



# FINANCIAL HIGHLIGHTS

## Continued Operations

(Dollars in millions, except share data)

	Year End December 31,		
	2011	2012	2013
<b>Consolidated Statement of Operations Data</b>			
Net Sales	\$696.0	\$808.8	\$844.5
Adjusted EBIT	\$59.0	\$80.3	\$85.1
% ROS	8.5%	9.9%	10.1%
Adjusted EBITDA	\$93.3	\$113.2	\$118.7
<b>Earnings (loss) per Diluted Common Share</b>			
Adjusted Earnings from Continuing Operations	\$1.91	\$2.78	\$2.93
Weighted-Average Shares Outstanding (in thousands)	15,649	16,072	16,403
Cash Dividend	\$0.44	\$0.48	\$0.70
<b>Consolidated Balance Sheet Data</b>			
Total Assets	\$565.1	\$610.7	\$675.9
Total Stockholders' Equity	\$166.7	\$197.8	\$267.5
Total Debt	\$186.2	\$182.3	\$211.9
Debt to EBITDA	2.0x	1.6x	1.8x
Debt to Capital	53%	48%	44%

## Other Financial Data

Net Cash Flow Provided by (used for):

Operating Activities	\$57.2	\$40.1	\$83.5
Capital Expenditures	\$(23.1)	\$(25.1)	\$(28.7)
Return on Invested Capital	9.3%	11.4%	12.0%

A reconciliation of adjusted income measures to comparable GAAP measures is shown below:

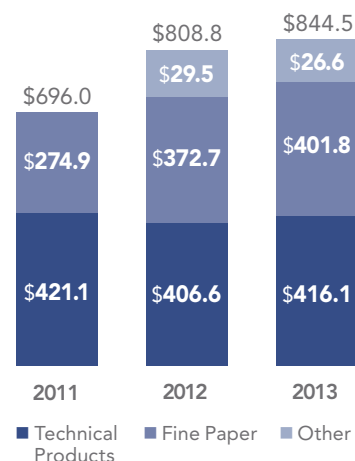
## GAAP Reconciliation

(Dollars in millions, except share data)

	Year End December 31,		
	2011	2012	2013
<b>EBIT (Operating Income)</b>	\$56.6	\$70.4	\$83.8
Acquisition Integration Costs		5.8	0.6
SERP Settlement Charge		3.5	0.2
Cost for Early Redemption of Bonds	2.4	0.6	0.5
<b>Adjusted EBIT</b>	59.0	80.3	85.1
<b>Depreciation &amp; Amortization</b>	30.0	28.0	28.7
<b>Amortization Equity-Based Compensation</b>	4.3	4.9	4.9
<b>Adjusted EBITDA</b>	\$93.3	\$113.2	\$118.7
<b>Diluted Earnings per Share</b>	\$1.82	\$2.41	\$2.96
Acquisition Integration Costs		0.22	0.02
SERP Settlement Charge		0.13	0.01
Cost for Early Redemption of Bonds	0.09	0.02	0.02
R&D Tax Credit			(0.08)
<b>Diluted Adjusted Earnings per Share</b>	\$1.91	\$2.78	\$2.93

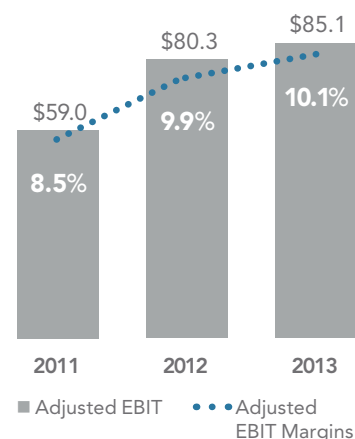
## Net Sales

(In millions of U.S. dollars)

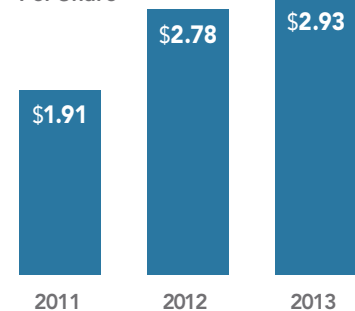


## Adjusted EBIT

(In millions of U.S. dollars)



## Adjusted Earnings Per Share



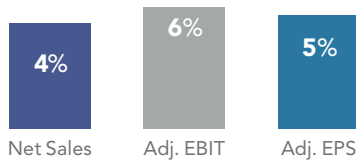
# TO OUR SHAREHOLDERS

I am especially pleased to report that 2013 was another highly successful year for Neenah Paper. Our employees' commitment to win was evident in the quality of our operating performance, the strength of our underlying businesses, and our ability to unlock and deliver value to shareholders.

## 2013 FINANCIAL HIGHLIGHTS

- Sales reached record levels, totaling \$845 million, an increase of 4% from 2012, driven by solid organic growth despite sluggish economic conditions for most of the year, especially in Europe. Our sales also benefitted from a relatively small but strategically important contribution from the Southworth premium paper brand we acquired at the beginning of the year, representing a further step in our consolidation of the premium fine paper market.
- Earnings similarly reached record levels in 2013. Adjusted earnings per share from continuing operations grew 5% to \$2.93 and GAAP earnings increased by 23%, reaching \$2.96 per diluted share (versus \$2.41 in 2012), due to lower integration costs in 2013 compared with 2012.
- During the year, we also continued to improve key efficiency metrics:
  - EBIT margin increased to 10.1% of sales from 9.9% in 2012, as our cost reduction efforts offset elevated input costs, especially pulp prices, and supported continuing investment in our business.

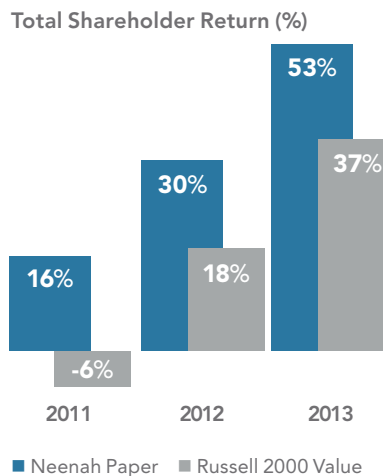
### % Change 2013 vs. 2012



- Return on Invested Capital, a key scorecard of our ability to create value, also advanced to 12% in 2013, as we stayed focused on efficient and shareholder-friendly capital deployment.
- Free cash flow was a healthy \$55 million and was used to pay down \$36 million of net debt and to fund dividends. Additionally, our successful bond refinancing in May locked in long-term, low-cost capital for eight years and further de-risked our Company. Our financial strength was validated with upgrades of our credit ratings by both Moody's and S&P.

## RAISING THE BAR ON SHAREHOLDER VALUE

Shareholder value creation remains a top priority and a key focus of our strategies. We continue to challenge ourselves by benchmarking Neenah's Total Shareholder Return against the broader Russell 2000 Value Index, rather than simply against a narrow peer group. In 2013, for a fifth consecutive year, we successfully exceeded the Russell index, delivering a total return of more than 50%.



Underscoring the importance of shareholder value, we increased our dividend commitment by setting a yield



Towards that end, we implemented three dividend increases: a 25% increase effective in the first quarter; a 33% increase in May, accompanied by the renewal of our \$10 million opportunistic stock repurchase program; and an additional 20% dividend increase announced in November. As a result, our annual cash dividend now stands at \$0.96 per share, double the rate in 2012.

#### STRATEGIC IMPERATIVES REMAIN IN FOCUS

Underpinning our progress in 2013 was clarity by all of our employees on our mission and right to win, as they focused on executing our three-pronged strategy:

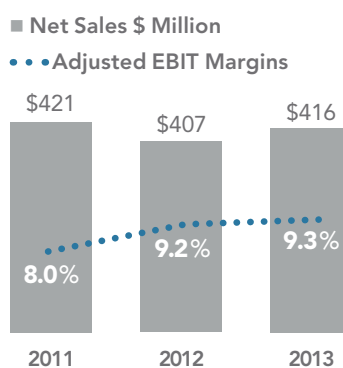
- ✓ **Lead in profitable, specialty niche markets** – Building on our core strengths, we gained share in transportation filter products and expanded into market adjacencies in other Technical Products, while growing in Fine Paper by capturing new revenue streams, additional distribution channels and higher international sales.
- ✓ **Increase our size, growth rate, and portfolio diversification through organic means and complementary acquisitions** – We continued to support organic growth through actions such as investing in additional melt-blown capacity in Technical Products, and complemented this by our acquisition of the Southworth brands in Fine Paper.
- ✓ **Deliver consistent, attractive returns to our shareholders through disciplined financial management** – Our sizeable cash flow and significant increases in cash dividends clearly demonstrate our ability and commitment to deliver great returns.

#### EXECUTING OUR PLAN

What worked well for us in 2013, as in prior years, was consistent execution by the teams in both our Technical Products and Fine Paper businesses, and their determination to build upon the core strengths of each segment.

#### TECHNICAL PRODUCTS

In Technical Products, where we focus on offering products with unique performance characteristics, we



continued to grow both top and bottom line while also increasing our profit margins. Our progress was exemplified by a 9% sales increase in our largest

category - transportation filtration products, which represented close to 40% of segment sales in 2013. That growth was driven both by sales gains in our traditional European market and by additional international sales as we focused resources to expand in complementary geographies.

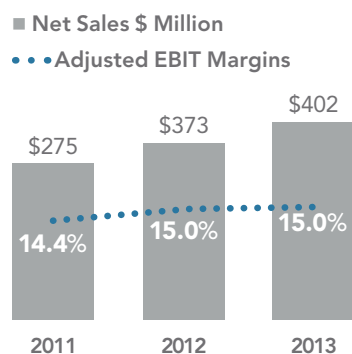
The successful start-up and qualification of our third nonwoven melt-blown line in Germany in 2013 demonstrates the ongoing support for our key global customers and the commitment to profitably invest in our mutual geographic expansion. It also supports our desire for growth in market adjacencies through development of new product solutions for customers. Those adjacencies include, for example, higher-value, high performance filter media, composite products made from a combination of melt-blown and saturated cellulose fibers and new melt-blown grades used in products such as beverage filtration.

Our second largest category, specialty backings, which comprised 30% of segment sales, delivered 8% growth in 2013. This category includes abrasives and tapes, and specialty tapes accounted for much of the sales increase, reflecting both market share recovery and the addition of innovative products with unique surface characteristics, such as water repellency and ultraviolet resistance.

# TO OUR SHAREHOLDERS

## FINE PAPER

Neenah continued to distinguish itself in the Fine Paper market in 2013 with a fourth consecutive year of sales growth in a category faced with secular decline.



While results benefitted from the contribution and successful integration of acquired Southworth fine paper brands, even excluding this acquisition, we grew in 2013 as we built upon our brand and image solutions for customers, strengthened our product mix, increased international sales, changed our go-to-market approach in envelopes, and realized higher selling prices.

Our sales growth also reflected increases in luxury packaging and premium labels, where our focus is on such end-use luxury markets as spirits, jewelry, electronics and cosmetics. This is an exciting area and these products cross both of our business segments, with labels and packaging for premium image products that use our fine papers, and performance-oriented labels developed by our Technical Products group. We are more closely aligning these businesses to allow us to share talent and technology and take a team approach to serving major customers, all while bringing a fresh perspective to product development and new growth prospects.

In total, our Fine Paper business delivered 8% growth in sales and a similar increase in adjusted EBIT in 2013, while maintaining margins at a strong 15% of sales.

## SEIZING VALUE-ADDING OPPORTUNITIES

We seized an important opportunity early in 2013 with the acquisition of selected premium retail business paper brands from the Southworth Company, including Southworth®, the category leader. This acquisition was highly complementary to our 2012 brand acquisition that established our clear market leadership in Fine Papers. Southworth helped expand our presence in the retail channel, where we now enjoy a leading market share, as we have in our categories in the commercial channel. In addition to strengthening our relationships with existing major retail customers such as Staples, Office Depot and Office Max, the Southworth acquisition added Walmart as a new Neenah Paper customer.

Continuing our track record of successful strategic partnerships, we entered into an exclusive partnership agreement in 2013 with Gruppo Cordenons of Italy, a maker of high-quality fine papers, to market and distribute all of their papers in the U.S. and Canada. The agreement is consistent with our commitment to provide designers with unique product options in Fine Paper, and creates another new revenue stream to support future growth.

Acquisitions and strategic partnerships remain an essential part of our long-term strategy because they can provide us with even greater opportunities for growth, diversification and utilization of our asset footprint in a capital efficient manner. On the acquisition front, we continue to balance a strong sense of urgency with patience and discipline until the right opportunity emerges. Our pipeline remains strong and our balance sheet strength positions us to pursue the best among them.

#### **FOCUSING ON ALL STAKEHOLDERS**

We believe that culture matters. Neenah's people – and their commitment to exceeding expectations – have gotten us where we are today. We know that long-term success means creating the right culture, committed to high achievement, a collaborative expectation and appropriate compensation policies that motivate people to strive and win.

We continued to emphasize safe working conditions and employee engagement in 2013, and saw labor contracts renewed at all five of our U.S. mills.

Neenah also remained steadfast in sustainable business practices and investing in programs that promote sound environmental stewardship. We continued to pursue responsible practices in sourcing of raw materials, operating our facilities with an eye toward reducing greenhouse gas emissions, and sponsoring conservation programs in our communities.

#### **ENTERING 2014 WITH CONFIDENCE**

The strong results of both of our operating segments as we ended 2013, along with a gradual improvement in economic conditions in key markets such as Europe, have given us confidence as we enter 2014.

More importantly, we have clearly demonstrated that Neenah is a company that can transform and perform at the same time. Consider that ten years ago we were primarily a pulp manufacturer with over half of our revenue in highly cyclical, commodity businesses. Five years ago we operated in a fine paper market that had no clear leader. Yet today we are larger and more profitable than we have ever been in our history.

Our Fine Paper segment is the clear market leader, our Technical Products business has a unique portfolio of high performance customer solutions that we can build upon, and both are growing profitably.

We will continue to drive the creation of shareholder value by investing in our brands and innovative product performance, prudently seeking partnerships and acquisitions that can take us to the next level, and maintaining a disciplined approach to overhead and capital.

In closing, I would like to thank each of our employees, our Directors and our shareholders for their support over the past year. We will continue to keep our performance focused on moving "up and to the right."

Sincerely,



John P. O'Donnell

President and Chief Executive Officer

# TECHNICAL PRODUCTS

Neenah is a leading producer of Technical Products, using paper, film, nonwovens and other substrates to produce specialized materials that employ saturation, coating and other function-enhancing processes to deliver specified performance to customers.

Our products include filtration media, tape and coated abrasive backings, labels and other specialized products. Specific end uses include

transportation, household and industrial applications, medical packaging, retail image transfer papers and many others.

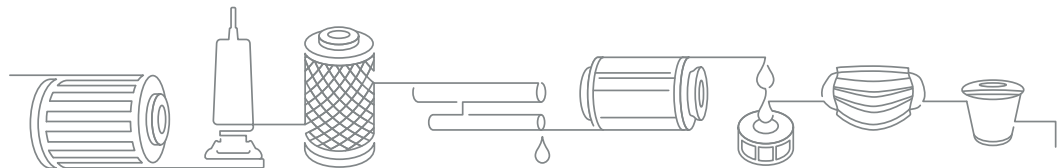
The Technical Products group serves customers in more than 70 countries through manufacturing facilities in the U.S. and Germany, supported by R&D efforts focused on developing the new processes and products that will meet customers' needs and drive our growth.

## OUR PRODUCTS DELIVER HIGH-PERFORMANCE SOLUTIONS:

- providing essential filtration capabilities for the transportation industry and other sectors
- meeting specialized needs for strength, durability and resistance to water and contamination in products as diverse as medical packaging, wall covering and furniture backing
- enabling superior performance in products for industrial applications such as abrasives and tapes

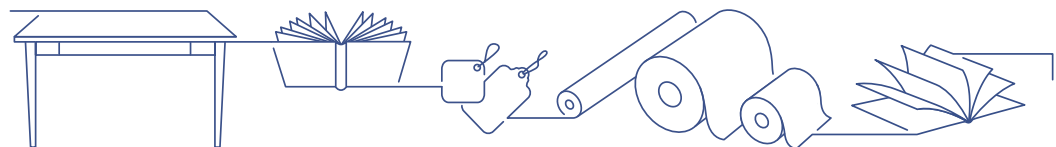
## FILTRATION

High-performance filtration media for the transportation industry that includes fuel, air, oil, cabin air, as well as filtration for other markets



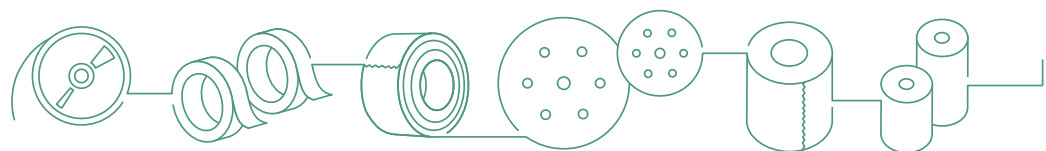
## SPECIALTIES

Products for a variety of end markets including labels, non-woven wall cover, various other and durable media applications



## INDUSTRIAL BACKINGS

Saturated and coated papers used for backing of specialty abrasives and tapes to enhance their performance and runnability



# FINE PAPER

Neenah is the leader in the North American premium Fine Paper market. Built on a tradition of quality and service, we market some of the most recognized and preferred premium papers in North America, with distinguished brands including CLASSIC®, ASTROBRIGHTS®, ROYAL SUNDANCE®, Southworth®, and ENVIRONMENT® Papers.

Neenah's leadership role is supported by our broad range of colors, textures and other product features and we have world-class manufacturing, with three facilities located in Wisconsin.

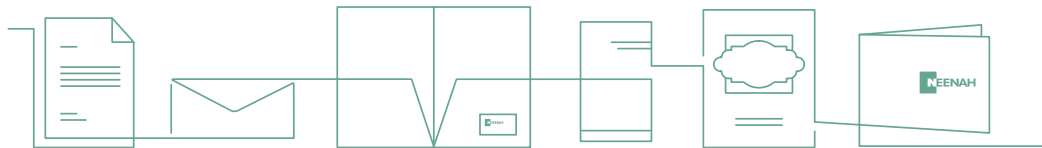
We are also a pioneer in eco-friendly paper products. Our ENVIRONMENT® Paper is the premier offering of recycled content papers in the market.

## OUR PRODUCTS ARE IN DEMAND WHEREVER IMAGE MATTERS:

- for high-end traditional / digital printing for graphic imaging needs, such as business identification, marketing and promotional materials and writing papers
- for specialized uses such as upscale packaging and labels
- for unique brightly colored papers for home, school or organization

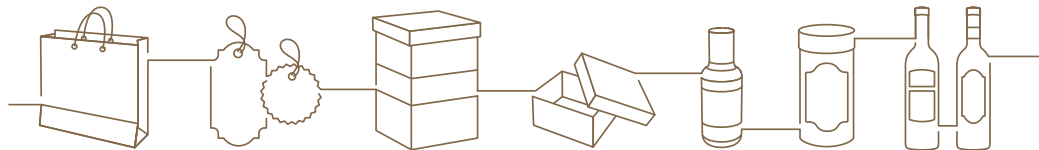
## GRAPHIC IMAGING

Unique colors, textures and finishes for identity, print collateral, invitations, advertising and envelopes



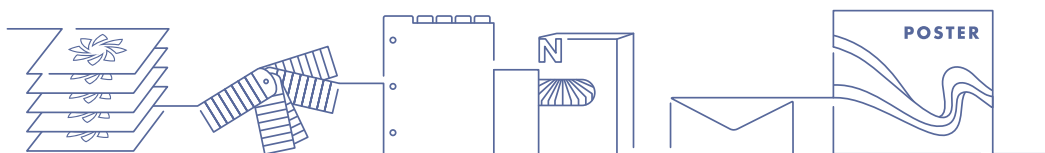
## PREMIUM PACKAGING & LABEL

Image enhancing colors and textures of premium folded cartons, box wrap, bags, premium wine, beverage and spirit labels, food labels and hang tags



## BRIGHTS

Deep, rich, vivid colors for flyers, posters, school supplies, crafting, direct mail advertising and promotions





NEENAH PAPER, INC. 2013 ANNUAL REPORT



**NOTICE OF 2014 ANNUAL MEETING  
AND  
PROXY STATEMENT**





April 9, 2014

Dear Stockholder:

On behalf of the Board of Directors, it is my pleasure to invite you to attend the 2014 Annual Meeting of Stockholders of Neenah Paper, Inc. to be held at the Company's headquarters located at Preston Ridge III, 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005 on Thursday, May 22, 2014 at 10:00 a.m., Eastern Time.

2013 was another successful year for Neenah and for our stockholders as we continued to execute against our value-adding strategic plan. We achieved solid top and bottom line growth and improved our presence in targeted higher value categories. In addition, we continued to drive performance efficiencies with increased operating margins and return on invested capital. In 2013, we also committed to providing an attractive dividend yield as part of our cash return to stockholders, implementing three dividend increases that have doubled our dividend from \$0.48 in 2012 to \$0.96 per share today. We are proud of our results and the contributions of Neenah's dedicated employees around the world that have helped to create value and provide attractive returns for our stockholders.

The formal business to be transacted at the 2014 Annual Meeting includes:

- The election of three Class I directors for a three-year term;
- Approval of an advisory vote on the Company's executive compensation; and
- The ratification of the appointment of Deloitte & Touche LLP as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2014.

At the meeting, we will provide a brief report on our results and strategies. Our directors and executive officers, as well as representatives from Deloitte & Touche LLP, will be in attendance to answer any questions you may have.

Regardless of whether you choose to attend or not, please either vote electronically using the Internet, vote by telephone, or follow the procedures for requesting written copies of the proxy materials described in the attached Proxy Statement and mark, date, sign and return the proxy card included with those materials at your earliest convenience. This will assure your shares will be represented and voted at the Annual Meeting.

Sincerely,

A handwritten signature in black ink, appearing to read "J P O'Donnell", written over a large, stylized circular flourish.

JOHN P. O'DONNELL  
*President and Chief Executive Officer*





**Neenah Paper, Inc.**

**Preston Ridge III  
3460 Preston Ridge Road, Suite 600  
Alpharetta, Georgia 30005**

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**NOTICE OF ANNUAL MEETING OF STOCKHOLDERS  
TO BE HELD MAY 22, 2014**

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NOTICE HEREBY IS GIVEN that the 2014 Annual Meeting of Stockholders of Neenah Paper, Inc. will be held at the Company's headquarters located at Preston Ridge III, 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005 on Thursday, May 22, 2014 at 10:00 a.m., Eastern time, for the purpose of considering and voting upon:

1. A proposal to elect as Class I directors the three nominees named in the attached Proxy Statement to serve until the 2017 Annual Meeting of Stockholders;
2. A proposal to approve, on an advisory basis, the Company's executive compensation;
3. A proposal to ratify the appointment of Deloitte & Touche LLP as the independent registered public accounting firm of Neenah Paper, Inc. for the fiscal year ending December 31, 2014; and
4. Such other business as properly may come before the Annual Meeting or any adjournments thereof. The Board of Directors is not aware of any other business to be presented to a vote of the stockholders at the Annual Meeting.

Information relating to the above matters is set forth in the attached Proxy Statement. Stockholders of record at the close of business on March 31, 2014 are entitled to receive notice of and to vote at the Annual Meeting and any adjournments thereof.

**The Proxy Statement and the 2013 Annual Report to Stockholders are available at [www.neenah.com/proxydocs](http://www.neenah.com/proxydocs).**

By order of the Board of Directors.

A handwritten signature in black ink, appearing to read "S. Heinrichs", with a long horizontal line extending to the right.

STEVEN S. HEINRICHS  
*Senior Vice President, General Counsel and Secretary*

Alpharetta, Georgia  
April 9, 2014

PLEASE READ THE ATTACHED PROXY STATEMENT AND THEN VOTE ELECTRONICALLY, BY TELEPHONE, OR REQUEST PRINTED PROXY MATERIALS AND PROMPTLY COMPLETE, EXECUTE AND RETURN THE PROXY CARD INCLUDED WITH THE PROXY MATERIALS IN THE ACCOMPANYING POSTAGE-PAID ENVELOPE.

**TABLE OF CONTENTS**

ANNUAL MEETING .....	3
VOTING .....	3
BENEFICIAL OWNERSHIP .....	6
ELECTION OF DIRECTORS (ITEM 1) .....	9
MEETINGS AND COMMITTEES OF THE BOARD OF DIRECTORS .....	12
CORPORATE GOVERNANCE .....	14
2013 DIRECTOR COMPENSATION .....	18
EXECUTIVE COMPENSATION .....	20
COMPENSATION COMMITTEE REPORT .....	30
ADVISORY VOTE ON EXECUTIVE COMPENSATION (ITEM 2) .....	31
ADDITIONAL EXECUTIVE COMPENSATION INFORMATION .....	33
COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION .....	42
SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE .....	42
AUDIT COMMITTEE REPORT .....	43
RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM (ITEM 3) .....	44
INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM .....	44
FEES AND SERVICES .....	44
STOCKHOLDERS' PROPOSALS FOR 2015 ANNUAL MEETING .....	45
OTHER MATTERS THAT MAY COME BEFORE THE ANNUAL MEETING .....	46
HOUSEHOLDING OF NOTICE OF INTERNET AVAILABILITY OF PROXY MATERIALS ..	46



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**PROXY STATEMENT**

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***General Information***

Our Board of Directors is soliciting proxies from our stockholders in connection with Neenah's Annual Meeting of Stockholders. When used in this Proxy Statement, the terms "we," "us," "our," "the Company" and "Neenah" refer to Neenah Paper, Inc. This Proxy Statement and our 2013 Annual Report are first being mailed to stockholders who requested copies, or made available on April 9, 2014.

***Questions and Answers about the Annual Meeting and Voting***

**When and where is the Annual Meeting?**

When: Thursday, May 22, 2014, at 10:00 A.M. Eastern Standard Time

Where: Company headquarters located at Preston Ridge III, 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005

**Who is entitled to vote at the Annual Meeting?**

You are entitled to vote at the Annual Meeting if you owned our common stock, par value \$0.01 per share, as of the close of business March 31, 2014 (the "Record Date"), with each share entitling its owner to one vote on each matter submitted to the stockholders. On the record date 16,555,591 shares of common stock were outstanding and eligible to be voted at the Annual Meeting. The presence, in person or by proxy, of the holders of a majority of the issued and outstanding shares of our common stock is necessary to constitute a quorum at the Annual Meeting.

**How do I vote at the Annual Meeting?**

You may vote in person at the Annual Meeting or by proxy. We recommend you vote by proxy even if you plan to attend the Annual Meeting. You can always change your vote at the meeting. Giving us your proxy means you authorize us to vote your shares at the Annual Meeting in the manner you direct. If you plan to attend the meeting in person you must provide proof of your ownership of our common stock as of the record date, such as an account statement, and a form of personal identification for admission to the meeting. If you hold your shares in street name and you also wish to be able to vote at the annual meeting, you are required to obtain a proxy from your bank or broker, executed in your favor.

If your shares are held in your name, you can vote by proxy in three convenient ways:

- *Via the Internet:* Go to [www.proxyvote.com](http://www.proxyvote.com) and follow the instructions.
- *By Telephone:* Call toll-free 1-800-690-6903 and follow the instructions.



- *By Mail:* Request a printed copy of the proxy materials disclosed in this Proxy Statement and complete, sign, date and return your proxy card in the envelope included with your printed proxy materials.

If your shares are held in street name, the availability of telephone and internet voting will depend on the voting processes of the applicable bank or brokerage firm; therefore, it is recommended that you follow the voting instructions on the form you receive from your bank or brokerage firm. All properly executed proxies received by Neenah in time to be voted at the Annual Meeting and not revoked will be voted at the Annual Meeting in accordance with the directions noted on the proxy card. If any other matters properly come before the Annual Meeting, the persons named as proxies will vote upon such matters according to their judgment.

We are also sending the Notice and voting materials to participants in various employee benefit plans of Neenah. The trustee of each plan, as the stockholder of record of the shares of common stock held in the plan, will vote whole shares of stock attributable to each participant's interest in the plan in accordance with the directions the participant gives or, if no directions are given by the participant, in accordance with the directions received from the applicable plan committees.

### **Can I Change My Vote?**

Any stockholder of record delivering a proxy has the power to revoke it at any time before it is voted: (i) by giving written notice to Steven S. Heinrichs, Senior Vice President, General Counsel and Secretary of Neenah, at Preston Ridge III, 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia, 30005; (ii) by submitting a proxy card bearing a later date, including a proxy submitted via the Internet or by telephone; or (iii) by voting in person at the Annual Meeting. Please note, however, that any beneficial owner of our common stock whose shares are held in street name may (a) revoke his or her proxy and (b) attend and vote his or her shares in person at the Annual Meeting only in accordance with applicable rules and procedures as then may be employed by such beneficial owner's brokerage firm or bank.

### **What Proposals am I being asked to vote on at the Annual Meeting and what is required to approve each proposal?**

You are being asked to vote on three proposals; (Proposal 1) the election of Class I directors, (Proposal 2) approve, by non-binding vote, Neenah's executive compensation, and (Proposal 3) ratify the appointment of our independent public accounting firm.

In voting with regard to Proposal 1, you may vote for all nominees listed herein, withhold your vote as to all nominees or withhold your vote as to specific nominees. The vote required to approve Proposal 1 is a majority of the shares of common stock represented and entitled to vote on Proposal 1, provided a quorum is present. Votes that are withheld will be considered as shares present and entitled to vote for the proposal, and therefore will have the same legal effect as votes against the proposal.

In voting with regard to Proposal 2, you may vote in favor of the proposal, against the proposal, or may abstain from voting. The vote required to approve Proposal 2 is majority of the shares of common stock represented and entitled to vote on Proposal 2, provided a quorum is present. Abstentions will be considered in determining the number of votes required to obtain the necessary majority vote for the proposal, and therefore will have the same legal effect as votes against the proposal.

In voting with regard to Proposal 3, you may vote in favor of the proposal, against the proposal, or may abstain from voting. The vote required to approve Proposal 3 is a majority of the shares of common stock represented and entitled to vote at the Annual Meeting, provided a quorum is present. Abstentions will be considered as shares present and entitled to vote for the proposal, and therefore will have the same legal effect as votes against the proposal.

Neenah is not aware, as of the date hereof, of any matters to be voted upon at the Annual Meeting other than those stated in this Proxy Statement. If any other matters are properly brought before the Annual Meeting, your proxy gives discretionary authority to the persons named as proxies to vote the shares represented thereby in their discretion.

**What happens if I don't return my proxy card or vote my shares?**

If you hold your shares directly your shares will not be voted if you do not return your proxy card or vote in person at the Annual Meeting. If your shares are held in the name of a bank or brokerage firm (in "street name") and you do not vote your shares, your bank or brokerage firm can only vote your shares in their discretion upon proposals which are considered "discretionary" proposals. We believe that Proposal 3 is a discretionary proposal. Brokers are prohibited from exercising discretionary authority for beneficial owners who have not provided voting instructions to the broker for proposals which are considered "non-discretionary" (a "broker non-vote"). We believe Proposals 1 and 2 are non-discretionary proposals. As such, broker non-votes will be counted for the purpose of determining if a quorum is present, but will not be considered as shares entitled to vote on Proposals 1 and 2, and therefore will have no effect on the outcome of these proposals.

**What happens if I sign, date and return my proxy card but do not specify how to vote my shares?**

If a signed proxy card is received which does not specify a vote or an abstention, then the shares represented by that proxy card will be voted FOR the election of all Class I director nominees described herein, FOR the approval of the Company's executive compensation, and FOR the ratification of the appointment of Deloitte & Touche LLP as our independent registered public accounting firm for the year ending December 31, 2014.

**Why haven't I received a printed copy of the Proxy Statement or annual report?**

We are choosing to follow the Securities and Exchange Commission ("SEC") rules that allow companies to furnish proxy materials to stockholders via the Internet. If you received a Notice of Internet Availability of Proxy Materials, or "Notice," by mail, you will not receive a printed copy of the proxy materials, unless you specifically request one. The Notice instructs you on how to access and review all of the important information contained in the proxy statement and annual report as well as how to submit your proxy over the Internet. If you received the Notice and would still like to receive a printed copy of our proxy materials, you should follow the instructions for requesting these materials included in the Notice. We plan to mail the Notice to stockholders by April 9, 2014.

**Who pays for the cost of this proxy solicitation?**

We will bear the cost of preparing, printing and filing the Proxy Statement and related proxy materials. In addition to soliciting proxies through the mail, we may solicit proxies through our directors, officers and employees, in person and by telephone or email and facsimile. We expect to retain Georgeson Inc. to aid in the solicitation at a cost of approximately \$8,000, plus reimbursement of out-of-pocket expenses. Brokerage firms, nominees, custodians and fiduciaries also may be requested to forward proxy materials to the beneficial owners of shares held of record by them. We will pay all expenses incurred in connection with the solicitation of proxies.

**When will voting results be made available?**

We will announce the final results on our web site at [www.neenah.com](http://www.neenah.com) shortly after the meeting and on Form 8-K immediately following the meeting.

## ***BENEFICIAL OWNERSHIP***

### **DIRECTORS AND EXECUTIVE OFFICERS**

The following table sets forth information regarding the beneficial ownership of our common stock as of March 31, 2014 with respect to: (i) each of our directors; (ii) each of the named executive officers appearing elsewhere herein; and (iii) all executive officers and directors as a group, based in each case on information furnished to us by such persons. As used in this Proxy Statement, “beneficial ownership” means that a person has, as of March 31, 2014, or may have within 60 days thereafter, the sole or shared power to vote or direct the voting of a security and/or the sole or shared investment power to dispose of or direct the disposition of a security.

<u>Name</u>	<u>Shares Beneficially Owned(1)</u>	<u>Percent of Class(2)</u>
Sean T. Erwin . . . . .	18,180(3)	*
Edward Grzedzinski . . . . .	25,130(4)	*
Steven S. Heinrichs . . . . .	29,388(5)	*
Mary Ann Leeper . . . . .	20,550(6)	*
Bonnie C. Lind . . . . .	70,838(7)	*
Timothy S. Lucas . . . . .	34,220(8)	*
John F. McGovern . . . . .	4,155	*
Philip C. Moore . . . . .	29,562(9)	*
John P. O'Donnell . . . . .	93,601(10)	*
Julie A Schertell . . . . .	11,319(11)	*
Armin Schwinn . . . . .	1,933	*
Stephen M. Wood . . . . .	34,700(12)	*
All directors and executive officers as a group (13 persons) . . . . .	435,902	2.6

- (1) Except as otherwise noted, the directors and executive officers, and all directors and executive officers as a group, have sole voting power and sole investment power over the shares listed. Shares of common stock held by the trustee of Neenah's 401(k) Retirement Plan and Retirement Contribution Plan for the benefit of, and which are attributable to our executive officers are included in the table.
- (2) An asterisk indicates that the percentage of common stock beneficially owned by the named individual does not exceed 1% of the total outstanding shares of our common stock.
- (3) Includes 1,570 shares of common stock subject to stock options that are exercisable by Mr. Erwin as of March 31, 2014 or within 60 days thereafter and (ii) 1,610 shares of common stock issuable upon conversion of restricted stock units that are vested or will vest within 60 days of March 31, 2014.
- (4) Includes (i) 10,455 shares of common stock subject to stock options that are exercisable by Mr. Grzedzinski as of March 31, 2014 or within 60 days thereafter and (ii) 1,610 shares of common stock issuable upon conversion of restricted stock units that are vested or will vest within 60 days of March 31, 2014.
- (5) Includes 6,966 shares of common stock subject to stock options that are exercisable by Mr. Heinrichs as of March 31, 2014 or within 60 days thereafter.
- (6) Includes (i) 8,505 shares of common stock subject to stock options that are exercisable by Dr. Leeper as of March 31, 2014 or within 60 days thereafter and (ii) 1,610 shares of common stock issuable upon conversion of restricted stock units that are vested or will vest within 60 days of March 31, 2014.

- (7) Includes 14,868 shares of common stock subject to stock options that are exercisable by Ms. Lind as of March 31, 2014 or within 60 days thereafter.
- (8) Includes (i) 21,655 shares of common stock subject to stock options that are exercisable by Mr. Lucas as of March 31, 2014 or within 60 days thereafter and (ii) 1,610 shares of common stock issuable upon conversion of restricted stock units that are vested or will vest within 60 days of March 31, 2014.
- (9) Includes (i) 17,025 shares of common stock subject to stock options that are exercisable by Mr. Moore as of March 31, 2014 or within 60 days thereafter and (ii) 1,665 shares of common stock issuable upon conversion of restricted stock units that are vested or will vest within 60 days of March 31, 2014.
- (10) Includes 29,831 shares of common stock subject to stock options that are exercisable by Mr. O'Donnell as of March 31, 2014 or within 60 days thereafter.
- (11) Includes 4,733 shares of common stock subject to stock options that are exercisable by Ms. Schertell as of March 31, 2014 or within 60 days thereafter.
- (12) Includes (i) 18,345 shares of common stock subject to stock options that are exercisable by Dr. Wood as of March 31, 2014 or within 60 days thereafter and (ii) 1,610 shares of common stock issuable upon conversion of restricted stock units that are vested or will vest within 60 days of March 31, 2014.

**THIRD PARTIES**

The following table sets forth information regarding the beneficial ownership of our common stock as of December 31, 2013 for each person known to us to be the beneficial owner of more than 5% of our outstanding common stock.

<u>Name and Address of Beneficial Owner</u>	<u>Common Stock Beneficially Owned</u>	
	<u>Number of Shares</u>	<u>Percent of Class</u>
Blackrock, Inc. . . . . 40 East 52 <sup>nd</sup> Street New York, NY 10022	1,468,290(1)	8.9%
Allianz Global Investors U.S. Holdings LLC . . . . . 680 Newport Center Drive, Suite 250 Newport Beach, CA 92660	1,081,946(2)	6.5%

- (1) The amount shown and the following information is derived from the Schedule 13G filed by BlackRock, Inc. on January 17, 2014, reporting beneficial ownership as of December 31, 2013. Of the 1,468,290 shares shown, BlackRock, Inc. has sole dispositive power and sole voting power over all shares.
- (2) The amount shown and the following information is derived from the Schedule 13G filed by Allianz Global Investors U.S. LLC, NFJ Investment Group LLC and Allianz Global Investors Europe GmbH, on February 11, 2014, each of which does not affirm the existence of a group, reporting beneficial ownership as of December 31, 2013. Of the 1,081,946 shares shown, NFJ Investment Group LLC has sole dispositive power and sole voting power over 980,810 shares, Allianz Global Investors U.S. LLC has sole dispositive power and sole voting power over 65,374 shares and Allianz Global Investors Europe GmbH has sole dispositive power and sole voting power over 35,762 shares.

## ***ELECTION OF DIRECTORS (ITEM 1)***

The Board currently consists of eight members divided into two classes of three directors and one class of two directors. The directors in each class serve three year terms, with the terms of the Class I directors expiring at the 2014 Annual Meeting. The Board has nominated Timothy S. Lucas, Philip C. Moore and John P. O'Donnell, each a current director of Neenah, for re-election as Class I directors at the 2014 Annual Meeting. If elected, the nominees will serve a three-year term expiring at the 2017 Annual Meeting of Stockholders and until his successor has been duly elected and qualified.

Each of the nominees has consented to serve another term as a director if re-elected. If any of the nominees should be unavailable to serve for any reason (which is not anticipated), the Board may designate a substitute nominee or nominees (in which event the persons named on the enclosed proxy card will vote the shares represented by all valid proxy cards for the election of such substitute nominee or nominees), allow the vacancies to remain open until a suitable candidate or candidates are located, or by resolution provide for a lesser number of directors.

If any incumbent nominee for director in an uncontested election should fail to receive the required affirmative vote of the holders of a majority of the shares represented and entitled to vote at the Annual Meeting, under Delaware law the director remains in office as a "holdover" director until his or her successor is elected and qualified or until his or her earlier resignation, retirement, disqualification, removal from office or death. In the event of a holdover director, the Board of Directors in its discretion may request the director to resign from the Board. If the director resigns, the Board of Directors may immediately fill the resulting vacancy, allow the vacancy to remain open until a suitable candidate is located and appointed or adopt a resolution to decrease the authorized number of directors.

**The Board unanimously recommends that the stockholders vote "FOR" the proposal to elect Timothy S. Lucas, Philip C. Moore and John P. O'Donnell as Class I directors for a three-year term expiring at the 2017 Annual Meeting of Stockholders and until their successors have been duly elected and qualified.**

Set forth below is certain information as of March 31, 2014, regarding the three nominees and each director continuing in office, including their ages, principal occupations (which have continued for at least the past five years unless otherwise noted), current Board experience and participation, and how the background, experience and qualification of each nominee and director make them well suited to serve on Neenah's Board.

### ***Information Regarding Directors Nominated for Reelection***

*Timothy S. Lucas*, CPA, born in 1946, has served as an independent consultant on financial reporting issues practicing as Lucas Financial Reporting since 2002. From 1988 to 2002, Mr. Lucas worked at the Financial Accounting Standards Board ("FASB"), where he was the Director of Research and Technical Activities, and Chairman of the FASB's Emerging Issues Task Force. Mr. Lucas has served as a director of Neenah since November 30, 2004. Mr. Lucas received his BA in Economics and BS in Accounting from Rice University and his Master of Accounting from the Jesse H. Jones Graduate School, Rice University. Mr. Lucas' experience at FASB and his educational background make him an effective member of Neenah's Board.

*Philip C. Moore*, born in 1953, is Senior Vice President, Deputy General Counsel and Corporate Secretary of TD Bank Group, Toronto, Canada. Mr. Moore joined TD Bank Group in May, 2013, prior to which he had been a partner at McCarthy Tétrault LLP, Canada's national law firm where he practiced corporate and securities law, with particular emphasis on corporate governance and finance, mergers and acquisitions and other business law issues. He has been involved in many corporate mergers, acquisitions, dispositions and reorganizations, as well as capital markets transactions in a

variety of industries and geographies. Mr. Moore has extensive experience in corporate transactions involving the pulp and paper industries. Mr. Moore has been awarded the designation “Chartered Director” from the Directors College, Canada’s leading director education program run by McMaster University and the Conference Board of Canada. He has advised on the design and implementation of numerous executive compensation plans, as well as on executive compensation governance matters. Before joining TD Bank Group, Mr. Moore was with McCarthy Tétrault LLP since 1988, before which he practiced law in Toronto, Canada and Sydney, Australia. From 1994 until 2000 he was a director of Imax Corporation and is currently a director of a number of private corporations. Mr. Moore has served as a director of Neenah since November 30, 2004. Mr. Moore received his BA from McMaster University and his LLB from Queen’s University. Mr. Moore’s educational background and extensive experience in corporate governance and business law makes him an effective member of Neenah’s Board.

*John P. O’Donnell*, born in 1960, is President and Chief Executive Officer of the Company. Prior to being CEO, Mr. O’Donnell served as Chief Operating Officer of the Company and President, Fine Paper. Mr. O’Donnell was employed by Georgia-Pacific Corporation from 1985 until 2007 and held increasingly senior management positions in the Consumer Products division. Mr. O’Donnell served as President of the North American Retail Business from 2004 through 2007, and as President of the North American Commercial Tissue business from 2002 through 2004. Mr. O’Donnell received his BS from Iowa State University. Mr. O’Donnell has served as a director of Neenah since November 2010. Mr. O’Donnell’s extensive experience in the paper and consumer products industries, and his leadership positions in the Company, make him an effective member of Neenah’s Board.

#### *Class II Directors—Term Expiring at the 2015 Annual Meeting*

*Mary Ann Leeper, Ph.D.*, born in 1940, retired from The Female Health Company as Senior Strategic Advisor, effective December 31, 2013. She stepped down as its President and Chief Operating Officer in May 2006; a position she held since 1996. Dr. Leeper was President and Chief Operating Officer of The Female Health Company Division of the Wisconsin Pharmacal Company from 1994 to 1996, and held other senior positions from 1987 to 1994 in the Wisconsin Pharmacal Company (renamed The Female Health Company in 1996). Dr. Leeper served as a Director of The Female Health Company from 1987 to 2013. Dr. Leeper was an Adjunct Professor at the University of Virginia’s Darden Graduate School of Business MBA program from 2001 to 2012. She held senior positions at G D Searle, was Assistant Professor at Temple University Schools of Pharmacy and Medicine, as well as a biochemist for Wyeth Laboratories and McNeil Laboratories. Dr. Leeper’s educational background includes a B.S., Drexel University; M.S., Temple University, M.M., Northwestern University and Ph.D. from Temple University. Dr. Leeper has served as a director of Neenah since November 30, 2004. In May 2013, Dr. Leeper was elected as Presiding Director (Senior Non-Executive Director) of Neenah. Dr. Leeper’s educational background and her experience as senior executive of a technical manufacturing company makes her an effective member of Neenah’s Board.

*Stephen M. Wood, Ph.D.*, born in 1946, is Chairman of the Board for FiberVisions Corporation which is a leading global manufacturer of synthetic fibers for consumer products, construction and industrial applications. Dr. Wood was President and Chief Executive Officer of FiberVisions from 2006 to 2012. Dr. Wood is also Chairman of the Board of ESFV which is a global joint Venture with JNC Corporation, a leading Japanese Chemical Company. From 2001 to 2004, Dr. Wood served as President and Chief Executive Officer of Kraton Polymers, a specialties chemical company, and Chairman and Representative Director of JSR Kraton Elastomers, a Japanese joint venture company. Prior to this Dr. Wood was President of the Global Elastomers business of Shell Chemicals, Ltd., and a Vice President of that company. Dr. Wood was also elected International President of the International Institute of Synthetic Rubber Producers. Dr. Wood has a BSc in Chemistry and a Ph.D. in Chemical Engineering from Nottingham University, United Kingdom and is a graduate of the Institute of



Chemical Engineers. Dr. Wood has served as a director of Neenah since November 30, 2004. Dr. Wood's educational background and his experience as a senior executive of a chemical manufacturing company provides the knowledge base and experience to make him an effective member of Neenah's Board.

*Class III Directors—Term Expiring at the 2016 Annual Meeting*

*Sean T. Erwin*, born in 1951, is the Chairman of our Board of Directors. Mr. Erwin served as the Company's President and Chief Executive Officer from 2004 through May 2011. Prior to the spin-off of Neenah from Kimberly-Clark Corporation on November 30, 2004 (the "spin-off"), Mr. Erwin had been an employee of Kimberly-Clark since 1978, and had held increasingly senior positions in both finance and business management. In January 2004, Mr. Erwin was named President of Kimberly-Clark's Pulp and Paper Sector, which comprised the businesses transferred to us by Kimberly-Clark in the spin-off. He served as the President of the Global Nonwoven business from early 2001. He has also served as the President of the European Consumer Tissue business, Managing Director of Kimberly-Clark Australia, as well as previously serving as President of the Pulp and Paper Sector, and President of the Technical Paper business. Mr. Erwin received his BS in Accounting and Finance from Northern Illinois University. Mr. Erwin currently serves as a director of Carmike Cinemas, Inc. Mr. Erwin has served as a director of Neenah since November 30, 2004. Mr. Erwin's extensive experience as former CEO of the Company and his vast industry experience and leadership positions make him an effective member of Neenah's Board.

*John F. McGovern*, born in 1946, is the founder, and since 1999 a partner, of Aurora Capital LLC, a private investment and consulting firm based in Atlanta, Georgia. Prior to founding Aurora Capital, Mr. McGovern served in a number of positions of increasing responsibility at Georgia-Pacific Corporation from 1981 to 1999, including Executive Vice President/Chief Financial Officer from 1994 to 1999. Previously, Mr. McGovern had been Vice President and Director, Forest Products and Package Division of Chase Manhattan Bank. He currently serves as a director of NewPage Corporation and Xerium Technologies, Inc. where he serves as audit committee chairman. Mr. McGovern also served as a director of GenTek, Inc. from 2003 to 2009, Maxim Crane Works Holdings, Inc. from 2005 to 2008, and Collective Brands Inc. from 2003 to 2012. From 2006 to 2010 Mr. McGovern served as lead director of Neenah's Board for all executive sessions of non-management directors. Mr. McGovern has served as a director of Neenah since January 10, 2006. Mr. McGovern received his BS from Fordham University. Mr. McGovern's extensive experience as the senior financial executive of a multi-national paper products company and his experience as an executive in the financial services industry as well as his experience on other public company boards make him an effective member of Neenah's Board.

