

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2023

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 1-11690

SITE Centers Corp.

(Exact Name of Registrant as Specified in Its Charter)

Ohio

(State or Other Jurisdiction of Incorporation or Organization)

34-1723097

(I.R.S. Employer Identification No.)

3300 Enterprise Parkway, Beachwood, Ohio

(Address of Principal Executive Offices)

44122

(Zip Code)

Registrant's telephone number, including area code (216) 755-5500

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Shares, Par Value \$0.10 Per Share	SITC	New York Stock Exchange
Depository Shares, each representing 1/20 of a share of 6.375% Class A Cumulative Redeemable Preferred Shares without Par Value	SITC PRA	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The aggregate market value of the voting stock held by non-affiliates of the registrant at June 30, 2023, was \$2.5 billion.

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

209,357,377 common shares outstanding as of February 15, 2024

DOCUMENTS INCORPORATED BY REFERENCE

The registrant incorporates by reference in Part III hereof portions of its definitive Proxy Statement for its 2024 Annual Meeting of Shareholders.

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PART I

Item 1. BUSINESS

Overview

SITE Centers Corp., an Ohio corporation (the “Company” or “SITE Centers”), is a self-administered and self-managed Real Estate Investment Trust (“REIT”) engaged in the business of owning, leasing, acquiring, redeveloping, developing and managing shopping centers. Unless otherwise provided, references herein to the Company or SITE Centers include SITE Centers Corp. and its wholly-owned subsidiaries and consolidated and unconsolidated joint ventures.

The Company is self-administered and self-managed, and therefore, has not engaged, nor does it expect to retain, any REIT advisor. The Company manages all of its shopping centers which are collectively referred to herein as the “Portfolio Properties”. At December 31, 2023, the Company owned 114 shopping centers (including 13 shopping centers owned through unconsolidated joint ventures) aggregated 22.6 million square feet of gross leasable area (“GLA”) through all its properties (wholly-owned and joint venture). At December 31, 2023, the aggregate occupancy of the Company’s operating shopping center portfolio was 92.0% on a pro rata basis, and the average annualized base rent per occupied square foot was \$20.35, on a pro rata basis.

The primary source of the Company’s income is generated from the rental of the Company’s Portfolio Properties to tenants. In addition, the Company generates revenue from its management contracts with its unconsolidated joint ventures.

Strategy

The overall investment, operating and financing policies of the Company, which govern a variety of activities, such as capital allocations, dividends and status as a REIT, are determined by management and the Board of Directors. The Board of Directors may amend or revise the Company’s policies from time to time without a vote of the Company’s shareholders.

The Company’s mission is to own and manage open-air shopping centers located in suburban, high household income communities. The Company strives to deliver total shareholder returns through earnings and cash flow growth, a sustainable dividend and a strong balance sheet that is well positioned through various economic cycles.

In October 2023, the Company announced a plan to spin off its convenience assets into a separate, publicly traded REIT to be named Curblin Properties Corp. (“Curblin”) in recognition of the distinct characteristics and opportunities within the Company’s unanchored and grocery and power center portfolios. Convenience properties are positioned on the curblin of well-trafficked intersections, offering enhanced access and visibility relative to other property types. The properties generally consist of a ubiquitous row of primarily small-shop units along with dedicated parking leased to a diversified mixture of national and local service and restaurant tenants that cater to daily convenience trips from the growing suburban population. The property type’s site plan and depth of leasing prospects generally reduce operating capital expenditures and provide significant tenant diversification.

In addition, the Company has obtained a financing commitment for a \$1.1 billion mortgage facility (the “Mortgage Facility”), which is expected to close prior to the consummation of the spin-off with loan and additional asset sale proceeds expected to be used to repay all of the Company’s outstanding unsecured indebtedness. The Mortgage Facility is further described in Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity, Capital Resources and Financing Activities” in Part II of this Annual Report on Form 10-K.

As of December 31, 2023, the Company had a portfolio of 65 wholly-owned convenience assets that it expects to include in the Curblin portfolio, including properties separated or in the process of being separated from SITE Centers properties. The median property size within the Curblin portfolio as of December 31, 2023, was approximately 20,000 square feet with 92% of base rent generated by units less than 10,000 square feet. The Company expects to acquire additional convenience properties prior to the spin-off that will be included in the Curblin portfolio, funded through additional Company dispositions, retained cash flow and cash on hand.

Curblin is expected to be in a net cash position at the time of its separation from the Company with cash on hand, a preferred investment in the Company, and an unsecured, undrawn line of credit. Curblin is not expected to have any debt outstanding at the time of its separation from the Company and therefore Curblin is expected to have significant access to sources of debt capital in order to fund significant asset growth.

The Company expects to complete the separation of Curblin on or around October 1, 2024. Following the separation of Curblin, the Company intends to realize value through operations and, depending on market conditions, the sale of additional

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assets. The timing of certain sales may be impacted by interim leasing, tactical redevelopment activities, and other asset management initiatives intended to maximize values.

Growth opportunities within the Company's portfolio include rental rate increases, continued lease-up of the portfolio, rent commencement with respect to recently executed leases and the adaptation of existing site plans and square footage to generate higher blended rental rates and operating cash flows. The Company expects that future acquisition activities (prior to the separation of Curblin as described above) will largely focus on convenience retail properties that offer enhanced prospects for cash flow growth through rent increases and lower capital expenditure requirements.

Narrative Description of Business

The Company's portfolio as of December 31, 2023, consisted of 114 shopping centers (including 13 centers owned through unconsolidated joint ventures) located in 20 states. The following tables present the operating statistics affecting base rental revenues summarized by the following portfolios: pro rata combined shopping center portfolio, wholly-owned shopping center portfolio and joint venture shopping center portfolio:

	Pro Rata Combined Shopping Center Portfolio December 31,	
	2023	2022
Centers owned	114	119
Aggregate occupancy rate	92.0%	92.4%
Average annualized base rent per occupied square foot	\$ 20.35	\$ 19.52

	Wholly-Owned Shopping Centers December 31,		Joint Venture Shopping Centers December 31,	
	2023	2022	2023	2022
Centers owned	101	101	13	18
Aggregate occupancy rate	92.1%	92.6%	91.5%	90.7%
Average annualized base rent per occupied square foot	\$ 20.46	\$ 19.61	\$ 16.43	\$ 16.20

Recent Developments

See Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8. the Consolidated Financial Statements and Notes thereto included in this Annual Report on Form 10-K, which are incorporated herein by reference, for information on certain recent developments of the Company.

Tenants and Competition

The Company has established close relationships with a large number of major national and regional tenants, and the Company's management is associated with, and actively participates in, many shopping center and REIT industry organizations. Notwithstanding these relationships, numerous real estate companies and developers, private and public, compete with the Company in leasing space in shopping centers to tenants. The Company competes with other real estate companies and developers in terms of rental rate, property location, availability of space, management services and property condition.

The Company's five largest tenants based on the Company's aggregate annualized base rental revenues, including its proportionate share of joint venture aggregate annualized base rental revenues, are TJX Companies, Inc., Dick's Sporting Goods, Inc., Ross Stores, Inc., Burlington Stores, Inc. and PetSmart LLC, representing 5.2%, 2.5%, 2.2%, 2.1% and 2.1%, respectively, of the Company's aggregate annualized base rental revenues at December 31, 2023. For more information on the Company's tenants, see Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" under the caption "Company Fundamentals."

Qualification as a Real Estate Investment Trust

As of December 31, 2023, the Company met the qualification requirements of a REIT under Sections 856-860 of the Internal Revenue Code of 1986, as amended (the "Code"). As a result, the Company, with the exception of its taxable REIT subsidiary ("TRS"), will not be subject to federal income tax to the extent it meets certain requirements of the Code.

Human Capital Management

As of December 31, 2023, the Company's workforce was composed of 220 full-time employees compared to 267 full-time employees at December 31, 2022. At the end of 2023, the Company's workforce was approximately 39% male and 61% female, and women represented approximately 48% of the Company's managers (defined by reference to the EEO-1 job class categories to include executive/senior-level officials and managers and first/mid-level officials and managers). The ethnicity of the Company's workforce at the end of 2023 was approximately 79% White, 12% Black, 4% Hispanic, 2% Asian and 3% other (based on EEO categories). Of the Company's employees, 69% of employees were assigned to work in the corporate headquarters in Beachwood, Ohio, with the rest working in regional offices or remotely. Many of the Company's employees have a long tenure with the Company, with approximately 77% of the Company's employees having been with the Company for over 5 years and 55% for over 10 years.

The Company's primary human capital management objective is to attract, develop, engage and retain the highest quality talent. To support this objective, the Company offers competitive pay and benefit programs, a broad focus on wellness and flexible work arrangements designed to allow employees to meet personal and family needs. The Company currently utilizes a hybrid work schedule that provides employees the opportunity to work remotely on a limited basis while continuing to cultivate in-office relationships and learning, which are key elements to the Company's culture. The Company also takes steps to measure and improve upon its level of employee engagement and to create a diverse and inclusive workplace. The Company's employees are expected to exhibit honest, ethical and respectful conduct in the workplace. The Company annually requires its employees to complete training modules on sexual harassment and discrimination and to acknowledge and certify their compliance with the Company's Code of Business Conduct and Ethics. Senior members of its accounting, finance and capital markets and asset management departments are also required to acknowledge and agree to the Company's Code of Ethics for Senior Financial Officers on an annual basis. The Company's culture is also underpinned by its employees' commitment to the Company's core values of being Fearless, Authentic, Curious and Thoughtful (the Company's "Matters of FACT") in the conduct of their responsibilities.

Corporate Responsibility and Sustainability

Detailed information regarding the Company's approach to sustainability can be found on the Company's website in its Corporate Responsibility and Sustainability Report. This report is based on the Global Reporting Initiative ("GRI") standard, which summarizes environmental and social performance, and includes disclosures with respect to Sustainability Accounting Standards Board ("SASB") and Task Force on Climate-Related Disclosures ("TCFD") standards. The content of the Company's sustainability report is not incorporated by reference into this Annual Report on Form 10-K or in any other report or document filed with the SEC, unless expressly noted.

Information About the Company's Executive Officers

The section below provides information regarding the Company's executive officers as of February 15, 2024:

David R. Lukes, age 54, has served as President and Chief Executive Officer of SITE Centers and has been a member of SITE Centers' Board of Directors since March 2017. Prior to joining SITE Centers, Mr. Lukes served as Chief Executive Officer and President of Equity One, Inc., an owner, developer and operator of shopping centers, from 2014 until 2017. Mr. Lukes also served as President and Chief Executive Officer of Sears Holding Corporation affiliate Seritage Realty Trust, a real estate company, from 2012 to 2014 and as President and Chief Executive Officer of Olshan Properties, a privately-owned real estate firm specializing in commercial real estate, from 2010 to 2012. From 2002 to 2010, Mr. Lukes served in various senior management positions at Kimco Realty Corporation, including serving as its Chief Operating Officer from 2008 to 2010. Mr. Lukes has also served as the President, Chief Executive Officer and Director of Retail Value Inc. ("RVI"), since April 2018 and as an Independent Director of Citycon Oyj, an owner and manager of shopping centers in the Nordic region listed on the Nasdaq Helsinki stock exchange, since 2017. Mr. Lukes also serves as a member of the Advisory Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"). Mr. Lukes holds a Bachelor of Environmental Design from Miami University, a Master of Architecture from the University of Pennsylvania and a Master of Science in real estate development from Columbia University.

Conor M. Fennerty, age 38, has served as Executive Vice President, Chief Financial Officer and Treasurer of SITE Centers since November 2019. From 2017 to 2019, Mr. Fennerty served as SITE Centers' Senior Vice President of Capital Markets. Mr. Fennerty has also served as Executive Vice President of RVI since 2020 and Director of RVI since 2022. Prior to joining SITE Centers, Mr. Fennerty served as a Vice President and Senior Analyst at BlackRock, Inc., a global funds manager, from 2014 to 2017, an Analyst at Cohen & Steers Capital Management, a specialist asset manager focused on real assets, from 2012 to 2014, and prior to that, a member of the global investment research division of Goldman Sachs from 2010 to 2012. Mr. Fennerty earned a Bachelor of Science in Business Administration with a major in finance from Georgetown University.

John M. Cattonar, age 42, has served as Executive Vice President and Chief Investment Officer of SITE Centers since May 2021. Previously, Mr. Cattonar served as Senior Vice President of Investments of SITE Centers from 2017 to 2021. Prior to joining

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SITE Centers, Mr. Cattonar served as Vice President of Asset Management for Equity One from 2015 to 2017 and at Sears Holding Corporation affiliate Seritage Realty Trust from 2012 to 2015. Mr. Cattonar earned a Master of Science in Real Estate Development from Columbia University and holds a Bachelor of Arts in Economics from the University of North Carolina at Chapel Hill.

Christa A. Vespy, age 53, is Executive Vice President and Chief Accounting Officer of SITE Centers, a position she assumed in March 2012. From 2016 to 2017, Ms. Vespy also served as SITE Centers' Interim Chief Financial Officer. In these roles, Ms. Vespy has overseen the property and corporate accounting, tax and financial reporting functions for SITE Centers. Previously, Ms. Vespy served as Senior Vice President and Chief Accounting Officer of SITE Centers since 2006. Ms. Vespy has also served as Chief Financial Officer and Treasurer of RVI since November 2019, as its Executive Vice President and Chief Accounting Officer since February 2018 and as director since May 2021. Prior to joining SITE Centers, Ms. Vespy worked for The Lubrizol Corporation, where she served as manager of external financial reporting and then as controller for the lubricant additives business segment. Prior to joining Lubrizol, from 1993 to 2004, Ms. Vespy held various positions with the Assurance and Business Advisory Services group of PricewaterhouseCoopers LLP, a registered public accounting firm, including Senior Manager from 1999 to 2004. Ms. Vespy graduated with a Bachelor of Science in business administration from Miami University. Ms. Vespy is a certified public accountant (CPA) and member of the American Institute of Certified Public Accountants ("AICPA").

Corporate Headquarters

The Company is an Ohio corporation incorporated in 1992. The Company's executive offices are located at 3300 Enterprise Parkway, Beachwood, Ohio 44122, and its telephone number is (216) 755-5500. The Company's website is www.sitecenters.com. The Company uses the Investors Relations section of its website as a channel for routine distribution of important information, including press releases, analyst presentations and financial information. The information the Company posts to its website may be deemed to be material, and investors and others interested in the Company are encouraged to routinely monitor and review the information that the Company posts on its website in addition to following the Company's press releases, SEC filings and public conference calls and webcasts. The Company posts filings made with the SEC to its website as soon as reasonably practicable after they are electronically filed with, or furnished to, the SEC, including the Company's annual, quarterly and current reports on Forms 10-K, 10-Q and 8-K, respectively, the Company's proxy statements and any amendments to those reports or statements. All such postings and filings are available on the Company's website free of charge. In addition, this website allows investors and other interested persons to sign up to automatically receive e-mail alerts when the Company posts news releases and financial information on its website. The SEC also maintains a website (<https://www.sec.gov>) that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC. The content on, or accessible through, any website referred to in this Annual Report on Form 10-K for the fiscal year ended December 31, 2023, is not incorporated by reference into, and shall not be deemed part of, this Form 10-K unless expressly noted.

Item 1A. RISK FACTORS

Summary of Risk Factors

The following is a summary of material risks that could affect the Company's business, results of operations, financial condition, liquidity and cash flows. The risks summarized below are discussed in greater detail in the risk factors that follow and are not the only risks the Company faces. The Company's business operations could also be affected by additional factors that are not presently known to it or that the Company currently considers to be immaterial to its operations. Investors should carefully consider each of the following risks and all of the other information contained in this Annual Report on Form 10-K. If any of the following risks actually occur, the Company's business, financial condition or results of operations could be negatively affected.

Risks Related to the Company's Business, Properties and Strategies

- The economic performance and value of the Company's shopping centers depend on many factors, including broad economic climate and local conditions, each of which could have an adverse impact on the Company's cash flows and operating results.
- An increase in e-commerce market share may have an adverse impact on the Company's tenants and business.
- The Company leases a substantial portion of its square footage to large national tenants, making it vulnerable to changes in the business and financial condition of, or demand for, its space by such tenants.
- The Company's dependence on rental income may adversely affect its ability to meet its debt obligations and make distributions to shareholders.
- Inflationary pressures could adversely impact operating results.
- The Company's expenses may remain constant or increase even if income from the Company's properties decreases.
- Property ownership through partnerships and joint ventures could limit the Company's control of those investments and reduce its expected return.

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- The Company's real estate assets may be subject to impairment charges.
- The Company's acquisition activities may not produce the cash flows that it expects and may be limited by competitive pressures or other factors.
- Real estate property investments are illiquid; therefore, the Company may not be able to dispose of properties when desired or on favorable terms.
- The proposed spin-off of the Company's Curblin convenience assets into a separate, publicly-traded REIT may not be completed on the currently contemplated timeline or terms, or at all, and may not achieve the intended benefits.
- The proposed spin-off may create, or appear to create, potential conflicts of interest for certain of the Company's directors and officers because of their positions or relationships with Curblin.
- The Company's redevelopment and construction activities could affect its operating results.
- The Company's real estate investments may contain environmental risks that could adversely affect its results of operations.
- Expectations relating to environmental, social and governance considerations expose the Company to potential liabilities, increased costs, reputational harm and other adverse effects on the Company's business.
- The Company may be adversely affected by laws, regulations or other issues related to climate change.
- The Company's properties could be subject to climate change, damage from natural disasters, public health crises and weather-related factors; an uninsured loss on the Company's properties or a loss that exceeds the limits of the Company's insurance policies could subject the Company to lost capital or revenue on those properties.
- Crime or civil unrest may affect the markets in which the Company operates its business and its profitability.
- A disruption, failure or breach of the Company's networks or systems, including as a result of cyber-attacks, could harm its business.
- A disruption or cost overrun in the transition of the Company's commercial property management and financial system could affect its operations.

Risks Relating to the Company's Indebtedness and Capital Structure

- The Company utilizes a significant amount of indebtedness in the operation of its business which could adversely affect its financial condition, operating results and cash flows.
- Changes in the Company's credit ratings could adversely affect the Company's borrowing capacity and the market price of its publicly traded securities.
- Rising interest rates could adversely affect the Company's cash flows and the market price of its publicly traded debt and preferred shares.
- The Company's financial condition and operating activities could be adversely affected by financial covenants.
- The Company's ability to increase its debt could adversely affect its financial condition and cash flows.
- The Company may not be able to obtain additional capital to finance its operations or make investments.

Risks Related to the Company's Taxation as a REIT

- If the Company fails to qualify as a REIT in any taxable year, it will be subject to U.S. federal income tax as a regular corporation and could have significant tax liability, which may have a significant adverse consequence to the value of the Company's shares.
- Compliance with REIT requirements may negatively affect the Company's operating decisions.
- The Company may be forced to borrow funds to maintain its REIT status, and the unavailability of such capital on favorable terms at the desired times, or at all, may cause the Company to curtail its investment activities and/or to dispose of assets at inopportune times, which could materially and adversely affect the Company.
- Dividends paid by REITs generally do not qualify for reduced tax rates.
- Certain foreign shareholders may be subject to U.S. federal income tax on gain recognized on a disposition of the Company's common shares if the Company does not qualify as a "domestically controlled" REIT.
- Legislative or other actions affecting REITs could have a negative effect on the Company.

Risks Related to the Company's Organization, Structure and Ownership

- Provisions of the Company's Articles of Incorporation and Code of Regulations could have the effect of delaying, deferring or preventing a change in control, even if that change may be considered beneficial by some of the Company's shareholders.
- The Company has significant shareholders who may exert influence on the Company as a result of their considerable beneficial ownership of the Company's common shares, and their interests may differ from the interests of other shareholders.

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- The Company's Board of Directors may change significant corporate policies without shareholder approval.

Risks Related to the Company's Common Shares

- Changes in market conditions could adversely affect the market price of the Company's publicly traded securities.
- The Company may issue additional securities without shareholder approval.

General Risks Relating to Investments in the Company's Securities

- The Company may be unable to retain and attract key management personnel.
- The Company is subject to litigation that could adversely affect its results of operations.

The risks summarized above are discussed in greater detail below.

Risks Related to the Company's Business, Properties and Strategies

The Economic Performance and Value of the Company's Shopping Centers Depend on Many Factors, Including Broad Economic Climate and Local Conditions, Each of Which Could Have an Adverse Impact on the Company's Cash Flows and Operating Results

The economic performance and value of the Company's real estate holdings can be affected by many factors, including the following:

- Changes in the national, regional, local and international economic climate;
- Local conditions, such as an oversupply of space or a reduction in demand for real estate in the area and population, demographic and employment trends;
- The attractiveness of the properties to tenants;
- The increase in consumer purchases through the internet;
- The Company's ability to provide adequate management services and to maintain its properties;
- Increased operating costs if these costs cannot be passed through to tenants and
- The expense of renovating, repairing and re-letting spaces.

Because the Company's properties consist of retail shopping centers, the Company's performance is linked to general economic conditions in the retail market, including conditions that affect consumers' purchasing behaviors and disposable income. The market for retail space historically has been, and may continue to be, adversely affected by weakness in the national, regional and local economies, the adverse financial condition of some large retailing companies, the ongoing consolidation in the retail sector, increases in consumer internet purchases and the excess amount of retail space in a number of markets. The Company's performance is affected by its tenants' results of operations, which are impacted by macroeconomic factors that affect consumers' ability to purchase goods and services. If the price of the goods and services offered by its tenants materially increases, including as a result of inflationary pressures or increases in taxes or tariffs resulting from, among other things, potential changes in the Code, the operating results and the financial condition of the Company's tenants and demand for retail space could be adversely affected. To the extent that any of these conditions occur, they are likely to affect market rents for retail space. In addition, the Company may face challenges in the management and maintenance of its properties or incur increased operating costs, such as real estate taxes, insurance and utilities, that may make its properties unattractive to tenants.

In addition, the Company's properties compete with numerous shopping venues, including regional malls, outlet centers and other shopping centers in attracting and retaining retailers. As of December 31, 2023, leases at the Company's properties (including the proportionate share of unconsolidated properties) were scheduled to expire on a total of approximately 6.4% of leased GLA during 2024. For those leases that renew, rental rates upon renewal may be lower than current rates. For those leases that do not renew, the Company may not be able to promptly re-lease the space on favorable terms or with reasonable capital investments. In these situations, the Company's financial condition, operating results and cash flows could be adversely impacted.

An Increase in E-Commerce Market Share May Have an Adverse Impact on the Company's Tenants and Business

E-commerce has been broadly embraced by the public and growth in e-commerce is likely to continue in the future. Some of the Company's tenants have been negatively impacted by increasing competition from internet retailers, and this trend could affect the way current and future tenants lease space. For example, the migration toward e-commerce has led a number of omni-channel retailers to reduce the number and size of their traditional "brick and mortar" locations, and increasingly rely on e-commerce and alternative distribution channels. The Company cannot predict with certainty how continuing growth in e-commerce will impact the demand for space at its properties or how much revenue will be generated at traditional store locations in the future. If the Company is unable to anticipate and respond promptly to trends in retailer and consumer behavior, or if demand for traditional retail space significantly decreases, the Company's occupancy levels and operating results could be materially and adversely affected.

The Company Leases a Substantial Portion of Its Square Footage to Large National Tenants, Making It Vulnerable to Changes in the Business and Financial Condition of, or Demand for, Its Space by Such Tenants

As of December 31, 2023, the annualized base rental revenues of the Company's tenants that are equal to or exceed 1.5% of the Company's aggregate annualized shopping center base rental revenues, including its proportionate share of joint venture aggregate annualized shopping center base rental revenues, are as follows:

Tenant	% of Annualized Base Rental Revenues
TJX Companies, Inc.	5.2%
Dick's Sporting Goods, Inc.	2.5%
Ross Stores, Inc.	2.2%
Burlington Stores, Inc.	2.1%
PetSmart LLC	2.1%
Nordstrom, Inc.	1.6%
Michaels Companies, Inc.	1.6%
Gap Inc.	1.6%
The Kroger Co.	1.5%
Ulta Beauty, Inc.	1.5%
Best Buy Co., Inc.	1.5%

The retail shopping sector has been affected by economic conditions, increases in consumer internet purchases and the competitive nature of the retail business and the competition for market share. In some cases, these shifts have resulted in weaker retailers losing market share and declaring bankruptcy, closing stores and/or taking advantage of early termination provisions in their leases. In addition, movie theater operators have experienced inconsistent performance following the COVID-19 pandemic and prospects for releasing any theater vacancies arising in the Company's portfolio may be limited absent the investment of significant capital to repurpose the space. In 2023, rents from movie theater operators comprised 3.3% of the Company's aggregate annualized shopping center base revenues (at the Company's share).

The Company's Dependence on Rental Income May Adversely Affect Its Ability to Meet Its Debt Obligations and Make Distributions to Shareholders

Substantially all of the Company's income is derived from rental income from real property. As a result, the Company's performance depends on its ability to collect rent from tenants. The Company's income and funds available for repayment of indebtedness and distribution to shareholders would be negatively affected if a significant number of its tenants, or any of its major tenants, were to do the following:

- Experience a downturn in their business that significantly weakens their ability to meet their obligations to the Company;
- Delay lease commencements;
- Decline to extend or renew leases upon expiration;
- Fail to make rental payments when due or
- Close stores or declare bankruptcy.

Any of these actions could result in the termination of tenants' leases and the loss of rental income attributable to the terminated leases. In addition, the Company may be required to write off and/or accelerate depreciation and amortization expense associated with a significant portion of the tenant-related deferred charges in future periods. Lease terminations by an anchor tenant or a failure by

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that anchor tenant to occupy the premises may also permit other tenants in the same shopping centers to terminate their leases or reduce the amount of rent they pay under the terms of their leases. The Company cannot be certain that any tenant whose lease expires will renew that lease or that the Company will be able to re-lease space on economically advantageous terms. The loss of rental revenues from a number of the Company's major tenants and its inability to replace such tenants may adversely affect the Company's profitability and its ability to meet debt and other financial obligations and make distributions to shareholders. In the event the Company is able to re-lease spaces vacated by major bankrupt, distressed or non-renewing tenants, the downtime and capital expenditures required in the re-leasing process may adversely affect the Company's results of operations.

Inflationary Pressures Could Adversely Impact Operating Results

Inflationary pressures pose risks to the Company's business, tenants and the U.S. economy. Inflationary pressures and rising interest rates could result in reductions in retailer profitability and consumer discretionary spending which could impact tenant demand for new and existing store locations and the Company's ability to grow rents. Regardless of inflation levels, base rent under most of the Company's long-term anchor leases will remain constant (subject to tenants' exercise of renewal options at pre-negotiated rent increases) until the expiration of their lease terms. Inflation may result in increases in certain shopping center operating expenses including common area maintenance and other operating expenses. Although most of the Company's leases require tenants to pay their share of these property operating expenses, some tenants may be unable to absorb large expense increases caused by inflation and such increased expenses may limit tenants' ability to pay higher base rents upon renewal, or renew leases at all. Inflation may also impact other aspects of the Company's operating costs, including insurance, employee retention costs, the cost to complete redevelopments and build-outs of recently leased vacancies and interest rate costs relating to variable-rate loans and refinancing of fixed-rate indebtedness. Increasing interest rates or capital availability constraints may also adversely impact the transaction market, including the availability of acquisition financing, asset values and the Company's ability to buy or sell properties. Any of the foregoing risks could have a material adverse effect on the Company's business, results of operations and financial condition.

The Company's Expenses May Remain Constant or Increase Even if Income from the Company's Properties Decreases

Costs associated with the Company's business, such as common area expenses, utilities, insurance, real estate taxes, mortgage payments and corporate expenses, are relatively inflexible and generally do not decrease in the event that a property is not fully occupied, rental rates decrease, a tenant fails to pay rent or other circumstances cause the Company's revenues to decrease. In addition, other factors can cause operating costs to increase independent of occupancy, rental and default rates, such as inflation. If the Company is unable to lower its operating costs when property-level revenues decline and/or is unable to pass along cost increases to tenants, the Company's cash flows, profitability and ability to make distributions to shareholders could be adversely impacted.

Property Ownership Through Partnerships and Joint Ventures Could Limit the Company's Control of Those Investments and Reduce Its Expected Return

Partnership or joint venture investments may involve risks not otherwise present for investments made solely by the Company, including the possibility that the Company's partner or co-venturer might become bankrupt, that its partner or co-venturer might at any time have different interests or goals than the Company and that its partner or co-venturer may take action contrary to the Company's instructions, requests, policies or objectives, including the Company's policy with respect to maintaining its qualification as a REIT. In addition, the Company's partner or co-venturer could have different investment criteria that would impact the assets held by the joint venture or its interest in the joint venture, which may also reduce the carrying value of its equity investments if a loss in the carrying value of the investment is realized. These situations could have an impact on the Company's revenues from its joint ventures. Other risks of joint venture investments include impasse on decisions, such as the decision to sell or finance a property or leasing decisions with anchor tenants, because neither the Company's partner or co-venturer nor the Company would have full control over the partnership or joint venture. Joint venture platforms typically contain customary buy-sell provisions, which could result in either the sale of the Company's interest or the use of available cash or borrowings to acquire the Company's partner's interest at inopportune times, as well as the termination of applicable management contracts and fees. In addition, the Company is obligated to maintain the REIT status of the Dividend Trust Portfolio joint venture's REIT subsidiary and the Company's failure to do so could result in substantial liability to its partner. These factors could limit the return that the Company receives from such investments, cause its cash flows to be lower than its estimates or lead to business conflicts or litigation. There is no limitation under the Company's Articles of Incorporation, or its Code of Regulations, as to the amount of funds that the Company may invest in partnerships or joint ventures. In addition, a partner or co-venturer may not have access to sufficient capital to satisfy its funding obligations to the joint venture. Furthermore, if credit conditions in the capital markets deteriorate, the Company could be required to reduce the carrying value of its equity method investments if a loss in the carrying value of the investment is realized or considered an other than temporary decline. As of December 31, 2023, the Company had \$39.4 million of investments in and advances to unconsolidated joint ventures holding shopping centers.

The Company's Real Estate Assets May Be Subject to Impairment Charges

On a periodic basis, the Company assesses whether there are any indicators that the value of its real estate assets and other investments may be impaired. A property's value is impaired only if the estimate of the aggregate future cash flows (undiscounted and without interest charges) to be generated by the property are less than the carrying value of the property. In the Company's estimate of projected cash flows, it considers factors such as expected future operating income, trends and prospects, the effects of demand, competition, estimated hold periods and other factors. If the Company is evaluating the potential sale of an asset or development alternatives, the undiscounted future cash flows considerations include the most likely course of action at the balance sheet date based on current plans, intended holding periods and available market information. The Company is required to make subjective assessments as to whether there are impairments in the value of its real estate assets and other investments. These assessments have a direct impact on the Company's earnings because recording an impairment charge results in an immediate negative adjustment to earnings. There can be no assurance that the Company will not take significant impairment charges in the future, especially in light of its strategy to pursue additional asset sales. Any future impairment could have a material adverse effect on the Company's results of operations in the period in which the charge is taken.

The Company's Acquisition Activities May Not Produce the Cash Flows That It Expects and May Be Limited by Competitive Pressures or Other Factors

The Company intends to acquire convenience properties to the extent that suitable acquisitions can be made on suitable terms. Acquisitions of commercial properties entail risks such as the following:

- The Company may be unable to identify, or may have difficulty identifying, acquisition opportunities that fit its investment strategy and cost of capital;
- The Company's estimates on expected occupancy and rental rates may differ from actual conditions;
- The Company's estimates of the costs of any redevelopment or repositioning of acquired properties may prove to be inaccurate;
- The Company may be unable to operate successfully in new markets where acquired properties are located due to a lack of market knowledge or understanding of local economies;
- The properties may become subject to environmental liabilities that the Company was unaware of at the time the Company acquired the property or
- The Company may be unable to successfully integrate new properties into its existing operations.

In addition, the Company may not be in a position or have the opportunity in the future to make suitable property acquisitions due to competition for such properties with others engaged in real estate investment, some of which may have greater financial resources or a lower cost of capital than the Company.

Real Estate Property Investments Are Illiquid; Therefore, the Company May Not Be Able to Dispose of Properties When Desired or on Favorable Terms

Real estate investments generally cannot be disposed of quickly. In addition, the Code imposes restrictions, which are not applicable to other types of real estate companies, on the ability of a REIT to dispose of properties. Therefore, the Company may not be able to diversify or alter its portfolio in response to economic conditions or trends in retailer or consumer behavior promptly or on favorable terms. The Company's inability to quickly respond to such changes or dispose of properties could adversely affect the value of the Company's portfolio and its ability to repay indebtedness and make distributions to shareholders.

The Proposed Spin-off of the Company's Curblin Convenience Assets into a Separate, Publicly-Traded REIT May Not Be Completed on the Currently Contemplated Timeline or Terms, or at All, and May Not Achieve the Intended Benefits

In October 2023, the Company announced a plan to spin off its convenience assets into Curblin, a separate, publicly-traded REIT, for the purpose of pursuing the acquisition and aggregation of convenience properties. The Company expects to complete the taxable spin-off on or around October 1, 2024, although there can be no assurances as to whether or when the spin-off will occur, what the final structure of Curblin will be or the tax treatment of Curblin as a separate entity or the tax impact of the spin-off on the Company and its shareholders.

The completion of the spin-off will be subject to various conditions, including effectiveness of a registration statement on Form 10 and final approval and declaration of the distribution of Curblin's common stock to the Company's shareholders by the

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Company's Board of Directors. Satisfaction of such conditions and other unforeseen developments could delay or prevent the spin-off or cause the spin-off to occur on terms or conditions that are less favorable and/or different than anticipated. The Company may also elect not to proceed with the spin-off if it is unable to complete the closing of the related Mortgage Facility. Whether or not the spin-off is ultimately completed, the pendency of the spin-off may impose challenges on the Company and its business, including the diversion of management time on matters relating to the spin-off and potential impacts on the Company's relationships with its employees, tenants and other counterparties. To the extent the Company is unable to complete the spin-off, the Company's future performance and the trading price of its shares may be adversely affected. If the spin-off is consummated, the trading price of the Company's common shares is expected to decrease significantly as a result of the value of the spin-off distribution, and the combined value of the common shares of the two publicly traded companies may not be equal to or greater than what the value of the Company's common shares would have been had the spin-off not occurred. The Company also expects to incur significant expenses in connection with its pursuit of the spin-off.

In the event the spin-off is consummated, the Company and its shareholders may not be able to achieve the full strategic and financial benefits that are currently anticipated to result from the spin-off, or such benefits may be delayed, particularly if Curblin is unable to acquire a sufficient number of additional convenience assets or if the Company is unable to maximize value through operations and asset sales. Curblin's ability to execute on its plan to acquire assets is dependent on many factors, including the availability of additional sources of capital, the level of supply and pricing for such assets and the internal resources required to pursue such acquisitions. The Company's ability to maximize value through operations and additional asset sales is dependent on many factors, including demand for space within the Company's portfolio and the level of demand and pricing for its assets. Even if the Company disposes of additional assets, the ability to distribute sales proceeds to shareholders will be subject to any restrictions set forth in the terms of the Company's then-outstanding indebtedness and preferred stock financings.

The Proposed Spin-Off May Create, or Appear to Create, Potential Conflicts of Interest for Certain of the Company's Directors and Officers Because of Their Positions or Relationships with Curblin

In the event the spin-off of Curblin is consummated, members of the Company's Board of Directors and management are expected to own common shares of Curblin, including as a result of the distribution of Curblin common shares made on account of Company common shares currently owned by such individuals. Ownership of Curblin common shares by these individuals could create, or appear to create, potential conflicts of interest when the Company's directors and executive officers are faced with decisions that could have different implications for the Company and Curblin. It is expected that some of the Company's current or former directors and executives, including the Company's Chief Executive Officer, will also become directors and executives of Curblin following the spin-off.

The Company's Redevelopment and Construction Activities Could Affect Its Operating Results

The Company intends to continue the selective redevelopment of retail properties as opportunities arise. The Company's redevelopment activities include the following risks:

- Construction costs of a project may exceed the Company's original estimates;
- Leasing prospects and rents for newly constructed space may not be sufficient to make the project profitable;
- The Company may not complete construction and lease-up on schedule, resulting in increased construction costs;
- The Company may not be able to obtain, or may experience delays in obtaining, necessary zoning, land use, building, occupancy and other required governmental permits and authorizations and
- The Company may abandon redevelopment opportunities after expending resources to determine feasibility.

Additionally, the time frame required for redevelopment and lease-up of these properties means that the Company may wait several years for a significant cash return. If any of the above events occur, the redevelopment of properties may hinder the Company's growth and have an adverse effect on its results of operations and cash flows.

The Company's Real Estate Investments May Contain Environmental Risks That Could Adversely Affect Its Results of Operations

The acquisition and ownership of properties may subject the Company to liabilities, including environmental liabilities. The Company's operating expenses could be higher than anticipated due to the cost of complying with existing or future environmental laws and regulations. In addition, under various federal, state and local laws, ordinances and regulations, the Company may be considered an owner or operator of real property or to have arranged for the disposal or treatment of hazardous or toxic substances.

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As a result, the Company may become liable for the costs of removal or remediation of certain hazardous substances released on or in its properties. The Company may also be liable for other potential costs that could relate to hazardous or toxic substances (including governmental fines and injuries to persons and property). The Company may incur such liability whether or not it knew of, or was responsible for, the presence of such hazardous or toxic substances. Such liability could be of substantial magnitude and divert management's attention from other aspects of the Company's business and, as a result, could have a material adverse effect on the Company's operating results and financial condition, as well as its ability to make distributions to shareholders.

Expectations Relating to Environmental, Social and Governance Considerations Expose the Company to Potential Liabilities, Increased Costs, Reputational Harm and Other Adverse Effects on the Company's Business

Many governments, regulators, investors, employees, customers and other stakeholders are increasingly focused on environmental, social and governance ("ESG") considerations relating to businesses, including climate change and greenhouse gas emissions, human capital and diversity, equity and inclusion. The Company makes statements about its ESG goals and initiatives through information provided on its website, press releases and other communications, including through its Corporate Responsibility and Sustainability Report. Disclosures regarding ESG considerations and the implementation of ESG goals and initiatives involve risks and uncertainties. Some stakeholders may disagree with the Company's ESG goals and initiatives and stakeholders' ESG views may change and evolve over time. Reporting certain ESG metrics also involves the use of estimates and assumptions and reliance on third-party information that cannot be independently verified by the Company if it is available at all. The Company expects to incur additional costs and devote additional resources to implement ESG initiatives and comply with increasing ESG disclosure obligations, including disclosures relating to the impact of climate change on the Company's business. Any failure, or perceived failure, by the Company to achieve its goals, further its initiatives, adhere to its public statements, accurately report sustainability metrics and progress, comply with federal or state ESG laws and regulations, or meet evolving and varied stakeholder expectations and disclosure standards could result in legal and regulatory proceedings against the Company and/or materially adversely affect the Company's business, reputation, results of operations, financial condition and stock price.

The Company May Be Adversely Impacted by Laws, Regulations or Other Issues Related To Climate Change

The Company may become subject to laws or regulations related to climate change, which could cause its business, results of operations and financial condition to be impacted adversely. The federal government and some states and localities have enacted certain climate change laws and regulations and have begun regulating carbon footprints and greenhouse gas emissions. Although these laws and regulations have not had any known material impact on the Company's business to date, they could result in substantial costs, including compliance costs, increased energy costs, retrofit costs and construction costs, including monitoring and reporting costs, and capital expenditures for environmental control facilities and other new equipment. The Company has implemented strategies to reduce landlord-controlled energy and water consumption, greenhouse gas emissions and waste production across the Company's portfolio but cannot predict how future laws and regulations related to climate change will affect the Company's business, results of operations and financial condition.

The Company's Properties Could Be Subject to Climate Change, Damage from Natural Disasters, Public Health Crises and Weather-Related Factors; An Uninsured Loss on the Company's Properties or a Loss That Exceeds the Limits of the Company's Insurance Policies Could Subject the Company to Lost Capital or Revenue on Those Properties

The Company's properties are generally open-air shopping centers. Extreme weather conditions may impact the profitability of the Company's tenants by decreasing traffic at or hindering access to the Company's properties, which may decrease the amount of rent the Company collects. Furthermore, a number of the Company's properties are located in coastal areas that are subject to natural disasters, including Florida and California. Such properties could therefore be affected by hurricanes, tropical storms, earthquakes and wildfires. The potential impacts of climate change on the Company's operations are highly uncertain but could include local changes in rainfall and storm patterns and intensities, water shortages, changing sea levels and changing temperature averages or extremes. Furthermore, a public health crisis or other catastrophic event could adversely affect economies, financial markets and consumer behaviors and lead to an economic downturn, which could harm the Company's business, financial condition and operating results.

