

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

- Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the fiscal year ended December 31, 2019
or
 Transaction report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission file number: 000-49883

PLUMAS BANCORP

(Exact name of Registrant as specified in its charter)

California

(State or other jurisdiction of incorporation or organization)

75-2987096

(IRS Employer Identification No.)

35 S. Lindan Avenue, Quincy, CA

(Address of principal executive offices)

95971

(Zip Code)

Registrant's telephone number, including area code: **(530) 283-7305**

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of Each Class:</u>	<u>Trading Symbol</u>	<u>Name of Each Exchange on which Registered:</u>
Common Stock, no par value	PLBC	The NASDAQ Stock Market LLC

Securities registered pursuant to Section 12(g) of the Act: **None.**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large Accelerated Filer <input type="checkbox"/>	Accelerated Filer <input checked="" type="checkbox"/>	Non-Accelerated Filer <input type="checkbox"/>
Smaller Reporting Company <input checked="" type="checkbox"/>	Emerging Growth Company <input type="checkbox"/>	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of June 30, 2019, the aggregate market value of the voting and non-voting common equity held by non-affiliates of the Registrant was approximately \$113.9 million, based on the closing price reported to the Registrant on June 28, 2019 of \$24.30 per share.

Shares of Common Stock held by each officer and director have been excluded in that such persons may be deemed to be affiliates. This determination of the affiliate status is not necessarily a conclusive determination for other purposes.

The number of shares of Common Stock of the registrant outstanding as of March 2, 2020 was 5,176,032.

Documents Incorporated by Reference: Portions of the definitive proxy statement for the 2020 Annual Meeting of Shareholders to be filed with the Securities and Exchange Commission pursuant to SEC Regulation 14A are incorporated by reference in Part III, Items 10-14.

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PART I

Forward-Looking Information

This Annual Report on Form 10-K includes forward-looking statements and information is subject to the “safe harbor” provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements, which involve Plumas Bancorp’s plans, beliefs and goals, refer to estimates or use similar terms, involve certain risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Such risks and uncertainties include, but are not limited to, the following factors:

- *Local, regional, national and international economic conditions and the impact they may have on us and our customers, and our assessment of that impact on our estimates including, but not limited to, the allowance for loan losses.*
- *The effects of and changes in trade, monetary and fiscal policies and laws, including the interest rate policies of the Federal Open Market Committee of the Federal Reserve Board.*
- *The ability of Plumas Bank to declare and pay dividends to the Company.*
- *Changes imposed by regulatory agencies to increase our capital to a level greater than the current level required for well-capitalized financial institutions (including the implementation of the Basel III standards), the failure to maintain capital above the level required to be well-capitalized under the regulatory capital adequacy guidelines, the availability of capital from private or government sources, or the failure to raise additional capital as needed.*
- *The effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies, as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board and other accounting standard setters.*
- *The costs and effects of changes in laws and regulations and of other legal and regulatory developments, including, but not limited to, increases in FDIC insurance premiums, the resolution of legal proceedings or regulatory or other governmental inquiries, and the results of regulatory examinations, reviews or other inquiries.*
- *Changes in the interest rate environment and volatility of rate sensitive assets and liabilities.*
- *Declines in the health of the economy, nationally or regionally, which could reduce the demand for loans, reduce the ability of borrowers to repay loans and/or reduce the value of real estate collateral securing most of the Company’s loans.*
- *Credit quality deterioration, which could cause an increase in the provision for loan and lease losses.*
- *Devaluation of fixed income securities.*
- *Asset/liability matching risks and liquidity risks.*
- *Loss of key personnel.*
- *Operational interruptions including data processing systems failure and fraud.*
- *Our success at managing the risks involved in the foregoing items.*

Plumas Bancorp undertakes no obligation to revise or publicly release the results of any revision to these forward-looking statements.

ITEM 1. BUSINESS

References herein to the “Company,” “we,” “us” and “our” refer to Plumas Bancorp and its consolidated subsidiary, unless the context indicates otherwise. References to the “Bank” refer to Company’s wholly-owned subsidiary, Plumas Bank. References to “Management” refer to the members of the Company’s management and references to the “Board of Directors” or the “Board” refer to the Company’s Board of Directors.

General

The Company. Plumas Bancorp is a California corporation registered as a bank holding company under the *Bank Holding Company Act* of 1956, as amended, and is headquartered in Quincy, California. The Company was incorporated in January 2002 for the purposes of becoming Plumas Bank’s holding company and acquired all of the outstanding shares of the Bank in June 2002. The Company’s principal subsidiary is the Bank, and the Company exists primarily for the purpose of holding the stock of the Bank and of such other subsidiaries it may acquire or establish. At the present time, the Company’s only other subsidiaries are Plumas Statutory Trust I and Plumas Statutory Trust II, which were formed in 2002 and 2005 solely to facilitate the issuance of trust preferred securities.

The Company’s principal source of income is dividends from the Bank, but the Company may explore supplemental sources of income in the future. The cash outlays of the Company, including (but not limited to) the payment of dividends to shareholders, if and when declared by the Board of Directors, costs of repurchasing Company common stock and the cost of servicing debt, will generally be paid from dividends paid to the Company by the Bank.

At December 31, 2019, the Company had consolidated assets of \$865.2 million, deposits of \$747.3 million, other liabilities of \$33.4 million and shareholders’ equity of \$84.5 million. The Company’s other liabilities include \$10.3 million in junior subordinated deferrable interest debentures and \$16.0 million in repurchase agreements. These items are described in detail later in this Form 10-K.

Our operations are conducted at 35 South Lindan Avenue, Quincy, California. Our annual, quarterly and other reports, required under the Securities Exchange Act of 1934 and filed with the Securities and Exchange Commission, (the “SEC”) are posted and are available at no cost on the Company’s website, www.plumasbank.com, as soon as reasonably practicable after the Company files such documents with the SEC. These reports are also available through the SEC’s website at www.sec.gov.

The Bank. The Bank is a California state-chartered bank that was incorporated in July 1980 and opened for business in December 1980. The Bank’s deposit accounts are insured by the Federal Deposit Insurance Corporation (the “FDIC”) up to maximum insurable amounts. The Bank is not a member of the Federal Reserve System. The Bank’s Administrative Office is located at 35 South Lindan Avenue, Quincy, California. At December 31, 2019 the Bank had approximately \$865 million in assets, \$616 million in net loans and \$748 million in deposits (including deposits of \$0.5 million from the Company). It is currently the largest independent bank headquartered in Plumas County.

The Bank’s primary service area covers the Northeastern portion of California, with Lake Tahoe to the south and the Oregon border to the north. The Bank, through its thirteen-branch network, serves Washoe and Carson City counties in Nevada and the seven contiguous California counties of Plumas, Nevada, Sierra, Placer, Lassen, Modoc and Shasta. The branches are located in the California communities of Quincy, Portola, Greenville, Truckee, Fall River Mills, Alturas, Susanville, Chester, Tahoe City, Kings Beach and Redding; in addition, during December 2015 the Bank opened a branch in Reno, Nevada and effective October 26, 2018 purchased a branch in Carson City, Nevada. The Bank maintains seventeen automated teller machines (“ATMs”) tied in with major statewide and national networks. In addition to its branch network, the Bank operates a lending office specializing in government-guaranteed lending in Auburn, California and commercial/agricultural lending offices located in Chico, California and Klamath Falls, Oregon. The Bank’s primary business is servicing the banking needs of these communities. Its marketing strategy stresses its local ownership and commitment to serve the banking needs of individuals living and working in the Bank’s primary service areas.

With a predominant focus on personal service, the Bank has positioned itself as a multi-community independent bank serving the financial needs of individuals and businesses within the Bank’s geographic footprint. Our principal retail lending services include consumer, automobile and home equity loans. Our principal commercial lending services include term real estate, commercial and industrial term loans. In addition, we provide government-guaranteed and agricultural loans as well as credit lines. We provide land development and construction loans on a limited basis.

The Bank's government-guaranteed lending center headquartered in Auburn, California provides Small Business Administration (SBA) and USDA Rural Development loans to qualified borrowers throughout Northern California, and Northern Nevada. During 2007 the Bank was granted nationwide Preferred Lender status with the U.S. Small Business Administration and we expect government-guaranteed lending to continue to be an important part of our overall lending operation. During 2019 proceeds from the sale of government-guaranteed loans totaled \$19.5 million and we generated a gain on sale of \$0.9 million. During 2018 proceeds from the sale of government-guaranteed loans totaled \$41.7 million and we generated a gain on sale of \$1.9 million.

The Agricultural Credit Centers located in Alturas, Chico and Susanville, California and Klamath Falls, Oregon provide a complete line of credit services in support of the agricultural activities which are key to the continued economic development of the communities we serve. "Ag lending" clients include a full range of individual farming customers, small to medium-sized business farming organizations and corporate farming units.

As of December 31, 2019, the principal areas to which we have directed our lending activities, and the percentage of our total loan portfolio comprised by each, were as follows: (i) commercial real estate – 51.2%; (ii) consumer loans (including residential equity lines of credit and automobile loans) – 21.1%; (iii) agricultural loans (including agricultural real estate loans) – 12.7%; (iv); commercial and industrial loans – 7.7%; (v) construction and land development – 5.0%; and (vi) residential real estate – 2.3% .

In addition to the lending activities noted above, we offer a wide range of deposit products for the retail and commercial banking markets including checking, interest-bearing and premium interest-bearing checking, business sweep, public funds sweep, savings, time deposit and retirement accounts, as well as remote deposit, telephone and mobile banking, including mobile deposit, and internet banking with bill-pay options. Interest bearing deposits include high yield sweep accounts designed for our commercial customers and for public entities such as municipalities. As of December 31, 2019, the Bank had 33,860 deposit accounts with balances totaling approximately \$748 million, compared to 33,058 deposit accounts with balances totaling approximately \$727 million at December 31, 2018. We attract deposits through our customer-oriented product mix, competitive pricing, convenient locations, mobile and internet banking and remote deposit operations, all provided with a high level of customer service.

Most of our deposits are attracted from individuals, business-related sources and smaller municipal entities. This mix of deposit customers resulted in a relatively modest average deposit balance of approximately \$22 thousand at December 31, 2019. However, it makes us less vulnerable to adverse effects from the loss of depositors who may be seeking higher yields in other markets or who may otherwise draw down balances for cash needs.

We also offer a variety of other products and services to complement the lending and deposit services previously reviewed. These include cashier's checks, bank-by-mail, ATMs, night depository, safe deposit boxes, direct deposit, electronic funds transfers and other customary banking services.

Through our offering of a Remote Deposit product our business customers are able to make non-cash deposits remotely from their physical location. With this product, we have extended our service area and can now meet the deposit needs of customers who may not be located within a convenient distance of one of our branch offices.

The Bank has devoted a substantial amount of time and capital to the improvement of existing Bank services. We added mobile banking services during the first quarter of 2010. During 2015 we enhanced our mobile banking services and began offering mobile deposit services. During the first quarter of 2012 we replaced our ATMs with new state of the art machines that are ADA compliant and capable of accepting check and cash deposits without a deposit envelope. During 2015 we enhanced our mobile banking services and began offering mobile deposit services, and in 2018 we began offering the ability for our customers to send money to others from their mobile devices through a linked debit card ("P2P" transfers). During 2019 we added the ability for customers to make loan payments via our website regardless if they have a deposit relationship with us.

The officers and employees of the Bank are continually engaged in marketing activities, including the evaluation and development of new products and services, to enable the Bank to retain and improve its competitive position in its service area.

We hold no patents or licenses (other than licenses required by appropriate bank regulatory agencies or local governments), franchises, or concessions. Our business has a modest seasonal component due to the heavy agricultural and tourism orientation of some of the communities we serve. We are not dependent on a single customer or group of related customers for a material portion of our deposits. The Company's management has established loan concentration guidelines as a percentage of capital and evaluates loan concentration levels within a single industry or group of related industries on quarterly basis, or more frequently as loan conditions change. There has been no material effect upon our capital expenditures, earnings, or competitive position as a result of federal, state, or local environmental regulation.

Commitment to our Communities. The Board of Directors and Management believe that the Company plays an important role in the economic well-being of the communities it serves. Our Bank has a continuing responsibility to provide a wide range of lending and deposit services to both individuals and businesses. These services are tailored to meet the needs of the communities served by the Company and the Bank.

We offer various loan products which encourage job growth and support community economic development. Types of loans offered range from personal and commercial loans to real estate, construction, agricultural, automobile and government-guaranteed loans. Many banking decisions are made locally with the goal of maintaining customer satisfaction through the timely delivery of high quality products and services.

Recent Expansion Activities. On October 26, 2018 we acquired a branch located in Carson City, Nevada from Mutual of Omaha Bank. This transaction resulted in the acquisition of \$45.6 million in deposits and \$1.8 million in loans and the recording of \$1.1 million in intangible assets.

Dividends. It is the policy of the Company to periodically distribute excess retained earnings to the shareholders through the payment of cash dividends, subject to the approval of the Board of Directors. On October 20, 2016 the Company announced that its Board of Directors approved the reinstatement of a semi-annual cash dividend. The dividend in the amount of \$0.10 per share was paid on November 21, 2016 to shareholders of record at the close of business day on November 7, 2016. A semi-annual cash dividend totaling \$0.14 per share was paid on May 15, 2017 and November 15, 2017, a semi-annual cash dividend totaling \$0.18 per share was paid on May 15, 2018 and November 15, 2018, and a semi-annual cash dividend totaling \$0.23 per share was paid on May 15, 2019 and November 15, 2019 representing a 130% increase over the dividend paid on November 21, 2016.

Trust Preferred Securities. During the third quarter of 2002, the Company formed a wholly owned Connecticut statutory business trust, Plumas Statutory Trust I (the "Trust I"). On September 26, 2002, the Company issued to the Trust I, Floating Rate Junior Subordinated Deferrable Interest Debentures due 2032 (the "Debentures") in the aggregate principal amount of \$6,186,000. In exchange for these debentures the Trust I paid the Company \$6,186,000. The Trust I funded its purchase of debentures by issuing \$6,000,000 in floating rate capital securities ("trust preferred securities"), which were sold to a third party. These trust preferred securities qualify as Tier I capital under current Federal Reserve Board guidelines. The Debentures are the only asset of the Trust I. The interest rate and terms on both instruments are substantially the same. The rate is based on the three-month LIBOR (London Interbank Offered Rate) plus 3.40%, not to exceed 11.9%, adjustable quarterly. The proceeds from the sale of the Debentures were primarily used by the Company to inject capital into the Bank.

During the third quarter of 2005, the Company formed a wholly owned Delaware statutory business trust, Plumas Statutory Trust II (the "Trust II"). On September 28, 2005, the Company issued to the Trust II, Floating Rate Junior Subordinated Deferrable Interest Debentures due 2035 (the "Debentures") in the aggregate principal amount of \$4,124,000. In exchange for these debentures the Trust II paid the Company \$4,124,000. The Trust II funded its purchase of debentures by issuing \$4,000,000 in floating rate capital securities ("trust preferred securities"), which were sold to a third party. These trust preferred securities qualify as Tier I capital under current Federal Reserve Board guidelines. The Debentures are the only asset of the Trust II. The interest rate and terms on both instruments are substantially the same. The rate is based on the three-month LIBOR (London Interbank Offered Rate) plus 1.48%, adjustable quarterly. The proceeds from the sale of the Debentures were primarily used by the Company to inject capital into the Bank.

The trust preferred securities are mandatorily redeemable upon maturity of the Debentures on September 26, 2032 for Trust I and September 28, 2035 for Trust II, or upon earlier redemption as provided in the indenture.

The Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act") excludes trust preferred securities issued after May 19, 2010, from being included in Tier 1 capital, unless the issuing company is a bank holding company with less than \$500 million in total assets. Trust preferred securities issued prior to that date will continue to count as Tier 1 capital for bank holding companies with less than \$15 billion in total assets, such as the Company.

Neither Trust I nor Trust II are consolidated into the Company's consolidated financial statements and, accordingly, both entities are accounted for under the equity method and the junior subordinated debentures are reflected as debt on the consolidated balance sheet.

Business Concentrations. No individual or single group of related customer accounts is considered material in relation to the Bank's assets or deposits, or in relation to our overall business. However, at December 31, 2019 approximately 72% of the Bank's total loan portfolio consisted of real estate-secured loans, including real estate mortgage loans, real estate construction loans, consumer equity lines of credit, and agricultural loans secured by real estate. Moreover, our business activities are currently focused in the California counties of Plumas, Nevada, Placer, Lassen, Modoc, Shasta and Sierra and Washoe and Carson City Counties in Nevada. Consequently, our results of operations and financial condition are dependent upon the general trends in these economies and, in particular, the residential and commercial real estate markets. In addition, the concentration of our operations in these areas of California and Nevada exposes us to greater risk than other banking companies with a wider geographic base in the event of catastrophes, such as earthquakes, fires, drought and floods in these regions in California and Nevada.

Competition. The banking business is highly competitive. The business is largely dominated by a relatively small number of major banks with many offices operating over a wide geographical area. These banks have, among other advantages, the ability to finance wide-ranging and effective advertising campaigns and to allocate their resources to regions of highest yield and demand. Many of the major banks operating in the area offer certain services that we do not offer directly but may offer indirectly through correspondent institutions. By virtue of their greater total capitalization, such banks also have substantially higher lending limits than we do. For customers whose loan demands exceed our legal lending limit, we attempt to arrange for such loans on a participation basis with correspondent or other banks.

In addition to other banks, our competitors include savings institutions, credit unions, and numerous non-banking institutions such as finance companies, leasing companies, insurance companies, brokerage firms, Internet-based lending platforms and investment banking firms. In recent years, increased competition has also developed from specialized finance and non-finance companies that offer wholesale finance, credit card, and other consumer finance services, including on-line banking services and personal financial software. Strong competition for deposit and loan products affects the rates of those products as well as the terms on which they are offered to customers. Mergers between financial institutions have placed additional competitive pressure on banks within the industry to streamline their operations, reduce expenses, and increase revenues. Competition has also intensified due to federal and state interstate banking laws enacted in the mid-1990's, which permit banking organizations to expand into other states. The relatively large California market has been particularly attractive to out-of-state institutions. The Financial Modernization Act, which became effective March 11, 2000, has made it possible for full affiliations to occur between banks and securities firms, insurance companies, and other financial companies, and has also intensified competitive conditions.

Currently, within towns in which the Bank has a branch there are 126 banking branch offices of competing institutions (excluding credit unions, but including savings banks), including 93 branches of 14 banks having assets more than \$10 billion. As of June 30, 2019, the FDIC estimated the Bank's market share of insured deposits within the communities it serves to be as follows: Greenville and Portola 100%, Quincy 85%, Chester 66%, Alturas 60%, Susanville 40%, Fall River Mills 33%, Kings Beach 26%, Tahoe City 24%, Truckee 15%, Carson City 3%. Redding 1% and Reno less than 1%.

Technological innovations have also resulted in increased competition in financial services markets. Such innovation has, for example, made it possible for non-depository institutions to offer customers automated transfer payment services that previously were considered traditional banking products. In addition, many customers now expect a choice of delivery systems and channels, including home computer, mobile, remote deposit, telephone, ATMs, mail, full-service branches and/or in-store branches. The sources of competition in such products include traditional banks as well as savings associations, credit unions, brokerage firms, money market and other mutual funds, asset management groups, finance and insurance companies, internet-only financial intermediaries, and mortgage banking firms.

For many years we have countered rising competition by providing our own style of community-oriented, personalized service. We rely on local promotional activity, personal contacts by our officers, directors, employees, and shareholders, automated 24-hour banking, and the individualized service that we can provide through our flexible policies. This approach appears to be well-received by our customers who appreciate a more personal and customer-oriented environment in which to conduct their financial transactions. To meet the needs of customers who prefer to bank electronically, we offer telephone banking, mobile banking, remote deposit, mobile deposit and internet banking with bill payment capabilities. This high tech and high touch approach allows the customers to tailor their access to our services based on their particular preference.

Employees. At December 31, 2019, the Company and its subsidiary employed 183 persons. On a full-time equivalent basis, we employed 162 persons. None of the Company's employees are represented by a labor union, and management considers its relations with employees to be good.

Code of Ethics. The Board of Directors has adopted a code of business conduct and ethics for directors, officers (including the Company's principal executive officer and principal financial officer) and financial personnel, known as the Corporate Governance Code of Ethics. This Code of Ethics is available on the Company's website at www.plumasbank.com. Shareholders may request a free copy of the Code of Ethics Policy from Plumas Bancorp, Ms. Elizabeth Kuipers, Investor Relations, 35 S. Lindan Avenue, Quincy, California 95971.

Supervision and Regulation

General. As a banking institution, we are extensively regulated under federal and state law. These laws and regulations are generally intended to protect depositors and customers, not our shareholders. Our operations may be affected by legislative changes and by the policies of various regulatory authorities. Any change in applicable laws or regulations may have a material effect on our business and prospects. We cannot accurately predict the nature or the extent of the effects on our business and earnings that fiscal or monetary policies, or new federal or state legislation may have in the future. To the extent that the following information describes statutory or regulatory provisions, it is qualified in its entirety by reference to the particular statute or regulation.

Holding Company Regulation. The Company is a registered bank holding company under the Bank Holding Company Act of 1956, as amended, and is subject to the supervision of, and regulation by, the Board of Governors of the Federal Reserve System (the “FRB”). We are required to file reports with the FRB and the FRB periodically examines the Company. A bank holding company is required to serve as a source of financial and managerial strength to its subsidiary bank and, under appropriate circumstances, to commit resources to support its subsidiary bank. FRB regulations require the Company to meet or exceed certain capital requirements and regulate provisions of certain bank holding company debt. The Company is also a bank holding company within the meaning of Section 3700 of the California Financial Code. Therefore, the Company and any of its subsidiaries are subject to supervision and examination by, and may be required to file reports with, the California Department of Business Oversight (“DBO”).

The activities of bank holding companies are generally limited to the business of banking, managing or controlling banks, and other activities that the FRB has determined to be so closely related to banking or managing or controlling banks as to be a proper incident thereto. Bank holding companies that qualify and register as “financial holding companies” are also able to engage in certain additional financial activities, such as merchant banking and securities and insurance underwriting, subject to limitations set forth in federal law. The Company has not elected to become a financial holding company. As a bank holding company, the Company must obtain prior approval of the FRB before taking any action that causes a bank to become a controlled subsidiary of the bank holding company; acquiring direct or indirect ownership 5% of the outstanding shares of any class of voting securities another bank or bank holding company, acquiring all or substantially all the assets of a bank or merging or consolidating with another bank holding company.

Federal and State Bank Regulation. As a California-chartered commercial bank with deposits insured by the FDIC, the Bank is subject to the supervision and regulation of the DBO and the FDIC, as well as certain of the regulations of the FRB and the Consumer Financial Protection Bureau (“CFPB”). The DBO and the FDIC regularly examine the Bank and may prohibit the Bank from engaging in what they believe constitute unsafe or unsound banking practices or violations of law.

Securities Regulation. The Company is subject to the disclosure and regulatory requirements of the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended, both as administered by the Securities and Exchange Commission. As a listed company on NASDAQ, we are subject to NASDAQ rules for listed companies.

Capital Adequacy. The federal banking agencies have adopted risk-based capital adequacy guidelines intended to measure of capital adequacy relative to the degree of risk associated with a banking organization’s operations for both transactions reported on the balance sheet as assets, and transactions, such as letters of credit and recourse arrangements, which are reported as off-balance-sheet items. Under these guidelines, nominal dollar amounts of assets and credit equivalent amounts of off-balance-sheet items are multiplied by one of several risk adjustment percentages, which range from 0% for assets with low credit risk, such as certain U.S. government securities, to 100% for assets with relatively higher credit risk, such as business loans.

A banking organization’s risk-based capital ratios are calculated by dividing its qualifying capital by its total risk-adjusted assets and off-balance-sheet items. The regulators measure risk-adjusted assets and off-balance-sheet items against common equity Tier 1 capital, Tier 1 capital and total qualifying capital (the sum of Tier 1 capital and limited amounts of Tier 2 capital). Common equity Tier 1 capital generally consists of common stock and retained earnings. Tier 1 capital consists of common stock, retained earnings, noncumulative perpetual preferred stock and minority interests in certain subsidiaries, less most other intangible assets. Tier 2 capital may consist of a limited amount of the allowance for loan and lease losses and certain other instruments with some characteristics of equity. The inclusion of elements of Tier 2 capital is subject to certain other requirements and limitations of the federal banking agencies.

A bank that does not achieve and maintain the required capital levels may be issued a capital directive by the FDIC and/or the DBO to ensure the maintenance of required capital levels. Federal law requires, among other things, that federal bank regulators take “prompt corrective action” with respect to banks that do not meet minimum capital requirements. For this purpose, the law establishes five capital categories: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized. At each successive lower capital category, a bank is subject to more restrictions and prohibitions, including restrictions on growth, restrictions on interest rates paid on deposits, restrictions or prohibitions on payment of dividends, and restrictions on the acceptance of brokered deposits. Furthermore, if an insured depository institution is classified in one of the undercapitalized categories, it is required to submit a capital restoration plan to the appropriate federal banking agency, and the holding company and any other company deemed to control the bank must guarantee the performance of that plan.

In July, 2013, the federal bank regulatory agencies adopted rules implementing the Basel Committee on Banking Supervision's capital guidelines for U.S. banks, sometimes called "Basel III," that increased the minimum regulatory capital requirements for bank holding companies and banks and implemented strict eligibility criteria for regulatory capital instruments. The Basel III capital rules include a minimum common equity Tier 1 ratio of 4.5%, a Tier 1 capital ratio of 6.0%, a total risk-based capital ratio of 8.0%, and a minimum leverage ratio of 4.0% (calculated as Tier 1 capital to average consolidated assets). The minimum capital levels required to be considered "well capitalized" include a common equity Tier 1 ratio of 6.5%, a Tier 1 risk-based capital ratio of 8.0%, a total risk-based capital ratio of 10.0% and a leverage ratio of 5.0%. In addition, the Basel III capital rules require that banking organizations maintain an "a capital conservation buffer" of 2.5% above the minimum capital requirements in order to avoid restrictions on their ability to pay dividends, repurchase stock or pay discretionary bonuses. Including the capital conservation buffer of 2.5%, the Basel III capital rules require the following minimum ratios for a bank holding company or bank to be considered well capitalized: a common equity Tier 1 capital ratio of 7.0%; a Tier 1 capital ratio of 8.5%, and a total capital ratio of 10.5%. At December 31, 2019, the Company's and the Bank's capital ratios exceed the thresholds necessary to be considered "well capitalized" under the Basel III framework.

Under the FRB's Small Bank Holding Company and Savings and Loan Holding company Policy Statement (the "Policy Statement"), qualifying bank holding companies with less than \$3 billion in consolidated assets are exempt from the consolidated capital rules. The Company qualifies for treatment under the Policy Statement and is not currently subject to the Basel III consolidated capital rules at the bank holding company level. The new capital rules continue to apply to the Bank.

In 2019, the federal banking agencies, including the FDIC, issued a rule establishing a "community bank leverage ratio" (the ratio of a bank's tier 1 capital to average total consolidated assets) that qualifying institutions with less than \$10 billion in assets may elect to use in lieu of the generally applicable leverage and risk-based capital requirements under Basel III. A qualifying banking organization that elects to use new ratio will be considered to have met all applicable federal regulatory capital and leverage requirements, including the minimum capital levels required to be considered "well capitalized," if it maintains community bank leverage ratio capital exceeding 9%. The new rule became effective on January 1, 2020. Our management is evaluating the new ratio but has not made a decision as to whether we will adopt it.

For additional information, see "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations – Capital Standards."

Dividends and Stock Repurchases. The Company's ability to pay cash dividends is limited by California law and is dependent on dividends paid to it by the Bank. Under California law, the holders of common stock of the Company are entitled to receive dividends when and as declared by the Board of Directors, out of funds legally available, subject to certain restrictions. The California General Corporation Law permits a California corporation such as the Company to make a distribution to its shareholders if its retained earnings equal at least the amount of the proposed distribution or if after giving effect to the distribution, the value of the corporation's assets exceed the amount of its liabilities plus the amount of shareholders preferences, if any, and certain other conditions are met.

It is the FRB's policy that bank holding companies should generally pay dividends on common stock only out of income available over the past year, and only if prospective earnings support the organization's expected future needs and financial condition. Further, it is the FRB's policy that bank holding companies should not maintain dividend levels that undermine their ability to be a source of strength to its banking subsidiaries. The FRB also discourages dividend payment ratios that are at maximum allowable levels unless both asset quality and capital are very strong.

In addition, the Company's ability to pay dividends is subject to certain covenants contained in the indentures relating to the trust preferred securities issued by the Company's business trust subsidiaries.

The Bank is a legal entity that is separate and distinct from its holding company. The Company is dependent on the performance of the Bank for funds which may be received as dividends from the Bank for use in the operation of the Company and the ability of the Company to pay dividends to shareholders. Future cash dividends by the Bank will also depend upon management's assessment of future capital requirements, contractual restrictions, and other factors.

The California Financial Code restricts the dividends that the Bank may pay to the Company to the lesser of the Bank's retained earnings or the Bank's net income for the latest three fiscal years, less dividends previously declared during that period, or, with the approval of the DBO, to the greater of the retained earnings of the Bank, the net income of the Bank for its last fiscal year, or the net income of the Bank for its current fiscal year. As of December 31, 2019, the maximum amount available for dividend distribution under this restriction was approximately \$30.3 million. In addition, the Bank is subject to the new capital rules and the capital conservation buffer discussed above.

The foregoing restrictions and limitations on dividends would similarly restrict the Company's repurchase of shares of its common stock.

Loans-to-One Borrower. Under California law, the Bank’s ability to make aggregate secured and unsecured loans-to-one-borrower is limited to 25% and 15%, respectively, of unimpaired capital and surplus. At December 31, 2019, the Bank’s limit on aggregate secured loans-to-one-borrower was \$25.2 million and unsecured loans-to-one borrower was \$15.1 million. The Bank has established internal loan limits that are lower than the legal lending limits for a California bank.

The Community Reinvestment Act. The Community Reinvestment Act (“CRA”) requires that, in connection with examinations of financial institutions within its jurisdiction, the federal banking regulators evaluate the record of the financial institutions in meeting the credit needs of their local communities, including low- and moderate-income neighborhoods, consistent with the safe and sound operation of those institutions. These factors are also considered in evaluating mergers, acquisitions and applications to open a branch or new facility. A less than “Satisfactory” rating would likely result in the suspension of any growth of the Bank through acquisitions or opening de novo branches until the rating is improved. As of the most recent report of examination the Bank’s CRA rating was “Satisfactory.”

Transactions with Affiliates. Banks are also subject to certain restrictions imposed by the Federal Reserve Act on extensions of credit to executive officers, directors, principal shareholders (including the Company) or any related interest of such persons. Extensions of credit must be made on substantially the same terms, including interest rates and collateral as, and follow credit underwriting procedures that are not less stringent than, those prevailing at the time for comparable transactions with persons not affiliated with the bank, and must not involve more than the normal risk of repayment or present other unfavorable features. Banks are also subject to certain lending limits and restrictions on overdrafts to such persons. A violation of these restrictions may result in the assessment of substantial civil monetary penalties on the affected bank or any officer, director, employee, agent or other person participating in the conduct of the affairs of that bank, the imposition of a cease and desist order, and other regulatory sanctions.

The Federal Reserve Act and the FRB’s Regulation W limit the amount of certain loan and investment transactions between the Bank and its affiliates, require certain levels of collateral for such loans, and limit the amount of advances to third parties that may be collateralized by the securities of the Company or its subsidiaries. Regulation W requires that certain transactions between the Bank and its affiliates be on terms substantially the same, or at least as favorable to the Bank, as those prevailing at the time for comparable transactions with or involving nonaffiliated companies or, in the absence of comparable transactions, on terms and under circumstances, including credit standards, that in good faith would be offered to or would apply to nonaffiliated companies. The Company and its subsidiaries have adopted an Affiliate Transactions Policy and have entered into various affiliate agreements in compliance with Regulation W.

Safety and Soundness Standards. The FRB and the FDIC have adopted non-capital safety and soundness standards for institutions. These standards cover internal controls, information and internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, compensation, fees and benefits, and standards for asset quality, earnings and stock valuation. An institution that fails to meet these standards must develop a plan acceptable to the agency, specifying the steps that it will take to meet the standards. Failure to submit or implement such a plan may subject the institution to regulatory sanctions.

Federal Deposit Insurance. In addition to supervising and regulating state-chartered non-member banks, the FDIC insures the Bank’s deposits, up to prescribed statutory limits, through the Deposit Insurance Fund (the “DIF”), currently \$250,000 per depositor per institution. The DIF is funded primarily by FDIC assessments paid by each DIF member institution. The amount of FDIC assessments paid by each DIF member institution is based on its relative risk of default as measured by regulatory capital ratios and other supervisory factors. The Bank’s FDIC insurance expense, net of credits, totaled \$65 thousand for 2019.

As of September 30, 2018, the DIF reserve ratio exceeded the required minimum of 1.35% set by the Dodd-Frank Act. Small banks, such as the Bank, with total assets less than \$10 billion, were entitled to receive credits to offset the portion of their assessments that helped to raise the DIF reserve ratio from 1.15 percent to 1.35 percent. As a result, the Bank received a credit of \$177 thousand in 2019, which it applied to its FDIC insurance expense.

Additionally, all FDIC-insured institutions were required to pay assessments to the FDIC to fund interest payments on bonds issued by the Financing Corporation (“FICO”), an agency of the Federal government established to recapitalize the predecessor to the DIF. These assessments expired in 2019.

The FDIC may terminate a depository institution’s deposit insurance upon a finding that the institution’s financial condition is unsafe or unsound or that the institution has engaged in unsafe or unsound practices that pose a risk to the DIF or that may prejudice the interest of the bank’s depositors. Under California law, the termination of the Bank’s deposit insurance would result in a termination of the Bank’s charter.

Interstate Branching. The Dodd-Frank Act authorized national and state banks to establish branches in other states to the same extent as a bank chartered by that state would be permitted to branch. Previously, banks could only establish branches in other states if the host state expressly permitted out-of-state banks to establish branches in that state. Accordingly, banks may now enter new markets more freely.

Consumer Protection Laws and Regulations. The banking regulatory agencies are focusing greater attention on compliance with consumer protection laws and their implementing regulations. Examination and enforcement have become more intense in nature, and insured institutions have been advised to monitor carefully compliance with such laws and regulations. The Company is subject to many federal and state consumer protection and privacy statutes and regulations, including but not limited to the following:

- The Equal Credit Opportunity Act generally prohibits discrimination in any credit transaction, whether for consumer or business purposes, on the basis of race, color, religion, national origin, sex, marital status, age (except in limited circumstances), receipt of income from public assistance programs, or good faith exercise of any rights under the Consumer Credit Protection Act.
- The Truth in Lending Act (“TILA”) is designed to ensure that credit terms are disclosed in a meaningful way so that consumers may compare credit terms more readily and knowledgeably. As a result of the TILA, all creditors must use the same credit terminology to express rates and payments, including the annual percentage rate, the finance charge, the amount financed, the total of payments and the payment schedule, among other things. As a result of the Dodd-Frank Act, Regulation Z promulgated under the TILA includes new limits on loan originator compensation for all closed-end mortgages. These changes include, prohibiting certain payments to a mortgage broker or loan officer based on the transaction’s terms or conditions, prohibiting dual compensation, and prohibiting a mortgage broker or loan officer from “steering” consumers to transactions not in their interest, to increase mortgage broker or loan officer compensation.
- The Fair Housing Act (“FH Act”) regulates many practices, including making it unlawful for any lender to discriminate in its housing-related lending activities against any person because of race, color, religion, national origin, sex, handicap or familial status. A number of lending practices have been found by the courts to be, or may be considered, illegal under the FH Act, including some that are not specifically mentioned in the FH Act itself.
- The Home Mortgage Disclosure Act (“HMDA”), in response to public concern over credit shortages in certain urban neighborhoods, requires public disclosure of information that shows whether financial institutions are serving the housing credit needs of the neighborhoods and communities in which they are located. The HMDA also includes a “fair lending” aspect that requires the collection and disclosure of data about applicant and borrower characteristics as a way of identifying possible discriminatory lending patterns and enforcing anti-discrimination statutes.
- The Right to Financial Privacy Act imposes a new requirement for financial institutions to provide new privacy protections to consumers. Financial institutions must provide disclosures to consumers of its privacy policy, and state the rights of consumers to direct their financial institution not to share their nonpublic personal information with third parties.
- The Real Estate Settlement Procedures Act (“RESPA”) requires lenders to provide noncommercial borrowers with disclosures regarding the nature and cost of real estate settlements. Also, RESPA prohibits certain abusive practices, such as kickbacks, and places limitations on the amount of escrow accounts.

Penalties for noncompliance or violations under the above laws may include fines, reimbursement and other penalties. Due to heightened regulatory expectations related to compliance generally, the Company may incur additional compliance costs.

The Dodd-Frank Act created the CFPB as a new, independent federal agency. The CFPB has broad rulemaking, supervisory and enforcement powers under various federal consumer financial protection laws. The CFPB has examination and primary enforcement authority with respect to depository institutions with \$10 billion or more in assets. Smaller institutions, including the Bank, are generally subject to rules promulgated by the CFPB but will continue to be examined and supervised by federal banking regulators for consumer compliance purposes.

Anti-Money Laundering Laws. A series of banking laws and regulations beginning with the Bank Secrecy Act in 1970 requires banks to prevent, detect, and report illicit or illegal financial activities to the federal government to prevent money laundering, international drug trafficking, and terrorism. Under the US PATRIOT Act of 2001, financial institutions are subject to prohibitions against specified financial transactions and account relationships, requirements regarding the Customer Identification Program, as well as enhanced due diligence and “know your customer” standards in their dealings with high risk customers, foreign financial institutions, and foreign individuals and entities.

Privacy and Data Security. The Gramm-Leach Bliley Act (“GLBA”) of 1999 imposes requirements on financial institutions with respect to consumer privacy. The GLBA generally prohibits disclosure of consumer information to non-affiliated third parties unless the consumer has been given the opportunity to object and has not objected to such disclosure. Financial institutions are further required to disclose their privacy policies to consumers annually. The GLBA also directs federal regulators, including the FDIC, to prescribe standards for the security of consumer information. The Bank is subject to such standards, as well as standards for notifying consumers in the event of a security breach. The Bank is required to have an information security program to safeguard the confidentiality and security of customer information and to ensure proper disposal of information that is no longer needed. Customers must be notified when unauthorized disclosure involves sensitive customer information that may be misused.

Potential Enforcement Actions; Supervisory Agreements. Under federal law, the Company, the Bank and their institution-affiliated parties may be the subject of potential enforcement actions by the FRB (in the case of the Company) or the FDIC (in the case of the Bank) for unsafe and unsound practices in conducting their businesses, or for violations of any law, rule or regulation or provision, any consent order with any agency, any condition imposed in writing by the agency or any written agreement with the agency. Enforcement actions may include the imposition of a conservator or receiver, cease-and-desist orders and written agreements, the termination of insurance of deposits, the imposition of civil money penalties, the payment of restitution and removal and prohibition orders against institution-affiliated parties. The DBO also has authority to bring similar enforcement actions against the Bank.

Legislation and Proposed Changes. From time to time, legislation is enacted which has the effect of increasing the cost of doing business, limiting or expanding permissible activities or affecting the competitive balance between banks and other financial institutions. Proposals to change the laws and regulations governing the operations and taxation of banks, bank holding companies and other financial institutions are frequently made in Congress, in the California legislature and before various bank regulatory agencies. Typically, the intent of this type of legislation is to strengthen the banking industry, even if it may on occasion prove to be a burden on management's plans. No prediction can be made as to the likelihood of any major changes or the impact that new laws or regulations might have on us.

Effects of Government Monetary Policy. Our earnings and growth are affected not only by general economic conditions, but also by the fiscal and monetary policies of the federal government, particularly the FRB. The FRB implements national monetary policy for such purposes as curbing inflation and combating recession, through its open market operations in U.S. Government securities, control of the discount rate applicable to borrowings from the FRB, and establishment of reserve requirements against certain deposits. These activities influence growth of bank loans, investments and deposits, and also affect interest rates charged on loans or paid on deposits. The Company's profitability, like most financial institutions, is primarily dependent on interest rate spreads. In general, the difference between the interest rates paid by the Bank on interest-bearing liabilities, such as deposits and other borrowings, and the interest rates received by the Bank on interest-earning assets, such as loans extended to customers and securities held in the investment portfolio, will comprise the major portion of the Company's earnings. These rates are highly sensitive to many factors that are beyond our control, such as inflation, recession and unemployment, the monetary and fiscal policies of the federal government and the policies of regulatory agencies, particularly the FRB and the impact which future changes in domestic and foreign economic conditions might have on us cannot be predicted. The nature and impact of future changes in monetary policies and their impact on us cannot be predicted with certainty.

Recent Accounting Pronouncements

See Note 2 – “Summary of Significant Accounting Policies – Adoption of New Accounting Standards” of the Company's Consolidated Financial Statements in Item 8 – Financial Statements and Supplementary Data of this Annual Report on Form 10K for information related to recent accounting pronouncements.

ITEM 1A. RISK FACTORS

A deterioration of national or local economic conditions could reduce the Company's profitability.

The Company's lending operations and its customers are primarily located in the eastern region of Northern California. A significant downturn in the national economy or the local economy due to agricultural commodity prices, real estate prices, public policy decisions, natural disaster, drought or other factors could result in a decline in the local economy in general, which could in turn negatively impact the Company's business, financial condition, results of operations and prospects.

The majority of the Company's assets are loans, which if not repaid would result in losses to the Bank.

