



# Improving the world of insurance

Kemper Corporation 2014 Annual Report

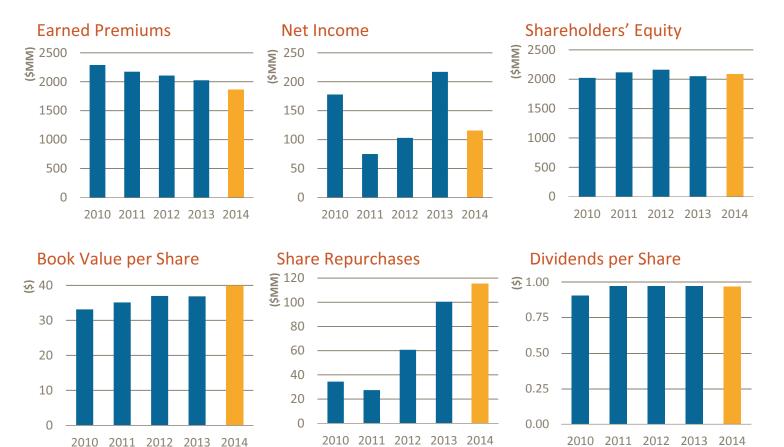
### Kemper at a glance

Kemper Corporation (NYSE: KMPR) is a leading multi-line insurance holding company providing an array of home, auto, life and health products to serve the individual and business markets in the United States. Kemper markets to its customers through a network of independent agents, brokers and career agents.

### Our heritage

With a history of providing insurance for more than a century, Kemper remains committed to serving its customers. The holding company was initially part of Teledyne, Inc., where it grew through a series of acquisitions. In 1990 the company spun off as Unitrin, Inc., and in 2011 it rebranded itself as Kemper Corporation. Today Kemper's 6,000 associates provide innovative solutions for policyholders and agents.

### Financial highlights



On the cover: As the Presenting Sponsor, Kemper celebrated **Open House Chicago**. This Chicago Architecture Foundation event hosted 75,000 guests from every state and 91 countries and featured The Kemper Building's penthouse views.



Donald G. Southwell

## To our shareholders,

Every day we deliver insurance solutions to serve our customers' unique needs. Partnering with our vast network of agents, we help our policyholders when they need us most. Our customer value proposition is simple: fulfill our promises. And we take this commitment seriously.

Likewise with our shareholders, we offer a balanced strategy focused on the future while leveraging the many strengths of our diversified business model. We designed our three-pronged approach to enhance shareholder value:

- Provide solutions to serve our customers' evolving needs
- Maximize profitability in our businesses and investments
- Manage capital to benefit both near- and long-term goals

In 2014 we progressed on all three fronts and remain committed to continue.

#### A look at 2014

Our Property & Casualty businesses delivered improved underwriting performance for the second consecutive year. Our Life & Health businesses remained stable and continued to be a strong source of capital. And once again, our investment portfolio performed well.

Underwriting improvements are a key component of improving our overall profitability. With our rate and underwriting actions, we took a greater hit on the top line than we would have liked, so we have a number of actions planned to stabilize and then improve the revenue trend.

These actions include our planned 2015 acquisition of Alliance United Group. While we have not acquired any businesses since the global financial crisis, acquisitions were always a part of our growth strategy. We think Alliance United will be a great fit in the Kemper family of companies.

Our strong capital position affords us good flexibility for funding growth, acquisitions and returning capital to shareholders.

#### Serving our customers' evolving needs

At Kemper, we like to think of ourselves as an agent company. We remain committed to partnering with our agents who are passionate about taking good care of customers by evaluating each situation and offering the right Kemper products to fulfill their unique needs.

We deliver the excellent experience our policyholders deserve, yet we're never done improving. We strive to innovate on all fronts—claims, product design, customer service, agent support and beyond.

We continue to invest in technology, with a new auto and home claims system, a new administration system in our life business and a new Kemper auto claims app that makes it easier for our customers to file claims and to receive payments faster. Yet we're making tough calls too, with a policy administration system write-off on the property and casualty side that caused us to step back and evaluate the best technology options going forward.

Our people are perhaps our greatest asset. With 6,000 Kemper associates committed to doing the right thing every day, we are poised to win in the marketplace.

Agent engagement, innovation, technology and our talented team comprise the key components to delivering the excellent Kemper customer experience we strive to provide.

#### Maximizing business and investment profitability

In our Property & Casualty segment we made further progress by improving our underlying performance and will continue this focus in 2015. Improving profitability involves tough decisions and trade-offs, which we are addressing head-on since our pricing actions and run-off of the Direct business impacted our top line. Our efforts to increase key agent engagement, coupled with our planned acquisition of Alliance

United, will help us to address revenue and retention even as we continue efforts to improve profitability.

With regard to catastrophes, our priority is to protect our balance sheet. To do so, we reduced exposures in catastrophe prone areas and took advantage of competitive reinsurance prices to deepen coverage and lower total costs.

In our Life & Health segment, our Kemper Home Service Companies once again delivered stable performance. We achieve this stability because our business model is one where our dedicated agents deliver personalized customer support to an otherwise underserved market.

Our health businesses advanced our strategy to diversify beyond products affected by national healthcare reform. Our traditional Reserve National business also continued to perform well. While it is still early, we like the trends we are seeing as we expand into serving the worksite benefits and senior markets through independent agents.

Across each of our business and corporate functions we continue to find ways to implement shared services, streamline our processes and deliver overall cost savings. We reinvest some of these savings into key initiatives, yet most of the savings go directly to reducing expenses, which is especially important given the recent premium trends.

Once again, our investment portfolio performance is a highlight for the year, delivering a pre-tax yield of 5.5 percent, which is fabulous given the current environment.

We continued to optimize our portfolio's after-tax investment income, total return and risk. The portfolio delivered \$323 million of pre-tax equivalent investment income, and total return was 9.5% which comfortably exceeded our benchmark.

Our core portfolio is a well-diversified mix of fixed maturity securities that on average are rated "A." Around this core portfolio, we maintain a broad mix of equity securities, limited partnership investments and directly-owned real estate.

Looking ahead, we strive to balance our return and risk considerations in what we expect to be a somewhat more volatile economic environment than in the recent past.

#### Managing capital to deliver shareholder value

Kemper ended 2014 with \$2.1 billion of shareholders' equity, up modestly from 2013. The combination of disciplined risk

management and effective capital strategies positions us well for the future.

Our long-term capital deployment priorities continue to encompass three key areas:

- Profitable organic growth
- Opportunistic acquisitions that enhance our businesses
- Returning capital to our shareholders through dividends and share repurchases

We repurchased 3.2 million shares of common stock in 2014 and maintained a competitive common stock quarterly dividend of \$0.24 per share. In total, with dividends and common stock repurchases, Kemper returned \$167 million, or 8 percent of our shareholders' equity, to shareholders in 2014. Looking ahead, we remain focused on returning capital to shareholders and putting capital to work to improve our return on equity over time.

#### Honoring our past and building our future

As we publish this letter, we are celebrating the 25<sup>th</sup> anniversary of our incorporation. While we've been writing insurance policies for more than a century, we continue to refine our business model as Kemper.

Our associates remain dedicated to our millions of policyholders and to our thousands of agents who partner with us to serve our customers every day. I am pleased to be surrounded by a strong leadership team committed to delivering on our goals.

Given market opportunities and the dedicated associates who make us Kemper, we are optimistic about the future. We look forward to improving the world of insurance for our policyholders, our agents and you, our shareholders.

February 12, 2015

Donald G. Southwell

David S. Sathall

Chairman, President and Chief Executive Officer

**Kemper Corporation** 

### Kemper:

- \$7.8 billion total assets
- \$2.1 billion shareholders' equity
- 26% debt-to-capitalization ratio
- 92% of fixed maturity portfolio rated investment grade
- Conservative balance sheet; strong capital and liquidity

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **FORM 10-K**

| ×      | ANNUAL REPORT PURSUANT TO SECTION 13 OR 1 1934  | 5(d) OF THE SECURITIES EXCHANGE ACT OF                        |
|--------|---|---|
|        | For the fiscal year ended I<br>OR   | December 31, 2014   |
|        | TRANSITION REPORT PURSUANT TO SECTION 13 OF 1934  | OR 15(d) OF THE SECURITIES EXCHANGE ACT                       |
|        | Commission file numb  | per: 001-18298  |
|        | Kemper Col<br>(Exact name of registrant as sp   | poration pecified in its charter)                             |
|        | Delaware  | 95-4255452  |
|        | (State or other jurisdiction of   | (I.R.S. Employer  |
|        | incorporation or organization)  | Identification No.)   |
|        | One East Wacker Drive, Chicago, Illinois  | 60601   |
|        | (Address of principal executive offices)  | (Zip Code)  |
|        | (312) 661-4<br>(Registrant's telephone numbe<br>Securities registered pursuant to   | r, including area code)                                       |
|        |   | •   |
|        | Title of each class   | Name of each exchange on which registered                     |
|        | Common Stock, \$0.10 par value per share 7.375% Subordinated Debentures due 2054  | New York Stock Exchange<br>New York Stock Exchange            |
|        | Securities registered pursuant to Se  | ·   |
|        | ate by check mark if the registrant is a well-known seasoned is  Yes No   |   |
|        | ate by check mark if the registrant is not required to file reports  Yes  No  No  | s pursuant to Section 13 or Section 15(d) of the Exchange     |
| Secur  | ate by check mark whether the registrant (1) has filed all report<br>rities Exchange Act of 1934 during the preceding 12 months (o<br>uch reports), and (2) has been subject to such filing requirement   | r for such shorter period that the registrant was required to |
| Intera | ate by check mark whether the registrant has submitted electro-<br>active Data File required to be submitted and posted pursuant to<br>hs (or for such shorter period that the registrant was required to | o Rule 405 of Regulation S-T during the preceding 12          |
| will n | ate by check mark if disclosure of delinquent filers pursuant to<br>not be contained, to the best of registrant's knowledge, in defini<br>ence in Part III of this Form 10-K or any amendment to this For | tive proxy or information statements incorporated by          |
| repor  | ate by check mark whether the registrant is a large accelerated ting company. See definition of "large accelerated filer", "accel 2 of the Exchange Act.  |   |
| Large  | e accelerated filer 🗵 Accelerated filer 🗖 Non-accelerated   | filer □ Smaller Reporting Company □                           |

As of June 30, 2014, the aggregate market value of the registrant's common stock held by non-affiliates of the registrant was \$1.95 billion based on the closing sale price as reported on the New York Stock Exchange. Solely for purposes of this calculation, all executive officers and directors of the registrant are considered affiliates.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange

Registrant had 51,874,886 shares of common stock outstanding as of February 10, 2015.

Act). Yes 

No 

No

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Proxy Statement for the Annual Meeting of Shareholders to be held on May 6, 2015 are incorporated by reference into Part III.

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#### **Caution Regarding Forward-Looking Statements**

This 2014 Annual Report on Form 10-K (the "2014 Annual Report"), including, but not limited to, the accompanying consolidated financial statements of Kemper Corporation ("Kemper") and its subsidiaries (individually and collectively referred to herein as the "Company") and the notes thereto appearing in Item 8 herein (the "Consolidated Financial Statements"), the Management's Discussion and Analysis of Financial Condition and Results of Operations appearing in Item 7 herein (the "MD&A") and the other Exhibits and Financial Statement Schedules filed as a part hereof or incorporated by reference herein, may contain or incorporate by reference information that includes or is based on forward-looking statements within the meaning of the safe-harbor provisions of the Private Securities Litigation Reform Act of 1995.

Forward-looking statements give expectations or forecasts of future events. The reader can identify these statements by the fact that they do not relate strictly to historical or current facts. They use words such as "believe(s)," "goal(s)," "target(s)," "estimate(s)," "anticipate(s)," "forecast(s)," "project(s)," "plan(s)," "intend(s)," "expect(s)," "might," "may" and other words and terms of similar meaning in connection with a discussion of future operating, financial performance or financial condition. Forward-looking statements, in particular, include statements relating to future actions, prospective services or products, future performance or results of current and anticipated services or products, sales efforts, expenses, the outcome of contingencies such as legal proceedings, trends in operations and financial results.

Any or all forward-looking statements may turn out to be wrong, and, accordingly, Kemper cautions readers not to place undue reliance on such statements, which speak only as of the date of this 2014 Annual Report. Kemper bases these statements on current expectations and the current economic environment. They involve a number of risks and uncertainties that are difficult to predict. These statements are not guarantees of future performance; actual results could differ materially from those expressed or implied in the forward-looking statements. Forward-looking statements can be affected by inaccurate assumptions or by known or unknown risks and uncertainties. Many such factors will be important in determining the Company's actual future results and financial condition. The reader should consider the following list of general factors that could affect the Company's future results and financial condition, as well as those discussed below under Item 1A., "Risk Factors," in this 2014 Annual Report.

Among the general factors that could cause actual results and financial condition to differ materially from estimated results and financial condition are:

#### Factors related to the legal and regulatory environment in which Kemper and its subsidiaries operate

- Developments in, and outcomes of, initiatives by state officials that could result in significant changes to unclaimed property laws, or significant changes to the interpretations of existing laws, and significant changes in claims handling practices with respect to life insurance policies, especially to the extent that such initiatives result in retroactive application of new requirements to existing life insurance policy contracts;
- Adverse outcomes in litigation or other legal or regulatory proceedings involving Kemper or its subsidiaries or affiliates:
- Governmental actions, including, but not limited to, implementation of the provisions of the Patient Protection and Affordable Care Act and the Health Care and Education Reconciliation Act of 2010 (collectively, the "Health Care Acts"), the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "DFA"), the Risk Management and Own Risk and Solvency Assessment Model Act ("RMORSA") and other new laws, regulations or court decisions interpreting existing laws and regulations or policy provisions;
- Uncertainties related to regulatory approval of insurance rates, policy forms, license applications and similar matters;
- Uncertainties related to regulatory approval of dividends from insurance subsidiaries, acquisitions of businesses and similar matters;

#### Factors relating to insurance claims and related reserves in the Company's insurance businesses

- The incidence, frequency and severity of catastrophes occurring in any particular reporting period or geographic area, including natural disasters, pandemics and terrorist attacks or other man-made events;
- The number and severity of insurance claims (including those associated with catastrophe losses) and their impact on the adequacy of loss reserves;
- Changes in facts and circumstances affecting assumptions used in determining loss and loss adjustment expenses ("LAE") reserves;

- The impact of inflation on insurance claims, including, but not limited to, the effects attributed to scarcity of resources available to rebuild damaged structures, including labor and materials and the amount of salvage value recovered for damaged property;
- Developments related to insurance policy claims and coverage issues, including, but not limited to, interpretations or decisions by courts or regulators that may govern or influence losses incurred in connection with hurricanes and other catastrophes;
- Orders, interpretations or other actions by regulators that impact the reporting, adjustment and payment of claims;
- Changes in the pricing or availability of reinsurance, or in the financial condition of reinsurers and amounts recoverable therefrom;

#### Factors related to the Company's ability to compete

- Changes in the ratings by rating agencies of Kemper and/or its insurance company subsidiaries with regard to credit, financial strength, claims paying ability and other areas on which the Company is rated;
- The level of success and costs incurred in realizing economies of scale, implementing significant business consolidations, reorganizations and technology initiatives and integrating acquired businesses;
- Absolute and relative performance of the Company's products or services;
- Heightened competition, including, with respect to pricing, entry of new competitors and alternate distribution channels, introduction of new technologies, the emergence of telematics, refinements of existing products and the development of new products by new and existing competitors;

#### Factors relating to the business environment in which Kemper and its subsidiaries operate

- Changes in general economic conditions, including, but not limited to, performance of financial markets, interest rates, inflation, unemployment rates and fluctuating values of particular investments held by the Company;
- Absolute and relative performance of investments held by the Company;
- Changes in industry trends and significant industry developments;
- Changes in capital requirements, including the calculations thereof, used by regulators and rating agencies;
- Regulatory, accounting or tax changes that may affect the cost of, or demand for, the Company's products or services
  or after-tax returns from the Company's investments;
- The impact of required participation in windpools and joint underwriting associations, residual market assessments and assessments for insurance industry insolvencies;
- Changes in distribution channels, methods or costs resulting from changes in laws or regulations, lawsuits or market forces; and
- Increased costs and risks related to information technology and data security, including, but not limited to, identity theft and the prevention of, or occurrence of, disruption of services.

# Other risks and uncertainties described from time to time in Kemper's filings with the U.S. Securities and Exchange Commission ("SEC").

Kemper cannot provide any assurances that the results contemplated in any forward-looking statements will be achieved or will be achieved in any particular timetable or that future events or developments will not cause such statements to be inaccurate. Kemper assumes no obligation to correct or update any forward-looking statements publicly for any changes in events or developments or in the Company's expectations or results subsequent to the date of this 2014 Annual Report. Kemper advises the reader, however, to consult any further disclosures Kemper makes on related subjects in its filings with the SEC.

#### **PART I**

#### Item 1. Business.

Kemper is a diversified insurance holding company, with subsidiaries that provide automobile, homeowners, life, health, and other insurance products to individuals and businesses. Kemper's annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments thereto are accessible free of charge through Kemper's website, kemper.com, and as soon as reasonably practicable after such materials are filed with, or furnished to, the SEC.

#### (a) GENERAL DEVELOPMENT OF BUSINESS

#### **Issuance of Subordinated Debt**

On February 27, 2014, Kemper issued \$150.0 million of its 7.375% subordinated debentures due February 27, 2054 (the "2054 Subordinated Debentures"). The 2054 Subordinated Debentures are unsecured and are subordinated and junior to the senior indebtedness of Kemper. Interest on the 2054 Subordinated Debentures is payable quarterly. As long as no event of default has occurred, Kemper may defer interest payments on the 2054 Subordinated Debentures for up to five consecutive years without giving rise to an event of default. During a deferral period, interest will continue to accrue at the stated interest rate compounded quarterly. Kemper is permitted to redeem some or all of the 2054 Subordinated Debentures on or after February 27, 2019, at a redemption price that is equal to their principal amount plus accrued and unpaid interest. Kemper is permitted to redeem the 2054 Subordinated Debentures in whole, but not in part, at any time prior to February 27, 2019, within 90 days of the occurrence of certain tax events or rating agency events, at specified redemption prices.

#### **Kemper Common Stock Repurchases**

On August 6, 2014, the Board of Directors approved a new common stock repurchase program (the "2014 Repurchase Program") under which Kemper is authorized to repurchase up to \$300 million of its common stock and terminated Kemper's remaining authorization under a repurchase program previously approved on February 2, 2011 (the "2011 Repurchase Program").

#### **Agreement to Acquire Alliance United Group**

On December 10, 2014, Kemper entered into a definitive agreement to acquire Alliance United Group and its wholly-owned subsidiaries, Alliance United Insurance Company ("AUIC") and Alliance United Insurance Services ("AUIS"), in a cash transaction valued at approximately \$70 million. Kemper expects to close the transaction in the first half of 2015, subject to approvals by insurance regulators and the satisfaction of other customary closing conditions. Following the closing of the transaction, Kemper plans to contribute approximately \$75 million of capital to support AUIC's book of business. AUIC is amongst the top writers of nonstandard personal automobile insurance in California and had more than \$300 million of direct written premiums in 2014.

#### (b) BUSINESS SEGMENT FINANCIAL DATA

Financial information about Kemper's business segments for the years ended December 31, 2014, 2013 and 2012 is contained in the following sections of this 2014 Annual Report and is incorporated herein by reference: (i) Note 17, "Business Segments," to the Consolidated Financial Statements and (ii) MD&A.

#### (c) DESCRIPTION OF BUSINESS

Kemper is a diversified insurance holding company, with subsidiaries that provide automobile, homeowners, life, health, and other insurance products to individuals and businesses. The Company is engaged, through its subsidiaries, in the property and casualty insurance and life and health insurance businesses. The Company conducts its operations through two operating segments: Property & Casualty Insurance and Life & Health Insurance. The Company's operations are conducted solely in the United States.

Kemper's subsidiaries employ approximately 5,350 full-time associates supporting their operations, of which approximately 1,450 are employed in the Property & Casualty Insurance segment, approximately 3,500 are employed in the Life & Health Insurance segment and the remainder are employed in various corporate and other staff and shared functions.

#### **Property and Casualty Insurance Business**

#### General

The Property & Casualty Insurance segment mostly distributes its products through independent agents and brokers who are paid commissions for their services. The Property & Casualty Insurance segment's products are also distributed through employer-sponsored voluntary benefit programs and other affinity relationships. The Property & Casualty Insurance segment's direct-to-consumer operations were placed into run-off in 2012 and accounted for approximately 8% of the Property & Casualty Insurance segment provides automobile, homeowners, renters, fire, umbrella and other types of property and casualty insurance to individuals and commercial automobile insurance to businesses. In addition, the Life & Health Insurance segment's career agents also sell contents coverage for personal property to its customers.

Property insurance indemnifies an insured with an interest in physical property for loss of, or damage to, such property. Casualty insurance primarily covers liability for damage to property of, or injury to, a person or entity other than the insured. In most cases, casualty insurance also obligates the insurance company to provide a defense for the insured in litigation arising out of events covered by the policy.

Earned premiums from automobile insurance accounted for 48%, 50% and 52% of the Company's consolidated insurance premiums earned in 2014, 2013 and 2012, respectively. Revenues from automobile insurance accounted for 43%, 44% and 47% of Kemper's consolidated revenues from continuing operations in 2014, 2013 and 2012, respectively. Automobile insurance products include personal automobile insurance, ranging from preferred and standard risk to nonstandard risks, and commercial automobile insurance. Nonstandard personal automobile insurance policyholders tend to have difficulty obtaining standard or preferred risk insurance, usually because of their driving records, claims experience or premium payment history. Homeowners insurance accounted for 17%, 16% and 15% of the Company's consolidated insurance premiums earned in 2014, 2013 and 2012, respectively. Homeowners insurance accounted for 15%, 14% and 14% of the Company's consolidated revenues from continuing operations in 2014, 2013 and 2012, respectively.

The Property & Casualty Insurance segment is headquartered in Chicago, Illinois, and conducts business in 47 states and the District of Columbia. The segment's insurance products are offered by approximately 15,300 independent insurance agents and brokers. As shown in the following table, five states provided 62% of the segment's premium revenues in 2014.

| State          | Percentage<br>of Total<br>Premiums |
|----------------|------------------------------------|
| California     | 22%                                |
| Texas          | 14                                 |
| New York       | 14                                 |
| North Carolina | 8                                  |
| Washington     | 4                                  |

#### Property and Casualty Loss and Loss Adjustment Expense Reserves

The Company's reserves for losses and LAE for property and casualty insurance ("Property and Casualty Insurance Reserves") are reported using the Company's estimate of its ultimate liability for losses and LAE for claims that occurred prior to the end of any given accounting period but have not yet been paid.

Property and Casualty Insurance Reserves by business segment at December 31, 2014 and 2013 were:

| DOLLARS IN MILLIONS                            |    | 2014  |    | 2013  |
|--|----|-------|----|-------|
| Business Segments:                             |    |       |    |       |
| Property & Casualty Insurance                  | \$ | 651.1 | \$ | 742.6 |
| Life & Health Insurance                        |    | 4.5   |    | 5.3   |
| Total Business Segments.                       |    | 655.6 |    | 747.9 |
| Discontinued Operations                        |    | 70.2  |    | 83.0  |
| Unallocated Reserves                           |    | 8.1   |    | 12.6  |
| Total Property and Casualty Insurance Reserves | \$ | 733.9 | \$ | 843.5 |

In estimating the Company's Property and Casualty Insurance Reserves, the Company's actuaries exercise professional judgment and must consider, and are influenced by, many variables that are difficult to quantify. Accordingly, the process of estimating and establishing the Company's Property and Casualty Insurance Reserves is inherently uncertain and the actual ultimate net cost of claims may vary materially from the estimated amounts reserved. The reserving process is particularly imprecise for claims involving asbestos, environmental matters, construction defect and other emerging and/or long-tailed exposures that may not be discovered or reported until years after the insurance policy period has ended. Property and Casualty Insurance Reserves related to the Company's Discontinued Operations are predominantly long-tailed exposures, of which \$28.4 million was related to asbestos, environmental matters and construction defect exposures at December 31, 2014. See MD&A, "Critical Accounting Estimates," under the caption "Property and Casualty Insurance Reserves for Losses and Loss Adjustment Expenses" beginning on page 53 for a discussion of the Company's reserving process and the factors considered by the Company's actuaries in estimating the Company's Property and Casualty Insurance Reserves.

The Company's goal is to ensure that its total reserves for property and casualty insurance losses and LAE are adequate to cover all costs, while minimizing variation from the time reserves for losses and LAE are initially estimated until losses and LAE are fully developed. Changes in the Company's estimates of these losses and LAE, also referred to as "development," will occur over time and may be material. Favorable development is recognized and reported in the Consolidated Financial Statements when the Company decreases its previous estimate of ultimate losses and LAE and results in an increase in net income in the period recognized, whereas adverse development is recognized and reported in the Consolidated Financial Statements when the Company increases its previous estimate of ultimate losses and LAE and results in a decrease in net income.

Development of property and casualty insurance losses and LAE from prior accident years for each of the Company's continuing business segments and discontinued operations in 2014, 2013 and 2012 was:

|   | Favorable (Adverse) Development |       |      |      |    |      |  |
|---|---------------------------------|-------|------|------|----|------|--|
| <u>DOLLARS IN MILLIONS</u>                                  | 2014 20                         |       | 2013 |      |    | 2012 |  |
| Continuing Operations:                                      |                                 |       |      |      |    |      |  |
| Property & Casualty Insurance                               | \$                              | 54.4  | \$   | 58.0 | \$ | 24.9 |  |
| Life & Health Insurance                                     |                                 | (0.9) |      | 1.8  |    | 0.3  |  |
| Total Favorable Development from Continuing Operations, Net |                                 | 53.5  |      | 59.8 |    | 25.2 |  |
| Discontinued Operations                                     |                                 | 3.6   |      | 4.8  |    | 6.3  |  |
| Total Favorable Development, Net                            | \$                              | 57.1  | \$   | 64.6 | \$ | 31.5 |  |

See MD&A, "Loss and LAE Reserve Development," "Property & Casualty Insurance," and "Life & Health Insurance," for the impact of development on the results reported by the Company's business segments. Also see MD&A, "Critical Accounting Estimates," under the caption "Property and Casualty Insurance Reserves for Losses and Loss Adjustment Expenses" beginning on page 53 for additional information about the Company's reserving practices.

See Note 5, "Property and Casualty Insurance Reserves," to the Consolidated Financial Statements for a tabular reconciliation of the three most recent annual periods setting forth the Company's Property and Casualty Insurance Reserves as of the beginning of each year, incurred losses and LAE for insured events of the current year, changes in incurred losses and LAE for

insured events of prior years, payments of losses and LAE for insured events of the current year, payments of losses and LAE for insured events of prior years and the Company's Property and Casualty Insurance Reserves at the end of the year and additional information regarding the nature of adjustments to incurred losses and LAE for insured events of prior years.

#### **Catastrophe Losses**

Catastrophes and natural disasters are inherent risks of the property and casualty insurance business. These catastrophic events and natural disasters include, without limitation, hurricanes, tornadoes, earthquakes, hailstorms, wildfires, high winds and winter storms. Such events result in insured losses that are, and are expected to be, a material factor in the results of operations and financial position of Kemper's property and casualty insurance companies. Further, because the level of insured losses that could occur in any one year cannot be accurately predicted, these losses contribute to material year-to-year fluctuations in the results of operations and financial position of these companies. Specific types of catastrophic events are more likely to occur at certain times within the year than others. This factor adds an element of seasonality to property and casualty insurance claims. The occurrence and severity of catastrophic events cannot be accurately predicted in any year. However, some geographic locations are more susceptible to these events than others. The Company has endeavored to manage its direct insurance exposures in certain regions that are prone to naturally occurring catastrophic events through a combination of geographic diversification, restrictions on the amount and location of new business production in such regions, and reinsurance. The Company has adopted the industry-wide catastrophe classifications of storms and other events promulgated by Insurance Services Office, Inc. ("ISO") to track and report losses related to catastrophes. ISO classifies a disaster as a catastrophe when the event causes \$25 million or more in direct insured losses to property and affects a significant number of policyholders and insurers. ISO-classified catastrophes are assigned a unique serial number recognized throughout the insurance industry. The discussions throughout this 2014 Annual Report utilize ISO's definition of catastrophes.

The process of estimating and establishing reserves for catastrophe losses is inherently uncertain and the actual ultimate cost of a claim, net of reinsurance recoveries, may vary materially from the estimated amount reserved. See Item 1A., "Risk Factors," under the caption "Catastrophe losses could materially and adversely affect the Company's results of operations, liquidity and/ or financial condition, the availability of reinsurance and the ratings of Kemper and its insurance subsidiaries" for a discussion of catastrophe risk. See Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for a discussion of the factors that influence the process of estimating and establishing reserves for catastrophes.

#### Reinsurance

The Company manages its exposure to catastrophes and other natural disasters through a combination of geographical diversification, restrictions on the amount and location of risks insured in certain regions and reinsurance. To limit its exposures to catastrophic events, the Company maintains a primary catastrophe reinsurance program for the Property & Casualty Insurance segment. Coverage for the primary catastrophe reinsurance program is provided in various layers. The Property & Casualty Insurance segment and the Life & Health Insurance segment also purchase reinsurance from the Florida Hurricane Catastrophe Fund (the "FHCF") for hurricane losses in Florida at retentions lower than those described below for the Company's primary catastrophe reinsurance program.

Effective January 1, 2015, the Property & Casualty Insurance segment's primary catastrophe reinsurance program provides coverage over the three-year period of January 1, 2015 through December 31, 2017. Coverage provided under the program for the first year (January 1, 2015 to December 31, 2015) is provided in various layers as presented below.

|                            | an           | l LAI |       | Percentage  |
|----------------------------|--------------|-------|-------|-------------|
| <u>DOLLARS IN MILLIONS</u> | In Excess of |       | Up to | of Coverage |
| Retained                   | \$ —         | \$    | 50.0  | %           |
| 1st Layer of Coverage      | 50.0         |       | 150.0 | 95.0        |
| 2nd Layer of Coverage      | 150.0        |       | 350.0 | 95.0        |

Under the reinsurance contract, the participation of each reinsurer, decreases by one-third in the second year and another one-third in the third year. Accordingly, the percentage of coverage in the second and third years is 63.3% and 31.7%, respectively, and, to maintain the same percentage of coverage as provided in the first year, the Property & Casualty Insurance segment will need to purchase additional reinsurance for the second and third years. The estimated aggregate annual premium in 2015 for the program presented in the preceding table is \$14.5 million for the Property & Casualty Insurance segment's catastrophe reinsurance program. Premiums due to the reinsurers will decrease proportionately with the decline in their respective participations in the second and third years. In the event that the Company's incurred catastrophe losses and LAE covered by its catastrophe reinsurance program exceed the retention for a particular layer, the program requires one reinstatement of such

coverage. In such an instance, the Company is required to pay a reinstatement premium to the reinsurers to reinstate the full amount of reinsurance available under such layer. The reinstatement premium is a percentage of the original premium based on the ratio of the losses in excess of the Company's retention to the reinsurers' coverage limit.

The coverage presented in the preceding table differs from the coverage provided in 2014, 2013 and 2012. See Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for information pertaining to the primary catastrophe reinsurance programs for the Property & Casualty Insurance segment for 2014, 2013 and 2012.

Prior to 2013, companies operating in the Life & Health Insurance segment participated in a catastrophe reinsurance program separate and apart from the catastrophe reinsurance programs covering the Property & Casualty Insurance segment. Over the last several years, the Life & Health Insurance segment has been reducing its exposure to catastrophic events through the intentional run-off of its dwelling insurance business. Accordingly, the Life & Health Insurance segment did not renew its catastrophe reinsurance program for 2013. See Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for information pertaining to the Life & Health Insurance segment's participation in the Company's catastrophe reinsurance programs for 2012.

In addition to the catastrophe loss exposures caused by natural events described above, Kemper's property and casualty insurance companies are exposed to losses from catastrophic events that are not the result of acts of nature, such as acts of terrorism, the nature, occurrence and severity of which in any period cannot be accurately predicted. The companies have reinsurance coverage to address certain exposures to potential future terrorist attacks. The reinsurance coverage for certified events, as designated by the federal government, is from the Terrorist Risk Insurance Act and the coverage for non-certified events is available in the catastrophe reinsurance program for Kemper's Property & Casualty Insurance segment. However, certain perils, such as biological, chemical, nuclear pollution or contamination, are excluded from the reinsurance coverage for non-certified events.

In addition to the catastrophe reinsurance programs described above, Kemper's property and casualty insurance companies utilize other reinsurance arrangements to limit their maximum loss, provide greater diversification of risk and minimize exposures on larger risks.

Under the various reinsurance arrangements, Kemper's property and casualty insurance companies are indemnified by reinsurers for certain losses incurred under insurance policies issued by the reinsurers. As indemnity reinsurance does not discharge an insurer from its direct obligations to policyholders on risks insured, Kemper's property and casualty insurance companies remain directly liable. However, provided that the reinsurers meet their obligations, the net liability for Kemper's property and casualty insurance companies is limited to the amount of risk that they retain. Kemper's property and casualty insurance companies purchase their reinsurance only from reinsurers rated "A-" or better by A. M. Best Co., Inc. ("A.M. Best"), at the time of purchase. A.M. Best is an organization that specializes in rating insurance and reinsurance companies.

For further discussion of the reinsurance programs, see Note 19, "Catastrophe Reinsurance," and Note 20, "Other Reinsurance," to the Consolidated Financial Statements.

#### **Pricing**

Pricing levels for property and casualty insurance are influenced by many factors, including the frequency and severity of claims, state regulation and legislation, competition, general business and economic conditions, including market rates of interest, inflation, expense levels, and judicial decisions. In addition, many state regulators require consideration of investment income when approving or setting rates, which could reduce underwriting margins. See MD&A under the caption "Property & Casualty Insurance."

#### Competition

Based on the most recent annual data published by A.M. Best, as of the end of 2013, there were 1,266 property and casualty insurance groups in the United States. Kemper's property and casualty group was among the top 10% of property and casualty insurance groups in the United States as measured by net written premiums, policyholders' surplus and admitted assets in 2013. Among all personal lines automobile insurance writers, Kemper's property and casualty group was the 24th largest writer as measured by net written premiums in 2013.

Rankings by admitted assets, net premiums written and capital and surplus were:

|                      | Ordinal | Percentile |
|----------------------|---------|------------|
| Measurement          | Rank    | Rank       |
| Net Admitted Assets  | 121     | 90%        |
| Net Written Premiums | 64      | 94         |
| Capital and Surplus  | 125     | 90         |

In 2013, the property and casualty insurance industry's estimated net premiums written were \$487 billion, of which nearly 60% were accounted for by the top 50 groups of property and casualty insurance companies. Kemper's property and casualty insurance companies wrote less than 1% of the industry's 2013 premium volume.

The property and casualty insurance industry is highly competitive, particularly with respect to personal automobile insurance. Kemper's property and casualty insurance companies compete on the basis of, among other measures, (i) using suitable pricing segmentation, (ii) maintaining underwriting discipline, (iii) offering products in selected markets or geographies, (iv) utilizing technological innovations for the marketing and sale of insurance, (v) controlling expenses, (vi) maintaining adequate ratings from A.M. Best and other ratings agencies and (vii) providing quality services to independent agents and policyholders. See Item 1A., "Risk Factors," under the caption "The insurance industry is highly competitive."

#### **Life and Health Insurance Business**

The Company's Life & Health Insurance segment consists of Kemper's wholly-owned subsidiaries, United Insurance Company of America ("United Insurance"), The Reliable Life Insurance Company ("Reliable"), Union National Life Insurance Company ("Union National Life"), Mutual Savings Life Insurance Company ("Mutual Savings Life"), United Casualty Insurance Company of America ("United Casualty"), Union National Fire Insurance Company ("Union National Fire"), Mutual Savings Fire Insurance Company ("Mutual Savings Fire") and Reserve National Insurance Company ("Reserve National"). As discussed below, United Insurance, Reliable, Union National Life, Mutual Savings Life, United Casualty, Union National Fire and Mutual Savings Fire (the "Kemper Home Service Companies") distribute their products through a network of employee, or "career," agents. Reserve National distributes its products through a network of independent agents and brokers. These career agents, independent agents and brokers are paid commissions for their services.

Earned premiums from life insurance accounted for 21%, 19% and 19% of the Company's consolidated insurance premiums earned in 2014, 2013 and 2012, respectively. Revenues from life insurance accounted for 27%, 24% and 24% of the Company's consolidated revenues from continuing operations in 2014, 2013 and 2012, respectively. As shown in the following table, five states provided 51% of the premium revenues in this segment in 2014.

| State       | of Total<br>Premiums |
|-------------|----------------------|
| Texas       | 21%                  |
| Louisiana   | 12                   |
| Alabama     | 7                    |
| Mississippi | 6                    |
| Florida     | 5                    |

#### **Kemper Home Service Companies**

The Kemper Home Service Companies, based in St. Louis, Missouri, focus on providing individual life and supplemental accident and health insurance products to customers of modest incomes who desire basic protection for themselves and their families. Their leading product is ordinary life insurance, including permanent and term insurance. Face amounts of these policies are lower than those of policies typically sold to higher income customers by other companies in the life insurance industry. Approximately 78% of the Life & Health Insurance segment's premium revenues are generated by the Kemper Home Service Companies.

The Kemper Home Service Companies employ nearly 2,400 career agents to distribute insurance products in 25 states and the District of Columbia. These career agents are full-time employees who call on customers in their homes to sell insurance products, provide services related to policies in force and collect premiums, typically monthly. Premiums average about \$19 per policy per month with an average face value of \$5,300. Permanent and term policies are offered primarily on a non-

participating, guaranteed-cost basis. These career agents also distribute and/or service certain property insurance products for the Kemper Home Service Companies.

#### **Reserve National**

Reserve National, based in Oklahoma City, Oklahoma, is licensed in 48 states throughout the United States and has traditionally specialized in the sale of Medicare Supplement insurance and limited health insurance coverages such as fixed indemnity and accident-only plans, primarily to individuals in rural areas who often do not have access to a broad array of accident and health insurance products tailored to meet their individual and family needs. There are approximately 300 independent agents that primarily represent Reserve National.

Reserve National began expanding its distribution channels during 2013 by launching two marketing channel initiatives — Kemper Senior Solutions and Kemper Benefits. Kemper Senior Solutions markets life insurance and home health care products focusing on the individual, senior-age demographic of the market place. Kemper Benefits sells voluntary products in the employer market place. Brokers and non-exclusive independent agents are utilized to market and distribute products in these new distribution channels. Reserve National has appointed approximately 20,000 independent agents in connection with these initiatives.

See "Regulation," under this Item 1 beginning on page 10, Item 1A., "Risk Factors," under the caption "Reserve National's operating history with its expanded distribution channels and new products is limited," and MD&A, "Life & Health Insurance," for a discussion of the impact of the Health Care Acts on Reserve National.

#### Reinsurance

Consistent with insurance industry practice, the Company's life and health insurance companies utilize reinsurance arrangements to limit their maximum loss, provide greater diversification of risk and minimize exposures on larger risks. Prior to 2013, the Life & Health Insurance segment's reinsurance arrangements included excess of loss reinsurance coverage specifically designed to protect against losses arising from catastrophic events under the property insurance policies distributed by the Kemper Home Service Companies' agents and written by Kemper's subsidiaries, United Casualty, Union National Fire and Mutual Savings Fire, and reinsured by Kemper's subsidiary, Trinity Universal Insurance Company ("Trinity"), or written by Capitol County Mutual Fire Insurance Company ("Capitol"), a mutual insurance company owned by its policyholders, and its subsidiary, Old Reliable Casualty Company ("ORCC"), and reinsured by Trinity. Over the last several years, the segment has been intentionally reducing its exposure to catastrophic events through the run-off of its dwelling insurance business. Accordingly, except for catastrophe reinsurance provided by the FHCF, the Kemper Home Service Companies, Capitol and ORCC did not carry catastrophe reinsurance in 2014 and 2013. The FHCF provides reinsurance for catastrophe losses in Florida. See Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for additional information pertaining to the segment's primary catastrophe reinsurance programs for 2012.

#### Lapse Ratio

The lapse ratio is a measure of a life insurer's loss of in-force policies. For a given year, this ratio is commonly computed as the total face amount of individual life insurance policies lapsed, surrendered, expired and decreased during such year, less policies increased and revived during such year, divided by the total face amount of policies at the beginning of the year plus the face amount of policies issued and reinsurance assumed in the prior year. The Life & Health Insurance segment's lapse ratio for individual life insurance was 7%, 7% and 8% in 2014, 2013 and 2012, respectively.

The customer base served by the Kemper Home Service Companies and competing life insurance companies tends to have a higher incidence of lapse than other demographic segments of the population. Thus, to maintain or increase the level of its business, the Kemper Home Service Companies must write a high volume of new policies.

#### **Pricing**

Premiums for life and health insurance products are based on assumptions with respect to mortality, morbidity, investment yields, expenses, and lapses and are also affected by state laws and regulations, as well as competition. Pricing assumptions are based on the experience of Kemper's life and health insurance subsidiaries, as well as the industry in general, depending on the factor being considered. The actual profit or loss produced by a product will vary from the anticipated profit if the actual experience differs from the assumptions used in pricing the product.

Premiums for policies sold by the Kemper Home Service Companies are set at levels designed to cover the relatively high cost of "in-home" servicing of such policies. As a result of such higher expenses, incurred claims as a percentage of earned premiums tend to be lower for companies utilizing this method of distribution than the life insurance industry average.

Premiums for Medicare supplement and other accident and health policies must take into account the rising costs of medical care. The annual rate of medical cost inflation has historically been higher than the general rate of inflation, necessitating frequent rate increases, most of which are subject to approval by state regulators.

#### Competition

Based on the most recent data published by A.M. Best, as of the end of 2013, there were 442 life and health insurance company groups in the United States. The Company's Life & Health Insurance segment ranked in the top 21% of life and health insurance company groups, as measured by admitted assets, net premiums written and capital and surplus. Rankings by admitted assets, net premiums written and capital and surplus were:

|                      | Ordinal | Percentile |
|----------------------|---------|------------|
| Measurement          | Rank    | Rank       |
| Net Admitted Assets  | 88      | 80%        |
| Net Written Premiums | 88      | 80         |
| Capital and Surplus  | 93      | 79         |

Kemper's life and health insurance subsidiaries generally compete by using appropriate pricing, offering products to selected markets or geographies, controlling expenses, maintaining adequate ratings from A.M. Best and providing competitive services to agents and policyholders.

#### **Investments**

The quality, nature and amount of the various types of investments that can be made by insurance companies are regulated by state laws. Depending on the state, these laws permit investments in qualified assets, including, but not limited to, municipal, state and federal government obligations, corporate bonds, real estate, preferred and common stocks, investment partnerships, and limited liability investment companies and limited partnerships. In addition, the quality, nature and amount of the various types of investments held by Kemper's insurance subsidiaries affect the amount of asset risk calculated by regulators and rating agencies in determining required capital. See "Regulation" immediately following this subsection of Item 1 and Item 1A., "Risk Factors," under the caption "The Company's investment portfolio is exposed to a variety of risks that may negatively impact net investment income and cause realized and unrealized losses."

The Company employs a total return investment strategy, with an emphasis on yield, while maintaining liquidity to meet both its short- and long-term insurance obligations. See the discussions of the Company's investments under the headings "Investment Results," "Investment Quality and Concentrations," "Investments in Limited Liability Companies and Limited Partnerships," "Liquidity and Capital Resources" and "Critical Accounting Estimates," in the MD&A, "Quantitative and Qualitative Disclosures about Market Risk," in Item 7A and Note 3, "Investments," Note 12, "Income from Investments," and Note 21, "Fair Value Measurements," to the Consolidated Financial Statements.

#### Regulation

#### **Insurance Regulation**

Kemper's insurance subsidiaries are subject to extensive regulation in the states in which they conduct business. Such regulation pertains to a variety of matters, including, but not limited to, policy forms, premium rate plans, licensing of agents, licenses to transact business, market conduct, trade practices, claims practices, investments and solvency. The majority of Kemper's insurance operations are in states requiring prior approval by regulators before proposed rates for property, casualty, or health insurance policies may be implemented. However, provided that the policy form has been previously approved, rates proposed for life insurance generally become effective immediately upon filing with a state, even though the same state may require prior rate approval for other types of insurance. Insurance regulatory authorities perform periodic examinations of an insurer's market conduct and other affairs. Kemper's health insurance subsidiaries are also subject to certain regulation by the federal government. For example, the Health Care Acts, and the regulations promulgated thereunder, have established minimum loss ratios, rating restrictions, mandates for essential health benefit coverages, and restrictions or prohibitions on pre-existing condition exclusions and annual and lifetime policy limits for health insurance policies.

Insurance companies are required to report their financial condition and results of operation in accordance with statutory accounting principles prescribed or permitted by state insurance regulators in conjunction with the National Association of Insurance Commissioners (the "NAIC"). State insurance regulators also prescribe the form and content of statutory financial statements, perform periodic financial examinations of insurers, set minimum reserve and loss ratio requirements and establish standards for the types and amounts of investments. In addition, state regulators require minimum capital and surplus levels and incorporate risk-based capital ("RBC") standards promulgated by the NAIC. These RBC standards are intended to assess the level of risk inherent in an insurance company's business and consider items such as asset risk, credit risk, underwriting risk and other business risks relevant to its operations. In accordance with RBC formulas, a company's RBC requirements are calculated and compared to its total adjusted capital to determine whether regulatory intervention is warranted. At December 31, 2014, the total adjusted capital of each of Kemper's insurance subsidiaries exceeded the minimum levels required under applicable RBC rules.

Kemper's insurance subsidiaries are required to pay assessments up to prescribed limits to fund policyholder losses or liabilities of insolvent insurance companies under the guaranty fund laws of most states in which they transact business. Kemper's insurance subsidiaries are subject to certain fees imposed on health insurers by the Health Care Acts, including the Health Insurance Providers Fee, but not the fees associated with the Reinsurance, Risk Adjustment and Risk Corridor programs, as Kemper's insurance subsidiaries do not have any policies subject to those fees. Kemper's insurance subsidiaries are also required to participate in various involuntary pools or assigned risk pools, principally involving windstorms and high risk drivers. In most states, the involuntary pool participation of Kemper's insurance subsidiaries is set in proportion to their voluntary writings of related lines of business in such states. See Item 1A., "Risk Factors," under the caption "Catastrophe losses could materially and adversely affect the Company's results of operations, liquidity and/or financial condition, the availability of reinsurance and the ratings of Kemper and its insurance subsidiaries" for a discussion of the impact of required participation in windstorm pools and joint underwriting associations on the ability of the Company to manage its exposure to catastrophic events.

Kemper and its insurance subsidiaries are also subject to the insurance holding company laws of a number of states. Certain dividends and distributions by an insurance subsidiary are subject to prior approval by the insurance regulators of its state of domicile. See Item 1A., "Risk Factors," under the caption "Kemper relies on receiving dividends from its subsidiaries to service its debt, to pay dividends to its shareholders or make repurchases of its stock." Other significant transactions between an insurance subsidiary and its holding company or other affiliates may require approval by insurance regulators in the state of domicile of each participating insurance subsidiary. A number of pending and recently approved legislative and regulatory measures may significantly affect the insurance business. In particular, nearly half of all states have already adopted extensive modifications to their holding company laws based on amendments to the Model Insurance Holding Company System Regulatory Act ("IHCS") adopted by the NAIC in December 2010. With varying effective dates beginning in 2014, these modifications impose new reporting requirements and substantially expand the oversight and examination powers of state insurance regulators with regulatory authority over an insurance company to assess enterprise risks within such company's entire holding company system that may arise from operations of its insurance and non-insurance affiliates. They also impose new reporting requirements on the ultimate controlling persons of such insurance companies in respect of, among other things, affiliated transactions and divestiture of controlling interests in the insurance companies. In addition, a number of states have adopted RMORSA adopted by the NAIC in September 2012. With varying effective dates beginning in 2015, RMORSA requires insurers to maintain an enterprise risk management ("ERM") framework, perform regular assessments of the adequacy of the ERM framework and the company's solvency and file an annual ERM assessment summary report. Similarly, in late 2014, the NAIC adopted the Corporate Governance Annual Disclosure Model Act ("CGADM") and Model Regulation. The CGADM has an effective date of June 1, 2016, and when adopted by a state, requires an insurer (or insurance group) to submit a Corporate Governance Annual Disclosure to its lead state or domestic regulator to provide, among other things, information about board structure and policies, meeting frequency, procedures for the oversight of critical risk areas and practices, and policies and practices used by the board of directors for directing senior management in critical areas such as codes of business conduct and ethics and governance processes. The Company anticipates that most states will adopt legislation based on IHCS, RMORSA and CGADM. Additional regulation has also resulted from other measures in recent years including, among other things, tort reform, the Health Care Acts, the DFA, consumer privacy and data security requirements, credit score regulation, producer compensation regulations, cyber security and financial services regulation initiatives.

State insurance laws also impose requirements that must be met prior to a change of control of an insurance company or insurance holding company based on the insurer's state of domicile and, in some cases, additional states in which it is deemed commercially domiciled due to the substantial amount of business it conducts therein. These requirements may include the advance filing of specific information with the state insurance regulators, a public hearing on the matter, and the review and approval of the change of control by such regulators. The Company has insurance subsidiaries domiciled or deemed commercially domiciled in Alabama, California, Illinois, Louisiana, Missouri, New York, Oklahoma, Oregon, Texas and

Wisconsin. In these states, except Alabama, "control" generally is presumed to exist through the direct or indirect ownership of 10% or more of the voting securities of an insurance company. Control is presumed to exist in Alabama with a 5% or more ownership interest in such securities. Any purchase of Kemper's shares that would result in the purchaser owning Kemper's voting securities in the foregoing percentages for the states indicated would be presumed to result in the acquisition of control of Kemper's insurance subsidiaries in those states. Therefore, acquisitions subject to the 10% threshold generally would require the prior approval of insurance regulators in each state in which Kemper's insurance subsidiaries are domiciled or deemed commercially domiciled, including those in Alabama, while acquisitions subject to the 5% threshold generally would require the prior approval of only Alabama regulators. Similarly, consistent with the IHCS, several states have enacted legislation that requires either the acquiring and/or divesting company to notify and receive regulatory approval for a change in control. Other states are expected to adopt similar provisions.

Many state statutes also require pre-acquisition notification to state insurance regulators of a change of control of an insurance company licensed in the state if specific market concentration thresholds would be triggered by the acquisition. Such statutes authorize the issuance of a cease and desist order with respect to the insurance company if certain conditions, such as undue market concentration, would result from the acquisition. These regulatory requirements may deter, delay or prevent transactions effecting control of Kemper or its insurance subsidiaries, or the ownership of Kemper's voting securities, including transactions that could be advantageous to Kemper's shareholders.

#### **Dodd-Frank Act**

The DFA, enacted in July 2010, profoundly increases federal regulation of the financial services industry, of which the insurance industry is a part. Among other things, the DFA formed a Federal Insurance Office ("FIO") charged with monitoring the insurance industry and conducting a study on methods to modernize and improve the insurance regulatory system in the United States. FIO's report, delivered to Congress in December 2013, concluded that a hybrid approach to regulation, involving a combination of state and federal government action, could improve the U.S. insurance system by attaining uniformity, efficiency and consistency, particularly with respect to solvency and market conduct regulation. A hybrid approach was also recommended to address the perceived need for uniform supervision of insurance companies with national and global activities. FIO recently established the Federal Advisory Committee on Insurance ("FACI") whose mission is to provide recommendations to FIO on issues it monitors for Congress. While the NAIC continues to promote the strengths of the U.S. state-based insurance regulatory system, both FIO/FACI and international standard setting authorities such as the International Association of Insurance Supervisors are actively seeking a role in shaping the future of the U.S. insurance regulatory framework. It is too early to know whether or how these organizations' recommendations might result in changes to the current state-based system of insurance industry regulation or ultimately impact Kemper's operations.

#### Item 1A. Risk Factors.

Kemper is exposed to numerous risk factors that could cause actual results to differ materially from recent results or anticipated future results. The following discussion details the significant risk factors that are specific to the Company. In addition to those described below, the Company's business, financial condition and results of operations could be materially affected by other factors not presently known by, or considered material to, the Company. Readers are advised to consider all of these factors along with the other information included in this 2014 Annual Report, and to consult any further disclosures Kemper makes on related subjects in its filings with the SEC.

Changes in the application of state unclaimed property laws and related insurance claims handling practices, particularly attempts by state officials to apply such changes retroactively to existing insurance policies through new laws and regulations, examinations and audits, could result in new requirements that would have a significant effect on (including an acceleration of) the payment and/or escheatment of life insurance death benefits and significantly increase claims handling costs relative to what is currently contemplated by Kemper. If attempts by state officials to impose such new requirements on existing insurance policies are successful on a wide scale, there is a potential for their collective effects to be materially adverse to the Company's profitability, financial position and cash flows (the "Unclaimed Property Risk Factor").

In recent years, many states have begun to aggressively expand the application of their unclaimed property laws as they relate to life insurance proceeds. The treasurers or controllers (collectively, "Treasurers") of a large majority of states have engaged private audit firms to examine the practices and procedures of life insurance companies with respect to the reporting and remittance of proceeds associated with life insurance policies, annuity contracts and retained asset accounts under state unclaimed property laws. Certain related measures are also being taken or considered by state insurance regulators, both individually and collectively through the auspices of the NAIC. Some state insurance regulators have initiated market conduct examinations focused on claims handling and escheatment practices of life insurance companies.

As a result of these audits and examinations, a number of large life insurance companies have agreed to alter historic practices that were previously considered to be lawful and appropriate relative to claims handling and the reporting and remittance of life insurance policy proceeds to the states under state unclaimed property laws. Based on published reports, at least sixteen life insurance companies have entered into settlement agreements with state insurance regulators and twenty-one with Treasurers. Under the terms of these agreements, the settling insurance companies typically have agreed to establish a practice of periodically searching for deceased insureds, even prior to the receipt of a death claim, by comparing their in-force policy records against a database of reported deaths maintained by the Social Security Administration or a comparable database (collectively, a "Death Master File" or "DMF"). The settlements typically apply to policies that were in force at any time since January 1, 1992. In conducting these data comparisons against a Death Master File, the insurers are required to use complex "fuzzy" matching criteria which in many cases result in numerous potential matches for any given insured. In such cases, the insurer must either assume a costly and administratively burdensome process of disproving any such ambiguous matches which may, in some cases, necessitate a review of older records that are not in electronic form or accept such matches as valid and escheat the related policy benefits to the states if the beneficiaries cannot be found. All settlements to date with insurance regulators have involved payment of monetary penalties (involving amounts ranging from about \$1.2 million up to \$40 million), while settlements with Treasurers have required payment of interest on sums remitted to the Treasurers dating from the date of death of the insured (rather than from a more recent date linked to the insurer's first awareness of death) and extending as far back as January 1, 1995. As hereafter described, Kemper's life insurance subsidiaries (the "Life Companies") have thus far resisted attempts by certain state officials and their agents to mandate changes to the Life Companies' claims handling and escheatment practices of the sort embodied in the foregoing settlements and have challenged through legal proceedings the authority of such officials to require such changes. There can be no assurances that the Life Companies will ultimately be successful in resisting such attempts or any that may arise in the future.

Separately, the National Conference of Insurance Legislators ("NCOIL") has adopted model legislation which, if enacted by states as proposed, would require life insurance companies to compare their in-force life insurance policy records against a Death Master File for the purpose of proactively identifying potentially deceased insureds for whom the subject life insurance company has not yet received a claim, including due proof of death. Ten states have enacted legislation of this type, with varying effective dates (the "DMF Statutes"). Such statutes, if construed to apply to life insurance policies in force on each respective statute's effective date, could have a significant effect on, including an acceleration of, the payment of life insurance benefits to beneficiaries or, in instances where beneficiaries could not be located, the remittance of such benefits to the states under their unclaimed property laws. In contrast, New Mexico and Tennessee have enacted a version of the model legislation that applies only prospectively to life insurance companies, like Kemper's Life Companies, that have not previously used a Death Master File. Similarly, Georgia, Mississippi and Alabama have enacted statutes that apply only to policies issued on or after their respective effective dates, without regard to prior Death Master File use. Various forms of DMF legislation are pending in several states, and Kemper believes that it is likely that a number of other states will introduce (or re-introduce) legislation of this sort in 2015. Kemper cannot presently predict whether any of such pending or future legislation will be enacted or, if enacted, exactly what form such legislation will take.

In November 2012, certain of the Life Companies filed a declaratory judgment action in Kentucky state court challenging the Kentucky DMF Statute on statutory and constitutional grounds, insofar as it purports to impose new requirements with respect to existing, previously issued life insurance policies. The trial court in that case denied the subject Life Companies' motion for summary judgment and held that the requirements of the Kentucky DMF Statute apply to life insurance policies issued before the Kentucky DMF Statute's January 1, 2013 effective date. The Life Companies appealed the trial court decision to the Kentucky Court of Appeals, and in August 2014, in a unanimous opinion, the Kentucky Court of Appeals reversed the trial court and held that the Kentucky DMF statute fell within Kentucky's statutory presumption against retroactivity. As a result, the Court ruled, the Kentucky DMF Statute can only apply to policies issued on and after January 1, 2013. In September 2014, the Kentucky Department of Insurance filed a motion asking for the Kentucky Supreme Court to undertake a discretionary review of the Court of Appeals' ruling. A decision by the Kentucky Supreme Court on whether to review the Court of Appeals' decision is expected by the third quarter of 2015.

In July 2013, certain of the Life Companies filed a declaratory judgment action, similar to the Kentucky action, in Maryland state court asking the court to construe the Maryland DMF Statute to apply only prospectively, i.e., only with respect to those life insurance policies issued in Maryland on or after the effective date of the Maryland DMF Statute, consistent with what the Life Companies believe are the requirements of the Maryland Constitution and the Contract Clause of the United States Constitution. The Maryland Insurance Administration filed a motion to dismiss the action on jurisdictional grounds, contending that the Life Companies failed to first exhaust their administrative remedies before filing their action in the trial court. In March 2014, the trial court granted the Maryland Insurance Administration's motion. The Life Companies appealed the trial court's ruling to the Maryland Court of Special Appeals. The Maryland appellate courts have declined to stay enforcement of the Maryland DMF Statute pending the appeal, and the Life Companies are complying with the Maryland DMF Statute while they

continue to pursue their appeal. The Life Companies' appeal was heard by the Maryland Court of Special Appeals in December 2014. The parties are awaiting the court's decision.

In August 2014, certain of the Life Companies filed a declaratory judgment action in Indiana state court, asking the court to construe the Indiana DMF Statute to apply only prospectively, i.e., only with respect to those life insurance policies issued in Indiana on or after the effective date of the Indiana DMF Statute, consistent with what the Life Companies believe are the requirements of applicable Indiana statutory law, the Indiana Constitution and the Contract Clause of the United States Constitution. The Indiana Department of Insurance filed an answer in response to the subject Life Companies' complaint in October 2014, and the Life Companies filed a motion for summary judgment in January 2015. A hearing on that motion is scheduled for May 2015.

The Life Companies are the subject of an unclaimed property compliance audit (the "Treasurers' Audit") by a private audit firm retained by the Treasurers of 38 states (the "Audit Firm"). In July 2013, the California State Controller (the "CA Controller") filed a complaint for injunctive relief against the Life Companies in state court in California, seeking an order requiring the Life Companies to produce all of their in-force insurance policy records to the Audit Firm to enable the firm to perform a comparison of such records against a Death Master File and to ascertain whether any of the insureds under such policies may be deceased. In December 2013, the CA Controller filed a motion for preliminary injunction seeking the same injunctive relief. A hearing on that motion has been continued until the California Court of Appeals rules on a preliminary injunction order issued in a related case involving an unaffiliated life insurance company, entitled Chiang v. American National Insurance Company (the "ANICO Appeal"). The Life Companies have filed a cross-complaint in their case against the CA Controller, seeking a declaration that there is no obligation under California's unclaimed property law to perform a Death Master File comparison and that the Audit Firm cannot obtain the Life Companies' records for the purpose of performing such a comparison. The CA Controller has filed a motion to dismiss the Life Companies' cross-complaint, contending that the Life Companies' request for a declaratory judgment of their rights and obligations under California's unclaimed property law is premature and not ripe for adjudication. A hearing on that motion has also been continued by the court until the Court of Appeals issues its decision in the ANICO Appeal. In July 2014, the court granted a motion by the CA Controller to stay the litigation in its entirety, including all discovery, pending a decision by the Court of Appeals in the ANICO Appeal. Oral argument in the ANICO Appeal has been scheduled for February 2015 with a decision likely by the end of the second quarter of 2015. The current stay of the CA Controller's case against the Life Companies means that no substantive ruling is likely to occur before late 2015. In related activity, the CA Controller's petition for coordination of the lawsuits pending in CA involving its unclaimed property audits of five life insurers, including the lawsuit against the Life Companies, seeking to have them all heard by the same court was denied in January 2015. Pending the outcome of this litigation, the Life Companies have not produced any of their in-force policy records to the CA Controller.