The Company's insurance premiums have increased in recent years, and the potential increase in the frequency and intensity of natural disasters, extreme weather-related events and climate change in the future may limit the types of coverage and the coverage limits the Company is able to obtain on commercially reasonable terms.

The Company currently maintains all-risk property insurance with limits of \$150 million per occurrence and in the aggregate and general liability insurance with limits of \$100 million per occurrence and in the aggregate, in each case subject to various conditions, exclusions, deductibles and sub-limits for certain perils such as flood and earthquake. Coverage for named windstorms, floods and earthquakes in high-risk areas is generally subject to a deductible of up to 5% of the total insured value of each property. The amount of any insurance coverage for losses due to damage or business interruption may prove to be insufficient. Should a loss occur that is uninsured or is in an amount exceeding the aggregate limits for the applicable insurance policy, or in the event of a loss

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that is subject to a substantial deductible under an insurance policy, the Company could lose all or part of its capital invested in, and anticipated revenue from, one or more of the properties, which could have a material adverse effect on the Company's operating results and financial condition, as well as its ability to make distributions to shareholders.

Crime or Civil Unrest May Affect the Markets in Which the Company Operates Its Business and Its Profitability

Certain of the Company's properties are located in or near major metropolitan areas or other areas that are susceptible to, property and violent crime, including terrorist attacks, mass shootings and civil unrest. Increased incidence of property crime, such as shoplifting or damage caused by civil unrest, could reduce tenant profitability or demand for space and, as a result, decrease the rents the Company is able to collect from affected properties. Furthermore, any kind of violent criminal acts, including terrorist acts against public institutions or buildings or modes of public transportation (including airlines, trains or buses), or civil unrest could alter shopping habits, deter customers from visiting the Company's shopping centers or result in damage to its properties. The Company may also incur increased expenses as a result of its efforts to provide enhanced security measures at its properties to contend with criminal or other threats. Any of the foregoing circumstances could have a negative effect on the Company's business, the operations of its tenants and the value of its properties.

A Disruption, Failure or Breach of the Company's Networks or Systems, Including as a Result of Cyber-Attacks, Could Harm Its Business

The Company relies extensively on computer systems to manage its business. While the Company maintains some of its own critical information technology systems, it also depends on third parties to provide important information technology services relating to several key business functions, such as payroll, human resources, electronic communications and certain finance functions. These systems are subject to damage or interruption from power outages, facility damage, computer or telecommunications failures, computer viruses, security breaches, vandalism, natural disasters, catastrophic events, human error and potential cyber threats, including phishing attacks, ransomware and other sophisticated cyber-attacks. Although the Company and such third parties employ a number of measures to prevent, detect and mitigate cyber threats, including password protection, firewalls, backup servers, threat monitoring and periodic penetration testing, the techniques used to obtain unauthorized access change frequently and there is no guarantee that such efforts will be successful. Should they occur, these threats could compromise the confidential information of the Company's tenants, employees and third-party vendors; disrupt the Company's business operations and the availability and integrity of data in the Company's systems; and result in litigation, violation of applicable privacy and other laws, investigations, actions, fines or penalties. In the event of damage or disruption to the Company's business due to these occurrences, the Company may not be able to successfully and quickly recover all of its critical business functions, assets and data. Furthermore, while the Company maintains insurance, the coverage may not sufficiently cover all types of losses, claims or fines that may arise. For additional information see Item 1. "Business—Information Technology and Cybersecurity" in Part I of this Annual Report on Form 10-K.

Disruptions or Cost Overruns in the Transition of the Company's Commercial Property Management and Financial System Could Affect Its Operations

The Company is in the process of transitioning to a new commercial property management and financial system. Implementation of the new system is a major undertaking, both financially and from a management and personnel perspective, and the conversion process is complex because of the wide range of existing processes and data that must be migrated to the new system. Should the new system not be implemented successfully and within budget, or if the system does not perform in a satisfactory manner, it could disrupt and adversely affect the Company's operations, including the ability to timely bill and collect tenant payments and otherwise adequately service tenants, operating results and cash flows, the ability to report accurate and timely financial results and the ability to consummate the spin-off of Curblin on the currently contemplated schedule.

Risks Relating to the Company's Indebtedness and Capital Structure

The Company Utilizes a Significant Amount of Indebtedness in the Operation of its Business Which Could Adversely Affect Its Financial Condition, Operating Results and Cash Flows

As of December 31, 2023, the Company had approximately \$1.6 billion aggregate principal amount of consolidated indebtedness outstanding with a weighted-average maturity of 2.5 years. The Company has approximately \$482.4 million, \$399.3 million and \$649.7 million of consolidated indebtedness, with weighted-average interest rates of 3.8%, 4.4% and 4.6%, maturing in 2025, 2026 and 2027, respectively. In addition, the Company's unconsolidated joint ventures have \$483.7 million of indebtedness (\$115.2 million at SITE's share) with a weighted-average interest rate of 7.0% and a weighted average maturity of 4.1 years (excluding extension option).

In connection with the Company's plan to spin off its convenience assets into a separate, publicly-traded REIT, in October 2023, the Company obtained a commitment for the \$1.1 billion Mortgage Facility and intends to use proceeds from this financing and

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additional asset sales to repay all of the Company's outstanding unsecured indebtedness prior to the spin-off's consummation. The Mortgage Facility commitment is subject to various closing conditions, including debt yield and loan-to-value thresholds, the lender's receipt of acceptable third-party reports and satisfaction of other customary closing requirements. The Company is not obligated to close or draw on the Mortgage Facility and no assurances can be given that the Company will satisfy the conditions to close the Mortgage Facility or that the Mortgage Facility will close on the terms set forth in the commitment or at all.

Although the Company believes that it maintains prudent leverage levels, in the event the Mortgage Facility does not close, the Company's ability to refinance its existing indebtedness at maturity will depend on its future performance and credit market conditions generally. The U.S. and global credit markets have experienced significant dislocations and liquidity disruptions in the past, which have caused the spreads on prospective debt financings to fluctuate. These circumstances materially affected liquidity in the financial markets, making terms for certain financings less attractive and, in certain cases, resulting in the unavailability of financing for businesses and assets similar to those operated by the Company. In addition, recent volatility in benchmark interest rates may cause interest rates applicable to refinancings to exceed the interest rates applicable to the Company's existing indebtedness which would negatively impact the Company's results of operations and could adversely impact the amount the Company is able to distribute to its shareholders.

Changes in the Company's Credit Ratings Could Adversely Affect the Company's Borrowing Capacity and the Market Price of Its Publicly Traded Securities

Credit rating agencies continually review their ratings for the companies they follow, including the Company. The ratings of the Company's publicly traded debt are based primarily on the rating agency's assessment of the likelihood of timely payment of interest and principal when due which is dependent on the rating agency's assessment of the Company's operating performance, liquidity and leverage ratios, financial condition and prospects and other factors relevant to the Company's industry. Credit rating agencies are also expected to continue to closely monitor and review the Company's debt ratings in connection with the recently announced intent to spin-off the Company's convenience assets and related plans regarding the refinancing of the Company's outstanding unsecured indebtedness. The Company's credit rating can affect its ability to access debt capital (including for the purpose of refinancing existing indebtedness), as well as the interest rate and terms of certain existing and future unsecured debt financing the Company may obtain. Since the Company depends on debt financing to fund its business, an adverse change in its credit rating, including changes in its credit outlook, or even the initiation of a review of the Company's credit rating that could result in an adverse change, could adversely affect the Company's financial condition and the market price of its publicly traded debt and equity shares.

Rising Interest Rates Could Adversely Affect the Company's Cash Flows and the Market Price of Its Publicly Traded Debt and Preferred Shares

As of December 31, 2023, the Company maintained a \$200 million unsecured term loan and an unsecured revolving credit facility providing for borrowings of up to \$950 million that bear interest at variable rates. The Company may also incur additional variable-rate debt in the future. Increases in interest rates applicable to variable-rate debt would increase the Company's interest expense, which would negatively affect the Company's net earnings and cash available for operations, payment of debt obligations and distributions to its shareholders. In order to partially mitigate the Company's exposure to interest rate risk, the Company has entered into an interest rate swap agreement on its term loan which swaps the variable-rate component of the interest rate applicable to such indebtedness to a fixed rate. In addition, an increase in market interest rates may lead purchasers of the Company's debt and equity securities to demand a higher yield, which could adversely affect the market price of the Company's outstanding securities and the timing, cost and feasibility of refinancings or issuances of additional debt or equity securities.

The Company's Financial Condition and Operating Activities Could Be Adversely Affected by Financial Covenants

The Company's credit facilities and the indenture under which its senior unsecured indebtedness is, or may be, issued contain certain financial and operating covenants, including, among other things, leverage ratios and certain coverage ratios, as well as limitations on the Company's ability to incur secured and unsecured indebtedness, sell all or substantially all of its assets and engage in mergers and certain acquisitions. These credit facilities and indenture also contain customary default provisions including, but not limited to, the failure to pay principal and interest issued thereunder in a timely manner, the failure to comply with the Company's financial and operating covenants and the failure of the Company or its majority-owned subsidiaries (i.e., entities in which the Company has a greater than 50% interest) to pay when due certain indebtedness in excess of certain thresholds beyond applicable grace and cure periods. These covenants could limit the Company's ability to obtain additional funds needed to address cash shortfalls or pursue growth opportunities or transactions that would provide substantial return to its shareholders. In addition, a breach of these covenants could cause a default and/or accelerate some or all of the Company's indebtedness, which could have a material adverse effect on its financial condition.

The Company's Ability to Increase Its Debt Could Adversely Affect Its Financial Condition and Cash Flows

The Company is subject to limitations under its credit facilities and indentures relating to its ability to incur additional debt; however, the Company's organizational documents do not contain any limitation on the amount or percentage of indebtedness it may incur. If the Company were to become more highly leveraged, its cash needs to fund debt service would increase accordingly. Under such circumstances, the Company's risk of decreases in cash flow due to fluctuations in the real estate market, reliance on its major tenants, acquisition and development costs and the other factors discussed in these risk factors could subject the Company to an even greater adverse impact on its financial condition and results of operations. In addition, increased leverage could increase the risk of default on the Company's debt obligations, which could further reduce its cash available for distribution and adversely affect its ability to dispose of its portfolio on favorable terms, which could cause the Company to incur losses and reduce its cash flows.

The Company May Not Be Able to Obtain Additional Capital to Finance Its Operations or Make Investments

To qualify as a REIT, the Company must, among other things, distribute at least 90% of its REIT taxable income (excluding net capital gains) to its stockholders each year. Because of these distribution requirements, the Company has relied on third-party sources of capital, including secured and unsecured debt and common and preferred equity financings, to fund growth opportunities and capital needs. Economic conditions and conditions in the capital markets may not be favorable at the time the Company needs to raise capital which may cause the Company to seek alternative sources of potentially less attractive financing and may require it to adjust its business plan accordingly. Disruptions in the financial markets may also have a material adverse effect on the market value of the Company's common shares and other adverse effects on the Company or the economy in general.

Risks Related to the Company's Taxation as a REIT

If the Company Fails to Qualify as a REIT in Any Taxable Year, It Will Be Subject to U.S. Federal Income Tax as a Regular Corporation and Could Have Significant Tax Liability, Which May Have a Significant Adverse Consequence to the Value of the Company's Shares

The Company intends to operate in a manner that allows it to qualify as a REIT for U.S. federal income tax purposes. However, REIT qualification requires that the Company satisfy numerous requirements (some on an annual or quarterly basis) established under highly technical and complex provisions of the Code, for which there are a limited number of judicial or administrative interpretations. The Company's status as a REIT requires an analysis of various factual matters and circumstances that are not entirely within its control. Accordingly, the Company's ability to qualify and remain qualified as a REIT for U.S. federal income tax purposes is not certain. Even a technical or inadvertent violation of the REIT requirements could jeopardize the Company's REIT qualification. Furthermore, Congress or the Internal Revenue Service ("IRS") might change the tax laws or regulations and the courts could issue new rulings, in each case potentially having a retroactive effect that could make it more difficult or impossible for the Company to continue to qualify as a REIT. If the Company fails to qualify as a REIT in any tax year, the following will result:

- The Company would be taxed as a regular domestic corporation, which, among other things, means that it would be unable to deduct distributions to its shareholders in computing its taxable income and would be subject to U.S. federal income tax on its taxable income at regular corporate rates;
- Any resulting tax liability could be substantial and would reduce the amount of cash available for distribution to shareholders and could force the Company to liquidate assets or take other actions that could have a detrimental effect on its operating results and
- Unless the Company were entitled to relief under applicable statutory provisions, it would be disqualified from treatment as a REIT for the four taxable years following the year during which the Company lost its qualification, and its cash available for debt service obligations and distribution to its shareholders, therefore, would be reduced for each of the years in which the Company does not qualify as a REIT.

Even if the Company remains qualified as a REIT, it may face other tax liabilities that directly or indirectly reduce its cash flow. The Company's TRS is subject to taxation, and any changes in the laws affecting the Company's TRS may increase the Company's tax expenses. The Company may also be subject to certain federal, state and local taxes on its income and property either directly or at the level of its subsidiaries. Any of these taxes would decrease cash available for debt service obligations and distribution to the Company's shareholders.

Compliance with REIT Requirements May Negatively Affect the Company's Operating Decisions

To maintain its status as a REIT for U.S. federal income tax purposes, the Company must meet certain requirements on an ongoing basis, including requirements regarding its sources of income, the nature and diversification of its assets, the amounts the

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Company distributes to its shareholders and the ownership of its shares. The Company may also be required to make distributions to its shareholders when it does not have funds readily available for distribution or at times when the Company's funds are otherwise needed to fund capital expenditures or debt service obligations.

As a REIT, the Company must distribute at least 90% of its annual net taxable income (excluding net capital gains) to its shareholders. To the extent that the Company satisfies this distribution requirement, but distributes less than 100% of its net taxable income, the Company will be subject to U.S. federal corporate income tax on its undistributed taxable income. In addition, the Company will be subject to a 4% non-deductible excise tax if the actual amount paid to its shareholders in a calendar year is less than the minimum amount specified under U.S. federal tax laws. From time to time, the Company may generate taxable income greater than its income for financial reporting purposes, or its net taxable income may be greater than its cash flows available for distribution to its shareholders. If the Company does not have other funds available in these situations, it could be required to borrow funds, sell its securities or a portion of its properties at unfavorable prices or find other sources of funds in order to meet the REIT distribution requirements and avoid corporate income tax and the 4% excise tax.

In addition, the REIT provisions of the Code impose a 100% tax on income from "prohibited transactions." Prohibited transactions generally include sales of assets, other than foreclosure property, that constitute inventory or other property held for sale to customers in the ordinary course of business. This 100% tax could affect the Company's decisions to sell property if it believes such sales could be treated as a prohibited transaction. However, the Company would not be subject to this tax if it were to sell assets through its TRS. The Company will also be subject to a 100% tax on certain amounts if the economic arrangements between the Company and its TRS are not comparable to similar arrangements among unrelated parties.

The Company May Be Forced to Borrow Funds to Maintain Its REIT Status, and the Unavailability of Such Capital on Favorable Terms at the Desired Times, or at All, May Cause the Company to Curtail Its Investment Activities and/or to Dispose of Assets at Inopportune Times, Which Could Materially and Adversely Affect the Company

To qualify as a REIT, the Company generally must distribute to shareholders at least 90% of its REIT taxable income each year, determined without regard to the dividends paid deduction and excluding any net capital gains, and the Company will be subject to regular corporate income taxes on its undistributed taxable income to the extent that the Company distributes less than 100% of its REIT taxable income, determined without regard to the dividends paid deduction and including any net capital gains, each year. In addition, the Company will be subject to a 4% nondeductible excise tax on the amount, if any, by which distributions paid by the Company in any calendar year are less than the sum of 85% of the Company's ordinary income, 95% of its capital gain net income and 100% of its undistributed income from prior years. The Company could have a potential distribution shortfall as a result of, among other things, differences in timing between the actual receipt of cash and recognition of income for U.S. federal income tax purposes or the effect of nondeductible capital expenditures, the creation of reserves or required debt or amortization payments. In order to maintain REIT status and avoid the payment of income and excise taxes, the Company may need to borrow funds to meet the REIT distribution requirements. The Company may not be able to borrow funds on favorable terms or at all, and the Company's ability to borrow may be restricted by the terms of the instruments governing the Company's existing indebtedness. The Company's access to third-party sources of capital depends on a number of factors, including the market's perception of the Company's growth potential, current debt levels, the market price of common shares and current and potential future earnings. The Company cannot assure shareholders that it will have access to such capital on favorable terms at the desired times, or at all, which may cause the Company to curtail its investment activities and/or to dispose of assets at inopportune times and could materially and adversely affect the Company. The Company may make taxable in-kind distributions of common shares, which may cause shareholders to be required to pay income taxes with respect to such distributions in excess of any cash received, or the Company may be required to withhold taxes with respect to such distributions in excess of any cash shareholders receive.

Dividends Paid by REITs Generally Do Not Qualify for Reduced Tax Rates

In general, the maximum U.S. federal income tax rate for dividends paid to individual U.S. shareholders is 20%. Due to its REIT status, the Company's distributions to individual shareholders generally are not eligible for the reduced rates. However, U.S. shareholders that are individuals, trusts or estates generally may deduct up to 20% of the ordinary dividends (e.g., REIT dividends that are not designated as capital gain dividends or qualified dividend income) received from a REIT for taxable years beginning after December 31, 2017, and before January 1, 2026. Although this deduction reduces the effective tax rate applicable to certain dividends paid by REITs (generally to 29.6%, assuming the shareholder is subject to the 37% maximum rate), such tax rate is still higher than the tax rate applicable to corporate dividends that constitute qualified dividend income. Accordingly, investors who are individuals, trusts or estates may perceive investments in REITs to be relatively less attractive than investments in stocks of non-REIT corporations that pay dividends, which could materially and adversely affect the value of the shares of REITs, including the per share trading price of the Company's common shares.

Certain Foreign Shareholders May Be Subject to U.S. Federal Income Tax on Gain Recognized on a Disposition of the Company's Common Shares if the Company Does Not Qualify as a "Domestically Controlled" REIT

A foreign person disposing of a U.S. real property interest, including shares of a U.S. corporation whose assets consist principally of U.S. real property interests, is generally subject to U.S. federal income tax on any gain recognized on the disposition. This tax does not apply, however, to the disposition of stock in a REIT if the REIT is "domestically controlled." In general, the Company will be a domestically controlled REIT if at all times during the five-year period ending on the applicable stockholder's disposition of the Company's stock, less than 50% in value of the stock was held directly or indirectly by non-U.S. persons. If the Company were to fail to qualify as a domestically controlled REIT, gain recognized by a foreign stockholder on a disposition of the Company's common shares would be subject to U.S. federal income tax unless the common shares were traded on an established securities market and the foreign stockholder did not at any time during a specific testing period directly or indirectly own more than 10% of the Company's outstanding common stock.

Legislative or Other Actions Affecting REITs Could Have a Negative Effect on the Company

The rules dealing with U.S. federal income taxation are constantly under review by persons involved in the legislative process and by the IRS and the Department of the Treasury. Changes to the tax laws, with or without retroactive application, could materially and adversely affect the Company or its shareholders. The Company cannot predict how changes in the tax laws might affect shareholders or the Company. New legislation, Treasury regulations, administrative interpretations or court decisions could significantly and negatively affect the Company's ability to qualify as a REIT, the U.S. federal income tax consequences of such qualification or the U.S. federal income tax consequences of an investment in the Company. In addition, the law relating to the tax treatment of other entities, or an investment in other entities, could change, making an investment in such other entities more attractive relative to an investment in a REIT. Furthermore, potential amendments and technical corrections, as well as interpretations and implementation of regulations by the Treasury and IRS, may have or may in the future occur or be enacted, and, in each case, they could lessen or increase the impact of the Tax Cuts and Jobs Act of 2017 (the "TCJA"). In addition, states and localities, which often use federal taxable income as a starting point for computing state and local tax liabilities, continue to react to the TCJA, and these may exacerbate its negative, or diminish its positive, effects on the Company. It is impossible to predict the nature or extent of any new tax legislation, regulation or administrative interpretations, but such items could adversely affect the Company's operating results, financial condition and/or future business planning.

Risks Related to the Company's Organization, Structure and Ownership

Provisions of the Company's Articles of Incorporation and Code of Regulations Could Have the Effect of Delaying, Deferring or Preventing a Change in Control, Even if That Change May Be Considered Beneficial by Some of the Company's Shareholders

The Company's Articles of Incorporation and Code of Regulations contain provisions that could have the effect of rendering more difficult, delaying or preventing an acquisition deemed undesirable by the Company's Board of Directors. Among other things, the Articles of Incorporation and Code of Regulations include these provisions:

- Prohibiting any person, except for certain shareholders (including the family of Mr. Alexander Otto) as set forth in the Company's Articles of Incorporation, from owning more than 5% of the Company's outstanding common shares in order to maintain the Company's status as a REIT;
- Authorizing "blank check" preferred stock, which could be issued by the Board of Directors without shareholder approval and may contain voting, liquidation, dividend and other rights superior to the Company's common shares;
- Providing that any vacancy on the Board of Directors may be filled only by the affirmative vote of a majority of the remaining directors then in office;
- Providing that no shareholder may cumulate the shareholder's voting power in the election of directors;
- Providing that shareholders may not act by written consent unless such written consent is unanimous and
- Requiring advance notice of shareholder proposals for business to be conducted at meetings of the Company's shareholders and for nominations of candidates for election to the Board of Directors.

These provisions, alone or together, could delay or prevent hostile takeovers and changes in control or changes in the Company's management. The Company believes these provisions protect its shareholders from coercive or otherwise unfair takeover tactics and are not intended to make the Company immune from takeovers. However, these provisions apply even if the offer may be

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considered beneficial by some shareholders and could delay, defer or prevent an acquisition that the Board of Directors determines is not in the best interests of the Company and its shareholders, which under certain circumstances could reduce the market price of its common shares.

The Company Has Significant Shareholders Who May Exert Influence on the Company as a Result of Their Considerable Beneficial Ownership of the Company's Common Shares, and Their Interests May Differ from the Interests of Other Shareholders

The Company has shareholders, including Mr. Alexander Otto, who is a member of the Board of Directors, who, because of their considerable beneficial ownership of the Company's common shares, are in a position to exert significant influence over the Company. These shareholders may exert influence with respect to matters that are brought to a vote of the Company's Board of Directors and/or the holders of the Company's common shares. Among others, these matters include the election of the Company's Board of Directors, corporate finance transactions and joint venture activity, merger, acquisition and disposition activity, and amendments to the Company's Articles of Incorporation and Code of Regulations. In the context of major corporate events, the interests of the Company's significant shareholders may differ from the interests of other shareholders. For example, if a significant shareholder does not support a merger, tender offer, sale of assets or other business combination because the shareholder judges it to be inconsistent with the shareholder's investment strategy, the Company may be unable to enter into or consummate a transaction that would enable other shareholders to realize a premium over the then-prevailing market prices for common shares. Furthermore, significant shareholders of the Company have sold in the past, and may sell in the future, substantial amounts of the Company's common shares in the public market to enhance the shareholders' liquidity positions, fund alternative investments or for other reasons. This has caused in the past, and may cause in the future, the trading price of the Company's common shares to decline significantly, resulting in other shareholders being unable to sell their common shares at favorable prices. The Company cannot predict or control how the Company's significant shareholders may use the influence they have as a result of their common share holdings.

The Company's Board of Directors May Change Significant Corporate Policies Without Shareholder Approval

The Company's strategies and investment, financing and dividend policies will be determined by its Board of Directors. These strategies and policies may be amended or revised at any time at the discretion of the Board of Directors without a vote of the Company's shareholders. A change in any of these strategies and policies could have an adverse effect on the Company's financial condition, operating results and cash flow and on its ability to pay dividends to shareholders.

Risks Related to the Company's Common Shares

Changes in Market Conditions Could Adversely Affect the Market Price of the Company's Publicly Traded Securities

As with other publicly traded securities, the market price of the Company's publicly traded securities depends on various market conditions, which may change from time to time. Among the market conditions that may affect the market price of the Company's publicly traded securities are the following:

- The extent of institutional investor interest in the Company and the properties it owns;
- The reputation of REITs generally and the reputation of REITs with similar portfolios;
- The attractiveness of the securities of REITs in comparison to securities issued by other entities (including securities issued by other real estate companies or sovereign governments), bank deposits or other investments;
- The Company's financial condition and performance;
- The market's perception of the Company's growth potential and future cash dividends;
- An increase in market interest rates, which may lead prospective investors to demand a higher distribution rate in relation to the price paid for the Company's shares and
- General economic and financial market conditions.

The Company May Issue Additional Securities Without Shareholder Approval

The Company can issue preferred shares and common shares without shareholder approval subject to certain limitations in the Company's Articles of Incorporation. Holders of preferred shares have priority over holders of common shares, and the issuance of additional shares reduces the ownership interest of existing holders in the Company.

General Risks Relating to Investments in the Company's Securities

The Company May Be Unable to Retain and Attract Key Management Personnel

The Company may be unable to retain and attract talented executives. In the event of the loss of key management personnel to competitors, or upon unexpected death, disability or retirement, the Company may not be able to find replacements with comparable skill, ability and industry expertise. The Company's operating results and financial condition could be materially and adversely affected until suitable replacements are identified and retained, if at all.

The Company Is Subject to Litigation That Could Adversely Affect Its Results of Operations

The Company is a defendant from time to time in lawsuits and regulatory proceedings relating to its business. Due to the inherent uncertainties of litigation and regulatory proceedings, the Company cannot accurately predict the ultimate outcome of any such litigation or proceedings. An unfavorable outcome could adversely affect the Company's business, financial condition or results of operations. Any such litigation could also lead to increased volatility of the trading price of the Company's common shares. For a further discussion of litigation risks, see "Legal Matters" in Note 9, "Commitments and Contingencies," to the Company's consolidated financial statements.

Item 1B. UNRESOLVED STAFF COMMENTS

None.

Item 1C. CYBERSECURITY

Information Technology and Cybersecurity

The Company depends on the proper functioning, availability, and security of its information systems, including financial, data processing, communications, and operating systems, as well as proprietary software programs that are important to the efficient operation of the business. The Company also utilizes software applications provided by third parties, grants limited access to the Company's systems to third parties providing specific outsourced functions or other services, and increasingly stores and transmits data using connected information technology or "cloud" systems. Any significant failures or disruptions of the Company's critical information systems, including ransomware attacks or other cyber incidents, that impact the availability or other proper functioning of these systems or that result in the compromise of sensitive or confidential information, including information of tenants, employees, and others, could result in liability for the Company to third parties and have a significant impact on the Company's operations and reputation.

Additionally, the Audit Committee, which consists solely of independent directors, is responsible for overseeing cybersecurity risks and related initiatives. The Audit Committee reviews our enterprise risk and cybersecurity risks. It also reviews the steps management has taken to protect against threats to our information systems and security and receives updates on cybersecurity on a quarterly basis.

The Company's internal audit team annually assesses and reviews the risks posed to the security of the Company's networks, including a review of system and process assurance for information technology and application controls, and takes into account certain frameworks and policies. The Company's internal audit team also reviews the Company's fraud assessment and confirms IT management's oversight of its cybersecurity policies. The Company's management team reviews the findings, if any, of these assessments, assesses the identified risks, and takes action based on the Company's risk profile. In order to assess the risks posed to the Company's information systems by third-party service providers and vendors, the Company's internal audit services team evaluates new software and network application vendors' contracts, internal policies, certifications, and System and Organization Controls ("SOC") reports during the procurement of solutions and services.

To mitigate the risk and impact of any cybersecurity incidents on the security and availability of the Company's networks, the Company's information technology systems are protected through physical and software safeguards and backup procedures the Company considers appropriate. The Company contracts with independent cybersecurity providers for security event incident management, end-point detection and incident response monitoring, and security incident response services. Additionally, the Company has deployed a layered approach to network intrusion detection and protection using technology provided by industry-leading companies. The information technology department also performs timely system and security updates to maintain current software versions and apply appropriate security updates to reduce the Company's risk.

The Company has also implemented various safeguards to protect the availability of its data and the integrity of its network, including redundant telecommunication facilities, replicating critical data and backups to multiple off-site locations, a fire suppression

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system to protect the Company's on-site data center, and electrical power protection and generation facilities. The Company also has a catastrophic disaster recovery plan and alternate processing capability available for its critical data processes in case of a catastrophe that renders the primary data center unusable.

The Company conducts bi-annual cybersecurity awareness training for all employees, new-hire cybersecurity training, periodic simulated phishing tests, and additional training for specific departmental requirements as part of the Company's risk mitigation efforts. The Company also maintains cybersecurity insurance; however, there is no assurance that the insurance the Company maintains will cover all cybersecurity breaches or that policy limits will be sufficient to cover all related losses.

Under the leadership of the Company's Senior Vice President of Information Technology, the Company's information technology department is primarily responsible for assessing and managing material risks to the Company's information systems. Certain members of the Company's information technology department, including the Senior Vice President of Information Technology, have obtained specialized security certifications and have prior work experience in various roles involving technology and security. The Company has established an internal Security and Privacy Governance Committee, comprised of the Senior Vice President of Information Technology and other senior members of management that generally meets quarterly. This committee receives updates from the Company's information technology department with respect to the implementation of various systems and security measures, the Company's cybersecurity training and awareness program, enhancements or modifications to the security program, and the impacts of such changes to the Company's information security risk environment. The Company has adopted a Cybersecurity Incident Response Plan, which requires communication of cybersecurity incidents to varying levels and personnel within the organization depending on the severity of the threat impact and encompasses tactics related to cybersecurity, systems and facilities availability, and information privacy.

The Board of Directors has specifically delegated oversight of the Company's cybersecurity risks and related practices to the Audit Committee of the Board of Directors through the committee's charter. At least once each year, senior members of the Company's information technology team (including the Senior Vice President of Information Technology) and internal audit services team brief the Audit Committee on information security matters, including results from risk assessments, the Company's policies and its internal control function.

The Company has experienced issues related to malware, email phishing, and other events intended to disrupt information systems, wrongfully obtain valuable information, or cause other malicious events that could have harmed the Company's information systems. To the best of the Company's knowledge, these threats have not materially affected the Company, nor have they materially obstructed the availability of its information systems and data. Although no assurances can be given, the Company does not believe that such threats are reasonably likely to materially affect the Company in the future. See Item 1A. Risk Factors under the caption "Risks Related to the Company's Business, Properties and Strategies—A Disruption, Failure or Breach of the Company's Networks or Systems, Including as a Result of Cyber-Attacks, Could Harm Its Business."

Item 2. PROPERTIES

At December 31, 2023, the Portfolio Properties included 114 shopping centers (including 13 centers owned through unconsolidated joint ventures). At December 31, 2023, the Portfolio Properties aggregated 22.6 million square feet of Company-owned GLA located in 20 states. These centers are principally located in suburban, higher household income communities with the highest concentration of centers located in Florida, Georgia, Illinois and Colorado.

At December 31, 2023, on a pro rata basis, the average annualized base rent per square foot was \$20.35. The average annualized base rent of the Company's 101 wholly-owned shopping centers was \$20.46 per square foot, and the average annualized base rent for the 13 shopping centers owned through unconsolidated joint ventures was \$16.43 per square foot. The Company's average annualized base rent per square foot does not consider tenant expense reimbursements.

A significant number of the Company's shopping centers are anchored by national tenant anchors and are designed to provide a highly compelling shopping experience and merchandise mix for retail partners and consumers. The tenants of the shopping centers typically cater to the consumer's desire for value, service and convenience and offer day-to-day necessities rather than luxury items. The properties often include discounters, specialty grocers, pet supply stores, fitness centers, quick-service restaurants and beauty supply retailers as additional anchors or tenants. In recent years, the Company has also acquired a number of smaller format, convenience properties which do not include a traditional anchor tenant. As of December 31, 2023, the Company's portfolio included 65 wholly-owned convenience assets expected to be in the spin-off of Curblin, including properties separated or in the process of being separated from SITE Centers.

Information as to the Company's largest tenants based on total annualized rental revenues and Company-owned GLA at December 31, 2023, is set forth in Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" under the caption "Executive Summary – Company Fundamentals" of this Annual Report on Form 10-K. For additional details

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related to property indebtedness for the Company's wholly-owned assets, see "Real Estate and Accumulated Depreciation" (Schedule III) herein. At December 31, 2023, the Company owned an investment in properties through unconsolidated joint ventures, which properties served as collateral for joint venture mortgage debt aggregating approximately \$464.3 million (of which the Company's proportionate share is \$111.3 million) and is not reflected in the Company's consolidated indebtedness. The Company's properties range in size from approximately 2,000 square feet to approximately 759,000 square feet of Company-owned GLA. On a pro rata basis, the Company's properties were 92.0% occupied as of December 31, 2023.

Tenant Lease Expirations and Renewals

The following table shows the impact of tenant lease expirations through 2033 at the Company's 101 wholly-owned shopping centers, assuming that none of the tenants exercise any of their renewal options:

Expiration Year	No. of Leases Expiring	Approximate GLA in Square Feet (Thousands)	Annualized Base Rent Under Expiring Leases (Thousands)	Average Base Rent per Square Foot Under Expiring Leases	Percentage of Total GLA Represented by Expiring Leases	Percentage of Total Base Rental Revenues Represented by Expiring Leases
2024	167	979	\$ 18,412	\$ 18.81	5.9%	6.0%
2025	246	2,080	41,609	20.00	12.4%	13.6%
2026	224	1,546	29,019	18.77	9.3%	9.5%
2027	247	2,365	48,497	20.50	14.1%	15.9%
2028	301	2,728	52,599	19.28	16.3%	17.2%
2029	186	1,700	32,491	19.12	10.2%	10.6%
2030	100	776	16,665	21.47	4.7%	5.4%
2031	81	753	13,337	17.72	4.5%	4.4%
2032	138	755	18,508	24.52	4.5%	6.1%
2033	136	839	19,084	22.74	5.0%	6.2%
Total	1,826	14,521	\$ 290,221	\$ 19.99	86.9%	94.9%

The following table shows the impact of tenant lease expirations through 2033 at the Company's 13 shopping centers owned through unconsolidated joint ventures, assuming that none of the tenants exercise any of their renewal options:

Expiration Year	No. of Leases Expiring	Approximate GLA in Square Feet (Thousands)	Annualized Base Rent Under Expiring Leases (Thousands)	Average Base Rent per Square Foot Under Expiring Leases	Percentage of Total GLA Represented by Expiring Leases	Percentage of Total Base Rental Revenues Represented by Expiring Leases
2024	38	479	\$ 6,117	\$ 12.76	12.3%	10.5%
2025	48	452	7,132	15.78	11.6%	12.3%
2026	51	449	6,890	15.35	11.5%	11.9%
2027	42	546	9,004	16.50	14.0%	15.5%
2028	51	541	8,765	16.20	13.9%	15.1%
2029	31	229	4,307	18.80	5.9%	7.4%
2030	13	60	1,249	20.91	1.5%	2.1%
2031	15	278	4,859	17.47	7.1%	8.4%
2032	19	158	2,677	16.92	4.1%	4.6%
2033	17	233	4,185	17.99	6.0%	7.2%
Total	325	3,425	\$ 55,185	\$ 16.11	87.9%	95.0%

The rental payments under certain of these leases will remain constant until the expiration of their base terms, regardless of inflationary increases. There can be no assurance that any of these leases will be renewed or that any replacement tenants will be obtained if not renewed.

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SITE Centers Corp.

Shopping Center Property List at December 31, 2023

	<u>Location</u>	<u>Center</u>	<u>Year Developed/ Redeveloped</u>	<u>Year Acquired</u>	<u>Owned GLA (000's)</u>	<u>Total Annualized Base Rent (000's)</u>	<u>Average Base Rent (Per SF)⁽¹⁾</u>	<u>Key Tenants</u>
	Arizona							
1	Chandler, AZ	Chandler Center	2016	2022	7	\$302	\$43.58	—
2	Mesa, AZ	Shops at Power and Baseline	2016	2022	4	\$214	\$56.22	—
3	Peoria, AZ	Shops at Lake Pleasant	2023	2023	47	\$1,806	\$40.05	—
4	Phoenix, AZ	Ahwatukee Foothills Towne Center ⁽²⁾	2013	1998	691	\$12,280	\$18.17	AMC Theatres, Best Buy, Big Lots, Burlington, HomeGoods, JOANN, Lina Home Furnishings, Marshalls, Michaels, OfficeMax, Ross Dress for Less, Sprouts Farmers Market
5	Phoenix, AZ	Arrowhead Crossing	1995	1996	353	\$5,897	\$16.88	Burlington, DSW, Golf Galaxy, Hobby Lobby, HomeGoods, Nordstrom Rack, Staples, T.J. Maxx
6	Phoenix, AZ	Deer Valley Towne Center	1996	1999	190	\$3,843	\$20.82	Michaels, PetSmart, Ross Dress for Less
7	Phoenix, AZ	Paradise Village Gateway	2004	2003	295	\$4,811	\$26.16	PetSmart, Ross Dress for Less, Sun & Ski Sports
8	Scottsdale, AZ	Artesia Village	2007	2022	21	\$872	\$40.85	—
9	Scottsdale, AZ	Northsight Plaza	2004	2022	10	\$333	\$34.46	—
10	Tempe, AZ	Broadway Center	2015	2022	11	\$392	\$36.68	—
	California							
11	Fontana, CA	Falcon Ridge Town Center	2005	2013	277	\$6,540	\$23.61	24 Hour Fitness, Michaels, Ross Dress for Less, Stater Bros Markets
12	Lafayette, CA	La Fiesta Square	1993	2022	53	\$2,211	\$54.99	—
13	Lafayette, CA	Lafayette Mercantile	2006	2022	22	\$1,210	\$55.92	—
14	Long Beach, CA	The Pike Outlets ⁽³⁾	2015	DEV	389	\$6,234	\$24.81	Cinemark, H & M, Nike, Restoration Hardware
15	Oakland, CA	Whole Foods at Bay Place	2006	2013	57	\$2,919	\$51.02	Whole Foods
16	Richmond, CA	Hilltop Plaza ⁽²⁾	2000	2002	246	\$3,387	\$15.76	99 Cents Only, Century Theatre, City Sports Club, dd's Discounts, Ross Dress for Less
17	Roseville, CA	Creekside Plaza	2007	2014	32	\$1,317	\$42.04	—
18	Roseville, CA	Ridge at Creekside	2007	2014	243	\$4,449	\$27.40	Macy's Furniture Gallery, REI, World Market
	Colorado							
19	Centennial, CO	Centennial Promenade	2002	1997	443	\$7,313	\$20.83	American Freight, Conn's, Golf Galaxy, HomeGoods, Michaels, Ross Dress for Less, Stickley Furniture, Total Wine & More
20	Colorado Springs, CO	Chapel Hills East	2000	2011	225	\$3,210	\$14.28	Barnes & Noble, Best Buy, DSW, Nordstrom Rack, Old Navy, Pep Boys, Whole Foods
21	Colorado Springs, CO	Chapel Hills West	1996	2014	225	\$2,179	\$12.12	Burlington, PetSmart, Ross Dress for Less, Urban Air Adventure Park
22	Denver, CO	Parker Keystone	2018	2023	17	\$640	\$40.73	—
23	Denver, CO	Shops on Montview	2020	2022	9	\$324	\$37.90	—
24	Denver, CO	University Hills	1997	2003	236	\$4,979	\$21.52	King Soopers, Marshalls, Michaels
25	Parker, CO	FlatAcres MarketCenter	2003	2003	136	\$2,016	\$17.81	24 Hour Fitness, Michaels
26	Parker, CO	Parker Pavilions	2003	2003	96	\$2,083	\$22.29	Office Depot
	Connecticut							
27	Guilford, CT	Guilford Commons	2015	DEV	129	\$1,739	\$21.95	The Fresh Market
28	Plainville, CT	Connecticut Commons ⁽²⁾	2013	DEV	561	\$7,026	\$13.77	AMC Theatres, Dick's Sporting Goods, DSW, Kohl's, Lowe's, Marshalls, PetSmart

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SITE Centers Corp.

