

2016 Annual Report

George Weston Limited



Footnote Legend

- (1) See Section 18, “Non-GAAP Financial Measures”, of the Company’s 2016 Management’s Discussion and Analysis.
- (2) For financial definitions and ratios refer to the Glossary beginning on page 142.
- (3) To be read in conjunction with “Forward-Looking Statements” beginning on page 4.
- (4) Certain figures have been restated as a result of the IFRS Interpretations Committee’s agenda decision on IAS 12, “Income Taxes”. See note 2 of the Company’s 2016 audited consolidated financial statements.

Financial Highlights⁽²⁾

As at or for the years ended December 31

(\$ millions except where otherwise indicated)

	2016	2015 ⁽⁴⁾
Consolidated Operating Results		
Sales	\$ 47,999	\$ 46,894
Operating income	2,255	1,929
Adjusted EBITDA ⁽¹⁾	4,140	3,826
Depreciation and amortization ⁽ⁱ⁾	1,654	1,686
Net interest expense and other financing charges	700	681
Adjusted net interest expense and other financing charges ⁽¹⁾	568	585
Income taxes	465	418
Adjusted income taxes ⁽¹⁾	678	571
Net earnings	1,090	830
Net earnings attributable to shareholders of the Company	550	511
Net earnings available to common shareholders of the Company	506	467
Adjusted net earnings available to common shareholders of the Company ⁽¹⁾	838	717
Consolidated Financial Position and Cash Flows		
Cash and cash equivalents, short term investments and security deposits	\$ 2,660	\$ 2,667
Cash flows from operating activities	3,760	3,367
Capital investments	1,465	1,500
Free cash flow ⁽¹⁾	1,725	1,280
Total debt	12,804	13,154
Consolidated Per Common Share (\$)		
Diluted net earnings per common share (\$)	\$ 3.90	\$ 3.62
Adjusted diluted net earnings per common share ⁽¹⁾ (\$)	6.49	5.57
Consolidated Financial Measures and Ratios		
Adjusted EBITDA margin ⁽¹⁾	8.6%	8.2%
Adjusted return on average equity attributable to common shareholders of the Company ⁽¹⁾	12.1%	10.8%
Adjusted return on capital ⁽¹⁾	12.1%	10.6%
Reportable Operating Segments		
Weston Foods		
Sales	\$ 2,268	\$ 2,144
Operating income	173	177
Adjusted EBITDA ⁽¹⁾	296	285
Adjusted EBITDA margin ⁽¹⁾	13.1%	13.3%
Depreciation and amortization ⁽ⁱ⁾	111	94
Loblaw		
Sales	\$ 46,385	\$ 45,394
Operating income	2,084	1,593
Adjusted EBITDA ⁽¹⁾	3,844	3,541
Adjusted EBITDA margin ⁽¹⁾	8.3%	7.8%
Depreciation and amortization ⁽ⁱ⁾	1,543	1,592

- (i) Depreciation and amortization includes \$535 million (2015 – \$536 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$14 million (2015 – \$11 million) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

Report to Shareholders⁽³⁾

George Weston Limited is committed to driving long term value creation for shareholders. This long-standing commitment continues to be supported by the leading market positions of both operating segments, Loblaw and Weston Foods. Loblaw provides Canadians with grocery, pharmacy, health and beauty, apparel, general merchandise, retail banking, credit card services, insurance and wireless mobile products and services and controls one of Canada's largest REITs. Weston Foods includes a leading fresh bakery business in Canada and frozen, artisan bakery and biscuit businesses throughout North America. In 2016, both Loblaw and Weston Foods continued to demonstrate their ability to execute on their strategic priorities.

In 2016, Loblaw brought their purpose of “*Live Life Well*” to life for customers, while delivering solid financial results in alignment with its financial plan. Loblaw remained focused on its strategic framework to deliver best in food experience, best in health and beauty, operational excellence and growth during 2016. Loblaw's Retail segment continued to drive growth in 2016 in a highly competitive environment with continued pressures of healthcare reform. Loblaw continues to generate efficiencies and improve processes whenever possible and achieved its \$300 million synergy commitment in 2016, established when Loblaw acquired Shoppers Drug Mart. In 2017, in a highly competitive grocery market with deflationary pressure and continued negative pressure from healthcare reform, on a full year comparative basis, Loblaw expects to execute on its financial plan of maintaining a stable trading environment that targets positive same-store sales and stable gross margin, surfacing efficiencies to deliver operating leverage and returning capital to shareholders.

Weston Foods remains focused on continuing to drive financial performance within its core business, investing in targeted areas of growth to build capacity and positioning the business for sustainable, long term growth and profitability. In 2016, Weston Foods delivered results in line with expectations driven by volume growth and productivity improvements as it continued to invest in the business. In 2017, Weston Foods expects to achieve top line growth generated by incremental capacity and productivity improvements. Weston Foods expects this growth to be offset by a challenging environment in our Canadian fresh bakery business and the impact of continued investments in the business.

On behalf of the Board of Directors and shareholders, we thank our loyal customers for their support and our more than 200,000 employees for their dedication and continued commitment to the Company.

[signed]

Galen G. Weston

Chairman and Chief Executive Officer

Toronto, Canada

March 1, 2017

Management's Discussion and Analysis

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Management's Discussion and Analysis

The following Management's Discussion and Analysis ("MD&A") for George Weston Limited ("GWL" or the "Company") should be read in conjunction with the audited annual consolidated financial statements and the accompanying notes on pages 67 to 139 of this Annual Report. The Company's audited annual consolidated financial statements and the accompanying notes for the year ended December 31, 2016 have been prepared in accordance with International Financial Reporting Standards ("IFRS" or "GAAP") as issued by the International Accounting Standards Board ("IASB"). The audited annual consolidated financial statements include the accounts of the Company and other entities that the Company controls and are reported in Canadian dollars, except where otherwise noted.

Under GAAP, certain expenses and income must be recognized that are not necessarily reflective of the Company's underlying operating performance. Non-GAAP financial measures exclude the impact of certain items and are used internally when analyzing consolidated and segment underlying operating performance. These non-GAAP financial measures are also helpful in assessing underlying operating performance on a consistent basis. See Section 18, "Non-GAAP Financial Measures", of this MD&A for more information on the Company's non-GAAP financial measures.

A glossary of terms and ratios used throughout this Annual Report can be found beginning on page 142.

The information in this MD&A is current to March 1, 2017, unless otherwise noted.

1. FORWARD-LOOKING STATEMENTS

This Annual Report, including this MD&A, for the Company contains forward-looking statements about the Company's objectives, plans, goals, aspirations, strategies, financial condition, results of operations, cash flows, performance, prospects, opportunities and legal and regulatory matters. Specific forward-looking statements in this Annual Report include, but are not limited to, statements with respect to the Company's anticipated future results, events and plans, synergies and other benefits associated with the acquisition of Shoppers Drug Mart Corporation ("Shoppers Drug Mart") and other strategic initiatives, anticipated insurance recoveries, future liquidity, planned capital investments, and status and impact of information technology ("IT") systems implementation. These specific forward-looking statements are contained throughout this Annual Report including, without limitation, in Section 3, "Strategic Framework", Section 7, "Liquidity and Capital Resources", Section 17, "Outlook", and Section 18, "Non-GAAP Financial Measures" of this MD&A. Forward-looking statements are typically identified by words such as "expect", "anticipate", "believe", "foresee", "could", "estimate", "goal", "intend", "plan", "seek", "strive", "will", "may", "maintain", "achieve", "grow", and "should" and similar expressions, as they relate to the Company and its management.

Forward-looking statements reflect the Company's current estimates, beliefs and assumptions, which are based on management's perception of historical trends, current conditions and expected future developments, as well as other factors it believes are appropriate in the circumstances. The Company's expectation of operating and financial performance in 2017 is based on certain assumptions including assumptions about sales and volume growth, anticipated cost savings, operating efficiencies, and continued growth from current initiatives. The Company's estimates, beliefs and assumptions are inherently subject to significant business, economic, competitive and other uncertainties and contingencies regarding future events and as such, are subject to change. The Company can give no assurance that such estimates, beliefs and assumptions will prove to be correct.

Numerous risks and uncertainties could cause the Company's actual results to differ materially from those expressed, implied or projected in the forward-looking statements, including those described in Section 12, "Enterprise Risks and Risk Management", of this MD&A and the Company's Annual Information Form ("AIF") for the year ended December 31, 2016. Such risks and uncertainties include:

- changes to the regulation of generic prescription drug prices, the reduction of reimbursements under public drug benefit plans and the elimination or reduction of professional allowances paid by drug manufacturers;
- failure to effectively manage Loblaw Companies Limited's ("Loblaw") loyalty programs;
- the inability of the Company's IT infrastructure to support the requirements of the Company's business, or the occurrence of any internal or external security breaches, denial of service attacks, viruses, worms and other known or unknown cybersecurity or data breaches;

- failure to realize benefits from investments in the Company's new IT systems;
- failure to effectively respond to consumer trends or heightened competition, whether from current competitors or new entrants to the marketplace;
- public health events including those related to food and drug safety;
- changes to any of the laws, rules, regulations or policies applicable to the Company's business;
- failure to merchandise effectively, to execute Loblaw's e-commerce initiative or to adapt its business model to the shifts in the retail landscape caused by digital advances;
- failure to realize the anticipated benefits, including revenue growth, anticipated cost savings or operating efficiencies, associated with the Company's investment in major initiatives that support its strategic priorities;
- changes in economic conditions, including economic recession or changes in the rate of inflation or deflation, employment rates and household debt, interest rates, currency exchange rates and derivative or commodity prices;
- failure to achieve desired results in labour negotiations, including the terms of future collective bargaining agreements;
- adverse outcomes of legal and regulatory proceedings and related matters;
- reliance on the performance and retention of third party service providers, including those associated with the Company's supply chain and Loblaw's apparel business, including issues with vendors in both advanced and developing markets;
- the inability of the Company to manage inventory to minimize the impact of obsolete or excess inventory and to control shrink;
- the inability of the Company to effectively develop and execute its strategy; and
- the inability of the Company to anticipate, identify and react to consumer and retail trends.

This is not an exhaustive list of the factors that may affect the Company's forward-looking statements. Other risks and uncertainties not presently known to the Company or that the Company presently believes are not material could also cause actual results or events to differ materially from those expressed in its forward-looking statements. Additional risks and uncertainties are discussed in the Company's materials filed with the Canadian securities regulatory authorities from time to time, including without limitation, the section entitled "Operating and Financial Risks and Risk Management" in the Company's AIF for the year ended December 31, 2016. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect the Company's expectations only as of the date of this Annual Report. Except as required by law, the Company does not undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

2. OVERVIEW

GWL is a Canadian public company, founded in 1882. The Company has two reportable operating segments: Loblaw and Weston Foods, and holds cash, short term investments and an interest in Choice Properties Real Estate Investment Trust ("Choice Properties") of 6%. The Loblaw operating segment includes retail businesses, a bank and Choice Properties. Loblaw provides Canadians with grocery, pharmacy, health and beauty, apparel, general merchandise, retail banking, credit card services, insurance and wireless mobile products and services. Loblaw also holds an 83% effective interest in Choice Properties, which owns, manages and develops retail and commercial properties across Canada. The Weston Foods operating segment includes a leading fresh bakery business in Canada and frozen, artisan bakery and biscuit businesses throughout North America.

Management's Discussion and Analysis

3. STRATEGIC FRAMEWORK

The Company employs various operating and financial strategies, driven by each of its reportable operating segments.

Weston Foods' strategy is focused on continuing to drive financial performance within its core business, investing in targeted areas of growth to build capabilities and capacity and positioning the business for sustainable, long term growth and profitability. As part of its strategic framework, Weston Foods will:

- continue to drive operational excellence and realize productivity gains;
- drive growth through innovation and product development, meeting the evolving needs of consumers and customers;
- invest in assets and infrastructure to support its core business and pursue growth in targeted areas;
- enhance the capabilities and leadership within the organization, driving a high-performance culture; and
- continue to evaluate the market for new opportunities to increase market penetration and expand its presence, organically, through partnerships or acquisitions.

Loblaw's strategic framework is anchored by its purpose of "*Live Life Well*" and its commitment to produce industry leading financial results. At the core of this framework is Loblaw's focus on the customer – by providing the best in food experience, the best in health and beauty, operational excellence and growth.

Achieving a "best in food" experience is driven by the desire to lead in fresh selection, drive sustainable and competitive pricing and provide customized assortments across its banners. Achieving "best in health and beauty" is driven by Loblaw putting its pharmacy customers first, its desire to provide high quality health and wellness products and services, a diverse and differentiated beauty offering and convenient locations and hours of operation to meet individuals' wellness needs.

Loblaw's operational excellence goals include driving efficiencies throughout its businesses. This includes product innovation, leveraging control brands across businesses and delivering continued growth in President's Choice Financial Services and Choice Properties.

Weston Foods and Loblaw each have their own risk profiles and operating risk management strategies. The success of these and other plans and strategies discussed in this MD&A may be affected by risks and uncertainties, including those described in Section 12, "Enterprise Risks and Risk Management" of this MD&A and in the Company's AIF for the year ended December 31, 2016.

