

THE GREENBRIER COMPANIES

# 2015

ANNUAL REPORT



**THE**  
**GREENBRIER**  
COMPANIES

## LETTER FROM THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER

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### TO OUR SHAREHOLDERS:

Greenbrier just completed the most successful year in our history. In fiscal year 2015, our diversified product offerings, benefits of past capital investments and execution on our integrated business model led to record results for deliveries, revenue, adjusted EBITDA, net earnings and diluted EPS. Our Return on Invested Capital for the year grew to 23.7%. Gross margins in all of our business segments increased and we ended the year with record margins in our Manufacturing and Leasing & Services businesses.

We received orders for over 32,000 railcars in 2015 and ended the year with a diversified railcar backlog of over 41,000 railcars, valued at nearly \$5 billion. This backlog spans almost all railcar types, and represents 30% market share in North America, more than double our share during the last cycle. This backlog, which contains favorable pricing, provides a good tailwind, with some of this backlog stretching into 2020.

During 2015, Greenbrier substantially broadened our international presence. We expanded into South American markets through our investment in a new railcar manufacturing venture in Brazil, now known as Greenbrier-Maxion. We also announced our entry into markets in the Middle East with an order for Saudi Railway Company (SAR). Greenbrier's participation in global transportation equipment markets will continue to be a vital source of growth in the years ahead. These global initiatives complement our engineering and manufacturing expertise and provide business diversification and growth opportunities over the longer term.

Also during 2015, the Department of Transportation and Transport Canada issued a new design for railroad tank cars that transport flammable liquids. Known as the DOT-117, the standard adopted by the two governments follows Greenbrier's design. Greenbrier's "Tank Car of the Future", launched in early 2014, is a design that is more than 6 times safer for crude oil and ethanol service and the transport of other hazardous materials. Thousands of our newer, safer tank cars have joined the North American railcar fleet even before the DOT-117 has become fully effective as the new standard. Our GBW Railcar Services joint venture with Watco Companies, formed in 2014, is assisting legacy tank car owners with tank car recertifications and retrofit solutions that meet the DOT-117 standard.

### Manufacturing

In 2015, we completed our multi-year capital projects to build out our low-cost, flexible manufacturing operations in North America and to increase vertical integration. Specifically, we executed the transition from Plant 1, our leased manufacturing space in Mexico, to our newer Plant 2, and to our latest state of the art Plant 3, a wholly-owned production facility in Tlaxcala, Mexico, with no disruption to our railcar output. We also grew our operations at our GIMSA joint venture, adding new manufacturing lines and capability. Gunderson, our flagship American manufacturing operation, also enjoyed renewed strength in marine and rail manufacturing in 2015. Coupled with our engineering expertise, we are capable of nimbly producing virtually all railcar types at competitive costs. We maintain focus on efficiency improvements and margin enhancement.

To support our international expansion in Brazil and to serve new markets in Saudi Arabia, Greenbrier Manufacturing Operations have been reorganized into a newly-formed Global Manufacturing Operations. This allows all of Greenbrier's global manufacturing activities to operate under common leadership and utilize shared best-practices manufacturing systems.

### Leasing & Services

Our commercial organization and Leasing & Services segment continue to execute well on our strategy to drive more volume through our lease origination and syndication model. This approach to the market enhances our current margins and creates future multi-year income through management services provided by Greenbrier. The aggregate transaction volume of business conducted through our lease underwriting and asset management

platform grew to \$800 million during 2015. This is more than double the volume of just two years ago. Nearly one-third of our new railcar builds went to market through Greenbrier's leasing programs during fiscal year 2015. We also doubled our investor base of leasing syndication partners over the past 12 months. Our asset management capabilities continue to increase in scale and scope. We are offering more rolling stock operating solutions to leading shippers, railroads and other railcar owners and investors than ever before, with an owned and managed fleet of nearly 270,000 railcars.

## **Wheels & Parts/ GBW Railcar Services, LLC**

Our Wheels & Parts business remains an important component to Greenbrier's business model of providing comprehensive, lifetime products and services to railcar owners. Wheels & Parts was unfavorably impacted by the scrap price for steel in the second half of fiscal year 2015. Despite this, Wheels & Parts nearly met its annual revenue goal for fiscal year 2015 and is progressing toward an aggressive goal to achieve 15% ROIC by the end of fiscal year 2016. Related to this goal, Wheels & Parts has also embarked on several expansion opportunities at existing locations and is exploring strategic ventures that we expect will bear fruit later in 2016.

Greenbrier's former railcar repair, refurbishment and maintenance business now operates independently as part of GBW Railcar Services, LLC, a 50/50 joint venture with Watco Companies. GBW operates 33 shops in the US and Canada, including 12 tank car repair shops ready to meet regulatory and market-driven demand for tank car recertifications, repairs and retrofits. GBW expects to be active with tank car recertifications in 2016 and is seeing growing activity for tank car retrofits and other railcar refurbishment and maintenance work, all of which we expect will increase its contributions to Greenbrier's performance during the fiscal year.

## **Our People**

Our Board of Directors and I could not be more proud of the dedication and accomplishments of our more than 10,000 employees worldwide. During an extremely busy year, Greenbrier's people strived to achieve, and ultimately delivered, outstanding results. Their hard work and ingenuity have created significant value, making Greenbrier stronger.

Workplace safety and fostering a safety-first consciousness across Greenbrier is always our top priority. We were pleased that in a year of record manufacturing activity, we improved across a range of safety metrics, but this work is never finished.

Investing in human capital continues as a key priority for Greenbrier. We are advancing the organization through our development programs for high potential managers and in 2015 expanded this program to a broader group of Greenbrier's key contributors. Additionally in 2016, as our business expands across international borders, we are investing in programs to help our employees to better understand the cultures of the communities where we operate as we work together to forge a shared culture of business achievement.

## **The Year Ahead**

We intend to build on the operating momentum achieved in 2015, and expect another solid year of earnings and free cash flow in 2016.

We remain optimistic about the long-term fundamentals and drivers of demand for our products and services. We are an agile company and, if needed, we are ready to adapt quickly to changing market conditions. Our strategy to diversify our product offerings, create efficient, flexible manufacturing capacity in low-cost facilities, drive more value through our lease syndication and asset management model, and increase revenue diversity in international markets, will position us well.

Greenbrier has a strong balance sheet and significant liquidity. We will continue our balanced approach to investing in projects that generate high rates of return, seeking growth opportunities in our core competencies, and returning capital to shareholders. Since October 2013, we have returned nearly \$150 million of capital to shareholders in the form of share repurchases and dividends. Recently, we increased our quarterly dividend by 33% to \$.20 per share and authorized an additional \$100 million share repurchase program.

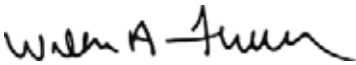
## Board of Directors

2015 was a year of transition on our Board of Directors. In May, we were pleased to welcome Kelly Williams to our Board. Kelly's extensive background in law and finance adds to Greenbrier's strategic planning process. In July, Admiral Tom Fargo joined the Board. Admiral Fargo helps Greenbrier understand the broader geopolitical environment as we examine emerging markets and assess competitive threats across the globe. Shortly after the end of fiscal year 2015, our director Victoria McManus left the Board to become Greenbrier's Executive Vice President and Chief Strategic Officer. We look forward to Victoria's contributions to Greenbrier in her new role.

Finally, A. Daniel O'Neal, who has served Greenbrier for more than 30 years, as a director since we became a publicly-traded company in 1994 and as a former board member of our Gunderson manufacturing subsidiary, is completing his service on our Board of Directors at the end of his board term this year. We deeply appreciate Dan's dedication to Greenbrier and are pleased to recognize his service later in this Annual Report.

2015 was an exceptional year for Greenbrier. The success we enjoyed in 2015 will not be easily replicated in 2016. However, our current business plan is driven by strategic objectives that fit the times. Consistent with the practices and values that have served us well over time, Greenbrier will seek new markets and grow our product offerings to leverage new and exciting business opportunities in 2016. The commitment of our employees, the support of our communities and the confidence of our customers will guide us toward our goals throughout the year.

Sincerely,

A handwritten signature in black ink, appearing to read "William A. Furman". The signature is fluid and cursive, with a long horizontal stroke at the end.

William A. Furman  
Chairman and Chief Executive Officer

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549-1004

## FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended August 31, 2015

or

Transition Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

for the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 1-13146

## THE GREENBRIER COMPANIES, INC.

(Exact name of Registrant as specified in its charter)

**Oregon**

(State of Incorporation)

**93-0816972**

(I.R.S. Employer Identification No.)

One Centerpointe Drive, Suite 200, Lake Oswego, OR 97035

(Address of principal executive offices)

(503) 684-7000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

(Title of Each Class)	(Name of Each Exchange on Which Registered)
<b>Common Stock without par value</b>	<b>New York Stock Exchange</b>

Securities registered pursuant to Section 12(g) of the Act:

**None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15 (d) of the Act. Yes  No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [  ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one)

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Aggregate market value of the Registrant's Common Stock held by non-affiliates as of February 28, 2015 (based on the closing price of such shares on such date) was \$1,418,743,180.

The number of shares outstanding of the Registrant's Common Stock on October 23, 2015 was 28,464,454, without par value.

### DOCUMENTS INCORPORATED BY REFERENCE

Certain portions of the Registrant's definitive Proxy Statement prepared in connection with the Annual Meeting of Stockholders to be held on January 7, 2016 are incorporated by reference into Parts II and III of this Report.

# THE GREENBRIER COMPANIES, INC.

## FORM 10-K

### TABLE OF CONTENTS

	<u>PAGE</u>
<b>FORWARD-LOOKING STATEMENTS</b> .....	1
PART I	
Item 1. <b>BUSINESS</b> .....	4
Item 1A. <b>RISK FACTORS</b> .....	11
Item 1B. <b>UNRESOLVED STAFF COMMENTS</b> .....	27
Item 2. <b>PROPERTIES</b> .....	27
Item 3. <b>LEGAL PROCEEDINGS</b> .....	28
Item 4. <b>MINE SAFETY DISCLOSURES</b> .....	28
PART II	
Item 5. <b>MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES</b> .....	29
Item 6. <b>SELECTED FINANCIAL DATA</b> .....	32
Item 7. <b>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</b> .....	33
Item 7A. <b>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</b> .....	48
Item 8. <b>FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA</b> .....	50
Item 9. <b>CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE</b> .....	93
Item 9A. <b>CONTROLS AND PROCEDURES</b> .....	93
Item 9B. <b>OTHER INFORMATION</b> .....	96
PART III	
Item 10. <b>DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE</b> .....	96
Item 11. <b>EXECUTIVE COMPENSATION</b> .....	96
Item 12. <b>SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS</b> .....	96
Item 13. <b>CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE</b> .....	96
Item 14. <b>PRINCIPAL ACCOUNTING FEES AND SERVICES</b> .....	96
PART IV	
Item 15. <b>EXHIBITS AND FINANCIAL STATEMENT SCHEDULES</b> .....	97
<b>SIGNATURES</b> .....	101
<b>CERTIFICATIONS</b> .....	102

## Forward-Looking Statements

From time to time, The Greenbrier Companies, Inc. and its subsidiaries (Greenbrier or the Company) or their representatives have made or may make forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including, without limitation, statements as to expectations, beliefs and strategies regarding the future. Such forward-looking statements may be included in, but not limited to, press releases, oral statements made with the approval of an authorized executive officer or in various filings made by us with the Securities and Exchange Commission, including this filing on Form 10-K and in the Company's President's letter to stockholders that is typically distributed to the stockholders in conjunction with this Form 10-K and the Company's Proxy Statement. These statements involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. These forward-looking statements rely on a number of assumptions concerning future events and include statements relating to:

- availability of financing sources and borrowing base for working capital, other business development activities, capital spending and leased railcars for syndication (sale of railcars with lease attached);
- ability to renew, maintain or obtain sufficient credit facilities and financial guarantees on acceptable terms;
- ability to utilize beneficial tax strategies;
- ability to grow our businesses;
- ability to obtain lease and sales contracts which provide adequate protection against attempted modifications or cancellations, changes in interest rates and increased costs of materials and components;
- ability to obtain adequate insurance coverage at acceptable rates;
- ability to convert backlog of railcar orders and lease syndication commitments;
- ability to obtain adequate certification and licensing of products; and
- short-term and long-term revenue and earnings effects of the above items.

The following factors, among others, could cause actual results or outcomes to differ materially from the forward-looking statements:

- fluctuations in demand for newly manufactured railcars or marine barges;
- fluctuations in demand for wheels, repair and parts;
- delays in receipt of orders, risks that contracts may be canceled or modified during their term, not renewed, unenforceable or breached by the customer and that customers may not purchase the amount of products or services under the contracts as anticipated;
- ability to maintain sufficient availability of credit facilities and to maintain compliance with or to obtain appropriate amendments to covenants under various credit agreements;
- domestic and global economic conditions including such matters as embargoes or quotas;
- global political or security conditions in the U.S., Europe, Latin America and the Middle East including such matters as terrorism, war, civil disruption and crime;
- sovereign risk related to international governments that includes, but is not limited to, governments stopping payments, repudiating their contracts, nationalizing private businesses and assets or altering foreign exchange regulations;
- growth or reduction in the surface transportation industry;
- ability to maintain good relationships with our labor force, third party labor providers and collective bargaining units representing our direct and indirect labor force;
- ability to maintain good relationships with our customers and suppliers;
- ability to renew or replace expiring customer contracts on satisfactory terms;
- ability to obtain and execute suitable contracts for leased railcars for syndication;
- steel and specialty component price fluctuations and availability, scrap surcharges, steel scrap prices and other commodity price fluctuations and availability and their impact on product demand and margin;
- delay or failure of acquired businesses or joint ventures, assets, start-up operations, or new products or services to compete successfully;
- changes in product mix and the mix of revenue levels among reporting segments;
- labor disputes, energy shortages or operating difficulties that might disrupt operations or the flow of cargo;
- production difficulties and product delivery delays as a result of, among other matters, costs or inefficiencies associated with expansion, start-up, or changing of production lines or changes in production rates,

- equipment failures, changing technologies, transfer of production between facilities or non-performance of alliance partners, subcontractors or suppliers;
- lower than anticipated lease renewal rates, earnings on utilization based leases or residual values for leased equipment;
  - discovery of defects in railcars or services resulting in increased warranty costs or litigation;
  - physical damage, business interruption or product or service liability claims that exceed our insurance coverage;
  - commencement of and ultimate resolution or outcome of pending or future litigation and investigations;
  - natural disasters or severe weather patterns that may affect either us, our suppliers or our customers;
  - loss of business from, or a decline in the financial condition of, any of the principal customers that represent a significant portion of our total revenues;
  - competitive factors, including introduction of competitive products, new entrants into certain of our markets, price pressures, limited customer base, and competitiveness of our manufacturing facilities and products;
  - industry overcapacity and our manufacturing capacity utilization;
  - decreases or write-downs in carrying value of inventory, goodwill, intangibles or other assets due to impairment;
  - severance or other costs or charges associated with lay-offs, shutdowns, or reducing the size and scope of operations;
  - changes in future maintenance or warranty requirements;
  - ability to adjust to the cyclical nature of the industries in which we operate;
  - changes in interest rates and financial impacts from interest rates;
  - ability and cost to maintain and renew operating permits;
  - actions or failures to act by various regulatory agencies including potential environmental remediation obligations or changing tank car or other rail car regulation;
  - changes in commodity prices, including oil and gas;
  - risks associated with our intellectual property rights or those of third parties, including infringement, maintenance, protection, validity, enforcement and continued use of such rights;
  - expansion of warranty and product support terms beyond those which have traditionally prevailed in the rail supply industry;
  - availability of a trained work force at a reasonable cost and with reasonable terms of employment;
  - availability and/or price of essential raw materials, specialties or components, including steel castings, to permit manufacture of units on order;
  - failure to successfully integrate joint ventures or acquired businesses;
  - discovery of previously unknown liabilities associated with acquired businesses;
  - failure of or delay in implementing and using new software or other technologies;
  - the impact of cybersecurity risks and the costs of mitigating and responding to a data security breach;
  - ability to replace maturing lease and management services revenue and earnings with revenue and earnings from new commercial transactions, including new railcar leases, additions to the lease fleet and new management services contracts;
  - credit limitations upon our ability to maintain effective hedging programs;
  - financial impacts from currency fluctuations and currency hedging activities in our worldwide operations;
  - changes in legislation and increased costs related to health care; and
  - fraud, misconduct by employees and potential exposure to liabilities under the Foreign Corrupt Practices Act and other anti-corruption laws and regulations.

Any forward-looking statements should be considered in light of these factors. Words such as “anticipates,” “believes,” “forecast,” “potential,” “goal,” “contemplates,” “expects,” “intends,” “plans,” “projects,” “hopes,” “seeks,” “estimates,” “could,” “would,” “will,” “may,” “can,” “designed to,” “foreseeable future” and similar expressions identify forward-looking statements. These forward-looking statements are not guarantees of future performance and are subject to risks and uncertainties that could cause actual results to differ materially from the results contemplated by the forward-looking statements. Many of the important factors that will determine these results and values are beyond our ability to control or predict. You are cautioned not to put undue reliance on any forward-looking statements. Except as otherwise required by law, we do not assume any obligation to update any forward-looking statements.



In assessing forward-looking statements contained herein, readers are urged to read carefully all cautionary statements contained in this Form 10-K, including, without limitation, those contained under the heading, “Risk Factors,” contained in Part I, Item 1A of this Form 10-K.

All references to years refer to the fiscal years ended August 31<sup>st</sup> unless otherwise noted.

The Greenbrier Companies is a registered trademark of The Greenbrier Companies, Inc. Gunderson, Maxi-Stack, Auto-Max and YSD are registered trademarks of Gunderson LLC.

## PART I

### Item 1. BUSINESS

#### Introduction

We are one of the leading designers, manufacturers and marketers of railroad freight car equipment in North America and Europe, a manufacturer and marketer of marine barges in North America, a leading provider of wheel services, parts, leasing and other services to the railroad and related transportation industries in North America and a provider of railcar repair, refurbishment and retrofitting services in North America through a joint venture partnership. We also produce rail castings and tank heads through unconsolidated joint ventures and have a 19.5% ownership stake in a railcar manufacturer in Brazil with an option to acquire an additional 40.5% ownership interest which can be exercised no later than December 30, 2017.

We operate an integrated business model in North America that combines freight car manufacturing, wheel services, repair, refurbishment, retrofitting, component parts, leasing and fleet management services. Our model is designed to provide customers with a comprehensive set of freight car solutions utilizing our substantial engineering, mechanical and technical capabilities as well as our experienced commercial personnel. This model allows us to develop cross-selling opportunities and synergies among our various business segments and to enhance our margins. We believe our integrated model is difficult to duplicate and provides greater value for our customers.

We operate in four reportable segments: Manufacturing; Wheels & Parts; Leasing & Services; and GBW Joint Venture. Financial information about our business segments as well as geographic information is located in Note 19 Segment Information to our Consolidated Financial Statements.

The Greenbrier Companies, Inc., which was incorporated in Delaware in 1981, consummated a merger on February 28, 2006 with its affiliate, Greenbrier Oregon, Inc., an Oregon corporation, for the sole purpose of changing its state of incorporation from Delaware to Oregon. Greenbrier Oregon survived the merger and assumed the name, The Greenbrier Companies, Inc. Our principal executive offices are located at One Centerpointe Drive, Suite 200, Lake Oswego, Oregon 97035, our telephone number is (503) 684-7000 and our Internet website is located at <http://www.gbrx.com>.

#### Products and Services

##### Manufacturing

**North American Railcar Manufacturing** - We manufacture a broad array of railcar types in North America, which includes most railcar types other than coal cars. We have demonstrated an ability to capture high market shares in many of the car types we produce. The primary products we produce for the North American market are:

**Intermodal Railcars** - We manufacture a comprehensive range of intermodal railcars. Our most important intermodal product is our articulated double-stack railcar. The double-stack railcar is designed to transport containers stacked two-high on a single platform. An articulated double-stack railcar is composed of up to five platforms, each of which is linked by a common set of wheels and axles. Our comprehensive line of articulated and non-articulated double-stack intermodal railcars offers varying load capacities and configurations. The double-stack railcar provides significant operating and capital savings over other types of intermodal railcars.

**Tank Cars** - We produce a variety of tank cars, including both general and certain pressurized tank cars, which are designed for the transportation of products such as crude oil, ethanol, liquefied petroleum gas, caustic soda, urea ammonium nitrate, vegetable oils, bio-diesel and various other products for the North American market. We continue to expand our product lines.

*Automotive* - We manufacture a full line of railcar equipment specifically designed for the transportation of automotive products. Our automotive offerings include our proprietary Auto-Max railcar, Multi-Max auto rack and flat cars for automotive transportation.

*Conventional Railcars* - We produce a wide range of boxcars, which are used in the transport of forest products, perishables, general merchandise and commodities. We also produce a variety of covered hopper cars for the grain, fertilizer, sand, cement and petrochemical industries as well as gondolas for the steel and metals markets and various other conventional railcar types. Our flat car products include center partition cars for the forest products industry, bulkhead flat cars and solid waste service flat cars.

*European Railcar Manufacturing* - Our European manufacturing operation produces a variety of tank, automotive and conventional freight railcar (wagon) types, including a comprehensive line of pressurized tank cars for liquid petroleum gas and ammonia and non-pressurized tank cars for light oil, chemicals and other products. In addition, we produce flat cars, coil cars for the steel and metals market, coal cars, gondolas, sliding wall cars and automobile transporter cars for both the continental European and United Kingdom markets. In 2016, we expect to begin production of railcars for the Saudi Arabian market for delivery beginning in 2017.

*Marine Vessel Fabrication* - Our Portland, Oregon manufacturing facility, located on a deep-water port on the Willamette River, includes marine vessel fabrication capabilities. The marine facilities also increase utilization of steel plate burning and fabrication capacity providing flexibility for railcar production. United States (U.S.) coastwise law, commonly referred to as the Jones Act, requires all commercial vessels transporting merchandise between ports in the U.S. to be built, owned, operated and manned by U.S. citizens and to be registered under the U.S. flag. We manufacture a broad range of Jones Act ocean-going and river barges for transporting merchandise between ports within the U.S. including conventional deck barges, double-hull tank barges, railcar/deck barges, barges for aggregates and other heavy industrial products and dump barges. Our primary focus is on the larger ocean-going vessels although the facility has the capability to compete in other marine-related products.

## **Wheels & Parts**

*Wheel Services and Component Parts Manufacturing* - We operate a large wheel services and component parts network in North America. Our wheel shops, operating in nine locations, provide complete wheel services including reconditioning of wheels and axles in addition to new axle machining and finishing and axle downsizing. Our component parts facilities, operating in four locations, recondition and manufacture railcar cushioning units, couplers, yokes, side frames, bolsters and various other parts. We also produce roofs, doors and associated parts for boxcars.

## **GBW Joint Venture**

*Railcar Repair, Refurbishment, Maintenance and Retrofitting* - On July 18, 2014, we and Watco Companies, LLC (Watco), our joint venture partner, contributed our railcar repair, refurbishment, maintenance and retrofitting (Repair) operations to GBW Railcar Services LLC (GBW), an unconsolidated 50/50 joint venture which became our fourth reportable segment (GBW Joint Venture) upon formation. The results of GBW are included as part of Earnings (loss) from unconsolidated affiliates as we account for our interest in GBW under the equity method of accounting. GBW operates the largest independent railcar repair shop network in North America consisting of 33 Repair shops including 12 tank car repair shops certified by the Association of American Railroads (AAR). This network of Repair shops performs heavy railcar repair and refurbishment, as well as routine railcar maintenance for third parties, as well as for our leased and managed fleet.

## **Leasing & Services**

*Leasing* - Our relationships with financial institutions, combined with our ownership of a lease fleet of approximately 9,300 railcars (6,300 railcars held as equipment on operating leases, 2,800 held as leased railcars for syndication and 200 held as finished goods inventory), enables us to offer flexible financing programs including operating leases and “by the mile” leases to our customers. In addition, we frequently originate leases of railcars, which are either newly built or refurbished by us, or buy railcars from the secondary market, and sell

the railcars and attached leases to financial institutions and subsequently provide such institutions with management services under multi-year agreements. As an equipment owner and an originator of leases, we participate principally in the operating lease segment of the market. The majority of our leases are “full service” leases whereby we are responsible for maintenance and administration. Maintenance of the fleet is provided, in part, through our GBW Joint Venture. Assets from our owned lease fleet are periodically sold to take advantage of market conditions, manage risk and maintain liquidity.

**Management Services** - Our management services business offers a broad array of software and services that include railcar maintenance management, railcar accounting services (such as billing and revenue collection, car hire receivable and payable administration), total fleet management (including railcar tracking using proprietary software), administration and railcar remarketing. We currently own or provide management services for a fleet of approximately 269,000 railcars for railroads, shippers, carriers, institutional investors and other leasing and transportation companies in North America.

	Fleet Profile <sup>(1)</sup> As of August 31, 2015		
	Owned Units <sup>(2)</sup>	Managed Units	Total Units
Customer Profile:			
Leasing Companies	81	115,062	115,143
Class I Railroads	3,254	95,585	98,839
Shipping Companies	4,755	36,285	41,040
Non-Class I Railroads	893	12,724	13,617
En route to Customer Location	23	23	46
Off-lease	318	287	605
<b>Total Units</b>	<b>9,324</b>	<b>259,966</b>	<b>269,290</b>

<sup>(1)</sup> Each platform of a railcar is treated as a separate unit.

<sup>(2)</sup> Percent of owned units on lease is 96.6% with an average remaining lease term of 3.3 years. The average age of owned units is 12 years.

## Backlog

Multi-year supply agreements are a part of rail industry practice. The following table depicts our reported third party railcar backlog in number of railcars and estimated future revenue value attributable to such backlog, at the dates shown:

	August 31,		
	2015	2014	2013
New railcar backlog units <sup>(1)</sup>	41,300	31,500	14,400
Estimated future revenue value (in millions) <sup>(2)</sup>	\$ 4,710	\$ 3,330	\$ 1,520

<sup>(1)</sup> Each platform of a railcar is treated as a separate unit.

<sup>(2)</sup> Subject to change based on finalization of product mix.

Our total manufacturing backlog of railcar units as of August 31, 2015 included 36,000 units with a value of \$4.24 billion for direct sales and 5,300 units with a value of \$0.47 billion intended for syndications to third parties with a lease attached.

Based on current production plans, at least 17,000 units in the August 31, 2015 backlog are scheduled for delivery in 2016. The balance of the production is primarily scheduled for delivery in 2017 and 2018. Currently no orders in our backlog are intended to be placed into our owned lease fleet. Multi-year supply agreements are a part of rail industry practice. A portion of the orders included in backlog reflects an assumed product mix. Under terms of the orders, the exact mix will be determined in the future which may impact the dollar amount of backlog. Marine backlog as of August 31, 2015 was \$52 million compared to \$112 million as of August 31, 2014.

Our backlog of railcar units and marine vessels is not necessarily indicative of future results of operations. Certain orders in backlog are subject to customary documentation and completion of terms. Customer orders

contain terms and conditions customary in the industry. Customers may attempt to cancel or modify orders in backlog. In most cases, little variation has been experienced between the quantity ordered and the quantity actually delivered, though the timing of deliveries may be modified from time to time.

## **Customers**

Our customers include railroads, leasing companies, financial institutions, shippers, carriers and transportation companies. We have strong, long-term relationships with many of our customers. We believe that our customers' preference for high quality products, our technological leadership in developing innovative products and competitive pricing of our railcars have helped us maintain our long-standing relationships with our customers.

In 2015, revenue from one customer, TTX Company (TTX), accounted for approximately 17% of total revenue, 18% of Manufacturing revenue and 11% of Wheels & Parts revenue. No other customers accounted for greater than 10% of total revenue.

## **Raw Materials and Components**

Our products require a supply of materials including steel and specialty components such as brakes, wheels and axles. Specialty components purchased from third parties represent a significant amount of the cost of most freight cars. Our customers often specify particular components and suppliers of such components. Although the number of alternative suppliers of certain specialty components has declined in recent years, there are at least two suppliers for most such components.

Certain materials and components are periodically in short supply which could potentially impact production at our new railcar and refurbishment facilities. In an effort to mitigate shortages and reduce supply chain costs, we have entered into strategic alliances and multi-year arrangements for the global sourcing of certain materials and components, we operate a replacement parts business and we continue to pursue strategic opportunities to protect and enhance our supply chain. We periodically make advance purchases to avoid possible shortages of material due to capacity limitations of component suppliers, shipping and transportation delays and possible price increases.

In 2015, the top ten suppliers for all inventory purchases accounted for approximately 45% of total purchases. Amsted Rail Company, Inc. accounted for 18% of total inventory purchases in 2015. No other suppliers accounted for more than 10% of total inventory purchases. The Company believes it maintains good relationships with its suppliers.

## **Competition**

There are currently six major railcar manufacturers competing in North America. In addition, a number of small manufacturers have recently entered the market. We compete on the basis of quality, price, reliability of delivery, product design and innovation, reputation and customer service and support.

Competition in the marine industry is dependent on the type of product produced. There are two principal competitors that build product types similar to ours. We compete on the basis of experienced labor, launch ways capacity, quality, price and reliability of delivery.

We believe that we are among the top three European railcar manufacturers, which maintain a combined market share of approximately 70%. European freight car manufacturers are largely located in central and eastern Europe where labor rates are lower and work rules are more flexible.

Competition in the wheels & parts and repair businesses is dependent on the type of product or service provided. There are many competitors in the railcar repair and refurbishment business and an increasing number of competitors in the wheel services and other parts businesses. We compete primarily on the basis of quality, timeliness of delivery, customer service, location of shops, price and engineering expertise.

There are at least twenty institutions that provide railcar leasing and services similar to ours. Many of them are also customers that buy new railcars from our manufacturing facilities and used railcars from our lease fleet, as well as utilize our management services. Many of these institutions have greater resources than we do on our own balance sheet. We compete primarily on the basis of quality, price, delivery, reputation, service offerings and deal structuring and syndication ability. We believe our strong servicing capability and our ability to sell railcars with a lease attached (syndicate railcars), integrated with our manufacturing, repair shops, railcar specialization and expertise in particular lease structures provide a strong competitive position.

## **Marketing and Product Development**

In North America, we use an integrated marketing and sales effort to coordinate relationships in our various segments. We provide our customers with a diverse range of equipment and financing alternatives designed to satisfy each customer's unique needs, whether the customer is buying new equipment, refurbishing existing equipment or seeking to outsource the maintenance or management of equipment. These custom programs may involve a combination of railcar products, leasing, refurbishing and remarketing services. In addition, we provide customized maintenance management, equipment management, accounting services and proprietary software solutions.

Outside of North America, we maintain relationships with customers through country-specific sales personnel. Our engineering and technical staff works closely with their customer counterparts on the design and certification of railcars. Many European railroads are state-owned and are subject to European Union regulations covering the tender of government contracts.

Through our customer relationships, insights are derived into the potential need for new products and services. Marketing and engineering personnel collaborate to evaluate opportunities and identify and develop new products. For example, we continue to expand our tank car, automotive and covered hopper product offerings in North America. Research and development costs incurred during the years ended August 31, 2015, 2014 and 2013 were \$2.5 million, \$3.6 million and \$2.0 million.

## **Patents and Trademarks**

We have a number of U.S. and non-U.S. patents of varying duration, and pending patent applications, registered trademarks, copyrights and trade names that are important to our products and product development efforts. The protection of our intellectual property is important to our business and we have a proactive program aimed at protecting our intellectual property and the results from our research and development.

## **Environmental Matters**

We are subject to national, state and local environmental laws and regulations concerning, among other matters, air emissions, wastewater discharge, solid and hazardous waste disposal and employee health and safety. Prior to acquiring facilities, we usually conduct investigations to evaluate the environmental condition of subject properties and may negotiate contractual terms for allocation of environmental exposure arising from prior uses. We operate our facilities in a manner designed to maintain compliance with applicable environmental laws and regulations. Environmental studies have been conducted on certain of our owned and leased properties that indicate additional investigation and some remediation on certain properties may be necessary.

Our Portland, Oregon manufacturing facility is located adjacent to the Willamette River. We have entered into a Voluntary Clean-up Agreement with the Oregon Department of Environmental Quality (DEQ) in which we agreed to conduct an investigation of whether, and to what extent, past or present operations at the Portland property may have released hazardous substances to the environment. We are also conducting groundwater remediation relating to a historical spill on the property that preceded our ownership.

### ***Portland Harbor Site***

In December 2000, the U.S. Environmental Protection Agency (EPA) classified portions of the Willamette River bed known as the Portland Harbor, including the portion fronting our manufacturing facility, as a federal "National Priority List" or "Superfund" site due to sediment contamination (the Portland Harbor Site). We, along

with more than 140 other parties, have received a “General Notice” of potential liability from the EPA relating to the Portland Harbor Site. The letter advised us that we may be liable for the costs of investigation and remediation (which liability may be joint and several with other potentially responsible parties) as well as for natural resource damages resulting from releases of hazardous substances to the site. At this time, ten private and public entities, including us (the Lower Willamette Group or LWG), have signed an Administrative Order on Consent (AOC) to perform a remedial investigation/feasibility study (RI/FS) of the Portland Harbor Site under EPA oversight, and several additional entities have not signed such consent, but are nevertheless contributing money to the effort. The EPA-mandated RI/FS is being conducted by the LWG and has cost over \$110 million during a 14-year period. We have agreed to initially bear a percentage of the total costs incurred by the LWG in connection with the investigation. Our aggregate expenditure has not been material during the 14-year period. Some or all of any such outlay may be recoverable from other responsible parties. The EPA expects the investigation to continue until 2017.

Eighty-three parties, including the State of Oregon and the federal government, have entered into a non-judicial mediation process to try to allocate costs associated with the Portland Harbor site. Approximately 110 additional parties have signed tolling agreements related to such allocations. On April 23, 2009, the Company and the other AOC signatories filed suit against 69 other parties due to a possible limitations period for some such claims; *Arkema Inc. et al v. A & C Foundry Products, Inc. et al*, US District Court, District of Oregon, Case #3:09-cv-453-PK. All but 12 of these parties elected to sign tolling agreements and be dismissed without prejudice, and the case has now been stayed by the court, pending completion of the RI/FS. Although, as described below, the draft feasibility study has been submitted, the RI/FS will not be complete until the EPA approves it, which is not likely to occur until at least 2016.

A draft of the remedial investigation study was submitted to the EPA on October 27, 2009. The draft feasibility study was submitted to the EPA on March 30, 2012. That draft feasibility study evaluates several alternative cleanup approaches. The approaches submitted would take from 2 to 28 years with costs ranging from \$169 million to \$1.8 billion for cleanup of the entire Portland Harbor Site, depending primarily on the selected remedial action levels. The draft feasibility study suggests costs ranging from \$9 million to \$163 million for cleanup of the area of the Willamette River adjacent to our Portland, Oregon manufacturing facility, depending primarily on the selected remedial action level. In August 2015, the EPA released its own draft feasibility study that suggests a significantly higher range of site-wide costs (from \$790 million to \$2.4 billion), and clean-up durations ranging from 4 to 18 years. The EPA study does not break those costs down by sub-area.

Neither draft feasibility study addresses responsibility for the costs of clean-up, allocates such costs among the potentially responsible parties, or defines precise boundaries for the cleanup. Responsibility for funding and implementing the EPA’s selected cleanup will be determined after the issuance of the Record of Decision, currently scheduled by the EPA for 2017. Based on the investigation to date, we believe that we did not contribute in any material way to contamination in the river sediments or the damage of natural resources in the Portland Harbor Site and that the damage in the area of the Portland Harbor Site adjacent to our property precedes our ownership of the Portland, Oregon manufacturing facility. Because these environmental investigations are still underway, sufficient information is currently not available to determine our liability, if any, for the cost of any required remediation or restoration of the Portland Harbor Site or to estimate a range of potential loss. Based on the results of the pending investigations and future assessments of natural resource damages, we may be required to incur costs associated with additional phases of investigation or remedial action, and may be liable for damages to natural resources. In addition, we may be required to perform periodic maintenance dredging in order to continue to launch vessels from our launch ways in Portland, Oregon, on the Willamette River, and the river’s classification as a Superfund site could result in some limitations on future dredging and launch activities. Any of these matters could adversely affect our business and Consolidated Financial Statements, or the value of our Portland property.