*Edward Grzedzinski*, born in 1955, served as the Chief Executive Officer of NOVA Information Systems from 1993 to 2001, and Vice Chairman of US Bancorp from November 2001 to 2004. Mr. Grzedzinski has over 25 years of experience in the electronic payments industry and was a co-founder of NOVA Information Systems in 1991. Mr. Grzedzinski served as a member of the Managing Committee of US Bancorp, and was a member of the Board of Directors of US Bank, N.A. Mr. Grzedzinski also served as Chairman of euroConex Technologies, Limited, a European payment processor owned by US Bancorp until November 2004 and was a member of the Board of Directors of Indus International, a global provider of enterprise asset management products and services until April 2005. Mr. Grzedzinski has served as a director of Marlin Business Services since May of 2005 and Neenah Paper since November 30, 2004. Mr. Grzedzinski's experience as chief executive officer and chairman of a financial services company and experience on other boards makes him an effective member of Neenah's Board.



## **MEETINGS AND COMMITTEES OF THE BOARD OF DIRECTORS**

The Board of Directors conducts its business through meetings of the full Board and through committees of the Board, consisting of an Audit Committee, a Compensation Committee and a Nominating and Corporate Governance Committee, which we refer to as the Nominating Committee. The Company's Corporate Governance Policies provide that all directors are expected to regularly attend and participate in Board and Committee meetings and encourage the directors to attend the Company's Annual Meeting. In 2013 our Board held seven formal meetings. All of our directors attended more than 75% of the meetings of the Board and meetings of the committees of which he or she is a member. Neenah holds regularly scheduled executive sessions of non-management directors and the independent directors hold executive sessions at least once every year without management or the non-executive directors present. Seven of the Company's directors were in attendance at the 2013 Annual Meeting.

The following table describes the current member of each of the committees and the number of meetings held during fiscal 2013:

	Audit Committee	Nominating and Corporate Governance Committee	Compensation Committee
Philip C. Moore . . . . .	X		Chair
Timothy S. Lucas . . . . .	Chair*		
Mary Ann Leeper . . . . .		Chair	
Edward Grzedzinski . . . . .		X	
John F. McGovern . . . . .		X	X
Stephen M. Wood . . . . .	X		X
Number of Meetings . . . . .	7	4	5

\* The Board has determined, based on his experience at the FASB, that Mr. Lucas is an audit committee financial expert within the meaning of the SEC's rules.

### ***Audit Committee***

The Audit Committee is comprised solely of directors who meet the independence requirements of the New York Stock Exchange ("NYSE") and the Securities Exchange Act of 1934, as amended ("Exchange Act"), and are financially literate, as required by NYSE rules. At least one member of the Audit Committee is an audit committee financial expert, as defined by the rules and regulations of SEC. The Audit Committee has been established in accordance with applicable rules promulgated by the NYSE and SEC. The Audit Committee assists the Board in monitoring:

- the quality and integrity of our financial statements;
- our compliance with ethical policies contained in our Code of Business Conduct and Ethics and legal and regulatory requirements as well as the administration of our policy regarding related party transactions;
- the independence, qualification and performance of our registered public accounting firm;
- the performance of our internal auditors; and
- related party transactions.

The Audit Committee is governed by the Audit Committee Charter approved by the Board. The charter is available on our website at [www.neenah.com](http://www.neenah.com).

### ***Nominating and Corporate Governance Committee***

The Nominating Committee is comprised solely of directors who meet the NYSE independence requirements. The Nominating Committee:

- oversees the process by which individuals are nominated to our Board;
- reviews the qualifications, performance and independence of members of our Board;
- reviews and recommends policies with respect to composition, organization, processes and practices of our Board, including diversity; and
- identifies and investigates emerging corporate governance issues and trends that may affect us.

The Nominating Committee is governed by the Nominating and Corporate Governance Committee Charter approved by the Board. The charter is available on our website at [www.neenah.com](http://www.neenah.com).

### ***Compensation Committee***

The Compensation Committee is comprised solely of directors who meet NYSE independence requirements, meet the requirements for a “nonemployee director” under the Exchange Act, and meet the requirements for an “outside director” under Section 162(m) of the Internal Revenue Code of 1986, as amended (the “Code”). The Compensation Committee:

- reviews and approves corporate goals and objectives relevant to the compensation of our Chief Executive Officer and sets such compensation;
- approves, in consultation with our Chief Executive Officer, the compensation of our officers who are elected by our Board;
- makes recommendations to our Board with respect to our equity-based plans and executive incentive compensation plans; and
- reviews with management and approves awards under our long-term incentive-compensation plans and equity-based plans.

The Compensation Committee is governed by the Compensation Committee Charter approved by the Board. The charter is available on our website at [www.neenah.com](http://www.neenah.com).

Additional information regarding the Compensation Committee’s processes and procedures for consideration of executive compensation is provided in the Compensation Discussion and Analysis below.

## ***CORPORATE GOVERNANCE***

### ***Board Leadership***

The Board selects from among its members the Chairman of the Board. The Board also elects the Chief Executive Officer of the Company and Presiding Director. The current Board Leadership is as follows:

<b>Chief Executive Officer:</b>	John P. O'Donnell
<b>Chairman of the Board:</b>	Sean T. Erwin
<b>Presiding Director:</b>	Mary Ann Leeper

The Board believes that at this time it is appropriate for Sean T. Erwin to serve as the Chairman while John P. O'Donnell serves as Chief Executive Officer and a member of the Board. Mr. Erwin's position as Chairman and Mr. O'Donnell's position as both CEO and a Director provides a continuity of leadership between the senior executive team and the Board and enhances the corporate governance environment of the Board. In addition, in May of 2013 the Board appointed Mary Ann Leeper to serve as the Presiding Director to chair all meetings of the independent directors.

### ***Independent Directors***

Our Amended and Restated Bylaws provide that a majority of the directors on our Board shall be independent and currently six out of our eight directors are independent. In addition, the Corporate Governance Policies adopted by the Board, described further below, provide for independence standards consistent with NYSE listing standards. Generally, a director does not qualify as an independent director if the director (or in some cases, members of the director's immediate family) has, or in the past three years has had, certain material relationships or affiliations with the Company, its external or internal auditors, or other companies that do business with the Company. Having six out of eight independent directors provides Neenah with a sufficient level of oversight, governance and independence without unduly limiting the senior executives from acting in the best interest of the Company and its shareholders. As of the date of the Annual Meeting in 2014, Mr. Erwin will be three years removed from his retirement as Chief Executive Officer of the Company, at which time he will become an independent director. As such, the Board will not appoint a Presiding Director after that date.

In evaluating the independence of our independent directors, the Board also considered whether any of the independent directors had any material relationships with Neenah and concluded that no such material relationship existed that would impair their independence. See "Approval of Related Party Transactions" below. In making this determination, the Board relied both on information provided by our directors as well as information developed internally by Neenah. As is currently the case, immediately after the election of the nominees to the Board of Directors, a majority of all directors holding office will be independent directors. The Nominating Committee and the Board have affirmatively determined that six of the Company's eight directors do not have any relationship that would interfere with the exercise of independent judgment in carrying out their responsibilities as directors and are independent in accordance with NYSE listing standards, Securities and Exchange Commission ("SEC") rules and regulations and our Corporate Governance Policies. Neenah's independent directors are Mary Ann Leeper, Stephen M. Wood, John F. McGovern, Edward Grzedzinski, Timothy S. Lucas and Philip C. Moore. Mr. Erwin will become an independent director in May of 2014.

### ***Nomination of Directors***

The Board of Directors is responsible for approving candidates for Board membership. The Board has delegated the screening and recruitment process to the Nominating Committee, in consultation

with the Chairman of the Board and Chief Executive Officer. More specifically, our Nominating Committee has adopted, and the Board has ratified, the “Neenah Paper, Inc. Policy Regarding Qualification and Nomination of Director Candidates.”

The Nominating Committee seeks to create a Board that is as a whole strong in its collective knowledge of, and diversity of skills and experience with respect to, accounting and finance, management and leadership, vision and strategy, business operations, business judgment, crisis management, risk assessment, industry knowledge, corporate governance, education, background and global markets.

Qualified candidates for director are those who, in the judgment of the Nominating Committee, possess all of the following personal attributes and a sufficient mix of the following experience attributes to assure effective service on the Board. Personal attributes of a Board candidate considered by the Nominating Committee include: leadership, ethical nature, contributing nature, independence, interpersonal skills, and effectiveness. Experience attributes of a Board candidate considered by the Nominating Committee include: financial acumen, general business experience, industry knowledge, diversity of view-points, special business experience and expertise. When the Nominating Committee reviews a potential new candidate, the Nominating Committee looks specifically at the candidate’s qualifications in light of the needs of the Board and our company at that time, given the then current mix of director attributes. Although the Company does not have a specific Board diversity policy, the Nominating Committee looks at the diversity of experience, background and Board composition in recommending director candidates as required by the Nominating Committee’s charter.

The Nominating Committee utilizes a variety of methods for identifying and evaluating nominees for director. The Nominating Committee periodically assesses the appropriate size of the Board and whether any vacancies on the Board are expected. In the event that vacancies are anticipated or otherwise arise, the Nominating Committee will seek to identify director candidates based on input provided by a number of sources, including: (i) Nominating Committee members; (ii) other directors of Neenah; (iii) management of Neenah; and (iv) stockholders of Neenah. The Nominating Committee also has the authority to consult with or retain advisors or search firms to assist in the identification of qualified director candidates.

The Nominating Committee will consider nominees recommended by stockholders as candidates for election to the Board. A stockholder wishing to nominate a candidate for election to the Board at the Annual Meeting is required to give written notice to the Secretary of Neenah of his or her intention to make a nomination. Pursuant to our Amended and Restated Bylaws, the notice of nomination must be received by Neenah not less than 50 days nor more than 75 days prior to the Annual Meeting, or if Neenah gives less than 60 days’ notice of the meeting date, the notice of nomination must be received within 10 days after the Annual Meeting date is announced.

To recommend a nominee, a stockholder should write to Steven S. Heinrichs, Senior Vice President, General Counsel and Secretary of Neenah, at 3460 Preston Ridge Road, Preston Ridge III, Suite 600, Alpharetta, Georgia 30005. Any such recommendation must include:

- the name and address of the stockholder and a representation that the stockholder is a holder of record of shares of our common stock;
- a brief biographical description for the nominee, including his or her name, age, business and residence addresses, occupation for at least the last five years, and a statement of the qualifications of the candidate, taking into account the qualification requirements set forth above;

- a description of all arrangements or understandings between the stockholder and each nominee; and
- the candidate's consent to serve as a director if elected.

Once director candidates have been identified, the Nominating Committee will then evaluate each candidate in light of his or her qualifications and credentials and any additional factors that the Nominating Committee deems necessary or appropriate, including those set forth above. Qualified prospective candidates will be interviewed by the Chairman of the Board, the Chief Executive Officer and at least one member of the Nominating Committee. The full Board will be kept informed of the candidate's progress. Using input from such interviews and other information obtained by the Nominating Committee, the Nominating Committee will evaluate whether a prospective candidate is qualified to serve as a director and, if so qualified, will seek full Board approval of the nomination of the candidate or the election of such candidate to fill a vacancy on the Board.

Existing directors who are being considered for re-nomination will be re-evaluated by the Nominating Committee based on each director's satisfaction of the qualifications described above and his or her performance as a director during the preceding year. All candidates submitted by stockholders will be evaluated in the same manner as candidates recommended from other sources, provided that the procedures set forth above have been followed.

All of the current nominees for director are current members of the Board. Based on the Nominating Committee's evaluation of each nominee's satisfaction of the qualifications described above and their performance as directors in 2013, the Nominating Committee determined to recommend the three directors for re-election. The Nominating Committee has not received any nominations from stockholders for the Annual Meeting.

#### ***Corporate Governance Policies***

We have adopted the Neenah Paper, Inc. Corporate Governance Policies that guide the Company and the Board on matters of corporate governance, including director responsibilities, Board committees and their charters, director independence, director qualifications, director evaluations, director orientation and education, director access to management, Board access to independent advisors, and management development and succession planning. Copies of the Corporate Governance Policies are available on our website at [www.neenah.com](http://www.neenah.com).

#### ***Code of Business Conduct and Ethics***

We have adopted the Neenah Paper, Inc. Code of Business Conduct and Ethics, which applies to all of our directors, officers and employees. The Code of Business Conduct and Ethics meets the requirements of a "code of ethics" as defined by SEC rules and regulations. The Code of Business Conduct and Ethics also meets the requirements of a code of conduct under NYSE listing standards. The Code of Business Conduct and Ethics is available on our website at [www.neenah.com](http://www.neenah.com).

#### ***Risk Oversight***

The Board participates in risk oversight through the Company's Enterprise Risk Evaluation conducted by our Chief Financial Officer and General Counsel, in conjunction with the Company's senior management team. Annual findings are reported to the Audit Committee pursuant to the requirements of its charter and the full Board reviews an annual report of the findings as required by our Corporate Governance Policies.

### ***Communications with the Board of Directors***

We have established a process for interested parties to communicate with members of the Board, including non-management members of the Board. If you have any concern, question or complaint regarding any accounting, auditing or internal controls matter, or any issue with regard to our Code of Business Conduct and Ethics or other matters that you wish to communicate to our Board or non-management directors, send these matters in writing to c/o General Counsel, Neenah Paper, Inc., Preston Ridge III, 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005. Information about our Board communications policy and procedures for processing Board communications for all interested parties can be found on our website at [www.neenah.com](http://www.neenah.com) under the link “Investor Relations—Corporate Governance—Board of Directors—Board Communications Policy.”

### ***Approval of Related Party Transactions***

The charter of the Audit Committee requires that the Audit Committee review and approve any transactions that would require disclosure under SEC rules and regulations. To help identify related party transactions and relationships, each director and named executive officer, as such term is used in “Additional Executive Compensation Information—Summary Compensation Table,” completes a questionnaire on an annual basis that requires the disclosure of any transaction or relationships that the person, or any member of his or her immediate family, has or will have with the Company. Additionally, the Company’s Code of Business Conduct and Ethics prohibits related party transactions and requires that any employee with knowledge of such a transaction provide written notice of the relationship or transaction to the Company’s General Counsel. Neither Neenah nor the Board is aware of any matter in 2013 that required the review and approval of the Audit Committee in accordance with the terms of the charter.

### ***Stockholder Rights Plan***

The Company’s stockholder Rights Agreement is scheduled to expire on November 30, 2014. The Board has no current plan to extend or amend the existing agreement, or to put a new plan in place. The Company will evaluate the need for such a plan in the future as such need may arise.

## 2013 DIRECTOR COMPENSATION

The Compensation Committee has responsibility for evaluating and making recommendations to the Board of Directors regarding compensation for our nonemployee directors.

Each of our directors who are not employees receives the following compensation:

Item	Amount
Annual cash retainer . . . . .	\$36,000
Board and committee meeting fee . . . . .	\$1,500 per meeting
Annual value of equity grant . . . . .	\$50,000(1)
<b>Additional cash retainers for Committee and Board Chairs:</b>	
• Board Chairman . . . . .	\$25,000
• Audit Committee Chairman . . . . .	\$10,000
• Compensation Committee Chairman . . . . .	\$10,000
• Nominating Committee Chairman . . . . .	\$5,000

(1) (choice of 100% restricted stock units or 50% restricted stock units / 50% non-qualified stock options)

In 2013 all of the directors elected to receive 100% RSUs, which grant was a total of 1,610 shares. The number of stock options and RSUs granted to nonemployee directors is calculated annually using a modified Black Scholes formula used to provide a total equity value equal to the annual retainer fee in the same manner as used to calculate grants for Company employees under the Long-Term Compensation Plan (“LTCP”). Stock Options, when granted, become fully vested and exercisable on the first anniversary of the date of grant. The RSUs become fully vested and convert to shares of our common stock on the first anniversary of the date of grant. Employee directors receive no additional compensation and no perquisites for serving on our Board. Neenah also established the Neenah Paper Directors’ Deferred Compensation Plan (the “Directors’ Plan”), which enables each of our nonemployee directors to defer a portion of their cash compensation and RSU awards. In 2013 Mr. McGovern participated in the Director’s Plan.

Each of our nonemployee directors are required to own Company stock equal to two times their annual cash retainer. The valuation of restricted stock and options owned by our directors is calculated pursuant to the same guidelines detailed in this Proxy Statement for our named executive officers. All of our nonemployee directors met or exceeded the guidelines as of December 31, 2013.

The following table shows the total compensation paid to each of our nonemployee directors in 2013.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$)(1)	Option Awards (\$)(2)	Total (\$)
Sean T. Erwin . . . . .	71,500	50,023	—	121,523
Edward Grzedzinski . . . . .	51,500	50,023	—	101,523
Mary Ann Leeper . . . . .	56,000	50,023	—	106,023
Timothy S. Lucas . . . . .	67,000	50,023	—	117,023
John F. McGovern . . . . .	55,500	50,023	—	105,523
Philip C. Moore . . . . .	73,000	50,023	—	123,023
Stephen M. Wood . . . . .	63,000	50,023	—	113,023

(1) Amounts reported in this column represent the grant date fair value of the 2013 RSU award granted to each director, calculated in accordance with Financial Accounting Standards Board

Statement ASC Topic 718 (“ASC 718”), excluding any estimate of forfeitures related to service-based conditions. Due to restrictions imposed by Canadian law, Mr. Moore is not able to receive a quarterly cash dividend on his RSUs. In lieu of receiving such dividends, Mr. Moore is granted additional RSUs on the date of each dividend payment and in value to the cash dividend that he would have received. Mr. Moore received 37 of these RSUs in 2013.

- (2) Amounts reported in this column represent the grant date fair value with respect to stock options granted to each director, calculated in accordance with ASC 718, excluding any estimate of forfeitures related to service-based vesting conditions. The value reported in this column was determined using a Black-Scholes stock option valuation model. See Note 8 to our audited Financial Statements included in our 2013 Annual Report on Form 10-K for the assumptions used in valuing and expensing these stock options.



## ***EXECUTIVE COMPENSATION***

### ***Compensation Discussion and Analysis***

The following section presents an analysis, summary and overview of our compensation policies and programs, including material decisions made under those policies and programs in setting the compensation levels for 2013 for our “named executive officers” listed below. Following this section under the heading “Additional Executive Compensation Information” we have included certain tables where you will find detailed compensation information for the named executive officers. This section is intended to provide additional details regarding Neenah’s compensation practices, as well as the information and process used to create and implement our compensation program for our named executive officers and our other executive officers.

#### ***Named Executive Officers***

- John P. O’Donnell, President and Chief Executive Officer
- Bonnie C. Lind, Senior Vice President, Chief Financial Officer and Treasurer
- Steven S. Heinrichs, Senior Vice President, General Counsel and Secretary
- Julie A. Schertell, Senior Vice President and President-Fine Paper and Technical Products U.S.
- Armin Schwinn, Senior Vice President and Managing Director of Neenah Germany

#### ***Compensation Objectives and Philosophy***

Neenah’s compensation policies are designed to accomplish the following key objectives:

- Reward executives for long-term achievement of our strategic objectives and enhancement of stockholder value;
- Support a performance oriented work environment that rewards achievement of identified internal goals and recognizes the Company’s performance against that of the market and selected peer companies; and
- Attract and retain leaders whose abilities are essential to Neenah’s long-term success and competitiveness.

We believe that executive compensation, both long-term and short-term, should be directly linked with performance. Our measures of performance are keyed off of individual responsibilities, Neenah’s operational and financial goals and the creation of shareholder value.

Decisions made concerning the total compensation package for our executives take into consideration the individual executive’s level of responsibility within Neenah, the performance of Neenah relative to internal targets and peer companies, and the creation of long term shareholder value. We strive to achieve a balanced and competitive compensation package through a mix of base salary, performance-based cash bonuses, long-term equity based incentives and awards, deferred compensation plans, pension plans and welfare benefits.

#### ***Our Compensation-Setting Process***

##### ***Role of Compensation Committee***

The Compensation Committee is responsible for carrying out the Board’s responsibilities for determining the compensation for our named executive officers. In that capacity, the Compensation Committee (1) annually reviews and approves the corporate goals and objectives relating to our

executive compensation programs; (2) evaluates performance against those goals and objectives; and (3) approves the compensation payable to our named executive officers.

#### *The Role of Shareholder Say-on-Pay Votes*

The Company provides its shareholders with the opportunity to cast an annual advisory vote on executive compensation (a “say-on-pay proposal”). At the Company’s annual meeting of shareholders held on May 28, 2013, approximately 96% of the votes cast on the say-on-pay proposal at that meeting were voted in favor of the proposal. The Compensation Committee considered these results and believes the voting results reflect strong shareholder support for the Company’s approach to executive compensation. The Compensation Committee will continue to consider the outcome of the Company’s say-on-pay votes in order to understand the environment of future compensation decisions for the named executive officers.

#### *Use of Compensation Consultants*

The Compensation Committee charter grants the Compensation Committee authority to independently retain compensation consultants, and in 2013 the Compensation Committee again engaged Hugessen Consulting Inc. (“Hugessen”) to provide it with independent advice and assistance in its deliberations regarding compensation matters. Hugessen reviewed the information provided by management and assisted the Compensation Committee in assessing 2013 compensation for Neenah’s named executive officers. In addition, Hugessen provided input to assist the Compensation Committee in establishing the 2013 targeted compensation levels and performance criteria under the Company’s incentive plans.

The Compensation Committee must pre-approve any additional work of a material nature assigned to its consultants and will not approve any such work that, in its view, could compromise Hugessen’s independence as advisor to the Committee. Hugessen does not provide any other services to Neenah. Decisions made by the Compensation Committee are the responsibility of the Committee and reflect factors and considerations in addition to the information and recommendations provided by Hugessen.

In 2013 Neenah retained Meridian Compensation Partners, LLC (“Meridian”) to advise management and the Compensation Committee on developments relating to executive compensation generally, provide support to management and the Compensation Committee in their ongoing assessment of the effectiveness of Neenah’s compensation policies and programs and review materials prepared by management related to benchmarking and plan designs.

In 2013, the Compensation Committee, in accordance with SEC rules, considered the independence factors having to do with consultant conflicts of interest and determined that the work of the compensation consultants did not raise any conflicts of interest.

#### *Role of Executive Officers*

At the request of the Compensation Committee, our President and Chief Executive Officer, along with our Vice President-Human Resources, make recommendations to our Compensation Committee regarding base salary and target levels for our annual performance bonuses and long-term equity compensation for our executive officers. Mr. O’Donnell is not involved in setting or approving his own compensation levels. These recommendations are based on the philosophy and analysis described in this Compensation Discussion and Analysis section of this Proxy Statement.

### *Peer Comparison*

To assist in evaluating and determining levels of compensation in 2013 for each element of pay, the Compensation Committee reviewed various sources of data prepared by management and reviewed by Meridian including:

- Proxy data collected and analyzed from a peer group of 14 companies in the paper, packaging, and base materials and specialty chemical industries similar in size to Neenah (the “Peer Group”). In 2013 the Peer Group consisted of the following companies:
  - AEP Industries Inc.
  - Buckeye Technologies, Inc.
  - Clearwater Paper Corporation
  - Headwaters, Inc.
  - Innospec, Inc.
  - Kapstone Paper & Packaging Corp
  - Myers Industries Inc.
  - Omnova Solutions, Inc
  - P.H. Glatfelter Company
  - Quaker Chemical Corp
  - RTI International Metals Inc.
  - Schweitzer-Mauduit International, Inc.
  - Wausau Paper Corporation
  - Zep, Inc.
- Data collected from Equilar’s database using a broad industry cut of manufacturing companies with revenues between \$500 million and \$1.5 billion.

To develop market figures, compensation opportunities for the named executive officers were compared to the compensation opportunities for similarly situated executives in comparable positions. Hugessen reviewed the results of these analyses and provided feedback to the Compensation Committee in connection with their review of competitive pay practices.

Neenah’s management and the Compensation Committee do not believe that it is appropriate to establish compensation levels based solely on peer comparisons or benchmarking; however, marketplace information is one of the many factors that we consider in assessing the reasonableness of compensation. Management and the Compensation Committee believe that information regarding pay practices at other companies is useful to confirm that our compensation practices are competitive in the marketplace.

### *Targeted Compensation Levels*

The Compensation Committee establishes targeted total compensation levels based upon performance objectives for our executive officers eligible to receive an annual cash bonus opportunity under the Management Incentive Plan (“MIP”) and the equity awards under the Long-Term Compensation Plan (“LTCP”) as authorized by the Omnibus Plan. In making these determinations, our Compensation Committee is guided by the compensation philosophy described below. Our Compensation Committee also considers historical compensation levels, pay practices at companies in the Peer Group and the relative compensation among Neenah’s senior executive officers. The Compensation Committee also considers industry conditions, corporate performance versus peer companies and the overall effectiveness of Neenah’s compensation program in achieving desired performance levels.

As targeted total compensation levels are determined, our Compensation Committee also determines the portion of total compensation that will be contingent, performance-based pay. Performance-based pay includes cash awards under our MIP program and equity awards under our LTCP, which may be earned based on the Company’s achievement of performance goals and whose value depends upon long-term appreciation in stock price.

Neenah’s compensation philosophy is intended to provide competitive pay within the relevant market by targeting the total compensation opportunities and to reward the executives for short term and long term performance through an overall compensation mix that is targeted to include a minimum of 50% performance based compensation for named executive officers. Our Chief Executive Officer’s compensation in 2013 was 70% performance based at target levels.

**Compensation Components**

Our executive compensation includes the base components described below, each of which is designed to accomplish specific goals of our compensation philosophy described above. In connection with our discussion of each of such base components, the following questions will be addressed:

- Why Neenah chooses to pay each of the base components;
- How Neenah determines the amount of the various base components;
- How each component fits into Neenah’s overall compensation scheme and supports Neenah’s compensation philosophy.

*Base Salary*

Base salary is a critical element of executive compensation because it provides our executives with a base level of monthly income. Individual base salaries for our named executive officers are generally determined by comparing total compensation opportunities within the Peer Group as discussed above. Salary increases, if any, are reviewed and approved by the Compensation Committee on an annual basis. Factors considered in base salary increases include the Company’s performance over the past year, changes in individual executive responsibility and any shift in the position of base salary together with all other compensation as indicated by our analysis of the Peer Group.

This approach to base salary supports our compensation philosophy. The Compensation Committee has determined that setting NEO base salaries at this level allows Neenah to be competitive in attracting and retaining talent, while at the same time a substantial portion of the executive’s overall compensation is performance based, thus aligning the executive’s and stockholders’ interests.

*2013 and 2014 Base Salary Decisions*

After discussing the individual performance, experience, scope of responsibilities, and Mr. O’Donnell’s recommendations for the other NEOs, the Compensation Committee established the base salaries for each NEO in January of 2013. In general, any increases in base pay are intended to be competitive with the market and take into consideration the individual performance and scope of responsibilities of each NEO.

The following table provides the base salary received by each named executive officer for 2013.

	<u>2012 Base Salary</u>	<u>2013 Base Salary</u>	<u>% Increase</u>
<b>O’Donnell</b> . . . . .	\$525,000	\$600,000	14%
<b>Lind</b> . . . . .	\$330,000	\$330,000	0%
<b>Heinrichs</b> . . . . .	\$290,000	\$290,000	0%
<b>Schertell</b> . . . . .	\$280,000	\$300,000	7%
<b>Schwinn</b> . . . . .	€225,000	€235,000	4%

Base salaries for our named executive officers for 2014 were approved by the Compensation Committee in January of 2014. Mr. O’Donnell’s 2014 base salary was increased to \$625,000. Ms. Lind’s 2014 base salary was increased to \$346,000. Mr. Heinrichs’ 2014 base salary was increased to \$310,000.

Ms. Schertell’s 2014 base salary was increased to \$336,000. Base salary was not increased for Mr. Schwinn in 2014.

*Annual Performance Bonuses*

Annual cash incentive bonus opportunities are awarded under the MIP, and are based on our achievement of performance goals established in the beginning of each calendar year. MIP target bonuses are established as a percentage of base salary with a target bonus ranging from 40% to 80% for named executive officers. The Compensation Committee annually approves the target bonus range based on data provided from the market surveys as previously described and based on the experience and knowledge of the executive and the quality and effectiveness of their leadership within Neenah as determined by the Compensation Committee. The amount of the actual MIP bonus may be adjusted up or down from the target bonus based on Neenah’s year-end results (as measured by the objective and subjective criteria set forth in the MIP plan for the applicable year, as previously approved by the Compensation Committee). Actual MIP payments can range from 0-200% of the target bonus for our chief executive, legal, and financial officers, and 0-250% for the business unit leaders, depending on whether the results fall short of, achieve or exceed the identified performance goals.

Under the MIP, the Compensation Committee generally sets a range of possible payments from zero to a maximum percentage of the target award based on its belief that no bonus should be earned if performance is below established thresholds and its determination that the top end of the range should provide an appropriate incentive for management to achieve exceptional performance. Under the MIP, specific performance measures and thresholds are determined by the Compensation Committee in consultation with Mr. O’Donnell, based on key metrics that support the achievement of Neenah’s short-term and long-term strategic objectives.

Annual performance bonuses support our compensation philosophy in that they: (i) reward Neenah’s executives for meeting and exceeding goals that contribute to Neenah’s short-term and long-term strategic plan and growth; (ii) promote a performance-based work environment; and (iii) serve as a material financial incentive to attract and retain executive talent.

*2013 Annual Performance Bonus Awards*

For 2013, the Compensation Committee approved target bonuses for our named executive officers as a percentage of base salary with a target bonus ranging from 40% to 80% as follows:

	<b>2013 TARGET MIP (% of Base Salary)</b>
<b>O’Donnell</b> . . . . .	80%
<b>Lind</b> . . . . .	55%
<b>Heinrichs</b> . . . . .	50%
<b>Schertell</b> . . . . .	50%
<b>Schwinn</b> . . . . .	40%

The performance goals for the 2013 MIP program were set based on the following performance criteria and the relative weighting set forth below: (i) adjusted corporate earnings before interest, income taxes, depreciation and amortization (“Corporate EBITDA”), which is calculated as net income plus income tax expenses, plus depreciation expense and amortization expense for intangibles, plus amortization expense for stock options and restricted stock units adjusted for any one time events outside of the ordinary course of business, (ii) business unit earnings before interest and taxes

(“EBIT”) for our Fine Paper and Technical Products business units, and (iii) progress achieved in implementing the Company’s strategic plan as follows:

	<u>Corporate EBITDA</u>	<u>Business Unit EBIT</u>	<u>Strategic Initiatives</u>
O’Donnell . . . . .	75%	—	25%
Lind . . . . .	75%	—	25%
Heinrichs . . . . .	75%	—	25%
Schertell . . . . .	25%	50%	25%
Schwinn . . . . .	25%	50%	25%

Each goal was set at levels that both the Compensation Committee and management believed to be challenging but attainable, and achievements would reflect significant performance by the Company. On a stand-alone basis, MIP EBITDA could have yielded a payout from 0% at threshold, 100% at target and 200% at outstanding, and business unit EBIT could have yielded a payout from 0% at threshold, 100% at target and 300% at maximum, based on year-end results. In 2012 the Company increased the potential maximum payout for a limited number of participants in the plan by increasing the maximum payout percentage on business unit EBIT to 300%. This increase is consistent with our desire to incentivize and reward significant growth in profits. The strategic plan objective was paid out at 100% of target reflecting performance in achieving a set of strategic objectives considered critical for long-term growth. The results included organic growth in high value categories, the successful acquisition and integration of the Southworth brands, and other strategic corporate initiatives.

The performance goals and results for each of the financial metrics in 2013 were as follows:

<u>Metric (\$MM)</u>	<u>Threshold</u>	<u>Target</u>	<u>Outstanding</u>	<u>Maximum</u>	<u>2013 Results</u>	<u>Payout %</u>
MIP EBITDA . . . . .	96.0	118.7	131.1	N/A	119.3	<b>106%</b>
Fine Paper EBIT . . . . .	46.0	57.7	62.0	66.4	59.8	<b>149%</b>
Tech Products EBIT . . . . .	28.7	35.8	41.2	46.6	32.7	<b>71%</b>

Based on the process described above, MIP payments were awarded as follows:

	<u>2013 MIP at Target</u>	<u>2013 MIP at Actual</u>	<u>% of Target Earned</u>
<b>O’Donnell</b> . . . . .	\$480,000	\$501,600	104.5%
<b>Lind</b> . . . . .	\$181,500	\$189,668	104.5%
<b>Heinrichs</b> . . . . .	\$145,000	\$151,527	104.5%
<b>Schertell</b> . . . . .	\$150,000	\$189,000	126.0%
<b>Schwinn</b> . . . . .	€ 94,000	€ 81,780	87.0%

*Long-Term Equity Compensation*

Long-term equity incentives under the LTCP consist of stock options and performance share units, granted on an annual basis, with stock option awards representing approximately 30% of the total value of the equity incentive awards and performance shares representing approximately 70% of the total value of the equity award granted to an executive officer for that year. This reflects the Company’s desire to emphasize the performance based incentives in the LTCP. The total target LTCP grants are set at the beginning of the year for each named executive officer at a minimum of 40% of the executive’s base salary. The Company grants 100% of the options in conjunction with the first Board meeting of each fiscal year. Each year the Compensation Committee reviews and approves a target number of performance share units for each of our named executive officers and each other participant in the LTCP plan. The number of units actually earned by each participant is determined by the Company’s corporate performance. The range of possible awards is set by the Compensation

Committee based on its: (i) belief that a minimal award shall be granted if the performance measures are significantly below target levels; and (ii) determination that the top end of the range provided an appropriate incentive for management to achieve exceptional performance.

The combination of stock options and performance share units focuses our executives on Neenah’s financial performance and increasing shareholder value. It is aligned with and supports our stock ownership policy. Long-term incentives also help retain employees during the performance periods.

*2013 LTCP Awards*

For 2013, the Compensation Committee approved equity grants under the LTCP for our named executive officers with target values ranging from 40% to 150% of base salary pay as follows:

	<u>2013 LTCP</u> <u>(% of base Salary)</u>
<b>O’Donnell</b> . . . . .	150%
<b>Lind</b> . . . . .	75%
<b>Heinrichs</b> . . . . .	65%
<b>Schertell</b> . . . . .	60%
<b>Schwinn</b> . . . . .	40%

For each of our named executive officers, the value was divided into awards of non-qualified stock options and a target number of performance share units, with 70% of the value in performance share units and 30% of the value in options. The range of possible awards under the LTCP was selected to tie a substantial percentage of their compensation to Neenah’s performance.

The number of stock options to be awarded to each named executive officer in 2013 was determined by dividing the value of the portion of the LTCP award to be awarded as stock options (determined by the Compensation Committee as described above) by the fair value of one stock option (determined using a modified Black- Scholes formulas as modeled by Meridian), and then rounded to the nearest hundred to produce the number of shares subject to the applicable option award. Each grant of options made in 2013 vests in increments of 33.34%, 33.33% and 33.33% over a three year period, with vesting occurring on each anniversary of the applicable grant and a ten year term to exercise. The process described above resulted in grants of options in 2013 to purchase the following options:

	<u>2013 Options</u>
<b>O’Donnell</b> . . . . .	24,100
<b>Lind</b> . . . . .	6,600
<b>Heinrichs</b> . . . . .	5,000
<b>Schertell</b> . . . . .	4,800
<b>Schwinn</b> . . . . .	3,300



The target number of performance share units to be awarded to each named executive officer in 2013 was determined by dividing the value of the portion of the LTCP award to be awarded as performance share units (determined by the Compensation Committee as described above) using fair market value of the stock price as of the date of grant, and then rounded to the nearest hundred shares. The target number of 2013 performance share units are increased or decreased (to an amount equal to between 40% to 200% of the target number) prior to being converted to actual shares after a two year holding period. After the end of the performance period, the adjustment of the target number of shares will be calculated based on the Company's achievement of performance goals relative to the following equally weighted criteria: year over year growth in corporate sales, year over year growth in return on invested capital, free cash flow as a percentage of Net Sales and relative total shareholder return ("Relative TSR"). The Relative TSR (including dividend yield), is compared against the Russell 2000 Value Index. The payout levels for the performance share unit metrics include a 0% payout below threshold, 100% payout at target, and 200% payout at outstanding. The specific targets and results in 2013 were as follows:

<u>Metric</u>	<u>Threshold</u>	<u>Target</u>	<u>Outstanding</u>	<u>2013 Results</u>	<u>Payout %</u>
<b>Payout (as a % of Target)</b> . . . . .	<b>0%</b>	<b>100%</b>	<b>200%</b>		
Return on Capital . . . . .	Increase of 50 basis points	Increase of 80 basis points	Increase of greater than 150 basis points	Increase of 32 basis points	<b>0%</b>
Growth in Corporate Sales . . . . .	0% growth	3% growth	More than 6% growth	3.9%	<b>128%</b>
Free Cash Flow as % of Sales . . . . .	4%	5%	6%	6.9%	<b>200%</b>
Relative Total Shareholder Return . . . . .	3 <sup>rd</sup> Quartile	Median	Top Quartile	Mid 2 <sup>nd</sup> Quartile	<b>163%</b>
<b>Aggregate Payout Percentage</b> . . . . .					<b>123%</b>

Based on the process described above and our performance against the targets noted, performance share unit ("PSU") grants were awarded as follows:

	<u>2013 PSUs at Target</u>	<u>2013 PSUs Granted</u>	<u>% of Target Earned</u>
<b>O'Donnell</b> . . . . .	20,200	24,846	123%
<b>Lind</b> . . . . .	5,500	6,765	123%
<b>Heinrichs</b> . . . . .	4,200	5,166	123%
<b>Schertell</b> . . . . .	4,000	4,920	123%
<b>Schwinn</b> . . . . .	2,800	3,444	123%

The earned shares are now in a two year hold period and are still subject to forfeiture based on continued employment. All shares are scheduled to be released to active participants on December 31, 2015.

#### *Retirement Benefits*

We maintain the Neenah Paper Retirement Contribution Plan (the "Retirement Contribution Plan"), which is a tax-qualified defined contribution plan for employees, including Mr. O'Donnell, Mr. Heinrichs, and Ms. Schertell, who are ineligible to participate in the Pension Plan, the Supplemental Pension Plan and the German Pension Plans. Further, we maintain a supplemental retirement contribution plan (the "Supplemental RCP") which is a non-qualified defined contribution plan which is intended to provide a tax-deferred retirement savings alternative for amounts exceeding Internal Revenue Code limitations on qualified plans. Additional information regarding the Supplemental RCP can be found in the 2013 Nonqualified Deferred Compensation table later in this



Proxy Statement. We also maintain the Neenah Paper 401(k) Plan (the “401(k) Plan”), which is a tax-qualified defined contribution plan available to all of Neenah’s U.S. employees, and the Neenah Paper Deferred Compensation Plan (the “Deferred Compensation Plan”), which is a non-qualified deferred compensation plan for our executive officers. The Deferred Compensation Plan enables our executive officers to defer a portion of annual cash compensation (base salary and non-equity awards under our MIP). This plan is intended to assist our executive officers in maximizing the value of the compensation they receive from the Company and assist in their retention. Additional information regarding the Deferred Compensation Plan can be found in the 2013 Nonqualified Deferred Compensation table later in this Proxy Statement.

We also maintain the Neenah Paper Pension Plan, a tax-qualified defined benefit plan (the “Pension Plan”) and the Neenah Paper Supplemental Pension Plan, a non-qualified defined benefit plan (the “Supplemental Pension Plan”) which provide tax-deferred retirement benefits for certain of our employees, including Ms. Lind, who was employed by Kimberly-Clark (our predecessor company prior to being spun-off) prior to December 31, 1996. Mr. O’Donnell, Mr. Heinrichs, Ms. Schertell, and Mr. Schwinn do not participate in these plans. Mr. Schwinn participates in an individual pension agreement with the Company which provides pension benefits based on earnings and service, an additional pension plan which provides benefits based on the Company’s and the employee’s contribution, and a supplemental executive retirement pension agreement, which provides benefits in addition to the two base plans if certain amounts are exceeded (collectively, the “German Pension Plans”). Additional information regarding the Pension Plan, the Supplemental Pension Plan and the German Pension Plans can be found in the 2013 Pension Benefits table later in this Proxy Statement.

Neenah and the Compensation Committee believe that the Pension Plan, Supplemental Pension Plan, German Pension Plans, Retirement Contribution Plan, Supplemental RCP, Deferred Compensation Plan and 401(k) Plan are core components of our compensation program. The plans are competitive with plans maintained by our peer companies and are necessary to attract and retain top level executive talent. Additionally, the plans support the long-term retention of key executives by providing a strong incentive for the executive to remain with Neenah over an extended number of years.

#### *Severance Payments*

The Neenah Paper Executive Severance Plan (the “Executive Severance Plan”) covers designated officers, including all of our named executive officers (except for Mr. Schwinn who is covered by an individual employment agreement, the terms of which are described in detail below), and provides certain severance benefits upon termination of employment following a change in control of Neenah. Upon termination of the officer’s employment by Neenah without “cause” or by the officer for “good reason” (as defined in the Executive Severance Plan) within the two-year period following a change in control or a termination by us without “cause” during the one-year period preceding such a change in control, the officer will be entitled to a lump-sum cash payment equal to the sum of: (i) two times the sum of his annual base salary and targeted annual bonus; (ii) any qualified retirement plan benefits forfeited as a result of such termination; (iii) the amount of retirement benefits such officer would have received under the qualified and supplemental retirement plans but for his or her termination for the two-year period following his or her termination; (iv) the cost of medical and dental COBRA premiums for a period of two years; and (v) a cash settlement of any accrued retiree welfare benefits. In addition, the officer will be eligible to receive outplacement services for a period of two years (up to a maximum cost to us of \$50,000).

Payment of the benefits under the Executive Severance Plan is subject to the applicable executive executing an agreement that includes restrictive covenants and a general release of claims against us. These benefits are intended to recruit and retain key executives and provide continuity in Neenah’s management in the event of a change in control. We believe the Executive Severance Plan is consistent

with similar plans maintained by our peer companies and therefore is a core component of our compensation program necessary to attract and retain key executives. In 2011 the Compensation Committee closed the excise gross up provision of the Executive Severance Plan to new participants and determined that it would phase out the excise tax gross up provision in the Executive Severance Plan over time for the current named executive officers.

Mr. Schwinn does not participate in the Executive Severance Plan. He is covered by a separate employment agreement which provides a twelve month notice period from the end of the calendar year. Mr. Schwinn’s equity grants contain change in control provisions that provide for vesting and payments for his 2012 and 2013 LTCP performance shares. The equity awards contain provisions that are similar to the U.S. provisions in the case of illness, accident or death. In addition, Mr. Schwinn’s employment contract provides for salary continuation to him or his surviving family members for a period of three months in the case of illness, accident or death.

***Timing of Compensation***

Base salary adjustments, if any, are made by our Compensation Committee at the first meeting of each fiscal year (with the adjustments effective as of January 1 of that same year). Stock option grants and performance share unit target levels and awards are made in the manner described above. We do not coordinate the timing of equity awards with the release of non-public information. The exercise price of the stock options is established at the fair market value of the closing price of our stock on the date of the grant.

***Tax and Accounting Consideration***

In general, the tax and accounting treatment of compensation for our named executive officers has not been a core component used in setting compensation. In limited circumstances we do consider such treatment and attempt to balance the cost to Neenah against the overall goals we intend to achieve through our compensation philosophy. In particular, our intent is to maximize deductibility of our named executive officers’ compensation under Code Section 162(m) while maintaining the flexibility necessary to appropriately compensate our executives based on performance and the existing competitive environment. The MIP and LTCP programs are performance based and are designed to be fully deductible under Code Section 162(m).

***Stock Ownership Guidelines***

The Compensation Committee has adopted stock ownership guidelines to foster long-term stock holdings by company leadership. These guidelines create a strong link between stockholders’ and management’s interests. Named executive officers are required to own a designated multiple of their respective annual salaries.

	<b>Stock Ownership Multiple of Salary</b>
<b>O’Donnell</b> . . . . .	6x
<b>Lind</b> . . . . .	3x
<b>Heinrichs</b> . . . . .	2x
<b>Schertell</b> . . . . .	2x
<b>Schwinn</b> . . . . .	2x

Each of the named executive officers is required to hold at least 50% of their annual performance share grants until they reach the ownership guidelines. The following holdings are counted toward fulfilling guidelines, with each being valued using our stock price as of December 31 of each year; (i) stock held in the 401(k) plan, other deferral plans, outright or in brokerage accounts; (ii) performance share units or restricted stock units earned but not vested or not paid out; and (iii) ‘in

the money' value of vested or unvested stock options. Penalties for failure to meet the guidelines include payment of MIP compensation in Neenah stock and reduction of LTCP compensation. All of our named executive officers met or exceeded the guidelines as of December 31, 2013.

***Clawback Policy***

The Compensation Committee adopted a “clawback policy” for all executives and other employees participating in our MIP program concerning the future payment of MIP payments and long term equity grants under the LTCP program. This new policy gives the Board the authority to reclaim certain overstated payments made to Neenah employees due to materially inaccurate results presented in the Company's audited financial statements.

***Hedging Policy***

Our insider trading policy provides that directors, officers and employees are prohibited from engaging in short sales and buying or selling puts or calls or other derivative securities of Neenah. Directors and officers are also prohibited from holding Neenah securities in a margin account or pledging Neenah securities as collateral for a loan.

***COMPENSATION COMMITTEE REPORT***

The Compensation Committee oversees Neenah's compensation policies and programs on behalf of the Board. In fulfilling this responsibility, the Compensation Committee has reviewed and discussed with Neenah's management the Compensation Discussion and Analysis included in this Proxy Statement. In reliance on such review and discussions, the Compensation Committee recommended to Neenah's Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement and in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

Compensation Committee:

Philip C. Moore, Chairman  
John F. McGovern  
Stephen M. Wood

## ***ADVISORY VOTE ON EXECUTIVE COMPENSATION (ITEM 2)***

Section 14A of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) requires that we include in this proxy statement a non-binding stockholder vote on our executive compensation as described in this proxy statement (commonly referred to as “Say-on-Pay”).

We encourage stockholders to review the Compensation Discussion and Analysis (“CD&A”) section of this proxy statement. Our executive compensation program has been designed to pay for performance and align our compensation programs with business strategies focused on long-term growth and creating value for stockholders while also paying competitively and focusing on total compensation. The Company’s executive compensation programs are designed to attract, motivate and retain highly qualified executive officers who are able to achieve corporate objectives and create stockholder value. The Compensation Committee believes the Company’s executive compensation programs reflect a strong pay-for-performance philosophy and are well aligned with the stockholders’ long-term interests without promoting excessive risk. We feel this design is evidenced by the following:

- A majority of our executives’ compensation is directly linked to our performance and the creation of shareholder value. The overall compensation mix is targeted to include at least 50% performance based compensation for the named executive officers with a higher percentage of our CEO’s compensation being performance based. In 2013 70% of our CEO’s compensation was performance based at target levels.
- Our long-term incentive awards are exclusively in the form of performance share units and stock options and all of our incentive plans have capped payouts.
- LTCP grants are split with 70% of the total value of the awards granted as performance share units with a three-year vesting period, and 30% as stock options with annual vesting over a three-year period. This reflects the Company’s desire to emphasize performance based incentives. For our performance share units, we use objective performance metrics closely tied to financial performance and shareholder value, such as increasing return on invested capital, revenue growth, cash flow generation and relative total shareholder return. In 2013 LTCP grants were awarded at 123% of target based on achieved growth in corporate sales, free cash flow as a percent of sales and total shareholder return.
- Our short-term incentive plan (MIP) also is based on a pay-for-performance philosophy, with target bonus opportunities ranging from 40% to 80% of base salary based on improvements in corporate and business unit profits and successful execution of strategic objectives. In 2013, executives received a payment of 87% to 126% of target as a result of increases in corporate EBITDA, business unit EBIT and the successful execution of strategic plan objectives.
- Base salaries for our named executive officers are consistent with the Peer Group analysis as fully disclosed in the CD&A.
- We have meaningful stock ownership requirements for our named executive officers.
- Except for Mr. Schwinn, our foreign based named executive officer, we do not have employment agreements or other individual arrangements with our named executive officers that provide for a specified term of employment, compensation terms or specific benefits upon a termination of employment.
- Benefits are payable under our Executive Severance Plan only on a double trigger basis (i.e., following both a change in control and a qualifying termination of employment).
- The Compensation Committee is advised by an independent compensation consultant who keeps the Compensation Committee apprised of developments and best practices.

