

# 2016 highlights



Employees of Velan Valves India PVT. Ltd. together with Velan's top executives.

## **Cover photo:**

12" Class 1500 Velan parallel slide, stop check, and 1" y-pattern bonnetless globe valves installed in a power plant in Western Canada.

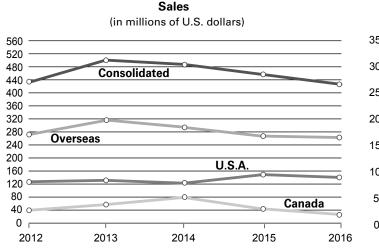


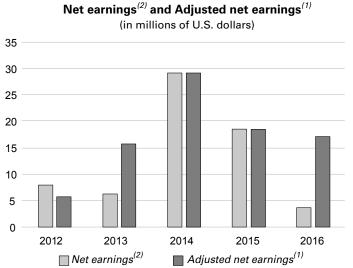
Velan was featured as the cover story in the May 2016 issue of Valve World magazine.



Hydrotesting of large high-pressure valves in one of Velan's Montreal plants. This is one of four 36" Class 900 parallel slide valves for SAGD service in Western Canada.

## 2016 highlights





(in thousands of U.S. dollars, except per share amounts and number of employees)					
Years Ended	Feb 2016	Feb 2015	Feb 2014	Feb 2013	Feb 2012
Income statement data					
Sales	\$ 426,895	\$ 455,750	\$ 489,257	\$ 500,574	\$ 437,135
Gross profit	104,283	118,283	131,146	113,899	87,262
Gross profit %	24.4%	26.0%	26.8%	22.8%	20.0%
Administration costs	77,974	88,391	87,143	90,985	83,620
Income before income taxes	12,587	28,965	42,762	12,018	6,097
Adjusted net earnings (1)	17,276	18,580	29,409	15,681	5,630
Adjusted net earnings (1) %	4.1%	4.1%	6.0%	3.1%	1.3%
Adjusted net earnings (1) per share	0.79	0.85	1.34	0.72	0.25
Net earnings <sup>(2)</sup>	3,641	18,580	29,400	6,169	7,892
Net earnings (2) %	0.8%	4.1%	6.0%	1.2%	1.8%
Net earnings <sup>(2)</sup> per share <sup>(3)</sup>	0.17	0.85	1.34	0.28	0.36
Statement of financial position data					
Net cash (1)	\$ 82,049	\$ 75,612	\$ 67,761	\$ 19,787	\$ 35,376
Working capital	229,959	227,793	235,318	213,814	217,522
Property, plant, and equipment	95,257	91,285	96,605	90,630	72,961
Total assets	515,627	558,628	624,154	619,774	601,970
Total debt	22,449	14,827	22,087	26,850	9,587
Equity	333,119	345,093	359,119	328,173	335,577
Number of employees					
Canada	787	917	917	923	926
United States	165	181	188	182	178
Europe	520	528	526	535	519
Asia	430	441	429	390	358
Total	1,902	2,067	2,060	2,030	1,981

<sup>(1)</sup> This term is a measure of performance and/or financial condition that is not defined under International Financial Reporting Standards and is therefore unlikely to be comparable to similar measures presented by other companies. Such measures are used by management in assessing the operating results and financial condition of the Company. In addition, they provide readers of the Company's consolidated financial statements with enhanced understanding of its results and financial condition, and increase transparency and clarity into the operating results of its core business. Refer to the "Reconciliations of Non-IFRS Measures" section in the Company's Management Discussion and Analysis included in this Annual Report for a detailed calculation of this measure.

<sup>(2)</sup> Net earnings refers to net income attributable to Subordinate and Multiple Voting Shares.

<sup>(3)</sup> See note 22 in the Notes to the Consolidated Financial Statements.

# Message to our shareholders and employees

(In U.S. dollars, unless otherwise stated.)

## **Highlights**

- Sales of \$426.9 million
- Adjusted net earnings<sup>(1)</sup> of \$17.3 million
- Order backlog of \$331.2 million
- Order bookings of \$329.5 million
- Net cash(1) of \$82.0 million

This was a year of transition and change for our company as we dealt with the impact from tough energy market conditions resulting from low oil prices, cutbacks in spending by our enduser customers, and fierce competition as valve companies fight for their share of the contracted market.

In view of our declining sales, bookings, and backlog, we took necessary measures to restructure and reduce our cost structure. Our adjusted net earnings<sup>(1)</sup> of \$17.3 million are after excluding the restructuring costs and a non-cash goodwill impairment writedown on our Italian subsidiary, which sells mainly to the upstream oil and gas market.

## Sales, order bookings, and backlog

Our sales of \$426.9 million declined 6.3% from last year. The main reasons for the lower sales were the weak demand in energy markets as well as the strength of the U.S. dollar. Without the currency change, our consolidated sales would have been equal to the previous year. This year, India became our largest overseas market, surpassing China. India and China taken together accounted for 27.8% of our total sales.

Order bookings declined 30.1% to \$329.5 million including an order cancellation of \$23.6 million. The order cancellation relates to an order from a Russian boiler manufacturer for a power plant in India. The Russian contractor ran into financial and performance problems so the Indian end-user cancelled the order. Order bookings were lower than sales so our order backlog declined by 24.3% to \$331.2 million.



Velan's President, Yves Leduc (left) with Tom Velan, Chairman of the Board and Chief Executive Officer.

## **Earnings**

Our adjusted net earnings<sup>(1)</sup> were \$17.3 million or 4.1% of sales compared to \$18.6 million or 4.1% of sales last year. Our net earnings<sup>(2)</sup> were adjusted by excluding the non-recurring restructuring costs of \$2.8 million and the non-cash goodwill impairment writedown of \$11.5 million related to our acquisition of ABV Energy in Italy in 2011. This subsidiary is mainly in the upstream oil and gas industry, which has been the hardest hit segment of the energy industry. Our gross profit percentage declined by 160 basis points to 24.4%, mainly due to higher material cost percentage as both material prices and our selling prices declined. Our costs related to asbestos lawsuits were \$5.6 million, which is 8.2% lower than last year. The fluctuations in asbestos-related costs are due more to the timing of settlement payments than to changes in long-term trends.

## Leadership transition, restructuring, and new initiatives

In 2015, Yves Leduc became the first non-Velan-family President of the company. He was welcomed into the industry by a tough market downturn that has caused our backlog to decrease quite substantially, as end-users have been cancelling or postponing large projects, particularly in the oil and gas sector. This caused more aggressive competitive behaviors, driving downward pressure on pricing, which in turn is affecting our margins.

- 1) This term is a measure of performance and/or financial condition that is not defined under International Financial Reporting Standards and is therefore unlikely to be comparable to similar measures presented by other companies. Such measures are used by management in assessing the operating results and financial condition of the Company. In addition, they provide readers of the Company's consolidated financial statements with enhanced understanding of its results and financial condition, and increase transparency and clarity into the operating results of its core business. Refer to the "Reconciliations of Non-IFRS Measures" section in the Company's Management Discussion and Analysis included in this Annual Report for a detailed calculation of this measure.
- 2) Net earnings refers to net income attributable to Subordinate and Multiple Voting Shares.

## Message to our shareholders and employees

Our response to those difficult conditions has been swift and multi-tiered: we have reduced our cost structure, carried out a restructuring plan, announced our intention to transfer production out of two plants that we are closing this year, resolved a union conflict through a short-lived lock-out, launched several operational improvement initiatives, and, in line with our new strategic direction, made some changes to our executive management team. With these actions, we were able to significantly mitigate the impact of the industry downturn while setting the wheels in motion towards improving our business performance. Unfortunately, as part of the restructuring, we had to eliminate about 160 full-time positions and we regret the impact on these people and their families.

As a result of these actions, we believe Velan is better equipped to withstand a very slow market recovery and our organization is now leaner and more resilient. Thanks to our geographical breadth, we are well positioned to seize discrete opportunities in the energy and chemical markets in all regions of the globe. Last but not least, we have a clean and unleveraged balance sheet and we were able to increase cash despite the challenging environment.

## **Financial Strength**

Our balance sheet remains strong as net cash<sup>(1)</sup> reached \$82.0 million or \$3.77 per share while equity was \$333.1 million or \$15.32 per share. Our net cash<sup>(1)</sup> was positively impacted by \$28.9 million in cash generated by our operations, which was partially offset by negative currency impacts due to the strength of the U.S. dollar. Our consolidated inventory decreased by \$40.8 million or 20% over the course of the year.



Velan SAS won 1<sup>st</sup> place for Quality in the 2016 EDF DPN (Électricité de France, Division Production Nucléaire) challenge. Jean-Luc Mazel, Managing Director, Velan SAS (far right) accepted the award.



Two 48" Class 300 top-entry subsea ball valves manufactured in Italy by Velan ABV for a refinery and petrochemical plant in Vietnam. The valves weighed 40 tons each.

## Outlook

For this upcoming fiscal year, our outlook is for further reduced sales, as the oil and gas industry is showing no sign of recovering soon. Accordingly, our short-term challenge is to grow margins through operational improvements. Meanwhile, we are also actively preparing for the future. Our strategic plan, approved and launched in the first quarter and named Velocity 2020, has set a four-year vision and objectives, resting on three key pillars:

# Customer-driven operational excellence and margin improvements

Here, the key goal is making Velan leaner and more agile, not only in our manufacturing operations, but in the way we handle customer requests and project manufacturing in general. We firmly believe that Velan market strategies will become significantly more effective when we successfully combine speed and agility with our distinctive strengths, namely our global reputation for outstanding products and knowhow.

One example is the deployment of a new Valve Project Management process, which aims at streamlining all aspects of the order-to-delivery cycle, in order to strengthen our ontime-delivery performance in the short term and decrease lead times in the longer term. The ultimate goal is to improve the competitiveness of Velan's project manufacturing business. Doing so will not only drive operational efficiencies, it will also enable us to compete more effectively.

## Message to our shareholders and employees

In addition, we have launched a number of breakthrough initiatives aimed at reducing material costs, increasing productivity, and driving waste out of our global supply chain.

## Prepare for growth through increased focus on key target markets where Velan has distinctive competitive advantages

Despite the slow-down in the oil and gas sector, there remain pockets of opportunities in the global energy markets that Velan is uniquely positioned to capture. We are already developing plans targeting those opportunities, with the intention of rebounding once the economy improves. We can look at these from both a geographical and a sectorial perspective.

Geographically, Velan benefits from the significant advantage of being firmly established with sales in all key regions and with plants in North America, Europe, and Asia. We continue to expand our product lines in India and China, bringing us the dual benefit of local market presence and more efficient lower cost manufacturing. Consequently, we expect our business units in India, Korea and China to produce a growing share of our global valve supply in the coming years. From a sales perspective, we are already putting more focus on these markets by investing in our front line.

From a sectorial point of view, we see growing or maintained capital spending in sectors not directly related to oil and gas, such as the power and chemical industries, where we intend to grow our market share by leveraging our reputation for superior product quality, product coverage, and agile design capabilities. We will be attacking those markets with an integrated approach, namely by intensifying our sales focus, streamlining our supply



A 14" and 24" forged pressure seal valve for an Ultra Super Critical power plant in China.



Velan Ltd., new Plant 1 in Ansan City, South Korea. This new plant is larger than the old Plant 1 and is higher for the production of larger size valves.

chain for reduced lead times and efficiency gains, and aligning our product and applications development resources to bolster our ability to quickly meet our customers' needs. We see opportunities to grow in those sectors in all geographic regions, including North America.

### Improved systems and processes

In our financial planning for the next years, and thanks to our cost reduction and improvement initiatives, we have set aside adequate funding to carry out a number of key investments aimed at upgrading our systems and driving process efficiencies. In developing our information technology plan, priority was given to projects that will enhance our capabilities to meet our customers' most critical needs, namely in terms of delivery performance and design agility.

In summary, we were successful last year in limiting the impact of a severe drop in bookings by responding quickly and decisively. In that regard, management is extremely grateful for the dedication and resilience of our employees. We believe they should get the most recognition for these efforts.

Going forward, confronted with a challenging market environment, our priority is to control expenses and grow margins through operational improvements. Meanwhile we have defined a path for growth and business improvement, and we have begun mobilizing our entire organization towards our new Velocity 2020 vision. As a goal, our strategy is to come out stronger than ever once the sector recovers.

T. C. Velan
Chairman of the Board and
Chief Executive Officer

Yves Leduc President

May 19, 2016

The following discussion provides an analysis of the consolidated operating results and financial position of Velan Inc. ("the Company") for the year ended February 29, 2016. This Management's Discussion and Analysis ("MD&A") should be read in conjunction with the Company's audited consolidated financial statements for the years ended February 29, 2016 and February 28, 2015. The Company's consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). The significant accounting policies upon which these consolidated financial statements have been prepared are detailed in Note 2 of the Company's audited consolidated financial statements. All foreign currency transactions, balances and overseas operations have been converted to U.S. dollars, the Company's reporting currency. Selected annual information for the three most recently completed reporting periods and a summary of quarterly results for each of the eight most recently completed quarters are included further in this report. Additional information relating to the Company, including the Annual Information Form and Proxy Information Circular, can be found on SEDAR at www.sedar.com.

### BASIS OF PRESENTATION AND ANALYSIS

In this MD&A, the Company has presented measures of performance or financial condition which are not defined under IFRS ("non-IFRS measures") and are, therefore, unlikely to be comparable to similar measures presented by other companies. These measures are used by management in assessing the operating results and financial condition of the Company and are reconciled with the performance measures defined under IFRS. Reconciliations of these amounts can be found at the end of this report.

### FORWARD-LOOKING INFORMATION

This MD&A may include forward-looking statements, which generally contain words like "should", "believe", "anticipate", "plan", "may", "will", "expect", "intend", "continue" or "estimate" or the negatives of these terms or variations of them or similar expressions, all of which are subject to risks and uncertainties. These risks and uncertainties are disclosed in the Company's filings with the appropriate securities commissions and are included in this report (see *Certain Risks That Could Affect Our Business* section). While these statements are based on management's assumptions regarding historical trends, current conditions and expected future developments, as well as other factors that it believes are reasonable and appropriate in the circumstances, no forward-looking statement can be guaranteed and actual future results may differ materially from those expressed herein. The Company disclaims any intention or obligation to update or revise any forward-looking statements contained herein whether as a result of new information, future events or otherwise, except as required by the applicable securities laws. The forward-looking statements contained in this report are expressly qualified by this cautionary statement.

## **OVERVIEW**

The Company designs, manufactures and markets on a worldwide basis a broad range of industrial valves for use in most industry applications including power generation, oil and gas, refining and petrochemicals, chemical, LNG and cryogenics, pulp and paper, geothermal processes and shipbuilding. The Company is a world leader in steel industrial valves operating 15 manufacturing plants worldwide with 1,902 employees. The Company's head office is located in Montreal, Canada. The Company's business strategy is to design, manufacture, and market new and innovative valves with emphasis on quality, safety, ease of operation, and long service life. The Company's strategic goals include, but are not limited to, customer-driven operational excellence and margin improvements, accelerated growth through increased focus on key target markets where the Company has distinctive competitive advantages and continuously improving and modernizing its systems and processes.

The consolidated financial statements of the Company include the North American operations comprising four manufacturing plants and one distribution facility in Canada, as well as one manufacturing plant and three distribution facilities in the U.S. Significant overseas operations include manufacturing plants in France, Italy, Portugal, U.K., Korea, Taiwan, India, and China. The Company's operations also include a distribution facility in Germany and a 50%-owned Korean foundry.

## CONSOLIDATED HIGHLIGHTS<sup>1</sup>

(millions, excluding per share amounts)	Fiscal year ended February 29, 2016	Fiscal year ended February 28, 2015	Increase (decrease)	% Increase (decrease)
Consolidated statements of earnings				
Sales	\$426.9	\$455.7	\$(28.8)	(6.3)%
Gross profit	104.3	118.3	(14.0)	(11.8)%
Gross profit %	24.4%	26.0%		
Adjusted net earnings <sup>2</sup>	17.3	18.6	(1.3)	(7.0)%
Adjusted net earnings <sup>2</sup> %	4.1%	4.1%		
Adjusted net earnings <sup>2</sup> per share – basic and diluted	0.79	0.85	(0.06)	(7.1)%
Net earnings <sup>3</sup>	3.6	18.6	(15.0)	(80.6)%
Net earnings <sup>3</sup> %	0.8%	4.1%		
Net earnings³ per share – basic and diluted	0.17	0.85	(0.68)	(80.0)%
Weighted average shares outstanding	21.9	21.9		
Consolidated statements of cash flows				
Cash provided by operating activities	28.9	49.9	(21.0)	(42.1)%
Cash used in investing activities	(23.9)	(13.1)	(10.8)	(82.4)%
Cash used by financing activities	(2.1)	(14.0)	11.9	85.0%
Demand data				
Net new orders received	329.5	471.4	(141.9)	(30.1)%
Period ending backlog of orders	331.2	437.8	(106.6)	(24.3)%

 $<sup>^1</sup>$  All dollar amounts in this schedule are denominated in U.S. dollars.  $^2$  Non-IFRS measures – see reconciliations at the end of this report.

<sup>&</sup>lt;sup>3</sup> Net earnings refers to net income attributable to Subordinate and Multiple Voting Shares.

## Highlights of fiscal 2016 as well as factors that may impact fiscal 2017

(unless otherwise noted, all amounts are in U.S. dollars and all comparisons are to the prior fiscal year)

- Net earnings¹ amounted to \$3.6 million or \$0.17 per share compared to \$18.6 million or \$0.85 per share last year. Net earnings¹ for the current year were significantly impacted by an \$11.5 million non-cash goodwill impairment charge related to the Company's wholly-owned Italian subsidiary, Velan ABV S.p.A. ("ABV"). Excluding this charge, as well as the after-tax impact of the restructuring costs incurred during the year, the Company's adjusted net earnings² would have been \$17.3 million or \$0.79 per share this year compared to \$18.6 million or \$0.85 per share last year. The \$1.3 million decrease in adjusted net earnings² is primarily attributable to a lower gross profit percentage partially offset by decreased administration and net finance costs.
- Net new orders received ("bookings") amounted to \$329.5 million, a decrease of \$141.9 million or 30.1% compared to last year. Excluding the effect of an order cancellation of \$23.6 million in the first quarter of the current fiscal year, bookings would have decreased by \$118.3 million or 25.1% in the year. This decrease is mainly attributable to an economic downturn in some of the Company's important markets, particularly the oil and gas industry and energy sector.
- Sales amounted to \$426.9 million, a decrease of \$28.8 million or 6.3% from the prior year. Sales were negatively impacted by the decrease in bookings, a production slowdown caused by labour unrest and a lockout at the Company's Canadian facilities during the first half of the current fiscal year, and a stronger U.S. dollar, particularly against the euro.
- As a result of sales outpacing bookings in the year, the Company ended the year with a backlog of \$331.2 million, a decrease of \$106.6 million or 24.3% since the beginning of the current fiscal year. In addition to lower bookings, the backlog was negatively impacted by the weakening of the euro against the U.S. dollar over the course of the year.
- ➤ Gross profit percentage decreased by 160 basis points from 26.0% to 24.4%. This decrease is mainly attributable to an increase in material costs as a percentage of sales and unfavourable inventory movements and provisions which were partially offset by decreased labour costs resulting from the restructuring initiatives undertaken in the year (see *Results of operations Restructuring costs* section).
- Administration costs amounted to \$78.0 million, a decrease of \$10.4 million or 11.8%. This decrease is primarily attributable to a decrease in compensation-related costs, which was mainly due to the restructuring initiatives mentioned above, and favourable currency swings resulting from a stronger U.S. dollar, particularly against the euro and Canadian dollar.
- ➤ The Company generated net cash² from operations of \$28.9 million. This source of net cash² is primarily attributable to positive cash net earnings¹ and favourable working capital movements, particularly a decrease in inventories. As a result, the Company ended the year with net cash² of \$82.0 million, an increase of \$6.4 million or 8.5% since the beginning of the current fiscal year.
- > Foreign currency impacts:
  - o Based on average exchange rates, the euro weakened 14.9% against the U.S. dollar when compared to the same period last year. This weakening resulted in the Company's net profits from its European subsidiaries being reported as lower U.S. dollar amounts in the current fiscal year.
  - Based on average exchange rates, the Canadian dollar weakened 13.8% against the U.S. dollar when compared to the same period last year. This weakening resulted in the Company's Canadian dollar expenses being reported as lower U.S. dollar amounts in the current fiscal year.
  - The unfavourable impact of the euro decrease was generally offset by the favourable impact of the Canadian dollar decrease on the Company's net earnings<sup>1</sup>.

<sup>&</sup>lt;sup>1</sup> Net earnings refers to net income attributable to Subordinate and Multiple Voting Shares.

<sup>&</sup>lt;sup>2</sup> Non-IFRS measures – see reconciliations at the end of this report.

Fiscal 2016 was a turbulent year for the Company. The continued weakness of the price of oil has persisted longer than previously anticipated, resulting in a significant drop in large capital projects in some of the Company's key target markets. As a result, competition in these markets has intensified, leading to increased pressure on pricing and margins, resulting in a drop in bookings, particularly in the Company's North American and Italian operations. Bookings were also negatively impacted by a large order cancellation in the first quarter of the year in the Company's German operations. This bookings lag, coupled with a production slowdown caused by labour unrest and a lockout at the Company's Canadian facilities during the first half of the current fiscal year, resulted in lower sales volume. As a result of this new economic reality and the current highly competitive environment, the Company commenced several initiatives to align and adapt its operations and cost structure. One of those initiatives was a major restructuring operation which took place mainly at its North American and U.K. facilities and resulted in the elimination of approximately 160 fulltime positions (see Results of operations – Restructuring costs section for more details). The purpose of these restructuring initiatives were to implement a leaner cost structure and to develop a more efficient global manufacturing footprint. The Company also commenced other strategic initiatives in order to improve operational performance, in particular its on-time-delivery of project orders as well as a reduction of the lead and cycle times it quotes on future orders. One such initiative is the Valve Project Management ("VPM") process. The goal of VPM is to streamline all aspects of the order-to-delivery cycle, thus improving delivery performance in the short term and decreasing lead times in the longer term. The ultimate goal is to improve the competitiveness of the Company's project manufacturing business. The Company is now deploying VPM and will pursue on continuously improving the process in years to come.

