

ANNUAL REPORT 2015



UKRPRODUCT GROUP

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CHAIRMAN AND CHIEF EXECUTIVE STATEMENT

During 2015 Ukrproduct faced significant headwinds. The Ukrainian economy was under pressure accentuated by the smoking conflict in the East of the country and the weakening of the Ukrainian economy overall. This is reflected in the devaluation of the local currency – hryvna, deterioration of consumer confidence and geographic contraction of the available market. Furthermore the complete closure of the Russian market caused the oversupply of dairy products on the Ukrainian market and further intensified local competition.

The Company sought to defy the increasing challenges of the business environment by revising the regional sales focus, enhancing its sales and operating efficiency as well as adjusting the sales mix in view of changing consumer preferences. This programme was designed to resist pressure on profit margins and overall to create cash. It has been implemented in consultation with the European Bank of Reconstruction and Development.

In **dairy** domestic market demand shrunk across the Company's key product categories leading to fierce competition. At the same time, average raw milk prices showed a year-on-year increase of circa 16 % prompted by stronger competition for supply on the back of even higher price increases for imported dairy ingredients.

BRANDED DAIRY PRODUCTS

Volumes fell overall given focus on reliable customers only, lack of business in the East and desperate competition. Turnover reduced by 1% compared with 2014. **Butter** gained marginally as consumers moved from Spreads that contracted. **Processed cheese** in particular suffered a decline given the competition, as did hard cheese which was impacted by the ban on Ukrainian exports to Russia.

On a positive note the devaluing hryvnia provided Ukrproduct group with an opportunity to increase its export volumes across the range of its dairy products. This helped to mitigate the pressures of the domestic market

However, overall gross profits faced a significant decline. Wages in real terms fell making it difficult to increase consumer prices in order to fully offset the sharp rise in input costs namely energy and dairy ingredients, not least raw milk. As a result, gross profit of branded dairy products decreased by 41% in hryvna terms mostly owing to the packaged butter and processed cheese categories.

BEVERAGES. KVASS.

The sales of kvass showed only a 1% decrease in 2015 in sales denominated in Ukrainian Hryvna compared to the same period last year due to the strict control over debtors.

FINANCES

Total revenues for the year decreased by 36.8% to £20.158m (2014: £31.876m). In local currency terms, Hryvna revenues overall grew by 8%.

Gross profit margins fell to 11.48% (2014: 20.24%) and despite a significant 30.5% reduction in operating expenses to £3.66m, we are reporting an operating loss of £1.346m (2014: operating profit £1.185m). This was accentuated by negative exchange rate differences amounting to £1.733m (2014: charge £3.857m) resulting in a loss before taxation for the year of £3.847m (2014: £3.433m).

Exports at £3.872m accounted for approximately 19.2% (2014: 17.5%) of sales, with domestic sales broken down between regional distributors, national retail chains and wholesale suppliers to other producers (such as Danone and Mondelez).

CASH

Balances of cash at 31 December 2015 stood at £0.093m (2014: £0.215m). There has been a focus to reduce overdue receivables in order to improve cash generation and to decrease financial costs. New operating procedures and incentives have been introduced across the sales and marketing and finance function resulting in average cash collection period falling from 45 to 39 days, thus releasing cash for operations. The Group's cash levels are sufficient to meet current debt interest obligations in the short and medium term.

As the cost of EBRD euro denominated loan was inflated by the devaluation of hryvnya, the bank undertook a thorough business review as a part of the loan restructuring negotiations. That resulted in the agreement with EBRD to restructure the terms including extension of the maturity date of the loan



Jack Rowell
Chairman

from 2018 to 2024 and an additional grace period for 2016. The Board believes that these terms provide confidence and are favourable for the Group discharging immediate pressure on cash flows whilst ensuring that the loan will be repaid in full over a longer period of time. The Group has finalised documentation on restructuring of the loan with EBRD and signed the revised Loan Agreement.

The revaluation of assets added £0.9m to the Balance Sheet as at 31st December 2015.

TRADING OUTLOOK

The Company is adapting to this most challenging business environment and is working to restore profitability according to its improvement programme. Sales and marketing activities are concentrated on the non-occupied regions of Ukraine and ex-Soviet countries with a major focus on cash generation instead of revenue. Productivity improvements and cost efficiencies were introduced in warehousing and marketing as well as delivery of material optimization of Zhitomir subsidiary overheads with more to come. In this volatile trading environment working capital is subject to everyday close control to generate more cash as a result of all these initiatives.

In 2015 the Company introduced new beverages — a rosehip-based product and Uzvar — Ukrainian traditional drink brewed from dried fruits. Like kvass new products are positioned as natural drinks for active people practicing a healthy lifestyle. Natural-based beverages are traditionally popular in Ukraine and the Company expects growth in new beverage sales.



Alexander Slipchuk
Chief Executive Officer



THE BOARD OF DIRECTORS

As of the date of the approval of the 2015 Annual Report, the Board members are as follows:

Name	Position	Date appointed
Jack Rowell	Non-executive Chairman	November 2004
Sergey Evlanchik	Executive Officer	April 2008
Alexander Slipchuk	Chief Executive Director	November 2004
Yuriy Hordiychuk	Chief Operational Officer	January 2013

All directors were re-elected at Annual General Meeting (AGM) on 24 July 2015.



JACK ROWELL

NON-EXECUTIVE CHAIRMAN

Dr. Rowell has acted as Chairman of a number of companies in the public and private sector, mainly within the food production industry. He was previously an executive director on the board of Dalgety plc responsible for the consumer foods division. Jack also served as Chairman of Celsis plc. He has also been Manager of Bath Rugby, then the Champions of England and the English national team. Prior to this, Dr. Rowell was CEO of Golden Wonder Ltd. and Lucas Food Ingredients (also part of the Dalgety Food Group). He was educated at Oxford University and is a Chartered Accountant.



ALEXANDER SLIPCHUK

CHIEF EXECUTIVE DIRECTOR

Alexander Slipchuk is responsible for the Group's overall performance and strategy implementation and is a founder of Ukrproduct Group. He studied at Far-Eastern High Engineering Marine School in Russia and graduated as a maritime navigator in 1989. Together with Sergey Evlanchik, Alexander established the securities house Alfa-Broker in 1994, developed the equity trading business in the far east of the Russian Federation, and acquired initial stakes in the companies that later became part of Ukrproduct Group. Later in 1998, Alexander took on the executive positions at the Molochnik and the Starakonstantinovskiy Dairy plants, Ukrproduct's two main operating assets.



SERGEY EVLANCHIK

EXECUTIVE OFFICER

Sergey Evlanchik studied at Vladivostok State University of Economics & Service in the Russian Federation and at Oxford University in the UK, where he received his MBA degree. Together with Alexander Slipchuk, he established the equity trading group, Alfa-Broker in 1994 in the Far East of the Russian Federation. After the recess of the Russian and Ukrainian equity markets in 1998, Mr Evlanchik refocused his activities on business development in the industrial sector of Ukraine, particularly with- in the dairy industry, where he joined the companies that would subsequently form Ukrproduct Group in 2004. Sergey then led the Group to its successful listing on the AIM market of the London Stock Exchange in 2005. In 2011 under the leadership of Sergey Evlanchik the Group secured debt finance with EBRD focused on energy and production efficiency upgrade of the existing production facilities.



YURIY HORDIYCHUK

CHIEF OPERATIONAL OFFICER

Yuri Hordiychuk has been with the Group since 2002. Firstly, he was Director of the Provision of Raw Materials at the company, and in 2005 was promoted to Director of Production. The next significant step in the career of Mr. Hordiychuk was taken in 2008, when he was promoted to General Director of the Company. Yuri has more than ten years of experience of administrative activity and a degree in “Production Organization Management”. In 2006, Mr. Hordiychuk graduated with MBA from the School of Economics (Russia) and earned a degree in “Logistics and Supply Chains Management”.



The background of the page is a piece of marbled paper with a complex, organic pattern of swirling, veined colors. The palette is primarily warm, featuring shades of cream, light beige, and tan, interspersed with darker, brownish-gold and greyish-brown streaks and spots. The overall effect is reminiscent of natural stone or aged parchment.

REMUNERATION COMMITTEE REPORT

This report is prepared by the Remuneration Committee of the Board and sets out the Group's policy on the remuneration of the Directors, with a description of service agreements and remuneration packages for each Director.

REMUNERATION COMMITTEE

The Remuneration Committee comprises one non-executive Director, Jack Rowell. This Committee is scheduled to meet at least twice per annum to advise the Board on the Group's remuneration strategy and to determine the terms of employment and total remuneration of the respective Executive Directors of the Group and of its subsidiary companies, including the granting of share options. Among others, the objective of this Committee is to attract, retain and motivate Executives capable of delivering the Group's objectives. The Remuneration Committee is also responsible for the evaluation of the performance of Executive Directors.

The Remuneration Committee held two meetings during 2015.

REMUNERATION POLICY

The Group's remuneration policy is to provide remuneration packages which:

- are designed to attract, motivate and retain high calibre Executives;

- are competitive and in line with comparable businesses;
- are rooted in practices exercised in countries where the Group operates;
- intend to align the interests of the Executives with those of the shareholders by means of fixed and performance related remuneration; and
- set challenging performance targets and motivate Executives to achieve those targets both in the short and long-term.

BASE SALARY

The Committee on an annual basis reviews base salaries of the respective Executive Directors of the company and its subsidiaries, taking into account job responsibilities, competitive market rates and the performance of the Executive concerned. Consideration is also given to the cost of living and the Director's professional experience. While determining the base salaries, the Committee also considers general aspects of the employment terms and conditions of employees elsewhere in the Group.

INCENTIVE BONUS PLANS AND EQUITY ARRANGEMENTS

The Committee plans to introduce long-term equity incentive arrangements to make the overall Executive Remuneration structure more performance-related, more competitive and aligned with shareholders' interests subject to an improving environment in Ukraine.

SERVICE CONTRACTS

The appointments of the respective Executive Directors of the company and its subsidiaries are valid for an indefinite period and may be terminated with three months notice given by either party at any time. The company or subsidiary's policy for compensation for loss of office is to provide compensation which reflects the Group or that subsidiary company's contractual obligations.

BONUS SCHEME

The Committee has established a cash bonus scheme for Executive Directors based on the overall performance of the Group and/or respective subsidiary company and attainment of the operating profit targets.

NON-EXECUTIVE DIRECTORS

The appointments of non-executive Directors are valid for an indefinite period and may be terminated with three months notice given by either party at any time. The decision to re-appoint, as well as the determination of the fees of the non-executive Directors, rests with the Board. The non-executive Directors may accept appointments with other companies, although any such appointment is subject to the Board's approval and terms and conditions of Service Agreements.

DIRECTORS' REMUNERATION

Details of the Directors' cash remuneration are outlined below:

	Annual Salary/fee		Bonus		Non-cash compensation		Total cash remuneration	
	2015 £'000	2014 £'000	2015 £'000	2014 £'000	2015 £'000	2014 £'000	2015 £'000	2014 £'000
Executive*								
Alexander Slipchuk	52.5	35	—	—	—	—	52.5	35
Sergey Evlanchik	67.5	45	—	—	—	—	67.5	45
Yuriy Hordiychuk	9.9	30	—	—	—	—	9.9	30
Non-executive**							129.9	110.0
Dr Jack Rowell	33.75	33.75	—	—	—	—	33.75	33.75

SHARE BASED PAYMENTS

In 2009 the company granted share options to Jack Rowell. In February 2013 given the decline of market share price the exercise price for these options was reset to 10 pence and the exercise period extended until 2017. As at the year end these options were not exercised. The details of the options outstanding at 31 December 2015 are shown below.

Directors	Share Options	Exercise Price, pence	Exercise Period
Jack Rowell	130,290	10.0	to 05/02/2017

CORPORATE GOVERNANCE REPORT

CORPORATE GOVERNANCE POLICY

Effective corporate governance is a priority of the Board and outlined below are details of how the Company has applied the principles set out in The UK Corporate Governance Code (the “Code”) revised in April 2016 by the Financial Reporting Council. Under the rules of AIM, a market operated by the London Stock Exchange, the company is not required to comply with the Code and the Board considered that the size of the Group does not warrant compliance with all of the Code’s requirements. The Board fully supports the principles on which the Code is based and seeks to comply with best practice in such respects as they consider appropriate for a Group of its size and nature. The Board has a wide range of experience directly relevant to the Group and its activities and its structure ensures that no one individual or group dominates the decision making process.

THE BOARD

The Board consists of one non-executive and three Executive Directors. The roles of the Chairman of the Board and the Chief Executive of the Group are held separately with a clear division of responsibility between them. The Chairman of the Board is an independent non-executive Director.

Within the scope of the corporate governance procedures, the Board meets regularly to consider the financial results, budgets, and major items of capital expenditure of all the Group’s companies. This body

is also responsible for formulating, reviewing and approving the Group’s strategy and the phases of its development.

The Board met four times during 2015.

BOARD COMMITTEES

The Board is assisted by the Audit and Remuneration Committees.

AUDIT COMMITTEE

The Audit Committee consists of one non-executive Director, Jack Rowell. The member of the Audit Committee has relevant financial experience. This Committee, inter alia, is responsible for reviewing the Annual and Interim financial statements, in addition to the systems of internal control and risk management, and also for ensuring the integrity of the financial information reported to the shareholders.

The Audit Committee met twice during 2015.

REMUNERATION COMMITTEE

The Remuneration Committee comprises one non-executive Director, Jack Rowell. This Committee is scheduled to meet at least twice per annum to advise the Board on the Group’s remuneration strategy and to determine the terms of employment and total remuneration of the Executive Directors, including

the granting of share options. Among others, the objective of this Committee is to attract, retain and motivate Executives capable of delivering the Group's objectives. The Remuneration Committee is also responsible for the evaluation of the performance of Executive Directors.

The Remuneration Committee held two meetings during 2015.

RELATIONS WITH SHAREHOLDERS

The Group maintains regular contact with its institutional and private shareholders, fund managers, financial analysts and brokers through a series of presentations, conference calls and meetings. All corporate materials, including annual reports, financial results statements and other information, are available on the Group's website www.ukrproduct.com

The Chief Executive Officer and other Directors holds conference calls and meetings with major shareholders on a regular basis. The Board believes that it is essential to discuss with its major shareholders and keep them updated with regards to the Group's financial performance, strategy and business developments. The Chairman is also accessible to major shareholders, if such meetings are required.

The Board invites all shareholders to attend the company's Annual General Meeting and encourages them to exercise their voting right and participate with questions.

INTERNAL CONTROL

The Group adheres to comprehensive and strictly regulated budgeting and reporting procedures that are aimed at more efficient internal control and risk management. The Board is responsible for the Group's system of internal control and for reviewing its effectiveness, however, it is recognised that any control system can only provide reasonable and not absolute assurance against material misstatement or loss.

The principal elements of the internal control system are as follows:

- documented policies, procedures and authorisation levels;
- clearly defined lines of responsibility in the organisational structure of the Group;
- a management structure which facilitates ease of communication both vertically and horizontally;
- annual budgeting and monthly reporting procedures.

The annual budgets consist of monthly budgets, which are updated each month once actual figures become available. Due to the dynamic development of the macroeconomic environment of the country the Group operates in, variances in actual figures for sales, prices and other underlying assumptions from those forecasted may occur. Hence, the budget is flexed to better reflect the future of the Group. Such variances by each company within the Group are discovered and recommendations for further actions are formulated.

The internal control system is further enforced by the Group's internal audit department. The main objectives of the internal audit function are to ensure the safety of the Group's assets and the reliability of accounting records. The internal audit department is responsible for auditing the financial statements and accounting procedures of the companies within the Group, as well as for disclosing and reducing various types of risks related to Group operations. The Group's controlling and risks analysis department is responsible for identifying the possible issues in the Group's processes, the ongoing optimization of operations and risk management.

The background of the entire page is a close-up, vertical view of a wood grain. The lines of the grain are closely spaced and run vertically, creating a textured, organic pattern. The color palette is warm, ranging from light tan and beige to deep, dark brown and almost black tones, particularly in the shadows of the grain.

CORPORATE SOCIAL RESPONSIBILITY REPORT

CORPORATE SOCIAL RESPONSIBILITY

The Board is committed to developing and implementing corporate social responsibility (CSR) policies aimed at:

- Promoting equality and fairness among employees, partners and suppliers
- Ensuring safe working conditions
- Maintaining the Group's corporate reputation and dedication to business ethics
- Supporting the communities in which the Group operates
- Establishing long-term and healthy relationships with the Group's partners, customers and other affiliated parties.

The main elements of the Group's approach towards fulfilling the above objectives are as follows:

EMPLOYEES

The Group is committed to ensuring equal opportunities to all its employees, both current and prospective. Each employee's efforts are highly valued and the Board believes that a diverse mix of the workforce facilitates innovation, efficiency and teamwork. As a matter of corporate policy, regular training and development workshops are conducted for Ukrproduct's staff. These are aimed at all employee groups, including managerial, technical and production

personnel. The training programmes encourage staff to progress up the career ladder and are central to the Group's continuing growth and success.