We have also signed an Order on Consent (Order) with DEQ to finalize the investigation of potential onsite sources of contamination that may have a release pathway to the Willamette River. Interim precautionary measures are also required in the Order and we are currently discussing with the DEQ potential remedial actions which may be required. Our aggregate expenditure has not been material during the 14-year period. However, we could incur significant expenses for remediation. Some or all of any such outlay may be recoverable from other responsible parties.

## Regulation

The Federal Railroad Administration in the U.S. and Transport Canada in Canada administer and enforce laws and regulations relating to railroad safety. These regulations govern equipment and safety appliance standards for freight cars and other rail equipment used in interstate commerce. The AAR promulgates a wide variety of rules and regulations governing the safety and design of equipment, relationships among railroads and other railcar owners with respect to railcars in interchange, and other matters. The AAR also certifies railcar builders and component manufacturers that provide equipment for use on North American railroads. These regulations require us to maintain our certifications with the AAR as a railcar builder and component manufacturer, and products sold and leased by us in North America must meet AAR, Transport Canada, and Federal Railroad Administration standards.

The primary regulatory and industry authorities involved in the regulation of the ocean-going barge industry are the U.S. Coast Guard, the Maritime Administration of the U.S. Department of Transportation, and private industry organizations such as the American Bureau of Shipping.

The regulatory environment in Europe consists of a combination of European Union (EU) regulations and country specific regulations, including a harmonized set of Technical Standards for Interoperability of freight wagons throughout the EU.

U.S. and Canadian railroad industry regulatory authorities released new regulations related to tank railcar manufacturing and retrofitting standards on May 1, 2015. These regulatory changes could materially affect the tank railcar manufacturing and retrofitting process industry-wide, which could negatively affect the potential availability of certain critical components and raw materials including, in particular, steel.

## Employees

As of August 31, 2015, we had 10,689 full-time employees, consisting of 9,858 employees in Manufacturing, 593 in Wheels & Parts and 238 employees in Leasing & Services and corporate. In Manufacturing, 5,815 employees, all of whom are located in Mexico and Poland, are represented by unions. At our Wheels & Parts locations, 24 employees are represented by a union. We believe that our relations with our employees are generally good.

## Additional Information

We are a reporting company and file annual, quarterly, current and special reports, proxy statements and other information with the Securities and Exchange Commission (SEC). Through a link on the Investor Relations section of our website, <http://www.gbrx.com>, we make available the following filings as soon as reasonably practicable after they are electronically filed with or furnished to the SEC: our Annual Report on Form 10-K; Quarterly Reports on Form 10-Q; Current Reports on Form 8-K; and any amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended. All such filings are available free of charge. Copies of our Audit Committee Charter, Compensation Committee Charter, Nominating and Corporate Governance Committee Charter and the Company's Corporate Governance Guidelines are also available on our web site at <http://www.gbrx.com>. In addition, each of the reports and documents listed above are available free of charge by contacting our Investor Relations Department at The Greenbrier Companies, Inc., One Centerpointe Drive, Suite 200, Lake Oswego, Oregon 97035.



## Item 1A. RISK FACTORS

In addition to the risks outlined in this annual report under the heading “Forward-Looking Statements,” as well as other comments included herein regarding risks and uncertainties, the following risk factors should be carefully considered when evaluating our company. Our business, financial condition or financial results could be materially and adversely affected by any of these risks.

***During economic downturns or a rising interest rate environment, the cyclical nature of our business results in lower demand for our products and services and reduced revenue.***

Our business is cyclical. Overall economic conditions and the purchasing practices of buyers have a significant effect upon our business due to the impact on demand for our products and services. As a result, during downturns, we could operate with a lower level of backlog and may slow down or halt production at some or all of our facilities. Economic conditions that result in higher interest rates increase the cost of new leasing arrangements, which could cause some of our leasing customers to lease fewer of our railcars or demand shorter lease terms. An economic downturn or increase in interest rates may reduce demand for our products and services, resulting in lower sales volumes, lower prices, lower lease utilization rates and decreased profits.

Currently, interest rates remain at historically low levels. Higher interest rates could increase the cost of, or potentially deter, new leasing arrangements with our customers, reduce our ability to syndicate railcars under lease to financial institutions, or impact the sales price we may receive on such syndications, any of which could materially adversely affect our business, financial condition and results of operations.

***Changes in the credit markets and the financial services industry could negatively impact our business, results of operations, financial condition or liquidity.***

The credit markets and the financial services industry may experience volatility which can result in tighter availability of credit on more restrictive terms and limit our ability to sell railcar assets. Our liquidity, financial condition and results of operations could be negatively impacted if our ability to borrow money to finance operations, obtain credit from trade creditors, offer leasing products to our customers or sell railcar assets were to be impaired. In addition, scarcity of capital could also adversely affect our customers’ ability to purchase or pay for products from us or our suppliers’ ability to provide us with product, either of which could negatively affect our business and results of operations.

***Exposure to fluctuations in commodity and energy prices may impact our results of operations.***

Fluctuations in commodity and energy prices, including crude oil and gas prices, could negatively impact the activities of our customers resulting in a corresponding adverse effect on the demand for our products and services. These shifts in demand could affect our results of operations and could have an adverse effect on our profitability. Demand for railcars that are used to transport crude oil and other energy related products is dependent on the demand for these commodities. Prices for oil and gas are subject to large fluctuations in response to relatively minor changes in the supply of, and demand for, oil and gas, market uncertainty and a variety of other economic factors that are beyond our control.

In recent years, oil and gas prices and, therefore, the level of exploration, development and production activity, have experienced significant fluctuations. Worldwide economic, political and military events, including war, terrorist activity, events in the Middle East and initiatives by the Organization of the Petroleum Exporting Countries (OPEC), have contributed, and are likely to continue to contribute, to price and volume volatility. Crude oil prices have declined significantly in the past year. Increasing global supply of oil in conjunction with weakening demand from slowing economic growth in Europe and Asia and increased fuel-efficiency has created downward pressure on crude oil prices.

A portion of our backlog and Leased railcars for syndication relates to the energy sector. A decline in energy prices could negatively impact the creditworthiness of our customers, lead to attempted modifications or cancellations of contracts or negatively impact our ability to syndicate our railcars, all of which could materially adversely affect our business, financial condition and results of operations.

***Volatility in the global financial markets may adversely affect our business, financial condition and results of operation.***

During periods of volatility in the global financial markets, certain of our customers could delay or otherwise reduce their purchases of railcars and other products and services. If volatile conditions in the global credit markets impact our customers' access to credit, product order volumes may decrease or customers may default on payments owed to us.

Likewise, if our suppliers face challenges obtaining credit, or otherwise operating their businesses, the supply of materials we purchase from them to manufacture our products may be interrupted. Any of these conditions or events could result in reductions in our revenues, increased price competition, or increased operating costs, which could adversely affect our business, financial condition and results of operations.

***We face aggressive competition by a concentrated group of competitors and a number of factors may influence our performance. If we are unable to compete successfully, our market share, margin and results of operations may be adversely affected.***

We face aggressive competition by a concentrated group of competitors in all geographic markets and in each area of our business. The railcar manufacturing and repair industry is intensely competitive and we expect it to remain so in the foreseeable future. Competitive factors, including introduction of competitive products, new entrants into certain of our markets, price pressures, limited customer base and the relative competitiveness of our manufacturing facilities and products affect our ability to compete effectively. In addition, new technologies or the introduction of new railcars or other product offerings by our competitors could render our products obsolete or less competitive. If we do not compete successfully, our market share, margin and results of operation may be adversely affected.

A number of factors may influence our performance, including without limitation: fluctuations in the demand for newly manufactured railcars or marine barges; fluctuations in demand for wheels, repair and parts; our ability to adjust to the cyclical nature of the industries in which we operate; delays in receipt of orders, risks that contracts may be canceled during their term or not renewed and that customers may not purchase the amount of products or services under the contracts as anticipated; our customers may be financially unable to pay for products and services already provided; domestic and global economic conditions including such matters as embargoes or quotas; growth or reduction in the surface transportation industry; steel and specialty component price fluctuations and availability, scrap surcharges, steel scrap prices and other commodity price fluctuations and their impact on product demand and margin; loss of business from, or a decline in the financial condition of, any of the principal customers that represent a significant portion of our total revenues; industry overcapacity and our manufacturing capacity utilization; and other risks, uncertainties and factors. If we are unfavorably affected by any of these factors, our market share, margin and results of operation may be adversely affected.

***Our actual results may differ significantly from our announced strategic initiatives.***

From time to time, we have released, and may continue to release information in our quarterly earnings releases, quarterly earnings conference calls, or otherwise, regarding our anticipated future performance and goals. Our actual results may differ significantly and we may not be successful in achieving the objectives outlined in our announced strategic initiatives. Failure to meet these goals could have a material adverse effect on the trading price or volume of our stock.

***A change in our product mix due to shifts in demand could have an adverse effect on our profitability.***

We manufacture and, through our GBW Joint Venture, repair a variety of railcars. The demand for specific types of these railcars and mix of refurbishment work varies from time to time. These shifts in demand could affect our revenue and margins and could have an adverse effect on our profitability. Currently a portion of our backlog and railcar demand includes a concentrated product mix of covered hoppers and tank cars used in energy related transportation. A sudden change in these markets could have an adverse effect on our profitability. For example, a change in environmental and governmental regulations, competitive pricing, pipeline capacity, the price of crude oil and related products and other factors could reduce demand for railcars in the energy transportation industry.

***Our backlog is not necessarily indicative of the level of our future revenues.***

Our manufacturing backlog represents future production for which we have written orders from our customers in various periods, and estimated potential revenue attributable to those orders. Some of this backlog is subject to our fulfillment of certain competitive conditions. Our reported backlog may not be converted to revenue in any particular period and some of our contracts permit cancellations with limited compensation that would not replace lost revenue or margins. In addition, some customers may attempt to cancel or modify a contract even if the contract does not allow for such cancellation or modification, and we may not be able to recover all revenue or earnings lost due to a breach of contract. The likelihood of attempted cancellations or modifications of contracts generally increases during periods of market weakness. Actual revenue from such contracts may not equal our anticipated revenues based on our backlog, and therefore, our backlog is not necessarily indicative of the level of our future revenues.

***We rely on limited suppliers for certain components and services needed in our production. If we are not able to procure specialty components or services on commercially reasonable terms or on a timely basis, our business, financial condition and results of operations would be adversely affected.***

Our manufacturing operations depend in part on our ability to obtain timely deliveries of materials, components and services in acceptable quantities and quality from our suppliers. In 2015, the top ten suppliers for all inventory purchases accounted for approximately 45% of total purchases. Amsted Rail Company, Inc. accounted for 18% of total inventory purchases in 2015. No other suppliers accounted for more than 10% of total inventory purchases. Certain components of our products, particularly specialized components like castings, bolsters, trucks, wheels and axels, and certain services, such as lining capabilities, are currently available from only a limited number of suppliers. Increases in the number of railcars manufactured have increased the demand for such components and services and strong demand may cause industry-wide shortages if suppliers are in the process of ramping up production or reach capacity production. Our dependence on a limited number of suppliers involves risks, including limited control over pricing, availability and delivery schedules. If any one or more of our suppliers cease to provide us with sufficient quantities of our components or services in a timely manner or on terms acceptable to us, or cease to provide services or manufacture components of acceptable quality, we could incur disruptions or be limited in our production of our products and we could have to seek alternative sources for these components or services. We could also incur delays while we attempt to locate and engage alternative qualified suppliers and we might be unable to engage acceptable alternative suppliers on favorable terms, if at all. In addition, we are increasing the number of components and services we manufacture or provide ourselves, directly or through joint ventures. If we are not successful at manufacturing such components or providing such services or have production problems after transitioning to self-produced supplies, we may not be able to replace such components or services from third party suppliers in a timely manner. Any such disruption in our supply of specialized components and services or increased costs of those components or services could harm our business and adversely affect our results of operations.

U.S. and Canadian railroad industry regulatory authorities released new regulations related to tank railcar manufacturing and retrofitting standards on May 1, 2015. These regulatory changes could materially affect the tank railcar manufacturing and retrofitting process industry-wide, which could negatively affect the potential

availability of certain critical components and raw materials including, in particular, steel. If we are unable to source critical components and raw materials like steel in a timely manner and at reasonable cost, we may be unable to manufacture or retrofit railcars that comply with the new regulations or take advantage of any increase in demand for our products and services as a result of any such new regulations, and our business, financial condition and results of operations could be materially adversely affected.

***We derive a significant amount of our revenue from a limited number of customers, the loss of or reduction of business from one or more of which could have an adverse effect on our business.***

A significant portion of our revenue is generated from a few major customers. Although we have some long-term contractual relationships with our major customers, we cannot be assured that our customers will continue to use our products or services or that they will continue to do so at historical levels. A reduction in the purchase or leasing of our products or a termination of our services by one or more of our major customers could have an adverse effect on our business and operating results.

***Train derailments or other accidents or claims could subject us to legal claims that adversely impact our business, financial condition and our results of operations.***

We provide a number of services which include the manufacture and supply of wheels, components and parts and lease of railcars for our customers that transport a variety of commodities, including tank railcars that transport hazardous materials such as crude oil, ethanol and other products. We could be subject to various legal claims, including claims for negligence, personal injury, physical damage and product or service liability, or in some cases strict liability, as well as potential penalties and liability under environmental laws and regulations, in the event of a derailment or other accident involving railcars, including tank railcars. Additionally, the severity of injury or property damage arising from an incident may influence the causation responsibility analysis exposing us to potentially greater liability. If we become subject to any such claims and are unable successfully to resolve them or have inadequate insurance for such claims, our business, financial condition and results of operations could be materially adversely affected.

On July 6, 2013, a train carrying crude oil and operated by Montreal, Main & Atlantic Railway, Inc. derailed in the town of Lac-Mégantic, Quebec, causing severe damage and resulting in a number of human fatalities. Some of our competitors and a number of other parties, have been named as a defendant in a class action lawsuit regarding this derailment alleging wrongful death and negligence claims. While we are not currently aware of circumstances that would indicate we are likely to have liability in this matter, the amount of potential damages at issue in the class action could be extremely large. If we were to be found liable for significant damages with respect to this claim, our business, financial condition and results of operations could be materially adversely affected.

***Changes in legal and regulatory requirements applicable to the industries in which we operate may adversely impact our business, financial condition and results of operations.***

In May 2015, the Pipeline and Hazardous Materials Safety Administration (PHMSA) adopted a final rule that, among other things, imposes a new tank car design standard, a phase out by as early as January 2018 for older DOT-111 cars that are not retrofitted, and a classification and testing program for unrefined petroleum based products, including crude oil. The rule also includes new operational requirements such as speed restrictions. Transport Canada has also issued new regulations that align with the U.S. rule in many respects. Additional laws and regulations have been proposed or adopted that will potentially have a significant impact on railroad operations, including the implementation of “positive train control” (PTC) requirements. PTC is a collision avoidance technology intended to override engineer controlled locomotives and stop certain types of train accidents.

While certain of these legal and regulatory changes could result in increased levels of repair or refurbishment work for our GBW Joint Venture and/or new tank car manufacturing activity, if we are unable to manage to

adapt our business successfully to changing regulations, our business and results of operations could be adversely affected. We have made investments in our GBW Joint Venture and our new railcar facilities in anticipation of increased demand for retrofits and new tank cars as a result of new regulations. If this demand does not begin to materialize, we may not realize the revenue we anticipated. Or if the demand does materialize, we may not be able to adapt to meet this demand.

We have 312 tank railcars in our lease fleet with a net book value of approximately \$26.3 million as of August 31, 2015. As a result of the final rule, certain of our tank cars could be deemed unfit for further commercial use or require retrofits or modifications, and the costs associated with any required retrofits or modifications could be substantial. In addition, the new tank car design requirements may result in significant constraints on transportation capacity during the period while tank cars are being retrofitted or newly constructed to comply with the new regulations. Such transportation capacity constraints could increase the cost of transporting crude oil by rail.

We cannot provide assurance that costs incurred to comply with any new standards and regulations, including those finalized by PHMSA in May 2015, will not be material to our business, financial condition or results of operations.

In addition, the speed restrictions imposed by the new regulations on trains transporting certain types of potentially hazardous cargo may have an adverse impact on demand for tank cars, or potentially other types of freight cars. While rail velocity is affected by many factors including general economic conditions, and has increased since the adoption of the regulations, in some circumstances the specific velocity restrictions imposed by the regulations may significantly reduce overall velocity on congested rail networks. This in turn could lead to an increase in the cost of rail freight transportation and impact availability, making rail less competitive compared to alternative modes of freight transportation. It could also lead to reduced demand for our products as railroads limit additional equipment on their lines.

***The use of railcars as a significant mode of transporting freight could decline, become more efficient over time, experience a shift in types of modal transportation, and/or certain railcar types could become obsolete.***

As the freight transportation markets we serve continue to evolve and become more efficient, the use of railcars may decline in favor of other more economic modes of transportation. Features and functionality specific to certain railcar types could result in those railcars becoming obsolete as customer requirements for freight delivery change. Our operations may be adversely impacted by changes in the preferred method used by customers to ship their products or changes in demand for particular products. The industries in which our customers operate are driven by dynamic market forces and trends, which are in turn influenced by economic and political factors. Demand for our railcars may be significantly affected by changes in the markets in which our customers operate. A significant reduction in customer demand for transportation or manufacture of a particular product or change in the preferred method of transportation used by customers to ship their products could result in the economic obsolescence of our railcars, including those leased by our customers. In addition, if railcar transportation becomes more efficient from an increase in velocity or a decrease in dwell times, this could reduce the demand for new railcars.

***Any failure by us to comply with regulations imposed by federal and foreign agencies could negatively affect our financial results.***

Our operations and the industry we serve, including our customers, are subject to extensive regulation by governmental, regulatory and industry authorities and by federal and foreign agencies. These organizations establish rules and regulations for the railcar industry, including construction specifications and standards for the design and manufacture of railcars; mechanical, maintenance and related standards; and railroad safety. New regulatory rulings and regulations from these entities could impact our financial results, demand for our products and the economic value of our assets. In addition, if we fail to comply with the requirements and regulations of these entities, we could face sanctions and penalties that could negatively affect our financial results.

***Risks related to our operations outside of the U.S. could adversely affect our operating results.***

Our current operations outside of the U.S. and any future expansion of our international operations are subject to the risks associated with cross-border business transactions and activities. Political, legal, trade, financial market or economic changes or instability could limit or curtail our foreign business activities and operations. Some foreign countries in which we operate or may operate have regulatory authorities that regulate railroad safety, railcar design and railcar component part design, performance and manufacturing. If we fail to obtain and maintain certifications of our railcars and railcar parts within the various foreign countries where we operate or may operate, we may be unable to market and sell our railcars in those countries. In addition, unexpected changes in regulatory requirements, tariffs and other trade barriers, more stringent rules relating to labor or the environment, adverse tax consequences and currency and price exchange controls could limit operations and make the manufacture and distribution of our products difficult. The uncertainty of the legal environment or geopolitical risks in these and other areas could limit our ability to enforce our rights effectively. Because we have operations outside the U.S., we could be adversely affected by violations of the U.S. Foreign Corrupt Practices Act and similar worldwide anti-corruption laws. We operate in parts of the world that have experienced governmental corruption to some degree, and in certain circumstances, strict compliance with anti-corruption laws may conflict with local customs and practices. The failure to comply with laws governing international business practices may result in substantial penalties and fines. Any international expansion or acquisition that we undertake could amplify these risks related to operating outside of the U.S.

In addition, in 2015, we began to establish a presence in the Gulf Cooperation Council region and Latin America and are exploring market opportunities in Eastern Europe and other emerging markets. Our development of customer relationships in these areas may expose us to certain additional risks, including, but not limited to, the following:

- Ongoing instability or changes in a country's or region's economic or political conditions, including inflation, recession, currency fluctuations and actual or anticipated civil and political unrest, terrorist actions, armed hostilities, kidnapping and extortion;
- Longer payment cycles and difficulty in collecting accounts receivable;
- Sovereign risk related to international governments that include, but may not be limited to, governments stopping payments or repudiating their contracts, nationalizing private businesses and assets or altering foreign exchange regulations;
- Renegotiation or nullification of existing contracts;
- An inability to effectively protect intellectual property;
- Uncertainties arising from local business practices, cultural considerations and international political and trade tensions; and
- Our limited knowledge of this market or our inability to protect our interests.

If we are unable to successfully manage the risks associated with our global business, our results of operations, financial condition, liquidity and cash flows may be negatively impacted.

***We depend on our senior management team and other key employees, and significant attrition within our management team or unsuccessful succession planning for members of our senior management team and other key employees who are at or nearing retirement age, could adversely affect our business.***

Our success depends in part on our ability to attract, retain and motivate senior management and other key employees. Achieving this objective may be difficult due to many factors, including fluctuations in global economic and industry conditions, competitors' hiring practices, cost reduction activities, and the effectiveness of our compensation programs. Competition for qualified personnel can be very intense. We must continue to recruit, retain and motivate senior management and other key employees sufficient to maintain our current business and support our future projects. We are vulnerable to attrition among our current senior management team and other key employees. A loss of any such personnel, or the inability to recruit and retain qualified personnel in the future, could have an adverse effect on our business, financial condition and results of operations.

Many members of our senior management team and other key employees are at or nearing retirement age. If we are unsuccessful in our succession planning efforts, the continuity of our business and results of operations could be adversely affected.

***Risks related to potential misconduct by employees may adversely impact us.***

Our employees may engage in misconduct or other improper activities, including noncompliance with our policies or regulatory standards and requirements, which could subject us to regulatory sanctions and materially harm our business. It is not always possible to deter employee misconduct, and the precautions we take to prevent and detect this activity may not be effective in controlling unknown or unmanaged risks or losses, including risks associated with whistleblower complaints and litigation. There can be no assurance that we will succeed in preventing misconduct by employees in the future. In addition, the investigation of alleged misconduct disrupts our operations and may be costly. Any such events in the future may have a material adverse impact on our financial condition or results of operations.

***Our relationships with our joint venture and alliance partners could be unsuccessful, which could adversely affect our business.***

We have entered into several joint venture agreements and other alliances with other companies to increase our sourcing alternatives, reduce costs, to produce new railcars and repair and retrofit railcars for the North American marketplace. We may seek to expand our relationships or enter into new agreements with other companies. If our joint venture or alliance partners are unable to fulfill their contractual obligations or if these relationships are otherwise not successful in the future, our manufacturing and other costs could increase, we could encounter production disruptions, growth opportunities could fail to materialize, or we could be required to fund such joint venture or alliances in amounts significantly greater than initially anticipated, any of which could adversely affect our business.

If any of our joint ventures generate significant losses, including future potential intangible asset or goodwill impairment charges, it could adversely affect our results of operations or cause our investment to be impaired.

***The price of our common stock is subject to volatility.***

The market price for our common stock has varied between a high closing sales price of \$77.54 per share and a low closing sales price of \$22.80 per share in the twenty-four months ended August 31, 2015. This volatility affects the price at which our common stock can be sold. The broader stock market has also experienced price and volume fluctuations. This volatility has affected the market prices of securities issued by many companies for reasons unrelated to their operating performance and may adversely affect the price of our common stock. The price for our common stock is likely to continue to be volatile and subject to price and volume fluctuations in response to market and other factors, including the factors discussed elsewhere in these risk factors and the following:

- financial market and general economic changes;
- changes in governmental regulation;
- significant railcar industry announcements or developments;
- the introduction of new products or technologies by us or our competitors;
- actual or anticipated variations in our or our competitors' quarterly or annual financial results;
- financial results failing to meet expectations of analysts or investors, including the level of our backlog and number of orders received during the period;
- changes in securities analysts' estimates of our future performance; and
- the general health and outlook of our industry.

In addition, in the past, following periods of volatility in the market price of their stock, many companies have been the subject of securities class action litigation. If we became involved in securities class action litigation in the future, it could result in substantial costs and diversion of our management's attention and resources and could harm our stock price, business, prospects, financial condition and results of operations.

***Shortages of skilled labor could adversely affect our operations.***

We depend on skilled labor in the manufacture of railcars and marine barges, repair, refurbishment, retrofitting and maintenance of railcars and provision of wheel services and supply of parts. Some of our facilities are located in areas where demand for skilled laborers often exceeds supply. Shortages of some types of skilled laborers such as welders and machine operators could restrict our ability to maintain or increase production rates, lead to production inefficiencies and increase our labor costs.

***A failure to design or manufacture products or technologies or to achieve timely certification or market acceptance of new products or technologies could have an adverse effect on our profitability.***

We continue to introduce new railcar products and technologies, and we periodically accept orders prior to receipt of railcar certification or proof of ability to manufacture a quality product that meets customer standards. We could be unable to successfully design or manufacture these new railcar products and technologies. Our inability to develop and manufacture such new products and technologies in a timely fashion and profitable manner, obtain timely certification, or achieve market acceptance, or the existence of quality problems in our new products, could have a material adverse effect on our revenue and results of operations and subject us to penalties, cancellation of orders and/or other damages.

***We could be unable to lease railcars at satisfactory rates, remarket leased railcars on favorable terms upon lease termination or realize the expected residual values upon lease termination, which could reduce our revenue and decrease our overall return.***

The profitability of our railcar leasing business depends on our ability to lease railcars to our customers at satisfactory rates, and to re-lease or sell railcars we own or manage upon the expiration of existing lease terms. The total rental payments we receive under our operating leases do not fully amortize the acquisition costs of the leased equipment, which exposes us to risks associated with remarketing the railcars. Our ability to lease or remarket leased railcars profitably is dependent upon several factors, including, but not limited to, market and industry conditions, cost of and demand for competing used or newer models, costs associated with the refurbishment of the railcars, market demand or governmental mandate for refurbishment, and interest rates. Our inability to lease, re-lease or sell leased railcars on favorable terms could result in reduced revenues and margins or net gain on disposition of equipment and decrease our overall returns and affect our ability to syndicate railcars to investors.

***We could have difficulty integrating the operations of any companies that we acquire or joint ventures we enter into, which could adversely affect our results of operations.***

The success of our acquisition and joint venture strategy depends upon our ability to successfully complete acquisitions, to enter into joint ventures and integrate any businesses that we acquire into our existing business. The integration of acquired business operations could disrupt our business by causing unforeseen operating difficulties, diverting management's attention from day-to-day operations and requiring significant financial resources that would otherwise be used for the ongoing development of our business. The difficulties of integration could be increased by the necessity of coordinating geographically dispersed organizations, integrating personnel with disparate business backgrounds and combining different corporate cultures. Each of these circumstances could be more likely to occur or more severe in consequence in the case of an acquisition or joint venture involving a business that is outside of our core areas of expertise. In addition, we could be unable to retain key employees or customers of the combined businesses. We could face integration issues pertaining to the internal controls, information systems and operational functions of the acquired companies and we also could fail to realize cost efficiencies or synergies that we anticipated when selecting our acquisition candidates and joint ventures. Any of these items could adversely affect our results of operations.



***Our product and service warranties could expose us to potentially significant claims.***

We offer our customers limited warranties for many of our products and services. Accordingly, we may be subject to significant warranty claims in the future, such as multiple claims based on one defect repeated throughout our production or servicing process or claims for which the cost of repairing the defective part is highly disproportionate to the original cost of the part. These types of warranty claims could result in costly product recalls, customers seeking monetary damages, significant repair costs and damage to our reputation.

If warranty claims attributable to actions of third party component manufacturers are not recoverable from such parties due to their poor financial condition or other reasons, we could be liable for warranty claims and other risks for using these materials on our products.

***Many of our products are sold to third parties who may misuse, improperly install or improperly or inadequately maintain or repair such products thereby potentially exposing us to claims that could increase our costs and weaken our financial condition.***

The products we manufacture are designed to work optimally when properly operated, installed, repaired, and maintained. When this does not occur, we may be subjected to claims or litigation associated with injuries or property damage that could increase our costs and weaken our financial condition.

***The timing of our asset sales and related revenue recognition could cause significant differences in our quarterly results and liquidity.***

We may build railcars or marine barges in anticipation of a customer order, or that are leased to a customer and ultimately planned to be sold to a third party. The difference in timing of production and the ultimate sale is subject to risk. In addition, we periodically sell railcars from our own lease fleet and the timing and volume of such sales is difficult to predict. As a result, comparisons of our manufacturing revenue, deliveries, quarterly net gain on disposition of equipment, income and liquidity between quarterly periods within one year and between comparable periods in different years may not be meaningful and should not be relied upon as indicators of our future performance.

***Our financial performance and market value could cause future write-downs of goodwill or intangibles in future periods.***

We are required to perform an annual impairment review of goodwill and indefinite lived assets which could result in an impairment charge if it is determined that the carrying value of the asset is in excess of the fair value. We perform a goodwill impairment test annually during our third fiscal quarter. Goodwill is also tested more frequently if changes in circumstances or the occurrence of events indicates that a potential impairment exists. When changes in circumstances, such as a decline in the market price of our common stock, changes in demand or in the numerous variables associated with the judgments, assumptions and estimates made in assessing the appropriate valuation of goodwill indicate the carrying amount of certain indefinite lived assets may not be recoverable, the assets are evaluated for impairment. Among other things, our assumptions used in the valuation of goodwill, which relate to our wheels & parts and Repair operations, include growth of revenue and margins and increased cash flows over time. If actual operating results were to differ from these assumptions, it may result in an impairment of our goodwill. A non-cash impairment charge of \$76.9 million (\$71.8 million, net of tax) was recorded for the year ended August 31, 2013 which related to our wheels & parts and Repair operations. As of August 31, 2015, we had \$43.3 million of goodwill in our Wheels & Parts segment, relating to our wheels & parts business. Future write-downs of goodwill and intangibles could affect certain of the financial covenants under debt instruments and could restrict our financial flexibility. In the event of goodwill impairment, we may have to test other intangible assets for impairment. Impairment charges to our or our joint venture's goodwill or our indefinite lived assets would impact our results of operations.

***If we or our joint ventures fail to complete capital expenditure projects on time and within budget, or if these projects, once completed, fail to operate as anticipated, such failure could adversely affect our business, financial condition and results of operations.***

From time-to-time, we, or our joint ventures, undertake strategic capital projects in order to enhance, expand and/or upgrade facilities and operational capabilities. Our ability, and our joint ventures' ability, to complete these projects on time and within budget, and for us to realize the anticipated increased revenues or otherwise realize acceptable returns on these investments or other strategic capital projects that may be undertaken is subject to a number of risks. Many of these risks are beyond our control, including a variety of market, operational, permitting, and labor related factors. In addition, the cost to implement any given strategic capital project ultimately may prove to be greater than originally anticipated. If we, or our joint ventures, are not able to achieve the anticipated results from the implementation of any of these strategic capital projects, or if unanticipated implementation costs are incurred, our business, financial condition and results of operations may be adversely affected.

***We have potential exposure to environmental liabilities, which could increase costs or have an adverse effect on results of operations.***

We are subject to extensive national, state, provincial and local environmental laws and regulations concerning, among other things, air emissions, water discharge, solid waste and hazardous substances handling and disposal and employee health and safety. These laws and regulations are complex and frequently change. We could incur unexpected costs, penalties and other civil and criminal liability if we fail to comply with environmental laws or permits issued to us pursuant to those laws. We also could incur costs or liabilities related to off-site waste disposal or remediating soil or groundwater contamination at our properties, including these set forth below and in the "Environmental Matters" section of this Report. In addition, future environmental laws and regulations may require significant capital expenditures or changes to our operations.

In addition to environmental, health and safety laws, the transportation of commodities by railcar raises potential risks in the event of a derailment or other accident. Generally, liability under existing law in the U.S. and Canada for accidents such as derailments depends on the negligence of the party. However, for certain hazardous commodities being shipped, strict liability concepts may apply.

Our Portland, Oregon manufacturing facility is located adjacent to the Willamette River. We have entered into a Voluntary Cleanup Agreement with the Oregon Department of Environmental Quality (DEQ) in which we agreed to conduct an investigation of whether, and to what extent, past or present operations at the Portland property may have released hazardous substances to the environment. We are also conducting groundwater remediation relating to a historical spill on the property which preceded our ownership.

The U.S. Environmental Protection Agency (EPA) has classified portions of the river bed of the Portland Harbor, including the portion fronting the Company's manufacturing facility, as a federal "National Priority List" or "Superfund" site due to sediment contamination (the Portland Harbor Site). We, along with more than 140 other parties, have received a "General Notice" of potential liability from the EPA relating to the Portland Harbor Site. The letter advised us that we may be liable for the costs of investigation and remediation (which liability may be joint and several with other potentially responsible parties) as well as for natural resource damages resulting from releases of hazardous substances to the site. We are part of a group that signed an Administrative Order on Consent (AOC) to perform a remedial investigation/feasibility study (RI/FS) of the Portland Harbor Site under EPA oversight, and several additional entities have not signed such consent, but are nevertheless contributing money to the effort. We have agreed to initially bear a percentage of the total costs incurred in connection with the investigation. The EPA expects the investigation to continue until 2017. We cannot provide assurance that any such costs will be recoverable from third parties.

A draft of the remedial investigation study was submitted to the EPA on October 27, 2009. The draft feasibility study was submitted to the EPA on March 30, 2012. That draft feasibility study evaluates several alternative cleanup approaches. The approaches submitted would take from 2 to 28 years with costs ranging from \$9 million

to \$163 million for cleanup of the area of the Willamette River adjacent to our Portland, Oregon manufacturing facility, depending primarily on the selected remedial action level. In August 2015, the EPA released its own draft feasibility study that suggests a significantly higher range of site-wide costs (from \$790 million to \$2.4 billion), but does not break those costs down by sub-area. The EPA's feasibility study predicts construction durations of from 4 to 18 years for the various alternative cleanup approaches. Neither draft feasibility study addresses responsibility for the costs of clean-up or allocates such costs among potentially responsible parties, or defines precise boundaries for the cleanup. Responsibility for funding and implementing the EPA's selected cleanup will be determined after the issuance of the Record of Decision.

We have also signed an Order on Consent with DEQ to finalize the investigation of potential onsite sources of contamination that may have a release pathway to the Willamette River. Interim precautionary measures are also required in the order and we are currently discussing with the DEQ potential remedial actions which may be required. Our aggregate expenditure has not been material during the 14-year period, however, we could incur significant expenses for remediation. Some or all of any such outlay may be recoverable from other responsible parties. However, we cannot assure that any such costs will be recoverable from third parties.

Because these environmental investigations are still underway, sufficient information is currently not available to determine our liability, if any, for the cost of any required remediation of the Portland Harbor Site on our adjacent land or to estimate a range of potential loss. Based on the results of the pending investigations and future assessments of natural resource damages, we may be required to incur costs associated with additional phases of investigation or remedial action, and may be liable for damages to natural resources. In addition, we may be required to perform periodic maintenance dredging in order to continue to launch vessels from our launch ways in Portland, Oregon, on the Willamette River, and the river's classification as a Superfund site could result in some limitations on future dredging and launch activities. Any of these matters could adversely affect our business and Consolidated Financial Statements, or the value of our Portland property.

***We are subject to cybersecurity risks and may incur increasing costs in an effort to minimize those risks.***

Our business employs systems and websites that allow for the storage and transmission of proprietary or confidential information regarding our customers, employees, job applicants and other parties, including financial information, intellectual property and personal identification information. Security breaches and other disruptions could compromise our information, expose us to liability and harm our reputation and business. The steps we take to deter and mitigate these risks may not be successful. We may not have the resources or technical sophistication to anticipate or prevent current or rapidly evolving types of cyber-attacks. Attacks may be targeted at us, our customers, or others who have entrusted us with information. Actual or anticipated attacks may cause us to incur increasing costs, including costs to deploy additional personnel and protection technologies, train employees, and engage third-party experts or consultants. Advances in computer capabilities, or other technological developments may result in the technology and security measures used by us to protect transaction or other data being breached or compromised. In addition, data and security breaches can also occur as a result of non-technical issues, including intentional or inadvertent breach by our employees or by persons with whom we have commercial relationships. Any compromise or breach of our security could result in a violation of applicable privacy and other laws, legal and financial exposure, negative impacts on our customers' willingness to transact business with us and a loss of confidence in our security measures, which could have an adverse effect on our results of operations and our reputation.