4. KEY FINANCIAL PERFORMANCE INDICATORS

The Company has identified specific key financial performance indicators to measure the progress of short and long term objectives. Certain key financial performance indicators are set out below:

(\$ millions except where otherwise indicated)

As at or for the years ended December 31	2016	2015 ⁽⁴⁾
Sales	\$ 47,999	\$ 46,894
Operating income	\$ 2,255	\$ 1,929
Adjusted EBITDA ⁽¹⁾	\$ 4,140	\$ 3,826
Adjusted EBITDA margin ⁽¹⁾	8.6%	8.2%
Net earnings attributable to shareholders of the Company	\$ 550	\$ 511
Net earnings available to common shareholders of the Company	\$ 506	\$ 467
Adjusted net earnings available to common shareholders of the Company ⁽¹⁾	\$ 838	\$ 717
Diluted net earnings per common share (\$)	\$ 3.90	\$ 3.62
Adjusted diluted net earnings per common share ⁽¹⁾ (\$)	\$ 6.49	\$ 5.57
Cash and cash equivalents, short term investments and security deposits	\$ 2,660	\$ 2,667
Cash flows from operating activities	\$ 3,760	\$ 3,367
Free cash flow ⁽¹⁾	\$ 1,725	\$ 1,280
Total debt	\$ 12,804	\$ 13,154
Adjusted return on average equity attributable to common shareholders of the Company ⁽¹⁾	12.1%	10.8%
Adjusted return on capital ⁽¹⁾	12.1%	10.6%

Management's Discussion and Analysis

5. OVERALL FINANCIAL PERFORMANCE

5.1 CONSOLIDATED RESULTS OF OPERATIONS

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015 ⁽⁴⁾	\$ Change	% Change
Sales	\$ 47,999	\$ 46,894	\$ 1,105	2.4 %
Operating income	\$ 2,255	\$ 1,929	\$ 326	16.9 %
Adjusted EBITDA ⁽¹⁾	\$ 4,140	\$ 3,826	\$ 314	8.2 %
Adjusted EBITDA margin ⁽¹⁾	8.6%	8.2%		
Depreciation and amortization⁽ⁱ⁾	\$ 1,654	\$ 1,686	\$ (32)	(1.9)%
Net interest expense and other financing charges	\$ 700	\$ 681	\$ 19	2.8 %
Adjusted net interest expense and other financing charges ⁽¹⁾	\$ 568	\$ 585	\$ (17)	(2.9)%
Income taxes	\$ 465	\$ 418	\$ 47	11.2 %
Adjusted income taxes ⁽¹⁾	\$ 678	\$ 571	\$ 107	18.7 %
Adjusted income tax rate ⁽¹⁾	27.5%	27.2%		
Net earnings attributable to shareholders of the Company	\$ 550	\$ 511	\$ 39	7.6 %
Net earnings available to common shareholders of the Company	\$ 506	\$ 467	\$ 39	8.4 %
Adjusted net earnings available to common shareholders of the Company ⁽¹⁾	\$ 838	\$ 717	\$ 121	16.9 %
Diluted net earnings per common share (\$)	\$ 3.90	\$ 3.62	\$ 0.28	7.7 %
Adjusted diluted net earnings per common share ⁽¹⁾ (\$)	\$ 6.49	\$ 5.57	\$ 0.92	16.5 %

(i) Depreciation and amortization includes \$535 million (2015 – \$536 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$14 million (2015 – \$11 million) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

Net earnings available to common shareholders of the Company

Net earnings available to common shareholders of the Company increased by \$39 million (\$0.28 per common share) to \$506 million (\$3.90 per common share) compared to the same period in 2015. The increase was primarily due to an improvement in underlying operating performance partially offset by the unfavourable year-over-year net impact of certain adjusting items, as described below. Net earnings available to common shareholders of the Company also included the positive contribution from the increase in the Company's ownership interest in Loblaw, as a result of Loblaw's share repurchases.

- The improvement in underlying operating performance was primarily due to:
 - the underlying operating performance of Loblaw's Retail segment, including the favourable impact of a decrease in depreciation and amortization; and
 - the favourable impact of a decrease in adjusted net interest expense and other financing charges⁽¹⁾ due to lower interest on long term debt;
 partially offset by,
 - the unfavourable impact of an increase in the adjusted income tax rate⁽¹⁾ primarily due to the increase in the Alberta statutory corporate income tax rate.

- The unfavourable year-over-year net impact of certain adjusting items totaling \$82 million (\$0.64 per common share) was primarily due to:
 - foreign currency translation of \$148 million (\$1.16 per common share);
 - asset impairments, net of recoveries, of \$41 million (\$0.31 per common share); and
 - a fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares of \$20 million (\$0.16 per common share);
 partially offset by,
 - a decrease in restructuring and other related charges of \$47 million (\$0.36 per common share);
 - the favourable impact of a prior year statutory corporate income tax rate change of \$40 million (\$0.30 per common share); and
 - the favourable impact of the net impairment of Loblaw drug retail ancillary assets held for sale of \$38 million (\$0.29 per common share) in 2015.

Adjusted net earnings available to common shareholders of the Company⁽¹⁾ were \$838 million (\$6.49 per common share) in 2016 compared to \$717 million (\$5.57 per common share) in the same period in 2015, an increase of \$121 million (\$0.92 per common share). The increase was primarily due to the improvements in underlying operating performance and the positive contribution from the increase in the Company's ownership interest in Loblaw, as described above.

Sales

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015	\$ Change	% Change
Weston Foods	\$ 2,268	\$ 2,144	\$ 124	5.8%
Loblaw	\$ 46,385	\$ 45,394	\$ 991	2.2%
Intersegment	\$ (654)	\$ (644)		
Consolidated	\$ 47,999	\$ 46,894	\$ 1,105	2.4%

The Company's 2016 consolidated sales were \$47,999 million, an increase of \$1,105 million compared to the same period in 2015. The Company's year-over-year increase in sales was impacted by each of its reportable operating segments as follows:

- Positively by 0.3% due to sales growth of 5.8% at Weston Foods. Foreign currency translation positively impacted sales by approximately 2.2%. Excluding the impact of foreign currency translation, sales increased by 3.6% primarily due to an increase in volumes.
- Positively by 2.1% due to sales growth of 2.2% at Loblaw, primarily driven by Retail. Retail sales increased by \$915 million, or 2.1% compared to 2015. Food retail same-store sales growth was 1.1% and the food retail average annual internal food price index declined and was slightly lower than the average annual national food price inflation of 1.0% as measured by "The Consumer Price Index for Food Purchased from Stores" ("CPI"). CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in Loblaw stores. Drug retail same-store sales growth was 4.0%.

Management's Discussion and Analysis

Operating Income

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015	\$ Change	% Change
Weston Foods	\$ 173	\$ 177	\$ (4)	(2.3)%
Loblaw	\$ 2,084	\$ 1,593	\$ 491	30.8 %
Other	\$ (2)	\$ 159		
Consolidated	\$ 2,255	\$ 1,929	\$ 326	16.9 %

The Company's 2016 operating income increased by \$326 million to \$2,255 million compared to the same period in 2015. The increase was driven by the improvements in underlying operating performance of \$348 million partially offset by the unfavourable year-over-year net impact of certain adjusting items totaling \$22 million, as described below:

- the improvements in underlying operating performance of \$348 million were primarily due to the following:
 - the underlying operating performance of Loblaw primarily driven by its Retail segment, including the favourable impact of a decrease in depreciation and amortization;
 partially offset by,
 - the underlying operating performance of Weston Foods, including an increase in depreciation and amortization;
- the unfavourable year-over-year net impact of certain adjusting items totaling \$22 million was primarily due to:
 - foreign currency translation of \$161 million;
 - asset impairments, net of recoveries, of \$122 million; and
 - the fair value adjustment of derivatives of \$26 million;
 partially offset by,
 - a decrease in restructuring and other related charges of \$117 million;
 - the favourable impact of the net impairment of Loblaw drug retail ancillary assets held for sale of \$116 million in 2015; and
 - the favourable impact of the accelerated transition of certain Loblaw's grocery stores to more cost effective and efficient Labour Agreements of \$55 million in 2015.

Adjusted EBITDA⁽¹⁾

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015	\$ Change	% Change
Weston Foods	\$ 296	\$ 285	\$ 11	3.9%
Loblaw	\$ 3,844	\$ 3,541	\$ 303	8.6%
Consolidated	\$ 4,140	\$ 3,826	\$ 314	8.2%

The Company's 2016 adjusted EBITDA⁽¹⁾ increased by \$314 million to \$4,140 million compared to the same period in 2015. The Company's year-over-year increase in adjusted EBITDA⁽¹⁾ was impacted by each of its reportable operating segments as follows:

- Positively by 0.3% due to a growth of 3.9% in adjusted EBITDA⁽¹⁾ at Weston Foods. The improvement was driven by the increase in sales and productivity improvements, partially offset by continued investments in the business, higher input costs and new plant costs.
- Positively by 7.9% due to an increase of 8.6% in adjusted EBITDA⁽¹⁾ at Loblaw, primarily driven by Retail. The improvement in Retail adjusted EBITDA⁽¹⁾ was primarily driven by higher sales with stable gross margins, lower selling, general and administrative expenses ("SG&A"), the positive impact of incremental net synergies and the favourable impact from the consolidation of franchises.

Depreciation and Amortization

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015	\$ Change	% Change
Weston Foods	\$ 111	\$ 94	\$ 17	18.1 %
Loblaw	\$ 1,543	\$ 1,592	\$ (49)	(3.1)%
Consolidated	\$ 1,654	\$ 1,686	\$ (32)	(1.9)%

Depreciation and amortization in 2016 was \$1,654 million, a decrease of \$32 million compared to the same period in 2015, and included \$535 million (2015 – \$536 million) of amortization of intangible assets related to the acquisition of Shoppers Drug Mart and \$14 million (2015 – \$11 million) of accelerated depreciation incurred by Weston Foods. Excluding these amounts, depreciation and amortization decreased by \$34 million primarily due to:

- the decline in Loblaw Retail depreciation and amortization, primarily due to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016 and lower depreciation of older supply chain assets;
- partially offset by,
- an increase in depreciation from the consolidation of Loblaw franchises; and
 - higher depreciation due to investments in capital at Weston Foods.

Net Interest Expense and Other Financing Charges

(\$ millions)

For the years ended December 31	2016	2015
Net interest expense and other financing charges	\$ 700	\$ 681
Add: Fair value adjustment of the Trust Unit liability	(79)	(55)
Fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares	(53)	(26)
Accelerated amortization of deferred financing costs		(15)
Adjusted net interest expense and other financing charges ⁽¹⁾	\$ 568	\$ 585

Net interest expense and other financing charges increased by \$19 million to \$700 million compared to the same period in 2015. The increase in net interest expense and other financing charges was primarily due to the year-over-year impact of an increase in certain adjusting items totaling \$36 million, itemized in the table above, partially offset by a decrease in adjusted net interest expense and other financing charges⁽¹⁾ of \$17 million driven by:

- lower interest expense on long term debt in Loblaw's Retail segment due to the repayment of Medium Term Notes ("MTNs") in 2016 and redemption of Loblaw's capital securities at par in the third quarter of 2015;
- lower interest expense in Loblaw's Financial Services segment due to the *Eagle Credit Card Trust*[®] ("Eagle") debt repayment; and
- lower interest expense at Weston Foods due to the repayment of a \$350 million MTN in the third quarter of 2016;

partially offset by,

- an increase in interest expense on long term debt in Loblaw's Choice Properties segment due to the issuance of third party senior unsecured debentures.

Management's Discussion and Analysis

Income Taxes

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015 ⁽⁴⁾
Income taxes	\$ 465	\$ 418
Add: Tax impact of items excluded from adjusted earnings before taxes ⁽¹⁾⁽ⁱ⁾	216	232
Statutory corporate income tax rate change	(3)	(79)
Adjusted income taxes ⁽¹⁾	\$ 678	\$ 571
Effective income tax rate applicable to earnings before taxes	29.9%	33.5%
Adjusted income tax rate applicable to adjusted earnings before taxes ⁽¹⁾	27.5%	27.2%

(i) See the adjusted EBITDA table and the adjusted net interest expense and other financing charges table included in Section 18, "Non-GAAP Financial Measures", of this MD&A for a complete list of items excluded from adjusted earnings before taxes⁽¹⁾.

The effective tax rate in 2016 was 29.9%, a decrease of 3.6% compared to the same period in 2015. The decrease was primarily attributable to:

- a decrease in deferred tax expense resulting from a prior year charge related to the increase in the Alberta statutory corporate income tax rate, net of an increase in deferred tax expense due to the increase in the New Brunswick statutory corporate income tax rate in 2016, as described below;

partially offset by,

- a decrease in non-taxable foreign currency translation gains; and
- an increase in current tax as a result of a prorated increase in the Alberta statutory corporate income tax rate enacted in 2015 and fully implemented in 2016.

The adjusted income tax rate⁽¹⁾ in 2016 was 27.5%, an increase of 0.3% compared to the same period in 2015.

The increase was primarily attributable to:

- an increase in current tax resulting from the prorated increase in the Alberta statutory corporate income tax rate enacted in 2015 and fully implemented in 2016; and
- an increase in certain other non-deductible items.

In the first quarter of 2016, the Government of New Brunswick announced a 2.0% increase in the provincial statutory corporate income tax rate from 12.0% to 14.0%. Loblaw recorded a charge of \$3 million in 2016 related to the remeasurement of its deferred tax liabilities.

In the second quarter of 2015, the government of Alberta announced an increase to the provincial corporate income tax rate from 10.0% to 12.0% and as a result, the Company recorded a charge of \$79 million related to the remeasurement of deferred tax liabilities.

Loblaw has been reassessed by Canada Revenue Agency ("CRA") and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron Bank Limited ("Glenhuron"), a wholly owned Barbadian subsidiary, should be treated, and taxed, as income in Canada. The reassessments, which were received in 2015 and 2016, are for the 2000 to 2011 taxation years and total \$351 million including interest and penalties as at the time of reassessment. Loblaw believes it is likely that the CRA will issue reassessments for the 2012 and 2013 taxation years on the same or similar basis. Loblaw has filed a Notice of Appeal with the Tax Court of Canada for the 2000 to 2010 taxation years and a Notice of Objection for the 2011 taxation year. No amount for any reassessments has been provided for in the Company's consolidated financial statements. If the CRA were to ultimately prevail with respect to the reassessments, the outcome could have a material adverse effect on the Company's reputation, operations or financial condition or performance.