The Life Companies are the subject of a multi-state market conduct examination by five state insurance regulators, which examination is focused on the Life Companies' claim settlement and policy administration practices, and specifically their compliance with state unclaimed property statutes (the "Multi-State Exam"). In July 2013, the Life Companies received requests from the Illinois Department of Insurance, as the managing lead state for the Multi-State Exam, for a significant volume of information beyond that which the Life Companies had already produced, including all of the subject Life Companies' records of in-force policies and other information of the type requested by the Audit Firm as part of the Treasurers' Audit and which is the subject of the CA Controller's complaint. This request prompted the Illinois litigation noted below. In August 2014, the Illinois Department of Insurance appointed a law firm to act as an additional examiner in the Multi-State Exam, which remains ongoing.

In September 2013, certain of the Life Companies filed declaratory judgment actions against the insurance regulators in four states participating in the Multi-State Exam (Illinois, California, Pennsylvania and Florida), asking the courts in those states to declare that applicable insurance laws do not require life insurers to search a Death Master File to ascertain whether insureds are deceased, and to further declare that the regulators in those states do not have legal authority to (i) obtain life insurers' policy records for the purpose of comparing data from those records against a Death Master File, and/or (ii) impose payment obligations on life insurers before a claim and due proof of death have been submitted by policy beneficiaries. In response to the Illinois declaratory judgment action, the Illinois Department of Insurance and its Director (collectively, the "IDOI") filed a motion to dismiss, and in July 2014, the court in Illinois denied, in part, such motion. Specifically, the court allowed to stand the count in the Life Companies' complaint that the IDOI cannot compel the Life Companies to provide their policy records to the IDOI or persons acting on the IDOI's behalf so as to permit a comparison against the DMF for purposes of identifying deceased insureds, as well as the associated claim for injunctive relief. The court dismissed with prejudice the other counts in the complaint. In August 2014, the IDOI filed its answer to the counts of the complaint that the Illinois court allowed to stand, and in October 2014, the Life Companies filed a motion for summary judgment with respect to those remaining counts. The

IDOI filed cross motions for summary judgment in December 2014. Formal briefing and a hearing schedule on the summary judgment motions are expected to be set by the court at a May 2015 status conference. The Life Companies' actions against regulators in Pennsylvania and Florida are currently stayed by agreement of the parties pending the outcome of the Illinois action. The action against regulators in California, which was filed as part of a counterclaim in the CA Controller litigation, is stayed as described above.

Should these various efforts by state officials succeed in retroactively imposing new claims handling and escheatment requirements with regard to previously issued life insurance policies, such requirements could have a material adverse effect on the Company's profitability, financial position and cash flows. The Company's stance in opposition to the aforementioned actions by state legislators, Treasurers and insurance regulators, including the Life Company's initiation of the litigation described above, also creates a risk of reputational damage to the Company among various constituencies (including its principal insurance regulators, rating agencies, investors, insurance agents and policyholders), particularly if the Company's position is not ultimately vindicated.

See Note 22, "Contingencies," to the Consolidated Financial Statements and the sections of the MD&A entitled "Life & Health Insurance" and "Liquidity and Capital Resources" for additional information on the legal proceedings, including lawsuits, regulatory examinations and inquiries, and other matters described above.

Kemper's insurance subsidiaries are subject to significant regulation, and emerging practices in the evolving legal and regulatory landscape in which they operate could result in increased operating costs, reduced profitability and limited growth.

Kemper's insurance subsidiaries operate under an extensive insurance regulatory system. Current laws and regulations encompass a wide variety of matters, including policy forms, premium rates, licensing, market conduct, trade practices, claims practices, reserve and loss ratio requirements, investment standards, statutory capital and surplus requirements, restrictions on the payment of dividends, approvals of transactions involving a change in control of one or more insurance companies, restrictions on transactions among affiliates and consumer privacy. They also require the filing of annual and quarterly financial reports and reports on holding company issues and other matters. Pre-approval requirements restrict the companies from implementing premium rate changes for property, casualty and health insurance policies, introducing new, or making changes to existing, policy forms and many other actions. Insurance regulators conduct periodic examinations of Kemper's insurance subsidiaries and can suspend or delay their operations or licenses, require corrective actions, and impose penalties or other remedies available for compliance failures. For a more detailed discussion of the regulations applicable to Kemper's subsidiaries and these new developments, see "Regulation" in Item 1, beginning on page 10.

These laws and regulations, and their interpretation by the various regulators and courts, are undergoing continual revision and expansion. The legal and regulatory landscape within which Kemper's insurance subsidiaries conduct their businesses is often unpredictable. As industry practices and regulatory, judicial, political, social and other conditions change, unexpected and unintended issues may emerge. These emerging practices, conditions and issues could adversely affect Kemper's insurance subsidiaries in a variety of ways, including, for example, by expansion of coverages beyond their underwriting intent, increasing the number or size of claims or accelerating the payment of claims. Industry practices that were considered approved or legally-compliant and reasonable for years may suddenly be deemed unacceptable by virtue of an unexpected court or regulatory ruling or changes in regulatory enforcement policies and practices. One example is the changing application by various state officials of state unclaimed property laws and related claims handling practices that is discussed in the preceding risk factor. Anticipating such shifts in the law and the impact they may have on the Company and its operations is a difficult task and there can be no assurances that the Company will not encounter such shifts in the future.

The financial market turmoil has resulted in additional scrutiny and proposed regulation of the financial services industry, including insurance companies and their holding company systems. While it is not possible to predict how new laws or regulations or new interpretations of existing laws and regulations may impact the operations of Kemper's insurance subsidiaries, several recent developments have the potential to significantly impact such operations. This includes state adoption of extensive modifications to the IHCS that will, among other things, substantially expand the oversight and examination powers of state insurance regulators beyond licensed insurance companies to their non-insurance affiliates and impose new reporting requirements with respect to, among other things, enterprise risk to the organization as a whole, affiliated transactions, and any divestiture of controlling interests in an insurer. In addition, federal legislation has resulted in regulations affecting health insurers under the Health Care Acts, and potential changes to the state insurance regulatory system may result from the DFA. See the discussion of the NAIC model act and the DFA under "Regulation" in Item 1, beginning on page 10.

These new developments and significant changes in, or new interpretations of, existing laws and regulations could make it more expensive for Kemper's insurance subsidiaries to conduct and grow their businesses.

Legal and regulatory proceedings are unpredictable and, in particular, the phenomenon of runaway jury verdicts could result in one or more unexpected verdicts against the Company that could have a material adverse effect on the Company's financial results for any given period.

Kemper and its subsidiaries are from time to time involved in lawsuits, regulatory inquiries, and other legal proceedings arising out of the ordinary course of their businesses. Some of these proceedings may involve matters particular to Kemper or one or more of its subsidiaries, while others may pertain to business practices in the industry in which Kemper and its subsidiaries operate. Some lawsuits may seek class action status that, if granted, could expose the Company to potentially significant liability by virtue of the size of the putative classes. These matters raise difficult factual and legal issues and are subject to uncertainties and complexities. The outcomes of these matters are difficult to predict, and the amounts or ranges of potential loss at particular stages in the proceedings are in most cases difficult or impossible to ascertain. A further complication is that even where the possibility of an adverse outcome is deemed to be remote using traditional legal analysis, juries sometimes can and do substitute their subjective views in place of facts and established legal principles. Given the unpredictability of the legal and regulatory landscape in which the Company operates, there can be no assurance that one or more of these matters will not produce a result that could have a material adverse effect on the Company's financial results for any given period.

For information about the Company's pending litigation, see Note 22, "Contingencies," to the Consolidated Financial Statements.

Catastrophe losses could materially and adversely affect the Company's results of operations, liquidity and/or financial condition, the availability of reinsurance and the ratings of Kemper and its insurance subsidiaries.

Kemper's property and casualty insurance subsidiaries are subject to claims arising out of catastrophes that may have a significant effect on their results of operations, liquidity and financial condition. Catastrophes can be caused by various events, including, but not limited to, hurricanes, tornadoes, windstorms, earthquakes, hailstorms, explosions, severe winter weather and wildfires and may include man-made events, such as terrorist attacks and hazardous material spills. The incidence, frequency and severity of catastrophes are inherently unpredictable and may be impacted by the uncertain effects of climate change. The extent of the Company's losses from a catastrophe is a function of both the total amount of insured exposure in the geographic area affected by the event and the severity of the event. The Company could experience more than one severe catastrophic event in any given period.

Kemper's life and health insurance subsidiaries are particularly exposed to risks of catastrophic mortality, such as pandemic or other events that result in large numbers of deaths. In addition, the occurrence of such an event in a concentrated geographic area could have a severe disruptive effect on the Company's workforce and business operations. The likelihood and severity of such events cannot be predicted and are difficult to estimate.

The Company uses catastrophe modeling tools developed by third parties to project its potential exposure to catastrophic events under various scenarios. Such models are based on various assumptions and judgments which may turn out to be wrong. The actual impact of one or more catastrophic events could adversely and materially differ from these projections.

Kemper's insurance subsidiaries seek to reduce their exposure to catastrophe losses through the purchase of catastrophe reinsurance. Reinsurance does not relieve Kemper's insurance subsidiaries of their direct liability to their policyholders. As long as the reinsurers meet their obligations, the net liability for Kemper's insurance subsidiaries is limited to the amount of risk that they retain. While the Company's principal reinsurers are each rated "A-" or better by A.M. Best at the time reinsurance is purchased, the Company cannot be certain that reinsurers will pay the amounts due from them either now, in the future, or on a timely basis. A reinsurer's insolvency or inability to make payments under the terms of its reinsurance agreement could have a material adverse effect on the Company's financial position, results of operations and liquidity.

In addition, market conditions beyond the Company's control determine the availability of the reinsurance protection that Kemper's insurance subsidiaries may purchase. A decrease in the amount of reinsurance protection that Kemper's insurance subsidiaries purchase generally should increase their risk of a more severe loss. However, if the amount of available reinsurance is reduced, Kemper's insurance subsidiaries may be forced to incur additional expenses for reinsurance or may not be able to obtain sufficient reinsurance on acceptable terms, which could adversely affect the ability of Kemper's insurance subsidiaries to write future insurance policies or result in their retaining more risk with respect to such policies.

Kemper's insurance subsidiaries also manage their exposure to catastrophe losses through underwriting strategies such as reducing exposures in, or withdrawing from, catastrophe-prone areas, establishing appropriate guidelines for insurable structures, and setting appropriate rates, deductibles, exclusions and policy limits. The extent to which Kemper's insurance subsidiaries can manage their exposure through such strategies may be limited by law or regulatory action. For example, laws

and regulations may limit the rate or timing at which insurers may non-renew insurance policies in catastrophe-prone areas or require insurers to participate in wind pools and joint underwriting associations. Generally, an insurer's participation in such pools and associations are based on the insurer's market share determined on a state-wide basis. Accordingly, even though Kemper's insurance subsidiaries may not incur a direct insured loss as a result of managing direct catastrophe exposures, they may incur indirect losses from required participation in pools and associations. Laws and regulations requiring prior approval of policy forms and premium rates may limit the ability of Kemper's insurance subsidiaries to increase rates or deductibles on a timely basis, which may result in additional losses or lower returns than otherwise would have occurred in an unregulated market. See the risk factor above under the title "Kemper's insurance subsidiaries are subject to significant regulation, and emerging practices in the evolving legal and regulatory landscape in which they operate could result in increased operating costs, reduced profitability and limited growth."

If the catastrophic risk retained by Kemper's insurance subsidiaries increases, rating agencies may downgrade the ratings of Kemper and/or its insurance subsidiaries or require Kemper to retain more capital in its insurance businesses to maintain existing ratings. See the risk factor below under the title "A significant downgrade in the ratings of Kemper or its insurance subsidiaries could adversely affect the Company."

# A significant downgrade in the ratings of Kemper or its insurance subsidiaries could adversely and materially affect the Company.

Third-party rating agencies assess the financial strength and rate the claims-paying ability of insurance companies based on criteria established by the rating agencies. Third-party ratings are important competitive factors in the insurance industry. Financial strength ratings are used to assess the financial strength and quality of insurers. A significant downgrade by A.M. Best in the ratings of Kemper's insurance subsidiaries, particularly those operating in the preferred and standard market or offering homeowners insurance, could result in a substantial loss of business if agents or policyholders of such subsidiaries move to other companies with higher claims-paying and financial strength ratings. Any substantial loss of business could have a material adverse effect on the financial condition and results of operations of such subsidiaries. A downgrade in Kemper's credit rating by Standard & Poor's ("S&P"), Moody's Investors Services ("Moody's") or Fitch Ratings ("Fitch") may reduce Kemper's ability to access the capital markets for general corporate purposes or refinance existing debt.

#### The insurance industry is highly competitive.

The Company's insurance businesses face significant competition, and their ability to compete is affected by a variety of issues relative to others in the industry, such as product pricing, service quality, financial strength and name recognition. Competitive success is based on many factors, including, but not limited to, the following:

- Competitiveness of prices charged for insurance policies;
- Sophistication of pricing segmentation;
- Selection of agents and other business partners;
- Compensation paid to agents;
- Underwriting discipline;
- Selectiveness of sales markets:
- Effectiveness of marketing materials and name recognition;
- Product and technological innovation;
- Ability to detect and prevent fraudulent insurance claims;
- Ability to control operating expenses;
- Financial strength ratings; and
- Quality of services provided to, and ease of doing business with, agents and policyholders.

The inability to compete effectively in any of the Company's insurance businesses could materially reduce the Company's customer base and revenues and could adversely affect the future results and financial condition of the Company.

See "Competition" in Item 1 of Part I beginning on page 7 and page 10, for more information on the competitive rankings in the property and casualty insurance markets and the life and health insurance markets, respectively, in the United States.

#### Reserve National's operating history with its expanded distribution channels and new products is limited.

Reserve National's business model, which has traditionally focused on providing limited benefit and supplemental accident and health insurance coverages to persons who lack access to traditional private options, was adversely affected by the Health Care Acts. In response, Reserve National has adapted its business model by placing emphasis on designing and selling supplemental health insurance products that are not expected to be as severely impacted by the Health Care Acts and ceasing to issue health

insurance products that are more severely impacted. Because Reserve National's operating history with respect to some of these supplemental health insurance products is limited, it supplements its data with industry data and experience in determining rates to charge for these products and projecting returns. It will take several years to develop company-specific experience. Reserve National's actual experience could adversely and materially differ from the data and experience on which assumptions and projections are based.

Reserve National has expanded its distribution channels over the past two years, launching Kemper Senior Solutions and Kemper Benefits. Kemper Senior Solutions markets small face value, or final expense, life insurance and home health care products focusing on the individual senior age demographic of the market place. Kemper Benefits sells voluntary supplemental insurance products in the employer marketplace. Brokers and non-exclusive independent agents are utilized to market and distribute products in these new distribution channels. Reserve National appointed approximately 20,000 independent agents during the past two years in connection with these initiatives. Reserve National has limited history on how some of its products will perform using these distribution channels. It will take several years to determine if actual performance meets, exceeds or is below expectations. If performance is below expectations, Reserve National's financial position, returns and valuation could be adversely and materially impacted for many years due to the long-term nature of some of the products sold through these distribution channels.

# Failure to maintain the security of personal data and the availability of critical systems may result in lost business, reputational harm, and legal costs and regulatory penalties.

Kemper's insurance subsidiaries obtain and store vast amounts of personal data that can present significant risks to the Company and its customers and employees. An increasing array of laws and regulations govern the use and storage of such data, including, for example, social security numbers, credit card data and personal health information. The Company's data systems are vulnerable to security breaches due to the sophistication of cyber-attacks, viruses, malware, hackers and other external hazards, as well as inadvertent errors, equipment and system failures, and employee misconduct. The Company also relies on the ability of its business partners to maintain secure systems and processes that comply with legal requirements and protect personal data. These increased risks and expanding regulatory requirements related to personal data security expose the Company to potential data loss and resulting damages, reputational risk and significant increases in compliance and litigation costs. In the event of non-compliance with the Payment Card Industry Data Security Standard, an information security standard for organizations that handle cardholder information for the major debit, credit, prepaid, e-purse, ATM and point-of-sale cards, such organizations could prevent Kemper's insurance subsidiaries from collecting premium payments from customers by way of such cards and impose significant fines on Kemper's insurance subsidiaries.

The Company's business operations rely on the continuous availability of its computer systems. In addition to disruptions caused by cyber-attacks or other data breaches, such systems may be adversely affected by natural and man-made catastrophes. The Company's failure to maintain business continuity in the wake of such events may prevent the timely completion of critical processes across its operations, including, for example, insurance policy administration, claims processing, billing, treasury and investment operations and payroll. These failures could result in significant loss of business, fines and litigation.

## The Company's investment portfolio is exposed to a variety of risks that may negatively impact net investment income and cause realized and unrealized losses.

The Company maintains a diversified investment portfolio that is exposed to significant financial and capital market risks, including interest rate (risk-free and spread), equity price, and liquidity, as well as risks from changes in tax laws and regulations and other risks from changes in general economic conditions.

The interest rate environment has a significant impact on the Company's financial results and position. In recent years, rates have been at or near historic lows. A protracted low interest rate environment would continue to place pressure on net investment income, particularly related to fixed income securities, short-term investments and limited liability investment companies and limited partnerships accounted for under the equity method of accounting ("Equity Method Limited Liability Investments") that invest in distressed and mezzanine debt of other companies. A decline in interest rates would generally increase the carrying value of the Company's fixed income securities and its Equity Method Limited Liability Investments that exhibit debt-like characteristics, but it may have an adverse effect on the Company's investment income as it invests cash in new investments that may yield less than the portfolio's average rate. In a declining interest rate environment, borrowers may seek to refinance their borrowings at lower rates and, accordingly, prepay or redeem securities the Company holds as investments more quickly than the Company initially expected. Such prepayment or redemption action may cause the Company to reinvest the redeemed proceeds in lower yielding investments. An increase in interest rates would generally reduce the carrying value of a substantial portion of the Company's investment portfolio, particularly fixed income securities and Equity Method Limited Liability Investments, which typically provide higher returns but at a higher risk.

The Company invests a portion of its investment portfolio in equity securities, which generally have more volatile returns than fixed income securities and may experience sustained periods of depressed values. There are multiple factors that could negatively impact the performance of the Company's equity portfolio, including general economic conditions, industry or sector deterioration and issuer-specific concerns. A decline in equity values may result in a decrease in dividend income, realized losses upon sales of the securities, or other-than-temporary impairment charges on securities still held.

Interest rates and equity returns also have a significant impact on the Company's pension and postretirement employee benefit plans. In addition to the impact on carrying values and yields of the underlying assets of the funded plans, interest rates also impact the discounting of the projected and accumulated benefit obligations of the plans. A decrease in interest rates may have a negative impact on the funded status of the plans.

The nature and cash flow needs of the Company and the insurance industry in general present certain liquidity risks that may impact the return of the investment portfolio. If the Company were to experience several significant catastrophic events over a relatively short period of time, investments may have to be sold in advance of their maturity dates to fund payments to claimants, which could result in realized losses. Additionally, increases in illiquidity in the financial markets may increase uncertainty in the valuations of the Company's investments. This increases the risk that the fair values reported in the Company's consolidated financial statements may differ from the actual price that may be obtained in an orderly sales transaction.

The Company has also benefited from certain tax laws related to its investment portfolio, including dividends received deductions and tax-exempt municipal securities. Changes in tax laws may have a detrimental effect on the after-tax return of the Company's investment portfolio.

The Company's entire investment portfolio is subject to broad risks inherent in the financial markets, including, but not limited to, inflation, regulatory changes, inactive capital markets, governmental and social stability, economic outlooks, unemployment and recession. Changes to these risks and how the market perceives them may impact the financial performance of the Company's investments.

Kemper and its insurance subsidiaries are subject to various risk rating and capital adequacy measurements that are significantly impacted by various characteristics of their invested assets, including, but not limited to, asset type, class and credit rating. The Company's insurance subsidiaries are also subject to various limitations on the amounts at which they can invest in individual assets or certain asset classes in the aggregate. Asset risk is one factor used by insurance regulators and rating agencies to determine required capital for Kemper's insurance subsidiaries. Accordingly, a deterioration in the quality of the investments held by Kemper's insurance subsidiaries or an increase in the investment risk inherent in their investment portfolios could increase capital requirements. See risk factor below under the title "Kemper relies on receiving dividends from its subsidiaries to service its debt, to pay dividends to its shareholders and/or make repurchases of its stock." These factors may inhibit the Company from shifting its investment mix to produce higher returns. The Company is also subject to concentration of investment risk to the extent that the portfolio is heavily invested, at any particular time, in specific asset types, classes, industries, sectors or collateral types, among other defining features. Developments and the market's perception thereof in any of these concentrations may exacerbate the negative effects on the Company's investment portfolio compared to other companies.

Estimating losses and LAE for determining property and casualty insurance reserves, or determining premium rates, is inherently uncertain, and the Company's results of operations may be materially impacted if the Company's insurance reserves or premium rates are insufficient.

The Company establishes loss and LAE reserves to cover estimated liabilities, which remain unpaid as of the end of each accounting period, and to investigate and settle all claims incurred under the property and casualty insurance policies that it has issued. Loss and LAE reserves are established for claims that have been reported to the Company as of the end of the accounting period, as well as for claims that have occurred but have not yet been reported to the Company. The estimates of loss and LAE reserves are based on the Company's assessment of the facts and circumstances known to it at the time, as well as estimates of the impact of future trends in the severity of claims, the frequency of claims and other factors. See MD&A, "Critical Accounting Estimates," under the caption "Property and Casualty Insurance Reserves for Losses and Loss Adjustment Expenses" beginning on page 53 for a discussion of the Company's reserving process and the factors considered by the Company's actuaries in estimating the Company's Property and Casualty Insurance Reserves.

The process of estimating property and casualty insurance reserves is complex and imprecise. The reserves established by the Company are inherently uncertain estimates and could prove to be inadequate to cover its ultimate losses and expenses for insured events that have occurred. The estimate of the ultimate cost of claims for insured events that have occurred must take

into consideration many factors that are dependent on the outcome of future events associated with the reporting, investigation and settlement of claims. The impacts on the Company's estimates of property and casualty insurance reserves from these factors are difficult to assess accurately. A change in any one or more of the factors is likely to result in a projected ultimate loss that is different than the previous projected ultimate loss and may have a material impact on the Company's estimate of the projected ultimate loss. Increases in the estimates of ultimate losses and LAE will decrease earnings, while decreases in such estimates will increase earnings, as reported by the Company in the results of its operations for the periods in which the changes to the estimates are made by the Company.

The Company's actuaries also consider trends in the severity and frequency of claims and other factors when determining the premium rates to charge for its property and casualty insurance products. An unanticipated change in any one or more of these factors or trends, as well as a change in competitive conditions, may also result in inadequate premium rates charged for insurance policies issued by Kemper's property and casualty insurance subsidiaries in the future. Such pricing inadequacies could have a material impact on the Company's operating results.

# Kemper relies on receiving dividends from its subsidiaries to service its debt, to pay dividends to its shareholders and/or make repurchases of its stock.

As a holding company with no business operations of its own, Kemper depends on the dividend income that it receives from its subsidiaries as the primary source of funds to pay interest and principal on its outstanding debt obligations, to pay dividends to its shareholders and to make repurchases of its stock. Kemper's insurance subsidiaries are subject to significant regulatory restrictions under state insurance laws and regulations that limit their ability to declare and pay dividends. These laws and regulations impose minimum solvency and liquidity requirements on dividends between affiliated companies and require prior notice to, and may require approval from, state insurance regulators before dividends can be paid. In addition, third-party rating agencies monitor statutory capital and surplus levels for capital adequacy. Even though a dividend may be payable without regulatory approval, an insurance subsidiary may forgo paying a dividend to Kemper and retain the capital in its insurance subsidiaries to maintain or improve the ratings of Kemper's insurance subsidiaries. The inability of one or more of Kemper's insurance subsidiaries to pay sufficient dividends to Kemper may materially affect Kemper's ability to pay its debt obligations on time, to pay dividends to its shareholders or make repurchases of its stock.

# Managing technology initiatives to address business developments and regulatory requirements present significant challenges to the Company.

While technological developments can streamline many business processes and ultimately reduce the cost of operations, technology initiatives can present short-term cost and implementation risks. In addition, projections of expenses and implementation schedules may be inaccurate and can escalate over time, while the ultimate utility of a technology initiative could deteriorate over time. The financial services industry is highly regulated, and the Company faces rising costs and competing time constraints in adapting technology to meet compliance requirements of new and proposed regulations.

#### Item 1B. Unresolved Staff Comments.

Not applicable.

#### Item 2. Properties.

#### **Owned Properties**

Kemper's subsidiaries together own and occupy 13 buildings located in seven states consisting of approximately 49,000 square feet in the aggregate. Kemper's subsidiaries hold additional properties that are not occupied by Kemper or its subsidiaries solely for investment purposes.

#### **Leased Facilities**

The Company leases five floors, or approximately 67,000 square feet, in a 41-story office building in Chicago for its corporate headquarters and Property & Casualty Insurance segment's headquarters. The lease expires in September 2023. Kemper's Property & Casualty Insurance segment leases facilities with an aggregate square footage of approximately 413,000 at 10 locations in eight states. The latest expiration date of the existing leases is in September 2023. Kemper's Life & Health Insurance segment leases facilities with aggregate square footage of approximately 460,000 at 127 locations in 27 states. The latest expiration date of the existing leases is in January 2025. Kemper's corporate data processing operation leases facilities with aggregate square footage of approximately 36,000 square feet at two locations in two states. The latest expiration date of the existing leases is in December 2018.

The properties described above are in good condition. The properties utilized in the Company's operations consist of facilities suitable for general office space, call centers and data processing operations.

#### Item 3. Legal Proceedings.

#### **Proceedings**

Information concerning pending legal proceedings is incorporated herein by reference to Note 22, "Contingencies," to the Consolidated Financial Statements.

#### Item 4. Mine Safety Disclosures.

Not applicable.

#### **PART II**

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

#### **Market Information**

Kemper's common stock is traded on the New York Stock Exchange (the "NYSE") under the symbol of "KMPR." Quarterly information pertaining to market prices of Kemper common stock in 2014 and 2013 is presented below.

|                             |                 | Ye    | ar Ended        |          |                 |       |                 |       |                 |          |
|-----------------------------|-----------------|-------|-----------------|----------|-----------------|-------|-----------------|-------|-----------------|----------|
| DOLLARS PER SHARE           | Mar 31,<br>2014 |       | Jun 30,<br>2014 |          | Sep 30,<br>2014 |       | Dec 31,<br>2014 |       | Dec 31,<br>2014 |          |
| Common Stock Market Prices: |                 |       |                 |          |                 |       |                 |       |                 |          |
| High                        | \$              | 40.99 | \$              | 40.51    | \$              | 37.57 | \$              | 37.63 | \$              | 40.99    |
| Low                         |                 | 35.63 |                 | 33.64    |                 | 31.82 |                 | 32.66 |                 | 31.82    |
| Close                       |                 | 39.17 |                 | 36.86    |                 | 34.15 |                 | 36.11 |                 | 36.11    |
|                             |                 |       |                 |          |                 |       |                 |       |                 |          |
|                             |                 |       |                 | Three Mo | nths I          | Ended |                 |       | Ye              | ar Ended |
| DOLLARS PER SHARE           | Mar 31,<br>2013 |       | Jun 30,<br>2013 |          | Sep 30,<br>2013 |       | Dec 31,<br>2013 |       | Dec 31,<br>2013 |          |
| Common Stock Market Prices: |                 |       |                 |          |                 |       |                 |       |                 |          |
| High                        | \$              | 33.88 | \$              | 34.79    | \$              | 36.56 | \$              | 41.31 | \$              | 41.31    |
|                             |                 |       |                 |          |                 |       |                 |       |                 |          |
| Low                         |                 | 29.87 |                 | 30.43    |                 | 33.23 |                 | 33.49 |                 | 29.87    |

#### Holders

As of January 20, 2015, the number of record holders of Kemper's common stock was 4,192.

#### **Dividends**

Quarterly information pertaining to payment of dividends on Kemper's common stock is presented below.

|   |                 |      |                 | Three Mor       | iths ! | Ended           |    |                 | Ye | ar Ended        |     |  |                 |  |                 |  |  |  |   |                 |
|---|-----------------|------|-----------------|-----------------|--------|-----------------|----|-----------------|----|-----------------|-----|--|-----------------|--|-----------------|--|--|--|---|-----------------|
| DOLLARS PER SHARE                               | Mar 31,<br>2014 |      | Jun 30,<br>2014 |                 |        |                 |    |                 |    |                 | / / |  | Sep 30,<br>2014 |  | Dec 31,<br>2014 |  |  |  | ] | Dec 31,<br>2014 |
| Cash Dividends Paid to Shareholders (per share) | \$              | 0.24 | \$              | 0.24            | \$     | 0.24            | \$ | 0.24            | \$ | 0.96            |     |  |                 |  |                 |  |  |  |   |                 |
|   |                 |      |                 | Three Mor       | nths ! | Ended           |    |                 | Ye | ar Ended        |     |  |                 |  |                 |  |  |  |   |                 |
| DOLLARS PER SHARE                               | Mar 31,<br>2013 |      |                 | Jun 30,<br>2013 |        | Sep 30,<br>2013 |    | Dec 31,<br>2013 |    | Dec 31,<br>2013 |     |  |                 |  |                 |  |  |  |   |                 |
| Cash Dividends Paid to Shareholders (per share) | \$              | 0.24 | \$              | 0.24            | \$     | 0.24            | \$ | 0.24            | \$ | 0.96            |     |  |                 |  |                 |  |  |  |   |                 |

Kemper's insurance subsidiaries are subject to various state insurance laws that may restrict the ability of these insurance subsidiaries to pay dividends without prior regulatory approval. See MD&A, "Liquidity and Capital Resources" and Note 8, "Shareholders' Equity," to the Consolidated Financial Statements for information on Kemper's ability and intent to pay dividends.

#### **Issuer Purchases of Equity Securities**

Information pertaining to purchases of Kemper common stock for the three months ended December 31, 2014 follows.

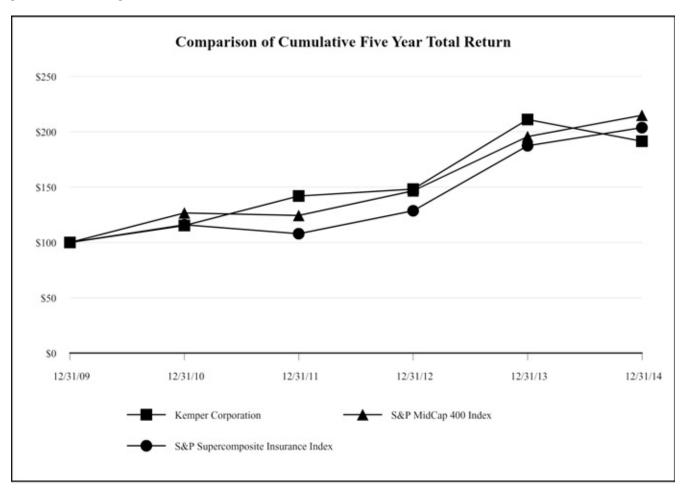
|                          |                    |   |          | Total             |                       | Maximum             |  |
|--------------------------|--------------------|---|----------|-------------------|-----------------------|---------------------|--|
|                          |                    |   |          | Number of Shares  | Doll                  | ar Value of Shares  |  |
|                          |                    |   | Average  | Purchased as Part | tl                    | hat May Yet Be      |  |
|                          | Total Price        |   | Price    | of Publicly       | Pı                    | urchased Under      |  |
|                          | Number of Shares I |   | Paid per | Announced Plans   | the Plans or Programs |                     |  |
| Period                   | Purchased (1) Sl   |   | Share    | or Programs (1)   | (Do                   | ollars in Millions) |  |
| October 1 - October 31   | _                  |   | N/A      | _                 | \$                    | 300.0               |  |
| November 1 - November 30 | _                  |   | N/A      | _                 | \$                    | 300.0               |  |
| December 1 - December 31 | 258,306            | Φ | 34.94    | 258,306           | Φ                     | 291.0               |  |

<sup>(1)</sup> On August 6, 2014, Kemper's Board of Directors authorized the repurchase of up to \$300 million worth of Kemper's common stock. The repurchase program has no expiration date. See MD&A, "Liquidity and Capital Resources."

#### **Kemper Common Stock Performance Graph**

The following graph assumes \$100 invested on December 31, 2009 in (i) Kemper common stock, (ii) the S&P MidCap 400 Index and (iii) the S&P Supercomposite Insurance Index, in each case with dividends reinvested. Kemper is a constituent of each of these two indices.

The comparisons in the graph below are based on historical data and are not intended to forecast the possible future performance of Kemper common stock.



| Company / Index                    | 2009 2010 |           | 2011      | 2012      | 2013      | 2014      |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Kemper Corporation                 | \$ 100.00 | \$ 115.34 | \$ 142.06 | \$ 148.20 | \$ 211.19 | \$ 191.54 |
| S&P MidCap 400 Index               | 100.00    | 126.64    | 124.45    | 146.69    | 195.84    | 214.97    |
| S&P Supercomposite Insurance Index | 100.00    | 116.03    | 108.01    | 128.66    | 187.52    | 203.86    |

Item 6. Selected Financial Data.

Selected financial information as of and for the years ended December 31, 2014, 2013, 2012, 2011 and 2010 is presented below. **DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS** 2014 2013 2012 2010 FOR THE YEAR \$ 1,862.2 \$ 2,025.8 \$ 2.107.1 \$ 2,173.6 2,289,4 Earned Premiums 309.1 314.7 295.9 Net Investment Income 298.0 325.7 Other Income 1.4 0.8 0.8 1.0 1.3 39.1 99.1 65.4 33.7 42.6 Net Realized Gains on Sales of Investments..... Net Impairment Losses Recognized in Earnings ..... (6.9)(16.5)(15.2)(13.9)(11.3)Total Revenues 2,196.6 2,426.5 2,462.3 2,495.0 2,642.5 Income from Continuing Operations..... 112.6 214.5 \$ 91.8 \$ \$ 162.4 \$ 61.7 1.9 Income from Discontinued Operations 3.2 11.6 12.8 15.5 Net Income 114.5 \$ 217.7 \$ 103.4 74.5 177.9 \$ Per Unrestricted Share: Income from Continuing Operations..... 2.08 \$ 3.75 \$ 1.55 \$ 1.02 \$ 2.62 Income from Discontinued Operations ..... 0.06 0.20 0.04 0.21 0.25 Net Income ..... 3.81 1.23 2.87 2.12 1.75 Per Unrestricted Share Assuming Dilution: Income from Continuing Operations..... 2.08 \$ 3.74 \$ 1.54 \$ 1.02 \$ 2.62 Income from Discontinued Operations ..... 0.04 0.06 0.20 0.21 0.25 Net Income 3.80 1.74 1.23 2.12 \$ \$ \$ 2.87 Dividends Paid to Shareholders Per Share..... 0.96 0.96 \$ 0.96 0.96 \$ 0.88 AT YEAR END Total Assets.... 8,009.1 7,833.4 7,656.4 7,934.7 8,260.8 Insurance Reserves \$ 4,061.0 \$ 4,132.2 \$ 4.131.8 \$ 4,182.4 4,007.6 Unearned Premiums 536.9 598.9 650.9 666.2 678.6 321.4 Certificates of Deposits..... Debt ..... 752.1 606.9 611.4 610.6 609.8 All Other Liabilities 446.1 338.1 452.9 409.5 445.6 Total Liabilities. 5,742.7 5,604.9 5.847.4 5.818.1 6.237.8 Shareholders' Equity.... 2,090.7 2,051.5 2,161.7 2,116.6 2,023.0 Total Liabilities and Shareholders' Equity.....

7,833.4

39.88

Book Value Per Share....

7,656.4

36.86

8.009.1

36.98

7,934.7

35.13

8,260.8

33.13

### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

# Index to Management's Discussion and Analysis of Financial Condition and Results of Operations

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#### SUMMARY OF RESULTS

Net Income was \$114.5 million (\$2.12 per unrestricted common share) for the year ended December 31, 2014, compared to \$217.7 million (\$3.81 per unrestricted common share) for the year ended December 31, 2013. Income from Continuing Operations was \$112.6 million (\$2.08 per unrestricted common share) in 2014, compared to \$214.5 million (\$3.75 per unrestricted common share) in 2013.

A reconciliation of Total Segment Net Operating Income to Net Income for the years ended December 31, 2014, 2013 and 2012 is presented below:

| DOLLARS IN MILLIONS                          | 2014 2013 |       |    | 2013   | (D<br>fr | ncrease<br>Decrease)<br>om 2013<br>to 2014 |    | 2012   | Increase<br>(Decrease)<br>from 2012<br>to 2013 |       |  |
|--|-----------|-------|----|--------|----------|--|----|--------|--|-------|--|
| Segment Net Operating Income (Loss):         |           |       |    |        |          |  |    |        |  |       |  |
| Property & Casualty Insurance                | \$        | 24.9  | \$ | 100.6  | \$       | (75.7)                                     | \$ | (10.9) | \$   | 111.5 |  |
| Life & Health Insurance                      |           | 91.8  |    | 89.3   |          | 2.5  |    | 90.8   |  | (1.5) |  |
| Total Segment Net Operating Income           |           | 116.7 |    | 189.9  |          | (73.2)                                     |    | 79.9   |  | 110.0 |  |
| Unallocated Net Operating Loss               | (19.6)    |       |    | (30.7) |          | 11.1                                       |    | (26.1) |  | (4.6) |  |
| Consolidated Net Operating Income            | 97.1      |       |    | 159.2  |          | (62.1)                                     |    | 53.8   |  | 105.4 |  |
| Net Income (Loss) From:                      |           |       |    |        |          |  |    |        |  |       |  |
| Net Realized Gains on Sales of Investments   |           | 25.4  |    | 64.4   |          | (39.0)                                     |    | 42.5   |  | 21.9  |  |
| Net Impairment Losses Recognized in Earnings |           | (9.9) |    | (9.1)  |          | (0.8)                                      |    | (4.5)  |  | (4.6) |  |
| Income from Continuing Operations            |           | 112.6 |    | 214.5  |          | (101.9)                                    |    | 91.8   |  | 122.7 |  |
| Income from Discontinued Operations          |           | 1.9   |    | 3.2    |          | (1.3)                                      |    | 11.6   |  | (8.4) |  |
| Net Income                                   | \$        | 114.5 | \$ | 217.7  | \$       | (103.2)                                    | \$ | 103.4  | \$   | 114.3 |  |
|  |           |       |    |        |          |  |    |        |  |       |  |

The Company's results and the results in the Property & Casualty Insurance segment were significantly and negatively impacted in 2014, compared to 2013, by the level of catastrophe losses and LAE and a charge to write off certain internal use software. Catastrophe losses and LAE in the Property & Casualty Insurance segment (excluding loss and LAE reserve development from prior accident years) were \$96.5 million before taxes for the year ended December 31, 2014, compared to \$47.1 million in 2013, an increase of \$49.4 million. See MD&A, "Catastrophes," beginning on page 28 for a discussion of the impact of catastrophe losses and LAE on the Company's results and MD&A, "Property & Casualty Insurance," beginning on page 31 for a discussion of the impact of catastrophe losses and LAE on the Property & Casualty Insurance segment's results. Results for the Property & Casualty Insurance segment in 2014 also include a charge of \$54.6 million before taxes to write off certain internal use software. See MD&A, "Write-off of Long-lived Asset," beginning on page 48 for more information related to the internal use software write-off.

#### Revenues

Earned Premiums were \$1,862.2 million in 2014, compared to \$2,025.8 million in 2013, a decrease of \$163.6 million. Earned Premiums decreased by \$143.4 million and \$20.2 million in the Property & Casualty Insurance and Life & Health Insurance segments, respectively.

Net Investment Income decreased by \$5.6 million in 2014 due primarily to \$17.4 million in lower net investment income from Equity Method Limited Liability Investments and \$8.1 million of lower net investment income from Interest and Dividends on Fixed Maturities, partially offset by \$21.9 million of higher net investment income from Dividends on Equity Securities.

Net Realized Gains on Sales of Investments were \$39.1 million in 2014, compared to \$99.1 million in 2013. The Company sold the building where Kemper's corporate offices are headquartered and recognized a realized gain of \$43.6 million in 2013.

Net Impairment Losses Recognized in Earnings for the years ended December 31, 2014 and 2013 were \$15.2 million and \$13.9 million, respectively.

The Company cannot predict when or if similar investment gains or losses may occur in the future. See MD&A, "Investment Results," for additional information pertaining to investment performance.

#### **CATASTROPHES**

Catastrophes and natural disasters are inherent risks of the property and casualty insurance business. These catastrophic events and natural disasters include, without limitation, hurricanes, tornadoes, earthquakes, hailstorms, wildfires, high winds and winter storms. Such events result in insured losses that are, and will continue to be, a material factor in the results of operations and financial position of the Company's property and casualty insurance companies. Further, because the level of these insured losses occurring in any one year cannot be accurately predicted, these losses may contribute to material year-to-year fluctuations in the results of operations and financial position of these companies. Specific types of catastrophic events are more likely to occur at certain times within the year than others. This factor adds an element of seasonality to property and casualty insurance claims. The Company has adopted the industry-wide catastrophe classifications of storms and other events promulgated by ISO to track and report losses related to catastrophes. ISO classifies a disaster as a catastrophe when the event causes \$25.0 million or more in direct insured losses to property and affects a significant number of policyholders and insurers. ISO-classified catastrophes are assigned a unique serial number recognized throughout the insurance industry. The discussions that follow utilize ISO's definition of catastrophes.

The number of catastrophic events and catastrophe losses and LAE (excluding loss and LAE reserve development) by range of loss and business segment for the years ended December 31, 2014, 2013 and 2012 are presented below:

| Year Ended          |                              |                        |                     |   |   |  |  |  |  |  |  |  |
|---------------------|------------------------------|------------------------|---------------------|---|---|--|--|--|--|--|--|--|
| Dec 3               | 4                            | Dec 3                  | 1, 201,             | 3   | Dec 31, 2012  |  |  |  |  |  |  |  |
| Number of<br>Events | Losses and<br>LAE            |                        | Number of<br>Events |   |   | Number of<br>Events  |  | sses and<br>LAE  |  |  |  |  |
|                     |                              |                        |                     |   |   |  |  |  |  |  |  |  |
| 27                  | \$                           | 31.1                   | 27                  | \$  | 44.3  | 19   | \$   | 25.6   |  |  |  |  |
| 3                   |                              | 20.4                   | 1                   |   | 6.4   | 5  |  | 39.4   |  |  |  |  |
| 1                   |                              | 13.1                   | _                   |   |   | 1  |  | 11.0   |  |  |  |  |
| _                   |                              | _                      | _                   |   | _   | _  |  | _  |  |  |  |  |
| _                   |                              | _                      | _                   |   | _   | _  |  | _  |  |  |  |  |
| 1                   |                              | 33.9                   | _                   |   | _   | 1  |  | 48.5   |  |  |  |  |
| 32                  | \$                           | 98.5                   | 28                  | \$  | 50.7  | 26   | \$   | 124.5  |  |  |  |  |
|                     | \$                           | 96.5                   |                     | \$  | 47.1  |  | \$   | 118.5  |  |  |  |  |
|                     |                              | 2.0                    |                     |   | 3.6   |  |  | 6.0  |  |  |  |  |
|                     | \$                           | 98.5                   |                     | \$  | 50.7  |  | \$   | 124.5  |  |  |  |  |
|                     | Number of Events  27 3 1 — 1 | Number of Events   Los | Events   LAE        | Dec 31, 2014         Dec 31           Number of Events         Losses and LAE         Number of Events           27         \$ 31.1         27           3         20.4         1           1         13.1         —           —         —           1         33.9         —           32         \$ 98.5         28           \$ 96.5         2.0 | Dec 31, 2014         Dec 31, 2013           Number of Events         Losses and LAE         Number of Events         Losses and Events           27         \$ 31.1         27         \$ 3           3         20.4         1         1           1         13.1         —         —           1         33.9         —         —           32         \$ 98.5         28         \$           \$ 96.5         \$ 2.0         \$ | Dec 31, 2014         Dec 31, 2013           Number of Events         Losses and LAE         Number of Events         Losses and LAE           27         \$ 31.1         27         \$ 44.3           3         20.4         1         6.4           1         13.1         —         —           —         —         —         —           1         33.9         —         —           32         \$ 98.5         28         \$ 50.7           \$ 96.5         \$ 47.1         3.6 | Dec 31, 2014         Dec 31, 2013         Dec 31           Number of Events         Losses and LAE         Number of Events         Losses and LAE         Number of Events           27         \$ 31.1         27         \$ 44.3         19           3         20.4         1         6.4         5           1         13.1         —         —         1           —         —         —         —         —           1         33.9         —         —         1           32         \$ 98.5         28         \$ 50.7         26           \$ 96.5         \$ 47.1         3.6 | Dec 31, 2014         Dec 31, 2013         Dec 31, 201           Number of Events         Losses and LAE         Number of Events         Losses and Events         Number of Events         Losses and Number of Events |  |  |  |  |

As shown in the preceding table, catastrophe losses and LAE increased for the year ended December 31, 2014, compared to 2013, due primarily to one catastrophe event that exceeded \$25 million of losses and LAE and four other catastrophe events that each exceeded \$5 million of losses and LAE in 2014, compared to only one such event exceeding \$5 million in 2013, partially offset by lower severity of losses below \$5 million per event in 2014, compared to 2013. The Company's results were negatively impacted by the severity of certain events, most notably, two hailstorms occurring in the second quarter. The event in the preceding table with \$33.9 million in catastrophe losses and LAE in 2014 was incurred in multiple states, particularly Montana. The event in the preceding table with \$13.1 million in catastrophe losses and LAE in 2014 was primarily related to hail in Texas.

As shown in the preceding table, catastrophe losses and LAE decreased for the year ended December 31, 2013, compared to 2012, due primarily to only one catastrophe event in the \$5 million to \$10 million range in 2013, compared to one catastrophe event that exceeded \$25 million of losses and LAE and six other catastrophe events that each exceeded \$5 million of losses and LAE in 2012. This was partially offset by higher frequency and severity of losses below \$5 million per event in 2013, compared to 2012. In the fourth quarter of 2012, the Company incurred \$48.5 million in catastrophe losses and LAE in several northeastern states related to Superstorm Sandy. The five events in the \$5 million to \$10 million range and one event in the \$10 million to \$15 million range in 2012 were related to hail or wind events in either Texas, Colorado or the Midwest and mid-Atlantic states.

#### **CATASTROPHES (Continued)**

#### Catastrophe Reinsurance

The Company primarily manages its exposure to catastrophes and other natural disasters through a combination of geographical diversification, management of the amount and location of risks insured in certain regions and a primary catastrophe reinsurance program for the Property & Casualty Insurance segment. Coverage for this segment's primary catastrophe reinsurance program is provided in various layers (see Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for further discussion of this program). In addition to this program, the Property & Casualty Insurance segment had a reinsurance treaty covering the three-year period that ended June 1, 2013 for catastrophe losses in North Carolina at retentions lower than its primary catastrophe reinsurance program ("the NC Program"). The Property & Casualty Insurance segment also purchases reinsurance from the FHCF for hurricane losses in Florida at retentions lower than its primary catastrophe reinsurance program. The Life & Health Insurance also purchases reinsurance from the FHCF for hurricane losses in Florida. Except for the coverage provided by the FHCF, the Life & Health Insurance segment did not carry catastrophe reinsurance in 2014 and 2013, primarily due to actions taken by KHSC to reduce its exposures to catastrophes. See Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for information related to the Life & Health Insurance segment's primary catastrophe reinsurance program in 2012.

See the "Reinsurance" subsections of the "Property and Casualty Insurance Business" and "Life and Health Insurance Business" sections of Item 1(c), "Description of Business," and Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for additional information on the Company's reinsurance programs.

#### LOSS AND LAE RESERVE DEVELOPMENT

Increases (decreases) in the Company's property and casualty loss and LAE reserves for the years ended December 31, 2014, 2013 and 2012 to recognize adverse (favorable) loss and LAE reserve development from prior accident years in continuing operations, hereinafter also referred to as "reserve development" in the discussion of segment results, is presented below.

| <u>DOLLARS IN MILLIONS</u>                                      |    |        | 2013         | 2012 |        |  |
|---|----|--------|--------------|------|--------|--|
| Property & Casualty Insurance:                                  |    |        |              |      |        |  |
| Non-catastrophe   | \$ | (38.6) | \$<br>(45.5) | \$   | (18.5) |  |
| Catastrophe   |    | (15.8) | (12.5)       |      | (6.4)  |  |
| Total   |    | (54.4) | (58.0)       |      | (24.9) |  |
| Life & Health Insurance:  |    |        |              |      |        |  |
| Non-catastrophe   |    | (0.2)  | 0.2          |      | (0.4)  |  |
| Catastrophe   |    | 1.1    | (2.0)        |      | 0.1    |  |
| Total   |    | 0.9    | (1.8)        |      | (0.3)  |  |
| Decrease in Total Loss and LAE Reserves Related to Prior Years: |    |        |              |      |        |  |
| Non-catastrophe   |    | (38.8) | (45.3)       |      | (18.9) |  |
| Catastrophe   |    | (14.7) | (14.5)       |      | (6.3)  |  |
| Decrease in Total Loss and LAE Reserves Related to Prior Years  | \$ | (53.5) | \$<br>(59.8) | \$   | (25.2) |  |

See MD&A, "Property & Casualty Insurance," MD&A, "Life & Health Insurance," and Note 5, "Property and Casualty Insurance Reserves," to the Consolidated Financial Statements for additional information on the Company's reserve development. See MD&A, "Critical Accounting Estimates," of this 2014 Annual Report for additional information pertaining to the Company's process of estimating property and casualty insurance reserves for losses and LAE, and the estimated variability thereof, development of property and casualty insurance losses and LAE, and a discussion of some of the variables that may impact them.

#### NON-GAAP FINANCIAL MEASURES

Pursuant to the rules and regulations of the SEC, the Company is required to file consolidated financial statements prepared in accordance with the accounting principles generally accepted in the United States ("GAAP"). The Company is permitted to include non-GAAP financial measures in its filings provided that they are defined along with an explanation of their usefulness to investors, are no more prominent than the comparable GAAP financial measures and are reconciled to such GAAP financial measures.

#### NON-GAAP FINANCIAL MEASURES (Continued)

These non-GAAP financial measures should not be considered a substitute for the comparable GAAP financial measures, as they do not fully recognize the overall profitability of the Company's business.

#### **Underlying Combined Ratio**

The following discussion for the Property & Casualty Insurance segment uses the non-GAAP financial measures of (i) Underlying Losses and LAE and (ii) Underlying Combined Ratio. Underlying Losses and LAE (also referred to in the discussion as "Current Year Non-catastrophe Losses and LAE") exclude the impact of catastrophe losses, and loss and LAE reserve development from prior years from the Company's Incurred Losses and LAE, which is the most directly comparable GAAP financial measure. The Underlying Combined Ratio is computed by adding the Current Year Non-catastrophe Losses and LAE Ratio with the Insurance Expense (including write-offs of long-lived assets) Ratio. The most directly comparable GAAP financial measure is the Combined Ratio, which is computed by adding total incurred losses and LAE, including the impact of catastrophe losses, and loss and LAE reserve development from prior years with the Insurance Expense (including write-offs of long-lived assets) Ratio. The Company believes Underlying Losses and LAE and the Underlying Combined Ratio are useful to investors and are used by management to reveal the trends in the Company's Property & Casualty Insurance business that may be obscured by catastrophe losses and prior year reserve development. These catastrophe losses may cause the Company's loss trends to vary significantly between periods as a result of their incidence of occurrence and magnitude, and can have a significant impact on incurred losses and LAE and the combined ratio. Prior-year reserve developments are caused by unexpected loss development on historical reserves. Because reserve development relates to the re-estimation of losses from earlier periods, it has no bearing on the performance of the Company's insurance products in the current period. The Company believes it is useful for investors to evaluate these components separately and in the aggregate when reviewing the Company's underwriting performance.

#### **Consolidated Net Operating Income**

Consolidated Net Operating Income is an after-tax, non-GAAP measure and is computed by excluding from Income from Continuing Operations the after-tax impact of 1) Net Realized Gains on Sales of Investments, 2) Net Impairment Losses Recognized in Earnings related to investments and 3) significant non-recurring or infrequent items that may not be indicative of ongoing operations. Significant non-recurring items are excluded when (a) the nature of the charge or gain is such that it is reasonably unlikely to recur within two years, and (b) there has been no similar charge or gain within the prior two years. The most directly comparable GAAP financial measure is Income from Continuing Operations.

The Company believes that Consolidated Net Operating Income provides investors with a valuable measure of its ongoing performance because it reveals underlying operational performance trends that otherwise might be less apparent if the items were not excluded. Net Realized Gains on Sales of Investments and Net Impairment Losses Recognized in Earnings related to investments included in the Company's results may vary significantly between periods and are generally driven by business decisions and external economic developments such as capital market conditions that impact the values of the Company's investments, the timing of which is unrelated to the insurance underwriting process. Significant non-recurring items are excluded because, by their nature, they are not indicative of the Company's business or economic trends.

A reconciliation of Consolidated Net Operating Income to Income from Continuing Operations for the years ended December 31, 2014, 2013 and 2012 is presented below:

| 2014        |                          | 2013                        | 2012   |   |  |
|-------------|--------------------------|-----------------------------|--|---|--|
| \$<br>97.1  | \$                       | 159.2                       | \$   | 53.8  |  |
|             |                          |                             |  |   |  |
| 25.4        |                          | 64.4                        |  | 42.5  |  |
| (9.9)       |                          | (9.1)                       |  | (4.5)   |  |
| \$<br>112.6 | \$                       | 214.5                       | \$   | 91.8  |  |
| <b>\$</b>   | \$ 97.1<br>25.4<br>(9.9) | \$ 97.1 \$<br>25.4<br>(9.9) | \$ 97.1 \$ 159.2<br>25.4 64.4<br>(9.9) (9.1) | \$ 97.1 \$ 159.2 \$<br>25.4 64.4<br>(9.9) (9.1) |  |

There were no applicable significant non-recurring items that the Company excluded from the calculation of Consolidated Net Operating Income for the years ended December 31, 2014, 2013 and 2012.

# PROPERTY & CASUALTY INSURANCE

Selected financial information for the Property & Casualty Insurance segment follows:

| <u>DOLLARS IN MILLIONS</u>                                       | 2014       | 2013       | 2012       |
|--|------------|------------|------------|
| Net Premiums Written.  | \$ 1,189.1 | \$ 1,342.2 | \$ 1,454.1 |
| Earned Premiums  | \$ 1,249.5 | \$ 1,392.9 | \$ 1,467.2 |
| Net Investment Income  | 72.7       | 90.9       | 77.9       |
| Other Income   | 0.5        | 0.5        | 0.7        |
| Total Revenues.  | 1,322.7    | 1,484.3    | 1,545.8    |
| Incurred Losses and LAE related to:                              |            |            |            |
| Current Year:  |            |            |            |
| Non-catastrophe Losses and LAE                                   | 845.2      | 980.2      | 1,095.3    |
| Catastrophe Losses and LAE                                       | 96.5       | 47.1       | 118.5      |
| Prior Years:   |            |            |            |
| Non-catastrophe Losses and LAE                                   | (38.6)     | (45.5)     | (18.5)     |
| Catastrophe Losses and LAE                                       | (15.8)     | (12.5)     | (6.4)      |
| Total Incurred Losses and LAE                                    | 887.3      | 969.3      | 1,188.9    |
| Insurance Expenses, Excluding Write-off of Long-lived Asset      | 353.7      | 375.4      | 392.5      |
| Write-off of Long-lived Asset.                                   | 54.6       | _          | _          |
| Operating Profit (Loss)  | 27.1       | 139.6      | (35.6)     |
| Income Tax Benefit (Expense)                                     | (2.2)      | (39.0)     | 24.7       |
| Segment Net Operating Income (Loss)                              | \$ 24.9    | \$ 100.6   | \$ (10.9)  |
|  |            |            |            |
| Ratios Based On Earned Premiums                                  |            |            |            |
| Current Year Non-catastrophe Losses and LAE Ratio                | 67.7%      | 70.4%      | 74.6%      |
| Current Year Catastrophe Losses and LAE Ratio.                   | 7.7        | 3.4        | 8.1        |
| Prior Years Non-catastrophe Losses and LAE Ratio.                | (3.1)      | (3.3)      | (1.3)      |
| Prior Years Catastrophe Losses and LAE Ratio                     | (1.3)      | (0.9)      | (0.4)      |
| Total Incurred Loss and LAE Ratio                                | 71.0       | 69.6       | 81.0       |
| Insurance Expense Ratio, Excluding Write-off of Long-lived Asset | 28.3       | 27.0       | 26.8       |
| Impact on Ratio from Write-off of Long-lived Asset               | 4.4        |            |            |
| Combined Ratio   | 103.7%     | 96.6%      | 107.8%     |
| <u>Underlying Combined Ratio</u>                                 |            |            |            |
| Current Year Non-catastrophe Losses and LAE Ratio.               | 67.7%      | 70.4%      | 74.6%      |
| Insurance Expense Ratio, Excluding Write-off of Long-lived Asset | 28.3       | 27.0       | 26.8       |
| Impact on Ratio from Write-off of Long-lived Asset               | 4.4        |            |            |
| Underlying Combined Ratio  | 100.4%     | 97.4%      | 101.4%     |
| Non-GAAP Measure Reconciliation                                  |            |            |            |
| Underlying Combined Ratio  | 100.4%     | 97.4%      | 101.4%     |
| Current Year Catastrophe Losses and LAE Ratio                    | 7.7        | 3.4        | 8.1        |
| Prior Years Non-catastrophe Losses and LAE Ratio                 | (3.1)      | (3.3)      | (1.3)      |
| Prior Years Catastrophe Losses and LAE Ratio.                    | (1.3)      | (0.9)      | (0.4)      |
| Combined Ratio as Reported                                       | 103.7%     | 96.6%      | 107.8%     |

# CATASTROPHE FREQUENCY AND SEVERITY

|                                    | Dec 3               | 1, 2014           | 4    | Dec 31 | , 2013 | 3                   |  |                 |
|------------------------------------|---------------------|-------------------|------|--------|--------|---------------------|--|-----------------|
| DOLLARS IN MILLIONS                | Number of<br>Events | Losses and<br>LAE |      |        |        | Number of<br>Events |  | sses and<br>LAE |
| Range of Losses and LAE Per Event: |                     |                   |      |        |        |                     |  |                 |
| Below \$5                          | 27                  | \$                | 30.1 | 28     | \$     | 47.1                |  |                 |
| \$5 - \$10                         | 3                   |                   | 19.8 | _      |        | _                   |  |                 |
| \$10 - \$15                        | 1                   |                   | 12.8 | _      |        | _                   |  |                 |
| \$15 - \$20                        | _                   | _                 |      | _      |        |                     |  |                 |
| \$20 - \$25                        | _                   |                   | _    | _      |        | _                   |  |                 |
| Greater Than \$25                  | 1                   |                   | 33.8 | _      |        | _                   |  |                 |
| Total                              | 32                  | \$                | 96.5 | 28     | \$     | 47.1                |  |                 |

#### INSURANCE RESERVES

| DOLLARS IN MILLIONS                 | Dec 31,<br>2014 |       | Dec 31,<br>2013 |
|-------------------------------------|-----------------|-------|-----------------|
| Insurance Reserves:                 |                 |       |                 |
| Automobile                          | \$              | 501.4 | \$<br>595.1     |
| Homeowners                          |                 | 102.4 | 99.9            |
| Other                               |                 | 47.3  | 47.6            |
| Insurance Reserves                  | \$              | 651.1 | \$<br>742.6     |
| Insurance Reserves:  Loss Reserves: |                 |       |                 |
| Case                                | \$              | 423.6 | \$<br>471.2     |
| Incurred But Not Reported           |                 | 135.8 | 169.0           |
| Total Loss Reserves                 |                 | 559.4 | 640.2           |
| LAE Reserves                        |                 | 91.7  | 102.4           |
| Insurance Reserves                  | \$              | 651.1 | \$<br>742.6     |

# **Overall**

In the first quarter of 2014, the Company realigned its property and casualty insurance businesses. As a result of the realignment, the property and casualty insurance businesses are being reported as a single business segment named the Property & Casualty Insurance segment. The Company has reclassified certain prior-year amounts in its segment results in the Consolidated Financial Statements to conform to the current year presentation.