The Bank, like other lenders, is subject to credit risk, which is the risk of losing principal or interest due to borrowers' failure to repay loans in accordance with their terms. Underwriting and documentation controls cannot mitigate all credit risk. Accordingly, the Company's results of operations will be directly affected by the volume and timing of loan losses, which for a number of reasons can vary from period to period. The risks of loan losses may be exacerbated by a downturn in the economy or the real estate market in the Company's market areas or a rapid increase in interest rates, which could have a negative effect on collateral values and borrowers' ability to repay. To the extent loans are not paid timely by borrowers, the loans are placed on non-accrual status, thereby reducing interest income. Further, under these circumstances, an additional provision for loan and lease losses or unfunded commitments may be required, which could negatively impact the Company's income and capital. See Management's Discussion and Analysis of Financial Condition and Results of Operations – “Analysis of Asset Quality and Allowance for Loan Losses”.

If the Company's allowance for loan losses is not sufficient to absorb actual loan losses, the Company's profitability could be reduced.

The risk of loan losses is inherent in the lending business. The Company maintains an allowance for loan losses based upon the Company's actual losses over a relevant time period and management's assessment of all relevant qualitative factors that may cause future loss experience to differ from its historical loss experience. Although the Company maintains a rigorous process for determining the allowance for loan losses, it can give no assurance that it will be sufficient to cover future loan losses. If the allowance for loan losses is not adequate to absorb future losses, or if bank regulatory agencies require the Company to increase its allowance for loan losses, earnings could be significantly and adversely impacted.

A deterioration in the real estate market could have a material adverse effect on the Company's business, financial condition and results of operations.

As of December 31, 2019, approximately 72% of the Company's total loan portfolio is secured by real estate, the majority of which is commercial real estate. Increases in commercial and consumer delinquency levels or declines in real estate market values would require increased net charge-offs and increases in the allowance for loan losses, which could have a material adverse effect on the Company's business, financial condition and results of operations and prospects.

The FASB has recently issued an accounting standard update that will result in a significant change in how we recognize credit losses and may have a material impact on our results of operations, financial condition or liquidity.

In June 2016, the FASB issued ASU No. 2016-13, Measurement of Credit Losses on Financial Instruments. ASU No. 2016-13 significantly changes how entities will measure credit losses for most financial assets and certain other instruments that aren't measured at fair value through net income. The standard will replace today's "incurred loss" approach with an "expected loss" model. The new model, referred to as the current expected credit loss ("CECL") model, will apply to: (1) financial assets subject to credit losses and measured at amortized cost, and (2) certain off-balance sheet credit exposures. This includes, but is not limited to, loans, leases, held-to-maturity securities, loan commitments, and financial guarantees. The CECL model does not apply to available-for-sale ("AFS") debt securities. For AFS debt securities with unrealized losses, entities will measure credit losses in a manner similar to what they do today, except that the losses will be recognized as allowances rather than reductions in the amortized cost of the securities. The ASU also simplifies the accounting model for purchased credit-impaired debt securities and loans. ASU No. 2016-13 also expands the disclosure requirements regarding an entity's assumptions, models, and methods for estimating the allowance for loan and lease losses. ASU No. 2016-13 is effective for interim and annual reporting periods beginning after December 15, 2019; early adoption is permitted for interim and annual reporting periods beginning after December 15, 2018. Entities will apply the standard's provisions as a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is effective (i.e., modified retrospective approach). The Company has begun its implementation efforts by establishing an implementation team chaired by the Company's Chief Lending Officer and composed of members of the Company's credit administration and accounting departments. We have purchased software to support the CECL calculation of the allowance for loan losses under ASU No 2016-13 and have engaged the software vendor to assist in the transition to the CECL model. The Company's preliminary evaluation indicates the provisions of ASU No. 2016-13 are expected to impact the Company's Consolidated Financial Statements, in particular the level of the reserve for credit losses. However, the Company continues to evaluate the extent of the potential impact.

On October 16, 2019, the FASB approved a proposal to change the effective date of ASU No. 2016-13 for smaller reporting companies, as defined by the SEC, and other non-SEC reporting entities delaying the effective date to fiscal years beginning after December 31, 2022, including interim periods within those fiscal periods. As the Company is a smaller reporting company and has not adopted provisions of the standard early, the delay is applicable to the Company.

Fluctuations in interest rates could reduce profitability.

The Company's earnings depend largely upon net interest income, which is the difference between the total interest income earned on interest earning assets (primarily loans and investment securities) and the total interest expense incurred on interest bearing liabilities (primarily deposits and borrowed funds). The interest earned on assets and paid on liabilities are affected principally by direct competition, and general economic conditions at the state and national level and other factors beyond the Company's control such as actions of the FRB, the general supply of money in the economy, legislative tax policies, governmental budgetary matters, and other state and federal economic policies. Although the Company maintains a rigorous process for managing the impact of possible interest rate fluctuations on earnings, the Company can provide no assurance that its management efforts will prevent earnings from being significantly and adversely impacted by changes in interest rates.

The Company could be required to raise additional capital in the future, but that capital may not be available when it is needed or may not be available on terms that are favorable to the Company.

Federal and state bank regulatory authorities require the Company and the Bank to maintain adequate levels of capital to support their operations. The Company's ability to raise additional capital if and as needed depends on conditions in the capital markets, which are outside the Company's control, and on the Company's financial performance. Accordingly, the Company may not be able to raise additional capital, if needed, on terms that are acceptable to the Company. If the Company is unable to raise additional capital when needed, it could be required to curtail its growth strategy or reduce the levels of assets owned. In addition, although the Company and the Bank are currently well-capitalized under applicable regulatory frameworks, bank regulators are authorized and sometimes required to impose a wide range of requirements, conditions, and restrictions on banks and bank holding companies that fail to maintain adequate capital levels.

Drought conditions in California could have an adverse impact on the Company's business.

In recent years, California has experienced a severe drought. However, during the last few years drought conditions have lessened materially from pre-2016 levels. A significant portion of the Company's borrowers are involved in or are dependent on the agricultural industry in California, which requires water. As of December 31, 2019, approximately 13% of the Company's loans were categorized as agricultural loans. As a result of the drought, there have been governmental proposals concerning the distribution or rationing of water. If the amount of water available to agriculture becomes scarcer due to drought or rationing, growers may not be able to continue to produce agricultural products profitably, which could force some out of business. Although many of the Company's customers are not directly involved in agriculture, they could be impacted by difficulties in the agricultural industry because many jobs and businesses in the Company's market areas are related to the production of agricultural products. Therefore, the drought could adversely impact the Company's loan portfolio, business, financial condition and results of operations.

The Company faces substantial competition from larger banks and other financial institutions.

The Company faces substantial competition for deposits and loans. Competition for deposits primarily comes from other commercial banks, savings institutions, thrift and loan associations, money market and mutual funds and other investment alternatives. Competition for loans comes from other commercial banks, savings institutions, credit unions, mortgage banking firms, thrift and loan associations and other financial intermediaries. Larger competitors, by virtue of their larger capital resources, have substantially greater lending limits and marketing resources than the Company. In addition, they have greater resources and may be able to offer longer maturities or lower rates. The Company's competitors may also provide certain services for their customers, including trust and international banking that the Company is only able to offer indirectly through correspondent relationships. Ultimately, competition can reduce the Company's profitability, as well as make it more difficult to increase the size of its loan portfolio and deposit base.

There are risks associated with the Company's growth strategy.

During the past three years, the Company has completed the purchase and assumption of a branch office in Redding, California, completed the purchase and assumption of a branch office in Carson City, Nevada, opened a branch office in Reno, Nevada and established loan production offices in Red Bluff, California and Klamath Falls, Oregon. The Company may engage in additional acquisition activity and open additional offices in the future to expand the Company's markets or further its growth strategy. Acquiring other banks or branches involves various other risks commonly associated with acquisitions, including, difficulty in estimating the value of the business to be acquired, integrating the operations and retaining key employees and customers. There is no assurance that future acquisitions or offices will be successful. Further, growth may strain the Company's administrative, managerial, financial and operational resources and increase demands on its systems and controls. If the Company pursues its growth strategy too aggressively, fails to attract qualified personnel, control costs or maintain asset quality, or if factors beyond management's control divert attention away from its business operations, the Company's pursuit of its growth strategy could have a material adverse impact on its existing business .

The Company relies on key executives and personnel and the loss of any of them could have a material adverse impact on the Company's prospects.

Competition for qualified employees and personnel in the banking industry is intense and there are a limited number of qualified persons with knowledge of, and experience in, the California community banking industry. The process of recruiting personnel with the combination of skills and attributes required to carry out the Company's strategies is often lengthy. The Company's success depends to a significant degree upon its ability to attract and retain qualified management, loan origination, finance, administrative, marketing, compliance and technical personnel and upon the continued contributions of its management and personnel. In particular, the Company's success has been and continues to be highly dependent upon the abilities of key executives and certain other employees.

Security breaches and technological disruptions could damage the Company's reputation and profitability. The Company's business is highly reliant on third party vendors and its ability to manage the operational risks associated with outsourcing those services.

The Company's electronic banking activities expose it to possible liability and harm to its reputation should an unauthorized party gain access to confidential customer information. Despite its considerable efforts and investment to provide the security and authentication necessary to effect secure transmission of data, the Company cannot fully guarantee that these precautions will protect its systems from future compromises or breaches of its security measures. Although the Company has developed systems and processes that are designed to recognize and assist in preventing security breaches (and periodically test its security), failure to protect against or mitigate breaches of security could adversely affect its ability to offer and grow its online services, constitute a breach of privacy or other laws, result in costly litigation and loss of customer relationships, negatively impact the Bank's reputation, and could have an adverse effect on its business, results of operations and financial condition. The Company may also incur substantial increases in costs in an effort to minimize or mitigate cyber security risks and to respond to cyber incidents.

The potential for operational risk exposure exists throughout the Company's business. Integral to the Company's performance is the continued efficacy of the Company's technology and information systems, operational infrastructure and relationships with third parties and its colleagues in its day-to-day and ongoing operations. Failure by any or all of these resources subjects us to risks that may vary in size, scale and scope. This includes, but is not limited to, operational or systems failures, disruption of client operations and activities, ineffectiveness or exposure due to interruption in third party support as expected, as well as, the loss of key colleagues or failure on the part of key colleagues to perform properly.

Additionally, the Company outsources a large portion of its data processing to third parties which may encounter technological or other difficulties that may significantly affect the Company's ability to process and account for customer transactions. These vendors provide services that support its operations, including the storage and processing of sensitive consumer and business customer data, as well as its sales efforts. A cyber security breach of a vendor's system may result in theft of the Company's data or disruption of business processes. In most cases, the Company will remain primarily liable to its customers for losses arising from a breach of a vendor's data security system. The Company relies on its outsourced service providers to implement and maintain prudent cyber security controls. The loss of these vendor relationships could disrupt the services the Company provides to its customers and cause us to incur significant expense in connection with replacing these services.

The Company may face regulatory enforcement actions, incur fines, penalties and other negative consequences from regulatory violations, possibly even inadvertent or unintentional violations.

The Company is subject to significant federal and state regulation and supervision. In the past, the Company's business has been increasingly affected by these regulations, and this trend is likely to continue into the future. Many of these laws are subject to interpretation and changing regulatory approaches to supervision and enforcement. The Company maintains systems and procedures designed to ensure that it complies with applicable laws and regulations, but there can be no assurance that these will be effective. The Company may face regulatory enforcement actions and incur fines, penalties and other negative consequences from regulatory violations. The Company may also suffer other negative consequences resulting from findings of noncompliance with laws and regulations, that may also damage its reputation, and this in turn might materially affect its business and results of operations. Further, some legal/regulatory frameworks provide for the imposition of fines, restitution or penalties for noncompliance even though the noncompliance was inadvertent or unintentional and even though there were in place at the time systems and procedures designed to ensure compliance.

The Company's disclosure controls and procedures may not prevent or detect all errors or acts of fraud.

The Company's disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by us in reports it files under the Exchange Act is accurately accumulated and communicated to management, and recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms. The Company believes that any disclosure controls and procedures or internal controls and procedures, no matter how well conceived and operated, cannot provide absolute assurance that the objectives of the control system are met.

These inherent limitations include the realities that judgments in decision making can be faulty, that alternative reasoned judgments can be drawn, or that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by an unauthorized override of the controls. Accordingly, because of the inherent limitations in its control system, misstatements due to error or fraud may occur and not be detected, which could result in a material weakness in its internal controls over financial reporting and the restatement of previously filed financial statements.

The price of the Company's common stock may be volatile or may decline.

The trading price of the Company's common stock may fluctuate as a result of a number of factors, many of which are outside its control. Among the factors that could affect the Company's stock price are:

- actual or anticipated quarterly fluctuations in the Company's operating results and financial condition;
- research reports and recommendations by financial analysts;
- failure to meet analysts' revenue or earnings estimates;
- speculation in the press or investment community;
- actions by the Company or its competitors, such as acquisitions or restructurings;
- actions by institutional shareholders;
- fluctuations in the stock prices and operating results of its competitors;
- general market conditions and, in particular, developments related to market conditions for the financial services industry;
- proposed or adopted regulatory changes or developments;
- anticipated or pending investigations, proceedings or litigation that involve or affect us;
- domestic and international economic factors unrelated to its performance.

Significant decline in the Company's stock price could result in substantial losses for individual shareholders and could lead to costly and disruptive securities litigation.

The trading volume of the Company's common stock is limited.

Although the Company's common stock is traded on the Nasdaq Stock Market, trading volume to date has been relatively modest. The limited trading market for the Company's common stock may lead to exaggerated fluctuations in market prices and possible market inefficiencies compared to more actively traded securities. It may also make it more difficult for investors to sell the Company's common stock at desired prices, especially for holders seeking to dispose of a large number of shares of stock.

The Company depends primarily on the operations of the Bank to pay dividends, repurchase shares, repay its indebtedness and fund its operations. The Bank's ability to pay dividends to the Company depends on the success of the Bank's operations.

The Company is a separate and distinct legal entity from its subsidiary, the Bank, and it receives substantially all of its revenue from dividends paid by the Bank. There are legal limitations on the extent to which the Bank may extend credit, pay dividends or otherwise supply funds to, or engage in transactions with, the Company. The Company's inability to receive dividends from the Bank could adversely affect its business, financial condition, results of operations and prospects. Even if applicable laws and regulations would permit the Bank to pay dividends to Company and would permit the Company to pay dividends to its shareholders, the Board of Directors could determine that it is not in the best interest of the Company's shareholders to do so in order to preserve or redeploy our capital resources, for example. For these reasons, the amount and frequency of dividends that the Company pays to shareholders may vary from time to time.

Reduction in the value, or impairment of our investment securities, can impact our earnings and common shareholders' equity.

Generally Accepted Accounting Principles (“GAAP”) require the Company to carry its available-for-sale investment securities at fair value on its balance sheet. Unrealized gains or losses on these securities, reflecting the difference between the fair market value and the amortized cost, net of its tax effect, are reported as a component of shareholders’ equity. In certain instances, GAAP requires recognition through earnings of declines in the fair value of securities that are deemed to be other than temporarily impaired. Changes in the fair value of these securities may result from a number of circumstances that are beyond the Company’s control, such as changes in interest rates, the financial condition of government sponsored enterprises or insurers of municipal bonds, changes in demand for these securities as a result of economic conditions, or reduced market liquidity. There can be no assurance that the declines in market value will not result in other than temporary impairments of these assets, which would lead to loss recognition that could have a material adverse effect on the Company’s net income and capital levels.

Damage to the Company’s reputation could significantly harm the Company’s business and prospects.

The Company’s reputation is an important asset. The Company’s relationship with many of its customers is predicated upon its reputation as a high-quality provider of financial services that adheres to the highest standards of ethics, service quality and regulatory compliance. The Company’s ability to attract and retain customers, investors and employees depends upon external perceptions. Damage to its reputation among existing and potential customers, investors and employees could cause significant harm to the Company’s business and prospects and may arise from numerous sources, including litigation or regulatory actions, failing to deliver minimum standards of service and quality, lending practices, inadequate protection of customer information, sales and marketing efforts, compliance failures, unethical behavior and the misconduct of employees. Adverse developments in the banking industry may also, by association, negatively impact the Company’s reputation or result in greater regulatory or legislative scrutiny or litigation against us. The Company has policies and procedures in place that seek to protect its reputation and promote ethical conduct, but these policies and procedures may not be fully effective. Negative publicity regarding the Company’s business, employees, or customers, with or without merit, may result in the loss of customers, investors, and employees, costly litigation, a decline in revenues and increased governmental regulation.

The markets in which the Company operates are subject to the risk of earthquakes and other natural disasters.

The occurrence of catastrophic weather events or pandemics could adversely affect the Company’s financial condition or results of operations. Most of the Company’s offices are located in California. Also, most of the real and personal properties securing the Company’s loans are located in California. California is prone to earthquakes, brush fires, flooding and other natural disasters. In addition to possibly sustaining damage to its own properties, if there is a major earthquake, brush fires, flood or other natural disaster, the Company faces the risk that many of the Company’s borrowers may experience uninsured property losses, or sustained job interruption and/or loss which may materially impair their ability to meet the terms of their loan obligations. Therefore, a major earthquake, brush fire, flood or other natural disaster in California could have a material adverse effect on the Company’s business, financial condition, results of operations and cash flows.

Certain commercial and corporate borrowers may be affected by the recent outbreak of the coronavirus, which originated in Wuhan, Hubei Province, China but has been reported in other countries. These effects could include disruptions or restrictions in clients’ supply chains, closures of clients’ facilities or decreases in demand for clients’ products and services. If clients are adversely affected, or if the virus leads to a widespread health crisis that impacts economic growth, Plumas Bancorp’s condition and results of operations could be adversely affected, despite having no direct operations in China.

Change in interest rates could reduce profitability.

The Company’s earnings depend largely upon net interest income, which is the difference between the total interest income earned on interest earning assets (primarily loans and investment securities) and the total interest expense incurred on interest bearing liabilities (primarily deposits and borrowed funds). The interest earned on assets and paid on liabilities are affected principally by direct competition, and general economic conditions at the state and national level and other factors beyond the Company’s control such as actions of the FRB, the general supply of money in the economy, legislative tax policies, governmental budgetary matters, and other state and federal economic policies.

In a period of rising interest rates, the interest income the Company earns on its assets may not increase as rapidly as the interest expense it incurs on its liabilities. Likewise, in a period of falling interest rates, the interest expense the Company incurs on its liabilities may not decrease as rapidly as the interest income earned on its assets. Historically, the Company’s liabilities have shorter contractual maturities than its assets. This creates a potential imbalance as interest change over time, which can create significant earnings volatility. In addition, in a prolonged low interest rate environment, the difference between the total interest income earned on interest earning assets and the total interest expense incurred on interest bearing liabilities may be compressed, reducing the Company’s net interest income, adversely affecting its operating results.

Changes in interest rates can also affect the average life of the Company's loans. A reduction in interest rates causes increased prepayments of loans as borrowers tend to refinance their debt to reduce their borrowing costs. This creates reinvestment risk, which is the risk that the Company may not be able to reinvest the funds from faster prepayments at rates that are comparable to the rates earned on the prepaid loans. Additionally, increases in interest rates may decrease loan demand and make it more difficult for borrowers to repay adjustable-rate loans.

Although the Company maintains a rigorous process for managing the impact of possible interest rate fluctuations on earnings, there is a risk that despite its management's efforts, the Company's earnings could be significantly and adversely impacted by changes in interest rates.

The Company is exposed to risk of environmental liabilities with respect to real properties that it may acquire.

If the Company's borrowers are unable to meet their loan repayment obligations, it will initiate foreclosure proceedings with respect to and may take actions to acquire title to the personal and real property that collateralized their loans. As an owner of such properties, the Company could become subject to environmental liabilities and incur substantial costs for any property damage, personal injury, investigation and clean-up that may be required due to any environmental contamination that may be found to exist at any of those properties, even though it did not engage in the activities that led to such contamination. In addition, if the Company were the owner or former owner of a contaminated site, it could be subject to common law claims by third parties seeking damages for environmental contamination emanating from the site. If the Company were to become subject to significant environmental liabilities or costs, its business, financial condition, results of operations and prospects could be adversely affected.

ITEM 1B. UNRESOLVED STAFF COMMENTS

Not applicable.

ITEM 2. PROPERTIES

Of the Company's thirteen depository branches, ten are owned and three are leased. The Company also leases three lending offices and two administrative offices and owns four administrative facilities.

Owned Properties

35 South Lindan Avenue Quincy, California (1)	32 Central Avenue Quincy, California (1)	80 W. Main St. Quincy, California (1)
424 N. Mill Creek Quincy, California (1)	336 West Main Street Quincy, California	120 North Pine Street Portola, California
43163 Highway 299 E Fall River Mills, California	121 Crescent Street Greenville, California	255 Main Street Chester, California
510 North Main Street Alturas, California	3000 Riverside Drive Susanville, California	8475 North Lake Boulevard Kings Beach, California
11638 Donner Pass Road Truckee, California	5050 Meadowood Mall Circle Reno, Nevada	215 N. Lake Boulevard Tahoe City, California (4)

Leased Properties

243 North Lake Boulevard Tahoe City, California	1335 Hilltop Drive Redding, California	470 Nevada St., Suite 108 Auburn, California (2)
100 Amber Grove Dr., Suite 105 Chico, CA (3)	107 S. 7th St. Klamath Falls, OR (3)	2130 Main St., Ste. B Red Bluff, California (1)
1101 N. Carson St. Carson City, Nevada	470 Plumb Lane, Suite 310 Reno, Nevada (1)	

(1) Non-branch administrative or credit administrative offices.

(2) SBA lending office.

(3) Commercial lending office.

(4) Future home of the Bank's Tahoe City branch.

Including variable lease expense, total rent expense for the years ended December 31, 2019, 2018 and 2017 were \$465,000, \$379,000 and \$348,000, respectively. The expiration dates of the leases vary, with the first such lease expiring during 2020 and the last such lease expiring during 2022.

Future minimum lease payments for operating leases having initial or remaining noncancelable lease terms in excess of one year are as follows:

Year Ending December 31,	
2020	\$ 188,000
2021	88,000
2022	59,000
	<u>\$ 335,000</u>

The Company maintains insurance coverage on its premises, leaseholds and equipment, including business interruption and record reconstruction coverage. The branch properties and non-branch offices are adequate, suitable, in good condition and have adequate parking facilities for customers and employees. The Company and Bank are limited in their investments in real property under Federal and state banking laws. Generally, investments in real property are either for the Company and Bank use or are in real property and real property interests in the ordinary course of the Bank's business.

ITEM 3. LEGAL PROCEEDINGS

From time to time, the Company and/or its subsidiary are a party to claims and legal proceedings arising in the ordinary course of business. In the opinion of the Company's management, the amount of ultimate liability with respect to such proceedings will not have a material adverse effect on the financial condition or results of operations of the Company taken as a whole.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

PART II

ITEM 5. MARKET FOR REGISTRANT’S COMMON EQUITY, RELATED STOCK- HOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.

The Company’s common stock is quoted on the NASDAQ Capital Market under the ticker symbol "PLBC". As of December 31, 2019, there were 5,165,760 shares of the Company’s common stock outstanding held by approximately 1,440 shareholders of record as of the same date. The following table shows the high and low sales prices for the common stock, for each quarter as reported by Yahoo Finance.

Quarter	Common Dividends per share	High	Low
4th Quarter 2019	\$ 0.23	\$ 26.99	\$ 19.95
3rd Quarter 2019	-	\$ 25.00	\$ 19.25
2nd Quarter 2019	\$ 0.23	\$ 26.43	\$ 23.01
1st Quarter 2019	-	\$ 25.39	\$ 21.95
4th Quarter 2018	\$ 0.18	\$ 27.90	\$ 20.51
3rd Quarter 2018	-	\$ 28.50	\$ 24.11
2nd Quarter 2018	\$ 0.18	\$ 29.45	\$ 23.50
1st Quarter 2018	-	\$ 25.75	\$ 22.70

It is the policy of the Company to periodically distribute excess retained earnings to the shareholders through the payment of cash dividends. Such dividends help promote shareholder value and capital adequacy by enhancing the marketability of the Company’s stock. All authority to provide a return to the shareholders in the form of a cash or stock dividend or split rests with the Board of Directors. The Board will periodically, but on no regular schedule and in accordance with regulatory restrictions, if any, reviews the appropriateness of a cash dividend payment. A semi-annual cash dividend totaling \$0.14 per share was paid on May 15, 2017 and November 15, 2017, a semi-annual cash dividend totaling \$0.18 per share was paid on May 15, 2018 and November 15, 2018, and a semi-annual cash dividend totaling \$0.23 per share was paid on May 15, 2019 and November 15, 2019 representing a 130% increase over the dividend paid on November 21, 2016.

The Company is subject to various restrictions on the payment of dividends. See Note 12 “Shareholders’ Equity – Dividend Restrictions” of the Company’s Consolidated Financial Statements in Item 8 – Financial Statements and Supplementary Data of this Annual Report on Form 10K.

Securities Authorized for Issuance under Equity Compensation Plans. The following table sets forth securities authorized for issuance under equity compensation plans as of December 31, 2019.

Plan Category	Number of securities to be issued upon exercise of outstanding options	Weighted-average exercise price of outstanding options	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
	(a)	(b)	(c)
Equity compensation plans approved by security holders	302,385	\$ 17.73	106,500
Equity compensation plans not approved by security holders	None	Not Applicable	None
Total	302,385	\$ 17.73	106,500

For additional information related to the above plans see Note 12 of the Company’s Consolidated Financial Statements in Item 8 – Financial Statements and Supplementary Data of this Annual Report on Form 10K.

Issuer Purchases of Equity Securities. There were no purchases of Plumas Bancorp common stock by the Company during 2019 or 2018.

ITEM 6. SELECTED FINANCIAL DATA

The following table presents a summary of selected financial data and should be read in conjunction with the Company's consolidated financial statements and notes thereto included under Item 8 – Financial Statements and Supplementary Data.

	At or for the year ended December 31,				
	2019	2018	2017	2016	2015
	<i>(dollars in thousands except per share information)</i>				
<u>Statement of Income</u>					
Interest income	\$ 39,302	\$ 34,322	\$ 28,953	\$ 25,100	\$ 22,615
Interest expense	1,747	1,236	1,017	1,023	1,204
Net interest income	37,555	33,086	27,936	24,077	21,411
Provision for loan losses	1,500	1,000	600	800	1,100
Non-interest income	8,135	8,881	8,280	7,652	7,715
Non-interest expense	22,810	21,841	20,111	18,696	18,491
Net income before income taxes	21,380	19,126	15,505	12,233	9,535
Provision for income taxes	5,868	5,134	7,316	4,759	3,717
Net income	\$ 15,512	\$ 13,992	\$ 8,189	\$ 7,474	\$ 5,818
<u>Balance sheet (period average)</u>					
Total assets	\$ 865,191	\$ 824,398	\$ 745,427	\$ 657,975	\$ 599,286
Total loans	\$ 619,718	\$ 566,199	\$ 486,634	\$ 461,123	\$ 400,971
Allowance for loan losses	\$ 7,243	\$ 6,958	\$ 6,669	\$ 6,549	\$ 6,078
Total deposits	\$ 747,324	\$ 726,565	\$ 662,657	\$ 582,353	\$ 527,276
Total shareholders' equity	\$ 84,505	\$ 66,932	\$ 55,700	\$ 47,994	\$ 42,496
<u>Balance sheet (period average)</u>					
Total assets	\$ 852,664	\$ 764,326	\$ 695,320	\$ 622,229	\$ 571,990
Total loans	\$ 588,858	\$ 518,626	\$ 471,747	\$ 428,380	\$ 386,070
Total deposits	\$ 747,196	\$ 677,829	\$ 617,211	\$ 549,416	\$ 503,343
Total shareholders' equity	\$ 76,737	\$ 60,080	\$ 53,251	\$ 46,488	\$ 39,844
<u>Asset quality ratios</u>					
Nonperforming loans/total loans	0.33%	0.20%	0.62%	0.59%	1.13%
Nonperforming assets/total assets	0.33%	0.28%	0.59%	0.53%	1.06%
Allowance for loan losses/total loans	1.17%	1.23%	1.37%	1.42%	1.52%
Net loan charge-offs	\$ 1,215	\$ 711	\$ 480	\$ 329	\$ 473
<u>Performance ratios</u>					
Return on average assets	1.82%	1.83%	1.18%	1.20%	1.02%
Return on average equity	20.2%	23.3%	15.4%	16.1%	14.6%
Net interest margin	4.75%	4.70%	4.35%	4.21%	4.10%
Loans to deposits	82.9%	77.9%	73.4%	79.2%	76.0%
Efficiency ratio (1)	49.9%	52.0%	55.5%	58.9%	63.5%
<u>Per share information</u>					
Basic earnings	\$ 3.01	\$ 2.74	\$ 1.64	\$ 1.54	\$ 1.21
Diluted earnings	\$ 2.97	\$ 2.68	\$ 1.58	\$ 1.47	\$ 1.15
Common cash dividends	\$ 0.46	\$ 0.36	\$ 0.28	\$ 0.10	\$ -
Book value per common share	\$ 16.36	\$ 13.03	\$ 11.00	\$ 9.80	\$ 8.79
Common shares outstanding at period end	5,165,760	5,137,476	5,064,972	4,896,875	4,835,432
<u>Capital ratios – Plumas Bank</u>					
Leverage ratio	10.4%	9.3%	8.8%	9.2%	9.4%
Tier 1 risk-based capital	13.1%	11.8%	12.0%	12.1%	12.7%
Total risk-based capital	14.2%	13.0%	13.2%	13.3%	14.0%

(1) The efficiency ratio is defined as non-interest expense divided by total revenue (net interest income and non-interest income)

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

General

We are a bank holding company for Plumas Bank, a California state-chartered commercial bank. We derive our income primarily from interest received on real estate related, commercial, automobile and consumer loans and, to a lesser extent, interest on investment securities, fees received in connection with servicing deposit and loan customers and gains from the sale of government guaranteed loans. Our major operating expenses are the interest we pay on deposits and borrowings and general operating expenses. We rely on locally-generated deposits to provide us with funds for making loans.

We are subject to competition from other financial institutions and our operating results, like those of other financial institutions operating in California and Northern Nevada, are significantly influenced by economic conditions in California and Northern Nevada, including the strength of the real estate market. In addition, both the fiscal and regulatory policies of the federal and state government and regulatory authorities that govern financial institutions and market interest rates also impact the Bank's financial condition, results of operations and cash flows.

Critical Accounting Policies

Our accounting policies are integral to understanding the financial results reported. Our most complex accounting policies require management's judgment to ascertain the valuation of assets, liabilities, commitments and contingencies. We have established detailed policies and internal control procedures that are intended to ensure valuation methods are applied in an environment that is designed and operating effectively and applied consistently from period to period. The following is a brief description of our current accounting policies involving significant management valuation judgments.

Allowance for Loan Losses. The allowance for loan losses is an estimate of credit losses inherent in the Company's loan portfolio that have been incurred as of the balance-sheet date. The allowance is established through a provision for loan losses which is charged to expense. Additions to the allowance are expected to maintain the adequacy of the total allowance after credit losses and loan growth. Credit exposures determined to be uncollectible are charged against the allowance. Cash received on previously charged off amounts is recorded as a recovery to the allowance. The overall allowance consists of two primary components, specific reserves related to impaired loans and general reserves for inherent losses related to loans that are collectively evaluated for impairment.

We evaluate our allowance for loan losses quarterly. We believe that the allowance for loan losses is a "critical accounting estimate" because it is based upon management's assessment of various factors affecting the collectability of the loans, including current economic conditions, past credit experience, delinquency status, the value of the underlying collateral, if any, and a continuing review of the portfolio of loans.

We cannot provide you with any assurance that economic difficulties or other circumstances which would adversely affect our borrowers and their ability to repay outstanding loans will not occur which would be reflected in increased losses in our loan portfolio, which could result in actual losses that exceed reserves previously established.

The following discussion is designed to provide a better understanding of significant trends related to the Company's financial condition, results of operations, liquidity and capital. It pertains to the Company's financial condition, changes in financial condition and results of operations as of December 31, 2019 and 2018 and for each of the three years in the period ended December 31, 2019. The discussion should be read in conjunction with the Company's audited consolidated financial statements and notes thereto and the other financial information appearing elsewhere herein.

Overview

The Company recorded net income of \$15.5 million for the year ended December 31, 2019, an increase of \$1.5 million or 11% over net income of \$14.0 million during the year ended December 31, 2018. Pretax income increased by \$2.3 million, or 12%, to \$21.4 million in 2019 from \$19.1 million during the year ended December 31, 2018.

Net interest income increased by \$4.5 million to \$37.6 million during 2019 from \$33.1 million for the year ended December 31, 2018. This increase in net interest income resulted from an increase in interest income of \$5.0 million partially offset by an increase in interest expense of \$511 thousand. Interest on loans increased by \$4.5 million, interest on investment securities increased by \$444 thousand and interest on other interest earning assets increased by \$22 thousand. The provision for loan losses was \$1.5 million during 2019, up \$500 thousand from \$1.0 million during 2018.

During the year ended December 31, 2019 non-interest income totaled \$8.1 million, a decrease of \$746 thousand from the \$8.9 million earned during 2018. The largest component of the decrease in non-interest income was a \$1.0 million decline in the gain on sale of SBA loans. Non-interest expense increased by \$969 thousand to \$22.8 million during the twelve months ended December 31, 2019. The largest component of the increase in non-interest expense was an increase in salary and benefit expense of \$871 thousand.

The provision for income taxes increased by \$734 thousand from \$5.1 million in 2018 to \$5.9 million during the year ended December 31, 2019.

Total assets at December 31, 2019 were \$865 million, an increase of \$41 million from \$824 million at December 31, 2018. This increase included increases of \$53.5 million in loans, \$342 thousand in premises and equipment, \$328 thousand in bank owned life insurance and \$256 thousand in cash. These items were partially offset by decreases of \$12.2 million in investment securities, \$463 thousand in OREO and \$1.0 million in other assets.

Gross loans increased by \$53.5 million, or 9%, from \$566 million at December 31, 2018 to \$620 million at December 31, 2019. The three largest areas of growth in the Company's loan portfolio were \$45 million in commercial real estate loans, \$13 million in auto loans and \$10 million in agricultural loans. These items were partially offset by declines in other loan categories of \$15 million, the largest of which was a decline in construction loans of \$9.0 million.

Total deposits increased by \$20.8 million from \$727 million at December 31, 2018 to \$747 million at December 31, 2019. On October 26, 2018 we purchased a branch in Carson City, Nevada from Mutual of Omaha Bank. In this transaction we acquired \$45.6 million in deposits including \$18.5 million in time deposits. We experienced a decrease in deposits at this branch mostly related to the maturity of time deposits which were yielding significantly higher rates than our offering rates. In total, time deposits at the Carson City Branch declined by \$14.8 million from \$17.8 million at December 31, 2018 to \$3.0 million at December 31, 2019. Excluding the effect of the decline in time deposits in Carson City, total deposits would have increased by \$35.6 million or 5%. At December 31, 2019, 44% of the Company's deposits were in the form of non-interest-bearing demand deposits and only 5% were time deposits. The Company has no brokered deposits.

The \$20.8 million increase in deposits includes increases of \$27.6 million in non-interest-bearing demand deposits, \$8.1 million in money market accounts and \$6.2 million in savings accounts. These items were partially offset by declines of \$2.3 million in interest-bearing demand deposits and \$18.8 million in time deposits.

Total shareholders' equity increased by \$17.6 million from \$66.9 million at December 31, 2018 to \$84.5 million at December 31, 2019. The largest component of the \$17.6 million increase was earnings during the twelve-month period totaling \$15.5 million. In addition, we recorded an increase in accumulated other comprehensive income of \$4.1 million from a loss of \$2.0 million at December 31, 2018 to income of \$2.1 million at December 31, 2019. During 2019 the Company paid two 23 cents per share semi-annual cash dividends which had the effect of reducing shareholders' equity by \$2.4 million.

The return on average assets was 1.82% for 2019, down slightly from 1.83% for 2018. The return on average equity was 20.2% for 2019, down from 23.3% for 2018.

Results of Operations

Net Interest Income

The following table presents, for the years indicated, the distribution of consolidated average assets, liabilities and shareholders' equity. Average balances are based on average daily balances. It also presents the amounts of interest income from interest-earning assets and the resultant yields expressed in both dollars and yield percentages, as well as the amounts of interest expense on interest-bearing liabilities and the resultant cost expressed in both dollars and rate percentages. Nonaccrual loans are included in the calculation of average loans while nonaccrued interest thereon is excluded from the computation of yields earned:

	Year ended December 31,								
	2019			2018			2017		
	Average balance	Interest income/expense	Rates earned/paid	Average balance	Interest income/expense	Rates earned/paid	Average balance	Interest income/expense	Rates earned/paid
<i>(dollars in thousands)</i>									
Assets									
Interest bearing deposits	\$ 30,881	\$ 632	2.05%	\$ 32,937	\$ 610	1.85%	\$ 56,524	\$ 674	1.19%
Investment securities(1)	171,080	4,395	2.57	152,966	3,951	2.58	114,477	2,479	2.17
Total loans (2)(3)	588,858	34,275	5.82	518,626	29,761	5.74	471,747	25,800	5.47
Total earning assets	790,819	39,302	4.97%	704,529	34,322	4.87%	642,748	28,953	4.50%
Cash and due from banks	22,094			21,639			19,531		
Other assets	39,751			38,158			33,041		
Total assets	<u>\$852,664</u>			<u>\$764,326</u>			<u>\$695,320</u>		
Liabilities and shareholders' equity									
Interest bearing demand deposits	\$106,020	102	0.10%	\$103,494	96	0.09%	\$ 96,945	89	0.09%
Money market deposits	86,756	411	0.47	69,405	134	0.19	58,594	84	0.14
Savings deposits	180,181	299	0.17	176,796	294	0.17	159,707	264	0.17
Time deposits	48,766	389	0.80	44,715	192	0.43	47,360	145	0.31
Junior subordinated debentures	10,310	531	5.15	10,310	510	4.95	10,310	401	3.89
Other	11,549	15	0.13	9,132	10	0.11	8,121	34	0.42
Total interest-bearing liabilities	443,582	1,747	0.39%	413,852	1,236	0.30%	381,037	1,017	0.27%
Noninterest bearing demand deposits	325,473			283,419			254,605		
Other liabilities	6,872			6,975			6,427		
Shareholders' equity	76,737			60,080			53,251		
Total liabilities and shareholders' equity	<u>\$852,664</u>			<u>\$764,326</u>			<u>\$695,320</u>		
Net interest income		<u>\$ 37,555</u>			<u>\$ 33,086</u>			<u>\$ 27,936</u>	
Net interest spread (4)			4.58%			4.57%			4.23%
Net interest margin (5)			4.75%			4.70%			4.35%

(1) Interest income is reflected on an actual basis and is not computed on a tax-equivalent basis.

(2) Average nonaccrual loan balances of \$2.0 million for 2019, \$1.0 million for 2018 and \$3.2 million for 2017 are included in average loan balances for computational purposes.

(3) Loan origination fees and costs are included in interest income as adjustments of the loan yields over the life of the loan using the interest method. Loan interest income includes net loan costs of \$741,000, \$462,000 and \$501,000 for 2019, 2018 and 2017, respectively.

(4) Net interest spread represents the average yield earned on interest-earning assets less the average rate paid on interest-bearing liabilities.

(5) Net interest margin is computed by dividing net interest income by total average earning assets.

The following table sets forth changes in interest income and interest expense, for the years indicated and the amount of change attributable to variances in volume, rates and the combination of volume and rates based on the relative changes of volume and rates:

	2019 compared to 2018				2018 compared to 2017			
	Increase (decrease) due to change in:				Increase (decrease) due to change in:			
	Average Volume(1)	Average Rate(2)	Mix(3)	Total	Average Volume(1)	Average Rate(2)	Mix(3)	Total
	<i>(dollars in thousands)</i>							
Interest-earning assets:								
Interest bearing deposits	\$ (38)	\$ 64	\$ (4)	\$ 22	\$ (281)	\$ 373	\$ (156)	\$ (64)
Investment securities	468	(21)	(3)	444	833	478	161	1,472
Loans	4,030	426	58	4,514	2,564	1,271	126	3,961
Total interest income	4,460	469	51	4,980	3,116	2,122	131	5,369
Interest-bearing liabilities:								
Interest bearing demand deposits	2	4	-	6	6	1	-	7
Money market deposits	33	195	49	277	16	29	5	50
Savings deposits	6	(1)	-	5	28	2	-	30
Time deposits	17	165	15	197	(8)	58	(3)	47
Junior subordinated debentures	-	21	-	21	-	109	-	109
Other borrowings	3	2	-	5	(27)	2	1	(24)
Total interest expense	61	386	64	511	15	201	3	219
Net interest income	\$ 4,399	\$ 83	\$ (13)	\$ 4,469	\$ 3,101	\$ 1,921	\$ 128	\$ 5,150

(1) The volume change in net interest income represents the change in average balance multiplied by the previous year's rate.

(2) The rate change in net interest income represents the change in rate multiplied by the previous year's average balance.

(3) The mix change in net interest income represents the change in average balance multiplied by the change in rate.

2019 compared to 2018. Net interest income is the difference between interest income and interest expense. Net interest income was \$37.6 million for the year ended December 31, 2019, up \$4.5 million, or 14%, from \$33.1 million during 2018. The \$4.5 million included an increase of \$5.0 million, or 15%, in interest income, from \$34.3 million during 2018 to \$39.3 million during the current year and an increase of \$511 thousand in interest expense.

