# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-K**

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  $\mathbf{X}$ 

For the fiscal year ended December 31, 2023

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 

For the transition period from \_\_\_\_\_ to \_\_

Commission file number: 001-34292

# **ORRSTOWN FINANCIAL SERVICES, INC.**

(Exact Name of Registrant as Specified in its Charter)

Pennsylvania (State or Other Jurisdiction of Incorporation or Organization)

Title of

Common Ste

23-2530374 (I.R.S. Employer Identification No.) 17257 (Zip Code)

77 East King Street, P. O. Box 250, Shippensburg, Pennsylvania (Address of Principal Executive Offices)

Registrant's Telephone Number, Including Area Code: (717) 532-6114

Securities registered pursuant to Section 12(b) of the Act:

of Each Class	Trading symbol(s)	Name of Each Exchange on Which Registered
tock, no par value	ORRF	NASDAQ Stock Market

## Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes 🗆 No 🗵

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes 🗆 No 🗵

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes 🗵 No 🗆 Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🗵 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer		Accelerated filer	X	
Non-accelerated filer		Smaller reporting company	$\times$	
		Emerging growth company		
	, indicate by check mark if the registrant has elected not to use the extended transition period for corrovided pursuant to Section 13(a) of the Exchange Act.	omplying with any new or revised		
Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.				
If securities are registered pursus correction of an error to previous	ant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the regi sly issued financial statements.	strant included in the filing reflect the		
	any of those error corrections are restatements that required a recovery analysis of incentive-based ring the relevant recovery period pursuant to 240.10D-1(b).	l compensation received by any of the		

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.). Yes 🗌 No 🗵

The aggregate market value of the voting stock held by non-affiliates computed by reference to the price at which the common stock was last sold as of the last business day of the Registrant's most recently completed second fiscal quarter was approximately \$194.0 million. For purposes of this calculation, the term "affiliate" refers to all directors and executive officers of the registrant, and all persons beneficially owning more than 5% of the registrant's common stock.

Number of shares outstanding of the Registrant's common stock as of March 11, 2024: 10,705,077.

# DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Proxy Statement for the 2024 Annual Meeting of Shareholders are incorporated by reference in Part III of this Form 10-K.

# **ORRSTOWN FINANCIAL SERVICES, INC.**

# FORM 10-K

# INDEX

		Page
<u>Part I</u>		
<u>Item 1.</u>	Business	<u>4</u>
Item 1A.	Risk Factors	
Item 1B.	Unresolved Staff Comments	27
<u>Item 1C.</u>	<u>Cybersecurity</u>	13 27 27 28 29 29 29
<u>Item 2.</u>	Properties	<u>28</u>
<u>Item 3.</u>	Legal Proceedings	<u>29</u>
<u>Item 4.</u>	Mine Safety Disclosures	<u>29</u>
<u>Part II</u>		
<u>Item 5.</u>	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	<u>30</u>
<u>Item 6.</u>	[Reserved]	<u>32</u>
<u>Item 7.</u>	Management's Discussion and Analysis of Financial Condition and Results of Operations	30 32 32 70 72
<u>Item 7A.</u>	Quantitative and Qualitative Disclosures About Market Risk	<u>70</u>
<u>Item 8.</u>	Financial Statements and Supplementary Data	<u>72</u>
<u>Item 9.</u>	Changes in and Disagreements With Accountants on Accounting and Financial Disclosure	<u>139</u>
<u>Item 9A.</u>	Controls and Procedures	<u>139</u>
<u>Item 9B.</u>	Other Information	<u>139</u>
<u>Item 9C.</u>	Disclosure Regarding Foreign Jurisdictions that Prevent Inspections	<u>139</u>
<u>Part III</u>		
<u>Item 10.</u>	Directors, Executive Officers and Corporate Governance	<u>139</u>
<u>Item 11.</u>	Executive Compensation	<u>139</u>
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	<u>140</u>
Item 13.	Certain Relationships and Related Transactions, and Director Independence	<u>140</u>
<u>Item 14.</u>	Principal Accountant Fees and Services	<u>140</u>
<u>Part IV</u>		
<u>Item 15.</u>	Exhibit and Financial Statement Schedules	<u>141</u>
<u>Item 16.</u>	Form 10-K Summary	<u>143</u>
Signatures		<u>144</u>

# **Glossary of Defined Terms**

The following terms may be used throughout this Annual Report on Form 10-K, including the consolidated financial statements and related notes.

	Definition
Term	Definition
ACL	Allowance for credit losses
ALL	Allowance for loan losses
AFS	Available-for-sale
AOCI	Accumulated other comprehensive income (loss)
ASC	Accounting Standards Codification
ASU	Accounting Standards Update
Bank	Orrstown Bank, the commercial banking subsidiary of Orrstown Financial Services, Inc.
BHC Act	Bank Holding Company Act of 1965
CECL	Current expected credit losses
CET1	Common Equity Tier 1
CFPB	Consumer Financial Protection Bureau
СМО	Collateralized mortgage obligation
CRA	Community Reinvestment Act
Dodd-Frank Act	Dodd-Frank Wall Street Reform and Consumer Protection Act
ERM	Enterprise Risk Management
Exchange Act	Securities Exchange Act of 1934, as amended
FASB	Financial Accounting Standards Board
FDIA	Federal Deposit Insurance Act
FDIC	Federal Deposit Insurance Corporation
FDM	Financial difficulty modification
FHC	Financial holding company
FHLB	Federal Home Loan Bank
FRB	Board of Governors of the Federal Reserve System
GAAP	Accounting principles generally accepted in the United States of America
GDP	Gross Domestic Product
GLB Act	Gramm-Leach-Bliley Act
GSE	United States government-sponsored enterprise
IEL	Individually evaluated loan
IRC	Internal Revenue Code of 1986, as amended
LHFS	Loans held for sale
LIBOR	London Interbank Offered Rate
MBS	Mortgage-backed securities
MSR	Mortgage servicing right
NIM	Net interest margin
OCI	Other comprehensive income (loss)
OFA	Orrstown Financial Advisors, a division of the Bank that provides investment and brokerage services
OREO	Other real estate owned (foreclosed real estate)
OTTI	Other-than-temporary impairment
Parent Company	Orrstown Financial Services, Inc., the parent company of Orrstown Bank
2011 Plan	2011 Orrstown Financial Services, Inc. Stock Incentive Plan
PCD loans	Purchased credit deteriorated loans
PCI loans	Purchased credit impaired loans
PPP	Paycheck Protection Program
Repurchase Agreements	Securities sold under agreements to repurchase
ROU	Right of use (leases)
SBA	U.S. Small Business Administration
SEC	Securities and Exchange Commission
Securities Act	Securities Act of 1933, as amended
SOFR	Secured Overnight Financing Rate
TDR	Troubled debt restructuring
U.S.	United States of America

Unless the context otherwise requires, the terms "Orrstown," "we," "us," "our," and "Company" refer to Orrstown Financial Services, Inc. and its subsidiaries.

# PART I

# **Caution About Forward-Looking Statements**

Certain statements appearing herein, which are not historical in nature, are forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act, and are intended to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. In addition, we may make other written and oral communications, from time to time, that contain such statements. Such forward-looking statements reflect the current views of the Company's management with respect to, among other things, future events and the Company's financial performance. These statements are often, but not always, made through the use of words or phrases such as "may," "should," "could," "predict," "potential," "believe," "will likely result," "expect," "continue," "will," "anticipate," "seek," "estimate," "intend," "plan," "project," "forecast," "goal," "target," "would" and "outlook," or the negative variations of those words or other comparable words of a future or forward-looking nature. Forward-looking statements are statements that include projections, predictions, expectations, estimates or beliefs about events or results or otherwise are not statements of historical facts, many of which, by their nature, are inherently uncertain and beyond the Company's control, and include, but are not limited to, statements related to new business development, new loan opportunities, growth in the balance sheet and fee-based revenue lines of business, merger and acquisition activity, cost savings initiatives, reducing risk assets, and mitigating losses in the future. Accordingly, the Company cautions you that any such forward-looking statements are not guarantees of future performance and are subject to risks, assumptions and uncertainties that are difficult to predict. Although the Company believes that the expectations reflected in these forward-looking statements are reasonable as of the date made, actual results may prove to be materially different from the results expressed or implied by the forward-looking statements and there can be no assurances that the Company will achieve the desired level of new business development and new loans, growth in the balance sheet and fee-based revenue lines of business, successful merger and acquisition activity and cost savings initiatives, and continued reductions in risk assets or mitigate losses in the future. Factors which could cause the actual results to differ from those expressed or implied by the forward-looking statements include, but are not limited to, the following: general economic conditions (including inflation and concerns about liquidity) on a national basis or in the local markets in which the Company operates; ineffectiveness of the Company's strategic growth plan due to changes in current or future market conditions; changes in interest rates; failure to complete the merger with Codorus Valley Bancorp, Inc. or unexpected delays related to the merger or either party's inability to satisfy closing conditions required to complete the merger; certain restrictions during the pendency of the proposed transactions with Codorus Valley Bancorp, Inc. that may impact the parties' abilities to pursue certain business opportunities or strategic transactions; the diversion of management's attention from ongoing business operations and opportunities; the effects of competition and how it may impact our community banking model, including industry consolidation and development of competing financial products and services; changes in consumer behavior due to changing political, business and economic conditions, or legislative or regulatory initiatives; changes in laws and regulations; changes in credit quality; inability to raise capital, if necessary, under favorable conditions; volatility in the securities markets; the demand for our products and services; deteriorating economic conditions; geopolitical tensions; operational risks including, but not limited to, cybersecurity incidents, fraud, natural disasters and future pandemics; expenses associated with litigation and legal proceedings; and other risks and uncertainties. The foregoing list of factors is not exhaustive.

For a description of factors that we believe could cause actual results to differ materially from such forward-looking statements, you should review our Risk Factors discussion in Item 1A, our Critical Accounting Policies section included in Item 7, and Note 23, Contingencies, in the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K. We encourage readers of this report to understand forward-looking statements to be strategic objectives rather than absolute targets of future performance. If one or more events related to these or other risks or uncertainties materialize, or if the Company's underlying assumptions prove to be incorrect, actual results may differ materially from what the Company anticipates. Accordingly, you should not place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made, and the Company does not understake any obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise. New risks and uncertainties arise from time to time, and it is not possible for the Company to predict those events or how they may affect it. In addition, the Company cannot assess the impact of each factor on its business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. All forward-looking statements, expressed or implied, included in this Annual Report on Form 10-K are expressly qualified in their entirety by this cautionary statement. This cautionary statement should also be considered in connection with any subsequent written or oral forward-looking statements that the Company or persons acting on the Company's behalf may issue.

## **ITEM 1 – BUSINESS**

### Background

Orrstown Financial Services, Inc., a Pennsylvania corporation, is the financial holding company ("FHC") for its wholly-owned subsidiary Orrstown Bank. The Company's principal executive offices are located at 77 East King Street, Shippensburg, Pennsylvania, with additional executive and administrative offices at 4750 Lindle Road, Harrisburg, Pennsylvania. The Parent Company was organized on November 17, 1987 for the purpose of acquiring the Bank and such other banks and bank-related activities as are permitted by law. The Company provides banking and financial advisory services located in south central Pennsylvania, principally in Berks, Cumberland, Dauphin, Franklin, Lancaster, Perry and York Counties, Pennsylvania, and in Anne Arundel, Baltimore, Howard and Washington Counties, Maryland, as well as Baltimore City, Maryland. The Company's lending area also includes adjacent counties in Pennsylvania and Maryland, as well as Loudon County, Virginia and Berkeley, Jefferson and Morgan Counties, West Virginia.

## Pending Merger

On December 12, 2023, the Company and Codorus Valley Bancorp, Inc. ("Codorus Valley" or "CVLY") entered into a definitive agreement to affect a "merger of equals" transaction pursuant to which CVLY will be merged with and into the Company, with the Company as the surviving corporation (the "Merger"). Promptly following the Merger, CVLY's wholly-owned bank subsidiary, PeoplesBank, A Codorus Valley Company, will be merged with and into the Bank, with the Bank as the surviving bank.

Under the terms of the agreement, CVLY shareholders will have the right to receive 0.875 shares of the Company's common stock and cash in lieu of any fractional shares of the Company's common stock. Upon closing, shareholders of the Company, prior to the closing of the Merger, will own approximately 56% of the combined company and shareholders of CVLY will own approximately 44% of the combined company. The transaction is subject to regulatory approvals and satisfaction of customary closing conditions, including approval from Orrstown and CVLY shareholders. The transaction is expected to close in the third quarter of 2024. As of December 31, 2023, CVLY had \$2.2 billion in assets and operated 22 full-service branches and eight limited purpose branches in Pennsylvania and Maryland.

# Business

The Bank was organized in 1919 as a state-chartered bank. On March 8, 1988, in a bank holding company reorganization transaction, the Parent Company acquired 100% ownership of the Bank.

The Parent Company's primary activity consists of owning and supervising its subsidiary, the Bank. Day-to-day management is conducted by its officers, who are also Bank officers. The Parent Company has historically derived most of its income through dividends from the Bank. At December 31, 2023, the Company had total assets of \$3.1 billion, total deposits of \$2.6 billion and total shareholders' equity of \$265.1 million.

The Bank operates in the community banking segment and engages in lending activities, including commercial, residential, commercial mortgages, construction, municipal, and various forms of consumer lending and deposit services, including checking, savings, time and money market deposits. The Bank also provides fiduciary, investment advisory, insurance and brokerage services. These activities engaged in by the Bank are authorized by the Pennsylvania Banking Code of 1965. The Company and the Bank are subject to regulation by certain federal and state agencies and undergo periodic examinations by such regulatory authorities. The concentrations of credit by type of loan are included in Note 4, Loans and Allowance for Credit Losses, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

## Human Capital

At December 31, 2023, the Bank had 410 full-time and 15 part-time employees. At December 31, 2023, approximately 66% of our workforce was female and 34% were male. Our average tenure is approximately seven years. The Parent Company has no employees. Its 12 executive officers are employees of the Bank, who represent a mix of newer and more seasoned employees with diverse experience and have an average tenure of ten years.

We encourage and support the growth and development of our employees. Continuous learning and career development is advanced through ongoing performance and development conversations with employees, internally created training programs, including development and advancement training offered through Orrstown University, customized corporate training engagements and educational reimbursement and certification programs. Training opportunities are available both online and in-person, and all employees have online access to courses for professional development provided by a third party. During 2023, we also expanded our Management Associate Program from five employees to seven employees. This program provides a structured learning experience, which ranges from one to two years, that focuses on the commercial line of business and credit

administration, and then progresses into rotations within other lines of business. The inaugural class will graduate from the program in 2024.

Employee evaluations are conducted on at least an annual basis. Those evaluations focus on job performance, achievement of goals and employee and career development. In addition, we monitor employee satisfaction and engagement through periodic employee surveys.

The safety, health and wellness of our employees is a top priority. The COVID-19 pandemic presented a unique challenge with regard to maintaining employee safety while continuing successful operations. Through teamwork and the adaptability of our management and staff, our remote work options evolved as result of the COVID-19 pandemic. Currently, many of our employees effectively work a hybrid schedule from our office and remote locations. We continue to highlight the importance of the safety, health and wellness of our employees. We also introduced a number of new initiatives that focus on both physical and mental health. We take every opportunity to provide our employees with the tools and resources to assist them to navigate their work environment in a more positive and thoughtful manner.

We believe that it is critically important that its employee base reflects the communities that we serve. Our Diversity, Equity & Inclusion Council has taken concrete steps to diversify the job applicant pool. In addition to the our website, social media platforms and through talent recruiting efforts by third-party recruiters, job openings were posted directly at Historically Black Colleges and Universities within the Company's market area. Our President and Chief Executive Officer also signed the CEO ACTION for Diversity & Inclusion Pledge, which makes commitments to continue making our workplaces trusting places, implementing and expanding unconscious bias education, sharing best practices and creating and sharing strategic inclusion and diversity plans with our Board of Directors. Our Diversity, Equity and Inclusion Council continued to take impactful steps in 2023. The council provided educational opportunities to employees throughout the year and also represented the Company during Harrisburg's and Lancaster's PrideFest events, India Day and contributed for the purchase of children's books to the Salvation Army in Harrisburg in celebration of Black History Month. In 2023, our Diversity, Equity & Inclusion Council started the Company's first Employee Resource Group ("ERG"). The pilot ERG was named Orrstown Women's Network ("OWN") and includes 35 members focused on topics and initiatives that are important to women. During 2023, OWN met quarterly and also completed a fundraiser and participated in Harrisburg's Breast Cancer Awareness Walk. Subsequently, our Diversity, Equity & Inclusion Council announced its second ERG offering: an LGBTQ+ Employee Resource Group, which will provide resources, learning and networking opportunities to all of its members.

We offer competitive compensation to attract and further strengthen employee engagement and encourage retention. Compensation packages include marketcompetitive salary, healthcare and retirement benefits, paid time off, and may also include bonuses or sales commissions and short-term and long-term equity incentives.

We deploy numerous methods to foster employee engagement, including regular company-wide calls, weekly communication through our Orrstown Connections publications, new employee engagement event with the CEO, employee recognitions and service anniversaries including an event for Employee Appreciation Day, community service and leadership programs, annual events for all employees and off-site events with family and friends.

## Lending

Federal bank regulatory agencies have adopted uniform regulations prescribing standards for extensions of credit that are secured by liens or interests in real estate or made for the purpose of financing permanent improvements to real estate. Under these regulations, all insured depository institutions, such as the Bank, must adopt and maintain written policies establishing appropriate limits and standards for extensions of credit that are secured by liens or interests in real estate or are made for the purpose of financing permanent improvements to real estate. These policies must establish loan portfolio diversification standards, prudent underwriting standards (including loan-to-value limits) that are clear and measurable, loan administration procedures and documentation, and approval and reporting requirements. The real estate lending policies must reflect consideration of the federal bank regulatory agencies' Interagency Guidelines for Real Estate Lending Policies.

All secured loans are supported with appraisals or evaluations of collateral. Business equipment and machinery, inventories, accounts receivable, and farm equipment are considered appropriate security, provided borrowers meet acceptable standards for liquidity and marketability. Loans secured by real estate generally do not exceed 85% of the appraised value of the property. Loan to collateral values are monitored as part of the loan review process, and appraisals are updated as deemed appropriate under the circumstances.

# Commercial Lending

The Bank originates commercial real estate, equipment, construction, working capital and other commercial purpose loans to commercial clients throughout the Bank's various markets. The Bank has significant market share in south central Pennsylvania and has been expanding its presence geographically in recent years. Currently, growth markets include the



Harrisburg region, Lancaster County and Maryland markets, while the Bank's commercial lending is primarily focused in these geographic regions or with borrowers headquartered in these geographic regions, the Company's lending area also includes adjacent counties in Pennsylvania and Maryland, as well as Loudon County, Virginia and Berkeley, Jefferson and Morgan Counties, West Virginia.

The Bank's credit policy dictates the underwriting requirements for the various types of commercial loans the Bank makes available to borrowers. The policy covers such requirements as debt coverage ratios, advance rates against different forms of collateral, loan-to-value ratios and maximum term.

A majority of the Company's loans are for business purposes. At December 31, 2023, approximately 79% of the loan portfolio was comprised of commercial loans.

#### Consumer Lending

The Bank originates home equity loans, home equity lines of credit and other consumer loans, primarily through its branch network and client service center. A large majority of the consumer loans are secured by either a first or second lien position on the borrower's primary residential real estate. The Bank requires a loan-to-value ratio of no greater than 85% of the value of the real estate being taken as collateral with a minimum credit score of 710. The Bank also, at times, purchases consumer loans to help diversify credit risk in our loan portfolio.

## Residential Lending

The Bank originates residential mortgages throughout its various markets referred from retail branches and through a network of mortgage loan officers. Residential mortgages originated by the Bank may be sold to secondary market investors, which include both GSE and non-GSE investors. All mortgages, regardless of being sold or held in the Bank's portfolio, are generally underwritten to secondary market industry standards for prime mortgages. For loans originated for investment, the Bank requires pricing adjustments commensurate with the risk, and the real estate taken as collateral generally results in the Bank holding a first lien on the property. The loan-to-value ratio requirements of the real estate being taken as collateral varies per the Credit Policy, and may require the borrower to obtain private mortgage insurance.

## Loan Review

The Company has a loan review policy and program, which is designed to identify and monitor risk in the lending function. The Management ERM Committee, comprised of executive and senior officers and loan department personnel, is charged with the oversight of overall credit quality and risk exposure of the Company's loan portfolio. This includes the monitoring of the lending activities of all Company personnel with respect to underwriting and processing new loans and the timely follow-up and corrective action for loans showing signs of deterioration in quality. A loan review program provides the Company with an independent review of the commercial loan portfolio on an ongoing basis. Generally, consumer and residential mortgage loans are included in the Pass categories unless a specific action, such as extended delinquencies, bankruptcy, repossession or death of the borrower occurs, which increases the possibility of a credit loss.

Internal loan reviews are completed annually on all commercial relationships with a committed loan balance in excess of \$1.0 million, which includes confirmation of risk rating by an independent credit officer. In addition, all commercial relationships greater than \$500 thousand rated substandard, doubtful or loss are reviewed quarterly and corresponding risk ratings are changed or reaffirmed by the Company's Problem Loan Committee, with subsequent reporting to the Management ERM Committee and the Board of Directors.

The Bank outsources its independent loan review to a third-party provider, who monitors and evaluates borrowers on a quarterly basis utilizing risk-rating criteria established in the credit policy in order to identify deteriorating trends and detect conditions which might indicate potential problem loans. The results of the third-party loan review are reported quarterly to the Management and Board ERM Committees for review. The loan ratings provide the basis for evaluating the adequacy of the ACL.

## Deposit Products

The Bank offers deposit products to retail, commercial, non-profit and government clients through its retail branch network, its website and commercial team. Product offerings for retail clients include checking accounts, money market, savings and certificates of deposit. The Bank offers a suite of treasury management solutions for businesses that help them to forecast and manage their cash and receivables. The Bank is committed to advancing digital capabilities for all clients, to ensure scalability and optimization of financial performance within the organizations. A robust treasury management online banking platform allows clients to send and collect money electronically using ACH and wire transfer origination services, deposit checks via mobile or desktop capture, and mitigate fraud through check and ACH positive pay services. Wire transfers may be sent and also received domestically, as well as internationally in most currencies. Online bill-pay services allow check and electronic payments, with same day, next day and future dated payments. Additionally, business clients can automatically move money between Bank accounts using various automated sweep services. Using strategic partnerships, the Bank is able to offer best-in-class lockbox services, armored cash logistic solutions, credit cards, purchasing cards, and merchant card processing services.

Digital capability for consumers includes person-to-person (P2P) payment, bill pay, mobile deposit capture and domestic money transfer services. Traditional domestic and international wire transfer services are also offered via the Bank's branches. In addition to opening accounts and communicating with employees via traditional branch or call-center engagement, digital online account opening, online loan and credit card application processing, online mortgage pre-qualification and mortgage application processing, automated telephone services, and online chat features provide consumers with convenient digital alternatives to more traditional products and services.

The Bank competes for deposits similarly on the basis of a combination of value and service and by providing convenience through a broad network of branches, ATMs, card services, and digital service channels.

# Investment Services

Through its trust department, the Bank renders services as trustee, executor, administrator, guardian, managing agent, custodian, investment advisor, and other fiduciary activities authorized by law under the trade name Orrstown Financial Advisors, or OFA. OFA offers retail brokerage services through a third-party broker/dealer arrangement with Cetera Advisor Networks LLC. At December 31, 2023, assets under management by OFA totaled \$1.8 billion.

### Competition

The Bank's principal market area consists of south central Pennsylvania, the greater Baltimore region, and Washington County, Maryland. The Bank serves a substantial number of depositors in this market area and its contiguous counties.

The Bank competes with other banks and less heavily regulated financial services companies, such as credit unions and finance and trust companies, as well as mortgage banking companies, mutual funds, investment advisors, and brokerage firms, both within and outside of its primary market areas. Financial technology companies, or Fintechs, are also providing nontraditional, but increasingly strong competition for the acquisition and retention of clients.

The Bank competes for loans primarily on the basis of a combination of value and service by building client relationships as a result of addressing its clients' banking needs, demonstrating expertise, and providing convenience to its clients.

The Bank competes for deposits similarly on the basis of a combination of value and service and by providing convenience through a banking network of branches and ATMs within its markets and digital service channels such as mobile banking.

The Company implements strategic initiatives focused on expanding its core businesses and exploring, on an ongoing basis, acquisition, divestiture, and joint venture opportunities to the extent permitted by its regulators and in alignment with its strategic goals. The Company analyzes each of the Bank's products and businesses in the context of shareholder return, client demands, competitive advantages, industry dynamics, and growth potential. The Company's management believes its market area will support further growth in the future.

## Regulation and Supervision

The Parent Company is a bank holding company registered with the FRB and has elected status as a FHC. The Bank is a Pennsylvania-chartered commercial bank and a member bank of the Federal Reserve System.

### Regulatory Environment

The banking industry is highly regulated, and Orrstown is subject to supervision, regulation, and examination by the FRB, as its primary federal regulator, and the Pennsylvania Department of Banking and Securities. The statutory and regulatory framework that governs the Company is generally intended to protect depositors and clients, the FDIC's Deposit Insurance Fund, the U.S. banking and financial system, and financial markets as a whole by ensuring the safety and soundness of bank holding companies ("BHCs") and banks. Bank regulators regularly examine the operations of BHCs and banks. Regulators have broad supervisory and enforcement authority over BHCs and banks, including the power to impose nonpublic supervisory agreements, issue cease and desist orders, impose fines and other civil penalties, terminate deposit insurance, and appoint a conservator or receiver. Engaging in unsafe or unsound practices or failing to comply with applicable laws, regulations, and supervisory agreements could subject the Company and its respective officers, directors, and institution-affiliated parties to the remedies described above, and other sanctions.

Banking statutes, regulations, and policies are continually under review, as applicable, by Congress, state legislatures, and federal and state regulatory agencies. In addition to laws and regulations, state and federal bank regulatory agencies may issue policy statements, interpretive letters, and similar written guidance applicable to Orrstown. Any change in statutes, regulations, or regulatory policies applicable to us, including changes in their interpretation or implementation, could have a material effect on our business or organization.

The Parent Company is also subject to the disclosure and regulatory requirements of the Securities Act and the Exchange Act, both as administered by the SEC, as well as the rules of Nasdaq that apply to companies with securities listed on the Nasdaq Capital Market.

Several of the more significant regulatory provisions applicable to BHCs and banks to which the Company are subject are discussed below, along with certain regulatory matters concerning the Parent Company and the Bank. To the extent that the following information describes statutory or regulatory provisions, such information is qualified in its entirety by reference to the particular statutes or regulations. Any change in applicable law or regulation may have a material effect on the business and prospects of the Parent Company and the Bank.

# Financial and Bank Holding Company Activities

As a FHC, the Parent Company is permitted to engage, directly or through subsidiaries, in a wide variety of activities that are financial in nature or are incidental or complementary to a financial activity, in addition to all of the activities otherwise allowed.

As a FHC, the Parent Company is generally subject to the same regulation as other BHCs, including the reporting, examination, supervision and consolidated capital requirements of the FRB. To preserve its FHC status, the Parent Company must remain well-capitalized and well-managed and ensure that the Bank remains well-capitalized and well-managed for regulatory purposes and earns "satisfactory" or better ratings on its periodic CRA examinations. An FHC ceasing to meet these standards is subject to a variety of restrictions, depending on the circumstances.

If the Parent Company or the Bank are either not well-capitalized or not well-managed, the Parent Company or the Bank must promptly notify the FRB. Until compliance is restored, the FRB has broad discretion to impose appropriate limitations on a FHC's activities. If compliance is not restored within 180 days, the FRB may ultimately require the FHC to divest its depository institutions or in the alternative, to discontinue or divest any activities that are permitted only to non-FHC bank holding companies.

If the FRB determines that a FHC or its subsidiaries do not satisfy the CRA requirements, the potential restrictions are different. In that case, until all of the subsidiary institutions are restored to at least "satisfactory" CRA rating status, the FHC may not engage, directly or through a subsidiary, in any of the additional activities permissible under the BHC Act nor make additional acquisitions of companies engaged in such additional activities. However, completed acquisitions and additional activities and affiliations previously begun are left undisturbed, as the BHC Act does not require divestiture for this type of situation.

## Federal Deposit Insurance

The FDIC's Deposit Insurance Fund provides insurance coverage for certain deposits, up to a standard maximum deposit insurance amount of \$250 thousand per depositor and is funded through assessments on insured depository institutions, based on a methodology designed to take into account the risk each institution poses to the Deposit Insurance Fund. The Bank accepts client deposits that are insured by the Deposit Insurance Fund and, therefore, must pay insurance premiums. The FDIC may increase the Bank's insurance premiums based on various factors, including changes in the Bank's risk profile. Beginning with the first quarterly assessment period of 2023, the FDIC increased the initial base deposit insurance assessment rate by two basis points, which is intended to increase the Deposit Insurance Fund ("DIF") reserve ratio to the statutory minimum of 1.35%. For 2023, the FDIC insurance expense for the Bank was \$2.0 million.

In November 2023, the FDIC approved a final rule to implement a special assessment to recover the loss to the DIF associated with protecting uninsured deposits from bank events earlier in 2023. The FDIC will collect the special assessment beginning with the first quarterly assessment of 2024 and will continue to collect the special assessment for an estimated total of eight quarterly assessment periods. Banking organizations with total assets under \$5.0 billion will be exempt from the special assessment, which is based on data from the December 31, 2022 reporting period.

If the FDIC is appointed conservator or receiver of a bank upon that bank's insolvency or the occurrence of other events, the FDIC may sell some, part, or all of a bank's assets and liabilities to another bank or repudiate or disaffirm most types of contracts to which that bank was a party if the FDIC believes such contracts are burdensome. In resolving the estate of a failed

bank, the FDIC as receiver will first satisfy its own administrative expenses, and the claims of holders of U.S. deposit liabilities also have priority over those of other general unsecured creditors.

## Liability for Banking Subsidiaries

The Parent Company is required to serve as a source of financial and managerial strength to the Bank and, under appropriate conditions, to commit resources to support the Bank. This support may be required by the FRB at times when the Bank might otherwise determine not to provide it or when doing so is not otherwise in the interests of the Parent Company or its shareholders or creditors. The FRB may require a BHC to make capital injections into a troubled subsidiary bank and may charge the BHC with engaging in unsafe and unsound practices if the BHC fails to commit resources to such a subsidiary bank or if it undertakes actions that the FRB believes might jeopardize the BHC's ability to commit resources to such subsidiary bank.

Under these requirements, the Parent Company may in the future be required to provide financial assistance to the Bank should it experience financial distress. Any loans by a holding company to its subsidiary bank are subordinate in right of payment to deposits and to certain other indebtedness of such subsidiary bank. In the event of the Parent Company's bankruptcy, any commitment by the Parent Company to a federal bank regulatory agency to maintain the capital of the Bank would be assumed by the bankruptcy trustee and entitled to a priority of payment.

## Pennsylvania Banking Law

The Pennsylvania Banking Code contains detailed provisions governing the organization, location of offices, rights and responsibilities of directors, officers, and employees, as well as corporate powers, savings and investment operations and other aspects of the Bank and its affairs. The Pennsylvania Banking Code delegates extensive rule-making power and administrative discretion to the Pennsylvania Department of Banking and Securities so that the supervision and regulation of state-chartered banks may be flexible and readily responsive to changes in economic conditions and in savings and lending practices.

The FDIA, however, prohibits state-chartered banks from making new investments, loans, or becoming involved in activities as principal and equity investments which are not permitted for national banks unless the FDIC determines the activity or investment does not pose a significant risk of loss to the Deposit Insurance Fund, and a bank meets all applicable capital requirements. Accordingly, additional operating authority provided to the Bank by the Pennsylvania Banking Code may be significantly restricted by the FDIA.

## Dividend Restrictions

The Parent Company is a legal entity separate and distinct from its banking and non-banking subsidiaries. Since the Parent Company's consolidated net income consists largely of net income of its subsidiaries, its ability to make capital distributions, including paying dividends and repurchasing shares, depends upon its receipt of dividends from these subsidiaries. Under federal law, there are various limitations on the extent to which the Bank can declare and pay dividends to the Parent Company, including those related to regulatory capital requirements, general regulatory oversight to prevent unsafe or unsound practices, and federal banking law requirements concerning the payment of dividends out of net profits, surplus, and available earnings. The Bank must maintain the CET1 Capital Conservation Buffer requirement of 2.5% to avoid becoming subject to restrictions on capital distributions, including dividends. Certain contractual restrictions also may limit the ability of the Bank to pay dividends to the Parent Company. No assurances can be given that the Bank will, in any circumstances, pay dividends to the Parent Company.

The Parent Company's ability to declare and pay dividends to its shareholders is similarly limited by federal banking law and FRB regulations and policy.

FRB policy provides that a BHC should not pay dividends unless (1) the BHC's net income over the last four quarters (net of dividends paid) is sufficient to fully fund the dividends, (2) the prospective rate of earnings retention appears consistent with the capital needs, asset quality, and overall financial condition of the BHC and its subsidiaries, and (3) the BHC will continue to meet minimum required capital adequacy ratios. Accordingly, a BHC should not pay cash dividends that can only be funded in ways that weaken the BHC's financial health, such as by borrowing. The policy also provides that a BHC should inform the FRB reasonably in advance of declaring or paying a dividend that exceeds earnings for the period for which the dividend is being paid or that could result in a material adverse change to the BHC's capital structure. BHCs also are expected to consult with the FRB before increasing dividends or redeeming or repurchasing capital instruments. Additionally, the FRB could prohibit or limit the payment of dividends by a BHC if it determines that payment of the dividend would constitute an unsafe or unsound practice.



# Transactions between a Bank and its Affiliates

Federal banking laws and regulations impose qualitative standards and quantitative limitations upon certain transactions between a bank and its affiliates, including between a bank and its holding company and companies that the BHC may be deemed to control for these purposes. Transactions covered by these provisions must be on arm's-length terms, and cannot be offered on terms more favorable than would be offered to non-related borrowers of similar creditworthiness, and cannot exceed certain amounts which are determined with reference to that bank's regulatory capital. Moreover, if the transaction is a loan or other extension of credit, it must be secured by collateral in an amount and quality expressly prescribed by statute, and if the affiliate is unable to pledge sufficient collateral, the BHC may be required to provide it. The Dodd-Frank Act expanded the coverage and scope of these restrictions and requirements, including by applying them to the credit exposure arising under derivative transactions, repurchase and reverse repurchase agreements, and securities borrowing and lending transactions. Federal banking laws also place similar restrictions on loans and other extensions of credit by FDIC-insured banks, such as the Bank, and their subsidiaries to their directors, executive officers, and principal shareholders.

## Regulatory Capital Requirements

Compliance with respect to capital requirements is incorporated by reference from Note 17, Shareholders' Equity and Regulatory Capital, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data," and from the Capital Adequacy and Regulatory Matters section of Item 7, "Management's Discussion and Analysis of Consolidated Financial Condition and Results of Operations."

The Bank is subject to certain risk-based capital and leverage ratio requirements under the U.S. Basel III capital rules adopted by the FRB. These rules implement the Basel III international regulatory capital standards in the U.S., as well as certain provisions of the Dodd-Frank Act. These quantitative calculations are minimums, and the FRB may determine that a banking organization, based on its size, complexity, or risk profile, must maintain a higher level of capital in order to operate in a safe and sound manner.

Under the U.S. Basel III capital rules, the Parent Company's and the Bank's assets, exposures, and certain off-balance sheet items are subject to risk weights used to determine the institutions' risk-weighted assets. These risk-weighted assets are used to calculate the following minimum capital ratios for the Parent Company and the Bank:

• CET1 Risk-Based Capital Ratio, equal to the ratio of CET1 capital to risk-weighted assets. CET1 capital primarily includes common shareholders' equity subject to certain regulatory adjustments and deductions, including goodwill, intangible assets, certain deferred tax assets, and AOCI. The Company has elected to opt out of including AOCI components.

• Tier 1 Risk-Based Capital Ratio, equal to the ratio of Tier 1 capital to risk-weighted assets. Tier 1 capital is primarily comprised of CET1 capital, perpetual preferred stock, and certain qualifying capital instruments.

• Total Risk-Based Capital Ratio, equal to the ratio of total capital, including CET1 capital, Tier 1 capital, and Tier 2 capital, to risk-weighted assets. Tier 2 capital primarily includes qualifying subordinated debt and qualifying ACL.

• Tier 1 Leverage Ratio, equal to the ratio of Tier 1 capital to quarterly average assets (net of goodwill, certain other intangible assets, and certain other deductions).

Failure to be well-capitalized or to meet minimum capital requirements could result in certain mandatory and possible additional discretionary actions by regulators that, if undertaken, could have an adverse material effect on our operations or financial condition. Failure to be well-capitalized or to meet minimum capital requirements could also result in restrictions on the Bank's ability to pay dividends or otherwise distribute capital or to receive regulatory approval of applications.

In addition to meeting the minimum capital requirements, under the U.S. Basel III capital rules, the Bank must also maintain the required Capital Conservation Buffer to avoid becoming subject to restrictions on capital distributions and certain discretionary bonus payments to management. The Capital Conservation Buffer is calculated as a ratio of CET1 capital to risk-weighted assets, and it effectively increases the required minimum risk-based capital ratios. The Capital Conservation Buffer requirement is 2.5%. The Tier 1 Leverage Ratio is not impacted by the Capital Conservation Buffer, and a banking institution may be considered well-capitalized while remaining out of compliance with the Capital Conservation Buffer.

The Parent Company has the ability to provide additional capital to the Bank to maintain the Bank's risk-based capital ratios at levels which would be considered well-capitalized.

At December 31, 2023, the Company's and the Bank's regulatory capital ratios were above applicable well-capitalized standards and met the Capital Conservation Buffer requirement.

# Bank Acquisitions by Orrstown

BHCs must obtain prior approval of the Federal Reserve in connection with any acquisition that results in the BHC owning or controlling 5% or more of any class of voting securities of a bank or another BHC.

### Acquisitions of Ownership of Orrstown

Acquisitions of Orrstown's voting stock above certain thresholds are subject to prior regulatory notice or approval under federal banking laws, including the BHC Act and the Change in Bank Control Act of 1978. Under the Change in Bank Control Act, a person or entity generally must provide prior notice to the FRB before acquiring the power to vote 10% or more of our outstanding common stock. Investors should be aware of these requirements when acquiring shares in the Company's stock.

#### Data Privacy

Federal and state law contains extensive consumer privacy protection provisions. The GLB Act requires financial institutions to periodically disclose their privacy policies and practices relating to sharing such information and enables retail clients to opt out of our ability to share information with unaffiliated third parties under certain circumstances. Other federal and state laws and regulations impact our ability to share certain information with affiliates and non-affiliates for marketing and/or non-marketing purposes, or to contact clients with marketing offers. These security and privacy policies and procedures for the protection of personal and confidential information are in effect across all businesses and geographic locations as applicable. Federal law also makes it a criminal offense, except in limited circumstances, to obtain or attempt to obtain client information of a financial nature by fraudulent or deceptive means. Data privacy and data protection are areas of increasing federal and state legislative focus.

Like other lenders, the Bank uses credit bureau data in its underwriting activities. Use of such data is regulated under the Fair Credit Reporting Act, which also regulates reporting information to credit bureaus, prescreening individuals for credit offers, sharing of information between affiliates, and using affiliate data for marketing purposes. Similar state laws may impose additional requirements on the Company.

# Cybersecurity

Multiple federal laws contain provisions requiring regulated financial institutions to maintain cybersecurity programs incorporating specific elements. The GLB Act requires financial institutions to implement a comprehensive information security program that includes administrative, technical, and physical safeguards to ensure the security and confidentiality of client records and information.

The Cybersecurity Information Sharing Act is intended to improve cybersecurity in the U.S. by enhanced sharing of information about security threats among the U.S. government and private sector entities, including financial institutions. The Cybersecurity Information Sharing Act also authorizes companies to monitor their own systems notwithstanding any other provision of law and allows companies to carry out defensive measures on their own systems from cyber-attacks. The law includes liability protections for companies that share cyber threat information with third parties so long as such sharing activity is conducted in accordance with Cybersecurity Information Sharing Act.

The United States federal bank regulatory agencies adopted a rule regarding notification requirements for banking organizations related to significant computer security incidents. Effective April 1, 2022, a bank holding company and a state member bank are required to notify the Federal Reserve within 36 hours of incidents that have materially disrupted or degraded, or are reasonably likely to materially disrupt or degrade, the banking organization's ability to deliver services to a material portion of its client base, jeopardize the viability of key operations of the banking organization, or impact the stability of the financial sector.

# Community Reinvestment Act

The CRA is intended to encourage banks to help meet the credit needs of their service areas, including low- and moderate-income neighborhoods, consistent with safe and sound business practices. The relevant federal bank regulatory agency, the FRB in the Bank's case, examines each bank and assigns it a public CRA rating. A bank's record of fair lending compliance is part of the resulting CRA examination report. The CRA requires the relevant federal bank regulatory agency to consider a bank's CRA assessment when considering that bank's application to conduct certain mergers or acquisitions or to open or relocate a branch office. The FRB also must consider the CRA record of each subsidiary bank of a BHC in connection with any acquisition or merger application filed by the BHC. An unsatisfactory CRA record could substantially delay or result in the denial of an approval or application by the Parent Company or the Bank. The Bank received a CRA rating of "Satisfactory" in its most recent examination prepared by the FRB on January 25, 2021. Leaders of the federal banking agencies had indicated their support for modernizing the CRA regulatory framework to address changing delivery systems and consumer preferences, and on October 24, 2023, the agencies jointly issued a final rule to strengthen and modernize the CRA regulations by



maintaining the existing CRA ratings, but modifying the evaluation framework to replace the existing tests generally applicable to banks with at least \$2.0 billion in total assets (e.g., the lending, investment and service tests) with four new tests and associated performance metrics. The final rule updates the CRA regulations to expand access to credit, investment, and basic banking services in low- and moderate-income communities, adapt to changes in the banking industry, including the expanded role of mobile and online banking, and provide greater clarity and consistency. The new CRA regulations will become effective on January 1, 2026.

## Anti-Money Laundering

The Bank Secrecy Act and the PATRIOT Act contain anti-money laundering and financial transparency provisions intended to detect and prevent the use of the U.S. financial system for money laundering and terrorist financing activities. The Bank Secrecy Act, as amended by the PATRIOT Act, requires depository institutions and their holding companies to undertake activities including maintaining an anti-money laundering program, verifying the identity of clients, verifying the identity of certain beneficial owners for legal entity clients, monitoring for and reporting suspicious transactions, reporting on cash transactions exceeding specified thresholds, and responding to requests for information by regulatory authorities and law enforcement agencies. The Bank is subject to the Bank Secrecy Act and, therefore, is required to provide its employees with anti-money laundering training, designate an anti-money laundering compliance officer, and undergo an annual, independent audit to assess the effectiveness of its anti-money laundering program. The Bank has implemented policies, procedures, and internal controls that are designed to comply with these anti-money laundering requirements. Bank regulators are focusing their examinations on anti-money laundering compliance, and we will continue to monitor and augment, where necessary, our anti-money laundering compliance programs. The federal banking agencies are required, when reviewing bank and BHC acquisition or merger applications, to consider the effectiveness of the anti-money laundering activities of the applicant.

The Anti-Money Laundering Act of 2020 ("AMLA"), which amends the BSA, was enacted in January 2021. The AMLA codifies a risk-based approach to anti-money laundering compliance for financial institutions; requires the U.S. Department of the Treasury ("Treasury") to promulgate priorities for anti-money laundering and countering the financing of terrorism policy; requires the development of standards by the Treasury for testing technology and internal processes for BSA compliance; expands enforcement- and investigation-related authority, including a significant expansion in the available sanctions for certain BSA violations; and expands BSA whistleblower incentives and protections. Many of the statutory provisions in the AMLA required additional rulemaking, reports and other measures, and the impact of the AMLA will depend on, among other things, rulemaking and implementation guidance. Of these statutory provisions, the final rule for the Corporate Transparency Act (the "CTA") became effective January 1, 2024. The CTA authorized FinCEN to collect uniform beneficial ownership information for certain types of corporations, limited liability companies or other similar entities and disclose the information to authorized Federal agencies engaged in national security, intelligence, or law enforcement activities; state, local, and Tribal law enforcement agencies with court authorization; financial institutions with client due diligence requirements and regulators supervising them for compliance with such requirements; foreign law enforcement agencies, prosecutors, judges, and other agencies that meet specific criteria; and Treasury officers and employees under certain circumstances in an attempt to help prevent criminal and terrorist activity.

# Office of Foreign Assets Control Regulation

The Office of Foreign Assets Control is responsible for administering economic sanctions that affect transactions with designated foreign countries, nationals, and others, as defined by various Executive Orders and in various legislation. Office of Foreign Assets Control-administered sanctions take many different forms. For example, sanctions may include: (1) restrictions on trade with or investment in a sanctioned country, including prohibitions against direct or indirect imports from and exports to a sanctioned country and prohibitions on U.S. persons engaging in financial transactions relating to, making investments in, or providing investment-related advice or assistance to, a sanctioned country; and (2) a blocking of assets in which the government or "specially designated nationals" of the sanctioned country have an interest, by prohibiting transfers of property subject to U.S. jurisdiction, including property in the possession or control of U.S. persons. The Office of Foreign Assets Control also publishes lists of persons, organizations, and countries suspected of aiding, harboring, or engaging in terrorist acts, known as Specially Designated Nationals and Blocked Persons. Blocked assets, such as property and bank deposits, cannot be paid out, withdrawn, set off, or transferred in any manner without a license from the Office of Foreign Assets Control. Failure to comply with these sanctions could have serious legal and reputational consequences.

### Transaction Account Reserves

FRB regulations require depository institutions to maintain cash reserves against specified deposit liabilities. The dollar amount of a depository institution's reserve requirement is determined by applying the reserve ratios specified in Regulation D to an institution's transaction accounts (primarily NOW and regular checking accounts). The FRB issued a final rule, effective December 22, 2020, lowering the reserve requirement on transaction accounts to 0%. Effective January 1, 2024, the FRB will



establish the new reserve requirement exemption amount and low reserve tranche for 2024, but will not elevate the current reserve percentage from zero for depository institutions.

# Consumer Protection Regulation and Supervision

The Bank is subject to the regulations promulgated by the CFPB, as administered by the FRB, with respect to federal consumer protection laws. The Bank is also subject to certain state consumer protection laws and, under the Dodd-Frank Act, state attorneys general and other state officials are empowered to enforce certain federal consumer protection laws and regulations. State authorities have increased their focus on and enforcement of consumer protection rules. These federal and state consumer protection laws apply to a broad range of the Bank's activities and to various aspects of its business and include laws relating to interest rates, fair lending, disclosures of credit terms and estimated transaction costs to consumer borrowers, debt collection practices, the use and provision of information to consumer reporting agencies, and the prohibition of unfair, deceptive, or abusive acts or practices in connection with the offer, sale, or provision of consumer financial products and services.

The CFPB has promulgated many mortgage-related final rules since it was established under the Dodd-Frank Act, including rules related to the ability to repay, qualified mortgage standards, mortgage servicing standards, loan originator compensation standards, high-cost mortgage requirements, Home Mortgage Disclosure Act requirements, and appraisal and escrow standards for higher priced mortgages. The mortgage-related final rules issued by the CFPB have materially restructured the origination, servicing, and securitization of residential mortgages in the U.S. These rules have impacted, and will continue to impact, the business practices of residential mortgage lenders, including the Bank.

#### Nasdaq Capital Market

The Company's common stock is listed on the Nasdaq Capital Market under the trading symbol "ORRF" and is subject to Nasdaq's rules for listed companies.

# Available Information

The Company is subject to the informational requirements of the Exchange Act and, in accordance with the Exchange Act, it files annual, quarterly, and current reports, proxy statements, and other information with the SEC. The SEC maintains an Internet web site that contains reports, proxy statements, and other information about issuers, like us, who file electronically with the SEC. The address of the site is www.sec.gov. The reports and other information, including any related amendments, filed by us with, or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act, by the Company to, the SEC are also available free of charge at our Internet web site as soon as reasonably practicable after such material is electronically filed with, or furnished to, the SEC. The address of the site is www.orrstown.com. Except as specifically incorporated by reference into this Annual Report on Form 10-K, information on those web sites is not part of this report.

## **ITEM 1A – RISK FACTORS**

An investment in our common stock is subject to risks inherent in our business. The material risks and uncertainties that management believes affect us are described below. This report is qualified in its entirety by these risk factors.

Before making an investment decision, you should carefully consider the risks and uncertainties described below together with all of the other information included or incorporated by reference in this report and our other filings with the SEC. The risks and uncertainties described below are not the only ones facing us. Additional risks and uncertainties that management is not aware of or focused on or that management currently deems immaterial may also impair our business operations.

If any of the following risks actually materialize, our business, financial condition and results of operations could be materially and adversely affected. If this were to happen, the market price of our common stock could decline significantly, and you could lose all or part of your investment.

# **Risks Related to Credit**

# If our allowance for credit losses is not sufficient to cover actual losses, our earnings would decrease.

The ACL is recorded as a reduction to loans and leases on the consolidated balance sheet, and the reserve for unfunded lending commitments is included in other liabilities on the consolidated balance sheet. While we believe that our ACL as of December 31, 2023 was sufficient to cover losses in the loan and lease portfolio on that date, we may need to increase our provision for credit losses in future periods due to changes in the risk characteristics of the loan and lease portfolio, thereby negatively impacting our results of operations.

On January 1, 2023, the Company adopted ASU 2016-13, the current expected credit losses accounting standard commonly referred to as "CECL," which replaced the incurred loss model with the lifetime expected loss model. The CECL methodology requires an organization to measure all expected credit losses over the contractual term for financial assets measured at amortized cost, including loans, based on historical experience, current conditions, and reasonable and supportable forecasts. The adoption of the new CECL standard resulted in a cumulative-effect adjustment that increased the ACL for loans by \$2.4 million and increased the off-balance sheet credit exposures reserve by \$100 thousand. Retained earnings, net of deferred taxes, decreased by \$2.0 million, and deferred tax assets increased by \$559 thousand. As a result of the adoption of CECL standard, companies must recognize credit losses on these assets equal to management's estimate of credit losses over the assets' remaining expected lives. It is possible that our ongoing reported earnings and lending activity will be impacted negatively as a result of the application of CECL.

The ACL is determined based on various factors impacting the quality of the loan and lease portfolio as indicated by our borrowers' financial condition, payment performance, the value of the underlying collateral, and the support from a guarantor, in addition to the impact from economic conditions, government macroeconomic policies, interest rates and the regulatory environment. The experience and expertise of our loan officers, credit analysts and special assets group are essential to performing credit quality reviews, in addition to analyzing trends in delinquencies, levels of non-accruing and criticized loans and leases and modifications to loan terms. The ACL may also be influenced by other factors, including concentrations by the type of loan, collateral, borrower or location of the collateral or borrower. Such concentrations could increase the possibility that similarly situated borrowers and their collateral may collectively be affected by certain economic conditions.

Determining the ACL inherently involves a high degree of subjectivity and requires us to make significant estimates of current credit risks and trends, all of which may undergo material changes. We cannot be sure that we will be able to identify deteriorating credits before they become nonperforming assets or that we will be able to limit losses on those loans and leases that are identified. We have in the past been, and in the future may be, required to increase our ACL for any of several reasons. State and federal regulators, in reviewing our loan and lease portfolio as part of a regulatory examination, may request that we increase the ACL. Changes in economic conditions or individual business or personal circumstances affecting borrowers, new information regarding existing loans and leases, identification of additional problem loans and leases and other factors, both within and outside of our control, may require an increase in the ACL.

If our assessment of and expectations concerning the above-mentioned factors differ from actual developments, we may be required to increase our ACL, which could have an adverse effect on our financial condition, results of operations and our regulatory capital.

### Commercial real estate lending may expose us to a greater risk of loss and impact our earnings and profitability.

Our business strategy includes making loans secured by commercial real estate. These types of loans generally have higher risk-adjusted returns and shorter maturities than other loans. Loans secured by commercial real estate properties are generally for larger amounts and may involve a greater degree of risk than other loans. Payments on loans secured by these properties are often dependent on the income produced by the underlying properties which, in turn, depends on the successful operation and management of the properties and the businesses that operate within them. Accordingly, repayment of these loans is subject to conditions in the real estate market or the local economy. Additionally, the COVID-19 pandemic has had a potentially long-term negative impact on certain commercial real estate assets due to the risk that tenants may reduce the office space they lease as some portion of the workforce continues to work remotely on a hybrid or full-time basis. In challenging economic conditions and as a result of changing demand for office space, these loans represent higher risk and could result in internal risk rating downgrades and an increase in our total net charge-offs, requiring us to increase our ACL, which could have a material adverse effect on our financial condition or results of operations. While we seek to minimize these risks in a variety of ways, there can be no assurance that these measures will protect against credit-related losses.

## Our loan portfolio has a significant concentration in commercial real estate loans.

Our loan portfolio includes a large amount of commercial real estate loans. The federal banking agencies have promulgated guidance governing banks with concentrations in commercial real estate lending. The guidance provides that a bank has a concentration in commercial real estate lending if (i) total reported loans for construction, land development and other land represent 100% or more of total risk-based capital or (ii) total commercial real estate loans represent 300% or more of total risk-based capital and that bank's commercial real estate loan portfolio has increased 50% or more during the prior thirty-six months. Owner-occupied commercial real estate loans are excluded from this second category. If a bank is deemed to have a concentration in commercial real estate loans, it will be required to employ heightened risk management practices that address board and management oversight and strategic planning, portfolio management, development of underwriting standards, risk assessment and monitoring through market analysis and stress testing and maintenance of increased capital levels as needed to support the level of commercial real estate loans. At December 31, 2023, the Bank's construction, land development and other land balances were 44% of total risk-based capital, commercial real estate loans were 307% of total risk-

based capital and the Bank's commercial real estate loan portfolio had increased by 69% during the prior thirty-six months. In addition, the Bank's office space portfolio was 71% of total risk-based capital at December 31, 2023. At this date, the Bank's office space portfolio included only limited exposure to properties in major metropolitan markets and amounted to approximately 2% of the total commercial real estate loan portfolio balance. The Bank believes it has taken the appropriate steps to implement appropriate risk management practices, which are subject to regulatory examination, including enhanced market analysis, stress testing and sensitivity analysis. If our regulators conclude that we have not implemented appropriate risk management practices, it could adversely affect our business, and could result in the requirement to maintain increased capital levels or restrict our ability to originate new loans secured by commercial real estate. We can provide no assurance that capital would be available, or available on terms favorable to us, at that time.

## The credit risk related to commercial and industrial loans is greater than the risk related to residential loans.

Commercial and industrial loans generally carry larger loan balances and involve a greater degree of risk of nonpayment or late payment than home equity loans or residential mortgage loans. Commercial and industrial loans include advances to local and regional businesses for general commercial purposes and include permanent and short-term working capital, machinery and equipment financing, and may be either in the form of lines of credit or term loans. Although commercial and industrial loans may be unsecured to our highest rated borrowers, the majority of these loans are secured by the borrower's accounts receivable, inventory and machinery and equipment. In a significant number of these loans, the collateral also includes the business real estate or the business owner's personal real estate or assets. Commercial and industrial loans are more susceptible to risk of loss during a downturn in the economy, as borrowers may have greater difficulty in meeting their debt service requirements and the value of the collateral may decline. We attempt to mitigate this risk through our underwriting standards, including evaluating the creditworthiness of the borrower, regular monitoring, and, to the extent available, credit ratings on the business. However, these procedures cannot entirely eliminate the risk of loss associated with commercial and industrial lending.

## Environmental liability associated with our lending activities could result in losses.

In the course of business, we may acquire, through foreclosure, properties securing loans originated or purchased that are in default. Particularly in commercial real estate lending, there is a risk that material environmental violations could be discovered on these properties. In this event, we might be required to remedy these violations at the affected properties at our sole cost and expense. The cost of remedial action could substantially exceed the value of affected properties. We may not have adequate remedies against the prior owner or other responsible parties and could find it difficult or impossible to sell the affected properties. These events could have an adverse effect on our financial condition and results of operations.

## **Risks Related to Interest Rates and Investments**

# Changes in interest rates could adversely impact our financial condition and results of operations.

Our operations are subject to risks and uncertainties surrounding our exposure to changes in the interest rate environment. Earnings and liquidity depend to a great extent on our interest rates. Interest rates are highly sensitive to many factors beyond our control, including competition, general economic conditions, geopolitical tensions and monetary and fiscal policies of various governmental and regulatory authorities, including the FRB. Conditions such as inflation, deflation, recession, unemployment and other factors beyond our control may also affect interest rates. The nature and timing of any changes in interest rates or general economic conditions and their effect on us cannot be controlled and are difficult to predict. If the rate of interest we pay on our interest-bearing liabilities increases more than the rate of interest we receive on our interest-earning assets, our net interest income, and therefore our earnings, could contract and be materially adversely affected. Our earnings could also be materially adversely affected if the rates on interest-earning assets fall more quickly than those on our interest-bearing liabilities. Changes in interest rates could also create competitive pressures, which could impact our liquidity position.

Changes in interest rates also can affect our ability to originate loans, our ability to obtain and retain deposits, and the value of interest-earning assets, and the ability to realize gains from the sale of such assets, which could all negatively impact shareholder's equity and regulatory capital. Since March 2022, the Federal Reserve Open Markets Committee ("FOMC") has raised the Fed Funds rate by 525 basis points. Additional increases in interest rates could also have a negative impact on our results of operations by reducing the ability of borrowers to repay their current loan obligations, which could not only result in increased loan defaults, foreclosures and charge-offs, but could also necessitate further increases to our ACL and reduce net income. In addition, based on our interest rate sensitivity analyses, an increase in the general level of interest rates may negatively affect the market value of the investment portfolio depending on the duration of certain securities included in the investment portfolio. In December of 2023, the FOMC signaled its intention to reduce interest rates in 2024, contingent upon inflation settling at its 2.0% target. A decrease in interest rates may trigger loan prepayments, which may serve to reduce net interest income if we are unable to lend these funds to other borrowers or invest the funds at the same or higher interest rates.



Our subordinated notes, issued in December 2018, had a 6.0% fixed interest rate through December 30, 2023, after which the interest rate converted to a variable rate, 90-day average fallback SOFR rate, plus 3.16% through maturity in December 2028. At December 31, 2023, the interest rate on our subordinated debt was 8.78%. An increase in the interest rate on our subordinated debt could have a material adverse effect on our results of operations.

## Our securities portfolio performance in difficult market conditions could have adverse effects on our results of operations.