5.2 SELECTED ANNUAL INFORMATION

The selected information presented below has been derived from and should be read in conjunction with the annual consolidated financial statements of the Company dated December 31, 2016 and 2015. The analysis of the data contained in the table focuses on the trends and significant events or items affecting the results of operations and financial condition of the Company over the latest three year period.

For the years ended December 31 (\$ millions except where otherwise indicated)	2016 (52 weeks)	2015 ⁽⁴⁾ (52 weeks)	2014 (53 weeks)
Sales	\$ 47,999	\$ 46,894	\$ 43,918
<i>Sales excluding 53rd week</i>	\$ 47,999	\$ 46,894	\$ 43,109
Operating income	\$ 2,255	\$ 1,929	\$ 973
<i>Operating Income excluding 53rd week</i>	\$ 2,255	\$ 1,929	\$ 896
Adjusted EBITDA ⁽¹⁾	\$ 4,140	\$ 3,826	\$ 3,530
<i>Adjusted EBITDA⁽¹⁾ excluding 53rd week</i>	\$ 4,140	\$ 3,826	\$ 3,453
Adjusted EBITDA margin ⁽¹⁾	8.6%	8.2%	8.0%
Depreciation and amortization ⁽ⁱ⁾	\$ 1,654	\$ 1,686	\$ 1,542
Net interest expense and other financing charges	\$ 700	\$ 681	\$ 815
Adjusted net interest expense and other financing charges ⁽¹⁾	\$ 568	\$ 585	\$ 566
Income taxes	\$ 465	\$ 418	\$ 24
Adjusted income taxes ⁽¹⁾	\$ 678	\$ 571	\$ 479
Adjusted income tax rate ⁽¹⁾	27.5%	27.2%	26.0%
Net earnings	\$ 1,090	\$ 830	\$ 134
Net earnings attributable to shareholders of the Company	\$ 550	\$ 511	\$ 126
Net earnings available to common shareholders of the Company	\$ 506	\$ 467	\$ 82
<i>Net earnings available to common shareholders of the Company excluding 53rd week⁽ⁱⁱ⁾</i>	\$ 506	\$ 467	\$ 53
Adjusted net earnings available to common shareholders of the Company ⁽¹⁾	\$ 838	\$ 717	\$ 680
<i>Adjusted net earnings available to common shareholders of the Company⁽¹⁾ excluding 53rd week⁽ⁱⁱ⁾</i>	\$ 838	\$ 717	\$ 651
Net earnings per common share (\$) – diluted	\$ 3.90	\$ 3.62	\$ 0.64
<i>Diluted net earnings per common share (\$) excluding 53rd week⁽ⁱⁱ⁾</i>	\$ 3.90	\$ 3.62	\$ 0.41
Adjusted diluted net earnings per common share ⁽¹⁾ (\$)	\$ 6.49	\$ 5.57	\$ 5.30
<i>Adjusted diluted net earnings per common share⁽¹⁾ (\$) excluding 53rd week⁽ⁱⁱ⁾</i>	\$ 6.49	\$ 5.57	\$ 5.08
Dividends declared per share type (\$):			
Common shares	\$ 1.745	\$ 1.695	\$ 1.675
Preferred shares – Series I	\$ 1.45	\$ 1.45	\$ 1.45
Preferred shares – Series III	\$ 1.30	\$ 1.30	\$ 1.30
Preferred shares – Series IV	\$ 1.30	\$ 1.30	\$ 1.30
Preferred shares – Series V	\$ 1.1875	\$ 1.1875	\$ 1.1875

- (i) Depreciation and amortization includes \$535 million (2015 – \$536 million; 2014 – \$417 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$14 million (2015 – \$11 million; 2014 – nil) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.
- (ii) The impact of the 53rd week on net earnings available to common shareholders of the Company is estimated based on applying the 2014 effective tax rate to the 53rd week net earnings before income taxes of \$77 million, net of non-controlling interest.

Management's Discussion and Analysis

Consolidated results for the last three years were impacted by the acquisition of Shoppers Drug Mart in the second quarter of 2014, foreign currency exchange rates, and the 53rd week in 2014.

Sales Excluding the 53rd week, the Company's reportable operating segments had the following sales trends over the last three years:

- Weston Foods sales have been positively impacted by volume growth and foreign currency translation in both 2016 and 2015. The combined impact of pricing and changes in sales mix also had a positive impact on sales in 2015.
- Loblaw's Retail segment has driven the growth in Loblaw sales over the last three years. Loblaw's Retail segment sales have continued to grow despite the pressure of an intensely competitive retail market and an uncertain economic and regulatory environment over the last three years. Through 2014 and 2015, Loblaw was operating in an inflationary environment in food prices. In 2016, this food price inflation trend reversed with inflation declining each quarter and becoming deflationary in the fourth quarter. Retail segment sales were also impacted by the consolidation of franchisees, Loblaw's store closure plan announced in 2015 and completed in 2016 and the acquisition of Shoppers Drug Mart.

Net earnings available to common shareholders of the Company and Diluted net earnings per common share

Consolidated net earnings available to common shareholders of the Company and diluted net earnings per common share for the last three years were impacted by of certain adjusting items as described in Section 18, "Non-GAAP Financial Measures", of this MD&A and by the underlying operating performance of each of the Company's reportable operating segments.

Over the last three years, the Company's underlying operating performance was impacted by the following:

- the 53rd week in the fourth quarter of 2014;
- improvements in underlying operating performance at Loblaw in both 2016 and 2015, driven by the Retail segment, including positive same-store sales in both food and drug retail, the acquisition of Shoppers Drug Mart and the positive contribution from net synergies related to the acquisition. The improvements in underlying operating performance included a decrease in depreciation and amortization in 2016 and an increase in depreciation and amortization in 2015;
- a decline in underlying operating performance at Weston Foods in 2016, driven by the unfavourable impact of an increase in depreciation and amortization. A decline in underlying operating performance at Weston Foods in 2015 as the increase in sales was more than offset by investments in the business, new plant costs, higher input costs and an increase in depreciation and amortization;
- lower adjusted net interest expense and other financing charges⁽¹⁾ in 2016 due to the repayment of MTNs at both Loblaw and Weston Foods and higher adjusted net interest expense and other financing charges in 2015⁽¹⁾ primarily due to an increase in interest on long term debt at Loblaw;
- increases in the adjusted income tax rate⁽¹⁾ in both 2016 and 2015; and
- an increase in GWL's ownership interest in Loblaw in 2016 and 2015 as a result of share repurchases. GWL's ownership of Loblaw was approximately 47% as at the end of 2016 (2015 – approximately 46%).

Over the last three years, the impact of certain adjusting items included:

- the recognition of the fair value increment on the acquired Shoppers Drug Mart inventory sold;
- amortization of intangible assets acquired with Shoppers Drug Mart;
- a charge related to inventory measurement associated with the conversion of Loblaw's grocery stores to the new IT systems;
- Shoppers Drug Mart acquisition-related costs;
- restructuring and other related costs;
- the impairment of Loblaw drug retail ancillary assets held for sale;
- the accelerated finalization of transitioning of certain Loblaw grocery stores to more cost effective and efficient Labour Agreements;
- the impact of restructured fee arrangements with franchisees of certain franchise banners of Loblaw;
- the settlement impacts of pension annuities and buy-outs;
- asset impairments, net of recoveries;
- foreign currency translation;
- the change in the fair value adjustment of the forward sale agreement for 9.6 million Loblaw shares;
- the change in the fair value adjustment to the Trust Unit Liability; and
- provincial tax rate changes.

Total Assets and Long Term Financial Liabilities

(\$ millions)	Dec. 31, 2016	As at	
		Dec. 31, 2015 ⁽⁴⁾	Dec. 31, 2014 ⁽⁴⁾
Total assets	\$ 37,946	\$ 38,220	\$ 37,564
Total long term debt	\$ 11,785	\$ 12,276	\$ 12,726
Capital securities ⁽ⁱ⁾			225
Trust Unit liability	635	552	494
Total long term financial liabilities	\$ 12,420	\$ 12,828	\$ 13,445

(i) In 2014, capital securities became due within one year and were presented in current liabilities.

In 2016, total assets decreased marginally and total long term financial liabilities decreased by 3.2% compared to 2015. The decrease in total long term financial liabilities was primarily due to repayments of MTNs, partially offset by debt issuances by Choice Properties to third parties and the increase in the value of the Trust Unit liability.

In 2015, total assets increased by 1.7% and total long term financial liabilities decreased by 4.6% compared to 2014. The increase in total assets was primarily due to investments in capital at both Weston Foods and Loblaw and the consolidation of Loblaw's franchisees. The decrease in total long term financial liabilities was primarily due to repayments on Loblaw's unsecured term loan facility ("Acquisition Term Loan") and capital securities, partially offset by debt issuances by Choice Properties to third parties and the increase in the value of the Trust Unit Liability.

Management's Discussion and Analysis

6. RESULTS OF REPORTABLE OPERATING SEGMENTS

The following discussion provides details of the 2016 results of operations of each of the Company's reportable operating segments.

6.1 WESTON FOODS OPERATING RESULTS

(\$ millions except where otherwise indicated)

For the years ended December 31

	2016	2015	\$ Change	% Change
Sales	\$ 2,268	\$ 2,144	\$ 124	5.8 %
Operating income	\$ 173	\$ 177	\$ (4)	(2.3)%
Adjusted EBITDA ⁽¹⁾	\$ 296	\$ 285	\$ 11	3.9 %
Adjusted EBITDA margin ⁽¹⁾	13.1%	13.3%		
Depreciation and amortization ⁽ⁱ⁾	\$ 111	\$ 94	\$ 17	18.1 %

(i) Depreciation and amortization includes \$14 million (2015 – \$11 million) of accelerated depreciation recorded as restructuring and other charges.

Sales Weston Foods sales in 2016 were \$2,268 million, an increase of \$124 million, or 5.8%, compared to the same period in 2015. Sales included the positive impact of foreign currency translation of approximately 2.2%. Excluding the impact of foreign currency translation, sales increased by 3.6% primarily due to an increase in volumes.

Operating income Weston Foods operating income in 2016 was \$173 million, a decrease of \$4 million compared to the same period in 2015. The decrease was primarily due to the decline in underlying operating performance, including the unfavourable impact of an increase in depreciation and amortization, as described below, and the unfavourable year-over-year net impact of certain adjusting items which included:

- charges associated with damaged inventory and other associated costs of \$10 million; partially offset by,
- a decrease in restructuring and other related charges of \$9 million.

Adjusted EBITDA⁽¹⁾ Weston Foods adjusted EBITDA⁽¹⁾ in 2016 was \$296 million, an increase of \$11 million compared to the same period in 2015. The increase was driven by the increase in sales and productivity improvements, partially offset by continued investments in the business, higher input costs and new plant costs.

Weston Foods adjusted EBITDA margin⁽¹⁾ was 13.1% compared to 13.3% in the same period in 2015. The decline in adjusted EBITDA margin⁽¹⁾ was mainly due to incremental investments in the business, new plant costs and higher input costs.

Depreciation and Amortization Weston Foods depreciation and amortization was \$111 million in 2016, an increase of \$17 million compared to the same period in 2015. Depreciation and amortization included \$14 million (2015 – \$11 million) of accelerated depreciation related to the planned closures of bread, pie and cake manufacturing facilities. Excluding these amounts, depreciation and amortization increased \$14 million in 2016 due to investments in capital.

Weston Foods Other Business Matters

Restructuring Weston Foods continuously evaluates strategic and cost reduction initiatives related to its manufacturing assets, distribution networks and administrative infrastructure with the objective of ensuring a low cost operating structure. In 2016, Weston Foods recorded restructuring and other charges of \$17 million (2015 – \$26 million), including \$14 million (2015 – \$11 million) of accelerated depreciation. These charges primarily relate to restructuring plans to close manufacturing facilities in Canada and the U.S. with production transferring to other facilities.

Inventory loss In 2016, Weston Foods recorded \$11 million (U.S. \$9 million) related to the write-off of damaged inventory and other associated costs in SG&A in the Company's consolidated statement of earnings. An insurance claim is in progress and proceeds are expected to be recorded as the claim progresses.

6.2 LOBLAW OPERATING RESULTS

(\$ millions except where otherwise indicated)

For the years ended December 31	2016	2015	\$ Change	% Change
Sales	\$ 46,385	\$ 45,394	\$ 991	2.2 %
Operating income	\$ 2,084	\$ 1,593	\$ 491	30.8 %
Adjusted EBITDA ⁽¹⁾	\$ 3,844	\$ 3,541	\$ 303	8.6 %
Adjusted EBITDA margin ⁽¹⁾	8.3%	7.8%		
Depreciation and amortization ⁽ⁱ⁾	\$ 1,543	\$ 1,592	\$ (49)	(3.1)%

(i) Depreciation and amortization includes \$535 million (2015 – \$536 million) of amortization of intangible assets acquired with Shoppers Drug Mart.

Sales, operating income and adjusted EBITDA⁽¹⁾ in 2016 included the impacts of consolidated franchises, as set out in "Loblaw Other Business Matters".