- The Company has a clawback policy which allows the Company to recoup awards if payment or vesting was based on financial criteria that are later deemed to be materially inaccurate.

The Board strongly endorses the Company's executive compensation program and recommends that stockholders vote in favor of the following resolution:

RESOLVED, that the stockholders approve the compensation of the Company's named executive officers as described in this proxy statement under "Executive Compensation", including the Compensation Discussion and Analysis and the tabular and narrative disclosure contained in this proxy statement.

Because the vote is advisory, it will not be binding upon the Board of Directors or the Compensation Committee and neither the Board of Directors nor the Compensation Committee will be required to take any action as a result of the outcome of the vote on this proposal. The Compensation Committee will consider the outcome of the vote when considering future executive compensation arrangements.

**The Board of Directors unanimously recommends that the stockholders vote "FOR" the approval of the Company's executive compensation.**

## ADDITIONAL EXECUTIVE COMPENSATION INFORMATION

### Summary Compensation Table

The following table reflects compensation paid to or earned by our named executive officers for services rendered during 2013, 2012 and 2011 and:

Name and Principal Position	Year	Salary (\$)	Stock Awards (\$)(1)	Option Awards (\$)(2)	Non-Equity Incentive Plan Compensation (\$)(3)	Change in Pension Value and Non-Qualified Deferred Compensation Earnings (\$)(4)	All Other Compensation (\$)(5)	Total (\$)
John P. O'Donnell . . . . .	2013	600,000	724,170	237,367	501,600	—	111,986	2,175,123
President and Chief Executive Officer	2012	525,000	551,650	1,306,618	653,231	—	88,503	3,125,002
	2011	473,863	565,240	142,955	452,025	—	76,802	1,710,885
Bonnie C. Lind . . . . .	2013	330,000	197,175	65,348	189,668	77,002	8,883	868,076
Senior Vice President, Chief Financial Officer and Treasurer	2012	330,000	259,600	53,592	322,616	595,585	9,263	1,570,656
	2011	315,000	253,142	62,909	213,098	438,548	7,350	1,290,047
Steven S. Heinrichs . . . . .	2013	290,000	150,570	49,972	151,527	—	49,598	691,667
Senior Vice President, General Counsel and Secretary	2012	290,000	197,945	40,600	257,741	—	38,761	825,047
	2011	290,000	188,510	46,569	178,352	—	41,585	745,016
Julie A. Schertell . . . . .	2013	300,000	143,400	47,089	189,000	—	51,685	731,174
Senior Vice President, and President—Fine Paper and Technical Products U.S.	2012	280,000	175,230	36,540	327,950	—	37,582	857,302
	2011	264,000	156,194	39,216	180,576	—	35,462	675,448
Armin Schwinn(6) . . . . .	2013	323,501	100,380	32,674	112,578	219,584	9,024	797,741
Senior Vice President, and Managing Director—Neenah Germany	2012	297,343	120,065	30,229	113,226	314,378	8,662	878,847
	2011	269,228	118,492	33,420	109,845	168,747	8,404	704,946

- (1) Amounts shown reflect the aggregate grant date fair value with respect to performance share units, restricted stock units and restricted stock granted pursuant to our Omnibus Plan, all disregarding any estimates of forfeitures related to service-based vesting conditions. The amounts for represent the grant date fair value of the awards on the date of the grant in accordance with ASC 718. The grant date fair value of the stock awards is equal to the fair market value of the underlying common stock on the date of grant. See Note 8 to the audited Financial Statement included in our 2013 Annual Report on Form 10-K for the assumptions used in valuing the performance share units.
- (2) Amounts shown reflect the aggregate grant date fair value with respect to stock options granted pursuant to our Omnibus Plan, disregarding any estimates of forfeitures related to service-based vesting conditions. The amounts represent grant date fair value of the options on the date of the grant in accordance with ASC 718. The grant date fair value of the option awards is determined using the Black-Scholes option valuation model. See Note 8 to the audited Financial Statement included in our 2013 Annual Report on Form 10-K for the assumptions used in valuing the stock options. For Mr. O'Donnell in 2012 this amount includes \$1,193,750 for the value of the special option grant. The exercise price of the options is \$24.09, which is the closing price of the company stock on the date of grant, January 25, 2012. 100% of the options will be earned, vest and be exercisable on December 31, 2016 if, during the 5-year period from the Grant Date to the Vesting Date, Neenah Stock achieves annualized total shareholder return ("TSR") of 11% or above, but if 100% of the options have not been earned as set out above, (i) 25% of the options will nonetheless have been earned and will vest and be exercisable on December 31, 2016 if, during the time period from the Grant Date to a measurement date occurring at the end of the last 90 trading days of 2014, Neenah Stock achieves annualized TSR of 11% or above, and (ii) 25% of the options will nonetheless have been earned and will vest and be exercisable on December 31, 2016 if, during the time period from the Grant Date to a measurement date occurring at the end of the last 90 trading days of 2015, Neenah Stock achieves annualized TSR of 11% or above. All options that are earned as set out above will fully vest and become exercisable on December 31, 2016, and have a 10-year term ending December 31, 2021. All options which have not been earned as set out above by December 31, 2016 shall expire and terminate. The material conditions to vesting and exercise are set forth in greater detail in the Form 8-K filed by the company dated January 31, 2012.
- (3) Amounts shown reflect annual performance bonuses earned in the fiscal year and paid in the following year, and are described in detail in the portion of our Compensation Discussion and Analysis, captioned "2013 Annual Performance Bonus Awards."

- (4) Amounts shown reflect the aggregate change during the year in the actuarial present value of accumulated benefit under our Pension Plan and Supplemental Pension Plan. The large variability in value year-to-year is caused, for the most part, by changes in the discount rates used to calculate the value from year to year, and not any increase or change in the pension plan for any individual named executive officer. Messrs. Heinrichs, O'Donnell and Ms. Schertell do not participate in any of the defined pension plans.
- (5) "All Other Compensation" includes Neenah's contribution to the 401(k) account of each of our named executive officers. The amounts shown for Messrs. Heinrichs, O'Donnell and Ms. Schertell also include Neenah's contribution to their accounts in the Retirement Contribution Plan and Supplemental Retirement Contribution Plan. The amounts shown for Ms. Lind and Mr. Heinrichs include expenses for an annual physical. The totals shown for Messrs. O'Donnell, Heinrichs, and Ms. Schertell in 2013, 2012, and 2011 include expenses for tax preparation and financial planning. All amounts shown for Mr. Schwinn are for an annual car allowance.
- (6) Mr. Schwinn's compensation has been converted from Euros to US Dollars as follows; December 31, 2011 conversion of Euros to US Dollars at 1 to 1.2921, December 31, 2012 conversion of Euros to US Dollars at 1 to 1.3215, and December 31, 2013 conversion of Euro to US Dollars at 1 to 1.3766.

### 2013 Grants of Plan Based Awards

The following table contains information relating to the plan based awards grants made in 2013 to our named executive officers under the Omnibus Plan and is intended to supplement the 2013 Summary Compensation Table listed above.

Name and Principal Position	Plan	Grant Date	Estimated Future Payouts Under Non-Equity Incentive Plan Awards(1)			Estimated Future Payouts Under Equity Incentive Plan Awards(2)			All Other Option Awards (3)	Exercise or Base Price of Option Award (\$/SH)	Grant Date Fair Value of Stock and Option Awards (\$)
			Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (#)	Target (#)	Maximum (#)	Number of Securities Underlying Options (#)		
John P. O'Donnell . . . . . President and Chief Executive Officer	MIP	01/29/2013	0	480,000	960,000						
	Performance Units	01/29/2013				8,080	20,200	40,400			724,170
	Stock Options	01/29/2013							24,700	31.23	237,367
Bonnie C. Lind . . . . . Senior Vice President, Chief Financial Officer and Treasurer	MIP	01/29/2013	0	181,500	363,000						
	Performance Units	01/29/2013				2,200	5,500	11,000			197,175
	Stock Options	01/29/2013							6,800	31.23	65,348
Steven S. Heinrichs . . . . . Senior Vice President, General Counsel and Secretary	MIP	01/29/2013	0	145,000	290,000						
	Performance Units	01/29/2013				1,680	4,200	8,400			150,570
	Stock Options	01/29/2013							5,200	31.23	49,972
Julie A. Schertell . . . . . Senior Vice President, and President—Fine Paper and Technical Products U.S.	MIP	01/29/2013	0	150,000	375,000						
	Performance Units	01/29/2013				1,600	4,000	8,000			143,400
	Stock Options	01/29/2013							4,900	31.23	47,089
Armin Schwinn . . . . . Senior Vice President, Managing Director—Neenah Germany	MIP	01/29/2013	0	118,935	297,338						
	Performance Units	01/29/2013				1,120	2,800	5,600			100,380
	Stock Options	01/29/2013							3,100	31.23	32,674

- (1) Reflects the range of potential annual incentive bonus payments that could have been earned by each named executive officer under Neenah's MIP in 2013. The actual bonuses earned in 2013 are reflected in the Summary Compensation Table above under the caption "Non-Equity Incentive Plan Compensation." For more information regarding annual incentive bonus opportunities, see the discussion in the Compensation Discussion and Analysis. The value of Mr. Schwinn's incentive bonus payment has been converted from Euros to US Dollars using a December 31, 2013 conversion of Euro to US Dollars at 1 to 1.3766.
- (2) Reflects the range of potential performance share units that may be earned by each named executive officer, based on the Company's level of achievement of performance goals in 2013 and total shareholder return relative to a peer group for the performance period ending December 31, 2013. For more information regarding the performance share units, including how the number of performance share units awarded was determined and the vesting terms applicable to such units, see the discussion in the Compensation Discussion and Analysis. Outstanding restricted share units receive dividends at the same rate as other stockholders.
- (3) The stock options vest as to one-third of the shares on each of the first three anniversaries of the grant date.





**Outstanding Equity Awards at 2013 Fiscal Year-End**

The following table sets forth information concerning outstanding equity awards for our named executive officers as of December 31, 2013.

Name and Principal Position	Option Awards					Stock Awards			
	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Unearned Options (#)	Option Exercise Price (\$)	Option Expiration Date	Number of Shares or Units or Stock That Have Not Vested	Market Value of shares or Units of Stock	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$)
John P. O'Donnell . . . . .	10,000	0	0	32.55(9)	10/31/2017				
President and Chief Executive Officer	8,800	0	0	25.70(4)	01/29/2018				
	8,800	0	0	17.98(5)	07/27/2018				
	27,700	0	0	7.41(6)	01/28/2019				
	27,700	0	0	8.99(7)	07/28/2019				
	7,666	3,834	0	19.25(12)	01/27/2021				
	3,266	1,634	0	22.44(14)	05/18/2021				
	4,633	9,267	0	24.09(13)	01/24/2022				
	0	125,000	0	24.09(15)	01/24/2022				
	0	24,700	0	31.23(17)	01/28/2023				
						25,330(10)	1,083,364		
						20,200(11)	863,954		
Bonnie C. Lind . . . . .	7,650	0	0	25.70(4)	01/29/2018				
Senior Vice President, Chief Financial Officer and Treasurer	7,650	0	0	17.98(5)	07/27/2018				
	8,033	0	0	8.99(7)	07/28/2019				
	8,200	4,100	0	13.38(8)	01/27/2020				
	2,566	5,134	0	19.25(12)	01/27/2021				
	0	6,600	0	24.09(13)	01/24/2022				
	0	6,800	0	31.23(17)	01/29/2023				
						15,816(10)	450,282		
						8,000(11)	227,760		
Steven S. Heinrichs . . . . .	2,650	0	0	33.19(1)	02/20/2015				
Senior Vice President, General Counsel and Secretary	3,100	0	0	36.15(2)	02/06/2017				
	3,100	0	0	37.58(3)	08/06/2017				
	0	1,901	0	19.25(12)	01/27/2021				
	1,666	3,334	0	24.09(13)	01/24/2022				
		5,200	0	31.23(17)	01/28/2023				
						9,089(10)	388,737		
						4,200(11)	179,634		
Julie A. Schertell . . . . .	0	1,601	0	19.25(12)	01/27/2021				
Senior Vice President, and President—Fine Paper and Technical Products U.S.	0	3,000	0	24.09(13)	01/24/2022				
		4,900		31.23(17)	01/28/2023				
						8,046(10)	344,127		
						4,000(11)	171,080		
Armin Schwinn, . . . . .	1,150	0	0	35.92(16)	10/10/2016				
Senior Vice President, Managing Director —Neenah Germany	750	0	0	36.15(2)	02/06/2017				
	750	0	0	37.58(3)	08/06/2017				
	0	1,234	0	19.25(12)	01/27/2021				
	0	2,067	0	24.09(13)	01/24/2022				
	0	3,400	0	31.23(17)	01/28/2023				
						5,513(10)	235,791		
						2,800(11)	119,756		

- (1) These options were granted on February 21, 2005, and vested as follows: 33.34% on February 21, 2006 and 33.33% on both February 21, 2007 and February 21, 2008. These options were converted to stock appreciation rights on January 29, 2009.
- (2) These options were granted on February 7, 2007, and vested as follows: 33.34% on February 7, 2008 and 33.33% on both February 7, 2009 and February 7, 2010. These options were converted to stock appreciation rights on January 29, 2009.
- (3) These options were granted on August 7, 2007 and vested as follows: 33.34% on August 7, 2008 and 33.33% on both August 8, 2009 and August 7, 2010. These options were converted to stock appreciation rights on January 29, 2009.
- (4) These options were granted on January 30, 2008 and vested as follows: 33.34% on January 30, 2009, and 33.33% on both January 30, 2010 and January 30, 2011. These options were converted to stock appreciation rights on January 29, 2009.

- (5) These options were granted on July 28, 2008 and vested as follows: 33.34% on July 28, 2009, and 33.33% on both July 28, 2010 and July 28, 2011.
- (6) These options were granted on January 29, 2009, and vested as follows: 33.34% on January 29, 2010 and 33.33% on both January 29, 2011 and January 29, 2012.
- (7) These options were granted on July 28, 2009, and vested as follows: 33.34% on July 28, 2010 and 33.33% on both July 28, 2011 and July 28, 2012.
- (8) These options were granted on January 28, 2010, and vested as follows: 33.34% on January 28, 2011 and 33.33% on both January 28, 2012 and January 28, 2013.
- (9) These options were granted when Mr. O'Donnell was hired by Neenah on November 1, 2007 and vested as follows: 33.34% on November 1, 2008 and 33.33% on both November 1, 2009 and November 1, 2010.
- (10) These performance share units target levels were set on January 25, 2012 and were earned and vested on December 31, 2012, based on the Company's achievement of performance goals relating to return on invested capital and total shareholder return during the performance period ending December 31, 2012. These performance share units are subject to a two year hold requirement after vesting.
- (11) These performance share units target levels were set on January 29, 2013 and were earned and vested on December 31, 2013, based on the Company's achievement of performance goals relating to return on invested capital and total shareholder return during the performance period ending December 31, 2013. These performance share units are subject to a two year hold requirement after vesting.
- (12) These options were granted on January 28, 2011 and vest as follows: 33.34% on January 28, 2012 and 33.33% on both January 28, 2013 and January 28, 2014.
- (13) These options were granted on January 25, 2012 and vest as follows: 33.34% on January 25, 2013 and 33.33% on both January 25, 2014 and January 25, 2015.
- (14) These options were granted when Mr. O'Donnell was promoted to President and Chief Executive Officer and vest as follows: 33.34% on May 18, 2012, and 33.33% on both May 18, 2013 and May 18, 2014.
- (15) These options were granted to Mr. O'Donnell on January 25, 2013 and vest as further described in the CD&A section of the Company's 2012 Proxy Statement under the title "2012 CEO Special Option Grant" and footnote 2 to the Summary Compensation Table in this Proxy Statement.
- (16) These options were granted to Mr. Schwinn at the acquisition of Neenah Germany on October 11, 2006 and vested as follows: 33.34% on October 11, 2007 and 33.33% on both October 11, 2008 and October 11, 2009.
- (17) These options were granted on January 29, 2013, and vested as follows: 33.34% on January 29, 2014 and 33.33% on both January 29, 2015 and January 29, 2016.

### ***Option Exercises and Stock Vested in 2013***

The following table sets forth information regarding stock awards vested for our named executive officers in 2013.

<b>Name</b>	<b>Option Awards</b>		<b>Stock Awards(2)</b>	
	<b>Number of Shares Acquired on Exercise (#)</b>	<b>Value Realized on Exercise (\$)</b>	<b>Number of Shares Acquired on Vesting (#)</b>	<b>Value Realized on Vesting (\$)(1)</b>
John P. O'Donnell . . . . .	32,900	795,546	33,650	1,439,211
Bonnie C. Lind . . . . .	93,998	814,653	15,816	676,450
Steven S. Heinrichs . . . . .	73,815	1,152,474	11,778	503,745
Julie A. Schertell . . . . .	8,516	197,621	9,759	417,392
Armin Schwinn . . . . .	5,499	69,966	7,403	316,626

(1) Reflects the market value of the shares on the vesting date.

(2) These shares represent the vesting of the Performance Share Units granted to each of our named executive officer in January of 2011, which vested on December 31, 2013, after a one year performance and two year holding period.

### *Pension Plans*

The Neenah Paper Pension Plan is a broad-based, tax-qualified defined benefit pension plan, which provides a benefit upon retirement to eligible employees of the Company. The Neenah Paper Supplemental Pension Plan is a non-qualified defined benefit pension plan which covers pay and benefits above the qualified limits in the Pension Plan. The compensation covered by these defined benefit plans includes the salary and non-equity incentive payments set forth above in the Summary Compensation Table. Under our Pension Plan an employee is entitled to receive an annual standard benefit based on years of service and integrated with social security benefits. The Code generally places limits on the amount of pension benefits that may be paid from the tax qualified Pension Plan. However, we will pay any participant in our Supplemental Pension Plan the amount of the benefit payable under the Pension Plan that is limited by the Code.

Retirement benefits for participants in the Pension Plan who have at least five years of service may begin on a reduced basis at age 55 or on an unreduced basis at the normal retirement age of 65. Unreduced benefits also are available (i) for participants with ten years of service at age 62 or as early as age 60 with thirty years of service and (ii) as described below, for certain involuntary terminations. Ms. Lind, our Chief Financial Officer, is eligible for early retirement on a reduced basis. None of our other named executive officers currently is eligible for retirement under our Pension Plan or Supplemental Pension Plan.

The normal form of benefit is a single-life annuity payable monthly and other optional forms of benefit are available including a joint and survivor benefit. Accrued benefits under our Supplemental Pension Plan will, at the participant's option, either be paid as monthly payments in the same form as the retirement payments from the Pension Plan or as an actuarially determined lump sum payment upon retirement after age 55.

Mr. Schwinn participates in an individual pension agreement with the Company which provides pension benefits based on earnings and service, an additional pension plan which provides benefits based on the Company's and the employee's contribution, and a supplemental executive retirement pension agreement, which provides benefits in addition to the two base plans if certain amounts are exceeded (collectively, the "German Pension Plans").

For a discussion of how we value these obligations and the assumption we use in that valuation, see Note 8 to our financial statements included in our 2013 Annual Report on Form 10-K. For purposes of determining the present value of accumulated benefits, we have used the normal retirement age under the plans, which is 65.

### 2013 Pension Benefits

The following table sets forth information as of December 31, 2013 regarding accumulated benefits to our named executive officers under our Pension Plan, Supplemental Pension Plan and German Pension Plans.

<u>Name</u>	<u>Plan Name</u>	<u>Number of Years Credited Service(1)</u>	<u>Present Value of Accumulated Benefit (\$)(2)</u>
Bonnie C. Lind . . . . .	Neenah Paper Pension Plan	32.0	1,170,736
	Neenah Paper Supplemental Pension Plan	32.0	1,547,235
Armin Schwinn(3) . . . . .	German Pension Plan	18.0	1,006,999
	German Additional Pension Plan	18.0	91,313
	Gessner Pension Plan	18.0	236,486

- (1) Includes years of service credited for employment with Kimberly-Clark prior to Neenah's spin-off for Ms. Lind and years of service for Mr. Schwinn related to employment with companies acquired by Neenah as part of its acquisition of Neenah Germany.
- (2) For a description of the assumptions applied in determining the present value of accumulated benefits reported above, see Note 7 to the audited Financial Statements included in our 2013 Annual Report on Form 10-K.
- (3) Mr. Schwinn participates exclusively in German Pension Plans. The value of these plans has been converted from Euros to US Dollars using a December 31, 2013 conversion of Euro to US Dollars at 1 to 1.3766.

### 2013 Nonqualified Deferred Compensation

The Supplemental RCP is a nonqualified excess benefit and supplemental retirement plan pursuant to which the Company provides additional retirement benefits to certain highly compensated employees. These Company contributions are intended to provide contributions to those individuals whose benefits under tax-qualified programs are restricted by the limitations permitted by the Internal Revenue Code. Contributions are held for each participant in either an excess benefit or supplemental benefit unfunded separate account. Participant accounts are credited with earnings, gains and losses based on the rate of return of investment funds selected by the participant, which the participant may elect to change in accordance with the participant's elections under the Supplemental RCP. Payments can be tied to termination of employment, including retirement, and would be paid in lump sum. If a participant dies before receiving the full value of their account balance, the participant's beneficiary would receive the remainder of the benefit in one lump sum payment. All accounts would be immediately distributed upon a change in control, subject to a 10% reduction in a current participant's account and a 5% reduction in an account for a retired participant. The Deferred Compensation Plan enables our executive officers to defer a portion of annual cash compensation (base salary and non-equity awards under our MIP). This plan is intended to assist our executive officers in maximizing the value of the compensation they receive from the Company and assist in their retention. Named



executive officer participation in the Supplemental RCP and the Deferred Compensation Plan in 2013 is as follows:

<u>Name</u>	<u>Executive Contributions in last Fiscal Year(1)</u>	<u>Company Contributions in last Fiscal Year(1)</u>	<u>Aggregate Earnings in last Fiscal Year</u>	<u>Aggregate Withdrawal/ Distributions</u>	<u>Aggregate Balance at Last Fiscal Year</u>
John P. O'Donnell . . . . . President and Chief Executive Officer	0	\$82,354	\$34,059	0	\$286,841
Steven S. Heinrichs . . . . . Senior Vice President, General Counsel and Secretary	0	\$21,956	\$ 7,846	0	\$116,290
Julie A. Schertell . . . . . Senior Vice President, —Fine Paper and Technical Products U.S.	0	\$25,174	\$10,657	0	\$ 69,871

- (1) None of our named executive officers elected to defer compensation in 2013 under the Deferred Compensation Plan
- (2) Amounts are reported as 2013 compensation in the “All Other Compensation” column of the Summary Compensation Table.

***Potential Payments Upon Termination***

Except for Mr. Schwinn as noted in footnote 8 below, we do not have employment agreements or other individual arrangements with our named executive officers that provide for specific benefits upon a termination of employment. In general, upon termination of employment, an executive officer will receive compensation and benefits for which he or she has already vested. This includes accrued but unpaid salary, accrued and unused vacation pay, and payments and benefits accrued under our broad-based benefit programs. The following section describes certain payments and benefits that would be payable to our named executive officers in the event of their involuntary termination in connection with a change-in-control of Neenah, or other involuntary termination.

*Involuntary Termination in Connection with a Change in Control*

The Neenah Paper Executive Severance Plan (the “Executive Severance Plan”) covers designated officers, including all of our named executive officers, and provides certain severance benefits upon termination of employment following a change in control of Neenah. Upon termination of the officer’s employment by Neenah without “cause” or by the officer for “good reason” (as defined in the Executive Severance Plan) within the two-year period following a change in control or a termination by us without “cause” during the one-year period preceding such a change in control, the officer will be entitled to a lump-sum cash payment equal to the sum of: (i) two times the sum of his annual base salary and targeted annual bonus; (ii) any qualified retirement plan benefits forfeited as a result of such termination; (iii) the amount of retirement benefits such officer would have received under the qualified and supplemental retirement plans but for his or her termination for the two-year period following his or her termination; (iv) the cost of medical and dental COBRA premiums for a period of two years; and (v) a cash settlement of any accrued retiree medical credits. In addition, the officer will be eligible to receive outplacement services for a period of two years (up to a maximum cost to us of \$50,000). Payment of the benefits under the Executive Severance Plan is subject to the applicable executive executing an agreement that includes restrictive covenants and a general release of claims

against us. The Executive Severance Plan has been designed to limit exposure for any “parachute” excise taxes; but if such excise taxes apply, we will reimburse the officer on an after-tax basis for any excise taxes incurred by that executive due to payments received under the Executive Severance Plan.

The following table shows the payments that would be made to each of our named executive officers under the Executive Severance Plan in connection with a change-in-control termination.

<u>Payments(8)</u>	<u>John P. O'Donnell</u>	<u>Bonnie C. Lind</u>	<u>Steven S. Heinrichs</u>	<u>Julie A. Schertell</u>
Severance(1) . . . . .	2,160,000	1,023,000	870,012	900,000
Prorata Non-Equity Incentive Payment(2) . . . . .	480,000	181,500	145,002	150,000
Unvested Stock Option Spread(3) . . . . .	2,916,507	221,031	166,963	150,219
Unvested Restricted Stock(4) . . . . .	2,146,027	799,157	609,687	554,555
LTCP Payment . . . . .	0	0	0	0
Retirement Benefit Payment(5) . . . . .	182,115	706,141	66,240	72,090
Welfare Benefit Values(6) . . . . .	48,121	48,121	48,121	48,121
Outplacement . . . . .	50,000	50,000	50,000	50,000
Excise Tax & Gross-Up(7) . . . . .	2,659,335	0	0	0
<b>Aggregate Payments</b> . . . . .	<b>10,642,105</b>	<b>3,028,950</b>	<b>1,956,025</b>	<b>1,924,985</b>

- (1) Severance payment equal to two times the sum of the executive’s annual base salary at the time of the termination plus the target bonus.
- (2) The Target Non-Equity Incentive Payment is prorated for the number of days in the calendar year prior to termination due to assumed termination on December 31, 2013.
- (3) Total value of unvested stock option spread and unvested restricted stock that would become vested upon a change in control assuming a share price of \$42.77 and a change-in-control date of December 31, 2013.
- (4) All unearned target performance share units vest upon a change-in-control event. Amounts are based on target 2013 and 2013 performance share unit grants.
- (5) Actuarial value attributable to retirement benefits.
- (6) Estimated value associated with the continuation of life insurance, medical, dental, and disability benefits for two years post-termination.
- (7) Gross-up payments covering the full cost of applicable excise taxes under Code sections 280G and 4999. In 2011 the Compensation Committee closed the plan to new participants and determined that it would phase out the excise tax gross up provision in the Executive Severance Plan for the current named executive officers.
- (8) Mr. Schwinn does not participate in the Neenah Paper Executive Severance Plan. He is covered by a separate employment agreement which provides a twelve month notice period from the end of the calendar year. Mr. Schwinn’s equity grants contain change in control provisions that provide for vesting and payments for his 2012 and 2013 LTCP performance shares. The value at the end of 2013 was \$241,923.90. The equity awards contain provisions that are similar to the U.S. provisions in the case of illness, accident or death. In addition, Mr. Schwinn’s employment contract provides for salary continuation to him or his surviving family members for a period of three months in the case of illness, accident or death.

Proxy

### *Other Involuntary Termination*

The Neenah Paper Severance Pay Plan (the “Severance Pay Plan”) provides regular severance to our executive officers. Participation in the Severance Pay Plan is conditioned upon each participant’s execution of a noncompete agreement. In the event of a qualifying termination, the Severance Pay Plan generally provides officers (including named executive officers) severance equal to one year of base salary.

## ***COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION***

The following directors served on the Compensation Committee during 2013: Messrs. Moore, McGovern and Dr. Wood. None of the members of the Compensation Committee was an officer or employee of Neenah during 2013 or any time prior thereto, and none of the members had any relationship with Neenah during 2013 that required disclosure under Item 404 of Regulation S-K. None of our executive officers serves as a member of the board of directors or compensation committee of any entity that has one or more of its executive officers serving as a member of our Board of Directors or Compensation Committee.

## ***SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE***

Section 16(a) of the Exchange Act and rules and regulations of the SEC thereunder require our directors, officers and persons who beneficially own more than 10% of our common stock, as well as certain affiliates of such persons, to file initial reports of their ownership of our common stock and subsequent reports of changes in such ownership with the SEC. Directors, officers and persons owning more than 10% of our common stock are required by SEC rules and regulations to furnish us with copies of all Section 16(a) reports they file. Based solely on our review of the copies of such reports received by us and on information provided by the reporting persons, we believe that during 2013, our directors, officers and owners of more than 10% of our common stock complied with all applicable filing requirements, except that Mr. Moore filed a Form 4 on March 31, 2014 representing restricted stock units granted in lieu of a quarterly cash dividend granted in 2013 and 2014.



## ***AUDIT COMMITTEE REPORT***

The Audit Committee assists the Board of Directors in fulfilling its oversight responsibilities relating to the accuracy and integrity of Neenah's financial reporting, including the performance and the independence of Neenah's independent registered public accounting firm, Deloitte & Touche LLP ("Deloitte"). On November 30, 2004, our Board of Directors adopted an Audit Committee Charter, which sets forth the responsibilities of the Audit Committee. The Audit Committee reviewed and discussed with management and Deloitte our audited financial statements for the fiscal year ended December 31, 2013. The Audit Committee also discussed with Deloitte the matters required to be discussed under Statement on Auditing Standards No. 61, as amended (Codification of Statements on Auditing Standards, AU § 380).

The Audit Committee received the written disclosures and other communications from Deloitte that are required by the applicable requirements of the Public Company Accounting Oversight Board regarding Deloitte's communications with the Audit Committee, which included independence considerations. The Audit Committee reviewed the audit and non-audit services provided by Deloitte for the fiscal year ended December 31, 2013 and determined to engage Deloitte as the independent registered public accounting firm of Neenah for the fiscal year ending December 31, 2013. The Audit Committee also received and reviewed a report by Deloitte outlining communications required by NYSE listing standards describing: (1) the firm's internal quality control procedures; (2) any material issue raised by a) the most recent internal quality control review of the firm, b) peer review of the firm, or c) any inquiry or investigation by governmental or professional authorities, within the preceding five years, respecting one or more independent audits carried out by the firm, and any steps taken to deal with issues; and (3) (to assess Deloitte's independence) all relationships between Deloitte and us.

Based upon the Audit Committee's review of the audited financial statements and the discussions noted above, the Audit Committee recommended that the Board of Directors include the audited financial statements for the year ended December 31, 2013 in our Annual Report on Form 10-K for the year ended December 31, 2013 for filing with the SEC.

Audit Committee:

Timothy S. Lucas, *Chairman*

Philip C. Moore

Stephen M. Wood



## ***RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM (ITEM 3)***

The Audit Committee of our Board of Directors, in accordance with its charter and authority delegated to it by the Board, has appointed the firm of Deloitte & Touche LLP to serve as our independent registered public accounting firm for the fiscal year ending December 31, 2014. As a matter of good corporate practice, the Board has directed that such appointment be submitted to our stockholders for ratification at the Annual Meeting. Deloitte & Touche LLP has served as our independent registered public accounting firm since our spin-off from Kimberly-Clark Corporation in November 2004 and is considered by our Audit Committee to be well qualified. If the stockholders do not ratify the appointment of Deloitte & Touche LLP, the Audit Committee will reconsider the appointment. Even if the stockholders ratify the appointment, the Audit Committee, in its discretion, may appoint a different independent auditor at any time during the year if the Audit Committee determines that such a change would be in the best interests of Neenah and its stockholders.

Representatives of Deloitte & Touche LLP will be present at the Annual Meeting and will have an opportunity to make a statement if they desire to do so. They also will be available to respond to appropriate questions from stockholders.

**The Audit Committee and the Board unanimously recommend that the stockholders vote “FOR” the proposal to ratify the appointment of Deloitte & Touche, LLP as our independent registered public accounting firm.**

## ***INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM FEES AND SERVICES***

### ***Audit Fees***

Aggregate fees for professional services rendered for us by Deloitte & Touche LLP, the member firms of Deloitte Touche and Tohmatsu and their respective affiliates (“Deloitte & Touche”) as of or for the fiscal years ended December 31, 2013 and December 31, 2012 are set forth below. The aggregate fees included in the Audit category are fees billed *for* the fiscal year for the integrated audit of our annual financial statements and review of statutory and regulatory filings. The aggregate fees included in each of the other categories are fees billed *in* the fiscal years.

	<u>2012</u>	<u>2013</u>
Audit Fees . . . . .	\$1,585,790	\$1,664,982
Audit-Related Fees . . . . .	0	0
Tax Fees . . . . .	\$ 35,660	0
All Other Fees . . . . .	0	0
Total . . . . .	<u>\$1,621,450</u>	<u>\$1,664,982</u>

*Audit Fees* were for professional services rendered for the audit of our annual consolidated financial statements including the audit of our internal control over financial reporting and review of quarterly reports on Form 10-Q filed by us with the SEC.

*Tax Fees* were for professional services rendered to compile a summary of our existing tax accounting methods that may be impacted by the proposed Tangible Property Regulations of the Internal Revenue Service.

### ***Policy on Audit Committee Pre-Approval***

To avoid potential conflicts of interest in maintaining auditor independence, the law prohibits a publicly-traded company from obtaining certain non-audit services from its independent registered public accounting firm. The law also requires the audit committee of a publicly traded company to pre-approve other services provided by the independent registered public accounting firm. Pursuant to its charter, the Audit Committee's policy is to pre-approve all audit and permissible non-audit services provided by the independent registered public accounting firm. These services may include audit services, audit-related services, tax services and other services. In its pre-approval of non-audit services, the Audit Committee considers, among other factors, the possible effect of the performance of such services on the auditor's independence. The Audit Committee may delegate pre-approval authority to a member of the Audit Committee. The decisions of any Audit Committee member to whom pre-approval authority is delegated shall be presented to the full Audit Committee at its next scheduled meeting. The Audit Committee pre-approved all services performed by the independent registered public accounting firm in fiscal 2013 and fiscal 2012, including those services described in the table above under the captions "Audit Fees".

### ***STOCKHOLDERS' PROPOSALS FOR 2015 ANNUAL MEETING***

Proposals of stockholders, excluding nominations for the Board, intended to be presented at the 2015 Annual Meeting should be submitted by certified mail, return receipt requested, and must be received by us at our executive offices in Alpharetta, Georgia, on or before the date that is 120 calendar days prior to the first anniversary of the date that this Proxy Statement is released to stockholders, to be eligible for inclusion in our Proxy Statement and form of proxy relating to that meeting and to be introduced for action at the 2015 Annual Meeting. In the event that the date of the 2015 Annual Meeting is changed more than thirty days from the date of this year's meeting, notice by stockholders should be received no later than the close of business on the later of the 150<sup>th</sup> calendar day prior to the 2015 meeting or the 10<sup>th</sup> calendar day on which public announcement of the date of such meeting is first made.

Any stockholder proposal must be in writing and must comply with Rule 14a-8 under the Exchange Act and must set forth (i) a description of the business desired to be brought before the meeting and the reasons for conducting the business at the meeting; (ii) the name and address, as they appear on our books, of the stockholder submitting the proposal; (iii) the class and number of shares that are beneficially owned by such stockholder; (iv) the dates on which the stockholder acquired the shares; (v) documentary support for any claim of beneficial ownership as required by Rule 14a-8; (vi) any material interest of the stockholder in the proposal; (vii) a statement in support of the proposal; and (viii) any other information required by the rules and regulations of the SEC. Stockholder nominations for the Board must comply with the procedures set forth above under "Corporate Governance—Nomination of Directors."

The failure of a stockholder to deliver a proposal in accordance with the requirements of the preceding paragraph may result in it being excluded from our Proxy Statement and ineligible for consideration at the 2015 Annual Meeting. Further, the submission of a proposal in accordance with the requirements of the preceding paragraph does not guarantee that we will include it in our Proxy Statement or that it will be eligible for consideration at the 2015 Annual Meeting. We strongly encourage any stockholder interested in submitting a proposal to contact our Corporate Secretary in advance of the submission deadline to discuss the proposal.

## ***OTHER MATTERS THAT MAY COME BEFORE THE ANNUAL MEETING***

Our Board knows of no matters other than those referred to in the accompanying Notice of Annual Meeting of Stockholders which may properly come before the Annual Meeting. However, if any other matter should be properly presented for consideration and vote at the Annual Meeting or any adjournment(s) thereof, it is the intention of the persons named as proxies on the enclosed form of proxy card to vote the shares represented by all valid proxy cards in accordance with their judgment of what is in the best interest of Neenah and its stockholders.

## ***HOUSEHOLDING OF NOTICE OF INTERNET AVAILABILITY OF PROXY MATERIALS***

The SEC's proxy rules permit companies and intermediaries, such as brokers and banks, to satisfy delivery requirements for Notices, and if applicable, the proxy statements and annual reports, with respect to two or more stockholders sharing the same address by delivering a single Notice to those stockholders. This method of delivery, often referred to as householding, should reduce the amount of duplicate information that stockholders receive and lower printing and mailing costs for companies. Neenah and certain intermediaries are householding Notices, and if applicable, proxy statements and annual reports, for shareholders of record in connection with its 2015 Annual Meeting. This means that:

- Only one Notice, and if applicable, proxy statement and annual report, will be delivered to multiple stockholders sharing an address unless you notify your broker or bank to the contrary;
- You can contact Neenah by calling 678-566-6500 or by writing to INVESTOR RELATIONS, Neenah Paper, Inc., at 3460 Preston Ridge Road, Preston Ridge III, Suite 600, Alpharetta, Georgia 30005 to request a separate copy of the Notice, and if applicable, proxy statement and annual report, for the 2014 Annual Meeting and for future meetings or, if you are currently receiving multiple copies, to receive only a single copy in the future or you can contact your bank or broker to make a similar request; and
- You can request delivery of a single copy of the Notice, and if applicable, proxy statement and annual report, from your bank or broker if you share the same address as another Neenah shareholder and your bank or broker has determined to household proxy materials.

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-K**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2013

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-32240

**NEENAH PAPER, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**20-1308307**  
(I.R.S. Employer  
Identification No.)

**3460 Preston Ridge Road**  
**Alpharetta, Georgia**  
(Address of principal executive offices)

**30005**  
(Zip Code)

Registrant's telephone number, including area code: **(678) 566-6500**

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Each Exchange on Which Registered
Common Stock—\$0.01 Par Value Preferred Stock Purchase Rights	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-seasoned issuer, as defined in Rule 405 of the Securities

Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the

Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

The aggregate market value of the registrant's common stock held by non-affiliates on June 30, 2013 (based on the closing stock price on the New York Stock Exchange) on such date was approximately \$509,000,000.

As of February 14, 2014, there were 16,375,000 shares of the Company's common stock outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Certain information contained in the definitive proxy statement for the Company's Annual Meeting of Stockholders to be held on May 22, 2014 is incorporated by reference into Part III hereof.

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## TABLE OF CONTENTS

	<u>Page</u>
<i>Part I</i>	
Item 1. Business	2
Item 1A. Risk Factors	9
Item 1B. Unresolved Staff Comments	16
Item 2. Properties	16
Item 3. Legal Proceedings	17
Item 4. Mine Safety Disclosures	18
Item 4A. Executive Officers of the Registrant	18
<i>Part II</i>	
Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	18
Item 6. Selected Financial Data	19
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations	22
Item 7A. Quantitative and Qualitative Disclosures About Market Risk	36
Item 8. Financial Statements and Supplementary Data	38
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	38
Item 9A. Controls and Procedures	38
Item 9B. Other Information	39
<i>Part III</i>	
Item 10. Directors, Executive Officers and Corporate Governance	39
Item 11. Executive Compensation	40
Item 12. Security Ownership of Certain Beneficial Owners and Management	40
Item 13. Certain Relationships and Related Transactions and Director Independence	41
Item 14. Principal Accountant Fees and Services	41
<i>Part IV</i>	
Item 15. Exhibits and Financial Statement Schedule	42
Signatures	47

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## PART I

In this report, unless the context requires otherwise, references to “we,” “us,” “our,” “Neenah” or the “Company” are intended to mean Neenah Paper, Inc., its consolidated subsidiaries and predecessor companies.

### Item 1. Business

#### Overview

We are organized into two primary businesses: a specialty, performance-based technical products business and a premium fine papers business.

Our technical products business is a leading international producer of transportation and other filter media and durable, saturated and coated substrates for industrial products backings and a variety of other end markets. The business is focused on categories where we believe we are a market leader or have a competitive advantage, including, among others, transportation and other filter media, specialty tape, label, abrasive, medical packaging and image transfer and customer-specific applications in furniture veneer backing and durable print and cover applications. Our customers are located in more than 70 countries. Our technical products manufacturing facilities are located in Munising, Michigan and near Munich and Frankfurt, Germany.

We believe our fine paper business is the leading supplier of premium writing, text and cover papers, bright papers and specialty papers in North America. We are also focused on increasing our presence in international markets. Our premium writing, text, cover and specialty papers are used in commercial printing and imaging applications for corporate identity packages, invitations, personal stationery and corporate annual reports, as well as, premium labels and luxury packaging. Our bright papers are used in applications such as direct mail, advertising inserts, scrapbooks and marketing collateral. Our products include some of the most recognized and preferred fine paper brands and we enjoy leading market positions in many of our product categories. We sell our products primarily to authorized paper distributors, converters, specialty businesses and major retail customers. Our fine paper manufacturing facilities are located in Appleton, Neenah and Whiting, Wisconsin. In January 2013, we completed the purchase of certain premium business paper brands from the Southworth Company (“Southworth”).

#### Company Structure

Our corporate structure consists of Neenah Paper, Inc., and five direct wholly owned subsidiaries.

*Neenah Paper, Inc.* is a Delaware corporation that holds our trademarks and patents related to all of our U.S. businesses (except Neenah Paper FVC, Inc), all of our U.S. inventory, the real estate, mills and manufacturing assets associated with our fine paper operations in Neenah and Whiting, Wisconsin, and all of the equity in our subsidiaries listed below. The common stock of Neenah is publicly traded on the New York Stock Exchange under the symbol “NP.”

*Neenah Paper Michigan, Inc.* is a Delaware corporation and a wholly owned subsidiary of Neenah that owns the real estate, mill and manufacturing assets associated with our U.S. technical products business in Munising, Michigan.

*Neenah Paper FVC, LLC* is a Delaware limited liability company and wholly owned subsidiary of Neenah that owns all of the equity of Neenah Paper FR, LLC. Neenah Paper FR, LLC is a Delaware limited liability company that owns the real estate, mills and manufacturing assets associated with our fine paper operation in Appleton, Wisconsin.

*Neenah Paper International Holding Company, LLC* is a Delaware limited liability company and wholly owned subsidiary of Neenah that owns all of the equity of Neenah Paper International, LLC. Neenah Paper International, LLC is a Delaware limited liability company that owns all of the equity of Neenah Germany GmbH and in conjunction with Neenah Germany GmbH all of the equity of Neenah Services GmbH & Co. KG.

*NPCC Holding Company LLC* is a Delaware limited liability company and wholly owned subsidiary of Neenah that owns all of the equity of Neenah Paper Company of Canada (“Neenah Canada”). Neenah Canada is a Nova Scotia unlimited liability corporation that holds certain post-employment liabilities of our former Canadian operations.

*Neenah Paper International Finance Company BV* is a private company with limited liability organized under the laws of the Netherlands and a wholly owned subsidiary of Neenah that facilitates the financing of our international operations.



## History of the Businesses

Neenah was incorporated in April 2004 in contemplation of the spin-off by Kimberly-Clark Corporation (“Kimberly-Clark”) of its technical products and fine paper businesses in the United States and its Canadian pulp business (collectively, the “Pulp and Paper Business”). We had no material assets or activities until Kimberly-Clark’s transfer to us of the Pulp and Paper business on November 30, 2004. On that date, Kimberly-Clark completed the distribution of all of the shares of our common stock to the stockholders of Kimberly-Clark (the “Spin-Off”). Following the Spin-Off, we are an independent public company and Kimberly-Clark has no ownership interest in us.

*Technical Products.* In 1952, we purchased what is now our Munising, Michigan mill. Subsequent to the purchase, we converted the mill to produce durable, saturated and coated papers for sale and use in a variety of industrial applications for our technical products business. In October 2006, we purchased the outstanding interests of FiberMark Services GmbH & Co. KG and the outstanding interests of FiberMark Beteiligungs GmbH (collectively “Neenah Germany”). The Neenah Germany assets consist of two mills located near Munich, Germany and a third mill near Frankfurt, Germany, that produce a wide range of products, including transportation and other filter media, nonwoven wall coverings, masking and other tapes, abrasive backings, and specialized printing and coating substrates.

*Fine Paper.* The fine paper business was incorporated in 1885 as Neenah Paper Company, which initially operated a single paper mill in Neenah, Wisconsin. We acquired the mill in 1956. In 1981, we purchased an additional mill located in Whiting, Wisconsin to increase the production capacity of the fine paper business. In the late 1980s and early 1990s, we expanded the capacity of the fine paper business by building two new paper machines at the Whiting mill, rebuilding two existing paper machines at the Whiting mill and completing a major expansion of the Neenah facility with the installation of a new paper machine, a new finishing center, a new customer service center and a distribution center expansion.

In March 2007, we acquired Fox Valley Corporation (now named Neenah Paper FVC, Inc.), which owned Fox River Paper Company, LLC (“Fox River,” now named Neenah Paper FR, LLC). The Fox River assets consisted of four U.S. paper mills and various related assets, producing premium fine papers with well-known brands including STARWHITE®, SUNDANCE®, ESSE® and OXFORD®. In integrating the operations of Fox River with those of our existing fine paper mills, we closed three of the Fox River paper mills. We closed the Housatonic mill, located near Great Barrington, Massachusetts in May 2007, the fine paper mill located in Urbana, Ohio during the second quarter of 2008 and the fine paper mill located in Ripon, California in May 2009.

In January 2012, we purchased certain premium fine paper brands and other assets from Wausau. In January 2013, we purchased certain premium business paper brands from Southworth.

*Former Pulp Operations.* At the Spin-Off, our pulp operations consisted of mills located in Terrace Bay, Ontario and Pictou, Nova Scotia and approximately 975,000 acres of related woodlands. We disposed of these mills and woodlands in a series of transactions from 2006 to 2010. In March 2010, we sold approximately 475,000 acres of woodland assets in Nova Scotia, substantially completing our exit from pulp operations.

## Business Strategy

Our mission is to create value by improving the image and performance of everything we touch. We expect to create value by growing in specialized markets where we have competitive advantages. Strategies to deliver this value include:

*Leading in profitable, specialty niche markets-* We will increase our participation in niche markets that can provide us with leading positions and value our core competencies in performance-based fiber and non-wovens media production, coating and saturating. In addition, we will grow in image-driven products such as premium papers, labels and luxury packaging.

*Increasing our size, growth rate and portfolio diversification-* We will grow with our customers to expand our current product portfolio in new geographies and enter into adjacent markets that are growing and profitable. We will do this both through organic initiatives that build on our technologies and capabilities, and through acquisitions that fit with our competencies and provide attractive financial returns.

*Delivering consistent, attractive returns to our shareholders with disciplined financial management* — We will continue to use Return on Invested Capital (“ROIC”) as a key metric to evaluate investment decisions and measure performance and will maintain a prudent capital structure and deploy our cash flows in ways that can create value, including maintaining a meaningful dividend.

## Products

*Technical Products.* The technical products business is a leading producer of filtration media and durable, saturated and coated substrates for a variety of end uses. In general, our technical products are sold to other manufacturers as key components for their finished products. Several of our key market segments served, including filtration, specialty tape and abrasives, are global in scope. JET-PRO®SofStretch™, KIMDURA®, MUNISING LP®, PREVAIL™, NEENAH®, GESSNER® and varitess® are brands of our technical products business. Our technical products business had net sales of \$416 million, \$407 million and \$421 million in 2013, 2012 and 2011, respectively.

The following is a description of certain key products and markets:

Filtration media primarily for induction air, fuel, oil, and cabin air applications in automotive transportation. Transportation filtration media are sold to suppliers of automotive companies as original equipment on new cars and trucks as well as to the automotive aftermarket, which represents the majority of sales. This business is primarily in Europe.