Shopping Center Property List at December 31, 2023

	Location	Center	Year Developed/ Redeveloped	Year Acquired	Owned GLA (000's)	Total Annualized Base Rent (000's)	Average Base Rent (Per SF)⁽¹⁾	Key Tenants
	Florida							
29	Boca Raton, FL	Shops at Boca Center	1986	2022	117	\$4,492	\$42.07	Total Wine & More
30	Boynton Beach, FL	Village Square at Golf	2002	2007	135	\$2,051	\$17.09	KC Mart
31	Brandon, FL	Lake Brandon Village	2004	2003	114	\$1,765	\$15.48	PetSmart, Scandinavian Designs, Sprouts Farmers Market
32	Brandon, FL	The Collection at Brandon Boulevard ⁽⁵⁾	2021	DEV	222	\$3,068	\$13.80	Bealls OUTLET, Chuck E. Cheese's, Crunch Fitness, Kane's Furniture
33	Casselberry, FL	Casselberry Commons	2010	2007	245	\$3,524	\$16.10	Burlington, Publix, Ross Dress for Less, T.J. Maxx
34	Delray Beach, FL	Shoppes at Addison Place	2000	2021	56	\$2,476	\$47.05	—
35	Estero, FL	Estero Crossing	2022	2023	34	\$986	\$33.66	—
36	Fort Walton Beach, FL	Shoppes at Paradise Pointe	2000	2007	73	\$800	\$12.73	Publix
37	Jupiter, FL	Concourse Village	2004	2015	134	\$2,520	\$19.04	Ross Dress for Less, T.J. Maxx
38	Miami, FL	The Shops at Midtown Miami	2006	DEV	467	\$10,611	\$23.15	Dick's Sporting Goods, HomeGoods, Marshalls, Nordstrom Rack, Ross Dress for Less, Target, west elm
39	Naples, FL	Carillon Place	1994	1995	265	\$3,939	\$16.00	Bealls OUTLET, DSW, OfficeMax, Ross Dress for Less, T.J. Maxx, Walmart Market
40	Orlando, FL	Lee Vista Promenade	2016	2018	314	\$5,343	\$17.58	Academy Sports, Bealls OUTLET, Epic Theatres, HomeGoods, Michaels, Ross Dress for Less
41	Orlando, FL	Millenia Crossing	2009	2015	100	\$2,353	\$24.39	Nordstrom Rack
42	Palm Harbor, FL	The Shoppes of Boot Ranch	1990	1995	52	\$1,402	\$29.14	—
43	Plantation, FL	The Fountains	2010	2007	430	\$6,857	\$16.93	Dick's Sporting Goods, JOANN, Kohl's, Marshalls/HomeGoods, Total Wine & More, Urban Air Trampoline & Adventure Park
44	Tamarac, FL	Midway Plaza	1985	2007	228	\$2,909	\$14.95	Publix, Ross Dress for Less
45	Tampa, FL	Southtown Center	2005	IPO	44	\$1,433	\$39.35	—
46	Winter Garden, FL	Winter Garden Village	2007	2013	759	\$16,794	\$22.35	Bealls, Best Buy, Burlington, Forever 21, Havertys, JOANN, LA Fitness, Market By Macy's, Marshalls, PetSmart, Ross Dress for Less, Staples
	Georgia							
47	Alpharetta, GA	Alpha Soda Center	2021	2023	15	\$585	\$39.98	—
48	Alpharetta, GA	Shoppes of Crabapple	2006	2022	8	\$248	\$29.63	—
49	Atlanta, GA	Hammond Springs	2008	2021	69	\$2,123	\$31.67	—
50	Atlanta, GA	Parkwood Shops	1996	2022	20	\$423	\$24.62	—
51	Atlanta, GA	Perimeter Pointe	2002	1995	360	\$4,056	\$17.46	Dick's Sporting Goods, HomeGoods, LA Fitness, Regal Cinemas
52	Cumming, GA	Cumming Marketplace	1999	2003	310	\$4,425	\$14.34	Lowe's, Marshalls, Michaels, OfficeMax
53	Cumming, GA	Cumming Town Center	2007	2013	311	\$4,899	\$16.85	Ashley Furniture HomeStore, Best Buy, Burlington, Dick's Sporting Goods, T.J. Maxx/HomeGoods
54	Douglasville, GA	Market Square	1990	2007	125	\$1,625	\$13.31	Aaron's
55	Kennesaw, GA	Barrett Corners	2022	2023	19	\$881	\$47.14	—
56	Marietta, GA	Towne Center Prado ⁽²⁾	2002	1995	287	\$3,467	\$12.92	Going Going Gone, Publix, Ross Dress for Less
57	Roswell, GA	Sandy Plains Village	2013	2007	174	\$2,384	\$14.32	Movie Tavern, Painted Tree Marketplace
58	Snellville, GA	Presidential Commons	2000	2007	274	\$3,740	\$16.18	Burlington, JOANN, Kroger
59	Snellville, GA	Presidential Plaza North	2023	2023	11	\$460	\$42.50	—
60	Suwanee, GA	Johns Creek Town Center	2004	2003	303	\$4,918	\$16.48	HomeGoods, Kohl's, Market By Macy's, Michaels, PetSmart, Sprouts Farmers Market

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SITE Centers Corp.

Shopping Center Property List at December 31, 2023

	Location	Center	Year Developed/ Redeveloped	Year Acquired	Owned GLA (000's)	Total Annualized Base Rent (000's)	Average Base Rent (Per SF)⁽¹⁾	Key Tenants
	Illinois							
61	Chicago, IL	3030 North Broadway	2016	2017	132	\$4,691	\$35.61	Mariano's, XSport Fitness
62	Chicago, IL	The Maxwell	2014	2014	240	\$5,778	\$25.73	Burlington, Dick's Sporting Goods, Nordstrom Rack, T.J. Maxx
63	Deer Park, IL	Deer Park Town Center ⁽⁴⁾	2004	DEV	357	\$9,001	\$33.42	Century Theatre, Crate & Barrel, Gap
64	Schaumburg, IL	Woodfield Village Green	2015	1995	360	\$8,352	\$23.69	Bloomington's The Outlet Store, Container Store, HomeGoods, Marshalls, Michaels, Nordstrom Rack, PetSmart, Sierra Trading Post, Trader Joe's
65	Tinley Park, IL	Brookside Marketplace ⁽²⁾	2013	2012	317	\$4,632	\$15.82	Best Buy, Dick's Sporting Goods, HomeGoods, Michaels, PetSmart, Ross Dress for Less, T.J. Maxx
	Maryland							
66	Timonium, MD	Foxtail Center	1997	2023	30	\$1,039	\$34.63	—
	Massachusetts							
67	Framingham, MA	Shops at Framingham	1994	1995	19	\$957	\$56.90	—
	Missouri							
68	Brentwood, MO	The Promenade at Brentwood	1998	1998	338	\$5,435	\$16.09	Burlington, Micro Center, PetSmart, Target, Trader Joe's
69	Independence, MO	Independence Commons ⁽²⁾	1999	1995	386	\$5,544	\$15.39	AMC Theatres, Best Buy, Bob's Discount Furniture, Kohl's, Marshalls, Ross Dress for Less
	New Jersey							
70	East Hanover, NJ	East Hanover Plaza	1994	2007	98	\$2,093	\$21.35	HomeGoods, HomeSense
71	Edgewater, NJ	Edgewater Towne Center	2000	2007	76	\$2,160	\$31.46	Whole Foods
72	Freehold, NJ	Freehold Marketplace	2005	DEV	21	\$768	\$37.18	—
73	Hamilton, NJ	Hamilton Marketplace	2004	2003	541	\$10,757	\$20.66	Barnes & Noble, Burlington, Kohl's, Michaels, Ross Dress for Less, ShopRite, Staples
74	Princeton, NJ	Nassau Park Pavilion	2021	1997	757	\$11,141	\$15.90	At Home, Best Buy, Burlington, Dick's Sporting Goods, HomeGoods, HomeSense, Michaels, PetSmart, Raymour & Flanigan, T.J. Maxx, Wegmans
75	Union, NJ	Route 22 Retail Center ⁽²⁾	1997	2007	112	\$1,844	\$16.43	Big Lots, Dick's Sporting Goods
76	Voorhees, NJ	Echelon Village Plaza	2002	2015	89	\$1,049	\$13.46	The Edge Fitness Clubs
	New York							
77	Hempstead, NY	The Hub	2001	2015	249	\$3,312	\$13.41	Home Depot, Stop & Shop
	North Carolina							
78	Chapel Hill, NC	Meadowmont Village ⁽²⁾	2002	2007	185	\$2,149	\$22.62	Harris Teeter
79	Charlotte, NC	Belgate Plaza	2017	DEV	20	\$738	\$36.46	—
80	Charlotte, NC	Belgate Shopping Center	2017	2013	269	\$4,330	\$16.08	Burlington, Cost Plus World Market, Hobby Lobby, Marshalls, Old Navy, PetSmart, T.J. Maxx

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SITE Centers Corp.

Shopping Center Property List at December 31, 2023

	Location	Center	Year Developed/ Redeveloped	Year Acquired	Owned GLA (000's)	Total Annualized Base Rent (000's)	Average Base Rent (Per SF)⁽¹⁾	Key Tenants
81	Charlotte, NC	Carolina Pavilion	1997	2012	701	\$8,947	\$14.75	AMC Theatres, American Freight Outlet Stores, AutoZone, Big Lots, Burlington, Conn's, Floor & Decor, Frontgate Outlet Store, JOANN, Nordstrom Rack, Old Navy, Ross Dress for Less, Value City Furniture
82	Charlotte, NC	Point at University	2022	2023	14	\$558	\$38.58	—
83	Cornelius, NC	The Shops at The Fresh Market	2001	2007	132	\$2,335	\$17.94	HomeSense, The Fresh Market, Total Wine & More
84	Raleigh, NC	Poyner Place ⁽²⁾	2012	2012	252	\$4,037	\$16.68	Cost Plus World Market, Marshalls, Michaels, Ross Dress for Less, Urban Air Trampoline & Adventure Park
85	Wilmington, NC	University Centre ⁽²⁾	2001	IPO	418	\$3,734	\$10.83	Lowe's, Old Navy, Ollie's Bargain Outlet, Ross Dress for Less
	Ohio							
86	Cincinnati, OH	Kenwood Square	2017	2013	427	\$7,617	\$17.95	Big Sandy Superstore, Dick's Sporting Goods, Macy's Furniture Gallery, Marshalls/HomeGoods, Michaels, T.J. Maxx, The Fresh Market
87	Columbus, OH	Easton Market	2013	1998	502	\$7,542	\$15.89	Burlington, DSW, HomeGoods, Marshalls, Michaels, Nordstrom Rack, PetSmart, Ross Dress for Less, Sierra Trading Post, T.J. Maxx, Value City Furniture
88	Columbus, OH	Polaris Towne Center	1999	2011	459	\$7,516	\$17.03	Best Buy, Big Lots, JOANN, Kroger, OfficeMax, T.J. Maxx
89	Stow, OH	Stow Community Center	2008	DEV	406	\$4,901	\$12.49	Giant Eagle, Hobby Lobby, HomeGoods, Kohl's, T.J. Maxx
	Oregon							
90	Hillsboro, OR	Tanasbourne Town Center	2001	1996	291	\$4,605	\$24.80	Marshalls, Michaels, Ross Dress for Less, Sierra Trading Post
91	Portland, OR	The Blocks	2001	2019	97	\$2,428	\$36.07	—
	Pennsylvania							
92	Easton, PA	Southmont Plaza	2004	2015	251	\$3,314	\$16.81	Barnes & Noble, Best Buy, Dick's Sporting Goods, Michaels, Staples
	South Carolina							
93	Charleston, SC	Ashley Crossing ⁽²⁾	2011	2003	208	\$2,253	\$11.36	Food Lion, JOANN, Kohl's, Marshalls
	Tennessee							
94	Brentwood, TN	Cool Springs Pointe	2004	2000	198	\$3,179	\$16.05	Best Buy, Restoration Hardware, Ross Dress for Less
	Texas							
95	Austin, TX	Oaks at Slaughter	2021	2023	26	\$857	\$35.43	—
96	Highland Village, TX	The Marketplace at Highland Village	2007	2013	207	\$3,531	\$18.57	DSW, LA Fitness, T.J. Maxx/HomeGoods
97	Houston, TX	Briarcroft Center	2006	2023	33	\$1,332	\$41.25	—
98	Houston, TX	Marketplace at 249	2022	2023	17	\$638	\$38.36	—
99	Houston, TX	Shops at Tanglewood	2019	2022	26	\$938	\$48.55	—
100	Round Rock, TX	Vintage Plaza	2003	2019	41	\$1,039	\$27.90	—
101	San Antonio, TX	Bandera Pointe	2002	DEV	441	\$4,876	\$11.46	Barnes & Noble, Gold's Gym, JOANN, Lowe's, Old Navy, PetSmart, Ross Dress for Less, T.J. Maxx, Urban Air Trampoline & Adventure Park
102	San Antonio, TX	Shops at Bandera Pointe	2002	2002	48	\$1,159	\$25.69	—
103	San Antonio, TX	Village at Stone Oak	2007	DEV	442	\$6,859	\$18.89	Alamo Drafthouse Cinema, Hobby Lobby, HomeGoods, Ross Dress for Less

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SITE Centers Corp.

Shopping Center Property List at December 31, 2023

	<u>Location</u>	<u>Center</u>	<u>Year Developed/ Redeveloped</u>	<u>Year Acquired</u>	<u>Owned GLA (000's)</u>	<u>Total Annualized Base Rent (000's)</u>	<u>Average Base Rent (Per SF)⁽¹⁾</u>	<u>Key Tenants</u>
	Virginia							
104	Charlottesville, VA	Emmet Street North	2020	2021	2	\$182	\$78.55	—
105	Charlottesville, VA	Emmet Street Station	2018	2021	11	\$513	\$54.50	—
106	Fairfax, VA	Boulevard Marketplace	2012	2022	19	\$742	\$41.48	—
107	Fairfax, VA	Fairfax Marketplace	2008	2022	19	\$1,099	\$58.26	—
108	Fairfax, VA	Fairfax Pointe	2010	2022	10	\$524	\$49.91	—
109	Fairfax, VA	Fairfax Towne Center	1994	1995	253	\$3,167	\$25.60	JOANN, Regal Cinemas, Safeway, T.J. Maxx
110	Midlothian, VA	Commonwealth Center ⁽²⁾	2002	2007	166	\$2,505	\$15.94	Michaels, Painted Tree Marketplace, The Fresh Market
111	Midlothian, VA	Towne Crossing Shops	2003	2023	7	\$282	\$39.79	—
112	Richmond, VA	Downtown Short Pump	2000	2007	126	\$2,809	\$22.30	Barnes & Noble, Regal Cinemas
113	Richmond, VA	White Oak Village	2008	2014	432	\$6,567	\$16.45	JCPenney, K&G Fashion Superstore, Michaels, PetSmart, Publix
114	Springfield, VA	Springfield Center	1999	2007	177	\$3,210	\$23.12	Barnes & Noble, DSW, Marshalls, Michaels, The Tile Shop

⁽¹⁾ Calculated as total annualized base rentals divided by Company-owned rent commenced GLA as of December 31, 2023.

⁽²⁾ SITE ownership interest at 20%.

⁽³⁾ Indicates the asset or a portion of the asset is subject to a ground lease. All other assets are owned fee simple.

⁽⁴⁾ SITE ownership interest at 50%.

Item 3. LEGAL PROCEEDINGS

The Company and its subsidiaries are subject to various legal proceedings, which, taken together, are not expected to have a material adverse effect on the Company. The Company is also subject to a variety of legal actions for personal injury or property damage arising in the ordinary course of its business, most of which are covered by insurance. While the resolution of all matters cannot be predicted with certainty, management believes that the final outcome of such legal proceedings and claims will not have a material adverse effect on the Company's liquidity, financial position or results of operations.

Item 4. MINE SAFETY DISCLOSURES

Not Applicable.

PART II

Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

The Company's common shares are listed on the NYSE under the ticker symbol "SITC." As of February 15, 2024, there were 3,523 record holders. This figure excludes non-registered holders that held their shares in "street name" through various brokerage firms, and therefore, does not represent the actual number of beneficial owners of the Company's common shares.

The Company's Board of Directors is responsible for establishing and, if appropriate, modifying the Company's dividend policy. The Board of Directors intends to pursue a dividend policy retaining sufficient free cash flow to support the Company's capital needs while still adhering to REIT payout requirements and minimizing federal income taxes (excluding federal income taxes applicable to its taxable REIT subsidiary activities). The decision to declare and pay future dividends on the Company's common shares, as well as the timing, amount and composition of any such future dividends, will be at the discretion of the Company's Board of Directors and will be subject to the Company's cash flow from operations, earnings, financial condition, capital and debt service requirements and such other factors as the Board of Directors considers relevant. The Company's future dividend policy may also be influenced by future transactional activity including asset sales. The Company is required by the Code to distribute at least 90% of its REIT taxable income. The Company intends to continue to declare quarterly dividends on its common shares; however, there can be no assurances as to the timing and amounts of future dividends.

In December 2023, the Company declared a special dividend attributable to significant disposition activity consummated in 2023 of \$0.16 per common share, paid on January 12, 2024, to shareholders of record at the close of business on December 27, 2023. In February 2024, the Company declared its first-quarter 2024 dividend of \$0.13 per common share, payable on April 5, 2024, to shareholders of record at the close of business on March 14, 2024.

Certain of the Company's indentures contain financial and operating covenants including the requirement that the cumulative dividends declared or paid from December 31, 1993, through the end of the current period cannot exceed Funds From Operations (as defined in the agreement) plus an additional \$20.0 million for the same period unless required to maintain REIT status.

The Company has a dividend reinvestment plan under which registered shareholders may elect to reinvest their dividends automatically in common shares. Under the plan, the Company may, from time to time, elect that common shares be purchased in the open market on behalf of participating shareholders or may issue new common shares to such shareholders.

ISSUER PURCHASES OF EQUITY SECURITIES

	(a)	(b)	(c)	(d)
	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs (Millions)
October 1-31, 2023	—	—	—	\$ —
November 1-30, 2023	—	—	—	—
December 1-31, 2023	—	—	—	—
Total	—	—	—	\$ 73.4

On December 20, 2022, the Company announced that its Board of Directors authorized a new common share repurchase program. Under the terms of the new program, the Company is authorized to repurchase up to a maximum value of \$100 million of its common shares and has no expiration date. As of December 31, 2023, the Company had repurchased 2.0 million of its common shares under this program in open market purchases in the aggregate at a cost of \$26.6 million, or \$13.44 per share.

Item 6. [RESERVED]

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

EXECUTIVE SUMMARY

The Company is a self-administered and self-managed Real Estate Investment Trust ("REIT") in the business of owning, leasing, acquiring, redeveloping, developing and managing shopping centers. As of December 31, 2023, the Company's portfolio consisted of 114 shopping centers (including 13 shopping centers owned through unconsolidated joint ventures). At December 31, 2023, the Company owned 22.6 million square feet of gross leasable area ("GLA") through all its properties (wholly-owned and joint venture). At December 31, 2023, the aggregate occupancy of the Company's operating shopping center portfolio was 92.0% on a pro rata basis, and the average annualized base rent per occupied square foot was \$20.35 on a pro rata basis.

Current Strategy

The overall investment, operating and financing policies of the Company, which govern a variety of activities, such as capital allocations, dividends and status as a REIT, are determined by management and the Board of Directors. The Board of Directors may amend or revise the Company's policies from time to time without a vote of the Company's shareholders.

The Company's mission is to own and manage open-air shopping centers located in suburban, high household income communities. The Company strives to deliver total shareholder returns through earnings and cash flow growth, a sustainable dividend and a strong balance sheet that is well positioned through various economic cycles.

In October 2023, the Company announced a plan to spin off its convenience assets into a separate, publicly traded REIT to be named Curblin Properties Corp. ("Curblin") in recognition of the distinct characteristics and opportunities within the Company's unanchored and grocery and power center portfolios. Convenience properties are positioned on the curblin of well-trafficked intersections, offering enhanced access and visibility relative to other retail property types. The properties generally consist of a ubiquitous row of primarily small-shop units along with dedicated parking leased to a diversified mixture of national and local service and restaurant tenants that cater to daily convenience trips from the growing suburban population. The property type's site plan and depth of leasing prospects generally reduce operating capital expenditures and provide significant tenant diversification.

In addition, the Company has obtained a financing commitment for a \$1.1 billion mortgage facility (the "Mortgage Facility") which is expected to close prior to the consummation of the spin-off with loan and additional asset sale proceeds expected to be used to repay all of the Company's outstanding unsecured indebtedness.

As of December 31, 2023, the Company had a portfolio of 65 wholly-owned convenience assets that are expected to be included in the Curblin portfolio, including properties separated or in the process of being separated from existing Company properties. The median property size within the Curblin portfolio as of December 31, 2023 was approximately 20,000 square feet with 92% of base rent generated by units less than 10,000 square feet. The Company intends to acquire additional convenience properties prior to the spin-off that will be included in the Curblin portfolio, funded through additional Company dispositions, retained cash flow and cash on hand.

Curblin is expected to be in a net cash position at the time of its separation from the Company with cash on hand, a preferred investment in the Company, and an unsecured, undrawn line of credit. Curblin is not expected to have any debt outstanding at the time of its separation from the Company and therefore Curblin is expected to have significant capacity to utilize sources of debt capital in order to fund asset growth.

The Company currently expects to complete the separation of Curblin on or around October 1, 2024. Following the separation of Curblin, the Company intends to realize value through operations and, depending on market conditions, the sale of additional assets. The timing of certain sales may be impacted by interim leasing, tactical redevelopment activities, and other asset management initiatives intended to maximize values.

Growth opportunities within the Company's portfolio include rental rate increases, continued lease-up of the portfolio, rent commencement with respect to recently executed leases and the adaptation of existing site plans and square footage to generate higher blended rental rates and operating cash flows.

Transaction and Capital Markets Highlights

Transaction and investment highlights during 2023 include the following:

- Acquired 12 convenience centers in Arizona, Colorado, Florida, Georgia, Maryland, North Carolina, Texas and Virginia for an aggregate purchase price of \$165.1 million;

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- Sold 17 wholly-owned shopping centers for an aggregate gross sales price of \$854.5 million;
- Sold five joint venture shopping centers for an aggregate gross sales price of \$112.2 million (\$22.4 million at the Company's share);
- Closed on a five-year, \$100.0 million mortgage financing for Nassau Park Pavilion (Princeton, New Jersey);
- Closed on five-year, \$380.6 million (\$76.1 million at the Company's share) mortgage secured by the 10-property Dividend Trust Portfolio joint venture portfolio;
- Repurchased 1.5 million of its common shares in open market transactions at an aggregate cost of \$20.0 million, or \$13.43 per share (including fees);
- Repurchased 140,633 Operating Partnership Units ("OP Units") in a privately negotiated transaction at an aggregate cost of \$1.7 million, or \$12.34 per share and
- Declared aggregate quarterly cash dividends of \$0.52 per common share in addition to a special dividend on account of significant disposition activity of \$0.16 per common share paid in January 2024.

Operational Accomplishments

The Company believes the strong leasing volumes are attributable to the concentration of the Company's portfolio in suburban, high household income communities and to national tenants' strong financial positions and increasing emphasis and reliance on physical store locations.

Operating highlights for 2023 included:

- Signed new leases and renewals for approximately 3.3 million square feet of GLA, which included 0.6 million square feet of new leasing volume, both on a pro rata basis;
- Achieved new cash lease spreads of 29.5% and renewal spreads of 6.5% at the Company's pro rata share;
- Increased annualized base rent per occupied square foot on a pro rata basis to \$20.35 at December 31, 2023, as compared to \$19.52 at December 31, 2022, primarily due to asset sales and was also favorably impacted by property acquisitions and leasing results and
- Aggregate occupancy was 92.0% at December 31, 2023 on a pro rata basis compared to 92.4% at December 31, 2022. The year over year decline primarily was related to the recapture of units previously leased by Bed, Bath & Beyond and the sale of properties with an average occupancy rate of 97.2%, partially offset by new leasing activity.

Retail Environment

The Company continued to see demand from a broad range of tenants for its space in 2023, particularly as large national retailers launched new brand concepts and further incorporated omni-channel strategies leveraging brick and mortar infrastructure to fulfill online purchases and drive incremental business. Although certain retailers announced bankruptcies and/or store closures in 2023, other retailers, specifically those in the value and convenience category, continue to expand their store fleets and launch new concepts. As a result, the Company believes that its prospects to backfill spaces vacated by bankrupt or non-renewing tenants are generally good, though such re-tenanting efforts will likely require additional capital expenditures and opportunities to lease any vacant theater spaces may be more limited. Many of the Company's largest tenants, including TJX Companies, Dick's Sporting Goods, Ross and Burlington, remain well positioned with access to capital and have outperformed other retail categories on a relative basis.

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Company Fundamentals

The following table lists the Company's tenants that equal or exceed 1.5% of the Company's aggregate annualized shopping center base rental revenue and the respective Company-owned shopping center GLA as of December 31, 2023, for the following (1) the wholly-owned properties and the Company's proportionate share of unconsolidated joint venture properties combined, (2) the wholly-owned properties and (3) the unconsolidated joint ventures presented at 100%:

Tenant	At 100%					
	At SITE Centers' Share		Wholly-Owned Properties		Joint Venture Properties	
	% of Shopping Center Base Rental Revenues	% of Company-Owned Shopping Center GLA	% of Shopping Center Base Rental Revenues	% of Company-Owned Shopping Center GLA	% of Shopping Center Base Rental Revenues	% of Company-Owned Shopping Center GLA
TJX Companies ^(A)	5.2%	7.1%	5.3%	7.2%	3.9%	4.9%
Dick's Sporting Goods ^(B)	2.5%	2.7%	2.5%	2.7%	3.5%	4.4%
Ross Stores ^(C)	2.2%	3.1%	2.2%	3.0%	4.6%	5.6%
Burlington	2.1%	2.5%	2.2%	2.6%	0.8%	1.0%
PetSmart	2.1%	2.2%	2.1%	2.3%	1.5%	1.3%
Nordstrom Rack	1.6%	1.5%	1.7%	1.6%	—	—
Michaels	1.6%	2.3%	1.6%	2.3%	2.0%	2.3%
Gap ^(D)	1.6%	1.5%	1.5%	1.4%	2.8%	2.7%
Kroger ^(E)	1.5%	1.6%	1.5%	1.7%	1.1%	1.1%
Ulta	1.5%	1.1%	1.5%	1.1%	1.4%	1.0%
Best Buy	1.5%	1.7%	1.4%	1.7%	3.2%	3.4%

(A) Includes T.J. Maxx, Marshalls, HomeGoods, Sierra Trading, HomeSense and Combo Store

(B) Includes Dick's Sporting Goods and Golf Galaxy

(C) Includes Ross Dress for Less and dd's Discounts

(D) Includes Gap, Old Navy and Banana Republic

(E) Includes Kroger, Harris Teeter, King Soopers, Mariano's and Lucky's

The Company leased approximately 3.6 million square feet (3.3 million square feet at the Company's share) of GLA in 2023 in its wholly-owned and joint venture portfolios, composed of 112 new leases and 327 renewals, for a total of 439 leases executed in 2023. At December 31, 2023, the Company had 205 leases expiring in 2024 with an average base rent per square foot of \$18.35 on a pro rata basis. For the comparable leases executed in 2023, at the Company's interest, the Company generated positive cash leasing spreads of 29.5% for new leases and 6.5% for renewals, or 9.0% on a blended basis. Cash leasing spreads are a key metric in real estate, representing the percentage increase of the tenant's annual base rent in the first year of the newly executed or renewal lease, over the annual base rent applicable to the final year of the previous lease term, though leasing spreads exclude consideration of the amount of capital expended in connection with new leasing activity and exclude properties in redevelopment. The Company's cash leasing spread calculation includes only those deals that were executed within one year of the date the prior tenant vacated, in addition to other factors that limit comparability, and as a result, is a good benchmark to compare the average annualized base rent of expiring leases with the comparable executed market rental rates.

For new leases executed during 2023, the Company expended a weighted-average cost of tenant improvements and lease commissions estimated at \$4.90 per rentable square foot, on a pro rata basis, over the lease term, as compared to \$7.42 per rentable square foot in 2022. The Company generally does not expend a significant amount of capital on lease renewals.

[Table of Contents](#)*Summary—2023 Financial Results*

The following provides an overview of the Company's key financial metrics (see "Non-GAAP Financial Measures" described later in this section) (in thousands except per share amounts):

	For the Year Ended	
	December 31,	
	2023	2022
Net income attributable to common shareholders	\$ 254,547	\$ 157,563
FFO attributable to common shareholders	\$ 240,199	\$ 250,991
Operating FFO attributable to common shareholders	\$ 247,872	\$ 253,346
Earnings per share – Diluted	\$ 1.21	\$ 0.73

For the year ended December 31, 2023, the increase in net income attributable to common shareholders, as compared to the prior year, primarily was attributable to higher gain on asset sales. The decrease in FFO and Operating FFO attributable to common shareholders generally was due to the impact of property sales and lower management fees from joint ventures partially offset by property Net Operating Income ("NOI") growth and the impact of property acquisitions.

The following discussion of the Company's financial condition and results of operations provides information that will assist in the understanding of the Company's financial statements and the factors that accounted for changes in certain key items in the financial statements, as well as critical accounting estimates that affected these financial statements.

CRITICAL ACCOUNTING ESTIMATES

The consolidated financial statements of the Company include the accounts of the Company and all subsidiaries where the Company has financial or operating control. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions in certain circumstances that affect amounts reported in the accompanying consolidated financial statements and related notes. In preparing these financial statements, management has used available information, including the Company's history, industry standards and the current economic environment, among other factors, in forming its estimates and judgments of certain amounts included in the Company's consolidated financial statements, giving due consideration to materiality. It is possible that the ultimate outcome as anticipated by management in formulating its estimates inherent in these financial statements might not materialize. Application of the critical accounting policies described below involves the exercise of judgment and the use of assumptions as to future uncertainties. Accordingly, actual results could differ from these estimates. In addition, other companies may use different estimates that may affect the comparability of the Company's results of operations to those of companies in similar businesses.

Purchase Price Allocations of Property Acquisitions

For the acquisition of real estate assets, the Company allocates the purchase price to assets acquired and liabilities assumed at the date of acquisition. The Company applies various valuation methods, all of which require significant estimates by management, including discount rates, exit capitalization rates, estimated land values (per square foot), capitalization rates and certain market leasing assumptions. Further, the valuation of above- and below-market lease values are significantly impacted by management's estimate of fair market lease rates for each corresponding in-place lease. If the Company determines that an event has occurred after the initial allocation of the asset or liability that would change the estimated useful life of the asset, the Company will reassess the depreciation and amortization of the asset. The Company is required to make subjective estimates in connection with these valuations and allocations.

Real Estate and Long-Lived Assets

Impairment Assessment

On a periodic basis, management assesses whether there are any indicators that the value of real estate assets, including undeveloped land and construction in progress, and intangibles may be impaired. Impairment indicators are primarily related to a change in estimated hold periods and significant, prolonged decreases in projected cash flows; however, other impairment indicators could occur. A property's value is impaired only if management's estimate of the aggregate future cash flows (undiscounted and without interest charges) to be generated by the property are less than the carrying value of the property. The determination of undiscounted cash flows may require significant estimates by management. In management's estimate of projected cash flows, it considers factors such as hold period, expected future operating income (loss), trends and prospects, the effects of demand, competition and other factors. If the Company is evaluating the potential sale of an asset or development alternatives, the undiscounted future cash flows analysis is probability-weighted based upon management's best estimate of the likelihood of the

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alternative courses of action. Subsequent changes in estimated undiscounted cash flows arising from changes in anticipated actions could affect the determination of whether an impairment exists and whether the effects could have a material impact on the Company's net income. To the extent an impairment has occurred, the loss will be measured as the excess of the carrying amount of the property over the estimated fair value of the property.

The Company is required to make subjective assessments as to whether there are impairments in the value of its real estate properties and other investments. These assessments have a direct impact on the Company's net income because recording an impairment charge results in an immediate negative adjustment to net income. If the Company's estimates of the anticipated holding periods, projected future cash flows or market conditions change, its evaluation of the impairment charges may be different, and such differences could be material to the Company's consolidated financial statements. Specifically, plans to hold properties over longer periods decrease the likelihood of recording impairment losses.

Measurement of Fair Value

The Company is required to periodically assess for impairment the value of its consolidated real estate assets. The fair value of real estate investments used in the Company's impairment calculations is estimated based on the price that would be received for the sale of an asset in an orderly transaction between marketplace participants at the measurement date. Real estate assets without a public market are valued based on assumptions made and valuation techniques used by the Company. The availability of observable transaction data and inputs can make it more difficult and/or subjective to determine the fair value of such real estate assets. As a result, amounts ultimately realized by the Company from real estate assets sold may differ from the fair values presented, and the differences could be material.

The valuation of real estate assets for impairment is determined using widely accepted valuation techniques including the income capitalization approach or discounted cash flow analysis on the expected cash flows of each asset considering prevailing market capitalization rates, analysis of recent comparable sales transactions, actual sales negotiations, bona fide purchase offers received from third parties and/or consideration of the amount that currently would be required to replace the asset, as adjusted for obsolescence. In general, the Company utilizes a valuation technique that is based on the characteristics of the specific asset when measuring fair value of an investment. However, a single valuation technique is generally used for the Company's property type. The significant assumptions include the capitalization rate used in the income capitalization valuation, as well as the projected property net operating income. Valuation of real estate assets is calculated based on market conditions and assumptions made by management at the measurement date, which may differ materially from actual results if market conditions or the underlying assumptions change.

RESULTS OF OPERATIONS

For the comparison of the Company's 2023 performance to 2022 presented below, consolidated shopping center properties owned as of January 1, 2022, are referred to herein as the "Comparable Portfolio Properties." The discussion of the Company's 2022 performance compared to 2021 performance is set forth in "—Comparison of 2022 and 2021 Results of Operations" included in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022.

Revenues from Operations (in thousands)

	2023	2022	\$ Change
Rental income ^(A)	\$ 537,066	\$ 537,106	\$ (40)
Fee and other income ^(B)	9,209	15,247	(6,038)
Total revenues	\$ 546,275	\$ 552,353	\$ (6,078)

(A) The following table summarizes the key components of rental income (in thousands):

Contractual Lease Payments	2023	2022	\$ Change
Base and percentage rental income ⁽¹⁾	\$ 396,353	\$ 391,883	\$ 4,470
Recoveries from tenants ⁽²⁾	134,816	133,574	1,242
Uncollectible revenue ⁽³⁾	(1,417)	1,388	(2,805)
Lease termination fees, ancillary and other rental income	7,314	10,261	(2,947)
Total contractual lease payments	\$ 537,066	\$ 537,106	\$ (40)

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- (1) The changes in base and percentage rental income were due to the following (in millions):

	Increase (Decrease)
Acquisition of shopping centers	\$ 11.5
Comparable Portfolio Properties	15.9
Disposition of shopping centers	(22.9)
Straight-line rents	—
Total	\$ 4.5

The increase within the Comparable Portfolio Properties includes the write-off of approximately \$8.4 million of below-market lease intangibles due to the early termination of tenant leases.

At December 31, 2023 and 2022, the Company owned 101 wholly-owned properties as of each balance sheet date that had an aggregate occupancy rate of 92.1% and 92.6%, respectively, and an average annualized base rent per occupied square foot of \$20.46 and \$19.61, respectively.

- (2) Recoveries from tenants were approximately 81.4% and 78.6% of operating expenses and real estate taxes for the years ended December 31, 2023 and 2022, respectively. The increase in the recovery percentage primarily was due to a combination of transactional activity and a decrease in non-recoverable landlord expenses.
- (3) The net amount reported was primarily attributable to the impact of tenants on the cash basis of accounting and related reserve adjustments.
- (B) Fee and Other Income was primarily earned from the Company's unconsolidated joint ventures. The decrease primarily relates to lower fee revenue from joint ventures as a result of asset sales. The components of Fee and Other Income are presented in Note 1, "Summary of Significant Accounting Policies - Fee and Other Income," to the Company's consolidated financial statements included herein. Decreases in the number of assets under management will impact the amount of revenue recorded in future periods. The Company's joint venture partners may also elect to terminate their joint venture arrangements with the Company in connection with a change in investment strategy or otherwise. See "— Sources and Uses of Capital" included elsewhere herein.

Expenses from Operations (in thousands)

	2023	2022	\$ Change
Operating and maintenance ^(A)	\$ 88,959	\$ 89,278	\$ (319)
Real estate taxes ^(A)	76,762	80,706	(3,944)
Impairment charges ^(B)	—	2,536	(2,536)
General and administrative ^(C)	50,867	46,564	4,303
Depreciation and amortization ^(A)	212,460	203,546	8,914
	<u>\$ 429,048</u>	<u>\$ 422,630</u>	<u>\$ 6,418</u>

- (A) The changes were due to the following (in millions):

	Operating and Maintenance	Real Estate Taxes	Depreciation and Amortization
Acquisition of shopping centers	\$ 2.9	\$ 2.9	\$ 7.5
Comparable Portfolio Properties	0.7	(0.4)	1.9
Disposition of shopping centers	(3.9)	(6.4)	(0.5)
	<u>\$ (0.3)</u>	<u>\$ (3.9)</u>	<u>\$ 8.9</u>

The increase in depreciation for the Comparable Portfolio Properties was primarily due to the acceleration of depreciation related to terminations and write-off of intangibles.

- (B) There were no impairment charges recorded for the year ended December 31, 2023. Changes in (i) an asset's expected future undiscounted cash flows due to changes in market or leasing conditions, (ii) various courses of action that may occur or (iii) estimated holding periods could result in the recognition of additional impairment charges. Impairment charges are presented in Note 12, "Impairment Charges," to the Company's consolidated financial statements included herein.

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- (C) General and administrative expenses for the years ended December 31, 2023 and 2022, were approximately 7.9% and 6.8% of total revenues (excluding uncollectible revenue), respectively, including total revenues of unconsolidated joint ventures and managed properties for the comparable periods. The increase is primarily attributable to a May 2023 restructuring plan, which included a voluntary retirement offer and other costs to align the Company's cost structure and technology platform with current and future expected operations and resulted in charges to general and administrative costs of \$5.0 million for the year ended December 31, 2023. For the year ended December 31, 2023, general and administrative expenses of \$50.9 million, less the separation charges and other costs of \$5.0 million, were approximately 7.2% of total revenues. The Company continues to expense certain internal leasing salaries, legal salaries and related expenses associated with leasing and re-leasing of existing space.

Other Income and Expenses (in thousands)

	2023	2022	\$ Change
Interest expense ^(A)	\$ (82,002)	\$ (77,692)	\$ (4,310)
Other income (expense), net ^(B)	3,189	(2,540)	5,729
	<u>\$ (78,813)</u>	<u>\$ (80,232)</u>	<u>\$ 1,419</u>

- (A) The weighted-average debt outstanding and related weighted-average interest rate are as follows:

	For the Year Ended December 31,	
	2023	2022
Weighted-average debt outstanding (in billions)	\$ 1.8	\$ 1.8
Weighted-average interest rate	4.5%	4.1%

The Company's overall balance sheet strategy is to continue to maintain substantial liquidity and prudent leverage levels. The weighted-average interest rate (based on contractual rates and excluding fair market value of adjustments and debt issuance costs) was 4.3% and 4.1% at December 31, 2023 and 2022, respectively. At December 31, 2023, the weighted-average maturity (without extensions) was 2.5 years. Interest costs capitalized in conjunction with redevelopment projects were \$1.2 million and \$1.1 million for the years ended December 31, 2023 and 2022, respectively.

- (B) In 2023, includes interest income, net of fees, of \$4.4 million, derivative mark-to-market impact of \$2.1 million related to the partial hedge on the potential interest rate impact to yield maintenance premiums on outstanding unsecured notes, partially offset by transaction costs and debt extinguishment costs totaling \$3.3 million.

Other Items (in thousands)

	2023	2022	\$ Change
Equity in net income of joint ventures ^(A)	\$ 6,577	\$ 27,892	\$ (21,315)
Gain on sale and change in control of interests ^(B)	3,749	45,581	(41,832)
Gain on disposition of real estate, net ^(C)	219,026	46,644	172,382
Tax expense of taxable REIT subsidiaries and state franchise and income taxes	(2,045)	(816)	(1,229)
Income attributable to non-controlling interests, net	(18)	(73)	55

- (A) The 2023 results include gains recorded on the sale of assets offset by the reduction of income as a result of asset sales closed in 2023 and 2022. At December 31, 2023 and 2022, the Company had an economic investment in unconsolidated joint ventures which owned 13 and 18 shopping center properties, respectively. Joint venture property sales could significantly impact the amount of income or loss recognized in future periods. See Note 3, "Investments in and Advances to Joint Ventures," in the Company's consolidated financial statements included herein.

