

Western Alliance Bancorporation Annual Report 2016



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REACH RESOURCES EXPERTISE



WHY MORE MATTERS

Thriving businesses want more, and that is our focus at Western Alliance. We are proud to be a relationship-centered bank that puts client needs first with expert bankers, strong capacity, access to decision-makers, sophisticated products, customized solutions, and a real commitment to adding value.

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MORE COMMITMENT

Thank you for taking the time to review this report and learn how *more* at Western Alliance can work for you. Our core purpose is to provide deposit and credit solutions to businesses. We deliver through a team of knowledgeable and empowered bankers committed to providing personalized and responsive service that translates into long-lasting relationships.

As our Company continues to grow and evolve, our key corporate values remain constant:

- We place honesty, transparency, and integrity with our customers, co-workers, and regulators at the top.
- -We view ourselves as a trusted partner with our customers.
- We strive to bring *more* passion and care to our customers than our competitors.
- We want to make a difference in the communities we serve.

The year 2016 was one of strong performance for Western Alliance. Financially we had more growth across the board: loans, deposits, capital, earnings and customers. Total assets increased 20% to \$17.2 billion. This growth was supported by an increase of \$500 million or 31% in regulatory capital. Our deposits and loans grew by 21% and 19%, respectively, during the year. Net income was \$260 million and \$2.50 per share compared to \$193 million and \$2.03 per share in 2015. Our 23% earnings per share growth, return on tangible common equity of 17.71%, return on assets of 1.61%, and 21% increase in tangible book value per share, combined to put us in the upper echelon of peers in terms of operating performance and were the basis for another excellent year for our shareholders.

Strategically, during 2016, we:

- Purchased General Electric's domestic, limited service, hotel franchise finance business. This acquisition provided \$1.3 billion in loans to Western Alliance, added a team of 20 talented bankers and brought us a great portfolio of new customers.

- Added 100 *more* dedicated bankers to serve you and three *more* strategic offices: Atlanta, Menlo Park and San Francisco.
- Implemented a comprehensive upgrade of our core data processing platform. During the fourth quarter I know this conversion caused disruption and a need for training for some of our customers. For this, I apologize. However, with these changes we are moving forward with enhanced user functionality, cybersecurity and product offerings.
- Provided *more* to our underserved communities, including:
 - Originating \$180 million in community development loans.
 - Making \$28 million in new community investments and donations.
 - Donating 10,000 hours of employee volunteer time to community organizations.
 - Originating 31% of our small business loans in low- and low-to-moderate income areas.

Looking forward to 2017, we are focused on: continuing to innovate with our customers in mind, investing in our employees, outworking our competition, adding value to our customers and shareholders, and being a great community asset.

I wish to thank our employees who volunteered to tell our story of *more* in this report as well as the 1,500 other dedicated employees who I get to work with every day. I'm appreciative of our talented and supportive Board of Directors that has provided us with oversight, guidance and vision.

Finally, the biggest thank you is to our customers who confide in us to be their trusted partner in business.

Sincerely,

Robert G. Sarver

"Looking forward to 2017, we are focused on: continuing to innovate with our customers in mind, investing in our employees, outworking our competition, adding value to our customers and shareholders, and being a great community asset."

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Robert Sarver Chairman and Chief Executive Officer Western Alliance Bancorporation

BANCE



Excelling at What We Do



"The key to our consistently strong results, which stand out among peer institutions, is a culture centered around people. Western Alliance does more because of the elevated level of passion and expertise among our employees," says Dale Gibbons, Chief Financial Officer, Western Alliance Bancorporation. "One way customers experience this is more direct access. If the Credit Committee needs to meet, it meets. If a client needs to talk with the CEO, it happens. We have a real desire to do things better and provide solutions for our clients' financial needs."



Dale Gibbons Chief Financial Officer Western Alliance Bancorporation

Consolidated Income Statements

(Unaudited) (\$ in Thousands, except per share amounts)

	2016	2015	2014	2013
Interest Income Interest Expense	\$ 700,506 (43,293)	\$ 525,144 (32,568)	\$ 416,379 (31,486)	\$ 362,655 (29,760)
Net Interest Income Provision for Credit Losses	657,213 (8,000)	492,576 (3,200)	384,893 (4,726)	332,895 (13,220)
Net Interest Income After Provision Non-Interest Income Non-Interest Expense	649,213 42,915 (330,949)	489,376 29,768 (260,606)	380,167 24,651 (207,319)	319,675 22,197 (196,216)
Income Before Income Tax Income Tax Expense	361,179 (101,381)	258,538 (64,294)	197,499 (48,390)	145,656 (29,830)
Income from Continuing Operations Discontinued Operations	259,798 -	194,244	149,109 (1,158)	115,826 (861)
Net Income	\$ 259,798	\$ 194,244	\$ 147,951	\$ 114,965
Dividends on Preferred Stock	_	(750)	(1,387)	(1,410)
Net Income Available to Common Stockholders	\$ 259,798	\$ 193,494	\$ 146,564	\$ 113,555
Weighted Average Common Shares Outstanding (Diluted)	103,843	95,219	87,506	86,541
Earnings Per Share Available to Common Stockholders (Diluted)	\$ 2.50	\$ 2.03	\$ 1.67	\$ 1.31