Sales Loblaw sales for 2016 were \$46,385 million, an increase of \$991 million compared to the same period in 2015, primarily driven by Retail. Retail sales increased by \$915 million, or 2.1% compared to the same period in 2015 and included food retail sales of \$33,175 million (2015 – \$32,672 million) and drug retail sales of \$12,209 million (2015 – \$11,797 million). Excluding the consolidation of franchises, Retail sales increased by \$608 million primarily driven by the following factors:

- food retail same-store sales growth was 1.5%, after excluding gas bar (0.4%). This same-store sales growth includes the impact of retail promotional investments. Including gas bar, food retail same-store sales growth was 1.1%. Loblaw's food retail average annual internal food price index declined and was slightly lower than the average annual national food price inflation of 1.0% as measured by CPI. CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in Loblaw stores;
- drug retail same-store sales growth was 4.0%, including same-store pharmacy sales growth of 2.9% and same-store front store sales growth of 5.0%;
- the impact of an extra selling day on food and drug retail same-store sales growth, due to the timing of New Year's day, was nominal; and
- during 2016, 32 food and drug stores were opened and 37 food and drug stores were closed, resulting in an increase in Retail net square footage of 0.3 million square feet, or 0.4%. Store closures were driven by Loblaw's store closure plan that was announced in 2015 and completed in 2016.

Operating income Loblaw operating income was \$2,084 million, an increase of \$491 million compared to the same period in 2015, primarily driven by the improvements in underlying operating performance of \$351 million and the favourable year-over-year net impact of certain adjusting items totaling \$140 million, as described below:

- the improvements in underlying operating performance were primarily driven by Retail including higher sales with stable gross margins, lower SG&A, lower depreciation and amortization, the positive contribution from incremental net synergies and the favourable impact from the consolidation of franchises; and
 - the favourable year-over-year net impact of certain Retail adjusting items totaling \$140 million was primarily due to:
 - the impact of the net impairment of drug retail ancillary assets held for sale of \$116 million in 2015;
 - a decrease in restructuring and other related costs of \$108 million; and
 - the impact of the accelerated transition of certain Loblaw grocery stores to more cost effective and efficient Labour Agreements of \$55 million in 2015;
- partially offset by,
- the unfavourable impact of asset impairments, net of recoveries, of \$122 million.

Management's Discussion and Analysis

Adjusted EBITDA⁽¹⁾ Loblaw adjusted EBITDA⁽¹⁾ was \$3,844 million, an increase of \$303 million compared to the same period in 2015, primarily driven by Retail. Retail adjusted EBITDA⁽¹⁾ increased \$279 million driven by an increase in gross profit, partially offset by an increase in SG&A.

- Retail gross profit percentage was 27.0% compared to 26.4% in the same period in 2015. Excluding the consolidation of franchises, Retail gross profit percentage was 26.4%, an increase of 10 basis points compared to 2015, primarily driven by the achievement of operational synergies and improvements in shrink, partially offset by lower food retail margins due to promotional investments.
- Retail SG&A as a percentage of sales was 19.0%, an increase of 10 basis points compared to the same period in 2015. Excluding the consolidation of franchises, Retail SG&A decreased \$35 million and as a percentage of sales, was 18.4%, an improvement of 30 basis points compared to the same period in 2015, driven by the following factors:
 - lower store support costs;
 - the positive impact of Loblaw's store closure plan announced in 2015 and completed in 2016; and
 - favourable year-over-year foreign exchange impacts;partially offset by,
 - higher retail store costs as efficiencies achieved in retail stores were more than offset by an increase in financial support to franchises.

Loblaw adjusted EBITDA⁽¹⁾ in 2016 also included the increase in Financial Services adjusted EBITDA⁽¹⁾ of \$15 million, primarily driven by growth in credit card receivables and higher Mobile Shop sales, and an increase in Choice Properties adjusted EBITDA⁽¹⁾ of \$9 million, primarily due to the expansion of the portfolio through acquisitions and development of properties and an increase in base rent from existing properties.

Depreciation and Amortization Loblaw depreciation and amortization was \$1,543 million, a decrease of \$49 million compared to the same period in 2015. The decline in depreciation and amortization was primarily attributable to a change in the estimated useful life of certain equipment and fixtures in 2016 and lower depreciation of older supply chain assets, partially offset by an increase in depreciation and amortization from the consolidation of franchises. Included in depreciation and amortization was the impact of the amortization of intangible assets acquired with Shoppers Drug Mart of \$535 million (2015 – \$536 million).

Loblaw Other Business Matters

Acquisition of QHR Corporation During 2016, Loblaw, through its wholly-owned subsidiary Shoppers Drug Mart, completed the acquisition of all of the issued and outstanding common shares of QHR Corporation ("QHR"), a publicly traded healthcare technology company. The shares of QHR were acquired for cash consideration of approximately \$167 million. The preliminary purchase price allocation, which has not yet been finalized, is as follows:

(\$ millions)

Net assets acquired:	
Cash and cash equivalents	\$ 14
Accounts receivable and Prepaid expenses	2
Fixed assets	2
Intangible assets	72
Goodwill	99
Trade payables and other liabilities	(3)
Deferred income taxes	(14)
Other liabilities	(5)
Total net assets acquired	\$ 167

Goodwill is attributable to synergies expected from integrating QHR into Loblaw's existing business. The goodwill is not deductible for tax purposes.

Impairment of Ancillary Healthcare Business In the fourth quarter of 2016, a Shoppers Drug Mart ancillary healthcare business was triggered for impairment testing due to impacts of Ontario healthcare reform implemented in the long term care industry. Loblaw recorded a charge of \$88 million related to the impairment of fixed assets of \$15 million and a customer relationship intangible asset of \$73 million.

Consolidation of Franchises Loblaw has more than 500 franchise food retail stores in its network. As at year end 2016, 200 of these stores were consolidated for accounting purposes under a new, simplified franchise agreement (“Franchise Agreement”) implemented in 2015.

Loblaw will convert franchises to the Franchise Agreement as existing agreements expire, at the end of which all franchises will be consolidated. The following table presents the number of franchises consolidated in the fourth quarter of 2016 and year-to-date, and the total impact of the consolidation of franchises included in the consolidated results of the Company:

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended		Years Ended	
	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2016	Dec. 31, 2015
Number of Consolidated Franchise stores, beginning of period	165	43	85	
Add: Number of Consolidated Franchise stores in the period	35	42	115	85
Number of Consolidated Franchise stores, end of period	200	85	200	85
Sales	\$ 99	\$ 28	\$ 363	\$ 56
Operating income (loss)	21	(7)	(1)	(17)
Adjusted EBITDA ⁽¹⁾	27	(4)	20	(12)
Depreciation and amortization	6	3	21	5
Net earnings (loss) attributable to Non-Controlling Interest	28	(4)	7	(9)

Operating income included in the table above does not significantly impact net earnings available to common shareholders of the Company as this amount is largely attributable to Non-Controlling Interests.

Loblaw expects that the estimated impact in 2017 of new and current consolidated franchises will be revenue of approximately \$680 million, adjusted EBITDA⁽¹⁾ of approximately \$55 million, depreciation and amortization of approximately \$45 million and net earnings attributable to Non-Controlling Interests of approximately \$10 million.

Retail locations in Fort McMurray In the second quarter of 2016, 10 Loblaw retail locations in Fort McMurray were impacted by a wildfire that caused an evacuation of the city. During the second quarter of 2016, Loblaw recognized a charge of \$12 million related to inventory losses, site clean-up and restoration costs at these locations. As at the end of 2016, Loblaw received partial proceeds of \$10 million from the insurance claim. The insurance claim remains in progress and further proceeds are expected to be recorded as the claim progresses.

Loblaw estimates the financial impact to Loblaw’s year-to-date 2016 results from the temporary closure of these retail locations as follows: a decrease in sales of approximately \$27 million and a decrease in adjusted EBITDA⁽¹⁾ of approximately \$7 million. Loblaw maintains business interruption insurance and expects that certain losses will be recoverable under this insurance coverage.

Gas Bar Network In the second quarter of 2016, Loblaw began engaging with potential buyers for the sale of its gas bar operations. The gas bar network is comprised of approximately 200 retail fuel sites. On an annual basis, the gas bar operations sell approximately 1,700 million litres of gas and generate sales of approximately \$1,600 million.

Management's Discussion and Analysis

Restructuring and other related charges In the fourth quarter of 2016 and year-to-date, Loblaw recorded an additional charge related to store closures of approximately \$2 million and \$46 million, respectively. This amount was primarily related to the closure of the remaining Joe Fresh retail locations in the U.S.

Drug Retail Ancillary Assets In 2015, Loblaw began actively marketing the sale of certain assets of the Shoppers Drug Mart ancillary healthcare business and recorded asset impairments on these assets and other related restructuring charges. In 2016, Loblaw signed agreements for the sale of a portion of these assets.

In 2016, Loblaw ceased actively marketing the remaining assets and restructured those assets as part of ongoing operations. As a result, Loblaw recorded a charge of \$4 million related to inventory impairment and reversed \$8 million of previous asset impairments and other related restructuring charges.

7. LIQUIDITY AND CAPITAL RESOURCES

7.1 CASH FLOWS

(\$ millions)

For the years ended December 31	2016	2015	Change
Cash and cash equivalents, beginning of period	\$ 1,413	\$ 1,333	\$ 80
Cash flows from operating activities	\$ 3,760	\$ 3,367	\$ 393
Cash flows used in investing activities	\$ (1,324)	\$ (1,407)	\$ 83
Cash flows used in financing activities	\$ (2,275)	\$ (1,918)	\$ (357)
Effect of foreign currency exchange rate changes on cash and cash equivalents	\$ (14)	\$ 38	\$ (52)
Cash and cash equivalents, end of period	\$ 1,560	\$ 1,413	\$ 147

Cash Flows from Operating Activities The year-over-year increase in cash inflows in 2016 was \$393 million, primarily due to:

- higher cash earnings;
- partially offset by,
- non-cash working capital driven by a use of cash in trade payables and other liabilities and provisions, partially offset by cash from a decrease in accounts receivable and prepaid expenses and other assets; and
 - an increase in income taxes paid.

Cash Flows used in Investing Activities The year-over-year decrease in cash outflows in 2016 was \$83 million, primarily due to a decrease in short term investments, the change in other investing activities and lower net capital investments, partially offset by the acquisition of QHR.

The following table summarizes the Company's capital investments by each of its reportable operating segments:

(\$ millions)

For the years ended December 31	2016	2015
Weston Foods	\$ 241	\$ 259
Loblaw	1,224	1,241
Total capital investments	\$ 1,465	\$ 1,500

Cash Flows used in Financing Activities The year-over-year increase in cash outflows in 2016 was \$357 million, primarily driven by Loblaw's repurchases of common shares for cancellation, partially offset by an increase in President's Choice Bank's ("PC Bank") co-ownership interest held with the Other Independent Securitization Trusts. In 2015, cash flows from financing activities also included Loblaw's proceeds from the issuance of preferred shares offset by Loblaw's redemption of capital securities. The Company's significant long term debt transactions are set out in Section 7.3, "Components of Total Debt".

Free Cash Flow⁽¹⁾

(\$ millions)

For the years ended December 31	2016	2015	Change
Cash flows from operating activities	\$ 3,760	\$ 3,367	\$ 393
Less: Interest paid	570	587	(17)
Fixed asset purchases	1,129	1,267	(138)
Intangible asset additions	336	233	103
Free cash flow ⁽¹⁾	\$ 1,725	\$ 1,280	\$ 445

The year-over-year increase in free cash flow⁽¹⁾ in 2016 was \$445 million, primarily due to higher cash flows from operating activities and lower net capital investments.

7.2 LIQUIDITY

The Company (excluding Loblaw) expects that cash and cash equivalents, short term investments and future operating cash flows will enable it to finance its capital investment program and fund its ongoing business requirements, including working capital, pension plan funding requirements and financial obligations over the next 12 months. The Company (excluding Loblaw) does not foresee any impediments in obtaining financing to satisfy its long term obligations.

Loblaw expects that cash and cash equivalents, short term investments, future operating cash flows and the amounts available to be drawn against committed credit facilities will enable it to finance its capital investment program and fund its ongoing business requirements, including working capital, pension plan funding requirements and financial obligations, over the next 12 months. Choice Properties expects to obtain long term financing for the acquisition of accretive properties primarily through the issuance of equity and unsecured debentures.

Loblaw and Choice Properties are required to comply with certain financial covenants for various debt instruments. As at year end 2016 and throughout the year, Loblaw and Choice Properties were in compliance with their respective covenants.

For details on the Company's cash flows, see Section 7.1 "Cash Flows" of this MD&A.

Total Debt The following table presents total debt, as monitored by management:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Bank indebtedness	\$ 115	\$ 143
Short term debt	1,241	1,086
Long term debt due within one year	400	1,348
Long term debt	11,385	10,928
Certain other liabilities	31	30
Fair value of financial derivatives related to the above debt	(368)	(381)
Total debt	\$ 12,804	\$ 13,154

Management targets credit metrics consistent with those of an investment grade profile. The Company (excluding Loblaw) holds significant cash and cash equivalents and short term investments and as a result monitors its leverage on a net debt basis. The Company (excluding Loblaw) has total debt of \$1,123 million (2015 – \$1,420 million) and cash and cash equivalents and short term investments of \$1,016 million (2015 – \$1,497 million), resulting in a \$107 million net debt position (2015 – \$77 million net cash position).

Management's Discussion and Analysis

Loblaw's management is focused on managing its capital structure on a segmented basis to ensure that each of its operating segments is employing a capital structure that is appropriate for the industry in which it operates.