Unrealized losses on investment securities result from changes in market interest rates, credit spreads and liquidity in the marketplace, along with changes in the credit profile of individual securities issuers. Prior to implementation of CECL, unrealized losses on AFS debt securities caused by a credit event would require the direct write-down of the AFS security through the OTTI approach; however, the new standard under ASC 326-30, *Financial Instruments - Credit Losses*, requires credit losses to be presented as an ACL. We are still required to conduct an impairment evaluation on AFS securities to determine whether the Company has the intent to sell the security or it is more likely than not that it will be required to sell the security before recovery. If these situations apply, the guidance continues to require us to reduce the security's amortized cost basis down to its fair value through earnings.

We also evaluate the unrealized losses on AFS securities to determine if a security's decline in fair value below its amortized cost basis is due to credit factors. The evaluation is based upon factors such as the creditworthiness of the underlying borrowers, performance of the underlying collateral, if applicable, and the level of credit support in the security structure. Management also evaluates other factors and circumstances that may be indicative of a decline in the fair value of the security due to a credit factor. This includes, but is not limited to, an evaluation of the type of security, length of time and extent to which the fair value has been less than cost and near-term prospects of the issuer. If this assessment indicates that a credit loss exists, the present value of the expected cash flows of the security is compared to the amortized cost basis of the security. Under the CECL standard, if the present value of the cash flows expected to be collected is less than the amortized cost, an ACL is recorded for the credit loss.

Subsequent valuations, in light of factors prevailing at that time, may result in significant changes in the values of these securities in future periods. Any of these factors could require us to recognize an ACL charge and any additional amount of loss due to non-credit factors could impact AOCI. A reduction in the value of our securities portfolio could have an adverse effect on our regulatory capital, financial condition or results of operations in future periods. In addition, deterioration or defaults made by issuers of the underlying collateral of our investment securities may cause additional credit-related charges to our consolidated financial statements.

During 2023, the net unrealized losses of our AFS investment securities decreased \$14.0 million as a result of a decline in market interest rates, which increased total shareholders' equity. However, increases in interest rates and credit spread changes could result in additional unrealized losses on AFS investment securities. We consider the unrealized losses on the AFS securities to be related to fluctuations in market conditions, primarily interest rates, and not reflective of deterioration in credit. In addition, we maintain that we have the intent and ability to hold our AFS securities until the amortized cost is recovered. We did not record a cumulative-effect adjustment related to our AFS securities upon adoption of CECL on January 1, 2023.

# Potential downgrades of U.S. government securities by one or more of the credit ratings agencies could have a material adverse effect on our operations, earnings and financial condition.

A possible future downgrade of the sovereign credit ratings of the U.S. government and a decline in the perceived creditworthiness of U.S. government-related obligations could impact our ability to obtain funding that is collateralized by affected instruments, as well as affect the pricing of that funding when it is available. A downgrade may also adversely affect the market value of such instruments. We cannot predict if, when or how any changes to the credit ratings or perceived creditworthiness of these organizations will affect economic conditions. Among other things, a downgrade in the U.S. government's credit rating could adversely impact the value of our securities portfolio and may trigger requirements that we post additional collateral for trades relative to these securities. A downgrade of the sovereign credit ratings of the U.S. government or the credit ratings of related institutions, agencies or instruments could significantly exacerbate the other risks to which we are subject and could have related adverse effects on our business, financial condition and results of operations.

# **Risks Related to Competition and to Our Business Strategy**

## Difficult economic and market conditions can adversely affect the financial services industry and may materially and adversely affect us.

Our operations are sensitive to general business and economic conditions in the U.S. If the growth of the U.S. economy slows, or if the economy worsens or enters a recession, our growth and profitability could be constrained. In addition, economic conditions in foreign countries can affect the stability of global financial markets, which could impact the U.S. economy and financial markets. Weak economic conditions, which could directly impact our operations, are characterized by inflation,



fluctuations in debt and equity capital markets, including a lack of liquidity and/or depressed prices in the secondary market for mortgage loans, increased loan delinquencies, real estate price declines and lower home sales and commercial activity, and increased problem assets and foreclosures. All of these factors could be detrimental to our business. In addition, our business is significantly affected by monetary and related policies of the U.S. federal government, its agencies and government-sponsored entities. Changes in any of these policies could have a material adverse effect on our business, financial position, results of operations and cash flows.

# Adverse developments affecting the financial services industry, such as actual events or concerns involving liquidity, defaults, or non-performance by financial institutions or transactional counterparties, could adversely affect our financial condition and results of operations.

Actual events involving limited liquidity, defaults, non-performance or other adverse developments that affect financial institutions, transactional counterparties or other companies in the financial services industry or the financial services industry generally, or concerns or rumors about any events of these kinds or other similar risks, have in the past and may in the future lead to market-wide liquidity problems. For example, on May 1, 2023, First Republic Bank went into receivership and its deposits and substantially all of its assets were acquired by JPMorgan Chase Bank, National Association. Similarly, on March 10, 2023, Silicon Valley Bank went into receivership, and on March 12, 2023, Signature Bank went into receivership.

Inflation and rapid increases in interest rates led to a decline in the trading value of previously issued government securities with interest rates below current market interest rates. The FRB announced a program to provide loans, secured by certain government securities, to FDIC-insured depository institutions and certain U.S. branches and agencies of foreign banks, to mitigate the risk of potential losses on the sale of such instruments. Currently, new advances with terms up to one year under the program can only be made through March 11, 2024. There is no guarantee that the Treasury, the FDIC and/or the FRB, as applicable, would take such actions in the future in the event of the closure of other banks or financial institutions, that they would do so in a timely fashion, or that such actions, if taken, would have their intended effect.

# Because our business is concentrated in south central Pennsylvania, the greater Baltimore region, and Washington County, Maryland, our financial performance could be materially adversely affected by economic conditions and real estate values in these market areas.

Our operations and the properties securing our loans are primarily located in south central Pennsylvania, the greater Baltimore region, and Washington County, Maryland. Our operating results depend largely on economic conditions and real estate valuations in these and surrounding areas. A deterioration in economic conditions, increased unemployment, inflation, and a decline in real estate values in these market areas or other factors beyond our control could materially adversely affect our operations.

# Inflationary pressures and rising prices may affect our results of operations and financial condition.

Inflationary pressures continued throughout 2023, and may remain in 2024. Small to medium-sized businesses may be impacted more during periods of high inflation as they are not able to leverage economies of scale to mitigate cost pressures compared to larger businesses. Consequently, the ability of our clients to repay their loans may deteriorate, and in some cases this deterioration may occur quickly, which would adversely impact our results of operations and financial condition. Furthermore, a prolonged period of inflation could cause wages and other costs to increase, which could adversely affect our results of operations and financial condition.

## We face significant competition in the financial services industry.

We face significant competition in originating loans, attracting deposits and providing other financial services from financial and non-financial services firms, including traditional banks and credit unions, online banks, mortgage banking companies, wealth management companies, financial technology companies and others. Some of our competitors enjoy advantages, including greater financial resources and higher lending limits, more expansive marketing campaigns, better brand recognition, a wider geographic presence, more accessible branch office locations, the ability to offer a wider array of services or more favorable pricing alternatives, as well as lower origination and operating costs. Emerging technologies have the potential to intensify competition and accelerate disruption in the financial services industry. In recent years, non-financial services firms, such as financial technology companies, have been offering services traditionally provided by financial institutions. These firms use technology and mobile platforms to enhance the ability of companies and individuals to borrow, save and invest money. Our ability to compete successfully depends on a number of factors, including our ability to develop and execute strategic plans and initiatives; to develop competitive products and technologies; and to attract, retain and develop a highly skilled employee workforce. If we are not able to compete successfully, we could be placed at a competitive disadvantage, which could result in the loss of clients and market share, and our business, results of operations and financial condition could suffer.

# Our business may be adversely affected if we fail to adapt our products and services to technological advances, evolving industry standards and consumer preferences.

The banking industry undergoes constant technological change with frequent introductions of new technology-driven products and services. The widespread adoption of new technologies, including internet services and payment systems, could require substantial expenditures to modify or adapt our existing products and services as we grow and develop our internet banking and mobile banking channel strategies in addition to remote connectivity solutions. We might not be successful in developing or introducing new products and services, integrating new products or services into our existing offerings, responding or adapting to changes in consumer behavior, preferences, spending, investing and/or saving habits, achieving market acceptance of our products and services, reducing costs in response to pressures to deliver products and services at lower prices or sufficiently developing and maintaining loyal clients. Our future success may depend, in part, on our ability to address the needs of our current and prospective clients by using technology to provide products and services that will satisfy demands for convenience, as well as to create additional efficiencies in operations.

### Development of new products, services and technologies may impose additional costs on us and may expose us to increased operational risk.

The introduction of new products and services can involve significant time and resources, including to obtain regulatory approvals. Substantial risks and uncertainties are associated with the introduction of new products and services, including technical and control requirements that may need to be developed and implemented, rapid technological change in the industry, our ability to access technical and other information from our clients, the significant and ongoing investments required to bring new products and services to market in a timely manner at competitive prices and the preparation of marketing, sales and other materials that fully and accurately describe the product or service and its underlying risks. Our failure to manage these risks and uncertainties would also expose us to enhanced risk of operational lapses which may result in the recognition of financial statement liabilities. Regulatory and internal control requirements, capital requirements, competitive alternatives, vendor relationships and shifting market preferences may also determine if such initiatives can be brought to market in a manner that is timely and attractive to our clients. Products and services relying on internet and mobile technologies may expose us to fraud and cybersecurity risks. Implementation of certain new technologies, such as those related to artificial intelligence, automation and algorithms, may have unintended consequences due to their limitations, potential manipulation, or our failure to use them effectively. Failure to successfully manage these risks in the development and implementation of new products or services could have a material adverse effect on our business and reputation, as well as on our consolidated results of operations and financial condition.

### We may incur significant losses as a result of ineffective risk management processes and strategies.

We seek to monitor and control our risk exposure through a risk and control framework encompassing a variety of separate but complementary financial, credit, operational, compliance, and legal reporting systems; internal controls; management review processes; and other mechanisms. While we employ a broad and diversified set of risk monitoring and risk mitigation techniques, those techniques and the judgments that accompany their application may not be effective and may not anticipate every economic and financial outcome in all market environments or the specifics and timing of such outcomes.

# We face continuing and growing security risks to our information base, including the information we maintain relating to our clients.

In the ordinary course of business, we rely on electronic communications and information systems to conduct our business and to store sensitive data, including financial information regarding clients. Our electronic communications and information systems infrastructure, as well as the systems infrastructures of the vendors we use to meet our data processing and communication needs, could be susceptible to cyber-attacks, such as denial of service attacks, hacking, terrorist activities or identity theft. Financial services institutions and companies engaged in data processing have reported breaches in the security of their websites or other systems, some of which have involved sophisticated and targeted attacks intended to obtain unauthorized access to confidential information, destroy data, disable or degrade service or sabotage systems, often through the introduction of computer viruses or malware, cyber-attacks and other means. Denial of service attacks have been launched against a number of large financial services institutions. Hacking and identity theft risks, in particular, could cause serious reputational harm. Cyber threats are rapidly evolving and we may not be able to anticipate or prevent all such attacks. Although, to date we have not experienced any material losses relating to cyber-attacks or other information security breaches, there can be no assurance that we will not suffer such losses in the future. No matter how well designed or implemented our controls are, we will not be able to anticipate all security breaches of these types, and we may not be able to implement effective preventive measures against such security breaches in a timely manner. A failure or circumvention of our security systems could have a material adverse effect on our business operations and financial condition.

We regularly assess and test our security systems and disaster preparedness, including back-up systems, but the risks are substantially escalating. As a result, cybersecurity and the continued enhancement of our controls and processes to protect our

systems, data and networks from attacks, unauthorized access or significant damage remain a priority. Accordingly, we may be required to expend additional resources to enhance our protective measures or to investigate and remediate any information security vulnerabilities or exposures. Any breach of our system security could result in disruption of our operations, unauthorized access to confidential client information, significant regulatory costs, litigation exposure and other possible damages, loss or liability. Such costs or losses could exceed the amount of available insurance coverage, if any, and would adversely affect our earnings. Also, any failure to prevent a security breach, or to quickly and effectively deal with such a breach, could negatively impact client confidence, damaging our reputation and undermining our ability to attract and keep clients.

# We may not be able to successfully implement future information technology system enhancements, which could adversely affect our business operations and profitability.

We invest significant resources in information technology system enhancements in order to provide functionality and security at an appropriate level. We may not be able to successfully implement and integrate future system enhancements, which could adversely impact the ability to provide timely and accurate financial information in compliance with legal and regulatory requirements, which could negatively impact our growth and profitability and could result in regulatory scrutiny. In addition, future system enhancements could have higher than expected costs and/or result in operating inefficiencies, which could increase the costs associated with the implementation as well as ongoing operations.

Failure to properly utilize system enhancements that are implemented in the future could result in significant costs to remediate or replace the defective components, which would adversely impact our financial condition and results of operations. In addition, we may incur significant training, licensing, maintenance, consulting and amortization expenses during and after systems implementations, and any such costs may continue for an extended period of time.

# We may become subject to claims and litigation pertaining to fiduciary responsibility.

We provide fiduciary services through OFA. From time to time, clients may make claims and take legal action with regard to the performance of our fiduciary responsibilities. Whether such claims and legal actions are founded or unfounded, if such claims or legal actions are not resolved in a manner favorable to us, the claims or related actions may result in significant financial expense and liability to us and/or adversely affect our reputation in the marketplace, as well as adversely impact client demand for our products and services. Any financial liability or reputation damage could have a material adverse effect on our business, which, in turn, could have a material adverse effect on our financial condition and results of operations.

# Climate change may adversely affect our business and results of operations.

Current and anticipated effects of climate change could negatively impact us and our clients. Weather-related events, such as severe storms, hurricanes, flooding and droughts, can present risks to us and our clients, including property damage, change in the value of properties securing our loans, changes in client behavior and preferences, and disruption of business operations, all which can increase credit risk and result in loss of revenue and additional expenses. These concerns over the impacts of climate change have gained political and social attention resulting in many legislative and regulatory initiatives to lessen the effects of climate change, which also may result in heightened supervisory expectations on banks' risk management practices. Ongoing legislative and regulatory uncertainties and expanded requirements for climate risk management practices may result in increases to compliance and operating costs, which could have a negative impact on our financial condition and results of operations.

# Our business may be negatively impacted by risk associated with acquisitions.

We intend to pursue a growth plan consistent with our business strategy, including growth by acquisition, as well as leveraging our existing branch network. On December 12, 2023, we signed a definitive agreement for a "merger of equals transaction" with CVLY. We may wish to seek to acquire other companies in the future. Our business may be negatively impacted by certain risks inherent with the acquisition of CVLY or other future acquisitions. Some of these risks include the following:

- we may incur substantial expenses in pursuing acquisitions;
- management may divert its attention from other aspects of our business;
- we may assume potential and unknown liabilities of the acquired company;
- · the acquired business may not perform in accordance with management's expectations, including potentially losing key clients of the acquired business;
- difficulties may arise in connection with the integration of the operations of the acquired business with our businesses; and
- we may lose key employees of the combined business.



# **Table of Contents**

Our ability to manage growth successfully will depend on our ability to attract qualified personnel and maintain cost controls and asset quality while attracting additional loans and deposits on favorable terms, as well as on factors beyond our control, such as economic conditions and competition. If we grow too quickly and are not able to attract qualified personnel, control costs and maintain asset quality, this continued rapid growth could materially adversely affect our financial performance.

# Goodwill generated in acquisitions may negatively affect our financial condition.

To the extent that merger consideration, consisting of cash and shares of our common stock, exceeds the fair value of the net assets acquired, including identifiable intangibles, that amount will be reported as goodwill by us. In accordance with current accounting guidance, goodwill will not be amortized, but will be evaluated for impairment annually or more frequently as warranted by specific events or circumstances. A failure to realize the expected benefits of a merger could adversely impact the carrying value of the goodwill recognized in the merger and, in turn, negatively affect our financial results.

# The market price of our common stock after acquisitions may be affected by factors different from those affecting our shares currently.

The businesses of us and acquired entities may differ and, accordingly, the results of operations of the combined company and the market price of the shares of common stock of the combined company may be affected by factors different from those currently affecting the independent results of operations and market prices of common stock of each separate entity. The market value of our common stock fluctuates based upon various factors, including changes in our business, operations or prospects, market assessments of the Merger, regulatory considerations, market and economic considerations, and other factors. Further, the market price of our common stock after an acquisition may be affected by factors different from those currently affecting our common stock. Additionally, future business acquisitions may result in the issuance and payment of additional shares of stock, which would dilute current shareholders' ownership interests, and may involve the payment of a premium over book and market values. Therefore, dilution of our tangible book value and net income per common share could occur in connection with any future transaction.

## **Risks Related to Proposed Merger with CVLY**

# We may continue to incur substantial costs related to the Merger and integration of CVLY, and these costs may be greater than anticipated due to unexpected events.

We have incurred and expect to incur a number of non-recurring costs associated with the Merger. These costs include legal, financial advisory, accounting, consulting and other advisory fees, severance/employee benefit-related costs, public company filing fees and other regulatory fees, financial printing and other printing costs and other related costs. Some of these costs are payable regardless of whether the Merger is completed.

In addition, we expect to incur integration costs following the completion of the Merger, including facilities and systems consolidation costs and employmentrelated costs. We may also incur additional costs to maintain employee morale and to retain key employees. There are a large number of processes, policies, procedures, operations, technologies and systems that will need to be integrated, including purchasing, accounting and finance, payroll, compliance, treasury management, branch operations, vendor management, risk management, lines of business, pricing and benefits. While we have assumed that certain level of costs will be incurred, there are many factors beyond our control that could affect the total amount or the timing of the integration costs. Moreover, many of the costs that will be incurred are, by their nature, difficult to estimate accurately. These integration costs may result in the combined company taking charges against earnings following the completion of the Merger, and the amount and timing of such charges are uncertain at present. There can be no assurances that the expected benefits and efficiencies related to the Merger will be realized to offset these transaction and integration costs over time.

## Failure to complete the Merger could negatively impact our business and results of operations.

If the Merger is not completed for any reason, there may be various adverse consequences and we may experience negative reactions from the financial markets and from their respective customers and employees. For example, our business may have been impacted adversely by the failure to pursue other beneficial opportunities due to the focus of management on the Merger, without realizing any of the anticipated benefits of completing the Merger. Additionally, if the merger agreement is terminated, the market price of our common stock could decline to the extent that current market prices reflect a market assumption that the Merger will be beneficial and will be completed. We also could be subject to litigation related to any failure to complete the Merger or to proceedings commenced against us to perform their respective obligations under the merger



agreement. If the merger agreement is terminated under certain circumstances, we may be required to pay a termination fee of \$8.3 million to the other party.

## We are subject to business uncertainties and contractual restrictions while the Merger is pending.

Uncertainty about the effect of the Merger on employees and customers may have an adverse effect on our business. These uncertainties may impair our ability to attract, retain and motivate key personnel until the Merger is completed, and could cause customers and others who deal with us to seek to change existing business relationships. In addition, the merger agreement requires that we conduct our business in the ordinary course of business consistent with past practice and restricts us from taking certain actions prior to the effective time or termination of the merger agreement without CVLY's consent in writing. These restrictions may prevent us from pursuing attractive business opportunities that may arise prior to the completion of the Merger.

# Combining with CVLY may be more difficult, costly or time-consuming than expected, and we may fail to realize the anticipated benefits of the Merger.

The proposed Merger is a transaction combining two financial institutions of relatively similar asset size. The success of the Merger will depend on, among other things, the ability to realize the anticipated cost savings. To realize the anticipated benefits and cost savings from the Merger, we and CVLY must successfully integrate and combine our businesses in a manner that permits those cost savings to be realized without adversely affecting current revenues and future growth. If we and CVLY are not able to successfully achieve these objectives, the anticipated benefits of the Merger may not be realized fully or at all or may take longer to realize than expected. In addition, the actual cost savings of the Merger could be less than anticipated, and integration may result in additional and unforeseen expenses.

An inability to realize the full extent of the anticipated benefits of the Merger and the other transactions contemplated by the merger agreement, as well as any delays encountered in the integration process, could have an adverse effect upon the revenues, levels of expenses and operating results of the combined company following the completion of the Merger, which may adversely affect the value of the common stock of the combined company following the completion of the Merger.

# Our future results following the Merger may suffer if the combined company does not effectively manage its expanded operations.

Following the Merger, the size of our business following the completion of the Merger will increase beyond the current size of either our or CVLY's businesses. Our future success will depend, in part, upon our ability to manage this expanded business, which may pose challenges for management, including challenges related to the management and monitoring of new operations and associated increased costs and complexity. We may also face increased scrutiny from governmental authorities as a result of the increased size of our business. There can be no assurances that we will be successful or that we will realize the expected operating efficiencies, revenue enhancement or other benefits currently anticipated from the Merger.

# **Risks Related to Regulatory Compliance and Legal Matters**

# We operate in a highly regulated industry, and laws and regulations, or changes in them, could limit or restrict our activities and could have a material adverse effect on our operations.

We and our subsidiaries are subject to extensive state and federal regulation and supervision. Federal and state laws and regulations govern numerous matters affecting us, including changes in the ownership or control of banks and bank holding companies, maintenance of adequate capital and the financial condition of a financial institution, permissible types, amounts and terms of extensions of credit and investments, permissible non-banking activities, the level of reserves against deposits and restrictions on dividend payments. The FRB and the state banking regulators have the power to issue cease and desist orders to prevent or remedy unsafe or unsound practices or violations of law by banks subject to their regulation, and the FRB possesses similar powers with respect to bank holding companies. These and other restrictions limit the manner in which we and our subsidiaries may conduct business and obtain financing.

The laws, rules, regulations, and supervisory guidance and policies applicable to us are subject to regular modification and change. Such changes could, among other things, subject us to additional costs, including costs of compliance; limit the types of financial services and products we may offer; and/or increase the ability of non-banks to offer competing financial services and products. Failure to comply with laws, regulations, policies, or supervisory guidance could result in enforcement and other legal actions by federal or state authorities, including criminal and civil penalties, the loss of FDIC insurance, revocation of a banking charter, other sanctions by regulatory agencies, civil money penalties, and/or reputational damage, which could have a material adverse effect on our business, financial condition, and results of operations. See the "Supervision and Regulation" section of Item 1, "Business."



# Altering our overdraft fee practices could materially adversely affect our fee income and results of operations.

Overdraft fee practices of banks have recently come under increased regulatory scrutiny and been the subject of litigation. This increased scrutiny and litigation have prompted many larger banks to reform their overdraft fee practices or cease charging overdraft fees altogether. Reforming, reducing or eliminating overdraft fees could materially adversely affect our fee income and results of operations. Pending or future legal proceeding, regarding our overdraft fee practices, may result in judgments, settlements, fines, penalties, defense costs, or other results adverse to us, which could materially adversely affect our business, financial condition or results of operations, or cause serious reputational harm to us.

## Increases in FDIC insurance premiums may have a material adverse effect on our results of operations.

We are generally unable to control the amount of premiums that are required to be paid for FDIC insurance. Beginning with the first quarterly assessment period of 2023, the FDIC increased the initial base deposit insurance assessment rate by two basis points, which is intended to increase the Deposit Insurance Fund ("DIF") reserve ratio to 1.35%. In November 2023, the FDIC approved a final rule to implement a special assessment to recover the loss to the DIF associated with protecting uninsured deposits from bank events earlier in 2023. The FDIC will collect the special assessment beginning with the first quarterly assessment of 2024 and will continue to collect the special assessment for an estimated total of eight quarterly assessment periods. Banking institutions with total assets under \$5.0 billion will be exempt from this special assessment, which is based on data from the December 31, 2022 reporting period. Although the FDIC has currently limited the special assessment in effect in the first quarter of 2024 to banking institutions with total assets greater than \$5.0 billion, the Bank may be required to pay significantly higher premiums than the levels currently imposed, as well as additional special assessments or taxes, which could adversely affect earnings, as a result of bank or financial institution failures or other events. Any future increases or required prepayments in FDIC insurance premiums may materially adversely affect our results of operations.

## Legislative, regulatory and legal developments involving income and other taxes could materially adversely affect our results of operations and cash flows.

We are subject to U.S. federal and U.S. state income, payroll, property, sales and use, and other types of taxes, including the Pennsylvania Bank Shares Tax. Significant judgment is required in determining our provisions for income taxes. Changes in tax rates, enactments of new tax laws, revisions of tax regulations, and claims or litigation with taxing authorities could result in substantially higher taxes, and therefore, could have a significant adverse effect on our results of operations, financial condition and liquidity. Increases in the assessment rate for the Pennsylvania Bank Shares Tax, which is calculated on the outstanding equity of the Bank, may also materially adversely affect our results of operations.

# We are required to use judgment in applying accounting policies and different estimates and assumptions in the application of these policies could result in a decrease in capital and/or other material changes to the reports of financial condition and results of operations.

Material estimates that are particularly susceptible to significant change relate to the determination of the ACL, the fair value of certain financial instruments, particularly securities, and goodwill and purchase accounting. While we have identified those accounting policies that we consider critical and have procedures in place to facilitate the associated judgments, different assumptions in the application of these policies could have a material adverse effect on our financial condition and results of operations.

# Changes in our accounting policies or in accounting standards could materially affect how we report our financial results and condition.

From time to time, the FASB, SEC and other regulatory bodies change the financial accounting and reporting standards that govern the preparation of our consolidated financial statements. These changes can be operationally complex to implement and can materially impact how we report our financial condition and results of operations.

# We are subject to stringent capital requirements which may adversely impact return on equity, require additional capital raises, or limit the ability to pay dividends or repurchase shares.

Federal regulations establish minimum capital requirements for insured depository institutions, including minimum risk-based capital and leverage ratios, and define "capital" for calculating these ratios. The minimum capital requirements are: (i) a common equity Tier 1 capital ratio of 4.5%; (ii) a Tier 1 to risk-based assets capital ratio of 6%; (iii) a total capital ratio of 8%; and (iv) a Tier 1 leverage ratio of 4%. The regulations also establish a "capital conservation buffer" of 2.5%, which if complied with will result in the following minimum ratios: (i) a common equity Tier 1 capital ratio of 7.0%; (ii) a Tier 1 to risk-based assets capital ratio of 8.5%; and (iii) a total capital ratio of 10.5%. The application of these capital requirements could, among other things, require us to maintain higher capital, resulting in lower returns on equity, and we may be required to obtain

additional capital or be subject to adverse regulatory actions, including limitations on our ability to pay dividends or repurchase shares, if we are unable to comply with such requirements.

# The FRB may require us to commit capital resources to support the Bank.

Federal law requires that a holding company act as a source of financial and managerial strength to its subsidiary bank and to commit resources to support such subsidiary bank. Under the "source of strength" doctrine, the FRB may require a holding company to make capital injections into a troubled subsidiary bank and may charge the holding company with engaging in unsafe and unsound practices for failure to commit resources to a subsidiary bank. A capital injection may be required at times when the holding company may not have the resources to provide it and therefore may require the holding company to borrow the funds or raise capital on terms considered unfavorable to shareholders. Any loans by a holding company to its subsidiary bank are subordinate in right of payment to deposits and to certain other indebtedness of such subsidiary bank. In the event of a holding company's bankruptcy, the bankruptcy trustee will assume any commitment by the holding company to a federal bank regulatory agency to maintain the capital of a subsidiary bank. Moreover, bankruptcy law provides that claims based on any such commitment will be entitled to a priority of payment over the claims of the institution's general unsecured creditors, including the holders of its note obligations. Thus, any borrowing that must be done by us to make a required capital injection becomes more difficult and expensive and could have an adverse effect on our business, financial condition and results of operations.

# We are subject to numerous laws designed to protect consumers, including the Community Reinvestment Act and fair lending laws, and failure to comply with these laws could lead to a wide variety of sanctions.

The Community Reinvestment Act, the Equal Credit Opportunity Act, the Fair Housing Act, and other fair lending laws and regulations impose community investment and nondiscriminatory lending requirements on financial institutions. The CFPB, the FRB, the Department of Justice and other federal agencies are responsible for enforcing these laws and regulations. A successful regulatory challenge to an institution's performance under the Community Reinvestment Act, the Equal Credit Opportunity Act, the Fair Housing Act or other fair lending laws and regulations could result in a wide variety of sanctions, including damages and civil money penalties, injunctive relief, restrictions on mergers and acquisitions, restrictions on expansion and restrictions on entering new business lines. Private parties may also have the ability to challenge an institution's performance under fair lending laws in private class action litigation. Such actions could have a material adverse effect on our business, financial condition and results of operations.

# We may become subject to enforcement actions even though noncompliance was inadvertent or unintentional.

The financial services industry is subject to intense scrutiny from bank supervisors in the examination process and aggressive enforcement of federal and state regulations, particularly with respect to mortgage-related practices and other consumer compliance matters, and compliance with anti-money laundering, Bank Secrecy Act and Office of Foreign Assets Control regulations, and economic sanctions against certain foreign countries and nationals. Enforcement actions may be initiated for violations of laws and regulations and unsafe or unsound practices. We maintain systems and procedures designed to ensure that we comply with applicable laws and regulations; however, some legal/regulatory frameworks provide for the imposition of fines or penalties for noncompliance even though the noncompliance was inadvertent or unintentional and even though systems and procedures designed to ensure in place at the time. Failure to comply with these and other regulations, and supervisory expectations related thereto, may result in fines, penalties, lawsuits, regulatory sanctions, reputation damage, or restrictions on our business.

# We face significant legal risks, both from regulatory investigations and proceedings and from private actions brought against us.

As a participant in the financial services industry, many aspects of our business involve substantial risk of legal liability. From time to time we are named as a defendant or are otherwise involved in various legal proceedings, including regulatory enforcement actions, class actions and other litigation or disputes with third parties. Litigation pending against us is described in Note 23, Contingencies, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statement and Supplementary Data," of this Annual Report on Form 10-K. There is no assurance that regulatory enforcement actions or litigation with private parties will not increase in the future. Pending or future legal proceedings against us may result in judgments, settlements, fines, penalties, indemnification costs, defense costs, or other results adverse to us, which could materially adversely affect our business, financial condition or results of operations, or cause serious reputational harm to us.



# **Risks Related to Liquidity**

### We are subject to liquidity risk, which could negatively affect our funding levels.

Market conditions or other events could negatively affect our access to or the cost of funding, affecting our ongoing ability to accommodate liability maturities and deposit withdrawals, meet contractual obligations, or fund asset growth and new business initiatives at a reasonable cost, in a timely manner and without adverse consequences. Although we maintain a liquid asset portfolio and have implemented strategies to maintain sufficient and diverse sources of funding to accommodate planned, as well as unanticipated, changes in assets, liabilities, and off-balance sheet commitments under various economic conditions, a substantial, unexpected, or prolonged change in the level or cost of liquidity could have a material adverse effect on us. If the cost effectiveness or the availability of supply in these credit markets is reduced for a prolonged period of time, our funding needs may require us to access funding and manage liquidity by other means. These alternatives may include generating client deposits, securitizing or selling loans, extending the maturity of wholesale borrowings, borrowing under certain secured borrowing arrangements, using relationships developed with a variety of fixed income investors, and further managing loan growth and investment opportunities. These alternative means of funding may result in an increase to the overall cost of funds and may not be available under stressed conditions, which could cause us to liquidate a portion of our liquid asset portfolio to meet any funding needs. In the event additional liquidity is needed, we have access to liquidity from the FHLB, the FRB discount window and other sources. At December 31, 2023, we have combined borrowing capacity from the FHLB and FRB of approximately \$1.0 billion. Accessing these sources of liquidity would impose additional borrowing costs on us.

# Loss of deposits or a change in deposit mix could increase our cost of funding.

Deposits are a stable source of funding for which costs are typically lower than other financing options. We compete with banks and other financial institutions for deposits, as well as institutions offering uninsured investment alternatives, including money market funds and Treasury Bill alternatives. Our competitors may offer higher interest rates than we do, which could decrease the deposits that we attract or require us to increase our rates to retain existing deposits or obtain new deposits. Bank failures could negatively impact depositor confidence in us or the banking industry and cause our deposits to decline. Funding costs may increase if we lose deposits and are forced to replace them with more expensive sources of funding, if clients shift their deposits into higher cost products or if we need to raise interest rates to avoid losing deposits. Higher funding costs reduce our net interest margin and net income. Increased deposit competition could materially adversely affect our ability to fund lending operations. As a result, we may need to seek other sources of funds that could increase our cost of funds.

## Wholesale funding sources may prove insufficient to replace deposits at maturity and support our operations and future growth.

We must maintain sufficient funds to respond to the needs of depositors and borrowers. To manage liquidity, we draw upon a number of funding sources in addition to core deposit growth and repayments and maturities of loans and investments. These sources may include Federal Home Loan Bank advances, proceeds from the sale of investments and loans, and liquidity resources at the holding company. Our ability to manage liquidity will be severely constrained if we are unable to maintain access to funding or if adequate financing is not available to accommodate future growth at acceptable costs. In addition, if we are required to rely more heavily on more expensive funding sources to support future growth, our revenues may not increase proportionately to cover our costs. In this case, operating margins and profitability would be adversely affected. Turbulence in the capital and credit markets may adversely affect our liquidity and financial condition and the willingness of certain counterparties and clients to do business with us. Our ability to borrow from other financial institutions or to access the debt or equity capital markets on favorable terms or at all could be adversely affected by disruptions in the capital markets or other events, including actions by rating agencies and deteriorating investor expectations.

# The Parent Company is a holding company dependent on liquidity through payments, including dividends, from its bank subsidiary, which is subject to restrictions.

The Parent Company is a holding company, separate from the Bank, and must provide for its own liquidity. The Parent Company depends on dividends, distributions and other payments from the Bank to fund dividend payments and stock repurchases, if permitted, and to fund all payments on obligations. The FRB requires a BHC to act as a source of financial and managerial strength for its subsidiary banks. The FRB could require us to commit resources to the Bank when doing so is not otherwise in the interests of our shareholders or creditors. The Bank is subject to laws that restrict dividend payments or authorize regulatory bodies to prohibit or reduce the flow of funds from it to us. If the Bank is unable to pay dividends to us, we may not be able to service our debt, pay dividends on our common stock or engage in stock repurchases. A reduction or elimination of dividends could adversely affect the market price of our common stock and would adversely affect our business, financial condition, results of operations and prospects. In addition, our right to participate in a distribution of assets upon the Bank's liquidation or reorganization is subject to the prior claims of the Bank's creditors, including its depositors. Restrictions



on the Bank's ability to dividend funds to the Company are included in Note 17, Shareholders' Equity and Regulatory Capital, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

## Concerns about the soundness of other financial institutions could adversely affect us.

Our ability to engage in routine funding and other transactions could be adversely affected by the actions and commercial soundness of other financial institutions. Financial services institutions are interrelated as a result of trading, clearing, counterparty or other relationships. As a result, defaults by, or even rumors or questions about, one or more financial services institutions, or the financial services industry generally, have historically led to market-wide liquidity problems, losses of depositor, creditor and counterparty confidence and could lead to losses or defaults by us or by other institutions. While we did not have any direct exposure to the bank failures that occurred in 2023, the failures of those institutions led to extreme volatility in the prices of securities issued by financial institutions. Bank failures could negatively impact client and investor confidence in us, which could negatively impact our earnings, stock price or liquidity. We could experience increases in deposits and assets as a result of other banks' difficulties or failure, which would increase the capital we are required to maintain to support such growth.

# **Risks Related to Owning Our Stock**

# If we want, or are compelled, to raise additional capital in the future, that capital may not be available when it is needed or on terms favorable to current shareholders.

Federal banking regulators require us to maintain adequate levels of capital to support our operations. These capital levels are determined and dictated by law, regulation and banking regulatory agencies. In addition, capital levels are also determined by our management and board of directors based on capital levels that they believe are necessary to support our business operations. Changes in our financial condition or results of operations, applicable accounting standards, laws and regulations and other factors could make it necessary or advisable for us to raise additional capital. Under such circumstances, our ability to raise additional capital will depend on conditions in the capital markets at that time, which are outside of our control, and on our financial performance. Accordingly, we cannot provide assurance of our ability to raise additional capital on terms and time frames acceptable to us or to raise additional capital at all. Additionally, the inability to raise capital in sufficient amounts may adversely affect our operations, financial condition and results of operations. Our ability to borrow could also be impaired by factors that are nonspecific to us, such as severe disruption of the financial markets or negative news and expectations about the prospects for the financial services industry as a whole. If we raise capital through the issuance of additional shares of our common stock or other securities, we would likely dilute the ownership interests of current investors by diluting earnings per share of our common stock and potentially diluting book value per share, depending on the issuance price. The price at which we issue additional shares of stock could be less than the current market price of our common stock. Furthermore, a capital raise through the issuance of addition, a capital raise involving the issuance of debt securities could negatively impact our earnings and liquidity.

# The market price of our common stock is subject to volatility.

The market price of our common stock has been subject to fluctuations in response to numerous factors, many of which are beyond our control. These factors include actual or anticipated variations in our operational results and cash flows, changes in financial estimates by securities analysts, trading volume, large purchases or sales of our common stock, market conditions within the banking industry, the general state of the securities markets and the market for stocks of financial institutions, as well as general economic conditions. The impact of the large bank failures on the price of securities issued by financial institutions, generally, is one example of a situation in which factors outside of our control can negatively impact the market price of our securities. In addition, if our common stock ceases to be included in the Russell 2000 index, which is reconstituted in June of each year, this could result in decreased liquidity in, and demand for, our common stock, which could cause the market price of our common stock to decline.

# A reduction in our credit rating could adversely affect our access to capital and could increase our cost of funds.

A credit rating agency regularly evaluates the Parent Company and the Bank, and credit ratings are based on a number of factors, including our financial strength and ability to generate earnings, as well as factors not entirely within our control, including conditions affecting the financial services industry, the economy, and changes in rating methodologies. There can be no assurance that we will maintain our current credit ratings. A downgrade of the credit ratings of the Parent Company or the Bank could adversely affect our access to liquidity and capital, and could significantly increase our cost of funds, trigger additional collateral or funding requirements, and decrease the number of investors and counterparties willing to lend to us or purchase our securities. This could affect our growth, profitability, and financial condition, including liquidity.

## **General Risk Factors**

# We may not be able to attract and retain skilled people.

Competition for the best people in most activities engaged in by us can be intense, and we may not be able to attract and hire sufficiently skilled people to fill open and newly created positions or to retain current or future employees. This competition for talented, skilled and diverse employees has been intensified by the increase in remote and flexible work arrangements, wage pressures and opportunities in the labor market. An inability to attract and retain individuals with the necessary skills to fill open positions, or the unexpected loss of services of one or more of our key personnel, could have a material adverse impact on our business due to the loss of their skills, knowledge of our markets, years of industry experience or the difficulty of promptly finding qualified replacement personnel.

We believe that our continued growth and future success will depend in large part on the skills of our management team and our ability to motivate and retain these individuals and other key personnel. The loss of service of one or more of our executive officers or key personnel could delay or reduce our ability to successfully implement our long-term business strategy, our business could suffer, and the value of our stock could be materially adversely affected. Leadership changes will occur from time to time, and we cannot predict whether significant resignations will occur or whether we will be able to recruit additional qualified personnel. We believe our management team possesses valuable knowledge about the banking industry and that their knowledge and relationships could be very difficult to replicate. Our success also depends on the experience of our branch managers and lending officers and on their relationships with the clients and communities they serve. The loss of these key personnel could negatively impact our banking operations. The loss of key personnel, or the inability to recruit and retain qualified personnel in the future, could have an adverse effect on our business, financial condition, or operating results.

#### We could be adversely affected by a failure in our internal controls.

We rely on our employees to design, manage, and operate our systems and controls to assure that we properly enter into, record and manage processes, transactions and other relationships with clients, suppliers and other parties with whom we do business. In some cases, we rely on employees of third parties to perform these tasks. We also depend on employees and the systems and controls for which they are responsible to assure that we identify and mitigate the risks that are inherent in our relationships and activities. When we change processes or procedures, introduce new products or services, or implement new technologies, we may fail to adequately identify or manage operational risks resulting from such changes.

As a result of our reliance on employees, whether ours or those of third parties, we are subject to human vulnerabilities. These range from innocent human error to misconduct or malfeasance, potentially leading to operational breakdowns or other failures. Our controls may not be adequate to prevent problems resulting from human involvement in our business, including risks associated with the design, operation and monitoring of automated systems. Errors by our employees or others responsible for systems and controls on which we depend and any resulting failures of those systems and controls could result in significant harm to us. This could include client remediation costs, regulatory fines or penalties, litigation or enforcement actions, or limitations on our business activities. We could also suffer damage to our reputation, impacting our ability to attract and retain clients and employees.

Management regularly reviews and updates our internal controls, disclosure controls and procedures, and corporate governance policies and procedures. Any system of controls, however well-designed and operated, is based in part on certain assumptions and can provide only reasonable, not absolute, assurances that the objectives of the system are met. Any failure or circumvention of the controls and procedures or failure to comply with regulations related to controls and procedures could have a material adverse effect on our business, results of operations and financial condition.

# Negative public opinion could damage our reputation and adversely affect our earnings.

Reputational risk, or the risk to our earnings and capital from negative public opinion, is inherent in our business. Negative public opinion can result from the actual or perceived manner in which we conduct our business activities, including banking operations and trust and investment operations, our management of actual or potential conflicts of interest and ethical issues, and our protection of confidential client information. Negative public opinion can also result from events occurring in the banking industry, such as bank failures, which are outside of our control. Negative public opinion can adversely affect our ability to keep and attract clients and can expose us to litigation and regulatory action. Although we take steps to minimize reputation risk in the way we conduct our business activities and deal with our clients, communities and vendors, these steps may not be effective. The proliferation of social media websites utilized by us and other third parties, as well as the personal use of social media by our employees and others, including personal blogs and social network profiles, also may increase the risk that negative, inappropriate or unauthorized information may be posted or released publicly that could harm our reputation or have other negative consequences, including as a result of our employees interacting with our clients in an unauthorized manner in various social media outlets. Any damage to our reputation could affect our ability to retain and develop the business



relationships necessary to conduct business, which in turn could negatively impact our financial condition, results of operations, and the market price of our common stock.

# Acts of terrorism, natural disasters, global climate change, pandemics, wars and global conflicts may have a negative impact on our business and operations.

Acts of terrorism, natural disasters, global climate change, pandemics, wars, global conflicts or other similar events could disrupt our operations, result in damage to our properties, reduce or destroy the value of the collateral for our loans and otherwise have a negative impact on our business and operations. While we have in place business continuity plans, such events could still damage our facilities, disrupt or delay the normal operations of our business (including communications and technology), result in harm to, or cause travel limitations on, our employees, and have a similar impact on our clients, suppliers, third-party vendors and counterparties. These events also could impact us negatively to the extent that they result in reduced capital markets activity, lower asset price levels, or disruptions in general economic activity in the U.S. or abroad, or in financial market settlement functions. In addition, these or similar events may impact economic growth negatively, which could have an adverse effect on our business and operations, and may have other adverse effects on us in ways that we are unable to predict.

# Anti-takeover provisions could negatively impact our shareholders.

Provisions of Pennsylvania law and provisions of our articles of incorporation and bylaws could make it more difficult for a third party to acquire control of us or have the effect of discouraging a third party from attempting to acquire control of us, even if a merger might be in the best interest of our shareholders. Our articles of incorporation authorize our Board of Directors to issue preferred stock without shareholder approval and such preferred stock could be issued as a defensive measure in response to a takeover proposal. These and other provisions could make it more difficult for a third party to acquire us.

# **ITEM 1B – UNRESOLVED STAFF COMMENTS**

None.

## ITEM 1C – CYBERSECURITY

We use, store and process data for and about our customers and employees. We have implemented a cybersecurity risk management program that is designed to identify, assess, and mitigate risks from cybersecurity threats to this data and our systems.

# **Risk Management Oversight and Governance**

Under the ultimate direction of our Chief Executive Officer and executive management team, our Information Security Core Committee has primary responsibility for overseeing our management of cybersecurity risks. This committee is chaired by our Chief Information Security Officer, or CISO, who reports directly to our Chief Risk Officer. Other members of the committee include representatives from Information Technology, Operations, Privacy, Compliance, BSA, Audit. Business Continuity, Vendor Management, Human Resources, Physical Security, Unified Fraud, Retail, Wealth Management, Lending, and Enterprise Risk Management.

Our CISO, working with his team and the Information Security Core Committee, has primary responsibility for assessing and managing our cybersecurity threat management program. He has more than 25 years of experience in building and leading information security teams and has worked at a technology start-up and a large, publicly-traded financial institution before joining the Company. His experience as a technology engineer has prepared him to lead a variety of teams, both large and small, design, implement and execute executive cyber and information security controls. He studied Computer Science at the University of Virginia and holds a Certified Information Systems Security Professional ("CISSP") certification.

In addition to frequent electronic communication, the committee meets monthly and more frequently, as circumstances warrant, to discuss and monitor prevention, detection, mitigation and remediation of risks from cybersecurity threats. When appropriate, meetings will also include our Chief Risk Officer, Chief Financial Officer, General Counsel and members of our disclosure committee. On a regular basis, the CISO also updates the executive management team on developments within the cybersecurity sphere.

The Board of Directors has delegated oversight of the Company's cybersecurity program to the Enterprise Risk Management Committee of the Board of Directors. The Enterprise Risk Management Committee is responsible for reviewing reports on data management and security initiatives and significant existing and emerging cybersecurity risks, including



cybersecurity incidents, the impact on the Company and its stakeholders of any significant cybersecurity incident and any disclosure obligations arising from any such incidents.

Our CISO meets quarterly with the Enterprise Risk Management Committee of the Board of Directors to discuss management's ongoing cybersecurity risk management programs. He provides information about the sources and nature of risks the Company faces, how management assesses such risks – including in terms of likelihood and severity of impact, progress on vulnerability remediation and current developments in the cybersecurity landscape. This presentation is shared with the full Board of Directors to enable discussion of cybersecurity risk management at the full board level.

# Processes for the Identification of Cybersecurity Threats

Under the guidance of the Information Security Core Committee and the CISO, we have adopted a cybersecurity risk management program that addresses, among other areas:

- Identification of assets at risk from cybersecurity threats;
- · Identification of potential sources of cybersecurity threats;
- · Assessment of the status of protections in place to prevent or mitigate cybersecurity threats; and

· Given that landscape, how to manage cybersecurity risks.

Our risk assessment and mitigation program is centered on three key components:

- · Identification of risks, which involves input from different groups across the Company;
- Evaluation of the likelihood of the risks manifesting, the severity of the potential consequences and prioritization of different risk items based on, among other things, importance to the business and cost/benefit analysis to fully address; and
- Execution establishment of a program to address.

Our information security team is responsible for monitoring our information systems for vulnerabilities and mitigating any issues. It works with other groups in the Company to understand the severity of the potential consequences of a cybersecurity incident and to make decisions about how to prioritize mitigation and other initiatives based on, among other things, materiality to the business. The information security team has processes designed to keep the Company apprised of the different threats in the cybersecurity landscape – this includes interacting with intelligence networks, working with researchers, discussions with peers at other companies, monitoring social media, reviewing government alerts and other news items and attending security conferences. The team also regularly monitors our internal network and out customer-facing network to identify security risks.

Our Internal Audit function updates the Enterprise Risk Management Committee of our Board of Directors on a quarterly basis about the Company's enterprise risk management program. These reports are the culmination of a process that involves discussions with leaders across the Company and incorporates a multitude of enterprise risk factors, including cybersecurity threats. The Enterprise Risk Management Committee Chair, in turn, reports to the full Board of Directors a summary of the enterprise risk management presentation.

We have an employee education program that is designed to raise awareness of cybersecurity threats to reduce our vulnerability as well as to encourage consideration of cybersecurity risks across functions.

As part of the assessment of the protections we have in place to mitigate risks from cybersecurity threats, we engage third parties to conduct risk assessments on our systems. To assess the effectiveness of our program, we also have engaged consultants to conduct penetration testing and other vulnerability analyses. Over a cycle of several years, our Internal Audit function, with the assistance of outside technical advisors, will conduct an assessment of different systems to provide the Enterprise Risk Management Committee with information on our risk management processes, including cybersecurity risk.

Before purchasing third party technology or other solutions that involve exposure to the Company's assets and electronic information, our information technology team requires those companies to complete a security review before being approved to work with the Company.

# **ITEM 2 – PROPERTIES**

Our principal executive offices are located at 77 East King Street, Shippensburg, Pennsylvania, with additional executive and administrative offices at 4750 Lindle Road, Harrisburg, Pennsylvania. These facilities are owned by the Bank, which also maintains its principal and additional executive and administrative offices at those locations.



We own or lease other premises for use in conducting our business activities, including bank branches, an operations center, and offices in Cumberland, Dauphin, Franklin, Lancaster, and Perry Counties, Pennsylvania and Anne Arundel, Baltimore, Howard, and Washington Counties, Maryland. We believe that the properties currently owned and leased are adequate for present levels of operation. We are constantly evaluating the best and most efficient mix of branch locations to service our clients due to evolving trends in our industry and increased client engagement through digital channels.

During the third quarter of 2022, the Company announced that five Pennsylvania branches would be closing and staffing model adjustments would be made to drive long-term growth and improve operating efficiencies in 2023 and forward. On December 23, 2022, the Bank announced that it had entered into a Purchase and Assumption Agreement providing for the sale of its Path Valley branch, one of the five branches scheduled to be closed, and the associated deposit liabilities. The transaction closed on May 12, 2023. The other four branches were closed on December 30, 2022.

# **ITEM 3 – LEGAL PROCEEDINGS**

Information regarding legal proceedings is included in Note 23, Contingencies, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statement and Supplementary Data."

# **ITEM 4 – MINE SAFETY DISCLOSURES**

Not applicable.

# PART II

# ITEM 5 – MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

## Market Information

Our common stock is traded on the NASDAQ Capital Market under the symbol "ORRF." At the close of business on March 11, 2024, there were 2,736 shareholders of record.

The Board declared cash dividends of \$0.80 and \$0.76 per common share in 2023 and 2022, respectively. Although the Company cannot guarantee the amount of future dividend payments, the Board understands the importance of the dividend to our shareholders and is committed to paying regular cash dividends; however, there can be no assurance as to future dividends because they are dependent on our future earnings, capital requirements and financial condition. In addition, any dividend increases prior to the completion of the merger of equals with Codorus Valley Bancorp, Inc. must be approved by Codorus Valley Bancorp, Inc. Restrictions on the payment of dividends are discussed in Note 17, Shareholders' Equity and Regulatory Capital, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data." On January 23, 2024, the Board declared a cash dividend of \$0.20 per common share, which was paid on February 13, 2024, to shareholders of record as of February 6, 2024.

## Securities Authorized for Issuance under Equity Compensation Plans

Information regarding the Company's equity compensation plans is included in Part III, Item 12, Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

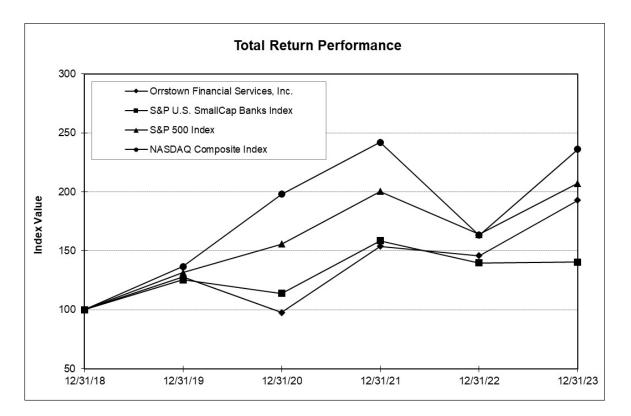
# **Issuer Purchases of Equity Securities**

		(a)	(b)	(c)	(d)
			approximate Total number of shares (or of shares (		Maximum number (or approximate dollar value) of shares (or units) that may yet be purchased
		Total number of shares	Average price paid	publicly announced plans	under the plans or
Period	_	(or units) purchased	per share (or unit)	or programs	programs
October 1, 2023 to October 31, 2023		—	\$	_	28,467
November 1, 2023 to November 30, 2023		—	—	—	28,467
December 1, 2023 to December 31, 2023	_	—	—		28,467
	Total	—	\$	_	

In September 2015, the Board of Directors of the Company authorized a share repurchase program pursuant to which the Company could repurchase up to 416,000 shares of the Company's outstanding shares of common stock in accordance with all applicable securities laws and regulations, including Rule 10b-18 of the Exchange Act. On April 19, 2021, the Board of Directors authorized the additional future repurchase of up to 562,000 shares of its outstanding common stock for a total of 978,000 shares. When and if appropriate, repurchases may be made in open market or privately negotiated transactions, depending on market conditions, regulatory requirements and other corporate considerations, as determined by management. Share repurchases may not occur and may be discontinued at any time. For the three months December 31, 2023, the Company repurchased zero shares of its common stock. For the year ended December 31, 2023, the Company repurchased 130,592 shares of its common stock at an average price of \$19.75. At December 31, 2023, 949,533 shares had been repurchased under the program at a total cost of \$21.2 million, or \$22.36 per share. Common stock available for future repurchase totals approximately 28,467 shares, or 0.3% of the Company's outstanding common stock at December 31, 2023.

# PERFORMANCE GRAPH

The performance graph below compares the cumulative total shareholder return on our common stock with other indexes: the S&P U.S. SmallCap Banks index of banks with assets between \$1.0 billion and \$5.0 billion, the S&P 500 Index, and the NASDAQ Composite index. The graph assumes an investment of \$100 on December 31, 2018 and reinvestment of dividends on the date of payment without commissions. Shareholder returns on our common stock are based on trades on the NASDAQ Stock Market. The performance graph represents past performance and should not be considered to be an indication of future performance.



		Period Ending					
Index	12/31/18	12/31/19	12/31/20	12/31/21	12/31/22	12/31/23	
Orrstown Financial Services, Inc.	100.00	127.86	97.71	153.88	145.79	192.85	
S&P U.S. SmallCap Bank Index	100.00	125.46	113.94	158.62	139.85	140.55	
S&P 500 Index	100.00	131.49	155.68	200.37	164.08	207.21	
NASDAQ Composite Index	100.00	136.69	198.10	242.03	163.28	236.17	

## Source: S&P Global Market Intelligence © 2024

In accordance with the rules of the SEC, this section captioned "Performance Graph" shall not be incorporated by reference into any of our future filings made under the Exchange Act or the Securities Act. The Performance Graph and its accompanying table are not deemed to be soliciting material or to be considered filed under the Exchange Act or the Securities Act.

# Recent Sales of Unregistered Securities

The Company has not, within the past three years, sold any equity securities, which were not registered under the Securities Act.

# ITEM 6 – [RESERVED]

# **ITEM 7 – MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion and analysis is intended to assist readers in understanding the consolidated financial condition and results of operations of the Company and should be read in conjunction with our Consolidated Financial Statements and notes thereto included in this Annual Report on Form 10-K. Certain prior period amounts presented in this discussion and analysis have been reclassified to conform to current period classifications. These reclassifications did not have a material impact on the Company's consolidated financial condition, results of operations or statement of consolidated cash flows.

## Overview

The Company, headquartered in Shippensburg, Pennsylvania, is a one-bank holding company that has elected status as a financial holding company. The consolidated financial information presented herein reflects the Company and its wholly-owned subsidiary, the Bank. At December 31, 2023, the Company had total assets of \$3.1 billion, total liabilities of \$2.8 billion and total shareholders' equity of \$265.1 million as reported in the consolidated balance sheets.

The Company's primary source of income is net interest income, which is the difference between interest earned on its interest earning assets, such as loans and investment securities, and interest paid on its interest-bearing liabilities that includes deposits and borrowings. The Company's results of operations are impacted by economic conditions and market interest rates. Our profitability for the years ended December 31, 2023, 2022 and 2021 was primarily influenced by our continued organic growth and ongoing expansion into targeted markets and the rising interest rate environment.

On December 12, 2023, the Company entered into an agreement and plan to merge with Codorus Valley. For the year ended December 31, 2023, the Company incurred merger-related expenses of \$1.1 million, which was included in non-interest expenses in the consolidated statements of income under Part II, Item 8, "Financial Statements and Supplemental Data."

During 2022, the Company agreed to settle a litigation matter, which resulted in a provision for legal settlement ("legal settlement") of \$13.0 million, before the tax effect, and the Company announced that five branch locations in Pennsylvania would be closing and staffing model adjustments would be made to drive long-term growth and improve operating efficiencies in 2023 and forward. As a result of these initiatives, the Company recorded a pre-tax restructuring charge of \$3.2 million. Both the legal settlement and the restructuring charge were included in non-interest expenses in the consolidated statements of income under Part II, Item 8, "Financial Statements and Supplemental Data."

# **Critical Accounting Estimates**

The Company's consolidated financial statements are prepared in accordance with GAAP and follow general practices within the financial services industry. The most significant accounting policies followed by the Company are presented in Note 1, Summary of Significant Accounting Policies, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data." In applying those accounting policies, the Company's management is required to exercise judgment in determining many of the methodologies, assumptions and estimates to be utilized. Certain of the critical accounting estimates are more dependent on such judgment and, in some cases, may contribute to volatility in our reported financial performance should the assumptions and estimates used change over time due to changes in circumstances. Some of the more significant areas in which the Company's management applies critical assumptions and estimates include the following:

# Accounting for Credit Losses - Loans

The ACL represents the amount that, in management's judgment, appropriately reflects credit losses inherent in the loan portfolio at the balance sheet date. A provision for credit losses is recorded to adjust the level of the ACL as determined by management. On January 1, 2023, the Company adopted ASU 2016-13, the current expected credit losses accounting standard commonly referred to as "CECL," which replaces the incurred loss model with the lifetime expected loss model. The CECL methodology requires an organization to measure all expected credit losses over the contractual term for financial assets measured at amortized cost based on historical credit loss experience, current conditions, and reasonable and supportable forecasts.

Determining the ACL inherently involves a high degree of subjectivity and requires the Company to make significant estimates of current credit risks and trends, all of which may undergo material changes, including expected probabilities of default, expected loss given default, the timing of expected future cash flows including the impact from unexpected changes in prepayment speeds, estimated losses based on historical credit loss experience and forecasted economic conditions. To the

extent actual results differ from management's estimates, additional provisions for credit losses may be required that could adversely impact results of operations and regulatory capital in future periods.

The ACL is maintained at a level considered appropriate to absorb credit losses over the expected life of the loan. The ACL for expected credit losses is determined based on a quantitative assessment of two categories of loans: collectively evaluated loans and individually evaluated loans. In addition, the ACL also includes a qualitative component, which adjusts the CECL model results for risk factors that are not considered within the CECL model, but are relevant in assessing the expected credit losses within the loan classes.