***We have indebtedness, which could have negative consequences to our business or results of operations.***

As of August 31, 2015, our total debt was approximately \$377.3 million, consisting of borrowings under our convertible notes, credit facilities and term loans. Our indebtedness could have negative consequences to us, and could place us at a competitive disadvantage compared to our less leveraged competitors. It may be difficult for us to satisfy our repayment and other obligations with respect to such indebtedness, and we may not be able to refinance our existing indebtedness as it matures. Indebtedness may also increase our vulnerability to adverse general economic, industry or competitive developments or conditions and limit our flexibility in planning for, or

reacting to, changes in our business and the industry in which we operate. We may be limited in our ability to raise additional capital or obtain additional financing to fund our operations, capital expenditures or other growth initiatives, and other general corporate requirements and may be required to dedicate a significant portion of our cash flow from operations to interest and principal payments on our indebtedness. We are more exposed to the risk of increased interest rates as certain of our borrowings are at variable rates of interest. As a consequence of our level of indebtedness, a significant portion of our cash flow from operations may be dedicated to debt service requirements. In addition, the terms of our revolving credit facility limit our ability to incur additional indebtedness. If we fail to comply with these covenants, a default may occur, in which case the lender could accelerate the debt. We cannot be assured that we would be able to renegotiate, refinance, restructure or otherwise obtain the necessary funds to satisfy the indebtedness or these obligations.

***Fluctuations in foreign currency exchange rates could lead to increased costs and lower profitability.***

Outside of the U.S., we conduct business in Mexico, Poland, other European countries, Brazil and Saudi Arabia, and our non-U.S. businesses conduct their operations in local currencies and other regional currencies. We also source materials worldwide. Fluctuations in exchange rates may affect demand for our products in foreign markets or our cost competitiveness and may adversely affect our profitability. Although we attempt to mitigate a portion of our exposure to changes in currency rates through currency rate hedge contracts and other activities, these efforts cannot fully eliminate the risks associated with the foreign currencies. In addition, some of our borrowings are in foreign currency, giving rise to risk from fluctuations in exchange rates. A material or adverse change in exchange rates could result in significant deterioration of profits or in losses for us.

***Fluctuations in the availability and price of energy, freight transportation, steel and other raw materials, and our fixed price contracts could have an adverse effect on our ability to manufacture and sell our products on a cost-effective basis and could adversely affect our margins and revenue of our Manufacturing and wheels & parts and Repair businesses.***

A significant portion of our business depends upon the adequate supply of steel, components and other raw materials at competitive prices and a small number of suppliers provide a substantial amount of our requirements. The cost of steel and all other materials used in the production of our railcars represents more than half of our direct manufacturing costs per railcar and in the production of our marine barges represents more than 30% of our direct manufacturing costs per marine barge.

Our businesses also depend upon the adequate supply of energy at competitive prices. When the price of energy increases, it adversely impacts our operating costs and could have an adverse effect upon our ability to conduct our businesses on a cost-effective basis. We cannot be assured that we will continue to have access to supplies of energy or necessary components for manufacturing railcars and marine barges. Our ability to meet demand for our products could be adversely affected by the loss of access to any of these supplies, the inability to arrange alternative access to any materials, or suppliers limiting allocation of materials to us.

In some instances, we have fixed price contracts which anticipate material price increases and surcharges, or contracts that contain actual or formulaic pass-through of material price increases and surcharges. However, if the price of steel or other raw materials were to fluctuate in excess of anticipated increases on which we have based our fixed price contracts, or if we were unable to adjust our selling prices or have adequate protection in our contracts against changes in material prices, or if we are unable to reduce operating costs to offset any price increases, our margins would be adversely affected. The loss of suppliers or their inability to meet our price, quality, quantity and delivery requirements could have an adverse effect on our ability to manufacture and sell our products on a cost-effective basis.

Decreases in the price of scrap adversely impact our Wheels & Parts and GBW Joint Venture margins and revenue and the residual value and future depreciation of our leased assets. A portion of our wheels & parts and Repair businesses involves scrapping steel parts and the resulting revenue from such scrap steel increases our margins and revenues. When the price of scrap steel declines, our revenues and margins in such business therefore decrease.

***Some of our employees belong to labor unions and strikes or work stoppages could adversely affect our operations.***

We are a party to collective bargaining agreements with various labor unions at some of our operations. Disputes with regard to the terms of these agreements or our potential inability to negotiate acceptable contracts with these unions in the future could result in, among other things, strikes, work stoppages or other slowdowns by the affected workers. We cannot be assured that our relations with our workforce will remain positive. Union organizers are actively working to organize at some of our other facilities. If our workers were to engage in a strike, work stoppage or other slowdown, or other employees were to become unionized or the terms and conditions in future labor agreements were renegotiated, or if union representation is implemented at such sites and we are unable to agree with the union on reasonable employment terms, including wages, benefits, and work rules, we could experience a significant disruption of our operations and higher ongoing labor costs. In addition, we could face higher labor costs in the future as a result of severance or other charges associated with lay-offs, shutdowns or reductions in the size and scope of our operations or due to the difficulties of restarting our operations that have been temporarily shuttered.

***A prolonged decline in performance of the rail freight industry would have an adverse effect on our financial condition and results of operations.***

Our future success depends in part upon the performance of the rail freight industry, which in turn depends on the health of the economy. If railcar loadings, railcar and railcar components replacement rates or refurbishment rates or industry demand for our railcar products weaken or otherwise do not materialize, our financial condition and results of operations would be adversely affected.

***Updates or changes to our information technology systems may result in problems that could negatively impact our business.***

We have information technology systems, comprising hardware, network, software, people, processes and other infrastructure that are important to the operation of our businesses. We continue to evaluate and implement upgrades and changes to information technology systems that support substantially all of our operating and financial functions. We could experience problems in connection with such implementations, including compatibility issues, training requirements, higher than expected implementation costs and other integration challenges and delays. A significant problem with an implementation, integration with other systems or ongoing management and operation of our systems could negatively impact our business by disrupting operations. Such a problem could also have an adverse effect on our ability to generate and interpret accurate management and financial reports and other information on a timely basis, which could have a material adverse effect on our financial reporting system and internal controls and adversely affect our ability to manage our business.

***An adverse outcome in any pending or future litigation could negatively impact our business and results of operations.***

We are a defendant in several pending cases in various jurisdictions. If we are unsuccessful in resolving these claims, our business and results of operations could be adversely affected. In addition, future claims that may arise relating to any pending or new matters, whether brought against us or initiated by us against third parties, could distract management's attention from business operations and increase our legal and related costs, which could also negatively impact our business and results of operations.

***We could be liable for physical damage, business interruption or product liability claims that exceed our insurance coverage.***

The nature of our business subjects us to physical damage, business interruption and product liability claims, especially in connection with the repair and manufacture of products that carry hazardous or volatile materials. Although we maintain liability insurance coverage at commercially reasonable levels compared to similarly-sized

heavy equipment manufacturers, an unusually large physical damage, business interruption or product liability claim or a series of claims based on a failure repeated throughout our production process could exceed our insurance coverage or result in damage to our reputation.

***Some of our customers place orders for our products in reliance on their ability to utilize tax benefits or tax credits such as accelerated depreciation.***

There is no assurance that tax authorities will reauthorize, modify, or otherwise not allow the expiration of such tax benefits, tax credits, or reimbursement policies, and in cases where such subsidies and policies are materially modified to reduce the available benefit, credit, or reimbursement or are otherwise allowed to expire, the demand for our products could decrease, thereby creating the potential for a material adverse effect on our financial condition or results of operations.

***We could be unable to procure adequate insurance on a cost-effective basis in the future.***

The ability to insure our businesses, facilities and rail assets is an important aspect of our ability to manage risk. As there are only limited providers of this insurance to the railcar industry, there is no guarantee that such insurance will be available on a cost-effective basis in the future. In addition, we cannot assure that our insurance carriers will be able to pay current or future claims.

***Changes in accounting standards or inaccurate estimates or assumptions in the application of accounting policies could adversely affect our financial results.***

Our accounting policies and methods are fundamental to how we record and report our financial condition and results of operations. Some of these policies require use of estimates and assumptions that may affect the reported value of our assets or liabilities and financial results and are critical because they require management to make difficult, subjective, and complex judgments about matters that are inherently uncertain. Accounting standard setters and those who interpret the accounting standards (such as the Financial Accounting Standards Board, the SEC, and our independent registered public accounting firm) may amend or even reverse their previous interpretations or positions on how these standards should be applied. In some cases, we could be required to apply a new or revised standard retrospectively, resulting in the revision of prior period financial statements. Changes in accounting standards can be hard to predict and can materially impact how we record and report our financial condition and results of operations.

***From time to time we may take tax positions that the Internal Revenue Service or other tax authorities may contest.***

We have in the past and may in the future take tax positions that the Internal Revenue Service (IRS) or other tax authorities may contest. We are required by an IRS regulation to disclose particular tax positions to the IRS as part of our tax returns for that year and future years. If the IRS or other tax authorities successfully contests a tax position that we take, we may be required to pay additional taxes, interest or fines that may adversely affect our results of operation and financial position.

***Fires, natural disasters, severe weather conditions or public health crisis could disrupt our business and result in loss of revenue or higher expenses.***

Any serious disruption at any of our facilities due to fire, hurricane, earthquake, flood, or any other natural disaster, or an epidemic or other public health crisis, or a panic reaction to a perceived health risk, could impair our ability to use our facilities and have a material adverse impact on our revenues and increase our costs and expenses. If there is a natural disaster or other serious disruption at any of our facilities, particularly any of our Mexican facilities, it could impair our ability to adequately supply our customers, cause a significant disruption

to our operations, cause us to incur significant costs to relocate or reestablish these functions and negatively impact our operating results. While we insure against certain business interruption risks, such insurance may not adequately compensate us for any losses incurred as a result of natural or other disasters.

***Repercussions from terrorist activities or armed conflict could harm our business.***

Terrorist activities, anti-terrorist efforts, and other armed conflict involving the U.S. or its interests abroad may adversely affect the U.S. and global economies, potentially preventing us from meeting our financial and other obligations. In particular, the negative impacts of these events may affect the industries in which we operate. This could result in delays in or cancellations of the purchase of our products or shortages in raw materials, parts, or components. Any of these occurrences could have a material adverse impact on our financial results.

***Compliance with health care legislation and increases in the cost of providing health care plans to our employees may adversely affect our business.***

In March 2010, Congress passed the Patient Protection and Affordable Care Act and the Health Care and Education Affordability Reconciliation Act (collectively, the Acts). Among other things, the Acts contain provisions that affect employer-sponsored health care plans, impose excise taxes on certain plans, and reduce the tax benefits available to employers that receive the Medicare Part D subsidy. Nationally, the cost of providing health care plans to a company's employees has increased at annual rates in excess of inflation. There continues to be uncertainty whether the Acts will increase the cost of employee health plan coverage. Continued significant annual increases in the cost of providing employee health coverage may adversely affect our business and results of operations.

***Unanticipated changes in our tax provisions or exposure to additional income tax liabilities could affect our financial condition and profitability.***

We are subject to income taxes in both the United States and foreign jurisdictions. Significant judgment is required in determining our worldwide provision for income taxes. Changes in estimates of projected future operating results, loss of deductibility of items, recapture of prior deductions (including related to interest on convertible notes), or changes in assumptions regarding our ability to generate future taxable income could result in significant increases to our tax expense and liabilities that could adversely affect our financial condition and profitability.

***If we are unable to protect our intellectual property and prevent its improper use by third parties or if third parties assert that our products or services infringe their intellectual property rights, our ability to compete in the market may be harmed, and our business and financial condition may be adversely affected.***

The protection of our intellectual property is important to our business. We rely on a combination of trademarks, copyrights, patents and trade secrets to protect our intellectual property. However, these protections might be inadequate. Our pending or future trademark, copyright and patent applications might not be approved or, if allowed, might not be sufficiently broad. If our intellectual property rights are not adequately protected we may not be able to commercialize our technologies, products or services and our competitors could commercialize our technologies, which could result in a decrease in our sales and market share and could materially adversely affect our business, financial condition and results of operations. Conversely, third parties might assert that our products, services, or other business activities infringe their patents or other intellectual property rights. Infringement and other intellectual property claims and proceedings brought against us, whether successful or not, could result in substantial costs and harm our reputation. Such claims and proceedings can also distract and divert our management and key personnel from other tasks important to the success of our business. In addition, intellectual property litigation or claims could force us to cease selling or using products that incorporate the asserted intellectual property, which would adversely affect our revenues, pay substantial damages for past use of

the asserted intellectual property or pay substantial fees to obtain a license from the holder of the asserted intellectual property, which license may not be available on reasonable terms, if at all. In the event of an adverse determination in an intellectual property suit or proceeding, or our failure to license essential technology or redesign our products so as not to infringe third party intellectual property rights, our sales could be harmed and our costs could increase, which could materially adversely affect our business, financial condition and results of operations.

***Our share repurchase program is intended to enhance long-term shareholder value although we cannot assure this will occur and this program may be suspended or terminated at any time.***

The Board of Directors has authorized our company to repurchase our common stock through a share repurchase program. Our share repurchase program may be modified, suspended or discontinued at any time without prior notice. Although the share repurchase program is intended to enhance long-term shareholder value, we cannot provide assurance that this will occur.

***Payments of cash dividends on our common stock may be made only at the discretion of our board of directors and may be restricted by Oregon law.***

Any decision to pay dividends will be at the discretion of our Board of Directors and will depend upon our operating results, strategic plans, capital requirements, financial condition, provisions of our borrowing arrangements and other factors our Board of Directors considers relevant. Furthermore, Oregon law imposes restrictions on our ability to pay dividends. Accordingly, we may not be able to continue to pay dividends in any given amount in the future, or at all.



## Item 1B.UNRESOLVED STAFF COMMENTS

None.

## Item 2. PROPERTIES

We operate at the following primary facilities as of August 31, 2015:

<b>Description</b>	<b>Location</b>	<b>Status</b>
<b>Manufacturing Segment</b>		
Manufacturing facilities <sup>1</sup> :	Portland, Oregon	Owned
	Sahagun, Mexico	Owned
	Tlaxcala, Mexico	Owned
	Frontera, Mexico	Leased
	3 locations in Poland	Owned
Administrative offices:	Colleyville, Texas	Leased
<b>Wheels &amp; Parts Segment</b>		
Wheels & Parts facilities:	13 locations in the U.S.	Leased — 7 locations
		Owned — 6 locations
Repair facilities leased to our GBW Joint Venture:	14 locations in the U.S.	Leased — 8 locations
		Owned — 3 locations
		Customer premises — 3 locations
	1 location in Canada	Customer premises
Administrative offices:	Birmingham, Alabama	Leased
<b>Leasing &amp; Services Segment</b>		
Corporate offices, railcar marketing and leasing activities:	Lake Oswego, Oregon	Leased

We believe that our facilities are in good condition and that the facilities, together with anticipated capital improvements and additions, are adequate to meet our operating needs for the foreseeable future. We continually evaluate our facilities in order to remain competitive and to take advantage of market opportunities.

### **Item 3. LEGAL PROCEEDINGS**

There is hereby incorporated by reference the information disclosed in Note 22 to Consolidated Financial Statements, Part II, Item 8 of this Form 10-K.

### **Item 4. MINE SAFETY DISCLOSURES**

Not applicable.

## PART II

### Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our common stock has been traded on the New York Stock Exchange under the symbol GBX since July 14, 1994. There were approximately 366 holders of record of common stock as of October 23, 2015. The following table shows the reported high and low sales prices of our common stock on the New York Stock Exchange for the fiscal periods indicated.

	High	Low	Dividends Declared
<b>2015</b>			
Fourth quarter	\$62.95	\$33.10	\$0.15
Third quarter	\$66.50	\$49.61	\$0.15
Second quarter	\$60.77	\$42.62	\$0.15
First quarter	\$78.32	\$45.09	\$0.15
<b>2014</b>			
Fourth quarter	\$72.79	\$54.00	\$0.15
Third quarter	\$56.65	\$41.40	\$ —
Second quarter	\$43.20	\$30.46	\$ —
First quarter	\$33.20	\$22.57	\$ —

#### Dividends

In July 2014, the Board of Directors authorized the reinstatement of our company's dividend program. There is no assurance as to the payment of future dividends as they are dependent upon future earnings, capital requirements, customary debt covenant restrictions and our financial condition.

#### Issuer Purchases of Equity Securities

In October 2013, the Board of Directors authorized our company to repurchase up to \$50 million of our common stock. We completed this share repurchase program in October 2014. In October 2014, the Board of Directors authorized a new share repurchase program for us to repurchase up to an additional \$50 million of our common stock. In January 2015, the Board of Directors authorized a \$25 million increase to the October 2014 share repurchase program and in October 2015, the Board of Directors authorized an additional \$100 million increase to the October 2014 repurchase program, bringing the total to \$175 million. The share repurchase program expiration was extended from June 30, 2016 to January 1, 2018, but may be modified, suspended or discontinued at any time without prior notice. Under the share repurchase programs, shares of common stock may be purchased on the open market or through privately negotiated transactions from time-to-time. The timing and amount of purchases will be based upon market conditions, securities law limitations and other factors. The share repurchase programs do not obligate us to acquire any specific number of shares in any period.

Shares repurchased under these share repurchase programs in aggregate during the three months ended August 31, 2015 were as follows:

Period	Total Number of Shares Purchased	Average Price Paid Per Share (Including Commissions)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
June 1, 2015 – June 30, 2015	–	–	–	\$42,130,010
July 1, 2015 – July 31, 2015	181,295	\$45.23	181,295	\$33,930,031
August 1, 2015 – August 31, 2015	314,657	\$43.12	314,657	\$20,362,445
	495,952		495,952	

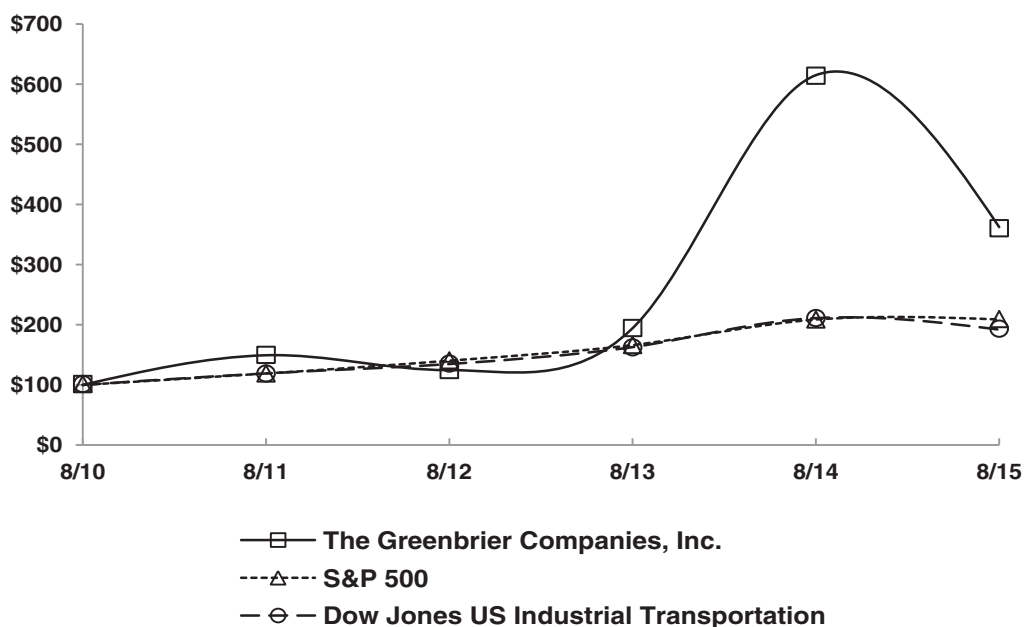
## Performance Graph

The following graph demonstrates a comparison of cumulative total returns for the Company’s Common Stock, the Dow Jones US Industrial Transportation Index and the Standard & Poor’s (S&P) 500 Index. The graph assumes an investment of \$100 on August 31, 2010 in each of the Company’s Common Stock and the stocks comprising the indices. Each of the indices assumes that all dividends were reinvested and that the investment was maintained to and including August 31, 2015, the end of the Company’s 2015 fiscal year.

The comparisons in this table are required by the SEC, and therefore, are not intended to forecast or be indicative of possible future performance of our Common Stock.

### COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\*

Among The Greenbrier Companies, Inc., the S&P 500 Index and the Dow Jones US Industrial Transportation Index



\*\$100 invested on 8/31/10 in stock or index, including reinvestment of dividends. Fiscal year ending August 31.

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## **Equity Compensation Plan Information**

Equity Compensation Plan Information is hereby incorporated by reference to the “Equity Compensation Plan Information” table in Registrant’s definitive Proxy Statement to be filed pursuant to Regulation 14A, which Proxy Statement is anticipated to be filed with the Securities and Exchange Commission within 120 days after the end of the Registrant’s year ended August 31, 2015.

## Item 6. SELECTED FINANCIAL DATA

<i>(In thousands, except unit and per share data)</i>	YEARS ENDED AUGUST 31,				
	2015	2014	2013	2012	2011
<b>Statement of Operations Data</b>					
Revenue:					
Manufacturing	\$2,136,051	\$1,624,916	\$1,215,734	\$1,253,964	\$ 721,102
Wheels & Parts	371,237	495,627	469,222	481,865	452,865
Leasing & Services	97,990	83,419	71,462	71,887	69,323
	<u>\$2,605,278</u>	<u>\$2,203,962</u>	<u>\$1,756,418</u>	<u>\$1,807,716</u>	<u>\$1,243,290</u>
Earnings from operations	\$ 386,892	\$ 239,520	\$ 41,651	\$ 118,788	\$ 67,574
Net earnings (loss) attributable to Greenbrier	\$ 192,832	\$ 111,919 <sup>(1)</sup>	\$ (11,048) <sup>(2)</sup>	\$ 58,708	\$ 6,466 <sup>(3)</sup>
Basic earnings (loss) per common share attributable to Greenbrier:					
	\$ 6.85	\$ 3.97	\$ (0.41)	\$ 2.21	\$ 0.27
Diluted earnings (loss) per common share attributable to Greenbrier:					
	\$ 5.93	\$ 3.44	\$ (0.41)	\$ 1.91	\$ 0.24
Weighted average common shares outstanding:					
Basic	28,151	28,164	26,678	26,572	24,100
Diluted	33,328	34,209	26,678	33,718	26,501
Cash dividends paid per share	\$ .60	\$ .15	\$ .00	\$ .00	\$ .00
<b>Balance Sheet Data</b>					
Total assets	\$1,790,512	\$1,517,168	\$1,289,741	\$1,384,544	\$1,301,655
Revolving notes and notes payable	\$ 377,317	\$ 458,172	\$ 422,098	\$ 488,834	\$ 519,479
Total equity	\$ 863,489	\$ 573,721	\$ 456,827	\$ 453,645	\$ 375,901
<b>Other Operating Data</b>					
New railcar units delivered	21,100	16,200	11,600	15,000	9,400
New railcar backlog (units)	41,300	31,500	14,400	10,700	15,400
New railcar backlog (value in millions)	\$ 4,710	\$ 3,330	\$ 1,520	\$ 1,200	\$ 1,230
Lease fleet:					
Units managed	259,966	237,849	223,911	219,020	215,843
Units owned	9,324	8,550	8,581	10,841	8,684
<b>Cash Flow Data</b>					
Capital expenditures:					
Manufacturing	\$ 84,354	\$ 55,979	\$ 37,017	\$ 33,313	\$ 20,016
Wheels & Parts	9,381	8,774	7,492	11,248	20,087
Leasing & Services	12,254	5,474	16,318	73,324	44,199
	<u>\$ 105,989</u>	<u>\$ 70,227</u>	<u>\$ 60,827</u>	<u>\$ 117,885</u>	<u>\$ 84,302</u>
Proceeds from sale of assets	\$ 5,295	\$ 54,235	\$ 75,338	\$ 33,560	\$ 18,730
Depreciation and amortization:					
Manufacturing	\$ 20,668	\$ 15,341	\$ 13,469	\$ 11,754	\$ 9,853
Wheels & Parts	11,748	12,582	12,843	13,265	11,853
Leasing & Services	12,740	12,499	15,135	17,352	16,587
	<u>\$ 45,156</u>	<u>\$ 40,422</u>	<u>\$ 41,447</u>	<u>\$ 42,371</u>	<u>\$ 38,293</u>

- (1) 2014 includes a non-cash gain on contribution to joint venture of \$13.6 million net of tax and a restructuring charge of \$1.0 million net of tax. The gain related to the Company contributing its Repair operations to the GBW Joint Venture.
- (2) 2013 includes a non-cash goodwill impairment charge of \$71.8 million net of tax and a restructuring charge of \$1.8 million net of tax.
- (3) 2011 includes a loss on extinguishment of debt of \$9.4 million net of tax for the write-off of unamortized debt issuance costs, prepayment premiums, debt discount and other costs associated with the repayment of senior unsecured notes and certain term loans.

## **Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Executive Summary**

We operate in four reportable segments: Manufacturing; Wheels & Parts; Leasing & Services; and GBW Joint Venture. Our segments are operationally integrated. The Manufacturing segment, operating from facilities in the United States, Mexico and Poland, produces double-stack intermodal railcars, tank cars, conventional railcars, automotive railcar products and marine vessels. The Wheels & Parts segment performs wheel and axle servicing, as well as production of a variety of parts for the railroad industry in North America. The Leasing & Services segment owns approximately 9,300 railcars (6,300 railcars held as equipment on operating leases, 2,800 held as leased railcars for syndication and 200 held as finished goods inventory) and provides management services for approximately 260,000 railcars for railroads, shippers, carriers, institutional investors and other leasing and transportation companies in North America. The GBW Joint Venture segment provides Repair services through 33 shops throughout North America, 12 of which are currently tank car certified by the AAR. The results of these operations were included as part of Earnings (loss) from unconsolidated affiliates as we account for our interest in GBW under the equity method of accounting. We also produce rail castings and tank heads through unconsolidated joint ventures and have a 19.5% ownership stake in a railcar manufacturer in Brazil with an option to acquire an additional 40.5% ownership interest which can be exercised no later than December 30, 2017.

Our total manufacturing backlog of railcar units as of August 31, 2015 was approximately 41,300 units with an estimated value of \$4.71 billion of which 36,000 units with a value of \$4.24 billion are for direct sales and 5,300 units with a value of \$0.47 billion are intended for syndications to third parties with a lease attached. Backlog as of August 31, 2014 was 31,500 units with an estimated value of \$3.33 billion. Currently no orders in our backlog are intended to be placed into our owned lease fleet. Multi-year supply agreements are a part of rail industry practice. A portion of the orders included in backlog reflects an assumed product mix. Under terms of the orders, the exact mix will be determined in the future which may impact the dollar amount of backlog. Marine backlog as of August 31, 2015 was \$52 million compared to \$112 million as of August 31, 2014.

Our backlog of railcar units and marine vessels is not necessarily indicative of future results of operations. Certain orders in backlog are subject to customary documentation and completion of terms. Customer orders contain terms and conditions customary in the industry. Customers may attempt to cancel or modify orders in backlog. In most cases, little variation has been experienced between the quantity ordered and the quantity actually delivered, though the timing of deliveries may be modified from time to time.

## Overview

Revenue, cost of revenue, margin and operating profit presented below, include amounts from external parties and exclude intersegment activity that is eliminated in consolidation.

<i>(In thousands)</i>	2015	2014	2013
Revenue:			
Manufacturing	\$2,136,051	\$1,624,916	\$1,215,734
Wheels & Parts	371,237	495,627	469,222
Leasing & Services	97,990	83,419	71,462
	2,605,278	2,203,962	1,756,418
Cost of revenue:			
Manufacturing	1,691,414	1,374,008	1,082,889
Wheels & Parts	334,680	463,938	431,501
Leasing & Services	41,831	43,796	35,655
	2,067,925	1,881,742	1,550,045
Margin:			
Manufacturing	444,637	250,908	132,845
Wheels & Parts	36,557	31,689	37,721
Leasing & Services	56,159	39,623	35,807
	537,353	322,220	206,373
Selling and administrative	151,791	125,270	103,175
Net gain on disposition of equipment	(1,330)	(15,039)	(18,072)
Gain on contribution to joint venture	–	(29,006)	–
Goodwill impairment	–	–	76,900
Restructuring charges	–	1,475	2,719
Earnings from operations	386,892	239,520	41,651
Interest and foreign exchange	11,179	18,695	22,158
Earnings before income tax and earnings from unconsolidated affiliates	375,713	220,825	19,493
Income tax expense	(112,160)	(72,401)	(25,060)
Earnings (loss) before earnings from unconsolidated affiliates	263,553	148,424	(5,567)
Earnings from unconsolidated affiliates	1,756	1,355	186
Net earnings (loss)	265,309	149,779	(5,381)
Net earnings attributable to noncontrolling interest	(72,477)	(37,860)	(5,667)
Net earnings (loss) attributable to Greenbrier	\$ 192,832	\$ 111,919	\$ (11,048)
Diluted earnings (loss) per common share	\$ 5.93	\$ 3.44	\$ (0.41)

Performance for our segments is evaluated based on operating profit. Corporate includes selling and administrative costs not directly related to goods and services and certain costs that are intertwined among segments due to our integrated business model. Management does not allocate Interest and foreign exchange or Income tax expense for either external or internal reporting purposes.

<i>(In thousands)</i>	2015	2014	2013
Operating profit:			
Manufacturing	\$396,921	\$202,555	\$ 88,822
Wheels & Parts	27,563	40,597	(60,966)
Leasing & Services	41,887	41,055	42,411
Corporate	(79,479)	(44,687)	(28,616)
	\$386,892	\$239,520	\$ 41,651



## Consolidated Results

<i>(In thousands)</i>	Years ended August 31,		Increase (Decrease)	% Change
	2015	2014		
Revenue	\$2,605,278	\$2,203,962	\$401,316	18.2%
Cost of revenue	\$2,067,925	\$1,881,742	\$186,183	9.9%
Margin (%)	20.6%	14.6%	6.0%	*
Net earnings attributable to Greenbrier	\$ 192,832	\$ 111,919	\$ 80,913	72.3%

\* Not meaningful

Through our integrated business model, we provide a broad range of custom products and services in each of our segments which have various average selling prices and margins. The demand for and mix of products and services delivered changes from year to year which causes fluctuations in our results of operations.

The 18.2% increase in revenue for the year ended August 31, 2015 as compared to the year ended August 31, 2014 was primarily due to a 31.5% increase in Manufacturing revenue. The increase in Manufacturing revenue was primarily due to a 30% increase in the volume of deliveries in response to strong demand in the freight car market and an increase in marine activity as compared to the prior comparable period. The increase in revenue also included a 17.5% increase in Leasing & Services revenue which was primarily the result of a higher average volume of rent-producing leased railcars for syndication. These were partially offset by a 25.1% decrease in Wheels & Parts revenue primarily due to 2015 excluding repair revenue as a result of contributing our Repair business to GBW, while 2014 included repair revenue through July 18, 2014.

The 9.9% increase in cost of revenue for the year ended August 31, 2015 as compared to the year ended August 31, 2014 was primarily due to a 23.1% increase in Manufacturing cost of revenue. The increase in Manufacturing cost of revenue was primarily due to an increase of 30% in the volume of railcar deliveries with a mix which had a lower average labor and material content. This was partially offset by improved production efficiencies and favorable foreign currency exchange rates. The increase in Manufacturing cost of revenue was partially offset by a 27.9% decrease in Wheels & Parts cost of revenue primarily due to 2015 excluding repair cost of revenue as a result of contributing our Repair business to GBW, while 2014 included repair cost of revenue through July 18, 2014. In addition, the increase in Manufacturing cost of revenue was partially offset by a 4.5% decrease in Leasing & Services cost of revenue. This was primarily due to lower transportation costs and a decrease in the cost of revenue associated with purchased railcars that were sold.

Margin as a percentage of revenue was 20.6% and 14.6% for the years ended August 31, 2015 and 2014, respectively. The overall 6.0% increase in margin percentage was due to an increase in margin in all three of our consolidated segments. Manufacturing margin increased to 20.8% for 2015 compared to 15.4% for 2014 primarily due to favorable pricing, improved production efficiencies and favorable foreign currency exchange rates. In addition, 2015 had higher volumes of new railcar sales with leases attached which typically result in higher sales prices and margins. Wheels & Parts margin increased to 9.8% for 2015 compared to 6.4% for 2014, primarily as the result of 2015 excluding the results of our Repair operations which in the recent past have had lower margins as a percentage of revenue than the rest of the segment. Leasing & Services margin increased to 57.3% for 2015 compared to 47.5% for 2014 which was primarily the result of a higher average volume of rent-producing leased railcars for syndication as compared to the prior year and lower transportation costs.

The \$80.9 million increase in net earnings for the year ended August 31, 2015 as compared to the year ended August 31, 2014 was primarily attributable to an increase in margin. This was partially offset by an increase in selling and administrative expense as compared to the prior year and a Gain on contribution to joint venture in 2014.

<i>(In thousands)</i>	Years ended August 31,		Increase (Decrease)	% Change
	2014	2013		
Revenue	\$2,203,962	\$1,756,418	\$447,544	25.5%
Cost of revenue	\$1,881,742	\$1,550,045	\$331,697	21.4%
Margin (%)	14.6%	11.7%	2.9%	*
Net earnings (loss) attributable to Greenbrier	\$ 111,919	\$ (11,048)	\$122,967	*

\* Not meaningful

The 25.5% increase in revenue for the year ended August 31, 2014 as compared to the year ended August 31, 2013 was primarily due to a 33.7% increase in Manufacturing revenue which accounted for 91% of the total revenue increase. The increase in Manufacturing revenue was primarily due to a higher volume of deliveries due to strong demand in the freight car market and our increased product diversification. Growth in revenues in Wheels & Parts and Leasing & Services of approximately 5.6% and 16.7% respectively also contributed to the year-over-year increase in consolidated revenue.

The 21.4% increase in cost of revenue for the year ended August 31, 2014 as compared to the year ended August 31, 2013 was primarily due to an increase in Manufacturing cost of revenue which represented 88% of the total increase. Cost of revenue for Manufacturing increased 26.9%, primarily due to a 40% increase in railcar deliveries with a mix which had a lower average labor and material content partially offset by improved production efficiencies. Costs of revenue also increased by approximately 7.5% and 22.8% in Wheels & Parts and Leasing & Services, respectively primarily due to higher volumes.

Margin as a percentage of revenue was 14.6% and 11.7% for the years ended August 31, 2014 and 2013, respectively. The overall 2.9% increase in margin percentage was driven principally by Manufacturing margin which increased from 10.9% to 15.4% primarily due to a favorable change in product mix and improved production efficiencies. Offsetting improved margin in Manufacturing was a decline in margin in Wheels & Parts to 6.4% in 2014 from 8.0% in 2013 and a decline in margin in Leasing & Services to 47.5% in 2014 from 50.1% in 2013.

The \$123.0 million increase in net earnings for the year ended August 31, 2014 as compared to the year ended August 31, 2013 was primarily attributable to a non-cash goodwill impairment charge of \$71.8 million, net of tax in 2013 and an increase in Manufacturing gross margin and a non-cash Gain on contribution to joint venture of \$13.6 million, net of tax both in 2014.