- Loblaw targets maintaining Retail credit metrics consistent with those of investment grade retailers. Loblaw monitors the Retail segment's debt to adjusted EBITDA⁽¹⁾ ratio as a measure of the leverage being employed. The Retail segment debt to adjusted EBITDA⁽¹⁾ ratio decreased compared to 2015 primarily as a result of growth in adjusted EBITDA⁽¹⁾ and repayment of \$525 million of MTNs that matured in the second quarter of 2016.
- Choice Properties targets maintaining credit metrics consistent with those of investment grade Real Estate Investment Trusts ("REIT"). Choice Properties monitors metrics relevant to the REIT industry including targeting an appropriate debt to total assets ratio.
- PC Bank capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory requirements as defined by the Office of the Superintendent of Financial Institutions ("OSFI"). As at year end 2016 and throughout the year, PC Bank has met all applicable regulatory requirements.

7.3 COMPONENTS OF TOTAL DEBT

Loblaw Unsecured Term Loan Facilities In connection with the financing of the acquisition of Shoppers Drug Mart, Loblaw obtained a \$3,500 million Acquisition Term Loan. As at year end 2016, the outstanding balance on the Acquisition Term Loan was \$48 million (2015 – \$48 million).

In 2015, Loblaw obtained \$250 million through an unsecured term loan facility bearing interest at a rate equal to the Bankers' Acceptance rate plus 1.13%, maturing March 30, 2019.

Medium Term Notes and Debentures The following table summarizes the debentures issued in the years ended as indicated:

(\$ millions)	Interest Rate	Maturity Date	2016	2015
			Principal Amount	Principal Amount
Choice Properties senior unsecured debentures				
– Series G ⁽ⁱ⁾	3.20%	March 7, 2023	\$ 250	
– Series H ⁽ⁱ⁾	5.27%	March 7, 2046	100	
– Series E	2.30%	September 14, 2020		\$ 250
– Series F	4.06%	November 24, 2025		200
Total debentures issued			\$ 350	\$ 450

(i) Offerings were made under Choice Properties' Short Form Base Shelf Prospectus Supplement filed in the fourth quarter of 2015.

The following table summarizes MTNs and debentures repaid in the years ended as indicated:

(\$ millions)	Interest Rate	Maturity Date	2016	2015
			Principal Amount	Principal Amount
George Weston Limited notes	3.78%	October 25, 2016	\$ 350	
Loblaw Companies Limited notes	7.10%	June 1, 2016	300	
Shoppers Drug Mart notes	2.01%	May 24, 2016	225	
Choice Properties senior unsecured debentures – Series 5	3.00%	April 20, 2016 ⁽ⁱ⁾	300	
Total MTNs and debentures repaid			\$ 1,175	

(i) Choice Properties Series 5 unsecured debentures was redeemed on March 7, 2016.

Subsequent to the end of 2016, Choice Properties redeemed, at par, its \$200 million Series 6 3.00% senior unsecured debentures with an original maturity date of April 20, 2017.

Committed Credit Facilities The components of the committed lines of credit available as at year end 2016 and 2015 were as follows:

(\$ millions)	Maturity Date	As at			
		Dec. 31, 2016		Dec. 31, 2015	
		Available Credit	Drawn	Available Credit	Drawn
Loblaw's committed credit facility	June 10, 2021	\$ 1,000		\$ 1,000	
Choice Properties' committed syndicated credit facility	July 5, 2021	500	\$ 172	500	
Choice Properties' committed bi-lateral credit facility	December 21, 2018	250			
Total committed credit facilities		\$ 1,750	\$ 172	\$ 1,500	

On December 23, 2016, Choice Properties entered into a bi-lateral \$250 million senior unsecured committed revolving credit facility with a major Canadian financial institution maturing on December 21, 2018. The credit facility bears interest at variable rates of either: Prime rate plus 0.25% or Bankers' Acceptance rate plus 1.25%. Certain conditions of the credit facility are contingent on Choice Properties' credit rating remaining at "BBB". Should certain conditions not be met, the credit facility would become secured against select properties.

Independent Securitization Trusts Loblaw, through PC Bank, participates in various securitization programs that provide a source of funds for the operation of its credit card business. PC Bank maintains and monitors the co-ownership interest in credit card receivables with independent securitization trusts, including *Eagle* and the Other Independent Securitization Trusts, in accordance with its financing requirements.

The following table summarizes the amounts securitized to independent securitization trusts:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Securitized to independent securitization trusts:		
Securitized to <i>Eagle</i>	\$ 650	\$ 650
Securitized to Other Independent Securitization Trusts	665	550
Total securitized to independent securitization trusts	\$ 1,315	\$ 1,200

Management's Discussion and Analysis

The associated liability of *Eagle* is recorded in long term debt. The associated liabilities of credit card receivables securitized to the Other Independent Securitization Trusts are recorded in short term debt.

Letters of credit for the benefit of independent securitization trusts with respect to the securitization programs of PC Bank have been issued by major financial institutions. These standby letters of credit can be drawn upon in the event of a major decline in the income flow from or in the value of the securitized credit card receivables. Loblaw has agreed to reimburse the issuing banks for any amount drawn on the standby letters of credit. As at year end 2016, the aggregate gross potential liability under these arrangements for the Other Independent Securitization Trusts was \$71 million (2015 – \$56 million), which represented approximately 11% (2015 – 10%) of the securitized credit card receivables amount. As at year end 2016, the aggregate gross potential liability under these arrangements for *Eagle* was \$36 million (2015 – \$36 million), which represented approximately 9% (2015 – 9%) of the *Eagle* notes outstanding issued prior to 2015.

Under its securitization programs, PC Bank is required to maintain, at all times, a credit card receivable pool balance equal to a minimum of 107% of the outstanding securitized liability. PC Bank was in compliance with this requirement as at year end 2016 and throughout 2016.

The undrawn commitments on facilities available from the Other Independent Securitization Trusts as at year end 2016, were \$210 million (2015 – \$175 million).

Independent Funding Trusts As at year end 2016, the independent funding trusts had drawn \$587 million (2015 – \$529 million) from the revolving committed credit facility that is the source of funding to the independent funding trusts. In 2016, Loblaw amended the committed credit facility agreement to increase the size of the facility to \$700 million and extended the maturity date to June 10, 2019, with all other terms and conditions remaining substantially the same. Loblaw provides credit enhancement in the form of a standby letter of credit for the benefit of the independent funding trusts. As at year end 2016, Loblaw has agreed to provide a credit enhancement of \$64 million (2015 – \$53 million) for the benefit of the independent funding trusts representing not less than 10% (2015 – 10%) of the principal amount of loans outstanding.

Guaranteed Investment Certificates ("GICs") The following table summarizes PC Bank's GIC activity, before commissions, for the years ended as follows:

(\$ millions)	2016	2015
Balance, beginning of year	\$ 809	\$ 634
GICs issued	239	211
GICs matured	(120)	(36)
Balance, end of year	\$ 928	\$ 809

As at year end 2016, \$142 million in GICs were recorded as long term debt due within one year (2015 – \$112 million).

Associate Guarantees Loblaw has arranged for its Shoppers Drug Mart licensees ("Associates") to obtain financing to facilitate their inventory purchases and fund their working capital requirements by providing guarantees to various Canadian chartered banks that support Associate loans. As at year end 2016, an aggregate amount of \$488 million (2015 – \$483 million) in available lines of credit was allocated to the Associates by the various banks. As at year end 2016, Associates had drawn an aggregate amount of \$115 million (2015 – \$143 million) against these available lines of credit. Any amounts drawn by the Associates are included in bank indebtedness on the Company's consolidated balance sheets. Loblaw guarantees the full amounts drawn by the Associates. As recourse in the event that any payments are made under the guarantees, Loblaw holds a first-ranking security interest on all assets of Associates, subject to certain prior-ranking statutory claims.

7.4 FINANCIAL CONDITION

	As at	
	Dec. 31, 2016	Dec. 31, 2015 ⁽⁴⁾
Adjusted return on average equity attributable to common shareholders of the Company ⁽¹⁾	12.1%	10.8%
Adjusted return on capital ⁽¹⁾	12.1%	10.6%

Adjusted return on average equity attributable to common shareholders of the Company⁽¹⁾ increased as at year end 2016 compared to year end 2015, due to Loblaw earnings growth and Loblaw's common shares repurchased for cancellation. Adjusted return on capital⁽¹⁾ increased as at year end 2016 compared to year end 2015, due to the factors described above, as well as Loblaw's debt reduction.

7.5 CREDIT RATINGS

In 2016, Standard & Poor's reaffirmed credit ratings and outlook for GWL, Loblaw and Choice Properties. Also in 2016, Dominion Bond Rating Service ("DBRS") reaffirmed credit ratings and trends for GWL, and reaffirmed credit ratings and changed the trends to Positive from Stable for Loblaw and Choice Properties.

The following table sets out the current credit ratings of GWL:

Credit Ratings (Canadian Standards)	DBRS		Standard & Poor's	
	Credit Rating	Trend	Credit Rating	Outlook
Issuer rating	BBB	Stable	BBB	Stable
Medium term notes	BBB	Stable	BBB	n/a
Other notes and debentures	BBB	Stable	BBB	n/a
Preferred shares	Pfd-3	Stable	P-3 (high)	n/a

The following table sets out the current credit ratings of Loblaw:

Credit Ratings (Canadian Standards)	DBRS		Standard & Poor's	
	Credit Rating	Trend	Credit Rating	Outlook
Issuer rating	BBB	Positive	BBB	Stable
Medium term notes	BBB	Positive	BBB	n/a
Other notes and debentures	BBB	Positive	BBB	n/a
Second Preferred shares, Series B	Pfd-3	Positive	P-3 (high)	n/a

The following table sets out the current credit ratings of Choice Properties:

Credit Ratings (Canadian Standards)	DBRS		Standard & Poor's	
	Credit Rating	Trend	Credit Rating	Outlook
Issuer rating	BBB	Positive	BBB	Stable
Senior unsecured debentures	BBB	Positive	BBB	n/a

Management's Discussion and Analysis

7.6 SHARE CAPITAL

Outstanding Share Capital and Capital Securities GWL's outstanding share capital is comprised of common shares and preferred shares. The following table details the authorized and outstanding common shares and preferred shares as at December 31, 2016:

(number of common shares)	Authorized	Outstanding
Common shares	Unlimited	127,898,582
Preferred shares – Series I	10,000,000	9,400,000
– Series II	10,600,000	
– Series III	10,000,000	8,000,000
– Series IV	8,000,000	8,000,000
– Series V	8,000,000	8,000,000

Common Share Capital Common shares issued are fully paid and have no par value. The following table summarizes the activity in the Company's common shares issued and outstanding for the years ended December 31, 2016 and December 31, 2015:

(number of common shares)	2016	2015
Issued and outstanding, beginning of year	127,911,661	127,901,231
Issued for settlement of stock options	54,921	144,386
Purchased and cancelled	(68,000)	(133,956)
Issued and outstanding, end of year	127,898,582	127,911,661
Shares held in trusts, beginning of year	(272,031)	(291,304)
Purchased for future settlement of RSUs and PSUs	(102,006)	(71,858)
Released for settlement of RSUs and PSUs	107,038	91,131
Shares held in trusts, end of year	(266,999)	(272,031)
Issued and outstanding, net of shares held in trusts, end of year	127,631,583	127,639,630
Weighted average outstanding, net of shares held in trusts	127,668,839	127,675,501

As at year end 2016, a total of 1,662,855 GWL stock options were outstanding. The number of stock options outstanding was within the Company's guidelines as GWL may grant options for up to 6,453,726 of its common shares. Each stock option is exercisable into one common share of GWL at the price specified in the terms of the option agreement.

Preferred Share Capital GWL may, at its option, redeem for cash, in whole or in part, the preferred shares Series I, Series III, Series IV and Series V outstanding on or after the redemption dates specified by the terms of each series of preferred shares. GWL may at any time after issuance give the holders of these preferred shares the right, at the option of the holder, to convert the holder's preferred shares into preferred shares of a further series designated by GWL on a share-for-share basis on a date specified by GWL.

Dividends The declaration and payment of dividends on the Company's common shares and the amount thereof are at the discretion of the Company's Board of Directors ("Board") which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time. Over time, it is the Company's intention to increase the amount of the dividend while retaining appropriate free cash flow to finance future growth. In the second quarter of 2016 and 2015, the Board raised the quarterly common share dividend by \$0.015 to \$0.44 and by \$0.005 to \$0.425 per share, respectively. The Board declared dividends as follows:

(\$)	2016	2015
Dividends declared per share ⁽ⁱ⁾ :		
Common share	\$ 1.745	\$ 1.695
Preferred share:		
Series I	\$ 1.45	\$ 1.45
Series III	\$ 1.30	\$ 1.30
Series IV	\$ 1.30	\$ 1.30
Series V	\$ 1.1875	\$ 1.1875

(i) Dividends declared on common shares and Preferred Shares, Series III, Series IV and Series V were paid on January 1, 2017. Dividends declared on Preferred Shares, Series I were paid on December 15, 2016.

The following table summarizes the Company's cash dividends declared subsequent to year end 2016:

(\$)	
Dividends declared per share ⁽ⁱ⁾ – Common share	\$ 0.44
– Preferred share:	
Series I	\$ 0.3625
Series III	\$ 0.3250
Series IV	\$ 0.3250
Series V	\$ 0.296875

(i) Dividends declared on common shares and Preferred Shares, Series III, Series IV and Series V are payable on April 1, 2017. Dividends declared on Preferred Shares, Series I are payable on March 15, 2017.

At the time such dividends are declared, GWL identifies on its website (www.weston.ca) the designation of eligible and ineligible dividends in accordance with the administrative position of the CRA.