Interest and fees on loans increased by \$4.5 million, interest on investment securities increased by \$444 thousand and interest on interest-earning bank deposits increased by \$22 thousand.

Interest and fees on loans was \$34.3 million during 2019. The average loan balances were \$588.8 million for 2019, up \$70.2 million from \$518.6 million during 2018. The following table compares loan balances by type at December 31, 2019 and 2018.

(dollars in thousands)	Balance at End of Period		Percent of Loans in Each Category to Total Loans	
	12/31/2019		12/31/2018	
	12/31/2019	12/31/2018	12/31/2019	12/31/2018
Commercial	\$ 47,892	\$ 49,563	7.7%	8.8%
Agricultural	78,785	69,160	12.7%	12.2%
Real estate – residential	14,530	15,900	2.3%	2.8%
Real estate – commercial	316,986	271,710	51.2%	48.0%
Real estate – construction & land development	31,181	40,161	5.0%	7.1%
Equity Lines of Credit	35,471	38,490	5.7%	6.8%
Auto	90,310	77,135	14.6%	13.6%
Other	4,563	4,080	0.8%	0.7%
Total Gross Loans	\$ 619,718	\$ 566,199	100%	100%

The average yield on loans was 5.82% for 2019 up 8 basis points from 5.74% for 2018. We attribute much of the increase in yield to an increase in the average prime rate of 37 basis points. At December 31, 2019 approximately 25% of the Company's loan portfolio was comprised of loans tied to the prime rate or an equivalent rate.

Interest on investment securities increased by \$444 thousand as a result of an increase in average balance of \$18.1 million from \$153.0 million in 2018 to \$171.1 million in 2019. Yield on investment securities declined slightly from 2.58% during 2018 to 2.57% in 2019. Interest income on interest bearing deposits, which totaled \$632 thousand in 2019 and \$610 thousand in 2018, primarily relates to interest on cash balances held at the Federal Reserve. The \$22 thousand increase in interest on interest bearing deposits was related to an increase in the average rate paid on interest earning deposits of 20 basis points from 1.85% during 2018 to 2.05% in 2019 which is consistent with the average federal funds rate during this period. The effect of the increase in yield was mostly offset by a decrease in average interest earning deposits of \$2.0 million from \$32.9 million during 2018 to \$30.9 million in 2019.

Interest expense on deposits increased by \$485 thousand from \$716 thousand for the twelve months ended December 31, 2018, to \$1,201 thousand during 2019. This increase mostly relates to an increase in interest expense on money market accounts and time deposits related to the purchase of our Carson City, Nevada branch on October 26, 2018. The average rate paid on the Carson City money market and time deposits exceeds that which Plumas Bank pays in other markets. To date we have maintained the rates on the money market accounts at this branch but have experienced a decrease in deposits mostly related to the maturity of time deposits which were yielding significantly higher rates than our offering rates. In total, time deposits at the Carson City Branch declined by \$14.8 million from \$17.8 million at December 31, 2018 to \$3.0 million at December 31, 2019. During the twelve months ended December 31, 2019 money market accounts housed at our Carson City branch averaged \$14.9 million and time deposits at this branch averaged \$11.2 million. Interest expense on money market accounts increased by \$277 thousand to \$411 thousand related to an increase in average rate paid of 28 basis points and an increase in average balances of \$17.3 million from \$69.4 million during 2018 to \$86.7 million during 2019. Interest on time deposits increased by \$197 thousand from \$192 thousand during the twelve months ended December 31, 2018 to \$389 thousand during 2019. During this same period average time deposits increased by \$4.1 million and the average rate paid on time deposit increased by 37 basis points.

Interest expense on other interest-bearing liabilities increased by \$26 thousand from \$520 thousand during 2018 to \$546 thousand during the current period mostly related to an increase in rate paid on junior subordinated debentures. Interest on the debentures, which totaled \$531 thousand during 2019 and \$510 thousand during 2018, fluctuates with changes in the 3-month London Interbank Offered Rate (LIBOR).

Net interest margin is net interest income expressed as a percentage of average interest-earning assets. As a result of the changes noted above, the net interest margin for 2019 increased to 4.75%, from 4.70% during 2018.

2018 compared to 2017. Net interest income was \$33.1 million for the year ended December 31, 2018, up \$5.2 million, or 18%, from \$27.9 million during 2017. The \$5.2 million included an increase of \$5.4 million, or 18.5%, in interest income, from \$28.9 million during 2017 to \$34.3 million during 2018 and an increase of \$219 thousand in interest expense.

Interest and fees on loans increased by \$4.0 million and interest on investment securities increased by \$1.5 million. Interest on deposits decreased by \$64 thousand. The increases in interest on loans and investments include both an increase in average balance and an increase in average yield.

Interest and fees on loans was \$29.8 million during 2018. The average loan balances were \$518.6 million for 2018, up \$46.9 million from the \$471.7 million during 2017.

The average yield on loans was 5.74% for 2018 up 27 basis points from 5.47% for 2017. We attribute much of the increase in yield to an increase in the average prime rate of 81 basis points. At December 31, 2018 approximately 28% of the Company's loan portfolio was comprised of loans tied to the prime rate or an equivalent rate.

Interest on investment securities increased by \$1.5 million as a result of an increase in yield of 41 basis points from 2.17% during 2017 to 2.58% during 2018 and an increase in average balance from \$114.5 million in 2017 to \$153.0 million in 2018. During the current period yield benefited from market conditions and the maturity, sales and payments on lower earning securities. Interest income on interest bearing deposits, which totaled \$610 thousand in 2018 and \$674 thousand in 2017, primarily relates to interest on cash balances held at the Federal Reserve. The \$64 thousand decrease in interest on interest bearing deposits was related to a decrease in average interest earning deposits of \$23.6 million from \$56.5 million during 2017 to \$32.9 million in 2018. The decrease in average balance was mostly offset by an increase in yield of 66 basis points from 119 basis points in 2017 to 185 basis points in 2018; consistent with the increase in the average fed funds rate during these periods.

Interest expense on deposits increased by \$134 thousand to \$716 thousand for the twelve months ended December 31, 2018, up from \$582 thousand in 2017. Of this increase, \$81 thousand relates to interest at our Carson City branch. The average rate paid on the Carson City money market and time deposits exceeds that which the Bank pays in other markets and we would expect some runoff on these accounts as they reprice over time. Interest expense on NOW accounts increased by \$7 thousand. Rates paid on NOW accounts averaged 0.09% during 2018 and 2017. Average balances increased by \$6.6 million to \$103.5 million during 2018 from \$96.9 million during 2017. Interest expense on money market accounts increased by \$50 thousand to \$134 thousand during the year ended December 31, 2018. Rates paid on money market accounts averaged 0.19% during 2018 and 0.14% in 2017. The increase is primarily related to higher cost money market accounts at the Carson City branch. Average balances increased by \$10.8 million from \$58.6 million in 2017 to \$69.4 million during the year ended December 31, 2018. Much of this increase is associated with the acquisition of the Carson City branch. Interest expense on savings accounts increased by \$30 thousand as we continued to experience growth in this category of deposits. Average savings deposits increased by \$17.1 million from \$159.7 million during 2017 to \$176.8 million during 2018. The average rate paid on savings accounts was 17 basis points in 2018 and 2017.

Interest expense on time deposits increased \$47 thousand from \$145 thousand during 2017 to \$192 thousand during 2018 primarily as a result of the acquisition of the Carson City branch. Average time deposits declined by \$2.7 million from \$47.4 million during 2017 to \$44.7 million during the year ended December 31, 2018. The average rate paid on time deposits was 0.43% in 2018 and 0.31% during 2017.

Interest expense on other interest-bearing liabilities increased by \$85 thousand from \$435 thousand during the year ended December 31, 2017 to \$520 thousand during the current twelve-month period. Interest expense on the Company's note payable decreased by \$28 thousand during the twelve months ended December 31, 2018. This decrease was related to a decrease in average borrowings on this note from \$700 thousand during 2017 to \$0 in 2018. The note payable was paid off in April of 2017. Interest expense on junior subordinated debentures, which increased by \$109 thousand to \$510 thousand, fluctuates with changes in the 3-month London Interbank Offered Rate (LIBOR) rate.

As a result of the changes noted above, the net interest margin for 2018 increased to 4.70%, from 4.35% during 2017.

Provision for Loan Losses

During the year ended December 31, 2019 we recorded a provision for loan losses of \$1.5 million up \$500 thousand from \$1.0 million during the year ended December 31, 2018. See "Analysis of Asset Quality and Allowance for Loan Losses" for further discussion of loan quality trends and the provision for loan losses.

The allowance for loan losses is maintained at a level that management believes will be appropriate to absorb inherent losses on existing loans based on an evaluation of the collectability of the loans and prior loan loss experience. The evaluations take into consideration such factors as changes in the nature and volume of the portfolio, overall portfolio quality, review of specific problem loans, and current economic conditions that may affect the borrower's ability to repay their loan. The allowance for loan losses is based on estimates, and ultimate losses may vary from the current estimates.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known. Based on information currently available, management believes that the allowance for loan losses is appropriate to absorb potential risks in the portfolio. However, no assurance can be given that the Company may not sustain charge-offs which are in excess of the allowance in any given period.

Non-Interest Income

The following table sets forth the components of non-interest income for the years ended December 31, 2019, 2018 and 2017.

	Years Ended December 31,			Change during Year	
	2019	2018	2017	2019	2018
	<i>(dollars in thousands)</i>				
Service charges on deposit accounts	\$ 2,695	\$ 2,576	\$ 2,467	\$ 119	\$ 109
Interchange revenue	2,374	2,174	1,987	200	187
Gain on sale of loans, net	867	1,903	2,039	(1,036)	(136)
Loan servicing fees	760	800	731	(40)	69
Earnings on bank owned life insurance policies	328	328	338	-	(10)
Gain (loss) on sale of investments	114	(8)	(158)	122	150
Gain on equity securities with no readily determinable fair value	-	209	-	(209)	209
Other income	997	899	876	98	23
Total non-interest income	\$ 8,135	\$ 8,881	\$ 8,280	\$ (746)	\$ 601

2019 compared to 2018. During the year ended December 31, 2019, non-interest income totaled \$8.1 million, a decrease of \$746 thousand from the twelve months ended December 31, 2018. The largest component of this decrease was a decline of \$1.0 million in gains on sale of SBA loans from \$1.9 million during the twelve months ended December 31, 2018 to \$867 thousand during 2019. Proceeds from SBA loan sales totaled \$19.5 million during 2019 and \$41.7 million during 2018. Loans originated for sale totaled \$20.4 million during 2019 compared to \$38.9 million during the twelve months ended December 31, 2018. We attribute some of the decline in originations to the government shutdown during the first quarter of 2019. During the shutdown we were unable to provide SBA guaranteed loans. In addition, higher market rates have resulted in a decrease in demand and competition in the SBA lending market remains intense. Loan servicing income, which decreased by \$40 thousand, represents servicing income received on the guaranteed portion of SBA loans sold into the secondary market. At December 31, 2019 we were servicing \$116 million in guaranteed portions of loans, a decrease of \$6 million from \$122 million at December 31, 2018. Non-interest income benefited during the 2018 period from a \$209 thousand gain recorded upon the prospective adoption of a newly effective accounting pronouncement impacting the measurement of equity securities, which in our case consists of stock in our correspondent banks, without a readily determinable fair market value. No gain or loss was recorded on these investment securities during the current period.

Partially offsetting these declines in non-interest income were increases of \$119 thousand in service charge income and \$200 thousand in interchange income mostly related to an increase in the size of the bank. Other increases in non-interest income included a \$114 thousand gain on sale of investment securities and an increase in dividends on FHLB stock of \$77 thousand related to an increase in the dividend rate as well as an increase in holdings of FHLB stock.

2018 compared to 2017. During the year ended December 31, 2018, non-interest income totaled \$8.9 million, an increase of \$601 thousand from the twelve months ended December 31, 2017. Included in this increase were two items of a non-recurring nature. A \$209 thousand gain was recorded upon the prospective adoption of a newly effective accounting pronouncement impacting the measurement of equity securities and the loss on sale of investment securities declined by \$150 thousand to \$8 thousand in 2018. Other significant increases in non-interest income included \$109 thousand in service charges on deposit accounts, \$187 thousand in interchange income and \$69 thousand in loan service fees. We attribute these increases primarily to growth in the bank.

The largest decrease in non-interest income was a \$136 thousand decline in gains on sale of loans. The decline in gain on sale relates to a decline in the average premium received on sale. Gains on sale of loans mostly relate to sales of SBA 7(a) loans. Gains on sale of loans decreased from \$2.0 million during 2017 to \$1.9 million during the twelve months ended December 31, 2018. Proceeds from SBA loan sales totaled \$41.7 million during 2018 and \$36.6 million during the twelve months ended December 31, 2017. Loans originated for sale totaled \$38.9 million during the twelve months ended December 31, 2018 and \$31.3 million during 2017. Loan servicing income increased by \$69 thousand; at December 31, 2018 we were servicing \$122 million in guaranteed portions of loans, an increase of \$9 million from \$113 million at December 31, 2017.

Non-Interest Expense

The following table sets forth the components of other non-interest expense for the years ended December 31, 2019, 2018 and 2017.

	Years Ended December 31,			Change during Year	
	2019	2018	2017	2019	2018
	<i>(dollars in thousands)</i>				
Salaries and employee benefits	\$ 13,009	\$ 12,138	\$ 11,505	871	\$ 633
Occupancy and equipment	3,311	2,962	2,840	349	122
Outside service fees	2,533	2,376	2,234	157	142
Professional fees	704	925	612	(221)	313
Telephone and data communications	520	528	561	(8)	(33)
Business development	490	439	389	51	50
Director compensation, education and retirement	443	267	336	176	(69)
Armored car and courier	403	329	278	74	51
Advertising and promotion	395	433	372	(38)	61
Amortization of Core Deposit Intangible	263	27	6	236	21
Loan collection costs	227	216	194	11	22
Stationery and supplies	112	118	118	(6)	0
Deposit insurance	65	237	248	(172)	(11)
OREO expenses	61	76	73	(15)	3
Provision from change in OREO valuation	40	155	124	(115)	31
Gain on sale of OREO	(275)	(47)	(130)	(228)	83
Other operating expense	509	662	351	(153)	311
Total non-interest expense	\$ 22,810	\$ 21,841	\$ 20,111	\$ 969	\$ 1,730

2019 compared to 2018. During 2019 non-interest expense increased by \$969 thousand, or 4% to \$22.8 million, up from \$21.8 million during 2018. Total non-interest expense related to our Carson City, Nevada branch was \$866 thousand during 2019 and \$340 thousand during 2018. Excluding the effect of the Carson City branch, non-interest expense would have increased by 2% .

The Company's single largest expense is salary and benefit costs. During 2019, salary and benefit expense increased by \$871 thousand, or 7%, to \$13.0 million. Salary expense increased by \$1.0 million related to annual merit and promotion increases, an increase of seven Full Time Equivalent (FTE) employees and a full year of operations of our Carson City, Nevada branch. Other significant increases in salary and benefit expense include a decline of \$226 thousand in the deferral of loan origination costs and an increase of \$114 thousand in medical insurance expense. Partially offsetting these items was a decline of \$544 thousand in commission expense consistent with the decline in SBA sales. Other significant increases in non-interest expense include \$349 thousand in occupancy and equipment expense, \$236 thousand in amortization of core deposit intangible, \$176 thousand in director compensation and expense and \$157 thousand in outside service fees. The largest decreases in non-interest expense were \$228 thousand in gain on sale of OREO properties and reductions in professional fees of \$221 thousand, deposit insurance expense of \$172 thousand, other non-interest expense of \$153 thousand and \$115 thousand in the provision for change in OREO valuation.

Of the \$349 thousand increase in occupancy and equipment costs, \$139 thousand relates to the Carson City, Nevada branch. Of the remaining increase the three largest items were increases of \$74 thousand in equipment depreciation, \$74 thousand in software costs and \$38 thousand in rent expense. The increase in amortization of core deposit intangible is related to the amortization of the core deposit intangible recorded on the acquisition of the Carson City branch. Director compensation and expense was abnormally low during the 2018 period as it included the reversal of accrued retirement costs related to our former director John Flournoy who elected not to run for reelection in 2018 and instead allowed his board term to expire as of May 16, 2018. Mr. Flournoy did not meet the minimum years of service required under his agreement to receive benefits. In addition, during 2019 we have added two new Board members. The increase in outside services primarily relates to growth in the Bank.

Professional fees during the current period benefited from a reduction in consulting costs of \$109 thousand and corporate legal costs of \$127 thousand. Consulting costs were somewhat high during the 2018 period as they included an external review of our compliance management system and \$29 thousand related to our acquisition of the Carson City, Nevada branch. Legal fees during the 2018 period included \$44 thousand related to the Carson City branch acquisition and \$45 associated with litigation brought by a third-party municipality against one of our borrowers which could adversely affect our collateral position. Deposit insurance costs during the current period benefited from assessment credits we were able to apply to our deposit insurance billings. Plumas Bank was awarded assessment credits totaling \$177 thousand which became available once the Deposit Insurance Fund Reserve Ratio reached at least 1.38. During the third quarter we were notified that the reserve ratio was 1.40 on June 30, 2019 and that our credits would be available to offset insurance assessments beginning with the April 1, 2019 assessment period. Other non-interest expense during the 2018 period was also higher than normal as it included a \$50 thousand increase in the reserve for undisbursed loan commitments and costs associated with the pending termination of our lease at our Tahoe City, California branch. During 2018 we purchased a building in Tahoe City which, after remodeling is complete, will become the new home of our Tahoe City branch. Our lease obligation at our current location includes a termination penalty that during 2018 has been accrued into other expense. During 2019 we sold three OREO properties recording a net gain on sale of \$275 thousand.

2018 compared to 2017. Non-interest expense increased by \$1.7 million to \$21.8 million during the twelve months ended December 31, 2018, up from \$20.1 million during 2017. The three largest components of this increase were increases of \$633 thousand in salaries and benefits, \$313 thousand in professional fees and \$352 thousand in Other. The largest components of the increase in salary and benefit expense were increases of \$762 thousand in salary expense and \$386 thousand in bonus expense. Salary expense increased to \$9.5 million related to additions to staff and merit and promotion increases. Total FTE increased from 142 at December 31, 2017 to 155 at December 31, 2018. This increase includes 4 FTE at our Carson City branch. The additional nine FTE includes additions to staff to support branch and lending activities as well as additional administrative personnel. Bonus expense is mostly a function of pretax income; the increase during the 2018 period is primarily related to the increase in pretax income and expansion in 2018 in the bonus plan to include nonofficer level personnel. These items were partially offset by an increase in the deferral of loan origination costs of \$731 thousand to \$2.5 million related mostly to an increase in loan origination activity.

Professional fees increased by \$313 thousand related primarily to an \$139 thousand increase in consulting expense and a \$132 thousand increase in legal expense. The increase in other non-interest expense included a \$50 thousand increase in the reserve for undisbursed loan commitments, an increase of \$63 thousand in charge offs on over drafted deposit accounts and an accrual for costs associated with the termination of our lease at our Tahoe City, California branch. These three items accounted for approximately 70% of the \$352 thousand increase in Other expense.

Provision for Income Taxes. The Company recorded an income tax provision of \$5.9 million, or 27.4% of pre-tax income for the year ended December 31, 2019. This compares to an income tax provision of \$5.1 million, or 26.8% of pre-tax income during 2018. The percentages for 2019 and 2018 differ from statutory rates as tax exempt items of income such as earnings on Bank owned life insurance and municipal loan and securities interest decrease taxable income. In addition, the 2019 and 2018 provision include income tax benefits related to the exercise of stock options of \$41 thousand and \$134 thousand, respectively.

Deferred tax assets and liabilities are recognized for the tax consequences of temporary differences between the reported amount of assets and liabilities and their tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The determination of the amount of deferred income tax assets which are more likely than not to be realized is primarily dependent on projections of future earnings, which are subject to uncertainty and estimates that may change given economic conditions and other factors. The realization of deferred income tax assets is assessed and a valuation allowance is recorded if it is "more likely than not" that all or a portion of the deferred tax asset will not be realized. "More likely than not" is defined as greater than a 50% chance. All available evidence, both positive and negative is considered to determine whether, based on the weight of that evidence, a valuation allowance is needed. Based upon the analysis of available evidence, management has determined that it is "more likely than not" that all deferred income tax assets as of December 31, 2019 and 2018 will be fully realized and therefore no valuation allowance was recorded.

Financial Condition

Loan Portfolio. Gross loans increased by \$53.5 million, or 9%, from \$566 million at December 31, 2018 to \$620 million at December 31, 2019. The three largest areas of growth in the Company's loan portfolio were \$45 million in commercial real estate loans, \$13 million in auto loans and \$10 million in agricultural loans. These items were partially offset by declines in other loan categories of \$15 million, the largest of which was a decline in construction loans of \$9.0 million. The Company continues to manage the mix of its loan portfolio consistent with its identity as a community bank serving the financing needs of all sectors of the area it serves. Although the Company offers a broad array of financing options, it continues to concentrate its focus on small to medium sized commercial businesses. These loans offer diversification as to industries and types of businesses, thus limiting material exposure in any industry concentrations. The Company offers both fixed and floating rate loans and obtains collateral in the form of real property, business assets and deposit accounts, but looks to business and personal cash flows as its primary source of repayment.

As shown in the following table the Company's largest lending categories are commercial real estate loans, auto loans, agricultural loans and commercial loans.

(dollars in thousands)	Percent of Loans in		Percent of Loans in	
	Balance at	Each	Balance at	Each
	End of Period	Category to Total Loans	End of Period	Category to Total Loans
	12/31/2019	12/31/2019	12/31/2018	12/31/2018
Commercial	\$ 47,892	7.7%	\$ 49,563	8.8%
Agricultural	78,785	12.7%	69,160	12.2%
Real estate – residential	14,530	2.3%	15,900	2.8%
Real estate – commercial	316,986	51.2%	271,710	48.0%
Real estate – construction & land development	31,181	5.0%	40,161	7.1%
Equity Lines of Credit	35,471	5.7%	38,490	6.8%
Auto	90,310	14.6%	77,135	13.6%
Other	4,563	0.8%	4,080	0.7%
Total	\$ 619,718	100%	\$ 566,199	100%

The Company's real estate related loans, including real estate mortgage loans, real estate construction and land development loans, consumer equity lines of credit, and agricultural loans secured by real estate comprised 72% of the total loan portfolio at December 31, 2019. Moreover, the business activities of the Company currently are focused in the California counties of Plumas, Nevada, Placer, Lassen, Modoc, Shasta, and Sierra and in Washoe and Carson City Counties in Northern Nevada. Consequently, the results of operations and financial condition of the Company are dependent upon the general trends in these economies and, in particular, the residential and commercial real estate markets. In addition, the concentration of the Company's operations in these areas of Northeastern California and Northwestern Nevada exposes it to greater risk than other banking companies with a wider geographic base in the event of catastrophes, such as earthquakes, fires and floods in these regions.

The rates of interest charged on variable rate loans are set at specific increments in relation to the Company's lending rate or other indexes such as the published prime interest rate or U.S. Treasury rates and vary with changes in these indexes. The frequency in which variable rate loans reprice can vary from one day to several years. At December 31, 2019 and 2018, approximately 74% and 75%, respectively of the Company's loan portfolio was comprised of variable rate loans. Loans indexed to the prime interest rate totaled approximately 25% of the Company's loan portfolio; these loans reprice within one day to three months of a change in the prime rate. At December 31, 2019 and 2018, 32% and 33%, respectively of the variable loans were at their respective floor rate. While real estate mortgage, commercial and consumer lending remain the foundation of the Company's historical loan mix, some changes in the mix have occurred due to the changing economic environment and the resulting change in demand for certain loan types. The most significant change has been an increase in indirect auto lending with automobile loans increasing from 2.5% of gross loans at December 31, 2011 to 14.6% of gross loans at December 31, 2019. The automobile portfolio provides diversification to the loan portfolio in terms of rate, term and balance as these loans tend to have a much shorter term and balance than commercial real estate loans and are fixed rate. In addition, the Company remains committed to the agricultural industry and will continue to pursue high quality agricultural loans. Agricultural loans include both commercial and commercial real estate loans. The Company's agricultural loan balances totaled \$79 million at December 31, 2019 and \$69 million at December 31, 2018.

The following table sets forth the amounts of loans outstanding by category as of the dates indicated.

	At December 31,				
	2019	2018	2017	2016	2015
	<i>(dollars in thousands)</i>				
Real estate – mortgage	\$ 331,516	\$ 287,610	\$ 256,881	\$ 247,419	\$ 217,569
Real estate – construction and land development	31,181	40,161	25,181	21,904	16,188
Commercial	47,892	49,563	39,620	41,293	37,084
Consumer (1)	130,344	119,705	106,044	99,404	90,274
Agriculture (2)	78,785	69,160	58,908	51,103	39,856
Total loans	619,718	566,199	486,634	461,123	400,971
Deferred costs	3,561	3,257	2,283	2,006	1,940
Allowance for loan losses	(7,243)	(6,958)	(6,669)	(6,549)	(6,078)
Net loans	\$ 616,036	\$ 562,498	\$ 482,248	\$ 456,580	\$ 396,833

(1) Includes equity lines of credit and auto

(2) Includes agriculture real estate

The following table sets forth the maturity of gross loan categories as of December 31, 2019. Also provided with respect to such loans are the amounts due after one year, classified according to sensitivity to changes in interest rates:

	Within One Year	After One Through Five Years	After Five Years	Total
	<i>(dollars in thousands)</i>			
Real estate – mortgage	\$ 27,617	\$ 66,697	\$ 237,202	\$ 331,516
Real estate – construction and land development	20,430	3,024	7,727	31,181
Commercial	9,048	22,361	16,483	47,892
Consumer	20,443	69,039	40,862	130,344
Agriculture	25,192	20,853	32,740	78,785
Total	<u>\$ 102,730</u>	<u>\$ 181,974</u>	<u>\$ 335,014</u>	<u>\$ 619,718</u>
Loans maturing after one year with:				
Fixed interest rates		\$ 97,153	\$ 34,220	\$ 131,373
Variable interest rates		84,821	300,794	385,615
Total		<u>\$ 181,974</u>	<u>\$ 335,014</u>	<u>\$ 516,988</u>

Analysis of Asset Quality and Allowance for Loan Losses. The Company attempts to minimize credit risk through its underwriting and credit review policies. The Company’s credit review process includes internally prepared credit reviews as well as contracting with an outside firm to conduct periodic credit reviews. The Company’s management and lending officers evaluate the loss exposure of classified and impaired loans on a quarterly basis, or more frequently as loan conditions change. The Management Asset Resolution Committee (MARC) reviews the asset quality of criticized and past due loans monthly and reports the findings to the full Board of Directors. In management’s opinion, this loan review system helps facilitate the early identification of potential criticized loans. MARC also provides guidance for the maintenance and timely disposition of OREO properties including developing financing and marketing programs to incent individuals to purchase OREO. MARC consists of the Bank’s Chief Executive Officer, Chief Financial Officer and Chief Credit Officer, and the activities are governed by a formal written charter. The MARC meets monthly and reports to the Board of Directors.

The allowance for loan losses is established through charges to earnings in the form of the provision for loan losses. Loan losses are charged to and recoveries are credited to the allowance for loan losses. The allowance for loan losses is maintained at a level deemed appropriate by management to provide for known and inherent risks in the loan portfolio. The adequacy of the allowance for loan losses is based upon management’s continuing assessment of various factors affecting the collectability of loans including current economic conditions, maturity of the portfolio, size of the portfolio, industry concentrations, borrower credit history, collateral, the existing allowance for loan losses, independent credit reviews, current charges and recoveries to the allowance for loan losses and the overall quality of the portfolio as determined by management, regulatory agencies, and independent credit review consultants retained by the Company. There is no precise method of predicting specific losses or amounts which may ultimately be charged off on particular segments of the loan portfolio. The collectability of a loan is subjective to some degree, but must relate to the borrower’s financial condition, cash flow, quality of the borrower’s management expertise, collateral and guarantees, and state of the local economy.

Formula allocations are calculated by applying loss factors to outstanding loans with similar characteristics. Loss factors are based on the Company’s historical loss experience as adjusted for changes in the business cycle and may be adjusted for significant factors that, in management’s judgment, affect the collectability of the portfolio as of the evaluation date. Historical loss data from the beginning of the latest business cycle are incorporated in the loss factors.

The discretionary allocation is based upon management’s evaluation of various loan segment conditions that are not directly measured in the determination of the formula and specific allowances. The conditions may include, but are not limited to, general economic and business conditions affecting the key lending areas of the Company, credit quality trends, collateral values, loan volumes and concentrations, and other business conditions.

In June 2016, the FASB issued ASU No. 2016-13, Measurement of Credit Losses on Financial Instruments. ASU No. 2016-13 significantly changes how entities will measure credit losses for most financial assets and certain other instruments that aren’t measured at fair value through net income. The standard will replace today’s “incurred loss” approach with an “expected loss” model. The new model, referred to as the current expected credit loss (“CECL”) model, will apply to: (1) financial assets subject to credit losses and measured at amortized cost, and (2) certain off-balance sheet credit exposures. This includes, but is not limited to, loans, leases, held-to-maturity securities, loan commitments, and financial guarantees. We have purchased software to support the CECL calculation of the allowance for loan losses under ASU No 2016-13 and have engaged the software vendor to assist in the transition to the CECL model. The Company’s preliminary evaluation indicates the provisions of ASU No. 2016-13 are expected to impact the Company’s Consolidated Financial Statements, in particular the level of the reserve for credit losses.

However, the Company continues to evaluate the extent of the potential impact. On October 16, 2019, the FASB approved a proposal to change the effective date of ASU No. 2016-13 for smaller reporting companies, as defined by the SEC, and other non-SEC reporting entities delaying the effective date to fiscal years beginning after December 31, 2022, including interim periods within those fiscal periods. As the Company is a smaller reporting company and has not adopted provisions of the standard early, the delay is applicable to the Company.

The following table provides certain information for the years indicated with respect to the Company's allowance for loan losses as well as charge-off and recovery activity.

	For the Year Ended December 31,				
	2019	2018	2017	2016	2015
	<i>(dollars in thousands)</i>				
Balance at beginning of period	\$ 6,958	\$ 6,669	\$ 6,549	\$ 6,078	\$ 5,451
Charge-offs:					
Commercial and agricultural (2)	587	325	202	268	91
Real estate mortgage	-	25	48	292	132
Real estate construction & land	-	-	-	5	55
Consumer (1)	934	841	629	414	549
Total charge-offs	1,521	1,191	879	979	827
Recoveries:					
Commercial and agricultural (2)	26	83	89	53	173
Real estate mortgage	7	114	118	45	8
Real estate construction & land	-	3	-	389	-
Consumer (1)	273	280	192	163	173
Total recoveries	306	480	399	650	354
Net charge-offs	1,215	711	480	329	473
Provision for loan losses	1,500	1,000	600	800	1,100
Balance at end of period	\$ 7,243	\$ 6,958	\$ 6,669	\$ 6,549	\$ 6,078
Net charge-offs during the period to average loans	0.21%	0.14%	0.10%	0.08%	0.12%
Allowance for loan losses to total loans	1.17%	1.23%	1.37%	1.42%	1.52%

(1) Includes equity lines of credit and auto

(2) Includes agriculture real estate

During the years ended December 31, 2019 and 2018 we recorded a provision for loan losses of \$1.5 million and \$1 million, respectively. Net charge-offs totaled \$1,215 thousand during the year ended December 31, 2019 up \$504 thousand from \$711 thousand during the year ended December 31, 2018. The largest component of this increase was an increase of \$262 thousand in charge-offs on commercial loans which mostly relates to charge-offs on the unguaranteed portion of SBA loans. Net charge-offs as a percentage of average loans increased from 0.14% during 2018 to 0.21% during the year ended December 31, 2019.

The following table provides a breakdown of the allowance for loan losses:

(dollars in thousands)	Balance at	Percent of Loans in	Balance at	Percent of Loans in
	End of	Each Category to	End of	Each Category to
	Period	Total Loan	Period	Total Loans
	2019	2019	2018	2018
Commercial and agricultural	\$ 1,270	20.4%	\$ 1,452	21.0%
Real estate mortgage	3,589	53.5%	2,900	50.8%
Real estate construction & land	481	5.0%	758	7.1%
Consumer (includes equity lines of credit & auto)	1,903	21.1%	1,848	21.1%
Total	\$ 7,243	100.0%	\$ 6,958	100.0%

The allowance for loan losses totaled \$7.2 million at December 31, 2019 and \$7.0 million at December 31, 2018. Specific reserves related to impaired loans decreased by \$27 thousand from \$181 thousand at December 31, 2018 to \$154 thousand at December 31, 2019. At least quarterly the Company evaluates each specific reserve and if it determines that the loss represented by the specific reserve is uncollectable it records a charge-off for the uncollectable portion. General reserves were \$7.1 million at December 31, 2019 and \$6.8 million at December 31, 2018. The allowance for loan losses as a percentage of total loans decreased from 1.23% at December 31, 2018 to 1.17% at December 31, 2019. The percentage of general reserves to unimpaired loans totaled 1.15% at December 31, 2019 and 1.20% at December 31, 2018.

The Company places loans 90 days or more past due on nonaccrual status unless the loan is well secured and in the process of collection. A loan is considered to be in the process of collection if, based on a probable specific event, it is expected that the loan will be repaid or brought current. Generally, this collection period would not exceed 90 days. When a loan is placed on nonaccrual status the Company's general policy is to reverse and charge against current income previously accrued but unpaid interest. Interest income on such loans is subsequently recognized only to the extent that cash is received, and future collection of principal is deemed by management to be probable. Where the collectability of the principal or interest on a loan is considered to be doubtful by management, it is placed on nonaccrual status prior to becoming 90 days delinquent.

Impaired loans are measured based on the present value of the expected future cash flows discounted at the loan's effective interest rate or the fair value of the collateral if the loan is collateral dependent. The amount of impaired loans is not directly comparable to the amount of nonperforming loans disclosed later in this section. The primary difference between impaired loans and nonperforming loans is that impaired loan recognition considers not only loans 90 days or more past due, restructured loans and nonaccrual loans but also may include identified problem loans other than delinquent loans where it is considered probable that we will not collect all amounts due to us (including both principal and interest) in accordance with the contractual terms of the loan agreement.

A restructuring of a debt constitutes a troubled debt restructuring (TDR) if the Company, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. Restructured workout loans typically present an elevated level of credit risk as the borrowers are not able to perform according to the original contractual terms. Loans that are reported as TDRs are considered impaired and measured for impairment as described above.

Loans restructured (TDRs) and not included in nonperforming loans in the following table totaled \$0.9 million, \$1.0 million, \$1.1 million, \$2.6 million and \$2.0 million at December 31, 2019, 2018, 2017, 2016, and 2015, respectively. For additional information related to restructured loans see Note 5 of the Company's Consolidated Financial Statements in Item 8 - Financial Statements and Supplementary Data of this Annual Report on Form 10-K.

The following table sets forth the amount of the Company's nonperforming assets as of the dates indicated.

	At December 31,				
	2019	2018	2017	2016	2015
	<i>(dollars in thousands)</i>				
Nonaccrual loans	\$ 2,050	\$ 1,117	\$ 1,226	\$ 2,724	\$ 4,546
Loans past due 90 days or more and still accruing	-	-	1,796	-	-
Total nonperforming loans	2,050	1,117	3,022	2,724	4,546
Other real estate owned	707	1,170	1,344	735	1,756
Other vehicles owned	56	53	35	12	30
Total nonperforming assets	\$ 2,813	\$ 2,340	\$ 4,401	\$ 3,471	\$ 6,332
Interest income forgone on nonaccrual loans	\$ 158	\$ 46	\$ 50	\$ 164	\$ 303
Interest income recorded on a cash basis on nonaccrual loans	\$ -	\$ -	\$ -	\$ 29	\$ -
Nonperforming loans to total loans	0.33%	0.20%	0.62%	0.59%	1.13%
Nonperforming assets to total assets	0.33%	0.28%	0.59%	0.53%	1.06%

Nonperforming loans at December 31, 2019 were \$2.1 million, an increase of \$933 thousand from the \$1.1 million balance at December 31, 2018. Specific reserves on nonaccrual loans totaled \$121 thousand at December 31, 2019 and \$128 thousand at December 31, 2018, respectively. Performing loans past due thirty to eighty-nine days were \$3.7 million at December 31, 2019 up from \$2.6 million at December 31, 2018.

A substandard loan is not adequately protected by the current sound worth and paying capacity of the borrower or the value of the collateral pledged, if any. Total substandard loans increased by \$2.6 million from \$741 thousand at December 31, 2018 to \$3.3 million at December 31, 2019. Loans classified as special mention increased by \$3.3 million from \$4.3 million at December 31, 2018 to \$7.6 million at December 31, 2019. At December 31, 2019, \$1.4 million of performing loans were classified as substandard. Further deterioration in the credit quality of individual performing substandard loans or other adverse circumstances could result in the need to place these loans on nonperforming status.

At December 31, 2019 and 2018, the Company's recorded investment in impaired loans totaled \$2.2 million and \$1.3 million, respectively. The specific allowance for loan losses related to impaired loans totaled \$154 thousand and \$181 thousand at December 31, 2019 and 2018, respectively. Additionally, \$71 thousand and \$11 thousand had been charged off against impaired loans at December 31, 2019 and 2018, respectively.

OREO represents real property acquired by the Bank either through foreclosure or through a deed in lieu thereof from the borrower. Repossessed assets include vehicles and other commercial assets acquired under agreements with delinquent borrowers. OREO holdings represented three properties totaling \$707 thousand at December 31, 2019 and six properties totaling \$1.2 million at December 31, 2018. Nonperforming assets as a percentage of total assets were 0.33% at December 31, 2019 and 0.28% at December 31, 2018.

The following table provides a summary of the change in the number and balance of OREO properties for the years ended December 31, 2019 and 2018, dollars in thousands:

	Year Ended December 31,						
	Number		2019		Number		2018
Beginning Balance	6	\$	1,170		6	\$	1,344
Additions	-		-		4		656
Dispositions	(3)		(423)		(4)		(675)
Provision from change in OREO valuation	-		(40)		-		(155)
Ending Balance	3	\$	707		6	\$	1,170

Investment Portfolio and Federal Reserve Balances. Total investment securities were \$159.3 million as of December 31, 2019 and \$171.5 million as of December 31, 2018. Unrealized gains on available-for-sale investment securities totaling \$2.9 million were recorded, net of \$861 thousand in tax expense, as accumulated other comprehensive income within shareholders' equity at December 31, 2019. Unrealized losses on available-for-sale investment securities totaling \$2.9 million were recorded, net of \$846 thousand in tax benefits, as accumulated other comprehensive income within shareholders' equity at December 31, 2018.

During the year ended December 31, 2019 the Company sold fifty-five available-for-sale investment securities for total proceeds of \$19.7 million recording a \$114 thousand gain on sale. During 2018 the Company sold eighteen available-for-sale investment securities for total proceeds of \$4.2 million recording an \$8 thousand loss on sale.

The investment portfolio at December 31, 2019 consisted of \$125.7 million in securities of U.S. Government-sponsored agencies and 89 municipal securities totaling \$33.6 million. The investment portfolio at December 31, 2018 consisted of \$132.7 million in securities of U.S. Government-sponsored agencies and 119 municipal securities totaling \$38.8 million.

There were no Federal funds sold at December 31, 2019 or December 31, 2018; however, the Bank maintained interest earning balances at the Federal Reserve Bank totaling \$20.5 million at December 31, 2019 and \$19.9 million at December 31, 2018. The balance, at December 31, 2019, earned interest at the rate of 1.55%.

The Company classifies its investment securities as available-for-sale or held-to-maturity. Currently all securities are classified as available-for-sale. Securities classified as available-for-sale may be sold to implement the Company's asset/liability management strategies and in response to changes in interest rates, prepayment rates and similar factors.

The following tables summarize the values of the Company's investment securities held on the dates indicated:

Available-for-sale (fair value)	December 31,		
	2019	2018	2017
	<i>(dollars in thousands)</i>		
U.S. Government-sponsored agency residential mortgage-backed securities	\$ 125,678	\$ 132,678	\$ 103,788
Municipal obligations	33,642	38,829	33,678
Total	<u>\$ 159,320</u>	<u>\$ 171,507</u>	<u>\$ 137,466</u>

The following table summarizes the maturities of the Company's securities at their carrying value, which represents fair value, and their weighted average tax equivalent yields at December 31, 2019. Mortgage-backed securities are included in maturity categories based on their stated maturity date. Expected maturities may differ from contractual maturities because the issuers may have the right to call or prepay obligations.

(dollars in thousands)	Within One Year		After One Through Five Years		After Five Through Ten Years		After Ten Years		Total	
	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield
Available-for-sale (Fair Value)										
U.S. Government-sponsored agency residential mortgage-backed securities	\$ -	-%	\$ -	-%	\$ 18,293	2.27%	\$ 107,385	2.64%	\$ 125,678	2.59%
Municipal obligations	-	-%	3,243	3.03%	6,370	3.03%	24,029	3.57%	33,642	3.41%
Total	<u>\$ -</u>	<u>-%</u>	<u>\$ 3,243</u>	<u>3.03%</u>	<u>\$ 24,663</u>	<u>2.47%</u>	<u>\$ 131,414</u>	<u>2.81%</u>	<u>\$ 159,320</u>	<u>2.76%</u>

Deposits. Total deposits increased by \$20.8 million from \$727 million at December 31, 2018 to \$747 million at December 31, 2019. On October 26, 2018 we purchased a branch in Carson City, Nevada from Mutual of Omaha Bank. In this transaction we acquired \$45.6 million in deposits including \$18.5 million in time deposits. We experienced a decrease in deposits at this branch mostly related to the maturity of time deposits which were yielding significantly higher rates than our offering rates. In total, time deposits at the Carson City Branch declined by \$14.8 million from \$17.8 million at December 31, 2018 to \$3.0 million at December 31, 2019. Excluding the effect of the decline in time deposits in Carson City, total deposits would have increased by \$35.6 million or 5%. At December 31, 2019, 44% of the Company's deposits were in the form of non-interest-bearing demand deposits and only 5% were time deposits. The Company has no brokered deposits.

