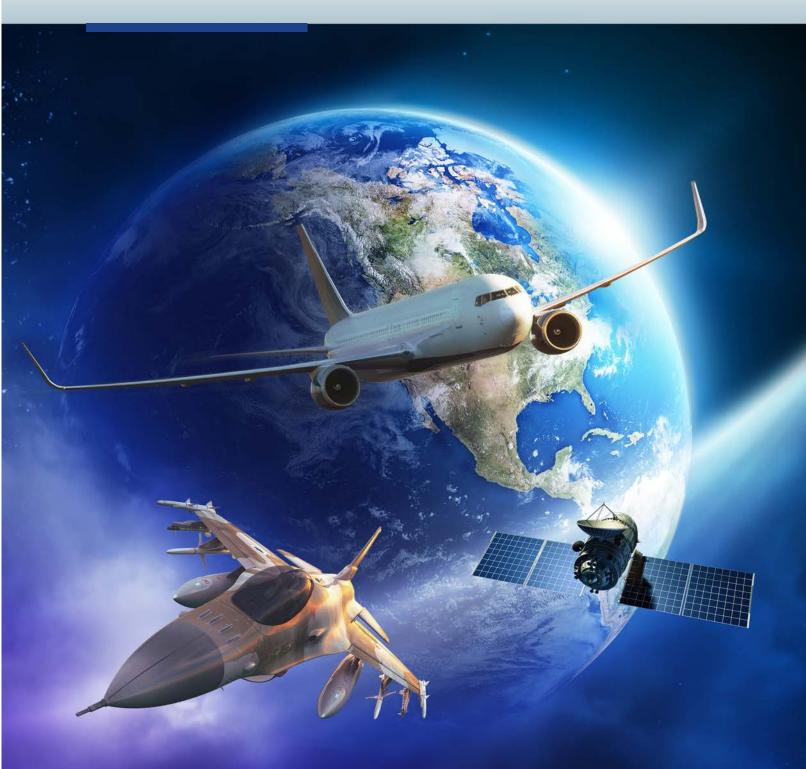


#### ANNUAL REPORT 2017



60 Years of Excellence in Aerospace, Defense and Electronics

#### FINANCIAL HIGHLIGHTS

Year ended October 31, <sup>(1)</sup>	2015	2016	2017
(in thousands, except per share data)			
Operating Data:			
Net sales	\$ 1,188,648	\$ 1,376,258	\$ 1,524,813
Operating income	229,656	265,345 <sup>(5)</sup>	306,658
Interest expense	4,626	8,272	9,790
Net income attributable to HEICO	133,364 [4]	156,192 (5)(6)	185,985 <sup>(7)</sup>
Weighted average number of common shares outstanding: (2)			
Basic	83,425	83,807	84,290
Diluted	84,764	85,213	86,776
Per Share Data: (2)			
Net income per share attributable to HEICO shareholders:			
Basic	\$ 1.60 [4]	\$ 1.86 (5)(6)	\$ 2.21(7)
Diluted	1.57 (4)	1.83 (5)(6)	2.14 (7)
Cash dividends per share	.112	.128	.152
Balance Sheet Data (as of October 31):			
Total assets (3)	\$ 1,700,857	\$ 1,998,412	\$ 2,512,431
Total debt (including current portion)	367,598	458,225	673,979
Redeemable noncontrolling interests	91,282	99,512	131,123
Total shareholders' equity	893,271	1,047,705	1,248,292

- (1) Results include the results of acquisitions from each respective effective date.
- (2) All share and per share information has been adjusted retrospectively to reflect the 5-for-4 stock split effected in April 2017.
- (3) During fiscal 2017, we adopted Accounting Standards Update ("ASU") 2015-17, "Balance Sheet Classification of Deferred Taxes," on a retrospective basis resulting in a reclassification of \$35.5 million and \$41.1 million in current deferred tax assets to noncurrent deferred tax liabilities in our Consolidated Balance Sheet as of October 31, 2015 and 2016, respectively.
- (4) Includes additional income tax credits for qualified research and development ("R&D") activities related to the last ten months of fiscal 2014 recognized in fiscal 2015 upon the retroactive extension of the United States ("U.S.") federal R&D tax credit in December 2014 to cover calendar year 2014, which, net of expenses, increased net income attributable to HEICO by \$1.8 million, or \$.02 per basic and diluted share.
- (5) Includes \$3.1 million of acquisition costs incurred in connection with a fiscal 2016 acquisition within the Electronic Technologies Group. These expenses, net of tax, decreased net income attributable to HEICO by \$2.0 million, or \$.02 per basic and diluted share.
- (6) Includes additional income tax credits for qualified R&D activities related to the last ten months of fiscal 2015 recognized in fiscal 2016 upon the retroactive and permanent extension of the U.S. federal R&D tax credit in December 2015, which, net of expenses, increased net income attributable to HEICO by \$1.7 million, or \$.02 per basic and diluted share.
- (7) During fiscal 2017, we adopted ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting," resulting in the recognition of a \$3.1 million discrete income tax benefit and a 781,000 increase in our weighted average number of diluted common shares outstanding, which, net of noncontrolling interests, increased net income attributable to HEICO by \$2.6 million, or \$.03 per basic and \$.01 per diluted share.

#### FORWARD-LOOKING STATEMENTS

Certain statements in this report constitute forward-looking statements, which are subject to risks, uncertainties and contingencies. HEICO's actual results may differ materially from those expressed in or implied by those forward-looking statements as a result of factors including: lower demand for commercial air travel or airline fleet changes or airline purchasing decisions, which could cause lower demand for our goods and services; product specification costs and requirements, which could cause an increase to our costs to complete contracts; governmental and regulatory demands, export policies and restrictions, reductions in defense, space or homeland security spending by U.S. and/or foreign customers or competition from existing and new competitors, which could reduce our sales; our ability to introduce new products and services at profitable pricing levels, which could reduce our sales or sales growth; product development or manufacturing difficulties, which could increase our product development costs and delay sales; our ability to make acquisitions and achieve operating synergies from acquired businesses; customer credit risk; interest, foreign currency exchange and income tax rates; economic conditions within and outside of the aviation, defense, space, medical, telecommunications and electronics industries, which could negatively impact our costs and revenues; and defense budget cuts, which could reduce our defense-related revenue. Parties receiving this material are encouraged to review all of HEICO's filings with the Securities and Exchange Commission, including, but not limited to filings on Form 10-K, Form 10-Q and Form 8-K. We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except to the extent required by applicable law.

## CORPORATE PROFILE

Corporation is a rapidly growing aerospace and electronics company focused on niche markets and cost-saving solutions for its customers. HEICO's products are found in the most demanding applications requiring high-reliability parts and components, such as aircraft, spacecraft, defense equipment, medical equipment, and telecommunications systems. Through our Flight Support Group, we are: the world's largest independent provider of commercial, FAA-approved aircraft replacement parts; a significant provider of aircraft accessories component repair & overhaul services for avionic, electro-mechanical, flight surface, hydraulic and pneumatic applications; a leader in niche aircraft parts distribution; and a manufacturer of other critical aircraft parts.

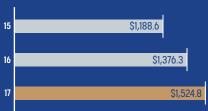
Our Electronic Technologies Group designs and manufactures mission-critical, niche electronic, electro-optical, microwave and other components found in aviation, broadcast, defense, homeland security, medical, space, telecom and other complex equipment used worldwide.

HEICO's customers include most of the world's airlines, overhaul shops, satellite manufacturers, commercial and defense equipment producers, medical equipment manufacturers, government agencies, telecommunications equipment suppliers and others.



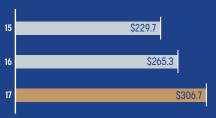
#### Net Sales

(in millions)



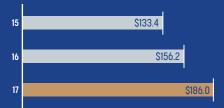
#### Operating Income

(in millions)



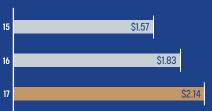
#### **Net Income**

(in millions)



#### Net Income Per Share

(diluted)



#### **MANAGEMENT'S MESSAGE**



#### Dear Fellow Shareholder:

n fiscal 2017, HEICO achieved its eighth consecutive year of record net income, operating income and sales results. Net income increased 19% to \$186.0 million (\$2.14 per diluted share) from \$156.2 million (\$1.83 per diluted share); operating income increased 16% to \$306.7 million from \$265.3 million; and net sales increased 11% to \$1,524.8 million from \$1,376.3 million. Operating cash flow increased 10% to \$274.9 million from \$249.2 million. This figure represents 148% of net income.

Our record year was driven by excellent performance in both segments. In the Flight Support Group, operating income grew 10% to a record \$179.3 million from \$163.4 million. Additionally, net sales increased 10% to a record \$967.5 million from \$875.9 million.

The Electronic Technologies Group reached new heights, as well. Operating income grew 25% to a record \$157.5 million from \$126.0 million. Concurrently, net sales increased 12% to \$574.3 million from \$511.3 million. The excellent performance by both segments was primarily driven through organic product development initiatives and acquisitions.

In calendar 2017, we completed four acquisitions.
HEICO's Flight Support Group acquired a France,
Germany and United States-based distributor, Air Cost
Control, and a California-based composites manufacturer, Carbon by Design, in the first half of the year. In
the latter half of the year, the Electronic Technologies
Group acquired AeroAntenna Technology, Inc., which
is HEICO's largest acquisition ever to date. Shortly
after the fiscal year ended, our Sarasota, FL-based

subsidiary, Radiant Power Corp., completed an addon acquisition of Interface Displays & Controls, Inc.

Despite the active year, HEICO's total debt to shareholders' equity ratio was 54.0% as of October 31, 2017. With net debt of only \$621.9 million and a healthy leverage ratio of approximately 1.7x Net Debt/EBITDA, we remain well capitalized to fund future growth opportunities and acquisitions. In maintaining our focus on long-term growth, we recently entered into a new \$1.3 billion unsecured revolving credit agreement that doesn't mature until 2022 and that can be expanded to \$1.65 billion with bank approval.

As significant shareholders ourselves, we always strive to be great stewards of the Company and efficient capital allocators. To that effect, we increased the semi-annual dividend 22%, cumulatively, in the past 12 months through three separate increases. Additionally, we completed one 5-for-4 stock split and declared another, which became effective in January 2018.

We are optimistic and bullish about HEICO's future. Our strategy remains the same; we will continue to innovate, exceed customer expectations and acquire strong businesses. Please read the question and answer section that follows this letter to gain more insight into our company.

Finally, 2017 marked HEICO's 60th anniversary. We would like to thank our approximately 5,200 Team Members who continue to be the gold standard in our industry. Without their hard work, talent and loyalty, HEICO would not be here today. Their devotion to their craft, and to HEICO, continues to inspire us and we are humbled to be their partners in our mutual endeavors. We are also thankful to our Board of Directors for their unwavering support and counsel.

Sincerely,

Laurans A. Mendelson Chairman & Chief Executive Officer **Eric A. Mendelson** Co-President

Victor H. Mendelson

#### **QUESTION AND ANSWER DISCUSSION**



#### Q. Could you please provide more information on HEICO's recent acquisitions?

A. We are excited about all four acquisitions. Our largest ever acquisition, AeroAntenna Technology (Chatsworth, CA), manufactures high-reliability, mission critical antennas for a variety of commercial and defense applications. Air Cost Control (Toulouse, France; Hamburg, Germany and Sunrise, FL) is a commercial aerospace interconnect distributor that expands HEICO's growing distribution business. HEICO has a substantial presence abroad, particularly in France, and we intend to make more international investments in the future. Carbon by Design (Oceanside, CA) manufactures composite components for highly specialized applications like UAVs, spacecraft, rockets and other end markets. This acquisition also expands HEICO's footprint in the niche specialty products space. Last, Interface Displays & Controls (Oceanside, CA) produces displays, panels and exterior lighting for a variety of defense platforms. All four acquisitions have been meeting or exceeding expectations so far and we could not be happier with the respective management teams.

#### Q. How does the acquisition pipeline look and what are your views on the current market environment?

**A.** Our acquisition pipeline remains strong; we currently have projects in all stages of the acquisition process (as we always do). We believe HEICO's post-acquisition operating philosophy of respecting and leaving intact a business' team renders us the best buyer of businesses from owners who want a great home for their company. We value and honor the prior owner's legacy and, often, that owner continues to have an ownership interest in the business. We will not stray from our principled investing strategy and will continue to invest in desirable assets at fair prices.

While we never provide macro forecasts, we believe that the current business environment is bullish. A more hospitable attitude toward businesses by the U.S. Government, lower taxes, increased defense spending and general business enthusiasm should increase HEICO's bottom line in the medium and long-term. The recent U.S. tax law change alone will benefit HEICO's Team Members, customers and shareholders, allowing us to reinvest in our business and to continue to develop products to meet our customers' needs.

#### Q. Does HEICO plan to acquire larger companies and/ or invest outside its current markets?

**A.** Our focus is not on acquiring companies of a particular size. We want to acquire and partner with strong, market-leading companies run by capable and ethical management teams. While our heritage is based in acquiring smaller companies by Wall Street standards, we will not hesitate to buy larger companies. Of course, we will not compromise our standards to hit a certain growth target.

With regard to different industries, we continually assess and explore investing in complementary end markets. We have always said that we do not view HEICO solely as an aerospace company, but equally as a cash flow generating business. If an opportunity arises to make an investment in an adjacent industry and it fits with our stringent criteria, then we would take a serious look.

#### Q. Are there any other reflections or thoughts on HEICO's 60th Anniversary?

**A.** Yes – we are truly humbled, thankful and amazed at HEICO's performance since we took over in 1990. While it has been financially rewarding for our shareholders and Team Members, we are most grateful for the countless friendships that have been cultivated throughout the years. We frequently travel to our different subsidiaries and locations every year; as a result, we get to know many of our colleagues on a more personal level than would otherwise be possible. These interactions inspire us and make us enthusiastic about HEICO's future. Hopefully, HEICO's next sixty years will follow a similar pattern to the years since 1990. On the following pages, we have laid out some guiding principles for our future.

# HECO PRINCIPLES



Above, inset photo, a technician performed a jet engine Combustion Chamber repair years ago in the Hollywood, FL facility. Above, large photo, today, a specially-trained machinist uses a computer-controlled machining center in the manufacture of a sophisticated jet engine part at the same facility.



Our industry has very technical specifications and requirements for all component products that must be met in order to keep our passengers and soldiers safe. Above, a Team Member is testing and measuring one such component at our Hollywood, FL facility. HEICO's PMA business alone designs and receives new approvals to make 300-500 highly-engineered parts each year.

or HEICO's 60th anniversary, we felt it worthwhile to reflect on our Company's and Team Members' accomplishments, while also outlining the likely framework for our future. In 1990, when current leadership assumed HEICO's management, the Company's future was cloudy, at best. At that time, HEICO was a small company, with about \$26 million in sales and \$2 million in operating income, reliant on a few, soon to be increasingly retired aircraft jet engine parts. However, even with all the unforeseen challenges, we knew that by committing to a few key principles, we could grow a business that would make both our shareholders and Team Members proud.

First, our customers are our highest priority. After all, without customers, we have no business. HEICO succeeds when we deliver value to our customers, often by providing a lower cost alternative. Our heritage is deeply entrenched in developing cost-saving solutions for our aerospace and defense partners. Additionally, we continually invest a significant amount in our Research and Development programs to introduce newer, more efficient products that meet stringent customer demands. Through our FAA-approved aircraft replacements parts business, we save our major airline customers an estimated average of over \$30 million annually. Our Electronic Technologies Group subsidiaries manufacture mission-critical parts for highly technical and sensitive programs, many of which keep our soldiers safe every day. Suffice it to say, we will always search for new ways to grow our business by serving our customers.

Second, we care for our Team Members. We have repeatedly commented that we consider HEICO's Team Members to be some of the most talented and hard-working people in our industry. Without them, HEICO would not be where it is today. We try to do right by our Team Members, as well. In 1985 HEICO established a 401K Plan, called the HEICO Savings and Investment Plan, with the intent of allowing the Company's Team Members to plan for retirement. At that time, the Company provided approximately 6% of its shares to the Plan. In 1992, we added another roughly 13% of the Company's shares to the Plan. At the time the shares were provided, their aggregate value was \$5.7 million. Today, those same shares are worth around \$1 billion.\* From an investor return perspective, a \$100,000 investment in HEICO in 1990 would be worth \$24.9 million\* as of December 31, 2017, which is a compounded annual growth rate of 23%. As a result, our Team Members are true shareholders of this business and participate in HEICO's success through ownership stakes, in addition to standard compensation.

23% Annual Growth value as of

In acquisitions, we like to retain management and have minimal employee turnover - we believe this upfront loyalty has saved us much of the difficulty other companies experience. We do not need to find theoretical "best-in-class" operators and implement bureaucratic "corporate guidelines" because our

businesses are already the best in their fields, as they possess unique talents and deep expertise. We want our Team Members to feel pride in being part of the HEICO family. We congratulate all of our Team Members for the wonderful journey that we have been on so far and we look forward to many more years to come.

Third, we will continue to be an acquisitive company. We have made 65 purchases since 1996 and hope

to do another 65 in the next 20 years. In 2017, we completed four acquisitions, with

acquisitions

AeroAntenna Technology, Inc., being our largest ever. Our increased borrowing capability under our \$1.3 billion line of credit, which can be expanded to \$1.65 billion with approval of our banking group, provides us with ample capacity to make acquisitions under our disciplined acquisition program. If you own, or know of, a Company that would like to be part of the HEICO family, please let us know.

It continues to be one of our greatest honors and privileges to lead HEICO. We are humbled through our daily interactions with our colleagues and enjoy the relationships we continue to cultivate with our shareholders. In short, we cannot be more excited about HEICO's future. In the pages that follow, we pay tribute to some of the wonderful HEICO Team Members who have been with our company and our subsidiaries for many years.

\*Including dividends and assuming reinvestment of those dividends.





## COMMERCIAL AVIATION





SOUBINH CHANTHAVONGSOUK Manufacturing Lead, Team Member for 38 years.

Santa Fe Springs, CA

Mt. Juliet, TN



JOHN MCKINNEY Supervisor & Export Administrator, Team Member for 13 years. EICO's commercial aviation business continued to grow in 2017. Our FAA-approved commercial aircraft alternative replacement parts ("PMA") companies continued to deliver outstanding cost-saving solutions to our customers. HEICO currently holds more than 10,000 FAA-approvals for PMA parts on virtually all the major, large commercial aircraft in production. Each year, we develop approximately 300-500 new and highly engineered parts, as well. While our PMA program is robust and growing rapidly, HEICO still adheres to strict quality standards. In the close to 70 million parts delivered, we have a record of zero service bulletins, zero airworthiness directives and zero in-flight shutdowns.

We anticipate that our growing PMA portfolio, combined with HEICO's repair operations, will save airlines roughly \$1.5 billion over the next five years. In fact, since 2002, our customers have saved an estimated nearly \$3.0 billion.

\$3 billion

customer savings
since 2002

\$1.5 billion

projected savings for airlines in the next five years

HEICO continues to expand its product breadth. At the top right, our Aeroworks subsidiary (based in Middenmeer, The Netherlands) supplies an extensive set of Galley Cart and Compartment Retainers. Below, two Team Members at our Tempe, AZ-based Harter Aerospace subsidiary repair a Thrust Reverser Actuation component.







Aero Design

Battery Shop





HEICO's business continues to expand internationally.

Above, two engineers at our JetAvi Engineering subsidiary in Bengaluru, India working on new product designs.

#### COMMERCIAL AVIATION (continued)

The outlook for the commercial aerospace industry remains positive. Boeing's current 20-year market outlook forecasts 4.7% traffic growth, 41,030 new aircraft deliveries and a total industry market value of \$6.1 trillion worth of aircraft deliveries. These predictions are all signs of a healthy industry that is poised to grow at a faster rate than most global GDP forecasts.

Our niche manufacturing and distribution businesses had an outstanding year as well. Two acquisitions, Air Cost Control and Carbon by Design, bolstered HEICO's footprint in these growing markets. These acquisitions expand HEICO's customer base and product set, and both companies are run by outstanding Team Members and management teams.





Above left, at our Ft. Myers, FL facility, a HEICO technician works in our component repair and overhaul businesses, which are among the largest independent operations in the United States. HEICO's distribution business continues to grow rapidly. Our recent acquisition of Air Cost Control (Toulouse, France; Hamburg, Germany and Sunrise, FL) expanded our distribution exposure in Europe; pictured above right are stocked parts at one warehouse at our Blue Aerospace subsidiary (Tamarac, FL).



41,030 new commercial aircraft deliveries

\$6.1 trillion

total estimated new commercial aircraft market value

Source: Current market outlook 2017 - 2036 (Boeing)



HEICO subsidiaries extensively utilize sophisticated optical and computerized measurement systems in the design, production and quality processes.







EICO is a proud supporter of our country's military forces and her Allies across the world. Our companies manufacture a multitude of products, including: High Performance Active Antenna Systems, Electro-Optical Test Equipment, Power Amplifiers, Power Supplies, Power Converters, Recorders, Digital Receivers, Digital Tuners, Laser Rangefinder Receivers, Electromagnetic Interference and Radio Frequency Interference Shielding, Traveling Wave Tube Amplifiers and Crashworthy and Self-Sealing Auxiliary Fuel Systems.

We have a strong legacy of serving the military. This bond goes deeper than just our products; many of HEICO's Team Members are veterans or have family in the military. We take immense pride in serving our country. It is our duty to provide products that excel in mission-critical and dangerous environments, oftentimes saving our soldiers' lives. As our military requires newer technologies and innovative designs for future defense, we intend to be their most trusted partner.





## SPACE AND ELECTRONICS



HEICO continues to innovate in the space markets. Above, 3D Plus (Buc, France) designs and manufactures Radiation Tolerant Memory Modules, Point of Load Converters and Camera Heads for a variety of space applications. Our space businesses have supplied mission-critical, high-reliability components for many strenuous missions, which recently includes: the Solar Eclipse Observation (August 2017), NASA's OSIRIS-REx mission (September 2016) and NASA's Juno Spacecraft (July 2016).





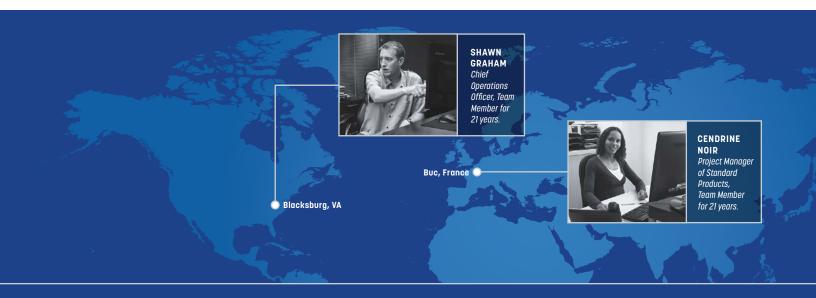
Our Georgetown, TX-based, Sierra Microwave Technology, and Blacksburg, VA-based, VPT, Inc., subsidiaries continue to design and manufacture highly-engineered components for our space and defense customers. Our customers rely on our unique expertise and capabilities to deliver products that cannot fail under the harshest environments.



Sierra Microwave Technology's product portfolio includes microwave components and assemblies. Pictured above is an integrated assembly for a satellite.

In the Electronic Technologies Group, our space businesses continue to be great success stories. Among the many critical components and equipment we make are: Microwave Assemblies, Ferrite Devices, Amplifiers, Down-Converters, Electric Power Converters, Memory Modules, Power Supplies, Recorders and Systems in Packages. Each of our businesses invests heavily in new technologies and strives to be at the forefront of tomorrow's extraterrestrial missions. In 2017, HEICO's IRCameras subsidiary supplied a specially designed infrared imaging camera, which was incorporated into an Airborne Infrared Spectrometer ("AIR-Spec"). This AIR-Spec observed and obtained measurements of the total solar eclipse that crossed the United States on August 21, 2017.

Our customers rely on us in order to make their missions successful. Our products have to perform in highly-critical situations and harsh environments. We are honored to contribute to some of our nation's most unique and important space exploration programs.





## OTHER MARKETS





ROBERT BÉLAND Co-Founder and Chief Technology Officer, Team Member for 35 years.

Chelmsford, MA

Saint-Eustache, Canada



HANK
PHELPS
Production
Manager,
Team Member
for 32 years.



any of HEICO's businesses supply components and equipment for a variety of other industries, including:

Medical, Telecommunications, Oil and Gas, Agriculture and other markets.

HEICO's presence in these industries takes on a similar role to our Aerospace, Defense and Space focus; our products are used in highly sensitive, "cannot fail" environments. Our customers have come to associate us with reliability, durability and high quality. Adherence to the strict standards of our heritage industries and markets gives us the credibility to branch out into these related, adjacent markets.





Seated, left to right:

Thomas S. Irwin

Senior Executive Vice President

Laurans A. Mendelson

Chairman and Chief Executive Officer

Standing, left to right:

Victor H. Mendelson

Co-President

Joseph W. Pallot

General Counsel

Carlos L. Macau, Jr.