Normal Course Issuer Bid ("NCIB") Program The following table summarizes the Company's activity under its NCIB program:

(\$ millions except where otherwise indicated)	2016	2015
Purchased for future settlement of RSUs and PSUs (number of shares)	102,006	71,858
Purchased and cancelled (number of shares)	68,000	133,956
Cash consideration paid		
Purchased and held in trusts	\$ (11)	\$ (7)
Purchased and cancelled	\$ (8)	\$ (14)

In 2016, GWL renewed its NCIB program to purchase on the Toronto Stock Exchange ("TSX") or through alternative trading systems up to 6,397,215 of its common shares, representing approximately 5% of the common shares outstanding. In accordance with the rules and regulations of the TSX, any purchases must be at the then market price of such shares.

Management's Discussion and Analysis

7.7 OFF-BALANCE SHEET ARRANGEMENTS

The following is a summary of the Company's off-balance sheet arrangements. Certain significant arrangements have also been discussed in Section 7.3, "Components of Total Debt".

Letters of Credit Standby and documentary letters of credit are used in connection with certain obligations mainly related to real estate transactions, benefit programs, purchase orders and performance guarantees, securitization of PC Bank's credit card receivables and third-party financing made available to Loblaw's franchisees. As at year end 2016, the aggregate gross potential liability related to the Company's letters of credit was approximately \$771 million (2015 – \$963 million).

Guarantees In addition to the letters of credit mentioned above, the Company has entered into various guarantee arrangements including obligations to indemnify third parties in connection with leases, business dispositions and other transactions in the normal course of the Company's business. Additionally, Loblaw has provided a guarantee on behalf of PC Bank to MasterCard® International Incorporated ("MasterCard®") for accepting PC Bank as a card member and licensee of MasterCard®. As at year end 2016, the guarantee on behalf of PC Bank to MasterCard® was U.S. dollars \$190 million (2015 – U.S. dollars \$190 million).

Glenhuron Bank Limited Surety Bond In 2015, in connection with the CRA's reassessment of Loblaw on certain income earned by Glenhuron, Loblaw arranged for a surety bond of \$141 million (2015 – \$132 million) to the Ministry of Finance in order to dispute the reassessments.

Cash Collateralization As at year end 2016, GWL and Loblaw had agreements to cash collateralize certain uncommitted credit facilities up to amounts of \$45 million (2015 – \$45 million) and \$103 million (2015 – \$149 million), respectively. As at year end 2016, GWL and Loblaw had \$45 million (2015 – \$45 million) and \$4 million (2015 – \$2 million) deposited with major financial institutions, respectively, and classified as security deposits on the consolidated balance sheets.

7.8 CONTRACTUAL OBLIGATIONS

The following table summarizes certain of the Company's significant contractual obligations and other obligations as at year end 2016:

Summary of Contractual Obligations

(\$ millions)	Payments due by year						Total
	2017	2018	2019	2020	2021	Thereafter	
Total debt ⁽ⁱ⁾	\$ 2,222	\$ 1,836	\$ 2,572	\$ 1,687	\$ 1,141	\$ 8,096	\$ 17,554
Foreign exchange forward contracts	642						642
Operating leases ⁽ⁱⁱ⁾	699	675	629	558	483	2,362	5,406
Contracts for purchases of real property and capital investment projects ⁽ⁱⁱⁱ⁾	161	6					167
Purchase obligations ^(iv)	249	151	55	23	8	8	494
Total contractual obligations	\$ 3,973	\$ 2,668	\$ 3,256	\$ 2,268	\$ 1,632	\$ 10,466	\$ 24,263

- (i) Includes short term debt, bank indebtedness, Loblaw's certain other liabilities, and the fair value of the equity forward included in other assets. Total debt also includes fixed interest payments on long term debt which are based on the maturing face values and annual interest for each instrument, including GICs, long term independent securitization trusts and an independent funding trust, as well as annual payment obligations for consolidated structured entities, mortgages and finance lease obligations. Variable interest payments are based on the forward rates as at year end 2016.
- (ii) Represents the minimum or base rents payable. Amounts are not offset by any expected sub-lease income.
- (iii) Includes agreements for the purchase of real property and capital commitments for construction, expansion and renovation of buildings. These agreements may contain conditions that may or may not be satisfied. If the conditions are not satisfied, it is possible the Company will no longer have the obligation to proceed with the underlying transactions.
- (iv) Includes contractual obligations of a material amount to purchase goods or services where the contract prescribes fixed or minimum volumes to be purchased or payments to be made within a fixed period of time for a set or variable price. These are only estimates of anticipated financial commitments under these arrangements and the amount of actual payments will vary. The purchase obligations do not include purchase orders issued or agreements made in the ordinary course of business which are solely for goods that are meant for resale, nor do they include any contracts which may be terminated on relatively short notice or with insignificant cost or liability to the Company. Also excluded are purchase obligations related to commodities or commodity-like goods for which a market for resale exists.

As at year end 2016, the Company had additional long term liabilities which included post-employment and other long term employee benefit plan liabilities, deferred vendor allowances, deferred income tax liabilities, Trust Unit liability, and provisions, including insurance liabilities. These long term liabilities have not been included in the table above as the timing and amount of future payments are uncertain.

Management's Discussion and Analysis

8. QUARTERLY RESULTS OF OPERATIONS

8.1 QUARTERLY FINANCIAL INFORMATION (UNAUDITED)

The Company's year end is December 31. Activities are reported on a fiscal year ending on the Saturday closest to December 31. As a result, the Company's fiscal year is usually 52 weeks in duration but includes a 53rd week every five to six years. Each of the years ended December 31, 2016 and December 31, 2015 contained 52 weeks. The 52-week reporting cycle is divided into four quarters of 12 weeks each except for the third quarter, which is 16 weeks in duration. When a fiscal year contains 53 weeks, the fourth quarter is 13 weeks in duration.

The following is a summary of selected consolidated financial information derived from the Company's unaudited interim period condensed consolidated financial statements for each of the eight most recently completed quarters.

Selected Quarterly Information (Unaudited)

(\$ millions except where otherwise indicated)	2016					2015 ⁽⁴⁾				
	First Quarter (12 weeks)	Second Quarter (12 weeks)	Third Quarter (16 weeks)	Fourth Quarter (12 weeks)	Total (audited)	First Quarter (12 weeks)	Second Quarter (12 weeks)	Third Quarter (16 weeks)	Fourth Quarter (12 weeks)	Total (audited)
Sales	\$ 10,800	\$ 11,075	\$ 14,605	\$ 11,519	\$ 47,999	\$ 10,409	\$ 10,851	\$ 14,386	\$ 11,248	\$ 46,894
Operating income	\$ 457	\$ 525	\$ 782	\$ 491	\$ 2,255	\$ 519	\$ 423	\$ 566	\$ 421	\$ 1,929
Adjusted EBITDA ⁽¹⁾	\$ 890	\$ 981	\$ 1,242	\$ 1,027	\$ 4,140	\$ 850	\$ 913	\$ 1,117	\$ 946	\$ 3,826
Depreciation and amortization ⁽ⁱ⁾	\$ 395	\$ 370	\$ 497	\$ 392	\$ 1,654	\$ 388	\$ 388	\$ 509	\$ 401	\$ 1,686
Net earnings	\$ 145	\$ 227	\$ 487	\$ 231	\$ 1,090	\$ 246	\$ 120	\$ 248	\$ 216	\$ 830
Net earnings attributable to shareholders of the Company	\$ 47	\$ 143	\$ 268	\$ 92	\$ 550	\$ 167	\$ 35	\$ 161	\$ 148	\$ 511
Net earnings available to common shareholders of the Company	\$ 37	\$ 133	\$ 254	\$ 82	\$ 506	\$ 157	\$ 25	\$ 147	\$ 138	\$ 467
Net earnings per common share (\$) - basic	\$ 0.29	\$ 1.04	\$ 1.99	\$ 0.64	\$ 3.96	\$ 1.23	\$ 0.20	\$ 1.15	\$ 1.08	\$ 3.66
Net earnings per common share (\$) - diluted	\$ 0.29	\$ 1.04	\$ 1.97	\$ 0.64	\$ 3.90	\$ 1.23	\$ 0.19	\$ 1.15	\$ 1.08	\$ 3.62
Adjusted diluted net earnings per common share ⁽¹⁾ (\$)	\$ 1.31	\$ 1.56	\$ 2.06	\$ 1.59	\$ 6.49	\$ 1.19	\$ 1.32	\$ 1.65	\$ 1.43	\$ 5.57
Weston Foods sales growth ⁽ⁱⁱ⁾	11.5%	6.9%	3.7%	1.9%	5.8%	12.2%	7.7%	13.1%	20.3%	13.3%
Weston Foods sales growth excluding impact of foreign currency translation ⁽ⁱⁱ⁾	4.8%	4.3%	3.7%	2.1%	3.6%	5.0%	2.0%	4.2%	10.0%	5.2%
Average quarterly national food price inflation (deflation) (as measured by CPI)	4.3%	1.8%	0.2%	(2.3)%	1.0%	4.6%	3.9%	3.8%	4.1%	4.1%
Food retail same-store sales growth	2.0%	0.4%	0.8%	1.1%	1.1%	2.0%	2.1%	1.3%	2.4%	1.9%
Drug retail same-store sales growth	6.3%	4.0%	2.8%	3.4%	4.0%	3.1%	3.8%	4.9%	5.0%	4.3%

(i) Depreciation and amortization includes amortization of intangible assets acquired with Shoppers Drug Mart recorded by Loblaw and accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

(ii) Excludes the impact of 53rd week on sales of Weston Foods in 2014.

Impact of Trends and Seasonality on Quarterly Results Consolidated quarterly results for the last eight quarters were impacted by the following significant items: foreign currency exchange rates, seasonality and the timing of holidays. The impact of Weston Foods seasonality is greatest in the third and fourth quarters and least in the first quarter. The impact of Loblaw seasonality is greatest in the fourth quarter and least in the first quarter.

Sales Over the last eight quarters, consolidated sales have been impacted by each of the Company's reportable operating segments as follows:

- Weston Foods 2016 quarterly sales were positively impacted by foreign currency translation when compared to the same periods in 2015, except for the fourth quarter of 2016 which had a nominal negative impact on sales compared to the same period in 2015. Excluding the impact of foreign currency translation, quarterly sales were positively impacted by volume growth in all four quarters.
- Loblaw experienced inflation in food prices in 2015, with Loblaw's average quarterly internal retail food price index in 2015 remaining higher than or in line with the average quarterly national retail food price inflation as measured by CPI. The trend reversed in 2016 with inflation declining each quarter and becoming deflationary in the fourth quarter of 2016. CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in Loblaw stores.
- Over the past eight quarters, Loblaw's net retail square footage increased by 0.2 million square feet to 70.2 million square feet, primarily driven by new store openings, partially offset by Loblaw's store closure plan announced in the second quarter of 2015 and completed in the first half of 2016.

Net earnings available to common shareholders of the Company and diluted net earnings per common share

Consolidated quarterly net earnings available to common shareholders of the Company and diluted net earnings per common share for the last eight quarters were impacted by the underlying operating performance of each of the Company's reportable operating segments and certain adjusting items.

The Company's underlying operating performance for the last eight quarters included the following:

- Weston Foods year-over-year quarterly underlying operating performance during 2016 was positively impacted by the increase in sales and productivity improvements, partially offset by continued investments in the business;
- Loblaw year-over-year quarterly underlying operating performance during 2016 reflected the improvements in underlying operating performance of the Retail segment in all quarters of 2016;
- year-over-year quarterly adjusted net interest and other financing charges⁽¹⁾ decreased in the first, second and fourth quarters of 2016. The net interest and other financing charges remained flat in the third quarter of 2016; and
- the year-over-year quarterly adjusted income tax rate⁽¹⁾ increased in the first, second and fourth quarter of 2016 and declined in the third quarter of 2016.

The adjusting items impacting consolidated quarterly net earnings available to common shareholders of the Company and diluted net earnings per common share for the last eight quarters are described in Section 5.2, "Selected Annual Information", and Section 18, "Non-GAAP Financial Measures", of this MD&A.

Management's Discussion and Analysis

8.2 FOURTH QUARTER RESULTS (UNAUDITED)

The following is a summary of selected unaudited consolidated financial information for the fourth quarter. The analysis of the data contained in the table focuses on the results of operations and changes in the financial condition and cash flows in the fourth quarter.

Selected Consolidated Information

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Sales	\$ 11,519	\$ 11,248	\$ 271	2.4 %
Operating income	\$ 491	\$ 421	\$ 70	16.6 %
Adjusted EBITDA ⁽¹⁾	\$ 1,027	\$ 946	\$ 81	8.6 %
Adjusted EBITDA margin ⁽¹⁾	8.9%	8.4%		
Depreciation and amortization⁽ⁱ⁾	\$ 392	\$ 401	\$ (9)	(2.2)%
Net interest expense and other financing charges	\$ 177	\$ 139	\$ 38	27.3 %
Adjusted net interest expense and other financing charges ⁽¹⁾	\$ 135	\$ 143	\$ (8)	(5.6)%
Income taxes	\$ 83	\$ 66	\$ 17	25.8 %
Adjusted income taxes ⁽¹⁾	\$ 172	\$ 144	\$ 28	19.4 %
Adjusted income tax rate ⁽¹⁾	27.4%	27.1%		
Net earnings attributable to shareholders of the Company	\$ 92	\$ 148	\$ (56)	(37.8)%
Net earnings available to common shareholders of the Company	\$ 82	\$ 138	\$ (56)	(40.6)%
Adjusted net earnings available to common shareholders of the Company ⁽¹⁾	\$ 204	\$ 183	\$ 21	11.5 %
Diluted net earnings per common share (\$)	\$ 0.64	\$ 1.08	\$ (0.44)	(40.7)%
Adjusted diluted net earnings per common share ⁽¹⁾ (\$)	\$ 1.59	\$ 1.43	\$ 0.16	11.2 %
Dividends declared per share (\$):				
Common shares	\$ 0.44	\$ 0.425		
Preferred shares – Series I	\$ 0.3625	\$ 0.3625		
Preferred shares – Series III	\$ 0.3250	\$ 0.3250		
Preferred shares – Series IV	\$ 0.3250	\$ 0.3250		
Preferred shares – Series V	\$ 0.296875	\$ 0.296875		

(i) Depreciation and amortization includes \$124 million (2015 – \$124 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$3 million (2015 – \$6 million) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

Net earnings available to common shareholders of the Company

Net earnings available to common shareholders of the Company decreased by \$56 million (\$0.44 per common share) to \$82 million (\$0.64 per common share) in the fourth quarter of 2016 compared to the same period in 2015. The decrease was primarily due to the unfavourable year-over-year net impact of certain adjusting items, as described below, partially offset by the increase in Loblaw earnings and the positive contribution from the increase in the Company's ownership interest in Loblaw as a result of Loblaw's share repurchases. The increase in Loblaw earnings was primarily due to improvements in the underlying operating performance of its Retail segment, including the favourable impact of a decrease in depreciation and amortization.