The following table shows the distribution of deposits by type at December 31, 2019 and 2018.

(dollars in thousands)	Percent of Deposits in Each Category		Percent of Deposits in Each Category	
	Balance at End of Period	to Total Deposits	Balance at End of Period	to Total Deposits
	12/31/2019	12/31/2019	12/31/2018	12/31/2018
Non-interest bearing	\$ 331,619	44.4%	\$ 304,039	41.8%
NOW	102,724	13.7%	105,107	14.5%
Money Market	90,853	12.2%	82,743	11.4%
Savings	183,934	24.6%	177,710	24.5%
Time	38,194	5.1%	56,966	7.8%
Total Deposits	<u>\$ 747,324</u>	<u>100%</u>	<u>\$ 726,565</u>	<u>100%</u>

Deposits represent the Bank's primary source of funds. Deposits are primarily core deposits in that they are demand, savings and time deposits generated from local businesses and individuals. These sources are considered to be relatively stable, long-term relationships thereby enhancing steady growth of the deposit base without major fluctuations in overall deposit balances. The Company experiences, to a small degree, some seasonality with the slower growth period between November through April, and the higher growth period from May through October. To assist in meeting any funding demands, the Company maintains a secured borrowing arrangement with the FHLB. There were no brokered deposits at December 31, 2019 or December 31, 2018.

The Company's time deposits of \$100,000 or more had the following schedule of maturities at December 31, 2019 (dollars in thousands):

Remaining Maturity:	<u>Amount</u>
Three months or less	\$ 3,495
Over three months to six months	4,042
Over six months to 12 months	3,066
Over 12 months	4,265
Total	<u>\$ 14,868</u>

Time deposits of \$100,000 or more are generally from the Company's local business and individual customer base. The potential impact on the Company's liquidity from the withdrawal of these deposits is discussed at the Company's asset and liability management committee meetings and is considered to be minimal.

Short-term Borrowing Arrangements. The Company is a member of the FHLB and can borrow up to \$229 million from the FHLB secured by commercial and residential mortgage loans with carrying values totaling \$367 million. The Company is required to hold FHLB stock as a condition of membership. At December 31, 2019 and December 31, 2018, the Company held \$3.5 million and \$3.0 million, respectively of FHLB stock which is recorded as a component of other assets. Based on this level of stock holdings at December 31, 2019, the Company can borrow up to \$130 million. To borrow the \$229 million in available credit the Company would need to purchase \$2.7 million in additional FHLB stock. In addition to its FHLB borrowing line, the Company has unsecured short-term borrowing agreements with three of its correspondent banks in the amounts of \$20 million, \$11 million and \$10 million. There were no outstanding borrowings to the FHLB or the correspondent banks under these agreements at December 31, 2019 and 2018.

Note Payable On October 1, 2019 the Company renewed its line of credit, for a one-year term, with the same lender (the "Note"). The maximum amount outstanding at any one time on the Note cannot exceed \$5 million. There were no borrowings on the Note during the years ended December 31, 2019 and 2018. The Note bears interest at a rate of the U.S. "Prime Rate" plus one-quarter percent per annum and is secured by 100 shares of Plumas Bank stock representing the Company's 100% ownership interest in Plumas Bank. Under the Note, the Bank is subject to several negative and affirmative covenants including, but not limited to providing timely financial information, maintaining specified levels of capital, restrictions on additional borrowings, and meeting or exceeding certain capital and asset quality ratios. The Bank was in compliance with all such covenants related to the Note at December 31, 2019 and 2018.

Repurchase Agreements. In 2011 the Bank introduced a new product for its larger business customers which use securities sold under agreements to repurchase as an alternative to interest-bearing deposits. Securities sold under agreements to repurchase totaling \$16.0 million at December 31, 2019 and \$13.1 million at December 31, 2018 are secured by U.S. Government agency securities with a carrying amount of \$22.0 million and \$21.8 million at December 31, 2019 and 2018, respectively. Interest paid on this product is similar to that which is paid on the Bank's premium money market account; however, these are not deposits and are not FDIC insured.

Junior Subordinated Deferrable Interest Debentures. Plumas Statutory Trust I and II are business trust subsidiaries formed by the Company with capital of \$349 thousand and \$179 thousand, respectively, for the sole purpose of issuing trust preferred securities fully and unconditionally guaranteed by the Company.

During 2002, Trust I issued 6,000 Floating Rate Capital Trust Pass-Through Securities ("Trust Preferred Securities"), with a liquidation value of \$1,000 per security, for gross proceeds of \$6,000,000. During 2005, Trust II issued 4,000 Trust Preferred Securities with a liquidation value of \$1,000 per security, for gross proceeds of \$4,000,000. The entire proceeds were invested by Trust I in the amount of \$6,186,000 and Trust II in the amount of \$4,124,000 in Floating Rate Junior Subordinated Deferrable Interest Debentures (the "Subordinated Debentures") issued by the Company, with identical maturity, repricing and payment terms as the Trust Preferred Securities. The Subordinated Debentures represent the sole assets of Trusts I and II.

Trust I's Subordinated Debentures mature on September 26, 2032, bear a current interest rate of 5.35% (based on 3-month LIBOR plus 3.40%), with repricing and payments due quarterly. Trust II's Subordinated Debentures mature on September 28, 2035, bear a current interest rate of 3.37% (based on 3-month LIBOR plus 1.48%), with repricing and payments due quarterly. The interest rate of the Trust Preferred Securities issued by Trust I adjust on each quarterly anniversary date to equal the 3-month LIBOR plus 3.40%. The Trust Preferred Securities issued by Trust II adjust on each quarterly anniversary date to equal the 3-month LIBOR plus 1.48%. Both Trusts I and II have the option to defer payment of the distributions for a period of up to five years, as long as the Company is not in default on the payment of interest on the Subordinated Debentures.

Interest expense recognized by the Company for the years ended December 31, 2019, 2018 and 2017 related to the subordinated debentures was \$531,000, \$510,000 and \$401,000, respectively.

Capital Resources

Total shareholders' equity increased by \$17.6 million from \$66.9 million at December 31, 2018 to \$84.5 million at December 31, 2019. The largest component of the \$17.6 million increase was earnings during the twelve-month period totaling \$15.5 million. In addition, we recorded an increase in accumulated other comprehensive income of \$4.1 million from a loss of \$2.0 million at December 31, 2018 to income of \$2.1 million at December 31, 2019. Stock option activity increased shareholders' equity by \$0.4 million. During 2019 the Company paid two 23 cents per share semi-annual cash dividends which had the effect of reducing shareholders' equity by \$2.4 million.

It is the policy of the Company to periodically distribute excess retained earnings to the shareholders through the payment of cash dividends. The Board of Directors believes that such dividends help promote shareholder value and capital adequacy by enhancing the marketability of the Company's stock. All authority to provide a return to the shareholders in the form of a cash or stock dividend or split rests with the Board of Directors. The Board periodically, but on no regular schedule, reviews the appropriateness of a cash dividend payment. The Company's ability to pay dividends is limited by California and federal law and the policies and regulations of the FRB as well as restrictions the Subordinated Debentures.

On October 20, 2016 the Company announced that its Board of Directors approved the reinstatement of a semi-annual cash dividend. The dividend in the amount of \$0.10 per share was paid on November 21, 2016. A semi-annual cash dividend totaling \$0.14 per share was paid on May 15, 2017 and November 15, 2017, a semi-annual cash dividend totaling \$0.18 per share was paid on May 15, 2018 and November 15, 2018, and a semi-annual cash dividend totaling \$0.23 per share was paid on May 15, 2019 and November 15, 2019 representing a 130% increase over the dividend paid on November 21, 2016.

Capital Standards. The Company uses a variety of measures to evaluate its capital adequacy. Management reviews these capital measurements on a monthly basis and takes appropriate action to ensure that they are within established internal and external guidelines. The FDIC has promulgated risk-based capital guidelines for all state non-member banks such as the Bank. These guidelines establish a risk-adjusted ratio relating capital to different categories of assets and off-balance sheet exposures.

In July, 2013, the federal bank regulatory agencies adopted rules implementing the Basel Committee on Banking Supervision's capital guidelines for U.S. banks, sometimes called "Basel III," that increased the minimum regulatory capital requirements for bank holding companies and banks and implemented strict eligibility criteria for regulatory capital instruments. The Basel III capital rules include a minimum common equity Tier 1 ratio of 4.5%, a Tier 1 capital ratio of 6.0%, a total risk-based capital ratio of 8.0%, and a minimum leverage ratio of 4.0% (calculated as Tier 1 capital to average consolidated assets). The minimum capital levels required to be considered "well capitalized" include a common equity Tier 1 ratio of 6.5%, a Tier 1 risk-based capital ratio of 8.0%, a total risk-based capital ratio of 10.0% and a leverage ratio of 5.0%. In addition, the Basel III capital rules require that banking organizations maintain an "a capital conservation buffer" of 2.5% above the minimum capital requirements in order to avoid restrictions on their ability to pay dividends, repurchase stock or pay discretionary bonuses. Including the capital conservation buffer of 2.5%, the Basel III capital rules require the following minimum ratios for a bank holding company or bank to be considered well capitalized: a common equity Tier 1 capital ratio of 7.0%; a Tier 1 capital ratio of 8.5%, and a total capital ratio of 10.5%. At December 31, 2019, the Company's and the Bank's capital ratios exceed the thresholds necessary to be considered "well capitalized" under the Basel III framework.

Under the FRB's Small Bank Holding Company and Savings and Loan Holding company Policy Statement (the "Policy Statement"), qualifying bank holding companies with less than \$3 billion in consolidated assets are exempt from the consolidated capital rules. The Company qualifies for treatment under the Policy Statement and is not currently subject to the Basel III consolidated capital rules at the bank holding company level. The new capital rules continue to apply to the Bank.

In 2019, the federal banking agencies, including the FDIC, issued a rule establishing a "community bank leverage ratio" (the ratio of a bank's tier 1 capital to average total consolidated assets) that qualifying institutions with less than \$10 billion in assets may elect to use in lieu of the generally applicable leverage and risk-based capital requirements under Basel III. A qualifying banking organization that elects to use new ratio will be considered to have met all applicable federal regulatory capital and leverage requirements, including the minimum capital levels required to be considered "well capitalized," if it maintains community bank leverage ratio capital exceeding 9%. The new rule became effective on January 1, 2020. Our management is evaluating the new ratio but has not made a decision as to whether we will adopt it.

The following table sets forth the Bank's actual capital amounts and ratios (dollar amounts in thousands):

	Minimum Amount of Capital Required					
	Actual		For Capital Adequacy Purposes (1)		To be Well-Capitalized Under Prompt Corrective Provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
December 31, 2019						
Common Equity Tier 1 Ratio	\$ 90,317	13.1%	\$ 31,059	4.5%	\$ 44,863	6.5%
Tier 1 Leverage Ratio	\$ 90,317	10.4%	34,897	4.0%	43,622	5.0%
Tier 1 Risk-Based Capital Ratio	\$ 90,317	13.1%	41,412	6.0%	55,216	8.0%
Total Risk-Based Capital Ratio	\$ 97,810	14.2%	55,216	8.0%	69,020	10.0%
December 31, 2018						
Common Equity Tier 1 Ratio	\$ 76,545	11.8%	\$ 29,071	4.5%	\$ 41,911	6.5%
Tier 1 Leverage Ratio	76,545	9.3%	32,765	4.0%	40,956	5.0%
Tier 1 Risk-Based Capital Ratio	76,545	11.8%	38,761	6.0%	51,681	8.0%
Total Risk-Based Capital Ratio	83,753	13.0%	51,681	8.0%	64,602	10.0%

(1) Does not include amounts required to maintain the capital conservation buffer under the new capital rules

Management believes that the Bank met all its capital adequacy requirements as of December 31, 2019.

The current and projected capital positions of the Bank and the impact of capital plans and long-term strategies are reviewed regularly by management. The Company policy is to maintain the Bank's ratios above the prescribed well-capitalized ratios at all times.

Off-Balance Sheet Arrangements

Loan Commitments. In the normal course of business, there are various commitments outstanding to extend credits that are not reflected in the financial statements. Commitments to extend credit and letters of credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Annual review of commercial credit lines, letters of credit and ongoing monitoring of outstanding balances reduces the risk of loss associated with these commitments. As of December 31, 2019, the Company had \$111.4 million in unfunded loan commitments and \$126 thousand in letters of credit. This compares to \$126.9 million in unfunded loan commitments and \$417 thousand in letters of credit at December 31, 2018. Of the \$111.4 million in unfunded loan commitments, \$65.4 million and \$46.0 million represented commitments to commercial and consumer customers, respectively. Of the total unfunded commitments at December 31, 2019, \$57.3 million were secured by real estate, of which \$21.2 million was secured by commercial real estate and \$36.1 million was secured by residential real estate in the form of equity lines of credit. The commercial loan commitments not secured by real estate primarily represent business lines of credit, while the consumer loan commitments not secured by real estate primarily represent revolving credit card lines and overdraft protection lines. Since some of the commitments are expected to expire without being drawn upon the total commitment amounts do not necessarily represent future cash requirements.

Operating Leases. The Company leases three depository branches, three lending offices, two administrative offices and two non-branch automated teller machine locations. Including variable lease expense, total rent expense for the years ended December 31, 2018, 2017 and 2016 were \$465,000, \$379,000 and \$348,000, respectively. The expiration dates of the leases vary, with the first such lease expiring during 2020 and the last such lease expiring on December 31, 2022.

Liquidity

The Company manages its liquidity to provide the ability to generate funds to support asset growth, meet deposit withdrawals (both anticipated and unanticipated), fund customers' borrowing needs, satisfy maturity of short-term borrowings and maintain reserve requirements. The Company's liquidity needs are managed using assets or liabilities, or both. On the asset side, in addition to cash and due from banks, the Company maintains an investment portfolio which includes unpledged U.S. Government-sponsored agency securities that are classified as available-for-sale. On the liability side, liquidity needs are managed by charging competitive offering rates on deposit products and the use of established lines of credit.

The Company is a member of the FHLB and can borrow up to \$229 million from the FHLB secured by commercial and residential mortgage loans with carrying values totaling \$367 million. See "Short-term Borrowing Arrangements" for additional information on our FHLB borrowing capacity. In addition to its FHLB borrowing line, the Company has unsecured short-term borrowing agreements with three of its correspondent banks in the amounts of \$20 million, \$11 million and \$10 million. There were no outstanding borrowings under the FHLB or the correspondent bank borrowing lines at December 31, 2019 or 2018.

Customer deposits are the Company's primary source of funds. Total deposits increased by \$20.8 million from \$727 million at December 31, 2018 to \$747 million at December 31, 2019. Deposits are held in various forms with varying maturities. The Company's securities portfolio, Federal funds sold, FHLB advances, and cash and due from banks serve as the primary sources of liquidity, providing adequate funding for loans during periods of high loan demand. During periods of decreased lending, funds obtained from the maturing or sale of investments, loan payments, and new deposits are invested in short-term earning assets, such as cash held at the FRB, Federal funds sold and investment securities, to serve as a source of funding for future loan growth. Management believes that the Company's available sources of funds, including borrowings, will provide adequate liquidity for its operations in the foreseeable future.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

As a smaller reporting company we are not required to provide the information required by this item.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The following consolidated financial statements of Plumas Bancorp and subsidiary, and report of the independent registered public accounting firm are included in the Annual Report of Plumas Bancorp to its shareholders for the years ended December 31, 2019, 2018 and 2017.

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MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management of Plumas Bancorp and subsidiary (the "Company"), is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed under the supervision of the Company's Chief Executive Officer and Chief Financial Officer to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States of America.

As of December 31, 2019, management assessed the effectiveness of the Company's internal control over financial reporting based on the framework established in the *2013 Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that the Company's internal control over financial reporting as of December 31, 2019, is effective.

Eide Bailly LLP the independent registered public accounting firm that audited the 2019 consolidated financial statements included in this annual report on Form 10-K, has issued an audit report on the effectiveness of the Company's internal control over financial reporting as of December 31, 2019, which is included herein.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders
Plumas Bancorp and Subsidiary
Quincy, California

Opinion on the Financial Statements and Internal Control Over Financial Reporting

We have audited the accompanying consolidated balance sheet of Plumas Bancorp and Subsidiary (the Company) as of December 31, 2019, and the related consolidated statements of income, comprehensive income, change in shareholders' equity, and cash flows for the year then ended, and the related notes (collectively referred to as the "consolidated financial statements").

We also have audited the Company's internal control over financial reporting as of December 31, 2019, based on criteria established in 2013 Internal Control —Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2019, and the results of its operations and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2019, based on criteria established in 2013 Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Basis for Opinion

The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's consolidated financial statements and an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audit of the financial statements included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audit also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM
(Continued)

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Eide Bailly LLP

We have served as the Company's auditor since 2019.

San Ramon, California
March 5, 2020

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders

Plumas Bancorp and Subsidiary

Quincy, California

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheet of Plumas Bancorp and Subsidiary as of December 31, 2018 and the related consolidated statements of income and comprehensive income, changes in shareholders' equity, and cash flows, for the each of the years in the two year period ended December 31, 2018, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of Plumas Bancorp as of December 31, 2018, and the results of its operations and its cash flows for each of the years in the two year period ended December 31, 2018, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These financial statements are the responsibility of the entity's management. Our responsibility is to express an opinion on these financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to Plumas Bancorp in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risk of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ Vavrinek, Trine, Day & Co., LLP

We have served as the Company's auditor since 2013.

Laguna Hills, California

March 7, 2019

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED BALANCE SHEETS

December 31, 2019 and 2018

	<u>2019</u>	<u>2018</u>
ASSETS		
Cash and cash equivalents	\$ 46,942,000	\$ 46,686,000
Investment securities available for sale	159,320,000	171,507,000
Loans, less allowance for loan losses of \$7,243,000 in 2019 and \$6,958,000 in 2018	616,036,000	562,498,000
Other real estate	707,000	1,170,000
Premises and equipment, net	14,629,000	14,287,000
Bank owned life insurance	13,184,000	12,856,000
Accrued interest receivable and other assets	<u>14,373,000</u>	<u>15,394,000</u>
 Total assets	 <u>\$ 865,191,000</u>	 <u>\$ 824,398,000</u>
 LIABILITIES AND SHAREHOLDERS' EQUITY		
Deposits:		
Non-interest bearing	\$ 331,619,000	\$ 304,039,000
Interest bearing	<u>415,705,000</u>	<u>422,526,000</u>
 Total deposits	 747,324,000	 726,565,000
Repurchase agreements	16,013,000	13,058,000
Accrued interest payable and other liabilities	7,039,000	7,533,000
Junior subordinated deferrable interest debentures	<u>10,310,000</u>	<u>10,310,000</u>
 Total liabilities	 <u>780,686,000</u>	 <u>757,466,000</u>
Commitments and contingencies (Note 11)		
Shareholders' equity:		
Serial preferred stock - no par value; 10,000,000 shares authorized; none outstanding	-	-
Common stock - no par value; 22,500,000 shares authorized; issued and outstanding – 5,165,760 at December 31, 2019 and 5,137,476 at December 31, 2018	7,312,000	6,944,000
Retained earnings	75,144,000	62,005,000
Accumulated other comprehensive gain (loss), net of taxes	<u>2,049,000</u>	<u>(2,017,000)</u>
 Total shareholders' equity	 <u>84,505,000</u>	 <u>66,932,000</u>
 Total liabilities and shareholders' equity	 <u>\$ 865,191,000</u>	 <u>\$ 824,398,000</u>

The accompanying notes are an integral part of these consolidated financial statements.

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF INCOME

For the Years Ended December 31, 2019, 2018 and 2017

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Interest income:			
Interest and fees on loans	\$ 34,275,000	\$ 29,761,000	\$ 25,800,000
Interest on investment securities:			
Taxable	3,487,000	3,099,000	1,791,000
Exempt from Federal income taxes	908,000	852,000	688,000
Other	<u>632,000</u>	<u>610,000</u>	<u>674,000</u>
Total interest income	<u>39,302,000</u>	<u>34,322,000</u>	<u>28,953,000</u>
Interest expense:			
Interest on deposits	1,201,000	716,000	582,000
Interest on note payable	-	-	28,000
Interest on junior subordinated deferrable interest debentures	531,000	510,000	401,000
Other	<u>15,000</u>	<u>10,000</u>	<u>6,000</u>
Total interest expense	<u>1,747,000</u>	<u>1,236,000</u>	<u>1,017,000</u>
Net interest income before provision for loan losses	37,555,000	33,086,000	27,936,000
Provision for loan losses	<u>1,500,000</u>	<u>1,000,000</u>	<u>600,000</u>
Net interest income after provision for loan losses	<u>36,055,000</u>	<u>32,086,000</u>	<u>27,336,000</u>
Non-interest income:			
Service charges	2,695,000	2,576,000	2,467,000
Interchange revenue	2,374,000	2,174,000	1,987,000
Gain on sale of loans	867,000	1,903,000	2,039,000
Loan servicing fees	760,000	800,000	731,000
Gain (loss) on sale of investment securities	114,000	(8,000)	(158,000)
Earnings on bank owned life insurance policies, net	328,000	328,000	338,000
Other	<u>997,000</u>	<u>1,108,000</u>	<u>876,000</u>
Total non-interest income	<u>8,135,000</u>	<u>8,881,000</u>	<u>8,280,000</u>

(Continued)

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF INCOME

(Continued)

For the Years Ended December 31, 2019, 2018 and 2017

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Non-interest expenses:			
Salaries and employee benefits	\$ 13,009,000	\$ 12,138,000	\$ 11,505,000
Occupancy and equipment	3,311,000	2,962,000	2,840,000
Other	<u>6,490,000</u>	<u>6,741,000</u>	<u>5,766,000</u>
Total non-interest expenses	<u>22,810,000</u>	<u>21,841,000</u>	<u>20,111,000</u>
Income before income taxes	21,380,000	19,126,000	15,505,000
Provision for income taxes	<u>5,868,000</u>	<u>5,134,000</u>	<u>7,316,000</u>
Net income	<u>\$ 15,512,000</u>	<u>\$ 13,992,000</u>	<u>\$ 8,189,000</u>
Basic earnings per common share	<u>\$ 3.01</u>	<u>\$ 2.74</u>	<u>\$ 1.64</u>
Diluted earnings per common share	<u>\$ 2.97</u>	<u>\$ 2.68</u>	<u>\$ 1.58</u>
Common dividends per share	<u>\$ 0.46</u>	<u>\$ 0.36</u>	<u>\$ 0.28</u>

The accompanying notes are an integral part of these consolidated financial statements.

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

For the Years Ended December 31, 2019, 2018 and 2017

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Net Income	\$ 15,512,000	\$ 13,992,000	\$ 8,189,000
Other comprehensive income (loss):			
Change in net unrealized gain (loss)	5,887,000	(2,062,000)	687,000
Less: reclassification adjustments for net (gain) losses included in net income	<u>(114,000)</u>	<u>8,000</u>	<u>158,000</u>
Net unrealized holding gain (loss)	<u>5,773,000</u>	<u>(2,054,000)</u>	<u>845,000</u>
Related income tax effect:			
Change in unrealized (gain) loss	(1,741,000)	609,000	(284,000)
Reclassification of gain (losses) included in net income	<u>34,000</u>	<u>(2,000)</u>	<u>(65,000)</u>
Income tax effect	<u>(1,707,000)</u>	<u>607,000</u>	<u>(349,000)</u>
Total other comprehensive income (loss)	<u>4,066,000</u>	<u>(1,447,000)</u>	<u>496,000</u>
Comprehensive income	<u>\$ 19,578,000</u>	<u>\$ 12,545,000</u>	<u>\$ 8,685,000</u>

The accompanying notes are an integral part of these consolidated financial statements.

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

For the Years Ended December 31, 2019, 2018 and 2017

	<u>Common Stock</u>		<u>Retained Earnings</u>	<u>Accumulated Other Comprehensive Income (Loss) (Net of Taxes)</u>	<u>Total Shareholders' Equity</u>
	<u>Shares</u>	<u>Amount</u>			
Balance, January 1, 2017	4,896,875	\$ 5,918,000	\$ 43,048,000	\$ (972,000)	\$ 47,994,000
Net Income			8,189,000		8,189,000
Other comprehensive income				496,000	496,000
Cumulative effect of adopting of ASU 2016-09		84,000	(78,000)		6,000
Reclassification of stranded tax effects from change in tax rate			94,000	(94,000)	-
Exercise of stock options	59,985	261,000			261,000
Cashless exercise of common stock warrant	108,112				-
Cash dividends on common stock			(1,398,000)		(1,398,000)
Stock-based compensation expense		152,000			152,000
Balance, December 31, 2017	<u>5,064,972</u>	<u>6,415,000</u>	<u>49,855,000</u>	<u>(570,000)</u>	<u>55,700,000</u>
Net Income			13,992,000		13,992,000
Other comprehensive loss				(1,447,000)	(1,447,000)
Exercise of stock options	72,504	330,000			330,000
Cash dividends on common stock			(1,842,000)		(1,842,000)
Stock-based compensation expense		199,000			199,000
Balance, December 31, 2018	<u>5,137,476</u>	<u>6,944,000</u>	<u>62,005,000</u>	<u>(2,017,000)</u>	<u>66,932,000</u>
Net Income			15,512,000		15,512,000
Other comprehensive income				4,066,000	4,066,000
Exercise of stock options	28,284	144,000			144,000
Cash dividends on common stock			(2,373,000)		(2,373,000)
Stock-based compensation expense		224,000			224,000
Balance, December 31, 2019	<u>5,165,760</u>	<u>\$ 7,312,000</u>	<u>\$ 75,144,000</u>	<u>\$ 2,049,000</u>	<u>\$ 84,505,000</u>

The accompanying notes are an integral part of these consolidated financial statements.

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2019, 2018 and 2017

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Cash flows from operating activities:			
Net income	\$ 15,512,000	\$ 13,992,000	\$ 8,189,000
Adjustments to reconcile net income to net cash provided by operating activities:			
Provision for loan losses	1,500,000	1,000,000	600,000
Change in deferred loan origination costs/fees, net	(684,000)	(1,581,000)	(754,000)
Stock-based compensation expense	224,000	199,000	152,000
Depreciation and amortization	1,391,000	1,042,000	1,026,000
Amortization of investment security premiums	802,000	691,000	615,000
(Gain) loss on sale of investment securities	(114,000)	8,000	158,000
Gain on equity securities with no readily determinable fair value	-	(209,000)	-
Gain on sale of loans held for sale	(867,000)	(1,903,000)	(2,039,000)
Loans originated for sale	(20,416,000)	(38,914,000)	(31,348,000)
Proceeds from loan sales	19,457,000	41,748,000	36,583,000
Provision from change in OREO valuation	40,000	155,000	124,000
Net gain on sale of OREO	(275,000)	(47,000)	(130,000)
Net gain on sale of other vehicles owned	(5,000)	(24,000)	(10,000)
Earnings on bank owned life insurance policies	(328,000)	(328,000)	(338,000)
(Benefit) provision for deferred income taxes	(166,000)	360,000	503,000
Increase in accrued interest receivable and other assets	(100,000)	(1,397,000)	(513,000)
(Decrease) increase in accrued interest payable and other liabilities	(494,000)	847,000	(1,340,000)
Net cash provided by operating activities	<u>15,477,000</u>	<u>15,639,000</u>	<u>11,478,000</u>

(Continued)

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Continued)

For the Years Ended December 31, 2019, 2018 and 2017

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Cash flows from investing activities:			
Proceeds from matured and called available-for-sale investment securities	\$ 200,000	\$ -	\$ -
Proceeds from sale of available-for-sale securities	19,668,000	4,157,000	9,594,000
Purchases of available-for-sale investment securities	(27,801,000)	(56,265,000)	(58,094,000)
Proceeds from principal repayments from available-for-sale government-guaranteed mortgage-backed securities	25,257,000	15,324,000	12,702,000
Net increase in loans	(53,477,000)	(82,412,000)	(30,962,000)
Proceeds from bank owned life insurance	-	338,000	-
Proceeds from sale of vehicles	636,000	473,000	313,000
Proceeds from sale of other real estate	698,000	723,000	689,000
Purchases of FHLB stock	(490,000)	(342,000)	(247,000)
Purchases of premises and equipment	(1,397,000)	(3,866,000)	(531,000)
Net cash used in investing activities	<u>(36,706,000)</u>	<u>(121,870,000)</u>	<u>(66,536,000)</u>
Cash flows from financing activities:			
Net increase in demand, interest-bearing and savings deposits	39,531,000	52,982,000	83,866,000
Net (decrease) increase in time deposits	(18,772,000)	10,926,000	(3,562,000)
Net increase in securities sold under agreements to repurchase	2,955,000	2,984,000	3,157,000
Cash dividends paid on common stock	(2,373,000)	(1,842,000)	(1,398,000)
Principal payment on note payable	-	-	(2,375,000)
Proceeds from exercise of stock options	144,000	330,000	261,000
Net cash provided by financing activities	<u>21,485,000</u>	<u>65,380,000</u>	<u>79,949,000</u>
Increase (decrease) in cash and cash equivalents	256,000	(40,851,000)	24,891,000
Cash and cash equivalents at beginning of year	46,686,000	87,537,000	62,646,000
Cash and cash equivalents at end of year	<u>\$ 46,942,000</u>	<u>\$ 46,686,000</u>	<u>\$ 87,537,000</u>

(Continued)

PLUMAS BANCORP AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Continued)

For the Years Ended December 31, 2019, 2018 and 2017

	2019	2018	2017
Supplemental disclosure of cash flow information:			
Cash paid during the year for:			
Interest expense	\$ 1,739,000	\$ 1,212,000	\$ 1,012,000
Income taxes	\$ 6,019,000	\$ 4,506,000	\$ 7,175,000
Non-Cash Investing Activities:			
Real estate acquired through foreclosure	\$ -	\$ 656,000	\$ 1,293,000
Vehicles acquired through repossession	\$ 635,000	\$ 466,000	\$ 325,000
Loans provided for sales of real estate owned	\$ -	\$ -	\$ 480,000
Non-Cash Financing Activities:			
Common stock retired in connection with the exercise of stock options	\$ 42,000	\$ 29,000	\$ 10,000
Common stock issued in connection with the cashless exercise of stock warrant	\$ -	\$ -	\$ 787,000

The accompanying notes are an integral part of these consolidated financial statements.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. THE BUSINESS OF PLUMAS BANCORP

During 2002, Plumas Bancorp (the "Company") was incorporated as a bank holding company for the purpose of acquiring Plumas Bank (the "Bank") in a one bank holding company reorganization. This corporate structure gives the Company and the Bank greater flexibility in terms of operation, expansion and diversification. The Company formed Plumas Statutory Trust I ("Trust I") for the sole purpose of issuing trust preferred securities on September 26, 2002. The Company formed Plumas Statutory Trust II ("Trust II") for the sole purpose of issuing trust preferred securities on September 28, 2005.

The Bank operates eleven branches in California, including branches in Alturas, Chester, Fall River Mills, Greenville, Kings Beach, Portola, Quincy, Redding, Susanville, Tahoe City, and Truckee. In December, 2015 the Bank opened a branch in Reno, Nevada; its first branch outside of California and in 2018 the Bank purchased a branch located in Carson City, Nevada. The Bank's administrative headquarters is in Quincy, California. In addition, the Bank operates a lending office specializing in government-guaranteed lending in Auburn, California, and commercial/agricultural lending offices in Chico, California and Klamath Falls, Oregon. The Bank's primary source of revenue is generated from providing loans to customers who are predominately small and middle market businesses and individuals residing in the surrounding areas.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Consolidation and Basis of Presentation

The consolidated financial statements include the accounts of the Company and the consolidated accounts of its wholly-owned subsidiary, Plumas Bank. All significant intercompany balances and transactions have been eliminated.

Plumas Statutory Trust I and Trust II are not consolidated into the Company's consolidated financial statements and, accordingly, are accounted for under the equity method. The Company's investment in Trust I of \$349,000 and Trust II of \$179,000 are included in accrued interest receivable and other assets on the consolidated balance sheet. The junior subordinated deferrable interest debentures issued and guaranteed by the Company and held by Trust I and Trust II are reflected as debt on the consolidated balance sheet.

The accounting and reporting policies of Plumas Bancorp and subsidiary conform with accounting principles generally accepted in the United States of America and prevailing practices within the banking industry.

Reclassifications

Certain reclassifications have been made to prior years' balances to conform to the classifications used in 2019. These reclassifications had no impact on the Company's consolidated financial position, results of operations or net change in cash and cash equivalents.

Segment Information

Management has determined that since all of the banking products and services offered by the Company are available in each branch of the Bank, all branches are located within the same economic environment and management does not allocate resources based on the performance of different lending or transaction activities, it is appropriate to aggregate the Bank branches and report them as a single operating segment. No customer accounts for more than 10 percent of revenues for the Company or the Bank.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

To prepare financial statements in conformity with accounting principles generally accepted in the United States of America management makes estimates and assumptions based on available information. These estimates and assumptions affect the amounts reported in the financial statements and the disclosures provided, and actual results could differ. The allowance for loan losses, loan servicing rights, deferred tax assets, and fair values of financial instruments are particularly subject to change.

Cash and Cash Equivalents

For the purpose of the statement of cash flows, cash and due from banks and Federal funds sold are considered to be cash equivalents. Generally, Federal funds are sold for one day periods. Cash held with other federally insured institutions in excess of FDIC limits as of December 31, 2019 was \$10.6 million. Net cash flows are reported for customer loans and deposit transactions and repurchase agreements.

Investment Securities

Investments are classified into one of the following categories:

- Available-for-sale securities reported at fair value, with unrealized gains and losses excluded from earnings and reported, net of taxes, as accumulated other comprehensive income (loss) within shareholders' equity.
- Held-to-maturity securities, which management has the positive intent and ability to hold, reported at amortized cost, adjusted for the accretion of discounts and amortization of premiums. As of December 31, 2019 and 2018 the Company did not have any investment securities classified as held-to-maturity.

Management determines the appropriate classification of its investments at the time of purchase and may only change the classification in certain limited circumstances.

As of December 31, 2019, and 2018 the Company did not have any investment securities classified as trading and gains or losses on the sale of securities are computed on the specific identification method. Interest earned on investment securities is reported in interest income, net of applicable adjustments for accretion of discounts and amortization of premiums accounted for by the level yield method with no pre-payment anticipated.

An investment security is impaired when its carrying value is greater than its fair value. Investment securities that are impaired are evaluated on at least a quarterly basis and more frequently when economic or market conditions warrant such an evaluation to determine whether such a decline in their fair value is other than temporary. Management utilizes criteria such as the magnitude and duration of the decline and the intent and ability of the Company to retain its investment in the securities for a period of time sufficient to allow for an anticipated recovery in fair value, in addition to the reasons underlying the decline, to determine whether the loss in value is other than temporary. The term "other than temporary" is not intended to indicate that the decline is permanent, but indicates that the prospects for a near-term recovery of value is not necessarily favorable, or that there is a lack of evidence to support a realizable value equal to or greater than the carrying value of the investment. Once a decline in value is determined to be other than temporary, and management does not intend to sell the security or it is more likely than not that the Company will not be required to sell the security before recovery, only the portion of the impairment loss representing credit exposure is recognized as a charge to earnings, with the balance recognized as a charge to other comprehensive income. If management intends to sell the security or it is more likely than not that the Company will be required to sell the security before recovering its forecasted cost, the entire impairment loss is recognized as a charge to earnings.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investment in Federal Home Loan Bank Stock

As a member of the Federal Home Loan Bank (FHLB) System, the Bank is required to maintain an investment in the capital stock of the FHLB. The investment is carried at cost classified as a restricted security, and periodically evaluated for impairment based on ultimate recovery of par value. At December 31, 2019 and December 31, 2018, the Company held \$3,517,000 and \$3,027,000, respectively of FHLB stock. On the consolidated balance sheet, FHLB stock is included in accrued interest receivable and other assets.

Loans Held for Sale, Loan Sales and Servicing

Included in the loan portfolio are loans which are 75% to 85% guaranteed by the Small Business Administration (SBA), US Department of Agriculture Rural Business Cooperative Service (RBS) and Farm Services Agency (FSA). The guaranteed portion of these loans may be sold to a third party, with the Bank retaining the unguaranteed portion. The Company can receive a premium in excess of the adjusted carrying value of the loan at the time of sale.

As of December 31, 2019, and 2018 the Company had \$2.2 million and \$614 thousand, respectively in government guaranteed loans held for sale. Loans held for sale are recorded at the lower of cost or fair value and therefore may be reported at fair value on a non-recurring basis. The fair values for loans held for sale are based on either observable transactions of similar instruments or formally committed loan sale prices.

Government guaranteed loans with unpaid balances of \$116,421,000 and \$122,379,000 were being serviced for others at December 31, 2019 and 2018, respectively.

The Company accounts for the transfer and servicing of financial assets based on the fair value of financial and servicing assets it controls and liabilities it has assumed, derecognizes financial assets when control has been surrendered, and derecognizes liabilities when extinguished.

Servicing rights acquired through 1) a purchase or 2) the origination of loans which are sold or securitized with servicing rights retained are recognized as separate assets or liabilities. Servicing assets or liabilities are recorded at fair value and are subsequently amortized in proportion to and over the period of the related net servicing income or expense. Servicing rights are evaluated for impairment based upon the fair value of the rights as compared to carrying amount. Impairment is determined by stratifying rights into groupings based on predominant risk characteristics, such as interest rate, loan type and investor type. Impairment is recognized through a valuation allowance for an individual grouping, to the extent that fair value is less than the carrying amount. If the Company later determines that all or a portion of the impairment no longer exists for a particular grouping, a reduction of the allowance may be recorded as an increase to income. Changes in valuation allowances are reported with non-interest income on the statement of income. The fair values of servicing rights are subject to significant fluctuations as a result of changes in estimated and actual prepayment speeds and default rates and losses.

The Company's investment in the loan is allocated between the retained portion of the loan and the sold portion of the loan based on their fair values on the date the loan is sold. The gain on the sold portion of the loan is recognized as income at the time of sale.

The carrying value of the retained portion of the loan is discounted based on the estimated value of a comparable non-guaranteed loan.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Loans

Loans that management has the intent and ability to hold for foreseeable future or until maturity or payoff are reported at the principal balance outstanding, net of purchase premiums or discounts, deferred loan fees and costs, and an allowance for loan losses. Loans, if any, that are transferred from loans held for sale are carried at the lower of principal balance or market value at the date of transfer, adjusted for accretion of discounts. Interest is accrued daily based upon outstanding loan balances. However, when, in the opinion of management, loans are considered to be impaired and the future collectability of interest and principal is in serious doubt, loans are placed on nonaccrual status and the accrual of interest income is suspended. Any interest accrued but unpaid is charged against income. Payments received are applied to reduce principal to the extent necessary to ensure collection. A loan is moved to non-accrual status in accordance with the Company's policy, typically after 90 days of non-payment unless well secured and in the process of collection. Past due status is based on the contractual terms of the loan. Subsequent payments on these loans, or payments received on nonaccrual loans for which the ultimate collectability of principal is not in doubt, are applied first to earned but unpaid interest and then to principal. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Loan origination fees, commitment fees, direct loan origination costs and purchased premiums and discounts on loans are deferred and recognized as an adjustment of yield, to be amortized to interest income over the contractual term of the loan. The unamortized balance of deferred fees and costs is reported as a component of net loans.

The Company may acquire loans through a business combination or a purchase for which differences may exist between the contractual cash flows and the cash flows expected to be collected due, at least in part, to credit quality.

When the Company acquires such loans, the yield that may be accreted (accretable yield) is limited to the excess of the Company's estimate of undiscounted cash flows expected to be collected over the Company's initial investment in the loan. The excess of contractual cash flows over cash flows expected to be collected may not be recognized as an adjustment to yield, loss, or a valuation allowance.

Subsequent increases in cash flows expected to be collected generally should be recognized prospectively through adjustment of the loan's yield over its remaining life. Decreases in cash flows expected to be collected should be recognized as an impairment.

The Company may not "carry over" or create a valuation allowance in the initial accounting for loans acquired under these circumstances. At December 31, 2019 and 2018, there were no such loans being accounted for under this policy.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Allowance for Loan Losses

The allowance for loan losses is an estimate of probable incurred credit losses inherent in the Company's loan portfolio that have been incurred as of the balance-sheet date. The allowance is established through a provision for loan losses which is charged to expense. Additions to the allowance are expected to maintain the adequacy of the total allowance after credit losses and loan growth. Loan losses are charged against the allowance when management believes the uncollectibility of a loan balance is confirmed. Subsequent recoveries, if any, are credited to the allowance. The overall allowance consists of two primary components, specific reserves related to impaired loans and general reserves for inherent losses related to loans that are not impaired but collectively evaluated for impairment.

A loan is considered impaired when, based on current information and events, it is probable that the Company will be unable to collect all amounts due, including principal and interest, according to the contractual terms of the original agreement. Loans determined to be impaired are individually evaluated for impairment. When a loan is impaired, the Company measures impairment based on the present value of expected future cash flows discounted at the loan's effective interest rate, except that as a practical expedient, it may measure impairment based on a loan's observable market price, or the fair value of the collateral if the loan is collateral dependent. A loan is collateral dependent if the repayment of the loan is expected to be provided solely by the underlying collateral.