HEALTH AND SAFETY

Management at business units within the Group are responsible for developing and maintaining the underlying practices that provide for a safe working environment. Special attention is given to the production facilities, where the equipment, including lighting, air conditioning, workspace and other constituents, undergo constant reviews and improvements. Regular monitoring is carried out to ensure that the required standards are met and that employees use the provided communication channels to further improve their surrounding working conditions.

CUSTOMERS

Customer satisfaction is at the core of the Group's business model. Therefore, the Board is keen to continue supplying the customers with high quality, affordable products required by current market demands. The Group's segmentation practices are aimed at segregating various customer groups in order to meet their respective needs with maximum efficiency. In addition, regular market research and surveys are conducted to ensure maximum value is consistently offered to customers.

ENVIRONMENT

The Group recognises the importance of good environmental practices and seeks to minimise any

negative impact that its operations or products might have on the production sites and surrounding areas. The Group adopted the environmental laws and regulations of Ukraine to reduce, control and eliminate various types of pollution and to protect natural resources. Ukrproduct monitors and controls all its production facilities regularly in order to ensure that air quality is not adversely impacted by its operations. The Group focuses on cutting water and energy consumption, as well as reducing the volumes of waste. Collection and processing of waste have been organised through the local waste collection plants. The Group's development programme puts specific emphasis on acquiring and installing only the most advanced and environmentally-friendly production and auxiliary equipment.

FOOD SAFETY

Food safety is one of key priorities for the Group. Ukrproduct is committed to produce high quality and

safe food and ensures that high standards are maintained within its supplier base. The certified food safety management system in compliance with ISO 22000 was implemented by the Group. This system provides the possibility to fully monitor all production stages — from forage control and sound health of the cattle to the final product distribution.

COMMUNITY SUPPORT

The Group is keen to further enhance and maintain its partnership with local communities by supporting their initiatives and charitable events. The Group contributes cash donations and gifts, as well as employee time, by encouraging staff to participate as volunteers.



DIRECTORS' REPORT

The Directors present their report and the audited consolidated financial statements of Ukrproduct Group Ltd (referred to as the company and together with its subsidiaries as “the Group”) for the year ended 31 December 2015.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

Ukrproduct Group Ltd (the “company” or “Ukrproduct”) is a holding company for a group of food and beverages businesses located in Ukraine. The principal activities of Ukrproduct Group are the production and distribution of highly branded dairy foods and beverages (kvass) in Ukraine and the export of milk powder. The Group is one of the leading branded food producers in Ukraine with its own nationwide distribution network. More detailed commentary on the Group’s activities during the year, its financial performance, future plans, and prospects are outlined in the Chairman and Chief Executive Statement.

RESULTS AND DIVIDENDS

The results of the Group for the year are set out on page 35 and show a net loss for the period of GBP 3.906 million (2014: GBP 3.478 million).

The Board has decided not to recommend the payment of a dividend in respect of the year ended 31 December 2015(2014:Nil).

DIRECTORS

Details of members of the Board of Directors are shown on page 8.

The Directors’ interests in the share capital of the company as at 31 December 2015 and 31 December 2014 are shown below:

	Shares 2015	2014	Share options 2015	2014
Executive				
Sergey Evlanchik	14,967,133	14,967,133	—	—
Alexander Slipchuk	14,939,133	14,939,133	—	—
Non-executive				
Dr Jack Rowell	118,690	118,690	130,290	130,290

POWERS OF THE DIRECTORS

Subject to the Company's Memorandum and Articles of Association, Companies (Jersey) Law 1991, as amended and any directions given by special resolution, the business of the company shall be managed by the Directors who may exercise all such powers of the company. The rules in relation to the appointment and replacement of Directors are set out in the company's Article's of Association.

FINANCIAL RISKS FACING THE GROUP

The principal risks of the business are credit risk, liquidity risk and market risk, including fair value or cash flow interest-rate risk and foreign exchange risk. The main purpose of the Group's risk management programme is to evaluate, monitor and manage these risks and to minimise potential adverse effects on the Group's financial performance and shareholders. The Chief Financial Officer of the Group is in charge of risk management and introduction of all policies as approved by the Board of Directors.

For further details of the Group's risk management please see note 5 on page 68.

EMPLOYEES

The Group is committed to ensuring provision of equal opportunities for all employees, which is reflected by its selection, recruitment and training policies.

The Group considers its employees to be one of its most valuable assets and rewards high performance through competitive remuneration and incentive schemes. The Directors also consider it a priority to give employees the opportunity to communicate their ideas and opinions to all levels of management, both directly and through various surveys. The average number of employees of the Group during the year ended 31 December 2015 was 1,132 (2014: 1,423).

PAYMENT POLICY

The Group has a general set of guidelines for paying its suppliers based on specific criteria. However, it is normal practice to agree payment terms with a specific supplier when entering into a purchase contract. The Group seeks to abide by the payment terms agreed whenever it is satisfied that the goods or services have been provided in accordance with the agreed terms and conditions.

GOING CONCERN

As described in Note 2(b) of the consolidated financial statement the Group incurred a loss of £3.906k for the year ended 31 December 2015. This is primarily due to the volatile political and economic situation in Ukraine. This has resulted in a number of challenges to the Group, including but not limited to the significant devaluation of the local currency and the increase in raw milk prices. The new Loan Agreement with the European Bank for Reconstruction and Development was signed on 24 June 2016. The terms include extension of the maturity date from 10 December 2018 to 1 December 2024. The Company has also been provided with a capital repayment holiday until 1 March 2017, at which point quarterly

capital repayments commence, increasing in amount on an annual basis until 1 December 2022, followed by a final bullet repayment on 1 December 2024.

Meanwhile following a review of the Group's financial position and its budgets and plans, the directors have concluded that the Group has sufficient financial resources to meet working capital requirements for a period of up to 12 months from the date of these financial statements.

ANNUAL GENERAL MEETING

Ukrproduct's AGM will be held on 25 July, 2016. The Notice of AGM and agenda will be sent to shareholders no less than 21 days prior to the date of the meeting.

AUDITORS

Baker Tilly Channel Islands Limited was re-appointed as the Group's auditors for the 2015 financial year by the resolution of the Annual General Meeting (AGM) of Shareholders held on July 24, 2015. A resolution to re-appoint them shall be proposed at the forthcoming AGM.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO THE AUDITOR

All of the current Directors have taken the necessary steps to make themselves aware of any information needed by the Group's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.



Jack Rowell
Chairman

30 June 2016

STATEMENT OF DIRECTORS RESPONSIBILITIES

**FOR THE PREPARATION AND APPROVAL
OF THE CONSOLIDATED FINANCIAL
STATEMENTS FOR THE YEAR ENDED
31 DECEMBER 2015**

The directors are responsible for the preparation of the consolidated financial statements in accordance with applicable Jersey law and other regulations and enactments in force at the time. The Companies (Jersey) Law 1991, as amended requires the directors to prepare financial statements for each year in accordance with Generally Accepted Accounting Principles. Under that law, the directors have elected to prepare the consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union. Under company law, the directors must not approve the consolidated financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and of its profit or loss for the period ended.

In preparing these consolidated financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state that the financial information complies with IFRS, subject to any material departures disclosed and explained in the consolidated financial statements; and

- prepare the consolidated financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The board of directors confirms that the Group has complied with the above mentioned requirements in preparing its consolidated financial statements.

The directors are also responsible for:

- implementing and maintaining an efficient and reliable system of internal controls in the Group;
- keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Group;
- taking reasonable steps to safeguard the assets of the Group and to prevent and detect fraud and other irregularities; and
- the maintenance and integrity of the Group's website.

On behalf of the Directors:



Alexander Slipchuk
Chief Executive Officer

INDEPENDENT AUDITOR'S REPORT

**TO THE MEMBERS OF UKRPRODUCT
GROUP LIMITED**

REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

We have audited the accompanying consolidated financial statements of Ukrproduct Group Limited (“the company” and together with its subsidiaries is referred to as “the Group”), for the year ended 31 December 2015, which comprise the consolidated statements of income, comprehensive income, consolidated statement of financial position, consolidated statement of changes in equity, the consolidated cash flow statement and the related notes 1 to 32. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRS) as adopted by the European Union.

This report is made solely to the company’s members, as a body, in accordance with Article 113A of the Companies (Jersey) Law 1991, as amended. Our audit work is undertaken so that we might state to the company’s members those matters we are required to state to them in an auditors’ report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND AUDITORS

As explained more fully in the Statement of Directors’ Responsibilities, the Directors are responsible for the preparation of the consolidated financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the consolidated financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board’s (APBs) Ethical Standards for Auditors.

Scope of the audit of the consolidated financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the consolidated financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group’s circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. Our responsibilities do not extend to any other information.

OPINION ON CONSOLIDATED FINANCIAL STATEMENTS

In our opinion the consolidated financial statements:

- give a true and fair view of the state of the Group's affairs as At 31 December 2015 and of Group's loss for the year then ended;
- have been properly prepared in accordance with IFRS as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies (Jersey) Law, 1991 as amended.

EMPHASIS OF MATTER

In forming our opinion on the consolidated financial statements, which is not qualified, we draw your attention to the following matters:

a) Going concern

As described in Note 2(b) to the consolidated financial statements. The Group incurred a loss of £3,905k for the year ended 31 December 2015. This was primarily due to the volatile political and economic situation in Ukraine which resulted in a number of challenges to the Group, including but not limited to the significant devaluation of the local currency and high rates of inflation

The above matters indicate the existence of material uncertainties which may cast significant doubt about the Group's abilities to continue as a going concern. The consolidated financial statements do not include any adjustments that would result if the Group was unable to continue as a going concern.

EUROPEAN BANK FOR RECONSTRUCTION AND DEVELOPMENT

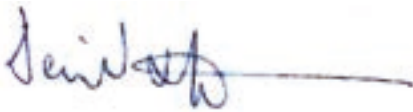
We also draw attention to Note 2(b) and to Note 24 to the consolidated financial statements which refer to the non-observance during the year by the Group of the terms of the loan agreement with the European Bank for Reconstruction and Development ("EBRD") and the subsequent restructuring of those borrowing arrangements after the year end

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies (Jersey) Law 1991 requires us to report to you if, in our opinion:

- proper accounting records have not been kept; or
- proper returns adequate for our audit have not been received from branches not visited by us; or

- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations which to the best of our knowledge and belief are necessary for the purposes of our audit.



David Hopkins

For and on behalf of Baker Tilly Channel Islands
Limited
Chartered Accountants
St Helier, Jersey
30 June 2016

CONSOLIDATED FINANCIAL STATEMENTS

**CONSOLIDATED INCOME
STATEMENT**

**CONSOLIDATED STATEMENT
OF COMPREHENSIVE INCOME**

**CONSOLIDATED STATEMENT
OF FINANCIAL POSITION**

**CONSOLIDATED STATEMENT
OF CHANGES IN EQUITY**

**CONSOLIDATED STATEMENT
OF CASH FLOWS**

**NOTES TO CONSOLIDATED
FINANCIAL STATEMENTS**

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2015

(in thousand GBP, unless otherwise stated)

	Note	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Revenue	8	20 158	31 876
Cost of sales	9	(17 844)	(25 423)
GROSS PROFIT		2 314	6 453
Administrative expenses	9	(1 109)	(1 963)
Selling and distribution expenses	9	(1 462)	(2 797)
Other operating expenses	9	(1 089)	(508)
PROFIT FROM OPERATIONS		(1 346)	1 185
Net finance expenses	10	(768)	(761)
Effect of foreign currency translation		(1 733)	(3 857)
LOSS BEFORE TAXATION		(3 847)	(3 433)
Income tax expenses	13	(59)	(45)
LOSS FOR THE YEAR		(3 906)	(3 478)
Attributable to:			
Owners of the Parent		(3 906)	(3 478)
Non-controlling interests		—	—
Earnings/Loss per share:	26		
Basic		(9,85)	(8,77)
Diluted		(9,91)	(8,78)

	Note	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
OTHER COMPREHENSIVE INCOME:			
Items that may be subsequently reclassified to profit or loss			
Currency translation differences		(1 526)	(7 000)
Items that will not be reclassified to profit or loss			
Reduction of revaluation reserve		—	(21)
Gain on revaluation of property, plant and equipment		1 113	—
Income tax in respect of revaluation reserve		(200)	—
OTHER COMPREHENSIVE INCOME, NET OF TAX		(613)	(7 021)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		(4 519)	(10 499)
Attributable to:			
Owners of the Parent		(4 519)	(10 499)
Non-controlling interests		—	—

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2015

(in thousand GBP, unless otherwise stated)

	Note	As at 31.12.2015 £'000	As at 31.12.2014 £'000
ASSETS			
Non-current assets			
Property, plant and equipment	14	7 416	9 562
Intangible assets	15	596	829
Long-term receivables		—	—
Deferred tax assets	16	46	2
		8 058	10 423
Current assets			
Inventories	17	1 496	2 085
Trade and other receivables	18	1 486	3 674
Current taxes	19	348	1 177
Other financial assets	20	11	108
Cash and cash equivalents	21	93	215
		3 434	7 259
TOTAL ASSETS		11 492	17 682

	Note	As at 31.12.2015 £'000	As at 31.12.2014 £'000
EQUITY AND LIABILITIES			
Equity attributable to owners of the parent			
Share capital	22	3 967	3 967
Other reserves	23	(6 540)	(5 753)
Retained earnings		5 654	9 358
		3 081	7 572
Non-controlling interests		—	—
TOTAL EQUITY		3 081	7 572
Non-Current Liabilities			
Bank loans and overdrafts	24	3 206	4 728
Deferred tax liabilities	16	466	302
		3 672	5 030
Current liabilities			
Bank loans and overdrafts	24	3 121	2 454
Trade and other payables	25	1 586	2 583
Current income tax liabilities		18	14
Other taxes payable		15	29
		4 740	5 080
TOTAL LIABILITIES		8 412	10 110
TOTAL EQUITY AND LIABILITIES		11 492	17 682

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

AS AT 31 DECEMBER 2015

(in thousand GBP, unless otherwise stated)

	Attributable to owners of the parent		
	Share capital	Share premium	Revaluation reserve
	£'000	£'000	£'000
As at 1 January 2014	3 967	4 562	3 636
Loss for the year	—	—	—
Other comprehensive income			
Income from changes of tax rates	—	—	—
Currency translation differences	—	—	—
Total comprehensive income	—	—	—
Transactions with owners			
Dividends paid (Note 27)	—	—	—
Total transactions with owners	—	—	—
Depreciation on revaluation of property, plant and equipment	—	—	(162)
Reduction of revaluation reserve	—	—	(21)
As at December 2014	3 967	4 562	3 453

Retained earnings £'000	Translation reserve £'000	Total £'000	Non-controlling interests £'000	Total Equity £'000
12 672	(6 768)	18 069	—	18 069
(3 478)	—	(3 478)	—	(3 478)
—	—	—	—	—
—	(7 000)	(7 000)	—	(7 000)
(3 478)	(7 000)	(10 478)	—	(10 478)
—	—	—	—	—
—	—	—	—	—
162	—	—	—	—
2	—	(19)	—	(19)
9 358	(13 768)	7 572	—	7 572

	Attributable to owners of the parent		
	Share capital	Share premium	Revaluation reserve
	£'000	£'000	£'000
As at December 2014	3 967	4 562	3 453
Loss for the year	—	—	—
Other comprehensive income			
Gain on revaluation of property, plant and equipment	—	—	913
Currency translation differences	—	—	—
Total comprehensive income	—	—	913
Transactions with owners			
Dividends paid (Note 27)	—	—	—
Total transactions with owners	—	—	—
Depreciation on revaluation of property, plant and equipment	—	—	(86)
Reduction of revaluation reserve	—	—	(88)
Acquiring of shares	—	—	—
As at 31 December 2015	3 967	4 562	4 192

Retained earnings £'000	Translation reserve £'000	Total £'000	Non-controlling interests £'000	Total Equity £'000
9 358	(13 768)	7 572	—	7 572
(3 906)	—	(3 906)	—	(3 906)
—	—	913	—	913
—	(1 526)	(1 526)	—	(1 526)
(3 906)	(1 526)	(4 519)	—	(4 519)
—	—	—	—	—
—	—	—	—	—
86	—	—	—	—
116	—	28	—	28
—	—	—	—	—
5 654	(15 294)	3 081	—	3 081

CONSOLIDATED STATEMENT OF CASH FLOWS

AS AT 31 DECEMBER 2015

(in thousand GBP, unless otherwise stated)

	Note	Year ended 31.12.2015 £'000	Year ended 31.12.2014 £'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before taxation		(3 847)	(3 433)
Adjustments for:			
Exchange difference		1 733	3 857
Depreciation and amortisation	11	537	866
(Profit)/loss on disposal of non-current assets		(4)	74
Write off of receivables/payables		857	279
Impairment of inventories		78	76
Loss from disposal of subsidiaries		(4)	6
Interest income	10	(1)	(4)
Interest expense on bank loans	10	769	765
Operation cash flow before working capital changes		119	2 486
(Increase) / decrease in inventories		(127)	(661)
Decrease in trade and other receivables		890	195
Increase / (decrease) in trade and other payables		(404)	979
Changes in working capital		359	513
Cash generated from operations		478	2 999
Interest received		1	4
Income tax paid		169	(45)
Net cash generated by / (used in) operating activities		648	2 958

	Note	Year ended 31.12.2015 £'000	Year ended 31.12.2014 £'000
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment property, plant and equipment and intangible assets		(259)	(486)
Proceeds from sale of property, plant and equipment		18	19
Repayments of loans issued		66	(15)
Net cash used in investing activities		(175)	(482)
CASH FLOWS FROM FINANCING ACTIVITIES			
Acquiring of shares		—	—
Interest paid		(607)	(765)
(Decrease) / increase in short term borrowing		(76)	(1 575)
Increase in long term borrowing		—	—
Repayments of long term borrowing		—	(541)
Net cash generated by financing activities		(683)	(2 881)
Net decrease in cash and cash equivalents		(210)	(405)
Effect of exchange rate changes on cash and cash equivalents		88	(386)
Cash and cash equivalents at the beginning of the year		215	1 006
Cash and cash equivalents at the end of the year	21	93	215



These consolidated financial statements were approved and authorised for issue by the Board of Directors on 30 June 2016 and were signed on its behalf by:

Alexander Slipchuk
Chief Executive Officer
2016

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

(in thousand GBP, unless otherwise stated)

1. GROUP AND PRINCIPAL ACTIVITIES

(a) Introduction

The Company is a public limited liability entity registered in Jersey with a registered office at 26 New Street, St Helier, Jersey, JE2 3RA, Channel Islands. The Group's overall management and production facilities are based in Ukraine, with the HQ in Kyiv. The Group commands leading positions in the Ukrainian processed cheese and packaged butter markets and owns a range of widely recognisable trademarks in Ukraine, including "Nash Molochnik" (translated as Our Dairyman), "Narodniy Product" (People's Product) "Molendam" and "Vershkova Dolina" (Creamy

Valley). The average number of employees of the Group during the year ended 31 December 2015 was 1,132 (2014: 1,423).

