

GENERAL AMERICAN INVESTORS

2009 ANNUAL REPORT





GENERAL AMERICAN INVESTORS COMPANY, INC.

Established in 1927, the Company is a closed-end investment company listed on the New York Stock Exchange. Its objective is long-term capital appreciation through investment in companies with above average growth potential.

| | RY (unaudited) | | 2000 | | 2000 |
|------------------------------------|--------------------------------|----------------------|------------------|-----------|-------------|
| Not conto con li colo | a ta Camana an Staala | _ | 2009 | | 2008 |
| December 31 | e to Common Stock - | | ¢0.64.202.272 | ¢.c.' | 74 507 001 |
| Net investment income | | | \$864,323,372 | | 74,597,801 |
| | come | | 3,400,143 | | 13,446,046 |
| Net realized gain | \ : | | 15,219,812 | | 16,414,799 |
| | e) in unrealized appreciation | on | 204,253,481 | | 3,757,542) |
| Distributions to Pr | eferred Stockholders | | (11,474,004) | (1 | 1,899,613) |
| Per Common Shar | e-December 31 | | | | |
| Net asset value | | | \$27.50 | | \$21.09 |
| Market price | | | \$23.46 | | \$17.40 |
| Discount from net | asset value | | -14.7% | | -17.5% |
| Common Shares o | utstanding-Dec. 31 | | 31,425,215 | | 31,980,872 |
| | lders of record-Dec. 31 | | 3,689 | • | 3,806 |
| Market price range | | | \$24.21-\$12.10 | \$34 | .76-\$13.01 |
| Market volume-sha | | | 12,694,492 | | 10,131,229 |
| *Unadjusted for dividen | | | 12,00 1,102 | | 10,101,227 |
| Offacijusted for dividen | d payments. | | | | |
| DIVIDEND SUMMA | RY (per share) (unaudi | ted) | | | |
| | | Ordinary | Long-Term | Return of | |
| Record Date | Payment Date | Income | Capital Gain | Capital | Total |
| Common Stock | | | | | |
| Nov. 13, 2009 Total from 2009 6 | Dec. 28, 2009 earnings | <u>\$.153697</u> (a) | <u>\$.186135</u> | \$.010168 | \$.35000 |
| (a) Includes short-term | gains in the amount of \$.05 | 50416 per share. | | | |
| Nov. 14, 2008 Total from 2008 6 | Dec. 26, 2008 earnings | <u>\$.185594</u> | \$.254406 | | \$.44000 |
| Preferred Stock | | | | | |
| Mar. 6, 2009 | Mar. 24, 2009 | \$.163303 | \$.197768 | \$.010804 | \$.37187 |
| Jun. 8, 2009 | Jun. 24, 2009 | .163303 | .197768 | .010804 | .37187 |
| Sept. 8, 2009 | Sept. 24, 2009 | .163303 | .197768 | .010804 | .37187 |
| Dec. 7, 2009 | Dec. 24, 2009 | .163303 | .197768 | .010804 | .37187 |
| Total for 2009 | , | \$.653212 (b) | \$.791072 | \$.043216 | \$1.48750 |
| • | n gains in the amount of \$.23 | | | | |
| | | * ***** | | | |
| Mar. 7, 2008 | Mar. 24, 2008 | \$.108585 | \$.263290 | | \$.37187 |
| Jun. 6, 2008 | Jun. 24, 2008 | .108585 | .263290 | | .37187 |
| Sept. 8, 2008 | Sept. 24, 2008 | .108585 | .263290 | | .37187 |
| Dec. 8, 2008 | Dec. 24, 2008 | 108585 | .263290 | | .37187 |
| Total for 2008 | | \$.434340 | \$1.053160 | | \$1.48750 |

eneral American Investors' net asset value (NAV) per Common Share (assuming reinvestment of all dividends) increased 32.1% for the year ended December 31, 2009. The U.S. stock market was up 26.5% for the year, as measured by our benchmark, the Standard & Poor's 500 Stock Index (including income). The return to our Common Stockholders increased by 36.9% and the discount at which our shares traded to their NAV continued to fluctuate and on December 31, 2009, it was 14.7%.

The table that follows provides a comprehensive presentation of our performance and compares our returns on an annualized basis with the S&P 500. Stockholder return reflects widening in the discount to NAV to the high end of its historic range, and may not fully illustrate that over many years General American Investors has produced superior investment results.

| Years | Stockholder Return (Market Value) | NAV Return | S&P 500 |
|-------|--------------------------------------|------------|---------|
| 3 | -8.4% | -6.7% | -5.7% |
| 5 | 1.1 | 1.2 | 0.3 |
| 10 | 2.8 | 2.9 | -1.0 |
| 20 | 11.3 | 11.1 | 8.2 |
| 30 | 13.5 | 13.2 | 11.2 |
| 40 | 11.6 | 12.2 | 9.8 |
| 50 | 11.2 | 11.8 | 9.4 |
| | | | |

The market rally that began in the second week of March continued through the year, with our portfolio participating fully in the advance. Consistent with past experience, stocks turned up in advance of clear signs of a recovery in the economy. Typically, this phenomenon results from the creation of money, owing to massive monetary and fiscal stimulus, at a faster rate than the economy's ability to employ it. The excess liquidity then finds its way into equities as investors seek higher returns by purchasing riskier assets.

Data now support the view that the steep decline in the world economy is over and that recovery is becoming more firmly established, especially in Asia. The strength of the recovery in mature markets, importantly, is likely to be muted relative to previous cycles. Savings rates in developed economies are at record lows and, to the extent that it exists, pent-up demand faces the formidable head wind of tight credit and a still-weak jobs market.

In the U.S., where consumer spending is the main driver of GDP growth, we anticipate cyclical recovery to continue despite meaningful structural impediments. Because business spending generally recovers slowly following recessions, hiring is likely to be tempered, with the numbers of unemployed and underemployed remaining elevated for an extended period. Manufacturing jobs are declining secularly, while another construction boom, driven by housing, seems unlikely in the near-term. Additionally, advances in information technology are having a disruptive effect on labor markets.

Government intervention in the financial system has had its intended effect of stabilizing markets and generally making funds available at record-low interest rates. While many of the most profligate have been rescued, savers have been punished by near zero returns on their liquid assets. The budget deficit is likely to surpass \$1 trillion this year after reaching \$1.4 trillion in 2009, and the combination of Federal borrowing together with a firming economy is likely to put upward pressure on interest rates. Should our trading partners tire of funding the current account deficit by investing most of their receipts in U.S. Treasuries, dollar weakness would likely ensue. In turn, interest rates could spike, destabilizing capital markets.

The New Year has begun auspiciously. On average, earnings have been better than forecast. Stronger growth outside the U.S., combined with the weaker dollar, has had a favorable impact on companies with operations abroad and on the trade deficit. Corporate balance sheets are in relatively good shape and can support anticipated strength in demand. Worldwide, liquidity is abundant and the U.S. is likely to remain a destination of choice for capital, undergirding distressed assets and supporting appreciation. Despite expectation of a subpar recovery, the case for equities, on a longer-term basis, remains intact. While the investment environment may be volatile this year, with inflation seemingly contained stocks should be supported by low interest rates and reasonable valuations. Our investments remain focused on well-managed companies with strong financial characteristics that can generate consistent earnings growth and cash flow. We are confident that our portfolio reflects these attributes, which should result in continuing superior performance on a long-term basis.

The share repurchase program, a part of our ongoing effort to maximize NAV, continues. In 2009, the Company purchased 836,938 of its Common Shares on the open market at an average discount to NAV of 13.6%. The Board of Directors has authorized repurchases of Common Shares when they are trading at a discount to NAV of at least 8%.

In December 2009, the Board of Directors renewed authority originally granted in 2008 to repurchase up to 1 million outstanding shares of its 5.95% Cumulative Preferred Stock when the shares are trading at a market price below the liquidation preference of \$25.00 per share. In 2009, the Company purchased 380,013 of its Preferred Shares at an average price of \$23.56 per share.

Information about the Company, including our investment objectives, operating policies and procedures, investment results, record of dividend payments, financial reports and press releases, etc., is available on our website, which can be accessed at www.generalamericaninvestors.com.

By Order of the Board of Directors,

Spencer Davidson Chairman of the Board President and Chief Executive Officer January 20, 2010

Corporate Overview

General American Investors, established in 1927, is one of the nation's oldest closedend investment companies. It is an independent organi-

zation that is internally managed. For regulatory purposes, the Company is classified as a diversified, closed-end management investment company; it is registered under and subject to the Investment Company Act of 1940 and Sub-Chapter M of the Internal Revenue Code.

Investment Policy The primary objective of the Company is long-term capital appreciation. Lesser emphasis is placed on current income. In seeking to

achieve its primary objective, the Company invests principally in common stocks believed by its management to have better than average growth potential.

The Company's investment approach focuses on the selection of individual stocks, each of which is expected to meet a clearly defined portfolio objective. A continuous investment research program, which stresses fundamental security analysis, is carried on by the officers and staff of the Company under the oversight of the Board of Directors. The directors have a broad range of experience in business and financial affairs.

Portfolio Manager Mr. Spencer Davidson, Chairman of the Board, President and Chief Executive Officer, has been responsible for the

management of the Company since August 1995. Mr. Davidson, who joined the Company in 1994 as senior investment counselor, has spent his entire business career on Wall Street since first joining an investment and banking firm in 1966.

"GAM" Common Stock As a closed-end investment company, the Company does not offer its shares continuously. The Common Stock is listed on The New York Stock Exchange

(symbol, GAM) and can be bought or sold in the same manner as all listed stocks. Net asset value is computed and published on the Company's website daily (on an unaudited basis) and is also furnished upon request. It is also available on most electronic quotation services using the symbol "XGAMX." Net asset value per share (NAV), market price, and the discount or premium from NAV as of the close of each week, is published in *Barron's* and *The Wall Street Journal*, Monday edition.