Executive Vice President,

Chief Financial Officer and Treasurer

Eric A. Mendelson

Co-President

# 2017

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#### **SELECTED FINANCIAL DATA**

Year ended October 31, (1)		2017		2016		2015		2014		2013
	(in thousands, except per share data)									
Operating Data:										
Net sales	\$	1,524,813	\$	1,376,258	\$	1,188,648	\$	1,132,311	\$	1,008,757
Gross profit		574,725		515,492		434,179		398,312		371,181
Selling, general and administrative expenses		268,067		250,147		204,523		194,924		187,591
Operating income		306,658		265,345 <sup>(4)</sup>		229,656		203,388 (7)		183,590
Interest expense		9,790		8,272		4,626		5,441		3,717
Other income (expense)		1,092		(23)		(66)		625		888
Net income attributable to HEICO		185,985 <sup>(3)</sup>		156,192 <sup>(4)(5)</sup>		133,364 (6)		121,293 (7)		102,396 (8)
Weighted average number of common										
shares outstanding: (2)										
Basic		84,290		83,807		83,425		83,079		82,873
Diluted		86,776		85,213		84,764		84,316		83,727
Per Share Data: (2)										
Net income per share attributable to HEICO										
shareholders:										
Basic	\$	2.21(3)	\$	1.86 (4)(5)	\$	1.60 (6)	\$	1.46 (7)	\$	1.24 (8)
Diluted		2.14 (3)		1.83 (4)(5)		1.57 (6)		1.44 (7)		1.22 (8)
Cash dividends per share		.152		.128		.112		.376		1.453
Balance Sheet Data (as of October 31):										
Cash and cash equivalents	\$	52,066	\$	42,955	\$	33,603	\$	20,229	\$	15,499
Total assets (9)		2,512,431		1,998,412		1,700,857		1,454,729		1,499,979
Total debt (including current portion)		673,979		458,225		367,598		329,109		377,515
Redeemable noncontrolling interests		131,123		99,512		91,282		39,966		59,218
Total shareholders' equity		1,248,292		1,047,705		893,271		774,619		723,235

<sup>[1]</sup> Results include the results of acquisitions from each respective effective date. See Note 2, Acquisitions, of the Notes to Consolidated Financial Statements for more information.

- (4) Includes \$3.1 million of acquisition costs incurred in connection with a fiscal 2016 acquisition within the Electronic Technologies Group ("ETG"). These expenses, net of tax, decreased net income attributable to HEICO by \$2.0 million, or \$.02 per basic and diluted share.
- (5) Includes additional income tax credits for qualified research and development ("R&D") activities related to the last ten months of fiscal 2015 recognized in fiscal 2016 upon the retroactive and permanent extension of the United States ("U.S.") federal R&D tax credit in December 2015, which, net of expenses, increased net income attributable to HEICO by \$1.7 million, or \$.02 per basic and diluted share.
- (6) Includes additional income tax credits for qualified R&D activities related to the last ten months of fiscal 2014 recognized in fiscal 2015 upon the retroactive extension of the U.S. federal R&D tax credit in December 2014 to cover calendar year 2014, which, net of expenses, increased net income attributable to HEICO by \$1.8 million, or \$.02 per basic and diluted share.
- (7) Operating income was increased by a \$28.1 million reduction in accrued contingent consideration related to a fiscal 2013 and a fiscal 2012 acquisition within the ETG, partially offset by \$15.0 million in impairment losses related to the write-down of certain intangible assets of the fiscal 2013 and fiscal 2012 acquisitions to their estimated fair values as well as lower than expected operating income at the fiscal 2013 acquired business, which in aggregate increased net income attributable to HEICO by \$10.2 million, or \$.12 per basic and diluted share. The reduction in accrued contingent consideration and \$13.1 million of the impairment losses were recorded as a component of selling, general and administrative expenses, while the remaining impairment losses of \$1.9 million were recorded as a component of cost of sales.
- (8) Includes additional income tax credits for qualified R&D activities related to the last ten months of fiscal 2012 recognized in fiscal 2013 upon the retroactive extension of the U.S. federal R&D tax credit in January 2013 and higher R&D tax credits recognized upon the filing of HEICO's fiscal 2012 U.S. federal and state tax returns, which, net of expenses, increased net income attributable to HEICO by \$1.8 million, or \$.02 per basic and diluted share.
- (9) During fiscal 2017, we adopted ASU 2015-17, "Balance Sheet Classification of Deferred Taxes," on a retrospective basis resulting in a reclassification of \$41.1 million, \$35.5 million, \$34.5 million and \$33.0 million in current deferred tax assets to noncurrent deferred tax liabilities in our Consolidated Balance Sheet as of October 31, 2016, 2015, 2014 and 2013, respectively. See Note 1, Summary of Significant Accounting Policies New Accounting Pronouncements, of the Notes to Consolidated Financial Statements for more information.

<sup>(2)</sup> All share and per share information has been adjusted retrospectively to reflect the 5-for-4 stock split effected in April 2017.

<sup>(3)</sup> During fiscal 2017, we adopted Accounting Standards Update ("ASU") 2016-09, "Improvements to Employee Share-Based Payment Accounting," resulting in the recognition of a \$3.1 million discrete income tax benefit and a 781,000 increase in our weighted average number of diluted common shares outstanding, which, net of noncontrolling interests, increased net income attributable to HEICO by \$2.6 million, or \$.03 per basic and \$.01 per diluted share. See Note 1, Summary of Significant Accounting Policies - New Accounting Pronouncements, of the Notes to Consolidated Financial Statements for more information.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### **Overview**

Our business is comprised of two operating segments, the Flight Support Group ("FSG") and the Electronic Technologies Group ("ETG").

The Flight Support Group consists of HEICO Aerospace Holdings Corp. ("HEICO Aerospace"), which is 80% owned, and HEICO Flight Support Corp., which is wholly owned, and their collective subsidiaries, which primarily:

• Designs, Manufactures, Repairs, Overhauls and Distributes Jet Engine and Aircraft Component Replacement Parts. The Flight Support Group designs, manufactures, repairs, overhauls and distributes jet engine and aircraft component replacement parts. The parts and services are approved by the Federal Aviation Administration ("FAA"). The Flight Support Group also manufactures and sells specialty parts as a subcontractor for aerospace and industrial original equipment manufacturers and the United States ("U.S.") government. Additionally, the Flight Support Group is a leading supplier, distributor, and integrator of military aircraft parts and support services primarily to foreign military organizations allied with the U.S. and a leading manufacturer of advanced niche components and complex composite assemblies for commercial aviation, defense and space applications. Further, the Flight Support Group engineers, designs and manufactures thermal insulation blankets and parts as well as removable/reusable insulation systems for aerospace, defense, commercial and industrial applications, manufactures expanded foil mesh for lightning strike protection in fixed and rotary wing aircraft and is a leading distributor of aviation electrical interconnect products and electromechanical parts.

The Electronic Technologies Group consists of HEICO Electronic Technologies Corp. ("HEICO Electronic") and its subsidiaries, which primarily:

 Designs and Manufactures Electronic, Microwave and Electro-Optical Equipment, High-Speed Interface Products, High Voltage Interconnection Devices and High Voltage Advanced Power Electronics. The Electronic Technologies Group designs, manufactures and sells various types of electronic, microwave and electro-optical equipment and components, including power supplies, laser rangefinder receivers, infrared simulation, calibration and testing equipment; power conversion products serving the high-reliability military, space and commercial avionics end-markets; underwater locator beacons used to locate data and voice recorders utilized on aircraft and marine vessels; electromagnetic interference shielding for commercial and military aircraft operators, electronics companies and telecommunication equipment suppliers; traveling wave tube amplifiers and microwave power modules used in radar, electronic warfare and on-board jamming and countermeasure systems; advanced high-technology interface products that link devices such as telemetry receivers, digital cameras, high resolution scanners, simulation systems and test systems to computers; high voltage energy generators, high voltage interconnection devices, cable assemblies and wire for the medical equipment, defense and other industrial markets; high voltage power supplies found in satellite communications, CT scanners and in medical and industrial x-ray systems; three-dimensional microelectronic and stacked memory products that are principally integrated into larger subsystems equipping satellites and spacecraft; harsh environment connectivity products and custom molded cable assemblies; radio frequency (RF) and microwave amplifiers, transmitters and receivers used to support military communications on unmanned aerial systems, other aircraft, helicopters and ground-based data/communications systems; communications and electronic intercept receivers and tuners for military and intelligence applications; wireless cabin control systems, solid state power distribution and management systems and fuel level sensing systems for business jets and for general aviation, as well as for the military/defense market; microwave modules, units and integrated sub-systems for commercial and military satellites; crashworthy and ballistically self-sealing auxiliary fuel systems for military rotorcraft; and high performance active antenna systems for commercial aircraft, precision guided munitions, other defense applications and commercial uses.

Our results of operations during each of the past three fiscal years have been affected by a number of transactions. This discussion of our financial condition and results of operations should be read in conjunction with the Consolidated Financial Statements and Notes thereto included herein. For further information regarding the acquisitions discussed below, see Note 2, Acquisitions, of the Notes to Consolidated Financial Statements. Each acquisition was included in our results of operations from the effective acquisition date.

In September 2017, we acquired, through HEICO Electronic, all of the outstanding stock of AeroAntenna Technology, Inc. ("AAT"). AAT designs and produces high performance active antenna systems for commercial aircraft, precision guided munitions, other defense applications and commercial uses.

In June 2017, we acquired, through a subsidiary of the HEICO Flight Support Corp., all of the ownership interests of Carbon by Design ("CBD"). CBD is a manufacturer of composite components for UAVs, rockets, spacecraft and other specialized applications. The purchase price of CBD was paid using cash provided by operating activities.

In April 2017, we acquired, through a subsidiary of HEICO Flight Support Corp., 80.1% of the equity interests of LLP Enterprises, LLC, which owns all of the outstanding equity interests of the operating units of Air Cost Control ("A2C"). A2C is a leading aviation electrical interconnect product distributor of items such as connectors, wire, cable, protection and fastening systems, in addition to distributing a wide range of electromechanical parts. The remaining 19.9% interest continues to be owned by certain members of A2C's management team.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

In January 2016, we acquired, through HEICO Electronic, all of the limited liability company interests of Robertson Fuel Systems, LLC ("Robertson"). Robertson designs and produces mission-extending, crashworthy and ballistically self-sealing auxiliary fuel systems for military rotorcraft.

In December 2015, we acquired, through a subsidiary of HEICO Electronic, certain assets of a company that designs and manufactures underwater locator beacons used to locate aircraft cockpit voice recorders, flight data recorders, marine ship voyage recorders and other devices which have been submerged under water. The purchase price of this acquisition was paid using cash provided by operating activities.

In August 2015, we acquired, through HEICO Flight Support Corp., all of the stock of Astroseal Products Mfg. Corporation ("Astroseal"). Astroseal manufactures expanded foil mesh, which is integrated into composite aerospace structures for lightning strike protection in fixed and rotary wing aircraft.

In August 2015, we acquired, through HEICO Electronic, 80.1% of the equity of Midwest Microwave Solutions, Inc. ("MMS"). MMS designs, manufactures and sells unique Size, Weight, Power and Cost (SWAP-C) optimized Communications and Electronic Intercept Receivers and Tuners for military and intelligence applications. The remaining 19.9% continues to be owned by certain members of MMS′ management team.

In August 2015, we acquired, through HEICO Flight Support Corp., 80.1% of the assets and assumed certain liabilities of Aerospace & Commercial Technologies, LLC ("ACT"). ACT is a provider of products and services necessary to maintain up-to-date F-16 fighter aircraft operational capabilities. The remaining 19.9% continues to be owned by certain members of ACT's management team.

In May 2015, we acquired, through a subsidiary of HEICO Flight Support Corp., all of the stock of Thermal Energy Products, Inc. ("TEP"). TEP engineers, designs and manufactures removable/reusable insulation systems for industrial, commercial, aerospace and defense applications.

In January 2015, we acquired, through HEICO Flight Support Corp., 80.1% of the equity of Harter Aerospace, LLC ("Harter"). Harter is a globally recognized component and accessory maintenance, repair, and overhaul (MRO) station specializing in commercial aircraft accessories, including thrust reverse actuation systems and pneumatics, and electromechanical components. The remaining 19.9% interest continues to be owned by certain members of Harter's management team.

In January 2015, we acquired, through HEICO Flight Support Corp., 80% of the equity of Aeroworks International Holding B.V. ("Aeroworks"). Aeroworks, which is headquartered in the Netherlands and maintains a significant portion of its production facilities in Thailand and Laos, is a manufacturer of both composite and metal parts used primarily in aircraft interior applications, including seating, galleys, lavatories, doors, and overhead bins. The remaining 20% interest continues to be owned by a certain member of Aeroworks' management team.

Unless otherwise noted, the purchase price of each of the above referenced acquisitions was paid in cash, principally using proceeds from our revolving credit facility. The aggregate amount paid in cash for acquisitions was \$418.3 million, \$263.8 million and \$166.8 million in fiscal 2017, 2016 and 2015, respectively.

#### **Critical Accounting Policies**

We believe that the following are our most critical accounting policies, which require management to make judgments about matters that are inherently uncertain.

Assumptions utilized to determine fair value in connection with business combinations, contingent consideration arrangements and in goodwill and intangible assets impairment tests are highly judgmental. If there is a material change in such assumptions or if there is a material change in the conditions or circumstances influencing fair value, we could be required to recognize a material impairment charge.

#### Revenue Recognition

Revenue from the sale of products and the rendering of services is recognized when title and risk of loss passes to the customer, which is generally at the time of shipment. Revenue from certain fixed price contracts for which costs can be dependably estimated is recognized on the percentage-of-completion method, measured by the percentage of costs incurred to date to estimated total costs for each contract. This method is used because management considers costs incurred to be the best available measure of progress on these contracts. Revisions in cost estimates as contracts progress have the effect of increasing or decreasing profits in the period of revision. Revisions in cost estimates may be caused by factors such as the price or availability of raw materials and component parts or variations in the amount of labor required and/or the materials necessary to meet customer specifications and requirements. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. The percentage of our net sales recognized under the percentage-of-completion method was approximately 3%, 3% and 4% in fiscal 2017, 2016 and 2015, respectively. Changes in estimates pertaining to percentage-of-completion contracts did not have a material or significant effect on net income or net income per share in fiscal 2017, 2016 and 2015.

HEICO Corporation

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

For fixed price contracts in which costs cannot be dependably estimated, revenue is recognized on the completed- contract method. A contract is considered complete when all significant costs have been incurred or the item has been accepted by the customer. Progress billings and customer advances received on fixed price contracts accounted for under the completed-contract method are classified as a reduction to contract costs that are included in inventories, if any, and any remaining amount is included in accrued expenses and other current liabilities.

#### Valuation of Accounts Receivable

The valuation of accounts receivable requires that we set up an allowance for estimated uncollectible accounts and record a corresponding charge to bad debt expense. We estimate uncollectible receivables based on such factors as our prior experience, our appraisal of a customer's ability to pay, age of receivables outstanding and economic conditions within and outside of the aviation, defense, space, medical, telecommunications and electronics industries. Actual bad debt expense could differ from estimates made.

#### Valuation of Inventory

Inventory is stated at the lower of cost or market, with cost being determined on the first-in, first-out or the average cost basis. Losses, if any, are recognized fully in the period when identified.

We periodically evaluate the carrying value of inventory, giving consideration to factors such as its physical condition, sales patterns and expected future demand in order to estimate the amount necessary to write down any slow moving, obsolete or damaged inventory. These estimates could vary significantly from actual amounts based upon future economic conditions, customer inventory levels, or competitive factors that were not foreseen or did not exist when the estimated write-downs were made.

In accordance with industry practice, all inventories are classified as a current asset including portions with long production cycles, some of which may not be realized within one year.

#### **Business Combinations**

We allocate the purchase price of acquired entities to the underlying tangible and identifiable intangible assets acquired and liabilities and any noncontrolling interests assumed based on their estimated fair values, with any excess recorded as goodwill. Determining the fair value of assets acquired and liabilities and noncontrolling interests assumed requires management's judgment and often involves the use of significant estimates and assumptions, including assumptions with respect to future cash inflows and outflows, discount rates, asset lives and market multiples, among other items. We determine the fair values of intangible assets acquired generally in consultation with third-party valuation advisors.

As part of the agreement to acquire certain subsidiaries, we may be obligated to pay contingent consideration should the acquired entity meet certain earnings objectives subsequent to the date of acquisition. As of the acquisition date, contingent consideration is recorded at fair value as determined through the use of a probability-based scenario analysis approach. Under this method, a set of discrete potential future subsidiary earnings is determined using internal estimates based on various revenue growth rate assumptions for each scenario. A probability of likelihood is then assigned to each discrete potential future earnings estimate and the resultant contingent consideration is calculated and discounted using a weighted average discount rate reflecting the credit risk of HEICO. Subsequent to the acquisition date, the fair value of such contingent consideration is measured each reporting period and any changes are recorded to selling, general and administrative ("SG&A") expenses within our Consolidated Statements of Operations. Changes in either the revenue growth rates, related earnings or the discount rate could result in a material change to the amount of contingent consideration accrued. As of October 31, 2017, 2016 and 2015, S27.6 million, S18.9 million and S21.4 million of contingent consideration was accrued within our Consolidated Balance Sheets, respectively. During fiscal 2017, 2016 and 2015, such fair value measurement adjustments resulted in net increases to SG&A expenses of \$1.1 million, \$3.1 million and \$.3 million, respectively. For further information regarding our contingent consideration arrangements, see Note 7, Fair Value Measurements, of the Notes to Consolidated Financial Statements.

#### Valuation of Goodwill and Other Intangible Assets

We test goodwill for impairment annually as of October 31, or more frequently if events or changes in circumstances indicate that the carrying amount of goodwill may not be fully recoverable. In evaluating the recoverability of goodwill, we compare the fair value of each of our reporting units to its carrying value to determine potential impairment. If the carrying value of a reporting unit exceeds its fair value, the implied fair value of that reporting unit's goodwill is to be calculated and an impairment loss is recognized in the amount by which the carrying value of the reporting unit's goodwill exceeds its implied fair value, if any. The fair values of our reporting units were determined using a weighted average of a market approach and an income approach. Under the market approach, fair values are estimated using published market multiples for comparable companies. We calculate fair values under the income approach by taking estimated future cash flows that are based on internal projections and other assumptions deemed reasonable by management and discounting them using an estimated weighted average cost of capital. Based on the annual goodwill impairment test as of October 31, 2017, 2016 and 2015, we determined there was no impairment of our goodwill. The fair value of each of our reporting units as of October 31, 2017 significantly exceeded its carrying value.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

We test each non-amortizing intangible asset (principally trade names) for impairment annually as of October 31, or more frequently if events or changes in circumstances indicate that the asset might be impaired. To derive the fair value of our trade names, we utilize an income approach, which relies upon management's assumptions of royalty rates, projected revenues and discount rates. We also test each amortizing intangible asset for impairment if events or circumstances indicate that the asset might be impaired. The test consists of determining whether the carrying value of such assets will be recovered through undiscounted expected future cash flows. If the total of the undiscounted future cash flows is less than the carrying amount of those assets, we recognize an impairment loss based on the excess of the carrying amount over the fair value of the assets. The determination of fair value requires us to make a number of estimates, assumptions and judgments of underlying factors such as projected revenues and related earnings as well as discount rates. Based on the intangible impairment tests conducted, we did not recognize any impairment losses in fiscal 2017, 2016 and 2015.

#### **Results of Operations**

The following table sets forth the results of our operations, net sales and operating income by segment and the percentage of net sales represented by the respective items in our Consolidated Statements of Operations (in thousands):

Year ended October 31,	2	2017		2016		2015
Net sales	\$ 1,5	524,813	\$	1,376,258	\$	1,188,648
Cost of sales	9	50,088		860,766		754,469
Selling, general and administrative expenses	2	268,067		250,147		204,523
Total operating costs and expenses	1,	218,155		1,110,913		958,992
Operating income	\$ 3	06,658	\$	265,345	\$	229,656
Net sales by segment:						
Flight Support Group	\$ 9	67,540	S	875,870	S	809,700
Electronic Technologies Group		574,261		511,272		390,982
Intersegment sales		(16,988)		(10,884)		(12,034)
	\$ 1,	524,813	S	1,376,258	\$	1,188,648
Operating income by segment:						
Flight Support Group	S	179,278	S	163,427	S	149,798
Electronic Technologies Group		157,451		126,031	*	98,833
Other, primarily corporate		(30,071)		(24,113)		(18,975)
	\$ 3	06,658	S	265,345	\$	229,656
Net sales		100.0%		100.0%		100.0%
Gross profit		37.7%		37.5%		36.5%
Selling, general and administrative expenses		17.6%		18.2%		17.2%
Operating income		20.1%		19.3%		19.3%
Interest expense		.6%		.6%		.4%
Other income (expense)		.1%		-%		-%
Income tax expense		5.9%		5.9%		6.0%
Net income attributable to noncontrolling interests		1.4%		1.5%		1.7%
Net income attributable to HEICO		12.2%		11.3%		11.2%

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Comparison of Fiscal 2017 to Fiscal 2016

#### **Net Sales**

Our net sales in fiscal 2017 increased by 11% to a record \$1,524.8 million, as compared to net sales of \$1,376.3 million in fiscal 2016. The increase in consolidated net sales reflects an increase of \$63.0 million (a 12% increase) to a record \$574.3 million in net sales within the ETG as well as an increase of \$91.7 million (a 10% increase) to a record \$967.5 million in net sales within the FSG. The net sales increase in the ETG resulted from organic growth of 7% as well as net sales of \$23.3 million contributed by our fiscal 2017 and 2016 acquisitions. The ETG's organic growth is mainly attributed to increased demand for our space, aerospace and other electronics products resulting in net sales increases of \$14.7 million, \$12.6 million and \$9.3 million, respectively. The net sales increase in the FSG reflects net sales of \$49.0 million contributed by our fiscal 2017 acquisitions as well as organic growth of 5%. The FSG's organic growth is principally attributed to increased demand and new product offerings within our aftermarket replacement parts and repair and overhaul parts and services product lines, resulting in net sales increases of \$39.8 million and \$19.1 million, respectively. These increases were partially offset by \$16.2 million of lower organic net sales from our specialty products product line principally related to certain aerospace, industrial and defense products. Sales price changes were not a significant contributing factor to the FSG and ETG net sales growth in fiscal 2017.

Our net sales in fiscal 2017 and 2016 by market consisted of approximately 53% and 52%, respectively, from the commercial aviation industry, 34% in both periods from the defense and space industries, and 13% and 14%, respectively, from other industrial markets including medical, electronics and telecommunications.

#### **Gross Profit and Operating Expenses**

Our consolidated gross profit margin increased to 37.7% in fiscal 2017 as compared to 37.5% in fiscal 2016, principally reflecting an increase of .9% in the ETG's gross profit margin, partially offset by a .3% decrease in the FSG's gross profit margin. The increase in the ETG's gross profit margin is principally attributed to increased net sales and a more favorable product mix for certain aerospace products. The decrease in the FSG's gross profit margin is attributed to the previously mentioned decrease in net sales and a less favorable product mix within our specialty products product line partially offset by increased net sales and a more favorable product mix within our aftermarket replacement parts and repair and overhaul parts and services product lines. Total new product research and development ("R&D") expenses included within our consolidated cost of sales increased to \$46.5 million in fiscal 2017 compared to \$44.7 million in fiscal 2016.

Our consolidated SG&A expenses were \$268.1 million and \$250.1 million in fiscal 2017 and 2016, respectively. The increase in consolidated SG&A expenses principally reflects \$13.6 million attributable to the fiscal 2017 acquisitions, \$4.3 million of higher performance-based compensation expense and a \$2.9 million impact from foreign currency transaction adjustments on borrowings denominated in Euros under our revolving credit facility, partially offset by \$3.1 million of acquisition costs recorded in fiscal 2016 associated with a fiscal 2016 acquisition.

Our consolidated SG&A expenses as a percentage of net sales decreased to 17.6% in fiscal 2017, down from 18.2% in fiscal 2016. The decrease in consolidated SG&A expenses as a percentage of net sales principally reflects an aggregate .8% impact from efficiencies realized from the benefit of our net sales growth on relatively consistent period-over-period SG&A expenses and the aforementioned decrease in acquisition costs, partially offset by a .2% impact from the previously mentioned foreign currency transaction adjustments.

#### Operating Income

Our consolidated operating income increased by 16% to a record \$306.7 million in fiscal 2017, up from \$265.3 million in fiscal 2016. The increase in consolidated operating income principally reflects a \$31.4 million increase (a 25% increase) to a record \$157.5 million in operating income of the ETG as well as a \$15.9 million increase (a 10% increase) to a record \$179.3 million in operating income of the FSG. Additionally, our consolidated operating income was unfavorably impacted by a \$5.3 million increase in corporate expenses principally due to the previously mentioned foreign currency transaction adjustments as well as higher operating costs in line with and to support the growth of our overall business. The increase in operating income of the ETG is principally attributed to the previously mentioned net sales growth and improved gross profit margin as well as the aforementioned favorable impact of SG&A efficiencies and decrease in acquisition costs. The increase in operating income of the FSG is principally attributed to the previously mentioned net sales growth partially offset by an increase in performance-based compensation expense and the less favorable gross profit margin.

Our consolidated operating income as a percentage of net sales increased to 20.1% in fiscal 2017, up from 19.3% in fiscal 2016. The increase principally reflects an increase in the ETG's operating income as a percentage of net sales to 27.4% in fiscal 2017, up from 24.7% in fiscal 2016, partially offset by a slight decrease in the FSG's operating income as a percentage of net sales to 18.5% in fiscal 2017, down from 18.7% in fiscal 2016. Additionally, our consolidated operating income as a percentage of net sales was unfavorably impacted by a .2% impact from the previously mentioned foreign currency transaction adjustments. The increase in the ETG's operating income as a percentage of net sales is principally attributed to the previously mentioned, SG&A efficiencies, improved gross profit margin, and decrease in acquisition costs.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Interest Expense

Interest expense increased to \$9.8 million in fiscal 2017 from \$8.3 million in fiscal 2016. The increase was principally due to higher interest rates partially offset by a lower weighted average balance outstanding under our revolving credit facility.

#### Other Income (Expense)

Other income (expense) in fiscal 2017 and 2016 was not material.

