

CalAmp Corp. 2011 ANNUAL REPORT





CalAmp develops and markets wireless communications solutions that deliver data, voice and video for critical networked applications. The Company's two business segments are Wireless DataCom, which serves utility, government and enterprise customers, and Satellite, which focuses on the North American Direct Broadcast Satellite market.

CalAmp is headquartered in Oxnard, California and has been publicly traded since 1983 under the NASDAQ symbol CAMP. For more information about the Company, please visit our website at www.calamp.com



## Dear Fellow Stockholders:

Fiscal 2011 was a year of significant achievement for CalAmp. During the year we generated steadily improving financial performance, built leading positions in key wireless datacom markets, enhanced our satellite business with important structural changes, and continued to invest in product development initiatives to bring differentiated and innovative technology offerings to the marketplace. Now more than ever, I believe CalAmp is well positioned to serve the needs of customers and deliver profitable growth.

Although total revenue in fiscal 2011 of \$114 million was up only 2% compared to fiscal 2010, our wireless datacom segment generated significant momentum over the course of the year. Full year wireless datacom revenues of \$78 million increased an impressive 37% year-over-year and more than offset softer demand for our satellite products. Consolidated gross profit as a percentage of revenues increased to 26% in fiscal 2011 from 20% in fiscal 2010, reflecting a favorable product mix and our ongoing focus on operational efficiencies and cost reduction initiatives. At the bottom line, after three years of losses our performance improved steadily in each quarter of fiscal 2011, culminating in a profitable second half of the year.

Growth in the wireless datacom business is being fueled by our ability to effectively and economically market a wide range of products that enable end users to both lower their operating expenses and enhance the efficiency of their operations by deploying our solutions. Within this segment, we are focusing our activities in two growing market areas: Mobile Resource Management (MRM) and Wireless Networks. Our MRM unit has established leading positions in applications such as local fleet management, school bus/pupil tracking, collateralized asset recovery, trailer and container tracking, and remote car start. We are also pursuing several promising emerging applications including stolen vehicle recovery and pay-as-you-drive automobile insurance, among others. In our Wireless Networks unit, demand increased sharply during the second half of fiscal 2011 with significant contributions from several large projects in the public safety and rail transport sectors. Additionally, our growing pipeline of opportunities in the energy sector offers an exciting growth opportunity for CalAmp. During fiscal 2011 we initiated over 30 pilot projects for U.S. utility companies where we are demonstrating the performance of our technology in providing data connectivity for Smart Grid infrastructure solutions.

Demand for our satellite products moderated in fiscal 2011 due to the evolving requirements of a key Direct Broadcast Satellite (DBS) customer. In response, we took actions during the year that we believe will enhance operational flexibility and improve profitability of our satellite business. We have transitioned the satellite business to a more variable cost model with more functions performed by our manufacturing partners. This should allow us to better respond to rapid shifts in demand, while also reducing our fixed overhead costs and lowering our breakeven point. We expect these changes will have a positive impact on our satellite business profitability in fiscal 2012 and beyond.

We continue to make significant investments in research and development and new product introductions that differentiate our offerings and bring to market best-of-breed products. During the last 3 years we invested a total of \$35 million in research and development, and in the last 2 years we introduced 30 new products. CalAmp will continue to make investments in products and solutions for the most attractive applications in order to expand our served markets and maximize return on investment.

Subsequent to the end of the fiscal year, in June 2011 the Company announced changes to its executive management team. I was appointed President and Chief Executive Officer succeeding Rick Gold, who will continue to serve CalAmp in a new role as Vice Chairman of the Board of Directors and will focus on supporting the Company's strategic initiatives. Having worked closely with Rick for more than three years during his tenure as CEO, we have a shared vision for CalAmp and a strong belief in the Company's excellent long term growth prospects.

I would like to thank Rick for his steadfast leadership of the last few years, as well as our employees for their determined efforts to restore CalAmp to financial health and profitability. I look forward to serving CalAmp in my new role as CEO during this very exciting time in the Company's history. CalAmp is a fabulous enterprise, with talented employees and great technology serving attractive markets. As our growth strategy plays out in fiscal 2012 and beyond, I firmly believe that our efforts will further enhance shareholder value. Quite simply, our future has never been brighter.

Sincerely,

Michael Burdiek

President & Chief Executive Officer

June 16, 2011

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-K**

## ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## FOR THE FISCAL YEAR ENDED FEBRUARY 28, 2011

**COMMISSION FILE NUMBER: 0-12182** 

## CALAMP CORP.

(Exact name of Registrant as specified in its Charter)

Delawar	e		95-3647070
(State or other ju	risdiction of		(I.R.S. Employer
incorporation or	organization)		Identification No.)
1401 N. Rice A	venue		
Oxnard, Calif			93030
(Address of princip	pal executive offices)		(Zip Code)
REGISTR	ANT'S TELEPHON	E NUMBER, INCLUDING ARI	EA CODE: <b>(805) 987-9000</b>
SECURITIES R	EGISTERED PURS	UANT TO SECTION 12(b) OF '	ГНЕ АСТ:
TITLE OF EA		NA	ME OF EACH EXCHANGE
Non	ne		None
SECURITIES R	EGISTERED PURS	UANT TO SECTION 12(g) OF	ГНЕ АСТ:
	value Common Stoc		daq Global Select Market
(	(Title of Class)	(Name o	of each exchange on which registered)
Indicate by check mark if the	registrant is a well-known	seasoned issuer, as defined in Rule 405	of the Securities Act. Yes [ ] No [X].
Indicate by check mark if the	registrant is not required	to file reports pursuant to Section 13 or S	ection 15(d) of the Act. Yes [ ] No [X].
	months (or for such short		tion 13 or 15(d) of the Securities Exchange Act of to file such reports), and (2) has been subject to
required to be submitted and	posted pursuant to Rule 40		porate Web site, if any, every Interactive Data File napter) during the preceding 12 months (or for such
	wledge, in definitive proxy		is not contained herein, and will not be contained by reference in Part III of this Form 10-K or any
Indicate by check mark wheth company. (Check one):	ner the registrant is a large	accelerated filer, an accelerated filer, a r	non-accelerated filer, or a smaller reporting
Large accelerated filer [ ]	Accelerated filer [ ]	Non-accelerated filer [ ] (Do not check if a smaller reporting co	Smaller Reporting Company [X] ompany)
Indicate by check mark wheth Yes [ ] No [X]	ner the registrant is a shell	company (as defined in Rule 12b-2 of the	e Exchange Act).
		ommon stock held by non-affiliates of the ere were 28,128,304 shares of the Compa	

## DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Company's definitive Proxy Statement for the Annual Meeting of Stockholders to be held on July 28, 2011 are incorporated by reference into Part III, Items 10, 11, 12, 13 and 14 of this Form 10-K. This Proxy Statement will be filed within 120 days after the end of the fiscal year covered by this report.

### PART I

## **ITEM 1. BUSINESS**

### THE COMPANY

CalAmp Corp. ("CalAmp" or the "Company") develops and markets wireless communications solutions that deliver data, voice and video for critical networked communications and other applications. The Company's two business segments are Wireless DataCom, which serves utility, governmental and enterprise customers, and Satellite, which focuses on the North American Direct Broadcast Satellite ("DBS") market.

## WIRELESS DATACOM

The Wireless DataCom segment provides wireless communications technologies, products and services to the wireless networks and mobile resource management markets for a wide range of applications including:

- Optimizing and automating electricity distribution and ancillary utility functions;
- Facilitating communication and coordination among emergency first-responders;
- Increasing productivity and optimizing activities of mobile workforces;
- Improving management control over valuable remote and mobile assets; and
- Enabling novel applications in a wirelessly connected world.

CalAmp has expertise in designing and providing solutions involving various combinations of private and public (cellular infrastructure) networks, narrow-band and broad-band frequencies, licensed and unlicensed radio spectrum, and mobile and fixed-remote communications. The Company's Wireless DataCom segment is comprised of a Wireless Networks business and a Mobile Resource Management ("MRM") business, as described further below.

#### Wireless Networks

CalAmp's Wireless Networks business provides products and systems to state and local governmental entities and industrial/utility/transportation enterprises for deployment where the ability to communicate with mobile personnel or to command and control remote assets is crucial. The Company's wireless technology solutions play a strategic role in support of North American Homeland Security initiatives and electrical grid modernization.

Municipal, county and state governments, public safety agencies and emergency first-responders rely on CalAmp solutions for public safety mobile communications. CalAmp designs and builds multi-network wireless systems that permit first-responder fire, police and Emergency Medical Services personnel to access data and communicate remotely with colleagues, dispatchers and back-office databases.

Utilities, oil and gas, mining, railroad and security companies rely on CalAmp products for wireless data communications to and from outlying locations, permitting real-time monitoring, activation and control of remote equipment. Applications include remotely measuring freshwater and wastewater flows, pipeline flow monitoring for oil and gas transport, automated utility meter reading, remote internet access and perimeter monitoring. CalAmp is among the leaders in the application of wireless communications technology to Smart Grid power distribution automation for electric utilities.

### **Mobile Resource Management (MRM)**

CalAmp's MRM business addresses the need for location awareness and control of assets on the move. MRM wireless solutions typically include Global Positioning System ("GPS") location, cellular data modems and programmable events-based notification firmware as key components, allowing customers to know where and how their assets are performing, no matter where those mobile assets are located. Commercial organizations, vehicle finance companies, city and county governments, and a wide range of other enterprises rely on CalAmp products and systems to optimize delivery of services and protect valuable assets. Applications include fleet management, asset tracking, student and school bus tracking and route optimization, stolen vehicle recovery, remote asset security, remote start, and machine-to-machine communications. In addition to functioning as an OEM supplier of location and communications hardware for MRM applications, CalAmp is a total solutions provider of turn-key systems incorporating location and communications hardware, cellular airtime and Web-based remote asset management tools and interfaces.

### **SATELLITE**

The Satellite segment develops, manufactures and sells DBS outdoor customer premise equipment for digital and high definition satellite TV reception. CalAmp's DBS products have been sold primarily to the two U.S. DBS system operators, EchoStar and DirecTV, for incorporation into complete subscription satellite television systems.

The Company's DBS reception products are installed at subscriber premises to receive television programming signals transmitted from orbiting satellites. These DBS reception products consist principally of outdoor electronics that receive, process, amplify and switch satellite television signals for distribution over coaxial cable to multiple set-top boxes inside the home that can acquire, recognize and process the signal to create a picture.

### **MANUFACTURING**

Electronic devices, components and made-to-order assemblies used in the Company's products are generally obtained from a number of suppliers, although certain components are obtained from sole source suppliers. Some devices or components are standard items while others are manufactured to the Company's specifications by its suppliers. The Company believes that most raw materials are available from alternative suppliers. However, any significant interruption in the delivery of such items, particularly those that are sole source materials or components, could have an adverse effect on the Company's operations.

For the past several years, the Company has outsourced printed circuit board assembly to contract manufacturers in the Pacific Rim. Historically, the Company has performed final assembly and final test of its satellite products and some Wireless DataCom products at its principal facility in Oxnard, California. However, the Company is currently transitioning its principal satellite products to full turn-key production by off-shore contractors. The Company performs additional final assembly and tests on other Wireless DataCom products at its facility in Waseca, Minnesota. Printed circuit assemblies are mounted in various metal and plastic housings, electronically tested, and subjected to additional environmental tests prior to packaging and shipping.

A substantial portion of the Company's components, and substantially all printed circuit board assemblies and housings, are procured from foreign suppliers and contract manufacturers located primarily in mainland China, Taiwan, and other Pacific Rim countries. Any significant shift in U.S. trade policy toward these countries, or a significant downturn in the economic or financial condition of, or any political instability in, these countries, could cause disruption of the Company's supply chain or otherwise disrupt the Company's operations, which could adversely impact the Company's business.

## ISO 9001 INTERNATIONAL CERTIFICATION

The Company became registered to ISO 9001:1994 in 1995. The Company upgraded its registration to ISO 9001:2000 in 2003 and upgraded once again to ISO 9001:2008, in 2010. ISO 9001:2008 is the widely recognized international standard for quality management in product design, manufacturing, quality assurance and marketing. The Company believes that ISO certification is important to its business because most of the Company's key customers expect their suppliers to have and maintain ISO certification. Registration assessments are performed by Underwriters Laboratories Inc. ("UL") according to the ISO 9001:2008 International Standard. The Company continually performs internal audits to ensure compliance with this quality standard. In addition, UL performs an annual external Compliance Assessment, with the next assessment scheduled for July 2011. The Company has maintained its ISO certification through each Compliance Assessment. Every three years, UL performs a full system Recertification Assessment. The next Recertification Assessment is scheduled for July 2013.

## RESEARCH AND DEVELOPMENT

Each of the markets in which the Company competes is characterized by rapid technological change, evolving industry standards, and new product features to meet market requirements. During the last three years, the Company has focused its research and development resources primarily on satellite DBS products, wireless communication systems for utilities, public safety and industrial monitoring and controls for mobile and fixed location IP data communication applications, and cellular tracking products and services for mobile resource management applications. The Company has developed key technology platforms that can be leveraged across many of its businesses and applications. These include communications technology platforms based on proprietary licensed narrowband UHF and VHF frequency radios and modems, standards-based unlicensed broadband wireless IP router/radio modems, and cellular network based tracking units. In addition, development resources have been allocated to broadening existing product lines, reducing product costs and improving performance through product redesign efforts.

Research and development expenses in fiscal years 2011, 2010 and 2009 were \$11,125,000, \$10,943,000 and \$12,899,000, respectively. During this three year period, the Company's research and development expenses have ranged between 10% and 13% of annual consolidated revenues.

### SALES AND MARKETING

The Company's revenues are derived mainly from customers in the United States, which represented 91%, 93% and 89% of consolidated revenues in fiscal 2011, 2010 and 2009, respectively.

The Wireless DataCom segment sells its products and services through dedicated direct and indirect sales channels with employees distributed across the U.S. The sales and marketing functions for the MRM business are managed out of our Carlsbad and Irvine, California offices. The sales and marketing functions for the Wireless Networks business are managed out of our Waseca, Minnesota and Atlanta, Georgia offices. In addition, the Wireless DataCom segment's sales and marketing activities are supported internationally with presence in Canada, France, Israel and the United Kingdom.

The Satellite segment has historically sold its products primarily to the two DBS system operators in the U.S. for incorporation into complete subscription satellite television systems. The sales and marketing functions for the Satellite segment are located at the Company's corporate headquarters in Oxnard, California.

Customers that accounted for 10% or more of consolidated annual sales in any one of the last three years are as follows:

		Year Ended February 28,							
Customer	Segment	2011	<u>2010</u>	2009					
EchoStar	Satellite	31.0%	48.6%	15.7%					
DirecTV	Satellite	-	-	10.3%					

EchoStar and DirecTV serve the North American DBS market. The Company believes that the loss of Echostar as a customer could have a material adverse effect on the Company's financial position and results of operations. During fiscal years 2010 and 2011 the Company did not make any sales to DirecTV because of pricing and competitive pressures. In light of these factors, at the present time it is uncertain when, or if, the Company will resume product shipments to DirecTV.

## COMPETITION

The Company's markets are highly competitive. In addition, if the markets for the Company's products grow, the Company anticipates increased competition from new companies entering such markets, some of whom may have financial and technical resources substantially greater than those of the Company. The Company believes that competition in its markets is based primarily on performance, reputation, product reliability, technical support and price. The Company's continued success in these markets will depend in part upon its ability to continue to design and manufacture quality products at competitive prices.

### Wireless DataCom

The Company believes that the principal competitors for its wireless products include Motorola, GE-MDS, Freewave, Sierra Wireless, GenX, Procon GPS, Novatel Wireless-Enfora and Xirgo.

## **Satellite**

The Company believes that the principal competitors for its DBS products include Sharp, Wistron NeWeb Corporation, Microelectronics Technology and Pro Brand. Because the Company is typically not the sole source supplier of its satellite products, it is exposed to increased price and margin pressures in this business.

## **BACKLOG**

The Company's products are sold to customers that do not usually enter into long-term purchase agreements, and as a result, the Company's backlog at any given date is not generally significant in relation to its annual sales. In addition, because of customer order modifications, cancellations, or orders requiring wire transfers or letters of credit from international customers, the Company's backlog at any point in time may not be indicative of sales for any future period.

#### INTELLECTUAL PROPERTY

At February 28, 2011, the Company had 19 U.S. patents and 11 foreign patents in its Wireless DataCom business. In addition to its awarded patents, the Company has 5 patent applications in process.

## **Trademarks**

CalAmp and Dataradio are federally registered trademarks of the Company.

## **EMPLOYEES**

At February 28, 2011, the Company had approximately 380 employees and approximately 60 contracted production workers. None of the Company's employees are represented by a labor union. The contracted production workers are engaged through independent temporary labor agencies.

## **EXECUTIVE OFFICERS**

The executive officers of the Company are as follows:

<u>NAME</u>	<u>AGE</u>	<u>POSITION</u>
Richard Gold	56	Director and Chief Executive Officer
Michael Burdiek	51	President and Chief Operating Officer
Garo Sarkissian	44	Vice President, Corporate Development
Richard Vitelle	57	Vice President, Finance, Chief Financial Officer and Corporate Secretary

RICHARD GOLD joined the Company in February 2008 and was appointed President and Chief Executive Officer in March 2008. In April 2010, Mr. Gold relinquished the title of President but retained the title of CEO in conjunction with the promotion of Mr. Burdiek to President and COO. Mr. Gold has been a director of the Company since December 2000 and served as Chairman of the Board from July 2004 to February 2008. Prior to joining the Company, Mr. Gold was a Managing Director of InnoCal Venture Capital, a position he held since May 2004. From December 2002 until May 2004, he served as President and Chief Executive Officer of Nova Crystals, Inc., a supplier of optical sensing equipment. He was Chairman of Radia Communications, Inc., a supplier of wireless communications semiconductors, from June 2002 to July 2003. Prior to this, he was the President and Chief Executive Officer of Genoa Corp. and Pacific Monolithics, Inc., and Vice President and General Manager of Adams Russell Semiconductor. He began his career as an engineer with Hewlett-Packard Co.