## Manufacturing Segment

<i>(In thousands)</i>	Years ended August 31,			2015 vs 2014		2014 vs 2013	
	2015	2014	2013	Increase (Decrease)	% Change	Increase (Decrease)	% Change
Revenue	\$2,136,051	\$1,624,916	\$1,215,734	\$511,135	31.5%	\$409,182	33.7%
Cost of revenue	\$1,691,414	\$1,374,008	\$1,082,889	\$317,406	23.1%	\$291,119	26.9%
Margin (%)	20.8%	15.4%	10.9%	5.4%	*	4.5%	*
Operating profit (\$)	\$ 396,921	\$ 202,555	\$ 88,822	\$194,366	96.0%	\$113,733	128.0%
Operating profit (%)	18.6%	12.5%	7.3%	6.1%	*	5.2%	*
Deliveries	21,100	16,200	11,600	4,900	30.2%	4,600	39.7%

\* Not meaningful

Manufacturing revenue was \$2.136 billion, \$1.625 billion and \$1.216 billion for the years ended August 31, 2015, 2014 and 2013. Manufacturing revenue increased \$511.1 million or 31.5% in 2015 compared to 2014 primarily due to a 30% increase in the volume of deliveries in response to strong demand in the freight car market and an increase in marine activity as compared to the prior comparable period. Manufacturing revenue increased \$409.2 million or 33.7% in 2014 compared to 2013 primarily due to a 40% increase in the volume of deliveries with a mix that had a lower average selling price as compared to 2013. These higher deliveries were a result of improved efficiencies and an increase in capacity in response to higher demand in the freight car market and our increased product diversification compared to 2013.

Manufacturing cost of revenue was \$1.691 billion, \$1.374 billion and \$1.083 billion for the years ended August 31, 2015, 2014 and 2013. Cost of revenue increased \$317.4 million or 23.1% in 2015 compared to 2014 primarily due to an increase of 30% in the volume of railcar deliveries with a mix that had a lower average labor and material content. This was partially offset by improved production efficiencies and favorable foreign currency exchange rates. In addition, the increase in Manufacturing cost of revenue was attributed to an increase in marine activity as compared to the prior comparable period. Cost of revenue increased \$291.1 million or 26.9% in 2014 compared to 2013, primarily due to an increase of 40% in the volume of railcar deliveries with a mix that had a lower average labor and material content partially offset by improved production efficiencies.

Manufacturing margin as a percentage of revenue was 20.8% in 2015, 15.4% in 2014 and 10.9% in 2013. The 5.4% increase in margin in 2015 compared to 2014 was primarily due to favorable pricing, improved production efficiencies and favorable foreign currency exchange rates. In addition, 2015 had higher volumes of new railcar sales with leases attached which typically result in higher sales prices and margins. The 4.5% increase in margin in 2014 compared to 2013 was primarily the result of a favorable change in product mix and pricing, higher volumes of new railcars syndicated with leases attached and improved production efficiencies and overhead absorption.

Manufacturing operating profit was \$396.9 million and 18.6% of revenue for the year ended August 31, 2015, \$202.6 million and 12.5% of revenue for the year ended August 31, 2014 and \$88.8 million and 7.3% of revenue for the year ended August 31, 2013. The \$194.4 million or 96.0% increase in operating profit in 2015 compared to 2014 and the \$113.7 million or 128.0% increase in operating profit in 2014 compared to 2013 were both primarily attributed to higher margins.

## Wheels & Parts Segment

This segment included the results of operations for our Repair operations through July 18, 2014. On July 18, 2014 we and Watco, our joint venture partner, contributed our respective Repair operations to GBW, an unconsolidated 50/50 joint venture. After July 18, 2014, the results of GBW were included as part of Earnings (loss) from unconsolidated affiliates as we account for our interest in GBW under the equity method of accounting.

<i>(In thousands)</i>	Years ended August 31,			2015 vs 2014		2014 vs 2013	
	2015	2014	2013	Increase (Decrease)	% Change	Increase (Decrease)	% Change
Revenue	\$371,237	\$495,627	\$469,222	\$(124,390)	(25.1%)	\$ 26,405	5.6%
Cost of revenue	\$334,680	\$463,938	\$431,501	\$(129,258)	(27.9%)	\$ 32,437	7.5%
Margin (%)	9.8%	6.4%	8.0%	3.4%	*	(1.6%)	*
Operating profit (\$)	\$ 27,563	\$ 40,597	\$(60,966)	\$ (13,034)	(32.1%)	\$101,563	*
Operating profit (%)	7.4%	8.2%	*	(0.8%)	*	*	*

\* Not meaningful

Wheels & Parts revenue was \$371.2 million, \$495.6 million and \$469.2 million for the years ended August 31, 2015, 2014 and 2013. The \$124.4 million or 25.1% decrease in revenue in 2015 compared to 2014 was primarily due to 2015 excluding repair revenue as a result of contributing our Repair business to GBW, while 2014 included \$138.4 million of repair revenue. The decrease in revenue was also attributed to a decrease in scrap metal pricing. The \$26.4 million or 5.6% increase in revenue in 2014 compared to 2013 was primarily the result of an 11% increase in wheel set and component volumes as a result of increased demand, and a change in wheel set and component product mix resulting in a higher average selling price. These were partially offset by an 18% decrease in repair volume primarily due to the closure of facilities as part of our previously disclosed restructuring plan to sell or close certain wheels, repair and parts facilities to enhance margins and improve capital efficiency and the contribution of our Repair operations to GBW which reduced the number of working days in which we consolidated the Repair operations during 2014 by approximately 12% compared to 2013.

Wheels & Parts cost of revenue was \$334.7 million, \$463.9 million and \$431.5 million for the years ended August 31, 2015, 2014 and 2013. Cost of revenue decreased \$129.3 million or 27.9% in 2015 compared to 2014 primarily due to 2015 excluding repair cost of revenue as a result of contributing our Repair business to GBW,

while 2014 included repair cost of revenue. Cost of revenue increased \$32.4 million or 7.5% in 2014 compared to 2013, primarily due to an 11% increase in wheel set and component volumes as a result of increased demand and operating inefficiencies at certain of our Repair facilities. This was partially offset by a decrease of 18% in repair volumes primarily due to the closure of facilities as part of our previously disclosed restructuring plan and the contribution of our Repair operations to GBW which reduced the number of working days in which we consolidated the Repair operations during 2014 by approximately 12% compared to 2013.

Wheels & Parts margin as a percentage of revenue was 9.8% for 2015, 6.4% for 2014 and 8.0% for 2013. The 3.4% increase in margin as a percentage of revenue in 2015 compared to 2014 was primarily the result of 2015 excluding the results of our Repair operations which in the recent past have had lower margins as a percentage of revenue than the rest of the segment. In addition, the increase in margin was due to a favorable change in wheel pricing and a more favorable parts product mix. These were partially offset by the adverse effect of a decline in scrap metal pricing on wheel margins during 2015. The 1.6% decrease in margin as a percentage of revenue in 2014 compared to 2013 was primarily the result of operating inefficiencies at certain of our Repair facilities and a less favorable parts product mix.

Wheels & Parts operating profit was \$27.6 million and 7.4% of revenue for the year ended August 31, 2015, operating profit was \$40.6 million and 8.2% of revenue for the year ended August 31, 2014 and an operating loss was \$61.0 million for the year ended August 31, 2013. The \$13.0 million or 32.1% decrease in operating profit in 2015 compared to 2014 was primarily attributed to a \$29.0 million pre-tax non-cash gain on contribution to joint venture in 2014. This was partially offset by repair selling and administrative expense being excluded in 2015 as a result of contributing our Repair business to GBW and an increase in margin in the current year. The \$101.6 million increase in operating profit in 2014 compared to 2013 was primarily attributed to a pre-tax non-cash goodwill impairment charge of \$76.9 million in 2013 and a \$29.0 million pre-tax non-cash gain on contribution to joint venture in 2014.

## Leasing & Services Segment

<i>(In thousands)</i>	Years ended August 31,			2015 vs 2014		2014 vs 2013	
	2015	2014	2013	Increase (Decrease)	% Change	Increase (Decrease)	% Change
Revenue	\$97,990	\$83,419	\$71,462	\$14,571	17.5%	\$ 11,957	16.7%
Cost of revenue	\$41,831	\$43,796	\$35,655	\$(1,965)	(4.5%)	\$ 8,141	22.8%
Margin (%)	57.3%	47.5%	50.1%	9.8%	*	(2.6%)	*
Operating profit (\$)	\$41,887	\$41,055	\$42,411	\$ 832	2.0%	\$(1,356)	(3.2%)
Operating profit (%)	42.7%	49.2%	59.3%	(6.5%)	*	(10.1%)	*

\* Not meaningful

Leasing & Services revenue was \$98.0 million, \$83.4 million and \$71.5 million for the years ended August 31, 2015, 2014 and 2013. The \$14.6 million or 17.5% increase in revenue in 2015 compared to 2014 was primarily the result of a higher average volume of rent-producing leased railcars for syndication, which is classified as Leased railcars for syndication on our Consolidated Balance Sheet, held short-term. The increase in revenue was also attributed to a 29% increase in management services revenue due to the addition of new management service agreements. The \$12.0 million or 16.7% increase in revenue in 2014 compared to 2013 was primarily the result of a sale of railcars we purchased from a third party. These railcars were not manufactured by our company, but rather purchased from a third party with a lease attached, with the intent to resell them. The gross proceeds from the sale of these railcars with leases attached were recorded as revenue and the cost of purchasing these railcars from a third party was recorded in cost of sales. The increase in revenue as compared to 2013 was also a result of a 44% increase in management services revenue due to the addition of new management service agreements and higher average volumes of rent-producing leased railcars for syndication. These were partially offset by a 12% decline in leasing revenue resulting from a smaller average owned lease fleet as compared to 2013.

Leasing & Services cost of revenue was \$41.8 million, \$43.8 million and \$35.7 million for the years ended August 31, 2015, 2014 and 2013. Cost of revenue decreased \$2.0 million or 4.5% in 2015 compared to 2014 primarily due to lower transportation costs and a decrease in the cost of revenue associated with purchased railcars that were sold. Cost of revenue increased \$8.1 million or 22.8% in 2014 compared to 2013, primarily due

to a \$5.9 million increase in costs associated with the sale of railcars we purchased from a third party and new management service agreements. This was partially offset by lower railcar leasing cost of revenues of \$3.4 million primarily associated with a smaller average owned lease fleet as compared to 2013.

Leasing & Services margin as a percentage of revenue was 57.3% in 2015 compared to 47.5% in 2014 and 50.1% in 2013. The 9.8% increase in 2015 compared to 2014 was primarily the result of a higher average volume of rent-producing leased railcars for syndication as compared to the prior year and lower transportation costs. The 2.6% decrease in 2014 compared to 2013 was primarily the result of a lower margin sale of railcars we purchased from a third party and the \$1.2 million reduction in the maintenance accrual on terminated maintenance management agreements during 2013. These were partially offset by higher average volumes of rent-producing leased railcars for syndication as compared to 2013.

Leasing & Services operating profit was \$41.9 million and 42.7% of revenue for the year ended August 31, 2015, \$41.1 million and 49.2% of revenue for the year ended August 31, 2014 and \$42.4 million and 59.3% of revenue for the year ended August 31, 2013. The \$0.8 million or 2.0% increase in operating profit in 2015 compared to 2014 was primarily attributed to a \$16.5 million increase in gross margin. This was partially offset by a \$12.8 million decrease in Net gain on disposition of equipment and an increase of \$2.9 million in selling and administrative costs primarily associated with an increase in employee related costs. The \$1.4 million or 3.2% decrease in operating profit in 2014 compared to 2013 was primarily attributed to a \$4.5 million decrease in Net gain on disposition of equipment.

The percentage of owned units on lease as of August 31, 2015 was 96.6% compared to 98.2% at August 31, 2014 and 97.4% at August 31, 2013.

### GBW Joint Venture Segment

On July 18, 2014, we and Watco, our joint venture partner, contributed our respective Repair operations to GBW, an unconsolidated 50/50 joint venture which became our fourth reportable segment (GBW Joint Venture) upon formation. The results of operations for the GBW Joint Venture are not consolidated in our financial statements as the investment is accounted for under the equity method of accounting.

For the year ended August 31, 2015, GBW generated total revenue of \$349.8 million from its 33 Repair shops. For the year ended August 31, 2015, GBW margin as a percentage of revenue was 6.2%.

To reflect our 50% share of GBW's results, we recorded earnings of \$0.8 million in Earnings from unconsolidated affiliates associated with GBW for the year ended August 31, 2015.

### Selling and Administrative

	Years ended August 31,			2015 vs 2014		2014 vs 2013	
	2015	2014	2013	Increase (Decrease)	% Change	Increase (Decrease)	% Change
<i>(In thousands)</i>							
Selling and Administrative	\$151,791	\$125,270	\$103,175	\$26,521	21.2%	\$22,095	21.4%

Selling and administrative expense was \$151.8 million, or 5.8% of revenue for the year ended August 31, 2015, \$125.3 million, or 5.7% of revenue for the year ended August 31, 2014 and \$103.2 million, or 5.9% of revenue, for the year ended August 31, 2013.

The \$26.5 million increase in 2015 compared to 2014 was primarily attributed to a \$14.6 million increase in employee-related costs including long-term and short-term incentive compensation and additional headcount based on current levels of activity, \$6.2 million in professional fees and other transaction costs in the current year in connection with a potential acquisition, a \$3.4 million increase in travel and entertainment expenses primarily for new business development, \$2.4 million in costs in the current year associated with our advocacy of new tank car regulations and \$1.9 million in legal, accounting and consulting costs in the current year associated with the previously disclosed investigation at our Concaril manufacturing facility. These were partially offset by our Repair operations being excluded from 2015. Discussions related to the potential acquisition were terminated.

The \$22.1 million or 21.4% increase in 2014 compared to 2013 was primarily due to increased levels of activity resulting in a \$16.0 million increase in employee related costs, including incentive compensation associated with increased levels of profitability. The increase was also attributed to a \$5.7 million increase in legal and consulting costs primarily associated with the formation of the GBW Joint Venture and other strategic initiatives.

### Net Gain on Disposition of Equipment

Net gain on disposition of equipment was \$1.3 million, \$15.0 million and \$18.1 million for the years ended August 31, 2015, 2014 and 2013. Assets from Greenbrier's lease fleet are periodically sold in the normal course of business in order to take advantage of market conditions and manage risk and liquidity.

All of the gain for the year ended August 31, 2015 of \$1.3 million was realized on the disposition of leased assets. The gain for the year ended August 31, 2014 consists of \$14.6 million in gains realized on the disposition of leased assets and \$0.4 million on the disposition of equipment related to our restructuring plan to sell or close certain wheels, repair and parts facilities to enhance margins and improve capital efficiency. The gain for the year ended August 31, 2013 consists of \$19.0 million in gains realized on the disposition of leased assets, a \$0.6 million other gain and a \$1.5 million loss related to the sale of certain assets from our roller bearing operation in Elizabethtown, Kentucky.

### Gain on Contribution to Joint Venture

On July 18, 2014, we and Watco contributed our respective Repair operations to a newly formed entity, GBW, an unconsolidated 50/50 joint venture with Watco. As a result of the formation of GBW, we recognized a pre-tax non-cash gain of \$29.0 million for the year ended August 31, 2014 which was calculated as the fair value of our 50% share in GBW, less cash and intangibles contributed to GBW and an allocation in goodwill attributed to the Repair business contributed to GBW.

### Goodwill Impairment

The results of our annual goodwill impairment test during the third quarter of 2013 indicated that the carrying amount related to Wheels & Parts was in excess of fair value. As a result, a non-cash impairment loss was recorded to the extent that the carrying amount of the reporting unit's goodwill exceeded the implied fair value of that goodwill. A non-cash impairment charge of \$76.9 million (\$71.8 million, net of tax) was recorded for the year ended August 31, 2013. The primary drivers of the impairment charge were lower than expected operating results and changes in forecasted future results, accompanied by a reduction in observed market multiples.

### Restructuring Charges

During 2013, we implemented a restructuring plan to sell or close certain wheels, repair and parts facilities to enhance margins and improve capital efficiency. Restructuring charges related to this plan totaled \$1.5 million and \$2.7 million for the years ended August 31, 2014 and 2013 and consisted of employee related termination costs, contract termination expenses and other costs.

### Interest and Foreign Exchange

Interest and foreign exchange expense was composed of the following:

<i>(In thousands)</i>	Years ended August 31,		Increase (decrease)
	2015	2014	
Interest and foreign exchange:			
Interest and other expense	\$18,975	\$18,306	\$ 669
Foreign exchange (gain) loss	(7,796)	389	(8,185)
	\$11,179	\$18,695	\$(7,516)

Interest and other expense decreased \$7.5 million in 2015 from 2014 primarily due to the strengthening of the US Dollar against the Mexican Peso which resulted in a \$7.8 million foreign exchange gain in the current year compared to a \$0.4 million foreign exchange loss in the prior year. This was partially offset by an increase of \$0.7 million due to higher interest expense on increased levels of average borrowings as compared to the prior comparable period.

Interest and foreign exchange expense was composed of the following:

<i>(In thousands)</i>	<b>Years ended August 31,</b>		<b>Increase (decrease)</b>
	<b>2014</b>	<b>2013</b>	
Interest and foreign exchange:			
Interest and other expense	\$18,306	\$19,203	\$ (897)
Accretion of convertible debt discount	–	2,455	(2,455)
Foreign exchange loss	389	500	(111)
	<u>\$18,695</u>	<u>\$22,158</u>	<u>\$(3,463)</u>

Interest and other expense decreased \$3.5 million in 2014 from 2013 primarily due to the convertible note debt discount being fully amortized in 2013 and lower interest expense on reduced levels of average borrowings in 2014.

## **Income Tax**

In 2015 our tax expense was \$112.2 million on \$375.7 million of pre-tax earnings for an effective tax rate of 29.9%. In 2014 our tax expense was \$72.4 million on \$220.8 million of pre-tax earnings for an effective tax rate of 32.8%. The 2014 rate would have been 29.5% had nondeductible goodwill not reduced the gain recognized on the contribution of our Repair operations to the GBW Joint Venture. In 2013 our tax expense was \$25.1 million on \$19.5 million of pre-tax earnings that had been reduced by a goodwill impairment charge of \$76.9 million that was largely nondeductible. The 2013 rate would have been 30.4% without the impairment charge. The 2013 rate also benefited from the reversal of uncertain tax positions.

Even without regard to any changes caused by nondeductible goodwill, our tax rate can fluctuate year-to-year due to discrete items and due to changes in the mix of foreign and domestic pre-tax earnings. It can also fluctuate with changes in the proportion of pre-tax earnings attributable to our Mexican railcar manufacturing joint venture because the joint venture is predominantly treated as a partnership for tax purposes and, as a result, the partnership's entire pre-tax earnings are included in Earnings before income taxes and Earnings from unconsolidated affiliates, whereas only our 50% share of the tax is included in Income tax expense.

## **Earnings from Unconsolidated Affiliates**

Earnings from unconsolidated affiliates was \$1.8 million, \$1.4 million and \$0.2 million for the years ended August 31, 2015, 2014 and 2013. Earnings from unconsolidated affiliates for the years ended August 31, 2015 and 2014 primarily included our share of after-tax earnings from our castings joint venture and our share of after-tax results from our GBW Joint Venture including eliminations associated with GBW transactions with other Greenbrier entities. Earnings from unconsolidated affiliates for the year ended August 31, 2013 primarily included the results of operations from our castings joint venture.

## **Net Earnings Attributable to Noncontrolling Interest**

The years ended August 31, 2015, 2014 and 2013 include net earnings attributable to noncontrolling interest of \$72.5 million, \$37.9 million and \$5.7 million which primarily represents our joint venture partner's share in the results of operations of our Mexican railcar manufacturing joint venture, adjusted for intercompany sales. The increase of \$34.6 million in 2015 compared to 2014 is primarily a result of operating at higher production rates and improved efficiencies partially offset by higher intercompany activity which is eliminated in consolidation. The \$32.2 million increase in 2014 compared to 2013 is primarily a result of operating at higher production rates, improved efficiencies and lower intercompany activity in 2014.

## Liquidity and Capital Resources

<i>(In thousands)</i>	Years Ended August 31,		
	2015	2014	2013
Net cash provided by operating activities	\$ 192,333	\$ 135,907	\$ 104,592
Net cash provided by (used in) investing activities	(131,531)	(30,078)	6,159
Net cash used in financing activities	(62,824)	(17,561)	(65,732)
Effect of exchange rate changes	(9,964)	(787)	(1,155)
Net (decrease) increase in cash and cash equivalents	\$ (11,986)	\$ 87,481	\$ 43,864

We have been financed through cash generated from operations and borrowings. At August 31, 2015 cash and cash equivalents was \$172.9 million, a decrease of \$12.0 million from \$184.9 million at the prior year end.

Cash provided by operating activities was \$192.3 million, \$135.9 million and \$104.6 million for the years ended August 31, 2015, 2014 and 2013. The increase in 2015 compared to 2014 was primarily due to higher earnings and a change in working capital needs partially offset by an increase in leased railcars for syndication due to higher levels of production moving through our lease syndication model. The increase in 2014 compared to 2013 was primarily due to higher earnings, a change in the timing of working capital needs, the timing of sales of leased railcars for syndication as well as billings in excess of costs, which are recorded in deferred revenue, for our marine barges recorded under the percentage of completion method.

Cash provided by (used in) investing activities primarily related to capital expenditures less proceeds from the sale of assets. Cash used in investing activities was \$131.5 million and \$30.1 million for the years ended August 31, 2015 and 2014 compared to cash provided by investing activities of \$6.2 million for the year ended August 31, 2013.

Capital expenditures totaled \$106.0 million, \$70.2 million and \$60.8 million for the years ended August 31, 2015, 2014 and 2013. Proceeds from the sale of assets, which primarily related to sales of railcars from our lease fleet within Leasing & Services, were approximately \$5.3 million, \$54.2 million and \$75.3 million for the years ended August 31, 2015, 2014 and 2013.

Approximately \$84.4 million, \$56.0 million and \$37.0 million of capital expenditures for the years ended August 31, 2015, 2014 and 2013 were attributable to Manufacturing operations. Capital expenditures for Manufacturing are expected to be approximately \$50.0 million in 2016 and primarily relate to maintenance and enhancements of our existing manufacturing facilities.

Approximately \$12.2 million, \$5.4 million and \$16.3 million for the years ended August 31, 2015, 2014 and 2013 of capital expenditures were attributable to Leasing & Services operations and corporate. Leasing & Services and corporate capital expenditures for 2016 are expected to be approximately \$30.0 million. Proceeds from sales of leased railcar equipment are expected to be approximately \$14.0 million for 2016. Assets from our lease fleet are periodically sold in the normal course of business in order to take advantage of market conditions and to manage risk and liquidity.

Wheels & Parts capital expenditures for the years ended August 31, 2015, 2014 and 2013 were \$9.4 million, \$8.8 million and \$7.5 million and are expected to be approximately \$9.0 million in 2016 for maintenance and enhancements of our existing facilities.

Cash used in financing activities was \$62.8 million, \$17.6 million and \$65.7 million for the years ended August 31, 2015, 2014 and 2013. The change in cash provided by financing activities in 2015 compared to 2014 was primarily attributed to a \$36.4 million increase in the repurchase of stock, a \$15.3 million increase in cash distributions to our joint venture partner and a \$12.4 million increase in dividend payments. The change in cash provided by financing activities in 2014 compared to 2013 was primarily attributed to an increase in proceeds from debt, net of repayments and \$33.6 million for the repurchase of stock in 2014.

A quarterly dividend of \$0.20 per share was declared on October 29, 2015.



Our 3.5% convertible senior notes will mature on April 1, 2018, unless earlier repurchased by us or converted in accordance with their terms. Holders may convert at their option at any time prior to the business day immediately preceding the stated maturity date. During 2015, \$110.9 million in principal of the original \$230.0 million was converted into 2.9 million shares of our common stock which resulted in a principal balance of \$119.1 million as of August 31, 2015. Associated debt issuance costs of \$1.5 million were removed from Intangibles and other assets, net and charged against additional paid-in-capital.

In October 2013, the Board of Directors authorized our company to repurchase up to \$50 million of our common stock. We completed this share repurchase program in October 2014. In October 2014, the Board of Directors authorized a new share repurchase program for our company to repurchase up to \$50 million of our common stock. In January 2015, the Board of Directors authorized a \$25 million increase to the October 2014 share repurchase program and in October 2015, the Board of Directors authorized an additional \$100 million increase to the October 2014 repurchase program, bringing the total to \$175 million. During the years ended August 31, 2015 and 2014, we repurchased a total of 1,386,993 and 764,546 shares for approximately \$70.2 and \$34.4 million under our share repurchase programs. As of August 31, 2015 we had \$20.4 million available under the \$75 million share repurchase program.

In March 2014, we refinanced approximately \$125 million of existing senior term debt, due in March 2014 and May 2015, secured by a pool of leased railcars with new 6-year \$200 million senior term debt also secured by a pool of leased railcars and cash. The new debt bears a floating interest rate of LIBOR plus 1.75% with principal of \$1.75 million paid quarterly in arrears and a balloon payment of \$159.8 million due at maturity. An interest rate swap agreement was entered into on 50% of the initial balance to swap the floating interest rate of LIBOR plus 1.75% to a fixed rate of 3.7375%.

Senior secured credit facilities, consisting of three components, aggregated to \$366.1 million as of August 31, 2015. We had an aggregate of \$268.0 million available to draw down under committed credit facilities as of August 31, 2015. This amount consists of \$193.8 million available on the North American credit facility, \$16.1 million on the European credit facilities and \$58.1 million on the Mexican joint venture credit facilities as of August 31, 2015.

As of August 31, 2015, a \$290.0 million revolving line of credit secured by substantially all of our assets in the U.S. not otherwise pledged as security for term loans, maturing June 2016, was available to provide working capital and interim financing of equipment, principally for the U.S. and Mexican operations. Advances under this facility bear interest at LIBOR plus 2.25% or Prime plus 1.25% depending on the type of borrowing. Available borrowings under the credit facility are generally based on defined levels of inventory, receivables, property, plant and equipment and leased equipment, as well as total debt to consolidated capitalization and fixed charges coverage ratios. In October 2015, this revolving line of credit was renewed on terms similar to the existing facility and increased to \$550.0 million with a new maturity date of October 2020. In addition, advances under this renewed facility bear interest at LIBOR plus 1.75% or Prime plus 0.75% depending on the type of borrowing.

As of August 31, 2015, lines of credit totaling \$16.1 million secured by certain of our European assets, with various variable rates that range from Warsaw Interbank Offered Rate (WIBOR) plus 1.2% to WIBOR plus 1.3%, were available for working capital needs of the European manufacturing operation. European credit facilities are continually being renewed. Currently these European credit facilities have maturities that range from February 2016 through June 2017.

As of August 31, 2015, our Mexican joint venture had three lines of credit totaling \$60.0 million. The first line of credit provides up to \$10.0 million and is secured by certain of the joint venture's accounts receivable and inventory. Advances under this facility bear interest at LIBOR plus 2.5%. The Mexican joint venture will be able to draw amounts available under this facility through June 2016. The second line of credit provides up to \$30.0 million and is fully guaranteed by each of the joint venture partners, including our company. Advances under this facility bear interest at LIBOR plus 2.0%. The Mexican joint venture will be able to draw against this facility through January 2019. The third line of credit provides up to \$20.0 million, of which we and our joint venture partner have each guaranteed 50%. Advances under this facility bear interest at LIBOR plus 2.0%. The Mexican joint venture will be able to draw amounts available under this facility through August 2017.

As of August 31, 2015, outstanding commitments under the senior secured credit facilities consisted of \$47.2 million in letters of credit and \$49.0 million in revolving notes under the North American credit facility and \$1.9 million outstanding in revolving notes under the Mexican joint venture credit facilities.

The revolving and operating lines of credit, along with notes payable, contain covenants with respect to us and our various subsidiaries, the most restrictive of which, among other things, limit our ability to: incur additional indebtedness or guarantees; pay dividends or repurchase stock; enter into sale leaseback transactions; create liens; sell assets; engage in transactions with affiliates, including joint ventures and non U.S. subsidiaries, including but not limited to loans, advances, equity investments and guarantees; enter into mergers, consolidations or sales of substantially all our assets; and enter into new lines of business. The covenants also require certain maximum ratios of debt to total capitalization and minimum levels of fixed charges (interest plus rent) coverage.

We may from time to time seek to repurchase or otherwise retire or exchange securities, including outstanding borrowings and equity securities, and take other steps to reduce our debt or otherwise improve our balance sheet. These actions may include open market repurchases, unsolicited or solicited privately negotiated transactions or other retirements, repurchases or exchanges. Such repurchases or exchanges, if any, will depend on a number of factors, including, but not limited to, prevailing market conditions, trading levels of our debt, our liquidity requirements and contractual restrictions, if applicable.

We have global operations that conduct business in their local currencies as well as other currencies. To mitigate the exposure to transactions denominated in currencies other than the functional currency, we enter into foreign currency forward exchange contracts with established financial institutions to protect the margin on a portion of foreign currency sales in firm backlog. Given the strong credit standing of the counterparties, no provision has been made for credit loss due to counterparty non-performance.

As of August 31, 2015, the Mexican joint venture had \$3.0 million of third party debt, of which we and our joint venture partner have each guaranteed approximately \$1.5 million.

In accordance with customary business practices in Europe, we have \$3.7 million in bank and third party warranty guarantee facilities as of August 31, 2015. To date no amounts have been drawn under these guarantee facilities.

On July 18, 2014, we and Watco contributed our respective Repair operations to GBW, an unconsolidated 50/50 joint venture. We made \$12.5 million in cash contributions during the year ended August 31, 2014 and \$3.8 million in cash contributions and \$31.5 million in loans during the year ended August 31, 2015. We expect to loan additional amounts, approximately \$5.0 million, during 2016. We are likely to make additional capital contributions or loans to GBW in the future. As of August 31, 2015, we had a \$31.5 million note receivable balance from GBW, which included a \$21.0 million account receivable which was converted into a note receivable during the fourth quarter of 2015. The original account receivable from GBW was for the initial sale of inventory to GBW. We receive \$4.9 million annually from GBW in lease payments for our owned facilities and equipment leased to GBW as well as quarterly distributions of a portion of GBW's earnings. During the year ended August 31, 2015, we received \$1.3 million in quarterly distributions from GBW.

We expect existing funds and cash generated from operations, together with proceeds from financing activities including borrowings under existing credit facilities and long-term financings, to be sufficient to fund dividends, working capital needs, additional investments in GBW, planned capital expenditures and expected debt repayments during the next twelve months.

The following table shows our estimated future contractual cash obligations as of August 31, 2015:

<i>(In thousands)</i>	Years Ending August 31,						
	Total	2016	2017	2018	2019	2020	Thereafter
Notes payable	\$326,429	\$22,460	\$ 7,437	\$126,282	\$ 7,000	\$163,250	–
Interest <sup>(1)</sup>	36,097	10,204	9,377	9,161	4,777	2,578	–
Revolving notes	50,888	50,888	–	–	–	–	–
Operating leases	14,902	3,798	2,956	2,432	2,163	1,997	1,556
Railcar leases	5,073	2,464	1,563	1,046	–	–	–
Other	204	98	42	29	31	4	–
	\$433,593	\$89,912	\$21,375	\$138,950	\$13,971	\$167,829	\$1,556

<sup>(1)</sup> A portion of the estimated future cash obligation relates to interest on variable rate borrowings.

Due to uncertainty with respect to the timing of future cash flows associated with our unrecognized tax benefits at August 31, 2015, we are unable to estimate the period of cash settlement with the respective taxing authority. Therefore, approximately \$1.3 million in uncertain tax positions, including interest, have been excluded from the contractual table above. See Note 18 to the Consolidated Financial Statements for a discussion on income taxes.

### Off Balance Sheet Arrangements

We do not currently have off balance sheet arrangements that have or are likely to have a material current or future effect on our Consolidated Financial Statements.

### Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the U.S. requires judgment on the part of management to arrive at estimates and assumptions on matters that are inherently uncertain. These estimates may affect the amount of assets, liabilities, revenue and expenses reported in the financial statements and accompanying notes and disclosure of contingent assets and liabilities within the financial statements. Estimates and assumptions are periodically evaluated and may be adjusted in future periods. Actual results could differ from those estimates.

*Income taxes* - For financial reporting purposes, income tax expense is estimated based on amounts anticipated to be reported on tax return filings. Those anticipated amounts may change from when the financial statements are prepared to when the tax returns are filed. Further, because tax filings are subject to review by taxing authorities, there is risk that a position taken in preparation of a tax return may be challenged by a taxing authority. If a challenge is successful, differences in tax expense or between current and deferred tax items may arise in future periods. Any material effect of such differences would be reflected in the financial statements when management considers the effect probable of occurring and the amount reasonably estimable. Valuation allowances reduce deferred tax assets to amounts more likely than not that will be realized based on information available when the financial statements are prepared. This information may include estimates of future income and other assumptions that are inherently uncertain.

*Maintenance obligations* - We are responsible for maintenance on a portion of the managed and owned lease fleet under the terms of maintenance obligations defined in the underlying lease or management agreement. The estimated maintenance liability is based on maintenance histories for each type and age of railcar. These estimates involve judgment as to the future costs of repairs and the types and timing of repairs required over the lease term. As we cannot predict with certainty the prices, timing and volume of maintenance needed in the future on railcars under long-term leases, this estimate is uncertain and could be materially different from maintenance requirements. The liability is periodically reviewed and updated based on maintenance trends and known future repair or refurbishment requirements. These adjustments could be material due to the inherent uncertainty in predicting future maintenance requirements.

*Warranty accruals* - Warranty costs to cover a defined warranty period are estimated and charged to operations. The estimated warranty cost is based on historical warranty claims for each particular product type. For new

product types without a warranty history, preliminary estimates are based on historical information for similar product types. These estimates are inherently uncertain as they are based on historical data for existing products and judgment for new products. If warranty claims are made in the current period for issues that have not historically been the subject of warranty claims and were not taken into consideration in establishing the accrual or if claims for issues already considered in establishing the accrual exceed expectations, warranty expense may exceed the accrual for that particular product. Conversely, there is the possibility that claims may be lower than estimates. The warranty accrual is periodically reviewed and updated based on warranty trends. However, as we cannot predict future claims, the potential exists for the difference in any one reporting period to be material.

*Environmental costs* - At times we may be involved in various proceedings related to environmental matters. We estimate future costs for known environmental remediation requirements and accrue for them when it is probable that we have incurred a liability and the related costs can be reasonably estimated based on currently available information. If further developments or resolution of an environmental matter result in facts and circumstances that are significantly different than the assumptions used to develop these reserves, the accrual for environmental remediation could be materially understated or overstated. Adjustments to these liabilities are made when additional information becomes available that affects the estimated costs to study or remediate any environmental issues or when expenditures for which reserves are established are made. Due to the uncertain nature of environmental matters, there can be no assurance that we will not become involved in future litigation or other proceedings or, if we were found to be responsible or liable in any litigation or proceeding, that such costs would not be material to us.

*Revenue recognition* - Revenue is recognized when persuasive evidence of an arrangement exists, delivery has occurred or services have been rendered, the price is fixed or determinable and collectability is reasonably assured.

Railcars are generally manufactured, repaired or refurbished and wheels and parts produced under firm orders from third parties. Revenue is recognized when these products or services are completed, accepted by an unaffiliated customer and contractual contingencies removed. Certain leases are operated under car hire arrangements whereby revenue is earned based on utilization, car hire rates and terms specified in the lease agreement. Car hire revenue is reported from a third party source two months in arrears; however, such revenue is accrued in the month earned based on estimates of use from historical activity and is adjusted to actual as reported. These estimates are inherently uncertain as they involve judgment as to the estimated use of each railcar. Adjustments to actual have historically not been significant. Revenues from construction of marine barges are either recognized on the percentage of completion method during the construction period or on the completed contract method based on the terms of the contract. Under the percentage of completion method, judgment is used to determine a definitive threshold against which progress towards completion can be measured to determine timing of revenue recognition. Under the percentage of completion method, revenue is recognized based on the progress toward contract completion measured by actual costs incurred to date in relation to the estimate of total expected costs. Under the completed contract method, revenue is not recognized until the project has been fully completed.