While shares of the Company usually sell at a discount to NAV, as do the shares of most other domestic equity closed-end investment companies, they occasionally sell at a premium over NAV. During 2009, the stock sold at discounts to NAV which ranged from 10.7% (October 1) to 21.5% (March 9). At December 31, the price of the stock was at a discount of 14.7%.

Since March 1995, the Board of Directors has authorized the repurchase of Common Stock in the open market when the shares trade at a discount to net asset value of at least 8%.

"GAM Pr B" Preferred Stock On September 24, 2003, the Company issued and sold in an underwritten offering 8,000,000 shares of its 5.95% Cumulative Preferred Stock,

Series B with a liquidation preference of \$25 per share (\$200,000,000 in the aggregate). The Preferred Shares are rated "Aaa" by Moody's Investors Service, Inc. and are listed and traded on The New York Stock Exchange (symbol, GAM Pr B). The Preferred Shares are available to leverage the investment performance of the Common Stockholders, it may also result in higher market volatility for the Common Stockholders.

On December 10, 2008, the Board of Directors authorized the repurchase of up to 1 million Preferred Shares in the open market at prices below \$25 per share.

Dividend and Distribution Policy The Company's dividend and distribution policy is to distribute to stockholders before year-end substantially all ordinary income estimated for

the full year and capital gains realized during the ten-month period ended October 31 of that year. If any additional capital gains are realized and available or ordinary income is earned during the last two months of the year, a "spill-over" distribution of these amounts will be paid. Dividends and distributions on shares of Preferred Stock are paid quarterly. Distributions from capital gains and dividends from ordinary income are allocated proportionately among holders of shares of Common Stock and Preferred Stock.

Dividends from income have been paid continuously on the Common Stock since 1939 and capital gain distributions in varying amounts have been paid for each of the years 1943-2009 (except for the year 1974). (A table listing dividends and distributions paid during the 20-year period 1990-2009 is shown at the bottom of page 6.) To the extent that shares can be issued, dividends and distributions are paid to Common Stockholders in additional shares of Common Stock unless the stockholder specifically requests payment in cash.

Proxy Voting
Policies,
Procedures
and Record

The policies and procedures used by the Company to determine how to vote proxies relating to portfolio securities and the Company's proxy

voting record for the 12-month period ended June 30, 2009 are available: (1) without charge, upon request, by calling the Company at its toll-free number (1-800-436-8401), (2) on the Company's website at www.generalamerican-investors.com and (3) on the Securities and Exchange Commission's website at www.sec.gov.

Direct Registration

The Company makes available direct registration for its Common Shareholders. Direct registration, which is an element of the Investors

Choice Plan administered by our transfer agent, is a system that allows for book-entry ownership and electronic transfer of our Common Shares. Accordingly, when Common Shareholders, who hold their shares directly, receive new shares resulting from a purchase, transfer or dividend payment, they will receive a statement showing the credit of the new shares as well as their Plan account and certificated share balances. A brochure which describes the features and benefits of the Investors Choice Plan, including the ability of shareholders to deposit certificates with our transfer agent, can be obtained by calling American Stock Transfer & Trust Company at 1-800-413-5499, calling the Company at 1-800-436-8401 or visiting our website: www.generalamericaninvestors.com - click on Distribution & Reports, then Report Downloads.

Privacy Policy and Practices The Company collects nonpublic personal information about its customers (stockholders) with respect to their transactions in shares of the

Company's securities but only for those stockholders whose shares are registered in their names. This information includes the stockholder's address, tax identification or Social Security number and dividend elections. We do not have knowledge of, nor do we collect personal information about, stockholders who hold the Company's securities at financial institutions in "street name" registration.

We do not disclose any nonpublic personal information about our current or former stockholders to anyone, except as permitted by law. We also restrict access to nonpublic personal information about our stockholders to those few employees who need to know that information to perform their responsibilities. We maintain safeguards that comply with federal standards to guard our stockholders' personal information.

Total return on \$10,000 investment for 20 years ended December 31, 2009 he investment return for a Common Stockholder of General American Investors (GAM) over the 20 years ended December 31, 2009 is shown in the table below and in the accompanying chart. The return based on GAM's net asset value (NAV) per Common Share in comparison to the change in the Standard & Poor's 500 Stock Index (S&P 500) is also displayed. Each illustration assumes an investment of \$10,000 at the beginning of 1990.

Stockholder Return is the return a Common Stockholder of GAM would have achieved assuming reinvestment of all dividends and distributions at the actual reinvestment price and of all cash dividends at the average (mean between high and low) market price on the ex-dividend date.

Net Asset Value (NAV) Return is the return on shares of the Company's Common Stock based on the NAV per share, including the reinvestment of all dividends and distributions at the reinvestment prices indicated above.

Standard & Poor's 500 Return is the timeweighted total rate of return on this widelyrecognized, unmanaged index which is a measure of general stock market performance, including dividend income.

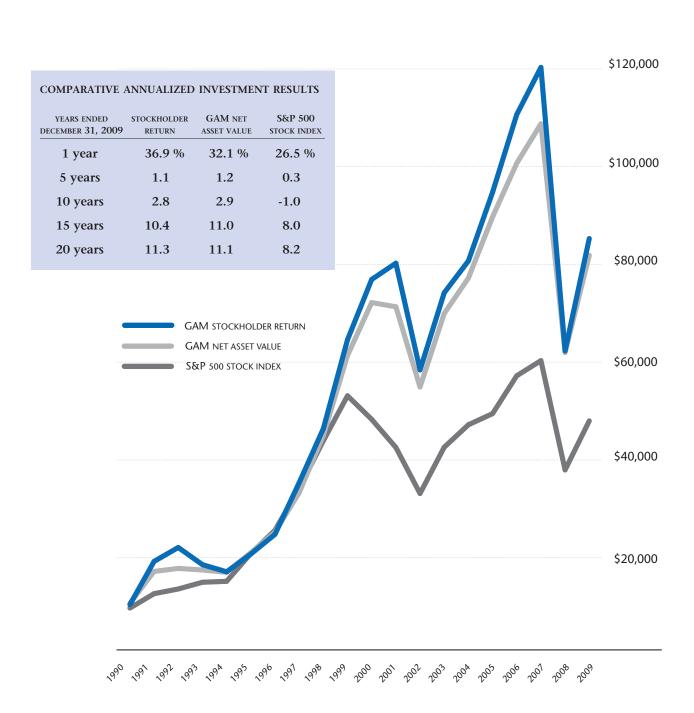
Past performance reported below may not be indicative of future results.

| | | | RICAN INVESTORS | _ | STANDARD & | |
|------|--------------------------|------------------|--------------------------|------------------|-----------------------|------------------|
| | STOCKHOLDI | | NET ASSET VAL | | RETU | |
| | CUMULATIVE INVESTMENT | ANNUAL RETURN | CUMULATIVE INVESTMENT | ANNUAL RETURN | CUMULATIVE INVESTMENT | ANNUAL RETURN |
| 1990 | \$10,400 | 4.00% | \$10,669 | 6.69% | \$9,691 | -3.09% |
| 1991 | 19,240 | 85.00 | 17,187 | 61.09 | 12,637 | 30.40 |
| 1992 | 22,084 | 14.78 | 17,797 | 3.55 | 13,596 | 7.59 |
| 1993 | 18,568 | -15.92 | 17,485 | -1.75 | 14,972 | 10.12 |
| 1994 | 17,109 | -7.86 | 17,006 | -2.74 | 15,162 | 1.27 |
| 1995 | 20,739 | 21.22 | 21,016 | 23.58 | 20,848 | 37.50 |
| 1996 | 24,779 | 19.48 | 25,213 | 19.97 | 25,624 | 22.91 |
| 1997 | 35,330 | 42.58 | 33,294 | 32.05 | 34,165 | 33.33 |
| 1998 | 46,391 | 31.31 | 44,994 | 35.14 | 43,919 | 28.55 |
| 1999 | 64,586 | 39.22 | 61,372 | 36.40 | 53,125 | 20.96 |
| 2000 | 76,922 | 19.10 | 72,197 | 17.64 | 48,296 | -9.09 |
| 2001 | 80,253 | 4.33 | 71,331 | -1.20 | 42,553 | -11.89 |
| 2002 | 58,416 | -27.21 | 54,911 | -23.02 | 33,132 | -22.14 |
| 2003 | 74,194 | 27.01 | 69,956 | 27.40 | 42,595 | 28.56 |
| 2004 | 80,716 | 8.79 | 77,211 | 10.37 | 47,190 | 10.79 |
| 2005 | 94,761 | 17.40 | 89,719 | 16.20 | 49,470 | 4.83 |
| 2006 | 110,661 | 16.78 | 100,700 | 12.24 | 57,217 | 15.66 |
| 2007 | 120,311 | 8.72 | 108,766 | 8.01 | 60,312 | 5.41 |
| 2008 | 62,321 | -48.20 | 61,975 | -43.02 | 37,954 | -37.07 |
| 2009 | 85,293 | 36.86 | 81,857 | 32.08 | 47,993 | 26.45 |