Specialty tape including both saturated and unsaturated crepe and flat paper tapes sold to manufacturers to produce finished pressure sensitive products for sale in automotive, transportation, manufacturing, building construction, and industrial general purpose applications, including sales in the consumer-do-it-yourself retail channel.

Finished lightweight abrasive paper is used in the automotive, construction, metal and woodworking industries for both waterproof and dry sanding applications.

Wall covering substrates made from saturated and coated wet-laid nonwovens are marketed to converters serving primarily European commercial and consumer-do-it-yourself markets.

Label and tag products made from both saturated base label stock and purchased synthetic base label stock, with coatings applied to allow for high quality variable and digital printing. The synthetic label stock is recognized as a high quality, UV (ultra-violet) stable product used for outdoor applications. Label and tag stock is sold to pressure sensitive coaters, who in turn sell the coated label and tag stock to the label printing community.

Other latex saturated and coated papers for use by a wide variety of manufacturers. Premask paper is used as a protective over wrap for products during the manufacturing process and for applying signs, labeling and other finished products. Medical packaging paper is a polymer impregnated base sheet that provides a breathable sterilization barrier that provides unique properties.

Image transfer papers to transfer an image from paper to tee shirts, hats, coffee mugs, and other surfaces using a proprietary imaging coating for use in digital printing applications. Image transfer papers are primarily sold through large retail outlets and through distributors. Decorative components papers are made from light and medium weight latex saturated papers which can then be coated for printability. Decorative components papers are primarily sold to coater converters, distributors, publishers and printers for use in book covers, stationery and fancy packaging. Other products include clean room papers, durable printing papers, release papers and furniture backers.

*Fine Paper.* The fine paper business manufactures and sells world-class branded premium writing, text, cover and specialty papers and envelopes used in corporate identity packages, invitations, personal stationery and corporate annual reports, as well as, premium labels and luxury packaging. Often these papers are characterized by distinctive colors and textures. Our fine paper business had net sales of \$402 million, \$373 million and \$275 million in 2013, 2012 and 2011, respectively.

Premium writing papers are used for business and personal stationery, corporate identity packages and similar end-use applications. Market leading writing papers are sold by the fine paper business under the CLASSIC®, ENVIRONMENT®, CAPITOL BOND®, ROYAL SUNDANCE® and SOUTHWORTH® trademarks, which are denoted by a brand watermark in each sheet of writing paper. Our fine paper business has an exclusive agreement to manufacture, market and distribute Crane & Co.'s CRANE'S CREST®, CRANE'S BOND®, and CRANE'S LETTRA®, branded fine papers. Our fine paper business has an exclusive agreement to market and distribute Gruppo Cordenons SpA's SO...SILK®, PLIKE® and STARDREAM® branded fine papers. The fine paper business also sells private watermarked paper and other specialty writing papers.

Text and cover papers and envelopes are used in applications such as corporate brochures, pocket folders, corporate annual reports, advertising inserts, direct mail, business cards, hang tags, scrapbooks, and a variety of other uses where colors, textured finishes or heavier weight papers are desired. Our brands in this category include CLASSIC®, CLASSIC CREST®, ESSE® ENVIRONMENT® and ROYAL SUNDANCE®. We also sell a variety of custom colors, paper finishes, and duplex/laminated papers.

Bright papers are used in applications such as direct mail, advertising inserts, scrapbooks and marketing collateral. Our brands in this category include ASTROBRIGHTS® and EXACT BRIGHTS®.

The fine paper business also produces and sells other specialty papers; including envelopes, premium label base stock for applications such as wine labels, luxury packaging, and specialty paper products that address a consumer's need for enhanced image such as translucent papers, art papers, papers for optical scanning and other specialized applications.

## **Markets and Customers**

*Technical Products.* The technical products business sells its products globally into product categories generally used as base materials in the following applications: filtration, specialty tape, component materials for manufactured products such as tape and abrasives, and other specialized product uses such as graphics and identification.

Several products (filtration media, wall coverings, abrasives, specialty tapes, labels) are used in markets that are directly affected by economic business cycles. Other market segments such as image transfer papers used in small/home office and consumer applications are relatively stable. Most products are performance-based and require qualification at customers; however, certain categories may also be subject to price competition and the substitution of lower cost substrates in some less demanding applications.

The technical products business relies on a team of direct sales representatives and customer service representatives to market and sell approximately 95 percent of its sales volume directly to customers and converters.

The technical products business has over 500 customers worldwide. The distribution of sales in 2013 was approximately 55 percent in Europe, 25 percent in North America and 20 percent in Latin America and Asia. Customers typically convert and transform base papers and film into finished rolls and sheets by adding adhesives, coatings, and finishes. These transformed products are then sold to end-users.

Sales to the technical products business's three largest customers represented approximately 30 percent of its total sales in 2013. Although a complete loss of any of these customers would cause a temporary decline in the business's sales volume, the decline could be partially offset by expanding sales to existing customers, and further offset over a several month period with the addition of new customers.

*Fine Paper.* We believe our fine paper business is the leading supplier of premium writing, text and cover papers, bright papers and specialty papers in North America. The stationery segment of the premium fine papers market is divided into cotton and sulfite grades and includes writing papers and envelopes. The text and cover paper segment of the market, used in corporate identification applications, is split between smooth papers and textured papers. Text papers have traditionally been utilized for special, high end collateral material such as corporate brochures, annual reports and special edition books. Cover papers are primarily used for business cards, pocket folders, brochures and report covers including corporate annual reports. Bright papers are generally used by consumers for flyers, direct mail and packaging. In addition, our fine paper business includes other products such as food and beverage labels and high-end packaging materials such as specialty boxes used for luxury retail goods.

The fine paper business has historically sold its products through our sales and marketing organizations primarily in three channels: authorized paper distributors, converters and direct sales. With the purchase of Wausau brands, products are also sold into retail channel through major national retailers. Sales to distributors, including distributor owned paper stores, account for approximately 60 to 65 percent of revenue in the fine paper business. During 2013, approximately eight percent of the sales of our fine paper business were exported to markets outside the United States.

Sales to the three largest customers of the fine paper business represented approximately 30 percent of its total sales in 2013. We practice selective sales distribution to improve our ability to control the marketing of our products. Although a complete loss of any of these customers would cause a temporary decline in the business's sales volume, the decline could be partially offset by expanding sales to existing customers, and further offset over a several month period with the addition of new customers.

*Concentration.* For the years ended December 31, 2013, 2012 and 2011, no customer accounted for more than 10 percent of our consolidated net sales.

The following tables present further information about our businesses by geographic area (dollars in millions):

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Net sales</b>			
United States	\$ 564.4	\$ 543.4	\$ 416.2
Europe	280.1	265.4	279.8
Consolidated	<u>\$ 844.5</u>	<u>\$ 808.8</u>	<u>\$ 696.0</u>

	<u>December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Total Assets</b>			
United States	\$ 365.1	\$ 322.5	\$ 286.4
Canada	1.0	0.2	0.3
Europe	309.8	288.0	278.4
Consolidated	<u>\$ 675.9</u>	<u>\$ 610.7</u>	<u>\$ 565.1</u>

Net sales and total assets are attributed to geographic areas based on the physical location of the selling entities and the physical location of the assets. See Note 13 of Notes to Consolidated Financial Statements “Business Segment and Geographic Information” for information with respect to net sales, profits and total assets by business segment.

### **Raw Materials**

*Technical Products.* Softwood pulp, specialty pulp and latex are the primary raw materials consumed by our technical products business. The technical products business purchases softwood pulp, specialty pulp and latex from various suppliers. The technical products business purchases substantially all of its raw material requirements externally. We believe that all of the raw materials for our technical products operations, except for certain specialty latex grades and specialty softwood pulp, are readily available from several sources and that the loss of a single supplier would not cause a shutdown of our manufacturing operations.

Our technical products business acquires all of its specialized pulp requirements from two global suppliers and certain critical specialty latex grades from four suppliers. In general, these supply arrangements are not covered by formal contracts, but represent multi-year business relationships that have historically been sufficient to meet our needs. We expect these relationships to continue to operate in a satisfactory manner in the future. In the event of an interruption of production at any one supplier, we believe that each of these suppliers individually would be able to satisfy our short-term requirements for specialized pulp or specialty latex. In the event of a long-term disruption in our supply of specialized pulp or specialty latex, we believe we would be able to substitute other pulp grades or other latex grades that would allow us to meet required product performance characteristics and incur only a limited disruption in our production. As a result, we do not believe that the substitution of such alternative pulp or latex grades would have a material effect on our operations.

*Fine Paper.* Hardwood pulp is the primary fiber used to produce products of the fine paper business. Other significant raw material inputs in the production of fine paper products include softwood pulp, recycled fiber, cotton fiber, dyes and fillers. The fine paper business purchases all of its raw materials externally. We believe that all of the raw materials for our fine paper operations, except for certain cotton fiber which represent less than five percent of the total fiber requirements of our fine paper business, are readily available from several sources and that the loss of a single supplier would not cause a shutdown of our manufacturing operations.

We believe that a partial or total disruption in the production of cotton fibers at our two primary suppliers would increase our reliance on “spot market” purchases with a likely corresponding increase in cost. Since we have the ability to source cotton fiber on the “spot market” if faced with a supply disruption, we would not expect cotton fiber supply issues to have a material effect on our operations.

## **Energy and Water**

The equipment used to manufacture the products of our technical products and fine paper businesses use significant amounts of energy, primarily electricity, natural gas, oil and coal. We generate substantially all of our electrical energy at the Munising mill and approximately 40 percent and 15 percent of the electrical energy at our mills in Appleton, Wisconsin and Bruckmühl, Germany, respectively. We also purchase electrical energy from external sources, including electricity generated from renewable sources.

Availability of energy is not expected to be a problem in the foreseeable future, but the purchase price of such energy can and likely will fluctuate significantly based on changes in demand and other factors.

An adequate supply of water is needed to manufacture our products. We believe that there is an adequate supply of water for this purpose at each of our manufacturing locations.

## **Working Capital**

*Technical Products.* The technical products business maintains approximately 25 to 30 days of raw materials and supplies inventories to support its manufacturing operations and approximately 25 to 35 days of finished goods and semi-finished goods inventory to support customer orders for its products. Sales terms in the technical products business vary depending on the type of product sold and customer category. Extended credit terms of up to 120 days are offered to customers located in certain international markets. In general, sales are collected in approximately 45 to 55 days and supplier invoices are paid within 20 to 30 days.

*Fine Paper.* The fine paper business maintains approximately 10 days of raw material inventories to support its paper making operations and about 55 days of finished goods inventory to fill customer orders. Fine paper sales terms range between 20 and 30 days with discounts of zero to 2 percent for customer payments, with discounts of 1 percent and 20-day terms used most often. Extended credit terms are offered to customers located in certain international markets. Supplier invoices are typically paid within 30 days.

## **Competition**

*Technical Products.* Our technical products business competes in global markets with a number of large multinational competitors, including Ahlstrom Corporation, Munksjö, ArjoWiggins SAS, P.H. Glatfelter Company and Hollingsworth & Vose Company. It also competes in some, but not all, of these segments with smaller regional manufacturers, such as Monadnock Paper Mills, Inc., Expera Specialty Solutions LLC., Potsdam Specialty Paper, Inc. and Paper Line S.p.A. We believe the bases of competition in most of these segments are the ability to design and develop customized product features to meet customer specifications while maintaining quality, customer service and price. We believe our research and development program gives us an advantage in customizing base papers to meet customer needs.

*Fine Paper.* We believe our fine paper business is the leading supplier of premium writing, text and cover papers, bright papers and specialty papers in North America. Our fine paper business also competes globally in the premium segment of the uncoated free sheet market. The fine paper business competes directly in North America with Mohawk Fine Papers Inc. and other smaller companies. We believe the primary bases of competition for premium fine papers are brand recognition, product quality, customer service, product availability, promotional support and variety of colors and textures. Price also can be a factor particularly for lower quality printing needs that may compete with opaque and offset papers. We have and will continue to invest in advertising and other programs aimed at graphic designers, printers and corporate end-users in order to maintain a high level of brand awareness as well as communicate the advantages of using our products.

## **Research and Development**

Our technical products business maintains research and development laboratories in Feldkirchen-Westerham, Germany, Roswell, Georgia and Munising, Michigan to support its strategy of developing new products and technologies, and to support growth in its existing product lines and other strategically important markets. We have continually invested in product research and development with spending of \$6.1 million in 2013, \$5.6 million in 2012 and \$5.4 million in 2011.

## **Intellectual Property**

The KIMDURA® and MUNISING LP® trademarks have made a significant contribution to the marketing of synthetic film and clean room papers of the technical products business. The GESSNER® and varitess® trademarks have played an important role in the marketing of Neenah Germany product lines.



We own more than 40 patents and have multiple pending patent applications in the United States, Canada, Western Europe and certain other countries covering image transfer paper, abrasives and medical packaging. We believe our image transfer patents have contributed to establishing the technical products business as a leading supplier of image transfer papers.

We own more than 50 trademarks with registrations in approximately 50 countries. Our fine paper business has built its market leading reputation on trademarked brands that date back as far as 1908. The CLASSIC® family of brands is one of the most well-known and respected trademarks in the printing and writing industry. The CLASSIC® family includes CLASSIC CREST®, CLASSIC® Laid, CLASSIC® Linen, CLASSIC COLUMNS® and CLASSIC COTTON® papers. Our branded products, which also include the ENVIRONMENT® brand and brands such as STARWHITE®, SUNDANCE® and ESSE®, have played an important role in the marketing of the product lines of the fine paper business, which are recognized as an industry leader for quality, consistency and printing applications. Our fine paper business has an exclusive licensing agreements to market and distribute Crane's CRANE'S CREST®, CRANE'S BOND®, CRANE'S LETTRA®, CRANE'S PALETTE™ and CRANE'S® Choice Papers branded fine papers and Gruppo Cordenons SpA's SO...SILK®, PLIKE® and STARDREAM® branded fine papers. In conjunction with the acquisition of the Wausau fine paper business in January 2012, we acquired the ASTROBRIGHTS®, ASTROPARCHE® and ROYAL premium writing, text and cover brands. In conjunction with the acquisition of the Southworth premium business paper business in January 2013, we acquired the SOUTHWORTH® premium business paper brand.

### **Backlog and Seasonality**

*Technical Products.* In general, sales and profits for the technical products business have been relatively stronger in the first half of the year with reductions in the third quarter due to reduced customer converting schedules and in the fourth quarter due to a reduction in year-end inventory levels by our customers. The order flow for the technical products business is subject to seasonal peaks for several of its products, such as the larger volume grades of specialty tape, abrasives, premask, and label stock used primarily in the downstream finished goods manufacturing process. To assure timely shipments during these seasonal peaks, the technical products business provides certain customers with finished goods inventory on consignment. Historically, consignment sales have represented approximately 15 percent of the technical products business's annual sales. Orders are typically shipped within six to eight weeks of receipt of the order. However, the technical products business periodically experiences periods where order entry levels surge, and order backlogs can increase substantially. Raw materials are purchased and manufacturing schedules are planned based on customer forecasts, current market conditions and individual orders for custom products. The order backlog in the technical products business on December 31, 2013 was approximately \$100 million and represented approximately 25 percent of prior year sales. The order backlog in the technical products business on December 31, 2012 was approximately \$90 million and represented approximately 20 percent of prior year sales. We have previously filled the order backlog from December 31, 2012 and expect to fill the order backlog from December 31, 2013 within the current fiscal year.

*Fine Paper.* The fine paper business has historically experienced a steady flow of orders. Orders for stock products are typically shipped within two days, while custom orders are shipped within two to three weeks of receipt. Raw material purchases and manufacturing schedules are planned based on a combination of historical trends, customer forecasts and current market conditions. The order backlogs in the fine paper business on December 31, 2013 and 2012 were \$22.9 million and \$8.4 million, respectively, which represent approximately 21 days of sales and 8 days of sales, respectively. The order backlogs from December 31, 2013 and 2012 were filled in the respective following years.

The operating results at each of our businesses are influenced by the timing of our annual maintenance downs, which are generally scheduled in the third quarter.

### **Employee and Labor Relations**

As of December 31, 2013, we had 1,875 regular full-time employees of whom 735 hourly and 360 salaried employees were located in the United States and 495 hourly and 285 salaried employees were located in Germany.

Hourly employees at our U.S. paper mills are represented by the United Steelworkers Union (the "USW"). The collective bargaining agreement between the Whiting, Neenah, Munising and Appleton paper mills and the USW expire on January 31, 2018, June 30, 2018, July 14, 2018 and May 31, 2019, respectively. On pension matters our U.S. paper mills have bargained jointly with the union. The current agreement on pension matters will remain in effect until September 2019.

Approximately 50 percent of salaried employees and 80 percent of hourly employees of Neenah Germany are eligible to be represented by the Mining, Chemicals and Energy Trade Union, Industriegewerkschaft Bergbau, Chemie und Energie (the "IG BCE"). In June 2013, the IG BCE and a national trade association representing all employers in the industry signed a collective bargaining agreement covering union employees of Neenah Germany that expires in June 2015.

We believe we have satisfactory relations with our employees covered by collective bargaining agreements and do not expect the negotiation of new collective bargaining agreements to have a material effect on our results of operations or cash flows.

### **Environmental, Health and Safety Matters**

Our operations are subject to federal, state and local laws, regulations and ordinances relating to various environmental, health and safety matters. Our operations are in compliance with, or we are taking actions designed to ensure compliance with, these laws, regulations and ordinances. However, the nature of our operations exposes us to the risk of claims concerning non-compliance with environmental, health and safety laws or standards, and there can be no assurance that material costs or liabilities will not be incurred in connection with those claims. Except for certain orders issued by environmental, health and safety regulatory agencies with which we believe we are in compliance and which we believe are immaterial to our financial condition, results of operations and liquidity, we are not currently named as a party in any judicial or administrative proceeding relating to environmental, health and safety matters.

Greenhouse gas ("GHG") emissions have increasingly become the subject of political and regulatory focus. Concern over potential climate change, including global warming, has led to legislative and regulatory initiatives directed at limiting GHG emissions. In addition to certain federal proposals in the United States to regulate GHG emissions, Germany and all the states in which we operate are currently considering GHG legislation or regulations, either individually and/or as part of regional initiatives. While not all are likely to become law it is reasonably possible that additional climate change related mandates will be forthcoming, and it is expected that they may adversely impact our costs by increasing energy costs and raw material prices, requiring operational or equipment modifications to reduce emissions and creating costs to comply with regulations or to mitigate the financial consequences of such compliance.

While we have incurred in the past several years, and will continue to incur, capital and operating expenditures in order to comply with environmental, health and safety laws, regulations and ordinances, we believe that our future cost of compliance with environmental, health and safety laws, regulations and ordinances, and our exposure to liability for environmental, health and safety claims will not have a material effect on our financial condition, results of operations or liquidity. However, future events, such as changes in existing laws and regulations, new legislation to limit GHG emissions or contamination of sites owned, operated or used for waste disposal by us (including currently unknown contamination and contamination caused by prior owners and operators of such sites or other waste generators) may give rise to additional costs which could have a material effect on our financial condition, results of operations or liquidity.

We have planned capital expenditures to comply with environmental, health and safety laws, regulations and ordinances during the period 2014 through 2016 of approximately \$1 million to \$2 million annually. Our anticipated capital expenditures for environmental projects are not expected to have a material effect on our financial condition, results of operations or liquidity.

### **AVAILABLE INFORMATION**

We are subject to the reporting requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934. As such, we file annual, quarterly and current reports, proxy statements and other information with the Securities and Exchange Commission ("SEC"). Our SEC filings are available to the public on the SEC's web site at [www.sec.gov](http://www.sec.gov). You may also read and copy any document we file at the SEC's Public Reference Room located at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the Public Reference Room. Our common stock is traded on the New York Stock Exchange under the symbol NP. You may inspect the reports, proxy statements and other information concerning us at the offices of the New York Stock Exchange, 20 Broad Street, New York, New York 10005.

Our web site is [www.neenah.com](http://www.neenah.com). Information on our web site is not incorporated by reference in this document. Our reports on Form 10-K, Form 10-Q and Form 8-K, as well as amendments to those reports, are and will be available free of charge on our web site as soon as reasonably practicable after we file or furnish such reports with the SEC. In addition, you may request a copy of any of these reports (excluding exhibits) at no cost upon written request to us at: Investor Relations, Neenah Paper, Inc., 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005.

## Item 1A. Risk Factors

*You should carefully consider each of the following risks and all of the other information contained in this Annual Report on Form 10-K. Some of the risks described below relate principally to our business and the industry in which we operate, while others relate principally to our indebtedness. The remaining risks relate principally to the securities markets generally and ownership of our common stock.*

*Our business, financial condition, results of operations or liquidity could be materially affected by any of these risks, and, as a result, the trading price of our common stock could decline. The risks described below are not the only ones we face. Additional risks not presently known to us or that we currently deem immaterial may also impair our business operations.*

### **Risks Related to Our Business and Industry**

***Our business will suffer if we are unable to effectively respond to decreased demand for some of our products due to conditions in the global economy or secular decline of some markets.***

We have experienced and may experience in the future decreased demand for some of our products due to slowing or negative global economic growth, uncertainty in credit markets, declining consumer and business confidence, fluctuating commodity prices, increased unemployment and other challenges affecting the global economy. The North American uncoated free sheet market has been declining two to four percent annually due to the increasing use of electronic media for communication. For 2013, the Pulp and Paper Products Council reported a 2.5 percent year-over-year industry decline in the uncoated free sheet paper category. Premium fine papers represent approximately two and a half to three percent of the North American uncoated free sheet market. In addition, our customers may experience deterioration of their businesses, cash flow shortages, and difficulty obtaining financing. If we are unable to implement business strategies to effectively respond to decreased demand for our products, our financial position, cash flows and results of operations would be adversely affected.

***Changes in international conditions generally, and particularly in Germany, could adversely affect our business and results of operations.***

Our operating results and business prospects could be adversely affected by risks related to the countries outside the United States in which we have manufacturing facilities or sell our products, including Germany, the Eurozone and elsewhere. Downturns in economic activity, adverse tax consequences, fluctuations in the value of local currency versus the U.S. dollar, or any change in social, political or labor conditions in any of these countries or regions could negatively affect our financial results.

For example, the European sovereign debt crisis has negatively affected economic conditions in Europe and globally. We have significant operations and financial relationships based in Europe and in Germany in particular. Europe has historically accounted for over 40 percent of our net revenues. If the European sovereign debt crisis continues or deepens, economic conditions in Europe may further deteriorate. In that case, our business in Europe and elsewhere, as well as the businesses of our customers and suppliers, may be adversely affected.

***Our businesses are significantly dependent on sales to their largest customers.***

Sales to the three largest customers of each of the fine paper business and the technical products business represented approximately 30 percent of such segment's total sales for 2013. A significant loss of business from any of our major fine paper or technical products customers may have a material adverse effect on our financial condition, results of operations and liquidity. We are also subject to credit risk associated with our customer concentration. If one or more of our largest fine paper or technical products customers were to become bankrupt, insolvent or otherwise were unable to pay for services provided, we may incur significant write-offs of accounts receivable.

***The availability of and prices for raw materials and energy will significantly impact our business.***

We purchase a substantial portion of the raw materials and energy necessary to produce our products on the open market, and, as a result, the price and other terms of those purchases are subject to change based on factors such as worldwide supply and demand and government regulation. We do not have significant influence over our raw material or energy prices and our ability to pass increases in those prices along to purchasers of our products may be challenged, unless those increases coincide with increased demand for the product. Therefore, raw material or energy prices could increase at the same time that prices for our products are steady or decreasing. In addition, we may not be able to recoup other cost increases we may experience, such as those resulting from inflation or from increases in wages or salaries or increases in health care, pension or other employee benefits costs, insurance costs or other costs.



Our technical products business acquires all of its specialized pulp requirements from two global suppliers and certain critical specialty latex grades from four suppliers. In general, these supply arrangements are not covered by formal contracts, but represent multi-year business relationships that have historically been sufficient to meet our needs. We expect these relationships to continue to operate in a satisfactory manner in the future. In the event of an interruption of production at any one supplier, we believe that each of these suppliers individually would be able to satisfy our short-term requirements for specialized pulp or specialty latex. In the event of a long-term disruption in our supply of specialized pulp or specialty latex, we believe we would be able to substitute other pulp grades or other latex grades that would allow us to meet required product performance characteristics and incur only a limited disruption in our production.

Our fine paper business acquires a substantial majority of the cotton fiber used in the production of certain branded bond paper products pursuant to annual agreements with two North American producers. The balance of our cotton fiber requirements are acquired through “spot market” purchases from a variety of other producers. We believe that a partial or total disruption in the production of cotton fibers at our two primary suppliers would increase our reliance on “spot market” purchases with a likely corresponding increase in cost.

***Our operating results are likely to fluctuate.***

Our operating results are subject to substantial quarterly and annual fluctuations due to a number of factors, many of which are beyond our control. Operating results could be adversely affected by general economic conditions causing a downturn in the market for paper products. Additional factors that could affect our results include, among others, changes in the market price of pulp, the effects of competitive pricing pressures, production capacity levels and manufacturing yields, availability and cost of products from our suppliers, the gain or loss of significant customers, our ability to develop, introduce and market new products and technologies on a timely basis, changes in the mix of products produced and sold, seasonal customer demand, the relative strength of the Euro versus the U.S. dollar, increasing interest rates and environmental costs. The timing and effect of the foregoing factors are difficult to predict, and these or other factors could materially adversely affect our quarterly or annual operating results.

***We face many competitors, several of which have greater financial and other resources.***

We face competition in each of our business segments from companies that produce the same type of products that we produce or that produce lower priced alternative products that customers may use instead of our products. Some of our competitors have greater financial, sales and marketing, or research and development resources than we do. Greater financial resources and product development capabilities may also allow our competitors to respond more quickly to new opportunities or changes in customer requirements.

***We cannot be certain that our tax planning strategies will be effective and that our net operating losses (“NOLs”) will continue to be available to offset our tax liability.***

We are continuously undergoing examination by the Internal Revenue Service (the “IRS”) as well as taxing authorities in various state and foreign jurisdictions in which we operate. The IRS and other taxing authorities routinely challenge certain deductions and credits reported on our income tax returns.

In November 2010, we received a tax examination report from the German tax authorities challenging the validity of certain interest expense deductions claimed on the Company’s tax returns for the years 2006 and 2007. In August 2012, we received tax assessments totaling €3.7 million from the German tax authorities and submitted an appeal challenging these assessments. We paid a total of €1.9 million against the August 2011 tax assessments and reflected these payments as assets (in “Income taxes receivable”) in recognition that such amounts would be treated as prepayments against any assessments ultimately owed. During the first quarter of 2013, we reached a settlement with the German tax authorities for all issues related to the tax examination. The settlement resulted in a revised tax assessment of €0.5 million, which was approximately equal to our liability for uncertain tax positions related to this issue at December 31, 2012. For the year ended December 31, 2013, we received refunds of the above tax prepayments of €1.4 million.

As of December 31, 2013, we reflected a liability for unrecognized tax benefits based on an assessment of the likelihood of alternative outcomes related to certain ongoing interest expense deductions through December 31, 2013. Management believes it is remote that our liability for unrecognized tax benefits related to these matters will significantly increase within the next 12 months.

As of December 31, 2013, we had \$32.9 million of U.S. Federal and \$51.5 million of U.S. State tax NOLs which may be used to offset taxable income in the future. In order to utilize the NOLs, we must generate consolidated taxable income. If not used, substantially all of the NOLs will expire in various amounts between 2028 and 2030. The availability of NOLs to offset taxable income could also be substantially reduced if we were to undergo an “ownership change” within the meaning of Section 382(g) (1) of the Internal Revenue Code. We will be treated as having had an “ownership change” if there is more than a 50% increase in stock ownership during a three-year “testing period” by “5% stockholders.”

In accordance with Accounting Standards Codification (“ASC”) Topic 740, *Income Taxes* (“ASC Topic 740”), as of December 31, 2013, we have recorded a liability of \$4.3 million for uncertain tax positions where we believe it is “more likely than not” that the benefit reported on our income tax return will not be realized. There can be no assurance, however, that the actual amount of unrealized deductions will not exceed the amounts we have recognized for uncertain tax positions.

***We have significant obligations for pension and other postretirement benefits.***

We have significant obligations for pension and other postretirement benefits which could require future funding beyond that which we have funded in the past or which we currently anticipate. At December 31, 2013, our projected pension benefit obligations were \$320.4 million and exceeded the fair value of pension plan assets by \$59.1 million. In 2013, we made total contributions to qualified pension trusts of \$18.1 million. In addition, during 2013 we paid pension benefits for unfunded qualified and supplemental retirement plans of \$2.2 million. At December 31, 2013, our projected other postretirement benefit obligations were \$41.0 million. No assets have been set aside to satisfy our other postretirement benefit obligations. In 2013, we made payments for postretirement benefits other than pensions of \$3.7 million. A material increase in funding requirements or benefit payments could have a material effect on our cash flows.

***The outcome of legal actions and claims may adversely affect us.***

We are involved in legal actions and claims arising in the ordinary course of our business. The outcome of such legal actions and claims against us cannot be predicted with certainty. Legal actions and claims against us could have a material effect on our financial condition, results of operations and liquidity.

***Labor interruptions would adversely affect our business.***

Substantially all of our hourly employees are unionized. In addition, some key customers and suppliers are also unionized. Strikes, lockouts or other work stoppages or slow downs involving our unionized employees could have a material effect on us.

***Future dividends on our common stock may be restricted or eliminated.***

Dividends are declared at the discretion of our Board of Directors, and future dividends will depend on our future earnings, cash flow, financial requirements and other factors. Our ability to pay cash dividends on our common stock is limited under the terms of both our bank credit agreement and the indenture for our \$175 million of eight-year senior notes due November 2021 (the “2021 Senior Notes”). As of December 31, 2013, under the most restrictive terms of the indenture for the 2021 Senior Notes, our ability to pay cash dividends on our common stock is limited to a total of \$25 million in a 12-month period. There can be no assurance that we will continue to pay dividends in the future.

***If we have a catastrophic loss or unforeseen or recurring operational problems at any of our facilities, we could suffer significant lost production and/or cost increases.***

Our technical products and fine paper businesses may suffer catastrophic loss due to fire, flood, terrorism, mechanical failure, or other natural or man-made events. If any of our facilities were to experience a catastrophic loss, it could disrupt our operations, delay production, delay or reduce shipments, reduce revenue, and result in significant expenses to repair or replace the facility. These expenses and losses may not be adequately covered by property or business interruption insurance. Even if covered by insurance, our inability to deliver our products to customers, even on a short-term basis, may cause us to lose market share on a more permanent basis.

***Fluctuations in currency exchange rates could adversely affect our results.***

Exchange rate fluctuations for the Euro do not have a material effect on the operations or cash flows of our German technical products business. Our German technical products business incurs most of its costs and sells most of its production in Europe and, therefore, its operations and cash flows are not materially affected by changes in the exchange rate of the Euro relative to the U.S. dollar. Changes in the Euro exchange rate relative to the U.S. dollar will, however, have an effect on our balance sheet and reported results of operations. See “Quantitative and Qualitative Disclosures About Market Risk—Foreign Currency Risk.”

In addition, because we transact business in other foreign countries, some of our revenues and expenses are denominated in a currency other than the local currency of our operations. As a result, changes in exchange rates between the currency in which the transaction is denominated and the local currency of our operations into which the transaction is being recorded can impact the amount of local currency recorded for such transaction. This can result in more or less local currency revenues or costs related to such transaction, and thus have an effect on our reported sales and income before income taxes.

***Our activities are subject to extensive government regulation, which could increase our costs, cause us to incur liabilities and adversely affect the manufacturing and marketing of our products.***

Our operations are subject to federal, state and local laws, regulations and ordinances in the United States and Germany relating to various environmental, health and safety matters. The nature of our operations requires that we invest capital and incur operating costs to comply with those laws, regulations and ordinances and exposes us to the risk of claims concerning non-compliance with environmental, health and safety laws or standards. We cannot assure that significant additional expenditures will not be required to maintain compliance with, or satisfy potential claims arising from, such laws, regulations and ordinances. Future events, such as changes in existing laws and regulations or contamination of sites owned, operated or used for waste disposal by us (including currently unknown contamination and contamination caused by prior owners and operators of such sites or other waste generators) may give rise to additional costs that could require significantly higher capital expenditures and operating costs, which would reduce the funds otherwise available for operations, capital expenditures, future business opportunities or other purposes.

***We are subject to risks associated with possible climate change legislation and various cost and manufacturing issues associated with such legislation.***

GHG emissions have increasingly become the subject of political and regulatory focus. Concern over potential climate change, including global warming, has led to legislative and regulatory initiatives directed at limiting GHG emissions. In addition to certain federal proposals in the United States to regulate GHG emissions, Germany and all the states in which we operate are currently considering GHG legislation or regulations, either individually and/or as part of regional initiatives. While not all are likely to become law it is reasonably possible that additional climate change related mandates will be forthcoming, and it is expected that they may adversely impact our costs by increasing energy costs and raw material prices, requiring operational or equipment modifications to reduce emissions and creating costs to comply with regulations or to mitigate the financial consequences of compliance.

### **Risks Relating to Our Indebtedness**

***We may not be able to fund our future capital requirements internally or obtain third-party financing.***

We may be required or choose to obtain additional debt or equity financing to meet our future working capital requirements, as well as to fund capital expenditures and acquisitions. To the extent we must obtain financing from external sources to fund our capital requirements, we cannot guarantee financing will be available on favorable terms, if at all. As of December 31, 2013, we have required debt payments of \$21.4 million during the year ending December 31, 2014.

***We may not be able to generate sufficient cash flow to meet our debt obligations, including the 2021 Senior Notes.***

Our ability to make scheduled payments or to refinance our obligations with respect to the 2021 Senior Notes, our other debt and our other liabilities will depend on our financial and operating performance, which, in turn, is subject to prevailing economic conditions and to certain financial, business and other factors beyond our control. If our cash flow and capital resources are insufficient to fund our debt obligations and other liabilities, we could face substantial liquidity problems and may be forced to reduce or delay scheduled expansions and capital expenditures, sell material assets or operations, obtain additional capital or restructure our debt. We cannot assure that our operating performance, cash flow and capital resources will be sufficient to repay our debt in the future. In the event that we are required to dispose of material assets or operations or restructure our debt to meet our debt and other obligations, we can make no assurances as to the terms of any such transaction or how quickly any such transaction could be completed.

If we cannot make scheduled payments on our debt, we will be in default and, as a result:

- our debt holders could declare all outstanding principal and interest to be due and payable;
- our senior secured lenders could terminate their commitments and commence foreclosure proceedings against our assets; and
- we could be forced into bankruptcy or liquidation.

If our operating performance declines in the future or we breach our covenants under the revolving credit facility, we may need to obtain waivers from the lenders under our revolving credit facility to avoid being in default. We may not be able to obtain these waivers. If this occurs, we would be in default under our revolving credit facility.

***We have significant indebtedness which subjects us to restrictive covenants relating to the operation of our business.***

As of December 31, 2013, we had \$175 million of 2021 Senior Notes, \$19.3 million in revolving credit borrowings at our wholly-owned German subsidiary (“Neenah Germany”) and \$17.6 million of project financing outstanding. In addition, availability under our bank credit agreement was approximately \$104 million. Our leverage could have important consequences. For example, it could:

- make it difficult for us to satisfy our financial obligations, including making scheduled principal and interest payments on the 2021 Senior Notes and our other indebtedness;
- place us at a disadvantage to our competitors;
- require us to dedicate a substantial portion of our cash flow from operations to service payments on our indebtedness, thereby reducing funds available for other purposes;
- increase our vulnerability to a downturn in general economic conditions or the industry in which we operate;
- limit our ability to obtain additional financing for working capital, capital expenditures, acquisitions and general corporate and other purposes; and
- limit our ability to plan for and react to changes in our business and the industry in which we operate.

The terms of our indebtedness, including our bank credit agreement and the indenture governing the 2021 Senior Notes, contain covenants restricting our ability to, among other things, incur certain additional debt, make specified restricted payments, pay dividends, authorize or issue capital stock, enter into transactions with our affiliates, consolidate or merge with or acquire another business, sell certain of our assets or liquidate, dissolve or wind-up our company. As of December 31, 2013, under the most restrictive terms of debt agreements, our ability to pay cash dividends on our common stock is limited to a total of \$25 million in a 12-month period.

In addition, our bank credit agreement contains covenants with which we must comply during the term of the agreement. Among other things, such covenants restrict our ability to incur certain additional debt, make specified restricted payments, authorize or issue capital stock, enter into transactions with affiliates, consolidate or merge with or acquire another business, sell certain of its assets, or dissolve or wind up. In addition, if we have outstanding borrowings under our term loan or if borrowing availability under our bank credit agreement is less than \$20 million, we are required to achieve a fixed charge coverage ratio (as defined in our bank credit agreement) of not less than 1.1 to 1.0 for the preceding 12-month period, tested as of the end of such quarter. As of December 31, 2013, we were in compliance with all terms of our bank credit agreement.

Our revolving credit facilities accrue interest at variable rates. As of December 31, 2013, we had 19.3 million of revolving credit borrowings outstanding. We may reduce our exposure to rising interest rates by entering into interest rate hedging arrangements, although those arrangements may result in us incurring higher interest expenses than we would incur without the arrangements. If interest rates increase in the absence of such arrangements, we will need to dedicate more of our cash flow from operations to make payments on our debt. For more information on our liquidity, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources.”

***Our failure to comply with the covenants contained in our revolving credit facility or the indenture governing the 2021 Senior Notes could result in an event of default that could cause acceleration of our indebtedness.***

Our failure to comply with the covenants and other requirements contained in the indenture governing the 2021 Senior Notes, our revolving credit facility or our other debt instruments could cause an event of default under the relevant debt instrument. The occurrence of an event of default could trigger a default under our other debt instruments, prohibit us from accessing additional borrowings and permit the holders of the defaulted debt to declare amounts outstanding with respect to that debt to be immediately due and payable. Our assets or cash flows may not be sufficient to fully repay borrowings under our outstanding debt instruments, and we may be unable to refinance or restructure the payments on indebtedness on favorable terms, or at all.

***Despite our indebtedness levels, we and our subsidiaries may be able to incur substantially more indebtedness, which may increase the risks created by our substantial indebtedness.***

Because the terms of our bank credit agreement and the indenture governing the 2021 Senior Notes do not fully prohibit us or our subsidiaries from incurring additional indebtedness, we and our subsidiaries may be able to incur substantial additional indebtedness in the future, some of which may be secured. If we or any of our subsidiaries incur additional indebtedness, the related risks that we and they now face may intensify.

***Our bank credit agreement is secured by a majority of our North American assets.***

Our bank credit agreement is secured by a majority of our North American assets, including the capital stock of our subsidiaries. Neenah Germany is not a borrower or guarantor with respect to the bank credit agreement.

Availability under our bank credit agreement will fluctuate over time depending on the value of our inventory, receivables and various capital assets. An extended work stoppage or decline in sales volumes would result in a decrease in the value of the assets securing the bank credit agreement. A reduction in availability under the bank credit agreement could have a material effect on our liquidity.

***Changes in credit ratings issued by nationally recognized statistical rating organizations could adversely affect our cost of financing and have an adverse effect on the market price of our securities.***

Our debt currently has a non-investment grade rating, and there can be no assurance that any rating assigned by the rating agencies will remain for any given period of time or that a rating will not be lowered or withdrawn entirely by a rating agency if, in that rating agency's judgment, future circumstances relating to the basis of the rating, such as adverse changes, so warrant. A lowering or withdrawal of the ratings assigned to our debt securities by rating agencies may increase our future borrowing costs and reduce our access to capital, which could have a material adverse impact on our financial condition and results of operations.

***We depend on our subsidiaries to generate cash flow to meet our debt service obligations, including payments on the 2021 Senior Notes.***

We conduct a substantial portion of our business through our subsidiaries. Consequently, our cash flow and ability to service our debt obligations, including the 2021 Senior Notes, depend upon the earnings of our subsidiaries and the distribution of those earnings to us, or upon loans, advances or other payments made by these entities to us. The ability of these entities to pay dividends or make other payments or advances to us will be subject to applicable laws and contractual restrictions contained in the instruments governing their debt, including our revolving credit facility and the indenture governing the 2021 Senior Notes. These limitations are also subject to important exceptions and qualifications.

The ability of our subsidiaries to generate sufficient cash flow from operations to allow us to make scheduled payments on our debt, including the 2021 Senior Notes, will depend upon their future financial performance, which will be affected by a range of economic, competitive and business factors, many of which are outside of our control as well as their ability to repatriate cash to us. If our subsidiaries do not generate sufficient cash flow from operations to help us satisfy our debt obligations, including payments on the 2021 Senior Notes, or if they are unable to distribute sufficient cash flow to us, we may have to undertake alternative financing plans, such as refinancing or restructuring our debt, selling assets, reducing or delaying capital expenditures or seeking to raise additional capital. Refinancing may not be possible, and any assets may not be saleable, or, if sold, we may not realize sufficient amounts from those sales. Additional financing may not be available on acceptable terms, if at all, or we may be prohibited from incurring it, if available, under the terms of our various debt instruments then in effect. Our inability to generate sufficient cash flow to satisfy our debt obligations or to refinance our obligations on commercially reasonable terms would have an adverse effect on our business, financial condition and results of operations, as well as on our ability to satisfy our obligations on the 2021 Senior Notes.



## FORWARD-LOOKING STATEMENTS

Certain statements in this Annual Report on Form 10-K may constitute “forward-looking” statements as defined in Section 27A of the Securities Act of 1933 (the “Securities Act”), Section 21E of the Securities Exchange Act of 1934 (the “Exchange Act”), the Private Securities Litigation Reform Act of 1995 (the “PSLRA”), or in releases made by the SEC, all as may be amended from time to time. Statements contained in this Annual Report on Form 10-K that are not historical facts may be forward-looking statements within the meaning of the PSLRA. Any such forward-looking statements reflect our beliefs and assumptions and are based on information currently available to us. Forward-looking statements are only predictions and involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These cautionary statements are being made pursuant to the Securities Act, the Exchange Act and the PSLRA with the intention of obtaining the benefits of the “safe harbor” provisions of such laws. The Company cautions investors that any forward-looking statements we make are not guarantees or indicative of future performance. For additional information regarding factors that may cause our results of operations to differ materially from those presented herein, please see “Risk Factors” contained in this Annual Report on Form 10-K and as are detailed from time to time in other reports we file with the SEC.

You can identify forward-looking statements as those that are not historical in nature, particularly those that use terminology such as “may,” “will,” “should,” “expect,” “anticipate,” “contemplate,” “estimate,” “believe,” “plan,” “project,” “predict,” “potential” or “continue,” or the negative of these, or similar terms. In evaluating these forward-looking statements, you should consider the following factors, as well as others contained in our public filings from time to time, which may cause our actual results to differ materially from any forward-looking statement:

- changes in market demand for our products due to global economic conditions
- fluctuations in (i) exchange rates (in particular changes in the U.S. dollar/Euro currency exchange rates) and (ii) interest rates;
- increases in commodity prices, (particularly for pulp, energy and latex) due to constrained global supplies or unexpected
- supply disruptions;
- the availability of raw materials and energy;
- the competitive environment;
- capital and credit market volatility and fluctuations in global equity and fixed-income markets;
- unanticipated expenditures related to the cost of compliance with environmental and other governmental regulations;
- our ability to control costs and implement measures designed to enhance operating efficiencies;
- the loss of current customers or the inability to obtain new customers;
- increases in the funding requirements for our pension and postretirement liabilities;
- changes in asset valuations including write-downs of assets including property, plant and equipment; inventory, accounts receivable, deferred tax assets or other assets for impairment or other reasons;
- our existing and future indebtedness;
- our net operating losses may not be available to offset our tax liability and other tax planning strategies may not be effective;
- strikes, labor stoppages and changes in our collective bargaining agreements and relations with our employees and unions;
- other risks that are detailed from time to time in reports we file with the SEC; and
- other factors described under “Risk Factors”.

You are cautioned not to unduly rely on such forward-looking statements, which speak only as of the date made, when evaluating the information presented in this information statement.

## Item 1B. Unresolved Staff Comments

None.

## Item 2. Properties

Our principal executive offices are located in Alpharetta, Georgia, a suburb of Atlanta, Georgia, and we operate a research and development laboratory in the nearby suburb of Roswell, Georgia. We own and operate four paper mills in the United States that produce printing and writing, text, cover, durable saturated and coated substrates and other specialty papers for a variety of end uses. We own and operate three paper mills in Germany that produce transportation and other filter media, wall coverings and durable and saturated substrates.

We believe that each of these facilities is adequately maintained and is suitable for conducting our operations and business. We manage machine operating schedules at our manufacturing locations to fulfill customer orders in a timely manner and control inventory levels.

As of December 31, 2013, following are the locations of our principal facilities and operating equipment and the products produced at each location. All the facilities are owned by us, except as otherwise noted:

<u>Location</u>	<u>Equipment/Resources</u>	<u>Products</u>
<b>Fine Paper Segment</b>		
Appleton Mill Appleton, Wisconsin	Two paper machines; paper finishing equipment	Printing and writing, text, cover and other specialty papers
Converting Center Neenah, Wisconsin	Paper finishing equipment	Printing and writing, text, cover and other specialty papers
Neenah Mill Neenah, Wisconsin	Two paper machines; paper finishing equipment	Printing and writing, text, cover and other specialty papers
Whiting Mill Whiting, Wisconsin	Four paper machines; paper finishing equipment	Printing and writing, text, cover and other specialty papers
<b>Technical Products Segment</b>		
Munising Mill Munising, Michigan	Two paper machines; two off line saturators; two off line coaters; specialty finishing equipment	Tapes, abrasives, premask, medical packaging and other durable, saturated and coated substrates
Bruckmühl Mill Bruckmühl, Germany	One paper machine; two saturator/coaters; finishing equipment	Masking tape backings and abrasive backings
Lahnstein Mill Lahnstein, Germany	One paper machine; three impregnating and coating machines; two calendars; finishing equipment	Nonwoven wall coverings, printing media and durable substrates
Weidach Mill Feldkirchen-Westerham, Germany	Two paper machines; three saturators; one laminator; three meltblown machines; specialty finishing equipment	Transportation filtration and other industrial filter media

See Note 6 of Notes to Consolidated Financial Statements, "Debt" for a description of the material encumbrances attached to the properties described in the table above.

## Capacity Utilization

Paper machines in our manufacturing facilities generally operate on a combination of five or seven-day schedules to meet demand. We are not constrained by input factors and the maximum operating capacity of our manufacturing facilities is calculated based on operating days to account for variations in mix and different units of measure between assets. Due to required maintenance downtime and contract holidays, the maximum number of operating days is defined as 350 days per year. We generally expect to utilize approximately 85 to 95 percent of our maximum operating capacity. The following table presents our percentage utilization of maximum operating capacity by segment:

	Year Ended December 31,		
	2013	2012 (1)	2011
Technical Products	88%	88%	87%
Fine Paper (2)	86%	85%	65%

- (1) The increase in the percentage of capacity utilization for our Fine Paper segment for the year ended December 31, 2012 compared to the prior year was primarily due to additional production related to the acquisition of the Wausau brands.
- (2) The Index, Tag and Vellum Bristol product lines acquired from Wausau in January 2012 are manufactured in our Fine Paper mills and the percentage of maximum capacity utilization for the Fine Paper segment includes such production.

As of December 31, 2013, following are the locations of our owned and leased office and laboratory space and the functions performed at each location.

Administrative Location	Office/Other Space	Function
Alpharetta, Georgia	Leased Office Space	Corporate Headquarters and Administration
Roswell, Georgia	Leased Laboratory Space	Research and Development for our paper businesses
Feldkirchen-Westerham, Germany	Owned Laboratory Space	Research and Development for our technical product businesses
Neenah and Appleton, Wisconsin	Owned Office Space	Administration

## Item 3. Legal Proceedings

### *Litigation*

We are involved in certain legal actions and claims arising in the ordinary course of business. While the outcome of these legal actions and claims cannot be predicted with certainty, it is the opinion of management that the outcome of any such claim which is pending or threatened, either individually or on a combined basis, will not have a material effect on our consolidated financial condition, results of operations or liquidity.

### *Income Taxes*

We are continuously undergoing examination by the IRS as well as various state and foreign jurisdictions. The IRS and other taxing authorities routinely challenge certain deductions and credits we report on our income tax returns.