On an annual basis, the Company is required to perform an impairment test on goodwill acquired in a business combination. As a result of this analysis, the Company determined that the carrying amount of the goodwill associated with ABV exceeded its recoverable amount and, accordingly, the Company recorded a non-cash goodwill impairment loss of \$11.5 million in the fourth quarter of the current fiscal year. Despite the fact that ABV continued to report positive earnings for a third consecutive year, this impairment charge was the result of revised projected future earnings, which were lowered to reflect a slowdown in order intake, particularly over the second half of the current fiscal year. The continued weakness of the price of oil has had a significant negative impact on ABV's key target market, namely the upstream oil and gas industry, creating an increasingly competitive landscape. As a result, ABV has been quoting more competitive prices to win orders, which may negatively impact future margins. Despite these challenges, the Company remains confident about the long term prospects of ABV and its product range and anticipates positive continuing cash flows despite the drop in crude oil prices.

The Company's wholly-owned French operations continued to perform well in the current fiscal year, due in large part to a resurgence in the nuclear power markets in France and China. While sales remained relatively flat, its gross profit improved by 2.8% as it sold a greater proportion of higher margin spare parts. While its bookings were relatively constant, its book-to-bill ratio was above the prior year, resulting in a slightly improved backlog at the end of the current fiscal year.

#### Other factors that may impact fiscal year 2017

Due to its diversification in both geography and type of industry, the Company is well positioned to meet the many challenges it currently faces. Despite the decline in bookings in the current year, it continues to believe that the global demand for its products is strong and is working to increase bookings in future years by continuously improving its operational excellence through lean manufacturing initiatives, global sourcing, working capital management and cost controls. Through its various strategic initiatives, the Company is also working to be a more agile player in the global valve market in order to better take advantage of market swings and changes in customer demands and preferences. While the current weakness in the euro is a drag on net earnings in the current year, it should allow the Company's European subsidiaries to be more competitive when bidding on U.S. dollar-denominated projects. Furthermore, while the weakness in the price of oil has negatively impacted bookings and sales of valves destined for upstream oil and gas projects, particularly in offshore drilling and the Canadian oil sands, the Company should be able to take advantage of opportunities in the downstream oil and gas business, namely in refining and petrochemical projects in the Middle East, since the lower oil price generally leads to more projects in these industries. However, there can be no assurance that outside economic and geopolitical factors will not materially adversely affect the Company's results of operations or financial condition.

### SUMMARY OF RESULTS

Summary financial data derived from the Company's financial statements prepared in accordance with IFRS for the three most recently completed reporting periods are as follows:

## For the reporting periods ended on the following dates

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

	Fiscal year ended February 29, 2016	Fiscal year ended February 28, 2015	Fiscal year ended February 28, 2014
Operating Data		•	
Sales	\$426,895	\$455,750	\$489,257
Net Earnings <sup>1</sup>	3,641	18,580	29,400
Earnings per Share			
- Basic	0.17	0.85	1.34
- Diluted	0.17	0.85	1.34
Balance Sheet Data			
Total Assets	515,627	558,628	624,154
Total Long-Term Financial Liabilities	23,516	12,720	19,992
Shareholder Data			
Cash dividends per share			
- Multiple Voting Shares <sup>2</sup>	0.31	0.36	0.31
- Subordinate Voting Shares	0.31	0.36	0.31
Outstanding Shares at report date - Multiple Voting Shares <sup>2</sup> - Subordinate Voting Shares	15,566,567 6,170,568		

Sales for fiscal year 2016 decreased by 6.3% compared to fiscal year 2015. Sales were negatively impacted by a decrease in bookings, a production slowdown caused by labour unrest and a lockout at the Company's Canadian facilities during the first half of fiscal year 2016, and a stronger U.S. dollar, particularly against the euro. Sales for fiscal year 2015 decreased by 6.9% compared to fiscal year 2014. Despite the improved execution in the second half of the year, the Company's shipments of certain large project orders were lower for fiscal year 2015 compared to fiscal year 2014.

Gross profit for fiscal year 2016 amounted to \$104.3 million, a decrease of \$14.0 million from fiscal year 2015. Gross profit percentage for fiscal year 2016 also decreased from the 26.0% reported in fiscal year 2015 to 24.4%. The decrease in gross profit percentage reported for fiscal year 2016 is mainly attributable to an increase in material costs as a percentage of sales and unfavourable inventory movements and provisions which were partially offset by decreased labour costs resulting from the restructuring initiatives undertaken in the year. Gross profit for fiscal year 2015 amounted to \$118.3 million, a decrease of \$12.8 million from fiscal year 2014. Gross profit percentage for fiscal year 2015 decreased from the 26.8% reported in fiscal year 2014 to 26.0%. While the Company had a greater proportion of higher margin product sales, particularly spare parts and valves without third party actuators, in the first half of fiscal year 2015, this trend was reversed in the second half of that year as the Company shipped a greater proportion of project orders, which generally entail lower gross margins.

Administration costs for fiscal year 2016 decreased by \$10.4 million when compared to fiscal year 2015. This decrease is primarily attributable to a decrease in compensation-related costs, which was mainly due to the restructuring initiatives undertaken in the year, and favourable currency swings resulting from a stronger U.S. dollar, particularly against the euro and Canadian dollar. Administration costs for fiscal year 2015 increased by \$1.3 million when compared to fiscal year 2014. Such increase was principally due to an increase in research and development costs in one of the Company's French subsidiaries related to new product qualifications, and an increase in costs associated with the Company's ongoing asbestos litigation (see *Contingencies* section).

The fiscal year 2016 net earnings<sup>1</sup> were also negatively impacted by an \$11.5 million non-cash goodwill impairment loss related to the ABV cash-generating unit and restructuring costs of \$2.8 million related primarily to the Company's North American and U.K. facilities.

<sup>&</sup>lt;sup>1</sup> Net earnings refers to net income attributable to Subordinate and Multiple Voting Shares.

<sup>&</sup>lt;sup>2</sup> Multiple Voting Shares (five votes per share) are convertible into Subordinate Voting Shares on a 1 to 1 basis.

RESULTS OF OPERATIONS – for the year ended February 29, 2016 compared to the year ended February 28, 2015 (unless otherwise noted, all amounts are in U.S. dollars and all comparisons are to the prior fiscal year)

#### Sales

	Year ended	Year ended
	February 29,	February 28,
(millions)	2016	2015
Sales	\$426.9	\$455.7

Sales decreased by \$28.8 million or 6.3% from the prior year. Sales had remained relatively stable in the first half of the current fiscal year despite a production slowdown at the Company's North American operations caused by labour unrest and a lockout at its Montreal-area plants which started near the end of its first quarter and ended near the beginning of its second quarter. However, the decrease in bookings over the last five quarters began to have a negative impact on the Company's shipments and billings in the second half of the current fiscal year. Furthermore, the stronger U.S. dollar, particularly against the euro, caused the sales from the Company's European subsidiaries to be reported as lower U.S. dollar amounts in the current year.

### Net bookings and backlog

	Year ended	Year ended
	February 29,	February 28,
(millions)	2016	2015
Net bookings	\$329.5	\$471.4

Net bookings decreased by \$141.9 million or 30.1% from the prior year. The drop in bookings is principally attributable to the falling price of oil which has caused an economic downturn in some of the Company's key target markets, particularly the oil and gas industry and energy sector. Many large capital projects in those industries have been put on hold or cancelled resulting in decreased opportunities to bid on project orders. As a result, competition for the available project orders has intensified, resulting in pricing and lead time pressures. Bookings were also negatively impacted by the cancellation of a \$23.6 million large project order to supply valves for a power generation plant under construction in India. A Russian contractor had one of the contracts to supply a boiler for the facility by an Indian government power corporation and subcontracted the supply of valves for the boiler to the Company's German subsidiary. The Russian contractor ran into financial difficulties and temporarily halted work on the project. The Indian government power corporation, therefore, cancelled the order with the Russian contractor, and started awarding the work to other contractors in the first quarter of the year. As a result, the Company cancelled its contract with the Russian contractor and removed it from its backlog in the year. The Company is currently working to book orders with the replacement contractors for this project.

(millions)	February 2016	February 2015	February 2014
Backlog	\$331.2	\$437.8	\$471.7
For delivery within the subsequent fiscal year	\$256.2	\$326.7	\$386.7
For delivery beyond the subsequent fiscal year	\$75.0	\$111.1	\$85.0
Percentage – beyond the subsequent fiscal year	22.7%	25.4%	18.0%

As a result of the decrease in bookings, the Company's book-to-bill ratio was 0.77 for the current fiscal year. The total backlog decreased by \$106.6 million or 24.3% since the beginning of the fiscal year, settling at \$331.2 million.

### **Gross profit**

(millions)	Year ended February 29, 2016	Year ended February 28, 2015
Gross profit	\$104.3	\$118.3
Gross profit percentage	24.4%	26.0%

Gross profit decreased by \$14.0 million for the fiscal year, while the gross profit percentage decreased by 160 basis points from 26.0% to 24.4%. This decrease is mainly attributable to an increase in material costs as a percentage of sales, which reflects the current highly competitive bidding environment in certain of the Company's key target markets. Gross profit was also impacted by unfavourable inventory movements and an increase in the inventory ageing provisions, primarily related to the cancelled large project order, discussed in the *Net bookings and backlog* section above. The Company was able to partially offset these negative impacts on its gross profit by decreased labour costs resulting from the restructuring initiatives undertaken in the year (see *Restructuring costs* section below).

#### **Administration costs**

(millions)	Year ended February 29, 2016	Year ended February 28, 2015
Administration costs*	\$78.0	\$88.4
As a percentage of sales	18.3%	19.4%
*Includes asbestos-related costs of:	\$5.6	\$6.1

Administration costs decreased by \$10.4 million or 11.8% for the fiscal year. This decrease is primarily attributable to a decrease in compensation-related costs, which was mainly due to the restructuring initiatives undertaken in the year (see *Restructuring costs* section below), and favourable currency swings resulting from a stronger U.S. dollar, particularly against the euro and Canadian dollar. There was also a decrease in costs associated with the Company's ongoing asbestos litigation (see *Contingencies* section). Like many other U.S. valve manufacturers, two of the Company's U.S. subsidiaries have been named as defendants in a number of pending lawsuits brought on behalf of individuals seeking to recover damages for their alleged asbestos exposure. These lawsuits are related to products manufactured and sold in the past. Management believes that any asbestos was incorporated entirely within the product in such a way that it would not allow for any ambient asbestos during normal operation, inspection or repairs. Management strongly believes its products, which were supplied in accordance with valve industry practice and customer mandated specifications, did not contribute to any asbestos-related illness. The Company will continue to vigorously defend against these claims but given the ongoing course of asbestos litigation in the U.S. and the unpredictability of jury trials, it is not possible to make an estimate of any settlement costs and legal fees.

#### Goodwill impairment loss

	Year ended	Year ended
	February 29,	February 28,
(millions)	2016	2015
Goodwill impairment loss	\$11.5	-

As a result of the annual goodwill impairment test required under IFRS, the Company recorded an impairment charge of \$11.5 million in the current fiscal year related to its ABV cash-generating unit. See *Highlights* section above for more details.

### **Restructuring costs**

(millions)	Year ended February 29, 2016	Year ended February 28, 2015
Restructuring costs	\$2.8	-

The economic downturn in the oil and gas industry and the energy sector has had a significant negative impact on the Company's current bookings and backlog. Since management believes that this downturn is not temporary, the Company re-evaluated its current operations in order to better align its cost structure with this new reality. As a result of this evaluation, the Company implemented various restructuring initiatives in the current fiscal year.

The most significant initiative occurred in the Company's North American operations where, during the third quarter of the year, it announced plans to reduce its workforce and to consolidate production activities from two of its North American plants into one. The purpose of this restructuring initiative was to reduce the Company's North American manufacturing footprint and to improve operational efficiencies. The workforce reduction and plant consolidation commenced during the third quarter and are scheduled to be completed over the course of the ensuing twelve months. Restructuring costs, which consisted primarily of cash severance, employee benefits and training costs paid or to be paid to former employees, amounted to \$2.2 million, of which \$1.8 million related to the workforce reduction and \$0.4 million relates to the plant consolidation. These costs were accrued in the third quarter of the current fiscal year. In addition to these restructuring costs, the Company anticipated incurring an additional \$0.4 million in moving and relocation costs related to the plant consolidation over the 12 months following the announcement. As at February 29, 2016, the Company had incurred \$0.2 million in moving and relocation costs, which are included in cost of sales. Once these initiatives are implemented, the Company expects annual pre-tax payroll cost savings of approximately \$6 million. Furthermore, it is estimated that the plant consolidation will yield an additional \$0.4 million in annual pre-tax overhead cost savings once implemented, excluding proceeds from the eventual sale of the old plant.

The remaining portion of the restructuring costs, totalling \$0.6 million, were incurred in the Company's overseas operations, most notably the costs related to the closure of the Company's U.K. facility. After a lengthy period of consideration of various alternatives following successive years of losses, the Company concluded that the production of its main steam trap line should be moved from its U.K. facility to its Indian facility. As a result of this move, the Company expects to benefit from synergies in its supply chain resources, as well as its engineering and manufacturing capabilities. The move commenced during the fourth quarter of the current fiscal year and should be completed over the course of the ensuing twelve months. In addition to these restructuring costs, the Company incurred \$0.2 million in costs related to terminating the lease of the U.K. facility.

## **Net finance income (costs)**

	Year ended	Year ended	
	February 29,	February 28,	
(millions)	2016	2015	
Net finance income (costs)	\$0.2	(\$0.6)	

Net finance income increased by \$0.8 million for the fiscal year. Despite the increase in long-term debt in the Company's French, Italian and Korean subsidiaries, the Company reduced its overall debt load over the current fiscal year, particularly its bank indebtedness in its North American operations, resulting in a significant decrease in its finance costs (see *Liquidity and Capital Resources* section).

## **Income taxes**

(in thousands, excluding percentages)		Year ended February 29, 2016		Year ended February 28, 2015	
——————————————————————————————————————	\$	%	\$	%	
Income before income taxes	12,587	100.0	28,965	100.0	
Tax calculated at domestic tax rates applicable to earnings in the respective countries	4,346	34.5	9,416	32.5	
Tax effects of:					
Non-deductible (taxable) foreign exchange loss (gain)	629	5.0	539	1.8	
Losses not tax effected	633	5.1	874	3.0	
Benefit attributable to a financing structure	(1,185)	(9.4)	(1,342)	(4.6)	
Prior year adjustments and assessments	795	6.3	209	0.7	
Non-deductible goodwill impairment loss	3,096	24.6	-	-	
Other	(12)	(0.1)	77	0.3	
Provision for income taxes	8,302	66.0	9,773	33.7	

### Net earnings1

(millions)	Year ended February 29, 2016	Year ended February 28, 2015
Net earnings <sup>1</sup>	\$3.6	\$18.6
As a percentage of sales	0.8%	4.1%
Adjusted net earnings <sup>2</sup>	\$17.3	\$18.6
As a percentage of sales	4.1%	4.1%

Net earnings¹ amounted to \$3.6 million or \$0.17 per share compared to \$18.6 million or \$0.85 per share last year. Net earnings¹ for the current year were significantly impacted by an \$11.5 million non-cash goodwill impairment charge related to its ABV cash-generating unit. Excluding this charge, as well as the after-tax impact of the restructuring costs incurred during the year, the Company's adjusted net earnings² would have been \$17.3 million or \$0.79 per share this year compared to \$18.6 million or \$0.85 per share last year. The \$1.3 million decrease in adjusted net earnings² is primarily attributable to a lower gross profit percentage partially offset by decreased administration and net finance costs.

## SUMMARY OF QUARTERLY RESULTS

Summary financial data derived from the Company's unaudited financial statements from each of the eight most recently completed quarters are as follows:

### For the quarters in months ended May, August, November and February

(in thousands of U.S. dollars, excluding per share amounts)

							QUARTE	RS ENDED
	February 2016	November 2015	August 2015	May 2015	February 2015	November 2014	August 2014	May 2014
Sales	\$108,156	\$104,002	\$111,558	\$103,179	\$114,507	\$127,290	\$110,888	\$103,065
Net Earnings (loss) <sup>1</sup>	(7,823)	3,608	4,749	3,107	4,718	4,759	5,098	4,005
Net earnings (loss) <sup>1</sup> per share - Basic - Diluted	(0.35)	0.16	0.22	0.14	0.22	0.22	0.23	0.18
	(0.35)	0.16	0.22	0.14	0.22	0.22	0.23	0.18

Sales can vary from one quarter to the next due to the timing of the shipment of large project orders. Sales were higher in the quarters ended in November 2014 and February 2015 due to increased shipments of such orders, while the lower sales amounts for the quarters ended in May 2014, May 2015 and November 2015 were due to delayed execution on the shipments of such orders. Net earnings<sup>1</sup> for the quarters ended in August 2014, November 2014, February 2015, and August 2015 were higher due to a more efficient product mix. A net loss<sup>1</sup> was recorded in the quarter ended February 2016 due to a non-cash goodwill impairment loss, while the net earnings<sup>1</sup> for the quarter ended in November 2015 were negatively impacted by restructuring costs.

## RESULTS OF OPERATIONS – quarter ended February 29, 2016 compared to the quarter ended February 28, 2015

(unless otherwise noted, all amounts are in U.S. dollars and all comparisons are to the fourth quarter of the prior fiscal year)

#### Sales

	Three-month period ended	Three-month period ended
(millions)	February 29, 2016	February 28, 2015
Sales	\$108.2	\$114.5

<sup>&</sup>lt;sup>1</sup> Net earnings or loss refers to net income or loss attributable to Subordinate and Multiple Voting Shares.

<sup>&</sup>lt;sup>2</sup> Non-IFRS measures – see reconciliations at the end of this report.

Sales decreased by \$6.3 million or 5.5% for the quarter. Sales were negatively impacted by the decrease in bookings over the last year, particularly in the Company's Italian subsidiary. Furthermore, the stronger U.S. dollar, particularly against the euro, caused the sales from the Company's European subsidiaries to be reported as lower U.S. dollar amounts in the current quarter.

## Net bookings

	Three-month	Three-month
	period ended	period ended
	February 29,	February 28,
(millions)	2016	2015
Net bookings	\$86.7	\$101.1

Net bookings decreased by \$14.4 million or 14.2% for the quarter. The decrease in bookings is principally attributable to the economic downturn in some of the Company's key target markets, particularly the oil and gas industry and energy sector, where many large capital projects have been put on hold or cancelled resulting in decreased opportunities to bid on project orders. As a result, competition for the available project orders has intensified, resulting in pricing and lead time pressures.

## **Gross profit**

	Three-month	Three-month
	period ended	period ended
	February 29,	February 28,
(millions)	2016	2015
Gross profit	\$28.1	\$29.1
Gross profit percentage	26.0%	25.4%

Gross profit decreased by \$1.0 million for the quarter, but the gross profit percentage increased by 60 basis points from the prior year quarter. Despite the lower sales volume, the increase in the gross profit percentage was primarily attributable to the labour savings stemming from the restructuring initiatives implemented in the second half of the year (see *Results of operations – Restructuring costs* section above).

#### **Administration costs**

	Three-month	Three-month
	period ended	period ended
	February 29,	February 28,
(millions)	2016	2015
Administration costs*	\$20.3	\$20.4
As a percentage of sales	18.8%	17.8%
WT 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	<b>#2</b> 0	<b>#1.2</b>
*Includes asbestos-related costs of:	\$2.0	\$1.2

Administration costs for the quarter remained relatively stable. Labour savings stemming from the restructuring initiatives implemented in the second half of the year (see *Results of operations – Restructuring costs* section above) and favourable currency swings resulting from the strong U.S. dollar were largely offset by the increase in costs associated with the Company's ongoing asbestos litigation (see *Contingencies* section). The fluctuation in asbestos costs is due more to the timing of settlement payments than to changes in long-term trends.

### Net finance income (costs)

	Three-month	Three-month
	period ended	period ended
	February 29,	February 28,
(millions)	2016	2015
		_
Net finance income (costs)	\$0.2	(\$0.1)

Net finance income increased by \$0.3 million for the quarter. Despite the increase in long-term debt in the Company's Korean subsidiaries in the quarter, the Company benefited from net finance income generated from its cash balances in its French subsidiaries.

#### **Income taxes**

(in thousands, excluding percentages)		th period ended oruary 29, 2016	Three-month period ended February 28, 2015	
-	\$	%	\$	%
Income (Loss) before income taxes	(3,628)	100.0	8,219	100.0
Tax calculated at domestic tax rates applicable to earnings in the respective countries	(402)	11.1	3,017	36.7
Tax effects of:				
Non-deductible (taxable) foreign exchange loss (gain)	354	(9.8)	293	3.6
Losses not tax effected	453	(12.5)	452	5.5
Benefit attributable to a financing structure	(291)	8.0	(346)	(4.2)
Prior year adjustments and assessments	795	(21.9)	209	2.5
Non-deductible goodwill impairment loss	3,096	(85.3)	-	-
Other	277	(7.6)	47	0.6
Provision for income taxes	4,282	(118.0)	3,672	44.7

## Net earnings (loss)1

(millions)	Year ended February 29, 2016	Year ended February 28, 2015
27		
Net earnings (loss) <sup>1</sup>	(\$7.8)	\$4.7
As a percentage of sales	(7.2)%	4.1%
Adjusted net earnings <sup>2</sup>	\$4.2	\$4.7
As a percentage of sales	3.9%	4.1%

Net loss¹ amounted to \$7.8 million or \$0.35 per share in the quarter compared to net earnings¹ of \$4.7 million or \$0.22 per share last year. The net loss¹ for the current quarter was significantly impacted by an \$11.5 million non-cash goodwill impairment charge related to its ABV cash-generating unit. Excluding this charge, as well as the after-tax impact of the restructuring costs incurred during the quarter, the Company's adjusted net earnings² would have been \$4.2 million or \$0.20 per share this quarter compared to \$4.7 million or \$0.22 per share last year. The \$0.5 million decrease in adjusted net earnings² is primarily attributable to the lower sales volume in the quarter.