The unfavourable year-over-year net impact of certain adjusting items totaling \$77 million (\$0.60 per common share) was primarily due to:

- foreign currency translation of \$52 million (\$0.40 per common share);
- asset impairments, net of recoveries, of \$42 million (\$0.32 per common share); and

- a fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares of \$39 million (\$0.29 per common share);
- partially offset by,
- the favourable impact of the impairment of Loblaw's drug retail ancillary assets held for sale in the fourth quarter of 2015 of \$37 million (\$0.28 per common share); and
 - the favourable impact of Loblaw's accelerated transition of certain grocery stores to more cost effective and efficient Labour Agreements in the fourth quarter of 2015 of \$18 million (\$0.14 per common share).

Adjusted net earnings available to common shareholders of the Company⁽¹⁾ increased by \$21 million (\$0.16 per common share) to \$204 million (\$1.59 per common share) in the fourth quarter of 2016 compared to the same period in 2015, primarily due to the increase in Loblaw earnings and the positive contribution from the increase in the Company's ownership interest in Loblaw, as described above.

Sales

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Weston Foods	\$ 537	\$ 527	\$ 10	1.9%
Loblaw	\$ 11,130	\$ 10,865	\$ 265	2.4%
Intersegment	\$ (148)	\$ (144)		
Consolidated	\$ 11,519	\$ 11,248	\$ 271	2.4%

Sales in the fourth quarter of 2016 were \$11,519 million, an increase of \$271 million compared to the same period in 2015. The Company's fourth quarter year-over-year increase in sales was impacted by each of its reportable operating segments as follows:

- Positively by 0.1% due to sales growth of 1.9% at Weston Foods, primarily due to an increase in volumes. Foreign currency translation had a nominal negative impact on sales compared to the same period in 2015.
- Positively by 2.4% due to sales growth of 2.4% at Loblaw, primarily driven by Retail. Retail sales increased by \$239 million, or 2.3%, compared to the same period in 2015. Food retail same-store sales growth was 1.1% and Loblaw's food retail average quarterly internal food price index declined and was slightly lower than the average quarterly national food price deflation of 2.3% as measured by CPI. CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in Loblaw stores. Drug retail same-store sales growth was 3.4%.

Operating income

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Weston Foods	\$ 38	\$ 42	\$ (4)	(9.5)%
Loblaw	\$ 447	\$ 314	\$ 133	42.4 %
Other	\$ 6	\$ 65		
Consolidated	\$ 491	\$ 421	\$ 70	16.6 %

Management's Discussion and Analysis

Operating income in the fourth quarter of 2016 increased by \$70 million to \$491 million compared to the same period in 2015. The increase was driven by the improvements in underlying operating performance of \$87 million, partially offset by the unfavourable year-over-year net impact of certain adjusting items totaling \$17 million, as described below:

- the improvements in underlying operating performance of \$87 million were primarily due to:
 - the underlying operating performance of Loblaw primarily driven by its Retail segment, including the favourable impact of a decrease in depreciation and amortization; and
 - the underlying operating performance of Weston Foods, despite an increase in depreciation and amortization;
- the unfavourable year-over-year net impact of certain adjusting items totaling \$17 million was primarily due to:
 - asset impairments, net of recoveries, of \$126 million; and
 - foreign currency translation of \$59 million;
 partially offset by,
 - the favourable impact of the impairment of Loblaw's drug retail ancillary assets held for sale of \$112 million in the fourth quarter of 2015; and
 - the favourable impact of the accelerated transition of certain Loblaw's grocery stores to more cost effective and efficient Labour Agreements of \$55 million in the fourth quarter of 2015.

Adjusted EBITDA⁽¹⁾

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Weston Foods	\$ 73	\$ 67	\$ 6	9.0%
Loblaw	\$ 954	\$ 879	\$ 75	8.5%
Consolidated	\$ 1,027	\$ 946	\$ 81	8.6%

Adjusted EBITDA⁽¹⁾ in the fourth quarter of 2016 increased by \$81 million to \$1,027 million compared to the same period in 2015. The Company's fourth quarter year-over-year increase in adjusted EBITDA⁽¹⁾ was impacted by each of its reportable operating segments as follows:

- Positively by 0.6% due to an increase of 9.0% in adjusted EBITDA⁽¹⁾ at Weston Foods driven by the positive impact of the increase in sales and productivity improvements, partially offset by continued investments in the business and higher input costs.
- Positively by 7.9% due to an increase of 8.5% in adjusted EBITDA⁽¹⁾ at Loblaw, primarily driven by Retail. The improvement in Retail adjusted EBITDA⁽¹⁾ was primarily driven by higher sales with stable gross margins, lower SG&A and the favourable impact of the consolidation of franchises.

Depreciation and Amortization

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Weston Foods	\$ 27	\$ 25	\$ 2	8.0 %
Loblaw	\$ 365	\$ 376	\$ (11)	(2.9)%
Consolidated	\$ 392	\$ 401	\$ (9)	(2.2)%

Depreciation and amortization was \$392 million in the fourth quarter of 2016, a decrease of \$9 million compared to the same period in 2015, and included \$124 million (2015 – \$124 million) of amortization of intangible assets related to the acquisition of Shoppers Drug Mart and \$3 million (2015 – \$6 million) of accelerated depreciation incurred by Weston Foods. Excluding these amounts, depreciation and amortization decreased by \$6 million driven by:

- the decline in Loblaw Retail depreciation and amortization, primarily due to a change in the estimated useful life of certain equipment and fixtures;
- partially offset by,
- higher depreciation due to investments in capital at Weston Foods.

Net Interest Expense and Other Financing Charges

(unaudited) (\$ millions)	Quarters Ended	
	Dec. 31, 2016	Dec. 31, 2015
Net interest expense and other financing charges	\$ 177	\$ 139
Add: Fair value adjustment of the Trust Unit liability	1	(5)
Fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares	(43)	9
Adjusted net interest expense and other financing charges ⁽¹⁾	\$ 135	\$ 143

In the fourth quarter of 2016, net interest expense and other financing charges increased by \$38 million to \$177 million compared to the same period in 2015. The increase in net interest expense and other financing charges was primarily due to the year-over-year impact of an increase in certain adjusting items totaling \$46 million, partially offset by a decrease in adjusted net interest expense and other financing charges⁽¹⁾ of \$8 million primarily due to:

- lower interest expense in Loblaw's Retail and Financial Services segments due to the repayment of Retail segment MTNs in 2016 and *Eagle* debt in 2015, respectively; and
 - lower interest expense at Weston Foods due to the repayment of a \$350 million MTN in the third quarter of 2016;
- partially offset by,
- higher interest expense in Loblaw's Choice Properties segment due to the issuance of third party senior unsecured debentures.

Management's Discussion and Analysis

Income Taxes

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended	
	Dec. 31, 2016	Dec. 31, 2015
Income taxes	\$ 83	\$ 66
Add: Tax impact of items excluded from adjusted earnings before taxes ⁽¹⁾⁽ⁱ⁾	89	78
Adjusted income taxes ⁽¹⁾	\$ 172	\$ 144
Effective income tax rate applicable to earnings before taxes	26.4%	23.4%
Adjusted income tax rate applicable to adjusted earnings before taxes ⁽¹⁾	27.4%	27.1%

(i) See the adjusted EBITDA table and the adjusted net interest expense and other financing charges table included in Section 18, "Non-GAAP Financial Measures", of this MD&A for a complete list of items excluded from adjusted earnings before taxes⁽¹⁾.

The effective tax rate in the fourth quarter of 2016 was 26.4%, an increase of 3.0% compared to the same period in 2015. The increase in the effective tax rate was primarily attributable to a decrease in non-taxable foreign currency translation gains and an increase in certain non-deductible items.

The adjusted income tax rate⁽¹⁾ for the fourth quarter of 2016 was 27.4%, an increase of 0.3% compared to the same period in 2015. The increase was primarily attributable to an increase in certain non-deductible items.

Cash Flows

(unaudited) (\$ millions)	Quarters Ended		
	Dec. 31, 2016	Dec. 31, 2015	Change
Cash and cash equivalents, beginning of period	\$ 1,863	\$ 1,605	\$ 258
Cash flows from operating activities	\$ 976	\$ 684	\$ 292
Cash flows used in investing activities	\$ (775)	\$ (268)	\$ (507)
Cash flows used in financing activities	\$ (506)	\$ (624)	\$ 118
Effect of foreign currency exchange rate changes on cash and cash equivalents	\$ 2	\$ 16	\$ (14)
Cash and cash equivalents, end of period	\$ 1,560	\$ 1,413	\$ 147

Cash Flows from Operating Activities The year-over-year increase in cash inflows in the fourth quarter of 2016 was \$292 million, primarily due to higher cash earnings.

Cash Flows used in Investing Activities The year-over-year increase in cash outflows in the fourth quarter of 2016 was \$507 million, primarily due to the release of funds from security deposits held by Loblaw to fund the repayment of *Eagle* notes in the fourth quarter of 2015, the acquisition of QHR, the change in short term investments, and higher net capital investments.

The following table summarizes the Company's investments by each of its reportable operating segments for the quarters ended as indicated:

(unaudited) (\$ millions)	Quarters Ended	
	Dec. 31, 2016	Dec. 31, 2015
Weston Foods	\$ 98	\$ 92
Loblaw	470	433
Total capital investments	\$ 568	\$ 525

Cash Flows used in Financing Activities The year-over-year decrease in cash outflows in the fourth quarter of 2016 was \$118 million, primarily due to an increase in PC Bank's co-ownership interest held with the Other Independent Securitization Trusts.

Free Cash Flow⁽¹⁾

(unaudited) (\$ millions)	Quarters Ended		
	Dec. 31, 2016	Dec. 31, 2015	Change
Cash flows from operating activities	\$ 976	\$ 684	\$ 292
Less: Interest paid	103	120	(17)
Fixed asset purchases	452	421	31
Intangible asset additions	116	104	12
Free cash flow ⁽¹⁾	\$ 305	\$ 39	\$ 266

The year-over-year increase in free cash flow⁽¹⁾ in the fourth quarter of 2016 was \$266 million, primarily due to higher cash flows from operating activities, partially offset by higher net capital investments.

Management's Discussion and Analysis

9. FOURTH QUARTER RESULTS OF REPORTABLE OPERATING SEGMENTS

The following discussion provides details of the 2016 fourth quarter results of operations of each of the Company's reportable operating segments.

9.1 WESTON FOODS FOURTH QUARTER OPERATING RESULTS (UNAUDITED)

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Sales	\$ 537	\$ 527	\$ 10	1.9 %
Operating income	\$ 38	\$ 42	\$ (4)	(9.5)%
Adjusted EBITDA ⁽¹⁾	\$ 73	\$ 67	\$ 6	9.0 %
Adjusted EBITDA margin ⁽¹⁾	13.6%	12.7%		
Depreciation and amortization ⁽ⁱ⁾	\$ 27	\$ 25	\$ 2	8.0 %

(i) Depreciation and amortization includes \$3 million (2015 – \$6 million) of accelerated depreciation related to restructuring and other charges.

Sales Weston Foods sales in the fourth quarter of 2016 were \$537 million, an increase of \$10 million, or 1.9%, compared to the same period in 2015, primarily due to an increase in volumes. Foreign currency translation had a nominal negative impact on sales compared to the same period in 2015.

Operating income Weston Foods operating income in the fourth quarter of 2016 was \$38 million, a decrease of \$4 million, or 9.5%, compared to the same period in 2015. The decrease was due to the unfavourable year-over-year net impact of certain adjusting items and an increase in depreciation and amortization, partially offset by an improvement in underlying operating performance, as described below. The unfavourable year-over-year net impact of certain adjusting items was primarily due to:

- charges associated with damaged inventory in the fourth quarter of 2016 of \$5 million; and
 - the fair value adjustment of derivatives of \$4 million;
- partially offset by,
- the favourable impact of settlement charges related to pension annuities and buy-outs in the fourth quarter of 2015 of \$3 million.

Adjusted EBITDA⁽¹⁾ Weston Foods adjusted EBITDA⁽¹⁾ in the fourth quarter of 2016 was \$73 million, an increase of \$6 million, or 9.0%, compared to the same period in 2015. The increase was driven by the positive impact of the increase in sales and productivity improvements, partially offset by continued investments in the business and higher input costs.

Adjusted EBITDA margin⁽¹⁾ in the fourth quarter of 2016 was 13.6% compared to 12.7% in the same period in 2015. The improvement in adjusted EBITDA margin⁽¹⁾ in the fourth quarter of 2016 was mainly due to the factors impacting adjusted EBITDA⁽¹⁾, as described above.