We will periodically sell railcars with leases attached to financial investors. Revenue associated with railcars that the Company has manufactured are recognized in Manufacturing once sold. Revenue associated with railcars which were obtained from a third party and subsequently sold are recognized in Leasing & Services. In addition we will often perform management or maintenance services at market rates for these railcars. Pursuant to the guidance in Accounting Standards Codification (ASC) 840-20-40, we evaluate the terms of any remarketing agreements and any contractual provisions that represent retained risk and the level of retained risk based on those provisions. We determine whether the level of retained risk exceeds 10% of the individual fair value of the railcars with leases attached that are delivered. For any contracts with multiple elements (i.e. railcars, maintenance, management services, etc.) we allocate revenue among the deliverables primarily based upon objective and reliable evidence of the fair value of each element in the arrangement. If objective and reliable evidence of fair value of any element is not available, we will use the element's estimated selling price for purposes of allocating the total arrangement consideration among the elements.

*Impairment of long-lived assets* - When changes in circumstances indicate the carrying amount of certain long-lived assets may not be recoverable, the assets are evaluated for impairment. If the forecast undiscounted future

cash flows are less than the carrying amount of the assets, an impairment charge to reduce the carrying value of the assets to fair value is recognized in the current period. These estimates are based on the best information available at the time of the impairment and could be materially different if circumstances change. If the forecast undiscounted future cash flows exceeded the carrying amount of the assets it would indicate that the assets were not impaired.

*Goodwill and acquired intangible assets* - We periodically acquire businesses in purchase transactions in which the allocation of the purchase price may result in the recognition of goodwill and other intangible assets. The determination of the value of such intangible assets requires management to make estimates and assumptions. These estimates affect the amount of future period amortization and possible impairment charges.

Goodwill and indefinite-lived intangible assets are tested for impairment annually during the third quarter. Goodwill and indefinite-lived intangible assets are also tested more frequently if changes in circumstances or the occurrence of events indicates that a potential impairment exists. When changes in circumstances, such as a decline in the market price of our common stock, changes in demand or in the numerous variables associated with the judgments, assumptions and estimates made in assessing the appropriate valuation of goodwill indicate the carrying amount of certain indefinite lived assets may not be recoverable, the assets are evaluated for impairment. Among other things, our assumptions used in the valuation of goodwill include growth of revenue and margins, market multiples, discount rates and increased cash flows over time. If actual operating results were to differ from these assumptions, it may result in an impairment of our goodwill.

The provisions of ASC 350, Intangibles - Goodwill and Other, require that we perform a two-step impairment test on goodwill. In the first step, we compare the fair value of each reporting unit with its carrying value. We determine the fair value of our reporting units based on a weighting of income and market approaches. Under the income approach, we calculate the fair value of a reporting unit based on the present value of estimated future cash flows. Under the market approach, we estimate the fair value based on observed market multiples for comparable businesses. The second step of the goodwill impairment test is required only in situations where the carrying value of the reporting unit exceeds its fair value as determined in the first step. In the second step, we would compare the implied fair value of goodwill to its carrying value. The implied fair value of goodwill is determined by allocating the fair value of a reporting unit to all of the assets and liabilities of that unit as if the reporting unit had been acquired in a business combination and the fair value of the reporting unit was the price paid to acquire the reporting unit. The excess of the fair value of a reporting unit over the amounts assigned to its assets and liabilities is the implied fair value of goodwill. An impairment loss is recorded to the extent that the carrying amount of the reporting unit goodwill exceeds the implied fair value of that goodwill. The goodwill balance relates to the Wheels & Parts segment.

## **New Accounting Pronouncements**

See Note 2 of Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

## **Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

### **Foreign Currency Exchange Risk**

We have global operations that conduct business in their local currencies as well as other currencies. To mitigate the exposure to transactions denominated in currencies other than the functional currency of each entity, we enter into foreign currency forward exchange contracts to protect revenue or margin on a portion of forecast foreign currency sales. At August 31, 2015, forward exchange contracts for the purchase of Polish Zloty and the sale of Euro and for the purchase of U.S. Dollars and the sale of Saudi Riyal aggregated \$386.2 million. Because of the variety of currencies in which purchases and sales are transacted and the interaction between currency rates, it is not possible to predict the impact a movement in a single foreign currency exchange rate would have on future operating results.

In addition to exposure to transaction gains or losses, we are also exposed to foreign currency exchange risk related to the net asset position of our foreign subsidiaries. At August 31, 2015, net assets of foreign subsidiaries aggregated \$58.1 million and a 10% strengthening of the U.S. Dollar relative to the foreign currencies would result in a decrease in equity of \$5.8 million, or 0.8% of Total equity – Greenbrier. This calculation assumes that each exchange rate would change in the same direction relative to the U.S. Dollar.

### **Interest Rate Risk**

We have managed a portion of our variable rate debt with interest rate swap agreements, effectively converting \$95.6 million of variable rate debt to fixed rate debt. As a result, we are exposed to interest rate risk relating to our revolving debt and a portion of term debt, which are at variable rates. At August 31, 2015, 61% of our outstanding debt had fixed rates and 39% had variable rates. At August 31, 2015, a uniform 10% increase in variable interest rates would result in approximately \$0.4 million of additional annual interest expense.

## Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders  
The Greenbrier Companies, Inc.:

We have audited the accompanying consolidated balance sheets of The Greenbrier Companies, Inc. and subsidiaries (the “Company”) as of August 31, 2015 and 2014, and the related consolidated statements of operations, comprehensive income (loss), equity, and cash flows for each of the years in the three-year period ended August 31, 2015. These consolidated financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Greenbrier Companies, Inc. and subsidiaries as of August 31, 2015 and 2014, and the results of their operations and their cash flows for each of the years in the three-year period ended August 31, 2015, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company’s internal control over financial reporting as of August 31, 2015, based on criteria established in *Internal Control – Integrated Framework (1992)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated October 30, 2015 expressed an unqualified opinion on the effectiveness of the Company’s internal control over financial reporting.

/s/ KPMG LLP

Portland, OR  
October 30, 2015

## Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

### Consolidated Balance Sheets

AS OF AUGUST 31,

<i>(In thousands)</i>	<b>2015</b>	<b>2014</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 172,930	\$ 184,916
Restricted cash	8,869	20,140
Accounts receivable, net	196,029	199,679
Inventories	445,535	305,656
Leased railcars for syndication	212,534	125,850
Equipment on operating leases, net	255,391	258,848
Property, plant and equipment, net	303,135	243,698
Investment in unconsolidated affiliates	87,270	69,359
Intangibles and other assets, net	65,554	65,757
Goodwill	43,265	43,265
	<b>\$1,790,512</b>	<b>\$1,517,168</b>
<b>Liabilities and Equity</b>		
Revolving notes	\$ 50,888	\$ 13,081
Accounts payable and accrued liabilities	455,213	383,289
Deferred income taxes	60,657	81,383
Deferred revenue	33,836	20,603
Notes payable	326,429	445,091
Commitments and contingencies (Notes 21 & 22)		
<b>Equity:</b>		
Greenbrier		
Preferred stock - without par value; 25,000 shares authorized; none outstanding	-	-
Common stock - without par value; 50,000 shares authorized; 28,907 and 27,364 outstanding at August 31, 2015 and 2014	-	-
Additional paid-in capital	295,444	235,763
Retained earnings	458,599	282,559
Accumulated other comprehensive loss	(21,205)	(6,932)
Total equity – Greenbrier	732,838	511,390
Noncontrolling interest	130,651	62,331
Total equity	863,489	573,721
	<b>\$1,790,512</b>	<b>\$1,517,168</b>

The accompanying notes are an integral part of these financial statements.



## Consolidated Statements of Operations

YEARS ENDED AUGUST 31,

<i>(In thousands, except per share amounts)</i>	<b>2015</b>	<b>2014</b>	<b>2013</b>
<b>Revenue</b>			
Manufacturing	\$2,136,051	\$1,624,916	\$1,215,734
Wheels & Parts	371,237	495,627	469,222
Leasing & Services	97,990	83,419	71,462
	2,605,278	2,203,962	1,756,418
<b>Cost of revenue</b>			
Manufacturing	1,691,414	1,374,008	1,082,889
Wheels & Parts	334,680	463,938	431,501
Leasing & Services	41,831	43,796	35,655
	2,067,925	1,881,742	1,550,045
<b>Margin</b>	537,353	322,220	206,373
Selling and administrative	151,791	125,270	103,175
Net gain on disposition of equipment	(1,330)	(15,039)	(18,072)
Gain on contribution to joint venture	–	(29,006)	–
Goodwill impairment	–	–	76,900
Restructuring charges	–	1,475	2,719
<b>Earnings from operations</b>	386,892	239,520	41,651
<b>Other costs</b>			
Interest and foreign exchange	11,179	18,695	22,158
Earnings before income tax and earnings from unconsolidated affiliates	375,713	220,825	19,493
Income tax expense	(112,160)	(72,401)	(25,060)
Earnings (loss) before earnings from unconsolidated affiliates	263,553	148,424	(5,567)
Earnings from unconsolidated affiliates	1,756	1,355	186
Net earnings (loss)	265,309	149,779	(5,381)
Net earnings attributable to noncontrolling interest	(72,477)	(37,860)	(5,667)
<b>Net earnings (loss) attributable to Greenbrier</b>	<b>\$ 192,832</b>	<b>\$ 111,919</b>	<b>\$ (11,048)</b>
<b>Basic earnings (loss) per common share:</b>	<b>\$ 6.85</b>	<b>\$ 3.97</b>	<b>\$ (0.41)</b>
<b>Diluted earnings (loss) per common share:</b>	<b>\$ 5.93</b>	<b>\$ 3.44</b>	<b>\$ (0.41)</b>
<b>Weighted average common shares:</b>			
Basic	28,151	28,164	26,678
Diluted	33,328	34,209	26,678
Dividends declared per common share	\$ 0.60	\$ 0.15	\$ –

The accompanying notes are an integral part of these financial statements.

## Consolidated Statements of Comprehensive Income (Loss)

YEARS ENDED AUGUST 31,

<i>(In thousands)</i>	<b>2015</b>	<b>2014</b>	<b>2013</b>
Net earnings (loss)	\$265,309	\$149,779	\$ (5,381)
Other comprehensive income (loss)			
Translation adjustment	(14,009)	116	1,056
Reclassification of derivative financial instruments recognized in net earnings (loss) <sup>1</sup>	737	471	(561)
Unrealized loss on derivative financial instruments <sup>2</sup>	(1,330)	(1,019)	(399)
Other (net of tax effect)	173	10	(203)
	(14,429)	(422)	(107)
Comprehensive income (loss)	250,880	149,357	(5,488)
Comprehensive income attributable to noncontrolling interest	(72,321)	(37,866)	(5,695)
<b>Comprehensive income (loss) attributable to Greenbrier</b>	<b>\$178,559</b>	<b>\$111,491</b>	<b>\$(11,183)</b>

<sup>1</sup> Net of tax of effect of \$0.6 million, \$0.5 million and \$0.3 million for the years ended August 31, 2015, 2014 and 2013.

<sup>2</sup> Net of tax of effect of \$1.0 million, \$0.7 million and \$0.2 million for the years ended August 31, 2015, 2014 and 2013.

The accompanying notes are an integral part of these financial statements.

## Consolidated Statements of Equity

<i>(In thousands)</i>	Attributable to Greenbrier						
	Common Stock Shares	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total Attributable to Greenbrier	Attributable to Noncontrolling Interest	Total Equity
<b>Balance September 1, 2012</b>	27,143	\$252,256	\$185,890	\$ (6,369)	\$431,777	\$ 21,868	\$453,645
Net earnings (loss)	–	–	(11,048)	–	(11,048)	5,667	(5,381)
Other comprehensive income (loss), net	–	–	–	(135)	(135)	28	(107)
Noncontrolling interest adjustments	–	–	–	–	–	(2,144)	(2,144)
Investment by joint venture partner	–	–	–	–	–	3,206	3,206
Restricted stock awards (net of cancellations and expense)	27	8,913	–	–	8,913	–	8,913
Unamortized restricted stock	–	(8,921)	–	–	(8,921)	–	(8,921)
Restricted stock amortization	–	6,716	–	–	6,716	–	6,716
Excess tax benefit from restricted stock awards	–	900	–	–	900	–	900
Warrants exercised	914	–	–	–	–	–	–
<b>Balance August 31, 2013</b>	28,084	\$259,864	\$174,842	\$ (6,504)	\$428,202	\$ 28,625	\$456,827
Net earnings	–	–	111,919	–	111,919	37,860	149,779
Other comprehensive income (loss), net	–	–	–	(428)	(428)	6	(422)
Noncontrolling interest adjustments	–	–	–	–	–	2,774	2,774
Investment by joint venture partner	–	–	–	–	–	419	419
Joint venture partner distribution declared	–	–	–	–	–	(7,353)	(7,353)
Restricted stock awards (net of cancellations and expense)	44	11,303	–	–	11,303	–	11,303
Unamortized restricted stock	–	(12,360)	–	–	(12,360)	–	(12,360)
Restricted stock amortization	–	11,285	–	–	11,285	–	11,285
Excess tax benefit from restricted stock awards	–	109	–	–	109	–	109
Cash dividends	–	–	(4,202)	–	(4,202)	–	(4,202)
Repurchase of stock	(764)	(34,438)	–	–	(34,438)	–	(34,438)
<b>Balance August 31, 2014</b>	27,364	\$235,763	\$282,559	\$ (6,932)	\$511,390	\$ 62,331	\$573,721
Net earnings	–	–	192,832	–	192,832	72,477	265,309
Other comprehensive loss, net	–	–	–	(14,273)	(14,273)	(156)	(14,429)
Noncontrolling interest adjustments	–	–	–	–	–	17,215	17,215
Purchase of noncontrolling interest	–	–	–	–	–	(80)	(80)
Joint venture partner distribution declared	–	–	–	–	–	(21,136)	(21,136)
Restricted stock awards (net of cancellations)	(15)	22,622	–	–	22,622	–	22,622
Unamortized restricted stock	–	(24,477)	–	–	(24,477)	–	(24,477)
Restricted stock amortization	–	19,459	–	–	19,459	–	19,459
Excess tax benefit from restricted stock awards	–	2,908	–	–	2,908	–	2,908
Conversion of convertible notes, net of debt issuance costs	2,945	109,387	–	–	109,387	–	109,387
Cash dividends	–	–	(16,792)	–	(16,792)	–	(16,792)
Repurchase of stock	(1,387)	(70,218)	–	–	(70,218)	–	(70,218)
<b>Balance August 31, 2015</b>	28,907	\$295,444	\$458,599	\$(21,205)	\$732,838	\$130,651	\$863,489

The accompanying notes are an integral part of these financial statements.

## Consolidated Statements of Cash Flows

YEARS ENDED AUGUST 31,

<i>(In thousands)</i>	2015	2014	2013
<b>Cash flows from operating activities:</b>			
Net earnings (loss)	\$ 265,309	\$ 149,779	\$ (5,381)
Adjustments to reconcile net earnings (loss) to net cash provided by operating activities:			
Deferred income taxes	(20,151)	(4,687)	(9,662)
Depreciation and amortization	45,156	40,422	41,447
Net gain on disposition of equipment	(1,330)	(15,039)	(18,072)
Accretion of debt discount	—	—	2,455
Stock based compensation expense	19,459	11,285	6,302
Gain on contribution to joint venture	—	(29,006)	—
Goodwill impairment	—	—	76,900
Noncontrolling interest adjustments	17,215	2,774	(2,144)
Other	1,184	576	1,089
Decrease (increase) in assets:			
Accounts receivable, net	13,652	(23,749)	(7,323)
Inventories	(143,849)	(9,675)	19,045
Leased railcars for syndication	(90,614)	(57,779)	22,881
Other	575	(4,069)	969
Increase (decrease) in liabilities:			
Accounts payable and accrued liabilities	72,419	63,362	(15,429)
Deferred revenue	13,308	11,713	(8,485)
Net cash provided by operating activities	192,333	135,907	104,592
<b>Cash flows from investing activities:</b>			
Proceeds from sales of assets	5,295	54,235	75,338
Capital expenditures	(105,989)	(70,227)	(60,827)
Decrease (increase) in restricted cash	271	(333)	(2,530)
Investment in and advances to unconsolidated affiliates	(34,453)	(13,753)	(2,240)
Other	3,345	—	(3,582)
Net cash provided by (used in) investing activities	(131,531)	(30,078)	6,159
<b>Cash flows from financing activities:</b>			
Net changes in revolving notes with maturities of 90 days or less	49,000	—	(16,396)
Proceeds from revolving notes with maturities longer than 90 days	44,451	37,819	38,177
Repayments of revolving notes with maturities longer than 90 days	(55,644)	(72,947)	(34,966)
Proceeds from issuance of notes payable	—	200,000	2,186
Repayments of notes payable	(7,475)	(128,797)	(58,831)
Debt issuance costs	—	(382)	—
Decrease (increase) in restricted cash	11,000	(11,000)	—
Repurchase of stock	(69,950)	(33,583)	—
Dividends	(16,491)	(4,123)	—
Cash distribution to joint venture partner	(20,375)	(5,076)	—
Investment by joint venture partner	—	419	3,206
Excess tax benefit from restricted stock awards	2,908	109	900
Other	(248)	—	(8)
Net cash used in financing activities	(62,824)	(17,561)	(65,732)
Effect of exchange rate changes	(9,964)	(787)	(1,155)
Increase (decrease) in cash and cash equivalents	(11,986)	87,481	43,864
<b>Cash and cash equivalents</b>			
Beginning of period	184,916	97,435	53,571
End of period	\$ 172,930	\$ 184,916	\$ 97,435
<b>Cash paid during the period for:</b>			
Interest	\$ 15,535	\$ 14,347	\$ 14,964
Income taxes, net	\$ 139,960	\$ 69,263	\$ 29,680
<b>Non-cash activity</b>			
Conversion of convertible notes, net of debt issuance costs	\$ 109,387	\$ —	\$ —
Capital expenditures accrued in Accounts payable and accrued liabilities	\$ 8,758	\$ 3,349	\$ —
Transfer of Property, plant and equipment, net to Intangibles and other assets, net	\$ 4,045	\$ —	\$ 1,856
Transfer of Leased railcars for syndication to Equipment on operating leases	\$ 3,313	\$ —	\$ 6,437
Repurchase of stock accrued in Accounts payable and accrued liabilities	\$ 1,125	\$ —	\$ —
Dividends declared and accrued in Accounts payable and accrued liabilities	\$ 301	\$ 79	\$ —
Transfer of Inventories to Accounts receivable, net	\$ —	\$ 20,986	\$ —
Transfer of Equipment on operating leases to Inventories	\$ —	\$ —	\$ 17,826

The accompanying notes are an integral part of these financial statements.

## Notes to Consolidated Financial Statements

### Note 1 - Nature of Operations

The Greenbrier Companies, Inc. and its subsidiaries currently operate in four reportable segments: Manufacturing; Wheels & Parts; Leasing & Services; and GBW Joint Venture. The segments are operationally integrated. The Manufacturing segment, operating from facilities in the United States, Mexico and Poland, produces double-stack intermodal railcars, tank cars, conventional railcars, automotive railcar products and marine vessels. The Wheels & Parts segment performs wheel and axle servicing in North America and production of a variety of parts for the railroad industry. The Leasing & Services segment owns approximately 9,300 railcars (6,300 railcars held as equipment on operating leases, 2,800 held as leased railcars for syndication and 200 held as finished goods inventory) and provides management services for approximately 260,000 railcars for railroads, shippers, carriers, institutional investors and other leasing and transportation companies in North America. The Company's GBW Joint Venture provides Repair services through 33 shops throughout North America, 12 of which are currently tank car certified by the AAR. Greenbrier also produces rail castings and tank heads through unconsolidated joint ventures and has a 19.5% ownership stake in a railcar manufacturer in Brazil with an option to acquire an additional 40.5% ownership interest which can be exercised no later than December 30, 2017.

The Wheels & Parts segment (previously known as Wheels, Repair & Parts through 2014) included the results of operations for the Company's Repair operations through July 18, 2014. On July 18, 2014 the Company and Watco, its joint venture partner, contributed their respective Repair operations to GBW, an unconsolidated 50/50 joint venture. After July 18, 2014, the results of GBW were included as part of Earnings (loss) from unconsolidated affiliates as the Company accounts for its interest in GBW under the equity method of accounting.

### Note 2 - Summary of Significant Accounting Policies

*Principles of consolidation* - The financial statements include the accounts of the Company and its subsidiaries in which it has a controlling interest. All intercompany transactions and balances are eliminated upon consolidation.

*Unclassified balance sheet* - The balance sheets of the Company are presented in an unclassified format as a result of significant leasing activities for which the current or non-current distinction is not relevant. In addition, the activities of the Manufacturing; Wheels & Parts; and Leasing & Services segments are so intertwined that in the opinion of management, any attempt to separate the respective balance sheet categories would not be meaningful and may lead to the development of misleading conclusions by the reader.

*Foreign currency translation* - Certain operations outside the U.S., primarily in Poland, prepare financial statements in currencies other than the U.S. dollar. Revenues and expenses are translated at average exchange rates for the year, while assets and liabilities are translated at year-end exchange rates. Translation adjustments are accumulated as a separate component of equity in other comprehensive income (loss). The foreign currency translation adjustment balances were \$18.7 million, \$4.8 million and \$4.9 million as of August 31, 2015, 2014 and 2013.

*Cash and cash equivalents* - Cash may temporarily be invested primarily in money market funds. All highly-liquid investments with a maturity of three months or less at the date of acquisition are considered cash equivalents.

*Restricted cash* - Restricted cash primarily relates to amounts held in restricted accounts to support a target minimum rate of return on certain agreements and a pass through account for activity related to management services provided for certain third party customers.

*Accounts receivable* - Accounts receivable includes receivables from related parties (see Note 17 – Related Party Transactions) and is stated net of allowance for doubtful accounts of \$2.4 million and \$2.0 million as of August 31, 2015 and 2014.

<i>(In thousands)</i>	<b>As of August 31,</b>		
	<b>2015</b>	<b>2014</b>	<b>2013</b>
<b>Allowance for doubtful accounts</b>			
Balance at beginning of period	\$2,033	\$ 3,894	\$3,525
Additions, net of reversals	684	604	543
Usage	(108)	(2,524)	(285)
Currency translation effect	(160)	59	111
<b>Balance at end of period</b>	<b>\$2,449</b>	<b>\$ 2,033</b>	<b>\$3,894</b>

*Inventories* - Inventories are valued at the lower of cost or market using the first-in first-out method. Work-in-process includes material, labor and overhead.

*Leased railcars for syndication* - Leased railcars for syndication consist of newly-built railcars manufactured at one of the Company's facilities or railcars purchased from a third party, which have been placed on lease to a customer and which the Company intends to sell to an investor with the lease attached. These railcars are generally anticipated to be sold within six months of delivery of the last railcar or six months from when the Company acquires the railcar from a third party and are typically not depreciated during that period as the Company does not believe any economic value of a railcar is lost in the first six months. In the event the railcars are not sold in the first six months, the railcars are either held in Leased railcars for syndication and are depreciated or are transferred to Equipment on operating leases and are depreciated. As of August 31, 2015, Leased railcars for syndication was \$212.5 million compared to \$125.9 million as of August 31, 2014.

*Equipment on operating leases, net* - Equipment on operating leases is stated net of accumulated depreciation. Depreciation to estimated salvage value is provided on the straight-line method over the estimated useful lives of up to thirty-five years. Management periodically reviews salvage value estimates based on current scrap prices and what the Company expects to receive upon disposal.

*Investment in unconsolidated affiliates* - Investment in unconsolidated affiliates includes the Company's interests which are accounted for under the equity method of accounting. As of August 31, 2015 this included the Company's 50% interest in GBW Railcar Services LLC, 33% interest in Ohio Castings Company LLC, 19.5% interest in Amsted-Maxion Hortolândia, 50% interest in GGSynergy SA de C.V., 8% interest in MUL Greenbrier LLC and a 1% interest in each of Green Union I Trust, Green Union II Trust and Green Union III Trust.

*Property, plant and equipment* - Property, plant and equipment is stated at cost, net of accumulated depreciation. Depreciation is provided on the straight-line method over estimated useful lives which are as follows:

	<b>Depreciable Life</b>
Buildings and improvements	10 – 25 years
Machinery and equipment	3 – 15 years
Other	3 – 7 years

*Goodwill* - Goodwill is recorded when the purchase price of an acquisition exceeds the fair market value of the net assets acquired. Goodwill is not amortized and is tested for impairment at least annually and more frequently if material changes in events or circumstances arise. The provisions of ASC 350, Intangibles – Goodwill and Other, require the Company to perform a two-step impairment test on goodwill. In the first step, the Company compares the fair value of each reporting unit with its carrying value. The second step of the goodwill impairment test is required only in situations where the carrying value of the reporting unit exceeds its fair value as determined in the first step. In the second step, the Company compares the implied fair value of goodwill to its carrying value. An impairment loss is recorded to the extent that the carrying amount of the reporting unit goodwill exceeded the implied fair value of that goodwill.

*Intangible and other assets, net* - Intangible assets are recorded when a portion of the purchase price of an acquisition is allocated to assets such as customer contracts and relationships and trade names. Intangible assets with finite lives are amortized using the straight line method over their estimated useful lives and primarily include long-term customer agreements which are amortized over 5 to 20 years. Other assets include loan fees and debt acquisition costs which are capitalized and amortized as interest expense over the life of the related borrowings.

*Impairment of long-lived assets* - When changes in circumstances indicate the carrying amount of certain long-lived assets may not be recoverable, the assets are evaluated for impairment. If the forecasted undiscounted future cash flows are less than the carrying amount of the assets, an impairment charge to reduce the carrying value of the assets to estimated realizable value is recognized in the current period. No impairment was recorded in the years ended August 31, 2015, 2014 and 2013.

*Maintenance obligations* - The Company is responsible for maintenance on a portion of the managed and owned lease fleet under the terms of maintenance obligations defined in the underlying lease or management agreement. The estimated liability is based on maintenance histories for each type and age of railcar. The liability, included in Accounts payable and accrued liabilities, is reviewed periodically and updated based on maintenance trends and known future repair or refurbishment requirements.

*Warranty accruals* - Warranty costs are estimated and charged to operations to cover a defined warranty period. The estimated warranty cost is based on history of warranty claims for each particular product type. For new product types without a warranty history, preliminary estimates are based on historical information for similar product types. The warranty accruals, included in Accounts payable and accrued liabilities, are reviewed periodically and updated based on warranty trends.

*Income taxes* - The liability method is used to account for income taxes. Deferred income taxes are provided for the temporary effects of differences between assets and liabilities recognized for financial statement and income tax reporting purposes. Valuation allowances reduce deferred tax assets to an amount that will more likely than not be realized. As a result, we recognize liabilities for uncertain tax positions based on whether evidence indicates that it is more likely than not that the position will be sustained on audit. It is inherently difficult and subjective to estimate such amounts, as this requires us to estimate the probability of various possible outcomes. The Company reevaluates these uncertain tax positions on a quarterly basis. Changes in assumptions may result in the recognition of a tax benefit or an additional charge to the tax provision.

*Noncontrolling interest* - The Company has a joint venture with Grupo Industrial Monclova, S.A. (GIMSA) that manufactures new railroad freight cars for the North American marketplace at GIMSA's existing manufacturing facility located in Frontera, Mexico. Each party owns a 50% interest in the joint venture. The financial results of this operation are consolidated for financial reporting purposes as the Company maintains a controlling interest as evidenced by the right to appoint the majority of the Board of Directors, control over accounting, financing, marketing and engineering and approval and design of products. The noncontrolling interest reflected in the Company's consolidated financial statements primarily represents the joint venture partner's equity in this venture.

*Accumulated other comprehensive loss* - Accumulated other comprehensive loss, net of tax as appropriate, consisted of the following:

<i>(In thousands)</i>	<b>Unrealized Loss on Derivative Financial Instruments</b>	<b>Foreign Currency Translation Adjustment</b>	<b>Other</b>	<b>Accumulated Other Comprehensive Loss</b>
Balance, August 31, 2014	\$(1,601)	\$ (4,813)	\$(518)	\$ (6,932)
2015 activity	(593)	(13,853) <sup>1</sup>	173	(14,273)
<b>Balance, August 31, 2015</b>	<b>\$(2,194)</b>	<b>\$(18,666)</b>	<b>\$(345)</b>	<b>\$(21,205)</b>

<sup>1</sup> Primarily relates to the foreign currency translation of the Company's Zloty functional currency operations in Poland to U.S. Dollars.

The amounts reclassified out of Accumulated other comprehensive loss into the Consolidated Statements of Operations, with presentation location, were as follows:

<i>(In thousands)</i>	<u>Year Ended August 31,</u>		<b>Financial Statement Location</b>
	<b>2015</b>	<b>2014</b>	
(Gain) loss on derivative financial instruments:			
Foreign exchange contracts	\$ (457)	\$ (741)	Revenue
Interest rate swap contracts	1,786	1,737	Interest and foreign exchange
	1,329	996	Total before tax
	(592)	(525)	Tax expense
	<u>\$ 737</u>	<u>\$ 471</u>	Net of tax

*Revenue recognition* - Revenue is recognized when persuasive evidence of an arrangement exists, delivery has occurred or services have been rendered, the price is fixed or determinable and collectability is reasonably assured.

Railcars are generally manufactured, repaired or refurbished under firm orders from third parties. Revenue is recognized when new, used, refurbished or repaired railcars are completed, accepted by an unaffiliated customer and contractual contingencies removed. Marine revenues are either recognized on the percentage of completion method during the construction period or on the completed contract method based on the terms of the contract. Under the percentage of completion method, revenue is recognized based on the progress toward contract completion measured by actual costs incurred to date in relation to the estimate of total expected costs. Under the completed contract method, revenue is not recognized until the project has been fully completed. Cash payments received prior to meeting revenue recognition criteria are accounted for in Deferred revenue. Operating lease revenue is recognized as earned under the lease terms. Certain leases are operated under car hire arrangements whereby revenue is earned based on utilization, car hire rates and terms specified in the lease agreement.

The Company sells railcars with leases attached to financial investors. Revenue associated with railcars that the Company has manufactured are recognized in Manufacturing once sold. Revenue associated with railcars which were obtained from a third party and subsequently sold are recognized in Leasing & Services. In addition the Company will often perform management or maintenance services at market rates for these railcars. The Company evaluates the terms of any remarketing agreements and any contractual provisions that represent retained risk and the level of retained risk based on those provisions. The Company applies a 10% threshold to determine whether the level of retained risk exceeds 10% of the individual fair value of the rail cars delivered. For any contracts with multiple elements (i.e. railcars, maintenance, management services, etc) the Company allocates revenue among the deliverables primarily based upon objective and reliable evidence of the fair value of each element in the arrangement. If objective and reliable evidence of fair value of any element is not available, the company will use its estimated selling price for purposes of allocating the total arrangement consideration among the elements.

*Interest and foreign exchange* - Includes foreign exchange transaction gains and losses, amortization of loan fee expense, accretion of debt discounts and external interest expense.

<i>(In thousands)</i>	<u>Years ended August 31,</u>		
	<b>2015</b>	<b>2014</b>	<b>2013</b>
Interest and foreign exchange:			
Interest and other expense	\$18,975	\$18,306	\$19,203
Accretion of convertible debt discount	—	—	2,455
Foreign exchange (gain) loss	(7,796)	389	500
	<u>\$11,179</u>	<u>\$18,695</u>	<u>\$22,158</u>

*Research and development* - Research and development costs are expensed as incurred. Research and development costs incurred for new product development during the years ended August 31, 2015, 2014 and 2013 were \$2.5 million, \$3.6 million and \$2.0 million.



*Forward exchange contracts* - Foreign operations give rise to risks from changes in foreign currency exchange rates. Forward exchange contracts with established financial institutions are used to hedge a portion of such risk. Realized and unrealized gains and losses are deferred in other comprehensive income (loss) and recognized in earnings concurrent with the hedged transaction or when the occurrence of the hedged transaction is no longer considered probable. Ineffectiveness is measured and any gain or loss is recognized in foreign exchange gain or loss. Even though forward exchange contracts are entered into to mitigate the impact of currency fluctuations, certain exposure remains, which may affect operating results. In addition, there is risk for counterparty non-performance.

*Interest rate instruments* - Interest rate swap agreements are used to reduce the impact of changes in interest rates on certain debt. The net cash amounts paid or received under the agreements are accrued and recognized as an adjustment to interest expense.

*Net earnings per share* - Basic earnings per common share (EPS) excludes the potential dilution that would occur if additional shares were issued upon conversion of bonds. Restricted share grants are treated as outstanding when issued and restricted stock units are not treated as outstanding when issued. Restricted share grants and restricted stock units are included in weighted average basic common shares outstanding when calculating EPS when the Company is in a net earnings position.

Diluted EPS is calculated using the more dilutive of two approaches. The first approach includes the dilutive effect, using the treasury stock method, associated with shares underlying the 2026 Convertible notes and restricted stock units that are subject to performance criteria, for which actual levels of performance above target have been achieved. The second approach supplements the first by including the “if converted” effect of the 2018 Convertible notes. Under the “if converted method”, debt issuance and interest costs, both net of tax, associated with the convertible notes are added back to net earnings and the share count is increased by the shares underlying the convertible notes. The 2026 Convertible notes would only be included in the calculation of both approaches if the average stock price is greater than the initial conversion price using the treasury stock method.

*Stock-based compensation* - The value, at the date of grant, of stock awarded under restricted share grants and restricted stock unit grants is amortized as compensation expense over the vesting period of one to three years or to the recipients eligible retirement date. Compensation expense recognized related to restricted stock for the years ended August 31, 2015, 2014 and 2013 was \$19.5 million, \$11.3 million and \$6.3 million and was recorded in Selling and administrative on the Consolidated Statements of Operations.

*Management estimates* - The preparation of financial statements in conformity with accounting principles generally accepted in the U.S. requires judgment on the part of management to arrive at estimates and assumptions on matters that are inherently uncertain. These estimates may affect the amount of assets, liabilities, revenue and expenses reported in the financial statements and accompanying notes and disclosure of contingent assets and liabilities within the financial statements. Estimates and assumptions are periodically evaluated and may be adjusted in future periods. Actual results could differ from those estimates.

*Prospective accounting changes* - In May 2014, the Financial Accounting Standards Board (FASB) and International Accounting Standards Board (IASB) jointly issued a converged standard on the recognition of revenue from contracts with customers. The issued guidance converges the criteria for reporting revenue, as well as requiring disclosures sufficient to describe the nature, amount, timing, and uncertainty of revenue and cash flows arising from these contracts. Companies can transition to the standard either retrospectively or as a cumulative effect adjustment as of the date of adoption. The FASB issued a one year deferral and the new standard is effective for fiscal years and interim periods within those years beginning after December 15, 2017. The Company plans to adopt this guidance beginning September 1, 2018. The Company is evaluating the impact of this standard as well as its method of adoption on its consolidated financial statements and disclosures.

In April 2015, the FASB issued Accounting Standards Update 2015-03, *Simplifying the Presentation of Debt Issuance Costs* (ASU 2015-03). The FASB issued this update to simplify the presentation of debt issuance costs related to a recognized debt liability to present the debt issuance costs as a direct deduction from the carrying value of the debt liability rather than showing the debt issuance costs as an asset. The guidance is limited to the

presentation of debt issuance costs and does not impact the recognition and measurement. The new guidance is effective for fiscal years and interim periods within those years beginning after December 15, 2015 with early adoption permitted and is required to be applied on a retrospective basis. The Company plans to adopt ASU 2015-03 beginning September 1, 2016. As the adoption of this new accounting standard will only amend presentation and disclosure requirements, the adoption will not affect the Company's financial position or results of operations.

### Note 3 - Gain on Contribution to Joint Venture

On July 18, 2014 the Company and Watco contributed its respective Repair operations to a newly formed entity, GBW, a 50/50 unconsolidated joint venture. The Company accounts for its interest in GBW under the equity method of accounting.