(b) Ukrainian environment

The Group conducts its operations mainly in Ukraine. The Ukrainian economy while deemed to be of market status continues to display certain characteristics consistent with that of an economy in transition. These characteristics include, but are not limited to, low levels of liquidity in the capital markets, high inflation, and significant imbalances in the public finance and foreign trade. From 1 January 2015 and up to 31 December 2015, the Ukrainian Hryvnia (the "UAH") depreciated against major foreign currencies (by approximately 36% calculated based on the National Bank of Ukraine (the "NBU") exchange rate

of UAH to EUR, by approximately 52 % calculated based on the National Bank of Ukraine (the “NBU”) exchange rate of UAH to USD, by approximately 45% calculated based on the National Bank of Ukraine (the “NBU”) exchange rate of UAH to GBP). From 31 December 2015 to the date of the issuance of these financial statements, the UAH depreciated against EUR by 11%, against USD by 6% and GBP by 6%. The NBU imposed certain restrictions on purchase of foreign currencies, cross border settlements (including repayment of dividends), and also mandated obligatory conversion of foreign currency proceeds into UAH. The known and estimable effects of the above events on the financial position and performance of the Group in the reporting period have been taken into account in preparing these financial statements. The Government has committed to direct its policy towards the association with the European Union, to implement a set of reforms aiming at the removal of the existing imbalances in the economy, public finance and public governance, and the improvement of the investment climate. Stabilisation of the Ukrainian economy in the foreseeable future depends on the success of the actions undertaken by the Government and securing continued financial support of Ukraine by international donors and international financial institutions. Management is monitoring the developments in the current environment and taking actions, where appropriate, to minimize any negative effects to the extent possible. Further adverse developments in the political, macroeconomic and/or international trade conditions may further adversely affect the Group’s financial position and performance in a manner not currently determinable.

The final resolution and the effects of the political and economic crisis are difficult to predict but may have further severe effects on the Ukrainian economy.

2.SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1.BASIS OF PREPARATION

The consolidated financial statements have been prepared on a historical cost basis, except for property, plant and equipment and an intangible asset (customer list) which have been measured at fair value. The consolidated financial statements are presented in British Pounds Sterling (GBP) and all values are rounded to the nearest thousand (£000) except where otherwise indicated.

(a) Statement of compliance

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards, International Accounting Standards and Interpretations issued by the International Accounting Standards Board (IASB), as adopted by the European Union (collectively “IFRS”).

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group’s accounting policies. Further information is provided in note 3.

(b) Going concern

The Group incurred a loss of GBP 3,906 thousand for the year ended 31 December 2015, decreasing the retained earnings at that date to GBP 5,712 thousand.

In addition, due to significant devaluation of Ukrainian Hryvnia the burden of loans denominated in foreign currencies has increased. As at 31 December 2015 the loans, denominated in foreign currency, was the following: UAH 970 thousand, EUR 5,357 thousand (Note 24). Interest under these loan agreements is paid according to a fixed schedule annexed to the Treaty.

Moreover, the Group did not make the principal amount payment of EUR 1 230 thousand during 2015 and EUR 762 thousand during 2016 (363 thousand GBP on 10 March 2016 and 399 thousand GBP on 10 June 2016) under the terms of its Loan Agreement with the European Bank for Reconstruction and Development (the “EBRD”) dated March 31, 2011.

Such breach of the provisions relating to the loan repayment gives the bank a formal right to demand early repayment of loans. The Board notified the EBRD in advance about all breaches of terms of the Loan Agreement and expected to obtain a waiver on the date of signing these consolidated financial statements. However, the EBRD did not provide waiver in respect of breach of the repayment schedule in 2015 as new Loan Agreement was signed 24 June 2016. This new Loan Agreement was discussed during 2015 and first half of the 2016 in respect of new terms of its Loan Agreement. Terms suggest new repayment schedule up to 1 December 2024. Company gained grace period till 01/03/2017. Beginning with 01/03/2017 Company will pay tranches according to the new agreement.

Based on the existence of these conditions, the consolidated financial statements have been prepared on a going concern basis, because management believes that it has employed sufficient and appro-

priate measures to underpin its cost cutting strategy including but not limited to: reconstruction of manufacturing facilities in Starokonstantinov location, decrease in the number of subsidiaries and streamlining its business processes aimed to minimise non-value adding activities and related costs, export capacity development. In 2015 Company obtained a license for export to China, in 2016 Company obtained a license for export to Kazakhstan. This license is used for sales of hard cheese and cheese product. In processed cheese category Company plans to gain market share in Ukraine by launching new branded products. In beverages category Company plans development and gain in sales of keg kvass. Also in beverages category launch and sales development of new products are planned. Company works on energy usage reducing as well.

(c) Consolidation principles

The consolidated financial statements comprise the financial statements of Ukrproduct Group Limited and its subsidiaries as at 31 December 2015.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee).

- Exposure, or rights, to variable returns from its involvement with the investee.
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee.
- Rights arising from other contractual arrangements.
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full on

consolidation. A change in the ownership interest of a subsidiary, without a change of control, is accounted for as an equity transaction, that is, as transactions with owners in their capacity as owners. Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary.
- Derecognises the carrying amount of any non-controlling interests.
- Derecognises the cumulative translation differences, recorded in equity.
- Recognises the fair value of the consideration received.
- Recognises any investment retained in the former subsidiary at its fair value at the date when control is lost.
- Recognises any surplus or deficit in profit or loss.
- Reclassifies the parent's share of components previously recognised in other comprehensive income to profit or loss.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Non-controlling interests represent a portion of profits or losses and net assets not owned by the Group. Non-controlling interests are presented separately from parent share capital in equity in the Consolidated statement of financial position.

Consolidated financial statements of the Group include following companies:

Group's company	Country of incorporation	Effective ownership ratio As at 31 December		Principal activities	Consolidation method
		2015	2014		
Molochnik LLC*	Ukraine	100%	100%	Holder of some assets	Acquisition
Starokonstantinovskiy Molochniy Zavod SC*****	Ukraine	100%	100%	Production	Acquisition
Starkon-Moloko LLC*	Ukraine	100%	100%	Owner of property & equipment	Acquisition
Krasilovsky Molochny Zavod Private Enterprise SC*****	Ukraine	100%	100%	Owner of land assets	Acquisition
Molochaia Dolina LLC*****	Ukraine	100%	100%	Owner of land assets	Acquisition
Zhiviy Kvas LLC*****	Ukraine	100%	100%	Production	Acquisition
Milk investments Private Enterprise SC*	Ukraine	100%	100%	Owner of equipment	Acquisition
Invest Garantiya Private Enterprise*****	Ukraine	100%	100%	Owner of equipment	Acquisition
Business Invest Management LLS*	Ukraine	100%	100%	Owner of equipment	Acquisition
Favorit-Konsulting Private Enterprise***	Ukraine	100%	100%	Owner of equipment	Acquisition
Avtopark Starokonstantinov LLS***	Ukraine	100%	100%	Owner of fleet of vehicles	Acquisition

Group's company	Country of incorporation	Effective ownership ratio As at 31 December		Principal activities	Consolidation method
		2014	2013		
ATP Centr LLC***	Ukraine	100%	100%	Owner of fleet of vehicles	Acquisition
Ukrprodexport Private Enterprise SC*	Ukraine	100%	100%	Export operations	Acquisition
Ukrproduct-Logistic LLC *	Ukraine	—	100%	Logistics	Acquisition
Gollandska Sirovarnya MolendamLLC***	Ukraine	—	100%	Sales & Distribution	Acquisition
Lider-Product LLC****	Ukraine	100%	100%	Sales & Distribution	Acquisition
Premierproduct-Dnipro Private Enterprise SC*****	Ukraine	—	100%	To be constructed	Acquisition
Premierproduct-Jitomir Private Enterprise SC**	Ukraine	100%	100%	Sales & Distribution	Acquisition
Alternatyvni investytsiyi UCVF***	Ukraine	100%	100%	Asset management	Acquisition
Ukrproduct Group CJSC	Ukraine	100%	100%	Holder of some assets and operating companies	Acquisition
LinkStar Limited	Cyprus	100%	100%	Holder of Group's trademarks and assets	Acquisition
Solaero Global Alternative Fund Limited	Cyprus	100%	100%	Holder of Group's trademarks and assets	Acquisition
Dairy Trading Corporation Limited	BVI	100%	100%	Export operations	Acquisition
Reliable Logistics Services ltd	BVI	100%	100%	Holder of distribution network	Acquisition
St. Invest Holding LTD	BVI	100%	100%	Holder of distribution network	Acquisition
Ukrproduct Group LTD	Jersey			Listed on LSE	Parent

* The companies are held through Ukrproduct Group CJSC which is a 100%-owned subsidiary of the Company

** The companies are held through LinkStar Limited which is a 100%-owned subsidiary of the Company

*** Subsidiaries of Solaero Global Alternative Fund Limited, the Group's specialised distribution companies.

**** Subsidiaries of Krasilovsky Molochny Zavod Private Enterprise SC.

***** Subsidiaries of Molochnik LLC, the Group's specialised distribution companies.

***** Subsidiaries of Alternatyvni investytsiyi UCVF.

Alternatyvni investytsiyi UCVF is a limited life entity and is due to cease to exist on 5 April 2022.

In 2015, Premierproduct-Dnipro Private Enterprise SC was withdrawn from Group. Loss from operation is insignificant, it does not require disclosure.

(d) Reorganisation

A reorganisation of the Group continued in 2015 and resulted in the withdrawal of Gollandska Sirovarnya Molendam LLC and Ukrproduct-Logistic LLC via a merger with Starokonstantinovskiy Molochniy Zavod SC for the purpose of improving the administration and reporting processes.

(e) Accounting for acquisitions of companies under common control

Acquisitions of controlling interests in companies that were previously under the control of the ultimate beneficiaries of the Company are accounted for as if the acquisition had occurred at the beginning of the earliest comparative period presented or, if later, at the date on which control was obtained by the ultimate beneficiaries of the Company. The assets and liabilities acquired are recognised at their book values. The components of equity of the acquired companies are added to the same components within Group equity except that any share capital of the acquired companies is recorded as a part of merger reserve. The cash consideration for such acquisitions is recognised as a liability to or a reduction of receivables from related parties, with a corresponding reduction in equity, from the date the acquired company is included in these consolidated financial statements until the cash consideration is paid. No goodwill is recognised where the Group acquires additional interests in the acquired companies from the ultimate controlling shareholders. The difference between the share of net assets acquired and the cost of investment is recognised directly in equity.

(f) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the board of directors.

2.2. SIGNIFICANT ACCOUNTING POLICIES

Significant accounting policies given below have been consistently applied by the Group in the preparation of these financial statements, unless otherwise stated.

2.2.1. FOREIGN CURRENCY TRANSACTIONS

(a) Functional and presentation currency

The Ukrainian Hryvnia is the currency of the primary economic environment in which the majority of the Group companies operate.

Transactions in currencies that differ from the functional currency are considered to be foreign currency transactions.

Management has considered what would be the most appropriate presentational currency for consolidated IFRS financial statements and has concluded that the Group should use British Pounds Sterling (hereinafter “GBP” or £) as the Group’s presentational currency. This is because the Ukrainian Hryvnia is not a major convertible or recognisable currency outside of Ukraine, and also because the Group’s public shareholder base is located mostly in the UK.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates pre-

vailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains or losses resulting from the settlement of such transactions and from the translation at the year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income, except when deferred in equity as qualifying cash flow hedges and qualifying net investment hedges. Foreign exchange gains and losses are presented in the income statement within “Effect of foreign currency translation”.

The financial results and financial position of the Group’s companies are translated into the presentation currency as follows:

- For current year, all assets and liabilities are translated at the rate effective at the reporting date. Income and expense items are translated at rates approximating to those ruling when the transactions took place;
- Equity items are translated into the presentation currency using the historical rate;

- For comparative figures, all assets and liabilities are translated at the closing rate existing at the relevant reporting date. Income and expense items are translated at rates approximating to those ruling when the transactions took place;
- All exchange differences resulting from the application of the translation methods described above are recognised directly in equity as a separate component of equity;
- Income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- All resulting exchange differences are recognised as a separate component of equity within “Translation reserve”.

The principal UAH exchange rates used in the preparation of Consolidated financial statements are as follows:

Currency	31 December 2015	Average exchange rate for 2015	31 December 2014	Average exchange rate for 2014
GBP/UAH	35,53	33,34	24,53	19,50
USD/UAH	24,00	21,81	15,77	11,87
EUR/UAH	26,22	24,19	19,23	15,68

- Foreign currency can be freely converted within Ukraine at a rate close to the rate of the National Bank of Ukraine. At present, the UAH is not a freely convertible currency outside Ukraine.

2.2.2. CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash on hand, deposits held on call with banks and other short-term highly liquid investments with original maturities of three months or less. Bank overdrafts are included in current liabilities in the Statement of Financial Position.

2.2.3. INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method. Net realisable value is the estimated selling price in the ordinary course of business less applicable variable selling expenses.

The Group identifies the following types of inventories:

- raw and other materials (including main and auxiliary operating supply and materials);
- work in progress (including semi finished products);
- finished goods;
- other inventories (including fuel, packaging, building materials, spare parts, other materials, goods of little value and high wear goods).

The cost of finished goods and semi finished products comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity) but excludes borrowing costs. The cost of raw materials and other inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

At each reporting date the Group analyses inventories to determine whether they are damaged, obsolete or slow-moving or whether their net realisable value has declined. The net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. The Group periodically checks inventories to determine whether they are damaged, obsolete or slow-moving or if their net realisable value has declined for any other reason and reduces accordingly the value of inventory to properly reflect in the Consolidated Income Statement within Cost of sales.

2.2.4. PROPERTY, PLANT AND EQUIPMENT

(a) Recognition and measurement of property, plant and equipment

The cost of an item of property, plant and equipment is recognised as an asset only if: it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably and the entity expects to use the items during more than one period (more than 12 months).

The Group adopts the revaluation model (as defined in IAS 16: Property, Plant and Equipment) for all classes of assets, except office equipment which is carried at cost. Management believes that this policy provides more reliable and relevant financial information because it better reflects the value in use of such assets to the Group.

All significant categories of property, plant and equipment are subsequently carried at fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Changes in fair value are rec-

ognised in equity (the “Revaluation reserve”). An appropriate transfer is made from the revaluation reserve to the retained earnings when assets are expensed through the income statement (e.g. through depreciation, impairment or sale).