The ACL on loans is measured on a collective basis when similar risk characteristics exist within the Company's loan segments between commercial and consumer. Each of these loan segments are broken down into multiple loan classes, which are characterized by loan type, collateral type, risk attributions and the manner in which management monitors the performance of the borrower. The risks associated with lending activities differ and are subject to the impact of changes in interest rates, market conditions, the collateral securing the loans, and general economic conditions.

The ACL for loans collectively evaluated is measured using a lifetime expected loss rate model that considers historical loss performance and past events in addition to forecasts of future economic conditions. Based on management's analysis, adjustments may be applied for additional factors impacting the risk of loss in the loan portfolio beyond the quantitatively calculated reserve on collectively evaluated loans. As the quantitative reserve calculation incorporates historical conditions, management may consider an additional or reduced reserve is warranted through qualitative risk factors based on current and expected conditions. Management uses the best available information to complete these evaluations; however, future adjustments to the ACL may be necessary if conditions significantly differ from the assumptions used in making the evaluations.

Utilizing a third-party vendor, the ACL for loans collectively evaluated is measured using a lifetime expected loss rate model under the vendor's neutral scenario that considers historical loss performance and past events in addition to forecasts of future economic conditions. The Company elected to use the discounted cash flow ("DCF") methodology for the quantitative analysis for the majority of its loan segments, which applies the probability of default to future cash flows, using a loss driver model and loss given default factors, and then adjusts to the net present value to derive the required reserve. The probability of default estimates are derived through the application of reasonable and supportable economic forecasts to the regression models, which incorporates the Company's and peer loss-rate data, unemployment rate and GDP and can be obtained from the Federal Reserve Economic Database. The reasonable and supportable forecasts of the selected economic metrics are then input into the regression model to calculate an expected default rate. The expected default rates are then applied to expected loan balances estimated through the consideration of contractual repayment terms and expected prepayments. The prepayment and curtailment assumptions adjust the contractual terms of the loan to arrive at the expected cash flows, which are obtained from the third-party vendor. The model incorporates an annualized prepayment rate and a twelve-month rate for curtailment based on a "statistical tendency to repay." Changes in the prepayment and curtailment speeds that vary from the current model inputs could result in an inaccurate of expected credit losses. The development and validation of credit models also included determining the length of the reasonable and supportable forecast and regression period and utilizing national peer group historical loss rates, which a four-quarter forecast period followed by a four-quarter straight-line reversion period were applied.

Management selected the national unemployment rate and GDP as the drivers of the quantitative portion of collectively evaluated reserves on loan classes reliant upon the DCF methodology, primarily as a result of high correlation coefficients identified in regression modeling, which represents a significant judgment in determining the ACL; however, changes in the macroeconomic forecast could significantly impact the calculated ACL. For the consumer loan segment, the quantitative reserve was calculated using the remaining life methodology where the average historical bank-specific and peer loss rates are applied to expected loan balances over an estimated remaining life of loans. The estimated remaining life is calculated using historical bank-specific loan attrition data.

See Note 1, Summary of Significant Accounting Policies, and Note 4, Loans and Allowance for Credit Losses, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplemental Data," for details on the ACL evaluation.

## Accounting for Income Taxes

The Company is subject to federal and state income taxes in the jurisdictions in which it operates. Due to the complexity of the tax laws, management may make judgments in computing income tax expense, which are subject to varying interpretations by management and the taxing authorities, and could result in changes upon final determination. Income tax expense is based upon income before taxes, adjusted for the effect of certain tax-exempt income, non-deductible expenses and credits. Temporary differences may occur as a result of certain income and expense items being reported in different periods for financial reporting and tax purposes. Deferred taxes are calculated, using the applicable enacted marginal tax rate, based on the differences between the tax basis and carrying value of the asset or liability on the financial statement. The Company

recognizes, when applicable, interest and penalties related to unrecognized tax benefits in income tax expense in the consolidated statements of income. Under *FASB ASC 740, Income Taxes*, the Company must apply a more likely than not probability threshold on its tax positions before a financial statement benefit is recognized. A valuation allowance would be recognized if any deferred tax assets were determined to be more likely than not unrecoverable. See Note 8, Income Taxes, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplemental Data," for details on our income tax expense and deferred tax assets and liabilities.

Readers of the Company's consolidated financial statements should be aware that the estimates and assumptions used may need to be updated in future financial presentations for changes in circumstances, business or economic conditions, in order to fairly represent the condition of the Company at that time.

### **Economic Climate, Inflation and Interest Rates**

Preliminary real GDP for the fourth quarter of 2023 increased 3.2% on an annualized basis, which is a decline from 4.9% during the third quarter of 2023; however, it represents an improvement from the annualized increase of 2.7% during the fourth quarter of 2022. The preliminary GDP during the fourth quarter of 2023 reflected increases across multiple sectors including consumer spending and goods, residential fixed assets, exports, federal government spending and private inventory investment. The increase in consumer spending and goods was notable within food services, accommodations, health care, and pharmaceutical products. The increase in residential fixed assets was from new residential structures. Within exports, petroleum and recreational goods and vehicles were the leading factors. Compared to the third quarter of 2023, the offsetting factors resulting in deceleration in real GDP during the fourth quarter included slowdowns in consumer spending, residential fixed assets, private inventory investment and federal government spending. Fluctuation in real GDP in recent periods, due to inflation, credit conditions, supply chain challenges and geopolitical tensions, continues to create uncertainty in the current economic environment. The personal consumption expenditures ("PCE") price index increased by 1.9% in the fourth quarter of 2023, compared to an increase of 2.9% for the final estimate in the third quarter of 2023. Excluding food and energy prices, the PCE price index remained at 2.0% in the fourth quarter of 2023 as compared the third quarter of 2023.

The national unemployment rate was 3.7% in December 2023 compared to 3.8% in September 2023 and 3.5% in December 2022. However, within the Company's geographic footprint, the unemployment rate has decreased considerably in Pennsylvania from 4.3% in December 2022 to 3.5% in December 2023, and decreased in Maryland from 3.0% in December 2022 to 1.9% in December 2023. These decreases in state-wide unemployment rates are consistent with those experienced by the counties in which the Company operates branches and other corporate offices. There continued to be notable job gains nationally in healthcare, leisure and hospitality, professional, scientific and technical services, and government during the fourth quarter of 2023.

At both December 31, 2023 and 2022, the 10-year Treasury bond yield was 3.88%; however, it ranged from 3.30% to 4.98% during 2023 due to uncertain economic conditions and inflationary pressures. In an attempt to combat the impact of inflation, the rising consumer price index, supply chain disruptions, and labor market and geopolitical tensions, the FOMC approved increases to the Fed Funds rate totaling 525 basis points since March 2022 through the date of this report. In December of 2023, the FOMC signaled its intention to reduce interest rates in 2024, contingent upon inflation settling at its 2.0% target.

The majority of the assets and liabilities of a financial institution are monetary in nature and, therefore, differ greatly from most commercial and industrial companies that have significant investments in fixed assets or inventories. However, inflation does have an impact on the Company, particularly with respect to the growth of total assets and noninterest expenses, which tend to rise during periods of general inflation. Risks also exist due to supply and demand imbalances, employment shortages, the interest rate environment, and geopolitical tensions. It is reasonably foreseeable that estimates made in the financial statements could be materially and adversely impacted in the near term as a result of these conditions, including expected credit losses on loans and the fair value of financial instruments that are carried at fair value.

As the Company's balance sheet consists primarily of financial instruments, interest income and interest expense are greatly influenced by the level of interest rates and the slope of the yield curve, as well as the mix of assets and funding. The Company has been able to grow its net interest income by \$5.3 million from 2022 to 2023 due to organic commercial loan growth and rising interest rates, despite the decrease of \$5.9 million in SBA PPP interest income from the prior year. Competition for quality lending opportunities and deposits remains intense, which, together with an inverted yield curve, will continue to challenge the Company's ability to grow its net interest margin and to manage its overhead expenses.

Beginning in March 2023, the banking industry experienced disruption from the failures of multiple regional U.S. banking institutions, each due to unique circumstances related to risk management of liquidity, interest, and capital and associated stress on deposits and unrealized losses on investment securities. These events led to a decline of confidence in the banking industry, which has since subsided, and overall economic uncertainty, which is expected to result in increased regulatory oversight and policymaking. The industry has experienced a significant increase in competition and pricing on deposits, which has driven funding costs higher. Although the Company was not materially impacted by these events during the year ended December 31, 2023, the Company has continued to assess its funding sources and analyze its liquidity position, interest rate sensitivity and capital adequacy, while also monitoring the ongoing events and volatility in the banking industry.

# **Results of Operations**

## Summary

Net income totaled \$35.7 million, \$22.0 million and \$32.9 million for 2023, 2022 and 2021, respectively. Diluted earnings per share totaled \$3.42, \$2.06 and \$2.96 for 2023, 2022 and 2021, respectively. Excluding merger-related expenses of \$1.1 million, for the year ended December 31, 2023, net income totaled \$3.66 million and diluted earnings per share totaled \$3.51 compared to net income of \$34.8 million and diluted earnings per share of \$3.25 for the year ended December 31, 2022, excluding the legal settlement and restructuring expenses. See "Supplemental Reporting of Non-GAAP Measures."

Net interest income totaled \$104.9 million, \$99.6 million and \$87.0 million for 2023, 2022 and 2021, respectively. During 2023 and 2022, the increase in net interest income reflected the deployment of cash into higher yielding commercial loans and investment securities and the impact of the rising interest rates on interest-earning asset yields, partially offset by the impact of an increase in cost of funds and increases in interest-bearing liabilities. During 2021, net interest income benefited from the Company's expanded geographic footprint, organic growth in commercial loans from an increased sales force as the Company continued to take advantage of market opportunities, and SBA PPP interest income. For 2023, 2022 and 2021, interest income recognized on SBA PPP loans totaled \$192 thousand, \$6.1 million and \$16.8 million, respectively.

The provision for credit losses on loans totaled \$1.7 million, \$4.2 million and \$1.1 million in 2023, 2022 and 2021, respectively. During the first quarter of 2023, the Company adopted the new accounting standard for CECL, which resulted in the change from the incurred loss model based on historical loss experience to the expected loss model, which reflects the expected credit losses over the expected life of financial assets and commitments.

Noninterest income totaled \$25.7 million, \$27.0 million and \$29.2 million for 2023, 2022 and 2021, respectively. The decrease of \$1.3 million from 2022 to 2023 was primarily due to a decrease of \$1.6 million in swap fee income, partially offset by an increase in mortgage banking activities of \$184 thousand. The decrease in noninterest income of \$2.2 million from 2021 to 2022 was primarily due to a decrease in mortgage banking activities of \$5.5 million, which was partially offset by increases in swap fee income of \$2.3 million and other income of \$1.1 million. Other income in 2022 included realized gains on the Company's investment in a non-housing limited partnership of \$1.1 million.

Noninterest expenses totaled \$83.8 million, \$95.8 million and \$74.1 million for 2023, 2022 and 2021, respectively. The decrease of \$12.0 million from 2022 to 2023 was primarily due to a legal settlement of \$13.0 million and a restructuring charge of \$3.2 million during 2022, partially offset by an increase of \$3.0 million in salaries and employee benefits expense and merger-related expenses of \$1.1 million during 2023. The increase of \$21.7 million in non-interest expenses from 2021 to 2022 was due to the aforementioned legal settlement and restructuring charge and an increase of \$4.0 million in salaries and employee benefits expenses.

Income tax expense totaled \$9.4 million, \$4.6 million and \$8.0 million for 2023, 2022 and 2021, or an effective tax rate of 20.8%, 17.2% and 19.6% respectively. The Company's effective tax rate is less than the 21% federal statutory rate due to tax-exempt income, including interest earned on tax-exempt loans and investment securities and income from life insurance policies and tax credits. The increase in the effective tax rate in 2023 was primarily due to an increase in taxable income compared to the prior year due to the legal settlement and restructuring charge in 2022. In addition, the effective tax rate increased in 2023 due to the portion of interest expense disallowed as a deduction against earnings under the Tax Equity and Fiscal Responsibility Act of 1982 ("TEFRA") and an increase in state taxes as a result of a greater percentage of taxable income earned in a state with a state income tax. The difference in the effective tax rate in 2022 from 2021 was primarily due to a decrease in taxable income resulting from the legal settlement and restructuring charge, an increase in tax-exempt interest income on loans and investment securities due to the higher interest rate environment, and additional tax credits.



#### **Net Interest Income**

Net interest income is the primary component of the Company's net income. Interest-earning assets include loans, investment securities and interest-bearing bank balances. Interest-bearing liabilities include primarily deposits and borrowed funds.

Net interest income is affected by changes in interest rates, the volume of interest-earning assets and interest-bearing liabilities, and the composition of those assets and liabilities. "Net interest spread" and "net interest margin" are two common statistics related to changes in net interest income. Net interest spread represents the difference between the yields earned on interest-earning assets and the rates paid for interest-bearing liabilities. Net interest margin is the ratio of net interest income to average earning asset balances.

The FRB influences the general market rates of interest, including the deposit and loan rates offered by many financial institutions. Starting in March 2022, the FOMC increased the Fed Fund rate by 425 basis points during 2022 and 100 basis points during 2023 as an attempt to combat the impact of inflation, the rising consumer price index, supply chain disruptions, the state of the labor market and geopolitical tensions.

Core deposits are deposits that are stable, lower cost and generally reprice more slowly than other deposits when interest rates change. Core deposits, which exclude certificates of deposit, are typically funds of local clients who also have a borrowing or other relationship with the Bank. The Company is primarily funded by core deposits, with noninterest-bearing demand deposits historically being a source of funds. During 2022, the lower-cost funding base had a positive impact on the Bank's net interest income and net interest margin in the rising interest rate environment. However, as the Fed Fund rate continued to increase, the competition for deposits also increased in the latter part of 2022 and continued throughout 2023 with clients utilizing their funds at a higher frequency and additional liquidity was needed to meet the demands of our clients. In addition, decreases in demand deposits and savings deposits were primarily due to clients shifting to higher-yielding products within the Bank, including time deposits with promotional offerings of up to 18-month terms. The Bank is currently liability sensitive as interest bearing liabilities are expected to reprice faster than interest earning assets.

The following table presents net interest income, net interest spread and net interest margin on a taxable-equivalent basis for 2023, 2022 and 2021. Taxableequivalent adjustments are the result of increasing income from tax-exempt loans and investment securities by an amount equal to the taxes that would be paid if the income were fully taxable based on a 21% federal corporate tax rate for 2023, 2022 and 2021, reflecting our statutory tax rates for those years.

		2023				2022				2021	
	Average Balance	Taxable- Equivalent Interest	Taxable- Equivalent Rate		Average Balance	Taxable- Equivalent Interest	Taxable- Equivalent Rate	Average Balance		Taxable- Equivalent Interest	Taxable- Equivalent Rate
Assets	 	 	-			 					
Federal funds sold and interest- bearing bank balances	\$ 40,856	\$ 1,809	4.43 %	\$	98,793	\$ 774	0.78 %	\$ 258,834	\$	353	0.14 %
Taxable securities	396,779	18,031	4.54		368,479	10,237	2.78	372,461		6,622	1.78
Tax-exempt securities (1)	123,686	4,383	3.54		141,161	5,209	3.69	89,574		3,157	3.52
Total investment securities	520,465	 22,414	4.31		509,640	15,446	3.03	462,035		9,779	2.12
Loans (1)(3)(4)	2,239,574	127,107	5.68		2,042,422	 93,799	4.59	1,985,350		84,453	4.25
Total interest-earning assets	 2,800,895	 151,330	5.40		2,650,855	 110,019	4.15	 2,706,219		94,585	3.50
Cash and due from banks	29,867	 			28,534	 		30,231	_	·	
Bank premises and equipment	29,442				32,673			34,545			
Other assets	167,499				155,428			143,479			
Allowance for credit losses	(28,176)				(22,690)			(19,659)			
Total assets	\$ 2,999,527			\$	2,844,800			\$ 2,894,815			
Liabilities and Shareholders' Equity				_							
Interest-bearing demand deposits	\$ 1,525,204	\$ 26,944	1.77 %	\$	1,414,177	\$ 4,308	0.30 %	\$ 1,392,996	\$	1,287	0.09 %
Savings deposits	198,157	585	0.30		232,660	341	0.15	202,371		203	0.10
Time deposits	338,170	9,981	2.95		273,276	1,688	0.62	360,264		2,709	0.75
Total interest-bearing deposits	2,061,531	37,510	1.82		1,920,113	6,337	0.33	1,955,631		4,199	0.21
Securities sold under agreements to repurchase and federal funds purchased	 14,111	114	0.80		22,305	 44	0.20	22,888		32	0.14
FHLB advances and other borrowings	123,697	5,350	4.32		15,678	630	4.01	40,589		482	1.19
Subordinated notes	32,058	2,017	6.29		31,993	2,013	6.29	31,931		2,009	6.29
Total interest-bearing liabilities	2,231,397	44,991	2.02		1,990,089	9,024	0.45	2,051,039		6,722	0.33
Noninterest-bearing demand deposits	470,349				557,142			542,952			
Other liabilities	54,447				53,288			38,665			
Total liabilities	 2,756,193			_	2,600,519			2,632,656			
Shareholders' equity	243,334				244,281			262,159			
Total liabilities and shareholders' equity	\$ 2,999,527			\$	2,844,800			\$ 2,894,815			
Taxable-equivalent net interest income / net interest spread	 	106,339	3.39 %			100,995	3.70 %			87,863	3.17 %
Taxable-equivalent net interest margin			3.80 %				3.81 %				3.25 %
Taxable-equivalent adjustment		(1,433)				(1,365)				(889)	
Net interest income		\$ 104,906				\$ 99,630			\$	86,974	
Ratio of average interest- earning assets to average interest-bearing liabilities			126 %				133 %				132 %
inter orang nuonnes											. ,•

# NOTES TO ANALYSIS OF NET INTEREST INCOME:

(1) Yields and interest income on tax-exempt assets have been computed on a taxable-equivalent basis assuming a 21% tax rate.

(2) Average balance of investment securities is computed at fair value.

(3) Average balances include nonaccrual loans.

(4) Interest income on loans includes prepayment and late fees, where applicable.

The following table presents changes in net interest income on a taxable-equivalent basis for 2023 and 2022 by rate and volume components.

		2023 Vo	2022 Increase (De ie to Change in	creas	e)		2022 V	s 2021 Increase (De ue to Change in	crease	2)
		Average Volume	Average Rate		Total		Average Volume	Average Rate		Total
Interest Income										
Federal funds sold and interest-bearing bank balances	\$	(454)	\$ 1,489	\$	1,035	\$	(218)	\$ 639	\$	421
Taxable securities		786	7,008		7,794		(71)	3,686		3,615
Tax-exempt securities		(645)	(181)		(826)		1,818	234		2,052
Loans		9,054	 24,254		33,308		2,428	 6,918		9,346
Total interest income		8,742	 32,569		41,311		3,957	 11,477		15,434
Interest Expense										
Interest-bearing demand deposits		338	22,298		22,636		20	3,001		3,021
Savings deposits		(51)	295		244		30	108		138
Time deposits		401	7,892		8,293		(654)	(367)		(1,021)
Securities purchases under agreements to repurchase and federal funds purchased		(16)	86		70		(1)	13		12
FHLB advances and other borrowings		4,330	390		4,720		(296)	444		148
Subordinated notes		4	 		4		4	 		4
Total interest expense	_	5,006	 30,960		35,967	_	(897)	 3,199		2,302
Taxable-Equivalent Net Interest Income	\$	3,736	\$ 1,610	\$	5,344	\$	4,854	\$ 8,278	\$	13,132

Note: The change attributed to volume is calculated by multiplying the average change in average balance by the prior year's average rate. The remainder is attributable to rate.

#### 2023 versus 2022

Net interest income increased by \$5.3 million, or 5%, from \$99.6 million in 2022 to \$104.9 million in 2023. Similarly, net interest income on a taxableequivalent basis for 2023 increased by \$5.3 million, or 5%, compared with 2022. The Company's net interest spread decreased by 31 basis points from 3.70% in 2022 to 3.39% in 2023 primarily due to the increase in the cost of funds.

Interest income on loans increased by \$33.1 million, from \$93.5 million in 2022 to \$126.6 million in 2023, and interest income on investment securities increased by \$7.1 million, from \$14.4 million in 2022 to \$21.5 million in 2023. Total interest expense increased by \$36.0 million from \$9.0 million in 2022 to \$45.0 million in 2023. Interest expense on deposits increased by \$31.2 million from \$6.3 million in 2022 to \$37.5 million in 2023, and interest expense on borrowed funds increased by \$4.8 million to \$2.6 million in 2022 to \$7.4 million in 2023.

Taxable-equivalent net interest margin decreased by one basis point to 3.80% in 2023 from 3.81% in 2022. The taxable-equivalent yield on interest-earning assets increased by 125 basis points to 5.40% in 2023 from 4.15% in 2022, reflecting both the deployment of cash into higher yielding loans and investment securities and the impact of elevated interest rates on these interest-earning assets. The increase in yield was partially offset by an increase of 157 basis points in the cost of interest-bearing liabilities from 0.45% in 2022 to 2.02% in 2023 due to increased funding costs from higher market interest rates, competitive pressures and an increase in higher cost borrowings.

Average loans increased by \$197.2 million from \$2.0 billion during 2022 to \$2.2 billion during 2023. Average investment securities increased by \$10.9 million from \$509.6 million in 2022 to \$520.5 million during 2023 due to net investment purchases and a decrease in unrealized losses from 2022. Average interestbearing liabilities increased by \$241.3 million from \$2.0 billion in 2022 to \$2.2 billion during 2023. The competition for deposits increased in the latter part of 2022 and continued throughout 2023, which was coupled with clients utilizing their funds at a higher frequency. Therefore, additional liquidity was needed to meet demands of our clients, which resulted in an increase in higher cost borrowings.

The yield on loans increased by 109 basis points to 5.68% in 2023 from 4.59% in 2022. Taxable-equivalent interest income earned on loans increased by \$33.3 million from \$93.8 million in 2022 to \$127.1 million in 2023 primarily due to an



increase in the average balances of commercial, residential mortgage and home equity loans and from the impact of the rising rate environment. The increase in interest income from loan growth and higher rates was partially offset by a decrease in interest income from SBA PPP loans due to a lower amount of forgiveness activity during 2023 compared to 2022.

The average balance of commercial loans, excluding SBA PPP loans, increased by \$211.9 million from \$1.6 billion during 2022 to \$1.8 billion during 2023. SBA PPP loans, net of deferred fees and costs, averaged \$8.8 million during 2023, a decrease of \$58.3 million from an average of \$67.1 million in 2022. This decrease was due to forgiveness of SBA PPP loans since 2022. Average residential mortgage loans increased by \$35.7 million from \$211.0 million for 2022 to \$246.7 million for 2023 due primarily to adjustable-rate and jumbo mortgage loans originated for the portfolio. Average home equity loans increased by \$14.1 million from \$175.5 million for 2022 to \$189.6 million for 2023. Average installment and other consumer loans decreased by \$6.3 million from \$26.3 million for 2022 to \$20.0 million for 2023.

For 2023, interest income on loans included \$192 thousand of interest and net deferred fee income associated with the SBA PPP loans compared to \$6.1 million for 2022. Accretion of purchase accounting adjustments included in interest income was \$748 thousand during 2023 compared to \$1.1 million in 2022. The decrease in accretion was due to a decline in accelerated accretion from acquired loan payoffs or significant payments from the prior year. During 2023, accelerated accretion was \$269 thousand compared to \$724 thousand in 2022. Prepayment income on commercial loans decreased from \$1.0 million during 2022 to \$826 thousand during 2023.

Interest income on investment securities on a tax-equivalent basis increased by \$7.0 million to \$22.4 million for 2023 from \$15.4 million for 2022, with the taxable equivalent yield increasing by 128 basis points from 3.03% for 2022 to 4.31% for 2023. The increase reflects the impact from higher interest rates since March 2022 and the impact of investment security purchases at higher yields. The average balance of investment securities was impacted by purchases of \$45.6 million and unrealized gains of \$14.0 million, which were partially offset by investment security sales totaling \$22.0 million during 2023.

The average balance of federal funds sold and interest-bearing bank balances decreased by \$57.9 million from \$98.8 million for 2022 to \$40.9 million for 2023, due primarily to the deployment of cash into loans and investment securities. The related interest income increased by \$1.0 million to \$1.8 million for 2023 from \$774 thousand for 2022. This increase was caused by 525 basis points of Fed Funds rate increases by the FOMC since March 2022.

Interest expense on deposits increased by \$31.2 million from \$6.3 million in 2022 to \$37.5 million in 2023. The average balance of interest-bearing deposits increased by \$141.4 million from \$1.9 billion in 2022 to \$2.1 billion 2023 and the cost of funds increased by 149 basis points from 0.33% in 2022 to 1.82% in 2023. Average time deposits increased \$64.9 million in 2023, which the change in volume increased interest expense on time deposits by \$401 thousand. The cost of time deposits increased by 233 basis points from 0.62% in 2022 to 2.95% in 2023 as clients sought higher-yielding products during the rising interest rate environment, including the Bank's promotional offerings for time deposits increased by \$22.6 million, with the cost of funds increasing by 147 basis points from 0.30% in 2022 to 1.77% in 2023 as a result of deposit rate increases during 2023.

Interest expense on borrowings increased by \$4.8 million to \$7.4 million in 2023 from \$2.6 million in 2022, as the cost of borrowings increased by 31 basis points from 4.01% in 2022 to 4.32% in 2023. Average borrowings increased by \$108.0 million from \$15.7 million in 2022 to \$123.7 million in 2023, as the Bank opted to borrow funds to provide additional liquidity to meet the credit needs of its clients. On December 31, 2023, the Company's subordinated notes converted from a fixed rate at 6.0% to a floating rate of interest at 90-day average fallback SOFR rate plus 3.16%, or 8.78%.

## 2022 versus 2021

Net interest income increased by \$12.6 million, or 15%, from \$87.0 million in 2021 to \$99.6 million in 2022. Net interest income for 2022 on a taxableequivalent basis increased by \$13.1 million, or 15%, compared with 2021. The Company's net interest spread increased by 53 basis points from 3.17% in 2021 to 3.70% in 2022.

Interest income on loans increased by \$9.3 million, from \$84.2 million in 2021 to \$93.5 million in 2022, and interest income on investment securities increased by \$5.3 million, from \$9.1 million in 2021 to \$14.4 million in 2022. Total interest expense increased by \$2.3 million from \$6.7 million in 2021 to \$9.0 million in 2022.

Taxable-equivalent net interest margin increased by 56 basis points to 3.81% in 2022 from 3.25% in 2021. The taxable-equivalent yield on interest-earning assets increased by 65 basis points to 4.15% in 2022 from 3.50% in 2021, which reflects the deployment of cash into higher yielding loans and investment securities, as well as the rising interest rates on the loans and investment securities portfolios, which were partially offset by the increase of 12 basis points in the cost of interest-bearing liabilities from 2021 to 2022. The cost of interest-bearing liabilities increased from 0.33% in 2021 to 0.45% in 2022 reflecting

an increase to deposit rates due to the rising rate environment, partially offset by the runoff in higher cost time deposit balances. In 2021, the Company repaid its overnight borrowings, resulting in a decrease in interest expense.

Average loans increased by \$57.1 million, and remained at \$2.0 billion during 2022 and 2021, due to commercial and home equity loan growth, but was partially offset by the impact of SBA PPP loan forgiveness. Average investment securities increased by \$47.6 million from \$462.0 million in 2021 to \$509.6 million during 2022 due to investment purchases. Average interest-bearing liabilities decreased by \$61.0 million from \$2.1 billion in 2021 to \$2.0 billion during 2022 due primarily to a decrease in average balances in time deposits and overnight borrowings.

The yield on loans increased by 34 basis points to 4.59% in 2022 from 4.25% in 2021. Taxable-equivalent interest income earned on loans increased by \$9.3 million, or 11%, year-over-year, primarily due to an increase in the average balances of commercial and home equity loans, excluding SBA PPP loans, and the impact of the rising rate environment. The increase in interest income from loan growth and higher rates was partially offset by a decrease in interest income from SBA PPP loans due to reduced fee income as a lower amount of SBA PPP loans were forgiven during 2022 compared to 2021.

The average balance of commercial loans, excluding SBA PPP loans, increased by \$352.1 million from \$1.2 billion during 2021 to \$1.6 billion during 2022. SBA PPP loans, net of deferred fees and costs, averaged \$67.1 million during 2022, a decrease of \$299.7 million from an average of \$366.8 million in 2021. This decrease was due to the forgiveness of SBA PPP loans since 2021. Average home equity loans increased by \$19.1 million from \$156.4 million for 2021 to \$175.5 million for 2022. Average installment and other consumer loans decreased by \$12.9 million from \$39.2 million for 2021 to \$26.3 million for 2022.

For 2022, interest income on loans included \$6.1 million of interest and net deferred fee income associated with the SBA PPP loans compared to \$16.8 million for 2021. Accretion of purchase accounting adjustments included in interest income was \$1.1 million during 2022 compared to \$1.7 million in 2021. The decrease in accretion was partially due to a decline from the prior year in accelerated accretion from acquired loan payoffs or significant payments. During 2022, accelerated accretion was \$724 thousand compared to \$1.1 million in 2021. Prepayment income on commercial loans increased slightly by \$109 thousand to \$1.0 million during 2022 from \$926 thousand in 2021.

Interest income on investment securities on a tax-equivalent basis increased by \$5.6 million to \$15.4 million for 2022 from \$9.8 million for 2021, with the taxable equivalent yield increasing by 91 basis points from 2.12% for 2021 to 3.03% for 2022. The increase reflects the impact from higher interest rates in 2022 and investment security purchases at higher yields. The purchases of \$181.5 million were partially offset by investment security sales totaling \$31.3 million and unrealized losses of \$55.2 million during 2022.

The average balance of federal funds sold and interest-bearing bank balances decreased by \$160.0 million from \$258.8 million for 2021 to \$98.8 million for 2022, due primarily to the deployment of cash into loans and investment securities. The related interest income increased by \$421 thousand to \$774 thousand for 2022 from \$353 thousand for 2021. This increase was caused by the increase in the interest rate at the FRB as a result of multiple Fed Funds rate increases by the FOMC during 2022.

Interest expense on interest-bearing liabilities increased by \$2.3 million year-over-year due to the increase in the cost of interest-bearing liabilities by 12 basis points from 0.33% for 2021 to 0.45% for 2022. This increase is due to deposit rate increases made in 2022, partially offset by the impact of a decrease in the average balance of interest-bearing deposits of \$61.0 million that resulted from continued runoff of certificates of deposit and the zero balance in overnight borrowings for the majority of 2022 following repayment of overnight borrowings in the third quarter of 2021.

The average balance of interest-bearing deposits decreased by \$35.5 million from \$2.0 billion in 2021 to \$1.9 billion 2022; however, the cost of funds increased by 12 basis points from 0.21% in 2021 to 0.33% in 2022. Average time deposits decreased \$87.0 million, or 24%, in 2022, which decrease in volume reduced interest expense on time deposits by \$654 thousand. The cost of time deposits declined by 13 basis points from 0.75% in 2021 to 0.62% in 2022 as higher yielding time deposits matured. Average interest-bearing demand deposits increased by \$21.2 million in 2022. Interest expense for interest-bearing demand deposits increased by \$3.0 million, with the cost of funds increasing from 0.09% in 2021 to 0.30% in 2022 as a result of deposit rate increases during 2022.

Interest expense on borrowings increased by \$164 thousand in 2022 from 2021, despite the decrease of \$24.9 million in the average balance of FHLB advances from \$40.6 million in 2021 to \$15.7 million in 2022. This was due primarily to the increase in interest rates on overnight borrowings during the fourth quarter of 2022.

#### **Provision for Credit Losses**

The Company recorded a provision for credit losses of \$1.7 million, \$4.2 million and \$1.1 million in 2023, 2022 and 2021, respectively. On January 1, 2023, the Company adopted the new accounting standard, referred to as CECL, which

transitioned from the incurred loss model based on historical loss experience and economic and market conditions to the expected loss model. The CECL standard reflects expected credit losses over the expected life of the financial assets and commitments, primarily based on the DCF methodology for the majority of the loan segments, which applies the probability of default and loss given default factors to future cash flows, and adjusts to the net present value to derive the required reserve. Macroeconomic conditions are incorporated into the model for unemployment and gross domestic product, in addition to model assumptions for discount rate and prepayment and curtailment speeds.

In 2023, 2022 and 2021, the provision for credit losses was driven primarily by increases in commercial loans, excluding SBA PPP loan forgiveness activity, of \$118.3 million, \$299.9 million and \$268.4 million, respectively, in addition to the overall increase in expected loss rates under CECL. The ACL to total loan ratio increased from 1.17% at December 31, 2022 to 1.25% at December 31, 2023, which is primarily due to the cumulative effect adjustment of \$2.4 million recorded in connection with the adoption of CECL. During 2023, the *Delinquency and Classified Loan Trends* qualitative factor was increased for the commercial & industrial and owner-occupied commercial real estate loan classes, which was based on a trend of increases in loans downgraded to the special mention or classified risk rating. All other qualitative factors were unchanged from levels at adoption of CECL. During 2022, qualitative factors were unchanged, except for a reduction in the *National and Local Economic Conditions* factor, that reduced the provision by \$726 thousand. The provision for loan losses during 2021 included a reversal of the COVID-19 qualitative reserve of \$2.7 million, which was created in 2020 due to the potential impact from the COVID-19 pandemic. This reserve was fully reversed in 2021 based on the sustained performance of the impacted borrowers resulting in a decline in the provision for loan losses in 2021 compared to 2020.

Net charge-offs totaled \$581 thousand in 2023, compared to net charge-offs of \$162 thousand in 2022. The increase in net charge-offs was due primarily to three commercial and industrial relationships with partial charge-offs totaling \$740 thousand during 2023, partially offset by the impact of recoveries. Nonaccrual loans were 1.11% of gross loans at December 31, 2023, compared with 0.96% of gross loans at December 31, 2022. Nonaccrual loans increased by \$4.9 million from \$20.6 million at December 31, 2022 to \$25.5 million at December 31, 2023 due primarily to additions of \$8.5 million and transfers to non-accrual of \$931 thousand due to the treatment of PCD loans at the individual asset level under CECL, partially offset by payments of \$3.6 million, charge-offs of \$909 thousand and loans returned to accrual status of \$401 thousand.

See further discussion in the "Asset Quality" and "Credit Risk Management" sections of this Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### **Noninterest Income**

The following table compares noninterest income for 2023, 2022 and 2021.

						\$ Ch	ange		% Chan	ige
		2023		2022	2021	 2023-2022		2022-2021	2023-2022	2022-2021
	-		-							
Service charges on deposit accounts	\$	3,949	\$	3,826	\$ 3,047	\$ 123	\$	779	3.2 %	25.6 %
Interchange income		3,873		4,055	4,129	(182)		(74)	(4.5)	(1.8)
Other service charges, commissions and fees		917		788	646	129		142	16.4	22.0
Swap fee income		1,039		2,632	293	(1,593)		2,339	(60.5)	798.3
Trust and investment management income		7,691		7,631	7,896	60		(265)	0.8	(3.4)
Brokerage income		3,649		3,620	3,571	29		49	0.8	1.4
Mortgage banking activities		591		407	5,909	184		(5,502)	45.2	(93.1)
Income from life insurance		2,482		2,339	2,273	143		66	6.1	2.9
Other income		1,508		1,814	750	(306)		1,064	(16.9)	141.9
Subtotal before securities (losses) gains		25,699		27,112	28,514	 (1,413)		(1,402)	(5.2)	(4.9)
Investment securities (losses) gains		(47)		(160)	638	113		(798)	70.6	125.1
Total noninterest income	\$	25,652	\$	26,952	\$ 29,152	\$ (1,300)	\$	(2,200)	(4.8)%	(7.5)%

## 2023 versus 2022

Noninterest income decreased by \$1.3 million from 2022 to 2023. The following were significant factors in the net decrease:

- Other service charges, commissions and fees increased by \$129 thousand, or 16%, due primarily to increases of \$58 thousand in credit card fee income and \$51 thousand in loan fees charged to clients for loan workout and forbearance agreements.
- Swap fee income decreased by \$1.6 million, or 61%, as swap fee income will fluctuate based on market conditions and client demand.
- Mortgage banking income increased by \$184 thousand, or 45%, from 2022 to 2023 due to a decline in the fair value losses on the Bank's held-for-sale loans caused by a significant increase in mortgage interest rates during 2022 compared to the fluctuation during the current year. The fair value mark declined \$323 thousand in 2023 compared to a decrease of \$1.3 million in 2022. However, market conditions and elevated interest rates continued to hinder mortgage production during 2023. Most mortgage production remains in adjustable-rate products, which are held in portfolio, and thus have resulted in a reduction in the residential mortgage loan pipeline and secondary market sales. Mortgage loans sold totaled \$23.8 million during 2023 compared to \$76.2 million during 2022.
- Other income decreased by \$306 thousand, or 17%, from 2022 to 2023 primarily due to distribution of \$964 thousand from investments in non-housing limited partnerships, gains on the sales of two SBA loans totaling \$306 thousand and tax credits of \$102 thousand recognized from the Bank's investment in solar energy renewable energy partnerships during 2022, partially offset by a gain of \$1.1 million from the sale of the Bank's Path Valley branch during 2023.
- Investment securities losses declined by \$113 thousand due primarily to a loss of \$171 thousand during 2022 recorded on one non-agency CMO security, which was called at a price below par. During 2023, the Company sold three U.S. Treasury securities with a principal balance of \$19.9 million for a nominal gain and six securities issued by state and political subdivisions with a principal balance of \$2.2 million for a net loss of \$44 thousand. During the year ended December 31, 2022, the Company sold 19 securities with a principal balance of \$31.3 million for a net gain of \$32 thousand.

## 2022 versus 2021

Noninterest income decreased by \$2.2 million from 2021 to 2022. The following were significant factors in the net decrease:

- Service charges on deposit accounts increased by \$779 thousand, or 26%, due to higher customer transaction activity as the economy continued to recover from the COVID-19 pandemic during 2022 and changes to the deposit fee structure that took effect in April 2022.
- Other service charges, commissions and fees increased by \$142 thousand, or 22%, due primarily to increases of \$49 thousand in letters of credit fees, ATM fees of \$41 thousand and credit card fee income of \$38 thousand.
- Swap fee income increased by \$2.3 million, or 798%, which fluctuates based on market conditions and client demand.
- Mortgage banking income decreased by \$5.5 million, or 93%, from 2021 to 2022 due to a significant decline in the gains on sale and fair value of the held-for-sale mortgages caused by market conditions, which included rapidly rising interest rates and lower housing inventory during 2022. In addition, the difficult mortgage market caused a slowdown in residential mortgage loan production, thereby causing corresponding reductions in the residential mortgage loan pipeline and secondary market sales year-over-year. The fair value on the held-for-sale mortgages, principally construction-to-permanent loans, decreased by \$1.3 million from a gain of \$181 thousand in 2021 to a loss of \$1.2 million in 2022. Mortgage loans sold totaled \$76.2 million in 2022 compared to \$200.8 million in 2021. In addition, the Company recorded an MSR valuation reserve reversal of \$79 thousand during 2022 compared to a reversal of \$987 thousand in 2021, which were due to increases in market rates.
- Other income increased by \$1.1 million, or 142%, from 2021 to 2022 primarily due to distributions of \$964 thousand from investments in non-housing limited partnerships and an increase in gains on sale of SBA loans of \$283 thousand, partially offset by a decrease of \$128 thousand in tax credits recognized from the Bank's investment in solar energy renewable energy partnerships.

 Investment securities losses totaled \$160 thousand in 2022 compared to investment securities gains of \$638 thousand in 2021. During 2022, the Company recorded a loss of \$171 thousand on one non-agency CMO security which was called at a price below par. This realized loss was partially offset by the sale of \$31.3 million of municipal securities, which resulted in a gain of \$32 thousand. During 2021, the Company sold \$148.4 million of commercial mortgage-backed securities and asset-backed securities for a net gain of \$609 thousand.

# **Noninterest Expenses**

The following table compares noninterest expenses for 2023, 2022 and 2021.

				\$ Ch	ange		% Cha	inge
	2023	2022	2021	 2023-2022	2	022-2021	2023-2022	2022-2021
Salaries and employee benefits	\$ 50,983	\$ 48,004	\$ 44,002	\$ 2,979	\$	4,002	6.2 %	9.1 %
Occupancy	4,342	4,729	4,731	(387)		(2)	(8.2)	—
Furniture and equipment	5,251	5,083	5,115	168		(32)	3.3	(0.6)
Data processing	4,913	4,560	4,061	353		499	7.7	12.3
Automated teller machine and interchange fees	1,252	1,287	1,202	(35)		85	(2.7)	7.1
Advertising and bank promotions	2,157	2,264	2,178	(107)		86	(4.7)	3.9
FDIC insurance	1,960	1,083	816	877		267	81.0	32.7
Professional services	2,905	3,254	2,555	(349)		699	(10.7)	27.4
Directors' compensation	915	938	865	(23)		73	(2.5)	8.4
Taxes other than income	1,050	1,391	1,321	(341)		70	(24.5)	5.3
Intangible asset amortization	953	1,105	1,275	(152)		(170)	(13.8)	(13.3)
Merger-related expenses	1,059	—		1,059			100.0	—
Provision for legal settlement	_	13,000	_	(13,000)		13,000	(100.0)	100.0
Restructuring expenses	—	3,155	—	(3,155)		3,155	(100.0)	100.0
Other operating expenses	6,103	5,953	6,020	150		(67)	2.5	(1.1)
Total noninterest expenses	\$ 83,843	\$ 95,806	\$ 74,141	\$ (11,963)	\$	21,665	(12.5)%	29.2 %

## 2023 versus 2022

Noninterest expenses decreased by \$12.0 million from 2022 to 2023. The following were significant factors in the net decrease:

- Salaries and employee benefits expense increased by \$3.0 million, or 6%, due primarily to staff additions that filled vacancies, merit-based and incentive
  compensation increases, higher employee benefit costs from increased claims volume and employee severance costs.
- Occupancy expense decreased by \$387 thousand, or 8%, due primarily to operating efficiencies from branch closures in 2022.
- Data processing expense increased by \$353 thousand, or 8%, due primarily to an increase in core system costs and investments in new technology as the Company focused on the evolving needs of its clients.
- FDIC insurance expense increased by \$877 thousand, or 81%, due to increases in the assessment rate caused by an annualized two-basis point increase assessed by the FDIC to increase its deposit insurance fund and increases commercial loans and total assets.
- Professional services decreased by \$349 thousand, or 11%, due primarily to a reduction in legal expenses following the settlement of outstanding litigation.

43

• Taxes other than income decreased by \$341 thousand, or 25%, due to a decrease in the Pennsylvania Bank Shares Tax expense, which was driven by a decrease in the Bank's total equity balance from the increase in unrealized losses on investment securities and charges in the third quarter of 2022 for a legal settlement and restructuring expenses.

- Intangible asset amortization decreased by \$152 thousand, or 14%, due to amortization of the core deposit intangible assets on an accelerated basis.
- During the fourth quarter of 2023, the Company announced it entered into an agreement to merge with Codorus Valley. Merger-related expenses totaled \$1.1 million, which included due diligence costs, legal expenses and a fairness opinion.
- The Company agreed to settle a litigation matter, which resulted in a provision for legal settlement of \$13.0 million recorded in the third quarter of 2022.
- During the third quarter of 2022, the Company announced that five branch locations would be closing and staffing model adjustments would be made to drive long-term growth and improve operating efficiencies in 2023 and forward. As a result of these initiatives, the Company recorded a restructuring charge of \$3.2 million.

## 2022 versus 2021

Noninterest expenses increased by \$21.7 million from 2021 to 2022. The following were significant factors within the net increase:

- Salaries and employee benefit expense increased by \$4.0 million, or 9%, due primarily to merit-based and incentive compensation increases, the filling
  of several vacancies in key positions and higher healthcare costs.
- Data processing expense increased by \$499 thousand, or 12%, due primarily to an increase in core system costs and investments in new technology as the Company focuses on the evolving needs of its clients.
- FDIC insurance expense increased by \$267 thousand, or 33%, due primarily to an increase in the assessment rate driven by commercial loan growth and a lower deduction from SBA PPP loans due to loan forgiveness.
- Professional services increased by \$699 thousand, or 27%, due primarily to an increase in compliance and technology consulting services resulting from
  vacancies in compliance and technology staff and higher legal expenses partially associated with outstanding litigation.
- Intangible asset amortization decreased by \$170 thousand, or 13%, due to amortization of the core deposit intangible assets on an accelerated basis.
- During 2022, the Company agreed to settle a litigation matter, which resulted in a provision for legal settlement of \$13.0 million. There were no similar charges in 2021.
- During 2022, the Company announced that five branch locations would be closing and staffing model adjustments would be made to drive long-term growth and improve operating efficiencies in 2023 and forward. As a result of these initiatives, the Company recorded a pre-tax restructuring charge of \$3.2 million. There were no similar charges in 2021.

#### **Income Taxes**

Income tax expense totaled \$9.4 million, \$4.6 million and \$8.0 million for 2023, 2022 and 2021, respectively. The effective tax rate for 2023 was 20.8% compared with 17.2% for 2022 and 19.6% for 2021. Generally, the Company's effective tax rate is less than the 21% federal statutory rate due to tax-exempt income, including interest earned on tax-exempt loans and investment securities, income from life insurance policies and tax credits, partially offset by disallowed interest expense and state income taxes. The difference in the effective tax rate in 2023 from prior years was primarily due to an increase in taxable income resulting from the legal settlement and restructuring charge in 2022. In addition, the effective tax rate was increased by the portion of interest expense disallowed as a deduction against earnings under the TEFRA and an increase in state taxes as a result of a greater percentage of taxable income earned in a state with a state income tax.

Note 8, Income Taxes, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data," includes a reconciliation of our federal statutory tax rate to the Company's effective tax rate, which is a meaningful comparison between years and measures income tax expense as a percentage of pretax income.

## **Financial Condition**

Management devotes substantial time to overseeing the investment in and costs to fund loans and investment securities through deposits and borrowings as well as the formulation and adherence to policies directed toward enhancing profitability and managing the risks associated with these investments.



#### **Investment Securities**

The Company utilizes AFS securities to manage interest rate risk, to enhance income through interest and dividend income, and to collateralize certain deposits and borrowings. The AFS securities may also serve as a liquidity source as needed.

The Company has established investment policies and an asset management policy to assist in administering its investment portfolio. Decisions to purchase or sell these securities are based on economic conditions and management's strategy to respond to changes in interest rates, liquidity, pledges to secure deposits and repurchase agreements and other factors while trying to maximize return on the investments. The Company may segregate its investment portfolio into three categories: "securities held-to-maturity," "trading securities" and "securities available-for-sale." At December 31, 2023 and 2022, management has classified the entire investment securities portfolio as AFS, which is accounted for at current market value with non-credit losses and gains reported in OCI, net of income taxes. On January 1, 2023, the Company adopted the new CECL standard in accordance with ASU 2016-13, which changed the accounting framework by replacing the OTTI assessment with the recognition of an ACL.

The Company's investment securities portfolio includes debt investments that are subject to varying degrees of credit and market risks, which arise from general market conditions, and factors impacting specific industries, as well as news that may impact specific issues. Management monitors its debt securities, using various indicators in determining whether unrealized losses on debit securities are credit-related and require an ACL. These indicators include the amount of time the security has been in an unrealized loss position, the cause and extent of the unrealized loss and the credit quality of the issuer and underlying assets. In addition, management assesses whether it is likely the Company will have to sell the security prior to recovery, or it expects to be able to hold the security until the price recovers. The Company determined that the declines in market value were due to increases in interest rates and market movements, and not due to credit factors. The Company does not intend to sell these securities with unrealized losses and it is more likely than not that the Company will not be required to sell them before recovery of their amortized cost basis, which may be maturity. Therefore, the Company has concluded that the unrealized losses on the AFS securities do not require an ACL at December 31, 2023. Under the prior OTTI framework, the Company did not record any cumulative OTTI expense at December 31, 2022 and 2021.

The following table summarizes the fair value of AFS securities at December 31, 2023, 2022 and 2021.

	2023	2022	2021
U.S. Treasury	\$ 17,840	\$ 17,291	\$ 19,702
U.S. Government Agencies	4,151	5,135	
States and political subdivisions	203,122	197,414	193,370
GSE residential MBS	57,632	59,402	40,726
GSE commercial MBS	4,743	—	
GSE residential CMOs	73,102	68,378	65,922
Non-agency CMOs	44,669	39,758	29,698
Asset-backed	108,134	125,973	122,621
Other	126	377	399
Total investment securities	\$ 513,519	\$ 513,728	\$ 472,438

At December 31, 2023, AFS securities totaled \$513.5 million, a decrease of \$209 thousand, from \$513.7 million at December 31, 2022. During 2023, the Company purchased investment securities totaling \$45.6 million, which included \$19.8 million of U.S. Treasury securities, \$15.3 million of agency MBS and CMO securities, \$8.9 million of non-agency CMO securities and \$972 thousand in asset-backed securities. During 2023, the Company sold three U.S. Treasury securities with a total principal balance of \$19.9 million for a nominal gain and six securities issued by state and political subdivisions with a total principal balance of \$2.2 million for a net loss of \$44 thousand. The sale of the securities issued by state and political subdivisions in net unrealized loss position was to redeploy funds from the lower yielding investment securities to higher yielding assets. The balance of investment securities included net unrealized losses of \$35.6 million at December 31, 2023 compared to net unrealized losses of \$49.6 million at December 31, 2022 for a reduction in unrealized losses of \$14.0 million. The decrease in net unrealized losses was primarily due to lower treasury rates and contracting credit spreads during 2023 compared to 2022. The Company has sufficient access to liquidity such that management does not believe it would be necessary to sell any of its investment securities at a loss to offset any unexpected deposit outflows. Management believes the structure of the Company's investment securities portfolio is appropriately aligned with the remainder of the balance sheet to protect against volatile interest rate environments and to generate steady earnings.

At December 31, 2022, AFS securities totaled \$513.7 million, an increase of \$41.3 million, from \$472.4 million at December 31, 2021. During 2022, the Company purchased investment securities totaling \$181.5 million, which included \$73.7 million of municipal securities, \$47.5 million of agency MBS and CMO securities, \$27.9 million of non-agency CMO securities, \$27.6 million of asset-backed securities and \$4.9 million of a U.S. government agency security. During 2022, the Company sold 19 municipal securities with a principal balance of \$31.3 million for a net gain of \$32 thousand and replaced with the aforementioned higher yielding investment securities. The Company recorded a loss of \$171 thousand on a call of a non-agency CMO for the year ended December 31, 2022. The balance of investment securities included net unrealized losses of \$49.6 million compared to net unrealized gains of \$5.6 million at December 31, 2021. This change was due to significant increases in market interest rates and wider credit spreads.

The following table shows the maturities of investment securities at book value at December 31, 2023, and weighted average yields of such investment securities. Yields are shown on a tax equivalent basis, assuming a 21% federal income tax rate.

	Within 1 year		After 1 year but within 5 years		After 5 years but within 10 years	After 10 years	Total
U.S. Treasury securities							
Book value	\$ _	\$	20,057	\$	_	\$ _	\$ 20,057
Yield	<u>          %</u>		1.05 %		<u>          %</u>	<u> </u>	1.05 %
Average maturity (years)	_		4.3		_	_	4.3
U. S. Government Agencies							
Book value	\$ —	\$		\$	3,994	\$ —	\$ 3,994
Yield	%		<u> </u>		7.05 %	<u> </u>	7.05 %
Average maturity (years)			—		8.0	—	8.0
States and political subdivisions							
Book value	\$ _	\$	11,362	\$	52,455	\$ 157,807	\$ 221,624
Yield	<u> </u>		2.61 %		2.86 %	2.78 %	2.79 %
Average maturity (years)			4.0		7.5	19.5	15.9
GSE residential mortgage-backed securities							
Book value	\$ _	\$	_	\$	_	\$ 61,669	\$ 61,669
Yield	%		<u> </u>		<u> </u>	4.56 %	4.56 %
Average maturity (years)	_		_		_	41.9	41.9
GSE commercial mortgage-backed securities							
Book value	\$ _	\$	_	\$	_	\$ 4,387	\$ 4,387
Yield	<u> </u>		<u> </u>		<u> </u>	7.36 %	7.36 %
Average maturity (years)			_		_	0.2	0.2
GSE residential CMOs							
Book value	\$ _	\$		\$	_	\$ 79,284	\$ 79,284
Yield	<u> </u>		<u> </u>		<u> </u>	3.64 %	3.64 %
Average maturity (years)			_		_	28.0	28.0
Non-agency CMOs							
Book value	\$ —	\$	16,021	\$	2,788	\$ 29,353	\$ 48,162
Yield	<u> </u>		7.05 %		7.57 %	4.61 %	5.59 %
Average maturity (years)	_		2.0		7.8	32.1	20.7
Asset-backed							
Book value	\$ _	\$	_	\$	1,202	\$ 108,584	\$ 109,786
Yield	<u> </u>		<u> </u>		6.70 %	6.36 %	6.37 %
Average maturity (years)	_		_		9.9	21.3	21.2
Other							
Book value	\$ _	\$	_	\$	_	\$ 126	\$ 126
Yield	<u> </u>		<u> </u>		<u> </u>	<u> </u>	<u> </u>
Average maturity (years)			_		_	_	_
Total							
Book value	\$ 	\$	47,440	\$	60,439	\$ 441,210	\$ 549,089
Yield	<u> </u>		3.45 %		3.43 %	4.23 %	4.08 %
Average maturity (years)	 	_	3.5	_	7.6	 25.5	 21.6

The average maturity is based on the contractual terms of the debt or mortgage-backed securities, and does not factor in required repayments or anticipated prepayments. At December 31, 2023, the weighted average estimated life is 33 years for mortgage-backed and CMO securities, and 21 years for asset-backed securities, based on current interest rates and anticipated prepayment speeds. The overall duration of the Company's investment security portfolio is 4.3 years at December 31, 2023.

The following table summarizes the credit ratings and collateral associated with the Company's AFS investment securities portfolio, excluding equity securities, at December 31, 2023:

Cuadia

Sector	Portfolio Mix A	nortized Book	Fair Value	Credit Enhancement	AAA	AA	Α	BBB	NR	Collateral / Guarantee Type
Unsecured ABS	1 % \$	3,779 \$	3,386	29 %	%	— %	%	<u> </u>	100 %	6 Unsecured Consumer Debt
Student Loan ABS	1	5,378	5,260	27					100	Seasoned Student Loans
Federal Family Education Loan ABS	18	98,419	97,208	9	7	80	_	13	_	Federal Family Education Loan (1)
PACE Loan ABS		2,315	2,033	6	100					PACE Loans (2)
Non-Agency RMBS	3	16,467	13,133	14	100	—	_	_	—	Reverse Mortgages (3)
Non-Agency CMBS	5	28,104	28,336	25	_				100	
Municipal - General Obligation	18	102,305	94,366		10	83	7	_	_	
Municipal - Revenue	22	119,318	108,756			82	12		6	
SBA ReRemic (5)	1	3,487	3,448		_	100	_			SBA Guarantee (4)
Small Business Administration	2	8,381	8,894		_	100	_	_	_	SBA Guarantee <sup>(4)</sup>
Agency MBS	25	140,953	130,733		_	100				Residential Mortgages (4)
U.S. Treasury securities	4	20,057	17,840		—	100	_	—		U.S. Government Guarantee (4)
	100 % \$	548,963 \$	513,393		7 %	79 %	4 %	2 %	8 %	6

(1) 97% guaranteed by U.S. government

(2) PACE acronym represents Property Assessed Clean Energy loans

(3) Non-agency reverse mortgages with current structural credit enhancements

(4) Guaranteed by U.S. government or U.S government agencies

<sup>(5)</sup> SBA ReRemic acronym represents Re-Securitization of Real Estate Mortgage Investment Conduits

Note: Ratings in table are the lowest of the six rating agencies (Standard & Poor's, Moody's, Fitch, Morningstar, DBRS, and Kroll Bond Rating Agency). Standard & Poor's rates U.S. government obligations at AA+.

## Loan Portfolio

The Company offers a variety of products to meet the credit needs of its borrowers, principally commercial real estate loans, commercial and industrial loans, retail loans secured by residential properties, and to a lesser extent, installment loans. No loans are extended to non-domestic borrowers or governments.

Generally, the Bank is permitted under applicable law to make loans to single borrowers (including certain related persons and entities) in aggregate amounts of up to 15% of the sum of total capital and excess ACL not included in Tier 2 capital. The Company's policy has established an internal lending limit of \$25.0 million to one borrower, except for commercial real estate loans, which the Company reduced the internal lending limit to \$15.0 million on a per project basis beginning in 2023. Credit exposure may be aggregated if loans are under common control or ownership or with common guarantors, for which the internal lending limit is \$40.0 million, but not permitted to exceed the regulatory lending limit. These amounts are below the Bank's regulatory lending limit of \$47.5 million at December 31, 2023. No borrower had an outstanding exposure exceeding the Bank's legal lending limit at year-end.

The risks associated with lending activities differ among loan segments and classes and are subject to the impact of changes in interest rates, market conditions of collateral securing the loans and general economic conditions. Any of these factors may adversely impact a borrower's ability to repay loans, and also impact the associated collateral. A further discussion on the Company's loan segments and classes and related risks and the Company's implementation of the new account standard for expected credit losses, referred to as CECL, and FDM are included in Note 1, Summary of Significant Accounting Policies, and Note 4, Loans and Allowance for Credit Losses, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

The following table presents the loan portfolio, excluding residential LHFS, by segments and classes at December 31 of each of the years set forth below.

	2023	 2022	 2021	 2020	 2019
Commercial real estate:					
Owner-occupied	\$ 373,757	\$ 315,770	\$ 238,668	\$ 174,908	\$ 170,884
Non-owner occupied	694,638	608,043	551,783	409,567	361,050
Multi-family	150,675	138,832	93,255	113,635	106,893
Non-owner occupied residential	95,040	104,604	106,112	114,505	120,038
Acquisition and development:					
1-4 family residential construction	24,516	25,068	12,279	9,486	15,865
Commercial and land development	115,249	158,308	93,925	51,826	41,538
Commercial and industrial <sup>(1)</sup>	367,085	357,774	485,728	647,368	214,554
Municipal	9,812	12,173	14,989	20,523	47,057
Residential mortgage:					
First lien	266,239	229,849	198,831	244,321	336,372
Home equity – term	5,078	5,505	6,081	10,169	14,030
Home equity – lines of credit	186,450	183,241	160,705	157,021	165,314
Installment and other loans	9,774	12,065	17,630	26,361	50,735
Total loans	\$ 2,298,313	\$ 2,151,232	\$ 1,979,986	\$ 1,979,690	\$ 1,644,330

<sup>(1)</sup> Includes \$5.7 million, \$13.8 million, \$189.9 million, \$403.3 million and zero of SBA PPP loans, net of deferred fees and costs, as of December 31, 2023, 2022, 2021, 2020 and 2019, respectively.