Upon formation of GBW, the Company recognized a pre-tax non-cash gain of \$29.0 million for the year ended August 31, 2014 which was calculated as the fair value of the Company's 50% share in GBW, less cash and intangibles contributed to GBW and an allocation of goodwill attributed to the Repair business the Company contributed to GBW. The gain was included as Gain on contribution to joint venture in the Consolidated Statements of Operations.

### Note 4 - Restructuring

During 2013, the Company implemented a restructuring plan to sell or close certain wheels, repair and parts facilities to enhance margins and improve capital efficiency and completed the restructuring plan during 2014. Restructuring charges related to this plan totaled \$1.5 million and \$2.7 million for the years ended August 31, 2014 and 2013 and were included in the Consolidated Statement of Operations. All of the restructuring charges for the years ended August 31, 2014 and 2013 and the restructuring reserve related to the Company's wheels, repair and parts operations.

<i>(In thousands)</i>	Accrual at August 31, 2013	Charged to Expense	Paid or Settled	Accrual at August 31, 2014
Employee termination costs	\$1,409	\$1,290	\$2,699	\$ -
Other costs	299	185	484	-
Balance, August 31, 2014	<u>\$1,708</u>	<u>\$1,475</u>	<u>\$3,183</u>	<u>\$ -</u>

<i>(In thousands)</i>	Accrual at August 31, 2012	Charged to Expense	Paid or Settled	Accrual at August 31, 2013
Employee termination costs	\$ -	\$1,610	\$ 201	\$1,409
Contract termination costs	-	50	50	-
Other costs	-	1,059	760	299
Balance, August 31, 2013	<u>\$ -</u>	<u>\$2,719</u>	<u>\$1,011</u>	<u>\$1,708</u>

### Note 5 - Inventories

<i>(In thousands)</i>	As of August 31,	
	2015	2014
Manufacturing supplies and raw materials	\$311,880	\$235,903
Work-in-process	75,032	48,853
Finished goods	61,302	23,766
Excess and obsolete adjustment	(2,679)	(2,866)
	<u>\$445,535</u>	<u>\$305,656</u>

<i>(In thousands)</i>	As of August 31,		
	2015	2014	2013
<b>Excess and obsolete adjustment</b>			
Balance at beginning of period	\$ 2,866	\$ 4,228	\$ 5,132
Charge to cost of revenue	2,564	1,945	2,661
Disposition of inventory	(2,434)	(3,307)	(3,614)
Currency translation effect	(317)	–	49
<b>Balance at end of period</b>	<b>\$ 2,679</b>	<b>\$ 2,866</b>	<b>\$ 4,228</b>

## Note 6 - Equipment on Operating Leases, net

Equipment on operating leases is reported net of accumulated depreciation of \$96.6 million and \$93.9 million as of August 31, 2015 and 2014. Depreciation expense was \$9.4 million, \$9.8 million and \$12.0 million as of August 31, 2015, 2014 and 2013. In addition, certain railcar equipment leased-in by the Company on operating leases (see Note 21 Lease Commitments) is subleased to customers under non-cancelable operating leases. Aggregate minimum future amounts receivable under all non-cancelable operating leases and subleases are as follows:

<i>(In thousands)</i>	
Year ending August 31,	
2016	\$26,074
2017	21,411
2018	13,664
2019	8,239
2020	3,508
Thereafter	1,043
	<b>\$73,939</b>

Certain equipment is also operated under daily, monthly or car hire utilization arrangements. Associated revenue amounted to \$20.2 million, \$24.8 million and \$24.3 million for the years ended August 31, 2015, 2014 and 2013.

## Note 7 - Property, Plant and Equipment, net

<i>(In thousands)</i>	As of August 31,	
	2015	2014
Land and improvements	\$ 46,849	\$ 38,356
Machinery and equipment	283,032	242,911
Buildings and improvements	130,577	118,795
Construction in progress	63,518	58,164
Other	41,252	38,636
	565,228	496,862
Accumulated depreciation	(262,093)	(253,164)
	<b>\$ 303,135</b>	<b>\$ 243,698</b>

Depreciation expense was \$31.4 million, \$25.8 million and \$25.1 million as of August 31, 2015, 2014 and 2013.

## Note 8 - Goodwill

The Company's goodwill balance of \$43.3 million as of August 31, 2015 and 2014 related to our Wheels & Parts segment. The gross goodwill balance before accumulated goodwill impairment losses and other reductions was \$195.8 million as of August 31, 2015. The total accumulated goodwill impairment losses were \$128.2 million and other reductions of \$24.3 million as of August 31, 2015.

The Company performs a goodwill impairment test annually during the third quarter. Goodwill is also tested more frequently if changes in circumstances or the occurrence of events indicates that a potential impairment exists. The provisions of ASC 350, Intangibles – Goodwill and Other, require the Company to perform a two-step impairment test on goodwill.

In the first step, the Company compares the fair value of each reporting unit with its carrying value. The Company determines the fair value of the reporting unit based on a weighting of income and market approaches. Under the income approach, the Company calculates the fair value of a reporting unit based on the present value of estimated future cash flows. Under the market approach, the Company estimates the fair value based on observed market multiples for comparable businesses.

In the second step, the Company compares the implied fair value of goodwill to its carrying value. The implied fair value of goodwill is determined by allocating the fair value of the reporting unit to all of the assets and liabilities of that unit as if the reporting unit had been acquired in a business combination and the fair value of the reporting unit was the price paid to acquire the reporting unit. The excess of the fair value of a reporting unit over the amounts assigned to its assets and liabilities is considered the implied fair value of goodwill. An impairment loss is recorded to the extent that the carrying amount of the reporting unit goodwill exceeded the implied fair value of that goodwill.

The Company completed its annual goodwill impairment test during the third quarter of 2015 and concluded that goodwill was not impaired.

In July 2014, the Company and Watco formed GBW, a 50/50 joint venture. The Company contributed cash at closing and other assets to GBW. As a result, the Company reduced goodwill by \$14.2 million during the year ended August 31, 2014, which relates to goodwill associated with the Company's Repair operations contributed to GBW.

The Company completed its annual goodwill impairment test during the third quarter of 2013 and a pre-tax non-cash impairment charge of \$76.9 million was recorded for the year ended August 31, 2013, related to the Wheels & Parts segment, as the carrying amount exceeded the implied fair value of goodwill.

## Note 9 - Intangibles and Other Assets, net

Intangible assets that are determined to have finite lives are amortized over their useful lives. Intangible assets with indefinite useful lives are not amortized and are periodically evaluated for impairment.

The following table summarizes the Company's identifiable intangible and other assets balance:

<i>(In thousands)</i>	As of August 31,	
	2015	2014
Intangible assets subject to amortization:		
Customer relationships	\$ 65,023	\$ 65,023
Accumulated amortization	(33,828)	(30,282)
Other intangibles	3,422	3,699
Accumulated amortization	(3,121)	(3,156)
	31,496	35,284
Intangible assets not subject to amortization	912	912
Prepaid and other assets	13,111	11,347
Nonqualified savings plan investments	11,815	10,223
Debt issuance costs, net	3,823	7,602
Assets held for sale	4,397	389
	\$ 65,554	\$ 65,757

Amortization expense for the years ended August 31, 2015, 2014 and 2013 was \$3.7 million, \$4.5 million and \$4.3 million. Amortization expense for the years ending August 31, 2016, 2017, 2018, 2019 and 2020 is expected to be \$3.6 million, \$3.5 million, \$3.4 million, \$3.4 million and \$3.4 million.

## Note 10 - Revolving Notes

Senior secured credit facilities, consisting of three components, aggregated to \$366.1 million as of August 31, 2015.

As of August 31, 2015, a \$290.0 million revolving line of credit, maturing June 2016, secured by substantially all the Company's assets in the U.S. not otherwise pledged as security for term loans, was available to provide working capital and interim financing of equipment, principally for the U.S. and Mexican operations. Advances under this facility bear interest at LIBOR plus 2.25% or Prime plus 1.25% depending on the type of borrowing. Available borrowings under the credit facility are generally based on defined levels of inventory, receivables, property, plant and equipment and leased equipment, as well as total debt to consolidated capitalization and fixed charges coverage ratios. In October 2015, this revolving line of credit was renewed on terms similar to the existing facility and increased to \$550.0 million with a new maturity date of October 2020. In addition, advances under this renewed facility bear interest at LIBOR plus 1.75% or Prime plus 0.75% depending on the type of borrowing.

As of August 31, 2015, lines of credit totaling \$16.1 million secured by certain of the Company's European assets, with various variable rates that range from Warsaw Interbank Offered Rate (WIBOR) plus 1.2% to WIBOR plus 1.3%, were available for working capital needs of the European manufacturing operation. European credit facilities are continually being renewed. Currently these European credit facilities have maturities that range from February 2016 through June 2017.

As of August 31, 2015, the Company's Mexican joint venture has three lines of credit totaling \$60.0 million. The first line of credit provides up to \$10.0 million and is secured by certain of the joint venture's accounts receivable and inventory. Advances under this facility bear interest at LIBOR plus 2.5%. The Mexican joint venture will be able to draw amounts available under this facility through June 2016. The second line of credit provides up to \$30.0 million and is fully guaranteed by each of the joint venture partners, including the Company. Advances under this facility bear interest at LIBOR plus 2.0%. The Mexican joint venture will be able to draw against this facility through January 2019. The third line of credit provides up to \$20.0 million, of which the Company and its joint venture partner have each guaranteed 50%. Advances under this facility bear interest at LIBOR plus 2.0%. The Mexican joint venture will be able to draw amounts available under this facility through August 2017.

As of August 31, 2015, outstanding commitments under the senior secured credit facilities consisted of \$47.2 million in letters of credit and \$49.0 million in revolving notes under the North American credit facility and \$1.9 million outstanding in revolving notes under the Mexican joint venture credit facilities.

As of August 31, 2014, outstanding borrowings under the senior secured credit facilities consisted of \$9.6 million in letters of credit under the North American credit facility and \$13.1 million outstanding in revolving notes under the Mexican joint venture credit facilities.

## Note 11 - Accounts Payable and Accrued Liabilities

<i>(In thousands)</i>	As of August 31,	
	2015	2014
Trade payables	\$263,665	\$204,744
Accrued payroll and related liabilities	70,836	64,959
Other accrued liabilities	64,584	66,421
Income taxes payable	22,465	19,709
Accrued maintenance	18,642	14,329
Accrued warranty	11,512	9,340
Other	3,509	3,787
	<u>\$455,213</u>	<u>\$383,289</u>

## Note 12 - Maintenance and Warranty Accruals

<i>(In thousands)</i>	As of August 31,		
	2015	2014	2013
<b>Accrued maintenance</b>			
Balance at beginning of period	\$14,329	\$11,420	\$11,475
Charged to cost of revenue	13,622	11,423	9,003
Payments	(9,309)	(8,514)	(9,058)
Balance at end of period	\$18,642	\$14,329	\$11,420
<b>Accrued warranty</b>			
Balance at beginning of period	\$ 9,340	\$12,128	\$ 9,221
Charged to cost of revenue	7,206	2,205	6,157
Payments	(4,703)	(5,122)	(3,315)
Currency translation effect	(331)	129	65
Balance at end of period	\$11,512	\$ 9,340	\$12,128

## Note 13 - Notes Payable

<i>(In thousands)</i>	As of August 31,	
	2015	2014
Convertible senior notes, due 2018	\$119,063	\$230,000
Convertible senior notes, due 2026	14,851	14,856
Term loans	192,515	199,985
Other notes payable	—	250
	\$326,429	\$445,091

Convertible senior notes, due 2018, bear interest at a fixed rate of 3.5%, paid semi-annually in arrears on April 1<sup>st</sup> and October 1<sup>st</sup>. The convertible notes will mature on April 1, 2018, unless earlier repurchased by the Company or converted in accordance with their terms. Holders may convert at their option at any time prior to the business day immediately preceding the stated maturity date. The convertible notes are senior unsecured obligations and rank equally with other senior unsecured debt. The convertible notes are convertible into shares of the Company's common stock, at an initial conversion rate of 26.2838 shares per \$1,000 principal amount of the notes (which is equal to an initial conversion price of \$38.05 per share). The initial conversion rate and conversion price are subject to adjustment upon the occurrence of certain events, such as distributions, dividends or stock splits. There were \$7.9 million in original debt issuance costs, included in Intangibles and other assets on the Consolidated Balance Sheets, which are being amortized using the effective interest method. The amortization expense is being included in Interest and foreign exchange on the Consolidated Statements of Operations. During 2015, \$110.9 million in principal of the original \$230.0 million was converted into 2.9 million shares of the Company's common stock which resulted in a principal balance of \$119.1 million as of August 31, 2015. Associated debt issuance costs of \$1.5 million were removed from Intangibles and other assets, net and charged against additional paid in capital.

Convertible senior notes, due 2026, bear interest at a fixed rate of 2.375%, paid semi-annually in arrears on May 15<sup>th</sup> and November 15<sup>th</sup>. In May 2013, the Company retired \$52.9 million of its outstanding notes pursuant to a scheduled put option. The Company may be required to also pay contingent interest of 0.375% on the notes in certain circumstances. Greenbrier may redeem all or a portion of the notes at a redemption price equal to 100% of the principal amount of the notes plus accrued and unpaid interest. On May 15, 2016 and May 15, 2021 or in the event of certain circumstances or fundamental changes, holders can require the Company to repurchase all or a portion of their notes at a price equal to 100% of the principal amount of the notes plus accrued and unpaid interest. Payment on the convertible notes is guaranteed by substantially all of the Company's material domestic subsidiaries. The convertible senior notes are convertible upon the occurrence of specified events into cash and shares, if any, of Greenbrier's common stock at an initial conversion rate of 20.8125 shares per \$1,000 principal

amount of the notes (which is equal to an initial conversion price of \$48.05 per share). The initial conversion rate and conversion price are subject to adjustment upon the occurrence of certain events, such as distributions, dividends or stock splits. The value of the equity component was \$14.9 million as of August 31, 2015 and 2014. The debt discount associated with the convertible senior notes was fully accreted using the effective interest rate method through May 2013 and the accretion expense was included in Interest and foreign exchange on the Consolidated Statements of Operations. The pre-tax accretion of the debt discount was \$2.5 million for the years ended August 31, 2013.

Term loans are primarily composed of:

- In March 2014, the Company refinanced approximately \$125 million of existing senior term debt, due in March 2014 and May 2015, secured by a pool of leased railcars with new 6-year \$200 million senior term debt also secured by a pool of leased railcars and cash. The new debt bears a floating interest rate of LIBOR plus 1.75% with principal of \$1.75 million paid quarterly in arrears and a balloon payment of \$159.8 million due at maturity. An interest rate swap agreement was entered into on 50% of the initial balance to swap the floating interest rate of LIBOR plus 1.75% to a fixed rate of 3.7375%. The principal balance as of August 31, 2015 was \$191.3 million.
- Other term loans with an aggregate balance of \$1.3 million as of August 31, 2015 and maturity dates ranging from November 2015 to February 2018.

The notes payable, along with the revolving and operating lines of credit, contain certain covenants with respect to the Company and various subsidiaries, the most restrictive of which, among other things, limit the ability to: incur additional indebtedness or guarantees; pay dividends or repurchase stock; enter into sale leaseback transactions; create liens; sell assets; engage in transactions with affiliates, including joint ventures and non-U.S. subsidiaries, including but not limited to loans, advances, equity investments and guarantees; enter into mergers, consolidations or sales of substantially all the Company's assets; and enter into new lines of business. The covenants also require certain maximum ratios of debt to total capitalization and minimum levels of fixed charges (interest and rent) coverage.

Principal payments on the notes payable are expected as follows:

*(In thousands)*

Year ending August 31,	
2016 <sup>(1)</sup>	\$ 22,460
2017	7,437
2018 <sup>(2)</sup>	126,282
2019	7,000
2020	163,250
Thereafter	—
	\$326,429

(1) The repayment of the \$14.9 million of Convertible senior notes due 2026 is assumed to occur in 2016, which is the next date holders can require the Company to repurchase all or a portion of the notes.

(2) The repayment of the \$119.1 million of Convertible senior notes due 2018 is assumed to occur at the scheduled maturity in 2018 instead of assuming an earlier conversion by the holders.

## Note 14 - Derivative Instruments

Foreign operations give rise to market risks from changes in foreign currency exchange rates. Foreign currency forward exchange contracts with established financial institutions are utilized to hedge a portion of that risk. Interest rate swap agreements are used to reduce the impact of changes in interest rates on certain debt. The Company's foreign currency forward exchange contracts and interest rate swap agreements are designated as cash flow hedges, and therefore the effective portion of unrealized gains and losses is recorded in accumulated other comprehensive income or loss.

At August 31, 2015 exchange rates, forward exchange contracts for the purchase of Polish Zloty and the sale of Euro and for the purchase of US Dollars and the sale of Saudi Riyal aggregated \$386.2 million. The fair value of the contracts is included on the Consolidated Balance Sheets as Accounts payable and accrued liabilities when

there is a loss, or as Accounts receivable, net when there is a gain. As the contracts mature at various dates through September 2018, any such gain or loss remaining will be recognized in manufacturing revenue along with the related transactions. In the event that the underlying sales transaction does not occur or does not occur in the period designated at the inception of the hedge, the amount classified in accumulated other comprehensive loss would be reclassified to the current year's results of operations in Interest and foreign exchange.

At August 31, 2015, an interest rate swap agreement maturing in March 2020 had a notional amount of \$95.6 million. The fair value of the contract is included in Accounts payable and accrued liabilities on the Consolidated Balance Sheets. As interest expense on the underlying debt is recognized, amounts corresponding to the interest rate swap are reclassified from Accumulated other comprehensive loss and charged or credited to interest expense. At August 31, 2015 interest rates, approximately \$1.7 million would be reclassified to interest expense in the next 12 months.

### Fair Values of Derivative Instruments

	Asset Derivatives				Liability Derivatives			
	Balance sheet location	August 31,		Balance sheet location	August 31,			
		2015	2014		2015	2014		
(In thousands)	Fair Value	Fair Value	Fair Value	Fair Value	Fair Value	Fair Value		
<b>Derivatives designated as hedging instruments</b>								
Foreign forward exchange contracts	Accounts receivable	\$1,820	\$129	Accounts payable and accrued liabilities	\$ 737	\$ 704		
Interest rate swap contracts	Other assets	—	—	Accounts payable and accrued liabilities	2,393	1,286		
		\$1,820	\$129		\$3,130	\$1,990		
<b>Derivatives not designated as hedging instruments</b>								
Foreign forward exchange contracts	Accounts receivable	\$ 93	\$ 71	Accounts payable and accrued liabilities	\$ 76	\$ 5		

### The Effect of Derivative Instruments on the Statement of Operations

Derivatives in cash flow hedging relationships	Location of gain (loss) recognized in income on derivative	Gain (loss) recognized in income on derivative	
		Years ended August 31, 2015	2014
Foreign forward exchange contract	Interest and foreign exchange	\$(366)	\$ 87
Interest rate swap contracts	Interest and foreign exchange	60	17
		\$(306)	\$104

Derivatives in cash flow hedging relationships	Gain (loss) recognized in OCI on derivatives (effective portion) Years ended August 31,		Location of gain (loss) reclassified from accumulated OCI into income	Gain (loss) reclassified from accumulated OCI into income (effective portion) Years ended August 31,		Location of gain (loss) in income on derivative (ineffective portion and amount excluded from effectiveness testing)	Gain recognized on derivative (ineffective portion and amount excluded from effectiveness testing) Years ended August 31,	
	2015	2014		2015	2014		2015	2014
Foreign forward exchange contracts	\$ 457	\$ 108	Revenue	\$ 457	\$ 741	Revenue	\$2,843	\$1,029
Interest rate swap contracts	(2,936)	(1,790)	Interest and foreign exchange	(1,786)	(1,737)	Interest and foreign exchange	—	—
	\$(2,479)	\$(1,682)		\$(1,329)	\$ (996)		\$2,843	\$1,029



## Note 15 – Equity

In January 2011, the stockholders approved the 2010 Amended and Restated Stock Incentive Plan (formerly known as the 2005 Stock Incentive Plan as amended). This plan provides for the grant of incentive stock options, non-statutory stock options, restricted shares, restricted stock units and stock appreciation rights. There are no stock options or stock appreciation rights outstanding as of August 31, 2015. The Company currently grants restricted shares and restricted stock units. Restricted share grants are considered outstanding shares of common stock at the time they are issued. The holders of unvested restricted shares are entitled to voting rights and participation in dividends. The dividends are not forfeitable if the awards are later forfeited prior to vesting. The Company began granting restricted stock units during the year ended August 31, 2013. Shares associated with restricted stock unit awards are not considered legally outstanding shares of common stock until vested. Restricted stock unit awards, including performance-based awards, are entitled to participate in dividends and these awards are considered participating securities and are considered outstanding for earnings per share purposes when the effect is dilutive.

In January 2013, the stockholders approved an amendment to the 2010 Amended and Restated Stock Incentive Plan to increase the total number of shares reserved for issuance by 1,500,000 shares. As a result, the maximum aggregate number of the Company's common shares authorized for issuance is 4,325,000. On August 31, 2015 there were 905,139 shares available for grant compared to 1,144,143 and 1,384,997 shares available for grant as of the years ended August 31, 2014 and 2013.

During the years ended August 31, 2015, 2014 and 2013, the Company awarded restricted share and restricted stock unit grants totaling 402,196, 269,665 and 387,986 shares which include performance-based grants. As of August 31, 2015, there were a total of 472,142 shares associated with unvested performance-based grants. The actual number of shares that will vest associated with performance-based grants will vary depending on the Company's performance. Approximately 472,142 additional shares may be granted if performance-based restricted share and restricted stock unit awards vest at stretch levels of performance. These additional shares are associated with restricted share and restricted stock unit awards granted during the years ended August 31, 2015, 2014 and 2013. The fair value of awards granted was \$24.6 million, \$13.1 million and \$9.2 million for the years ended August 31, 2015, 2014 and 2013.

The value, at the date of grant, of stock awarded under restricted share grants and restricted stock unit grants is amortized as compensation expense over the lesser of the vesting period of one to three years or to the recipients eligible retirement date. Compensation expense recognized related to restricted share grants and restricted stock unit grants for the years ended August 31, 2015, 2014 and 2013 was \$19.5 million, \$11.3 million and \$6.3 million and was recorded in Selling and administrative on the Consolidated Statements of Operations. Unamortized compensation cost related to restricted stock grants was \$18.6 million as of August 31, 2015.

The unvested restricted share and restricted stock unit grants were 815,496 and 816,090 as of August 31, 2015 and 2014. The following table summarizes restricted share and restricted stock unit grant transactions for shares, both vested and unvested, under the 2010 Amended and Restated Stock Incentive Plan:

	<b>Shares</b>
Balance at August 31, 2012 <sup>(1)</sup>	2,565,350
Granted	387,986
Forfeited	(13,333)
Balance at August 31, 2013 <sup>(1)</sup>	2,940,003
Granted	269,665
Forfeited	(28,811)
Balance at August 31, 2014 <sup>(1)</sup>	3,180,857
Granted	402,196
Forfeited	(163,192)
<b>Balance at August 31, 2015 <sup>(1)</sup></b>	<b>3,419,861</b>

<sup>(1)</sup> Balance represents cumulative grants net of forfeitures.

### Share Repurchase Program

In October 2013, the Board of Directors authorized the Company to repurchase up to \$50 million of the Company's common stock. The Company completed this share repurchase program in October 2014. In October 2014, the Board of Directors authorized a new share repurchase program for the Company to repurchase up to an additional \$50 million of the Company's common stock. In January 2015, the Board of Directors authorized a \$25 million increase to the October 2014 share repurchase program and in October 2015, the Board of Directors authorized an additional \$100 million increase to the October 2014 repurchase program, bringing the total to \$175 million. The share repurchase program expiration was extended from June 30, 2016 to January 1, 2018, but may be modified, suspended or discontinued at any time without prior notice. Under the share repurchase programs, shares of common stock may be purchased on the open market or through privately negotiated transactions from time-to-time. The timing and amount of purchases will be based upon market conditions, securities law limitations and other factors. The share repurchase programs do not obligate the Company to acquire any specific number of shares in any period.

During the year ended August 31, 2015 and August 31, 2014, the Company repurchased a total of 1,386,993 shares for approximately \$70.2 million and 764,546 shares for approximately \$34.4 million, respectively, under these share repurchase programs. As of August 31, 2015 the Company had \$20.4 million available under the \$75 million share repurchase program.

### Note 16 - Earnings (Loss) per Share

The shares used in the computation of the Company's basic and diluted earnings (loss) per common share are reconciled as follows:

<i>(In thousands)</i>	Years ended August 31,		
	2015	2014	2013
Weighted average basic common shares outstanding <sup>(1)</sup>	28,151	28,164	26,678
Dilutive effect of 2018 Convertible notes <sup>(2)</sup>	5,130	6,045	—
Dilutive effect of 2026 Convertible notes <sup>(3)</sup>	2	—	—
Dilutive effect of performance based restricted stock units <sup>(4)</sup>	45	—	—
<b>Weighted average diluted common shares outstanding</b>	<b>33,328</b>	<b>34,209</b>	<b>26,678</b>

(1) Restricted stock grants and restricted stock units, including some grants subject to certain performance criteria through target levels of performance, are included in weighted average basic common shares outstanding when the Company is in a net earnings position. Weighted average basic common shares outstanding exclude 0.9 million shares of unvested restricted stock and restricted stock units for the year ended August 31, 2013 as they are anti-dilutive due to a net loss. No restricted stock or restricted stock units were anti-dilutive for the years ended August 31, 2015 and 2014.

(2) The dilutive effect of the 2018 Convertible notes was included for the years ended August, 2015 and 2014 as they were considered dilutive under the "if converted" method as further discussed below. The dilutive effect of the 2018 Convertible notes was excluded for the year ended August 31, 2013 due to a net loss.

(3) The dilutive effect of the 2026 Convertible notes was included for the year ended August 31, 2015 as the average stock price was greater than \$48.05, as further described below. The effect of the 2026 Convertible notes was excluded for the years ended August 31, 2014 and 2013 as the average stock price was less than \$48.05 and therefore was considered anti-dilutive.

(4) Restricted stock units that are subject to performance criteria, for which actual levels of performance above target have been achieved, are included in weighted average diluted common shares outstanding when the Company is in a net earnings position.

Dilutive EPS for the years ended August 31, 2015 and 2014 was calculated using the more dilutive of two approaches.

The first approach includes the dilutive effect, using the treasury stock method, associated with shares underlying the 2026 Convertible notes and performance based restricted stock units that are subject to performance criteria, for which actual levels of performance above target have been achieved. The second approach supplements the first by including the "if converted" effect of the 2018 Convertible notes issued in March 2011. Under the "if converted" method, debt issuance and interest costs, both net of tax, associated with the convertible notes are added back to net earnings and the share count is increased by the shares underlying the convertible notes. The 2026 Convertible notes are included in the calculation of both approaches using the treasury stock method when the average stock price is greater than the conversion price of \$48.05.

	<u>Years ended August 31,</u>	
	<u>2015</u>	<u>2014</u>
Net earnings attributable to Greenbrier	\$192,832	\$111,919
Add back:		
Interest and debt issuance costs on the 2018 Convertible notes, net of tax	4,818	5,664
Earnings before interest and debt issuance costs on convertible notes	\$197,650	\$117,583
Weighted average diluted common shares outstanding	33,328	34,209
Diluted earnings per share <sup>(1)</sup>	\$ 5.93	\$ 3.44

(1) Diluted earnings per share was calculated as follows:

Earnings before interest and debt issuance costs on convertible notes  
 Weighted average diluted common shares outstanding

## Note 17 - Related Party Transactions

In July 2014, the Company and Watco completed the formation of GBW, an unconsolidated 50/50 joint venture. The Company accounts for its interest in GBW under the equity method of accounting. The Company leases real and personal property to GBW with lease revenue totaling \$4.9 million and \$0.6 million for the years ended August 31, 2015 and 2014, respectively. The Company sold wheel sets and components to GBW which totaled \$25.4 million and \$1.3 million for the years ended August 31, 2015 and 2014, respectively. GBW provided Repair services to the Company which totaled \$2.4 million and \$0.1 million for the years ended August 31, 2015 and 2014, respectively. As of August 31, 2015, the Company had a \$31.5 million note receivable balance from GBW, which included a \$21.0 million account receivable which was converted into a note receivable during the fourth quarter of 2015. The original account receivable from GBW was for the initial sale of inventory to GBW.

In April 2010, WLR–Greenbrier Rail Inc. (WLR-GBX) was formed and acquired a lease fleet of nearly 4,000 railcars valued at approximately \$256.0 million. WLR-GBX is wholly owned by affiliates of WL Ross & Co, LLC (WL Ross) and a member of the Company’s board of directors, Wendy Teramoto, is also an affiliate of WL Ross. The Company performed certain management and advisory services until September 2015 and in exchange received management and other fee income tied to the performance of WLR-GBX. The Company also paid certain incidental fees and agreed to indemnify WLR-GBX and its affiliates against certain liabilities in connection with such advisory services. Under the management agreement the Company received \$0.9 million in fees for each of the years ended August 31, 2015, 2014 and 2013. The Company also leased approximately 400 railcars from the WLR-GBX lease fleet. The Company paid \$2.9 million, \$3.3 million and \$3.2 million in lease expense for the years ended August 31, 2015, 2014 and 2013, respectively. In September 2015, the Company purchased the entire remaining WLR-GBX lease fleet of 3,885 railcars for fair value and such transaction was approved by the Company’s disinterested, independent directors. The Company intends to sell the railcars and underlying attached leases to third parties in the short-term and therefore has classified these railcars as Leased railcars for syndication on the Company’s Consolidated Balance Sheet. The Company and WL Ross have agreed that the Company will receive a preferred return on the proceeds of the sale of the portfolio, after which it will share a portion of the profits with WL Ross up to certain defined levels.

William Furman, Chairman of the Board, President and Chief Executive Officer of the Company, also serves as director of Schnitzer Steel Industries, Inc. (Schnitzer). In the normal course of business, the Company sells scrap metal to Schnitzer. During the years ended August 31, 2015, 2014 and 2013, the Company sold scrap metal to Schnitzer totaling \$3.5 million, \$3.0 million and \$8.0 million, respectively.

Mr. Furman is the owner of a private aircraft managed by a private independent management company. From time to time, the Company’s business requires charter use of privately-owned aircraft. In such instances, it is possible that charters may be placed on Mr. Furman’s aircraft. The Company placed charters on Mr. Furman’s aircraft aggregating \$0.5 million, \$0.5 million and \$0.2 million for each of the years ended August 31, 2015, 2014 and 2013, respectively.

## Note 18 - Income Taxes

Components of income tax expense of continuing operations were as follows:

<i>(In thousands)</i>	Years ended August 31,		
	2015	2014	2013
Current			
Federal	\$ 92,525	\$49,795	\$20,162
State	6,349	3,791	2,491
Foreign	32,748	23,229	11,465
	131,622	76,815	34,118
Deferred			
Federal	(13,565)	(79)	(6,597)
State	(1,112)	(1,142)	(2,357)
Foreign	(4,423)	(3,148)	(134)
	(19,100)	(4,369)	(9,088)
Change in valuation allowance	(362)	(45)	30
<b>Income Tax Expense</b>	<b>\$112,160</b>	<b>\$72,401</b>	<b>\$25,060</b>

Income tax expense is computed at rates different from statutory rates. The reconciliation between effective and statutory tax rates on operations is as follows:

	Years ended August 31,		
	2015	2014	2013
Federal statutory rate	35.0%	35.0%	35.0%
State income taxes, net of federal benefit	1.0	1.3	(1.2)
Impact of foreign operations	(0.5)	(0.8)	(19.1)
Change in valuation allowance related to deferred tax asset	(0.1)	-	1.3
Change in income tax reserve for uncertain tax positions	-	-	(7.1)
Noncontrolling interest in flow-through entity	(5.7)	(5.3)	(1.2)
Permanent differences and other	0.2	0.7	1.9
Non-deductible goodwill	-	1.9	119.0
<b>Effective Tax Rate</b>	<b>29.9%</b>	<b>32.8%</b>	<b>128.6%</b>

The tax effects of temporary differences that give rise to significant portions of deferred tax assets and deferred tax liabilities were as follows:

<i>(In thousands)</i>	<b>As of August 31,</b>	
	<b>2015</b>	<b>2014</b>
<b>Deferred tax assets:</b>		
Contract placement	\$ 1,828	\$ 1,938
Maintenance and warranty accruals	11,037	8,254
Accrued payroll and related liabilities	21,083	12,737
Deferred revenue	7,575	4,496
Inventories and other	9,612	10,709
Derivative instruments and translation adjustment	858	413
Investment and asset tax credits	776	1,388
Net operating losses	689	1,695
	<b>53,458</b>	<b>41,630</b>
<b>Deferred tax liabilities:</b>		
Fixed assets	87,031	94,424
Investment in GBW Joint Venture	16,356	16,497
Original issue discount	4,036	3,481
Intangibles	3,030	2,719
Deferred gain on redemption of debt	2,611	3,511
Other	357	1,056
	<b>113,421</b>	<b>121,688</b>
Valuation allowance	694	1,325
<b>Net deferred tax liability</b>	<b>\$ 60,657</b>	<b>\$ 81,383</b>

As of August 31, 2015 the Company had \$2.5 million of state net operating loss (NOL) carryforwards that will begin to expire in 2020, \$0.7 million of state credit carryforwards that will begin to expire in 2021, and \$4.1 million of foreign NOL carryforwards that will begin to expire in 2016. The Company has placed valuation allowances against any deferred tax assets for which no benefit is anticipated, including those for loss and credit carryforwards likely to expire before their expiration dates. The net decrease in the total valuation allowance was approximately \$0.6 million for the year ended August 31, 2015. The Company uses tax law ordering for purposes of determining when excess tax benefits have been realized. During the current year the Company also realized excess tax benefits of \$2.9 million from the vesting of restricted stock awards.

No provision has been made for U.S. income taxes on approximately \$115.9 million of cumulative undistributed earnings of certain foreign subsidiaries because the Company plans to reinvest these earnings indefinitely in operations outside the U.S. Generally, such amounts become subject to U.S. taxation upon the remittance of dividends and under certain other circumstances. It is not practicable to estimate the amount of deferred tax liability related to investments in foreign subsidiaries.

The following is a tabular reconciliation of the total amounts of unrecognized tax benefits:

<i>(In thousands)</i>	<b>2015</b>	<b>2014</b>	<b>2013</b>
Unrecognized Tax Benefit – Opening Balance	\$1,268	\$1,289	\$ 3,720
Gross increases – tax positions in prior period	18	18	511
Gross decreases – tax positions in prior period	–	–	(2,942)
Settlements	–	–	–
Lapse of statute of limitations	(11)	(39)	–
<b>Unrecognized Tax Benefit – Ending Balance</b>	<b>\$1,275</b>	<b>\$1,268</b>	<b>\$ 1,289</b>

The Company is subject to taxation in the U.S., various states and foreign jurisdictions. The Company is no longer subject to U.S. Federal examination for fiscal years ending before 2012, to state and local examinations before 2011, or to foreign examinations before 2009.

Unrecognized tax benefits, excluding interest, at August 31, 2015 were \$1.0 million of which \$0.7 million, if recognized, would affect the effective tax rate. The unrecognized tax benefits at August 31, 2014 were \$1.0 million. Accrued interest on reserves for uncertain tax positions as of August 31, 2015 and 2014 were \$0.3 million and \$0.2 million, respectively. The Company recorded annual interest benefits of less than \$0.1 million for changes in the reserves during each of the years ended August 31, 2015 and 2014. The Company had not accrued any penalties on the reserves. Interest and penalties related to income taxes are not classified as a component of income tax expense. Benefits from the realization of unrecognized tax benefits for deductible differences attributable to ordinary operations will be recognized as a reduction of income tax expense. The Company does not anticipate a significant decrease in the reserves for uncertain tax positions during the next twelve months.