<sup>&</sup>lt;sup>1</sup> Net earnings or loss refers to net income or loss attributable to Subordinate and Multiple Voting Shares.

<sup>&</sup>lt;sup>2</sup> Non-IFRS measures – see reconciliations at the end of this report.

LIQUIDITY AND CAPITAL RESOURCES – a discussion of liquidity risk, credit facilities, cash flows and proposed transactions (unless otherwise noted, all dollar amounts are denominated in U.S. dollars)

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they come due. The Company manages its liquidity risk by continually monitoring its future cash requirements. Cash flow forecasting is performed in the operating entities and aggregated by the Company's corporate finance team. The Company's policy is to maintain sufficient cash and cash equivalents and available credit facilities in order to meet its present and future operational needs.

The following tables present the Company's financial liabilities identified by type and future contractual dates of payment as at:

				As at Februa	ry 29, 2016
(In thousands)	Total \$	Less than 1 year \$	1 to 3 Years \$	4 to 5 Years \$	After 5 years
Long-term debt	22,449	7,978	6,468	3,095	4,908
Accounts payable and accrued liabilities	62,943	62,943	-	-	-
Customer deposits	28,123	28,123	-	-	-
Accrual for performance guarantees	30,563	30,563	-	-	-
Bank indebtedness and short-term bank loans	6,347	6,347	-	-	-
Derivative liabilities	2,945	2,945	-	-	-

On February 29, 2016, the Company's order backlog was \$331.2 million and its net cash¹ plus unused credit facilities amounted to \$182.2 million, which it believes, along with future cash flows generated from operations, is sufficient to meet its financial obligations, increase its capacity, satisfy its working capital requirements, and execute on its business strategy. However, there can be no assurance that the risk of another sharp downturn in the economy will not materially adversely affect the Company's results of operations or financial condition. The Company continues to closely monitor the continued weakness of the price of oil and the euro currency. The Company is in compliance with all covenants related to its debt and credit facilities.

As a corollary to managing its liquidity risk the Company also monitors the financial health of its key suppliers.

## **Proposed transactions**

The Company has not committed to any material asset or business acquisitions or dispositions, other than those already discussed in this MD&A.

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<sup>&</sup>lt;sup>1</sup> Non-IFRS measures – see reconciliations at the end of this report.

Cash flows (unless otherwise noted, all amounts are in U.S. dollars and all comparisons are to same period in the prior fiscal year)

#### Net cash1

(millions)	February 2016	November 2015	February 2015	November 2014	February 2014
Net cash <sup>1</sup>	\$82.0	\$69.5	\$75.6	\$66.7	\$67.7

The Company's net cash<sup>1</sup> increased by \$12.5 million during the quarter and \$6.4 million since the beginning of the year. For both periods, net cash<sup>1</sup> was positively impacted by positive cash net earnings<sup>2</sup>, favourable non-cash working capital movements and new debt issuances.

### Cash provided by operating activities

	Fiscal Year ended	Fiscal Year ended	Three-month period ended	Three-month period ended
(millions)	February 29, 2016	February 28, 2015	February 29, 2016	February 28, 2015
Cash provided by operating activities	\$28.9	\$49.9	\$16.3	\$25.2

Cash provided by operating activities amounted to \$28.9 million for the current year compared to \$49.9 million in the prior year. The current year's positive variance consisted of positive cash net earnings<sup>2</sup> of \$21.4 million and positive non-cash working capital movements of \$7.5 million, which consisted primarily of a decrease in inventory, which was partially offset by an increase in accounts receivable, a decrease in accounts payable and accrued liabilities and a decrease in customer deposits. Cash provided by operating activities amounted to \$16.3 million for the current quarter compared to \$25.2 million in the prior year. The current quarter's positive cash flow consisted of positive cash net earnings<sup>2</sup> of \$0.8 million and positive non-cash working capital movements of \$15.5 million, which consisted primarily of a decrease in inventories.

### Accounts receivable

	Fiscal Year ended February 29,	Fiscal Year ended February 28,	Three-month period ended February 29,	Three-month period ended February 28,
(millions)  Accounts receivable decrease (increase)	2016 \$(14.3)	\$23.6	\$(5.2)	\$18.1

Accounts receivable balances are a function of the timing of sales and cash collections. The accounts receivable balance increased in both the current quarter and fiscal year due to a greater proportion of the Company's accounts receivable consisting of sales for large project orders, which generally entail longer collection terms.

#### **Inventories**

(millions)	Fiscal Year ended February 29, 2016	Fiscal Year ended February 28, 2015	Three-month period ended February 29, 2016	Three-month period ended February 28, 2015
Inventories decrease	\$40.8	\$20.6	\$16.1	\$5.2
Customer deposits decrease	\$16.1	\$22.8	\$8.4	\$1.9

Inventories typically increase in times of rising backlog and order bookings and decrease when the opposite occurs. Inventories are also a function of timing between receipts and shipments. For the current quarter and fiscal year, inventories decreased significantly coinciding with the decline in the Company's bookings and backlog. In order to help finance its investment in inventories, the Company, where possible, obtains customer deposits for large orders. Customer deposits decreased for both the current quarter and fiscal year due to lower customer deposits on certain large export project orders in the Company's French and North American operations.

<sup>&</sup>lt;sup>1</sup> Non-IFRS measures – see reconciliations at the end of this report.

<sup>&</sup>lt;sup>2</sup> Net earnings refers to net income attributable to Subordinate and Multiple Voting Shares.

## Accounts payable and accrued liabilities

cal Year Three-n	nonth Three-month
ended period e	ended period ended
ruary 28, Februar	ry 29, February 28,
2015 201	6 2015
	_
\$(5.6) \$4.4	4 \$(5.7)
	ended period of ruary 28, Februar 2015 201

For all of the indicated periods, the fluctuations in accounts payable and accrued liabilities were primarily related to timing, particularly related to inventory.

### Additions to property, plant and equipment

	Fiscal Year ended February 29,	Fiscal Year ended February 28,	Three-month period ended February 29,	Three-month period ended February 28,	
(millions)	2016	2015	2016	2015	
Additions to property, plant and equipment	\$19.8	\$12.8	\$12.1	\$2.6	

The increase in additions to property, plant and equipment for both the quarter and fiscal year relate mainly to the Company's Korean operations. At its wholly-owned Korean subsidiary, the Company completed construction of a new manufacturing plant which will allow for the production of valves up to 36" at a cost of approximately \$2.1 million. At its 50%-owned Korean foundry, the Company completed the purchase of land at a cost of approximately \$9.2 million.

## Long-term debt

	Fiscal Year ended	Fiscal Year ended	Three-month period ended	Three-month period ended	
(millions)	February 29, 2016	February 28, 2015	February 29, 2016	February 28, 2015	
Increase in long-term debt	\$17.5	\$ -	\$10.4	\$ -	
Repayment of long-term debt	\$9.1	\$6.3	\$3.2	\$1.5	

During the current fiscal year, the Company continued to pay down its outstanding long-term debt. However, in order to take advantage of historically low borrowing rates in Europe, two of the Company's European subsidiaries entered into new long-term loan arrangements. Its Italian subsidiary borrowed a total of \$6.5 million (€5.9 million) through a series of 3 to 4 year loans from local banks bearing interest at varying rates not to exceed 1.90%. In addition, one of the Company's French subsidiaries borrowed \$0.6 million (€0.5 million) with monthly repayment terms over five years, bearing interest at 0.89%. With regards to its Korean operations, the Company entered into the following long-term loan agreements in order to fund the additions to property, plant and equipment discussed above: a secured bank loan of \$6.5 million (KW 8 billion) bearing interest at 2.21% with quarterly repayment terms over ten years and a secured bank loan of \$2.0 million (KW 2.5 billion) bearing interest at 2.65% repayable at maturity in 2018.

#### **Dividends**

	Fiscal Year ended	Fiscal Year ended	Three-month period ended	Three-month period ended
(millions)	February 29, 2016	February 28, 2015	February 29, 2016	February 28, 2015
Dividends paid	\$6.8	\$7.5	\$1.6	\$1.9

The Company maintained its current dividend policy of CA\$0.10 per share per quarter. The dividends paid in the prior year's first quarter were the last payouts under the Company's prior dividend policy, namely CA\$0.08 per share per quarter.

## Share repurchases

	Fiscal Year	Fiscal Year	Three-month	Three-month
	ended	ended	period ended	period ended
	February 29,	February 28,	February 29,	February 28,
(millions)	2016	2015	2016	2015
Share repurchases	\$2.7	\$0.3	\$0.4	\$ -

Pursuant to its Normal Course Issuer Bid, the Company repurchased for cancellation a total of 216,300 Subordinate Voting Shares for a cash consideration of \$2.7 million over the course of the current fiscal year. Of this amount, 36,700 Subordinate Voting Shares were repurchased in the current quarter for a cash consideration of \$0.4 million.

#### Other Liabilities

During the current fiscal year, the Company acquired a portion of the non-controlling interest related to its Taiwanese subsidiary. In accordance with the terms of a succession plan with its minority partner, the Company acquired an additional 15% of the issued common shares of Velan Valvac Manufacturing Co., Ltd. for cash consideration totaling \$0.9 million. As a result of this transaction, which closed in the second quarter of the current fiscal year, the Company increased its percentage ownership interest held in this subsidiary from 75% to 90%.

### FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, cash flow interest rate risk and fair value interest rate risk), credit risk and liquidity risk. The Company's overall financial risk management program focuses on mitigating unpredictable financial market risks and their potential adverse effects on the Company's financial performance.

The Company's financial risk management is generally carried out by the corporate finance team, based on policies approved by the Board of Directors. The identification, evaluation and hedging of the financial risks are the responsibility of the corporate finance team in conjunction with the finance teams of the Company's subsidiaries. The Company uses derivative financial instruments to hedge certain risk exposures. Use of derivative financial instruments is subject to a policy which requires that no derivative transaction be entered into for the purpose of establishing a speculative or leveraged position (the corollary being that all derivative transactions are to be entered into for risk management purposes only).

#### Risk overview

The Company's financial instruments and the nature of risks which they may be subject to are set out in the following table:

	Risks					
	1	Market				
Financial instrument	Currency	Interest rate	Credit	Liquidity		
Cash and cash equivalents	X	X	X			
Short-term investments	X	X	X			
Accounts receivable	X		X			
Derivative assets	X		X			
Bank indebtedness	X	X		X		
Short-term bank loans	X	X		X		
Accounts payable and accrued liabilities	X			X		
Customer deposits	X			X		
Dividend payable	X			X		
Accrual for performance guarantees	X			X		
Derivative liabilities	X			X		
Long-term debt	X	X		X		

## Market risk

## Currency risk

Currency risk on financial instruments is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company operates internationally and is exposed to foreign exchange risk arising from various currency exposures. Currency risk arises when future commercial transactions and recognized assets and liabilities are denominated in a currency other than a company's functional currency. The Company has operations with different functional currencies, each of which will be exposed to currency risk based on its specific functional currency.

When possible, the Company matches cash receipts in a foreign currency with cash disbursements in that same currency. The remaining anticipated net exposure to foreign currencies is hedged. To hedge this exposure, the Company uses foreign currency derivatives, primarily foreign exchange forward contracts. These derivatives are not designated as hedges for accounting purposes.

The amounts outstanding as at February 29, 2016 and February 28, 2015 are as follows:

			` '			
	February 29, 2016	February 28, 2015	February 29, 2016 \$	February 28, 2015	February 29, 2016	February 28, 2015
Foreign exchange forward contrac	ts					
Sell US\$ for CA\$ – 0 to 12 months	1.25-1.46	1.09-1.26	(1,212)	(3,047)	US\$84,104	US\$49,565
Buy US $\$$ for CA $\$$ – 0 to 12 months	1.32-1.34	-	1,426	-	US\$75,000	-
Sell US\$ for $\in$ − 0 to 12 months	1.08-1.39	1.14-1.40	(1,602)	(2,236)	US\$8,481	US\$19,573
Buy US\$ for $\in$ − 0 to 12 months	1.08-1.28	1.12-1.27	2	30	US\$187	US\$1,119
Sell US\$ for KW – 0 to 12 months	1,166-1,206	-	(16)	-	US\$426	-
Sell € for US\$ – 0 to 12 months	1.09-1.19	1.13-1.14	(22)	(55)	€13,737	€5,907
Buy € for US\$ $- 0$ to 12 months	1.07	1.10	156	49	€11,000	€5,000
Buy £ for US\$ $- 0$ to 12 months	-	1.55-1.62	-	(37)	-	£599
Buy £ for $\in -0$ to 12 months	0.72-0.78	0.74-0.79	(79)	78	£938	£1,982

Foreign exchange forward contracts are contracts whereby the Company has the obligation to sell or buy the currencies at the strike price. The fair value of the foreign currency instruments is recorded in the consolidated statement of income and reflects the estimated amounts the Company would have paid or received to settle these contracts as at the financial position date. Unrealized gains are recorded as derivative assets and unrealized losses as derivative liabilities on the consolidated statement of financial position.

The following table provides a sensitivity analysis of the Company's most significant foreign exchange exposures related to its net position in the foreign currency financial instruments, which includes cash and cash equivalents, short-term investments bank indebtedness, short-term bank loans, derivative financial instruments, accounts receivable, accounts payable and accrued liabilities, customer deposits, accrual for performance guarantees and long-term debt, including interest payable. A hypothetical strengthening of 5.0% of the following currencies would have had the following impact for the fiscal years ended February 29, 2016 and February 28, 2015:

	Net income (loss)		Other comprehensive income (loss)		
	2016 \$	2015 \$	<b>2016</b> \$	2015 \$	
Canadian dollar strengthening against the U.S. dollar Euro strengthening against the U.S. dollar	112 447	1,083 766	<del>-</del> -	- -	

A hypothetical weakening of 5.0% of the above currencies would have had the opposite impact for both fiscal years.

For the purposes of the above analysis, foreign exchange exposure does not include the translation of subsidiaries into the Company's reporting currency. For those subsidiaries whose functional currency is other than the reporting currency (U.S. dollar) of the Company, such exposure would impact other comprehensive income or loss.

Cash flow and fair value interest rate risk

The Company's exposure to interest rate risk is related primarily to its credit facilities, long-term debt and cash and cash equivalents. Items at variable rates expose the Company to cash flow interest rate risk, and items at fixed rates expose the Company to fair value interest rate risk. The Company's long-term debt and credit facilities predominantly bear interest, and its cash and cash equivalents earn interest at variable rates. An assumed 0.5% change in interest rates would have no significant impact on the Company's net income or cash flows.

#### Credit risk

Credit risk is the risk of an unexpected loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises primarily from the Company's trade accounts receivable.

The Company's credit risk related to its trade accounts receivable is concentrated. As at February 29, 2016, six (February 28, 2015 – four) customers accounted for more than 5% each of its trade accounts receivable, of which one customer accounted for 11.8% (February 28, 2015 – 10.3%), and the Company's ten largest customers accounted for 58.5% (February 28, 2015 – 54.7%). In addition, one customer accounted for 13.4% of the Company's sales (February 28, 2015 – 10.9%).

In order to mitigate its credit risk, the Company performs a continual evaluation of its customers' credit and performs specific evaluation procedures on all its new customers. In performing its evaluation, the Company analyzes the ageing of accounts receivable, historical payment patterns, customer creditworthiness and current economic trends. A specific credit limit is established for each customer and reviewed periodically. An allowance for doubtful accounts is recorded when, based on management's evaluation, the collection of an account receivable is not reasonably certain.

The Company is also exposed to credit risk relating to derivative financial instruments, cash and cash equivalents and short-term investments, which it manages by dealing with highly rated financial institutions.

The Company's primary credit risk is limited to the carrying value of the trade accounts receivable and gains on derivative assets.

The table below summarizes the ageing of trade accounts receivable as at:

	As at February 29, 2016 \$	As at February 28, 2015
Current	73,655	64,387
Past due 0 to 30 days	12,780	17,930
Past due 31 to 90 days	13,377	12,360
Past due more than 90 days	16,205	4,804
Less: Allowance for doubtful accounts	116,017	99,481 899
Less. Allowance for doubtful accounts	1,653	099
Trade accounts receivable	114,364	98,582
Other receivables	5,205	6,735
Total accounts receivable	119,569	105,317

The table below summarizes the movements in the allowance for doubtful accounts:

	As at February 29, 2016 \$	As at February 28, 2015
Balance – Beginning of year	899	917
Bad debt expenses	1,646	872
Recoveries of trade accounts receivable	(198)	(665)
Write-off of trade accounts receivable	(623)	(172)
Foreign exchange	(71)	(53)
Balance – End of year	1,653	899

**Liquidity risk** – see discussion in *liquidity and capital resources* section

### **CONTINGENCIES** (in thousands of U.S. dollars, excluding number of cases)

Two of the Company's U.S. subsidiaries have been named as defendants in a number of pending lawsuits that seek to recover damages for personal injury allegedly caused by exposure to asbestos-containing products manufactured and sold in the past. Management believes it has a strong defence related to certain products that may have contained an internal asbestos containing component. 1,034 claims were outstanding at the end of the reporting period (February 28, 2015 – 846). These claims were filed in the states of Arizona, Arkansas, California, Connecticut, Delaware, Florida, Georgia, Hawaii, Illinois, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Mississippi, Missouri, New Jersey, New York, North Carolina, Ohio, Pennsylvania, Rhode Island, South Carolina, Texas, Utah, Virginia, Washington, West Virginia and Wisconsin. During the current fiscal year, the Company resolved 354 claims (February 28, 2015 – 439) and was the subject of 542 new claims (February 28, 2015 – 429). Because of the many uncertainties inherent in predicting the outcome of these proceedings, as well as the course of asbestos litigation in the United States, management believes that it is not possible to make an estimate of the Company's asbestos liability. Accordingly, no provision has been set up in the accounts. Settlement costs and legal fees related to these asbestos claims amounted to \$2,025 for the quarter (February 28, 2015 - \$1,217) and \$5,568 for the year (February 28, 2015 - \$6,085).

On December 3, 2014, San Diego Gas & Electric Company ("SDG") filed a claim against Velan Valve Corp., a wholly- owned subsidiary of the Company, in the Superior Court of the State of California, concerning high pressure valves supplied to SDG and installed at its Palomar Energy Center ("Facility"). This lawsuit alleges damages to the Facility in excess of \$9,000 related to allegedly defective valves supplied by Velan Valve Corp. The claim is for alleged strict product liability and alleged negligence. It is the Company's position that this claim is without merit. The Company intends to vigorously defend its position and will undertake all actions necessary to protect its reputation. While the Company cannot predict the final outcome of this claim, based on information currently available, the Company believes the resolution of this claim will not have a material adverse effect on its financial position, results of operations or liquidity. The Company has reported this claim to its insurance company and accrued the \$100 deductible.

### **OFF-BALANCE SHEET ARRANGEMENTS**

The Company has entered into certain off-balance sheet arrangements. They are fully described in notes 10, 23 and 26 of the Company's audited consolidated financial statements. The types of transactions entered into, all of which are in the normal course of business, are as follows:

- Performance bond guarantees related to product warranty and on-time delivery
- Letters of credit issued to overseas suppliers
- Operating leases

### **RELATED PARTY TRANSACTIONS** (in thousands of U.S. dollars)

The Company has entered into the following transactions with related parties, which are measured at their exchange value.

a) PDK Machine Shop Ltd. ("PDK") is a company owned by certain relatives of the controlling shareholder. PDK is a supplier of machined material components for use in the Company's plants.

	Three months ended		Twelve months ended		
	Feb. 29, Feb. 28,		Feb. 29,	Feb. 28,	
	2016	2015	2016	2015	
Purchases of material components	\$187	\$253	\$988	\$1,459	
Sales of raw material	8	-	38	67	

The Company entered into an agreement with PDK pursuant to which it has the right to purchase the shares of PDK for a consideration equal to the book value thereof in the event that they propose to sell their shares to a third party. In the event that PDK proposes to sell all or substantially all of its assets to a third party, the Company has the right to purchase inventory at cost and other assets at book value. In the event of a proposed liquidation or sale of sufficient assets such that PDK cannot fulfill its obligations to the Company under any outstanding purchase orders, the Company also has the right and the obligation to purchase PDK's inventory at an amount equal to the cost thereof. The maximum obligation of the Company pursuant to such put right is \$200.

b) One of the Company's subsidiaries and certain of its executives lease, on a weekly basis, a property from Velan Holdings Co. Ltd., the controlling shareholder. Velan Holdings Co. Ltd. charges weekly rates based on usage.

	Three mor	Three months ended		Twelve months ended		
	Feb. 29,	Feb. 28,	Feb. 29,	Feb. 28,		
	2016	2015	2016	2015		
Rent	\$9	\$-	\$37	\$27		

### CONTROLS AND PROCEDURES

## Disclosure controls and procedures

Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the Chief Executive Officer ("CEO"), and the Chief Financial Officer ("CFO"), in a timely manner so that appropriate decisions can be made regarding public disclosure.

The CEO and the CFO of the Company have evaluated, or caused the evaluation of, under their direct supervision, the effectiveness of the Company's disclosure controls and procedures (as defined in National Instrument 52-109 – Certification of Disclosure in Issuer's Annual and Interim Filings) as at February 29, 2016 and have concluded that such disclosure controls and procedures were designed and operating effectively.

## Internal control over financial reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

Management has evaluated the design and effectiveness of its internal controls and procedures over financial reporting (as defined in National Instrument 52-109 – Certification of Disclosure in Issuer's Annual and Interim Filings). The evaluation was based on the "Internal Control-Integrated Framework (2013)" issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). This evaluation was performed by the CEO and the CFO of the Company with the assistance of other Company Management and staff to the extent deemed necessary. Based on this evaluation, the CEO and the CFO concluded that the internal controls and procedures over financial reporting were appropriately designed and operating effectively as at February 29, 2016.