Total loans increased by \$147.1 million to \$2.3 billion at December 31, 2023 from \$2.2 billion at December 31, 2022. The increase was due to growth in the commercial real estate loan segment of \$146.9 million, residential mortgages of \$39.2 million and commercial and industrial loans of \$9.3 million, partially offset by a decrease in the acquisition and development loan segment of \$43.6 million. The decrease in the acquisition and development loan segment of \$43.6 million. The decrease in the acquisition and development loan segment of the loan construction-to-permanent loans for which construction has been completed or there is a certificate of occupancy, which allows for the transfer of the loan classification to a permanent loan class secured by real estate. Overall loan growth, excluding SBA PPP forgiveness activity of \$8.1 million, was \$155.2 million or 7% for the year ended December 31, 2023 compared to 2022.

The loan portfolio at December 31, 2022 increased by \$171.2 million to \$2.2 billion from \$2.0 billion at December 31, 2021 due primarily to commercial loan and residential mortgage production, which was offset by SBA PPP loan forgiveness activity of \$176.1 million and reductions in installment and other loans in 2022. Overall loan growth, excluding SBA PPP loan forgiveness activity, was \$349.0 million or 20% for the year ended December 31, 2022 compared to 2021.

In addition to monitoring the loan portfolio by loan class as noted above, the Company also monitors concentrations by segment. The Bank's lending policy reports segment concentrations that exceed 20% of the Bank's total risk-based capital ("RBC"). The following segments met this criterion at December 31, 2023:

	Balance	% of Total Loans	% of Total RBC
Office Space	\$ 226,504	9.9%	70.6%
1-4 Family Rentals	95,040	4.1	29.6
Hotels & Motels (including Bed & Breakfast)	71,810	3.1	22.4
Loans Outside of Market Area	199,829	8.7	62.3
Multi-Family	150,675	6.6	47.0
Purchased Participation	149,328	6.5	46.6
Senior Housing and Care	153,672	6.7	47.9
Strip Centers (Retail)	124,432	5.4	38.8
Warehouse	133,337	5.8	41.6

Management regularly analyzes the commercial real estate portfolio, which includes the review of occupancy, cash flows, expenses and expiring leases, as well as the location of the real estate. At December 31, 2023, the Company had \$226.5 million in loans related to office space, which had a weighted average loan-to-value ratio of 56% and a weighted average debt coverage ratio of 1.77x. Management believes that the office space portfolio is well-diversified and includes only limited exposure to properties located in major metropolitan markets (approximately 2% of the total commercial real estate loan balance as of December 31, 2023).

The following table presents expected maturities of loan classes by fixed rate or adjustable-rate categories at December 31, 2023.

		Du	ie In						
	 One Year or Less	One Year Through Five Years	Fi	ive Years Through 15 Years		After 15 Years		Total	% of Total
Commercial real estate:									
Owner occupied									
Fixed rate	\$ 3,581	\$ 43,627	\$	87,586	\$	8,245	\$	143,039	38 %
Adjustable and floating rate	18,899	50,702		147,176		13,941		230,718	62 %
	 22,480	 94,329		234,762		22,186		373,757	100 %
Non-owner occupied									
Fixed rate	7,241	92,826		84,386				184,453	27 %
Adjustable and floating rate	8,279	75,164		422,870		3,872		510,185	73 %
	15,520	 167,990		507,256		3,872		694,638	100 %
Multi-family							-		
Fixed rate	2,119	31,800		10,997		63		44,979	30 %
Adjustable and floating rate	1,945	56,868		43,164		3,719		105,696	70 %
	4,064	88,668		54,161		3,782		150,675	100 %
Non-owner occupied residential					-		-		
Fixed rate	1,591	11,160		5,789		1,453		19,993	21 %
Adjustable and floating rate	1,378	12,662		60,747		260		75,047	79 %
	2,969	 23,822		66,536		1,713		95,040	100 %
		(continued	)						

(continued)

				Du	ıe In						
	One Ye or Le		Year T	Dne Through Years	Five Ye 15	ars Through 5 Years	After 15	lears		Total	% of Total
Acquisition and development:											
1-4 family residential construction											
Fixed rate				—		_		701		701	3 %
Adjustable and floating rate		15,806		2,016		799		5,194		23,815	97 %
		15,806		2,016		799		5,895		24,516	100 %
Commercial and land development											
Fixed rate		1,434		1,912		2,468		114		5,928	5 %
Adjustable and floating rate		24,911		46,847		32,387		5,176		109,321	95 %
		26,345		48,759		34,855		5,290		115,249	100 %
Commercial and industrial											
Fixed rate		3,752		118,323		36,441		983		159,499	43 %
Adjustable and floating rate		68,058		62,136		73,968		3,424		207,586	57 %
		71,810		180,459		110,409		4,407		367,085	100 %
Municipal									-	· · · ·	
Fixed rate		_		1,715		2,365				4,080	42 %
Adjustable and floating rate						3,878		1,854		5,732	58 %
				1,715		6,243		1,854		9,812	100 %
Residential mortgage:				, ,		,		,		,	
First lien											
Fixed rate		107		4,402		29,294	1	30,521		164,324	62 %
Adjustable and floating rate		1		537		11,073		90,304		101,915	38 %
, ,		108		4,939		40,367	2	20.825		266,239	100 %
Home equity - term				,		- )				,	
Fixed rate		15		860		2,823		841		4,539	89 %
Adjustable and floating rate		100		63		37		339		539	11 %
, ,		115		923		2,860		1,180		5,078	100 %
Home equity - lines of credit						_,		-,		-,	
Fixed rate		76		8,993		52,288		16,505		77,862	42 %
Adjustable and floating rate		13,737		140		1,072		93,639		108,588	58 %
Tujustaste and neuring ture		13,813		9,133		53,360		10,144		186,450	100 %
Installment and other loans		- ,		- ,		,- 50					/0
Fixed rate		676		2,058		500		8		3,242	33 %
Adjustable and floating rate		4,006		_,		2,526		_		6,532	67 %
regulation and frouning fund	-	4,682		2,058	-	3,026		8		9,774	100 %
	\$ 1	77,712	\$	624,811	\$	1,114,634	\$ 3	81,156	\$	2,298,313	100 /0
	φ	//,/14	φ	024,011	φ	1,114,034	ф <u></u> З	01,130	φ	2,270,313	

The final maturity is used in the determination of maturity of acquisition and development loans that convert from construction to permanent status. Variable rate loans shown above include semi-fixed loans that contractually will adjust with prime or another variable rate index after the interest lock period, which may be up to 10 years. At December 31, 2023, these semi-fixed loans totaled \$542.7 million.

#### Asset Quality

## **Risk Elements**

The Company's loan portfolio is subject to varying degrees of credit risk. Credit risk is managed through the Company's underwriting standards, on-going credit reviews, and monitoring of asset quality measures. Additionally, loan portfolio diversification, which limits exposure to a single industry or borrower, and collateral requirements also mitigate the Company's risk of credit loss.

The loan portfolio consists principally of loans to borrowers in south central Pennsylvania and the greater Baltimore, Maryland region. As the majority of loans are concentrated in these geographic regions, a substantial portion of the borrowers' ability to honor their obligations may be affected by the level of economic activity in the market areas.

Nonperforming assets include nonaccrual loans and foreclosed real estate. In addition, loan modifications to borrowers experiencing financial difficulty and loans past due 90 days or more and still accruing are also deemed to be risk assets. For all loan classes, the accrual of interest income on loans, including individually evaluated loans, ceases when principal or interest is past due 90 days or more and collateral is inadequate to cover principal and interest or immediately if, in the opinion of management, full collection is unlikely. Interest will continue to accrue on loans past due 90 days or more if the collateral is adequate to cover principal and interest, and the loan is in the process of collection. Interest accrued, but not collected, as of the date of placement on nonaccrual status, is generally reversed and charged against interest income, unless fully collateralized. Subsequent payments received are either applied to the outstanding principal balance or recorded as interest income, depending on management's assessment of the ultimate collectability of principal. Loans are returned to accrual status, for all loan classes, when all the principal and interest amounts contractually due are brought current, the loans have performed in accordance with the contractual terms of the note for a reasonable period of time, generally six months, and the ultimate collectability of the total contractual principal and interest is reasonably assured. Past due status is based on contract terms of the loan.

Prior to the adoption of ASU No. 2022-02, *Financial Instruments – Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures* ("ASU 2022-02"), loans, the terms of which are modified, were classified as TDRs if a concession was granted for legal or economic reasons related to a borrower's financial difficulties. Concessions granted under a TDR typically involved a temporary deferral of scheduled loan payments, an extension of a loan's stated maturity date, temporary reduction in interest rates, or below market rates. If a modification occurred while the loan is on accruing status, it would continue to accrue interest under the modified terms. Nonaccrual TDRs were restored to accrual status if scheduled principal and interest payments, under the modified terms, were current for six months after modification, and the borrower continues to demonstrate its ability to meet the modified terms. TDRs were evaluated individually for impairment if they have been restructured during the most recent calendar year, or if they are not performing according to their modified terms.

ASU 2022-02 eliminated the TDR accounting model, and requires that the Company evaluate, based on the accounting for loan modifications, whether the borrower is experiencing financial difficulty, if the modification results in a more-than-insignificant direct change in the contractual cash flows and if the modified terms represent a new loan or a continuation of an existing loan, which the Company refers to these loans as "financial difficulty modifications" or "FDMs."

The following table presents the Company's risk elements and relevant asset quality ratios at December 31 of each of the years set forth below.

	2023	2022	2021	2020		2019
Nonaccrual loans	\$ 25,527	\$ 20,583	\$ 6,449	\$ 10,310	\$	10,657
OREO	_	_		_		197
Total nonperforming assets	 25,527	20,583	 6,449	10,310		10,854
FDM / TDR still accruing (1)	9	682	804	934		979
Loans past due 90 days or more and still accruing <sup>(2)</sup>	 66	 439	 1,201	 554		2,232
Total nonperforming and other risk assets	\$ 25,602	\$ 21,704	\$ 8,454	\$ 11,798	\$	14,065
					·	
Loans 30-89 days past due	\$ 8,111	\$ 7,311	\$ 5,925	\$ 10,291	\$	17,527
Asset quality ratios:						
Total nonperforming loans to total loans	1.11 %	0.96 %	0.33 %	0.52 %		0.65 %
Total nonperforming assets to total assets	0.83 %	0.70 %	0.23 %	0.37 %		0.46 %
Total nonperforming assets to total loans and OREO	1.11 %	0.96 %	0.33 %	0.52 %		0.66 %
Total risk assets to total loans and OREO	1.11 %	1.01 %	0.43 %	0.60 %		0.86 %
Total risk assets to total assets	0.84 %	0.74 %	0.30 %	0.43 %		0.59 %
ACL to total loans	1.25 %	1.17 %	1.07 %	1.02 %		0.89 %
ACL to nonperforming loans	112.44 %	122.32 %	328.42 %	195.45 %		137.52 %
ACL to nonperforming loans and FDMs / TDRs still accruing	112.40 %	118.40 %	292.02 %	179.22 %		125.95 %
Net charge-offs (recoveries) to total average loans	0.03 %	0.01 %	%	(0.01)%		0.02 %

<sup>(1)</sup> During 2023, the Company modified terms for two loans totaling \$1.4 million, including one existing nonaccrual loan of \$1.4 million, which met the FDM criteria in accordance with ASU 2022-02.

<sup>(2)</sup> Includes zero, \$307 thousand, \$214 thousand, \$456 thousand and \$2.0 million, respectively, of PCI loans at December 31, 2023, 2022, 2021, 2020 and 2019 in accordance with ASU 310-30. Upon adoption of the CECL standard, PCD loans were evaluated on an individual loan level and reported on an individual loan basis under ASU 310-20, Nonrefundable Fees and Other Assets. As of December 31, 2021, there was one loan for \$891 thousand, which was in the process of collection and guaranteed by the SBA, and was subsequently collected during the first quarter of 2022.

Nonperforming assets include nonaccrual loans and foreclosed real estate. Risk assets, which include nonperforming assets, FDMs still accruing and loans past due 90 days or more and still accruing, totaled \$25.6 million at December 31, 2023, an increase of \$3.9 million from \$21.7 million at December 31, 2022. Nonaccrual loans increased by \$4.9 million from \$20.6 million at December 31, 2022 to \$25.5 million at December 31, 2023 due primarily to additions of \$8.5 million, due primarily to two commercial real estate clients with loans totaling \$4.3 million and one commercial and industrial client totaling \$1.0 million, and transfers to non-accrual of \$931 thousand due to the treatment of PCD loans at the individual asset level under CECL, partially offset by payments of \$3.6 million, charge-offs of \$909 thousand and loans returned to accrual status of \$401 thousand.

The following table presents the amortized cost basis of nonaccrual loans, according to loan class, with and without reserves on individually evaluated loans at December 31, 2023, as compared to nonaccrual loans at December 31, 2022. At December 31, 2023, there was a specific reserve of \$49 thousand on nonaccrual loans compared to no specific reserve on nonaccrual loans at December 31, 2022.

		Decemb	er 31, 2023		December 31, 2022
	Nonaccrual loans with a related ACL	Nonaccrual loans with no related ACL	Total nonaccrual loans	Loans Past Due 90+ Accruing	Total nonaccrual loans
Commercial real estate:					
Owner-occupied	s —	\$ 15,786	\$ 15,786	s —	\$ 2,767
Non-owner occupied	_	240	240	—	—
Multi-family		1,233	1,233	—	—
Non-owner occupied residential	_	2,572	2,572	—	81
Acquisition and development:					
1-4 family residential construction	_		—	_	
Commercial and land development	_	1,361	1,361	_	15,426
Commercial and industrial	68	604	672	_	31
Municipal	_		_	_	_
Residential mortgage:					
First lien	_	2,309	2,309	66	1,838
Home equity – term	_	3	3	_	5
Home equity - lines of credit	_	1,312	1,312	_	395
Installment and other loans	3	36	39	_	40
Total	\$ 71	\$ 25,456	\$ 25,527	\$ 66	\$ 20,583

During the second quarter of 2023, the underlying project for a construction-to-permanent loan on nonaccrual status received its certificate of occupancy, which resulted in the recharacterization of the loan from commercial and land development to owner-occupied commercial real estate. The construction-to-permanent loan had a current outstanding balance of \$13.4 million and \$15.4 million at December 31, 2023 and 2022, respectively.

The information presented above in the nonaccrual loan table and the collateral-dependent table are not required for periods prior to the adoption of CECL. The following table, which excludes accruing PCI loans, presents the most comparable required information at December 31, 2022, which summarizes impaired loans by segment and class, segregated by those for which a specific allowance was required and those for which a specific allowance was not required at December 31, 2022. The recorded investment in loans excludes accrued interest receivable. Related allowances established generally pertain to those loans in which loan forbearance agreements were in the process of being negotiated or updated appraisals were pending, and any partial charge-off will be recorded when final information is received.

			2022	
	naccrual Loans	]	estructured Loans Still Accruing	Total
Commercial real estate:				
Owner occupied	\$ 2,767	\$	_	\$ 2,767
Non-owner occupied residential	81		_	81
Acquisition and development				
Commercial and land development	15,426		_	15,426
Commercial and industrial	31		_	31
Residential mortgage:				
First lien	1,838		682	2,520
Home equity – term	5		_	5
Home equity – lines of credit	395			395
Installment and other loans	40		—	40
	\$ 20,583	\$	682	\$ 21,265

The following table presents our exposure to relationships that are individually evaluated for impairment and the partial charge-offs taken to date and specific reserves established on those relationships at December 31, 2023 and 2022. Accruing PCI loans are excluded from loans individually analyzed for impairment at December 31, 2022. Prior to the adoption of CECL, acquired loans that met the criteria for impairment or nonaccrual of interest prior to the acquisition could be considered performing upon acquisition, regardless of whether the client is contractually delinquent, if the Company expected to fully collect the new carrying value (i.e., fair value) of the loans. As such, the Company may have no longer considered the loan to be nonperforming in accordance with guidance in ASC 310-30. Upon adoption of CECL, the Company elected to account for its PCD loans under ASC 310-20, which required that acquired loans be evaluated on an individual asset level. The election resulted in PCD loans totaling \$931 thousand transferred to nonaccrual and included with loans individually evaluated under the CECL methodology.

	# of Relationships	Recorded Investment	Partial Charge-offs to Date	Specific Reserves
December 31, 2023		 		
Relationships greater than \$1 million	4	\$ 20,363	\$ _	\$ _
Relationships greater than \$500 thousand but less than \$1 million	1	616	388	—
Relationships greater than \$250 thousand but less than \$500 thousand	1	257	_	_
Relationships less than \$250 thousand	78	4,472	214	77
	84	\$ 25,708	\$ 602	\$ 77
December 31, 2022		 		
Relationships greater than \$1 million	2	\$ 17,774	\$ 	\$ _
Relationships greater than \$500 thousand but less than \$1 million		_		_
Relationships greater than \$250 thousand but less than \$500 thousand	1	260		_
Relationships less than \$250 thousand	60	3,231	320	28
	63	\$ 21,265	\$ 320	\$ 28

The Company takes partial charge-offs on collateral-dependent loans when carrying value exceeds estimated fair value, as determined by the most recent appraisal adjusted for current (within the quarter) conditions, less costs to dispose. Specific reserves remain in place if updated appraisals are pending, and represent management's estimate of potential loss.

Internal loan reviews are completed annually on all commercial relationships secured by commercial real estate with a committed loan balance in excess of \$1.0 million, which review includes confirmation of risk rating by an independent credit officer. In addition, all commercial relationships greater than \$500 thousand rated Substandard, Doubtful or Loss are reviewed and corresponding risk ratings are reaffirmed by the Bank's Problem Loan Committee, with subsequent reporting to the Management ERM Committee.

In its individual evaluated loan analysis, the Company determines the extent of any full or partial charge-offs that may be required, or any reserves that may be needed. The determination of the Company's charge-offs or impairment reserve include an evaluation of the outstanding loan balance and the related collateral securing the credit. Through a combination of collateral securing the loans and partial charge-offs taken to date, the Company believes that it has adequately provided for the potential losses that it may incur on these relationships at December 31, 2023. However, over time, additional information may result in increased reserve allocations or, alternatively, it may be deemed that the reserve allocations exceed those that are needed.

## **Credit Risk Management**

#### Allowance for Credit Losses

The Company maintains the ACL at a level deemed adequate by management for expected credit losses. As disclosed in Note 1, Summary of Significant Accounting Policies, and Note 4, Loans and Allowance for Credit Losses, on January 1, 2023 the Company implemented CECL and increased the ACL, previously the ALL, with a cumulative-effect adjustment to the ACL of \$2.4 million. In addition, the Company recorded a cumulative-effect adjustment to the ACL for off-balance sheet exposures of \$100 thousand. The Company's ACL is calculated quarterly, with any adjustment recorded to the provision for credit losses in the consolidated statement of income. A comprehensive analysis of the ACL is performed by the Company on a quarterly basis. Management evaluates the adequacy of the ACL utilizing a defined methodology to determine if it properly addresses the current and expected risks in the loan portfolio, which considers the performance of borrowers and specific evaluation of individually evaluated loans, including historical loss experiences, trends in delinquencies, nonperforming loans and other risk assets, and the qualitative factors. Risk factors are continuously reviewed and adjusted, as needed, by management when conditions support a change. Management believes its approach properly addresses relevant accounting and bank regulatory guidance for loans both collectively and individually evaluated. The results of the comprehensive analysis, including recommended changes, are governed by the Company's Reserve Adequacy Committee, whose members were also a part of the Company's CECL Committee, and are subsequently presented to the Enterprise Risk Management Committee of the Board of Directors.

The ACL is evaluated based on a review of the collectability of loans in light of historical experience; the nature and volume of the loan portfolio; adverse situations that may affect a borrower's ability to repay; estimated value of any underlying collateral; and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available. A description of the methodology for establishing the allowance and provision for credit losses and related procedures in establishing the appropriate level of reserve is included in Note 4, Loans and Allowance for Credit Losses, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

The following table presents the amortized cost basis of the loan portfolio, by year of origination, loan class, and credit quality, as of December 31, 2023. For residential and consumer loan classes, the Company also evaluates credit quality based on the aging status of the loan and payment activity. Residential mortgage and installment and other consumer loans are presented below based on payment performance: performing or nonperforming. During 2023, commercial and land development loans and 1-4 family residential construction loans totaling \$109.3 million and \$18.2 million, respectively, were recharacterized to a permanent amortizing loan secured by real estate class upon the completion of construction or receiving a certificate of occupancy.

			Term Loa	ans A	mortized Co	st Ba	asis by Origin	atio	n Year					
As of December 31, 2023		2023	2022		2021		2020		2019	Prior		olving Loans	volving Loans Converted to Term	Total
Commercial Real Estate:														
Owner-occupied:														
Risk rating														
Pass	\$	50,829	\$ 103,192	\$	69,888	\$	21,232	\$	21,251	\$ 62,634	\$	4,941	\$ _	\$ 333,967
Special mention		_	_		2,517		1,176		_	1,314				5,007
Substandard - Non-IEL		—	9,923				6,075		—	2,687		312	_	18,997
Substandard - IEL		_	—		_		13,366		_	2,420		—		15,786
Total owner-occupied loans	\$	50,829	\$ 113,115	\$	72,405	\$	41,849	\$	21,251	\$ 69,055	\$	5,253	\$ 	\$ 373,757
Current period gross charge offs - owner-occupied	\$	_	\$ _	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	\$ _
Non-owner occupied:											-			
Risk rating														
Pass	\$	82,879	\$ 102,212	\$	235,031	\$	83,652	\$	63,176	\$ 120,696	\$	509	\$ _	\$ 688,155
Special mention		_	_		_		524		_	2,112		—	—	2,636
Substandard - Non-IEL		_	_							2,739			868	3,607
Substandard - IEL		—	_		_		—		_	240		_		240
Total non-owner occupied loans	\$	82,879	\$ 102,212	\$	235,031	\$	84,176	\$	63,176	\$ 125,787	\$	509	\$ 868	\$ 694,638
Current period gross charge offs - non-owner occupied	\$	_	\$ _	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	\$ _
Multi-family:														
Risk rating														
Pass	\$	2,701	\$ 61,805	\$	28,541	\$	12,694	\$	7,437	\$ 33,895	\$	117	\$ _	\$ 147,190
Special mention		—	—		—		—		244	2,008		—		2,252
Substandard - Non-IEL		_	_		_				_	_		—	_	_
Substandard - IEL		—	_						_	1,233		—		1,233
Total multi-family loans	\$	2,701	\$ 61,805	\$	28,541	\$	12,694	\$	7,681	\$ 37,136	\$	117	\$ _	\$ 150,675
Current period gross charge offs - multi-family	\$	_	\$ _	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	\$ _
Non-owner occupied residential:	_					_		_			_			
Risk rating														
Pass	\$	10,075	\$ 20,473	\$	16,947	\$	7,974	\$	6,444	\$ 28,319	\$	1,130	\$ 	\$ 91,362
Special mention		_	—				—		_	731		_		731
Substandard - Non-IEL		_	—		—		—		—	375		_		375
Substandard - IEL		2	—		192		1,461		—	917		—		2,572
Total non-owner occupied residential loans	\$	10,077	\$ 20,473	\$	17,139	\$	9,435	\$	6,444	\$ 30,342	\$	1,130	\$ 	\$ 95,040
Current period gross charge offs - non-owner occupied residential	\$	_	\$ _	\$	_	\$	_	\$	_	\$ 12	\$		\$ 	\$ 12
							(continued)							

				Term Loa	ıns A	mortized Co	st Ba	asis by Origin	atio	n Year								
													Re	evolving Loans		Revolving Loans onverted to		
As of December 31, 2023		2023		2022		2021		2020		2019		Prior		nortized Basis		Term		Total
Acquisition and development:					_		_				_							
1-4 family residential construction	:																	
Risk rating																		
Pass	\$	18,820	\$	5,400	\$	_	\$	_	\$	_	\$	_	\$	—	\$	_	\$	24,220
Special mention		222		—		74		—		—		—		—		_		296
Substandard - Non-IEL		_		_		_		—		_		_		_		_		_
Substandard - IEL				_				_		_		_						_
Total 1-4 family residential construction loans	\$	19,042	\$	5,400	\$	74	\$	_	\$	_	\$	—	\$	—	\$	—	\$	24,516
Current period gross charge offs - 1- 4 family residential construction	\$	_	\$	_	\$		\$	_	\$	_	\$	_	\$	—	\$	_	\$	
Commercial and land developmen	t:																	
Risk rating																		
Pass	\$	28,829	\$	48,453	\$	9,847	\$	9,927	\$	110	\$	1,774	\$	6,574	\$	6,936	\$	112,450
Special mention		—		—		—		1,001		—		437		—				1,438
Substandard - Non-IEL		_		_		_		-		-		_						_
Substandard - IEL		—		_		_		_		_		1,361						1,361
Total commercial and land development loans	\$	28,829	\$	48,453	\$	9,847	\$	10,928	\$	110	\$	3,572	\$	6,574	\$	6,936	\$	115,249
Current period gross charge offs - commercial and land development	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
<b>Commercial and Industrial:</b>					_													
Risk rating																		
Pass	\$	67,735	\$	69,670	\$	67,117	\$	24,580	\$	10,753	\$	20,775	\$	86,475	\$	1,522	\$	348,627
Special mention		—		4,251		4,364		11		552		356		2,258		—		11,792
Substandard - Non-IEL		_		_		4,682		_		5		225		1,082		_		5,994
Substandard - IEL		_		69				7				455		141				672
Total commercial and industrial loans	\$	67,735	\$	73,990	\$	76,163	\$	24,598	\$	11,310	\$	21,811	\$	89,956	\$	1,522	\$	367,085
Current period gross charge offs - commercial and industrial	\$	_	\$	161	\$	106	\$	_	\$	_	\$	8	\$	473	\$	_	\$	748
Municipal: Risk rating											_		_					
Pass	\$	_	\$	_	\$	3,403	\$	_	\$	_	\$	6,409	\$	_	\$	_	\$	9,812
Total municipal loans	\$	_	\$	_	S	3,403	\$	_	\$	_	\$	6,409	\$	_	S		\$	9,812
Current period gross charge offs - municipal	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	
Residential mortgage:																		
First lien:																		
Payment performance																		
Performing	\$	43,641	\$	71,311	\$	34,704	\$	8,056	\$	7,465	\$	97,943	\$	_	\$	638	\$	263,758
Nonperforming		·								120		2,361		—		—		2,481
Total first lien loans	\$	43,641	\$	71,311	\$	34,704	\$	8,056	\$	7,585	\$	100,304	\$		\$	638	\$	266,239
Current period gross charge offs - first lien	\$	_	\$		\$	-	\$		\$	_	\$	58	\$	_	\$	_	\$	58
	_		_					(continued)	_		_		-		_		_	

(continued)

		Term Loa	ns A	Amortized Co	st Ba	asis by Origin	atio	n Year								
As of December 31, 2023	 2023	2022		2021		2020		2019	_	Prior	R A	evolving Loans mortized Basis		volving Loans Converted to Term		Total
Home equity - term:																
Payment performance																
Performing	\$ 607	\$ 732	\$	90	\$	426	\$	115	\$	3,105	\$	_	\$	—	\$	5,075
Nonperforming	_			_		—		—		3		—		—		3
Total home equity - term loans	\$ 607	\$ 732	\$	90	\$	426	\$	115	\$	3,108	\$	_	\$	_	\$	5,078
Current period gross charge offs - home equity - term	\$ _	\$ 	\$		\$	_	\$	_	\$		\$		\$	_	\$	_
Home equity - lines of credit:			-		_		-				-		-			
Payment performance																
Performing	\$ _	\$ _	\$	_	\$	_	\$	_	\$	_	\$	107,967	\$	77,171	\$	185,138
Nonperforming	_	_		_						_		1,296		16		1,312
Total residential real estate - home equity - lines of credit loans	\$ _	\$ _	\$	_	\$	_	\$	_	\$		\$	109,263	\$	77,187	\$	186,450
Current period gross charge offs - home equity - lines of credit	\$ _	\$ _	\$		\$	_	\$	_	\$	_	\$	40	\$	_	\$	40
Installment and other loans:		 			_				_						-	
Payment performance																
Performing	\$ 758	\$ 413	\$	332	\$	106	\$	670	\$	947	\$	6,500	\$		\$	9,726
Nonperforming	3	_		_		_		33		12				_		48
Total Installment and other loans	\$ 761	\$ 413	\$	332	\$	106	\$	703	\$	959	\$	6,500	\$	_	\$	9,774
Current period gross charge offs - installment and other	\$ 181	\$ 24	\$	_	\$	_	\$	4	\$	10	\$	28	\$	_	\$	247

The information presented in the table above is not required for periods prior to the adoption of CECL. The following table summarizes the Company's loan portfolio ratings based on its internal risk rating system at December 31, 2022, which presents the most comparable required information. Prior to the adoption of CECL, PCD loans were classified as PCI loans and accounted for under ASC 310-30. In accordance with the CECL standard, management did not reassess whether PCI assets met the criteria of PCD assets as of the adoption date. At December 31, 2023, the amortized cost of the PCD loans was \$8.6 million.

		Pass		Special Mention	Non-Impaired Substandard	Impaired - Substandard	Doubtful	1	PCI Loans	Total
December 31, 2022			_							
Commercial real estate:										
Owner-occupied	\$	305,159	\$	2,109	\$ 3,532	\$ 2,767	\$ 	\$	2,203	\$ 315,770
Non-owner occupied		601,244		4,243	2,273	_			283	608,043
Multi-family		130,851		7,739	242	—				138,832
Non-owner occupied residential		102,674		810	482	81			557	104,604
Acquisition and development:										
1-4 family residential construction		25,068		_	_	_	_			25,068
Commercial and land development	t	142,424		458	—	15,426				158,308
Commercial and industrial		331,103		17,579	7,013	31	_		2,048	357,774
Municipal		12,173		_	_	_	_			12,173
Residential mortgage:										
First lien		222,849		_	215	2,520	_		4,265	229,849
Home equity – term		5,485		_	_	5	_		15	5,505
Home equity – lines of credit		182,801		_	45	395	_			183,241
Installment and other loans		12,017			_	40			8	12,065
	\$	2,073,848	\$	32,938	\$ 13,802	\$ 21,265	\$ —	\$	9,379	\$ 2,151,232

The Special Mention classification is intended to be a temporary classification reflective of loans that have potential weaknesses that may, if not monitored or corrected, weaken the asset or inadequately protect the Company's position at some future date. Special mention loans represent an elevated risk, but their weakness does not yet justify a more severe, or classified, rating. These loans require inquiry by lenders on the cause of the potential weakness and, once analyzed, the loan classification may be downgraded to Substandard or, alternatively, could be upgraded to Pass.

Special mention loans decreased by \$8.7 million from \$32.9 million at December 31, 2022 to \$24.2 million at December 31, 2023 due to repayments of \$22.7 million partially offset by net downgrades of \$14.0 million. The risk rating downgrades to Special Mention primarily consisted of 8 clients with loans spread across various commercial classes.

Non-IEL substandard loans are performing loans, which have characteristics that cause management concern over the ability of the borrower to perform under present loan repayment terms and which may result in the reporting of these loans as nonperforming, or individually evaluated, loans in the future. Generally, management feels that substandard loans that are currently performing and not considered impaired result in some doubt as to the borrower's ability to continue to perform under the terms of the loan, and represent potential problem loans. Non-IEL substandard loans totaled \$29.3 million at December 31, 2023, an increase of \$15.5 million, compared to \$13.8 million at December 31, 2022 due to net downgrades of \$19.3 million, partially offset by repayments of \$3.8 million. The risk rating downgrades to the non-IEL substandard category primarily consisted of four clients with loans spread across various commercial classes.

The Substandard-IEL category increased by \$4.4 million from \$21.3 million at December 31, 2022 to \$25.7 million at December 31, 2023 due to net downgrades of \$7.8 million partially offset by repayments of \$3.3 million. The risk rating downgrades to the substandard-IEL category primarily consisted of three clients with loans spread across various commercial classes.

Despite the aforementioned downgrades, management does not believe that the other commercial loans in these categories have risk characteristics similar to those that led to the downgrades.

The following table summarizes activity in the ACL, including the impact of adopting CECL, for the year ended December 31, 2023, and the activity in the ALL for years ended December 31, 2022, 2021, 2020 and 2019.

2		·	,	and and								C	onsumer							
		Commercial Real Estate	:	Acquisition and Development				Municipal		Total		Residential Mortgage		nstallment and Other		Total	U	nallocated		Total
December 31, 2023																				
Balance, beginning of year	\$	13,558	\$	3,214	\$	4,505	\$	24	\$	21,301	\$	3,444	\$	188	\$	3,632	\$	245	\$	25,178
Impact of adopting ASC 326 - CECL	5	2,857		(214)		928		169		3,740		(1,121)		49		(1,072)		(245)		2,423
Provision for credit losses		1,360		(764)		1,023		(36)		1,583		6		93		99		_		1,682
Charge-offs		(12)		—		(748)		—		(760)		(98)		(247)		(345)		—		(1,105)
Recoveries		110		5		98				213		193		118		311		_		524
Balance, end of year	\$	17,873	\$	2,241	\$	8	\$	157	\$	26,077	\$	2,424	\$	201	\$	2,625	\$		\$	28,702
December 31, 2022	_		_		_		_		_		_				_				_	
Balance, beginning of year	\$	12,037	\$	2,062	\$	3,814	\$	30	\$	17,943	\$	2,785	\$	215	\$	3,000	\$	237	\$	21,180
Provision for loan losses		1,489		1,142		640		(6)		3,265		669		218		887		8		4,160
Charge-offs		—		—		—		_		—		(50)		(360)		(410)		_		(410)
Recoveries		32		10		51		—		93		40		115		155		_		248
Balance, end of year	\$	13,558	\$	3,214	\$	4,505	\$	24	\$	21,301	\$	3,444	\$	188	\$	3,632	\$	245	\$	25,178
December 31, 2021	_		_				-		_		_				_					
Balance, beginning of year	\$	11,151	\$	1,114	\$	3,942	\$	40	\$	16,247	\$	3,362	\$	324	\$	3,686	\$	218	\$	20,151
Provision for loan losses		710		938		23		(10)		1,661		(517)		(73)		(590)		19		1,090
Charge-offs		(293)		_		(663)		—		(956)		(92)		(70)		(162)		—		(1,118)
Recoveries		469		10		512		—		991		32		34		66		_		1,057
Balance, end of year	\$	12,037	\$	2,062	\$	3,814	\$	30	\$	17,943	\$	2,785	\$	215	\$	3,000	\$	237	\$	21,180
December 31, 2020	-		-		_		-		-		-				-				-	
Balance, beginning of year	\$	7,634	\$	959	\$	2,356	\$	100	\$	11,049	\$	3,147	\$	319	\$	3,466	\$	140	\$	14,655
Provision for loan losses		2,745		146		2,096		(60)		4,927		203		117		320		78		5,325
Charge-offs		(3)		—		(748)		_		(751)		(114)		(146)		(260)		_		(1,011)
Recoveries		775		9		238		_		1,022		126		34		160		_		1,182
Balance, end of year	\$	11,151	\$	1,114	\$	3,942	\$	40	\$	16,247	\$	3,362	\$	324	\$	3,686	\$	218	\$	20,151
December 31, 2019	-		-		_		-		-		-				-				-	
Balance, beginning of year	\$	6,876	\$	817	\$	1,656	\$	98	\$	9,447	\$	3,753	\$	244	\$	3,997	\$	570	\$	14,014
Provision for loan losses		515		139		841		2		1,497		(347)		180		(167)		(430)		900
Charge-offs		(25)		—		(299)		_		(324)		(386)		(155)		(541)		_		(865)
Recoveries		268		3		158		_		429		127		50		177		_		606
Balance, end of year	\$	7,634	\$	959	\$	2,356	\$	100	\$	11,049	\$	3,147	\$	319	\$	3,466	\$	140	\$	14,655
-	-		-		-		=		-		-		-		-				-	

The following table summarizes asset quality ratios for years ended December 31, 2023, 2022, 2021, 2020 and 2019.

	2023	2022	2021	2020	2019
Provision for credit losses to net charge-offs (recoveries)	290 %	2,568 %	1,787 %	(3,114)%	347 %
Ratio of ACL to total loans outstanding at December 31	1.25 %	1.17 %	1.07 %	1.02 %	0.89 %

The following table details net charge-offs (recoveries) to average loans outstanding by loan category for the years ended December 31, 2023 and 2022.

	2023	2022	2021
Commercial real estate:			
Net recoveries	\$ (98)	\$ (32)	\$ (176)
Average loans for the year	\$ 1,233,720	\$ 1,069,392	\$ 880,458
Net recoveries/average loans	(0.01)%	<u> </u>	(0.02)%
Acquisition and development:			
Net recoveries	(5)	(10)	(10)
Average loans for the year	172,239	147,364	74,786
Net recoveries/average loans	<u> </u>	(0.01)%	(0.01)%
Commercial and industrial:			
Net charge-offs (recoveries)	650	(51)	151
Average loans for the year	371,928	408,995	604,651
Net charge-offs (recoveries)/average loans	0.17 %	(0.01)%	0.02 %
Municipal:			
Net charge-offs (recoveries)	_	_	_
Average loans for the year	10,857	13,486	16,566
Net charge-offs (recoveries)/average loans	— %	%	%
Residential mortgage:			
Net (recoveries) charge-offs	(95)	10	60
Average loans for the year	432,108	389,048	379,802
Net (recoveries) charge-offs /average loans	(0.02)%	<u> </u>	0.02 %
Installment and other loans:			
Net charge-offs	129	245	36
Average loans for the year	10,808	14,732	21,706
Net charge-offs/average loans	1.19 %	1.66 %	0.17 %
Total loans:			
Net charge-offs	\$ 581	\$ 162	\$ 61
Average loans for the year	\$ 2,231,660	\$ 2,043,017	\$ 1,977,969
Net charge-offs/average loans	0.03 %	0.01 %	%

<sup>(1)</sup> Average loans exclude loans held for sale.

The ACL totaled \$28.7 million at December 31, 2023, a \$3.5 million increase from \$25.2 million at December 31, 2022, resulting from a cumulative-effect adjustment from the adoption of CECL of \$2.4 million, a provision for credit losses of \$1.7 million and net charge-offs of \$581 thousand for 2023. At December 31, 2023, the ACL as a percentage of the total loan portfolio was 1.25% compared to 1.17% at December 31, 2022 and 1.07% at December 31, 2021. The ACL increased in 2023 primarily due to the impact from implementing CECL, which required the transition from an incurred loss model based on historical loss experience to an expected credit loss model based on the contractual life of the loan.

In 2023 and 2022, the provision for credit losses was driven primarily by increases in commercial loans, excluding SBA PPP loan forgiveness activity, of \$118.3 million and \$299.9 million, respectively, in addition to the overall increase in expected loss rates under CECL. During 2023, the *Delinquency and Classified Loan Trends* qualitative factor was increased for the commercial & industrial and owner-occupied commercial real estate loan classes, which was based on a trend of increases in loans downgraded to the special mention or classified risk rating. All other qualitative factors were unchanged from levels established at the adoption of CECL. During 2022, qualitative factors were unchanged, except for a reduction in the *National and Local Economic Conditions* factor, that reduced the provision by \$726 thousand. This factor had been increased previously for economic concerns in the commercial real estate portfolio associated with the COVID-19 pandemic. The additional allocation was removed during 2022 as these concerns had subsided.

For the years ended December 31, 2023 and 2022, gross recoveries of \$524 thousand and \$248 thousand, respectively, were credited to the ACL. These recoveries on previously charged-off relationships are the result of successful loan monitoring and workout solutions. Recoveries are difficult to predict, and any additional recoveries that the Company receives will be used to replenish the ACL. Recoveries favorably impact historical charge-off factors, and contribute to changes in the quantitative and qualitative factors used in our allowance adequacy analysis. However, as the loan portfolio continues to grow, future provisions for credit losses may result.

The Company takes partial charge-offs on collateral-dependent loans when carrying value exceeds estimated fair value, as determined by the most recent appraisal adjusted for current (within the quarter) conditions, less costs to dispose. Specific reserves remain in place if updated appraisals are pending, and represent management's estimate of potential loss. In addition to the reserve allocations on individually evaluated loans noted above, six loans, with aggregate outstanding principal balances of \$348 thousand, have had cumulative partial charge-offs to the ACL totaling \$602 thousand at December 31, 2023. As updated appraisals were received on collateral-dependent loans, partial charge-offs were taken to the extent the loans' principal balance exceeded their fair value.

The following table shows the allocation of the ACL by loan class, as well as the percent of each loan class in relation to the total loan balance at December 31, 2023, and the allocation of the ALL by loan class, as well as the percent of each loan class in relation to the total loan balance at December 31, 2022, 2021, 2020 and 2019.

		20	23	20	)22	20	021	20	020	20	19
	Amo	ACL ount by n Class	% of Loan Type to Total Loans	ALL nount by oan Class	% of Loan Type to Total Loans	ALL nount by an Class	% of Loan Type to Total Loans	ALL mount by oan Class	% of Loan Type to Total Loans	ALL mount by oan Class	% of Loan Type to Total Loans
Commercial real estate:								 		 	
Owner-occupied	\$	5,090	16 %	\$ 3,618	15 %	\$ 2,752	12 %	\$ 2,072	9 %	\$ 1,539	10 %
Non-owner occupied		9,587	30 %	7,473	28 %	7,244	28 %	6,049	21 %	3,965	22 %
Multi-family		2,540	7 %	1,355	6 %	870	5 %	1,846	6 %	974	7 %
Non-owner occupied residential		656	4 %	1,112	5 %	1,171	5 %	1,184	6 %	1,156	7 %
Acquisition and development:											
1-4 family residential construction		397	1 %	376	1 %	188	1 %	144	0 %	239	1 %
Commercial and land development		1,844	5 %	2,838	7 %	1,874	5 %	970	3 %	720	3 %
Commercial and industrial		5,806	16 %	4,505	17 %	3,814	24 %	3,942	32 %	2,356	13 %
Municipal		157	0 %	24	1 %	30	1 %	40	1 %	100	3 %
Residential mortgage:											
First lien		1,580	12 %	1,600	11 %	1,188	10 %	1,627	12 %	1,635	20 %
Home equity - term		23	0 %	32	0 %	31	0 %	63	1 %	59	1 %
Home equity - lines of credit		821	8 %	1,812	8 %	1,566	8 %	1,672	8 %	1,453	10 %
Installment and other loans		201	0 %	188	1 %	215	1 %	324	1 %	319	3 %
Unallocated		_		245		237		218		140	
	\$	28,702	100 %	\$ 25,178	100 %	\$ 21,180	100 %	\$ 20,151	100 %	\$ 14,655	100 %

The information presented in the table below is not required for periods subsequent to the adoption of CECL. The following table summarizes the ALL allocation for loans individually and collectively evaluated for impairment by loan segment at December 31, 2022. Accruing PCI loans are excluded from loans individually evaluated for impairment.

				с	ommercial						c	onsumer						
December 31, 2022	Commercial Real Estate		Acquisition and Development		Commercial and Industrial		Municipal		Total	Residential Mortgage		nstallment and Other		Total	U	nallocated		Total
Loans allocated by:																		
Individually evaluated for impairment	\$ 2,848	\$	15,426	\$	31	\$	_	\$	18,305	\$ 2,920	\$	40	\$	2,960	\$	_	\$	21,265
Collectively evaluated for impairment	1,164,401		167,950		357,743		12,173		1,702,267	415,675		12,025		427,700		_		2,129,967
	\$ 1,167,249	\$	183,376	\$	357,774	\$	12,173	\$	1,720,572	\$ 418,595	\$	12,065	\$	430,660	\$	_	\$	2,151,232
Allowance for credit losses allocated by:											_		_		_			
Individually evaluated for impairment	\$ _	\$	_	\$	_	\$	_	\$	_	\$ 28	\$	_	\$	28	\$		\$	28
Collectively evaluated for impairment	13,558		3,214		4,505		24		21,301	3,416		188		3,604		245		25,150
	\$ 13,558	\$	3,214	\$	4,505	\$	24	\$	21,301	\$ 3,444	\$	188	\$	3,632	\$	245	\$	25,178
		_		_		_		_			_		_		_		_	

Management believes the allocation of the ACL among the various loan classes adequately reflects the life expected credit losses in each loan class and is based on the methodology outlined in Note 1, Summary of Significant Accounting Policies, and Note 4, Loans and Allowance for Credit Losses, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data." Management re-evaluates and makes enhancements to its reserve methodology to better reflect the risks inherent in the different segments of the portfolio, particularly in light of increased charge-offs, with noticeable differences between the different loan classes. Management believes these enhancements to the ACL methodology improve the accuracy of quantifying the expected credit losses inherent in the portfolio. Management charges actual loan losses to the reserve and bases the provision for credit losses on its overall analysis.

Management believes the Company's ACL is adequate based on currently available information. Future adjustments to the ACL and enhancements to the methodology may be necessary due to changes in economic conditions, regulatory guidance, or management's assumptions as to future delinquencies or loss rates.

#### **Deposits**

Total deposits grew by \$82.6 million, or 3%, to \$2.6 billion at December 31, 2023 from \$2.5 billion at December 31, 2022. During 2023, time deposits increased \$155.5 million from \$251.0 million at December 31, 2022 to \$406.5 million at December 31, 2023 due to competitive pricing, including promotional offerings of up to 18-month terms. In addition, money market deposits and interest-bearing demand deposits increased by \$36.5 million and \$13.5 million, respectively, which increases were partially offset by decreases of \$71.0 million in noninterest-bearing demand deposits and \$51.9 million in savings deposits. The declines in noninterest-bearing deposit and savings deposits were primarily due to clients shifting to higher-yielding products within the Bank. During 2023, the Bank was successful at retaining many of those deposits and driving inflows from new clients as well. At December 31, 2023, deposits that are uninsured and not collateralized totaled \$442.7 million, or 17%, of total deposits.

In 2022, total deposits increased by \$11.3 million and remained consistent with a balance of \$2.5 billion at December 31, 2022 and 2021. During the fourth quarter of 2022, the Bank announced that it had entered into a Purchase and Assumption Agreement providing for the sale of its Path Valley branch, including associated deposit liabilities, building and land. At December 31, 2022, deposits of approximately \$31.3 million were expected to be conveyed in the branch sale. These deposits are reported within total deposits at cost and comprised of \$23.5 million in interest-bearing deposits and \$7.8 million in non-interest bearing deposits. The sale was completed on May 12, 2023. This sale included deposits of approximately \$18.7 million comprised of \$14.4 million in interest-bearing deposits and \$4.3 million in non-interest-bearing deposits and \$4.3 million in non-interest-bearing deposits were reported at cost as deposits held for assumption in connection with sale of bank branch within total deposits in the consolidated balance sheets.



The following table presents average deposits for years ended December 31, 2023, 2022 and 2021.

	 2023	2022		 2021
Demand deposits	\$ 470,349	\$	557,142	\$ 542,952
Interest-bearing demand deposits	1,525,204		1,414,177	1,392,996
Savings deposits	198,157		232,660	202,371
Time deposits	 338,170		273,276	360,264
Total deposits	\$ 2,531,880	\$	2,477,255	\$ 2,498,583

Management evaluates its utilization of brokered deposits, taking into consideration the Bank's policies, the interest rate curve and regulatory views on noncore funding sources, and balances this funding source with its funding needs based on growth initiatives. The Company anticipates that loan growth will be funded through deposit generation by offering competitive rates, as well as reliance on FHLB borrowings. The Bank's brokered money market deposit balances were \$20.1 million and \$1.0 million at December 31, 2023 and 2022, respectively. The Bank's brokered time deposit balances, including the average balance, remained at zero at December 31, 2023 and 2022.

The Company had time deposits that met or exceeded the FDIC insurance limit of \$250,000 of \$76.4 million and \$36.5 million at December 31, 2023 and 2022, respectively. At December 31, 2023, the scheduled maturities of time deposits that met or exceeded the FDIC insurance limit or otherwise uninsured were as follows:

Three months or less	\$ 22,928
Over three months through six months	18,101
Over six months through one year	35,094
Over one year	291
Total	\$ 76,414

## Borrowings

In addition to deposits, the Company uses borrowing sources to meet liquidity needs and for temporary funding. Sources of short-term borrowings include the FHLB of Pittsburgh, federal funds purchased and the FRB discount window. Short-term borrowings also may include securities sold under agreements to repurchase with deposit clients, in which a client sweeps a portion of a deposit balance into a repurchase agreement, which is a secured borrowing with a pool of securities pledged against the balance.

The Company also utilizes long-term debt, consisting principally of FHLB fixed and amortizing advances, to fund its balance sheet with original maturities greater than one year. Prior to entering into long-term borrowings, the Company evaluates its funding needs, interest rate movements, the cost of options, and the availability of attractive structures.

FHLB advances and other borrowings increased by \$31.4 million to \$137.5 million at December 31, 2023 compared to \$106.1 million at December 31, 2022. The increase in borrowings during 2023 included long-term fixed-rate advances from the FHLB totaling \$40.0 million. With the continued strength in loan fundings and increased competition for deposits, the Bank elected to replace some of its overnight borrowings with lower cost term advances during the first quarter of 2023. The Bank tested its various sources of funding during 2023 to ensure accessibility.

In December 2018, the Company issued unsecured subordinated notes payable totaling \$32.5 million, which mature on December 30, 2028, and the proceeds of which were designated for general corporate use, including funding of cash consideration for mergers and acquisitions. The subordinated notes had a fixed interest rate of 6.0% through December 30, 2023, which then converted to a variable rate, 90-day average fallback SOFR rate plus 3.16%, through maturity. At December 31, 2023, the interest rate on the subordinated debt was 8.78%.

For additional information about borrowings, refer to Note 13, Short-Term Borrowings, Note 14, Long-Term Debt, and Note 15, Subordinated Notes, to the Consolidated Financial Statements appearing in Part II, Item 8, "Financial Statements and Supplementary Data."



## Shareholders' Equity

Capital management in a regulated financial services industry must properly balance return on equity to its shareholders while maintaining sufficient levels of capital and related risk-based regulatory capital ratios to satisfy statutory regulatory requirements. The Company's capital management strategies have been developed to provide attractive rates of returns to its shareholders, while maintaining a "well-capitalized" position of regulatory strength.

Shareholders' equity totaled \$265.1 million at December 31, 2023, an increase of \$36.2 million, or 16%, from \$228.9 million at December 31, 2022. The increase in 2023 was primarily attributable to net income of \$35.7 million and other comprehensive income of \$11.4 million, partially offset by dividends paid of \$8.5 million, the cumulative-effect adjustment from the adoption of CECL that decreased retained earnings by \$2.0 million and share-based compensation costs of \$471 thousand. Other comprehensive income generated during 2023 was due to after-tax net unrealized gains on AFS securities and cash flow hedges of \$10.9 million and \$532 thousand, respectively, primarily caused by a decline in treasury rates and contracting credit spreads during 2023.

For the year ended December 31, 2023, total comprehensive income was \$47.1 million, an increase of \$69.4 million, from total comprehensive loss of \$22.3 million for the same period in 2022. This increase was due to a reduction in unrealized losses on AFS securities and cash flow hedges, net of taxes, of \$54.5 million of \$1.3 million, respectively, and an increase in net income of \$13.6 million.

At December 31, 2023, book value per common share was \$24.98 per share compared to \$21.45 per share at December 31, 2022. Tangible book value per share also increased from \$19.47 per share at December 31, 2022 to \$23.03 per share at December 31, 2023, as a result of the increase in shareholders' equity driven by earnings and other comprehensive income during 2023. See "Supplemental Reporting of Non-GAAP Measures."

In September 2015, the Board of Directors authorized a stock repurchase program, which is more fully described in Item 5 under Issuer Purchases of Equity Securities. Subsequently on April 19, 2021, the Board of Directors authorized the additional future repurchase of up to 562,000 shares of its outstanding common stock. The maximum number of shares that may yet be purchased under the plan is 28,467 shares at December 31, 2023.

The following table includes additional information for shareholders' equity for the years ended December 31, 2023, 2022 and 2021.

2023	2022	2021
\$ 243,334 \$	244,281 \$	262,159
35,663	22,037	32,881
8,485	8,264	8,280
8.11 %	8.59 %	9.06 %
23.19 %	36.39 %	24.68 %
14.66 %	9.02 %	12.54 %
\$	\$ 243,334 \$ 35,663 8,485 8.11 % 23.19 %	\$ 243,334 \$ 244,281 \$ 35,663 22,037 8,485 8,264 8.11 % 8.59 % 23.19 % 36.39 %

#### **Capital Adequacy and Regulatory Matters**

Capital management in a regulated financial services industry must properly balance return on equity to its shareholders while maintaining sufficient levels of capital and related risk-based regulatory capital ratios to satisfy statutory and regulatory requirements. The Company's capital management strategies have been developed to provide attractive rates of returns to its shareholders, while maintaining a "well capitalized" position of regulatory strength.

The Parent Company and the Bank both have met all capital adequacy requirements to which they are subject at December 31, 2023 and 2022. At December 31, 2023 and 2022, the Parent Company and the Bank were considered well capitalized under applicable banking regulations.

The Company routinely evaluates its capital levels in light of its risk profile to assess its capital needs. In addition to the minimum capital ratio requirement and minimum capital ratio to be well capitalized presented in the tables in Note 17, we must maintain a capital conservation buffer as noted in Item 1 - Business under the topic Basel III Capital Rules. At December 31, 2023, the Parent Company's and the Bank's capital conservation buffer, based on the most restrictive capital ratio, was 4.8% and 4.8%, respectively, which are above the regulatory requirement of 2.50% at December 31, 2023.

Tables presenting the Parent Company's and the Bank's capital amounts and ratios at December 31, 2023 and 2022 are included in Note 17, Shareholders' Equity and Regulatory Capital, to the Consolidated Financial Statements appearing in Part II, Item 8, "Financial Statements and Supplementary Data."

#### Liquidity and Rate Sensitivity

Liquidity. The primary function of asset/liability management is to ensure adequate liquidity and manage the Company's sensitivity to changing interest rates. Liquidity management involves the ability to meet the cash flow requirements of clients who may be either depositors wanting to withdraw funds or borrowers needing assurance that sufficient funds will be available to meet their credit needs. The Company's primary sources of funds consist of deposit inflows, loan repayments, borrowings from the FHLB of Pittsburgh and maturities and prepayments of investment securities. While maturities and scheduled amortization of loans and securities are predictable sources of funds, deposit flows and mortgage prepayments are greatly influenced by general interest rates, economic conditions and competition.

The Company regularly adjusts its investments in liquid assets based upon its assessment of expected loan demand, expected deposit flows, yields available on interest-earning deposits and investment securities and the objectives of its asset/liability management policy. The Company's most liquid assets are cash and cash equivalents. The level of these assets depends on the Company's operating, financing, lending and investing activities during any given period.

At December 31, 2023, cash and cash equivalents totaled \$65.2 million, compared with \$60.8 million at December 31, 2022, which included net income of \$35.7 million, increases in deposits and borrowings of \$82.6 million and \$23.9 million, respectively, and proceeds from investment securities maturities, calls and repayments, net of purchases of \$11.4 million, offset primarily by the deployment of cash into higher yielding loans of \$147.1 million. Unencumbered investment securities totaled \$73.8 million and the Company had \$17.4 million of investment securities pledged at the FRB Discount Window with no associated borrowings outstanding at December 31, 2023. The Company's maximum borrowing capacity from the FHLB of Pittsburgh was \$1.1 billion, of which \$138.1 million in advances and letters of credit were outstanding. The Company had \$20.0 million in available unsecured lines of credit with other banks at December 31, 2023. The Bank tested its various sources of funding during 2023 to ensure accessibility.

At December 31, 2023, outstanding loan commitments totaled \$892.0 million, which included \$172.9 million in undisbursed loans, \$337.5 million in unused home equity lines of credit, \$357.1 million in commercial lines of credit, and \$24.5 million in performance standby letters of credit. Time deposits due within one year after December 31, 2023 totaled \$381.9 million, or 94% of time deposits, which includes both clients with longer-term time deposits nearing maturity and the more recent time deposit offerings with terms of 18 months or less. If these maturing deposits do not remain with the Company, it may be required to seek other sources of funds, including other time deposits and lines of credit. Due to current market conditions, the Company has paid higher rates on such deposits during 2023 than it paid in 2022. The Company has the ability to attract and retain deposits by adjusting the interest rates it offers.

The Company is a separate legal entity from the Bank and must provide for its own liquidity. In addition to its operating expenses, the Company is responsible for paying any dividends declared to its shareholders and interest on its borrowings. The Company also has repurchased shares of its common stock. The Company's primary source of income is dividends received from the Bank. Restrictions on the Bank's ability to dividend funds to the Company are described in Note 17, Shareholders' Equity and Regulatory Capital, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

Interest Rate Sensitivity. Interest rate sensitivity management requires the maintenance of an appropriate balance between interest sensitive assets and liabilities. Management, through its asset/liability management process, attempts to manage the level of repricing and maturity mismatch so that fluctuations in net interest income are maintained within policy limits in current and expected market conditions. For further discussion, see Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk."

# Contractual Obligations

The Company enters into contractual obligations in the normal course of business to fund loan growth, for asset/liability management purposes, to meet required capital needs and for other corporate purposes. The following table presents significant fixed and determinable contractual obligations of principal by payment date at December 31, 2023.

Further discussion of the nature of each obligation is in the referenced Note to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data" referenced in the following table.

		Payments Due								
	Note Reference	Less than 1 year		2-3 years		4-5 years		More than 5 years		 Total
Time deposits	11	\$	381,911	\$	18,055	\$	5,275	\$	1,266	\$ 406,507
Short-term borrowings	13		107,285		_		_		_	107,285
Long-term debt	14				15,000		25,000			40,000
Subordinated notes	15		_		_		32,500		_	32,500
Operating lease obligations	6		1,349		2,774		2,631		10,187	16,941
Total		\$	490,545	\$	35,829	\$	65,406	\$	11,453	\$ 603,233

The contractual obligations table above does not include off-balance sheet commitments to extend credit that are detailed in the following section. These commitments generally have fixed expiration dates and many will expire without being drawn upon, therefore the total commitment does not necessarily represent future cash requirements and is excluded from the contractual obligations table.