#### Income Tax Expense

Our effective tax rate in fiscal 2017 decreased to 30.3% from 31.5% in fiscal 2016. The decrease principally reflects the favorable impact of higher tax-exempt unrealized gains in the cash surrender values of life insurance policies related to the HEICO Corporation Leadership Compensation Plan and a \$3.1 million discrete income tax benefit related to stock option exercises resulting from the adoption of Accounting Standards Update 2016-09, "Improvements to Employee Share-Based Payment Accounting," in the first quarter of fiscal 2017 (see New Accounting Pronouncements below). These decreases were partially offset by the benefit recognized in fiscal 2016 from the retroactive and permanent extension of the U.S. federal R&D tax credit that resulted in the recognition of additional income tax credits for qualified R&D activities related to the last ten months of fiscal 2015 and a less favorable benefit in fiscal 2017 from the foreign tax rate differential associated with the undistributed earnings of a fiscal 2015 acquisition.

#### Net Income Attributable to Noncontrolling Interests

Net income attributable to noncontrolling interests relates to the 20% noncontrolling interest held by Lufthansa Technik AG in HEICO Aerospace and the noncontrolling interests held by others in certain subsidiaries of the FSG and ETG. Net income attributable to noncontrolling interests was \$21.7 million in fiscal 2017 compared to \$20.0 million in fiscal 2016. The increase in fiscal 2017 reflects higher net income of certain subsidiaries of the FSG and ETG in which noncontrolling interests are held, inclusive of a fiscal 2017 acquisition.

#### Net Income Attributable to HEICO

Net income attributable to HEICO increased by 19% to a record \$186.0 million, or \$2.14 per diluted share, in fiscal 2017, up from \$156.2 million, or \$1.83 per diluted share, in fiscal 2016, principally reflecting the previously mentioned increased net sales and operating income.

#### Outlook

As we look ahead to fiscal 2018, we anticipate net sales growth within the FSG's commercial aviation and defense product lines. We also expect growth within the ETG, principally driven by demand for the majority of our products. During fiscal 2018, we will continue our commitments to developing new products and services, further market penetration, and an aggressive acquisition strategy while maintaining our financial strength and flexibility. Overall, we are targeting growth in fiscal 2018 full year net sales and net income over fiscal 2017 levels. This outlook excludes the impact of additional acquired businesses, if any.

#### Comparison of Fiscal 2016 to Fiscal 2015

#### **Net Sales**

Our net sales in fiscal 2016 increased by 16% to a record \$1,376.3 million, as compared to net sales of \$1,188.6 million in fiscal 2015. The increase in consolidated net sales reflects an increase of \$120.3 million (a 31% increase) to a record \$511.3 million in net sales within the ETG as well as an increase of \$66.2 million (an 8% increase) to a record \$875.9 million in net sales within the FSG. The net sales increase in the ETG reflects net sales of \$107.3 million contributed by our fiscal 2016 and 2015 acquisitions as well as organic growth of 4%. The ETG's organic growth resulted mainly from an aggregate net sales increase of \$17.2 million attributed to higher demand from certain space, medical and other electronics products, partially offset by a \$3.2 million net sales decrease from lower demand for certain defense products. The net sales increase in the FSG reflects net sales of \$40.6 million contributed by our fiscal 2015 acquisitions as well as organic growth of 3%. The FSG's organic growth is principally attributed to increased demand and new product offerings within our aftermarket replacement parts and specialty products lines, resulting in net sales increases of \$22.6 million and \$10.9 million, respectively. These increases were partially offset by \$7.9 million of lower organic net sales from our repair and overhaul parts and services product line. Our repair and overhaul parts and services product line was adversely impacted by the mix of products repaired during fiscal 2016, which required less extensive repair and overhaul services, as well as softer demand from our South American market. The FSG experienced organic revenue growth of 6% in fiscal 2016 excluding our repair and overhaul parts and services product line. Sales price changes were not a significant contributing factor to the FSG and ETG net sales growth in fiscal 2016.

Our net sales in fiscal 2016 and 2015 by market consisted of approximately 52% and 57%, respectively, from the commercial aviation industry, 34% and 27%, respectively, from the defense and space industries, and 14% and 16%, respectively, from other industrial markets including medical, electronics and telecommunications.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### **Gross Profit and Operating Expenses**

Our consolidated gross profit margin increased to 37.5% in fiscal 2016 as compared to 36.5% in fiscal 2015, principally reflecting an increase of .9% in the FSG's gross profit margin, partially offset by a .5% decrease in the ETG's gross profit margin. The increase in the FSG's gross profit margin is principally attributed to increased net sales and a more favorable product mix within our aftermarket replacement parts and specialty products product lines, partially offset by decreased net sales and a less favorable product mix within our repair and overhaul parts and services product line. The decrease in the ETG's gross profit margin is principally attributed to a less favorable product mix for certain space products. Total new product R&D expenses included within our consolidated cost of sales increased to \$44.7 million in fiscal 2016 compared to \$38.7 million in fiscal 2015.

Our consolidated SG&A expenses were \$250.1 million and \$204.5 million in fiscal 2016 and 2015, respectively. The increase in consolidated SG&A expenses principally reflects \$21.8 million attributable to the fiscal 2016 and 2015 acquisitions, inclusive of \$3.1 million of acquisition costs associated with a fiscal 2016 acquisition, \$9.1 million of higher performance-based compensation expense, \$3.1 million attributable to changes in the estimated fair value of accrued contingent consideration associated with a prior year acquisition, inclusive of foreign currency transaction adjustments, and a \$2.4 million impact from foreign currency transaction adjustments on borrowings denominated in Euros under our revolving credit facility.

Our consolidated SG&A expenses as a percentage of net sales were 18.2% and 17.2% in fiscal 2016 and 2015, respectively. The increase in consolidated SG&A expenses as a percentage of net sales principally reflects a .5% impact from higher performance-based compensation expense and a .2%, .2% and .2% impact from the aforementioned changes in the estimated fair value of accrued contingent consideration, foreign currency transaction adjustments and acquisition costs, respectively.

#### Operating Income

Our consolidated operating income in fiscal 2016 increased by 16% to a record \$265.3 million, up from \$229.7 million in fiscal 2015. As a percentage of net sales, our consolidated operating income was 19.3% in both fiscal 2016 and 2015. The increase in consolidated operating income is primarily attributed to a \$27.2 million increase (a 28% increase) to a record \$126.0 million in operating income of the ETG as well as a \$13.6 million increase (a 9% increase) to a record \$163.4 million in operating income of the FSG, partially offset by a \$5.1 million increase in corporate expenses principally reflecting higher performance-based compensation expense and the previously mentioned foreign currency transaction adjustments on borrowings denominated in Euros. The increase in operating income of the ETG is mainly attributed to the previously mentioned net sales growth, partially offset by a \$6.4 million and \$5.2 million increase in amortization expense of intangible assets and performance-based compensation expense, respectively, in addition to the impact from the previously mentioned acquisition costs. The increase in operating income of the FSG is mainly attributed to the previously mentioned net sales growth and improved gross profit margin, partially offset by a \$4.4 million increase in performance-based compensation expense, the previously mentioned changes in the estimated fair value of accrued contingent consideration and a \$3.0 million increase in amortization expense of intangible assets.

#### Interest Expense

Interest expense increased to \$8.3 million in fiscal 2016 from \$4.6 million in fiscal 2015. The increase was due to a higher weighted average balance outstanding under our revolving credit facility associated with our fiscal 2016 and 2015 acquisitions as well as higher interest rates.

#### Other Expense

Other expense in fiscal 2016 and 2015 was not material.

#### Income Tax Expense

Our effective tax rate in fiscal 2016 decreased to 31.5% from 31.7% in fiscal 2015. The decrease principally reflects the benefits recognized in fiscal 2016 of a larger income tax credit for qualified R&D activities resulting from the permanent extension of the U.S. federal R&D tax credit in December 2015 and a lower effective state tax rate driven by certain apportionment updates recognized upon the amendment of certain prior year tax returns in fiscal 2016. These decreases were partially offset by the benefits recognized in fiscal 2015 from a prior year tax return amendment for additional foreign tax credits related to R&D activities at one of our foreign subsidiaries and higher net income attributable to noncontrolling interests in subsidiaries structured as partnerships. See Note 6, Income Taxes, of the Notes to Consolidated Financial Statements for a detailed analysis of the provision for income taxes.

#### Net Income Attributable to Noncontrolling Interests

Net income attributable to noncontrolling interests relates to the 20% noncontrolling interest held by Lufthansa Technik AG in HEICO Aerospace and the noncontrolling interests held by others in certain subsidiaries of the FSG and ETG. Net income attributable to noncontrolling interests was \$20.0 million in fiscal 2016 compared to \$20.2 million in fiscal 2015.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Net Income Attributable to HEICO

Net income attributable to HEICO increased by 17% to a record \$156.2 million, or \$1.83 per diluted share, in fiscal 2016 from \$133.4 million, or \$1.57 per diluted share, in fiscal 2015, principally reflecting the previously mentioned increased net sales and operating income.

#### Inflation

We have generally experienced increases in our costs of labor, materials and services consistent with overall rates of inflation. The impact of such increases on net income attributable to HEICO has been generally minimized by efforts to lower costs through manufacturing efficiencies and cost reductions.

#### **Liquidity and Capital Resources**

Our capitalization was as follows (in thousands):

As of October 31,	2017	2016
Total debt (including current portion)	\$ 673,979	\$ 458,225
Less: Cash and cash equivalents	(52,066)	(42,955)
Net debt (total debt less cash and cash equivalents)	621,913	415,270
Shareholders' equity	1,248,292	1,047,705
Total capitalization (debt plus equity)	1,922,271	1,505,930
Net debt to shareholders' equity	50%	40%
Total debt to total capitalization	35%	30%

Our principal uses of cash include acquisitions, capital expenditures, cash dividends, distributions to noncontrolling interests and working capital needs. Capital expenditures in fiscal 2018 are anticipated to approximate \$50 million. We finance our activities primarily from our operating and financing activities, including borrowings under our revolving credit facility.

In November 2017, we entered into a new \$1.3 billion Revolving Credit Facility Agreement ("New Credit Facility") with a bank syndicate, which matures in November 2022. Under certain circumstances, the maturity of the New Credit Facility may be extended for two one-year periods. The New Credit Facility also includes a feature that will allow us to increase revolving commitments under the New Credit Facility by \$350 million to become a \$1.65 billion facility, through increased commitments from existing lenders or the addition of new lenders. Borrowings under the New Credit Facility may be used to finance acquisitions and for working capital and other general corporate purposes, including capital expenditures. The New Credit Facility replaced the \$670 million Revolving Credit Agreement (see Financing Activities below).

Borrowings under the New Credit Facility accrue interest at our election of the Base Rate or the Eurocurrency Rate, plus in each case, the Applicable Rate (based on our Total Leverage Ratio). The Base Rate for any day is a fluctuating rate per annum equal to the highest of (i) the Prime Rate; (ii) the Federal Funds Rate plus .50%; and (iii) the Eurocurrency Rate for an Interest Period of one month plus 100 basis points. The Eurocurrency Rate is the rate per annum obtained by dividing LIBOR for the applicable Interest Period by a percentage equal to 1.00 minus the daily average Eurocurrency Reserve Rate for such Interest Period, as such capitalized terms are defined in the New Credit Facility. The Applicable Rate for Eurocurrency Rate Loans ranges from 1.00% to 2.00%. The Applicable Rate for Base Rate Loans ranges from 0% to 1.00%. A fee is charged on the amount of the unused commitment ranging from .125% to .30% (depending on our Total Leverage Ratio). The New Credit Facility also includes \$100 million sublimits for borrowings made in foreign currencies and for swingline borrowings, and a \$50 million sublimit for letters of credit. Outstanding principal, accrued and unpaid interest and other amounts payable under the New Credit Facility may be accelerated upon an event of default, as such events are described in the New Credit Facility. The New Credit Facility is unsecured and contains covenants that require, among other things, the maintenance of a Total Leverage Ratio and an Interest Coverage Ratio, as such capitalized terms are defined in the New Credit Facility. We were in compliance with all financial and nonfinancial covenants of the New Credit Facility as of October 31, 2017.

As of December 19, 2017, we had approximately \$625 million of unused committed availability under the terms of our revolving credit facility. Based on our current outlook, we believe that net cash provided by operating activities and available borrowings under our revolving credit facility will be sufficient to fund our cash requirements for at least the next twelve months.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### **Operating Activities**

Net cash provided by operating activities was \$274.9 million in fiscal 2017 and consisted primarily of net income from consolidated operations of \$207.7 million and depreciation and amortization expense of \$64.8 million (a non-cash item). Net cash provided by operating activities increased by \$25.7 million in fiscal 2017 from \$249.2 million in fiscal 2016. The increase in net cash provided by operating activities in fiscal 2017 is principally due to a \$31.5 million increase in net income from consolidated operations and a \$4.5 million increase in depreciation and amortization expense (a non-cash item), partially offset by a \$12.0 million increase in working capital (current assets minus current liabilities). The \$12.0 million increase in working capital is principally attributed to a \$33.5 million decrease in accrued expenses and other current liabilities, which mainly reflects a decrease in deferred revenue attributed to billings in excess of costs and estimated earnings on fixed price contracts for which revenue is being recognized on the percentage-of-completion method and customer deposits received in connection with both manufacturing and repair and overhaul services, partially offset by an \$18.8 million decrease in accounts receivable.

Net cash provided by operating activities was \$249.2 million in fiscal 2016 and consisted primarily of net income from consolidated operations of \$176.2 million, depreciation and amortization expense of \$60.3 million (a non-cash item) and an increase in working capital (current assets minus current liabilities) of \$8.1 million. Net cash provided by operating activities increased by \$76.3 million in fiscal 2016 from \$172.9 million in fiscal 2015. The increase in net cash provided by operating activities in fiscal 2016 is principally due to a \$36.7 million decrease in working capital, a \$22.6 million increase in net income from consolidated operations and a \$12.4 million increase in depreciation and amortization expense (a non-cash item). The \$36.7 million decrease in working capital is principally attributed to a \$36.2 million increase in accrued expenses and other current liabilities, which mainly reflects an increase in deferred revenue attributed to billings in excess of costs and estimated earnings on a fixed price contract for which revenue is being recognized on the percentage-of-completion method and customer deposits received in connection with a contract to provided repair and overhaul services, as well as a higher level of accrued performance-based compensation due to the improved consolidated operating results, and an increase in accrued customer rebates and credits.

Net cash provided by operating activities was \$172.9 million in fiscal 2015 and consisted primarily of net income from consolidated operations of \$153.6 million, depreciation and amortization expense of \$47.9 million (a non-cash item) and a decrease in working capital (current assets minus current liabilities) of \$28.7 million.

#### **Investing Activities**

Net cash used in investing activities during the three-year fiscal period ended October 31, 2017 primarily relates to several acquisitions aggregating \$848.9 million, including \$418.3 million in fiscal 2017, \$263.8 million in fiscal 2016, and \$166.8 million in fiscal 2015. Further details on acquisitions may be found under the caption "Overview" and Note 2, Acquisitions, of the Notes to Consolidated Financial Statements. Capital expenditures aggregated \$75.1 million over the last three fiscal years, primarily reflecting the expansion, replacement and betterment of existing production facilities and capabilities, which were generally funded using cash provided by operating activities.

#### **Financing Activities**

Net cash provided by financing activities was \$175.9 million in fiscal 2017 as compared to \$56.8 million in fiscal 2016 and \$27.3 million in fiscal 2015. During the three-year fiscal period ended October 31, 2017, we borrowed an aggregate \$837.7 million under our revolving credit facility including borrowings of \$404.0 million in fiscal 2017, \$260.0 million in fiscal 2016, and \$173.7 million in fiscal 2015. The aforementioned borrowings were made principally to fund acquisitions. Further details on acquisitions may be found under the caption "Overview" and Note 2, Acquisitions, of the Notes to Consolidated Financial Statements. Payments on our revolving credit facility aggregated \$492.9 million over the last three fiscal years, including \$190.9 million in fiscal 2017, \$170.0 million in fiscal 2016, and \$132.0 million in fiscal 2015. For the three-year fiscal period ended October 31, 2017, we made distributions to noncontrolling interests aggregating \$47.1 million and paid an aggregate \$32.9 million in cash dividends.

Borrowings under our revolving credit facility in fiscal 2017, 2016 and 2015 were made under our \$670 million Revolving Credit Agreement ("Prior Credit Facility") with a bank syndicate, which was amended in November 2013 to become an \$800 million facility and again in April 2017 to become a \$1.0 billion facility. The Prior Credit Facility was available to finance acquisitions and for working capital and general corporate purposes, including capital expenditures.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Advances under the Prior Credit Facility accrued interest at our choice of the "Base Rate" or the London Interbank Offered Rate ("LIBOR") plus the applicable margin (based on our ratio of total funded debt to earnings before interest, taxes, depreciation and amortization, noncontrolling interests and non-cash charges, or "leverage ratio"). The Base Rate was the highest of (i) the Prime Rate; (ii) the Federal Funds rate plus .50% per annum; and (iii) the Adjusted LIBO Rate determined on a daily basis for an Interest Period of one month plus 1.00% per annum, as such capitalized terms were defined in the Prior Credit Facility. The applicable margin for a LIBOR-based borrowing ranged from .75% to 2.25%. The applicable margin for a Base Rate borrowing ranged from 0% to 1.25%. A fee was charged on the amount of the unused commitment ranging from .125% to .35% (depending on our leverage ratio). The Prior Credit Facility was unsecured and contained covenants that restricted the amount of certain payments, including dividends, and required, among other things, the maintenance of a total leverage ratio, a senior leverage ratio and a fixed charge coverage ratio. As of October 31, 2017, we were in compliance with all financial and nonfinancial covenants of the Prior Credit Facility. See Note 5, Long-Term Debt, of the Notes to Consolidated Financial Statements for further information regarding the Prior Credit Facility.

#### **Contractual Obligations**

The following table summarizes our contractual obligations as of October 31, 2017 (in thousands):

		Payments due by fiscal period							
	Total	2018	2019 - 2020	2021 - 2022	Thereafter				
Long-term debt obligations (1)	\$ 671,115	\$ -	\$ 671,115	\$ -	\$ -				
Capital lease obligations (2)	3,325	575	1,100	1,028	622				
Operating lease obligations (3)	74,127	13,402	23,997	20,663	16,065				
Purchase obligations (4) (5) (6)	29,931	8,803	7,085	413	13,630				
Other long-term liabilities (7)	2,689	479	2,210	_	_				
Total contractual obligations	\$ 781,187	\$ 23,259	\$ 705,507	\$ 22,104	\$ 30,317				

- (1) Excludes interest charges on borrowings and the fee on the amount of any unused commitment that we may be obligated to pay under our revolving credit facility as such amounts vary. See Note 5, Long-Term Debt, of the Notes to Consolidated Financial Statements and "Liquidity and Capital Resources," above for additional information regarding our long-term debt obligations. As discussed in "Liquidity and Capital Resources," we entered into a New Credit Facility in November 2017 that matures in November 2022. Accordingly, the \$671 million we had outstanding under our prior revolving credit facility as of October 31, 2017 and shown as due in fiscal 2019 is now due in fiscal 2023.
- (2) Inclusive of \$.5 million in interest charges. See Note 5, Long-Term Debt, of the Notes to Consolidated Financial Statements for additional information regarding our capital lease obligations.
- (3) See Note 15, Commitments and Contingencies Lease Commitments, of the Notes to Consolidated Financial Statements for additional information regarding our operating lease obligations.
- (4) Includes contingent consideration aggregating \$27.6 million related to a fiscal 2015, 2016 and 2017 acquisition. See Note 7, Fair Value Measurements, of the Notes to Consolidated Financial Statements for additional information.
- (5) Also includes an aggregate \$2.3 million of commitments principally for capital expenditures and inventory. All purchase obligations of inventory and supplies in the ordinary course of business (i.e., with deliveries scheduled within the next year) are excluded from the table.
- (6) The holders of equity interests in certain of our subsidiaries have rights ("Put Rights") that may be exercised on varying dates causing us to purchase their equity interests through fiscal 2025. The Put Rights provide that cash consideration be paid for their equity interests (the "Redemption Amount"). As of October 31, 2017, management's estimate of the aggregate Redemption Amount of all Put Rights that we could be required to pay is approximately \$131.1 million, which is reflected within redeemable noncontrolling interests in our Consolidated Balance Sheet. The amounts in the table do not include Put Right obligations as none of the noncontrolling interest holders have exercised their Put Rights as of October 31, 2017. See Note 11, Redeemable Noncontrolling Interests, of the Notes to Consolidated Financial Statements for further information.
- (7) The amounts in the table do not include liabilities related to the HEICO Corporation Leadership Compensation Plan or our other deferred compensation arrangement as they are each fully supported by assets held within irrevocable trusts. See Note 3, Selected Financial Statement Information Other Long-Term Assets and Liabilities, of the Notes to Consolidated Financial Statements for further information about these two deferred compensation plans.

#### **Off-Balance Sheet Arrangements**

#### Guarantees

As of October 31, 2017, we have arranged for standby letters of credit aggregating \$4.2 million, which are supported by our revolving credit facility and pertain to payment guarantees related to potential workers' compensation claims and a facility lease as well as performance guarantees related to customer contracts entered into by certain of our subsidiaries.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### **New Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, "Revenue from Contracts with Customers," which provides a comprehensive new revenue recognition model that will supersede nearly all existing revenue recognition guidance. Under ASU 2014-09, an entity will recognize revenue when it transfers promised goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. The guidance also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts. ASU 2014-09, as amended, is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2017, or in fiscal 2019 for HEICO. Early adoption in the year preceding the effective date is permitted. ASU 2014-09 shall be applied either retrospectively to each prior reporting period presented or retrospectively with the cumulative effect of initially applying ASU 2014-09 recognized at the date of initial application. We are currently evaluating which transition method we will elect. In addition, we are currently identifying our various revenue streams and reviewing certain underlying customer contracts to determine the effect the adoption of this guidance will have on our consolidated results of operations, financial position and cash flows.

In July 2015, the FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory," which requires entities to measure inventories at the lower of cost or net realizable value. Under current guidance, inventories are measured at the lower of cost or market. ASU 2015-11 must be applied prospectively and is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2016, or in fiscal 2018 for HEICO. We are currently evaluating the effect, if any, the adoption of this guidance will have on our consolidated results of operations, financial position and cash flows.

In November 2015, the FASB issued ASU 2015-17, "Balance Sheet Classification of Deferred Taxes," which requires that all deferred tax assets and liabilities be classified as noncurrent in the balance sheet. We adopted ASU 2015-17 on a retrospective basis in the fourth quarter of fiscal 2017, resulting in a reclassification of \$41.1 million in current deferred tax assets to noncurrent deferred tax liabilities in our Consolidated Balance Sheet as of October 31, 2016.

In February 2016, the FASB issued ASU 2016-02, "Leases," which requires recognition of lease assets and lease liabilities on the balance sheet of lessees. ASU 2016-02 is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2018, or in fiscal 2020 for HEICO. Early adoption is permitted. ASU 2016-02 requires a modified retrospective transition approach and provides certain optional transition relief. We are currently evaluating the effect the adoption of this guidance will have on our consolidated results of operations, financial position and cash flows.

In March 2016, the FASB issued ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting," which simplifies several aspects related to accounting for share-based payment transactions. Under ASU 2016-09, all excess tax benefits and tax deficiencies are to be recognized in the statement of operations as a component of income tax expense rather than as capital in excess of par value. We adopted ASU 2016-09 in the first quarter of fiscal 2017 resulting in the recognition of a \$3.1 million discrete income tax benefit, which, net of noncontrolling interests, increased net income attributable to HEICO by \$2.6 million. Additionally, ASU 2016-09 requires excess tax benefits and deficiencies to be prospectively excluded from the assumed future proceeds in the calculation of diluted shares, which increased our weighted average number of diluted common shares outstanding by 781,000 for fiscal 2017. Further, ASU 2016-09 requires excess tax benefits be presented within the statement of cash flows as an operating activity rather than as a financing activity. We adopted this change on a prospective basis, which resulted in a \$3.1 million increase in cash provided by operating activities and a \$3.1 million decrease in cash provided by financing activities in fiscal 2017.

In August 2016, the FASB issued ASU 2016-15, "Classification of Certain Cash Receipts and Cash Payments," which clarifies how certain cash receipts and cash payments are to be presented and classified in the statement of cash flows. ASU 2016-15 provides guidance on eight specific cash flow classification issues including contingent consideration payments made after a business combination, proceeds from corporate-owned life insurance policies and distributions received from equity method investees. ASU 2016-15 is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2017, or in fiscal 2019 for HEICO. Early adoption is permitted. ASU 2016-15 requires a retrospective transition approach for all periods presented. We are currently evaluating the effect the adoption of this guidance will have on its consolidated statement of cash flows.

In January 2017, the FASB issued ASU 2017-04, "Simplifying the Test for Goodwill Impairment," which is intended to simplify the current test for goodwill impairment by eliminating the second step in which the implied value of a reporting unit is calculated when the carrying value of the reporting unit exceeds its fair value. Under ASU 2017-04, goodwill impairment should be recognized for the amount by which a reporting unit's carrying value exceeds its fair value, not to exceed the carrying amount of goodwill. ASU 2017-04 must be applied prospectively and is effective for any annual or interim goodwill impairment test in fiscal years beginning after December 15, 2019, or in fiscal 2021 for HEICO. Early adoption is permitted. We do not expect the adoption of this guidance to have a material impact on our consolidated results of operations, financial position and cash flows.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### **Forward-Looking Statements**

Certain statements in this report constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained herein that are not clearly historical in nature may be forward-looking and the words "anticipate," "believe," "expect," "estimate" and similar expressions are generally intended to identify forward-looking statements. Any forward-looking statement contained herein, in press releases, written statements or other documents filed with the Securities and Exchange Commission or in communications and discussions with investors and analysts in the normal course of business through meetings, phone calls and conference calls, concerning our operations, economic performance and financial condition are subject to risks, uncertainties and contingencies. We have based these forward-looking statements on our current expectations and projections about future events. All forward-looking statements involve risks and uncertainties, many of which are beyond our control, which may cause actual results, performance or achievements to differ materially from anticipated results, performance or achievements. Also, forward-looking statements are based upon management's estimates of fair values and of future costs, using currently available information. Therefore, actual results may differ materially from those expressed in or implied by those forward-looking statements. Factors that could cause such differences include:

- Lower demand for commercial air travel or airline fleet changes or airline purchasing decisions, which could cause lower demand for our goods and services;
- Product specification costs and requirements, which could cause an increase to our costs to complete contracts;
- Governmental and regulatory demands, export policies and restrictions, reductions in defense, space or homeland security spending by U.S. and/or foreign customers or competition from existing and new competitors, which could reduce our sales;
- Our ability to introduce new products and services at profitable pricing levels, which could reduce our sales or sales growth;
- Product development or manufacturing difficulties, which could increase our product development costs and delay sales;
- Our ability to make acquisitions and achieve operating synergies from acquired businesses; customer credit risk; interest, foreign
  currency exchange and income tax rates; economic conditions within and outside of the aviation, defense, space, medical,
  telecommunications and electronics industries, which could negatively impact our costs and revenues; and
- Defense budget cuts, which could reduce our defense-related revenue.