MICHAEL BURDIEK joined the Company as Executive Vice President in June 2006 and was appointed President of the Company's Wireless DataCom segment in March 2007. Mr. Burdiek was appointed Chief Operating Officer in June 2008 and was promoted to President and COO in April 2010. Prior to joining the Company, Mr. Burdiek was the President and CEO of Telenetics Corporation, a publicly held manufacturer of data communications products. From 2004 to 2005, he worked as an investment partner and advisor to the Kasten Group in the private equity sector. From 1987 to 2003, Mr. Burdiek held a variety of technical and general management positions with Comarco, Inc., a publicly held company, most recently as Senior Vice President and General Manager of Comarco's Wireless Test Systems unit. Mr. Burdiek began his career as a design engineer with Hughes Aircraft Company.

GARO SARKISSIAN joined the Company as Vice President, Corporate Development in October 2005 and was appointed an executive officer in July 2006. Prior to joining the Company, from 2003 to 2005 he served as Principal and Vice President of Business Development for Global Technology Investments (GTI), a private equity firm. Prior to GTI, from 1999 to 2003, Mr. Sarkissian held senior management and business development roles at California Eastern Laboratories, a private company developing and marketing radio frequency (RF), microwave and optical components. Mr. Sarkissian began his career as an RF engineer in 1988 and developed state-of-the-art RF power products over a span of 10 years for M/A Com (Tyco) and NEC.

RICHARD VITELLE joined the Company as Vice President, Finance, Chief Financial Officer and Corporate Secretary in July 2001. Prior to joining the Company, he served as Vice President of Finance and CFO of SMTEK International, Inc., a publicly held electronics manufacturing services provider, where he was employed for a total of 11 years. Earlier in his career Mr. Vitelle served as a senior manager with Price Waterhouse.

The Company's executive officers are appointed by and serve at the discretion of the Board of Directors.

#### AVAILABLE INFORMATION

The Company's primary Internet address is www.calamp.com. The Company makes its Securities and Exchange Commission ("SEC") periodic reports (Forms 10-Q and Forms 10-K) and current reports (Forms 8-K) available free of charge through its website as soon as reasonably practicable after they are filed electronically with the SEC.

Materials that the Company files with the SEC may be read and copied at the SEC's Public Reference Room at 100 F Street, NE, Washington, D.C. 20549. Information on the operation of the Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. The SEC also maintains an Internet website at www.sec.gov that contains reports, proxy and information statements, and other information regarding the Company that the Company files electronically with the SEC.

## ITEM 1A. RISK FACTORS

The following list describes several risk factors which are unique to our Company:

The Company is dependent on a significant customer, the loss of which could have a material adverse effect on the Company's future sales and its ability to grow.

EchoStar accounted for about one-third of the Company's consolidated revenues for fiscal 2011. The loss of EchoStar as a customer, deterioration in its overall business, or a decrease in its volume of sales, could result in decreased sales for us and could have a material adverse impact on our ability to grow our business. A substantial decrease or interruption in business from this key customer could result in write-offs or in the loss of future business and could have a material adverse effect on the Company's business, financial condition or results of operations.

We do not currently have long-term contracts with customers and our customers may cease purchasing products at any time, which could significantly harm our revenues.

We generally do not have long-term contracts with our customers. As a result, our agreements with our customers do not currently provide us with any assurance of future sales. These customers can cease purchasing products from us at any time without penalty, they are free to purchase products from our competitors, they may expose us to competitive price pressure on each order and they are not required to make minimum purchases. Any of these actions taken by our customers could have a material adverse effect on the Company's business, financial condition or results of operations.

Because the markets in which we compete are highly competitive and many of our competitors have greater resources than us, we cannot be certain that our products will continue to be accepted in the marketplace or capture increased market share.

The market for our products is intensely competitive and characterized by rapid technological change, evolving standards, short product life cycles, and price erosion. We expect competition to intensify as our competitors expand their product offerings and new competitors enter the market. Given the highly competitive environment in which we operate, we cannot be sure that any competitive advantages currently enjoyed by our products will be sufficient to establish and sustain our products in the market. Any increase in price or other competition could result in erosion of our market share, to the extent we have obtained market share, and could have a negative impact on our financial condition and results of operations. We cannot provide assurance that we will have the financial resources, technical expertise or marketing and support capabilities to compete successfully.

Information about the Company's competitors is included Part I, Item 1 of this Annual Report on Form 10-K under the heading "COMPETITION".

Our business is subject to many factors that could cause our quarterly or annual operating results to fluctuate and our stock price to be volatile.

Our quarterly and annual operating results have fluctuated in the past and may fluctuate significantly in the future due to a variety of factors, many of which are outside of our control. Some of the factors that could affect our quarterly or annual operating results include:

- the timing and amount of, or cancellation or rescheduling of, orders for our products;
- our ability to develop, introduce, ship and support new products and product enhancements and manage product transitions;
- announcements, new product introductions and reductions in the price of products offered by our competitors;
- our ability to achieve cost reductions;
- our ability to obtain sufficient supplies of sole or limited source components for our products;
- our ability to achieve and maintain production volumes and quality levels for our products;
- our ability to maintain the volume of products sold and the mix of distribution channels through which they are sold;
- the loss of any one of our major customers or a significant reduction in orders from those customers;
- increased competition, particularly from larger, better capitalized competitors;
- fluctuations in demand for our products and services; and
- telecommunications and wireless market conditions specifically and economic conditions generally.

Due in part to factors such as the timing of product release dates, purchase orders and product availability, significant volume shipments of products could occur close to the end of a fiscal quarter. Failure to ship products by the end of a quarter may adversely affect operating results. In the future, our customers may delay delivery schedules or cancel their orders without notice. Due to these and other factors, our quarterly revenue, expenses and results of operations could vary significantly in the future, and period-to-period comparisons should not be relied upon as indications of future performance.

Because some of our components, assemblies and electronics manufacturing services are purchased from sole source suppliers or require long lead times, our business is subject to unexpected interruptions, which could cause our operating results to suffer.

Some of our key components are complex to manufacture and have long lead times. Also, our DBS outdoor receiver housings, subassemblies and some of our electronic components are purchased from sole source vendors for which alternative sources are not readily available. In the event of a reduction or interruption of supply, or degradation in quality, it could take up to six months to begin receiving adequate supplies from alternative suppliers, if any. As a result, product shipments could be delayed and revenues and results of operations could suffer. Furthermore, if we receive a smaller allocation of component parts than is necessary to manufacture products in quantities sufficient to meet customer demand, customers could choose to purchase competing products and we could lose market share. Any of these events could have a material adverse effect on the Company's business, financial condition or results of operations.

## If we do not meet product introduction deadlines, our business could be adversely affected.

In the past, we have experienced design and manufacturing difficulties that have delayed the development, introduction or marketing of new products and enhancements and which caused us to incur unexpected expenses. In addition, some of our existing customers have conditioned their future purchases of our products on the addition of new product features. In the past, we have experienced delays in introducing some new product features. Furthermore, in order to compete in some markets, we will have to develop different versions of existing products that operate at different frequencies and comply with diverse, new or varying governmental regulations in each market. Our inability to develop new products or product features on a timely basis, or the failure of new products or product features to achieve market acceptance, could adversely affect our business.

If demand for our products fluctuates rapidly and unpredictably, it may be difficult to manage the business efficiently, which may result in reduced gross margins and profitability.

Our cost structure is based in part on our expectations for future demand. Many costs, particularly those relating to capital equipment and manufacturing overhead, are relatively fixed. Rapid and unpredictable shifts in demand for our products may make it difficult to plan production capacity and business operations efficiently. If demand is significantly below expectations, we may be unable to rapidly reduce these fixed costs, which can diminish gross margins and cause losses. A sudden downturn may also leave us with excess inventory, which may be rendered obsolete if products evolve during the downturn and demand shifts to newer products. Our ability to reduce costs and expenses may be further constrained because we must continue to invest in research and development to maintain our competitive position and to maintain service and support for our existing customer base. Conversely, in the event of a sudden upturn, we may incur significant costs to rapidly expedite delivery of components, procure scarce components and outsource additional manufacturing processes. These costs could reduce our gross margins and overall profitability. Any of these results could adversely affect our business.

Because we currently sell, and we intend to grow the sales of, certain of our products in countries other than the United States, we are subject to different regulatory policies. We may not be able to develop products that comply with the standards of different countries, which could result in our inability to sell our products and, further, we may be subject to political, economic, and other conditions affecting such countries, which could result in reduced sales of our products and which could adversely affect our business.

If our sales are to grow in the longer term, we believe we must grow our international business. Many countries require communications equipment used in their country to comply with unique regulations, including safety regulations, radio frequency allocation schemes and standards. If we cannot develop products that work with different standards, we will be unable to sell our products in those locations. If compliance proves to be more expensive or time consuming than we anticipate, our business would be adversely affected. Some countries have not completed their radio frequency allocation process and therefore we do not know the standards with which we would be required to comply. Furthermore, standards and regulatory requirements are subject to change. If we fail to anticipate or comply with these new standards, our business and results of operations will be adversely affected.

Sales to customers outside the U.S. accounted for 9%, 7%, and 11% of CalAmp's total sales for the fiscal years ended February 28, 2011, 2010 and 2009, respectively. Assuming that we continue to sell our products to foreign customers, we will be subject to the political, economic and other conditions affecting countries or jurisdictions other than the U.S., including in Africa, the Middle East, Europe and Asia. Any interruption or curtailment of trade between the countries in which we operate and our present trading partners, changes in exchange rates, significant shift in U.S. trade policy toward these countries, or significant downturn in the political, economic or financial condition of these countries, could cause demand for and sales of our products to decrease, or subject us to increased regulation including future import and export restrictions, any of which could adversely affect our business.

Additionally, a substantial portion of our components and subassemblies are currently procured from foreign suppliers located primarily in Hong Kong, mainland China, Taiwan, and other Pacific Rim countries. Any significant shift in U.S. trade policy toward these countries or a significant downturn in the political, economic or financial condition of these countries could cause disruption of our supply chain or otherwise disrupt operations, which could adversely affect our business. In addition, if the Chinese government allows the value of its currency to rise vis-à-vis the U.S. dollar, our product housings and subassemblies that are sourced in China could become more expensive, putting pressure on our profit margins.

We may not be able to adequately protect our intellectual property, and our competitors may be able to offer similar products and services that would harm our competitive position.

Other than in our Satellite products business, which currently does not depend upon patented technology, our ability to succeed in wireless data communications markets may depend, in large part, upon our intellectual property for some of our wireless technologies. We currently rely primarily on patents, trademark and trade secret laws, confidentiality procedures and contractual provisions to establish and protect our intellectual property. However, these mechanisms provide us with only limited protection. We currently hold 30 patents. As part of our confidentiality procedures, we enter into non-disclosure agreements with all employees, including officers, managers and engineers. Despite these precautions, third parties could copy or otherwise obtain and use our technology without authorization, or develop similar technology independently. Furthermore, effective protection of intellectual property rights is unavailable

or limited in some foreign countries. The protection of our intellectual property rights may not provide us with any legal remedy should our competitors independently develop similar technology, duplicate our products and services, or design around any intellectual property rights we hold.

## We may be subject to infringement claims that may disrupt the conduct of our business and affect our profitability.

We may be subject to legal proceedings and claims from time to time relating to the intellectual property of others, even though we take steps to assure that neither our employees nor our contractors knowingly incorporate unlicensed copyrights, trade secrets or other intellectual property into our products. It is possible that third parties may claim that our products and services infringe upon their trademark, patent, copyright, or trade secret rights. Any such claims, regardless of their merit, could be time consuming, expensive, cause delays in introducing new or improved products or services, require us to enter into royalty or licensing agreements or require us to stop using the challenged intellectual property. Successful infringement claims against us may materially disrupt the conduct of our business and affect profitability.

## Availability of radio frequencies may restrict the growth of the wireless communications industry and demand for our products.

Radio frequencies are required to provide wireless services. The allocation of frequencies is regulated in the United States and other countries throughout the world and limited spectrum space is allocated to the various wireless services. The growth of the wireless communications industry may be affected if adequate frequencies are not allocated or, alternatively, if new technologies are not developed to better utilize the frequencies currently allocated for such use.

Industry growth has been and may continue to be affected by the availability of licenses required to use frequencies and related costs. Over the last several years, network deployments for public safety mobile broadband data communications has been slowed due to the unavailability of the portion of the 700MHz spectrum intended for public safety use. Demand for our products may continue to be adversely affected so long as the rules for utilizing such spectrum, which are determined by governmental agencies, remain unclear.

## We depend to some extent upon wireless networks owned and controlled by others, unproven business models, and emerging wireless carrier models to deliver existing services and to grow.

If we do not have continued access to sufficient capacity on reliable networks, we may be unable to deliver services and our sales could decrease. Our ability to grow and achieve profitability partly depends on our ability to buy sufficient capacity on the networks of wireless carriers and on the reliability and security of their systems. Some of our wireless services are delivered using airtime purchased from third parties. We depend on these third parties to provide uninterrupted service free from errors or defects and would not be able to satisfy our customers' needs if they failed to provide the required capacity or needed level of service. In addition, our expenses would increase and profitability could be materially adversely affected if wireless carriers were to significantly increase the prices of their services. Our existing agreements with the wireless carriers generally have one-year terms. Some of these wireless carriers are, or could become, our competitors, and if they compete with us, they may refuse to provide us with airtime on their networks.

## Our business could be adversely impacted by the interruption, failure or corruption of our proprietary Internet-based systems that are used to configure and communicate with the wireless tracking and monitoring devices that we sell.

Our Mobile Resource Management business depends upon several Internet-based systems that are proprietary to our Company. These applications, which are hosted by a Tier 1 Data Center and are connected via access points to cellular networks, are used by our customers and by us to configure and communicate with wireless devices for purposes of determining location, speed or other conditions, and to deliver configuration code or executable commands to the devices. If these Internet-based systems failed or were otherwise compromised in some way, it could adversely affect the proper functioning of the wireless tracking and monitoring devices that we sell, and could result in damages being incurred by us as a result of the temporary or permanent inability of our customers to wirelessly communicate with these devices.

New laws and regulations that impact our industry could increase costs or reduce opportunities for us to earn revenue.

Except as described below under "Governmental Regulation," we are not currently subject to direct regulation by the Federal Communications Commission ("FCC") or any other governmental agency, other than regulations applicable to Delaware corporations of similar size that are headquartered in California. However, in the future, we may become subject to regulation by the FCC or another regulatory agency. In addition, the wireless carriers that supply airtime and certain hardware suppliers are subject to regulation by the FCC, and regulations that affect them could increase our costs or reduce our ability to continue selling and supporting our services.

CalAmp's products are subject to mandatory regulatory approvals in the United States and other countries that are subject to change, making compliance costly and unpredictable.

CalAmp's products are subject to certain mandatory regulatory approvals in the United States, Canada and other countries in which it operates. In the United States, the FCC regulates many aspects of communication devices, including radiation of electromagnetic energy, biological safety and rules for devices to be connected to the telephone network. In Canada, similar regulations are administered by Industry Canada. Although CalAmp has obtained necessary FCC and Industry Canada approvals for all products it currently sells, there can be no assurance that such approvals can be obtained for future products on a timely basis, or at all. In addition, such regulatory requirements may change or the Company may not in the future be able to obtain all necessary approvals from countries other than Canada or the United States in which it currently sells its products or in which it may sell its products in the future.

The FCC and Industry Canada may be slow in adopting new regulations allowing private wireless networks to deliver higher data rates in licensed frequency bands for public safety applications. This could adversely affect demand for private networks as traditional private network users may opt for public network connections for all or part of their wireless communication needs. This could have a material adverse effect on the Company's business, results of operations and financial condition since the Company's Wireless Networks data products are currently used in private networks.

Reduced consumer or corporate spending due to the global economic downturn that began in 2008 and other uncertainties in the macroeconomic environment have affected and could continue to adversely affect our revenues and cash flow.

We depend on demand from the consumer, original equipment manufacturer, industrial, automotive and other markets we serve for the end market applications of our products. Our revenues are based on certain levels of consumer and corporate spending. If the significant reductions in consumer or corporate spending as a result of uncertain conditions in the macroeconomic environment continue, our revenues, profitability, ability to make debt payments and cash flow could be adversely affected.

Our ability to make payments of principal and interest on our indebtedness depends upon our future financial performance and ability to generate positive operating cash flows, which is subject to general economic conditions, industry cycles and financial, business and other factors affecting our consolidated operations, many of which are beyond our control.

If we are unable to generate sufficient cash flow from operations in the future to service our debt, we may be required to, among other things:

- refinance or restructure all or a portion of our indebtedness;
- obtain additional financing in the debt or equity markets;
- sell selected assets or businesses;
- reduce or delay planned capital expenditures; or
- reduce or delay planned operating expenditures.

Such measures might not be sufficient to enable us to service our debt, and, if not, we could then be in default under the applicable terms governing our debt, which could have a material adverse effect on us. In addition, any such financing, refinancing or sale of assets might not be available on economically favorable terms, if at all.

## Rises in interest rates could adversely affect our financial condition.

An increase in prevailing interest rates could have an immediate effect on the interest rates charged on our variable rate bank debt with Square 1 Bank, which rise and fall, subject to a minimum monthly interest payment, upon changes in interest rates on a periodic basis. Any increased interest expense associated with increases in interest rates affects our cash flow and could affect our ability to service our debt.