#### Off-Balance Sheet Arrangements

The Company is party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its clients. These financial instruments include commitments to extend credit and standby letters of credit.

The following table details significant commitments at December 31, 2023.

	Contr	ract or Notional Amount
Commitments to fund:		
Home equity lines of credit	\$	337,460
1-4 family residential construction loans		40,330
Commercial real estate, construction and land development loans		132,607
Commercial, industrial and other loans		357,099
Standby letters of credit		24,529

A discussion of the nature, business purpose, and guarantees that result from the Company's off-balance sheet arrangements is included in Note 19, Financial Instruments with Off-Balance Sheet Risk, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

## Recently Adopted and Recently Issued Accounting Standards

Recently adopted and recently issued accounting standards are described in Note 1, Summary of Significant Accounting Policies, to the Consolidated Financial Statements under Part II, Item 8, "Financial Statements and Supplementary Data."

#### Supplemental Reporting of Non-GAAP Measures

Management believes providing certain "non-GAAP" information will assist investors in their understanding of the effect on recent financial results from non-recurring charges.

As a result of prior acquisitions, the Company had intangible assets consisting of goodwill and core deposit and other intangible assets totaling \$21.1 million and \$21.8 million at December 31, 2023 and 2022, respectively. During the year ended December 31, 2023, the Company incurred \$1.1 million in merger-related expenses in connection with the proposed merger with Codorus Valley. Additionally, the Company incurred \$3.2 million and \$13.0 million in restructuring charges and a provision for legal settlement, respectively, during the year ended December 31, 2022.

Tangible book value per common share and the impact of the merger-related expenses, restructuring charge and legal settlement on net income and associated ratios, as used by the Company in this supplemental reporting presentation, are determined by methods other than in accordance with GAAP. While the Company's management believes this information is a useful supplement to the GAAP-based measures reported in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, readers are cautioned that this non-GAAP disclosure has limitations as an analytical tool, should not be viewed as a substitute for financial measures determined in accordance with GAAP, and should not be considered in isolation or as a substitute for analysis of our results and financial condition as reported under GAAP, nor are such measures necessarily comparable to non-GAAP performance measures that may be presented by other companies. This supplemental presentation should not be construed as an inference that our future results will be unaffected by similar adjustments to be determined in accordance with GAAP.

The increase in tangible book value per share in 2023 compared to 2022 was primarily caused by increases in net income of \$13.6 million and total comprehensive income of \$11.4 million during 2023 compared to total comprehensive losses of \$44.4 million during 2022. This increase was primarily due to a decrease in unrealized losses on AFS securities caused by a decline in Treasury rates.

The following tables present the computation of each non-GAAP based measure shown together with its most directly comparable GAAP-based measure.

Dollars, except per share amounts, and shares in thousands)		2023	2022		2021
Tangible book value per common share					
Shareholders' equity (most directly comparable GAAP-based measure)	\$	265,056	\$ 228,896	\$	271,656
Less: Goodwill		18,724	18,724		18,724
Other intangible assets		2,414	3,078		4,183
Related tax effect		(507)	(646)		(878)
Tangible common equity (non-GAAP)	\$	244,425	\$ 207,740	\$	249,627
Common shares outstanding		10,612	10,671		11,183
Book value per share (most directly comparable GAAP based measure)	\$	24.98	\$ 21.45	\$	24.29
Intangible assets per share		1.95	1.98	_	1.97
Tangible book value per share (non-GAAP)	\$	23.03	\$ 19.47	\$	22.32

Adjusted Net Income and Adjusted Diluted Earnings Per Share		December 31,	
(Dollars, except per share amounts, and shares in thousands)	 2023	2022	 2020
Net income (most directly comparable GAAP based measure)	\$ 35,663	\$ 22,037	\$ 32,881
Plus: Merger-related charges	1,059	—	_
Plus: Provision for legal settlement	_	13,000	
Plus: Restructuring charges	—	3,155	—
Less: Related tax effect	(79)	(3,393)	—
Adjusted net income (non-GAAP)	\$ 36,643	\$ 34,799	\$ 32,881
Weighted average shares - diluted (most directly comparable GAAP-based measure)	10,435	10,706	11,106
Diluted earnings per share (most directly comparable GAAP- based measure)	3.42	2.06	2.96
Weighted average shares - diluted (non-GAAP)	10,435	10,706	11,106
Diluted earnings per share, adjusted (non-GAAP)	\$ 3.51	\$ 3.25	\$ 2.96

# ITEM 7A - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk comprises exposure to interest rate risk, foreign currency exchange rate risk, commodity price risk, and other relevant market rate or price risks. In the banking industry, a major risk exposure is changing interest rates. The primary objective of monitoring our interest rate sensitivity, or risk, is to provide management the tools necessary to manage the balance sheet to minimize adverse changes in net interest income as a result of changes in the direction and level of interest rates. FRB monetary control efforts, the effects of deregulation, economic uncertainty and legislative changes have been significant factors affecting the task of managing interest rate sensitivity positions in recent years.

# **Interest Rate Risk**

Interest rate risk is the exposure to fluctuations in the Bank's future earnings (earnings at risk) and value (value at risk) resulting from changes in interest rates. This exposure results from differences between the amounts of interest-earning assets and interest-bearing liabilities that reprice within a specified time period as a result of scheduled maturities, scheduled and unscheduled repayments, the propensity of borrowers and depositors to react to changes in their economic interests, and loan contractual interest rate changes.

We attempt to manage the level of repricing and maturity mismatch through our asset/liability management process so that fluctuations in net interest income are maintained within policy limits across a range of market conditions, while satisfying liquidity and capital requirements. Management recognizes that a certain amount of interest rate risk is inherent, appropriate and necessary to ensure the Bank's profitability. Thus, the goal of interest rate risk management is to evaluate the amount of reward for taking risk and adjusting both the size and composition of the balance sheet relative to the level of reward available for taking risk.

Management endeavors to control the exposure to changes in interest rates by understanding, reviewing and making decisions based on its risk position. The Bank primarily uses its securities portfolio, FHLB advances, interest rate swaps and brokered deposits to manage its interest rate risk position. Additionally, pricing, promotion and product development activities are directed in an effort to emphasize the loan and deposit term or repricing characteristics that best meet current interest rate risk objectives.

We use simulation analysis to assess earnings at risk and net present value analysis to assess value at risk. These methods allow management to regularly monitor both the direction and magnitude of our interest rate risk exposure. These analyses require numerous assumptions including, but not limited to, changes in balance sheet mix, prepayment rates on loans and securities, cash flows and repricing of all financial instruments, changes in volumes and pricing, future shapes of the yield curve, relationship of market interest rates to each other (basis risk), credit spread and deposit sensitivity. Assumptions are based on management's best estimates, but may not accurately reflect actual results under certain changes in interest rate due to the timing, magnitude and frequency of rate changes and changes in market conditions and management strategies, among other factors. However, the analyses are useful in quantifying risk and providing a relative gauge of our interest rate risk position over time.

Our asset/liability committee operates under management policies, approved by the Board of Directors, which define guidelines and limits on the level of risk. The committee meets regularly and reviews our interest rate risk position and monitors various liquidity ratios to ensure a satisfactory liquidity position. By utilizing our analyses, we can determine changes that may need to be made to the asset and liability mixes to mitigate the change in net interest income under various interest rate scenarios. Management continually evaluates the condition of the economy, the pattern of market interest rates and other economic data to inform the committee on the selection of investment securities. Regulatory authorities also monitor our interest rate risk position along with other liquidity ratios.

## Net Interest Income Sensitivity

Simulation analysis evaluates the effect of upward and downward changes in market interest rates on future net interest income. The analysis involves changing the interest rates used in determining net interest income over the next twelve months. The resulting percentage change in net interest income in various rate scenarios is an indication of our short-term interest rate risk. The analysis assumes recent pricing trends in new loan and deposit volumes will continue while balances remain constant. Additional assumptions are applied to modify pricing under the various rate scenarios.

The simulation analysis results are presented in the table below. At December 31, 2023, the decrease in net interest income in the up 200 basis points rising interest rate scenario is the result of the assumption that funding costs will increase faster than the yields on interest earning assets. Results in the falling interest rate scenario project a decrease in net interest income as a result of long-term fixed rate funding added to the balance sheet in 2023. Additionally, in the model at December 31, 2023, funding pressure is not expected to abate within the first twelve months of a rates falling scenario, while the model at December 31, 2022 assumed faster repricing between those periods. The Bank is currently liability sensitive



according to the model as interest bearing liabilities are expected to reprice faster than interest earning assets. If interest bearing liabilities reprice slower than modeled, the pressure on net interest income may be reduced.

## **Economic Value**

Net present value analysis provides information on the risk inherent in the balance sheet that might not be considered in the simulation analysis due to the short time horizon used in that analysis. The net present value of the balance sheet incorporates the discounted present value of expected asset cash flows minus the discounted present value of expected liability cash flows. The analysis involves changing the interest rates used in determining the expected cash flows and in discounting the cash flows. The resulting percentage change in net present value in various rate scenarios is an indication of the longer-term repricing risk and options embedded in the balance sheet.

The results at December 31, 2023 and 2022 reflect the impact of the FOMC's interest rate increases in effect at the end of each period. Funding cost and repricing speed will continue to be a factor in the results of the model. The behavior of the business and retail clients also varies across the rate scenarios, which is reflected in the results. For the December 31, 2023 modeling, enhancements were implemented to provide a more granular analysis, which reflects the business and retail accounts experience different rate sensitivities and average lives. To improve comparability across periods, the Bank strives to follow best practices related to the assumption setting and maintains the size and mix of the period end balance sheet; thus, the results do not reflect actions management may take through the normal course of business that would impact results.

	Earnings at Risk		Value at Risk				
	% Change in Net	Interest Income		% Change in N	Iarket Value		
Change in Market Interest Rates	December 31, 2023	December 31, 2022	Change in Market Interest Rates	December 31, 2023	December 31, 2022		
(200)	(5.9)%	4.7 %	(200)	(15.6)%	(27.7)%		
(100)	(3.6)%	4.8 %	(100)	(4.3)%	(9.3)%		
100	0.1 %	(2.6)%	100	0.1 %	3.8 %		
200	(1.0)%	(6.1)%	200	(2.2)%	4.0 %		

Further discussion related to the quantitative and qualitative disclosures about market risk is included under the heading of Liquidity and Rate Sensitivity in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations.

# **ITEM 8 – FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

# SUMMARY OF QUARTERLY FINANCIAL DATA

The following table presents unaudited quarterly results of operations for years ended December 31.

			Quarte	23 r End	led					20 Quarte	22 r Enc	led	
	December	S	eptember		June	 March	Ι	December	S	eptember		June	 March
Interest income	\$ 40,028	\$	38,691	\$	36,901	\$ 34,277	\$	32,095	\$	27,419	\$	25,350	\$ 23,790
Interest expense	14,010		12,472		10,526	 7,983		4,611		1,964		1,232	 1,217
Net interest income	26,018		26,219		26,375	26,294		27,484		25,455		24,118	22,573
Provision for credit losses	418		136		399	 729		585		1,500		1,775	 300
Net interest income after provision for credit losses	25,600		26,083		25,976	25,565		26,899		23,955		22,343	 22,273
Investment securities (losses) gains	(39)		2		(2)	(8)		3		(14)		(3)	(146)
Other noninterest income	6,530		5,923		7,160	6,086		6,223		6,072		7,197	7,620
Merger-related expenses	1,059		_		_	_		—		—		—	—
Provision for legal settlement	—		—			_				13,000		—	
Restructuring expenses	_									3,155		—	—
Other noninterest expenses	21,333		20,447		20,749	20,255		21,236		20,257		18,794	19,364
Income (loss) before income tax expense	9,699		11,561		12,385	 11,388		11,889		(6,399)		10,743	 10,383
Income tax expense (benefit)	2,056		2,535		2,547	2,232		2,263		(1,571)		1,872	2,015
Net income (loss)	\$ 7,643	\$	9,026	\$	9,838	\$ 9,156	\$	9,626	\$	(4,828)	\$	8,871	\$ 8,368
Per share information:													
Basic earnings (loss) per share (a)	\$ 0.74	\$	0.87	\$	0.95	\$ 0.88	\$	0.93	\$	(0.47)	\$	0.84	\$ 0.77
Diluted earnings (loss) per share (a)	0.73		0.87		0.94	0.87		0.91		(0.47)		0.83	0.76
Dividends paid per share	0.20		0.20		0.20	0.20		0.19		0.19		0.19	0.19

(a) Sum of the quarters may not equal the total year due to rounding.

## Index to Financial Statements and Supplementary Data

Management's Report on Internal Control over Financial Reporting Report of Crowe LLP, Independent Registered Public Accounting Firm (PCAOB ID 173) Consolidated Balance Sheets Consolidated Statements of Income Consolidated Statements of Comprehensive Income (Loss) Consolidated Statements of Changes in Shareholders' Equity Consolidated Statements of Cash Flows Notes to Consolidated Financial Statements

#### Management's Report on Internal Control Over Financial Reporting

The management of Orrstown Financial Services, Inc., together with its consolidated subsidiaries (the "Company"), has the responsibility for establishing and maintaining an adequate internal control structure and procedures for financial reporting. Management maintains a comprehensive system of internal control to provide reasonable assurance of the proper authorization of transactions, the safeguarding of assets and the reliability of the financial records. The system of internal control provides for appropriate division of responsibility and is documented by written policies and procedures that are communicated to employees. The Company maintains an internal auditing program, under the supervision of the Audit Committee of the Board of Directors, which independently assesses the effectiveness of the system of internal control and recommends possible improvements.

Under the supervision and with the participation of the Company's management, including its Chief Executive Officer and Chief Financial Officer, the Company has evaluated the effectiveness of its internal control over financial reporting at December 31, 2023, using the *Internal Control – Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based upon this evaluation, management has concluded that, at December 31, 2023, the Company's internal control over financial reporting is effective based on the criteria established in *Internal Control-Integrated Framework* (2013).

Crowe LLP, an independent registered public accounting firm, has audited the effectiveness of the Company's internal control over financial reporting as of December 31, 2023, as stated in their report dated March 14, 2024.

/s/ Thomas R. Quinn, Jr.

Thomas R. Quinn, Jr. President and Chief Executive Officer

March 14, 2024

/s/ Neelesh Kalani Neelesh Kalani Executive Vice President and Chief Financial Officer



Crowe LLP Independent Member Crowe Global

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Shareholders and Board of Directors of Orrstown Financial Services, Inc. Shippensburg, Pennsylvania

# Opinions on the Financial Statements and Internal Control over Financial Reporting

We have audited the accompanying consolidated balance sheets of Orrstown Financial Services, Inc. (the "Company") as of December 31, 2023 and 2022, the related consolidated statements of income, comprehensive income (loss), changes in shareholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2023, and the related notes (collectively referred to as the "financial statements"). We also have audited the Company's internal control over financial reporting as of December 31, 2023, based on criteria established in Internal Control – Integrated Framework: (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2023 and 2022, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2023 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2023, based on criteria established in Internal Control – Integrated Framework: (2013) issued by COSO.

# Change in Accounting Principle

As discussed in Note 1 to the financial statements, the Company has changed its method of accounting for credit losses effective January 1, 2023 due to the adoption of Accounting Standards Update ("ASU") 2016-13, Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. The Company adopted the new credit loss standard using the modified retrospective method such that prior period amounts are not adjusted and continue to be reported in accordance with previously applicable generally accepted accounting principles. The adoption of the new credit loss standard and its subsequent application is also communicated as a critical audit matter below.

# **Basis for Opinions**

The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's financial statements and an opinion on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.



We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the financial statements included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

## Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## **Critical Audit Matter**

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

# Allowance for Credit Losses

In accordance with ASU 2016-13, Financial Instruments —Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, the Company adopted Accounting Standards Codification ("ASC") 326 as of January 1, 2023 as described in Notes 1 and 4 of the financial statements. See also the explanatory paragraph above. The allowance for credit losses (the "ACL") is an accounting estimate of expected credit losses over the life of loans. The ASU requires the Company's loan portfolio, measured at amortized cost, to be presented at the net amount expected to be collected. Estimates of expected credit losses for loans are based on historical experience, current conditions and reasonable and supportable forecasts over the life of the loans. In order to estimate the expected credit losses, the Company replaced the incurred loss model under the previous standard with the lifetime expected loss

model. The Company disclosed the impact of adoption of this standard on January 1, 2023 with a \$2.4 million increase to the ACL and a \$2.0 million decrease to retained earnings for the cumulative effect adjustment recorded upon adoption.

The Company measures expected credit losses based on loans collectively evaluated when similar risk characteristics exist primarily utilizing a discounted cash flow ("DCF") model. The DCF methodology applies the probability of default ("PD"), using a loss driver model and loss given default ("LGD"), to discount loan-level cash flows that are adjusted for prepayments and curtailments. The PD estimates are derived through the application of reasonable and supportable economic forecasts to the regression models, which incorporates the Company's and peer loss-rate data, unemployment rate and GDP. The reasonable and supportable forecasts of the selected economic metrics are then input into the regression model to calculate an expected default rate. The Company adjusts its quantitative results through certain qualitative factors to reflect the extent current and expected conditions differ from the conditions that existed for the period over which historical information and reasonable and supportable economic forecast was evaluated.

Auditing the ACL was identified by us as a critical audit matter because of the significant auditor judgment applied and significant audit effort required, including the need to involve our valuation services specialists, to evaluate the subjective and complex judgments made by management throughout the initial adoption and subsequent application processes, including the loss estimation model, significant assumptions related to the loss driver analysis, PD and LGD inputs into the DCF model and qualitative factors.

The primary procedures performed to address the critical audit matter included:

- Testing the effectiveness of management's controls addressing:
  - Management's selection of the DCF model, including evaluation of the appropriateness of the loss driver analysis, PD and LGD curves input into the model.
  - Management's review of the relevance and reliability of data used in the DCF model and in determination of the qualitative factors.
  - Management's review over the evaluation of the appropriateness of the key assumptions and judgments used in the determination of qualitative factors.
- Substantive testing included:
  - Evaluating the appropriateness of the Company's methodology applied in the adoption of ASC 326.
  - Evaluating the appropriateness of the loss driver analysis and the reasonableness of PD and LGD curves into the DCF model, assisted by our valuation services specialists.
  - Evaluating the relevance and reliability of data used in the DCF model.
  - Evaluating the judgments for developing the qualitative framework and evaluating the relevance of data used in applying qualitative factors, including evaluating assumptions for reasonableness.

/s/ Crowe LLP

•

We have served as the Company's auditor since 2014.

Washington, D.C.

March 14, 2024

# Consolidated Balance Sheets ORRSTOWN FINANCIAL SERVICES, INC.

	Decen	ıber 31	,
(Dollars in thousands, except per share amounts)	 2023		2022
Assets			
Cash and due from banks	\$ 32,586	\$	28,477
Interest-bearing deposits with banks	 32,575		32,346
Cash and cash equivalents	 65,161		60,823
Restricted investments in bank stocks	11,992	_	10,642
Securities available-for-sale (amortized cost of \$549,089 and \$563,278 at December 31, 2023 and 2022, respectively)	513,519		513,728
Loans held for sale, at fair value	5,816		10,880
Loans	2,298,313		2,151,232
Less: Allowance for credit losses	(28,702)		(25,178)
Net loans	2,269,611		2,126,054
Premises and equipment, net	29,393		29,328
Cash surrender value of life insurance	73,204		71,760
Goodwill	18,724		18,724
Other intangible assets, net	2,414		3,078
Accrued interest receivable	13,630		11,027
Deferred tax asset, net	22,017		24,031
Other assets	38,759		42,333
Total assets	\$ 3,064,240	\$	2,922,408
Liabilities			
Deposits:			
Noninterest-bearing	\$ 430,959	\$	494,131
Interest-bearing	2,127,855		1,950,807
Deposits held for assumption in connection with sale of bank branch	_		31,307
Total deposits	2,558,814		2,476,246
Securities sold under agreements to repurchase and federal funds purchased	9,785		17,251
FHLB advances and other borrowings	137,500		106,139
Subordinated notes	32,093		32,026
Other liabilities	60,992		61,850
Total liabilities	2,799,184		2,693,512
Commitments and contingencies			

Commitments and contingencies

# Shareholders' Equity

Shareholders' Equity		
Preferred stock, \$1.25 par value per share; 500,000 shares authorized; no shares issued or outstanding	—	—
Common stock, no par value—\$0.05205 stated value per share 50,000,000 shares authorized; 11,204,599 shares issued and 10,612,390 outstanding at December 31, 2023; 11,229,242 shares issued and 10,671,413 outstanding at December 31, 2022	583	584
Additional paid—in capital	189,027	189,264
Retained earnings	117,667	92,473
Accumulated other comprehensive loss	(28,476)	(39,913)
Treasury stock— 592,209 and 557,829 shares, at cost, at December 31, 2023 and 2022, respectively	(13,745)	(13,512)
Total shareholders' equity	265,056	228,896
Total liabilities and shareholders' equity	\$ 3,064,240	\$ 2,922,408

The Notes to Consolidated Financial Statements are an integral part of these statements.

## Consolidated Statements of Income ORRSTOWN FINANCIAL SERVICES, INC.

				d December 31,		
(Dollars in thousands, except per share amounts)		2023	2	2022		2021
Interest income						
Loans	\$	126,595	\$	93,528	\$	84,227
Investment securities - taxable		18,031		10,237		6,622
Investment securities - tax-exempt		3,462		4,115		2,493
Short term investments		1,809		774		353
Total interest income		149,897		108,654		93,695
Interest expense						
Deposits		37,510		6,337		4,199
Securities sold under agreements to repurchase and federal funds purchased		114		44		31
FHLB advances and other borrowings		5,350		630		482
Subordinated notes		2,017		2,013		2,009
Total interest expense		44,991		9,024		6,721
Net interest income		104,906		99,630		86,974
Provision for credit losses		1,682		4,160		1,090
Net interest income after provision for credit losses		103,224		95,470		85,884
Noninterest income		100,221		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		00,001
Service charges on deposit accounts		3,949		3,826		3,047
Interchange income		3,873		4,055		4,129
Other service charges, commissions and fees		917		788		646
Swap fee income		1,039		2,632		293
Trust and investment management income		7,691		7,631		7,896
Brokerage income		3,649		3,620		3,571
Mortgage banking activities		591		407		5,909
Income from life insurance		2,482				
		,		2,339		2,273
Investment securities (losses) gains Other income		(47)		(160)		638
		1,508		1,814		750
Total noninterest income		25,652		26,952		29,152
Noninterest expenses		-		10.001		
Salaries and employee benefits		50,983		48,004		44,002
Occupancy		4,342		4,729		4,731
Furniture and equipment		5,251		5,083		5,115
Data processing		4,913		4,560		4,061
Automated teller and interchange fees		1,252		1,287		1,202
Advertising and bank promotions		2,157		2,264		2,178
FDIC insurance		1,960		1,083		816
Professional services		2,905		3,254		2,555
Directors' compensation		915		938		865
Taxes other than income		1,050		1,391		1,321
Intangible asset amortization		953		1,105		1,275
Merger-related expenses		1,059				
Provision for legal settlement		—		13,000		—
Restructuring expenses		—		3,155		—
Other operating expenses		6,103		5,953		6,020
Total noninterest expenses		83,843		95,806		74,141
Income before income tax expense		45,033		26,616		40,895
Income tax expense		9,370		4,579		8,014
Net income	\$	35,663	\$	22,037	\$	32,881
Per share information:	*	,- 30	-	_,,		,-01
Basic earnings per share	\$	3.45	\$	2.09	\$	3.00
• •	φ		ψ		ψ	
Diluted earnings per share		3.42		2.06		2.96

The Notes to Consolidated Financial Statements are an integral part of these statements.

# Consolidated Statements of Comprehensive Income (Loss) ORRSTOWN FINANCIAL SERVICES, INC.

			Years Ended December 31	,	
(Dollars in thousands)	2023	3	2022		2021
Net income	\$	35,663	\$ 22,037	\$	32,881
Other comprehensive income (loss), net of tax:					
Unrealized gains (losses) on securities available-for-sale arising during the period		13,936	(55,321)		775
Reclassification adjustment for losses (gains) realized in net income		44	139		(609)
Net unrealized gains (losses) on securities available-for-sale		13,980	(55,182)		166
Tax effect		(3,075)	11,588		(35)
Total other comprehensive income (loss), net of tax and reclassification adjustments on securities available-for-sale		10,905	(43,594)		131
Unrealized gains (losses) on interest rate swaps used in cash flow hedges		682	(972)		473
Reclassification adjustment for losses realized in net income			—		757
Net unrealized gains (losses) on interest rate swaps used in cash flow hedges		682	(972)		1,230
Tax effect		(150)	204		(258)
Total other comprehensive gain (loss), net of tax and reclassification adjustments on interest rate swaps used in cash flow hedges	-	532	(768)		972
Total other comprehensive income (loss), net of tax and reclassification adjustments		11,437	(44,362)		1,103
Total comprehensive income (loss)	\$	47,100	\$ (22,325)	\$	33,984

The Notes to Consolidated Financial Statements are an integral part of these statements.

# Consolidated Statements of Changes in Shareholders' Equity ORRSTOWN FINANCIAL SERVICES, INC.

Net income       -       -       32,881       -       -       32,881         Total other comprehensive income, net of taxes       -       -       -       1,103       -       1,103         Cash dividends ( $0.74$ per share)       -       -       -       ( $0.280$ )       -       -       ( $0.280$ )         Share-based compensation plans:       -       -       ( $0.280$ )       -       -       ( $0.200$ )       ( $297$ )         Balance, December 31, 2021       586       189,689       78,700       4,449       ( $1.768$ )       271,656         Net income       -       -       22,037       -       -       22,037         Total other comprehensive loss, net of taxes       -       -       ( $44,362$ )       -       ( $44,362$ )         Cash dividends ( $0.76$ per share)       -       -       -       ( $8,264$ )       -       -       ( $8,264$ )       -       -       ( $8,264$ )       -       -       ( $8,264$ )       -       -       ( $8,263$ )       -       -       ( $8,264$ )       -       -       ( $8,263$ )       -       -       ( $8,263$ )       -       -       ( $8,263$ )       -       -       ( $8,264$ )       -       -       ( $1,744$ )       ( $12,171$									
Net income       -       -       32,881       -       -       32,881         Total other comprehensive income, net of taxes       -       -       -       1,103       -       1,103         Cash dividends ( $0.74 \text{ per share}$ )       -       -       -       -       -       1,103       -       1,103         Share-based compensation plans:       -       -       -       (8,280)       -       -       (82,80)         Share-based compensation plans:       -       -       -       (82,280)       -       -       (82,280)         Balance, December 31, 2021       586       189,689       78,700       4,449       (1,768)       271,656         Net income       -       -       22,037       -       -       22,037         Total other comprehensive loss, net of taxes       -       -       -       (44,362)       -       (44,362)         Cash dividends ( $0.76$ per share)       -       -       -       (8,264)       -       -       (8,264)       -       -       (8,264)       -       -       (8,264)       -       -       (11,744)       (12,171)       (12,171)       (12,171)       (12,171)       (12,171)       (12,171)       (12,171)	(Dollars in thousands, except per share amounts)			Paid-In			Other Comprehensive		Shareholders'
Net income       -       -       32,881       -       -       32,881         Total other comprehensive income, net of taxes       -       -       -       1,103       -       1,103         Cash dividends ( $0.74 \text{ per share}$ )       -       -       -       -       -       1,103       -       1,103         Share-based compensation plans:       -       -       -       (8,280)       -       -       (82,80)         Share-based compensation plans:       -       -       -       (82,280)       -       -       (82,280)         Balance, December 31, 2021       586       189,689       78,700       4,449       (1,768)       271,656         Net income       -       -       22,037       -       -       22,037         Total other comprehensive loss, net of taxes       -       -       -       (44,362)       -       (44,362)         Cash dividends ( $0.76$ per share)       -       -       -       (8,264)       -       -       (8,264)       -       -       (8,264)       -       -       (8,264)       -       -       (11,744)       (12,171)       (12,171)       (12,171)       (12,171)       (12,171)       (12,171)       (12,171)									
Total other comprehensive income, net of taxes       -       -       -       1,103       -       1,103         Cash dividends (\$0.74 per share)       -       -       (8,280)       -       -       (8,280)         Share-based compensation plans:       -       -       (8,280)       -       -       (8,280)         I,121 net common shares issued and 19,388 net treasury shares acquired, including compensation expense totaling \$1,949       -       623       -       -       (920)       (297)         Balance, December 31, 2021       586       189,689       78,700       4.449       (1,768)       271,656         Net income       -       -       -       22,037       -       -       22,037         Total other comprehensive loss, net of taxes       -       -       -       (8,264)       -       -       (8,264)         Share-based compensation plans:       -       -       (8,264)       -       -       (8,264)         28,925 net common shares acquired and 482,712 net treasury shares acquired, including compensation expense totaling \$2,154       189,264       92,473       (39,913)       (13,512)       228,896         Cumulative effect of change in accounting principle (Note 4)       -       -       (1,984)       -       -       11	Balance, January 1, 2021	\$	586	\$ 189,066	\$ 54,099	\$	3,346	\$ (848)	\$ 246,249
Cash dividends (\$0.74 per share) $  (8,280)$ $  (8,280)$ Share-based compensation plans:1,121 net common shares issued and 19,388 net treasury shares acquired, including compensation expense totaling \$1,949 $ 623$ $  (920)$ $(297)$ Balance, December 31, 2021586189,68978,7004.449 $(1,768)$ $271,656$ Net income $   (2,037)$ $  22,037$ $ -$ Total other comprehensive loss, net of taxes $   (44,362)$ $ (44,362)$ $ (44,362)$ Cash dividends (\$0.76 per share) $  (8,264)$ $  (8,264)$ Share-based compensation plans: $  (8,264)$ $  (8,264)$ Share-based compensation plans: $   (11,744)$ $(12,171)$ Response totaling \$2,154 $  (1,984)$ $  (1,984)$ Balance, December 31, 2022 <b>584189,26492,473</b> $(39,913)$ $(13,512)$ <b>228,890</b> Cumulative effect of change in accounting principle (Note 4) $  (1,984)$ $  (1,984)$ Net income $        (1,984)$ Net income $        -$ Cash dividends (\$0.80 per share) $ -$ <	Net income		—	—	32,881		—	—	32,881
Share-based compensation plans:       1,121 net common shares issued and 19,388 net treasury shares acquired, including compensation expense totaling \$1,949       -       -       -       (920)       (297)         Balance, December 31, 2021       586       189,689       78,700       4,449       (1,768)       271,656         Net income       -       -       22,037       -       -       22,037         Total other comprehensive loss, net of taxes       -       -       -       (44,362)       -       (44,362)         Cash dividends (\$0.76 per share)       -       -       -       (8,264)       -       -       (8,264)         Share-based compensation plans:       -       -       -       (8,264)       -       -       (8,264)         Share-based compensation plans:       -       -       -       (8,264)       -       -       (8,264)         Balance, December 31, 2022       584       189,264       92,473       (39,913)       (13,512)       228,896         Cumulative effect of change in accounting principle (Note 4)       -       -       -       35,663       -       -       35,663         Total other comprehensive income, net of taxes       -       -       -       11,437       -       11,437	Total other comprehensive income, net of taxes		_				1,103		1,103
1,121 net common shares issued and 19,388 net treasury shares acquired, including compensation expense totaling \$1,949       —       —       —       —       —       —       (920)       (297)         Balance, December 31, 2021       586       189,689       78,700       4.449       (1,768)       221,656         Net income       —       —       —       —       —       22,037       —       —       22,037         Total other comprehensive loss, net of taxes       —       —       —       —       (44,362)       —       (44,362)         Cash dividends (\$0.76 per share)       —       —       —       (8,264)       —       —       (8,264)         Share-based compensation plans:       28,925 net common shares acquired and 482,712 net treasury shares acquired including compensation expense totaling \$2,154       [22]       (2425)       —       —       (11,744)       (12,171)         Balance, December 31, 2022       584       189,264       92,473       (39,913)       (13,512)       228,896         Cumulative effect of change in accounting principle (Note 4)       —       —       —       11,984       —       —       (1,984)         Net income       —       —       —       11,437       —       11,437       114,437 </td <td>Cash dividends (\$0.74 per share)</td> <td></td> <td>_</td> <td></td> <td>(8,280)</td> <td></td> <td>—</td> <td>_</td> <td>(8,280)</td>	Cash dividends (\$0.74 per share)		_		(8,280)		—	_	(8,280)
treasury shares acquired, including compensation         -         623         -         -         (920)         (297)           Balance, December 31, 2021         586         189,689         78,700         4,449         (1,768)         271,656           Net income         -         -         22,037         -         -         22,037           Total other comprehensive loss, net of taxes         -         -         (44,362)         -         (44,362)           Cash dividends (\$0.76 per share)         -         -         (8,264)         -         -         (8,264)           Share-based compensation plans:         28,925 net common shares acquired and 482,712 net treasury shares acquired, including compensation expense totaling \$2,154         -         -         (11,744)         (12,171)           Balance, December 31, 2022         584         189,264         92,473         (39,913)         (13,512)         228,896           Cumulative effect of change in accounting principle (Note 4)         -         -         -         11,984         -         -         11,984           Net income         -         -         35,663         -         -         35,663         -         -         36,645           Share-based comprensition plans:         -         -<	Share-based compensation plans:								
Net income	treasury shares acquired, including compensation		_	 623	_		_	 (920)	 (297)
Total other comprehensive loss, net of taxes $    (44,362)$ $  (44,362)$ Cash dividends (\$0.76 per share) $  (8,264)$ $  (8,264)$ Share-based compensation plans:28,925 net common shares acquired and 482,712 net treasury shares acquired, including compensation expense totaling \$2,154(2) $(425)$ $  (11,744)$ $(12,171)$ Balance, December 31, 2022584189,26492,473(39,913) $(13,512)$ 228,896Cumulative effect of change in accounting principle (Note 4) $  (1,984)$ $  (1,984)$ Net income $     11,437$ $ 11,437$ Total other comprehensive income, net of taxes $   (8,485)$ $  (8,485)$ Share-based compensation plans: $24,643$ net common shares acquired and $34,380$ net treasury shares acquired, including compensation expense totaling \$2,356 $(1)$ $(237)$ $  (233)$ $(471)$	Balance, December 31, 2021		586	189,689	 78,700		4,449	(1,768)	 271,656
Cash dividends $(0.76 \text{ per share})$ $  (8,264)$ $  (8,264)$ Share-based compensation plans:28,925 net common shares acquired and 482,712 net treasury shares acquired, including compensation expense totaling \$2,154(2) $(425)$ $  (11,744)$ $(12,171)$ Balance, December 31, 2022584189,26492,473(39,913) $(13,512)$ 228,896Cumulative effect of change in accounting principle (Note 4) $  (1,984)$ $ -$ Net income $  35,663$ $  35,663$ Total other comprehensive income, net of taxes $  (1,437)$ $-$ Cash dividends ( $0.80$ per share) $  (8,485)$ $ -$ Share-based compensation plans: $22,643$ net common shares acquired and $34,380$ net treasury shares acquired, including compensation $(1)$ $(237)$ $  (233)$ $(471)$	Net income	-	_	—	22,037		—	_	22,037
Share-based compensation plans:28,925 net common shares acquired and 482,712 net treasury shares acquired, including compensation expense totaling \$2,154(2)(425)(11,744)(12,171)Balance, December 31, 2022584189,26492,473(39,913)(13,512)228,896Cumulative effect of change in accounting principle (Note 4)(1,984)(1,984)Net income35,66335,66335,663Total other comprehensive income, net of taxes(1,437)-11,437-11,437Cash dividends (\$0.80 per share)(8,485)(8,485)(8,485)Share-based compensation plans:(1)(237)(233)(471)	Total other comprehensive loss, net of taxes		—				(44,362)	_	(44,362)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Cash dividends (\$0.76 per share)		_		(8,264)		—	_	(8,264)
treasury shares acquired, including compensation expense totaling \$2,154(2)(425)(11,744)(12,171)Balance, December 31, 2022584189,26492,473(39,913)(13,512)228,896Cumulative effect of change in accounting principle (Note 4)(1,984)(1,984)Net income35,66335,66335,663Total other comprehensive income, net of taxes11,437-11,437Cash dividends (\$0.80 per share)(8,485)(8,485)Share-based compensation plans:(8,485)(8,485) $24,643$ net common shares acquired, including compensation expense totaling \$2,356(1)(237)(233)(471)	Share-based compensation plans:								
Cumulative effect of change in accounting principle (Note 4)(1,984)(1,984)Net income35,66335,663-35,663Total other comprehensive income, net of taxes11,437-11,437Cash dividends (\$0.80 per share)(8,485)(8,485)Share-based compensation plans:(8,485)(8,485)24,643 net common shares acquired and 34,380 net treasury shares acquired, including compensation expense totaling \$2,356(1)(237)(233)(471)	treasury shares acquired, including compensation		(2)	(425)	—		—	(11,744)	(12,171)
(Note 4) $ -$ (1,984) $ -$ (1,984)Net income $  35,663$ $  35,663$ Total other comprehensive income, net of taxes $   11,437$ $ 11,437$ Cash dividends (\$0.80 per share) $   (8,485)$ $  (8,485)$ Share-based compensation plans:24,643 net common shares acquired and 34,380 net treasury shares acquired, including compensation expense totaling \$2,356 $(1)$ $(237)$ $  (233)$ $(471)$	Balance, December 31, 2022		584	 189,264	 92,473	_	(39,913)	 (13,512)	 228,896
Total other comprehensive income, net of taxes11,437-11,437Cash dividends (\$0.80 per share)(8,485)(8,485)Share-based compensation plans:24,643 net common shares acquired and 34,380 net treasury shares acquired, including compensation expense totaling \$2,356(1)(237)(233)(471)			_	_	(1,984)		_	 _	 (1,984)
Cash dividends (\$0.80 per share)       -       -       (8,485)       -       -       (8,485)         Share-based compensation plans:       24,643 net common shares acquired and 34,380 net treasury shares acquired, including compensation       (1)       (237)       -       -       (233)       (471)	Net income		_	_	35,663		_	_	35,663
Share-based compensation plans:       24,643 net common shares acquired and 34,380 net treasury shares acquired, including compensation expense totaling \$2,356       (1)       (237)        (233)       (471)	Total other comprehensive income, net of taxes		—	_	_		11,437	_	11,437
24,643 net common shares acquired and 34,380 net treasury shares acquired, including compensation(1)(237)(233)(471)expense totaling \$2,356(1)(237)(233)(471)	Cash dividends (\$0.80 per share)				(8,485)		_		(8,485)
treasury shares acquired, including compensation (1) (237) — — (233) (471	Share-based compensation plans:								
Balance, December 31, 2023         \$         583         \$         189,027         \$         117,667         \$         (28,476)         \$         (13,745)         \$         265,056	treasury shares acquired, including compensation		(1)	(237)	_		_	(233)	(471)
	Balance, December 31, 2023	\$	583	\$ 189,027	\$ 117,667	\$	(28,476)	\$ (13,745)	\$ 265,056

The Notes to Consolidated Financial Statements are an integral part of these statements.

## Consolidated Statements of Cash Flows ORRSTOWN FINANCIAL SERVICES, INC.

	Yea	rs Ended December 31	,
(Dollars in thousands)	2023	2022	2021
Cash flows from operating activities			
Net income	\$ 35,663	\$ 22,037 \$	32,88
Adjustments to reconcile net income to net cash provided by operating activities:			
Net premium amortization (discount accretion)	2,040	1,893	(43
Depreciation and amortization expense	4,340	4,620	5,30
Provision for credit losses	1,682	4,160	1,09
Share-based compensation	2,356	2,154	1,94
Gains on sales of loans originated for sale	(283)	(1,283)	(5,222
Fair value adjustment on loans held for sale	323	1,373	25
Mortgage loans originated for sale	(18,437)	(82,708)	(197,16
Proceeds from sales of loans originated for sale	23,461	77,291	204,10
Gains on sale of portfolio loans	—	(306)	_
Net gain on disposal of OREO and premises held for sale	(436)	—	(32)
Writedown of OREO and premises held for sale	_	1,297	_
Net loss on disposal of premises and equipment	252	530	2
Deferred income tax (benefit) expense	(651)	(591)	94
Investment securities losses (gains)	47	160	(63
Provision for legal settlement	_	13,000	_
Payment of legal settlement	—	(13,000)	-
Return on investments in limited partnerships	(43)	(976)	_
Net losses on derivatives	373	114	20
Loss on derivative terminations	_	—	51
Income from life insurance	(2,482)	(2,339)	(2,27
Premium on branch sale	(1,102)	—	-
Decrease (increase) in accrued interest receivable and other assets	1,571	(4,168)	(3,20
(Decrease) increase in accrued interest payable and other liabilities	(5,651)	10,891	1,28
Other, net	678	2,043	1,53
Net cash provided by operating activities	43,701	36,192	40,81
Cash flows from investing activities			
Proceeds from sales of AFS securities	22,006	31,330	149,03
Maturities, repayments and calls of AFS securities	34,989	50,105	39,08
Purchases of AFS securities	(45,565)	(181,529)	(195,04)
Net (purchases) redemptions of restricted investments in bank stocks	(1,350)	(3,390)	3,31
Net distributions from investments in limited partnerships	166	1,410	_
Net (increase) decrease in loans	(145,301)	(172,607)	1,39
Proceeds from sales of portfolio loans		4,443	38
Investment in limited partnerships	(1,037)	_	-
Purchases of bank premises and equipment	(2,293)	(895)	(1,25-
Proceeds from disposal of OREO and premises held for sale	2,536	_	1,07
Proceeds from disposal of bank premises and equipment	43		-
Net cash paid in branch sale	(17,641)		_
Death benefit proceeds from life insurance contracts	342	142	_
Other	(143)		_
Net cash used in investing activities	(153,248)	(270,991)	(2,01)
(continued)	(100,240)	(2/0,551)	(2,01

(continued)

		Yea	rs Ended December	31,	
(Dollars in thousands)		2023	2022		2021
Cash flows from financing activities	-				
Net increase in deposits		101,302	11,307		108,020
Net (decrease) increase in borrowings with original maturities less than 90 days		(14,650)	98,634		3,835
Proceeds from FHLB advances with original maturities greater than 90 days		40,000	_		
Payments on FHLB advances with original maturities greater than 90 days		(1,455)	(441)		(56,149)
Settlement of terminated derivatives		_	_		(525)
Dividends paid		(8,485)	(8,264)		(8,280)
Acquisition of treasury stock		(2,585)	(14,172)		(1,869)
Shares repurchased as treasury stock for employee taxes associated with restricted stock vesting		(378)	(285)		(514)
Proceeds from issuance of employee stock purchase plan shares		136	133		136
Net cash provided by financing activities		113,885	86,912		44,654
Net increase (decrease) in cash and cash equivalents		4,338	(147,887)		83,452
Cash and cash equivalents at beginning of year		60,823	208,710		125,258
Cash and cash equivalents at end of year	\$	65,161	\$ 60,823	\$	208,710

	 Ye	ars Ei	nded December	31,	
(Dollars in thousands)	2023		2022		2021
Supplemental disclosure of cash flow information:					
Cash paid during the year for:					
Interest	\$ 42,888	\$	8,721	\$	6,805
Income taxes	7,450		4,900		4,400
Supplemental schedule of noncash investing and financing activities:					
Loans transferred from LHFS to portfolio loans	—		1,510		_
OREO acquired in settlement of loans	85		—		—
Premises and equipment transferred to held for sale	—		2,991		
Lease liabilities arising from obtaining ROU assets	2,416		94		2,865
Deposits held for assumption in connection with sale of bank branch	_		31,307		—

The Notes to Consolidated Financial Statements are an integral part of these statements.

## Notes to Consolidated Financial Statements

(All dollar amounts presented in the tables, except share and per share amounts, are in thousands)

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

See the Glossary of Defined Terms at the beginning of this Report for terms used throughout the consolidated financial statements and related notes of this Form 10-K.

*Nature of Operations* – Orrstown Financial Services, Inc. is a financial holding company that operates Orrstown Bank, a commercial bank providing banking and financial advisory services in Berks, Cumberland, Dauphin, Franklin, Lancaster, Perry and York Counties, Pennsylvania, and in Anne Arundel, Baltimore, Howard and Washington Counties, Maryland. The Company operates in the community banking segment and engages in lending activities, including commercial, residential, commercial mortgages, construction, municipal, and various forms of consumer lending, and deposit services, including checking, savings, time, and money market deposits. The Company's lending area also includes adjacent counties in Pennsylvania and Maryland, as well as Loudon County, Virginia and Berkeley, Jefferson and Morgan Counties, West Virginia. The Company also provides fiduciary services, investment advisory, insurance and brokerage services. The Company and the Bank are subject to regulation by certain federal and state agencies and undergo periodic examinations by such regulatory authorities.

*Basis of Presentation* – The accompanying consolidated financial statements include the accounts of Orrstown Financial Services, Inc. and its wholly owned subsidiary, the Bank. The accounting and reporting policies of the Company conform to GAAP and, where applicable, to accounting and reporting guidelines prescribed by bank regulatory authorities. All significant intercompany transactions and accounts have been eliminated. Certain reclassifications have been made to prior years' amounts to conform with current year classifications. These reclassifications did not have a material impact on the Company's consolidated financial condition or results of operations.

The Company's management has evaluated all activity of the Company and concluded that subsequent events are properly reflected in the Company's consolidated financial statements and notes as required by GAAP.

To prepare financial statements in conformity with accounting principles generally accepted in the United States of America, management makes estimates and assumptions based on available information. These estimates and assumptions affect the amounts reported in the financial statements and the disclosures provided, and actual results could differ.

*Concentration of Credit Risk* – The Company grants commercial, residential, construction, municipal, and various forms of consumer lending to clients primarily in its market area in south central Pennsylvania and in the greater Baltimore region and Washington County, Maryland, in addition to adjacent counties in Pennsylvania and Maryland, as well as Loudon County, Virginia and Berkeley, Jefferson and Morgan Counties, West Virginia. Therefore, the Company's exposure to credit risk is significantly affected by changes in the economy in those areas. Although the Company maintains a diversified loan portfolio, a significant portion of its clients' ability to honor their contracts is dependent upon economic sectors for commercial real estate, including office space, retail strip centers, sales finance, sub-dividers and developers, and multi-family, hospitality, and residential building operators. Management evaluates each clients' creditworthiness on a case-by-case basis. The amount of collateral obtained upon the extension of credit is based on management's credit evaluation of the client. Types of collateral held varies, but generally include real estate and equipment.

The types of securities the Company invests in are included in Note 3, Investment Securities, and the types of lending the Company engages in are included in Note 4, Loans and Allowance for Credit Losses.

*Cash and Cash Equivalents* – Cash and cash equivalents include cash, balances due from banks, federal funds sold and interest-bearing deposits due on demand, all of which have original maturities of 90 days or less. Net cash flows are reported for client loan and deposit transactions, loans held for sale, redemption (purchases) of restricted investments in bank stocks, and short-term borrowings.

Under the FRB regulations, the Bank generally had been required to maintain cash reserves against specified deposit liabilities. The FRB issued a final rule on December 22, 2020 that amended Regulation D by lowering the reserve requirement on all net transaction accounts maintained at depository institutions to 0%. Effective January 1, 2024, the FRB will establish the new reserve requirement exemption amount and low reserve tranche, but will not elevate the current reserve percentage above zero for depository institutions.

Balances with correspondent banks may, at times, exceed federally insured limits. The Company considers this to be a normal business risk and reviews the financial condition of its correspondent banks on a quarterly basis.



*Restricted Investments in Bank Stocks* – Restricted investments in bank stocks consist of Federal Reserve Bank of Philadelphia stock, FHLB of Pittsburgh stock and Atlantic Community Bankers Bank stock. Federal law requires a member institution of the district Federal Reserve Bank and FHLB to hold stock according to predetermined formulas. Atlantic Community Bankers Bank requires its correspondent banking institutions to hold stock as a condition of membership. The restricted investment in bank stocks is carried at cost. On a quarterly basis, management evaluates the bank stocks for impairment based on assessment of the ultimate recoverability of cost rather than by recognizing temporary declines in value. The determination of whether a decline affects the ultimate recoverability of cost is influenced by criteria such as operating performance, liquidity, funding and capital positions, stock repurchase history, dividend history, and impact of legislative and regulatory changes.

Investment Securities – AFS securities include investments that management intends to use as part of its asset/liability management strategy. The Company typically classifies debt securities as AFS on the date of purchase. At December 31, 2023 and 2022, the Company had no held to maturity or trading securities. AFS securities are reported at fair value. Interest income and dividends on debt securities are recognized in interest income on an accrual basis. Purchase premiums and discounts on debt securities are amortized to interest income using the interest method over the terms of the investment securities and approximate the level yield method. Changes in unrealized gains and losses, net of related deferred taxes, for AFS securities are recorded in AOCI. Realized gains and losses on investment securities are recorded on the trade date using the specific identification method and are included in noninterest income on the consolidated statements of income.

The Company's securities are exposed to various risks, such as interest rate risk, market risk, and credit risk. Due to the level of risk associated with certain investments and the level of uncertainty related to changes in the value of investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment securities reported in the consolidated financial statements.

Investment securities may be sold in response to changes in interest rates, changes in prepayment rates and other factors. Prior to implementation of CECL, unrealized losses on AFS debt securities caused by a credit event would require the direct write-down of the AFS security through the OTTI approach; however, the new standard under ASC 326-30, Financial Instruments - Credit Losses, requires credit losses to be presented as an ACL. The Company is still required to conduct an impairment evaluation on AFS securities to determine whether the Company has the intent to sell the security or it is more likely than not that it will be required to sell the security before recovery. If these situations apply, the guidance continues to require the Company to reduce the security's amortized cost basis down to its fair value through earnings. The Company also evaluates the unrealized losses on AFS securities to determine if a security's decline in fair value below its amortized cost basis is due to credit factors. The evaluation is based upon factors such as the creditworthiness of the underlying borrowers, performance of the underlying collateral, if applicable, and the level of credit support in the security structure. Management also evaluates other factors and circumstances that may be indicative of a decline in the fair value of the security due to a credit factor. This includes, but is not limited to, an evaluation of the type of security, length of time and extent to which the fair value has been less than cost and near-term prospects of the issuer. If this assessment indicates that a credit loss exists, the present value of the expected cash flows of the security is compared to the amortized cost basis of the security. Under the CECL standard, if the present value of the cash flows expected to be collected is less than the amortized cost, an ACL is recorded for the credit loss, which is limited by the amount that the fair value is less than the amortized cost basis. Any additional amount of loss would be due to non-credit factors and is recorded in AOCI, net of taxes. If a credit loss is recognized in earnings, subsequent improvements to the expectation of collectability will be recognized through the ACL. If the fair value of the security increases above its amortized cost, the unrealized gain will be recorded in AOCI, net of taxes, on the consolidated statements of financial condition. Accrued interest receivable on AFS securities is excluded from the estimate of credit losses.

The Company considers the unrealized losses on the AFS securities to be related to fluctuations in market conditions, primarily interest rates, and not reflective of deterioration in credit. In addition, the Company maintains that it has the intent and ability to hold these AFS securities until the amortized cost is recovered and it is more likely than not that any of AFS securities in an unrealized loss position would not be required to be sold. The Company did not record a cumulative-effect adjustment related to its AFS securities upon adoption of CECL on January 1, 2023.

Loans Held-for-Sale – The Company has elected to record the mortgage loans held for sale portfolio at fair market value as opposed to the lower of cost or market. The Company economically hedges its residential loans held for sale portfolio with forward sale agreements, which are reported at fair value. A lower of cost or market accounting treatment would not allow the Company to record the excess of the fair market value over book value, but would require the Company to record the corresponding reduction in value on the hedges. Both the loans and related hedges are carried at fair value, which reduces earnings volatility as the amounts more closely offset, particularly in environments when interest rates are declining. For loans held-for-sale for which the fair value option has been elected, the aggregate fair value was less than the aggregate principal balance by \$1.5 million and \$1.2 million as of December 31, 2023 and 2022, respectively. There were no loans held-for-sale that were nonaccrual or 90 or more days past due as of December 31, 2023 and 2022. Gains and losses on loan sales (sales

proceeds minus carrying value) are recorded in noninterest income in the consolidated statements of income. Interest income on these loans is recognized in interest and fees on loans in the consolidated statements of income.

Loans – Loans that management has the intent and ability to hold for the foreseeable future or until maturity or payoff are reported at their amortized cost, inclusive of net deferred loan origination fees and costs and unamortized premium or discount. Interest income is accrued on the unpaid principal balance. Loan origination fees, net of certain direct origination costs, are deferred and amortized as a yield adjustment over the respective term of the loan using the interest method. For SBA PPP loans, the loan origination fees, net of certain direct origination costs, are deferred and accreted and accreted into interest income as a yield adjustment under the effective yield method over the estimated life of the PPP loans, with any unamortized net fees being recognized as interest income over the remaining life of the loans. Purchased loans are initially recorded at fair value and include credit and interest rate marks associated with acquisition accounting adjustments. Premiums and discounts are subsequently amortized or accreted as adjustments to interest income using the effective yield method over the contractual lives of the loans.

For all classes of loans, the accrual of interest income on loans, including individually evaluated loans, ceases when principal or interest is past due 90 days or more and collateral is inadequate to cover principal and interest or immediately if, in the opinion of management, full collection is unlikely. Interest will continue to accrue on loans past due 90 days or more if the collateral is adequate to cover principal and interest, and the loan is in the process of collection. Interest accrued, but not collected, at the date of placement on nonaccrual status, is reversed and charged against interest income, unless fully collateralized. Subsequent payments received are either applied to the outstanding principal balance or recorded as interest income, depending upon management's assessment of the ultimate collectability of principal. Loans are returned to accrual status, for all loan classes, when all the principal and interest amounts contractually due are brought current, the loan has performed in accordance with the contractual terms of the note for a reasonable period of time, generally six months, and the ultimate collectability of the total contractual principal and interest is reasonably assured. Past due status is based on the contractual terms of the loan.

Allowance for Credit Losses – In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASU 2016-13"). On January 1, 2023, the Company adopted ASU 2016-13, the current expected credit losses accounting standard commonly referred to as "CECL," which replaces the incurred loss model with the lifetime expected loss model. The CECL methodology requires an organization to measure all expected credit losses over the contractual term for financial assets measured at amortized cost, including loan receivables and held-to-maturity securities, held at the reporting date based on historical experience, current conditions, and reasonable and supportable forecasts. The CECL methodology also applies to off-balance sheet credit exposures not accounted for as insurance (e.g., loan commitments, standby letters of credit, financial guarantees and other similar instruments), net investments in leases recognized by a lessor in accordance with ASC Topic 842 on leases and AFS debt securities.

To implement the new standard, the Company established a cross-discipline governance structure, which included a dedicated working group and a CECL Committee consisting of members from different functions including Finance, Credit, Risk and Lending, who provided implementation oversight and reviewed policy elections, key assumptions, processes, and model results. The working group was responsible for the implementation process that included developing the loan segmentation, data sourcing and validation, loss driver inputs, qualitative factors, parallel model runs, scenario testing and back testing.

The Company utilized a third-party vendor to assist in the implementation process of its new model to calculate credit losses over the estimated life of the applicable financial assets. The Company elected to use the DCF methodology for the quantitative analysis for the majority of its loan segments, which applies the probability of default and loss given default factors to future cash flows, and then adjusts to the net present value to derive the required reserve. Reasonable and supportable macroeconomic conditions include unemployment and GDP. Model assumptions include the discount rate, prepayments and curtailments. The development and validation of credit models also included determining the length of the reasonable and supportable forecast and regression period and utilizing national peer group historical loss rates. For the consumer loan segments, the remaining life methodology was selected as a practical expedient and based on the risk characteristics. The implementation also included review of model runs and certain assumptions, documentation of policies, procedures and controls, and engagement of another third-party consultant for model validation.

The Company adopted ASU 2016-13 using the modified retrospective method for all financial assets measured at amortized cost and off-balance sheet credit exposures. The adoption of the new CECL standard resulted in a cumulative-effect adjustment that increased the ACL for loans by \$2.4 million and increased the off-balance sheet credit exposures reserve by \$100 thousand. Retained earnings, net of deferred taxes, decreased by \$2.0 million, and deferred tax assets increased by \$559 thousand. Results for reporting periods beginning after January 1, 2023 are presented under ASU 2016-13 while prior period amounts continue to be reported in accordance with the incurred loss model under the previously applicable GAAP.

The following table illustrates the impact of the adoption of CECL, and the transition away from the incurred loss method, on January 1, 2023. The impact to the ACL is presented at the loan segment level:

		Jan	uary 1, 2023	
	es under Incurred Loss Model	Reserv	es under CECL Model	Impact of CECL Adoption
Financial Assets:				
Commercial loans:				
Commercial real estate	\$ 13,558	\$	16,415	\$ 2,857
Acquisition and development	3,214		3,000	(214)
Commercial and industrial	4,505		5,433	928
Municipal	24		193	169
Consumer loans:				
Residential mortgage	3,444		2,323	(1,121)
Installment and other	188		237	49
Unallocated reserve	245		_	(245)
Allowance for credit losses on loans	\$ 25,178	\$	27,601	\$ 2,423
Liabilities:	 			
Allowance for credit losses on off-balance sheet credit exposures	\$ 1,633	\$	1,733	\$ 100

The ACL represents the amount that, in management's judgment, appropriately reflects credit losses inherent in the loan portfolio at the balance sheet date. Loans deemed to be uncollectible are charged against the ACL on loans, and subsequent recoveries, if any, are credited to the ACL on loans when received. Changes to the ACL are recorded through the provision for credit losses on loans in the consolidated statements of income.

The ACL is maintained at a level considered appropriate to absorb credit losses over the expected life of the loan. The ACL for expected credit losses is determined based on a quantitative assessment of two categories of loans: collectively evaluated loans and individually evaluated loans. In addition, the ACL also includes a qualitative component which adjusts the CECL model results for risk factors that are not considered within the CECL model, but are relevant in assessing the expected credit losses within the loan classes.

The ACL on loans is measured on a collective basis when similar risk characteristics exist within the Company's loan segments between commercial and consumer. For purposes of estimating the Company's ACL, management generally evaluates collectively evaluated loans by federal call code in order to group loans with similar risk characteristics. Each of these loan segments are broken down into multiple loan classes, which are characterized by loan type, collateral type, risk attributions and the manner in which management monitors the performance of the borrower. The risks associated with lending activities differ and are subject to the impact of change in interest rates, market conditions and the impact on the collateral securing the loans, and general economic conditions. The commercial loan segment includes commercial real estate, acquisition and development, commercial and industrial and municipal loan classes. The consumer loan segment includes residential mortgage, installment and other consumer loans.