See MD&A, "Critical Accounting Estimates," under the caption "Property and Casualty Insurance Reserves for Losses and Loss Adjustment Expenses" beginning on page 53 for additional information pertaining to the Company's process of estimating property and casualty insurance reserves for losses and LAE, development of property and casualty insurance losses and LAE from prior accident years, also referred to as "reserve development" in the discussion of segment results, estimated variability of property and casualty insurance reserves for losses and LAE, and a discussion of some of the variables that may impact development of property and casualty insurance losses and LAE and the estimated variability of property and casualty insurance reserves for losses and LAE.

# 2014 Compared with 2013

Earned Premiums in the Property & Casualty Insurance segment decreased by \$143.4 million, as lower volume accounted for a decrease of \$211.4 million, while higher average premium accounted for an increase of \$68.0 million. The lower volume was driven primarily by personal automobile insurance and homeowners insurance, which had volume decreases of \$167.6 million and \$39.8 million, respectively. The increase in average premium was also driven primarily by personal automobile insurance

and homeowners insurance, which had increases of \$39.9 million and \$26.0 million, respectively. The decrease in premium volume is on both new business production and retention levels and is due primarily to the rate and resegmentation efforts of the Company in the past few years. The Company has undertaken various actions to improve its retention and new business production, including moderating rate increases in its more recent rate filings due to the improvement in profitability of the book of business.

Net Investment Income in the Property & Casualty Insurance segment decreased by \$18.2 million for the year ended December 31, 2014, compared to 2013, due primarily to lower investment income from Equity Method Limited Liability Investments, lower yields on fixed maturities and lower levels of investments resulting from a decline in the scale of the business. The Property & Casualty Insurance segment reported net investment income from Equity Method Limited Liability Investments of \$8.4 million in 2014, compared to \$16.5 million in 2013.

The Property & Casualty Insurance segment reported Segment Net Operating Income of \$24.9 million for the year ended December 31, 2014, compared to \$100.6 million in 2013. Segment Net Operating Income decreased by \$75.7 million due primarily to the write-off of certain internal use software during the third quarter of 2014, higher incurred catastrophe losses and LAE (excluding reserve development), lower net investment income and higher insurance expenses as a percentage of earned premiums, partially offset by lower underlying losses and LAE as a percentage of earned premiums. See MD&A, "Write-off of Long-lived Asset," on page 48 for more information related to the internal use software write-off. Underlying losses and LAE as a percentage of earned premiums were 67.7% in 2014, a decrease of 2.7 percentage points compared to 2013, as personal automobile insurance, homeowners insurance and commercial automobile insurance improved, while other personal insurance deteriorated. Underlying losses and LAE exclude the impact of catastrophes and loss and LAE reserve development. Catastrophe losses and LAE (excluding reserve development) were \$96.5 million in 2014, compared to \$47.1 million in 2013, which was an increase of \$49.4 million due primarily to one catastrophe event that exceeded \$25 million of losses and LAE and four other catastrophe events that each exceeded \$5 million of losses and LAE in 2014, compared to no such events in excess of \$5 million in 2013. Favorable loss and LAE reserve development (including catastrophe reserve development) was \$54.4 million in 2014, compared to \$58.0 million in 2013. Insurance expenses, excluding the write-off of the long-lived software asset, decreased by \$21.7 million in 2014, compared to 2013, but increased as a percentage of earned premiums from 27.0% in 2013 to 28.3% in 2014, due primarily to lower earned premiums to absorb fixed costs. The Property & Casualty Insurance segment's effective income tax rate differs from the federal statutory income tax rate due primarily to tax-exempt investment income and dividends received deductions. Tax-exempt investment income and dividends received deductions were \$20.9 million in 2014, compared to \$27.1 million in 2013.

# 2013 Compared with 2012

Earned Premiums in the Property & Casualty Insurance segment decreased by \$74.3 million for the year ended December 31, 2013, compared to 2012. The decrease was driven primarily by personal automobile insurance, which decreased by \$91.0 million.

Net Investment Income in the Property & Casualty Insurance segment increased by \$13.0 million for the year ended December 31, 2013, compared to 2012, due primarily to higher net investment income from Equity Method Limited Liability Investments and higher dividends on equity securities, partially offset by lower yields on fixed maturities. The Property & Casualty Insurance segment reported net investment income from Equity Method Limited Liability Investments of \$16.5 million in 2013, compared to \$7.0 million in 2012.

The Property & Casualty Insurance segment reported Segment Net Operating Income of \$100.6 million for the year ended December 31, 2013, compared to Segment Net Operating Loss of \$10.9 million in 2012. Segment net operating results improved by \$111.5 million due primarily to lower incurred catastrophe losses and LAE (excluding reserve development), lower underlying losses and LAE as a percentage of earned premiums, a higher level of favorable loss and LAE reserve development and higher net investment income. Underlying losses and LAE as a percentage of earned premiums were 70.4% in 2013, a decrease of 4.2% percentage points compared to 2012, as personal automobile insurance, homeowners insurance and other personal insurance improved, while commercial automobile insurance deteriorated. Catastrophe losses and LAE (excluding reserve development) were \$47.1 million in 2013, compared to \$118.5 million in 2012, which was a decrease of \$71.4 million. See MD&A, "Catastrophes," beginning on page 28 for more information on catastrophic events and catastrophe losses and LAE. Favorable loss and LAE reserve development (including catastrophe reserve development) was \$58.0 million in 2013, compared to \$24.9 million in 2012. Insurance expenses decreased by \$17.1 million in 2013 compared to 2012 but were

fairly flat as a percentage of earned premiums. The Property & Casualty Insurance segment's effective income tax rate differs from the federal statutory income tax rate due primarily to tax-exempt investment income and dividends received deductions. Tax-exempt investment income and dividends received deductions were \$27.1 million in 2013, compared to \$34.9 million in 2012.

# Personal Automobile Insurance

Selected financial information for the personal automobile insurance product line follows.

| Net Premiums Written.       \$ 789.0       \$ 914.2       \$ 1,0         Earned Premiums       \$ 831.4       \$ 959.1       \$ 1,0 | )25 1 |
|---|-------|
| Earned Premiums <u>\$ 831.4</u> <u>\$ 959.1</u> <u>\$ 1,0</u>   |       |
|   | )50.1 |
| Incurred Losses and LAE related to:   |       |
| Current Year:   |       |
| Non-catastrophe Losses and LAE \$ 616.0 \$ 741.7 \$ 8   | 339.6 |
| Catastrophe Losses and LAE 12.7 7.6   | 23.1  |
| Prior Years:  |       |
| Non-catastrophe Losses and LAE (31.0) (29.9)  | 2.1   |
| Catastrophe Losses and LAE (0.6) (0.2)  | _     |
| Total Incurred Losses and LAE   | 364.8 |
| Ratios Based On Earned Premiums   |       |
| Current Year Non-catastrophe Losses and LAE Ratio   | 80.0% |
| Current Year Catastrophe Losses and LAE Ratio   | 2.2   |
| Prior Years Non-catastrophe Losses and LAE Ratio  | 0.2   |
| Prior Years Catastrophe Losses and LAE Ratio  |       |
| Total Incurred Loss and LAE Ratio   | 82.4% |

# 2014 Compared with 2013

Earned premiums on personal automobile insurance decreased by \$127.7 million as lower volume accounted for a decrease of \$167.6 million, while higher average premium accounted for an increase of \$39.9 million. The run-off of the direct-to-consumer business accounted for approximately 20% of the decrease in earned premiums attributed to lower volume. Incurred losses and LAE were \$597.1 million, or 71.8% of earned premiums, in 2014, compared to \$719.2 million, or 75.0% of earned premiums, in 2013. Incurred losses and LAE as a percentage of earned premiums decreased due to lower underlying losses and LAE as a percentage of earned premiums and a higher level of favorable loss and LAE reserve development, partially offset by higher incurred catastrophe losses and LAE (excluding reserve development). Underlying losses and LAE as a percentage of earned premiums were 74.1% in 2014, compared to 77.3% in 2013, which is an improvement of 3.2 percentage points due primarily to the impact of pricing and underwriting actions taken by the Company, lower severity of bodily injury losses and lower frequency of claims across most liability coverages, partially offset by higher severity of losses on most coverages except bodily injury. Catastrophe losses and LAE (excluding reserve development) were \$12.7 million in 2014, compared to \$7.6 million in 2013. Favorable loss and LAE reserve development was \$31.6 million in 2014, compared to \$30.1 million in 2013.

# 2013 Compared with 2012

Earned premiums on personal automobile insurance decreased by \$91.0 million as lower volume accounted for a decrease of \$139.8 million, while higher average premium accounted for an increase of \$48.8 million. The run-off of the direct-to-consumer business accounted for approximately 37% of the decrease in earned premiums attributed to lower volume. Incurred losses and LAE were \$719.2 million, or 75.0% of earned premiums, in 2013, compared to \$864.8 million, or 82.4% of earned premiums, in 2012. Incurred losses and LAE as a percentage of earned premiums decreased due to a favorable impact from a change in loss and LAE reserve development, lower underlying losses and LAE as a percentage of earned premiums and lower incurred catastrophe losses and LAE (excluding reserve development). Underlying losses and LAE as a percentage of earned

premiums were 77.3% in 2013, compared to 80.0% in 2012, which is an improvement of 2.7 percentage points due primarily to the impact of rate actions taken by the Company on average premium and lower frequency of claims across most coverages, particularly bodily injury, partially offset by higher severity of losses on most other coverages, particularly physical damage. Catastrophe losses and LAE (excluding reserve development) were \$7.6 million in 2013, compared to \$23.1 million in 2012.

Favorable loss and LAE reserve development was \$30.1 million in 2013, compared to adverse loss and LAE reserve development of \$2.1 million in 2012.

# Homeowners Insurance

Selected financial information for the homeowners insurance product line follows.

| <u>DOLLARS IN MILLIONS</u>                         | 2014        |    | 2013   | 2012 |       |
|--|-------------|----|--------|------|-------|
| Net Premiums Written.                              | \$<br>296.5 | \$ | 320.9  | \$   | 325.3 |
| Earned Premiums                                    | \$<br>312.4 | \$ | 326.2  | \$   | 318.0 |
| Incurred Losses and LAE related to:                |             |    |        |      |       |
| Current Year:                                      |             |    |        |      |       |
| Non-catastrophe Losses and LAE                     | \$<br>156.5 | \$ | 170.4  | \$   | 191.7 |
| Catastrophe Losses and LAE                         | 80.8        |    | 38.2   |      | 90.4  |
| Prior Years:                                       |             |    |        |      |       |
| Non-catastrophe Losses and LAE                     | (1.5)       |    | (8.9)  |      | (5.6) |
| Catastrophe Losses and LAE                         | (13.3)      |    | (11.2) |      | (6.1) |
| Total Incurred Losses and LAE                      | \$<br>222.5 | \$ | 188.5  | \$   | 270.4 |
| Ratios Based On Earned Premiums                    |             |    |        |      |       |
| Current Year Non-catastrophe Losses and LAE Ratio. | 50.1%       |    | 52.2%  |      | 60.3% |
| Current Year Catastrophe Losses and LAE Ratio.     | 25.9        |    | 11.7   |      | 28.4  |
| Prior Years Non-catastrophe Losses and LAE Ratio.  | (0.5)       |    | (2.7)  |      | (1.8) |
| Prior Years Catastrophe Losses and LAE Ratio.      | (4.3)       |    | (3.4)  |      | (1.9) |
| Total Incurred Loss and LAE Ratio                  | 71.2%       |    | 57.8%  |      | 85.0% |

# 2014 Compared with 2013

Earned premiums in homeowners insurance decreased by \$13.8 million as lower volume accounted for a decrease of \$39.8 million, while higher average premium accounted for an increase of \$26.0 million. Incurred losses and LAE were \$222.5 million, or 71.2% of earned premiums, in 2014, compared to \$188.5 million, or 57.8% of earned premiums, in 2013. Incurred losses and LAE as a percentage of earned premiums increased due to higher incurred catastrophe losses and LAE (excluding reserve development) and a lower level of favorable loss and LAE reserve development, partially offset by lower underlying losses and LAE as a percentage of earned premiums. Underlying losses and LAE as a percentage of earned premiums were 50.1% in 2014, compared to 52.2% in 2013, which is an improvement of 2.1 percentage points due primarily to the impact of pricing and underwriting actions taken by the Company, partially offset by higher frequency of claims and higher severity of losses. Catastrophe losses and LAE (excluding reserve development) were \$80.8 million in 2014, compared to \$38.2 million in 2013. Favorable loss and LAE reserve development was \$14.8 million in 2014, compared to \$20.1 million in 2013.

# 2013 Compared with 2012

Earned premiums in homeowners insurance increased by \$8.2 million as higher average premium accounted for an increase of \$27.5 million, while lower volume accounted for a decrease of \$19.3 million. Incurred losses and LAE were \$188.5 million, or 57.8% of earned premiums, in 2013, compared to \$270.4 million, or 85.0% of earned premiums, in 2012. Incurred losses and LAE as a percentage of earned premiums decreased due to lower incurred catastrophe losses and LAE (excluding reserve development), lower underlying losses and LAE as a percentage of earned premiums and a higher level of favorable loss and LAE reserve development. Underlying losses and LAE as a percentage of earned premiums were 52.2% in 2013, compared to 60.3% in 2012, which is an improvement of 8.1 percentage points due primarily to lower severity of losses and the impact of

rate actions taken by the Company on average premium. Catastrophe losses and LAE (excluding reserve development) were \$38.2 million in 2013, compared to \$90.4 million in 2012. Favorable loss and LAE reserve development was \$20.1 million in 2013, compared to \$11.7 million in 2012.

#### Commercial Automobile Insurance

Selected financial information for the commercial automobile insurance product line follows.

| DOLLARS IN MILLIONS                                | 2014 |       | 2014       |            | 2013 | 2012 |
|--|------|-------|------------|------------|------|------|
| Net Premiums Written                               | \$   | 55.6  | \$<br>53.7 | \$<br>48.2 |      |      |
| Earned Premiums                                    | \$   | 54.8  | \$<br>52.3 | \$<br>43.5 |      |      |
| Incurred Losses and LAE related to:                |      |       |            |            |      |      |
| Current Year:                                      |      |       |            |            |      |      |
| Non-catastrophe Losses and LAE                     | \$   | 44.6  | \$<br>43.7 | \$<br>35.4 |      |      |
| Catastrophe Losses and LAE                         |      | 0.2   | 0.1        | 0.1        |      |      |
| Prior Years:                                       |      |       |            |            |      |      |
| Non-catastrophe Losses and LAE                     |      | (2.6) | (3.0)      | (12.6)     |      |      |
| Catastrophe Losses and LAE                         |      | _     | _          | _          |      |      |
| Total Incurred Losses and LAE                      | \$   | 42.2  | \$<br>40.8 | \$<br>22.9 |      |      |
| Ratios Based On Earned Premiums                    |      |       |            |            |      |      |
| Current Year Non-catastrophe Losses and LAE Ratio. |      | 81.3% | 83.5%      | 81.4%      |      |      |
| Current Year Catastrophe Losses and LAE Ratio.     |      | 0.4   | 0.2        | 0.2        |      |      |
| Prior Years Non-catastrophe Losses and LAE Ratio.  |      | (4.7) | (5.7)      | (29.0)     |      |      |
| Prior Years Catastrophe Losses and LAE Ratio.      |      | _     | _          | _          |      |      |
| Total Incurred Loss and LAE Ratio                  |      | 77.0% | 78.0%      | 52.6%      |      |      |

# 2014 Compared with 2013

Earned premiums in commercial automobile insurance increased by \$2.5 million due to higher volume with average premium remaining consistent. Incurred losses and LAE were \$42.2 million, or 77.0% of earned premiums, in 2014, compared to \$40.8 million, or 78.0% of earned premiums, in 2013. Incurred losses and LAE as a percentage of earned premiums decreased due to lower underlying losses and LAE as a percentage of earned premiums, partially offset by a lower level of favorable loss and LAE reserve development. Underlying losses and LAE as a percentage of earned premiums were 81.3% in 2014, compared to 83.5% in 2013, which is an improvement of 2.2 percentage points due primarily to lower severity of losses across most coverages, partially offset by higher frequency of claims across most coverages. Favorable loss and LAE reserve development was \$2.6 million in 2014, compared to \$3.0 million in 2013.

# 2013 Compared with 2012

Earned premiums in commercial automobile insurance increased by \$8.8 million as higher volume accounted for an increase of \$8.2 million, while higher average premium accounted for an increase of \$0.6 million. Incurred losses and LAE were \$40.8 million, or 78.0% of earned premiums, in 2013, compared to \$22.9 million, or 52.6% of earned premiums, in 2012. Incurred losses and LAE as a percentage of earned premiums increased due primarily to a lower level of favorable loss and LAE reserve development and higher underlying losses and LAE as a percentage of earned premiums. Underlying losses and LAE as a percentage of earned premiums were 83.5% in 2013, compared to 81.4% in 2012, which is an increase of 2.1 percentage points due primarily to higher severity of losses and, to a lesser extent, higher frequency of claims, partially offset by the positive impact of rate actions taken by the Company on average premium. Favorable loss and LAE reserve development was \$3.0 million in 2013, compared to \$12.6 million in 2012.

#### Other Personal Insurance

Other personal insurance products include umbrella, dwelling fire, inland marine, earthquake, boatowners and other liability coverages. Selected financial information for other personal insurance product lines follows.

|  | 2014  |    | 2014 2013 |            | 2012 |
|--|-------|----|-----------|------------|------|
| Net Premiums Written                               | 48.0  | \$ | 53.4      | \$<br>55.5 |      |
| Earned Premiums §                                  | 50.9  | \$ | 55.3      | \$<br>55.6 |      |
| Incurred Losses and LAE related to:                |       |    |           |            |      |
| Current Year:                                      |       |    |           |            |      |
| Non-catastrophe Losses and LAE \$                  | 28.1  | \$ | 24.4      | \$<br>28.6 |      |
| Catastrophe Losses and LAE                         | 2.8   |    | 1.2       | 4.9        |      |
| Prior Years:                                       |       |    |           |            |      |
| Non-catastrophe Losses and LAE                     | (3.5) |    | (3.7)     | (2.4)      |      |
| Catastrophe Losses and LAE                         | (1.9) |    | (1.1)     | (0.3)      |      |
| Total Incurred Losses and LAE                      | 25.5  | \$ | 20.8      | \$<br>30.8 |      |
| Ratios Based On Earned Premiums                    |       |    |           |            |      |
| Current Year Non-catastrophe Losses and LAE Ratio. | 55.2% |    | 44.1%     | 51.4%      |      |
| Current Year Catastrophe Losses and LAE Ratio.     | 5.5   |    | 2.2       | 8.8        |      |
| Prior Years Non-catastrophe Losses and LAE Ratio   | (6.9) |    | (6.7)     | (4.3)      |      |
| Prior Years Catastrophe Losses and LAE Ratio.      | (3.7) |    | (2.0)     | (0.5)      |      |
| Total Incurred Loss and LAE Ratio                  | 50.1% |    | 37.6%     | 55.4%      |      |

# 2014 Compared with 2013

Earned premiums in other personal insurance decreased by \$4.4 million as lower volume accounted for a decrease of \$6.6 million, while higher average premium accounted for an increase of \$2.2 million. Incurred losses and LAE were \$25.5 million, or 50.1% of earned premiums, in 2014, compared to \$20.8 million, or 37.6% of earned premiums, in 2013. Incurred losses and LAE as a percentage of earned premiums increased due to higher underlying losses and LAE as a percentage of earned premiums and higher catastrophe losses and LAE (excluding reserve development), partially offset by a higher level of favorable loss and LAE reserve development. Underlying losses and LAE as a percentage of earned premiums were 55.2% in 2014, compared to 44.1% in 2013, which is an increase of 11.1 percentage points due primarily to higher severity of losses and frequency of claims across most coverages. Catastrophe losses and LAE (excluding reserve development) were \$2.8 million in 2014, compared to \$1.2 million in 2013. Favorable loss and LAE reserve development was \$5.4 million in 2014, compared to \$4.8 million in 2013.

# 2013 Compared with 2012

Earned premiums in other personal insurance decreased by \$0.3 million as lower volume accounted for a decrease of \$2.4 million, while higher average premium accounted for an increase of \$2.1 million. Incurred losses and LAE were \$20.8 million, or 37.6% of earned premiums, in 2013, compared to \$30.8 million, or 55.4% of earned premiums, in 2012. Incurred losses and LAE as a percentage of earned premiums decreased due to lower underlying losses and LAE as a percentage of earned premiums, lower catastrophe losses and LAE (excluding reserve development) and a higher level of favorable loss and LAE reserve development. Underlying losses and LAE as a percentage of earned premiums were 44.1% in 2013, compared to 51.4% in 2012, which is a decrease of 7.3 percentage points due primarily to lower frequency of umbrella liability insurance claims, lower severity of losses in other insurance lines (excluding umbrella liability) and higher average premium, partially offset by higher severity of umbrella liability insurance losses. Catastrophe losses and LAE (excluding reserve development) were \$1.2 million in 2013, compared to \$4.9 million in 2012. Favorable loss and LAE reserve development was \$4.8 million in 2013, compared to \$2.7 million in 2012.

#### LIFE & HEALTH INSURANCE

Selected financial information for the Life & Health Insurance segment follows:

| <u>DOLLARS IN MILLIONS</u>                          | 2014 |        | 2013        | 2012        |
|---|------|--------|-------------|-------------|
| Earned Premiums:                                    |      |        |             |             |
| Life  | \$   | 387.6  | \$<br>392.7 | \$<br>393.4 |
| Accident and Health                                 |      | 148.6  | 161.4       | 165.2       |
| Property  |      | 76.5   | 78.8        | 81.3        |
| Total Earned Premiums                               |      | 612.7  | 632.9       | 639.9       |
| Net Investment Income                               |      | 218.7  | 209.9       | 204.3       |
| Other Income  |      | 0.9    | 0.2         | 0.1         |
| Total Revenues                                      |      | 832.3  | 843.0       | 844.3       |
| Policyholders' Benefits and Incurred Losses and LAE |      | 374.4  | 387.9       | 393.1       |
| Insurance Expenses                                  |      | 316.0  | 318.2       | 310.8       |
| Operating Profit                                    |      | 141.9  | 136.9       | 140.4       |
| Income Tax Expense.                                 |      | (50.1) | (47.6)      | (49.6)      |
| Segment Net Operating Income                        | \$   | 91.8   | \$<br>89.3  | \$<br>90.8  |

# INSURANCE RESERVES

| DOLLARS IN MILLIONS                    | Dec 31,<br>2014 | Dec 31,<br>2013 |
|--|-----------------|-----------------|
| Insurance Reserves:                    |                 |                 |
| Future Policyholder Benefits           | \$ 3,214.7      | \$ 3,157.7      |
| Incurred Losses and LAE Reserves:      |                 |                 |
| Life                                   | 38.8            | 37.6            |
| Accident and Health                    | 20.2            | 22.2            |
| Property                               | 4.5             | 5.3             |
| Total Incurred Losses and LAE Reserves | 63.5            | 65.1            |
| Insurance Reserves                     | \$ 3,278.2      | \$ 3,222.8      |

# 2014 Compared with 2013

Earned Premiums in the Life & Health Insurance segment decreased by \$20.2 million for the year ended December 31, 2014, compared to 2013. Earned premiums on life insurance decreased by \$5.1 million in 2014, compared to 2013, due primarily to a lower volume of insurance, as a decrease of \$12.6 million from life insurance products offered by the Kemper Home Service Companies ("KHSC") was partially offset by an increase of \$7.5 million from life insurance products offered by Reserve National. In late 2012, Reserve National began offering its life insurance products through an expanded network of brokers and non-exclusive independent agents (See Item 1A., "Risk Factors" under the title "Reserve National's operating history with its expanded distribution channels and new products is limited.") Earned premiums on accident and health insurance decreased by \$12.8 million in 2014, compared to 2013, due primarily to lower volume of insurance resulting primarily from the run-off of certain health insurance products largely due to the impact of the Health Care Acts, partially offset by higher volume of supplemental health insurance products. Some of the health insurance products previously sold by Reserve National have been adversely impacted by provisions of the Health Care Acts. In particular, provisions, effective in 2014, prohibiting the renewal of certain policies issued by Reserve National after the issuance of the Health Care Acts and also establishing health insurance exchanges, and a provision which sets minimum loss ratios for health insurance policies have adversely impacted Reserve National's business. Such affected health insurance products (the "HCA Affected Products") accounted for \$30.8 million, or 21%, of the Life & Health Insurance segment's accident and health insurance earned premiums in 2014 and \$49.6 million, or 31%, of the Life & Health Insurance segment's accident and health insurance earned premiums in 2013. Reserve National has adapted its business model in response to the Health Care Acts and ceased selling HCA Affected Products at the end of 2011 and transitioned its sales to supplemental health insurance products that are not expected to be as severely impacted by the Health Care Acts. Reserve National expects earned premiums from HCA Affected Products to decrease by approximately 50% in 2015 and expects an increase in earned premiums from sales of supplemental insurance products to offset much of the decline. Earned premiums on property insurance decreased by \$2.3 million in 2014, compared to 2013, due primarily to lower

# LIFE & HEALTH INSURANCE (Continued)

volume, partially offset by higher average premium. The Life & Health Insurance segment has been intentionally running off insurance policies providing dwelling coverage ("Dwelling Policies") to reduce its exposure to catastrophe risks. Over the last several years, the Life & Health Insurance segment has halted new sales of Dwelling Policies in all markets and non-renewed Dwelling Policies in certain geographical, mainly coastal, areas while continuing to renew policies in other geographical areas. Earned premiums from dwelling coverage comprised 22%, 23% and 26% of the Life & Health Insurance segment's earned premiums on property insurance in 2014, 2013 and 2012, respectively.

Net Investment Income increased by \$8.8 million for the year ended December 31, 2014, compared to 2013, due primarily to higher investment income from other equity interests, partially offset by lower investment income from Equity Method Limited Liability Investments and lower book yields on fixed maturities. Investment income from other equity interests in 2014 included dividend income of \$21.4 million from one company that had sold substantially all of its operations. Net investment loss from Equity Method Limited Liability Investments was \$0.4 million in 2014, compared to net investment income of \$8.4 million in 2013. The weighted-average book yield on the Company's life and health insurance subsidiaries' investments in fixed maturities was approximately 5.7% at both December 31, 2014 and December 31, 2013. A protracted low interest rate environment could adversely impact the weighted-average book yield on these subsidiaries' investments in fixed maturities. For example, the weighted-average book yield on the subsidiaries' investments in fixed maturities will decline if new money is invested at yields below the portfolio rate. Also, the weighted-average book yield on the subsidiaries' investments in fixed maturities will decline, to the extent that investments maturing over the next five years are not used for such purposes as paying claims and expenses, if the reinvested portion is at a yield that is lower than the book yield of the maturing investment. The subsidiaries' investments in fixed maturities that are maturing over the next five years totaled \$574 million at December 31, 2014. The weighted-average book yield on such investments was 7.8% at December 31, 2014. The reinvestment rate for the subsidiaries' investments in fixed maturities was approximately 7.4% in 2014 with an average duration of 4.8 years at December 31, 2014.

Operating Profit in the Life & Health Insurance segment was \$141.9 million before taxes for the year ended December 31, 2014, compared to \$136.9 million in 2013. Policyholders' Benefits and Incurred Losses and LAE decreased by \$13.5 million in 2014 due primarily to lower incurred accident and health insurance losses, lower underlying losses on property insurance, lower catastrophe losses and LAE and lower policyholders' benefits on life insurance, partially offset by an unfavorable impact of property insurance reserve development. Incurred accident and health insurance losses were \$81.1 million, or 54.6% of accident and health insurance earned premiums, in 2014, compared to \$90.9 million, or 56.3% of accident and health insurance earned premiums, in 2013. Incurred accident and health insurance losses as a percentage of accident and health insurance earned premiums decreased due primarily to a change in business mix from the aforementioned run-off of certain health insurance products. Incurred losses and LAE on property insurance were \$24.6 million, or 32.2% of property insurance earned premiums, in 2014, compared to \$27.4 million, or 34.8% of property insurance earned premiums, in 2013. Underlying losses and LAE on property insurance were \$21.7 million, or 28.4% of property insurance earned premiums, in 2014, compared to \$25.6 million, or 32.5% of property insurance earned premiums, in 2013 and decreased due primarily to lower frequency and severity of insurance losses. Catastrophe losses and LAE (excluding reserve development) were \$2.0 million in 2014, compared to \$3.6 million in 2013. Unfavorable loss and LAE reserve development was \$0.9 million in 2014, compared to favorable loss and LAE reserve development of \$1.8 million in 2013. Favorable loss and LAE reserve development in 2013 resulted primarily from a final assessment issued by the MWUA that reduced KHSC's share of MWUA's losses for the 2004 through 2006 policy periods by \$2.0 million. Policyholders' benefits on life insurance were \$268.7 million in 2014, compared to \$269.6 million in 2013, which is a decrease of \$0.9 million due primarily to a lower provision for future policyholders' benefits and lower death claims related to insurance policies issued by KHSC, partially offset by the higher volume of insurance from policies issued by Reserve National. Insurance Expenses in the Life & Health Insurance segment decreased by \$2.2 million in 2014, compared to 2013, due primarily to lower non-deferrable career agent incentive compensation and service commissions, lower legal costs and lower salary expense from the capitalization of certain salaries in connection with an internal use software project, partially offset by higher commissions and other expenses resulting from the expansion of Reserve National's distribution channels. Segment Net Operating Income in the Life & Health Insurance segment was \$91.8 million for the year ended December 31, 2014, compared to \$89.3 million in 2013.

# 2013 Compared with 2012

Earned Premiums in the Life & Health Insurance segment decreased by \$7.0 million for the year ended December 31, 2013, compared to 2012. Earned premiums on life insurance decreased by \$0.7 million in 2013, compared to 2012, due primarily to a

# LIFE & HEALTH INSURANCE (Continued)

lower volume of insurance, as a decrease of \$6.4 million from life insurance products offered by KHSC was partially offset by an increase of \$5.7 million from life insurance products offered by Reserve National. Earned premiums on accident and health insurance decreased by \$3.8 million in 2013, compared to 2012, due primarily to lower volume of insurance resulting primarily from the run-off of certain health insurance products largely due to the impact of the Health Care Acts, partially offset by higher volume of supplemental health insurance products and higher average premium. HCA Affected Products accounted for \$49.6 million, or 31%, of the Life & Health Insurance segment's accident and health insurance earned premiums in 2013 and \$62.5 million, or 38%, of the Life & Health Insurance segment's accident and health insurance earned premiums in 2012. Earned premiums on property insurance decreased by \$2.5 million in 2013, compared to 2012, due primarily to lower volume of insurance from the run-off and, in certain geographical areas, the non-renewal of Dwelling Policies, partially offset by the impact of non-renewing the Life & Health Insurance segment's catastrophe reinsurance program. Catastrophe reinsurance premiums reduced earned premiums by \$2.0 million for the year ended December 31, 2012 with no such reduction in 2013. Given the actions taken by KHSC to reduce its exposures to catastrophes and except for catastrophe reinsurance provided by the FHCF, KHSC did not renew its catastrophe reinsurance program in 2013.

Net Investment Income increased by \$5.6 million for the year ended December 31, 2013, compared to 2012, due primarily to a higher level of investments in fixed maturities, higher investment income from Equity Method Limited Liability Investments and higher dividends on equity securities, partially offset by lower book yields on fixed maturities. Net investment income from Equity Method Limited Liability Investments was \$8.4 million for the year ended December 31, 2013, compared to \$1.8 million in 2012.

Operating Profit in the Life & Health Insurance segment was \$136.9 million before taxes for the year ended December 31, 2013, compared to \$140.4 million in 2012. Policyholders' Benefits and Incurred Losses and LAE decreased by \$5.2 million in 2013 due primarily to lower underlying losses on property insurance, lower catastrophe losses and LAE and higher favorable loss and LAE reserve development, partially offset by higher policyholders' benefits on life insurance and higher incurred accident and health insurance losses. Incurred losses and LAE on property insurance were \$27.4 million, or 34.8% of property insurance earned premiums, in 2013, compared to \$38.9 million, or 47.8% of property insurance earned premiums, in 2012. Underlying losses and LAE on property insurance were \$25.6 million, or 32.5% of property insurance earned premiums, in 2013, compared to \$33.2 million, or 40.8% of property insurance earned premiums, in 2012 and decreased due primarily to lower severity of insurance losses. Catastrophe losses and LAE (excluding reserve development) were \$3.6 million in 2013, compared to \$6.0 million in 2012. Favorable loss and LAE reserve development was \$1.8 million in 2013, compared to \$0.3 million in 2012. Favorable loss and LAE reserve development in 2013 resulted primarily from a final assessment issued by the MWUA that reduced KHSC's share of MWUA's losses for the 2004 through 2006 policy periods by \$2.0 million. Policyholders' benefits on life insurance were \$269.6 million in 2013, compared to \$265.3 million in 2012, an increase of \$4.3 million. Policyholders' benefits on life insurance increased due primarily to higher volume of insurance from policies issued by Reserve National and slightly higher mortality rates related to insurance policies issued by KHSC, partially offset by the impact of a higher lapse rate for KHSC's in-force book of business. Incurred accident and health insurance losses were \$90.9 million, or 56.3% of accident and health insurance earned premiums, in 2013, compared to \$88.9 million, or 53.8% of accident and health insurance earned premiums, in 2012. Incurred accident and health insurance losses as a percentage of accident and health insurance earned premiums increased due primarily to higher severity of accident and health insurance losses, partially offset by lower frequency of claims. Insurance Expenses in the Life & Health Insurance segment increased by \$7.4 million in 2013, compared to 2012, due primarily to higher legal costs and start-up expenses to expand Reserve National's distribution channels, partially offset by lower commissions.

Segment Net Operating Income in the Life & Health Insurance segment was \$89.3 million for the year ended December 31, 2013, compared to \$90.8 million in 2012.

# **Unclaimed Property**

Certain state insurance regulators, legislators and treasurers/controllers are involved in an array of initiatives that could result in significant changes to the application of unclaimed property laws and related claims handling practices with respect to life insurance policies. These initiatives seek, in various ways, to impose a new duty on the part of life insurers to proactively search for deaths of their insureds. It is the Company's position that state officials lack the legal authority to impose new requirements where such requirements have the effect of changing the terms of existing life insurance contracts. See Item 1A., "Risk Factors," under the caption "Unclaimed Property Risk Factor," MD&A, "Liquidity and Capital Resources," and Note 22, "Contingencies," to the Consolidated Financial Statements for additional information about these matters.

#### INVESTMENT RESULTS

# Net Investment Income

Net Investment Income for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>                  | 2014 |       | 2013 |       | 2012        |
|---|------|-------|------|-------|-------------|
| Investment Income (Loss):                   |      |       |      |       |             |
| Interest and Dividends on Fixed Maturities  | \$   | 227.4 | \$   | 235.5 | \$<br>246.1 |
| Dividends on Equity Securities              |      | 59.9  |      | 38.0  | 25.7        |
| Equity Method Limited Liability Investments |      | 9.0   |      | 26.4  | 9.3         |
| Fair Value Option Investments               |      | (0.7) |      |       | _           |
| Short-term Investments                      |      | 0.6   |      | 0.1   | 0.2         |
| Loans to Policyholders                      |      | 20.5  |      | 19.8  | 18.9        |
| Real Estate                                 |      | 12.1  |      | 20.8  | 27.4        |
| Other                                       |      | 0.1   |      | _     | 0.1         |
| Total Investment Income                     |      | 328.9 |      | 340.6 | 327.7       |
| Investment Expenses:                        |      |       |      |       |             |
| Real Estate                                 |      | 11.3  |      | 18.3  | 26.1        |
| Other Investment Expenses                   |      | 8.5   |      | 7.6   | 5.7         |
| Total Investment Expenses                   |      | 19.8  |      | 25.9  | 31.8        |
| Net Investment Income                       | \$   | 309.1 | \$   | 314.7 | \$<br>295.9 |

# 2014 Compared with 2013

Net Investment Income decreased by \$5.6 million for the year ended December 31, 2014, compared to 2013, due primarily to lower income on Equity Method Limited Liability Investments and lower Interest and Dividends on Fixed Maturities, partially offset by higher dividends on Equity Securities. Investment income from Equity Method Limited Liability Investments decreased by \$17.4 million due to lower investment returns. Interest and Dividends on Fixed Maturities decreased by \$8.1 million due primarily to lower yields and, to a lesser extent, lower levels of Fixed Maturities. Dividends on Equity Securities in 2014 included dividend income of \$21.8 million from one company that had sold substantially all of its operations. Interest income from loans to policyholders increased by \$0.7 million in 2014, compared to 2013, due to a higher level of loans outstanding. Net investment income from real estate decreased by \$1.7 million in 2014, compared to 2013, due primarily to income from the early termination of one tenant's lease in 2013.

# 2013 Compared with 2012

Net Investment Income increased by \$18.8 million for the year ended December 31, 2013, compared to 2012, due primarily to higher income on Equity Method Limited Liability Investments, higher dividends on Equity Securities, higher levels of Fixed Maturities, partially offset by lower yields on Fixed Maturities. Interest income from loans to policyholders increased by \$0.9 million in 2013, compared to 2012, due to a higher level of loans outstanding. Net investment income from real estate increased by \$1.2 million in 2013, compared to 2012, due primarily to income from the early termination of one tenant's lease in 2013.

# **INVESTMENT RESULTS (Continued)**

# Net Realized Gains on Sales of Investments

The components of Net Realized Gains on Sales of Investments for the years ended December 31, 2014, 2013 and 2012 were:

| Fixed Maturities:         \$ 7.0 \$ 30.9 \$ 56.9           Losses on Sales  | DOLLARS IN MILLIONS                          | 2  | 2014  | 2  | 2013  | :  | 2012  |
|---|--|----|-------|----|-------|----|-------|
| Losses on Sales       (0.2)       (0.4)       (0.1)         Equity Securities:       33.1       21.8       8.3         Losses on Sales       (2.0)       (0.5)       (0.2)         Equity Method Limited Liability Investments:       -       2.5       -         Gains on Sales       -       2.5       -         Real Estate:       -       44.2       0.2         Losses on Sales       (0.2)       -       -         Choses on Sales       1.6       -       -         Gain on Sale of Subsidiary       1.6       -       -         Gains on Sales       -       0.1       -         Losses on Sales       (0.1)       (0.1)       -         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3 | Fixed Maturities:                            |    |       |    |       |    |       |
| Equity Securities:         Gains on Sales.       33.1       21.8       8.3         Losses on Sales.       (2.0)       (0.5)       (0.2)         Equity Method Limited Liability Investments:       Gains on Sales.       -       2.5       -         Real Estate:       Gains on Sales.       -       44.2       0.2         Losses on Sales.       -       44.2       0.2         Cother Investments:       Gain on Sale of Subsidiary       1.6       -       -       -         Gains on Sales.       -       0.1       -       -         Losses on Sales.       (0.1)       (0.1)       -       -         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3                                     | Gains on Sales                               | \$ | 7.0   | \$ | 30.9  | \$ | 56.9  |
| Gains on Sales.       33.1       21.8       8.3         Losses on Sales.       (2.0)       (0.5)       (0.2)         Equity Method Limited Liability Investments:   | Losses on Sales                              |    | (0.2) |    | (0.4) |    | (0.1) |
| Losses on Sales       (2.0)       (0.5)       (0.2)         Equity Method Limited Liability Investments:       Gains on Sales       - 2.5       -         Real Estate:       Gains on Sales       - 44.2       0.2         Losses on Sales       - 0.2         Cother Investments:       - 0.1       - 0.1         Gains on Sales       - 0.1       - 0.1         Losses on Sales       (0.1)       0.0       - 0.3         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3         Real Estate:       - 44.2       0.2         Cother Investments:       - 0.1       0.1         Gains on Sales       (0.1)       0.0   | Equity Securities:                           |    |       |    |       |    |       |
| Equity Method Limited Liability Investments:         Gains on Sales       —       2.5       —         Real Estate:       —       44.2       0.2         Losses on Sales       (0.2)       —       —         Other Investments:       —       0.1       —         Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Gains on Sales                               |    | 33.1  |    | 21.8  |    | 8.3   |
| Gains on Sales       —       2.5       —         Real Estate:       Gains on Sales       —       44.2       0.2         Losses on Sales       (0.2)       —       —         Other Investments:       Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       —       0.1       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Losses on Sales                              |    | (2.0) |    | (0.5) |    | (0.2) |
| Real Estate:         Gains on Sales       —       44.2       0.2         Losses on Sales       (0.2)       —       —         Other Investments:       —       0.2         Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3  | Equity Method Limited Liability Investments: |    |       |    |       |    |       |
| Gains on Sales       —       44.2       0.2         Losses on Sales       (0.2)       —       —         Other Investments:       —       0.1       —         Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Gains on Sales                               |    | _     |    | 2.5   |    | _     |
| Losses on Sales       (0.2)       —       —         Other Investments:       Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Real Estate:                                 |    |       |    |       |    |       |
| Other Investments:         Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Gains on Sales                               |    | _     |    | 44.2  |    | 0.2   |
| Gain on Sale of Subsidiary       1.6       —       —         Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3  | Losses on Sales                              |    | (0.2) |    | _     |    |       |
| Gains on Sales       —       0.1       —         Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Other Investments:                           |    |       |    |       |    |       |
| Losses on Sales       (0.1)       (0.1)       —         Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3  | Gain on Sale of Subsidiary                   |    | 1.6   |    | _     |    |       |
| Trading Securities Net Gains (Losses)       (0.1)       0.6       0.3         Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3  | Gains on Sales                               |    | _     |    | 0.1   |    |       |
| Net Realized Gains on Sales of Investments       \$ 39.1       \$ 99.1       \$ 65.4         Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3  | Losses on Sales                              |    | (0.1) |    | (0.1) |    |       |
| Gross Gains on Sales       \$ 41.7       \$ 99.5       \$ 65.4         Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3   | Trading Securities Net Gains (Losses)        |    | (0.1) |    | 0.6   |    | 0.3   |
| Gross Losses on Sales       (2.5)       (1.0)       (0.3)         Net Gains (Losses) on Trading Securities       (0.1)       0.6       0.3  | Net Realized Gains on Sales of Investments   | \$ | 39.1  | \$ | 99.1  | \$ | 65.4  |
| Net Gains (Losses) on Trading Securities         (0.1)         0.6         0.3  | Gross Gains on Sales                         | \$ | 41.7  | \$ | 99.5  | \$ | 65.4  |
|   | Gross Losses on Sales                        |    | (2.5) |    | (1.0) |    | (0.3) |
| Net Realized Gains on Sales of Investments. \$ 39.1 \\$ 99.1 \\$ 65.4   | Net Gains (Losses) on Trading Securities     |    | (0.1) |    | 0.6   |    | 0.3   |
|   | Net Realized Gains on Sales of Investments   | \$ | 39.1  | \$ | 99.1  | \$ | 65.4  |

# Fixed Maturities

In the first quarter of 2013, the Company sold several corporate bonds and notes in conjunction with a comprehensive review of the prospects of each issuer in the Company's publicly-traded corporate bond portfolio. Net Realized Gains on Sales of Fixed Maturities for the year ended December 31, 2013 include realized gains of \$24.8 million from such sales. In the third quarter of 2012, the Company sold several municipal securities to take advantage of attractive pricing for such securities and for tax planning and other portfolio management purposes. Net Realized Gains on Sales of Fixed Maturities for the year ended December 31, 2012 include realized gains of \$44.9 million from such sales. Other sales activity in 2014, 2013 and 2012 was due to normal portfolio management.

# Equity Securities

In the second half of 2014, the Company sold certain common stocks and other equity interests to reduce a concentration with an external investment manager and to accelerate utilization of net operating loss carryforwards. Net Realized Gains on Sales of Equity Securities for the year ended December 31, 2014 include net realized gains of \$21.6 million from such sales. In the fourth quarter of 2013, the Company sold certain common stocks to accelerate the utilization of net operating loss carryforwards. Net Realized Gains on Sales of Equity Securities for the year ended December 31, 2013 include realized gains of \$19.8 million from such sales. Other sales activity in 2014, 2013 and 2012 was due to normal portfolio management.

#### Real Estate

In the third quarter of 2013, the Company sold the building where Kemper's corporate offices are headquartered and recognized a realized gain of \$43.6 million. The sale was part of an effort to reduce the Company's real estate exposure and reduce the real estate portfolio's concentration risk.

# **INVESTMENT RESULTS (Continued)**

# Net Impairment Losses Recognized in Earnings

The Company regularly reviews its investment portfolio for factors that may indicate that a decline in the fair value of an investment is other-than-temporary. Losses arising from other-than-temporary declines in fair value are reported in the Consolidated Statements of Income in the period that the declines are determined to be other-than-temporary. Information pertaining to Net Impairment Losses Recognized in Earnings reported in the Consolidated Statements of Income for the years ended December 31, 2014, 2013 and 2012 is presented below.

|  | 2014 |        |                                     |    | 20     | 13                                  | 2012 |       |                                     |  |  |
|--|------|--------|-------------------------------------|----|--------|-------------------------------------|------|-------|-------------------------------------|--|--|
| DOLLARS IN MILLIONS                          | A    | mount  | Number of<br>Issuers/<br>Properties |    | mount  | Number of<br>Issuers/<br>Properties | A    | mount | Number of<br>Issuers/<br>Properties |  |  |
| Fixed Maturities                             | \$   | (5.7)  | 21                                  | \$ | (10.3) | 5                                   | \$   | (1.9) | 3                                   |  |  |
| Equity Securities                            |      | (7.1)  | 22                                  |    | (3.6)  | 11                                  |      | (1.9) | 8                                   |  |  |
| Real Estate                                  |      | (2.4)  | 1                                   |    | _      | 0                                   |      | (3.1) | 5                                   |  |  |
| Net Impairment Losses Recognized in Earnings | \$   | (15.2) | 44                                  | \$ | (13.9) | 16                                  | \$   | (6.9) | 16                                  |  |  |

#### Fixed Maturities

Net Impairment Losses Recognized in the Consolidated Statement of Income for the year ended December 31, 2014 related to Investments in Fixed Maturities include losses of \$0.4 million due to the Company's intent to sell or requirement to sell bonds of eighteen issuers and credit losses of \$5.3 million from other-than-temporary declines in the fair values of investments in fixed maturities of three issuers. Net Impairment Losses Recognized in the Consolidated Statement of Income for the year ended December 31, 2013 related to Investments in Fixed Maturities include losses of \$0.8 million due to the Company's intent to sell or requirement to sell bonds of two issuers and credit losses of \$9.5 million from other-than-temporary declines in the fair values of investments in fixed maturities of three issuers. Net Impairment Losses Recognized in the Consolidated Statements of Income for the year ended December 31, 2012 related to Investments in Fixed Maturities include losses of \$0.4 million due to the Company's intent to sell bonds of one issuer and credit losses of \$1.5 million from other-than-temporary declines in the fair values of investments in fixed maturities of two issuers.

# Real Estate

In 2014, the Company determined that the book value of one property was not recoverable based on the Company's estimate of the weighted-average, undiscounted cash flows from such property. Accordingly, the Company wrote down the property to its estimated fair value and recognized an impairment loss of \$2.4 million in 2014. In 2012, the Company classified certain investments in real estate as held for sale. In connection with such classification, the Company wrote down five properties to their respective estimated net sales prices and recognized impairment losses of \$3.1 million in 2012.

# **INVESTMENT RESULTS (Continued)**

# Total Comprehensive Investment Gains (Losses)

Total Comprehensive Investment Gains (Losses) are comprised of Net Realized Gains on Sales of Investments and Net Impairment Losses Recognized in Earnings reported in the Consolidated Statements of Income and unrealized investment gains and losses that are not reported in the Consolidated Statements of Income, but rather are reported in the Consolidated Statements of Comprehensive Income. The components of Total Comprehensive Investment Gains (Losses) for the years ended December 31, 2014, 2013 and 2012 were:

| <u>DOLLARS IN MILLIONS</u>  | 2014        | 2013          | 2012        |
|---|-------------|---------------|-------------|
| Fixed Maturities:   |             |               |             |
| Recognized in Consolidated Statements of Income:                  |             |               |             |
| Gains on Sales  | \$<br>7.0   | \$<br>30.9    | \$<br>56.9  |
| Losses on Sales   | (0.2)       | (0.4)         | (0.1)       |
| Net Impairment Losses Recognized in Earnings                      | (5.7)       | (10.3)        | (1.9)       |
| Total Recognized in Consolidated Statements of Income             | 1.1         | 20.2          | 54.9        |
| Recognized in Other Comprehensive Income (Loss)                   | 231.4       | (371.9)       | 69.1        |
| Total Comprehensive Investment Gains (Losses) on Fixed Maturities | 232.5       | (351.7)       | 124.0       |
| Equity Securities:  |             |               |             |
| Recognized in Consolidated Statements of Income:                  |             |               |             |
| Gains on Sales  | 33.1        | 21.8          | 8.3         |
| Losses on Sales   | (2.0)       | (0.5)         | (0.2)       |
| Net Impairment Losses Recognized in Earnings                      | (7.1)       | (3.6)         | (1.9)       |
| Total Recognized in Consolidated Statements of Income             | 24.0        | 17.7          | 6.2         |
| Recognized in Other Comprehensive Income                          | 2.2         | 9.3           | 29.2        |
| Total Comprehensive Investment Gains on Equity Securities         | 26.2        | 27.0          | 35.4        |
| Equity Method Limited Liability Investments:                      |             |               |             |
| Recognized in Consolidated Statements of Income:                  |             |               |             |
| Gains on Sales  |             | 2.5           |             |
| Real Estate:  |             |               |             |
| Recognized in Consolidated Statements of Income:                  |             |               |             |
| Gains on Sales  |             | 44.2          | 0.2         |
| Losses on Sales   | (0.2)       | _             |             |
| Net Impairment Losses Recognized in Earnings                      | (2.4)       | _             | (3.1)       |
| Total Recognized in Consolidated Statements of Income             | (2.6)       | 44.2          | (2.9)       |
| Other:  |             |               |             |
| Recognized in Consolidated Statements of Income:                  |             |               |             |
| Gain on Sale of Subsidiary  | 1.6         | _             | _           |
| Gains on Sales  | _           | 0.1           |             |
| Losses on Sales   | (0.1)       | (0.1)         |             |
| Net Gains (Losses) on Trading Securities                          | (0.1)       | 0.6           | 0.3         |
| Total Recognized in Consolidated Statements of Income             | 1.4         | 0.6           | 0.3         |
| Total Comprehensive Investment Gains (Losses)                     | \$<br>257.5 | \$<br>(277.4) | \$<br>156.8 |
| Recognized in Consolidated Statements of Income                   | \$<br>23.9  | \$<br>85.2    | \$<br>58.5  |
| Recognized in Other Comprehensive Income (Loss)                   | 233.6       | (362.6)       | 98.3        |
| Total Comprehensive Investment Gains (Losses)                     | \$<br>257.5 | \$<br>(277.4) | \$<br>156.8 |

# INVESTMENT QUALITY AND CONCENTRATIONS

The Company's fixed maturity investment portfolio is comprised primarily of high-grade municipal, corporate and agency bonds. At December 31, 2014, 92% of the Company's fixed maturity investment portfolio was rated investment-grade, which is defined as a security having a rating of AAA, AA, A or BBB from S&P; a rating of Aaa, Aa, A or Baa from Moody's; a rating of AAA, AA, A or BBB from Fitch; or a rating from the NAIC of 1 or 2. The following table summarizes the credit quality of the fixed maturity investment portfolio at December 31, 2014 and 2013:

|                |                               | Dec 31, 2014           |         |        | Dec 31, 2013 |         |        |  |  |  |  |                        |  |                          |                     |
|----------------|-------------------------------|------------------------|---------|--------|--------------|---------|--------|--|--|--|--|------------------------|--|--------------------------|---------------------|
| NAIC<br>Rating | S&P Equivalent Rating         | Fair Value in Millions |         |        |              |         |        |  |  |  |  | Percentage<br>of Total |  | Fair Value<br>n Millions | Percentage of Total |
| 1              | AAA, AA, A                    | \$                     | 3,249.3 | 68.0%  | \$           | 3,128.1 | 68.4%  |  |  |  |  |                        |  |                          |                     |
| 2              | BBB                           |                        | 1,156.4 | 24.2   |              | 1,119.9 | 24.5   |  |  |  |  |                        |  |                          |                     |
| 3-4            | BB, B                         |                        | 166.7   | 3.5    |              | 144.6   | 3.1    |  |  |  |  |                        |  |                          |                     |
| 5-6            | CCC or Lower                  |                        | 205.2   | 4.3    |              | 182.4   | 4.0    |  |  |  |  |                        |  |                          |                     |
| Total In       | vestments in Fixed Maturities | \$                     | 4,777.6 | 100.0% | \$           | 4,575.0 | 100.0% |  |  |  |  |                        |  |                          |                     |

Gross unrealized losses on the Company's investments in below-investment-grade fixed maturities were \$5.6 million and \$5.5 million at December 31, 2014 and 2013, respectively.

The following table summarizes the fair value of the Company's investments in governmental fixed maturities at December 31, 2014 and 2013:

|   | Dec 31, 2014 |           |                                       |          | Dec 31, 2013 |                                       |  |  |  |
|---|--------------|-----------|---------------------------------------|----------|--------------|---------------------------------------|--|--|--|
| DOLLARS IN MILLIONS   | F            | air Value | Percentage<br>of Total<br>Investments | Fa       | air Value    | Percentage<br>of Total<br>Investments |  |  |  |
| U.S. Government and Government Agencies and Authorities                                 | \$           | 345.5     | 5.4%                                  | \$ 362.2 |              | 5.9%                                  |  |  |  |
| States and Political Subdivisions:  |              |           |                                       |          |              |                                       |  |  |  |
| Pre-refunded with U.S. Government and Government Agencies and Authorities Held in Trust |              | 85.4      | 1.3                                   |          | 162.6        | 2.6                                   |  |  |  |
| States  |              | 644.6     | 10.0                                  |          | 629.1        | 10.2                                  |  |  |  |
| Political Subdivisions  |              | 141.1     | 2.2                                   |          | 128.1        | 2.1                                   |  |  |  |
| Revenue Bonds   |              | 606.0     | 9.4                                   |          | 441.2        | 7.2                                   |  |  |  |
| Total Investments in Governmental Fixed Maturities                                      | \$           | 1,822.6   | 28.3%                                 | \$       | 1,723.2      | 28.0%                                 |  |  |  |

The Company's short-term investments primarily consist of overnight repurchase agreements, money market funds and U.S. Treasury bills. At December 31, 2014, the Company had \$150.0 million invested in overnight repurchase agreements primarily collateralized by securities issued by the U.S. government and government agencies and authorities, \$161.1 million invested in money market funds which primarily invest in U.S. Treasury securities and \$8.4 million of U.S. Treasury bills. At the time of borrowing, the repurchase agreements generally require the borrower to provide collateral to the Company at least equal to the amount borrowed from the Company. The Company bears some investment risk in the event that a borrower defaults and the value of collateral falls below the amount borrowed. The Company does not have any investments in sovereign debt securities issued by foreign governments.

# INVESTMENT QUALITY AND CONCENTRATIONS (Continued)

The following table summarizes the fair value of the Company's investments in non-governmental fixed maturities by industry at December 31, 2014 and 2013:

|  |    | Dec 31                                | 1, 2014 | Dec 31, 2013 |         |                                       |  |  |
|--|----|---------------------------------------|---------|--------------|---------|---------------------------------------|--|--|
| DOLLARS IN MILLIONS                                    | F  | Percentage<br>of Total<br>Investments |         | Fair Value   |         | Percentage<br>of Total<br>Investments |  |  |
| Manufacturing  | \$ | 1,247.4                               | 19.4%   | \$           | 1,196.9 | 19.5%                                 |  |  |
| Finance, Insurance and Real Estate                     |    | 785.6                                 | 12.2    |              | 767.9   | 12.5                                  |  |  |
| Transportation, Communication and Utilities            |    | 312.9                                 | 4.9     |              | 306.7   | 5.0                                   |  |  |
| Services   |    | 305.0                                 | 4.7     |              | 277.5   | 4.5                                   |  |  |
| Mining   |    | 139.7                                 | 2.2     |              | 143.1   | 2.3                                   |  |  |
| Retail Trade   |    | 74.5                                  | 1.2     |              | 75.6    | 1.2                                   |  |  |
| Wholesale Trade  |    | 69.7                                  | 1.1     |              | 60.7    | 1.0                                   |  |  |
| Agriculture, Forestry and Fishing                      |    | 15.3                                  | 0.2     |              | 18.8    | 0.3                                   |  |  |
| Other  |    | 4.9                                   | 0.1     |              | 4.6     | 0.1                                   |  |  |
| Total Investments in Non-governmental Fixed Maturities | \$ | 2,955.0                               | 46.0%   | \$           | 2,851.8 | 46.4%                                 |  |  |

Seventy-nine companies comprised more than 75% of the Company's fixed maturity exposure to the Manufacturing industry at December 31, 2014, with the largest single exposure, Merck & Co. Inc., comprising 2.6%, or \$32.6 million, of the Company's fixed maturity exposure to such industry. Forty companies comprised more than 75% of the Company's exposure to the Finance, Insurance and Real Estate industry at December 31, 2014, with the largest single exposure, Massachusetts Mutual Life Insurance Company, comprising 4.6%, or \$36.2 million, of the Company's exposure to such industry.