Common Stockholders (Diluted)

Consolidated Balance Sheets

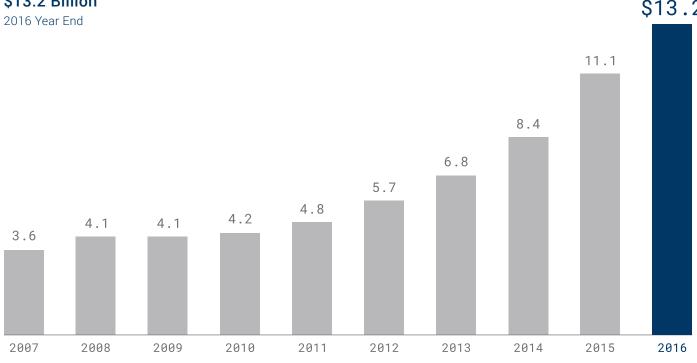
(Unaudited) (\$ in Thousands)

ASSETS	2016	2015	2014	2013
Cash	\$ 284,491	\$ 224,640	\$ 164,396	\$ 305,514
Securities	2,767,761	2,042,237	1, 547, 821	1,689,556
Loans	13,208,436	11,136,663	8,398,265	6,801,415
Allowance for Credit Losses	(124,704)	(119,068)	(110,216)	(100,050)
Net Loans	13,083,732	11,017,595	8,288,049	6,701,365
Other Assets	1,064,858	990,617	600,232	610,907
Total Assets	\$ 17,200,842	\$ 14,275,089	\$ 10,600,498	\$ 9,307,342
LIABILITIES AND EQUITY				
Deposits	\$ 14,549,863	\$ 12,030,624	\$ 8,931,043	\$ 7,838,205
Borrowings	489,665	398,483	485,599	454,146
Other Liabilities	269,785	254,480	182,928	159,493
Total Liabilities	15,309,313	12,683,587	9,599,570	8,451,844
Stockholders' Equity	1,891,529	1,591,502	1,000,928	855,498
Total Liabilities and Stockholders' Equity	\$ 17,200,842	\$ 14,275,089	\$ 10,600,498	\$ 9,307,342

MORE PERFORMANCE

Total Loans

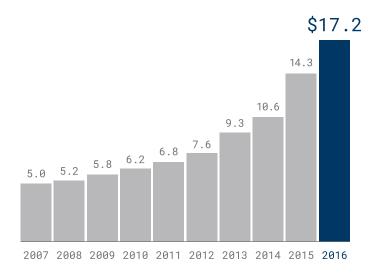




Total Assets

\$17.2 Billion

2016 Year End



Total Regulatory Capital

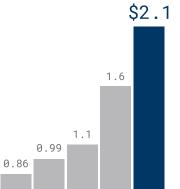
0.67 0.65 0.72

2007 2008 2009 2010 2011 2012 2013 2014 2015 2016

\$2.1 Billion 2016 Year End

0.58

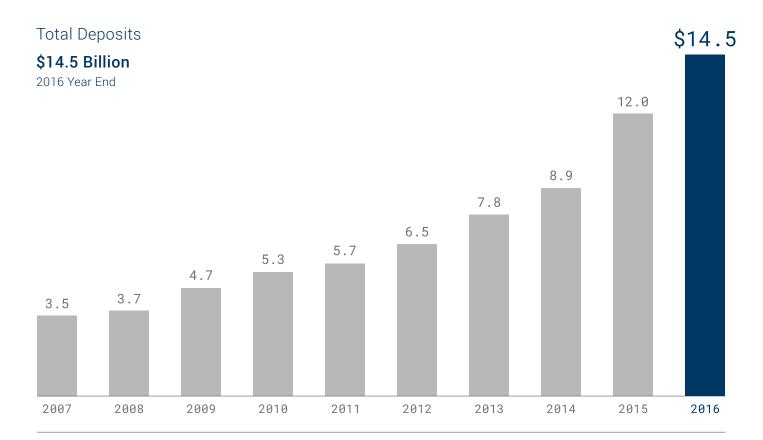
0.47





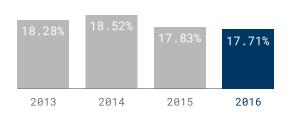
"Western Alliance has had a spectacular run of financial performance for the past several years, culminating in 2016. Our return on assets was 1.61% – among the best in the industry – complemented by return on equity of nearly 18% and more than 20% increase in earnings per share."