#### German Tax Audits — Tax Years 2006 to 2007

In November 2010, the Company received a tax examination report from the German tax authorities challenging the validity of certain interest expense deductions claimed on the Company's tax returns for the years 2006 and 2007. In August 2011, the Company received tax assessments totaling €3.7 million from the German tax authorities and submitted an appeal challenging these assessments. The Company paid a total of €1.9 million against the August 2011 tax assessments and reflected these payments as assets (in "Income taxes receivable") in recognition that such amounts would be treated as prepayments against any assessments ultimately owed. During the first quarter of 2013, the Company reached a settlement with the German tax authorities for all issues related to the tax examination. The settlement resulted in a revised tax assessment of €0.5 million, which was approximately equal to the Company's liability for uncertain tax positions related to this issue at December 31, 2012. For the year ended December 31, 2013, the Company received refunds of the above tax prepayments of €1.4 million.



As of December 31, 2013, the Company reflected a liability for unrecognized tax benefits based on an assessment of the likelihood of alternative outcomes related to certain ongoing interest expense deductions through December 31, 2013. Management believes it is remote that the Company's liability for unrecognized tax benefits related to these matters will significantly increase within the next 12 months.

**Item 4. Mine Safety Disclosures**

Not applicable.

**PART II**

**Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Neenah common stock is listed on the New York Stock Exchange and is traded under the ticker symbol NP. Trading, as reported on the New York Stock Exchange, Inc. Composite Transactions Tape, and dividend information follows:

	Common Stock Market Price		Dividends Declared
	High	Low	
2013			
Fourth quarter	\$44.31	\$37.50	\$0.20
Third quarter	\$40.38	\$31.80	\$0.20
Second quarter	\$32.35	\$27.44	\$0.15
First quarter	\$32.57	\$27.70	\$0.15
2012			
Fourth quarter	\$29.19	\$23.67	\$0.12
Third quarter	\$30.61	\$25.40	\$0.12
Second quarter	\$30.00	\$24.48	\$0.12
First quarter	\$31.06	\$22.31	\$0.12

Dividends are declared at the discretion of the Board of Directors, and future dividends will depend on our future earnings, cash flow, financial requirements and other factors. Our ability to pay cash dividends on our common stock is limited under the terms of both our bank credit agreement and our 2021 Senior Notes. As of December 31, 2013, under the most restrictive terms of our debt agreements, our ability to pay cash dividends on our common stock is limited to a total of \$25 million in a 12-month period. For the year ended December 31, 2013 we paid cash dividends of \$0.70 per common share or \$11.4 million. For the year ended December 31, 2012 we paid cash dividends of \$0.48 per common share or \$7.8 million. In November 2013, our Board of Directors approved a twenty percent increase in the annual dividend rate on our common stock to \$0.96 per share. The dividend is scheduled to be paid in four equal quarterly installments beginning in March 2014.

As of February 14, 2014, Neenah had approximately 1,700 holders of record of its common stock. The closing price of Neenah's common stock on February 14, 2014 was \$44.80.

### Purchases of Equity Securities:

The following table sets forth certain information regarding purchases of our common stock during the fourth quarter of 2013.

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (b)	Approximate Dollar Value of Shares that May Yet Be Purchased Under Publicly Announced Plans or Programs
October 2013	3,300	\$40.49	—	\$10,000,000
November 2013	—	—	—	\$10,000,000
December 2013(a)	87,500	\$42.76	—	\$10,000,000

- (a) Transactions represent the purchase of vested restricted shares from employees to satisfy minimum tax withholding requirements upon vesting of stock-based awards. None of these transactions were made in the open market. The average price paid is based upon the closing sales price on the New York Stock Exchange on the date of the transaction. Such purchases are held as treasury shares. See Note 8 of Notes to Consolidated Financial Statements, “Stock Compensation Plans.”
- (b) On May 17, 2013, the Company’s Board of Directors authorized a program that would allow for the purchase of up to \$10 million of outstanding Common Stock through May 16, 2014.

### Equity Compensation Plan Information

The following table summarizes information about outstanding options, share appreciation rights and restricted stock units and shares reserved for future issuance under our existing equity compensation plans as of December 31, 2013.

Plan Category	(a) Number of securities to be issued upon exercise of outstanding options, warrants, and rights	(b) Weighted-average exercise price of outstanding options, warrants, and rights(1)	(c) Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders	1,057,200(2)(3)	\$23.36	1,790,000
Equity compensation plans not approved by security holders	—	—	—
Total	1,057,200	\$23.36	1,790,000

- (1) The weighted-average exercise price of outstanding options, warrants and rights does not take into account restricted stock units since they do not have an exercise price.
- (2) Includes (i) 810,300 shares issuable upon the exercise of outstanding options and stock appreciation rights (“SARs”), (ii) 94,700 shares issuable following the vesting and conversion of outstanding performance share unit awards, and (iii) 152,200 shares issuable upon the vesting and conversion of outstanding restricted stock units, all as of December 31, 2013.
- As of December 31, 2013, we had an aggregate of 950,668 stock options and SARs outstanding. The weighted average exercise price of the stock options and SARs was \$23.36 per share and the remaining contractual life of such awards was 5.8 years.
- (3) Includes 59,900 shares that would be issued upon the assumed exercise of 192,300 SARs at the \$44.80 per share closing price of our common stock on February 14, 2014.

## Item 6. Selected Financial Data

The following table sets forth our selected historical financial and other data. You should read the information set forth below in conjunction with “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and our historical consolidated financial statements and the notes to those consolidated financial statements included elsewhere in this Annual Report. The statement of operations data for the years ended December 31, 2013, 2012 and 2011 and the balance sheet data as of December 31, 2013 and 2012 set forth below are derived from our audited historical consolidated financial statements included elsewhere in this Annual Report on Form 10-K. The balance sheet data as of December 31, 2011, 2010 and 2009 and the statement of operations data for the years ended December 31, 2010 and 2009 set forth below are derived from our historical consolidated financial statements not included in this Annual Report on Form 10-K.

	Year Ended December 31,				
	2013	2012	2011	2010	2009
	(Dollars in millions, except per share data)				
<b>Consolidated Statement of Operations Data</b>					
Net sales	\$ 844.5	\$ 808.8	\$ 696.0	\$ 657.7	\$ 573.9
Cost of products sold	678.9	649.7	570.6	537.7	472.3
Gross profit	165.6	159.1	125.4	120.0	101.6
Selling, general and administrative expenses	79.4	77.4	68.2	69.3	69.1
Integration/restructuring costs (a)	0.6	5.8	-	-	-
SERP settlement charge (b)	0.2	3.5	-	-	-
Loss on early extinguishment of debt (c)	0.5	0.6	2.4	-	-
Loss (gain) on closure and sale of the Ripon Mill (d)	-	-	-	(3.4)	17.1
Other (income) expense - net	1.1	1.4	(1.8)	(1.0)	(1.0)
Operating income	83.8	70.4	56.6	55.1	16.4
Interest expense - net	11.0	13.4	15.3	20.3	23.2
Income (loss) from continuing operations before income taxes	72.8	57.0	41.3	34.8	(6.8)
Provision (benefit) for income taxes	23.4	17.1	12.0	9.8	(5.0)
Income (loss) from continuing operations	49.4	39.9	29.3	25.0	(1.8)
Income (loss) from discontinued operations, net of taxes (g)	2.6	4.4	(0.2)	134.1	0.6
Net income (loss)	\$ 52.0	\$ 44.3	\$ 29.1	\$ 159.1	\$ (1.2)
Earnings (loss) from continuing operations per basic share	\$ 3.02	\$ 2.46	\$ 1.91	\$ 1.69	\$ (0.12)
Earnings (loss) from continuing operations per diluted share	\$ 2.96	\$ 2.41	\$ 1.82	\$ 1.61	\$ (0.12)
Cash dividends per common share	\$ 0.70	\$ 0.48	\$ 0.44	\$ 0.40	\$ 0.40
<b>Other Financial Data</b>					
Net cash flow provided by (used for):					
Operating activities	\$ 83.5	\$ 40.1	\$ 57.2	\$ 54.5	\$ 64.9
Capital expenditures	(28.7)	(25.1)	(23.1)	(17.4)	(8.4)
Other investing activities (g(3))	(4.6)	(7.2)	(5.8)	83.9	0.1
Financing activities (c)	15.0	(13.0)	(63.8)	(78.3)	(54.2)
Ratio of earnings to fixed charges (e) (f)	6.7x	4.8x	3.5x	2.6x	—

	December 31,				
	2013	2012	2011	2010	2009
	(Dollars in millions)				
<b>Consolidated Balance Sheet Data</b>					
Cash and cash equivalents	\$ 73.4	\$ 7.8	\$ 19.8	\$ 48.3	\$ 5.6
Working capital, less cash and cash equivalents	128.4	138.9	70.2	81.6	93.2
Total assets	675.9	610.7	565.1	606.7	636.6
Long-term debt (c)	190.5	177.6	164.5	231.3	263.6
Total liabilities	408.4	412.9	398.4	447.5	527.0
Total stockholders' equity	267.5	197.8	166.7	159.2	109.6

- (a) For the year ended December 31, 2013, we incurred \$0.4 million of integration costs related to the acquisition of the Southworth brands. For the year ended December 31, 2012, we incurred \$5.8 million integration costs related to the acquisition of the Wausau brands.
- (b) For the years ended December 31, 2013 and 2012, benefit payments under the SERP exceeded the sum of expected service cost and interest costs for the plan for the respective calendar years. In accordance with ASC Topic 715, *Compensation — Retirement Benefits* (“ASC Topic 715”), we measured the liabilities of the SERP and recognized settlement losses of \$0.2 million and \$3.5 million, respectively.
- (c) For the year ended December 31, 2013, we redeemed \$90 million of 2014 Senior Notes and repaid all outstanding term loan borrowings (\$29.3 million). In connection with the early extinguishment of debt we recognized a pre-tax loss of \$0.5 million for the write-off of unamortized debt issuance costs. For the year ended December 31, 2012, we completed an early redemption of \$68 million in aggregate principal amount of the 2014 Senior Notes. In connection with the early redemption we recognized a pre-tax loss of \$0.6 million, including a call premium and the write-off of unamortized debt issuance costs. For the year ended December 31, 2011, we completed an early redemption of \$65 million in aggregate principal amount of the 2014 Senior Notes. In connection with the early redemption we recognized a pre-tax loss of \$2.4 million, including a call premium and the write-off of unamortized debt issuance costs.
- (d) In May 2009, we permanently closed the Ripon Mill. The closure resulted in a pre-tax charge of \$17.1 million comprised of \$5.8 million in non-cash charges primarily for losses related to the carrying value of property, plant and equipment, a curtailment loss of \$0.8 million related to postretirement benefit plans in which employees of the Ripon Mill participated and cash payments for contract terminations, severances and other employee costs of \$10.5 million.
- In October 2011, we sold the remaining assets of the Ripon Mill to Diamond Pet Food Processors of Ripon, LLC (“Diamond”) for gross proceeds of \$9 million. Pursuant to the terms of the transaction, Diamond acquired all the assets and assumed responsibility for substantially all the remaining liabilities associated with the Ripon Mill. We recognized a pre-tax gain on the sale of \$3.4 million in the fourth quarter of 2011.
- (e) For purposes of determining the ratio of earnings to fixed charges, earnings consist of income before income taxes (less interest) plus fixed charges. Fixed charges consist of interest expense, including amortization of debt issuance costs, and the estimated interest portion of rental expense.
- (f) For the year ended December 31, 2009, fixed charges exceeded earnings by \$6.8 million.
- (g) The following table presents the results of discontinued operations:

	Year Ended December 31,				
	2013 (1)	2012 (2)	2011 (3)	2010	2009
	(Dollars in millions)				
Discontinued operations: (4)					
Income (loss) from operations	\$ 4.2	\$ (0.1)	\$ (0.3)	\$ 1.0	\$ 2.8
Gain on disposal of the Woodlands	-	-	-	74.1	-
Reclassification of cumulative translation adjustments related to investments in Canada	-	-	-	87.9	-
Loss on disposal - Pictou Mill	-	-	-	-	(0.3)
Gain (loss) on disposal	-	-	-	162.0	(0.3)
Income (loss) before income taxes	4.2	(0.1)	(0.3)	163.0	2.5
Provision (benefit) for income taxes	1.6	(4.5)	(0.1)	28.9	1.9
Income (loss) from discontinued operations, net of taxes	\$ 2.6	\$ 4.4	\$ (0.2)	\$ 134.1	\$ 0.6

- (1) During the first quarter of 2013, we received a refund of excess pension contributions, less withholding taxes, from the terminated Terrace Bay pension plan. As a result, we recorded income before income taxes from discontinued operations of \$4.2 million and a related provision for income taxes of \$1.6 million.
- (2) In November 2012, audits of the 2007 and 2008 tax years were finalized with a finding of no additional taxes due. As a result, we recognized a non-cash tax benefit of \$4.5 million related to the reversal of certain liabilities for uncertain income tax positions.

- (3) In March 2010, Neenah Canada sold approximately 475,000 acres of woodland assets in Nova Scotia (the “Woodlands”) to Northern Timber Nova Scotia Corporation, an affiliate of Northern Pulp (collectively, “Northern Pulp”), for C\$82.5 million (\$78.6 million) resulting in a pre-tax gain of \$74.1 million. The sale of the Woodlands resulted in the substantially complete liquidation of the Company’s investment in Neenah Canada. In accordance with Accounting Standards Codification (“ASC”) Topic 830, *Foreign Currency Matters* (“ASC Topic 830”), \$87.9 million of cumulative currency translation adjustments attributable to the Company’s Canadian subsidiaries was reclassified into earnings and recognized as part of the gain on sale of the Woodlands. See Note 4 of Notes to Consolidated Financial Statements, “Discontinued Operations.”
- (4) For the years ended December 31, 2013, 2012, 2011, 2010 and 2009, the results of operations of the Pictou Mill and the Woodlands and the loss on disposal of the Pictou Mill are reported as discontinued operations in the Consolidated Statement of Operations Data.

## **Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

*The following discussion and analysis presents the factors that had a material effect on our results of operations during the years ended December 31, 2013, 2012 and 2011. Also discussed is our financial position as of the end of those years. You should read this discussion in conjunction with our consolidated financial statements and the notes to those consolidated financial statements included elsewhere in this Annual Report on Form 10-K. This Management’s Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements. See “Forward-Looking Statements” for a discussion of the uncertainties, risks and assumptions associated with these statements.*

### **Introduction**

This Management’s Discussion and Analysis of Financial Condition is intended to provide investors with an understanding of the historical performance of our business, its financial condition and its prospects. We will discuss and provide our analysis of the following:

- Overview of Business;
- Business Segments;
- Results of Operations and Related Information;
- Liquidity and Capital Resources;
- Adoption of New Accounting Pronouncements; and
- Critical Accounting Policies and Use of Estimates.

### **Overview of Business**

We are a leading producer of technical products and premium fine papers. We have two primary operations: our technical products business and our fine paper business.

Our mission is to create value by improving the image and performance of everything we touch. We expect to create value by expanding our presence in growing technical products markets, while delivering attractive returns from our fine paper business.

In managing our businesses, we believe that achieving and maintaining a leadership position in our markets, responding effectively to customer needs and competitive challenges, employing capital optimally, controlling costs and managing risks are important to long-term success. Changes in input costs and general economic conditions also impact our results. In this discussion and analysis, we will refer to these factors.

- *Competitive Environment* — Our past results have been and our future prospects will be significantly affected by the competitive environment in which we operate. In most of our markets, our businesses compete directly with well-known competitors, some of which are larger and more diversified. While our businesses are oriented to premium performance and quality they may also face competitive pressures from lower value products.
- *Economic Conditions and Input Costs* — The markets for all of our products are affected to a significant degree by economic conditions, including rapid changes in input costs, particularly for pulp, latex and natural gas. Our results are also affected by fluctuations in exchange rates, particularly for the Euro.

## **Business Segments**

Our technical products business is a leading international producer of transportation and other filter media and durable, saturated and coated substrates for a variety of end markets. We focus on categories where we believe we are, or can be, a market leader, which include, among others, the transportation and other filtration media, specialty tape, abrasive, label and other technical products markets. Our technical products manufacturing facilities are located near Munich and Frankfurt, Germany and in Munising, Michigan.

We believe our fine paper business is the leading supplier of premium writing, text and cover papers, bright papers and specialty papers in North America. Our products include some of the most recognized and preferred papers in North America, where we enjoy leading market positions in many of our product categories. We sell our products primarily to authorized paper distributors, converters, major national retailers and specialty businesses. We believe that our fine paper manufacturing facilities located in Appleton, Neenah and Whiting, Wisconsin are among the most efficient for their markets and make us one of the lowest cost producers in the product categories in which we compete.

The other segment includes the Index, Tag and Vellum Bristol product lines acquired from Wausau.

## **Results of Operations and Related Information**

In this section, we discuss and analyze our net sales, income before interest and income taxes (which we refer to as “operating income” in this Management’s Discussion and Analysis of Financial Condition and Results of Operations) and other information relevant to an understanding of our results of operations.

### **Executive Summary**

During 2013, global economic conditions generally improved from the prior year. The recovery was more pronounced in the U.S., while demand remained subdued in regions such as Western Europe and slowed in certain emerging markets.

In our Technical Products businesses, sales volumes for many product categories are sensitive to changes in gross domestic product in the countries in which we compete. The majority of sales for our Technical Products business are in Europe. In our Fine Paper business, which is mostly in North America, demand for these premium products is correlated with changes in the North American uncoated free sheet market. Demand for uncoated free sheet was down 2.5 percent in 2013 as reported by the Pulp and Paper Products Council as this market remains subject to secular pressures from the increasing use of electronic media for communication. In both of our segments, our objective is to outperform the markets through expansion into adjacent products and new geographies, through share gains and through acquisitions. In 2013, results in our Fine Paper segment benefitted from the purchase of certain premium fine paper brands and other assets from Southworth on January 31, 2013 and from an additional month of sales following a similar acquisition of brands from Wausau on January 31, 2012.

Additional external factors impacting results in 2013 were higher input costs, especially for fiber and energy. Over time, we target changes in selling prices and operation efficiencies to offset impacts from higher input costs.

*Analysis of Net Sales — Years Ended December 31, 2013, 2012 and 2011*

The following table presents net sales by segment and net sales expressed as a percentage of total net sales:

Net sales	Year Ended December 31,					
	2013	2013	2012	2012	2011	2011
Technical Products	\$ 416.1	49%	\$ 406.6	50%	\$ 421.1	61%
Fine Paper	401.8	48%	372.7	46%	274.9	39%
Other	26.6	3%	29.5	4%	-	—
Consolidated	<u>\$ 844.5</u>	<u>100%</u>	<u>\$ 808.8</u>	<u>100%</u>	<u>\$ 696.0</u>	<u>100%</u>

**Commentary:**

*Year 2013 versus 2012*

	For the Year Ended		Change in Net Sales Compared to the Prior Year			
	December 31,		Total Change	Change Due To		
	2013	2012		Volume	Average Net Price	Currency
<b>Technical Products</b>	\$ 416.1	\$ 406.6	\$ 9.5	\$ 5.1	\$ (4.2)	\$ 8.6
Fine Paper	401.8	372.7	29.1	16.7	12.4	-
Other	26.6	29.5	(2.9)	(2.9)	-	-
Consolidated	<u>\$ 844.5</u>	<u>\$ 808.8</u>	<u>\$ 35.7</u>	<u>\$ 18.9</u>	<u>\$ 8.2</u>	<u>\$ 8.6</u>

Consolidated net sales for the year ended December 31, 2013 were \$35.7 million higher than the prior year primarily due to incremental volume growth in both segments, a more favorable product mix for our fine paper business and favorable currency exchange rate effects.

- Net sales in our technical products business increased \$9.5 million, or two percent, as favorable currency effects and increased volume more than offset lower average selling prices. Sales volumes increased approximately one percent from the prior year due to growth in transportation filtration and specialty tape shipments that more than offset a decline in wall covering volume. Favorable currency exchange effects reflected a three percent strengthening of the Euro relative to the U.S. dollar during 2013. Average selling prices decreased less than one percent from the prior year and included the effect of contractual price adjustments for certain grades due to the pass-through of lower input costs.
- Net sales in our fine paper business increased \$29.1 million or eight percent from the prior year due to increased volume and a more favorable product mix. Sales volumes increased approximately four percent due to incremental volume from the acquisitions of the Southworth and Wausau brands and double-digit growth in luxury packaging shipments, partially offset by lower shipments of both lower priced non-branded products and certain branded products. Average net price improved from the prior year due to a more favorable product mix that included a greater proportion of higher priced products and modestly higher average selling prices.
- Other net sales decreased \$2.9 million from the prior year due to lower sales volume for the Index, Tag and Vellum Bristol product lines acquired from Wausau.



Year 2012 versus 2011

	For the Year Ended		Change in Net Sales Compared to the Prior Year			
	December 31,		Total	Change Due To		
	2012	2011		Change	Volume	Average Net Price
Technical Products	\$ 406.6	\$ 421.1	\$ (14.5)	\$ (2.5)	\$ 10.3	\$ (22.3)
Fine Paper	372.7	274.9	97.8	97.2	0.6	-
Other	29.5	-	29.5	29.5	-	-
Consolidated	<u>\$ 808.8</u>	<u>\$ 696.0</u>	<u>\$ 112.8</u>	<u>\$ 124.2</u>	<u>\$ 10.9</u>	<u>\$ (22.3)</u>

Consolidated net sales for the year ended December 31, 2012 were \$112.8 million higher than the prior year primarily due to incremental volume from the brands acquired from Wausau. Consolidated net sales also benefitted from a more favorable product mix in our Technical Products business and higher average selling prices for both businesses, partially offset by unfavorable currency exchange effects.

- Net sales in our technical products business decreased \$14.5 million, or three percent, as higher average net price was more than offset by unfavorable currency exchange effects and lower shipment volume. The higher average net price reflected a more favorable product mix due to growth in transportation filtration, labels and medical packaging products and a one percent increase in average selling prices. Unfavorable currency exchange effects reflected an eight percent weakening of the Euro relative to the U.S. dollar during 2012. Shipment volumes decreased less than one percent from the prior year as strong growth in transportation filtration, wall covering, medical packaging products and label shipments was more than offset by lower specialty tape and abrasive volume.
- Net sales in our fine paper business increased \$97.8 million or 36 percent from the prior year primarily due to incremental volume related to the acquisition of the Wausau brands and strong growth in packaging, label and premium branded shipments. Average net price was marginally higher than the prior year as higher average selling prices more than offset a product mix that included a higher proportion of lower priced products.
- Other net sales were \$29.5 million and reflected sales volume for the Index, Tag and Vellum Bristol product lines acquired from Wausau.

**Analysis of Operating Income—Years Ended December 31, 2013, 2012 and 2011**

The following table sets forth line items from our consolidated statements of operations as a percentage of net sales for the periods indicated and is intended to provide a perspective of trends in our historical results:

	Year Ended December 31,		
	2013	2012	2011
Net sales	100.0%	100.0%	100.0%
Cost of products sold	80.4	80.3	82.0
Gross profit	19.6	19.7	18.0
Selling, general and administrative expenses	9.4	9.6	9.8
One-time adjustments	0.2	1.2	0.4
Other (income) expense - net	0.1	0.2	(0.3)
Operating income	9.9	8.7	8.1
Interest expense-net	1.3	1.7	2.2
Income from continuing operations before income taxes	8.6	7.0	5.9
Provision for income taxes	2.8	2.1	1.7
Income from continuing operations	<u>5.8%</u>	<u>4.9%</u>	<u>4.2%</u>



The following table sets forth our operating income by segment for the periods indicated:

	Year Ended December 31,		
	2013	2012	2011
<b>Operating income</b>			
Technical Products	\$ 38.6	\$ 37.6	\$ 33.8
Fine Paper	59.8	50.0	39.7
Other	1.2	2.4	-
Unallocated corporate costs	(15.8)	(19.6)	(16.9)
Operating Income as Reported	<u>83.8</u>	<u>70.4</u>	<u>56.6</u>
Adjustments for One-time Items			
Fine Paper			
Acquisition integration costs	0.4	5.8	-
Technical Products			
Restructuring costs	0.2	-	-
Unallocated corporate costs			
SERP settlement charge	0.2	3.5	-
Loss on early extinguishment of debt	0.5	0.6	2.4
Total	<u>0.7</u>	<u>4.1</u>	<u>2.4</u>
Total One-time Adjustments	<u>1.3</u>	<u>9.9</u>	<u>2.4</u>
Operating Income as Adjusted	<u>\$ 85.1</u>	<u>\$ 80.3</u>	<u>\$ 59.0</u>

In accordance with generally accepted accounting principles in the United States (“GAAP”), consolidated operating income includes the pre-tax effects of unusual items. We believe that by adjusting reported operating income to exclude the effects of these items, the resulting adjusted operating income is on a basis that reflects the results of our ongoing operations. We believe that providing adjusted operating results will help investors gain an additional perspective of underlying business trends and results. Adjusted operating income is not a recognized term under GAAP and should not be considered in isolation or as a substitute for operating income derived in accordance with GAAP. Other companies may use different methodologies for calculating their non-GAAP financial measures and, accordingly, our non-GAAP financial measures may not be comparable to their measures.

**Commentary:**

*Year 2013 versus 2012*

	For the Year Ended December 31,		Change in Operating Income (Loss) Compared to the Prior Year					
	2013	2012	Total Change	Change Due To				
				Volume	Net Price (a)	Material Costs (b)	Currency	Other
Technical Products	\$ 38.6	\$ 37.6	\$ 1.0	\$ 2.4	\$ (1.8)	\$ 0.4	\$ 0.6	\$ (0.6)
Fine Paper (c)	59.8	50.0	9.8	9.2	7.0	(3.6)	(0.1)	(2.7)
Other	1.2	2.4	(1.2)	(1.5)	-	-	-	0.3
Unallocated corporate costs (d)	(15.8)	(19.6)	3.8	-	-	-	-	3.8
Consolidated	<u>\$ 83.8</u>	<u>\$ 70.4</u>	<u>\$ 13.4</u>	<u>\$ 10.1</u>	<u>\$ 5.2</u>	<u>\$ (3.2)</u>	<u>\$ 0.5</u>	<u>\$ 0.8</u>

(a) Includes price changes, net of changes in product mix.

(b) Includes price changes for raw materials and energy.

(c) For the year ended December 31, 2013, Fine Paper results include \$0.4 million of integration costs related to the Southworth acquisition. For the year ended December 31, 2012, Fine Paper results include \$5.8 million of integration costs related to the Wausau acquisition and non-cash charges for the revaluation of inventory and profit in inventory.

(d) For the year ended December 31, 2013 unallocated corporate costs include \$0.5 million of costs related to the early redemption of 2014 Senior Notes and a \$0.2 million SERP settlement charge and. For the year ended December 31, 2012 unallocated corporate costs include a \$3.5 million SERP settlement charge and \$0.6 million of costs related to the early redemption of 2014 Senior Notes.

Consolidated operating income of \$83.8 million for the year ended December 31, 2013 increased \$13.4 million from the prior year. Excluding aggregate charges of \$1.3 million in 2013 for integration and restructuring costs, costs related to the early extinguishment of debt and the SERP settlement charge and aggregate charges of \$9.9 million in 2012 for acquisition-related integration costs, costs related to the early extinguishment of debt and a SERP settlement charge, operating income for the year ended December 31, 2013 increased \$4.8 million from the prior year. The improvement in operating income was primarily due to incremental volume related to the Southworth and Wausau acquisitions and a more favorable product mix for both businesses partially offset by higher operating costs in our fine paper business to support the acquired brands and lower average selling prices for our technical products business.

- Operating income for our technical products business increased \$1.0 million or three percent from the prior year. The improvement in operating income resulted from a more favorable product mix and increased volume, partially offset by lower average selling prices. The more favorable product mix was primarily due to growth in higher value filtration and specialty tape shipments.
- Operating income for our fine paper business increased \$9.8 million or 20 percent from the prior year. Excluding acquisition related integration costs of \$0.4 million in 2013 and \$5.8 million in 2012, operating income increased \$4.4 million or eight percent primarily due to incremental volume related to the Southworth and Wausau acquisitions and a more favorable product mix, partially offset by higher manufacturing inputs costs and increased distribution costs, and selling and administrative spending in support of the acquired brands.
- Operating income of \$1.2 million for the Other segment was \$1.2 million unfavorable to the prior year primarily due to lower volume for the Index, Tag and Vellum Bristol product lines acquired from Wausau, partially offset by lower operating costs.
- Unallocated corporate costs for the year ended December 31, 2013 were \$15.8 million, or \$3.8 million favorable to the prior year. Excluding the SERP settlement charge and costs related to the early redemption of 2014 Senior Notes in 2013 and 2012, unallocated corporate expenses were \$0.4 million favorable to the prior year.

*Year 2012 versus 2011*

	For the Year Ended		Change in Operating Income (Loss) Compared to the Prior Year					
	December 31,		Total	Change Due To				
	2012	2011		Change	Volume	Net Price (a)	Material Costs (b)	Currency
Technical Products	\$ 37.6	\$ 33.8	\$ 3.8	\$ (0.3)	\$ 6.8	\$ 0.7	\$ (1.7)	\$ (1.7)
Fine Paper (d)	50.0	39.7	10.3	23.0	2.5	10.0	-	(25.2)
Other	2.4	-	2.4	2.4	-	-	-	-
Unallocated corporate costs (d)	(19.6)	(16.9)	(2.7)	-	-	-	-	(2.7)
Consolidated	<u>\$ 70.4</u>	<u>\$ 56.6</u>	<u>\$ 13.8</u>	<u>\$ 25.1</u>	<u>\$ 9.3</u>	<u>\$ 10.7</u>	<u>\$ (1.7)</u>	<u>\$ (29.6)</u>

(a) Includes price changes, net of changes in product mix.

(b) Includes price changes for raw materials and energy.

(c) For the year ended December 31, 2012, Fine Paper results include \$5.8 million of integration costs related to the Wausau acquisition and non-cash charges for the revaluation of inventory and profit in inventory.

(d) For the year ended December 31, 2012 unallocated corporate costs include a \$3.5 million SERP settlement charge and \$0.6 million of costs related to the early redemption of \$68 million of our 2014 Senior Notes. For the year ended December 31, 2011 unallocated corporate costs include \$2.4 million of costs related to the early redemption of \$65 million of our 2014 Senior Notes.

Consolidated operating income of \$70.4 million for the year ended December 31, 2012 increased \$13.8 million from the prior year. Excluding acquisition related integration costs of \$5.8 million, a SERP settlement charge of \$3.5 million and costs of \$0.6 million related to the early redemption of our 2014 Senior Notes in 2012 and costs of \$2.4 related to the early redemption of our 2014 Senior Notes in 2011, operating income for the year ended December 31, 2012 increased \$21.3 million or 36 percent from the prior year with gains in both business segments. The improvement in operating income was primarily due to incremental volume and manufacturing efficiencies related to the brands acquired from Wausau, lower manufacturing input costs in our fine paper business and higher average net prices. These favorable variances were partially offset by additional costs related to the acquisition of the Wausau brands, including certain non-recurring items.

- Operating income for our technical products business increased \$3.8 million or 11 percent from the prior year. The income improvement resulted from a more favorable product mix, reflecting growth in higher value filtration and wallcovering shipments; and higher selling prices for most products. Operating income also benefitted from manufacturing cost efficiencies.
- Operating income for our fine paper business increased \$10.3 million or 26 percent from the prior year. Excluding acquisition related integration costs of \$5.8 million, operating income increased \$16.1 million or 41 percent primarily due to incremental volume related to the brands acquired from Wausau, lower manufacturing input costs and higher average net selling prices; partially offset by SG&A and other costs, including spending and non-cash charges for the revaluation of inventory and profit in inventory, related to the purchase of the Wausau brands.
- Other operating income was \$2.4 million and reflected the operating results for the Index, Tag and Vellum Bristol product lines.
- Unallocated corporate costs for the year ended December 31, 2012 were \$19.6 million, or \$2.7 million unfavorable to the prior year period. Excluding the SERP settlement charge and costs related to the early redemption of our 2014 Senior Notes in 2012 and 2011, unallocated corporate costs were \$1.0 million unfavorable to the prior year due to higher employee benefit costs.

***Additional Statement of Operations Commentary:***

- SG&A expense of \$79.4 million for the year ended December 31, 2013 was \$2.0 million higher than the prior year primarily due to higher selling and administrative costs related to the brands acquired from Southworth and Wausau. SG&A expense as a percentage of net sales for the year ended December 31, 2013, was approximately 9.4 percent and was 0.2 percentage points lower than the prior year as the increase in net sales in the current year more than offset higher SG&A expenses.

SG&A expense of \$77.4 million for the year ended December 31, 2012 was \$9.2 million higher than the prior year primarily due to higher selling and advertising costs related to the brands acquired from Wausau. SG&A expense as a percentage of net sales for the year ended December 31, 2012, was approximately 9.6 percent and was 0.2 percentage points lower than the prior year as the increase in net sales in 2012 more than offset higher SG&A expenses.

- For the years ended December 31, 2013, 2012 and 2011, we incurred \$11.2 million, \$13.5 million and \$15.6 million of interest expense, respectively. For the year ended December 31, 2013, the decrease in interest expense from the prior year was primarily due to lower weighted average interest rates due to the early redemption of our 2014 Senior Notes. For the year ended December 31, 2012, the decrease in interest expense from the prior year was primarily due to lower weighted average debt levels due to the early redemption of our 2014 Senior Notes.
- In general, our effective tax rate differs from the U.S. statutory tax rate of 35 percent primarily due to the benefits of our corporate tax structure and the proportion of pre-tax income in jurisdictions with marginal tax rates that differ from the U.S. statutory tax rate. For the years ended December 31, 2013 and 2012, our effective income tax rate related to continuing operations was 32 percent and 30 percent, respectively. The increase in our effective tax rate for the year ended December 31, 2013 from the prior year was primarily due to the U.S. taxation of increased cash repatriation from Germany partially offset by the one-time benefit of a state research and development credit. Excluding the one-time benefit of the research and development credit, our effective income tax rate would be approximately 35 percent. For the year ended December 31, 2011, our effective income tax rate related to continuing operations was approximately 29 percent. For a reconciliation of effective tax rate to the U.S. federal statutory tax rate, see Note 5 of Notes to Consolidated Financial Statements, "Income Taxes."

## Liquidity and Capital Resources

	Year Ended December 31,		
	2013	2012	2011
Net cash flow provided by (used in):			
Operating activities	\$ 83.5	\$ 40.1	\$ 57.2
Investing activities:			
Capital expenditures	\$ (28.7)	\$ (25.1)	\$ (23.1)
Purchase of brands	(5.2)	(14.1)	-
Proceeds from asset sales	0.6	-	-
Other investing activities	-	6.9	(5.8)
Total	<u>\$ (33.3)</u>	<u>\$ (32.3)</u>	<u>\$ (28.9)</u>
Financing activities	\$ 15.0	\$ (13.0)	\$ (63.8)
Net increase (decrease) in cash and cash equivalents (a)	\$ 65.6	\$ (5.0)	\$ (35.5)

(a) Includes the effect of exchange rate changes on cash and cash equivalents.

### ***Operating Cash Flow Commentary***

- Cash provided by operating activities of \$83.5 million for the year ended December 31, 2013 was \$42.4 million favorable to cash provided by operating activities of \$40.1 million in the prior year. The favorable comparison was primarily due to a \$14.3 million year-over-year reduction in our working capital requirements, a \$13.4 million improvement in income from operations and lower spending for acquisitions in 2013 (\$4.8 million).
- Cash provided by operating activities of \$40.1 million for the year ended December 31, 2012 was \$17.1 million lower than cash provided by operating activities of \$57.2 million in the prior year. Cash provided by operating activities for the year ended December 31, 2012 include an increase in our investment in working capital of \$20.9 million, acquisition related spending of \$12.4 million, a SERP payment of \$6.9 million and excess tax benefits of \$6.1 million related to the vesting or exercise of stock-based awards. The increase in our investment in working capital was primarily due to higher inventory levels to support the brands acquired from Wausau.

### ***Investing Commentary:***

- For the years ended December 31, 2013 and 2012, cash used by investing activities was \$33.3 million and \$32.3 million, respectively. Cash used by investing activities for the year ended December 31, 2013 includes a payment of \$5.2 million to acquire the Southworth brands. Cash used by investing activities for the year ended December 31, 2012 includes a payment of \$14.1 million to acquire the Wausau brands offset by a \$7.0 million reduction in restricted cash used to pay SERP benefits.
- Capital expenditures for the year ended December 31, 2013 were \$28.7 million compared to spending of \$25.1 million in the prior year. In general, we have aggregate planned capital expenditures of up to \$30 million annually. We believe that the level of our capital spending allows us to maintain the efficiency and cost effectiveness of these assets and invest in expanded capabilities for our manufacturing assets to successfully pursue strategic initiatives and deliver attractive returns.
- For the years ended December 31, 2012 and 2011, cash used by investing activities was \$32.3 million and \$28.9 million, respectively. Cash used by investing activities for the year ended December 31, 2012 includes a payment of \$14.1 million to acquire the Wausau brands offset by a \$7.0 million reduction in restricted cash used to pay SERP benefits. For the year ended December 31, 2011, we invested \$5.8 million in marketable securities.
- Capital expenditures for the year ended December 31, 2012 were \$25.1 million compared to spending of \$23.1 million in the prior year.

## ***Financing Commentary:***

Our liquidity requirements are provided by cash generated from operations and short and long-term borrowings.

- For the year ended December 31, 2013, cash provided by financing activities was \$15.0 million compared to cash used in financing activities of \$13.0 million for the year ended December 31, 2012. Cash flows from financing activities for the year ended December 31, 2013, included proceeds of \$175 million from the issuance of the 2021 Senior Notes. For the years ended December 31, 2013 and 2012, cash flows from financing activities included outflows of \$90 million and \$68 million, respectively for the early redemption of the 2014 Senior Notes.

### **Unsecured Senior Notes**

In May 2013, we issued \$175 million of 2021 Senior Notes. Proceeds from this offering were used to retire the remaining principal amount of 2014 Senior Notes, to repay approximately \$56 million in outstanding revolver borrowings under our bank credit agreement and for general corporate purposes.

In May 2013, we completed an early redemption of \$20 million of our 2014 Senior Notes. The 2014 Senior Notes were redeemed at par value plus accrued but unpaid interest. The early redemption was financed with revolver borrowings under our bank credit agreement and resulted in a pre-tax loss of \$0.1 million due to the write-off of related unamortized debt issuance costs.

In June 2013, we used a portion of the proceeds from the issuance of the 2021 Senior Notes to retire the remaining \$70 million in outstanding 2014 Senior Notes. The 2014 Senior Notes were redeemed at par value plus accrued but unpaid interest. The retirement of the 2014 Senior Notes resulted in a pre-tax loss of \$0.3 million due to the write-off of related unamortized debt issuance costs. As of December 31, 2013 there were no 2014 Senior Notes outstanding. See Note 6 of Notes to Condensed Consolidated Financial Statements, "Debt."

### **Secured Bank Credit Facility**

In June 2013, we amended our bank credit agreement to, among other things; (i) modify the bank credit agreement's accordion feature to permit us, subject to certain conditions, to increase the aggregate revolving credit facility commitments by up to \$30 million, to a maximum amount of \$180 million (ii) increase our allowable dividends paid to shareholders in any period of 12 consecutive months to \$25 million, (iii) allow us to repurchase up to \$30 million of our common stock on or before December 31, 2014, with no more than \$15 million of that amount to be repurchased on or before December 31, 2013, and (iv) make certain definitional and administrative changes.

In June 2012, we repaid all outstanding term loan borrowings (\$29.3 million) and recognized a pre-tax loss of \$0.1 million on the early extinguishment of debt due to the write-off of unamortized debt issuance costs. As of December 31, 2013, there were no term loan borrowings outstanding and such amounts may not be redrawn. See Note 6 of Notes to Condensed Consolidated Financial Statements, "Debt."

### **Other Debt**

In January 2013, our wholly-owned German subsidiary ("Neenah Germany") entered into the Second German Loan Agreement to finance the construction of a melt blown machine. The agreement provides for €9.0 million of construction financing which is secured by the melt blown machine. The loan matures in September 2022 and principal is repaid in equal quarterly installments beginning in December 2014. At December 31, 2013, €9.0 million (\$12.4 million, based on exchange rates at December 31, 2013) was outstanding under the Second German Loan Agreement.

- Availability under our revolving credit facility varies over time depending on the value of our inventory, receivables and various capital assets. As of December 31, 2013, we had no amounts outstanding under our Revolver and \$104.2 million of available credit. In addition, we had €14.0 million (\$19.3 million, based on exchange rates at December 31, 2013) outstanding under our German Lines of Credit and €6.0 million (\$8.2 million, based on exchange rates at December 31, 2013) of available credit.
- We have required debt payments through December 31, 2014 of \$21.4 million. Such payments include \$19.3 million for amounts outstanding under our German Lines of Credit and \$2.1 million for required amortization payments on our German Loan Agreements.



- For the year ended December 31, 2013, cash and cash equivalents increased \$65.6 million to \$73.4 million at December 31, 2013 from \$7.8 million at December 31, 2012 and debt increased \$29.6 million to \$211.9 million at December 31, 2013 from \$182.3 million at December 31, 2012. Net debt (total debt minus cash and cash equivalents) decreased by \$36.0 million.
- As of December 31, 2013, our cash balance consists of \$67.3 million in the U.S. and \$6.1 million held at entities outside of the U.S. We are not aware of any restrictions regarding the repatriation of our non-U.S. cash. Although we plan to use this cash at our non-U.S. entities, if we repatriated these cash balances to the U.S., we could incur significant tax expense.

#### *Transactions with shareholders*

- For the years ended December 31, 2013 and 2012, we paid cash dividends of \$0.70 per common share or \$11.4 million and \$0.48 per common share or \$7.8 million, respectively.

In November 2013, our Board of Directors approved a twenty percent increase in the annual dividend rate on our common stock to \$0.96 per share. The dividend is scheduled to be paid in four equal quarterly installments beginning in March 2014. As of December 31, 2013, under the most restrictive terms of our debt agreements, our ability to pay cash dividends on our common stock is limited to a total of \$25 million in a 12-month period.

- In May 2013, our Board of Directors authorized the 2013 Stock Purchase Plan. The 2013 Stock Purchase Plan will allow us to repurchase up to \$10 million of our outstanding Common Stock through May 2014. The similarly-sized 2012 Stock Purchase Plan expired in May 2013. We made aggregate purchases of 158,000 shares of Common Stock for \$4.1 million under the 2012 Stock Purchase Plan since it was created. All such purchases occurred in the year ended December 31, 2012. For the year ended December 31, 2013, there were no purchases under either stock purchase plan.

For the years ended December 31, 2013 and 2012, we acquired approximately 111,000 and 302,000 shares of Common Stock, respectively, at a cost of \$4.6 million and \$7.6 million, respectively, for shares surrendered by employees to pay taxes due on vested restricted stock awards and stock appreciation rights exercised. In addition, we received \$3.7 million and \$5.3 million in proceeds from the exercise of employee stock options for the years ended December 31, 2013 and 2012, respectively. For the years ended December 31, 2013 and 2012, we recognized excess tax benefits of \$2.6 million and \$6.1 million, respectively, related to the vesting or exercise of stock-based awards.

#### ***Other Items:***

- As of December 31, 2013, we had \$32.9 million and \$51.5 million of U.S. federal and state net operating losses (“NOLs”), respectively. If not used, substantially all of the NOLs will expire in various amounts between 2028 and 2030. In addition, we had \$2.3 million of state research and developments credits which, if not used, will expire in 2017. We expect that we will fully utilize our U.S. federal NOLs and be required to pay U.S. federal income taxes in 2014.
- German Tax Audits — Tax Years 2006 to 2007

In November 2010, we received a tax examination report from the German tax authorities challenging the validity of certain interest expense deductions claimed on our tax returns for the years 2006 and 2007. In August 2011, we received tax assessments totaling €3.7 million from the German tax authorities and submitted an appeal challenging these assessments. We paid a total of €1.9 million against the August 2011 tax assessments and reflected these payments as assets (in “Income taxes receivable”) in recognition that such amounts would be treated as prepayments against any assessments ultimately owed. During the first quarter of 2013, we reached a settlement with the German tax authorities for all issues related to the tax examination. The settlement resulted in a revised tax assessment of €0.5 million. For the year ended December 31, 2013, we received refunds of the above tax prepayments of €1.4 million.

As of December 31, 2013, we reflected a liability for unrecognized tax benefits based on an assessment of the likelihood of alternative outcomes related to certain ongoing interest expense deductions through December 31, 2013. See Note 11 of Notes to Condensed Consolidated Financial Statements, “Contingencies and Legal Matters.”

Management believes that our ability to generate cash from operations and our borrowing capacity are adequate to fund working capital, capital spending and other cash needs for the next 12 months. Our ability to generate adequate cash from operations beyond 2013 will depend on, among other things, our ability to successfully implement our business strategies, control costs in line with market conditions and manage the impact of changes in input prices and currencies. We can give no assurance we will be able to successfully implement these items.

### **Contractual Obligations**

The following table presents the total contractual obligations for which cash flows are fixed or determinable as of December 31, 2013:

(In millions)	2014	2015	2016	2017	2018	Beyond 2018	Total
Long-term debt payments	\$ 21.4	\$ 3.3	\$ 3.2	\$ 1.6	\$ 1.6	\$ 180.8	\$ 211.9
Interest payments on long-term debt (a)	10.7	9.6	9.5	9.4	9.4	22.1	70.7
Open purchase orders (b)	44.1	-	-	-	-	-	44.1
Other post-employment benefit obligations (c)	3.9	3.3	3.7	4.0	4.1	19.8	38.8
Contributions to pension trusts	16.0	-	-	-	-	-	16.0
Minimum purchase commitments (d)	7.6	1.0	1.0	1.0	1.0	-	11.6
Operating leases	1.8	1.2	0.8	0.3	-	-	4.1
Total contractual obligations	<u>\$ 105.5</u>	<u>\$ 18.4</u>	<u>\$ 18.2</u>	<u>\$ 16.3</u>	<u>\$ 16.1</u>	<u>\$ 222.7</u>	<u>\$ 397.2</u>

- (a) Interest payments on long-term debt includes interest on variable rate debt at December 31, 2013 weighted average interest rates.
- (b) The open purchase orders displayed in the table represent amounts we anticipate will become payable within the next 12 months for goods and services that we have negotiated for delivery.
- (c) The above table includes future payments that we will make for postretirement benefits other than pensions. Those amounts are estimated using actuarial assumptions, including expected future service, to project the future obligations.
- (d) The minimum purchase commitments in 2014 are primarily for coal contracts. Although we are primarily liable for payments on the above operating leases and minimum purchase commitments, based on historic operating performance and forecasted future cash flows, we believe our exposure to losses, if any, under these arrangements is not material.

### **Adoption of New Accounting Pronouncements**

In February 2013, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2013-02, *Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income* (“ASU No. 2013-02”) which amends ASC Topic 220, *Other Comprehensive Income*. ASU No. 2013-02 requires an entity to disaggregate the total change of each component of other comprehensive income (“OCI”) either on the face of the income statement or as a separate disclosure in the notes to the financial statements. ASU No. 2013-02 also requires companies to disclose the income statement line items impacted by any significant reclassifications, such as the amortization of pension and other post-employment benefits adjustments. The Company adopted ASU No. 2013-02 on January 1, 2013. The adoption of ASU No. 2013-02 did not have an impact on the Company’s results of operations, financial position or cash flows. See Note 7, “Pension and Other Postretirement Benefits” for additional information.

In July 2013, the Financial Accounting Standards Board issued Accounting Standards Update (“ASU”) No. 2013-11, *Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists* (“ASU No. 2013-11”) which amends ASC Topic 740, *Income Taxes*. In general, ASU No. 2013-11 requires that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward. The Company prospectively adopted ASU No. 2013-11 on September 30, 2013. The adoption of ASU No. 2013-11 resulted in a \$3.7 million reduction in the Company’s deferred tax assets due to the reclassification of benefits for uncertain income tax positions.

## **Critical Accounting Policies and Use of Estimates**

The preparation of financial statements in conformity with Generally Accepted Accounting Principles (“GAAP”) in the United States requires estimates and assumptions that affect the reported amounts and related disclosures of assets and liabilities at the date of the financial statements and net sales and expenses during the reporting period. Actual results could differ from these estimates, and changes in these estimates are recorded when known. The critical accounting policies used in the preparation of the consolidated financial statements are those that are important both to the presentation of financial condition and results of operations and require significant judgments with regard to estimates used. These critical judgments relate to the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and the reported amounts of expenses.