Subsequent costs that increase future economic benefits of the item of property, plant and equipment also increase its carrying amount. Otherwise, the Group recognises subsequent costs as expenses of the period in which they were incurred. The Group classifies costs, associated with property, plant and equipment, for the following categories: repairs and maintenance; capital repairs, including modernisation.

(b) Impairment of property, plant and equipment

At each reporting date the Group assesses the carrying value of its property, plant and equipment to determine whether there is any evidence that the assets have lost part of their value as a result of impairment. If such evidence exists, the expected recoverable amount of such an asset is calculated to determine the amount of impairment loss, if any. In case it is not practicable to determine the expected recoverable amount of a separate asset, the Group determines the expected recoverable amount of a cash generating unit, to which the asset belongs.

When, according to estimates, the expected recoverable amount of an asset (or a cash generating unit) is lower than its carrying value, the carrying value of an asset (or a cash generating unit) is reduced to its expected recoverable amount. Impairment losses are immediately recognised as expenses, except when

the asset is carried at revalued price. In such cases, the impairment loss is considered as a decrease in the revaluation reserve. If the impairment loss is subsequently reversed, the asset’s carrying value (or a cash generating unit) is increased to the revised estimate of its expected recoverable amount. In such a case, the increased carrying value should not exceed the carrying value that could be determined in case the impairment loss for an asset (or a cash generating unit) was not recognised in previous years. The reversal of the impairment loss is immediately recognised as income.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount and are included in operating profit.

(c) Depreciation and useful life

Depreciation of an asset begins when it becomes available for use. Depreciation of an asset terminates with the termination of its recognition. Depreciation does not terminate when an asset is idle or if it is removed from active use and is intended for disposal, unless it is already fully depreciated.

Depreciation is applied to all items of property, plant and equipment with the exception of land. The Group calculates the depreciation using the straight line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives. As of January 1, 2011 the Group applied the production method of depreciation to all production equipment as management considered this method to be the most appropriate for the production assets.

Terms of useful lives by groups of property, plant and equipment (except for those depreciated under production method) are listed below:

Group of property, plant and equipment	Useful life
Buildings	10–50 years
Plant and machinery	2–20 years
Vehicles	5–12 years
Instruments, tools and other equipment	2–20 years

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

2.2.5. ASSETS UNDER CONSTRUCTION

Assets under construction are reported at their cost of construction including costs charged by third parties and the capitalisation of the Group's material costs incurred. No depreciation is charged on assets during construction. Upon the completion, the Group assesses whether there is any indication that an asset may be impaired. If any such indication exists, the Group performs impairment testing as described in note 2.2.20. In case no indication exists that the asset may be impaired, all accumulated costs of the asset are transferred to the relevant fixed asset category and depreciated at applicable rates from the time the asset is completed and ready for use.

is initially carried at fair value and subsequently amortised.

The Group recognises an item as an intangible asset, if it meets the following criteria for recognition: it is probable that the Group will receive future economic benefits associated with the asset and costs of the asset can be reasonably estimated.

The Group identifies the following types of intangible assets:

- Computer software licenses;
- Trademarks;
- The customer list.

2.2.6. INTANGIBLE ASSETS

(a) Recognition and measurement of intangible assets

Intangible assets are recognised at historical cost less accumulated amortisation and accumulated impairment losses, except for the customer list which

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specialised software.

Trademarks are shown at historical cost.

The customer list was initially measured at fair value at the date of revaluation obtained by using the estimates of the independent valuers.

An intangible asset is derecognised at disposal, or when the Group no longer expects receipt from this asset of any economic benefits. The profit from cancellation or disposal is defined by the difference between net proceeds on the sale and the carrying value of intangible assets. If the intangible asset is exchanged for a similar asset, the value of the acquired asset is equal to the value of the disposed asset.

(b) Amortisation and useful life

Costs of computer software licenses are amortised over their estimated useful lives using the straight-line method (1-10 years). The amortisation expense is included within Administrative expenses in the Consolidated Income Statement.

Trademarks have finite useful lives and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of trademarks over their estimated useful lives (12-20 years). The amortisation expense is included within Selling and Distribution expenses in the Consolidated Income Statement.

Amortisation is calculated using the straight-line method to allocate the cost of the customer list over its estimated useful life (20 years). The amortisation expense is included in Other operating expenses in the Consolidated Income Statement.

(c) Business combinations and goodwill

The consideration transferred for the acquisition of a subsidiary is the fair value of the assets trans-

ferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit and loss.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with IAS 39 "Financial Instruments: Recognition and Measurement" either in profit or loss or as change to other comprehensive income. If the contingent consideration is classified as equity, it shall not be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the consideration transferred over the Group's net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

Goodwill is not amortised but is subject to testing for impairment as at the reporting date or more frequently, if events or changes in circumstances indicate the possibility of reducing its usefulness. At the acquisition date, goodwill is allocated to each asset or group of assets that generate cash, and benefits from which are expected to be received upon consolidation. The amount of impairment is determined by assessing the recoverable amount, which may be obtained for a cash generating asset (group of cash generating assets) to which goodwill relates. Where the recoverable amount is less than the book value of cash generating asset (group of cash generating assets), impairment is recognised.

2.2.7. FINANCIAL ASSETS

The Group classifies its financial assets as: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, available for-sale financial assets. Management determines the classification of financial assets at initial recognition and re-evaluates this designation at every reporting date.

(i) Financial assets at fair value through profit or loss

This category comprises only “in-the-money” derivatives. They are carried at the reporting date at fair value with changes in fair value recognised in the income statement. The Group does not have any assets held for trading nor does it voluntarily classify any financial assets as being at fair value through profit or loss.

(ii) Loans and receivables

These assets are non-derivative financial assets with fixed or determinable payments that are not quoted

in an active market. They arise principally through the provision of goods and services to customers (trade receivables), but also incorporate other types of contractual monetary asset. They are carried at amortised cost using the effective interest method less any impairment.

From time to time, the Group may renegotiate the terms of trade receivables due from customers with which it has previously had a good trading history. Such renegotiations will lead to changes in the timing of payments rather than changes to the amounts owed and, in consequence, the new expected cash flows are discounted at the original effective interest rate.

(iii) Financial assets held to maturity

The Group has not classified any of its financial assets as held to maturity.

(iii) Available-for-sale (AFS) financial assets

The Group has not classified any of its financial assets as AFS.

(a) Initial recognition

Financial assets at fair value through profit and loss are initially recorded at fair value. All other financial assets are initially recorded at fair value plus transaction costs. Fair value at initial recognition is best evidenced by the transaction price. A gain or loss on initial recognition is only recorded if there is a difference between fair value and transaction price which can be evidenced by other observable current market transactions in the same instrument or by a valuation technique whose inputs include only data from observable markets.

All purchases and sales of financial instruments that require delivery within the time frame established by regulation or market convention (“regular way” purchases and sales) are recorded at trade date, which is the date that the Group commits to deliver a financial instrument. All other purchases and sales are recognised on the settlement date with the change in value between the commitment date and settlement date not recognised for assets carried at cost or amortised cost; recognised in the income statement for trading investments; and recognised in equity for assets classified as available-for-sale.

(b) Fair value estimation principles

Fair value of financial instruments is based at their market value, established at the reporting date, less transaction costs. If market value is not available, fair value of the instrument is determined by means of pricing and discounted cash flow models.

If a discounted cash flow model is applied, the determination of future cash flows is based on optimal management estimations and the discounting rate is market rate for similar financial instruments predominated as at reporting date. If the price model is used entering figures are based on average market data predominated as at reporting date.

(c) Subsequent measurement

Subsequent to initial recognition all financial assets at fair value through profit or loss and all available-for-sale instruments are measured at fair value, except that any instrument that does not have a quoted market price in an active market and whose fair value cannot be reliably measured is stated at cost, including transaction costs, less impairment losses.

Loans and receivables are measured at amortised cost less impairment losses. Amortised cost is calculated using the effective interest rate method. Premiums and discounts, including initial transaction costs, are included in the carrying amount of the related instrument and amortised based on the effective interest rate of the instrument.

(d) Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred ‘loss event’) and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and where observable data indicates that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

(e) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or where the Group has transferred substantially all risks and rewards of ownership.

2.2.8. FINANCIAL LIABILITIES

The Group classifies its financial liabilities into categories depending on the purpose for which the liability was acquired. The Group has not classified any of its liabilities at fair value through profit and loss.

Financial liabilities held at amortised cost include the following items:

Trade payables and other short-term monetary liabilities, which are recognised at amortised cost.

Bank borrowings, overdrafts, promissory notes and bonds issued by the Group are initially carried at fair value, being the amount advanced net of any transaction costs directly attributable to the issue of the instrument. Such interest bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried in the balance sheet. "Interest expense" in this context includes initial transaction costs and interest payable on redemption, as well as any interest or coupon payable while the liability is outstanding.

(a) Initial recognition

Financial liabilities are initially recognised at fair value, adjusted in case of borrowings for directly attributable transaction expenses.

(b) Subsequent measurement

Trade and other accounts payable initially recognised at fair value, are subsequently accounted for at amortised cost at effective interest rate method.

Borrowings and liabilities initially recognised at fair value less transaction costs, are subsequently measured at amortised cost; any difference between the amount of received resources and the sum of repayment is represented as interest cost using the effective interest rate method during the period, when borrowings were received.

(c) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires.

2.2.9. SHARE CAPITAL

The ordinary shares are classified as share capital. The difference between the fair value of consideration received and the nominal value of issued share capital is recognised as share premium.

2.2.10. REVENUE RECOGNITION

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured simultaneously with an increase in asset or decrease in liabilities, which causes the increase in shareholders' equity (excluding the capital increase through contributions from members of the enterprise), provided that the amount of income can be reasonably estimated. Revenue is reflected in the amount of the fair value of assets received.

Revenue is the amount of cash or cash equivalents received or receivable. However, in case of delay in receipt of cash or cash equivalents, the fair value of the consideration may be less than received or the nominal amount of cash expected to be received.

When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest. Revenue (proceeds) from sale of products (goods, works and services) is not corrected by an amount of related doubtful and uncollectible receivables. The amount of such debt is recognised as expenses of the Group.

Revenue comprises the invoiced value of sales of goods and services net of value added tax, rebates and discounts after eliminating sales within the Group. Revenues and expenses are recognised on an accruals basis.

(a) Revenue from sale of goods (products)

Revenue from the sale of goods (products) is recognised when all the following conditions are satisfied:

- the significant risks and rewards of ownership of the goods have passed to the buyer;
- the Group is no longer involved in the management to the extent that is usually associated with ownership, and has no control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the Group; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

(b) Revenue from rendering of services

The revenue from rendering of services is recognised when all the following conditions are satisfied:

- the amount of revenue can be reliably measured;
- inflow of economic benefits related to the transaction is probable;
- the stage of completion of the transaction at the end of the reporting period can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

2.2.11. EXPENSES RECOGNITION

Expenses are recognised by the Group when the following conditions are met: the amount of expenses can be reliably measured, it is probable that future economic, outflow will occur.

Expenses which can not be related directly to a gain in a certain period, are shown as a part of expenses of the period they were incurred in.

If an asset provides economic benefits receivable during several reporting periods, expenses are calculated by allocating its value on a systematic basis over respective reporting periods.

Writing off of deferred expenses is made on a straight-line basis within the periods to which they relate, during which the receipt of economic benefits is expected.

Expenses which were incurred in the reporting period but relate to production of semi-finished products

which will be further processed to finished goods and sold in future reporting periods, are accounted for in the current period in the item “Work-in-progress”, included within “Inventories” in the Consolidated Statement of Financial Position.

2.2.12. FINANCIAL EXPENSES

Interest expenses and other costs on borrowings to finance construction or production of qualifying assets are capitalized during the period of time that is required to complete and prepare the asset for its intended use. All other borrowing costs are expensed. Net financial expenses are recorded in the Consolidated Statement of Comprehensive Income.

2.2.13. VALUE ADDED TAX

VAT is levied at two rates: 20% on Ukrainian domestic sales and imports of goods, works and services and, 0% on export of goods and provision of works or services to be used outside Ukraine.

VAT output equals the total amount of VAT collected within a reporting period, and arises on the earlier of the date of shipping goods to a customer or the date of receiving payment from the customer. VAT input is the amount that a taxpayer is entitled to offset against their VAT liability in the reporting period. Rights to VAT input arise on the earlier of the date of payment to the supplier or the date goods are received.

2.2.14. TAX

Taxation has been provided for in the financial statements in accordance with relevant legislation currently in force. The charge for taxation in the Consolidated Income Statement for the year comprises current tax and changes in deferred tax.

Current tax is the amount of income tax payable/recoverable in respect of taxable profit/tax loss for the period determined in accordance with rules established by the tax authorities in respect of which income tax shall be paid/refundable.

Current tax liabilities and assets are measured at the amount expected to be paid to or recovered from the taxation authorities, using the tax rates and laws that have been enacted, or substantively enacted, by the reporting date.

Deferred tax assets and liabilities are calculated in respect of temporary differences using the liability method. Deferred income taxes are provided on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes, except in situations where the deferred tax arising on initial recognition of goodwill or of an asset or liability in a transaction that is not a deal to merge companies and which, at the time of its commission, has no effect on accounting or taxable profit or loss.

Assessment of deferred tax liabilities and deferred tax assets reflects the tax consequences that would arise depending on the ways in which the Group assumes the reporting date of realisation or settlement of the carrying value of its assets or liabilities.

A deferred tax asset is recognised only to the extent to which there is a substantial probability that future taxable profit, which may be reduced by the amount of deductible temporary differences, will be received. Deferred tax assets and liabilities are measured at tax rates, the use of which is expected in the period of the asset or liability is settled, based on the provisions of the legislation enacted, or declared (and practically adopted) at that date.

Deferred income taxes are recognised for all temporary differences associated with investments in subsidiaries and associated companies and joint activities, except in cases where the Group controls the timing of the reversal of temporary differences, and where there is a significant probability that the temporary difference will not will be reduced in the foreseeable future.

The Group reviews the carrying amount of deferred tax assets at each reporting date and reduces it to the extent to which there is no longer the probability that there will be sufficient taxable profits, which allow to realise the benefits of part or all of this deferred tax asset. Any such reduction is restored to the extent to which there is the likelihood that sufficient taxable profit is accrued.

Deferred tax assets and liabilities are not discounted.

2.2.15. SHARE-BASED PAYMENTS

Where share options are awarded to employees, the fair value of the options at the date of grant is charged to the income statement over the vesting period. Where the terms and conditions of options are modified before they vest, the increase in the fair value of the options, measured immediately before and after the modification, is also charged to the income statement over the remaining vesting period. Where equity instruments are granted to persons other than employees, the income statement is charged with the fair value of goods and services received. Where fair value of goods and services received from persons other than employees is difficult to identify, the fair value of the instruments granted is charged to the income statement over the vesting period. The fair value of options to be expensed is determined on the basis of adjusted Black-Scholes model as set out in note 28.

2.16. SHORT-TERM EMPLOYEE BENEFITS

Short-term employee benefits are recognised in the period in which an employee has rendered service to the Group. The Group recognises the undiscounted amount of short-term employee benefits a liability (accrued expense), after deducting any amount already paid.

2.2.17. PENSION COSTS

The Group contributes to the Ukrainian mandatory state pension scheme, social insurance and employment funds in respect of its employees. The Group's pension scheme contributions are expensed as incurred and are included in staff costs. The Group does not operate any other pension schemes.

2.2.18. SHARE ISSUE COSTS

All qualifying transaction costs in respect of the issue of shares are accounted for as a deduction from share premium, net of any related tax deduction. Qualifying transaction costs include the costs of preparing the prospectus, accounting, tax and legal expenses, underwriting fees and valuation fees in respect of the shares and of other assets.

2.2.19. LEASES

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. Leases other than finance leases are classified as operating leases.

(a) Group as a lessee

Operating lease expenses are recognised as expenses in the period to which they relate, on a straight-line basis over the lease period.

(b) Group as a lessor

Operating lease income is recognised in “Revenue” as income in the period to which it relates, over the lease term on a systematic and rational basis.

2.2.20. IMPAIRMENT OF ASSETS

In respect of all assets, except for inventories, assets resulting from advances to employees, financial assets, and assets held for trading, the Group conducts the following procedures ensuring accounting for these assets at an amount, not exceeding their recoverable amount:

- at each reporting date the condition of these assets is analyzed for impairment.
- in case any impairment indicators exist, the amount of expected recovery of such asset is calculated to determine the amount of losses from impairment, if any. If it is impossible to determine the amount of losses from impairment of a separate asset, the Group determines the amount of estimated impairment of the cash-generating unit, to which the asset belongs.

The amount of expected recovery is the higher of two estimates: net selling price and “value in use” of the asset. In estimating value in use of asset, estimated future cash flows are discounted to their current value using a pre-tax discount rate that reflects current market estimates of time value of money and risks related to the asset.