## Risks Relating to Our Common Stock and the Securities Market

Anti-takeover defenses in our charter and under Delaware law could prevent us from being acquired or limit the price that investors might be willing to pay for our common stock in an acquisition.

Section 203 of the Delaware General Corporation Law prohibits a Delaware corporation from engaging in any business combination with any interested stockholder for a period of three years from the time the person became an interested stockholder, unless specific conditions are met. In addition, we have in place various protections which would make it difficult for a company or investor to buy the Company without the approval of our Board of Directors, including a stockholder rights plan, authorized but undesignated preferred stock and provisions requiring advance notice of board nominations and other actions to be taken at stockholder meetings. All of the foregoing could hinder, delay or prevent a change in control and could limit the price that investors might be willing to pay in the future for shares of our common stock.

The trading price of shares of our common stock may be affected by many factors and the price of shares of our common stock could decline.

As a publicly traded company, the trading price of our common stock has fluctuated significantly in the past. The future trading price of our common stock may be volatile and could be subject to wide price fluctuations in response to such factors, including:

- actual or anticipated fluctuations in revenues or operating results;
- failure to meet securities analysts' or investors' expectations of performance;
- changes in key management personnel;
- announcements of technological innovations or new products by CalAmp or its competitors;
- developments in or disputes regarding patents and proprietary rights;
- proposed and completed acquisitions by us or our competitors;
- the mix of products and services sold;
- the timing, placement and fulfillment of significant orders;
- product and service pricing and discounts;
- acts of war or terrorism: and
- general economic conditions.

## Our stock price has been highly volatile in the past and could be highly volatile in the future.

The market price of our stock has been highly volatile due to the risks and uncertainties described in this Annual Report, as well as other factors, including:

- substantial volatility in quarterly revenues and earnings due to our current dependence on a small number of major customers;
- comments by securities analysts; and
- our failure to meet market expectations.

Over the two-year period ended February 28, 2011, the price of CalAmp common stock as reported on The Nasdaq Stock Market ranged from a high of \$3.77 to a low of \$0.37. The stock market has from time to time experienced extreme price and volume fluctuations that were unrelated to the operating performance of particular companies. In the past, companies that have experienced volatility have sometimes subsequently become the subject of securities class action litigation. If litigation were instituted on this basis, it could result in substantial costs and a diversion of management's attention and resources.

## Lack of expected dividends may make our stock less attractive as an investment.

We intend to retain all future earnings for use in the development of our business. We do not anticipate paying any cash dividends on our common stock in the foreseeable future. Generally, stocks that pay regular dividends command higher market trading prices, and so our stock price may be lower as a result of our dividend policy.

### ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## **ITEM 2. PROPERTIES**

The Company's principal facilities, all leased, are as follows:

Location	Square Footage	<u>Use</u>
Oxnard, California	98,000	Corporate office, Satellite segment offices and manufacturing plant
Carlsbad, California	11,000	Wireless DataCom offices
Irvine, California	7,000	Wireless DataCom offices
Atlanta, Georgia	6,000	Wireless DataCom offices
Chaska, Minnesota	4,000	Product design facility
Waseca, Minnesota	34,000	Wireless DataCom offices and manufacturing plant
Montreal, Quebec, Canada	8,000	Wireless DataCom offices

### ITEM 3. LEGAL PROCEEDINGS

We are not currently involved in any material pending legal proceedings.

## **PART II**

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

The Company's Common Stock trades on the NASDAQ Global Select Market under the ticker symbol CAMP. The following table sets forth, for the last two years, the quarterly high and low sale prices for the Company's Common Stock as reported by NASDAQ:

	<b>LOW</b>	<u>HIGH</u>
Fiscal Year Ended February 28, 2011		
1st Quarter	\$ 1.96	\$ 3.60
2nd Quarter	2.00	2.68
3rd Quarter	2.34	3.00
4th Quarter	2.46	3.39
Fiscal Year Ended February 28, 2010		
1st Quarter	\$ 0.37	\$ 1.22
2nd Quarter	0.71	2.27
3rd Quarter	1.91	3.61
4th Quarter	2.46	3.77

At March 31, 2011 the Company had approximately 1,800 stockholders of record. The number of stockholders of record does not include the number of persons having beneficial ownership held in "street name" which are estimated to approximate 6,200. The Company has never paid a cash dividend and has no current plans to pay cash dividends on its Common Stock. The Company's bank credit agreement prohibits payment of dividends without the prior written consent of the bank.

## ITEM 6. SELECTED FINANCIAL DATA

	Year Ended February 28,									
	201	1	2	2010	2	2009		2008		2007
		(Ii	n the	ousands	exce	ept per s	hare	amount	s)	
OPERATING DATA										
Revenues	\$114,3	333	\$1	12,113	\$	98,370	\$1	40,907	\$2	211,714
Cost of revenues	84,7	775	;	89,723		60,244	1	22,412	1	66,279
Gross profit	29,5	558		22,390		38,126		18,495		45,435
Operating expenses:										
Research and development	11,	125		10,943		12,899		15,710		12,989
Selling	10,5	503		9,542		8,959		10,633		6,765
General and administrative	8,8	858		10,523		12,087		14,966		9,792
Intangible asset amortization	1,1	132		1,367		4,429		6,418		3,463
Write-off of acquired in-process										
research and development		_		-		-		310		6,850
Impairment loss		-		-		44,736		71,276		-
Total operating expenses	31,6	618		32,375		83,110	1	19,313		39,859
Operating income (loss)	(2,0	060)		(9,985)	(	44,984)	(1	00,818)		5,576
Non-operating income (expense), net	(1,3	395)		(2,240)		(911)		(2,472)		591
Income (loss) from continuing operations before income taxes	(3,4	455)	(	12,225)	(	45,895)	(1	03,290)		6,167
Income tax benefit (provision)		172		1,374		(3,770)		20,940		(4,716)
Income (loss) from continuing operations	(3,2	283)	(	10,851)	(	49,665)	(	(82,350)		1,451
Loss from discontinued operations, net of tax		-		-		-		(597)	(	(32,639)
Loss on sale of discontinued operations, net of tax		-		-		-		(1,202)		-
Net loss	\$ (3,2	283)	\$(	10,851)	\$ (	49,665)	\$ (	(84,149)	\$ (	(31,188)
Basic earnings (loss) per share from: Continuing operations Discontinued operations	\$ (0	0.12)	\$	(0.43)	\$	(2.01)	\$	(3.45)	\$	0.06
*		-		(0.42)		- (2.01)	_	(0.08)	_	(1.40)
Total basic loss per share	\$ (0	0.12)	\$	(0.43)	\$	(2.01)	\$	(3.53)		(1.34)
Diluted earnings (loss) per share from:										
Continuing operations	\$ (0	).12)	\$	(0.43)	\$	(2.01)	\$	(3.45)	\$	0.06
Discontinued operations				-		-		(0.08)		(1.40)
Total diluted loss per share	\$ (0	0.12)	\$	(0.43)	\$	(2.01)	\$	(3.53)	\$	(1.34)

		February 28,									
	2011	2010	2009	2008	2007						
		(	(In thous ands	)							
BALANCE SHEET DATA											
Current assets	\$ 38,103	\$ 37,490	\$ 44,175	\$ 66,767	\$113,524						
Current liabilities	\$ 32,869	\$ 33,095	\$ 45,458	\$ 40,059	\$ 38,637						
Working capital	\$ 5,234	\$ 4,395	\$ (1,283)	\$ 26,708	\$ 74,887						
Current ratio	1.2	1.1	1.0	1.7	2.9						
Total assets	\$ 55,485	\$ 56,953	\$ 69,647	\$ 143,041	\$229,703						
Long-term debt	\$ 4,460	\$ 4,170	\$ -	\$ 27,187	\$ 31,314						
Stockholders' equity	\$ 17,602	\$ 19,199	\$ 23,199	\$ 73,420	\$151,251						

Factors affecting the year-to-year comparability of the Selected Financial Data include business acquisitions, significant operating charges and adoption of new accounting standards, as follows:

- In fiscal 2009, the Company recorded a Satellite segment impairment charge of \$2.3 million, a Wireless DataCom segment impairment charge of \$41.3 million and an investment impairment charge of \$1.1 million.
- In fiscal 2009, the Company received \$9 million in a legal settlement with Rogers Corporation, a supplier of laminate materials that are part of the Company's DBS products. This was recorded as a reduction of Satellite cost of revenues.
- In fiscal 2008, the Company recorded a \$17.9 million charge for estimated expenses to resolve a product performance issue involving a key DBS customer.
- In fiscal 2008, the Company recorded a Satellite goodwill impairment charge of \$44.4 million and a Wireless DataCom goodwill impairment charge of \$26.9 million.
- In fiscal 2007, the Company acquired Dataradio Inc. and the TechnoCom MRM product line. In fiscal 2008, the Company acquired the Aercept vehicle tracking business and the Smartlink business.
- In fiscal 2007, the Company recorded charges of \$6,850,000 for the write-off of in-process research and development costs in connection with the Dataradio acquisition and \$29,848,000 for the impairment of goodwill and other intangible assets of the discontinued Solutions business. The \$29.9 million impairment charge of fiscal 2007 is included in loss from discontinued operations for that year.

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## **Forward Looking Statements**

Forward looking statements in this Form 10-K which include, without limitation, statements relating to the Company's plans, strategies, objectives, expectations, intentions, projections and other information regarding future performance, are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The words "may", "will", "could", "plans", "intends", "seeks", "believes", "anticipates", "expects", "estimates", "judgment", "goal", and variations of these words and similar expressions, are intended to identify forward-looking statements. These forward-looking statements reflect the Company's current views with respect to future events and financial performance and are subject to certain risks and uncertainties, including, without limitation, product demand, market growth, competitive pressures and pricing declines in the Company's Satellite and Wireless markets, supplier constraints, manufacturing yields, the length and extent of the global economic downturn that has and may continue to adversely affect the Company's business, and other risks and uncertainties that are set forth under the caption "Risk Factors" in Part I, Item 1A of this Annual Report on Form 10-K. Such risks and uncertainties could cause actual results to differ materially from historical or anticipated results. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, it can give no assurance that its expectations will be attained. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

### **Basis of Presentation**

The Company uses a 52-53 week fiscal year ending on the Saturday closest to February 28, which for fiscal years 2011, 2010 and 2009 fell on February 26, 2011, February 27, 2010, and February 28, 2009, respectively. In these consolidated financial statements, the fiscal year end for all years is shown as February 28 for clarity of presentation. Fiscal years 2011, 2010 and 2009 each consisted of 52 weeks.

#### Overview

CalAmp Corp. ("CalAmp" or the "Company") develops and markets wireless communications solutions that deliver data, voice and video for critical networked communications and other applications.

The Company's two business segments are Wireless DataCom, which serves utility, governmental and enterprise customers, and Satellite, which focuses on the North American Direct Broadcast Satellite market.

## WIRELESS DATACOM

The Wireless DataCom segment provides wireless communications technologies, products and services to the wireless networks and mobile resource management markets for a wide range of applications. CalAmp has expertise in designing and providing applications involving various combinations of private and public (cellular infrastructure) networks, narrow-band and broad-band frequencies, licensed and unlicensed radio spectrum, and mobile and fixed-remote communications. The Company's Wireless DataCom segment is comprised of a Wireless Networks business and a Mobile Resource Management business.

## **SATELLITE**

The Company's DBS reception products have historically been sold to the two U.S. DBS system operators, EchoStar and DirecTV, for incorporation into complete subscription satellite television systems. Revenue of the Company's Satellite segment amounted to \$35.9 million, \$54.7 million and \$26.3 million in fiscal years 2011, 2010 and 2009, respectively. In fiscal years 2010 and 2011, the Company did not make any sales to DirecTV because of pricing and competitive pressures. In light of these factors, at the present time it is uncertain when, or if, the Company will resume product shipments to DirecTV.

## **Critical Accounting Policies**

The Company's discussion and analysis of its financial condition and results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of sales and expenses during the reporting periods. Areas where significant judgments are made include, but are not limited to: the allowance for doubtful accounts, inventory valuation, product warranties, the deferred tax asset valuation allowance, and the valuation of long-lived assets. Actual results could differ materially from these estimates.

### **Allowance for Doubtful Accounts**

The Company establishes an allowance for estimated bad debts based upon a review and evaluation of specific customer accounts identified as known and expected collection problems, based on historical experience, or due to insolvency or other collection issues. As further described in Note 1 to the accompanying consolidated financial statements, the Company's customer base is concentrated, with one customer accounting for almost one-third of the Company's fiscal 2011 sales. Changes in either a key customer's financial position, or the economy as a whole, could cause actual write-offs to be materially different from the recorded allowance amount.

## **Inventories**

The Company evaluates the carrying value of inventory on a quarterly basis to determine if the carrying value is recoverable at estimated selling prices. To the extent that estimated selling prices do not exceed the associated carrying values, inventory carrying amounts are written down. In addition, the Company generally treats inventory on hand or committed with suppliers, that is not expected to be sold within the next 12 months, as excess and thus appropriate writedowns of the inventory carrying amounts are established through a charge to cost of revenues. Estimated usage in the next 12 months is based on firm demand represented by orders in backlog at the end of the quarter and management's

estimate of sales beyond existing backlog, giving consideration to customers' forecasted demand, ordering patterns and product life cycles. Significant reductions in product pricing, or changes in technology and/or demand may necessitate additional write-downs of inventory carrying value in the future.

### **Product Warranties**

The Company initially provides for the estimated cost of product warranties at the time revenue is recognized. While it engages in extensive product quality programs and processes, the Company's warranty obligation is affected by product failure rates and material usage and service delivery costs incurred in correcting a product failure. Should actual product failure rates, material usage or service delivery costs differ from management's estimates, revisions to the estimated warranty liability would be required.

### **Deferred Income Tax and Uncertain Tax Positions**

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and for income tax purposes. A deferred income tax asset is recognized if realization of such asset is more likely than not, based upon the weight of available evidence that includes historical operating performance and the Company's forecast of future operating performance. The Company evaluates the realizability of its deferred income tax assets and a valuation allowance is provided, as necessary. During this evaluation, the Company reviews its forecasts of income in conjunction with the positive and negative evidence surrounding the realizability of its deferred income tax assets to determine if a valuation allowance is needed.

In 2007, the Company adopted an accounting pronouncement related to Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC") Topic 740, "Income Taxes" (formerly FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48")) which established a framework for determining the appropriate level of tax reserves to maintain for "uncertain tax positions". FASB ASC Topic 740 uses a two-step approach in which a tax benefit is recognized if a position is more likely than not to be sustained. The amount of the benefit is then measured as the highest tax benefit that is greater than 50% likely to be realized upon settlement. At February 28, 2011, the Company had unrecognized tax benefits of \$1,265,000.

At February 28, 2011, the Company had a net deferred income tax asset balance of \$11.8 million. The current portion of this deferred tax asset is \$2.0 million and the noncurrent portion is \$9.9 million. The net deferred income tax asset balance is comprised of a gross deferred tax asset of \$53.0 million and a valuation allowance of \$41.2 million.

## Impairment Assessments of Purchased Intangible Assets and Other Long-Lived Assets

At February 28, 2011, the Company had \$4.0 million in other intangible assets on its consolidated balance sheet. The Company believes the estimate of its valuation of long-lived assets is a "critical accounting estimate" because if circumstances arose that led to a decrease in the valuation it could have a material impact on the Company's results of operations.

The Company makes judgments about the recoverability of non-goodwill intangible assets and other long-lived assets whenever events or changes in circumstances indicate that an impairment in the remaining value of the assets recorded on the balance sheet may exist.

In order to estimate the fair value of long-lived assets, the Company typically makes various assumptions about the future prospects for the business that the asset relates to, considers market factors specific to that business and estimates future cash flows to be generated by that business. These assumptions and estimates are necessarily subjective and based on management's best estimates based on the information available at the time such estimates are made. Based on these assumptions and estimates, the Company determines whether it needs to record an impairment charge to reduce the value of the asset stated on the balance sheet to reflect its estimated fair value determined by a discounted cash flow analysis. Assumptions and estimates about future values and remaining useful lives are complex and often subjective. They can be affected by a variety of factors, including external factors such as industry and economic trends, and internal factors such as changes in the Company's business strategy and its internal forecasts. Although management believes the assumptions and estimates that have been made in the past have been reasonable and appropriate, different assumptions of the anticipated future benefits from these businesses could result in impairment charges in the statement of operations, and lower asset values on the balance sheet. Conversely, less conservative assumptions could result in smaller or no impairment charges.

## **Stock-Based Compensation Expense**

The Company measures stock-based compensation expense at the grant date, based on the fair value of the award, and recognizes the expense over the employee's requisite service (vesting) period using the straight-line method. The measurement of stock-based compensation expense is based on several criteria including, but not limited to, the valuation model used and associated input factors, such as expected term of the award, stock price volatility, risk free interest rate and forfeiture rate. Certain of these inputs are subjective to some degree and are determined based in part on management's judgment. The Company recognizes the compensation expense on a straight-line basis for its graded-vesting awards. Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. However, the cumulative compensation expense recognized at any point in time must at least equal the portion of the grant-date fair value of the award that is vested at that date. As used in this context, the term "forfeitures" is distinct from "cancellations" or "expirations", and refers only to the unvested portion of the surrendered equity awards.