A restructuring of a debt constitutes a troubled debt restructuring (TDR) if the Company, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. Restructured workout loans typically present an elevated level of credit risk as the borrowers are not able to perform according to the original contractual terms. Loans that are reported as TDRs are considered impaired and measured for impairment as described above.

The determination of the general reserve for loans that are not impaired is based on estimates made by management, to include, but not limited to, consideration of historical losses by portfolio segment from January 1, 2008 (the beginning of the latest business cycle as determined by management) to the most current balance sheet date, internal asset classifications, and qualitative factors to include economic trends in the Company's service areas, industry experience and trends, geographic concentrations, estimated collateral values, the Company's underwriting policies, the character of the loan portfolio, and probable incurred losses inherent in the portfolio taken as a whole.

The Company maintains a separate allowance for each portfolio segment (loan type). These portfolio segments include commercial, agricultural, real estate construction (including land and development loans), commercial real estate mortgage, residential mortgage, home equity loans, automobile loans and other loans primarily consisting of consumer installment loans. The allowance for loan losses attributable to each portfolio segment, which includes both impaired loans and loans that are not impaired, is combined to determine the Company's overall allowance, and is included as a component of loans on the consolidated balance sheet.

The Company assigns a risk rating to all loans and periodically, but not less than annually, performs detailed reviews of all criticized and classified loans over \$100,000 to identify credit risks and to assess the overall collectability of the portfolio. These risk ratings are also subject to examination by independent specialists engaged by the Company and the Company's regulators. During these internal reviews, management monitors and analyzes the financial condition of borrowers and guarantors, trends in the industries in which borrowers operate and the fair values of collateral securing these loans. These credit quality indicators are used to assign a risk rating to each individual loan.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Allowance for Loan Losses (continued)

The risk ratings can be grouped into three major categories, defined as follows:

Special Mention – Loans classified as special mention have a potential weakness that deserves management’s close attention. If left uncorrected, these potential weaknesses may result in deterioration of the repayment prospects for the loan or of the institution’s credit position at some future date.

Substandard – A substandard loan is not adequately protected by the current sound worth and paying capacity of the borrower or the value of the collateral pledged, if any. Loans classified as substandard have a well-defined weakness or weaknesses that jeopardize the liquidation of the debt. Well defined weaknesses include a project's lack of marketability, inadequate cash flow or collateral support, failure to complete construction on time or the project's failure to fulfill economic expectations. They are characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected.

Doubtful – Loans classified doubtful have all the weaknesses inherent in those classified as substandard with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently known facts, conditions and values, highly questionable and improbable.

Loans not meeting the criteria above that are analyzed individually as part of the above described process are considered to be pass-rated loans.

The general reserve component of the allowance for loan losses associated with loans collectively evaluated for impairment also consists of reserve factors that are based on management's assessment of the following for each portfolio segment: (1) historical losses and (2) other qualitative factors, including inherent credit risk. These reserve factors are inherently subjective and are driven by the repayment risk associated with each portfolio segment described below.

Commercial – Commercial loans are generally underwritten to existing cash flows of operating businesses. Debt coverage is provided by business cash flows and economic trends influenced by unemployment rates and other key economic indicators are closely correlated to the credit quality of these loans.

Agricultural – Loans secured by crop production and livestock are especially vulnerable to two risk factors that are largely outside the control of Company and borrowers: commodity prices and weather conditions.

Real Estate – Residential and Home Equity Lines of Credit – The degree of risk in residential real estate lending depends primarily on the loan amount in relation to collateral value, the interest rate and the borrower's ability to repay in an orderly fashion. These loans generally possess a lower inherent risk of loss than other real estate portfolio segments. Economic trends determined by unemployment rates and other key economic indicators are closely correlated to the credit quality of these loans. Weak economic trends indicate that the borrowers' capacity to repay their obligations may be deteriorating.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Allowance for Loan Losses (continued)

Real Estate – Commercial – Commercial real estate mortgage loans generally possess a higher inherent risk of loss than other real estate portfolio segments, except land and construction loans. Adverse economic developments or an overbuilt market impact commercial real estate projects and may result in troubled loans. Trends in vacancy rates of commercial properties impact the credit quality of these loans. High vacancy rates reduce operating revenues and the ability for properties to produce sufficient cash flow to service debt obligations.

Real Estate – Construction and Land Development – Construction and land development loans generally possess a higher inherent risk of loss than other real estate portfolio segments. A major risk arises from the necessity to complete projects within specified cost and time lines. Trends in the construction industry significantly impact the credit quality of these loans, as demand drives construction activity. In addition, trends in real estate values significantly impact the credit quality of these loans, as property values determine the economic viability of construction projects.

Automobile – An automobile loan portfolio is usually comprised of a large number of smaller loans scheduled to be amortized over a specific period. Most automobile loans are made directly for consumer purchases, but business vehicles may also be included. Economic trends determined by unemployment rates and other key economic indicators are closely correlated to the credit quality of these loans. Weak economic trends indicate that the borrowers' capacity to repay their obligations may be deteriorating.

Other – Other loans primarily consist of consumer loans and are similar in nature to automobile loans.

Although management believes the allowance to be adequate, ultimate losses may vary from its estimates. At least quarterly, the Board of Directors and management review the adequacy of the allowance, including consideration of the relative risks in the portfolio, current economic conditions and other factors. If the Board of Directors and management determine that changes are warranted based on those reviews, the allowance is adjusted. In addition, the Company's primary regulators, the FDIC and the California Department of Business Oversight (the "DBO"), as an integral part of their examination process, review the adequacy of the allowance. These regulatory agencies may require additions to the allowance based on their judgment about information available at the time of their examinations.

The Company also maintains a separate allowance for off-balance-sheet commitments. Management estimates anticipated losses using historical data and utilization assumptions. The allowance for these commitments totaled \$250,000 at December 31, 2019 and 2018 and is included in accrued interest payable and other liabilities in the consolidated balance sheet.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Other Real Estate

Other real estate owned relates to real estate acquired in full or partial settlement of loan obligations, which was \$707,000 (\$824,000 less a valuation allowance of \$117,000) at December 31, 2019 and \$1,170,000 (\$2,451,000 less a valuation allowance of \$1,281,000) at December 31, 2018. Of these amounts \$0 at December 31, 2019 and \$368,000 at December 31, 2018 represent foreclosed residential real estate property. There was one consumer mortgage loan with a balance of \$53,000 secured by a residential real estate property for which formal foreclosure proceedings were in process at December 31, 2019 and one consumer mortgage loan with a balance of \$90,000 secured by a residential real estate property for which formal foreclosure proceedings were in process at December 31, 2018. Proceeds from sales of other real estate owned totaled \$698,000, \$723,000 and \$689,000 for the years ended December 31, 2019, 2018 and 2017, respectively. For the years ended December 31, 2019, 2018 and 2017 the Company recorded gains on sale of other real estate owned of \$275,000, \$47,000 and \$130,000, respectively. Other real estate owned is initially recorded at fair value less cost to sell when acquired, any excess of the Bank's recorded investment in the loan balance and accrued interest income over the estimated fair value of the property less costs to sell is charged against the allowance for loan losses. A valuation allowance for losses on other real estate is maintained to provide for temporary declines in value. The allowance is established through a provision for losses on other real estate which is included in other expenses. Subsequent gains or losses on sales or write-downs resulting from permanent impairment are also recorded in other expenses as incurred.

The following table provides a summary of the change in the OREO balance for the years ended December 31, 2019 and 2018:

	Year Ended December 31,	
	2019	2018
Beginning balance	\$ 1,170,000	\$ 1,344,000
Additions	-	656,000
Dispositions	(423,000)	(675,000)
Write-downs	(40,000)	(155,000)
Ending balance	\$ 707,000	\$ 1,170,000

Intangible Assets

Intangible assets consist of core deposit intangibles related to branch acquisitions and are amortized on an accelerated basis method over ten years. The Company evaluates the recoverability and remaining useful life annually to determine whether events or circumstances warrant a revision to the intangible asset or the remaining period of amortization. There were no such events or circumstances during the periods presented.

Aggregate amortization expense was \$263,000, \$27,000, and \$6,000 for 2019, 2018 and 2017.

The gross carrying amount of intangible assets and accumulated amortization was:

	2019		2018	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Core deposit intangibles	\$ 1,226,000	\$ 305,000	\$ 1,226,000	\$ 42,000

Estimated amortization expense for each of the next five years is \$198,000, \$161,000, \$132,000, \$108,000 and \$89,000.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Premises and Equipment

Land is carried at cost. Premises and equipment are stated at cost less accumulated depreciation. Depreciation is determined using the straight-line method over the estimated useful lives of the related assets. The useful lives of premises are estimated to be twenty to thirty years. The useful lives of furniture, fixtures and equipment are estimated to be two to ten years. Leasehold improvements are amortized over the life of the asset or the life of the related lease, whichever is shorter. When assets are sold or otherwise disposed of, the cost and related accumulated depreciation or amortization are removed from the accounts, and any resulting gain or loss is recognized in income for the period. The cost of maintenance and repairs is charged to expense as incurred. The Company evaluates premises and equipment for financial impairment as events or changes in circumstances indicate that the carrying amount of such assets may not be fully recoverable.

Bank Owned Life Insurance

The Company has purchased life insurance policies on certain key executives. Bank owned life insurance is recorded at the amount that can be realized under the insurance contract at the balance sheet date, which is the cash surrender value adjusted for other charges or other amounts due that are probable at settlement.

Revenue from Contracts with Customers

The Company records revenue from contracts with customers in accordance with Accounting Standards Codification Topic 606, "Revenue from Contracts with Customers" ("Topic 606"). Under Topic 606, the Company must identify the contract with a customer, identify the performance obligations in the contract, determine the transaction price, allocate the transaction price to the performance obligations in the contract, and recognize revenue when (or as) the Company satisfies a performance obligation. Significant revenue has not been recognized in the current reporting period that results from performance obligations satisfied in previous periods.

Most of our revenue-generating transactions are not subject to ASC 606, including revenue generated from financial instruments, such as our loans and investment securities. The Company has evaluated the nature of its contracts with customers and determined that further disaggregation of revenue from contracts with customers into more granular categories beyond what is presented in the Condensed Consolidated Statements of Income was not necessary. The Company generally fully satisfies its performance obligations on its contracts with customers as services are rendered and the transaction prices are typically fixed; charged either on a periodic basis or based on activity. Because performance obligations are satisfied as services are rendered and the transaction prices are fixed, there is little judgment involved in applying Topic 606 that significantly affects the determination of the amount and timing of revenue from contracts with customers.

Income Taxes

The Company files its income taxes on a consolidated basis with its subsidiary. Income tax expense is the total of current year income tax due or refundable and the change in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognized for the tax consequences of temporary differences between the reported amount of assets and liabilities and their tax bases. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment. A valuation allowance is recognized if, based on the weight of available evidence management believes it is more likely than not that some portion or all of the deferred tax assets will not be realized. On the consolidated balance sheet, net deferred tax assets are included in accrued interest receivable and other assets.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounting for Uncertainty in Income Taxes

When tax returns are filed, it is highly certain that some positions taken would be sustained upon examination by the taxing authorities, while others are subject to uncertainty about the merits of the position taken or the amount of the position that would be ultimately sustained. The benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, management believes it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any. Tax positions taken are not offset or aggregated with other positions. Tax positions that meet the more-likely-than-not recognition threshold are measured as the largest amount of tax benefit that is more than 50 percent likely of being realized upon settlement with the applicable taxing authority. The portion of the benefits associated with tax positions taken that exceeds the amount measured as described above is reflected as a liability for unrecognized tax benefits in the accompanying balance sheet along with any associated interest and penalties that would be payable to the taxing authorities upon examination.

Interest expense and penalties associated with unrecognized tax benefits, if any, are classified as income tax expense in the consolidated income statement. There have been no significant changes to unrecognized tax benefits or accrued interest and penalties for the years ended December 31, 2019 and 2018.

Earnings Per Share

Basic earnings per share (EPS), which excludes dilution, is computed by dividing income available to common stockholders (net income plus discount on redemption of preferred stock less preferred dividends and accretion) by the weighted-average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock, such as stock options, result in the issuance of common stock which shares in the earnings of the Company. The treasury stock method has been applied to determine the dilutive effect of stock options in computing diluted EPS.

Comprehensive Income

Comprehensive income consists of net income and other comprehensive income. Other comprehensive income includes unrealized gains and losses on securities available for sale which are also recognized as separate components of equity. The amount reclassified out of other accumulated comprehensive income relating to realized gains (losses) on securities available for sale was \$114,000, (\$8,000) and (\$158,000) for 2019, 2018 and 2017, with the related tax effect of \$34,000, (\$2,000) and (\$65,000), respectively.

In February 2018, the FASB issued ASU 2018-02, *Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income* (“AOCI”). ASU 2018-02 allows entities to elect to reclassify stranded tax effects on items within AOCI, resulting from the new tax bill signed into law on December 22, 2017, to retained earnings. The Company elected to early adopt this new standard in 2017 and recorded a reclassification from AOCI to retained earnings in the amount of \$94,000.

Dividend Restrictions

Banking regulations require maintaining certain capital levels and may limit the dividend paid by the bank to the holding company or by the holding company to shareholders.

Fair Value of Financial Instruments

Fair values of financial instruments are estimated using relevant market information and other assumptions, as more fully disclosed in a separate note. Fair value estimates involve uncertainties and matters of significant judgment regarding interest rates, credit risk, prepayments, and other factors, especially in the absence of broad markets for particular items. Changes in assumptions or in market conditions could significantly affect these estimates.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Stock-Based Compensation

Compensation expense related to the Company's Stock Option Plans, net of related tax benefit, recorded in 2019, 2018 and 2017 totaled \$208,000, \$185,000 and \$141,000 or \$0.04, \$0.04 and \$0.03 per diluted share, respectively. Compensation expense is recognized over the vesting period on a straight-line accounting basis.

The Company determines the fair value of options on the date of grant using a Black-Scholes-Merton option pricing model that uses assumptions based on expected option life, expected stock volatility and the risk-free interest rate. The expected volatility assumptions used by the Company are based on the historical volatility of the Company's common stock over the most recent period commensurate with the estimated expected life of the Company's stock options. The Company bases its expected life assumption on its historical experience and on the terms and conditions of the stock options it grants to employees. The risk-free rate is based on the U.S. Treasury yield curve for the periods within the contractual life of the options in effect at the time of the grant.

During 2019 and 2018 the Company granted options to purchase 132,000 and 76,000 shares of common stock, respectively. The fair value of each option was estimated on the date of grant using the following assumptions.

	2019	2018
Expected life of stock options (in years)	5.1	5.1
Risk free interest rate	1.57%	2.38%
Daily Volatility	1.59%	1.92%
Dividend yields	1.59%	1.39%
Weighted-average fair value of options granted during the year	\$ 4.44	\$ 6.54

No options were granted during the year ended December 31, 2017.

Recently Adopted Accounting Pronouncements

On February 25, 2016, the FASB issued ASU 2016-02, Leases. The most significant change for lessees is the requirement under the new guidance to recognize right-of-use assets and lease liabilities for all leases not considered short-term leases, which is generally defined as a lease term of less than 12 months. This change results in lessees recognizing right-of-use assets and lease liabilities for most leases currently accounted for as operating leases under prior lease accounting guidance. ASU 2016-02 is effective for interim and annual periods beginning after December 15, 2018. The Company has several lease agreements, including two branch locations, which are currently considered operating leases, and therefore, not recognized on the Company's consolidated statements of condition. The Company adopted ASU No. 2016-02 on January 1, 2019 and recorded \$565,000 in right-of-use assets and lease liabilities on adoption.

In July 2018, the FASB issued ASU No. 2018-11, Leases - Targeted Improvements. ASU No. 2018-11 provides entities with relief from the costs of implementing certain aspects of the new leasing standard, ASU No. 2016-02. Specifically, under the amendments in ASU 2018-11: (1) entities may elect not to recast the comparative periods presented when transitioning to the new leasing standard, and (2) lessors may elect not to separate lease and non-lease components when certain conditions are met. The amendments have the same effective date as ASU 2016-02 (January 1, 2019 for the Company). The Company adopted ASU No. 2018-11 on January 1, 2019. The provisions of ASU 2018-11 did not have a material impact on the Company's Consolidated Financial Statements.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Adopted Accounting Pronouncements (continued)

On March 30, 2017, the FASB issued ASU 2017-08, Receivables – Non-Refundable Fees and Other Costs: Premium Amortization on Purchased Callable Debt Securities. This ASU amends the amortization period for certain purchased callable debt securities held at a premium, shortening such period to the earliest call date. The amendments do not require an accounting change for securities held at a discount; the discount continues to be amortized to maturity. ASU 2017-08 is effective for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. Entities will apply the standard’s provisions as a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is effective (i.e., modified retrospective approach). The Company adopted ASU No. 2017-08 on January 1, 2019. The provisions of ASU No. 2017-08 did not have a material impact on the Company’s Consolidated Financial Statements.

Pending Accounting Pronouncements

In June 2016, the FASB issued ASU No. 2016-13, Measurement of Credit Losses on Financial Instruments. ASU No. 2016-13 significantly changes how entities will measure credit losses for most financial assets and certain other instruments that aren’t measured at fair value through net income. The standard will replace today’s “incurred loss” approach with an “expected loss” model. The new model, referred to as the current expected credit loss (“CECL”) model, will apply to: (1) financial assets subject to credit losses and measured at amortized cost, and (2) certain off-balance sheet credit exposures. This includes, but is not limited to, loans, leases, held-to-maturity securities, loan commitments, and financial guarantees. The CECL model does not apply to available-for-sale (“AFS”) debt securities. For AFS debt securities with unrealized losses, entities will measure credit losses in a manner similar to what they do today, except that the losses will be recognized as allowances rather than reductions in the amortized cost of the securities. The ASU also simplifies the accounting model for purchased credit-impaired debt securities and loans. ASU No. 2016-13 also expands the disclosure requirements regarding an entity’s assumptions, models, and methods for estimating the allowance for loan and lease losses. ASU No. 2016-13 is effective for interim and annual reporting periods beginning after December 15, 2019; early adoption is permitted for interim and annual reporting periods beginning after December 15, 2018. Entities will apply the standard’s provisions as a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is effective (i.e., modified retrospective approach). The Company has begun its implementation efforts by establishing an implementation team chaired by the Company’s Chief Lending Officer and composed of members of the Company’s credit administration and accounting departments. We have purchased software to support the CECL calculation of the allowance for loan losses under ASU No 2016-13 and have engaged the software vendor to assist in the transition to the CECL model. The Company’s preliminary evaluation indicates the provisions of ASU No. 2016-13 are expected to impact the Company’s Consolidated Financial Statements, in particular the level of the reserve for credit losses. However, the Company continues to evaluate the extent of the potential impact.

On October 16, 2019, the FASB approved a proposal to change the effective date of ASU No. 2016-13 for smaller reporting companies, as defined by the SEC, and other non-SEC reporting entities delaying the effective date to fiscal years beginning after December 31, 2022, including interim periods within those fiscal periods. As the Company is a smaller reporting company and has not adopted provisions of the standard early, the delay is applicable to the Company.

In August 2018, the FASB issued ASU No. 2018-13, Fair Value Measurement, Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement. The amendments in this update modify the disclosure requirements for fair value measurements by removing, modifying, or adding certain disclosures. The update is effective for interim and annual periods in fiscal years beginning after December 15, 2019, with early adoption permitted. Entities are also allowed to elect early adoption of the eliminated or modified disclosure requirements and delay adoption of the new disclosure requirements until their effective date. As ASU No. 2018-13 only revises disclosure requirements, it will not have a material impact on the Company’s Consolidated Financial Statements.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

3. FAIR VALUE MEASUREMENTS

The Company measures fair value under the fair value hierarchy described below.

Level 1: Quoted prices for identical instruments traded in active exchange markets.

Level 2: Quoted prices (unadjusted) for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-based valuation techniques for which all significant assumptions are observable or can be corroborated by observable market data.

Level 3: Model based techniques that use one significant assumption not observable in the market. These unobservable assumptions reflect the Company's estimates of assumptions that market participants would use on pricing the asset or liability. Valuation techniques include management judgment and estimation which may be significant.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

Management monitors the availability of observable market data to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period.

Management evaluates the significance of transfers between levels based upon the nature of the financial instrument and size of the transfer relative to total assets, total liabilities or total earnings.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

3. FAIR VALUE MEASUREMENTS (Continued)

Fair Value of Financial Instruments

The carrying amounts and estimated fair values of financial instruments, at December 31, 2019 are as follows:

	Carrying Value	Fair Value Measurements at December 31, 2019 Using:			Total Fair Value
		Level 1	Level 2	Level 3	
Financial assets:					
Cash and cash equivalents	\$ 46,942,000	\$ 46,942,000			\$ 46,942,000
Investment securities	159,320,000		\$ 159,320,000		159,320,000
Loans, net	616,036,000			\$ 626,795,000	626,795,000
FHLB stock	3,517,000				N/A
Accrued interest receivable	3,398,000	15,000	574,000	2,809,000	3,398,000
Financial liabilities:					
Deposits	747,324,000	709,130,000	38,202,000		747,332,000
Repurchase agreements	16,013,000		16,013,000		16,013,000
Junior subordinated deferrable interest debentures	10,310,000			7,661,000	7,661,000
Accrued interest payable	96,000	13,000	60,000	23,000	96,000

The carrying amounts and estimated fair values of financial instruments, at December 31, 2018 are as follows:

	Carrying Value	Fair Value Measurements at December 31, 2018 Using:			Total Fair Value
		Level 1	Level 2	Level 3	
Financial assets:					
Cash and cash equivalents	\$ 46,686,000	\$ 46,686,000			\$ 46,686,000
Investment securities	171,507,000		\$ 171,507,000		171,507,000
Loans, net	562,498,000			\$ 580,396,000	580,396,000
FHLB stock	3,027,000				N/A
Accrued interest receivable	3,345,000	22,000	685,000	2,638,000	3,345,000
Financial liabilities:					
Deposits	726,565,000	669,599,000	57,050,000		726,649,000
Repurchase agreements	13,058,000		13,058,000		13,058,000
Junior subordinated deferrable interest debentures	10,310,000			8,092,000	8,092,000
Accrued interest payable	88,000	11,000	52,000	25,000	88,000

Because no market exists for a significant portion of the Company's financial instruments, fair value estimates are based on judgments regarding current economic conditions, risk characteristics of various financial instruments and other factors. Those estimates that are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision are included in Level 3. Changes in assumptions could significantly affect the fair values presented.

These estimates do not reflect any premium or discount that could result from offering the Company's entire holdings of a particular financial instrument for sale at one time, nor do they attempt to estimate the value of anticipated future business related to the instruments. In addition, the tax ramifications related to the realization of unrealized gains and losses can have a significant effect on fair value estimates and have not been considered in any of these estimates.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

3. FAIR VALUE MEASUREMENTS (Continued)

Fair Value of Financial Instruments (continued)

The following tables present information about the Company's assets and liabilities measured at fair value on a recurring and non-recurring basis as of December 31, 2019 and December 31, 2018, and indicates the fair value hierarchy of the valuation techniques utilized by the Company to determine such fair value:

Assets and liabilities measured at fair value on a recurring basis at December 31, 2019 are summarized below:

	Total Fair Value	Fair Value Measurements at December 31, 2019 Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets:				
U.S. Government-sponsored agencies collateralized by mortgage obligations-residential	\$ 125,678,000	\$ -	\$ 125,678,000	\$ -
Obligations of states and political subdivisions	33,642,000		33,642,000	
	<u>\$ 159,320,000</u>	<u>\$ -</u>	<u>\$ 159,320,000</u>	<u>\$ -</u>

Assets and liabilities measured at fair value on a recurring basis at December 31, 2018 are summarized below:

	Total Fair Value	Fair Value Measurements at December 31, 2018 Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets:				
U.S. Government-sponsored agencies collateralized by mortgage obligations-residential	\$ 132,678,000	\$ -	\$ 132,678,000	\$ -
Obligations of states and political subdivisions	38,829,000		38,829,000	
	<u>\$ 171,507,000</u>	<u>\$ -</u>	<u>\$ 171,507,000</u>	<u>\$ -</u>

The fair value of securities available-for-sale equals quoted market price, if available. If quoted market prices are not available, fair value is determined using quoted market prices for similar securities or matrix pricing. There were no changes in the valuation techniques used during 2019 or 2018. Transfers between hierarchy measurement levels are recognized by the Company as of the beginning of the reporting period. Changes in fair market value are recorded in other comprehensive income.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

3. FAIR VALUE MEASUREMENTS (Continued)

Assets and liabilities measured at fair value on a non-recurring basis at December 31, 2019 are summarized below:

	Fair Value Measurements at December 31, 2019 Using				
	Total Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Losses
Assets:					
Impaired loans:					
Real estate - commercial	\$ 130,000	\$ -	\$ -	\$ 130,000	\$ (121,000)
Total impaired loans	130,000	-	-	130,000	(121,000)
Other real estate:					
Real estate – commercial	\$ 347,000	-	-	\$ 347,000	-
Real estate – construction and land development	360,000	-	-	360,000	-
Total other real estate	707,000	-	-	707,000	\$ -
Total	\$ 837,000	\$ -	\$ -	\$ 837,000	\$ (121,000)

Assets and liabilities measured at fair value on a non-recurring basis at December 31, 2018 are summarized below:

	Fair Value Measurements at December 31, 2018 Using				
	Total Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Losses
Assets:					
Other real estate:					
Real estate – residential	\$ 368,000	\$ -	\$ -	\$ 368,000	\$ -
Real estate – commercial	347,000	-	-	347,000	-
Real estate – construction and land development	455,000	-	-	455,000	(117,000)
Total	\$ 1,170,000	\$ -	\$ -	\$ 1,170,000	\$ (117,000)

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

3. FAIR VALUE MEASUREMENTS (Continued)

The Company has no liabilities which are reported at fair value.

The following methods were used to estimate fair value.

Collateral-Dependent Impaired Loans: The Bank does not record loans at fair value on a recurring basis. However, from time to time, fair value adjustments are recorded on these loans to reflect partial write-downs, through charge-offs or specific reserve allowances, that are based on fair value estimates of the underlying collateral. The fair value estimates for collateral-dependent impaired loans are generally based on recent real estate appraisals or broker opinions, obtained from independent third parties, which are frequently adjusted by management to reflect current conditions and estimated selling costs (Level 3). Net losses of \$121,000 and \$0 represent impairment charges recognized during the years ended December 31, 2019 and 2018, respectively, related to the above impaired loans.

Other Real Estate: Nonrecurring adjustments to certain real estate properties classified as other real estate owned are measured at the lower of carrying amount or fair value, less costs to sell. In cases where the carrying amount exceeds the fair value, less costs to sell, an impairment loss is recognized. Fair values are generally based on third party appraisals of the property which are commonly adjusted by management to reflect current conditions and selling costs (Level 3).

Appraisals for both collateral-dependent impaired loans and other real estate are performed by certified general appraisers (for commercial properties) or certified residential appraisers (for residential properties) whose qualifications and licenses have been reviewed and verified by the Company. Once received, a member of the Loan Administration Department reviews the assumptions and approaches utilized in the appraisal as well as the overall resulting fair value in comparison with independent data sources such as recent market data or industry-wide statistics. On a quarterly basis, the Company compares the actual selling price of similar collateral that has been liquidated to the most recent appraised value for unsold properties to determine what additional adjustment, if any, should be made to the appraisal value to arrive at fair value. Adjustments are routinely made in the appraisal process by the independent appraisers to adjust for differences between the comparable sales and income data available.

The following table presents quantitative information about Level 3 fair value measurements for financial instruments measured at fair value on a non-recurring basis at December 31, 2019 and 2018 (dollars in thousands):

Description	Fair Value 12/31/2019	Fair Value 12/31/2018	Valuation Technique	Significant Unobservable Input	Range (Weighted Average)	
					12/31/2019	12/31/2018
<u>Impaired Loans:</u>						
RE – Commercial	\$ 130	\$ -	Third Party appraisals	Management Adjustments to Reflect Current Conditions and Selling Costs	10%	(10%) N/A
<u>Other Real Estate:</u>						
RE – Residential	\$ -	\$ 368	Third Party appraisals	Management Adjustments to Reflect Current Conditions and Selling Costs	N/A	10% -34 (16%)
RE – Commercial	\$ 347	\$ 347	Third Party appraisals	Management Adjustments to Reflect Current Conditions and Selling Costs	16% - 17%	(16%) 16% - 17 (16%)
Construction and Land	\$ 360	\$ 455	Third Party appraisals	Management Adjustments to Reflect Current Conditions and Selling Costs	10%	(10%) 10% - 51 (24%)

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

4. INVESTMENT SECURITIES

The amortized cost and estimated fair value of investment securities at December 31, 2019 and 2018 consisted of the following:

<u>Available-for-Sale</u>	2019			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
Debt securities:				
U.S. Government-sponsored agencies collateralized by mortgage obligations-residential	\$ 123,940,000	\$ 1,924,000	\$ (186,000)	\$ 125,678,000
Obligations of states and political subdivisions	32,470,000	1,201,000	(29,000)	33,642,000
	<u>\$ 156,410,000</u>	<u>\$ 3,125,000</u>	<u>\$ (215,000)</u>	<u>\$ 159,320,000</u>

Unrealized gain on available-for-sale investment securities totaling \$2,910,000 were recorded, net of \$861,000 in tax expense, as accumulated other comprehensive loss within shareholders' equity at December 31, 2019. During the year ended December 31, 2019 the Company sold fifty-five available-for-sale investment securities for total proceeds of \$19,668,000 recording a \$114,000 gain on sale. The Company realized a gain on sale from twenty-eight of these securities totaling \$164,000 and a loss on sale on twenty-seven securities of \$50,000.

<u>Available-for-Sale</u>	2018			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
Debt securities:				
U.S. Government-sponsored agencies collateralized by mortgage obligations-residential	\$ 135,059,000	\$ 240,000	\$ (2,621,000)	\$ 132,678,000
Obligations of states and political subdivisions	39,311,000	121,000	(603,000)	38,829,000
	<u>\$ 174,370,000</u>	<u>\$ 361,000</u>	<u>\$ (3,224,000)</u>	<u>\$ 171,507,000</u>

Unrealized loss on available-for-sale investment securities totaling \$2,863,000 were recorded, net of \$846,000 in tax benefits, as accumulated other comprehensive loss within shareholders' equity at December 31, 2018. During the year ended December 31, 2018 the Company sold eighteen available-for-sale investment securities for total proceeds of \$4,157,000 recording a \$8,000 loss on sale. The Company realized a gain on sale from eight of these securities totaling \$4,000 and a loss on sale on ten securities of \$12,000.

Unrealized loss on available-for-sale investment securities totaling \$809,000 were recorded, net of \$239,000 in tax benefits, as accumulated other comprehensive loss within shareholders' equity at December 31, 2017. During the year ended December 31, 2017 the Company sold sixteen available-for-sale investment securities for total proceeds of \$9,594,000 recording a \$158,000 loss on sale. The Company realized a gain on sale from four of these securities totaling \$4,000 and a loss on sale on twelve securities of \$162,000.

Investment securities with unrealized losses at December 31, 2019 are summarized and classified according to the duration of the loss period as follows:

<u>December 31, 2019</u>	<u>Less than 12 Months</u>		<u>12 Months or More</u>		<u>Total</u>	
	<u>Fair Value</u>	<u>Unrealized Losses</u>	<u>Fair Value</u>	<u>Unrealized Losses</u>	<u>Fair Value</u>	<u>Unrealized Losses</u>
Debt securities:						
U.S. Government agencies collateralized by mortgage obligations-residential	\$ 10,319,000	\$ 31,000	\$ 19,733,000	\$ 155,000	\$ 30,052,000	\$ 186,000
Obligations of states and political subdivisions	2,965,000	29,000	-	-	2,965,000	29,000
	<u>\$ 13,284,000</u>	<u>\$ 60,000</u>	<u>\$ 19,733,000</u>	<u>\$ 155,000</u>	<u>\$ 33,017,000</u>	<u>\$ 215,000</u>

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

4. INVESTMENT SECURITIES (Continued)

Investment securities with unrealized losses at December 31, 2018 are summarized and classified according to the duration of the loss period as follows:

December 31, 2018

	Less than 12 Months		12 Months or More		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
Debt securities:						
U.S. Government agencies collateralized by mortgage obligations-residential	\$26,478,000	\$ 269,000	\$77,476,000	\$ 2,352,000	\$103,954,000	\$2,621,000
Obligations of states and political subdivisions	19,270,000	284,000	5,672,000	319,000	24,942,000	603,000
	<u>\$45,748,000</u>	<u>\$ 553,000</u>	<u>\$83,148,000</u>	<u>\$ 2,671,000</u>	<u>\$128,896,000</u>	<u>\$3,224,000</u>

At December 31, 2019, the Company held 185 securities of which 42 were in a loss position. Of the securities in a loss position, 19 were in a loss position for less than twelve months. Of the 185 securities 96 are U.S. Government-sponsored agencies collateralized by residential mortgage obligations and 89 were obligations of states and political subdivisions. The unrealized losses relate principally to market rate conditions. All of the securities continue to pay as scheduled. When analyzing an issuer's financial condition, management considers the length of time and extent to which the market value has been less than cost; the historical and implied volatility of the security; the financial condition of the issuer of the security; and the Company's intent and ability to hold the security to recovery. As of December 31, 2019, management does not have the intent to sell these securities nor does it believe it is more likely than not that it will be required to sell these securities before the recovery of its amortized cost basis. Based on the Company's evaluation of the above and other relevant factors, the Company does not believe the securities that are in an unrealized loss position as of December 31, 2019 are other than temporarily impaired.

The amortized cost and estimated fair value of investment securities at December 31, 2019 by contractual maturity are shown below. Expected maturities will differ from contractual maturities because the issuers of the securities may have the right to call or prepay obligations with or without call or prepayment penalties.

	Amortized Cost	Estimated Fair Value
After one year through five years	\$ 3,142,000	\$ 3,243,000
After five years through ten years	6,178,000	6,370,000
After ten years	23,150,000	24,029,000
Investment securities not due at a single maturity date:		
Government-sponsored mortgage-backed securities	123,940,000	125,678,000
	<u>\$ 156,410,000</u>	<u>\$ 159,320,000</u>

Investment securities with amortized costs totaling \$83,596,000 and \$92,166,000 and estimated fair values totaling \$84,625,000 and \$90,122,000 at December 31, 2019 and 2018, respectively, were pledged to secure deposits and repurchase agreements.

There were no transfers of available-for-sale investment securities during the years ended December 31, 2019, 2018 or 2017. There were no securities classified as held-to-maturity at December 31, 2019 or December 31, 2018.

The Company adopted ASU No. 2016-01, Financial Instruments—Overall: Recognition and Measurement of Financial Assets and Financial Liabilities on January 1, 2018 and recorded a \$209,000 gain related to adjusting the carrying value of equity securities without a readily determinable fair market to \$662,000 in accordance with this standard.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES

Outstanding loans are summarized below:

	December 31,	
	2019	2018
Commercial	\$ 47,892,000	\$ 49,563,000
Agricultural	78,785,000	69,160,000
Real estate – residential	14,530,000	15,900,000
Real estate – commercial	316,986,000	271,710,000
Real estate – construction & land development	31,181,000	40,161,000
Equity lines of credit	35,471,000	38,490,000
Auto	90,310,000	77,135,000
Other	4,563,000	4,080,000
	<u>619,718,000</u>	<u>566,199,000</u>
Deferred loan costs, net	3,561,000	3,257,000
Allowance for loan losses	(7,243,000)	(6,958,000)
Loans, net	<u>\$ 616,036,000</u>	<u>\$ 562,498,000</u>

Changes in the allowance for loan losses were as follows:

	Year Ended December 31,	
	2019	2018
Balance, beginning of year	\$ 6,958,000	\$ 6,669,000
Provision charged to operations	1,500,000	1,000,000
Losses charged to allowance	(1,521,000)	(1,191,000)
Recoveries	306,000	480,000
Balance, end of year	<u>\$ 7,243,000</u>	<u>\$ 6,958,000</u>

The recorded investment in impaired loans totaled \$2,244,000 and \$1,275,000 at December 31, 2019 and 2018, respectively. The Company had specific allowances for loan losses of \$154,000 on impaired loans of \$539,000 at December 31, 2019 as compared to specific allowances for loan losses of \$181,000 on impaired loans of \$424,000 at December 31, 2018. The balance of impaired loans in which no specific reserves were required totaled \$1,705,000 and \$851,000 at December 31, 2019 and 2018, respectively. The average recorded investment in impaired loans for the years ended December 31, 2019, 2018 and 2017 was \$1,777,000 and \$1,160,000, respectively. The Company recognized \$62,000, \$71,000 and \$73,000 in interest income on impaired loans during the years ended December 31, 2019, 2018 and 2017, respectively.

Included in impaired loans are troubled debt restructurings. A troubled debt restructuring is a formal restructure of a loan where the Company for economic or legal reasons related to the borrower's financial difficulties, grants a concession to the borrower. The concessions may be granted in various forms to include one or a combination of the following: a reduction of the stated interest rate of the loan; an extension of the maturity date at a stated rate of interest lower than the current market rate for new debt with similar risk; or a permanent reduction of the recorded investment in the loan.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES (Continued)

In order to determine whether a borrower is experiencing financial difficulty, an evaluation is performed of the probability that the borrower will be in payment default on any of its debt in the foreseeable future without the modification. This evaluation is performed under the Company's internal underwriting policy.

The carrying value of troubled debt restructurings at December 31, 2019 and December 31, 2018 was \$1,016,000 and \$1,080,000, respectively. The Company has allocated \$33,000 and \$53,000 of specific reserves on loans to customers whose loan terms have been modified in troubled debt restructurings as of December 31, 2019 and December 31, 2018, respectively. The Company has not committed to lend additional amounts on loans classified as troubled debt restructurings at December 31, 2019 and December 31, 2018.

There were no new troubled debt restructurings during the twelve months ending December 31, 2019 and 2018.

There were no troubled debt restructurings for which there was a payment default within twelve months following the modification during the twelve months ended December 31, 2019 and 2018.

At December 31, 2019 and 2018, nonaccrual loans totaled \$2,050,000 and \$1,117,000, respectively. Interest foregone on nonaccrual loans totaled \$158,000, \$46,000 and \$50,000 for the twelve months ended December 31, 2019, 2018 and 2017, respectively. There were no loans past due 90 days or more and on accrual status at December 31, 2019 and December 31, 2018. No interest was recognized on nonaccrual loans accounted for on a cash basis during the years ended December 31, 2019, 2018 and 2017.