We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except to the extent required by applicable law.

#### **QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

#### **Interest Rate Risk**

We have exposure to interest rate risk, mainly related to our revolving credit facility, which has variable interest rates. Interest rate risk associated with our variable rate debt is the potential increase in interest expense from an increase in interest rates. Based on our aggregate outstanding variable rate debt balance of \$671.0 million as of October 31, 2017, a hypothetical 10% increase in interest rates would not have a material effect on our results of operations, financial position or cash flows. We also maintain a portion of our cash and cash equivalents in financial instruments with original maturities of three months or less. These financial instruments are subject to interest rate risk and will decline in value if interest rates increase. Due to the short duration of these financial instruments, a hypothetical 10% increase in interest rates as of October 31, 2017 would not have a material effect on our results of operations, financial position or cash flows.

#### **Foreign Currency Risk**

We have a few foreign subsidiaries that conduct a portion of their operations in currencies other than the U.S. dollar, or principally in Euros, Canadian dollars and British pounds sterling. Accordingly, changes in exchange rates between such foreign currencies and the U.S. dollar will affect the translation of the financial results of our foreign subsidiaries into the U.S. dollar for purposes of reporting our consolidated financial results. A hypothetical 10% weakening in the exchange rate of the Euro, Canadian dollar or British pound sterling to the U.S. dollar as of October 31, 2017 would not have a material effect on our results of operations, financial position or cash flows.

#### **CONSOLIDATED BALANCE SHEETS**

(in thousands, except per share data)

As of October 31,	2017	2016
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 52,066	\$ 42,955
Accounts receivable, net	222,456	202,227
Inventories, net	343,628	286,302
Prepaid expenses and other current assets	13,742	11,674
Total current assets	631,892	543,158
Property, plant and equipment, net	129,883	121,611
Goodwill	1,081,306	865,717
Intangible assets, net	538,081	366,863
Deferred income taxes	-	407
Other assets	131,269	100,656
Total assets	\$ 2,512,431	\$ 1,998,412
LIABILITIES AND EQUITY		
Current liabilities:		
Current maturities of long-term debt	\$ 451	\$ 411
Trade accounts payable	89,724	73,335
Accrued expenses and other current liabilities	147,612	136,053
Income taxes payable	11,650	4,622
Total current liabilities	249,437	214,421
Long-term debt, net of current maturities	673,528	457,814
Deferred income taxes	59,026	64,899
Other long-term liabilities	151,025	114,061
Total liabilities	1,133,016	851,195
Commitments and contingencies (Note 15)		
Redeemable noncontrolling interests (Note 11)	131,123	99,512
Shareholders' equity:		
Common Stock, \$.01 par value per share; 75,000 shares authorized;		
33,777 and 33,715 shares issued and outstanding	338	270
Class A Common Stock, \$.01 par value per share; 75,000 shares authorized;		
50,705 and 50,396 shares issued and outstanding	507	403
Capital in excess of par value	326,544	306,328
Deferred compensation obligation	3,118	2,460
HEICO stock held by irrevocable trust	(3,118)	(2,460)
Accumulated other comprehensive loss	(10,556)	[25,326]
Retained earnings	844,247	681,704
Total HEICO shareholders' equity	1,161,080	963,379
Noncontrolling interests	87,212	84,326
Total shareholders' equity	1,248,292	1,047,705
Total liabilities and equity	\$ 2,512,431	\$ 1,998,412

The accompanying notes are an integral part of these consolidated financial statements.

#### **CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands, except per share data)

Year ended October 31,	2017		2016	2015
Net sales	\$ 1,524,813	\$ 1	1,376,258	\$ 1,188,648
Operating costs and expenses:				
Cost of sales	950,088		860,766	754,469
Selling, general and administrative expenses	 268,067		250,147	204,523
Total operating costs and expenses	 1,218,155		1,110,913	958,992
Operating income	306,658		265,345	229,656
Interest expense	(9,790)		(8,272)	[4,626]
Other income (expense)	 1,092		(23)	(66)
Income before income taxes and noncontrolling interests	297,960		257,050	224,964
Income tax expense	90,300		80,900	71,400
Net income from consolidated operations	207,660		176,150	153,564
Less: Net income attributable to noncontrolling interests	21,675		19,958	20,200
Net income attributable to HEICO	\$ 185,985	\$	156,192	\$ 133,364
Net income per share attributable to HEICO shareholders (Note 17):				
Basic	\$ 2.21	\$	1.86	\$ 1.60
Diluted	\$ 2.14	\$	1.83	\$ 1.57
Weighted average number of common shares outstanding (Note 17):				
Basic	84,290		83,807	83,425
Diluted	86,776		85,213	84,764

The accompanying notes are an integral part of these consolidated financial statements.

#### **CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(in thousands)

Year ended October 31,		2017		2016			2015
Net income from consolidated operations	\$	207,660		\$	176,150	\$	153,564
Other comprehensive income (loss):							
Foreign currency translation adjustments		15,346			353		(16,880)
Unrealized gain (loss) on defined benefit pension plan, net of tax		321			(661)		(771)
Amortization of unrealized loss on defined benefit pension plan, net of tax		29			-		_
Total other comprehensive income (loss)		15,696			(308)		(17,651)
Comprehensive income from consolidated operations		223,356			175,842		135,913
Net income attributable to noncontrolling interests		21,675			19,958		20,200
Foreign currency translation adjustments attributable to noncontrolling interests		926			(62)		(860)
Comprehensive income attributable to noncontrolling interests		22,601			19,896		19,340
Comprehensive income attributable to HEICO	\$	200,755		\$ 1	155,946	\$	116,573

## **CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY** (in thousands, except per share data)

	Redeemable Noncontrolling Interests	Common Stock	Class A Common Stock	
Balances as of October 31, 2016	\$ 99,512	\$ 270	\$ 403	
Comprehensive income	11,637	_	_	
Cash dividends (\$.152 per share)	_	_	_	
Five-for-four common stock split	_	68	101	
Issuance of common stock to HEICO Savings and Investment Plan	_	_	_	
Share-based compensation expense	_	_	-	
Proceeds from stock option exercises	_	_	3	
Noncontrolling interests assumed related to acquisitions	23,339	_	_	
Distributions to noncontrolling interests	(10,323)	_	_	
Acquisitions of noncontrolling interests	(3,848)	_	_	
Adjustments to redemption amount of redeemable noncontrolling interests	10,806	_	_	
Deferred compensation obligation	-	_	-	
Other		_	-	
Balances as of October 31, 2017	\$ 131,123	\$ 338	\$ 507	
Balances as of October 31, 2015	\$ 91,282	\$ 269	\$ 400	
Comprehensive income (loss)	9,968	_	_	
Cash dividends (\$.128 per share)	_	_	_	
Issuance of common stock to HEICO Savings and Investment Plan	_	1	1	
Share-based compensation expense	_	_	_	
Proceeds from stock option exercises	_	_	2	
Tax benefit from stock option exercises	_	_	_	
Distributions to noncontrolling interests	(9,957)	_	_	
Acquisitions of noncontrolling interests	(3,599)	_	_	
Adjustments to redemption amount of redeemable noncontrolling interests	11,818	_	_	
Deferred compensation obligation	_	_	_	
Other		_	_	
Balances as of October 31, 2016	\$ 99,512	\$ 270	\$ 403	
Balances as of October 31, 2014	\$ 39,966	\$ 268	\$ 397	
Comprehensive income (loss)	6,534	_	_	
Cash dividends (\$.112 per share)	_	_	_	
Issuance of common stock to HEICO Savings and Investment Plan	_	1	1	
Share-based compensation expense	_	_	_	
Proceeds from stock option exercises	_	_	2	
Tax benefit from stock option exercises	_	_	_	
Noncontrolling interests assumed related to acquisitions	36,224	_	-	
Distributions to noncontrolling interests	(5,166)	_	-	
Adjustments to redemption amount of redeemable noncontrolling interests	13,724	-	_	
Deferred compensation obligation	-	-	_	
Other		_		
Balances as of October 31, 2015	\$ 91,282	\$ 269	\$ 400	

The accompanying notes are an integral part of these consolidated financial statements.

<b>HEICO</b>	Shareholders'	Equity
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Capital in Excess of Par Value		Deferred Compensation Obligation	HEICO Stock Held by Irrevocable Trust	Accumulated Other Comprehensive Loss	Retained Earnings	Noncontrolling Interests	Total Shareholders' Equity
	\$ 306,328	\$ 2,460	\$ (2,460)	\$ (25,326)	\$ 681,704	\$ 84,326	\$ 1,047,705
	_	_	_	14,770	185,985	10,964	211,719
	_	_	_	_	(12,807)	_	(12,807)
	(169)	_	_	_	[23]	_	(23)
	7,517	_	_	_	-	-	7,517
	7,415	_	_	_	-	-	7,415
	5,656	_	-	-	-	-	5,659
	-	_	-	-	-	-	_
	-	-	-	-	-	(8,078)	(8,078)
	-	-	-	-	194	-	194
	-	-	-	-	(10,806)	-	(10,806)
	-	658	(658)	-	-	-	-
	(203)	_	-	_	_	_	(203)
	\$ 326,544	\$ 3,118	\$ (3,118)	\$ (10,556)	\$ 844,247	\$ 87,212	\$ 1,248,292
	\$ 286,220	\$ 1,783	\$ (1,783)	\$ (25,080)	\$ 548,054	\$ 83,408	\$ 893,271
	-	-	-	(246)	156,192	9,928	165,874
	_	_	_	-	(10,724)	-	(10,724)
	6,890	_	_	_	-	_	6,892
	6,434	_	_	_	_	_	6,434
	5,922	_	_	_	_	_	5,924
	868	_	_	_	_	_	868
	_	_	_	_	_	(9,060)	(9,060)
	_	_	_	_	_	-	_
	_	_	_	_	(11,818)	_	(11,818)
	_	677	(677)	_	_	_	_
	(6)	_	_	_	_	50	44
	\$ 306,328	\$ 2,460	\$ (2,460)	\$ (25,326)	\$ 681,704	\$ 84,326	\$ 1,047,705
	\$ 269,351	\$ 1,138	\$ (1,138)	\$ (8,289)	\$ 437,757	\$ 75,135	\$ 774,619
	2 207,331	Ç 1,100 -	Ç (1,130) -	(16,791)	133,364	12,806	129,379
	_	_	_	(10,771)	(9,343)	12,000	(9,343)
	5,752	_	_	_	(7,040)	_	5,754
	6,048	_	_	_	_	_	6,048
	3,671	_	_	_	_	_	3,673
	1,402	_	_	_	_	_	1,402
	-	_	_	_	_	_	1,402
	_	_	_	_	_	(4,533)	(4,533)
	_	_	_	_	(13,724)	-	(13,724)
	_	645	(645)	_	-	_	-
	[4]	-	-	_	_	_	(4)
	\$ 286,220	\$ 1,783	\$ (1,783)	\$ (25,080)	\$ 548,054	\$ 83,408	\$ 893,271

#### **CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands)

Year ended October 31,	2017	2016	2015
Operating Activities:			
Net income from consolidated operations	\$ 207,660	\$ 176,150	\$ 153,564
Adjustments to reconcile net income from consolidated operations			
to net cash provided by operating activities:			
Depreciation and amortization	64,823	60,277	47,907
Employer contributions to HEICO Savings and Investment Plan	7,768	7,020	6,125
Share-based compensation expense	7,415	6,434	6,048
Increase in accrued contingent consideration, net	1,100	3,063	293
Foreign currency transaction adjustments, net	3,347	13	(3,704)
Deferred income tax benefit	(11,096)	(9,194)	(7,080)
Tax benefit from stock option exercises	-	868	1,402
Excess tax benefit from stock option exercises	-	(881)	(1,402)
Payment of contingent consideration	-	(631)	-
Changes in operating assets and liabilities, net of acquisitions:			
Decrease (increase) in accounts receivable	2,846	(15,955)	(22,572)
Increase in inventories	(21,204)	(14,421)	(10,187)
Decrease (increase) in prepaid expenses and other current assets	134	(2,356)	1,433
Increase in trade accounts payable	6,386	4,074	3,169
Increase (decrease) in accrued expenses and other current liabilities	1,794	35,279	(883)
Increase in income taxes payable	6,071	1,443	373
Other long-term assets and liabilities, net	(2,159)	(1,999)	(1,623)
Net cash provided by operating activities	274,885	249,184	172,863
Investing Activities:			
Acquisitions, net of cash acquired	(418,265)	(263,811)	(166,784)
Capital expenditures	(25,998)	(30,863)	(18,249)
Other	(552)	(2,942)	(973)
Net cash used in investing activities	(444,815)	[297,616]	(186,006)
Financing Activities:			
Borrowings on revolving credit facility	404,000	260,000	173,696
Payments on revolving credit facility	(190,877)	(170,000)	(132,000)
Distributions to noncontrolling interests	(18,401)	(19,017)	(9,699)
Cash dividends paid	(12,807)	(10,724)	(9,343)
Payment of contingent consideration	(7,039)	(6,329)	-
Acquisitions of noncontrolling interests	(3,848)	(3,599)	-
Proceeds from stock option exercises	5,659	5,924	3,673
Excess tax benefit from stock option exercises	-	881	1,402
Revolving credit facility issuance costs	(270)	-	-
Other	(545)	(364)	(393)
Net cash provided by financing activities	175,872	56,772	27,336
Effect of exchange rate changes on cash	3,169	1,012	[819]
Net increase in cash and cash equivalents	9,111	9,352	13,374
Cash and cash equivalents at beginning of year	42,955	33,603	20,229
Cash and cash equivalents at end of year	\$ 52,066	\$ 42,955	\$ 33,603

The accompanying notes are an integral part of these consolidated financial statements.

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Nature of Business**

HEICO Corporation, through its principal subsidiaries consisting of HEICO Aerospace Holdings Corp. ("HEICO Aerospace"), HEICO Flight Support Corp. and HEICO Electronic Technologies Corp. ("HEICO Electronic") and their respective subsidiaries (collectively, the "Company"), is principally engaged in the design, manufacture and sale of aerospace, defense and electronic related products and services throughout the United States ("U.S.") and internationally. The Company's customer base is primarily the aviation, defense, space, medical, telecommunications and electronics industries.

#### **Basis of Presentation**

The Company has two operating segments: the Flight Support Group ("FSG"), consisting of HEICO Aerospace and HEICO Flight Support Corp. and their respective subsidiaries; and the Electronic Technologies Group ("ETG"), consisting of HEICO Electronic and its subsidiaries.

The consolidated financial statements include the financial accounts of HEICO Corporation and its subsidiaries, all of which are wholly owned except for HEICO Aerospace, which is 20% owned by Lufthansa Technik AG ("LHT"), the technical services subsidiary of Lufthansa German Airlines. In addition, HEICO Aerospace consolidates two subsidiaries which are 80.1% and 82.3% owned, respectively, and a joint venture, which is 84% owned. Also, HEICO Flight Support Corp. consolidates two subsidiaries which are 80% and 84% owned, respectively, and four subsidiaries that are each 80.1% owned. Furthermore, HEICO Electronic consolidates four subsidiaries, which are 80.1%, 80.1%, 82.5%, and 95.9% owned, respectively, and a wholly owned subsidiary of HEICO Electronic consolidates a subsidiary which is 78% owned. See Note 11, Redeemable Noncontrolling Interests. All intercompany balances and transactions are eliminated.

## Stock Split

In March 2017, the Company's Board of Directors declared a 5-for-4 stock split on both classes of the Company's common stock. The stock split was effected as of April 19, 2017 in the form of a 25% stock dividend distributed to shareholders of record as of April 7, 2017. All applicable share and per share information has been adjusted retrospectively to give effect to the fiscal 2017 5-for-4 stock split.

## **Use of Estimates and Assumptions**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## Cash and Cash Equivalents

For purposes of the consolidated financial statements, the Company considers all highly liquid investments such as U.S. Treasury bills and money market funds, without liquidity fees or redemption gates, with an original maturity of three months or less at the time of purchase to be cash equivalents.

# **Accounts Receivable**

Accounts receivable consist of amounts billed and currently due from customers and unbilled costs and estimated earnings related to revenue from certain fixed price contracts recognized on the percentage-of-completion method that have been recognized for accounting purposes, but not yet billed to customers. The valuation of accounts receivable requires that the Company set up an allowance for estimated uncollectible accounts and record a corresponding charge to bad debt expense. The Company estimates uncollectible receivables based on such factors as its prior experience, its appraisal of a customer's ability to pay, age of receivables outstanding and economic conditions within and outside of the aviation, defense, space, medical, telecommunications and electronics industries.

## **Concentrations of Credit Risk**

Financial instruments that potentially subject the Company to concentrations of credit risk consist principally of temporary cash investments and trade accounts receivable. The Company places its temporary cash investments with high credit quality financial institutions and limits the amount of credit exposure to any one financial institution. Concentrations of credit risk with respect to trade receivables are limited due to the large number of customers comprising the Company's customer base and their dispersion across many different geographical regions. The Company performs ongoing credit evaluations of its customers, but does not generally require collateral to support customer receivables.

# **Inventory**

Inventory is stated at the lower of cost or market, with cost being determined on the first-in, first-out or the average cost basis. Losses, if any, are recognized fully in the period when identified.

The Company periodically evaluates the carrying value of inventory, giving consideration to factors such as its physical condition, sales patterns and expected future demand in order to estimate the amount necessary to write down any slow moving, obsolete or damaged inventory. These estimates could vary significantly from actual amounts based upon future economic conditions, customer inventory levels or competitive factors that were not foreseen or did not exist when the estimated write-downs were made. In accordance with industry practice, all inventories are classified as a current asset including portions with long production cycles, some of which may not be realized within one year.

## **Property, Plant and Equipment**

Property, plant and equipment is recorded at cost. Depreciation and amortization is generally provided on the straight-line method over the estimated useful lives of the various assets. The Company's property, plant and equipment is depreciated over the following estimated useful lives:

Buildings and improvements	to	40	years
Leasehold improvements	to	20	years
Machinery and equipment	to	10	years
Tooling	to	5	vears

The costs of major additions and improvements are capitalized. Leasehold improvements are amortized over the shorter of the leasehold improvement's useful life or the lease term. Repairs and maintenance costs are expensed as incurred. Upon an asset's disposition, its cost and related accumulated depreciation are removed from the financial accounts and any resulting gain or loss is reflected within earnings.

# **Capital Leases**

Assets acquired under capital leases are recorded at the lower of the asset's fair value or the present value of the future minimum lease payments, excluding any portion of the lease payments representing executory costs. The discount rate used in determining the present value of the minimum lease payments is the lower of the rate implicit in the lease or the Company's incremental borrowing rate. Assets under capital leases are included in property, plant and equipment and are depreciated over the shorter of the lease term or the useful life of the leased asset. Lease payments under capital leases are recognized as a reduction of the capital lease obligation and as interest expense.

# **Business Combinations**

The Company allocates the purchase price of acquired entities to the underlying tangible and identifiable intangible assets acquired and liabilities and any noncontrolling interests assumed based on their estimated fair values, with any excess recorded as goodwill. The operating results of acquired businesses are included in the Company's results of operations beginning as of their effective acquisition dates. Acquisition costs are generally expensed as incurred, were not material in fiscal 2017 or 2015 and totaled \$3.2 million in fiscal 2016. See Note 2, Acquisitions, for additional information regarding fiscal 2016 acquisition costs.

For contingent consideration arrangements, a liability is recognized at fair value as of the acquisition date with subsequent fair value adjustments recorded in operations. Additional information regarding the Company's contingent consideration arrangements may be found in Note 2, Acquisitions, and Note 7, Fair Value Measurements.

## **Goodwill and Other Intangible Assets**

The Company tests goodwill for impairment annually as of October 31, or more frequently if events or changes in circumstances indicate that the carrying amount of goodwill may not be fully recoverable. In evaluating the recoverability of goodwill, the Company compares the fair value of each of its reporting units to its carrying value to determine potential impairment. If the carrying value of a reporting unit exceeds its fair value, the implied fair value of that reporting unit's goodwill is to be calculated and an impairment loss is recognized in the amount by which the carrying value of the reporting unit's goodwill exceeds its implied fair value, if any. The fair values of the Company's reporting units are determined by using a weighted average of a market approach and an income approach. Under the market approach, fair values are estimated using published market multiples for comparable companies. The Company calculates fair values under the income approach by taking estimated future cash flows that are based on internal projections and other assumptions deemed reasonable by management and discounting them using an estimated weighted average cost of capital.

The Company's intangible assets not subject to amortization consist principally of its trade names. The Company's intangible assets subject to amortization are amortized on the straight-line method (except for certain customer relationships amortized on an accelerated method) over the following estimated useful lives:

Customer relationships	to	15	years
Intellectual property7	to	22	years
Licenses10	to	17	years
Patents5	to	20	years
Trade names8	to	15	years

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Amortization expense of intellectual property, licenses and patents is recorded as a component of cost of sales, and amortization expense of customer relationships, non-compete agreements and trade names is recorded as a component of selling, general and administrative ("SG&A") expenses in the Company's Consolidated Statements of Operations. The Company tests each non-amortizing intangible asset for impairment annually as of October 31, or more frequently if events or changes in circumstances indicate that the asset might be impaired. To derive the fair value of its trade names, the Company utilizes an income approach, which relies upon management's assumptions of royalty rates, projected revenues and discount rates. The Company also tests each amortizing intangible asset for impairment if events or circumstances indicate that the asset might be impaired. The test consists of determining whether the carrying value of such assets will be recovered through undiscounted expected future cash flows. If the total of the undiscounted future cash flows is less than the carrying amount of those assets, the Company recognizes an impairment loss based on the excess of the carrying amount over the fair value of the assets. The determination of fair value requires management to make a number of estimates, assumptions and judgments of such factors as projected revenues and earnings and discount rates.

## **Investments**

Investments are stated at fair value based on quoted market prices. Investments that are intended to be held for less than one year are included within prepaid expenses and other current assets in the Company's Consolidated Balance Sheets, while those intended to be held for longer than one year are classified within other assets. Unrealized gains or losses associated with available-for-sale securities are reported net of tax within other comprehensive income or (loss) in shareholders' equity. Unrealized gains or losses associated with trading securities are recorded as a component of other income in the Company's Consolidated Statements of Operations.

#### **Customer Rebates and Credits**

The Company records accrued customer rebates and credits as a component of accrued expenses and other current liabilities in the Company's Consolidated Balance Sheets. These amounts generally relate to discounts negotiated with customers as part of certain sales contracts that are usually tied to sales volume thresholds. The Company accrues customer rebates and credits as a reduction within net sales as the revenue is recognized based on the estimated level of discount rate expected to be earned by each customer over the life of the contractual rebate period (generally one year). Accrued customer rebates and credits are monitored by management and discount levels are updated at least quarterly.

## **Product Warranties**

Product warranty liabilities are estimated at the time of shipment and recorded as a component of accrued expenses and other current liabilities in the Company's Consolidated Balance Sheets. The amount recognized is based on historical claims experience.

### **Defined Benefit Pension Plan**

In connection with a prior year acquisition, the Company assumed a frozen qualified defined benefit pension plan (the "Plan"). The Plan's benefits are based on employee compensation and years of service; however, the accrued benefit for Plan participants was fixed as of the date of acquisition. The Company uses an actuarial valuation to determine the projected benefit obligation of the Plan and records the difference between the fair value of the Plan's assets and the projected benefit obligation as of October 31 in its Consolidated Balance Sheets. Additionally, any actuarial gain or loss that arises during a fiscal year that is not recognized as a component of net periodic pension income or expense is recorded as a component of other comprehensive income or (loss), net of tax. See Note 10, Employee Retirement Plans, for additional information and disclosures about the Plan.

# **Revenue Recognition**

Revenue from the sale of products and the rendering of services is recognized when title and risk of loss passes to the customer, which is generally at the time of shipment. Revenue from the rendering of services represented less than 10% of consolidated net sales for all periods presented. Revenue from certain fixed price contracts for which costs can be dependably estimated is recognized on the percentage-of-completion method, measured by the percentage of costs incurred to date to estimated total costs for each contract. The percentage of the Company's net sales recognized under the percentage-of-completion method was approximately 3%, 3% and 4% in fiscal 2017, 2016 and 2015, respectively. Contract costs include all direct material and labor costs and those indirect costs related to contract performance, such as indirect labor, supplies, tools, repairs and depreciation costs. SG&A costs are charged to expense as incurred.

Revisions in cost estimates as contracts progress have the effect of increasing or decreasing profits in the period of revision.

Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Variations in actual labor performance, changes to estimated profitability, and final contract settlements may result in revisions to cost estimates and are recognized in income in the period in which the revisions are determined. Changes in estimates pertaining to percentage-of-completion contracts did not have a material effect on net income from consolidated operations in fiscal 2017, 2016 or 2015.