In spite of its evaluation, Management does recognize that any controls and procedures no matter how well designed and operated, can only provide reasonable assurance and not absolute assurance of achieving the desired control objectives. In the unforeseen event that lapses in the disclosure of internal controls and procedures occur and/or mistakes happen of a material nature, the Company intends to take the steps necessary to minimize the consequences thereof.

## Changes in internal control over financial reporting

The Company did not make any material changes to the design of internal control over financial reporting during the year and three-month period ended February 29, 2016 that have materially affected, or are reasonably likely to have materially affected, the Company's internal control over financial reporting.

### CRITICAL ACCOUNTING ESTIMATES & JUDGEMENTS

The Company's financial statements are prepared in accordance with IFRS as issued by the IASB. The Company's significant accounting policies as described in note 2 of the Company's audited consolidated financial statements are essential to understanding the Company's financial positions, results of operations and cash flows. Certain of these accounting policies require critical accounting estimates that involve complex and subjective judgments and the use of assumptions, some of which may be for matters that are inherently uncertain and susceptible to change. The assumptions and estimates used are based on parameters which are derived from the knowledge at the time of preparing the financial statements and believed to be reasonable under the circumstances. In particular, the circumstances prevailing at this time and assumptions as to the expected future development of the global and industry-specific environment were used to estimate the Company's future business performance. Where these conditions develop differently than assumed and beyond the control of the Company, the actual results may differ from those anticipated (see *Forward-looking information* section above). These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is changed. Other than the changes made to the underlying assumptions in determining the carrying amount of the goodwill associated with ABV at February 29, 2016, as described in note 4 of the Company's audited consolidated financial statements, there were no significant changes made to critical accounting estimates during the past two financial years.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

#### Consolidation

The Company consolidates the accounts of Juwon Special Steel Co. Ltd. in these financial statements. It was determined that the Company has substantive rights over this structured entity that are currently exercisable and for which there is no barrier, despite the fact that its percentage ownership in this entity is only 50%. These substantive rights are obtained through the shareholders' agreement

signed between the Company and the non-controlling interest which gives the Company the ultimate decision right on any decision taken for which both parties in the joint arrangement are not in agreement. As per the shareholders' agreement, the Board of Directors, representing the interests of shareholders, has responsibility to establish operating decisions (including budgets), approve capital transactions and determine key management personnel remuneration. Consequently, the Company, through its rights set out in the shareholders' agreement, has substantive rights that give it the ability to direct the relevant activities of Juwon Special Steel Co. Ltd. while being exposed to variable returns. As such, it was determined that this entity should be consolidated.

#### Accounts receivable

The Company must report its accounts receivable at their net realizable value. This involves management judgment and requires the Company to perform continuous evaluations of their collectability and to record an allowance for doubtful accounts when required. In performing its evaluation, the Company analyzes the ageing of accounts receivable, concentration of receivables by customer, customer creditworthiness and current economic trends. Any change in the assumptions used could impact the carrying value of the accounts receivable on the consolidated statement of financial position with a corresponding impact made to administration costs on the consolidated statement of income.

#### **Inventories**

Inventories must be valued at the lower of cost and net realizable value. A writedown of inventory will occur when its estimated market value less applicable variable selling expenses is below its carrying amount. This involves significant management judgment and is based on the Company's assessment of market conditions for its products determined by historical usage, estimated future demand and, in some cases, the specific risk of loss on specifically identified inventory. Any change in the assumptions used in assessing this valuation or selling costs could impact the carrying amount of the inventory on the consolidated statement of financial position with a corresponding impact made to cost of sales on the consolidated statement of income.

#### **Provisions**

Provisions must be established for possible product warranty expenses. The Company estimates its warranty exposure by taking into account past experience as well as any known technical problems and estimates of costs to resolve these issues. The Company estimates its exposure under these obligations based on an analysis of all identified or expected claims. Any change in the assumptions used could impact the value of the provision on the consolidated statement of financial position with a corresponding impact made to cost of sales on the consolidated statement of income.

#### **Impairment of non-financial assets**

Assets that have an indefinite life, such as goodwill, are tested annually by the Company for impairment, or more frequently if events or circumstances indicate there may be impairment. All other assets must be reviewed by the Company at the end of each reporting period in order to determine whether there is an indication of possible impairment. Any change in the assumptions used could impact the carrying amount first of any goodwill allocated to the CGU and then to the other assets of the CGU on a pro rata basis of the carrying amount of each asset in the CGU on the consolidated statement of financial position with a corresponding impact made to the consolidated statement of income.

### Income taxes

The Company must estimate its income taxes in each jurisdiction in which it operates. This involves assessing the probability of using net operating losses against future taxable income as well as evaluating positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. In the event these assessments are changed, there would be an adjustment to income tax expense with a corresponding adjustment to income tax balances on the consolidated statement of financial position.

## ACCOUNTING STANDARDS AND AMENDMENTS ISSUED BUT NOT YET ADOPTED

The Company has not yet assessed the impact of the following new and revised standards or determined whether it will early adopt them.

- (i) In July 2014, the IASB issued IFRS 9, *Financial Instruments*. The IASB has previously published versions of IFRS 9 that introduced new classification and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). The July 2014 publication represents the final version of the Standard, replaces earlier versions of IFRS 9 and substantially completes the IASB's project to replace IAS 39, *Financial Instruments: Recognition and Measurement*.
  - This standard replaces the current multiple classification and measurement models for financial assets and liabilities with a single model that has only three classification categories: amortized cost and fair value through other comprehensive income and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset or liability. The standard introduces a new, expected loss impairment model that will require more timely recognition of expected credit losses. Specifically, the new Standard requires entities to account for expected credit losses from when financial instruments are first recognised and it lowers the threshold for recognition of full lifetime expected losses. The new standard also introduces a substantially-reformed model for hedge accounting with enhanced disclosures about risk management activity and aligns hedge accounting more closely with risk management. The new standard is effective for annual periods beginning on or after January 1, 2018 with earlier adoption permitted.
- (ii) IFRS 15, Revenue from Contracts with Customers, was issued in May 2014 and specifies how and when revenue will be recognized as well as requiring the provision of more informative and relevant disclosures. Its core principle is that an entity will recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This core principle is delivered in a five-step model framework: (i) identify the contract(s) with a customer; (ii) identify the performance obligations in the contract; (iii) determine the transaction price; (iv) allocate the transaction price to the performance obligations in the contract; and (v) recognize revenue when (or as) the entity satisfies a performance obligation. IFRS 15 replaces IAS 11, Construction contracts, IAS 18, Revenue, IFRIC 13, Customer Loyalty Programmes, IFRIC 15, Agreements for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers, and SIC-31, Revenue Barter Transactions Involving Advertising Services. The new standard is effective for annual periods beginning on or after January 1, 2018 with earlier adoption permitted.
- (iii) In January 2016, the IASB issued IFRS 16, Leases, which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract. It eliminates the classification of leases as either operating leases or finance leases and introduces a single lessee accounting model. It also substantially carries forward the lessor accounting requirements. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently. IFRS 16 replaces IAS 17, Leases, IFRIC 4, Determining whether an Arrangement contains a Lease, SIC-15, Operating Leases Incentives, and SIC-27, Evaluating the Substance of Transactions Involving the Legal Form of a Lease. The new standard is effective for annual periods beginning on or after January 1, 2019 with earlier adoption permitted only if IFRS 15 is early adopted.
- (iv) On January 29, 2016, the IASB published amendments to IAS 7, *Statement of Cash Flows*. The amendments are intended to clarify IAS 7 to improve information provided to users of financial statements about an entity's financing activities. The revised standard is effective for annual periods beginning on or after January 1, 2017 with earlier adoption permitted.

## CERTAIN RISKS THAT COULD AFFECT OUR BUSINESS

#### Cyclical nature of end user markets

The demand for the Company's products in any particular industry or market can vary significantly according to the level of economic activity in that industry or market. These potential variations may be mitigated by the fact that the Company's sales are diversified geographically as well as by end user market. There can be no assurance that an economic recession or downturns in certain industries or geographic locations, such as the current downturn in the oil and gas industry, will not have a significant adverse effect on the Company's sales.

#### Competition

Competitive pressures in the Company's markets could lead to a loss of market share, which could negatively impact revenues, margins and net income. The Company also competes with manufacturers based in low wage countries that offer valves at substantially lower prices. There can be no assurance that the Company will be able to compete successfully against its current or future competitors or that competition will not have a material adverse effect on the Company's results of operations and financial condition.

#### Backlog

The Company's order backlog consists of sales orders that are considered firm. It is also an indication of future sales revenues. However, there can be no assurance that subsequent cancellations or scope adjustments will not occur, that the order backlog will ultimately result in earnings, or when the related revenues and earnings from such order backlog will be recognized.

### Dependence upon key personnel

The Company is dependent upon the abilities and experience of its executive officers and other key employees. There can be no assurance that the Company can retain the services of such executive officers and key employees. If several executive officers or other key employees were to leave the employ of the Company, its operations could be adversely affected.

### Foreign currency exchange risks

Due to the geographic mix of the Company's customers and its operations, the Company is exposed to foreign currency exchange risk. The Company enters into foreign currency forward contracts in order to manage a portion of its net exposure to foreign currencies. Such forward contracts contain an inherent credit risk related to default on obligations by the counterparty, which the company mitigates by entering into contracts with sound financial institutions that it anticipates will satisfy their obligations. Risk related to currency fluctuations could have a material adverse effect on the Company's results of operations and its financial position.

#### Interest rate risk

A portion of the Company's liabilities consist of debt instruments that bear interest at variable rates. As such, the Company is exposed to the risk of interest rate fluctuations. This risk could have an adverse effect on the Company's results of operations.

#### Availability and prices of raw materials

The price of raw materials, principally steel, represents a substantial portion of the cost of manufacturing the Company's products. Historically, there have been fluctuations in these raw material prices and, in some instances, price movements have been volatile. There can be no certainty that the Company will be able to pass on increases resulting from higher costs of raw materials to its customers through increases in selling prices, or otherwise absorb such cost increases without significantly affecting its margins.

In addition, certain raw materials are in short supply for a period of time. Typically, these shortages do not last long and the Company is usually able to ensure that its needs are met. However, there can be no assurances that its sources of supply will be adequate to supply all of its needs on a timely basis.

### Labour relations

A substantial portion of the Company's workforce is covered by union agreements. Although the Company has been successful in the past in negotiating renewals, there can be no assurance that this will continue. Failure to renegotiate these agreements could lead to work disruptions or higher labour costs, which could negatively impact results.

#### Reliance on key suppliers

The Company has several key suppliers with whom it has invested in forging dies and casting patterns. While the Company has alternate sources for most material purchases, the loss of a key supplier could impact negatively on the Company.

## Reliance on distributors and sales agents

The Company is directly affected by the ability of independent third party distributors and sales agents retained by the Company to sell its products in their respective markets. The Company's continued success is thus dependent on its ability to attract and retain the distributors and sales agents it requires to support its existing business and to continue to grow.

### **Project undertakings**

In competing for the sales of valves, the Company may enter into contracts that provide for the production of valves at specified prices and in accordance with time schedules. These contracts may involve greater risks as a result of unforeseen increases in the prices of raw materials and other costs due to more stringent terms and conditions. Although contract terms may vary from customer to customer, production delays and other performance issues may call for liquidated damages or other penalties in case of non-performance or warranty issues due to the more stringent terms and conditions of such contracts.

### Political and economic risks associated with international sales and operations

Since the Company sells and manufactures its products worldwide, the business is subject to risks associated with doing business internationally. The Company's business and operating results could be impacted by trade protection measures, changes in tax laws, possibility of expropriation and embargo, foreign exchange restrictions and political, military and/or terrorist disruptions or changes in regulatory environments.

### Force majeure events

Force majeure events are unforeseeable events or circumstances that occur beyond the control of the Company. Such events include but are not limited to political unrest, war, terrorism, strikes, riots, and crime, as well as seismic or severe weather related events such as earthquakes, hurricanes, tsunamis, tornadoes, ice storms, flooding and volcanic eruptions. The risk of occurrence of a force majeure event is unpredictable and may result in delays or cancellations of orders and deliveries to customers, delays in the receipt of materials from suppliers, damage to facilities or equipment, personal injury or fatality, and possible legal liability.

### **Asbestos litigation**

Two of the Company's U.S. subsidiaries have been named as defendants in a number of pending lawsuits that seek to recover damages for personal injury allegedly caused by exposure to asbestos-containing products manufactured and sold in the past. Management believes it has a strong defense related to certain products that may have contained an internal component containing asbestos. Although it is defending these allegations vigorously, there can be no assurance that the Company will prevail. Unfavorable rulings, judgments or settlement terms could have a material adverse impact on the Company's business, financial condition, results of operations and cash flows.

#### Product liability and other lawsuits

The Company, like other worldwide manufacturing companies, has been, and will continue to be, subject to a variety of potential liability claims or other lawsuits connected with its business operations, including potential liabilities and expenses associated with possible product defects or failures. While the Company maintains comprehensive general liability insurance coverage which it considers to generally be in accordance with industry practice, such insurance does not cover certain categories of claims (such as ongoing asbestos claims) to which the Company is subject. Comprehensive general liability premiums have also increased significantly during the last several years. Accordingly, the Company cannot be certain that comprehensive general liability insurance coverage will continue to be available to it at a reasonable cost, or, if available, would be adequate to cover its liabilities.

## Health and safety risk

The Company is committed to providing all employees, contractors, and visitors to its premises with a healthy and safe work environment. The Company has implemented a program throughout its operations with policies and procedures that must be followed to ensure that it meets all applicable health and safety laws, regulations, and standards. The Company recognizes that a lack of a strong health and safety program may expose it to lost production time, penalties and lawsuits, and may impact future orders as customers may take into account the Company's health and safety record when awarding sales contracts.

## **Environmental compliance matters**

The Company's operations and properties are subject to increasingly stringent laws and regulations relating to environmental protection, including air and water discharges, waste management and disposal and employee safety. Such laws and regulations both impose substantial fines for violations and mandate cessation of operations in certain circumstances, the installation of costly pollution control equipment, or the undertaking of costly site remediation activities. Furthermore, new laws and regulations, or stricter enforcement of existing laws and regulations, the discovery of previously unknown contamination or the imposition of new clean up requirements could require the Company to incur additional costs which could be significant.

#### Controls over disclosures and financial reporting

In accordance with National Instrument 52-109, the CEO and the CFO of the Company are responsible for designing, maintaining, and evaluating the effectiveness of disclosure controls and procedures. The CEO and the CFO are also responsible for the effective design of internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with IFRS. A system of controls is subject to certain inherent limitations and is partially based on the possibility or probability of future events. Accordingly, a system of internal controls can provide only reasonable, and not absolute, assurance of reaching the desired objectives.

### Control of the Company

Velan Holding Co. Ltd. (the "Controlling Shareholder") owns 15,566,567 Multiple Voting Shares representing, in the aggregate, approximately 92.7% of the voting interests in the Company. Voting control enables the Controlling Shareholder to determine all matters requiring shareholder approval. The Controlling Shareholder has advised the Company that the disposition of the shares requires the consent of certain Velan family members and controlled entities.

The Controlling Shareholder effectively has sufficient voting power to prevent a change in control of the Company, which may negatively affect the price and liquidity of the Subordinated Voting Shares. The sale of a significant number of Subordinate Voting Shares by the Controlling Shareholder pursuant to the exercise of the conversion right attached to the Multiple Voting Shares may negatively impact upon the market price and liquidity thereof.

### Income and other tax risks

The Company operates in a number of different tax jurisdictions and has a significant amount of cross-border purchase and sale transactions. The tax rules and regulations in various countries are becoming more complex. There is a risk that one or more tax authorities could disagree with the tax treatment adopted by the Company, resulting in defense costs and possible tax assessments.

## Compliance with international laws

Due to the international nature of its operations, the Company is subject to differing systems of laws and regulations which are often complex and differ from one country to the next. Such laws and regulations include but are not limited to anti-bribery legislation, export and customs controls, foreign currency exchange controls, transfer pricing regulations and economic sanctions imposed by governmental authorities. Failure to comply with such laws could negatively impact earnings and may result in criminal, civil and administrative legal sanctions. The Company has implemented policies and procedures to effect compliance with these laws by its employees and representatives.

## Non-controlling interest

The Company's operations in China and Taiwan, and certain of its operations in France and Korea are undertaken with partners that are classified as non-controlling interest. The success of these operations depends on the satisfactory performance of such partners in their obligations. The failure of such partners to perform their obligations could impose additional financial and performance obligations on the Company that could negatively impact its earnings and financial condition.

### **Business acquisitions**

The success of a business acquisition depends in part upon the integration of the acquired business through such tasks as the realization of synergies, elimination of cost duplication, information systems integration, and establishment of controls and procedures. The inability to adequately integrate an acquired business in a timely manner might result in lost business opportunities, higher than expected integration costs and departures of key personnel, all of which could have a negative impact on earnings.

#### Cybersecurity

The Company's information technology networks are critical to the day to day operation of its business, and include information about its finances, employees, products, customers and suppliers. Cybersecurity risks are becoming increasingly sophisticated, varied and numerous. The potential consequences of a material cybersecurity breach could include loss of key information, reputational damage and disruption of operations, with consequential material negative financial consequences. While the Company devotes substantial resources to maintaining and securing its information technology networks, there can be no assurance that it will be able to prevent, detect or respond to a potential breach of its information technology networks because of, among other things, the evolving nature of cybersecurity threats, the difficulty in anticipating such threats and the difficulty in immediately detecting all such threats.

## RECONCILIATIONS OF NON-IFRS MEASURES

In this MD&A and other sections of the 2016 Annual Report, the Company presented measures of performance or financial condition which are not defined under IFRS ("non-IFRS measures") and are, therefore, unlikely to be comparable to similar measures presented by other companies. These measures are used by management in assessing the operating results and financial condition of the Company and are reconciled with the performance measures defined under IFRS. Reconciliations of these amounts can be found below.

Net cash	Fiscal year ended	Fiscal year ended	Fiscal year ended	Fiscal year ended	Fiscal year ended
	Feb. 29,	Feb. 28,	Feb. 28,	Feb. 28,	Feb. 29,
(in thousands)	2016	2015	2014	2013	2012
(in thousands)	2010	2013	2011	2015	2012
Cash and cash equivalents	89,368	99,578	106,716	77,172	65,414
Short-term investments	3,225	847	239	398	4,954
Bank indebtedness	(5,028)	(15,616)	(31,876)	(48,580)	(32,438)
Short-term bank loans	(1,319)	(2,134)	(916)	(2,284)	(858)
Current portion of long-term bank borrowings	(4,197)	(7,063)	(6,402)	(6,919)	(1,696)
	82,049	75,612	67,761	19,787	35,376
Adjusted net earnings - Fiscal Year	Fiscal year ended				
	Feb. 29,	Feb. 28,	Feb. 28,	Feb. 28,	Feb. 29,
(in thousands)	2016	2015	2014	2013	2012
Net income attributable to Subordinate Voting Shares and					
Multiple Voting Shares	3,641	18,580	29,400	6,169	7,892
Adjustments for:	11.510			11.700	
Goodwill impairment loss	11,510	-	-	11,700	-
Restructuring costs	2,759	-	-	-	-
Tax effect of restructuring costs	(634)	-	- 9	-	046
Interest accretion on ABV proceeds payable	-	-		663	946
Fair value adjustment for ABV proceeds payable Unrealized foreign exchange gain on ABV proceeds payable	-	-	-	(2,444) (407)	(2,230)
Omeanzed foreign exchange gain on ABV proceeds payable	<u>-</u>	-	-	(407)	(978)
	17,276	18,580	29,409	15,681	5,630
Adjusted net earnings - Quarter	Quarter	Quarter			
•	ended	ended			
	Feb. 29,	Feb. 28,			
(in thousands)	2016	2015			
Net income (loss) attributable to Subordinate Voting Shares					
and Multiple Voting Shares	(7,823)	4,718			
Adjustments for:					
Goodwill impairment loss	11,510	-			
Restructuring costs	609	-			
Tax effect of restructuring costs	(56)	-			
	4,240	4,718			

# Velan Inc.

Consolidated Financial Statements For the years ended February 29, 2016 and February 28, 2015



May 19, 2016

## **Independent Auditor's Report**

To the Shareholders of Velan Inc.

We have audited the accompanying consolidated financial statements of Velan Inc., which comprise the consolidated statements of financial position as at February 29, 2016 and February 28, 2015 and the consolidated statements of income, comprehensive income (loss), changes in equity and cash flows for the years then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

## Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l. 1250 René-Lévesque Boulevard West, Suite 2500, Montréal, Quebec, Canada H3B 4Y1 T: +1 514 205 5000, F: +1 514 875 1502

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Velan Inc. as at February 29, 2016 and February 28, 2015 and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards.

Yours very truly,

Pricewaterhouse Coopers LLP'

<sup>&</sup>lt;sup>1</sup> CPA auditor, CA, public accountancy permit No. A123642

## Velan Inc.

## Consolidated Statements of Financial Position

(in thousands of U.S. dollars)

Assets	As at February 29, 2016 \$	As at February 28, 2015
Comment and the		
Current assets Cash and cash equivalents	89,368	99,578
Short-term investments Accounts receivable	3,225 119,569	847 105,335
Income taxes recoverable	5,674	5,472
Inventories (note 5) Deposits and prepaid expenses	162,523 3,586	203,557 5,326
Derivative assets	1,598	144
	385,543	420,259
Non-current assets	05.055	01.205
Property, plant and equipment (notes 7 and 12) Intangible assets and goodwill (notes 4 and 8)	95,257 20,352	91,285 33,576
Deferred income taxes (note 21)	13,537	12,392
Other assets	938	1,116
	130,084	138,369
Total assets	515,627	558,628
Liabilities		
Current liabilities Bank indebtedness (note 10)	5.029	15 616
Short-term bank loans	5,028 1,319	15,616 2,134
Accounts payable and accrued liabilities (note 9)	62,943 5,746	70,997 3,961
Income taxes payable Dividend payable	1,606	1,755
Customer deposits	28,123	44,111
Provisions (note 11) Accrual for performance guarantees	9,333 30,563	7,874 30,012
Derivative liabilities	2,945 7,978	5,362 10,644
Current portion of long-term debt (note 12)	155,584	192,466
Non-current liabilities		
Long-term debt (note 12)	14,471	4,183
Deferred income taxes (note 21)	3,408	8,349
Other liabilities	9,045	8,537
	26,924	21,069
Total liabilities	182,508	213,535
Equity		
Equity attributable to Subordinate and Multiple Voting shareholders		
Share capital (note 13)	74,345	76,475
Contributed surplus	5,941	6,064
Retained earnings Accumulated other comprehensive loss	280,380 (33,089)	283,724 (27,652)
	327,577	338,611
Non-controlling interest (note 6)	5,542	6,482
Total equity	333,119	345,093
Total liabilities and equity	515,627	558,628

Commitments and contingencies (note 23)

The accompanying notes are an integral part of these consolidated financial statements.