The following summary provides further information about the critical accounting policies and should be read in conjunction with the notes to the Consolidated Financial Statements. We believe that the consistent application of our policies provides readers of our financial statements with useful and reliable information about our operating results and financial condition.

We have discussed the application of these critical accounting policies with our Board of Directors and Audit Committee.

### ***Inventories***

We value U.S. inventories at the lower of cost, using the Last-In, First-Out (“LIFO”) method for financial reporting purposes, or market. German inventories are valued at the lower of cost, using a weighted-average cost method, or market. The First-In, First-Out value of U.S. inventories valued on the LIFO method was \$86.6 million and \$91.8 million at December 31, 2013 and 2012, respectively and exceeded such LIFO value by \$13.8 million and \$12.8 million, respectively. Cost includes labor, materials and production overhead.

### ***Income Taxes***

As of December 31, 2013, we have recorded aggregate deferred income tax assets of \$36.1 million related to temporary differences, net operating losses and credits. As of December 31, 2012, our aggregate deferred income tax assets were \$62.9 million and had a valuation allowance against such deferred income tax assets of \$0.4 million. In determining the need for a valuation allowance, we consider many factors, including specific taxing jurisdictions, sources of taxable income, income tax strategies and forecasted earnings for the entities in each jurisdiction. A valuation allowance would be recognized if, based on the weight of available evidence, we conclude that it is more likely than not that some portion or all of the deferred income tax assets will not be realized.

As of December 31, 2013 and 2012, our liability for uncertain income taxes positions was \$4.3 million and \$4.8 million, respectively. In evaluating and estimating tax positions and tax benefits, we consider many factors which may result in periodic adjustments and which may not accurately anticipate actual outcomes.

### ***Pension and Other Postretirement Benefits***

#### **Pension Plans**

Substantially all active employees of our U.S. operations participate in defined benefit pension plans and/or defined contribution retirement plans. Neenah Germany has defined benefit plans designed to provide a monthly pension benefit upon retirement to substantially all of its employees in Germany. In addition, we maintain a supplemental retirement contribution plan (the “SERP”) which is a non-qualified defined benefit plan. We provide benefits under the SERP to the extent necessary to fulfill the intent of our defined benefit retirement plans without regard to the limitations set by the IRS on qualified defined benefit plans.

Our funding policy for qualified defined benefit plans is to contribute assets to fully fund the accumulated benefit obligation, as required by the Pension Protection Act of 2006. Subject to regulatory and tax deductibility limits, any funding shortfall is to be eliminated over a reasonable number of years. Nonqualified plans providing pension benefits in excess of limitations imposed by the taxing authorities are not funded. There is no legal or governmental obligation to fund Neenah Germany’s benefit plans and as such the plans are currently unfunded.



Consolidated pension expense for defined benefit pension plans was \$7.9 million, \$11.3 million and \$5.4 for the years ended December 31, 2013, 2012 and 2011, respectively. The weighted-average expected long-term rate of return on pension fund assets used to calculate pension expense was 7.00 percent, 7.25 percent and 7.75 percent for the years ended December 31, 2013, 2012 and 2011, respectively. The expected long-term rate of return on pension fund assets held by our pension trusts was determined based on several factors, including input from pension investment consultants and projected long-term returns of broad equity and bond indices. We also considered the plans' historical 10-year and 15-year compounded annual returns. We anticipate that, on average, actively managed U.S. pension plan assets will generate annual long-term rates of return of at least 7.00 percent. Our expected long-term rate of return on the assets in the plans is based on an asset allocation assumption of about 35 percent with equity managers, with expected long-term rates of return of approximately 8 to 10 percent, and 65 percent with fixed income managers, with an expected long-term rate of return of approximately 5 to 7 percent. The actual asset allocation is regularly reviewed and periodically rebalanced to the targeted allocation when considered appropriate. We evaluate our investment strategy and long-term rate of return on pension asset assumptions at least annually.

Pension expense is estimated based on the fair value of assets rather than a market-related value that averages gains and losses over a period of years. Investment gains or losses represent the difference between the expected return calculated using the fair value of the assets and the actual return based on the fair value of assets. The variance between the actual and the expected gains and losses on pension assets is recognized in pension expense more rapidly than it would be if a market-related value for plan assets was used. As of December 31, 2013, our pension plans had cumulative unrecognized investment losses and other actuarial losses of \$64.8 million. These unrecognized net losses may increase our future pension expense if not offset by (i) actual investment returns that exceed the assumed investment returns, (ii) other factors, including reduced pension liabilities arising from higher discount rates used to calculate our pension obligations or (iii) other actuarial gains, including whether such accumulated actuarial losses at each measurement date exceed the "corridor" determined under ASC Topic 715.

The discount (or settlement) rate that is utilized for determining the present value of future pension obligations in the U.S. is generally based on the yield for a theoretical basket of AA-rated corporate bonds currently available in the market place, whose duration matches the timing of expected pension benefit payments. The discount (or settlement) rate that is utilized for determining the present value of future pension obligations in Germany is generally based on the IBOXX index of AA-rated corporate bonds adjusted to match the timing of expected pension benefit payments. The weighted average discount rate utilized to determine the present value of future pension obligations at December 31, 2013 and 2012 was 4.88 percent and 4.19 percent, respectively.

Our consolidated pension expense in 2014 is based on the expected weighted-average long-term rate of return on assets and the weighted-average discount rate described above and various other assumptions. Pension expense beyond 2014 will depend on future investment performance, our contributions to the pension trusts, changes in discount rates and various other factors related to the covered employees in the plans.

The fair value of the assets in our defined benefit plans at December 31, 2013 of approximately \$261 million increased approximately \$22 million from the fair value of about \$239 million at December 31, 2012, as investment gains and employer contributions exceeded benefit payments. At December 31, 2013, the projected benefit obligations of our defined benefit plans exceeded the fair value of plan assets by approximately \$59 million which was approximately \$27 million smaller than the \$86 million deficit at December 31, 2012. The accumulated benefit obligation exceeded the fair value of plan assets by \$43.6 million and \$72.6 million at December 31, 2013 and 2012, respectively. Contributions to pension trusts for the year ended December 31, 2013 were \$18.1 million compared with \$15.3 million for the year ended December 31, 2012. In addition, we made direct benefit payments for unfunded qualified and supplemental retirement benefits of \$2.2 million and \$8.9 million for the years ended December 31, 2013 and 2012, respectively.

#### Other Postretirement Benefit Plans

We maintain postretirement health care and life insurance benefit plans for active employees and former employees of our Canadian pulp operations. The plans are generally noncontributory for employees who were eligible to retire on or before December 31, 1992 and contributory for most employees who became eligible to retire on or after January 1, 1993. We do not provide a subsidized postretirement health care or life insurance benefit to most employees hired after 2003. Our postretirement health care and life insurance benefit plans are unfunded.

For the years ended December 31, 2013, 2012 and 2011, consolidated postretirement health care and life insurance plan benefit expense was \$4.2 million, \$4.9 million and \$4.7 million, respectively. The weighted-average discount (or settlement) rate used to calculate postretirement health care and life insurance plan benefit expense was 4.12 percent, 5.03 percent and 5.70 percent for the years ended December 31, 2013, 2012 and 2011, respectively. The discount (or settlement) rate that is utilized for determining the present value of future postretirement health care and life insurance plan benefit obligations in the U.S. is generally based on the yield for a theoretical basket of AA-rated corporate bonds currently available in the market place, whose duration matches the timing of expected postretirement health care and life insurance benefit payments. The discount (or settlement) rate that is utilized for determining the present value of future postretirement health care and life insurance obligations for our foreign benefit plans is generally based on an index of AA-rated corporate bonds adjusted to match the timing of expected benefit payments.

Our consolidated postretirement health care and life insurance plan benefit expense in 2014 is based on the weighted-average discount rate described above and various other assumptions. Postretirement health care and life insurance plan benefit expense beyond 2014 will depend on future health care cost trends, changes in discount rates and various other factors related to the covered employees in the plans.

Our obligations for postretirement health care and life insurance plan benefits are measured annually as of December 31. The weighted average discount rate utilized to determine the present value of future postretirement health care and life insurance obligations at December 31, 2013 and 2012 was 4.84 percent and 4.12 percent, respectively. The assumed inflationary health care cost trend rates used to determine obligations at December 31, 2013 and costs for the year ended December 31, 2013 were 7.3 percent gradually decreasing to an ultimate rate of 4.5 percent in 2027. The assumed inflationary health care cost trend rates used to determine obligations at December 31, 2012 and costs for the year ended December 31, 2013 were 7.6 percent gradually decreasing to an ultimate rate of 4.5 percent in 2027. At December 31, 2013, the projected benefit obligations for our postretirement health care and life insurance plans was approximately \$41 million and was \$6 million smaller than the projected benefit obligation at December 31, 2012 primarily due to actuarial losses related to the reduction in the weighted-average discount (or settlement) rate used to calculate postretirement health care and life insurance plan benefit.

### ***Impairment of Long-Lived Assets***

#### **Property, Plant and Equipment**

Property, plant and equipment are tested for impairment in accordance with ASC Topic 360, *Property, Plant, and Equipment* (“ASC Topic 360”), whenever events or changes in circumstances indicate that the carrying amounts of such long-lived assets may not be recoverable from future net pre-tax cash flows. Impairment testing requires significant management judgment including estimating the future success of product lines, future sales volumes, growth rates for selling prices and costs, alternative uses for the assets and estimated proceeds from disposal of the assets. Impairment testing is conducted at the lowest level where cash flows can be measured and are independent of cash flows of other assets. An asset impairment would be indicated if the sum of the expected future net pre-tax cash flows from the use of the asset (undiscounted and without interest charges) is less than the carrying amount of the asset. An impairment loss would be measured based on the difference between the fair value of the asset and its carrying amount. We determine fair value based on an expected present value technique using multiple cash flow scenarios that reflect a range of possible outcomes and a risk free rate of interest are used to estimate fair value.

The estimates and assumptions used in the impairment analysis are consistent with the business plans and estimates we use to manage our business operations. The use of different assumptions would increase or decrease the estimated fair value of the asset and would increase or decrease the impairment charge. Actual outcomes may differ from the estimates.

## Goodwill and Other Intangible Assets with Indefinite Lives

Goodwill arising from a business combination is recorded as the excess of purchase price and related costs over the fair value of identifiable assets acquired and liabilities assumed in accordance with ASC Topic 805, *Business Combinations* (“ASC Topic 805”). All of our goodwill was acquired in conjunction with the acquisition of Neenah Germany in October 2006.

Under ASC Topic 350, *Intangibles — Goodwill and Other* (“ASC Topic 350”), goodwill is subject to impairment testing at least annually. ASC Topic 350 provides an entity with the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. If the two-step impairment test is necessary, a fair-value-based test is applied at the reporting unit level, which is generally one level below the operating segment level. The test compares the fair value of an entity’s reporting units to the carrying value of those reporting units. This test requires various judgments and estimates. The Company estimates the fair value of the reporting unit using a market approach in combination with a discounted operating cash flow approach. Impairment of goodwill is measured as the excess of the carrying amount of goodwill over the fair values of recognized and unrecognized assets and liabilities of the reporting unit. An adjustment to goodwill will be recorded for any goodwill that is determined to be impaired. The Company tests goodwill for impairment at least annually on November 30 in conjunction with preparation of its annual business plan, or more frequently if events or circumstances indicate it might be impaired.

We tested the carrying amount of goodwill assigned to Neenah Germany for impairment as of November 30, 2013. In our testing of goodwill for impairment, we estimated the fair value of Neenah Germany using a market approach in combination with a discounted operating cash flow approach. Significant assumptions used in developing the discounted operating cash flow approach were revenue growth rates and pricing, costs for manufacturing inputs, levels of capital investment and estimated cost of capital for high, medium and low growth environments. As of November 30, 2013 no impairment was indicated..

Certain trade names are estimated to have indefinite useful lives and as such are not amortized. Intangible assets with indefinite lives are annually reviewed for impairment in accordance with ASC Topic 350.

## Other Intangible Assets with Finite Lives

Acquired intangible assets with finite useful lives are amortized on a straight-line basis over their respective estimated useful lives to their estimated residual values, and reviewed for impairment in accordance with ASC Topic 360. Intangible assets consist primarily of customer relationships, trade names and acquired intellectual property. Such intangible assets are amortized using the straight-line method over estimated useful lives of between 10 and 15 years.

Our annual test of other intangible assets for impairment at November 30, 2013, 2012 and 2011 indicated that the carrying amount of such assets was recoverable.

## ***Stock-Based Compensation***

We account for stock-based compensation in accordance with the fair value recognition provisions of ASC Topic 718, *Compensation — Stock Compensation* (“ASC Topic 718”). The amount of stock-based compensation cost recognized is based on the fair value of grants that are ultimately expected to vest and is recognized pro-rata over the requisite service period for the entire award.

## **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

As a multinational enterprise, we are exposed to risks such as changes in commodity prices, foreign currency exchange rates, interest rates and environmental regulation. A variety of practices are employed to manage these risks, including operating and financing activities and, where deemed appropriate, the use of derivative instruments. Derivative instruments are used only for risk management purposes and not for speculation or trading.

Presented below is a description of our most significant risks.

### *Foreign Currency Risk*

Our reported operating results are affected by changes in the exchange rates of the local currencies of our non-U.S. operations relative to the U.S. dollar. For the year ended December 31, 2013, a hypothetical 10 percent increase in the exchange rates of the U.S. dollar relative to the local currencies of our non-U.S. operations would have decreased our income before income taxes by approximately \$2.5 million. We do not hedge our exposure to exchange risk on reported operating results.

The translation of the balance sheets of our non-U.S. operations from their local currencies into U.S. dollars is also sensitive to changes in the exchange rate of the U.S. dollar. Consequently, we performed a sensitivity test to determine if changes in the exchange rate would have a significant effect on the translation of the balance sheets of our non-U.S. operations into U.S. dollars. These translation gains or losses are recorded as unrealized translation adjustments (“UTA”, a component of accumulated other comprehensive income) within stockholders’ equity. The hypothetical change in UTA is calculated by multiplying the net assets of our non-U.S. operations by a 10 percent change in the exchange rate of their local currencies versus the U.S. dollar. As of December 31, 2013, the net assets of our non-U.S. operations exceeded their net liabilities by approximately \$180 million. As of December 31, 2013, a 10 percent decrease in the exchange rate of the U.S. dollar against the local currencies of our non-U.S. operations would have decreased our stockholders’ equity by approximately \$19 million.

### *Commodity Risk*

#### **Pulp**

We purchase the wood pulp used to produce our products on the open market, and, as a result, the price and other terms of those purchases are subject to change based on factors such as worldwide supply and demand and government regulation. We do not have significant influence over the price paid for our wood pulp purchases. Therefore, an increase in wood pulp prices could occur at the same time that prices for our products are decreasing and have an adverse effect on our results of operations, financial position and cash flows.

Based on 2013 pulp purchases, a 10 percent increase in the average market price for pulp (approximately \$80 per ton) would have increased our annual costs for pulp purchases by approximately \$14 million.

#### **Other Manufacturing Inputs**

We purchase a substantial portion of the other manufacturing inputs necessary to produce our products on the open market, and, as a result, the price and other terms of those purchases are subject to change based on factors such as worldwide supply and demand and government regulation. We do not have significant influence over our costs for such manufacturing inputs. Therefore, an increase in other manufacturing inputs could occur at the same time that prices for our products are decreasing and have an adverse effect on our results of operations, financial position and cash flows.

Our technical products business acquires certain of its specialized pulp requirements from two global suppliers and certain critical specialty latex grades from four suppliers. In general, these supply arrangements are not covered by formal contracts, but represent multi-year business relationships that have historically been sufficient to meet our needs. We expect these relationships to continue to operate in a satisfactory manner in the future. In the event of an interruption of production at any one supplier, we believe that each of these suppliers individually would be able to satisfy our short-term requirements for specialized pulp or specialty latex. In the event of a long-term disruption in our supply of specialized pulp or specialty latex, we believe we would be able to substitute other pulp grades or other latex grades that would allow us to meet required product performance characteristics and incur only a limited disruption in our production. As a result, we do not believe that the substitution of such alternative pulp or latex grades would have a material effect on our operations.

Cotton fiber represents less than five percent of the total fiber requirements of our fine paper business. Our fine paper business acquires a substantial majority of the cotton fiber used in the production of certain branded bond paper products pursuant to annual agreements with two North American producers. The balance of our cotton fiber requirements are acquired through “spot market” purchases from a variety of other producers. We believe that a partial or total disruption in the production of cotton fibers at our two primary suppliers would increase our reliance on “spot market” purchases with a likely corresponding increase in cost. Since we have the ability to source cotton fiber on the “spot market” if faced with a supply disruption, we would not expect cotton fiber supply issues to have a material effect on our operations.

We generate substantially all of the electrical energy used by our Munising mill and approximately 40 percent and 20 percent of the electrical energy at our Appleton and Bruckmühl mills, respectively. Availability of energy is not expected to be a problem in the foreseeable future, but the purchase price of such energy can and likely will fluctuate significantly based on fluctuations in demand and other factors. There is no assurance that that we will be able to obtain electricity or natural gas purchases on favorable terms in the future.

Except for certain specialty latex grades and specialty softwood pulp used by our technical products business and cotton fiber used by our fine paper business, we are not aware of any significant concentration of business transacted with a particular supplier.

#### *Interest Rate Risk*

We are exposed to interest rate risk on our variable rate bank debt. At December 31, 2013, we had \$19.3 million of variable rate borrowings outstanding. A 100 basis point increase in interest rates would increase our annual interest expense on outstanding variable rate borrowings by approximately \$0.2 million.

#### *Environmental Regulation/Climate Change Legislation*

Our manufacturing operations are subject to extensive regulation primarily by U.S., German and other international authorities. We have made significant capital expenditures to comply with environmental laws, rules and regulations. Due to changes in environmental laws and regulations, including potential future legislation to limit GHG emissions, the application of such regulations and changes in environmental control technology, we are not able to predict with certainty the amount of future capital spending to be incurred for environmental purposes. Taking these uncertainties into account, we have planned capital expenditures for environmental projects during the period 2014 through 2016 of approximately \$1 million to \$2 million annually.

We believe these risks can be managed and will not have a material effect on our business or our consolidated financial position, results of operations or cash flows.

### **Item 8. Financial Statements and Supplementary Data**

The information required in Item 8 is contained in and incorporated herein by reference from pages F-1 through F-48 of this Annual Report on Form 10-K.

### **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

### **Item 9A. Controls and Procedures**

#### *Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures*

The Company's management, with the participation of its Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act and are effective in ensuring that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

#### *Management's Annual Report on Internal Control Over Financial Reporting*

The Company's management is responsible for establishing and maintaining effective internal control over financial reporting as defined in Rules 13a-15(f) or 15d-15(f) under the Securities Exchange Act of 1934. The Company's internal control over financial reporting is designed to provide reasonable assurance to the Company's management and board of directors regarding the preparation and fair presentation of published financial statements.



Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2013. The scope of management's assessment of the effectiveness of internal control over financial reporting includes all of the Company's businesses. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control — Integrated Framework (1992 Framework). Based upon its assessment, management believes that as of December 31, 2013, the Company's internal controls over financial reporting were effective.

The effectiveness of internal control over financial reporting as of December 31, 2013, has been audited by Deloitte & Touche LLP, the independent registered public accounting firm who also audited the Company's consolidated financial statements. Deloitte & Touche's attestation report on the Company's internal control over financial reporting is included herein. See "Item 15 — Exhibits and Financial Statement Schedules."

Neenah Paper, Inc  
March 4, 2014

### ***Changes in Internal Control Over Financial Reporting***

There has been no significant change in the Company's internal control over financial reporting during the three months ended December 31, 2013 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

### **Item 9B. Other Information**

None.

## **PART III**

### **Item 10. Directors and Executive Officers of the Registrant**

The information required to be set forth herein, except for the information included under Executive Officers of the Company, relating to nominees for director of Neenah and compliance with Section 16(a) of the Securities Exchange Act of 1934 is set forth under the captions "Election of Directors," "Meetings and Committees of the Board of Directors," "Corporate Governance" and "Section 16(a) Beneficial Ownership Reporting Compliance," respectively, in the Proxy Statement for the Annual Meeting of Stockholders to be held on May 22, 2014. Such information is incorporated herein by reference. The definitive Proxy Statement will be filed with the Securities and Exchange Commission no later than 120 days after December 31, 2013.

#### ***Executive Officers of the Company***

Set forth below is information concerning our executive officers.

<b>Name</b>	<b>Position</b>
John P. O'Donnell	President and Chief Executive Officer
Steven S. Heinrichs	Senior Vice President, General Counsel and Secretary
Bonnie C. Lind	Senior Vice President, Chief Financial Officer and Treasurer
James R. Piedmonte	Senior Vice President — Operations
Julie A. Schertell	Senior Vice President — Fine Paper and Technical Products U.S.
Armin S. Schwinn	Senior Vice President — Managing Director of Neenah Germany

*John P. O'Donnell*, born in 1960, is our President and Chief Executive Officer and has been in that role since May 2011. Prior to becoming President and Chief Executive Office, Mr. O'Donnell served as our Senior Vice President, Chief Operating Officer since June 2010. In November 2007, Mr. O'Donnell joined the Company as President, Fine Paper. Mr. O'Donnell was employed by Georgia-Pacific Corporation from 1985 until 2007 and held increasingly senior roles in the Consumer Products division. Mr. O'Donnell served as President of the North America Retail Business from 2004 through 2007, and as President of the North American Commercial Tissue business from 2002 through 2004.

*Steven S. Heinrichs*, born in 1968, is our Senior Vice President, General Counsel and Secretary and has been in that role since June 2004 when he joined Kimberly-Clark as Chief Counsel, Pulp and Paper and General Counsel for Neenah Paper, Inc. Prior to his employment with Kimberly-Clark, Mr. Heinrichs served as Associate General Counsel and Assistant Secretary for Mariner Health Care, Inc., a nursing home and long-term acute care hospital company. Before joining Mariner Health Care in 2003, Mr. Heinrichs served as Associate General Counsel and Assistant Secretary for American Commercial Lines LLC, a leading inland barge and shipbuilding company from 1998 through 2003. Mr. Heinrichs engaged in the private practice of law with Skadden, Arps, Slate, Meagher and Flom LLP and Shuttleworth, Smith, McNabb and Williams PLLC from 1994 through 1998. Mr. Heinrichs received his MBA from the Kellogg School of Management at Northwestern University in 2008.

*Bonnie C. Lind*, born in 1958, is our Senior Vice President, Chief Financial Officer and Treasurer and has been in that role since June 2004. Ms. Lind was an employee of Kimberly-Clark from 1982 until 2004, holding a variety of increasingly senior financial and operations positions. From 1999 until June 2004, Ms. Lind served as the Assistant Treasurer of Kimberly-Clark and was responsible for managing Kimberly-Clark's global treasury operations. Prior to that, she was Director of Kimifibers with overall responsibility for the sourcing and distribution of pulp to Kimberly-Clark's global operations.

*James R. Piedmonte*, born in 1956, is our Senior Vice President — Operations and has been in that role since June 2004. Mr. Piedmonte had been employed by Kimberly-Clark from 1978 until 2004, and held increasingly senior positions within Kimberly-Clark's operations function. Mr. Piedmonte was responsible for Kimberly-Clark's pulp mill and forestry operations in Pictou, Nova Scotia, from 2001 until 2004. Previously he was the Director of Operations for the fine paper business operations, as well as mill manager at the Whiting, Wisconsin mill.

*Julie A. Schertell*, born in 1969, is our Senior Vice President — Fine Paper and Technical Products U.S., and has been in that role since January 2014. Ms. Schertell joined the Company in 2008 and served as Vice President of Sales and Marketing for the Fine Paper division through December 2010 and as a Senior Vice President of the Company and President, Fine Paper through December 2013. Ms. Schertell was employed by Georgia-Pacific Corporation in the Consumer Products Retail division, where she served as Vice President of Sales Strategy from 2007-2008, and as Vice President of Customer Solutions from 2003 through 2007.

*Armin S. Schwinn*, born in 1959, is our Senior Vice President — Managing Director of Neenah Germany and has been in that role since April 2010. Mr. Schwinn had been Vice President, Finance of Neenah Germany since our acquisition of FiberMark Germany in October 2006. Mr. Schwinn joined FiberMark Germany in 1995 and held increasingly senior positions within FiberMark Germany's financial, purchasing and administrative functions. Prior to this, Mr. Schwinn served in various leadership positions in other German manufacturing and service companies.

There are no family relationships among our directors or executive officers.

### ***Code of Ethics***

The Neenah Paper, Inc. Code of Business Conduct and Ethics, applies to all directors, officers and employees of Neenah. The Code of Business Conduct and Ethics meets the requirements of a "code of ethics" as defined by Item 406 of Regulation S-K, and applies to our Chief Executive Officer, Chief Financial Officer (our principal financial officer) and Vice President — Controller (our principal accounting officer), as well as all other employees, as indicated above. The Code of Business Conduct and Ethics also meets the requirements of a code of conduct under New York Stock Exchange listing standards. The Code of Business Conduct and Ethics is posted on our web site at [www.neenah.com](http://www.neenah.com) under the links "Investor Relations — Corporate Governance — Code of Ethics" and print copies are available upon request without charge. You can request print copies by contacting our General Counsel in writing at Neenah Paper, Inc., 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005 or by telephone at 678-566-6500. The Company intends to disclose any amendments to the Code of Business Conduct and Ethics, as well as any waivers for executive officers or directors, on our web site at [www.neenah.com](http://www.neenah.com). Information on our web site is not incorporated by reference in this document.

**Item 11. Executive Compensation**

Information relating to executive compensation and other matters is set forth under the captions “Compensation, Discussion and Analysis,” “Additional Executive Compensation,” “Director Compensation,” and “Compensation Committee Report” in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**Item 12. Security Ownership of Certain Beneficial Owners and Management**

Information relating to ownership of common stock of Neenah by certain persons is set forth under the caption “Security Ownership of Certain Beneficial Owners and Management” in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference. Information regarding securities authorized for issuance under equity compensation plans of Neenah is set forth under the caption “Equity Compensation Plan Information” in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**Item 13. Certain Relationships and Related Transactions and Director Independence**

Information relating to existing or proposed relationships or transactions between Neenah and any affiliate of Neenah is set forth under the caption “Certain Relationships and Related Transactions” in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**Item 14. Principal Accountant Fees and Services**

Information relating to Neenah’s principal accounting fees and services is set forth under the caption “Independent Registered Public Accounting Firm Fees and Services” in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.



## PART IV

### Item 15. Exhibits and Financial Statement Schedule

(a) Documents filed as part of this report:

1. Consolidated Financial Statements

The following reports and financial statements are filed herewith on the pages indicated:

	<u>Page</u>
Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting	F-2
Report of Independent Registered Public Accounting Firm	F-3
Consolidated Statements of Operations	F-4
Consolidated Statements of Other Comprehensive Income	F-5
Consolidated Balance Sheets	F-6
Consolidated Statements of Changes in Stockholders' Equity	F-7
Consolidated Statements of Cash Flows	F-8
Notes to Consolidated Financial Statements	F-9

2. Financial Statement schedule

The following schedule is filed herewith:

Schedule II—Valuation and Qualifying Accounts	F-48
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All other schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and, therefore, have been omitted.

3. Exhibits

See (b) below

(b) Exhibits

The following exhibits are filed with or incorporated by reference in this report. Where such filing is made by incorporation by reference to a previously filed registration statement or report, such registration statement or report is identified in parentheses. We will furnish any exhibit at no cost upon written request to us at: Investor Relations, Neenah Paper, Inc., 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005.

<u>Exhibit Number</u>	<u>Exhibit</u>
2	Distribution Agreement dated as of November 20, 2004 between Kimberly-Clark Corporation and Neenah Paper, Inc. (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
2.1	Sale and Purchase Agreement dated as of August 9, 2006 by and between FiberMark, Inc., FiberMark International Holdings LLC, and Neenah Paper, Inc. (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed October 11, 2006 and incorporated herein by reference).
2.2	Assignment of Sale and Purchase Agreement Rights dated October 11, 2006 by and between Neenah Paper, Inc. and Neenah Paper International, LLC (filed as Exhibit 2.2 to the Neenah Paper, Inc. Current Report on Form 8-K filed October 11, 2006 and incorporated herein by reference).

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- 2.5 Agreement and Plan of Merger, among Neenah Paper, Inc., Fox Valley Corporation, Fox River Paper Company, LLC and AF/CPS Holding Corporation, dated as of February 5, 2007 (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed March 1, 2007 and incorporated herein by reference).
- 2.6 Amended and Restated Share Purchase Agreement dated as of June 24, 2008, by and among Neenah Paper Company of Canada, NPCC Holding Company, LLC, Neenah Paper, Inc., Azure Mountain Capital Holdings LP, Northern Pulp NS LP, and Azure Mountain Capital Financial LP (filed as Exhibit 10.2 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 2008, filed August 11, 2008 and incorporated herein by reference).
- 2.7 Asset Purchase Agreement dated as of June 24, 2008, by and between Neenah Paper Company of Canada and Azure Mountain Financial Corporation (filed as Exhibit 10.3 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 2008, filed August 11, 2008 and incorporated herein by reference).
- 2.8 Asset Purchase Agreement dated as of June 24, 2008, by and between Neenah Paper Company of Canada and Northern Pulp Nova Scotia Corporation (filed as Exhibit 10.4 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 2008, filed August 11, 2008 and incorporated herein by reference).
- 2.9 Timberland Purchase and Sale Agreement dated as of February 26, 2010 by and between Neenah Paper Company of Canada and Northern Timber Nova Scotia Corporation (filed as Exhibit 10.1 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended March 31, 2010, filed May 10, 2010 and incorporated herein by reference).
- 2.10 Asset Purchase Agreement, by and among Neenah Paper, Inc., Wausau Paper Corp. and Wausau Paper Mills, LLC, dated as of December 7, 2011 (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed January 31, 2012 and incorporated herein by reference).
- 3.1 Amended and Restated Certificate of Incorporation of Neenah Paper, Inc. (filed as Exhibit 3.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
- 3.2 Amended and Restated Bylaws of Neenah Paper, Inc. (filed as Exhibit 3.2 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
- 4.1 Indenture dated as of November 30, 2004 between Neenah Paper, Inc., the Subsidiary Guarantors named therein and The Bank of New York Trust Company, N.A., as Trustee, including Form of 7<sup>3</sup>/<sub>8</sub> Senior Note due 2014 (filed as Exhibit 10.8 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
- 4.2 Rights Agreement between Neenah Paper, Inc. and EquiServe Trust Company, N.A., as Rights Agent, dated as of November 30, 2004 (filed as Exhibit 4.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
- 4.3 Form of Subsidiary Guarantee (included as Exhibit E to Exhibit 4.1).
- 4.4 Indenture dated as of May 23, 2013, by and among the Company, the Guarantors named therein, and the 2021 Notes Trustee filed as Exhibit 4.1 to the Neenah Paper, Inc. Current Report on Form 8-K, filed May 24, 2013 and incorporated herein by reference).
- 10.2 Tax Sharing Agreement dated as of November 30, 2004 by and between Kimberly-Clark Corporation and Neenah Paper, Inc. (filed as Exhibit 10.2 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).

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- 10.3 Lease Agreement dated June 29, 2004 between Neenah Paper, Inc. and Germania Property Investors XXXIV, L.P. (filed as Exhibit 10.3 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
- 10.4 Industrial Lease Agreement dated October 8, 2004 by and between Neenah Paper, Inc. and Duke Realty Limited Partnership (filed as Exhibit 10.4 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
- 10.5\* Neenah Paper Supplemental Pension Plan (filed as Exhibit 10.5 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).
- 10.6\* Neenah Paper Supplemental Retirement Contribution Plan (filed as Exhibit 10.6 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).
- 10.7\* Neenah Paper Executive Severance Plan (filed as Exhibit 10.7 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).
- 10.8\* Neenah Paper Severance Pay Plan (filed as Exhibit 10.8 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2006, filed March 16, 2007 and incorporated herein by reference).
- 10.12 Form of Employee Matters Agreement by and between Kimberly-Clark Corporation and Neenah Paper, Inc. (filed as Exhibit 10.2 to the Neenah Paper, Inc. Registration Statement on Form 10, as amended, filed August 26, 2004 and incorporated herein by reference).
- 10.20\* Neenah Paper, Inc. Amended and Restated 2004 Omnibus Stock and Incentive Compensation Plan (filed as Annex A to the Neenah Paper, Inc. Definitive Proxy Statement on Schedule 14A for the year ended December 31, 2012, filed April 12, 2013 and incorporated herein by reference).
- 10.21\* Neenah Paper Deferred Compensation Plan approved on December 11, 2006 (filed as Exhibit 10.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed December 15, 2006 and incorporated herein by reference).
- 10.22\* Neenah Paper Directors' Deferred Compensation Plan approved on December 11, 2006. (filed as Exhibit 99.1 to the Neenah Paper, Inc. Registration Statement on Form S-8 filed December 21, 2006 and incorporated herein by reference).
- 10.23 Subscription Agreement, dated as of June 24, 2008, by and between Neenah Paper Company of Canada, and Azure Mountain Capital Financial Corporation (filed as Exhibit 10.6 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 2008, filed August 11, 2008 and incorporated herein by reference).
- 10.24 Amended and Restated Credit Agreement dated as of November 5, 2009 by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders (filed as Exhibit 10.34 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2009, filed March 10, 2010 and incorporated herein by reference).+
- 10.25 First Amendment dated as of March 31, 2011 to the Amended and Restated Credit Agreement dated as of November 5, 2009 by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders (filed as Exhibit 10.1 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended March 31, 2011, filed May 10, 2011 and incorporated herein by reference).+

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- 10.26 Second Amendment dated as of November 16, 2011 to the Amended and Restated Credit Agreement dated as of November 5, 2009 by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders (filed as Exhibit 10.27 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2011, filed March 8, 2012 and incorporated herein by reference).
- 10.27 Second Amended and Restated Credit Agreement dated as of October 11, 2012 by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders (filed as Exhibit 10.28 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2012, filed March 7, 2013 and incorporated herein by reference).
- 10.28 First Amendment dated as of June 7, 2013 to the Second Amended and Restated Credit Agreement, dated as of October 11, 2012 by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders (filed as Exhibit 99.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed June 11, 2013 and incorporated herein by reference).
- 10.29 Second Amendment dated December 16, 2013 to the Second Amended and Restated Credit Agreement dated as of October 11, 2012 by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders (filed as Exhibit 99.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed December 18, 2013 and incorporated herein by reference).
- 10.30 First Amendment to the Neenah Paper Executive Severance Plan (filed as Exhibit 10.28 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2012, (filed March 7, 2013 and incorporated herein by reference).
- 10.31 First Amendment to the Neenah Paper Supplemental Pension Plan, amended and restated to be effective January 1, 2009 (filed herewith).
- 10.32 First Amendment to the Neenah Paper Supplemental Retirement Contribution Plan, amended and restated to be effective January 1, 2009 (filed herewith).
- 10.33 First Amendment to the Neenah Paper Executive Severance Plan, amended and restated to be effective January 1, 2009 (filed herewith).
- 12 Statement Regarding Computation of Ratio of Earnings to Fixed Charges (filed herewith)
- 21 List of Subsidiaries of Neenah Paper, Inc. (filed herewith).
- 23 Consent of Deloitte & Touche LLP (filed herewith)
- 24 Power of Attorney (filed herewith)
- 31.1 Certification of Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act") (filed herewith).
- 31.2 Certification of Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act (filed herewith).
- 32 Certification of Chief Executive Officer and Chief Financial Officer required by Rule 13a-14(b) or Rule 15d-14(b) of the Exchange Act and Section 1350 of Chapter 63 of Title 18 of the United States Code (filed herewith).

- 101.INS XBRL Instance Document (filed herewith).
- 101.SCH XBRL Taxonomy Extension Schema Document (filed herewith).
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document (filed herewith).
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document (filed herewith).
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document (filed herewith).
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document (filed herewith).

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\* Indicates management contract or compensatory plan or arrangement.

+ Pursuant to a confidential treatment request portions of this exhibit have been furnished separately to the Securities and Exchange Commission.

(c) Financial Statement Schedule

See Item 15(a) (2) above

\* Indicates management contract or compensatory plan or arrangement.

+ Pursuant to a confidential treatment request portions of this exhibit have been furnished separately to the Securities and Exchange Commission.

(c) Financial Statement Schedule

See Item 15(a) (2) above

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NEENAH PAPER, INC.

By: /s/ JOHN P. O'DONNELL

Name: John P. O'Donnell

Title: President and Chief Executive Officer (in his capacity as a duly authorized officer of the Registrant and in his capacity as Chief Executive Officer)

Date: March 4, 2014

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<u>/s/ JOHN P. O'DONNELL</u> John P. O'Donnell	President and Chief Executive Officer (Principal Executive Officer)	March 4, 2014
<u>/s/ BONNIE C. LIND</u> Bonnie C. Lind	Senior Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)	March 4, 2014
<u>/s/ LARRY N. BROWNLEE</u> Larry N. Brownlee	Vice President — Controller (Principal Accounting Officer)	March 4, 2014
<u>/s/ SEAN T. ERWIN*</u> Sean T. Erwin	Chairman of the Board and Director	March 4, 2014
<u>/s/ EDWARD GRZEDZINSKI*</u> Edward Grzedzinski	Director	March 4, 2014
<u>/s/ MARY ANN LEEPER*</u> Mary Ann Leeper	Director	March 4, 2014
<u>/s/ TIMOTHY S. LUCAS*</u> Timothy S. Lucas	Director	March 4, 2014
<u>/s/ JOHN F. MCGOVERN*</u> John F. McGovern	Director	March 4, 2014
<u>/s/ PHILIP C. MOORE*</u> Philip C. Moore	Director	March 4, 2014
<u>/s/ STEPHEN M. WOOD*</u> Stephen M. Wood	Director	March 4, 2014

\*By: /s/ STEVEN S. HEINRICHS  
Steven S. Heinrichs  
Senior Vice President, General  
Counsel and Secretary  
Attorney-in-fact

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## TABLE OF CONTENTS

	<u>Page</u>
Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting	F-2
Report of Independent Registered Public Accounting Firm	F-3
Consolidated Statements of Operations	F-4
Consolidated Statements of Comprehensive Income	F-5
Consolidated Balance Sheets	F-6
Consolidated Statements of Changes in Stockholders' Equity	F-7
Consolidated Statements of Cash Flows	F-8
Notes to Consolidated Financial Statements	F-9
Schedule II—Valuation and Qualifying Accounts	F-48

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of  
Neenah Paper, Inc.  
Alpharetta, Georgia

We have audited the internal control over financial reporting of Neenah Paper, Inc. and subsidiaries (the “Company”) as of December 31, 2013, based on criteria established in *Internal Control – Integrated Framework* (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company’s internal control over financial reporting is a process designed by, or under the supervision of, the company’s principal executive and principal financial officers, or persons performing similar functions, and effected by the company’s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the criteria established in *Internal Control – Integrated Framework* (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2013 of the Company and our report dated March 4, 2014 expressed an unqualified opinion on those consolidated financial statements and financial statement schedule.

*/s/ Deloitte & Touche LLP*

Atlanta, Georgia  
March 4, 2014

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of  
Neenah Paper, Inc.  
Alpharetta, Georgia

We have audited the accompanying consolidated balance sheets of Neenah Paper, Inc. and subsidiaries (the “Company”) as of December 31, 2013 and 2012, and the related consolidated statements of operations, comprehensive income, changes in stockholders’ equity, and cash flows for each of the three years in the period ended December 31, 2013. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company’s management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Neenah Paper, Inc. and subsidiaries as of December 31, 2013 and 2012, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2013, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company’s internal control over financial reporting as of December 31, 2013, based on the criteria established in *Internal Control – Integrated Framework* (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 4, 2014 expressed an unqualified opinion on the Company’s internal control over financial reporting.

*/s/ Deloitte & Touche LLP*

Atlanta, Georgia  
March 4, 2014

**NEENAH PAPER, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In millions, except share and per share data)

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Net sales</b>	\$ 844.5	\$ 808.8	\$ 696.0
Cost of products sold	678.9	649.7	570.6
<b>Gross profit</b>	165.6	159.1	125.4
Selling, general and administrative expenses	79.4	77.4	68.2
Integration/restructuring costs	0.6	5.8	-
SERP settlement charge	0.2	3.5	-
Loss on early extinguishment of debt	0.5	0.6	2.4
Other (income) expense - net	1.1	1.4	(1.8)
<b>Operating income</b>	83.8	70.4	56.6
Interest expense	11.2	13.5	15.6
Interest income	(0.2)	(0.1)	(0.3)
<b>Income from continuing operations before income taxes</b>	72.8	57.0	41.3
Provision for income taxes	23.4	17.1	12.0
<b>Income from continuing operations</b>	49.4	39.9	29.3
Income (loss) from discontinued operations, net of taxes (Note 12)	2.6	4.4	(0.2)
<b>Net income</b>	<u>\$ 52.0</u>	<u>\$ 44.3</u>	<u>\$ 29.1</u>
<b>Earnings (Loss) Per Common Share</b>			
Basic			
Continuing operations	\$ 3.02	\$ 2.46	\$ 1.91
Discontinued operations	0.16	0.27	(0.01)
	<u>\$ 3.18</u>	<u>\$ 2.73</u>	<u>\$ 1.90</u>
Diluted			
Continuing operations	\$ 2.96	\$ 2.41	\$ 1.82
Discontinued operations	0.16	0.27	(0.01)
	<u>\$ 3.12</u>	<u>\$ 2.68</u>	<u>\$ 1.81</u>
<b>Weighted Average Common Shares Outstanding (in thousands)</b>			
Basic	<u>16,072</u>	<u>15,752</u>	<u>14,974</u>
Diluted	<u>16,403</u>	<u>16,072</u>	<u>15,649</u>

See Notes to Consolidated Financial Statements

**NEENAH PAPER, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
(In millions)

	Year Ended December 31,		
	2013	2012	2011
<b>Net income</b>	\$ 52.0	\$ 44.3	\$ 29.1
Reclassification of amounts recognized in the consolidated statement of operations:			
Amortization of adjustments to pension and other postretirement benefit liabilities	6.5	5.1	2.5
SERP settlement charge	0.2	3.5	-
Curtailed loss	-	0.3	-
Unrealized gain (loss) on "available-for-sale" securities	(0.1)	0.1	-
Amounts recognized in the consolidated statement of operations	6.6	9.0	2.5
Unrealized foreign currency translation gain (loss)	8.7	4.4	(5.0)
Net gain (loss) from pension and other postretirement benefit liabilities	15.8	(31.2)	(29.9)
<b>Gain (loss) from other comprehensive income items before income taxes</b>	31.1	(17.8)	(32.4)
Provision (benefit) for income taxes	8.6	(7.7)	(10.2)
<b>Other comprehensive income (loss)</b>	22.5	(10.1)	(22.2)
<b>Comprehensive income</b>	\$ 74.5	\$ 34.2	\$ 6.9

See Notes to Consolidated Financial Statements

**NEENAH PAPER, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(In millions, except share data)

	December 31,	
	2013	2012
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 73.4	\$ 7.8
Accounts receivable, net	90.5	79.6
Inventories	101.1	102.9
Income taxes receivable	0.6	2.5
Deferred income taxes	22.8	27.2
Prepaid and other current assets	17.0	14.1
Total Current Assets	305.4	234.1
<b>Property, Plant and Equipment — net</b>	261.7	254.8
<b>Deferred Income Taxes</b>	13.3	35.3
<b>Goodwill (Note 4)</b>	43.1	41.4
<b>Intangible Assets — net (Note 4)</b>	38.5	34.0
<b>Other Assets</b>	13.9	11.1
<b>TOTAL ASSETS</b>	\$ 675.9	\$ 610.7
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>Current Liabilities</b>		
Debt payable within one year	\$ 21.4	\$ 4.7
Accounts payable	36.4	35.1
Accrued expenses	45.8	47.6
Total Current Liabilities	103.6	87.4
<b>Long-Term Debt</b>	190.5	177.6
<b>Deferred Income Taxes</b>	15.6	12.5
<b>Noncurrent Employee Benefits</b>	97.7	131.1
<b>Other Noncurrent Obligations</b>	1.0	4.3
<b>TOTAL LIABILITIES</b>	408.4	412.9
<b>Commitments and Contingencies (Notes 10 and 11)</b>		
<b>Stockholders' Equity</b>		
Common stock, par value \$0.01 — authorized: 100,000,000 shares; issued and outstanding: 17,383,000 shares and 16,826,000 shares	0.2	0.2
Treasury stock, at cost: 1,022,000 shares and 911,000 shares	(27.2)	(22.6)
Additional paid-in capital	285.2	273.9
Retained earnings/accumulated deficit	36.6	(3.9)
Accumulated other comprehensive loss	(27.3)	(49.8)
Total Stockholders' Equity	267.5	197.8
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	\$ 675.9	\$ 610.7

See Notes to Consolidated Financial Statements

**NEENAH PAPER, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY**  
(In millions, shares in thousands)

	Common Stock		Treasury Stock	Additional Paid-In Capital	Retained Earnings/ Accumulated Deficit	Accumulated Other Comprehensive Income
	Shares	Amount				
Balance, December 31, 2010	15,237	\$ 0.1	\$ (10.4)	\$ 249.0	\$ (62.0)	\$ (17.5)
Net income	-	-	-	-	29.1	-
Other comprehensive loss, net of income taxes	-	-	-	-	-	(22.2)
Dividends declared	-	-	-	0.8	(7.5)	-
Excess tax benefits from stock-based compensation	-	-	-	1.0	-	-
Stock options exercised	268	-	-	2.5	-	-
Restricted stock vesting (Note 9)	89	-	(0.5)	-	-	-
Stock-based compensation	-	-	-	4.3	-	-
Balance, December 31, 2011	15,594	0.1	(10.9)	257.6	(40.4)	(39.7)
Net income	-	-	-	-	44.3	-
Other comprehensive loss, net of income taxes	-	-	-	-	-	(10.1)
Dividends declared	-	-	-	-	(7.8)	-
Excess tax benefits from stock-based compensation	-	-	-	6.1	-	-
Shares purchased (Note 9)	-	-	(4.1)	-	-	-
Stock options exercised	371	-	-	5.3	-	-
Restricted stock vesting (Note 9)	861	0.1	(7.6)	-	-	-
Stock-based compensation	-	-	-	4.9	-	-
Balance, December 31, 2012	16,826	0.2	(22.6)	273.9	(3.9)	(49.8)
Net income	-	-	-	-	52.0	-
Other comprehensive income, net of income taxes	-	-	-	-	-	22.5
Dividends declared	-	-	-	0.1	(11.5)	-
Excess tax benefits from stock-based compensation	-	-	-	2.6	-	-
Stock options exercised	336	-	(0.6)	3.7	-	-
Restricted stock vesting (Note 9)	221	-	(4.0)	-	-	-
Stock-based compensation	-	-	-	4.9	-	-
Balance, December 31, 2013	<u>17,383</u>	<u>\$ 0.2</u>	<u>\$ (27.2)</u>	<u>\$ 285.2</u>	<u>\$ 36.6</u>	<u>\$ (27.3)</u>

See Notes to Consolidated Financial Statements



**NEENAH PAPER, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In millions)

	Year Ended December 31,		
	2013	2012	2011
<b>OPERATING ACTIVITIES</b>			
Net income	\$ 52.0	\$ 44.3	\$ 29.1
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	29.4	28.8	31.0
Stock-based compensation	4.9	4.9	4.3
Excess tax benefit from stock-based compensation (Note 8)	(2.6)	(6.1)	(1.0)
Deferred income tax provision	19.3	10.7	7.4
Non-cash effects of changes in liabilities for uncertain income tax positions	(0.1)	(3.9)	-
Loss on early extinguishment of debt	0.5	0.6	2.4
Inventory acquired in acquisitions (Note 3)	(1.8)	(6.6)	-
SERP payment, net of settlement charge	(0.2)	(3.4)	-
Loss on asset dispositions	0.5	0.1	0.1
Net cash used in changes in operating working capital (Note 14)	(6.6)	(20.9)	(7.2)
Pension and other post-employment benefits	(11.5)	(7.3)	(7.7)
Other	(0.3)	(1.1)	(1.2)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>83.5</u>	<u>40.1</u>	<u>57.2</u>
<b>INVESTING ACTIVITIES</b>			
Capital expenditures	(28.7)	(25.1)	(23.1)
Decrease (increase) in restricted cash	-	7.0	(7.0)
Sales (purchases) of marketable securities	(0.1)	(0.1)	1.2
Purchase of brands (Note 3)	(5.2)	(14.1)	-
Proceeds from sale of property, plant and equipment	0.6	-	-
Other	0.1	-	-
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<u>(33.3)</u>	<u>(32.3)</u>	<u>(28.9)</u>
<b>FINANCING ACTIVITIES</b>			
Proceeds from issuance of long-term debt	218.8	111.9	30.3
Debt issuance costs	(3.5)	-	-
Repayments of long-term debt	(209.2)	(96.0)	(98.7)
Short-term borrowings	19.3	1.2	16.4
Repayments of short-term borrowings	(0.2)	(21.1)	(7.8)
Proceeds from exercise of stock options	3.7	5.3	2.6
Excess tax benefit from stock-based compensation (Note 8)	2.6	6.1	1.0
Cash dividends paid	(11.4)	(7.8)	(6.7)
Shares purchased (Note 9)	(4.6)	(11.7)	(0.5)
Other	(0.5)	(0.9)	(0.4)
<b>NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>	<u>15.0</u>	<u>(13.0)</u>	<u>(63.8)</u>
<b>EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS</b>	<u>0.4</u>	<u>0.2</u>	<u>-</u>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<u>65.6</u>	<u>(5.0)</u>	<u>(35.5)</u>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<u>7.8</u>	<u>12.8</u>	<u>48.3</u>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<u>\$ 73.4</u>	<u>\$ 7.8</u>	<u>\$ 12.8</u>

See Notes to Consolidated Financial Statements

**NEENAH PAPER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Dollars in millions, except as noted)**

**Note 1. Background and Basis of Presentation**

***Background***

Neenah Paper, Inc. (“Neenah” or the “Company”), is a Delaware corporation incorporated in April 2004. The Company has two primary operations: its technical products business and its fine paper business.