If according to estimates the amount of expected recovery of assets (or a cash-generating unit) is less than its book value, the book value of asset (or a cash-generating unit) is reduced to the amount

of expected recovery. Losses from impairment are recognised as expenses directly in the Consolidated Statement of Comprehensive Income.

2.2.21. CONTINGENT LIABILITIES AND ASSETS

Contingent liabilities are potential liabilities of the Group arising from past events the existence of which will be confirmed only by the occurrence or non-occurrence of one or more future events, which are not under the complete control of the Group, or current obligations resulting from past events are not recognised in the financial reporting in connection with the fact that the Group does not consider an outflow of resources embodying economic benefits, and required to settle liabilities as probable, or the value of liabilities can not be reliably determined.

The Group does not recognise contingent liabilities in the financial statements. The Group discloses information about contingent liabilities in the notes to the financial statements except when the probability of outflow of resources required to settle the obligation, is unlikely.

Contingent assets are not recognised in the consolidated financial statements, but disclosed in the Notes where there is a sufficient probability of future economic benefits.

2.2.22. RELATED PARTIES

Parties are considered to be related if one of the parties has a possibility to control or considerably influence the operational and financial decisions of another company, which is defined in IAS 24 “Related Party Disclosures”.

While considering any relationship which can be defined as a related party transaction, the Group takes into consideration the substance of the transaction not just its legal form.

The Group classifies the related parties according to existing criteria in the following categories:

- a) companies that directly or indirectly, through one or more intermediaries, exercise control over the Group, are controlled by it, or together with it are under common control (this includes holding companies, subsidiaries and fellow subsidiaries of the parent company);
- b) associates are companies whose activities are significantly influenced by the Group, but are neither subsidiaries, nor joint ventures of the investor;
- c) individuals, directly or indirectly holding ordinary shares that give them a possibility to significantly influence the Group's activities;
- d) key management personnel are persons having authority and responsibility for planning, managing and controlling the activities of the Group, including directors and senior officials (as well as the non-executive director and close relatives of these individuals); and
- e) companies, large blocks of shares with voting rights of which are owned directly or indirectly by any person described in paragraphs (c) or (d), or a person influenced significantly by such persons. This includes enterprises owned by directors or major shareholders of the Group, and companies which have a common key management member with the Group.

2.2.23. FAIR VALUE MEASUREMENT

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible to the Group.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- **Level 1:** Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- **Level 2:** Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- **Level 3:** Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

2.2.24. DIVIDENDS

Equity dividends are recognised in the consolidated financial statements when they become legally payable. Interim dividends are recognised when they are paid. In the case of final dividends, this is when approved by the shareholders at the AGM.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

(a) Estimates of fair value of property, plant and equipment based on revaluation

The Group is required, periodically as determined by the directors, to conduct revaluations of its property, plant and equipment. Such revaluations are conducted by independent valuers who employ the valuation methods in accordance with International Valuation Standards such as cost method, comparison (market) method and revenue (income) method.

(b) Useful lives of intangible assets and property, plant and equipment

Intangible assets and property, plant and equipment are amortised or depreciated over their useful lives. Useful lives are based on the management's estimates of the period that the assets will generate revenue, which are periodically reviewed for continued appropriateness. Due to the long life of certain assets, changes to the estimates used can result in significant variations in the carrying value. Further information is contained in notes 14 and 15.

(c) Impairment of goodwill

The Group is required to test, on an annual basis, whether goodwill has suffered any impairment. The recoverable amount is determined based on value in use calculations. The use of this method requires the estimation of future cash flows and the choice of a discount rate in order to calculate the present value of the cash flows. Actual outcomes may vary. Further information is contained in note 15.

(d) Inventory

The Group reviews the net realisable value of, and demand for, its inventory on a quarterly basis to ensure recorded inventory is stated at the lower of cost or net realisable value. Factors that could impact estimated demand and selling prices are the timing

and success of future technological innovations, competitor actions, supplier prices and economic trends. Further information is contained in note 17.

(e) Legal proceedings

In accordance with IFRS the Group only recognises a provision where there is a present obligation from a past event, a transfer of economic benefits is probable and the amount of costs of the transfer can be estimated reliably. In instances where the criteria are not met, a contingent liability may be disclosed in the notes to the financial statements. Realisation of any contingent liabilities not currently recognised or disclosed in the financial statements could have a material effect on the Group's financial position. Application of these accounting principles to legal cases requires the Group's management to make determinations about various factual and legal matters beyond its control. The Group reviews outstanding legal cases following developments in the legal proceedings and at each reporting date, in order to assess the need for provisions in its financial statements. Among the factors considered in making decisions on provisions are the nature of litigation, claim or assessment, the legal process and potential level of damages in the jurisdiction in which the litigation, claim or assessment has been brought, the progress of the case (including the progress after the date of the financial statements but before those statements are issued), the opinions or views of legal advisers, experience on similar cases and any decision of the Group's management as to how it will respond to the litigation, claim or assessment.

(f) Income taxes

The Group is subject to income tax in several jurisdictions and significant judgment is required in

determining the provision for income taxes. During the ordinary course of business, there are many transactions and calculations for which the ultimate tax determination is uncertain. As a result, the Group recognises tax liabilities based on estimates of whether additional taxes and interest will be due. These tax liabilities are recognised when, despite the Group's belief that its tax return positions are supportable, the Group believes that certain positions are likely to be challenged and may not be fully sustained upon review by tax authorities. The Group believes that its accruals for tax liabilities are adequate for all open audit years based on its assessment of many factors including past experience and interpretations of tax law. This assessment relies on estimates and assumptions and may involve a series of complex judgments about future events. To the extent that the final tax outcome of these matters is different than the amounts recorded, such differences will impact income tax expense in the period in which such determination is made. Further information is contained in notes 13 and 16.

(g) Quality claims

The Group supplies consumers and industrial customers in Ukraine with dairy products manufactured in accordance with the current laws, food safety standards and technical requirements of the relevant Ukrainian authorities. The Group voluntarily applies non-domestic standards – ISO and HASSP – to some of the Group's operations. For the industrial customers both domestically and outside of Ukraine, the food products are manufactured to the technical specifications agreed with the buyers in advance of the sale. In instances where the quality criteria and/or technical specifications are not met or the delivery of products are made close to expiry date, a quality claim may arise and the corresponding contingent

liability may be disclosed in the notes to the financial statements. Realisation of any such contingent liabilities not currently recognised or disclosed in the financial statements could have a material effect on the Group's financial position. Application of these accounting principles to quality claims requires the Group's management to make determinations about the future matters that may, at the time of determination, be beyond management's control. Among the factors considered in making decisions on quality claims provisions are: the nature of the claim, the quantifiable variances in quality giving rise to a claim, the potential loss from satisfying the claim and any decision of the Group's management as to how it will respond to the claim.

4.ADOPTION OF NEW AND REVISED IFRS

4.1. NEW AND AMENDED STANDARDS AND INTERPRETATIONS

The accounting policies adopted are consistent with those of the previous financial year, except for the following new and amended IFRS effective as of 1 January 2015:

Adoption of new and revised International Financial Reporting Standards

The following standards were adopted by the Group on 1 January 2015:

- Amendments to IFRSs — “Annual Improvements to IFRSs 2010–2012 Cycle”
- Amendments to IFRSs — “Annual Improvements to IFRSs 2011–2013 Cycle”

The adoption of new or revised standards did not have any effect on the consolidated financial position or performance of the Group and any disclosures in the Group's consolidated financial statements.

Standards and Interpretations in issue but not effective

At the date of authorization of these consolidated financial statements, the following Standards and

Interpretations, as well as amendments to the Standards were in issue but not yet effective:

Standards and Interpretations.

Effective for annual period beginning on or after.

IFRS 9 “Financial Instruments”	Not yet adopted in the EU
IFRS 15 “Revenue from contracts with customers” including amendments to IFRS 15: Effective date of IFRS 15	Not yet adopted in the EU
IFRS 14 “Regulatory Deferral Accounts”	Not yet adopted in the EU
IFRS 16 “Leases”	Not yet adopted in the EU
Amendment to IFRS 10, IFRS 12 and IAS 28: Investment Entities: Applying the consolidation exception	Not yet adopted in the EU
Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Not yet adopted in the EU
Amendments to IAS 12: Recognition of Deferred Tax Assets for Unrealised Losses	Not yet adopted in the EU
Amendments to IAS 7: Disclosure Initiative	Not yet adopted in the EU
Amendments to IAS 27: Equity Method in Separate Financial Statements	Not yet adopted in the EU
Amendments to IAS 1: Disclosure Initiative	Not yet adopted in the EU
Amendments to IAS 16 and IAS 38: Clarification of Acceptable Methods of Depreciation and Amortisation	Not yet adopted in the EU
Amendments to IFRS 11: Accounting for acquisitions of Interests in Joint Ventures	Not yet adopted in the EU
Amendments to IAS 16 and IAS 41: Bearer plants	Not yet adopted in the EU
Amendments to IFRSs – “Annual Improvements to IFRSs 2012–2014 Cycle”	Not yet adopted in the EU

Management is currently evaluating the impact of the adoption of IFRS 9 “Financial Instruments” and IFRS 16 “Leases”. For other Standards and Interpretations management anticipates that their adoption in future periods will not have a material effect on the consolidated financial statements of the Group in future period.

5. FINANCIAL RISK MANAGEMENT

The principal risks facing the Group's business are credit risk, liquidity risk and market risk, including fair value or cash flow interest-rate risk and foreign exchange risk. The main purpose of the Group's risk management programme is to evaluate, monitor and manage these risks and to minimise potential adverse effects on the Group's financial performance and shareholders. The Chief Executive Officer of the Group is in charge of risk management and introduction of all policies as approved by the Board of Directors.

The principal financial instruments are as follows:

a) Principal financial instruments

The principal financial instruments used by the Group, from which financial instrument risk arises, are as follows:

- trade and other receivables;
- loans issued;
- cash and cash equivalents;
- bank loans and overdrafts;
- trade and other payables.

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
FINANCIAL ASSETS		
Loans and receivables:		
— trade and other receivables (excluding non-financial assets)	1 322	3 080
— cash and cash equivalents	93	215
— other financial assets	11	108
	1 426	3 403
FINANCIAL LIABILITIES		
Held at amortised cost:		
— non-current bank loans	3 206	4 728
— current bank loans	3 060	2 110
— overdrafts	61	344
— trade and other payables (excluding non-financial liabilities)	1 239	2 311
	7 566	9 493

(b) General objectives, policies and processes

The Group's overall risk management programme recognises the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by the Group Chief Executive Officer (CEO) under policies approved by the Board of Directors (the "Board"). The Group CEO identifies and evaluates financial risks in close co-operation with the Group's operating units. The Board provides broad guidance and operating principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest-rate risk, credit risk, and investing excess liquidity.

The Board has overall responsibility for the determination of the Group's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the group's finance function. The Board receives monthly updates from Head of Internal Audit through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets. The Group's internal operating auditors review the risk management policies and processes and report their findings to CEO and the Audit Committee, if and when necessary. The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Group's competitiveness and flexibility. Further details regarding these policies are laid out below.

(c) Credit risk

Credit risk is the risk that a counterparty will not be able to meet its obligations in full when due. Ukrprod-

uct Group is mainly exposed to credit risk from credit sales to customers in Ukraine. The Group manages its credit risk through the Group's risk assessment policy by evaluating each new customer before signing a contract using the following criteria: trading history and the strength of own balance sheet. The Group attempts to reduce credit risk by conducting periodic reviews which includes obtaining external ratings and in certain cases bank references.

According to the Group's risk assessment policy, implemented locally, every new customer is appraised before entering contracts; trading history and the strength of the own balance sheet being the main indicators of creditworthiness. While starting the commercial relationship with the Group, a new customer is offered the terms that are substantially tighter than those for the existing customers and stipulate, as a rule, the cash-on-delivery payments terms and no-returns policy (quality-related claims exempted). If the relationship progresses successfully, the terms are gradually relaxed to fall in line with the Group's normal business practices and local specifics as required by the market. The Group's periodic review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer, which represents the maximum open amount without requiring approval from the CEO. These limits are reviewed quarterly. Customers that fail to meet the Group's benchmark creditworthiness may transact with the Group on a prepayment basis only.

Quantitative disclosures of the credit risk exposure in relation to Trade and other receivables, which are neither past due nor impaired, are made in note 18. The Group does not rate trade receivables by category or recoverability as the Group's historical default rates have been negligible in the past (less than 0.01%);

essentially all trade receivables due to the Group had been recovered. In the future, the default rate on trade receivables overdue is expected to remain stable or even fall because in Ukraine the Group deals increasingly with the modern-format retailers whose creditworthiness is conducive to the payment discipline required by the Group.

Maximum exposure to the Trade and other receivables component of credit risk at the reporting date is the fair value of Trade and other receivables. There is no collateral held as security or other credit enhancements.

The Group's credit controllers monitor the utilisation of the credit limits on a daily basis by customer and apply the delivery stop orders immediately if the individual limits are exceeded. The Group's procedure for recovery of the trade receivables past due includes the following steps:

- identification of the date and exact amount of the receivable past due, termination of all further deliveries and forwarding to the customer of the details of the amount due and the notice of the failure to pay — 3 days after the past due date;
- delivery to the customer of the formal claim for the amount overdue and the visit of the represent-

ative of the commercial credit control department to the customer premises — 2 weeks thereafter;

- filing a claim to the commercial court for repayment of the amount overdue and late payment fees — 2 weeks thereafter;
- obtaining a court order for repayment of the amount due and collaboration with bailiff — 2 weeks thereafter.

As a result of the credit control and risk assessment procedures, the Group does not expect any significant losses from non-performance by the counterparties at the reporting date from any of the financial instruments currently employed in the business.

Credit risk also arises from cash and cash equivalents and deposits with banks and financial institutions. The Group reviews the banks and financial institutions it deals with to ensure that standards of credit worthiness are maintained.

Maximum exposure to the cash and cash equivalents and deposits with banks and financial institutions component of credit risk at the reporting date is the fair value of the cash balances due from such banks and financial institutions. There is no collateral held as security or other credit enhancements.

Cash at bank and short term deposits are kept on the accounts in the following banks:

Bank	year ended 31.12.2015 Rating	year ended 31.12.2014 Rating	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
JSC OTP Bank	Baa1	A2	52	116
Bank of Cyprus	Caa2	Caa3	29	88
PJSC Raiffeisen Bank Aval	Caa3	Caa3	6	—
Other	Caa3	Caa2	4	3
UBS AG			—	4
			91	211

The Group uses Moody's ratings.

The Group does not enter into derivatives to manage credit risk, although in certain isolated cases may take steps to mitigate such risks if it is sufficiently concentrated.

The Group is also exposed to a credit risk with regard to loans issued to third parties, related parties and employees. This risk is considered to be low and is managed according to the Group's risk assessment policy.

The Group's exposure to credit risk, where the carrying value of financial assets is unsecured, is as shown below:

	Year ended 31.12.2015, £'000 Carrying Value	Year ended 31.12.2015, £'000 Maximum exposure (unsecured)	Year ended 31.12.2014, £'000 Carrying Value	Year ended 31.12.2014, £'000 Maximum exposure (unsecured)
Trade receivables	1 313	1 313	3 039	3 039
Loans issued	11	11	108	108
	1 324	1 324	3 147	3 147

(d) Liquidity risk

Liquidity risk is a function of the possible difficulty to be encountered in raising funds to meet financial obligations. The Group's policy is to ensure that it will always have sufficient cash to enable it to meet its obligations as they fall due by maintaining

the minimum cash balances and agreed overdraft facilities. The Group also seeks to reduce liquidity risk by fixing interest rates and hence cash flows on substantially all of its borrowings.

The Group's operating divisions (plants) have different liquidity requirement profiles. As the Group's

products have short- and long-cycled production, the liquidity risk of each plant is monitored and managed centrally by the Group Treasury function. Each plant has a cash facility based on cash budgets with the Group Treasury. The cash budgets are set locally and agreed by the CEO in advance. The main element of the Group's liquidity management is to reduce liquidity risk by fixing interest rates and hence cash flows on substantially all of its long-term borrowings.

The CEO (and the Board, if requested) receives rolling quarterly cash flow projections on a monthly basis as well as information regarding the daily cash balances at each plant and overall. In the ordinary course of business, the Group relies on a combination of the available overdraft facilities and cash balances to fund the on-going liquidity needs. Capital expenditures are usually funded through longer-term bank loans. In case of the inadequate cash balances and the overdraft facilities close to the agreed ceilings, the Group is expected to revert to the emergency funding made available through temporary freeze to the current portion of capital spending, immediate operating cost reductions, postponement of payments to the third parties, and expansion of the overdraft ceilings. Although undesirable and never occurring in the past, such emergency funding is the last resort on which the Group may have to draw while ensuring the ongoing continuity of the business.