- (B) In 2023, the Company recorded a gain related to additional proceeds received related to an unconsolidated joint venture that sold its sole asset, a parcel of undeveloped land in Richmond Hill, Ontario, which was considered contingent at the time of the sale. In 2022, the Company recorded a \$3.3 million gain from the acquisition of its joint venture partner's 80% equity interest in an asset (Casselberry Commons) owned by the DDRM Joint Venture, a \$16.8 million gain from the sale of its 20% interest in the SAU Joint Venture to its partner and a \$25.4 million gain from the sale of its 50% interest in Lennox Town Center to its partner.

- (C) The Company sold 17 wholly-owned shopping centers in 2023 and five wholly-owned shopping centers and land parcels in 2022. See "— Sources and Uses of Capital" included elsewhere herein.

[Table of Contents](#)**Net Income (in thousands)**

	2023	2022	\$ Change
Net income attributable to SITE Centers	\$ 265,703	\$ 168,719	\$ 96,984

The increase in net income attributable to SITE Centers, as compared to the prior-year period, was primarily attributable to the gain recorded from wholly-owned asset sales. Additionally, the 2023 results were also impacted by lower joint venture management fees, higher interest expense, higher depreciation expense and separation and charges included within general and administrative expenses, relating to the restructuring plan initiated in May 2023, partially offset by base rent growth, the write-off of below-market lease intangibles and the net impact of property acquisitions.

NON-GAAP FINANCIAL MEASURES**Funds from Operations and Operating Funds from Operations***Definition and Basis of Presentation*

The Company believes that Funds from Operations (“FFO”) and Operating FFO, both non-GAAP financial measures, provide additional and useful means to assess the financial performance of REITs. FFO and Operating FFO are frequently used by the real estate industry, as well as securities analysts, investors and other interested parties, to evaluate the performance of REITs. The Company also believes that FFO and Operating FFO more appropriately measure the core operations of the Company and provide benchmarks to its peer group.

FFO excludes GAAP historical cost depreciation and amortization of real estate and real estate investments, which assume that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions, and many companies use different depreciable lives and methods. Because FFO excludes depreciation and amortization unique to real estate and gains and losses from property dispositions, it can provide a performance measure that, when compared year over year, reflects the impact on operations from trends in occupancy rates, rental rates, operating costs, interest costs and acquisition, disposition and development activities. This provides a perspective of the Company’s financial performance not immediately apparent from net income determined in accordance with GAAP.

FFO is generally defined and calculated by the Company as net income (loss) (computed in accordance with GAAP), adjusted to exclude (i) preferred share dividends, (ii) gains and losses from disposition of real estate property and related investments, which are presented net of taxes, (iii) impairment charges on real estate property and related investments, (iv) gains and losses from changes in control and (v) certain non-cash items. These non-cash items principally include real property depreciation and amortization of intangibles, equity income (loss) from joint ventures and equity income (loss) from non-controlling interests and adding the Company’s proportionate share of FFO from its unconsolidated joint ventures and non-controlling interests, determined on a consistent basis. The Company’s calculation of FFO is consistent with the definition of FFO provided by NAREIT.

The Company believes that certain charges, income and gains recorded in its operating results are not comparable or reflective of its core operating performance. Operating FFO is useful to investors as the Company removes non-comparable charges, income and gains to analyze the results of its operations and assess performance of the core operating real estate portfolio. As a result, the Company also computes Operating FFO and discusses it with the users of its financial statements, in addition to other measures such as net income (loss) determined in accordance with GAAP and FFO. Operating FFO is generally defined and calculated by the Company as FFO excluding certain charges, income and gains that management believes are not comparable and indicative of the results of the Company’s operating real estate portfolio. Such adjustments include write-off of preferred share original issuance costs, gains/losses on the early extinguishment of debt, certain transaction fee income, transaction costs and other restructuring type costs, including employee separation costs. The disclosure of these adjustments is regularly requested by users of the Company’s financial statements.

The adjustment for these charges, income and gains may not be comparable to how other REITs or real estate companies calculate their results of operations, and the Company’s calculation of Operating FFO differs from NAREIT’s definition of FFO. Additionally, the Company provides no assurances that these charges, income and gains are non-recurring. These charges, income and gains could be reasonably expected to recur in future results of operations.

These measures of performance are used by the Company for several business purposes and by other REITs. The Company uses FFO and/or Operating FFO in part (i) as a disclosure to improve the understanding of the Company’s operating results among the investing public, (ii) as a measure of a real estate asset company’s performance, (iii) to influence acquisition, disposition and capital investment strategies and (iv) to compare the Company’s performance to that of other publicly traded shopping center REITs.

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For the reasons described above, management believes that FFO and Operating FFO provide the Company and investors with an important indicator of the Company's operating performance. They provide recognized measures of performance other than GAAP net income, which may include non-cash items (often significant). Other real estate companies may calculate FFO and Operating FFO in a different manner.

Management recognizes the limitations of FFO and Operating FFO when compared to GAAP's net income. FFO and Operating FFO do not represent amounts available for dividends, capital replacement or expansion, debt service obligations or other commitments and uncertainties. Management does not use FFO or Operating FFO as an indicator of the Company's cash obligations and funding requirements for future commitments, acquisitions or development activities. Neither FFO nor Operating FFO represents cash generated from operating activities in accordance with GAAP, and neither is necessarily indicative of cash available to fund cash needs. Neither FFO nor Operating FFO should be considered an alternative to net income (computed in accordance with GAAP) or as an alternative to cash flow as a measure of liquidity. FFO and Operating FFO are simply used as additional indicators of the Company's operating performance. The Company believes that to further understand its performance, FFO and Operating FFO should be compared with the Company's reported net income (loss) and considered in addition to cash flows determined in accordance with GAAP, as presented in its consolidated financial statements. Reconciliations of these measures to their most directly comparable GAAP measure of net income (loss) have been provided below.

Reconciliation Presentation

FFO and Operating FFO attributable to common shareholders were as follows (in thousands):

	For the Year Ended December 31,		
	2023	2022	\$ Change
FFO attributable to common shareholders	\$ 240,199	\$ 250,991	\$ (10,792)
Operating FFO attributable to common shareholders	247,872	253,346	(5,474)

The decrease in FFO for the year ended December 31, 2023, as compared to the prior-year period, was primarily attributable to lower management fees and income from joint ventures and higher interest and general and administrative expenses, partially offset by base rent growth, the write-off of below-market lease intangibles and the net impact of property acquisitions. The change in Operating FFO primarily was due to the same drivers impacting FFO but excludes the impact of the separation and other charges, included within general and administrative expenses, relating to the restructuring plan initiated in May 2023, transaction costs related to the spin-off of Curblin and derivative fair value adjustments.

The Company's reconciliation of net income attributable to common shareholders computed in accordance with GAAP to FFO attributable to common shareholders and Operating FFO attributable to common shareholders is as follows (in thousands). The Company provides no assurances that these charges and gains are non-recurring. These charges and gains could reasonably be expected to recur in future results of operations.

	For the Year Ended December 31,	
	2023	2022
Net income attributable to common shareholders	\$ 254,547	\$ 157,563
Depreciation and amortization of real estate investments	207,005	198,662
Equity in net income of joint ventures	(6,577)	(27,892)
Joint ventures' FFO ^(A)	7,981	12,274
Non-controlling interests (OP Units)	18	73
Impairment of real estate	—	2,536
Gain on sale and change in control of interests	(3,749)	(45,581)
Gain on disposition of real estate, net	(219,026)	(46,644)
FFO attributable to common shareholders	240,199	250,991
Separation and other charges	5,752	—
Transaction, debt extinguishment and other (at SITE's share)	4,024	2,740
Derivative mark-to-market	(2,103)	—
RVI disposition fees	—	(385)
Non-operating items, net	7,673	2,355
Operating FFO attributable to common shareholders	\$ 247,872	\$ 253,346

- (A) At December 31, 2023 and 2022, the Company had an economic investment in unconsolidated joint ventures which owned 13 and 18 shopping center properties, respectively. These joint ventures represent the investments in which the Company recorded its share of equity in net income or loss and, accordingly, FFO and Operating FFO.

Joint ventures' FFO and Operating FFO are summarized as follows (in thousands):

	For the Year Ended December 31,	
	2023	2022
Net income attributable to unconsolidated joint ventures	\$ 21,246	\$ 106,846
Depreciation and amortization of real estate investments	32,578	46,518
Impairment of real estate	—	17,550
Gain on disposition of real estate, net	(21,316)	(120,097)
FFO	\$ 32,508	\$ 50,817
FFO at SITE Centers' ownership interests	\$ 7,981	\$ 12,274
Operating FFO at SITE Centers' ownership interests	\$ 8,742	\$ 13,128

Net Operating Income and Same Store Net Operating Income

Definition and Basis of Presentation

The Company uses NOI, which is a non-GAAP financial measure, as a supplemental performance measure. NOI is calculated as property revenues less property-related expenses. The Company believes NOI provides useful information to investors regarding the Company's financial condition and results of operations because it reflects only those income and expense items that are incurred at the property level and, when compared across periods, reflects the impact on operations from trends in occupancy rates, rental rates, operating costs and acquisition and disposition activity on an unleveraged basis.

The Company also presents NOI information on a same store basis, or Same Store Net Operating Income ("SSNOI"). The Company defines SSNOI as property revenues less property-related expenses, which exclude straight-line rental income (including reimbursements) and expenses, lease termination income, management fee expense, fair market value of leases and expense recovery adjustments. SSNOI includes assets owned in comparable periods (15 months for prior period comparisons). In addition, SSNOI is presented including activity associated with redevelopment. SSNOI excludes all non-property and corporate level revenue and expenses. Other real estate companies may calculate NOI and SSNOI in a different manner. The Company believes SSNOI at its effective ownership interest provides investors with additional information regarding the operating performance of comparable assets because it excludes certain non-cash and non-comparable items as noted above. SSNOI is frequently used by the real estate industry, as well as securities analysts, investors and other interested parties, to evaluate the performance of REITs.

SSNOI is not, and is not intended to be, a presentation in accordance with GAAP. SSNOI information has its limitations as it excludes any capital expenditures associated with the re-leasing of tenant space or as needed to operate the assets. SSNOI does not represent amounts available for dividends, capital replacement or expansion, debt service obligations or other commitments and uncertainties. Management does not use SSNOI as an indicator of the Company's cash obligations and funding requirements for future commitments, acquisitions or development activities. SSNOI does not represent cash generated from operating activities in accordance with GAAP and is not necessarily indicative of cash available to fund cash needs. SSNOI should not be considered as an alternative to net income (computed in accordance with GAAP) or as an alternative to cash flow as a measure of liquidity. A reconciliation of NOI and SSNOI to their most directly comparable GAAP measure of net income (loss) is provided below.

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Reconciliation Presentation

The Company's reconciliation of net income computed in accordance with GAAP to NOI and SSNOI for the Company at 100% and at its effective ownership interest of the assets is as follows (in thousands):

	For the Year Ended December 31, 2023			
	2023	2022	2023	2022
	At 100%		At the Company's Interest	
Net income attributable to SITE Centers	\$ 265,703	\$ 168,719	\$ 265,703	\$ 168,719
Fee income	(6,817)	(11,546)	(6,817)	(11,546)
Interest expense	82,002	77,692	82,002	77,692
Depreciation and amortization	212,460	203,546	212,460	203,546
General and administrative	50,867	46,564	50,867	46,564
Other (income) expense, net	(3,189)	2,540	(3,189)	2,540
Impairment charges	—	2,536	—	2,536
Equity in net income of joint ventures	(6,577)	(27,892)	(6,577)	(27,892)
Tax expense	2,045	816	2,045	816
Gain on sale and change in control of interests	(3,749)	(45,581)	(3,749)	(45,581)
Gain on disposition of real estate, net	(219,026)	(46,644)	(219,026)	(46,644)
Income from non-controlling interests	18	73	18	73
Consolidated NOI	\$ 373,737	\$ 370,823	\$ 373,737	\$ 370,823
Less: Non-Same Store NOI adjustments			(69,445)	(74,177)
Total Consolidated SSNOI			\$ 304,292	\$ 296,646
Consolidated SSNOI % Change			2.6 %	
Net income from unconsolidated joint ventures	\$ 21,246	\$ 106,846	\$ 4,625	\$ 22,248
Interest expense	25,601	34,055	5,840	7,664
Depreciation and amortization	32,578	46,518	7,656	10,457
Impairment charges	—	17,550	—	3,510
Other (income) expense, net	10,467	12,303	2,345	2,766
Gain on disposition of real estate, net	(21,316)	(120,097)	(4,265)	(23,965)
Unconsolidated NOI	\$ 68,576	\$ 97,175	\$ 16,201	\$ 22,680
Less: Non-Same Store NOI adjustments			(1,280)	(7,800)
Total Unconsolidated SSNOI at SITE share			\$ 14,921	\$ 14,880
Unconsolidated SSNOI % Change			0.3 %	
SSNOI % Change at SITE Share			2.5 %	

The SSNOI increase for the full year ended December 31, 2023, as compared to the prior-year period, was primarily attributable to minimum rent increases related to rent steps, favorable net recoveries, percentage, overage and ancillary rents offset by increases in uncollectible revenues.

LIQUIDITY, CAPITAL RESOURCES AND FINANCING ACTIVITIES

The Company periodically evaluates opportunities to issue and sell additional debt or equity securities, obtain credit facilities from lenders or repurchase or refinance long-term debt as part of its overall strategy to further strengthen its financial position. The Company remains committed to monitoring liquidity and the duration of its indebtedness and to maintaining prudent leverage levels in an effort to manage its overall risk profile.

The Company's consolidated and unconsolidated debt obligations generally require monthly or semi-annual payments of principal and/or interest over the term of the obligation. While the Company currently believes it has several viable sources to obtain capital and fund its business, including capacity under its Revolving Credit Facility (as defined below), no assurance can be provided that these obligations will be refinanced or repaid as currently anticipated. Any new debt financings may also entail higher rates of interest than the indebtedness being refinanced, which could have an adverse effect on the Company's operations.

The Company has historically accessed capital sources through both the public and private markets. Acquisitions and redevelopments are generally financed through cash provided from operating activities, the Revolving Credit Facility, mortgages

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assumed, secured debt, unsecured debt, common and preferred equity offerings, joint venture capital and asset sales. Total consolidated debt outstanding was \$1.6 billion at December 31, 2023, as compared to \$1.7 billion at December 31, 2022.

At December 31, 2023, the Company had an unrestricted cash balance of \$552.0 million and a restricted cash balance of \$17.1 million primarily related to asset sale proceeds available to fund future qualifying acquisitions as part of a forward like-kind exchange transaction. The Company has availability under its Revolving Credit Facility of \$950.0 million (subject to satisfaction of applicable borrowing conditions). The Company has addressed all of its consolidated debt maturing in 2024. In 2025, the Company has \$457.1 million aggregate principal amount of senior notes and \$25.7 million of consolidated mortgage debt maturing. The Company's unconsolidated joint ventures have \$39.1 million of mortgage debt at the Company's share maturing in 2024. As of December 31, 2023, the Company anticipates that it has approximately \$9 million to be incurred on its pipeline of identified redevelopment projects. The Company declared aggregate common share dividends of \$0.68 per share in 2023, including a special cash dividend of \$0.16 per share paid in January 2024, and declared a dividend of \$0.13 per share in the first quarter of 2024 payable in April 2024. The Company believes it has sufficient liquidity to operate its business at this time. At December 31, 2023, the Company had no borrowings outstanding on the Revolving Credit Facility. In May 2023, the Company repaid \$87.2 million of senior notes due 2023 and in November 2023, the Company repaid \$65.6 million of senior notes due 2024.

Revolving Credit Facility and Term Loan

The Company maintains an unsecured revolving credit facility with a syndicate of financial institutions and JPMorgan Chase Bank, N.A., as administrative agent (the "Revolving Credit Facility") that provides for borrowings of up to \$950 million, which limit may be increased to \$1.45 billion provided that existing or new lenders agree to provide incremental commitments and subject to other conditions precedent. The Revolving Credit Facility matures in June 2026 subject to two six-month options to extend the maturity to June 2027 at the Company's option (subject to the satisfaction of certain conditions). The Company's borrowings under the Revolving Credit Facility bear interest at variable rates at the Company's election, based on either (i) the Secured Overnight Financing Rate ("SOFR") rate plus a 10-basis point credit spread adjustment plus an applicable margin (0.85% at December 31, 2023), or (ii) the alternative base rate plus an applicable margin (0.0% at December 31, 2023). The Revolving Credit Facility also provides for an annual facility fee, which was 20 basis points on the entire facility at December 31, 2023. The applicable margins and facility fee vary depending on the Company's long-term senior unsecured debt ratings from Moody's Investors Service, Inc. ("Moody's"), S&P Global Ratings ("S&P") and Fitch Investor Services Inc. ("Fitch") (or their respective successors). The Revolving Credit Facility also features a sustainability-linked pricing component whereby the applicable interest rate margin can be adjusted by one or two basis points if the Company meets certain sustainability performance targets.

The Company also maintains a \$200 million unsecured term loan with a syndicate of financial institutions and Wells Fargo Bank, National Association, as administrative agent (the "Term Loan"), that bears interest at variable rates, based on the Company's long-term senior unsecured debt ratings, equal to (i) the SOFR rate plus a 10-basis point credit spread adjustment plus an applicable margin (0.95% at December 31, 2023) or (ii) the alternative base rate plus an applicable margin (0.0% at December 31, 2023). The applicable margins vary depending on the Company's long-term senior unsecured debt ratings from Moody's, S&P and Fitch (or their respective successors). In August 2022, the Company swapped the portion of the Term Loan's interest rate calculated by reference to the variable SOFR rate to a fixed rate of 2.75% per annum. The Term Loan matures in June 2027. The Company may increase the principal amount of the Term Loan in the future to up to \$800 million in the aggregate provided that existing or new lenders are identified to provide additional loan commitments subject to other customary conditions precedent. The Term Loan also features a sustainability-linked pricing component whereby the applicable interest rate margin can be adjusted by one to two basis points if the Company meets certain sustainability performance targets. The covenants governing the Term Loan are substantially identical to those governing the Revolving Credit Facility.

The Revolving Credit Facility, the Term Loan and the indentures under which the Company's senior and subordinated unsecured indebtedness is, or may be, issued contain certain financial and operating covenants including, among other things, leverage ratios and debt service coverage and fixed-charge coverage ratios, as well as limitations on the Company's ability to incur secured and unsecured indebtedness, sell all or substantially all of the Company's assets and engage in certain mergers and acquisitions. The Revolving Credit Facility, the Term Loan and the indentures also contain customary default provisions including the failure to make timely payments of principal and interest payable thereunder, the failure to comply with the financial and operating covenants and the failure of the Company or its majority-owned subsidiaries (i.e., entities in which the Company has a greater than 50% interest) to pay, when due, certain indebtedness in excess of certain thresholds beyond applicable grace and cure periods. In the event the Company's lenders or note holders declare a default, as defined in the applicable agreements governing the debt, the Company may be unable to obtain further funding, and/or an acceleration of any outstanding borrowings may occur. As of December 31, 2023, the Company was in compliance with all of its financial covenants in the agreements governing its debt. Although the Company believes it will continue to operate in compliance with these covenants, if the Company were to violate these covenants, the Company may be subject to higher finance costs and fees or accelerated maturities.

[Table of Contents](#)*Mortgage Financing Commitment*

In October 2023, in preparation for the expected spin-off of the Company's convenience properties, the Company obtained a commitment (the "Commitment") from affiliates of Apollo, including Atlas SP Partners, L.P., to provide a \$1.1 billion mortgage facility to be secured by approximately 40 of the Company's retail properties (the "Mortgage Facility"). The Company may proceed to close and draw all or a portion of the Mortgage Facility on any date prior to October 25, 2024, subject to the satisfaction of various closing conditions set forth in the Commitment, including debt yield and loan-to-value thresholds, the lender's receipt of acceptable third party reports and satisfaction of other customary closing requirements. To the extent that any of the collateral properties are sold prior to the closing of the Mortgage Facility, the amount available under the Commitment will be reduced. The Company currently expects to close and draw on the Mortgage Facility prior to the spin-off of Curblin, and to use loan and additional asset sale proceeds to redeem and/or repay all of its outstanding unsecured indebtedness and for general corporate purposes.

As set forth in the Commitment, the Mortgage Facility will mature on the second anniversary of the closing date subject to a one-year extension option at the Company's election and subject to the satisfaction of certain conditions at the time of the extension. Following closing, the Company will be able to effectuate the release of properties serving as collateral for the Mortgage Facility by making a principal prepayment based on the amount of the loan allocated to such property.

The Company paid upfront commitment and structuring fees to the lender and its affiliates and will also pay the lender fees during the unfunded commitment period based on the committed loan amount (as such amount may be reduced from time to time by the Company) and a closing fee based on the amount of the loan funded at closing. The Company is not obligated to close or draw on the Mortgage Facility and no assurances can be given that the Company will satisfy the conditions to close the Mortgage Facility or that the Mortgage Facility will close on the terms set forth in the Commitment or at all.

Consolidated Indebtedness – as of December 31, 2023

As discussed above, the Company is committed to maintaining prudent leverage levels and may utilize proceeds from financings or the sale of properties or other investments to repay debt. These sources of funds could be affected by various risks and uncertainties. No assurance can be provided that the Company's debt obligations will be refinanced or repaid as currently anticipated. See Item 1A. Risk Factors.

The Company continually evaluates its debt maturities and, based on management's assessment, believes it has viable financing and refinancing alternatives (including the Mortgage Facility). The Company has sought to manage its debt maturities, increase liquidity, maintain prudent leverage levels and improve the Company's credit profile with a focus of lowering the Company's balance sheet risk and cost of capital.

Unconsolidated Joint Ventures' Mortgage Indebtedness – as of December 31, 2023

The outstanding indebtedness of the Company's unconsolidated joint ventures at December 31, 2023, which matures in the subsequent 14-month period (i.e., through February 28, 2025), is as follows (in millions):

	Outstanding at December 31, 2023	At SITE Centers' Share
DDRM Joint Venture ^(A)	\$ 40.9	\$ 8.2
RVIP IIIB ^(B)	62.2	30.9
Total	\$ 103.1	\$ 39.1

(A) The joint venture expects to repay indebtedness with proceeds from future asset sales.

(B) Expected to be extended in accordance with the loan documents.

No assurance can be provided that these obligations will be refinanced or repaid as currently anticipated. Any future deterioration in property-level revenues may cause one or more of these joint ventures to be unable to refinance maturing obligations or satisfy applicable covenants, financial tests or debt service requirements or loan maturity extension conditions in the future, thereby allowing the mortgage lender to assume control of property cash flows, limit distributions of cash to joint venture members, declare a default, increase the interest rate or accelerate the loan's maturity. In addition, rising interest rates or challenged transaction markets may adversely impact the ability of the Company's joint ventures to sell assets at attractive prices in order to repay indebtedness.

[Table of Contents](#)*Cash Flow Activity*

The Company's cash flow activities are summarized as follows (in thousands):

	For the Year Ended December 31,	
	2023	2022
Cash flow provided by operating activities	\$ 238,533	\$ 257,262
Cash flow provided by (used for) investing activities	559,899	(167,559)
Cash flow used for financing activities	(250,615)	(111,741)

Changes in cash flow for the year ended December 31, 2023, compared to the prior year are as follows:

Operating Activities: Cash provided by operating activities decreased by \$18.7 million primarily due to changes in cash flow from dispositions, higher interest rates, higher general and administrative expenses attributable to the May 2023 restructuring plan and changes in working capital.

Investing Activities: Cash from investing activities increased by \$727.5 million primarily due to the following:

- Increase in proceeds from disposition of real estate of \$619.9 million;
- Decrease in real estate assets acquired, developed and improved of \$177.1 million;
- Decrease in distributions from unconsolidated joint ventures of \$30.6 million;
- Decrease in proceeds from disposition of joint venture interests of \$35.8 million and
- Payment of swaption agreement fees of \$3.4 million.

Financing Activities: Cash used for financing activities increased by \$138.9 million primarily due to the following:

- Increase of \$110.1 million of outstanding debt;
- Decrease in proceeds of issuance of common shares of \$36.7 million;
- Decrease in repurchases of common shares of \$15.6 million;
- Payment of loan commitment fees of \$13.5 million and
- Decrease in debt issuance costs of \$5.9 million.

Dividend Distribution

The Company satisfied its REIT requirement of distributing at least 90% of ordinary taxable income with declared common and preferred share cash dividends of \$154.1 million in 2023, as compared to \$122.3 million of cash dividends paid in 2022. Because actual distributions were greater than 100% of taxable income, federal income taxes were not incurred by the Company in 2023.

The Company declared aggregate cash dividends of \$0.68 per common share in 2023, which includes a special cash dividend attributable to significant dispositions activity consummated in 2023 of \$0.16 per common share, paid on January 12, 2024, to shareholders of record at the close of business on December 27, 2023. In February 2024, the Company declared its first quarter 2024 dividend of \$0.13 per common share payable on April 5, 2024, to shareholders of record at the close of business on March 14, 2024.

The Board of Directors of the Company intends to monitor the Company's dividend policy in order to maintain sufficient liquidity for operations and in order to maximize the Company's free cash flow while still adhering to REIT payout requirements and minimizing federal income taxes (excluding federal income taxes applicable to its taxable REIT subsidiary activities). The Company's future dividend policy may also be influenced by future asset sales, though the Company's ability to distribute sale proceeds to shareholders will be subject to restrictions set forth in the terms of the Company's indebtedness and preferred stock financings.

SITE Centers' Equity

In December 2022, the Company's Board of Directors authorized a common share repurchase program. Under the terms of the program, the Company is authorized to repurchase up to a maximum value of \$100 million of its common shares. In 2023, the Company repurchased 1.5 million of its common shares in open market transactions at an aggregate cost of \$20.0 million, or \$13.43 per share. As of December 31, 2023, the Company had repurchased an aggregate of 2.0 million of its common shares under this program at an aggregate cost of \$26.6 million.

The Company has a \$250.0 million continuous equity program. At February 15, 2024, the Company had approximately \$211.7 million available for the future offering of common shares under this program.

SOURCES AND USES OF CAPITAL

The Company remains committed to maintaining sufficient liquidity, managing debt duration and maintaining prudent leverage levels in an effort to manage its overall risk profile while maintaining strategic flexibility. Equity offerings, debt financings (including the Mortgage Facility), asset sales and cash flow from operations continue to represent potential sources of proceeds to be used to achieve these objectives.

Curblin Separation

In October 2023, the Company announced a plan to separate its convenience assets into a separate, publicly traded REIT through the spin-off of Curblin. Prior to the spin-off of Curblin, the Company expects to use proceeds from the closing of the Mortgage Facility and additional asset sales to redeem and/or repay all of the Company's outstanding unsecured indebtedness. Curblin is expected to be in a net cash position at the time of its separation from the Company with cash on hand, a preferred investment in the Company, and an unsecured, undrawn line of credit. Curblin is not expected to have any debt outstanding at the time of its separation from the Company and therefore Curblin is expected to have significant access to sources of debt capital in order to fund significant asset growth. The Company expects to acquire additional convenience properties prior to the spin-off that will be included in the Curblin portfolio, funded through additional Company dispositions, retained cash flow and cash on hand. Following the separation of Curblin, depending on market conditions, the Company intends to sell additional assets and use the proceeds to repay outstanding indebtedness, redeem Curblin's preferred investment in the Company and make distributions to shareholders. The timing of certain sales may be impacted by interim leasing, tactical redevelopment activities, and other asset management initiatives intended to maximize values.

2024 Strategic Activity

Acquisitions

Through February 22, 2024, the Company acquired The Grove at Harpers Preserve in Conroe, Texas for \$10.7 million. In addition, the DDRM Joint Venture acquired outparcels at its Meadowmont Village property for a purchase price of \$8.1 million (\$1.6 million at the Company's share).

Dispositions

Through February 22, 2024, the Company sold the following wholly-owned shopping centers (in thousands):

Date Sold	Property Name	City, State	Total Owned GLA	Gross Sales Price
January 2024	The Marketplace at Highland Village	Highland Village, Texas	207	\$ 42,100
January 2024	Casselberry Commons ^(A)	Casselberry, Florida	237	40,300
			444	\$ 82,400

(A) Excludes 7,929 square feet retained by the Company (Shops at Casselberry).

Changes in investment and financings strategies for assets may impact the Company's hold-period assumptions for those properties. Decisions to market or sell properties could result in changes in intended hold periods and trigger potential impairments or losses in future periods. The Company evaluates all potential sale opportunities to maximize shareholder value taking into account the growth prospects of the assets, the use of proceeds and the impact to the Company's balance sheet, in addition to the impact on operating results.

2023 Strategic Activity

Acquisitions

During 2023, the Company acquired the following convenience centers (in thousands):

Date Acquired	Property Name	City, State	Total Owned GLA	Gross Purchase Price
January 2023	Foxtail Center	Timonium, Maryland	30	\$ 15,075
January 2023	Parker Keystone	Denver, Colorado	17	11,000
April 2023	Barrett Corners	Kennesaw, Georgia	19	15,600
May 2023	Alpha Soda Center	Alpharetta, Georgia	15	9,400
May 2023	Briarcroft Center	Houston, Texas	33	23,500
July 2023	Towne Crossing Shops	Midlothian, Virginia	7	4,200
August 2023	Oaks at Slaughter	Austin, Texas	26	14,100
September 2023	Marketplace at 249	Houston, Texas	17	9,800
October 2023	Point at University	Charlotte, North Carolina	14	8,900
October 2023	Estero Crossing	Estero, Florida	34	17,122
November 2023	Presidential Plaza North	Snellville, Georgia	11	7,420
December 2023	Shops at Lake Pleasant	Peoria, Arizona	47	29,000
			<u>270</u>	<u>\$ 165,117</u>

Dispositions

During 2023, the Company sold the following wholly-owned shopping centers (in thousands):

Date Sold	Property Name	City, State	Total Owned GLA	Gross Sales Price
August 2023	Sharon Green	Cumming, Georgia	98	\$ 17,450
August 2023	Terrell Plaza	San Antonio, Texas	108	25,106
August 2023	Windsor Court	Windsor, Connecticut	79	19,000
September 2023	Larkin's Corner	Boothwyn, Pennsylvania	225	26,000
September 2023	Waterstone Center	Mason, Ohio	162	30,718
October 2023	Boston Portfolio ^(A)	Boston, Massachusetts	1,354	319,000
October 2023	Cotswold Village	Charlotte, North Carolina	263	110,400
October 2023	Tampa Portfolio ^(B)	Tampa, Florida	441	97,900
November 2023	Midtowne Park	Anderson, South Carolina	167	17,675
November 2023	West Bay Plaza	Westlake, Ohio	147	41,750
November 2023	Wando Crossing	Mt. Pleasant, South Carolina	214	46,750
November 2023	1000 Van Ness	San Francisco, California	122	28,000
December 2023	Melbourne Shopping	Melbourne, Florida	211	21,750
December 2023	Buena Park Place	Buena Park, California	213	53,000
			<u>3,804</u>	<u>\$ 854,499</u>

(A) Includes Shoppers World and Gateway Center. Excludes 19,017 square feet retained by the Company (Shops at Framingham).

(B) Includes Lake Brandon Plaza, North Pointe Plaza and The Shoppes at New Tampa.

During 2023, unconsolidated shopping centers sold by the DDRM Joint Venture generated proceeds totaling \$112.2 million of which the Company's share was \$22.4 million.

Equity Transactions

In the first quarter of 2023, the Company repurchased 1.5 million of its common shares in open market transactions at an aggregate cost of \$20.0 million, or \$13.43 per share with the remaining proceeds from the sale of wholly-owned properties in the fourth quarter of 2022 and proceeds from the sale of joint venture properties.

In the second quarter of 2023, the Company repurchased 140,633 OP units in a privately negotiated transaction at an aggregate cost of \$1.7 million, or \$12.34 per share. Following the repurchase, the Company has no outstanding OP units.

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Redevelopment Pipeline

The Company evaluates additional tactical redevelopment potential within the portfolio, particularly as it relates to the efficient use of the underlying real estate, which includes expanding, improving and re-tenanting various properties. The Company generally expects to commence construction on redevelopment projects only after substantial tenant leasing has occurred. At December 31, 2023, the Company had approximately \$51 million in construction in progress in various active consolidated redevelopments and other projects and anticipates that it has approximately \$9 million yet to be incurred on its pipeline of identified redevelopment projects. At December 31, 2023, the Company's shopping center expansions, outparcel developments, construction of first-generation space and repurposing projects, were as follows (in thousands):

Location	Estimated Stabilized Quarter	Estimated Cost	Cost Incurred at December 31, 2023
Nassau Park Pavilion (Trenton, New Jersey)	1Q24	\$ 7,635	\$ 6,096
University Hills (Denver, Colorado)	3Q24	6,718	5,736
Shops at Framingham (Boston, Massachusetts)	2Q24	2,414	2,174
Tanasbourne Town Center (Portland, Oregon)	1Q26	13,769	7,251
Perimeter Pointe (Atlanta, Georgia)	TBD	—	1,417
Total		<u>\$ 30,536</u>	<u>\$ 22,674</u>

2022 Transaction Activity

Acquisitions

During 2022, the Company acquired the following shopping centers (in thousands)

Date Acquired	Property Name	City, State	Total Owned GLA	Gross Purchase Price
January 2022	Artesia Village	Scottsdale, Arizona	21	\$ 14,500
February 2022	Casselberry Commons ^(A)	Casselberry, Florida	245	35,600
March 2022	Shops at Boca Center	Boca Raton, Florida	117	90,000
April 2022	Shoppes of Crabapple	Alpharetta, Georgia	8	4,350
May 2022	La Fiesta Square	Lafayette, California	53	60,798
May 2022	Lafayette Mercantile	Lafayette, California	22	43,000
June 2022	Shops at Tanglewood	Houston, Texas	26	22,150
June 2022	Boulevard at Marketplace	Fairfax, Virginia	19	10,448
June 2022	Fairfax Marketplace	Fairfax, Virginia	19	16,038
June 2022	Fairfax Pointe	Fairfax, Virginia	10	8,394
July 2022	Parkwood Shops	Atlanta, Georgia	20	8,400
August 2022	Chandler Center	Chandler, Arizona	7	5,250
August 2022	Shops at Power and Baseline	Mesa, Arizona	4	4,600
August 2022	Northsight Plaza	Scottsdale, Arizona	10	6,150
August 2022	Broadway Center	Tempe, Arizona	11	7,000
November 2022	Shops on Montview	Denver, Colorado	9	5,762
			<u>601</u>	<u>\$ 342,440</u>

(A) Acquired its joint venture partner's 80% equity interest from the DDRM Joint Venture. This asset included a convenience center component. The purchase price was \$44.5 million at 100% (or \$35.6 million at 80%).

Dispositions of Assets and Joint Venture Investments

During 2022, the Company sold five wholly-owned shopping centers and land parcels at wholly-owned shopping centers in addition to three unconsolidated shopping centers generating proceeds totaling \$265.2 million, of which the Company's share was \$223.9 million. In addition, the DDRM Joint Venture sold 13 shopping centers for an aggregate sales price of \$387.6 million (\$77.5 million at the Company's share) with the related mortgage debt of \$225.0 million repaid upon closing.

The Company sold its 20% interest in the SAU Joint Venture to its partner based on a gross asset value of \$155.7 million (at 100%). In addition, the Company sold its 50% interest in Lennox Town Center to its partner based on a gross asset value of \$77.0 million (at 100%). These transactions resulted in a Gain on Sale of Interests of \$42.2 million.

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Equity Transactions

In the first and second quarters of 2022, the Company settled 2.4 million common shares which were offered and sold on a forward basis under its \$250 million continuous equity program, resulting in gross proceeds of \$38.3 million, or \$15.79 per share. In the third and fourth quarters of 2022, the Company repurchased 3.7 million of its common shares in open market transactions at an aggregate cost of \$48.9 million, or \$13.09 per share.

Redevelopment Projects

The Company invested approximately \$75 million in various consolidated active redevelopment and other projects during 2022.

CAPITALIZATION

At December 31, 2023, the Company's capitalization consisted of \$1.6 billion of debt, \$175.0 million of preferred shares and \$2.9 billion of market equity (calculated as common shares outstanding multiplied by \$13.63, the closing price of the Company's common shares on the New York Stock Exchange at December 29, 2023, the last trading day of 2023). At December 31, 2023, after giving effect to the swap of the variable-rate component of the Term Loan's interest rate to a fixed rate, the Company's total debt consisted entirely of fixed-rate debt.

Management seeks to maintain access to the capital resources necessary to manage the Company's balance sheet and to repay upcoming maturities. Accordingly, the Company may seek to obtain funds through additional debt or equity financings and/or joint venture capital in a manner consistent with its intention to operate with a prudent debt capitalization policy and to reduce the Company's cost of capital by maintaining an investment grade rating with Moody's, S&P and Fitch. In the event the Company closes the Mortgage Facility in connection with the spin-off of Curblin, the Company expects to use loan proceeds together with proceeds from additional asset sales to repay all of the Company's outstanding unsecured indebtedness in which case it would no longer maintain an investment grade rating. A security rating is not a recommendation to buy, sell or hold securities, as it may be subject to revision or withdrawal at any time by the rating organization. Each rating should be evaluated independently of any other rating. The Company may not be able to obtain financing on favorable terms, or at all, which may negatively affect future ratings.

The Revolving Credit Facility, Term Loan and the indentures under which the Company's senior and subordinated unsecured indebtedness is, or may be, issued contain certain financial and operating covenants, including, among other things, debt service coverage and fixed-charge coverage ratios, as well as limitations on the Company's ability to incur secured and unsecured indebtedness, sell all or substantially all of the Company's assets, engage in certain mergers and acquisitions and make distribution to its shareholders. Although the Company intends to operate in compliance with these covenants, if the Company were to violate these covenants, the Company may be subject to higher finance costs and fees or accelerated maturities. In addition, the Revolving Credit Facility, Term Loan and the Company's indentures permit the acceleration of maturity in the event certain other debt of the Company is in default or has been accelerated. Foreclosure on mortgaged properties or an inability to refinance existing indebtedness would have a negative impact on the Company's financial condition and results of operations.

CONTRACTUAL OBLIGATIONS AND OTHER COMMITMENTS

The Company has addressed all of its consolidated debt maturing in 2024. The Company expects to fund future maturities from utilization of its Revolving Credit Facility, proceeds from asset sales and other investments, cash flow from operations and/or additional debt or equity financings including the Mortgage Facility. No assurance can be provided that these obligations will be repaid as currently anticipated or refinanced.

Other Guaranties

In conjunction with the redevelopment of shopping centers, the Company had entered into commitments with general contractors aggregating approximately \$6.7 million for its consolidated properties as of December 31, 2023, which includes the assets in the redevelopment pipeline. These obligations, composed principally of construction contracts, are generally due within 12 to 24 months, as the related construction costs are incurred, and are expected to be financed through operating cash flow, asset sales or borrowings under the Revolving Credit Facility. These contracts typically can be changed or terminated without penalty.

In connection with the sale of two properties, the Company guaranteed additional construction costs to complete re-tenanting work at the properties and deferred maintenance, both of which were recorded as a liability and reduction of gain on sale of real estate of \$5.4 million at December 31, 2023. The amount is recorded in accounts payable and other liabilities on the Company's consolidated balance sheet.

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The Company routinely enters into contracts for the maintenance of its properties. These contracts typically can be canceled upon 30 to 60 days' notice without penalty. At December 31, 2023, the Company had purchase order obligations, typically payable within one year, aggregating approximately \$3.4 million related to the maintenance of its properties and general and administrative expenses.

At December 31, 2023, the Company had letters of credit outstanding of \$12.9 million. The Company has not recorded any obligations associated with these letters of credit, the majority of which serve as collateral to secure the Company's obligation to third-party insurers with respect to limited reinsurance provided by the Company's captive insurance company.

The Company has entered into employment contracts with all four of its executive officers. These contracts generally provide for base salary, bonuses based on factors including the financial performance of the Company and personal performance, participation in the Company's equity plans and retirement plans, health and welfare benefits and reimbursement of various qualified business expenses. These employment agreements also provide for certain perquisites (e.g., health insurance coverage, car service, reimbursement of life and disability insurance premiums, etc.) and severance payments and benefits for various departure scenarios. The employment agreement for the Company's President and Chief Executive Officer extends through September 2024. The employment agreements for the Company's Chief Financial Officer and Chief Investment Officer extend through September 2026. The employment agreement for the Company's Chief Accounting Officer extends through September 2024. All of the agreements are subject to termination by either the Company or the executive without cause upon at least 90 days' notice subject to the payment of severance and other amounts to the executive under certain circumstances.