20-YEAR INVESTMENT RESULTS ASSUMING AN INITIAL INVESTMENT OF \$10,000

CUMULATIVE VALUE OF INVESTMENT

\$140,000



| IN | CREASES | SHARES TRANSACTED | SHARES HELD DECEMBER 31, 2009 |
|---------------|---|----------------------|----------------------------------|
| NEW POSITIONS | Bond Street Holdings LLC | 500,000 | 500,000 |
| | Cephalon, Inc. | 12,100 | 337,100 (b) |
| | Forethought Financial Group, Inc. Class A with Warrants | 37,500 | 37,500 |
| | Pfizer Inc. | 655,808 (c) | 655,808 |
| ADDITIONS | Fidelity National Financial, Inc. | 200,000 | 725,000 |
| | Nelnet, Inc. | 5,000 | 650,000 |
| | The TJX Companies, Inc. | 100,000 | 1,775,000 |
| | Weatherford International Ltd. | 100,000 | 2,150,000 |
| DI | ECREASES | | |
| ELIMINATIONS | Target Corporation | 250,000 | _ |
| | Wyeth | 564,273 (d) | _ |
| REDUCTIONS | American Express Company | 25,000 | 325,000 |
| | AXIS Capital Holdings Limited | 25,000 | 275,000 |
| | Berkshire Hathaway Inc. Class A | 10 | 130 |
| | Heineken N.V. | 25,000 | 350,000 |
| | M&T Bank Corporation | 5,000 | 150,000 |
| | MetroPCS Communications, Inc. | 300,000 | 135,500 |
| | NetEase.com, Inc. | 83,000 | 138,100 |
| | The Travelers Companies, Inc. | 15,000 | 200,000 |

- (a) Excludes transactions in Common Stocks -Miscellaneous Other.
 (b) Shares purchased in prior period and previously carried under Common Stocks Miscellaneous Other.
 (c) Shares received as a merger with Wyeth.
 (d) Shares sold off as a result of a merger with Pfizer Inc.

DIVIDENDS AND DISTRIBUTIONS PER COMMON SHARE (1990-2009) (UNAUDITED)

This table shows dividends and distributions on the Company's Common Stock for the prior 20-year period. Amounts shown are based upon the year in which the income was earned, not the year paid. Spill-over payments made after year-end are attributable to income and gain earned in the prior year.

| | | EARNINGS SOURCE | | | | | |
|---------|------|-----------------|---------------|---------------|-----------|--|--|
| | | | SHORT-TERM | LONG-TERM | RETURN OF | | |
| | YEAR | INCOME | CAPITAL GAINS | CAPITAL GAINS | CAPITAL | | |
| | 1990 | \$.21 | _ | \$1.65 | _ | | |
| | 1991 | .09 | _ | 3.07 | _ | | |
| | 1992 | .03 | _ | 2.93 | _ | | |
| | 1993 | .06 | _ | 2.34 | _ | | |
| | 1994 | .06 | _ | 1.59 | _ | | |
| | 1995 | .10 | \$.03 | 2.77 | _ | | |
| | 1996 | .20 | .05 | 2.71 | _ | | |
| | 1997 | .21 | _ | 2.95 | _ | | |
| | 1998 | .47 | _ | 4.40 | _ | | |
| | 1999 | .42 | .62 | 4.05 | _ | | |
| \perp | | | | | | | |

| | | EARNINGS SOURCE | | | | |
|------|--------|-----------------|---------------|-----------|--|--|
| | | SHORT-TERM | LONG-TERM | RETURN OF | | |
| YEAR | INCOME | CAPITAL GAINS | CAPITAL GAINS | CAPITAL | | |
| 2000 | \$.48 | \$1.55 | \$6.16 | _ | | |
| 2001 | .37 | .64 | 1.37 | _ | | |
| 2002 | .03 | _ | .33 | _ | | |
| 2003 | .02 | _ | .59 | _ | | |
| 2004 | .217 | _ | .957 | _ | | |
| 2005 | .547 | .041 | 1.398 | _ | | |
| 2006 | .334 | _ | 2.666 | _ | | |
| 2007 | .706 | .009 | 5.25 | _ | | |
| 2008 | .186 | _ | .254 | _ | | |
| 2009 | .103 | .051 | .186 | \$.01 | | |
| | | | | | | |

The statement of investments as of December 31, 2009, shown on pages 12 and 13 includes 61 security issues. Listed here are the ten largest holdings on that date.

| | SHARES | VALUE | % COMMON NET ASSETS* |
|---|--------------|---------------|-------------------------|
| THE TJX COMPANIES, INC. Through its T.J. Maxx and Marshalls divisions, TJX is the leading off-price retailer. The continued growth of these divisions in the U.S. and Europe, along with expansion of related U.S. and foreign off-price formats, provide ongoing growth opportunities. | 1,775,000 | \$64,876,250 | 7.5% |
| WEATHERFORD INTERNATIONAL LTD. Weatherford supplies a broad range of oil field services and equipment on a worldwide basis. Its focus on helping customers to increase production from existing fields and to enhance recovery from new wells should lead to earnings growth. | 2,150,000 | 38,506,500 | 4.5 |
| COSTCO WHOLESALE CORPORATION Costco is the world's largest wholesale club with a record of steady growth in sales and profits as it continues to gain share of the consume dollar. | 575,000 r | 34,022,750 | 3.9 |
| QUALCOMM INCORPORATED QUALCOMM is a leading developer of intellectual property and semiconductors for the mobile communications industry. The company stands to benefit greatly from the global adoption of mobile data applications. | 700,000 | 32,382,000 | 3.7 |
| APACHE CORPORATION Apache is a large independent oil and gas company with a long history of growing production and creating value for shareholders. The company's operations are primarily focused in North America, Egypt, Australia, and the North Sea. | 295,478 | 30,484,465 | 3.5 |
| WAL-MART STORES, INC. Wal-Mart is the world's largest retailer offering value to consumers in the U.S. and fifteen foreign countries. | 550,000 | 29,397,500 | 3.4 |
| REPUBLIC SERVICES, INC. Republic Services is a leading provider of non-hazardous, solid waste collection and disposal services in the U.S. The efficient operation of its routes and facilities combined with appropriate pricing enable Republic Services to generate significant free cash flow. | 949,000 | 26,866,190 | 3.1 |
| DIAGEO PLC ADR Diageo produces, distills and markets alcoholic beverages worldwide. Its portfolio of leading global brands includes Smirnoff, Johnnie Walker Jose Cuervo, Captain Morgan, Tanqueray and Guinness. Additionally, the company markets numerous regional and local brands. The company's brand strength and global scale enable it to generate significant cash flow which it uses to reward shareholders in the form of dividends and buybacks. | | 24,293,500 | 2.8 |
| HALLIBURTON COMPANY Halliburton offers a broad suite of services and products to customer worldwide for the exploration, development and production of oil and gas. The company has the scale, product depth and technology to provide value-added customer service and produce attractive long term shareholder returns. | 7 | 24,072,000 | 2.8 |
| ASML HOLDING N.V. ASML is the world's leading provider of lithography systems for the semiconductor industry, manufacturing complex machines that are critical to the production of integrated circuits or microchips. ASML's products and services help their customers - the major chipmakers - reduce the size and increase the functionality of microchips, and consumer electronic equipment. | 700,000 | 23,863,000 | 2.8 |
| | | \$328,764,155 | 38.0% |
| *Not assets applicable to the Company's Common Starts | | | |

^{*}Net assets applicable to the Company's Common Stock.

The diversification of the Company's net assets applicable to its Common Stock by industry group as of December 31, 2009 is shown in the following table.

| | DECEMBER 31, 2009 | | DECEMBER 31, 2009 |
|------------------------------------|-------------------|-------------|----------------------------|
| INDUSTRY CATEGORY | COST(000) | VALUE(000) | PERCENT COMMON NET ASSETS* |
| Finance and Insurance | | | |
| Banking | \$10,764 | \$19,384 | 2.2% |
| Insurance | . , | . , | 13.8 |
| Other | 71,719 | 119,013 | |
| Other | 30,930 | 54,681 | 6.3 |
| Dotail Trade | 113,413 | 193,078 | 22.3 |
| Retail Trade | 50,195 | 128,297 | 14.8 |
| Oil and Natural Gas | 00.057 | 115 701 | 12.4 |
| (Including Services) | 80,957 | 115,721 | 13.4 |
| Consumer Products and Services | 87,069 | 109,455 | 12.7 |
| Computer Software and Systems | 80,004 | 74,746 | 8.6 |
| Communications and | 42.220 | 57.767 | 6.7 |
| Information Services | 43,239 | 57,767 | 6.7 |
| Miscellaneous** | 47,719 | 49,541 | 5.7 |
| Environmental Control | 20.060 | 40.166 | 5.6 |
| (Including Services) | 38,960 | 48,166 | 5.6 |
| Aerospace/Defense | 52,291 | 42,841 | 5.0 |
| Health Care/Pharmaceuticals | 38,914 | 40,041 | 4.6 |
| Technology | 40,141 | 38,802 | 4.5 |
| Semiconductors | 24,408 | 35,165 | 4.1 |
| Machinery and Equipment | 13,365 | 22,920 | 2.7 |
| Building and Real Estate | 23,385 | 22,127 | 2.6 |
| Metals | 19,940 | 18,025 | 2.1 |
| Transportation | 11,005 | 8,082 | 0.9 |
| | 765,005 | 1,004,774 | 116.3 |
| Short-Term Securities | 52,927 | 52,927 | 6.1 |
| Total Investments | \$817,932 | 1,057,701 | 122.4 |
| Other Assets and Liabilities - Net | | (3,261) | (0.4) |
| Preferred Stock | | _(190,117)_ | (22.0)_ |
| Net Assets Applicable to | | | |
| Common Stock | | \$864,323 | 100.0% |