The technical products business is an international producer of transportation and other filter media and durable, saturated and coated substrates for industrial products backings and a variety of other end markets. The fine paper business is a supplier of premium writing, text and cover papers, bright papers and specialty papers primarily in North America. The Company’s premium writing, text and cover papers, and specialty papers are used in commercial printing and imaging applications for corporate identity packages, invitations, personal stationery and high-end advertising, as well as premium labels and luxury packaging.

On January 31, 2013, the Company purchased certain premium business paper brands and other assets from the Southworth Company (“Southworth”) for a payment of \$7.0 million. See Note 3, “Acquisitions.”

On January 31, 2012, the Company purchased certain premium paper brands and other assets from Wausau Paper Mills, LLC, a subsidiary of Wausau Paper Corp. (“Wausau”) for approximately \$21 million. See Note 3, “Acquisitions.”

In June 2008, the Company’s wholly owned subsidiary, Neenah Paper Company of Canada (“Neenah Canada”) sold its pulp mill in Pictou, Nova Scotia (the “Pictou Mill”) to Northern Pulp Nova Scotia Corporation (“Northern Pulp”), a new operating company jointly owned by Atlas Holdings LLC (“Atlas”) and Blue Wolf Capital Management LLC. In March 2010, Neenah Canada sold approximately 475,000 acres of woodland assets in Nova Scotia (the “Woodlands”) to Northern Timber Nova Scotia Corporation, an affiliate of Northern Pulp. The sale of the Woodlands resulted in the substantially complete liquidation of the Company’s investment in Neenah Canada. For the years ended December 31, 2013, 2012 and 2011, the results of operations of the Pictou Mill and the Woodlands are reported as discontinued operations. See Note 12, “Discontinued Operations.”

***Basis of Presentation***

The consolidated financial statements include the financial statements of the Company and its wholly owned and majority owned subsidiaries. All significant inter-company balances and transactions have been eliminated in consolidation.

**Note 2. Summary of Significant Accounting Policies**

***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States (“GAAP”) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting periods. Actual results could differ from these estimates, and changes in these estimates are recorded when known. Significant management judgment is required in determining the accounting for, among other things, pension and postretirement benefits, retained insurable risks, reserves for sales discounts and allowances, purchase price allocations, useful lives for depreciation and amortization, future cash flows associated with impairment testing for tangible and intangible long-lived assets, income taxes, contingencies, inventory obsolescence and market reserves and the valuation of stock-based compensation.

### ***Revenue Recognition***

The Company recognizes sales revenue when all of the following have occurred: (1) delivery has occurred, (2) persuasive evidence of an agreement exists, (3) pricing is fixed or determinable, and (4) collection is reasonably assured. Delivery is not considered to have occurred until the customer takes title and assumes the risks and rewards of ownership. The timing of revenue recognition is largely dependent on shipping terms. Sales are reported net of allowable discounts and estimated returns. Reserves for cash discounts, trade allowances and sales returns are estimated using historical experience.

The Company's businesses manage seasonal peaks in inventory demand by providing certain customers with finished goods inventory on consignment. The Company accounts for such inventory as finished goods until title to the inventory is transferred and the customer assumes the risks and rewards of ownership at which time the Company recognizes sales revenue.

### ***Earnings per Share ("EPS")***

The Company computes basic earnings per share ("EPS") in accordance with Accounting Standards Codification ("ASC") Topic 260, *Earnings Per Share* ("ASC Topic 260"). In accordance with ASC Topic 260, share-based awards with non-forfeitable dividends are classified as participating securities. In calculating basic earnings per share, this method requires net income to be reduced by the amount of dividends declared in the current period for each participating security and by the contractual amount of dividends or other participation payments that are paid or accumulated for the current period. Undistributed earnings for the period are allocated to participating securities based on the contractual participation rights of the security to share in those current earnings assuming all earnings for the period are distributed. Holders of restricted stock and restricted stock units ("RSUs") have contractual participation rights that are equivalent to those of common stockholders. Therefore, the Company allocates undistributed earnings to restricted stock, RSUs and common stockholders based on their respective ownership percentage, as of the end of the period.

ASC Topic 260 also requires companies with participating securities to calculate diluted earnings per share using the "Two Class" method. The "Two Class" method requires first calculating diluted earnings per share using a denominator that includes the weighted average share equivalents from the assumed conversion of dilutive securities. Diluted earnings per share is then calculated using net income reduced by the amount of distributed and undistributed earnings allocated to participating securities calculated using the "Treasury Stock" method and a denominator that includes the weighted average share equivalents from the assumed conversion of dilutive securities excluding participating securities. Companies are required to report the lowest diluted earnings per share amount under the two calculations subject to the anti-dilution provisions of ASC Topic 260.

Diluted EPS was calculated to give effect to all potentially dilutive non-participating common share equivalents using the "Treasury Stock" method. Outstanding stock options, stock appreciation rights ("SARs") and target awards of RSUs with performance conditions ("Performance Units") represent the only potentially dilutive non-participating security effects on the Company's weighted-average shares. For the years ended December 31, 2013, 2012 and 2011, approximately 450,000, 1,015,000 and 1,365,000 potentially dilutive options, respectively, were excluded from the computation of dilutive common shares because the exercise price of such options exceeded the average market price of the Company's common stock for the period the options were outstanding.

The following table presents the computation of basic and diluted shares of common stock used in the calculation of EPS (amounts in millions, except share and per share amounts):

**Earnings per basic common share**

	Year Ended December 31,		
	2013	2012	2011
Income from continuing operations	\$ 49.4	\$ 39.9	\$ 29.3
Distributed and undistributed amounts allocated to participating securities	(0.8)	(1.2)	(0.7)
Income from continuing operations available to common stockholders	48.6	38.7	28.6
Income (loss) from discontinued operations, net of income taxes	2.6	4.4	(0.2)
Distributed and undistributed amounts allocated to participating securities	-	(0.1)	-
Net income available to common stockholders	<u>\$ 51.2</u>	<u>\$ 43.0</u>	<u>\$ 28.4</u>
Weighted-average basic shares outstanding	<u>16,072</u>	<u>15,752</u>	<u>14,974</u>
Basic earnings (loss) per share			
Continuing operations	\$ 3.02	\$ 2.46	\$ 1.91
Discontinued operations	0.16	0.27	(0.01)
	<u>\$ 3.18</u>	<u>\$ 2.73</u>	<u>\$ 1.90</u>

**Earnings per diluted common share**

	Year Ended December 31,		
	2013	2012	2011
Income from continuing operations	\$ 49.4	\$ 39.9	\$ 29.3
Distributed and undistributed amounts allocated to participating securities	(0.8)	(1.1)	(0.8)
Income from continuing operations available to common stockholders	48.6	38.8	28.5
Income (loss) from discontinued operations, net of income taxes	2.6	4.4	(0.2)
Distributed and undistributed amounts allocated to participating securities	-	(0.1)	-
Net income available to common stockholders	<u>\$ 51.2</u>	<u>\$ 43.1</u>	<u>\$ 28.3</u>
Weighted-average basic shares outstanding	16,072	15,752	14,974
Add: Assumed incremental shares under stock-based compensation plans	<u>331</u>	<u>320</u>	<u>675</u>
Weighted average diluted shares	<u>16,403</u>	<u>16,072</u>	<u>15,649</u>
<b>Earnings Per Common Share</b>			
Diluted earnings (loss) per share			
Continuing operations	\$ 2.96	\$ 2.41	\$ 1.82
Discontinued operations	0.16	0.27	(0.01)
	<u>\$ 3.12</u>	<u>\$ 2.68</u>	<u>\$ 1.81</u>

### ***Cash and Equivalents***

Cash and cash equivalents include all cash balances and highly liquid investments with an initial maturity of three months or less. The Company places its temporary cash investments with high credit quality financial institutions. As of December 31, 2013 and 2012, \$0.5 million and \$0.7 million, respectively, of the Company's cash and cash equivalent is restricted to the payment of postretirement benefits for certain former Fox River executives.

### ***Inventories***

U.S. inventories are valued at the lower of cost, using the Last-In, First-Out (LIFO) method for financial reporting purposes, or market. German inventories are valued at the lower of cost, using a weighted-average cost method, or market. Cost includes labor, materials and production overhead.

### ***Foreign Currency***

Balance sheet accounts of Neenah Germany and Neenah Canada are translated from Euros and Canadian dollars, respectively, into U.S. dollars at period-end exchange rates, and income and expense accounts are translated at average exchange rates during the period. Translation gains or losses related to net assets located in Germany and Canada are recorded as unrealized foreign currency translation adjustments within accumulated other comprehensive income (loss) in stockholders' equity. Gains and losses resulting from foreign currency transactions (transactions denominated in a currency other than the entity's functional currency) are included in other (income) expense — net in the consolidated statements of operations.

## ***Property and Depreciation***

Property, plant and equipment are stated at cost, less accumulated depreciation. Certain costs of software developed or obtained for internal use are capitalized. When property, plant and equipment is sold or retired, the costs and the related accumulated depreciation are removed from the accounts, and the gains or losses are recorded in other (income) expense — net. For financial reporting purposes, depreciation is principally computed on the straight-line method over estimated useful asset lives. The weighted average remaining useful lives for buildings, land improvements and machinery and equipment are approximately 18 years, 13 years and 10 years, respectively. For income tax purposes, accelerated methods of depreciation are used.

Estimated useful lives are periodically reviewed and changed when warranted. Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that their cost may not be recoverable. An impairment loss would be recognized when estimated undiscounted future pre-tax cash flows from the use of an asset are less than its carrying amount. Measurement of an impairment loss is based on the excess of the carrying amount of the asset over its fair value. Fair value is generally measured using discounted cash flows.

The costs of major rebuilds and replacements of plant and equipment are capitalized, and the cost of maintenance performed on manufacturing facilities, composed of labor, materials and other incremental costs, is charged to operations as incurred. Start-up costs for new or expanded facilities, including costs related to trial production, are expensed as incurred.

The Company accounts for asset retirement obligations (“AROs”) in accordance with ASC Topic 410, Asset Retirements and Environmental Obligations, which requires companies to make estimates regarding future events in order to record a liability for AROs in the period in which a legal obligation is created. Such liabilities are recorded at fair value, with an offsetting increase to the carrying value of the related long-lived asset. As of December 31, 2013, the Company is unable to estimate its AROs for environmental liabilities at its manufacturing facilities.

## ***Goodwill and Other Intangible Assets***

The Company follows the guidance of ASC Topic 805, *Business Combinations* (“ASC Topic 805”), in recording goodwill arising from a business combination as the excess of purchase price and related costs over the fair value of identifiable assets acquired and liabilities assumed.

Under ASC Topic 350, *Intangibles — Goodwill and Other* (“ASC Topic 350”), goodwill is subject to impairment testing at least annually. ASC Topic 350 provides an entity with the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. If the two-step impairment test is necessary, a fair-value-based test is applied at the reporting unit level, which is generally one level below the operating segment level. The test compares the fair value of an entity’s reporting units to the carrying value of those reporting units. This test requires various judgments and estimates. The Company estimates the fair value of the reporting unit using a market approach in combination with a discounted operating cash flow approach. Impairment of goodwill is measured as the excess of the carrying amount of goodwill over the fair values of recognized and unrecognized assets and liabilities of the reporting unit. An adjustment to goodwill will be recorded for any goodwill that is determined to be impaired. The Company tests goodwill for impairment at least annually on November 30 in conjunction with preparation of its annual business plan, or more frequently if events or circumstances indicate it might be impaired.

The Company tested goodwill for impairment as of November 30, 2013. In the Company’s testing of goodwill for impairment, it estimated the fair value of the reporting unit using a market approach in combination with a discounted operating cash flow approach. Significant assumptions used in developing the discounted operating cash flow approach were revenue growth rates and pricing, costs for manufacturing inputs, levels of capital investment and estimated cost of capital for high, medium and low growth environments. As of November 30, 2013 no impairment was indicated.

Intangible assets with finite useful lives are amortized on a straight-line basis over their respective estimated useful lives to their estimated residual values, and reviewed for impairment in accordance with ASC Topic 360, *Property, Plant, and Equipment*. Intangible assets consist primarily of customer relationships, trade names and acquired intellectual property. Such intangible assets are amortized using the straight-line method over estimated useful lives of between 10 and 15 years. Certain trade names are estimated to have indefinite useful lives and as such are not amortized. Intangible assets with indefinite lives are reviewed for impairment at least annually. See Note 4, “Goodwill and Other Intangible Assets.”

### ***Research and Development Expense***

Research and development costs are charged to expense as incurred and are recorded in “Selling, general and administrative expenses” on the consolidated statement of operations. See Note 14, “Supplemental Data — Supplemental Statement of Operations Data.”

### ***Fair Value Measurements***

The Company measures the fair value of pension plan assets in accordance with ASC Topic 820, *Fair Value Measurements and Disclosures* (“ASC Topic 820”) which establishes a framework for measuring fair value. ASC Topic 820 provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC Topic 820 are described below:

Level 1 — Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.

Level 2 — Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 — Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset’s fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques attempt to maximize the use of observable inputs and minimize the use of unobservable inputs.



The following table sets forth by level, within the fair value hierarchy, the fair value of the Company's pension plan assets:

	Assets at Fair Value at December 31,							
	Level 1		Level 2 (a)		Level 3		Total	
	2013	2012	2013	2012	2013	2012	2013	2012
Equity securities:								
Domestic	\$ -	\$ -	\$ 49.4	\$ 53.2	\$ -	\$ -	\$ 49.4	\$ 53.2
International	-	-	42.4	43.2	-	-	42.4	43.2
Fixed income	-	-	168.4	141.9	-	-	168.4	141.9
Cash and equivalents	1.1	1.0	-	-	-	-	1.1	1.0
Total assets at fair value	\$ 1.1	\$ 1.0	\$ 260.2	\$ 238.3	\$ -	\$ -	\$ 261.3	\$ 239.3

(a) Pension plan assets are invested in a master collective trust (the "Master Trust") which holds mutual funds and common stock. Shares of mutual funds and common stock owned by the Master Trust are valued at quoted market prices. Pension plan assets invested in the Master Trust are presented at fair value, which has been determined based on the fair value of the underlying investments of the Master Trust.

### ***Fair Value of Financial Instruments***

The carrying amounts reflected in the consolidated balance sheets for cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to their short maturities. The fair value of short and long-term debt is estimated using current market prices for the Company's publicly traded debt or rates currently available to the Company for debt of the same remaining maturities. The following table presents the carrying value and the fair value of the Company's debt at December 31, 2013 and 2012.

	December 31, 2013		December 31, 2012	
	Carrying Value	Fair Value	Carrying Value	Fair Value (a)
2021 Senior Notes (5.25% fixed rate)	\$ 175.0	\$ 163.7	\$ -	\$ -
2014 Senior Notes (7.375% fixed rate)	-	-	90.0	90.0
Revolving bank credit facility (variable rates)	-	-	55.7	55.7
Term Loan (variable rates)	-	-	30.0	30.0
Neenah Germany revolving line of credit (variable rates)	19.3	19.3	-	-
Neenah Germany project financing (3.8% fixed rate)	5.2	5.1	6.6	6.9
Second German Loan Agreement (2.5% fixed rate)	12.4	10.9	-	-
Total debt	\$ 211.9	\$ 199.0	\$ 182.3	\$ 182.6

(a) Fair value for the 2014 Senior Notes was estimated from Level 1 measurements, the fair value for all other debt instruments was estimated from Level 2 measurements.

The Company's investments in marketable securities are accounted for as "available-for-sale securities" in accordance with ASC Topic 320, *Investments — Debt and Equity Securities* ("ASC Topic 320"). Pursuant to ASC Topic 320, marketable securities are reported at fair value on the consolidated balance sheet and unrealized holding gains and losses are reported in other comprehensive income until realized upon sale. At December 31, 2013, the Company had \$2.6 million in marketable securities classified as "Other Assets" on the consolidated balance sheet. The cost of such marketable securities was \$2.5 million. Fair value for the Company's marketable securities was estimated from Level 2 measurements. The Company's marketable securities are restricted to the payment of benefits under its supplemental retirement contribution plan (the "SERP").

***Other Comprehensive Income (Loss)***

Comprehensive income (loss) includes, in addition to net income (loss), gains and losses recorded directly into stockholders' equity on the consolidated balance sheet. These gains and losses are referred to as other comprehensive income items. Accumulated other comprehensive income (loss) consists of foreign currency translation gains and (losses), deferred gains and (losses) on "available-for-sale" securities, and adjustments related to pensions and other post-retirement benefits. The Company does not provide income taxes for foreign currency translation adjustments related to indefinite investments in foreign subsidiaries.

The components of accumulated other comprehensive income (loss), net of applicable income taxes are as follows:

	<u>December 31,</u>	
	<u>2013</u>	<u>2012</u>
Unrealized foreign currency translation gains	\$ 17.9	\$ 9.2
Net loss from pension and other postretirement benefit liabilities (net of income tax benefits of \$26.3 million and \$34.9 million, respectively)	(45.2)	(59.1)
Unrealized gain on "available-for-sale" securities	-	0.1
	<u>\$ (27.3)</u>	<u>\$ (49.8)</u>

## *Accounting Standards Changes*

As of December 31, 2013, no amendments to the ASC had been issued that will have or are reasonably likely to have a material effect on the Company's financial position, results of operations or cash flows.

### **Note 3. Acquisitions**

On January 31, 2013, the Company purchased certain premium paper brands and other assets from Southworth. The Company made a payment of \$7.0 million for (i) certain premium fine paper brands including Southworth®, which is the leading writing, text and cover brand sold in the retail channel, (ii) approximately one month of finished goods inventory valued at \$1.8 million and (iii) certain converting equipment used for retail grades. In addition, the parties entered into a supply agreement under which Southworth will manufacture and supply certain products to the Company during a transition period. The acquisition was financed through the Company's existing credit facility and cash on hand. The results of the Southworth brands are reported in the Fine Paper segment from the date of acquisition.

The Company accounted for the acquisition of the Southworth brands as an asset purchase in accordance with ASC Topic 805 "Business Combinations." The acquisition price for the Southworth brands was allocated to the fair value of assets acquired as follows: (i) \$5.0 million in non-amortizable intangible trade names and \$0.6 million in amortizable customer based intangible assets, (ii) \$1.8 million of finished goods inventory and (iii) \$0.2 million of property, plant and equipment. The Company estimated the fair value of the assets acquired in accordance with ASC Topic 820. The Company estimated the fair value of finished goods inventory using Level II inputs. The fair value of the non-amortizable intangible trade names, the amortizable customer based intangible assets and the property, plant and equipment was estimated using Level III inputs. The Company also recognized a liability of \$0.6 million as a reserve against the resolution of certain contingencies in the purchase agreement. As of December 31, 2013, substantially all such contingencies had been resolved. For the year ended December 31, 2013, the Company incurred \$0.4 million in acquisition-related integration costs.

On January 31, 2012, the Company purchased certain premium paper brands and other assets from Wausau Paper Mills, LLC, a subsidiary of Wausau Paper Corp. ("Wausau"). The Company paid approximately \$21 million for (i) the premium fine paper brands ASTROBRIGHTS®, ASTROPARCHE® and ROYAL, (ii) exclusive, royalty free and perpetual license rights for a portion of the EXACT® brand specialty business, including Index, Tag and Vellum Bristol, (iii) approximately one month of finished goods inventory and (iv) certain converting equipment used for retail grades. The results of the Index, Tag and Vellum Bristol product lines are reported in the Other segment from the date of acquisition. The results of all other brands acquired from Wausau are reported in the Fine Paper segment from the date of acquisition. For the year ended December 31, 2012, the Company incurred \$5.8 million in acquisition-related integration costs.

#### Note 4. Goodwill and Other Intangible Assets

As of December 31, 2013, the Company had goodwill of \$43.1 million which is not amortized. The following table presents changes in goodwill (all of which relates to the Company's Technical Products segment) for the years ended December 31, 2013, 2012 and 2011:

	Gross Amount	Accumulated Impairment Losses	Net
Balance at December 31, 2010	\$ 91.4	\$ (49.9)	\$ 41.5
Foreign currency translation	(2.3)	1.3	(1.0)
Balance at December 31, 2011	89.1	(48.6)	40.5
Foreign currency translation	7.0	(6.1)	0.9
Balance at December 31, 2012	96.1	(54.7)	41.4
Foreign currency translation	4.0	(2.3)	1.7
Balance at December 31, 2013	<u>\$ 100.1</u>	<u>\$ (57.0)</u>	<u>\$ 43.1</u>

#### Impairment

As of December 31, 2013 and 2012, the carrying amount of goodwill assigned to Neenah Germany was not impaired.

#### Other Intangible Assets

As of December 31, 2013, the Company had net identifiable intangible assets of \$38.5 million. All such intangible assets were acquired in the acquisitions of Neenah Germany, Fox River and the Wausau and Southworth brands. The following table details amounts related to those assets.

	Weighted average amortization period (years)	December 31, 2013		December 31, 2012	
		Gross Amount	Accumulated Amortization	Gross Amount	Accumulated Amortization
Amortizable intangible assets					
Customer based intangibles	15	\$ 17.5	\$ (7.6)	\$ 16.3	\$ (6.2)
Trade names and trademarks	10	5.8	(4.2)	5.5	(3.4)
Acquired technology	10	1.1	(0.8)	1.1	(0.7)
Total amortizable intangible assets		24.4	(12.6)	22.9	(10.3)
Trade names	Not amortized	26.7	-	21.4	-
Total		<u>\$ 51.1</u>	<u>\$ (12.6)</u>	<u>\$ 44.3</u>	<u>\$ (10.3)</u>

In conjunction with the acquisition of the Southworth brands, the Company recorded \$5.0 million in non-amortizable intangible trade names and \$0.6 million in amortizable customer based intangible assets. The weighted average useful lives assigned to amortizable customer based intangible assets was 15 years. All other changes in the carrying value of the Company's intangible assets not specifically identified are due to foreign currency translation effects.

As of December 31, 2013, \$17.0 million and \$21.5 million of such intangible assets are reported within the Technical Products and Fine Paper segments, respectively. See Note 13, "Business Segment and Geographic Information." Aggregate amortization expense of acquired intangible assets for the years ended December 31, 2013, 2012 and 2011 was \$1.9 million, \$1.9 million and \$1.7 million, respectively and was reported in Cost of Products Sold on the Consolidated Statement of Operations. Estimated amortization expense for the years ended December 31, 2014, 2015, 2016, 2017 and 2018 is \$1.9 million, \$1.9 million, \$1.8 million, \$1.7 million and \$1.7 million, respectively.

## Note 5. Income Taxes

The Company accounts for income taxes in accordance with ASC Topic 740, *Income Taxes*. Income tax expense represented 32.1 percent, 30.0 percent and 29.1 percent of income from continuing operations before income taxes for the years ended December 31, 2013, 2012 and 2011, respectively. The following table presents the principal reasons for the difference between the Company's effective income tax rate and the U.S. federal statutory income tax rate:

	Year Ended December 31,					
	2013	2013	2012	2012	2011	2011
U.S. federal statutory income tax rate	35.0%	\$ 25.5	35.0%	\$ 20.0	35.0%	\$ 14.5
U.S. state income taxes, net of federal income tax benefit	2.3%	1.7	1.9%	1.1	1.8%	0.7
Tax on foreign dividends	2.8%	2.0	-	-	3.6%	1.5
Research and development and other tax credits	(3.0)%	(2.2)	-	-	-	-
Foreign tax rate differences (a)	(2.4)%	(1.7)	(2.7)%	(1.6)	(3.0)%	(1.3)
Foreign financing structure (b)	(3.3)%	(2.4)	(4.3)%	(2.4)	(6.3)%	(2.6)
Other differences—net	0.7%	0.5	0.1%	-	(2.0)%	(0.8)
Effective income tax rate	<u>32.1%</u>	<u>\$ 23.4</u>	<u>30.0%</u>	<u>\$ 17.1</u>	<u>29.1%</u>	<u>\$ 12.0</u>

(a) Represents the impact on the Company's effective tax rate due to changes in the mix of earnings among taxing jurisdictions with differing statutory rates.

(b) Represents the impact on the Company's effective tax rate of the Company's financing strategies.

The Company's effective income tax rate can be affected by many factors, including but not limited to, changes in the mix of earnings in taxing jurisdictions with differing statutory rates, changes in corporate structure as a result of business acquisitions and dispositions, changes in the valuation of deferred tax assets and liabilities, the results of audit examinations of previously filed tax returns and changes in tax laws.

The following table presents the U.S. and foreign components of income from continuing operations before income taxes:

	Year Ended December 31,		
	2013	2012	2011
Income from continuing operations before income taxes:			
U.S.	\$ 48.0	\$ 35.8	\$ 23.1
Foreign	24.8	21.2	18.2
Total	<u>\$ 72.8</u>	<u>\$ 57.0</u>	<u>\$ 41.3</u>

The following table presents the components of the provision (benefit) for income taxes:

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Provision (benefit) for income taxes:			
Current:			
Federal	\$ (0.5)	\$ (2.2)	\$ 0.2
State	0.3	-	0.4
Foreign	5.9	8.8	3.9
Total current tax provision	<u>5.7</u>	<u>6.6</u>	<u>4.5</u>
Deferred:			
Federal	18.1	12.0	8.9
State	0.3	0.4	1.2
Foreign	(0.7)	(1.9)	(2.6)
Total deferred tax provision	<u>17.7</u>	<u>10.5</u>	<u>7.5</u>
Total provision for income taxes	<u>\$ 23.4</u>	<u>\$ 17.1</u>	<u>\$ 12.0</u>

The Company has elected to treat its Canadian operations as a branch for U.S. income tax purposes. Therefore, the amount of income (loss) before income taxes from Canadian operations are included in the Company's consolidated U.S. income tax returns and such amounts are subject to U.S. income taxes.

The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. The components of deferred tax assets and liabilities are as follows:

	December 31,	
	2013	2012
Net current deferred income tax assets		
Net operating losses and credits	\$ 13.7	\$ 18.9
Inventory	4.8	3.6
Accrued liabilities	2.4	2.8
Employee benefits	1.6	1.7
Other	0.3	0.3
Net current deferred income tax assets before valuation allowance	<u>22.8</u>	<u>27.3</u>
Valuation allowance	-	(0.1)
Net current deferred income tax assets	<u>22.8</u>	<u>27.2</u>
Net noncurrent deferred income tax assets		
Net operating losses and credits	10.0	16.0
Employee benefits	22.3	38.2
Accelerated depreciation	(18.4)	(18.4)
Other	(0.6)	(0.2)
Net noncurrent deferred income tax assets before valuation allowance	<u>13.3</u>	<u>35.6</u>
Valuation allowance	-	(0.3)
Net noncurrent deferred income tax assets	<u>13.3</u>	<u>35.3</u>
Total deferred income tax assets	<u>\$ 36.1</u>	<u>\$ 62.5</u>
Net noncurrent deferred income tax liability		
Accelerated depreciation	\$ 18.8	\$ 18.6
Intangibles	4.5	4.7
Interest limitation	(1.9)	(5.2)
Employee benefits	(5.2)	(5.0)
Net operating losses	(0.2)	(0.2)
Other	(0.4)	(0.4)
Net noncurrent deferred income tax liabilities	<u>\$ 15.6</u>	<u>\$ 12.5</u>

As of December 31, 2013, the Company had no valuation allowance against its income tax assets. As of December 31, 2012, a valuation allowance of \$0.4 million was provided against certain U.S. state deferred income tax assets in states where the Company no longer has operations. In determining the need for a valuation allowance, the Company considers many factors, including specific taxing jurisdictions, sources of taxable income, income tax strategies and forecasted earnings for the entities in each jurisdiction. A valuation allowance is recognized if, based on the weight of available evidence, the Company concludes that it is more likely than not that some portion or all of the deferred income tax asset will not be realized.

As of December 31, 2013, the Company had \$32.9 million of U.S. Federal and \$51.5 million of U.S. state net operating losses (“NOLs”). If not used, substantially all of the NOLs will expire in various amounts between 2028 and 2030. As of December 31, 2013, the Company had \$2.3 million of state research and development credits which, if not used, will expire in 2017. The Company also has preacquisition and recognized built-in loss carryovers of \$12.7 million, net of expected limitations. In addition, the Company has \$2.8 million of Alternative Minimum Tax Credit carryovers, which can be carried forward indefinitely.

As of December 31, 2013 and 2012, the Company had no undistributed earnings of foreign subsidiaries.



The following is a tabular reconciliation of the total amounts of uncertain tax positions as of and for the years ended December 31, 2013, 2012 and 2011:

	<u>For the Years Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Balance at January 1,	\$ 4.8	\$ 8.4	\$ 8.6
Increases in prior period tax positions	0.2	4.4	0.2
Decreases in prior period tax positions	(0.8)	(7.5)	(0.3)
Increases in current period tax positions	1.3	-	-
Decreases due to settlements with tax authorities	(1.3)	(0.5)	(0.1)
Increase from foreign exchange rate changes	0.1	-	-
	<u>0.1</u>	<u>-</u>	<u>-</u>
Balance at December 31,	<u>\$ 4.3</u>	<u>\$ 4.8</u>	<u>\$ 8.4</u>

If recognized, \$4.1 million of the benefit for uncertain tax positions at December 31, 2013 would favorably affect the Company's effective tax rate in future periods. The Company does not expect that the expiration of the statute of limitations or the settlement of audits in the next 12 months will result in liabilities for uncertain income tax positions that are materially different than the amounts that were accrued as of December 31, 2013.

The Company or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction, various U.S. state jurisdictions and foreign jurisdictions. The Company is no longer subject to U.S. federal examination for years before 2008 and state and local examinations for years before 2007 and non-U.S. income tax examinations for years before 2008. As of December 31, 2013, audit findings related to the 2008 through 2011 tax years were in the process of being settled with the German tax authorities. For a discussion of uncertainties related to tax matters see Note 11, "Contingencies and Legal Matters."

The Company recognizes accrued interest and penalties related to uncertain income tax positions in the Provision for income taxes on the consolidated statements of operations. As of December 31, 2013 and 2012, the Company had \$0.1 million accrued for interest and penalties related to uncertain income tax positions.

**Note 6. Debt**

Long-term debt consisted of the following:

	December 31,	
	2013	2012
2021 Senior Notes (5.25% fixed rate) due May 2021	\$ 175.0	\$ -
2014 Senior Notes (7.375% fixed rate) retired June 2013	-	90.0
Revolving bank credit facility (variable rates) due November 2017	-	55.7
Term Loan (variable rates) repaid June 2013	-	30.0
Neenah Germany revolving lines of credit (variable rates)	19.3	-
Neenah Germany project financing (3.8% fixed rate) due in 16 equal semi-annual installments ending December 2016	5.2	6.6
Second German Loan Agreement (2.5% fixed rate) due in 32 equal quarterly installments ending September 2022	12.4	-
Total Debt	<u>211.9</u>	<u>182.3</u>
Less: Debt payable within one year	<u>21.4</u>	<u>4.7</u>
Long-term debt	<u>\$ 190.5</u>	<u>\$ 177.6</u>

## *Unsecured Senior Notes*

### **2021 Senior Notes**

In May 2013, the Company completed an underwritten offering of eight-year senior unsecured notes (the “2021 Senior Notes”) at a face amount of \$175 million. The 2021 Senior Notes bear interest at a rate of 5.25%, payable in arrears on May 15 and November 15 of each year, commencing on November 15, 2013, and mature on May 15, 2021. Proceeds from this offering were used to redeem the remaining outstanding principal amount of 2014 Senior Notes (as defined below), to repay approximately \$56 million in outstanding Revolver (as defined below) borrowings and for general corporate purposes. The 2021 Senior Notes are fully and unconditionally guaranteed by substantially all of the Company’s domestic subsidiaries (the “Guarantors”). The 2021 Senior Notes were sold in a private placement transaction, have not been registered under the Securities Act of 1933, as amended, and may not be offered or sold absent registration or an applicable exemption from registration requirements.

The 2021 Senior Notes are senior unsecured obligations of the Company and will rank equally in right of payment with all its existing and future senior unsecured indebtedness. The guarantees of the 2021 Senior Notes are senior unsecured obligations of the Guarantors and will rank equally in right of payment with all existing and future senior unsecured indebtedness of the Guarantors. The 2021 Senior Notes and the guarantees of the 2021 Senior Notes will be effectively subordinated to the Company’s and the Guarantors’ existing and future secured indebtedness (to the extent of the value of the collateral) and will be structurally subordinated to all indebtedness and other obligations of the Company’s subsidiaries that do not guarantee the 2021 Senior Notes, including the trade creditors of such non-guarantor subsidiaries.

The 2021 Senior Notes contain terms, covenants and events of default with which the Company must comply, which the Company believes are ordinary and standard for notes of this nature. Among other things, the 2021 Senior Notes contain covenants restricting our ability to incur certain additional debt, make specified restricted payments, pay dividends, authorize or issue capital stock, enter into transactions with our affiliates, consolidate or merge with or acquire another business, sell certain of our assets or liquidate, dissolve or wind-up the Company. As of December 31, 2013, the Company was in compliance with all terms of the indenture for the 2021 Senior Notes.

### **2014 Senior Notes**

On December 31, 2012, the Company had \$90 million of ten-year 7.375% senior unsecured notes, originally issued on November 30, 2004 (the “2014 Senior Notes”) outstanding. In May 2013, the Company used Revolver borrowings to redeem \$20 million of the 2014 Senior Notes. In June 2013, the Company retired the remaining \$70 million in outstanding 2014 Senior Notes at par value. The redemption and early retirement the 2014 Senior Notes resulted in aggregate pre-tax losses of \$0.4 million due to the write-off of unamortized debt issuance costs.

The retirement of the 2014 Senior Notes eliminated the requirement for the Company to present condensed consolidating financial statements in lieu of consolidated financial statements for the guaranteeing subsidiaries.

### ***Amended and Restated Secured Revolving Credit Facility***

In October 2012, the Company amended and extended its secured bank credit facility by entering into a Second Amended and Restated Credit Agreement (the “Second Amended and Restated Credit Agreement”). The Second Amended and Restated Credit Agreement provides for, among other things; a secured revolving credit commitment of \$105 million (the “Revolver”) and a secured \$30 million term loan commitment (the “Term Loan”). In June 2013, the Company repaid all outstanding Term Loan borrowings (\$29.3 million) and recognized a pre-tax loss of \$0.1 million for the early extinguishment of debt due to the write-off of unamortized debt issuance costs. As of December 31, 2013, there were no Term Loan borrowings outstanding and such amounts may not be redrawn.

In June 2013, the Company amended the Second Amended and Restated Credit Agreement (as amended, the “Bank Credit Agreement”) to, among other things; (i) modify the Second Amended and Restated Credit Agreement’s accordion feature to permit the Company, subject to certain conditions, to increase the aggregate revolving credit facility commitments by up to \$30 million, to a maximum amount of \$180 million (ii) increase the Company’s allowable dividends paid to shareholders in any period of 12 consecutive months to \$25 million, (iii) allow the Company to repurchase up to \$30 million of its own common stock on or before December 31, 2014, with no more than \$15 million of that amount to be repurchased on or before December 31, 2013, and (iv) make certain definitional and administrative changes.

As of December 31, 2013, the Company had a \$105 million Revolver pursuant to the Bank Credit Agreement of which no amounts were outstanding. Borrowing availability under the Revolver is reduced by outstanding letters of credit and reserves for certain other items as defined in the Amended Credit Agreement. As of December 31, 2013, the Company had \$104.2 million of available credit under the Revolver. As of December 31, 2012, the weighted-average interest rate on outstanding Revolver and Term Loan borrowings was 2.4 percent per annum and 4.0 percent per annum, respectively.

As of December 31 2013, the Bank Credit Agreement had the following general terms and conditions:

- **Borrowing Limit.** The Company's ability to borrow under the Revolver is limited to the lowest of (a) \$105 million; (b) the Company's borrowing base (as determined in accordance with the Second Amended and Restated Credit Agreement) and (c) the applicable cap on the amount of "credit facilities" under the indenture for the 2021 Senior Notes.
- **Term and Security.** The Second Amended and Restated Credit Agreement will terminate on November 30, 2017. The Second Amended and Restated Credit Agreement is secured by substantially all of the assets of the Company and the subsidiary borrowers. Neenah Germany is not obligated with respect to the Second Amended and Restated Credit Agreement, either as a borrower or a guarantor.
- **Interest Rate.** The Revolver bears interest at either (1) a prime rate-based index, as defined, plus a percentage ranging from 0.25 percent to 0.75 percent, or (2) LIBOR plus a percentage ranging from 1.75 percent to 2.25 percent, depending upon the amount of borrowing availability under the Revolver. The Company is also required to pay a monthly facility fee on the unused amount of the Revolver commitment at a per annum rate ranging between 0.25 percent and 0.375 percent, depending upon usage under the Revolver.
- **Terms, Covenants and Events of Default.** The Bank Credit Agreement contains terms, covenants and events of default with which the Company must comply, which the Company believed are ordinary and standard for agreements of this nature. Among other things, such covenants restrict the Company's ability to incur certain additional debt, make specific restricted payments, authorize or issue capital stock, enter into transactions with affiliates, consolidate or merge with or acquire another business, sell certain of its assets, or dissolve or wind up. If borrowing availability under the Revolver is less than \$20 million, the Company is required to achieve a fixed charge coverage ratio (as defined in the Bank Credit Agreement) of not less than 1.1 to 1.0 for the preceding four-quarter period, tested as of the end of each quarter. As of December 31, 2013, the Company was in compliance with all terms of the Bank Credit Agreement.
- **Stock Repurchases.** The Bank Credit Agreement allows the Company to repurchase up to \$30 million of its own common stock on or before December 31, 2014, with no more than \$15 million of that amount to be repurchased on or before December 31, 2013.

The Company's ability to pay cash dividends on its common stock is limited under the terms of both the Bank Credit Agreement and the 2021 Senior Notes. As of December 31, 2013, the Company's ability to pay cash dividends on its common stock was limited to a total of \$25 million in a 12-month period.

### ***Other Debt***

#### **Neenah Germany Project Financing**

**German Loan Agreement.** In December 2006, Neenah Germany entered into a 10-year agreement with HypoVereinsbank and IKB Deutsche Industriebank AG ("IKB") to provide €10.0 million of project financing (the "German Loan Agreement"). As of December 31, 2013, €3.7 million (\$5.2 million, based on exchange rates at December 31, 2013) was outstanding under the German Loan Agreement.

**Second German Loan Agreement.** In January 2013, Neenah Germany entered into a project financing agreement for the construction of a melt blown machine (the "Second German Loan Agreement"). The agreement provides for €9.0 million of construction financing which is secured by the melt blown machine. The loan matures in September 2022 and principal is repaid in equal quarterly installments beginning in December 2014. The interest rate on amounts outstanding is 2.45% based on actual days elapsed in a 360-day year and is payable quarterly. At December 31, 2013, €9.0 million (\$12.4 million, based on exchange rates at December 31, 2013) was outstanding under the Second German Loan Agreement.

## Neenah Germany Revolving Lines of Credit

HypoVereinsbank Line of Credit. Neenah Germany has a revolving line of credit with HypoVereinsbank (the “HypoVereinsbank Line of Credit”) that provides for borrowings of up to €15 million for general corporate purposes. As of December 31, 2013, €10.0 million (\$13.8 million, based on exchange rates at December 31, 2013) was outstanding under the HypoVereinsbank Line of Credit and €5.0 million (\$6.9 million, based on exchange rates at December 31, 2013) of credit was available. As of December 31, 2013 and 2012, the weighted-average interest rate on outstanding HypoVereinsbank Line of Credit borrowings was 3.1 percent per annum and 3.8 percent per annum, respectively.

Commerzbank Line of Credit. In January 2012, Neenah Germany entered into an agreement with Commerzbank AG (“Commerzbank”) to provide up to €3.0 million of unsecured revolving credit borrowings for general corporate purposes (the “Commerzbank Line of Credit”). In February 2013, the Company and Commerzbank amended the Commerzbank Line of Credit to provide up to €5.0 million of unsecured revolving credit borrowings. As of December 31, 2013, €4.0 million (\$5.5 million, based on exchange rates at December 31, 2013) was outstanding under the Commerzbank Line of Credit and €1.0 million (\$1.3 million, based on exchange rates at December 31, 2013) of credit was available. As of December 31, 2013 and 2012, the weighted average interest rate on Commerzbank Line of Credit borrowings was 2.9 percent per annum and 3.6 percent per annum, respectively.

## Restrictions under German Credit Facilities

Neenah Germany’s ability to pay dividends or transfer funds to the Company is limited under the terms of both the HypoVereinsbank and Commerzbank lines of credit to not exceed certain limits defined in the agreement without lender approval or repayment of the amount outstanding under the line. In addition, the terms of the HypoVereinsbank and Commerzbank lines of credit require Neenah Germany to maintain a ratio of stockholder’s equity to total assets equal to or greater than 45 percent. The Company was in compliance with all provisions of the agreements as of December 31, 2013.

### *Principal Payments*

The following table presents the Company’s required debt payments:

	2014	2015	2016	2017	2018	Thereafter	Total
Debt payments	\$ 21.4	\$ 3.3	\$ 3.2	\$ 1.6	\$ 1.6	\$ 180.8	\$ 211.9

## Note 7. Pension and Other Postretirement Benefits

### *Pension Plans*

Substantially all active employees of the Company’s U.S. operations participate in defined benefit pension plans and/or defined contribution retirement plans. Neenah Germany has defined benefit plans designed to provide a monthly pension upon retirement for substantially all its employees in Germany. In addition, the Company maintains a SERP which is a non-qualified defined benefit plan. The Company provides benefits under the SERP to the extent necessary to fulfill the intent of its defined benefit retirement plans without regard to the limitations set by the Internal Revenue Code on qualified defined benefit plans.

For the years ended December 31, 2013 and 2012, benefit payments under the SERP exceeded the sum of expected service cost and interest costs for the plan for the respective calendar years. In accordance with ASC Topic 715, *Compensation — Retirement Benefits* (“ASC Topic 715”), the Company measured the liabilities of the SERP and recognized settlement losses of \$0.2 million and \$3.5 million, respectively.

The Company’s funding policy for its U.S. qualified defined benefit plan is to contribute assets to fully fund the projected benefit obligation. Subject to regulatory and tax deductibility limits, any funding shortfall is to be eliminated over a reasonable number of years. Nonqualified plans providing pension benefits in excess of limitations imposed by taxing authorities are not funded. There is no legal or governmental obligation to fund Neenah Germany’s benefit plans and as such the Neenah Germany defined benefit plans are currently unfunded. As of December 31, 2013, Neenah Germany had investments of \$2.0 million that were restricted to the payment of certain post-retirement employee benefits. As of December 31, 2013, \$0.5 million and \$1.5 million of such investments are classified as prepaid and other current assets and other assets, respectively, on the consolidated balance sheet.

The Company uses the fair value of pension plan assets to determine pension expense, rather than averaging gains and losses over a period of years. Investment gains or losses represent the difference between the expected return calculated using the fair value of the assets and the actual return based on the fair value of assets. The Company's pension obligations are measured annually as of December 31.

### **Other Postretirement Benefit Plans**

The Company maintains postretirement health care and life insurance benefit plans for active employees of the Company and former employees of the Canadian pulp operations. The plans are generally noncontributory for employees who were eligible to retire on or before December 31, 1992 and contributory for most employees who became eligible to retire on or after January 1, 1993. The Company does not provide a subsidized benefit to most employees hired after 2003.

The Company's obligations for postretirement benefits other than pensions are measured annually as of December 31. At December 31, 2013, the assumed inflationary health care cost trend rates used to determine obligations at December 31, 2013 and costs for the year ended December 31, 2014 were 7.3 percent gradually decreasing to an ultimate rate of 4.5 percent in 2027. The assumed inflationary health care cost trend rates used to determine obligations at December 31, 2012 and costs for the year ended December 31, 2013 were 7.6 percent gradually decreasing to an ultimate rate of 4.5 percent in 2027.

The following table reconciles the benefit obligations, plan assets, funded status and net liability information of the Company's pension and other postretirement benefit plans.

	Postretirement Benefits			
	Pension Benefits		Other than Pensions	
	Year Ended December 31,			
	2013	2012	2013	2012
Change in Benefit Obligation:				
Benefit obligation at beginning of year	\$ 325.3	\$ 287.4	\$ 46.7	\$ 42.5
Service cost	5.3	4.6	1.8	1.8
Interest cost	13.5	14.1	1.8	2.1
Currency	1.9	1.1	0.1	0.1
Actuarial (gain) loss	(12.3)	36.9	(4.0)	3.2
Benefit payments from plans	(13.5)	(12.5)	(3.7)	(3.0)
Loss on plan settlement	(0.4)	(6.9)	-	-
Plan amendments	0.5	0.6	(1.4)	-
Gain on plan curtailment	-	-	(0.2)	-
Other	0.1	-	-	-
Benefit obligation at end of year	<u>\$ 320.4</u>	<u>\$ 325.3</u>	<u>\$ 41.1</u>	<u>\$ 46.7</u>
Change in Plan Assets:				
Fair value of plan assets at beginning of year	\$ 239.3	\$ 210.6	\$ -	\$ -
Actual gain on plan assets	15.6	23.9	-	-
Employer contributions	18.1	15.3	-	-
Benefit payments	(11.3)	(10.5)	-	-
Settlement payments	(0.4)	-	-	-
Fair value of plan assets at end of year	<u>\$ 261.3</u>	<u>\$ 239.3</u>	<u>\$ -</u>	<u>\$ -</u>
Reconciliation of Funded Status				
Fair value of plan assets	\$ 261.3	\$ 239.3	\$ -	\$ -
Projected benefit obligation	320.4	325.3	41.1	46.7
Net liability recognized in statement of financial position	<u>\$ (59.1)</u>	<u>\$ (86.0)</u>	<u>\$ (41.1)</u>	<u>\$ (46.7)</u>
Amounts recognized in statement of financial position consist of:				
Current liabilities	\$ (2.6)	\$ (2.8)	\$ (3.9)	\$ (3.6)
Noncurrent liabilities	<u>(56.5)</u>	<u>(83.2)</u>	<u>(37.2)</u>	<u>(43.1)</u>
Net amount recognized	<u>\$ (59.1)</u>	<u>\$ (86.0)</u>	<u>\$ (41.1)</u>	<u>\$ (46.7)</u>

Amounts recognized in accumulated other comprehensive income consist of:

	Pension Benefits		Postretirement Benefits Other than Pensions	
	December 31,			
	2013	2012	2013	2012
Accumulated actuarial loss	\$ 64.8	\$ 81.2	\$ 4.7	\$ 9.8
Prior service cost	1.8	1.6	(0.9)	0.4
Total recognized in accumulated other comprehensive income	\$ 66.6	\$ 82.8	\$ 3.8	\$ 10.2

Summary disaggregated information about the pension plans follows:

	December 31,					
	Assets		ABO		Total	
	Exceed ABO		Exceed Assets			
	2013	2012	2013	2012	2013	2012
Projected benefit obligation	\$ 266.4	\$ -	\$ 54.0	\$ 325.3	\$ 320.4	\$ 325.3
Accumulated benefit obligation	251.6	-	53.3	311.9	304.9	311.9
Fair value of plan assets	261.3	-	-	239.3	261.3	239.3

**Components of Net Periodic Benefit Cost**

	Pension Benefits			Postretirement Benefits Other than Pensions		
	Year Ended December 31,					
	2013	2012	2011	2013	2012	2011
Service cost	\$ 5.3	\$ 4.6	\$ 4.1	\$ 1.8	\$ 1.8	\$ 1.7
Interest cost	13.5	14.1	14.5	1.8	2.1	2.3
Expected return on plan assets(a)	(17.1)	(15.3)	(15.0)	-	-	-
Recognized net actuarial loss	5.7	4.1	1.6	0.7	0.5	0.2
Amortization of prior service cost	0.3	0.3	0.2	(0.1)	0.2	0.5
Amount of curtailment loss recognized	-	-	-	-	0.3	-
Amount of settlement loss recognized	0.2	3.5	-	-	-	-
Net periodic benefit cost	\$ 7.9	\$ 11.3	\$ 5.4	\$ 4.2	\$ 4.9	\$ 4.7

(a) The expected return on plan assets is determined by multiplying the fair value of plan assets at the prior year-end (adjusted for estimated current year cash benefit payments and contributions) by the expected long-term rate of return.