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The asset, "costs and estimated earnings in excess of billings" on uncompleted percentage-of-completion contracts, included in accounts receivable, represents revenue recognized in excess of amounts billed. The liability, "billings in excess of costs and estimated earnings," included in accrued expenses and other current liabilities, represents billings in excess of revenue recognized on contracts accounted for under the percentage-of-completion method. Billings are made based on the completion of certain milestones as provided for in the contracts.

For fixed price contracts in which costs cannot be dependably estimated, revenue is recognized on the completed-contract method. A contract is considered complete when all significant costs have been incurred or the item has been accepted by the customer. Progress billings and customer advances ("billings to date") received on fixed price contracts accounted for under the completed-contract method are classified as a reduction to contracts in process (a component of inventories), if any, and any remaining amount is included in accrued expenses and other current liabilities.

# **Stock-Based Compensation**

The Company records compensation expense associated with stock options in its Consolidated Statements of Operations based on the grant date fair value of those awards. The fair value of each stock option on the date of grant is estimated using the Black-Scholes pricing model based on certain valuation assumptions. Expected stock price volatility is based on the Company's historical stock prices over the contractual term of the option grant and other factors. The risk-free interest rate used is based on the published U.S. Treasury yield curve in effect at the time of the option grant for instruments with a similar life. The dividend yield reflects the Company's expected dividend yield at the date of grant. The expected option life represents the period of time that the stock options are expected to be outstanding, taking into consideration the contractual term of the option grant and employee historical exercise behavior. The Company generally recognizes stock option compensation expense ratably over the award's vesting period.

#### **Income Taxes**

Income tax expense includes U.S. and foreign income taxes, plus a provision for U.S. taxes on undistributed earnings of foreign subsidiaries not deemed to be permanently invested. Deferred income taxes are provided on elements of income that are recognized for financial accounting purposes in periods different from periods recognized for income tax purposes. The Company's policy is to recognize interest and penalties related to income tax matters as a component of income tax expense. Further information regarding income taxes can be found in Note 6, Income Taxes.

## **Redeemable Noncontrolling Interests**

As further detailed in Note 11, Redeemable Noncontrolling Interests, the holders of equity interests in certain of the Company's subsidiaries have rights ("Put Rights") that require the Company to provide cash consideration for their equity interests (the "Redemption Amount") at fair value or at a formula that management intended to reasonably approximate fair value based solely on a multiple of future earnings over a measurement period. The Put Rights are embedded in the shares owned by the noncontrolling interest holders and are not freestanding. The Company tracks the carrying cost of such redeemable noncontrolling interests at historical cost plus an allocation of subsidiary earnings based on ownership interest, less dividends paid to the noncontrolling interest holders. Redeemable noncontrolling interests are recorded outside of permanent equity at the higher of their carrying cost or management's estimate of the Redemption Amount. The initial adjustment to record redeemable noncontrolling interests at the Redemption Amount results in a corresponding decrease to retained earnings. Subsequent adjustments to the Redemption Amount of redeemable noncontrolling interests may result in corresponding decreases or increases to retained earnings, provided any increases to retained earnings may only be recorded to the extent of decreases previously recorded. Adjustments to Redemption Amounts based on fair value will have no effect on net income per share attributable to HEICO shareholders whereas the portion of periodic adjustments to the carrying amount of redeemable noncontrolling interests based solely on a multiple of future earnings that reflect a redemption amount in excess of fair value will affect net income per share attributable to HEICO shareholders. Acquisitions of redeemable noncontrolling interests are treated as equity transactions.

## Net Income per Share Attributable to HEICO Shareholders

Basic net income per share attributable to HEICO shareholders is computed by dividing net income attributable to HEICO by the weighted average number of common shares outstanding during the period. Diluted net income per share attributable to HEICO shareholders is computed by dividing net income attributable to HEICO by the weighted average number of common shares outstanding during the period plus potentially dilutive common shares arising from the assumed exercise of stock options, if dilutive. The dilutive impact of potentially dilutive common shares is determined by applying the treasury stock method.

# **Foreign Currency**

All assets and liabilities of foreign subsidiaries that do not utilize the U.S. dollar as its functional currency are translated at period-end exchange rates, while revenue and expenses are translated using average exchange rates for the period. Unrealized translation gains or losses are reported as foreign currency translation adjustments through other comprehensive income or (loss) in shareholders' equity. Transaction gains or losses related to balances denominated in a currency other than the functional currency are recorded in the Company's Consolidated Statements of Operations.

# **Contingencies**

Losses for contingencies such as product warranties, litigation and environmental matters are recognized in income when they are probable and can be reasonably estimated. Gain contingencies are not recognized in income until they have been realized.

## **New Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, "Revenue from Contracts with Customers," which provides a comprehensive new revenue recognition model that will supersede nearly all existing revenue recognition guidance. Under ASU 2014-09, an entity will recognize revenue when it transfers promised goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. The guidance also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts. ASU 2014-09, as amended, is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2017, or in fiscal 2019 for HEICO. Early adoption in the year preceding the effective date is permitted. ASU 2014-09 shall be applied either retrospectively to each prior reporting period presented or retrospectively with the cumulative effect of initially applying ASU 2014-09 recognized at the date of initial application. The Company is currently evaluating which transition method it will elect. In addition, the Company is currently identifying its various revenue streams and reviewing certain underlying customer contracts to determine the effect the adoption of this guidance will have on its consolidated results of operations, financial position and cash flows.

In July 2015, the FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory," which requires entities to measure inventories at the lower of cost or net realizable value. Under current guidance, inventories are measured at the lower of cost or market. ASU 2015-11 must be applied prospectively and is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2016, or in fiscal 2018 for HEICO. The Company is currently evaluating the effect, if any, the adoption of this guidance will have on its consolidated results of operations, financial position and cash flows.

In November 2015, the FASB issued ASU 2015-17, "Balance Sheet Classification of Deferred Taxes," which requires that all deferred tax assets and liabilities be classified as noncurrent in the balance sheet. The Company adopted ASU 2015-17 on a retrospective basis in the fourth quarter of fiscal 2017, resulting in a reclassification of \$41.1 million in current deferred tax assets to noncurrent deferred tax liabilities in the Company's Consolidated Balance Sheet as of October 31, 2016.

In February 2016, the FASB issued ASU 2016-02, "Leases," which requires recognition of lease assets and lease liabilities on the balance sheet of lessees. ASU 2016-02 is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2018, or in fiscal 2020 for HEICO. Early adoption is permitted. ASU 2016-02 requires a modified retrospective transition approach and provides certain optional transition relief. The Company is currently evaluating the effect the adoption of this guidance will have on its consolidated results of operations, financial position and cash flows.

In March 2016, the FASB issued ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting," which simplifies several aspects related to accounting for share-based payment transactions. Under ASU 2016-09, all excess tax benefits and tax deficiencies are to be recognized in the statement of operations as a component of income tax expense rather than as capital in excess of par value. The Company adopted ASU 2016-09 in the first quarter of fiscal 2017 resulting in the recognition of a \$3.1 million discrete income tax benefit, which, net of noncontrolling interests, increased net income attributable to HEICO by \$2.6 million. Additionally, ASU 2016-09 requires excess tax benefits and deficiencies to be prospectively excluded from the assumed future proceeds in the calculation of diluted shares, which increased the Company's weighted average number of diluted common shares outstanding by 781,000 for fiscal 2017. Further, ASU 2016-09 requires excess tax benefits be presented within the statement of cash flows as an operating activity rather than as a financing activity. The Company adopted this change on a prospective basis, which resulted in a \$3.1 million increase in cash provided by operating activities and a \$3.1 million decrease in cash provided by financing activities in fiscal 2017.

In August 2016, the FASB issued ASU 2016-15, "Classification of Certain Cash Receipts and Cash Payments," which clarifies how certain cash receipts and cash payments are to be presented and classified in the statement of cash flows. ASU 2016-15 provides guidance on eight specific cash flow classification issues including contingent consideration payments made after a business combination, proceeds from corporate-owned life insurance policies and distributions received from equity method investees. ASU 2016-15 is effective for fiscal years and interim reporting periods within those years beginning after December 15, 2017, or in fiscal 2019 for HEICO. Early adoption is permitted. ASU 2016-15 requires a retrospective transition approach for all periods presented. The Company is currently evaluating the effect the adoption of this guidance will have on its consolidated statement of cash flows.

In January 2017, the FASB issued ASU 2017-04, "Simplifying the Test for Goodwill Impairment," which is intended to simplify the current test for goodwill impairment by eliminating the second step in which the implied value of a reporting unit is calculated when the carrying value of the reporting unit exceeds its fair value. Under ASU 2017-04, goodwill impairment should be recognized for the amount by which a reporting unit's carrying value exceeds its fair value, not to exceed the carrying amount of goodwill. ASU 2017-04 must be applied prospectively and is effective for any annual or interim goodwill impairment test in fiscal years beginning after December 15, 2019, or in fiscal 2021 for HEICO. Early adoption is permitted. The Company does not expect the adoption of this guidance to have a material impact on its consolidated results of operations, financial position and cash flows.

## 2. ACQUISITIONS

## **AAT Acquisition**

On September 15, 2017, the Company, through HEICO Electronic, acquired all of the outstanding stock of AeroAntenna Technology, Inc. ("AAT"). The purchase price of this acquisition was paid in cash using proceeds from the Company's revolving credit facility. AAT designs and produces high performance active antenna systems for commercial aircraft, precision guided munitions, other defense applications and commercial uses. The Company believes that this acquisition is consistent with HEICO's practice of acquiring high quality niche designers and manufacturers who also focus on customer needs and will further enable the Company to broaden its product offerings, technologies and customer base.

The following table summarizes the total consideration for the acquisition of AAT (in thousands):

Cash paid	\$ 317,500
Less: cash acquired	(868)
Cash paid, net	316,632
Contingent consideration	13,797
Additional purchase consideration	220
Total consideration	\$ 330,649

As noted in the table above, the total consideration includes an accrual of \$13.8 million representing the estimated fair value of contingent consideration the Company may be obligated to pay should AAT meet certain earnings objectives during the first six years following the acquisition. See Note 7, Fair Value Measurements, for additional information regarding the Company's contingent consideration obligation.

The following table summarizes the allocation of the total consideration for the acquisition of AAT to the estimated fair values of the tangible and identifiable intangible assets acquired and liabilities assumed (in thousands):

#### Assets acquired:

Assets dedolicu.	
Goodwill	\$ 160,903
Customer relationships	100,000
Intellectual property	39,000
Trade name	20,000
Accounts receivable	6,115
Inventories	5,923
Property, plant and equipment	1,246
Other assets	208
Total assets acquired, excluding cash	333,395
Liabilities assumed:	
Accounts payable	1,290
Accrued expenses	1,456
Total liabilities assumed	2,746
Net assets acquired, excluding cash	\$ 330,649

The allocation of the total consideration to the tangible and identifiable intangible assets acquired and liabilities assumed is preliminary until the Company obtains final information regarding their fair values. However, the Company does not expect any adjustments to such allocations to be material to the Company's consolidated financial statements. The primary items that generated the goodwill recognized were the premiums paid by the Company for the future earnings potential of AAT and the value of its assembled workforce that do not qualify for separate recognition. The amortization period of the customer relationships, intellectual property and trade name acquired is 15 years, 15 years and indefinite, respectively. The operating results of AAT were included in the Company's results of operations from the effective acquisition date. The Company's consolidated net sales and net income attributable to HEICO for the fiscal year ended October 31, 2017 includes \$10.2 million and \$2.5 million, respectively from the acquisition of AAT.

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following table presents unaudited pro forma financial information for fiscal 2017 and fiscal 2016 as if the acquisition of AAT had occurred as of November 1, 2015 (in thousands, except per share data):

Year ended October 31,	2017	2016
Net sales	\$ 1,582,653	\$ 1,428,336
Net income from consolidated operations	\$ 220,419	\$ 185,070
Net income attributable to HEICO	\$ 198,744	\$ 165,112
Net income per share attributable to HEICO shareholders:		
Basic	\$ 2.36	\$ 1.97
Diluted	\$ 2.29	\$ 1.94

The pro forma financial information is presented for comparative purposes only and is not necessarily indicative of the results of operations that actually would have been achieved if the acquisition had taken place as of November 1, 2015. The unaudited pro forma financial information includes adjustments to historical amounts such as additional amortization expense related to intangible assets acquired, increased interest expense associated with borrowings to finance the acquisition and inventory purchase accounting adjustments charged to cost of sales as the inventory is sold.

# **Robertson Acquisition**

On January 11, 2016, the Company, through HEICO Electronic, acquired all of the limited liability company interests of Robertson Fuel Systems, LLC ("Robertson"). The purchase price of this acquisition was paid in cash using proceeds from the Company's revolving credit facility. Robertson designs and produces mission-extending, crashworthy and ballistically self-sealing auxiliary fuel systems for military rotorcraft. The Company believes that this acquisition is consistent with HEICO's practice of acquiring outstanding niche designers and manufacturers of critical components in the defense industry and will further enable the Company to broaden its product offerings, technologies and customer base.

The following table summarizes the total consideration for the acquisition of Robertson (in thousands):

Cash paid	\$ 256,293
Less: cash acquired	(3,271)
Total consideration	\$ 253,022

The following table summarizes the allocation of the total consideration for the acquisition of Robertson to the estimated fair values of the tangible and identifiable intangible assets acquired and liabilities assumed (in thousands):

## Assets acquired:

Addotto dodottod.	
Goodwill	\$ 93,425
Customer relationships	55,100
Intellectual property	39,600
Trade name	28,400
Inventories	27,417
Property, plant and equipment	7,476
Accounts receivable	4,973
Other assets	1,884
Total assets acquired, excluding cash	258,275
Liabilities assumed:	
Accounts payable	4,606
Accrued expenses	647
Total liabilities assumed	5,253
Net assets acquired, excluding cash	\$ 253,022

The primary items that generated the goodwill recognized were the premiums paid by the Company for the future earnings potential of Robertson and the value of its assembled workforce that do not qualify for separate recognition. The amortization period of the customer relationships, intellectual property and trade name acquired is 15 years, 22 years and indefinite, respectively. Acquisition costs associated with the purchase of Robertson totaled \$3.1 million in fiscal 2016 and were recorded as a component of \$G&A\$ expenses in the Company's Consolidated Statements of Operations. The operating results of Robertson were included in the Company's results of operations from the effective acquisition date. The Company's consolidated net sales and net income attributable to HEICO for the fiscal year ended October 31, 2016 includes \$84.1 million and \$12.3 million, respectively, from the acquisition of Robertson, exclusive of the aforementioned acquisition costs.

The following table presents unaudited pro forma financial information for fiscal 2015 as if the acquisition of Robertson had occurred as of November 1, 2014 (in thousands, except per share data):

Year ended October 31,		2015
Net sales	\$	1,275,926
Net income from consolidated operations	\$	162,645
Net income attributable to HEICO	\$	142,445
Net income per share attributable to HEICO shareholders:		
Basic	\$	1.71
Diluted	Š	1.68

The pro forma financial information is presented for comparative purposes only and is not necessarily indicative of the results of operations that actually would have been achieved if the acquisition had taken place as of November 1, 2014. The unaudited pro forma financial information includes adjustments to historical amounts such as additional amortization expense related to intangible assets acquired, increased interest expense associated with borrowings to finance the acquisition, the reclassification of acquisition costs associated with the purchase of Robertson from fiscal 2016 to fiscal 2015, and inventory purchase accounting adjustments charged to cost of sales as the inventory is sold. Had the acquisition of Robertson been consummated as of November 1, 2014, net sales, net income from consolidated operations, net income attributable to HEICO, and basic and diluted net income per share attributable to HEICO shareholders on a pro forma basis for fiscal 2016 would not have been materially different than the reported amounts.

## **Other Acquisitions**

In June 2017, the Company, through a subsidiary of the HEICO Flight Support Corp., acquired all of the ownership interests of Carbon by Design ("CBD"). CBD is a manufacturer of composite components for UAVs, rockets, spacecraft and other specialized applications. The purchase price of CBD was paid using cash provided by operating activities.

In April 2017, the Company, through a subsidiary of HEICO Flight Support Corp., acquired 80.1% of the equity interests of LLP Enterprises, LLC, which owns all of the outstanding equity interests of the operating units of Air Cost Control ("A2C"). A2C is a leading aviation electrical interconnect product distributor of items such as connectors, wire, cable, protection and fastening systems, in addition to distributing a wide range of electromechanical parts. The remaining 19.9% interest continues to be owned by certain members of A2C's management team (see Note 11, Redeemable Noncontrolling Interests, for additional information).

In December 2015, the Company, through a subsidiary of HEICO Electronic, acquired certain assets of a company that designs and manufactures underwater locator beacons used to locate aircraft cockpit voice recorders, flight data recorders, marine ship voyage recorders and other devices which have been submerged under water. The total consideration includes an accrual representing the estimated fair value of contingent consideration the Company may be obligated to pay in aggregate during the first five years following the acquisition. See Note 7, Fair Value Measurements, for additional information regarding the Company's contingent consideration obligation. The purchase price of this acquisition was paid using cash provided by operating activities.

In August 2015, the Company, through HEICO Flight Support Corp., acquired all of the stock of Astroseal Products Mfg. Corporation ("Astroseal"). Astroseal manufactures expanded foil mesh, which is integrated into composite aerospace structures for lightning strike protection in fixed and rotary wing aircraft.

In August 2015, the Company, through HEICO Electronic, acquired 80.1% of the equity of Midwest Microwave Solutions, Inc. ("MMS"). MMS designs, manufactures and sells unique Size, Weight, Power and Cost (SWAP-C) optimized Communications and Electronic Intercept Receivers and Tuners for military and intelligence applications. The remaining 19.9% continues to be owned by certain members of MMS' management team (see Note 11, Redeemable Noncontrolling Interests, for additional information).

In August 2015, the Company, through HEICO Flight Support Corp., acquired 80.1% of the assets and assumed certain liabilities of Aerospace & Commercial Technologies, LLC ("ACT"). ACT is a provider of products and services necessary to maintain up-to-date F-16 fighter aircraft operational capabilities. The remaining 19.9% continues to be owned by certain members of ACT's management team (see Note 11, Redeemable Noncontrolling Interests, for additional information).

In May 2015, the Company, through a subsidiary of HEICO Flight Support Corp., acquired all of the stock of Thermal Energy Products, Inc. ("TEP"). TEP engineers, designs and manufactures removable/reusable insulation systems for industrial, commercial, aerospace and defense applications.

In January 2015, the Company, through HEICO Flight Support Corp., acquired 80.1% of the equity of Harter Aerospace, LLC ("Harter"). Harter is a globally recognized component and accessory maintenance, repair, and overhaul (MRO) station specializing in commercial aircraft accessories, including thrust reverse actuation systems and pneumatics, and electromechanical components. The remaining 19.9% interest continues to be owned by certain members of Harter's management team (see Note 11, Redeemable Noncontrolling Interests, for additional information).

In January 2015, the Company, through HEICO Flight Support Corp., acquired 80% of the equity of Aeroworks International Holding B.V. ("Aeroworks"). Aeroworks, which is headquartered in the Netherlands and maintains a significant portion of its production facilities in Thailand and Laos, is a manufacturer of both composite and metal parts used primarily in aircraft interior applications, including seating, galleys, lavatories, doors, and overhead bins. The remaining 20% interest continues to be owned by a certain member of Aeroworks' management team (see Note 11, Redeemable Noncontrolling Interests, for additional information). The total consideration includes an accrual representing the estimated fair value of contingent consideration that the Company may be obligated to pay should Aeroworks meet certain earnings objectives during each of the first four years following the acquisition. See Note 7, Fair Value Measurements, for additional information regarding the Company's contingent consideration obligation.

Unless otherwise noted, the purchase price of each of the above referenced other acquisitions was paid in cash, principally using proceeds from the Company's revolving credit facility, and is not material or significant to the Company's consolidated financial statements.

The following table summarizes the aggregate total consideration for the Company's other acquisitions (in thousands):

Year ended October 31,	2017	2016	2015
Cash paid	\$ 109,345	\$ 11,000	\$ 171,829
Less: cash acquired	(7,712)	-	(5,062)
Cash paid, net	101,633	11,000	166,767
Contingent consideration	-	1,225	21,355
Additional purchase consideration	-	-	(211)
Total consideration	\$ 101,633	\$ 12,225	\$ 187,911

The following table summarizes the allocation of the aggregate total consideration for the Company's other acquisitions to the estimated fair values of the tangible and identifiable intangible assets acquired and liabilities and noncontrolling interests assumed (in thousands):

Year ended October 31,	2017	2016	2015
Assets acquired:			
Goodwill	\$ 48,960	\$ 6,876	\$ 88,602
Customer relationships	29,500	2,800	58,410
Trade names	16,750	300	14,094
Intellectual property	1,950	2,000	29,177
Licenses	_	-	1,300
Inventories	27,271	249	18,055
Accounts receivable	15,169	-	10,719
Property, plant and equipment	4,503	-	16,031
Other assets	976	-	2,547
Total assets acquired, excluding cash	145,079	12,225	238,935
Liabilities assumed:			
Accounts payable	7,696	-	4,845
Accrued expenses	6,016	-	2,570
Deferred income taxes	4,984	-	6,764
Other liabilities	1,411	-	621
Total liabilities assumed	20,107	-	14,800
Noncontrolling interests in consolidated subsidiaries	23,339	_	36,224
Net assets acquired, excluding cash	\$ 101,633	\$ 12,225	\$ 187,911

The following table summarizes the weighted average amortization period of the definite-lived intangible assets acquired in connection with the Company's other fiscal 2017, 2016 and 2015 acquisitions (in years):

Year ended October 31,	2017	2016	2015
Customer relationships	12	11	10
Trade names	_	15	_
Intellectual property	13	15	12
Licenses	_	-	11

The allocation of the total consideration of the Company's other fiscal 2017 acquisitions to the tangible and identifiable intangible assets acquired and liabilities and noncontrolling interests assumed is preliminary until the Company obtains final information regarding their fair values. However, the Company does not expect any adjustments to such allocations to be material to the Company's consolidated financial statements. The primary items that generated the goodwill recognized were the premiums paid by the Company for the future earnings potential of the businesses acquired and the value of their assembled workforces that do not qualify for separate recognition, which, in the case of A2C, MMS, ACT, Harter and Aeroworks benefit both the Company and the noncontrolling interest holders. The fair value of the noncontrolling interests in A2C, MMS, ACT, Harter and Aeroworks was determined based on the consideration paid by the Company for its controlling ownership interest adjusted for a lack of control that a market participant would consider when estimating the fair value of the noncontrolling interest.

The operating results of the Company's other fiscal 2017 acquisitions were included in the Company's results of operations from each of the effective acquisition dates. The Company's consolidated net sales for the fiscal year ended October 31, 2017 includes \$49.0 million from the other fiscal 2017 acquisitions. The amount of earnings of the other fiscal 2017 acquisitions included in the Company's results of operations for the fiscal year ended October 31, 2017 is not material. Had the acquisitions occurred as of November 1, 2015, net sales on a pro forma basis for fiscal 2017 would not have been materially different than the reported amounts and net sales on a pro forma basis for fiscal 2016 would have been \$1,464.5 million. Net income from consolidated operations, net income attributable to HEICO, and basic and diluted net income per share attributable to HEICO shareholders on a pro forma basis for fiscal 2017 and 2016 would not have been materially different than the reported amounts. The pro forma financial information is presented for comparative purposes only and is not necessarily indicative of the results of operations that actually would have been achieved if the acquisitions had taken place as of November 1, 2015.

The operating results of the Company's other fiscal 2016 acquisition were included in the Company's results of operations from the effective acquisition date. The amount of net sales and earnings of the Company's other fiscal 2016 acquisition included in the Consolidated Statement of Operations is not material. Had the other fiscal 2016 acquisition occurred as of November 1, 2014, net sales, net income from consolidated operations, net income attributable to HEICO, and basic and diluted net income per share attributable to HEICO shareholders on a pro forma basis for fiscal 2016 and 2015 would not have been materially different than the reported amounts.

The operating results of the Company's fiscal 2015 acquisitions were included in the Company's results of operations from each of the effective acquisition dates. The Company's consolidated net sales and net income attributable to HEICO for fiscal 2015 includes approximately \$62.9 million and \$7.9 million, respectively, from the fiscal 2015 acquisitions.

The following table presents unaudited pro forma financial information for fiscal 2015 as if the Company's fiscal 2015 acquisitions had occurred as of November 1, 2013 (in thousands, except per share data):

Year ended October 31,	2015
Net sales	\$ 1,244,911
Net income from consolidated operations	\$ 163,012
Net income attributable to HEICO	\$ 140,771
Net income per share attributable to HEICO shareholders:	
Basic	\$ 1.69
Diluted	\$ 1.66

The pro forma financial information is presented for comparative purposes only and is not necessarily indicative of the results of operations that actually would have been achieved if the fiscal 2015 acquisitions had taken place as of November 1, 2013. The unaudited pro forma financial information includes adjustments to historical amounts such as additional amortization expense related to intangible assets acquired, increased interest expense associated with borrowings to finance the acquisitions and inventory purchase accounting adjustments charged to cost of sales as the inventory is sold.

## 3. SELECTED FINANCIAL STATEMENT INFORMATION

## **Accounts Receivable**

As of October 31,	2017	2016
(in thousands)		
Accounts receivable	\$ 225,462	\$ 205,386
Less: Allowance for doubtful accounts	(3,006)	(3,159)
Accounts receivable, net	\$ 222,456	\$ 202,227

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

# Costs and Estimated Earnings on Uncompleted Percentage-of-Completion Contracts

As of October 31,		2017		2016
(in thousands)				
Costs incurred on uncompleted contracts	\$	29,491	\$	19,086
Estimated earnings		19,902		13,887
		49,393		32,973
Less: Billings to date		(41,262)		(39,142)
	\$	8,131	\$	(6,169)
Included in the accompanying Consolidated Balance Sheets				
under the following captions:				
Accounts receivable, net (costs and estimated earnings in excess of billings)	Š	9,377	Š	4,839
Accrued expenses and other current liabilities (billings		,		,
in excess of costs and estimated earnings)		(1,246)		(11,008)
· ·	\$	8,131	S	(6,169)

Changes in estimates pertaining to percentage-of-completion contracts did not have a material effect on net income from consolidated operations in fiscal 2017, 2016 or 2015.