Dale Gibbons, Chief Financial Officer, Western Alliance Bancorporation

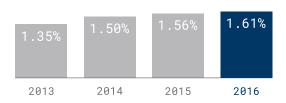


2016 Shareholder Performance

17.71% Return on Tangible Common Equity



1.61% Return on Average Assets



\$10,000 Investment Comparison 2016 Year End

	1 Year	3 Years	5 Years
WAL	\$13,834	\$20,415	\$78,186
KBW Regional Banking Index	\$13,901	\$15,080	\$25,079
S&P 500	\$11,196	\$12,905	\$19,818

ATLANTA, GEORGIA

TOP 1%

Ranking in asset size

45 Offices 1,500+ Employees to serve our clients

24% Regulatory capital 5-year compound annual growth rate (CAGR) 21% Tangible book value per share increase from 2015 to 2016

20% Loan growth in 2016 70,000+ Commercial bank accounts

7,300+ Lending relationships



Smart Analytics Power Better Decision-making

Better, faster and more efficient banking decisions for clients – that is what Dan Harach and his team think about every day. Critically, Harach, like most everyone at Western Alliance, is a "doer" as well as a thinker. In his case, putting great ideas into action meant creating a sophisticated set of tools to analyze aggregate risk for individual clients, separate portfolios or whole divisions, as big or small as the situation demands. His entrepreneurial efforts have led to more profound and readily available insights that have boosted analysis for decisions across the organization. All of this translates to faster loan decisions for clients, an important pillar of Western Alliance's brand promise.

"We've developed systems that are helping our bank to be even more nimble and responsive – and that's really the story of Western Alliance. Our bankers get out and lead, they are able to anticipate opportunities. The work we do behind the scenes is just another example of the bank's culture of getting out ahead of expectations."



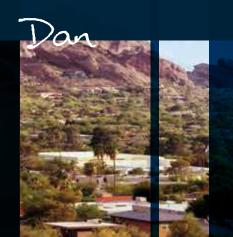
Dan Harach, SVP Loan Portfolio Analyst Manager Western Alliance Bank

"We've developed agile resources that will benefit Western Alliance for years to come. That is exciting."

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MORE TECHNOLOGY

Investments to Enhance the Customer Experience

Western Alliance in 2016 successfully completed a comprehensive technology conversion to power our banking business with a single, state-of-the-art system designed to deliver more for our clients. We invested in a solution with an outstanding track record in the industry that brings our employees and clients advanced products and services – along with a modern banking experience.

Connecting every division and national business line across the bank, this one platform provides our clients and employees with banking tools and innovative products that deliver added convenience, enhanced security and high-quality service.

Key benefits to customers include improved online banking, faster access to data and streamlined interfaces – in addition to the essential deliverable of enhanced security so necessary in today's business environment. All of this paves the way for new mobile banking in 2017.

For Western Alliance, this investment in our new system yields a more flexible, responsive tool for managing our growing businesses. Importantly, this dynamic platform will accommodate the bank's growth going forward.



"Understanding more about what customers want is essential to how we approach our markets. Innovative technology is bringing us new insights about our clients and their priorities."

Ryan Barringer, SVP Division Marketing Director Bridge Bank and Torrey Pines Bank

Bank

Be bold, venture





Janelle Miller and her team were on the frontlines of the 2016 system conversion preparing people across the company to support a technology transition for customers. "Our customers have been asking for a more robust online banking system. While there are always challenges with any conversion, we were there to resolve them. The new platform is more modern, more user-friendly and we're hearing positive feedback from customers."



Janelle Miller, AVP Treasury Management Application Support Western Alliance Bank



"The culture of our bank is really what makes outstanding customer service possible. We have great products and technology that's always getting better, but it's relationships that matter even more."



Laura Villagomez, VP Operations Senior Manager First Independent Bank

Real Responsiveness is a Real Differentiator

Steve Black understands that, for every customer, their business is what matters most. That's one reason many say he is the best SBA lender in San Diego County. Responsiveness goes beyond getting back to someone right away – it's putting the full power and resources of a top banking organization to work for clients in ways they might not know they need. "If a customer has a great project, even if their presentation doesn't do it justice, we often can see the possibilities," says Black. "We have tremendous strategic capabilities to look for solutions that make a real difference for customers. And we do it in a timely manner."

At Torrey Pines Bank – and all the divisions of Western Alliance – responsiveness is a team sport. "I'm always impressed with the quality of our people. We attract 'A' players and everyone rolls up their sleeves to succeed for clients. That's a big part of how we get well-crafted loan packages over the finish line." For Black, this rare combination of hard work, expertise and flexibility is the essence of the bank's commitment.



Steve Black, SVP Senior Business Development Officer Torrey Pines Bank

"Customers are looking for a quick and thoughtful turnaround, because they are moving quickly to capitalize on opportunities. Our responsiveness is the quality our customers value most."



MORE CAPABILITIES

Our highly specialized National Business Lines add demonstrable value – because businesses benefit from bankers who are as grounded in their worlds as they are. At each of our 10 National Business Lines, Western Alliance experts provide thorough, customized and current solutions for clients across the country.