Loans collectively evaluated includes loans on accrual status, except for loans previously restructured that do not share similar risk characteristics which are individually evaluated. The ACL for loans collectively evaluated is measured using a lifetime expected loss rate model that considers historical loss performance and past events in addition to forecasts of future economic conditions. The Company elected to use the DCF methodology for the quantitative analysis for the majority of its loan segments, which applies the probability of default to future cash flows, using a loss driver model and loss given default factors, and then adjusts to the net present value to derive the required reserve. The probability of default estimates are derived through the application of reasonable and supportable economic forecasts to the regression models, which incorporates the Company's and peer loss-rate data, unemployment rate and GDP. The reasonable and supportable forecasts of the selected economic metrics are then input into the regression model to calculate an expected default rate. The expected default rates are then applied to expected loan balances estimated through the consideration of contractual repayment terms and expected prepayments. The prepayment and curtailment assumptions adjust the contractual terms of the loan to arrive at the expected cash flows. The development and validation of credit models also included determining the length of the reasonable and supportable forecast and regression period and utilizing national peer group historical loss rates. Management selected the

national unemployment rate and GDP as the drivers of the quantitative portion of collectively evaluated reserves on loan classes reliant upon the DCF methodology, primarily as a result of high correlation coefficients identified in regression modeling. For the consumer loan segment, the quantitative reserve was calculated using the remaining life methodology where the average historical bank-specific and peer loss rates are applied to expected loan balances over an estimated remaining life of loans. The estimated remaining life is calculated using historical bank-specific loan attrition data.

Loans that do not share similar risk characteristics are evaluated on an individual basis, and are excluded from the collective evaluation for the ACL. Loans identified to be individually evaluated under CECL include loans on nonaccrual status and may include accruing loans that do not share similar risk characteristics to other accruing loans collectively evaluated. A specific reserve analysis is applied to the individually evaluated loans, which considers collateral value, an observable market price or the present value of expected future cash flows. A specific reserve may be assigned if the measured value of the loan using one of the before mentioned methods is less than the current carrying value of the loans.

A loan is considered collateral-dependent when the Company determines foreclosure is probable or the borrower is experiencing financial difficulty and the Company expects repayment to be provided substantially through the operation or sale of the collateral. Collateral could be in the form of real estate, equipment or business assets. An ACL may result for a collateral-dependent loan if the fair value of the underlying collateral, as of the reporting date, adjusted for expected costs to repair or sell, was less than the amortized cost basis of the loan. If repayment of the loan is instead dependent only on the operation, rather than the sale of the collateral, the measure of the ACL does not incorporate estimated costs to sell. For loans analyzed on the basis of projected future principal and interest cash flows, the Company will discount the expected cash flows at the effective interest rate of the loan, and an ACL would result if the present value of expected cash flows was less than the amortized cost basis of the loan.

Based on management's analysis, adjustments may be applied for additional factors impacting the risk of loss in the loan portfolio beyond the quantitatively calculated reserve on collectively evaluated loans. As the quantitative reserve calculation incorporates historical conditions, management may consider an additional or reduced reserve is warranted through qualitative risk factors based on current and expected conditions. These qualitative risk factors considered by management are comparable to legacy factors prior to the adoption of CECL and include significant or unexpected changes in:

- · Lending policies, procedures, underwriting standards and recovery practices;
- Nature and volume of loans;
- Concentrations of credit;
- Collateral valuation trends;
- Delinquency and classified loan trends;
- · Experience, ability and depth of management and lending staff;
- Quality of loan review system; and
- Economic conditions and other external factors.

For PCD loans, the nonaccrual status is determined in the same manner as for other loans. Prior to the adoption of CECL, these PCD loans were classified as PCI loans and accounted for under ASC Subtopic 310-30, *Receivables – Loans and Debt Securities Acquired with Deteriorated Credit Quality* ("ASC 310-30"). In accordance with the CECL standard, management did not reassess whether PCI assets met the criteria of PCD assets as of the adoption date. As permitted by CECL, the Company elected to account for its PCD loans under ASC 310-20, *Receivables – Nonrefundable Fees and Other Assets* ("ASC 310-20"). These loans are initially recorded at fair value, and include credit and interest rate marks associated with acquisition accounting adjustments. Purchase premiums or discounts are subsequently amortized as an adjustment to yield over the estimated contractual lives of the loans. Under ASC 310-20, the acquired loans are analyzed on an individual asset level, and no longer maintained in pools and accounted for as units of accounts, which would permit treating each pool as a single asset. The impact of this election resulted in loans reported as nonaccrual and individually evaluated for credit expected losses under the CECL methodology.

In March 2022, the FASB issued ASU No. 2022-02, *Financial Instruments – Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures* ("ASU 2022-02"). ASU 2022-02 eliminated the TDR accounting model, and requires that the Company evaluate, based on the accounting for loan modifications, whether the borrower is experiencing financial difficulty, if the modification results in a more-than-insignificant direct change in the contractual cash flows and whether the modifications represent terms that would result in a new loan or a continuation of an existing loan. The Company refers to these loans as "financial difficulty modifications" or "FDMs." This change required all loan modifications to be accounted for under the general loan modification guidance in ASC 310-20, Receivables – Nonrefundable Fees and Other Costs, and subject entities to new disclosure requirements on loan modifications to borrowers experiencing financial difficulty. If a modification occurs



while the loan is on accrual status, it will continue to accrue interest under the modified terms. After the initial modification and recognition of a FDM, the Company will monitor the performance of the borrower. If no subsequent qualifying modifications are made to the FDM, the loan does not require disclosure in the current period's disclosures after the one-year period has elapsed. Upon adoption of CECL, the TDRs were evaluated and included in the CECL loan segment pools if the loans shared similar risk characteristics to other loans in the pool or remained with loans individually evaluated for which the ACL was measured using the collateral-dependent or DCF method. In addition, ASU 2022-02 provides enhanced disclosure requirements for certain loan refinancing and restructurings and disclosure of current period gross charge-offs for financing receivables by year of origination in the vintage disclosures. On January 1, 2023, the Company adopted ASU 2022-02 on a modified retrospective basis, which did not have a material impact on the consolidated financial statements.

A comprehensive analysis of the ACL is performed by the Company on a quarterly basis. Management evaluates the adequacy of the ACL utilizing a defined methodology to determine if it properly addresses the current and expected risks in the loan portfolio, which considers the performance of borrowers and specific evaluation of individually evaluated loans including historical loss experiences, trends in delinquencies, nonperforming loans and other risk assets, and the qualitative factors. Risk factors are continuously reviewed and adjusted, as needed, by management when conditions support a change. Management believes its approach properly addresses relevant accounting and bank regulatory guidance for loans both collectively and individually evaluated. The results of the comprehensive analysis, including recommended changes, are governed by the Company's Reserve Adequacy Committee, whose members were also a part of the Company's CECL Committee.

Acquired Loans - Loans that are purchased are accounted for similar to originated loans, whereby an ACL is recognized with a corresponding increase to the provision for credit losses in the consolidated statements of income. PCD loans are recorded at their purchase price plus the ACL expected at the time of acquisition resulting in a gross up of the amortized cost of the loans. Subsequent changes in the ACL from the initial ACL estimate are recorded as provision for credit losses in the consolidated statements of income.

Loan Commitments and Related Financial Instruments – Financial instruments include off-balance sheet credit commitments issued to meet client financing needs, such as commitments to make loans and commercial letters of credit. These financial instruments are recorded when they are funded. The face amount represents the exposure to loss, before considering client collateral or ability to repay. The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk from the contractual obligation to extend credit, unless that obligation is unconditionally cancellable by the Company. The ACL on off-balance sheet credit exposures includes consideration of the utilization rates expected on the loan commitments, and estimates the expected credit losses for the undrawn commitments by the loan segments. The ACL on off-balance sheet credit exposures is recorded in other liabilities on the consolidated balance sheets and is adjusted through the provision for credit losses in the consolidated statements of income.

Loans Serviced – The Bank administers secondary market mortgage programs available through the FHLB and the Federal National Mortgage Association ("FNMA") and offers residential mortgage products and services to clients. The Bank originates single-family residential mortgage loans for sale in the secondary market and retains the servicing of those loans. At December 31, 2023 and 2022, the balance of loans serviced for others totaled \$466.7 million and \$495.0 million, respectively.

*Transfers of Financial Assets* – Transfers of financial assets are accounted for as sales when control over the assets has been surrendered. Control over transferred assets is deemed to be surrendered when (1) the assets have been isolated from the Company, (2) the transferee obtains the right (free of conditions that constrain it from taking advantage of that right) to pledge or exchange the transferred assets, and (3) the Company does not maintain effective control over the transferred assets through an agreement to repurchase them before their maturity.

Cash Surrender Value of Life Insurance – The Company has purchased life insurance policies on certain employees. Life insurance is recorded at the cash surrender value adjusted for other charges or other amounts due that are probable at settlement.

Derivatives - FASB ASC 815, Derivatives and Hedging ("ASC 815"), provides the disclosure requirements for derivatives and hedging activities with the intent to provide users of financial statements with an enhanced understanding of: (a) how and why an entity uses derivative instruments, (b) how the entity accounts for derivative instruments and related hedged items, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. Further, qualitative disclosures are required that explain the Company's objectives and strategies for using derivatives, as well as quantitative disclosures about the fair value of and gains and losses on derivative instruments, and disclosures about credit-risk-related contingent features in derivative instruments.

As required by ASC 815, the Company records all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to changes in the fair value of an asset, liability, or firm commitment attributable to a particular risk, such as interest rate risk, are considered

fair value hedges. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge.

The Company may enter into derivative contracts that are intended to economically hedge certain of its risk, even though hedge accounting does not apply or the Company elects not to apply hedge accounting. The Company's objectives in using interest rate derivatives are to add stability to interest income and to manage its exposure to interest rate movements. To accomplish this objective, the Company uses interest rate swaps or interest rate caps as part of its interest rate risk management strategy.

Interest rate swaps designated as cash flow hedges involve the receipt of fixed or variable amounts from a counterparty in exchange for the Company making variable-rate or fixed-rate payments over the life of the agreements without exchange of the underlying notional amount. Changes to the fair value of derivatives designated and that qualify as cash flow hedges are recorded in AOCI and are subsequently reclassified into earnings in the period that the hedged transaction affects earnings. The Company discontinues cash flow hedge accounting if it is probable the forecasted hedged transactions will not occur in the initially identified time period due to circumstances. Upon discontinuance, the associated gains and losses deferred in AOCI are reclassified immediately into earnings and subsequent changes in the fair value of the cash flow hedge are recognized in earnings.

In March 2022, the FASB issued ASU No. 2022-01, *Derivatives and Hedging (Topic 815), Fair Value Hedging - Portfolio Layer Method.* This update clarified the guidance in Topic 815 on fair value hedge accounting of interest rate risk for financial asset portfolios by allowing entities to apply the "portfolio layer" method to portfolio as individual hedged items and also allows entities the flexibility to use any type of derivative (or combination of derivatives) by applying the multiple-layer model that aligns with its risk management strategy. At any time after the initial hedge designation, no assets may be added to a closed portfolio once it is designated in a portfolio layer method hedge; however, new hedging relationships associated with the portfolio may be dedesignated to align with an entity's evolving strategy for managing interest rate risk on a timely basis. Under the portfolio layer method, the basis of the portfolio assets is generally adjusted at the portfolio level rather than being allocated to individual assets within the portfolio, except when the allocation of basis adjustments is required by other areas of GAAP.

Derivatives designated and qualifying as a hedge of the exposure to changes in the fair value of an asset, liability, or firm commitment attributable to a particular risk, such as interest rate risk, are considered fair value hedges. The gain or loss on the fair value hedge, as well as the offsetting loss or gain on the hedged item attributable to the hedged risk, are recognized in current earnings as the fair value changes. When a fair value hedge is discontinued, the hedged asset or liability is no longer adjusted for changes in fair value and the existing basis adjustment is amortized or accreted over the remaining life of the asset or liability.

Derivatives not designated as hedges are not speculative and result from a service the Company provides to certain customers. The Company executes interest rate swaps and interest rate caps with commercial banking customers to facilitate their respective risk management strategies. Those interest rate swaps and interest rate caps are simultaneously hedged by offsetting derivatives that the Company executes with a third party, such that the Company minimizes its net risk exposure resulting from such transactions. As the interest rate derivatives associated with this program do not meet the strict hedge accounting requirements, changes in the fair value of both the customer derivatives and the offsetting derivatives are recognized directly in earnings.

The Company also may enter into risk participation agreements with a financial institution counterparty for an interest rate derivative contract related to a loan in which the Company may be a participant or the agent bank. The risk participation agreement provides credit protection to the agent bank should the borrower fail to perform on its interest rate derivative contracts with the agent bank. The Company manages its credit risk on risk participation agreements by monitoring the creditworthiness of the borrower, which is based on the same credit review process as though the Company had entered into the derivative directly with the borrower. The notional amount of a risk participation agreement reflects the Company's pro-rata share of the derivative instrument, consistent with its share of the related participated loan. Changes in the fair value of the risk participation agreement are recognized directly into earnings.

As a part of its normal residential mortgage operations, the Company will enter into an interest rate lock commitment with a potential borrower. The Company may enter into a corresponding commitment with an investor to sell that loan at a specific price shortly after origination. In accordance with FASB ASC 820, adjustments are recorded through earnings to account for the

net change in fair value of these held for sale loans. The fair value of held for sale loans can vary based on the interest rate locked with the customer and the current market interest rate at the balance sheet date.

Premises and Equipment - Buildings, improvements, equipment, and furniture and fixtures are carried at cost less accumulated depreciation and amortization. Land is carried at cost. Depreciation and amortization has been recognized generally on the straight-line method and is computed over the estimated useful lives of the various assets as follows: buildings and improvements, including leasehold improvements - 10 to 40 years; and furniture and equipment - 3 to 15 years. Leasehold improvements are amortized over the shorter of the lease term or the indicated life. Repairs and maintenance are charged to operations as incurred, while additions and improvements are typically capitalized. Gains or losses on the retirement or disposal of individual assets is recorded as income or expense in the period of retirement or disposal. Premises no longer in use and held for sale are included in other assets on the consolidated balance sheets at the lower of carrying value or fair value and no depreciation is charged on them. At December 31, 2023 and 2022, premises held-for-sale totaled zero and \$2.0 million, respectively.

Leases - The Company evaluates its contracts at inception to determine if an arrangement either is a lease or contains one. Operating lease ROU assets are included in other assets and operating lease liabilities in accrued interest payable and other liabilities in the consolidated balance sheets. The Company had no finance leases at December 31, 2023.

ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent an obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. The Company's leases do not provide an implicit rate, so the Company's incremental borrowing rate is used, which approximates its fully collateralized borrowing rate, based on the information available at commencement date in determining the present value of lease payments. The incremental borrowing rate is reevaluated upon lease modification. The operating lease ROU asset also includes any initial direct costs and prepaid lease payments made less any lease incentives. In calculating the present value of lease payments, the Company may include options to extend the lease when it is reasonably certain that it will exercise that option.

In accordance with ASU 2016-02, "Leases (Topic 842)" ("ASU 2016-02"), the Company keeps leases with an initial term of 12 months or less off of the balance sheet. The Company recognizes these lease payments in the consolidated statements of income on a straight-line basis over the lease term. The Company has lease agreements with lease and non-lease components and has elected the practical expedient to account for them as a single lease component.

The Company's operating leases relate primarily to bank branches and office space. The difference between the lease assets and lease liabilities primarily consists of deferred rent liabilities to reduce the measurement of the lease assets.

*Goodwill and Other Intangible Assets* – Goodwill is calculated as the purchase premium, if any, after adjusting for the fair value of net assets acquired in purchase transactions. Goodwill is not amortized, but is reviewed for potential impairment on at least an annual basis, with testing between annual tests if an event occurs or circumstances change that could potentially reduce the fair value of a reporting unit. Other intangible assets represent purchased assets that can be distinguished from goodwill because of contractual or other legal rights. The Company's other intangible assets have finite lives and are amortized on either an accelerated amortization method or straight-line basis over their estimated lives, generally 10 years for deposit premiums and 7 to 15 years for other client relationship intangibles.

*Mortgage Servicing Rights* – The estimated fair value of MSRs related to loans sold and serviced by the Company is recorded as an asset upon the sale of such loans. MSRs are amortized as a reduction to servicing income over the estimated lives of the underlying loans. MSRs are evaluated periodically for impairment by comparing the carrying amount to estimated fair value. Fair value is determined periodically through a DCF valuation performed by a third party. Significant inputs to the valuation include expected servicing income, net of expense, the discount rate and the expected life of the underlying loans. To the extent the amortized cost of the MSRs exceeds their estimated fair values, a valuation allowance is established for such impairment through a charge against servicing income on the consolidated statements of income. If the Company determines, based on subsequent valuations, that the impairment no longer exists or is reduced, the valuation allowance is reduced through a credit to earnings. MSRs, net of the valuation allowance, totaled \$3.7 million and \$4.0 million at December 31, 2023 and 2022, respectively, and are included in other assets on the consolidated balance sheets.

*Foreclosed Real Estate* – Real estate acquired through foreclosure or other means is initially recorded at the fair value of the related real estate collateral at the transfer date less estimated selling costs, and subsequently at the lower of its carrying value or fair value less estimated costs to sell. Fair value is determined based on an independent third party appraisal of the property or, when appropriate, a recent sales offer. Costs to maintain such real estate are expensed as incurred. Costs that significantly improve the value of the properties are capitalized. The Company had no real estate acquired through foreclosure or other means at December 31, 2023 and 2022.

Investments in Real Estate Partnerships – The Company has a 99% limited partnership interest in several real estate partnerships in central Pennsylvania. These investments are affordable housing projects, which entitle the Company to tax deductions and credits that expire through 2025. The Company accounts for its investments in affordable housing projects under the proportional amortization method when the criteria are met. The investment in these real estate partnerships, included in other assets on the consolidated balance sheets, totaled \$2.6 million and \$2.1 million at December 31, 2023 and 2022, respectively.

Equity method losses totaled \$322 thousand, \$274 thousand and \$272 thousand for the years ended December 31, 2023, 2022 and 2021, respectively, and are included in other noninterest income on the consolidated statements of income. Proportional amortization method losses totaled \$214 thousand for the years ended December 31, 2023, 2022 and 2021, and are included in income tax expense on the consolidated statements of income. During 2023, 2022 and 2021, the Company recognized federal tax credits from these projects totaling \$260 thousand, \$260 thousand and \$315 thousand, respectively, which are included in income tax expense on the consolidated statements of income.

Advertising – The Company expenses advertising as incurred. Advertising expense totaled \$502 thousand, \$482 thousand and \$392 thousand for the years ended December 31, 2023, 2022 and 2021, respectively.

Repurchase Agreements – The Company may enter into agreements under which it sells securities subject to an obligation to repurchase the same or similar securities which are included in short-term borrowings on the consolidated balance sheets. Under these agreements, the Company may transfer legal control over the assets but still retain effective control through an agreement that both entitles and obligates the Company to repurchase the assets. As a result, these repurchase agreements are accounted for as collateralized financing arrangements (i.e., secured borrowings) and not as a sale and subsequent repurchase of securities. The obligation to repurchase the securities is reflected as a liability on the Company's consolidated balance sheets, while the securities underlying the repurchase agreements remaining are reflected in AFS securities. The repurchase obligation and underlying securities are not offset or netted as the Company does not enter into reverse repurchase agreements.

The right of setoff for a repurchase agreement resembles a secured borrowing, whereby the collateral would be used to settle the fair value of the repurchase agreement should the Company be in default (e.g., fail to make an interest payment to the counterparty). For the repurchase agreements, the collateral is held by the Company in a segregated custodial account under a third party agreement. Repurchase agreements are secured by U.S. government or government-sponsored debt securities and mature overnight.

Stock Compensation Plans – The Company has stock compensation plans that cover employees and non-employee directors. Compensation expense relating to share-based payment transactions is measured based on the grant date fair value of the share award, including a Black-Scholes model for stock options. Compensation expense for all stock awards is calculated and recognized over the employees' or non-employee directors' service period, generally defined as the vesting period. There were no outstanding and exercisable stock options at December 31, 2023 and 2022.

*Income Taxes* – Income tax accounting guidance results in two components of income tax expense: current and deferred. Current income tax expense reflects taxes to be paid or refunded for the current period by applying the provisions of enacted tax law to taxable income or excess of deductions over revenues. The Company determines deferred income taxes using the liability (or balance sheet) method. Under this method, the net deferred tax asset or liability is based on the tax effects of the differences between the book and tax bases of assets and liabilities, and enacted changes in tax rates and laws are recognized in the period in which they occur.

Deferred income tax expense results from changes in deferred tax assets and liabilities between periods. Deferred tax assets are recognized if it is more likely than not, based on the technical merits, that the tax position will be realized or sustained upon examination. The term more likely than not means a likelihood of more than 50 percent; the terms examined and upon examination also include resolution of the related appeals or litigation processes, if any. A tax position that meets the more likely than not recognition threshold is initially and subsequently measured as the largest amount of tax benefit that has a greater than 50 percent likelihood of being realized upon settlement with a taxing authority that has full knowledge of all relevant information. The determination of whether or not a tax position has met the more likely than not recognition threshold considers the facts, circumstances, and information available at the reporting date and is subject to management's judgment. Deferred tax assets are reduced by a valuation allowance when, based on the weight of available evidence, it is more likely than not that some portion or all of a deferred tax asset will not be realized. The Company recognizes interest and penalties, if any, on income taxes as a component of income tax expense.

The Company may earn federal tax credits from its investments in real estate and solar energy tax equity partnerships. The Company accounts for its investments in affordable housing projects under the proportional amortization method when the criteria are met and under the deferral method of accounting for its solar energy tax equity investments.

Loss Contingencies – Loss contingencies, including claims and legal actions arising in the ordinary course of business, are recorded as liabilities when the likelihood of loss is probable and an amount or range of loss can be reasonably estimated.

Treasury Stock - Common stock shares repurchased are recorded as treasury stock, at cost on the consolidated balance sheets, on a settlement date basis.

*Earnings Per Share* – Basic earnings per share represents income available to common stockholders divided by the weighted average number of common shares outstanding during the period. Restricted stock awards are included in weighted average common shares outstanding as they are earned. Diluted earnings per share includes additional common shares that would have been outstanding if dilutive potential common shares had been issued. Potential common shares that may be issued by the Company relate solely to outstanding stock options and restricted stock awards and are determined using the treasury stock method. Treasury shares are not deemed outstanding for earnings per share calculations. There were no outstanding and exercisable stock options at December 31, 2023 and 2022.

Comprehensive Income – Comprehensive income consists of net income and OCI. Unrealized gains (losses) on AFS securities and interest rate swaps used in cash flow hedges, net of tax, were the components of AOCI at December 31, 2023 and 2022.

*Fair Value* – Fair values of financial instruments are estimated using relevant market information and other assumptions, as more fully disclosed in the Note 20 to the consolidated financial statements. Fair value estimates involve uncertainties and matters of significant judgment. Changes in assumptions or in market conditions could significantly affect the estimates.

Segment Reporting – The Company operates in one segment – Community Banking. The Company's non-community banking activities are insignificant to the consolidated financial statements.

#### Recently Adopted Accounting Standards

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting* ("ASU 2020-04"). ASU 2020-04 contained optional expedients and exceptions for applying generally accepted accounting principles to contract modifications and hedging relationships, subject to meeting certain criteria, that reference LIBOR or another reference rate expected to be discontinued. The optional expedients apply consistently to all contracts or transactions within the scope of this topic, while the optional expedients for hedging relationships can be elected on an individual basis. In December 2022, the FASB issued ASU No. 2022-06, *Reference Rate Reform (Topic 848): Deferral of the Sunset Date of Topic 848*. This update defers the sunset date for applying the reference rate relief by two years to December 31, 2024, after which entities will no longer be permitted to apply the relief in Topic 848. In 2021, the administrator of LIBOR delayed the intended cessation date of certain tenors of LIBOR to June 30, 2023. After June 30, 2023, the publication of the one-month, three-month and twelve-month tenors of LIBOR ceased.

The Company had a cross-functional working group who led the transition from LIBOR to the adoption of an alternate index. This group identified the loans and financial instruments indexed to LIBOR, verified proper transition language existed in the contracts and executed contractual updates, as needed, with the impacted borrowers. The Company replaced LIBOR, in most cases with the 30-Day Average SOFR or Term SOFR, in its loan agreements and will utilize Fallback Rate SOFR where prescribed. The implementation of Topic 848 did not have a significant impact on the Company's financial statements.

#### Recent Accounting Pronouncements

In March 2023, the FASB issued ASU No. 2023-02, *Investments—Equity Method and Joint Ventures (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method*. Under current GAAP, an entity can only elect to apply the proportional amortization method to investments in low-income housing tax credit ("LIHTC") structures. The proportional amortization method results in the cost of the investment being amortized in proportion to the income tax credits and other income tax benefits received, with the amortization of the investment and the income tax credits being presented net in the consolidated statements of income as a component of income tax expense (benefit). The amendments will allow entities to elect to account for all other equity investments made primarily for the purpose of receiving income tax credits to using the proportional amortization method, regardless of the tax credit program through which the investment earns income tax credits, when certain conditions are met. The amendments are effective for fiscal years beginning after December 15, 2023, and may be adopted either on a modified retrospective basis or retrospectively. The Company is currently evaluating the impact of this guidance on its equity investments; however, the Company does not anticipate that the amendment will significantly impact its financial condition and results of operations.

In November 2023, the FASB issued ASU No. 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures. The updated guidance requires enhanced disclosures for significant expenses by reportable operating segments. The significant expense categories would be those regularly provided to the Company's chief operating decision-

maker ("CODM") and included in an operating segment's measures of profit or loss. Other required disclosures include the composition of other segment items, the title and position of the CODM and an explanation on how the CODM evaluates and uses the reportable segment's performance. This guidance for segment reporting is effective for fiscal years beginning after December 15, 2023 and interim periods with fiscal years beginning after December 15, 2024, with early adoption permitted. The Company will adopt the new standard for annual reporting period beginning January 1, 2024 and for interim periods beginning January 1, 2025. The Company is not currently required to report segment information and, as such, does not anticipate that the updated guidance will have a significant impact to its consolidated financial statements.

In December 2023, the Financial Accounting Standards Board issued ASU No. 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*, which will require updates to the disclosures of the income tax rate reconciliation and income taxes paid. The income tax rate reconciliation will require expanded disclosure, using percentages and reporting currency amounts, to include specific categories, including state and local income tax, net of the federal income tax effect, tax credits and nontaxable and nondeductible items, with additional qualitative explanations of individually significant reconciling items. The amount of income taxes paid will require disaggregation by jurisdictional categories: federal, state and foreign. This guidance for income tax disclosures is effective for fiscal years beginning after December 15, 2024. The Company is currently evaluating the updated guidance; however, does not expect it to have a significant impact to its consolidated financial statements.

#### **NOTE 2. PENDING MERGER**

On December 12, 2023, the Company entered into an Agreement and Plan of Merger with Codorus Valley Bancorp, Inc., a Pennsylvania corporation ("Codorus Valley" or "CVLY"), pursuant to which Codorus Valley will be merged with and into Orrstown, with Orrstown as the surviving corporation (the "Merger"). Promptly following the Merger, Codorus Valley's wholly-owned bank subsidiary, PeoplesBank, A Codorus Valley Company, a Pennsylvania chartered bank, will be merged with and into Orrstown Bank, a Pennsylvania chartered bank, which is the wholly-owned subsidiary of Orrstown, with Orrstown Bank as the surviving bank.

The consideration payable to Codorus Valley shareholders upon completion of the Merger will consist of whole shares of Orrstown common stock, no par value per share ("Orrstown Common Stock"), and cash in lieu of fractional shares of Orrstown Common Stock. Upon consummation of Merger, each share of Codorus Valley common stock, \$2.50 par value per share, excluding shares held in treasury by Codorus Valley, issued and outstanding immediately prior to the effective time of the Merger will be canceled and converted into the right to receive 0.875 shares of Orrstown Common Stock.

As of December 31, 2023, CVLY had total assets of \$2.2 billion, total loans of \$1.7 billion, total deposits of \$1.9 billion and operated 22 full-service branches and eight limited purpose branches in Pennsylvania and Maryland, in addition to 9,644,000 common shares outstanding. The transaction is subject to regulatory approvals and satisfaction of customary closing conditions, including approval from Orrstown and CVLY shareholders. The transaction is expected to close in the third quarter of 2024.

# NOTE 3. INVESTMENT SECURITIES

At December 31, 2023 and 2022, all investment securities were classified as AFS. The following table summarizes amortized cost and fair value of AFS securities, and the corresponding amounts of gross unrealized gains and losses recognized in AOCI at December 31, 2023 and 2022.

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Allowance fo Losse		Fair Value
December 31, 2023						
U.S. Treasury securities	\$ 20,057	\$ —	\$ 2,217	\$	—	\$ 17,840
U.S. government agencies	3,994	157	—			4,151
States and political subdivisions	221,624	28	18,530		—	203,122
GSE residential MBSs	61,669	_	4,037		_	57,632
GSE commercial MBSs	4,387	356			_	4,743
GSE residential CMOs	79,284	18	6,200		_	73,102
Non-agency CMOs	48,162	316	3,809		—	44,669
Asset-backed	109,786	442	2,094		_	108,134
Other	126	—				126
Totals	\$ 549,089	\$ 1,317	\$ 36,887	\$	_	\$ 513,519
December 31, 2022						 
U.S. Treasury securities	\$ 20,070	\$ 	\$ 2,779	n/a		\$ 17,291
U.S. government agencies	4,907	228		n/a		5,135
States and political subdivisions	225,825	19	28,430	n/a		197,414
GSE residential MBSs	63,778		4376	n/a		59,402
GSE residential CMOs	75,446		7,068	n/a		68,378
Non-agency CMOs	42,298	243	2,783	n/a		39,758
Asset-backed	130,577		4,604	n/a		125,973
Other	377	_		n/a		377
Totals	\$ 563,278	\$ 490	\$ 50,040	n/a		\$ 513,728

The following table summarizes investment securities with unrealized losses at December 31, 2023 and 2022, aggregated by major security type and length of time in a continuous unrealized loss position.

	L	ess T	Than 12 Mo	nths	1		12 N	Months or Mo	ore			Total		
	# of Securities		Fair Value		Unrealized Losses	# of Securities		Fair Value		Unrealized Losses	# of Securities	Fair Value	τ	Inrealized Losses
December 31, 2023														
U.S. Treasury securities	_	\$	_	\$	—	3	\$	17,840	\$	2,217	3	\$ 17,840	\$	2,217
States and political subdivisions	4		2,419		53	40		199,933		18,477	44	202,352		18,530
GSE residential MBSs	_		_			15		57,632		4,037	15	57,632		4,037
GSE residential CMOs	4		12,710		186	14		56,765		6,014	18	69,475		6,200
Non-agency CMOs	3		11,531		83	4		16,334		3,726	7	27,865		3,809
Asset-backed	1		865		4	15		74,407		2,090	16	75,272		2,094
Totals	12	\$	27,525	\$	326	91	\$	422,911	\$	36,561	103	\$ 450,436	\$	36,887
December 31, 2022												 		
U.S. Treasury securities	—	\$	0	\$	0	3	\$	17,291	\$	2,779	3	\$ 17,291	\$	2,779
States and political subdivisions	29		135,579		13,809	17		60,102		14,621	46	195,681		28,430
GSE residential MBSs	5		26,100		925	10		33302		3451	15	59,402		4376
GSE residential CMOs	8		28,732		1,884	9		39,646		5,184	17	68,378		7,068
Non-agency CMOs	4		26,555		1,135	2		8,639		1,648	6	35,194		2,783
Asset-backed	17		78,873		2,432	5		47,100		2,172	22	125,973		4,604
Totals	63	\$	295,839	\$	20,185	46	\$	206,080	\$	29,855	109	\$ 501,919	\$	50,040

The Company is required to conduct an impairment evaluation on AFS securities to determine whether the Company has the intent to sell the security or it is more likely than not that it will be required to sell the security before recovery. If these situations apply, the guidance requires the Company to reduce the security's amortized cost basis down to its fair value through earnings. The Company also evaluates the unrealized losses on AFS securities to determine if a security's decline in fair value below its amortized cost basis is due to credit factors. The evaluation is based upon factors such as the creditworthiness of the underlying borrowers, performance of the underlying collateral, if applicable, and the level of credit support in the security structure. Management also evaluates other factors and circumstances that may be indicative of a decline in the fair value of the security due to a credit factor. This includes, but is not limited to, an evaluation of the type of security, length of time and extent to which the fair value has been less than cost and near-term prospects of the issuer. If this assessment indicates that a credit loss exists, the present value of the expected cash flows of the security is compared to the amortized cost basis of the security. Under the CECL standard, if the present value of the cash flows expected to be collected is less than the amortized cost, an ACL is recorded for the credit loss, which is limited by the amount that the fair value is less than the amortized cost basis are conded in aAOCI, net of taxes. If a credit loss is recorgized in earnings, subsequent improvements to the expectation of collectability will be recognized through the ACL. If the fair value of the security increases above its amortized cost, an AOCI, net of taxes, on the consolidated statements of financial condition. Prior to implementation of the CECL standard, unrealized gain will be recorded in AOCI, net of taxes, on the consolidated statements of financial condition. Prior to implementation

The Company did not record an ACL on the AFS securities at December 31, 2023 or upon implementation of CECL on January 1, 2023. As of both periods, the Company considers the unrealized losses on the AFS securities to be related to fluctuations in market conditions, primarily interest rates, and not reflective of deterioration in credit. In addition, the Company maintains that it has the intent and ability to hold these AFS securities until the amortized cost is recovered and it is more likely than not that any of the AFS securities in an unrealized loss position would not be required to be sold. At December 31, 2023 and December 31, 2022, unrealized losses were higher than prior periods due to market uncertainty resulting from inflation and higher interest rates and wider spreads from the time of the security purchase. At December 31, 2022, and 2021, the Company had no cumulative OTTI.

U.S. Treasury Securities. The unrealized losses presented in the table above have been caused by an increase in rates from the time these securities were purchased. Management considers the full faith and credit of the U.S. government in determining whether declines in fair value are due to credit factors.

States and Political Subdivisions. The unrealized losses presented in the table above have been caused by a rise in interest rates from the time these securities were purchased. Management evaluates the financial performance of the issuers, including the investment rating, the state of the issuer of the security and other credit support in determining whether declines in fair value are due to credit factors.

GSE Residential CMOs and GSE Residential MBS. The unrealized losses presented in the table above have been caused by a widening of spreads and a rise in interest rates from the time these securities were purchased. The contractual terms of these securities do not permit the issuer to settle the securities at a price less than its par value basis.

Non-agency CMOs. The unrealized losses presented in the table above were caused by a widening of spreads and a rise in interest rates from the time the securities were purchased. Management considers the investment rating and other credit support in its evaluation, including delinquencies and credit enhancements, in determining whether declines in fair value are due to credit factors.

Asset-backed. The unrealized losses presented in the table above were caused by a widening of spreads and a rise in the interest rates from the time the securities were purchased. Management considers the investment rating and other credit support, in its evaluation, including delinquencies and credit enhancements, in determining whether declines in fair value are due to credit factors.

The Company does not intend to sell the aforementioned investment securities with unrealized losses and it is more likely than not that the Company will not be required to sell them before recovery of their amortized cost basis, which may be maturity. In addition, the unrealized losses are not credit related. Therefore, the Company has concluded that the unrealized losses for these securities do not require an ACL at December 31, 2023.

The following table summarizes amortized cost and fair value of investment securities by contractual maturity at December 31, 2023. Expected maturities may differ from contractual maturities if borrowers have the right to call or prepay obligations with or without call or prepayment penalties. Securities not due at a single maturity date are shown separately.

	Amortized Cost	Fair Value
Due in one year or less	\$ _	\$ _
Due after one year through five years	31,419	28,368
Due after five years through ten years	56,449	51,231
Due after ten years	157,933	145,640
CMOs and MBSs	193,502	180,146
Asset-backed	109,786	108,134
	\$ 549,089	\$ 513,519

The following table summarizes proceeds from sales of investment securities and gross gains and gross losses for the years ended December 31, 2023, 2022 and 2021.

	2023	2022	2021
Proceeds from sale of investment securities	\$ 22,006	\$ 31,330	\$ 149,038
Gross gains	8	35	1,847
Gross losses	55	25	1,209

During the year ended December 31, 2023, the Company recorded net investment security losses of \$47 thousand, a net gain of \$10 thousand for year ended December 31, 2022 and a net loss of \$638 thousand for year ended December 31, 2021. During 2023, the Company sold three U.S. Treasury securities with a principal balance of \$19.9 million for a nominal gain and six securities issued by state and political subdivisions with a principal balance of \$2.2 million for a net gain of \$32 thousand. During the year ended December 31, 2022, the Company sold 19 securities with a principal balance of \$31.3 million for a net gain of \$32 thousand. The Company recorded a loss of \$171 thousand on a call of a non-agency CMO for the year ended December 31, 2022. Investment securities with a fair value of \$439.7 million and \$396.8 million at December 31, 2023 and 2022, respectively, were pledged to secure public funds and for other purposes as required or permitted by law.

## NOTE 4. LOANS AND ALLOWANCE FOR CREDIT LOSSES

The Company's loan portfolio is grouped into segments, which are further broken down into classes to allow management to monitor the performance by the borrower and to monitor the yield on the portfolio. The risks associated with lending activities differ among the various loan classes and are subject to the impact of changes in interest rates, market conditions of collateral securing the loans, and general economic conditions. All of these factors may adversely impact both the borrower's ability to repay its loans and associated collateral.

The Company has various types of commercial real estate loans, which have differing levels of credit risk. Owner occupied commercial real estate loans are generally dependent upon the successful operation of the borrower's business, with

the cash flows generated from the business being the primary source of repayment of the loan. If the business suffers a downturn in sales or profitability, the borrower's ability to repay the loan could be in jeopardy.

Non-owner occupied and multi-family commercial real estate loans and non-owner occupied residential loans present a different credit risk to the Company than owner occupied commercial real estate loans, as the repayment of the loan is dependent upon the borrower's ability to generate a sufficient level of occupancy to produce rental income that exceeds debt service requirements and operating expenses. Lower occupancy or lease rates may result in a reduction in cash flows, which hinders the ability of the borrower to meet debt service requirements, and may result in lower collateral values. The Company generally recognizes that greater risk is inherent in these credit relationships as compared to owner occupied loans mentioned above.

Acquisition and development loans consist of 1-4 family residential construction and commercial and land development loans. The risk of loss on these loans is largely dependent on the Company's ability to assess the property's value at the completion of the project, which should exceed the property's construction costs. During the construction phase, a number of factors could potentially negatively impact the collateral value, including cost overruns, delays in completing the project, competition, and real estate market conditions which may change based on the supply of similar properties in the area. In the event the collateral value at the completion of the project is not sufficient to cover the outstanding loan balance, the Company must rely upon other repayment sources, if any, including the guarantors of the project or other collateral securing the loan.

Commercial and industrial loans include advances to local and regional businesses for general commercial purposes and include permanent and short-term working capital, machinery and equipment financing, and may be either in the form of lines of credit or term loans. Although commercial and industrial loans may be unsecured to our highest-rated borrowers, the majority of these loans are secured by the borrower's accounts receivable, inventory and machinery and equipment. In a significant number of these loans, the collateral also includes the business real estate or the business owner's personal real estate or assets. Commercial and industrial loans present credit exposure to the Company, as they are more susceptible to risk of loss during a downturn in the economy as borrowers may have greater difficulty in meeting their debt service requirements and the value of the collateral may decline. The Company attempts to mitigate this risk through its underwriting standards, including evaluating the creditworthiness of the borrowers are typical. However, these procedures cannot eliminate the risk of loss associated with commercial and industrial lending. At December 31, 2023 and 2022, commercial and industrial loans include \$5.7 million and \$13.8 million, respectively, of loans, net of deferred fees and costs, originated through the SBA PPP. At December 31, 2023, the Bank has \$70 thousand of net deferred SBA PPP fees remaining to be recognized through net interest income over the remaining life of the loans. As these loans are 100% guaranteed by the SBA, there is no associated ACL at December 31, 2023.

Municipal loans consist of extensions of credit to municipalities and school districts within the Company's market area. These loans generally present a lower risk than commercial and industrial loans, as they are generally secured by the municipality's full taxing authority, by revenue obligations, or by its ability to raise assessments on its clients for a specific utility.

The Company originates loans to its retail clients, including fixed-rate and adjustable first lien mortgage loans with the underlying 1-4 family owner occupied residential property securing the loan. The Company's risk exposure is minimized in these types of loans through the evaluation of the creditworthiness of the borrower, including credit scores and debt-to-income ratios, and underwriting standards which limit the loan-to-value ratio to generally no more than 80% upon loan origination, unless the borrower obtains private mortgage insurance.

Home equity loans, including term loans and lines of credit, present a slightly higher risk to the Company than 1-4 family first liens, as these loans can be first or second liens on 1-4 family owner occupied residential property, but can have loan-to-value ratios of no greater than 85% of the value of the real estate taken as collateral. The creditworthiness of the borrower is considered including credit scores and debt-to-income ratios.

Installment and other loans' credit risk are mitigated through prudent underwriting standards, including evaluation of the creditworthiness of the borrower through credit scores and debt-to-income ratios and, if secured, the collateral value of the assets. These loans can be unsecured or secured by assets the value of which may depreciate quickly or may fluctuate, and may present a greater risk to the Company than 1-4 family residential loans.

The following table presents the loan portfolio by segment and class, excluding residential LHFS, at December 3.	, 2023	and 2022.	
		2023	 2022
Commercial real estate:			
Owner-occupied	\$	373,757	\$ 315,770
Non-owner occupied		694,638	608,043
Multi-family		150,675	138,832
Non-owner occupied residential		95,040	104,604
Acquisition and development:			
1-4 family residential construction		24,516	25,068
Commercial and land development		115,249	158,308
Commercial and industrial <sup>(1)</sup>		367,085	357,774
Municipal		9,812	12,173
Residential mortgage:			
First lien		266,239	229,849
Home equity – term		5,078	5,505
Home equity – lines of credit		186,450	183,241
Installment and other loans		9,774	12,065
Total loans	\$	2,298,313	\$ 2,151,232

The following table presents the loan portfolio by segment and class, excluding residential LHFS, at December 31, 2023 and 2022.

(1) This balance includes \$5.7 million and \$13.8 million of SBA PPP loans, net of deferred fees and costs, at December 31, 2023 and 2022, respectively.

In order to monitor ongoing risk associated with its loan portfolio and specific loans within the segments, management uses an internal grading system. The first several rating categories, representing the lowest risk to the Bank, are combined and given a "Pass" rating. Management generally follows regulatory definitions in assigning criticized ratings to loans, including "Special Mention," "Substandard," "Doubtful" or "Loss." The Special Mention category includes loans that have potential weaknesses that may, if not monitored or corrected, weaken the asset or inadequately protect the Bank's position at some future date. These assets pose elevated risk, but their weakness does not yet justify a more severe, or classified rating. Substandard loans are classified as they have a well-defined weakness, or weaknesses that jeopardize liquidation of the debt. These loans are characterized by the distinct possibility that the Bank will sustain some loss if the deficiencies are not corrected. Substandard loans include loans that management may determine to be either individually evaluated, referred to as "Substandard Non-Individually Evaluated Loan," or collectively evaluated, referred to as "Substandard Non-Individually Evaluated Loan." A Doubtful loan has a high probability of total or substantial loss, but because of specific pending events that may strengthen the asset, its classification as Loss is deferred. Loss loans are considered uncollectible, as the borrowers are often in bankruptcy, have suspended debt repayments, or have ceased business operations. Once a loan is classified as Loss, there is little prospect of collecting the loan's principal or interest and it is charged-off.

The Company has a loan review policy and program, which is designed to identify and monitor risk in the lending function. The Management ERM Committee, comprised of executive officers, senior officers and loan department personnel, is charged with the oversight of overall credit quality and risk exposure of the Company's loan portfolio. This includes the monitoring of the lending activities of all Company personnel with respect to underwriting and processing new loans and the timely follow-up and corrective action for loans showing signs of deterioration in quality. A loan review program provides the Company with an independent review of the commercial loan portfolio on an ongoing basis. Generally, consumer and residential mortgage loans are included in the Pass categories unless a specific action, such as extended delinquencies, bankruptcy, repossession or death of the borrower occurs, which heightens awareness as to a possible credit event.

Internal loan reviews are completed annually on all commercial relationships with a committed loan balance in excess of \$1.0 million, which includes confirmation of risk rating by an independent credit officer. In addition, all commercial relationships greater than \$500 thousand rated substandard, doubtful or loss are reviewed quarterly and corresponding risk ratings are changed or reaffirmed by the Company's Problem Loan Committee, with subsequent reporting to the Management ERM Committee and the Board of Directors.

The following table presents the amortized cost basis of the loan portfolio, by year of origination, loan class, and credit quality, as of December 31, 2023. For residential and consumer loan classes, the Company also evaluates credit quality based on the aging status of the loan and payment activity, which residential mortgage and installment and other consumer loans are presented below based on payment performance: performing or nonperforming.

As of December 31, 2023         2023         2021         2020         2019         Prior         Basis           Commercial Real Estate:         Owner-occupied:                  Basis              Basis                       Basis          Source and the state:		5,007 18,997 15,786 \$ 373,757 \$ \$ 688,155 2,636 3,607 240 \$ 694,638
Owner-occupied:         Risk rating         Pass       \$       50,829       \$       103,192       \$       69,888       \$       21,232       \$       21,251       \$       62,634       \$       4,941       \$         Special mention       -       -       2,517       1,176       -       1,314       -       1,314       -       1,314       -       1,314       -       1,212       \$       2,687       312       \$         Substandard - Non-IEL       -       9,923       -       6,075       -       2,687       312       \$         Substandard - IEL       -       -       -       13,366       -       2,420       -       -       \$       -       \$       5,253       \$         Current period gross charge offs - owner-occupied       \$       -       \$       -       \$       -       \$       -       \$       -       \$       -       \$       -       \$       -       \$       -       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$ <t< th=""><th></th><th>5,007 18,997 15,786 \$ 373,757 \$ \$ 688,155 2,636 3,607 240 \$ 694,638</br></th></t<>		5,007 18,997 15,786 
Risk rating         Pass       \$       50,829       \$       103,192       \$       69,888       \$       21,232       \$       21,251       \$       62,634       \$       4,941       \$         Special mention         2,517       1,176        1,314          Substandard - Non-IEL        9,923        6,075        2,687       312         Substandard - IEL          13,366        2,420          Total owner-occupied loans       \$       50,829       \$       113,115       \$       72,405       \$       41,849       \$       21,251       \$       69,055       \$       5,253       \$         Current period gross charge offs - owner-occupied       \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$       \$       \$       \$       \$       \$       \$       \$       \$       \$       \$		5,007 18,997 15,786 \$ 373,757 \$
Pass       \$       50,829       \$       103,192       \$       69,888       \$       21,232       \$       21,251       \$       62,634       \$       4,941       \$         Special mention         2,517       1,176        1,314        1,314          Substandard - Non-IEL        9,923        6,075        2,687       312         Substandard - IEL          13,366        2,420          Total owner-occupied loans       \$       50,829       \$       113,115       \$       72,405       \$       41,849       \$       21,251       \$       69,055       \$       5,253       \$         Current period gross charge offs - owner-occupied       \$        \$        \$        \$        \$        \$        \$       \$       5,253       \$		5,007 18,997 15,786 \$ 373,757 \$ \$ 688,155 2,636 3,607 240 \$ 694,638
Special mention       —       —       2,517       1,176       —       1,314       —         Substandard - Non-IEL       —       9,923       —       6,075       —       2,687       312         Substandard - IEL       —       —       —       13,366       —       2,420       —         Total owner-occupied loans       \$       50,829       \$       113,115       \$       72,405       \$       41,849       \$       21,251       \$       69,055       \$       5,253       \$         Current period gross charge offs       •       •       •       \$       -       \$       -       \$       -       \$       \$       \$       5,253       \$         Non-owner occupied       \$       -       \$       -       \$       -       \$       -       \$       -       \$		5,007 18,997 15,786 \$ 373,757 \$ \$ 688,155 2,636 3,607 240 \$ 694,638
Substandard - Non-IEL       —       9,923       —       6,075       —       2,687       312         Substandard - IEL       —       —       —       13,366       —       2,420       —         Total owner-occupied loans       \$       50,829       \$       113,115       \$       72,405       \$       41,849       \$       21,251       \$       69,055       \$       5,253       \$         Current period gross charge offs       •       \$       -       \$       -       \$       -       \$       -       \$       \$       \$       5,253       \$<	5 — 5 5 — 5 5 — 5 868 5 868 5 868 5	18,997 15,786 \$ 373,757 \$ \$ 688,155 2,636 3,607 240 \$ 694,638
Substandard - IEL       -       -       13,366       -       2,420       -         Total owner-occupied loans       \$       50,829       \$       113,115       \$       72,405       \$       41,849       \$       21,251       \$       69,055       \$       5,253       \$         Current period gross charge offs - owner-occupied       \$       -       \$       -       \$       -       \$       -       \$       -       \$       -       \$       5,253       \$ <td>5 — 5 5 — 5 5 — 5 868 5 868 5 868 5</td> <td>15,786           \$ 373,757           \$</td>	5 — 5 5 — 5 5 — 5 868 5 868 5 868 5	15,786           \$ 373,757           \$
Total owner-occupied loans         \$         50,829         \$         113,115         \$         72,405         \$         41,849         \$         21,251         \$         69,055         \$         5,253         \$           Current period gross charge offs - owner-occupied         \$         -         \$        <	5 — 5 5 — 5 868 5 868 5	\$ 373,757 \$ \$ 688,155 2,636 3,607 240 \$ 694,638
Current period gross charge offs       s	5 — 5 5 — 5 868 5 868 5	\$ <u>-</u> \$ <u>688,155</u> 2,636 3,607 <u>240</u> \$ <u>694,638</u>
- owner-occupied         S	5 — 5 — 868 — 5 868 5	\$ 688,155 2,636 3,607 240 \$ 694,638
Risk rating         Pass       \$       82,879       \$       102,212       \$       235,031       \$       83,652       \$       63,176       \$       120,696       \$       509       \$         Special mention         524        2,112          2,739 <td>868 — 5 868 \$</td> <td>2,636 3,607 240 \$ 694,638</td>	868 — 5 868 \$	2,636 3,607 240 \$ 694,638
Pass       \$       82,879       \$       102,212       \$       235,031       \$       83,652       \$       63,176       \$       120,696       \$       509       \$         Special mention         524        2,112           Substandard - Non-IEL           2,739          Substandard - IEL           240          Total non-owner occupied loans       \$       82,879       \$       102,212       \$       235,031       \$       84,176       \$       63,176       \$       125,787       \$       509       \$         Current period gross charge offs        \$        \$        \$        \$        \$       509       \$         Current period gross charge offs       \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$        \$	868 — 5 868 \$	2,636 3,607 240 \$ 694,638
Special mention       -       -       -       524       -       2,112       -         Substandard - Non-IEL       -       -       -       -       2,739       -         Substandard - IEL       -       -       -       -       240       -         Total non-owner occupied loans       \$       82,879       \$       102,212       \$       235,031       \$       84,176       \$       63,176       \$       125,787       \$       509       \$         Current period gross charge offs       -       \$       -       \$       -       \$       -       \$       509       \$         - non-owner occupied       \$       -       \$       -       \$       -       \$       -       \$	868 — 5 868 \$	2,636 3,607 240 \$ 694,638
Substandard - Non-IEL       —       —       —       —       —       2,739       —         Substandard - IEL       —       —       —       —       —       240       —         Total non-owner occupied loans       \$       82,879       \$       102,212       \$       235,031       \$       84,176       \$       63,176       \$       125,787       \$       509       \$         Current period gross charge offs       -       \$       -       \$       -       \$       -       \$       509       \$         Multi-family:	868 — \$ 868 \$	3,607 240 \$ 694,638
Substandard - IEL	 \$ 868 \$	240 \$ 694,638
Total non-owner occupied loans       \$       82,879       \$       102,212       \$       235,031       \$       84,176       \$       63,176       \$       125,787       \$       509       \$         Current period gross charge offs       -       -       \$       -       \$       -       \$       -       \$       -       \$       509       \$         Current period gross charge offs       -       -       \$       -		\$ 694,638
Current period gross charge offs - non-owner occupied <b>S</b> —		
- non-owner occupied \$\$\$\$\$\$\$\$	s — s	\$
Risk rating		
5		
Pass         \$ 2,701         \$ 61,805         \$ 28,541         \$ 12,694         \$ 7,437         \$ 33,895         \$ 117         \$	s — s	\$ 147,190
Special mention — — — — — 244 2,008 —	_	2,252
Substandard - Non-IEL — — — — — — — — — — —	_	_
Substandard - IEL — — — — — — — — 1,233 —	_	1,233
Total multi-family loans <b>\$ 2,701</b> \$ 61,805 \$ 28,541 \$ 12,694 \$ 7,681 \$ 37,136 \$ 117 \$	s — \$	\$ 150,675
Current period gross charge offs - multi-family <b>\$</b> — \$ — \$ — \$ — \$ — \$ — \$ _ \$	s — s	s —
Non-owner occupied residential:		
Risk rating		
Pass         \$ 10,075 \$ 20,473 \$ 16,947 \$ 7,974 \$ 6,444 \$ 28,319 \$ 1,130 \$	s — s	\$ 91,362
Special mention 731	—	731
Substandard - Non-IEL — — — — — — — 375 —	—	375
Substandard - IEL <b>2</b> — 192 1,461 — 917 —	—	2,572
Total non-owner occupied residential loans         \$ 10,077 \$ 20,473 \$ 17,139 \$ 9,435 \$ 6,444 \$ 30,342 \$ 1,130 \$	s — s	\$ 95,040
Current period gross charge offs - non-owner occupied residential \$ - \$ - \$ - \$ - \$ 12 \$ - \$	s — s	\$ 12
residential <b>\$ - \$</b> - <b>\$ - \$ - \$</b> 12 <b>\$ - \$</b> (continued)	- 2	¢ 12

	Term Loans Amortized Cost Basis by Origination Year																	
														Revolving Loans Amortized	(	Revolving Loans Converted to		
As of December 31, 2023	2	2023		2022		2021		2020		2019		Prior		Basis		Term		Total
Acquisition and development:																		
1-4 family residential construct	ion:																	
Risk rating Pass	\$	18,820	\$	5,400	\$		\$		\$		\$		\$		\$		\$	24,220
Special mention	3	222	Э	3,400	э	74	э	_	Э	_	Э		Э		\$	_	Э	24,220
Substandard - Non-IEL		222				/4		—		_								290
Substandard - IEL		_																_
Total 1-4 family residential																		
construction loans	\$	19,042	\$	5,400	\$	74	\$	—	\$	_	\$	_	\$	_	\$	—	\$	24,516
Current period gross charge offs - 1-4 family residential																		
construction	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
Commercial and land developm	nent:																	
Risk rating																		
Pass	\$	28,829	\$	48,453	\$	9,847	\$	9,927	\$	110	\$	1,774	\$	6,574	\$	6,936	\$	112,450
Special mention		—		—		—		1,001		—		437				—		1,438
Substandard - Non-IEL		—						_		_						—		_
Substandard - IEL		—		—						—		1,361		_		—		1,361
Total commercial and land	¢	20.020	¢	40 452	¢	0.947	¢	10.029	¢	110	¢	2,572	¢	( 574	¢	( 02(	¢	115 240
development loans	\$	28,829	\$	48,453	\$	9,847	\$	10,928	\$	110	\$	3,572	\$	6,574	\$	6,936	\$	115,249
Current period gross charge offs - commercial and land development	\$	_	\$	_	\$	_	\$		\$		\$		\$	_	\$	_	\$	
Commercial and Industrial:																		
Risk rating																		
Pass	\$	67,735	\$	69,670	\$	67,117	\$	24,580	\$	10,753	\$	20,775	\$	86,475	\$	1,522	\$	348,627
Special mention		—		4,251		4,364		11		552		356		2,258		—		11,792
Substandard - Non-IEL		_		—		4,682		_		5		225		1,082		—		5,994
Substandard - IEL		_		69		_		7				455		141		_		672
Total commercial and industrial loans	\$	67,735	\$	73,990	\$	76,163	\$	24,598	\$	11,310	\$	21,811	\$	89,956	\$	1,522	\$	367,085
Current period gross charge offs - commercial and industrial	\$	_	\$	161	\$	106	\$		\$		\$	8	\$	473	\$		\$	748
Municipal:																		
Risk rating																		
Pass	\$	_	\$		\$	3,403	\$		\$		\$	6,409	\$		\$		\$	9,812
Total municipal loans	\$	_	\$	_	\$	3,403	\$		\$		\$	6,409	\$	_	\$	_	\$	9,812
Current period gross charge offs - municipal	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
Residential mortgage:																		
First lien:																		
Payment performance																		
Performing	\$	43,641	\$	71,311	\$	34,704	\$	8,056	\$	7,465	\$	97,943	\$	—	\$	638	\$	263,758
Nonperforming				_		_		_		120		2,361				_		2,481
Total first lien loans	\$	43,641	\$	71,311	\$	34,704	\$	8,056	\$	7,585	\$	100,304	\$	_	\$	638	\$	266,239
Current period gross charge offs - first lien	\$	_	\$	_	\$	_	\$	_	\$	_	\$	58	\$	_	\$	_	\$	58
Home equity - term:																		
Payment performance																		
Performing	\$	607	\$	732	\$	90	\$	426	\$	115	\$	3,105	\$	_	\$	—	\$	5,075
Nonperforming		_		_		_						3		_		_		3
								(continued)										

Term Loans Amortized Cost Basis by Origination Year																
As of December 31, 2023		2023		2022		2021		2020		2019		Prior	Revolving Loans nortized Basis	C	Revolving Loans Converted to Term	Total
Total home equity - term loans	\$	607	\$	732	\$	90	\$	426	\$	115	\$	3,108	\$ —	\$	_	\$ 5,078
Current period gross charge offs - home equity - term	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _
Home equity - lines of credit:																
Payment performance																
Performing	\$	—	\$		\$	—	\$	—	\$	—	\$	—	\$ 107,967	\$	77,171	\$ 185,138
Nonperforming				_								—	1,296		16	1,312
Total residential real estate - home equity - lines of credit loans	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$ 109,263	\$	77,187	\$ 186,450
Current period gross charge offs - home equity - lines of credit	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$ 40			\$ 40
Installment and other loans:																
Payment performance																
Performing	\$	758	\$	413	\$	332	\$	106	\$	670	\$	947	\$ 6,500	\$	—	\$ 9,726
Nonperforming		3		_				—		33		12				48
Total Installment and other loans	\$	761	\$	413	\$	332	\$	106	\$	703	\$	959	\$ 6,500	\$		\$ 9,774
Current period gross charge offs - installment and other	\$	181	\$	24	\$	_	\$	_	\$	4	\$	10	\$ 28	\$	_	\$ 247

The information presented in the table above is not required for periods prior to the adoption of CECL. The following table summarizes the Company's loan portfolio ratings based on its internal risk rating system at December 31, 2022, which presents the most comparable required information. Prior to the adoption of CECL, PCD loans were classified as PCI loans and accounted for under ASC 310-30. In accordance with the CECL standard, management did not reassess whether PCI assets met the criteria of PCD assets as of the adoption date. At December 31, 2023, the amortized cost of the PCD loans was \$8.6 million.