<sup>Net assets applicable to the Company's Common Stock.
** Securities which have been held for less than one year, not previously disclosed and not restricted.</sup>

| ASSETS | DECEMBER 31, 2009 |
|---|-------------------|
| INVESTMENTS, AT VALUE (NOTE 1a) Common stocks (cost \$744,449,652) | \$975,416,920 |
| Corporate debt (cost \$20,555,760) | 29,357,226 |
| Money market fund (cost \$52,926,704) | 52,926,704 |
| Total investments (cost \$817,932,116) | 1,057,700,850 |
| RECEIVABLES AND OTHER ASSETS | |
| Cash (a) | 2,009,230 |
| Premium deposited with brokers for options written | 46,223 |
| Dividends, interest and other receivables | 1,358,336 |
| Qualified pension plan asset, net excess funded (note 5) | 3,566,593 |
| Prepaid expenses and other assets | 2,887,262 |
| TOTAL ASSETS | 1,067,568,494 |
| LIABILITIES | |
| Payable for securities purchased | 1,465,438 |
| Accrued preferred stock dividend not yet declared | 219,955 |
| Outstanding options written at value (premiums deposited | |
| with brokers \$46,223) (notes 1b and 6) | 7,500 |
| Accrued supplemental pension plan liability (note 5) | 3,347,928 |
| Accrued supplemental thrift plan liability | 2,532,330 |
| Accrued expenses and other liabilities | 5,554,796 |
| TOTAL LIABILITIES | 13,127,947 |
| 5.95% CUMULATIVE PREFERRED STOCK, SERIES B - | |
| 7,604,687 at a liquidation value of \$25 per share (note 2) | 190,117,175 |
| NET ASSETS APPLICABLE TO COMMON STOCK - 31,425,215 (note 2) | \$864,323,372 |
| NET ASSET VALUE PER COMMON SHARE | \$27.50 |
| NET ASSETS APPLICABLE TO COMMON STOCK | |
| Common Stock, 31,425,215 shares at par value (note 2) | \$31,425,215 |
| Additional paid-in capital (note 2) | 595,653,151 |
| Undistributed net investment income (note 2) | 2,522,662 |
| Accumulated other comprehensive income (loss) (note 5) | (4,865,158) |
| Unallocated distributions on Preferred Stock | (219,955) |
| Unrealized appreciation on investments and options | 239,807,457 |
| NET ASSETS APPLICABLE TO COMMON STOCK | \$864,323,372 |

(a) \$1,968,750 held by custodian in a segregated custodial account as collateral for written options.

| INCOME | DECEMBER 31, 2009 |
|---|---------------------------|
| Dividends (net of foreign withholding taxes of \$332,152) Interest | \$14,349,771 3,237,147 |
| TOTAL INCOME | 17,586,918 |
| EXPENSES | |
| Investment research | 8,465,743 |
| Administration and operations | 3,111,927 |
| Office space and general | 1,671,041 |
| Directors' fees and expenses | 255,223 |
| Auditing and legal fees | 213,339 |
| Miscellaneous taxes | 187,168 |
| Transfer agent, custodian and registrar fees and expenses | 150,682 |
| Stockholders' meeting and reports | 131,652 |
| TOTAL EXPENSES | 14,186,775 |
| NET INVESTMENT INCOME | 3,400,143 |
| Realized Gain And Change In Unrealized Appreciation On Investments (Not | es 1, 4 and 6) |
| Net realized gain on investments: | |
| Securities transactions (long-term, except for \$4,043,031) | 15,407,515 |
| Written option transactions (notes 1b and 6) | (187,703) |
| | 15,219,812 |
| Net increase in unrealized appreciation | 204,253,481 |
| NET INVESTMENT INCOME AND GAIN ON INVESTMENTS | 222,873,436 |
| DISTRIBUTIONS TO PREFERRED STOCKHOLDERS | (11,474,004) |
| INCREASE IN NET ASSETS RESULTING FROM OPERATIONS | \$211,399,432 |

| | YEAR ENDED | DECEMBER 31, |
|--|---------------|----------------|
| OPERATIONS | 2009 | 2008 |
| Net investment income | \$3,400,143 | \$13,446,046 |
| Net realized gain on investments | 15,219,812 | 16,414,799 |
| Net increase (decrease) in unrealized appreciation | 204,253,481 | (523,757,542) |
| | 222,873,436 | (493,896,697) |
| Distributions to Preferred Stockholders: | | |
| From net investment income | (3,389,107) | (3,474,724) |
| From short-term capital gains | (1,654,369) | _ |
| From long-term capital gains | (6,107,907) | (8,425,276) |
| Return of Capital | (333,668) | _ |
| Unallocated distributions | 11,047 | 387 |
| Decrease in net assets from Preferred distributions | (11,474,004) | (11,899,613) |
| INCREASE (DECREASE) IN NET ASSETS RESULTING FROM OPERATIONS OTHER COMPREHENSIVE INCOME | 211,399,432 | _(505,796,310) |
| Adjustment to apply FAS 158 (note 5) | 1,911,451 | (7,885,172) |
| DISTRIBUTIONS TO COMMON STOCKHOLDERS | | |
| From net investment income | (3,248,669) | (6,024,428) |
| From short-term capital gains | (1,585,814) | _ |
| From long-term capital gains | (5,854,806) | (14,620,307) |
| Return of Capital | (319,841) | _ |
| DECREASE IN NET ASSETS FROM COMMON DISTRIBUTIONS | (11,009,130) | (20,644,735) |
| CAPITAL SHARE TRANSACTIONS (NOTE 2) | | |
| Value of Common Shares issued in payment of dividends | | |
| and distributions | 6,430,088 | 7,928,339 |
| Cost of Common Shares purchased Benefit to Common Shareholders resulting from | (19,553,159) | (1,986,688) |
| Preferred Shares purchased | 546,889 | 59,398 |
| INCREASE (DECREASE) IN NET ASSETS - CAPITAL TRANSACTIONS | (12,576,182) | 6,001,049 |
| NET INCREASE (DECREASE) IN NET ASSETS | 189,725,571 | (528,325,168) |
| NET ASSETS APPLICABLE TO COMMON STOCK | | |
| BEGINNING OF YEAR | 674,597,801 | 1,202,922,969 |
| END OF YEAR (including undistributed net investment income of \$2,522,662 and \$5,759,182, respectively) | \$864,323,372 | \$674,597,801 |
| 111conne or \$2,322,002 and \$3,737,102, respectively) | ψυυτ,υΔυ,υ/Δ | Ψυ/ 4,397,001 |

| | SHARES | COMMON STOCKS | | VALUE (NOTE 1a) |
|---------------------------------------|--------------|---|-------------------------|-----------------|
| AEROSPACE/DEFENSE | 300,000 | The Boeing Company | | \$16,239,000 |
| (5.0%) | 215,000 | Textron Inc. | | 4,044,150 |
| | 325,000 | United Technologies Corporation | | 22,558,250 |
| | | | (COST \$52,290,876) | 42,841,400 |
| BUILDING AND | 1,872,000 | CEMEX, S.A.B. de C.V. ADR (a) | (COST \$23,385,068) | 22,127,040 |
| REAL ESTATE (2.6%) COMMUNICATIONS AND | 960,000 | Cisco Systems, Inc. (a) | | 22,982,400 |
| INFORMATION SERVICES | , | Leap Wireless International, Inc. (a) | | 1,368,900 |
| (6.7%) | | MetroPCS Communications, Inc. (a) | | 1,033,865 |
| | 700,000 | | | 32,382,000 |
| | | | (COST \$43,239,261) | 57,767,165 |
| COMPUTER SOFTWARE | 1,290,000 | Dell Inc. (a) | | 18,524,400 |
| AND SYSTEMS (8.6%) | | Microsoft Corporation | | 17,373,600 |
| | | NetEase.com, Inc. (a) | | 5,195,322 |
| | 67,100 | Nintendo Co., Ltd. | | 15,895,142 |
| | 565,000 | Teradata Corporation (a) | | 17,757,950 |
| | | | (COST \$80,004,215) | 74,746,414 |
| CONSUMER PRODUCTS | 350,000 | Diageo plc ADR | | 24,293,500 |
| AND SERVICES (11.6%) | | Heineken N.V. | | 16,872,930 |
| | 466,100 | Hewitt Associates, Inc. Class A (a) | | 19,697,386 |
| | 450,000 | Nestle S.A. | | 21,857,764 |
| | 285,000 | PepsiCo, Inc. | | 17,328,000 |
| | | | (COST \$79,353,285) | 100,049,580 |
| ENVIRONMENTAL CONTROL | 949,000 | Republic Services, Inc. | | 26,866,190 |
| (INCLUDING SERVICES) (5.6% | 630,000 | Waste Management, Inc. | | 21,300,300 |
| | | | (COST \$38,960,134) | 48,166,490 |
| FINANCE AND INSURANCE | BANKING (2.2 | | | |
| (22.3%) | 500,000 | Bond Street Holdings LLC (a) (c) | | 9,350,000 |
| | 150,000 | M&T Bank Corporation | | 10,033,500 |
| | INSURANCE (1 | 3.8%) | (COST \$10,764,416) | 19,383,500 |
| | | The Allstate Corporation | | 5,257,000 |
| | | Arch Capital Group Ltd. (a) | | 22,538,250 |
| | | AXIS Capital Holdings Limited | | 7,812,750 |
| | | Everest Re Group, Ltd. | | 21,420,000 |
| | | Fidelity National Financial, Inc. | | 9,758,500 |
| | 37,500 | Forethought Financial Group, Inc. Class | A with Warrants (a) (d) | 7,500,000 |
| | 280,000 | MetLife, Inc. | | 9,898,000 |
| | | PartnerRe Ltd. | | 20,531,500 |
| | 83,000 | Transatlantic Holdings, Inc. | | 4,325,130 |
| | 200,000 | The Travelers Companies, Inc. | | 9,972,000 |
| | OTHER (6.3%) | | (COST \$71,719,007) | 119,013,130 |
| | 325,000 | American Express Company | | 13,169,000 |
| | 130 | Berkshire Hathaway Inc. Class A (a) | | 12,896,000 |
| | 1,666,667 | Epoch Holding Corporation | | 17,416,670 |
| | 650,000 | Nelnet, Inc. | | 11,199,500 |
| | | | (COST \$30,929,988) | 54,681,170 |
| | | | (COST \$113,413,411) | 193,077,800 |
| HEALTH CARE / | 337,100 | 1 , , , | | 21,041,782 |
| PHARMACEUTICALS | | Cytokinetics, Incorporated (a) | | 1,542,009 |
| (4.6%) | | Gilead Sciences, Inc. (a) | | 5,170,765 |
| | | Pfizer Inc. | | 11,929,147 |
| | 195,344 | Poniard Pharmaceuticals, Inc. (a) | , | 357,480 |
| | | | (COST \$38,914,346) | 40,041,183 |
| MACHINERY AND | 1,200,000 | ABB Ltd. ADR | (COST \$13,364,456) | 22,920,000 |
| EQUIPMENT (2.7%) | | | | |