Maturities of the Group's financial instruments are disclosed further in the notes 18, 25 of these financial statements.

(e) Market risk

Market risk may arise from the Group's use of interest bearing, tradable and foreign currency financial

instruments. Market risk comprises fair value interest rate risk, foreign exchange risk and commodity price risk and is further assessed below:

(i) Cash flow and fair value interest-rate risk

As the Group has no significant interest-bearing assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest-rate risk arises only from overdrafts, and is considered to be insignificant. The Group analyses the interest rate exposure on a monthly basis.

A sensitivity analysis is performed by applying various interest rate scenarios to the borrowings. A change of interest rate by 7 percentage points (being the maximum reasonably possible expectation of changes in interest rates) would cause a change in interest expense by GBP 75,624 (2014: GBP 505,610).

(ii) Foreign exchange risk

All of the Group's production facilities are located in Ukraine and the Board believes that the foreign exchange risk is minimal in this regard. The Group's international operations consist primarily of the export of skimmed milk powder, bulk and spreads to the various markets around the world. The primary currency for export sales is the US Dollar. The Group's established corporate policy towards minimising the potential foreign exchange risk is to require the customers to pay for the export shipments of the skimmed milk powders in full and in advance. The Group's purchases of the raw milk, semi-processed materials and other components of the manufacturing cost are made in Ukraine and are entirely Hryvnia-denominated. All outstanding bal-

ances of trade payables by the Group are in Hryvnias. Currency analysis is provided in Note 29.

The Group has a long-term loan from European Bank of Reconstruction and Development (“EBRD”) for the purpose of modernization of Starokonstantinovskiy Molochniy Zavod SC. This debt is denominated in Euro. Therefore, the Group is exposed to the exchange rate risk that lies in the possibility of Euro (EUR) appreciation against Hryvna (UAH). The sensitivity analysis shows that EUR appreciation against Hryvna by 20% would cause exchange rate loss of GBP 1,141,824 (2014 by 5%: GBP 294,000).

(iii) Commodity price risk

The Ukraine economy has been characterized by high rates of inflation. The Group tends to experience inflation-driven increase in certain costs, including salaries and rents, fuel costs which are sensitive to rises in the general price level in Ukraine. In this situation, due to competitive pressures, it may not be able to raise the prices charged for products and services sufficiently to preserve operating margins. Accordingly, high rates of inflation in Ukraine could increase the Group’s cost and decrease its operating margins.

The Group controls the prices for branded products through timely changes of sales prices according to the market development and competition.

The Group is also exposed to commodity price risk for skimmed milk powder (“SMP”). The price for this product is determined by the world and domestic market. The profitability of SMP was adversely affected by higher raw milk prices and excess stock of SMP in Ukraine, which resulted in an unexpected price decrease on the domestic market.

A 10% change in the SMP prices would lead to the change in Gross Profit of GBP 459,596 in 2016. The first stage of the modernisation project of Starokonstantinovskiy Molochniy Zavod SC financed by the European Bank of Reconstruction and Development (“EBRD”) was completed and it is expected that it will allow greater utilisation and efficiency of its production process, reducing any impact of changes in skimmed milk products.

(f) Operational risk

Operational risk is a risk arising from systems failure, human error, fraud or external events. When controls fail to work, operational risks can damage goodwill, have legal consequences or lead to financial losses. The Group can not expect that all operational risks have been eliminated, but with the help of control system and by monitoring the reaction to potential risks, the Group may manage such risks. The control system provides an effective separation of duties, access rights, approval and verification, personnel training, and valuation procedures.

6. CAPITAL MANAGEMENT POLICIES

The Group’s definition of the capital is ordinary share capital, share premium, accumulated retained earnings and other equity reserves. The Directors view their role as that of corporate guardians responsible for preservation and growth of the capital, as well as for generation of the adequate returns to shareholders.

The Group’s objectives when maintaining and growing capital are:

- to safeguard the Group’s ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders,
- to identify the appropriate mix of debt, equity and partner sharing opportunities in order to balance the highest returns to shareholders overall with the most advantageous timing of investment flows,
- to provide an adequate return to shareholders by delivering the products in demand by the customers at prices commensurate with the level of risk and expectations of shareholders.

The Group sets the amount of capital it requires in proportion to risk. The Group manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the current trading environment. The Group’s core assets consist predominantly of the property, plant and equipment – the resources that have proven their ability to withstand the competitive erosion and inflationary pressure.

In order to maintain or adjust the capital structure, the Group may issue new shares, adjust the amount of dividends paid to shareholders, repay the debt, return capital to shareholders or sell assets to improve the cash position. Historically, the first three methods were used to achieve and support the desired capital structure. The Group monitors capital on the basis of the net debt to equity ratio (D/E ratio). This ratio is calculated as net debt to shareholder equity. Net debt is calculated as total debt (as shown in the balance sheet) less cash and cash equivalents.

Traditionally, the Group’s conservative strategy was to maintain the D/E ratio at 0.6 (60%) maximum. The Directors believe that for the Group, as an operating company and a public entity, the maintenance of the prudent debt policy is crucial in preserving the capital of the business.

However as at December 31, 2015 despite the fact that the Company did not increase the amount of its borrowings the amount of debt increased as result of the Hryvnia devaluation leading to the D/E ratio at 1.83. In management’s opinion this excessive D/E ratio is the result of force-majeur circumstances.

The D/E ratios at 31 December 2015 and At 31 December 2014 were as follows:

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Total debt	6 327	7 182
Less: Cash and cash equivalents	(93)	(215)
Net debt	6 234	6 967
Total equity	3 081	7 572
D/E ratio	202,3%	92,0%

7. SEGMENT INFORMATION

At 31 December 2015, the Group was organised internationally into four main business segments:

- 1) Branded products — processed cheese, hard cheese, packaged butter and spreads.
- 2) Beverages — kvass.
- 3) Non-branded products — skimmed milk powder, other skimmed milk products.
- 4) Distribution services and other — resale of third-party goods and processing services and processing services.

The segment results for the year ended 31 December 2015 are as follows:

	Branded products £'000	Beverages £'000	Non-branded products £'000	Distribution services £'000	Un-allocated £'000	Total £'000
SALES	13 329	868	5 502	459	—	20 158
Gross profit	1 442	400	440	32	—	2 314
Administrative expenses	(507)	(75)	(87)	(9)	(431)	(1 109)
Selling and distribution expenses	(1 085)	(190)	(165)	(19)	(3)	(1 462)
Other operating expenses	—	(4)	(9)	—	(1 076)	(1 089)
PROFIT FROM OPERATIONS	(150)	131	179	4	(1 510)	(1 346)
Finance expenses, net	—	—	—	—	(768)	(768)
Loss from exchange differences	—	—	—	—	(1 733)	(1 733)
PROFIT BEFORE TAXATION	(150)	131	179	4	(4 011)	(3 847)
Taxation	—	—	—	—	(59)	(59)
PROFIT FOR THE YEAR	(150)	131	179	4	(4 070)	(3 906)
Segment assets	5 854	1 104	2 893	4	—	9 855
Unallocated corporate assets	—	—	—	—	1 592	1 592
Unallocated deferred tax	—	—	—	—	45	45
CONSOLIDATED TOTAL ASSETS	5 854	1 104	2 893	4	1 637	11 492
Segment liabilities	988	—	—	—	—	988
Unallocated corporate liabilities	—	—	—	—	6 958	6 958
Unallocated deferred tax	—	—	—	—	466	466
CONSOLIDATED TOTAL LIABILITIES	988	—	—	—	7 424	8 412
Other segment information:	—	—	—	—	—	—
Depreciation and amortisation	287	50	200	—	—	537
Capital expenditure	—	—	—	—	—	—

The unallocated corporate liabilities represent bank loans, overdrafts and accruals.

The segment results for the year ended 31 December 2014 are as follows:

	Branded products £'000	Beverages £'000	Non-branded products £'000	Distribution services £'000	Un-allocated £'000	Total £'000
SALES	20 948	1 497	7 969	1 462	—	31 876
Gross profit	3 985	644	1 550	274	—	6 453
Administrative expenses	(947)	(183)	(301)	(38)	(494)	(1 963)
Selling and distribution expenses	(1 837)	(409)	(506)	(41)	(4)	(2 797)
Other operating expenses	—	—	—	—	(508)	(508)
PROFIT FROM OPERATIONS	1 201	52	743	195	(1 006)	1 185
Finance expenses, net	—	—	—	—	(761)	(761)
Income from exchange differences	—	—	—	—	(3 857)	(3 857)
PROFIT BEFORE TAXATION	1 201	52	743	195	(5 624)	(3 433)
Taxation	—	—	—	—	(45)	(45)
PROFIT FOR THE YEAR	1 201	52	743	195	(5 669)	(3 478)
Segment assets	9 196	1 345	4 341	52	—	14 934
Unallocated corporate assets	—	—	—	—	2 746	2 746
Unallocated deferred tax	—	—	—	—	2	2
CONSOLIDATED TOTAL ASSETS	9 196	1 345	4 341	52	2 748	17 682
Segment liabilities	1 985	—	—	—	—	1 985
Unallocated corporate liabilities	—	—	—	—	7 823	7 823
Unallocated deferred tax	—	—	—	—	302	302
CONSOLIDATED TOTAL LIABILITIES	1 985	—	—	—	8 125	10 110
Other segment information:						
Depreciation and amortisation	426	119	321	—	—	866
Capital expenditure	244	3	162	—	79	488

Secondary reporting format — geographical segments:

Sales by country (consignees)	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Ukraine	16 286	26 297
Netherlands	1 030	2 049
Moldova	797	1 170
Nigeria	554	644
Azerbaijan	449	408
Georgia	314	382
Mexico	261	378
Turkey	204	204
Turkmenistan	154	—
Other countries	109	344
Total	20 158	31 876

The majority of the Group's assets and liabilities are in Ukraine. Sales to the countries in Europe represent sales to international traders of milk powders located in Europe. These traders consequently resell the milk powders to other countries worldwide.

The Group has no customers volume of sales to which exceeds 10% from the total amount.

8. REVENUE

For the years ended 31 December 2015 and 31 December 2014, sales revenue was presented as follows:

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
GENERAL REVENUE	20 859	33 201
Branded (including bonuses)	13 930	22 055
Beverages (including bonuses)	943	1 687
Non-branded products	5 502	7 970
Distribution services (including bonuses)	484	1 489
Charge of bonuses	(701)	(1 325)
Total revenue (excluding bonuses)	20 158	31 876

Bonuses are compensation granted to the Group's main customers within its distribution network. Bonuses are accounted for based on a fixed percentage of the product sold by customers who comprise retail networks and distributors. Cash compensation is paid on a periodic basis during the year.

9. EXPENSES BY NATURE

For the years ended 31 December 2015 and 31 December 2014, items of expenses were presented as follows:

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Cost of sales	(17 844)	(25 423)
Including:		
Raw materials and consumables used, cost of goods sold, manufacture overheads etc.	(16 059)	(22 504)
Wages and salaries, social security cost (Note 12)	(1 381)	(2 193)
Depreciation (Note 11)	(404)	(726)
Administrative expenses	(1 109)	(1 963)
Including:		
Wages and salaries, social security costs (Note 12)	(559)	(1 077)
PR, nominated broker, secretary, legal services etc.	(176)	(283)
Lease and current repair and maintenance	(58)	(101)
Security	(52)	(92)
Communication	(40)	(58)
Bank service	(36)	(73)
Amortisation and depreciation (Note 11)	(25)	(46)
Taxes and compulsory payments	(22)	(43)
IT materials, household expenses, reading materials	(18)	(22)
Audit fees	(14)	(40)
Other	(109)	(128)

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Selling and distribution expenses	(1 462)	(2 797)
Including:		
Wages and salaries, social security costs (Note 12)	(448)	(966)
Delivery costs	(414)	(787)
Promotion	(179)	(578)
Amortisation and depreciation (Note 11)	(104)	(85)
Lease and current repair and maintenance	(93)	(140)
Impairment of inventories	(78)	(76)
Packaging	(52)	(53)
Veterinary certificates, medical examination, permits	(43)	(68)
Other	(51)	(44)
Other operating expenses	(1 089)	(508)
Including:		
Impairment of trade receivables	(805)	(73)
Profit / (loss) on disposal of non-current assets	(19)	(17)
Impairment of non-current asset	(179)	—
Impairment of inventories	(28)	(284)
Amortisation and depreciation (Note 11)	(4)	(9)
Wages and salaries, social security costs (Note 12)	(2)	(1)
Other	(52)	(124)

10. NET FINANCE COSTS

For the years ended 31 December 2015 and 31 December 2014, financial income/(expenses) were presented as follows:

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Finance income		
Interest income	1	4
Total interest income	1	4
Finance expense		
Interest expense on bank loans	(769)	(765)
Total finance expense	(769)	(765)
Net finance expense recognised in income statement	(768)	(761)

11. DEPRECIATION AND AMORTISATION

For the years ended 31 December 2015 and 31 December 2014, amortization and depreciation were presented as follows:

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Cost of sales	(404)	(726)
Administrative expenses	(25)	(46)
Selling and distribution expenses	(104)	(85)
Other operating expenses	(4)	(9)
Total depreciation and amortization	(537)	(866)

12. EMPLOYEE BENEFIT EXPENSES

For the years ended 31 December 2015 and 31 December 2014, employee benefit expenses were presented as follows:

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Wages and salaries (including key management personnel)	(1 825)	(3 251)
Social security costs	(565)	(986)
	(2 390)	(4 237)
Average number of employees	1 132	1 423
	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Wages and salaries of operating personnel	(1 381)	(2 193)
Wages and salaries of administrative personnel	(559)	(1 077)
Wages and salaries of distribution personnel	(448)	(966)
Wages and salaries of personnel related to other operating expenses	(2)	(1)
	(2 390)	(4 237)

Wages and salaries of key management personnel:

For the year ended 31 December 2015, remuneration of the Group's key management personnel amounted to GBP 235,000 (2014: GBP 235,000).

Key management personnel received only short term benefits during the years ended 31 December 2015 and 31 December 2014.

The key management personnel are those persons remunerated by the Group who are members of the Board of Directors of the Company (Ukrproduct Group Ltd).

13. INCOME TAX EXPENSES

For the years ended 31 December 2015 and 31 December 2014, income tax expenses were presented as follows:

	31 December 2015 £'000	31 December 2014 £'000
Current tax charge — Ukraine	52	53
Current tax charge — non-Ukraine	—	—
Deferred tax relating to the origination and reversal of temporary differences	7	(8)
Total income tax expenses	59	45

Differences in treatment of certain elements of financial statements by IFRS and Ukrainian statutory taxation regulations give rise to temporary differences. The tax effect of the movement on these temporary differences is recognised at the rate of 18% (2014: 18%).

The numerical reconciliation between tax charge and the product of accounting profit multiplied by the applicable tax rate(s) is provided in the following table.

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Profit before tax:		
Ukraine	146	795
Cyprus	13	(26)
Other (BVI, Jersey, loss before tax in Ukraine)	(4 006)	(4 202)
Profit before tax, total	(3 847)	(3 433)

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
Tax calculated at domestic tax rates applicable to profits in the relevant countries		
Ukraine (2015: 18%, 2014: 18%)	26	143
Cyprus (10%)	1	—
BVI, Jersey (0%)	—	—
	27	143
Tax calculated at domestic tax rates applicable to net income not subject to tax and expenses not deductible for tax purposes		
Ukraine	33	(98)
Cyprus	(1)	—
BVI, Jersey	—	—
	32	(98)
Tax charge		
Ukraine	59	45
Cyprus	—	—
BVI, Jersey	—	—
	59	45
The weighted average applicable tax rate		
Ukraine	18%	18%
Cyprus	8%	0%
BVI, Jersey	Nil	Nil
	-1%	-4%

There are a number of laws related to various taxes imposed by both central and regional governmental authorities. Although laws related to these taxes have not been in force for significant periods, the practice of taxation and implementation of regulations are well established, documented with a sufficient degree of clarity and adhered to by the taxpayers. Nevertheless, there remain certain risks in relation to the Ukrainian tax system: few court precedents with regard to tax related issues exist; different opinions

regarding legal interpretation may arise both among and within government ministries and regulatory agencies; tax compliance practice is subject to review and investigation by a number of authorities with overlapping responsibilities.

Generally, tax declarations remain subject to inspection for an indefinite period. In practice, however, the risk of retroactive tax assessments and penalty charges decreases significantly after three years. The

fact that a year has been reviewed does not preclude the Ukrainian tax service performing a subsequent inspection of that year.

The Group's management believes that it has adequately provided for tax liabilities in the accompanying financial statements; however, the risk remains that those relevant authorities could take different positions with regard to interpretive issues.

During the period under review, the Ukrainian companies within the Group paid royalties and interest charges on the outstanding credits and bonds to another Group company — Solaero Global Alternative Fund Limited (Cyprus). These payments were not taxable in Ukraine due to the existing Double Taxation Treaty between Ukraine and Cyprus.