**Other Changes in Plan Assets and Benefit Obligations Recognized in Other Comprehensive Income**

	Pension Benefits			Postretirement Benefits Other than Pensions		
	Year Ended December 31,					
	2013	2012	2011	2013	2012	2011
Net periodic benefit expense	\$ 7.9	\$ 11.3	\$ 5.4	\$ 4.2	\$ 4.9	\$ 4.7
Accumulated actuarial gain (loss)	(16.4)	20.8	27.1	(5.1)	2.7	0.1
Prior service cost (credit)	0.2	0.4	(0.1)	(1.3)	(0.2)	(1.4)
Total recognized in other comprehensive income	(16.2)	21.2	27.0	(6.4)	2.5	(1.3)
Total recognized in net periodic benefit cost and other comprehensive income	\$ (8.3)	\$ 32.5	\$ 32.4	\$ (2.2)	\$ 7.4	\$ 3.4

The estimated net actuarial loss and prior service cost for the defined benefit pension plans expected to be amortized from accumulated other comprehensive income into net periodic benefit cost over the next fiscal year are \$4.2 million and \$0.3 million, respectively. The estimated net actuarial loss and prior service (credit) for postretirement benefits other than pensions expected to be amortized from accumulated other comprehensive income into net periodic benefit cost over the next fiscal year is \$0.1 million and \$(0.2) million, respectively.

**Weighted-Average Assumptions Used to Determine Benefit Obligations at December 31**

	Pension Benefits		Postretirement Benefits Other than Pensions	
	2013	2012	2013	2012
	Discount rate	4.88%	4.19%	4.84%
Rate of compensation increase	2.96%	2.96%	—	—

**Weighted-Average Assumptions Used to Determine Net Periodic Benefit Cost for Years Ended December 31**

	Pension Benefits			Postretirement Benefits Other than Pensions		
	Year Ended December 31,					
	2013	2012	2011	2013	2012	2011
Discount rate	4.19%	5.14%	5.86%	4.12%	5.03%	5.70%
Expected long-term return on plan assets	7.00%	7.25%	7.75%	—	—	—
Rate of compensation increase	2.96%	2.95%	3.91%	—	—	—

**Expected Long-Term Rate of Return and Investment Strategies**

The expected long-term rate of return on pension fund assets held by the Company's pension trusts was determined based on several factors, including input from pension investment consultants and projected long-term returns of broad equity and bond indices. Also considered were the plans' historical 10-year and 15-year compounded annual returns. It is anticipated that, on average, actively managed U.S. pension plan assets will generate annual long-term rates of return of at least 7.00 percent. The expected long-term rate of return on the assets in the plans was based on an asset allocation assumption of approximately 35 percent with equity managers, with expected long-term rates of return of approximately 8 to 10 percent, and 65 percent with fixed income managers, with an expected long-term rate of return of about 5 to 7 percent. The actual asset allocation is regularly reviewed and periodically rebalanced to the targeted allocation when considered appropriate.

## ***Plan Assets***

Pension plan asset allocations are as follows:

<b>Asset Category</b>	<b>Percentage of Plan Assets</b>		
	<b>At December 31,</b>		
	<b>2013</b>	<b>2012</b>	<b>2011</b>
Equity securities	35%	40%	43%
Debt securities	64%	59%	55%
Cash and money-market funds	1%	1%	2%
Total	100%	100%	100%

The Company's investment objectives for pension plan assets is to ensure, over the long-term life of the pension plans, an adequate pool of assets to support the benefit obligations to participants, retirees, and beneficiaries. Specifically, these objectives include the desire to: (a) invest assets in a manner such that future assets are available to fund liabilities, (b) maintain liquidity sufficient to pay current benefits when due and (c) diversify, over time, among asset classes so assets earn a reasonable return with acceptable risk to capital.

The target investment allocation and permissible allocation range for plan assets by category are as follows:

<b>Asset Category</b>	<b>Strategic Target</b>	<b>Permitted Range</b>
Equity securities	35%	35-45%
Debt securities / Fixed Income	65%	55-65%

As of December 31, 2013, no company or group of companies in a single industry represented more than five percent of plan assets.

The Company's investment assumptions are established by an investment committee composed of members of senior management and are validated periodically against actual investment returns. As of December 31, 2013, the Company's investment assumptions are as follows:

- (a) the plan should be substantially fully invested in debt and equity securities at all times because substantial cash holdings will reduce long-term rates of return;
- (b) equity investments will provide greater long-term returns than fixed income investments, although with greater short-term volatility;
- (c) it is prudent to diversify plan investments across major asset classes;
- (d) allocating a portion of plan assets to foreign equities will increase portfolio diversification, decrease portfolio risk and provide the potential for long-term returns;
- (e) investment managers with active mandates can reduce portfolio risk below market risk and potentially add value through security selection strategies, and a portion of plan assets should be allocated to such active mandates;
- (f) a component of passive, indexed management can benefit the plans through greater diversification and lower cost, and a portion of the plan assets should be allocated to such passive mandates, and
- (g) it is appropriate to retain more than one investment manager, given the size of the plans, provided that such managers offer asset class or style diversification.

For the years ended December 31, 2013, 2012 and 2011, no plan assets were invested in the Company's securities.

## ***Cash Flows***

At December 31, 2013, the Company expects to make aggregate contributions to qualified and non-qualified pension trusts and payments of pension benefits for unfunded pension plans in 2014 of approximately \$16.0 million (based on exchange rates at December 31, 2013).

### ***Future Benefit Payments***

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

	Pension Plans		Postretirement Benefits Other than Pensions	
	\$		\$	
2014		14.7		3.9
2015		15.3		3.3
2016		16.1		3.7
2017		17.9		4.0
2018		18.0		4.1
Years 2019- 2023		104.1		19.8

### ***Health Care Cost Trends***

Assumed health care cost trend rates affect the amounts reported for postretirement health care benefit plans. A one-percentage-point change in assumed health care cost trend rates would have the following effects:

	One Percentage Point	
	Increase	Decrease
Effect on total of service and interest cost components	\$ —	\$ —
Effect on post-retirement benefit other than pension obligation	0.4	(0.4)

### ***Defined Contribution Retirement Plans***

Company contributions to defined contribution retirement plans are primarily based on the age and compensation of covered employees. Contributions to these plans, all of which were charged to expense, were \$1.9 million in 2013, \$1.8 million in 2012 and \$1.6 million in 2011. In addition, the Company maintains a supplemental retirement contribution plan (the “SRCP”) which is a non-qualified, unfunded defined contribution plan. The Company provides benefits under the SRCP to the extent necessary to fulfill the intent of its defined contribution retirement plans without regard to the limitations set by the Internal Revenue Code on qualified defined contribution plans. For the years ended December 31, 2013, 2012 and 2011, the Company recognized expense related to the SRCP of \$0.3 million, \$0.2 million and \$0.1 million, respectively.

### ***Investment Plans***

The Company provides voluntary contribution investment plans to substantially all North American employees. Under the plans, the Company matches a portion of employee contributions. For the years ended December 31, 2013, 2012 and 2011, costs charged to expense for company matching contributions under these plans were \$1.8 million, \$1.7 million and \$1.5 million, respectively.

### **Note 8. Stock Compensation Plans**

The Company established the 2004 Omnibus Stock and Incentive Plan (the “2004 Omnibus Plan”) in December 2004 and reserved 3,500,000 shares of \$0.01 par value common stock (“Common Stock”) for issuance under the Omnibus Plan. Pursuant to the terms of the 2004 Omnibus Plan, the compensation committee of the Company’s Board of Directors may grant various types of equity-based compensation awards, including incentive and nonqualified stock options, SARs, restricted stock, RSUs, RSUs with performance conditions (“Performance Shares”) and performance units, in addition to certain cash-based awards. All grants under the Omnibus Plan will be made at fair market value and no grant may be repriced. In general, the options expire ten years from the date of grant and vest over a three-year service period.

At the 2013 Annual Meeting of Stockholders, the Company’s stockholders approved an amendment and restatement of the 2004 Omnibus Plan (as amended and restated the “2013 Omnibus Plan”). The amendment and restatement authorized the Company to reserve an additional 1,577,000 shares of Common Stock for future issuance. As of December 31, 2013, the Company had 1,790,000 shares of Common Stock reserved for future issuance under the 2013 Omnibus Plan. As of December 31, 2013, the number of shares available for future issuance was reduced by approximately 50,000 shares for outstanding SARs where the closing market price for the Company’s common stock was greater than the exercise price of the SAR. The Company accounts for stock-based compensation pursuant to the fair value recognition provisions of ASC Topic 718, *Compensation — Stock Compensation* (“ASC Topic 718”).

*Valuation and Expense Information Under ASC Topic 718*

Substantially all stock-based compensation expense has been recorded in selling, general and administrative expenses. The following table summarizes stock-based compensation costs and related income tax benefits.

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Stock-based compensation expense	\$ 4.9	\$ 4.9	\$ 4.3
Income tax benefit	(1.9)	(1.9)	(1.6)
Stock-based compensation, net of income tax benefit	<u>\$ 3.0</u>	<u>\$ 3.0</u>	<u>\$ 2.7</u>

The following table summarizes total compensation costs related to the Company's equity awards and amounts recognized in the year ended December 31, 2013.

	<u>Stock Options</u>	<u>Performance Shares and RSUs</u>
Unrecognized compensation cost — December 31, 2012	\$ 1.6	\$ 2.5
Grant date fair value current year grants	1.0	3.2
Change in estimate of shares to be forfeited	-	(0.1)
Compensation expense recognized	(1.3)	(3.6)
Unrecognized compensation cost — December 31, 2013	<u>\$ 1.3</u>	<u>\$ 2.0</u>
Expected amortization period (in years)	<u>2.5</u>	<u>1.6</u>

*Stock Options/SARs*

The following tables present information regarding stock options awarded during the years ended December 31, 2013, 2012 and 2011. For the year ended December 31, 2012, the table excludes 125,000 nonqualified stock options awarded to the Company's President and Chief Executive Officer as described below:

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Nonqualified stock options granted	111,200	97,600	152,300
Per share weighted average exercise price	\$ 31.23	\$ 24.14	\$ 19.55
Per share weighted average grant date fair value	\$ 9.61	\$ 8.13	\$ 8.34

The weighted-average grant date fair value for stock options granted for the years ended December 31, 2013, 2012 and 2011 was estimated using the Black-Scholes option valuation model with the following assumptions:

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Expected term in years	5.3	4.9	5.3
Risk free interest rate	0.9%	1.1%	2.3%
Volatility	40.4%	45.4%	57.1%
Dividend yield	1.9%	2.0%	2.3%

Expected volatility and the expected term were estimated by reference to the historical stock price performance of the Company and historical data for the Company's stock option awards, respectively. The risk-free interest rate was based on the yield on U.S. Treasury bonds with a remaining term approximately equivalent to the expected term of the stock option awards. Forfeitures were estimated at the date of grant.

During the year ended December 31, 2012, the Company awarded nonqualified stock options to its President and Chief Executive Officer to purchase 125,000 shares of Common Stock (subject to forfeiture due to termination of employment and other conditions). The exercise price of such nonqualified stock option awards was \$24.09 per share and the options expire in ten years. If certain absolute total return to shareholder targets are achieved, 25 percent of the options will vest on December 31, 2014, 50 percent will vest on December 31, 2015 and 100 percent will vest on December 31, 2016. Any unvested shares as of December 31, 2016 will be forfeited. The grant date fair value of such stock options was \$9.55 per share and was estimated using a “Monte-Carlo” simulation valuation model.

The following table summarizes stock option activity under the Omnibus Plan for the year ended December 31, 2013:

	Number of Stock Options	Weighted-Average Exercise Price
Options outstanding — December 31, 2012	1,704,712	\$24.70
Add: Options granted	111,150	\$31.23
Less: Options exercised	845,476	\$26.90
Less: Options forfeited/cancelled	19,718	\$31.78
Options outstanding — December 31, 2013	<u>950,668</u>	\$23.36

The status of outstanding and exercisable stock options as of December 31, 2013, summarized by exercise price follows:

Exercise Price	Options Vested or Expected to Vest				Options Exercisable		
	Number of Options	Weighted- Average Remaining Contractual Life (Years)	Weighted- Average Exercise Price	Aggregate Intrinsic Value <sup>(a)</sup>	Number of Options	Weighted- Average Exercise Price	Aggregate Intrinsic Value <sup>(a)</sup>
\$7.41 - \$21.13	342,650	5.7	\$ 12.85	\$ 10.3	310,399	\$ 12.19	\$ 9.5
\$22.44 - \$29.43	307,981	6.7	\$ 24.80	5.5	122,378	\$ 25.92	2.1
\$30.15 - \$34.61	178,761	6.1	\$ 31.84	2.0	73,045	\$ 32.72	0.7
\$35.92 - \$42.24	116,410	3.3	\$ 37.30	0.6	116,410	\$ 37.30	0.6
	<u>945,802</u>	5.8	\$ 23.34	<u>\$ 18.4</u>	<u>622,232</u>	\$ 22.00	<u>\$ 12.9</u>

(a) Represents the total pre-tax intrinsic value as of December 31, 2013 that option holders would have received had they exercised their options as of such date. The pre-tax intrinsic value is based on the closing market price for the Company’s common stock of \$42.77 on December 31, 2013.

The aggregate pre-tax intrinsic value of stock options exercised for the years ended December 31, 2013, 2012 and 2011 was \$9.8 million, \$5.1 million and \$2.9 million, respectively.

The following table summarizes the status of the Company’s unvested stock options as of December 31, 2013 and activity for the year then ended:

	Number of Stock Options	Weighted-Average Grant Date Fair Value
Outstanding — December 31, 2012	345,031	\$8.26
Add: Options granted	111,150	\$9.61
Less: Options vested	124,743	\$7.23
Less: Options forfeited/cancelled	3,002	\$8.54
Outstanding — December 31, 2013	<u>328,436</u>	\$9.11

As of December 31, 2013, certain participants met age and service requirements that allowed their options to qualify for accelerated vesting upon retirement. As of December 31, 2013, there were approximately 60,000 stock options subject to accelerated vesting that such participants would have been eligible to exercise if they had retired as of such date. The aggregate grant date fair value of options subject to accelerated vesting was \$0.5 million. For the year ended December 31, 2013, stock-based compensation expense for such options was \$0.4 million. For the year ended December 31, 2013, the aggregate grant date fair value of options vested, including options subject to accelerated vesting, was \$1.4 million. Stock options that reflect accelerated vesting for expense recognition become exercisable according to the contract terms of the stock option grant.

#### *Performance Shares/RSUs*

For the year ended December 31, 2013, the Company granted target awards of 79,000 Performance Units. The measurement period for the Performance Units is January 1, 2013 through December 31, 2013. RSUs equal to not less than 40 percent and not more than 200 percent of the Performance Unit target will be awarded based on the Company's growth in return on invested capital, consolidated revenue growth, the percentage of consolidated free cash flow to revenue and total return to shareholders relative to the companies in the Russell 2000® Value small cap index. The RSUs will vest on December 31, 2015. During the vesting period, the holders of these RSUs are entitled to dividends, but the RSUs do not have voting rights and are subject to forfeiture due to termination of employment and other conditions. For the year ended December 31, 2013, 95,000 RSUs or approximately 120 percent of the Performance Unit targets were earned. The market price on the date of grant for the Performance Units was \$31.23 per share. The Company is recognizing stock-based compensation expense pro-rata over the vesting term of the RSUs.

For the year ended December 31, 2013, the Company awarded 11,270 RSUs to members of the Board of Directors (the "Director Awards"). The weighted average grant date fair value of the Director Awards was \$31.07 per share and the awards vest one year from the date of grant. During the vesting period, the holders of Director Awards are entitled to dividends, but the RSUs do not have voting rights and are forfeited in the event the holder is no longer a member of the Board of Directors.

The following table summarizes the activity of the Company's unvested stock-based awards (other than stock options) for the years ended December 31, 2013, 2012 and 2011:

	RSUs	Weighted- Average Grant Date Fair Value	Performance Shares	Weighted- Average Grant Date Fair Value
Outstanding — December 31, 2010	387,560	\$13.97	205,800	\$10.59
Shares granted <sup>(a)</sup>	55,523	\$14.68	124,800	\$27.32
Shares vested	(81,276)	\$12.81	-	—
Performance shares vested	693,208	\$7.74	(330,000)	\$16.94
Shares expired or cancelled	(9,185)	\$25.36	(600)	\$20.56
Outstanding — December 31, 2011	1,045,830	\$9.87	-	—
Shares granted <sup>(a)</sup>	12,912	\$22.72	103,000	\$36.13
Shares vested	(837,179)	\$8.23	-	—
Shares expired or cancelled	-	—	(5,100)	\$36.13
Outstanding — December 31, 2012	221,563	\$16.81	97,900	\$36.13
Shares granted <sup>(a)</sup>	12,220	\$31.26	78,900	\$49.28
Shares vested	(220,762)	\$17.23	-	—
Performance shares vested	145,871	\$24.25	(97,900)	\$36.13
Shares expired or cancelled	(6,701)	\$19.73	(1,900)	\$49.28
Outstanding — December 31, 2013 <sup>(b)</sup>	152,191	\$24.36	77,000	\$49.28

(a) For the years ended December 31, 2013, 2012 and 2011, includes 950 RSUs, 887 RSUs and 48,323 RSUs, respectively, were granted in lieu of cash dividends. Such dividends-in-kind vest concurrently with the underlying RSUs.

(b) The aggregate pre-tax intrinsic value of outstanding RSUs as of December 31, 2013 was \$6.3 million.

The aggregate pre-tax intrinsic value of restricted stock and RSUs that vested for the years ended December 31, 2013, 2012 and 2011 was \$9.3 million, \$21.6 million and \$1.7 million, respectively.



## *Excess Tax Benefits*

ASC Topic 718 requires the reporting of excess tax benefits related to the exercise or vesting of stock-based awards as cash provided by financing activities within the statement of cash flows. Excess tax benefits represent the difference between the tax deduction the Company will receive on its tax return for compensation recognized by employees upon the vesting or exercise of stock-based awards and the tax benefit recognized for the grant date fair value of such awards. As of December 31, 2013, 2012 and 2011, because the Company had unused NOLs its excess tax benefits did not result in a reduction in taxes paid and therefore a reduction in cash flow from operations is recorded to offset the amount of excess tax benefits reported in cash flows from financing activities. For the years ended December 31, 2013, 2012 and 2011, the Company recognized excess tax benefits related to the exercise or vesting of stock-based awards of \$2.6 million, \$6.1 million and \$1.0 million, respectively.

## **Note 9. Stockholders' Equity**

### ***Common Stock***

The Company has authorized 100 million shares of Common Stock. Holders of the Company's Common Stock are entitled to one vote per share.

In May 2013, the Company's Board of Directors authorized a program that would allow the Company to repurchase up to \$10 million of its outstanding Common Stock through May 2014 (the "2013 Stock Purchase Plan"). The Company had a similarly-sized program in place during the preceding 12 months that expired in May 2013 (the "2012 Stock Purchase Plan"). For the year ended December 31, 2012, the Company acquired 158,000 shares of Common Stock at an aggregate cost of \$4.1 million under the 2012 Stock Purchase Plan. For the year ended December 31, 2013, there were no purchases under either stock purchase plan. For the year ended December 31, 2011, the Company did not have a stock purchase plan.

Purchases under the 2013 Stock Purchase Plan will be made from time to time in the open market or in privately negotiated transactions in accordance with the requirements of applicable law. The timing and amount of any purchases will depend on share price, market conditions and other factors. The program does not require the Company to purchase any specific number of shares and may be suspended or discontinued at any time. The 2013 Stock Purchase Plan is expected to be funded using cash on hand or borrowings under the Company's existing revolving credit facility.

For the years ended December 31, 2013, 2012 and 2011, the Company acquired 111,000 shares, 302,000 shares and 25,000 shares of Common Stock, respectively, at a cost of \$4.6 million, \$7.6 million and \$0.5 million, respectively, for shares surrendered by employees to pay taxes due on vested restricted stock awards and SARs exercised.

Each share of Common Stock contains a preferred stock purchase right that is associated with the share. These preferred stock purchase rights are transferred only with shares of Common Stock. The preferred stock purchase rights become exercisable and separately certificated only upon a "Rights Distribution Date" as that term is defined in the stockholder rights agreement adopted by the Company at the time of the Spin-Off. In general, a Rights Distribution Date occurs ten business days following either of these events: (i) a person or group has acquired or obtained the right to acquire beneficial ownership of 15 percent or more of the outstanding shares of our Common Stock then outstanding or (ii) a tender offer or exchange offer is commenced that would result in a person or group acquiring 15 percent or more of the outstanding shares of our Common Stock then outstanding.

### ***Preferred Stock***

The Company has authorized 20 million shares of \$0.01 par value preferred stock. The preferred stock may be issued in one or more series and with such designations and preferences for each series as shall be stated in the resolutions providing for the designation and issue of each such series adopted by the Board of Directors of the Company. The Board of Directors is authorized by the Company's articles of incorporation to determine the voting, dividend, redemption and liquidation preferences pertaining to each such series. No shares of preferred stock have been issued by the Company.



## Note 10. Commitments

### *Leases*

The future minimum obligations under operating leases having a noncancelable term in excess of one year as of December 31, 2013, are as follows:

2014	\$ 1.8
2015	1.2
2016	0.8
2017	0.3
2018	-
Thereafter	-
	<hr/>
Future minimum lease obligations	<u>\$ 4.1</u>

For the years ended December 31, 2013, 2012 and 2011 rent expense under operating leases was \$4.5 million, \$4.2 million and \$3.2 million, respectively.

### *Purchase Commitments*

The Company has certain minimum purchase commitments that extend beyond December 31, 2013. Commitments under these contracts are approximately \$7.6 million, \$1.0 million, \$1.0 million and \$1.0 million for the years ended December 31, 2014, 2015, 2016 and 2017, respectively. Such purchase commitments for the year ended December 31, 2014 are primarily for coal contracts. Although the Company is primarily liable for payments on the above-mentioned leases and purchase commitments, management believes exposure to losses, if any, under these arrangements is not material.

## Note 11. Contingencies and Legal Matters

### *Litigation*

The Company is involved in certain legal actions and claims arising in the ordinary course of business. While the outcome of these legal actions and claims cannot be predicted with certainty, it is the opinion of management that the outcome of any such claim which is pending or threatened, either individually or on a combined basis, will not have a material effect on the consolidated financial condition, results of operations or liquidity of the Company.

### *Income Taxes*

The Company is continuously undergoing examination by the Internal Revenue Service (the "IRS") as well as various state and foreign jurisdictions. The IRS and other taxing authorities routinely challenge certain deductions and credits reported by the Company on its income tax returns. See Note 5, "Income Taxes" for additional detail.

#### German Tax Audits — Tax Years 2006 to 2007

In November 2010, the Company received a tax examination report from the German tax authorities challenging the validity of certain interest expense deductions claimed on the Company's tax returns for the years 2006 and 2007. In August 2011, the Company received tax assessments totaling €3.7 million from the German tax authorities and submitted an appeal challenging these assessments. The Company paid a total of €1.9 million against the August 2011 tax assessments and reflected these payments as assets (in "Income taxes receivable") in recognition that such amounts would be treated as prepayments against any assessments ultimately owed. During the first quarter of 2013, the Company reached a settlement with the German tax authorities for all issues related to the tax examination. The settlement resulted in a revised tax assessment of €0.5 million, which was approximately equal to the Company's liability for uncertain tax positions related to this issue at December 31, 2012. For the year ended December 31, 2013, the Company received refunds of the above tax prepayments of €1.4 million.

As of December 31, 2013, the Company reflected a liability for unrecognized tax benefits based on an assessment of the likelihood of alternative outcomes related to certain ongoing interest expense deductions through December 31, 2013. Management believes it is remote that the Company's liability for unrecognized tax benefits related to these matters will significantly increase within the next 12 months.

## ***Indemnifications***

Pursuant to a Distribution Agreement, an Employee Matters Agreement and a Tax Sharing Agreement, the Company has agreed to indemnify Kimberly-Clark for certain liabilities or risks related to the Spin-Off. Many of the potential indemnification liabilities under these agreements are unknown, remote or highly contingent. Furthermore, even in the event that an indemnification claim is asserted, liability for indemnification is subject to determination under the terms of the applicable agreement. For these reasons, the Company is unable to estimate the maximum potential amount of the possible future liability under the indemnity provisions of these agreements. However, the Company accrues for any potentially indemnifiable liability or risk under these agreements for which it believes a future payment is probable and a range of loss can be reasonably estimated. As of December 31, 2013, management believes the Company's liability, if any, under such indemnification obligations was not material to the consolidated financial statements.

## ***Environmental, Health and Safety Matters***

The Company is subject to federal, state and local laws, regulations and ordinances relating to various environmental, health and safety matters. The Company is in compliance with, or is taking actions designed to ensure compliance with, these laws, regulations and ordinances. However, the nature of the Company's business exposes it to the risk of claims with respect to environmental, health and safety matters, and there can be no assurance that material costs or liabilities will not be incurred in connection with such claims. Except for certain orders issued by environmental, health and safety regulatory agencies, with which management believes the Company is in compliance and which management believes are immaterial to the results of operations of the Company's business, Neenah is not currently named as a party in any judicial or administrative proceeding relating to environmental, health and safety matters.

While the Company has incurred in the past several years, and will continue to incur, capital and operating expenditures in order to comply with environmental, health and safety laws, regulations and ordinances, management believes that the Company's future cost of compliance with environmental, health and safety laws, regulations and ordinances, and its exposure to liability for environmental, health and safety claims will not have a material effect on its financial condition, results of operations or liquidity. However, future events, such as changes in existing laws and regulations or contamination of sites owned, operated or used for waste disposal by the Company (including currently unknown contamination and contamination caused by prior owners and operators of such sites or other waste generators) may give rise to additional costs which could have a material effect on the Company's financial condition, results of operations or liquidity.

The Company incurs capital expenditures necessary to meet legal requirements and otherwise relating to the protection of the environment at its facilities in the United States and internationally. For these purposes, the Company has planned capital expenditures for environmental projects during the period 2014 through 2015 of approximately \$1 million to \$2 million annually. The Company's anticipated capital expenditures for environmental projects are not expected to have a material effect on our financial condition, results of operations or liquidity.

## ***Employees and Labor Relations***

As of December 31, 2013, the Company had approximately 1,875 regular full-time employees of whom 735 hourly and 360 salaried employees were located in the United States and 495 hourly and 285 salaried employees were located in Germany.

Hourly employees at the Whiting, Neenah, Munising and Appleton paper mills are represented by the United Steelworkers Union (the "USW"). In February 2013, the Company reached agreement with the USW on new collective bargaining agreements for all of its U.S. paper mills. The new agreements between the Whiting, Neenah, Munising and Appleton paper mills and the USW expire on January 31, 2018, June 30, 2018, July 14, 2018 and May 31, 2019, respectively. On pension matters the Whiting, Neenah, Munising and Appleton paper mills have bargained jointly with the union. The current agreement on pension matters will remain in effect until September 2019.

Approximately 50 percent of salaried employees and 80 percent of hourly employees of Neenah Germany are eligible to be represented by the Mining, Chemicals and Energy Trade Union, Industriegewerkschaft Bergbau, Chemie und Energie (the "IG BCE"). In June 2013, the IG BCE and a national trade association representing all employers in the industry signed a collective bargaining agreement covering union employees of Neenah Germany that expires in June 2015. Under German law union membership is voluntary and does not need to be disclosed to the Company. As a result, the number of employees covered by the collective bargaining agreement with the IG BCE that expires in June 2015 cannot be determined.

## Note 12. Discontinued Operations

In March 2010, the Company concluded its operating activities in Canada; however, the Company has certain continuing post-employment benefit obligations related to its former Canadian operations.

The following table presents the results of discontinued operations:

	Year Ended December 31,		
	2013 (a)	2012 (b)	2011
Discontinued operations:			
Income (loss) before income taxes	\$ 4.2	\$ (0.1)	\$ (0.3)
Provision (benefit) for income taxes	1.6	(4.5)	(0.1)
Income (loss) from discontinued operations, net of income taxes	<u>\$ 2.6</u>	<u>\$ 4.4</u>	<u>\$ (0.2)</u>

- (a) During the first quarter of 2013, the Company received a refund of excess pension contributions, less withholding taxes, from the terminated Terrace Bay pension plan. As a result, the Company recorded income before income taxes from discontinued operations of \$4.2 million and a related provision for income taxes of \$1.6 million.
- (b) In November 2012, audits of the 2007 and 2008 tax years were finalized with a finding of no additional taxes due. As a result, the Company recognized a non-cash tax benefit of \$4.5 million related to the reversal of certain liabilities for uncertain income tax positions.

## Note 13. Business Segment and Geographic Information

The Company reports its operations in two primary segments: Technical Products and Fine Paper. The technical products business is an international producer of transportation and other filter media and durable, saturated and coated substrates for industrial products backings and a variety of other end markets. The fine paper business is a supplier of premium writing, text and cover papers, bright papers, and luxury packaging and premium label specialty papers in North America. Each segment employs different technologies and marketing strategies. In addition, the Company reports in the Other segment results for the non-premium Index, Tag and Vellum Bristol product lines acquired as part of the purchase of the Wausau brands. Disclosure of segment information is on the same basis that management uses internally for evaluating segment performance and allocating resources. Transactions between segments are eliminated in consolidation. The costs of shared services, and other administrative functions managed on a common basis, are allocated to the segments based on usage, where possible, or other factors based on the nature of the activity. General corporate expenses that do not directly support the operations of the business segments are shown as Unallocated corporate costs. The accounting policies of the reportable operating segments are the same as those described in Note 2, "Summary of Significant Accounting Policies."

### Business Segments

	Year Ended December 31,		
	2013	2012	2011
Net sales			
Technical Products	\$ 416.1	\$ 406.6	\$ 421.1
Fine Paper	401.8	372.7	274.9
Other	26.6	29.5	-
Consolidated	<u>\$ 844.5</u>	<u>\$ 808.8</u>	<u>\$ 696.0</u>

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Operating income (loss)</b>			
Technical Products	\$ 38.6	\$ 37.6	\$ 33.8
Fine Paper (a)	59.8	50.0	39.7
Other	1.2	2.4	-
Unallocated corporate costs (b)	<u>(15.8)</u>	<u>(19.6)</u>	<u>(16.9)</u>
Consolidated	<u>\$ 83.8</u>	<u>\$ 70.4</u>	<u>\$ 56.6</u>

- (a) Operating income for the years ended December 31, 2013 and 2012 include acquisition related integration costs of \$0.4 million and \$5.8 million, respectively.
- (b) Unallocated corporate costs for the year ended December 31, 2013 includes a SERP settlement charges of \$0.2 million and a loss on the early extinguishment of debt of \$0.5 million. Unallocated corporate costs for the year ended December 31, 2012 includes a SERP settlement charges of \$3.5 million and a loss on the early extinguishment of debt of \$0.2 million.

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Depreciation and amortization</b>			
Technical Products	\$ 16.4	\$ 15.7	\$ 17.6
Fine Paper	9.3	9.4	9.5
Corporate	<u>3.7</u>	<u>3.7</u>	<u>3.9</u>
Consolidated	<u>\$ 29.4</u>	<u>\$ 28.8</u>	<u>\$ 31.0</u>

	<u>Year Ended December 31,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Capital expenditures</b>			
Technical Products	\$ 21.5	\$ 14.7	\$ 18.0
Fine Paper	5.0	10.2	4.2
Corporate	<u>2.2</u>	<u>0.2</u>	<u>0.9</u>
Consolidated	<u>\$ 28.7</u>	<u>\$ 25.1</u>	<u>\$ 23.1</u>

	<u>December 31,</u>	
	<u>2013</u>	<u>2012</u>
<b>Total Assets (a)</b>		
Technical Products	\$ 365.9	\$ 348.5
Fine Paper	206.9	214.0
Corporate and other (b)	<u>103.1</u>	<u>48.2</u>
Total	<u>\$ 675.9</u>	<u>\$ 610.7</u>

- (a) Segment identifiable assets are those that are directly used in the segments operations.
- (b) Corporate assets are primarily cash, deferred income taxes and deferred financing costs.

### *Geographic Information*

	Year Ended December 31,		
	2013	2012	2011
<b>Net sales</b>			
United States	\$ 564.4	\$ 543.4	\$ 416.2
Europe	280.1	265.4	279.8
Consolidated	<u>\$ 844.5</u>	<u>\$ 808.8</u>	<u>\$ 696.0</u>

	December 31,	
	2013	2012
<b>Total Assets</b>		
United States	\$ 365.1	\$ 322.5
Canada	1.0	0.2
Europe	309.8	288.0
Total	<u>\$ 675.9</u>	<u>\$ 610.7</u>

Net sales are attributed to geographic areas based on the physical location of the selling entities.

### *Concentrations*

For the years ended December 31, 2013, 2012 and 2011, sales to the three largest customers of the fine paper business represented approximately 30 percent, 30 percent and 40 percent, respectively, of its total sales. For the years ended December 31, 2013, 2012 and 2011, no single customer accounted for more than 10 percent of the Company's consolidated revenue. Except for certain specialty latex grades and specialty softwood pulp used by Technical Products, management is not aware of any significant concentration of business transacted with a particular supplier that could, if suddenly eliminated, have a material effect on its operations.

## Note 14. Supplemental Data

### Supplemental Statement of Operations Data

#### Summary of Advertising and Research and Development Expenses

	Year Ended December 31,		
	2013	2012	2011
Advertising expense	\$ 7.6	\$ 8.4	\$ 6.2
Research and development expense	6.1	5.6	5.4

(a) Advertising expense and research and development expense are recorded in selling, general and administrative expenses on the consolidated statements of operations.

### Supplemental Balance Sheet Data

#### Summary of Accounts Receivable— net

	December 31,	
	2013	2012
From customers	\$ 92.0	\$ 81.5
Less allowance for doubtful accounts and sales discounts	(1.5)	(1.9)
Total	<u>\$ 90.5</u>	<u>\$ 79.6</u>

#### Summary of Inventories

	December 31,	
	2013	2012
Inventories by Major Class:		
Raw materials	\$ 20.3	\$ 20.8
Work in progress	22.9	24.9
Finished goods	67.3	66.3
Supplies and other	4.5	3.7
	115.0	115.7
Excess of FIFO over LIFO cost	(13.9)	(12.8)
Total	<u>\$ 101.1</u>	<u>\$ 102.9</u>

The FIFO value of inventories valued on the LIFO method was \$86.6 million and \$91.8 million at December 31, 2013 and 2012, respectively.

#### Summary of Prepaid and Other Current Assets

	December 31,	
	2013	2012
Prepaid and other current assets	\$ 10.3	\$ 7.7
Spare parts	6.7	6.4
Total	<u>\$ 17.0</u>	<u>\$ 14.1</u>

## Summary of Property, Plant and Equipment — Net

	December 31,	
	2013	2012
Land and land improvements	\$ 21.7	\$ 20.8
Buildings	114.1	105.1
Machinery and equipment	496.3	465.1
Construction in progress	5.0	13.7
	<u>637.1</u>	<u>604.7</u>
Less accumulated depreciation	<u>375.4</u>	<u>349.9</u>
Net Property, Plant and Equipment	<u>\$ 261.7</u>	<u>\$ 254.8</u>

Depreciation expense for the years ended December 31, 2013, 2012 and 2011 was \$26.7 million, \$26.2 million and \$28.2 million, respectively. Interest expense capitalized as part of the costs of capital projects was \$0.2 million, \$0.1 million and \$0.1 million, respectively, for the years ended December 31, 2013, 2012 and 2011.

## Summary of Accrued Expenses

	December 31,	
	2013	2012
Accrued salaries and employee benefits	\$ 23.1	\$ 23.4
Amounts due to customers	7.5	7.9
Liability for uncertain income tax positions	0.4	1.6
Accrued interest	1.2	0.8
Accrued income taxes	2.0	3.1
Other	11.6	10.8
Total	<u>\$ 45.8</u>	<u>\$ 47.6</u>

## Summary of Noncurrent Employee Benefits

	December 31,	
	2013	2012
Pension benefits	\$ 57.1	\$ 83.7
Post-employment benefits other than pensions	40.6	47.4
Total (a)	<u>\$ 97.7</u>	<u>\$ 131.1</u>

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(a) Includes \$4.0 million and \$4.8 million in long-term disability benefits due to Terrace Bay retirees and SRCP benefits as of December 31, 2013 and 2012, respectively.



## Supplemental Cash Flow Data

### Supplemental Disclosure of Cash Flow Information

	Year Ended December 31,		
	2013	2012	2011
Cash paid during the year for interest, net of interest expense capitalized	\$ 9.9	\$ 13.1	\$ 15.2
Cash paid during the year for income taxes, net of refunds	5.4	6.7	4.7
Non-cash investing activities:			
Liability for equipment acquired	1.8	2.2	2.4

### Net cash provided by (used in) changes in working capital

	Year Ended December 31,		
	2013	2012	2011
Accounts receivable	\$ (9.4)	\$ (7.7)	\$ (1.9)
Inventories	4.8	(26.8)	(0.1)
Income taxes (receivable) payable	(0.1)	(1.1)	(0.5)
Prepaid and other current assets	(2.7)	-	(0.1)
Accounts payable	1.3	5.0	0.5
Accrued expenses	(0.5)	9.7	(5.1)
Total	<u>\$ (6.6)</u>	<u>\$ (20.9)</u>	<u>\$ (7.2)</u>

### Note 15. Unaudited Quarterly Data

	2013 Quarters				
	First	Second	Third	Fourth	Year (a)(b)(c)
Net Sales	\$ 213.2	\$ 212.3	\$ 214.1	\$ 204.9	\$ 844.5
Gross Profit	43.5	42.8	37.1	42.2	165.6
Operating Income	22.2	22.6	16.4	22.6	83.8
Income From Continuing Operations	12.1	12.8	11.4	13.1	49.4
Earnings Per Common Share From Continuing Operations:					
Basic	<u>\$ 0.74</u>	<u>\$ 0.79</u>	<u>\$ 0.69</u>	<u>\$ 0.80</u>	<u>\$ 3.02</u>
Diluted	<u>\$ 0.73</u>	<u>\$ 0.77</u>	<u>\$ 0.68</u>	<u>\$ 0.78</u>	<u>\$ 2.96</u>

(a) Includes integration/restructuring costs of \$0.6 million.

(b) Includes a loss on the early extinguishment of debt of \$0.5 million.

(c) Includes a SERP settlement charge of \$0.2 million.

	2012 Quarters				
	First (b)	Second	Third	Fourth	Year (a)(b)(c)
Net Sales	\$ 198.2	\$ 211.7	\$ 206.3	\$ 192.6	\$ 808.8
Gross Profit	41.9	43.8	35.7	37.7	159.1
Operating Income	16.2	22.0	16.3	15.9	70.4
Income From Continuing Operations	8.9	12.7	9.2	9.1	39.9
Earnings Per Common Share From Continuing Operations:					
Basic	<u>\$ 0.55</u>	<u>\$ 0.78</u>	<u>\$ 0.56</u>	<u>\$ 0.56</u>	<u>\$ 2.46</u>
Diluted	<u>\$ 0.54</u>	<u>\$ 0.77</u>	<u>\$ 0.55</u>	<u>\$ 0.55</u>	<u>\$ 2.41</u>

(a) Includes acquisition integration costs of \$5.8 million.

(b) Includes a SERP settlement charge of \$3.5 million.

(c) Includes a loss on the early extinguishment of debt of \$0.6 million.

**SCHEDULE II**

**NEENAH PAPER, INC. AND SUBSIDIARIES**  
**SCHEDULE OF VALUATION AND QUALIFYING ACCOUNTS**  
**(Dollars in millions)**

<u>Description</u>	<u>Balance at Beginning of Period</u>	<u>Charged to Costs and Expenses</u>	<u>Charged to Other Account</u>	<u>Write-offs and Reclassifications</u>	<u>Balance at End of Period</u>
December 31, 2013					
Allowances deducted from assets to which they apply					
Allowance for doubtful accounts	\$ 1.4	\$ 0.4	\$ -	\$ (0.9)	\$ 0.9
Allowance for sales discounts	0.5	0.1	-	-	0.6
Valuation allowance - deferred income taxes	0.4	-	-	(0.4)	-
December 31, 2012					
Allowances deducted from assets to which they apply					
Allowance for doubtful accounts	\$ 1.4	\$ 0.2	\$ -	\$ (0.2)	\$ 1.4
Allowance for sales discounts	0.5	-	-	-	0.5
Valuation allowance - deferred income taxes	1.7	(1.3)	-	-	0.4
December 31, 2011					
Allowances deducted from assets to which they apply					
Allowance for doubtful accounts	\$ 1.4	\$ 0.6	\$ -	\$ (0.6)	\$ 1.4
Allowance for sales discounts	0.5	-	-	-	0.5
Valuation allowance - deferred income taxes	1.7	-	-	-	1.7



# SHAREHOLDER INFORMATION

## CORPORATE HEADQUARTERS

Neenah Paper, Inc.  
3460 Preston Ridge Road  
Suite 600  
Alpharetta, GA 30005  
678.566.6500  
www.neenah.com

## ANNUAL MEETING OF SHAREHOLDERS

The 2014 annual meeting of the shareholders of Neenah Paper, Inc. will be held Thursday, May 22, 2014 at 10:00 a.m., Eastern time at Neenah's headquarters in Alpharetta, Georgia.

As of February 28, 2014, Neenah had approximately 2,000 holders of record of its common stock.

## REGISTRAR AND TRANSFER AGENT

Computershare  
P.O. Box 30170  
College Station, TX 77842  
Contact Center:  
Toll Free U.S. and Canada: 877-498-8847  
TDD for hearing impaired: 800-231-5469  
Foreign Shareowners: 201-680-6578  
TDD Foreign Shareowners: 201-680-6610  
www.computershare.com/investor

## FINANCIAL AND OTHER COMPANY INFORMATION

Our Annual Report on Form 10-K for the fiscal year ended December 31, 2013, is available on our website at www.neenah.com. In addition, financial reports, recent filings with the Securities and Exchange Commission (SEC), news releases and other information are available on our website. For a printed copy of our Form 10-K and Annual Report materials, without charge, please contact:

Neenah Paper, Inc.  
Attn: Stockholder Services  
3460 Preston Ridge Road  
Suite 600  
Alpharetta, GA 30005  
866.548.6569  
or via email to investors@neenah.com


## CERTIFICATIONS

Certifications of Neenah's Chief Executive Officer and Chief Financial Officer regarding the quality of our public disclosure have been included as exhibits to its Annual Report on Form 10-K for the fiscal year ended December 31, 2013 filed with the SEC.

## TRADEMARKS

Brand names mentioned in this report are trademarks of Neenah Paper, Inc. Crane is a registered trademark of Crane & Co. Inc.

## STOCK EXCHANGE

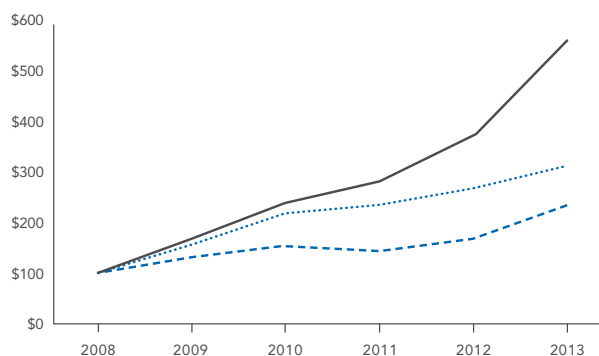
 Neenah Paper's common stock is traded on the New York Stock Exchange under the symbol NP.

## INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Deloitte & Touche LLP  
191 Peachtree Street  
Suite 1500  
Atlanta, GA 30303

## COMPARISON OF FIVE YEAR CUMULATIVE TOTAL RETURN\*

Among Neenah Paper, Inc., the Russell 2000 Value Index and a Peer Group



— Neenah Paper, Inc.  
- - - Russell 2000 Value  
... Peer Group: AEP Industries Inc., Buckeye Technologies Inc., CSS Industries, Inc., P.H. Glatfelter Company, KapStone Paper and Packaging Corporation, Minerals Technologies Inc., OMNOVA Solutions Inc., Polypore International, Inc., Schweitzer-Mauduit International, Inc., Verso Paper Corp. and Wausau Paper Corp. The peer group average is weighted by market capitalization.

\* \$100 invested on December 31, 2008 in stock or index, including reinvestment of dividends.

## STOCK PRICE PERFORMANCE

	Russell 2000 Value	Year on Year % Change	Neenah Paper, Inc.	Year on Year % Change
2013	1,491.42	32%	\$42.77	50%
2012	1,130.98	15%	\$28.47	28%
2011	979.25	-7%	\$22.32	13%
2010	1,058.10	22%	\$19.68	41%
2009	865.82	18%	\$13.95	58%

\* Reflects stock price for the 12 months ending December 31 of the year indicated.

# LEADERSHIP

## EXECUTIVE TEAM



**John P. O'Donnell**  
President and  
Chief Executive Officer



**Bonnie C. Lind**  
Senior Vice President,  
Chief Financial Officer  
and Treasurer



**Steven S. Heinrichs**  
Senior Vice President,  
General Counsel  
and Secretary



**Julie A. Schertell**  
Senior Vice President,  
Fine Paper and  
Technical Products U.S.



**Armin S. Schwinn**  
Managing Director,  
Neenah Germany

## BOARD OF DIRECTORS



**Sean T. Erwin**  
Chairman of the Board,  
Former President and  
Chief Executive Officer,  
Neenah Paper, Inc.



**John F. McGovern**  
Partner, Aurora Capital LLC  
and Former Executive  
Vice President and  
Chief Financial Officer,  
Georgia Pacific Corporation



**Edward Grzedzinski**  
Former Chief Executive  
Officer, NOVA  
Information Systems



**Philip C. Moore**  
Senior Vice President,  
Deputy General Counsel  
and Corporate Secretary,  
TD Bank Group



**Mary Ann Leeper, Ph.D.**  
Former President and  
Chief Operating Officer,  
Female Health Company



**John P. O'Donnell**  
President and  
Chief Executive Officer  
of Neenah Paper, Inc.



**Timothy S. Lucas, CPA**  
Independent Consultant,  
Lucas Financial Reporting  
and Former Director of  
Research, FASB



**Stephen M. Wood, Ph.D.**  
Former President and  
Chief Executive Officer,  
FiberVisions Corporation

NEENAH PAPER, INC. 2013 ANNUAL REPORT



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Alpharetta, GA 30005  
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[www.neenah.com](http://www.neenah.com)