	Pass	1	Special Mention	Non-Impaired Substandard	Impaired - Substandard	Doubtful PCI Loa		PCI Loans		PCI Loans		PCI Loans		PCI Loans		PCI Loans		Total
December 31, 2022																		
Commercial real estate:																		
Owner occupied	\$ 305,15	9 \$	2,109	\$ 3,532	\$ 2,767	\$ —	\$	2,203	\$	315,770								
Non-owner occupied	601,24	4	4,243	2,273	—	—		283		608,043								
Multi-family	130,85	1	7,739	242	—	—		—		138,832								
Non-owner occupied residential	102,67	4	810	482	81	—		557		104,604								
Acquisition and development:																		
1-4 family residential construction	25,06	8	_	_	_	_		_		25,068								
Commercial and land development	142,42	4	458	_	15,426	_		_		158,308								
Commercial and industrial	331,10	3	17,579	7,013	31	_		2,048		357,774								
Municipal	12,17	3	_	_	_	_		_		12,173								
Residential mortgage:																		
First lien	222,84	.9	_	215	2,520	_		4,265		229,849								
Home equity - term	5,48	5	—	—	5			15		5,505								
Home equity - lines of credit	182,80	1	_	45	395	_		_		183,241								
Installment and other loans	12,01	7	_	_	40	_		8		12,065								
	\$ 2,073,84	8 \$	32,938	\$ 13,802	\$ 21,265	\$ _	\$	9,379	\$	2,151,232								

For commercial real estate, acquisition and development, commercial and industrial and municipal segments, a loan is evaluated individually when, based on current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not individually evaluated. Generally, loans that are more than 90 days past due will be individually evaluated for a specific reserve. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including the length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed to determine if the loan should be placed on nonaccrual status. Nonaccrual loans are, by definition, deemed to be individually evaluated under CECL. A specific reserve allocation for individually evaluated loans is measured on a loan-by-loan basis for commercial and construction loans by either the present value of the expected future cash flows discounted at the loan's effective interest rate, the loan's obtainable market price, or the fair value of the collateral if the loan is collateral dependent. A loan is collateral dependent if the repayment of the loan is expected to be provided solely by the underlying collateral. For loans that are experiencing financial difficulty for extended periods of time, periodic updates on fair values are obtained, which may include updated appraisals. Updated fair values are incorporated into the analysis in the next reporting period.

Loan charge-offs, which may include partial charge-offs, are taken on an individually evaluated loan that is collateral dependent if the carrying balance of the loan exceeds the appraised value of the collateral, the loan has been placed on nonaccrual status or identified as uncollectible, and it is deemed to be a confirmed loss. Typically, loans with a charge-off or partial charge-off will continue to be individually evaluated. Generally, an individually evaluated loan with a partial charge-off may continue to have a specific reserve on it after the partial charge-off, if factors warrant.

At December 31, 2023, the Company's individually evaluated loans were measured based on the estimated fair value of the collateral securing the loan, except for purchased auto loans on nonaccrual status and accruing loans accounted for as TDRs prior to the adoption of ASU 2022-02. At December 31, 2022, except for TDRs, the Company's individually evaluated loans were measured based on the estimated fair value of the collateral securing the loan. Prior to the adoption of ASU 2022-02, by definition, TDRs were considered impaired and the related impairment analyses were initially based on DCF For real estate loans, collateral generally consists of commercial or residential real estate, but in the case of commercial and industrial loans, it could also consist of accounts receivable, inventory, equipment or other business assets. Commercial and industrial loans may also have real estate collateral.

Updated appraisals are generally required every 18 months for classified commercial loans in excess of \$250 thousand. The "as is" value provided in the appraisal is often used as the fair value of the collateral in determining impairment, unless circumstances, such as subsequent improvements, approvals, or other circumstances, dictate that another value than that provided by the appraiser is more appropriate.

Generally, commercial loans secured by real estate that are evaluated individually are measured at fair value using certified real estate appraisals that had been completed within the last 18 months. Appraised values are discounted for estimated costs to sell the property and other selling considerations to arrive at the property's fair value. In those situations, in which it is determined an updated appraisal is not required for loans individually evaluated for credit expected losses, fair values are based on either an existing appraisal or a DCF analysis as determined by management. The approaches are discussed below:

- Existing appraisal if the existing appraisal provides a strong loan-to-value ratio (generally 70% or lower) and, after consideration of market conditions and knowledge of the property and area, it is determined by the Credit Administration staff that there has not been a significant deterioration in the collateral value, the existing certified appraised value may be used. Discounts to the appraised value, as deemed appropriate for selling costs, are factored into the fair value.
- Discounted cash flows in limited cases, DCF may be used on projects in which the collateral is liquidated to reduce the borrowings outstanding, and is used to validate collateral values derived from other approaches.

Collateral on loans evaluated individually is not limited to real estate, and may consist of accounts receivable, inventory, equipment or other business assets. Estimated fair values are determined based on borrowers' financial statements, inventory ledgers, accounts receivable aging or appraisals from individuals with knowledge in the business. Stated balances are generally discounted for the age of the financial information or the quality of the assets. In determining fair value, liquidation discounts are applied to this collateral based on existing loan evaluation policies.

The Company distinguishes substandard loans for both loans individually and collectively evaluated, as it places less emphasis on a loan's classification, and increased reliance on whether the loan was performing in accordance with the contractual terms. A substandard classification does not automatically meet the definition of an individually evaluated loan. Loss potential, while existing in the aggregate amount of substandard loans, does not have to exist in individual extensions of credit classified as substandard. As a result, the Company's methodology includes an evaluation of certain accruing commercial real estate, acquisition and development, commercial and industrial and municipal loans rated substandard to be collectively evaluated for credit expected losses. Although the Company believes these loans meet the definition of substandard, they are generally performing and management has concluded that it is likely the Company will be able to collect the scheduled payments of principal and interest when due according to the contractual terms of the loan agreement.

Larger groups of smaller balance homogeneous loans are collectively evaluated for credit expected losses. Generally, the Company does not separately identify individual residential mortgage and installment and other consumer loans for disclosures, unless such loans are the subject of a modified agreement due to financial difficulties of the borrower.

The following table presents the amortized cost basis of nonaccrual loans, according to loan class, with and without reserves on individually evaluated loans as of December 31, 2023, as compared to nonaccrual loans at December 31, 2022. The Company did not recognize interest income on nonaccrual loans during the year ended December 31, 2023.

			December 31, 2022			
	Nonaccrual loan related AC		Nonaccrual loans with no related ACL	Total nonaccrual loans	Loans Past Due 90+ Accruing	Total nonaccrual loans
Commercial real estate:						
Owner-occupied	\$	—	\$ 15,786	\$ 15,786	s –	\$ 2,767
Non-owner occupied		_	240	240	—	—
Multi-family		—	1,233	1,233		—
Non-owner occupied residential		_	2,572	2,572	—	81
Acquisition and development:						
1-4 family residential construction		—	_	_		—
Commercial and land development		_	1,361	1,361	_	15,426
Commercial and industrial		68	604	672		31
Municipal		_	_	—	_	—
Residential mortgage:						
First lien		_	2,309	2,309	66	1,838
Home equity – term		_	3	3	_	5
Home equity – lines of credit		_	1,312	1,312	-	395
Installment and other loans		3	36	39	_	40
Total	\$	71	\$ 25,456	\$ 25,527	\$ 66	\$ 20,583

A loan is considered to be collateral-dependent when the borrower is experiencing financial difficulty and the repayment is expected to be provided substantially through the operation or sale of collateral. At December 31, 2023, substantially all individually evaluated loans were collateral-dependent and consisted primarily of commercial real estate, acquisition and development and residential mortgage loans, which were primarily secured by commercial or residential real estate. The Company's collateral-dependent loans had appraised collateral values which exceeded the amortized cost basis of the related loan as of December 31, 2023, except one commercial and industrial loan and one consumer installment loan. The following table presents the amortized cost basis of collateral-dependent loans by class as of December 31, 2023:

					Type of Collateral					
	Busir	ness Assets	Commercial Real Estate	Equipment	Land	Residential I Estate	Real	 Other	Total	
Commercial real estate:										
Owner occupied	\$	_	\$ 15,786	\$ _	s –	\$	—	\$ —	\$ 15	,786
Non-owner occupied		—	240	—	—		—	—		240
Multi-family		_	1,233	—	_		—	_	1,	,233
Non-owner occupied residential		—	2,572	—	—		—	—	2,	,572
Acquisition and development:										
1-4 family residential construction		_	_	_	_		—	_		—
Commercial and land development		—	_	—	1,361		—	—	1,	,361
Commercial and industrial		2	76	594	_		—			672
Municipal		_	_	_	_		—	_		_
Residential mortgage:										
First lien		_	—	_	_	:	2,231	_	2,	,231
Home equity - term		_	—	_	_		3			3
Home equity - lines of credit			_				1,312		1,	,312
Installment and other loans		_		 18			—	 		18
Total	\$	2	\$ 19,907	\$ 612	\$ 1,361	\$	3,546	\$ _	\$ 25,	,428

The information presented above in the nonaccrual loan table and the collateral-dependent table are not required for periods prior to the adoption of CECL. The following table, which excludes accruing PCI loans, presents the most comparable required information at December 31, 2022, which summarizes impaired loans by segment and class, segregated by those for which a specific allowance was required and those for which a specific allowance was not required at December 31, 2022. The recorded investment in loans excludes accrued interest receivable. Related allowances established generally pertain to those loans in which loan forbearance agreements were in the process of being negotiated or updated appraisals were pending, and any partial charge-off will be recorded when final information is received.

		Impaired	Loans with a Specific Allo	wance		Impaired Loans with	ans with No Specific Allowance			
	Inve	orded stment Balance)	Unpaid Principal Balance (Legal Balance)	Related Allowance		Recorded Investment (Book Balance)		Unpaid Principal Balance (Legal Balance)		
December 31, 2022										
Commercial real estate:										
Owner-occupied	\$		\$	\$	— \$	2,767	\$	3,799		
Non-owner occupied residential		_	_		_	81		207		
Commercial and industrial		_	_			31		112		
Residential mortgage:										
First lien		178	178		28	2,342		3,126		
Home equity—term		_				5		8		
Home equity—lines of credit			_			395		684		
Installment and other loans		_				40		40		
	\$	178	\$ 178	\$	28 \$	21,087	\$	23,402		

The following table, which excludes accruing PCI loans, presents the most comparable required information for the prior comparative periods and summarizes the average recorded investment in impaired loans and related recognized interest income for the years ended December 31, 2022 and 2021.

	C	2022					20	021	
			Average Impaired Balance		Interest Income Recognized		Average Impaired Balance		Interest Income Recognized
Commercial real estate:									
Owner-occupied		\$	3,050	\$	_	\$	3,825	\$	1
Non-owner occupied			_		—				—
Multi-family									
Non-owner occupied residential			96				225		
Acquisition and development:									
Commercial and land development			1,187				187		_
Commercial and industrial			109				3,030		
Residential mortgage:									
First lien			2,389		33		2,539		43
Home equity – term			6		_		11		_
Home equity – lines of credit			405				521		—
Installment and other loans			44		_		25		—
		\$	7,286	\$	33	\$	10,363	\$	44
						-		-	

On January 1, 2023, the Company adopted ASU 2022-02 on a modified retrospective basis. ASU 2022-02 eliminates the TDR accounting model, and requires that the Company evaluate, based on the accounting for loan modifications, whether the borrower is experiencing financial difficulty, if the modification results in a more-than-insignificant direct change in the contractual cash flows and results in a new loan or a continuation of an existing loan. This change required all loan modifications to be accounted for under the general loan modification guidance in ASC 310-20, *Receivables – Nonrefundable Fees and Other Costs*, and subject entities to new disclosure requirements on loan modifications to borrowers experiencing financial difficulty. Upon adoption of CECL, the TDRs were evaluated and included in the CECL loan segment pools if the loans shared similar risk characteristics to other loans in the pool or remained with individually evaluated loans for which the ACL was measured using the collateral-dependent or DCF method.

The Company may modify loans to borrowers experiencing financial difficulty by providing principal forgiveness, term extension, interest rate reduction or an other-than-insignificant payment delay. When principal forgiveness is provided, the amount of forgiveness is charged off against the ACL. The Company may also provide multiple types of modifications on an individual loan.

The following table presents the amortized cost of loans at December 31, 2023 that were both experiencing financial difficulty and modified during the year ended December 31, 2023, by loan class and by type of modification. The percentage of the amortized cost of loans that were modified to borrowers experiencing difficulty as compared to the amortized cost of loan class is also presented below. The Company has not committed to lend additional amounts to the borrowers included in the table below.

	Principal Forgiveness	Payment Delay	Term Extension	Interest Rate Reduction	Combination Term Extension and Principal Forgiveness	Combination Term Extension and Interest Rate Reductions	Total Class of Financing Receivable
Acquisition and development:							
Commercial and land development	s —	s —	\$ 1,361	s —	s —	s —	1.18 %
Installment and other loans	—	—	9	—	—	—	0.09 %

The Company monitors the performance of the modified loans to borrowers experiencing financial difficulty to determine the effectiveness of its modification efforts. The following table presents the performance of the modified loans in the previous twelve months:

	C	urrent	30-59 Days Pas Due	t 60-	89 Days Past Due	90 Days or More Past Due	Total	Non-Accrual
Acquisition and development:								
Commercial and land development	\$	_	\$ –	- \$	—	s —	\$	\$ 1,361
Installment and other loans		9		-	_		9	
	Total: <b>\$</b>	9	\$ –	- \$	_	<b>\$</b> —	\$ 9	\$ 1,361

The following table presents the financial effect of the loan modifications presented above to borrowers experiencing financial difficulty for the year ended December 31, 2023. For loans modified to borrowers experiencing financial difficulty in the twelve months, there were no payment defaults in the subsequent twelve months.

	Principal Forgiveness	Weighted Average interest Rate Reduction	Weighted Average Term Extension (in years)
Acquisition and development:			
Commercial and land development	_	<u> </u>	1.0
Installment and other loans	—	— %	1.1

The following table presents the most comparable required information for impaired loans that were TDRs, with the recorded investment at December 31, 2022:

	20	22
	Number of Contracts	Recorded Investment
Accruing:		
Residential mortgage:		
First lien	8	682
	8	682
Nonaccruing:		
Residential mortgage:		
First lien	4	212
Installment and other loans	1	2
	5	214
	13	\$ 896

The following table presents the number of loans modified as TDRs, and their pre-modification and post-modification investment balances for the year ended December 31, 2022. There were two new TDRs, both on non-accrual status for the year ended December 31, 2022. During 2022, one of the two new TDRs was paid off in full.

The loan presented in the table below was considered a TDR at December 31, 2022 as a result of the Company agreeing to a below market interest rate given the risk of the transaction and a term extension, in order to give the borrowers an opportunity to improve their cash flows. For new and accruing TDRs, impairment was generally assessed using a DCF analysis. For TDRs in default of their modified terms, impairment was generally determined on a collateral dependent approach.

	Number of Contracts	Pre- Modification Investment Balance		Post- Modification Investment Balance	
December 31, 2022					
Installment and other loans	1	\$	5	\$	2

Management further monitors the performance and credit quality of the loan portfolio by analyzing the length of time a portfolio is past due by aggregating loans based on its delinquencies. The following table presents the classes of the loan portfolio summarized by aging categories at December 31, 2023:

	30-5	9 Days Past Due	60-89 Days Past Due	90+ Days Past Due	Total Due Past Due		Loans Not Past Due	Total Loans
December 31, 2023								
Commercial real estate:								
Owner occupied	\$	13,852	s —	\$ 117	\$	13,969	\$ 359,788	\$ 373,757
Non-owner occupied		152	—	_		152	694,486	694,638
Multi-family		_	_	_			150,675	150,675
Non-owner occupied residential			_	192		192	94,848	95,040
Acquisition and development:								
1-4 family residential construction		_	_	—		_	24,516	24,516
Commercial and land development		16	_	_		16	115,233	115,249
Commercial and industrial		27	69	625		721	366,364	367,085
Municipal		_	_	_			9,812	9,812
Residential mortgage:								
First lien		5,433	1,058	721		7,212	259,027	266,239
Home equity - term		20	2	_		22	5,056	5,078
Home equity - lines of credit		1,801	100	839		2,740	183,710	186,450
Installment and other loans		84	28	19		131	9,643	9,774
	\$	21,385	\$ 1,257	\$ 2,513	\$	25,155	\$ 2,273,158	\$ 2,298,313

The following table presents the most comparable required information, which includes the classes of the loan portfolio summarized by aging categories of performing loans and nonaccrual loans at December 31, 2022:

		Days Past Due										
	Current	3(	-59		60-89		90+ (still accruing)	F	Total Past Due	Non- Accrual		Total Loans
December 31, 2022							·					
Commercial real estate:												
Owner-occupied	\$ 310,769	\$	31	\$		\$	—	\$	31	\$ 2,767	\$	313,567
Non-owner occupied	607,760											607,760
Multi-family	138,832		_		_		—					138,832
Non-owner occupied residential	103,782		184				—		184	81		104,047
Acquisition and development:												
1-4 family residential construction	24,622		446		_		_		446	_		25,068
Commercial and land development	142,613		269		_		_		269	15,426		158,308
Commercial and industrial	355,179		464		52		_		516	31		355,726
Municipal	12,173											12,173
Residential mortgage:												
First lien	219,715		3,485		414		132		4,031	1,838		225,584
Home equity – term	5,485				_		_			5		5,490
Home equity - lines of credit	181,350		1,395		101		—		1,496	395		183,241
Installment and other loans	11,953		64				—		64	40		12,057
Subtotal	2,114,233		6,338		567		132		7,037	 20,583		2,141,853
Loans acquired with credit deterioration	on:										_	
Commercial real estate:												
Owner-occupied	2,203		_		_		_					2,203
Non-owner occupied	283		_		_				_			283
Non-owner occupied residential	452				_		105		105			557
Commercial and industrial	2,048						—					2,048
Residential mortgage:												
First lien	3,657		327		79		202		608	_		4,265
Home equity – term	15						—			—		15
Installment and other loans	8											8
Subtotal	8,666		327		79		307		713	 		9,379
	\$ 2,122,899	\$	6,665	\$	646	\$	439	\$	7,750	\$ 20,583	\$	2,151,232

As disclosed in Note 1, on January 1, 2023 the Company implemented CECL and increased the ACL, previously the ALL, with a cumulative-effect adjustment to the ACL for loans of \$2.4 million. The Company's ACL is calculated quarterly, with any adjustment recorded to the provision for credit losses in the consolidated statement of income. Management calculates the quantitative portion of collectively evaluated loans for all loan categories, with the exception of the consumer loan segment, using DCF methodology. For purposes of calculating the quantitative portion of collectively evaluated reserves on the consumer loan segment, the remaining life methodology is utilized. For purposes of estimating the Company's ACL, management generally evaluates collectively evaluated loans by federal call code in order to group loans with similar risk characteristics.

Loans that do not share similar risk characteristics are evaluated on an individual loan basis, and are excluded from the collective evaluation for the ACL. Loans identified to be individually evaluated under CECL include loans on nonaccrual status and may include accruing loans that do not share similar risk characteristics to other accruing loans that are collectively evaluated on a loan pool basis. A specific reserve analysis may be applied to the individually evaluated loans, which considers collateral value, an observable market price or the present value of expected future cash flows. A specific reserve is assigned if the measured value of the loan using one of the before mentioned methods is less than the current carrying value of the loan.

Based on management's analysis, adjustments may be applied for additional factors impacting the risk of loss in the loan portfolio beyond the quantitatively calculated reserve calculated on collectively evaluated loans. As the quantitative reserve calculation incorporates historical conditions, management may consider an additional or reduced reserve is warranted through qualitative risk factors based on current and expected conditions. These qualitative risk factors considered by management are comparable to legacy factors prior to the adoption of CECL and include significant or unexpected changes in:

*Nature and Volume of Loans* – including loan growth in the current and subsequent quarters based on the Company's targeted growth and strategic plan, coupled with the types of loans booked based on risk management and credit culture; the number of exceptions to loan policy; and supervisory loan to value exceptions.

*Concentrations of Credit and Changes within Credit Concentrations* – including the composition of the Company's overall portfolio makeup and management's evaluation related to concentration risk management and the inherent risk associated with the concentrations identified.

Lending Policies and Procedures, Underwriting Standards and Recovery Practices – including changes to credit policies and procedures, underwriting standards and perceived impact on anticipated losses; trends in the number of exceptions to loan policy; supervisory loan to value exceptions; and administration of loan recovery practices.

Delinquency and Classified Loan Trends – including delinquency percentages and internal loan ratings noted in the portfolio relative to economic conditions; severity of the delinquencies and the ratings; and whether the ratios are trending upwards or downwards.

Collateral Valuation Trends - including underlying market conditions and impact on the collateral values securing the loans.

*Experience, Ability and Depth of Management/Lending staff* – including the level of experience of senior and middle management and the lending staff; turnover of the staff; and instances of repeat criticisms.

Quality of Loan Review System – including the level of experience of the loan review staff; in-house versus outsourced provider of review; turnover of the staff; and instances of repeat criticisms from independent testing, which includes the evaluation of internal loan ratings of the portfolio.

*Economic Conditions* – including trends in the international, national, regional and local conditions that monitor the interest rate environment, inflationary pressures, the consumer price index, the housing price index, housing statistics, and bankruptcy rates.

Other External Factors - including regulatory and legal environment risks and competition.

All factors noted above were established upon adoption of CECL and were deemed appropriate during the year ended December 31, 2023. For the year ended December 31, 2023, the *Delinquency and Classified Loan Trends* qualitative factor was increased for the commercial & industrial and owner-occupied commercial real estate loan classes, which was based on a trend of increases in loans downgraded to the special mention or classified risk rating. All other qualitative factors were unchanged from levels at adoption of CECL.



The following table presents the activity in the ACL, including the impact of adopting CECL, for the year ended December 31, 2023, and the activity in the ALL for the years ended December 31, 2022 and 2021.

				C	Commercial								Consumer					
		ommercial Real Estate	Acquisition and evelopment		Commercial and Industrial		Municipal		Total		Residential Mortgage		Installment and Other		Total		Unallocated	Total
December 31, 2023																		
Balance, beginning of year	\$	13,558	\$ 3,214	\$	4,505	\$	24	\$	21,301	\$	3,444	\$	188	\$	3,632	\$	245	\$ 25,178
Impact of adopting ASC 326	5\$	2,857	\$ (214)	\$	928	\$	169	\$	3,740	\$	(1,121)	\$	49	\$	(1,072)	\$	(245)	\$ 2,423
Provision for credit losses		1,360	(764)		1,023		(36)		1,583		6		93		99		_	1,682
Charge-offs		(12)	—		(748)		—		(760)		(98)		(247)		(345)		—	(1,105)
Recoveries		110	5		98		_		213		193		118		311		—	524
Balance, end of year	\$	17,873	\$ 2,241	\$	8	\$	157	\$	26,077	\$	2,424	\$	201	\$	2,625	\$	_	\$ 28,702
December 31, 2022			 			_				_		_		_		_		
Balance, beginning of year	\$	12,037	\$ 2,062	\$	3,814	\$	30	\$	17,943	\$	2,785	\$	215	\$	3,000	\$	237	\$ 21,180
Provision for loan losses		1,489	1,142		640		(6)		3,265		669		218		887		8	4,160
Charge-offs		_	_		—		_		_		(50)		(360)		(410)		_	(410)
Recoveries		32	10		51		_		93		40		115		155		—	248
Balance, end of year	\$	13,558	\$ 3,214	\$	4,505	\$	24	\$	21,301	\$	3,444	\$	188	\$	3,632	\$	245	\$ 25,178
December 31, 2021			 	-		-		-		-		-		-		-		
Balance, beginning of year	\$	11,151	\$ 1,114	\$	3,942	\$	40	\$	16,247	\$	3,362	\$	324	\$	3,686	\$	218	\$ 20,151
Provision for loan losses		710	938		23		(10)		1,661		(517)		(73)		(590)		19	1,090
Charge-offs		(293)	—		(663)				(956)		(92)		(70)		(162)		_	(1,118)
Recoveries		469	 10	_	512		_		991		32		34		66		—	 1,057
Balance, end of year	\$	12,037	\$ 2,062	\$	3,814	\$	30	\$	17,943	\$	2,785	\$	215	\$	3,000	\$	237	\$ 21,180

The information presented in the table below is not required for periods subsequent to the adoption of CECL. The following table summarizes the ALL allocation for loans individually and collectively evaluated for impairment by loan segment at December 31, 2022. Accruing PCI loans are excluded from loans individually evaluated for impairment.

			Co	ommercial				Consumer									
	 Commercial Real Estate	Acquisition and evelopment	0	Commercial and Industrial	1	Municipal	Total		Residential Mortgage		nstallment nd Other		Total	U	nallocated		Total
December 31, 2022																-	
Loans allocated by:																	
Individually evaluated for impairment	\$ 2,848	\$ 15,426	\$	31	\$	_	\$ 18,305	\$	2,920	\$	40	\$	2,960	\$	_	\$	21,265
Collectively evaluated for impairment	1,164,401	167,950		357,743		12,173	1,702,267		415,675		12,025		427,700		_		2,129,967
	\$ 1,167,249	\$ 183,376	\$	357,774	\$	12,173	\$ 1,720,572	\$	418,595	\$	12,065	\$	430,660	\$	_	\$	2,151,232
Allowance for credit losses allocated by:	 	 															
Individually evaluated for impairment	\$ _	\$ _	\$	_	\$	_	\$ _	\$	28	\$	_	\$	28	\$	_	\$	28
Collectively evaluated for impairment	13,558	3,214		4,505		24	21,301		3,416		188		3,604		245		25,150
	\$ 13,558	\$ 3,214	\$	4,505	\$	24	\$ 21,301	\$	3,444	\$	188	\$	3,632	\$	245	\$	25,178

### NOTE 5. PREMISES AND EQUIPMENT

The following table summarizes premises and equipment at December 31, 2023 and 2022.

	2023	2022
Land	\$ 7,556	\$ 7,583
Buildings and improvements	24,570	24,813
Leasehold improvements	5,557	5,359
Furniture and equipment	22,195	21,849
Construction in progress	 593	 59
	60,471	 59,663
Less accumulated depreciation	 31,078	 30,335
	\$ 29,393	\$ 29,328

Depreciation expense totaled \$1.9 million, \$2.1 million, and \$2.3 million for the years ended December 31, 2023, 2022 and 2021, respectively. During 2022, the Company announced strategic initiatives to drive long-term growth and improve operating efficiencies, which included the planned closure of five branch locations in Pennsylvania, and resulted in reductions to gross premises and equipment by \$6.2 million and accumulated depreciation by \$2.9 million due to write-downs of premises and equipment and the transfer of land and buildings to held-for-sale.

### NOTE 6. LEASES

A lease provides the lessee the right to control the use of an identified asset for a period of time in exchange for consideration. The Company has primarily entered into operating leases for branches and office space. Most of the Company's leases contain renewal options, which the Company is reasonably certain to exercise. Including renewal options, the Company's leases range from 4 to 29 years. Operating lease right-of-use assets and lease liabilities are included in other assets and accrued interest and other liabilities on the Company's consolidated balance sheets.

The Company uses its incremental borrowing rate to determine the present value of the lease payments, as the rate implicit in the Company's leases is not readily determinable. Lease agreements that contain non-lease components are generally accounted for as a single lease component, while variable costs, such as common area maintenance expenses and property taxes, are expensed as incurred.

The following table summarizes the Company's right-of-use assets and related lease liabilities for the year ended December 31, 2023 and 2022.

	Decem	ber 31, 2023	 December 31, 2022
Operating lease ROU assets	\$	10,824	\$ 9,270
Operating lease ROU liabilities		11,614	9,976
Weighted-average remaining lease term (in years)		15.1	14.3
Weighted-average discount rate		4.4 %	4.1 %

The following table presents information related to the Company's operating leases for the years ended December 31, 2023 and 2022:

	Dece	ember 31, 2023	December 31, 2022
Cash paid for operating lease liabilities	\$	1,224 \$	1,170
Operating lease expense		1,305	1,406

The following table presents maturities of the Company's lease liabilities by year.

2024	\$ 1,349
2025	1,371
2026	1,403
2027	1,437
2028	1,194
Thereafter	10,187
	16,941
Less: imputed interest	5,327
Total lease liabilities	\$ 11,614

### NOTE 7. GOODWILL AND OTHER INTANGIBLE ASSETS

At December 31, 2023 and 2022, goodwill was \$18.7 million. No impairment charges were recorded in December 31, 2023 and 2022.

Goodwill is not amortized, but is reviewed for potential impairment on at least an annual basis, with testing between annual tests if an event occurs or circumstances change that could potentially reduce the fair value of a reporting unit.

The Company conducted its last annual goodwill impairment test as of November 30, 2023 using generally accepted valuation methods. As a result of that impairment test, no goodwill impairment was identified. No changes occurred that would impact the results of that analysis through December 31, 2023.

The following table presents changes in and components of other intangible assets for the years ended December 31, 2023 and 2022. No impairment charge was recorded on other intangible assets during the years ended December 31, 2023 and 2022. During 2023, the Company acquired an investment advisory firm and related accounts with assets under management of approximately \$67.2 million. In connection with this acquisition, the Company recorded an intangible asset totaling \$289 thousand associated with the customer list.

No impairment charges were recorded on other intangible assets during the twelve months ended.

1 0	 0 0			
		2023	2022	
Balance, beginning of year		\$ 3,078	\$ 4,18	3
Acquired customer list		289	-	_
Amortization expense		 (953)	(1,10)	5)
Balance, end of year		\$ 2,414	\$ 3,07	'8

The following table presents the components of other identifiable intangible assets at December 31, 2023 and 2022.

		2023				2022		
	Gross	Carrying Amount	A	ccumulated Amortization		Gross Carrying Amount	L	Accumulated Amortization
Amortized intangible assets:								
Core deposit intangibles	\$	8,390	\$	6,247	\$	8,390	\$	5,312
Other client relationship intangibles		289		18		25		25
Total	\$	8,679	\$	6,265	\$	8,415	\$	5,337

The following table presents future estimated aggregate amortization expense at December 31, 2023.

2024	\$ 836
2025	656
2026 2027	476
2027	297
2028	120
Thereafter	29
	\$ 2,414

The Company incurred amortization expense of \$953 thousand, \$1.1 million and \$1.3 million in the years ending December 31, 2023, 2022 and 2021, respectively.

### NOTE 8. INCOME TAXES

The Company files income tax returns in the U.S. federal jurisdiction, the Commonwealth of Pennsylvania and the State of Maryland. The Company is no longer subject to tax examination by tax authorities for years before 2020.

The following table summarizes income tax expense for the years ended December 31, 2023, 2022 and 2021.

	2023	2022	2021
Current expense	\$ 10,021	\$ 5,170	\$ 7,072
Deferred (benefit) expense	(651)	(591)	942
Income tax expense	\$ 9,370	\$ 4,579	\$ 8,014

The following table reconciles the Company's effective income tax rate to its statutory federal rate for the years ended December 31, 2023, 2022 and 2021.

	2023	2022	2021
Statutory federal tax rate	21.0 %	21.0 %	21.0 %
Increase (decrease) resulting from:			
State taxes, net of federal benefit	1.5	1.6	1.1
Tax exempt interest income	(2.5)	(4.1)	(1.7)
Income from life insurance	(0.8)	(1.3)	(0.9)
Disallowed interest expense	1.1	0.3	—
Low-income housing credits and related expenses	(0.1)	(0.2)	(0.2)
Merger-related expenses	0.3	—	
Share-based compensation and related expenses	(0.1)	(0.5)	0.2
Other	0.4	0.4	0.1
Effective income tax rate	20.8 %	17.2 %	19.6 %

Net investment security losses resulted in an income tax benefit of \$10 thousand, and \$34 thousand for the years ended December 31, 2023 and 2022, respectively, and an income tax expense of \$134 thousand related to net investment security losses for the year ended December 31, 2021.

The Company recognizes, when applicable, interest and penalties related to unrecognized tax benefits in the provision for income taxes in the results of operations. There were no penalties or interest related to income taxes recorded in the consolidated statements of income for the years ended December 31, 2023, 2022 and 2021 and no amounts accrued for penalties at December 31, 2023 and 2022.



The following table summarizes the Company's deferred tax assets and liabilities at December 31, 2023 and 2022.

The following table summarizes the company's deferred tax assets and national	· · · · · · · · · · · · · · · · · · ·	2023	 2022
Deferred tax assets:			
Allowance for credit losses	\$	6,445	\$ 5,594
Deferred compensation		491	434
Retirement and salary continuation plans		3,329	3,000
Share-based compensation		712	774
Off-balance sheet reserves		387	359
Nonaccrual loan interest		1,388	467
Deferred loan fees		342	493
Net unrealized losses on AFS securities		7,331	10,405
Net unrealized losses on cash flow hedges		54	204
Purchase accounting adjustments		745	896
Bonus accrual		845	1,241
Right-of-use lease liability		2,594	2,194
Net operating loss carryforward		1,770	1,974
Depreciation and other		677	 99
Total deferred tax assets		27,110	28,134
Deferred tax liabilities:			
Depreciation		493	_
Mortgage servicing rights		834	884
Purchase accounting adjustments		479	675
Right-of-use lease asset		2,433	2,054
Investment in partnerships		468	473
Other		386	17
Total deferred tax liabilities		5,093	4,103
Deferred tax asset, net	\$	22,017	\$ 24,031

At December 31, 2023, the Company had acquired federal and state net operating loss carryforwards of \$1.8 million each, subject to annual loss limitation limits per IRC Section 382, that expire beginning in 2033. A deferred tax asset is recognized for these carryforwards because the benefit is more likely than not to be realized.

FASB ASC 740, Income Taxes, ("ASC 740") clarifies the accounting for income taxes by prescribing a minimum probability threshold that a tax position must meet before a financial statement benefit is recognized. The minimum threshold is defined in ASC 740 as a tax position that is more likely than not to be sustained upon examination by the applicable taxing authority, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. ASC 740 was applied to all existing tax positions upon initial adoption. There was no liability for uncertain tax positions and no known unrecognized tax benefits at December 31, 2023 or 2022.

#### **NOTE 9. RETIREMENT PLANS**

The Company maintains a 401(k) profit-sharing plan for all qualified employees. Employees are eligible to participate in the 401(k) profit-sharing plan following completion of one month of service and attaining age 18. Pursuant to the 401(k) profit-sharing plan, employees can contribute up to the lesser of \$66 thousand, or 100% of their compensation. Substantially all of the Company's employees are covered by the plan, which contains limited match or safe harbor provisions. The Company will match 50% of the first 6% of the base contribution that an employee contributes. The Company's match is immediately vested and paid at the end of the year. Employer contributions to the plan are based on the performance of the Company and are at the discretion of the Board of Directors. Employer contribution expense totaled \$859 thousand, \$780 thousand and \$669 thousand for the years ended December 31, 2023, 2022 and 2021, respectively.

The Company has deferred compensation agreements with certain present and former directors, whereby a director or his beneficiaries will receive a monthly retirement benefit beginning at age 65. The arrangement is funded by an amount of life

insurance on the participating director, which is calculated to meet the Company's obligations under the compensation agreement. The cash value of the life insurance policies is an unrestricted asset of the Company. The estimated present value of future benefits to be paid totaled zero and \$18 thousand at December 31, 2023 and 2022, respectively. Expense for this plan totaled \$2 thousand, \$4 thousand and \$5 thousand for the years ended December 31, 2023, 2022 and 2021, respectively.

The Company also has supplemental discretionary deferred compensation plans for directors and executive officers. The plans are funded annually with director fees and salary reductions, which are either placed in a trust account invested by the Bank's OFA division or recognized as a liability in the consolidated balance sheets. The trust account balance totaled \$2.2 million and \$2.0 million at December 31, 2023 and 2022, respectively, and is directly offset in other liabilities in the consolidated balance sheets. Expense for these plans totaled \$51 thousand for the years ended December 31, 2023 and 2022 and \$61 thousand for the year ended December 31, 2021.

In addition, the Company has two supplemental retirement and salary continuation plans for directors and executive officers. These plans are funded with single premium life insurance on the plan participants. The cash value of the life insurance policies is an unrestricted asset of the Company. The estimated present value of future benefits to be paid on these plans totaled \$14.9 million and \$13.6 million at December 31, 2023 and 2022, respectively. Expense for these plans totaled \$1.9 million, \$2.0 million and \$1.7 million, for the years ended December 31, 2023, 2022 and 2021, respectively.

The Company has promised a continuation of life insurance coverage to certain persons post-retirement. The estimated present value of future benefits to be paid totaled \$1.8 million and \$1.7 million at December 31, 2023 and 2022, respectively. Expense for this plan totaled \$130 thousand, \$105 thousand and \$104 thousand for the years ended December 31, 2023, 2022 and 2021, respectively.

Trust account balances, and estimated present values of future benefits and deferred compensation liabilities, noted above are included in other assets and other liabilities, respectively, on the consolidated balance sheets.

#### NOTE 10. SHARE-BASED COMPENSATION PLANS

The Company maintains share-based compensation plans under the shareholder-approved 2011 Plan. The purpose of the share-based compensation plans is to provide officers, employees, and non-employee members of the Board of Directors of the Company with additional incentive to further the success of the Company, and awards may consist of grants of incentive stock options, nonqualified stock options, stock appreciation rights, restricted stock, deferred stock units and performance shares. The 2011 Plan allows for the Compensation Committee of the Board of Directors to determine the type of incentive to be awarded, its term, manner of exercise, vesting and restrictions on shares. Generally, awards are nonqualified under the IRC, unless the awards are deemed to be incentive awards to employees at the Compensation Committee's discretion.

At December 31, 2023, 1,281,920 shares of the common stock of the Company were reserved to be issued and 423,239 shares were available to be issued.

The following table presents a summary of nonvested restricted shares activity for 2023.

	Shares	Weighted	Average Grant Date Fair Value
Nonvested shares, beginning of year	284,909	\$	22.35
Granted	149,501		23.55
Forfeited	(35,713)	,	22.66
Vested	(107,466)	)	22.56
Nonvested shares, end of year	291,231	\$	22.85

The following table presents restricted shares compensation expense, with tax benefit information, and fair value of shares vested at December 31, 2023, 2022 and 2021.

		2023	2022	2021
Destricted share evend evenes	¢	2 2 4 0 Ф	2.012	¢ 1.001
Restricted share award expense	\$	2,349 \$	) -	\$ 1,901
Restricted share award federal tax benefit		493	423	334
Fair value of shares vested		2,460	2,498	1,539

At December 31, 2023, 2022 and 2021, unrecognized compensation expense related to the share awards totaled \$3.4 million, \$3.0 million, and \$2.3 million, respectively. The unrecognized compensation expense at December 31, 2023 is expected to be recognized over a weighted-average period of 1.7 years.

There were no outstanding and exercisable stock options at December 31, 2023 and 2022.

The Company maintains an employee stock purchase plan to provide employees of the Company an opportunity to purchase Company common stock. Eligible employees may purchase shares in an amount that does not exceed the lesser of the IRS limit of \$25,000 or 10% of their annual salary at the lower of 95% of the fair market value of the shares on the semi-annual offering date, or related purchase date. The Company reserved 350,000 shares of its common stock to be issued under the employee stock purchase plan. At December 31, 2023, 139,146 shares were available to be issued.

The following table presents information for the employee stock purchase plan for years ended December 31, 2023, 2022 and 2021.

	 2023	2022	2021
Shares purchased	6,449	5,885	8,755
Weighted average price of shares purchased	\$ 21.14	\$ 22.53	\$ 15.58
Compensation expense recognized	\$ 7	\$ 15	\$ 48

The Company issues new shares or treasury shares, depending on market conditions, in its share-based compensation plans.

### NOTE 11. DEPOSITS

The following table summarizes deposits by type at December 31, 2023 and 2022. During the fourth quarter of 2022, the Bank announced that it had entered into a Purchase and Assumption Agreement providing for the sale of its Path Valley branch and associated deposit liabilities. At December 31, 2022, deposits of \$31.3 million were expected to be conveyed in the branch sale, are reported within total deposits at cost and were comprised of \$23.5 million in interest-bearing deposits and \$7.8 million in non-interest bearing deposits. These deposits were reported at cost as deposits held for assumption in connection with the sale of a bank branch within total deposits in the consolidated balance sheets.

The sale was completed on May 12, 2023, which included deposits of approximately \$18.7 million comprising of \$14.4 million in interest-bearing deposits and \$4.3 million in noninterest-bearing deposits.

	2023	2022
Noninterest-bearing demand deposits	\$ 430,959	\$ 501,963
Interest-bearing demand deposits	1,000,652	987,158
Savings	720,696	736,124
Time (\$250,000 or less)	330,093	214,484
Time (over \$250,000)	76,414	36,517
Total	\$ 2,558,814	\$ 2,476,246

The following table summarizes scheduled future maturities of time deposits as of December 31, 2023.

2024	S	381,911
2025		12,862
2026		5,193
2027		2,708
2028		2,567
Thereafter		1,266
	\$	406,507

Brokered money market deposit balances were \$20.1 million and \$1.0 million at December 31, 2023 and 2022, respectively. Brokered time deposits totaled zero at December 31, 2023 and 2022. Management evaluates brokered deposits as a funding option, taking into consideration regulatory views on such deposits as non-core funding sources.

### NOTE 12. RELATED PARTY TRANSACTIONS

Directors and executive officers of the Company, including their immediate families and companies in which they have a direct or indirect material interest, are considered to be related parties. In the ordinary course of business, the Company engages in various related party transactions, including extending credit, taking deposits and bank service transactions. The Company relies on the directors and executive officers for the identification of their associates.

Loans to principal officers, directors and their related interests during 2023 were as follows:

Balance, beginning of year	\$ 91
New loans	123
Repayments	(88)
Director and officer relationship changes	163
Balance, end of year	\$ 289

None of these loans are past due, on nonaccrual status or have been restructured to provide a reduction or deferral of interest or principal because of deterioration in the financial position of the borrower. There were no loans to a related party that were considered classified loans at December 31, 2023 or 2022.

At December 31, 2023 and 2022, the Company had approximately \$3.6 million and \$4.0 million, respectively, in deposits from related parties, including directors and certain executive officers.

### NOTE 13. SHORT-TERM BORROWINGS

The Company has short-term borrowing capability from the FHLB and the FRB discount window. The following table summarizes these short-term borrowings at and for the years ended December 31, 2023, 2022 and 2021.

	2023	2022	2021
Balance at year-end	\$ 97,500	\$ 104,684	\$ —
Weighted average interest rate at year-end	5.68 %	4.45 %	— %
Average balance during the year	\$ 87,370	\$ 13,846	\$ 38,546
Average interest rate during the year	5.46 %	3.97 %	0.33 %
Maximum month-end balance during the year	\$ 120,984	\$ 104,684	\$ 55,729

At December 31, 2023 and 2022, the Company had availability under FHLB lines for its short-term borrowings totaling \$52.5 million and \$45.3 million, respectively.



The Company also enters into borrowing arrangements with certain of its deposit clients by agreements to repurchase ("repurchase agreements") under which the Company pledges investment securities owned and under its control as collateral against the borrowing arrangement, which generally matures within one day from the transaction date. The Company is required to hold U.S. Treasury, U.S. Agency or U.S. GSE securities as underlying securities for repurchase agreements. The following table provides additional details for repurchase agreements, which excludes federal funds purchased, at and for the years ended December 31, 2023, 2022 and 2021.

	 2023	 2022	 2021
Balance at year-end	\$ 9,785	\$ 17,251	\$ 23,301
Weighted average interest rate at year-end	0.76 %	0.60 %	0.11 %
Average balance during the year	\$ 14,099	\$ 22,294	\$ 22,888
Average interest rate during the year	0.80 %	0.20 %	0.14 %
Maximum month-end balance during the year	\$ 17,991	\$ 26,399	\$ 27,595
Fair value of securities underlying the agreements at year-end	\$ 10,201	\$ 17,188	\$ 32,662

## NOTE 14. LONG-TERM DEBT

The following table presents components of the Company's long-term debt at December 31, 2023, and 2022.

		Am	ount		Weighted Average rate		
	2023 2022		2022	2023	2022		
FHLB fixed rate advances maturing:							
2025	\$	15,000	\$		4.57 %	%	
2028		25,000			3.98 %	%	
		40,000		_	4.20 %	%	
Total FHLB amortizing advance requiring monthly principal and interest payments, maturing:							
2025				1,455	— %	4.74 %	
Total FHLB Advances	\$	40,000	\$	1,455	4.20 %	4.74 %	

There were five new long term borrowings in 2023 and zero in 2022. The following table summarizes the future annual principal payments required on these borrowings at December 31, 2023.

2025	15,000
2028	25,000
	\$ 40,000

The Bank is a member of the FHLB of Pittsburgh and has access to the FHLB program of overnight and term advances. Under terms of a blanket collateral agreement for advances, lines and letters of credit from the FHLB, collateral for all outstanding advances, lines and letters of credit consisted of 1-4 family mortgage loans and other real estate secured loans totaling \$1.1 billion at December 31, 2023. The Bank had additional availability of \$973.3 million at the FHLB on December 31, 2023 based on its qualifying collateral, net of short-term borrowings and long-term debt detailed above and non-deposit letters of credit totaling \$609 thousand at December 31, 2023.

The Bank has available unsecured lines of credit, with interest based on the daily Federal Funds rate, with two correspondent banks totaling \$20.0 million, at December 31, 2023. There were no borrowings under these lines of credit at December 31, 2023 and 2022.

## NOTE 15. SUBORDINATED NOTES

The Company has unsecured subordinated notes payable, which mature on December 30, 2028. At December 31, 2023 and 2022, subordinated notes payable outstanding totaled \$32.1 million for both periods, which qualified for Tier 2 capital subject to the regulatory capital phase out limitations. The notes are recorded on the consolidated balance sheets net of

remaining debt issuance costs totaling \$407 thousand and \$537 thousand at December 31, 2023 and 2022, respectively, which are amortized over a 10-year period on an effective yield basis. The subordinated notes had a fixed interest rate of 6.0% through December 30, 2023, a then converted to a variable rate, 90-day average fallback SOFR rate plus 3.16%, through maturity. At December 31, 2023, the interest rate on our subordinated debt was 8.78%. The Company may, at its option, redeem the notes, in whole or in part, on any interest payment date after December 30, 2023, and at any time upon the occurrence of certain events. As of December 31, 2023, the Company was in compliance with the covenants contained in the subordinated notes payable agreement.

### NOTE 16. DERIVATIVE FINANCIAL INSTRUMENTS

The Company is exposed to certain risk arising from both its business operations and economic conditions. The Company principally manages its exposures to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity, and credit risk primarily by managing the amount, sources, and duration of its assets and liabilities and the use of derivative financial instruments. Specifically, the Company enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company's derivative financial instruments are used as risk management tools by the Company to manage differences in the amount, timing, and duration of the Company's known or expected cash receipts and its known or expected cash payments principally related to the Company's borrowings and are not used for trading or speculative purposes.

The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish this objective, the Company primarily uses interest rate swaps and interest rate caps as part of its interest rate risk management strategy.

Interest rate swaps designated as cash flow hedges involve the hedge of the exposure to variability in expected future cash flows through the receipt of fixed or variable amounts from a counterparty in exchange for the Company making variable-rate or fixed-rate payments over the life of the agreements without exchange of the underlying notional amount. The Company, however, discontinues cash flow hedge accounting if it is probable the forecasted hedged transactions will not occur in the initially identified time period due to circumstances, such as the impact of the COVID-19 pandemic. Upon discontinuance, the associated gains and losses deferred in AOCI are reclassified immediately into earnings and subsequent changes in the fair value of the cash flow hedge are recognized in earnings.

The Company entered into one new interest rate swap designated as a cash flow hedge with a notional value of \$75.0 million during the year ended December 31, 2023. At December 31, 2023, the Company had two interest rate swaps designated as hedging instruments with a total notional value of \$125.0 million for the purpose of hedging the variable cash flows of selected AFS securities or loans or hedging variable cash flows associated with the Company's borrowings compared to two interest rate swaps designated as cash flow hedges with a total notional value of \$100.0 million at December 31, 2022 for the purpose of hedging the variable cash flows of selected AFS securities.

Derivatives designated and qualifying as a hedge of the exposure to changes in the fair value of an asset, liability, or firm commitment attributable to a particular risk, such as interest rate risk, are considered fair value hedges. The gain or loss on the fair value hedge, as well as the offsetting loss or gain on the hedged item attributable to the hedged risk, are recognized in current earnings as the fair value changes. When a fair value hedge is discontinued, the hedged asset or liability is no longer adjusted for changes in fair value and the existing basis adjustment is amortized or accreted over the remaining life of the asset or liability.

The Company entered into three pay-fixed interest rate swaps on certain closed portfolio loans with our commercial clients with a total notional value of \$100.0 million during the year ended December 31, 2023. The commercial loans are scheduled to mature at various dates ranging from December 2026 to October 2054. The interest rate swaps are designated as fair value hedges and allow the Company to offer long-term fixed rate loans to commercial clients while mitigating the interest rate risk of a long-term asset by converting fixed rate interest payments to floating rate interest payments indexed to a synthetic U.S. SOFR rate. The Company did not have fair value hedges for the year ended December 31, 2022.

The Company enters into interest rate swaps that allow its commercial loan customers to effectively convert a variable-rate commercial loan agreement to a fixed-rate commercial loan agreement. Under these agreements, the Company enters into a variable-rate loan agreement with a customer in addition to an interest rate swap agreement, which serves to effectively swap the customer's variable-rate loan into a fixed-rate loan. In addition, the Company may enter into interest rate caps that allow its commercial loan customers to gain protection against significant interest rate increases and provide an upper limit, or cap, on the variable interest rate. The Company then enters into a corresponding swap or cap agreement with a third party in order to economically hedge its exposure through the customer agreement. The interest rate swaps and interest rate caps with both the



customers and third parties are not designated as hedges and are marked through earnings. At December 31, 2023, the Company had 35 customer and 35 corresponding third-party broker interest rate derivatives not designated as a hedging instrument with an aggregate notional amount of \$444.8 million. The Company had \$268.8 million of such derivative instruments at December 31, 2022. The Company entered into nine new interest rate swaps with its commercial loan customers and recognized swap fee income of \$1.0 million for the year ended December 31, 2022, which are included in noninterest income in the consolidated statements of income. The Company did not enter into any interest new rate cap agreements for the year ended December 31, 2023. The Company entered into one new interest rate cap with a commercial loan customer and recognized fee income of \$14 thousand for the year ended December 31, 2022, which is included in noninterest income in the consolidated statements of income.

At December 31, 2023 and 2022, the Company had cash collateral of \$6.6 million and \$5.4 million with the third parties for certain of these derivatives, respectively. At December 31, 2023 and 2022, the Company received cash collateral of \$4.4 million and \$8.5 million from a counterparty for these derivatives, respectively.

The Company also may enter into risk participation agreements with a financial institution counterparty for an interest rate derivative contract related to a loan in which the Company is a participant or the agent bank. The risk participation agreement provides credit protection to the agent bank should the borrower fail to perform on its interest rate derivative contracts with the agent bank. The Company manages its credit risk on the risk participation agreement by monitoring the creditworthiness of the borrower, which is based on the same credit review process as though the Company had entered into the derivative instruments directly with the borrower. The notional amount of a risk participation agreement reflects the Company's pro-rata share of the derivative instrument, consistent with its share of the related participated loan. At December 31, 2023, the Company had four risk participation agreements with sold protection with a notional value of \$29.0 million at December 31, 2022. In addition, the Company had three risk participation with purchased protection with a notional value of \$11.0 million at December 31, 2023 compared to one risk participation agreement with purchased protection with a notional value of \$4.9 million at December 31, 2022. The Company received an upfront fee of \$31 thousand upon entry into one new risk participation agreements for the year ended December 31, 2023 compared to \$140 thousand upon entry into four new risk participation with sold protection for the year ended December 31, 2022, which is included in noninterest income in the consolidated statements of income.

As a part of its normal residential mortgage operations, the Company will enter into an interest rate lock commitment with a potential borrower. The Company may enter into a corresponding commitment to an investor to sell that loan at a specific price shortly after origination. In accordance with FASB ASC 820, adjustments are recorded through earnings to account for the net change in fair value of these transactions for the held for sale pipeline. In accordance with FASB ASC 820, adjustments are recorded through earnings to account for the net change in fair value of these held for sale loans. The fair value of held for sale loans can vary based on the interest rate locked with the customer and the current market interest rate at the balance sheet date.

The following table summarizes the notional values and fair value of the Company's derivative instruments at December 31, 2023 and 2022:

	December 31, 2023					2		
	 Notional Amount	Balance Sheet Location		Fair Value	Notional Amount	Balance Sheet Location	]	Fair Value
Derivatives designated as hedging instruments:								
Cash flow hedge designation:								
Interest rate swaps - FHLB advances	\$ 75,000	Other assets	\$	135	n/a	n/a		n/a
Interest rate swaps - AFS securities	\$ 50,000	Other liabilities		(426)	\$ 100,000	Other liabilities	\$	(973)
Fair value hedge designation:								
Interest rate swaps - commercial loans	\$ 100,000	Other liabilities		(1,718)	n/a	n/a		n/a
Total derivatives designated as hedging instruments			\$	(2,009)			\$	(973)
Derivatives not designated as hedging instruments:								
Interest rate swaps	\$ 216,485	Other assets	\$	11,157	\$ 128,385	Other assets	\$	10,437
Interest rate swaps	216,485	Other liabilities		(11,253)	128,385	Other liabilities		(10,262)
Purchased options – rate cap	5,909	Other assets		8	6,000	Other assets		29
Written options – rate cap	5,909	Other liabilities		(8)	6,000	Other liabilities		(29)
Risk participations - sold credit protection	32,722	Other liabilities		(59)	29,019	Other liabilities		(69)
Risk participations - purchased credit protection	11,035	Other assets		28	4,941	Other assets		16
Interest rate lock commitments with customers	2,181	Other assets		55	1,356	Other assets		35
Forward sale commitments	688	Other assets		(4)	3,483	Other assets		140
Total derivatives not designated as hedging instruments			\$	(76)			\$	297

The following table presents the carrying amount and associated cumulative basis adjustment related to the application of fair value hedge accounting that is included in the carrying amount of hedged assets as of December 31, 2023.

	Carrying A	mounts of Hedged	Assets	Cumulative Amounts of Fair Valu the Carrying Amoun	e Hedging Adjustments Included in s of the Hedged Assets				
	2023		2022	2023	2022				
Commercial loans	\$ 100	0,000 \$		\$ 1,722	\$				

The following tables summarize the effect of the Company's derivative financial instruments on OCI and net income at December 31, 2023, 2022 and 2021:

	Amount of Gain (Loss) Recognized in OCI on Derivative								
		2023		2022		2021			
Derivatives in cash flow hedging relationships:									
Interest rate products	\$	682	\$	(972)	\$		473		
Total	\$	682	\$	(972)	\$		473		

## Location of Loss Recognized from

	Amount	ito Income	AOCI into Income		
	2023	2022	2021		
Derivatives in cash flow hedging relationships:					
Interest rate products	<u> </u>	\$	\$ (757)	Interest income / Interest expense (1)	
Total	\$	\$	\$ (757)		

<sup>(1)</sup>For the year ended December 31, 2021, the Company terminated its interest rate swap designated as a hedging instrument with a notional value of \$50.0 million. The Company recorded a \$514 thousand loss in other operating expenses in the consolidated statements of income.

	Amour	Location of (Loss) Gain Recognized in Income		
	2023	2022	2021	
Derivatives designated as hedging instruments				
Fair value hedge designation:				
Interest rate swaps - commercial loans 1	\$ 4	n/a	n/a	Interest income on loans
Derivatives not designated as hedging instruments:				
Interest rate products	\$ (232)	\$ 30	\$ 41	Other operating expenses
Risk participation agreements	(16)	88	(2)	Other operating expenses
Interest rate lock commitments with customers	20	(318)	(320)	Mortgage banking activities
Forward sale commitments	(144)	88	113	Mortgage banking activities
Total derivatives not designated as hedging instruments	\$ (372)	\$ (113)	\$ (168)	

<sup>1</sup> Amount includes the net of the change in the fair value of the interest rate swaps hedging commercial loans and the change in the carrying value included in the hedged commercial loans.

The following table is a summary of components for interest rate swap designated as hedging instruments at December 31, 2023 and 2022.

	Weighted Average Pay Rate	Weighted Average Receive Rate	Weighted Average Maturity in Years
December 31, 2023			
Cash flow hedge designation:			
Interest rate swaps - FHLB advances	3.49 %	5.34 %	4.3
Interest rate swaps - AFS securities	5.34 %	3.73 %	0.7
Fair value hedge designation:			
Interest rate swaps - commercial loans	4.12 %	5.34 %	3.7
December 31, 2022			
Cash flow hedge designation:			
Interest rate swaps - AFS securities	3.81 %	3.81 %	1.2

### NOTE 17. SHAREHOLDERS' EQUITY AND REGULATORY CAPITAL

Banks and bank holding companies are subject to regulatory capital requirements administered by federal banking agencies. Capital adequacy guidelines and, additionally for banks, prompt corrective action regulations, involve quantitative measures of assets, liabilities and certain off-balance sheet items calculated under regulatory accounting practices. Capital amounts and classifications are also subject to qualitative judgments by regulators. Failure to meet capital requirements can initiate regulatory action. Under the Basel Committee on Banking Supervision's capital guidelines for U.S. Banks ("Basel III rules"), an entity must hold a capital conservation buffer above the adequately capitalized risk-based capital ratios. The Company and the Bank have elected not to include net unrealized gain or losses included in AOCI in computing regulatory capital.