ECONOMIC CONDITIONS

Despite current economic uncertainty, the Company continues to experience retailer demand for quality real estate locations within well-positioned shopping centers. During 2023, the Company executed new leases and renewals aggregating approximately 3.3 million square feet of space on a pro rata basis. The Company believes these strong leasing results and tenant demand are attributable to the concentration of the Company's portfolio in suburban, high household income communities, pandemic-induced migration and work-from-home trends, limited new construction and tenants' increasing use of physical store locations to improve the speed and efficiency of merchandise distribution.

The Company benefits from a diversified tenant base, with only one tenant whose annualized rental revenue equals or exceeds 3% of the Company's annualized consolidated revenues plus the Company's proportionate share of unconsolidated joint venture revenues (TJX Companies at 5.2%). Other significant national tenants generally have relatively strong financial positions, have outperformed other retail categories over time and the Company believes remain well-capitalized. Historically, these national tenants have provided a stable revenue base, and the Company believes that they will continue to provide a stable revenue base going forward, given the long-term nature of these leases. The majority of the tenants in the Company's shopping centers provide day-to-day consumer necessities with a focus on value and convenience, versus discretionary items, which the Company believes will enable many of its tenants to outperform under a variety of economic conditions. The Company has relatively little reliance on overage or percentage rents generated by tenant sales performance.

The Company believes that its shopping center portfolio is well positioned, as evidenced by its recent leasing activity, historical property income growth and consistent growth in average annualized base rent per occupied square foot. Historical occupancy has generally ranged from 89% to 94% over the last 10 years. At December 31, 2023 and 2022, the shopping center portfolio occupancy, on a pro rata basis, was 92.0% and 92.4%, respectively, and the total portfolio average annualized base rent per occupied square foot, on a pro rata basis, was \$20.35 and \$19.52, respectively. The Company's portfolio was impacted by tenant bankruptcies in 2023 and the Company expects to expend capital in coming periods in connection with leases executed to backfill these and other closures. Although the per square foot cost of leasing capital expenditures has been predominantly consistent with the Company's historical trends, the high volume of the Company's leasing activity in recent years will cause aggregate leasing capital expenditure levels to remain elevated. The weighted-average cost of tenant improvements and lease commissions estimated to be incurred over the expected lease term for new leases executed during the years ended December 31, 2023 and 2022, on a pro rata basis, was \$4.90 and \$7.42 per rentable square foot, respectively. The Company generally does not expend a significant amount of capital on lease renewals.

Although disruptions to the Company's business stemming from the COVID-19 pandemic have subsided, inflation, higher interest rates, concerns over consumer spending along with the volatility of global capital markets continue to pose risks to the U.S. economy, the consumer and the Company's tenants. In addition to these macroeconomic challenges, the retail sector has been affected by changing consumer behaviors following the COVID-19 pandemic, including the competitive nature of the retail business and the competition for share of the consumer wallet. The Company routinely monitors the credit profiles of its tenants and analyzes the possible impact of any potential tenant credit issues on the financial statements of the Company and its unconsolidated joint ventures. In some cases, changing conditions have resulted in weaker retailers and retail categories losing market share and declaring bankruptcy and/or closing stores. However, other retailers, specifically those in the value and convenience category, continue to

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express interest in launching new concepts and expanding their store fleets within the suburban, high household income communities in which the Company's properties are located. As a result, the Company believes that its prospects to backfill spaces vacated by bankrupt or non-renewing tenants are generally good, though such re-tenanting efforts would likely require additional capital expenditures and the opportunities to lease any vacant theater spaces may be more limited. However, there can be no assurance that vacancy resulting from increasingly uncertain economic conditions will not adversely affect the Company's operating results (see Item 1A. Risk Factors).

Inflation, rising interest rates and the availability of commercial real estate financing have also impacted, at certain times, real estate owners' ability to acquire and sell assets and raise equity and debt financing. Although the Company has no consolidated indebtedness maturing in 2024, debt capital markets liquidity could adversely impact the Company's business plan and ability to refinance future maturities, if needed, and the interest rates applicable thereto. Following the separation of Curblin, depending on market conditions, the Company intends to sell additional assets and use the proceeds to repay outstanding indebtedness, redeem Curblin's preferred investment in the Company and make distributions to shareholders. The timing of certain sales may be impacted by interim leasing, tactical redevelopment activities, and other asset management initiatives intended to maximize values. Unfavorable changes in interest rates or the capital markets could adversely impact the Company's ability to sell additional assets on favorable terms.

FORWARD-LOOKING STATEMENTS

MD&A should be read in conjunction with the Company's consolidated financial statements and the notes thereto appearing elsewhere in this report. Historical results and percentage relationships set forth in the Company's consolidated financial statements, including trends that might appear, should not be taken as indicative of future operations. The Company considers portions of this information to be "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (the "Exchange Act"), both as amended, with respect to the Company's expectations for future periods. Forward-looking statements include, without limitation, statements related to acquisitions (including any related pro forma financial information) and other business development activities, future capital expenditures, financing sources and availability and the effects of environmental and other regulations. Although the Company believes that the expectations reflected in these forward-looking statements are based upon reasonable assumptions, it can give no assurance that its expectations will be achieved. For this purpose, any statements contained herein that are not statements of historical fact should be deemed to be forward-looking statements. Without limiting the foregoing, the words "will," "believes," "anticipates," "plans," "expects," "seeks," "estimates" and similar expressions are intended to identify forward-looking statements. Readers should exercise caution in interpreting and relying on forward-looking statements because such statements involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond the Company's control and that could cause actual results to differ materially from those expressed or implied in the forward-looking statements and that could materially affect the Company's actual results, performance or achievements. For additional factors that could cause the results of the Company to differ materially from those indicated in the forward-looking statements (see Item 1A. Risk Factors).

Factors that could cause actual results, performance or achievements to differ materially from those expressed or implied by forward-looking statements include, but are not limited to, the following:

- The Company is subject to general risks affecting the real estate industry, including the need to enter into new leases or renew leases on favorable terms to generate rental revenues, and any economic downturn may adversely affect the ability of the Company's tenants, or new tenants, to enter into new leases or the ability of the Company's existing tenants to renew their leases at rates at least as favorable as their current rates;
- The Company could be adversely affected by changes in the local markets where its properties are located, as well as by adverse changes in national economic and market conditions;
- The Company may fail to anticipate the effects on its properties of changes in consumer buying practices, including sales over the internet and the resulting retailing practices and space needs of its tenants, or a general downturn in its tenants' businesses, which may cause tenants to close stores or default in payment of rent;
- The Company is subject to competition for tenants from other owners of retail properties, and its tenants are subject to competition from other retailers and methods of distribution. The Company is dependent upon the successful operations and financial condition of its tenants, in particular its major tenants, and could be adversely affected by the bankruptcy of those tenants;
- The Company leases the majority of its square footage to large tenants, which makes it vulnerable to changes in the business and financial condition of, or demand for its space by, such tenants;

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- The Company may not realize the intended benefits of acquisition or merger transactions. The acquired assets may not perform as well as the Company anticipated, or the Company may not successfully integrate the assets and realize improvements in occupancy and operating results. The acquisition of certain assets may subject the Company to liabilities, including environmental liabilities;
- The Company may fail to identify, acquire, construct or develop additional properties that produce a desired yield on invested capital, or may fail to effectively integrate acquisitions of properties or portfolios of properties. In addition, the Company may be limited in its acquisition opportunities due to competition, the inability to obtain financing on reasonable terms or any financing at all and other factors;
- The Company may fail to dispose of properties on favorable terms, especially in regions experiencing deteriorating economic conditions. In addition, real estate investments can be illiquid, particularly as prospective buyers may experience increased costs of financing or difficulties obtaining financing due to local or global conditions, and could limit the Company's ability to promptly make changes to its portfolio to respond to economic and other conditions;
- The Company may fail to complete its previously announced spin-off of its convenience properties, or the closing of the related Mortgage Facility, which could adversely affect the market price of the Company's common shares;
- The Company may abandon a redevelopment opportunity after expending resources if it determines that the opportunity is not feasible due to a variety of factors, including a lack of availability of construction financing on reasonable terms, the impact of the economic environment on prospective tenants' ability to enter into new leases, or pay contractual rent, or the inability of the Company to obtain all necessary zoning and other required governmental permits and authorizations;
- The Company may not complete redevelopment projects on schedule as a result of various factors, many of which are beyond the Company's control, such as weather, labor conditions, governmental approvals, material shortages or general economic downturn, resulting in limited availability of capital, increased debt service expense and construction costs and decreases in revenue;
- The Company's financial condition may be affected by required debt service payments, the risk of default, restrictions on its ability to incur additional debt or to enter into certain transactions under its Revolving Credit Facility and Term Loan and other documents governing its debt obligations and the risk of downgrades from debt rating services. In addition, the Company may encounter difficulties in obtaining permanent financing or refinancing existing debt. Borrowings under the Company's Revolving Credit Facility are subject to certain representations and warranties and no default or event of default existing thereunder;
- Changes in interest rates could adversely affect the market price of the Company's common shares, its ability to sell properties and prices realized, as well as its performance, interest expense levels and cash flow;
- Financing necessary for the Company to execute its strategies and operate its business may not be available or may not be available on favorable terms;
- Disruptions in the financial markets could affect the Company's ability to obtain financing on reasonable terms and have other adverse effects on the Company and the market price of the Company's common shares;
- Inflationary pressures could result in reductions in retailer profitability, consumer discretionary spending and tenant demand to lease space. Inflation could also increase the costs incurred by the Company to operate its properties and finance its operations and could adversely impact the valuation of its properties, all of which could have an adverse effect on the market price of the Company's common shares;
- The Company is subject to complex regulations related to its status as a REIT and would be adversely affected if it failed to qualify as a REIT;
- The Company must make distributions to shareholders to continue to qualify as a REIT, and if the Company must borrow funds to make distributions, those borrowings may not be available on favorable terms or at all;
- Joint venture investments may involve risks not otherwise present for investments made solely by the Company, including the possibility that a partner or co-venturer may become bankrupt, may at any time have interests or goals different from those of the Company and may take action contrary to the Company's instructions, requests, policies or objectives, including the Company's policy with respect to maintaining its qualification as a REIT. In addition, a partner or co-venturer may not have access to sufficient capital to satisfy its funding obligations to the joint venture or may seek to

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terminate the joint venture, resulting in a loss to the Company of property revenues and management fees. The partner could cause a default under the joint venture loan for reasons outside the Company’s control. Furthermore, the Company could be required to reduce the carrying value of its equity investments if a loss in the carrying value of the investment is realized;

- The Company’s decision to dispose of real estate assets, including undeveloped land and construction in progress, would change the holding period assumption in the undiscounted cash flow impairment analyses, which could result in material impairment losses and adversely affect the Company’s financial results;
- The outcome of pending or future litigation, including litigation with tenants or joint venture partners, may adversely affect the Company’s results of operations and financial condition;
- Property damage, expenses related thereto and other business and economic consequences (including the potential loss of revenue) resulting from extreme weather conditions or natural disasters in locations where the Company owns properties may adversely affect the Company’s results of operations and financial condition;
- Sufficiency and timing of any insurance recovery payments related to damages and lost revenues from extreme weather conditions or natural disasters may adversely affect the Company’s results of operations and financial condition;
- The Company and its tenants could be negatively affected by the impacts of pandemics and other public health crises;
- The Company is subject to potential environmental liabilities;
- The Company may incur losses that are uninsured or exceed policy coverage due to its liability for certain injuries to persons, property or the environment occurring on its properties;
- The Company could be subject to potential liabilities, increased costs, reputation harm and other adverse effects on the Company’s business due to stakeholders’, including regulators’, views regarding the Company’s ESG goals and initiatives, and the impact of factors outside of the Company’s control on such goals and initiatives;
- The Company could incur additional expenses to comply with or respond to claims under the Americans with Disabilities Act or otherwise be adversely affected by changes in government regulations, including changes in environmental, zoning, tax and other regulations;
- The Company’s Board of Directors, which regularly reviews the Company’s business strategy and objectives, may change the Company’s strategic plan based on a variety of factors and conditions, including in response to changing market conditions and
- The Company and its vendors could sustain a disruption, failure or breach of their respective networks and systems, including as a result of cyber-attacks, which could disrupt the Company’s business operations, compromise the confidentiality of sensitive information and result in fines or penalties.

Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company’s primary market risk exposure is interest rate risk. At December 31, 2023, the Company’s debt, excluding unconsolidated joint venture debt and adjusted to reflect the swap of the variable-rate (SOFR) component of interest rate applicable to the Company’s \$200.0 million Term Loan to a fixed rate of 2.75%, is summarized as follows:

	December 31, 2023				December 31, 2022			
	Amount (Millions)	Weighted-Average Maturity (Years)	Weighted-Average Interest Rate	Percentage of Total	Amount (Millions)	Weighted-Average Maturity (Years)	Weighted-Average Interest Rate	Percentage of Total
Fixed-Rate Debt	\$ 1,626.3	2.5	4.3 %	100.0 %	\$ 1,707.0	3.1	4.1 %	100.0 %
Variable-Rate Debt	\$ —	—	—	0.0 %	\$ —	—	—	0.0 %

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The Company's unconsolidated joint ventures' indebtedness at its carrying value is summarized as follows:

	December 31, 2023				December 31, 2022			
	Joint Venture Debt (Millions)	Company's Proportionate Share (Millions)	Weighted-Average Maturity (Years)	Weighted-Average Interest Rate	Joint Venture Debt (Millions)	Company's Proportionate Share (Millions)	Weighted-Average Maturity (Years)	Weighted-Average Interest Rate
Fixed-Rate Debt	\$ 361.7	\$ 72.3	5.0	6.4%	\$ 363.5	\$ 72.7	1.3	4.8%
Variable-Rate Debt	\$ 102.6	\$ 39.0	0.8	4.5%	\$ 171.6	\$ 37.9	1.1	5.4%

The Company intends to use retained cash flow, proceeds from asset sales, equity and debt financing including the Mortgage Facility and variable-rate indebtedness available under its Revolving Credit Facility to repay indebtedness and fund capital expenditures at the Company's shopping centers. Thus, to the extent the Company incurs additional variable-rate indebtedness or needs to refinance existing fixed-rate indebtedness in a rising interest rate environment, its exposure to increases in interest rates in an inflationary period could increase.

The interest rate risk on a portion of the Company's variable-rate debt has been mitigated through the use of an interest rate swap agreement with major financial institutions. At December 31, 2023, the variable (SOFR) component of the interest rate applicable to the Company's \$200.0 million consolidated Term Loan was swapped to a fixed rate. The Company is exposed to credit risk in the event of nonperformance by the counterparties to the swaps. The Company believes it mitigates its credit risk by entering into swaps with major financial institutions.

The carrying value of the Company's fixed-rate debt is adjusted to include the \$200.0 million of variable-rate debt that was swapped to a fixed rate at December 31, 2023 and 2022. An estimate of the effect of a 100 basis-point increase at December 31, 2023 and 2022, is summarized as follows (in millions):

	December 31, 2023			December 31, 2022		
	Carrying Value	Fair Value	100 Basis-Point Increase in Market Interest Rate	Carrying Value	Fair Value	100 Basis-Point Increase in Market Interest Rate
Company's fixed-rate debt	\$ 1,626.3	\$ 1,600.3 ^(A)	\$ 1,564.5 ^(B)	\$ 1,707.0	\$ 1,622.2 ^(A)	\$ 1,577.7 ^(B)
Company's proportionate share of joint venture fixed-rate debt	\$ 72.3	\$ 73.8	\$ 70.8	\$ 72.7	\$ 70.5	\$ 69.6

(A) Includes the fair value of the swap, which was an asset of \$5.6 million and \$8.2 million at December 31, 2023 and 2022, respectively.

(B) Includes the fair value of the swap, which was an asset of \$11.5 million and \$15.6 million at December 31, 2023 and 2022, respectively.

The sensitivity to changes in interest rates of the Company's fixed-rate debt was determined using a valuation model based upon factors that measure the net present value of such obligations that arise from the hypothetical estimate as discussed above. Estimated increases in variable rate interest expense for the year is not provided as there is no estimate for to possible changes in the daily balance of the Company's outstanding variable-rate debt. All of the variable-rate debt outstanding at December 31, 2023 for the Company and at the unconsolidated joint ventures is subject to hedging agreements.

The Company and its joint ventures intend to continually monitor and actively manage interest costs on their variable-rate debt portfolio and may enter into swap positions based on market fluctuations. In addition, the Company believes it has the ability to obtain funds through additional equity and/or debt offerings and joint venture capital. Accordingly, the cost of obtaining such protection agreements versus the Company's access to capital markets will continue to be evaluated. The Company has not entered, and does not plan to enter, into any derivative financial instruments for trading or speculative purposes. As of December 31, 2023, the Company had no other material exposure to market risk.

Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The response to this item is included in a separate section at the end of this Annual Report on Form 10-K beginning on page F-1 and is incorporated herein by reference thereto.

Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

Item 9A. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

The Company's management, with the participation of the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), conducted an evaluation, pursuant to Exchange Act Rules 13a-15(b) and 15d-15(b), of the effectiveness of the Company's disclosure controls and procedures. Based on their evaluation as required, the CEO and CFO have concluded that the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) were effective as of December 31, 2023, to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and were effective as of December 31, 2023, to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its CEO and CFO, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

Management's Report on Internal Control over Financial Reporting

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Exchange Act Rule 13a-15(f) or 15d-15(f). Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Management assessed the effectiveness of its internal control over financial reporting based on the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control—Integrated Framework (2013). Based on those criteria, management concluded that the Company's internal control over financial reporting was effective as of December 31, 2023.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2023, has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm as stated in their report which appears herein and is incorporated in this Item 9A by reference thereto.

Changes in Internal Control over Financial Reporting

During the three months ended December 31, 2023, there were no changes in the Company's internal control over financial reporting that materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting.

Item 9B. OTHER INFORMATION

None.

Item 9C. DISCLOSURE REGARDING FOREIGN JURISDICTIONS THAT PREVENT INSPECTIONS

Not applicable.

PART III

Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The Company's Board of Directors has adopted the following corporate governance documents:

- Corporate Governance Guidelines that guide the Board of Directors in the performance of its responsibilities to serve the best interests of the Company and its shareholders;
- Written charters of the Audit Committee, Compensation Committee and Nominating and ESG Committee;
- Code of Ethics for Senior Financial Officers that applies to the Company's senior financial officers, including the president, chief executive officer, chief financial officer, chief accounting officer, controllers, treasurer and chief internal auditor among others designated by the Company, if any (amendments to, or waivers from, the Code of Ethics for Senior Financial Officers will be disclosed on the Company's website) and
- Code of Business Conduct and Ethics that governs the actions and working relationships of the Company's employees, officers and directors with current and potential customers, consumers, fellow employees, competitors, government and self-regulatory agencies, investors, the public, the media and anyone else with whom the Company has or may have contact.

Copies of the Company's corporate governance documents are available on the Company's website, www.sitecenters.com, under "Investor Relations—Corporate Governance."

Certain other information required by this Item 10 is incorporated herein by reference to the information under the headings "Proposal One: Election of Eight Directors—Director Nominees for Election at the Annual Meeting" and "Board Governance" contained in the Company's Proxy Statement for the Company's 2024 annual meeting of shareholders to be filed with the SEC pursuant to Regulation 14A (the "2024 Proxy Statement"), and the information under the heading "Information About the Company's Executive Officers" in Part I of this Annual Report on Form 10-K.

Item 11. EXECUTIVE COMPENSATION

Information required by this Item 11 is incorporated herein by reference to the information under the headings "Board Governance—Compensation of Directors," "Executive Compensation Tables and Related Disclosure," "Compensation Discussion and Analysis" and "Proposal Three: Approval, on an Advisory Basis, of the Compensation of the Company's Named Executive Officers—Compensation Committee Report" and "—Compensation Committee Interlocks and Insider Participation" contained in the 2024 Proxy Statement.

Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Certain information required by this Item 12 is incorporated herein by reference to the “Board Governance—Security Ownership of Directors and Management” and “Corporate Governance and Other Matters—Security Ownership of Certain Beneficial Owners” sections of the 2024 Proxy Statement. The following table sets forth the number of securities issued and outstanding under the Company’s existing stock compensation plans, as of December 31, 2023, as well as the weighted-average exercise price of outstanding options.

EQUITY COMPENSATION PLAN INFORMATION

Plan category	(a) Number of Securities to Be Issued upon Exercise of Outstanding Options, Warrants and Rights	(b) Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights	(c) Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders ⁽¹⁾	2,556,540 ⁽²⁾	\$ 27.36 ⁽³⁾	1,697,711 ⁽⁴⁾
Equity compensation plans not approved by security holders	—	—	—
Total	2,556,540	\$ 27.36	1,697,711

(1) Includes the Company’s 2012 Equity and Incentive Compensation Plan and 2019 Equity and Incentive Compensation Plan.

(2) Includes 168,169 stock options outstanding; 1,076,511 restricted stock units that are expected to be settled in shares upon vesting and 1,311,860 performance awards assuming maximum payout (as a result, this aggregate reported number may overstate actual dilution).

(3) Restricted stock units and performance awards are not taken into account in the weighted-average exercise price as such awards have no exercise price.

(4) All of these shares may be issued with respect to award vehicles other than just stock options or share appreciation rights or other rights to acquire shares.

Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information required by this Item 13 is incorporated herein by reference to the “Proposal One: Election of Eight Directors—Transactions with the Otto Family” and “Proposal One: Election of Eight Directors—Independent Directors” and “Corporate Governance and Other Matters—Related-Party Transactions” sections of the Company’s 2024 Proxy Statement.

Item 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

Incorporated herein by reference to the “Proposal Four: Ratification of PricewaterhouseCoopers LLP as the Company’s Independent Registered Public Accounting Firm—Fees Paid to PricewaterhouseCoopers LLP” section of the Company’s 2024 Proxy Statement.

PART IV**Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES****a) 1. Financial Statements**

The following documents are filed as part of this report:

Report of Independent Registered Public Accounting Firm
Consolidated Balance Sheets
Consolidated Statements of Operations
Consolidated Statements of Comprehensive Income
Consolidated Statements of Equity
Consolidated Statements of Cash Flows
Notes to Consolidated Financial Statements

2. Financial Statement Schedules

The following financial statement schedules are filed herewith as part of this Annual Report on Form 10-K and should be read in conjunction with the consolidated financial statements of the registrant:

Schedule

II — Valuation and Qualifying Accounts and Reserves
III — Real Estate and Accumulated Depreciation

Schedules not listed above have been omitted because they are not applicable or because the information required to be set forth therein is included in the Company's consolidated financial statements or notes thereto.

Financial statements of the Company's unconsolidated joint venture companies have been omitted because they do not meet the significant subsidiary definition of Rule 1-02(w) of Regulation S-X.

b) Exhibits — The following exhibits are filed as part of, or incorporated by reference into, this report:

Form 10-K Exhibit No.	Description	Filed or Furnished Herewith or Incorporated Herein by Reference
2.1	Separation and Distribution Agreement, dated July 1, 2018, by and between DDR Corp. and Retail Value Inc.	Current Report on Form 8-K (Filed with the SEC on July 3, 2018)
3.1	Fourth Amended and Restated Articles of Incorporation	Quarterly Report on Form 10-Q (Filed with the SEC on November 2, 2018)
3.2	Amended and Restated Code of Regulations	Quarterly Report on Form 10-Q (Filed with the SEC on November 2, 2018)
4.1	Specimen Certificate for Common Shares	Annual Report on Form 10-K (Filed with the SEC on February 28, 2012)
4.2	Specimen Certificate for 6.375% Class A Cumulative Redeemable Preferred Shares	Registration Statement on Form 8-A (Filed with the SEC on June 2, 2017)
4.3	Deposit Agreement, dated as of June 5, 2017, among the Company, Computershare Inc. and its wholly owned subsidiary, Computershare Trust Company, N.A., jointly as Depository, and all holders from time to time of depository shares	Current Report on Form 8-K (Filed with the SEC on June 5, 2017)
4.4	Indenture, dated as of May 1, 1994, by and between the Company and The Bank of New York (as successor to JP Morgan Chase Bank, N.A., successor to Chemical Bank), as Trustee	Registration Statement on Form S-3 (Filed with the SEC on August 29, 2003)

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4.5	<u>Indenture, dated as of May 1, 1994, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (as successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-3 (Filed with the SEC on August 29, 2003)
4.6	<u>First Supplemental Indenture, dated as of May 10, 1995, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-3 (Filed with the SEC on August 29, 2003)
4.7	<u>Second Supplemental Indenture, dated as of July 18, 2003, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-3 (Filed with the SEC on August 29, 2003)
4.8	<u>Third Supplemental Indenture, dated as of January 23, 2004, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-4 (Filed with the SEC on June 30, 2004)
4.9	<u>Fourth Supplemental Indenture, dated as of April 22, 2004, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-4 (Filed with the SEC on June 30, 2004)
4.10	<u>Fifth Supplemental Indenture, dated as of April 28, 2005, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Annual Report on Form 10-K (Filed with the SEC on February 21, 2007)
4.11	<u>Sixth Supplemental Indenture, dated as of October 7, 2005, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Annual Report on Form 10-K (Filed with the SEC on February 21, 2007)
4.12	<u>Seventh Supplemental Indenture, dated as of August 28, 2006, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Current Report on Form 8-K (Filed with the SEC on September 1, 2006)
4.13	<u>Eighth Supplemental Indenture, dated as of March 13, 2007, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Current Report on Form 8-K (Filed with the SEC on March 16, 2007)
4.14	<u>Ninth Supplemental Indenture, dated as of September 30, 2009, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-3 (Filed on October 13, 2009)
4.15	<u>Tenth Supplemental Indenture, dated as of March 19, 2010, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Quarterly Report on Form 10-Q (Filed with the SEC on May 7, 2010)
4.16	<u>Eleventh Supplemental Indenture, dated as of August 12, 2010, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Quarterly Report on Form 10-Q (Filed with the SEC on November 8, 2010)
4.17	<u>Twelfth Supplemental Indenture, dated as of November 5, 2010, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Annual Report on Form 10-K (Filed with the SEC on February 28, 2011)
4.18	<u>Thirteenth Supplemental Indenture, dated as of March 7, 2011, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Quarterly Report on Form 10-Q (Filed with the SEC on May 9, 2011)

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4.19	<u>Fourteenth Supplemental Indenture, dated as of June 22, 2012, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Registration Statement on Form S-3 (Filed with the SEC on October 1, 2012)
4.20	<u>Fifteenth Supplemental Indenture, dated as of November 27, 2012, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Annual Report on Form 10-K (Filed with the SEC on March 1, 2013)
4.21	<u>Sixteenth Supplemental Indenture, dated as of May 23, 2013, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Quarterly Report on Form 10-Q (Filed with the SEC on August 8, 2013)
4.22	<u>Seventeenth Supplemental Indenture, dated as of November 26, 2013, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (successor to National City Bank)), as Trustee</u>	Annual Report on Form 10-K (Filed with the SEC on February 28, 2014)
4.23	<u>Eighteenth Supplemental Indenture, dated as of January 22, 2015, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (as successor to National City Bank))</u>	Current Report on Form 8-K (Filed with the SEC on January 22, 2015)
4.24	<u>Nineteenth Supplemental Indenture, dated as of October 21, 2015, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (as successor to National City Bank))</u>	Current Report on Form 8-K (Filed with the SEC on October 21, 2015)
4.25	<u>Twentieth Supplemental Indenture, dated as of May 26, 2017, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (as successor to National City Bank))</u>	Current Report on Form 8-K (Filed with the SEC on May 26, 2017)
4.26	<u>Twenty-first Supplemental Indenture, dated as of August 16, 2017, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (as successor to National City Bank))</u>	Current Report on Form 8-K (Filed with the SEC on August 16, 2017)
4.27	<u>Twenty-second Supplemental Indenture, dated as of February 16, 2018, by and between the Company and U.S. Bank National Association (as successor to U.S. Bank Trust National Association (as successor to National City Bank))</u>	Quarterly Report on Form 10-Q (Filed with the SEC on May 4, 2018)
4.28	<u>Fourth Amended and Restated Credit Agreement, dated as of June 6, 2022, among SITE Centers Corp., the lenders party thereto and JPMorgan Chase Bank, N.A., as administrative agent</u>	Current Report on Form 8-K (Filed with the SEC on June 6, 2022)
4.29	<u>Description of Securities Registered Under Section 12 of the Securities Exchange Act of 1934</u>	Annual Report on Form 10-K (Filed with the SEC on February 24, 2022)
10.1	<u>2005 Directors' Deferred Compensation Plan (May 9, 2019 Restatement)*</u>	Quarterly Report on 10-Q (Filed with the SEC on August 5, 2019)
10.2	<u>Elective Deferred Compensation Plan (May 9, 2019 Restatement)*</u>	Quarterly Report on Form 10-Q (Filed with the SEC on August 5, 2019)
10.3	<u>Adoption Agreement Elective Deferred Compensation Plan (May 9, 2019 Restatement)*</u>	Quarterly Report on Form 10-Q (Filed with the SEC on August 5, 2019)
10.4	<u>2012 Equity and Incentive Compensation Plan*</u>	Registration Statement on Form S-8 (Filed with the SEC on May 15, 2012)
10.5	<u>2019 Equity and Incentive Compensation Plan*</u>	Registration Statement on Form S-8 (Filed with the SEC on May 9, 2019)
10.6	<u>Form of 2019 Plan Restricted Share Units Award Memorandum (governing grants made in 2021, 2022 and 2023)*</u>	Quarterly Report on Form 10-Q (Filed with the SEC October 30, 2020)

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10.7	<u>Form of 2019 Plan Performance-Based Restricted Share Units Award Memorandum (governing grants made in 2021, 2022 and 2023)*</u>	Quarterly Report on Form 10-Q (Filed with the SEC on April 29, 2021)
10.8	<u>Form of Non-Qualified Stock Option Agreement*</u>	Quarterly Report on Form 10-Q (Filed with the SEC May 10, 2013)
10.9	<u>Form of Incentive Stock Option Agreement*</u>	Quarterly Report on Form 10-Q (Filed with the SEC May 10, 2013)
10.10	<u>Form of Stock Option Award Memorandum*</u>	Quarterly Report on Form 10-Q (Filed with the SEC May 4, 2016)
10.11	<u>Employment Agreement, dated as of September 11, 2020, by and between DDR Corp. and David R. Lukes*</u>	Current Report on Form 8-K (Filed with the SEC on September 15, 2020)
10.12	<u>Employment Agreement, dated as of September 15, 2023, by and between SITE Centers Corp. and Conor Fennerty*</u>	Current Report on Form 10-Q (Filed with the SEC on November 1, 2023)
10.13	<u>Employment Agreement, dated as of September 11, 2021, by and between SITE Centers Corp. and Christa A. Veszy*</u>	Current Report on form 8-K (Filed with the SEC on September 13, 2021)
10.14	<u>Employment Agreement, dated as of September 15, 2023, by and between SITE Centers Corp. and John Cattonar*</u>	Quarterly Report on Form 10-Q (Filed with the SEC on November 1, 2023)
10.15	<u>Form of Indemnification Agreement*</u>	Current Report on Form 8-K (Filed with the SEC on November 13, 2017)
10.16	<u>Investors' Rights Agreement, dated as of May 11, 2009, by and between the Company and Alexander Otto</u>	Current Report on Form 8-K (Filed with the SEC on May 11, 2009)
10.17	<u>Waiver Agreement, dated as of May 11, 2009, by and between the Company and Alexander Otto</u>	Current Report on Form 8-K (Filed with the SEC on May 11, 2009)
21.1	<u>List of Subsidiaries</u>	Submitted electronically herewith
23.1	<u>Consent of PricewaterhouseCoopers LLP</u>	Submitted electronically herewith
31.1	<u>Certification of principal executive officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934</u>	Submitted electronically herewith
31.2	<u>Certification of principal financial officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934</u>	Submitted electronically herewith
32.1	<u>Certification of chief executive officer pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350</u>	Submitted electronically herewith
32.2	<u>Certification of chief financial officer pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350</u>	Submitted electronically herewith
97.1	<u>Clawback Policy Effective October 2, 2023</u>	Submitted electronically herewith
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.	Submitted electronically herewith
101.SCH	Inline XBRL Taxonomy Extension Schema with Embedded Linkbase Document	Submitted electronically herewith
104	The cover page from the Company's Annual Report on Form 10-K for the year ended December 31, 2023 has been formatted in Inline XBRL.	Submitted electronically herewith

* Management contracts and compensatory plans or arrangements required to be filed as an exhibit pursuant to Item 15(b) of Form 10-K.

Item 16. FORM 10-K SUMMARY

None.

SITE Centers Corp.

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All other schedules are omitted because they are not applicable, or the required information is shown in the consolidated financial statements or notes thereto.

Financial statements of the Company's unconsolidated joint venture companies have been omitted because they do not meet the significant subsidiary definition of S-X 210.1-02(w).

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of SITE Centers Corp.

Opinions on the Financial Statements and Internal Control over Financial Reporting

We have audited the accompanying consolidated balance sheets of SITE Centers Corp. and its subsidiaries (the “Company”) as of December 31, 2023 and 2022, and the related consolidated statements of operations, of comprehensive income, of equity and of cash flows for each of the three years in the period ended December 31, 2023, including the related notes and financial statement schedules listed in the accompanying index (collectively referred to as the “consolidated financial statements”). We also have audited the Company's internal control over financial reporting as of December 31, 2023, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2023 and 2022, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2023 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2023, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the COSO.

Basis for Opinions

The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in Management’s Report on Internal Control over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on the Company’s consolidated financial statements and on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the consolidated financial statements included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

Definition and Limitations of Internal Control over Financial Reporting

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Critical Audit Matters

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that (i) relates to accounts or disclosures that are material to the consolidated financial statements and (ii) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Identification and Evaluation of Impairment Indicators for Real Estate Assets

As described in Notes 1 and 4 to the consolidated financial statements, the carrying value of the Company's total net real estate assets was \$3,260.8 million and net intangible assets was \$22.9 million as of December 31, 2023. Management reviews its individual real estate assets, including undeveloped land and construction in progress, and intangibles for potential impairment indicators whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Impairment indicators are primarily the result of a change in hold period or significant, prolonged decreases in projected cash flows. For assets with impairment indicators, management determines if the undiscounted future cash flows are sufficient to recover the asset's carrying value. The principal considerations for our determination that performing procedures relating to the identification and evaluation of impairment indicators for real estate assets is a critical audit matter are the significant judgment by management to identify and evaluate events or changes in circumstances indicating that the carrying value may not be recoverable, which led to a high degree of auditor judgment in evaluating audit evidence relating to management's identification and evaluation of impairment indicators. Addressing the matter involved performing procedures and evaluating audit evidence in connection with forming our overall opinion on the consolidated financial statements. These procedures included testing the effectiveness of controls relating to the Company's impairment process, including controls over the identification and evaluation of events or changes in circumstances that indicate the carrying value may not be recoverable. These procedures also included, among others, testing management's process for identifying individual real estate assets with potential impairment indicators. Testing management's process included evaluating management's identification and evaluation of impairment indicators.

/s/ PricewaterhouseCoopers LLP

Cleveland, Ohio

February 23, 2024

We have served as the Company's auditor since 1992.