## **Revenue Recognition**

The Company recognizes revenue from product sales when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable and collection of the sales price is reasonably assured. In cases where terms of sale include subjective customer acceptance criteria, revenue is deferred until the acceptance criteria are met. Critical judgments made by management related to revenue recognition include the determination of whether or not customer acceptance criteria are perfunctory or inconsequential. The determination of whether or not the customer acceptance terms are perfunctory or inconsequential impacts the amount and timing of revenue recognized. Critical judgments also include estimates of warranty reserves, which are established based on historical experience and knowledge of the product.

The Company defers revenues from products sold with data communication services because the services are essential to the functionality of the products, and accordingly, the associated product costs are recorded as deferred costs. These deferred amounts are recognized over the minimum contractual term of one year on a straight-line basis. Revenues from renewals of the services after the initial one year term are recognized when services are performed. In certain instances where customers prepay the renewals, such amounts are recorded as deferred revenues and are recognized over future periods in accordance with the renewal term.

The Company also undertakes projects that include the design, development and manufacture of communication systems used in the public safety and transportation sectors that are specially customized to customers' specifications or that involve fixed site construction. Sales under such contracts are recorded under the percentage-of-completion method. Estimated revenues and costs are recorded as work is performed based on the percentage that incurred costs bear to estimated total costs utilizing the most recent estimates of costs. If the current contract estimate indicates a loss, provision is made for the total anticipated loss in the current period. Critical estimates made by management related to revenue recognition under the percentage-of-completion method include the estimation of costs at completion and the determination of the overall margin rate on the specific project.

## Results of Operations, Fiscal Years 2009 Through 2011

The following table sets forth, for the periods indicated, the percentage of revenues represented by items included in the Company's consolidated statements of operations:

	Year E	inded Februar	y 28,
	2011	2010	2009
Revenues	100.0%	100.0%	100.0%
Cost of revenues	74.1	80.0	61.3
Gross profit	25.9	20.0	38.7
Operating expenses:			
Research and development	9.7	9.8	13.1
Selling	9.2	8.5	9.1
General and administrative	7.7	9.4	12.2
Intangible asset amortization	1.0	1.2	4.5
Impairment loss		-	45.5
Operating loss	(1.7)	(8.9)	(45.7)
Other expense, net	(1.3)	(2.0)	(0.9)
Loss before income taxes	(3.0)	(10.9)	(46.6)
Income tax benefit (provision)	0.2	1.2	(3.9)
Net loss	(2.8%)	(9.7%)	(50.5%)

The Company's revenue, gross profit and operating income (loss) by business segment for the last three years are as follows:

## REVENUE BY SEGMENT

	Year ended February 28,											
	2011				2010	1	2009					
			% of			% of			% of			
		\$000s	Total		<u>\$000s</u>	Total		\$000s	Total			
Segment												
Satellite	\$	35,899	31.4%	\$	54,715	48.8%	\$	26,327	26.8%			
Wireless DataCom		78,434	68.6%		57,398	51.2%		72,043	73.2%			
Total	\$	114,333	100.0%	\$	112,113	100.0%	\$	98,370	100.0%			

## GROSS PROFIT BY SEGMENT

Year ended February 28,											
2011				2010	)	2009					
	8000s	% of Total		8000s	% of Total		\$000s	% of Total			
\$	1,636	5.5%	\$	4,258	19.0%	\$	10,254	26.9%			
	27,922	94.5%		18,132	81.0%		27,872	73.1%			
\$	29,558	100.0%	\$	22,390	100.0%	\$	38,126	100.0%			
		\$000s \$ 1,636 27,922	\$000s % of Total \$ 1,636 5.5% 27,922 94.5%	2011       % of \$\\$000s     Total     \$\\$\$       \$ 1,636 \$ 5.5% \$ 27,922 \$ 94.5%     \$\\$\$	2011         2010           % of         % of           \$000s         Total         \$000s           \$ 1,636         5.5%         \$ 4,258           27,922         94.5%         18,132	\$000s         % of Total         \$000s         % of Total           \$ 1,636         5.5%         \$ 4,258         19.0%           27,922         94.5%         18,132         81.0%	2011         2010           % of \$\frac{\psi of}{\psi of of}\$         % of \$\frac{\psi of}{\psi of of}\$           \$000s         Total         \$000s         Total         \$           \$1,636         5.5%         \$4,258         19.0%         \$           \$27,922         94.5%         18,132         81.0%	2011         2010         2009           \$000s         Total         \$000s         Total         \$000s           \$ 1,636         5.5%         \$ 4,258         19.0%         \$ 10,254           27,922         94.5%         18,132         81.0%         27,872			

### OPERATING INCOME (LOSS) BY SEGMENT

Vear	ended	Februar	v 28

	2011				2010	)	2009		
		% of				% of			% of
			Total			Total			Total
		\$000s	Revenue		\$000s	Revenue		\$000s	Revenue
Segment									
Satellite	\$	(2,460)	(2.2%)	\$	(111)	(0.1%)	\$	3,616	3.7%
Wireless DataCom		4,922	4.3%		(5,867)	(5.2%)		(42,206)	(42.9%)
Corporate expenses		(4,522)	(4.0%)		(4,007)	(3.6%)		(6,394)	(6.5%)
Total	\$	(2,060)	(1.8%)	\$	(9,985)	(8.9%)	\$	(44,984)	(45.7%)

Satellite's gross profit of \$10.3 million and operating income of \$3.6 million in fiscal 2009 includes a \$9 million gain recorded as a reduction of cost of revenues from a legal settlement with a supplier in January 2009. The operating income of \$3.6 million for that period also includes a goodwill impairment charge of \$2.3 million.

Wireless DataCom's operating loss of \$42.2 million in fiscal 2009 includes impairment charges aggregating \$41.3 million.

Corporate expenses in fiscal 2009 include an impairment charge of \$1.1 million on an investment in preferred stock of a privately held company.

## Fiscal Year 2011 compared to Fiscal Year 2010

#### Revenue

Satellite revenue declined by \$18.8 million, or 34%, to \$35.9 million in fiscal 2011 from \$54.7 million in fiscal 2010 because of reduced demand for the older generation DBS products that the Company is still producing. The Company recently received product approval from Echostar of a next generation product, and has three other products in development for this customer. On the basis of these new products, the Company expects that its Satellite revenues will improve in fiscal 2012.

Wireless DataCom revenue increased by \$21.0 million, or 37%, to \$78.4 million in fiscal 2011 compared to \$57.4 million in fiscal 2010. The revenue increase was predominantly related to the MRM product line and was attributable to the addition of new customers and growth in orders from existing customers.

## **Gross Profit and Gross Margins**

Satellite gross profit was \$1.6 million in fiscal 2011 compared to \$4.3 million in the previous year. The decrease in gross profit is primarily attributable to the decrease in revenue. Satellite gross margin decreased to 4.6% in fiscal 2011 from 7.8% in fiscal 2010. The decline in gross margin was primarily due to lower absorption of fixed costs on lower revenue, partially offset by the benefits in fiscal 2011 from (i) \$521,000 associated with the sale of Satellite products for which the inventory cost had been written off in a prior year; a partial reversal of a vendor commitment liability due to consumption of materials of \$218,000; and (iii) royalty income of \$200,000 that had no corresponding cost of revenue.

Wireless DataCom gross profit increased by \$9.8 million to \$27.9 million in fiscal 2011 compared to \$18.1 million in fiscal 2010. Wireless DataCom gross margin improved to 35.6% in fiscal 2011 from 31.6% in fiscal 2010 due primarily to increased absorption of fixed manufacturing costs on higher revenue.

See also Note 12 to the accompanying consolidated financial statements for additional operating data by business segment.

## **Operating Expenses**

Consolidated research and development ("R&D") expense increased by 2% to \$11.1 million in fiscal 2011 from \$10.9 million in the previous year. R&D spending as a percent of revenues remained flat at 10%.

Consolidated selling expenses increased from \$9.5 million in fiscal 2010 to \$10.5 million in fiscal 2011, primarily because of higher incentive and commission expense on the higher Wireless DataCom revenue level, increased salaries expense and higher travel expenses.

Consolidated general and administrative ("G&A") expense declined by \$1.7 million to \$8.9 million in fiscal 2011. Legal expense was \$847,000 lower in fiscal 2011 than in fiscal 2010 due in part to the Company's receipt of \$230,000 from another company for the reimbursement of legal defense costs incurred in prior years related to a patent infringement claim. Also contributing to the decrease in G&A expense were lower payroll costs due to workforce reductions and other cost cutting actions implemented by the Company.

Amortization of intangibles decreased from \$1.4 million in fiscal 2010 to \$1.1 million in fiscal 2011. The reduction is attributable to some intangible assets becoming fully amortized during the current fiscal year.

## **Non-operating Expense**

Non-operating expense was \$1.4 million for fiscal 2011, compared to \$2.2 million for fiscal 2010. The decrease was due to the presence in fiscal 2010 of a \$1.0 million loss on the sale of an investment in the preferred stock of a privately held company and a \$288,000 foreign currency loss, partially offset by a year-over-year increase in net interest expense of \$505,000. The higher interest expense in fiscal 2011 was attributable to the higher effective interest rate on the Company's borrowings due to the 6% minimum interest on the bank revolving credit facility and the 12% interest on the Subordinated Notes in the principal amount of \$5 million, as well as interest expense from amortization of debt issue costs and debt discount as discussed in Note 5 to the accompanying consolidated financial statements.

## **Income Tax Benefit**

The tax benefit of \$172,000 in fiscal 2011 was related to the carryback of net operating losses of the Company's French subsidiary.

The tax benefit of \$1.4 million in fiscal 2010 was related to the reversal of an uncertain tax position which was resolved. This uncertain tax position reversal was recorded as an income tax benefit because the benefit had been recognized in the applicable income tax returns but had not previously been recognized in the consolidated statement of operations.

No other tax benefit was recorded in fiscal 2011 and 2010 because future realizability of such tax benefits is not considered to be more likely than not.

## Fiscal Year 2010 compared to Fiscal Year 2009

### Revenue

Satellite revenue increased \$28.4 million, or 108%, to \$54.7 million in fiscal 2010 from \$26.3 million in fiscal 2009. The Company's historically largest DBS customer put on hold all orders with the Company in late May 2007, including orders for newer generation products, pending a requalification of all products manufactured by CalAmp for this customer. In January 2008, the customer requalified CalAmp's designs for the affected products and in late May 2008 the Company resumed product shipments to this customer. Revenues from this DBS customer were \$39.1 million higher for fiscal 2010 compared to the previous year. However, there were no sales to the Company's other U.S. DBS service provider in fiscal 2010 compared to sales of \$10.2 million in the previous year due to pricing and competitive pressures on older generation products and the time required to get the next generation products qualified with this customer.

Wireless DataCom revenue declined by \$14.6 million, or 20%, to \$57.4 million in fiscal 2010 compared to \$72.0 million in fiscal 2009. The decrease in revenue is due to lower sales by the Wireless DataCom business units as the result of the global economic downturn.

## **Gross Profit and Gross Margins**

Satellite gross profit was \$4.3 million in fiscal 2010 compared to \$10.3 million in the previous year. The gross profit in fiscal 2009 was benefited by (i) a \$9.0 million gain from a legal settlement with a supplier that was recorded as a reduction of cost of revenues; (ii) \$0.6 million associated with the sale of Satellite products for which the inventory cost had been fully reserved in the prior fiscal year; and (iii) a reduction of \$1.1 million in estimated costs to correct a product performance issue. The increase in gross profit in fiscal 2010 compared to the previous year (after excluding the aforementioned benefits) was due primarily to higher satellite revenue.

Wireless DataCom gross profit decreased 35% to \$18.1 million in fiscal 2010, compared to \$27.9 million in fiscal 2009. Wireless DataCom gross margin decreased to 31.6% in fiscal 2010 from 38.7% in fiscal 2009, due primarily to the decline in revenue and partly to the \$1.5 million patent sale in fiscal 2009 for which there was no associated cost. Excluding the patent sale, Wireless DataCom gross margin was 37.4% in fiscal 2009.

See also Note 12 to the accompanying consolidated financial statements for additional operating data by business segment.

## **Operating Expenses**

Consolidated R&D expense decreased by \$2.0 million to \$10.9 million in fiscal 2010 from \$12.9 million in fiscal 2009. This decrease was primarily due to personnel reductions in the Wireless Networks business unit of the Wireless DataCom segment.

Consolidated selling expenses increased from \$9.0 million in fiscal 2009 to \$9.5 million in fiscal 2010, primarily because selling expenses in fiscal 2009 were benefited by bad debt reserve reductions of \$927,000 related to a Wireless DataCom customer.

Consolidated G&A decreased from \$12.1 million in fiscal 2009 to \$10.5 million in fiscal 2010 due to cost reduction actions implemented by the Company. Other factors contributing to the decrease were: (i) a \$247,000 decrease in legal expense in fiscal 2010 compared to fiscal 2009; and (ii) a \$303,000 charge for severance costs of the Company's former Satellite Division president in fiscal 2009. Partially offsetting the effect of these year-over-year expense reductions in G&A was an increase of \$552,000 in stock-based compensation expense because the G&A in fiscal 2009 included a reduction of stock compensation expense as the result of the forfeiture of unvested stock options upon the resignation of the Company's former President and Chief Executive Officer in March 2008.

Amortization of intangibles decreased from \$4.4 million in fiscal 2009 to \$1.4 million in fiscal 2010. These reductions are attributable to the lower carrying value of intangible assets as a result of the impairment write-down recorded in the fourth quarter of fiscal 2009.

## **Non-operating Expense**

Non-operating expense was \$2.2 million for fiscal 2010, compared to \$0.9 million for fiscal 2009. The increase was due to the loss on the sale of an investment in the preferred stock of a privately held company of \$1.0 million in fiscal 2010 and a \$288,000 foreign currency loss also in fiscal 2010, compared to a foreign currency gain of \$177,000 gain in fiscal 2009. These losses were partially offset by a decrease in net interest expense of \$151,000 as a result of lower average outstanding bank debt during fiscal 2010.

## **Income Tax Benefit (Provision)**

The income tax benefit of \$1.4 million in fiscal 2010 was related to the reversal of an uncertain tax position which was resolved. This uncertain tax position reversal was recorded as an income tax benefit because the benefit had been recognized in the applicable income tax returns but had not previously been recognized in the consolidated statement of operations. No other tax benefit was recorded in fiscal 2010 because future realizability of such tax benefits is not considered to be more likely than not. An income tax provision of \$3.8 million was recorded in fiscal 2009 because the Company had taxable income after excluding that portion of the fiscal 2009 impairment loss that was not deductible for income taxes.

## **Liquidity and Capital Resources**

The Company's primary sources of liquidity are its cash and cash equivalents, which amounted to \$4,241,000 at February 28, 2011, and the working capital line of credit with Square 1 Bank. During fiscal year 2011, cash and cash equivalents increased by \$1,255,000. Cash was provided by operations in the amount of \$857,000, net borrowings on the bank line of credit of \$1,588,000 and collections on a note receivable of \$428,000, partially offset by capital expenditures of \$1,245,000 and employee withholding taxes paid related to net share settlement of vested equity awards of \$405,000.

On December 22, 2009, the Company entered into a Loan and Security Agreement (the "Loan Agreement") with Square 1 Bank. This revolving credit facility expires on December 22, 2011 and provides for borrowings up to the lesser of \$12 million or 85% of the Company's eligible accounts receivable. Outstanding borrowings under this facility bear interest at Square 1 Bank's prime rate plus 2.0%, subject to minimum interest of 6.0% per annum or \$20,000 per month, whichever is greater. Interest is payable on the last day of each calendar month. The Company paid a loan fee of \$120,000 to Square 1 Bank in connection with this credit facility. At February 28, 2011, the Company had outstanding borrowings under this facility of \$7,489,000, and the amount available to borrow at that date amounted to \$3,815,000.

The Loan Agreement contains a financial covenant that requires the Company to maintain minimum levels of earnings before interest, income taxes, depreciation, amortization and other noncash charges ("EBITDA"). The Loan Agreement also provides for a number of standard events of default, including a provision that a material adverse change constitutes an event of default that permits the lender, at its option, to accelerate the loan. Among other provisions, the Loan Agreement also requires a lock-box and cash collateral account whereby cash remittances from the Company's customers are directed to the cash collateral account and which amounts are applied to reduce the revolving loan principal balance. Borrowings under the Loan Agreement are secured by substantially all of the assets of the Company and its domestic subsidiaries.

## **Off-Balance Sheet Arrangements**

The Company has no off-balance sheet arrangements.

## **Contractual Obligations**

Following is a summary of the Company's contractual cash obligations as of February 28, 2011 (in thousands):

	Payments Due by Period									
Contractual Obligations	Less than 1 year 1-3			3 years	3-5	5 years	More than 5 years Tota			<b>Fotal</b>
Bank line of credit principal	\$	7,489	\$	-	\$	-	\$	-	\$	7,489
Minimum contractual interest										
on bank line of credit		194		-		-		-		194
Subordinated notes principal		-		5,000		-		-		5,000
Subordinated notes interest		600		585		-		-		1,185
Operating leases		1,785		1,749		1,584		285		5,403
Purchase obligations		20,596		-		-		-		20,596
Total contractual obligations	\$	30,664	\$	7,334	\$	1,584	\$	285	\$	39,867

Purchase obligations consist of obligations under non-cancelable purchase orders, primarily for inventory purchases of raw materials, components and subassemblies.

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## **Foreign Currency Risk**

The Company has international operations, giving rise to exposure to market risks from changes in foreign exchange rates. A cumulative foreign currency translation loss of \$866,000 related to the Company's Canadian and French subsidiaries is included in accumulated other comprehensive loss in the stockholders' equity section of the consolidated balance sheets at February 28, 2011 and 2010. Foreign currency gains (losses) included in the consolidated statements of operations were \$40,000, \$(288,000) and \$177,000 in fiscal 2011, 2010 and 2009, respectively.