**Approved by the Board of Directors** 

T.C. Velan, Director

# Consolidated Statements of Income

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding per share amounts)

	2016 \$	2015 \$
Sales (notes 14 and 25)	426,895	455,750
<b>Cost of sales</b> (notes 5, 14, 15 and 19)	322,612	337,467
Gross profit	104,283	118,283
Administration costs (notes 16 and 19) Goodwill impairment loss (note 4) Restructuring costs (note 20)	77,974 11,510 2,759	88,391 - -
Other costs (income)	(348)	337
Operating profit	12,388	29,555
Finance income Finance costs	1,296 1,097	1,067 1,657
Finance income (costs) – net	199	(590)
Income before income taxes	12,587	28,965
Income taxes (note 21)	8,302	9,773
Net income for the year	4,285	19,192
Net income attributable to: Subordinate Voting Shares and Multiple Voting Shares Non-controlling interest	3,641 644 4,285	18,580 612 19,192
Earnings per share (note 22) Basic Diluted	0.17 0.17	0.85 0.85
Dividends declared per Subordinate and Multiple Voting Share	0.31 (CA\$0.40)	0.36 (CA\$0.40)

# Consolidated Statements of Comprehensive Income (Loss) For the years ended February 29, 2016 and February 28, 2015

(in thousands of U.S. dollars)

	2016 \$	2015 \$
Comprehensive income (loss)		
Net income for the year	4,285	19,192
Other comprehensive income (loss)  Foreign currency translation adjustment on foreign operations whose functional currency is other than the reporting currency (U.S. dollar)	(5,992)	(24,850)
Foreign currency translation adjustment realized on the liquidation of a subsidiary whose functional currency is other than the reporting currency (U.S. dollar)	_	636
Comprehensive income (loss)	(1,707)	(5,022)
Comprehensive income (loss) attributable to: Subordinate Voting Shares and Multiple Voting Shares Non-controlling interest	(1,796) 89	(5,483) 461
	(1,707)	(5,022)

Other comprehensive income (loss) is composed solely of items that will not be reclassified subsequently to the consolidated statement of income.

Consolidated Statements of Changes in Equity For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars)

	Equity at	tributable to Sul	bordinate and Mult	iple Voting sharel	nolders		
			Accumulated				
			other			Non-	
		Contributed	comprehensive	Retained		controlling	
	Share capital	surplus	income (loss)	earnings	Total	interest	Total equity
Balance - February 28, 2014	76,688	6,099	(3,589)	272,867	352,065	7,054	359,119
Net income for the year	-	-	-	18,580	18,580	612	19,192
Other comprehensive income		-	(24,063)	-	(24,063)	(151)	(24,214)
	76,688	6,099	(27,652)	291,447	346,582	7,515	354,097
Effect of share-based compensation (note 13(d)) Dividends	-	15	-	-	15	-	15
Multiple Voting Shares	_	_	_	(5,447)	(5,447)	_	(5,447)
Subordinate Voting Shares	_	_	_	(2,233)	(2,233)	_	(2,233)
Non-controlling interest	-	_	-	-	-	(1,033)	(1,033)
Share repurchase (note 13(c))	(213)	(50)	) -	(43)	(306)	-	(306)
Balance - February 28, 2015	76,475	6,064	(27,652)	283,724	338,611	6,482	345,093
Net income for the year	_	_	_	3,641	3,641	644	4,285
Other comprehensive loss		-	(5,437)	-,-	(5,437)	(555)	(5,992)
	76,475	6,064	(33,089)	287,365	336,815	6,571	343,386
Effect of share-based compensation (note 13(d))	_	104	_	_	104	-	104
Shares issued under Share Option Plan (note 13(d))	227	(227)	-	-	-	-	-
Dividends							
Multiple Voting Shares	-	-	-	(4,801)	(4,801)	-	(4,801)
Subordinate Voting Shares	-	-	-	(1,803)	(1,803)	-	(1,803)
Non-controlling interest	-	-	-	-	-	(139)	(139)
Share repurchase (note 13(c))	(2,357)	-	-	(381)	(2,738)	(900)	(2,738)
Acquisition of non-controlling interest (note 6)		-	-	-	-	(890)	(890)
Balance - February 29, 2016	74,345	5,941	(33,089)	280,380	327,577	5,542	333,119

Consolidated Statements of Cash Flow For the years ended February 29, 2016 and February 28, 2015 (in thousands of dollars)

	2016	2015
Cash flows from	\$	\$
Operating activities		
Net income for the year	4,285	19,192
Adjustments to reconcile net income to cash provided by operating activities (note 28)	17,080	19,445
Changes in non-cash working capital items (note 29)	7,519	11,279
Cash provided by operating activities	28,884	49,916
Investing activities		
Short-term investments	(2,378)	(608)
Additions to property, plant and equipment	(19,791)	(12,822)
Additions to intangible assets	(1,329)	(400)
Proceeds on disposal of property, plant and equipment, and intangible assets	272	160
Acquisition of non-controlling interest (note 6)	(890)	-
Net change in other assets	177	576
Cash used in investing activities	(23,939)	(13,094)
Financing activities		
Dividends paid to Subordinate and Multiple Voting shareholders	(6,753)	(7,511)
Dividends paid to non-controlling interest	(139)	(1,033)
Repurchase of shares (note 13(c))	(2,738)	(306)
Short-term bank loans	(815)	1,218
Increase in long-term debt	17,499	-
Repayment of long-term debt	(9,122)	(6,326)
Cash used by financing activities	(2,068)	(13,958)
Effect of exchange rate differences on cash	(2,499)	(13,742)
Net change in cash during the year	378	9,122
Net cash – Beginning of the year	83,962	74,840
Net cash – End of the year	84,340	83,962
Net cash is composed of:		
Cash and cash equivalents	89,368	99,578
Bank indebtedness	(5,028)	(15,616)
	84,340	83,962
Supplementary information		
Interest received (paid)	532	(117)
Income taxes paid	(10,742)	(9,357)

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

### 1 General information and basis of preparation

These consolidated financial statements represent the consolidation of the accounts of Velan Inc. (the "Company") and its subsidiaries. The Company is an international manufacturer of industrial valves.

The Company is a public company listed on the Toronto Stock Exchange under the symbol "VLN". It was incorporated under the name Velan Engineering Ltd. on December 12, 1952 and continued under the *Canada Business Corporations Act* on February 11, 1977. It changed its name to Velan Inc. on February 20, 1981. Velan Inc. maintains its registered head office at 7007 Côte de Liesse, Montréal, Quebec, Canada, H4T 1G2. The Company's ultimate parent company is Velan Holdings Co. Ltd.

The Company's consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

These consolidated financial statements were approved by the Company's Board of Directors on May 19, 2016.

#### 2 Summary of significant accounting policies

#### **Functional and presentation currency**

Functional currency is defined as the currency of the primary economic environment in which an entity operates. Indicators for determining an entity's functional currency are broken down into primary and secondary indicators.

Primary indicators include:

- the currency of sales and cash inflows;
- the currency of the country having primary influence over sales prices; and
- the currency of expenses and cash outflows.

Primary indicators receive more weight than secondary indicators. If a functional currency can be determined based on the primary indicators, the secondary indicators are not considered.

The functional and presentation currency of the Company is the U.S. dollar (note 6).

#### Consolidation

These financial statements represent the consolidation of the accounts of the Company and its subsidiaries. Control exists when the Company is exposed to, or has rights to, variable returns from its involvement with an investee, including a structured entity, and has the ability to affect those returns through its power to direct the activities of an investee. Subsidiaries are fully consolidated from the date control has been transferred to the Company and deconsolidated from the date control ceases.

All subsidiaries prepare their financial statements at the same reporting date as the Company except for Velan Valvac Manufacturing Co. Ltd., which has a December 31 fiscal year-end. Consolidated earnings include the Company's share of the results of its operations to that date. Intercompany transactions, balances and unrealized gains or losses on transactions between companies are eliminated.

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### Foreign currency transactions and balances

The Company and its subsidiaries translate foreign currency transactions and balances into their functional currencies. Foreign currency is defined as any currency that is different from an individual entity's functional currency.

Monetary assets and liabilities in foreign currencies are translated at year-end exchange rates. Non-monetary assets are translated at rates prevailing at the transaction dates. Revenue and expenses in foreign currencies are translated at weekly average rates throughout the year. Gains and losses arising on translation are included in the consolidated statement of income for the year.

### Translation of accounts of foreign subsidiaries

The financial statements of the Company's foreign subsidiaries whose functional currency is not the U.S. dollar are translated into U.S. dollars for reporting purposes. All assets and liabilities are translated at year-end rates, and revenue and expenses at the average rate for the period. Resulting gains and losses are included in other comprehensive income (loss) for the period.

#### **Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The Company's financial assets comprise mainly cash and cash equivalents, short-term investments, accounts receivable and derivative assets. The Company's financial liabilities comprise mainly bank indebtedness, short-term bank loans, accounts payable and accrued liabilities, customer deposits, dividend payable, accrual for performance guarantees, long-term debt and derivative liabilities.

The Company recognizes a financial instrument on its consolidated statement of financial position when the Company becomes party to the contractual provisions of the financial instrument or non-financial derivative contract (see *Embedded derivatives*). Financial assets are derecognized when the rights to receive cash flows from the assets have expired or been transferred and the Company has transferred substantially all risks and rewards of ownership. All financial instruments are initially recognized at fair value and are classified into one of these five categories: held for trading, available-for-sale assets, held-to-maturity investments, loans and receivables and other financial liabilities. The classification depends on the purpose for which the financial instruments were acquired and their characteristics. Except in very limited circumstances, the classification is not changed subsequent to initial recognition.

#### Held for trading

Financial instruments classified as held for trading are carried at fair value at each statement of financial position date with the changes in fair value recorded in the consolidated statement of income in the period in which these changes arise. The Company has classified its derivative financial instruments as held for trading.

Loans and receivables, held-to-maturity investments and other financial liabilities

Financial instruments classified as loans and receivables, held-to-maturity investments and other financial liabilities are carried at amortized cost using the effective interest rate method. The interest income or expense is included in the consolidated statement of income over the expected life of the instrument. Cash and cash equivalents, short-term investments and accounts receivable are classified as loans and receivables. Bank indebtedness, short-term bank loans, accounts payable and accrued liabilities, customer deposits, dividend payable, accrual for performance

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

guarantees and long-term debt, including interest payable, are classified as other financial liabilities, all of which are measured at amortized cost.

Embedded derivatives

Derivatives may be embedded in other financial instruments (the "host instrument"). Embedded derivatives are treated as separate derivatives if their economic characteristics and risks are not closely related to those of the host instrument, the terms of the embedded derivative are the same as those of a stand-alone derivative, and the combined contract is not held for trading or designated at fair value through profit or loss. These embedded derivatives are classified as held for trading.

The Company and its subsidiaries enter into certain contracts for the purchase and sale of non-financial items that are denominated in currencies other than their respective functional currencies. In cases where the foreign exchange component is not leveraged and does not contain an option feature, the contract is denominated in the functional currency of the counterparty or the non-financial item is routinely denominated in the currency of the contract or the currency of the contract is commonly used in the economic environment in which the transaction takes place, the embedded derivative is considered to be closely related and is not accounted for separately.

The fair value of the embedded derivatives related to sales contracts is recorded in sales; purchase contracts are recorded in cost of sales. On the consolidated statement of financial position, gains are recorded as derivative assets and losses are recorded as derivative liabilities.

Transaction costs are expensed when incurred.

#### Fair value

Estimated fair values for financial instruments are designed to approximate amounts at which the instruments could be exchanged in a current arm's-length transaction between knowledgeable willing parties. The fair value of derivative instruments is determined using valuation techniques.

The Company has evaluated the fair values of its financial instruments based on the current interest rate environment, related market values and current pricing of financial instruments with comparable terms.

#### Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Company's activities. Revenue is shown net of sales and value-added taxes, returns, rebates and discounts.

Revenue is recognized when the amount of revenue and associated costs can be reliably measured, it is probable that future economic benefits will flow to the Company and when specific criteria have been met for each of the Company's activities as described below.

Sales of goods

Sales of goods are recognized when the Company has delivered products to the customer and there is no unfulfilled obligation that could affect the customer's acceptance of the products. Delivery of the products does not occur until the products have been shipped to a specified location in accordance with the agreed-upon shipping terms, the risk of obsolescence and loss have been transferred to the customer, and either the customer has accepted the products in accordance with the sales contract, the acceptance provisions have lapsed, or the Company has objective evidence that all criteria for acceptance have been satisfied. Customers have a right to return faulty products, and some

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

products are sold with volume discounts. Sales are recorded based on the price specified in the sales contract, net of the estimated volume discounts and returns at the time of sale. Accumulated experience is used to estimate and provide for the discounts and returns. The volume discounts are assessed based on anticipated annual purchases.

Sales of services

Sales of services are recognized when the Company renders services.

Interest income

Interest income is recognized using the effective interest rate method.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash in banks, other short-term highly liquid investments with original maturities of three months or less, and bank indebtedness. Bank indebtedness is shown in current liabilities on the consolidated statement of financial position. Interest is earned on cash and cash equivalents at rates ranging from 0% to 4.9% on an annual basis. Interest is paid on bank indebtedness at rates ranging from 1.2% to 2.7%.

#### **Short-term investments**

Short-term investments include all highly liquid investments with original maturities greater than three months but less than one year. Interest is earned on short-term investments at rates ranging from 0.2% to 8.8%.

#### **Inventories**

Inventories are valued at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. Cost of inventories is determined as follows:

- a) raw materials principally using the weighted average method except for items that are not ordinarily interchangeable, in which case specific identification of their individual costs is used; and
- b) work in process, finished parts and finished goods using the raw material cost described in (a) plus applicable direct labour and manufacturing overhead.

The value of obsolete or unmarketable inventory is based on the Company's assessment of market conditions for its products determined by historical usage, estimated future demand and, in some cases, the specific risk of loss on specifically identified inventory. The writedown may be reversed if the circumstances which caused it no longer exist.

#### Property, plant and equipment

Property, plant and equipment are valued at acquisition or manufacturing costs less any related government assistance, accumulated depreciation and any accumulated impairment losses. Acquisition costs include any expenditure that is directly related to the acquisition of the item. Manufacturing costs include direct material and labour costs plus applicable manufacturing overheads. Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to be ready for their intended use are added to the cost of those assets, until such time as those assets are ready for their intended use.

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be reliably measured. The carrying amount of a replaced part is expensed as the parts are used. All other repairs and maintenance are charged to the consolidated statement of income during the period in which they are incurred.

Depreciation of assets commences when the assets are ready for their intended use. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. Changes in expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the depreciation period or method, as appropriate, and treated on a prospective basis as a change in estimate.

Depreciation on the property, plant and equipment is determined principally using the following methods and annual rates or terms:

	Method	Rate/Term
Buildings	Declining balance	4% to 5%
Machinery and equipment and	De l'ales Lebers	100/ 4 210/
furniture and fixtures	Declining balance	10% to 31%
Data processing equipment	Straight-line	3 years
Rolling stock	Declining balance	30%
Leasehold improvements	Straight-line	Over lease terms

#### Goodwill

Goodwill represents the excess of the purchase price over the fair value of the Company's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill is carried at cost less accumulated impairment losses.

#### **Intangible assets**

Purchased intangible assets relate primarily to patents, products, designs, customer lists, non-compete agreements and computer software. Internally generated intangible assets relate to development costs. Research and development costs are expensed as incurred unless the development costs meet the criteria for deferral.

Amortization expense is recognized in the consolidated statement of income in the expense category consistent with the function of the intangible asset. The assets' useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period or more frequently if events or circumstances occur that would indicate a change in useful life. Changes in expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and treated on a prospective basis as a change in estimate. Amortization is determined principally using the following methods and terms:

	Method	Term
Patents, products and designs	Straight-line Straight-line	5 to 15 years
Customer lists	Straight-line	10 years
Non-compete agreements	Straight-line	5 years
Computer software	Straight-line	1 to 3 years

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### Government assistance

The Company receives assistance in the form of investment tax credits ("ITCs"). ITCs are accounted for using the cost reduction method. Under this method, assistance relating to eligible expenditures is deducted from the cost of the related assets or related expenses in the period in which the expenditures are incurred, provided there is reasonable assurance of realization.

#### **Impairment of non-financial assets**

Assets that have an indefinite life (e.g. goodwill or indefinite life intangible assets) are not subject to amortization and are tested annually for impairment, or more frequently if events or circumstances indicate there may be impairment.

All other long-lived assets must be reviewed at the end of each reporting period in order to determine whether there is an indication of possible impairment.

For the purposes of impairment testing, assets are grouped at the lowest levels for which there are separately identifiable cash flows. A cash-generating unit ("CGU") is the smallest group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. If an indication of impairment exists, the recoverable amount of the CGU is estimated in order to determine the extent of the impairment loss, if any. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. If the recoverable amount of the CGU is less than the carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the CGU and then to the other assets of the CGU on a pro rata basis of the carrying amount of each asset in the CGU. The recoverable amount is the greater of an asset's or CGU's fair value less costs of disposal and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Goodwill is allocated to CGUs for the purpose of impairment testing based on the level at which it is monitored by management. The allocation is made to those CGUs that are expected to benefit from the business combination in which the goodwill arose.

Non-current and non-financial assets, other than goodwill, that have previously suffered an impairment loss are reviewed for possible reversal of the impairment at each reporting date.

#### Income taxes

The provision for income taxes for the year comprises current and deferred taxes. Taxes are recognized in the consolidated statement of income, except to the extent that it relates to items recognized in other comprehensive income or directly in equity, in which case the taxes are recognized in other comprehensive income or equity, respectively.

#### Current income taxes

The current income taxes charge is calculated on the basis of the tax laws enacted or substantively enacted at the statement of financial position date in the countries where the Company generates taxable income. When an asset is transferred between entities within the consolidated group, the difference between the tax rates of the two entities is recognized as a tax expense in the period in which the transfer occurs. Current taxes payable is recognized for any

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

taxes payable in the current period. Current tax liabilities are recognized for current taxes to the extent that they remain unpaid for current and prior periods.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate. Uncertain income tax provisions are recorded when probable and are recorded at the Company's best estimate of the amount.

#### Deferred income taxes

Deferred income taxes are recognized using the liability method on temporary differences arising between the tax bases of assets and liabilities and their carrying amount in the consolidated financial statements. However, the deferred income taxes are not accounted for if they arise from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income taxes are determined using tax rates and laws that have been enacted or substantively enacted by the statement of financial position date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled. Deferred income tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be used. Deferred income tax assets are reviewed at each statement of financial position date and amended to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred income taxes are provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future.

Current income tax assets and liabilities are offset when the Company has a legally enforceable right to offset the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously. Normally, the Company would only have a legally enforceable right to set off a current tax asset against a current tax liability when they relate to income taxes levied by the same taxation authority and the taxation authority permits the Company to make or receive a single net payment. Deferred income tax assets and liabilities are offset when the Company has a legally enforceable right to set off current income tax assets against current income tax liabilities and deferred income tax assets and liabilities related to income taxes levied by the same taxation authority on either: (1) the same taxable entity; or (2) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realize assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred income tax liabilities or assets are expected to be settled or recovered.

#### **Provisions**

Provisions are recognized when the Company has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated. Provisions are not recognized for costs that need to be incurred to operate in the future or expected future operating losses.

Provisions are measured at the present value of the expenditures required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

#### Accrual for performance guarantees

Accrual for performance guarantees arise for possible late delivery and other contractual non-compliance penalties or liquidated damages. It is recognized when the Company has a present legal or constructive obligation as a result of a

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

past event, and the amount has been reliably estimated. Accrual for performance guarantees is not recognized for costs that need to be incurred to operate in the future or expected future operating losses.

Accrual for performance guarantees is measured at the present value of the expenditures required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

#### Leases

Leases are classified as either finance or operating leases. Leases that transfer substantially all of the risks and rewards of ownership of the asset to the Company are accounted for as finance leases. Finance leases are capitalized at the commencement of the lease at the lower of the fair value of the leased asset and the present value of the minimum lease payments. Assets acquired under a finance lease are depreciated over the shorter of the period of expected use on the same basis as other similar assets and the lease term.

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Rental payments under operating leases are expensed in the consolidated statement of income on a straight-line basis over the term of the lease.

#### **Share-based compensation plans**

Grants under the Company's share-based compensation plans are accounted for in accordance with the fair value based method of accounting. The Company operates a share-based compensation plan under which it receives services from employees as consideration for share options. The fair value of the employee services received in exchange for the grant of the options is amortized over the vesting period as compensation expense, with a corresponding increase to contributed surplus. The total amount to be expensed is determined by multiplying the number of options expected to vest with the fair value of one option as of the grant date as determined by the Black-Scholes option pricing model. Remaining an employee of the Company for a specified period of time is the only condition for vesting. Vesting typically occurs one-quarter per year over four years from the grant date. This non-market performance condition is factored into the estimate of the number of options expected to vest. If the number of options expected to vest differs from that originally expected, the expense is adjusted accordingly.