Salaries and employee benefits totaling \$2,294,000, \$2,520,000 and \$1,789,000 have been deferred as loan origination costs during the years ended December 31, 2019, 2018 and 2017, respectively.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES (Continued)

The following tables show the loan portfolio allocated by management's internal risk ratings at the dates indicated, in thousands:

December 31, 2019

	Commercial Credit Exposure						
	Credit Risk Profile by Internally Assigned Grade						
	Commercial	Agricultural	Real Estate-Residential	Real Estate-Commercial	Real Estate-Construction	Equity LOC	Total
Grade:							
Pass	\$ 47,334	\$ 76,620	\$ 14,253	\$ 309,785	\$ 31,097	\$ 34,855	\$ 513,944
Special Mention	478	2,165	-	4,954	-	-	7,597
Substandard	80	-	277	2,247	84	616	3,304
Doubtful	-	-	-	-	-	-	-
Total	<u>\$ 47,892</u>	<u>\$ 78,785</u>	<u>\$ 14,530</u>	<u>\$ 316,986</u>	<u>\$ 31,181</u>	<u>\$ 35,471</u>	<u>\$ 524,845</u>

December 31, 2018

	Commercial Credit Exposure						
	Credit Risk Profile by Internally Assigned Grade						
	Commercial	Agricultural	Real Estate-Residential	Real Estate-Commercial	Real Estate-Construction	Equity LOC	Total
Grade:							
Pass	\$ 48,905	\$ 68,910	\$ 15,621	\$ 268,159	\$ 40,069	\$ 38,304	\$ 479,968
Special Mention	481	250	124	3,420	-	-	4,275
Substandard	177	-	155	131	92	186	741
Doubtful	-	-	-	-	-	-	-
Total	<u>\$ 49,563</u>	<u>\$ 69,160</u>	<u>\$ 15,900</u>	<u>\$ 271,710</u>	<u>\$ 40,161</u>	<u>\$ 38,490</u>	<u>\$ 484,984</u>

Grade:	Consumer Credit Exposure Credit Risk Profile Based on Payment Activity December 31, 2019			Consumer Credit Exposure Credit Risk Profile Based on Payment Activity December 31, 2018		
	Auto	Other	Total	Auto	Other	Total
	Performing	\$ 90,128	\$ 4,559	\$ 94,687	\$ 76,734	\$ 4,071
Non-performing	182	4	186	401	9	410
Total	<u>\$ 90,310</u>	<u>\$ 4,563</u>	<u>\$ 94,873</u>	<u>\$ 77,135</u>	<u>\$ 4,080</u>	<u>\$ 81,215</u>

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Continued)

5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES (Continued)

The following tables show the allocation of the allowance for loan losses at the dates indicated, in thousands:

	Commercial	Agricultural	Real Estate Residential	Real Estate Commercial	Real Estate Construction	Equity LOC	Auto	Other	Total
Year ended 12/31/19:									
<u>Allowance for Loan Losses</u>									
Beginning balance	\$ 914	\$ 538	\$ 214	\$ 2,686	\$ 758	\$ 464	\$ 1,289	\$ 95	\$ 6,958
Charge-offs	(587)	-	-	-	-	(6)	(867)	(61)	(1,521)
Recoveries	26	-	3	4	-	5	258	10	306
Provision	264	115	(54)	736	(277)	(70)	729	57	1,500
Ending balance	<u>\$ 617</u>	<u>\$ 653</u>	<u>\$ 163</u>	<u>\$ 3,426</u>	<u>\$ 481</u>	<u>\$ 393</u>	<u>\$ 1,409</u>	<u>\$ 101</u>	<u>\$ 7,243</u>
Year ended 12/31/18:									
<u>Allowance for Loan Losses</u>									
Beginning balance	\$ 725	\$ 623	\$ 231	\$ 2,729	\$ 783	\$ 533	\$ 946	\$ 99	\$ 6,669
Charge-offs	(325)	-	(25)	-	-	-	(801)	(40)	(1,191)
Recoveries	83	-	93	21	3	5	256	19	480
Provision	431	(85)	(85)	(64)	(28)	(74)	888	17	1,000
Ending balance	<u>\$ 914</u>	<u>\$ 538</u>	<u>\$ 214</u>	<u>\$ 2,686</u>	<u>\$ 758</u>	<u>\$ 464</u>	<u>\$ 1,289</u>	<u>\$ 95</u>	<u>\$ 6,958</u>
Year ended 12/31/17:									
<u>Allowance for Loan Losses</u>									
Beginning balance	\$ 655	\$ 466	\$ 280	\$ 2,740	\$ 927	\$ 575	\$ 815	\$ 91	\$ 6,549
Charge-offs	(202)	-	-	(48)	-	(121)	(450)	(58)	(879)
Recoveries	89	-	3	115	-	4	173	15	399
Provision	183	157	(52)	(78)	(144)	75	408	51	600
Ending balance	<u>\$ 725</u>	<u>\$ 623</u>	<u>\$ 231</u>	<u>\$ 2,729</u>	<u>\$ 783</u>	<u>\$ 533</u>	<u>\$ 946</u>	<u>\$ 99</u>	<u>\$ 6,669</u>
December 31, 2019:									
<u>Allowance for Loan Losses</u>									
Ending balance:									
individually evaluated for impairment	\$ -	\$ -	\$ 28	\$ 121	\$ 5	\$ -	\$ -	\$ -	\$ 154
Ending balance: collectively evaluated for impairment	617	653	135	3,305	476	393	1,409	101	7,089
Ending balance	<u>\$ 617</u>	<u>\$ 653</u>	<u>\$ 163</u>	<u>\$ 3,426</u>	<u>\$ 481</u>	<u>\$ 393</u>	<u>\$ 1,409</u>	<u>\$ 101</u>	<u>\$ 7,243</u>
<u>Loans</u>									
Ending balance:									
individually evaluated for impairment	\$ 25	\$ 248	\$ 612	\$ 815	\$ 110	\$ 434	\$ -	\$ -	\$ 2,244
Ending balance: collectively evaluated for impairment	47,867	78,537	13,918	316,171	31,071	35,037	90,310	4,563	617,474
Ending balance	<u>\$ 47,892</u>	<u>\$ 78,785</u>	<u>\$ 14,530</u>	<u>\$ 316,986</u>	<u>\$ 31,181</u>	<u>\$ 35,471</u>	<u>\$ 90,310</u>	<u>\$ 4,563</u>	<u>\$ 619,718</u>
December 31, 2018:									
<u>Allowance for Loan Losses</u>									
Ending balance:									
individually evaluated for impairment	\$ 128	\$ -	\$ 41	\$ -	\$ 12	\$ -	\$ -	\$ -	\$ 181
Ending balance: collectively evaluated for impairment	786	538	173	2,686	746	464	1,289	95	6,777
Ending balance	<u>\$ 914</u>	<u>\$ 538</u>	<u>\$ 214</u>	<u>\$ 2,686</u>	<u>\$ 758</u>	<u>\$ 464</u>	<u>\$ 1,289</u>	<u>\$ 95</u>	<u>\$ 6,958</u>
<u>Loans</u>									
Ending balance:									
individually evaluated for impairment	\$ 128	\$ 250	\$ 649	131	\$ 117	\$ -	\$ -	\$ -	\$ 1,275
Ending balance: collectively evaluated for impairment	49,435	68,910	15,251	271,579	40,044	38,490	77,135	4,080	564,924
Ending balance	<u>\$ 49,563</u>	<u>\$ 69,160</u>	<u>\$ 15,900</u>	<u>\$ 271,710</u>	<u>\$ 40,161</u>	<u>\$ 38,490</u>	<u>\$ 77,135</u>	<u>\$ 4,080</u>	<u>\$ 566,199</u>

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Continued)

5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES (Continued)

The following tables show an aging analysis of the loan portfolio by the time past due, in thousands:

December 31, 2019

	30-89 Days Past Due	90 Days and Still Accruing	Nonaccrual	Total Past Due and Nonaccrual	Current	Total
Commercial	\$ 333	\$ -	\$ 58	\$ 391	\$ 47,501	\$ 47,892
Agricultural	199	-	-	199	78,586	78,785
Real estate - residential	-	-	277	277	14,253	14,530
Real estate - commercial	1,467	-	830	2,297	314,689	316,986
Real estate - construction & land	-	-	83	83	31,098	31,181
Equity Lines of Credit	288	-	616	904	34,567	35,471
Auto	1,281	-	182	1,463	88,847	90,310
Other	87	-	4	91	4,472	4,563
Total	\$ 3,655	\$ -	\$ 2,050	\$ 5,705	\$ 614,013	\$ 619,718

December 31, 2018

	30-89 Days Past Due	90 Days and Still Accruing	Nonaccrual	Total Past Due and Nonaccrual	Current	Total
Commercial	\$ 11	\$ -	\$ 144	\$ 155	\$ 49,408	\$ 49,563
Agricultural	-	-	-	-	69,160	69,160
Real estate - residential	154	-	155	309	15,591	15,900
Real estate - commercial	-	-	131	131	271,579	271,710
Real estate - construction & land	-	-	92	92	40,069	40,161
Equity Lines of Credit	596	-	186	782	37,708	38,490
Auto	1,725	-	401	2,126	75,009	77,135
Other	85	-	8	93	3,987	4,080
Total	\$ 2,571	\$ -	\$ 1,117	\$ 3,688	\$ 562,511	\$ 566,199

The following tables show information related to impaired loans at the dates indicated, in thousands:

As of December 31, 2019:	Recorded Investment	Unpaid Principal Balance	Related Allowance	Average Recorded Investment	Interest Income Recognized
With no related allowance recorded:					
Commercial	\$ 25	\$ 85	\$ -	\$ 23	\$ -
Agricultural	248	248	-	249	19
Real estate - residential	435	447	-	385	29
Real estate - commercial	563	614	-	476	-
Real estate - construction & land	-	-	-	-	-
Equity Lines of Credit	434	457	-	213	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
With an allowance recorded:					
Commercial	\$ -	\$ -	\$ -	\$ -	\$ -
Agricultural	-	-	-	-	-
Real estate - residential	177	177	28	178	7
Real estate - commercial	252	261	121	139	-
Real estate - construction & land	110	110	5	114	7
Equity Lines of Credit	-	-	-	-	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
Total:					
Commercial	\$ 25	\$ 85	\$ -	\$ 23	\$ -
Agricultural	248	248	-	249	19
Real estate - residential	612	624	28	563	36
Real estate - commercial	815	875	121	615	-
Real estate - construction & land	110	110	5	114	7
Equity Lines of Credit	434	457	-	213	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
Total	\$ 2,244	\$ 2,399	\$ 154	\$ 1,777	\$ 62

PLUMAS BANCORP AND SUBSIDIARY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Continued)

5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES (Continued)

The following tables show information related to impaired loans at the dates indicated, in thousands:

As of December 31, 2018:	<u>Recorded Investment</u>	<u>Unpaid Principal Balance</u>	<u>Related Allowance</u>	<u>Average Recorded Investment</u>	<u>Interest Income Recognized</u>
With no related allowance recorded:					
Commercial	\$ -	\$ -	\$ -	\$ -	\$ -
Agricultural	250	250	-	252	19
Real estate – residential	470	481	-	470	38
Real estate – commercial	131	144	-	136	-
Real estate – construction & land	-	-	-	-	-
Equity Lines of Credit	-	-	-	-	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
With an allowance recorded:					
Commercial	\$ 128	\$ 128	\$ 128	\$ 1	\$ -
Agricultural	-	-	-	-	-
Real estate – residential	179	179	41	181	7
Real estate – commercial	-	-	-	-	-
Real estate – construction & land	117	117	12	120	7
Equity Lines of Credit	-	-	-	-	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
Total:					
Commercial	\$ 128	\$ 128	\$ 128	\$ 1	\$ -
Agricultural	250	250	-	252	19
Real estate – residential	649	660	41	651	45
Real estate – commercial	131	144	-	136	-
Real estate – construction & land	117	117	12	120	7
Equity Lines of Credit	-	-	-	-	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
Total	<u>\$ 1,275</u>	<u>\$ 1,299</u>	<u>\$ 181</u>	<u>\$ 1,160</u>	<u>\$ 71</u>
As of December 31, 2017:	<u>Recorded Investment</u>	<u>Unpaid Principal Balance</u>	<u>Related Allowance</u>	<u>Average Recorded Investment</u>	<u>Interest Income Recognized</u>
With no related allowance recorded:					
Commercial	\$ -	\$ -	\$ -	\$ -	\$ -
Agricultural	253	253	-	255	19
Real estate – residential	697	708	-	548	38
Real estate – commercial	287	287	-	184	-
Real estate – construction & land	-	-	-	-	-
Equity Lines of Credit	162	162	-	180	-
Auto	377	377	-	144	-
Other	19	19	-	1	-
With an allowance recorded:					
Commercial	\$ 14	\$ 14	\$ 2	\$ 15	\$ 1
Agricultural	-	-	-	-	-
Real estate – residential	237	237	48	203	7
Real estate – commercial	-	-	-	-	-
Real estate – construction & land	224	224	32	230	8
Equity Lines of Credit	-	-	-	-	-
Auto	-	-	-	-	-
Other	-	-	-	-	-
Total:					
Commercial	\$ 14	\$ 14	\$ 2	\$ 15	\$ 1
Agricultural	253	253	-	255	19
Real estate – residential	934	945	48	751	45
Real estate – commercial	287	287	-	184	-
Real estate – construction & land	224	224	32	230	8
Equity Lines of Credit	162	162	-	180	-
Auto	377	377	-	144	-
Other	19	19	-	1	-
Total	<u>\$ 2,270</u>	<u>\$ 2,281</u>	<u>\$ 82</u>	<u>\$ 1,760</u>	<u>\$ 73</u>

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

6. PREMISES AND EQUIPMENT

Premises and equipment consisted of the following:

	December 31,	
	2019	2018
Land	\$ 4,179,000	\$ 4,179,000
Premises	18,879,000	18,747,000
Furniture, equipment and leasehold improvements	7,896,000	6,895,000
Total	30,954,000	29,821,000
Less accumulated depreciation and amortization	(16,325,000)	(15,534,000)
Premises and equipment, net	\$ 14,629,000	\$ 14,287,000

Depreciation and amortization included in occupancy and equipment expense totaled \$1,055,000, \$925,000 and \$953,000 for the years ended December 31, 2019, 2018 and 2017, respectively.

7. DEPOSITS

Interest-bearing deposits consisted of the following:

	December 31,	
	2019	2018
Interest-bearing demand deposits	\$ 102,724,000	\$ 105,107,000
Money market	90,853,000	82,743,000
Savings	183,934,000	177,710,000
Time, \$250,000 or more	3,447,000	5,755,000
Other time	34,747,000	51,211,000
Interest-bearing deposits	\$ 415,705,000	\$ 422,526,000

At December 31, 2019, the scheduled maturities of time deposits were as follows:

Year Ending December 31,	
2020	\$ 29,451,000
2021	4,994,000
2022	1,830,000
2023	1,554,000
2024	358,000
thereafter	7,000.00
	\$ 38,194,000

Deposit overdrafts reclassified as loan balances were \$398,000 and \$512,000 at December 31, 2019 and 2018, respectively.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

8. SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE

Securities sold under agreements to repurchase totaling \$16,013,000 and \$13,058,000 at December 31, 2019 and 2018, respectively are secured by U.S. Government agency securities with a carrying amount of \$22,033,000 and \$21,764,000 at December 31, 2019 and 2018, respectively.

Securities sold under agreements to repurchase are financing arrangements that mature within two years. At maturity, the securities underlying the agreements are returned to the Company. Information concerning securities sold under agreements to repurchase during 2019 and 2018 is summarized as follows:

	2019	2018
Average daily balance during the year	\$ 11,485,000	\$ 9,123,000
Average interest rate during the year	0.11%	0.09%
Maximum month-end balance during the year	\$ 16,013,000	\$ 13,706,000
Weighted average interest rate at year-end	0.12%	0.11%

9. BORROWING ARRANGEMENTS

The Company is a member of the FHLB and can borrow up to \$229,464,000 from the FHLB secured by commercial and residential mortgage loans with carrying values totaling \$367,188,000. The Company is required to hold FHLB stock as a condition of membership. At December 31, 2019 and December 31, 2018, the Company held \$3,517,000 and \$3,027,000, respectively of FHLB stock which is recorded as a component of other assets. Based on this level of stock holdings at December 31, 2019, the Company can borrow up to \$130,241,000. To borrow the \$229,464,000 in available credit the Company would need to purchase \$2,679,000 in additional FHLB stock. In addition to its FHLB borrowing line, the Company has unsecured short-term borrowing agreements with three of its correspondent banks in the amounts of \$20 million, \$11 million and \$10 million. There were no outstanding borrowings to the FHLB or the correspondent banks under these agreements at December 31, 2019 and 2018.

On October 1, 2019 the Company renewed its line of credit, for a one-year term, with the same lender (the "Note"). The maximum amount outstanding at any one time on the Note cannot exceed \$5 million. There were no borrowings on the Note during the years ended December 31, 2019 and 2018. The Note bears interest at a rate of the U.S. "Prime Rate" plus one-quarter percent per annum and is secured by 100 shares of Plumas Bank stock representing the Company's 100% ownership interest in Plumas Bank. Under the Note, the Bank is subject to several negative and affirmative covenants including, but not limited to providing timely financial information, maintaining specified levels of capital, restrictions on additional borrowings, and meeting or exceeding certain capital and asset quality ratios. The Bank was in compliance with all such covenants related to the Note at December 31, 2019 and December 31, 2018.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

10. JUNIOR SUBORDINATED DEFERRABLE INTEREST DEBENTURES

Plumas Statutory Trust I and II are business trusts formed by the Company with capital of \$349,000 and \$179,000, respectively, for the sole purpose of issuing trust preferred securities fully and unconditionally guaranteed by the Company.

During 2002, Plumas Statutory Trust I issued 6,000 Floating Rate Capital Trust Pass-Through Securities ("Trust Preferred Securities"), with a liquidation value of \$1,000 per security, for gross proceeds of \$6,000,000. During 2005, Plumas Statutory Trust II issued 4,000 Trust Preferred Securities with a liquidation value of \$1,000 per security, for gross proceeds of \$4,000,000. The entire proceeds were invested by Trust I in the amount of \$6,186,000 and Trust II in the amount of \$4,124,000 in Floating Rate Junior Subordinated Deferrable Interest Debentures (the "Subordinated Debentures") issued by the Company, with identical maturity, repricing and payment terms as the Trust Preferred Securities. The Subordinated Debentures represent the sole assets of Trusts I and II.

Trust I's Subordinated Debentures mature on September 26, 2032, bear a current interest rate of 5.35% (based on 3-month LIBOR plus 3.40%), with repricing and payments due quarterly. Trust II's Subordinated Debentures mature on September 28, 2035, bear a current interest rate of 3.37% (based on 3-month LIBOR plus 1.48%), with repricing and payments due quarterly. The Subordinated Debentures are redeemable by the Company, subject to receipt by the Company of prior approval from the Federal Reserve Board of Governors, on any quarterly anniversary date on or after the 5-year anniversary date of the issuance. The redemption price is par plus accrued and unpaid interest, except in the case of redemption under a special event which is defined in the debenture. The Trust Preferred Securities are subject to mandatory redemption to the extent of any early redemption of the Subordinated Debentures and upon maturity of the Subordinated Debentures on September 26, 2032 for Trust I and September 28, 2035 for Trust II.

Holder of the Trust Preferred Securities are entitled to a cumulative cash distribution on the liquidation amount of \$1,000 per security. The interest rate of the Trust Preferred Securities issued by Trust I adjust on each quarterly anniversary date to equal the 3-month LIBOR plus 3.40%. The Trust Preferred Securities issued by Trust II adjust on each quarterly anniversary date to equal the 3-month LIBOR plus 1.48%. Both Trusts I and II have the option to defer payment of the distributions for a period of up to five years, as long as the Company is not in default on the payment of interest on the Subordinated Debentures.

The Trust Preferred Securities were sold and issued in private transactions pursuant to an exemption from registration under the Securities Act of 1933, as amended. The Company has guaranteed, on a subordinated basis, distributions and other payments due on the Trust Preferred Securities.

Interest expense recognized by the Company for the years ended December 31, 2019, 2018 and 2017 related to the subordinated debentures was \$531,000, \$510,000 and \$401,000, respectively.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

11. COMMITMENTS AND CONTINGENCIES

Leases

The Company leases three lending offices, three branch offices, two administrative offices and two standalone ATM locations. Two of the branch office leases have options to renew. The exercise of lease renewal options is at our sole discretion; therefore, are not included in our Right of Use (ROU) assets and lease liabilities as they are not reasonably certain of exercise. We regularly evaluate the renewal options and when they are reasonably certain of exercise, we include the renewal period in our lease term. We have elected the practical expedient to exclude short-term leases from our ROU assets and lease liabilities. The two branch leases and two of the lending office leases are classified as operating leases while the remaining leases are all short-term leases. The Company adopted ASU No. 2016-02 on January 1, 2019 and recorded \$565,000 in ROU assets and lease liabilities on adoption.

As our leases do not provide an implicit rate, we use our incremental borrowing rate based on the information available at the lease commencement date in determining the present value of the lease payments. The Company's weighted average incremental borrowing rate used in the calculation of the right-of-use assets and lease liabilities was estimated at 5%.

The following table presents a maturity analysis of the operating lease liability at December 31, 2019:

	Maturities of Lease Liabilities
Year ended December 31, 2020	\$ 188,000
Year ended December 31, 2021	88,000
Year ended December 31, 2022	59,000
	335,000
Less: Present value discount	(18,000)
Lease Liability December 31, 2019	\$ 317,000

The weighted-average remaining lease term is 2.1 years.

Total lease costs for the year ended December 31, 2019 was \$465,000 consisting of \$308,000 related to operating leases, \$114,000 related to short-term leases and variable lease expense of \$43,000. Including variable lease expense, total rent expense for the years ended December 31, 2018 and 2017, prior to the adoption of ASU 2016-02, were \$379,000 and \$348,000, respectively. Cash paid on operating leases was \$308,000 for the year ended December 31, 2019.

The following table presents future minimum rental payments under leases with terms in excess of one year as of December 31, 2018 presented in accordance with ASC Topic 840, "Leases":

Year Ending December 31,		
2019	\$	248,000
2020		163,000
2021		63,000
2022		59,000
2023		-
	\$	533,000

Rental expense included in occupancy and equipment expense totaled \$422,000, \$340,000 and \$308,000 for the years ended December 31, 2019, 2018 and 2017, respectively.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

11. COMMITMENTS AND CONTINGENCIES (Continued)

Financial Instruments With Off-Balance-Sheet Risk

The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business in order to meet the financing needs of its customers. These financial instruments include commitments to extend credit and letters of credit. These instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized on the consolidated balance sheet.

The Company's exposure to credit loss in the event of nonperformance by the other party for commitments to extend credit and letters of credit is represented by the contractual amount of those instruments. The Company uses the same credit policies in making commitments and letters of credit as it does for loans included on the consolidated balance sheet.

The following financial instruments represent off-balance-sheet credit risk:

	December 31,	
	2019	2018
Commitments to extend credit	\$ 111,352,000	\$ 126,885,000
Letters of credit	\$ 126,000	\$ 417,000

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since some of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management's credit evaluation of the borrower. Collateral held varies, but may include accounts receivable, crops, inventory, equipment, income-producing commercial properties, farm land and residential properties.

Letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loans to customers. The fair value of the liability related to these letters of credit, which represents the fees received for issuing the guarantees, was not significant at December 31, 2019 and 2018. The Company recognizes these fees as revenues over the term of the commitment or when the commitment is used.

At December 31, 2019, consumer loan commitments represent approximately 9% of total commitments and are generally unsecured. Commercial and agricultural loan commitments represent approximately 44% of total commitments and are generally secured by various assets of the borrower. Real estate loan commitments, including consumer home equity lines of credit, represent the remaining 47% of total commitments and are generally secured by property with a loan-to-value ratio not to exceed 80%. In addition, the majority of the Company's commitments have variable interest rates.

Concentrations of Credit Risk

The Company grants real estate mortgage, real estate construction, commercial, agricultural and consumer loans to customers throughout Plumas, Nevada, Placer, Lassen, Sierra, Shasta and Modoc counties in California and Washoe county in Northern Nevada. Although the Company has a diversified loan portfolio, a substantial portion of its portfolio is secured by commercial and residential real estate. A continued substantial decline in the economy in general, or a continued decline in real estate values in the Company's primary market areas in particular, could have an adverse impact on the collectability of these loans. However, personal and business income represents the primary source of repayment for a majority of these loans.

Contingencies

The Company is subject to legal proceedings and claims which arise in the ordinary course of business. In the opinion of management, the amount of ultimate liability with respect to such actions will not materially affect the financial position or results of operations of the Company.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

12. SHAREHOLDERS' EQUITY

Dividend Restrictions

The Company's ability to pay cash dividends is dependent on dividends paid to it by the Bank and limited by California corporation law. Under California law, the holders of common stock of the Company are entitled to receive dividends when and as declared by the Board of Directors, out of funds legally available, subject to certain restrictions. The California General Corporation Law permits a California corporation such as the Company to make a distribution to its shareholders if its retained earnings equal at least the amount of the proposed distribution or if after giving effect to the distribution, the value of the corporation's assets exceed the amount of its liabilities plus the amount of shareholders preferences, if any, and certain other conditions are met.

Dividends from the Bank to the Company are restricted under California law to the lesser of the Bank's retained earnings or the Bank's net income for the latest three fiscal years, less dividends previously declared during that period, or, with the approval of the DBO, to the greater of the retained earnings of the Bank, the net income of the Bank for its last fiscal year, or the net income of the Bank for its current fiscal year. As of December 31, 2019, the maximum amount available for dividend distribution under this restriction was approximately \$30,278,000. In addition, the Company's ability to pay dividends is subject to certain covenants contained in the indentures relating to the Trust Preferred Securities issued by the business trusts (see Note 10 for additional information related to the Trust Preferred Securities).

During the last three years semi-annual cash dividends were paid as follows: \$0.14 per share on May 15, 2017 and November 15, 2017, \$0.18 per share on May 15, 2018 and November 15, 2018 and \$0.23 per share on May 15, 2019 and November 15, 2019.

Earnings Per Share

Basic earnings per share is computed by dividing income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock, such as stock options, result in the issuance of common stock which shares in the earnings of the Company. The treasury stock method has been applied to determine the dilutive effect of stock options in computing diluted earnings per share.

(In thousands, except per share data)	For the Year Ended December 31,		
	2019	2018	2017
Net Income:			
Net income	\$ 15,512	\$ 13,992	\$ 8,189
Earnings Per Share:			
Basic earnings per share	\$ 3.01	\$ 2.74	\$ 1.64
Diluted earnings per share	\$ 2.97	\$ 2.68	\$ 1.58
Weighted Average Number of Shares Outstanding:			
Basic shares	5,155	5,108	5,005
Diluted shares	5,228	5,219	5,185

Shares of common stock issuable under stock options and warrants for which the exercise prices were greater than the average market prices were not included in the computation of diluted earnings per share due to their antidilutive effect. Stock options and warrants not included in the computation of diluted earnings per share, due to shares not being in-the-money and having an antidilutive effect, were 0, 71,100 and 0 for the years ended December 31, 2019, 2018 and 2017, respectively.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

12. SHAREHOLDERS' EQUITY (Continued)

Stock Options

In 2001, the Company established a Stock Option Plan for which no shares of common stock remain reserved for issuance to employees and directors and no shares are available for future grants as of December 31, 2019.

As of December 31, 2019, all remaining shares in this plan have vested and no compensation cost remains unrecognized.

A summary of the activity within the 2001 Plan follows:

	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term in Years	Intrinsic Value
Options outstanding at January 1, 2017	81,893	\$ 2.95		
Options exercised	(35,600)	2.95		
Options outstanding at December 31, 2017	46,293	2.95		
Options exercised	(40,100)	2.95		
Options outstanding at December 31, 2018	6,193	2.95		
Options exercised	(6,193)	\$ 2.95		
Options outstanding at December 31, 2019	-			
Options exercisable at December 31, 2019	-			
Expected to vest after December 31, 2019	-			

In May 2013, the Company established the 2013 Stock Option Plan for which 408,855 shares of common stock are reserved and 106,500 shares are available for future grants as of December 31, 2019. The 2013 Plan requires that the option price may not be less than the fair market value of the stock at the date the option is granted, and that the stock must be paid in full at the time the option is exercised. Payment in full for the option price must be made in cash, with Company common stock previously acquired by the optionee and held by the optionee for a period of at least six months, in options of the Optionee that are fully vested and exercisable or in any combination of the foregoing. The options expire on dates determined by the Board of Directors, but not later than ten years from the date of grant. During the year ended December 31, 2019, 132,000 options were granted and during the year ended December 31, 2018 76,000 options were granted. No options were granted during the year ended December 31, 2017.

As of December 31, 2019, there was \$811,000 of total unrecognized compensation cost related to non-vested, share-based compensation arrangements granted under the 2013 Plan. That cost is expected to be recognized over a weighted average period of 3.4 years.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

12. SHAREHOLDERS' EQUITY (Continued)

Stock Options (continued)

A summary of the activity within the 2013 Plan follows:

	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term in Years	Intrinsic Value
Options outstanding at January 1, 2017	192,800	\$ 7.60		
Options cancelled	(7,200)	8.14		
Options exercised	(25,000)	6.65		
Options outstanding at December 31, 2017	160,600	7.72		
Option granted	76,000	24.4		
Options cancelled	(6,500)	20.55		
Options exercised	(33,600)	7.19		
Options outstanding at December 31, 2018	196,500	13.84		
Option granted	132,000	21.45		
Options cancelled	(2,400)	8.75		
Options exercised	(23,715)	7.10		
Options outstanding at December 31, 2019	302,385	\$ 17.73	6.0	\$ 2,615,630
Options exercisable at December 31, 2019	96,660	\$ 10.87	3.9	\$ 1,499,197
Expected to vest after December 31, 2019	182,293	\$ 20.96	7.0	\$ 988,884

The following information relates to the two plans.

Compensation cost related to stock options recognized in operating results under the plan was \$224,000, \$199,000 and \$152,000 for the years ended December 31, 2019, 2018 and 2017, respectively. The associated future income tax benefit recognized was \$16,000, \$14,000, \$11,000 for the years ended December 31, 2019, 2018 and 2017, respectively.

The total fair value of options vested was \$197,000 and \$150,000 for the years ended December 31, 2019 and 2018, respectively. The total intrinsic value of options at time of exercise was \$545,000 and \$1,504,000 for the years ended December 31, 2019 and 2018, respectively.

Cash received from option exercises for the years ended December 31, 2019, 2018 and 2017 was \$144,000, \$330,000 and \$261,000, respectively. The tax benefit realized for the tax deductions from option exercise totaled \$41,000, \$134,000 and \$112,000 for the years ended December 31, 2019, 2018 and 2017, respectively.

Regulatory Capital

The Bank is subject to certain regulatory capital requirements administered by the FDIC. Failure to meet these minimum capital requirements can initiate certain mandatory and possibly additional discretionary, actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements.

Under capital adequacy guidelines, the Bank must meet specific capital guidelines that involved quantitative measures of their assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. These quantitative measures are established by regulation and require that minimum amounts and ratios of total and Tier 1 capital to risk-weighted assets and of Tier 1 capital to average assets be maintained. Capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

12. SHAREHOLDERS' EQUITY (Continued)

Regulatory Capital (continued)

The Bank is also subject to additional capital guidelines under the regulatory framework for prompt corrective action. To be categorized as well capitalized, the Bank must maintain total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table on the following page and cannot be subject to a written agreement, order or capital directive issued by the FDIC.

In July, 2013, the federal bank regulatory agencies adopted rules implementing the Basel Committee on Banking Supervision's capital guidelines for U.S. banks, sometimes called "Basel III," that increased the minimum regulatory capital requirements for bank holding companies and banks and implemented strict eligibility criteria for regulatory capital instruments. The Basel III capital rules include a minimum common equity Tier 1 ratio of 4.5%, a Tier 1 capital ratio of 6.0%, a total risk-based capital ratio of 8.0%, and a minimum leverage ratio of 4.0% (calculated as Tier 1 capital to average consolidated assets). The minimum capital levels required to be considered "well capitalized" include a common equity Tier 1 ratio of 6.5%, a Tier 1 risk-based capital ratio of 8.0%, a total risk-based capital ratio of 10.0% and a leverage ratio of 5.0%. In addition, the Basel III capital rules require that banking organizations maintain an "a capital conservation buffer" of 2.5% above the minimum capital requirements in order to avoid restrictions on their ability to pay dividends, repurchase stock or pay discretionary bonuses. Including the capital conservation buffer of 2.5%, the Basel III capital rules require the following minimum ratios for a bank holding company or bank to be considered well capitalized: a common equity Tier 1 capital ratio of 7.0%; a Tier 1 capital ratio of 8.5%, and a total capital ratio of 10.5%. At December 31, 2019, the Company's and the Bank's capital ratios exceed the thresholds necessary to be considered "well capitalized" under the Basel III framework.

Under the FRB's Small Bank Holding Company and Savings and Loan Holding company Policy Statement (the "Policy Statement"), qualifying bank holding companies with less than \$3 billion in consolidated assets are exempt from the consolidated capital rules. The Company qualifies for treatment under the Policy Statement and is not currently subject to the Basel III consolidated capital rules at the bank holding company level. The new capital rules continue to apply to the Bank.

In 2019, the federal banking agencies, including the FDIC, issued a rule establishing a "community bank leverage ratio" (the ratio of a bank's tier 1 capital to average total consolidated assets) that qualifying institutions with less than \$10 billion in assets may elect to use in lieu of the generally applicable leverage and risk-based capital requirements under Basel III. A qualifying banking organization that elects to use new ratio will be considered to have met all applicable federal regulatory capital and leverage requirements, including the minimum capital levels required to be considered "well capitalized," if it maintains community bank leverage ratio capital exceeding 9%. The new rule became effective on January 1, 2020. Our management is evaluating the new ratio but has not made a decision as to whether we will adopt it.

The following table sets forth the Bank's actual capital amounts and ratios (dollar amounts in thousands):

	Actual		Minimum Amount of Capital Required			
			For Capital Adequacy Purposes (1)		To be Well-Capitalized Under Prompt Corrective Provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
December 31, 2019						
Common Equity Tier 1 Ratio	\$ 90,317	13.1%	\$ 31,059	4.5%	\$ 44,863	6.5%
Tier 1 Leverage Ratio	90,317	10.4%	34,897	4.0%	43,622	5.0%
Tier 1 Risk-Based Capital Ratio	90,317	13.1%	41,412	6.0%	55,216	8.0%
Total Risk-Based Capital Ratio	97,810	14.2%	55,216	8.0%	69,020	10.0%
December 31, 2018						
Common Equity Tier 1 Ratio	\$ 76,545	11.8%	\$ 29,071	4.5%	\$ 41,991	6.5%
Tier 1 Leverage Ratio	76,545	9.3%	32,765	4.0%	40,956	5.0%
Tier 1 Risk-Based Capital Ratio	76,545	11.8%	38,761	6.0%	51,681	8.0%
Total Risk-Based Capital Ratio	83,753	13.0%	51,681	8.0%	64,602	10.0%

(1) – Does not include amounts required under the capital conservation buffer discussed above.

The current and projected capital positions of the Company and the Bank and the impact of capital plans and long-term strategies are reviewed regularly by management. The Company policy is to maintain the Bank's ratios above the prescribed well-capitalized ratios at all times. Management believes that the Bank currently meets all its capital adequacy requirements.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

13. OTHER EXPENSES

Other expenses consisted of the following:

	Year Ended December 31,		
	2019	2018	2017
Outside service fees	\$ 2,533	\$ 2,376	\$ 2,234
Professional fees	704	925	612
Telephone and data communications	520	528	561
Business development	490	439	389
Director compensation, education and retirement	443	267	336
Armored car and courier	403	329	278
Advertising and promotion	395	433	372
Amortization of Core Deposit Intangible	263	27	6
Loan collection costs	227	216	194
Stationery and supplies	112	118	118
Deposit insurance	65	237	248
OREO expenses	61	76	73
Provision from change in OREO valuation	40	155	124
Gain on sale of OREO	(275)	(47)	(130)
Other operating expense	509	662	351
Other non-interest expense	<u>\$ 6,490</u>	<u>\$ 6,741</u>	<u>\$ 5,766</u>

14. INCOME TAXES

The provision for income taxes for the years ended December 31, 2019, 2018 and 2017 consisted of the following:

<u>2019</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
Current	\$ 3,941,000	\$ 2,093,000	\$ 6,034,000
Deferred	(128,000)	(38,000)	(166,000)
Provision for income taxes	<u>\$ 3,813,000</u>	<u>\$ 2,055,000</u>	<u>\$ 5,868,000</u>
<u>2018</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
Current	3,124,000	1,650,000	4,774,000
Deferred	211,000	149,000	360,000
Provision for income taxes	<u>\$ 3,335,000</u>	<u>\$ 1,799,000</u>	<u>\$ 5,134,000</u>
<u>2017</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
Current	\$ 5,170,000	\$ 1,643,000	\$ 6,813,000
Deferred tax asset adjustment for enacted change in tax rate	\$ 1,419,000	\$ -	\$ 1,419,000
Deferred	(738,000)	(178,000)	(916,000)
Provision for income taxes	<u>\$ 5,851,000</u>	<u>\$ 1,465,000</u>	<u>\$ 7,316,000</u>

Income tax expense for 2017 includes a downward adjustment of net deferred tax assets in the amount of \$1,419,000, recorded as a result of the enactment of H.R.1 Tax Cuts and Jobs Act on December 22, 2017. The Act reduced the corporate Federal tax rate from 34% to 21% effective January 1, 2018.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

14. INCOME TAXES (Continued)

Deferred tax assets (liabilities) consisted of the following:

	December 31,	
	2019	2018
Deferred tax assets:		
Allowance for loan losses	\$ 2,059,000	\$ 1,978,000
Deferred compensation	1,031,000	1,047,000
OREO valuation allowance	68,000	385,000
Premises and equipment	418,000	349,000
Unrealized loss on available-for-sale investment securities	-	846,000
Other	919,000	719,000
Total deferred tax assets	4,495,000	5,324,000
Deferred tax liabilities:		
Deferred loan costs	(1,424,000)	(1,587,000)
Unrealized gain on available-for-sale investment securities	(861,000)	-
Other	(204,000)	(202,000)
Total deferred tax liabilities	(2,489,000)	(1,789,000)
Net deferred tax assets	\$ 2,006,000	\$ 3,535,000

Deferred tax assets and liabilities are recognized for the tax consequences of temporary differences between the reported amount of assets and liabilities and their tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The determination of the amount of deferred income tax assets which are more likely than not to be realized is primarily dependent on projections of future earnings, which are subject to uncertainty and estimates that may change given economic conditions and other factors. The realization of deferred income tax assets is assessed and a valuation allowance is recorded if it is "more likely than not" that all or a portion of the deferred tax asset will not be realized. "More likely than not" is defined as greater than a 50% chance. All available evidence, both positive and negative is considered to determine whether, based on the weight of that evidence, a valuation allowance is needed.

At December 31, 2019 total deferred tax assets were approximately \$4,495,000 and total deferred tax liabilities were approximately \$2,489,000 for a net deferred tax asset of \$2,006,000. The Company's deferred tax assets primarily relate timing differences in the tax deductibility of impairment charges on other real estate owned, depreciation on premises and equipment, the provision for loan losses and deferred compensation. Based upon our analysis of available evidence, management of the Company determined that it is "more likely than not" that all of our deferred income tax assets as of December 31, 2019 and 2018 will be fully realized and therefore no valuation allowance was recorded. On the consolidated balance sheet, net deferred tax assets are included in accrued interest receivable and other assets.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

14. INCOME TAXES (Continued)

The provision for income taxes differs from amounts computed by applying the statutory Federal income tax rate to operating income before income taxes. The significant items comprising these differences consisted of the following:

	2019	2018	2017
Federal income tax, at statutory rate	21.0%	21.0%	34.0%
State franchise tax, net of Federal tax effect	7.6	7.4	6.2
Interest on obligations of states and political subdivisions	(0.9)	(0.9)	(1.5)
Net increase in cash surrender value of bank owned life insurance	(0.3)	(0.4)	(0.7)
Deferred tax Federal rate adjustment	-	-	9.2
Other	-	(0.3)	-
Effective tax rate	27.4%	26.8%	47.2%

The Company and its subsidiary file income tax returns in the U.S. federal and applicable state jurisdictions. The Company conducts all of its business activities in the states of California, Nevada and Oregon. There are currently no pending U.S. federal, state, and local income tax or non-U.S. income tax examinations by tax authorities.

With few exceptions, the Company is no longer subject to tax examinations by U.S. Federal taxing authorities for years ended before December 31, 2016, and by state and local taxing authorities for years ended before December 31, 2015.

The unrecognized tax benefits and changes therein and the interest and penalties accrued by the Company as of or during the years ended December 31, 2019 and 2018 were not significant. The Company does not expect the total amount of unrecognized tax benefits to significantly increase or decrease in the next twelve months.

15. RELATED PARTY TRANSACTIONS

During the normal course of business, the Company enters into transactions with related parties, including executive officers and directors. The following is a summary of the aggregate activity involving related party borrowers during 2019:

Balance, January 1, 2019	\$	5,120,000
Disbursements		2,466,000
Amounts repaid		(361,000)
Balance, December 31, 2019	\$	7,225,000
Undisbursed commitments to related parties, December 31, 2019	\$	55,000

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

16. EMPLOYEE BENEFIT PLANS

Profit Sharing Plan

The Plumas Bank Profit Sharing Plan commenced April 1, 1988 and is available to employees meeting certain service requirements. Under the Plan, employees are able to defer a selected percentage of their annual compensation. Included under the Plan's investment options is the option to invest in Company stock. During 2019 the Company's contribution consisted of a matching amount of 30% of the employee's contribution up to a total of 3% of the employee's compensation totaling \$231,000. During 2018 and 2017, the Company's contribution totaled \$176,000 and \$150,000, respectively consisting of a matching amount of 30% of the employee's contribution up to a total of 2.4% of the employee's compensation.

Salary Continuation and Retirement Agreements

Salary continuation and retirement agreements are in place for the Company's president, three of its current executive vice presidents, five members of the Board of Directors as well as five former executives and four former directors. Under these agreements, the directors and executives will receive monthly payments for periods ranging from ten to fifteen years, after retirement. The estimated present value of these future benefits is accrued over the period from the effective dates of the agreements until the participants' expected retirement dates. The expense recognized under these plans for the years ended December 31, 2019, 2018 and 2017 totaled \$334,000, \$185,000 and \$307,000, respectively. Accrued compensation payable under these plans totaled \$3,625,000 and \$3,682,000 at December 31, 2019 and 2018, respectively.

In connection with some of these agreements, the Bank purchased single premium life insurance policies with cash surrender values totaling \$13,184,000 and \$12,856,000 at December 31, 2019 and 2018, respectively. Income earned on these policies, net of expenses, totaled \$328,000, \$328,000 and \$338,000 for the years ended December 31, 2019, 2018 and 2017, respectively.