Western Alliance's sharply focused business lines are centered around deep expertise in tech-sector lending and other specialty banking geared to enterprises of all kinds including hotel operations, mortgage banking, nonprofit entities and municipalities, homeowner associations, timeshare developments and more. Paired with our superior service and dedication to understanding the unique goals and opportunities of every individual client, our niche National Business Lines do more for customers.



According to Monika Suarez, lending in the public sector is known to be an impersonal process. But things are different at Western Alliance, where customers know who their lenders are and benefit from true relationships. "One of the aspects I find so personally and professionally fulfilling about what I do for Western Alliance is that we provide so much more than just financial resources – we develop a full understanding of what our customers are trying to accomplish and can suggest other strategic partners. We add real value by collaborating in ways that help municipalities and nonprofits further their missions."



Monika Suarez, SVP Municipal Finance Director Public and Nonprofit Finance





Corporate Finance, like much of Western Alliance, takes the time to dig deeper to find benefits for both customers and the bank. "We have the ability to do larger, complex syndications which helps us grow with our customers."



Roham Medifar, VP Credit Research Analyst Corporate Finance



"Like most large financial institutions, we have prudent credit standards. What differentiates Western Alliance is we listen to individual customer needs, and are not afraid to roll up our sleeves and do the work to come up with strategic, unique solutions to help customers meet their goals and still feel good about our position as a lender."



David Bernard, SVP Senior Loan Officer Mortgage Warehouse Lending



Alliance Association Bank

Catering to the growing HOA industry nationwide, our bankers offer clients innovative solutions to reduce costs and increase revenues. Providing deposit and lockbox services, remote deposit and a broad selection of specialized loan products, Alliance Association Bank is a targeted resource for this industry.



Corporate Finance

Our team of leading professionals participates in larger secured loans, serving a diverse set of corporate clients in sectors including retail, healthcare, consumer products, chemicals, cable/data, business services, transportation/automotive, industrial and more.



Equity Fund Resources

This financing nexus for the Venture Capital and Private Equity communities offers sophisticated banking services and solutions, including capital call lines and management company flexibility lines, along with other innovative financing for general partners.



Hotel Franchise Finance

New to the Western Alliance family in 2016, our group of nationally recognized experts in financing select-service and extended-stay hotels in U.S. markets provides lending solutions for a full range of project needs: acquisitions, renovations, expansions, ground-up construction and refinancings.



Life Sciences Group

The highly specialized team provides term and revolving credit facilities to life sciences companies – biotechnology, medical device and pharmaceutical – including growth capital, working capital, refinancing, restructuring, recapitalization, as well as mergers and acquisitions.



"Our clients value and often rely upon our expertise. It is common for our customers to reach out to us much earlier in the project cycle to get our input before they even put a loan package together."

> Chris Williams, SVP Managing Director Hotel Franchise Finance



Mortgage Warehouse Lending

Serving mortgage bankers with dedicated products and market expertise, our team of professionals provides warehouse facilities, MSR financing, custodial deposit services, treasury management and other industry-tailored solutions.



Public and Nonprofit Finance

Geared to the unique needs of state and local governments and other nonprofit entities, our knowledgeable and experienced public finance team specializes in tax revenue, utility revenue, lease-purchase and land-secured financings.



Renewable Resource Group

This team offers a full complement of debt financing, advisory and banking services to developers of commercial and small-scale renewable energy generation facilities across the country.



Resort Finance

Dedicated to the complex financing needs of U.S.-based timeshare developers, this resourceful and experienced group specializes in financing for land and inventory acquisition, construction and receivable hypothecation.



Technology Finance

Providing flexible financial solutions to emerging, mid- and late-stage technology companies throughout the U.S., our well-connected group works with venture- and non-venture-backed companies from inception through IPO and beyond.



"I've been lending for a long time, and I also have been on the other side of the table. My experience helps me to better understand the needs of our customers."



Dan Jurgiewich, AVP Portfolio Manager Resort Finance

People-Powered Banking

It's passion with a purpose: Western Alliance bankers and staff throughout the organization bring energy, dedication and talent. We strive to exceed customer expectations by delivering extraordinary service and top-tier products.









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Kalaya Vanaprasert, VP Financial Reporting Manager Western Alliance Bank













Deavin Rimmey















Kelly Cook



"Customer interaction is the best part of my job, and working at this bank, that is tremendously valued. I do everything I can to make sure customers are comfortable with our products and with our technology."



Lu Ann Bagby Treasury Management Trainer Alliance Bank of Arizona

A Story of Personal Growth

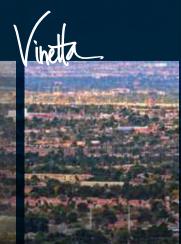
With eight promotions in 16 years – from Customer Service Representative to Senior Vice President – Vinetta De La Cruz now oversees two offices for Bank of Nevada, and nurtures hundreds of important customer relationships. Her story demonstrates how Western Alliance doesn't just support client businesses, it also supports flourishing careers. "If you would have told me this would have been my path, I wouldn't have believed it. One of the greatest things about our bank is opportunity," says De La Cruz. "We do an excellent job of identifying people's strengths and then giving them a chance to grow professionally."