| | SHARES | COMMON STOCKS (Continued) | | VALUE (NOTE 1a) |
|---------------------------------------|---------------------|---|--|-------------------------|
| METALS (2.1%) | | Alpha Natural Resources, Inc. (a) | | \$11,027,196 |
| | 150,000 | Nucor Corporation | (COST \$19,939,605) | 6,997,500 18,024,696 |
| | | | (COS1 \$19,939,003) | 10,024,090 |
| MISCELLANEOUS (5.7%) | | Other (b) | (COST \$47,718,963) | 49,540,984 |
| OIL AND NATURAL GAS | 205 470 | A 1 0 " | | 20.404.465 |
| (INCLUDING SERVICES) | 295,478 | Apache Corporation | | 30,484,465 |
| (13.4%) | 100,000 | Devon Energy Corporation | | 7,350,000 |
| | 800,000 | Halliburton Company | | 24,072,000 |
| | 250,000 | McDermott International, Inc. (a) | | 6,002,500 |
| | 2,150,000 | Weatherford International Ltd. (a) | | 38,506,500 |
| | 200,000 | XTO Energy Inc. | , | 9,306,000 |
| | | | (COST \$80,956,754) | 115,721,465 |
| RETAIL TRADE (14.8%) | 575,000 | Costco Wholesale Corporation | | 34,022,750 |
| | 1,775,000 | The TJX Companies, Inc. | | 64,876,250 |
| | 550,000 | Wal-Mart Stores, Inc. | | 29,397,500 |
| | , | , | (COST \$50,195,392) | 128,296,500 |
| SEMICONDUCTORS (2.8%) | 700,000 | ASML Holding N.V. | (COST \$17,340,380) | 23,863,000 |
| | 750.000 | | | 110== 500 |
| Technology (3.5%) | 750,000 | International Game Technology | | 14,077,500 |
| | 1,900,000 | Xerox Corporation | | 16,074,000 |
| | | | (COST \$34,368,474) | 30,151,500 |
| TRANSPORTATION (0.9%) | 236,100 | Alexander & Baldwin, Inc. | (COST \$11,005,032) | 8,081,703 |
| | TOTAL COM | MON STOCKS (112.9%) | (COST \$744,449,652) | 975,416,920 |
| | PRINCIPAL AMOUNT | CORPORATE DEBT (e) | | |
| CONSUMER PRODUCTS AND SERVICES (1.1%) | \$9,600,000 | Smithfield Foods, Inc., 7.75% due 5/15/2013 | (COST \$7,715,415) | 9,405,600 |
| SEMICONDUCTORS (1.3%) | 8,000,000 | ASML Holding N.V., 5.75% due 6/13/2017 | (COST \$7,067,846) | 11,301,626 |
| TECHNOLOGY (1.0%) | 10,000,000 | VeriFone Holdings, Inc., 1.375% due 6/15/20 | 012 (COST \$5,772,499) | 8,650,000 |
| | TOTAL CORP | PORATE DEBT (3.4%) | (COST \$20,555,760) | 29,357,226 |
| | SHARES | SHORT-TERM SECURITIES AND OTE | IFR ASSETS | |
| | 52,926,704 | SSgA Prime Money Market Fund (6.1%) | (COST \$52,926,704) | 52,926,704 |
| | 34,740,704 | ooga i iiiie money market runu (0.1%) | (COS1 \$32,720,704) | 32,720,704 |
| TOTAL INVESTMENTS (| f) (122.4%) | | (COST \$817,932,116) | 1,057,700,850 |
| , | . / \ | nd other assets (-0.4%) | (2.2.2.2.4.2.2.4.2.2.4.2.2.4.2.2.4.2.2.4.2.2.4.2.2.4.2.2.4.2.2.2.4.2.2.4.2.2.2.4.2 | (3,260,303) |
| | aoico ui | | | 1,054,440,547 |
| PREFERRED STOCK (-22 | .0%) | | | (190,117,175) |
| NET ASSETS APPLICABL | , | ON STOCK (100%) | | \$864,323,372 |
| | | | | , |

- (a) Non-income producing security.
- (b) Securities which have been held for less than one year, not previously disclosed, and not restricted.
- (c) Level 3 fair value measurement, restricted security acquired 11/4/09, note 8.
- (d) Level 3 fair value measurement, restricted security acquired 11/3/09, note 8.
- $\ (e)\ Level\ 2\ fair\ value\ measurement,\ note\ 8.$
- (f) At December 31, 2009: (1) the cost of investments for Federal income tax purposes was the same as the cost for financial reporting purposes, (2) aggregate gross unrealized appreciation was \$293,300,284, (3) aggregate gross unrealized depreciation was \$53,531,550, and (4) net unrealized appreciation was \$239,768,734.

STATEMENT OF OPTION WRITTEN DECEMBER 31, 2009

| PUT OPTION | CONTRACTS (100 SHARES EACH) | COMMON STOCK/EXPIRATION DATE/EXERCISE PRICE | VALUE (NOTE 1a) |
|--------------|-----------------------------|---|-----------------|
| AGRICULTURAL | 250 | Monsanto Company/January 10/\$75.00 | |
| | | (PREMIUM DEPOSITED WITH BROKERS \$46,223) | \$7,500 |

1. SIGNIFICANT ACCOUNTING POLICIES

General American Investors Company, Inc. (the "Company"), established in 1927, is registered under the Investment Company Act of 1940 as a closed-end, diversified management investment company. It is internally managed by its officers under the direction of the Board of Directors.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

a. SECURITY VALUATION Equity securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the period. Equity securities reported on the NASDAQ national market are valued at the official closing price on that day. Listed and NASDAQ equity securities for which no sales are reported on that day and other securities traded in the over-the-counter market are valued at the last bid price (asked price for options written) on the valuation date. Equity securities traded primarily in foreign markets are valued at the closing price of such securities on their respective exchanges or markets. Corporate debt securities, domestic and foreign, are generally traded in the over-the-counter market rather than on a securities exchange. The Company utilizes the latest bid prices provided by independent dealers and information with respect to transactions in such securities to determine current market value. If, after the close of foreign markets, conditions change significantly, the price of certain foreign securities may be adjusted to reflect fair value as of the time of the valuation of the portfolio. Investments in money market funds are valued at their net asset value. Special holdings (restricted securities) and other securities for which quotations are not readily available are valued at fair value determined in good faith pursuant to procedures established by and under the general supervision of the Board of Directors.

b. OPTIONS The Company may purchase and write (sell) put and call options. The Company typically purchases put options or writes call options to hedge the value of portfolio investments while it typically purchases call options and writes put options to obtain equity market exposure under specified circumstances. The risk associated with purchasing an option is that the Company pays a premium whether or not the option is exercised. Additionally, the Company bears the risk of loss of the premium and a change in market value should the counterparty not perform under the contract. Put and call options purchased are accounted for in the same manner as portfolio securities. Premiums received from writing options are reported as a liability on the Statement of Assets and Liabilities. Those that expire unexercised are treated by the Company on the expiration date as realized gains on written option transactions in the Statement of Operations. The difference between the premium received and the amount paid on effecting a closing purchase transaction, including brokerage commissions, is also treated as a realized gain, or, if the premium is less than the amount paid for the closing purchase transaction, as a realized loss on written option transactions in the Statement of Operations. If a call option is exercised, the premium is added to the proceeds from the sale of the underlying security in determining whether the Company has realized a gain or loss on investments in the Statement of Operations. If a put option is exercised, the premium reduces the cost basis for the securities purchased by the Company and is parenthetically disclosed under cost of investments on the Statement of Assets and Liabilities. The Company as writer of an option bears the market risk of an unfavorable change in the price of the security underlying the written option. See Note 6 for written option activity.

c. SECURITIES TRANSACTIONS AND INVESTMENT INCOME Securities transactions are recorded as of the trade date. Dividend income and distributions to stockholders are recorded as of the ex-dividend dates. Interest income, adjusted for amortization of discount and premium on investments, is earned from settlement date and is recognized on the accrual basis. Cost of short-term investments represents amortized cost.

d. FOREIGN CURRENCY TRANSLATION AND TRANSACTIONS Portfolio securities and other assets and liabilities denominated in foreign currencies are translated into U.S. dollars based on the exchange rate of such currencies versus U.S. dollars on the date of valuation. Purchases and sales of securities, income and expense items denominated in foreign currencies are translated into U.S. dollars at the exchange rate in effect on the transaction date. Events may impact the availability or reliability of foreign exchange rates used to convert the U.S. dollar equivalent value. If such an event occurs, the foreign exchange rate will be valued at fair value using procedures established and approved by the Company's Board of Directors. The Company does not separately report the effect of changes in foreign exchange rates from changes in market prices on securities held. Such changes are included in net realized and unrealized gain or loss from investments on the Statement of Operations.