14. PROPERTY, PLANT AND EQUIPMENT

In accordance with IAS 16 "Property, Plant and Equipment", the Group carries out revaluations,

with sufficient regularity to ensure that the carrying amount does not differ materially from fair value.

The Group has accomplished assets revaluation in 2015 for the effective evaluation date 31 December 2015. The revaluation was carried by an independent evaluator "BGS-aktyvy" Ltd (Ukraine) using Net Assets Value method and Market method. Discounted Cash Flow Method was used for test for reasonable assets profitability. The revaluation was accomplished for the assets used in process of production. Office equipment was not revaluated. The revaluation led to assets value increase for 17%.

The fair value of land, property, plant and equipment as at 31.12.15 was determined by independent appraiser in accordance with IFRS and IVS. The Valuer used the following methods for the calculation of fair values: comparative, income and cost approaches.

The hierarchy of inputs used in determining the fair value of the assets of the Group as at 31 December 2015 were as follows:

	Hierarchy of inputs	Fair value (revaluation result), thousand GBP
Land	Level 2	148
Buildings	Level 3	2 157
Plant and machinery	Level 3	3 701
Vehicles	Level 2	616
Other PPE	Level 2	598
Total		7 220

When performing the valuation using these methods, the key assumptions and judgment applied by the independent valuer were as follows:

- Choice of information sources for construction cost analysis (actual costs recently incurred by the Group, specialised reference materials, estimates for cost of various equipment ect.
- Determination of comparatives for replacement cost of certain equipment, as well as corresponding adjustments required to take into account difference in technical characteristics and condition of new and existing equipment.
- Selection of market data when determining market value where it is available (land plots, vehicles).
- Determination of applicable cumulative price indices or changes in foreign exchange rates which would most reliably reflect the change in fair value of assets revaluated using indexation of carrying amounts.

The fair values obtained using Depreciated Replaced Cost method (DRC) are validated using DCF models and are adjusted if the values obtained using income approach are lower than those obtained using DRC or indexation carrying amount (i.e. there is economic obsolescence).

The recoverable amount of the cash-generating unit was determined on the basis of value-in use. The amount of value in use for the cash generating unit was determined on the basis of the most recent budget estimates prepared by management and application of the income approach of valuation. For the diary segment discount rate in range from 23.8%

in 2016 to 22.4% in 2020 was used, for the beverage segment in the range from 28.1% in 2016 to 22.3% in 2020.

The main factors that formed Group assets value were the following

- economic recession in 2014-2015 characterized by triple devaluation of national currency, economy shrank 35-40%, loss of territory (involuntary sales closing in Donetsk, Lugansk districts and Crimean Peninsula as a result), price conjuncture aggravation in the world market.
- company management does not expect significant increase of diary market and is guided by predicted Asian and East African market increase.
- There is no aging of equipment.

The Group is divided into two cash-generating units (CGU)

Diary production

Diary productions consists of production assets for butter, cheese, protein and skimmed diary products:

- Production assets of SE Starokostyantynivski Dairy Plant and two other units in Zhytomir and Letychiv;
- Group vehicle park used for raw materials and end product transportation;
- "Nash Molochnik", "Vershkova Dolyna" and "Narodny product" trade marks.

Beverage production

Beverage production combines the production assets of Live kvass “Arseniivsky”. It consists of:

- Production assets of “Zhyvyi Kvass” LTD and,
- “Arseniivsky” Trade mark.

Main assumptions used in utility value calculation

Utility value calculation for production both dairy products and beverages is sensitive to the following assumptions:

Gross profit margin — Gross profit margin is based on 2015 budget value and takes into consideration trends of value indexes for 2016-2020

Discount rate — Discount rate postulates current market estimated risks, specific for each CGU, inclusive of cash cost and individual risks and corresponding assets excluded from the cash flow valuation. Discount rate calculation based on specific Group circumstances and operational segment and is issued from Weighted Average Capital Cost (WACC). WACC takes into account both loan and owned capital. The value of owned capital is calculated on the basis of predicted return on investment of group investors. Specific segment risks are included in usage of separate facts of beta-testing. Beta factors are estimated annually using generally accessible market data. WACC is used in the model for both CGU in amount mentioned above.

Production value increase — is derived from published consumer price index for Ukraine or world price tendencies for export product groups.

Increase of raw material price – Forecast is obtained from published index for Ukraine.

Predicted increase data – The data are based on published industry research in Ukraine.

Assumption regarding business segment – Using the data on industry for increase factors these assumptions are important as management estimates the changeability of the unit position in comparison with competitors in the period forecasted.

Industry forecast is not used for kvass (beverage) sales forecasting, as the Group produces the unique product “Live Kvass” that has no competitors in Ukraine by its nature. The model is based on own dynamic forecast of the management. Brand development plans include:

- Extension of brand presence in distribution networks;
- Kvass in kegs sales increase;
- Extension of beverage product range (production of white kvass, several kinds of Uzvar)

As for estimated value from using both CGU, management considers any possible changes in any of key positions mentioned above cannot lead to significant excess of unit acquisition cost compared to the amount of its expected compensation.

As at 31 December 2015 and 31 December 2014, property, plant and equipment were presented as follows:

	Assets under Construction £'000	Land and Buildings £'000	Plant and Machinery £'000	Vehicles £'000	Instruments, tools and other equip- ment £'000	Total £'000
COST OR VALUATION						
At 1 January 2014	1 653	9 692	12 869	3560	1 254	29 028
Additions	593	—	—	—	38	631
Transfers to/from AUC	(1 716)	384	859	18	455	—
Disposals	(11)	(12)	(28)	(124)	(60)	(235)
Exchange differences on translation to the presentation currency	(472)	(3 650)	(4 940)	(957)	(740)	(10 759)
At 31 December 2014	47	6 414	8 760	2 497	947	18 665
Accumulated depreciation						
At 1 January 2014	29	3 534	4 220	2 356	704	10 843
Depreciation charge	5	223	353	85	124	790
Disposals	(5)	(7)	(6)	(62)	(54)	(134)
Exchange differences on translation to the presentation currency	—	(874)	(808)	(488)	(256)	(2 426)
At 31 December 2014	29	2 876	3 759	1 891	518	9 073
Cost or valuation						
At 1 January 2015	47	6 414	8 760	2 497	947	18 665
Additions	221	—	—	—	—	221
Transfers to/from AUC	(56)	(58)	(76)	(112)	303	1
Elimination of depreciation	(21)	(2 245)	(2 981)	(1 420)	(365)	(7 032)
Gain on revaluation	—	40	543	361	99	1 043
Disposals	(5)	—	(1)	(32)	(16)	(54)
Exchange differences on translation to the presentation currency	(23)	(1 845)	(2 543)	(677)	(286)	(5 374)
At 31 December 2015	162	2 306	3 702	617	682	7 469

	Assets under Construction	Land and Buildings	Plant and Machinery	Vehicles	Instruments, tools and other equipment	Total
	£'000	£'000	£'000	£'000	£'000	£'000
At 31 December 2015	162	2 306	3 702	617	682	7 469
Accumulated depreciation						
At 1 January 2015	29	2 876	3 759	1 891	518	9 073
Depreciation charge	1	130	253	48	56	488
Elimination of depreciation	(21)	(2 245)	(2 981)	(1 420)	(365)	(7 032)
Disposals	—	—	(2)	(19)	(12)	(33)
Exchange differences on translation to the presentation currency	(9)	(760)	(1 029)	(500)	(146)	(2 444)
At 31 December 2015	0	1	—	—	51	52
Net book amount at 31 December 2015	162	2 305	3 702	617	631	7 416
Net book amount at 31 December 2014	18	3 538	5 001	606	429	9 592
Net book amount at 31 December 2013	1 624	6 158	8 649	1 204	550	18 185

As a result of the revaluation fixed assets consists of loss at the P&L for the amount of GBP 70 thousand and Gain on revaluation at the Other Comprehensive income GBP 1,113 thousand . Total Gain on revaluation GBP 1,043 thousand.

As at December 31, 2015 the Group has no contractual commitments on purchase of property, plant and equipment.

Fixed assets with a net book value of GBP 5,125 thousand At 31 December 2015 (2014: GBP 8,446 thousand) were pledged as collateral for loans.

Borrowing costs for the tranches from EBRD for the second stage of reconstruction of SE Starokostiantynivskyi Molochnyi Zavod was capitalised during March-December of 2014. They amounted to GBP 32 thousand (2013: 34 thousand). Average rate for EBRD loan 7,094% used to determine the amount of borrowing costs eligible for capitalisation. During the 2015, interest on the loan was not capitalized, because all the equipment was put into operation at the end of 2014.

As at December 31, 2015 any prepayments for property, plant and equipment were included within

Assets under construction in the amount of GBP 5 thousand (2014: GBP 8 thousand)

As at December 31, 2015 fully depreciated assets included within property, plant and equipment with the original cost of GBP 214 thousand (2013: GBP 565 thousand)

It's impracticable to provide information about the carrying amounts of all classes of assets, except of-fice equipment if they were measured using the cost model without undue cost and efforts.

15. INTANGIBLE ASSETS

As at the reporting dates intangible assets were presented as follows:

	Computer software £'000	Trade marks £'000	Customer list £'000	Goodwill £'000	Total £'000
COST OR VALUATION					
At 1 January 2014	31	862	692	104	1 689
Additions	41	—	—	—	41
Disposals	(5)	—	—	(104)	(109)
Exchange differences on translation to the presentation currency	(21)	(137)	(189)	—	(347)
At 31 December 2014	46	725	503	—	1 274
ACCUMULATED AMORTISATION					
At 1 January 2014	28	239	286	—	553
Amortisation charge for the year	3	47	26	—	76
Disposals	—	—	—	—	—
Exchange differences on translation to the presentation currency	(19)	(173)	8	—	(184)
At 31 December 2014	12	113	320	—	445

	Computer software £'000	Trade marks £'000	Customer list £'000	Goodwill £'000	Total £'000
COST OR VALUATION					
At 1 January 2015	46	725	503	—	1 274
Additions	1	—	—	—	1
Disposals	(2)	—	—	—	(2)
Impairment loss			(503)		(503)
Exchange differences on translation to the presentation currency	16	(36)	—	—	(20)
At 31 December 2015	29	761	—	—	791
ACCUMULATED AMORTISATION					
At 1 January 2015	12	113	320	—	445
Amortisation charge for the year	11	30	8	—	49
Impairment loss			(312)		(312)
Disposals	(1)	—	—	—	(1)
Exchange differences on translation to the presentation currency	4	25	(16)	—	13
At 31 December 2015	26	168	—	—	194
Net book amount At 31 December 2015	3	593	—	—	596
Net book amount at 31 December 2014	34	612	183	—	829
Net book amount at 31 December 2013	3	623	406	104	1 136

The remaining amortization periods of the intangible assets are as follows:

- Computer software 1–10 years;
- Trademarks 11–18 years;
- Customer list 0 years.

Acquired intangible assets

The intangible asset “Customer list” represents the captive individual suppliers of raw milk. In Ukraine, where about 80% of the entire milk comes from individual producers, the existing supplier base is very

important for the dairy producers and thus is valuable. The acquired asset “Customer list” was recognised in the accounts on the basis of the Purchase Price Allocation (PPA) exercise conducted within the 12-month period following the acquisitions of two plants. The asset was valued by an independent valuer Uvecon using the sales comparison method and depreciated replacement cost (DRC) methods (for tangible assets) and income and cost advantage methods (intangible assets). An impairment of customer list as of 31 December 2015 was caused by Group’s transition to more favorable terms of raw materials purchases outside the region, in which customer list is located.

The Group performed its annual impairment test in December 2015 and 2014. The Group considers the relationship between its market capitalisation and its book value, among other factors, when reviewing for indicators of impairment. As at 31 December 2015, the market capitalisation of the Group was below the book value of its equity, indicating a potential impairment of goodwill and impairment of the assets of the operating segment. In addition, the overall decline in construction and development activities around the world, as well as the ongoing economic uncertainty, have led to a decreased demand in both the trademark “Zhyviy Kvas” and Group of the trademarks “Diary segment” CGUs.

Trademark “Zhyviy Kvas”

The recoverable amount of the trade mark “Zhyviy Kvas” CGU, GBP 346 thousand as at 31 December 2015, has been determined based on a value in use calculation using cash flow projections from financial budgets approved by senior management covering a five-year period. The projected cash flows have been updated to reflect the decreased demand for products and services. The discount rate applied to cash flow projections is 25.8% (2014: 29.7%). The growth rate used to extrapolate the cash flows of the unit beyond the five-year period is 5%. It was concluded that the fair value exceeded costs of disposal did not exceed the value in use.

Group of the trademarks “Diary segment”

The recoverable amount of the fire trademarks “Diary segment” CGU, GBP 235 thousand as at 31 December 2015, is also determined based on a value in use calculation using cash flow projections from financial budgets approved by senior management covering a five-year period. The projected cash flows have been updated to reflect the decreased demand for products and services. The pre-tax discount rate applied to the cash flow projections is 25.8% (2014: 29.7%). The growth rate used to extrapolate the cash flows of the unit beyond the five-year period is 2-7%. The impairment coefficient is 8.27. As a result of the analysis, management did not identify an impairment for this CGU.

16. DEFERRED TAX ASSETS AND LIABILITIES

For the year ended 31 December 2015, deferred tax assets and liabilities were presented as follows:

	As at 31.12.2015 £'000		As at 31.12.2014 £'000	
Deferred tax assets at the beginning of the year	(2)	—	(66)	—
Deferred tax liability at the beginning of the year	—	302	—	636
Deferred tax asset recognised in income statement during the year	(12)	—	42	—
Deferred tax liability recognised in income statement during the year	—	39	—	(15)
Reduction in deferred tax due to decrease in property, plant and equipment revaluation reserve because of amortisation	—	(20)	—	(36)
Increase in deferred tax due to increase in property, plant and equipment revaluation reserve	62	255	—	—
Exclusion from Group	—	—	—	—
Exchange differences on translation to the presentation currency	(2)	(110)	22	(283)
Deferred tax assets at the end of the year	(46)	—	(2)	—
Deferred tax liability at the end of the year	—	466	—	302

17. INVENTORIES

As at the reporting dates inventories were presented as follows:

	As at 31.12.2015 £'000	As at 31.12.2014 £'000
Finished goods	677	942
Raw materials	307	571
Work in progress	158	31
Other inventories	354	541
	1 496	2 085

During 2015, GBP 14,411 thousand (2014: GBP 19,752 thousand) was recognised as an expense in cost of sales. Inventories with a net book value of GBP 901 thousand At 31 December 2015 (2014:GBP 840 thousand) were pledged as collateral for loans.

18. TRADE AND OTHER RECEIVABLES

As at the reporting dates receivables were presented as follows:

	As at 31.12.2015 £'000	As at 31.12.2014 £'000
Long-term receivables	—	—
Trade receivables	1 313	3 039
Other receivables	9	93
Prepayments	164	542
	1 486	3 674

The Group's management believes that the carrying value for trade and other receivables is a reasonable approximation of their fair value. The amount of overdue but unimpaired accounts receivable is insignificant and is not disclosed in this note.

Maturity of trade receivables as at 31 December 2015 and 31 December 2014 is presented as follows:

	Total £'000	Neither past due nor impaired £'000	Past due but not impaired				
			<30 days £'000	30-60 days £'000	61-90 days £'000	91-120 days £'000	>120 days £'000
2015	1 313	1 194	24	63	18	—	14
2014	3 039	2 277	162	179	107	202	112

Provisions were created for impaired trade and other receivables and holiday allowance.

For the year ended 31 December 2015, deferred tax assets and liabilities were presented as follows:

	As at 31.12.2015 £'000		As at 31.12.2014 £'000	
Impaired trade and other receivables at the beginning of the year	220	—	123	—
Holiday allowance at the beginning of the year	—	42	—	40
Accrual	836	52	239	878
Use of allowances	(7)	(137)	(14)	(827)
Effect of translation to presentation currency	(102)	92	(128)	(49)
Impaired trade and other receivables at the end of the year	947	—	220	—
Holiday allowance at the end of the year	—	49	—	42

19. CURRENT TAXES

As at the reporting dates current taxes were presented as follows:

	As at 31.12.2015 £'000		As at 31.12.2014 £'000	
VAT receivable	268		1 081	
Current income tax prepayments	66		80	
Other prepaid taxes	14		16	
	348		1 177	

20. OTHER FINANCIAL ASSETS

Loans and receivables	As at 31.12.2015 £'000	As at 31.12.2014 £'000
Loans issued to related parties	—	—
Loans issued to third parties	3	86
Loans issued to employees	8	22
	11	108

Loans issued are short term in nature, repayable on demand and are interest free.