Her view: The bank's investment in talented people ups the yield for customers, who benefit from highly engaged, expert bankers. "I know my customers – what keeps them up at night, what their greatest fears and achievements are, and their next big milestones." Clearly, strong and enduring relationships define Western Alliance, both for customers and, as De La Cruz points out, for employees right here at home...The motivation is so much more than compensation. It's also about empowerment."



(inetta De La Cruz, SVF Regional Manager Bank of Nevada

"We do more to earn your business. We do more to retain your business. And we do more to protect your business. This same concept applies to how we treat our employees."



MORE EXPERTISE

Our Bankers Set Us Apart

Across the industries, professions and sectors that drive the economy, knowledgeable bankers can make a remarkable difference. Western Alliance bankers draw on significant, industry-specific experience to provide thoughtful business counsel alongside powerful products tailored to meet the demands of our clients and an ever-changing business environment. Our real commitment to understanding individual businesses, fueled by hard-to-match industry expertise, results in meaningful banking relationships.

Areas of Expertise

- Accounting & Insurance
- **Education**
- ↔ Healthcare
- **☆** Homeowner Associations
- ☆ Hospitality & Tourism
- **∆ Legal**
- Manufacturing & Distribution

- Municipal & Local Government
- \heartsuit Nonprofits
- Real Estate & Construction
- Renewable Energy
- 🖺 Retail
- Technology & Life Sciences
- C Timeshare Development





"There is an entrepreneurial side of this bank – they hire knowledgeable people and empower them to create new products and services for customers. There are so many subject matter experts here to help you learn new things."



Kathy Cosio, SVP Internal Audit Director Western Alliance Bank



The bank's chief real estate appraiser understands that Western Alliance is built on customer relationships and timely decisions. The job of Gregg Baker and his team is to use their independence and expertise to solve complex, often unique, problems and deliver resolute valuation and environmental answers. "Our corporate culture encourages our team to ask substantive questions, exercise intellectual curiosity, and assist our lending groups and executive management in making timely, smart decisions."



Gregg Baker, SVP Chief Real Estate Appraiser Western Alliance Bank



Pella

"When clients call, they talk with experts who can solve their issues quickly. Everyone takes responsibility. It's not only that we know what we are doing, it's also that we are completely dedicated to customer service."



Bella BetSayad, VP Treasury Management Bridge Bank

Stretching to Do More Builds Performance

"I do more here in this job than I could have dreamed of doing at a law firm or a big bank." For Jessica Jarvi, who works on corporate transactions, acquisitions, offerings, corporate governance, human resources and more, the impact she is able to have is clear. "Anyone who has been here for a while has been asked to stretch and do something that's new for them. It builds confidence to tackle something completely new and see its results."

In Jarvi's estimation, a flat organization is a difference maker. "One thing that says a great deal about our bank is that everyone is accessible. This is meaningful – we are available to talk to our internal clients every day, and I know this is exactly what our bankers do with customers. There's more direct contact, less bureaucracy and fewer layers. Western Alliance has so many high-quality people, and part of the reason they thrive here is the ability to positively influence the organization."

O Deputy General Cour Western Alliance Ba



"I think it's important to work for an organization that is locally committed and involved. Across the board, the bank supports education – from high-level policy to hands-on tutoring – and the bank is very supportive of my volunteer work with First Things First, Arizona's early childhood initiative."



Supporting What Matters We focus our efforts on helping to build vibrant and healthy communities.

\$180 Million

2016

In community development loans

9,864 Employee community service hours

\$28 Million

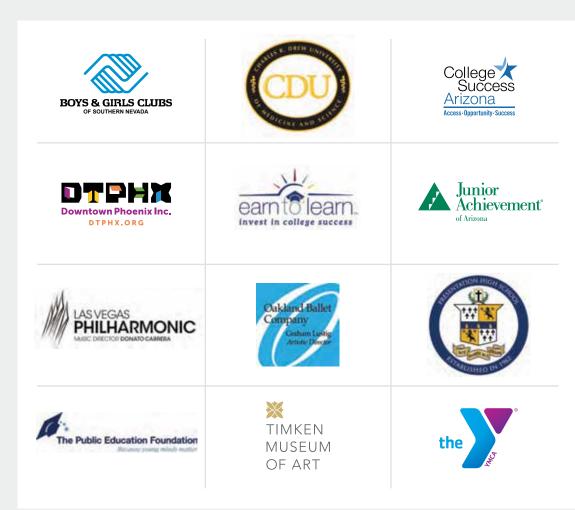
In new community investments and donations

31%

Of small business loans in low- and low-to-moderate income areas

Strengthening Communities

Western Alliance is deeply committed to giving back to the communities where we do business, working with purpose to improve quality of life. Our goal is to help build healthy communities through leadership in education, support for affordable housing, community development lending and investments, as well as a variety of grants and initiatives. Western Alliance employees embrace this philosophy by dedicating their time and expertise, often in leadership roles, to charitable and civic organizations across our markets.