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

17. PARENT ONLY CONDENSED FINANCIAL STATEMENTS

CONDENSED BALANCE SHEETS

December 31, 2019 and 2018

ASSETS	2019	2018
Cash and cash equivalents	\$ 510,000	\$ 507,000
Investment in bank subsidiary	93,670,000	76,173,000
Other assets	658,000	602,000
Total assets	\$ 94,838,000	\$ 77,282,000
 LIABILITIES AND SHAREHOLDERS' EQUITY		
Other liabilities	\$ 23,000	\$ 40,000
Junior subordinated deferrable interest debentures	10,310,000	10,310,000
Total liabilities	10,333,000	10,350,000
Shareholders' equity:		
Common stock	7,312,000	6,944,000
Retained earnings	75,144,000	62,005,000
Accumulated other comprehensive income (loss)	2,049,000	(2,017,000)
Total shareholders' equity	84,505,000	66,932,000
Total liabilities and shareholders' equity	\$ 94,838,000	\$ 77,282,000

CONDENSED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

For the Years Ended December 31, 2019, 2018 and 2017

	2019	2018	2017
Income:			
Dividends declared by bank subsidiary	\$ 2,800,000	\$ 2,000,000	\$ 4,000,000
Earnings from investment in Plumas Statutory Trusts I and II	16,000	15,000	12,000
Total income	2,816,000	2,015,000	4,012,000
Expenses:			
Interest on junior subordinated deferrable interest debentures	531,000	510,000	401,000
Interest on note payable	-	-	28,000
Other expenses	315,000	326,000	251,000
Total expenses	846,000	836,000	680,000
Income before equity in undistributed income of subsidiary	1,970,000	1,179,000	3,332,000
Equity in undistributed income of subsidiary	13,261,000	12,479,000	4,538,000
Income before income taxes	15,231,000	13,658,000	7,870,000
Income tax benefit	281,000	334,000	319,000
Net income	\$ 15,512,000	\$ 13,992,000	\$ 8,189,000
Total comprehensive income	\$ 19,578,000	\$ 12,545,000	\$ 8,685,000

PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

17. PARENT ONLY CONDENSED FINANCIAL STATEMENTS (Continued)

CONDENSED STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2019, 2018 and 2017

	2019	2018	2017
Cash flows from operating activities:			
Net income	\$ 15,512,000	\$ 13,992,000	\$ 8,189,000
Adjustments to reconcile net income to net cash provided by operating activities:			
Undistributed income of subsidiary	(13,261,000)	(12,479,000)	(4,538,000)
Stock-based compensation expense	54,000	47,000	37,000
(Increase) decrease in other assets	(56,000)	51,000	(76,000)
Decrease (increase) in other liabilities	(17,000)	25,000	2,000
Net cash provided by operating activities	2,232,000	1,636,000	3,614,000
Cash flows from financing activities:			
Cash dividends paid on common stock	(2,373,000)	(1,842,000)	(1,398,000)
Payment on note payable	-	-	(2,375,000)
Proceeds from exercise of stock options	144,000	330,000	261,000
Net cash used in financing activities	(2,229,000)	(1,512,000)	(3,512,000)
Increase in cash and cash equivalents	3,000	124,000	102,000
Cash and cash equivalents at beginning of year	507,000	383,000	281,000
Cash and cash equivalents at end of year	\$ 510,000	\$ 507,000	\$ 383,000

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures. The Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's CEO and the Company's CFO, of the effectiveness of the design and operation of the Company's disclosure controls and procedures at the end of the period covered by this report pursuant to Exchange Act Rule 13a-15. Based upon that evaluation, the Company's CEO and CFO concluded the Company's disclosure controls and procedures are effective in ensuring that information relating to the Company, including its consolidated subsidiaries, required to be disclosed in reports that it files under the Exchange Act is (1) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms; and (2) accumulated and communicated to our management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting. During the fourth quarter of 2019, no change in the Company's internal control over financial reporting was identified in connection with this evaluation that has materially affected or is reasonably likely to materially affect internal control over financial reporting.

Management's Report on Internal Control over Financial Reporting and the Report of Independent Registered Public Accounting Firm are set forth in our consolidated financial statements and the reports thereon beginning at page F-1.

ITEM 9B. OTHER INFORMATION

None.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information required by Item 10 can be found in Plumas Bancorp's Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

ITEM 11. EXECUTIVE COMPENSATION

The information required by Item 11 can be found in Plumas Bancorp's Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by Item 12 can be found in Plumas Bancorp's Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by Item 13 can be found in Plumas Bancorp's Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by Item 14 can be found in Plumas Bancorp's Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) Exhibits

The following documents are included or incorporated by reference in this Annual Report on Form 10K:

- 3.1 Articles of Incorporation as amended of Registrant included as exhibit 3.1 to the Registrant's Form S-4, File No. 333-84534, which is incorporated by reference herein.
- 3.2 Bylaws of Registrant as amended on March 16, 2011 included as exhibit 3.2 to the Registrant's Form 10-K for December 31, 2010, which is incorporated by this reference herein.
- 3.3 Amendment of the Articles of Incorporation of Registrant dated November 1, 2002, is included as exhibit 3.3 to the Registrant's 10-Q for September 30, 2005, which is incorporated by this reference herein.
- 3.4 Amendment of the Articles of Incorporation of Registrant dated August 17, 2005, is included as exhibit 3.4 to the Registrant's 10-Q for September 30, 2005, which is incorporated by this reference herein.
- 4 Specimen form of certificate for Plumas Bancorp included as exhibit 4 to the Registrant's Form S-4, File No. 333-84534, which is incorporated by reference herein.
- 4.1* Description of Securities of Plumas Bancorp Registered Under Section 12 Of The Exchange Act
- 10.1 Executive Salary Continuation Agreement of Andrew J. Ryback dated December 17, 2008, is included as exhibit 10.1 to the Registrant's 10-K for December 31, 2008, which is incorporated by this reference herein.
- 10.2 Split Dollar Agreement of Andrew J. Ryback dated August 23, 2005, is included as Exhibit 10.2 to the Registrant's 8-K filed on October 17, 2005, which is incorporated by this reference herein.
- 10.4 Stock Purchase Warrant dated April 15, 2013, is included as Exhibit 10.4 to the Registrant's 10-Q filed on May 10, 2013, which is incorporated by this reference herein.
- 10.6 Promissory Note Dated October 24, 2013, is included as Exhibit 10.6 to the Registrant's 10-Q filed on November 7, 2013, which is incorporated by this reference herein.
- 10.8 Director Retirement Agreement of John Flournoy dated March 21, 2007, is included as Exhibit 10.8 to Registrant's 10-Q for March 31, 2007, which is incorporated by this reference herein.
- 10.9 Amendment to Salary Continuation Agreement of Andrew J. Ryback dated April 1, 2016, is included as Exhibit 10.1 to the Registrant's 8-K filed on April 4, 2016, which is incorporated by this reference herein.
- 10.10 Salary Continuation Agreement of Richard L. Belstock dated April 1, 2016, is included as Exhibit 10.2 to the Registrant's 8-K filed on April 4, 2016, which is incorporated by this reference herein.
- 10.11 Salary Continuation Agreement of Kerry D. Wilson dated April 1, 2016, is included as Exhibit 10.3 to the Registrant's 8-K filed on April 4, 2016, which is incorporated by this reference herein.
- 10.12 Salary Continuation Agreement of BJ North dated April 1, 2016, is included as Exhibit 10.4 to the Registrant's 8-K filed on April 4, 2016, which is incorporated by this reference herein.
- 10.13 Director Retirement Agreement of Steven M. Coldani dated December 21, 2016, is included as Exhibit 10.13 to the Registrant's 10-K filed on March 17, 2017, which is incorporated by this reference herein.
- 10.18 Amended and Restated Director Retirement Agreement of Daniel E. West dated May 10, 2000, is included as Exhibit 10.18 to the Registrant's 10-QSB for June 30, 2002, which is incorporated by this reference herein.
- 10.19 Consulting Agreement of Daniel E. West dated May 10, 2000, is included as Exhibit 10.19 to the Registrant's 10-QSB for June 30, 2002, which is incorporated by this reference herein.

- 10.24 Amended and Restated Director Retirement Agreement of Gerald W. Fletcher dated May 10, 2000, is included as Exhibit 10.24 to the Registrant's 10-QSB for June 30, 2002, which is incorporated by this reference herein.
- 10.25 Consulting Agreement of Gerald W. Fletcher dated May 10, 2000, is included as Exhibit 10.25 to the Registrant's 10-QSB for June 30, 2002, which is incorporated by this reference herein.
- 10.33 Amended and Restated Director Retirement Agreement of Terrance J. Reeson dated April 19, 2000, is included as Exhibit 10.33 to the Registrant's 10-QSB for June 30, 2002, which is incorporated by this reference herein.
- 10.34 Consulting Agreement of Terrance J. Reeson dated May 10, 2000, is included as Exhibit 10.34 to the Registrant's 10-QSB for June 30, 2002, which is incorporated by this reference herein.
- 10.41 Form of Indemnification Agreement (Plumas Bancorp) is included as Exhibit 10.41 to the Registrant's 10-Q for March 31, 2009, which is incorporated by this reference herein.
- 10.42 Form of Indemnification Agreement (Plumas Bank) is included as Exhibit 10.42 to the Registrant's 10-Q for March 31, 2009, which is incorporated by this reference herein.
- 10.47 2013 Stock Option Plan is included as exhibit 99.1 of the Form S-8 filed September 12, 2013, which is incorporated by this reference herein.
- 10.48 Specimen Form of Incentive Stock Option Agreement under the 2013 Stock Option Plan is included as exhibit 99.2 of the Form S-8 filed September 12, 2013, which is incorporated by this reference herein.
- 10.49 Specimen Form of Nonqualified Stock Option Agreement under the 2013 Stock Option Plan is included as exhibit 99.3 of the Form S-8 filed September 12, 2013, which is incorporated by this reference herein.
- 10.51 First Amendment to Split Dollar Agreement of Andrew J. Ryback, is included as exhibit 10.51 to the Registrant's 10-K for December 31, 2008, which is incorporated by this reference herein.
- 10.66 Director Retirement Agreement of Robert McClintock, is included as Exhibit 10.66 to the Registrant's 10-K filed on March 23, 2012, which is incorporated by this reference herein.
- 10.67 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Terrance J. Reeson adopted on September 19, 2007, is included as Exhibit 10.67 to the Registrant's 8-K filed on September 25, 2007, which is incorporated by this reference herein.
- 10.69 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Daniel E. West adopted on September 19, 2007, is included as Exhibit 10.69 to the Registrant's 8-K filed on September 25, 2007, which is incorporated by this reference herein.
- 10.70 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Gerald W. Fletcher adopted on October 9, 2007, is included as Exhibit 10.70 to the Registrant's 10-Q for September 30, 2007, which is incorporated by this reference herein.
- 11 Computation of per share earnings appears in the attached 10-K under Item 8 Financial Statements Plumas Bancorp and Subsidiary Notes to Consolidated Financial Statements as Footnote 12 – Shareholders' Equity.
- 21.01 Plumas Bank – California.
- 21.02 Plumas Statutory Trust I – Connecticut.
- 21.03 Plumas Statutory Trust II – Delaware.
- 23.01* Independent Registered Public Accountant's Consent dated March 5, 2020.
- 23.02* Independent Registered Public Accountant's Consent dated March 5, 2020.
- 31.1* Rule 13a-14(a) [Section 302] Certification of Principal Financial Officer dated March 5, 2020.
- 31.2* Rule 13a-14(a) [Section 302] Certification of Principal Executive Officer dated March 5, 2020.

- 32.1* Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 dated March 5, 2020.
- 32.2* Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 dated March 5, 2020.
- 101.INS* XBRL Instance Document.
- 101.SCH* XBRL Taxonomy Schema.
- 101.CAL* XBRL Taxonomy Calculation Linkbase.
- 101.DEF* XBRL Taxonomy Definition Linkbase.
- 101.LAB* XBRL Taxonomy Label Linkbase.
- 101.PRE* XBRL Taxonomy Presentation Linkbase.

* Filed herewith

ITEM 16. FORM 10-K SUMMARY

None

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PLUMAS BANCORP
(Registrant)

Date: March 5, 2020

/s/ ANDREW J. RYBACK

Andrew J. Ryback,
President, Chief Executive Officer and Director

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated.

/s/ ANDREW J. RYBACK

Andrew J. Ryback,
President, Chief Executive Officer and Director

Dated: March 5, 2020

/s/ RICHARD L. BELSTOCK

Richard L. Belstock,
Executive Vice President and Chief Financial Officer

Dated: March 5, 2020

/s/ DANIEL E. WEST

Daniel E. West, *Director and Chairman of the Board*

Dated: March 5, 2020

/s/ ROBERT J. MCCLINTOCK

Robert J. McClintock, *Director and Vice Chairman of the Board*

Dated: March 5, 2020

/s/ MICHONNE R. ASCUAGA

Michonne R. Ascuaga, *Director*

Dated: March 5, 2020

/s/ STEVEN M. COLDANI

Steven M. Coldani, *Director*

Dated: March 5, 2020

/s/ W. E. ELLIOTT

William E. Elliott, *Director*

Dated: March 5, 2020

Gerald W. Fletcher, Director

Dated:

/s/ HEIDI S. GANSERT

Heidi S. Gansert, *Director*

Dated: March 5, 2020

/s/ RICHARD F. KENNY

Richard F. Kenny, *Director*

Dated: March 5, 2020

/s/ TERRANCE J. REESON

Terrance J. Reeson, *Director*

Dated: March 5, 2020



PLUMAS BANCORP

2019 PROXY STATEMENT NOTICE OF ANNUAL SHAREHOLDER MEETING

Your vote is important! Please vote by using the internet, telephone, or by signing, dating and returning the enclosed proxy card.



Dear shareholder,

Ten years ago this month, I was asked to step into the CEO role and guide Plumas Bank through the financial impacts of the great recession that began in 2007. Those were challenging and turbulent times that required that our executive management team and Board of Directors demonstrate strong leadership and strategic vision. As I sit down to reflect on 2019 and write this letter, I do so with a somber sense that merely three months into 2020, we find ourselves in a similarly challenging new era. Responding to the repercussions of the COVID-19 pandemic will require all of us – individuals and corporations alike – to come together and act with an extraordinary level of adaptability, perseverance, and humanity until we come out on the other side. I am confident that the seasoned, exceptional leadership team at Plumas Bancorp and Plumas Bank is up to the task – we have been here before. But before we look forward, I'd like to recap some of our many accomplishments of 2019.

Looking Back

Our Performance

We ended 2019 with record levels of earnings, loan balances and shareholders' equity and we delivered record earnings of \$3.01 per share. Our capital position continued to strengthen with shareholders' equity increasing by \$17.5 million during the 12 months ended December 31, 2019 and book value per share increasing by \$3.33, or 26% to \$16.36 per share. Our regulatory capital ratios continued to grow with Plumas Bank's Leverage Ratio now at 10.4% and its total shareholders' equity at a record level of \$84.5 million. As we grow our franchise, we have remained committed to maintaining our credit quality and strong capital position.

Our outstanding performance was recognized by several prestigious firms:

- Raymond James and Associates awarded Plumas Bancorp with the Community Bankers Cup for operating one of the top performing community banks in the country. After evaluating 258 publicly held banks and awarding 26 (the top 10%) with the Cup, Plumas Bancorp was ranked 2nd Best Performing Community Bank in the nation.
- S&P Global Market Intelligence ranked Plumas Bank in the top 2% of the nation's community banks and thrifts under \$3 billion in assets.
- For the fourth consecutive year, Findley Reports named Plumas Bank a 'Super Premier' performing bank.
- We were listed on the prestigious Sandler O'Neill's Banks & Thrifts Sm-All Stars list and D.A. Davidson's Bison Select list, meaning Plumas Bancorp ranked as one of the top-performing small market cap financial institutions in the nation.

Our Team

We strengthened our Board of Directors with two new additions, Michonne Ascuaga and Heidi Gansert. Michonne is an influential leader in the Reno/Sparks community. Her extensive management experience as CEO of John Ascuaga's Nugget, along with her regional knowledge will be great assets as we continue to grow and thrive in northern Nevada. Heidi brings a wealth of knowledge of the northern Nevada market having served in Nevada's legislative and executive branches. She currently serves as a Nevada State Senator. Heidi also works as the Executive Director of External Relations at the University of Nevada, Reno.

Additionally, Mike Hix, a seasoned lending professional, joined the Bank in 2019 as senior vice president, commercial loan officer for the Reno, Nevada and Truckee/Lake Tahoe regions. Finally, with the retirement of Kerry Wilson, executive vice president, chief credit officer, Jeffrey Moore was promoted to replace Kerry in this executive position. Jeff joined the Bank in January 2018, and his proven judgment and credit discipline have made him a valuable addition to our executive team.

Our Innovation

We continue to focus on meeting the changing needs of both our consumer and business clients. Over the last two years we have implemented consumer-oriented technological initiatives including person-to-person (P2P), which is an online service that allows customers to transfer funds from their bank account to another individual's account via the internet or a mobile phone. We also implemented MobiMoney, which is an application that allows users to control and manage their debit card transactions. These technologies enable more secure and convenient payments. Going forward, we will expand our business-oriented digital offerings by integrating mobile wallet technology and streamlining loan applications and forms. This will increase convenience and efficiency for our business clients. We have also implemented community and environmentally focused initiatives including cyber security awareness, money management, fraud and abuse prevention, detection and reporting outreach for the elderly, and green energy initiatives throughout our branch network.

Looking Forward

Our Crisis Response

Plans and Resources

We have plans in place as well as resources for dealing with this crisis. We have defined pandemic planning as a critical part of our risk management strategies, and these business continuity plans are developed under regulatory oversight by state and federal authorities. As an industry, our nation's banks are stable. Plumas Bank has strong credit quality, liquidity and capital levels and can weather the financial stressors that will result from the COVID-19 pandemic. Currently, we could borrow over \$200 million on our Federal Home Loan Bank (FHLB) borrowing line and have over \$30 million in excess cash held at the Federal Reserve. Additionally, we have borrowing lines with correspondent banks totaling over \$40 million. This information is publicly disclosed in our SEC form 10-K filing.

Community Support

We are quickly developing plans to assist our clients by easing the financial burdens caused by the pandemic. Our branch managers and loan officers are reaching out to clients to understand their concerns, offering flexibility where possible and facilitating access to disaster relief resources. For our laid off clients and closed or curtailed business clients, we are offering up to 180-day loan payment deferments, waived late fees and suspended foreclosure proceedings. We are also developing a new product to provide working capital to businesses when they eventually restart their operations. This loan program will help business clients get their doors open again by providing funding for things like payroll and inventory.

Our Market Response

During the last recession, we found our institution somewhat unprepared to respond to market opportunities. With our current strong credit quality and capital position, we are well positioned to leverage opportunities that support our strategic direction. Of course, our ability to do so will depend on the severity and duration of the crisis but we will be actively looking for any silver linings that we can find.

In closing, we will all be challenged over the next weeks and months to respond to the public health and financial crisis that is unfolding now. Please know that your capable and experienced leadership team will continue to be focused, strategic and proactive in our response. As we move forward, we will continue to look for novel and inspiring ways to demonstrate to all our stakeholders that Plumas Bank is HERE. For Good.



Andrew J. Ryback
Director, President &
Chief Executive Officer



Daniel E. West
Director, Chairman
of the Board





Dear Shareholder:

You are cordially invited to attend the annual meeting of shareholders of Plumas Bancorp (the “Company”), which will be held at the Plumas Bank Credit Administration Building located at 32 Central Avenue, Quincy, California, on Wednesday, May 20, 2020 at 9:30 a.m. At this annual meeting, shareholders will be asked to (i) elect ten directors for the next year and (ii) ratify the appointment of Eide Bailly, LLP as our independent auditors for the fiscal year ending December 31, 2020.

The safety of our employees, customers, communities and shareholders is our priority. As part of our precautions regarding the coronavirus or COVID-19, the Company is planning for the possibility that the annual meeting could be postponed or moved to another location. At this time, we expect the annual meeting to occur as planned and will take necessary precautions to protect the health and safety of those who attend. If we change the annual meeting date, time or location, we will announce the decision to do so in advance and post details on our website at www.plumasbank.com.

The Company is requesting your proxy to vote at the annual meeting. The Board of Directors of the Company recommends that you vote “FOR” the election of each of the nominees for director and “FOR” the ratification of the appointment of our independent auditors. The proxy statement contains information about each of the nominees for directors and the proposal for the ratification of the appointment of independent auditors.

To ensure that your vote is represented at this important meeting, please sign, date and return the proxy card in the enclosed envelope as promptly as possible. As an alternative to using your paper proxy card to vote, you may also vote by telephone or over the internet by following the instructions on your proxy card.

Sincerely,

A handwritten signature in black ink, appearing to read 'Andrew J. Ryback', written in a cursive style.

Andrew J. Ryback
President and Chief Executive Officer

The date of this proxy statement is April 3, 2020.

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**Notice of Annual Meeting of Shareholders
Plumas Bancorp**

To: The Shareholders of Plumas Bancorp

Notice is hereby given of the Annual Meeting of Shareholders of Plumas Bancorp. The meeting will be held at the Plumas Bank Credit Administration Building located at 32 Central Avenue, Quincy, California, on Wednesday, May 20, 2020 at 9:30 a.m., for the purpose of considering and voting upon the following matters:

1. **Election of Directors.** To elect ten persons to serve as directors of Plumas Bancorp until their successors are duly elected and qualified.

Michonne R. Ascuaga
Steven M. Coldani
William E. Elliott
Gerald W. Fletcher
Heidi S. Gansert

Richard F. Kenny
Robert J. McClintock
Terrance J. Reeson
Andrew J. Ryback
Daniel E. West


2. **Ratification of the Appointment of Independent Auditors.** To vote on the ratification of the appointment of Eide Bailly, LLP as our independent auditors for the fiscal year ending December 31, 2020.
3. **Transaction of Other Business.** To transact such other business as may properly come before the meeting and any adjournment or adjournments thereof.

The Board of Directors has fixed the close of business on April 3, 2020 as the record date for determining shareholders entitled to notice of, and the right to vote at, the meeting.

These matters and other matters relating to the Annual Meeting are described in the attached proxy statement.

You are urged to vote in favor of the election of all of the nominees for directors and “FOR” the ratification of the appointment of Eide Bailly, LLP as our independent auditors for the fiscal year ending December 31, 2020, by signing and returning the enclosed proxy as promptly as possible, whether or not you plan to attend the meeting in person. As an alternative to using your paper proxy card to vote, you may also vote by telephone or over the internet by following the instructions on your proxy card. If you do attend the meeting, you may withdraw your proxy and vote in person. The proxy may be revoked at any time prior to its exercise.

By Order of the Board of Directors,



Dated: April 3, 2020

Terrance J. Reeson, Secretary

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**Plumas Bancorp
Proxy Statement
Annual Meeting of Shareholders
May 20, 2020**

Plumas Bancorp (the “Company”) is providing this proxy statement to its shareholders in connection with the annual meeting of shareholders to be held at the Plumas Bank Credit Administration Building located at 32 Central Avenue, Quincy, California, on Wednesday, May 20, 2020 at 9:30 a.m. and at any and all adjournments or postponements thereof (the “Meeting”).

The safety of our employees, customers, communities and shareholders is our priority. As part of our precautions regarding the coronavirus or COVID-19, the Company is planning for the possibility that the annual meeting could be postponed or moved to another location. At this time, we expect the annual meeting to occur as planned and will take necessary precautions to protect the health and safety of those who attend. If we change the annual meeting date, time or location, we will announce the decision to do so in advance and post details on our website at www.plumasbank.com. The proxies that we are soliciting authorize the proxy holders to vote your shares in accordance with your instructions at any adjournment or postponement of the Meeting.

It is expected that the Company will mail this proxy statement and accompanying notice and form of proxy to shareholders on or about April 10, 2020.

Shareholders may also view this proxy statement and the 2019 Annual Report to Shareholders on the internet at <http://materials.proxyvote.com/729273>.

General Information

Voting By Proxy. Whether or not you plan to attend the Meeting, you may submit a proxy to vote the **shares registered in your name** via internet, telephone or mail as more fully described below:

- By Internet: Go to <http://www.proxyvote.com> and follow the instructions. You will need information from your proxy card or electronic delivery notice to submit your proxy.
- By Telephone: Call 1.800.690.6903 and follow the voice prompts. You will need information from your proxy card or electronic delivery notice to submit your proxy.
- By Mail: Mark your vote, sign your name exactly as it appears on your proxy card, date your proxy card and return it in the envelope provided.

If a bank, broker or other nominee holds your shares, you will receive voting instructions directly from the holder of record. All shares represented by valid proxies that we receive through this solicitation, and that are not revoked, will be voted in accordance with your instructions on the proxy card or as instructed via internet or telephone.

If you properly submit a proxy without giving specific voting instructions, your shares will be voted in accordance with the Board’s recommendations:

- “FOR” Proposal 1: Election to the Board of all the ten director nominees named in this proxy statement; and
- “FOR” Proposal 2: Ratification of the appointment of Eide Bailly, LLP as our independent auditors for the fiscal year ending December 31, 2020.

If other matters properly come before the Meeting, the persons appointed to vote the proxies will vote on such matters in accordance with their best judgment. Such persons also have discretionary authority to vote to adjourn the Meeting, including for soliciting proxies to vote in accordance with the recommendations of the Board of Directors (the “Board”) on any of the above items.

Revocability of Proxies and Proxy Voting

You may revoke your proxy at any time before it is exercised by:

- written notice of revocation delivered to Terrance J. Reeson, Corporate Secretary of Plumas Bancorp, at 35 S. Lindan Avenue, Quincy, California 95971;
- a properly executed proxy of a later date mailed to the Company;
- casting a new vote by telephone or internet; or
- voting in person at the Meeting if you are the record holder.

If you are a street name shareholder and you voted by proxy, you may revoke your proxy by informing the holder of record in accordance with that entity’s procedures. In addition, the powers of the proxy holders will be revoked if the person executing the proxy is present at the Meeting and elects to vote in person. Subject to such revocation or suspension, the proxy holders will vote all shares represented by a properly executed proxy received in time for the Meeting in accordance with the instructions on the proxy.

If no instruction is specified by the shareholder with regard to the matter on the proxy to be acted upon, the proxy holders will vote the shares represented by the proxy “FOR” each of the nominees for directors and “FOR” the ratification of the appointment of Eide Bailly, LLP as our independent auditors for the fiscal year ending December 31, 2020. If any other matter is presented at the meeting, the proxy holders will vote in accordance with the recommendations of management.

Persons Making the Solicitation

The Board of Directors of the Company is soliciting proxies. The Company will bear the expense of preparing, assembling, printing and mailing this proxy statement and the material used in the solicitation of proxies for the Meeting. The Company contemplates that proxies will be solicited principally using the mail, but officers, directors and employees of the Company may solicit proxies personally or by telephone, without receiving special compensation for the solicitation. Although there is no formal agreement to do so, the Company will reimburse banks, brokerage houses and other custodians, nominees and fiduciaries for their reasonable expenses in forwarding these proxy materials to their principals. In addition, the Company may utilize the services of individuals or entities not regularly employed by the Company in connection with the solicitation of proxies, if management of the Company determines that this is advisable.

Voting Securities

The Board of Directors of the Company has fixed April 3, 2020 as the record date for purposes of determining the shareholders entitled to notice of, and to vote at, the Meeting. On April 3, 2020, there were 5,176,032 shares of the Company's common stock issued and outstanding. Each holder of the Company's common stock will be entitled to one vote for each share of the Company's common stock held of record on the Company's books as of the record date. In connection with the election of directors, shares may be voted cumulatively if a shareholder present at the Meeting gives notice at the Meeting, prior to the voting for election of directors, of his or her intention to vote cumulatively. If any shareholder of the Company gives that notice, then all shareholders eligible to vote will be entitled to cumulate their shares in voting for election of directors. Cumulative voting allows a shareholder to cast a number of votes equal to the number of shares held in his or her name as of the record date, multiplied by the number of directors to be elected. These votes may be cast for any one nominee or may be distributed among as many nominees as the shareholder sees fit. This proxy statements seeks discretionary authority to cumulate votes. If cumulative voting is declared at the Meeting, votes represented by proxies delivered pursuant to this proxy statement may be cumulated and allocated at the discretion of the proxy holders, in accordance with management's recommendation.

The ten nominees for director receiving the most votes will be elected. Therefore, shares voted "withhold" and broker non-votes will have no impact on the outcome of the election of directors.

Proposal 2 regarding the ratification of the appointment of the Company's auditors requires the approval of a majority of the shares represented and voting at the Meeting, with affirmative votes constituting at least a majority of the required quorum. Therefore, shares voted "withhold" and broker non-votes will have no impact on the outcome of Proposal 2 assuming that the affirmative votes constitute at least a majority of the required quorum.

Shareholdings of Certain Beneficial Owners and Management

The following table sets forth, as of March 20, 2020, the number and percentage of shares of the Company's outstanding common stock beneficially owned, directly or indirectly, by (1) shareholders known by the Company to beneficially own 5% or more of the outstanding shares of the Company's common stock, (2) by each of the Company's directors and the executive officers named in the Summary Compensation Table contained in this proxy statement and (3) by all of the Company's the directors and executive officers as a group. "Beneficial ownership" is determined under the Securities and Exchange Commission ("SEC") Rules and does not necessarily indicate ownership for any other purpose. In general, beneficial ownership includes shares over which a person has sole or shared voting or investment power and shares for such person has the right to acquire such beneficial ownership within 60 days of March 20, 2020. Unless otherwise indicated, the persons listed below have sole voting and investment powers of the shares beneficially owned or acquirable by exercise of stock options. Management is not aware of any arrangements that may result in a change of control of the Company.

Beneficial Owner	Amount and Nature of Beneficial Ownership (1)	Percent of Class (1)
<u>Principal Shareholders that own 5% or more:</u>		
Cortopassi Partners, L.P.	476,967 (2)	9.2
Siena Capital Partners GP, LLC	347,747 (3)	6.7
<u>Directors and Named Executive Officers:</u>		
Andrew J. Ryback, President, CEO and Director	71,539 (4)	1.4
Richard L. Belstock, EVP and CFO	57,691 (5)	1.1
BJ North, EVP and Chief Banking Officer (CBO) of Plumas Bank	19,200 (6)	*
Daniel E. West, Director and Chairman of the Board	67,000 (7)	1.3
Robert J. McClintock, Director and Vice Chairman of the Board	105,622 (8)	2.0
Terrance J. Reeson, Director and Secretary of the Board	90,481 (9)	1.7
Michonne R. Ascuaga, Director	2,124	*
Steven M. Coldani, Director	21,069 (10)	*
William E. Elliott, Director	80,085 (11)	1.5
Gerald W. Fletcher, Director	39,908 (12)	*
Heidi S. Gansert, Director	1,125 (13)	*
Richard F. Kenny, Director	7,724 (14)	*
All 14 Directors and Executive Officers as a Group	573,368	10.9

* Less than one percent

- (1) Includes 83,585 shares subject to options held by the directors and executive officers that were exercisable within 60 days of March 20, 2020. In accordance with SEC rules, these are treated as issued and outstanding for the purpose of computing the percentage of each director, named executive officer, and the directors and executive officers as a group, but not for the purpose of computing the percentage of class owned by any other person, including principal shareholders.
- (2) Based solely on information provided by the beneficial owners in a Schedule 13G filed with the SEC on January 25, 2017 by Cortopassi Partners, L.P., Dean A. Cortopassi is President of San Tomo, Inc., the general partner of Cortopassi Partners, L.P. Mr. Cortopassi disclaims beneficial ownership of the shares held by Cortopassi Partners, L.P. except to the extent of his partnership interests therein. The address of the Cortopassi Partners, L.P. is 11292 North Alpine Road, Stockton, California 95212.
- (3) Based solely on information provided by the beneficial owners in a Schedule 13G/A filed with the SEC on February 6, 2019. Siena Capital Partners GP, LLC. is the general partner of each of Siena Capital Partners I, L.P. and Siena Capital Partners Accredited, L.P. Siena Capital Partners I, L.P. may be deemed to beneficially own 338,820 shares of common stock of the Company, Siena Capital Partners Accredited, L.P. may be deemed to own 8,927 shares of common stock of the Company, and Siena Capital Partners GP, LLC. may be deemed to own 347,747 shares of common stock of the Company. The address of the Siena entities is 100 North Riverside Plaza, Suite 1630 Chicago, Illinois 60606.
- (4) Mr. Ryback has shared voting and investment powers as to 30,000 of these shares. Includes 13,400 shares that Mr. Ryback has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.

- (5) Includes 12,600 shares that Mr. Belstock has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (6) Includes 19,200 shares that Ms. North has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (7) Mr. West has shared voting and investment powers as to 36,974 of these shares and sole voting powers but shared investment powers as to 16,794 of these shares. Includes 4,450 shares that he has the right to acquire upon the exercise of stock options within 60 days March 20, 2020.
- (8) Mr. McClintock has shared voting and investment powers as to 54,149 of these shares and sole voting powers but shared investment powers as to 6,000 of these shares. Includes 2,850 shares that he has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (9) Includes 7,650 shares that Mr. Reeson has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (10) Mr. Coldani has shared voting and investment powers as to 9,156 of these shares. Mr. Coldani has no voting powers as to 1,780 of these shares. Includes 5,250 shares that he has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (11) Mr. Elliott has shared voting and investment powers as to 75,600 of these shares. Includes 4,485 shares that he has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (12) Mr. Fletcher has shared voting and investment powers as to 36,213 of these shares. Includes 3,650 shares that he has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.
- (13) Ms. Gansert has shared voting and investment powers as to 1,125 of these shares.
- (14) Mr. Kenny has shared voting and investment powers as to these shares. Includes 1,250 shares that he has the right to acquire upon the exercise of stock options within 60 days of March 20, 2020.

Delinquent Section 16(a) Reports

Section 16(a) of the Securities Exchange Act of 1934 requires the Company's directors and certain executive officers and persons who own more than ten percent (10%) of a registered class of the Company's equity securities (collectively, the "Reporting Persons"), to file reports of ownership and changes in ownership with the SEC. Based solely upon a review of Forms 3, 4 and 5 and amendments thereto filed electronically with the SEC during and with respect to the Company's 2019 fiscal year and each Reporting Persons' written representations as to whether a Form 5 was required to be filed with respect to 2019, no director, executive officer or beneficial owner of 10% or more of the Company's common stock failed to file, on a timely basis, reports required during or with respect to 2019 by Section 16(a) of the Securities Exchange Act of 1934, as amended, except for Ms. Ascuaga who inadvertently failed to timely file one report on Form 4 with respect to two transactions and Mr. Wilson, former Chief Credit Officer of the Company, who inadvertently failed to timely file one report on Form 4 with respect to two transactions.

PROPOSAL 1 ELECTION OF DIRECTORS

The Company’s Board of Directors (the “Board”) has nominated each of the persons listed below for election as directors at the Meeting to serve until the 2021 Annual Meeting of Shareholders and until their successors are elected and have qualified. Votes of the proxy holders will be cast in such a manner as to affect the election of all ten nominees, as appropriate, or as many as possible under the rules of cumulative voting. The ten nominees receiving the most votes will be elected directors. In the event that any of the nominees should be unable to serve as a director, it is intended that the proxy will be voted for the election of such substitute nominee, if any, as shall be designated by the Board. The Board has no reason to believe that any of the nominees named below will be unable to serve if elected. Additional nominations for directors may only be made by complying with the nomination procedures set forth in the Company’s Bylaws. See “Shareholder Proposals - Nomination of Director Candidates.”

The following table sets forth the names of, and certain information concerning, the persons to be nominated by the Board for election as directors of the Company. Each of the nominees is currently a director of the Company and the Company’s subsidiary, Plumas Bank (the “Bank”).

<u>Name and Title Other than Director</u>	<u>Age</u>	<u>Year First Appointed Director</u>	<u>Principal Occupation During the Past Five Years</u>
Daniel E. West Chairman of the Board	66	1997	President, Graeagle Land & Water Co., a land management company. President, Graeagle Water Co, a private water utility, Graeagle, CA.
Robert J. McClintock Vice Chairman of the Board	62	2008	Certified Public Accountant, co-owner of McClintock Accountancy Corporation, Tahoe City, CA.
Terrance J. Reeson Secretary of the Board	75	1984	Retired.
Michonne R. Ascuaga	58	2019	Retired.
Steven M. Coldani	67	2013	President, Owner/Broker, Coldani Realty Inc. and co-owner of Graeagle Associates Realtors; a managing member of Coldani Farming, LLC, a diversified farming company, Lodi, CA.
William E. Elliott	79	1987	Retired.
Gerald W. Fletcher	77	1988	Forest Products Wholesaler, Susanville, CA.
Heidi S. Gansert	56	2019	Executive Director of External Relations at University of Nevada, Reno and Nevada state senator.
Richard F. Kenny	72	2017	Retired.
Andrew J. Ryback	54	2016	President and CEO of Plumas Bancorp and Plumas Bank.

Experience and Qualifications

The following is a brief description of the business experience of our each nominee and the experience and qualification that the Corporate Governance & Compensation Committee considered in nominating them to serve as Directors. Unless otherwise specified, each nominee has held his or her current position of employment or has been retired for at least five years.

Daniel E. West

Chairman of the Board

Director since 1997

Mr. Daniel E. West has lived in Graeagle, California since 1958. He is president of Graeagle Land and Water Company, a land management company, and Graeagle Water Company, a private water utility. Mr. West is a managing member of Graeagle Timber Company, LLC. He also serves as a director on the boards of Graeagle Fire Protection District and California Water Association. Mr. West graduated from the University of the Pacific, Stockton, California where he received a Bachelor of Science degree in Business Administration. Mr. West's valuable business acumen, his extensive experience on various and diverse boards, and his deep ties to his community highly qualify him for service as a member of the Board and Chairman.

Robert J. McClintock

Vice Chairman of the Board

Director since 2008

Mr. Robert J. McClintock has lived in Tahoe City, California for over 30 years. He is a Certified Public Accountant and is a shareholder of McClintock Accountancy Corporation headquartered in Tahoe City, California. As a CPA, Mr. McClintock brings strong accounting and financial skills important to the oversight of the Company's financial reporting, enterprise and operational risk management, a LLC and he qualifies as an audit committee financial expert for the Board's audit committee. Mr. McClintock is Troop Committee Chairman for Scouts BSA Troop 266. He is also a board member and Treasurer of the Kiwanis Club of North Lake Tahoe and has served previously as President. He is a member of the advisory board for the Tahoe Truckee Excellence in Education Foundation and has served previously as Treasurer. Mr. McClintock attended Michigan Tech University where he received his Bachelor of Science degree in Business Administration.

Terrance J. Reeson

Secretary of the Board

Director since 1984

Mr. Terrance J. Reeson has lived in Quincy, California for over 50 years. He is a retired U.S. Forest Service Aviation Officer for the Plumas National Forest. Mr. Reeson is active in his community and is a former executive director of the Quincy Chamber of Commerce. Mr. Reeson's relevant experience qualifying him for service as a director includes extensive government service, leadership experience, and widespread civic and community involvement.

Michonne R. Ascuaga

Director

Director since 2019

Ms. Michonne R. Ascuaga is a native northern Nevadan and has 30 years of experience working at John Ascuaga's Nugget, serving as its CEO for the last 16 years until its sale in 2013. From 2015 to 2016 Ms. Ascuaga served as Commissioner for the Nevada State Gaming Commission. Having served on numerous boards over the years, Ms. Ascuaga currently sits on the boards of Northern Nevada Medical

Center, Bishop Manogue Catholic High School, and the Institutional Advisory Council of Truckee Meadows Community College. She received her Bachelor of Science degree in Mathematics from Santa Clara University and her Master of Business Administration from Stanford University. Ms. Ascuaga's extensive management experience, leadership skills and her knowledge of and involvement in the community well qualifies her for service as a director of the Company.

Steven M. Coldani

Director

Director since 2013

Mr. Steven M. Coldani was born and raised in Lodi, California. He is a licensed real estate broker and the president and owner of Coldani Realty Inc. in Lodi, California; he is also co-owner of Graeagle Associates Realtors in Graeagle, California since 1992. In addition, Mr. Coldani is a managing member of Coldani Farming, LLC, a diversified farming company producing various row crops such as olives and grapes, hay and livestock. Mr. Coldani graduated from the University of the Pacific, Stockton, California where he received a Bachelor of Science degree in Business and Public Administration. Mr. Coldani's relevant experience qualifying him for service as a member of the Board includes his familiarity with the real estate markets in which we operate, a broad range of management and community service experience including his service on the board of Community Business Bank, and his membership in the Lodi District Chamber of Commerce, the California Farm Bureau, the Lodi Association of Realtors and the Plumas Association of Realtors. He is also a past director of the California Association of Realtors.

William E. Elliott

Director

Director since 1987

Mr. William E. Elliott joined Plumas Bank in 1987 as President and Chief Executive Officer and retired in 2005. He has been in the banking industry for over 50 years holding various management and board positions; this experience highly qualifies him for service as a board director. Mr. Elliott graduated from California State University, Sacramento where he received a Bachelor of Science degree in Accounting and a Master's in Business Administration. He also graduated from the Pacific School of Banking at the University of Washington. Mr. Elliott is very active in his community; he is a director and former chairman of the Feather River Community College Board, and he is a former chairman and director on the Plumas District Hospital Board, both in Quincy, California. He has been a member of the Rotary Club for over 40 years. Our Board of Directors benefits from Mr. Elliot's in-depth knowledge of the Company gained through his position as our former President and Chief Executive Officer, including with respect to its operations, strategy, financial condition, and competitive position.

Gerald W. Fletcher

Director

Director since 1988

Mr. Gerald W. Fletcher has lived in Susanville, California since 1956 and is a retired rancher, realtor, and insurance agent. He is a former director of Sierra Security Bank. Mr. Fletcher owns and operates Fletcher Christmas Trees. He was also a reforestation contractor and has planted millions of trees throughout Northern California. He is a member and past president of Lassen County Cattleman's Association and a member of the Lassen County Farm Bureau. Mr. Fletcher's relevant experience qualifying him for service as a member of the Board is comprised of a broad range of management and community service including his past service as Lieutenant in the Susanville Volunteer Fire Department, a past 4-H Leader, and previous experience as bank director.

Heidi S. Gansert*Director**Director since 2019*

Ms. Heidi S. Gansert resides in Reno and has over 30 years of management experience. She has served as the Executive Director of External Relations at the University of Nevada, Reno since 2012. In this role, Ms. Gansert works with economic development agencies throughout the state of Nevada, leading the University's Economic Development Task Force, which promotes economic development, business and outreach partnerships between the University and the community. Ms. Gansert has served in Nevada's part-time legislature as a state senator since 2016. She previously served as Chief of Staff to Nevada Governor Brian Sandoval from January 2011 to September 2012 and prior to that as the assemblywoman representing District 25 in the Nevada State Legislature from 2004 to 2010. Her time in the executive and legislative branches of state government include roles related to business, education, economic development, workforce training, and energy. Ms. Gansert is active in her community and serves on the boards of the Economic Development Authority of Western Nevada (EDAWN) and Reno's newly created Downtown Reno Partnership, a business improvement district formed to make downtown Reno safer, cleaner and friendlier. Ms. Gansert is an engineering graduate of Santa Clara University and holds a Masters' degree in Business Administration from the University of Nevada, Reno. Ms. Gansert's experience with economic development, knowledge of and involvement in the northern Nevada region and extensive leadership experience qualify her for service as a member of the Board.