## **Inventories**

As of October 31,	2017		2016
(in thousands)			
Finished products	\$ 173,559	\$	131,008
Work in process	39,986		36,076
Materials, parts, assemblies and supplies	128,031		117,153
Contracts in process	2,415		3,253
Less: Billings to date	(363)		(1,188)
Inventories, net of valuation reserves	\$ 343,628	\$	286,302

Contracts in process represents accumulated capitalized costs associated with fixed price contracts. Related progress billings and customer advances ("billings to date") are classified as a reduction to contracts in process, if any, and any excess is included in accrued expenses and other liabilities.

# **Property, Plant and Equipment**

As of October 31,	2017		2016
(in thousands)			
Land	\$ 5,435	\$	5,090
Buildings and improvements	91,916		79,205
Machinery, equipment and tooling	191,298		171,717
Construction in progress	5,553		10,453
	294,202		266,465
Less: Accumulated depreciation and amortization	(164,319)		(144,854)
Property, plant and equipment, net	\$ 129,883	S	121,611

The amounts set forth above include tooling costs having a net book value of \$7.6 million and \$7.7 million as of October 31, 2017 and 2016, respectively. Amortization expense on capitalized tooling was \$2.7 million, \$2.9 million and \$2.4 million in fiscal 2017, 2016 and 2015, respectively.

The amounts set forth above also include \$4.8 million of assets under capital leases as of both October 31, 2017 and October 31, 2016. Accumulated depreciation associated with assets under capital leases was \$1.0 million and \$.9 million as of October 31, 2017 and October 31, 2016, respectively. See Note 5, Long-Term Debt, for additional information pertaining to capital lease obligations.

Depreciation and amortization expense, exclusive of tooling, on property, plant and equipment was \$21.9 million, \$20.4 million and \$17.8 million in fiscal 2017, 2016 and 2015, respectively.

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

# **Accrued Expenses and Other Current Liabilities**

As of October 31,	2017		2016
(in thousands)			
Accrued employee compensation and related payroll taxes	\$ 78,058	\$	67,660
Deferred revenue	29,247		32,135
Accrued customer rebates and credits	12,866		11,881
Contingent consideration and other accrued purchase consideration	7,588		6,918
Other	19,853		17,459
Accrued expenses and other current liabilities	\$ 147,612	\$	136,053

The increase in accrued employee compensation and related payroll taxes principally reflects a higher level of accrued performance-based compensation based on the improved consolidated operating results and the impact from our fiscal 2017 acquisitions. The total customer rebates and credits deducted within net sales in fiscal 2017, 2016 and 2015 was \$11.0 million, \$10.8 million and \$4.7 million, respectively.

## Other Long-Term Assets and Liabilities

The Company provides eligible employees, officers and directors of the Company the opportunity to voluntarily defer base salary, bonus payments, commissions, long-term incentive awards and directors fees, as applicable, on a pre-tax basis through the HEICO Corporation Leadership Compensation Plan ("LCP"), a nonqualified deferred compensation plan that conforms to Section 409A of the Internal Revenue Code. The Company matches 50% of the first 6% of base salary deferred by each participant. Director fees that would otherwise be payable in Company common stock may be deferred into the LCP, and, when distributable, are distributed in actual shares of Company common stock. The LCP does not provide for diversification of a director's assets allocated to Company common stock. The deferred compensation obligation associated with Company common stock is recorded as a component of shareholders' equity at cost and subsequent changes in fair value are not reflected in operations or shareholders' equity of the Company. Further, while the Company has no obligation to do so, the LCP also provides the Company the opportunity to make discretionary contributions. The Company's matching contributions and any discretionary contributions are subject to vesting and forfeiture provisions set forth in the LCP. Company contributions to the LCP charged to income in fiscal 2017, 2016 and 2015 totaled \$4.6 million, \$6.8 million and \$5.7 million, respectively. The aggregate liabilities of the LCP were \$116.0 million and \$87.9 million as of October 31, 2017 and 2016, respectively, and are classified within other long-term liabilities in the Company's Consolidated Balance Sheets. The assets of the LCP, totaling \$117.2 million and \$88.5 million as of October 31, 2017 and 2016, respectively, are classified within other assets and principally represent cash surrender values of life insurance policies that are held within an irrevocable trust that may be used to satisfy the obligations under the LCP.

Other long-term liabilities also includes deferred compensation of \$5.7 million and \$4.7 million as of October 31, 2017 and 2016, respectively, principally related to elective deferrals of salary and bonuses under a Company sponsored non-qualified deferred compensation plan formerly available to selected employees. The Company makes no contributions to this plan. The assets of this plan, which equaled the deferred compensation liability as of October 31, 2017 and 2016, respectively, are held within an irrevocable trust and classified within other assets in the Company's Consolidated Balance Sheets. Additional information regarding the assets of this deferred compensation plan and the LCP may be found in Note 7, Fair Value Measurements.

## **Research and Development Expenses**

The amount of new product research and development ("R&D") expenses included in cost of sales is as follows (in thousands):

Year ended October 31,	2017	2016	2015
R&D expenses	\$ 46,473	\$ 44,726	\$ 38,747

# **Accumulated Other Comprehensive Loss**

Changes in the components of accumulated other comprehensive loss during fiscal 2017 and 2016 are as follows (in thousands):

	Foreign Currency Translation	Pension Benefit Obligation	Accumulated Other Comprehensive Loss
Balances as of October 31, 2015	\$ (24,368)	\$ (712)	\$ (25,080)
Unrealized gain (loss)	415	(661)	(246)
Balances as of October 31, 2016	(23,953)	(1,373)	(25,326)
Unrealized gain	14,420	321	14,741
Amortization of unrealized loss		29	29
Balances as of October 31, 2017	\$ (9,533)	\$ (1,023)	\$ (10,556)

# 4. GOODWILL AND OTHER INTANGIBLE ASSETS

Changes in the carrying amount of goodwill during fiscal 2017 and 2016 by operating segment are as follows (in thousands):

	Seg	ment	Consolidated
	FSG	ETG	Totals
Balances as of October 31, 2015	\$ 337,507	\$ 429,132	\$ 766,639
Goodwill acquired	_	100,301	100,301
Foreign currency translation adjustments	(256)	(425)	(681)
Adjustments to goodwill	(570)	28	(542)
Balances as of October 31, 2016	336,681	529,036	865,717
Goodwill acquired	48,960	160,903	209,863
Foreign currency translation adjustments	2,965	2,761	5,726
Balances as of October 31, 2017	\$ 388,606	\$ 692,700	\$ 1,081,306

The goodwill acquired during fiscal 2017 and 2016 relates to the acquisitions consummated in those respective years as described in Note 2, Acquisitions, and represents the residual value after the allocation of the total consideration to the tangible and identifiable intangible assets acquired and liabilities and noncontrolling interests assumed. Foreign currency translation adjustments are included in other comprehensive income (loss) in the Company's Consolidated Statements of Comprehensive Income. The adjustments to goodwill represent immaterial measurement period adjustments to the purchase price allocation of certain fiscal 2015 acquisitions. The Company estimates that the majority of the goodwill acquired in fiscal 2017 and all of the goodwill acquired in fiscal 2016 is deductible for income tax purposes. Based on the annual test for goodwill impairment as of October 31, 2017, the Company determined there is no impairment of its goodwill and the fair value of each of the Company's reporting units significantly exceeded their carrying value.

Identifiable intangible assets consist of the following (in thousands):

	А	As of October 31, 2017			As of October 31, 20		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	
Amortizing Assets:							
Customer relationships	\$ 379,966	\$ (117,069)	\$ 262,897	\$ 248,271	\$ (88,829)	\$ 159,442	
Intellectual property	181,811	(44,861)	136,950	139,817	(33,291)	106,526	
Licenses	6,559	(2,928)	3,631	6,559	(2,325)	4,234	
Patents	870	(551)	319	779	(480)	299	
Non-compete agreements	817	(817)	_	811	(811)	-	
Trade names	466	(118)	348	466	(77)	389	
	570,489	(166,344)	404,145	396,703	(125,813)	270,890	
Non-Amortizing Assets:							
Trade names	133,936	_	133,936	95,973	_	95,973	
	\$ 704,425	\$(166,344)	\$ 538,081	\$ 492,676	\$ (125,813)	\$ 366,863	

The increase in the gross carrying amount of customer relationships, intellectual property and non-amortizing trade names as of October 31, 2017 compared to October 31, 2016 principally relates to such intangible assets recognized in connection with the fiscal 2017 acquisitions (see Note 2, Acquisitions).

Amortization expense related to intangible assets was \$39.5 million, \$36.4 million and \$27.0 million in fiscal 2017, 2016 and 2015, respectively. Amortization expense for each of the next five fiscal years and thereafter is estimated to be \$48.3 million in fiscal 2018, \$46.0 million in fiscal 2019, \$43.2 million in fiscal 2020, \$40.5 million in fiscal 2021, \$35.1 million in fiscal 2022 and \$191.0 million thereafter.

## 5. LONG-TERM DEBT

Long-term debt consists of the following (in thousands):

As of October 31,	2017	2016
Borrowings under revolving credit facility	\$ 671,000	\$ 455,083
Capital leases and note payable	2,979	3,142
	673,979	458,225
Less: Current maturities of long-term debt	(451)	(411)
	\$ 673,528	\$ 457,814

As of October 31, 2017 and 2016, the weighted average interest rate on borrowings under the Company's revolving credit facility was 2.4% and 1.6%, respectively. The revolving credit facility contains both financial and non-financial covenants. As of October 31, 2017, the Company was in compliance with all such covenants.

As of October 31, 2017, the Company's borrowings under its revolving credit facility were to mature in fiscal 2019. In November 2017, the Company entered into a new \$1.3 billion Revolving Credit Agreement with a bank syndicate, which matures in November 2022 and replaced the prior revolving credit facility (see Revolving Credit Facility below).

During fiscal 2015, the Company elected to borrow €32 million under its revolving credit facility to facilitate a fiscal 2015 acquisition. During fiscal 2017, the Company repaid the full amount of the Euro borrowing.

## **Revolving Credit Facility**

On November 6, 2017, the Company entered into a new \$1.3 billion Revolving Credit Facility Agreement ("New Credit Facility") with a bank syndicate, which matures in November 2022. Under certain circumstances, the maturity of the New Credit Facility may be extended for two one-year periods. The New Credit Facility also includes a feature that will allow the Company to increase revolving commitments under the New Credit Facility by \$350 million, to become a \$1.65 billion facility, through increased commitments from existing lenders or the addition of new lenders. Borrowings under the New Credit Facility may be used to finance acquisitions and for working capital and other general corporate purposes, including capital expenditures. The New Credit Facility replaced the \$670 million Revolving Credit Agreement.

Borrowings under the New Credit Facility accrue interest at the Company's election of the Base Rate or the Eurocurrency Rate, plus in each case, the Applicable Rate (based on the Company's Total Leverage Ratio). The Base Rate for any day is a fluctuating rate per annum equal to the highest of (i) the Prime Rate; (ii) the Federal Funds Rate plus .50%; and (iii) the Eurocurrency Rate for an Interest Period of one month plus 100 basis points. The Eurocurrency Rate is the rate per annum obtained by dividing LIBOR for the applicable Interest Period by a percentage equal to 1.00 minus the daily average Eurocurrency Reserve Rate for such Interest Period, as such capitalized terms are defined in the New Credit Facility. The Applicable Rate for Eurocurrency Rate Loans ranges from 1.00% to 2.00%. The Applicable Rate for Base Rate Loans ranges from 0% to 1.00%. A fee is charged on the amount of the unused commitment ranging from .125% to .30% (depending on the Company's Total Leverage Ratio). The New Credit Facility also includes \$100 million sublimits for borrowings made in foreign currencies and for swingline borrowings, and a \$50 million sublimit for letters of credit. Outstanding principal, accrued and unpaid interest and other amounts payable under the New Credit Facility may be accelerated upon an event of default, as such events are described in the New Credit Facility. The New Credit Facility is unsecured and contains covenants that require, among other things, the maintenance of a Total Leverage Ratio and an Interest Coverage Ratio, as such capitalized terms are defined in the New Credit Facility.

Borrowings under the Company's revolving credit facility as of October 31, 2017 were made under the Company's \$670 million Revolving Credit Agreement ("Prior Credit Facility") with a bank syndicate, which was amended in November 2013 to become an \$800 million facility and again in April 2017 to become a \$1.0 billion facility. The Prior Credit Facility was available to finance acquisitions and for working capital and other general corporate purposes of the Company, including capital expenditures.

Advances under the Prior Credit Facility accrued interest at the Company's choice of the "Base Rate" or the London Interbank Offered Rate ("LIBOR") plus the applicable margin (based on the Company's ratio of total funded debt to earnings before interest, taxes, depreciation and amortization, noncontrolling interests and non-cash charges, or "leverage ratio"). The Base Rate was the highest of (i) the Prime Rate; (ii) the Federal Funds rate plus .50% per annum; and (iii) the Adjusted LIBO Rate determined on a daily basis for an Interest Period of one month plus 1.00% per annum, as such capitalized terms were defined in the Prior Credit Facility. The applicable margin for a LIBOR-based borrowing ranged from .75% to 2.25%. The applicable margin for a Base Rate borrowing ranged from 0% to 1.25%. A fee was charged on the amount of the unused commitment ranging from .125% to .35% (depending on the Company's leverage ratio). The Prior Credit Facility also included a \$50 million sublimit for borrowings made in foreign currencies, letters of credit and swingline borrowings. Outstanding principal, accrued and unpaid interest and other amounts payable under the Prior Credit Facility may have been accelerated upon an event of default, as such events were described in the Prior Credit Facility. The Prior Credit Facility was unsecured and contained covenants that restricted the amount of certain payments, including dividends, and required, among other things, the maintenance of a total leverage ratio, a senior leverage ratio and a fixed charge coverage ratio. In the event the Company's leverage ratio exceeded a specified level, the Prior Credit Facility would have become secured by the capital stock owned in substantially all of the Company's subsidiaries.

# **Capital Lease Obligations**

A subsidiary of HEICO Electronic is a party to a capital lease for a manufacturing facility and related property in France. The lease contains a bargain purchase option and has a twelve-year term, which began in fiscal 2011. Additionally, the subsidiary is a party to certain capital leases, principally for office equipment, with lease terms of approximately five years. Furthermore, a subsidiary of HEICO Flight Support Corp. entered into a ten-year capital lease for a manufacturing facility during fiscal 2016. The estimated future minimum lease payments of all capital leases for the next five fiscal years and thereafter are as follows (in thousands):

Year ending October 31,		
2018	\$	575
2019		575
2020		525
2021		519
2022		509
Thereafter		622
Total minimum lease payments	3	3,325
Less: amount representing interest		(461)
Present value of minimum lease payments	\$ 2	2,864

# 6. INCOME TAXES

The components of income before income taxes and noncontrolling interests are as follows (in thousands):

Year ended October 31,	2017	2016	2015
Domestic	\$ 264,420	\$ 227,927	\$ 206,612
Foreign	33,540	29,123	18,352
Income before taxes and noncontrolling interests	\$ 297,960	\$ 257,050	\$ 224,964

The components of the provision for income taxes on income before income taxes and noncontrolling interests are as follows (in thousands):

Year ended October 31,	2017	2016	2015
Current:			
Federal	\$ 85,047	\$ 75,261	\$ 65,857
State	6,820	7,463	8,559
Foreign	9,529	7,370	4,064
	101,396	90,094	78,480
Deferred:			
Federal	[9,661]	(5,979)	(4,459)
State	(499)	(2,587)	(1,907)
Foreign	(936)	(628)	(714)
	(11,096)	(9,194)	(7,080)
Total income tax expense	\$ 90,300	\$ 80,900	\$ 71,400

A reconciliation of the federal statutory income tax rate to the Company's effective tax rate is as follows:

Year ended October 31,	2017	2016	2015
Federal statutory income tax rate	35.0%	35.0%	35.0%
State taxes, net of federal income tax benefit	1.9%	1.7%	2.4%
Research and development tax credits	(1.8%)	(2.7%)	(1.9%)
Tax-exempt (gains) losses on corporate-owned life insurance policies	(1.8%)	(.1%)	.1%
Domestic production activities tax deduction	(1.1%)	(1.3%)	(1.2%)
Tax benefit related to stock option exercises (ASU 2016-09 adoption)	(1.0%)	-º/o	-º/o
Noncontrolling interests' share of income	(.7%)	(.7%)	(1.3%)
Foreign tax differential, where permanently reinvested outside of the U.S.	(.4%)	(.8%)	(.8%)
Other, net	.2%	.4%	(.6%)
Effective tax rate	30.3%	31.5%	31.7%

The Company's effective tax rate in fiscal 2017 decreased to 30.3% from 31.5% in fiscal 2016. The decrease principally reflects the favorable impact of higher tax-exempt unrealized gains in the cash surrender values of life insurance policies related to the LCP and a \$3.1 million discrete income tax benefit related to stock option exercises resulting from the adoption of ASU 2016-09 in the first quarter of fiscal 2017 (see Note 1, Summary of Significant Accounting Policies - New Accounting Pronouncements). These decreases were partially offset by the benefit recognized in fiscal 2016 from the retroactive and permanent extension of the U.S. federal R&D tax credit that resulted in the recognition of additional income tax credits for qualified R&D activities related to the last ten months of fiscal 2015 and a less favorable benefit in fiscal 2017 from the foreign tax rate differential associated with the undistributed earnings of a fiscal 2015 acquisition.

The Company's effective tax rate in fiscal 2016 decreased to 31.5% from 31.7% in fiscal 2015. The decrease principally reflects the benefits recognized in fiscal 2016 of a larger income tax credit for qualified R&D activities resulting from the retroactive and permanent extension of the U.S. federal R&D tax credit in December 2015 and a lower effective state tax rate driven by certain apportionment updates recognized upon the amendment of certain prior year tax returns in fiscal 2016. These decreases were partially offset by the benefits recognized in fiscal 2015 from a prior year tax return amendment for additional foreign tax credits related to R&D activities at one of our foreign subsidiaries and higher net income attributable to noncontrolling interests in subsidiaries structured as partnerships.

The Company files income tax returns in the U.S. federal jurisdiction and in multiple state jurisdictions. The Company is also subject to income taxes in certain jurisdictions outside the U.S., none of which are individually material to the accompanying consolidated financial statements. Generally, the Company is no longer subject to U.S. federal, state or foreign examinations by tax authorities for years prior to fiscal 2013.

The Company has not made a provision for U.S. income taxes on the undistributed earnings of a fiscal 2015 foreign acquisition as such earnings are considered permanently reinvested outside of the U.S. The amount of undistributed earnings is not material to the Company's consolidated financial statements.

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The Company believes that it is more likely than not that it will generate sufficient future taxable income to utilize all of its deferred tax assets and has therefore not recorded a valuation allowance on any such asset.

Significant components of the Company's deferred tax assets and liabilities are as follows (in thousands):

As of October 31,	2017	2016
Deferred tax assets:		
Deferred compensation liability	\$ 47,093	\$ 36,134
Inventories	31,797	27,969
Share-based compensation	12,984	11,338
Bonus accrual	4,956	4,744
Vacation accrual	2,112	2,127
Customer rebates accrual	1,864	1,917
Deferred revenue	730	1,365
R&D related carryforward	645	2,057
Other	8,585	8,489
Total deferred tax assets	110,766	96,140
Deferred tax liabilities:		
Goodwill and other intangible assets	(160,158)	(150,185)
Property, plant and equipment	(7,887)	(8,291)
Other	(1,747)	(2,156)
Total deferred tax liabilities	(169,792)	(160,632)
Net deferred tax liability	\$ (59,026)	\$ (64,492)

The net deferred tax liability is classified in the Company's Consolidated Balance Sheets as follows (in thousands) in accordance with ASU 2015-17, which the Company adopted in the fourth quarter of fiscal 2017 on a retrospective basis (see Note 1, Summary of Significant Accounting Policies - New Accounting Pronouncements):

As of October 31,	2017	2016
Long-term liability	\$ (59,026)	\$ (64,899)
Long-term asset	-	407
Net deferred tax liability	\$ (59,026)	\$ (64,492)

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As of October 31, 2017 and 2016, the Company's liability for gross unrecognized tax benefits related to uncertain tax positions was \$2.0 million and \$1.6 million, respectively, of which \$1.3 million and \$1.0 million, respectively, would decrease the Company's income tax expense and effective income tax rate if the tax benefits were recognized. A reconciliation of the activity related to the liability for gross unrecognized tax benefits during fiscal 2017 and 2016 is as follows (in thousands):

Year ended October 31,		2017		2016	
Balances as of beginning of year	\$	1,60	)2	\$	787
Increases related to current year tax positions		50	96		524
Increases related to prior year tax positions			-		521
Decreases related to prior year tax positions		(2	24)		(14)
Lapses of statutes of limitations		(13	34)		(216)
Balances as of end of year	S	2,04	10	\$	1,602

# 7. FAIR VALUE MEASUREMENTS

Contingent consideration

The Company's assets and liabilities that were measured at fair value on a recurring basis are set forth by level within the fair value hierarchy in the following tables (in thousands):

	As of October 31, 2017				
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total	
Assets:					
Deferred compensation plans:					
Corporate owned life insurance	\$ -	\$ 113,220	\$ -	\$ 113,220	
Money market funds	3,972	_	_	3,972	
Equity securities	2,895	_	_	2,895	
Mutual funds	1,541	_	-	1,541	
Other	1,246	_	_	1,246	
Total assets	\$ 9,654	\$ 113,220	\$ -	\$ 122,874	
Liabilities: Contingent consideration	S -	S -	\$ 27,573	\$ 27,573	
3				,	
		As of October 31, 2			
	Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs		
	(Level 1)	(Level 2)	(Level 3)	Total	
Assets: Deferred compensation plans:					
Corporate owned life insurance	\$ -	\$ 86,004	\$ -	\$ 86,004	
Money market funds	2,515	-	-	2,515	
Equity securities	1,832	_	-	1,832	
Mutual funds	1,758	_	-	1,758	
Other	1,043	50	_	1,093	
	\$ 7,148	\$ 86,054	Š –	\$ 93,202	

\$ 18,881

The Company maintains two non-qualified deferred compensation plans. The assets of the LCP principally represent cash surrender values of life insurance policies, which derive their fair values from investments in mutual funds that are managed by an insurance company and are classified within Level 2 and valued using a market approach. Certain other assets of the LCP represent investments in money market funds that are classified within Level 1. The assets of the Company's other deferred compensation plan are principally invested in equity securities and mutual funds that are classified within Level 1. The assets of both plans are held within irrevocable trusts and classified within other assets in the Company's Consolidated Balance Sheets.

As part of the agreement to acquire certain assets of a company by the ETG in fiscal 2016, the Company may be obligated to pay contingent consideration of up to \$2.0 million in aggregate during the five year period following the acquisition. During fiscal 2017, the Company paid \$.3 million of contingent consideration based on the actual financial performance of the acquired entity during the first year following the acquisition. As of October 31, 2017, the estimated fair value of the remaining contingent consideration was \$1.4 million.

As part of the agreement to acquire a subsidiary by the FSG in fiscal 2015, the Company may be obligated to pay contingent consideration of up to &6.1 million per year, or &18.3 million in aggregate, should the acquired entity meet certain earnings objectives during each of the first three years following the first anniversary of the acquisition. During fiscal 2017, the Company paid &6.1 million, or &6.8 million, of contingent consideration based on the actual earnings of the acquired entity during the second year following the acquisition. As of October 31, 2017, the estimated fair value of the remaining contingent consideration was &10.8 million, or &12.6 million.

As part of the agreement to acquire a subsidiary by the ETG in fiscal 2017, the Company may be obligated to pay contingent consideration of \$20.0 million in fiscal 2023 should the acquired entity meet certain earnings objectives during the first six years following the acquisition. As of October 31, 2017, the estimated fair value of the contingent consideration was \$13.6 million.

The estimated fair value of the contingent consideration arrangements described above are classified within Level 3 and were determined using a probability-based scenario analysis approach. Under this method, a set of discrete potential future subsidiary earnings was determined using internal estimates based on various revenue growth rate assumptions for each scenario. A probability of likelihood was assigned to each discrete potential future earnings estimate and the resultant contingent consideration was calculated. The resulting probability-weighted contingent consideration amounts were discounted using a weighted average discount rate reflecting the credit risk of HEICO. Changes in either the revenue growth rates, related earnings or the discount rate could result in a material change to the amount of contingent consideration accrued and such changes will be recorded in the Company's consolidated statements of operations.

The Level 3 inputs used to derive the estimated fair value of the Company's contingent consideration liability as of October 31, 2017 are as follows:

	Fiscal 2017 Acquisition	Fiscal 2016 Acquisition	Fiscal 2015 Acquisition
Compound annual revenue growth rate range	(8%) - 4%	4% - 12%	8% - 13%
Weighted average discount rate	4.7%	3.4%	.8%

Changes in the Company's contingent consideration liability measured at fair value on a recurring basis using unobservable inputs (Level 3) during fiscal 2017 and 2016 are as follows (in thousands):

	Liabilities
Balance as of October 31, 2015	\$ 21,405
Increase in accrued contingent consideration	3,063
Contingent consideration related to acquisition	1,225
Payment of contingent consideration	(6,960)
Foreign currency transaction adjustments	148
Balance as of October 31, 2016	18,881
Contingent consideration related to acquisition	13,797
Increase in accrued contingent consideration, net	1,100
Payment of contingent consideration	(7,039)
Foreign currency transaction adjustments	834
Balance as of October 31, 2017	\$ 27,573
Included in the accompanying Consolidated Balance Sheet under the following captions:	
Accrued expenses and other current liabilities	\$ 7,368
Other long-term liabilities	20,205
	\$ 27,573

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The Company recorded the increase in accrued contingent consideration and foreign currency transaction adjustments set forth in the table above within SG&A expenses in the Company's Consolidated Statements of Operations.