Realized foreign exchange gains or losses arise from sales of foreign currencies, currency gains or losses realized between the trade and settlement dates on securities transactions and the difference between the recorded amounts of dividends, interest, and foreign withholding taxes and the U.S. dollar equivalent of the amounts actually received or paid. Net unrealized foreign exchange gains and losses arise from changes in foreign exchange rates on foreign denominated assets and liabilities other than investments in securities held at the end of the reporting period.

Foreign security and currency transactions may involve certain considerations and risks not typically associated with those of U.S. companies as a result of, among other factors, the possibility of political or economic instability or the level of governmental supervision and regulation of foreign securities markets.

e. DIVIDENDS AND DISTRIBUTIONS The Company expects to pay dividends of net investment income and distributions of net realized capital and currency gains, if any, annually to common shareholders and quarterly to preferred shareholders. Dividends and distributions to common and preferred shareholders, which are determined in accordance with Federal income tax regulations are recorded on the ex-dividend date. Distributions for tax and book purposes are substantially the same. Permanent book/tax differences relating to income and gains are reclassified to paid-in capital as they arise. f. FEDERAL INCOME TAXES The Company's policy is to fulfill the requirements of the Internal Revenue Code applicable to regulated investment companies and to distribute substantially all taxable income to its stockholders. Accordingly, no provision for Federal income taxes is required. As of and during the year ended December 31, 2009, the Company did not have any liabilities for any unrecognized tax positions. The Company recognizes interest and penalties, if any, related to unrecognized tax positions as

income tax expense in the Statement of Operations. During the year, the Company did not incur any interest or penalties.

1. SIGNIFICANT ACCOUNTING POLICIES - (Continued from previous page.)

g. CONTINGENT LIABILITIES Amounts related to contingent liabilities are accrued if it is probable that a liability has been incurred and an amount is reasonably estimable. Management evaluates whether there are incremental legal or other costs directly associated with the ultimate resolution of a matter that are reasonably estimable and, if so, they are included in the accrual.

h. INDEMNIFICATIONS In the ordinary course of business, the Company enters into contracts that contain a variety of indemnifications. The Company's maximum exposure under these arrangements is unknown. However, the Company has not had prior claims or losses pursuant to these indemnification provisions and expects the risk of loss thereunder to be remote.

2. CAPITAL STOCK AND DIVIDEND DISTRIBUTIONS

The authorized capital stock of the Company consists of 50,000,000 shares of Common Stock, \$1.00 par value, and 10,000,000 shares of Preferred Stock, \$1.00 par value. With respect to the Common Stock, 31,425,215 shares were issued and outstanding; 8,000,000 Preferred Shares were originally issued and 7,604,687 were outstanding on December 31, 2009.

On September 24, 2003, the Company issued and sold 8,000,000 shares of its 5.95% Cumulative Preferred Stock, Series B in an underwritten offering. The Preferred Shares were noncallable for the 5 year period ended September 24, 2008 and have a liquidation preference of \$25.00 per share plus accumulated and unpaid dividends to the date of redemption. On December 10, 2008, the Board of Directors authorized the repurchase of up to 1 million Preferred Shares in the open market at prices below \$25.00 per share. A total of 380,013 Preferred Shares were repurchased at an average cost per share of \$23.56 during the year ended December 31, 2009. The average discount of \$1.44 per Preferred Share, \$546,889 in the aggregate, was credited to additional paid-in capital of the Common Stock.

The Company is required to allocate distributions from long-term capital gains and other types of income proportionately among holders of shares of Common Stock and Preferred Stock. To the extent that dividends on the shares of Preferred Stock are not paid from long-term capital gains, they will be paid from ordinary income or net short-term capital gains or will represent a return of capital.

Under the Investment Company Act of 1940, the Company is required to maintain an asset coverage of at least 200% of the Preferred Stock. In addition, pursuant to Moody's Investor Service, Inc. Rating Agency Guidelines, the Company is required to maintain a certain discounted asset coverage for its portfolio that equals or exceeds a Basic Maintenance Amount. The Company has met these requirements since the issuance of the Preferred Stock. If the Company fails to meet these requirements in the future and does not cure such failure, the Company may be required to redeem, in whole or in part, shares of Preferred Stock at a redemption price of \$25.00 per share plus accumulated and unpaid dividends. In addition, failure to meet the foregoing asset coverage requirements could restrict the Company's ability to pay dividends on shares of Common Stock and could lead to sales of portfolio securities at inopportune times.

The holders of Preferred Stock have voting rights equivalent to those of the holders of Common Stock (one vote per share) and, generally, vote together with the holders of Common Stock as a single class.

At all times, holders of Preferred Stock will elect two members to the Company's Board of Directors and the holders of Preferred and Common Stock, voting as a single class, will elect the remaining directors. If the Company fails to pay dividends on the Preferred Stock in an amount equal to two full years' dividends, the holders of Preferred Stock will have the right to elect a majority of the directors. In addition, the Investment Company Act of 1940 requires that approval of the holders of a majority of any outstanding Preferred Shares, voting separately as a class, would be required to (a) adopt any plan of reorganization that would adversely affect the Preferred Stock and (b) take any action requiring a vote of security holders, including, among other things, changes in the Company's subclassification as a closed-end investment company or changes in its fundamental investment policies.

The Company presents its Preferred Stock, for which its redemption is outside of the Company's control, outside of the net assets applicable to Common Stock in the statement of assets and liabilities.

Transactions in Common Stock during 2009 and 2008 were as follows:

| | SHARES | | AMe | DUNT |
|--|---------|---------|----------------|--------------|
| | 2009 | 2008 | 2009 | 2008 |
| Shares issued in payment of dividends and distributions (includes 281,281 and 103,047 shares issued from treasury, | | | | |
| respectively) | 281,281 | 509,861 | \$281,281 | \$509,861 |
| Increase in paid-in capital | | | 6,148,807 | 7,418,478 |
| Total increase | | | 6,430,088 | 7,928,339 |
| Shares purchased (at an average discount from net asset value of | | | | |
| 13.6% and 19.8%, respectively) | 836,938 | 102,047 | (836,938) | (102,047) |
| Decrease in paid-in capital | | | (18,716,221) | (1,884,641) |
| Total decrease | | | (19,553,159) | (1,986,688) |
| Net increase (decrease) | | | (\$13,123,071) | \$5,941,651 |

At December 31, 2009, the Company held in its treasury 555,657 shares of Common Stock with an aggregate cost in the amount of \$13,354,222.

2. CAPITAL STOCK AND DIVIDEND DISTRIBUTIONS - (Continued from previous page.)

Distributions for tax and book purposes are substantially the same. As of December 31, 2009, distributable earnings on a tax basis included \$239,807,457 from unrealized appreciation. Reclassifications arising from permanent "book/tax" differences reflect non-tax deductible expenses incurred during the year ended December 31, 2009. As a result, undistributed net investment income was increased by \$1,113 and additional paid-in capital was decreased by \$1,113. Net assets were not affected by this reclassification.

3. OFFICERS' COMPENSATION

The aggregate compensation accrued and paid by the Company during the year ended December 31, 2009 to its officers (identified on page 20) amounted to \$6,863,500.

4. PURCHASES AND SALES OF SECURITIES

Purchases and sales of securities (other than short-term securities and options) during 2009 amounted to \$236,916,431 and \$207,569,760, on long transactions, respectively.

5. BENEFIT PLANS

The Company has funded (Qualified) and unfunded (Supplemental) defined contribution thrift plans that are available to its employees. The aggregate cost of such plans for 2009 was \$ 1,188,895. The Company also has both funded (Qualified) and unfunded (Supplemental) noncontributory defined benefit pension plans that cover its employees. The pension plan provides a defined benefit based on years of service and final average salary with an offset for a portion of Social Security covered compensation.

The Company recognizes the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in the statement of assets and liabilities and recognizes changes in funded status in the year in which the changes occur through other comprehensive income.