On January 1, 2023, the Company adopted ASU No. 2016-13, which replaced the existing incurred loss model for recognizing credit losses with an expected loss model referred to as the CECL model, and resulted in a reduction to opening retained earnings, net of income tax, and an increase to the ACL for loans of approximately \$2.4 million and ACL for off-balance sheet exposures of \$100 thousand, which combined totals \$2.5 million. The federal bank regulatory agencies issued a rule, which provided for the option to elect a three-year transition provision of the day-one impact of the CECL model beginning with regulatory capital at March 31, 2023. The Company elected the three-year phase in option.

The Company and the Bank met all capital adequacy requirements to which they are subject at December 31, 2023 and 2022. Prompt corrective action regulations provide five classifications: well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized, although these terms are not used to represent overall financial condition. If adequately capitalized, regulatory approval is required to accept brokered deposits. If undercapitalized, capital distributions are limited, as is asset growth and expansion, and capital restoration plans are required. At December 31, 2023, the most recent regulatory notifications categorized the Bank as well capitalized under the regulatory framework for prompt corrective action. There are no conditions or events since that notification that management believes have changed the Bank's classification.

The following table presents capital amounts and ratios at December 31, 2023 and 2022.

	Actual		F	For Capital Adequacy Purposes (includes applicable capital conservation buffer)			To Be Well Capitalized Under Prompt Corrective Action Regulations		
	 Amount	Ratio	1	Amount	Ratio		Amount	Ratio	
December 31, 2023									
Total risk-based capital:									
Orrstown Financial Services, Inc.	\$ 326,878	13.0 %	\$	264,019	10.5 %		n/a	n/a	
Orrstown Bank	320,687	12.8 %		263,942	10.5 %	\$	251,373	10.0 %	
Tier 1 risk-based capital:									
Orrstown Financial Services, Inc.	272,677	10.8 %		213,730	8.5 %		n/a	n/a	
Orrstown Bank	292,160	11.6 %		213,667	8.5 %		201,099	8.0 %	
Tier 1 common equity risk-based capital:									
Orrstown Financial Services, Inc.	272,677	10.8 %		176,013	7.0 %		n/a	n/a	
Orrstown Bank	292,160	11.6 %		175,961	7.0 %		163,393	6.5 %	
Tier 1 leverage capital:									
Orrstown Financial Services, Inc.	272,677	8.9 %		122,907	4.0 %		n/a	n/a	
Orrstown Bank	292,160	9.5 %		122,907	4.0 %		153,634	5.0 %	
December 31, 2022									
Total risk-based capital:									
Orrstown Financial Services, Inc.	\$ 304,589	12.7 %	\$	250,939	10.5 %		n/a	n/a	
Orrstown Bank	292,933	12.3 %		250,566	10.5 %	\$	238,634	10.0 %	
Tier 1 risk-based capital:									
Orrstown Financial Services, Inc.	245,752	10.3 %		203,141	8.5 %		n/a	n/a	
Orrstown Bank	266,122	11.2 %		202,839	8.5 %		190,907	8.0 %	
Tier 1 common equity risk-based capital:									
Orrstown Financial Services, Inc.	245,752	10.3 %		167,293	7.0 %		n/a	n/a	
Orrstown Bank	266,122	11.2 %		167,044	7.0 %		155,112	6.5 %	
Tier 1 leverage capital:									
Orrstown Financial Services, Inc.	245,752	8.5 %		116,325	4.0 %		n/a	n/a	
Orrstown Bank	266,122	9.2 %		116,219	4.0 %		145,273	5.0 %	

The Company maintains a stockholder dividend reinvestment and stock purchase plan. Under the plan, shareholders may purchase additional shares of the Company's common stock at the prevailing market prices with reinvestment dividends and voluntary cash payments. The Company reserved 1,045,000 shares of its common stock to be issued under the dividend reinvestment and stock purchase plan. At December 31, 2023, approximately 665,000 shares were available to be issued under the plan.

In September 2015, the Board of Directors of the Company authorized a share repurchase program pursuant to which the Company could repurchase up to 416,000 shares of the Company's outstanding shares of common stock, in accordance with all applicable securities laws and regulations, including Rule 10b-18 of the Exchange Act. On April 19, 2021, the Board of Directors authorized the additional future repurchase of up to 562,000 shares of its outstanding common stock for a total of 978,000 shares. When and if appropriate, repurchases may be made in open market or privately negotiated transactions, depending on market conditions, regulatory requirements and other corporate considerations, as determined by management. Share repurchases may not occur and may be discontinued at any time. At December 31, 2023, 949,533 shares had been repurchased under the program at a total cost of \$21.2 million, or \$22.36 per share. Common stock available for future repurchase totals 28,467 shares, or 0.3%, of the Company's outstanding common stock at December 31, 2023.

On January 23, 2024, the Board declared a cash dividend of \$0.20 per common share, which was paid on February 13, 2024 to shareholders of record on February 6, 2024.

Banking regulations limit the ability of the Bank to pay dividends or make loans or advances to the Parent Company. Dividends that may be paid in any calendar year are limited to the current year's net profits, combined with the retained net

profits of the preceding two years. At December 31, 2023, dividends from the Bank available to be paid to the Parent Company, without prior approval of the Bank's regulatory agency, totaled \$55.0 million, subject to the Bank meeting or exceeding regulatory capital requirements. The Parent Company's principal source of funds for dividend payments to shareholders is dividends received from the Bank. In addition, any dividend increases prior to the completion of the merger of equals with Codorus Valley Bancorp, Inc. must be approve by Codorus Valley Bancorp, Inc.

At December 31, 2023, there were no loans from the Bank to any nonbank affiliate, including the Parent Company. The Bank's loans to a single affiliate may not exceed 10%, and loans to all affiliates may not exceed 20%, of the Bank's capital stock, surplus, and undivided profits, plus the ACL (as defined by regulation). Loans from the Bank to nonbank affiliates, including the Parent Company, are also required to be collateralized according to regulatory guidelines. At December 31, 2023 and 2022, the maximum amount the Bank had available to loan to a nonbank affiliate was \$32.1 million and \$29.3 million, respectively.

### NOTE 18. EARNINGS PER SHARE

The following table presents earnings per share for the years ended December 31, 2023, 2022 and 2021.

	 2023	 2022	 2021
Net income	\$ 35,663	\$ 22,037	\$ 32,881
Weighted average shares outstanding - basic	 10,340	 10,553	 10,967
Dilutive effect of share-based compensation	95	153	139
Weighted average shares outstanding - diluted	10,435	10,706	 11,106
Per share information:			
Basic earnings per share	\$ 3.45	\$ 2.09	\$ 3.00
Diluted earnings per share	3.42	2.06	2.96

For the years ended December 31, 2023, 2022 and 2021, there were average outstanding restricted award shares totaling 6,398, 29,414 and zero, respectively, excluded from the computation of earnings per share because the effect was antidilutive, as the grant price exceeded the average market price. The dilutive effect of share-based compensation in each period above relates principally to restricted stock awards.

### NOTE 19. FINANCIAL INSTRUMENTS WITH OFF-BALANCE SHEET RISK

The Company is a party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its clients. These financial instruments include commitments to extend credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the consolidated balance sheets. The contract amounts of those instruments reflect the extent of involvement the Company has in particular classes of financial instruments.

The Company's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to extend credit and standby letters of credit and financial guarantees written is represented by the contractual amount of those instruments. The Company uses the same credit policies in making commitments and conditional obligations as it does for on-balance sheet instruments. The following table presents these contractual, or notional, amounts at December 31, 2023, and 2022.

	2023	2022
Commitments to fund:		
Home equity lines of credit	\$ 337,460	
1-4 family residential construction loans	40,330	49,538
Commercial real estate, construction and land development loans	132,607	156,560
Commercial, industrial and other loans	357,099	338,286
Standby letters of credit	24,529	23,229

Commitments to extend credit are agreements to lend to a client as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require

payment of a fee. Since many of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each client's credit-worthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management's credit evaluation of the client. Collateral varies but may include accounts receivable, inventory, equipment, residential real estate, and income-producing commercial properties.

Standby letters of credit and financial guarantees written are conditional commitments issued by the Company to guarantee the performance of a client to a third party. Those guarantees are primarily issued to support public and private borrowing arrangements. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loans to clients. The Company holds collateral supporting those commitments when deemed necessary by management. The liability, at December 31, 2023 and 2022, for guarantees under standby letters of credit issued was not considered to be material.

The Company maintains a reserve on its off-balance sheet credit exposures, which totaled \$1.7 million and \$1.6 million at December 31, 2023 and 2022, respectively, and is recorded in other liabilities on the consolidated balance sheets. On January 1, 2023, the Company adopted CECL and recorded a day-one adjustment, which increased the ACL for off-balance sheet credit exposures by \$100 thousand. The reserve is based on management's estimate of expected losses in its off-balance sheet credit exposures. The reserve specific to unfunded loan commitments is determined by applying utilization assumptions based on historical experience and applying the expected loss rates by loan class. Following adoption of CECL, the change in the reserve for off-balance sheet credit exposures is recorded as a provision or reduction to expense through the provision for credit losses in the consolidated statements of income. The Company did not record a provision for credit losses for off-balance sheet credit exposures for the years ended December 31, 2023. Prior to January 1, 2023, the Company maintained the reserve based on historical loss experience of the related loan class and utilization assumptions, for off-balance sheet credit exposures that currently are not funded. For the years ended December 31, 2022 and 2021, the Company recorded expense of \$28 thousand and \$57 thousand, respectively, to other operating expenses in the consolidated statements of income associated with its reserve for off-balance sheet credit exposures.

The Company may sell loans to the FHLB of Chicago as part of its Mortgage Partnership Finance Program ("MPF Program"). Under the terms of the MPF Program, there is limited recourse back to the Company for loans that do not perform in accordance with the terms of the loan agreement. Each loan that is sold under the program is "credit enhanced" such that the individual loan's rating is raised to a minimum "BBB," as determined by the FHLB of Chicago. Outstanding loans sold under the MPF Program totaled \$9.6 million and \$10.7 million at December 31, 2023 and 2022, respectively, with limited recourse back to the Company on these loans of \$385 thousand and \$387 thousand at December 31, 2023 and 2022, respectively. Many of the loans sold under the MPF Program have primary mortgage insurance, which reduces the Company's overall exposure. The net amount expensed or recovered for the Company's estimate of losses under its recourse exposure for loans foreclosed, or in the process of foreclosure, is recorded in other operating expenses on the consolidated statements of income. These amounts were not material for the years ended December 31, 2023, 2022 and 2021.

### NOTE 20. FAIR VALUE

Fair value is the exchange price that would be received for an asset or paid to transfer a liability (exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Certain financial instruments and all non-financial instruments are excluded from disclosure requirements. Accordingly, the aggregate fair value amounts presented do not represent the underlying value of the Company.

The fair value hierarchy distinguishes between (1) market participant assumptions developed based on market data obtained from independent sources (observable inputs) and (2) an entity's own assumptions about market participant assumptions based on the best information available in the circumstances (unobservable inputs). The fair value hierarchy consists of three broad levels, which gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are:

Level 1 – quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access at the measurement date.

Level 2 – significant other observable inputs other than Level 1 prices such as prices for similar assets and liabilities in active markets; quoted prices for identical or similar instruments in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 – at least one significant unobservable input that reflects a company's own assumptions about the assumptions that market participants would use in pricing an asset or liability.



In instances in which multiple levels of inputs are used to measure fair value, hierarchy classification is based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

The Company used the following methods and significant assumptions to estimate fair value for financial instruments measured on a recurring basis:

Where quoted prices are available in an active market, investment securities are classified within Level 1 of the valuation hierarchy. Level 1 investment securities include highly liquid government bonds, mortgage products and exchange traded equities. If quoted market prices are not available, investment securities are classified within Level 2 and fair values are estimated by using pricing models, quoted prices of securities with similar characteristics or DCF. Level 2 investment securities include U.S. agency securities, MBS, obligations of states and political subdivisions and certain corporate, asset-backed and other securities. In certain cases where there is limited activity or less transparency around inputs to the valuation, investment securities are classified within Level 3 of the valuation hierarchy. All of the Company's investment securities are classified as available-for-sale.

The fair values of interest rate swaps, interest rate caps and risk participation derivatives are determined using models that incorporate readily observable market data into a market standard methodology. This methodology nets the discounted future cash receipts and the discounted expected cash payments. The discounted variable cash receipts and payments are based on expectations of future interest rates derived from observable market interest rate curves. In addition, fair value is adjusted for the effect of nonperformance risk by incorporating credit valuation adjustments for the Company and its counterparties. These assets and liabilities are classified as Level 2 fair values, based upon the lowest level of input that is significant to the fair value measurements.

The following table summarizes assets and liabilities measured at fair value on a recurring basis at December 31, 2023 or 2022.

		Level 1		Level 2		Level 3		Total Fair Value Measurements
December 31, 2023					-			
Financial Assets								
Investment securities:								
U.S. Treasury securities	\$	17,840	\$		\$	_	\$	17,840
U.S. government agencies		_		4,151		_		4,151
States and political subdivisions				197,060		6,062		203,122
GSE residential MBSs				57,632		_		57,632
GSE commercial MBSs				4,743		_		4,743
GSE residential CMOs		_		73,102		_		73,102
Non-agency CMOs				22,878		21,791		44,669
Asset-backed				108,134		_		108,134
Other		126		_		_		126
Loans held for sale		_		5,816		_		5,816
Derivatives				11,328		55		11,383
Totals	\$	17,966	\$	484,844	\$	27,908	\$	530,718
Financial Liabilities			:					
Derivatives	<u>\$</u>	_	\$	13,464	\$		\$	13,464
December 31, 2022								
Financial Assets								
Investment securities:								
U.S. Treasury securities	\$	17,291	¢		\$		\$	17,291
U.S. government agencies	φ	17,271	ψ	5,135	ψ		ψ	5,135
States and political subdivisions				191,488		5,926		197,414
GSE residential MBSs				59,402		5,720		59,402
GSE residential CMOs				68,378				68,378
Non-agency CMOs				18,491		21,267		39,758
Asset-backed				125,973		21,207		125,973
Other		377		125,775				377
Loans held for sale		511		10,880		_		10,880
Derivatives		_		10,880		35		10,517
Totals	\$	17,668	\$	490,229	\$	27,228	\$	535,125
Financial Liabilities	Ψ	17,008	Ψ	770,229	ψ	27,220	Ψ	555,125
Derivatives	\$		¢	11 222	¢		¢	11,333
Derivatives	<u> </u>		\$	11,333	\$		3	11,333

The Company had one municipal bond and three CMOs measured at fair value on a recurring basis using significant unobservable inputs (Level 3) at December 31, 2023 and 2022. The Level 3 valuation is based on a non-executable broker quote, which is considered a significant unobservable input. Such quotes are updated as available and may remain constant for a period of time for certain broker-quoted securities that do not move with the market or that are not interest rate sensitive as a result of their structure or overall attributes.

The Company's residential mortgage loans held-for-sale were recorded at fair value utilizing Level 2 measurements. This fair value measurement is determined based upon third party quotes obtained on similar loans. For loans held-for-sale for which the fair value option has been elected, the aggregate fair value was below the aggregate principal balance by \$1.5 million and \$1.2 million as of December 31, 2023 and 2022, respectively.

The determination of the fair value of interest rate lock commitments on residential mortgages is based on agreed upon pricing with the respective investor on each loan and includes a pull through percentage. The pull through percentage represents an estimate of loans in the pipeline to be delivered to an investor versus the total loans committed for delivery. Significant changes in this input could result in a significantly higher or lower fair value measurement. As the pull through percentage is a significant unobservable input, this is deemed a Level 3 valuation input. The average pull through percentage, which is based upon historical experience, was 92% as of December 31, 2023. An increase or decrease of 5% in the pull through assumption would result in a positive or negative change of \$3 thousand in the fair value of interest rate lock commitments at December 31, 2023.

The following provides details of the Level 3 fair value measurement activity for the years ended December 31, 2023 or 2022. Investment securities:

	2023		2022
Balance, beginning of year	\$ 27,193	\$	23,147
Unrealized gains (losses) included in OCI	358		(1,859)
Purchases	871		21,237
Net discount accretion	62		56
Principal payments and other	(631	)	(10)
Sales	_		(3,053)
Calls	-		(12,154)
OTTI	-		(171)
Balance, end of year	\$ 27,853	\$	27,193

There were no transfers into or out of Level 3 at December 31, 2023 and 2022.

### Interest rate lock commitments on residential mortgages:

	2023	2022
Balance, beginning of year	\$ 35	\$ 353
Total gains (losses) included in earnings	20	(318)
Balance, end of year	\$ 55	\$ 35

Certain financial assets are measured at fair value on a nonrecurring basis. Adjustments to the fair value of these assets usually results from the application of lower-of-cost-or-market accounting or write-downs of individual assets. The Company used the following methods and significant assumptions to estimate fair value for these financial assets.

#### Individually Evaluated Loans

Upon adoption of CECL, loans individually evaluated for credit expected losses included nonaccrual loans and other loans that do not share similar risk characteristics to loans in the CECL loan pools, which have been classified as Level 3. Individually evaluated loans with an allocation to the ACL are measured at fair value on a nonrecurring basis. Any fair value adjustments are recorded in the period incurred as provision for credit losses on the consolidated statements of income. Prior to the adoption of CECL and ASU No. 2022-02, which eliminated the TDR accounting model, loans were designated as impaired when, in the judgment of management and based on current information and events, it is probable that all amounts due, according to the contractual terms of the loan agreement, will not be collected.

The measurement of loss associated with loans evaluated individually for all loan classes was based on either the observable market price of the loan, the fair value of the collateral, or DCF. For collateral-dependent loans, fair value was measured based on the value of the collateral securing the loan, less estimated costs to sell. Collateral may be in the form of real estate or business assets including equipment, inventory, and accounts receivable. The value of the real estate collateral is determined utilizing an income or market valuation approach based on an appraisal conducted by an independent, licensed appraiser outside of the Company using observable market data (Level 2). However, if the collateral is a house or building in the process of construction, or if management adjusts the appraisal value, then the fair value is considered Level 3. The value of business equipment is based upon an outside appraisal, if deemed significant, or the net book value on the applicable business' financial statements if not considered significant using observable market data. Likewise, values for inventory and accounts receivable collateral are based on financial statement balances or aging reports (Level 3).

Changes in the fair value of individually evaluated loans still held and considered in the determination of the provision for credit losses were a decline of \$332 thousand, zero and \$247 thousand for the years ended December 31, 2023, 2022 and 2021, respectively.

### Mortgage Servicing Rights

MSRs are evaluated for impairment by comparing the carrying value to the fair value, which is determined through a DCF valuation. To the extent the amortized cost of the MSRs exceeds their estimated fair values, a valuation allowance is established for such impairment. Fair value adjustments on the MSRs only occurs if there is an impairment charge. At both December 31, 2023 and 2022, the MSR impairment reserve was zero for both periods. For the years ended December 31, 2023 and 2022, an impairment valuation allowance reversal of zero and \$79 thousand were included, respectively, in mortgage banking activities on the consolidated statement of income, due to increases in market rates, due to increases in market rates, which increased the MSR's fair value.

The following table summarizes assets measured at fair value on a nonrecurring basis at December 31, 2023 and 2022.

2	Level 1	Ū	Level 2	Level 3	Total Fair Value Measurements
December 31, 2023					
Individually evaluated loans					
Commercial real estate:					
Owner-occupied	\$ _	\$	—	\$ 75	\$ 75
Non-owner occupied residential	—		_	—	—
Commercial and industrial			_	164	164
Residential mortgage:					
First lien	_		_	219	219
Home equity - lines of credit	 			 56	 56
Total impaired loans	\$ 	\$		\$ 514	\$ 514
December 31, 2022					
Impaired loans					
Commercial real estate:					
Owner-occupied	\$ _	\$		\$ 116	\$ 116
Non-owner occupied residential	_		_	9	9
Residential mortgage:					
First lien				309	309
Home equity - lines of credit	 _		—	 86	 86
Total impaired loans	\$ 	\$		\$ 520	\$ 520

The following table presents additional qualitative information about assets measured on a nonrecurring basis and for which the Company has utilized Level 3 inputs to determine fair value.

	r Value timate	Valuation Techniques	Unobservable Input	Range
December 31, 2023	 			
Individually evaluated loans	\$ 514	Appraisal of collateral	Management adjustments on appraisals for property type and recent activity	10% - 70% discount
			- Management adjustments for liquidation expenses	3.3% - 12.3% discount
December 31, 2022				
Impaired loans	\$ 520	Appraisal of collateral	Management adjustments on appraisals for property type and recent activity	10% - 25% discount
			- Management adjustments for liquidation expenses	6.08% - 17.93% discoun

### Fair values of financial instruments

GAAP requires disclosure of the fair value of financial assets and liabilities, including those that are not measured and reported at fair value on a recurring or nonrecurring basis. The following table presents the carrying amounts and estimated fair values of financial assets and liabilities at December 31, 2023, and 2022.

	Carrying Amount	Fair Value	Level 1	Level 2	Level 3
December 31, 2023			 		
Financial Assets					
Cash and due from banks	\$ 32,586	\$ 32,586	\$ 32,586	\$ _	\$ _
Interest-bearing deposits with banks	32,575	32,575	32,575	_	_
Restricted investments in bank stock	11,992	n/a	n/a	n/a	n/a
Investment securities	513,519	513,519	17,966	467,700	27,853
Loans held for sale	5,816	5,816	_	5,816	_
Loans, net of allowance for credit losses	2,269,611	2,159,745	_	_	2,159,745
Derivatives	11,383	11,383	_	11,328	55
Accrued interest receivable	13,630	13,630	_	4,987	8,643
Financial Liabilities					
Deposits	2,558,814	2,555,904	_	2,555,904	_
Securities sold under agreements to repurchase and federal funds purchased	9,785	9,785	_	9,785	_
FHLB advances and other borrowings	137,500	137,500	_	137,500	_
Subordinated notes	32,093	29,887	_	29,887	
Derivatives	13,464	13,464	_	13,464	_
Accrued interest payable	2,560	2,560	_	2,560	_
Off-balance sheet instruments		_	_	_	_
December 31, 2022					
Financial Assets					
Cash and due from banks	\$ 28,477	\$ 28,477	\$ 28,477	\$ 	\$ _
Interest-bearing deposits with banks	32,346	32,346	32,346		_
Restricted investments in bank stock	10,642	n/a	n/a	n/a	n/a
Investment securities	513,728	513,728	17,668	468,867	27,193
Loans held for sale	10,880	10,880	_	10,880	_
Loans, net of allowance for loan losses	2,126,054	1,991,164			1,991,164
Derivatives	10,517	10,517	_	10,482	35
Accrued interest receivable	11,027	11,027	_	4,441	6,586
Financial Liabilities					
Deposits	2,444,939	2,440,660		2,440,660	_
Deposits held for assumption in connection with sale of bank branches	31,307	29,429	_	29,429	_
Securities sold under agreements to repurchase and federal funds purchased	17,251	17,251	_	17,251	_
FHLB advances and other borrowings	106,139	106,141		106,141	_
Subordinated notes	32,026	31,321	_	31,321	_
Derivatives	11,333	11,333	_	11,333	_
Accrued interest payable	457	457		457	_
Off-balance sheet instruments	—	—	_	_	_

In accordance with the Company's adoption of ASU 2016-01, *Financial Instruments – Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities*, the methods utilized to measure the fair value of financial instruments at December 31, 2023 and 2022 represents an approximation of exit price; however, an actual exit price

may differ. At December 31, 2022, deposits held for assumption in connection with the sale of bank branches includes the balance from the Purchase and Assumption Agreement entered into by the Company and announced on December 23, 2022. This agreement provided for the sale of a branch and associated deposit liabilities at an agreed upon premium of 6.0% of the financial deposit balance transferred. The Company completed the sale of the subject branch on May 12, 2023.

### NOTE 21. REVENUE FROM CONTRACTS WITH CLIENTS

On January 1, 2018, the Company adopted ASU 2014-09, Revenue from Contracts with Customers (Topic 606) and all subsequent amendments (collectively "ASC 606"). The update implements a common revenue standard that clarifies the principles for recognizing revenue. The core principle of ASC 606 is that an entity should recognize revenue to depict the transfer of promised goods or services to clients in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The majority of the Company's revenue comes from interest income, including loans and securities, which are outside the scope of ASC 606. The Company's services that fall within the scope of ASC 606 are presented within noninterest income on the consolidated statements of income and are recognized as revenue as the Company satisfies its obligation to the client. Services within the scope of ASC 606 include service charges on deposit accounts, income from trust and investment management and brokerage activities and interchange fees from service charges on ATM and debit card transactions. ASC 606 did not result in a change to the accounting for any in-scope revenue streams; as such, no cumulative effect adjustment was recorded.

Descriptions of revenue generating activities that are within the scope of ASC 606 are as follows:

Service Charges on Deposit Accounts - The Company earns fees from its deposit clients for transaction-based, account maintenance, and overdraft services. Transaction-based fees, which include services such as ATM use fees to clients and non-clients (included in other service charges, commissions and fees in the consolidated statements of income), stop payment charges, statement rendering, and ACH fees, are recognized at the time the transaction is executed as that is the point in time the Company fulfills the client's request. Account maintenance fees, which relate primarily to monthly maintenance, are earned over the course of a month, representing the period over which the Company satisfies the performance obligation. Overdraft fees are recognized at the point in time that the overdraft occurs. Service charges on deposits are withdrawn from the client's account balance.

*Trust and Investment Management Income* - The Company earns wealth management and investment brokerage fees from its contracts with trust and wealth management clients to manage assets for investment, and/or to transact on their accounts. These fees are primarily earned over time as the Company provides the contracted services and are generally assessed based on a tiered scale of the market value of assets under management. Fees that are transaction based, including trade execution services, are recognized at the point in time that the transaction is executed, i.e., the trade date. Other related services provided included financial planning services and the associated fees the Company earns, which are based on a fixed fee schedule, are recognized when the services are rendered. Services are generally billed in arrears and a receivable is recorded until fees are paid.

Brokerage Income - The Company earns fees from investment management and brokerage services provided to its clients through a third-party service provider. The Company receives commissions from the third-party service provider and recognizes income on a weekly basis based upon client activity. As the Company acts as an agent in arranging the relationship between the client and the third-party service provider and does not control the services rendered to the clients, brokerage income is presented net of related costs.

Interchange Income - The Company earns interchange fees from debit/credit cardholder transactions conducted through the MasterCard payment network. Interchange fees from cardholder transactions represent a percentage of the underlying transaction value and are recognized daily, concurrently with the transaction processing services provided to the cardholder. Interchange income is presented net of cardholder rewards.

At December 31, 2023, 2022 and 2021, the Company had receivables from trust and wealth management clients totaling \$697 thousand, \$641 thousand and \$702 thousand, respectively.



The following table presents the Company's noninterest income disaggregated by revenue source for the years ended December 31, 2023, 2022 and 2021.

	2023	2022		2021
Noninterest income				
Service charges on deposit accounts and ATM fees	\$ 4,266	\$	4,157	\$ 3,337
Trust and investment management income	7,691		7,631	7,896
Brokerage income	3,649		3,620	3,571
Interchange income	3,873		4,056	4,129
Revenue from contracts with clients	19,479		19,464	18,933
Other service charges	600		456	356
Mortgage banking activities	591		407	5,909
Income from life insurance	2,482		2,339	2,273
Swap fee income	1,039		2,632	293
Other income	1,508		1,814	750
Investment securities (losses) gains	(47)		(160)	638
Total noninterest income	\$ 25,652	\$	26,952	\$ 29,152

# NOTE 22. ORRSTOWN FINANCIAL SERVICES, INC. (PARENT COMPANY ONLY) CONDENSED FINANCIAL INFORMATION

### **Condensed Balance Sheets**

	December 31,					
	 2023	2022				
Assets						
Cash in bank subsidiary	\$ 13,996 \$	8,477				
Investment in bank subsidiary	284,540	249,266				
Other assets	659	3,466				
Total assets	\$ 299,195 \$	261,209				
Liabilities	 					
Subordinated notes	\$ 32,093 \$	32,026				
Accrued interest and other liabilities	2,046	287				
Total liabilities	34,139	32,313				
Shareholders' Equity						
Common stock	583	584				
Additional paid-in capital	189,027	189,264				
Retained earnings	117,667	92,473				
Accumulated other comprehensive loss	(28,476)	(39,913)				
Treasury stock	(13,745)	(13,512)				
Total shareholders' equity	265,056	228,896				
Total liabilities and shareholders' equity	\$ 299,195 \$	261,209				

### **Condensed Statements of Income**

	For the Years Ended December 31,							
		2023	2022	2021				
Income								
Dividends from bank subsidiary	\$	14,000	\$ 27,000	\$ 16,000				
Interest income from bank subsidiary		158	29	25				
Other income		21	16	119				
Total income		14,179	27,045	16,144				
Expenses								
Interest on subordinated notes		2,017	2,013	2,009				
Share-based compensation		484	511	433				
Management fee to bank subsidiary		1,449	1,341	1,089				
Merger-related expenses		851	—	_				
Provision for legal settlement		—	13,000	—				
Other expenses		638	912	704				
Total expenses		5,439	17,777	4,235				
Income before income tax benefit and equity in undistributed income of subsidiaries		8,740	9,268	11,909				
Income tax benefit		(1,106)	(3,726)	(863)				
Income before equity in undistributed income of subsidiaries		9,846	12,994	12,772				
Equity in undistributed income of subsidiaries		25,817	9,043	20,109				
Net income	\$	35,663	\$ 22,037	\$ 32,881				

#### **Condensed Statements of Cash Flows**

	For the Years Ended December 31,							
		2023		2022	2021			
Cash flows from operating activities:								
Net income	\$	35,663	\$	22,037	\$	32,881		
Adjustments to reconcile net income to cash provided by operating activities:								
Amortization		67		63		59		
Deferred income tax expense (benefit)		8		(7)		(4)		
Equity in undistributed income of subsidiaries		(25,817)		(9,043)		(20,109)		
Share-based compensation		484		511		433		
Increase (decrease) in accrued interest and other liabilities		1,759		231		(40)		
Decrease (increase) in other assets		2,795		(2,915)		375		
Net cash provided by operating activities		14,959		10,877	_	13,595		
Cash flows from investing activities:								
Net cash paid for acquisitions						_		
Net cash used in investing activities								
Cash flows from financing activities:								
Dividends paid		(8,485)		(8,264)		(8,280)		
Proceeds from issuance of common stock		1,872		1,644		1,516		
Payments to repurchase common stock		(2,963)		(14,468)		(2,383)		
Other, net		136		143		136		
Net cash used in financing activities		(9,440)		(20,945)		(9,011)		
Net increase (decrease) in cash		5,519		(10,068)		4,584		
Cash, beginning		8,477		18,545		13,961		
Cash, ending	\$	13,996	\$	8,477	\$	18,545		

### **NOTE 23. CONTINGENCIES**

The nature of the Company's business generates a certain amount of litigation involving matters arising out of the ordinary course of business. Except as described below, in the opinion of management, there are no legal proceedings that might have a material effect on the results of operations, liquidity, or the financial position of the Company at this time.

After years of litigation, on December 7, 2022, the Company entered into a Stipulation and Agreement of Settlement (the "Settlement") to settle the putative class action lawsuit filed by the Southeastern Pennsylvania Transportation Authority ("SEPTA") in the U.S. District Court for the Middle District of Pennsylvania (the "Court") against the Company, the Bank, certain current and former officers and directors of the Company and the Bank, the Company's former independent registered public accounting firm and the underwriters of the Company's March 2010 public offering of common stock asserting claims under the Federal securities laws. The Stipulation provided for a payment to the plaintiffs of \$15.0 million, to which the Company contributed \$13.0 million, a mutual release of claims against all parties, and a stipulation that the lawsuit would be dismissed with prejudice. On May 19, 2023, the Court issued an order which, among other things, gave final approval to the Stipulation and dismissed the lawsuit and all related claims with prejudice. The appeal period for this order expired on June 20, 2023, without any appeals having been filed.

On March 25, 2022, a customer of the Bank filed a putative class action complaint against the Bank in the Court of Common Pleas of Cumberland County, Pennsylvania, in a case captioned *Alleman, on behalf of himself and all others similarly situated, v. Orrstown Bank.* The complaint alleges, among other things, that the Bank breached its account agreements by charging certain overdraft fees. The complaint seeks a refund of all allegedly improper fees, damages in an amount to be proven at trial, attorneys' fees and costs, and an injunction against the Bank's allegedly improper overdraft practices. This lawsuit is similar to lawsuits filed against other financial institutions pertaining to overdraft fee disclosures.

### **ITEM 9 – CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

### **ITEM 9A – CONTROLS AND PROCEDURES**

Based on the evaluation required by Exchange Act Rules 13a-15(b) and 15d-15(b), the Company's management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness of our disclosure controls and procedures, as defined in Exchange Act Rules 13a-15(e) and 15d-15(e), at December 31, 2023. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective at December 31, 2023. There have been no changes in internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting during the fourth quarter of 2023.

Management's Report on Internal Controls Over Financial Reporting is included in Part II, Item 8, "Financial Statements and Supplementary Data." The effectiveness of the Company's internal control over financial reporting at December 31, 2023 has been audited by Crowe LLP, an independent registered public accounting firm, as stated in the Report of Independent Registered Public Accounting Firm appearing in Part II, Item 8, "Financial Statements and Supplementary Data."

### **ITEM 9B – OTHER INFORMATION**

During the three months and year ended December 31, 2023, none of the Company's directors or executive officers adopted or terminated any contract, instruction or written plan for the purchase or sale of the Company's common stock that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non-Rule 10b5-1 trading arrangement" as such term is defined in Item 408(c) of Regulation S-K.

### **ITEM 9C - DISCLOSURE REGARDING FOREIGN JURISDICTIONS THAT PREVENT INSPECTIONS**

Not Applicable.

### PART III

### ITEM 10 - DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The Company has adopted a code of ethics that applies to all senior financial officers (including its Chief Executive Officer, Chief Financial Officer, Chief Accounting Officer, and any person performing similar functions). You can find a copy of the Code of Ethics for Senior Financial Officers by visiting our website at www.orrstown.com and following the links to "Investor Relations" and "Governance Documents." A copy of the Code of Ethics for Senior Financial Officers may also be obtained, free of charge, by written request to Orrstown Financial Services, Inc., 77 East King Street, PO Box 250, Shippensburg, Pennsylvania 17257, Attention: Secretary. The Company intends to disclose any amendments to or waivers from a provision of the Company's Code of Ethics for Senior Financial Officers in a timely manner.

All other information required by Item 10 is incorporated by reference from the Company's definitive proxy statement for the 2024 Annual Meeting of Shareholders to be filed pursuant to Regulation 14A, under Delinquent Section 16(a) Reports, Proposal 1 – Election of Directors – Biographical Summaries of Nominees and Directors; Information About Executive Officers; Involvement in Certain Legal Proceedings; and Proposal 1 – Election of Directors – Nomination of Directors, and Board Structure, Committees and Meeting Attendance.

### **ITEM 11 – EXECUTIVE COMPENSATION**

The information required by Item 11 is incorporated by reference from the Company's definitive proxy statement for the 2024 Annual Meeting of Shareholders to be filed pursuant to Regulation 14A, under Proposal 1 – Election of Directors – Compensation of Directors, Compensation Discussion and Analysis, Compensation Committee Report, Executive Compensation Tables, Potential Payments Upon Termination or Change in Control, Pay versus Performance and Compensation Committee Interlocks and Insider Participation.

In accordance with Items 402(v) and 407(e)(5) of SEC Regulation S-K, the information set forth under the captions "Pay versus Performance" and "Compensation Committee Report" in such proxy statement will be deemed to be furnished in this

Report and will not be deemed to be incorporated by reference into any filing under the Securities Act or the Exchange Act as a result of furnishing the disclosure in this manner.

## ITEM 12 - SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The following table presents equity compensation plan information at December 31, 2023.

Number of securities to be       Weighted       future issuance         Number of securities to be       average exercise       equity comper         issued upon exercise of       price of outstanding       plans (exclu         Plan Category       warrants and rights       rights       column (a	lable for e under nsation ding ected in
(a) (b) (c)	
Equity compensation plan approved by security holders — n/a	423,239
Total n/a	423,239

All other information required by Item 12 is incorporated, by reference, from the Company's definitive proxy statement for the 2024 Annual Meeting of Shareholders to be filed pursuant to Regulation 14A, under Share Ownership of Certain Beneficial Owners and Management.

### **ITEM 13 – CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

The information required by Item 13 is incorporated by reference from the Company's definitive proxy statement for the 2024 Annual Meeting of Shareholders to be filed pursuant to Regulation 14A, under Proposal 1 – Election of Directors – Director Independence, and Transactions with Related Persons, Promoters and Certain Control Persons.

## **ITEM 14 – PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by Item 14 is incorporated by reference from the Company's definitive proxy statement for the 2024 Annual Meeting of Shareholders to be filed pursuant to Regulation 14A, under Proposal 4 – Ratification of the Audit Committee's Selection of Crowe LLP as the Company's Independent Registered Public Accounting Firm for the Fiscal Year Ending December 31, 2024 – Relationship with Independent Registered Public Accounting Firm.

## PART IV

### **ITEM 15 – EXHIBIT AND FINANCIAL STATEMENT SCHEDULES**

a. The following documents are filed as part of this report:

(1) – Financial Statements

Consolidated financial statements of the Company and subsidiaries required in response to this Item are incorporated by reference from Item 8 of this report.

(2) – Financial Statement Schedules

All financial statement schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and therefore have been omitted.

(3) – Exhibits

- 2.1 <u>Purchase and Assumption Agreement, dated December 23, 2022 between Orrstown Bank and the Juniata Valley Bank, incorporated by reference to the Registrant's Form 8-K filed December 28, 2022.</u>
- 2.2 Agreement and Plan of Merger by and between Orrstown Financial Services, Inc. and Codorus Valley Bancorp, Inc. incorporated by reference to Exhibit 2.1 to the Registrant's Form 8-K dated and filed December 12, 2023.
- 3.1 Articles of Incorporation as amended, incorporated by reference to Exhibit 3.1 of the Registrant's Form 8-K filed on January 29, 2010.
- 3.2 By-laws as amended, incorporated by reference to Exhibit 3.2 to the Registrant's Report on Form 8-K filed December 12, 2023.
- 4.1 Specimen Common Stock Certificate, incorporated by reference to the Registrant's Registration Statement on Form S-3 filed February 8, 2010 (File No. 333-164780).
- 4.2 <u>Subordinated Indenture, dated December 19, 2018, by and between Orrstown Financial Services, Inc., and U.S. Bank, National Association, incorporated by reference to Exhibit 4.1 of the Registrant's Form 8-K filed on December 20, 2018.</u>
- 4.3 Form of Global Note for Subordinated Notes, incorporated by reference to Exhibit 4.2 of the Registrant's Form 8-K filed December 20, 2018.
- 4.4 Form of Registration Rights Agreement for Subordinated Notes, incorporated by reference to Exhibit 10.2 of the Registrant's Form 8-K filed December 20, 2018.
- 4.5 Description of Registrant's Securities, incorporated by reference to Exhibit 4.5 of the Registrant's Form 10-K filed on March 11, 2022.
- 10.1 Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Thomas R. Quinn, Jr. incorporated by reference to Exhibit 10.2 to the Registrant's Form 8-K filed June 8 2015.
- 10.2 Amendment No. 1 to Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Thomas R. Quinn, Jr. incorporated by reference to Exhibit 10.2 to the Registrant's Form 8-K filed September 27, 2019.
- 10.3 Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Robert G. Coradi, incorporated by reference to Exhibit 10.8 to the Registrant's Form 8-K filed June 2, 2015.
- 10.4 Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Adam L. Metz, incorporated by reference to Exhibit 10.2 to the Registrant's Form 8-K filed March 14, 2017.
- 10.5 Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Christopher D. Holt dated July 15, 2019, incorporated by reference to Exhibit 10.5 to the Registrant's Form 10-K filed March 15, 2021.
- 10.6 Amended and Restated Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Neelesh Kalani incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed April 11, 2022.
- 10.7 Change in Control Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Craig L. Kauffman dated December 12, 2023, incorporated by reference to Exhibit 10.2 to the Registrant's Form 8-K filed December 12, 2023.
- 10.8 Salary Continuation Agreement between Orrstown Bank and Thomas R. Quinn, Jr. incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed January 8, 2010.
- 10.9 First Amendment to the Salary Continuation Agreement between Orrstown Bank and Thomas R. Quinn, Jr. incorporated by reference to Exhibit 10.3 to the Registrant's Form 8-K filed September 27, 2019.



- 10.10 Salary Continuation Agreement between Orrstown Bank and Robert Coradi dated March 26, 2018 incorporated by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed November 5, 2020.
- 10.11 Officer Group Term Replacement Plan for Selected Officers incorporated by reference to Exhibit 10.2 to Registrant's Form 10-K for the year ended December 31, 1999 filed March 28, 2000.
- 10.12 Director Retirement Agreement, as amended, between Orrstown Bank and Andrea Pugh, incorporated by reference to Exhibit 10.4(c) to the Registrant's Form 10-K filed March 15, 2010.
- 10.13 Director Retirement Agreement, as amended, between Orrstown Bank and Glenn W. Snoke, incorporated by reference to Exhibit 10.4(f) to the Registrant's Form 10-K filed March 15, 2010.
- 10.14 Director Retirement Agreement, as amended, between Orrstown Bank and Joel R. Zullinger, incorporated by reference to Exhibit 10.4(h) to the Registrant's Form 10-K filed March 15, 2010.
- 10.15 Revenue neutral retirement plan incorporated by reference to Exhibit 10.4 to the Registrant's Form 10-K filed March 28, 2000.
- 10.16 2011 Orrstown Financial Services, Inc. Stock Incentive Plan incorporated by reference to Exhibit 10.1 of the Registrant's registration statement on Form S-8 filed May 27, 2022.
- 10.17 Employment Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Thomas R. Quinn, Jr. incorporated by reference to Exhibit 10.1 to Registrant's Form 8-K filed June 8, 2015.
- 10.18 Employment Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Robert G. Coradi, incorporated by reference to Exhibit 10.7 to the Registrant's Form 8-K filed June 2, 2015.
- 10.19
   Employment Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Adam L. Metz, incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed March 14, 2017.
- 10.20 Employment Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Christopher D. Holt dated July 15, 2019, incorporated by reference to Exhibit 10.24 to the Registrant's Form 10-K filed March 15, 2021.
- 10.21 Employment Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Neelesh Kalani incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed May 4, 2021.
- 10.22 Employment Agreement between Orrstown Financial Services, Inc., Orrstown Bank and Craig L. Kauffman dated December 12, 2023, incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed December 12, 2023.
- Brick Plan Deferred Income Agreement between Orrstown Bank and Joel R. Zullinger, incorporated by reference to Exhibit 10.11 to the Registrant's Form 10-K filed March 15, 2010.
- 10.24 Director/Executive Officer Deferred Compensation Plan, incorporated by reference to Exhibit 10.21 to the Registrant's Form 10-K filed March 13, 2023.
- 10.25 Trust Agreement for Director/Executive Officer Deferred Compensation Plan, incorporated by reference to Exhibit 10.13(b) to the Registrant's Form 10-K filed March 15, 2010.
- 10.26 Deferred Compensation Agreement between Orrstown Bank and Thomas R. Quinn, Jr., incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed September 27, 2019.
- 10.27 Deferred Compensation Agreement between Orrstown Bank and Christopher D. Holt, dated September 16, 2020, incorporated by reference to Exhibit 10.30 to the Registrant's Form 10-K filed March 15, 2021.
- 10.28
   Deferred Compensation Agreement between Orrstown Bank and Adam L. Metz, incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed December 16, 2022.
- 10.29 Form of Subordinated Note Purchase Agreement, incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed December 20, 2018.
- 10.30 Form of Restricted Stock Grant Agreement Employees, incorporated by reference to Exhibit 10.27 to the Registrant's Form 10-K filed March 13, 2023.
- 10.31 Form of Restricted Stock Grant Agreement Nonemployee Directors, incorporated by reference to Exhibit 10.28 to the Registrant's Form 10-K filed March 13, 2023.
- 10.32 Stipulation and Agreement of Settlement, incorporated by reference to Exhibit 10.1 of the Registrant's Form 8-K filed December 7, 2022.
- 14 Code of Ethics Policy for Senior Financial Officers posted on Registrant's website.
- 21 <u>Subsidiaries of the registrant</u>
- 23.1 Consent of Crowe LLP, Independent Registered Public Accounting Firm

31.1	<u>Rule 13a – 14(a)/15d-14(a) Certification (Chief Executive Officer)</u>
31.2	<u>Rule 13a – 14(a)/15d-14(a) Certifications (Chief Financial Officer)</u>
32.1	Section 1350 Certifications (Chief Executive Officer)
32.2	Section 1350 Certifications (Chief Financial Officer)
97	Orrstown Financial Services, Inc. Compensation Recovery Policy
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)

All other exhibits for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and therefore have been omitted.

b. Exhibits – The exhibits to this Form 10-K begin after the signature page.

c. Financial statement schedules - None required.

## ITEM 16 - FORM 10-K SUMMARY

Not applicable.

**Table of Contents** 

#### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# **ORRSTOWN FINANCIAL SERVICES, INC.** *(Registrant)*

Dated: March 14, 2024

By: /s/ Thomas R. Quinn, Jr.

Thomas R. Quinn, Jr., President and Chief Executive Officer

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Thomas R. Quinn, Jr.	President and Chief Executive Officer (Principal Executive Officer) and Director	March 14, 2024
Thomas R. Quinn, Jr.		
/s/ Neelesh Kalani	Executive Vice President and Chief Financial Officer (Principal Financial Officer)	March 14, 2024
Neelesh Kalani		
/s/ Sean P. Mulcahy	Senior Vice President and Chief Accounting Officer (Principal Accounting Officer)	March 14, 2024
Sean P. Mulcahy		
/s/ Joel R. Zullinger	Chairman of the Board and Director	March 14, 2024
Joel R. Zullinger		
/s/ Cindy J. Joiner	Director	March 14, 2024
Cindy J. Joiner		
/s/ Mark K. Keller	Director	March 14, 2024
Mark K. Keller		
/s/ Thomas D. Longenecker	Director	March 14, 2024
Thomas D. Longenecker		
/s/ Meera R. Modi	Director	March 14, 2024
Meera R. Modi		
/s/ Andrea Pugh	Director	March 14, 2024
Andrea Pugh		
/s/ Michael J. Rice	Director	March 14, 2024
Michael J. Rice		
/s/ Eric A. Segal	Director	March 14, 2024
Eric A. Segal		
/s/ Glenn W. Snoke	Director	March 14, 2024
Glenn W. Snoke		
/s/ Floyd E. Stoner	Director	March 14, 2024
Floyd E. Stoner		

144

# SUBSIDIARIES OF THE REGISTRANT

1. Orrstown Bank, Shippensburg, Pennsylvania; a state-chartered bank organized under the Pennsylvania Banking Code of 1965.

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement Nos. 333-265279, 333-225169, 333-196239, 333-174720 and 333-34504 on Form S-8 and Registration Statement Nos. 333-268171 and 333-53405 on Form S-3 of Orrstown Financial Services, Inc. of our report dated March 14, 2024 relating to the consolidated financial statements and effectiveness of internal control over financial reporting appearing in this Annual Report on Form 10-K.

/s/ Crowe LLP

Washington, D.C. March 14, 2024

#### CERTIFICATION

I, Thomas R. Quinn, Jr., certify that:

- 1. I have reviewed this annual report on Form 10-K of Orrstown Financial Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2024

By: /s/ Thomas R. Quinn, Jr. Thomas R. Quinn, Jr.

President and Chief Executive Officer (Principal Executive Officer)

#### CERTIFICATION

I, Neelesh Kalani, certify that:

- 1. I have reviewed this annual report on Form 10-K of Orrstown Financial Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2024

/s/ Neelesh Kalani

By:

Neelesh Kalani Executive Vice President and Chief Financial Officer (Principal Financial Officer)

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Orrstown Financial Services, Inc. (the "Company") on Form 10-K for the period ending December 31, 2023 as filed with the Securities and Exchange Commission on the date therein specified (the "Report"), I, Thomas R. Quinn, Jr., President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the period covered by the Report.

Date: March 14, 2024

By: /s/ Thomas R. Quinn, Jr.

Thomas R. Quinn, Jr. President and Chief Executive Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Orrstown Financial Services, Inc. (the "Company") on Form 10-K for the period ending December 31, 2023 as filed with the Securities and Exchange Commission on the date therein specified (the "Report"), I, Neelesh Kalani, Executive Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the period covered by the Report.

Date: March 14, 2024

By: /s/ Neelesh Kalani

Neelesh Kalani Executive Vice President and Chief Financial Officer (Principal Financial Officer)

# **ORRSTOWN FINANCIAL SERVICES, INC.**

## **COMPENSATION RECOVERY POLICY**

# Adopted as of October 8, 2023

Orrstown Financial Services, Inc. (the "Company") has adopted a Compensation Recovery Policy (this "Policy") as described below.

## 1. Overview

The Policy sets forth the circumstances and procedures under which the Company shall recover Erroneously Awarded Compensation from Covered Persons (as defined below) in accordance with rules issued by the United States Securities and Exchange Commission (the "<u>SEC</u>") under the Securities Exchange Act of 1934, as amended (the "<u>Exchange Act</u>"), and the Nasdaq Stock Market. Capitalized terms used and not otherwise defined herein shall have the meanings given in Section 3 below.

## 2. Compensation Recovery Requirement

In the event the Company is required to prepare a Financial Restatement, the Company shall recover reasonably promptly all Erroneously Awarded Compensation with respect to such Financial Restatement.

## 3. Definitions

- a. "<u>Applicable Recovery Period</u>" means the three completed fiscal years immediately preceding the Restatement Date for a Financial Restatement. In addition, in the event the Company has changed its fiscal year: (i) any transition period of less than nine months occurring within or immediately following such three completed fiscal years shall also be part of such Applicable Recovery Period and (ii) any transition period of nine to 12 months will be deemed to be a completed fiscal year.
- b. "<u>Applicable Rules</u>" means any rules or regulations adopted by the Exchange pursuant to Rule 10D-1 under the Exchange Act and any applicable rules or regulations adopted by the SEC pursuant to Section 10D of the Exchange Act.
- c. "Board" means the Board of Directors of the Company.
- d. "<u>Committee</u>" means the Compensation Committee of the Board or, in the absence of such committee, a majority of independent directors serving on the Board.
- e. "<u>Covered Person</u>" means any Executive Officer and any other person designated by the Board or the Committee as being subject to this Policy. A person's status as a Covered Person with respect to Erroneously Awarded Compensation shall be determined as of the time of receipt of such Erroneously Awarded Compensation regardless of the person's current role or status with the Company (e.g., if a person began service as an Executive Officer after the beginning of an Applicable Recovery Period, that person would not be considered a Covered Person with respect to

Erroneously Awarded Compensation received before the person began service as an Executive Officer, but would be considered a Covered Person with respect to Erroneously Awarded Compensation received after the person began service as an Executive Officer where such person served as an Executive Officer at any time during the performance period for such Erroneously Awarded Compensation).

- f. "Effective Date" means October 1, 2023.
- g. "Erroneously Awarded Compensation" means the amount of any Incentive-Based Compensation received by a Covered Person on or after the Effective Date and during the Applicable Recovery Period that exceeds the amount that otherwise would have been received by the Covered Person had such compensation been determined based on the restated amounts in a Financial Restatement, computed without regard to any taxes paid. Calculation of Erroneously Awarded Compensation with respect to Incentive-Based Compensation based on stock price or total shareholder return, where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in a Financial Restatement, shall be based on a reasonable estimate of the effect of the Financial Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was received, and the Company shall maintain documentation of the determination of such reasonable estimate and provide such documentation to the Exchange in accordance with the Applicable Rules. Incentive-Based Compensation is deemed received, earned, or vested when the Financial Reporting Measure is attained, not when the actual payment, grant, or vesting occurs.
- h. "Exchange" means the Nasdaq Stock Market LLC.
- i. An "<u>Executive Officer</u>" means any person who served the Company in any of the following roles at any time during the performance period applicable to Incentive-Based Compensation such person received during service in such role: the president, principal financial officer, principal accounting officer (or if there is no such accounting officer the controller), any vice president in charge of a principal business unit, division, or function (such as sales, administration, or finance), any other officer who performs a policy making function, or any other person who performs similar policy making functions for the Company. Executive officers of parents or subsidiaries of the Company may be deemed executive officers of the Company if they perform such policy making functions for the Company.
- j. "<u>Financial Reporting Measures</u>" mean measures that are determined and presented in accordance with the accounting principles used in preparing the Company's financial statements, any measures that are derived wholly or in part from such measures (including, for example, a non-GAAP financial measure), and stock price and total shareholder return.
- k. "Incentive-Based Compensation" means any compensation provided, directly or indirectly, by the Company or any of its subsidiaries that is granted, earned, or vested based, in whole or in part, upon the attainment of a Financial Reporting Measure and



any equity-based compensation provided by the Company or any of its subsidiaries, including, without limitation, stock options, restricted stock awards, restricted stock units and stock appreciation rights.

- 1. A "<u>Financial Restatement</u>" means a restatement of previously issued financial statements of the Company due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required restatement to correct an error in previously-issued financial statements that is material to the previously-issued financial statements or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period.
- m. "<u>Restatement Date</u>" means, with respect to a Financial Restatement, the earlier to occur of: (i) the date the Board or the Audit Committee of the Board concludes, or reasonably should have concluded, that the Company is required to prepare the Financial Restatement or (ii) the date a court, regulator or other legally authorized body directs the Company to prepare the Financial Restatement.

# 4. Exception to Compensation Recovery Requirement

The Company may elect not to recover Erroneously Awarded Compensation pursuant to this Policy if the Committee determines that recovery would be impracticable, and one or more of the following conditions, together with any further requirements set forth in the Applicable Rules, are met: (i) the direct expense paid to a third party, including outside legal counsel, to assist in enforcing this Policy would exceed the amount to be recovered, and the Company has made a reasonable attempt to recover such Erroneously Awarded Compensation; or (ii) recovery would likely cause an otherwise tax-qualified retirement plan to fail to be so qualified under applicable regulations.

# 5. Recovery from Participating Employees

In addition to (and without limiting) the provisions of paragraph 2 above, in the event the Company is required to prepare a Financial Restatement after the Effective Date, the Company may recover from any current or former employee of the Company who is not a Covered Person (each a "<u>Participating Employee</u>") and who received Incentive-Based Compensation from the Company during the three completed fiscal years immediately preceding the date on which the Board or the Audit Committee determines that the Company is required to prepare a Financial Restatement, the amount that exceeds what would have been paid to the Participating Employee under the Financial Restatement; provided that, this paragraph 5 will apply only to the extent the Board (or a duly established committee thereof), in its sole discretion, determines that the Participating Employee committed any act or omission that materially contributed to the circumstances requiring the Financial Restatement and such act or omission involved any of the following: (i) misconduct, wrongdoing or a violation of any of the Company's rules or of any applicable legal or regulatory requirements in the course of the Participating Employee's employee's employment by the Company; or (ii) a breach of a fiduciary duty to the Company or its stockholders by the Participating Employee.



# 6. Recovery Where Intentional Misconduct

In addition to (and without limiting) the provisions of paragraph 2 and 5 above, in the event the Company is required to prepare a Financial Restatement after the Effective Date and the Board (or a duly established committee thereof), in its sole discretion, determines that a Covered Person's or a Participating Employee's act or omission contributed to the circumstances requiring the Financial Restatement and such act or omission involved any of the following: (i) willful, knowing or intentional misconduct or a willful, knowing or intentional violation of any of the Company's rules or any applicable legal or regulatory requirements in the course of the Covered Person's or the Participating Employee's employment by the Company or (ii) fraud in the course of the Covered Person's or the Participating Employee's employment by the Company may recover from such Covered Person or Participating Employee up to 100% (as determined by the Board or a duly established committee thereof in its sole discretion) of the Incentive-Based Compensation received by such Covered Person or Participating Employee from the Company during the three fiscal years preceding the date on which the Company determined that it is required to prepare a Financial Restatement.

## 7. Tax Considerations

To the extent that, pursuant to this Policy, the Company is entitled to recover any Erroneously Awarded Compensation that is received by a Covered Person, the gross amount received (i.e., the amount the Covered Person received, or was entitled to receive, before any deductions for tax withholding or other payments) shall be returned by the Covered Person.

# 8. Method of Compensation Recovery

The Committee shall determine, in its sole discretion, the method for recovering Erroneously Awarded Compensation hereunder, which may include, without limitation, any one or more of the following:

- a. requiring reimbursement of cash Incentive-Based Compensation previously paid;
- b. seeking recovery of any gain realized on the vesting, exercise, settlement, sale, transfer or other disposition of any equity-based awards;
- c. cancelling or rescinding some or all outstanding vested or unvested equity-based awards;
- d. adjusting or withholding from unpaid compensation or other set-off;
- e. cancelling or offsetting against planned future grants of equity-based awards; and/or
- f. any other method permitted by applicable law or contract.

Notwithstanding the foregoing, a Covered Person will be deemed to have satisfied such person's obligation to return Erroneously Awarded Compensation to the Company if such Erroneously Awarded Compensation is returned in the exact same form in which it was received; provided

4

that equity withheld to satisfy tax obligations will be deemed to have been received in cash in an amount equal to the tax withholding payment made.

# 9. Policy Interpretation

This Policy shall be interpreted in a manner that is consistent with the Applicable Rules and any other applicable law. The Committee shall take into consideration any applicable interpretations and guidance of the SEC in interpreting this Policy, including, for example, in determining whether a financial restatement qualifies as a Financial Restatement hereunder. To the extent the Applicable Rules require recovery of Incentive-Based Compensation in additional circumstances besides those specified above, nothing in this Policy shall be deemed to limit or restrict the right or obligation of the Company to recover Incentive-Based Compensation to the fullest extent required by the Applicable Rules.

# 10. Policy Administration

This Policy shall be administered by the Committee. The Committee shall have such powers and authorities related to the administration of this Policy as are consistent with the governing documents of the Company and applicable law. The Committee shall have full power and authority to take, or direct the taking of, all actions and to make all determinations required or provided for under this Policy and shall have full power and authority to take, or direct the taking of, all such other actions and make all such other determinations not inconsistent with the specific terms and provisions of this Policy that the Committee deems to be necessary or appropriate to the administration of this Policy. The interpretation and construction by the Committee of any provision of this Policy and all determinations made by the Committee under this policy shall be final, binding and conclusive.

# 11. Compensation Recovery Repayments not Subject to Indemnification

Notwithstanding anything to the contrary set forth in any agreement with, or the organizational documents of, the Company or any of its subsidiaries, Covered Persons are not entitled to indemnification for Erroneously Awarded Compensation or for any claim or losses arising out of or in any way related to Erroneously Awarded Compensation recovered under this Policy.

5