Richard F. Kenny*Director**Director since 2017*

Richard F. Kenny resides in Reno, Nevada and has over 40 years of management experience in Operations, Information systems, Strategic planning and Credit Risk Management. Before retiring in 2010, he was the founding President and CEO of Charles Schwab Bank, a subsidiary of the Charles Schwab brokerage corporation. Prior to that, he served in a variety of management roles with Citibank, both domestic and international. He is actively involved with KNPB public television and the Food Bank of Northern Nevada in the Reno community. He graduated from Northwestern University in Evanston, Illinois with a Bachelor of Science degree in Business Administration and Marketing and received his MBA in Finance from the University of Chicago. Mr. Kenny's relevant experience qualifying him for service as a member of the Board includes his extensive leadership experience, knowledge of the financial industry and community involvement.

Andrew J. Ryback*Director, President and CEO**Director since 2016*

Andrew J. Ryback is the President and Chief Executive Officer of Plumas Bank and its holding company, Plumas Bancorp. He joined Plumas Bank in July 2001 and became a member of the Company's Board of Directors in 2016. Mr. Ryback received his Bachelor of Science degree in Business Administration from California State University, Northridge. He is a Certified Public Accountant and a graduate of Pacific Coast Banking School. Mr. Ryback actively serves in a variety of national, regional and local organizations: He was appointed to the Federal Reserve Board's Community Depository Institutions Advisory Council (CDIAC) in 2020 and is the chairman of the Federal Reserve Bank of San Francisco's CDIAC, on which he has served since 2017. Mr. Ryback is also the California Delegate to the Federal Delegate Board of the Independent Community Bankers of America (ICBA), he serves on ICBA's Bank Education Committee, and he is on the board of the California Community Banking Network. Furthermore, Mr. Ryback is past president of the Rotary Club of Quincy and is currently serving as an assistant governor for Rotary District 5190. Locally, he serves on the Board of Directors of Plumas

District Hospital and as Commissioner and Treasurer for the Quincy Fire Protection District where he previously served as a volunteer firefighter.

All nominees will continue to serve if elected at the Meeting until the 2021 annual meeting of shareholders and until their successors are elected and have been qualified. None of the directors were selected pursuant to any arrangement or understanding other than with the directors and executive officers of the Company acting within their capacities as such. There are no family relationships between any of the directors of the Company. No director of the Company serves as a director of any company that has a class of securities registered under, or which is subject to the periodic reporting requirements of, the Securities Exchange Act of 1934, or of any company registered as an investment company under the Investment Company Act of 1940.

Board Matters

The Board of Directors and Committees

During 2019, the Company's Board of Directors met 13 times. None of the Company's directors attended less than 75 percent of all Board of Directors meetings and committee meetings of which they were members. The Company does not have a policy requiring director attendance at its annual meeting; however, most directors attend the meeting as a matter of course. Nine directors (all of the then-current directors) attended the 2019 annual meeting of shareholders. The Board has established, among others, an Audit Committee and a Corporate Governance & Compensation Committee, which serves as a nominating committee and a compensation committee, and each of these committees have charters. Charters for each of these committees are available on the Company's website, www.plumasbank.com.

Shareholder Communication with the Board of Directors

If you wish to communicate with the Board of Directors or the Chairman of the Board you may send correspondence to the Corporate Secretary, Plumas Bancorp, 35 S. Lindan Avenue, Quincy, California 95971. The Corporate Secretary will perform a review of such correspondence to ensure that communications forwarded to the Board or the Chairman preserve the integrity of the process. For example, items that are unrelated to the duties and responsibilities of the Board or the Chairman such as spam, junk mail and mass mailings, product complaints, personal employee complaints, product inquiries, new product suggestions, resumes and other forms of job inquiries, surveys, business solicitations or advertisements (the "Unrelated Items") will not be forwarded. In addition, material that is unduly hostile, threatening, illegal or similarly unsuitable will not be forwarded. Any communication that is relevant to the conduct of the Company's business and is not forwarded will be retained for one year (other than Unrelated Items) and made available to the Chairman and any other independent director on request. The independent directors grant the Corporate Secretary discretion to decide what correspondence shall be shared with the Company's management and specifically instruct that any personal employee complaints be forwarded to the Company's Human Resources Department.

Board Role in Risk Oversight

The Board's duties include understanding and assessing risks to the Company and monitoring the management of those risks. To fulfill this responsibility the directors are expected to attend all Board meetings and meetings of the committees on which they serve and review materials in advance of the meetings. Each meeting includes a review of the activities of each board committee including the committee's activities related to risk management. Each of our board committees concentrates on specific risks for which they have an expertise, and each committee is required to regularly report to the Board of Directors on its findings.

The Board believes that evaluating how the executive team manages the various risks confronting the Company is one of its most important areas of oversight. In carrying out this critical responsibility, the Board has designated the Audit Committee with primary responsibility for overseeing enterprise risk management. While the Audit Committee has primary responsibility for overseeing enterprise risk management, each of the other Board committees also considers risk within its area of responsibility. For example, the Corporate Governance & Compensation Committee reviews risks related to legal and regulatory compliance as they relate to corporate governance structure and processes and reviews risks related to compensation matters. Our Loan Committee regularly reviews the Company's lending policies, evaluates the adequacy of our allowance for loan losses, and approves the Company's larger extensions of credit. The Board is apprised by the committee chairs of significant risks and management's response to those risks via periodic reports. While the Board and its committees oversee risk management strategy, management is responsible for implementing and supervising day-to-day risk management processes and reporting to the Board and its committees on such matters.

Furthermore, because the banking industry is highly regulated, certain risks to the Company are monitored by the Board through its review of the Company's compliance with regulations set forth by its regulatory authorities, including the FDIC and recommendations contained in regulatory examinations. The Company's chief compliance officer regularly reports to and meets with the Corporate Governance & Compensation Committee.

With respect to risk related to compensation matters, the Corporate Governance & Compensation Committee considers, in establishing and reviewing the Company's executive compensation program, whether the program encourages unnecessary or excessive risk-taking and has concluded that it does not. Executives' base salaries are fixed in amount and thus do not encourage risk-taking. On December 19, 2018, the Board approved the Company's cash non-equity incentive plan for 2019 (See "Executive Compensation – Non-Equity Incentive Plan.") No individual officer's earnings under the 2019 non-equity incentive plan exceeded \$60,266, except for Mr. Ryback who earned an incentive of \$143,499. The Corporate Governance & Compensation Committee concluded that the 2019 non-equity incentive plan did not encourage unnecessary or excessive risk taking. The other significant source of compensation to executives is in the form of long-term equity awards that are important to help further align executives' interests with those of the Company's shareholders. The Corporate Governance & Compensation Committee believes that these awards do not encourage unnecessary or excessive risk-taking since the ultimate value of the awards is tied to the Company's stock price, and awards are subject to long-term vesting schedules to help ensure that executives have significant value tied to long-term stock price performance.

The Corporate Governance & Compensation Committee has also reviewed the Company's compensation programs for employees generally and has concluded that these programs do not create risks that are reasonably likely to have a material adverse effect on the Company. The Corporate Governance & Compensation Committee believes that the design of the Company's annual cash and long-term equity incentives provides an effective and appropriate mix of incentives to help ensure the Company's performance is focused on long-term shareholder value creation and does not encourage the taking of short-term risks at the expense of long-term results.

Leadership Structure of Board

The Board believes that the Company and its shareholders are best served by having an independent Board Chairman and a separate CEO. We separate these roles in recognition of the differences between the two roles. The CEO is responsible for day-to-day leadership and performance of the Company, while the Chairman of the Board provides strategic guidance to the CEO and presides over meetings of the full Board.

Code of Ethics

The Board of Directors has adopted a code of business conduct and ethics for directors, officers (including the Company's principal executive officer and principal financial officer) and financial personnel, known as the Corporate Governance Code of Ethics. This Code of Ethics Policy is available on the Company's website at www.plumasbank.com. Shareholders may request a free copy of the Code of Ethics Policy from Plumas Bancorp, Ms. Elizabeth Kuipers, Investor Relations, 35 S. Lindan Avenue, Quincy, California 95971. Additionally, a copy of the Company's Corporate Governance Code of Ethics can be accessed at <http://www.plumasbank.com>. Click on the "Investor Relations" tab, then the "Corporate Information" tab and then "Governance Documents."

Director Independence

The Board has determined that each of the following non-employee directors are "independent" within the meaning of the listing standards and rules of NASDAQ.

Michonne R. Ascuaga
Steven M. Coldani
Gerald W. Fletcher
Heidi S. Gansert

Richard F. Kenny
Robert J. McClintock
Terrance J. Reeson
Daniel E. West

Mr. Ryback is not independent because he is an employee of the Company. The Board has not determined that Mr. Elliott is independent because he is the Company's former President and Chief Executive Officer and receives retirement benefits from the Company.

Audit Committee

The Company has an Audit Committee composed of Mr. McClintock, Chairman, Ms. Ascuaga and Messrs. Kenny and Reeson. The Board has determined that each member of the Audit Committee meets the independence and experience requirements of the listing standards of NASDAQ and the SEC rules applicable to audit committee members. The Board has also determined that Mr. McClintock is qualified as an audit committee financial expert and that he has accounting or related financial management expertise, in each case in accordance with the rules of the SEC and NASDAQ's listing standards.

The Audit Committee met ten times during 2019. The Audit Committee reviews all internal and external audits including the audit by Eide Bailly, LLP, the Company's independent auditor for 2019. The Audit Committee reports any significant findings of audits to the Board of Directors and ensures that the Company's internal audit plans are met, programs are carried out, and deficiencies and weaknesses, if any, are addressed. The Audit Committee meets regularly to discuss and review the overall audit plan. The Audit Committee's policy is to pre-approve all recurring audit and non-audit services provided by the independent auditors using engagement letters. These services may include audit services, audit-related services, tax services, and other services. Pre-approval is generally provided for up to one year and any pre-approval is detailed as to particular service or category of services and is generally subject to a specific budget. The independent auditors and management are required to periodically report to the Audit Committee regarding all services provided by the independent auditors and fees associated with those services performed to date. The fees paid to the independent auditors in 2019 and 2018 were approved per the Audit Committee's pre-approval policies.

Audit Committee Report

This report of the Audit Committee shall not be deemed incorporated by reference by any general statement incorporating by reference this proxy statement into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except to the extent that the Company specifically incorporates this information by reference and shall not otherwise be deemed filed under the Acts.

The Board of Directors and the Audit Committee have reviewed the Company's audited financial statements and discussed such statements with management. The Audit Committee has discussed with Eide Bailly, LLP, the Company's independent auditors during the year 2019, all communications required by standards of the Public Company Accounting Oversight Board, including the matters required to be discussed by Auditing Standard No. 16 (Communications with Audit Committees) and Rule 2-07 (Communication with Audit Committees) of Regulation S-X and, with and without management present, discussed and reviewed the results of the independent external audit firm's examination of the financial statements. The Committee also discussed the results of internal audits.

The Audit Committee has also received the written disclosures and the letter from Eide Bailly, LLP as required by the PCAOB's Ethics and Independence Rule 3526 (Communication with Audit Committees Concerning Independence) and has discussed with the independent registered public accounting firm their independence.

Based on the review and discussions noted above, the Audit Committee recommended to the Board of Directors that the Company's audited financial statements be included in the Company's Annual Report on Form 10-K for the year ended December 31, 2019 for filing with the SEC.

THE AUDIT COMMITTEE:

Robert J. McClintock, Chairman
Michonne R. Ascuaga
Terrance J. Reeson
Richard F. Kenny

Corporate Governance & Compensation Committee

The Company has a Corporate Governance & Compensation Committee which met six times during 2019. The Corporate Governance & Compensation Committee consists of Mr. Kenny, Chairman, and Messrs. Coldani, Reeson, and West. The Board has determined that Messrs. Kenny, Coldani, Reeson, and West are "independent" within the meaning of the listing standards and rules of NASDAQ, including those applicable to compensation committee members. The Corporate Governance & Compensation Committee, which functions as the Board's nominating and compensation committees, provides assistance to the Board by identifying qualified individuals as prospective Board members, recommends to the Board the director nominees for election at the annual meeting of shareholders, nominates the Chairperson and Vice-Chairperson of the Board, oversees the annual review and evaluation of the performance of the Board and its committees, and develops and recommends corporate governance guidelines to the Board of Directors.

The Corporate Governance & Compensation Committee at least annually reviews, adjusts (as appropriate), and approves the Company's directors' compensation, including cash, equity, or other compensation for service on the Board, any committee of the Board, and as Chairperson of the Board or any committee of the Board. The Corporate Governance & Compensation Committee at least annually reviews, adjusts (as appropriate) and approves the Chief Executive Officer's compensation, provides advice and consents to the Chief Executive Officer in the review and adjustment of executive officer compensation (other than the Chief Executive Officer), approves the compensation strategy for the Company's employees, reviews and recommends for approval by the Board all equity-based

compensation, including stock options and stock grants, and approves other personnel matters, which are in excess of management's authority.

The Corporate Governance & Compensation Committee does not have any written specific minimum qualifications or skills that the committee believes must be met by either a committee-recommended or a shareholder-recommended candidate to serve on the Board. The Corporate Governance & Compensation Committee identifies nominees by first evaluating the current members of the Board willing to continue in service. Current members of the Board with skills and experience that are relevant to the Company's business and who are willing to continue in service are considered for re-nomination, balancing the value of continuity of service by existing members of the Board with that of obtaining a new perspective. If any member of the Board does not wish to continue in service or if the Corporate Governance & Compensation Committee or the Board decided not to re-nominate a member for re-election, the Corporate Governance & Compensation Committee identifies the desired skills and experience of a new nominee in light of the following criteria. While no specific diversity policy exists, in practice, when identifying and evaluating new directors, the Corporate Governance & Compensation Committee considers the diversity and mix of the existing members of the Board, including, but not limited to, such factors as: the age of the current directors, their geographic location (being a community bank, there is a strong preference for local directors), background, skills, and employment experience. Among other things, when examining a specific candidate's qualifications, the Corporate Governance & Compensation Committee considers the candidate's ability to represent the best interest of the Company; existing relationships with the Company; interest in the affairs of the Company and its purpose; ability to fulfill director responsibilities; leadership skills; reputation within the Company's community; community service; integrity; business judgment; ability to develop business for the Company; and ability to work as a member of a team. The Committee does not assign specific weights to particular criteria and no particular criterion is necessarily applicable to all prospective nominees. The Committee does not discriminate against prospective nominees on the basis of race, religion, national origin, gender, sexual orientation, disability or any other basis proscribed by law. All nominees to be considered for election as directors at the Meeting were recommended by the Corporate Governance & Compensation Committee.

The Corporate Governance & Compensation Committee will consider nominees to the Board proposed by shareholders, although the Board has no formal policy with regard to shareholder nominees as it considers all nominees on their merits as aforementioned. Any shareholder nominations proposed for consideration by the Board may only be made by complying with the nomination procedures set forth in the Company's Bylaws. See "Shareholder Proposals - Nomination of Director Candidates." Any such notices should be addressed to:

Chairman of the Board
Plumas Bancorp
35 S. Lindan Avenue
Quincy, CA 95971

Executive Officers

The following table sets forth information concerning the executive officers of the Company and the Bank:

Name	Age	Position and Principal Occupation for the Past Five Years
Andrew J. Ryback	54	President and Chief Executive Officer of the Company and the Bank since November 16, 2011.
Richard L. Belstock	63	Executive Vice President of the Company and the Bank since July 18, 2012. Chief Financial Officer of the Company and the Bank since November 16, 2011.
Aaron M. Boigon	44	Executive Vice President and Chief Information Officer of the Bank since April 1, 2018. Senior Vice President and Director of Information Technology of the Bank since April 1, 2015.
B J North	69	Executive Vice President and Chief Banking Officer of Plumas Bank since January 2018. Executive Vice President of Retail Banking, Marketing and Commercial Lending of the Bank since July 2011.
Jeffrey T. Moore	63	Executive Vice President and Chief Credit Officer of the Bank since February 21, 2019. Senior Vice President, Credit Administrator of the Bank since January 2018. Previously Executive Vice President and Chief Credit Officer of Community 1 st Bank.

Executive Compensation

The following tables sets forth information concerning the compensation earned by the Company's President and Chief Executive Officer and the two other most highly compensated executive officers during 2019 (collectively, the "named executive officers.")

Summary Compensation Table

Name and Principal Position	Year	Salary	Bonus	Stock Awards (1)	Option Awards (2)	Non-Equity Incentive Plan Compensation	Nonqualified Deferred Compensation Earnings	All Other Compensation (3)	Total
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)
Andrew J. Ryback President and CEO of the Company and Plumas Bank	2019	\$335,252	\$0	\$0	\$ 63,938	\$ 143,499	\$ 0	\$ 17,693	\$560,382
	2018	\$300,009	\$0	\$0	\$ 0	\$ 166,575	\$ 0	\$ 14,694	\$481,278
Richard L. Belstock EVP and CFO of the Company and Plumas Bank	2019	\$206,525	\$0	\$0	\$ 42,625	\$ 60,266	\$ 0	\$ 10,105	\$319,521
	2018	\$190,100	\$0	\$0	\$ 0	\$ 63,614	\$ 0	\$ 7,863	\$261,577
BJ North EVP and Chief Banking Officer of Plumas Bank	2019	\$199,363	\$0	\$0	\$ 42,625	\$ 58,036	\$ 0	\$ 9,062	\$309,086
	2018	\$182,450	\$0	\$0	\$ 0	\$ 63,414	\$ 0	\$ 7,955	\$253,819

- (1) The Company did not grant any stock awards in 2019 or 2018.
- (2) The amounts reported in this column represent the aggregate grant date fair value of stock option awards in accordance with Financial Accounting Standards Board Accounting Standard Codification No. 718-10. These values have been determined under the principles used to calculate the grant date fair value of equity awards for purposes of the Company's financial statements. For additional information regarding this valuation methodology and the assumptions used to arrive at the estimates, please refer to Note 2, to the Company's consolidated financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 2019. The Company did not grant any option awards to the named executive officers in 2018.
- (3) The amounts in column (i) include premiums paid and accrued on life insurance policies (Mr. Ryback), personal use of a Company automobile (Mr. Ryback and Ms. North), tax gross ups, Company-provided gasoline, Company 401(k) matching contribution and cell phone allowance.

Non-Equity Incentive Plan

On December 19, 2018, the Board approved the Company’s cash non-equity incentive plan for 2019 (the “2019 Incentive Plan”). Eligible employees under the 2019 Incentive Plan include all employees of the Company’s subsidiary, Plumas Bank (the “Bank”), who are regularly scheduled to work at least 20 hours per week. The aggregate bonus pool is comprised of two pools, one for officers and one for all other employees. The officers’ portion represents 90.9% of the combined pools. Incentives are payable under the 2019 Incentive Plan once the Bank has reached 80% of targeted pretax, pre-bonus income. The maximum total bonus available for distribution was \$1.9 million at 120% of targeted pretax, pre-bonus income and the maximum total bonus available for the officers’ pool was \$1.7 million. At target, the officers’ bonus pool would total \$1.2 million. Up to 13% of the officers’ pool could be allocated to the Company’s Chief Executive Officer (“CEO”). Each Executive Vice President (“EVP”) could earn up to 5% of the officers’ bonus pool.

Under the 2019 Incentive Plan, the CEO’s bonus opportunity was based on the following performance measures and percentages: 46% based on pretax, pre-bonus income targets, 15% based on the attainment of performance goals, 15% based on various performance metrics and 24% based on the CEO’s performance during 2019 as evaluated by the Company’s Corporate Governance & Compensation Committee. For the EVPs, bonus opportunity was 56% based on pretax, pre-bonus income targets, 16% based on the attainment of performance goals, 8% based on various performance and the remaining 20% based on the CEO’s evaluation of the EVP’s performance during 2019. Specific goals for the CEO include targeted increases in loans and deposits, continued improvement in asset quality, implementation of an Electronic Document Management System, and development of a company training program. Metrics include targeted levels of Return-on-Equity and Return-on-Assets (calculated on a pre-tax basis) compared to a select group of peer institutions. At target, the maximum amount of incentive payment that could be earned by the CEO was \$154,000 and for each EVP the maximum incentive payable at target averaged \$59,000. At 120% or more of target, the maximum amount of incentive payment that could be earned by the CEO was \$222,000 and for each EVP the maximum incentive payable averaged \$86,000. The Board could terminate or modify the 2019 Incentive Plan and all payouts are subject to approval by the Corporate Governance & Compensation Committee. A bonus pool of \$1.3 million was accrued under the 2019 Incentive Plan based on the Bank achieving budgeted pretax, pre-bonus income and meeting all the performance goals and metrics. A total of one hundred sixty-four employees received bonus payments under the 2019 Incentive Plan, which were paid during the first quarter of 2020.

Incentives earned by the named executive officers under the 2019 Incentive Plan were as follows:

Executive	Incentive Earned Based on:				Total
	Pretax Income	Goals	Metrics	Performance	
Andrew J. Ryback	\$70,573	\$14,115	\$23,524	\$35,287	\$143,499
Richard L. Belstock	\$32,934	\$5,176	\$4,705	\$17,451	\$60,266
BJ North	\$32,934	\$5,646	\$4,705	\$14,751	\$58,036

Stock Option Awards

The Board considers equity compensation in the form of stock option awards to be an important component of its total compensation package because it helps align the interests of the Company’s executives to those of its shareholders and provides a significant retention incentive. During 2013 the Company’s shareholders approved the Plumas Bancorp 2013 Stock Option Plan (the “2013 Plan”), which allows for the granting of stock option awards to directors, executives and employees. The 2013 Plan has a term of 10 years. Up to 500,000 shares of common stock may be issued pursuant to awards of stock options under the 2013 Plan. The Corporate Governance & Compensation Committee approves and

recommends to the Board for its approval all stock option grants. The Company makes grants of equity-based compensation only at fair market value of our stock at the time of grant. The exercise price of stock options is set at the closing stock price on the date of grant. All option grants have a maximum vesting period of five years and expire no more than 10 years from the date of grant.

During 2019, the Company granted a total of 103,200 stock options under the 2013 Plan to officers at the level of Senior Vice President or above, including Mr. Ryback (14,400 shares), Mr. Belstock (9,600 shares) and Ms. North (9,600 shares). The options were granted on October 21, 2019, have an exercise price of \$21.45 per share, vest in four equal annual installments over a four year period and expire eight years after the date of grant.

During 2018, the Company granted a total of 56,000 stock options to Company officers; however, we choose to grant these only to officers who had not previously been granted shares under the 2013 Plan.

The Company incorporates the officer's position level in the determination of the total value of the equity-based compensation to be included in the officer's total compensation. Generally, the higher the officer's level, the more options that may be granted to the officer. Additional options may be granted to an individual based on outstanding achievement. This is consistent with the Company's philosophy of rewarding those officers who have the most impact on our performance.

Post-Employment Benefits and Potential Payments Upon Termination or Change of Control

We consider providing significant post-employment benefits in the form of salary continuation benefits to our executives as an important long-term component of their total executive compensation to reward them for their service and loyalty to the Company. These post-employment benefits also help us retain executives because the benefits are subject to vesting over a period of years.

In 2005 the Company entered into a salary continuation agreement with Mr. Ryback. The purpose of the salary continuation agreement is to provide a special incentive to the experienced executive officer to continue employment with the Company on a long-term basis. The 2005 agreement provides Mr. Ryback with salary continuation benefits of up to \$62,000 per year for 15 years after retirement at age 65. On April 1, 2016 this agreement was amended to increase Mr. Ryback's annual benefit from \$62,000 to \$80,000 per year. On April 1, 2019 this agreement was amended to increase Mr. Ryback's annual benefit from \$80,000 to \$125,000. If Mr. Ryback terminates employment with the Company for a reason other than death or disability prior to the retirement age of 65, he will be entitled to salary continuation benefits at a reduced amount depending on the length of service with the Company. The vesting of salary continuation benefits for Mr. Ryback occurs at a rate that provides for a 90% vesting at age 60 and 2% per year for the next five years of service. In the event of death prior to retirement, Mr. Ryback's beneficiary is entitled to a portion of the death benefits pursuant to a split dollar agreement. In the event of disability wherein Mr. Ryback does not continue employment with the Company, he is entitled to salary continuation benefits, at a reduced amount depending on the length of service with the Company, beginning at age 65 or on the date on which he is no longer entitled to disability benefits under the Company's group disability insurance, whichever is earlier.

If Mr. Ryback's employment terminates within a period of 24 months after a change in control of the Company, the unvested portion of his salary continuation benefits would vest and the payment of the salary continuation benefits would begin the month following the month of termination, subject to the reduction of benefits if the benefits result in a limitation of deductibility of such benefits for the Company under Section 280G of the Internal Revenue Code.

The salary continuation benefits are informally funded by single premium life insurance policies with Mr. Ryback as the insured party and the Company as the beneficiary of the policies. The Company has entered into a split dollar agreement with Mr. Ryback in which the Company agrees to divide the net death proceeds of life insurance policies on Mr. Ryback's life with Mr. Ryback's beneficiary. However,

Mr. Ryback's rights or interests in the split dollar policies no longer exist once he ceases to be employed by the Company for any reason whatsoever prior to normal retirement age, provided that he has received or had the opportunity to receive any benefit under his executive salary continuation agreement. The Company has agreed to pay the taxes on the imputed income on the life insurance benefit provided to Mr. Ryback under the split dollar agreement.

On April 1, 2016, the Company entered into salary continuation agreements with Mr. Belstock and Ms. North. The 2016 agreement provides Mr. Belstock with salary continuation benefits of up to \$54,000 per year for 10 years, subject to his continuous employment through March 31, 2026. The 2016 agreement provides Ms. North with salary continuation benefits of up to \$48,000 per year for 10 years, subject to her continuous employment through March 31, 2026. On April 1, 2019 these agreements were amended to increase Mr. Belstock's annual benefit from \$54,000 to \$76,500 per year and Ms. North's annual benefit from \$48,000 to \$70,500 per year. If Mr. Belstock or Ms. North terminates employment with the Company for a reason other than a change in control prior to the retirement date of March 31, 2026, he/she will be entitled to salary continuation benefits at a reduced amount depending on their length of service with the Company. In the event that Mr. Belstock or Ms. North terminates their employment with the Company or its successor within a period of 24 months after a change in control, he/she is entitled to the full vesting of their salary continuation payments and the payment of the salary continuation benefits beginning with the month following the month of termination, subject to the reduction of benefits if the benefits result in a limitation of deductibility of such benefits for the Company under Section 280G of the Internal Revenue Code.

Perquisites

The Company offers a qualified 401(k) plan in which the named executive officers participate on the same terms as all other employees. During 2019 the Company's contributed a matching amount of 30% of the employee's contribution up to a total of 3% of the employee's compensation totaling \$231,000. During 2018 the Company's contribution totaled \$176,000 consisting of a matching amount of 30% of the employee's contribution up to a total of 2.4% of the employee's compensation. The Company also offers its executives medical, dental, and vision plans under the same terms to all employees. Other perquisites and benefits, which do not represent a significant portion of the named executive's total compensation, include for Mr. Ryback and Ms. North a Company provided automobile and maintenance on the automobile. For Mr. Ryback the payment of his portion of the split dollar insurance premium. For Messrs. Ryback and Belstock and for Ms. North a monthly allowance to cover the business portion of their cellular phone use, gasoline for business use in their automobiles and tax gross ups on selected perquisites. These plans and the contributions we make to them provide an additional benefit to attract and retain executive officers of the Company.

Outstanding Equity Awards as of December 31, 2019

The following table shows all outstanding option awards held by NEOs as of December 31, 2019.

Name	Option Awards				
	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Unearned Options (#)	Option Exercise Price (\$)	Option Expiration Date
(a)	(b)	(c)	(d)	(e)	(f)
Andrew J. Ryback	0 (1) 9,800 (2)	14,400 3,600	N/A	\$21.45 \$8.75	10/21/2027 02/16/2024
Richard L. Belstock	0 (1) 7,200 (2) 6,050 (3)	9,600 2,400 0	N/A	\$21.45 \$8.75 \$6.32	10/21/2027 02/16/2024 04/27/2022
BJ North	0 (1) 7,200 (2) 9,600 (3)	9,600 2,400 0	N/A	\$21.45 \$8.75 \$6.32	10/21/2027 02/16/2024 04/27/2022

- (1) Options were granted 10/21/2019, have an eight-year life and vest 25% per year beginning 10/21/2020
(2) Options were granted 2/17/2016, have an eight-year life and vest 25% per year beginning 2/17/2017
(3) Options were granted 4/28/2014, have an eight-year life and vest 25% per year beginning 4/28/2015

There are no outstanding stock awards.

Compensation of Directors

The table below summarizes the compensation paid by the Company to non-employee Directors for the fiscal year ended December 31, 2019.

Director Compensation Table							
Name	Fees Earned or Paid in Cash (1)	Stock Awards	Option Awards (2)	Non-Equity Incentive Plan Compensation	Nonqualified Deferred Compensation Earnings	All Other Compensation	Total
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Daniel E. West (Chairman)	\$39,000	N/A	\$14,208	N/A	N/A	\$0	\$53,208
Robert J. McClintock (Vice Chairman, Audit Committee Chair) (3)	\$38,001	N/A	\$14,208	N/A	N/A	\$0	\$52,209
Gerald W. Fletcher (Loan Committee Chair) (3)	\$38,001	N/A	\$14,208	N/A	N/A	\$0	\$52,209
Michonne R. Ascuaga (4)	\$27,500	N/A	\$14,208	N/A	N/A	\$0	\$41,708
Heidi S. Gansert (5)	\$11,000	N/A	\$14,208	N/A	N/A	\$0	\$25,208
All other Non-Employee Directors (6)	\$33,000	N/A	\$14,208	N/A	N/A	\$0	\$47,208

- (1) During 2019, non-employee directors other than Chairman, Audit Committee Chair and Loan Committee Chair each received \$2,750 per month for serving on the Company's and Plumas Bank's Board of Directors. The Chairman received \$3,250 per month.
(2) On October 21, 2019, the Company granted to each of its non-employee directors 3,200 in non-qualified stock options with an exercise price of \$21.45 per share. The options vest 25% per year beginning on October 21, 2020 and have an eight-year life. Vesting accelerates upon a change of control of the Company. As of December 31, 2019, Mr. West held options to purchase 8,900 shares of common stock; Mr. Fletcher held options to purchase 8,100 shares of common stock; Mses. Gansert and Ascuaga each held options to purchase 3,200 shares of common stock; Mr. Kenny held options to purchase 5,700 shares of common stock; Mr. McClintock held options to purchase 7,300 shares of common stock; Mr. Coldani held options to purchase 9,700 shares of common stock; Mr. Reeson held options to purchase 12,100 shares of common stock; and Mr. Elliott held options to purchase 8,935 shares of common stock.
(3) The Audit Committee and Loan Committee Chairs received \$3,166.76 per month.
(4) Ms. Ascuaga joined the Board in March 2019 and received ten months of payment.
(5) Ms. Gansert joined the Board in September 2019 and received four months of payment.
(6) Includes Steven M. Coldani, William E. Elliott, Richard F. Kenny, and Terrance J. Reeson.

Director Retirement Agreements

The Company has entered into Director Retirement (fee continuation) Agreements with its non-employee Directors excluding Messrs. Elliott and Kenny and Mses. Ascuaga and Gansert. Mr. Elliott retired as President and Chief Executive Officer of the Company during 2005 and is currently receiving benefits under his executive salary continuation agreement. The purpose of the fee continuation agreements is to provide a retirement benefit to the Board members as an incentive to continue informal service with the Company. The agreements provide for fee continuation benefits of up to \$10,000 per year with a term of 12 years after retirement with the exception that Board members Coldani and McClintock's agreements have a term of 15 years. In the event of death prior to retirement, the beneficiary will receive full fee continuation benefits, with the exception of Messrs. Coldani and McClintock's beneficiaries who would be entitled to receive a lump sum payment of \$30,000. In the event of disability wherein the director does not continue service with the Company, the director is entitled to fee continuation benefits, at a reduced amount depending on the length of service with the Company, beginning the month following termination of service. The agreements, with the exception of Messrs. Coldani and McClintock's agreements, allow for a Hardship Distribution under specified circumstances. Hardship Distributions are limited to the amount the Company had accrued under the terms of the agreement as of the day the director petitioned the Board to receive a Hardship Distribution. Upon a change in control, the director is eligible to receive the full fee continuation benefits upon the director's termination of service. The fee continuation benefits, with the exception of Messrs. Coldani's and McClintock's benefits, are informally funded by single premium life insurance policies. The directors are the insured parties and the Company is the beneficiary of the respective policies.

Post-Retirement Consulting Agreements

The Company has entered into Post-Retirement Consulting Agreements with Messrs. West, Reeson, and Fletcher. The purpose of the Agreements is to provide consideration to the Board members in exchange for consulting services after their retirement from the Board. The Agreements provide for consulting fees of \$10,000 per year for three years after retirement. In the event of death prior to completion of the consulting services, the beneficiary will receive death benefits equal to the remaining unpaid consulting fee benefits. In the event of disability wherein the retired director is unable to continue consulting services with the Company, the Company may terminate the director's post-retirement consulting services. If the retired director voluntarily terminates his consulting services for other than good reason or if the Company terminates the director's post-retirement consulting services for cause, the Post-Retirement Consulting Agreement shall terminate.

PROPOSAL 2 RATIFICATION OF APPOINTMENT OF INDEPENDENT AUDITORS

At the Meeting, shareholders will be asked to ratify the appointment of Eide Bailly, LLP ("Eide Bailly") as the Company's independent auditors for the fiscal year ending December 31, 2020. Eide Bailly was appointed as the Company's independent public accountant on July 22, 2019 as a result of Eide Bailly's acquisition of the business of Company's previous independent auditor, Vavrinek, Trine, Day & Company, LLP ("VTD"), on that date. We have been advised by Eide Bailly and by the directors themselves that neither it nor any of its members or associates has any relationship with us or our subsidiaries, other than as independent auditors.

Proposal 2 is nonbinding. If the appointment of Eide Bailly is not ratified, our Audit Committee will consider whether to appoint another independent registered public accounting firm in its discretion. If the appointment is ratified, our Audit Committee in its discretion may appoint a different independent registered public accounting firm at any time if it determines that such a change would be advisable.

Representatives of Eide Bailly will be present at the Meeting, will have an opportunity to make any statement that they may desire to make, and will be available to answer appropriate questions from shareholders.

THE BOARD OF DIRECTORS RECOMMENDS A VOTE FOR THE APPROVAL OF THE APPOINTMENT OF EIDE BAILLY, LLP AS INDEPENDENT AUDITORS OF THE COMPANY FOR THE FISCAL YEAR ENDING DECEMBER 31, 2020.

Change in Independent Auditors:

On July 22, 2019, Eide Bailly LLP acquired the operations of VTD, which was then the independent registered public accounting firm of the Company, and certain of VTD's professional staff and partners joined Eide Bailly. As a result, VTD resigned as the Company's independent registered public accounting firm as of July 22, 2019.

The reports of VTD regarding the Company's financial statements for the fiscal years ended December 31, 2018 and 2017 did not contain any adverse opinion or disclaimer of opinion and were not qualified or modified as to uncertainty, audit scope or accounting principles. During the years ended December 31, 2018 and 2017, and during the period from December 31, 2018 through July 22, 2019, the date of VTD's resignation, (i) there were no disagreements with VTD on any matter of accounting principles or practices, financial statement disclosure or auditing scope or procedures, which disagreements, if not resolved to the satisfaction of VTD, would have caused it to make reference to such disagreement in its reports and (ii) there were no reportable events that would require disclosure under Item 304(a)(1)(v) of Regulation S-K and the related instructions. The Company has provided VTD with a copy of the preceding statements and requested VTD to furnish it with a letter addressed to the SEC stating whether or not it agrees with the statements. A copy of VTD's letter was included as an exhibit to the Company's Form 8-K filed with the SEC on July 23, 2019.

On July 22, 2019, concurrent with the resignation of VTD, the Company engaged Eide Bailly to serve as its independent registered public accounting firm for the year ending December 31, 2019. The decision to engage Eide Bailly was approved by the Company's Audit Committee prior to the engagement. Prior to engaging Eide Bailly, the Company did not consult with Eide Bailly regarding the application of accounting principles to a specific completed or proposed transaction or regarding the type of audit opinion that might be rendered by Eide Bailly on the Company's financial statements or any matters that were either the subject of a disagreement (as that term is used in Item 304(a)(1)(iv) of Regulation S-K and the related instructions to Item 304 of Regulation S-K) or a reportable event (as described in Item 304(a)(1)(v) of Regulation S-K). Prior to the Company's engagement of Eide Bailly, Eide Bailly did not provide any written or oral advice that was an important factor considered by the Company in reaching a decision as to any accounting, auditing or financial reporting issue.

Fees Paid to Independent Auditors:

Aggregate fees billed by Eide Bailly and VTD to the Company and the Bank and the percentage of those fees that were pre-approved by the Company's Audit Committee for the years ended 2019 and 2018 are as follows:

	2019	Percentage Pre- Approved	2018	Percentage Pre- Approved
Audit fees	\$268,000	100%	\$218,000	100%
Audit-related fees	17,000	100%	16,000	100%
Tax fees	17,000	100%	17,000	100%
Other fees	-	-	-	-
Total fees	<u>\$302,000</u>	<u>100%</u>	<u>\$251,000</u>	<u>100%</u>

The Audit Committee has considered the provision of non-audit services provided by Eide Bailly to be compatible with maintaining its independence.

Shareholder Proposals

In order for a shareholder proposal to be considered for inclusion in the Company's proxy statement for next year's annual meeting, the written proposal must be received by the Company no later than December 11, 2020 and should contain such information as is required under the Company's Bylaws. Such proposals will need to comply with the SEC's regulations regarding the inclusion of shareholder proposals in the Company's proxy materials.

Nomination of Director Candidates: The Company's Bylaws permit shareholders to nominate directors at a shareholder meeting. In order to make a director nomination at an annual shareholder meeting, it is necessary that you notify the Company not less than 120 days before the first anniversary of the date that the proxy statement for the preceding year's annual meeting was first sent to shareholders. This proxy statement was first sent to shareholders on April 10, 2020. Thus, in order for any such nomination notice to be timely for next year's annual meeting, it must be received by the Company not later than December 11, 2020. In addition, the notice must meet all other requirements contained in the Company's Bylaws and include any other information required pursuant to Regulation 14A under the Exchange Act.

Copy of Bylaw Provisions: You may contact the Investor Relations Officer, Ms. Elizabeth Kuipers, at the Company for a copy of the relevant Bylaw provisions regarding the requirements for making shareholder proposals and nominating director candidates. Additionally, a copy of the Company's Bylaws can be accessed at <http://www.plumasbank.com>. Click on the "Investor Relations tab" and then Governance Documents.

Certain Transactions

Some of the directors and executive officers of the Company and their immediate families, as well as the companies with which they are associated, are customers of, or have had banking transactions with, the Company in the ordinary course of the Company's business, and the Company expects to have banking transactions with such persons in the future. In management's opinion, all loans and commitments to lend in such transactions were made in compliance with applicable laws and on substantially the same terms, including interest rates and collateral, as those prevailing for comparable transactions with other non-affiliated persons of similar creditworthiness and, in the opinion of management, did not involve more than a normal risk of collectibility or present other unfavorable features.

Other Matters

Management does not know of any matters to be presented at the Meeting other than those set forth above. However, if other matters come before the Meeting, it is the intention of the persons named in the accompanying proxy to vote the shares represented by the proxy in accordance with the recommendations of management on such matters, and discretionary authority to do so is included in the proxy.

Available Information

The Company's common stock is registered under the Securities Exchange Act of 1934 and as a result the Company is required to file annual reports, quarterly reports and other periodic filings with the SEC and are posted and are available at no cost on the Company's website, www.plumasbank.com, as soon as reasonably practicable after the Company files such documents with the SEC. These reports and filings are also available for inspection and/or printing at no cost through the SEC website, www.sec.gov. In addition, regulatory report data for both the Company and Plumas Bank are available for inspection and/or printing at no cost through the Federal Financial Institutions Examination Council's (the "FFIEC") website, www.ffiec.gov and the Federal Deposit Insurance Corporation's (the "FDIC") website, www.fdic.gov, respectively.

You may request an additional copy of the proxy statement, 10-K, 2019 annual report to shareholders, and form of proxy as to this Meeting or all future shareholder meetings by calling us at 1.888.375.8627, by writing to us at Plumas Bancorp, 35 S. Lindan Avenue, Quincy, California 95971, Attn: Ms. Jamie Huynh, Administrative Coordinator, or by email at investorrelations@plumasbank.com.

CORPORATE INFORMATION

Annual Meeting

May 20, 2020 at 9:30am

Plumas Bancorp Credit Administration Office
32 Central Avenue • Quincy, CA 95971

Corporate Website

www.plumasbank.com

Corporate Headquarters
Plumas Bancorp & Plumas Bank
35 S. Lindan Avenue
Quincy, CA 95971
530.283.7305

Transfer Agent & Registrar
Computershare
P.O. Box 505000
Louisville, KY 40233
800.962.4284



PLUMAS BANCORP

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Paul Sperber
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Stock Market Listed on NASDAQ, Symbol: PLBC

SEC REPORTS & ADDITIONAL INFORMATION

Plumas Bancorp, upon request and without charge, will provide shareholders, security analysts and investors a copy of Form 10-K filed with the Securities and Exchange Commission. To request a copy by mail, please contact our Administrative Offices. To view a pdf version online, please go to our website at www.plumasbank.com.