## Note 19 - Segment Information

Through July 18, 2014, Greenbrier operated in three reportable segments: Manufacturing; Wheels, Repair & Parts; and Leasing & Services. On July 18, 2014, the Company completed the formation of GBW, an unconsolidated 50/50 joint venture with Watco which became the Company's fourth reportable segment (GBW Joint Venture) upon formation. The Wheels & Parts segment (previously known as Wheels, Repair & Parts through 2014) included the results of operations for its Repair operations through July 18, 2014. After July 18, 2014, the results of GBW were included as part of Earnings from unconsolidated affiliates as the Company accounts for its interest in GBW under the equity method of accounting. Certain assets including real property, personal property, accounts receivable and accounts payable were not contributed or sold to GBW and remained as part of the Wheels & Parts segment.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Performance is evaluated based on Earnings from operations. Corporate includes selling and administrative costs not directly related to goods and services and certain costs that are intertwined among segments due to our integrated business. The Company does not allocate Interest and foreign exchange or Income tax expense for either external or internal reporting purposes. Intersegment sales and transfers are valued as if the sales or transfers were to third parties. Related revenue and margin is eliminated in consolidation and therefore are not included in consolidated results in the Company's Consolidated Financial Statements.

The information in the following table is derived directly from the segments' internal financial reports used for corporate management purposes.

For the year ended August 31, 2015:

	Revenue			Earnings (loss) from operations		
	External	Intersegment	Total	External	Intersegment	Total
Manufacturing	\$2,136,051	\$ 7,534	\$2,143,585	\$396,921	\$ 795	\$397,716
Wheels & Parts	371,237	27,257	398,494	27,563	2,629	30,192
Leasing & Services	97,990	62,600	160,590	41,887	62,600	104,487
Eliminations	–	(97,391)	(97,391)	–	(66,024)	(66,024)
Corporate	–	–	–	(79,479)	–	(79,479)
	\$2,605,278	\$ –	\$2,605,278	\$386,892	\$ –	\$386,892

For the year ended August 31, 2014:

	Revenue			Earnings (loss) from operations		
	External	Intersegment	Total	External	Intersegment	Total
Manufacturing	\$1,624,916	\$ 790	\$1,625,706	\$202,555	\$ 61	\$202,616
Wheels & Parts	495,627	11,833	507,460	40,597	442	41,039
Leasing & Services	83,419	25,973	109,392	41,055	25,973	67,028
Eliminations	–	(38,596)	(38,596)	–	(26,476)	(26,476)
Corporate	–	–	–	(44,687)	–	(44,687)
	\$2,203,962	\$ –	\$2,203,962	\$239,520	\$ –	\$239,520

For the year ended August 31, 2013:

	Revenue			Earnings (loss) from operations		
	External	Intersegment	Total	External	Intersegment	Total
Manufacturing	\$1,215,734	\$ 7,244	\$1,222,978	\$ 88,822	\$ (30)	\$ 88,792
Wheels & Parts	469,222	14,958	484,180	(60,966)	(291)	(61,257)
Leasing & Services	71,462	18,740	90,202	42,411	18,737	61,148
Eliminations	–	(40,942)	(40,942)	–	(18,416)	(18,416)
Corporate	–	–	–	(28,616)	–	(28,616)
	\$1,756,418	\$ –	\$1,756,418	\$ 41,651	\$ –	\$ 41,651

<i>(In thousands)</i>	Years ended August 31,		
	2015	2014	2013
<b>Assets:</b>			
Manufacturing	\$ 675,409	\$ 521,711	\$ 401,630
Wheels & Parts	291,798	298,009	318,483
Leasing & Services	549,073	436,075	463,381
Unallocated	274,232	261,373	106,247
	\$1,790,512	\$1,517,168	\$1,289,741
<b>Depreciation and amortization:</b>			
Manufacturing	\$ 20,668	\$ 15,341	\$ 13,469
Wheels & Parts	11,748	12,582	12,843
Leasing & Services	12,740	12,499	15,135
	\$ 45,156	\$ 40,422	\$ 41,447
<b>Capital expenditures:</b>			
Manufacturing	\$ 84,354	\$ 55,979	\$ 37,017
Wheels & Parts	9,381	8,774	7,492
Leasing & Services	12,254	5,474	16,318
	\$ 105,989	\$ 70,227	\$ 60,827

The following table summarizes selected geographic information.

<i>(In thousands)</i>	Years ended August 31,		
	2015	2014	2013
<b>Revenue <sup>(1)</sup>:</b>			
U.S.	\$2,404,266	\$1,998,579	\$1,544,775
Foreign	201,012	205,383	211,643
	\$2,605,278	\$2,203,962	\$1,756,418
<b>Identifiable assets:</b>			
U.S.	\$1,184,811	\$1,115,473	\$ 865,294
Canada	–	–	756
Mexico	524,724	321,391	348,144
Europe	80,977	80,304	75,547
	\$1,790,512	\$1,517,168	\$1,289,741

<sup>(1)</sup> Revenue is presented on the basis of geographic location of customers.

Reconciliation of earnings from operations to earnings before income tax and earnings (loss) from unconsolidated affiliates:

<i>(In thousands)</i>	<b>Years ended August 31,</b>		
	<b>2015</b>	<b>2014</b>	<b>2013</b>
<b>Earnings from operations</b>	\$386,892	\$239,520	\$41,651
Interest and foreign exchange	11,179	18,695	22,158
<b>Earnings before income tax and earnings from unconsolidated affiliates</b>	<b>\$375,713</b>	<b>\$220,825</b>	<b>\$19,493</b>

The results of operations for the GBW Joint Venture are accounted for under the equity method of accounting. The GBW Joint Venture is the Company's fourth reportable segment and information for 2014 and 2015 are included in the tables below. Information for the year ended August 31, 2014 below includes activity for GBW from July 18, 2014 to August 31, 2014.

<i>(In thousands)</i>	<b>Years ended August 31,</b>	
	<b>2015</b>	<b>2014</b>
<b>GBW Joint Venture:</b>		
Revenue	\$349,849	\$ 38,549
Earnings (loss) from operations	\$ (1,160)	\$ 702
Assets <sup>(1)</sup>	\$239,871	\$210,631
Depreciation and amortization	\$ 4,590	\$ 470
Capital expenditures	\$ 26,396	\$ 1,255

<sup>(1)</sup> Includes goodwill and intangible assets of \$96.9 million and \$100.2 million as of August 31, 2015 and 2014.

## **Note 20 - Customer Concentration**

Customer concentration is defined as a single customer that accounts for more than 10% of total revenues or accounts receivable. In 2015, revenue from one customer represented 17% of total revenue. In 2014, revenue from two customers represented 24% and 17% of total revenue, respectively. In 2013, revenue from two customers represented 17% and 10% of total revenue, respectively. No other customers accounted for more than 10% of total revenues for the years ended August 31, 2015, 2014, or 2013. Two customers had balances that individually equaled or exceeded 10% of accounts receivable and represented 28% and 12% of the consolidated accounts receivable balance at August 31, 2015. Two customers had balances that individually equaled or exceeded 10% of accounts receivable and represented 19% and 12% of the consolidated accounts receivable balance at August 31, 2014.

## **Note 21 - Lease Commitments**

Lease expense for railcar equipment leased-in under non-cancelable leases was \$6.3 million, \$6.8 million and \$6.7 million for the years ended August 31, 2015, 2014 and 2013. Aggregate minimum future amounts payable under these non-cancelable railcar equipment leases are as follows:

<i>(In thousands)</i>	
Year ending August 31,	
2016	\$2,464
2017	1,563
2018	1,046
2019	—
2020	—
Thereafter	—
	<b>\$5,073</b>



Operating leases for domestic railcar repair facilities, office space and certain manufacturing and office equipment expire at various dates through May 2022. Rental expense for facilities, office space and equipment was \$9.3 million, \$12.3 million and \$13.1 million for the years ended August 31, 2015, 2014 and 2013. Aggregate minimum future amounts payable under these non-cancelable operating leases are as follows:

*(In thousands)*

Year ending August 31,	
2016	\$ 3,798
2017	2,956
2018	2,432
2019	2,163
2020	1,997
Thereafter	1,556
	<b>\$14,902</b>

## Note 22 - Commitments and Contingencies

The Company's Portland, Oregon manufacturing facility is located adjacent to the Willamette River. The Company has entered into a Voluntary Cleanup Agreement with the Oregon Department of Environmental Quality (DEQ) in which the Company agreed to conduct an investigation of whether, and to what extent, past or present operations at the Portland property may have released hazardous substances into the environment.

In December 2000, the U.S. Environmental Protection Agency (EPA) classified portions of the Willamette River bed known as the Portland Harbor, including the portion fronting the Company's manufacturing facility, as a federal "National Priority List" or "Superfund" site due to sediment contamination (the Portland Harbor Site). The Company and more than 140 other parties, have received a "General Notice" of potential liability from the EPA relating to the Portland Harbor Site. The letter advised the Company that it may be liable for the costs of investigation and remediation (which liability may be joint and several with other potentially responsible parties) as well as for natural resource damages resulting from releases of hazardous substances to the site. At this time, ten private and public entities, including the Company (the Lower Willamette Group or LWG), have signed an Administrative Order on Consent (AOC) to perform a remedial investigation/feasibility study (RI/FS) of the Portland Harbor Site under EPA oversight, and several additional entities have not signed such consent, but are nevertheless contributing money to the effort. The EPA-mandated RI/FS is being conducted by the LWG and has cost over \$110 million during a 14-year period. The Company has agreed to initially bear a percentage of the total costs incurred by the LWG in connection with the investigation. The Company's aggregate expenditure has not been material during the 14-year period. Some or all of any such outlay may be recoverable from other responsible parties. The EPA expects the investigation to continue until 2017.

Eighty-three parties, including the State of Oregon and the federal government, have entered into a non-judicial mediation process to try to allocate costs associated with the Portland Harbor site. Approximately 110 additional parties have signed tolling agreements related to such allocations. On April 23, 2009, the Company and the other AOC signatories filed suit against 69 other parties due to a possible limitations period for some such claims; *Arkema Inc. et al v. A & C Foundry Products, Inc. et al*, US District Court, District of Oregon, Case #3:09-cv-453-PK. All but 12 of these parties elected to sign tolling agreements and be dismissed without prejudice, and the case has now been stayed by the court, pending completion of the RI/FS. Although, as described below, the draft feasibility study has been submitted, the RI/FS will not be complete until the EPA approves it, which is not likely to occur until at least 2016.

A draft of the remedial investigation study was submitted to the EPA on October 27, 2009. The draft feasibility study was submitted to the EPA on March 30, 2012. That draft feasibility study evaluates several alternative cleanup approaches. The approaches submitted would take from 2 to 28 years with costs ranging from \$169 million to \$1.8 billion for cleanup of the entire Portland Harbor Site, depending primarily on the selected remedial action levels. The draft feasibility study suggests costs ranging from \$9 million to \$163 million for cleanup of the area of the Willamette River adjacent to the Company's Portland, Oregon manufacturing facility,

depending primarily on the selected remedial action level. In August 2015, the EPA released its own draft feasibility study that suggests a significantly higher range of site-wide costs (from \$790 million to \$2.4 billion) and clean-up durations ranging from 4 to 18 years. The EPA study does not break those costs down by sub-area.

Neither draft feasibility study addresses responsibility for the costs of clean-up or allocates such costs among the potentially responsible parties, or defines precise boundaries for the cleanup. Responsibility for funding and implementing the EPA's selected cleanup will be determined after the issuance of the Record of Decision, currently scheduled by the EPA for 2017. Based on the investigation to date, the Company believes that it did not contribute in any material way to contamination in the river sediments or the damage of natural resources in the Portland Harbor Site and that the damage in the area of the Portland Harbor Site adjacent to its property precedes its ownership of the Portland, Oregon manufacturing facility. Because these environmental investigations are still underway, sufficient information is currently not available to determine the Company's liability, if any, for the cost of any required remediation or restoration of the Portland Harbor Site or to estimate a range of potential loss. Based on the results of the pending investigations and future assessments of natural resource damages, the Company may be required to incur costs associated with additional phases of investigation or remedial action, and may be liable for damages to natural resources. In addition, the Company may be required to perform periodic maintenance dredging in order to continue to launch vessels from its launch ways in Portland, Oregon, on the Willamette River, and the river's classification as a Superfund site could result in some limitations on future dredging and launch activities. Any of these matters could adversely affect the Company's business and Consolidated Financial Statements, or the value of its Portland property.

The Company has also signed an Order on Consent with the DEQ to finalize the investigation of potential onsite sources of contamination that may have a release pathway to the Willamette River. Interim precautionary measures are also required in the order and the Company is currently discussing with the DEQ potential remedial actions which may be required. Our aggregate expenditure has not been material, however the Company could incur significant expenses for remediation. Some or all of any such outlay may be recoverable from other responsible parties.

From time to time, Greenbrier is involved as a defendant in litigation in the ordinary course of business, the outcome of which cannot be predicted with certainty. While the ultimate outcome of such legal proceedings cannot be determined at this time, management believes that the resolution of these actions will not have a material adverse effect on the Company's Consolidated Financial Statements.

In accordance with customary business practices in Europe, the Company has \$3.7 million in third party warranty guarantee facilities. To date no amounts have been drawn under these guarantee facilities.

As of August 31, 2015, the Mexican joint venture had \$3.0 million of third party debt outstanding, for which the Company and its joint venture partner had each guaranteed approximately \$1.5 million.

As of August 31, 2015, the Company had outstanding letters of credit aggregating \$47.2 million associated with performance guarantees, facility leases and workers compensation insurance.

On July 18, 2014, the Company and Watco contributed their respective Repair operations to GBW, an unconsolidated 50/50 joint venture. The Company made \$12.5 million in cash contributions during the year ended August 31, 2014 and \$3.8 million in cash contributions and \$31.5 million in loans during the year ended August 31, 2015. The Company expects to loan additional amounts, approximately \$5.0 million, during 2016. The Company is likely to make additional capital contributions or loans to GBW in the future. As of August 31, 2015, the Company had a \$31.5 million note receivable balance from GBW, which included a \$21.0 million account receivable which was converted into a note receivable during the fourth quarter of 2015. The original account receivable from GBW was for the initial sale of inventory to GBW. The Company receives \$4.9 million annually from GBW in lease payments for the Company's owned and leased facilities and equipment leased to GBW as well as quarterly distributions of a portion of GBW's earnings. During the year ended August 31, 2015, the Company received \$1.3 million in quarterly distributions from GBW.

## Note 23 - Fair Value of Financial Instruments

The estimated fair values of financial instruments and the methods and assumptions used to estimate such fair values are as follows:

<i>(In thousands)</i>	<b>Carrying Amount</b>	<b>Estimated Fair Value</b>
Notes payable as of August 31, 2015	\$326,429	\$345,350
Notes payable as of August 31, 2014	\$445,091	\$654,458

The carrying amount of cash and cash equivalents, accounts and notes receivable, revolving notes, accounts payable and accrued liabilities, foreign currency forward contracts and interest rate swaps is a reasonable estimate of fair value of these financial instruments. Estimated rates currently available to the Company for debt with similar terms and remaining maturities and current market data are used to estimate the fair value of notes payable.

## Note 24 - Fair Value Measures

Certain assets and liabilities are reported at fair value on either a recurring or nonrecurring basis. Fair value, for this disclosure, is defined as an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, under a three-tier fair value hierarchy which prioritizes the inputs used in measuring a fair value as follows:

- Level 1 - observable inputs such as unadjusted quoted prices in active markets for identical instruments;
- Level 2 - inputs, other than the quoted market prices in active markets for similar instruments, which are observable, either directly or indirectly; and
- Level 3 - unobservable inputs for which there is little or no market data available, which require the reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value on a recurring basis as of August 31, 2015 are:

<i>(In thousands)</i>	<b>Total</b>	<b>Level 1</b>	<b>Level 2<sup>(1)</sup></b>	<b>Level 3</b>
<b>Assets:</b>				
Derivative financial instruments	\$ 1,913	\$ —	\$1,913	\$ —
Nonqualified savings plan investments	11,815	11,815	—	—
Cash equivalents	5,071	5,071	—	—
	<b>\$18,799</b>	<b>\$16,886</b>	<b>\$1,913</b>	<b>\$ —</b>

<b>Liabilities:</b>				
Derivative financial instruments	\$ 3,206	\$ —	\$3,206	\$ —

(1) Level 2 assets include derivative financial instruments which are valued based on significant observable inputs. See Note 14 Derivative Instruments for further discussion.

Assets or liabilities measured at fair value on a nonrecurring basis as of August 31, 2015 are:

<i>(In thousands)</i>	<b>Total</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
<b>Assets:</b>				
Goodwill	\$43,265	\$ —	\$ —	\$43,265

Assets and liabilities measured at fair value on a recurring basis as of August 31, 2014 are:

<i>(In thousands)</i>	<b>Total</b>	<b>Level 1</b>	<b>Level 2<sup>(1)</sup></b>	<b>Level 3</b>
<b>Assets:</b>				
Derivative financial instruments	\$ 200	\$ –	\$ 200	\$ –
Nonqualified savings plan investments	10,223	10,223	–	–
Cash equivalents	35,036	35,036	–	–
	<b>\$45,459</b>	<b>\$45,259</b>	<b>\$ 200</b>	<b>\$ –</b>
<b>Liabilities:</b>				
Derivative financial instruments	\$ 1,995	\$ –	\$1,995	\$ –

(2) Level 2 assets include derivative financial instruments which are valued based on significant observable inputs. See Note 14 Derivative Instruments for further discussion.

Assets or liabilities measured at fair value on a nonrecurring basis as of August 31, 2014 are:

<i>(In thousands)</i>	<b>Total</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
<b>Assets:</b>				
Goodwill	\$43,265	\$ –	\$ –	\$43,265

## **Note 25 - Guarantor/Non Guarantor**

The convertible senior notes due 2026 (the “Notes”) issued on May 22, 2006 are fully and unconditionally and jointly and severally guaranteed by substantially all of Greenbrier’s material 100% owned U.S. subsidiaries: Autostack Company LLC; Greenbrier-Concarril, LLC; Greenbrier Leasing Company LLC; Greenbrier Leasing Limited Partner, LLC; Greenbrier Management Services, LLC; Greenbrier Leasing, L.P.; Greenbrier Railcar LLC; Gunderson LLC; Gunderson Marine LLC; Gunderson Rail Services LLC; Meridian Rail Holding Corp.; Meridian Rail Acquisition Corp.; Meridian Rail Mexico City Corp.; Brandon Railroad LLC; Gunderson Specialty Products, LLC; Greenbrier Railcar Leasing, Inc. and Greenbrier Rail Services Holdings, LLC. No other subsidiaries guarantee the Notes including Greenbrier Union Holdings I LLC; Greenbrier MUL Holdings I LLC; Greenbrier Leasing Limited; Greenbrier Europe B.V.; Greenbrier Europe Holdings B.V.; Greenbrier International Holdings II, LLC; Greenbrier Germany GmbH; WagonySwidnica S.A.; Zaklad Naprawczy Taboru Kolejowego Olawa sp. z o.o.; Zaklad Transportu Kolejowego SIARKOPOL sp. z o.o.; Gunderson-Concarril, S.A. de C.V.; Mexico Meridianrail Services, S.A. de C.V.; Greenbrier Railcar Services – Tierra Blanca S.A. de C.V.; YSD Doors, S.A. de C.V.; Greenbrier do Brasil Participações Ltda; Greenbrier Tank Components, LLC; Gunderson-GIMSA S.A. de C.V.; Greenbrier; S.A. de C.V.; Greenbrier Industries, S.A. de C.V. and Greenbrier-GIMSA, LLC.

The following represents the supplemental consolidating condensed financial information of Greenbrier and its guarantor and non guarantor subsidiaries, as of August 31, 2015 and 2014 and for the years ended August 31, 2015, 2014 and 2013. The information is presented on the basis of Greenbrier accounting for its ownership of its wholly owned subsidiaries using the equity method of accounting. The equity method investment for each subsidiary is recorded by the parent in intangibles and other assets. Intercompany transactions of goods and services between the guarantor and non guarantor subsidiaries are presented as if the sales or transfers were at fair value to third parties and eliminated in consolidation.

The Greenbrier Companies, Inc.  
Condensed Consolidating Balance Sheet  
As of August 31, 2015

	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Assets</b>					
Cash and cash equivalents	\$ 53,535	\$ 119	\$119,276	\$ –	\$ 172,930
Restricted cash	–	1,966	6,903	–	8,869
Accounts receivable, net	49,471	535,916	24,415	(413,773)	196,029
Inventories	–	191,625	257,619	(3,709)	445,535
Leased railcars for syndication	–	228,646	–	(16,112)	212,534
Equipment on operating leases, net	–	255,130	2,901	(2,640)	255,391
Property, plant and equipment, net	8,402	102,738	191,995	–	303,135
Investment in unconsolidated affiliates	1,209,698	169,659	21,369	(1,313,456)	87,270
Intangibles and other assets, net	15,895	46,387	14,235	(10,963)	65,554
Goodwill	–	43,265	–	–	43,265
	<b>\$1,337,001</b>	<b>\$1,575,451</b>	<b>\$638,713</b>	<b>\$(1,760,653)</b>	<b>\$1,790,512</b>
<b>Liabilities and Equity</b>					
Revolving notes	\$ 49,000	\$ –	\$ 1,888	\$ –	\$ 50,888
Accounts payable and accrued liabilities	421,249	282,662	208,538	(457,236)	455,213
Deferred income taxes	–	72,326	–	(11,669)	60,657
Deferred revenue	–	33,792	–	44	33,836
Notes payable	133,914	191,422	1,093	–	326,429
Total equity – Greenbrier	732,838	995,249	296,852	(1,292,101)	732,838
Noncontrolling interest	–	–	130,342	309	130,651
<b>Total equity</b>	<b>732,838</b>	<b>995,249</b>	<b>427,194</b>	<b>(1,291,792)</b>	<b>863,489</b>
	<b>\$1,337,001</b>	<b>\$1,575,451</b>	<b>\$638,713</b>	<b>\$(1,760,653)</b>	<b>\$1,790,512</b>

The Greenbrier Companies, Inc.  
Condensed Consolidating Statement of Operations  
For the year ended August 31, 2015

	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Revenue</b>					
Manufacturing	\$ 1,641	\$1,199,771	\$1,810,001	\$(875,362)	\$2,136,051
Wheels & Parts	–	376,135	–	(4,898)	371,237
Leasing & Services	(717)	98,292	1	414	97,990
	924	1,674,198	1,810,002	(879,846)	2,605,278
<b>Cost of revenue</b>					
Manufacturing	–	995,332	1,535,309	(839,227)	1,691,414
Wheels & Parts	–	339,657	–	(4,977)	334,680
Leasing & Services	–	41,926	–	(95)	41,831
	–	1,376,915	1,535,309	(844,299)	2,067,925
<b>Margin</b>	924	297,283	274,693	(35,547)	537,353
Selling and administrative	72,686	37,379	42,624	(898)	151,791
Net gain on disposition of equipment	–	(1,043)	(283)	(4)	(1,330)
<b>Earnings (loss) from operations</b>	(71,762)	260,947	232,352	(34,645)	386,892
<b>Other costs</b>					
Interest and foreign exchange	11,786	6,826	(7,433)	–	11,179
Earnings (loss) before income taxes and earnings (loss) from unconsolidated affiliates	(83,548)	254,121	239,785	(34,645)	375,713
Income tax (expense) benefit	(4,697)	(86,757)	(31,299)	10,593	(112,160)
Earnings (loss) before earnings (loss) from unconsolidated affiliates	(88,245)	167,364	208,486	(24,052)	263,553
Earnings (loss) from unconsolidated affiliates	281,077	27,013	59	(306,393)	1,756
Net earnings (loss)	192,832	194,377	208,545	(330,445)	265,309
Net (earnings) loss attributable to noncontrolling interest	–	–	(89,692)	17,215	(72,477)
<b>Net earnings (loss) attributable to Greenbrier</b>	\$192,832	\$ 194,377	\$ 118,853	\$(313,230)	\$ 192,832

The Greenbrier Companies, Inc.  
Consolidating Statement of Comprehensive Income (Loss)  
For the year ended August 31, 2015

<i>(In thousands)</i>	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
Net earnings (loss)	\$192,832	\$194,377	\$208,545	\$(330,445)	\$265,309
Other comprehensive income (loss)					
Translation adjustment	(1,527)	–	(12,482)	–	(14,009)
Reclassification of derivative financial instruments recognized in net earnings (loss)	–	1,107	(370)	–	737
Unrealized gain (loss) on derivative financial instruments	6	(1,825)	489	–	(1,330)
Other (net of tax effect)	–	–	173	–	173
	(1,521)	(718)	(12,190)	–	(14,429)
Comprehensive income (loss)	191,311	193,659	196,355	(330,445)	250,880
Comprehensive (income) loss attributable to noncontrolling interest	–	–	(89,536)	17,215	(72,321)
Comprehensive income (loss) attributable to Greenbrier	\$191,311	\$193,659	\$106,819	\$(313,230)	\$178,559

The Greenbrier Companies, Inc.  
Condensed Consolidating Statement of Cash Flows  
For the year ended August 31, 2015

<i>(In thousands)</i>	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Cash flows from operating activities:</b>					
Net earnings (loss)	\$ 192,832	\$ 194,377	\$208,545	\$(330,445)	\$ 265,309
Adjustments to reconcile net earnings (loss) to net cash provided by (used in) operating activities:					
Deferred income taxes	(12,694)	(8,163)	706	–	(20,151)
Depreciation and amortization	2,098	26,771	16,382	(95)	45,156
Net gain on disposition of equipment	–	(1,043)	(283)	(4)	(1,330)
Stock based compensation expense	19,459	–	–	–	19,459
Noncontrolling interest adjustments	–	–	–	17,215	17,215
Other	43	196	945	–	1,184
Decrease (increase) in assets:					
Accounts receivable, net	(48,847)	24,283	24,026	14,190	13,652
Inventories	–	(78,507)	(68,956)	3,614	(143,849)
Leased railcars for syndication	–	(103,772)	–	13,158	(90,614)
Other	22,478	(691)	(19,430)	(1,782)	575
Increase (decrease) in liabilities:					
Accounts payable and accrued liabilities	41,138	60,761	25,399	(54,879)	72,419
Deferred revenue	(122)	13,842	(412)	–	13,308
Net cash provided by (used in) operating activities	216,385	128,054	186,922	(339,028)	192,333
<b>Cash flows from investing activities:</b>					
Proceeds from sales of assets	–	4,959	336	–	5,295
Capital expenditures	(4,323)	(24,836)	(77,228)	398	(105,989)
Increase in restricted cash	–	272	(1)	–	271
Investment in and net advances to unconsolidated affiliates	(346,168)	(25,388)	–	337,103	(34,453)
Other	1,345	2,000	–	–	3,345
Net cash provided by (used in) investing activities	(349,146)	(42,993)	(76,893)	337,501	(131,531)
<b>Cash flows from financing activities:</b>					
Net changes in revolving notes with maturities of 90 days or less	49,000	–	–	–	49,000
Proceeds from revolving notes with maturities longer than 90 days	–	–	44,451	–	44,451
Repayment of revolving notes with maturities longer than 90 days	–	–	(55,644)	–	(55,644)
Repayments of notes payable	(5)	(7,033)	(437)	–	(7,475)
Decrease in restricted cash	–	11,000	–	–	11,000
Intercompany advances	72,857	(85,925)	13,068	–	–
Repurchase of stock	(69,950)	–	–	–	(69,950)
Dividends	(16,491)	–	–	–	(16,491)
Cash distribution to joint venture partner	–	–	(20,375)	–	(20,375)
Excess tax benefit from restricted stock awards	2,908	–	–	–	2,908
Other	(248)	–	–	–	(248)
Net cash provided by (used in) financing activities	38,071	(81,958)	(18,937)	–	(62,824)
Effect of exchange rate changes	(1,522)	(3,096)	(6,873)	1,527	(9,964)
Increase (decrease) in cash and cash equivalents	(96,212)	7	84,219	–	(11,986)
<b>Cash and cash equivalents</b>					
Beginning of period	149,747	112	35,057	–	184,916
End of period	\$ 53,535	\$ 119	\$119,276	\$ –	\$ 172,930



The Greenbrier Companies, Inc.  
Condensed Consolidating Balance Sheet  
As of August 31, 2014

	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Assets</b>					
Cash and cash equivalents	\$ 149,747	\$ 112	\$ 35,057	\$ –	\$ 184,916
Restricted cash	–	13,238	6,902	–	20,140
Accounts receivable, net	626	474,409	62,421	(337,777)	199,679
Inventories	–	113,117	192,634	(95)	305,656
Leased railcars for syndication	–	128,965	–	(3,115)	125,850
Equipment on operating leases, net	–	257,415	3,613	(2,180)	258,848
Property, plant and equipment, net	6,220	102,972	134,506	–	243,698
Investment in unconsolidated affiliates	910,732	143,768	3,961	(989,102)	69,359
Intangibles and other assets, net	17,031	45,013	14,221	(10,508)	65,757
Goodwill	–	43,265	–	–	43,265
	<b>\$1,084,356</b>	<b>\$1,322,274</b>	<b>\$453,315</b>	<b>\$(1,342,777)</b>	<b>\$1,517,168</b>
<b>Liabilities and Equity</b>					
Revolving notes	\$ –	\$ –	\$ 13,081	\$ –	\$ 13,081
Accounts payable and accrued liabilities	315,879	221,863	185,335	(339,788)	383,289
Deferred income taxes	12,109	80,489	–	(11,215)	81,383
Deferred revenue	122	19,950	487	44	20,603
Notes payable	244,856	198,705	1,530	–	445,091
Total equity – Greenbrier	511,390	801,267	190,861	(992,128)	511,390
Noncontrolling interest	–	–	62,021	310	62,331
<b>Total equity</b>	<b>511,390</b>	<b>801,267</b>	<b>252,882</b>	<b>(991,818)</b>	<b>573,721</b>
	<b>\$1,084,356</b>	<b>\$1,322,274</b>	<b>\$453,315</b>	<b>\$(1,342,777)</b>	<b>\$1,517,168</b>

The Greenbrier Companies, Inc.  
Condensed Consolidating Statement of Operations  
For the year ended August 31, 2014

	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Revenue</b>					
Manufacturing	\$ –	\$ 887,252	\$1,419,143	\$(681,479)	\$1,624,916
Wheels & Parts	–	502,210	–	(6,583)	495,627
Leasing & Services	1,256	81,546	2	615	83,419
	1,256	1,471,008	1,419,145	(687,447)	2,203,962
<b>Cost of revenue</b>					
Manufacturing	–	792,267	1,257,953	(676,212)	1,374,008
Wheels & Parts	–	470,521	–	(6,583)	463,938
Leasing & Services	–	43,878	–	(82)	43,796
	–	1,306,666	1,257,953	(682,877)	1,881,742
<b>Margin</b>	1,256	164,342	161,192	(4,570)	322,220
Selling and administrative	45,621	41,001	38,063	585	125,270
Net gain on disposition of equipment	–	(13,905)	(820)	(314)	(15,039)
Gain on contribution to joint venture	–	(29,006)	–	–	(29,006)
Restructuring charges	–	1,475	–	–	1,475
<b>Earnings (loss) from operations</b>	(44,365)	164,777	123,949	(4,841)	239,520
<b>Other costs</b>					
Interest and foreign exchange	11,654	4,774	2,267	–	18,695
Earnings (loss) before income taxes and earnings (loss) from unconsolidated affiliates	(56,019)	160,003	121,682	(4,841)	220,825
Income tax (expense) benefit	7,563	(55,382)	(26,170)	1,588	(72,401)
Earnings (loss) before earnings (loss) from unconsolidated affiliates	(48,456)	104,621	95,512	(3,253)	148,424
Earnings (loss) from unconsolidated affiliates	160,375	18,739	166	(177,925)	1,355
Net earnings (loss)	111,919	123,360	95,678	(181,178)	149,779
Net (earnings) loss attributable to noncontrolling interest	–	–	(40,634)	2,774	(37,860)
<b>Net earnings (loss) attributable to Greenbrier</b>	\$111,919	\$ 123,360	\$ 55,044	\$(178,404)	\$ 111,919

The Greenbrier Companies, Inc.  
 Consolidating Statement of Comprehensive Income (Loss)  
 For the year ended August 31, 2014

<i>(In thousands)</i>	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
Net earnings (loss)	\$111,919	\$123,360	\$ 95,678	\$(181,178)	\$149,779
Other comprehensive income (loss)					
Translation adjustment	–	–	116	–	116
Reclassification of derivative financial instruments recognized in net earnings (loss)	–	1,071	(600)	–	471
Unrealized gain (loss) on derivative financial instruments	–	(1,105)	86	–	(1,019)
Other (net of tax effect)	–	–	10	–	10
	–	(34)	(388)	–	(422)
Comprehensive income (loss)	111,919	123,326	95,290	(181,178)	149,357
Comprehensive (income) loss attributable to noncontrolling interest	–	–	(40,640)	2,774	(37,866)
Comprehensive income (loss) attributable to Greenbrier	\$111,919	\$123,326	\$ 54,650	\$(178,404)	\$111,491

The Greenbrier Companies, Inc.  
Condensed Consolidating Statement of Cash Flows  
For the year ended August 31, 2014

<i>(In thousands)</i>	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Cash flows from operating activities:</b>					
Net earnings (loss)	\$ 111,919	\$ 123,360	\$ 95,678	\$(181,178)	\$ 149,779
Adjustments to reconcile net earnings (loss) to net cash provided by (used in) operating activities:					
Deferred income taxes	4,016	(6,121)	(2,582)	–	(4,687)
Depreciation and amortization	1,875	27,259	11,370	(82)	40,422
Net gain on disposition of equipment	–	(13,905)	(820)	(314)	(15,039)
Stock based compensation expense	11,285	–	–	–	11,285
Gain on contribution to joint venture	–	(29,006)	–	–	(29,006)
Noncontrolling interest adjustments	–	–	–	2,774	2,774
Other	–	388	189	(1)	576
Decrease (increase) in assets:					
Accounts receivable, net	36,996	(11,493)	(11,679)	(37,573)	(23,749)
Inventories	–	16,920	(26,595)	–	(9,675)
Leased railcars for syndication	–	(60,547)	–	2,768	(57,779)
Other	(935)	53,889	(4,424)	(52,599)	(4,069)
Increase (decrease) in liabilities:					
Accounts payable and accrued liabilities	(44,631)	45,953	26,483	35,557	63,362
Deferred revenue	(33)	11,355	389	2	11,713
Net cash provided by (used in) operating activities	120,492	158,052	88,009	(230,646)	135,907
<b>Cash flows from investing activities:</b>					
Proceeds from sales of assets	–	53,229	1,006	–	54,235
Capital expenditures	(4,125)	(16,636)	(49,470)	4	(70,227)
Increase in restricted cash	–	(331)	(2)	–	(333)
Investment in and net advances to unconsolidated affiliates	(169,584)	(73,558)	(1,253)	230,642	(13,753)
Net cash provided by (used in) investing activities	(173,709)	(37,296)	(49,719)	230,646	(30,078)
<b>Cash flows from financing activities:</b>					
Proceeds from revolving notes with maturities longer than 90 days	–	–	37,819	–	37,819
Repayment of revolving notes with maturities longer than 90 days	–	–	(72,947)	–	(72,947)
Proceeds from issuance of notes payable	–	200,000	–	–	200,000
Repayments of notes payable	–	(128,157)	(640)	–	(128,797)
Debt issuance costs	–	(382)	–	–	(382)
Increase in restricted cash	–	(11,000)	–	–	(11,000)
Intercompany advances	177,395	(181,161)	3,766	–	–
Repurchase of stock	(33,583)	–	–	–	(33,583)
Dividends	(4,123)	–	–	–	(4,123)
Cash distribution to joint venture partner	–	–	(5,076)	–	(5,076)
Investment by joint venture partner	–	–	419	–	419
Excess tax benefit from restricted stock awards	109	–	–	–	109
Net cash provided by (used in) financing activities	139,798	(120,700)	(36,659)	–	(17,561)
Effect of exchange rate changes	(7)	31	(811)	–	(787)
Increase in cash and cash equivalents	86,574	87	820	–	87,481
<b>Cash and cash equivalents</b>					
Beginning of period	63,173	25	34,237	–	97,435
End of period	\$ 149,747	\$ 112	\$ 35,057	\$ –	\$ 184,916