## **Interest Rate Risk**

The Company has variable-rate bank debt. A fluctuation of one percent in the interest rate on the \$12 million revolving credit facility with Square 1 Bank would have an annual impact of approximately \$70,000 net of tax on the Company's consolidated statement of operations assuming that the full amount of the facility was borrowed. The Subordinated Notes in the aggregate principal amount of \$5,000,000 bear a fixed rate of interest of 12% and hence are not subject to interest rate risk.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders CalAmp Corp. and Subsidiaries

We have audited the accompanying consolidated balance sheets of CalAmp Corp. and subsidiaries as of February 28, 2011 and 2010, and the related consolidated statements of operations, stockholders' equity and comprehensive loss, and cash flows for each of the three years in the period ended February 28, 2011. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of CalAmp Corp. and subsidiaries as of February 28, 2011 and 2010, and the results of their operations and their cash flows for each of the three years in the period ended February 28, 2011 in conformity with U.S. generally accepted accounting principles.

SINGERLEWAK LLP

/s/ SINGERLEWAK LLP

Los Angeles, California April 28, 2011

## CONSOLIDATED BALANCE SHEETS

## (In thousands, except par value)

Current assets		February 28,		28,	
Cash and cash equivalents         \$ 2,986           Accounts receivable, less allowance for doubtful accounts of \$290 and \$413 at February 28, 2011 and 2010, respectively         16,814         16,520           Inventories         9,890         10,608           Deferred income tax assets         1,961         2,656           Prepaid expenses and other current assets         5,197         4,720           Total current assets         38,103         37,490           Property, equipment and improvements, net of accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         4,012           Other assets         1,606         2,247           Other assets         1,606         2,247           Easilities and Stockholders' Equity         5,5485         56,953           Current liabilities         3,441         2,748           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,749           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460	Assets		2011		2010
Accounts receivable, less allowance for doubtful accounts of \$290 and \$413 at February 28, 2011 and 2010, respectively Inventories         16,814         16,520           Inventories         9,890         10,608           Deferred income tax assets         1,961         2,656           Prepaid expenses and other current assets         38,103         37,490           Property, equipment and improvements, net of accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Emance of the company of the com	Current assets:	-			
\$290 and \$413 at February 28, 2011 and 2010, respectively         16,814         16,520           Inventories         9,890         10,608           Deferred income tax assets         1,961         2,656           Prepaid expenses and other current assets         5,197         4,720           Total current assets         38,103         37,490           Property, equipment and improvements, net of accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Unterest liabilities and Stockholders' Equity         55,485         56,953           Current liabilities         7,489         5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies         554         489	Cash and cash equivalents	\$	4,241	\$	2,986
Inventories	Accounts receivable, less allowance for doubtful accounts of				
Deferred income tax assets         1,961         2,656           Prepaid expenses and other current assets         5,197         4,720           Total current assets         38,103         37,490           Property, equipment and improvements, net of accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Expect the intangible assets, net         1,606         2,247           Unterest liabilities and Stockholders' Equity         85,485         56,933           Urrent liabilities         3,341         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies         554         489           Stockholders' equity:         2         - <td>\$290 and \$413 at February 28, 2011 and 2010, respectively</td> <td></td> <td>16,814</td> <td></td> <td>16,520</td>	\$290 and \$413 at February 28, 2011 and 2010, respectively		16,814		16,520
Prepaid expenses and other current assets         5,197         4,720           Total current assets         38,103         37,490           Property, equipment and improvements, net of accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Liabilities and Stockholders' Equity           Current liabilities:           Bank working capital line of credit         7,489         5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,76         4,740           Other current liabilities         2,140         3,526           Total current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Commitments and contingencies         5,54         480           Stockholders' equity:         2,140         4,60         4,170           Commitments and contingencies         5,54         4,80         4,170           Commitme	Inventories		9,890		10,608
Total current assets         38,103         37,490           Property, equipment and improvements, net of accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Current seets         1,606         2,247           ** Sp.48**         56,953           ** Current liabilities         3         5,748         \$56,953           ** Accounts payable         14,103         16,186         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,204         \$6,205	Deferred income tax assets		1,961		2,656
Property, equipment and improvements, net of accumulated depreciation and amortization         1.877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Current liabilities         1,606         2,247           Bank working capital line of credit         \$7,489         \$5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies         554         489           Stockholders' equity:         2         -         -           Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -         -           Commitments and contingencies         28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively	Prepaid expenses and other current assets		5,197		4,720
accumulated depreciation and amortization         1,877         2,055           Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           ** S5,485         \$56,953           ** Liabilities and Stockholders' Equity           ** Current liabilities         ** 7,489         \$5,901           ** Accounts payable         14,103         16,186           ** Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           ** Commitments and contingencies           ** Stockholders' equity:           Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -           Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively         281 <t< td=""><td>Total current assets</td><td></td><td>38,103</td><td></td><td>37,490</td></t<>	Total current assets		38,103		37,490
Deferred income tax assets, less current portion         9,887         10,017           Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           ** 55,485         \$56,953           ** Liabilities and Stockholders' Equity           ** Current liabilities           ** Styles           Bank working capital line of credit         \$7,489         \$5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         5,54         489           Commitments and contingencies         554         489           Stockholders' equity:         2         -           Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -           Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively	Property, equipment and improvements, net of				
Intangible assets, net         4,012         5,144           Other assets         1,606         2,247           Experimental substitives and Stockholders' Equity           Current liabilities and Stockholders' Equity           Current liabilities:         5,485         5,6953           Bank working capital line of credit         \$ 7,489         \$ 5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         32,869         33,095           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies           Stockholders' equity:           Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -           Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively         281         277           Additional paid-in capital         153,135         151,453           Accumulate	accumulated depreciation and amortization		1,877		2,055
Other assets         1,606         2,247           Liabilities and Stockholders' Equity           Current liabilities:           Bank working capital line of credit         \$7,489         \$5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies         554         489           Stockholders' equity:         Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -           Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively         281         277           Additional paid-in capital         153,135         151,453           Accumulated deficit         (134,948)         (131,665)	Deferred income tax assets, less current portion		9,887		10,017
Liabilities and Stockholders' Equity         55,485         56,953           Current liabilities:           Bank working capital line of credit         \$7,489         \$5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies         554         489           Commitments and contingencies         554         489           Stockholders' equity:         Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -         -           Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively         281         277           Additional paid-in capital         153,135         151,453           Accumulated deficit         (134,948)         (131,665)	Intangible assets, net		4,012		5,144
Liabilities and Stockholders' Equity           Current liabilities:           Bank working capital line of credit         \$ 7,489         \$ 5,901           Accounts payable         14,103         16,186           Accrued payroll and employee benefits         3,341         2,742           Deferred revenue         5,796         4,740           Other current liabilities         2,140         3,526           Total current liabilities         32,869         33,095           Long-term debt         4,460         4,170           Other non-current liabilities         554         489           Commitments and contingencies         554         489           Stockholders' equity:         Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding         -         -         -         -           Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively         281         277           Additional paid-in capital at February 28, 2011 and 2010, respectively         153,135         151,453           Accumulated deficit         (134,948)         (131,665)	Other assets		1,606		2,247
Current liabilities:         Bank working capital line of credit       \$7,489       \$5,901         Accounts payable       14,103       16,186         Accrued payroll and employee benefits       3,341       2,742         Deferred revenue       5,796       4,740         Other current liabilities       2,140       3,526         Total current liabilities       32,869       33,095         Long-term debt       4,460       4,170         Other non-current liabilities       554       489         Commitments and contingencies         Stockholders' equity:       Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding       -       -       -         Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively       281       277         Additional paid-in capital Accumulated deficit       153,135       151,453         Accumulated deficit       (134,948)       (131,665)		\$	55,485	\$	56,953
Current liabilities:         Bank working capital line of credit       \$7,489       \$5,901         Accounts payable       14,103       16,186         Accrued payroll and employee benefits       3,341       2,742         Deferred revenue       5,796       4,740         Other current liabilities       2,140       3,526         Total current liabilities       32,869       33,095         Long-term debt       4,460       4,170         Other non-current liabilities       554       489         Commitments and contingencies         Stockholders' equity:       Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding       -       -       -         Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively       281       277         Additional paid-in capital Accumulated deficit       153,135       151,453         Accumulated deficit       (134,948)       (131,665)	Liabilities and Stockholders' Equity				
Accounts payable       14,103       16,186         Accrued payroll and employee benefits       3,341       2,742         Deferred revenue       5,796       4,740         Other current liabilities       2,140       3,526         Total current liabilities       32,869       33,095         Long-term debt       4,460       4,170         Other non-current liabilities       554       489         Commitments and contingencies         Stockholders' equity:       Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding       -       -         Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively       281       277         Additional paid-in capital       153,135       151,453         Accumulated deficit       (134,948)       (131,665)	• •				
Accounts payable       14,103       16,186         Accrued payroll and employee benefits       3,341       2,742         Deferred revenue       5,796       4,740         Other current liabilities       2,140       3,526         Total current liabilities       32,869       33,095         Long-term debt       4,460       4,170         Other non-current liabilities       554       489         Commitments and contingencies         Stockholders' equity:       Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding       -       -         Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively       281       277         Additional paid-in capital       153,135       151,453         Accumulated deficit       (134,948)       (131,665)	Bank working capital line of credit	\$	7,489	\$	5,901
Deferred revenue 5,796 4,740 Other current liabilities 2,140 3,526 Total current liabilities 32,869 33,095  Long-term debt 4,460 4,170 Other non-current liabilities 554 489  Commitments and contingencies  Stockholders' equity: Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively 281 277 Additional paid-in capital 153,135 151,453 Accumulated deficit (134,948) (131,665)			14,103		16,186
Other current liabilities 2,140 3,526 Total current liabilities 32,869 33,095  Long-term debt 4,460 4,170 Other non-current liabilities 554 489  Commitments and contingencies  Stockholders' equity:  Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively 281 277  Additional paid-in capital 153,135 151,453 Accumulated deficit (134,948) (131,665)	Accrued payroll and employee benefits		3,341		2,742
Total current liabilities 32,869 33,095  Long-term debt 4,460 4,170 Other non-current liabilities 554 489  Commitments and contingencies  Stockholders' equity:  Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively 281 277  Additional paid-in capital 153,135 151,453 Accumulated deficit (134,948) (131,665)	Deferred revenue		5,796		4,740
Long-term debt 4,460 4,170 Other non-current liabilities 554 489 Commitments and contingencies Stockholders' equity: Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively 281 277 Additional paid-in capital 153,135 151,453 Accumulated deficit (134,948) (131,665)	Other current liabilities		2,140		3,526
Other non-current liabilities 554 489  Commitments and contingencies  Stockholders' equity:  Preferred stock, \$.01 par value; 3,000 shares authorized;  no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized;  28,147 and 27,662 shares issued and outstanding  at February 28, 2011 and 2010, respectively 281 277  Additional paid-in capital 153,135 151,453  Accumulated deficit (134,948) (131,665)	Total current liabilities		32,869		33,095
Commitments and contingencies  Stockholders' equity:  Preferred stock, \$.01 par value; 3,000 shares authorized;  no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized;  28,147 and 27,662 shares issued and outstanding  at February 28, 2011 and 2010, respectively  Additional paid-in capital  Accumulated deficit  Commitments and contingencies	Long-term debt		4,460		4,170
Stockholders' equity:  Preferred stock, \$.01 par value; 3,000 shares authorized;  no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized;  28,147 and 27,662 shares issued and outstanding  at February 28, 2011 and 2010, respectively  Additional paid-in capital  Accumulated deficit  Stockholders' equity:	Other non-current liabilities		554		489
Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  Additional paid-in capital  Accumulated deficit  Preferred stock, \$.01 par value; 3,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  153,135 151,453 Accumulated deficit  (134,948)	Commitments and contingencies				
Preferred stock, \$.01 par value; 3,000 shares authorized; no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  Additional paid-in capital  Accumulated deficit  Preferred stock, \$.01 par value; 3,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  153,135 151,453 151,453	Stockholders' equity:				
no shares issued or outstanding  Common stock, \$.01 par value; 40,000 shares authorized;  28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  Additional paid-in capital  Accumulated deficit  153,135  151,453  (134,948)  (131,665)	- ·				
Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  Additional paid-in capital  Accumulated deficit  Common stock, \$.01 par value; 40,000 shares authorized; 28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively  153,135 151,453 Accumulated deficit  (134,948)			_		_
28,147 and 27,662 shares issued and outstanding at February 28, 2011 and 2010, respectively       281       277         Additional paid-in capital       153,135       151,453         Accumulated deficit       (134,948)       (131,665)	e				
at February 28, 2011 and 2010, respectively       281       277         Additional paid-in capital       153,135       151,453         Accumulated deficit       (134,948)       (131,665)	•				
Additional paid-in capital       153,135       151,453         Accumulated deficit       (134,948)       (131,665)			281		277
Accumulated deficit (134,948) (131,665)			153,135		151,453
	• •	(		(	
Accumulated other comprehensive loss (800) (800)	Accumulated other comprehensive loss	`	(866)	`	(866)
Total stockholders' equity 17,602 19,199	•				
\$ 55,485 \$ 56,953		\$	55,485	\$	56,953

## CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts)

	Year Ended February 28,				28,	
	2	2011		2010		2009
Revenues	\$ 1	114,333	\$	112,113	\$	98,370
Cost of revenues		84,775		89,723		60,244
Gross profit		29,558		22,390		38,126
Operating expenses:						
Research and development		11,125		10,943		12,899
Selling		10,503		9,542		8,959
General and administrative		8,858		10,523		12,087
Intangible asset amortization		1,132		1,367		4,429
Impairment loss		-				44,736
Total operating expenses		31,618		32,375		83,110
Operating loss		(2,060)		(9,985)		(44,984)
Non-operating income (expense):						
Interest expense, net		(1,445)		(940)		(1,091)
Loss on sale of investment		-		(1,008)		-
Other income (expense), net		50		(292)		180
Total non-operating expense		(1,395)		(2,240)		(911)
Loss before income taxes		(3,455)		(12,225)		(45,895)
Income tax benefit (provision)		172		1,374		(3,770)
Net loss	\$	(3,283)	\$	(10,851)	\$	(49,665)
Total basic and diluted loss per share	\$	(0.12)	\$	(0.43)	\$	(2.01)
Shares used in computing basic and diluted loss per share:		27,181		25,309		24,765

# CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE LOSS

(In thousands)

_	Common Stock		Additional - Paid-in	Retained Earnings (Accumulat	Accumulate d Other Comprehen-	Total Stockholders'	
<del>-</del>	Shares	Amount	Capital	ed Deficit)	sive Loss	Equity	
Balances at February 28, 2008	25,041	\$ 250	\$ 144,318	\$ (71,149)	\$ 1	\$ 73,420	
Net loss				(49,665)		(49,665)	
Foreign currency translation adjustments	3				(1,121)	(1,121)	
Comprehensive loss						(50,786)	
Stock-based compensation expense			1,268			1,268	
Issuance of shares for restricted							
stock awards	222	2	(2)			-	
Shares retained on net share settlement							
of equity awards	(62)	-	(140)			(140)	
Exercise of stock options	16	-	-			-	
Other			(563)		,	(563)	
Balances at February 28, 2009	25,217	252	144,881	(120,814)	(1,120)	23,199	
Net loss				(10,851)		(10,851)	
Foreign currency translation adjustments	3				254	254	
Comprehensive loss						(10,597)	
Stock-based compensation expense			1,981			1,981	
Issuance of shares for restricted							
stock awards	583	7	(7)			-	
Shares retained on net share settlement							
of equity awards	(71)	(1)	(122)			(123)	
Exercise of stock options	1	-	1			1	
Sale of stock	1,932	19	3,948			3,967	
Issuance of warrants			870			870	
Other			(99)			(99)	
Balances at February 28, 2010	27,662	277	151,453	(131,665)	(866)	19,199	
Net loss and comprehensive loss				(3,283)		(3,283)	
Stock-based compensation expense			2,109			2,109	
Issuance of shares for restricted						-	
stock awards	655	6	(6)			-	
Shares retained on net share settlement							
of equity awards	(170)	(2)	(403)			(405)	
Other			(18)			(18)	
Balances at February 28, 2011	28,147	\$ 281	\$ 153,135	\$ (134,948)	\$ (866)	\$ 17,602	

# $\begin{array}{c} \textbf{CONSOLIDATED STATEMENTS OF CASH FLOWS} \\ \textbf{(In thous ands)} \end{array}$

,	Year Ended February 28,		
	2011	2010	2009
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net loss	\$ (3,283)	\$ (10,851)	\$ (49,665)
Adjustments to reconcile net loss			
to net cash provided by operating activities:			
Depreciation and amortization	2,543	2,522	6,549
Stock-based compensation expense	2,109	1,981	1,268
Amortization of debt issue costs and discount	536	-	-
Impairment loss	-	-	44,736
Loss on sale of investment	-	1,008	-
Deferred tax assets, net	807	39	3,373
Other	(20)	104	-
Changes in operating assets and liabilities:			
Accounts receivable	(294)	(2,780)	6,288
Inventories	718	4,626	9,442
Prepaid expenses and other assets	(510)	42	2,679
Accounts payable	(2,083)	10,764	(5,453)
Accrued liabilities	(722)	(5,991)	(4,921)
Deferred revenue	1,056	1,131	(396)
NET CASH PROVIDED BY OPERATING ACTIVITIES	857	2,595	13,900
CASH FLOWS FROM INVESTING ACTIVITIES:			
Capital expenditures	(1,245)	(1,066)	(831)
Proceeds from sale of property and equipment	32	2	-
Proceeds from sale of investment	-	992	-
Collections on note receivable	428	325	465
Acquisition of Smartlink	-	-	296
Acquisition of TechnoComproduct line	-	-	(1,183)
Other		(38)	(188)
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	(785)	215	(1,441)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from borrowings on lines of credit	1,588	7,551	-
Proceeds from is suance of subordinated debt and warrants	_	5,000	-
Net proceeds from sale of common stock	-	3,967	-
Debt repayments	-	(22,728)	(11,452)
Payment of debt issue costs	-	(544)	-
Taxes paid related to net share settlement of equity awards	(405)	(123)	(140)
Proceeds from exercise of stock options	_	1	-
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	1,183	(6,876)	(11,592)
EFFECT OF EXCHANGE RATE CHANGES ON CASH		139	(542)
Net change in cash and cash equivalents	1,255	(3,927)	325
Cash and cash equivalents at beginning of year	2,986	6,913	6,588
Cash and cash equivalents at end of year	\$ 4,241	\$ 2,986	\$ 6,913

## CALAMP CORP. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## **Description of Business**

CalAmp Corp. ("CalAmp" or the "Company") develops and markets wireless communications solutions that deliver data, voice and video for critical networked communications and other applications. The Company's two business segments are Wireless DataCom, which serves utility, governmental and enterprise customers, and Satellite, which focuses on the North American Direct Broadcast Satellite market.