The following table summarizes the fair value of the Company's ten largest exposures, excluding investments in U.S. Government and Government Agencies and Authorities, pre-refunded municipal bonds and Short-term Investments, at December 31, 2014.

| DOLLARS IN MILLIONS                            | Fair<br>Value | Percentage<br>of Total<br>Investments |
|--|---------------|---------------------------------------|
| Fixed Maturities:                              |               |                                       |
| States including their Political Subdivisions: |               |                                       |
| Texas  | \$<br>96.7    | 1.5%                                  |
| Ohio   | 79.4          | 1.2                                   |
| Michigan                                       | 68.7          | 1.1                                   |
| Florida  | 65.1          | 1.0                                   |
| Georgia  | 64.2          | 1.0                                   |
| Colorado                                       | 60.2          | 0.9                                   |
| Wisconsin                                      | 59.9          | 0.9                                   |
| Equity Securities—Other Equity Interests:      |               |                                       |
| Vanguard Total Stock Market ETF                | 70.3          | 1.1                                   |
| iShares® Core S&P 500 ETF                      | 53.4          | 0.8                                   |
| Equity Method Limited Liability Investments:   |               |                                       |
| Tennenbaum Opportunities Fund V, LLC           | 63.5          | 1.0                                   |
| Total  | \$<br>681.4   | 10.5%                                 |

# INVESTMENTS IN LIMITED LIABILITY COMPANIES AND LIMITED PARTNERSHIPS

The Company owns investments in various limited liability investment companies and limited partnerships that primarily invest in distressed debt, mezzanine debt and secondary transactions. The Company's investments in these limited liability investment companies and limited partnerships are reported either as Equity Method Limited Liability Investments, Other Equity Interests and included in Equity Securities, or Fair Value Option Investments depending on the accounting method used to report the investment. See Note 2, "Summary of Accounting Policies and Accounting Changes," to the Consolidated Financial Statements. Additional information pertaining to these investments at December 31, 2014 and 2013 is presented below:

|   | Unfunded<br>Commitment | Reported Value in Millions |                 |  |  |  |  |
|---|------------------------|----------------------------|-----------------|--|--|--|--|
| Asset Class   | Dec 31,<br>2014        | Dec 31,<br>2014            | Dec 31,<br>2013 |  |  |  |  |
| Reported as Equity Method Limited Liability Investments at Cost Plus Cumulative Undistributed Earnings: |                        |                            |                 |  |  |  |  |
| Distressed Debt   | <b>\$</b>              | \$ 93.0                    | \$ 126.1        |  |  |  |  |
| Secondary Transactions  | 17.7                   | 48.9                       | 54.0            |  |  |  |  |
| Mezzanine Debt  | 15.0                   | 27.0                       | 46.0            |  |  |  |  |
| Growth Equity   | _                      | 5.3                        | 7.8             |  |  |  |  |
| Senior Debt   | 4.9                    | 5.0                        | 7.5             |  |  |  |  |
| Leveraged Buyout  | 0.1                    | 3.9                        | 3.7             |  |  |  |  |
| Other   | _                      | 1.7                        | _               |  |  |  |  |
| Total Equity Method Limited Liability Investments   | 37.7                   | 184.8                      | 245.1           |  |  |  |  |
| Reported as Other Equity Interests at Fair Value:   |                        |                            |                 |  |  |  |  |
| Mezzanine Debt  | 61.9                   | 69.7                       | 63.8            |  |  |  |  |
| Senior Debt   | 17.7                   | 21.4                       | 15.0            |  |  |  |  |
| Distressed Debt   | 1.6                    | 18.2                       | 14.4            |  |  |  |  |
| Secondary Transactions  | 12.5                   | 15.6                       | 13.7            |  |  |  |  |
| Hedge Fund  | _                      | 9.1                        | 12.5            |  |  |  |  |
| Leveraged Buyout  | 2.5                    | 8.0                        | 9.9             |  |  |  |  |
| Real Estate   | _                      | _                          | 6.3             |  |  |  |  |
| Other   | 1.7                    | 44.2                       | 38.3            |  |  |  |  |
| Total Reported as Other Equity Interests at Fair Value  | 97.9                   | 186.2                      | 173.9           |  |  |  |  |
| Reported as Fair Value Option Investments:  |                        |                            |                 |  |  |  |  |
| Hedge Fund  | _                      | 53.3                       | _               |  |  |  |  |
| Total Investments in Limited Liability Companies and Limited Partnerships                               | \$ 135.6               | \$ 424.3                   | \$ 419.0        |  |  |  |  |

The Company does not directly participate, as either a lender or borrower of securities, in any securities lending program. The Company does not participate directly in credit default swaps. The Company does not engage directly in hedging activities, including, but not limited to, activities involving interest rate swaps, forward foreign currency contracts, commodities contracts, exchange traded and over-the-counter options or warrants. The Company has limited exposure to such programs and activities by virtue of its investments in the limited liability investment companies and limited partnerships noted above.

#### WRITE-OFF OF LONG-LIVED ASSET

In September 2014, certain members of management of the Company participated in discussions with the product leadership team of a software vendor that is developing computer software for the Company's Property & Casualty Insurance segment. Over the course of these meetings, the vendor's team signaled likely changes in the strategic direction for the vendor's product offerings in the property and casualty insurance market, including the software being developed for the Company, as well as the vendor's related marketing strategy. The Company determined on September 30, 2014 that it was no longer probable that certain software will be completed and/or fully implemented. Accordingly, the Company recorded a charge of \$54.6 million before taxes to write off such software.

# INTEREST AND OTHER EXPENSES

Interest and Other Expenses was \$91.7 million, \$100.5 million and \$85.5 million for the years ended December 31, 2014, 2013 and 2012, respectively. Interest expense, excluding interest on a mortgage note payable included in real estate investment expense in 2013 and 2012, was \$46.9 million, \$38.1 million and \$37.6 million for the years ended December 31, 2014, 2013 and 2012, respectively. Other Corporate Expenses were \$44.8 million, \$62.4 million and \$47.9 million for the years ended December 31, 2014, 2013 and 2012, respectively. Other Corporate Expenses decreased by \$17.6 million for the year ended December 31, 2014, compared to 2013, due primarily to lower postretirement benefit costs. Other Corporate Expenses increased by \$14.5 million for the year ended December 31, 2013, compared to 2012, due primarily to higher postretirement benefit costs and compensation expense.

As shown in Note 15, "Pension Benefits," the Company recognized an actuarial loss of \$108.8 million related to its qualified defined benefit pension plan in 2014. The Accumulated Actuarial Loss included in Accumulated Other Comprehensive Income ("AOCI") for such plan was \$178.6 million at December 31, 2014. The actuarial loss in 2014 was due primarily to a reduction in the discount rate assumed and a change in the mortality rate assumed as a result of adopting newly-published mortality tables. Amortization of the Accumulated Actuarial Loss is anticipated to increase pension expense by \$13.3 million in 2015, compared to 2014.

# **INCOME TAXES**

The Company's effective income tax rate from continuing operations differs from the Federal statutory income tax rate due primarily to the effects of tax-exempt investment income and dividends received deductions, and the net effects of state income taxes. Tax-exempt investment income and dividends received deductions were \$25.6 million, \$30.1 million and \$39.8 million in 2014, 2013 and 2012, respectively. State income tax expense, net of federal benefit, from continuing operations was \$0.6 million, \$0.2 million and \$0.8 million in 2014, 2013 and 2012, respectively.

The Company's effective income tax rate from discontinued operations differs from the Federal statutory income tax rate for the year ended December 31, 2012 due primarily to the net effects of state income taxes. State income tax, net of federal taxes, from discontinued operations was \$0.7 million of expense for the year ended December 31, 2012.

# LIQUIDITY AND CAPITAL RESOURCES

Debt

Kemper has a four-year, \$225.0 million, unsecured, revolving credit agreement, expiring March 7, 2016, with a group of financial institutions. The credit agreement provides for fixed and floating rate advances for periods up to six months at various interest rates. The credit agreement contains various financial covenants, including limits on total debt to total capitalization, consolidated net worth and minimum risk-based capital ratios for Kemper's largest insurance subsidiaries, United Insurance and Trinity. Proceeds from advances under the credit agreement may be used for general corporate purposes, including repayment of existing indebtedness. Kemper did not borrow under its credit agreements during 2014, 2013 and 2012. There were no outstanding borrowings under the credit agreement at December 31, 2014, and accordingly, \$225.0 million was available for future borrowings.

The outstanding principal balance of Kemper's debt was \$760 million at December 31, 2014, of which \$250 million is scheduled to mature on November 30, 2015 (the "2015 Debt"), \$360 million is scheduled to mature on May 15, 2017 (the "2017 Debt") and \$150 million is scheduled to mature on February 27, 2054 (the "2054 Debt"). The 2015 Debt and 2017 Debt are currently redeemable at Kemper's option at specified redemption prices. The 2054 Debt was issued in 2014 and is subordinated to the 2015 Debt and 2017 Debt. Kemper cannot redeem the 2054 Debt prior to February 27, 2019 unless certain tax or rating agency events have occurred. With respect to 2015 Debt, Kemper is evaluating various repayment alternatives,

# LIQUIDITY AND CAPITAL RESOURCES (Continued)

including using existing resources to repay such debt at or before maturity, or refinancing it at or prior to maturity. See Note 6, "Debt," to the Consolidated Financial Statements for additional information regarding Kemper's debt.

United Insurance and Trinity are members of the Federal Home Loan Bank ("FHLB") of Chicago and the FHLB of Dallas, respectively. As members, they are permitted to obtain extensions of credit ("FHLB Advances") from their respective FHLB. The amount of FHLB Advances that may be obtained as of any particular date is based on a multiple of the amount of capital stock in the FHLB that has been purchased by a company as of such date. Advances from the FHLB of Dallas and Chicago are subject to collateral requirements as specified in the respective agreements with Trinity and United Insurance. There were no advances from the FHLB of Dallas or Chicago outstanding at either December 31, 2014 or December 31, 2013.

# Subsidiary Dividends

Under various state insurance laws, Kemper's insurance subsidiaries may pay dividends without obtaining prior regulatory approval based upon levels of statutory capital and surplus and/or net income, as defined by the applicable state law. Kemper's direct insurance subsidiaries paid dividends of \$217.5 million, \$95.0 million and \$95.0 million to Kemper in 2014, 2013 and 2012, respectively. In 2015, Kemper estimates that its direct insurance subsidiaries would be able to pay \$218 million in dividends to Kemper without prior regulatory approval. In addition, Kemper is considering requesting approval from regulators for one of its insurance subsidiaries to pay an extraordinary dividend of up to \$100 million.

On July 25, 2013, Kemper's subsidiary, One East Wacker LLC ("One East"), sold the building where Kemper's corporate offices are headquartered for a gain of \$43.6 million before taxes. In connection with the sale, Kemper entered into a long-term operating lease for five floors of the 41-story office building, with naming and signage rights. One East's proceeds from the sale before taxes, net of repayment of a \$45 million mortgage held by Trinity and an advance of \$4.0 million from Kemper, and payment of other transaction costs and liabilities, were approximately \$50 million. In 2013, One East distributed \$48 million of its capital in cash to Kemper. In 2012, Fireside Auto Finance distributed \$20 million of its capital to its then parent company, Fireside Securities Corporation, which then, in turn, distributed the same amount to its parent company, Kemper. The undistributed net assets of Kemper's non-insurance subsidiaries was not material at December 31, 2014.

# Acquisition of Alliance United Group

On December 10, 2014, Kemper entered into a definitive agreement to acquire Alliance United Group and its wholly-owned subsidiaries, AUIC and AUIS, in a cash transaction valued at approximately \$70 million. Kemper expects to close the transaction in the first half of 2015, subject to approvals by insurance regulators and the satisfaction of other customary closing conditions. Following the closing of the transaction, Kemper plans to contribute approximately \$75 million of capital to support AUIC's book of business.

# Common Stock Repurchases and Dividends to Shareholders

On August 6, 2014, the Board of Directors approved the 2014 Repurchase Program under which Kemper is authorized to repurchase up to \$300 million of its common stock and terminated Kemper's remaining authorization under the 2011 Repurchase Program.

During 2014, Kemper repurchased approximately 3.2 million shares of its common stock at an aggregate cost of \$115.5 million in open market transactions under the two repurchase programs. The Company had \$291.0 million of remaining capacity under the 2014 Repurchase Program at December 31, 2014. During 2013, Kemper repurchased approximately 3.0 million shares of its common stock at an aggregate cost of \$100.4 million in open market transactions under the 2011 Repurchase Program. During 2012, Kemper repurchased approximately 2.0 million shares of its common stock at an aggregate cost of \$60.7 million in open market transactions under the 2011 Repurchase Program.

Kemper paid a quarterly dividend to shareholders of \$0.24 per common share in each quarter of 2014. Dividends paid were \$51.8 million for the year ended December 31, 2014.

# Sources of Funds

Kemper directly held cash and investments totaling \$330.3 million at December 31, 2014, compared to \$156.7 million at December 31, 2013. Sources available for the repayment of indebtedness, repurchases of common stock, future shareholder dividend payments, the purchase of Alliance United Group and additional capitalization of AUIC, and the payment of interest

# LIQUIDITY AND CAPITAL RESOURCES (Continued)

on Kemper's senior notes and subordinated debentures include cash and investments directly held by Kemper, receipt of dividends from Kemper's subsidiaries and borrowings under the credit agreement.

The primary sources of funds for Kemper's insurance subsidiaries are premiums, investment income and proceeds from the sales and maturity of investments. The primary uses of funds are the payment of policyholder benefits under life insurance contracts, claims under property and casualty insurance contracts and accident and health insurance contracts, the payment of commissions and general expenses and the purchase of investments. Generally, there is a time lag between when premiums are collected and when policyholder benefits and insurance claims are paid. Changes in the legal environment relative to application of state unclaimed property laws and related insurance claims handling practices could result in changes in themanner in which Kemper's life insurance companies administer life insurance death benefits and escheat unclaimed benefits to the states, and could have a significant effect on, including decreasing such time lag due to an acceleration of, the payment and/or remittance of such benefits to beneficiaries or the states under their unclaimed property laws relative to what is currently contemplated by Kemper. See Item 1A., "Risk Factors," under the caption "Unclaimed Property Risk Factor" MD&A, "Life & Health Insurance," and Note 22, "Contingencies," to the Consolidated Financial Statements for additional information about these matters. During periods of growth, insurance companies typically experience positive operating cash flows and are able to invest a portion of their operating cash flows to fund future policyholder benefits and claims. During periods in which premium revenues decline, insurance companies may experience negative cash flows from operations and may need to sell investments to fund payments to policyholders and claimants. In addition, if the Company's property and casualty insurance subsidiaries experience several significant catastrophic events over a relatively short period of time, investments may have to be sold in advance of their maturity dates to fund payments, which could either result in realized investment gains or losses. Management believes that its property and casualty insurance subsidiaries maintain adequate levels of liquidity in the event that they experience several future catastrophic events over a relatively short period of time.

Net Cash Provided by Operating Activities increased by \$11.5 million for the year ended December 31, 2014, compared to 2013. Net Cash Provided by Operating Activities increased by \$56.4 million for the year ended December 31, 2013, compared to 2012.

Net Cash Used by Financing Activities decreased by \$137.0 million for the year ended December 31, 2014, compared to 2013, due primarily to net proceeds of \$144.0 million related to the issuance of the 2054 Subordinated Debentures. Kemper used \$114.0 million of cash during 2014 to repurchase shares of its common stock, compared to \$100.4 million of cash used to repurchase shares of its common stock in 2013. Kemper used \$51.8 million of cash to pay dividends for the year ended December 31, 2014, compared to \$54.9 million of cash used to pay dividends in 2013. The quarterly dividend rate was \$0.24 per common share for each quarter of 2014 and 2013.

Net Cash Used by Financing Activities increased by \$42.3 million for the year ended December 31, 2013, compared to 2012. Kemper used \$100.4 million of cash during 2013 to repurchase shares of its common stock, compared to \$60.7 million of cash used to repurchase shares of its common stock in 2012. Kemper used \$54.9 million of cash to pay dividends in 2013, compared to \$56.9 million of cash used to pay dividends in 2012. The quarterly dividend rate was \$0.24 per common share for each quarter of 2013 and 2012.

Cash available for investment activities in total is dependent on cash flow from Operating Activities and Financing Activities and the level of cash the Company elects to maintain. Net Cash Used by Investing Activities increased by \$109.1 million for the year ended December 31, 2014, compared to 2013. Sales of Fixed Maturities exceeded Purchases of Fixed Maturities by \$20.7 million in 2014. Purchases of Fixed Maturities exceeded Sales of Fixed Maturities by \$80.1 million in 2013. Sales of Equity Securities exceeded Purchases of Equity Securities by \$10.1 million in 2014. Purchases of Equity Securities exceeded Sales of Equity Securities by \$31.3 million for in 2013. Purchases of Fair Value Option Investments exceeded Sales of Fair Value Option Investments by \$54.0 million in 2014. There were no purchases or sales of Fair Value Option Investments in 2013. In 2014, the Company made an initial purchase of \$33.5 million of Corporate-owned Life Insurance. There were no purchases or sales of Corporate-owned Life Insurance for the same period in 2013. Cash provided by the sale of investment real estate was \$0.9 million in 2014 compared to \$102.7 million in 2013. Net cash used by acquisitions of short-term investments was \$63.9 million in 2014, compared to net cash of \$41.8 million provided by dispositions of short-term investments in 2013.

Net Cash Provided by Investing Activities increased by \$111.0 million for the year ended December 31, 2013, compared to 2012. Purchases of Fixed Maturities exceeded Sales of Fixed Maturities by \$80.1 million in 2013. Sales of Fixed Maturities exceeded Purchases of Fixed Maturities by \$41.8 million in 2012. Purchases of Equity Securities exceeded Sales of Equity

# LIQUIDITY AND CAPITAL RESOURCES (Continued)

Securities by \$31.3 million in 2013. Purchases of Equity Securities exceeded Sales of Equity Securities by \$66.9 million in 2012. Cash provided by the sale of investment real estate was \$102.7 million in 2013 compared to \$6.0 million in 2012. Net cash provided by dispositions of short-term investments was \$41.8 million in 2013, compared to net cash of \$80.0 million used by acquisitions of short-term investments in 2012. Net proceeds from the sale of FAF's inactive loan portfolio provided \$16.7 million of cash in 2012.

#### OFF-BALANCE SHEET ARRANGEMENTS

The Company has no material obligations under guarantee contracts. The Company has no material retained or contingent interests in assets transferred to an unconsolidated entity. The Company has no material obligations, including contingent obligations, under contracts that would be accounted for as derivative instruments. The Company has no obligations, including contingent obligations, arising out of a variable interest in an unconsolidated entity held by, and material to, the Company, where such entity provides financing, liquidity, market risk or credit risk support to, or engages in leasing, hedging or research and development services with the Company. Accordingly, the Company has no material off-balance sheet arrangements.

# CONTRACTUAL OBLIGATIONS

Estimated cash disbursements pertaining to the Company's contractual obligations at December 31, 2014 are as follows:

| DOLLARS IN MILLIONS   | Jan 1, 2015<br>To<br>Dec 31, 2015 |       | an 1, 2016<br>To<br>ec 31, 2017 | 1, 2018<br>To<br>31, 2019 | De | After<br>c 31, 2019 | Total         |
|---|-----------------------------------|-------|---------------------------------|---------------------------|----|---------------------|---------------|
| Long Term Debt Obligations  | \$                                | 250.0 | \$<br>360.0                     | \$<br>                    | \$ | 150.0               | \$<br>760.0   |
| Capital Lease Obligations   |                                   | 1.9   | 2.5                             | 0.1                       |    | _                   | 4.5           |
| Operating Lease Obligations   |                                   | 16.5  | 27.0                            | 16.7                      |    | 19.1                | 79.3          |
| Purchase Obligations  |                                   | 20.9  | 27.5                            | 13.0                      |    | 0.3                 | 61.7          |
| Life and Health Insurance Policy Benefits   |                                   | 263.3 | 447.6                           | 428.1                     |    | 6,111.1             | 7,250.1       |
| Property and Casualty Insurance Reserves  |                                   | 388.5 | 238.7                           | 55.3                      |    | 51.4                | 733.9         |
| Other Contractual Obligations Reflected in Long<br>Term Liabilities on the Consolidated Balance<br>Sheet under GAAP |                                   | 48.1  | 51.9                            | 22.2                      |    | 379.1               | 501.3         |
| Total Contractual Obligations   | \$                                | 989.2 | \$<br>1,155.2                   | \$<br>535.4               | \$ | 6,711.0             | \$<br>9,390.8 |

Amounts included in Life and Health Insurance Policy Benefits within the contractual obligations table above represent the estimated cash payments to be made to policyholders and beneficiaries. Such cash outflows are based on the Company's current assumptions for mortality, morbidity and policy lapse, but are undiscounted with respect to interest. Policies must remain in force for the policyholder or beneficiary to receive the benefit under the policy. Depending on the terms of a particular policy, future premiums from the policyholder may be required for the policy to remain in force. The Company estimates that future cash inflows would total \$3.8 billion using the same assumptions used to estimate the cash outflows. The Company's Life Insurance Reserves in the Company's Consolidated Balance Sheets are generally based on the historical assumptions for mortality and policy lapse rates and are on a discounted basis. Accordingly, the sum of the amounts presented above for Life and Health Insurance Policy Benefits significantly exceeds the amount of Life and Health Insurance Reserves reported on the Company's Consolidated Balance Sheet at December 31, 2014.

In addition to the purchase obligations included above, the Company had certain investment commitments totaling \$152.9 million at December 31, 2014. The funding of such investment commitments is dependent on a number of factors, the timing of which is indeterminate. The contractual obligations reported above also exclude the Company's liability of \$7.2 million for unrecognized tax benefits. The Company cannot make a reasonably reliable estimate of the amount and period of related future payments, if any, for such liability. Other Contractual Obligations Reflected in Long Term Liabilities on the Consolidated Balance Sheet under GAAP primarily consist of interest obligations related to Long Term Debt Obligations.

# CRITICAL ACCOUNTING ESTIMATES

Kemper's subsidiaries conduct their businesses in two industries: property and casualty insurance and life and health insurance. Accordingly, the Company is subject to several industry-specific accounting principles under GAAP. The preparation of financial statements in accordance with GAAP requires the use of estimates and assumptions that affect the reported amounts of

assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The process of estimation is inherently uncertain. Accordingly, actual results could ultimately differ materially from the estimated amounts reported in a company's financial statements. Different assumptions are likely to result in different estimates of reported amounts. The Company's critical accounting policies most sensitive to estimates include the valuation of investments, the valuation of property and casualty insurance reserves for losses and LAE, the assessment of recoverability of goodwill and the valuation of pension benefit obligations.

# Valuation of Investments

The reported value of the Company's investments was \$6,439.7 million at December 31, 2014, of which \$5,468.0 million, or 85%, was reported at fair value, \$184.8 million, or 3%, was reported under the equity method of accounting, \$283.4 million, or 4%, was reported at unpaid principal balance and \$503.5 million, or 8%, was reported at cost or depreciated cost. Investments, in general, are exposed to various risks, such as interest rate risk, credit risk, and overall market volatility risk. Accordingly, it is reasonably possible that changes in the fair values of the Company's investments reported at fair value will occur in the near term and such changes could materially affect the amounts reported in the financial statements. Also, it is reasonably possible that changes in the carrying values of the Company's Equity Method Limited Liability Investments will occur in the near term and such changes could materially affect the amounts reported in the financial statements because these issuers follow specialized industry accounting rules which require that they report all of their investments at fair value (See Item 1A., "Risk Factors" under the title "The Company's investment portfolio is exposed to a variety of risks that may negatively impact net investment income and cause realized and unrealized losses").

As more fully described under the heading, "Fair Value Measurements," in Note 2, "Summary of Accounting Policies and Accounting Changes," to the Consolidated Financial Statements, the Company uses a hierarchal framework which prioritizes and ranks the market observability used in fair value measurements.

The fair value of the Company's investments measured and reported at fair value was \$5,468.0 million at December 31, 2014, of which \$4,754.1 million, or 87%, were investments that were based on quoted market prices or significant value drivers that are observable and \$713.9 million, or 13%, were investments where at least one significant value driver was unobservable. Fair value measurements based on readily available, active, quoted market prices or for which fair value can be measured from actively quoted prices generally are deemed to have a higher degree of market price observability and a lesser degree of judgment, compared to fair value measurements based on significant unobservable inputs used in measuring fair value. The prices that the Company might realize from actual sales of investments are likely to vary from their respective estimated fair values at December 31, 2014 due to changing market conditions and limitations inherent in the estimation process.

The classification of a company's investment in a financial instrument may affect its reported results. For investments classified as trading or for financial instruments for which a company has elected the fair value option method of accounting, a company is required to recognize changes in the fair values into income for the period reported. Accordingly, both the reported and fair values of the Company's investments classified as trading were \$4.9 million at December 31, 2014. Both the reported and fair values of the Company's investments accounted for under the fair value option method of accounting were \$53.3 million at December 31, 2014. For investments in fixed maturities classified as held to maturity, a company is required to carry the investment at amortized cost, with only amortization occurring during the period recognized into income. None of the Company's investments in fixed maturities were classified as held to maturity at December 31, 2014. Changes in the fair value of investments in fixed maturities classified as available for sale, investments in equity securities classified as available for sale and an insurance entity's investments in equity securities without readily determinable fair values are not recognized to income during the period, but rather are recognized as a separate component of AOCI until realized. All of the Company's investments in fixed maturities were classified as available for sale at December 31, 2014. Except for investments accounted for under the equity method of accounting or classified as trading, all of the Company's investments in equity securities at December 31, 2014 are reported at fair value with changes in fair value reported in AOCI until realized. The Company's investments accounted for under the equity method of accounting consist of the Company's investments in Equity Method Limited Liability Investments and are valued at cost plus cumulative undistributed comprehensive earnings or losses, and not at fair value.

Under GAAP, a company may elect to use the fair value option for some or all of its investments in financial instruments. Under the fair value option, a company is required to recognize changes in the fair values into income for the period reported. Had the Company elected the fair value option for all of its investments in financial instruments, the Company's reported net income for the year ended December 31, 2014, would have increased by \$151.2 million.

# Management's Discussion and Analysis of Financial Condition and Results of Operations—(Continued)

# **CRITICAL ACCOUNTING ESTIMATES (Continued)**

The Company regularly reviews its investments for factors that may indicate that a decline in the fair value of an investment below its cost or amortized cost is other than temporary. Such reviews are inherently uncertain in that the value of the investment may not fully recover or may decline further in future periods. Some factors considered for fixed maturity and equity securities in evaluating whether or not a decline in fair value is other than temporary include, but are not limited to, the following:

# Fixed Maturity Securities

- The financial condition, credit rating and prospects of the issuer;
- The length of time and magnitude of the unrealized loss;
- The ability of the issuer to make scheduled principal and interest payments;
- The volatility of the investment:
- Opinions of the Company's external investment managers;
- The Company's intentions to sell or not to sell the investment; and
- The Company's determination of whether it will be required to sell the investment before a full recovery in value.

# Equity Securities

- The financial condition and prospects of the issuer;
- The length of time and magnitude of the unrealized loss;
- The volatility of the investment;
- Analyst recommendations and near term price targets;
- Opinions of the Company's external investment managers;
- Market liquidity;
- · Debt-like characteristics of perpetual preferred stocks and issuer ratings; and
- The Company's intentions to sell or ability to hold the investments until recovery.

Changes in these factors from their December 31, 2014 evaluation date could result in the Company determining that a temporary decline in the fair value of an investment held and evaluated at December 31, 2014 is no longer temporary at a subsequent evaluation date. Such determination would result in an impairment loss recognized in earnings in the period such determination is made.

Property and Casualty Insurance Reserves for Losses and Loss Adjustment Expenses

The Company's Property and Casualty Insurance Reserves are reported using the Company's estimate of its ultimate liability for losses and LAE for claims that occurred prior to the end of any given accounting period but have not yet been paid. The Company had \$733.9 million and \$843.5 million of gross loss and LAE reserves at December 31, 2014 and 2013, respectively.

Property and Casualty Insurance Reserves for the Company's business segments at December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>                     | 2014        | 2013        |
|--|-------------|-------------|
| Business Segments:                             |             |             |
| Property & Casualty Insurance                  | 651.1       | 742.6       |
| Life & Health Insurance                        | 4.5         | 5.3         |
| Total Business Segments                        | 655.6       | 747.9       |
| Discontinued Operations                        | 70.2        | 83.0        |
| Unallocated Reserves                           | 8.1         | 12.6        |
| Total Property and Casualty Insurance Reserves | \$<br>733.9 | \$<br>843.5 |

In estimating the Company's Property and Casualty Insurance Reserves, the Company's actuaries exercise professional judgment and must consider, and are influenced by, many variables that are difficult to quantify. Accordingly, the process of estimating and establishing the Company's Property and Casualty Insurance Reserves is inherently uncertain, and the actual ultimate net cost of known and unknown claims may vary materially from the estimated amounts reserved. The reserving process is particularly imprecise for claims involving asbestos, environmental matters, construction defect and other emerging and/or long-tailed exposures which may not be discovered or reported until years after the insurance policy period has ended. Property and Casualty Insurance Reserves related to the Company's discontinued operations are predominantly long-tailed

exposures, \$28.4 million of which was related to asbestos, environmental matters and construction defect exposures at December 31, 2014.

The Company's actuaries generally estimate reserves at least quarterly for most product lines and/or coverage levels using accident quarters spanning 10 or more years, depending on the size of the product line and/or coverage level or emerging issues relating to them. The Company's actuaries use a variety of generally accepted actuarial loss reserving estimation methodologies, including, but not limited to, the following:

- Incurred Loss Development Methodology;
- Paid Loss Development Methodology;
- Bornhuetter-Ferguson Incurred Loss Methodology;
- · Bornhuetter-Ferguson Paid Loss Methodology; and
- Frequency and Severity Methodology.

The Company's actuaries generally review the results of at least four of the estimation methodologies, two based on paid data and two based on incurred data, to initially estimate the ultimate losses and LAE for the current accident quarter and re-estimate the ultimate losses and LAE for previous accident quarters to determine if changes in the previous estimates of the ultimate losses and LAE are indicated by the most recent data. In some cases, the methodologies produce a cluster of estimates with a tight band of indicated possible outcomes. In other cases, however, the methodologies produce conflicting results and wider bands of indicated possible outcomes, and the Company's actuaries perform additional analyses before making their final selections. However, such bands do not necessarily constitute a range of outcomes, nor does the Company's management or the Company's actuaries calculate a range of outcomes.

The key assumption in these estimation methodologies is that patterns observed in prior periods are indicative of how losses and LAE are expected to develop in the future and that such historical data can be used to predict and estimate ultimate losses and LAE. However, changes in the Company's business processes, by their very nature, are likely to affect the development patterns, which generally results in the historical development factors becoming less reliable over time in predicting how losses and LAE will ultimately develop. The ultimate impact of a single change in a business process is difficult to quantify and detect, and even more difficult if several changes to business processes occur over several years. Initially after a change is implemented, there are fewer data points, as compared to the historical data, for the Company's actuaries to analyze. With fewer data points to analyze, the Company's actuaries cannot be certain that observed differences from the historical data trends are a result of the change in business process or merely a random fluctuation in the data. As the Company's actuaries observe more data points following the change in business process, the Company's actuaries can gain more confidence in whether the change in business process is affecting the development pattern. The challenge for the Company's actuaries is how much weight to place on the development patterns based on the older historical data and how much weight to place on the development patterns based on more recent data.

At a minimum, the Company's actuaries analyze 45 product and/or coverage levels for over 40 separate current and prior accident quarters for both losses and LAE using many of the loss reserving estimation methodologies identified above as well as other generally accepted actuarial estimation methodologies. In all, there are over 10,000 combinations of accident quarters, coverage levels, and generally accepted actuarial estimation methodologies used to estimate the Company's unpaid losses and LAE. In some cases, the Company's actuaries make adjustments to the loss reserving estimation methodologies identified above or use additional generally accepted actuarial estimation methodologies to estimate ultimate losses and LAE.

For each accident quarter, the point estimate selected by the Company's actuaries is not necessarily one of the points produced by any particular one of the methodologies utilized, but often is another point selected by the Company's actuaries, using their professional judgment, that takes into consideration each of the points produced by the several loss reserving estimation methodologies used. In some cases, for a particular product, the current accident quarter may not have enough paid claims data to rely upon, leading the Company's actuaries to conclude that the incurred loss development methodology provides a better estimate than the paid loss development methodology. Therefore, the Company's actuaries may give more weight to the incurred loss development methodology for that particular accident quarter. As an accident quarter ages for that same product, the actuary may gain more confidence in the paid loss development methodology and begin to give more weight to the paid loss development methodology. The Company's actuaries' quarterly selections are summed by product and/or coverage levels to create the actuarial indication of the ultimate losses. More often than not, the actuarial indication for a particular product line and accident quarter is most heavily weighted toward the incurred loss development methodology, particularly for short-tail lines such as personal automobile insurance. Historically, the incurred loss development methodology has been more reliable in predicting ultimate losses for short-tail lines, especially in the more recent accident quarters, compared with the paid loss

development methodology. However, in some circumstances changes can occur which impact numerous variables, including, but not limited to, those variables identified below that are difficult to quantify and/or impact the predictive value of prior development patterns relied upon in the incurred loss development methodology and paid loss development methodology. In those circumstances, the Company's actuaries must make adjustments to these loss reserving estimation methodologies or use additional generally accepted actuarial estimation methodologies. In those circumstances, the Company's actuaries, using their professional judgment, may place more weight on the adjusted loss reserving estimation methodologies or other generally accepted actuarial estimation methodologies until the newer development patterns fully emerge and the Company's actuaries can fully rely on the unadjusted loss reserving estimation methodologies. In the event of a wide variation among results generated by the different projection methodologies, the Company's actuaries further analyze the data using additional techniques.

In estimating reserves, the Company's actuaries exercise professional judgment and must consider, and are influenced by, many variables that are difficult to quantify, such as:

- Changes in the level of minimum case reserves, and the automatic aging of those minimum case reserves;
- Changes to claims practices, including, but not limited to, changes in the reporting and impact of large losses, timing of reported claims, adequacy of case reserves, implementation of new systems for handling claims, turnover of claims department staffs, timing and depth of the audit review of claims handling procedures;
- Changes in underwriting practices:
- Changes in the mix of business by state, class and policy limit within product line;
- Growth in new lines of business:
- Changes in the attachment points of the Company's reinsurance programs;
- Medical costs, including, but not limited to, the ability to assess the extent of injuries and the impact of inflation;
- Repair costs, including, but not limited to, the impact of inflation and the availability of labor and materials;
- Changes in the judicial environment, including, but not limited to, the interpretation of policy provisions, the impact of jury awards and changes in case law; and
- Changes in state regulatory requirements.

A change in any one or more of the foregoing factors is likely to result in a projected ultimate net loss and LAE that is different from the previously estimated reserve and/or previous frequency and severity trends. Such changes in estimates may be material.

For example, the Company's actuaries review frequency (number of claims per policy or exposure), severity (dollars of loss per claim) and average premium (dollars of premium per exposure). Actual frequency and severity experienced will vary depending on changes in mix by class of insured risk. Similarly, the actual frequency and rate of recovery from reinsurance will vary depending on changes in the attachment point for reinsurance. In particular, in periods of high growth or expansion into new markets, there may be additional uncertainty in estimating the ultimate losses and LAE. The contributing factors of this potential risk are changes in the Company's mix by policy limit and mix of business by state or jurisdiction.

Actuaries use historical experience and trends as predictors of how losses and LAE will emerge over time. However, historical experience may not necessarily be indicative of how actual losses and LAE will emerge. Changes in case reserve adequacy, changes in minimum case reserves and changes in internal claims handling procedures could impact the timing and recognition of incurred claims and produce an estimate that is either too high or too low if not adjusted for by the actuary. For example, if, due to changes in claims handling procedures, actual claims are settled more rapidly than they were settled historically, the estimate produced by the paid loss development methodology would tend to be overstated if the actuary did not identify and adjust for the impact of the changes in claims handling procedures. Similarly, if, due to changes in claims handling procedures, actual claim reserves are set at levels higher than past experience, the estimate produced by the incurred loss development methodology would tend to be overstated if the actuary did not identify and adjust for the impact of the changes in claims handling procedures.

The final step in the quarterly loss and LAE reserving process involves a comprehensive review of the actuarial indications by the Company's corporate actuary and corporate management who apply their collective judgment and determine the appropriate estimated level of reserves to record. Numerous factors are considered in this determination process, including, but not limited to, the assessed reliability of key loss trends and assumptions that may be significantly influencing the current actuarial indications, changes in claim handling practices or other changes that affect the timing of payment or development patterns, changes in the mix of business, the maturity of the accident year, pertinent trends observed over the recent past, the level of volatility within a particular line of business, the improvement or deterioration of actuarial indications in the current period as

compared to prior periods, and the amount of reserves related to third party pools for which the Company does not have access to the underlying data and, accordingly, relies on calculations provided by such pools.

Estimated Variability of Property and Casualty Insurance Reserves

The Company's goal is to ensure that its total reserves for property and casualty insurance losses and LAE are adequate to cover all costs, while sustaining minimal variation from the time reserves for losses and LAE are initially estimated until losses and LAE are fully developed. Changes in the Company's estimates of these losses and LAE over time, also referred to as "development," will occur and may be material. Favorable development is recognized and reported in the Consolidated Financial Statements when the Company decreases its previous estimate of ultimate losses and LAE and results in an increase in net income in the period recognized, whereas adverse development is recognized and reported in the Consolidated Financial Statements when the Company increases its previous estimate of ultimate losses and LAE and results in a decrease in net income. Development for the years ended December 31, 2014, 2013 and 2012, was:

|   | Favorable (Adverse) Development |       |    |      |    | ment  |
|---|---------------------------------|-------|----|------|----|-------|
| <u>DOLLARS IN MILLIONS</u>                                  |                                 | 2014  |    | 2013 |    | 2012  |
| Continuing Operations:                                      |                                 |       |    |      |    |       |
| Property & Casualty Insurance:                              |                                 |       |    |      |    |       |
| Personal Automobile Insurance                               | \$                              | 31.6  | \$ | 30.1 | \$ | (2.1) |
| Homeowners Insurance  |                                 | 14.8  |    | 20.1 |    | 11.7  |
| Commercial Automobile Insurance                             |                                 | 2.6   |    | 3.0  |    | 12.6  |
| Other Personal Lines  |                                 | 5.4   |    | 4.8  |    | 2.7   |
| Life & Health Insurance:                                    |                                 |       |    |      |    |       |
| Property  |                                 | (0.9) |    | 1.8  |    | 0.3   |
| Total Favorable Development from Continuing Operations, Net |                                 | 53.5  |    | 59.8 |    | 25.2  |
| Discontinued Operations                                     |                                 | 3.6   |    | 4.8  |    | 6.3   |
| Total Favorable Development, Net                            | \$                              | 57.1  | \$ | 64.6 | \$ | 31.5  |

See MD&A, "Loss and LAE Reserve Development," "Property & Casualty Insurance," and "Life & Health Insurance," for further information on development reported in the Consolidated Financial Statements.

Although development will emerge in all of the Company's product lines, development in the Company's personal automobile insurance product line could have the most significant impact due to the relative size of its loss and LAE reserves. To further illustrate the sensitivity of the Company's reserves for personal automobile insurance losses and LAE to changes in the cumulative development factors, for each quarterly evaluation point the Company's actuaries calculated the variability of cumulative development factors observed in the incurred loss development methodology using one standard deviation. The Company believes that one standard deviation of variability is a reasonably likely scenario to measure variability for its loss and LAE reserves under the incurred development method for personal automobile insurance. Assuming that the Company's personal automobile insurance loss and LAE reserves were based solely on the incurred loss development methodology and the variability in the cumulative development factors occurred within one standard deviation, the Company estimates that the Company's personal automobile insurance loss and LAE reserves could have varied by \$57.2 million in either direction at December 31, 2014 for all accident years combined under this scenario. In addition to the factors described above, other factors may also impact loss reserve development in future periods. These factors include governmental actions, including court decisions interpreting existing laws, regulations or policy provisions, developments related to insurance policy claims and coverage issues, adverse or favorable outcomes in pending claims litigation, the number and severity of insurance claims, the impact of inflation on insurance claims and the impact of required participation in windpools and joint underwriting associations and residual market assessments. Although the Company's actuaries do not make specific numerical assumptions about these factors, changes in these factors from past patterns will impact historical loss development factors and, in turn, future loss reserve development. Significant favorable changes in one or more factors will lead to favorable future loss reserve development, which could result in the actual loss developing closer to, or even below, the lower end of the Company's estimated reserve variability. Significant unfavorable changes in one or more factors will lead to unfavorable loss reserve development, which could result in the actual loss developing closer to, or even above, the higher end of the Company's estimated reserve variability. Accordingly, due to these factors and the other factors enumerated throughout the MD&A and the

inherent limitations of the loss reserving estimation methodologies, the estimated and illustrated reserve variability may not necessarily be indicative of the Company's future reserve variability, which could ultimately be greater than the estimated and illustrated variability. In addition, as previously noted, development will emerge in all of the Company's product lines over time. Accordingly, the Company's future reserve variability could ultimately be greater than the illustrated variability. Additional information pertaining to the estimation of, and development of, the Company's Property and Casualty Insurance Reserves is contained in Item 1 of Part I of this 2014 Annual Report under the heading "Property and Casualty Loss and Loss Adjustment Expense Reserves."

# Goodwill Recoverability

While the Company believes that none of its reporting units with material Goodwill are at risk of failing step one of the goodwill impairment test, the process of determining whether or not an asset, such as Goodwill, is impaired or recoverable relies on projections of future cash flows, operating results and market conditions. Such projections are inherently uncertain and, accordingly, actual future cash flows may differ materially from projected cash flows. In evaluating the recoverability of Goodwill, the Company performs a discounted cash flow analysis for each of the Company's reporting units carrying Goodwill. The discounted cash value may be different from the fair value that would result from an actual transaction between a willing buyer and a willing seller. Such analyses are particularly sensitive to changes in discount rates and investment rates. Changes to these rates might result in material changes in the valuation and determination of the recoverability of Goodwill. For example, an increase in the rate used to discount cash flows will decrease the discounted cash value. There is likely to be a similar, but not necessarily as large as, increase in the investment rate used to project the cash flows resulting from investment income earned on the Company's investments. Accordingly, an increase in the investment rate would increase the discounted cash value.

# Pension Benefit Obligations

The process of estimating the Company's pension benefit obligations and pension benefit costs is inherently uncertain and the actual cost of benefits may vary materially from the estimates recorded. These liabilities are particularly volatile due to their long-term nature and are based on several assumptions. The main assumptions used in the valuation of the Company's pension benefit obligations and pension costs are:

- Estimated mortality of the participants and beneficiaries eligible for benefits;
- Estimated expected long-term rates of returns on investments:
- Estimated compensation increases;
- Estimated employee turnover; and
- Estimated rate used to discount the expected benefit payment to a present value.

A change in any one or more of these assumptions is likely to result in a projected benefit obligation or pension cost that differs from the actuarial estimates at December 31, 2014. Such changes in estimates may be material. For example, a one–percentage point decrease in the Company's estimated discount rate would increase the pension benefit obligation at December 31, 2014 by \$100.1 million, while a one–percentage point increase in the rate would decrease the pension benefit obligation at December 31, 2014 by \$85.7 million. A one–percentage point decrease in the Company's estimated long-term rate of return on plan assets would increase the pension expense for the year ended December 31, 2014 by \$5.0 million, while a one–percentage point increase in the rate would decrease pension expense by \$5.0 million for the same period.

# RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

Except for rules and interpretive releases of the SEC under authority of federal securities laws and a limited number of grandfathered standards, the FASB Accounting Standards Codification ("ASC") is the sole source of authoritative GAAP recognized by the Financial Accounting Standards Board ("FASB") that is applicable to the Company. The FASB issues Accounting Standards Updates ("ASUs") to amend the authoritative literature in ASC.

All recently issued accounting pronouncements with effective dates prior to January 1, 2015 have been adopted by the Company. There were no adoptions in 2014 that had a material impact on the Consolidated Financial Statements. All other recently issued accounting pronouncements with effective dates after December 31, 2014 are not expected to have a material impact on the Company.

# Item 7A. Quantitative and Qualitative Disclosures About Market Risk.

Quantitative Information About Market Risk

The Company's consolidated balance sheets include four types of financial instruments subject to the material market risk disclosures required by the SEC:

- 1. Investments in Fixed Maturities;
- 2. Investments in Equity Securities;
- 3. Fair Value Option Investments; and
- 4. Debt.

Investments in Fixed Maturities and Debt are subject to material interest rate risk. The Company's Investments in Equity Securities include common and preferred stocks and, accordingly, are subject to material equity price risk and interest rate risk, respectively. The Company's Fair Value Option Investments include hedge funds that are subject to material equity price risk.

For purposes of this disclosure, market risk sensitive financial instruments are divided into two categories: financial instruments acquired for trading purposes and financial instruments acquired for purposes other than trading. The Company's market risk sensitive financial instruments are generally classified as held for purposes other than trading. The Company has no significant holdings of financial instruments acquired for trading purposes. The Company has no significant holdings of derivatives.

The Company measures its sensitivity to market risk by evaluating the change in its financial assets and liabilities relative to fluctuations in interest rates and equity prices. The evaluation is made using instantaneous changes in interest rates and equity prices on a static balance sheet to determine the effect such changes would have on the Company's market value at risk and the resulting pre-tax effect on Shareholders' Equity. The changes chosen represent the Company's view of adverse changes which are reasonably possible over a one-year period. The selection of the changes chosen should not be construed as the Company's prediction of future market events, but rather an illustration of the impact of such possible events.

For the interest rate sensitivity analysis presented below, the Company assumed an adverse and instantaneous increase of 100 basis points in the yield curve at both December 31, 2014 and 2013 for Investments in Fixed Maturities. Such 100 basis point increase in the yield curve may not necessarily result in a corresponding 100 basis point increase in the interest rate for all investments in fixed maturities. For example, a 100 basis point increase in the yield curve for risk-free, taxable investments in fixed maturities may not result in a 100 basis point increase for tax-exempt investments in fixed maturities. For Investments in Fixed Maturities, the Company also anticipated changes in cash flows due to changes in the likelihood that investments would be called or prepaid prior to their contractual maturity. All other variables were held constant. For preferred stock equity securities, the Company assumed an adverse and instantaneous increase of 100 basis points in market interest rates from their levels at both December 31, 2014 and 2013. All other variables were held constant. For Debt, the Company assumed an adverse and instantaneous decrease of 100 basis points in market interest rates from their levels at December 31, 2014 and 2013. All other variables were held constant. The Company measured equity price sensitivity assuming an adverse and instantaneous 30% decrease in the Standard and Poor's Stock Index (the "S&P 500") from its level at December 31, 2014 and 2013, with all other variables held constant. The Company's investments in common stock equity securities were correlated with the S&P 500 using the portfolio's weighted-average beta of 1.00 and 0.94 at December 31, 2014 and 2013, respectively. Beta measures a stock's relative volatility in relation to the rest of the stock market, with the S&P 500 having a beta coefficient of 1.00. The common stock portfolio's weighted-average beta was calculated using each security's beta for the five-year periods ended December 31, 2014 and 2013, and weighted on the fair value of such securities at December 31, 2014 and 2013, respectively. For equity securities without observable market inputs, the Company assumed a beta of 1.00 at December 31, 2014 and 2013. The Company's Fair Value Option Investments were correlated with the S&P 500 using such portfolio's weighted-average beta of 0.16 at December 31, 2014, which was calculated for each hedge fund in the portfolio and weighted on the respective fair value of each of the hedge funds.

# Quantitative Information About Market Risk (Continued)

The estimated adverse effects on the fair value of the Company's financial instruments at December 31, 2014 using these assumptions were:

|                                   |    |                                  | Pro Forma Increase (Decrease) |                      |    |         |                    |         |  |
|-----------------------------------|----|----------------------------------|-------------------------------|----------------------|----|---------|--------------------|---------|--|
| DOLLARS IN MILLIONS               | F  | Interest<br>Fair Value Rate Risk |                               | Equity<br>Price Risk |    | Ma      | Total<br>rket Risk |         |  |
| ASSETS                            |    |                                  |                               |                      |    |         |                    |         |  |
| Investments in Fixed Maturities   | \$ | 4,777.6                          | \$                            | (317.5)              | \$ |         | \$                 | (317.5) |  |
| Investments in Equity Securities. |    | 632.2                            |                               | (9.1)                |    | (153.4) |                    | (162.5) |  |
| Fair Value Option Investments.    |    | 53.3                             |                               | _                    |    | (2.6)   |                    | (2.6)   |  |
| LIABILITIES                       |    |                                  |                               |                      |    |         |                    |         |  |
| Debt                              | \$ | 804.4                            | \$                            | 22.8                 | \$ | _       | \$                 | 22.8    |  |

The estimated adverse effects on the fair value of the Company's financial instruments at December 31, 2013 using these assumptions were:

|                                  |            |         | Pro Forma Increase (Decrease) |                      |                      |         |    |                    |  |  |
|----------------------------------|------------|---------|-------------------------------|----------------------|----------------------|---------|----|--------------------|--|--|
| DOLLARS IN MILLIONS              | Fair Value |         |                               | Interest<br>ate Risk | Equity<br>Price Risk |         | Ma | Total<br>rket Risk |  |  |
| ASSETS                           |            |         |                               |                      |                      |         |    |                    |  |  |
| Investments in Fixed Maturities  | \$         | 4,575.0 | \$                            | (300.0)              | \$                   | _       | \$ | (300.0)            |  |  |
| Investments in Equity Securities |            | 598.5   |                               | (13.0)               |                      | (119.7) |    | (132.7)            |  |  |
| LIABILITIES                      |            |         |                               |                      |                      |         |    |                    |  |  |
| Debt                             | \$         | 667.1   | \$                            | 17.4                 | \$                   | _       | \$ | 17.4               |  |  |

The market risk sensitivity analysis assumes that the composition of the Company's interest rate sensitive assets and liabilities, including, but not limited to, credit quality, and the equity price sensitive assets existing at the beginning of the period remains constant over the period being measured. It also assumes that a particular change in interest rates is uniform across the yield curve regardless of the time to maturity. Interest rates on certain types of assets and liabilities may fluctuate in advance of changes in market interest rates, while interest rates on other types may lag behind changes in market interest rates. Also, any future correlation, either in the near term or the long term, between the Company's common stock equity securities and fair value option portfolios and the S&P 500 may differ from the historical correlation as represented by the weighted-average historical beta of the common stock equity securities and fair value option portfolios. Accordingly, the market risk sensitivity analysis may not be indicative of, is not intended to provide, and does not provide, a precise forecast of the effect of changes of market rates on the Company's income or shareholders' equity. Further, the computations do not contemplate any actions the Company may undertake in response to changes in interest rates or equity prices.

To the extent that any adverse 100 basis point change occurs in increments over a period of time instead of instantaneously, the adverse impact on fair values would be partially mitigated because some of the underlying financial instruments would have matured. For example, proceeds from any maturing assets could be reinvested and any new liabilities would be incurred at the then current interest rates.

# Qualitative Information About Market Risk

Market risk is a broad term related to economic losses due to adverse changes in the fair value of a financial instrument and is inherent to all financial instruments. SEC disclosure rules focus on only one element of market risk—price risk. Price risk relates to changes in the level of prices due to changes in interest rates, equity prices, foreign exchange rates or other factors that relate to market volatility of the rate, index, or price underlying the financial instrument. The Company's primary market risk exposures are to changes in interest rates and equity prices.

The Company manages its interest rate exposures with respect to Investments in Fixed Maturities by investing primarily in investment-grade securities of moderate effective duration.

# Item 8. Financial Statements and Supplementary Data.

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# Kemper Corporation and Subsidiaries Consolidated Balance Sheets

|  | Decen    |         | nber 31, |          |  |  |
|--|----------|---------|----------|----------|--|--|
| DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS  |          | 2014    |          | 2013     |  |  |
| Assets:  |          |         |          |          |  |  |
| Investments:   |          |         |          |          |  |  |
| Fixed Maturities at Fair Value (Amortized Cost: 2014 - \$4,341.7; 2013 - \$4,370.5)  | \$       | 4,777.6 | \$       | 4,575.0  |  |  |
| Equity Securities at Fair Value (Cost: 2014 - \$561.5; 2013 - \$530.0)   |          | 632.2   |          | 598.5    |  |  |
| Equity Method Limited Liability Investments at Cost Plus Cumulative Undistributed Earnings   |          | 184.8   |          | 245.1    |  |  |
| Fair Value Option Investments.   |          | 53.3    |          | _        |  |  |
| Short-term Investments at Cost which Approximates Fair Value   |          | 342.2   |          | 284.7    |  |  |
| Other Investments  |          | 449.6   |          | 448.0    |  |  |
| Total Investments  |          | 6,439.7 |          | 6,151.3  |  |  |
| Cash   |          | 76.1    |          | 66.5     |  |  |
| Receivables from Policyholders   |          | 295.3   |          | 331.6    |  |  |
| Other Receivables  |          | 187.0   |          | 193.1    |  |  |
| Deferred Policy Acquisition Costs.   |          | 303.3   |          | 302.9    |  |  |
| Goodwill   |          | 311.8   |          | 311.8    |  |  |
| Deferred Income Tax Assets.  |          | _       |          | 31.8     |  |  |
| Other Assets   |          | 220.2   |          | 267.4    |  |  |
| Total Assets.  | \$       | 7,833.4 | \$       | 7,656.4  |  |  |
| Liabilities and Shareholders' Equity:  |          |         |          |          |  |  |
| Insurance Reserves:  |          |         |          |          |  |  |
| Life and Health  | \$       | 3,273.7 | \$       | 3,217.5  |  |  |
| Property and Casualty  |          | 733.9   |          | 843.5    |  |  |
| Total Insurance Reserves   |          | 4,007.6 |          | 4,061.0  |  |  |
| Unearned Premiums.   |          | 536.9   |          | 598.9    |  |  |
| Liabilities for Income Taxes   |          | 36.5    |          | 8.3      |  |  |
| Debt at Amortized Cost (Fair Value: 2014 - \$804.4; 2013 - \$667.1)  |          | 752.1   |          | 606.9    |  |  |
| Accrued Expenses and Other Liabilities   |          | 409.6   |          | 329.8    |  |  |
| Total Liabilities  |          | 5,742.7 |          | 5,604.9  |  |  |
| Shareholders' Equity:  |          |         |          |          |  |  |
| Common Stock, \$0.10 Par Value Per Share, 100 Million Shares Authorized; 52,418,246 Shares Issued and Outstanding at December 31, 2014 and 55,653,437 Shares Issued and Outstanding at December 31, 2013 |          | 5.2     |          | 5.6      |  |  |
| Paid-in Capital  |          | 660.1   |          | 694.8    |  |  |
| Retained Earnings  |          | 1,202.7 |          | 1,215.8  |  |  |
| Accumulated Other Comprehensive Income   |          | 222.7   |          | 135.3    |  |  |
| Total Shareholders' Equity   |          | 2,090.7 |          | 2,051.5  |  |  |
| Total Liabilities and Shareholders' Equity   |          | 7,833.4 | \$       | 7,656.4  |  |  |
| Tom Electrica and Online Horizontal Equity.  | <u> </u> | 7,000.1 | Ψ        | 7,000. т |  |  |

# Kemper Corporation and Subsidiaries Consolidated Statements of Income

|  | For The Years Ended Decem |        |      | ceml    | ber 31,   |         |
|--|---------------------------|--------|------|---------|-----------|---------|
| DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS                            | 20                        | 14     |      | 2013    |           | 2012    |
| Revenues:  |                           |        |      |         |           |         |
| Earned Premiums  | \$ 1,8                    | 362.2  | \$ 2 | 2,025.8 | \$ 2      | 2,107.1 |
| Net Investment Income  | 3                         | 309.1  |      | 314.7   |           | 295.9   |
| Other Income   |                           | 1.4    |      | 0.8     |           | 0.8     |
| Net Realized Gains on Sales of Investments                               |                           | 39.1   |      | 99.1    |           | 65.4    |
| Other-than-temporary Impairment Losses:                                  |                           |        |      |         |           |         |
| Total Other-than-temporary Impairment Losses                             | (                         | (15.2) |      | (15.8)  |           | (7.2)   |
| Portion of Losses Recognized in Other Comprehensive Income               |                           | _      |      | 1.9     |           | 0.3     |
| Net Impairment Losses Recognized in Earnings                             |                           | (15.2) |      | (13.9)  |           | (6.9)   |
| Total Revenues   | 2,1                       | 96.6   |      | 2,426.5 |           | 2,462.3 |
| Expenses:  |                           |        |      |         |           |         |
| Policyholders' Benefits and Incurred Losses and Loss Adjustment Expenses | 1,2                       | 261.7  | 1    | ,357.2  |           | 1,582.1 |
| Insurance Expenses.  | 6                         | 528.4  |      | 654.4   |           | 672.3   |
| Write-off of Long-lived Asset.   |                           | 54.6   |      | _       |           |         |
| Interest and Other Expenses  |                           | 91.7   |      | 100.5   |           | 85.5    |
| Total Expenses   | 2,0                       | 36.4   |      | 2,112.1 |           | 2,339.9 |
| Income from Continuing Operations before Income Taxes                    | 1                         | 60.2   |      | 314.4   |           | 122.4   |
| Income Tax Expense   | (                         | (47.6) |      | (99.9)  |           | (30.6)  |
| Income from Continuing Operations  | 1                         | 12.6   |      | 214.5   |           | 91.8    |
| Income from Discontinued Operations                                      |                           | 1.9    |      | 3.2     |           | 11.6    |
| Net Income   | <b>\$</b> 1               | 14.5   | \$   | 217.7   | \$        | 103.4   |
| Income from Continuing Operations Per Unrestricted Share:                |                           |        |      |         |           |         |
| Basic  | \$                        | 2.08   | \$   | 3.75    | \$        | 1.55    |
| Diluted  | \$                        | 2.08   | \$   | 3.74    | \$        | 1.54    |
| Net Income Per Unrestricted Share:                                       |                           |        |      |         |           |         |
| Basic  | \$                        | 2.12   | \$   | 3.81    | \$        | 1.75    |
| Diluted  | \$                        | 2.12   | \$   | 3.80    | \$        | 1.74    |
| D' 'lee I D' I (e Clee I I I e e De Clee                                 | Φ.                        | 0.04   |      | 0.06    | _         | 0.06    |
| Dividends Paid to Shareholders Per Share                                 | \$                        | 0.96   | \$   | 0.96    | <u>\$</u> | 0.96    |

# Kemper Corporation and Subsidiaries Consolidated Statements of Comprehensive Income

|  | 1  | For The Years Ended December 31, |    |         |    |        |  |  |
|--|----|----------------------------------|----|---------|----|--------|--|--|
| <u>DOLLARS IN MILLIONS</u>   |    | 2014                             |    | 2013    |    | 2012   |  |  |
| Net Income   | \$ | 114.5                            | \$ | 217.7   | \$ | 103.4  |  |  |
|  |    |                                  |    |         |    |        |  |  |
| Other Comprehensive Income (Loss) Before Income Taxes:               |    |                                  |    |         |    |        |  |  |
| Unrealized Holding Gains (Losses)                                    |    | 234.6                            |    | (362.8) |    | 96.7   |  |  |
| Foreign Currency Translation Adjustments                             |    | (1.0)                            |    | 0.2     |    | 1.6    |  |  |
| Decrease (Increase) in Net Unrecognized Postretirement Benefit Costs |    | (98.5)                           |    | 86.6    |    | (13.2) |  |  |
| Other Comprehensive Income (Loss) Before Income Taxes                |    | 135.1                            |    | (276.0) |    | 85.1   |  |  |
| Other Comprehensive Income Tax Benefit (Expense)                     |    | (47.7)                           |    | 98.6    |    | (30.4) |  |  |
| Other Comprehensive Income (Loss)                                    |    | 87.4                             |    | (177.4) |    | 54.7   |  |  |
| Total Comprehensive Income   | \$ | 201.9                            | \$ | 40.3    | \$ | 158.1  |  |  |

# **Kemper Corporation and Subsidiaries Consolidated Statements of Cash Flows**

| DOLL ARG IN MILLIONG   | For The Years Ended Deco |                         |    | cem     | 2012 |         |  |
|--|--------------------------|-------------------------|----|---------|------|---------|--|
| DOLLARS IN MILLIONS On anything A activities as                                  |                          | 2014                    |    | 2013    | _    | 2012    |  |
| Operating Activities:  | Φ.                       | 1145                    | ¢. | 2177    | ¢.   | 102.4   |  |
| Net Income   | . 3                      | 114.5                   | Þ  | 217.7   | \$   | 103.4   |  |
| Activities:  |                          |                         |    |         |      |         |  |
| Decrease (Increase) in Deferred Policy Acquisition Costs                         |                          | (0.4)                   |    | 0.5     |      | (9.4)   |  |
| Amortization of Life VIF and P&C Customer Relationships                          |                          | 7.2                     |    | 8.3     |      | 8.0     |  |
| Equity in Earnings of Equity Method Limited Liability Investments                |                          | (9.0)                   |    | (26.4)  |      | (9.3)   |  |
| Distribution of Accumulated Earnings of Equity Method Limited Liability          |                          | ` ′                     |    | (=0.1)  |      | (>.5)   |  |
| Investments  |                          | 21.7                    |    | 15.4    |      | 15.4    |  |
| Decrease in Value of Fair Value Option Investments reported in Investment Income |                          | 0.7                     |    | _       |      | _       |  |
| Amortization of Investment Securities and Depreciation of Investment Real Estate |                          | 15.4                    |    | 16.2    |      | 15.2    |  |
| Net Realized Gains on Sales of Investments                                       |                          | (39.1)                  |    | (99.1)  |      | (65.4)  |  |
| Net Impairment Losses Recognized in Earnings.                                    |                          | 15.2                    |    | 13.9    |      | 6.9     |  |
| Gain on Sale of Portfolio of Automobile Loan Receivables                         |                          |                         |    | _       |      | (12.9)  |  |
| Benefit for Loan Losses.   |                          | _                       |    | _       |      | (2.0)   |  |
| Depreciation of Property and Equipment   |                          | 16.0                    |    | 17.4    |      | 15.3    |  |
| Write-off of Long-lived Asset  |                          | 54.6                    |    | _       |      |         |  |
| Decrease in Other Receivables  |                          | 46.2                    |    | 43.5    |      | 13.9    |  |
| Decrease in Insurance Reserves   |                          | (54.7)                  |    | (72.5)  |      | (1.1)   |  |
| Decrease in Unearned Premiums.   |                          | (62.0)                  |    | (52.0)  |      | (15.2)  |  |
| Change in Income Taxes.  |                          | 11.2                    |    | 57.9    |      | (14.9)  |  |
| Decrease in Accrued Expenses and Other Liabilities                               |                          | (20.3)                  |    | (54.8)  |      | (15.6)  |  |
| Other, Net   |                          | 16.4                    |    | 36.1    |      | 33.4    |  |
| Net Cash Provided by Operating Activities  |                          | 133.6                   | _  | 122.1   | _    | 65.7    |  |
| Investing Activities:  |                          |                         | _  |         | _    |         |  |
| Sales, Paydowns and Maturities of Fixed Maturities                               |                          | 573.7                   |    | 664.4   |      | 914.4   |  |
| Purchases of Fixed Maturities  |                          | (553.0)                 |    | (744.5) |      | (872.6) |  |
| Sales of Equity Securities   |                          | 245.3                   |    | 182.1   |      | 70.8    |  |
| Purchases of Equity Securities   |                          | (235.2)                 |    | (213.4) |      | (137.7) |  |
| Acquisition and Improvements of Investment Real Estate                           |                          | (2.3)                   |    | (5.4)   |      | (5.5)   |  |
| Sales of Investment Real Estate  |                          | 0.9                     |    | 102.7   |      | 6.0     |  |
| Sales of and Return of Investment of Equity Method Limited Liability Investments |                          | 55.2                    |    | 31.3    |      | 56.0    |  |
| Acquisitions of Equity Method Limited Liability Investments                      |                          | (21.4)                  |    | (20.5)  |      | (31.0)  |  |
| Sales of Fair Value Option Investments   |                          | 6.9                     |    | (20.3)  |      | (31.0)  |  |
| Purchases of Fair Value Option Investments.                                      |                          |                         |    |         |      |         |  |
| Decrease (Increase) in Short-term Investments                                    |                          | (60.9)                  |    | 41.8    |      | (80.0)  |  |
|  |                          | (63.9)                  |    | 41.0    |      | ` /     |  |
| Receipts from Automobile Loan Receivables.                                       |                          | _                       |    | _       |      | 2.0     |  |
| Net Proceeds from Sale of Portfolio of Automobile Loan Receivables               |                          |                         |    | 2 0     |      | 16.7    |  |
| Disposition of Business, Net of Cash Disposed                                    |                          | 8.9                     |    | 3.8     |      | (12.4)  |  |
| Increase in Other Investments  |                          | (8.0)                   |    | (9.1)   |      | (12.4)  |  |
| 1  |                          | (33.5)                  |    | (15.2)  |      | (2(5)   |  |
| Acquisition of Software  |                          | (11.3)                  |    | (15.2)  |      | (26.5)  |  |
| Other, Net   |                          | $\frac{(5.9)}{(104.2)}$ | _  | (13.2)  | _    | (6.4)   |  |
| Net Cash Provided (Used) by Investing Activities                                 |                          | (104.3)                 | _  | 4.8     | _    | (106.2) |  |
| Financing Activities:  |                          | 1440                    |    |         |      |         |  |
| Net Proceeds from Issuance of Subordinated Debentures                            |                          | 144.0                   |    | (5.5)   |      |         |  |
| Repayments of Debt   |                          | <u> </u>                |    | (5.5)   |      |         |  |
| Common Stock Repurchases   |                          | (114.0)                 |    | (100.4) |      | (60.7)  |  |
| Dividends and Dividend Equivalents Paid  |                          | (51.8)                  |    | (54.9)  |      | (56.9)  |  |
| Cash Exercise of Stock Options   |                          | 0.5                     |    | 1.7     |      | 1.3     |  |
| Other, Net   |                          | 1.6                     |    | 2.4     |      | 1.9     |  |
| Net Cash Used by Financing Activities  |                          | (19.7)                  |    | (156.7) | _    | (114.4) |  |
| Increase (Decrease) in Cash  |                          | 9.6                     |    | (29.8)  |      | (154.9) |  |
| Cash, Beginning of Year  |                          | 66.5                    | _  | 96.3    | _    | 251.2   |  |
| Cash, End of Year.   |                          | 76.1                    | \$ | 66.5    | \$   | 96.3    |  |

# Kemper Corporation and Subsidiaries Consolidated Statements of Shareholders' Equity

For The Years Ended December 31, 2014, 2013 and 2012 Accumulated Total Number Other DOLLARS AND SHARES IN MILLIONS, Paid-in Shareholders' of Common Retained Comprehensive **Earnings EXCEPT PER SHARE AMOUNTS Shares** Stock Capital Income **Equity** BALANCE, DECEMBER 31, 2011 60.3 \$ \$ 743.9 \$ 1,108.7 258.0 \$ 2.116.6 6.0 103.4 103.4 Net Income Other Comprehensive Income (Note 11) ..... 54.7 54.7 Cash Dividends to Shareholders (\$0.96 per share) .... (56.9)(56.9)Repurchases of Common Stock ..... (24.9)(2.0)(0.2)(35.6)(60.7)Equity-based Compensation Cost (Note 9)..... 5.8 5.8 Equity-based Awards, Net of Shares Exchanged (Note 9).... 0.2 0.2 (1.4)(1.2)312.7 2,161.7 BALANCE, DECEMBER 31, 2012 58.5 \$ 5.8 \$ 725.0 \$ 1,118.2 Net Income 217.7 217.7 Other Comprehensive Loss (Note 11)..... (177.4)(177.4)Cash Dividends to Shareholders (\$0.96 per share) .... (54.9)(54.9)Repurchases of Common Stock ..... (3.0)(0.2)(100.4)(36.8)(63.4)Equity-based Compensation Cost (Note 9)..... 5.5 5.5 Equity-based Awards. Net of Shares Exchanged (Note 9)..... 0.2 1.1 (1.8)(0.7)\$ BALANCE, DECEMBER 31, 2013 55.7 \$ 5.6 694.8 \$ 1,215.8 135.3 2,051.5 114.5 114.5 Net Income 87.4 87.4 Other Comprehensive Income (Note 11) ..... Cash Dividends and Dividend Equivalents to Shareholders (\$0.96 per share)..... (51.8)(51.8)Repurchases of Common Stock ..... (3.2)(0.4)(40.2)(74.9)(115.5)Equity-based Compensation Cost (Note 9)..... 6.4 6.4 Equity-based Awards, Net of Shares Exchanged (Note 9).... (0.1)(0.9)(0.9)(1.8)

The Notes to the Consolidated Financial Statements are an integral part of these financial statements.