CONSOLIDATED BALANCE SHEETS
(In thousands, except share amounts)

	December 31,	
	2023	2022
Assets		
Land	\$ 930,540	\$ 1,066,852
Buildings	3,311,368	3,733,805
Fixtures and tenant improvements	537,872	576,036
	4,779,780	5,376,693
Less: Accumulated depreciation	(1,570,377)	(1,652,899)
	3,209,403	3,723,794
Construction in progress and land	51,379	56,466
Total real estate assets, net	3,260,782	3,780,260
Investments in and advances to joint ventures, net	39,372	44,608
Cash and cash equivalents	551,968	20,254
Restricted cash	17,063	960
Accounts receivable	65,623	63,926
Other assets, net	126,543	135,009
	<u>\$ 4,061,351</u>	<u>\$ 4,045,017</u>
Liabilities and Equity		
Unsecured indebtedness:		
Senior notes, net	\$ 1,303,243	\$ 1,453,923
Term loan, net	198,856	198,521
Revolving credit facility	—	—
	1,502,099	1,652,444
Mortgage indebtedness, net	124,176	54,577
Total indebtedness	1,626,275	1,707,021
Accounts payable and other liabilities	195,727	214,985
Dividends payable	63,806	30,389
Total liabilities	1,885,808	1,952,395
Commitments and contingencies (Note 9)		
SITE Centers Equity		
Class A—6.375% cumulative redeemable preferred shares, without par value, \$500 liquidation value; 750,000 shares authorized; 350,000 shares issued and outstanding at December 31, 2023 and December 31, 2022	175,000	175,000
Common shares, with par value, \$0.10 stated value; 300,000,000 shares authorized; 214,373,833 and 214,371,498 shares issued at December 31, 2023 and December 31, 2022, respectively	21,437	21,437
Additional paid-in capital	5,974,904	5,974,216
Accumulated distributions in excess of net income	(3,934,736)	(4,046,370)
Deferred compensation obligation	5,167	5,025
Accumulated other comprehensive income	6,121	9,038
Less: Common shares in treasury at cost: 5,340,654 and 3,787,279 shares at December 31, 2023 and December 31, 2022, respectively	(72,350)	(51,518)
Total SITE Centers shareholders' equity	2,175,543	2,086,828
Non-controlling interests	—	5,794
Total equity	<u>2,175,543</u>	<u>2,092,622</u>
	<u>\$ 4,061,351</u>	<u>\$ 4,045,017</u>

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share amounts)

	For the Year Ended December 31,		
	2023	2022	2021
Revenues from operations:			
Rental income	\$ 537,066	\$ 537,106	\$ 490,799
Fee and other income	9,209	15,247	42,065
	<u>546,275</u>	<u>552,353</u>	<u>532,864</u>
Rental operation expenses:			
Operating and maintenance	88,959	89,278	76,716
Real estate taxes	76,762	80,706	76,071
Impairment charges	—	2,536	7,270
General and administrative	50,867	46,564	55,052
Depreciation and amortization	212,460	203,546	185,768
	<u>429,048</u>	<u>422,630</u>	<u>400,877</u>
Other income (expense):			
Interest expense	(82,002)	(77,692)	(76,383)
Other income (expense), net	3,189	(2,540)	(1,185)
	<u>(78,813)</u>	<u>(80,232)</u>	<u>(77,568)</u>
Income before earnings from equity method investments and other items	38,414	49,491	54,419
Equity in net income of joint ventures	6,577	27,892	47,297
Gain on sale and change in control of interests, net	3,749	45,581	19,185
Gain on disposition of real estate, net	219,026	46,644	6,065
Income before tax expense	267,766	169,608	126,966
Tax expense of taxable REIT subsidiaries and state franchise and income taxes	(2,045)	(816)	(1,550)
Net income	<u>\$ 265,721</u>	<u>\$ 168,792</u>	<u>\$ 125,416</u>
Income attributable to non-controlling interests, net	(18)	(73)	(481)
Net income attributable to SITE Centers	<u>\$ 265,703</u>	<u>\$ 168,719</u>	<u>\$ 124,935</u>
Write-off of preferred share original issuance costs	—	—	(5,156)
Preferred dividends	(11,156)	(11,156)	(13,656)
Net income attributable to common shareholders	<u>\$ 254,547</u>	<u>\$ 157,563</u>	<u>\$ 106,123</u>
Per share data:			
Basic	<u>\$ 1.21</u>	<u>\$ 0.74</u>	<u>\$ 0.51</u>
Diluted	<u>\$ 1.21</u>	<u>\$ 0.73</u>	<u>\$ 0.51</u>

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(In thousands)

	For the Year Ended December 31,		
	2023	2022	2021
Net income	\$ 265,721	\$ 168,792	\$ 125,416
Other comprehensive income:			
Foreign currency translation, net	—	—	(1)
Reclassification adjustment for foreign currency translation included in net income	—	—	2,683
Change in cash flow hedges, net of amount reclassified to earnings	(2,917)	9,038	—
Total other comprehensive income (loss)	(2,917)	9,038	2,682
Comprehensive income	\$ 262,804	\$ 177,830	\$ 128,098
Total comprehensive income attributable to non-controlling interests	(18)	(73)	(481)
Total comprehensive income attributable to SITE Centers	\$ 262,786	\$ 177,757	\$ 127,617

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF EQUITY
(In thousands)

	SITE Centers Equity									
	Common Shares			Additional Paid-in Capital	Accumulated Distributions in Excess of Net Income	Deferred Compensation Obligation	Accumulated Other Comprehensiv e (Loss) Income	Treasury Stock at Cost	Non- Controlling Interests	Total
	Preferred Shares	Shares	Amounts							
Balance, December 31, 2020	\$ 325,000	193,995	\$ 19,400	\$ 5,705,164	\$ (4,099,534)	\$ 5,479	\$ (2,682)	\$ (11,319)	\$ 3,315	\$ 1,944,823
Issuance of common shares related to stock plans	—	331	33	230	—	—	—	—	—	263
Issuance of common shares for cash offering	—	16,961	1,696	219,355	—	—	—	3,923	—	224,974
Redemption of preferred shares	(150,000)	—	—	5,137	(5,156)	—	—	—	—	(150,019)
Stock-based compensation, net	—	—	—	13,489	—	(784)	—	2,047	—	14,752
Distributions to non-controlling interests	—	—	—	—	—	—	—	—	(67)	(67)
Acquisition of non-controlling interest	—	—	—	(9,209)	—	—	—	—	2,065	(7,144)
Dividends declared-common shares	—	—	—	—	(99,711)	—	—	—	—	(99,711)
Dividends declared-preferred shares	—	—	—	—	(13,317)	—	—	—	—	(13,317)
Comprehensive income	—	—	—	—	124,935	—	2,682	—	481	128,098
Balance, December 31, 2021	175,000	211,287	21,129	5,934,166	(4,092,783)	4,695	—	(5,349)	5,794	2,042,652
Issuance of common shares related to stock plans	—	657	65	26	—	—	—	—	—	91
Issuance of common shares for cash offering	—	2,427	243	36,481	—	—	—	—	—	36,724
Repurchase of common shares	—	—	—	—	—	—	—	(42,256)	—	(42,256)
Stock-based compensation, net	—	—	—	4,925	—	330	—	(3,913)	—	1,342
Distributions to non-controlling interests	—	—	—	—	—	—	—	—	(73)	(73)
Acquisition of non-controlling interest	—	—	—	(1,382)	—	—	—	—	—	(1,382)
Dividends declared-common shares	—	—	—	—	(111,150)	—	—	—	—	(111,150)
Dividends declared-preferred shares	—	—	—	—	(11,156)	—	—	—	—	(11,156)
Comprehensive income	—	—	—	—	168,719	—	9,038	—	73	177,830
Balance, December 31, 2022	175,000	214,371	21,437	5,974,216	(4,046,370)	5,025	9,038	(51,518)	5,794	2,092,622
Issuance of common shares related to stock plans	—	3	—	26	—	—	—	—	—	26
Repurchase of common shares	—	—	—	—	—	—	—	(26,611)	—	(26,611)
Stock-based compensation, net	—	—	—	(3,397)	—	142	—	5,779	—	2,524
Distributions to non-controlling interests	—	—	—	—	—	—	—	—	(18)	(18)
Repurchase of OP units	—	—	—	4,059	—	—	—	—	(5,794)	(1,735)
Dividends declared-common shares	—	—	—	—	(142,913)	—	—	—	—	(142,913)
Dividends declared-preferred shares	—	—	—	—	(11,156)	—	—	—	—	(11,156)
Comprehensive income	—	—	—	—	265,703	—	(2,917)	—	18	262,804
Balance, December 31, 2023	\$ 175,000	214,374	\$ 21,437	\$ 5,974,904	\$ (3,934,736)	\$ 5,167	\$ 6,121	\$ (72,350)	\$ —	\$ 2,175,543

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

	For the Year Ended December 31,		
	2023	2022	2021
Cash flow from operating activities:			
Net income	\$ 265,721	\$ 168,792	\$ 125,416
Adjustments to reconcile net income to net cash flow provided by operating activities:			
Depreciation and amortization	212,460	203,546	185,768
Stock-based compensation	7,633	7,218	13,533
Amortization and write-off of debt issuance costs and fair market value of debt adjustments	4,465	5,075	4,312
Other income - unrealized gain on derivatives	(2,103)	—	—
Equity in net income of joint ventures	(6,577)	(27,892)	(47,297)
Operating cash distributions from joint ventures	264	903	5,103
Gain on sale and change in control of interests, net	(3,749)	(45,581)	(19,185)
Gain on disposition of real estate, net	(219,026)	(46,644)	(6,065)
Impairment charges	—	2,536	7,270
Assumption of buildings due to ground lease terminations	—	(2,900)	—
Net change in accounts receivable	(7,467)	(5,525)	15,873
Net change in accounts payable and accrued expenses	(3,039)	(125)	(2,986)
Net change in other operating assets and liabilities	(10,049)	(2,141)	773
Total adjustments	(27,188)	88,470	157,099
Net cash flow provided by operating activities	238,533	257,262	282,515
Cash flow from investing activities:			
Real estate acquired, net of liabilities and cash assumed	(163,423)	(335,100)	(130,570)
Real estate developed and improvements to operating real estate	(109,381)	(114,825)	(76,563)
Proceeds from disposition of real estate	821,689	201,819	29,696
Proceeds from disposition of joint venture interests	3,405	39,250	—
Proceeds from distribution of preferred investment	—	—	190,000
Equity contributions to joint ventures	(145)	(167)	(4,599)
Distributions from unconsolidated joint ventures	10,817	41,464	65,558
Repayment of joint venture advances	318	—	929
Payment of swaption agreement fees	(3,381)	—	—
Net cash flow provided by (used for) investing activities	559,899	(167,559)	74,451
Cash flow from financing activities:			
Repayment of revolving credit facilities, net	—	—	(135,000)
Proceeds from unsecured Term Loan	—	100,000	—
Proceeds from mortgage debt	100,000	—	—
Payment of loan commitment fees	(13,485)	—	—
Payment of debt issuance costs	(1,665)	(7,602)	—
Repayment of senior notes	(152,823)	—	—
Repayment of mortgage debt	(28,523)	(71,209)	(215,285)
Repurchase of common shares	(26,611)	(42,256)	—
Proceeds from issuance of common shares, net of offering expenses	—	36,724	224,974
Redemption of preferred shares	—	—	(150,019)
Repurchase of common shares in conjunction with equity award plans and dividend reinvestment plan	(5,218)	(5,928)	(6,056)
Acquisition of non-controlling interest	—	(1,382)	(7,144)
Repurchase of operating partnership units	(1,735)	—	—
Distributions to redeemable operating partnership units	(37)	(72)	(56)
Dividends paid	(120,518)	(120,016)	(99,541)
Net cash flow used for financing activities	(250,615)	(111,741)	(388,127)
Effect of foreign exchange rate changes on cash and cash equivalents	—	—	(1)
Net increase (decrease) in cash, cash equivalents and restricted cash	547,817	(22,038)	(31,161)
Cash, cash equivalents and restricted cash, beginning of year	21,214	43,252	74,414
Cash, cash equivalents and restricted cash, end of year	\$ 569,031	\$ 21,214	\$ 43,252

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

1. Summary of Significant Accounting Policies

Nature of Business

SITE Centers Corp. and its related consolidated real estate subsidiaries (collectively, the “Company” or “SITE Centers”) and unconsolidated joint ventures are primarily engaged in the business of owning, leasing, acquiring, redeveloping, developing and managing shopping centers. Unless otherwise provided, references herein to the Company or SITE Centers include SITE Centers Corp. and its wholly-owned subsidiaries. The Company’s tenant base includes a mixture of national and regional retail chains and local tenants. Consequently, the Company’s credit risk is primarily concentrated in the retail industry.

Amounts relating to the number of properties, joint ventures’ interests and acreage are unaudited.

Use of Estimates in Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles (“GAAP”) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

Principles of Consolidation

The consolidated financial statements include the results of the Company and all entities in which the Company has a controlling interest or has been determined to be the primary beneficiary of a variable interest entity (“VIE”). All significant inter-company balances and transactions have been eliminated in consolidation. Investments in real estate joint ventures in which the Company has the ability to exercise significant influence, but does not have financial or operating control, are accounted for using the equity method of accounting. Accordingly, the Company’s share of the earnings (or loss) of these joint ventures is included in consolidated net income (loss).

Statements of Cash Flows and Supplemental Disclosure of Non-Cash Investing and Financing Information

Non-cash investing and financing activities are summarized as follows (in millions):

	For the Year Ended December 31,		
	2023	2022	2021
Consolidation of the net assets (excluding mortgages as disclosed below) of previously unconsolidated joint ventures	\$ —	\$ 42.8	\$ 132.3
Repurchase of Operating Partnership units	4.1	—	2.1
Net assets acquired from unconsolidated joint ventures	—	8.5	11.6
Mortgages assumed, of previously unconsolidated joint ventures	—	—	73.9
Mortgages assumed, shopping center acquisitions	—	—	17.9
Accrued liabilities for sold properties	5.4	—	—
Accounts payable related to construction in progress	7.0	12.2	13.4
Dividends declared, but not paid	63.8	30.4	28.2
Tax receivable – investment sale proceeds	—	—	2.1
Assumption of buildings due to ground lease terminations	—	2.9	—
Write-off of preferred share original issuance costs	—	—	5.1

Real Estate

Real estate assets, which include construction in progress and undeveloped land, are stated at cost less accumulated depreciation. Depreciation and amortization is recorded on a straight-line basis over the estimated useful lives of the assets as follows:

Buildings	Useful lives, ranging from 30 to 40 years
Building improvements and fixtures	Useful lives, ranging from 3 to 20 years
Tenant improvements	Shorter of economic life or lease terms

The Company periodically assesses the useful lives of its depreciable real estate assets and accounts for any revisions, which are not material for the periods presented, prospectively. Expenditures for maintenance and repairs are charged to operations as incurred. Significant expenditures that improve or extend the life of the asset are capitalized.

Construction in Progress and Land includes undeveloped land, as well as construction in progress related to shopping center developments and expansions. The Company capitalized certain direct costs (salaries and related personnel) and incremental internal construction costs of \$3.2 million, \$4.0 million and \$3.1 million in 2023, 2022 and 2021, respectively.

Purchase Price Accounting

The Company's acquisitions were accounted for as asset acquisitions, and the Company capitalized the acquisition costs incurred. Upon acquisition of properties, the Company estimates the fair value of acquired tangible assets, consisting of land, building and improvements and intangibles, generally including above- and below-market leases and in-place leases. The Company allocates the purchase price to assets acquired and liabilities assumed on a gross basis based on their relative fair values at the date of acquisition.

The fair value of land of an acquired property considers the value of land as if the site was unimproved based on comparable market transactions. The fair value of the building is determined as if it were vacant by applying a capitalization rate to property net operating income based upon market leasing assumptions. Above- and below-market lease values are calculated based on the present value (using a discount rate that reflects the risks associated with the leases acquired) of the difference between contractual rents and estimated market rents, measured over a period equal to the remaining term of the lease for above-market leases and the remaining term plus the estimated term of any below-market, renewal options for below-market leases. The capitalized above- and below-market lease values are amortized to base rental revenue over the related lease term plus fixed-rate renewal options, as appropriate. The value of acquired in-place leases is recorded based on the present value of the estimated gross monthly market rental rate for each individual lease multiplied by the estimated period of time it would take to lease the space to a new tenant. Such amounts are amortized to expense over the remaining initial lease term.

Real Estate Impairment Assessment

The Company reviews its individual real estate assets, including undeveloped land and construction in progress, and intangibles for potential impairment indicators whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Impairment indicators are primarily related to changes in estimated hold periods and significant, prolonged decreases in projected cash flows; however, other impairment indicators could occur. Decreases in cash flows may be caused by declines in occupancy, projected losses on potential future sales, market factors, significant changes in projected development costs or completion dates and sustainability of development projects. An asset with impairment indicators is considered impaired when the undiscounted future cash flows are not sufficient to recover the asset's carrying value. The determination of anticipated undiscounted cash flows is inherently subjective, requiring significant estimates made by management, and considers the most likely expected course of action at the balance sheet date based on current plans, intended holding periods and available market information. For operational real estate assets, the significant valuation assumptions included the capitalization rate used in the income capitalization valuation, as well as the projected property net operating income. If the Company is evaluating the potential sale of an asset, the undiscounted future cash flows analysis is probability-weighted based upon management's best estimate of the likelihood of the alternative courses of action as of the balance sheet date. If an asset's carrying value is not recoverable, an impairment loss is recognized based on the excess of the carrying amount of the asset over its fair value. The Company recorded aggregate impairment charges of \$2.5 million and \$7.3 million, related to consolidated real estate investments, during the years ended December 31, 2022 and 2021, respectively (Note 12).

Disposition of Real Estate and Real Estate Investments

Sales of nonfinancial assets, such as real estate, are recognized when control of the asset transfers to the buyer, which will occur when the buyer has the ability to direct the use of, or obtain substantially all of the remaining benefits from, the asset. This generally occurs when the transaction closes and consideration is exchanged for control of the asset.

For the years ended December 31, 2023 and 2022, the Company received gross proceeds of \$854.5 million and \$213.6 million, respectively, from the sale of 17 and five wholly-owned shopping centers and various outparcels, respectively, resulting in gain on dispositions of \$219.0 million and \$46.6 million, respectively. For the year ended December 31, 2021, the Company received gross proceeds of \$31.2 million from the sale of land and outparcels resulting in gain on disposition of \$6.1 million.

A discontinued operation includes only the disposal of a component of an entity and represents a strategic shift that has (or will have) a major effect on an entity's financial results. The disposition of the Company's individual properties did not qualify for discontinued operations presentation, and thus, the results of the properties that have been sold remain in income from continuing operations, and any associated gains or losses from the disposition are included in Gain on Disposition of Real Estate.

Real Estate Held for Sale

The Company generally considers assets to be held for sale when management believes that a sale is probable within a year. This generally occurs when a sales contract is executed with no substantive contingencies and the prospective buyer has significant

funds at risk. Assets that are classified as held for sale are recorded at the lower of their carrying amount or fair value, less cost to sell. The Company evaluated its property portfolio and did not identify any properties that would meet the above-mentioned criteria for held for sale as of December 31, 2023 and 2022.

Interest and Real Estate Taxes

Interest and real estate taxes incurred relating to the construction and redevelopment of shopping centers are capitalized and depreciated over the estimated useful life of the building. This includes interest incurred on funds invested in or advanced to unconsolidated joint ventures with qualifying development activities. The Company will cease the capitalization of these costs when construction activities are substantially completed and the property is available for occupancy by tenants. If the Company suspends substantially all activities related to development of a qualifying asset, the Company will cease capitalization of interest and taxes until activities are resumed.

Interest paid during the years ended December 31, 2023, 2022 and 2021 aggregated \$76.3 million, \$71.3 million and \$70.2 million, respectively, of which \$1.2 million, \$1.1 million and \$0.6 million, respectively, was capitalized.

Cash and Cash Equivalents

The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. The Company maintains cash deposits with major financial institutions, which from time to time may exceed federally insured limits. The Company periodically assesses the financial condition of these institutions and believes that the risk of loss is minimal.

Restricted Cash

Restricted cash represents amounts on deposit with financial institutions primarily for debt service payments, real estate taxes, capital improvements and operating reserves as required pursuant to the respective loan agreement. Included in restricted cash was cash generated from asset sale proceeds that is available to fund future qualifying acquisitions as part of a forward like-kind exchange transaction. For purposes of the Company's consolidated statements of cash flows, changes in restricted cash are aggregated with cash and cash equivalents.

Accounts Receivable

The Company makes estimates of the collectability of its accounts receivable related to base rents, including straight-line rentals, expense reimbursements and other revenue or income. Rental income has been reduced for amounts the Company believes are not probable of being collected. The Company analyzes tenant credit worthiness, as well as current economic and tenant-specific sector trends when evaluating the probability of collection of accounts receivable. In evaluating tenant credit worthiness, the Company's assessment may include a review of payment history, tenant sales performance and financial position. For larger national tenants, the Company also evaluates projected liquidity, as well as the tenant's access to capital and the overall health of the particular sector. In addition, with respect to tenants in bankruptcy, the Company makes estimates of the expected recovery of pre-petition and post-petition claims in assessing the probability of collection of the related receivable. The time to resolve these claims may exceed one year. These estimates have a direct impact on the Company's earnings because once the amount is not considered probable of being collected, earnings are reduced by a corresponding amount until the receivable is collected. See discussion below under Revenue Recognition regarding cash-basis tenants.

Accounts receivable, excluding straight-line rents receivable, do not include estimated amounts not probable of being collected (including contract disputes) of \$0.7 million and \$1.5 million at December 31, 2023 and 2022, respectively. Accounts receivable are generally expected to be collected within one year. At December 31, 2023 and 2022, straight-line rents receivable, net of a provision for uncollectible amounts of \$1.4 million and \$1.7 million, respectively, aggregated \$29.2 million and \$31.9 million, respectively.

Investments in and Advances to Joint Ventures

To the extent that the Company's cost basis in an unconsolidated joint venture is different from the basis reflected at the joint venture level, the basis difference is amortized over the life of the related assets and included in the Company's share of equity in net income (loss) of the joint venture and, if the related asset is sold, the basis difference is written off. Periodically, management assesses whether there are any indicators that the value of the Company's investments in unconsolidated joint ventures may be impaired. An investment is impaired only if the Company's estimate of the fair value of the investment is less than the carrying value of the investment and such difference is deemed to be other than temporary. Investment impairment charges create a basis difference between the Company's share of accumulated equity as compared to the investment balance of the respective unconsolidated joint venture. The Company allocates the aggregate impairment charge to each of the respective properties owned by the joint venture on a relative fair value basis and amortizes this basis differential as an adjustment to the equity in net income (loss) recorded by the Company over the estimated remaining useful lives of the underlying assets.

Deferred Charges

External costs and fees incurred in obtaining indebtedness are included in the Company's consolidated balance sheets as a direct deduction from the related debt liability. Debt issuance costs related to the Company's revolving credit facility remain classified as an asset on the consolidated balance sheets as these costs are, at the outset, not associated with an outstanding borrowing. The aggregate costs are amortized over the terms of the related debt agreements. Such amortization is reflected in Interest Expense in the Company's consolidated statements of operations.

Treasury Shares

The Company's share repurchases are reflected as treasury shares utilizing the cost method of accounting and are presented as a reduction to consolidated shareholders' equity. Reissuance of the Company's treasury shares at an amount below cost is recorded as a charge to paid-in capital due to the Company's cumulative distributions in excess of net income.

Revenue Recognition

For the real estate industry, leasing transactions are not within the scope of the revenue standard. A majority of the Company's tenant-related revenue is recognized pursuant to lease agreements and is governed by the leasing guidance. Lease commission revenue is generally recognized in its entirety upon lease execution.

Impact of the COVID-19 Pandemic on Revenue

During 2022 and 2021, the Company continued to experience an impact on its rental income related to the COVID-19 pandemic primarily and the benefit associated with the receipt of rental income in the respective years related to prior periods. During the year ended December 31, 2022, the Company recorded net uncollectible revenue that resulted in rental income of \$1.4 million primarily due to rental income paid in 2022 related to outstanding amounts owed for prior periods from tenants on the cash basis of accounting. During the year ended December 31, 2021, the Company recorded net uncollectible revenue that resulted in rental income of \$9.4 million (the Company's share of unconsolidated joint ventures was \$1.6 million), primarily due to rental income paid in 2021 related to outstanding amounts owed from tenants on the cash basis of accounting that were contractually due in 2020. These amounts also include reductions in contractual rental payments due from tenants as compared to pre-modification payments due to the impact of lease modifications, with a partial increase in straight-line rent to offset a portion of the impact on net income.

Rental Income

Rental Income on the consolidated statements of operations includes contractual lease payments that generally consist of the following:

- Fixed-lease payments, which include fixed payments associated with expense reimbursements from tenants for common area maintenance, taxes and insurance from tenants in shopping centers and are recognized on a straight-line basis over the non-cancelable term of the lease, which generally ranges from one month to 30 years, and include the effects of applicable rent steps and abatements.
- Variable lease payments, which include percentage and overage income, recognized after a tenant's reported sales have exceeded the applicable sales breakpoint set forth in the applicable lease.
- Variable lease payments associated with expense reimbursements from tenants for common area maintenance, taxes, insurance and other property operating expenses, based upon the tenant's lease provisions, which are recognized in the period the related expenses are incurred.
- Lease termination payments, which are recognized upon the effective termination of a tenant's lease when the Company has no further obligations under the lease.
- Ancillary and other property-related rental payments, primarily composed of leasing vacant space to temporary tenants, kiosk income, and parking income, which are recognized in the period earned.

For those tenants where the Company is unable to assert that collection of amounts due over the lease term is probable, regardless if the Company has entered into a deferral agreement to extend the payment terms, the Company has categorized these tenants on the cash basis of accounting. As a result, all existing accounts receivable relating to these tenants have been reserved in full, including straight-line rental income, and no rental income is recognized from such tenants once they have been placed on the cash basis of accounting until payments are received. The Company will remove the cash basis designation and resume recording rental income from such tenants on a straight-line basis at such time it believes collection from the tenants is probable based upon a demonstrated payment history, improved liquidity, the addition of credit-worthy guarantors or a recapitalization event.

Revenues from Contracts with Customers

The Company's revenues from contracts with customers generally relate to asset and property management fees, leasing commissions, development fees and disposition fees generated from asset sales at Retail Value Inc. ("RVI"). These revenues are derived from the Company's management agreements with unconsolidated joint ventures and RVI, and in the case of unconsolidated joint ventures, are recognized to the extent attributable to the unaffiliated ownership in the unconsolidated joint venture to which it relates. Termination rights under these contracts vary by contract but generally include termination for cause by either party, or generally due to sale of the property.

Asset and Property Management Fees

Asset and property management services include property maintenance, tenant coordination, accounting and financial services. Asset and property management services represent a series of distinct daily services. Accordingly, the Company satisfies the performance obligation as services are rendered over time.

The Company is compensated for property management services through a monthly management fee, which is typically earned based on a specified percentage of the monthly rental receipts generated from the property under management. The Company is compensated for asset management services through a fee that is billed to the customer monthly and recognized as revenue monthly as the services are rendered, based on a percentage of aggregate asset value or capital contributions for assets under management at the end of the quarter.

In 2023, 2022 and 2021, the asset management fees earned under the RVI external management agreement were \$0.2 million, \$0.5 million and \$6.8 million, respectively.

Property Leasing

The Company provides strategic advice and execution to third parties, including certain joint ventures, in connection with the leasing of retail space. The Company is compensated for services in the form of a commission. The commission is paid upon the occurrence of certain contractual events that may be contingent. For example, a portion of the commission may be paid upon execution of the lease by the tenant, with the remaining paid upon occurrence of another future contingent event (e.g., payment of first month's rent or tenant move-in). The Company typically satisfies its performance obligation at a point in time when control is transferred, generally at the time of the first contractual event where there is a present right to payment. The Company looks to history, experience with a customer and deal-specific considerations to support its judgment that the second contingency will be met. Therefore, the Company typically accelerates the recognition of revenue associated with the second contingent event (if any) to the point in time when control of its service is transferred.

Fees from RVI

Through mid-2022 and prior to the sale of the remaining asset, pursuant to management agreements with RVI, the Company provided RVI with day-to-day management, subject to supervision and certain discretionary limits and authorities granted by the RVI Board of Directors. RVI does not have any employees.

Fee and Other Income

Revenue from contracts with customers and other property-related income and is recognized in the period earned as follows (in thousands):

	For the Year Ended December 31,		
	2023	2022	2021
Revenue from contracts:			
Asset and property management fees from joint ventures	\$ 5,692	\$ 7,720	\$ 10,560
Leasing commissions and development fees	430	1,856	2,191
Disposition, asset and property management fees from RVI	150	980	26,001
Total revenue from contracts with customers	6,272	10,556	38,752
Other property income	2,937	4,691	3,313
Total fee and other income	\$ 9,209	\$ 15,247	\$ 42,065

Leases

The Company's accounting policies include the following:

- As a lessee — short-term lease exception for certain of the Company's office leases;
- As a lessor — to include operating lease liabilities in the asset group and include the associated operating lease payments in the undiscounted cash flows when considering recoverability of a long-lived asset group and
- As a lessor — to exclude from lease payments taxes assessed by a governmental authority that are both imposed on and concurrent with lease revenue-producing activity and collected by the lessor from the lessee (e.g., sales tax).

ROU assets represent the Company's right to use an underlying asset for the lease term, and lease liabilities represent the Company's obligation to make lease payments arising from the lease. Operating lease ROU assets and lease liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. As most of the Company's leases do not include an implicit rate, the Company used its incremental borrowing rate based on the information available at the commencement date of the standard in determining the present value of lease payments. For each lease, the Company utilized a market-based approach to estimate the incremental borrowing rate ("IBR"), which required significant judgment. The Company estimated base IBRs based on an analysis of (i) yields on the Company's outstanding public debt, as well as that of comparable companies, (ii) observable mortgage rates and (iii) unlevered property yields and discount rates. The Company applied adjustments to the base IBRs to account for full collateralization and lease term. Operating lease ROU assets also include any lease payments made. The Company has options to extend certain of the ground and office leases; however, these options were not considered as part of the lease term when calculating the lease liability, as they were not reasonably certain to be exercised. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

General and Administrative Expenses

General and administrative expenses include certain internal leasing and legal salaries and related expenses associated with the re-leasing of existing space, which are charged to operations as incurred.

Equity-Based Plans

Compensation cost relating to stock-based payment transactions classified as equity is recognized in the financial statements based upon the grant date fair value. The forfeiture rate is based on actual experience. Stock-based compensation cost recognized by the Company was \$7.1 million, \$6.8 million and \$13.0 million for the years ended December 31, 2023, 2022 and 2021, respectively.

Income Taxes

The Company has made an election to qualify, and believes it is operating so as to qualify, as a real estate investment trust ("REIT") for federal income tax purposes. Accordingly, the Company generally will not be subject to federal income tax, provided that it makes distributions to its shareholders equal to at least the amount of its REIT taxable income as defined under Sections 856 through 860 of the Internal Revenue Code of 1986, as amended (the "Code"), and continues to satisfy certain other requirements.

In connection with the REIT Modernization Act, the Company is permitted to participate in certain activities and still maintain its qualification as a REIT, so long as these activities are conducted in entities that elect to be treated as taxable REIT subsidiaries (a "TRS") under the Code. As such, the Company is subject to federal and state income taxes on the income from these activities.

In the normal course of business, the Company or one or more of its subsidiaries is subject to examination by federal, state and local tax jurisdictions, as well as certain jurisdictions outside the United States, in which it operates, where applicable. The Company expects to recognize interest and penalties related to uncertain tax positions, if any, as income tax expense. For the three years ended December 31, 2023, the Company recognized no material adjustments regarding its tax accounting treatment for uncertain tax provisions. As of December 31, 2023, the tax years that remain subject to examination by the major tax jurisdictions under applicable statutes of limitations are generally the year 2020 and forward.

Deferred Tax Assets

The Company accounts for income taxes related to its TRS under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements. Under this method, deferred tax assets and liabilities are determined based on the differences between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in the income statement in the period that includes the enactment date.

The Company records net deferred tax assets to the extent it believes it is more likely than not that these assets will be realized. A valuation allowance is recorded against the deferred tax assets when the Company determines that an uncertainty exists regarding their realization, which would eliminate the benefit of deferred tax assets or increase the provision for income taxes. In making such determination, the Company considers all available positive and negative evidence, including forecasts of future taxable income, the reversal of other existing temporary differences, available net operating loss carryforwards, tax planning strategies and recent results of operations. Several of these considerations require assumptions and significant judgment about the forecasts of future taxable income and must be consistent with the plans and estimates that the Company is utilizing to manage its business. As a result, to the extent facts and circumstances change, an assessment of the need for a valuation allowance should be made.

Segments

The Company's chief operating decision maker may review operational and financial data on a property basis and does not differentiate among properties on a geographical basis for purposes of allocating resources or capital. The Company evaluates individual property performance primarily based on net operating income before depreciation, amortization and certain nonrecurring items. Each consolidated property is considered a separate operating segment; however, each shopping center, on a stand-alone basis, represents less than 10% of revenues, profit or loss, and assets of the combined reported operating segment and meets the majority of the aggregations criteria under the applicable standard.

Derivative and Hedging Activities

The Company records all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to changes in the fair value of an asset, liability or firm commitment attributable to a particular risk, such as interest rate risk, are considered fair value hedges. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that is attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge. The Company may enter into derivative contracts that are intended to economically hedge certain of its risks, even if hedge accounting does not apply or the Company elects not to apply hedge accounting.

Fair Value Hierarchy

The standard *Fair Value Measurements* specifies a hierarchy of valuation techniques based upon whether the inputs to those valuation techniques reflect assumptions other market participants would use based upon market data obtained from independent sources (observable inputs). The following summarizes the fair value hierarchy:

- Level 1 Quoted prices in active markets that are unadjusted and accessible at the measurement date for identical, unrestricted assets or liabilities;
- Level 2 Quoted prices for identical assets and liabilities in markets that are inactive, quoted prices for similar assets and liabilities in active markets or financial instruments for which significant inputs are observable, either directly or indirectly, such as interest rates and yield curves that are observable at commonly quoted intervals and
- Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

2. Acquisitions

In 2023, the Company acquired the following convenience centers (in millions):

Asset	Location	Date Acquired	Purchase Price
Foxtail Center	Timonium, Maryland	January 2023	\$ 15.1
Parker Keystone	Denver, Colorado	January 2023	11.0
Barrett Corners	Kennesaw, Georgia	April 2023	15.6
Alpha Soda Center	Alpharetta, Georgia	May 2023	9.4
Briarcroft Center	Houston, Texas	May 2023	23.5
Towne Crossing Shops	Midlothian, Virginia	July 2023	4.2
Oaks at Slaughter	Austin, Texas	August 2023	14.1
Marketplace at 249	Houston, Texas	September 2023	9.8
Point at University	Charlotte, North Carolina	October 2023	8.9
Estero Crossing	Estero, Florida	October 2023	17.1
Presidential Plaza North	Snellville, Georgia	November 2023	7.4
Shops at Lake Pleasant	Peoria, Arizona	December 2023	29.0
			<u>\$ 165.1</u>

In 2022, the Company acquired the following convenience centers (in millions):

Asset	Location	Date Acquired	Purchase Price
Artesia Village	Scottsdale, Arizona	January 2022	\$ 14.5
Casselberry Commons ^(A)	Casselberry, Florida	February 2022	35.6
Shops at Boca Center	Boca Raton, Florida	March 2022	90.0
Shoppes of Crabapple	Alpharetta, Georgia	April 2022	4.4
La Fiesta Square	Lafayette, California	May 2022	60.8
Lafayette Mercantile	Lafayette, California	May 2022	43.0
Shops at Tanglewood	Houston, Texas	June 2022	22.2
Boulevard at Marketplace	Fairfax, Virginia	June 2022	10.4
Fairfax Marketplace	Fairfax, Virginia	June 2022	16.0
Fairfax Pointe	Fairfax, Virginia	June 2022	8.4
Parkwood Shops	Atlanta, Georgia	July 2022	8.4
Chandler Center	Chandler, Arizona	August 2022	5.3
Shops at Power and Baseline	Mesa, Arizona	August 2022	4.6
Northsight Plaza	Scottsdale, Arizona	August 2022	6.1
Broadway Center	Tempe, Arizona	August 2022	7.0
Shops on Montview	Denver, Colorado	November 2022	5.8
			<u>\$ 342.5</u>

(A) Acquired its joint venture partner's 80% equity interest from the DDRM Joint Venture. This asset included a convenience center component. The purchase price was \$44.5 million at 100% (or \$35.6 million at 80%).

The fair value of the acquisitions was allocated as follows (in thousands):

	2023	2022	Weighted-Average Amortization Period (in Years)	
			2023	2022
Land	\$ 56,174	\$ 94,014	N/A	N/A
Buildings	94,260	227,354	(A)	(A)
Tenant improvements	5,720	4,612	(A)	(A)
In-place leases (including lease origination costs and fair market value of leases)	16,480	29,972	7.1	6.4
Other assets assumed	—	503	N/A	N/A
	<u>172,634</u>	<u>356,455</u>		
Less: Below-market leases	(8,330)	(9,907)	16.0	13.9
Less: Other liabilities assumed	(881)	(2,957)	N/A	N/A
Net assets acquired	<u>\$ 163,423</u>	<u>\$ 343,591</u>		

(A) Depreciated in accordance with the Company's policy (Note 1).

	2023	2022
Consideration:		
Cash (including debt repaid at closing)	\$ 163,423	\$ 335,100
Gain on Change in Control of Interests	—	3,319
Carrying value of previously held common equity interests ^(A)	—	5,172
Total consideration	\$ 163,423	\$ 343,591

(A) The significant inputs used to value the previously held equity interests were determined to be Level 3. In 2022, the weighted-average discount rate applied to cash flows was approximately 8.0%, and the weighted-average residual capitalization rate applied was approximately 6.0%.

Included in the Company's consolidated statements of operations are \$6.3 million, \$18.4 million and \$3.9 million in total revenues from the date of acquisition through December 31, 2023, 2022 and 2021, respectively, for properties acquired during each of the respective years.

3. Investments in and Advances to Joint Ventures

The Company's equity method joint ventures, which are included in Investments in and Advances to Joint Ventures in the Company's consolidated balance sheet at December 31, 2023, are as follows:

Unconsolidated Real Estate Ventures	Partner	Effective Ownership Percentage	Operating Properties
Dividend Trust Portfolio JV LP	Chinese Institutional Investors	20.0%	10
DDRM Joint Venture	Madison International Realty	20.0	2
RVIP IIIB, Deer Park, IL	Prudential	25.75	1

Condensed combined financial information of the Company's unconsolidated joint venture investments is as follows (in thousands):

	December 31,	
	2023	2022
Condensed Combined Balance Sheets		
Land	\$ 180,588	\$ 212,326
Buildings	558,585	643,334
Fixtures and tenant improvements	58,626	70,636
	797,799	926,296
Less: Accumulated depreciation	(187,557)	(220,642)
	610,242	705,654
Construction in progress and land	1,616	1,965
Real estate, net	611,858	707,619
Cash and restricted cash	41,250	44,809
Receivables, net	9,847	11,671
Other assets, net	25,498	36,272
	\$ 688,453	\$ 800,371
Mortgage debt	\$ 464,255	\$ 535,093
Notes and accrued interest payable to the Company	2,627	2,972
Other liabilities	36,279	41,588
	503,161	579,653
Accumulated equity	185,292	220,718
	\$ 688,453	\$ 800,371
Company's share of accumulated equity	\$ 35,782	\$ 42,644
Basis differentials	1,099	(707)
Deferred development fees, net of portion related to the Company's interest	(136)	(301)
Amounts payable to the Company	2,627	2,972
Investments in and Advances to Joint Ventures, net	\$ 39,372	\$ 44,608

	For the Year Ended December 31,		
	2023	2022	2021
Condensed Combined Statements of Operations			
Revenues from operations	\$ 92,479	\$ 132,494	\$ 195,559
Expenses from operations:			
Operating expenses	23,903	35,319	53,391
Impairment charges	—	17,550	—
Depreciation and amortization	32,578	46,518	66,618
Interest expense	25,601	34,055	43,379
Other (income) expense, net	10,467	12,303	12,074
	<u>92,549</u>	<u>145,745</u>	<u>175,462</u>
(Loss) income before gain on disposition of real estate	(70)	(13,251)	20,097
Gain on disposition of real estate, net	21,316	120,097	89,935
Net income attributable to unconsolidated joint ventures	\$ 21,246	\$ 106,846	\$ 110,032
Company's share of equity in net income of joint ventures	\$ 4,581	\$ 22,262	\$ 49,417
Basis differential adjustments ^(A)	1,996	5,630	(2,120)
Equity in net income of joint ventures	<u>\$ 6,577</u>	<u>\$ 27,892</u>	<u>\$ 47,297</u>

(A) The difference between the Company's share of net income, as reported above, and the amounts included in the Company's consolidated statements of operations is attributable to the amortization of basis differentials, the recognition of deferred gains and differences in gain (loss) on sale of certain assets recognized due to the basis differentials.

The impact of the COVID-19 pandemic on revenues in 2021 for the Company's joint ventures is more fully described in Note 1.

Revenues earned by the Company related to all of the Company's unconsolidated joint ventures are as follows (in millions):

	For the Year Ended December 31,		
	2023	2022	2021
Revenue from contracts:			
Asset and property management fees	\$ 5.7	\$ 7.7	\$ 10.6
Leasing commissions and development fees	0.4	1.9	2.2
	6.1	9.6	12.8
Other	0.7	1.0	1.7
	<u>\$ 6.8</u>	<u>\$ 10.6</u>	<u>\$ 14.5</u>

The Company's joint venture agreements generally include provisions whereby each partner has the right to trigger a purchase or sale of its interest in the joint venture or to initiate a purchase or sale of the properties after a certain number of years or if either party is in default of the joint venture agreements. The Company is not obligated to purchase the interests of its outside joint venture partners under these provisions.

Disposition of Joint Venture Assets

In addition to the transactions below, the Company's joint ventures sold five, 16 and six shopping centers and land parcels for an aggregate sales price of \$112.2 million, \$439.2 million and \$135.5 million, respectively, of which the Company's share of the gain on sale was \$6.7 million, \$27.0 million and \$36.6 million for the years ended December 31, 2023, 2022 and 2021, respectively.

Disposition of Joint Venture Interests

In 2022, the Company acquired its joint venture partner's 80% equity interest in one asset owned by the DDRM Joint Venture (Casselberry Commons, Casselberry, Florida) for \$35.6 million and stepped up the previous 20% interest due to change in control. The transaction resulted in Gain on Change in Control of Interests of \$3.3 million (Note 2).

In 2022, the Company sold its 20% interest in the SAU Joint Venture to its partner based on a gross asset value of \$155.7 million (at 100%). In addition, the Company sold its 50% interest in Lennox Town Center to its partner based on a gross asset value of \$77.0 million (at 100%). These transactions resulted in Gain on Sale of Interests of \$42.2 million.

In 2021, one of the Company's unconsolidated joint ventures sold its sole asset, which was a parcel of undeveloped land in Richmond Hill, Ontario. The Company's share of net proceeds totaled \$22.1 million, after accounting for customary closing costs and foreign currency translation but before income tax. The Company recorded an aggregate gain on the transaction of \$14.9 million, which included its \$2.8 million share of the gain reported by the joint venture, as well as \$12.1 million related to the Company's promoted interest on the disposition of the investment net of the write-off of the accumulated foreign currency translation and contingent estimated income taxes. In 2023, the income tax contingencies were resolved and the Company recorded a Gain on Sale

and Change in Control of Interests of \$3.7 million. Subsequent to the transaction, the Company has no other investments outside the United States.

In 2021, the Company acquired the 80% equity interest in six assets owned by the DDRM Joint Venture for \$107.2 million and stepped up the previous 20% interest due to change in control, with \$73.9 million of mortgage debt related to the properties repaid at closing. The transaction resulted in a Gain on Sale and Change in Control of Interests of \$7.2 million. In connection with estimating the fair value of the net assets acquired from the DDRM Joint Venture, the fair value of each property was estimated, and the aggregate gross fair value of the properties acquired was estimated to be \$134.0 million (at 100%) based on the consideration paid for the partner's interest. The valuation technique used to value the properties was a discounted cash flow analysis for each property. The discounted cash flow analyses used to estimate the fair value of properties acquired involves significant estimates and assumptions, including discount rates, exit capitalization rates and certain market leasing assumptions.

All transactions with the Company's equity affiliates are described above.

4. Other Assets and Intangibles, net

Other assets and intangibles consist of the following (in thousands):

	December 31,	
	2023	2022
Intangible assets, net:		
In-place leases	\$ 50,282	\$ 61,918
Above-market leases	3,593	6,206
Lease origination costs	8,249	8,093
Tenant relationships	6,866	11,531
Total intangible assets	68,990	87,748
Operating lease ROU assets ^(A)	17,373	18,197
Other assets:		
Loan commitment fee ^(B)	13,485	—
Prepaid expenses	5,104	6,721
Swap receivable	11,115	8,138
Other assets	2,294	3,491
Deposits	2,857	3,188
Deferred charges, net	5,325	7,526
Total other assets, net	\$ 126,543	\$ 135,009
Below-market leases, net (other liabilities) ^(C)	\$ 46,096	\$ 59,825

(A) Operating lease ROU assets are discussed further in Note 5.