21. CASH AND CASH EQUIVALENTS (EXCLUDING BANK OVERDRAFTS)

As at the reporting dates current taxes were presented as follows:

	As at 31.12.2015 £'000	As at 31.12.2014 £'000
Cash — in UAH	1	4
Bank — in UAH	11	27
Bank — in other currencies	81	184
	93	215

22. SHARE CAPITAL

As at the reporting dates share capital was presented as follows:

	AUTHORISED			
	As at 31.12.2015 Number '000	As at 31.12.2015 £'000	As at 31.12.2014 Number '000	As at 31.12.2014 £'000
Ordinary shares of 10p each	60 000	6 000	60 000	6 000

	ISSUED AND FULLY PAID AT BEGINNING AND END OF THE YEAR			
	As at 31.12.2015 Number '000	As at 31.12.2015 £'000	As at 31.12.2014 Number '000	As at 31.12.2014 £'000
Ordinary shares of 10p each At beginning of the year	39 673	3 967	39 673	3 967
Own shares acquired	—	—	—	—
At end of the year (excluding shares held as treasury shares)	39 673	3 967	39 673	3 967

	HELD AS TREASURY SHARES			
	As at 31.12.2015 Number '000	As at 31.12.2015 £'000	As at 31.12.2014 Number '000	As at 31.12.2014 £'000
Ordinary shares of 10p each At beginning of the year	3 145	315	3 145	315
Own shares acquired	—	—	—	—
At end of the year	3 145	315	3 145	315

As at 31 December 2015 and 31 December 2014 the Company held a total of 3 144 800 Ordinary Shares as treasury shares and the total number of Ordinary Shares in issue (excluding shares held as treasury shares) was 39 673 049.

On February 2, 2015 Ukrproduct Group's shares were

admitted to trading on the Ukrainian stock market. No new ordinary shares have been issued and accordingly the total number of shares in issue remains unchanged. Management expects that the listing on the Ukrainian Stock Exchange will allow better access to the local investors and will contribute to improving the liquidity of Company's shares.

23. OTHER RESERVES

At the reporting date other reserves were presented as follows:

	Share premium £'000	Translation reserve £'000	Revaluation reserve £'000	Total other reserves £'000
At 1 January 2014	4 562	(6 768)	3 636	1 430
Own shares acquisition	—	—	—	—
Depreciation on revaluation of property, plant and equipment	—	—	(162)	(162)
Impact of the change in tax rate	—	—	—	—
Reduction of revaluation reserve	—	—	(21)	(21)
Group restructuring completion (Note 2.1 (c))	—	—	—	—
Exchange differences on translation to the presentation currency	—	(7 000)	—	(7 000)
At 31 December 2014	4 562	(13 768)	3 453	(5 753)
Depreciation on revaluation of property, plant and equipment	—	—	(86)	(86)
Gain on revaluation of property, plant and equipment	—	—	913	913
Reduction of revaluation reserve	—	—	(88)	(88)
Exchange differences on translation to the presentation currency	—	(1 526)	—	(1 526)
At 31 December 2015	4 562	(15 294)	4 192	(6 540)

The following describes the nature and purpose of each reserve within owners' equity.

RESERVE	DESCRIPTION AND PURPOSE
Share premium	Amount subscribed for share capital in excess of nominal value.
Revaluation	Gains arising on the revaluation of the Group's property. The balance on this reserve is wholly undistributable.
Merger	Losses arising on the application of the pooling of interests method of consolidation used to account for the merger of Ukrproduct Group Ltd and its subsidiaries.
Retained earnings	Cumulative net gains and losses recognised in the consolidated income statement.
Translation	Amount of all foreign exchange differences arising from the translation of the financial information of foreign subsidiaries.

24. BANK LOANS AND OVERDRAFTS

As at 31, December 2015, the Group had received EUR 8.3 mln of an EUR 11 mln credit line facility from the European Bank for Reconstruction and Development (EBRD) for the financing of a project to increase energy efficiency and productivity of the Starokonstantinovskiy Molochniy Zavod SC plant.

By 31 December 2015 Group broke the covenants and during 2015 was in breach of repayments of the EBRD loans. According to the agreement terms the bank had the right to demand repayment of the loans in full or partly. Nevertheless beginning with 2015 Group had been negotiating about the new terms of the repayment and in December 2015 The Bank's Operations Committee has approved the terms of the proposed restructuring (the "Restructuring"),

including extension of the Maturity Date to 1 December 2024 and 12 month capital repayment holiday, but by 31 December 2015 the process of restructuring was not complete. Group requested a waiver about not application of penalties for covenant violation, but it was not received as the process of restructuring proceeded successfully and the lender bank found no grounds for providing it. On this basis Group reflected EBRD loan as a long-term loan, excluding the part of the loan to be paid in 2015 and 2016. By the date of approval of the accounts the agreement had been signed, operating and long-term parts of the loan will be corrected by 30 June 2016.

Guarantees under EBRD facility agreement are the enterprises of the Group that are jointly and severally responsible together with the borrower: Molochnik LLC; Milk investments Private Enterprise SC; Starkon-Moloko LLC; Ukrproduct Group CJSC; Zhiviy Kvas LLC.

Guarantees under OTP bank facility agreement are the enterprises of the Group that are jointly and severally responsible together with the borrower: Avtopark Starokonstantinov LLS; Favorit-Konsulting Private Enterprise; Invest Garantiya Private Enterprise; Krasilovsky Molochny Zavod Private Enterprise SC; ATP Centr LLC; Ukrproduct Group CJSC.

Bank	Currency	Type	Opening date	Termination date	Interest rate	Limit £'000	As at 31.12.2015 £'000	As at 31.12.2014 £'000
EBRD	EUR	Loan	31.03.2011	10.12.2018	≈ 7,03%	8 118	5 357	5 693
OTP Bank	UAH	Credit line	30.05.2011	09.06.2017	26,15%	1 126	909	1 001
OTP Bank	USD	Credit line	30.05.2011	09.06.2017	12,42%		—	144
Aval Bank	UAH	Overdraft	31.05.2013	29.02.2016	22,0%	141	61	344
							6 327	7 182

The average interest rate as at 31 December 2015 was 10.42% (2014: 9.34%).

Maturity of financial liabilities

	year ended 31.12.2015 £'000	year ended 31.12.2014 £'000
On demand	61	344
In less than 1 year*	3 060	2 110
In more than 1 year*	3 206	4 728
	6 327	7 182

Interest rate profile of financial liabilities

	Floating rate £'000	Fixed rate £'000	As at 31.12.2015 £'000	As at 31.12.2014 £'000
On demand	—	61	61	344
Expiry within 1 year	3 060	—	3 060	2 110
Expiry in more than 1 years	3 206	—	3 206	4 728
	6 266	61	6 327	7 182

The currency profile of the Group's financial liabilities is as follows:

	Floating rate liabilities £'000	Fixed rate liabilities £'000	Total as at 31.12.2015 £'000	Total as at 31.12.2014 £'000
UAH	909	61	970	1 345
USD		—	—	144
EUR	5 357	—	5 357	5 693
	6 266	61	6 327	7 182

The book value and fair value of financial liabilities are as follows:

	Book value as at 31.12.2015 £'000	Fair value as at 31.12.2015 £'000	Book value as at 31.12.2014 £'000	Fair value as at 31.12.2014 £'000
Bank loans	6 266	6 266	6 838	6 838
Bank overdrafts	61	61	344	344
	6 327	6 327	7 182	7 182

*extendable according to 3-year agreement with bank.

25. TRADE AND OTHER PAYABLES

At the reporting date trade and other payables were presented as follows:

	31.12.2015 £'000	31.12.2014 £'000
Trade payables	979	1 942
Other payables	260	371
Prepayments received	9	42
Accruals	109	158
Interests payable	180	29
Provisions	49	41
	1 586	2 583

The Group's management believes that the carrying value for trade and other payables is a reasonable approximation of their fair value.

26. EARNINGS PER SHARE

Basic earnings per share have been calculated by dividing net profit attributable to the ordinary shareholders by the weighted average number of shares in issue.

	Year ended 31.12.2015 £'000	Year ended 31.12.2014 £'000
Net profit attributable to ordinary shareholders	(3 906)	(3 478)
Weighted number of ordinary shares in issue	39 673 049	39 673 049
Basic earnings per share, pence	(9,85)	(8,77)
Diluted average number of shares	39 402 447	39 629 619
Diluted earnings per share, pence	(9,91)	(8,78)

27. DIVIDENDS

Due to the business circumstances dictating prudence and cash conservation, the Board has decided not to pay a final dividend in respect of the year ended 31 December 2015.

28. SHARE-BASED PAYMENTS

The Company operates an equity-settled share based remuneration scheme for employees.

	2015 Weighted average exercise price	Number	2014 Weighted average exercise price	Number
Outstanding at beginning of the year	0,100	130 290	0,100	130 290
Granted during the year	—	—	—	—
Forfeited during the year	—	—	—	—
Exercised during the year	—	—	—	—
Lapsed during the year	—	—	—	—
Change in option terms	—	—	—	—
Outstanding at the end of the year	0,100	130 290	0,100	130 290
Exercisable at the end of the year	0,100	130 290	0,100	130 290

During the period under review the Company did not grant options to any parties.

All options granted to the Directors are exercisable over a period of four years. As at the year end these options were not exercised.

Taking into account the fair value estimate of options granted at the grant date, no remuneration charge was recognised in the Consolidated Statement of Comprehensive Income in 2015.

The fair value of options granted in 2009 was calculated based on the following data.

Item	2009
Option pricing model used	Adjusted Black-Scholes
Weighted average share price at the grant date	0,1275
Exercise price	0,1280
Weighted-average contractual life, years	4,0
Expected volatility	25%
Expected dividend yield	5%
Expected dividend growth rate	0%
Weighted-average risk-free interest rate	1,92%

29. CURRENCY ANALYSIS

Currency analysis for the year ended 31 December 2015 is set out below:

	UAH	USD	GBP	EUR	Total
ASSETS					
Trade and other receivables	1 460	24	—	2	1 486
Current taxes	348	—	—	—	348
Other financial assets	11	—	—	—	11
Cash and cash equivalents	12	81	—	—	93
Total assets	1 831	105	—	2	1 938
LIABILITIES					
Bank borrowings	970	—	—	5 357	6 327
Trade and other payable	1 258	8	—	320	1 586
Current income tax liabilities	18	—	—	—	18
Other taxes payable	15	—	—	—	15
Total Liabilities	2 261	8	—	5 677	7 946

Currency analysis for the year ended 31 December 2014 is set out below:

	UAH	USD	GBP	EUR	Total
ASSETS					
Trade and other receivables	2 909	763	—	2	3 674
Current taxes	1 177	—	—	—	1 177
Other financial assets	108	—	—	—	108
Cash and cash equivalents	31	184	—	—	215
Total assets	4 225	947	—	2	5 174
LIABILITIES					
Bank borrowings	1 345	144	—	5 693	7 182
Trade and other payable	2 346	47	—	190	2 583
Current income tax liabilities	14	—	—	—	14
Other taxes payable	29	—	—	—	29
Total Liabilities	3 734	191	—	5 883	9 808

34 % strengthening of Hryvnia rate against the following currencies as At 31 December 2015 and 2014, would increase /decrease the amount of profits /or losses for the period by the amounts mentioned below. This analysis was conducted based on the as-

sumption that all other variables, in particular, interest rates, remained unchanged. The change of GBP exchange rate does not have impact on the result as all the balances in GBP are attributable to the Group's companies where GBP is a functional currency.

	Increase/ decrease in rate	Effect on income before tax in 2015 £'000	Effect on income before tax in 2014 £'000
USD	34%	33	378
EUR	27%	(1 532)	(2 941)
USD	-34%	(33)	(378)
EUR	-27%	1 532	2 941

30. RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions as defined by IAS 24 “Related Party Disclosures”. In considering each possible related party relationship, attention is directed to the substance of the relationship, not merely the legal form.

Transactions and balances between the Group companies and other related parties are set out below. Remuneration of key management personnel is disclosed in note 12.

Sales of goods and services to related parties and purchases from related parties are summarised below. All sales and purchases were with related parties under common control of the ultimate beneficiaries of the Company.

	Year ended 31.12.2015 £'000	Year ended 31.12.2014 £'000
Sales	—	683
Administrative expences	25	38
Other operational incomes	—	—
Other operational expences		27

Balances due from/(to) related parties at each period end are shown below.

	As at 31.12.2015 £'000	As at 31.12.2014 £'000
Receivables and prepayments	23	64
Loans issued	—	—
Trade and other payables	9	(73)

In 2015, the Group's commercial relationships with the related parties comprised sales, purchases, provision. The terms and conditions for the contracts with the related parties were similar to the terms and conditions applied in dealings with unrelated parties. There were no guarantees given to or provided by from the Group to related parties and vice versa.

The ultimate controlling owners and beneficiaries of the related parties were Messrs Alexander Slipchuk and Sergey Evlanchik.

31.COMMITMENTS AND CONTINGENCIES

(a) Economic environment

The Group carries out most of its operations in Ukraine. Laws and other regulatory acts affecting the activities of Ukrainian enterprises may be subject to changes and amendments within a short period of time. As a result, assets and operating activity of the Group may be exposed to the risk in case if any unfavourable changes take place in political and economic environment.

(b) Taxation

As a result of the unstable economic environment in Ukraine, the Ukrainian tax authorities pay increasing attention to business communities. In this regard, local and national tax legislation are constantly changing. Provisions of various legislative and regulatory legal acts are not always clearly-worded, and their interpretations depend on the opinion of tax authority officers and the Ministry of Finance. It is common practice for disagreements between local, regional

and republican taxation authorities to arise. A system of fines and penalties for claimed or revealed violations exists in corresponding regulatory legal acts, laws and decisions. Penalties include confiscation of amount in dispute (in case of law violation) as well as fines. These facts create tax risks, which means that the Group may be exposed to the risk of additional tax liabilities, fines and penalties. These risks far exceed risks in countries with advanced tax systems.

(c) Retirement and other liabilities

Employees of the Group receive pension benefits from the Pension Fund, a Ukrainian Government organization in accordance with the applicable laws and regulations of Ukraine. The Group is required to contribute a specified percentage of the payroll to the Pension Fund to finance the benefits. The only obligation of the Group with respect to this pension plan is to make the specified contributions from salaries. As At 31 December 2015 and 2014 the Group had no liabilities for supplementary pensions, health care, insurance benefits or retirement indemnities to its current or former employees.

(d) Compliance with covenants

The Group is subject to certain covenants related primarily to its borrowings. Non-compliance with such covenants may result in negative consequences for the Group. Group's management is confident that as At 31 December 2015 the Group is not in breach of its loan agreements.

The amount of uncancellable lease commitments is insignificant.

As of December 31, 2015 the Group does not possess any finance lease and hire purchase commitments, capital commitments and guarantees.

(a) EBRD — breach of loan covenants

The Loan Agreement was signed 24 June 2016. This new Loan Agreement was discussed during 2015 and first half of the 2016 in respect of new terms of its Loan Agreement. Terms suggest new repayment schedule up to 1 December 2024. Company gained grace period till 01/03/2017. Beginning with 01/03/2017 Company will pay tranches according to the new agreement. The Board believes that the EBRD will not demand accelerated repayment of the loans due to the breach of the repayment schedule in 2015.

(b) Foreign exchange rates

Post year end, the Ukrainian Hryvnia continued to devalue against the US Dollar. In particular according is the National Bank to Ukraine the following are key exchange rates:

Currency	19 June 2016
UAH/GBP	33,39
UAH/USD	24,85
UAH/EUR	27,56



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REGISTERED NUMBER 88352 IN JERSEY

FINANCIAL CALENDAR

31 December 2015	Financial year end
30 June 2016	Announcement of full year 2015 results
25 July 2016	Annual General Meeting

ANALYSIS OF SHAREHOLDING AT 31 DECEMBER 2015

Size of shareholdings	Number of holders	% of total	Total holdings, shares	% of total
Up to 5,000 shares	34	34	61,505	0,14
5,001 to 50,000 shares	29	29	638,175	1,49
50,001 to 200,000 shares	24	24	2,901,521	6,78
Over 200,000 shares	14	14	39,216,648	91,59
TOTAL	101	100,00%	42,817,849	100.00

As at December 31, 2015 the founding shareholders Messrs Sergey Evlanchik and Alexander Slipchuk held 14,967,133 (34.96%) and 14,939,133 (34.89%) respectively; 3,144,800 or approximately 7.34% were held as treasury shares and 9,766,783 shares or approximately 22.81% were in the free float.

ADMINISTRATIVE ENQUIRIES

All enquiries relating to individual shareholder matters should be made to the registrar at: Neville Registrars, Neville House, 18 Laurel Lane, Halesowen, B63 3DA. The registrar will assist with enquiries regarding any change of circumstances (e.g. name, address, bank account details, bereavement, lost certificates, dividend payment and transfer of shares). All correspondence should be clearly marked “Ukrproduct Group Ltd” and quote the full name and address of the registered holder of the shares.

INVESTOR RELATIONS

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