The Company did not have any transfers between Level 1 and Level 2 fair value measurements during fiscal 2017 and 2016.

The carrying amounts of the Company's cash and cash equivalents, accounts receivable, trade accounts payable and accrued expenses and other current liabilities approximate fair value as of October 31, 2017 due to the relatively short maturity of the respective instruments. The carrying amount of long-term debt approximates fair value due to its variable interest rates.

## 8. SHAREHOLDERS' EQUITY

#### **Common Stock and Class A Common Stock**

The Company has two classes of common stock that are virtually identical in all economic respects except voting rights. Each share of Common Stock is entitled to one vote per share. Each share of Class A Common Stock is entitled to a 1/10 vote per share. Holders of the Company's common stock are entitled to receive dividends and other distributions payable in cash, property, stock or otherwise, when and if declared by the Board of Directors. In the event of liquidation, after payment of debts and other liabilities of the Company, the remaining assets of the Company will be distributable ratably among the holders of both classes of common stock.

## **Share Repurchases**

In 1990, the Company's Board of Directors authorized a share repurchase program, which allows the Company to repurchase shares of Company common stock in the open market or in privately negotiated transactions at the Company's discretion, subject to certain restrictions included in the Company's revolving credit agreement. As of October 31, 2017, the maximum number of shares that may yet be purchased under this program was 3,127,266 of either or both of the Company's Class A Common Stock and the Company's Common Stock. The repurchase program does not have a fixed termination date. During fiscal 2017, 2016 and 2015, the Company did not repurchase any shares of Company common stock under this program.

### Stock Split

In March 2017, the Company's Board of Directors declared a 5-for-4 stock split on both classes of the Company's common stock. The stock split was effected as of April 19, 2017 in the form of a 25% stock dividend distributed to shareholders of record as of April 7, 2017. All applicable share and per share information has been adjusted retrospectively to give effect to the fiscal 2017 5-for-4 stock split.

# 9. SHARE-BASED COMPENSATION

The Company may grant various forms of share-based compensation awards including stock options, restricted stock, restricted stock awards and stock appreciation rights through the HEICO Corporation 2012 Incentive Compensation Plan ("2012 Plan"). The 2012 Plan became effective in fiscal 2012, the same time the Company's 2002 Stock Option Plan ("2002 Plan") expired. Also, in fiscal 2012, the Company made a decision to no longer issue options under its Non-Qualified Stock Option Plan ("NQSOP"). Options outstanding under the 2002 Plan and NQSOP may be exercised pursuant to their terms. The total number of shares approved by the shareholders of the Company for the 2012 Plan is 3.3 million plus any options outstanding under the 2002 Plan and NQSOP as of the 2012 Plan's effective date that are subsequently forfeited or expire. A total of approximately 5.2 million shares of the Company's common stock are reserved for issuance to employees, directors, officers and consultants as of October 31, 2017, including 4.7 million shares currently under option and 0.5 million shares available for future grants.

Stock options granted pursuant to the 2012 Plan may be designated as Common Stock and/or Class A Common Stock in such proportions as shall be determined by the Board of Directors or the Stock Option Plan Committee at its sole discretion. The exercise price per share of a stock option granted under the 2012 Plan may not be less than the fair market value of the designated class of Company common stock as of the date of grant and stock option grants vest ratably over a period specified as of the date of grant (generally five years) and expire ten years after the date of grant. Options issued under the 2012 Plan may be designated as incentive stock options or non-qualified stock options, but only employees are eligible to receive incentive stock options and no incentive stock options were outstanding as of October 31, 2017. The 2012 Plan will terminate no later than the tenth anniversary of its effective date.

Information concerning share-based activity for each of the last three fiscal years ended October 31 is as follows (in thousands, except per share data):

		Shares	Under Option
	Shares Available For Grant	Shares	Weighted Average Exercise Price
Outstanding as of October 31, 2014	2,021	4,080	\$ 18.08
Granted	(363)	363	\$ 41.48
Exercised		(274)	\$ 13.48
Outstanding as of October 31, 2015	1,658	4,169	\$ 20.42
Granted	(375)	375	\$ 36.84
Exercised	_	(364)	\$ 16.33
Cancelled	7	(7)	\$ 29.10
Outstanding as of October 31, 2016	1,290	4,173	\$ 22.23
Granted	(759)	759	\$ 64.63
Exercised	-	(262)	\$ 23.85
Outstanding as of October 31, 2017	531	4,670	\$ 29.04

Information concerning stock options outstanding (all of which are vested or expected to vest) and stock options exercisable by class of common stock as of October 31, 2017 is as follows (in thousands, except per share and contractual life data):

		Options Outstanding		
	Number Outstanding	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value
Common Stock	2,343	\$ 25.44	4.0	\$ 152,858
Class A Common Stock	2,327	\$ 32.66	6.1	101,081
	4,670	\$ 29.04	5.1	\$ 253,939

		Options Exercisable		
	Number Outstanding	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value
Common Stock	1,887	\$ 17.82	2.9	\$ 137,469
Class A Common Stock	1,226	\$ 20.30	4.3	68,432
	3,113	\$ 18.80	3.5	\$ 205,901

Information concerning stock options exercised is as follows (in thousands):

Year ended October 31,	2017	2016	2015
Cash proceeds from stock option exercises	\$ 5,659	\$ 5,924	\$ 3,673
Tax benefit realized from stock option exercises	3,087	868	1,402
Intrinsic value of stock option exercises	10,376	9,751	6,958

Net income attributable to HEICO for the fiscal years ended October 31, 2017, 2016 and 2015 includes compensation expense of \$7.4 million, \$6.4 million and \$5.8 million, respectively, and an income tax benefit of \$2.6 million, \$2.4 million and \$2.2 million, respectively, related to the Company's stock options. Substantially all of the stock option compensation expense was recorded as a component of \$G&A expenses in the Company's Consolidated Statements of Operations. As of October 31, 2017, there was \$25.5 million of pre-tax unrecognized compensation expense related to nonvested stock options, which is expected to be recognized over a weighted average period of approximately 3.7 years. The total fair value of stock options that vested in fiscal 2017, 2016 and 2015 was \$5.3 million, \$5.8 million and \$5.5 million, respectively. If there were a change in control of the Company, all of the unvested options outstanding as of October 31, 2017 would become immediately exercisable.

As previously mentioned in Note 1, Summary of Significant Accounting Policies - New Accounting Pronouncements, the Company adopted ASU 2016-09 in fiscal 2017, resulting in the recognition of a \$3.1 million discrete income tax benefit from stock option exercises in the Company's Consolidated Statement of Operations as a component of income tax expense. For the fiscal years ended October 31, 2016 and 2015, the excess tax benefit resulting from tax deductions in excess of the cumulative compensation cost recognized for stock options exercised was \$.9 million and \$1.4 million, respectively, and is presented as a financing activity in the Company's Consolidated Statements of Cash Flows.

The fair value of each stock option grant in fiscal 2017, 2016 and 2015 was estimated on the date of grant using the Black-Scholes option-pricing model based on the following weighted average assumptions:

Year ended October 31,	20	)17	20	016	2015		
	Common Stock	Class A Common Stock	Common Stock	Class A Common Stock	Common Stock	Class A Common Stock	
Expected stock price volatility	37.89%	28.18%	39.63%	32.52%	39.96%	36.51%	
Risk-free interest rate	2.44%	2.06%	2.16%	1.82%	2.30%	2.12%	
Dividend yield	.26%	.31%	.24%	.32%	.24%	.32%	
Forfeiture rate	.00%	.00%	.00%	.00%	.00%	.00%	
Expected option life (years)	9	7	9	6	9	7	
Weighted average fair value	\$ 33.38	\$ 19.49	\$ 18.90	\$ 12.38	\$ 22.77	\$ 15.67	

## 10. EMPLOYEE RETIREMENT PLANS

The HEICO Savings and Investment Plan (the "401(k) Plan") is a qualified defined contribution retirement plan under which eligible employees of the Company and its participating subsidiaries may make Elective Deferral Contributions up to the limitations set forth in Section 402(g) of the Internal Revenue Code. The Company generally makes a 50% Employer Matching Contribution, as determined by the Board of Directors, based on a participant's Elective Deferral Contribution up to 6% of the participant's Compensation for the Elective Deferral Contribution period. The 401(k) Plan also provides that the Company may make additional Employer Contributions. Employer Contributions may be contributed in the form of the Company's common stock or cash, as determined by the Company. Employer Contributions awarded in the form of Company common stock are valued based on the fair value of the underlying shares as of the effective date of contribution. Employer Contributions may be diversified by a participant into any of the participant-directed investment options of the 401(k) Plan; however, Employee Contributions may not be invested in Company common stock. Unless specified otherwise, all capitalized terms herein are defined in the 401(k) Plan document.

Participants receive 100% vesting in Employee Contributions and on cash dividends received on Company common stock. Vesting in Employer Contributions is based on a participant's number of Years of Service. Employer Contributions to the 401(k) Plan charged to income in fiscal 2017, 2016 and 2015 totaled \$7.8 million, \$7.0 million and \$6.1 million, respectively, and were made through the issuance of new shares of Company common stock and the use of forfeited shares within the 401(k) Plan.

Information concerning share-based activity pertaining to the 401(k) Plan for each of the last three fiscal years ended October 31 is as follows (in thousands):

	Common Stock	Class A Common Stock
Shares available for issuance as of October 31, 2014	85	85
Issuance of common stock to 401(k) Plan	(67)	(67)
Shares available for issuance as of October 31, 2015	18	18
Shares registered for issuance to the 401(k) Plan	375	375
Issuance of common stock to 401(k) Plan	(78)	(78)
Shares available for issuance as of October 31, 2016	315	315
Issuance of common stock to 401(k) Plan	(60)	(60)
Shares available for issuance as of October 31, 2017	255	255

As previously mentioned in Note 1, Summary of Significant Accounting Policies, the Company acquired a frozen qualified defined benefit pension plan in connection with a prior year acquisition.

Changes in the Plan's projected benefit obligation and plan assets during fiscal 2017 and 2016 are as follows (in thousands):

Change in projected benefit obligation:	
Projected benefit obligation as of October 31, 2015	\$ 14,168
Actuarial loss	655
Interest cost	613
Benefits paid	(925)
Projected benefit obligation as of October 31, 2016	14,511
Actuarial gain	(156)
Interest cost	561
Benefits paid	(916)
Projected benefit obligation as of October 31, 2017	\$ 14,000
Change in plan assets:	
Fair value of plan assets as of October 31, 2015	\$ 10,767
Actual return on plan assets	263
Employer contributions	405
Benefits paid	(925)
Fair value of plan assets as of October 31, 2016	10,510
Actual return on plan assets	1,048
Employer contributions	428
Benefits paid	[916]
Fair value of plan assets as of October 31, 2017	\$ 11,070
Fundad status as of Ostobor 21, 2016	\$ (4,001)
Funded status as of October 31, 2016	
Funded status as of October 31, 2017	\$ (2,930)

The \$2.9 million and \$4.0 million difference between the projected benefit obligation and fair value of plan assets as of October 31, 2017 and October 31, 2016, respectively, is included in other long-term liabilities within the Company's Consolidated Balance Sheets. Additionally, the Plan experienced a \$.5 million unrealized gain and a \$1.1 million unrealized loss during fiscal 2017 and 2016, respectively, that were recognized in other comprehensive income (loss) and reported net of \$.2 million and (\$.4) million of tax in fiscal 2017 and 2016, respectively. The total unrealized loss in accumulated other comprehensive loss that has yet to be recognized as a component of net periodic pension income (expense) as of October 31, 2017 is \$1.7 million (pre-tax), of which the Company expects to recognize less than \$.1 million during fiscal 2018.

Weighted average assumptions used to determine the projected benefit obligation are as follows:

As of October 31,	2017	2016	
Discount rate	3.98%	3.99%	
Weighted average assumptions used to determine ne	et pension income are as follows:		
Year ended October 31,	2017	2016	2015
Discount rate	3.99%	4.47%	4.20%
Expected return on plan assets	6.75%	6.75%	6.75%

The discount rate used to determine the projected benefit obligation was determined using the results of a bond yield curve model based on a portfolio of high-quality bonds matching expected Plan benefit payments. The expected return on Plan assets was based upon the target asset allocation and investment return estimates for the Plan's equity and fixed income securities. In establishing this assumption, the Company considers many factors including both the historical rate of return and projected inflation-adjusted real rate of return on the Plan's various asset classes and the expected working lifetime for Plan participants.

Components of net pension income that were recorded within the Company's Consolidated Statements of Operations are as follows (in thousands):

Year ended October 31,	20	017	2016	2015
Expected return on plan assets	\$ (	688	\$ 702	\$ 738
Less: Interest cost	(	(561)	(613	(561)
Less: Amortization of unrealized loss		(46)	-	-
Net pension income	\$	81	\$ 89	\$ 177

The Company anticipates making contributions of \$.5 million to the Plan during fiscal 2018. Estimated future benefit payments to be made during each of the next five fiscal years and in aggregate during the succeeding five fiscal years are as follows (in thousands):

Year ending October 31,	
2018	\$ 895
2019	926
2020	928
2021	898
2022	878
2023-2027	4,378

The fair value of the Plan's assets are set forth by level within the fair value hierarchy in the following tables (in thousands):

	As of October 31, 2017							
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Observable Unobservable Inputs Inputs					
Equity securities	\$ 5,593	\$ -	\$ -	\$ 5,593				
Fixed income securities	5,382	_	_	5,382				
Money market funds and cash	95	_	-	95				
	\$ 11,070	\$ -	\$ -	\$ 11,070				

		As of October 31, 2016								
	in Acti for Ider	Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)		Total		
Equity securities	\$	5,149	S	_	\$	_	\$	5,149		
Fixed income securities		5,219		-		-		5,219		
Money market funds and cash		142		-		-		142		
	\$	10,510	\$	-	\$	-	\$	10,510		

Fixed income securities consist of investments in mutual funds. Equity securities consist of investments in common stocks, mutual funds and exchange traded funds.

The Plan's actual and targeted asset allocations by investment category are as follows:

As of October 31,	20	17	20	)16
	Actual	Target	Actual	Target
Equity securities	50%	50%	49%	50%
Fixed income securities	49%	50%	50%	50%
Money market funds and cash	1%	-%	1%	-%
	100%	100%	100%	100%

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

#### 11. REDEEMABLE NONCONTROLLING INTERESTS

The holders of equity interests in certain of the Company's subsidiaries have rights ("Put Rights") that may be exercised on varying dates causing the Company to purchase their equity interests through fiscal 2025. The Put Rights, all of which relate either to common shares or membership interests in limited liability companies, provide that the cash consideration to be paid for their equity interests (the "Redemption Amount") be at fair value or at a formula that management intended to reasonably approximate fair value based solely on a multiple of future earnings over a measurement period. As of October 31, 2017, management's estimate of the aggregate Redemption Amount of all Put Rights that the Company could be required to pay is approximately \$131.1 million. The actual Redemption Amount will likely be different. The aggregate Redemption Amount of all Put Rights was determined using probability adjusted internal estimates of future earnings of the Company's subsidiaries with Put Rights while considering the earliest exercise date, the measurement period and any applicable fair value adjustments. The portion of the estimated Redemption Amount as of October 31, 2017 redeemable at fair value is approximately \$82.1 million and the portion redeemable based solely on a multiple of future earnings is approximately \$49.0 million.

A summary of the Put Rights associated with the redeemable noncontrolling interests in certain of the Company's subsidiaries as of October 31, 2017 is as follows:

Subsidiary Acquisition Year	Operating Segment	Company Ownership Interest	Earliest Put Right Year	Purchase Period (Years)
2005	ETG	95.9%	2018 [1]	4 (2)
2006	FSG	80.1%	2018 (1)	4
2008	FSG	82.3%	2018 (1)	5
2009	ETG	82.5%	2018 (1)	1
2012	ETG	78.0%	2018 (1)	2
2012	FSG	84.0%	2018	4
2012	FSG	80.1%	2019	4
2015	FSG	80.0%	2019	4
2015	FSG	80.1%	2020	4
2015	ETG	80.1%	2020	2
2015	FSG	80.1%	2022	4
2017	FSG	80.1%	2022	2 (3)

- (1) Currently puttable
- (2) A portion is to be purchased in a lump sum
- (3) The second purchase is to be made two years after the first Put Right Year

The estimated aggregate Redemption Amount of the Put Rights that are currently puttable or becoming puttable during fiscal 2018 is approximately \$40.4 million, of which approximately \$21.0 million would be payable in fiscal 2018 should all of the eligible associated noncontrolling interest holders elect to exercise their Put Rights during fiscal 2018. Additionally, the Company has call rights to purchase the equity interests of the noncontrolling holders over the same purchase period as the Put Rights.

During fiscal 2016, the holders of a 19.9% noncontrolling equity interest in a subsidiary of the FSG that was acquired in fiscal 2011 exercised their option to cause the Company to purchase their interests over a two-year period ending in fiscal 2017. Accordingly, the Company's ownership interest in the subsidiary increased to 100% effective March 2017.

The \$3.8 million and \$3.6 million Redemption Amount for the redeemable noncontrolling interests acquired in fiscal 2017 and 2016, respectively, were paid using cash provided by operating activities.

# 12. NET INCOME PER SHARE ATTRIBUTABLE TO HEICO SHAREHOLDERS

The computation of basic and diluted net income per share attributable to HEICO shareholders is as follows (in thousands, except per share data):

Year ended October 31,		2017	1	2016	1	2015
Numerator:						
Net income attributable to HEICO	\$ 18	85,985	\$ 1	56,192	\$ 13	33,364
Denominator:						
Weighted average common shares outstanding - basic		84,290		83,807	1	83,425
Effect of dilutive stock options		2,486		1,406		1,339
Weighted average common shares outstanding - diluted		86,776		85,213		84,764
Net income per share attributable to HEICO shareholders:						
Basic	\$	2.21	\$	1.86	\$	1.60
Diluted	S	2.14	\$	1.83	\$	1.57
Anti-dilutive stock options excluded		511		725		515

# 13. QUARTERLY FINANCIAL INFORMATION (UNAUDITED)

(in thousands, except per share data)	First Quarter		Second Quarter		Third Quarter		Fourth Quarter	
Net sales:								
2017	\$	343,432	\$ 368,657	\$	391,500	S	421,224	
2016	\$	306,227	\$ 350,648	\$	356,084	S	363,299	
Gross profit:								
2017	\$	125,417	\$ 140,382	\$	148,897	\$	160,029	
2016	\$	112,196	\$ 134,029	\$	133,583	\$	135,684	
Net income from consolidated operations:								
2017	\$	46,265	\$ 50,833	\$	51,475	\$	59,087	
2016	\$	35,924	\$ 43,729	\$	46,976	\$	49,521	
Net income attributable to HEICO:								
2017	\$	40,927	\$ 45,686	\$	45,698	\$	53,674	
2016	\$	31,271	\$ 38,657	\$	42,002	\$	44,262	
Net income per share attributable to HEICO:								
Basic:								
2017	\$	.49	\$ .54	\$	.54	\$	.64	
2016	\$	.37	\$ .46	\$	.50	\$	.53	
Diluted:								
2017	\$	.47	\$ .53	\$	.53	\$	.62	
2016	\$	.37	\$ .45	\$	.49	S	.52	

During the first quarter of fiscal 2017, the Company adopted ASU 2016-09 (see Note 1, Summary of Significant Accounting Policies - New Accounting Pronouncements), resulting in the recognition of a \$3.1 million discrete income tax benefit and a 679,000 increase in the Company's weighted average number of diluted common shares outstanding, which, net of noncontrolling interests, increased net income attributable to HEICO by \$2.6 million, or \$.03 per basic and diluted share.

During the first quarter of fiscal 2016, the Company incurred \$3.1 million of acquisition costs in connection with a fiscal 2016 acquisition. These expenses, net of tax, decreased net income attributable to HEICO by \$2.0 million, or \$.02 per basic and diluted share.

During the first quarter of fiscal 2016, the Company recognized additional income tax credits for qualified R&D activities related to the last ten months of fiscal 2015 upon the retroactive and permanent extension of the U.S. federal R&D tax credit in December 2015, which, net of expenses, increased net income attributable to HEICO by \$1.7 million, or \$.02 per basic and per diluted share.

Due to changes in the average number of common shares outstanding, net income per share attributable to HEICO for the full fiscal year may not equal the sum of the four individual guarters.

## 14. OPERATING SEGMENTS

The Company has two operating segments: the Flight Support Group ("FSG"), consisting of HEICO Aerospace and HEICO Flight Support Corp. and their collective subsidiaries; and the Electronic Technologies Group ("ETG"), consisting of HEICO Electronic and its subsidiaries. The Company's operating segment reporting structure is consistent with how management reviews the business, makes investing and resource decisions and assesses operating performance. Additionally, characteristics such as similarity of products, customers, economic characteristics and various other factors are considered when identifying the Company's operating segments. The FSG designs, manufactures, repairs, overhauls and distributes jet engine and aircraft component replacement parts. The parts and services are approved by the FAA. The FSG also manufactures and sells specialty parts as a subcontractor for aerospace and industrial original equipment manufacturers and the U.S. government. Additionally, the FSG is a leading supplier, distributor, and integrator of military gircraft parts and support services primarily to foreign military organizations allied with the U.S. and is a leading manufacturer of advanced niche components and complex composite assemblies for commercial aviation, defense and space applications. Further, the FSG engineers, designs and manufactures thermal insulation blankets and parts and is a leading distributor of aviation electrical interconnect products and electromechanical parts. The ETG collectively designs and manufactures electronic, microwave, and electro-optical equipment and components, three-dimensional microelectronic and stacked memory products, high-speed interface products, high voltage interconnection devices, high voltage advanced power electronics products, power conversion products, underwater locator beacons, electromagnetic interference shielding, traveling wave tube amplifiers, harsh environment electronic connectors and other interconnect products, communications and electronic intercept receivers and tuners, crashworthy and ballistically self-sealing auxiliary fuel systems for military rotorcraft, radio frequency (RF) and microwave amplifiers, transmitters and receivers, satellite microwave modules and integrated subsystems and high performance active antenna systems primarily for the aviation, defense, space, medical, telecommunications and electronics industries.

The Company's reportable operating segments offer distinctive products and services that are marketed through different channels. They are managed separately because of their unique technology and service requirements.

# **Segment Profit or Loss**

The accounting policies of the Company's operating segments are the same as those described in Note 1, Summary of Significant Accounting Policies. Management evaluates segment performance based on segment operating income.

Information on the Company's two operating segments, the FSG and the ETG, for each of the last three fiscal years ended October 31 is as follows (in thousands):

			Other, Primarily			
	Se	gment	Corporate and	Consolidated		
	FSG	ETG	Intersegment (1)	Totals		
Year ended October 31, 2017:						
Net sales	\$ 967,540	\$ 574,261	\$ (16,988)	\$ 1,524,813		
Depreciation	13,042	8,609	227	21,878		
Amortization	18,026	24,167	752	42,945		
Operating income	179,278	157,451	(30,071)	306,658		
Capital expenditures	15,665	10,100	233	25,998		
Total assets	1,042,925	1,339,363	130,143	2,512,431		
Year ended October 31, 2016:						
Net sales	\$ 875,870	\$ 511,272	\$ (10,884)	\$ 1,376,258		
Depreciation	12,113	8,030	218	20,361		
Amortization	16,590	22,664	662	39,916		
Operating income	163,427	126,031	(24,113)	265,345		
Capital expenditures	18,434	11,962	467	30,863		
Total assets	877,672	1,015,696	105,044	1,998,412		
Year ended October 31, 2015:						
Net sales	\$ 809,700	\$ 390,982	\$ (12,034)	\$ 1,188,648		
Depreciation	10,859	6,803	168	17,830		
Amortization	13,470	15,945	662	30,077		
Operating income	149,798	98,833	(18,975)	229,656		
Capital expenditures	11,737	6,201	311	18,249		
Total assets	867,213	743,873	89,771	1,700,857		

<sup>(1)</sup> Intersegment activity principally consists of net sales from the ETG to the FSG  $\,$ 

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following table summarizes the Company's net sales to external customers by product lines included in each operating segment (in thousands):

Year ended October 31,	2017	2016	2015
Flight Support Group:			
Aftermarket replacement parts (1)	\$ 489,644	\$ 405,108	\$ 356,070
Repair and overhaul parts and services (2)	270,482	251,357	258,952
Specialty products (3)	207,414	219,405	194,678
Total net sales	967,540	875,870	809,700
Electronic Technologies Group:			
Electronic component parts for defense, space and aerospace equipment (4) Electronic component parts for equipment	420,991	371,297	255,095
in various other industries (5)	153,270	139,975	135,887
Total net sales	574,261	511,272	390,982
Other, primarily corporate and intersegment	[16,988]	(10,884)	[12,034]
Total consolidated net sales	\$ 1,524,813	\$ 1,376,258	\$ 1,188,648

- (1) Includes various jet engine and aircraft component replacement parts.
- (2) Includes primarily the sale of parts consumed in various repair and overhaul services on selected jet engine and aircraft components, avionics, instruments, composites and flight surfaces of commercial and military aircraft.
- (3) Includes primarily the sale of specialty components such as thermal insulation blankets, renewable/reusable insulation systems, advanced niche components, complex composite assemblies, and expanded foil mesh.
- (4) Includes various component parts such as electro-optical infrared simulation and test equipment, electro-optical laser products, electro-optical, microwave and other power equipment, high-speed interface products, power conversion products, underwater locator beacons, traveling wave tube amplifiers, microwave power modules, three-dimensional microelectronic and stacked memory products, crashworthy and ballistically self-sealing auxiliary fuel systems, radio frequency (RF) and microwave amplifiers, transmitters and receivers, high performance communications and electronic intercept receivers and tuners and high performance active antenna systems.
- (5) Includes various component parts such as electromagnetic and radio interference shielding, high voltage interconnection devices, high voltage advanced power electronics, harsh environment connectivity products and custom molded cable assemblies.