BOYS & GIRLS CLUE





"I'm on the board of Boys & Girls Clubs of Southern Nevada, on their HR Committee and I also conduct supervisory training for their leadership team. I have so much support from the bank for this worthwhile work in the community."



Barbara Earnest, SVP Training Director Western Alliance Bank



Natalie Do brings the same enthusiasm and engagement to her community involvement as she does to her work with clients at Torrey Pines Bank's Beverly Hills office. A Certified Financial Planner[®] and a seasoned banker, Do also serves as Chair of the advisory board for the GRYD Foundation and Committee Chair of the Annual Los Angeles Financial Planning Day. "The bank encourages us to be altruistic in meaningful ways, which perfectly fits with my personal values."



Natalie Do, VP Relationship Manager Torrey Pines Bank



For Dan Pistone, developing productive niches in technology banking powered by an unusually high level of service for clients is a truly creative enterprise. In helping to lead the four National Business Lines that together comprise Western Alliance's Innovation Group – Technology, Equity Fund Resources, Life Sciences and Renewable Resources – he revels in assembling teams of entrepreneurial, best-in-class bankers. "We attract top people by engaging them in the creative process of building their own focused businesses, something they wouldn't have the opportunity to do at a large, money-center bank. Interestingly, this emphasis on more responsibility and leadership also has a positive impact for clients."

In the Innovation Group, bankers have more empowerment, more engagement and more authority – very much like the technology companies they bank. "Western Alliance's resources give us a platform to continue building a brand that people in our space see as a premium brand," says Pistone. "What's important is that we not only provide the full suite of products, capacity and expertise that growing technology companies all over the country need, but in a way that leads with the hands-on, personalized customer service Western Alliance stands for."



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Dan Pistone, SVP Business Line Director Bridge Bank

"There is a creative aspect to building something from the ground up, and I find this motivates some of the industry's best bankers to join our group."

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MORE SOLUTIONS

Advanced Products for Business

Businesses bank on our comprehensive slate of deposit and lending solutions to meet their complex banking and financing needs. Our clients don't have to give up exceptional service to find the innovative suite of products their businesses demand. We deliver the best of both worlds: The strong capacity and sophisticated product offerings of a large bank, with the flexibility, commitment and service of a more specialized institution.

Deposit Solutions

Analysis, Business & Specialty Checking Accounts Treasury Management Services:

- ACH Origination
- Wire Transfers
- Remote Deposit
- Merchant Services
- Positive Pay

• Sweep Services & more Certificates of Deposits Money Market Accounts

Credit Solutions

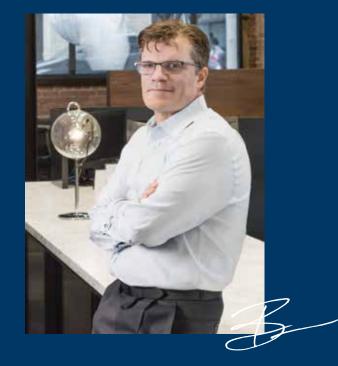
Asset-Based Lending Commercial and Industrial Loans Commercial Credit Cards Commercial Real Estate Loans Corporate Finance Equipment Finance/Leases Equity Fund Financing Hotel Franchise Finance Homeowner Association Lending International Banking Letters of Credit Life Sciences Finance Medical/Professional Loans Mortgage Warehouse Lending **Municipal Finance** Nonprofit Lending Participations and Syndications Revolving Lines of Credit Solar Project Finance **SBA** Financing **Technology** Finance **Timeshare Financing**

Additional Banking Solutions

International Banking Services Online Banking







International banking solutions are important to clients with global operations, and Western Alliance offers cutting-edge products – along with high-touch customer service – that align with customer needs. Brian Simonson helped design the tools and infrastructure that smooth the way for clients, wherever they do business. "We work with sophisticated companies that need not only the right lending facility but also other innovative techniques to optimize transactions and mitigate risk. Our international banking solutions deliver all of this with a better client experience."



Brian Simonson, SVP Regional Manager Bridge Bank



"The typical job description for an underwriter is to sit at a desk and analyze details. But at our bank, we're encouraged to meet our clients, so customers know they can call the loan officer, or me, or anyone on the team – because they know us."