## **Principles of Consolidation**

The consolidated financial statements include the accounts of the Company (a Delaware corporation) and its subsidiaries, all of which are wholly-owned. All significant intercompany transactions have been eliminated in consolidation.

## **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Areas where significant judgments are made include, but are not necessarily limited to: allowance for doubtful accounts; inventory valuation; product warranties; deferred income tax asset valuation allowances; valuation of purchased intangible assets and other long-lived assets; stock-based compensation; and revenue recognition.

## Fiscal Year

The Company uses a 52-53 week fiscal year ending on the Saturday closest to February 28, which for fiscal years 2011, 2010 and 2009 fell on February 26, 2011, February 27, 2010, and February 28, 2009, respectively. In these consolidated financial statements, the fiscal year end for all years is shown as February 28 for clarity of presentation. Fiscal years 2011, 2010 and 2009 each consisted of 52 weeks.

## **Revenue Recognition**

The Company recognizes revenue from product sales when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable and collection of the sales price is reasonably assured. Generally, these criteria are met at the time product is shipped, except for shipments made on the basis of "FOB Destination" terms, in which case title transfers to the customer and the revenue is recorded by the Company when the shipment reaches the customer. Customers do not have rights of return except for defective products returned during the warranty period.

The Company defers revenues from products sold with data communication services because the services are essential to the functionality of the products, and accordingly, the associated product costs are recorded as deferred costs. These deferred amounts are recognized on a straight-line basis over the minimum contractual service period of one year. Revenues from renewals of airtime services after the initial one year term are recognized as the services are provided. When customers prepay the airtime renewals, such amounts are recorded as deferred revenues and are recognized over the renewal term.

The Company also undertakes projects that include the design and development of communication systems used in the public safety and transportation sectors that are specially customized to customers' specifications or that involve fixed site construction. Sales under such contracts are recorded under the percentage-of-completion method. Costs and estimated revenues are recorded as work is performed based on the percentage that incurred costs bear to estimated total costs utilizing the most recent estimates of costs. If the current contract estimate indicates a loss, provision is made for the total anticipated loss in the current period.

## **Cash and Cash Equivalents**

The Company considers all highly liquid investments with remaining maturities at date of purchase of three months or less to be cash equivalents.

## Concentrations of Risk

Financial instruments that potentially subject the Company to concentrations of credit risk consist principally of cash equivalents and trade receivables.

Because the Company sells into markets dominated by a few large service providers, a significant percentage of consolidated revenues and consolidated accounts receivable relate to a small number of customers. Customers that accounted for 10% or more of consolidated annual revenues in any one of the last three years are as follows:

	Year ended February 28,					
Customer	<u>2011</u>	<u>2010</u>	2009			
A	31.0%	48.6%	15.7%			
В	-	-	10.3%			

Customers that accounted for 10% or more of consolidated net accounts receivable in any one of the last two years are as follows:

Customer	February 28,				
	2011	<u>2010</u>			
A	27.6%	47.9%			
C	12.4%	-			

Customers A and B are customers of the Company's Satellite segment. Customer C is a customer of the Company's Wireless DataCom segment.

A substantial portion of the Company's inventory is purchased from one supplier, which functions as an independent foreign procurement agent, and accounted for 49% and 51% of Company's total inventory purchases in fiscal 2011 and 2010, respectively. As of February 28, 2011, this supplier accounted for 63% of the Company's total accounts payable.

Some of the Company's components, assemblies and electronic manufacturing services are purchased from sole source suppliers.

## **Allowance for Doubtful Accounts**

The Company establishes an allowance for estimated bad debts based upon a review and evaluation of specific customer accounts identified as known and expected collection problems, based on historical experience, or due to insolvency, disputes or other collection issues.

#### **Inventories**

Inventories include costs of materials, labor and manufacturing overhead. Inventories are stated at the lower of cost or net realizable value, with cost determined principally by the use of the first-in, first-out method.

## Property, equipment and improvements

Property, equipment and improvements are stated at the lower of cost or fair value determined through periodic impairment analyses. The Company follows the policy of capitalizing expenditures that increase asset lives, and expensing ordinary maintenance and repairs as incurred. When assets are sold or disposed of, the cost and related accumulated depreciation are removed from the accounts and any resulting gain or loss is included in general and administrative expense.

Depreciation and amortization are based upon the estimated useful lives of the related assets using the straightline method. Plant equipment and office equipment are depreciated over useful lives ranging from two to five years, while tooling is depreciated over 18 months. Leasehold improvements are amortized over the shorter of the lease term or the useful life of the improvements.

## **Operating Leases**

Rent expense under operating leases is recognized on a straight-line basis over the lease term. The difference between the rent expense and the rent payment is recorded as an increase or decrease in deferred rent liability.

The Company accounts for tenant allowances in lease agreements as a deferred rent credit. The deferred credit is then amortized on a straight-line basis over the lease term as a reduction of rent expense.

## **Intangible Assets**

The cost of definite-lived identified intangible assets is amortized over the assets' estimated useful lives ranging from one to seven years on a straight-line basis as no other discernable pattern of usage is more readily determinable.

## **Accounting for Long-Lived Assets**

The Company reviews property and equipment and other long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amounts of an asset may not be recoverable. Recoverability is measured by comparison of the asset's carrying amount to the undiscounted future net cash flows an asset is expected to generate. If a long-lived asset or group of assets is considered to be impaired, the impairment to be recognized is measured as the amount by which the carrying amount of the asset or asset group exceeds the discounted future cash flows that are projected to be generated by the asset or asset group.

### **Disclosures About Fair Value of Financial Instruments**

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate:

Cash and cash equivalents, accounts receivable and accounts payable - The carrying amount is a reasonable estimate of fair value given the short maturity of these instruments.

Debt - The estimated fair value of the Company's bank debt approximates the carrying value of such debt because the interest rate is variable and is market-based. The estimated fair value of the Company's 12% subordinated promissory notes due December 22, 2012 approximates the carrying value of this debt, such carrying value consisting of the \$5 million face amount of the notes less a debt discount comprised of the unamortized fair value of the stock purchase warrants that were issued with the notes.

## Warranty

The Company generally warrants its products against defects over periods ranging from 3 to 24 months. An accrual for estimated future costs relating to products returned under warranty is recorded as an expense when products are shipped. At the end of each quarter, the Company adjusts its liability for warranty claims based on its actual warranty claims experience as a percentage of revenues for the preceding three years and also considers the impact of the known operational issues that may have a greater impact than historical trends. Warranty reserve is included in Other Current Liabilities in the balance sheets. See Note 9 for a table of annual increases in and reductions of the warranty reserve for the last three years.

#### **Deferred Income Taxes**

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and for income tax purposes. A deferred income tax asset is recognized if realization of such asset is more likely than not, based upon the weight of available evidence which includes historical operating performance and the Company's forecast of future operating performance. The Company evaluates the realizability of its deferred income tax assets and a valuation allowance is provided, as necessary. During this evaluation, the Company reviews its forecasts of income in conjunction with the positive and negative evidence surrounding the realizability of its deferred income tax assets to determine if a valuation allowance is needed.

### Foreign Currency Translation and Accumulated Other Comprehensive Income (Loss) Account

The Company's French subsidiary uses the U.S. dollar as its functional currency. As a result of changing the functional currency of the Company's French subsidiary from the French franc to the U.S. dollar in 2002, the foreign currency translation loss of \$801,000 that is included in accumulated other comprehensive loss will remain unchanged for such time that the French subsidiary continues to be part of the Company's consolidated financial statements.

The Company's Canadian subsidiary changed its functional currency from the Canadian dollar to the U.S. dollar effective at the end of fiscal 2010. The cumulative foreign currency translation loss of \$65,000 that is included in accumulated other comprehensive loss will remain unchanged for such time that the Canadian subsidiary continues to be part of the Company's consolidated financial statements.

The aggregate foreign transaction exchange gains (losses) included in determining income (loss) from continuing operations before income taxes were \$40,000, \$(288,000) and \$177,000 in fiscal 2011, 2010 and 2009, respectively.

### **Earnings Per Share**

Basic earnings (loss) per share is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted earnings per share reflects the potential dilution, using the treasury stock method, that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the Company. In computing diluted earnings per share, the treasury stock method assumes that outstanding options are exercised and the proceeds are used to purchase common stock at the average market price during the period. Options will have a dilutive effect under the treasury stock method only when the Company reports net income and the average market price of the common stock during the period exceeds the exercise price of the options.

## **Accounting for Stock Options**

The Company measures stock-based compensation expense at the grant date, based on the fair value of the award, and recognizes the expense over the employee's requisite service (vesting) period using the straight-line method. The measurement of stock-based compensation expense is based on several criteria including, but not limited to, the valuation model used and associated input factors, such as expected term of the award, stock price volatility, risk free interest rate and forfeiture rate. Certain of these inputs are subjective to some degree and are determined based in part on management's judgment. The Company recognizes the compensation expense on a straight-line basis for its graded-vesting awards. Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. However, the cumulative compensation expense recognized at any point in time must at least equal the portion of the grant-date fair value of the award that is vested at that date. As used in this context, the term "forfeitures" is distinct from "cancellations" or "expirations", and refers only to the unvested portion of the surrendered equity awards.

### Reclassifications

Certain amounts in the financial statements of prior years have been reclassified to conform to the fiscal 2011 presentation with no effect on net earnings.

## **NOTE 2 - INVENTORIES**

Inventories consist of the following (in thousands):

	 Febru	ary 28	3,
	 2011		2010
Raw materials	\$ 8,663	\$	9,483
Work in process	85		209
Finished goods	1,142		916
	\$ 9,890	\$	10,608

# NOTE 3 - PROPERTY, EQUIPMENT AND IMPROVEMENTS

Property, equipment and improvements consist of the following (in thousands):

	 rebru	ary 2	δ,
	2011		2010
Leasehold improvements	\$ 1,487	\$	1,498
Plant equipment and tooling	12,941		12,380
Office equipment, computers and furniture	 2,706		2,083
	17,134		15,961
Less accumulated depreciation and amortization	 (15,257)		(13,906)
	\$ 1,877	\$	2,055

### **NOTE 4 - INTANGIBLE ASSETS**

Intangible assets are comprised as follows (in thousands):

		February 28, 2011					Fel	orua	ry 28, 20	10
	Amortization Life	Accum- Gross ulated Carrying Amortiz- Amount ation Net		Gross Carrying Amount		arrying Amortiz-		Net		
Developed/core technology	5-7 years	\$ 3,101	\$	1,783	\$1,318	\$	3,101	\$	1,054	\$ 2,047
Customer lists	5-7 years	1,339		831	508		1,339		475	864
Covenants not to compete	4-5 years	138		106	32		138		66	72
Patents	4-5 years	39		15	24		39		8	31
Tradename	Indefinite	2,130		-	2,130		2,130		-	2,130
		\$ 6,747	\$	2,735	\$4,012	\$	6,747	\$	1,603	\$ 5,144

Amortization expense of intangible assets was \$1,132,000, \$1,367,000, and \$4,429,000 for the years ended February 28, 2011, 2010 and 2009, respectively. All intangible asset amortization expense is attributable to the Wireless DataCom segment.

Estimated amortization expense in future fiscal years is as follows (in thousands):

2012	\$ 973
2013	\$ 749
2014	\$ 160

### NOTE 5 - FINANCING ARRANGEMENTS AND CONTRACTUAL CASH OBLIGATIONS

### **Bank Working Capital Line of Credit**

On December 22, 2009, the Company entered into a Loan and Security Agreement (the "Loan Agreement") with Square 1 Bank. This revolving credit facility expires on December 22, 2011 and provides for borrowings up to the lesser of \$12 million or 85% of the Company's eligible accounts receivable. Outstanding borrowings under this facility bear interest at Square 1 Bank's prime rate plus 2.0%, subject to minimum interest of 6.0% per annum or \$20,000 per month, whichever is greater. Interest is payable on the last day of each calendar month. At February 28, 2011, the Company had outstanding borrowings under this facility of \$7,489,000, and the amount available to borrow at that date amounted to \$3,815,000. At February 28, 2011 and February 28, 2010, the effective interest rate on the revolver was 6.0%.

The Loan Agreement contains a financial covenant that requires the Company to maintain minimum levels of earnings before interest, income taxes, depreciation, amortization and other noncash charges ("EBITDA") on a rolling six-month basis. The Loan Agreement also provides for a number of customary events of default, including a provision that a material adverse change constitutes an event of default that permits the lender, at its option, to accelerate the loan. Among other provisions, the Loan Agreement requires a lock-box and cash collateral account whereby cash remittances

from the Company's customers are directed to the cash collateral account and which amounts are applied to reduce the revolving loan principal balance. Borrowings under the Loan Agreement are secured by substantially all of the assets of the Company and its domestic subsidiaries.

# Fiscal 2010 Refinancing

On December 22, 2009 and January 15, 2010, the Company raised an aggregate amount of \$5,000,000 from the issuance of subordinated promissory notes (the "Subordinated Notes"), which included Subordinated Notes totaling \$325,000 that were purchased by two officers and one director of the Company. The Subordinated Notes bear interest at 12% per annum and have a maturity date of December 22, 2012. Interest is payable semiannually on the last day of June and December, and all Subordinated Notes principal is payable at the maturity date. The Company also issued a total of 500,000 common stock purchase warrants (the "Warrants") to the Subordinated Note holders at an exercise price of \$4.02 per share, which represents a 20% premium to the average closing price of the Company's common stock for the 20 consecutive trading days prior to December 22, 2009. The Warrants' fair value of \$870,000 was determined using the Black-Scholes option pricing model, and is classified as a debt discount. This discount is being amortized on a straight-line basis to interest expense over the 3-year term of the Subordinated Notes.

Also on December 22, 2009, the Company sold 1,931,819 shares of common stock for \$4,250,000 in a private placement with 13 investors, none of whom were officers, directors, or other affiliates of the Company.

The Company also incurred debt issue costs of \$543,000 on the Square 1 Bank credit facility and the Subordinated Notes, which is being amortized on a straight-line basis to interest expense over an average period of approximately 2.8 years. These debt issue costs, net of amortization, are included in Other Assets in the consolidated balance sheets as of February 28, 2011 and 2010.

B. Riley & Co. LLC, the Company's financial advisor, was paid a placement fee of \$254,000 in connection with the Square 1 Bank Loan Agreement and the Subordinated Note and Warrant Purchase Agreement and a fee of \$161,000 in connection with the equity private placement. B. Riley & Co. LLC, its officers and employees or its employee retirement trust purchased a total of \$300,000 of the Subordinated Notes and 329,546 common stock shares in the private placement.

And finally on December 22, 2009, the Company paid in full the \$13,955,000 outstanding principal balance of its credit facility with Bank of Montreal and two other banks, which had a maturity date of December 31, 2009. The funds for this payoff were provided by a drawdown of \$7,780,000 under the revolving credit facility with Square 1 Bank and proceeds of \$1,925,000 from the issuance of subordinated debt, supplemented by proceeds of \$4,250,000 from the private placement of common stock. As a result of this payoff, the credit facility with Bank of Montreal and the two other banks was terminated.

# **Long-Term Debt**

Long-term debt is comprised of the following (in thousands):

	Febru	ary 28	3,
2	2011	2	2010
\$	5,000	\$	5,000
	(540)		(830)
\$	4,460	\$	4,170
	\$	\$ 5,000 (540)	\$ 5,000 \$ (540)

## **Other Non-Current Liabilities**

Other non-current liabilities consist of the following (in thousands):

		Febru	ary 28,	
	2	011	2	010
Deferred rent	\$	4	\$	88
Deferred revenue		550		401
	\$	554	\$	489

# **Contractual Cash Obligations**

Following is a summary of the Company's contractual cash obligations as of February 28, 2011 (in thousands):

	Future Cash Payments Due by Fiscal Year												
Contractual Obligations	2	012		013	2	014	20	015	20	016		ere- fter	 Total
Bank line of credit principal	\$	7,489	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 7,489
Minimum contractual interest													
on bank line of credit		194		-		-		-		-		-	194
Subordinated notes principal		-	:	5,000		-		-		-		-	5,000
Subordinated notes interest		600		585		-		-		-		-	1,185
Operating leases		1,785		920		829		795		789		285	5,403
Purchase obligations		20,596						-					 20,596
Total contractual obligations	\$	30,664	\$	6,505	\$	829	\$	795	\$	789	\$	285	\$ 39,867

Purchase obligations consist of obligations under non-cancelable purchase orders, primarily for raw materials, components and subassemblies. Rent expense under operating leases was \$1,918,000, \$1,962,000 and \$2,309,000 in fiscal years 2011, 2010 and 2009, respectively.