(B) Fees related to a commitment in October 2023 for a lender to provide a \$1.1 billion mortgage facility secured by 40 properties (the "Mortgage Facility"). At December 31, 2023, the fees paid are recorded as a deferred fee as the facility has not closed and therefore no amounts have been drawn. The Company may proceed to close and draw all or a portion of the Mortgage Facility on any date prior to October 25, 2024, subject to the satisfaction of various closing conditions. Once amounts are drawn on the facility, the fees will be classified as a contra asset to the borrowings and amortized over the life of the facility. If it becomes probable that the debt, or a portion of the debt, will not be drawn upon, the commitment fees, or a portion of the commitment fees will be expensed.

(C) Change as a result of the write-off of unamortized below-market lease intangibles due to the early termination of tenant leases of \$8.6 million for the year ended December 31, 2023.

Amortization expense related to the Company's intangibles, excluding above- and below-market leases, was as follows (in millions):

Year	Expense
2023	\$ 22.7
2022	27.5
2021	21.6

Estimated net future amortization associated with the Company's intangibles is as follows (in millions):

Year	Income	Expense
2024	\$ 4.0	\$ 18.1
2025	4.0	12.7
2026	3.8	8.8
2027	3.7	6.3
2028	3.5	4.8

5. Leases

Lessee

The Company is engaged in the operation of shopping centers that are either owned or, with respect to certain shopping centers, operated under long-term ground leases that expire at various dates through 2070. The Company also leases office space in the ordinary course of business under lease agreements that expire at various dates through 2030. Certain of the lease agreements include variable payments for reimbursement of common area expenses. The Company determines if an arrangement is a lease at inception.

Operating lease ROU ("right of use") assets and operating lease liabilities are included in the Company's consolidated balance sheets as follows (in thousands):

Classification	December 31,	December 31,	
		2023	2022
Operating Lease ROU Assets	Other Assets, Net	\$ 17,373	\$ 18,197
Operating Lease Liabilities	Accounts Payable and Other Liabilities	37,108	37,777

Operating lease expenses, including straight-line expense, included in Operating and Maintenance Expense for the Company's ground leases and General and Administrative expense for its office leases are as follows (in thousands):

Classification	December 31,		
	2023	2022	2021
Operating and Maintenance	\$ 2,209	\$ 2,596	\$ 2,645
General and Administrative ^(A)	2,303	2,213	2,405
Total lease costs	\$ 4,512	\$ 4,809	\$ 5,050

(A) Includes short-term leases and variable lease costs, which are immaterial.

Supplemental balance sheet information related to operating leases was as follows:

	December 31,	
	2023	2022
Weighted-Average Remaining Lease Term	35.1 years	35.4 years
Weighted-Average Discount Rate	7.5 %	7.4 %
Cash paid for amounts included in the measurement — operating cash flows from lease liabilities (in thousands)	\$ 3,598	\$ 4,227

As determined under Topic 842, maturities of lease liabilities were as follows for the years ended December 31, (in thousands):

Year	December 31,
2024	\$ 3,737
2025	3,801
2026	3,902
2027	3,832
2028	3,869
Thereafter	103,662
Total lease payments	122,803
Less imputed interest	(85,695)
Total	\$ 37,108

Lessor

Space in the Company's shopping centers is leased to tenants pursuant to agreements that provide for terms generally ranging from one month to 30 years and for rents which, in some cases, are subject to upward adjustments based on operating expense levels, sales volume or contractual increases as defined in the lease agreements.

The scheduled future minimum rental income from rental properties under the terms of all non-cancelable tenant leases (including those on the cash basis), assuming no new or renegotiated leases or option extensions, as determined under Topic 842 for such premises for the years ending December 31, were as follows (in thousands):

<u>Year</u>	<u>December 31,</u>
2024	\$ 336,005
2025	298,194
2026	262,979
2027	221,243
2028	163,889
Thereafter	443,476
Total	<u>\$ 1,725,786</u>

6. Revolving Credit Facility

As of December 31, 2023 and 2022, the Company had no borrowings outstanding on its Revolving Credit Facility.

The Company maintains a revolving credit facility with a syndicate of financial institutions and JPMorgan Chase Bank, N.A., as administrative agent (the "Revolving Credit Facility"). The Revolving Credit Facility provides for borrowings of up to \$950 million if certain borrowing conditions are satisfied, and an accordion feature for expansion of availability up to \$1.45 billion, provided that new lenders agree to the existing terms of the facility or existing lenders increase their commitment level and subject to other customary conditions precedent. The Revolving Credit Facility maturity date is June 2026 subject to two six-month options to extend the maturity to June 2027 upon the Company's request (subject to satisfaction of certain conditions).

The Company's borrowings under the Revolving Credit Facility bear interest at variable rates at the Company's election, based on either (i) the Secured Overnight Financing Rate ("SOFR") rate plus a 10 basis-point spread adjustment plus an applicable margin (0.85% at December 31, 2023), or (ii) the alternative base rate plus an applicable margin (0% at December 31, 2023). The Revolving Credit Facility also provides for an annual facility fee, which was 20 basis points on the entire facility at December 31, 2023. The applicable margins and facility fee vary depending on the Company's long-term senior unsecured debt ratings from Moody's, S&P and Fitch (or their respective successors). The Revolving Credit Facility also features a sustainability-linked pricing component whereby the applicable interest-rate margin can be adjusted by one or two basis points if the Company meets certain sustainability performance targets. The Company is required to comply with certain covenants under the Revolving Credit Facility relating to total outstanding indebtedness, secured indebtedness, value of unencumbered real estate assets and fixed-charge coverage. The Company was in compliance with these financial covenants at December 31, 2023 and 2022.

7. Unsecured and Secured Indebtedness

The following table discloses certain information regarding the Company's unsecured and secured indebtedness (in millions):

	Carrying Value at December 31,		Interest Rate ^(A) at December 31,		Maturity Date at December 31, 2023
	2023	2022	2023	2022	
Unsecured indebtedness:					
Senior notes ^(B)	\$ 1,307.1	\$ 1,460.0	3.625%–4.700%	3.375%–4.700%	February 2025 – June 2027
Senior notes – discount, net	(1.4)	(2.3)			
Net unamortized debt issuance costs	(2.5)	(3.8)			
Total Senior Notes	\$ 1,303.2	\$ 1,453.9			
Term Loan	\$ 200.0	\$ 200.0	4.0% ^(C)	4.0% ^(C)	June 2027
Net unamortized debt issuance costs	(1.1)	(1.5)			
Total Term Loan	\$ 198.9	\$ 198.5			
Secured indebtedness:					
Mortgage Indebtedness – Fixed Rate	\$ 125.9	\$ 54.9	6.2%	4.5%	February 2025 – November 2028
Net unamortized debt issuance costs	(1.7)	(0.3)			
Total Mortgage Indebtedness	\$ 124.2	\$ 54.6			

(A) The interest rates reflected above for the senior notes represent the range of the coupon rate of the notes outstanding. All other interest rates presented are a weighted average of the outstanding debt. Interest rate on variable-rate debt was calculated using the base rate and spreads effective December 31, 2023 and 2022.

(B) Effective interest rates ranged from 3.8% to 4.8% as of December 31, 2023 and from 3.5% to 4.8% as of December 31, 2022.

(C) Reflects the utilization of a swap, which caps the variable-rate (SOFR) interest rate at 2.75%, plus a 10-basis point credit spread adjustment plus the applicable margin (0.95% at both December 31, 2023 and 2022), which is based on the Company's long-term unsecured debt rating as described below.

Senior Notes

The Company's various fixed-rate senior notes have interest coupon rates that averaged 4.2% and 4.1% per annum at December 31, 2023 and 2022, respectively. The senior notes may be redeemed prior to maturity based upon a yield maintenance calculation (Note 8). The fixed-rate senior notes were issued pursuant to indentures that contain certain covenants, including limitations on incurrence of debt, maintenance of unencumbered real estate assets and debt service coverage. The covenants also provide that the cumulative dividends declared or paid from December 31, 1993, through the end of the current period cannot exceed Funds From Operations (as defined in the agreement) plus an additional \$20.0 million for the same period unless required to maintain REIT status. Interest is paid semiannually in arrears. At December 31, 2023 and 2022, the Company was in compliance with all of the financial covenants under the indentures.

Term Loan

As of December 31, 2023 and 2022, the Company's Term Loan (as defined below) had outstanding borrowings of \$200.0 million, all of which have been converted to a fixed interest rate of 3.8% through the utilization of a swap (Note 8).

In 2022, the Company amended and restated its \$100 million unsecured term loan with a syndicate of financial institutions and Wells Fargo Bank, National Association, as administrative agent (the "Term Loan") to, among other things, (i) modify the financial covenants and certain other provisions contained therein in a manner consistent with the amendments made to the Revolving Credit Facility, (ii) extend the maturity date to June 2027, (iii) add a \$100 million delayed draw feature (that was drawn upon in June 2022) and (iv) change the interest rate benchmark from LIBOR to SOFR. The Term Loan bears interest at variable rates equal to (i) the SOFR rate plus a 10-basis point credit spread adjustment plus an applicable margin (0.95% at December 31, 2023) or (ii) the alternative base rate plus an applicable margin (0.0% at December 31, 2023). The applicable margins vary depending on the Company's long-term senior unsecured debt ratings from Moody's, S&P and Fitch (or their respective successors). In August 2022, the variable-rate (SOFR) component of the interest rate applicable to \$200 million of the Term Loan was converted to a fixed rate of 2.75% through the loan's maturity date. The Company may increase the principal amount of the Term Loan in the future to up to \$800 million in the aggregate provided that existing or new lenders are identified to provide additional loan commitments and subject to other customary conditions precedent. The Term Loan also features a sustainability-linked pricing component whereby the applicable interest rate margin can be adjusted by one to two basis points if the Company meets certain sustainability performance

targets. The Company is required to comply with covenants similar to those contained in the Revolving Credit Facility. The Company was in compliance with these financial covenants at December 31, 2023 and 2022.

Mortgages Payable

Mortgages payable, collateralized by real estate with a net book value of \$119.9 million at December 31, 2023, and related tenant leases are generally due in monthly installments of principal and/or interest. Fixed contractual interest rates on mortgages payable range from approximately 3.8% to 6.7% per annum.

Scheduled Principal Repayments

The scheduled principal repayments of the Revolving Credit Facility (\$0 at December 31, 2023, Note 6) and unsecured and secured indebtedness, excluding extension options, as of December 31, 2023, were as follows (in thousands):

Year	Amount
2024	\$ 684
2025	483,508
2026	401,003
2027	651,581
2028	94,633
	<u>1,631,409</u>
Unamortized fair market value of assumed debt	201
Net unamortized debt issuance costs	(5,335)
Total indebtedness	<u>\$ 1,626,275</u>

Total gross fees paid by the Company for its revolving credit facilities and term loans in 2023, 2022 and 2021 aggregated \$2.1 million, \$2.2 million and \$2.1 million, respectively.

8. Financial Instruments and Fair Value Measurements

The following methods and assumptions were used by the Company in estimating fair value disclosures of financial instruments.

Measurement of Fair Value

At December 31, 2023, the Company used a pay-fixed interest rate swap to manage some of its exposure to changes in benchmark-interest rates. The estimated fair value was determined using the market standard methodology of netting the discounted fixed cash payments and the discounted expected variable cash receipts. The variable cash receipts are based on an expectation of interest rates (forward curves) derived from observable market interest rate curves. In addition, credit valuation adjustments, which consider the impact of any credit enhancements to the contract, are incorporated in the fair value to account for potential non-performance risk, including the Company's own non-performance risk and the respective counterparty's non-performance risk. The Company determined that the significant inputs used to value its derivative fell within Level 2 of the fair value hierarchy.

Items Measured on Fair Value on a Recurring Basis

The Company maintains swap agreements (included in Other Assets) measured at fair value on a recurring basis as of December 31, 2023. The following table presents information about the Company's financial assets and liabilities and indicates the fair value hierarchy of the valuation techniques used by the Company to determine such fair value (in millions):

Assets (Liabilities):	Fair Value Measurements			Total
	Level 1	Level 2	Level 3	
December 31, 2023				
Derivative Financial Instruments	\$ —	\$ 11.1	\$ —	\$ 11.1
December 31, 2022				
Derivative Financial Instruments	\$ —	\$ 8.1	\$ —	\$ 8.1

Other Fair Value Instruments

See discussion of fair value considerations of joint venture investments in Note 1.

Cash and Cash Equivalents, Restricted Cash, Accounts Receivable, Accounts Payable and Other Liabilities

The carrying amounts reported in the Company's consolidated balance sheets for these financial instruments approximated fair value because of their short-term maturities.

Debt

The following methods and assumptions were used by the Company in estimating fair value disclosures of debt. The fair market value of senior notes is determined using a pricing model to approximate the trading price of the Company's public debt. The fair market value for all other debt is estimated using a discounted cash flow technique that incorporates future contractual interest and principal payments and a market interest yield curve with adjustments for duration, optionality and risk profile, including the Company's non-performance risk and loan to value. The Company's senior notes and all other debt are classified as Level 2 and Level 3, respectively, in the fair value hierarchy.

Considerable judgment is necessary to develop estimated fair values of financial instruments. Accordingly, the estimates presented are not necessarily indicative of the amounts the Company could realize on disposition of the financial instruments.

Carrying values that are different from estimated fair values are summarized as follows (in thousands):

	December 31, 2023		December 31, 2022	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Senior Notes	\$ 1,303,243	\$ 1,278,186	\$ 1,453,923	\$ 1,378,485
Revolving Credit Facility and Term Loan	198,856	200,000	198,521	200,000
Mortgage Indebtedness	124,176	127,749	54,577	51,936
	<u>\$ 1,626,275</u>	<u>\$ 1,605,935</u>	<u>\$ 1,707,021</u>	<u>\$ 1,630,421</u>

Risk Management Objective of Using Derivatives

The Company is exposed to certain risks arising from both its business operations and economic conditions. The Company principally manages its exposures to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity and credit risk, primarily by managing the amount, sources and duration of its debt funding and, from time to time, through the use of derivative financial instruments. Specifically, the Company enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the values of which are determined by interest rates. The Company's derivative financial instruments are used to manage differences in the amount, timing and duration of the Company's known or expected cash receipts and its known or expected cash payments principally related to the Company's borrowings.

Cash Flow Hedges of Interest Rate Risk

The Company's objectives in using interest rate derivatives are to manage its exposure to interest rate movements. To accomplish this objective, the Company generally uses swaps and caps as part of its interest rate risk management strategy. The swaps designated as cash flow hedges involve the receipt of variable-rate amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount.

As of December 31, 2023 and 2022, the Company had one effective swap with a notional amount of \$200.0 million, expiring in June 2027, which converts the variable-rate SOFR component of the interest rate applicable to its Term Loan to a fixed rate of 2.75%.

The effective portion of changes in the fair value of derivatives designated, and that qualify, as a cash flow hedge is recorded in Accumulated Other Comprehensive Income ("OCI") and is subsequently reclassified into earnings, into interest expense, in the period that the hedged forecasted transaction affects earnings. All components of the swap were included in the assessment of hedge effectiveness. The Company expects to reflect within the next 12 months, a decrease to interest expense (and a corresponding increase to earnings) of approximately \$3.8 million.

The Company is exposed to credit risk in the event of non-performance by the counterparty to the swap if the derivative position has a positive balance. The Company believes it mitigates its credit risk by entering into swaps with major financial institutions. The Company continually monitors and actively manages interest costs on its variable-rate debt portfolio and may enter into additional

interest rate swap positions or other derivative interest rate instruments based on market conditions. The Company has not entered, and does not plan to enter, into any derivative financial instruments for trading or speculative purposes.

Credit Risk-Related Contingent Features

The Company has an agreement with the swap counterparty that contains a provision whereby if the Company defaults on certain of its indebtedness, the Company could also be declared in default on the swap, resulting in an acceleration of payment under the swap.

Derivative – Unsecured Notes

In the fourth quarter of 2023, the Company entered into swaption agreements with a notional amount aggregating \$450.0 million to partially hedge the impact of change in benchmark interest rates to potential yield maintenance premiums of its unsecured notes due in 2027. The swaptions did not qualify for hedge accounting. As a result, these derivative instruments are recorded in the Company's consolidated balance sheet at fair market value, with changes in value recorded through earnings as of each balance sheet date until exercise or expiration, in October 2024. Accordingly, the Company reported non-cash income of \$2.1 million related to the valuation adjustments associated with these instruments for the year ended December 31, 2023.

9. Commitments and Contingencies

Legal Matters

The Company and its subsidiaries are subject to various legal proceedings, which, taken together, are not expected to have a material adverse effect on the Company. The Company is also subject to a variety of legal actions for personal injury or property damage arising in the ordinary course of its business, most of which are covered by insurance. While the resolution of all matters cannot be predicted with certainty, management believes that the final outcome of such legal proceedings and claims will not have a material adverse effect on the Company's liquidity, financial position or results of operations.

Commitments and Guaranties

In conjunction with the redevelopment of various shopping centers, the Company had entered into commitments with general contractors aggregating approximately \$6.7 million for its consolidated properties as of December 31, 2023. These obligations, composed principally of construction contracts, are generally due within 12 to 24 months, as the related construction costs are incurred, and are expected to be financed through operating cash flow, assets sales or borrowings under the Revolving Credit Facility. These contracts typically can be changed or terminated without penalty.

In connection with the sale of two properties, the Company guaranteed additional construction costs to complete re-tenanting work at the properties and deferred maintenance, both of which were recorded as a liability and reduction of gain on sale of real estate aggregating \$5.4 million at December 31, 2023. The amount is recorded in accounts payable and other liabilities on the Company's consolidated balance sheet.

The Company routinely enters into contracts for the maintenance of its properties. These contracts typically can be canceled upon 30 to 60 days' notice without penalty. At December 31, 2023, the Company had purchase order obligations, typically payable within one year, aggregating approximately \$3.4 million related to the maintenance of its properties and general and administrative expenses.

At December 31, 2023, the Company had letters of credit outstanding of \$12.9 million. The Company has not recorded any obligation associated with these letters of credit, the majority of which serve as collateral to secure the Company's obligation to third-party insurers with respect to limited reinsurance provided by the Company's captive insurance company.

10. Preferred Shares, Common Shares and Common Shares in Treasury and Non-Controlling Interests

Preferred Shares

The depositary shares, representing the Class A Cumulative Redeemable Preferred Shares ("Class A Preferred Shares"), each represent 1/20 of a Class A Preferred Share and have a liquidation value of \$500 per share. The Class A depositary shares are redeemable by the Company.

The Company's authorized preferred shares consist of the following:

- 750,000 of each: Class A, Class B, Class C, Class D, Class E, Class F, Class G, Class H, Class I, Class J and Class K Cumulative Redeemable Preferred Shares, without par value
- 750,000 Non-Cumulative Preferred Shares, without par value
- 2,000,000 Cumulative Voting Preferred Shares, without par value

In 2021, the Company redeemed all \$150.0 million aggregate liquidation preference of its 6.250% Class K Cumulative Redeemable Preferred Shares (the "Class K Preferred Shares") at a redemption price of \$500 per Class K Preferred Share (or \$25.00 per depository share) plus accrued and unpaid dividends of \$7.2049 per Class K Preferred Share (or \$0.3602 per depository share). The Company recorded a charge of \$5.1 million to net income attributable to common shareholders, which represents the difference between the redemption price and the carrying amount immediately prior to redemption, which was recorded to additional paid-in capital upon original issuance.

Common Share Dividends

	For the Year Ended December 31,		
	2023	2022	2021
Common share dividends declared per share	\$ 0.68	\$ 0.52	\$ 0.47

The Company's aggregate cash dividends declared in 2023 of \$0.68 per common share included a special cash dividend of \$0.16 per common share attributable to significant dispositions activity consummated in 2023, which was paid on January 12, 2024.

Common Shares Issuance

In the first six months of 2022, the Company settled 2.4 million common shares which were sold on a forward basis under its \$250 million continuous equity program, at a weighted-average price of \$15.79 per share before issuance costs resulting in gross proceeds of \$38.3 million. In 2021, the Company issued and sold 17.25 million common shares at a weighted-average price of \$13.06 per share before issuance costs resulting in net proceeds of \$225.3 million.

Common Shares in Treasury

On December 20, 2022, the Company announced that its Board of Directors authorized a new common share repurchase program. Under the terms of the new program, the Company is authorized to purchase up to a maximum value of \$100 million of its common shares. In 2023 and late December 2022, the Company repurchased 1.5 million and 0.5 million common shares, respectively, in open market transactions at an aggregate cost of \$20.0 million and \$6.6 million, respectively, under this new program, all of which settled in 2023 at an aggregate weighted-average price of \$13.44 per share. In 2018, the Company's Board of Directors authorized a \$100 million common share repurchase program all of which was utilized as of December 20, 2022. In 2022, the Company repurchased 3.2 million shares under this program at an aggregate cost of \$42.3 million, or a weighted-average price of \$13.04 per share. These shares were recorded as Treasury Shares on the Company's consolidated balance sheets.

Non-Controlling Interests

The Company had 140,633 Operating Partnership Units ("OP Units") outstanding with respect to one partnership at December 31, 2022. In 2023, the Company redeemed these OP Units for cash at an aggregate cost of \$1.7 million. The gain on the transaction was reflected as Additional Paid-in Capital in the Company's Statement of Equity. The OP Units were classified on the Company's consolidated balance sheets as Non-Controlling Interests.

In 2021, the Company acquired its partner's 33% interest in Paradise Village Gateway (Phoenix, Arizona), which had a value of non-controlling interest of negative \$2.1 million for \$7.1 million and, in 2022, the Company paid an additional \$1.4 million in earnouts, which are reflected as Additional Paid-in Capital in the Company's Statement of Equity.

11. Other Comprehensive Income

The changes in Accumulated OCI by component are as follows (in thousands):

	Gains and Losses on Cash Flow Hedges	Foreign Currency Items	Total
Balance, December 31, 2020	\$ —	\$ (2,682)	\$ (2,682)
Other comprehensive loss before reclassifications	—	(1)	(1)
Reclassification adjustment for foreign currency translation ^(A)	—	2,683	2,683
Net current-period other comprehensive income (loss)	—	2,682	2,682
Balance, December 31, 2021	—	—	—
Change in cash flow hedges	9,415	—	9,415
Amounts reclassified from accumulated other comprehensive income to interest expense ^(B)	(377)	—	(377)
Net current-period other comprehensive income	9,038	—	9,038
Balance, December 31, 2022 ^(C)	9,038	—	9,038
Change in cash flow hedges	416	—	416
Amounts reclassified from accumulated other comprehensive income to interest expense ^(B)	(3,333)	—	(3,333)
Balance, December 31, 2023 ^(C)	\$ 6,121	\$ —	\$ 6,121

(A) Represents the release of foreign currency translation related to the sale of a parcel of undeveloped land in Richmond Hill, Ontario, owned by one of the Company's joint ventures (Note 3).

(B) Classified in Interest Expense in the Company's consolidated statements of operations.

(C) Includes derivative financial instruments entered into by the Company on its Term Loan (Note 8) and an unconsolidated joint venture.

12. Impairment Charges

The Company recorded impairment charges based on the difference between the carrying value of the assets or investments and the estimated fair market value as follows (in millions):

	For the Year Ended December 31,	
	2022	2021
Assets marketed for sale ^(A)	\$ —	\$ 7.3
Sale of building to tenant ^(B)	2.5	—
Total impairment charges	\$ 2.5	\$ 7.3

(A) The impairment charges recorded were triggered by a change in the hold period assumptions.

(B) Recorded as a result of a tenant exercising a \$7.0 million fixed-price purchase option on their building pursuant to the lease agreement. This asset was sold in the fourth quarter of 2022.

The following table presents information about the fair value of real estate that was impaired, and therefore, measured on a fair value basis, along with the related impairment charge. The table also indicates the fair value hierarchy of the valuation techniques used by the Company to determine such fair value (in millions).

	Fair Value Measurements				Total Impairment Charges
	Level 1	Level 2	Level 3	Total	
December 31, 2022					
Long-lived assets held and used	—	—	7.0	7.0	2.5
December 31, 2021					
Long-lived assets held and used	—	—	10.0	10.0	7.3

The valuation techniques and unobservable inputs used by the Company to determine fair value measurements were based upon an indicative bid and developed by third-party sources (including offers and comparable sales values), subject to the Company's corroboration for reasonableness. The Company does not have access to certain unobservable inputs used by these third parties to determine these estimated fair values. Assets where the Company identified an impairment charge, were generally sold within one year of the period in which the impairment charge was recorded.

13. Stock-Based Compensation Plans and Employee Benefits

Stock-Based Compensation

The Company's equity-based award plans provide for grants to Company employees and directors of incentive and non-qualified options to purchase common shares, rights to receive the appreciation in value of common shares, awards of common shares subject to restrictions on transfer, awards of common shares issuable in the future upon satisfaction of certain conditions and rights to purchase common shares and other awards based on common shares. Under the terms of the plans, 1.7 million common shares were available for grant of future awards as of December 31, 2023.

Restricted Share Units

The Board of Directors approved grants to officers of the Company of restricted common share units ("RSUs") of 0.6 million in 2023, 0.1 million in 2022 and 0.4 million in 2021. These grants generally vest in equal annual amounts over a three- to five-year period. RSUs generally receive cash payments which are equivalent to the cash dividends paid on the Company's common shares. These grants have a weighted-average fair value at the date of grant ranging from \$7.87 to \$15.33, which was equal to the market value of the Company's common shares at the date of grant. As a component of compensation to the Company's non-employee directors, the Company issued approximately 0.1 million common shares to the non-employee directors for the years ended December 31, 2023 and 2022 and 2021. The grant value was equal to the market value of the Company's common shares at the date of grant, and these common shares were fully vested upon grant.

Performance-Based Restricted Share Units (PRSUs)

In 2023 and 2022, the Board of Directors approved grants to the Company's four named executive officers and one additional officer. In 2021 and 2020, the Board of Directors approved grants to the chief executive officer and the chief financial officer. And in 2019 and 2018, the Board of Directors approved grants to the chief executive officer. These PRSUs cover a "target" number of shares, subject to three-year performance periods beginning on the respective March 1 and ending after a three-year period on the respective February 28. In addition, in 2020 the Board of Directors approved grants to the chief financial officer covering a "target" number of shares, subject to one-year, and two-year performance periods beginning on March 1, 2020.

The payout of the PRSUs will vary based on relative total shareholder return performance measured over the applicable performance period, with the ultimate payout ranging from a level of 0% of target to a maximum level of 200% of target. In March 2023, the Company issued 559,559 common shares in settlement of PRSUs granted in 2020. In March 2022, the Company issued 519,255 common shares in settlement of certain PRSUs granted in 2019 and 2020. In March 2021, the Company issued 570,295 common shares in settlement of certain PRSUs granted in 2018 and 2020. The 2023 and 2022 grants had a grant date fair value aggregating \$3.9 million and the 2021 grants had a grant date fair value aggregating \$3.3 million, all to be amortized ratably over the performance period ending three years from the date of grant.

Under the anti-dilution provisions of the Company's equity incentive plan and the respective PRSU award agreement, the PRSUs issued in March 2018 were adjusted as of the spin-off of RVI, effective July 1, 2018, as determined by the Company's compensation committee. The number of PRSUs was adjusted so as to retain the same intrinsic value immediately after the spin-off that the PRSU awards had immediately prior to the spin-off. Effective at the date of the spin-off, because these awards were dual-indexed to both the Company's and RVI's stock performance, the 2018 PRSU awards were accounted for as liability awards and marked to fair value on a quarterly basis. In 2021, the Company recorded a mark-to-market expense of \$5.6 million in connection with these awards that were settled in March 2021.

Summary of Unvested Share Awards

The following table reflects the activity for the unvested awards pursuant to all restricted stock grants:

	Awards (Thousands)	Weighted-Average Grant Date Fair Value
Unvested at December 31, 2022	733	\$ 11.43
Granted	571	12.48
Vested	(242)	12.61
Forfeited	(13)	12.43
Unvested at December 31, 2023	1,049	\$ 11.72

As of December 31, 2023, total unrecognized compensation for the restricted awards granted under the plans as summarized above was \$12.3 million, which is expected to be recognized over a weighted-average 1.7-year term, which includes the performance-based and time-based vesting periods.

Stock Options

The Company had 0.2 million, 0.2 million and 0.3 million stock options outstanding at December 31, 2023, 2022 and 2021, respectively, all exercisable, at a weighted-average price of \$27.36, \$27.31 and \$26.96, none of which have any intrinsic value.

Deferred Compensation Plans

The Company maintains a 401(k) defined contribution plan covering substantially all of the officers and employees of the Company in accordance with the provisions of the Code. Also, for certain officers, the Company maintains the Elective Deferred Compensation Plan and Equity Deferred Compensation Plan, both non-qualified plans, which permit the deferral of base salaries, commissions and annual performance-based cash bonuses or receipt of restricted shares. In addition, directors of the Company are permitted to defer all or a portion of their fees pursuant to the Directors' Deferred Compensation Plan, a non-qualified plan. All of these plans were fully funded at December 31, 2023.

14. Earnings Per Share

The following table provides a reconciliation of net income and the number of common shares used in the computations of "basic" earnings per share ("EPS"), which utilizes the weighted-average number of common shares outstanding without regard to dilutive potential common shares, and "diluted" EPS, which includes all such shares (in thousands, except per share amounts).

	For the Year Ended December 31,		
	2023	2022	2021
<u>Numerators – Basic and Diluted</u>			
Net income	\$ 265,721	\$ 168,792	\$ 125,416
Income attributable to non-controlling interests	(18)	(73)	(481)
Write-off of preferred share original issuance costs	—	—	(5,156)
Preferred dividends	(11,156)	(11,156)	(13,656)
Earnings attributable to unvested shares and OP Units	(606)	(484)	(572)
Net income attributable to common shareholders after allocation to participating securities	<u>\$ 253,941</u>	<u>\$ 157,079</u>	<u>\$ 105,551</u>
<u>Denominators – Number of Shares</u>			
Basic – Average shares outstanding	209,459	212,998	208,004
Assumed conversion of dilutive securities:			
PRsUs	162	744	973
Forward equity	—	—	25
OP Units	—	141	141
Diluted – Average shares outstanding	<u>209,621</u>	<u>213,883</u>	<u>209,143</u>
Earnings Per Share:			
Basic	<u>\$ 1.21</u>	<u>\$ 0.74</u>	<u>\$ 0.51</u>
Diluted	<u>\$ 1.21</u>	<u>\$ 0.73</u>	<u>\$ 0.51</u>

Basic average shares outstanding do not include restricted shares totaling 1.0 million, 0.7 million and 0.9 at years ended December 31, 2023, 2022 and 2021, respectively, that were not vested (Note 13).

The following potentially dilutive securities were considered in the calculation of EPS:

- PRsUs issued to certain executives were considered in the computation of diluted EPS (Note 13) for all years presented.
- The exchange into common shares associated with OP Units was included in the computation of diluted EPS for the years ended December 31, 2022 and 2021. The OP Units were redeemed in 2023 (Note 10).
- The agreements to offer and sell approximately 2.2 million common shares on a forward basis were considered in the computation of diluted EPS for the year ended December 31, 2021 (Note 10). These agreements were anti-dilutive in 2022 and not outstanding in 2023.
- Options to purchase common shares that were outstanding were not considered in the computation of diluted EPS, as the options were anti-dilutive for all years presented (Note 13).

15. Income Taxes

The Company elected to be treated as a REIT under the Internal Revenue Code of 1986, as amended, commencing with its taxable year ended December 31, 1993. To qualify as a REIT, the Company must meet a number of organizational and operational requirements, including a requirement that the Company distribute at least 90% of its taxable income (excluding net capital gains) to its shareholders. It is management's current intention to adhere to these requirements and maintain the Company's REIT status. As a

REIT, the Company generally will not be subject to corporate level federal income tax on taxable income it distributes to its shareholders. As the Company distributed sufficient taxable income for each of the three years ended December 31, 2023, 2022 and 2021, no U.S. federal income or excise taxes were incurred.

If the Company fails to qualify as a REIT in any taxable year, it will be subject to federal income taxes at regular corporate rates and may not be able to qualify as a REIT for the four subsequent taxable years. Even if the Company qualifies for taxation as a REIT, the Company may be subject to certain foreign, state and local taxes on its income and property and to federal income and excise taxes on its undistributed taxable income. In addition, the Company has a TRS that is subject to federal, state and local income taxes on any taxable income generated from its operational activity.

In order to maintain its REIT status, the Company must meet certain income tests to ensure that its gross income consists of passive income and not income from the active conduct of a trade or business. The Company utilizes its TRS to the extent certain fee and other miscellaneous non-real estate-related income cannot be earned by the REIT.

For the year ended December 31, 2023, the Company made net state and local tax payments of \$1.8 million and for both of the years ended December 31, 2022 and 2021, the Company made net payments of \$0.6 million related to taxes.

The following represents the activity of the Company's TRS (in thousands):

	For the Year Ended December 31,		
	2023	2022	2021
Book income (loss) before income taxes	\$ 6,450	\$ 6,374	\$ (3,420)
Current	\$ —	\$ —	\$ —
Deferred	—	—	—
Total income tax expense	\$ —	\$ —	\$ —

The differences between total income tax expense and the amount computed by applying the statutory income tax rate to income before taxes with respect to its TRS activity were as follows (in thousands):

TRS	For the Year Ended December 31,		
	2023	2022	2021
Statutory Rate	21 %	21 %	21 %
Statutory rate applied to pre-tax income (loss)	\$ 1,355	\$ 1,339	\$ (718)
Deferred tax impact of contributions of assets	—	(7,542)	(2,410)
Deferred tax impact of tax rate change	339	261	(366)
Valuation allowance (decrease) increase based on impact of tax rate change	(339)	(261)	366
Valuation allowance (decrease) increase – other deferred	(1,337)	6,094	(1,087)
Expiration of capital loss carryforward	—	—	3,584
Other	(18)	\$ 109	631
Total expense	\$ —	\$ —	\$ —
Effective tax rate	0.00 %	0.00 %	0.00 %

Deferred tax assets and liabilities of the Company's TRS were as follows (in thousands):

	For the Year Ended December 31,	
	2023	2022
Deferred tax assets ^(A)	\$ 36,056	\$ 37,735
Deferred tax liabilities	(139)	(142)
Valuation allowance	(35,917)	(37,593)
Net deferred tax asset	\$ —	\$ —

(A) At December 31, 2023, primarily attributable to \$20.5 million of net operating losses and \$9.8 million of book/tax differences in joint venture investments. At December 31, 2022, primarily attributable to \$21.6 million of net operating losses, \$10.2 million of book/tax differences in joint venture investments. The TRS net operating loss carryforwards will expire in varying amounts between the years 2024 and 2035, except for approximately \$6.8 million and \$6.1 million in 2023 and 2022, respectively, that does not expire and is limited to 80% of taxable income.

Reconciliation of GAAP net income attributable to SITE Centers to taxable income is as follows (in thousands):

	For the Year Ended December 31,		
	2023	2022	2021
GAAP net income attributable to SITE Centers	\$ 265,703	\$ 168,719	\$ 124,935
Book/tax differences	(57,471)	(60,732)	476
Taxable income before adjustments	208,232	107,987	125,411
Less: Net operating loss carryforward	(54,466)	—	(28,576)
Less: Capital gains	—	(7,664)	—
Taxable income subject to the 90% dividend requirement	\$ 153,766	\$ 100,323	\$ 96,835

Cash dividends declared applicable to tax years ended December 31, 2023, 2022 and 2021, were in excess of taxable income.

16. Subsequent Events

From January 1, 2024 through February 21, 2024, the Company acquired one convenience center for the purchase price of \$10.7 million and sold two shopping centers for an aggregate price of \$82.4 million.

On January 12, 2024, the Company paid a special dividend of \$0.16 per common share to shareholders of record on December 27, 2023.

From January 1, 2024 through February 21, 2024, the Company purchased approximately \$29.1 million aggregate principal amount of its outstanding senior unsecured notes due in 2025 for a total consideration including expenses of \$28.7 million.

SITE Centers Corp.
Valuation and Qualifying Accounts and Reserves
For the Years Ended December 31, 2023, 2022 and 2021
(In thousands)

	Balance at Beginning of Year	Charged to Expense	Deductions	Balance at End of Year
Year ended December 31, 2023				
Allowance for uncollectible accounts ^(A)	\$ 3,486	\$ (413)	\$ 645	\$ 2,428
Valuation allowance for deferred tax assets ^(B)	\$ 37,593	\$ —	\$ 1,676	\$ 35,917
Year ended December 31, 2022				
Allowance for uncollectible accounts ^(A)	\$ 4,720	\$ 257	\$ 1,491	\$ 3,486
Valuation allowance for deferred tax assets ^(B)	\$ 31,760	\$ 5,833	\$ —	\$ 37,593
Year ended December 31, 2021				
Allowance for uncollectible accounts ^(A)	\$ 7,402	\$ 1,051	\$ 3,733	\$ 4,720
Valuation allowance for deferred tax assets	\$ 32,481	\$ —	\$ 721	\$ 31,760

(A) Includes allowances on straight-line rents.

(B) Amounts charged to expense are discussed further in Note 15.