52.4

BALANCE, DECEMBER 31, 2014

5.2

\$ 1,202.7

660.1

222.7

2,090.7

# NOTE 1. BASIS OF PRESENTATION AND SIGNIFICANT ESTIMATES

The Consolidated Financial Statements included herein have been prepared on the basis of accounting principles generally accepted in the United States ("GAAP") and include the accounts of Kemper Corporation ("Kemper") and its subsidiaries (individually and collectively referred to herein as the "Company"). All significant intercompany accounts and transactions have been eliminated.

In the first quarter of 2014, the Company realigned its property and casualty insurance businesses. As a result of the realignment, the property and casualty insurance businesses are being reported as a single business segment named the Property & Casualty Insurance segment. The Company has reclassified certain prior-year amounts in its segment results in the Consolidated Financial Statements to conform to the current year presentation.

# Use of Estimates

The preparation of financial statements in conformity with GAAP requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could materially differ from those estimates and assumptions.

The fair values of the Company's Investments in Fixed Maturities, Investments in Equity Securities, Fair Value Option Investments, Short-term Investments, Trading Securities and Debt are estimated using a hierarchal framework which prioritizes and ranks market price observability. The carrying amounts reported in the Consolidated Balance Sheets approximate fair value for Cash, Short-term Investments and certain other assets and other liabilities because of their short-term nature. The actual value at which financial instruments could actually be sold or settled with a willing buyer or seller may differ from estimated fair values depending on a number of factors, including, but not limited to, current and future economic conditions, the quantity sold or settled, the presence of an active market and the availability of a willing buyer or seller.

The process of estimating and establishing reserves for losses and LAE for property and casualty insurance is inherently uncertain, and the actual ultimate net cost of known and unknown claims may vary materially from the estimated amounts reserved. The reserving process is particularly imprecise for claims involving long-tailed exposures, which may not be discovered or reported until years after the insurance policy period has ended. Management considers a variety of factors, including, but not limited to, past claims experience, current claim trends and relevant legal, economic and social conditions, in estimating reserves. A change in any one or more factors is likely to result in the ultimate net claim costs to differ from the estimated reserve. Changes in such estimates may be material and would be recognized in the Consolidated Financial Statements when such estimates change.

The process of determining whether an asset is impaired or recoverable relies on projections of future cash flows, operating results and market conditions. Projections are inherently uncertain, and, accordingly, actual future cash flows may differ materially from projected cash flows. As a result, the Company's assessment of the impairment of long-lived assets is susceptible to the risk inherent in making such projections.

# NOTE 2. SUMMARY OF ACCOUNTING POLICIES AND ACCOUNTING CHANGES

# **Investments**

Investments in Fixed Maturities include bonds, notes and redeemable preferred stocks. Investments in Fixed Maturities are classified as available for sale and reported at fair value. Net Investment Income, including amortization of purchased premiums and accretion of market discounts, on Investments in Fixed Maturities is recognized as interest over the period that it is earned using the effective yield method.

Investments in Equity Securities include common and non-redeemable preferred stocks and other equity interests and are reported at fair value. Investments in common and non-redeemable preferred stocks with readily determinable fair values are classified as available for sale. Dividend income on investments in common and non-redeemable preferred stocks is recognized on the ex-dividend date. Other equity interests primarily consist of exchange traded funds and interests in limited liability companies and limited partnerships in which the Company's interests are deemed minor. The Company's share of distributed earnings from other equity interests is recognized as dividend income when received.

Unrealized appreciation or depreciation, net of applicable deferred income taxes, on fixed maturities and equity securities classified as available for sale is reported in AOCI included in Shareholders' Equity.

Equity Method Limited Liability Investments include investments in limited liability investment companies and limited partnerships in which the Company's interests are not deemed minor and are accounted for under the equity method of accounting.

Fair Value Option Investments include investments in certain hedge funds, which the Company has elected the fair value option ("FVO") to account for such investments. Under the FVO method of accounting, the Company reports changes in the fair value of such investments in Net Investment Income in the Consolidated Statement of Income. The hedge funds are designed to preserve liquidity, while providing higher returns than Kemper would otherwise expect to earn had it invested in other short-term investments.

Short-term Investments include fixed maturities that mature within one year from the date of purchase, U.S. Treasury bills, money market mutual funds and repurchase agreements. Short-term Investments are reported at cost, which approximates fair value.

Other Investments primarily include loans to policyholders and real estate. Loans to policyholders are carried at unpaid principal balance. Real estate is carried at cost, net of accumulated depreciation. Real estate is depreciated over the estimated useful life of the asset using the straight-line method of depreciation. Real estate is evaluated for impairment when events or circumstances indicate the carrying value may not be recoverable. An impairment loss on real estate is recognized when the carrying value exceeds the sum of undiscounted projected future cash flows as well as the fair value, or, in the case of a property classified as held for sale, when the carrying value exceeds the fair value, net of costs to sell.

Gains and losses on sales of investments are computed on the specific identification method and are reported in the Consolidated Statements of Income in the period in which the sales occur. The Company regularly reviews its investment portfolio for factors that may indicate that a decline in fair value of an investment is other than temporary. Losses are computed on the specific identification method and reported in the Consolidated Statements of Income in the period that the decline is determined to be other than temporary. The portion of an impairment of an investment in a fixed maturity attributed to a credit loss is reported in Net Impairment Losses Recognized in Earnings in the Consolidated Statement of Income, with the portion of the impairment that is not attributed to a credit loss reported in AOCI.

# Fair Value Measurements

The Company uses a hierarchal framework which prioritizes and ranks the market observability of inputs used in fair value measurements. Market price observability is affected by a number of factors, including the type of asset or liability and the characteristics specific to the asset or liability being measured. Assets and liabilities with readily available, active, quoted market prices or for which fair value can be measured from actively quoted prices generally are deemed to have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. The Company classifies the inputs used to measure fair value into one of three levels as follows:

- Level 1 Quoted prices in an active market for identical assets or liabilities;
- Level 2 Observable inputs other than Level 1, quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets and liabilities in markets that are not active, and model-derived prices whose inputs are observable or whose significant value drivers are observable; and
- Level 3 Unobservable inputs for the asset or liability being measured.

Observable inputs are based on market data obtained from independent sources, while unobservable inputs are based on the Company's market assumptions. Unobservable inputs require significant management judgment or estimation. In some cases, the inputs used to measure an asset or liability may fall into different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level of input that is significant to the entire measurement. Such determination requires significant management judgment. However, in accordance with GAAP, the Company is not permitted to use management judgment to adjust quoted market prices in an active market.

# **Deferred Policy Acquisition Costs**

Costs directly associated with the successful acquisition of business, principally commissions and certain premium taxes and policy issuance costs, are deferred. Costs deferred on property and casualty insurance contracts and short duration health insurance contracts are amortized over the period in which premiums are earned. Costs deferred on traditional life insurance products and other long-duration insurance contracts are primarily amortized over the anticipated premium-paying period of the

related policies in proportion to the ratio of the annual premiums to the total premiums anticipated, which is estimated using the same assumptions used in calculating policy reserves.

#### Goodwill

The cost of an acquired entity over the fair value of net assets acquired is reported as Goodwill. Goodwill is not amortized, but rather is tested annually for recoverability or when certain triggering events require testing.

#### Insurance Reserves

Reserves for losses and LAE on property and casualty insurance coverage and health insurance coverage represent the estimated claim cost and loss adjustment expense necessary to cover the ultimate net cost of investigating and settling all losses incurred and unpaid. Such estimates are based on individual case estimates for reported claims and estimates for incurred but not reported ("IBNR") losses. These estimates are adjusted in the aggregate for ultimate loss expectations based on historical experience patterns and current economic trends, with any change in the estimated ultimate liabilities being reported in the Consolidated Statements of Income in the period of change. Changes in such estimates may be material.

For traditional life insurance products, the reserves for future policy benefits are estimated on the net level premium method using assumptions as of the issue date for mortality, interest, policy lapses and expenses, including provisions for adverse mortality. These assumptions vary by such characteristics as plan, age at issue and policy duration. Mortality assumptions are based on the Company's historical experience and industry standards. Interest rate assumptions principally range from 3% to 7%. Lapse rate assumptions are based on actual and industry experience. Insurance Reserves for life insurance products also includes an estimate of the Company's liability for unpaid life insurance claims and claims adjustment expenses, which includes an estimate for IBNR life insurance claims. Except when required by applicable law, the Company does not utilize a database of reported deaths maintained by the Social Security Administration or a comparable database (a "Death Master File") in its operations, including to determine its IBNR liability for life insurance products. Instead of using such a database, the Company calculates its IBNR liability for life insurance products using Company-specific historical information, which includes analyzing average paid claims and the average lag between date of death and the date reported to the Company for claims that due proof of death has been provided.

# Other Receivables

Other Receivables primarily include reinsurance recoverables and accrued investment income.

#### Other Assets

Other Assets primarily include property and equipment, internal use software, insurance licenses acquired in business combinations, the value of other intangible assets acquired, corporate-owned life insurance and prepaid expenses. Property and equipment is depreciated over the useful lives of the assets, generally using the straight-line or double declining balance methods of depreciation depending on the asset involved. Internal use software is primarily amortized over the useful life of the asset using the straight-line method of amortization. Write-off of Long-lived Asset for the year ended December 31, 2014 was a charge of \$54.6 million to write off certain software that the Company determined that it was no longer probable that the software would be fully implemented. Insurance licenses acquired in business combinations and other indefinite life intangibles are not amortized, but rather tested periodically for recoverability. Insurance Expenses for the year ended December 31, 2013 includes a charge of \$1.4 million to write down the value of insurance licenses acquired for one of Kemper's insurance subsidiaries to its estimated fair value. Corporate-owned life insurance is reported at cash surrender value with changes due to cost of insurance and investment experience reported in Other Income in the Consolidated Statements of Income.

The Company accounts for the present value of the future profits embedded in life insurance in force acquired ("Life VIF") based on actuarial estimates of the present value of estimated net cash flows. Life VIF was \$36.5 million and \$41.2 million at December 31, 2014 and 2013, respectively. Life VIF is amortized using the effective interest method using interest rates consistent with the rates in the underlying insurance contracts. The Company estimates that it will record Life VIF amortization, net of interest, of \$4.2 million in 2015, \$3.7 million in 2016, \$3.2 million in 2017, \$2.9 million in 2018 and \$2.4 million in 2019. The Company evaluates the Life VIF for recoverability annually.

The Company accounts for the present value of the future profits embedded in Property and Casualty Insurance Customer Relationships Acquired ("P&C Customer Relationships") based on the present value of estimated future cash flows from the customer relationships acquired. P&C Customer Relationships was \$13.3 million and \$15.8 million at December 31, 2014 and

2013, respectively. P&C Customer Relationships is amortized using the effective interest method. P&C Customer Relationships is tested for recoverability using undiscounted projections of future cash flows and written down to estimated fair value if the carrying value exceeds the sum of such projections of undiscounted cash flows.

# Accrued Expenses and Other Liabilities

Accrued Expenses and Other Liabilities primarily include accrued salaries and commissions, pension benefits, postretirement medical benefits and accrued taxes, licenses and fees.

#### Recognition of Earned Premiums and Related Expenses

Property and casualty insurance and short duration health insurance premiums are deferred when written and recognized and earned ratably over the periods to which the premiums relate. Unearned Premiums represent the portion of the premiums written related to the unexpired portion of policies in force which has been deferred and is reported as a liability. A premium deficiency reserve is established if the sum of expected claim costs, claim adjustment expenses, unamortized deferred policy acquisition costs and maintenance costs exceeds the related unearned premiums. For each business segment, the analysis is performed at a product line level, namely automobile insurance, homeowners insurance and other insurance, which is consistent with the manner in which the Company acquires, services and measures profitability. Anticipated investment income is excluded from such analysis.

Traditional life insurance premiums are recognized as revenue when due. Policyholders' benefits are associated with related premiums to result in recognition of profits over the periods for which the benefits are provided using the net level premium method.

Policyholders' Benefits and Incurred Losses and Loss Adjustment Expenses include provisions for future policy benefits under life and certain accident and health insurance contracts and provisions for reported claims, estimates for claims incurred but not reported and loss adjustment expenses. Benefit payments in excess of policy account balances are expensed.

#### Reinsurance

In the normal course of business, Kemper's insurance subsidiaries reinsure certain risks above certain retention levels with other insurance enterprises. These reinsurance agreements do not relieve Kemper's insurance subsidiaries of their legal obligations to the policyholder. Amounts recoverable from reinsurers are included in Other Receivables.

Gains related to long-duration reinsurance contracts are deferred and amortized over the life of the underlying reinsured policies. Losses related to long-duration reinsurance contracts are recognized immediately. Any gain or loss associated with reinsurance agreements for which Kemper's insurance subsidiaries have been legally relieved of their obligations to the policyholder is recognized in the period of relief.

#### Income Taxes

Deferred income tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred income tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. A valuation allowance is maintained for the portion of deferred income tax assets that the Company does not expect to recover. Increases in the valuation allowance for deferred income tax assets are recognized as income tax expense. Decreases in the valuation allowance for deferred income tax assets are recognized as income tax benefit. The effect on deferred income tax assets and liabilities of a change in tax rates is recognized in income in the period in which the change is enacted.

The Company reports a liability for unrecognized tax benefits resulting from uncertain tax positions taken, or expected to be taken, in an income tax return. The Company recognizes interest and penalties, if any, related to unrecognized tax benefits in income tax expense.

## Adoption of New Accounting Standards

All recently issued accounting pronouncements with effective dates prior to January 1, 2015 have been adopted by the Company. There were no adoptions in 2014 that had a material impact on the Consolidated Financial Statements. All other

recently issued accounting pronouncements with effective dates after December 31, 2014 are not expected to have a material impact on the Consolidated Financial Statements.

#### **NOTE 3. INVESTMENTS**

The amortized cost and estimated fair values of the Company's Investments in Fixed Maturities at December 31, 2014 were:

|   | Amortized  |       | Gross U | nreali   | ized   |            |
|---|------------|-------|---------|----------|--------|------------|
| <u>DOLLARS IN MILLIONS</u>                              | Cost       | Gains |         | ins Loss |        | Fair Value |
| U.S. Government and Government Agencies and Authorities | \$ 315.2   | \$    | 32.3    | \$       | (2.0)  | \$ 345.5   |
| States and Political Subdivisions                       | 1,352.5    |       | 126.4   |          | (1.8)  | 1,477.1    |
| Corporate Securities:                                   |            |       |         |          |        |            |
| Bonds and Notes   | 2,599.3    |       | 294.3   |          | (15.1) | 2,878.5    |
| Redeemable Preferred Stocks                             | 5.9        |       | 0.8     |          | _      | 6.7        |
| Collateralized Loan Obligations                         | 64.9       |       | 0.3     |          | (0.8)  | 64.4       |
| Other Mortgage- and Asset-backed                        | 3.9        |       | 1.5     |          | _      | 5.4        |
| Investments in Fixed Maturities                         | \$ 4,341.7 | \$    | 455.6   | \$       | (19.7) | \$ 4,777.6 |

Included in the fair value of Mortgage and Asset-backed investments at December 31, 2014 are \$3.9 million of collateralized debt obligations, \$1.3 million of non-governmental residential mortgage-backed securities and \$0.2 million of other asset-backed securities.

The amortized cost and estimated fair values of the Company's Investments in Fixed Maturities at December 31, 2013 were:

|   | Amortized  | Gross    |             |            |
|---|------------|----------|-------------|------------|
| <u>DOLLARS IN MILLIONS</u>                              | Cost       | Gains    | Losses      | Fair Value |
| U.S. Government and Government Agencies and Authorities | \$ 351.1   | \$ 22.8  | \$ (11.7)   | \$ 362.2   |
| States and Political Subdivisions                       | 1,327.4    | 53.8     | (20.2)      | 1,361.0    |
| Corporate Securities:                                   |            |          |             |            |
| Bonds and Notes   | 2,636.4    | 205.0    | (47.7)      | 2,793.7    |
| Redeemable Preferred Stocks                             | 6.6        | 0.0      | -           | 7.4        |
| Collateralized Loan Obligations                         | 44.2       | 0.5      | · —         | 44.7       |
| Other Mortgage- and Asset-backed                        | 4.8        | 1.3      | (0.1)       | 6.0        |
| Investments in Fixed Maturities                         | \$ 4,370.5 | \$ 284.2 | 2 \$ (79.7) | \$ 4,575.0 |
|   |            |          |             |            |

Included in the fair value of Mortgage and Asset-backed investments at December 31, 2013 are \$4.6 million of collateralized debt obligations, \$1.2 million of non-governmental residential mortgage-backed securities and \$0.2 million of other asset-backed securities.

The amortized cost and estimated fair values of the Company's Investments in Fixed Maturities at December 31, 2014 by contractual maturity were:

| DOLLARS IN MILLIONS   | Amortized<br>Cost | Fair Value |
|---|-------------------|------------|
| Due in One Year or Less.  | \$ 51.0           | \$ 52.7    |
| Due after One Year to Five Years.                                       | 769.6             | 820.2      |
| Due after Five Years to Ten Years.                                      | 1,340.7           | 1,398.0    |
| Due after Ten Years.  | 1,979.4           | 2,294.3    |
| Mortgage- and Asset-backed Securities Not Due at a Single Maturity Date | 201.0             | 212.4      |
| Investments in Fixed Maturities   | \$ 4,341.7        | \$ 4,777.6 |

The expected maturities of the Company's Investments in Fixed Maturities may differ from the contractual maturities because issuers may have the right to call or prepay obligations with or without call or prepayment penalties. Investments in Mortgage-and Asset-backed Securities Not Due at a Single Maturity Date at December 31, 2014 consisted of securities issued by the Government National Mortgage Association with a fair value of \$133.1 million, securities issued by the Federal National Mortgage Association with a fair value of \$9.2 million, securities issued by the Federal Home Loan Mortgage Corporation with a fair value of \$0.3 million and securities of other non-governmental issuers with a fair value of \$69.8 million.

There were no unsettled purchases or sales of Investments in Fixed Maturities at December 31, 2014. There were no unsettled purchases of Investments in Fixed Maturities at December 31, 2013. Other Receivables at December 31, 2013 includes a receivable of \$2.5 million primarily from sales of Investments in Fixed Maturities that settled in January 2014.

Gross unrealized gains and gross unrealized losses on the Company's Investments in Equity Securities at December 31, 2014 were:

|  |    |       | Gross Unrealized |       |        | zed   |    |          |
|--|----|-------|------------------|-------|--------|-------|----|----------|
| <u>DOLLARS IN MILLIONS</u>                           |    | Cost  |                  | Gains | Losses |       | Fa | ir Value |
| Preferred Stocks:                                    |    |       |                  |       |        |       |    |          |
| Finance, Insurance and Real Estate                   | \$ | 85.5  | \$               | 5.2   | \$     | (1.0) | \$ | 89.7     |
| Other Industries                                     |    | 16.3  |                  | 3.5   |        | _     |    | 19.8     |
| Common Stocks:                                       |    |       |                  |       |        |       |    |          |
| Manufacturing  |    | 43.4  |                  | 14.9  |        | (1.1) |    | 57.2     |
| Other Industries                                     |    | 60.8  |                  | 16.2  |        | (0.4) |    | 76.6     |
| Other Equity Interests:                              |    |       |                  |       |        |       |    |          |
| Exchange Traded Funds                                |    | 195.2 |                  | 8.2   |        | (0.7) |    | 202.7    |
| Limited Liability Companies and Limited Partnerships |    | 160.3 |                  | 27.7  |        | (1.8) |    | 186.2    |
| Investments in Equity Securities                     | \$ | 561.5 | \$               | 75.7  | \$     | (5.0) | \$ | 632.2    |
|  |    |       |                  |       |        |       |    |          |

Gross unrealized gains and gross unrealized losses on the Company's Investments in Equity Securities at December 31, 2013 were:

|  |                     |       |       | Gross Unr |        | lized |    |          |
|--|---------------------|-------|-------|-----------|--------|-------|----|----------|
| <u>DOLLARS IN MILLIONS</u>                           | RS IN MILLIONS Cost |       | Gains |           | Losses |       | Fa | ir Value |
| Preferred Stocks:                                    |                     |       |       |           |        |       |    |          |
| Finance, Insurance and Real Estate                   | \$                  | 85.4  | \$    | 2.9       | \$     | (2.5) | \$ | 85.8     |
| Other Industries                                     |                     | 20.1  |       | 4.4       |        | (0.1) |    | 24.4     |
| Common Stocks:                                       |                     |       |       |           |        |       |    |          |
| Manufacturing  |                     | 83.4  |       | 21.3      |        | (0.1) |    | 104.6    |
| Other Industries                                     |                     | 68.8  |       | 17.0      |        | (0.9) |    | 84.9     |
| Other Equity Interests:                              |                     |       |       |           |        |       |    |          |
| Exchange Traded Funds                                |                     | 122.0 |       | 3.9       |        | (1.0) |    | 124.9    |
| Limited Liability Companies and Limited Partnerships |                     | 150.3 |       | 25.2      |        | (1.6) |    | 173.9    |
| Investments in Equity Securities.                    | \$                  | 530.0 | \$    | 74.7      | \$     | (6.2) | \$ | 598.5    |
|  |                     |       |       |           |        |       |    |          |

An aging of unrealized losses on the Company's Investments in Fixed Maturities and Equity Securities at December 31, 2014 is presented below.

|   | L  | ess Than      | 12 M | onths             | 1  | 12 Months                      | or L | onger  | Total         |    |                    |  |
|---|----|---------------|------|-------------------|----|--------------------------------|------|--------|---------------|----|--------------------|--|
| DOLLARS IN MILLIONS                                     |    | Fair<br>Value |      | realized<br>osses |    | Fair Unrealize<br>Value Losses |      |        | Fair<br>Value |    | realized<br>Losses |  |
| Fixed Maturities:                                       |    |               |      |                   |    |                                |      |        |               |    |                    |  |
| U.S. Government and Government Agencies and Authorities | \$ | 24.9          | \$   | (0.7)             | \$ | 55.5                           | \$   | (1.3)  | \$ 80.4       | \$ | (2.0)              |  |
| States and Political Subdivisions                       |    | 1.0           |      | _                 |    | 126.3                          |      | (1.8)  | 127.3         |    | (1.8)              |  |
| Corporate Securities:                                   |    |               |      |                   |    |                                |      |        |               |    |                    |  |
| Bonds and Notes   |    | 250.4         |      | (5.1)             |    | 360.5                          |      | (10.0) | 610.9         |    | (15.1)             |  |
| Collateralized Loan Obligations                         |    | 51.2          |      | (0.7)             |    | 3.4                            |      | (0.1)  | 54.6          |    | (0.8)              |  |
| Other Mortgage- and Asset-backed                        |    | _             |      | _                 |    | 0.4                            |      | _      | 0.4           |    | _                  |  |
| Total Fixed Maturities                                  |    | 327.5         |      | (6.5)             |    | 546.1                          |      | (13.2) | 873.6         |    | (19.7)             |  |
| Equity Securities:                                      |    |               |      |                   |    |                                |      |        |               |    |                    |  |
| Preferred Stocks:                                       |    |               |      |                   |    |                                |      |        |               |    |                    |  |
| Finance, Insurance and Real Estate                      |    | 7.5           |      | (0.1)             |    | 12.1                           |      | (0.9)  | 19.6          |    | (1.0)              |  |
| Other Industries  |    | _             |      | _                 |    | 0.5                            |      | _      | 0.5           |    | _                  |  |
| Common Stocks:  |    |               |      |                   |    |                                |      |        |               |    |                    |  |
| Manufacturing   |    | 15.1          |      | (1.1)             |    | _                              |      | _      | 15.1          |    | (1.1)              |  |
| Other Industries  |    | 4.2           |      | (0.4)             |    | 1.0                            |      | _      | 5.2           |    | (0.4)              |  |
| Other Equity Interests:                                 |    |               |      |                   |    |                                |      |        |               |    |                    |  |
| Exchange Traded Funds                                   |    | 14.9          |      | (0.1)             |    | 14.4                           |      | (0.6)  | 29.3          |    | (0.7)              |  |
| Limited Liability Companies and Limited Partnerships    |    | 54.4          |      | (1.5)             |    | 6.6                            |      | (0.3)  | 61.0          |    | (1.8)              |  |
| Total Equity Securities.                                |    | 96.1          |      | (3.2)             |    | 34.6                           |      | (1.8)  | 130.7         |    | (5.0)              |  |
| Total   | \$ | 423.6         | \$   | (9.7)             | \$ | 580.7                          | \$   | (15.0) | \$ 1,004.3    | \$ | (24.7)             |  |
|   |    |               |      |                   |    |                                |      |        |               |    |                    |  |

The Company regularly reviews its investment portfolio for factors that may indicate that a decline in fair value of an investment is other than temporary. The portions of the declines in the fair values of investments that are determined to be other than temporary are reported as losses in the Consolidated Statements of Income in the periods when such determinations are made.

Unrealized losses on fixed maturities, which the Company has determined to be temporary at December 31, 2014, were \$19.7 million, of which \$13.2 million was related to fixed maturities that were in an unrealized loss position for 12 months or longer. There were no unrealized losses at December 31, 2014 related to securities for which the Company has recognized credit losses in earnings in the preceding table under the headings "Less Than 12 Months" or "12 Months or Longer." Investment-grade fixed maturity investments comprised \$14.1 million and below-investment-grade fixed maturity investments comprised \$5.6 million of the unrealized losses on investments in fixed maturities at December 31, 2014. For below-investment-grade fixed maturity investments in an unrealized loss position, the unrealized loss amount, on average, was less than 4% of the amortized cost basis of the investment. At December 31, 2014, the Company did not have the intent to sell these investments and it was not more likely than not that the Company would be required to sell these investments before recovery of its amortized cost basis, which may be at maturity. Based on the Company's evaluation at December 31, 2014 of the prospects of the issuers, including, but not limited to, the credit ratings of the issuers of the investments in the fixed maturities, and the Company's intention to not sell and its determination that it would not be required to sell before recovery of the amortized cost of such investments, the Company concluded that the declines in the fair values of the Company's investments in fixed maturities presented in the preceding table were temporary at the evaluation date.

For equity securities, the Company considers various factors when determining whether a decline in the fair value is other than temporary, including, but not limited to:

- The financial condition and prospects of the issuer;
- The length of time and magnitude of the unrealized loss;
- The volatility of the investment;
- Analyst recommendations and near term price targets;
- Opinions of the Company's external investment managers;
- · Market liquidity;
- Debt-like characteristics of perpetual preferred stocks and issuer ratings; and
- The Company's intentions to sell or ability to hold the investments until recovery.

With respect to Investments in Equity Securities, the Company concluded that the unrealized losses on its investments in preferred and common stocks at December 31, 2014 were temporary based on various factors, including the relative short length and magnitude of the losses and overall market volatility. The Company's investments in other equity interests include investments in limited liability companies and limited partnerships that primarily invest in mezzanine debt, distressed debt, and secondary transactions. By the nature of their underlying investments, the Company believes that some of its investments in the limited liability companies and limited partnerships exhibit debt-like characteristics which, among other factors, the Company also considers when evaluating these investments for impairment. Based on evaluations of the factors in the preceding paragraph, the Company concluded that the declines in the fair values of the Company's investments in equity securities presented in the preceding table were temporary at December 31, 2014.

An aging of unrealized losses on the Company's Investments in Fixed Maturities and Equity Securities at December 31, 2013 is presented below:

|   | Less Than 12 Months 12 Months or Longer |    |        |    |               | Total |       |            |                    |        |  |                    |
|---|---|----|--------|----|---------------|-------|-------|------------|--------------------|--------|--|--------------------|
| DOLLARS IN MILLIONS                                     | Fair<br>Value                           |    |        |    | Fair<br>Value |       |       |            | realized<br>Losses |        |  | realized<br>Losses |
| Fixed Maturities:                                       |   |    |        |    |               |       |       |            |                    |        |  |                    |
| U.S. Government and Government Agencies and Authorities | \$ 95.8                                 | \$ | (10.9) | \$ | 4.4           | \$    | (0.8) | \$ 100.2   | \$                 | (11.7) |  |                    |
| States and Political Subdivisions                       | 222.9                                   |    | (20.1) |    | 2.0           |       | (0.1) | 224.9      |                    | (20.2) |  |                    |
| Corporate Securities:                                   |   |    |        |    |               |       |       |            |                    |        |  |                    |
| Bonds and Notes   | 699.8                                   |    | (39.4) |    | 103.2         |       | (8.3) | 803.0      |                    | (47.7) |  |                    |
| Other Mortgage- and Asset-backed                        | 13.9                                    |    | (0.1)  |    | 1.1           |       |       | 15.0       |                    | (0.1)  |  |                    |
| Total Fixed Maturities                                  | 1,032.4                                 |    | (70.5) |    | 110.7         |       | (9.2) | 1,143.1    |                    | (79.7) |  |                    |
| Equity Securities:                                      |   |    |        |    |               |       |       |            |                    |        |  |                    |
| Preferred Stocks:                                       |   |    |        |    |               |       |       |            |                    |        |  |                    |
| Finance, Insurance and Real Estate                      | 22.5                                    |    | (2.5)  |    | 2.5           |       | _     | 25.0       |                    | (2.5)  |  |                    |
| Other Industries  | 4.3                                     |    | (0.1)  |    | 0.7           |       | _     | 5.0        |                    | (0.1)  |  |                    |
| Common Stocks:  |   |    |        |    |               |       |       |            |                    |        |  |                    |
| Manufacturing   | 5.0                                     |    | (0.1)  |    | 0.2           |       | _     | 5.2        |                    | (0.1)  |  |                    |
| Other Industries  | 14.2                                    |    | (0.9)  |    | 0.5           |       | _     | 14.7       |                    | (0.9)  |  |                    |
| Other Equity Interests:                                 |   |    |        |    |               |       |       |            |                    |        |  |                    |
| Exchange Traded Funds                                   | 67.6                                    |    | (1.0)  |    | _             |       |       | 67.6       |                    | (1.0)  |  |                    |
| Limited Liability Companies and Limited Partnerships    | 53.1                                    |    | (0.9)  |    | 5.0           |       | (0.7) | 58.1       |                    | (1.6)  |  |                    |
| Total Equity Securities                                 | 166.7                                   |    | (5.5)  |    | 8.9           |       | (0.7) | 175.6      |                    | (6.2)  |  |                    |
| Total   | \$ 1,199.1                              | \$ | (76.0) | \$ | 119.6         | \$    | (9.9) | \$ 1,318.7 | \$                 | (85.9) |  |                    |
|   |   |    |        |    |               |       |       |            |                    |        |  |                    |

Unrealized losses on fixed maturities, which the Company determined to be temporary at December 31, 2013, were \$79.7 million, of which \$9.2 million was related to fixed maturities that were in an unrealized loss position for 12 months or longer. There were no unrealized losses at December 31, 2013 related to securities for which the Company has recognized credit losses in earnings in the preceding table under the heading "Less Than 12 Months." Included in the preceding table under the heading "12 Months or Longer" there were unrealized losses of \$0.3 million at December 31, 2013 related to securities for which the Company has recognized credit losses in earnings. Investment-grade fixed maturity investments comprised \$74.2 million and below-investment-grade fixed maturity investments comprised \$5.5 million of the unrealized losses on investments in fixed maturities at December 31, 2013. For below-investment-grade fixed maturity investments in an unrealized loss position, the unrealized loss amount, on average, was less than 5% of the amortized cost basis of the investment. At December 31, 2013, the Company did not have the intent to sell these investments and it was not more likely than not that the Company would be required to sell these investments before recovery of its amortized cost basis, which may be at maturity. Based on the Company's evaluation at December 31, 2013 of the prospects of the issuers, including, but not limited to, the credit ratings of the issuers of the investments in the fixed maturities, and the Company's intention to not sell and its determination that it would not be required to sell before recovery of the amortized cost of such investments, the Company concluded that the declines in the fair values of the Company's investments in fixed maturities presented in the preceding table were temporary at the evaluation date.

The Company concluded that the unrealized losses on its investments in preferred and common stocks at December 31, 2013 were temporary based on the relative short length and magnitude of the losses and overall market volatility. The Company's investments in other equity interests include investments in limited liability companies and limited liability partnerships that primarily invest in distressed debt, mezzanine debt and secondary transactions. By the nature of their underlying investments, the Company believes that some of its investments in the limited liability companies and limited liability partnerships also exhibit debt-like characteristics which, among other factors, the Company considers when evaluating these investments for

impairment. Based on Company's evaluations, the Company concluded that the declines in the fair values of the Company's investments in equity securities presented in the preceding table were temporary at December 31, 2013.

The following table sets forth the pre-tax amount of OTTI credit losses, recognized in Retained Earnings for Investments in Fixed Maturities held by the Company as of December 31, 2014, 2013 and 2012, for which a portion of the OTTI loss related to factors other than credit has been recognized in AOCI, and the corresponding changes in such amounts.

| <u>DOLLARS IN MILLIONS</u>   | 2014 |       | 2013 |       | 2  | 2012  |
|--|------|-------|------|-------|----|-------|
| Balance at Beginning of Year.  | \$   | 9.9   | \$   | 4.6   | \$ | 3.9   |
| Additions for Previously Unrecognized OTTI Credit Losses                   |      | 2.4   |      | 1.8   |    | 1.1   |
| Increases to Previously Recognized OTTI Credit Losses.                     |      | 0.6   |      | 7.3   |    | _     |
| Reductions to Previously Recognized OTTI Credit Losses                     |      | _     |      | _     |    | (0.1) |
| Reductions for Change in Impairment Status:                                |      |       |      |       |    |       |
| From Status of Credit Loss to Status of Intent-to-sell or Required-to-sell |      | (2.4) |      | (3.2) |    | _     |
| Reductions for Investments Sold During Period                              |      | (5.2) |      | (0.6) |    | (0.3) |
| Balance at End of Year   | \$   | 5.3   | \$   | 9.9   | \$ | 4.6   |

Equity Method Limited Liability Investments include investments in limited liability investment companies and limited partnerships in which the Company's interests are not deemed minor and are accounted for under the equity method of accounting. The Company's investments in Equity Method Limited Liability Investments are generally of a passive nature in that the Company does not take an active role in the management of the investment entity. The Company's maximum exposure to loss at December 31, 2014 is limited to the total carrying value of \$184.8 million. In addition, the Company had outstanding commitments totaling approximately \$37.7 million to fund Equity Method Limited Liability Investments at December 31, 2014.

The carrying values of the Company's Other Investments at December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>                 | 2014        | 2013        |
|--|-------------|-------------|
| Loans to Policyholders at Unpaid Principal | \$<br>283.4 | \$<br>275.4 |
| Real Estate at Depreciated Cost            | 160.9       | 167.1       |
| Trading Securities at Fair Value.          | 4.9         | 5.0         |
| Other                                      | 0.4         | 0.5         |
| Total                                      | \$<br>449.6 | \$<br>448.0 |

#### **NOTE 4. GOODWILL**

Goodwill balances by business segment at December 31, 2014 and December 31, 2013 were:

| <u>DOLLARS IN MILLIONS</u>    | 2014     | 2013     |
|-------------------------------|----------|----------|
| Property & Casualty Insurance | 92.4     | 92.4     |
| Life & Health Insurance       | 219.4    | 219.4    |
| Total                         | \$ 311.8 | \$ 311.8 |

The Company tests goodwill for recoverability on an annual basis at the beginning of the first quarter and, if circumstances or events indicate that the fair value of a reporting unit may have declined below its carrying value, such tests are performed at intervening interim periods. The Company principally used projections of discounted future cash flows to estimate the fair values of the reporting units tested. For each reporting unit tested, the estimated fair value exceeded the carrying value of the reporting unit, and the Company concluded that the associated goodwill was recoverable at the aforementioned dates tested.

#### NOTE 5. PROPERTY AND CASUALTY INSURANCE RESERVES

Property and Casualty Insurance Reserve activity for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>  | 2014 |         | 2013 |         | 2012          |
|---|------|---------|------|---------|---------------|
| Beginning Property and Casualty Insurance Reserves:                           |      |         |      |         |               |
| Gross of Reinsurance at Beginning of Year.                                    | \$   | 843.5   | \$   | 970.6   | \$<br>1,029.1 |
| Less Reinsurance Recoverables at Beginning of Year.                           |      | 63.4    |      | 66.2    | 74.5          |
| Property and Casualty Insurance Reserves, Net of at Beginning of Year         |      | 780.1   |      | 904.4   | 954.6         |
| Incurred Losses and LAE related to:   |      |         |      |         |               |
| Current Year:   |      |         |      |         |               |
| Continuing Operations   |      | 965.4   | 1    | 1,056.5 | 1,253.1       |
| Prior Years:  |      |         |      |         |               |
| Continuing Operations   |      | (53.5)  |      | (59.8)  | (25.2)        |
| Discontinued Operations.  |      | (3.6)   |      | (4.8)   | (6.3)         |
| Total Incurred Losses and LAE related to Prior Years                          |      | (57.1)  |      | (64.6)  | (31.5)        |
| Total Incurred Losses and LAE   |      | 908.3   |      | 991.9   | 1,221.6       |
| Paid Losses and LAE related to:   |      |         |      |         |               |
| Current Year:   |      |         |      |         |               |
| Continuing Operations   |      | 639.8   |      | 682.2   | 801.4         |
| Prior Years:  |      |         |      |         |               |
| Continuing Operations   |      | 360.4   |      | 421.7   | 451.2         |
| Discontinued Operations.  |      | 9.2     |      | 12.3    | 19.2          |
| Total Paid Losses and LAE related to Prior Years                              |      | 369.6   |      | 434.0   | 470.4         |
| Total Paid Losses and LAE   |      | 1,009.4 |      | 1,116.2 | 1,271.8       |
| Property and Casualty Insurance Reserves, Net of Reinsurance at End of Year   |      | 679.0   |      | 780.1   | <br>904.4     |
| Plus Reinsurance Recoverables at End of Year.                                 |      | 54.9    |      | 63.4    | 66.2          |
| Property and Casualty Insurance Reserves, Gross of Reinsurance at End of Year | \$   | 733.9   | \$   | 843.5   | \$<br>970.6   |

Property and Casualty Insurance Reserves are estimated based on historical experience patterns and current economic trends. Actual loss experience and loss trends are likely to differ from these historical experience patterns and economic conditions. Loss experience and loss trends emerge over several years from the dates of loss inception. The Company monitors such emerging loss trends on a quarterly basis. Changes in such estimates are included in the Consolidated Statements of Income in the period of change.

In 2014, the Company reduced its property and casualty insurance reserves by \$57.1 million to recognize favorable development of losses and LAE from prior accident years. Personal lines insurance loss and LAE reserves developed favorably by \$50.9 million and commercial lines insurance loss and LAE reserves developed favorably by \$31.6 million, homeowners insurance loss and LAE reserves developed favorably by \$14.8 million, and other personal lines loss and LAE reserves developed favorably by \$4.5 million. The personal lines insurance losses and LAE reserves developed favorably due primarily to the emergence of more favorable loss patterns than expected for the three most recent prior accident years. Commercial lines insurance loss and LAE reserves included favorable development of \$2.6 million from continuing operations and \$3.6 million from discontinued operations. Commercial lines insurance losses and LAE reserves developed favorably from continuing operations due primarily to the emergence of more favorable loss patterns than expected for the 2013, 2011 and 2010 accident years.

## NOTE 5. PROPERTY AND CASUALTY INSURANCE RESERVES (Continued)

In 2013, the Company reduced its property and casualty insurance reserves by \$64.6 million to recognize favorable development of losses and LAE from prior accident years. Personal lines insurance loss and LAE reserves developed favorably by \$56.8 million and commercial lines insurance loss and LAE reserves developed favorably by \$7.8 million. Personal automobile insurance loss and LAE reserves developed favorably by \$30.1 million, homeowners insurance loss and LAE reserves developed favorably by \$6.6 million. The personal lines insurance losses and LAE reserves developed favorably due primarily to the emergence of more favorable loss patterns than expected for the four most recent prior accident years. Commercial lines insurance loss and LAE reserves included favorable development of \$3.0 million from continuing operations and \$4.8 million from discontinued operations. Commercial lines insurance losses and LAE reserves developed favorably from continuing operations due primarily to the emergence of more favorable loss patterns than expected for the 2011, 2010 and 2009 accident years, partially offset by less favorable loss patterns than expected for the 2012 accident year.

In 2012, the Company reduced its property and casualty insurance reserves by \$31.5 million to recognize favorable development of losses and LAE from prior accident years. Personal lines insurance loss and LAE reserves developed favorably by \$12.6 million and commercial lines insurance loss and LAE reserves developed favorably by \$18.9 million. Personal automobile insurance loss and LAE reserves developed adversely by \$2.2 million, homeowners insurance loss and LAE reserves developed favorably by \$11.7 million and other personal lines loss and LAE reserves developed favorably by \$3.1 million. Personal automobile loss and LAE reserves developed adversely for the 2011 accident year and developed favorably for the 2010, 2009 and 2008 accident years. Homeowners insurance loss and LAE reserves developed favorably due primarily to the emergence of more favorable loss patterns than expected for the three most recent prior accident years and favorable development on certain catastrophes. Commercial lines insurance loss and LAE reserves included favorable development of \$12.6 million from continuing operations and \$6.3 million from discontinued operations. Commercial lines insurance losses and LAE reserves developed favorably from continuing operations due primarily to the emergence of more favorable loss patterns than expected for the four most recent prior accident years. Commercial lines insurance loss and LAE reserves developed favorably from discontinued operations due primarily to the commutation of certain insurance liabilities that had been previously assumed.

The Company cannot predict whether loss and LAE reserves will develop favorably or unfavorably from the amounts reported in the Consolidated Financial Statements. The Company believes that any such development will not have a material effect on the Company's consolidated financial position, but could have a material effect on the Company's consolidated financial results for a given period.

Reinsurance recoverables on property and casualty insurance reserves were \$54.9 million and \$63.4 million at December 31, 2014 and 2013, respectively. These recoverables are concentrated with several reinsurers, the vast majority of which are highly rated by one or more of the principal investor and/or insurance company rating agencies. While most of these recoverables were unsecured at December 31, 2014 and 2013, the agreements with the reinsurers generally provide for some form of collateralization upon the occurrence of certain events.

#### **NOTE 6. DEBT**

Total amortized cost of debt outstanding at December 31, 2014 and 2013 was:

| <u>DOLLARS IN MILLIONS</u>                           |    | 2014  | 2013        |
|--|----|-------|-------------|
| Senior Notes:  |    |       |             |
| 6.00% Senior Notes due November 30, 2015             | \$ | 249.5 | \$<br>249.0 |
| 6.00% Senior Notes due May 15, 2017                  |    | 358.5 | 357.9       |
| 7.375% Subordinated Debentures due February 27, 2054 |    | 144.1 | <br>        |
| Total Debt Outstanding                               | \$ | 752.1 | \$<br>606.9 |

Interest Expense, including facility fees, accretion of discount and amortization of issuance costs, for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>                           | 2014 |       | 2013 |        | 2  | 2012  |
|--|------|-------|------|--------|----|-------|
| Notes Payable under Revolving Credit Agreement       | \$   | 0.8   | \$   | \$ 1.4 |    | 1.9   |
| Senior Notes Payable:                                |      |       |      |        |    |       |
| 6.00% Senior Notes due November 30, 2015             |      | 15.5  |      | 15.4   |    | 15.4  |
| 6.00% Senior Notes due May 15, 2017                  |      | 22.2  |      | 22.2   |    | 22.1  |
| 7.375% Subordinated Debentures due February 27, 2054 |      | 9.4   |      | _      |    | _     |
| Mortgage Note Payable                                |      | _     |      | 0.2    |    | 0.4   |
| Interest Expense before Capitalization of Interest   |      | 47.9  |      | 39.2   |    | 39.8  |
| Capitalization of Interest                           |      | (1.0) |      | (0.9)  |    | (1.8) |
| Total Interest Expense.                              | \$   | 46.9  | \$   | 38.3   | \$ | 38.0  |

Interest Paid, including facility fees, for the years ended December 31, 2014, 2013 and 2012 was:

| :  | 2014 |                     | 2013                       | 2012   |  |
|----|------|---------------------|----------------------------|--|--|
| \$ | 0.6  | \$                  | 0.8                        | \$   | 2.3  |
|    |      |                     |                            |  |  |
|    | 15.0 |                     | 15.0                       |  | 15.0   |
|    | 21.6 |                     | 21.6                       |  | 21.6   |
|    | 8.5  |                     | _                          |  | _  |
|    | _    |                     | 0.3                        |  | 0.4  |
| \$ | 45.7 | \$                  | 37.7                       | \$   | 39.3   |
|    |      | 15.0<br>21.6<br>8.5 | \$ 0.6 \$  15.0 21.6 8.5 — | \$ 0.6 \$ 0.8<br>15.0 15.0<br>21.6 21.6<br>8.5 — 0.3 | \$ 0.6 \$ 0.8 \$  15.0 15.0  21.6 21.6  8.5 —  0.3 |

Kemper has a four-year, \$225.0 million, unsecured, revolving credit agreement, expiring March 7, 2016, with a group of financial institutions. The credit agreement provides for fixed and floating rate advances for periods up to six months at various interest rates. The credit agreement contains various financial covenants, including limits on total debt to total capitalization, consolidated net worth and minimum risk-based capital ratios for Kemper's largest insurance subsidiaries, United Insurance and Trinity. Proceeds from advances under the credit agreement may be used for general corporate purposes, including repayment of existing indebtedness. There were no outstanding borrowings under the credit agreement at either December 31, 2014 or December 31, 2013.

United Insurance and Trinity are members of the FHLB of Chicago and Dallas, respectively. The FHLB memberships provide United Insurance and Trinity with access to additional sources of liquidity. Effective December 31, 2013, Trinity and the FHLB of Dallas entered into agreements pursuant to which Trinity may obtain advances from the FHLB of Dallas. Effective March 18, 2014, United Insurance and the FHLB of Chicago entered into agreements pursuant to which United Insurance may obtain advances from the FHLB of Chicago. Advances from the FHLB of Dallas and Chicago are subject to collateral requirements as specified in the respective agreements with Trinity and United Insurance. There were no advances from the FHLB of Dallas or Chicago outstanding at either December 31, 2014 or December 31, 2013.

#### **NOTE 6. DEBT (Continued)**

On February 27, 2014, Kemper issued \$150.0 million of its 7.375% subordinated debentures due February 27, 2054. The net proceeds of the issuance were \$144.0 million, net of discount and transaction costs, for an effective yield of 7.69%. The subordinated debentures are unsecured and are subordinated and junior to the senior indebtedness of Kemper. Interest on the subordinated debentures is payable quarterly. As long as no event of default has occurred, Kemper may defer interest payments on the subordinated debentures for up to five consecutive years without giving rise to an event of default. During a deferral period, interest will continue to accrue at the stated interest rate compounded quarterly. Kemper is permitted to redeem some or all of the subordinated debentures on or after February 27, 2019, at a redemption price that is equal to their principal amount plus accrued and unpaid interest. Kemper is permitted to redeem the subordinated debentures in whole, but not in part, at any time prior to February 27, 2019, within 90 days of the occurrence of certain tax events or rating agency events, at specified redemption prices.

In 2010, Kemper issued \$250 million of its 6.00% senior notes due November 30, 2015. The notes are unsecured and may be redeemed in whole at any time or in part from time to time at Kemper's option at specified redemption prices. Kemper issued the notes for proceeds of \$247.8 million, net of transaction costs, for an effective yield of 6.21%.

In 2007, Kemper issued \$360 million of its 6.00% senior notes due May 15, 2017. The notes are unsecured and may be redeemed in whole at any time or in part from time to time at Kemper's option at specified redemption prices. Kemper issued the notes for proceeds of \$354.8 million, net of transaction costs, for an effective yield of 6.19%.

## **NOTE 7. LEASES**

The Company leases certain office space under non-cancelable operating leases, with initial terms typically ranging from one to ten years, along with options that permit renewals for additional periods. The Company also leases certain equipment under non-cancelable operating leases, with initial terms typically ranging from one to five years. Minimum rent is expensed on a straight-line basis over the term of the lease.

Net rental expense for operating leases for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>  | 2014       | 2013 |       | 2012 |       |
|-----------------------------|------------|------|-------|------|-------|
| Minimum Rental Expense      | \$<br>21.5 | \$   | 28.3  | \$   | 33.2  |
| Less Sublease Rental Income | (1.3)      |      | (1.8) |      | (2.5) |
| Net Rental Expense          | \$<br>20.2 | \$   | 26.5  | \$   | 30.7  |

Future minimum lease payments under capital and operating leases at December 31, 2014 were:

| <u>DOLLARS IN MILLIONS</u>                      | Capital<br>Leases |       | <br>erating<br>eases |
|---|-------------------|-------|----------------------|
| 2015  | \$                | 1.9   | \$<br>16.5           |
| 2016  |                   | 1.9   | 14.1                 |
| 2017  |                   | 0.6   | 12.9                 |
| 2018  |                   | 0.1   | 9.0                  |
| 2019  |                   | _     | 7.7                  |
| 2020 and Thereafter                             |                   | _     | 19.1                 |
| Total Future Payments.                          | \$                | 4.5   | \$<br>79.3           |
| Less Imputed Interest                           |                   | (0.4) |                      |
| Present Value of Minimum Capital Lease Payments | \$                | 4.1   |                      |
|   |                   |       |                      |

The total of minimum rentals to be received in the future under non-cancelable subleases was \$5.9 million at December 31, 2014.

#### NOTE 8. SHAREHOLDERS' EQUITY

Kemper is authorized to issue 20 million shares of \$0.10 par value preferred stock and 100 million shares of \$0.10 par value common stock. No preferred shares were issued or outstanding at December 31, 2014 and 2013. There were 52,418,246 shares and 55,653,437 shares of common stock outstanding at December 31, 2014 and 2013, respectively. Common stock outstanding included 163,720 shares and 278,427 shares at December 31, 2014 and 2013, respectively, that have been issued, subject to certain vesting and other requirements, in connection with the Company's long-term equity compensation plans. See Note 9, "Long-Term Equity-based Compensation," to the Consolidated Financial Statements for a discussion of the restrictions and vesting provisions.

Kemper repurchased and retired 3.2 million shares of its common stock in open market transactions at an aggregate cost of \$115.5 million in 2014. Kemper repurchased and retired 3.0 million shares of its common stock in open market transactions at an aggregate cost of \$100.4 million in 2013. Kemper repurchased and retired 2.0 million shares of its common stock in open market transactions at an aggregate cost of \$60.7 million in 2012.

Various state insurance laws restrict the amount that an insurance subsidiary may pay in the form of dividends, loans or advances without the prior approval of regulatory authorities. Also, that portion of an insurance subsidiary's net equity which results from differences between statutory insurance accounting practices and GAAP would not be available for cash dividends, loans or advances. Kemper's insurance subsidiaries paid dividends of \$217.5 million to Kemper in 2014. In 2015, Kemper's insurance subsidiaries would be able to pay \$218 million in dividends to Kemper without prior regulatory approval. Kemper's insurance subsidiaries had net assets of \$2.4 billion, determined in accordance with GAAP, that were restricted from payment to Kemper without prior regulatory approval at December 31, 2014.

Kemper's insurance subsidiaries are required to file financial statements prepared on the basis of statutory insurance accounting practices, a comprehensive basis of accounting other than GAAP. Statutory capital and surplus for the Company's life and health insurance subsidiaries was \$437.3 million and \$430.2 million at December 31, 2014 and 2013, respectively. Statutory net income for the Company's life and health insurance subsidiaries was \$100.7 million, \$81.5 million and \$102.0 million for the years ended December 31, 2014, 2013 and 2012, respectively. Statutory capital and surplus for the Company's property and casualty insurance subsidiaries was \$947.5 million and \$989.7 million at December 31, 2014 and 2013, respectively. Statutory net income for the Company's property and casualty insurance subsidiaries was \$85.7 million, \$138.8 million and \$40.6 million for the years ended December 31, 2014, 2013 and 2012, respectively. Statutory capital and surplus and statutory net income exclude parent company operations.

Kemper's insurance subsidiaries are also required to hold minimum levels of statutory capital and surplus to satisfy regulatory requirements. The minimum statutory capital and surplus, or company action level RBC, necessary to satisfy regulatory requirements for the Company's life and health insurance subsidiaries collectively was \$125.4 million at December 31, 2014. The minimum statutory capital and surplus necessary to satisfy regulatory requirements for the Company's property and casualty insurance subsidiaries collectively was \$288.7 million at December 31, 2014. Company action level RBC is the level at which a company is required to file a corrective action plan with its regulators and is equal to 200% of the authorized control level RBC.

In 2014, Kemper paid dividends of \$51.8 million to its shareholders. Except for certain financial covenants under the 2016 Credit Agreement, there are no restrictions on Kemper's ability to pay dividends to its shareholders. Certain financial covenants, namely minimum net worth and a maximum debt to total capitalization ratio, under the 2016 Credit Agreement could limit the amount of dividends that Kemper may pay to shareholders at December 31, 2014. Kemper had the ability to pay without restrictions \$268 million in dividends to its shareholders and still be in compliance with all financial covenants under the 2016 Credit Agreement at December 31, 2014.

## NOTE 9. LONG-TERM EQUITY-BASED COMPENSATION

On May 4, 2011, Kemper's shareholders approved the 2011 Omnibus Equity Plan ("Omnibus Plan"). The Omnibus Plan replaced the Company's previous employee stock option plans, director stock option plan and restricted stock plan (collectively, the "Prior Plans"). Awards previously granted under the Prior Plans remain outstanding in accordance with their original terms. Beginning May 4, 2011, equity-based compensation awards may only be granted under the Omnibus Plan. A maximum number of 10,000,000 shares of Kemper common stock may be issued under the Omnibus Plan (the "Share Authorization"). As of December 31, 2014, there were 8,243,636 common shares available for future grants under the Omnibus Plan, of which 517,500 shares were reserved for future grants based on the achievement of performance goals under the terms of outstanding performance-based restricted stock and performance-based restricted stock unit ("RSU") awards.