# **NOTE 6 - INCOME TAXES**

The Company's loss before income taxes consists of the following (in thousands):

		Year Ended February 28,							
	2011			2010	2009				
Domestic	\$	(3,314)	\$	(9,587)	\$	(43,940)			
Foreign		(141)		(2,638)		(1,955)			
	\$	(3,455)	\$	(12,225)	\$	(45,895)			

The income tax benefit (provision) consists of the following (in thousands):

Year Ended February 28,								
2011			2010	2009				
\$	-	\$	-	\$	-			
	-		-		-			
	172				(279)			
	172		-		(279)			
	-		1,098		(2,801)			
	-		276		(690)			
	-		1,374		(3,491)			
\$	172	\$	1,374	\$	(3,770)			
	\$	\$ - 172 172	\$ - \$ 172 172	2011 2010  \$ -	2011 2010  \$ - \$ - \$ 172 -  172 -  172 -  1,098 - 276 -  1,374			

Differences between the income tax benefit (provision) reported in the consolidated statements of operations and the income tax amount computed using the statutory U.S. federal income tax rate are as follows (in thousands):

	Year Ended February 28,								
		2011		2010		2009			
Income tax benefit at U.S. statutory federal rate of 35%	\$	1,209	\$	4,278	\$	16,063			
State income tax benefit, net of federal income tax effect		108		760		1,793			
Foreign taxes		123		84		64			
Nondeductible goodwill		-		-		(4,627)			
Valuation allowance		(1,652)		(24,074)		(17,424)			
Tax deduction for stock basis in dissolved subsidiaries		-		18,089		-			
Other, net		384		2,237		361			
Income tax benefit (provision)	\$	172	\$	1,374	\$	(3,770)			

The components of net deferred income tax assets are as follows (in thousands):

	February 28,						
		2011		2010			
Depreciation, amortization and impairments	\$	12,180	\$	13,508			
Net operating loss carryforwards		30,250		29,208			
Capital loss carryforward		848		848			
Research and development credits		4,804		4,277			
Other tax credits		1,064		1,875			
Warranty reserve		277		495			
Stock-based compensation		1,929		1,621			
Payroll and Employee Benefit Accruals		477		617			
Inventory reserve		700		951			
Allowance for doubtful accounts		113		163			
Other, net		388		407			
Gross deferred tax assets		53,030		53,970			
Valuation allowance		(41,182)		(41,297)			
Net deferred tax assets		11,848		12,673			
Less current portion		1,961		2,656			
Non-current portion	\$	9,887	\$	10,017			

The Company believes that it is more likely than not that the results of future operations will generate sufficient taxable income to realize the net deferred tax assets.

At February 28, 2011, the Company had net operating loss carryforwards ("NOLs") of approximately \$75.2 million and \$89.0 million for federal and state purposes, respectively, expiring at various dates through fiscal 2031. If certain substantial changes in the Company's ownership occur, there would be an annual limitation on the amount of the carryforwards that can be utilized.

As of February 28, 2011, the Company had foreign tax credit carryforwards of \$634,000 expiring at various dates through 2013 and research and development tax credit carryforwards of \$4.0 million and \$3.1 million for federal and state income tax purposes, respectively, expiring at various dates through 2031.

In 2007, the Company adopted FASB ASC Topic 740, "Income Taxes," which clarifies the accounting for income taxes by prescribing a minimum recognition threshold that a tax position is required to meet before being recognized in the financial statements. Management determined based on its evaluation of the Company's income tax positions that it has one uncertain tax position relating to federal research and development ("R&D") tax credits of \$1.3 million at February 28, 2011 and February 28, 2010 for which the Company has not yet recognized an income tax benefit for financial reporting purposes. Assuming these tax benefits had been recognized as of February 28, 2011, such benefit would have been fully negated by a corresponding increase in the deferred income tax valuation allowance because the

Company has recorded a full valuation allowance against its recognized federal R&D tax credits of \$2.7 million due to uncertainty as to future realization.

A reconciliation of the beginning and ending amount of unrecognized tax benefits for uncertain tax position is as follows (in thousands):

Balance at February 28, 2009	\$ 6,449
Decrease in fiscal 2010	(5,184)
Balance at February 28, 2010	1,265
Decrease in fiscal 2011	-
Balance at February 28, 2011	\$ 1,265

During fiscal 2010, the Company recorded an increase in deferred income tax assets of \$18.1 million that was attributable to the unrecovered cost basis in an inactive subsidiary that was dissolved. A corresponding increase in the deferred tax asset valuation allowance was also recorded because future realization of such tax benefits is not considered to be more likely than not. In connection with recording this increase in deferred tax assets for the unrecovered cost basis in the inactive subsidiary that was dissolved, the Company reversed an uncertain tax position of \$3,810,000 from income taxes payable with a corresponding reduction of deferred income tax assets. This reversal pertained to that portion of a tax loss carryforward of the liquidated subsidiary that was cancelled as a result of taking an income tax deduction for the unrecovered cost basis of that subsidiary.

The tax benefit of \$1,374,000 that was recorded in fiscal 2010 was attributable to the reversal of an uncertain tax position which was resolved during that year. This uncertain tax position reversal was recorded as an income tax benefit because the expense deduction was taken in a previous year's income tax return but the associated tax benefit was not previously recognized in the consolidated statement of operations.

In August 2010, the Company received a U.S. federal income tax refund of \$807,000 as a result of carrying back an NOL to recover taxes paid during the five fiscal year period ended February 28, 2007, as provided for by the Worker, Homeownership, and Business Assistance Act of 2009. The \$807,000 tax refund was recorded as a reduction of deferred income tax assets.

The Company files income tax returns in the U.S. federal jurisdiction, various U.S. states, Canada and France. Income tax returns filed for fiscal years 2006 and earlier are not subject to examination by U.S. federal and state tax authorities. Certain income tax returns for fiscal years 2007 through 2011 remain open to examination by U.S federal and state tax authorities. Income tax returns for fiscal years 2008 through 2011 remain open to examination by tax authorities in Canada and France. The Company believes that it has made adequate provision for all income tax uncertainties pertaining to these open tax years.

### NOTE 7 - STOCKHOLDERS' EQUITY

# **Equity Awards**

Under the Company's 2004 Incentive Stock Plan (the "2004 Plan"), which was adopted on July 30, 2004 and was amended effective July 30, 2009, various types of equity awards can be made, including stock options, stock appreciation rights, restricted stock, restricted stock units (RSUs), phantom stock and bonus stock. Stock options, restricted stock, RSUs and bonus stock have been granted under the 2004 Plan. Options are granted with exercise prices equal to market value on the date of grant. Option grants expire 10 years after the date of grant.

Equity awards to officers and other employees become exercisable on a vesting schedule established by the Compensation Committee of the Board of Directors at the time of grant, generally over a four-year period. The Company treats an equity award with multiple vesting tranches as a single award for expense attribution purposes and recognizes compensation cost on a straight-line basis over the requisite service period of the entire award.

The following table summarizes stock option activity for fiscal years 2011, 2010 and 2009 (options in thousands):

		Weighted
	Number of	Average
	Options	Option Price
Outstanding at February 28, 2008	2,382	\$ 9.54
Granted	578	2.42
Exercised	(50)	1.75
Forfeited or expired	(1,041)	8.36
Outstanding at February 28, 2009	1,869	8.20
Granted	320	1.48
Exercised	(1)	1.32
Forfeited or expired	(165)	24.39
Outstanding at February 28, 2010	2,023	5.82
Granted	186	2.34
Exercised	-	-
Forfeited or expired	(101)	19.23
Outstanding at February 28, 2011	2,108	\$ 4.87
Exercisable at February 28, 2011	1,360	\$ 6.33

Of the 50,000 stock options exercised during the fiscal 2009, 39,498 shares underlying such exercised options were retained by the Company in a "net-share" settlement to cover the aggregate exercise price and the required amount of employee withholding taxes.

Changes in the Company's outstanding restricted stock shares and RSUs during fiscal years 2011, 2010 and 2009 were as follows (shares and RSUs in thousands):

	Number of Shares	Weighted Average Grant Date Fair				
	and RSUs		alue			
Outstanding at February 28, 2008	474	\$	3.63			
Granted	633		2.06			
Vested	(149)		3.76			
Forfeited	(51)		3.87			
Outstanding at February 28, 2009	907		2.50			
Granted	1,147		1.81			
Vested	(231)		2.49			
Forfeited	(39)		2.26			
Outstanding at February 28, 2010	1,784		2.06			
Granted	863		2.34			
Vested	(544)		2.15			
Forfeited	(58)		1.78			
Outstanding at February 28, 2011	2,045	\$	2.16			

The Company retained 169,854, 71,293 and 43,430 of the vested restricted stock shares and RSUs to cover the required amount of employee withholding taxes in fiscal 2011, 2010 and 2009, respectively. In addition, the Company issued 36,000 bonus stock shares in fiscal 2009, of which 13,242 shares were retained by the Company to cover the required amount of employee withholding taxes.

As of February 28, 2011, there were 1,272,223 award units in the 2004 Plan that were available for grant.

Under the 2004 Plan as amended, on the day of the annual stockholders meeting, each non-employee director receives an equity award of up to 20,000 award units. Equity awards granted to non-employee directors vest on the date of the next annual stockholders meeting or one year from the date of grant, whichever is earlier.

The fair value of options at date of grant was estimated using the Black-Scholes option pricing model with the following assumptions:

	Year Ended February 28,							
Black-Scholes Valuation Assumptions	2011	2010	2009					
Expected life (years) (1)	6	6	6					
Expected volatility (2)	74%	74%-79%	63%-64%					
Risk-free interest rates (3)	2.1%	2.0%-3.0%	2.7%-3.5%					
Expected dividend yield	0%	0%	0%					

- (1) The expected life of stock options is estimated based on historical experience.
- (2) The expected volatility is estimated based on historical volatility of the Company's stock price.
- (3) Based on the U.S. Treasury constant maturity interest rate whose term is consistent with the expected life of the stock options.

The weighted average fair value for stock options granted in fiscal years 2011, 2010 and 2009 was \$1.54, \$1.02, and \$1.45, respectively.

The weighted average remaining contractual term and the aggregate intrinsic value of outstanding options as of February 28, 2011 was 6.0 years and \$1,027,000, respectively. The weighted average remaining contractual term and the aggregate intrinsic value of exercisable options as of February 28, 2011 was 4.7 years and \$308,000, respectively.

Stock-based compensation expense for the years ended February 28, 2011, 2010 and 2009 is included in the following captions of the consolidated statements of operations (in thousands):

		Year Ended February 28,								
	201	11	2	010	2009					
Cost of revenues	\$	151	\$	164	\$	75				
Research and development		339		298		257				
Selling		209		133		102				
General and administrative	1	,410		1,386		834				
	\$ 2	,109	\$	1,981	\$	1,268				

As of February 28, 2011, there was \$3.9 million of total unrecognized stock-based compensation cost related to nonvested equity awards. That cost is expected to be recognized over a weighted-average remaining vesting period of 2.6 years.

# **Stock Warrants**

In fiscal 2010, the Company issued a total of 500,000 common stock purchase warrants to the Subordinated Note holders at an exercise price of \$4.02 per share, which represents a 20% premium to the average closing price of the Company's common stock for the 20 consecutive trading days prior to December 22, 2009. These warrants are exercisable until December 22, 2012.

In October 2009, the Company issued 20,000 common stock purchase warrants to a key supplier at an exercise price of \$1.00 per share. These warrants became vested in April 2010 and are exercisable until October 6, 2012.

### **Preferred Stock Purchase Rights**

At February 28, 2011, 28,146,499 preferred stock purchase rights are outstanding. Each right may be exercised to purchase one-hundredth of a share of Series A Participating Junior Preferred Stock at a purchase price of \$50 per right, subject to adjustment. The rights may be exercised only after commencement or public announcement that a person (other than a person receiving prior approval from the Company) has acquired or obtained the right to acquire 20% or more of the Company's outstanding common stock. The rights, which do not have voting rights, may be redeemed by the Company at a price of \$.01 per right within ten days after the announcement that a person has acquired 20% or more

of the outstanding common stock of the Company. In the event that the Company is acquired in a merger or other business combination transaction, provision shall be made so that each holder of a right shall have the right to receive that number of shares of common stock of the surviving company which at the time of the transaction would have a market value of two times the exercise price of the right. 750,000 shares of Series A Junior Participating Cumulative Preferred Stock, \$.01 par value, are authorized.

### **NOTE 8 - EARNINGS PER SHARE**

The weighted average number of common shares outstanding was the same amount for both basic and diluted loss per share for all periods presented. Outstanding warrants and equity awards (options, restricted stock and RSUs) in the aggregate amounts of 4,673,000, 4,677,000 and 3,126,000 at February 28, 2011, 2010 and 2009, respectively, and which are potentially dilutive, were excluded from the computation of diluted earnings per share because the Company reported a net loss in each of these three years and the effect of inclusion would be antidilutive (i.e., including such securities would result in a lower loss per share).

### **NOTE 9 - OTHER FINANCIAL INFORMATION**

### **Supplemental Cash Flow Information**

"Net cash provided (used) by operating activities" in the consolidated statements of cash flows includes cash payments for interest expense and cash receipts from income tax refunds as follows (in thousands):

	 Year Ended February 28,							
	 2011	2	2010		2009			
Interest expense paid	\$ (1,076)	\$	(942)	\$	(1,615)			
Income tax refunds received	\$ 803	\$	6	\$	792			

## Valuation and Qualifying Accounts

Following is the Company's schedule of valuation and qualifying accounts for the last three years (in thousands):

	be	Balance at beginning of period		harged redited) costs and epenses	Dec	ductions	Balance at end of period				
Allowance for doubtful accounts:											
Fiscal 2009	\$	1,271	\$	(507)	\$	(212)	\$	552			
Fiscal 2010		552		486		(625)		413			
Fiscal 2011		413		386	(509)			290			
Warranty reserve:											
Fiscal 2009	\$	4,869	\$	353	\$	(1,936)	\$	3,286			
Fiscal 2010		3,286		305		(2,360)		1,231			
Fiscal 2011		1,231		647		(1,178)		700			
Deferred Tax Assets Valuation Allowance											
Fiscal 2009	\$	1,834	\$	17,424	\$	(1,028)	\$	18,230			
Fiscal 2010		18,230		24,074		(1,007)		41,297			
Fiscal 2011		41,297		1,652	(1,767)			41,182			

### **NOTE 10 - COMMITMENTS AND CONTINGENCIES**

## **Operating Lease Commitments**

The Company leases a building in Oxnard, California that houses its corporate office and the offices and manufacturing facilities of its Satellite business under an operating lease that expires June 30, 2016. The lease agreement requires the Company to pay all maintenance, property taxes and insurance premiums associated with the building. The Company's Wireless DataCom business leases facilities in California, Minnesota, Georgia and Canada. The Company also leases certain manufacturing equipment and office equipment under operating lease arrangements. A summary of future operating lease commitments is included in the contractual cash obligations table in Note 5.

### **NOTE 11 - LEGAL PROCEEDINGS**

From time to time as a normal consequence of doing business, various claims and litigation may be asserted or commenced against the Company. In particular, the Company in the ordinary course of business may receive claims that its products infringe the intellectual property of third parties or claims concerning its contract performance. While the outcome of any such claims and litigation cannot be predicted with certainty, management does not believe that the outcome of any of such matters would have a material adverse effect on the Company's consolidated financial position or results of operations.

### NOTE 12 - SEGMENT AND GEOGRAPHIC DATA

Information by business segment is as follows:

		Y	ear	ended Feb	oruary 28, 20	11	Year ended February 28, 2010							
	Operating Segments						(	) perating	Se	gments	Corporate	Total		
		Satellite		Vireless ataCom	Corporate	Total		atellite	Wireless DataCom					
Revenues	\$	35,899	\$	78,434		\$	114,333	\$	54,715	\$	57,398		\$11	2,113
Gross profit	\$	1,636	\$	27,922		\$	29,558	\$	4,258	\$	18,132		\$ 2	2,390
Gross margin		4.6%		35.6%			25.9%		7.8%		31.6%			20.0%
Operating income (loss)	\$	(2,460)	\$	4,922	\$ (4,522)	\$	(2,060)	\$	(111)	\$	(5,867)	\$ (4,007)	\$ (	9,985)
		Ve	ar	ended Feb	ruary 28, 200	09								

				• /						
	_	Operating	Segments	_						
	S	Satellite	Wireless DataCom	Corporate		Total				
Revenues	\$	26,327	\$ 72,043		\$	98,370				
Gross profit	\$	10,254	\$ 27,872		\$	38,126				
Gross margin		38.9%	38.7%			38.8%				
Operating income (loss)	\$	3,616	\$ (42,206)	\$ (6,394)	\$	(44,984)				

The Company considers operating income (loss) to be the primary measure of profit or loss of its business segments. The amount shown for each period in the "Corporate" column above for operating income (loss) consists of corporate expenses not allocated to the business segments. Unallocated corporate expenses include salaries for certain executive officers, and expenses such as audit fees, investor relations, stock listing fees, director and officer liability insurance, and board of director fees and expenses.

It is not practicable for the Company to report identifiable assets by segment because these businesses share resources, functions and facilities. The Company does not have significant long-lived assets outside the United States.

The Company's revenues were derived mainly from customers in the United States, which represented 91%, 93% and 89% of consolidated revenues in fiscal 2011, 2010 and 2009, respectively. No single foreign country accounted for more than 10% of the Company's revenue in fiscal 2011, 2010 or 2009.