Jenna Smithley, VP Senior Commercial Real Estate Underwriter Alliance Bank of Arizona



Robert Sarver Chairman and Chief Executive Officer Western Alliance Bancorporation



Bruce Beach Chairman and Chief Executive Officer BeachFleischman PC



William Boyd Executive Chairman of the Board Boyd Gaming Corporation



Marianne Boyd Johnson Executive Vice President and Vice Chairman of the Board Boyd Gaming Corporation



Howard Gould Managing Partner Carpenter Community Bancfund



Steven Hilton Chairman and Chief Executive Officer Meritage Homes Corporation



Robert Latta Partner Wilson, Sonsini, Goodrich & Rosati



Cary Mack **Co-Managing Partner** Southwest Value Partners





M. Nafees Nagy, MD Director Premier Care Network

Chairman of the Board

Marshall Retail Group

Todd Marshall



James Nave, DVM Owner Tropicana Animal Hospital



Michael Patriarca Retired Managing Director Promontory Financial Group



John Sande, III Partner Fennemore Craig Jones Vargas



Donald Snyder Community Leader and **Retired Business Executive**



Sung Won Sohn, PhD M.V. Smith Professor of Business and Economics California State University CI



Kenneth Vecchione President and Chief Executive Officer Encore Capital Group



The Executive Leadership Team at Western Alliance Bancorporation empowers employees to do more for customers, building an organization where everyone has impact and opportunity.



Front Row Left to Right

Gary Cady, Karen Craigmile, Dale Gibbons, Robert Sarver, Jim Lundy, Duane Froeschle

Back Row Left to Right

Don Garner, Robert McAuslan, Robyn Young, John Maguire, Merrill Wall, Randall Theisen, Dan Myers, Patricia Taylor, John Guedry, John Peckham, Rachelle Crupi, Ed Zito Across the country, Western Alliance Bank meets clients where they are with highly responsive customer service and smart banking solutions to help businesses reach their goals.

> BANK OF NEVADA

TORREY PINES BANK

BridgeBank

Alliance

Association Bank



Alliance Bank

FIRST INDEPENDENT

OF ARIZONA

Western Alliance clients can reach us at the following:

Western Alliance Bancorporation/ Western Alliance Bank 1 E. Washington St., Ste. 1400

Phoenix, AZ 85004 (602) 389-3500

Alliance Bank of Arizona CityScape 1 E. Washington St., Ste. 100 Phoenix, AZ 85004 (602) 629-1776

Biltmore 2701 E. Camelback Rd., Ste. 110 Phoenix, AZ 85016 (602) 952-5400

Chandler 3033 W. Ray Rd. Chandler, AZ 85226 (480) 384-3800

Flagstaff 501 E. Butler Flagstaff, AZ 86001 (928) 214-3400

Mesa 1110 E. Baseline Rd. Mesa, AZ 85204 (480) 609-2900

Phoenix Plaza 2901 N. Central Ave., Ste. 100 Phoenix, AZ 85012 (602) 629-1700

Scottsdale/Paradise Valley 6263 N. Scottsdale Rd., Ste. 100 Scottsdale, AZ 85250 (480) 998-6500

Tucson Swan 4703 E. Camp Lowell Dr. Tucson, AZ 85712 (520) 784-6000

Tucson Williams Centre 200 S. Craycroft Rd. Tucson, AZ 85711 (520) 322-7700

Bank of Nevada Sahara 2700 W. Sahara Ave. Las Vegas, NV 89102 (702) 248-4200

Aliante 6915 Aliante Pkwy. North Las Vegas, NV 89084 (702) 856-7140

Centennial Hills 8505 W. Centennial Pkwy. Las Vegas, NV 89149 (702) 856-7160

Durango 3985 S. Durango Dr. Las Vegas, NV 89147 (702) 363-5140

Grand Central Parkway 100 City Pkwy., Ste. 120 Las Vegas, NV 89106 (702) 696-6700 Green Valley 2890 N. Green Valley Pkwy. Henderson, NV 89014 (702) 451-0624

Hualapai 1115 S. Hualapai Way Las Vegas, NV 89117 (702) 856-7100

Lake Mead 7251 W. Lake Mead, Ste. 108 Las Vegas, NV 89128 (702) 240-1734

Mesquite 11 Pioneer Blvd. Mesquite, NV 89027 (702) 346-6600

Siena Heights 10199 S. Eastern Ave. Henderson, NV 89052 (702) 940-8500

Bridge Bank San Jose 55 Almaden Blvd., Ste. 100 San Jose, CA 95113 (408) 423-8500

Atlanta 6 Concourse Pkwy., Ste. 2130 Atlanta, GA 30328 (470) 639-1656

Boston 28 State St., Ste. 2301 Boston, MA 02109 (617) 995-1310

Dallas 15950 N. Dallas Pkwy., Ste. 400 Dallas, TX 75248 (214) 575-8099

Durham 105 S. Mangum St., Ste. 200 Durham, NC 27701 (571) 266-3109

Menlo Park 2735 Sand Hill Rd., Ste. 210 Menlo Park, CA 94025 (650) 276-7670

New York 420 Lexington Ave., Ste. 300 New York, NY 10170 (212) 931-8945

Oakland 1951 Webster St. Oakland, CA 94612 (510) 899-7500

Pleasanton 5820 Stoneridge Mall Rd., Ste. 100 Pleasanton, CA 94588 (925) 249-4900

Reston 12011 Sunset Hills Rd., Ste. 425 Reston, VA 20190 (703) 481-1705 San Francisco 201 Spear St., Ste. 1700 San Francisco, CA 94105 (415) 230-4834