The Greenbrier Companies, Inc.  
Condensed Consolidating Statement of Operations  
For the year ended August 31, 2013

	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Revenue</b>					
Manufacturing	\$ —	\$ 666,171	\$1,001,017	\$(451,454)	\$1,215,734
Wheels & Parts	—	480,849	—	(11,627)	469,222
Leasing & Services	806	70,672	1	(17)	71,462
	806	1,217,692	1,001,018	(463,098)	1,756,418
<b>Cost of revenue</b>					
Manufacturing	—	610,379	928,461	(455,951)	1,082,889
Wheels & Parts	—	443,337	—	(11,836)	431,501
Leasing & Services	—	35,754	—	(99)	35,655
	—	1,089,470	928,461	(467,886)	1,550,045
<b>Margin</b>	806	128,222	72,557	4,788	206,373
Selling and administrative	38,636	30,937	33,602	—	103,175
Net gain on disposition of equipment	—	(16,238)	(1,276)	(558)	(18,072)
Goodwill impairment	—	76,900	—	—	76,900
Restructuring charges	—	2,719	—	—	2,719
<b>Earnings (loss) from operations</b>	(37,830)	33,904	40,231	5,346	41,651
<b>Other costs</b>					
Interest and foreign exchange	15,358	3,901	3,100	(201)	22,158
Earnings (loss) before income taxes and earnings (loss) from unconsolidated affiliates	(53,188)	30,003	37,131	5,547	19,493
Income tax (expense) benefit	21,367	(36,202)	(9,067)	(1,158)	(25,060)
Earnings (loss) before earnings (loss) from unconsolidated affiliates	(31,821)	(6,199)	28,064	4,389	(5,567)
Earnings (loss) from unconsolidated affiliates	20,773	11,532	45	(32,164)	186
Net earnings (loss)	(11,048)	5,333	28,109	(27,775)	(5,381)
Net (earnings) loss attributable to noncontrolling interest	—	—	(3,946)	(1,721)	(5,667)
<b>Net earnings (loss) attributable to Greenbrier</b>	<b>\$(11,048)</b>	<b>\$ 5,333</b>	<b>\$ 24,163</b>	<b>\$ (29,496)</b>	<b>\$ (11,048)</b>

The Greenbrier Companies, Inc.  
Consolidating Statement of Comprehensive Income (Loss)  
For the year ended August 31, 2013

<i>(In thousands)</i>	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
Net earnings (loss)	\$(11,048)	\$5,333	\$28,109	\$(27,775)	\$ (5,381)
Other comprehensive income (loss)					
Translation adjustment	–	(34)	1,090	–	1,056
Reclassification of derivative financial instruments recognized in net earnings (loss)	–	1,197	(1,758)	–	(561)
Unrealized loss on derivative financial instruments	–	(202)	(197)	–	(399)
Other (net of tax effect)	–	–	(203)	–	(203)
	–	961	(1,068)	–	(107)
Comprehensive income (loss)	(11,048)	6,294	27,041	(27,775)	(5,488)
Comprehensive (income) loss attributable to noncontrolling interest	–	–	(3,974)	(1,721)	(5,695)
Comprehensive income (loss) attributable to Greenbrier	\$(11,048)	\$6,294	\$23,067	\$(29,496)	\$(11,183)

The Greenbrier Companies, Inc.  
Condensed Consolidating Statement of Cash Flows  
For the year ended August 31, 2013

<i>(In thousands)</i>	Parent	Combined Guarantor Subsidiaries	Combined Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Cash flows from operating activities:</b>					
Net earnings (loss)	\$(11,048)	\$ 5,333	\$ 28,109	\$(27,775)	\$ (5,381)
Adjustments to reconcile net earnings (loss) to net cash provided by (used in) operating activities:					
Deferred income taxes	(1,005)	(9,983)	(611)	1,937	(9,662)
Depreciation and amortization	2,124	29,688	9,734	(99)	41,447
Net gain on disposition of equipment	-	(16,238)	(1,276)	(558)	(18,072)
Accretion of debt discount	2,455	-	-	-	2,455
Stock based compensation expense	6,196	106	-	-	6,302
Goodwill impairment	-	76,900	-	-	76,900
Noncontrolling interest adjustments	-	-	-	(2,144)	(2,144)
Other	-	1,160	(70)	(1)	1,089
Decrease (increase) in assets:					
Accounts receivable, net	15,704	(360)	(6,140)	(16,527)	(7,323)
Inventories	-	4,975	14,280	(210)	19,045
Leased railcars for syndication	-	25,325	-	(2,444)	22,881
Other	272	416	28,400	(28,119)	969
Increase (decrease) in liabilities:					
Accounts payable and accrued liabilities	(626)	(27,742)	(3,200)	16,139	(15,429)
Deferred revenue	(154)	(7,505)	(836)	10	(8,485)
Net cash provided by (used in) operating activities	13,918	82,075	68,390	(59,791)	104,592
<b>Cash flows from investing activities:</b>					
Proceeds from sales of assets	-	74,545	793	-	75,338
Capital expenditures	(515)	(28,586)	(32,017)	291	(60,827)
Decrease (increase) in restricted cash	-	139	(2,669)	-	(2,530)
Investment in and advances to unconsolidated affiliates	(28,175)	(31,325)	(2,240)	59,500	(2,240)
Other	-	-	(3,582)	-	(3,582)
Net cash provided by (used in) investing activities	(28,690)	14,773	(39,715)	59,791	6,159
<b>Cash flows from financing activities:</b>					
Net changes in revolving notes with maturities of 90 days or less	-	-	(16,396)	-	(16,396)
Proceeds from revolving notes with maturities longer than 90 days	-	-	38,177	-	38,177
Repayment of revolving notes with maturities longer than 90 days	-	-	(34,966)	-	(34,966)
Intercompany advances	95,598	(93,991)	(1,607)	-	-
Proceeds from issuance of notes payable	-	-	2,186	-	2,186
Repayments of notes payable	(52,868)	(4,090)	(1,873)	-	(58,831)
Investment by joint venture partner	-	-	3,206	-	3,206
Excess tax benefit from restricted stock awards	900	-	-	-	900
Other	(8)	-	-	-	(8)
Net cash provided by (used in) financing activities	43,622	(98,081)	(11,273)	-	(65,732)
Effect of exchange rate changes	-	964	(2,119)	-	(1,155)
Increase (decrease) in cash and cash equivalents	28,850	(269)	15,283	-	43,864
<b>Cash and cash equivalents</b>					
Beginning of period	34,323	294	18,954	-	53,571
End of period	\$ 63,173	\$ 25	\$ 34,237	\$ -	\$ 97,435

## Note 26 - Subsequent Events

In April 2010, WLR – Greenbrier Rail Inc. (WLR-GBX) was formed and acquired a lease fleet of nearly 4,000 railcars valued at approximately \$256.0 million. WLR-GBX is wholly owned by affiliates of WL Ross & Co, LLC (WL Ross), and a member of the Company’s board of directors, Wendy Teramoto, is also an affiliate of WL Ross. The Company performed certain management and advisory services until September 2015, and in exchange received management and other fee income tied to the performance of WLR-GBX. In September 2015, the Company purchased the entire remaining WLR-GBX lease fleet of 3,885 railcars for fair value and such transaction was approved by the Company’s disinterested, independent directors. The Company intends to sell the railcars and underlying attached leases to third parties in the short-term and therefore has classified these railcars as Leased railcars for syndication on the Company’s Consolidated Balance Sheet. The Company and WL Ross have agreed that the Company will receive a preferred return on the proceeds of the sale of the portfolio, after which it will share a portion of the profits with WL Ross up to certain defined levels.

As of August 31, 2015, a \$290.0 million revolving line of credit, maturing June 2016, secured by substantially all the Company’s assets in the U.S. not otherwise pledged as security for term loans, was available to provide working capital and interim financing of equipment, principally for the U.S. and Mexican operations. Advances under this facility bear interest at LIBOR plus 2.25% or Prime plus 1.25% depending on the type of borrowing. Available borrowings under the credit facility are generally based on defined levels of inventory, receivables, property, plant and equipment and leased equipment, as well as total debt to consolidated capitalization and fixed charges coverage ratios. In October 2015, this revolving line of credit was renewed on terms similar to the existing facility and increased to \$550.0 million with a new maturity date of October 2020. In addition, advances under this renewed facility bear interest at LIBOR plus 1.75% or Prime plus 0.75% depending on the type of borrowing.



## Quarterly Results of Operations (Unaudited)

<i>(In thousands, except per share amount)</i>	First	Second	Third	Fourth	Total
<b>2015</b>					
<b>Revenue</b>					
Manufacturing	\$379,949	\$505,241	\$593,376	\$657,485	\$2,136,051
Wheels & Parts	86,624	102,640	97,407	84,566	371,237
Leasing & Services	28,485	22,268	23,823	23,414	97,990
	495,058	630,149	714,606	765,465	2,605,278
<b>Cost of revenue</b>					
Manufacturing	316,037	403,227	465,658	506,492	1,691,414
Wheels & Parts	76,872	92,768	89,645	75,395	334,680
Leasing & Services	14,081	8,844	10,017	8,889	41,831
	406,990	504,839	565,320	590,776	2,067,925
<b>Margin</b>	88,068	125,310	149,286	174,689	537,353
Selling and administrative	33,729	32,899	45,595	39,568	151,791
Net gain on disposition of equipment	(83)	(121)	(720)	(406)	(1,330)
Earnings from operations	54,422	92,532	104,411	135,527	386,892
<b>Other costs</b>					
Interest and foreign exchange	3,141	1,929	4,285	1,824	11,179
Earnings before income tax and earnings (loss) from unconsolidated affiliates	51,281	90,603	100,126	133,703	375,713
Income tax expense	(16,054)	(29,372)	(30,783)	(35,951)	(112,160)
Earnings (loss) from unconsolidated affiliates	755	(185)	982	204	1,756
Net earnings	35,982	61,046	70,325	97,956	265,309
Net earnings attributable to noncontrolling interest	(3,196)	(10,695)	(27,514)	(31,072)	(72,477)
<b>Net earnings attributable to Greenbrier</b>	<b>\$ 32,786</b>	<b>\$ 50,351</b>	<b>\$ 42,811</b>	<b>\$ 66,884</b>	<b>\$ 192,832</b>
<b>Basic earnings per common share: <sup>(1)</sup></b>	<b>\$ 1.19</b>	<b>\$ 1.86</b>	<b>\$ 1.54</b>	<b>\$ 2.23</b>	<b>\$ 6.85</b>
<b>Diluted earnings per common share: <sup>(1)</sup></b>	<b>\$ 1.01</b>	<b>\$ 1.57</b>	<b>\$ 1.33</b>	<b>\$ 2.02</b>	<b>\$ 5.93</b>

(1) Quarterly amounts do not total to the year to date amount as each period is calculated discretely. Diluted earnings per common share includes the dilutive effect of the 2026 Convertible Notes using the treasury stock method when dilutive and the dilutive effect of shares underlying the 2018 Convertible Notes using the "if converted" method in which debt issuance and interest costs, net of tax, were added back to net earnings.

## Quarterly Results of Operations (Unaudited)

<i>(In thousands, except per share amount)</i>	First	Second	Third	Fourth	Total
<b>2014</b>					
<b>Revenue</b>					
Manufacturing	\$359,473	\$347,755	\$425,583	\$492,105	\$1,624,916
Wheels & Parts	113,401	136,540	140,663	105,023	495,627
Leasing & Services	17,481	17,921	27,039	20,978	83,419
	490,355	502,216	593,285	618,106	2,203,962
<b>Cost of revenue</b>					
Manufacturing	311,440	306,572	351,829	404,167	1,374,008
Wheels & Parts	107,975	127,940	129,825	98,198	463,938
Leasing & Services	9,381	9,853	14,856	9,706	43,796
	428,796	444,365	496,510	512,071	1,881,742
<b>Margin</b>	61,559	57,851	96,775	106,035	322,220
Selling and administrative	26,109	28,125	34,800	36,236	125,270
Net gain on disposition of equipment	(3,651)	(5,416)	(5,619)	(353)	(15,039)
Gain on contribution to joint venture	—	—	—	(29,006)	(29,006)
Restructuring charges	879	540	56	—	1,475
Earnings from operations	38,222	34,602	67,538	99,158	239,520
<b>Other costs</b>					
Interest and foreign exchange	4,744	4,099	5,437	4,415	18,695
Earnings before income tax and earnings (loss) from unconsolidated affiliates	33,478	30,503	62,101	94,743	220,825
Income tax expense	(10,522)	(9,883)	(16,303)	(35,693)	(72,401)
Earnings (loss) from unconsolidated affiliates	41	(67)	298	1,083	1,355
Net earnings	22,997	20,553	46,096	60,133	149,779
Net earnings attributable to noncontrolling interest	(7,609)	(4,966)	(12,508)	(12,777)	(37,860)
<b>Net earnings attributable to Greenbrier</b>	<b>\$ 15,388</b>	<b>\$ 15,587</b>	<b>\$ 33,588</b>	<b>\$ 47,356</b>	<b>\$ 111,919</b>
<b>Basic earnings per common share: <sup>(1)</sup></b>	<b>\$ 0.54</b>	<b>\$ 0.55</b>	<b>\$ 1.20</b>	<b>\$ 1.69</b>	<b>\$ 3.97</b>
<b>Diluted earnings per common share: <sup>(1)</sup></b>	<b>\$ 0.49</b>	<b>\$ 0.50</b>	<b>\$ 1.03</b>	<b>\$ 1.43</b>	<b>\$ 3.44</b>

(1) Quarterly amounts do not total to the year to date amount as each period is calculated discretely. Diluted earnings per common share includes the dilutive effect of the 2026 Convertible Notes using the treasury stock method when dilutive and the dilutive effect of shares underlying the 2018 Convertible Notes using the "if converted" method in which debt issuance and interest costs, net of tax, were added back to net earnings.

## **Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

## **Item 9A. CONTROLS AND PROCEDURES**

### *Evaluation of Disclosure Controls and Procedures*

Our management has evaluated, under the supervision and with the participation of our President and Chief Executive Officer and Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15(b) under the Securities Exchange Act of 1934 (the Exchange Act). Based on that evaluation, our President and Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective in ensuring that information required to be disclosed in our Exchange Act reports is (1) recorded, processed, summarized and reported in a timely manner, and (2) accumulated and communicated to our management, including our President and Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

### *Changes in Internal Controls*

There have been no changes in our internal control over financial reporting during the quarter ended August 31, 2015 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## **Management's Report on Internal Control over Financial Reporting**

Management of The Greenbrier Companies, Inc. together with its consolidated subsidiaries (the Company), is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed under the supervision of the Company's principal executive and principal financial officers to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States of America.

As of the end of the Company's 2015 fiscal year, management conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the framework established in Internal Control – Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that the Company's internal control over financial reporting as of August 31, 2015 is effective.

Our independent registered public accounting firm, KPMG LLP, independently assessed the effectiveness of the Company's internal control over financial reporting, as stated in their attestation report, which is included at the end of Part II, Item 9A of this Form 10-K.

### ***Inherent Limitations on Effectiveness of Controls***

The Company's management, including the Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent or detect all error and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders  
The Greenbrier Companies, Inc.:

We have audited The Greenbrier Companies, Inc. and subsidiaries (the “Company”) internal control over financial reporting as of August 31, 2015, based on criteria established in *Internal Control – Integrated Framework (1992)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of August 31, 2015, based on criteria established in *Internal Control – Integrated Framework (1992)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of The Greenbrier Companies, Inc. and subsidiaries as of August 31, 2015 and 2014, and the related consolidated statements of operations, comprehensive income (loss), equity, and cash flows for each of the years in the three-year period ended August 31, 2015 and our report dated October 30, 2015 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

Portland, OR  
October 30, 2015

## **Item 9B. OTHER INFORMATION**

None

## **PART III**

### **Item 10. DIRECTORS AND EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

There is hereby incorporated by reference the information under the captions “Election of Directors,” “Board Committees, Meetings and Charters,” “Section 16(a) Beneficial Ownership Reporting Compliance” and “Executive Officers of the Company” in the Company’s definitive Proxy Statement to be filed pursuant to Regulation 14A, which Proxy Statement is anticipated to be filed with the Securities and Exchange Commission within 120 days after the end of Registrant’s year ended August 31, 2015.

### **Item 11. EXECUTIVE COMPENSATION**

There is hereby incorporated by reference the information under the caption “Executive Compensation” and “Compensation Committee Report” in Registrant’s definitive Proxy Statement to be filed pursuant to Regulation 14A, which Proxy Statement is anticipated to be filed with the Securities and Exchange Commission within 120 days after the end of Registrant’s year ended August 31, 2015.

### **Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDERS MATTERS**

There is hereby incorporated by reference the information under the captions “Security Ownership of Certain Beneficial Owners and Management” and “Equity Compensation Plan Information” in Registrant’s definitive Proxy Statement to be filed pursuant to Regulation 14A, which Proxy Statement is anticipated to be filed with the Securities and Exchange Commission within 120 days after the end of Registrant’s year ended August 31, 2015.

### **Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE**

There is hereby incorporated by reference the information under the caption “Transactions with Related Persons” and “Independence of Directors” in Registrant’s definitive Proxy Statement to be filed pursuant to Regulation 14A, which Proxy Statement is anticipated to be filed with the Securities and Exchange Commission within 120 days after the end of Registrant’s year ended August 31, 2015.

### **Item 14. PRINCIPAL ACCOUNTING FEES AND SERVICES**

There is hereby incorporated by reference the information under the caption “Ratification of Appointment of Auditors” in Registrant’s definitive Proxy Statement to be filed pursuant to Regulation 14A, which Proxy Statement is anticipated to be filed with the Securities and Exchange Commission within 120 days after the end of the Registrant’s year ended August 31, 2015.

## PART IV

### Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(1) Financial Statements

See Consolidated Financial Statements in Item 8

(a) (2) Financial Statements Schedule\*

\* All other schedules have been omitted because they are inapplicable, not required or because the information is given in the Consolidated Financial Statements or notes thereto. This supplemental schedule should be read in conjunction with the Consolidated Financial Statements and notes thereto included in this report.

(a) (3) The following exhibits are filed herewith and this list is intended to constitute the exhibit index:

- 3.1 Registrant's Articles of Incorporation are incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 10-Q filed April 5, 2006.
- 3.2 Articles of Merger amending the Registrant's Articles of Incorporation are incorporated herein by reference to Exhibit 3.2 to the Registrant's Form 10-Q filed April 5, 2006.
- 3.3 Registrant's Bylaws, as amended January 11, 2006, are incorporated herein by reference to Exhibit 3.3 to the Registrant's Form 10-Q filed April 5, 2006.
- 3.4 Amendment to the Registrant's Bylaws, dated October 31, 2006, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed November 6, 2006.
- 3.5 Amendment to the Registrant's Bylaws, dated January 8, 2008, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed November 8, 2007.
- 3.6 Amendment to the Registrant's Bylaws, dated April 8, 2008, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed April 11, 2008.
- 3.7 Amendment to the Registrant's Bylaws, dated April 7, 2009, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed April 13, 2009.
- 3.8 Amendment to the Registrant's Bylaws, dated June 8, 2009, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed June 10, 2009.
- 3.9 Amendment to the Registrant's Bylaws, dated June 10, 2009, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed June 12, 2009.
- 3.10 Amendment to the Registrant's Bylaws, dated October 30, 2012, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed November 5, 2012.
- 3.11 Amendment to the Registrant's Bylaws, dated January 9, 2013, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed January 15, 2013.
- 3.12 Amendment to the Registrant's Bylaws, dated October 29, 2013, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed October 31, 2013.
- 3.13 Amendment to the Registrant's Bylaws, dated October 29, 2014, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed November 3, 2014.
- 3.14 Amendment to the Registrant's Bylaws, dated March 31, 2015, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed April 6, 2015.
- 3.15 Amendment to the Registrant's Bylaws, dated July 1, 2015, is incorporated herein by reference to Exhibit 3.1 to the Registrant's Form 8-K filed July 8, 2015.
- 4.1 Specimen Common Stock Certificate of Registrant is incorporated herein by reference to Exhibit 4.1 to the Registrant's Registration Statement on Form S-3 filed April 7, 2010 (SEC File Number 333-165924).

- 4.2 Indenture between the Registrant, the Guarantors named therein and U.S. Bank National Association as Trustee, dated May 22, 2006, is incorporated herein by reference to Exhibit 4.1 to the Registrant's Form 8-K filed May 25, 2006.
- 4.3 Indenture between the Registrant and U.S. Bank National Association, as Trustee, including the form of Global Note attached as Exhibit A thereto, dated April 5, 2011, is incorporated herein by reference to Exhibit 4.1 to the Registrant's Form 8-K filed April 5, 2011.
- 10.1 Registration Rights Agreement among the Registrant, the Guarantors named therein, Bear, Stearns & Co. Inc. and Banc of America Securities LLC, dated May 22, 2006, is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 8-K filed May 25, 2006.
- 10.2\* Amended and Restated Employment Agreement between the Registrant and Mr. William A. Furman, dated August 28, 2012, is incorporated herein by reference to Exhibit 10.3 to the Registrant's Form 10-Q filed January 9, 2013.
- 10.3\* Form of Amended and Restated Employment Agreement between the Registrant and certain of its executive officers, as amended and restated on August 28, 2012, is incorporated herein by reference to Exhibit 10.8 to the Registrant's Form 10-K filed November 1, 2012.
- 10.4\* Amendment No. 1 to Form of Amended and Restated Employment Agreement between the Registrant and certain of its executive officers, as amended and restated on August 28, 2012, is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed January 8, 2014.
- 10.5\* Form of Agreement concerning Indemnification and Related Matters (Directors) between Registrant and its directors is incorporated herein by reference to Exhibit 10.2 to the Registrant's Form 10-Q filed July 1, 2015.
- 10.6\* Form of Agreement concerning Indemnification and Related Matters (Officers) between Registrant and its officers is incorporated herein by reference to Exhibit 10.2 to the Registrant's Form 10-Q filed April 4, 2013.
- 10.7\* Consulting Agreement between A. Daniel O'Neal Jr. and Greenbrier Leasing Company LLC, dated December 31, 2010, is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed April 7, 2011.
- 10.8\* Form of Change of Control Agreement is incorporated herein by reference to Exhibit 10.5 to the Registrant's Form 10-Q filed April 4, 2013.
- 10.9\* The Greenbrier Companies, Inc. Form of Amendment to Change of Control Agreement, approved on May 28, 2013, is incorporated herein by reference to Exhibit 10.2 of the Registrant's Form 8-K filed June 6, 2013.
- 10.10\* Second Amended and Restated Change of Control Agreement between the Registrant and William Glenn, dated August 28, 2012, is incorporated herein by reference to Exhibit 10.17 to the Registrant's Form 10-K filed November 1, 2012.
- 10.11\* The Greenbrier Companies, Inc. 2014 Amended and Restated Stock Incentive Plan is incorporated herein by reference to Appendix A to the Registrant's Proxy Statement on Schedule 14A filed November 19, 2014.
- 10.12\* Form of Director Restricted Share Agreement related to the 2010 Amended and Restated Stock Incentive Plan is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed April 3, 2014.
- 10.13\* The Greenbrier Companies, Inc. Nonqualified Deferred Compensation Plan Basic Plan Document is incorporated herein by reference to Exhibit 10.38 to the Registrant's Form 10-K filed November 4, 2011.
- 10.14\* The Greenbrier Companies Nonqualified Deferred Compensation Plan Adoption Agreement is incorporated herein by reference to Exhibit 10.39 to the Registrant's Form 10-K filed November 4, 2011.



- 10.15\* Amendment No. 1 to the Greenbrier Companies Nonqualified Deferred Compensation Plan Adoption Agreement, dated May 25, 2011, is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed July 8, 2011.
- 10.16\* Amendment No. 2 to the Greenbrier Companies Nonqualified Deferred Compensation Plan Adoption Agreement, dated August 28, 2012, is incorporated herein by reference to Exhibit 10.27 to the Registrant's Form 10-K filed November 1, 2012.
- 10.17\* Amendment No. 3 to the Greenbrier Companies Nonqualified Deferred Compensation Plan Adoption Agreement, dated January 1, 2014, is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed January 7, 2015.
- 10.18\* Amendment No. 4 to the Greenbrier Companies Nonqualified Deferred Compensation Plan Adoption Agreement, dated October 28, 2014, is incorporated herein by reference to Exhibit 10.2 to the Registrant's Form 10-Q filed January 7, 2015.
- 10.19\* Updated Rabbi Trust Agreements, dated October 1, 2012, related to The Greenbrier Companies, Inc. Nonqualified Deferred Compensation Plan, are incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 10-Q filed January 9, 2013.
- 10.20\* The Greenbrier Companies Nonqualified Deferred Compensation Plan Adoption Agreement for Directors, dated July 1, 2012, is incorporated herein by reference to Exhibit 10.28 to the Registrant's Form 10-K filed November 1, 2012.
- 10.21\* Updated Rabbi Trust Agreements, dated October 1, 2012, related to the Greenbrier Companies, Inc. Nonqualified Deferred Compensation Plan for Directors, are incorporated herein by reference to Exhibit 10.2 to the Registrant's Form 10-Q filed January 9, 2013.
- 10.22\* The Greenbrier Companies, Inc. Form of Restricted Stock Unit Agreement, approved on May 28, 2013, is incorporated herein by reference to Exhibit 10.1 of the Registrant's Form 8-K filed June 3, 2013.
- 10.23\* The Greenbrier Companies, Inc. Form of Restricted Stock Unit Agreement, approved on May 5, 2014, is incorporated herein by reference to Exhibit 10.1 of the Registrant's Form 8-K filed May 9, 2014.
- 10.24\* The Greenbrier Companies, Inc. Form of Restricted Stock Unit Agreement, approved on May 22, 2015, is incorporated herein by reference to Exhibit 10.1 of the Registrant's Form 10-Q filed July 1, 2015.
- 10.25\* The Greenbrier Companies, Inc. 2014 Employee Stock Purchase Plan is incorporated herein by reference to Appendix B to the Registrant's Definitive Proxy Statement on Schedule 14A filed on November 19, 2014.
- 10.26 Purchase Agreement among The Greenbrier Companies, Inc., Merrill Lynch, Pierce, Fenner & Smith Incorporated and Goldman, Sachs & Co., dated March 30, 2011, is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 8-K filed April 5, 2011.
- 10.27 The Greenbrier Companies, Inc. Executive Stock Ownership Guidelines, adopted as of August 28, 2012, are incorporated herein by reference to Exhibit 10.39 to the Registrant's Form 10-K filed November 1, 2012.
- 10.28 Contribution Agreement, dated July 18, 2014, by and among Watco Companies, L.L.C., the Registrant, and with respect to Article III and Article IX only, GBW Railcar Services Holdings, L.L.C., is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 8-K filed July 24, 2014.
- 10.29 Amended and Restated Limited Liability Company Agreement of GBW Railcar Services Holdings, L.L.C., dated July 18, 2014, by and among the Registrant, Watco Mechanical Services, L.L.C., and Millennium Rail, Inc., is incorporated herein by reference to Exhibit 10.2 to the Registrant's Form 8-K filed July 24, 2014.

- 10.30 Credit Agreement, dated March 20, 2014, by and among Greenbrier Leasing Company LLC, an Oregon limited liability company, Bank of America, N.A., as Administrative Agent, Union Bank, N.A., as Syndication Agent, Merrill Lynch, Pierce, Fenner & Smith Incorporated, as Sole Lead Arranger and Sole Book Manager, and the lenders identified therein is incorporated herein by reference to Exhibit 10.1 to the Registrant's Form 8-K filed March 26, 2014.
- 14.1 Code of Business Conduct and Ethics is incorporated herein by reference to Exhibit 14.1 to the Registrant's Form 8-K filed January 11, 2012.
- 21.1 List of the subsidiaries of the Registrant.
- 23.1 Consent of KPMG LLP, independent auditors.
- 31.1 Certification pursuant to Rule 13(a) – 14(a).
- 31.2 Certification pursuant to Rule 13(a) – 14(a).
- 32.1 Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 The following financial information from the Company's Annual Report on Form 10-K for the year ended August 31, 2015, formatted in XBRL (eXtensible Business Reporting Language) and furnished electronically herewith: (i) the Consolidated Balance Sheets; (ii) the Consolidated Statements of Operations; (iii) Consolidated Statements of Comprehensive Income (Loss) (iv) the Consolidated Statements of Equity (v) the Consolidated Statements of Cash Flows; (vi) the Notes to Condensed Consolidated Financial Statements.

\* Management contract or compensatory plan or arrangement

Note: For all exhibits incorporated by reference, unless otherwise noted above, the SEC file number is 001-13146.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### THE GREENBRIER COMPANIES, INC.

Dated: October 30, 2015

By: /s/ William A. Furman  
William A. Furman  
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

Signature	Date
<u>/s/ William A. Furman</u> William A. Furman, President, Chief Executive Officer and Chairman of the Board	October 30, 2015
<u>/s/ Duane C. McDougall</u> Duane McDougall, Director	October 30, 2015
<u>/s/ Graeme A. Jack</u> Graeme A. Jack, Director	October 30, 2015
<u>/s/ A. Daniel O'Neal, Jr.</u> A. Daniel O'Neal, Jr., Director	October 30, 2015
<u>/s/ Charles J. Swindells</u> Charles J. Swindells, Director	October 30, 2015
<u>/s/ Wendy L. Teramoto</u> Wendy L. Teramoto, Director	October 30, 2015
<u>/s/ Donald A. Washburn</u> Donald A. Washburn, Director	October 30, 2015
<u>/s/ Kelly M. Williams</u> Kelly M. Williams, Director	October 30, 2015
<u>/s/ Thomas B. Fargo</u> Thomas B. Fargo, Director	October 30, 2015
<u>/s/ Mark J. Rittenbaum</u> Mark J. Rittenbaum, Executive Vice President and Chief Financial Officer (Principal Financial Officer)	October 30, 2015
<u>/s/ Adrian J. Downes</u> Adrian J. Downes, Senior Vice President and Chief Accounting Officer (Principal Accounting Officer)	October 30, 2015

## **CERTIFICATIONS**

The Company filed the required 303A.12(a) New York Stock Exchange Certification of its Chief Financial Officer with the New York Stock Exchange with no qualifications following the 2015 Annual Meeting of Shareholders and the Company filed as an exhibit to its Annual Report on Form 10-K for the year ended August 31, 2014, as filed with the Securities and Exchange Commission, a Certification of the Chief Executive Officer and a Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

## DIRECTORS

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**William A. Furman**  
Chairman of the Board  
Director

**Thomas B. Fargo** <sup>(2)(3)</sup>  
Independent Director

**Graeme A. Jack** <sup>(1)(2)(3)</sup>  
Independent Director

**Duane C. McDougall** <sup>(1)(2)(3)</sup>  
Independent Director

**A. Daniel O'Neal, Jr.** <sup>(3)</sup>  
Independent Director

**Charles J. Swindells** <sup>(2)(3)</sup>  
Independent Director

**Wendy L. Teramoto**  
Director

**Donald A. Washburn** <sup>(1)(2)(3)</sup>  
Independent Director

**Kelly M. Williams** <sup>(1)(3)</sup>  
Independent Director

<sup>(1)</sup> Member of Audit Committee  
<sup>(2)</sup> Member of Compensation Committee  
<sup>(3)</sup> Member of Nominating and Corporate  
Governance Committee

## OFFICERS

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**William A. Furman**  
Chief Executive Officer

**Martin R. Baker**  
Senior Vice President  
Chief Compliance Officer  
General Counsel

**Alejandro Centurion**  
Executive Vice President  
President, Global Manufacturing Operations

**Sherrill A. Corbett**  
Corporate Secretary

**James A. Cowan**  
Senior Vice President Operations  
Chief Executive Officer,  
GBW Railcar Services, LLC

**Adrian J. Downes**  
Senior Vice President  
Chief Accounting Officer

**William G. Glenn**  
Senior Vice President  
Chief Commercial Officer  
President, Greenbrier Europe

**Walter T. Hannan**  
Senior Vice President  
Chief Human Resources Officer

**Anne T. Manning**  
Vice President  
Corporate Controller

**Victoria McManus**  
Executive Vice President  
Chief Strategic Officer

**Mark J. Rittenbaum**  
Executive Vice President  
Chief Financial Officer

**James T. Sharp**  
Executive Vice President  
President, Greenbrier Leasing Company

**Lorie L. Tekorius**  
Senior Vice President  
Corporate Finance and Treasurer

**Rick M. Turner**  
Senior Vice President  
Greenbrier Rail Services  
Strategic Execution and Operations

## INVESTOR INFORMATION

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### CORPORATE OFFICES

**The Greenbrier Companies, Inc.**  
One Centerpointe Drive, Suite 200  
Lake Oswego, OR 97035

### ANNUAL SHAREHOLDERS' MEETING

**Thursday, January 7, 2016**  
**2:00 p.m.**

Benson Hotel  
309 SW Broadway, Portland, Oregon

### FINANCIAL INFORMATION

Requests for copies of this annual report  
and other financial information should  
be made to:

#### Investor Relations

The Greenbrier Companies, Inc.  
One Centerpointe Drive, Suite 200  
Lake Oswego, Oregon 97035

E-mail: [investor.relations@gbrx.com](mailto:investor.relations@gbrx.com)  
503-684-7000

### LEGAL COUNSEL

**Tonkon Torp LLP**  
Portland, Oregon

### INDEPENDENT AUDITORS

**KPMG LLP**  
Portland, Oregon

### TRANSFER AGENT

**Computershare Trust Company, N.A.**  
PO Box 43078  
Providence, Rhode Island 02940-3078

Greenbrier's Transfer Agent maintains  
stockholder records, issues stock certificates  
and distributes dividends. Requests  
concerning these matters should be directed  
to Computershare Trust Company, N.A.

## A. Daniel O'Neal

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As of our January 2016 Annual Meeting, Dan O'Neal will complete his service as a member of the Board of Directors of The Greenbrier Companies, Inc. Dan has been a member of Greenbrier's Board since the Company's initial public stock offering in 1994, but his relationship with Greenbrier and our related businesses began years before then.

Dan served as a Director of Greenbrier's Gunderson subsidiary from 1985 to 2005. Together with others, Dan helped pioneer the market for the double-stack intermodal railcar that is still built at Gunderson today. Prior to his affiliation with Greenbrier and Gunderson, Dan served as transportation counsel to the Senate Commerce Committee chaired by Senator Warren Magnuson. In 1973, President Richard M. Nixon appointed Dan a Commissioner of the Interstate Commerce Commission (ICC) where he served until 1980 including, from 1977 until his departure, as its Chairman by appointment of President Jimmy Carter.

After leaving the ICC, Dan served as a partner in a business law firm and there began his more than three decade relationship with Greenbrier. Beginning in 1985, Dan served in various executive positions with Greenbrier, including as Chairman of Greenbrier Intermodal from 1984 to 1994, Chairman of Autostack from 1989 to 1996 and Chairman of Greenbrier Logistics from 1996 to 1997. From 1989 until 1996, he also served as Chief Executive Officer and owner of a freight transportation services company.

Dan acted as Chairman of Washington State's Freight Mobility Board from its inception in 1998 until 2005. Dan was also a member of the Washington State Transportation Commission from 2003 to 2014, including serving as Chair from 2012 to 2014. In 2007, Washington Governor Christine Gregoire appointed him to the newly formed Puget Sound Partnership Leadership Board. Dan continues his work on the board of various non-profit organizations. He will continue to serve as an advisor to Greenbrier regarding strategic relationships within railroad and supplier industries and with the federal government.

Greenbrier has reaped many rewards from Dan's keen insights and his deep understanding of the often inscrutable ways of operating inside the Beltway. We will miss Dan's presence at our board meetings. Dan remains our dear friend and admired colleague. We appreciate Dan's willingness to continue to provide us with the benefit of his experience. When the most effective route to success in Washington, D.C is rarely over a clear path, it is good to have the guy with the map on your team. Thank you, Dan.

# THE GREENBRIER COMPANIES