When options are exercised, the Company issues new shares. The proceeds received, together with the amount recorded in contributed surplus, net of any directly attributable transaction costs, are recorded in share capital.

#### Critical accounting estimates and judgment

The Company's significant accounting policies as described above are essential to understanding the Company's results of operations, financial positions and cash flows. Certain of these accounting policies require critical accounting estimates that involve complex and subjective judgments and the use of assumptions, some of which may be for matters that are inherently uncertain and susceptible to change. The assumptions and estimates used are based on parameters which are derived from the knowledge at the time of preparing the financial statements and believed to be reasonable under the circumstances. In particular, the circumstances prevailing at this time and assumptions as to the expected future development of the global and industry-specific environment were used to estimate the Company's future business performance. Where these conditions develop differently than assumed and beyond the control of the Company, the actual results may differ from those anticipated. These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is changed. Other than the changes made to the underlying assumptions in determining the carrying amount of the goodwill associated with ABV at February 29, 2016 (note 4), there were no significant changes made to critical accounting estimates during the past two fiscal years.

### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next fiscal year are addressed below.

#### Consolidation

The Company consolidates the accounts of Juwon Special Steel Co. Ltd. in these financial statements. It was determined that the Company has substantive rights over this structured entity that are currently exercisable and for which there is no barrier, despite the fact that its percentage ownership in this entity is only 50%. These substantive rights are obtained through the shareholders' agreement signed between the Company and the non-controlling interest which gives the Company the ultimate decision right on any decision taken for which both parties in the joint arrangement are not in agreement. As per the shareholders' agreement, the Board of Directors, representing the interests of shareholders, has responsibility to establish operating decisions (including budgets), approve capital transactions and determine key management personnel remuneration. Consequently, the Company, through its rights set out in the shareholders' agreement, has substantive rights that give it the ability to direct the relevant activities of Juwon Special Steel Co. Ltd. while being exposed to variable returns. As such, it was determined that this entity should be consolidated.

#### Accounts receivable

The Company must report its accounts receivable at their net realizable value. This involves management judgment and requires the Company to perform continuous evaluations of their collectability and to record an allowance for doubtful accounts when required. In performing its evaluation, the Company analyzes the ageing of accounts receivable, concentration of receivables by customer, customer creditworthiness and current economic trends. Any change in the assumptions used could impact the carrying value of the accounts receivable on the consolidated statement of financial position with a corresponding impact made to administration costs on the consolidated statement of income.

#### **Inventories**

Inventories must be valued at the lower of cost and net realizable value. A writedown of inventory will occur when its estimated market value less applicable variable selling expenses is below its carrying amount. This involves significant management judgment and is based on the Company's assessment of market conditions for its products determined by historical usage, estimated future demand and, in some cases, the specific risk of loss on specifically identified inventory. Any change in the assumptions used in assessing this valuation or selling costs could impact the carrying amount of the inventory on the consolidated statement of financial position with a corresponding impact made to cost of sales on the consolidated statement of income.

#### **Provisions**

Provisions must be established for possible product warranty expenses. The Company estimates its warranty exposure by taking into account past experience as well as any known technical problems and estimates of costs to resolve these issues. The Company estimates its exposure under these obligations based on an analysis of all identified or expected claims. Any change in the assumptions used could impact the value of the provision on the consolidated

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

statement of financial position with a corresponding impact made to cost of sales on the consolidated statement of income.

#### Impairment of non-financial assets

Assets that have an indefinite life, such as goodwill, are tested annually by the Company for impairment, or more frequently if events or circumstances indicate there may be impairment. All other assets must be reviewed by the Company at the end of each reporting period in order to determine whether there is an indication of possible impairment. Any change in the assumptions used could impact the carrying amount first of any goodwill allocated to the CGU and then to the other assets of the CGU on a pro rata basis of the carrying amount of each asset in the CGU on the consolidated statement of financial position with a corresponding impact made to the consolidated statement of income.

#### Income taxes

The Company must estimate its income taxes in each jurisdiction in which it operates. This involves assessing the probability of using net operating losses against future taxable income as well as evaluating positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. In the event these assessments are changed, there would be an adjustment to income tax expense with a corresponding adjustment to income tax balances on the consolidated statement of financial position.

### 3 Accounting standards and amendments issued but not yet adopted

The Company has not yet assessed the impact of the following new and revised standards or determined whether it will early adopt them.

(i) In July 2014, the IASB issued IFRS 9, *Financial Instruments*. The IASB has previously published versions of IFRS 9 that introduced new classification and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). The July 2014 publication represents the final version of the Standard, replaces earlier versions of IFRS 9 and substantially completes the IASB's project to replace IAS 39, *Financial Instruments: Recognition and Measurement*.

This standard replaces the current multiple classification and measurement models for financial assets and liabilities with a single model that has only three classification categories: amortized cost and fair value through other comprehensive income and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset or liability. The standard introduces a new, expected loss impairment model that will require more timely recognition of expected credit losses. Specifically, the new Standard requires entities to account for expected credit losses from when financial instruments are first recognised and it lowers the threshold for recognition of full lifetime expected losses. The new standard also introduces a substantially-reformed model for hedge accounting with enhanced disclosures about risk management activity and aligns hedge accounting more closely with risk management. The new standard is effective for annual periods beginning on or after January 1, 2018 with earlier adoption permitted.

(ii) IFRS 15, *Revenue from Contracts with Customers*, was issued in May 2014 and specifies how and when revenue will be recognized as well as requiring the provision of more informative and relevant disclosures. Its core principle is that an entity will recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This core principle is delivered in a five-step model framework: (i) identify the

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

contract(s) with a customer; (ii) identify the performance obligations in the contract; (iii) determine the transaction price; (iv) allocate the transaction price to the performance obligations in the contract; and (v) recognize revenue when (or as) the entity satisfies a performance obligation. IFRS 15 replaces IAS 11, Construction contracts, IAS 18, Revenue, IFRIC 13, Customer Loyalty Programmes, IFRIC 15, Agreements for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers, and SIC-31, Revenue - Barter Transactions Involving Advertising Services. The new standard is effective for annual periods beginning on or after January 1, 2018 with earlier adoption permitted.

- (iii) In January 2016, the IASB issued IFRS 16, *Leases*, which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract. It eliminates the classification of leases as either operating leases or finance leases and introduces a single lessee accounting model. It also substantially carries forward the lessor accounting requirements. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently. IFRS 16 replaces IAS 17, *Leases*, IFRIC 4, *Determining whether an Arrangement contains a Lease*, SIC-15, *Operating Leases Incentives*, and SIC-27, *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The new standard is effective for annual periods beginning on or after January 1, 2019 with earlier adoption permitted only if IFRS 15 is early adopted.
- (iv) On January 29, 2016, the IASB published amendments to IAS 7, *Statement of Cash Flows*. The amendments are intended to clarify IAS 7 to improve information provided to users of financial statements about an entity's financing activities. The revised standard is effective for annual periods beginning on or after January 1, 2017 with earlier adoption permitted.

#### 4 Goodwill impairment analysis

#### Impairment test at February 29, 2016

In the context of its annual impairment testing, the Company completed its impairment analysis and assessed the recoverability of the assets allocated to its various CGUs. The Company calculated the recoverable amounts of its CGUs using valuation methods which were consistent with those used in prior years.

As a result of the impairment analysis, the Company determined that the carrying amount of the goodwill associated with the CGU related to its ABV subsidiary exceeded its recoverable amount and, accordingly, the Company recorded a goodwill impairment loss of \$11,510 at February 29, 2016. As a result of this loss, the carrying amount of the goodwill associated with this CGU has been reduced to nil.

The recoverable amount was determined based on the fair value less costs of disposal approach using a discounted cash flow model. The significant key assumptions included forecasted cash flows based on updated financial plans prepared by management covering a five-year period taking into consideration the following assumptions and trends:

- Expected EBITDA as a percentage of sales for the CGU of 5.8% in 2017, 8.0% in 2018, 9.4% in 2019, 10.7% in 2020 and 11.7% in 2021.
- Expected working capital cash absorption ratio for the CGU of 19% of annual incremental sales increases.
- Expected annual capital expenditure needs for the CGU of \$544 in 2017, 2018 and 2019, and \$1,089 thereafter.

The discounted cash flow model was established using a discount rate of 18.0% and a terminal growth rate of 2%.

In prior years, management had based its selection of assumptions upon its assessment of the ability of the CGU to return to is pre-acquisition levels of growth and profitability, as well as its evaluation of the longer term potential of

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

its key end-user markets, particularly upstream oil and gas flow control. While ABV had achieved positive EBITDA growth over the last two fiscal years which were in line with previous expectations, the current year's EBITDA was below expectations. Despite the fact that ABV continued to report positive earnings for a third consecutive year, management revised projected future earnings, which were lowered to reflect a slowdown in order intake, particularly over the second half of the current fiscal year. The continued weakness of the price of crude oil has had a significant negative impact on ABV's key target market, namely the upstream oil and gas industry, creating an increasingly competitive landscape. As a result, ABV has been quoting more competitive prices to win orders, which negatively impacted expected EBITDA as a percentage of sales. Therefore, the impairment charge was the result of management's revised assumptions related to sales and the expected EBITDA as a percentage of sales taking into account the current economic environment.

The Company also tested for impairment the carrying amount of the goodwill associated with the CGU related to its French subsidiary, Velan S.A.S., and determined that the recoverable amount significantly exceeded the carrying amount of \$8,463 by \$56,899. Accordingly, no goodwill impairment loss was recorded for this CGU at February 29, 2016.

The recoverable amount was determined based on the fair value less costs of disposal approach using a discounted cash flow model. The significant key assumptions included forecasted cash flows based on updated financial plans prepared by management covering a three-year period taking into consideration the following assumptions and trends:

- Expected EBITDA as a percentage of sales for the CGU of 20.7% in 2017, 2018 and 2019.
- Expected working capital cash absorption ratio for the CGU of 19% of annual incremental sales increases.
- Expected annual capital expenditure needs for the CGU of \$2,178 in 2017, 2018 and 2019.

The discounted cash flow model was established using a discount rate of 15.0% and a terminal growth rate of 2%.

Management based its selection of assumptions upon its assessment of the ability of the CGU to deliver on its past levels of growth and profitability based on its current backlog of orders, as well as its evaluation of the longer term potential of its key end-user markets, particularly nuclear power and cryogenics. The margin assumptions used were in line with actual margins generated by the CGU in prior years.

#### Impairment test at February 28, 2015

In the context of its annual impairment testing, the Company completed its impairment analysis and assessed the recoverability of the assets allocated to its various CGUs. The Company calculated the recoverable amounts of its CGUs using valuation methods which were consistent with those used in prior years.

As a result of the impairment analysis, the Company determined that the recoverable amount exceeded the carrying amount of the goodwill associated with the CGU related to its wholly-owned Italian subsidiary, Velan ABV S.p.A. ("ABV"), of \$11,882 by \$1,720 and, accordingly, no goodwill impairment loss was recorded at February 28, 2015.

The recoverable amount was determined based on the fair value less costs of disposal approach using a discounted cash flow model. The significant key assumptions included forecasted cash flows based on updated financial plans prepared by management covering a five-year period taking into consideration the following assumptions and trends:

- Expected earnings before interest, taxes, depreciation and amortization ("EBITDA") as a percentage of sales for the CGU of 11.2% in 2016, 11.4% in 2017, 18.4% in 2018, 18.2% in 2019 and 18.2% in 2020.
- Expected working capital cash absorption ratio for the CGU of 19% of annual incremental sales increases.
- Expected annual capital expenditure needs for the CGU of \$562 in 2016, 2017 and 2018, and \$1,124 thereafter.

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

The discounted cash flow model was established using a discount rate of 18.5% and a terminal growth rate of 2%.

Management based its selection of assumptions upon its assessment of the ability of the restructured CGU to return to is pre-acquisition levels of growth and profitability, as well as its evaluation of the longer term potential of its key end-user markets, particularly upstream oil and gas flow control. The margin assumptions used were also generally comparable to those obtained in its other similar European project manufacturing operations.

The following table provides a sensitivity analysis of the Company's recoverable amount of the goodwill associated with the CGU related to its ABV subsidiary for the period assuming a one percentage point increase of the selected variables below. Note that this sensitivity analysis assumes that all other assumptions and trends remain constant for each independent variable.

Decrease (Increase) in

Decrease

	recoverable amount \$
Increase in expected EBITDA as a percentage of sales	(3,693)
Increase in discount rate	2,094
Increase in terminal growth rate	(1.456)

A one percentage point decrease of the selected variables below, assuming all other assumptions and trends remain constant for each independent variable, would have the following impact on the recoverable amount of the goodwill associated with the CGU related to its ABV subsidiary:

	(Increase) in recoverable amount \$
Decrease in expected EBITDA as a percentage of sales	3,623
Decrease in discount rate	(2,373)
Decrease in terminal growth rate	1,290

Summarized below is the amount by which each key assumption must change, after incorporating consequential effects of the change on the other variables used to measure the recoverable amount, in order for the CGU's recoverable amount to be equal to its carrying amount:

- Decrease of 0.5% in the expected EBITDA as a percentage of sales for the CGU for each referenced year.
- Increase in working capital cash absorption ratio for the CGU from 19% to 21.8% of annual incremental sales increases.
- Increase in expected discount rate from 18.5% to 19.3%.
- Decrease of expected terminal growth rate from 2% to 0.6%.

The Company also tested for impairment the carrying amount of the goodwill associated with the CGU related to its French subsidiary, Velan S.A.S., and determined that the recoverable amount significantly exceeded the carrying

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

amount of \$8,736 by \$44,908. Accordingly, no goodwill impairment loss was recorded for this CGU at February 28, 2015.

The recoverable amount was determined based on the fair value less costs of disposal approach using a discounted cash flow model. The significant key assumptions included forecasted cash flows based on updated financial plans prepared by management covering a three-year period taking into consideration the following assumptions and trends:

- Expected EBITDA as a percentage of sales for the CGU of 15% in 2016, 2017 and 2018.
- Expected working capital cash absorption ratio for the CGU of 19% of annual incremental sales increases.
- Expected annual capital expenditure needs for the CGU of \$2,248 in 2016, 2017 and 2018.

The discounted cash flow model was established using a discount rate of 15.0% and a terminal growth rate of 2%.

Management based its selection of assumptions upon its assessment of the ability of the CGU to deliver on its past levels of growth and profitability based on its current backlog of orders, as well as its evaluation of the longer term potential of its key end-user markets, particularly nuclear power and cryogenics. The margin assumptions used were in line with actual margins generated by the CGU in prior years.

#### 5 Inventories

	As at February 29, 2016 \$	As at February 28, 2015
Raw materials	37,899	39,020
Work in process and finished parts	86,000	103,805
Finished goods	38,624	60,732
	162,523	203,557

As a result of variations in the ageing of its inventories, the Company recognized a net additional inventory provision for the year of \$5,444 (2015 – \$727), including reversals of \$5,625 (2015 – \$7,894).

The net book value of inventories pledged as security under the Company's credit facilities amounted to \$1,427 (2015 – \$1,837).

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 6 Subsidiaries and transactions with non-controlling interests

#### a) Interest in subsidiaries

Set out below are the Company's principal subsidiaries at February 29, 2016. Unless otherwise stated, the subsidiaries have share capital consisting solely of ordinary shares, which are held directly by the Company, and the proportion of ownership interests held equals the voting rights held by the Company. The country of incorporation or registration is also their principal place of business.

			% of ow interest the Co		con	held by the non- trolling	n
Name of entity	Functional Currency	Country of incorporation	2016	2015	2016	nterests 2015	Principal Activities
Velan Valve Corp.	U.S. Dollar	U.S.A.	100	100	-	-	Valve Manufacture
Velan Ltd.	U.S. Dollar	Korea	100	100	-	-	Valve Manufacture
Juwon Special Steel Co. Ltd.	Korean Won	Korea	50	50	50	50	Foundry
Velan Valvulas Industrias, Lda.	Euro	Portugal	100	100	-	-	Valve Manufacture
Velan Valves Limited	British Pound	U.K.	100	100	-	-	Valve Manufacture
Velan S.A.S.	Euro	France	100	100	-	-	Valve Manufacture
Segault S.A.S.	Euro	France	75	75	25	25	Valve Manufacture
Velan GmbH	Euro	Germany	100	100	-	-	Valve Distribution
Velan ABV S.p.A.	Euro	Italy	100	100	-	-	Valve Manufacture
Velan Valvac Manufacturing Co. Ltd.	U.S. Dollar	Taiwan	90	75	10	25	Valve Manufacture
Velan Valve (Suzhou) Co. Ltd.	U.S. Dollar	China	85	85	15	15	Valve Manufacture
Velan Valves India Private Limited	Indian Rupee	India	100	100	-	-	Valve Manufacture

#### b) Significant restrictions

Cash and short-term investments held in certain Asian countries are subject to local exchange control regulations. These regulations provide for restrictions on exporting capital from those countries, other than through normal dividends. However, such restrictions do not have a significant impact on the Company's operations and treasury management as less than 2% of the Company's cash and short-term investments are subject to such restrictions. The total amount of cash and short-term investments subject to such restrictions was \$2,142 (2015 – \$1,678).

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### c) Non-controlling interests

Set out below is summarized financial information for each subsidiary company and structured entity that has non-controlling interests that are material to the Company and for which the non-controlling interest is recognized as equity rather than as a liability (see note 12(p)). The amounts disclosed for each subsidiary are before intercompany eliminations.

Summarized statement of financial position	Juwon Special Steel Co. Ltd.			Valvac ing Co. Ltd.
	As at February 29, 2016	As at February 28, 2015	As at February 29, 2016	As at February 28, 2015
	\$	\$	\$	\$
Current assets	8,954	10,149	5,061	4,775
Current liabilities	3,983	4,203	1,591	1,200
Current net assets	4,971	5,946	3,470	3,575
Non-current assets	12.510	4.020	1 960	1 074
Non-current liabilities	12,510 8,121	4,929 1,585	1,860 117	1,874 170
Non-current net assets	4,389	3,344	1,743	1,704
		,	,	,
Net assets	9,360	9,290	5,213	5,279
Accumulated non-controlling interest	4,936	4,935	606	1,547
Summarized statement of comprehensive income	Iuwan Snacial	Steel Co. Ltd.		Valvac ing Co. Ltd.
Summarized statement of comprehensive income	-			
	2016	2015	2016	2015
	\$	\$	\$	\$
Sales	23,301	21,734	7,416	7,757
Net income (loss) for the year	1,181	1,368	503	559
Other comprehensive income (loss)	(1,109)	(302)		
Total comprehensive income (loss) for the year	72	1,066	503	559
Net income (loss) allocated to non-controlling interest	590	684	82	140
Dividends paid to non-controlling interest		947	139	86

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

Summarized statement of cash flows	Juwon Special Steel Co. Ltd.		Velan Valvac Manufacturing Co. Ltd	
	2016 \$	2015 \$	2016 \$	2015 \$
Cash flows from operating activities	2,578	1,995	368	1,373
Cash flows from investing activities	(9,403)	(848)	(60)	(46)
Cash flows from financing activities	5,738	(1,895)	(566)	(349)
Net increase (decrease) in cash and cash equivalents	(1,087)	(748)	(258)	978

#### d) Transactions with non-controlling interests

On June 29, 2015, the Company acquired an additional 15% of the issued common shares of Velan Valvac Manufacturing Co., Ltd., its Taiwanese subsidiary, for cash consideration totaling \$890. As a result of this transaction, the Company increased its percentage ownership interest held in this subsidiary from 75% to 90%.

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### Property, plant and equipment 7

					Data			
			Machinery &	Furniture &	processing	Rolling	Leasehold	
	Land	Buildings	equip ment	fixtures	equip ment	stock	improvements	Total
	\$	\$	\$	\$	\$	\$	\$	\$
At February 28, 2014								
Cost	12,161	52,486	145,907	10,622	5,879	2,922	4,356	234,333
Accumulated depreciation	-	(22,976)	(99,130)	(7,334)	(4,367)	(1,976)	(1,945)	(137,728)
	12,161	29,510	46,777	3,288	1,512	946	2,411	96,605
Year ended February 28, 2015								
Beginning balance	12,161	29,510	46,777	3,288	1,512	946	2,411	96,605
Additions	3	1,251	9,496	469	1,118	363	122	12,822
Disposals	-	-	(264)	(15)	-	(16)	-	(295)
Depreciation	-	(1,761)	(9,907)	(578)	(815)	(386)	(302)	(13,749)
Exchange differences	(490)	(958)	(1,191)	(926)	(63)	(59)	(411)	(4,098)
_	11,674	28,042	44,911	2,238	1,752	848	1,820	91,285
At February 28, 2015								
Cost	11,674	51,139	146,247	8,388	6,740	2,866	3,694	230,748
Accumulated depreciation	-	(23,097)	(101,336)	(6,150)	(4,988)	(2,018)	,	(139,463)
	11,674	28,042	44,911	2,238	1,752	848	1,820	91,285
Year ended February 29, 2016								
Beginning balance	11,674	28,042	44,911	2,238	1,752	848	1,820	91,285
Additions	9,196	3,352	6,593	-	213	424	13	19,791
Disposals	(3)	(302)	(113)	204	1	(5)	-	(218)
Depreciation	- ` ´	(1,845)	(9,404)	(569)	(862)	(357)		(13,301)
Exchange differences	(1,001)	(517)	(615)	(83)	(10)	(23)	(51)	(2,300)
_	19,866	28,730	41,372	1,790	1,094	887	1,518	95,257
At February 29, 2016								
Cost	19,866	53,175	148,597	7,984	6,737	3,128	3,581	243,068
Accumulated depreciation		(24,445)	(107,225)	(6,194)	(5,643)	(2,241)	*	(147,811)
<u> </u>	19,866	28,730	41,372	1,790	1,094	887	1,518	95,257

Depreciation expense of \$13,301 (2015 – \$13,749) is included in the consolidated statement of income: \$11,880 (2015 – \$12,196) in 'cost of sales' and \$1,421(2015 – \$1,553) in 'administration costs'.

### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

### 8 Intangible assets and goodwill

_	Goodwill	Computer software	Patents, products & designs	Customer lists	Non-compete agreements	Other	Total
At February 28, 2014							
Cost	25,422	7,611	14,485	7,461	829	1,091	56,899
Accumulated amortization	-	(6,586)	(3,283)	(2,115)	(470)	(1,086)	(13,540)
	25,422	1,025	11,202	5,346	359	5	43,359
Year ended February 28, 2015							
Beginning balance	25 422	1.025	11 202	5.246	250	5	42.250
Additions	25,422	1,025	11,202	5,346	359	5	43,359
Disposals and transfers	-	384	13	-	-	3	400
Amortization	-	(19) (650)	(866)	(699)	(155)	(4)	(19) (2,374)
Exchange differences	(4,736)	(130)	(1,975)	(903)	(46)	-	(7,790)
_	20,686	610	8,374	3,744	158	4	33,576
At February 28, 2015							
Cost	20.606	7.242	11.005	6.050	(85	000	45 451
Accumulated amortization	20,686	7,343	11,805	6,072	675	890	47,471
	20.696	(6,733)	(3,431)	(2,328)	(517)	(886)	(13,895)
-	20,686	610	8,374	3,744	158	4	33,576
Year ended February 29, 2016							
Beginning balance	20,686	610	8,374	3,744	158	4	33,576
Additions	-	306	1,023	-	-	-	1,329
Amortization	-	(438)	(837)	(596)	(133)	(4)	(2,008)
Impairment loss	(11,510)	-	-	-	-	-	(11,510)
Exchange differences	(647)	(15)	(258)	(111)	(4)	-	(1,035)
_ _	8,529	463	8,302	3,037	21	-	20,352
<b>At February 29, 2016</b>							
Cost	8,529	7,552	12,461	5,881	653	873	35,949
Accumulated amortization	-	(7,089)	(4,159)	(2,844)	(632)	(873)	(15,597)
_	8,529	463	8,302	3,037	21	-	20,352
_							

Amortization expense of \$2,008 (2015 - \$2,374) is included in the consolidated statement of income: \$1,589 (2015 - \$1,890) in 'cost of sales' and \$419 (2015 - \$484) in 'administration costs'.

As at February 29, 2016, the Company capitalized \$1,023 (2015 – nil) of development costs, net of research and development tax credits, as patents, products and designs.

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 9 Accounts payable and accrued liabilities

	As at February 29, 2016 \$	As at February 28, 2015
Trade accounts payable Accrued liabilities	20,661 38,823	26,868 41,018
Other	3,459 62,943	3,111 70,997

#### 10 Credit facilities

a) The Company and its U.S. subsidiary company, Velan Valve Corp., have the following credit facilities available as at February 29, 2016:

#### Unsecured

#### Credit facilities available

#### **Borrowing rates**

\$62,815 (CA\$85,000) (2015 – \$67,983 (CA\$85,000)) (note 26)

Prime to prime + 0.75%

The above unsecured facilities are available by way of demand operating lines of credit, bank loans, letters of credit, bankers' acceptances, LIBOR loans, letters of guarantee and bank overdrafts. These facilities are subject to annual renewal.

As at February 29, 2016, an amount of nil (2015 - \$9,435) was drawn against these unsecured credit facilities in the form of demand operating lines of credit and bank overdrafts. An additional \$10,061 (2015 - \$12,377) was drawn against these unsecured credit facilities in the form of letters of credit and letters of guarantee.

In addition to the unsecured credit facilities above, the Company maintains a facility with Export Development Canada of \$40,000 for letters of credit and letters of guarantee. As at February 29, 2016, \$12,391 (2015 – \$9,476) was drawn against this facility.

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

b) Foreign subsidiaries and structured entities have the following credit facilities available as at February 29, 2016:

#### Secured by corporate guarantees

#### 

The above credit facilities are available by way of demand operating lines of credit, bank loans, guarantees, letters of credit and foreign exchange forward contracts. The majority of these credit facilities have variable borrowing rates based on LIBOR, EURIBOR, KORIBOR, EONIA or prime rate. The borrowing rates listed above are the rates in effect as at February 29, 2016 and February 28, 2015. The terms of the above facilities range from annual renewal to an indefinite term. The aggregate net book value of the assets pledged under the above credit facilities amounted to \$5,824 (2015 – \$8,233).

As at February 29, 2016, an amount of \$5,028 (2015 – \$6,181) was drawn against these secured credit facilities in the form of demand operating lines of credit and bank overdrafts. An additional \$3,859 (2015 – \$4,867) was drawn against these secured credit facilities in the form of letters of credit and letters of guarantee.

#### 11 Provisions

	As at February 29, 2016 \$	As at February 28, 2015 \$
Balance – Beginning of year	7,874	8,060
Additional provisions	4,071	3,618
Used during the year	(2,358)	(2,211)
Exchange differences	(254)	(1,593)
Balance – End of year	9,333	7,874

The Company's provisions consist entirely of warranties. The Company offers various warranties to the purchasers of its valves. Management estimates the related provision for future warranty claims based on historical warranty claim information, as well as recent trends that might suggest that past cost information may differ from future claims. Factors that could impact the estimated claim information include the success of the Company's productivity and quality initiatives, as well as parts and labour costs.

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 12 Long-term debt

	As at February 29, 2016 \$	As at February 28, 2015
The Company		
Unsecured bank loan (note 12(a))	1,333	6,667
French subsidiary	1,000	0,007
Unsecured bank loan ( $\in$ 16; February 28, 2015 – $\in$ 68) (note 12(b))	18	76
Secured bank loan (nil; February 28, 2015 – €84)	-	94
Unsecured bank loan (€426; February 28, 2015 – nil) (note 12(c))	464	-
Italian subsidiary		
Unsecured bank loan (€564; February 28, 2015 – €662) (note 12(d))	614	744
Unsecured bank loan (€548; February 28, 2015 – €629) (note 12(e))	596	707
Unsecured state bank loan ( $\in$ 304; February 28, 2015 – $\in$ 371) (note 12(f))	331	417
Unsecured bank loan (€351; February 28, 2015 – nil) (note 12(g))	383	-
Unsecured bank loan (€909; February 28, 2015 – nil) (note 12(h))	990	-
Unsecured bank loan (€933; February 28, 2015 – nil) (note 12(i))	1,016 910	-
Unsecured bank loan (€836; February 28, 2015 – nil) (note 12(j)) Unsecured bank loan (€1,313; February 28, 2015 – nil) (note 12(k))	1,429	-
Unsecured bank loan ( $\in$ 864; February 28, 2015 – nil) (note 12(k))	940	-
Korean structured entity	940	-
Secured bank loan (KW18,000; February 28, 2015 – KW22,800) (note 12(m))	15	21
Secured bank loan (nil; February 28, 2015 – KW900,000)	-	816
Unsecured bank loan (nil; February 28, 2015 – KW500,000)	_	454
Secured bank loan (KW8,000,000; February 28, 2015 – nil) (note 12(n))	6,456	-
Secured bank loan (KW2,500,000; February 28, 2015 – nil) (note 12(o))	2,018	_
Other (note 12(p))	4,936	4,831
	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,
	22,449	14,827
Less: Current portion	7,978	10,644
1	,	,
	14,471	4,183

- a) The unsecured bank loan of \$1,333 bears interest at 2.74% and is repayable in monthly instalments of \$444, expiring in 2016.
- b) The unsecured bank loan of \$18 (€16) bears interest at 2.60% and is repayable in quarterly instalments of \$29, expiring in 2016
- c) The unsecured bank loan of \$464 (€426) bears interest at 0.89% and is repayable in monthly instalments of \$10, expiring in 2020.
- d) The unsecured bank loan of \$614 (€564) bears interest at 2.91% and is repayable in monthly instalments, expiring in 2021.

### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

- e) The unsecured bank loan of \$596 (€548) bears interest at 4.90% and is repayable in monthly instalments, expiring in 2021.
- f) The unsecured state bank loan of \$331 (€304) is non-interest bearing and is repayable in semi-annual instalments, expiring in 2020.
- g) The unsecured bank loan of \$383 (€351) bears interest at the 3-month Euribor rate plus 1.7% and is repayable in quarterly instalments of \$29, expiring in 2019.
- h) The unsecured bank loan of \$990 (€909) bears interest at the 3-month Euribor rate plus 1.6% and is repayable in quarterly instalments of \$96, expiring in 2018.
- i) The unsecured bank loan of \$1,016 (€933) bears interest at the 3-month Euribor rate plus 1.8% and is repayable in quarterly instalments of \$75, expiring in 2019.
- j) The unsecured bank loan of \$910 (€836) bears interest at the 6-month Euribor rate plus 1.25% and is repayable in quarterly instalments of \$102, expiring in 2018.
- k) The unsecured bank loan of \$1,429 (€1,313) bears interest the 3-month Euribor rate plus 1.6% and is repayable in quarterly instalments of \$105, expiring in 2019.
- 1) The unsecured bank loan of \$940 (€864) bears interest at 1.37% and is repayable in monthly instalments of \$30, expiring in 2018.
- m) The secured bank loan of \$15 (KW18,000) bears interest at 1.50% and is repayable in 2020. Certain land, a building, and certain machinery and equipment are pledged as collateral for this loan.
- n) The secured bank loan of \$6,456 (KW8,000,000) bears interest at 2.21% and is repayable in quarterly instalments of \$231, expiring in 2025
- o) The secured bank loan of \$2,018 (KW2,500,000) bears interest at 2.65% and is repayable at maturity in 2018
- p) Included in Other is an amount of \$3,781 (€3,473) (February 28, 2015 \$3,580 (€3,185)) related to an unconditional put option held by a minority shareholder in one of the Company's subsidiary companies. This is recognized as a liability instead of non-controlling interest. The liability is initially recognized as the non-controlling interest's share of the net identifiable assets of the subsidiary or structured entity. Subsequently, the liability is carried at the amount of the present value of estimated future cash flows discounted at the original effective rate. Adjustments to the carrying value are recorded as interest expense in the consolidated statement of income.

### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

q) The following is a schedule of future debt payments:

	\$
February 28, 2017	7,978
February 28, 2018	1,930
February 28, 2019	4,538
February 29, 2020	1,734
February 28, 2021	1,361
Subsequent years	4,908
	22,449

The aggregate net book value of the assets pledged as collateral under long-term debt agreements amounted to \$11,416 (2015 - \$2,742).

r) The carrying value of long-term debt approximates its fair value.

#### 13 Share capital

a) Authorized – in unlimited number
 Preferred Shares, issuable in series
 Subordinate Voting Shares
 Multiple Voting Shares (five votes per share), convertible into Subordinate Voting Shares

b) Issued

	As at February 29, 2016 \$	As at February 28, 2015
6,170,568 Subordinate Voting Shares (February 28, 2015 – 6,372,601) (notes 13(c) and (d))	67,219	69,349
15,566,567 Multiple Voting Shares	7,126	7,126
	74,345	76,475

c) Pursuant to its Normal Course Issuer Bid, the Company is entitled to repurchase for cancellation a maximum of 314,878 of the issued Subordinate Voting Shares of the Company, representing approximately 5% of the issued shares of such class as at October 14, 2015, during the ensuing 12-month period ending October 21, 2016. During the year ended February 29, 2016, 216,300 (2015 – 19,600) Subordinate Voting Shares were purchased

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

for a cash consideration of \$2,738 (2015 – \$306) and cancelled. The amount by which the repurchase amount is above the stated capital of the shares has been debited to contributed surplus and retained earnings.

d) The Company established a fixed share option plan (the "Share Option Plan") in 1996, amended in fiscal 2007, to allow for the purchase of Subordinate Voting Shares by certain of its full-time employees, directors, officers and consultants.

The subscription price for Subordinate Voting Shares granted under options is the greater of (i) the weighted average trading price for such Subordinate Voting Shares for the five days preceding the date of grant during which the Subordinate Voting Shares were traded on the Toronto Stock Exchange ("TSX") or (ii) the trading price for the Subordinate Voting Shares on the last day the Subordinate Voting Shares were traded on the TSX immediately preceding the date of grant.

Under the Share Option Plan, the maximum number of Subordinate Voting Shares issuable from time to time is a fixed maximum percentage of 5% of the aggregate of the Multiple Voting Shares and the Subordinate Voting Shares issued and outstanding from time to time.

The granting of options is at the discretion of the Board of Directors which, at the date of grant, establishes the term and vesting period. Vesting of options generally commences 12 months after the date of grant and accrues annually over the vesting period provided there is continuous employment. The maximum term permissible is 10 years.

A compensation cost of 104 (2015 - 15) was recorded in the consolidated statement of income and credited to contributed surplus.

During the fiscal year ended February 29, 2016, 50,000 options were exercised using the cashless exercise option, resulting in the issuance of 14,267 Subordinate Voting Shares of the Company for nil proceeds with a stated capital of \$227, which was debited to contributed surplus. No options were exercised in the prior fiscal year.

The table below summarizes the status of the Share Option Plan.

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

	Number of shares	Weighted average exercise price	Weighted average contractual life in months
Outstanding – February 28, 2014	50,000	\$12.78 (CA\$14.15)	29.0
Issued	100,000	\$16.43 (CA\$20.88)	60.0
Outstanding – February 28, 2015	150,000	\$14.91 (CA\$18.64)	45.0
Exercisable – February 28, 2015	50,000	\$11.32 (CA\$14.15)	<u>-</u>
Outstanding – February 28, 2015	150,000	\$14.91 (CA\$18.64)	45.0
Issued	40,000	\$11.25 (CA\$15.22)	60.0
Exercised	(50,000)	\$10.46 (CA\$14.15)	
Outstanding – February 29, 2016	140,000	\$14.24 (CA\$19.26)	50.4
Exercisable – February 29, 2016	25,000	\$15.43 (CA\$20.88)	

### 14 Foreign exchange

Foreign exchange gains (losses) realized on the translation of foreign currency balances, transactions and the fair value of foreign currency financial derivatives and embedded derivatives during the fiscal year are included in sales and cost of sales and amounted to:

	2016 \$	2015 \$
Sales	(1,070)	2,074
Cost of sales	(1,214)	(8,937)

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

15	Cost of sales		
		2016 \$	2015 \$
			•
	Change in inventories of finished goods and work in progress	36,813	18,850
	Raw materials and consumables used Employee expenses, excluding scientific research investment tax credits	146,707	163,407
	(note 17)	79,724	93,713
	Depreciation and amortization (notes 7, 8 and 19) Movement in inventory provision – net (note 5)	13,469 5,444	14,086 727
	Foreign exchange loss (note 14)	1,214	8,937
	Other production overhead costs	39,241	37,747
		322,612	337,467
16	Administration costs		
		2016 \$	2015 \$
	Employee expenses, excluding scientific research investment tax credits		
	(note 17)	39,629	44,575
	Scientific research investment tax credits (notes 17 and 18) Commissions	(3,119) 6,281	(3,815) 7,921
	Freight to customers	4,784	4,635
	Professional fees  Mayorant in allowance for doubtful accounts (note 26)	10,330	10,958
	Movement in allowance for doubtful accounts (note 26) Depreciation and amortization (notes 7, 8 and 19)	825 1,840	35 2,037
	Other	17,404	22,045
		77,974	88,391
17	Employee expenses		
		2016 \$	2015 \$
	Wages and salaries	85,673	99,173
	Social security costs	27,256	32,460
	Scientific research investment tax credits (note 18) Share-based compensation (note 13(d))	(3,119) 104	(3,815) 15
	Other	6,320	6,640
		116,234	134,473

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 18 Research and development expenses

Research and development expenses are included in cost of sales and administration costs and consist of the following:

	2016 \$	2015 \$
Research and development expenditures Less: Scientific research and development investment tax credits	8,014 (3,119)	9,231 (3,815)
	4,895	5,416

#### 19 Depreciation and amortization costs

Depreciation and amortization costs are included in cost of sales and administration costs and consist of the following:

	<b>2016</b> \$	2015 \$
Depreciation of property, plant and equipment Amortization of intangible assets	13,301 2,008	13,749 2,374
	15,309	16,123

#### 20 Restructuring costs

During the current fiscal year, the Company incurred restructuring costs of \$2,759 (2015 – nil), which consisted primarily of cash severance, employee benefits and training costs paid or to be paid to former employees.

The portion of these restructuring costs related to the Company's North American operations amounted to \$2,150 (2015 – nil) of which \$1,800 related to workforce reduction and \$350 related to plant consolidation. On September 15, 2015, the Company announced plans to reduce its workforce at its North American facilities and to consolidate production activities from two of its North American plants. The purpose of these restructuring initiatives was to reduce the Company's North American manufacturing footprint and to improve operational efficiencies. The workforce reduction and plant consolidation commenced during the third quarter of the current fiscal year and should be completed over the course of the ensuing twelve months.

The remaining portion of the restructuring costs, totalling \$609 (2015 – nil), were incurred in the Company's overseas operations, most notably the costs related to the closure of the Company's U.K. facility. After a lengthy period of consideration of various alternatives following successive years of losses, the Company concluded that the production of its main steam trap line should be moved from its U.K. facility to its Indian facility. As a result of this move, the Company expects to benefit from synergies in its supply chain resources, as well as its engineering and manufacturing capabilities. The move commenced during the fourth quarter of the current fiscal year and should be completed over the course of the ensuing twelve months.

# Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 21 Income taxes

	2016 \$	2015 \$
Current taxes:		
Current tax on profits for the year	9,170	11,470
Adjustments in respect of prior years	5,529	209
	14,699	11,679
Deferred taxes:		
Origination and reversal of temporary differences	(1,663)	(1,906)
Adjustments in respect of prior years	(4,734)	
	(6,397)	(1,906)
Income tax expense	8,302	9,773

The taxes on the Company's income before taxes differ from the amount that would arise using the statutory tax rates applicable to income of the consolidated entities as follows:

	2016 \$	2015 \$
Income before tax at statutory rate of 26.90% (2015 – 26.90%)	3,386	7,792
Tax effects of:		
Difference in statutory tax rates in foreign jurisdictions	960	1,624
Non-deductible goodwill impairment loss	3,096	-
Non-deductible (taxable) foreign exchange loss (gain)	629	539
Losses not tax effected	633	874
Benefit attributable to a financing structure	(1,185)	(1,342)
Adjustments in respect of prior years	795	209
Other	(12)	77
Income tax expense	8,302	9,773

# Notes to the Consolidated Financial Statements

Non-capital loss carryforwards

Other

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

The analysis of deferred tax assets and deferred tax liabilities is as follows:		
	2016 \$	2015 \$
Deferred income tax assets:  To be realized after more than 12 months To be realized within 12 months	8,858 4,679	7,502 4,890
Deferred income tax liabilities:  To be realized after more than 12 months  To be realized within 12 months	(2,435) (973)	(8,199) (150)
Net deferred income tax asset	10,129	4,043
The movement of the net deferred income tax asset account is as follows:		
	2016 \$	2015 \$
Balance – Beginning of year Recovery to consolidated statement of income Exchange differences	4,043 6,397 311	2,136 1,906 1
Balance – End of year	10,129	4,043
The significant components of the net deferred income tax asset are as follows:		
	2016 \$	2015 \$
Property, plant and equipment Intangible assets Non-deductible provisions and reserves Investment tax credits Inventories	(5,051) (3,508) 8,513 (969) 8,278	(4,858) (3,798) 5,675 (930) 6,378

The Company did not recognize deferred income tax assets of \$2,234 (2015 - \$1,664) in respect of non-capital losses amounting to \$8,718 (2015 - \$5,707) that can be carried forward to reduce taxable income in future years. These losses expire between 2021 and indefinitely.

2,999

10,129

(133)

2,479

(903)

4,043

### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

The Company did not recognize deferred income tax assets of \$369 (2015 - \$276) in respect of capital losses amounting to \$2,745 (2015 - \$2,051) that can be carried forward indefinitely against future taxable capital gains.

Deferred tax liabilities of \$6,987 (2015 - \$6,967) have not been recognized for the withholding tax and other taxes that would be payable on the unremitted earnings of certain subsidiaries. Such amounts are not expected to reverse in the foreseeable future. Unremitted earnings as at February 29, 2016 totalled \$312,810 (2015 - \$304,098).

#### 22 Earnings per share

#### a) Basic

Basic earnings per share is calculated by dividing the net income attributable to the Subordinate and Multiple Voting shareholders by the weighted average number of Subordinate and Multiple Voting Shares outstanding during the year.

	2016	2015
Net income attributable to Subordinate and Multiple Voting shareholders	\$3,641	\$18,580
Weighted average number of Subordinate and Multiple Voting Shares outstanding	21,861,230	21,947,725
Basic earnings per share	\$0.17	\$0.85

#### b) Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of Subordinate and Multiple Voting Shares outstanding to assume conversion of all dilutive potential Subordinate and Multiple Voting Shares. The Company has one category of dilutive potential Subordinate and Multiple Voting Shares: stock options. For the stock options, a calculation is done to determine the number of Subordinate and Multiple Voting Shares that could have been acquired at fair value (determined as the average market share price of the Company's outstanding Subordinate and Multiple Voting Shares for the period), based on the exercise prices attached to the stock options. The number of Subordinate and Multiple Voting Shares calculated above is compared with the number of Subordinate and Multiple Voting Shares that would have been issued assuming exercise of the stock options.

### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

	2016	2015
Net income attributable to Subordinate and Multiple Voting shareholders	\$3,641	\$18,580
Weighted average number of Subordinate and Multiple Voting Shares outstanding Adjustments for stock options	21,861,230 7,412	21,947,725 14,892
Weighted average number of Subordinate and Multiple Voting Shares for diluted earnings per share	21,868,642	21,962,617
Diluted earnings per share	\$0.17	\$0.85

### 23 Commitments and contingencies

a) In the normal course of business, the Company issues performance bond guarantees related to product warranty and on-time delivery as well as advance payment guarantees and bid bonds. As at February 29, 2016, the aggregate maximum value of these guarantees, if exercised, amounted to \$79,787 (2015 –\$65,873). The guarantees expire as follows:

	\$
February 28, 2017	36,381
February 28, 2018	17,847
February 28, 2019	16,125
February 29, 2020	7,767
February 28, 2021	1,506
Subsequent years	161_
	79,787

- b) The Company has outstanding purchase commitments with foreign suppliers, due within one year, amounting to \$5,950 (2015 \$8,722), which are covered by letters of credit.
- c) Future minimum payments under operating leases (related mainly to premises and machinery) are as follows:

	\$
February 28, 2017	1,459
February 28, 2018	1,551
February 28, 2019	1,432
February 29, 2020	1,196
February 28, 2021	525
Subsequent years	200
	6,363

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

d) Two of the Company's U.S. subsidiaries have been named as defendants in a number of asbestos-related legal proceedings pertaining to products they formerly sold. Management believes it has a strong defence, and the subsidiaries have previously been dismissed from a number of similar cases. Because of the many uncertainties inherent in predicting the outcome of these proceedings, as well as the course of asbestos litigation in the United States, management believes that it is not possible to make an estimate of the subsidiaries' asbestos liability. Accordingly, no provision has been set up in the accounts.

During the year ended February 29, 2016, legal and related costs for these matters amounted to \$5,568 (2015 – \$6.085).

e) Lawsuits and proceedings or claims arising from the normal course of operations are pending or threatened against the Company. Although at this time it is not possible to determine the outcome based on the facts currently known, the Company does not believe that the ultimate outcome will have a material adverse effect on its financial position, results of operations or liquidity. No provision has been set up in the accounts.

On December 3, 2014, San Diego Gas & Electric Company ("SDG") filed a claim against Velan Valve Corp., a wholly-owned subsidiary of the Company, in the Superior Court of the State of California, concerning high pressure valves supplied to SDG and installed at its Palomar Energy Center ("Facility").

This lawsuit alleges damages to the Facility in excess of \$9,000 related to allegedly defective valves supplied by Velan Valve Corp. The claim is for alleged strict product liability and alleged negligence. It is the Company's position that this claim is without merit.

The Company intends to vigorously defend its position and will undertake all actions necessary to protect its reputation. While the Company cannot predict the final outcome of this claim, based on information currently available, the Company believes the resolution of this claim will not have a material adverse effect on its financial position, results of operations or liquidity. The Company has reported this claim to its insurance company and accrued the \$100 deductible.

## Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015 (in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 24 Related party transactions

Transactions and balances with related parties occur in the normal course of business. Related party transactions and balances not otherwise disclosed separately in these consolidated financial statements are as follows:

	2016 \$	2015 \$
Affiliated company owned by certain relatives of controlling shareholder		
Purchases – Material components	988	1,459
Sales – Material components	38	67
Amounts charged by an affiliated company in which a relative of the controlling shareholder owns a 50% interest		
Computer consulting	-	14
Amount charged by the controlling shareholder to one of the Company's subsidiaries and certain of its executives		
Rent based on weekly usage	37	27
Accounts receivable Affiliated companies	9	-
Accounts payable and accrued liabilities		
Affiliated companies	85	82
Controlling shareholder	6	35
Key management <sup>1</sup> compensation		
Salaries and other short-term benefits	4,186	4,405
Share-based compensation	104	15

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<sup>&</sup>lt;sup>1</sup> Key management includes directors (executive and non-executive) and certain members of senior management.

#### Notes to the Consolidated Financial Statements

For the years ended February 29, 2016 and February 28, 2015

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 25 Segment reporting

The Company reflects its results under a single reportable operating segment. The geographic distribution of its sales and assets is as follows:

						Febr	uary 29, 2016
		<b>Unite d</b>				Consolidation	
	Canada	States	France	Italy	Other	Adjustment	Consolidated
	\$	<b>\$</b>	\$	\$	\$	\$	\$
Sales							
Customers -							
Domestic	19,182	127,482	50,779	1,389	19,228		218,060
Export	116,570	-	36,846	29,927	25,491		208,834
Intercompany (export)	62,901	24,418	37	3,538	62,716	(153,610)	
Total	198,653	151,900	87,662	34,854	107,435	(153,610)	426,895
Property, plant and equipment	38,331	7,702	11,350	3,257	34,617	_	95,257
Intangible assets and goodwill	954	-	8,846	10,520	32	-	20,352
Other identifiable assets	221,481	28,570	134,850	37,695	103,205	(125,782)	400,018
Total identifiable assets	260,766	36,272	155,046	51,472	137,854	(125,782)	515,627

						Febr	uary 28, 2015
		United				Consolidation	
	Canada	States	France	Italy	Other	Adjustment	Consolidated
	\$	\$	\$	\$	\$	\$	\$
Sales							
Customers -							
Domestic	37,258	142,930	54,190	553	22,237		257,168
Export	91,517	-	49,434	34,935	22,696		198,582
Intercompany (export)	83,279	17,230	144	3,156	56,022	(159,831)	
Total	212,054	160,160	103,768	38,644	100,955	(159,831)	455,750
Property, plant and equipment	41,588	7,926	10,496	3,854	27,421	-	91,285
Intangible assets and goodwill	78	-	9,229	24,215	54	-	33,576
Other identifiable assets	245,375	30,633	132,780	39,964	110,638	(125,623)	433,767
Total identifiable assets	287,041	38,559	152,505	68,033	138,113	(125,623)	558,628

#### 26 Financial risk management

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, cash flow interest rate risk and fair value interest rate risk), credit risk and liquidity risk. The Company's overall financial risk management program focuses on mitigating unpredictable financial market risks and their potential adverse effects on the Company's financial performance.

The Company's financial risk management is generally carried out by the corporate finance team, based on policies approved by the Board of Directors. The identification, evaluation and hedging of the financial risks are the

#### Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

responsibility of the corporate finance team in conjunction with the finance teams of the Company's subsidiaries. The Company uses derivative financial instruments to hedge certain risk exposures. Use of derivative financial instruments is subject to a policy which requires that no derivative transaction be entered into for the purpose of establishing a speculative or leveraged position (the corollary being that all derivative transactions are to be entered into for risk management purposes only).

#### Overview

The Company's financial instruments and the nature of risks which they may be subject to are set out in the following table:

			Risks	
	<u> </u>	Market		
Financial instrument	Currency	Interest rate	Credit	Liquidity
Cash and cash equivalents	X	X	X	
Short-term investments	X	X	X	
Accounts receivable	X		X	
Derivative assets	X		X	
Bank indebtedness	X	X		X
Short-term bank loans	X	X		X
Accounts payable and accrued liabilities	X			X
Customer deposits	X			X
Dividend payable	X			X
Accrual for performance guarantees	X			X
Derivative liabilities	X			X
Long-term debt	X	X		X

#### Market risk

#### Currency risk

Currency risk on financial instruments is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company operates internationally and is exposed to foreign exchange risk arising from various currency exposures. Currency risk arises when future commercial transactions and recognized assets and liabilities are denominated in a currency other than a company's functional currency. The Company has operations with different functional currencies, each of which will be exposed to currency risk based on its specific functional currency.

When possible, the Company matches cash receipts in a foreign currency with cash disbursements in that same currency. The remaining anticipated net exposure to foreign currencies is hedged. To hedge this exposure, the Company uses foreign currency derivatives, primarily foreign exchange forward contracts. These derivatives are not designated as hedges for accounting purposes.

## Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

The amounts outstanding as at February 29, 2016 and February 28, 2015 are as follows:

	Range of exchange rates		(In thou	Gain (loss) sands of U.S. dollars)	Notional amount (In thousands of indicated currency)	
	February 29, 2016	February 28, 2015	February 29, 2016 \$	February 28, 2015	February 29, 2016	February 28, 2015
Foreign exchange forward contrac	ts					
Sell US\$ for CA\$ – 0 to 12 months	1.25-1.46	1.09-1.26	(1,212)	(3,047)	US\$84,104	US\$49,565
Buy US $\$$ for CA $\$$ – 0 to 12 months	1.32-1.34	-	1,426	-	US\$75,000	· -
Sell US\$ for $\in$ − 0 to 12 months	1.08-1.39	1.14-1.40	(1,602)	(2,236)	US\$8,481	US\$19,573
Buy US\$ for $\in$ – 0 to 12 months	1.08-1.28	1.12-1.27	2	30	US\$187	US\$1,119
Sell US\$ for KW – 0 to 12 months	1,166-1,206	-	(16)	-	US\$426	· -
Sell € for US\$ – 0 to 12 months	1.09-1.19	1.13-1.14	(22)	(55)	€13,737	€5,907
Buy € for US\$ – 0 to 12 months	1.07	1.10	156	49	€11,000	€5,000
Buy £ for US\$ $- 0$ to 12 months	-	1.55-1.62	-	(37)	-	£599
Buy £ for $\in$ – 0 to 12 months	0.72 - 0.78	0.74-0.79	(79)	78	£938	£1,982

Foreign exchange forward contracts are contracts whereby the Company has the obligation to sell or buy the currencies at the strike price. The fair value of the foreign currency instruments is recorded in the consolidated statement of income and reflects the estimated amounts the Company would have paid or received to settle these contracts as at the financial position date. Unrealized gains are recorded as derivative assets and unrealized losses as derivative liabilities on the consolidated statement of financial position.

The following table provides a sensitivity analysis of the Company's most significant foreign exchange exposures related to its net position in the foreign currency financial instruments, which includes cash and cash equivalents, short-term investments bank indebtedness, short-term bank loans, derivative financial instruments, accounts receivable, accounts payable and accrued liabilities, customer deposits, accrual for performance guarantees and long-term debt, including interest payable. A hypothetical strengthening of 5.0% of the following currencies would have had the following impact for the fiscal years ended February 29, 2016 and February 28, 2015:

	Net inco	ome (loss)	Other comprehensive income (loss)	
	<b>2016</b> \$	2015 \$	<b>2016</b> \$	2015 \$
Canadian dollar strengthening against the U.S. dollar Euro strengthening against the U.S. dollar	112 447	1,083 766	- -	-

A hypothetical weakening of 5.0% of the above currencies would have had the opposite impact for both fiscal years.

For the purposes of the above analysis, foreign exchange exposure does not include the translation of subsidiaries into the Company's reporting currency. For those subsidiaries whose functional currency is other than the reporting currency (U.S. dollar) of the Company, such exposure would impact other comprehensive income or loss.

Cash flow and fair value interest rate risk

The Company's exposure to interest rate risk is related primarily to its credit facilities, long-term debt and cash and cash equivalents. Items at variable rates expose the Company to cash flow interest rate risk, and items at fixed rates expose the Company to fair value interest rate risk. The Company's long-term debt and credit facilities predominantly

#### Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

bear interest, and its cash and cash equivalents earn interest at variable rates. An assumed 0.5% change in interest rates would have no significant impact on the Company's net income or cash flows.

#### Credit risk

Credit risk is the risk of an unexpected loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises primarily from the Company's trade accounts receivable.

The Company's credit risk related to its trade accounts receivable is concentrated. As at February 29, 2016, six (2015 – four) customers accounted for more than 5% each of its trade accounts receivable, of which one customer accounted for 11.8% (2015 - 10.3%), and the Company's ten largest customers accounted for 58.5% (2015 - 54.7%). In addition, one customer accounted for 13.4% of the Company's sales (2015 - 10.9%).

In order to mitigate its credit risk, the Company performs a continual evaluation of its customers' credit and performs specific evaluation procedures on all its new customers. In performing its evaluation, the Company analyzes the ageing of accounts receivable, historical payment patterns, customer creditworthiness and current economic trends. A specific credit limit is established for each customer and reviewed periodically. An allowance for doubtful accounts is recorded when, based on management's evaluation, the collection of an account receivable is not reasonably certain.

The Company is also exposed to credit risk relating to derivative financial instruments, cash and cash equivalents and short-term investments, which it manages by dealing with highly rated financial institutions.

The Company's primary credit risk is limited to the carrying value of the trade accounts receivable and gains on derivative assets.

The table below summarizes the ageing of trade accounts receivable as at:

	As at February 29, 2016 \$	As at February 28, 2015
Current	73,655	64,387
Past due 0 to 30 days	12,780	17,930
Past due 31 to 90 days	13,377	12,360
Past due more than 90 days	16,205	4,804
	116,017	99,481
Less: Allowance for doubtful accounts	1,653	899
Trade accounts receivable	114,364	98,582
Other receivables	5,205	6,735
Total accounts receivable	119,569	105,317

#### Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

The table below summarizes the movements in the allowance for doubtful accounts:

	As at February 29, 2016 \$	As at February 28, 2015 \$
Balance – Beginning of year Bad debt expenses	899 1,646	917 872
Recoveries of trade accounts receivable	(198)	(665)
Write-off of trade accounts receivable Foreign exchange	(623) (71)	(172) (53)
Balance – End of year	1,653	899

#### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they come due. The Company manages its liquidity risk by continually monitoring its future cash requirements. Cash flow forecasting is performed in the operating entities and aggregated by the Company's corporate finance team. The Company's policy is to maintain sufficient cash and cash equivalents and available credit facilities in order to meet its present and future operational needs.

The following tables present the Company's financial liabilities identified by type and future contractual dates of payment as at:

				As at Februa	ry 29, 2016
	Total \$	Less than 1 year \$	1 to 3 Years \$	4 to 5 Years \$	After 5 years \$
Long-term debt	22,449	7,978	6,468	3,095	4,908
Accounts payable and accrued liabilities	62,943	62,943		´ -	
Customer deposits	28,123	28,123	_	_	-
Accrual for performance guarantees	30,563	30,563	_	_	-
Bank indebtedness and short-term bank loans	6,347	6,347	_	_	-
Derivative liabilities	2,945	2,945	-	-	-
				As at Februa	ry 28, 2015
	Total	Less than 1 year \$	1 to 3 Years \$	4 to 5 Years \$	After 5 years \$
Long-term debt	14,827	10,644	1,973	610	1,600
Accounts payable and accrued liabilities	70,997	70,997	-	_	-
Customer deposits	44,111	44,111	-	_	-
	30,012	30,012	-	-	-
Bank indebtedness and short-term bank loans		17,750	-	-	-
Derivative liabilities	5,362	5,362	-	-	-
Long-term debt Accounts payable and accrued liabilities Customer deposits Accrual for performance guarantees Bank indebtedness and short-term bank loans	2,945  Total \$ 14,827 70,997 44,111 30,012 17,750	2,945  Less than 1 year \$ 10,644 70,997 44,111 30,012 17,750	Years \$	4 to 5 Years	After 5 years

#### Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### Fair value of financial instruments

The fair value hierarchy has the following levels:

- Level 1 quoted market prices in active markets for identical assets or liabilities;
- Level 2 inputs other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); and
- Level 3 unobservable inputs such as inputs for the asset or liability that are not based on observable market data. The level in the fair value hierarchy within which the fair value measurement is categorized in its entirety is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

The fair value of financial assets and financial liabilities measured on the consolidated statements of financial position are as follows:

<u> </u>			As at Febr	uary 29, 2016
Financial position classification and nature	Total \$	Level 1 \$	Level 2 \$	Level 3
Assets Derivative assets	1,598	-	1,598	-
<b>Liabilities</b> Derivative liabilities	2,945	-	2,945	-
_			As at Febr	uary 28, 2015
Financial position classification and nature	Total \$	Level 1 \$	Level 2 \$	Level 3
Assets Derivative assets	144	-	144	-
<b>Liabilities</b> Derivative liabilities	5,362	-	5,362	-

Fair value measurements of the Company's derivative assets and liabilities are classified under Level 2 because such measurements are determined using published market prices or estimates based on observable inputs such as interest rates, yield curves, and spot and future exchange rates. The carrying value of the Company's financial instruments is considered to approximate fair value, unless otherwise indicated.

#### Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

#### 27 Capital management

The Company's capital management strategy is designed to maintain strong liquidity in order to pursue its organic growth strategy, undertake selective acquisitions and provide an appropriate investment return to its shareholders while taking a conservative approach to financial leveraging.

The Company's financial strategy is designed to meet the objectives stated above and to respond to changes in economic conditions and the risk characteristics of underlying assets. In order to maintain or adjust its capital structure, the Company may issue or repurchase shares, raise or repay debt, vary the amount of dividends paid to shareholders or undertake any other activities it considers appropriate under the circumstances.

The Company monitors capital on the basis of its total debt-to-equity ratio. Total debt consists of all interest-bearing debt, and equity is defined as total equity.

The total debt-to-equity ratio was as follows:

	As at February 29, 2016	As at February 28, 2015 \$
Bank indebtedness Short-term bank loans Current portion of long-term debt Long-term debt	5,028 1,319 7,978 14,471	15,616 2,134 10,644 4,183
Total debt	28,796	32,577
Equity	333,119	345,093
Total debt-to-equity ratio	8.6%	9.4%

The Company's objective is to conservatively manage the total debt-to-equity ratio and to maintain funding capacity for potential opportunities.

The Company's financial objectives and strategy as described above have remained unchanged since the last reporting period. These objectives and strategies are reviewed annually or more frequently if the need arises.

The Company is in compliance with all covenants related to its debt and credit facilities, and is not subject to any capital requirements imposed by a regulator.

## Notes to the Consolidated Financial Statements

For the years ended February 28, 2015 and 2014

(in thousands of U.S. dollars, excluding number of shares and per share amounts)

## 28 Adjustments to reconcile net income to cash provided from operating activities

	2016	2015
	\$	\$
Depreciation of property, plant and equipment	13,301	13,749
Amortization of intangible assets	2,008	2,374
Deferred income taxes	(6,397)	(1,906)
Share-based compensation expense	104	15
Loss (Gain) on disposal of property, plant and equipment	(54)	139
Goodwill impairment loss (note 4)	11,510	_
Realized foreign exchange loss on liquidation of subsidiary	-	636
Net change in derivative assets and liabilities	(3,897)	4,208
Net change in other liabilities	505	230
	17,080	19,445

## 29 Changes in non-cash working capital items

	2016 \$	2015 \$
Accounts receivable Inventories Income taxes recoverable Deposits and prepaid expenses Accounts payable and accrued liabilities Income tax payable Customer deposits Provisions Accrual for performance guarantees	(14,330) 40,758 (203) 1,728 (8,108) 1,773 (16,095) 1,449 547	23,602 20,557 (7) (280) (5,603) (197) (22,770) (186) (3,837)
	7,519	11,279

## **Directors and officers**

#### **Corporate directors**

T. Velan Chairman of the Board

W. Sheffield Lead Director

P. Velan Director
R. Velan Director
C. Hooper Director
J. Latendresse Director
K. MacKinnon Director

#### **Corporate officers**

T. Velan Chief Executive Officer

Y. Leduc President

I. Velan Special Advisor to the President

M. Allen Executive Vice-President, Manufacturing Operations and Global Supply Chain

W. Maar Executive Vice-President, Global Sales and Overseas Operations

J. Ball Chief Financial Officer

V. Apostolescu Vice-President, Quality Assurance

S. Bruckert Vice-President, Human Resources and General Counsel, Corporate Secretary

J. Del Buey Vice-President, Severe Service Applications

P. Dion Vice-President, Sales - Canada

P. Lee Vice-President, Sales - United States (North East)

G. Perez Vice-President, Engineering

C. Pogue Vice-President, Sales - United States (South West)G. Sabourin Vice-President, Treasurer and Financial Systems

A. Smith Vice-President, Procurement

R. Sossoyan Vice-President, Global Financial Reporting

D. Velan Vice-President, Marketing and Product Strategy

R. Velan Vice-President, Customer Service and Distribution

## **Shareholder information**

#### **Head office**

7007 Cote de Liesse Montreal, Quebec, Canada H4T 1G2

#### Website

www.velan.com

#### Investor relations

John D. Ball Chief Financial Officer 7007 Cote de Liesse, Montreal, Quebec, Canada H4T 1G2 Tel.: (514) 748-7743, Ext. 5537

Fax: (514) 908-0180

#### **Auditors**

PricewaterhouseCoopers LLP

## **Transfer agent**

**CST Trust Company** 

#### Shares outstanding as at February 29, 2016

6,170,568 Subordinate Voting Shares 15,566,567 Multiple Voting Shares

#### Listing

Symbol: VLN

#### Price range

High CA \$22.50 Low CA \$13.57

Closing on February 29, 2016: CA \$17.05

#### **Annual meeting**

The Annual Meeting of Shareholders will be held July 12, 2016, at 3:00 p.m. in the Salon St-Denis of the:
Saint James Club
1145 Union Avenue
Montreal, Quebec, Canada H3B 3C2

## Velan worldwide



Montreal, QC, Canada Velan Inc.

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  - 4 plants in North America
  - 5 plants in Europe
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- · Hundreds of distributors worldwide
- · Over 60 service shops worldwide

## Manufacturing - Canada

# Plant 1 and 5

Montreal, QC, Canada Velan Inc.

## **Manufacturing** - Europe



Lvon, France Velan SAS

#### **Manufacturing** - Asia



Ansan City, South Korea Velan Ltd.

## **Distribution centers**



Willich, Germany Velan GmbH

#### Plant 2 and 7



Montreal, OC, Canada Velan Inc.

## **Plant**



Mennecy, France Segault SA

#### Plant 2



Ansan City, South Korea Velan Ltd.

#### Stocking and distribution



Granby, QC, Canada Vel*CAN* 

#### Plant 4 and 6



Granby, QC, Canada Velan Inc.



Lisbon, Portugal Velan Valvulas Industriais, Lda.

#### **Plant**



Taichung, Taiwan Velan-Valvac

#### Stocking and distribution



Benicia, CA, U.S.A. Vel*CAL* 

## Manufacturing - U.S.A.

## Plant 3



Williston, VT, USA Velan Valve Corp.

#### Plant 1



Lucca, Italy Velan ABV S.r.l.

#### **Plant**



Suzhou, China Velan Valve (Suzhou) Co., Ltd.

#### Stocking and distribution



Houston, TX, U.S.A. Vel*TEX* 

#### Plant 2



Lucca, Italy Velan ABV S.r.l.

#### **Plant**



Coimbatore, India Velan Valves India Private Ltd.

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- Mining
- HVAC
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