San Francisco 201 Montgomery St. San Francisco, CA 94104 (628) 221-6630

Santa Monica 604 Arizona Ave., Ste. 201 Santa Monica, CA 90401 (916) 847-4820

Southern California, Costa Mesa 3200 Park Center Dr., Ste. 350 Costa Mesa, CA 92626 (949) 438-4000

First Independent Bank

Kietzke 5335 Kietzke Ln. Reno, NV 89511 (775) 828-2000

Carson City 1818 E. College Pkwy. Carson City, NV 89706 (775) 682-4747

Fallon 2061 W. Williams Ave. Fallon, NV 89406 (775) 423-9586

Robb Drive 6290 Sharlands Ave. Reno, NV 89523 (775) 746-3000

Sparks Industrial 980 S. McCarran Blvd. Sparks, NV 89431 (775) 358-1300

Sparks Marina 725 Sparks Blvd. Sparks, NV 89434 (775) 358-8400

Torrey Pines Bank Carmel Valley 12220 El Camino Real, Ste. 110 San Diego, CA 92130 (858) 523-4630

Beverly Hills 9355 Wilshire Blvd., Ste. 102 Beverly Hills, CA 90210 (310) 623-5900

Carlsbad 2760 Gateway Rd. Carlsbad, CA 92009 (760) 814-6800

Downtown Los Angeles 601 W. 5th St., Ste. 100 Los Angeles, CA 90071

(213) 362-5200

Downtown San Diego 550 W. C St., Ste. 100 San Diego, CA 92101 (619) 233-2500 Golden Triangle 4350 Executive Dr., Ste. 130 San Diego, CA 92121 (858) 523-4688

Kearny Mesa 9280 Clairemont Mesa Blvd. San Diego, CA 92123 (858) 259-5300

La Mesa 8379 Center Dr. La Mesa, CA 91942 (619) 233-2555

Symphony Towers 750 B St., Ste. 100 San Diego, CA 92101 (619) 233-2200

National Business Lines

Alliance Association Bank

3033 W. Ray Rd., Ste. 200 Chandler, AZ 85226 (888) 734-4567

Corporate Finance

4640 Admiralty Way, Ste. 500 Marina Del Rey, CA 90292 (213) 362-5213

Equity Fund Resources

2735 Sand Hill Rd., Ste. 210 Menlo Park, CA 94025 (650) 276-7670

Hotel Franchise Finance

1 E. Washington St., Ste. 1400 Phoenix, AZ 85004 (602) 346-7494

Life Sciences Group

12220 El Camino Real, Ste. 100 San Diego, CA 92130 (858) 523-4686

Mortgage Warehouse Lending

3033 W. Ray Rd., 1st Floor Chandler, AZ 85226 (480) 384-3990

Public and Nonprofit Finance

1 E. Washington St., Ste. 1400 Phoenix, AZ 85004 (602) 389-3500

Renewable Resource Group

55 Almaden Blvd., Ste. 100 San Jose, CA 95113 (408) 606-4846

Resort Finance

1 E. Washington St., Ste. 1400 Phoenix, AZ 85004 (602) 386-2315

Technology Finance

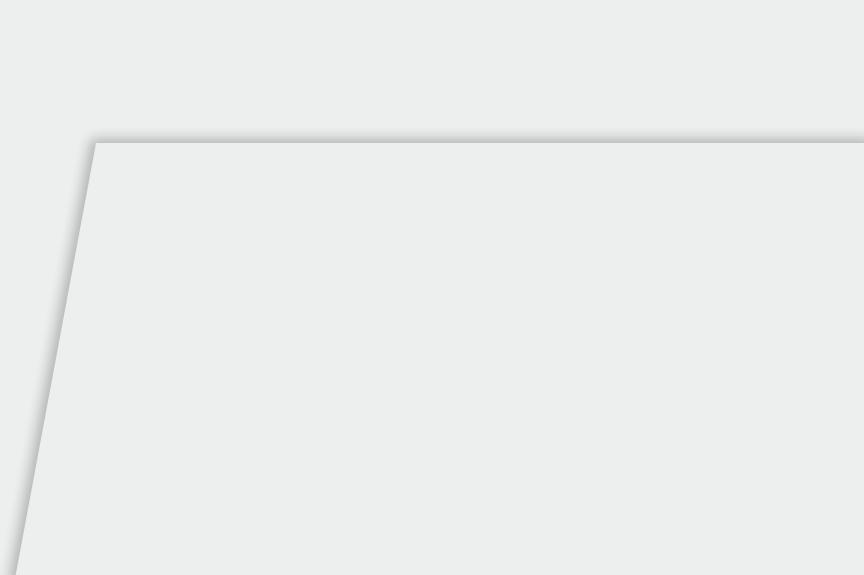
San Jose 55 Almaden Blvd., Ste. 100 San Jose, CA 95113 (650) 462-8502



Acknowledgements

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