| OBLIGATIONS AND FUNDED STATUS OF DEFINED BENEFIT PLANS: | DECEMBER 3 | 31, 2009 (MEASURI | EMENT DATE) |
|--|------------------------|-------------------|------------------------|
| | QUALIFIED | SUPPLEMENTAL | |
| | PLAN | PLAN | TOTAL |
| CHANGE IN BENEFIT OBLIGATION: | | | |
| Benefit obligation at beginning of year | \$9,534,534 | \$3,195,179 | \$12,729,713 |
| Service cost | 277,950 | 93,365 | 371,315 |
| Interest cost | 584,624 | 194,275 | 778,899 |
| Benefits paid | (538,394) | (165,253) | (703,647) |
| Actuarial (gains)/losses | 474,858 | 30,362 | 505,220 |
| Projected benefit obligation at end of year | 10,333,572 | 3,347,928 | 13,681,500 |
| CHANGE IN PLAN ASSETS: | | | |
| Fair value of plan assets at beginning of year | 11,433,829 | _ | 11,433,829 |
| Actual return on plan assets | 3,004,730 | _ | 3,004,730 |
| Employer contributions | _ | 165,253 | 165,253 |
| Benefits paid | (538,394) | (165,253) | (703,647) |
| Fair value of plan assets at end of year | 13,900,165 | | 13,900,165 |
| FUNDED STATUS AT END OF YEAR | \$3,566,593 | (\$3,347,928) | \$218,665 |
| TOTAL STATE OF THE RESERVE OF THE RE | #5,555,55 | (\$0,017,720) | |
| Accumulated benefit obligation at end of year | \$9,499,823 | \$3,128,155 | \$12,627,978 |
| recumulated benefit obligation at end of year | \$5,155,020 | 40,120,100 | #12,027,570 |
| CHANGE IN FUNDED STATUS: | BEFORE | ADJUSTMENTS | AFTER |
| Noncurrent benefit asset | \$1,899,294 | \$1,667,299 | \$3,566,593 |
| LIABILITIES | | | |
| Current benefit liability | 268,218 | (75,583) | 192,635 |
| Noncurrent benefit liability | 2,926,960 | 228,332 | 3,155,292 |
| Nonculrent belieff hability | 2,520,500 | 220,332 | 3,100,272 |
| ACCUMULATED OTHER COMPREHENSIVE INCOME | 6,776,609 | (1,911,451) | 4,865,158 |
| | | , , , | |
| AMOUNTS RECOGNIZED IN ACCUMULATED OTHER COMPREHENSIVE INCOME CONSIST OF: | | | |
| Net actuarial gain | \$6,461,679 | (\$1,884,525) | \$4,577,154 |
| Prior service cost | 314,930 | (26,926) | 288,004 |
| Filor service cost | \$6,776,609 | (\$1,911,451) | \$4,865,158 |
| | \$0,770,009 | (\$1,911,431) | \$4,803,138 |
| WEIGHTED-AVERAGE ASSUMPTIONS AS OF DECEMBER 31, 2009 AND FOR DETERMINING | | | |
| NET PERIODIC BENEFIT COST FOR THE YEAR ENDED DECEMBER 31, 2009: | | | |
| Discount rate | 5.75% | 5.75% | |
| Expected return on plan assets | 7.20% | N/A | |
| Salary scale assumption | 4.25% | 4.25% | |
| | | | |
| COMPONENTS OF NET PERIODIC BENEFIT COST: | | | |
| Service cost | \$277,950 | \$93,365 | \$371,315 |
| Interest cost | 584,624 | 194,275 | 778,899 |
| Expected return on plan assets | (968,837) | _ | (968,837) |
| Amortization of: | | | |
| Prior service cost | 24,669 | 2,257 | 26,926 |
| Recognized net actuarial loss | 353,851 | · — | 353,851 |
| Net periodic benefit cost | \$272,257 | \$289,897 | \$562,154 |
| * | | | |

5. BENEFIT PLANS - (Continued from previous page.)

| PLAN ASSETS The Company's qualified pension plan asset allocations by | EXPECTED CASH FLOWS | Qualified Plan | Supplemental Plan | Total |
|--|---|-------------------|----------------------|-----------|
| asset at December 31, 2009, is as follows: | Expected Company contributions for 2010 | | \$192,635 | \$192,635 |
| ASSET CATEGORY | Expected benefit payments: | | \$172,033 | \$172,033 |
| | 1 1 3 | | | |
| Equity securities 82% | 2010 | \$563,621 | \$192,635 | \$756,256 |
| Debt securities — | 2011 | 587,661 | 205,650 | 793,311 |
| Other 18 | 2012 | 598,057 | 209,338 | 807,395 |
| Total 100% | 2013 | 636,715 | 217,742 | 854,457 |
| | 2014 | 687,177 | 221,905 | 909,082 |
| Generally, not less than 80% of plan assets are invested in | 2015-2019 | 3,521,763 | 1,084,758 | 4,606,521 |
| investment companies that invest in equity securities. | | | | |

6. WRITTEN OPTIONS

Transactions in written covered call and collateralized put options during the year ended December 31, 2009 were as follows:

| | Covered Calls | | Coll | lateralized Puts |
|--|---------------|-----------------|---------------|----------------------|
| | Contracts | Premiums | <u>Contra</u> | icts <u>Premiums</u> |
| Options written | 9,295 | \$1,444,184 | 650 | 0 \$180,399 |
| Options expired | (3,376) | (446,663) | (150 | 0) (29,954) |
| Options exercised | (3,619) | (474,577) | (250 | 0) (104,222) |
| Options terminated in closing purchase transaction | (2,300) | (522,944) | _ | |
| Options outstanding, December 31, 2009 | 0 | \$0 | 250 | 0 \$46,223 |

7. OPERATING LEASE COMMITMENT

In September 2007, the Company entered into an operating lease agreement for office space which expires in February 2018 and provides for future rental payments in the aggregate amount of approximately \$10,755,000, net of construction credits. The lease agreement contains clauses whereby the Company receives free rent for a specified number of months and credit towards construction of office improvements, and incurs escalations annually relating to operating costs and real property taxes and to annual rent charges beginning in February 2013. The Company has the option to renew the lease after February 2018 for five years at market rates. Rental expense approximated \$1,083,800 for the year ended December 31, 2009. Minimum rental commitments under the operating lease are approximately \$1,075,000 per annum in 2010 through 2012, \$1,183,000 in 2013 through 2017, and \$99,000 in 2018.

8. FAIR VALUE MEASUREMENTS

Various data inputs are used in determining the value of the Company's investments. These inputs are summarized in a hierarchy consisting of the three broad levels listed below:

Level 1 - quoted prices in active markets for identical securities (including money market funds which are valued using amortized cost and which transact at net asset value, typically \$1 per share),

Level 2 - other significant observable inputs (including quoted prices for similar securities, interest rates, credit risk, etc.), and Level 3 - significant unobservable inputs (including the Company's own assumptions in determining the fair value of investments).

The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities. The following is a summary of the inputs used to value the Company's net assets as of December 31, 2009:

| <u>Assets</u> | <u>Level 1</u> | <u>Level 2</u> | <u>Level 3</u> | <u>Total</u> |
|--------------------|-----------------|----------------|----------------|-----------------|
| Common stocks | \$958,566,920 | _ | \$16,850,000 | \$975,416,920 |
| Corporate debt | _ | \$29,357,226 | _ | 29,357,226 |
| Money market fund | 52,926,704 | _ | _ | 52,926,704 |
| Total | \$1,011,493,624 | \$29,357,226 | \$16,850,000 | \$1,057,700,850 |
| | | | | |
| <u>Liabilities</u> | | | | |
| Options written | (\$7,500) | | | (\$7,500) |

The aggregate value of Level 3 portfolio investments changed during the twelve months ended December 31, 2009 as follows:

Change in Portfolio Valuations using Significant Unobservable Inputs (Level 3)

Acquisition of Level 3 assets \$17,500,000
Included in net change in unrealized depreciation on investments (650,000)
Fair value at December 31, 2009 \$16,850,000

The amount of net unrealized gain included in the results of operations attributable to Level 3 assets held at December 31, 2009 and reported within the caption *Net change in unrealized appreciation/depreciation* in the Statement of Operations:

\$650,000

9. LITIGATION

The Company is subject to a legal action arising from a construction worker's personal injury that is covered under the terms of its insurance policies. Defense and legal costs are being funded by the insurer; damages are unspecified at this time. No liabilities or expenses have been incurred by the Company to date.

10. SUBSEQUENT EVENTS

Subsequent events have been evaluated through February 3, 2010, the date the financial statements were available to be issued. There are no events to report subsequent to December 31, 2009.

The following table shows per share operating performance data, total investment return, ratios and supplemental data for each year in the five-year period ended December 31, 2009. This information has been derived from information contained in the financial statements and market price data for the Company's shares.

| | 2009 | 2008 | 2007 | 2006 | 2005 |
|---|-----------|-----------|-------------|--------------------|-----------|
| PER SHARE OPERATING PERFORMANCE | | | | | |
| Net asset value, beginning of year | \$21.09 | \$38.10 | \$40.54 | \$39.00 | \$35.49 |
| Net investment income | .11 | .42 | .31 | .34 | .19 |
| Net gain (loss) on securities - realized | | | | | |
| and unrealized | 6.94 | (16.15) | 3.39 | 4.72 | 5.85 |
| Other comprehensive income | .07 | (.25) | .02 | .03 | |
| Distributions on Preferred Stock: | | | | | |
| Dividends from net investment income | (.11) | (.11) | (.02) | (.04) | (.03) |
| Distributions from net short-term | (05) | | (02) | (01) | (00) |
| capital gains Distributions from net long-term | (.05) | _ | (.03) | (.01) | (.08) |
| capital gains | (.19) | (.27) | (.36) | (.36) | (.30) |
| Distributions from return of capital | (.01) | (.27) | (.50) | (.50) | (.50) |
| · · · · · · · · · · · · · · · · · · · | (.36) | (.38) | (.41) | (.41) | (.41) |
| Total from investment operations | 6.76 | (16.36) | 3.31 | 4.68 | 5.63 |
| Distributions on Common Stock: | | | | | |
| Dividends from net investment income | (.10) | (.19) | (.33) | (.29) | (.15) |
| Distributions from net short-term | | | | | |
| capital gains | (.05) | _ | (.38) | (.04) | (.44) |
| Distributions from net long-term | | | | | |
| capital gains | (.19) | (.46) | (5.04) | (2.81) | (1.53) |
| Distributions from return of capital | (.01) | (.65) | (5.75) | $\frac{-}{(3.14)}$ | (2.12) |
| | (.33) | (.03) | (3.73) | (3.14) | (2.12) |
| Net asset value, end of year | \$27.50 | \$21.09 | \$38.10 | \$40.54 | \$39.00 |
| Per share market value, end of year | \$23.46 | \$17.40 | \$34.70 | \$37.12 | \$34.54 |
| | | | | | |
| total investment return - Stockholder | | | | | |
| Return, based on market price per share | 36.86% | (48.20%) | 8.72% | 16.78% | 17.40% |
| | | | | | |
| RATIOS AND SUPPLEMENTAL DATA | | | | | |
| Net assets applicable to Common Stock, end of year (000's omitted) | \$864,323 | \$674.509 | ¢1 202 022 | ¢1 100 452 ¢ | 1 122 042 |
| Ratio of expenses to average net assets | \$004,323 | \$074,390 | \$1,202,923 | \$1,199,453 | 1,132,942 |
| applicable to Common Stock | 1.93% | 0.87% | 1.11% | 1.06% | 1.25% |
| Ratio of net income to average net assets | | 0.07.70 | 111170 | 1.0070 | 1,20,70 |
| applicable to Common Stock | 0.46% | 1.31% | 0.78% | 0.86% | 0.51% |
| Portfolio turnover rate | 24.95% | 25.52% | 31.91% | 19.10% | 20.41% |
| PREFERRED STOCK | | | | | |
| Liquidation value, end of year | | | | | |
| (000's omitted) | \$190,117 | \$199,617 | \$200,000 | \$200,000 | \$200,000 |
| Asset coverage | 555% | 438% | 701% | 700% | 666% |
| Liquidation preference per share | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 |
| Market value per share | \$24.53 | \$21.90 | \$21.99 | \$24.44 | \$24.07 |
| | | | | | |

19

General American Investors

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF GENERAL AMERICAN INVESTORS COMPANY, INC.