The design of the Omnibus Plan provides for fungible use of shares to determine the number of shares available for future grants, with a fungible conversion factor of three to one, such that the Share Authorization will be reduced at two different rates, depending on the type of award granted. Each share of Kemper common stock issuable upon the exercise of stock options or stock appreciation rights will reduce the number of shares available for future grant under the Share Authorization by one share, while each share of Kemper common stock issued pursuant to "full value awards" will reduce the number of shares available for future grant under the Share Authorization by three shares. "Full value awards" are awards, other than stock options or stock appreciation rights, that are settled by the issuance of shares of Kemper common stock and include restricted stock, RSUs and deferred stock units ("DSUs"), if settled with stock, and other stock-based awards.

Outstanding equity-based compensation awards at December 31, 2014 consisted of tandem stock option and stock appreciation rights ("Tandem Awards"), time-vested restricted stock, time-vested RSUs, performance-based restricted stock, performance-based RSUs and DSUs. Effective February 4, 2014, the Company began issuing time-based and performance-based RSUs. Recipients of restricted stock receive full dividend and voting rights on the same basis by as all other outstanding shares of Kemper common stock. RSUs and DSUs give the recipient the right to receive one share of Kemper common stock for each RSU or DSU issued. Holders of RSUs and DSUs receive full dividend equivalents on the same basis as dividends are received by holders of all other outstanding shares of Kemper common stock, but do not receive voting rights until such shares are issued. Except as described below for equity-based compensation awards granted on or after May 1, 2013 to each member of the Board of Directors who is not employed by the Company ("Non-employee Directors"), all outstanding awards are subject to forfeiture until certain restrictions have lapsed.

For equity-based compensation awards with a graded vesting schedule, the Company recognizes compensation expense on a straight-line basis over the requisite service period for each separately-vesting portion of the awards as if each award were, in substance, multiple awards. Compensation expense is recognized only for those awards expected to vest, with forfeitures estimated at the date of grant based on the Company's historical experience and future expectations. Equity-based compensation expense was \$6.4 million, \$5.5 million and \$5.8 million for the years ended December 31, 2014, 2013 and 2012, respectively. Total unamortized compensation expense related to nonvested awards at December 31, 2014 was \$4.4 million, which is expected to be recognized over a weighted-average period of 1.8 years.

The Compensation Committee of the Board of Directors, or the Board's authorized designee, has sole discretion to determine the persons to whom awards under the Omnibus Plan are granted, and the material terms of the awards. For Tandem Awards, material terms include the number of shares covered by such awards and the exercise price, vesting and expiration dates of such awards. Tandem Awards are non-transferable. The exercise price of Tandem Awards is the fair value of Kemper's common stock on the date of grant. Employee Tandem Awards, time-based restricted stock awards and time-based RSU awards generally vest, beginning six months after date of grant, in four equal annual installments over a period of three and one-half years, with the Tandem Awards expiring ten years from the date of grant. Employee performance-based restricted stock and RSU awards generally vest over a period of three years, subject to achievement of performance goals and other restrictions.

Each Non-employee Director receives an initial option to purchase 4,000 shares of Kemper common stock immediately upon becoming a director. In addition, on the date of each annual meeting of Kemper's shareholders, eligible Non-employee Directors automatically receive annual grants of options to purchase 4,000 shares of common stock. Prior to May 1, 2013, such options granted to Non-employee Directors were exercisable one year from the date of grant at an exercise price equal to the fair market value of Kemper's common stock on the date of grant and expire ten years from the date of grant. Effective May 1, 2013, new grants of such options are fully vested and exercisable on the date of grant at an exercise price equal to the fair market value of Kemper's common stock on the date of grant. In addition to the option awards, effective May 1, 2013, annual awards to each Non-employee Director include 500 DSUs. The DSUs granted to Non-employee Directors are fully vested on the date of grant. Conversion of the DSUs into shares of Kemper's common stock is deferred until the date a director's board service terminates.

All of the Company's prior stock option plans included provisions, subject to certain limitations, to automatically grant restorative, or reload stock options ("Restorative Options"), to replace shares of previously owned Kemper common stock that an exercising option holder surrenders, either actually or constructively, to satisfy the exercise price and/or tax withholding obligations relating to the exercise. The restorative feature was eliminated prospectively for original option awards granted on or after February 3, 2009. Restorative Options may still be granted, subject to certain limitations, in connection with the exercise of original options granted before February 3, 2009. Restorative Options are subject to the same terms and conditions as the original options, including the expiration date, except that the exercise price is equal to the fair value of Kemper common stock on the date of grant of a Restorative Option and cannot be exercised until six months after the date of grant. The grant of a Restorative Option does not result in an increase in the total number of shares and options held by an employee, but changes the mix of the two.

The Company uses the Black-Scholes option pricing model to estimate the fair value of each Tandem Award on the date of grant. The expected terms of Tandem Awards are developed by considering the Company's historical Tandem Award exercise experience, demographic profiles, historical share retention practices of employees and assumptions about their propensity for early exercise in the future. Further, the Company aggregates individual awards into relatively homogenous groups that exhibit similar exercise behavior to obtain a more refined estimate of the expected term of options. Expected volatility is estimated using weekly historical volatility. The Company believes that historical volatility is currently the best estimate of expected volatility. The dividend yield in 2014, 2013 and 2012 was calculated by taking the natural logarithm of the annualized yield divided by the Kemper common stock price on the date of grant. The risk-free interest rate was the yield on the grant date of U.S. Treasury zero coupon issues with a maturity comparable to the expected term of the option.

The assumptions used in the Black-Scholes pricing model for Tandem Awards granted during the years ended December 31, 2014, 2013 and 2012, were as follows:

|   | 2014                       |       | 2013     |        | 2012     |        |
|---|----------------------------|-------|----------|--------|----------|--------|
| RANGE OF VALUATION ASSUMPTIONS          |                            |       |          |        |          |        |
| Expected Volatility                     | <b>25.76%</b> - <b>4</b> 4 | 1.43% | 39.10% - | 48.23% | 29.36% - | 53.84% |
| Risk-free Interest Rate                 | 1.07 - 2                   | 2.14  | 0.62 -   | 1.38   | 0.16 -   | 1.26   |
| Expected Dividend Yield                 | 2.53 - 2                   | 2.60  | 2.83 -   | 3.00   | 2.92 -   | 3.26   |
| WEIGHTED-AVERAGE EXPECTED LIFE IN YEARS |                            |       |          |        |          |        |
| Employee Grants                         | 4 - 7                      |       | 4 - ′    | 7      | 1 - 3    | 7      |
| Director Grants                         | 6                          |       | 6        |        | 6        |        |

Tandem Award activity for the year ended December 31, 2014 is presented below:

|  | Shares<br>Subject to<br>Awards | a<br>Exer | eighted-<br>verage<br>rcise Price<br>Share (\$) | Weighted-<br>average<br>Remaining<br>Contractual<br>Life (in Years) | I  | ggregate<br>ntrinsic<br>Value<br>n Millions) |
|--|--------------------------------|-----------|---|---|----|--|
| Outstanding at Beginning of the Year             | 2,543,673                      | \$        | 41.37   |   |    |  |
| Granted  | 289,000                        |           | 36.59   |   |    |  |
| Exercised  | (46,125)                       |           | 29.04   |   |    |  |
| Forfeited or Expired                             | (520,837)                      |           | 46.94   |   |    |  |
| Outstanding at December 31, 2014                 | 2,265,711                      |           | 39.74   | 3.8   | \$ | 4.3  |
| Vested and Expected to Vest at December 31, 2014 | 2,242,297                      | \$        | 39.80   | 3.8   | \$ | 4.2  |
| Exercisable at December 31, 2014                 | 1,944,207                      | \$        | 40.59   | 3.0   | \$ | 3.7  |

The weighted-average grant-date fair values of Tandem Awards granted during 2014, 2013 and 2012 were \$10.49, \$10.20 and \$9.40, respectively. Total intrinsic value of Tandem Awards exercised was \$0.4 million, \$4.1 million and \$3.0 million for the years ended December 31, 2014, 2013 and 2012, respectively. Cash received from exercises of Tandem Awards was \$0.5 million, \$1.7 million and \$1.3 million for the years ended December 31, 2014, 2013 and 2012, respectively. Total tax benefit

realized for tax deductions from exercises of Tandem Awards was \$0.1 million, \$1.4 million and \$1.0 million for the years ended December 31, 2014, 2013 and 2012, respectively.

Information pertaining to Tandem Awards outstanding at December 31, 2014 is presented below:

|                   |               |                                | Outstar                               | nding        |   | Exerc                          |           |   |  |       |
|-------------------|---------------|--------------------------------|---------------------------------------|--------------|---|--------------------------------|-----------|---|--|-------|
| Range of Exercise | e Prices (\$) | Shares<br>Subject to<br>Awards | Weigh<br>avera<br>Exercise<br>Per Sha | ige<br>Price | Weighted-<br>average<br>Remaining<br>Contractual<br>Life (in Years) | Shares<br>Subject to<br>Awards | a<br>Exer | eighted-<br>verage<br>rcise Price<br>Share (\$) |  |       |
| \$<br>10.00 -     | \$ 15.00      | 15,000                         | \$                                    | 13.55        | 2.26  | 15,000                         | \$        | 13.55   |  |       |
| 15.01 -           | 20.00         | 8,000                          |                                       | 16.48        | 4.35  | 8,000                          |           | 16.48   |  |       |
| 20.01 -           | 25.00         | 29,000                         |                                       | 23.36        | 3.86  | 29,000                         |           | 23.36   |  |       |
| 25.01 -           | 30.00         | 379,000                        | 28.84                                 |              | 6.17  | 332,998                        |           | 28.74   |  |       |
| 30.01 -           | 35.00         | 226,250                        | 33.16                                 |              | 33.16   |                                | 8.12      | 130,500   |  | 32.94 |
| 35.01 -           | 40.00         | 573,250                        |                                       | 36.91        | 5.86  | 393,498                        |           | 37.11   |  |       |
| 40.01 -           | 45.00         | 184,902                        |                                       | 43.10        | 0.09  | 184,902                        |           | 43.10   |  |       |
| 45.01 -           | 50.00         | 793,541                        |                                       | 48.59        | 1.15  | 793,541                        |           | 48.59   |  |       |
| 50.01 -           | 55.00         | 56,768                         |                                       | 51.16        | 0.10  | 56,768                         |           | 51.16   |  |       |
| <br>10.00 -       | 55.00         | 2,265,711                      |                                       | 39.74        | 3.82  | 1,944,207                      |           | 40.59   |  |       |

The grant-date fair values of time-based restricted stock and time-based RSU awards are determined using the closing price of Kemper common stock on the date of grant. Activity related to nonvested time-based restricted stock and nonvested time-based RSUs for the year ended December 31, 2014 was as follows:

|  | Time-based Re<br>Awa  | ted Stock | Time-based               | RSU Awards |   |       |
|--|---|-----------|--------------------------|------------|---|-------|
|  | Weighted-<br>average<br>Grant-date<br>Number of Fair Value Number of<br>Shares Per Share RSUs |           | e<br>ate<br>ue Number of |            | eighted-<br>verage<br>ant-date<br>iir Value<br>er RSU |       |
| Nonvested Balance at Beginning of the Year | 101,627   | \$        | 31.48                    | _          | \$  | _     |
| Granted                                    | 2,000   |           | 38.59                    | 41,925     |   | 36.56 |
| Vested                                     | (25,568)  |           | 30.56                    | (9,351)    |   | 36.47 |
| Forfeited                                  | (24,964)  |           | 30.96                    | (2,550)    |   | 36.47 |
| Nonvested Balance at End of Period         | 53,095  | \$ 32.42  |                          | 30,024     | \$  | 36.60 |

Prior to February 3, 2009, only awards of time-vested restricted stock had been granted. Beginning on February 3, 2009, in addition to time-vested restricted stock granted to certain employees and officers, the Company began making performance-based restricted awards to certain officers and employees. The initial number of shares or RSUs awarded to each participant of a performance-based award represents the shares that would vest, or, in the case of a RSU, that would vest and would be issued, if the performance level attained were to be at the "target" performance level. For performance above the target level, each participant would receive a grant of additional shares of stock up to a maximum of 100% of the initial number of shares or RSUs awarded to the participant. The final payout of these awards, and any forfeitures of shares for performance below the "target" performance level, will be determined based on Kemper's total shareholder return over a three-year performance period relative to a peer group comprised of all the companies in the S&P Supercomposite Insurance Index.

If, at the end of the performance period, the Company's relative performance:

- exceeds the "target" performance level, additional shares of stock will be issued to the award recipient;
- is below the "target" performance level, but at or above a "minimum" performance level, only a portion of the shares of performance-based restricted stock originally issued to the award recipient will vest; or
- is below a "minimum" performance level, none of the shares of performance-based restricted stock originally issued to the award recipient will vest.

The grant date fair values of the performance-based restricted stock and performance-based RSU awards are determined using the Monte Carlo simulation method. The Monte Carlo simulation model produces a risk-neutral simulation of the daily returns on the common stock of Kemper and each of the other companies included in the peer group. Returns generated by the simulation depend on the risk-free interest rate used and the volatilities of, and the correlation between, these stocks. The model simulates stock prices and dividend payouts to the end of the three-year performance period. Total shareholder returns are generated for each of these stocks based on the simulated prices and dividend payouts. The total shareholder returns are then ranked, and Kemper's simulated ranking is converted to a payout percentage based on the terms of the performance-based restricted stock and performance-based RSU awards. The payout percentage is applied to the simulated stock price at the end of the performance period, reinvested dividends are added back, and the total is discounted to the valuation date at the risk-free rate. This process is repeated approximately ten thousand times, and the grant date fair value is equal to the average of the results from these trials.

Activity related to nonvested performance-based restricted stock and nonvested performance-based RSU awards for the year ended December 31, 2014 was as follows:

|  | Performa<br>Restricted S   |       | Performance<br>Awa |               | ed RSU  |       |  |
|--|--|-------|--------------------|---------------|---|-------|--|
|  | Weighted-<br>average<br>Grant-date<br>Number of Fair Value<br>Shares Per Share |       | Number of<br>RSUs  | a<br>Gr<br>Fa | eighted-<br>verage<br>ant-date<br>iir Value<br>er RSU |       |  |
| Nonvested Balance at Beginning of the Year | 176,800  | \$    | 39.54              |               | \$  |       |  |
| Granted                                    | _  |       | _                  | 66,575        |   | 40.50 |  |
| Vested                                     | (54,934)   | 39.83 |                    | _             |   | _     |  |
| Forfeited                                  | (11,241)   |       | 40.75              | (4,700)       |   | 40.50 |  |
| Nonvested Balance at End of Period         | 110,625  | \$    | 39.28              | 61,875        | \$  | 40.50 |  |

The number of additional shares that would be granted if the Company were to meet or exceed the maximum performance levels related to the outstanding performance-based awards for the 2014 and 2013 three-year performance periods was 61,875 common shares and 52,850 common shares, respectively, (as "full value awards," the equivalent of 185,625 shares and 158,550 shares, respectively, under the Share Authorization) at December 31, 2014. For the 2012 three-year performance period, the Company was below the minimum performance level, and all of the related 57,775 shares of performance-based restricted shares were forfeited on January 31, 2015, the three-year anniversary of their grant date. For the 2011 three-year performance period, the Company exceeded target performance levels with a payout percentage of 118%. Accordingly, an additional 9,014 shares of stock were issued to award recipients on February 1, 2014 (the "2011 Additional Shares"). For the 2010 three-year performance period, the Company exceeded target performance levels with a payout percentage of 114%. Accordingly, an additional 6,996 shares of stock were issued to award recipients on February 2, 2013 (the "2010 Additional Shares"). For the 2009 three-year performance period, the Company exceeded target performance levels with a payout percentage of 183%. Accordingly, an additional 40,727 shares of stock were issued to award recipients on February 3, 2012 (the "2009 Additional Shares").

The total fair value of time-vested and performance-based restricted stock and RSUs that vested during the year ended December 31, 2014 and the 2011 Additional Shares that were issued was \$3.6 million and the tax benefits for tax deductions realized from such shares was \$1.2 million. The total fair value of the shares of time-vested and performance-based restricted stock that vested during the year ended December 31, 2013 and the 2010 Additional Shares was \$4.1 million and the tax benefits for tax deductions realized from such shares was \$1.4 million. The total fair value of the shares of time-vested and performance-based restricted stock that vested during the year ended December 31, 2012 and the 2009 Additional Shares was \$4.0 million and the tax benefits for tax deductions realized from such shares was \$1.4 million.

The grant-date fair values of DSU awards granted to Non-employee Directors are determined using the closing price of Kemper common stock on the date of grant. DSU awards granted to Non-employee Directors are fully vested on the date of grant. The total fair value of DSUs that vested during the years ended December 31, 2014 and 2013 was \$0.2 million and \$0.1 million, respectively.

Activity related to DSU awards for the year ended December 31, 2014 was as follows:

|  | Number of<br>DSUs | ar<br>Gr:<br>Fa | eignted-<br>verage<br>ant-date<br>ir Value<br>er DSU |
|--|-------------------|-----------------|--|
| Vested Balance at Beginning of the Year. | 4,000             | \$              | 31.50  |
| Granted and Vested                       | 4,000             |                 | 37.53  |
| Vested Balance at End of Period.         | 8,000             | \$              | 34.52  |

Weighted

# NOTE 10. INCOME FROM CONTINUING OPERATIONS PER UNRESTRICTED SHARE

The Company's awards of restricted stock contain rights to receive non-forfeitable dividends and participate in the undistributed earnings with common shareholders. The Company's awards of RSUs and DSUs contain rights to receive non-forfeitable dividend equivalents and participate in the undistributed earnings with common shareholders. Accordingly, the Company is required to apply the two-class method of computing basic and diluted earnings per share. A reconciliation of the numerator and denominator used in the calculation of Basic Income from Continuing Operations Per Unrestricted Share and Diluted Income from Continuing Operations Per Unrestricted Share for the years ended December 31, 2014, 2013 and 2012 is as follows:

|  |          | 2014    | 2013              |         |       | 2012    |    |        |
|--|----------|---------|-------------------|---------|-------|---------|----|--------|
| <u>DOLLARS IN MILLIONS</u>   |          |         |                   |         |       |         |    |        |
| Income from Continuing Operations  | \$       | 112.6   | \$                | 214.5   | \$    | 91.8    |    |        |
| Less Income from Continuing Operations Attributed to Participating Awards                |          | 0.5     |                   | 1.1     |       | 0.5     |    |        |
| Income from Continuing Operations Attributed to Unrestricted Shares                      |          | 112.1   |                   | 213.4   |       | 91.3    |    |        |
| Dilutive Effect on Income of Equity-based Compensation Equivalent Shares                 |          | _       |                   | _       |       | _       |    |        |
| Diluted Income from Continuing Operations Attributed to Unrestricted Shares              | \$ 112.1 |         | \$ 213.4          |         | \$    | 91.3    |    |        |
|  |          |         |                   |         |       |         |    |        |
| SHARES IN THOUSANDS  |          |         |                   |         |       |         |    |        |
| Weighted-average Unrestricted Shares Outstanding   | 53       | 3,762.5 | 50                | 6,856.9 | 58    | ,857.3  |    |        |
| Equity-based Compensation Equivalent Shares  |          | 105.4   | <b>105.4</b> 126. |         | 126.7 |         |    | 141.7  |
| Weighted-average Unrestricted Shares and Equivalent Shares Outstanding Assuming Dilution | 53,867.9 |         | 53,867.9          |         | 50    | 6,983.6 | 58 | ,999.0 |
| DED UNDEGTRICTED GHADE IN HUIOLE DOLLARG   |          |         |                   |         |       |         |    |        |
| PER UNRESTRICTED SHARE IN WHOLE DOLLARS  |          |         |                   |         |       |         |    |        |
| Basic Income from Continuing Operations Per Unrestricted Share                           | \$       | 2.08    | \$                | 3.75    | \$    | 1.55    |    |        |
| Diluted Income from Continuing Operations Per Unrestricted Share                         | \$       | 2.08    | \$                | 3.74    | \$    | 1.54    |    |        |

The number of shares of Kemper common stock that were excluded from the calculations of Equity-based Compensation Equivalent Shares and Weighted-average Unrestricted Shares and Equivalent Shares Outstanding Assuming Dilution for the years ended December 31, 2014, 2013 and 2012 because the exercise prices for the options exceeded the average market price is presented below.

| SHARES IN THOUSANDS  | 2014    | 2013    | 2012    |
|--|---------|---------|---------|
| Equity-based Compensation Equivalent Shares  | 1,605.1 | 2,080.9 | 2,756.1 |
| Weighted-average Unrestricted Shares and Equivalent Shares Outstanding Assuming Dilution | 1,605.1 | 2,080.9 | 2,756.1 |

# NOTE 11. OTHER COMPREHENSIVE INCOME (LOSS) AND ACCUMULATED OTHER COMPREHENSIVE INCOME

The components of Other Comprehensive Income (Loss) Before Income Taxes for the years ended December 31, 2014, 2013 and 2012 were:

| and 2012 were.   |     |         |     |         |    |        |
|--|-----|---------|-----|---------|----|--------|
| <u>DOLLARS IN MILLIONS</u>   |     | 2014    |     | 2013    |    | 2012   |
| Other Comprehensive Income (Loss) Before Income Taxes:   |     |         |     |         |    |        |
| Unrealized Holding Gains (Losses) Arising During the Year Before Reclassification Adjustment         | \$  | 259.7   | \$  | (324.9) | \$ | 157.9  |
| Reclassification Adjustment for Amounts Included in Net Income                                       |     | (25.1)  |     | (37.9)  |    | (61.2) |
| Unrealized Holding Gains (Losses)  |     | 234.6   |     | (362.8) |    | 96.7   |
| Foreign Currency Translation Adjustments Arising During the Year Before Reclassification Adjustment. |     | (1.0)   |     | 0.2     |    | 1.6    |
| Reclassification Adjustment for Amounts Included in Net Income                                       |     |         |     |         |    |        |
| Foreign Currency Translation Adjustments   |     | (1.0)   |     | 0.2     |    | 1.6    |
| Net Unrecognized Postretirement Benefit Costs Arising During the Year                                |     | (106.4) |     | 61.6    |    | (29.4) |
| Amortization of Net Unrecognized Postretirement Benefit Costs  |     | 7.9     |     | 25.0    |    | 16.2   |
| Net Unrecognized Postretirement Benefit Costs  |     | (98.5)  |     | 86.6    |    | (13.2) |
| Other Comprehensive Income (Loss) Before Income Taxes  | \$  | 135.1   | \$  | (276.0) | \$ | 85.1   |
| The components of Other Comprehensive Income Tax Benefit (Expense) for the years ende 2012 were:     | d D |         | 31, |         | 13 |        |
| DOLLARS IN MILLIONS  |     | 2014    | _   | 2013    | _  | 2012   |
| Income Tax Benefit (Expense):  |     |         |     |         |    |        |
| Unrealized Holding Gains and Losses Arising During the Year Before Reclassification Adjustment       | \$  | (91.6)  | \$  | 115.9   | \$ | (55.9) |
| Reclassification Adjustment for Amounts Included in Net Income                                       |     | 8.8     |     | 13.2    |    | 21.5   |
| Unrealized Holding Gains and Losses  |     | (82.8)  |     | 129.1   |    | (34.4) |
| Foreign Currency Translation Adjustments Arising During the Year Before Reclassification Adjustment  |     | 0.4     |     | (0.1)   |    | (0.6)  |
| Reclassification Adjustment for Amounts Included in Net Income                                       |     | _       |     |         |    | _      |
| Foreign Currency Translation Adjustment  |     | 0.4     |     | (0.1)   |    | (0.6)  |
| Net Unrecognized Postretirement Benefit Costs Arising During the Year                                |     | 37.5    |     | (21.6)  |    | 10.3   |
| Amortization of Net Unrecognized Postretirement Benefit Costs  |     | (2.8)   |     | (8.8)   |    | (5.7)  |
| Net Unrecognized Postretirement Benefit Costs  |     | 34.7    |     | (30.4)  |    | 4.6    |
| Other Comprehensive Income Tax Benefit (Expense)   | \$  | (47.7)  | \$  | 98.6    | \$ | (30.4) |
| The components of AOCI at December 31, 2014 and 2013 were:   |     |         |     |         |    |        |
| <u>DOLLARS IN MILLIONS</u>   |     |         |     | 2014    |    | 2013   |
| Unrealized Gains on Investments, Net of Income Taxes:  |     |         |     |         |    |        |
| Available for Sale Fixed Maturities with Portion of OTTI Recognized in Earnings                      |     |         | \$  | 2.8     | \$ | 0.3    |
| Other Net Unrealized Gains on Investments  |     |         |     | 324.8   |    | 175.5  |
| Foreign Currency Translation Adjustments, Net of Income Taxes.                                       |     |         |     | 0.2     |    | 0.8    |
| Net Unrecognized Postretirement Benefit Costs, Net of Income Taxes                                   |     |         |     | (105.1) |    | (41.3) |
| Accumulated Other Comprehensive Income   |     |         | \$  | 222.7   | \$ | 135.3  |

# NOTE 11. OTHER COMPREHENSIVE INCOME (LOSS) AND ACCUMULATED OTHER COMPREHENSIVE INCOME (Continued)

Components of AOCI were reclassified to the following lines of the Consolidated Statements of Income for the years ended December 31, 2014, 2013 and 2012:

| DOLLARS IN MILLIONS   | 2014  |        | 014 2013 |                  |    | 2012   |  |       |
|---|-------|--------|----------|------------------|----|--------|--|-------|
| Reclassification of AOCI from Unrealized Gains and Losses on Available For Sale Securities to:  |       |        |          |                  |    |        |  |       |
| Net Realized Gains on Sales of Investments  | \$    | 37.9   | \$       | 51.8             | \$ | 65.0   |  |       |
| Net Impairment Losses Recognized in Earnings  |       | (12.8) |          | (12.8)           |    | (13.9) |  | (3.8) |
| Total Before Income Taxes.  |       | 25.1   |          | <b>25.1</b> 37.9 |    | 37.9   |  | 61.2  |
| Income Tax Expense  | (8.8) |        | (13.2)   |                  |    | (21.5) |  |       |
| Reclassification from AOCI, Net of Income Taxes.  |       | 16.3   |          | 24.7             |    | 39.7   |  |       |
| Reclassification of AOCI from Amortization of Net Unrecognized Postretirement Benefit Costs to: |       |        |          |                  |    |        |  |       |
| Interest and Other Expenses   |       | (7.9)  |          | (25.0)           |    | (16.2) |  |       |
| Income Tax Benefit  |       | 2.8    |          | 8.8              |    | 5.7    |  |       |
| Reclassification from AOCI, Net of Income Taxes.  |       | (5.1)  |          | (16.2)           |    | (10.5) |  |       |
| Total Reclassification from AOCI to Net Income.   | \$    | 11.2   | \$       | 8.5              | \$ | 29.2   |  |       |

## NOTE 12. INCOME FROM INVESTMENTS

Net Investment Income for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>                  | 2014 |       | 2013 |       | <br>2012    |
|---|------|-------|------|-------|-------------|
| Investment Income (Loss):                   |      |       |      |       |             |
| Interest and Dividends on Fixed Maturities  | \$   | 227.4 | \$   | 235.5 | \$<br>246.1 |
| Dividends on Equity Securities              |      | 59.9  |      | 38.0  | 25.7        |
| Equity Method Limited Liability Investments |      | 9.0   |      | 26.4  | 9.3         |
| Fair Value Option Investments               |      | (0.7) |      |       |             |
| Short-term Investments                      |      | 0.6   |      | 0.1   | 0.2         |
| Real Estate                                 |      | 12.1  |      | 20.8  | 27.4        |
| Loans to Policyholders                      |      | 20.5  |      | 19.8  | 18.9        |
| Other                                       |      | 0.1   |      | _     | 0.1         |
| Total Investment Income                     |      | 328.9 |      | 340.6 | 327.7       |
| Investment Expenses:                        |      |       |      |       |             |
| Real Estate                                 |      | 11.3  |      | 18.3  | 26.1        |
| Other Investment Expenses                   |      | 8.5   |      | 7.6   | 5.7         |
| Total Investment Expenses                   |      | 19.8  |      | 25.9  | 31.8        |
| Net Investment Income.                      | \$   | 309.1 | \$   | 314.7 | \$<br>295.9 |
|   |      |       |      |       |             |

Other Receivables includes accrued investment income of \$65.5 million and \$66.7 million at December 31, 2014 and 2013, respectively.

# NOTE 12. INCOME FROM INVESTMENTS (Continued)

The components of Net Realized Gains on Sales of Investments for the years ended December 31, 2014, 2013 and 2012 were:

| DOLLARS IN MILLIONS                          | 2  | 2014  | 2  | 2013  | 2  | 2012  |
|--|----|-------|----|-------|----|-------|
| Fixed Maturities:                            |    |       |    |       |    |       |
| Gains on Sales.                              | \$ | 7.0   | \$ | 30.9  | \$ | 56.9  |
| Losses on Sales                              |    | (0.2) |    | (0.4) |    | (0.1) |
| Equity Securities:                           |    |       |    |       |    |       |
| Gains on Sales                               |    | 33.1  |    | 21.8  |    | 8.3   |
| Losses on Sales                              |    | (2.0) |    | (0.5) |    | (0.2) |
| Equity Method Limited Liability Investments: |    |       |    |       |    |       |
| Gains on Sales                               |    | _     |    | 2.5   |    | _     |
| Real Estate:                                 |    |       |    |       |    |       |
| Gains on Sales                               |    | _     |    | 44.2  |    | 0.2   |
| Losses on Sales                              |    | (0.2) |    |       |    |       |
| Other Investments:                           |    |       |    |       |    |       |
| Gain on Sale of Subsidiary                   |    | 1.6   |    | _     |    | _     |
| Gains on Other Sales                         |    | _     |    | 0.1   |    | _     |
| Losses on Sales                              |    | (0.1) |    | (0.1) |    | _     |
| Net Gains (Losses) on Trading Securities     |    | (0.1) |    | 0.6   |    | 0.3   |
| Net Realized Gains on Sales of Investments   | \$ | 39.1  | \$ | 99.1  | \$ | 65.4  |
| Gross Gains on Sales                         | \$ | 41.7  | \$ | 99.5  | \$ | 65.4  |
| Gross Losses on Sales                        |    | (2.5) |    | (1.0) |    | (0.3) |
| Net Gains (Losses) on Trading Securities     |    | (0.1) |    | 0.6   |    | 0.3   |
| Net Realized Gains on Sales of Investments   | \$ | 39.1  | \$ | 99.1  | \$ | 65.4  |

The components of Net Impairment Losses Recognized in Earnings reported in the Consolidated Statements of Income for the years ended December 31, 2014, 2013 and 2012 were:

| <u>DOLLARS IN MILLIONS</u>                   | 2014         |    | 2013   | - 1 | 2012  |
|--|--------------|----|--------|-----|-------|
| Fixed Maturities                             | \$<br>(5.7)  | \$ | (10.3) | \$  | (1.9) |
| Equity Securities.                           | (7.1)        |    | (3.6)  |     | (1.9) |
| Real Estate                                  | (2.4)        |    |        |     | (3.1) |
| Net Impairment Losses Recognized in Earnings | \$<br>(15.2) | \$ | (13.9) | \$  | (6.9) |
|  |              |    |        | _   |       |

## **NOTE 13. INSURANCE EXPENSES**

Insurance Expenses for the years ended December 31, 2014, 2013 and 2012 were:

| <u>DOLLARS IN MILLIONS</u>                         | 2014 |         | 2014 20 |         | 2013        |  | 2012 |
|--|------|---------|---------|---------|-------------|--|------|
| Commissions  | \$   | 324.6   | \$      | 345.7   | \$<br>366.1 |  |      |
| General Expenses                                   |      | 258.1   |         | 257.1   | 262.9       |  |      |
| Taxes, Licenses and Fees.                          |      | 38.9    |         | 42.8    | 44.7        |  |      |
| Total Costs Incurred                               |      | 621.6   |         | 645.6   | 673.7       |  |      |
| Policy Acquisition Costs:                          |      |         |         |         |             |  |      |
| Deferred   |      | (235.8) |         | (253.4) | (266.4)     |  |      |
| Amortized  |      | 235.4   |         | 253.9   | 257.0       |  |      |
| Net Policy Acquisition Costs Amortized (Deferred)  |      | (0.4)   |         | 0.5     | (9.4)       |  |      |
| Life VIF and P&C Customer Relationships Amortized. |      | 7.2     |         | 8.3     | 8.0         |  |      |
| Insurance Expenses                                 | \$   | 628.4   | \$      | 654.4   | \$<br>672.3 |  |      |

Commissions for servicing policies are expensed as incurred, rather than deferred and amortized.

# NOTE 14. INCOME TAXES

The components of Liabilities for Income Taxes at December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>      |    | 2014 | 2  | 013 |
|---------------------------------|----|------|----|-----|
| Current Income Tax Liabilities  | \$ | 7.8  | \$ | 1.5 |
| Deferred Income Tax Liabilities |    | 21.5 |    |     |
| Unrecognized Tax Benefits       |    | 7.2  |    | 6.8 |
| Liabilities for Income Taxes.   | \$ | 36.5 | \$ | 8.3 |

The tax effects of temporary differences that give rise to significant portions of the Company's Net Deferred Income Tax Assets and Deferred Income Tax Liabilities at December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>                      | 2014 |              | <br>2013   |
|---|------|--------------|------------|
| Deferred Income Tax Assets:                     |      |              |            |
| Insurance Reserves                              | \$   | <b>78.</b> 7 | \$<br>76.4 |
| Unearned Premium Reserves                       |      | 35.5         | 40.2       |
| Tax Capitalization of Policy Acquisition Costs. |      | 73.0         | 73.3       |
| Payroll and Employee Benefit Accruals           |      | <b>74.0</b>  | 38.8       |
| Net Operating Loss Carryforwards                |      | 31.7         | 53.3       |
| Other   |      | 9.8          | 12.6       |
| Total Deferred Income Tax Assets                | 3    | 02.7         | 294.6      |
| Deferred Income Tax Liabilities:                |      |              |            |
| Investments                                     | 1    | 60.1         | 80.0       |
| Deferred Policy Acquisition Costs               | 1    | 06.1         | 106.0      |
| Life VIF and P&C Customer Relationships         |      | 17.7         | 20.2       |
| Goodwill and Licenses                           |      | 28.4         | 26.8       |
| Depreciable Assets                              |      | 7.4          | 26.0       |
| Other   |      | 4.5          | 3.8        |
| Total Deferred Income Tax Liabilities           | 3    | 24.2         | 262.8      |
| Net Deferred Income Tax Assets (Liabilities)    | \$ ( | (21.5)       | \$<br>31.8 |

#### **NOTE 14. INCOME TAXES (Continued)**

The expiration of federal net operating loss ("NOL") carryforwards and their related deferred income tax assets is presented below by year of expiration.

| DOLLARS IN MILLIONS | NOL<br>Carry-<br>forwards |      | <br>ferred<br>x Asset |
|---------------------|---------------------------|------|-----------------------|
| Expiring in:        |                           |      |                       |
| 2020                | \$                        | 8.1  | \$<br>2.8             |
| 2021 through 2025   |                           | 30.6 | 10.8                  |
| 2026 through 2030   |                           | 29.8 | 10.4                  |
| 2031 through 2032   |                           | 22.0 | 7.7                   |
| Total All Years     | \$                        | 90.5 | \$<br>31.7            |

Except for the NOL carryforwards scheduled to expire in 2031 through 2032, all of the NOL carryforwards were acquired in connection with business acquisitions made in prior years and are subject to annual usage limitations under the Internal Revenue Code. The Company expects to fully utilize these federal NOL carryforwards.

The Company has not provided for Federal income taxes on \$14.7 million of Mutual Savings Life's income earned prior to 1984 which is not subject to income taxes under certain circumstances. Federal income taxes of \$5.1 million would be paid on such income if it is distributed to shareholders in the future or if it does not continue to meet certain limitations.

A reconciliation of the beginning and ending amount of Unrecognized Tax Benefits for the years ended December 31, 2014, 2013 and 2012 is as follows:

| <u>DOLLARS IN MILLIONS</u>                     | 2014 |     | 20 | 13  | 2  | 012 |
|--|------|-----|----|-----|----|-----|
| Balance at Beginning of Year                   | \$   | 6.8 | \$ | 6.4 | \$ | 6.2 |
| Additions for Tax Positions of Current Period. |      | 0.1 |    | 0.1 |    | _   |
| Additions for Tax Positions of Prior Years.    |      | 0.3 |    | 0.3 |    | 0.2 |
| Balance at End of Year                         | \$   | 7.2 | \$ | 6.8 | \$ | 6.4 |

The statute of limitations related to Kemper and its eligible subsidiaries' consolidated Federal income tax returns is closed for all tax years up to and including 2006. The expiration of the statute of limitations related to the various state income tax returns that Kemper and its subsidiaries file varies by state.

In July 2014, the Company extended the federal statute of limitations related to its 2007 through 2010 tax years to July 31, 2015. The extension was requested by the Internal Revenue Service ("IRS") to provide them with additional time to prepare the necessary documentation for the Joint Committee of Taxation's ("JCT") review required by statute. The Company does not anticipate a material modification to the filed returns or the related refunds that have been received. It is reasonably possible that the amount of Unrecognized Tax Benefits could decrease by \$3.5 million within the next 12 months of the reporting date because of the JCT finishing its review of the IRS's report without change or the expiration of the statute of limitations referred to above.

During the second quarter of 2014, the Illinois Department of Revenue finalized its examinations of the Company's 2009 and 2010 tax returns with no material change in the Company's tax liability.

Unrecognized Tax Benefits at December 31, 2014, 2013 and 2012 include \$3.4 million, \$3.4 million and \$3.5 million, respectively, for tax positions for which the ultimate deductibility is highly certain but for which there is uncertainty about the timing of such deductibility. Because of the impact of deferred income tax accounting, other than for interest and penalties, the disallowance of the shorter deductibility period would not affect the effective income tax rate but would accelerate the payment of cash to the taxing authority to an earlier period.

The Company recognizes interest and penalties, if any, related to unrecognized tax benefits in income tax expense. The liability for Unrecognized Tax Benefits included accrued interest of \$3.8 million, \$3.4 million and \$2.9 million at December 31, 2014, 2013 and 2012, respectively. Tax expense includes interest expense of \$0.4 million related to unrecognized tax benefits for each of the years ended December 31, 2014, 2013 and 2012.

# **NOTE 14. INCOME TAXES (Continued)**

The components of Income Tax Expense from Continuing Operations for the years ended December 31, 2014, 2013 and 2012 were:

| 4) \$ (43.3) |
|--------------|
| 1) 12.9      |
| 4) (0.2)     |
| 9) \$ (30.6) |
| 0.<br>0.     |

Net income taxes paid were \$37.2 million, \$42.4 million and \$52.2 million in 2014, 2013 and 2012, respectively.

A reconciliation of the Statutory Federal Income Tax Expense and Rate to the Company's Effective Income Tax Expense and Rate from Continuing Operations for the years ended December 31, 2014, 2013 and 2012 was:

|   |    | 201    | 4     |    | 201     | 3    |   |      | 201    | 2      |  |        |  |        |  |      |
|---|----|--------|-------|----|---------|------|---|------|--------|--------|--|--------|--|--------|--|------|
| <u>DOLLARS IN MILLIONS</u>                              | A  | mount  | Rate  | A  | mount   | Rate |   | Rate |        | Rate   |  | Amount |  | Amount |  | Rate |
| Statutory Federal Income Tax Expense                    | \$ | (56.1) | 35.0% | \$ | (110.0) | 35.0 | % | \$   | (42.8) | 35.0%  |  |        |  |        |  |      |
| Tax-exempt Income and Dividends Received Deduction      |    | 9.0    | (5.6) |    | 10.6    | (3.4 | ) |      | 13.9   | (11.4) |  |        |  |        |  |      |
| State Income Taxes                                      |    | (0.6)  | 0.4   |    | (0.2)   | 0.1  |   |      | (0.8)  | 0.7    |  |        |  |        |  |      |
| Other, Net.   |    | 0.1    | (0.1) |    | (0.3)   | 0.1  |   |      | (0.9)  | 0.7    |  |        |  |        |  |      |
| Effective Income Tax Expense from Continuing Operations | \$ | (47.6) | 29.7% | \$ | (99.9)  | 31.8 | % | \$   | (30.6) | 25.0%  |  |        |  |        |  |      |

Comprehensive Income Tax Expense included in the Consolidated Financial Statements for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>   | 2014 |        | 2013 |        | 2012         |
|--|------|--------|------|--------|--------------|
| Income Tax Expense:  |      |        |      |        |              |
| Continuing Operations  | \$   | (47.6) | \$   | (99.9) | \$<br>(30.6) |
| Discontinued Operations  |      | (1.1)  | (1.7 |        | (7.3)        |
| Unrealized Depreciation (Appreciation) on Securities                             | (    |        |      | 129.1  | (34.4)       |
| Foreign Currency Translation Adjustments on Investments                          |      | 0.4    |      | (0.1)  | (0.6)        |
| Tax Effects from Postretirement Benefit Plans                                    |      |        |      | (30.4) | 4.6          |
| Tax Effects from Long-term Equity-based Compensation included in Paid-in Capital |      | (1.0)  |      | 0.2    | (0.1)        |
| Comprehensive Income Tax Expense.  |      | (97.4) | \$   | (2.8)  | \$<br>(68.4) |

## NOTE 15. PENSION BENEFITS

The Company sponsors a qualified defined benefit pension plan (the "Pension Plan"). The Pension Plan covers approximately 9,500 participants and beneficiaries, of which 2,200 are active employees. The Pension Plan is closed to new employees hired after January 1, 2006. The Pension Plan is generally non-contributory, but participation requires or required some employees to contribute 3% of pay, as defined, per year. Benefits for participants who are or were required to contribute to the Pension Plan are based on compensation during plan participation and the number of years of participation. Benefits for the vast majority of participants who are not required to contribute to the Pension Plan are based on years of service and final average pay, as defined. The Company funds the Pension Plan in accordance with the requirements of ERISA.

#### **NOTE 15. PENSION BENEFITS (Continued)**

Changes in Fair Value of Plan Assets and Changes in Projected Benefit Obligation for the Pension Plan for the years ended December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>  | 2014          | 2013         |
|---|---------------|--------------|
| Fair Value of Plan Assets at Beginning of Year.                               | \$<br>524.5   | \$<br>457.6  |
| Actual Return on Plan Assets  | 41.7          | 34.5         |
| Employer Contributions  | _             | 55.0         |
| Benefits Paid   | (23.2)        | (22.6)       |
| Fair Value of Plan Assets at End of Year.                                     | 543.0         | 524.5        |
| Projected Benefit Obligation at Beginning of Year.                            | 515.5         | 553.9        |
| Service Cost  | 8.7           | 10.8         |
| Interest Cost   | 24.8          | 22.4         |
| Benefits Paid   | (23.2)        | (22.6)       |
| Plan Amendments   | (0.6)         | _            |
| Actuarial Losses (Gains)  | 108.8         | (49.0)       |
| Projected Benefit Obligation at End of Year.                                  | 634.0         | 515.5        |
| Funded Status—Plan Assets in Excess (Deficit) of Projected Benefit Obligation | \$<br>(91.0)  | \$<br>9.0    |
| Unamortized Amount Reported in AOCI at End of Year:                           |               |              |
| Accumulated Actuarial Loss  | \$<br>(178.6) | \$<br>(86.3) |
| Prior Service Credit  | 0.5           | _            |
| Unamortized Amount Reported in AOCI at End of Year                            | \$<br>(178.1) | \$<br>(86.3) |
| Accumulated Benefit Obligation at End of Year.                                | \$<br>608.2   | \$<br>496.2  |

The measurement dates of the assets and liabilities at end of year presented in the preceding table under the headings, "2014" and "2013" were December 31, 2014 and December 31, 2013, respectively.

The weighted-average discount rate and rate of increase in future compensation levels used to estimate the components of the Projected Benefit Obligation for the Pension Plan at December 31, 2014 and 2013 were:

|  | 2014  | 2013  |
|--|-------|-------|
| Discount Rate                                  | 4.10% | 4.90% |
| Rate of Increase in Future Compensation Levels | 3.31  | 3.05  |

Weighted-average asset allocations for the Pension Plan at December 31, 2014 and 2013 by asset category were:

| ASSET CATEGORY                  | 2014 | 2013 |
|---------------------------------|------|------|
| Cash and Short-term Investments | 4%   | 8%   |
| Corporate Bonds and Notes       | 29   | 27   |
| Common and Preferred Stocks     | 43   | 34   |
| Exchange Traded Funds           | 12   | 22   |
| Other Assets                    | 12   | 9    |
| Total                           | 100% | 100% |

The investment objective of the Pension Plan is to produce current income and long-term capital growth through a combination of equity and fixed income investments which, together with appropriate employer contributions and any required employee contributions, is adequate to provide for the payment of the benefit obligations of the Pension Plan. The assets of the Pension Plan may be invested in fixed income and equity investments or any other investment vehicle or financial instrument deemed appropriate. Fixed income investments may include cash and short-term instruments, U.S. Government securities, corporate bonds, mortgages and other fixed income investments. Equity investments may include various types of stock, such as large-cap, mid-cap and small-cap stocks, and may also include investments in investment companies, collective investment funds and

## **NOTE 15. PENSION BENEFITS (Continued)**

Kemper common stock (subject to Section 407 and other requirements of ERISA). The Pension Plan has not invested in Kemper common stock.

The trust investment committee for the Pension Plan, along with its third party fiduciary advisor, periodically reviews the performance of the Pension Plan's investments and asset allocation. Several external investment managers, one of which is Fayez Sarofim & Co. (see Note 23, "Related Parties," to the Consolidated Financial Statements), manage the equity investments of the trust for the Pension Plan. Each manager is allowed to exercise investment discretion, subject to limitations, if any, established by the trust investment committee for the Pension Plan. All other investment decisions are made by the Company, subject to general guidelines as set by the trust investment committee for the Pension Plan.

The Company determines its Expected Long Term Rate of Return on Plan Assets based primarily on the Company's expectations of future returns, with consideration to historical returns, for the Pension Plan's investments, based on target allocations of the Pension Plan's investments.

Fair value measurements for the Pension Plan's assets at December 31, 2014 are summarized below:

| DOLLARS IN MILLIONS                                     | Quoted Prices<br>in Active Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) |       | Other<br>Observable<br>Inputs |    | Significant<br>Unobservable<br>Inputs<br>(Level 3) |  | Fair Value |
|---|--|---|-------|-------------------------------|----|--|--|------------|
| Fixed Maturities:                                       |  |   | ( )   |                               | _  |  |  |            |
| U.S. Government and Government Agencies and Authorities | \$ 18.4  | \$  | _     | <b>\$</b> —                   | \$ | 18.4   |  |            |
| States and Political Subdivisions                       | _  |   | 3.3   | _                             |    | 3.3  |  |            |
| Corporate Bonds and Notes                               | _  |   | 136.6 | _                             |    | 136.6  |  |            |
| Equity Securities:                                      |  |   |       |                               |    |  |  |            |
| Preferred Stocks:                                       |  |   |       |                               |    |  |  |            |
| Finance, Insurance and Real Estate                      | _  |   | 6.4   | _                             |    | 6.4  |  |            |
| Common Stocks:  |  |   |       |                               |    |  |  |            |
| Manufacturing   | 98.8   |   | 15.0  | _                             |    | 113.8  |  |            |
| Other Industries  | 79.3   |   | 2.3   | _                             |    | 81.6   |  |            |
| Other Equity Interests:                                 |  |   |       |                               |    |  |  |            |
| Collective Investment Funds                             | _  |   | 30.0  | _                             |    | 30.0   |  |            |
| Exchange Traded Funds                                   | 65.5   |   |       | _                             |    | 65.5   |  |            |
| Limited Liability Companies and Limited Partnerships    | _  |   | _     | 64.5                          |    | 64.5   |  |            |
| Short-term Investments                                  | 21.5   |   |       | _                             |    | 21.5   |  |            |
| Receivables and Other                                   | 1.0  |   | _     | 0.4                           |    | 1.4  |  |            |
| Total   | \$ 284.5   | \$  | 193.6 | \$ 64.9                       | \$ | 543.0  |  |            |

Additional information pertaining to the changes in the fair value of the Pension Plan's assets classified as Level 3 for the year ended December 31, 2014 is presented below:

| DOLLARS IN MILLIONS                   | Other Equity<br>Interests |      |    |       |    | Total |  |  |
|---------------------------------------|---------------------------|------|----|-------|----|-------|--|--|
| Balance at Beginning of Year.         | \$                        | 46.9 | \$ | 0.5   | \$ | 47.4  |  |  |
| Return on Plan Assets Held.           |                           | 3.4  |    | _     |    | 3.4   |  |  |
| Purchases, Sales and Settlements, Net |                           | 14.2 |    | (0.1) |    | 14.1  |  |  |
| Balance at End of Year                | \$                        | 64.5 | \$ | 0.4   | \$ | 64.9  |  |  |

# **NOTE 15. PENSION BENEFITS (Continued)**

Fair value measurements for the Pension Plan's assets at December 31, 2013 are summarized below:

| DOLLARS IN MILLIONS                                     | Quoted Prices<br>in Active Markets<br>for Identical<br>Assets<br>(Level 1) |    | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Fair Value  |
|---|--|----|---|--|-------------|
| Fixed Maturities:                                       |  |    |   |  |             |
| U.S. Government and Government Agencies and Authorities | \$ 12.1  | \$ | _   | \$ —   | \$<br>12.1  |
| States and Political Subdivisions                       | _  |    | 3.1   | _  | 3.1         |
| Corporate Bonds and Notes                               | _  |    | 127.0   | _  | 127.0       |
| Equity Securities:                                      |  |    |   |  |             |
| Preferred Stocks:                                       |  |    |   |  |             |
| Finance, Insurance and Real Estate                      | _  |    | 4.0   | _  | 4.0         |
| Common Stocks:  |  |    |   |  |             |
| Manufacturing   | 97.5   |    | 7.8   | _  | 105.3       |
| Other Industries  | 67.2   |    | 1.8   | _  | 69.0        |
| Other Equity Interests:                                 |  |    |   |  |             |
| Exchange Traded Funds                                   | 111.7  | ,  | _   | _  | 111.7       |
| Limited Liability Companies and Limited Partnerships    | _  |    | _   | 46.9   | 46.9        |
| Short-term Investments                                  | 42.6   |    | _   | _  | 42.6        |
| Receivables and Other                                   | 2.3  |    | _   | 0.5  | 2.8         |
| Total   | \$ 333.4   | \$ | 143.7   | \$ 47.4  | \$<br>524.5 |

Additional information pertaining to the changes in the fair value of the Pension Plan's assets classified as Level 3 for the year ended December 31, 2013 is presented below:

| DOLLARS IN MILLIONS                   | Other Equity<br>Interests |      |    |       |    | Total |
|---------------------------------------|---------------------------|------|----|-------|----|-------|
| Balance at Beginning of Year          | \$                        | 26.9 | \$ | 0.6   | \$ | 27.5  |
| Return on Plan Assets Held.           |                           | 3.5  |    | _     |    | 3.5   |
| Purchases, Sales and Settlements, Net |                           | 16.5 |    | (0.1) |    | 16.4  |
| Balance at End of Year                | \$                        | 46.9 | \$ | 0.5   | \$ | 47.4  |

The components of Comprehensive Pension Expense (Income) for the Pension Plan for the years ended December 31, 2014, 2013 and 2012 were:

| DOLLARS IN MILLIONS   | 2014        |    | 2013   | 2012       |
|---|-------------|----|--------|------------|
| Service Cost Earned During the Year.                            | \$<br>8.7   | \$ | 10.8   | \$<br>10.8 |
| Interest Cost on Projected Benefit Obligation                   | 24.8        |    | 22.4   | 22.4       |
| Expected Return on Plan Assets                                  | (34.9)      |    | (29.7) | (29.8)     |
| Amortization of Actuarial Loss                                  | 9.7         |    | 26.2   | 18.8       |
| Settlements   | _           |    |        | 0.3        |
| Pension Expense Recognized in Consolidated Statements of Income | 8.3         |    | 29.7   | 22.5       |
| Unrecognized Pension Loss (Gain) Arising During the Year        | 102.0       |    | (53.8) | 34.8       |
| Prior Service Credit Arising During the Year                    | (0.6)       |    | _      | _          |
| Amortization of Accumulated Unrecognized Pension Loss           | (9.7)       |    | (26.2) | (18.8)     |
| Comprehensive Pension Expense (Income)                          | \$<br>100.0 | \$ | (50.3) | \$<br>38.5 |

# Kemper Corporation and Subsidiaries Notes to the Consolidated Financial Statements (Continued)

#### **NOTE 15. PENSION BENEFITS (Continued)**

The Company estimates that Pension Expense for the Pension Plan for the year ended December 31, 2015 will include expense of \$23.0 million resulting from the amortization of the related accumulated actuarial loss included in AOCI at December 31, 2014.

Total Pension Expense Recognized in the Consolidated Statements of Income as presented in the preceding table includes service cost benefits earned and reported in discontinued operations of \$0.5 million for the year ended December 31, 2012.

The weighted-average discount rate, rate of increase in future compensation levels and expected long-term rate of return on plan assets used to develop the components of Pension Expense for the Pension Plan for the years ended December 31, 2014, 2013 and 2012 were:

|   | 2014  | 2013  | 2012  |
|---|-------|-------|-------|
| Discount Rate                                     | 4.90% | 4.05% | 4.60% |
| Rate of Increase in Future Compensation Levels    | 3.05  | 3.08  | 3.27  |
| Expected Long Term Rate of Return on Plan Assets. | 7.00  | 7.00  | 7.00  |

On September 3, 2013, the Company made a voluntary cash contribution of \$55.0 million to the Pension Plan. The Company did not contribute to the Pension Plan in 2014 or 2012. The Company does not expect that it will be required to contribute to the Pension Plan in 2015, but could make a voluntary contribution pursuant to the maximum funding limits under ERISA.

The following benefit payments (net of participant contributions), which consider expected future service, as appropriate, are expected to be paid from the Pension Plan:

|                                    | Years Ending December 31, |      |      |      |      |      |      |      |      |      |           |       |
|------------------------------------|---------------------------|------|------|------|------|------|------|------|------|------|-----------|-------|
| <u>DOLLARS IN MILLIONS</u>         | 2015                      |      | 2016 |      | 2017 |      | 2018 |      | 2019 |      | 2020-2024 |       |
| Estimated Pension Benefit Payments | \$                        | 25.2 | \$   | 26.5 | \$   | 27.8 | \$   | 29.2 | \$   | 30.4 | \$        | 169.6 |

The Company also sponsors a non-qualified supplemental defined benefit pension plan (the "Supplemental Plan"). The unfunded liability related to the Supplemental Plan was \$31.0 million and \$23.3 million at December 31, 2014 and 2013, respectively. Pension expense for the Supplemental Plan was \$1.8 million, \$1.8 million and \$1.8 million for the years ended December 31, 2014, 2013 and 2012, respectively. An actuarial loss of \$7.0 million before taxes, an actuarial gain of \$1.5 million before taxes and an actuarial loss of \$1.3 million before taxes are included in Other Comprehensive Income (Loss) for the years ended December 31, 2014, 2013 and 2012, respectively.

The Company also sponsors several defined contribution benefit plans covering most of its employees. The Company made contributions to those plans of \$7.3 million, \$7.3 million and \$7.8 million in 2014, 2013 and 2012, respectively.

#### NOTE 16. POSTRETIREMENT BENEFITS OTHER THAN PENSIONS

The Company sponsors an other than pension postretirement employee benefit plan ("OPEB") that provides medical, dental and/or life insurance benefits to approximately 500 retired and 300 active employees (the "OPEB Plan"). The Company generally is self-insured for the benefits under the OPEB Plan. The medical plan generally provides for a limited number of years of medical insurance benefits at retirement based on the participant's attained age at retirement and number of years of service until specified dates and generally requires participant contributions, with most contributions adjusted annually.

Changes in Fair Value of Plan Assets and Changes in Accumulated Postretirement Benefit Obligation for the years ended December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>   | 2  | 2014   | 2  | 2013   |
|--|----|--------|----|--------|
| Fair Value of Plan Assets at Beginning of Year.                                      | \$ |        | \$ |        |
| Employer Contributions   |    | 3.4    |    | 2.9    |
| Plan Participants' Contributions.  |    | 1.2    |    | 1.2    |
| Benefits Paid  |    | (4.6)  |    | (4.1)  |
| Fair Value of Plan Assets at End of Year.  |    |        |    |        |
| Accumulated Postretirement Benefit Obligation at Beginning of Year                   |    | 35.1   |    | 42.8   |
| Service Cost   |    | 0.2    |    | 0.2    |
| Interest Cost  |    | 1.1    |    | 1.2    |
| Plan Participants' Contributions.  |    | 1.2    |    | 1.2    |
| Benefits Paid  |    | (4.6)  |    | (4.1)  |
| Medicare Part D Subsidy Received   |    | 0.1    |    |        |
| Actuarial Gains  |    | (2.0)  |    | (6.2)  |
| Accumulated Postretirement Benefit Obligation at End of Year                         |    | 31.1   |    | 35.1   |
| Funded Status—Accumulated Postretirement Benefit Obligation in Excess of Plan Assets | \$ | (31.1) | \$ | (35.1) |
| Unamortized Actuarial Gain Reported in AOCI at End of Year                           | \$ | 18.6   | \$ | 18.4   |

The measurement dates of the assets and liabilities at end of year in the preceding table under the headings "2014" and "2013" were December 31, 2014 and December 31, 2013, respectively.

The weighted-average discount rate and rate of increase in future compensation levels used to develop the components of the Accumulated Postretirement Benefit Obligation at December 31, 2014 and 2013 were:

|  | 2014  | 2013  |
|--|-------|-------|
| Discount Rate                                  | 3.40% | 4.00% |
| Rate of Increase in Future Compensation Levels | 2.68  | 2.10  |

The assumed health care cost trend rate used in measuring the Accumulated Postretirement Benefit Obligation at December 31, 2014 was 8.0% for 2015, gradually declining to 5.0% in the year 2023 and remaining at that level thereafter for medical benefits and 7.5% for 2015, gradually declining to 5.0% in the year 2023 and remaining at that level thereafter for prescription drug benefits. The assumed health care cost trend rate used in measuring the Accumulated Postretirement Benefit Obligation at December 31, 2013 was 8.5% for 2014, gradually declining to 5.0% in the year 2021 and remaining at that level thereafter for medical benefits and 8.0% for 2014, gradually declining to 5.0% in the year 2022 and remaining at that level thereafter for prescription drug benefits.

A one-percentage point increase in the assumed health care cost trend rate for each year would have increased the Accumulated Postretirement Benefit Obligation at December 31, 2014 by \$1.7 million and 2014 OPEB expense by \$0.1 million. A one-percentage point increase in the assumed health care cost trend rate for each year would have increased the Accumulated Postretirement Benefit Obligation at December 31, 2013 by \$2.1 million and 2013 OPEB expense by \$0.1 million.

## NOTE 16. POSTRETIREMENT BENEFITS OTHER THAN PENSIONS (Continued)

The components of Comprehensive OPEB Income for the years ended December 31, 2014, 2013 and 2012 were:

| 2014 |       | 2013  |                                     | 2  | 2012  |
|------|-------|---|-------------------------------------|--|---|
| \$   | 0.2   | \$  | 0.2                                 | \$   | 0.2   |
|      | 1.1   |   | 1.2                                 |  | 1.6   |
|      | (1.8) |   | (1.2)                               |  | (1.2)   |
|      | (0.5) |   | 0.2                                 |  | 0.6   |
|      | (2.0) |   | (6.2)                               |  | (5.5)   |
|      | 1.8   |   | 1.2                                 |  | 1.2   |
| \$   | (0.7) | \$  | (4.8)                               | \$   | (3.7)   |
|      | \$    | \$ 0.2<br>1.1<br>(1.8)<br>(0.5)<br>(2.0)<br>1.8 | \$ 0.2 \$ 1.1 (1.8) (0.5) (2.0) 1.8 | \$ 0.2 \$ 0.2<br>1.1 1.2<br>(1.8) (1.2)<br>(0.5) 0.2<br>(2.0) (6.2)<br>1.8 1.2 | \$ 0.2 \$ 0.2 \$<br>1.1 1.2<br>(1.8) (1.2)<br>(0.5) 0.2<br>(2.0) (6.2)<br>1.8 1.2 |

The Company estimates that OPEB Expense for the year ended December 31, 2015 will include income of \$1.5 million resulting from the amortization of the related accumulated actuarial gain included in AOCI at December 31, 2014.