SITE Centers Corp.
Real Estate and Accumulated Depreciation
December 31, 2023
(In thousands)

Location	Initial Cost		Total Cost ⁽¹⁾			Accumulated Depreciation ⁽⁴⁾	Total Cost, Net of Accumulated	Encumbrances ⁽⁵⁾	Date of Construction (C) Acquisition (A)
	Land	Buildings & Improvements	Land ⁽²⁾	Buildings & Improvements ⁽³⁾	Total		Depreciation		
Chandler, AZ	1,417	3,490	1,417	3,497	4,914	187	4,727	—	2022 (A)
Mesa, AZ	1,486	3,202	1,486	3,202	4,688	160	4,528	—	2022 (A)
Peoria, AZ	11,048	16,918	11,048	16,918	27,966	—	27,966	—	2023 (A)
Phoenix, AZ	18,701	18,929	18,701	26,768	45,469	14,467	31,002	—	1999 (A)
Phoenix, AZ	15,352	24,414	15,352	31,287	46,639	20,522	26,117	—	2003 (A)
Phoenix, AZ (Peoria)	15,090	36,880	18,399	48,787	67,186	18,672	48,514	—	2012 (A)
Scottsdale, AZ	6,424	7,684	6,424	7,697	14,121	547	13,574	—	2022 (A)
Scottsdale, AZ	1,756	4,404	1,756	4,404	6,160	240	5,920	—	2022 (A)
Tempe, AZ	2,451	4,640	2,451	4,660	7,111	262	6,849	—	2022 (A)
Fontana, CA	23,861	57,931	23,861	64,928	88,789	21,122	67,667	—	2014 (A)
Lafayette, CA	21,431	36,076	21,432	36,086	57,518	2,170	55,348	—	2022 (A)
Lafayette, CA	6,808	32,751	6,808	33,282	40,090	1,990	38,100	—	2022 (A)
Long Beach, CA	—	147,918	—	200,646	200,646	122,069	78,577	—	2005 (C)
Oakland, CA	4,361	33,538	4,361	33,538	37,899	11,787	26,112	—	2013 (A)
Roseville, CA	18,400	59,109	18,400	59,886	78,286	18,554	59,732	—	2014 (A)
Roseville, CA	5,174	7,923	5,174	8,586	13,760	2,641	11,119	—	2014 (A)
Centennial, CO	7,833	35,550	9,075	72,613	81,688	51,774	29,914	—	1997 (C)
Colorado Springs, CO	4,890	25,531	4,890	34,325	39,215	15,384	23,831	—	2011 (A)
Colorado Springs, CO	4,111	22,140	4,111	28,211	32,322	8,860	23,462	—	2011 (A)
Denver, CO	20,733	22,818	20,804	34,203	55,007	18,802	36,205	—	2003 (A)
Denver, CO	1,222	4,305	1,223	4,490	5,713	182	5,531	—	2022 (A)
Parker, CO	4,233	16,744	4,233	17,982	22,215	5,857	16,358	—	2003 (A)
Parker, CO	398	21,512	398	26,027	26,425	8,304	18,121	—	2003 (A)
Parker, CO	2,474	7,842	2,456	7,842	10,298	299	9,999	—	2023 (A)
Guilford, CT	4,588	41,892	6,457	64,913	71,370	16,463	54,907	—	2015 (C)
Boca Raton, FL	23,120	58,982	23,120	62,223	85,343	3,599	81,744	—	2022 (A)
Boynton Beach, FL	6,048	9,256	6,048	10,881	16,929	1,163	15,766	—	2021 (A)
Brandon, FL	—	4,111	—	27,783	27,783	6,140	21,643	—	1972 (C)
Brandon, FL	2,938	13,685	2,938	20,448	23,386	5,863	17,523	—	2013 (A)
Casselberry, FL	10,336	30,349	10,336	30,788	41,124	2,823	38,301	—	2022 (A)
Delray Beach, FL	12,664	26,006	12,664	26,228	38,892	2,404	36,488	16,551	2021 (A)
Estero, FL	3,504	13,286	3,504	13,300	16,804	84	16,720	—	2023 (A)
Fort Walton Beach, FL	3,643	5,612	3,462	6,244	9,706	1,358	8,348	—	2021 (A)
Jupiter, FL	8,764	20,051	8,764	21,873	30,637	2,431	28,206	—	2020 (A)
Miami, FL	11,626	30,457	26,743	122,827	149,570	63,939	85,631	—	2006 (C)
Naples, FL	10,172	39,342	10,172	44,674	54,846	14,857	39,989	—	2013 (A)
Orlando, FL	8,528	56,684	13,057	82,511	95,568	19,734	75,834	—	2016 (C)
Orlando, FL	9,451	16,424	9,451	16,906	26,357	1,875	24,482	—	2020 (A)
Palm Harbor, FL	1,137	4,089	1,137	5,799	6,936	4,581	2,355	—	1995 (A)
Plantation, FL	21,729	37,331	22,112	98,371	120,483	55,988	64,495	—	2007 (A)
Tamarac, FL	16,730	22,139	16,730	23,388	40,118	2,561	37,557	—	2021 (A)

SITE Centers Corp.
Real Estate and Accumulated Depreciation
December 31, 2023
(In thousands)

Location	Initial Cost		Total Cost ⁽¹⁾			Accumulated Depreciation ⁽⁴⁾	Total Cost, Net of Accumulated Depreciation		Encumbrances ⁽⁵⁾	Date of Construction (C) Acquisition (A)
	Land	Buildings & Improvements	Land ⁽²⁾	Buildings & Improvements ⁽³⁾	Total		Depreciation	Encumbrances ⁽⁵⁾		
Tampa, FL	10,000	10,907	10,000	11,355	21,355	1,647	19,708	9,100	2019 (A)	
Winter Garden, FL	38,945	130,382	38,945	141,806	180,751	50,792	129,959	—	2013 (A)	
Alpharetta, GA	1,370	3,003	1,370	3,007	4,377	202	4,175	—	2022 (A)	
Alpharetta, GA	1,489	7,489	1,490	7,542	9,032	189	8,843	—	2023 (A)	
Atlanta, GA	14,078	41,050	14,078	48,529	62,607	22,465	40,142	—	2009 (A)	
Atlanta, GA	12,358	17,103	12,365	17,590	29,955	1,579	28,376	—	2021 (A)	
Atlanta, GA	2,719	5,379	2,719	5,406	8,125	301	7,824	—	2022 (A)	
Cumming, GA	14,249	23,653	14,249	30,366	44,615	18,962	25,653	—	2003 (A)	
Cumming, GA	6,851	49,659	6,851	53,679	60,530	18,676	41,854	—	2013 (A)	
Douglasville, GA	2,839	5,511	2,839	7,582	10,421	2,027	8,394	—	2018 (A)	
Kennesaw, GA	3,819	10,807	3,826	11,007	14,833	293	14,540	—	2023 (A)	
Roswell, GA	6,566	15,005	7,894	29,833	37,727	15,546	22,181	—	2007 (A)	
Snellville, GA	4,077	2,217	4,079	2,217	6,296	13	6,283	—	2023 (A)	
Snellville, GA	10,185	51,815	7,859	53,133	60,992	31,635	29,357	—	2007 (A)	
Suwanee, GA	13,479	23,923	13,335	39,257	52,592	22,469	30,123	—	2003 (A)	
Chicago, IL	22,642	82,754	22,642	85,082	107,724	27,404	80,320	—	2014 (A)	
Chicago, IL	23,588	45,632	23,588	46,026	69,614	12,083	57,531	—	2017 (A)	
Schaumburg, IL	27,466	84,679	21,736	83,667	105,403	28,716	76,687	—	2013 (A)	
Timonium, MD	4,380	9,921	4,366	9,957	14,323	363	13,960	—	2023 (A)	
Framingham, MA	5,173	208	5,173	5,982	11,155	188	10,967	—	2013 (A)	
Brentwood, MO	10,018	32,053	10,018	41,264	51,282	29,585	21,697	—	1998 (A)	
East Hanover, NJ	3,847	23,798	3,847	29,961	33,808	16,564	17,244	—	2007 (A)	
Edgewater, NJ	7,714	30,473	7,714	48,040	55,754	19,562	36,192	—	2007 (A)	
Freehold, NJ	2,460	2,475	3,166	3,882	7,048	1,826	5,222	—	2005 (C)	
Hamilton, NJ	8,039	49,896	10,014	99,766	109,780	56,681	53,099	—	2003 (A)	
Princeton, NJ	17,991	82,063	18,998	124,748	143,746	80,008	63,738	100,000	1997 (A)	
Voorhees, NJ	1,350	1,837	1,350	6,259	7,609	761	6,848	—	2020 (A)	
Hempstead, NY	26,487	14,418	26,479	15,068	41,547	1,848	39,699	—	2020 (A)	
Charlotte, NC	11,224	82,124	11,173	102,096	113,269	37,888	75,381	—	2012 (A)	
Charlotte, NC	1,808	30,392	6,957	46,732	53,689	15,280	38,409	—	2013 (C)	
Charlotte, NC	1,792	—	1,792	7,792	9,584	1,289	8,295	—	2017 (A)	
Charlotte, NC	1,911	6,892	1,904	6,892	8,796	43	8,753	—	2023 (A)	
Cornelius, NC	4,382	15,184	4,190	29,159	33,349	12,672	20,677	—	2007 (A)	
Cincinnati, OH	19,572	54,495	19,572	81,230	100,802	26,188	74,614	—	2014 (A)	
Columbus, OH	12,922	46,006	14,078	73,299	87,377	54,616	32,761	—	1998 (A)	
Columbus, OH	18,716	64,617	20,666	76,279	96,945	28,930	68,015	—	2011 (A)	
Stow, OH	993	9,028	993	48,267	49,260	29,824	19,436	—	1969 (C)	
Portland, OR	20,208	50,738	20,208	66,808	87,016	28,844	58,172	—	2012 (A)	
Portland, OR	10,122	37,457	10,122	38,455	48,577	5,653	42,924	—	2019 (A)	
Easton, PA	7,691	20,405	7,691	21,412	29,103	3,280	25,823	—	2020 (A)	
Brentwood, TN	6,101	25,956	6,101	28,192	34,293	9,931	24,362	—	2013 (A)	

SITE Centers Corp.
Real Estate and Accumulated Depreciation
December 31, 2023
(In thousands)

Location	Initial Cost		Total Cost ⁽¹⁾		Total	Accumulated Depreciation ⁽⁴⁾	Total Cost, Net of Accumulated Depreciation	Encumbrances ⁽⁵⁾	Date of Construction (C) Acquisition (A)
	Land	Buildings & Improvements	Land ⁽²⁾	Buildings & Improvements ⁽³⁾					
Austin, TX	5,000	8,838	5,521	8,272	13,793	106	13,687	—	2023 (A)
Highland Village, TX	5,545	28,365	5,524	30,827	36,351	12,088	24,263	—	2013 (A)
Houston, TX	2,743	18,506	2,743	18,458	21,201	1,011	20,190	—	2022 (A)
Houston, TX	15,189	6,531	15,204	6,541	21,745	184	21,561	—	2023 (A)
Houston, TX	2,141	6,689	2,141	6,881	9,022	62	8,960	—	2023 (A)
Round Rock, TX	3,467	8,839	3,467	9,533	13,000	1,421	11,579	—	2019 (A)
San Antonio, TX	2,882	37,327	4,280	55,567	59,847	35,474	24,373	—	2002 (C)
San Antonio, TX	5,602	39,196	10,158	120,934	131,092	58,868	72,224	—	2007 (C)
San Antonio, TX	594	—	594	—	594	—	594	—	2022 (C)
Charlottesville, VA	2,181	6,571	2,181	6,657	8,838	593	8,245	—	2021 (A)
Charlottesville, VA	1,400	2,537	1,396	2,537	3,933	168	3,765	—	2021 (A)
Fairfax, VA	15,681	68,536	15,681	72,131	87,812	24,199	63,613	—	2013 (A)
Fairfax, VA	4,377	10,868	4,377	11,357	15,734	592	15,142	—	2022 (A)
Fairfax, VA	1,830	6,206	1,830	6,227	8,057	345	7,712	—	2022 (A)
Fairfax, VA	4,532	5,221	4,532	5,587	10,119	333	9,786	—	2022 (A)
Midlothian, VA	634	3,499	633	3,499	4,132	49	4,083	—	2023 (A)
Richmond, VA	7,331	49,278	7,330	52,428	59,758	5,785	53,973	—	2020 (A)
Richmond, VA	11,879	34,736	11,879	37,852	49,731	20,251	29,480	—	2007 (A)
Springfield, VA	17,016	40,038	17,016	45,448	62,464	24,166	38,298	—	2007 (A)
Portfolio Balance	14,915	213,983	14,915	213,983	228,898	117,144	111,754	—	
	<u>\$ 901,192</u>	<u>\$ 2,979,113</u>	<u>\$ 938,794</u>	<u>\$ 3,892,365</u>	<u>\$ 4,831,159</u>	<u>\$ 1,570,377</u>	<u>\$ 3,260,782</u>	<u>\$ 125,651</u>	

(1) The aggregate cost for federal income tax purposes was approximately \$5.0 billion at December 31, 2023.

(2) Includes \$8.3 million of undeveloped land at December 31, 2023.

(3) Includes \$43.1 million of construction in progress at December 31, 2023.

(4) Depreciation and amortization is recorded on a straight-line basis over the estimated useful lives of the assets as follows:

Buildings Useful lives, ranging from 30 to 40 years

Building improvements and fixtures Useful lives, ranging from 3 to 20 years

Tenant improvements Shorter of economic life or lease terms

(5) Excludes fair market value of debt adjustments and net loan costs aggregating \$1.5 million.

SCHEDULE III

The changes in Total Real Estate Assets are as follows (in thousands):

	For the Year Ended December 31,		
	2023	2022	2021
Balance at beginning of year	\$ 5,433,159	\$ 5,238,881	\$ 4,989,388
Acquisitions	156,154	328,898	215,998
Developments, improvements and expansions	105,891	113,876	84,130
Adjustments of property carrying values (Impairments)	—	(2,536)	(7,270)
Disposals ^(A)	(864,045)	(245,960)	(43,365)
Balance at end of year	<u>\$ 4,831,159</u>	<u>\$ 5,433,159</u>	<u>\$ 5,238,881</u>

(A) Includes the write-off of fully amortized tenant improvements.

The changes in Accumulated Depreciation and Amortization are as follows (in thousands):

	For the Year Ended December 31,		
	2023	2022	2021
Balance at beginning of year	\$ 1,652,899	\$ 1,571,569	\$ 1,427,057
Depreciation for year	189,785	176,047	164,200
Disposals	(272,307)	(94,717)	(19,688)
Balance at end of year	<u>\$ 1,570,377</u>	<u>\$ 1,652,899</u>	<u>\$ 1,571,569</u>

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SITE Centers Corp.

By: /s/ David R. Lukes
David R. Lukes, Chief Executive Officer,
President & Director

Date: February 23, 2024

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the Registrant and in the capacities indicated on the 23rd day of February, 2024.

<u>/s/ David R. Lukes</u> David R. Lukes	Chief Executive Officer, President & Director (Principal Executive Officer)
<u>/s/ Conor Fennerty</u> Conor Fennerty	Executive Vice President, Chief Financial Officer & Treasurer (Principal Financial Officer)
<u>/s/ Christa A. Vesey</u> Christa A. Vesey	Executive Vice President & Chief Accounting Officer (Principal Accounting Officer)
<u>/s/ Linda B. Abraham</u> Linda B. Abraham	Director
<u>/s/ Terrance R. Ahern</u> Terrance R. Ahern	Director
<u>/s/ Jane E. DeFlorio</u> Jane E. DeFlorio	Director
<u>/s/ Victor B. MacFarlane</u> Victor B. MacFarlane	Director
<u>/s/ Alexander Otto</u> Alexander Otto	Director
<u>/s/ Barry A. Sholem</u> Barry A. Sholem	Director
<u>/s/ Dawn M. Sweeney</u> Dawn M. Sweeney	Director

SITE CENTERS CORP.
LIST OF SUBSIDIARIES/AFFILIATES

3030 North Broadway LLC, an Illinois limited liability company
American Industrial Properties REIT, a Texas real estate investment trust
Ancillary Affiliated Enterprises, Inc., an Ohio corporation
Bandera Pointe Investment LLC, a Delaware limited liability company
Black Cherry Limited Liability Company, a Colorado limited liability company
BRE DDR BR Midtowne SC LLC, a Delaware limited liability company
BRE DDR BR White Oak VA LLC, a Delaware limited liability company
BRE DDR Carillon Place LLC, a Delaware limited liability company
BRE DDR Cool Springs Pointe LLC, a Delaware limited liability company
BRE DDR Crocodile Falcon Ridge Town Center I LLC, a Delaware limited liability company
BRE DDR Crocodile Falcon Ridge Town Center II LLC, a Delaware limited liability company
BRE DDR Crocodile Falcon Ridge Triangles LLC, a Delaware limited liability company
BRE DDR Crocodile Sycamore Plaza LLC, a Delaware limited liability company
BRE DDR Fairfax Town Center LLC, a Delaware limited liability company
BRE DDR Flatacres Marketplace LLC, a Delaware limited liability company
BRE DDR IVA Ashbridge PA LLC, a Delaware limited liability company
BRE DDR IVA Concourse FL LLC, a Delaware limited liability company
BRE DDR IVA Hub NY LLC, a Delaware limited liability company
BRE DDR IVA Millenia FL LLC, a Delaware limited liability company
BRE DDR IVA Southmont PA LLC, a Delaware limited liability company
BRE DDR IVB Echelon NJ LLC, a Delaware limited liability company
BRE DDR IVB Larkin's PA LLC, a Delaware limited liability company
BRE DDR Lake Brandon Village LLC, a Delaware limited liability company
BRE DDR Parker Pavilions LLC, a Delaware limited liability company
BRE DDR Shoppers World LLC, a Delaware limited liability company
BRE DDR Woodfield Village LLC, a Delaware limited liability company
Buffalo-Norfolk Associates, L.L.P., a Virginia limited liability company (inactive but not dissolved)
Canal TC LLC, a Delaware limited liability company
CBLP LLC, a Delaware limited liability company
Chelmsford Associates LLC, a Delaware limited liability company
CL Belgate Plaza NC LP, a Delaware limited partnership
CL California GP Holdings LLC, a Delaware limited liability company
CL Carolina Station NC LP, a Delaware limited partnership
CL Collection at Midtown Miami FL LLC, a Delaware limited liability company
CL Creekside Plaza North CA LP, a Delaware limited partnership
CL Creekside Plaza South CA LP, a Delaware limited partnership

CL Crocker Commons OH LLC, a Delaware limited liability company
CL Deer Valley Plaza AZ LLC, a Delaware limited liability company
CL Emmet Street Station VA LLC, a Delaware limited liability company
CL Gilbert Crossroads AZ LLC, a Delaware limited liability company
CL Lake Pleasant Pavilions AZ LLC, a Delaware limited liability company
CL Marketplace Plaza North GA LLC, a Delaware limited liability company
CL Marketplace Plaza South GA LLC, a Delaware limited liability company
CL NC Holdings LLC, a Delaware limited liability company
CL Paradise Village Plaza AZ LLC, a Delaware limited liability company
CL Parker Station CO LLC, a Delaware limited liability company
CL Plaza at Market Square GA LLC, a Delaware limited liability company
CL Preserve at HG TX LP, a Delaware limited partnership
CL Presidential Plaza GA LLC, a Delaware limited liability company
CL Shelton CT LLC, a Delaware limited liability company
CL Shoppes of Boot Ranch FL LLC, a Delaware limited liability company
CL Shops at Bandera Pointe TX LP, a Delaware limited partnership
CL Shops at Carillon FL LLC, a Delaware limited liability company
CL Shops at Casselberry FL LLC, a Delaware limited liability company
CL Shops at Echelon Village NJ LLC, a Delaware limited liability company
CL Shops at Framingham MA LLC, a Delaware limited liability company
CL Shops at Hamilton NJ LLC, a Delaware limited liability company
CL Shops at Lake Brandon FL LLC, a Delaware limited liability company
CL Shops at Midway FL LLC, a Delaware limited liability company
CL Shops at Tanasbourne OR LLC, a Delaware limited liability company
CL Shops at the Fountains FL LLC, a Delaware limited liability company
CL Shops at the Grove FL LLC, a Delaware limited liability company
CL Shops at University Hills CO LLC, a Delaware limited liability company
CL Shops on Polaris I OH LLC, a Delaware limited liability company
CL Shops on Polaris II OH LLC, a Delaware limited liability company
CL Shops on Summit I CA LP, a Delaware limited partnership
CL Shops on Summit II CA LP, a Delaware limited partnership
CL Sunrise Plaza FL LLC, a Delaware limited liability company
CL Terrell Mill GA LLC, a Delaware limited liability company
CL TX Holdings LLC, a Delaware limited liability company
CL Waldorf Park MD LLC, a Delaware limited liability company
CL West Carmel Marketplace IN LLC, a limited liability company
CL White Oake Plaza VA LLC, a Delaware limited liability company
Coventry Real Estate Partners, Ltd., an Ohio limited liability company
Curblin Properties Corp., a Maryland corporation
Curblin Properties LP, a Delaware limited partnership

Curblin TRS LLC, a Delaware limited liability company
DD Community Centers Eight, Inc., a Delaware corporation
DDR 2008 Portfolio LLC, a Delaware limited liability company
DDR 3030 Holdco LLC, a Delaware limited liability company
DDR Arrowhead Crossing OP LLC, a Delaware limited liability company
DDR Asset Management LLC, a Delaware limited liability company
DDR Bandera GP II LLC, a Delaware limited liability company
DDR Bandera GP LLC, a Delaware limited liability company
DDR Bandera LLC, a Delaware limited liability company
DDR Bandera LP II LLC, a Delaware limited liability company
DDR Beachwood Headquarters LLC, a Delaware limited liability company
DDR Belgate Holdings LLC, a Delaware limited liability company
DDR Belgate LP, a Delaware limited partnership
DDR Buena Park Place Holdings LLC, a Delaware limited liability company
DDR Buena Park Place LP, a Delaware limited partnership
DDR Builders LLC, a Delaware limited liability company
DDR Builders Utah Inc., a Utah corporation
DDR BV Holdings IV LLC, a Delaware limited liability company
DDR BV Preferred Holdings LLC, a Delaware limited liability company
DDR CA Holdings LLC, a Delaware limited liability company
DDR Carolina Pavilion LP, a Delaware limited partnership
DDR Continental Inc., an Ohio corporation
DDR Continental LP, an Ohio limited partnership
DDR Cotswold LP, a Delaware limited partnership
DDR CP Holdings LLC, a Delaware limited liability company
DDR Creekside LP, a Delaware limited partnership
DDR Creekside Tenant LP, a Delaware limited partnership
DDR DB Kyle LP, a Texas limited partnership
DDR DB SA Phase II LP, a Texas limited partnership
DDR DB SA Ventures LP, a Texas limited partnership
DDR DB Stone Oak LP, a Texas limited partnership
DDR DB Terrell LP, a Texas limited partnership
DDR Deer Park Town Center LLC, an Ohio limited liability company
DDR DownREIT LLC, an Ohio limited liability company
DDR Easton Holdings LLC, a Delaware limited liability company
DDR Easton Market OP LLC, a Delaware limited liability company
DDR Guilford LLC, a Delaware limited liability company
DDR Hendon Nassau Park II LP, a Georgia limited partnership
DDR Highland Village LP, a Delaware limited partnership
DDR IRR Acquisition LLC, a Delaware limited liability company

DDR KM Shopping Center LLC, a Delaware limited liability company
DDR Kyle Holdings LLC, a Delaware limited liability company
DDR Lake Brandon Plaza LLC, a Delaware limited liability company
DDR Management LLC, a Delaware limited liability company
DDR Manatee Liquidating Holdco 1 LLC, a Delaware limited liability company
DDR Manatee Master GP LLC, a Delaware limited liability company
DDR Manatee Master LP, a Delaware limited partnership
DDR MCH East II LLC, a Delaware limited liability company
DDR MCH East LLC, a Delaware limited liability company
DDR MCH West LLC, a Delaware limited liability company
DDR Melbourne LLC, a Delaware limited liability company
DDR Merriam Village LLC, a Delaware limited liability company
DDR Miami Avenue, LLC, a Delaware limited liability company
DDR Mid-Atlantic Management Corp., a Delaware corporation
DDR Nassau Park II Inc., an Ohio corporation
DDR Nassau Pavilion Associates LP, a Georgia limited partnership
DDR Nassau Pavilion Inc., an Ohio corporation
DDR NC Holdings LLC, a Delaware limited liability company
DDR Northern Richmond Hill BF LLC, a Delaware limited liability company
DDR Northern Richmond Hill TE Co., a Delaware corporation
DDR Northern Richmond Hill Trust, a Delaware statutory trust
DDR Office Flex Corporation, a Delaware corporation
DDR Office Flex LP, an Ohio limited partnership
DDR OG Holdings LLC, a Delaware limited liability company
DDR Ohio Opportunity II LLC, an Ohio limited liability company
DDR Orlando LLC, a Delaware limited liability company
DDR Perimeter Holdings LLC, a Delaware limited liability company
DDR Perimeter Pointe LLC, a Delaware limited liability company
DDR PR Ventures II LLC, a Delaware limited liability company
DDR Property Management LLC, a Delaware limited liability company
DDR PTC LLC, a Delaware limited liability company
DDR PTC Outparcel LLC, a Delaware limited liability company
DDR Realty Company, a Maryland Real Estate Investment Trust
DDR Retail Real Estate Limited Partnership, an Illinois limited partnership
DDR Sharon Greens LLC, a Delaware limited liability company
DDR Site Work LLC, a Delaware limited liability company
DDR Snellville Holdings LLC, a Delaware limited liability company
DDR Southeast East Hanover, L.L.C., a Delaware limited liability company
DDR Southeast Edgewater, L.L.C., a Delaware limited liability company
DDR Southeast Fountains, L.L.C., a Delaware limited liability company

DDR Southeast Loisdale, L.L.C., a Delaware limited liability company
DDR Southeast Property Management Corp., a Delaware corporation
DDR Southeast Retail Acquisitions, L.L.C., a Delaware limited liability company
DDR Southeast Retail Real Estate Manager, L.L.C., a Delaware limited liability company
DDR Southeast Sandy Plains, L.L.C., a Delaware limited liability company
DDR Southeast Short Pump, L.L.C., a Delaware limited liability company
DDR Southeast Snellville, L.L.C., a Delaware limited liability company
DDR Southeast Southlake LP, a Delaware limited partnership
DDR Southeast SP Outlot 1, L.L.C., a Delaware limited liability company
DDR Southeast Spring Mall, L.L.C., a Delaware limited liability company
DDR Southeast Windsor, L.L.C., a Delaware limited liability company
DDR Southern Management Corp., a Delaware corporation
DDR Stone Oak Holdings LLC, a Delaware limited liability company
DDR Terrell Holdings LLC, a Delaware limited liability company
DDR TX Holdings LLC, a Delaware limited liability company
DDR Urban LP, a Delaware limited partnership
DDR Urban, Inc, a Delaware corporation
DDR Van Ness, Inc., an Ohio corporation
DDR Wando Crossing LLC, a Delaware limited liability company
DDR Waterstone LLC, a Delaware limited liability company
DDR WF Holdings LLC, a Delaware limited liability company
DDR WF Oakland LP, a Delaware limited partnership
DDR Winter Garden LLC, a Delaware limited liability company
DDR/Van Ness Operating Company, L.P., a Delaware limited partnership
DDRA Arrowhead Crossing LLC, a Delaware limited liability company
DDRA Community Centers Eight, L.P., a Delaware limited partnership
DDRA Tanasbourne Town Center LLC, a Delaware limited liability company
DDRC Gateway LLC, a Delaware limited liability company
DDRM Casselberry Commons LLC, a Delaware limited liability company
DDRM Hairston Crossing LLC, a Delaware limited liability company
DDRM Highland Grove LLC, a Delaware limited liability company
DDRM Hilltop Plaza GP LLC, a Delaware limited liability company
DDRM Hilltop Plaza LP, a Delaware limited partnership
DDRM Holdings Pool 1 LLC, a Delaware limited liability company
DDRM Holdings Pool 3 LLC, a Delaware limited liability company
DDRM Meadowmont Outparcels LLC, a Delaware limited liability company
DDRM Meadowmont Village Center LLC, a Delaware limited liability company
DDRM Midway Plaza LLC, a Delaware limited liability company
DDRM North Pointe Plaza LLC, a Delaware limited liability company
DDRM Properties LLC, a Delaware limited liability company

DDRM Sexton Commons LLC, a Delaware limited liability company
DDRM Shoppes at New Tampa LLC, a Delaware limited liability company
DDRM Shoppes at Paradise Pointe LLC, a Delaware limited liability company
DDRM Shops at Oliver's Crossing LLC, a Delaware limited liability company
DDRM Springfield Commons LLC, a Delaware limited liability company
DDRM Village Square at Golf LLC, a Delaware limited liability company
DDRM West Falls Plaza LLC, a Delaware limited liability company
Developers Diversified Centennial Promenade LP, an Ohio limited partnership
Developers Diversified of Mississippi, Inc., an Ohio corporation
Diversified Construction LLC, a Delaware limited liability company
Dividend Trust Portfolio JV LC, a Delaware limited partnership
Dividend Trust REIT Sub, a Maryland statutory trust
DT Ahwatukee Foothills LLC, a Delaware limited liability company
DT Ashley Crossing LLC, a Delaware limited liability company
DT Brookside LLC, a Delaware limited liability company
DT Commonwealth Center II LLC, a Delaware limited liability company
DT Connecticut Commons LLC, a Delaware limited liability company
DT Independence Commons LLC, a Delaware limited liability company
DT Mezz Borrower 1 LLC, a Delaware limited liability company
DT Mezz Borrower 2 LLC, a Delaware limited liability company
DT NC Holdings LLC, a Delaware limited liability company
DT Poyner Place LP, a Delaware limited partnership
DT Prado LLC, a Delaware limited liability company
DT Route 22 Retail LLC, a Delaware limited liability company
DT University Centre LP, a Delaware limited partnership
DT University Centre Outparcel LP, a Delaware limited partnership
Easton Market Limited Liability Company, a Delaware limited liability company
EMOP LLC, a Delaware limited liability company
Energy Management Development Services LLC, a Delaware limited liability company
GS Brentwood LLC, a Delaware limited liability company
GS Centennial LLC, a Delaware limited liability company
GS DDR LLC, an Ohio limited liability company
Hendon/Atlantic Rim Johns Creek, LLC, a Georgia limited liability company
Historic Van Ness LLC, a California limited liability company
JDN Development Company Holdings LLC, a Delaware limited liability company
JDN Development Company, Inc., a Delaware Corporation
JDN Development Investment, L.P., a Georgia limited partnership
JDN Development LP LLC, a Delaware limited liability company
JDN Real Estate - Cumming, L.P., a Georgia limited partnership
JDN Real Estate - Freehold, L.P., a Georgia limited partnership

JDN Real Estate - Hamilton, L.P., a Georgia limited partnership
JDN Real Estate - Lakeland, L.P., a Georgia limited partnership
JDN Realty Corporation, a Maryland corporation
JDN Realty Holdings, L.P., a Georgia limited partnership
JDN Realty Investment, L.P., a Georgia limited partnership
JDN Realty LP LLC, a Delaware limited liability company
Manatee Liquidating Holdco 2 LLC, a Delaware limited liability company
Merriam Town Center Ltd., an Ohio limited liability company
National Property Protection Company, a Vermont corporation
Parcel J-1B Limited Partnership, a Virginia limited partnership (inactive but not dissolved)
PR II Deer Park Town Center LLC, a Delaware limited liability company
Retail Value Investment Program IIC Limited Partnership, a Delaware limited partnership
Retail Value Investment Program Limited Partnership IIIB, a Delaware limited partnership
SCC Addison Place LLC, a Delaware limited liability company
SCC Alpha Soda Center LLC, a Delaware limited liability company
SCC Artesia LLC, a Delaware limited liability company
SCC Barrett Corners LLC, a Delaware limited liability company
SCC Boca Raton Outparcel LLC, a Delaware limited liability company
SCC Boulevard Marketplace LLC, a Delaware limited liability company
SCC Briarcroft Center LP, a Delaware limited partnership
SCC Briarcroft Outparcel TX LP, a Delaware limited partnership
SCC Broadway Center LLC, a Delaware limited liability company
SCC Chandler Center LLC, a Delaware limited liability company
SCC Crabapple LLC, a Delaware limited liability company
SCC Dividend Trust GP LLC, a Delaware limited liability company
SCC Dividend Trust LP LLC, a Delaware limited liability company
SCC DT TRS LLC, a Delaware limited liability company
SCC Emmet Street LLC, a Delaware limited liability company
SCC Emmet Street II LLC, a Delaware limited liability company
SCC Estero Crossing FL LLC, a Delaware limited liability company
SCC Fairfax Marketplace LLC, a Delaware limited liability company
SCC Fairfax Pointe LLC, a Delaware limited liability company
SCC Foxtail Center LLC, a Delaware limited liability company
SCC Gibsonton FL LLC, a Delaware limited liability company
SCC Hammond Springs LLC, a Delaware limited liability company
SCC La Fiesta Square LP, a Delaware limited partnership
SCC Lafayette Mercantile LP, a Delaware limited partnership
SCC Lincoln Avenue Development LLC, a Delaware limited liability company
SCC Market Square LLC, a Delaware limited liability company
SCC Marketplace at 249 TX LP, a Delaware limited partnership

SCC Midlothian VA LLC, a Delaware limited liability company
SCC Nassau Park Pavilion NJ LLC, a Delaware limited liability company
SCC Northsight Plaza LLC, a Delaware limited liability company
SCC Oaks at Slaughter TX LP, a Delaware limited partnership
SCC Parker Keystone LLC, a Delaware limited liability company
SCC Parkwood Plaza LLC, a Delaware limited liability company
SCC Pointe at University NC LP, a Delaware limited partnership
SCC Portland Bridgeport LLC, a Delaware limited liability company
SCC Portland Cosmopolitan LLC, a Delaware limited liability company
SCC Portland Encore LLC, a Delaware limited liability company
SCC Portland Lexis LLC, a Delaware limited liability company
SCC Portland Metropolitan LLC, a Delaware limited liability company
SCC Portland Park Place LLC, a Delaware limited liability company
SCC Portland Pinnacle LLC, a Delaware limited liability company
SCC Portland Riverstone LLC, a Delaware limited liability company
SCC Portland Streetcar Lofts LLC, a Delaware limited liability company
SCC Portland Tanner LLC, a Delaware limited liability company
SCC Power and Baseline LLC, a Delaware limited liability company
SCC Presidential OP Unit 2 LLC, a Delaware limited liability company
SCC Presidential OP Unit 34 LLC, a Delaware limited liability company
SCC Shops at Boca Center LLC, a Delaware limited liability company
SCC Shops on Montview LLC, a Delaware limited liability company
SCC Snellville GA LLC, a Delaware limited liability company
SCC Southtown Center LLC, a Delaware limited liability company
SCC Tanglewood LP, a Delaware limited partnership
SCC Tysons West LLC, a Delaware limited liability company
SCC Vintage Plaza LP, a Delaware limited partnership
Shops on Montview LLC, a Delaware limited liability company
ShoreSales LLC, a Delaware limited liability company
S&T Property LLC, a Delaware limited liability company
Sun Center Limited, an Ohio limited liability company
USAA Income Properties IV Trust, a trust organized and existing in Massachusetts

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statement on Form S-3 (Nos. 333-257074, 333-257075) and in the Registration Statements on Form S-8 (Nos. 333-147270, 333-181442, 333-231319) of SITE Centers Corp. of our report dated February 23, 2024 relating to the financial statements, financial statement schedules, and the effectiveness of internal control over financial reporting, which appears in this Form 10-K.

/s/ PricewaterhouseCoopers LLP
Cleveland, Ohio
February 23, 2024

CERTIFICATIONS

I, David R. Lukes, certify that:

1. I have reviewed this Annual Report on Form 10-K of SITE Centers Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

February 23, 2024

Date

/s/ David R. Lukes

David R. Lukes

President and Chief Executive Officer

CERTIFICATIONS

I, Conor Fennerty, certify that:

1. I have reviewed this Annual Report on Form 10-K of SITE Centers Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

February 23, 2024

Date

/s/ Conor Fennerty

Conor Fennerty

Executive Vice President and Chief Financial Officer

CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, David R. Lukes, President and Chief Executive Officer of SITE Centers Corp. (the “Company”), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Annual Report on Form 10-K of the Company for the period ended December 31, 2023, as filed with the Securities and Exchange Commission (the “Report”), which this certification accompanies, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

/s/ David R. Lukes

David R. Lukes

President and Chief Executive Officer

February 23, 2024

CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Conor Fennerty, Executive Vice President and Chief Financial Officer of SITE Centers Corp. (the “Company”), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Annual Report on Form 10-K of the Company for the period ended December 31, 2023, as filed with the Securities and Exchange Commission (the “Report”), which this certification accompanies, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

/s/ Conor Fennerty

Conor Fennerty

Executive Vice President and Chief Financial Officer

February 23, 2024

SITE CENTERS CORP.

**Clawback Policy
Effective October 2, 2023**

Purpose

As required pursuant to the listing standards of the New York Stock Exchange (the “*Stock Exchange*”), Section 10D of the Securities Exchange Act of 1934, as amended (the “*Exchange Act*”), and Rule 10D-1 under the Exchange Act, the Board of Directors (the “*Board*”) of SITE Centers Corp. (the “*Company*”) has adopted this Clawback Policy (the “*Policy*”) to empower the Company to recover Covered Compensation (as defined below) erroneously awarded to a Covered Officer (as defined below) in the event of an Accounting Restatement (as defined below).

Notwithstanding anything in this Policy to the contrary, at all times, this Policy remains subject to interpretation and operation in accordance with the final rules and regulations promulgated by the U.S. Securities and Exchange Commission (the “*SEC*”), the final listing standards adopted by the Stock Exchange, and any applicable SEC or Stock Exchange guidance or interpretations issued from time to time regarding such Covered Compensation recovery requirements (collectively, the “*Final Guidance*”). Questions regarding this Policy should be directed to the Company’s General Counsel.

Policy Statement

Unless a Clawback Exception (as defined below) applies, the Company will recover reasonably promptly from each Covered Officer the Covered Compensation Received (as defined below) by such Covered Officer in the event that the Company is required to prepare an accounting restatement due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements, or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period (each, an “*Accounting Restatement*”). If a Clawback Exception applies with respect to a Covered Officer, the Company may forgo such recovery under this Policy from such Covered Officer.

Covered Officers

For purposes of this Policy, “*Covered Officer*” is defined as any current or former “Section 16 officer” of the Company within the meaning of Rule 16a-1(f) under the Exchange Act, as determined by the Board or the Compensation Committee of the Board (the “*Committee*”). Covered Officers include, at a minimum, “executive officers” as defined in Rule 3b-7 under the Exchange Act and identified under Item 401(b) of Regulation S-K.

Covered Compensation

For purposes of this Policy:

- “*Covered Compensation*” is defined as the amount of Incentive-Based Compensation (as defined below) Received during the applicable Recovery Period (as defined below) that exceeds the amount of Incentive-Based Compensation that otherwise would have been Received during such Recovery Period had it been determined based on the relevant restated amounts, and computed without regard to any taxes paid.

Incentive-Based Compensation Received by a Covered Officer will only qualify as Covered Compensation if: (i) it is Received on or after October 2, 2023; (ii) it is Received after such Covered Officer begins service as a Covered Officer; (iii) such Covered Officer served as a Covered Officer at any time during the performance period for such Incentive-Based Compensation; and (iv) it is Received while the Company has a class of securities listed on a national securities exchange or a national securities association.

For Incentive-Based Compensation based on stock price or total shareholder return, where the amount of erroneously awarded Covered Compensation is not subject to mathematical recalculation directly from the information in an Accounting Restatement, the amount of such Incentive-Based Compensation that is deemed to be Covered Compensation will be based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was Received, and the Company will maintain and provide to the Stock Exchange documentation of the determination of such reasonable estimate.

- “**Incentive-Based Compensation**” is defined as any compensation that is granted, earned, or vested based wholly or in part upon the attainment of a Financial Reporting Measure (as defined below). For purposes of clarity, Incentive-Based Compensation includes compensation that is in any plan, other than tax-qualified retirement plans, including long term disability, life insurance, and supplemental executive retirement plans, and any other compensation that is based on such Incentive-Based Compensation, such as earnings accrued on notional amounts of Incentive-Based Compensation contributed to such plans.
- “**Financial Reporting Measure**” is defined as a measure that is determined and presented in accordance with the accounting principles used in preparing the Company’s financial statements, and any measures that are derived wholly or in part from such measures. Stock price and total shareholder return are also Financial Reporting Measures.
- Incentive-Based Compensation is deemed “**Received**” in the Company’s fiscal period during which the Financial Reporting Measure specified in the Incentive-Based Compensation award is attained, even if the payment or grant of the Incentive-Based Compensation occurs after the end of that period.

Recovery Period

For purposes of this Policy, the applicable “**Recovery Period**” is defined as the three completed fiscal years immediately preceding the Trigger Date (as defined below) and, if applicable, any transition period resulting from a change in the Company’s fiscal year within or immediately following those three completed fiscal years (provided, however, that if a transition period between the last day of the Company’s previous fiscal year end and the first day of its new fiscal year comprises a period of nine to 12 months, such period would be deemed to be a completed fiscal year).

For purposes of this Policy, the “**Trigger Date**” as of which the Company is required to prepare an Accounting Restatement is the earlier to occur of: (i) the date that the Board, applicable Board committee, or officers authorized to take action if Board action is not required, concludes, or reasonably should have concluded, that the Company is required to prepare the Accounting Restatement or (ii) the date a court, regulator, or other legally authorized body directs the Company to prepare the Accounting Restatement.

Clawback Exceptions

The Company is required to recover all Covered Compensation Received by a Covered Officer in the event of an Accounting Restatement unless (i) one of the following conditions are met and (ii) the Committee has made a determination that recovery would be impracticable in accordance with Rule 10D-1 under the Exchange Act (under such circumstances, a “**Clawback Exception**” applies):

- the direct expense paid to a third party to assist in enforcing this Policy would exceed the amount to be recovered (and the Company has already made a reasonable attempt to recover such erroneously awarded Covered Compensation from such Covered Officer, has documented such reasonable attempt(s) to recover, and has provided such documentation to the Stock Exchange);
- recovery would violate home country law that was adopted prior to November 28, 2022 (and the Company has already obtained an opinion of home country counsel, acceptable to the Stock Exchange, that recovery would result in such a violation, and provided such opinion to the Stock Exchange); or

- recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company, to fail to meet the requirements of Section 401(a)(13) or Section 411(a) of the Internal Revenue Code and regulations thereunder. For purposes of clarity, this Clawback Exception only applies to tax-qualified retirement plans and does not apply to other plans, including long term disability, life insurance, and supplemental executive retirement plans, or any other compensation that is based on Incentive-Based Compensation in such plans, such as earnings accrued on notional amounts of Incentive-Based Compensation contributed to such plans.

Prohibitions

The Company is prohibited from paying or reimbursing the cost of insurance for, or indemnifying, any Covered Officer against the loss of erroneously awarded Covered Compensation.

Administration and Interpretation

The Committee will administer this Policy in accordance with the Final Guidance, and will have full and exclusive authority and discretion to supplement, amend, repeal, interpret, terminate, construe, modify, replace and/or enforce (in whole or in part) this Policy, including the authority to correct any defect, supply any omission or reconcile any ambiguity, inconsistency or conflict in the Policy, subject to the Final Guidance. The Committee will review the Policy from time to time and will have full and exclusive authority to take any action it deems appropriate.

The Committee will have the authority to offset any compensation or benefit amounts that become due to the applicable Covered Officers to the extent permissible under Section 409A of the Internal Revenue Code of 1986, as amended, and as it deems necessary or desirable to recover any Covered Compensation.

Disclosure

This Policy, and any recovery of Covered Compensation by the Company pursuant to this Policy that is required to be disclosed in the Company's filings with the SEC, will be disclosed as required by the Securities Act of 1933, as amended, the Exchange Act, and related rules and regulations, including the Final Guidance.

Adopted by Board of Directors June 16, 2023