We have audited the accompanying statement of assets and liabilities, including the statement of investments, of General American Investors Company, Inc. as of December 31, 2009, and the related statement of operations for the year then ended, the statement of changes in net assets for each of the two years in the period then ended, and financial highlights for each of the five years in the period then ended. These financial statements and financial highlights are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial highlights based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements and financial highlights are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. Our procedures included confirmation of securities owned as of December 31, 2009, by correspondence with the custodian and brokers. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements and financial highlights referred to above present fairly, in all material respects, the financial position of General American Investors Company, Inc. at December 31, 2009, the results of its operations for the year then ended, the changes in its net assets for each of the two years in the period then ended, and the financial highlights for each of the five years in the period then ended, in conformity with U.S. generally accepted accounting principles.

Ernst + Young LLP

New York, New York February 3, 2010

| NAME (AGE) EMPLOYEE SINCE | PRINCIPAL OCCUPATION DURING PAST 5 YEARS | NAME (AGE) EMPLOYEE SINCE | PRINCIPAL OCCUPATION DURING PAST 5 YEARS |
|---------------------------------|--|------------------------------------|---|
| Spencer Davidson (67) 1994 | Chairman of the Board since 2007 President and Chief Executive Officer of the Company since 1995 | Sally A. Lynch, Ph.D. (50) 1997 | Vice-President of the Company since 2006 securities analyst (biotechnology industry) |
| Andrew V. Vindigni (50) 1988 | Senior Vice-President of the Company since 2006 Vice-President 1995-2006 securities analyst (financial services and consumer | Michael W. Robinson (37) 2006 | Vice-President of the Company since 2010 securities analyst (general industries) |
| | non-durables industries) | Diane G. Radosti (57) 1980 | Treasurer of the Company since 1990 |
| Eugene S. Stark (51) 2005 | Vice-President, Administration of the Company and Principal Financial Officer | 1700 | Principal Accounting Officer since 2003 |
| | since 2005, Chief Compliance Officer since 2006 Chief Financial Officer of Prospect Energy Corporation (2005) | Carole Anne Clementi (63) 1982 | Secretary of the Company since 1994 shareholder relations and office management |
| Jesse Stuart (43) 2003 | Vice-President of the Company since 2006 securities analyst (general | Craig A. Grassi (41) 1991 | Assistant Vice-President of the Company since 2005 information technology |
| | industries) | Maureen E. LoBello (59) 1992 | Assistant Secretary of the Company since 2005 benefits administration |

All officers serve for a term of one year and are elected by the Board of Directors at the time of its annual organization meeting on the second Wednesday in April. The address for each officer is the Company's office. Other directorships and affiliations for Mr. Davidson are shown in the listing of Directors on the inside back cover of this report.

SERVICE ORGANIZATIONS

COUNSEL TRANSFER AGENT AND REGISTRAR
Sullivan & Cromwell LLP American Stock Transfer & Trust Company
59 Maiden Lane

INDEPENDENT AUDITORS

Ernst & Young LLP

CUSTODIAN

59 Maiden Lane

New York, NY 10038

1-800-413-5499

CUSTODIAN
State Street Bank and Trust
Company

www.amstock.com

Previous purchases of the Company's Common and Preferred Stock are set forth in Note 2, on pages 15 and 16. Prospective purchases of Common and Preferred Stock may be made at such times, at such prices, in such amounts and in such manner as the Board of Directors may deem advisable.

The policies and procedures used by the Company to determine how to vote proxies relating to portfolio securities and the Company's proxy voting record for the twelve-month period ended June 30, 2009 are available: (1) without charge, upon request, by calling us at our toll-free telephone number (1-800-436-8401), (2) on the Company's website at www.generalamericaninvestors.com and (3) on the Securities and Exchange Commission's website at www.sec.gov.

In addition to distributing financial statements as of the end of each quarter, General American Investors files a Quarterly Schedule of Portfolio Holdings (Form N-Q) with the Securities and Exchange Commission ("SEC") as of the end of the first and third calendar quarters. The Company's Forms N-Q are available at www.generalamericaninvestors.com and on the SEC's website: www.sec.gov. Also, Forms N-Q may be reviewed and copied at the SEC's Public Reference Room in Washington, DC. Information on the operation of the SEC's Public Reference Room may be obtained by calling 1-800-SEC-0330. A copy of the Company's Form N-Q may be obtained by calling us at 1-800-436-8401.

On April 30, 2009, the Company submitted a CEO annual certification to the New York Stock Exchange ("NYSE") on which the Company's principal executive officer certified that he was not aware, as of that date, of any violation by the Company of the NYSE's Corporate Governance listing standards. In addition, as required by Section 302 of the Sarbanes-Oxley Act of 2002 and related SEC rules, the Company's principal executive and principal financial officer made quarterly certifications, included in filings with the SEC on Forms N-CSR and N-Q relating to, among other things, the Company's disclosure controls and procedures and internal control over financial reporting, as applicable.

| NAME (AGE) DIRECTOR SINCE | PRINCIPAL OCCUPATION DURING PAST 5 YEARS | OTHER DIRECTORSHIPS AND AFFILIATIONS |
|---|--|---|
| INDEPENDENT DIRECTORS Arthur G. Altschul, Jr. (45) 1995 | Co-Founder and Chairman Kolltan Pharmaceuticals, Inc. Managing Member Diaz & Altschul Capital | Delta Opportunity Fund, Ltd., <i>Director</i> Diversified Natural Products, Inc., <i>Director</i> Medicis Pharmaceutical Corporation, <i>Director</i> Medrium, Inc., <i>Chairman, Board of Directors</i> National Public Radio Foundation, <i>Trustee</i> |
| | Management, LLC (private investment company) | Neurosciences Research Foundation, <i>Trustee</i> The Overbrook Foundation, <i>Director</i> |
| Rodney B. Berens (64) 2007 | Founding Partner Berens Capital Management, LLC | Agni Capital Management Ltd., Member of Investment Committee Alfred P. Sloan Foundation, Member of Investment Committee Pendragon Capital Management Limited, Non-Executive Director Peterson Institute for International Economics, Member of Investment Committee Pierpont Morgan Library, Vice President of Finance and Head of Investment Sub-Committee The Woods Hole Oceanographic Institute, Trustee and Head of Investment Committee |
| Lewis B. Cullman (91) 1961 | Philanthropist | Chess-in-the-Schools, Chairman Emeritus Metropolitan Museum of Art, Honorary Trustee Municipal Arts Society, Trustee Museum of Modern Art, Vice Chairman, International Council and Honorary Trustee Neurosciences Research Foundation, Vice Chairman, Board of Trustees The New York Botanical Garden, Senior Vice Chairman, Board of Managers The New York Public Library, Trustee |
| Gerald M. Edelman (80) 1976 | Member, Professor and Chairman of the Department of Neurobiology The Scripps Research Institute | Neurosciences Institute of the Neurosciences Research Foundation, <i>Director and President</i> NGN Capital, <i>Chairman, Advisory Board</i> Promosome, LLC, <i>Chairman, Scientific Advisory Board</i> |
| John D. Gordan, III (64) 1986 | Partner Morgan, Lewis & Bockius LLP (lawyers) | |
| Betsy F. Gotbaum (71) 2010 | New York City's Public Advocate (January 2002-December 2009) | |
| Sidney R. Knafel (79) 1994 | Lead Independent Director since April 2009 Managing Partner SRK Management Company (private investment company) | IGENE Biotechnology, Inc., <i>Director</i> Insight Communications Company, Inc., <i>Chairman,</i> Board of Directors VirtualScopics, Inc., <i>Director</i> Vocollect, Inc., <i>Director</i> |
| Daniel M. Neidich (60) 2007 | Chief Executive Officer Dune Real Estate Partners Founding Partner and Co-Chief | Capmark, <i>Director</i> Prep for Prep, <i>Director</i> Real Estate Roundtable, <i>Chairman Elect</i> Urban Land Institute, <i>Trustee</i> |
| | Executive Officer Dune Capital Management LP (March 2005-December 2009) | |
| D. Ellen Shuman (54) 2004 | Vice President and Chief Investment Officer Carnegie Corporation of New York | Bowdoin College, <i>Trustee</i> Edna McConnell Clark Foundation, <i>Investment Advisor</i> |
| Raymond S. Troubh (83) 1989 | Financial Consultant | Diamond Offshore Drilling, Inc., <i>Director</i> Gentiva Health Services, Inc., <i>Director</i> Wendy's/Arby's Group, Inc., <i>Director</i> |
| INTERESTED DIRECTOR | | |
| Spencer Davidson (67) 1995 | Chairman of the Board President and Chief Executive Officer General American Investors Company, Inc. | Medicis Pharmaceutical Corporation, <i>Director</i> Neurosciences Research Foundation, <i>Trustee</i> |