The weighted-average discount rate and rate of increase in future compensation levels used to develop OPEB Expense for the vears ended December 31, 2014, 2013 and 2012 were:

|   | 2014  | 2013  | 2012  |
|---|-------|-------|-------|
| Discount Rate                                   | 4.00% | 3.15% | 4.25% |
| Rate of Increase in Future Compensation Levels. | 2.10  | 2.10  | 2.10  |

The Company expects to contribute \$3.2 million, net of the expected Medicare Part D subsidy, to its OPEB Plan to fund benefit payments in 2015.

The following benefit payments (net of participant contributions), which consider expected future service, as appropriate, are expected to be paid:

|                                   | Years Ending December 31, |       |    |       |    |       |    |       |    |       |     |         |
|-----------------------------------|---------------------------|-------|----|-------|----|-------|----|-------|----|-------|-----|---------|
| <u>DOLLARS IN MILLIONS</u>        | 2                         | 2015  |    | 2016  |    | 2017  |    | 2018  |    | 2019  | 202 | 20-2024 |
| Estimated Benefit Payments:       |                           |       |    |       |    |       |    |       |    |       |     |         |
| Excluding Medicare Part D Subsidy | \$                        | 3.6   | \$ | 3.7   | \$ | 3.6   | \$ | 3.5   | \$ | 3.4   | \$  | 13.8    |
| Expected Medicare Part D Subsidy  |                           | (0.4) |    | (0.4) |    | (0.4) |    | (0.4) |    | (0.4) |     | (1.6)   |
| Net Estimated Benefit Payments    | \$                        | 3.2   | \$ | 3.3   | \$ | 3.2   | \$ | 3.1   | \$ | 3.0   | \$  | 12.2    |

#### **NOTE 17. BUSINESS SEGMENTS**

The Company is engaged, through its subsidiaries, in the property and casualty insurance and life and health insurance businesses. The Company conducts its operations through two operating segments: Property & Casualty Insurance and Life & Health Insurance.

The Property & Casualty Insurance segment's principal products are personal automobile insurance, both standard and nonstandard risks, homeowners insurance, other personal insurance and commercial automobile insurance. These products are primarily distributed through independent agents, employer-sponsored voluntary benefit programs and other affinity relationships. The Life & Health Insurance segment's principal products are individual life, accident, health and property insurance. These products are distributed by career agents employed by the Company as well as exclusive and non-exclusive independent agents and brokers.

The Company's earned premiums are derived in the United States. The accounting policies of the segments are the same as those described in Note 2, "Summary of Accounting Policies and Accounting Changes," to the Consolidated Financial Statements. Capital expenditures for long-lived assets by operating segment are immaterial.

It is the Company's management practice to allocate certain corporate expenses, primarily compensation costs for corporate employees and related facility costs, included in Interest and Other Expenses in the Consolidated Statements of Income to its insurance operations. The amount of such allocated corporate expenses was \$42.1 million, \$39.7 million and \$31.7 million for

# **NOTE 17. BUSINESS SEGMENTS (Continued)**

the years ended December 31, 2014, 2013 and 2012, respectively. The Company does not allocate Net Realized Gains on Sales of Investments, Net Impairment Losses Recognized in Earnings, interest expense on debt or postretirement benefit plans, and actuarial gains and losses on its postretirement benefit plans to its operating segments.

Segment Assets at December 31, 2014 and 2013 were:

| <u>DOLLARS IN MILLIONS</u>    | 2014       | 2013       |
|-------------------------------|------------|------------|
| Property & Casualty Insurance | \$ 2,486.1 | \$ 2,648.6 |
| Life & Health Insurance       | 4,810.6    | 4,545.6    |
| Corporate and Other, Net      | 536.7      | 462.2      |
| Total Assets                  | \$ 7,833.4 | \$ 7,656.4 |

Earned Premiums by product line for the years ended December 31, 2014, 2013 and 2012 were:

| <u>DOLLARS IN MILLIONS</u>                     | 2014 |         | 2013 |         | 2012       |  |
|--|------|---------|------|---------|------------|--|
| Personal Automobile                            | \$   | 831.4   | \$   | 959.1   | \$ 1,050.1 |  |
| Homeowners                                     |      | 312.4   |      | 326.2   | 318.0      |  |
| Other Personal Property and Casualty Insurance |      | 127.4   |      | 134.1   | 136.9      |  |
| Commercial Automobile                          |      | 54.8    |      | 52.3    | 43.5       |  |
| Life   |      | 387.6   |      | 392.7   | 393.4      |  |
| Accident and Health                            |      | 148.6   |      | 161.4   | 165.2      |  |
| Total Earned Premiums                          | \$   | 1,862.2 | \$ 2 | 2,025.8 | \$ 2,107.1 |  |

Segment Revenues, including a reconciliation to Total Revenues, for the years ended December 31, 2014, 2013 and 2012 were:

| <u>DOLLARS IN MILLIONS</u>                     | 2014       | 2013       | 2012       |
|--|------------|------------|------------|
| Segment Revenues:                              |            |            |            |
| Property & Casualty Insurance:                 |            |            |            |
| Earned Premiums                                | \$ 1,249.5 | \$ 1,392.9 | \$ 1,467.2 |
| Net Investment Income                          | 72.7       | 90.9       | 77.9       |
| Other Income                                   | 0.5        | 0.5        | 0.7        |
| Total Property & Casualty Insurance            | 1,322.7    | 1,484.3    | 1,545.8    |
| Life & Health Insurance:                       |            |            |            |
| Earned Premiums                                | 612.7      | 632.9      | 639.9      |
| Net Investment Income                          | 218.7      | 209.9      | 204.3      |
| Other Income                                   | 0.9        | 0.2        | 0.1        |
| Total Life & Health Insurance                  | 832.3      | 843.0      | 844.3      |
| Total Segment Revenues                         | 2,155.0    | 2,327.3    | 2,390.1    |
| Net Realized Gains on the Sales of Investments | 39.1       | 99.1       | 65.4       |
| Net Impairment Losses Recognized in Earnings.  | (15.2)     | (13.9)     | (6.9)      |
| Other  | 17.7       | 14.0       | 13.7       |
| Total Revenues                                 | \$ 2,196.6 | \$ 2,426.5 | \$ 2,462.3 |

# NOTE 17. BUSINESS SEGMENTS (Continued)

Segment Operating Profit (Loss), including a reconciliation to Income from Continuing Operations before Income Taxes, for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>                            | 2014 |        | 2013 |        | 2012         |
|---|------|--------|------|--------|--------------|
| Segment Operating Profit (Loss):                      |      |        |      |        |              |
| Property & Casualty Insurance                         | \$   | 27.1   | \$   | 139.6  | \$<br>(35.6) |
| Life & Health Insurance                               |      | 141.9  |      | 136.9  | 140.4        |
| Total Segment Operating Profit                        |      | 169.0  |      | 276.5  | 104.8        |
| Corporate and Other Operating Loss                    |      | (32.7) |      | (47.3) | (40.9)       |
| Total Operating Profit                                |      | 136.3  |      | 229.2  | 63.9         |
| Net Realized Gains on Sales of Investments            |      | 39.1   |      | 99.1   | 65.4         |
| Net Impairment Losses Recognized in Earnings.         |      | (15.2) |      | (13.9) | (6.9)        |
| Income from Continuing Operations before Income Taxes | \$   | 160.2  | \$   | 314.4  | \$<br>122.4  |

Segment Net Operating Income (Loss), including a reconciliation to Income from Continuing Operations, for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>                   | 2014 |        | 2014 2013 |        | 2012         |
|--|------|--------|-----------|--------|--------------|
| Segment Net Operating Income (Loss):         |      |        |           |        |              |
| Property & Casualty Insurance                | \$   | 24.9   | \$        | 100.6  | \$<br>(10.9) |
| Life & Health Insurance                      |      | 91.8   |           | 89.3   | 90.8         |
| Total Segment Net Operating Income           |      | 116.7  |           | 189.9  | 79.9         |
| Corporate and Other Net Operating Loss       |      | (19.6) |           | (30.7) | (26.1)       |
| Consolidated Net Operating Income            |      | 97.1   |           | 159.2  | 53.8         |
| Net Income (Loss) From:                      |      |        |           |        |              |
| Net Realized Gains on Sales of Investments   |      | 25.4   |           | 64.4   | 42.5         |
| Net Impairment Losses Recognized in Earnings |      | (9.9)  |           | (9.1)  | (4.5)        |
| Income from Continuing Operations            | \$   | 112.6  | \$        | 214.5  | \$<br>91.8   |

Amortization of Deferred Policy Acquisition Costs by Operating Segment for the years ended December 31, 2014, 2013 and 2012 was:

| <u>DOLLARS IN MILLIONS</u>    | 2014 |       | 2014 2013 |       | 2013 2 |       |
|-------------------------------|------|-------|-----------|-------|--------|-------|
| Property & Casualty Insurance | \$   | 187.5 | \$        | 207.2 | \$     | 212.6 |
| Life & Health Insurance       |      | 47.9  |           | 46.7  |        | 44.4  |
| Total Amortization            | \$   | 235.4 | \$        | 253.9 | \$     | 257.0 |

#### **NOTE 18. DISCONTINUED OPERATIONS**

The Company accounts for its former consumer finance business and its former Unitrin Business Insurance operations as discontinued operations.

Summary financial information included in Income from Discontinued Operations for the years ended December 31, 2014, 2013 and 2012 is presented below.

| DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS                                   | 2014 |       | 2013 |       | 2012        |
|---|------|-------|------|-------|-------------|
| Income (Loss) from Discontinued Operations before Income Taxes:                 |      |       |      |       |             |
| Results of Operations   | \$   | _     | \$   | _     | \$<br>(0.2) |
| Gain on Sale of Loan Portfolio  |      | _     |      | _     | 12.9        |
| Change in Estimate of Retained Liabilities Arising from Discontinued Operations |      | 3.0   |      | 4.9   | 6.2         |
| Income from Discontinued Operations before Income Taxes                         |      | 3.0   |      | 4.9   | 18.9        |
| Income Tax Expense  |      | (1.1) |      | (1.7) | (7.3)       |
| Income from Discontinued Operations   | \$   | 1.9   | \$   | 3.2   | \$<br>11.6  |
| Income from Discontinued Operations Per Unrestricted Share:                     |      |       |      |       |             |
| Basic   | \$   | 0.04  | \$   | 0.06  | \$<br>0.20  |
| Diluted   | \$   | 0.04  | \$   | 0.06  | \$<br>0.20  |

In 2012 the Company's former consumer finance business sold its inactive loan portfolio at a gain of \$12.9 million, net of transaction, shutdown and other costs.

In 2008, the Company sold its Unitrin Business Insurance operations. The Company retained Property and Casualty Insurance Reserves for unpaid insured losses that occurred prior to the date of the sale. Property and Casualty Insurance Reserves reported in the Company's Consolidated Balance Sheets include \$69.3 million and \$82.0 million at December 31, 2014 and 2013, respectively, for the retained liabilities. In accordance with GAAP, changes in the Company's estimate of such retained liabilities after the sale are reported as a separate component of the results of discontinued operations. See Note 5, "Property and Casualty Insurance Reserves," to the Consolidated Financial Statements.

## NOTE 19. CATASTROPHE REINSURANCE

Catastrophes and natural disasters are inherent risks of the property and casualty insurance business. These catastrophic events and natural disasters include, without limitation, hurricanes, tornadoes, earthquakes, hailstorms, wildfires, high winds and winter storms. Such events result in insured losses that are, and will continue to be, a material factor in the results of operations and financial position of the Company's property and casualty insurance companies. Further, because the level of these insured losses occurring in any one year cannot be accurately predicted, these losses may contribute to material year-to-year fluctuations in the results of operations and financial position of these companies. Specific types of catastrophic events are more likely to occur at certain times within the year than others. This factor adds an element of seasonality to property and casualty insurance claims. The Company has adopted the industry-wide catastrophe classifications of storms and other events promulgated by ISO to track and report losses related to catastrophes. ISO classifies a disaster as a catastrophe when the event causes \$25.0 million or more in direct insured losses to property and affects a significant number of policyholders and insurers. ISO-classified catastrophes are assigned a unique serial number recognized throughout the insurance industry. The discussions that follow utilize ISO's definition of catastrophes.

The Company manages its exposure to catastrophes and other natural disasters through a combination of geographical diversification, restrictions on the amount and location of new business production in certain regions, and reinsurance. To limit its exposures to catastrophic events, the Company maintains various catastrophe reinsurance programs for its property and casualty insurance businesses.

# NOTE 19. CATASTROPHE REINSURANCE (Continued)

Coverage for the Property & Casualty Insurance segment's primary catastrophe reinsurance program effective January 1, 2014 to December 31, 2014 is provided in various layers as presented below:

|  | (                  | Catastropho<br>L | Percentage |       |             |  |  |
|--|--------------------|------------------|------------|-------|-------------|--|--|
| <u>DOLLARS IN MILLIONS</u>             | LIONS In Excess of |                  |            |       | of Coverage |  |  |
| Property & Casualty Insurance Segment: |                    |                  |            |       |             |  |  |
| Retained                               | \$                 | _                | \$         | 50.0  | <u>%</u>    |  |  |
| 1st Layer of Coverage                  |                    | 50.0             |            | 100.0 | 95.0        |  |  |
| 2nd Layer of Coverage                  |                    | 100.0            |            | 200.0 | 95.0        |  |  |
| 3rd Layer of Coverage                  |                    | 200.0            |            | 400.0 | 95.0        |  |  |

The Company's catastrophe reinsurance in 2014 also included reinsurance coverage for both the Property & Casualty Insurance and Life & Health Insurance segments from the FHCF for hurricane losses in Florida at retentions lower than those described above.

Coverage for the Property & Casualty Insurance segment's primary catastrophe reinsurance program effective January 1, 2013 to December 31, 2013 is provided in various layers as presented below:

|                            | C  | Catastropho<br>LA | Percentage |       |             |  |
|----------------------------|----|-------------------|------------|-------|-------------|--|
| <u>DOLLARS IN MILLIONS</u> |    | In Excess of      |            | Up to | of Coverage |  |
| Retained                   | \$ |                   | \$         | 50.0  | %           |  |
| 1st Layer of Coverage      |    | 50.0              |            | 100.0 | 65.0        |  |
| 2nd Layer of Coverage      |    | 100.0             |            | 200.0 | 95.0        |  |
| 3rd Layer of Coverage      |    | 200.0             |            | 350.0 | 90.0        |  |
| 4th Layer of Coverage      |    | 350.0             |            | 450.0 | 50.0        |  |

The catastrophe reinsurance program for the Property & Casualty Insurance segment in 2013 also included reinsurance coverage, under a policy that expired on June 1, 2013, for catastrophe losses in North Carolina at retentions lower than those presented in the preceding table. The Company's catastrophe reinsurance in 2013 also included reinsurance coverage for both the Property & Casualty Insurance and Life & Health Insurance segments from the FHCF for hurricane losses in Florida at retentions lower than those described above.

Coverage for the Company's primary catastrophe reinsurance program effective January 1, 2012 to December 31, 2012 is provided in various layers as presented below:

|  | (  | Catastroph<br>L | Percentage |       |             |  |
|--|----|-----------------|------------|-------|-------------|--|
| <u>DOLLARS IN MILLIONS</u>                           |    | Excess of       | Up to      |       | of Coverage |  |
| Property & Casualty Insurance Segment:               |    |                 |            |       |             |  |
| Retained   | \$ | _               | \$         | 50.0  | %           |  |
| 1st Layer of Coverage                                |    | 50.0            |            | 100.0 | 65.0        |  |
| 2nd Layer of Coverage                                |    | 100.0           |            | 200.0 | 95.0        |  |
| 3rd Layer of Coverage                                |    | 200.0           |            | 350.0 | 90.0        |  |
| 4th Layer of Coverage                                |    | 350.0           |            | 450.0 | 50.0        |  |
| Life & Health Segment—Property Insurance Operations: |    |                 |            |       |             |  |
| Retained   | \$ | _               | \$         | 8.0   | %           |  |
| 1st Layer of Coverage                                |    | 8.0             |            | 15.0  | 70.0        |  |
| 2nd Layer of Coverage                                |    | 15.0            |            | 40.0  | 70.0        |  |

#### NOTE 19. CATASTROPHE REINSURANCE (Continued)

The catastrophe reinsurance program for the Property & Casualty Insurance segment in 2012 also included reinsurance coverage for catastrophe losses in North Carolina at retentions lower than those presented in the preceding table. The Company's catastrophe reinsurance in 2012 also included reinsurance coverage for both the Property & Casualty Insurance and Life & Health Insurance segments from the FHCF for hurricane losses in Florida at retentions lower than those described above.

In the event that the Company's incurred catastrophe losses and LAE covered by any of its catastrophe reinsurance programs presented in the three preceding tables exceed the retention for that particular layer, each of the programs required one reinstatement of such coverage. In such an instance, the Company is required to pay a reinstatement premium to the reinsurers to reinstate the full amount of reinsurance available under such layer. The reinstatement premium is a percentage of the original premium based on the ratio of the losses in excess of the Company's retention to the reinsurers' coverage limit.

Reinsurance premiums for the Company's primary catastrophe reinsurance programs, the NC Program and the FHCF Program reduced earned premiums for the years ended December 31, 2014, 2013 and 2012 by the following:

| <u>DOLLARS IN MILLIONS</u>                   | 2014       | 2013 |      | 2012 |      |
|--|------------|------|------|------|------|
| Property & Casualty Insurance                | \$<br>17.6 | \$   | 23.6 | \$   | 25.1 |
| Life & Health Insurance                      | 0.1        |      | _    |      | 2.0  |
| Total Ceded Catastrophe Reinsurance Premiums | \$<br>17.7 | \$   | 23.6 | \$   | 27.1 |

Catastrophe losses and LAE (including reserve development), net of reinsurance recoveries, for the years ended December 31, 2014, 2013 and 2012 by business segment are presented below.

| <u>DOLLARS IN MILLIONS</u>       | 2  | 014  | 2013 |      | 2012 |       |
|----------------------------------|----|------|------|------|------|-------|
| Property & Casualty Insurance    | \$ | 80.7 | \$   | 34.6 | \$   | 112.1 |
| Life & Health Insurance          |    | 3.1  |      | 1.6  |      | 6.1   |
| Total Catastrophe Losses and LAE | \$ | 83.8 | \$   | 36.2 | \$   | 118.2 |

Total catastrophe loss and LAE reserves, net of reinsurance recoverables, developed favorably by \$14.7 million, \$14.5 million and \$6.3 million in 2014, 2013 and 2012, respectively. The Property & Casualty Insurance segment reported favorable catastrophe reserve development of \$15.8 million, \$12.5 million and \$6.4 million in 2014, 2013 and 2012, respectively. The Life & Health Insurance segment reported adverse catastrophe reserve development of \$1.1 million in 2014, favorable catastrophe reserve development of \$2.0 million in 2013 and adverse catastrophe reserve development of \$0.1 million in 2012.

In late October 2012, Superstorm Sandy, at one point a level two hurricane while over the Atlantic Ocean, caused a significant amount of damage in several northeastern states. Catastrophe losses and LAE for the year ended December 31, 2012 include \$48.5 million related to Superstorm Sandy.

The process of estimating and establishing reserves for catastrophe losses is inherently uncertain and the actual ultimate cost of a claim, net of actual reinsurance recoveries, may vary materially from the estimated amount reserved. The Company's estimates of direct catastrophe losses are generally based on inspections by claims adjusters and historical loss development experience for areas that have not been inspected or for claims that have not yet been reported. The Company's estimates of direct catastrophe losses are based on the coverages provided by its insurance policies. The Company's homeowners and dwelling insurance policies do not provide coverage for losses caused by floods, but generally provide coverage for physical damage caused by wind or wind-driven rain. Accordingly, the Company's estimates of direct losses for homeowners and dwelling insurance do not include losses caused by flood. Depending on the policy, automobile insurance may provide coverage for losses caused by flood. Estimates of the number and severity of claims ultimately reported are influenced by many variables, including, but not limited to, repair or reconstruction costs and determination of cause of loss that are difficult to quantify and will influence the final amount of claim settlements. All these factors, coupled with the impact of the availability of labor and material on costs, require significant judgment in the reserve setting process. A change in any one or more of these factors is likely to result in an ultimate net claim cost different from the estimated reserve. The Company's estimates of indirect losses from wind pools and joint underwriting associations are based on a variety of factors, including, but not limited to, actual or estimated assessments provided by or received from such entities, insurance industry estimates of losses, and estimates of the Company's market share in the assessable states. Actual assessments may differ materially from these estimated amounts.

## Kemper Corporation and Subsidiaries Notes to the Consolidated Financial Statements (Continued)

#### NOTE 20. OTHER REINSURANCE

In addition to the reinsurance programs described in Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements, Kemper's insurance subsidiaries utilize other reinsurance arrangements to limit their maximum loss, provide greater diversification of risk and to minimize exposures on larger risks. The ceding of insurance does not discharge the primary liability of the original insurer. Accordingly, insurance reserve liabilities are reported gross of any estimated recovery from reinsurers in the Consolidated Balance Sheets. Amounts recoverable from reinsurers are estimated in a manner consistent with the insurance reserve liability and are included in Other Receivables in the Consolidated Balance Sheets.

Earned Premiums ceded on long-duration and short-duration policies were \$26.0 million, \$33.9 million and \$42.5 million for the years ended December 31, 2014, 2013 and 2012, respectively, of which \$17.7 million, \$23.6 million and \$27.1 million, respectively, was related to catastrophe reinsurance. See Note 19, "Catastrophe Reinsurance," to the Consolidated Financial Statements for additional information regarding the Company's catastrophe reinsurance programs. Certain insurance subsidiaries assume business from other insurance companies and involuntary pools. Earned Premiums assumed on long-duration and short-duration policies were \$57.1 million, \$52.7 million and \$44.0 million for the years ended December 31, 2014, 2013 and 2012, respectively.

Trinity and Capitol are parties to a quota share reinsurance agreement whereby Trinity assumes 100% of the business written by Capitol, subject to a cap, effective April 1, 2012, for ceded losses for dwelling coverage. Earned Premiums assumed by Trinity from Capitol were \$21.9 million, \$22.4 million and \$25.0 million for the years ended December 31, 2014, 2013 and 2012, respectively. Capitol is a mutual insurance company and, accordingly, is owned by its policyholders. Trinity and ORCC, a subsidiary of Capitol, are parties to a quota share reinsurance agreement whereby Trinity assumes 100% of the business written by ORCC, subject to a cap, effective January 1, 2013, for ceded losses for dwelling coverage. Earned Premiums assumed by Trinity from ORCC were \$6.7 million, \$7.2 million and \$8.2 million for the years ended December 31, 2014, 2013 and 2012, respectively.

Five employees of the Company serve as directors of Capitol's five member board of directors. Nine employees of the Company also serve as directors of ORCC's nine member board of directors. Kemper's subsidiary, United Insurance, provides claims and administrative services to Capitol and ORCC. In addition, agents appointed by Kemper's subsidiary, The Reliable Life Insurance Company, and who are employed by United Insurance, are also appointed by Capitol and ORCC to sell property insurance products for the Company's Life & Health Insurance segment. The Company also provides certain investment services to Capitol and ORCC.

## **NOTE 21. FAIR VALUE MEASUREMENTS**

The Company classifies its Investments in Fixed Maturities and Equity Securities as available for sale and reports these investments at fair value. The Company classifies certain investments in mutual funds included in Other Investments as trading securities and reports these investments at fair value. The Company has no material liabilities that are measured and reported at fair value.

The valuation of assets measured at fair value in the Company's Consolidated Balance Sheet at December 31, 2014 is summarized below:

|   |  | F     | air V   | alue Measuremen | nts       |   |               |
|---|--|-------|---|-----------------|-----------|---|---------------|
| DOLLARS IN MILLIONS                                     | Quoted Prices<br>in Active Markets<br>for Identical<br>Assets<br>(Level 1) |       | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) |                 | Unol<br>I | nificant<br>oservable<br>nputs<br>evel 3) | Fair Value    |
| Fixed Maturities:                                       |  |       |   |                 |           | <u>·</u>                                  |               |
| U.S. Government and Government Agencies and Authorities | \$   | 129.2 | \$  | 216.3           | \$        | _   | \$<br>345.5   |
| States and Political Subdivisions                       |  | _     |   | 1,477.1         |           | _   | 1,477.1       |
| Corporate Securities:                                   |  |       |   |                 |           |   |               |
| Bonds and Notes   |  | _     |   | 2,517.9         |           | 360.6                                     | 2,878.5       |
| Redeemable Preferred Stocks                             |  | _     |   | _               |           | 6.7                                       | 6.7           |
| Collateralized Loan Obligations                         |  | _     |   | _               |           | 64.4                                      | 64.4          |
| Other Mortgage- and Asset-backed                        |  |       |   | 1.5             |           | 3.9                                       | 5.4           |
| Total Investments in Fixed Maturities                   |  | 129.2 |   | 4,212.8         |           | 435.6                                     | 4,777.6       |
| Equity Securities:                                      |  |       |   |                 |           |   |               |
| Preferred Stocks:                                       |  |       |   |                 |           |   |               |
| Finance, Insurance and Real Estate                      |  | _     |   | 84.7            |           | 5.0                                       | 89.7          |
| Other Industries  |  |       |   | 3.4             |           | 16.4                                      | 19.8          |
| Common Stocks:  |  |       |   |                 |           |   |               |
| Manufacturing   |  | 50.9  |   | 5.7             |           | 0.6                                       | 57.2          |
| Other Industries  |  | 59.0  |   | 0.8             |           | 16.8                                      | 76.6          |
| Other Equity Interests:                                 |  |       |   |                 |           |   |               |
| Exchange Traded Funds                                   |  | 202.7 |   | _               |           | _   | 202.7         |
| Limited Liability Companies and Limited Partnerships    |  | _     |   | _               |           | 186.2                                     | 186.2         |
| Total Investments in Equity Securities                  |  | 312.6 |   | 94.6            |           | 225.0                                     | 632.2         |
| Fair Value Option Investments:                          |  |       |   |                 |           |   |               |
| Limited Liability Companies and Limited Partnerships    |  | _     |   | _               |           | 53.3                                      | 53.3          |
| Other Investments:                                      |  |       |   |                 |           |   |               |
| Trading Securities                                      |  | 4.9   |   |                 |           |   | 4.9           |
| Total   | \$   | 446.7 | \$  | 4,307.4         | \$        | 713.9                                     | \$<br>5,468.0 |

At December 31, 2014, the Company had unfunded commitments to invest an additional \$97.9 million in certain limited liability investment companies and limited partnerships that will be included in Other Equity Interests when funded.

The valuation of assets measured at fair value in the Company's Consolidated Balance Sheet at December 31, 2013 is summarized below:

|   | F  |   |  |            |
|---|--|---|--|------------|
| DOLLARS IN MILLIONS                                     | Quoted Prices<br>in Active Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Fair Value |
| Fixed Maturities:                                       |  |   |  |            |
| U.S. Government and Government Agencies and Authorities | \$ 121.2   | \$ 241.0  | \$ —   | \$ 362.2   |
| States and Political Subdivisions                       | _  | 1,361.0   | _  | 1,361.0    |
| Corporate Securities:                                   |  |   |  |            |
| Bonds and Notes   | _  | 2,429.6   | 364.1  | 2,793.7    |
| Redeemable Preferred Stocks                             | _  | _   | 7.4  | 7.4        |
| Collateralized Loan Obligations                         | _  | _   | 44.7   | 44.7       |
| Other Mortgage- and Asset-backed                        | _  | 1.5   | 4.5  | 6.0        |
| Total Investments in Fixed Maturities                   | 121.2  | 4,033.1   | 420.7  | 4,575.0    |
| Equity Securities:                                      |  |   |  |            |
| Preferred Stocks:                                       |  |   |  |            |
| Finance, Insurance and Real Estate                      | _  | 80.8  | 5.0  | 85.8       |
| Other Industries  | _  | 10.5  | 13.9   | 24.4       |
| Common Stocks:  |  |   |  |            |
| Manufacturing   | 95.1   | 7.3   | 2.2  | 104.6      |
| Other Industries  | 71.7   | 2.2   | 11.0   | 84.9       |
| Other Equity Interests:                                 |  |   |  |            |
| Exchange Traded Funds                                   | 124.9  | _   | _  | 124.9      |
| Limited Liability Companies and Limited Partnerships    | _  | _   | 173.9  | 173.9      |
| Total Investments in Equity Securities                  | 291.7  | 100.8   | 206.0  | 598.5      |
| Other Investments:                                      |  |   |  |            |
| Trading Securities                                      | 5.0  | _   | _  | 5.0        |
| Total   | \$ 417.9   | \$ 4,133.9  | \$ 626.7   | \$ 5,178.5 |
|   |  |   |  |            |

The Company's investments in Fixed Maturities that are classified as Level 1 in the two preceding tables primarily consist of U.S. Treasury Bonds and Notes. The Company's investments in Equity Securities that are classified as Level 1 in the two preceding tables consist of either investments in publicly-traded common stocks or exchange traded funds. The Company's investments in Fixed Maturities that are classified as Level 2 in the two preceding tables primarily consist of investments in corporate bonds, obligations of states and political subdivisions, and bonds and mortgage-backed securities of U.S. government agencies. The Company's investments in Equity Securities that are classified as Level 2 in the two preceding tables primarily consist of investments in preferred stocks. The Company uses a leading, nationally recognized provider of market data and analytics to price the vast majority of the Company's Level 2 measurements. The provider utilizes evaluated pricing models that vary by asset class and incorporate available trade, bid and other market information. Because many fixed maturity securities do not trade on a daily basis, the provider's evaluated pricing applications apply available information through processes such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations. In addition, the provider uses model processes to develop prepayment and interest rate scenarios. The pricing provider's models and processes also take into account market convention. For each asset class, teams of its evaluators gather information from market sources and integrate relevant credit information, perceived market movements and sector news into the evaluated pricing applications and models. The Company generally validates the measurements obtained from its primary pricing provider by comparing them with measurements obtained from one additional pricing provider that provides either prices from recent market transactions or quotes in inactive markets or evaluations based on its own proprietary models.

The Company investigates significant differences related to the values provided. On completion of its investigation, management exercises judgment to determine the price selected and whether adjustments, if any, to the price obtained from the Company's primary pricing provider would warrant classification of the price as Level 3. In instances where a measurement cannot be obtained from either pricing provider, the Company generally will evaluate bid prices from one or more binding quotes obtained from market makers to value investments in inactive markets and classified by the Company as Level 2. The Company generally classifies securities when it receives non-binding quotes or indications as Level 3 securities unless the Company can validate the quote or indication against recent transactions in the market.

The Company's Investments in Fixed Maturities that are classified as Level 3 in the two preceding tables primarily consist of privately placed securities not rated by a Nationally Recognized Statistical Rating Organization and are priced primarily using a market yield approach. A market yield approach uses a risk-free rate plus a credit spread depending on the underlying credit profile of the security. For floating rate securities, the risk-free rate used in the market yield is the contractual floating rate of the security. For each individual security, the Company or the Company's third party appraiser gathers information from market sources, relevant credit information, perceived market movements and sector news and determines an appropriate market yield for each security. The market yield selected is then used to discount the estimated future cash flows of the security to determine the fair value. The Company separately evaluates market yields based upon asset class to assess the reasonableness of the recorded fair value. For non-investment-grade Investments in Fixed Maturities that are classified as Level 3, the two primary asset classes are senior debt and junior debt. Senior debt includes those securities that receive first priority in a liquidation and junior debt includes any fixed maturity security with other than first priority in a liquidation.

The table below presents quantitative information about the significant unobservable inputs utilized by the Company in determining fair values for fixed maturity investments in corporate securities classified as Level 3 at December 31, 2014.

| DOLLARS IN MILLIONS                                      | Unobservable<br>Input | Fa | Total<br>nir Value | Range of | Weighted<br>Average<br>Yield |      |      |
|--|-----------------------|----|--------------------|----------|------------------------------|------|------|
| Investment-grade   | Market Yield          | \$ | 107.0              | 2.8%     | -                            | 6.9% | 3.9% |
| Non-investment-grade:                                    |                       |    |                    |          |                              |      |      |
| Senior Debt  | Market Yield          |    | 92.7               | 3.8      | -                            | 14.5 | 10.6 |
| Junior Debt  | Market Yield          |    | 149.9              | 8.2      | -                            | 21.0 | 13.4 |
| Collateralized Loan Obligations                          | Market Yield          |    | 64.4               | 2.7      | -                            | 8.1  | 5.2  |
| Other  | Various               |    | 21.6               |          |                              |      |      |
| Total Fixed Maturity Investments in Corporate Securities |                       | \$ | 435.6              |          |                              |      |      |

The table below presents quantitative information about the significant unobservable inputs utilized by the Company in determining fair values for fixed maturity investments in corporate securities classified as Level 3 at December 31, 2013.

| DOLLARS IN MILLIONS                                      | Unobservable<br>Input |    | Total<br>ir Value | Range of | Weighted<br>Average<br>Yield |      |      |
|--|-----------------------|----|-------------------|----------|------------------------------|------|------|
| Investment-grade   | Market Yield          | \$ | 108.5             | 1.0%     | -                            | 6.0% | 4.3% |
| Non-investment-grade:                                    |                       |    |                   |          |                              |      |      |
| Senior Debt  | Market Yield          |    | 93.9              | 4.2      | -                            | 15.6 | 8.6  |
| Junior Debt  | Market Yield          |    | 153.5             | 8.8      | -                            | 26.6 | 14.2 |
| Collateralized Loan Obligations                          | Market Yield          |    | 44.7              | 3.2      | -                            | 6.8  | 4.3  |
| Other  | Various               |    | 20.1              |          |                              |      |      |
| Total Fixed Maturity Investments in Corporate Securities |                       | \$ | 420.7             |          |                              |      |      |

For an investment in a fixed maturity security, an increase in the yield used to determine the fair value of the security will decrease the fair value of the security. A decrease in the yield used to determine fair value will increase the fair value of the security, but the fair value increase is generally limited to par if the security is currently callable.

The Company's other investments that are classified as Level 3 primarily consist of Limited Liability Companies and Limited Partnerships, but also certain Preferred Stocks and Common Stocks. The Company either uses valuations provided by third

party fund managers, third party appraisers, or that are generated internally. These valuations typically employ various valuation techniques commonly used in the industry, including earnings multiples based on comparable public securities, industry-specific non-earnings based multiples, market yields based on comparable public securities and discounted cash flow models.

Information by security type pertaining to the changes in the fair value of the Company's investments classified as Level 3 for the year ended December 31, 2014 is presented below:

|  | Fixed Maturities Equity Securities |    |                                |    |                                      |          |  |    |                                 |    |                             |    |                        |          |
|--|------------------------------------|----|--------------------------------|----|--------------------------------------|----------|--|----|---------------------------------|----|-----------------------------|----|------------------------|----------|
| DOLLARS IN MILLIONS                          | orporate<br>Bonds<br>and<br>Notes  | Pr | leemable<br>referred<br>Stocks |    | ollateralized<br>Loan<br>Obligations | Me<br>an | Other<br>ortgage-<br>id Asset-<br>oacked | Co | eferred<br>and<br>mmon<br>tocks | I  | Other<br>Equity<br>iterests | V  | Fair<br>'alue<br>ption | Total    |
| Balance at Beginning of Year                 | \$<br>364.1                        | \$ | 7.4                            | \$ | 44.7                                 | \$       | 4.5                                      | \$ | 32.1                            | \$ | 173.9                       | \$ | _                      | \$ 626.7 |
| Total Gains (Losses):                        |                                    |    |                                |    |                                      |          |  |    |                                 |    |                             |    |                        |          |
| Included in Consolidated Statement of Income | (3.4)                              |    | _                              |    | 0.2                                  |          | 0.1                                      |    | 1.1                             |    | 2.7                         |    | (0.7)                  |          |
| Included in Other Comprehensive Income       | 5.1                                |    | (0.1)                          |    | (1.0)                                |          | 0.1                                      |    | 0.5                             |    | 2.2                         |    | _                      | 6.8      |
| Purchases                                    | 201.4                              |    | _                              |    | 26.1                                 |          | _  |    | 8.9                             |    | 53.0                        |    | 58.0                   | 347.4    |
| Settlements                                  | (126.4)                            |    | (0.6)                          |    | _                                    |          | (0.8)                                    |    | (4.5)                           |    | (39.8)                      |    | _                      | (172.1)  |
| Sales  | (79.0)                             |    | _                              |    | (5.6)                                |          | _  |    | (2.2)                           |    | (5.8)                       |    | (4.0)                  | (96.6)   |
| Transfers into Level 3                       | _                                  |    | _                              |    | _                                    |          | _  |    | 3.6                             |    | _                           |    | _                      | 3.6      |
| Transfers out of Level 3                     | (1.2)                              |    | _                              |    | _                                    |          | _  |    | (0.7)                           |    | _                           |    | _                      | (1.9)    |
| Balance at End of Year                       | \$<br>360.6                        | \$ | 6.7                            | \$ | 64.4                                 | \$       | 3.9                                      | \$ | 38.8                            | \$ | 186.2                       | \$ | 53.3                   | \$ 713.9 |

The Company's policy is to recognize transfers between levels as of the end of the reporting period. There were no transfers between Levels 1 and 2 or Levels 1 and 3 for the year ended December 31, 2014. The transfers into Level 3 and out of Level 3 for the year ended December 31, 2014 were due to changes in the availability of market observable inputs.

Information by security type pertaining to the changes in the fair value of the Company's investments classified as Level 3 for the year ended December 31, 2013 is presented below:

|  |                                    | Fixed                             | Maturities                            | Equity S                                   |                                      |                              |          |
|--|------------------------------------|-----------------------------------|---------------------------------------|--|--------------------------------------|------------------------------|----------|
| DOLLARS IN MILLIONS                          | Corporate<br>Bonds<br>and<br>Notes | Redeemable<br>Preferred<br>Stocks | Collateralized<br>Loan<br>Obligations | Other<br>Mortgage-<br>and Asset-<br>backed | Preferred<br>and<br>Common<br>Stocks | Other<br>Equity<br>Interests | Total    |
| Balance at Beginning of Year                 | \$ 361.0                           | \$ 4.7                            | \$                                    | \$ 0.1                                     | \$ 13.3                              | \$ 141.3                     | \$ 520.4 |
| Total Gains (Losses):                        |                                    |                                   |                                       |  |                                      |                              |          |
| Included in Consolidated Statement of Income | (7.9)                              | 0.2                               | 0.2                                   | 0.1  | (1.0)                                | (1.6)                        | (10.0)   |
| Included in Other<br>Comprehensive Income    | (7.8)                              | (1.3)                             | 0.4                                   | (0.5)                                      | 4.6                                  | 5.6                          | 1.0      |
| Purchases                                    | 145.1                              | 5.1                               | 44.1                                  | 4.5  | 15.9                                 | 55.4                         | 270.1    |
| Settlements                                  | (123.2)                            | (1.3)                             | _                                     | (0.1)                                      | _                                    | (26.8)                       | (151.4)  |
| Sales  | (0.1)                              | _                                 | _                                     | (2.0)                                      | (0.7)                                | _                            | (2.8)    |
| Transfers into Level 3                       | 5.8                                | _                                 | _                                     | 2.4  | _                                    | _                            | 8.2      |
| Transfers out of Level 3                     | (8.8)                              | _                                 | _                                     | _  | _                                    | _                            | (8.8)    |
| Balance at End of Year                       | \$ 364.1                           | \$ 7.4                            | \$ 44.7                               | \$ 4.5                                     | \$ 32.1                              | \$ 173.9                     | \$ 626.7 |

The Company's policy is to recognize transfers between levels as of the end of the reporting period. There were no transfers between Levels 1 and 2 or Levels 1 and 3 for the year ended December 31, 2013. The transfers into Level 3 and out of Level 3 for the year ended December 31, 2013 were due to changes in the availability of market observable inputs.

The fair value of Debt is estimated using quoted prices for similar liabilities in markets that are not active. The inputs used in the valuation are considered Level 2 measurements. The fair value of Short-term Investments is estimated using inputs that are considered Level 1 or Level 2 measurements.

## **NOTE 22. CONTINGENCIES**

In the ordinary course of its businesses, the Company is involved in legal proceedings, including lawsuits, regulatory examinations and inquiries. Except with regard to the matters discussed below, based on currently available information, the Company does not believe that it is reasonably possible that any of its pending legal proceedings will have a material effect on the Company's consolidated financial statements.

Over the last several years, certain state insurance regulators, legislators, treasurers/controllers, and their respective agents have been involved in an array of initiatives that seek, in various ways, to impose new duties on life insurance companies to proactively search for deaths of their insureds and contact the insureds' beneficiaries even though such beneficiaries may not have submitted claims, including due proof of death, as required under the terms of state-approved life insurance policy forms. These initiatives together comprise a set of circumstances involving potential changes in the law or changes in the interpretation of existing laws that could have the effect of altering the terms of Kemper's life insurance subsidiaries' (the "Life Companies") existing life insurance contracts by imposing new requirements that did not exist and were not contemplated at the time the Life Companies' entered into such contracts.

Legislation. One type of initiative involves legislation. Legislation has been enacted in Indiana, Iowa, Kentucky, Maryland, Montana, Nevada, New York, North Dakota, Rhode Island and Vermont, with varying effective dates (the "DMF Statutes"), that requires life insurance companies to compare on a regular basis their records for all in-force policies (including those policies issued prior to the effective dates of the legislation) against the database of reported deaths maintained by the Social Security Administration or a comparable database (a "Death Master File"). In contrast, New Mexico and Tennessee have enacted legislation that also requires such comparisons, but exempts life insurance companies, like the Life Companies, that have not previously utilized a Death Master File, and instead only requires that such companies conduct Death Master File comparisons for life insurance policies issued and delivered in each of those states after the legislation's effective date. Likewise, Alabama, Georgia and Mississippi have enacted statutes that require such comparisons, but only with respect to policies issued on or after their respective effective dates, without regard to prior Death Master File use. With respect to those DMF Statutes that apply retroactively and which would likely have an adverse effect on the Company's operations and financial position, the Life Companies have filed declaratory judgment actions in applicable state courts challenging the application of such statutes to policies issued prior to the subject DMF Statute's effective date:

- In November 2012, certain of the Life Companies filed a declaratory judgment action in Kentucky state court, asking the court to construe the Kentucky DMF Statute to apply only prospectively, i.e., only with respect to those life insurance policies issued in Kentucky on or after the effective date of the Kentucky DMF Statute, consistent with what the Life Companies believe are the requirements of applicable Kentucky statutory law, the Kentucky Constitution and the Contract Clause of the United States Constitution. In April 2013, the trial court denied the subject Life Companies' motion for summary judgment and held that the requirements of the Kentucky DMF Statute apply to life insurance policies issued before the statute's January 1, 2013 effective date. The subject Life Companies appealed the trial court's decision and in August 2014, in a unanimous opinion, the Kentucky Court of Appeals reversed the trial court and held that the Kentucky DMF statute fell within Kentucky's statutory presumption against retroactive legislation. Therefore, the Court ruled, the Kentucky DMF Statute can only apply to policies issued on and after January 1, 2013. In September 2014, the Kentucky Department of Insurance filed a motion asking for the Kentucky Supreme Court to undertake a discretionary review of the Court of Appeal's ruling. A decision by the Kentucky Supreme Court on whether to review the Court of Appeals' decision is expected by the third quarter of 2015.
- In July 2013, certain of the Life Companies filed a declaratory judgment action in state court in Maryland, asking the court to construe the Maryland DMF Statute to apply only prospectively, i.e., only to policies issued in Maryland after the effective date of the Maryland DMF Statute, consistent with what the Life Companies believe are the requirements of the Maryland Constitution and the Contract Clause of the United States Constitution. The Maryland Insurance Administration filed a motion to dismiss the action, contending that the subject Life Companies were required to

## **NOTE 22. CONTINGENCIES (Continued)**

exhaust their administrative remedies before filing their action in the trial court. In March 2014, the trial court granted the Maryland Insurance Administration's motion. The Life Companies appealed the trial court's ruling. The Maryland appellate courts have declined to stay enforcement of the Maryland DMF Statute pending the appeal, and the Life Companies are complying with the Maryland DMF Statute while they continue to pursue their appeal. The Life Companies' appeal was heard by the Maryland Court of Special Appeals in December 2014. The parties are awaiting the court's decision.

• In August 2014, certain of the Life Companies filed a declaratory judgment action in Indiana state court, asking the court to construe the Indiana DMF Statute to apply only prospectively, i.e., only with respect to those life insurance policies issued in Indiana on or after the effective date of the Indiana DMF Statute, consistent with what the Life Companies believe are the requirements of applicable Indiana statutory law, the Indiana Constitution and the Contract Clause of the United States Constitution. The Indiana Department of Insurance filed an answer in response to the subject Life Companies' complaint in October 2014, and the Life Companies filed a motion for summary judgment in January 2015. A hearing on that motion is scheduled for May 2015.

Unclaimed property compliance audits/litigation. A second type of initiative involves an unclaimed property compliance audit of the Life Companies (the "Treasurers' Audit") being conducted by a private audit firm retained by the treasurers/controllers of 38 states (the "Audit Firm") and related litigation. In July 2013, the California State Controller (the "CA Controller") filed a complaint for injunctive relief against the Life Companies in state court in California, seeking an order requiring the Life Companies to produce all of their in-force policy records to the Audit Firm to enable the firm to perform a comparison of such records against a Death Master File and to ascertain whether any of the insureds under such policies may be deceased. In December 2013, the CA Controller filed a motion for preliminary injunction seeking the same injunctive relief. A hearing on that motion has been continued by the court until the California Court of Appeals rules on a preliminary injunction order issued in a related case involving an unaffiliated life insurance company, entitled Chiang v. American National Insurance Company (the "ANICO Appeal"). In July 2014, the court granted a motion by the CA Controller to stay the Life Companies' litigation in its entirety, including all discovery, pending a decision in the ANICO Appeal. As described below, the Life Companies have filed a counterclaim in this case against the CA Controller. The current stay of the Controller's case against the Life Companies have not produced any of their in-force policy records to the CA Controller.

Examinations/enforcement actions by regulators. A third type of initiative involves examinations and other actions by state insurance regulators. The Life Companies are the subject of a multi-state market conduct examination by five state insurance regulators that is focused on the Life Companies' claim settlement and policy administration practices, and specifically their compliance with state unclaimed property statutes (the "Multi-State Exam"). The Multi-State Exam was originated in June 2012 as a single-state examination by the Illinois Director of Insurance. Insurance regulators from five additional states - California, Florida, Pennsylvania, New Hampshire and North Dakota - joined the examination in May 2013. In August 2014, New Hampshire withdrew from participation in the Multi-State Exam. In July 2013, the Life Companies received requests from the Illinois Department of Insurance, as the managing lead state for the Multi-State Exam, for a significant volume of information beyond that which the Life Companies had already produced, including their records of all in-force policies and other information of the type previously requested by the Audit Firm as part of the Treasurers' Audit and which is the subject of the CA Controller's complaint. This request prompted the Illinois litigation noted below. In August 2014, the Illinois Department of Insurance appointed a law firm to act as an additional examiner in the Multi-State Exam, which remains ongoing.

Pending related litigation. In September 2013, certain of the Life Companies filed declaratory judgment actions against the insurance regulators in the states of California, Florida, Illinois and Pennsylvania, asking the courts in those states to declare that applicable law does not require life insurers to search a Death Master File to ascertain whether insureds are deceased. The subject Life Companies are also asking the courts to declare that regulators in those states do not have the legal authority to (i) obtain life insurers' policy records for the purpose of comparing those records against a Death Master File, and/or (ii) impose payment obligations on life insurers before a claim and due proof of death have been submitted by policy beneficiaries. The declaratory judgment action in California referenced above was filed as a cross-complaint to the CA Controller's complaint, joining the California Insurance Commissioner and the Audit Firm as parties to the cross-complaint. The CA Controller has filed a motion to dismiss the Life Companies' cross-complaint, contending that the Life Companies' request for a declaratory judgment is premature and not ripe for adjudication. A hearing on that motion has been continued until the Court of Appeals issues its decision in the ANICO Appeal. Oral argument in the ANICO Appeal has been set for February 2015. In related

## Kemper Corporation and Subsidiaries Notes to the Consolidated Financial Statements (Continued)

## **NOTE 22. CONTINGENCIES (Continued)**

activity, the CA Controller's petition for coordination of the five unclaimed property lawsuits pending in California to have them all heard by the same court was denied in January 2015.

In response to the Illinois declaratory judgment action, the Illinois Department of Insurance and its Director (collectively, the "IDOI") filed a motion to dismiss, and in July 2014, the court in Illinois denied, in part, such motion. Specifically, the court denied the IDOI's motion to dismiss the Life Companies' claim seeking a declaration that the IDOI cannot compel the Life Companies to provide their policy records to the IDOI or persons acting on the IDOI's behalf so as to permit a comparison against the DMF for purposes of identifying deceased insureds, as well as the Life Companies' associated claim for injunctive relief. The court dismissed with prejudice the other counts in the complaint. In August 2014, the IDOI filed its answer to the counts of the complaint that the Illinois court allowed to stand, and in October 2014, the Life Companies filed a motion for summary judgment with respect to those remaining counts. The IDOI filed a cross motion for summary judgment in December 2014. Formal briefing and a hearing schedule on the summary judgment motions are expected to be set by the court at a May 2015 status conference. The actions against the insurance regulators in the states of Florida and Pennsylvania have been stayed by agreement of the parties pending the outcome of the Illinois action.

Conclusion. The results of the aforementioned legislative actions, Treasurers' Audit, Multi-State Exam and the related litigation cannot currently be predicted. The Life Companies continue to maintain that states lack the legal authority to establish new requirements that could have the effect of changing the terms of existing life insurance contracts with regard to basic claims handling obligations and processes. If state officials are able to apply such new requirements retroactively to the Life Companies' existing life insurance policies, it will fundamentally alter the nature and timing of their responsibilities under such policies by effectively eliminating contractual terms that condition claim settlement and payment on the receipt of a claim, including "due proof of death" of an insured. The outcomes of the various state initiatives and related litigation could result in changes in the law that could have the effect of altering the terms of the Life Companies' existing life insurance contracts by imposing new requirements that have a significant effect on, including acceleration of, the Life Companies' payment and/or escheatment of policy benefits, and significantly increase their claims handling costs. Any attempt to predict the ultimate outcomes (including any estimate of the resulting effect on claim liabilities and reserves for future policy benefits) of these various efforts to change the law would entail predicting on a state-by-state-basis the ultimate outcomes of numerous uncertainties including, but not limited to: how many states might eventually enact laws or interpret existing laws to require the use of a Death Master File or may exact such usage through regulation, examinations or audits; the matching criteria to be used in comparing records of the Life Companies against a Death Master File; the universe of policies affected; whether and to what extent any such laws would be applied retroactively; and the results of unclaimed property audits, examinations and other actions by state insurance regulators and litigation, including challenges to the constitutionality of laws purporting to have retroactive application. Due to the complexity and multi-jurisdictional nature of this issue, as well as the indeterminate number of potential outcomes and their uncertain effects on the Life Companies' business, Kemper cannot reasonably estimate the amount of loss that it would recognize if the Life Companies were subjected to requirements of the types described in this Note on a retroactive basis.

## Kemper Corporation and Subsidiaries Notes to the Consolidated Financial Statements (Continued)

#### NOTE 23. RELATED PARTIES

Mr. Christopher B. Sarofim, a director of Kemper, is Vice Chairman and a member of the board of directors of Fayez Sarofim & Co. ("FS&C"), a registered investment advisory firm. Kemper's subsidiary, Trinity had \$85.8 million, \$154.7 million and \$125.2 million in assets managed by FS&C at December 31, 2014, 2013 and 2012, respectively, under an agreement with FS&C whereby FS&C provides investment management services with respect to certain assets of Trinity. In the fourth quarter of 2014, Trinity reduced the amount of assets under management with FS&C by \$80.0 million. Investment Expenses incurred in connection with such agreement were \$0.3 million, \$0.4 million and \$0.3 million for the years ended December 31, 2014, 2013 and 2012, respectively.

FS&C also provides investment management services with respect to certain funds of the Company's Pension Plan. The Company's Pension Plan had \$159.2 million, \$148.6 million and \$120.7 million in assets managed by FS&C at December 31, 2014, 2013 and 2012, respectively, under an agreement with FS&C whereby FS&C provides investment management services. Investment Expenses incurred in connection with such agreement were \$0.4 million, \$0.3 million and \$0.3 million for the years ended December 31, 2014, 2013 and 2012, respectively.

With respect to the Company's defined contribution plans, until November 4, 2014, one of the alternative investment choices afforded to participating employees was the Dreyfus Appreciation Fund, an open-end, diversified managed investment fund. FS&C provides investment management services to the Dreyfus Appreciation Fund as a sub-investment advisor. The Company does not compensate FS&C for services provided to the Dreyfus Appreciation Fund. Participants in the Company's defined contribution plans had allocated \$22.8 million and \$20.4 million for investment in the Dreyfus Appreciation Fund at December 31, 2013 and 2012, respectively, representing 6% and 7% of the total amount invested in the Company's defined contribution plans at such dates.

The Company believes that the transactions described above have been provided on terms no less favorable to the Company than could have been negotiated with non-affiliated third parties.

As described in Note 20, "Other Reinsurance," to the Consolidated Financial Statements, the Company also has certain relationships with Capitol, a mutual insurance company which is owned by its policyholders, and its subsidiary, ORCC.

NOTE 24. QUARTERLY FINANCIAL INFORMATION (Unaudited)

|  |                 | Th     | ree l | Months E        | nded            | l (Unaudit | ed)       |                 |           | Year<br>Ended  |
|--|-----------------|--------|-------|-----------------|-----------------|------------|-----------|-----------------|-----------|----------------|
| DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS                            | Mar 31,<br>2014 |        | J     | Jun 30,<br>2014 | Sep 30,<br>2014 |            | I         | Dec 31,<br>2014 |           | ec 31,<br>2014 |
| Revenues:  |                 |        |       |                 |                 |            | _         |                 | _         |                |
| Earned Premiums  | \$              | 477.6  | \$    | 470.3           | \$              | 462.8      | \$        | 451.5           | \$ 1      | ,862.2         |
| Net Investment Income  |                 | 71.1   |       | 72.6            |                 | 72.3       |           | 93.1            |           | 309.1          |
| Other Income   |                 | 0.1    |       | 0.2             |                 | 0.5        |           | 0.6             |           | 1.4            |
| Net Realized Gains on Sales of Investments                               |                 | 6.6    |       | 3.5             |                 | 8.0        |           | 21.0            |           | 39.1           |
| Other-than-temporary Impairment Losses:                                  |                 |        |       |                 |                 |            |           |                 |           |                |
| Total Other-than-temporary Impairment Losses                             |                 | (0.8)  |       | (4.1)           |                 | (3.8)      |           | (6.5)           |           | (15.2)         |
| Portion of Losses Recognized in Other Comprehensive Income               |                 | _      |       | _               |                 | _          |           | _               |           | _              |
| Net Impairment Losses Recognized in Earnings                             |                 | (0.8)  |       | (4.1)           |                 | (3.8)      |           | (6.5)           |           | (15.2)         |
| Total Revenues   |                 | 554.6  |       | 542.5           |                 | 539.8      |           | 559.7           |           | ,196.6         |
| Expenses:  |                 |        |       |                 |                 |            |           |                 |           |                |
| Policyholders' Benefits and Incurred Losses and Loss Adjustment Expenses |                 | 327.9  |       | 347.5           |                 | 300.5      |           | 285.8           | 1         | ,261.7         |
| Insurance Expenses   |                 | 152.1  |       | 161.3           |                 | 158.6      |           | 156.4           |           | 628.4          |
| Write-off of Long-lived Asset  |                 | _      |       | _               |                 | 54.6       |           | _               |           | 54.6           |
| Interest and Other Expenses  |                 | 22.7   |       | 22.5            |                 | 22.1       |           | 24.4            |           | 91.7           |
| Total Expenses.  | _               | 502.7  |       | 531.3           |                 | 535.8      |           | 466.6           |           | 2,036.4        |
| Income from Continuing Operations before Income Taxes                    |                 | 51.9   |       | 11.2            |                 | 4.0        | _         | 93.1            | _         | 160.2          |
| Income Tax Benefit (Expense)   |                 | (16.7) |       | (1.9)           |                 | 0.8        |           | (29.8)          |           | (47.6)         |
| Income from Continuing Operations  |                 | 35.2   |       | 9.3             |                 | 4.8        | _         | 63.3            |           | 112.6          |
| Income (Loss) from Discontinued Operations                               |                 | (0.1)  |       | _               |                 | (0.1)      |           | 2.1             |           | 1.9            |
| Net Income   | \$              | 35.1   | \$    | 9.3             | \$              | 4.7        | \$        | 65.4            | \$        | 114.5          |
|  |                 |        |       |                 |                 |            | _         |                 |           |                |
| Income from Continuing Operations Per Unrestricted Share:                |                 |        |       |                 |                 |            |           |                 |           |                |
| Basic  | \$              | 0.63   | \$    | 0.17            | \$              | 0.09       | \$        | 1.20            | \$        | 2.08           |
| Diluted  | \$              | 0.63   | \$    | 0.17            | \$              | 0.09       | \$        | 1.20            | <u>\$</u> | 2.08           |
| Net Income Per Unrestricted Share:                                       |                 |        |       |                 |                 |            |           |                 |           |                |
| Basic  | \$              | 0.63   | \$    | 0.17            | \$              | 0.09       | <b>\$</b> | 1.24            | <u>\$</u> | 2.12           |
| Diluted  | \$              | 0.63   | \$    | 0.17            | \$              | 0.09       | \$        | 1.24            | \$        | 2.12           |
| Dividends Paid to Shareholders Per Share                                 | \$              | 0.24   | \$    | 0.24            | \$              | 0.24       | \$        | 0.24            | \$        | 0.96           |

The sum of quarterly per share amounts does not equal per share amounts for the year due to differences in weighted-average shares and/or equivalent shares outstanding for each of the periods presented.

NOTE 24. QUARTERLY FINANCIAL INFORMATION (Unaudited) (Continued)

|   |    | Th              |    | Year<br>Ended   |                       |    |                 |      |                |
|---|----|-----------------|----|-----------------|-----------------------|----|-----------------|------|----------------|
| DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS                               | N  | Mar 31,<br>2013 | J  | Jun 30,<br>2013 | \$<br>Sep 30,<br>2013 | I  | Dec 31,<br>2013 |      | ec 31,<br>2013 |
| Revenues:   |    |                 |    |                 |                       |    |                 |      |                |
| Earned Premiums   | \$ | 509.9           | \$ | 512.8           | \$<br>507.5           | \$ | 495.6           | \$ 2 | 2,025.8        |
| Net Investment Income   |    | 80.8            |    | 74.6            | 82.4                  |    | 76.9            |      | 314.7          |
| Other Income  |    | 0.2             |    | 0.2             | 0.1                   |    | 0.3             |      | 0.8            |
| Net Realized Gains on Sales of Investments                                  |    | 26.9            |    | 2.3             | 49.1                  |    | 20.8            |      | 99.1           |
| Other-than-temporary Impairment Losses:                                     |    |                 |    |                 |                       |    |                 |      |                |
| Total Other-than-temporary Impairment Losses                                |    | (2.4)           |    | (2.3)           | (3.5)                 |    | (7.6)           |      | (15.8)         |
| Portion of Losses Recognized in Other Comprehensive Income                  |    | 0.5             |    | 1.3             | 0.1                   |    |                 |      | 1.9            |
| Net Impairment Losses Recognized in Earnings                                |    | (1.9)           |    | (1.0)           | (3.4)                 |    | (7.6)           |      | (13.9)         |
| Total Revenues  |    | 615.9           |    | 588.9           | 635.7                 |    | 586.0           |      | 2,426.5        |
| Expenses:   |    |                 |    |                 |                       |    |                 |      |                |
| Policyholders' Benefits and Incurred Losses and Loss<br>Adjustment Expenses |    | 349.2           |    | 354.2           | 338.3                 |    | 315.5           | 1    | ,357.2         |
| Insurance Expenses  |    | 158.3           |    | 163.1           | 170.1                 |    | 162.9           |      | 654.4          |
| Interest and Other Expenses   |    | 23.8            |    | 25.2            | 25.3                  |    | 26.2            |      | 100.5          |
| Total Expenses  |    | 531.3           |    | 542.5           | 533.7                 | _  | 504.6           |      | 2,112.1        |
| Income from Continuing Operations before Income Taxes                       |    | 84.6            |    | 46.4            | 102.0                 |    | 81.4            |      | 314.4          |
| Income Tax Expense  |    | (26.0)          |    | (13.9)          | (33.4)                |    | (26.6)          |      | (99.9)         |
| Income from Continuing Operations   |    | 58.6            |    | 32.5            | 68.6                  |    | 54.8            |      | 214.5          |
| Income (Loss) from Discontinued Operations                                  |    | (0.2)           |    | 1.5             | 1.5                   |    | 0.4             |      | 3.2            |
| Net Income  | \$ | 58.4            | \$ | 34.0            | \$<br>70.1            | \$ | 55.2            | \$   | 217.7          |
| Income from Continuing Operations Per Unrestricted Share:                   |    |                 |    |                 |                       |    |                 |      |                |
| Basic   | \$ | 1.00            | \$ | 0.56            | \$<br>1.21            | \$ | 0.98            | \$   | 3.75           |
| Diluted   | \$ | 1.00            | \$ | 0.56            | \$<br>1.21            | \$ | 0.98            | \$   | 3.74           |
| Net Income Per Unrestricted Share:  |    |                 |    |                 |                       |    |                 |      |                |
| Basic   | \$ | 1.00            | \$ | 0.59            | \$<br>1.24            | \$ | 0.99            | \$   | 3.81           |
| Diluted   | \$ | 1.00            | \$ | 0.59            | \$<br>1.23            | \$ | 0.99            | \$   | 3.80           |
| Dividends Paid to Shareholders Per Share                                    | \$ | 0.24            | \$ | 0.24            | \$<br>0.24            | \$ | 0.24            | \$   | 0.96           |
|   |    |                 |    |                 |                       |    |                 | _    |                |

The sum of quarterly per share amounts does not equal per share amounts for the year due to differences in weighted-average shares and/or equivalent shares outstanding for each of the periods presented.