# **Major Customer and Geographic Information**

The Company markets its products and services in approximately 110 countries. The following table summarizes the Company's net sales to customers located in the United States and to those in other countries for each of the last three fiscal years ended October 31 (in thousands). Net sales are attributed to countries based on the location of the customer. Net sales to any one customer or originating from any one foreign country did not account for 10% or more of the Company's consolidated net sales during any of the last three fiscal years. The following table also summarizes the Company's long-lived assets held within and outside of the United States as of October 31 of the last three fiscal years (in thousands). Long-lived assets consist of net property, plant and equipment.

	2017	2016	2015
Net Sales:			
United States of America	\$ 1,007,491	\$ 904,670	\$ 785,567
Other countries	517,322	471,588	403,081
Total net sales	\$ 1,524,813	\$ 1,376,258	\$ 1,188,648
Long-lived assets:			
United States of America	\$ 97,367	\$ 94,889	\$ 85,253
Other countries	32,516	26,722	20,417
Total long-lived assets	\$ 129,883	\$ 121,611	\$ 105,670

# **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

# 15. COMMITMENTS AND CONTINGENCIES

#### **Lease Commitments**

The Company leases certain property and equipment, including manufacturing facilities and office equipment under operating leases. Some of these leases provide the Company with the option after the initial lease term either to purchase the property at the then fair market value or renew the lease at the then fair rental value. Generally, management expects that leases will be renewed or replaced by other leases in the normal course of business.

Future minimum payments under non-cancelable operating leases for the next five fiscal years and thereafter are estimated to be as follows (in thousands):

Year ending October 31,	
2018	\$ 13,402
2019	12,249
2020	11,748
2021	10,904
2022	9,759
Thereafter	16,065
Total minimum lease commitments	\$ 74,127

Total rent expense charged to operations for operating leases in fiscal 2017, 2016 and 2015 amounted to \$15.6 million, \$14.7 million and \$11.9 million, respectively.

#### **Guarantees**

As of October 31, 2017, the Company has arranged for standby letters of credit aggregating \$4.2 million, which are supported by its revolving credit facility and pertain to payment guarantees related to potential workers' compensation claims and a facility lease as well as performance guarantees related to customer contracts entered into by certain of the Company's subsidiaries.

# **Product Warranty**

Changes in the Company's product warranty liability in fiscal 2017 and 2016 are as follows (in thousands):

Year ended October 31,	2017	2016			
Balances as of beginning of year	\$ 3,351	\$ 3,203			
Accruals for warranties	2,254	3,025			
Warranty claims settled	[2,684]	(2,877)			
Balances as of end of year	\$ 2,921	\$ 3,351			

# Litigation

The Company is involved in various legal actions arising in the normal course of business. Based upon the Company's and its legal counsel's evaluations of any claims or assessments, management is of the opinion that the outcome of these matters will not have a material adverse effect on the Company's results of operations, financial position or cash flows.

## 16. SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION

The following table presents supplemental disclosures of cash flow information and non-cash investing activities for fiscal 2017, 2016 and 2015 (in thousands):

Year ended October 31,	2017	2016	2015
Cash paid for income taxes	\$ 95,851	\$ 87,486	\$ 76,021
Cash received from income tax refunds	(2,953)	(1,906)	(1,211)
Cash paid for interest	9,631	8,288	4,598
Contingent consideration	13,797	1,225	21,355
Additional purchase consideration	220	-	(204)
Property, plant and equipment acquired through capital lease obligations	37	1,111	59

# 17. SUBSEQUENT EVENTS

In November 2017, the Company, through a subsidiary of HEICO Electronic, acquired all the stock of Interface Displays & Controls, Inc. ("IDC"). IDC designs and manufactures electronic products for aviation, marine, military, fighting vehicles, and embedded computing markets. The purchase price of this acquisition was paid using cash provided by operating activities and the total consideration for the acquisition is not material or significant to the Company's consolidated financial statements.

On December 15, 2017, the Company's Board of Directors declared a 5-for-4 stock split on both classes of the Company's common stock. The stock split is payable to shareholders of record as of January 3, 2018 and the Company expects to distribute the additional shares to shareholders on January 17, 2018. Accordingly, the prices of both the Company's Class A Common Stock and Common Stock are anticipated to begin trading on a post-split basis on January 18, 2018. None of the applicable share and per share information in these consolidated financial statements has been adjusted retrospectively to give effect to the pending 5-for-4 stock split. Pro forma unaudited net income per share attributable to HEICO shareholders and the weighted average number of common shares outstanding for fiscal 2017, 2016 and 2015 giving retrospective effect to the pending fiscal 2018 stock split is as follows (in thousands, except per share data):

Year ended October 31,	2017	2016	2015
Net income per share attributable to HEICO shareholders:			
Basic	\$ 1.77	\$ 1.49	\$ 1.28
Diluted	\$ 1.71	\$ 1.47	\$ 1.26
Weighted average number of common shares outstanding:			
Basic	105,363	104,758	104,281
Diluted	108,470	106,516	105,955

# MANAGEMENT'S ANNUAL REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management of HEICO Corporation is responsible for establishing and maintaining adequate internal control over financial reporting for the Company. Internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management, under the supervision of and with the participation of the Company's Chief Executive Officer and the Chief Financial Officer, assessed the effectiveness of the Company's internal control over financial reporting based on the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control - Integrated Framework (2013)*. Based on its assessment, management concluded that the Company's internal control over financial reporting is effective as of October 31, 2017.

In September 2017, the Company acquired all of the outstanding stock of AeroAntenna Technology, Inc., ("AAT"). In June 2017, the Company acquired all of the ownership interests of Carbon by Design ("CBD"). In April 2017, the Company acquired 80.1% of the equity interests of LLP Enterprises, LLC, which owns all of the outstanding equity interests of the operating units of Air Cost Control ("A2C"). See Note 2, Acquisitions, of the Notes to Consolidated Financial Statements for additional information. As permitted by the Securities and Exchange Commission, companies are allowed to exclude acquisitions from their assessment of internal control over financial reporting during the first year of an acquisition and management elected to exclude AAT, CBD, and A2C (collectively, the "Excluded Acquisitions") from its assessment of internal control over financial reporting as of October 31, 2017. The aggregate assets and net sales of the Excluded Acquisitions constituted 19.7% and 3.9% of the Company's consolidated total assets and net sales as of and for the year ended October 31, 2017, respectively.

Deloitte & Touche LLP, an independent registered public accounting firm, audited the Company's consolidated financial statements included in this Annual Report for the year ended October 31, 2017. A copy of their report is included in this Annual Report. Deloitte & Touche LLP has issued their attestation report on management's internal control over financial reporting, which is set forth below.

# **EXECUTIVE OFFICER CERTIFICATIONS**

HEICO Corporation has filed with the U.S. Securities and Exchange Commission as Exhibits 31.1 and 31.2 to its Form 10-K for the year ended October 31, 2017, the required certifications of its Chief Executive Officer (CEO) and Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act regarding the quality of its public disclosures. HEICO Corporation's CEO also has submitted to the New York Stock Exchange (NYSE) following the March 2017 annual meeting of shareholders, the annual CEO certification stating that he is not aware of any violation by HEICO Corporation of the NYSE's corporate governance listing standards. All Board of Directors Committee Charters, Corporate Governance Guidelines as well as HEICO's Code of Ethics and Business Conduct are located on HEICO's website at www.heico.com.

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of HEICO Corporation Hollywood, Florida

We have audited the accompanying consolidated balance sheets of HEICO Corporation and subsidiaries (the "Company") as of October 31, 2017 and 2016, and the related consolidated statements of operations, comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended October 31, 2017. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of HEICO Corporation and subsidiaries as of October 31, 2017 and 2016, and the results of their operations and their cash flows for each of the three years in the period ended October 31, 2017, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of October 31, 2017, based on the criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated December 21, 2017 expressed an unqualified opinion on the Company's internal control over financial reporting.

/s/ DELOITTE & TOUCHE LLP Certified Public Accountants

Miami, Florida December 21, 2017

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of HEICO Corporation Hollywood, Florida

We have audited the internal control over financial reporting of HEICO Corporation and subsidiaries (the "Company") as of October 31, 2017, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in *Management's Annual Report on Internal Control Over Financial Reporting,* management excluded from its assessment the internal control over financial reporting at AeroAntenna Technology, Inc., Carbon by Design and Air Cost Control, (collectively, the "Excluded Acquisitions"), which were acquired during 2017 and whose financial statements constitute 19.7% of total assets and 3.9% of net sales of the Company's consolidated financial statement amounts as of and for the year ended October 31, 2017. Accordingly, our audit did not include the internal control over financial reporting of the Excluded Acquisitions. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management's Annual Report on Internal Control Over Financial Reporting*. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of October 31, 2017, based on the criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended October 31, 2017 of the Company and our report dated December 21, 2017 expressed an unqualified opinion on those financial statements.

/s/ DELOITTE & TOUCHE LLP Certified Public Accountants

Miami, Florida December 21, 2017

# MARKET FOR COMPANY'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

#### **Market Information**

Our Class A Common Stock and Common Stock are listed and traded on the New York Stock Exchange ("NYSE") under the symbols "HEI.A" and "HEI," respectively. The following tables set forth, for the periods indicated, the high and low share prices for our Class A Common Stock and our Common Stock as reported on the NYSE, as well as the amount of cash dividends paid per share during such periods.

In March 2017, the Company's Board of Directors declared a 5-for-4 stock split on both classes of the Company's common stock. The stock split was effected as of April 19, 2017 in the form of a 25% stock dividend distributed to shareholders of record as of April 7, 2017. All applicable share and per share information has been adjusted retrospectively to give effect to the fiscal 2017 5-for-4 stock split.

	Class A Common Stock						Common Stock					
		High		Low		High		Low	Per Share			
Fiscal 2016:												
First Quarter	\$	40.06	\$	34.25	S	45.42	\$	38.29	\$	.064		
Second Quarter		41.18		32.08		50.15		41.41		-		
Third Quarter		46.26		39.94		55.98		48.27		.064		
Fourth Quarter		48.82		45.07		60.01		52.56		-		
Fiscal 2017:												
First Quarter	\$	56.20	S	47.36	S	65.90	S	53.08	\$	.072		
Second Quarter		61.35		51.92		71.62		60.00		_		
Third Quarter		71.85		58.75		81.69		70.59		.080		
Fourth Quarter		78.70		69.75		93.00		80.29		_		

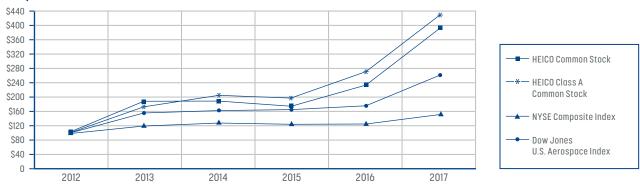
As of December 19, 2017, there were 340 holders of record of our Class A Common Stock and 330 holders of record of our Common Stock.

In addition, as of December 19, 2017, there were approximately 47,195 shareholder account positions of the Company's Class A Common Stock and Common Stock in brokerage or nominee accounts. The combined total of all record holders and brokerage or nominee shareholder account positions is approximately 47,865 of both classes of common stock.

# **Performance Graphs**

The following graph and table compare the total return on \$100 invested in HEICO Common Stock and HEICO Class A Common Stock with the total return on \$100 invested in the NYSE Composite Index and the Dow Jones U.S. Aerospace Index for the five-year period from October 31, 2012 through October 31, 2017. The NYSE Composite Index measures the performance of all common stocks listed on the NYSE. The Dow Jones U.S. Aerospace Index is comprised of large companies which make aircraft, major weapons, radar and other defense equipment and systems as well as providers of satellites and spacecraft used for defense purposes. The total returns include the reinvestment of cash dividends.

## **Comparison of Five-Year Cumulative Total Return**

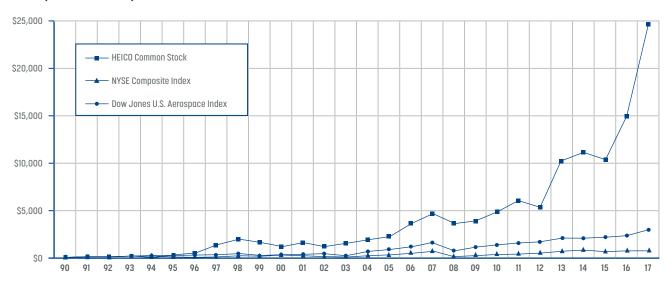


	Cumulative Total Return as of October 31,											
		2012		2013		2014		2015		2016		2017
HEICO Common Stock	\$	100.00	\$	182.13	\$	185.88	\$	173.27	\$	232.72	\$	391.31
HEICO Class A Common Stock		100.00		171.07		203.08		194.47		268.01		426.00
NYSE Composite Index		100.00		121.75		131.91		127.24		127.50		150.11
Dow Jones U.S. Aerospace Index		100.00		153.74		157.68		165.11		175.50		262.34

# MARKET FOR COMPANY'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The following graph and table compare the total return on \$100 invested in HEICO Common Stock since October 31, 1990 using the same indices shown on the five-year performance graph above. October 31, 1990 was the end of the first fiscal year following the date the current executive management team assumed leadership of the Company. No Class A Common Stock was outstanding as of October 31, 1990. As with the five-year performance graph, the total returns include the reinvestment of cash dividends.

# **Comparison of Twenty-Seven Year Cumulative Total Return**



	Cumulative Total Return as of October 31,											
	1990			1991		1992	1993			1994		1995
HEICO Common Stock NYSE Composite Index Dow Jones U.S. Aerospace Index	\$	100.00 100.00 100.00	\$	141.49 130.31 130.67	\$	158.35 138.76 122.00	\$	173.88 156.09 158.36	\$	123.41 155.68 176.11	\$	263.25 186.32 252.00
		1996		1997		1998		1999		2000		2001
HEICO Common Stock NYSE Composite Index Dow Jones U.S. Aerospace Index	\$	430.02 225.37 341.65	\$	1,008.31 289.55 376.36	S	1,448.99 326.98 378.66	\$	1,051.61 376.40 295.99	\$	809.50 400.81 418.32	\$	1,045.86 328.78 333.32
		2002		2003		2004		2005		2006		2007
HEICO Common Stock NYSE Composite Index Dow Jones U.S. Aerospace Index	\$	670.39 284.59 343.88	\$	1,067.42 339.15 393.19	S	1,366.57 380.91 478.49	\$	1,674.40 423.05 579.77	\$	2,846.48 499.42 757.97	\$	4,208.54 586.87 1,000.84
		2008		2009		2010		2011		2012		2013
HEICO Common Stock NYSE Composite Index Dow Jones U.S. Aerospace Index	\$	2,872.01 344.96 602.66	S	2,984.13 383.57 678.00	S	4,722.20 427.61 926.75	\$	6,557.88 430.46 995.11	S	5,900.20 467.91 1,070.15	S	10,457.14 569.69 1,645.24
		2014		2015		2016		2017				
HEICO Common Stock NYSE Composite Index Dow Jones U.S. Aerospace Index	\$	11,416.51 617.23 1,687.41	S	10,776.88 595.37 1,766.94	S	14,652.37 596.57 1,878.10	\$	23,994.03 702.38 2,807.42				

## **Subsidiaries**

## Flight Support Group

**Action Research Corporation** 

Aero Design, Inc.

Aerospace & Commercial

Technologies, LLC

Aeroworks International Holding B.V.

Air Cost Control

Aircraft Technology, Inc.

Astroseal Products Mfg. Corporation

Blue Aerospace LLC

Carbon by Design Corporation

CSI Aerospace, Inc.

Future Aviation, Inc.

Harter Aerospace, LLC

**HEICO** Aerospace Corporation

HEICO Aerospace Holdings Corp.

HEICO Aerospace Parts Corp.

HEICO Component Repair Group - Miami

HEICO Flight Support Corp.

**HEICO Parts Group** 

**HEICO Repair Group** 

Inertial Airline Services, Inc.

**Jet Avion Corporation** 

Jetseal, Inc.

LPI Corporation

McClain International, Inc.

Niacc-Avitech Technologies, Inc.

Prime Air, LLC and Prime Air Europe

Reinhold Industries, Inc.

Seal Dynamics LLC

Sunshine Avionics LLC

Thermal Energy Products, Inc.

Thermal Structures, Inc.

Turbine Kinetics, Inc.

## **Electronic Technologies Group**

3D-Plus SAS

AeroAntenna Technology, Inc.

Analog Modules, Inc.

Connectronics Corp. and Wiremax

dB Control Corp.

Dukane Seacom, Inc.

EMD Technologies Incorporated

Engineering Design Team, Inc.

HEICO Electronic Technologies Corp.

HVT Group, Inc.

Dielectric Sciences, Inc.

Essex X-Ray &

Medical Equipment LTD

Interface Displays & Controls, Inc.

Leader Tech, Inc.

Lucix Corporation

Lumina Power, Inc.

Midwest Microwave Solutions, Inc.

Radiant Power Corp.

Ramona Research, Inc.

Robertson Fuel Systems, LLC

Santa Barbara Infrared, Inc.

Sierra Microwave Technology, LLC

Switchcraft, Inc. and Conxall

VPT, Inc.

# Registrar & Transfer Agent

Computershare

By Regular Mail

PO Box 505000

Louisville, KY 40233-5000

**United States** 

## By Overnight Delivery

462 South 4th Street

**Suite 1600** 

Louisville, KY 40233-5000

**United States** 

Telephone: 800-368-5948

www.computershare.com/investor

# **New York Stock Exchange Symbols**

Class A Common Stock - "HEI.A"

Common Stock - "HEI"

# Form 10-K and Board of Directors Inquiries

The Company's Annual Report on Form 10-K for 2017, as filed with the Securities and Exchange Commission, is available without charge upon written request to the Corporate Secretary at the Company's headquarters.

Any inquiry to any member of the Company's Board of Directors, including, but not limited to "independent" Directors, should be addressed to such Director(s) care of the Company's Headquarters and such inquiries will be forwarded to the Director(s) of whom the inquiry is being made.

# **Annual Meeting**

The Annual Meeting of Shareholders will be held on Friday, March 16, 2018 at 10:00 a.m. at the Conrad Miami

1395 Brickell Avenue

Miami, FL 33131

Telephone: 305-503-6500

## **Shareholder Information**

Elizabeth R. Letendre

Corporate Secretary

**HEICO Corporation** 

3000 Taft Street

Hollywood, FL 33021

Telephone: 954-987-4000 Facsimile: 954-987-8228 eletendre@heico.com

# OFFICERS AND SENIOR LEADERSHIP

#### Laurans A. Mendelson

Chairman of the Board of Directors and Chief Executive Officer, HEICO Corporation

#### Nadim Bakhache

President, EMD Technologies Incorporated

#### Keith Bandolik

President, Switchcraft, Inc. and Conxall

## **Vaughn Barnes**

President, HEICO Specialty Products Group -

Thermal Products (Thermal Structures, Inc., Thermal Energy Products, Inc. and Jetsenl, Inc.)

#### **Paul Belisle**

Vice President and General Manager, Turbine Kinetics, Inc.

#### Adam Bentkover

Vice President - Acquisitions, HEICO Corporation

#### Jeffrey S. Biederwolf

Senior Vice President, HEICO Repair Group

### Steven Case

President, Engineering Design Team, Inc.

#### Vladimir Cervera

Vice President and General Manager - Structures,

HEICO Component Repair Group -Miami

## **Barry Cohen**

President and Founder, Prime Air, LLC

#### Dominick Consalvi

Vice President and General Manager, Carbon by Design Corporation

## Ian D. Crawford

President and Founder, Analog Modules, Inc.

#### Alexandre de Gunten

Business Development Officer, HEICO Aerospace Corporation

#### Sjuk de Vries

Chief Executive Officer and Founder, Aeroworks International Holding B.V.

## Andrew J. Feeley

Vice President and General Manager, CSI Aerospace, Inc.

## William Fenne

Vice President and General Manager, Niacc-Avitech Technologies, Inc.

## **Jerry Goldlust**

President and Founder, HVT Group, Inc. and Dielectric Sciences, Inc.

#### Leon Gonzalez

Vice President and General Manager, Sunshine Avionics LLC

#### **Clarence Hightower**

President, HEICO Specialty Products Group -Interiors and Composites, and

Reinhold Industries, Inc.

#### William J. Hinski

Vice President - Managing Director, Harter Aerospace, LLC

#### John F. Hunter

Senior Vice President, HEICO Parts Group

# Tung Huynh

President and Co-Founder, Lumina Power, Inc.

#### Thomas S. Irwin

Senior Executive Vice President, HEICO Corporation

#### **Todd Jones**

General Manager, Ramona Research, Inc.

#### Joe Kleir

Chief Executive Officer and Founder, AeroAntenna Technology, Inc.

## Elizabeth R. Letendre

Corporate Secretary, HEICO Corporation

#### Jack Lewis

Senior Vice President, HEICO Parts Group

#### **Omar Lloret**

Vice President and General Manager - Accessories,

HEICO Component Repair Group -Miami

## Carlos L. Macau, Jr.

Executive Vice President, Chief Financial Officer and Treasurer, HEICO Corporation

#### Patrick Markham

Vice President - Technical Services, HEICO Parts Group

## Pierre Maurice

President and Co-Founder, 3D Plus SAS

#### Steve McHugh

Chief Operating Officer, Electronic Technologies Group and President and Co-Founder, Santa Barbara Infrared, Inc. and IRCameras, LLC

#### Robert J. McKenna

President, Leader Tech, Inc.

#### Bruce McQuerry

Vice President and General Manager, McClain International, Inc.

#### Eric A. Mendelson

Co-President, HEICO Corporation

#### Victor H. Mendelson

Co-President, HEICO Corporation

#### Michael Milardo

President, Astroseal Products Mfg. Corporation

#### Michael Montgomery

Vice President and General Manager, Aero Design, Inc.

## Luis J. Morell

President, HEICO Parts Group and HEICO Repair Group

#### Michael Navon

President and Founder, Blue Aerospace LLC

# Joseph W. Pallot

General Counsel, HEICO Corporation

#### **Laurent Parelle**

Chief Executive Officer,

## Anish V. Patel

President, Radiant Power Corp. and Dukane Seacom, Inc.

## **Jeffrey Perkins**

Vice President and General Manager, Seal Dynamics - Tampa

#### **Niall Porter**

General Manager, Jet Avion Corporation

### Chad Putnam

General Manager, Action Research Corporation

#### **Rex Reum**

President, Jetseal, Inc.

#### Phillip J. Rezin

President,

Midwest Microwave Solutions, Inc.

## Thomas L. Ricketts

Chief Executive Officer and Co-Founder, Connectronics Corp. and Wiremax

# Troy J. Rodriguez

President and Co-Founder, Sierra Microwave Technology, LLC

#### James E. Roubian

Senior Vice President - Manufacturing, HEICO Parts Group

## Dr. Daniel M. Sable

Chief Executive Officer and Co-Founder, VPT, Inc.

#### **Mark Shahriary**

Chief Executive Officer, Lucix Corporation

## Val R. Shelley

Vice President - Strategy, HEICO Corporation

# Newman Shufflebarger

Chief Executive Officer, Robertson Fuel Systems, LLC

### David R. Smith

President, Aerospace & Commercial Technologies, LLC

# Gary Spaulding

Chief Operating Officer, dB Control Corp.

## David J. Susser

President, HEICO Distribution Group and Seal Dynamics LLC

# Gregg Tuttle

Vice President and General Manager, Future Aviation, Inc.

# Steven M. Walker

Chief Accounting Officer and Assistant Treasurer, HEICO Corporation

# Nicholas "Tony" Wright

Vice President and General Manager -Avionics, HEICO Repair Group





# **BOARD OF DIRECTORS**

THOMAS M. CULLIGAN retired Chairman and CEO, Raytheon International retired Sr. Vice President, The Raytheon Company

ADOLFO HENRIQUES
Chairman,
Gibraltar Private Bank & Trust
Vice Chairman,
Related Group

MARK H. HILDEBRANDT Managing Partner and Member, Waldman, Trigoboff, Hildebrandt & Calnan, P.A.

WOLFGANG MAYRHUBER
retired Chairman of the
Supervisory Board,
Deutsche Lufthansa AG
Chairman of the Supervisory Board,
Infineon Technologies AG

ERIC A. MENDELSON Co-President, HEICO Corporation

LAURANS A. MENDELSON
Chairman and
Chief Executive Officer,
HEICO Corporation

VICTOR H. MENDELSON
Co-President,
HEICO Corporation

**JULIE NEITZEL**Partner,
WE Family Offices

**DR. ALAN SCHRIESHEIM** retired Director,
Argonne National Laboratory

FRANK J. SCHWITTER retired Partner,
Arthur Andersen LLP



Thomas M. Culligan



**Adolfo Henriques** 



Mark H. Hildebrandt



**Wolfgang Mayrhuber** 



Eric A. Mendelson



Laurans A. Mendelson



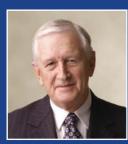
Victor H. Mendelson



Julie Neitzel



Dr. Alan Schriesheim



Frank J. Schwitter



# **HEICO CORPORATION**

Corporate Offices: 3000 Taft Street | Hollywood, FL 33021 Phone: 954-987-4000 | Fax: 954-987-8228 | www.heico.com