In January 2009, the Company received \$9 million in cash as a settlement of litigation with a supplier. This amount was recorded as a reduction of Satellite cost of revenues for fiscal 2009. Excluding this settlement, Satellite gross profit and gross margin for fiscal 2009 would have been \$1,254,000 and 4.8%, respectively.

# NOTE 13 - QUARTERLY FINANCIAL INFORMATION (UNAUDITED)

The following summarizes certain quarterly statement of operations data for each of the quarters in fiscal years 2011 and 2010 (in thousands, except percentages and per share data):

	Fiscal 2011										
	First Quarter		Second r Quarter		Third Quarter		Fourth Quarter			Total	
Revenues	\$	26,346	\$	29,490	\$	29,553	\$	28,944	\$	114,333	
Gross profit		6,123		7,368		7,699		8,368		29,558	
Gross margin		23.2%		25.0%		26.1%		28.9%		25.9%	
Net income (loss)		(2,477)		(930)		(179)		303		(3,283)	
Net income (loss) per diluted share		(0.09)		(0.03)		(0.01)		0.01		(0.12)	

	Fiscal 2010										
		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Total	
Revenues	\$	23,000	\$	23,940	\$	30,692	\$	34,481	\$	112,113	
Gross profit		4,707		4,804		5,897		6,982		22,390	
Gross margin		20.5%		20.1%		19.2%		20.2%		20.0%	
Net loss		(3,957)		(4,243)		(1,319)		(1,332)		(10,851)	
Net loss per diluted share		(0.16)		(0.17)		(0.05)		(0.05)		(0.43)	

# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Not applicable.

### ITEM 9A. CONTROLS AND PROCEDURES

### **Evaluation of Disclosure Controls and Procedures**

The Company's principal executive officer and principal financial officer have concluded, based on their evaluation of disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934), as amended (the "Exchange Act") as of February 28, 2011, that the Company's disclosure controls and procedures are effective, at the reasonable assurance level, to ensure that the information required to be disclosed in reports that are filed or submitted under the Exchange Act is accumulated and communicated to management, including the principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure and to allow such information to be recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities Exchange Commission.

### Management's Report on Internal Control over Financial Reporting

The management of CalAmp Corp. is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended.

The management of CalAmp Corp. has assessed the effectiveness of the Company's internal control over financial reporting as of February 28, 2011. In making this assessment, management used criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in "Internal Control – Integrated Framework". Based on its assessment, management of CalAmp Corp. has concluded that, as of February 28, 2011, the Company's internal control over financial reporting is effective based on those criteria.

For fiscal 2011, the Company was not required to engage, and did not engage, its independent registered public accounting firm to perform an audit of internal control over financial reporting pursuant to the rules of the Securities and Exchange Commission that permit the Company to provide only management's report in this Annual Report.

### **Changes in Internal Control over Financial Reporting**

There were no changes in the Company's internal control over financial reporting during the fourth quarter of fiscal 2011 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### ITEM 9B. OTHER INFORMATION

# **Compensatory Arrangements of Executive Officers**

On February 17, 2011, the Board of Directors of the Company, upon the recommendation of the Compensation Committee, established the target and maximum bonuses and performance goals under the fiscal 2012 executive officer incentive compensation plan. The individuals covered by the fiscal 2012 executive officer incentive compensation plan are:

•	Richard Gold	Chief Executive Officer
•	Michael Burdiek	President and Chief Operating Officer
•	Richard Vitelle	Vice President Finance, Chief Financial Officer and Corporate Secretary
•	Garo Sarkissian	Vice President Corporate Development

Messrs. Gold and Burdiek are eligible for target and maximum bonuses of up to 50% and 100%, respectively, of annual salary. Mr. Vitelle is eligible for target and maximum bonuses of up to 40% and 80%, respectively, of his annual salary. Mr. Sarkissian is eligible for target and maximum bonuses of up to 35% and 70%, respectively, of his annual salary.

The target and maximum bonus amounts for all executive officers are based on the Company attaining certain levels of consolidated revenue and consolidated earnings before interest, taxes, depreciation and amortization (EBITDA) for fiscal 2012.

#### **PART III**

# ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information about executive officers is included in Part I, Item 1 of this Annual Report on Form 10-K.

The following information will be included in the Company's definitive statement for the Annual Meeting of Stockholders to be held on July 28, 2011 and is incorporated herein by reference in response to this item:

- Information regarding directors of the Company who are standing for reelection.
- Information regarding the Company's Audit Committee and designated "audit committee financial experts".
- Information on the Company's "Code of Business Conduct and Ethics" for directors, officers and employees.

### ITEM 11. EXECUTIVE COMPENSATION

The information under the caption "Executive Compensation" in the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held on July 28, 2011 is incorporated herein by reference in response to this item.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information under the caption "Stock Ownership" in the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held on July 28, 2011 is incorporated herein by reference in response to this item.

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information contained under the captions "Certain Relationships and Related Transactions" and "Director Independence" in the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held on July 28, 2011 is incorporated herein by reference in response to this item.

# ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

The information contained under the caption "Independent Public Accountants" in the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held on July 28, 2011 is incorporated herein by reference in response to this item.

### PART IV

### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

- (a) The following documents are filed as part of this Report:
  - 1. The following consolidated financial statements of CalAmp Corp. and subsidiaries are filed as part of this report under Item 8 Financial Statements and Supplementary Data:

	Form 10-K <u>Page No.</u>
Report of Independent Registered Public Accounting Firm	25
Consolidated Balance Sheets	26
Consolidated Statements of Operations	27
Consolidated Statements of Stockholders' Equity and Comprehensive Loss	28
Consolidated Statements of Cash Flows	29
Notes to Consolidated Financial Statements	30

### 2. Financial Statements Schedules:

Schedule II – Valuation and Qualifying Accounts is included in the consolidated financial statements which are filed as part of this report under Item 8 – Financial Statements and Supplementary Data.

All other financial statement schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and, therefore, have been omitted.

### 3. Exhibits

Exhibits required to be filed as part of this report are:

# Exhibit

# Number Description

- 3.1 Amended and Restated Certificate of Incorporation reflecting the change in the Company's name to CalAmp Corp. and the increase in authorized common stock from 30 million to 40 million shares (incorporated by reference to Exhibit 3.1 of the Company's Report on Form 10-Q for the period ended August 31, 2004).
- 3.2 Bylaws of the Company (incorporated by reference to Exhibit 3.2 of the Company's Annual Report on Form 10-K for the year ended February 28, 2005).
- 4.1 Amended and Restated Rights Agreement, amended and restated as of September 5, 2001, by and between Registrant and Mellon Investor Services LLC, as Rights Agent (incorporated by reference to Exhibit 4.1 filed with Company's Annual Report on Form 10-K for the year ended February 28, 2007).
- 10. Material Contracts:
  - (i) Other than Compensatory Plan or Arrangements:

- 10.1 Building lease dated June 10, 2003 between the Company and Sunbelt Enterprises for a facility in Oxnard, California (incorporated by reference to Exhibit 10-1 filed with the Company's Report on Form 10-Q for the quarter ended May 31, 2003).
- 10.2 First Amendment to building lease dated December 20, 2010 between the Company and Sunbelt Enterprises for a facility in Oxnard, California.
- 10.3 Form of Directors and Officers Indemnity Agreement (incorporated by reference to Exhibit 10.3 of the Company's Annual Report on Form 10-K for the year ended February 28, 2005).
- 10.4 Settlement Agreement, dated December 14, 2007, by and between CalAmp Corp. and EchoStar Technologies Corporation (incorporated by reference to Exhibit 10.1 filed with the Company's Current Report on Form 8-K dated December 14, 2007).
- 10.5 Loan and Security Agreement dated December 22, 2009 between Square 1 Bank, CalAmp Corp. and CalAmp's domestic subsidiaries (incorporated by reference to Exhibit 10.1 filed with the Company's Current Report on Form 8-K dated December 22, 2009).
- 10.6 Subordinated Note and Warrant Purchase Agreement dated December 22, 2009 between CalAmp Corp. and nine investors (incorporated by reference to Exhibit 10.2 filed with the Company's Current Report on Form 8-K dated December 22, 2009).
- 10.7 Joinder Agreement dated January 15, 2010 between CalAmp Corp. and six investors (incorporated by reference to Exhibit 10.1 filed with the Company's Current Report on Form 8-K dated January 15, 2010).
- 10.8 Amendment to Loan Documents dated March 24, 2010 between Square 1 Bank, CalAmp Corp. and CalAmp's domestic subsidiaries (incorporated by reference to Exhibit 10.7 of the Company's Annual Report on Form 10-K for the year ended February 28, 2010).
- 10.9 Amendment to Loan Documents dated December 22, 2010 between Square 1 Bank, CalAmp Corp. and CalAmp's domestic subsidiaries (incorporated by reference to Exhibit 10.1 of the Company's Report on Form 10-Q for the period ended November 30, 2010).
  - (ii) Compensatory Plans or Arrangements required to be filed as Exhibits to this Report pursuant to Item 15 (b) of this Report:
- 10.10 The 1999 Stock Option Plan (incorporated by reference to Exhibit 4.1 of the Company's Registration Statement No. 333-93097 on Form S-8)
- 10.11 CalAmp Corp. 2004 Stock Incentive Plan as amended and Restated (incorporated by reference to Exhibit A of the Company's Definitive Proxy Statement filed on June 24, 2009).
- 10.12 Employment Agreement between the Company and Richard Vitelle dated May 31, 2002 (incorporated by reference to Exhibit 10.9 of the Company's Annual Report on Form 10-K for the year ended February 28, 2004).
- 10.13 Employment Agreement between the Company and Michael Burdiek dated July 2, 2007 (incorporated by reference to Exhibit 10.1 of the Company's Report on Form 10-Q for the period ended May 31, 2007).
- 10.14 Employment Agreement between the Company and Garo Sarkissian dated July 2, 2007 (incorporated by reference to Exhibit 10.2 of the Company's Report on Form 10-Q for the period ended May 31, 2007).
- 10.15 Employment Agreement between the Company and Richard Gold, effective March 4, 2008 (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K dated March 4, 2008).
- 10.16 Form of Amendment to Employment Agreement dated December 19, 2008, for each of the executive officers: Richard Gold, Michael Burdiek, Richard Vitelle and Garo Sarkissian (incorporated by reference to Exhibit 10.1 of the Company's Report on Form 10-Q for the period ended November 29, 2008).

- 10.17 Second Amendment to Employment Agreement dated May 11, 2009 between the Company and Richard Gold (incorporated by reference to Exhibit 10.24 of the Company's Annual Report on Form 10-K for the year ended February 28, 2009)
- 21 Subsidiaries of the Registrant.
- 23.1 Consent of Independent Registered Public Accounting Firm.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- (b) Each management contract or compensatory plan or arrangement required to be filed as an exhibit to this form is filed as part of Item 15(a)(3)Exhibits and specifically identified as such.
- (c) Other Financial Statement Schedules. None

# **SIGNATURES**

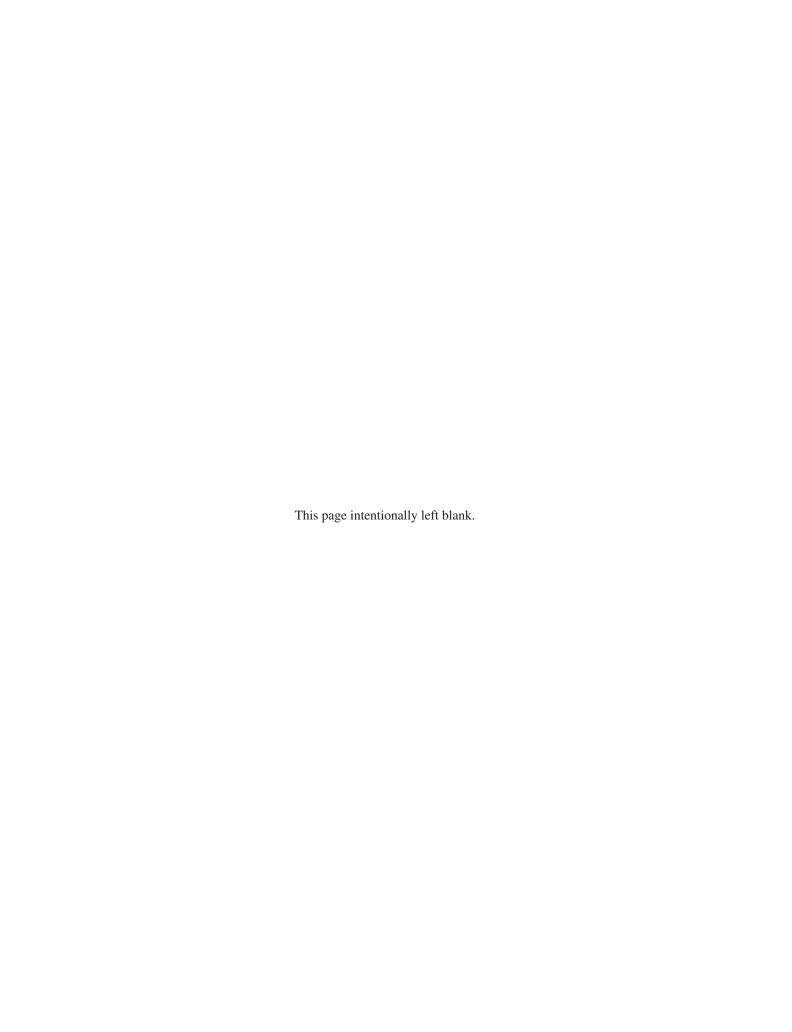
Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on April 26, 2011.

# CALAMP CORP.

By: /s/ Richard Gold
Richard Gold
Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	<u>Title</u>	<u>Date</u>
/s/ Frank Perna, Jr. Frank Perna, Jr.	Chairman of the Board of Directors	April 26, 2011
/s/ Kimberly Alexy Kimberly Alexy	Director	April 26, 2011
/s/ A.J. Moyer A.J. Moyer	Director	April 26, 2011
/s/ Thomas Pardun Thomas Pardun	Director	April 26, 2011
/s/ Larry Wolfe Larry Wolfe	Director	April 26, 2011
/s/ Richard Gold Richard Gold	Chief Executive Officer and Director (principal executive officer)	April 26, 2011
/s/ Richard Vitelle Richard Vitelle	VP Finance, Chief Financial Officer and Treasurer (principal accounting officer)	April 26, 2011



# CalAmp Corp.

Directors, Executive Officers and Other Corporate Information

# **Board of Directors**

# Frank Perna, Jr.

Chairman of the Board Chairman Emeritus, MSC Software Corporation

# Kimberly Alexy, CFA

Principal Alexy Capital Management

### Michael Burdiek

President and Chief Executive Officer CalAmp Corp.

### Richard Gold

Vice Chairman of the Board and Former Chief Executive Officer CalAmp Corp.

# A.J. "Bert" Moyer

Business Consultant and Private Investor

### Thomas Pardun

Chairman of the Board Western Digital Corporation

# Larry J. Wolfe

Avalara, Inc. Board Member and Private Investor

# **Executive Officers**

### Michael Burdiek

President and Chief Executive Officer

### Garo Sarkissian

Vice President Corporate Development

### Rick Vitelle

Vice President Finance, Chief Financial Officer and Corporate Secretary

# Transfer Agent & Registrar

# American Stock Transfer and Trust Co.

59 Maiden Lane New York, NY 10037

# Independent Accountants

# SingerLewak LLP

Los Angeles, CA

# Legal Counsel

Gibson, Dunn & Crutcher, LLP

Los Angeles, CA

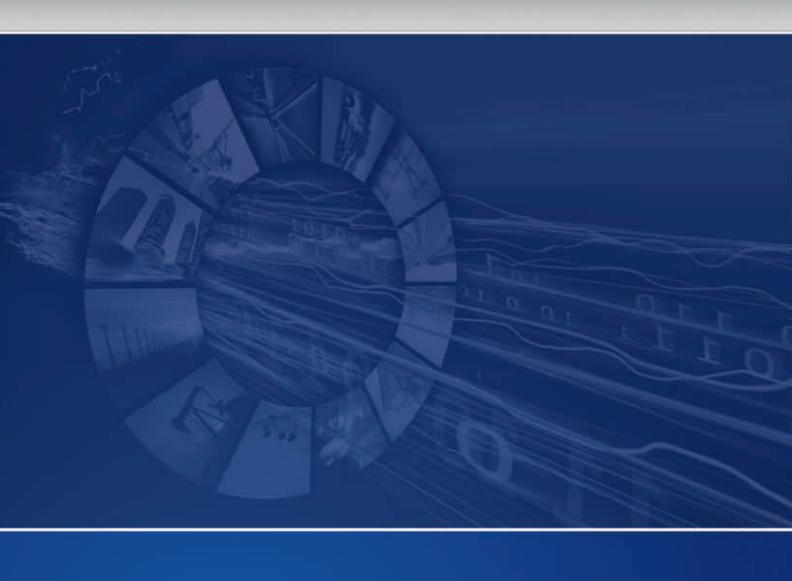
### Investor Relations

Lasse Glassen Financial Relations Board

> Los Angeles, CA Iglassen@mww.com

Forward Looking Statements: This annual report, including the Letter to Stockhonders, contains forward looking statements within the meaning of the federal securities less. Words such as "believes" "expects", "aintropietes", "will", "could", and varietions of these voods and similar expressions, we inhandled to identify forward looking statements. Our actival results could differ materially from the results anticipated in these forward looking statements as a result of the factors set forth under the heading. This Factors" in the Company's Armual Report on Form 10-K as filed with the Securities and Exchange Contribution on April 28, 2011.











# Air Superiority

Corporate Headquarters 1401 North Rice Avenue