## TO THE SHAREHOLDERS AND BOARD OF DIRECTORS OF KEMPER CORPORATION

We have audited the accompanying consolidated balance sheets of Kemper Corporation and subsidiaries (the "Company") as of December 31, 2014 and 2013, and the related consolidated statements of income, comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2014. Our audits also included the financial statement schedules listed in Item 15. We also have audited the Company's internal control over financial reporting as of December 31, 2014, based on criteria established in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for these financial statements and financial statement schedules, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on these financial statements and financial statement schedules and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Kemper Corporation and subsidiaries as of December 31, 2014 and 2013, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2014, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2014, based on the criteria established in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

/s/ Deloitte & Touche LLP Chicago, Illinois February 12, 2015

## Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

Not Applicable

#### Item 9A. Controls and Procedures.

## **Disclosure Controls and Procedures**

The Company's management, with participation of Kemper's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act") as of the end of the period covered by this report. Based on such evaluation, Kemper's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in ensuring that information required to be disclosed by Kemper in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified by the SEC's rules and forms, and accumulated and communicated to the Company's management, including Kemper's Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

## **Changes in Internal Controls Over Financial Reporting**

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter ended December 31, 2014 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Management Report on Internal Control Over Financial Reporting

We, as management of the Company, are responsible for establishing and maintaining adequate internal control over financial reporting. Pursuant to the rules and regulations of the SEC, internal control over financial reporting is a process designed by, or under the supervision of, a company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

- Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements
  in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are
  being made only in accordance with authorizations of management and directors of the company; and
- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Management has evaluated the effectiveness of its internal control over financial reporting as of December 31, 2014, based on the control criteria established in a report entitled *Internal Control—Integrated Framework*, issued in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission. Based on such evaluation, we have concluded that the Company's internal control over financial reporting is effective as of December 31, 2014.

The independent registered public accounting firm of Deloitte & Touche LLP, as auditors of the consolidated financial statements of Kemper and its subsidiaries, has issued an attestation report on the effectiveness of management's internal control over financial reporting based on criteria established in *Internal Control—Integrated Framework*, issued in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission.

/S/ DONALD G. SOUTHWELL

/S/ FRANK J. SODARO

Donald G. Southwell Chairman, President and Chief Executive Officer Kemper Corporation

Senior Vice President and Chief Financial Officer Kemper Corporation

February 12, 2015

## Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting

The attestation report of the independent registered public accounting firm, Deloitte & Touche LLP, on the Company's internal control over financial reporting is included in Item 8 under the heading "Report of Independent Registered Public Accounting Firm," and is incorporated herein by reference.

## Item 9B. Other Information.

None

#### **PART III**

## Item 10. Directors, Executive Officers and Corporate Governance.

The information required by this Item is incorporated herein by reference to the sections captioned "Election of Directors," "Executive Officers," "Ownership of Kemper Common Stock" and "Corporate Governance" in the Proxy Statement for Kemper's 2015 Annual Meeting of Shareholders. Kemper plans to file such proxy statement within 120 days after December 31, 2014, the end of Kemper's fiscal year.

Kemper's code of ethics applicable to its chief executive officer, chief financial officer and principal accounting officer ("Code of Ethics for Senior Financial Executives") is posted in the "Governance" section of Kemper's website, kemper.com. Kemper also intends to disclose any future amendments to, and any waivers from (though none are anticipated), the Code of Ethics for Senior Financial Executives in the "Governance" section of its website.

## Item 11. Executive Compensation.

The information required by this Item is incorporated herein by reference to the sections captioned "Executive Compensation," "Executive Officer Compensation and Benefits," "Director Compensation," "Compensation Committee Interlocks and Insider Participation," and "Compensation Committee Report" in the Proxy Statement for Kemper's 2015 Annual Meeting of Shareholders. The Compensation Committee Report to be included in such Proxy Statement shall be deemed to be furnished in this report and shall not be incorporated by reference into any filing under the Securities Act of 1933 or the Exchange Act as a result of such furnishing in this Item 11.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The information required by this Item is set forth in the table below and incorporated herein by reference to the section captioned "Ownership of Kemper Common Stock" in the Proxy Statement for Kemper's 2015 Annual Meeting of Shareholders.

## **Equity Compensation Plan Information**

| Plan Category  | Number of Securities<br>to be Issued Upon<br>Exercise of<br>Outstanding Options,<br>Warrants and Rights | Ex<br>Outst | ighted-Average<br>ercise Price of<br>tanding Options,<br>rants and Rights | Number of Securities<br>Remaining Available<br>for Future Issuance<br>Under Equity<br>Compensation Plans<br>or Programs (1) |
|--|---|-------------|---|---|
| Equity Compensation Plans Approved by Security Holders     | 2,265,711   | \$          | 39.74   | 8,243,636   |
| Equity Compensation Plans Not Approved by Security Holders | _   |             | _   | _   |
| Total  | 2,265,711   | \$          | 39.74   | 8,243,636   |

(1) Includes 517,500 shares reserved for future grants based on the achievement of performance goals under the terms of outstanding performance-based restricted stock and performance-based RSU awards.

Kemper's Omnibus Plan permits various stock-based awards including, but not limited to, stock options, stock appreciation rights, DSUs, time-vested restricted stock and RSUs, and performance-based restricted stock and RSUs.

The design of the Omnibus Plan provides for fungible use of shares to determine the number of shares available for future grants, with a fungible conversion factor of three to one, such that the Share Authorization will be reduced at two different rates, depending on the type of award granted. Each share of Kemper common stock issuable upon the exercise of stock options or stock appreciation rights will reduce the number of shares available for future grant under the Share Authorization by one share, while each share of Kemper common stock issued pursuant to "full value awards" will reduce the number of shares available for future grant under the Share Authorization by three shares. "Full value awards" are awards, other than stock options or stock appreciation rights, that are settled by the issuance of shares of Kemper common stock and include restricted stock, RSUs, DSUs, if settled with stock, and other stock-based awards.

## Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by this Item is incorporated herein by reference to the sections captioned "Related Person Transactions" and "Director Independence" in the Proxy Statement for Kemper's 2015 Annual Meeting of Shareholders.

## Item 14. Principal Accounting Fees and Services.

The information required by this Item is incorporated by reference to the section captioned "Independent Registered Public Accountant" in the Proxy Statement for Kemper's 2015 Annual Meeting of Shareholders.

#### **PART IV**

## Item 15. Exhibits, Financial Statement Schedules.

- (a) Documents filed as part of this Report
- 1. Financial Statements. The consolidated balance sheets of Kemper and subsidiaries as of December 31, 2014 and 2013, and the consolidated statements of income, comprehensive income, cash flows and shareholders' equity for the years ended December 31, 2014, 2013 and 2012, together with the notes thereto and the report of Deloitte & Touche LLP thereon appearing in Item 8 are included in this 2014 Annual Report.
- Financial Statement Schedules. The following four financial statement schedules are included on the pages immediately following the signature pages hereof. Schedules not listed here have been omitted because they are not applicable or not material or the required information is included in the Consolidated Financial Statements.

Schedule I Investments Other Than Investments in Related Parties

Schedule II Parent Company Financial Statements

Schedule III Supplementary Insurance Information

Schedule IV Reinsurance Schedule

The Report of Independent Registered Public Accounting Firm, Deloitte & Touche LLP, with regards to the Financial Statement Schedules listed above, is incorporated by reference to the Report of Independent Registered Public Accountant included in Item 8.

- 3. Exhibits. An Exhibit Index has been filed as part of this report on pages E-1 through E-5.
- (b) Exhibits. Included in Item 15(a)3 above
- (c) Financial Statement Schedules. Included in Item 15(a)2 above

#### POWER OF ATTORNEY

Each person whose signature appears below on the following page hereby appoints each of Donald G. Southwell, Chairman, President and Chief Executive Officer, Frank J. Sodaro, Senior Vice President and Chief Financial Officer, and Richard Roeske, Vice President and Chief Accounting Officer, so long as such individual remains an executive officer of Kemper Corporation, his true and lawful attorney-in-fact with authority together or individually to execute in the name of each such signatory, and with authority to file with the SEC, any and all amendments to this 2014 Annual Report of Kemper Corporation, together with any and all exhibits thereto and other documents therewith, necessary or advisable to enable Kemper Corporation to comply with the Securities Exchange Act of 1934, as amended, and any rules, regulations, and requirements of the SEC in respect thereof, which amendments may make such other changes in the 2014 Annual Report as the aforesaid attorney-in-fact executing the same deems appropriate.

## **SIGNATURES**

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, Kemper Corporation has duly caused this 2014 Annual Report on Form 10-K for the fiscal year ended December 31, 2014 to be signed on its behalf by the undersigned, thereunto duly authorized, on February 12, 2015.

KEMPER CORPORATION

(Registrant)

By: /S/ DONALD G. SOUTHWELL

Donald G. Southwell Chairman, President, Chief Executive Officer and Director Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of Kemper Corporation in the capacities indicated on February 12, 2015.

| <u>Signature</u>                                  | <u>Title</u>  |
|---|---|
| /S/ DONALD G. SOUTHWELL  Donald G. Southwell      | Chairman, President, Chief Executive Officer and Director (principal executive officer) |
| /S/ FRANK J. SODARO Frank J. Sodaro               | Senior Vice President and Chief Financial Officer (principal financial officer)         |
| /S/ RICHARD ROESKE Richard Roeske                 | Vice President and Chief Accounting Officer (principal accounting officer)              |
| /S/ JAMES E. ANNABLE  James E. Annable            | Director  |
| /S/ DOUGLAS G. GEOGA  Douglas G. Geoga            | Director  |
| /S/ JULIE M. HOWARD  Julie M. Howard              | Director  |
| /S/ ROBERT J. JOYCE  Robert J. Joyce              | Director  |
| /S/ WAYNE KAUTH Wayne Kauth                       | Director  |
| /S/ CHRISTOPHER B. SAROFIM Christopher B. Sarofim | Director  |
| /S/ DAVID P. STORCH  David P. Storch              | Director  |
| /S/ RICHARD C. VIE Richard C. Vie                 | Director  |

# KEMPER CORPORATION AND SUBSIDIARIES INVESTMENTS OTHER THAN INVESTMENTS IN RELATED PARTIES DECEMBER 31, 2014 (Dollars in Millions)

|   | Ar | nortized<br>Cost | F  | air Value | (  | Amount<br>Carried in<br>lance Sheet |
|---|----|------------------|----|-----------|----|-------------------------------------|
| Fixed Maturities:   |    |                  |    |           |    |                                     |
| Bonds and Notes:  |    |                  |    |           |    |                                     |
| United States Government and Government Agencies and Authorities    | \$ | 315.2            | \$ | 345.5     | \$ | 345.5                               |
| States and Political Subdivisions                                   |    | 1,352.5          |    | 1,477.1   |    | 1,477.1                             |
| Corporate Securities:   |    |                  |    |           |    |                                     |
| Other Bonds and Notes   |    | 2,599.3          |    | 2,878.5   |    | 2,878.5                             |
| Redeemable Preferred Stocks   |    | 5.9              |    | 6.7       |    | 6.7                                 |
| Collateralized Loan Obligations                                     |    | 64.9             |    | 64.4      |    | 64.4                                |
| Other Mortgage- and Asset-backed                                    |    | 3.9              |    | 5.4       |    | 5.4                                 |
| Total Investments in Fixed Maturities                               |    | 4,341.7          |    | 4,777.6   |    | 4,777.6                             |
| Equity Securities:  |    |                  |    |           |    |                                     |
| Preferred Stocks  |    | 101.8            |    | 109.5     |    | 109.5                               |
| Common Stocks   |    | 104.2            |    | 133.8     |    | 133.8                               |
| Other Equity Interests  |    | 355.5            |    | 388.9     |    | 388.9                               |
| Total Investments in Equity Securities                              |    | 561.5            |    | 632.2     |    | 632.2                               |
| Fair Value Option Investments                                       |    | 53.3             |    | 53.3      |    | 53.3                                |
| Equity Method Limited Liability Investments at Cost Plus Cumulative |    |                  |    |           |    |                                     |
| Undistributed Earnings  |    | 184.8            |    | XXX.X     |    | 184.8                               |
| Loans, Real Estate and Other Investments                            |    | 449.6            |    | XXX.X     |    | 449.6                               |
| Short-term Investments  |    | 342.2            |    | XXX.X     |    | 342.2                               |
| Total Investments.  | \$ | 5,933.1          |    |           | \$ | 6,439.7                             |

## KEMPER CORPORATION PARENT COMPANY BALANCE SHEETS (Dollars in Millions)

|   | Decem      | ber 31,    |
|---|------------|------------|
|   | 2014       | 2013       |
| ASSETS  |            |            |
| Investments in Subsidiaries   | \$ 2,677.5 | \$ 2,614.0 |
| Fixed Maturities at Fair Value (Amortized Cost: 2014 – \$12.2)                    | 12.2       | _          |
| Equity Securities at Fair Value (Cost: 2014 – \$21.9; 2013 – \$4.7)               | 21.8       | 5.0        |
| Fair Value Option Investments   | 53.3       | _          |
| Short-term Investments  | 225.1      | 130.8      |
| Cash  | 17.9       | 20.8       |
| Other Receivables   | 6.9        | 4.9        |
| Current and Deferred Income Taxes.  | 4.7        | 35.0       |
| Other Assets  | 5.6        | 7.3        |
| Total Assets.   | \$ 3,025.0 | \$ 2,817.8 |
| LIABILITIES AND SHAREHOLDERS' EQUITY  |            |            |
| Senior Notes Payable, 6.00% due 2017 (Fair Value: 2014 – \$390.2; 2013 – \$395.5) | \$ 358.5   | \$ 357.9   |
| Senior Notes Payable, 6.00% due 2015 (Fair Value: 2014 – \$260.2; 2013 – \$271.6) | 249.5      | 249.0      |
| Subordinated Debentures due 2054 (Fair Value: 2014 – \$154.0).                    | 144.1      | _          |
| Liabilities for Income Taxes.   | 14.5       | 90.5       |
| Liabilities for Benefit Plans   | 160.2      | 63.9       |
| Accrued Expenses and Other Liabilities  | 7.5        | 5.0        |
| Total Liabilities   | 934.3      | 766.3      |
| Shareholders' Equity:   |            |            |
| Common Stock  | 5.2        | 5.6        |
| Additional Paid-in Capital  | 660.1      | 694.8      |
| Retained Earnings   | 1,202.7    | 1,215.8    |
| Accumulated Other Comprehensive Income  | 222.7      | 135.3      |
| Total Shareholders' Equity  | 2,090.7    | 2,051.5    |
| Total Liabilities and Shareholders' Equity  | \$ 3,025.0 | \$ 2,817.8 |

## KEMPER CORPORATION PARENT COMPANY STATEMENTS OF INCOME (Dollars in Millions)

|   | F  | or The Y | ears | Ended De | ceml | oer 31, |
|---|----|----------|------|----------|------|---------|
|   |    | 2014     |      | 2013     |      | 2012    |
| Net Investment Income.  | \$ | 0.9      | \$   | 0.2      | \$   | 0.2     |
| Net Realized Gains (Losses) on Sales of Investments               |    | (0.2)    |      | 0.6      |      | 0.3     |
| Net Impairment Losses Recognized in Earnings                      |    | (1.7)    |      |          |      |         |
| Total Revenues  |    | (1.0)    |      | 0.8      |      | 0.5     |
| Interest Expense  |    | 47.9     |      | 39.0     |      | 39.5    |
| Other Operating Expenses  |    | 2.7      |      | 21.6     |      | 13.6    |
| Total Operating Expenses.   |    | 50.6     |      | 60.6     |      | 53.1    |
| Loss before Income Taxes and Equity in Net Income of Subsidiaries |    | (51.6)   |      | (59.8)   |      | (52.6)  |
| Income Tax Benefit  |    | 18.9     |      | 20.8     |      | 18.2    |
| Loss before Equity in Net Income of Subsidiaries                  |    | (32.7)   |      | (39.0)   |      | (34.4)  |
| Equity in Net Income of Subsidiaries                              |    | 147.2    |      | 256.7    |      | 137.8   |
| Net Income  | \$ | 114.5    | \$   | 217.7    | \$   | 103.4   |

## KEMPER CORPORATION PARENT COMPANY STATEMENTS OF COMPREHENSIVE INCOME (Dollars in Millions)

|   | For The Y | ears Ended De | cember 31, |
|---|-----------|---------------|------------|
|   | 2014      | 2013          | 2012       |
| Net Income  | \$ 114.5  | \$ 217.7      | \$ 103.4   |
| Other Comprehensive Income (Loss):                                |           |               |            |
| Unrealized Holding Gains (Losses) Arising During the Year:        |           |               |            |
| Securities Held by Subsidiaries                                   | 261.7     | (324.9)       | 157.9      |
| Securities Held by Parent   | (2.0)     | _             | _          |
| Reclassification Adjustment for Amounts Included in Net Income:   |           |               |            |
| Securities Held by Subsidiaries                                   | (26.8)    | (37.9)        | (61.2)     |
| Securities Held by Parent   | 1.7       | _             |            |
| Unrealized Holding Gains (Losses)                                 | 234.6     | (362.8)       | 96.7       |
| Unrecognized Postretirement Benefit Costs Arising During the Year | (106.4)   | 61.6          | (29.4)     |
| Amortization of Unrecognized Postretirement Benefit Costs         | 7.9       | 25.0          | 16.2       |
| Net Unrecognized Postretirement Benefit Costs                     | (98.5)    | 86.6          | (13.2)     |
| Foreign Currency Translation Adjustments                          | (1.0)     | 0.2           | 1.6        |
| Reclassification Adjustment for Amounts Included in Net Income    | _         | _             |            |
| Foreign Currency Translation Adjustments                          | (1.0)     | 0.2           | 1.6        |
| Other Comprehensive Income (Loss) before Income Taxes             | 135.1     | (276.0)       | 85.1       |
| Income Tax Benefit (Expense):                                     |           |               |            |
| Unrealized Holding Gains and Losses Arising During the Year:      |           |               |            |
| Securities Held by Subsidiaries                                   | (92.3)    | 115.9         | (55.9)     |
| Securities Held by Parent   | 0.7       | _             | _          |
| Reclassification Adjustment for Amounts Included in Net Income:   |           |               |            |
| Securities Held by Subsidiaries                                   | 9.4       | 13.2          | 21.5       |
| Securities Held by Parent   | (0.6)     | _             |            |
| Unrealized Holding Gains and Losses                               | (82.8)    | 129.1         | (34.4)     |
| Unrecognized Postretirement Benefit Costs Arising During the Year | 37.5      | (21.6)        | 10.3       |
| Amortization of Unrecognized Postretirement Benefit Costs         | (2.8)     | (8.8)         | (5.7)      |
| Net Unrecognized Postretirement Benefit Costs                     | 34.7      | (30.4)        | 4.6        |
| Foreign Currency Translation Adjustments                          | 0.4       | (0.1)         | (0.6)      |
| Reclassification Adjustment for Amounts Included in Net Income    | _         | _             | _          |
| Foreign Currency Translation Adjustments                          | 0.4       | (0.1)         | (0.6)      |
| Income Tax Benefit (Expense)                                      | (47.7)    | 98.6          | (30.4)     |
| Other Comprehensive Income (Loss)                                 | 87.4      | (177.4)       | 54.7       |
| Total Comprehensive Income  | \$ 201.9  | \$ 40.3       | \$ 158.1   |

## KEMPER CORPORATION PARENT COMPANY STATEMENTS OF CASH FLOWS (Dollars in Millions)

|   | For The Years Ended December 31, |         |    |         |    | ber 31, |
|---|----------------------------------|---------|----|---------|----|---------|
|   |                                  | 2014    |    | 2013    |    | 2012    |
| Operating Activities:   |                                  |         |    |         |    |         |
| Net Income  | \$                               | 114.5   | \$ | 217.7   | \$ | 103.4   |
| Adjustment Required to Reconcile Net Income to Net Cash Provided by Operations: |                                  |         |    |         |    |         |
| Equity in Net Income of Subsidiaries  |                                  | (147.2) |    | (256.7) |    | (137.8) |
| Cash Dividends from Subsidiaries  |                                  | 159.1   |    | 95.0    |    | 95.0    |
| Cash Contribution to Defined Benefit Plan                                       |                                  | _       |    | (55.0)  |    |         |
| Net Realized (Gains) Losses on Sales of Investments                             |                                  | 0.2     |    | (0.6)   |    | (0.3)   |
| Net Impairment Losses Recognized in Earnings                                    |                                  | 1.7     |    | _       |    |         |
| Other, Net  |                                  | 10.5    |    | 67.3    |    | 8.5     |
| Net Cash Provided by Operating Activities                                       |                                  | 138.8   |    | 67.7    |    | 68.8    |
| Investing Activities:   |                                  |         |    |         |    |         |
| Capital Distribution from Subsidiary  |                                  | 1.1     |    | 50.5    |    | 20.0    |
| Sales, Paydowns and Maturities of Fixed Maturities                              |                                  | 11.5    |    | _       |    | 13.1    |
| Sales of Equity Securities  |                                  | 15.1    |    | _       |    | _       |
| Sales of Fair Value Option Investments.   |                                  | 6.9     |    | _       |    |         |
| Purchases of Fair Value Option Investments                                      |                                  | (60.9)  |    | _       |    |         |
| Change in Short-term Investments  |                                  | (94.3)  |    | 52.7    |    | (106.3) |
| Net Cash Provided (Used) by Investing Activities                                |                                  | (120.6) |    | 103.2   |    | (73.2)  |
| Financing Activities:   |                                  |         |    |         |    |         |
| Net Proceeds from Issuance of Subordinated Debentures                           |                                  | 144.0   |    | _       |    | _       |
| Cash Dividends Paid   |                                  | (51.8)  |    | (54.9)  |    | (56.9)  |
| Common Stock Repurchases  |                                  | (114.0) |    | (100.4) |    | (60.7)  |
| Cash Exercise of Stock Options  |                                  | 0.5     |    | 1.7     |    | 1.3     |
| Excess Tax Benefits on Share Based Awards                                       |                                  | 0.2     |    | 1.3     |    | 0.5     |
| Net Cash Used by Financing Activities   |                                  | (21.1)  |    | (152.3) |    | (115.8) |
| Increase (Decrease) in Cash   |                                  | (2.9)   |    | 18.6    |    | (120.2) |
| Cash, Beginning of Year   |                                  | 20.8    |    | 2.2     |    | 122.4   |
| Cash, End of Year   | \$                               | 17.9    | \$ | 20.8    | \$ | 2.2     |

KEMPER CORPORATION AND SUBSIDIARIES SUPPLEMENTARY INSURANCE INFORMATION (Dollars in Millions)

|                               |                    |                     |                 | Year    | Year Ended December 31,     | Decemb  | er 31,  |                |   |              |                                |            | Aı   | At December 31        |            |                      |
|-------------------------------|--------------------|---------------------|-----------------|---------|-----------------------------|---------|---|----------------|---|--------------|--------------------------------|------------|--|-----------------------|------------|----------------------|
|                               | Earned<br>Premiums | Premiums<br>Written | Other<br>Income | r<br>ne | Net<br>Investment<br>Income |         | Insurance<br>Claims<br>and<br>Policy-<br>holders' |                | Amortization<br>Of Deferred<br>Policy<br>Acquisition<br>Costs | Ins          | Other<br>Insurance<br>Expenses | Del<br>Per | Deferred<br>Policy<br>Acquisition<br>Costs | Insurance<br>Reserves | Une<br>Pre | Unearned<br>Premiums |
| 2014                          |                    |                     |                 |         |                             |         |   | <br>           |   |              |                                |            |  |                       |            |                      |
| Property & Casualty Insurance | . \$ 1,249.5       | \$ 1,189.1          | <del>≶</del>    | 0.5     | 8                           | 72.7    | \$ 887.3  | <del>\$</del>  | 187.5   | <del>≶</del> | 166.2                          | <b>∽</b>   | 78.2                                       | \$ 651.1              | <b>∽</b>   | 509.7                |
| Life & Health Insurance (1)   | . 612.7            | N/A                 |                 | 6.0     | 21                          | 218.7   | 374.4   | <b>.</b>       | 47.9  |              | 268.1                          |            | 225.1                                      | 3,278.2               |            | 27.2                 |
| Other                         | · .                | N/A                 |                 |         | 1                           | 17.7    |   | ı              |   |              | (41.3)                         |            |  | 78.3                  |            |                      |
| Total                         | \$ 1,862.2         | N/A                 | <del>∽</del>    | 1.4     | \$ 30                       | 309.1   | \$ 1,261.7  | <del> </del>   | 235.4   | S            | 393.0                          | <b>∽</b>   | 303.3                                      | \$ 4,007.6            | S          | 536.9                |
| 2013                          |                    |                     |                 |         |                             | "<br>   |   | <br>           |   |              |                                |            |  |                       |            |                      |
| Property & Casualty Insurance | . \$ 1,392.9       | \$ 1,342.2          | <b>∽</b>        | 0.5     | 5                           | 8 6.06  | \$ 969.3  | 3              | 207.2   | \$           | 168.2                          | S          | 85.7                                       | \$ 742.6              | ∽          | 570.3                |
| Life & Health Insurance (1)   | . 632.9            | N/A                 |                 | 0.2     | 20                          | 209.9   | 387.9   | 6              | 46.7  |              | 271.5                          |            | 217.2                                      | 3,222.8               |            | 28.6                 |
| Other                         |                    | N/A                 |                 | 0.1     |                             | 13.9    | l   | ı              |   |              | (39.2)                         |            |  | 92.6                  |            |                      |
| Total                         | \$ 2,025.8         | N/A                 | s               | 8.0     | \$ 31                       | 314.7   | \$ 1,357.2  | s <br> s       | 253.9   | ∽            | 400.5                          | s          | 302.9                                      | \$ 4,061.0            | s          | 598.9                |
| 2012                          |                    |                     |                 |         |                             |         |   | <br>           |   |              |                                |            |  |                       |            |                      |
| Property & Casualty Insurance | . \$ 1,467.2       | \$ 1,454.1          | S               | 0.7     | \$ 7                        | \$ 6.77 | \$ 1,188.9  | \$ 6           | 212.6   | S            | 179.9                          |            |  |                       |            |                      |
| Life & Health Insurance (1)   | . 639.9            | N/A                 |                 | 0.1     | 20                          | 204.3   | 393.1   | _              | 44.4  |              | 266.4                          |            |  |                       |            |                      |
| Other                         |                    | N/A                 |                 |         |                             | 13.7    |   | ı              |   |              | (31.0)                         |            |  |                       |            |                      |
| Total                         | \$ 2,107.1         | N/A                 | s               | 0.8     | \$ 29                       | 295.9   | \$ 1,582.0  | <sub>.</sub> ∞ | 257.0   | <del>∞</del> | 415.3                          |            |  |                       |            |                      |

(1) The Company's Life & Health Insurance employee-agents also market certain property and casualty insurance products under common management. Accordingly, the Company includes the results of these property and casualty insurance products in its Life & Health Insurance segment.

# KEMPER CORPORATION REINSURANCE SCHEDULE FOR THE YEARS ENDED DECEMBER 31, 2014, 2013 AND 2012 (Dollars in Millions)

|                                  |      | Gross<br>Amount | eded to<br>Other<br>mpanies | fro | ssumed<br>m Other<br>mpanies | Net<br>Amount  | Percentage<br>of Amount<br>Assumed to<br>Net |
|----------------------------------|------|-----------------|-----------------------------|-----|------------------------------|----------------|--|
| Year Ended December 31, 2014     |      |                 |                             |     |                              |                |  |
| Life Insurance in Force          | \$ 1 | 20,565.9        | \$<br>541.5                 | \$  | 217.8                        | \$<br>20,242.2 | 1.1%   |
| Premiums:                        |      |                 |                             |     |                              |                |  |
| Life Insurance                   | \$   | 387.5           | \$<br>1.5                   | \$  | 1.6                          | \$<br>387.6    | 0.4%   |
| Accident and Health Insurance    |      | 146.3           | 0.5                         |     | 2.8                          | 148.6          | 1.9%   |
| Property and Liability Insurance |      | 1,297.3         | 24.0                        |     | 52.7                         | 1,326.0        | 4.0%   |
| Total Premiums                   | \$   | 1,831.1         | \$<br>26.0                  | \$  | 57.1                         | \$<br>1,862.2  | 3.1%   |
| Year Ended December 31, 2013     |      |                 |                             |     |                              |                |  |
| Life Insurance in Force          | \$ : | 21,006.0        | \$<br>576.4                 | \$  | 229.5                        | \$<br>20,659.1 | 1.1 %  |
| Premiums:                        |      |                 |                             |     |                              |                |  |
| Life Insurance                   | \$   | 392.4           | \$<br>1.5                   | \$  | 1.8                          | \$<br>392.7    | 0.5 %  |
| Accident and Health Insurance    |      | 161.9           | 0.6                         |     | 0.1                          | 161.4          | 0.1 %  |
| Property and Liability Insurance |      | 1,452.7         | 31.8                        |     | 50.8                         | 1,471.7        | 3.5 %  |
| Total Premiums                   | \$   | 2,007.0         | \$<br>33.9                  | \$  | 52.7                         | \$<br>2,025.8  | 2.6 %  |
| Year Ended December 31, 2012     | _    |                 |                             | _   |                              |                |  |
| Life Insurance in Force          | \$ : | 21,340.4        | \$<br>610.4                 | \$  | 242.9                        | \$<br>20,972.9 | 1.2 %  |
| Premiums:                        |      |                 |                             |     |                              |                |  |
| Life Insurance                   | \$   | 392.8           | \$<br>1.4                   | \$  | 2.0                          | \$<br>393.4    | 0.5 %  |
| Accident and Health Insurance    |      | 165.5           | 0.4                         |     | 0.1                          | 165.2          | 0.1 %  |
| Property and Liability Insurance |      | 1,547.3         | 40.7                        |     | 41.9                         | 1,548.5        | 2.7 %  |
| Total Premiums.                  | \$   | 2,105.6         | \$<br>42.5                  | \$  | 44.0                         | \$<br>2,107.1  | 2.1 %  |
|                                  |      |                 |                             |     |                              |                |  |

## Exhibit Index

The following exhibits are either filed as a part hereof or are incorporated by reference. Exhibit numbers followed by an asterisk (\*) indicate exhibits that are management contracts or compensatory plans or arrangements.

|            |   |             | Incorp                | Incorporated by Reference |                   |                       |
|------------|---|-------------|-----------------------|---------------------------|-------------------|-----------------------|
| Exhibit    | E-kikit December  | F           | El Need               | F-1-21-24                 | Eller Dete        | Filed or<br>Furnished |
| Number 3.1 | Restated Certificate of Incorporation   | Form<br>8-K | File Number 001-18298 | Exhibit 3.2               | August 8, 2014    | Herewith              |
| 3.2        | Amended and Restated Bylaws of Kemper<br>Corporation  | 8-K         | 001-18298             | 3.3                       | August 8, 2014    |                       |
| 4.2        | Indenture dated as of June 26, 2002, by and between Kemper and The Bank of New York Trust Company, N.A., as successor trustee to BNY Midwest Trust Company, as Trustee  | 8-K         | 001-18298             | 4.1                       | May 14, 2012      |                       |
| 4.3        | Officers' Certificate, including form of Senior<br>Note with respect to Kemper's 6.00% Senior<br>Notes due May 15, 2017   | 10-Q        | 001-18298             | 4.3                       | May 7, 2012       |                       |
| 4.4        | Officers' Certificate, including the form of Senior Note with respect to Kemper's 6.00% Senior Notes due November 30, 2015  | 8-K         | 001-18298             | 4.2                       | November 24, 2010 |                       |
| 4.5        | Indenture, dated as of February 27, 2014, by and between Kemper Corporation and The Bank of New York Mellon Trust Company, N.A., as Trustee   | 8-K         | 001-18298             | 4.1                       | February 27, 2014 |                       |
| 4.6        | First Supplemental Indenture dated as of February 27, 2014, to the Indenture dated as of February 27, 2014, by and between Kemper and The Bank of New York Mellon Trust Company, N.A., as Trustee (including the form of 7.375% Subordinated Debentures due 2054).  | 8-K         | 001-18298             | 4.2                       | February 27, 2014 |                       |
| 4.7        | Form of Certificate Representing Shares of<br>Kemper Corporation Common Stock   | 8-K         | 001-18298             | 4.1                       | August 8, 2014    |                       |
| 10.1       | Credit Agreement, dated as of March 7, 2012, by and among Kemper, the lenders party thereto, JP Morgan Chase Bank, N.A., as administrative agent, swing line lender and issuing bank, and Wells Fargo Bank, National Association and Fifth Third Bank, as cosyndication agents, as amended by Amendment No. 1 to Credit Agreement effective as of December 31, 2013 | 10-K        | 001-18298             | 10.1                      | February 14, 2014 |                       |
| 10.2       | Advances and Security Agreement and<br>Addendum to Advances and Security<br>Agreement, effective as of December 31, 2013,<br>between Trinity Universal Insurance Company<br>and the Federal Home Loan Bank of Dallas  | 10-K        | 001-18298             | 10.2                      | February 14, 2014 |                       |
| 10.3       | Advances, Collateral Pledge, and Security<br>Agreement, dated as of March 18, 2014,<br>between United Insurance Company of America<br>and the Federal Home Loan Bank of Chicago   | 8-K         | 001-18298             | 10.1                      | March 21, 2014    |                       |
| 10.4*      | Kemper Pension Equalization Plan, as amended<br>and restated effective August 25, 2011, as<br>amended by Amendment No. 2 effective<br>September 16, 2013  | 10-K        | 001-18298             | 10.3                      | February 14, 2014 |                       |
| 10.5*      | Kemper Defined Contribution Supplemental<br>Retirement Plan, as amended and restated<br>effective August 25, 2011   | 10-Q        | 001-18298             | 10.15                     | November 2, 2011  |                       |

| Exhibit<br>Number | Exhibit Description   | Form | File Number | Exhibit | Filing Date       | Filed or<br>Furnished<br>Herewith |
|-------------------|---|------|-------------|---------|-------------------|-----------------------------------|
| 10.6*             | Kemper Non-Qualified Deferred Compensation Plan, as amended and restated effective January 1, 2014  | 10-K | 001-18298   | 10.5    | February 14, 2014 |                                   |
| 10.7*             | Kemper Severance Plan, as amended and restated effective August 25, 2011  | 10-Q | 001-18298   | 10.18   | November 2, 2011  |                                   |
| 10.8*             | Kemper 1995 Non-employee Director Stock<br>Option Plan, as amended and restated effective<br>February 3, 2009   | 10-K | 001-18298   | 10.2    | February 4, 2009  |                                   |
| 10.9*             | Form of Stock Option Agreement under the<br>Kemper 1995 Non-employee Director Stock<br>Option Plan, as of February 1, 2006  | 10-Q | 001-18298   | 10.6    | May 4, 2011       |                                   |
| 10.10*            | Form of Stock Option Agreement under the<br>Kemper 1995 Non-employee Director Stock<br>Option Plan, as of February 3, 2009  | 10-K | 001-18298   | 10.7    | February 4, 2009  |                                   |
| 10.11*            | Kemper 1997 Stock Option Plan, as amended and restated effective February 1, 2006   | 10-Q | 001-18298   | 10.2    | May 4, 2011       |                                   |
| 10.12*            | Form of Stock Option and SAR Agreement under the Kemper 1997 Stock Option Plan, as of February 1, 2006  | 10-Q | 001-18298   | 10.8    | May 4, 2011       |                                   |
| 10.13*            | Kemper 2002 Stock Option Plan, as amended and restated effective February 3, 2009   | 10-K | 001-18298   | 10.4    | February 4, 2009  |                                   |
| 10.14*            | Form of Stock Option and SAR Agreement under the Kemper 2002 Stock Option Plan, as of February 1, 2006  | 10-Q | 001-18298   | 10.9    | May 4, 2011       |                                   |
| 10.15*            | Form of Stock Option Agreement (including stock appreciation rights) under the Kemper 2002 Stock Option Plan, as of February 1, 2011                              | 10-K | 001-18298   | 10.9    | February 3, 2011  |                                   |
| 10.16*            | Kemper 2005 Restricted Stock and Restricted Stock Unit Plan, as amended and restated effective February 3, 2009   | 10-K | 001-18298   | 10.5    | February 4, 2009  |                                   |
| 10.17*            | Form of Time-Vested Restricted Stock Award<br>Agreement under the Kemper 2005 Restricted<br>Stock and Restricted Stock Unit Plan, as of<br>February 1, 2011       | 10-K | 001-18298   | 10.10   | February 3, 2011  |                                   |
| 10.18*            | Form of Performance-Based Restricted Stock<br>Award Agreement under the Kemper 2005<br>Restricted Stock and Restricted Stock Unit Plan,<br>as of February 1, 2011 | 10-K | 001-18298   | 10.11   | February 3, 2011  |                                   |
| 10.19*            | Kemper 2011 Omnibus Equity Plan, as amended and restated effective October 30, 2013   | 10-Q | 001-18298   | 10.1    | October 31, 2013  |                                   |
| 10.20*            | Form of Stock Option and SAR Agreement for<br>Non-employee Directors under the Kemper<br>2011 Omnibus Equity Plan, as of August 25,<br>2011                       | 10-K | 001-18298   | 10.13   | February 17, 2012 |                                   |
| 10.21*            | Form of Time-Vested Restricted Stock Award<br>Agreement under the Kemper 2011 Omnibus<br>Equity Plan, as of February 4, 2013                                      | 10-K | 001-18298   | 10.24   | February 15, 2013 |                                   |
| 10.22*            | Form of Performance-Based Restricted Stock<br>Award Agreement under the Kemper 2011<br>Omnibus Equity Plan, as of February 4, 2013                                | 10-K | 001-18298   | 10.25   | February 15, 2013 |                                   |
| 10.23*            | Form of Stock Option and SAR Agreement for<br>Non-employee Directors under the Kemper<br>2011 Omnibus Equity Plan, as of May 1, 2013                              | 10-Q | 001-18298   | 10.1    | May 2, 2013       |                                   |

| Exhibit<br>Number | Exhibit Description   | Form          | File Number | Exhibit | Filing Date       | Filed or<br>Furnished<br>Herewith |
|-------------------|---|---------------|-------------|---------|-------------------|-----------------------------------|
| 10.24*            | Form of Deferred Stock Unit Agreement for<br>Non-employee Directors under the Kemper<br>2011 Omnibus Equity Plan, as of May 1, 2013                               | 10-Q          | 001-18298   | 10.2    | May 2, 2013       |                                   |
| 10.25*            | Form of Stock Option and SAR Agreement -<br>Installment-Vesting form under the Kemper<br>2011 Omnibus Equity Plan, as of February 4,<br>2014                      | 10-K          | 001-18298   | 10.24   | February 14, 2014 |                                   |
| 10.26*            | Form of Stock Option and SAR Agreement -<br>Cliff-Vesting Form under the Kemper 2011<br>Omnibus Equity Plan, as of February 4, 2014                               | 10-K          | 001-18298   | 10.25   | February 14, 2014 |                                   |
| 10.27*            | Form of Time-Vested Restricted Stock Unit<br>Award Agreement - Installment-Vesting Form<br>under the Kemper 2011 Omnibus Equity Plan,<br>as of February 4, 2014   | 10-K          | 001-18298   | 10.26   | February 14, 2014 |                                   |
| 10.28*            | Form of Time-Vested Restricted Stock Unit<br>Award Agreement - Cliff- Vesting Form under<br>the Kemper 2011 Omnibus Equity Plan, as of<br>February 4, 2014        | 10-K          | 001-18298   | 10.27   | February 14, 2014 |                                   |
| 10.29*            | Form of Performance-Based Restricted Stock<br>Unit Award Agreement under the Kemper 2011<br>Omnibus Equity Plan, as of February 4, 2014                           | 10-K          | 001-18298   | 10.28   | February 14, 2014 |                                   |
| 10.30*            | Kemper 2009 Performance Incentive Plan, as amended and restated effective October 29, 2013 (for awards through February 3, 2014)                                  | 10-Q          | 001-18298   | 10.2    | October 31, 2013  |                                   |
| 10.31*            | Form of Annual Incentive Award Agreement<br>under the Kemper 2009 Performance Incentive<br>Plan, as of February 4, 2013   | 10-K          | 001-18298   | 10.20   | February 15, 2013 |                                   |
| 10.32*            | Form of Multi-Year Incentive Award Agreement under the Kemper 2009 Performance Incentive Plan, as of February 4, 2013   | 10-K          | 001-18298   | 10.21   | February 15, 2013 |                                   |
| 10.33*            | Kemper 2009 Performance Incentive Plan, as amended and restated effective February 4, 2014  | 10-K          | 001-18298   | 10.32   | February 14, 2014 |                                   |
| 10.34*            | Form of Annual Incentive Award Agreement under the Kemper 2009 Performance Incentive Plan, as of February 4, 2014   | 10-K          | 001-18298   | 10.33   | February 14, 2014 |                                   |
| 10.35*            | Form of Multi-Year Incentive Award Agreement under the Kemper 2009 Performance Incentive Plan, as of February 4, 2014   | 10-K          | 001-18298   | 10.34   | February 14, 2014 |                                   |
| 10.36*            | Kemper Executive Performance Plan, effective February 4, 2014   | 10 <b>-</b> K | 001-18298   | 10.35   | February 14, 2014 |                                   |
| 10.37*            | Kemper is a party to individual Indemnification and Expense Advancement Agreements with each of its directors, as amended and restated effective February 1, 2012 | 8-K           | 001-18298   | 10.25   | February 6, 2012  |                                   |

|                   |  |      |             |         |                  | Filed or              |
|-------------------|--|------|-------------|---------|------------------|-----------------------|
| Exhibit<br>Number | Exhibit Description  | Form | File Number | Exhibit | Filing Date      | Furnished<br>Herewith |
| 10.38*            | Kemper is a party to individual severance agreements with the following officers:  | 10-Q | 001-18298   | 10.17   | November 2, 2011 |                       |
|                   | Donald G. Southwell (Chairman, President and Chief Executive Officer)  |      |             |         |                  |                       |
|                   | John M. Boschelli (Vice President and Chief Investment Officer)  |      |             |         |                  |                       |
|                   | Diana J. Hickert-Hill (Vice President,<br>Investor Relations and Corporate Identity)   |      |             |         |                  |                       |
|                   | Shekar G. Jannah (Vice President, Chief Risk Officer)  |      |             |         |                  |                       |
|                   | Lisa M. King (Vice President, Human Resources)   |      |             |         |                  |                       |
|                   | Denise I. Lynch (Vice President)   |      |             |         |                  |                       |
|                   | Christopher L. Moses (Vice President and Treasurer)  |      |             |         |                  |                       |
|                   | Scott Renwick (Of Counsel; Former Senior Vice President and General Counsel)   |      |             |         |                  |                       |
|                   | Richard Roeske (Vice President and Chief Accounting Officer)   |      |             |         |                  |                       |
|                   | Dennis J. Sandelski (Vice President, Tax and Corporate Development)  |      |             |         |                  |                       |
|                   | Frank J. Sodaro (Senior Vice President and Chief Financial Officer)  |      |             |         |                  |                       |
|                   | Each of the foregoing agreements is identical except that the severance compensation multiple is 3.0 for Mr. Southwell and 2.0 for the other officers.   |      |             |         |                  |                       |
| 10.39*            | Transition and Separation Agreement, effective<br>November 22, 2014 with Edward J. Konar,<br>former Vice President and Life & Health Group<br>Executive of the Company   |      |             |         |                  | X                     |
| 12                | Ratios of Earnings to Fixed Charges  |      |             |         |                  | X                     |
| 21                | Subsidiaries of Kemper Corporation   |      |             |         |                  | X                     |
| 23                | Consent of Deloitte & Touche LLP   |      |             |         |                  | X                     |
| 24                | Power of Attorney (included on the signature page hereof)  |      |             |         |                  | X                     |
| 31.1              | Certification of Chief Executive Officer<br>Pursuant to SEC Rule 13a-14(a)   |      |             |         |                  | X                     |
| 31.2              | Certification of Chief Financial Officer Pursuant to SEC Rule 13a-14(a)  |      |             |         |                  | X                     |
| 32.1              | Certification of Chief Executive Officer<br>Pursuant to 18 U.S.C. Section 1350, as adopted<br>pursuant to Section 906 of the Sarbanes-Oxley<br>Act of 2002 (furnished pursuant to Item 601(b)<br>(32) of Regulation S-K) |      |             |         |                  | X                     |
| 32.2              | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished pursuant to Item 601(b)(32) of Regulation S-K)              |      |             |         |                  | X                     |
| 101.1             | XBRL Instance  |      |             |         |                  | X                     |

| Exhibit<br>Number | Exhibit Description                                    | Form | File Number | Exhibit | Filing Date | Filed or<br>Furnished<br>Herewith |
|-------------------|--|------|-------------|---------|-------------|-----------------------------------|
| 101.2             | XBRL Taxonomy Extension Schema Document                |      |             |         |             | X                                 |
| 101.3             | XBRL Taxonomy Extension Calculation Linkbase Document  |      |             |         |             | X                                 |
| 101.4             | XBRL Taxonomy Extension Label Linkbase Document        |      |             |         |             | X                                 |
| 101.5             | XBRL Taxonomy Extension Presentation Linkbase Document |      |             |         |             | X                                 |
| 101.6             | XBRL Taxonomy Extension Definition Linkbase Document   |      |             |         |             | X                                 |

| EXHIBIT 10.39 - TRANSITION AND SEPARATION AGREEMENT- OF KEMPER'S WEBSITE, KEMPER.COM UNDER THE HEADING, |  |
|---|--|
|   |  |
|   |  |

## KEMPER CORPORATION AND SUBSIDIARIES COMPUTATION OF CONSOLIDATED RATIOS OF EARNINGS TO FIXED CHARGES (Dollars in Millions)

|   |             | Years       | End | ed Decemb | ber 3 | 31,   |             |
|---|-------------|-------------|-----|-----------|-------|-------|-------------|
|   | 2014        | 2013        |     | 2012      |       | 2011  | 2010        |
| Income from Continuing Operations before Income Taxes                                       | \$<br>160.2 | \$<br>314.4 | \$  | 122.4     | \$    | 68.3  | \$<br>226.3 |
| Less Equity in Earnings of Equity Method Limited Liability Investments                      | (9.0)       | (26.4)      |     | (9.3)     |       | (9.6) | (48.8)      |
| Plus Distribution of Accumulated Earnings in Equity Method<br>Limited Liability Investments | 21.7        | 15.4        |     | 15.4      |       | _     | _           |
| Plus Fixed Charges  | 52.9        | 44.3        |     | 45.1      |       | 45.1  | 39.7        |
| Less Capitalized Interest   | (1.0)       | (0.9)       |     | (1.8)     |       | (2.6) | (1.8)       |
| Total Earnings.   | \$<br>224.8 | \$<br>346.8 | \$  | 171.8     | \$    | 101.2 | \$<br>215.4 |
| Interest  | \$<br>50.3  | \$<br>41.7  | \$  | 41.4      | \$    | 40.6  | \$<br>36.0  |
| Rental Factor   | 1.6         | 1.7         |     | 1.9       |       | 1.9   | 1.9         |
| Capitalized Interest  | 1.0         | 0.9         |     | 1.8       |       | 2.6   | 1.8         |
| Total Fixed Charges   | \$<br>52.9  | \$<br>44.3  | \$  | 45.1      | \$    | 45.1  | \$<br>39.7  |
| Ratio of Earnings to Fixed Charges (a)  | 4.2 x       | 7.8 x       |     | 3.8 x     |       | 2.2 x | 5.4 x       |

(a) The ratios of earnings to fixed charges have been computed on a consolidated basis by dividing (a) Income from Continuing Operations before Income Taxes less Equity in Earnings of Equity Method Limited Liability Investments, plus Distribution of Accumulated Earnings of Equity Method Limited Liability Investments, plus fixed charges, and less capitalized interest, by (b) fixed charges. Fixed charges consist of interest on debt and a factor for interest included in rent expense. Income from Continuing Operations before Income Taxes has the meaning as set forth in the Consolidated Statements of Income included in our Annual Report on Form 10-K for the year ended December 31, 2014. Equity in Earnings of Equity Method Limited Liability Investments and Distribution of Accumulated Earnings of Equity Method Limited Liability Investments have the meanings as set forth in the Consolidated Statements of Cash Flows included in our Annual Report on Form 10-K for the year ended December 31, 2014.

## **Subsidiaries of KEMPER CORPORATION**

Subsidiaries of Kemper Corporation, with their states of incorporation in parentheses, are as follows:

- 1. 301 Oxford Valley Insurance Agency, Inc. (Pennsylvania)
- 2. Alpha Property & Casualty Insurance Company (Wisconsin)
- 3. Capitol County Mutual Fire Insurance Company (Texas)\*
- 4. Charter Indemnity Company (Texas)
- 5. Connecticut Casualty Insurance Agency, Inc. (Connecticut)
- 6. Direct Response Corporation (Delaware)
- 7. Family Security Funerals Company (Texas)
- 8. Financial Indemnity Company (Illinois)
- 9. KAHG LLC (Illinois)
- 10. Kemper Corporate Services, Inc. (Illinois)
- 11. Kemper Direct General Agency, Inc. (Texas)
- 12. Kemper Financial Indemnity Company (Illinois)
- 13. Kemper General Agency, Inc. (Texas)
- 14. Kemper Independence Insurance Company (Illinois)
- 15. Merastar Industries LLC (Delaware)
- 16. Merastar Insurance Company (Illinois)
- 17. Mutual Savings Fire Insurance Company (Alabama)
- 18. Mutual Savings Life Insurance Company (Alabama)
- 19. NCM Management Corporation (Delaware)
- 20. Old Reliable Casualty Company (Missouri)\*
- 21. The Reliable Life Insurance Company (Missouri)
- 22. Reserve National Insurance Company (Oklahoma)
- 23. Response General Agency of Texas, Inc. (Connecticut)
- 24. Response Insurance Company (Illinois)
- 25. Response Worldwide Direct Auto Insurance Company (Illinois)
- 26. Response Worldwide Insurance Company (Illinois)
- 27. Security One Agency LLC (Illinois)
- 28. Trinity Universal Insurance Company (Texas)
- 29. Union National Fire Insurance Company (Louisiana)
- 30. Union National Life Insurance Company (Louisiana)
- 31. United Casualty Insurance Company of America (Illinois)
- 32. United Insurance Company of America (Illinois)
- 33. Unitrin Advantage Insurance Company (New York)
- 34. Unitrin Auto and Home Insurance Company (New York)
- 35. Unitrin County Mutual Insurance Company (Texas)\*
- 36. Unitrin Direct Insurance Company (Illinois)
- 37. Unitrin Direct Property & Casualty Company (Illinois)
- 38. Unitrin Preferred Insurance Company (New York)
- 39. Unitrin Safeguard Insurance Company (Wisconsin)
- 40. Valley Property & Casualty Insurance Company (Oregon)
- 41. Warner Insurance Company (Illinois)

<sup>\*</sup> May be deemed to be an affiliate pursuant to Rule 1-02 of SEC Regulation S-X.

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement Nos. 33-58300, 333-4530, 333-38981, 333-86935, 333-76076, 333-87898, 333-127216 and 333-173877 on Form S-8 and Nos. 333-127215, 333-142722, 333-170297 and 333-194032 on Form S-3 of our report, dated February 12, 2015, relating to the consolidated financial statements and the financial statement schedules of Kemper Corporation and subsidiaries (the "Company"), and the effectiveness of the Company's internal control over financial reporting (which report expresses an unqualified opinion), appearing in this Annual Report on Form 10-K of the Company for the year ended December 31, 2014.

/s/ Deloitte & Touche LLP Chicago, Illinois February 12, 2015

## **CERTIFICATIONS**

- I, Donald G. Southwell, certify that:
- 1. I have reviewed this annual report on Form 10-K of Kemper Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 12, 2015

## /S/ DONALD G. SOUTHWELL

Donald G. Southwell

Chairman, President and Chief Executive Officer

## **CERTIFICATIONS**

- I, Frank J. Sodaro, certify that:
- 1. I have reviewed this annual report on Form 10-K of Kemper Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 12, 2015

/S/ FRANK J. SODARO

Frank J. Sodaro

Senior Vice President and Chief Financial Officer

# Certification of CEO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Annual Report on Form 10-K of Kemper Corporation (the "Company") for the year ended December 31, 2014 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Donald G. Southwell, as Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

## /S/ DONALD G. SOUTHWELL

Name: Donald G. Southwell

Title: Chairman, President and Chief Executive Officer

Date: February 12, 2015

## Certification of CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Annual Report on Form 10-K of Kemper Corporation (the "Company") for the year ended December 31, 2014 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Frank J. Sodaro, as Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

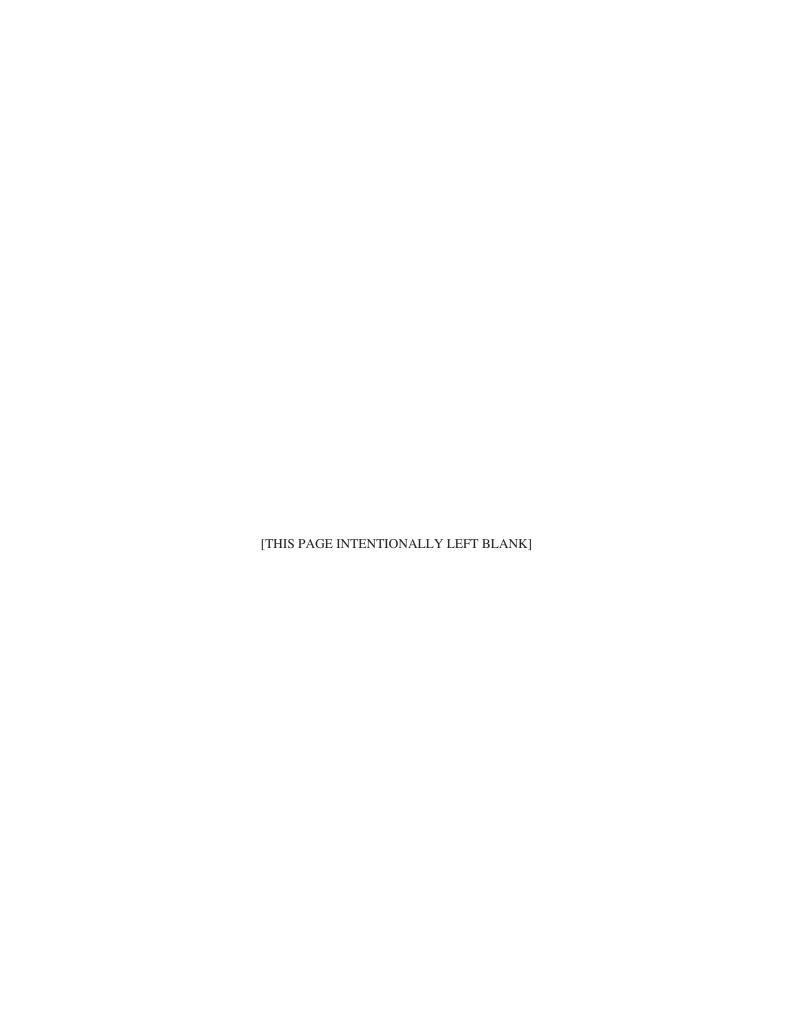
- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

## /S/ FRANK J. SODARO

Name: Frank J. Sodaro

Title: Senior Vice President and Chief Financial Officer

Date: February 12, 2015



## **Kemper Corporation Board of Directors**

## Donald G. Southwell

Chairman, President and Chief Executive Officer Kemper Corporation

## James E. Annable

Retired Secretary to the Federal Advisory Council of the Board of Governors of the Federal Reserve

## George N. Cochran

Retired Chairman Global Financial Institutions Group Macquarie Capital

## Kathleen M. Cronin

Senior Managing Director, General Counsel and Corporate Secretary CME Group Inc.

## Douglas G. Geoga

President and Chief Executive Officer Salt Creek Hospitality, LLC

## Julie M. Howard

Chairman and Chief Executive Officer Navigant Consulting, Inc.

## Robert J. Joyce

Retired Chairman and Chief Executive Officer Westfield Group

## Wayne Kauth

Independent Financial Consultant

## **Christopher B. Sarofim**

Vice Chairman
Fayez Sarofim & Co.

## David P. Storch

Chairman and Chief Executive Officer AAR Corp.

## Richard C. Vie

Chairman Emeritus Kemper Corporation

## **Kemper Corporation and Subsidiaries**

## **Executives**

Donald G. Southwell

Chairman, President and Chief Executive Officer

Frank J. Sodaro

Senior Vice President and Chief Financial Officer

Denise I. Lynch

Property & Casualty Group Executive

John M. Boschelli

Vice President and Chief Investment Officer

**Timothy D. Bruns** 

Executive Vice President and General Manager, Kemper Specialty California

Shawn R. Crawford

**Chief Information Officer** 

C. Thomas Evans

Secretary and Associate General Counsel

Ronald E. Greco

**Corporate Actuary** 

Diana J. Hickert-Hill

Vice President,

**Investor Relations and Corporate Identity** 

Shekar G. Jannah

Vice President and Chief Risk Officer

Lisa M. King

Vice President, Human Resources

Blaine T. McGuire

Vice President, Internal Audit

Maxwell T. Mindak

Vice President, Financial Planning and Analysis

**Christopher L. Moses** 

Vice President and Treasurer

Thomas D. Myers

President, Kemper Home Service Companies

**Richard Roeske** 

Vice President and Chief Accounting Officer

Dennis J. Sandelski

Vice President, Tax and Corporate Development

Andrew F. Schallhorn

President, Reserve National

## **Kemper Corporation Information**

## **Stock Listing**

Kemper Corporation is traded on the New York Stock Exchange under the symbol **KMPR** 

## **Common Stock Transfer Agent/Registrar**

Please direct questions regarding stock registration, change of address, change of name or transfer to

Computershare Trust Company, N.A. P.O. Box 43069
Providence, RI 02940-3069

**877.282.1168** (in the United States)

computershare.com

## **Independent Registered Public Accounting Firm**

**Deloitte & Touche LLP** 111 South Wacker Drive Chicago, IL 60606

## **2015 Annual Meeting**

May 6, 2015 8:00 a.m. Central Time

The Kemper Building Conference Center, Suite 2015 One East Wacker Drive Chicago, IL 60601



## **Investor Relations**

**Diana J. Hickert-Hill** Kemper Corporation One East Wacker Drive Chicago, IL 60601

312.661.4930 investor.relations@kemper.com



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