Depreciation and Amortization Weston Foods depreciation and amortization was \$27 million in the fourth quarter of 2016, an increase of \$2 million, compared to the same period in 2015. Depreciation and amortization included \$3 million (2015 – \$6 million) in the fourth quarter of 2016 of accelerated depreciation related to the planned closures of bread, pie and cake manufacturing facilities. Excluding these amounts, depreciation and amortization in the fourth quarter of 2016 increased by \$5 million due to investments in capital.

Weston Foods Other Business Matters

Restructuring Weston Foods recorded restructuring and other charges in the fourth quarter of 2016 of \$7 million (2015 – \$8 million), including \$3 million (2015 – \$6 million) of accelerated depreciation. For details see section 6.1, "Weston Foods Operating Results", of this MD&A.

Inventory loss In the fourth quarter of 2016, Weston Foods recorded \$5 million (U.S. \$4 million) related to the write-off of damaged inventory and other associated costs in SG&A in the Company's consolidated statement of earnings. For details see section 6.1, "Weston Foods Operating Results", of this MD&A.

9.2 LOBLAW FOURTH QUARTER OPERATING RESULTS (UNAUDITED)

(unaudited) (\$ millions except where otherwise indicated)	Quarters Ended			
	Dec. 31, 2016	Dec. 31, 2015	\$ Change	% Change
Sales	\$ 11,130	\$ 10,865	\$ 265	2.4 %
Operating income	\$ 447	\$ 314	\$ 133	42.4 %
Adjusted EBITDA ⁽¹⁾	\$ 954	\$ 879	\$ 75	8.5 %
Adjusted EBITDA margin ⁽¹⁾	8.6%	8.1%		
Depreciation and amortization ⁽ⁱ⁾	\$ 365	\$ 376	\$ (11)	(2.9)%

(ii) Depreciation and amortization includes \$124 million (2015 – \$124 million) in the fourth quarter of 2016 of amortization of intangible assets acquired with Shoppers Drug Mart.

Sales, operating income and adjusted EBITDA⁽¹⁾ in the fourth quarter of 2016 included the impacts of the consolidated franchises, as set out in "Loblaw Other Business Matters" of Section 6.2, "Loblaw Operating Results" of this MD&A.

Sales Loblaw sales in the fourth quarter of 2016 were \$11,130 million, an increase of \$265 million compared to the same period in 2015, primarily driven by Retail. Retail sales increased by \$239 million, or 2.3%, compared to the same period in 2015 and included food retail sales of \$7,789 million (2015 – \$7,631 million) and drug retail sales of \$3,056 million (2015 – \$2,975 million). Excluding the consolidation of franchises, Retail sales increased by \$168 million primarily driven by the following factors:

- food retail same-store sales growth was 1.1%, after excluding gas bar which had no impact in the fourth quarter in 2016. The same-store sales growth includes the impact of retail promotional investments. Food retail same-store sales included the favourable impact of an extra selling day in the fourth quarter of 2016, due to the timing of New Year's Day, of approximately 1.0%. Loblaw's food retail average quarterly internal food price index declined and was slightly lower than the average quarterly national food price deflation of 2.3% as measured by CPI. CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in Loblaw stores;
- drug retail same-store sales growth was 3.4%, including same-store pharmacy sales growth of 2.5% and same-store front store sales growth of 4.1%. Drug retail same-store sales included the favourable impact of an extra selling day in the fourth quarter of 2016, due to the timing of New Year's Day, of approximately 0.6%; and
- 32 food and drug stores were opened and 37 food and drug stores were closed in the last 12 months, resulting in an increase in Retail net square footage of 0.3 million square feet, or 0.4%, primarily driven by new store openings, partially offset by Loblaw's store closure plan announced in 2015 and completed in 2016.

Operating income Loblaw operating income in the fourth quarter of 2016 was \$447 million, an increase of \$133 million compared to the same period in 2015, primarily driven by the improvements in underlying operating performance of \$86 million and the favourable year-over-year net impact of certain adjusting items totaling \$47 million, as described below:

- the improvements in underlying operating performance were primarily driven by Retail including higher sales with stable gross margins, lower SG&A, lower depreciation and amortization and the favourable impact of the consolidation of franchises; and
- the favourable year-over-year net impact of certain Retail adjusting items totaling \$47 million was primarily due to:
 - the impairment of drug retail ancillary assets held for sale in the fourth quarter of 2015 of \$112 million;

Management's Discussion and Analysis

- the accelerated transition of certain Loblaw's grocery stores to more cost effective and efficient Labour Agreements of \$55 million in the fourth quarter of 2015; and
- a charge related to inventory measurement of \$33 million associated with the conversion of Loblaw's franchised grocery stores to the new IT systems in the fourth quarter of 2015;

partially offset by,

- the unfavourable impact of asset impairments, net of recoveries, of \$126 million; and
- the unfavourable impact of settlement charges related to pension annuities and buy-outs of \$15 million.

Adjusted EBITDA⁽¹⁾ Loblaw adjusted EBITDA⁽¹⁾ in the fourth quarter of 2016 was \$954 million, an increase of \$75 million compared to the same period in 2015, primarily driven by Retail. Retail adjusted EBITDA⁽¹⁾ was \$889 million, an increase of \$66 million driven by an increase in gross profit, partially offset by an increase in SG&A.

- Retail gross profit percentage of 27.2% increased by 40 basis points compared to the fourth quarter of 2015. Excluding the consolidation of franchises, Retail gross profit percentage was 26.4%, a decrease of 20 basis points compared to the fourth quarter of 2015. The decrease in gross profit was driven by food retail promotional investments, partially offset by improvements in drug retail margins, due to strong front store performance, and improvements in shrink, driven by improved inventory management.
- Retail SG&A as a percentage of sales was 19.0%, a decrease of 10 basis points compared to the fourth quarter of 2015. Excluding the consolidation of franchises, SG&A decreased \$9 million and as a percentage of sales was 18.4%, an improvement of 40 basis points compared to the fourth quarter of 2015, driven by the following factors:
 - lower store support costs;
 - the positive impact of Loblaw's store closure plan announced in 2015 and completed in 2016; and
 - favourable year-over-year foreign exchange impacts;partially offset by,
 - higher retail store costs as efficiencies achieved in retail stores were more than offset by an increase in financial support to franchises.

Loblaw adjusted EBITDA⁽¹⁾ in the fourth quarter of 2016 also included an increase in Financial Services adjusted EBITDA⁽¹⁾ of \$5 million, primarily driven by growth in credit card receivables and higher Mobile Shop sales, and an increase in Choice Properties adjusted EBITDA⁽¹⁾ of \$4 million, primarily due to the expansion of the portfolio through development of properties and an increase in base rent from existing properties.

Depreciation and Amortization Loblaw's depreciation and amortization was \$365 million in the fourth quarter of 2016, a decrease of \$11 million compared to the same period in 2015. The decline in depreciation and amortization was primarily attributable to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016.

Depreciation and amortization included \$124 million (2015 – \$124 million) in the fourth quarter of 2016 of amortization of intangible assets acquired with Shoppers Drug Mart.

Loblaw Other Business Matters

For details see Section 6.2, "Loblaw Operating Results", of this MD&A.

10. DISCLOSURE CONTROLS AND PROCEDURES

Management is responsible for establishing and maintaining a system of disclosure controls and procedures to provide reasonable assurance that all material information relating to the Company and its subsidiaries is gathered and reported to senior management on a timely basis so that appropriate decisions can be made regarding public disclosure.

As required by National Instrument 52-109, "Certification of Disclosure in Issuers' Annual and Interim Filings" ("NI 52-109") the Chairman, as Chief Executive Officer, and Chief Financial Officer have caused the effectiveness of the disclosure controls and procedures to be evaluated. Based on that evaluation, they have concluded that the design and operation of the system of disclosure controls and procedures were effective as at December 31, 2016.

11. INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is also responsible for establishing and maintaining adequate internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with IFRS.

As required by NI 52-109, the Chairman, as Chief Executive Officer, and the Chief Financial Officer have caused the effectiveness of the internal controls over financial reporting to be evaluated using the framework established in 'Internal Control - Integrated Framework (COSO Framework)' published by The Committee of Sponsoring Organizations of the Treadway Commission (COSO), 2013. Based on that evaluation, they have concluded that the design and operation of the Company's internal controls over financial reporting were effective as at December 31, 2016.

In designing such controls, it should be recognized that due to inherent limitations, any control, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and may not prevent or detect misstatements. Projections of any evaluations of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Additionally, management is required to use judgment in evaluating controls and procedures.

Changes in Internal Control over Financial Reporting There were no changes in the Company's internal controls over financial reporting in the fourth quarter of 2016 that materially affected, or are reasonably likely to materially affect the Company's internal control over financial reporting.

12. ENTERPRISE RISKS AND RISK MANAGEMENT

The Company is committed to maintaining a framework that ensures risk management is an integral part of its activities. To ensure the continued growth and success of the Company, risks are identified and managed through the Company's Enterprise Risk Management ("ERM") program.

ERM program The ERM program assists all areas of the business in managing risk within appropriate levels of tolerance by bringing a systematic approach and methodology for evaluating, measuring and monitoring key risks. The results of the ERM program and other business planning processes are used to identify emerging risks to the Company, prioritize risk mitigation activities and develop a risk-based internal audit plan.

Risks are not eliminated through the ERM program, but rather, are identified and managed in line with the Company's risk appetite and within understood risk tolerances. The ERM program is designed to:

- facilitate effective corporate governance by providing a consolidated view of risks across the Company;
- enable the Company to focus on key risks that could impact its strategic objectives in order to reduce harm to financial performance through responsible risk management;
- ensure that the Company's risk appetite and tolerances are defined and understood;
- promote a culture of awareness of risk management and compliance within the Company;
- assist in developing consistent risk management methodologies and tools across the Company including methodologies for the identification, assessment, measurement and monitoring of the risks; and
- anticipate and provide early warnings of risks through key risk indicators.

Management's Discussion and Analysis

Risk appetite and governance The Board oversees the ERM program, including a review of the Company's risks and risk prioritization and annual approval of the ERM policy and risk appetite statement. The risk appetite statement articulates key aspects of the Company's businesses, values, and brands and provides directional guidance on risk taking. Key risk indicators are used to monitor and report on risk performance and whether the Company is operating within its risk appetite. Risk owners are assigned relevant risks by management and are responsible for managing risk and implementing risk mitigation strategies.

ERM framework Risk identification and assessments are important elements of the Company's ERM process and framework. An annual ERM assessment is completed to assist in the update and identification of internal and external risks. This assessment is carried out in parallel with strategic planning through interviews, surveys and facilitated workshops with management and the Board to align stakeholders' views. This assessment is completed for each business unit and aggregated where appropriate. Risks are assessed and evaluated based on the Company's vulnerability to the risk and the potential impact that the underlying risks would have on the Company's ability to execute on its strategies and achieve its objectives.

Risk monitoring and reporting Management provides periodic updates to the Board (or a Committee of the Board) on the status of the key risks based on significant changes from the prior update, anticipated impacts in future periods and significant changes in key risk indicators. In addition, the long term (three year) risk levels are assessed to monitor potential long term risk impacts, which may assist in risk mitigation planning activities.

Any of the key risks have the potential to negatively affect the Company and its financial performance. The Company has risk management strategies in place for key risks. However, there can be no assurance that the risks will be mitigated or will not materialize or that events or circumstances will not occur that could adversely affect the reputation, operations or financial condition or performance of the Company.

12.1 OPERATING RISKS AND RISK MANAGEMENT

Operating Risks The following risks are a subset of the key risks identified through the ERM program. They should be read in conjunction with the full set of risks inherent in the Company's business, as included in the Company's AIF for the year ended December 31, 2016, which is hereby incorporated by reference:

Healthcare Reform	Regulatory Compliance
Loyalty Programs	Legal Proceedings
Cyber Security and Data Breaches	Merchandising, Electronic Commerce and
IT Systems Implementations	Disruptive Technologies
and Data Management	Commodity Prices
Competitive Environment	Execution of Strategic Initiatives
Product Safety and Public Health	Consumer and Retail Customer Trends

Healthcare Reform Loblaw is reliant on prescription drug sales for a significant portion of its sales and profits. Prescription drugs and their sales are subject to numerous federal, provincial, territorial and local laws and regulations. Changes to these laws and regulations, or non-compliance with these laws and regulations, could adversely affect the reputation, operations or financial performance of the Company.

Federal and provincial laws and regulations that establish public drug plans typically regulate prescription drug coverage, patient eligibility, pharmacy reimbursement, drug product eligibility and drug pricing and may also regulate manufacturer allowance funding that is provided to or received by pharmacies or pharmacy suppliers. With respect to pharmacy reimbursement, such laws and regulations typically regulate the allowable drug cost of a prescription drug product, the permitted mark-up on a prescription drug product and the professional or dispensing fees that may be charged on prescription drug sales to patients eligible under the public drug plan. With respect to drug product eligibility, such laws and regulations typically regulate the requirements for listing the manufacturer's products as a benefit or partial benefit under the applicable governmental drug plan, drug pricing and, in the case of generic prescription drug products, the requirements for designating the product as interchangeable with a branded prescription drug product. In addition, other federal, provincial, territorial and

local laws and regulations govern the approval, packaging, labeling, sale, marketing, advertising, handling, storage, distribution, dispensing and disposal of prescription drugs.

Sales of prescription drugs, pharmacy reimbursement and drug prices may be affected by changes to the health care industry, including legislative or other changes that impact patient eligibility, drug product eligibility, the allowable cost of a prescription drug product, the mark-up permitted on a prescription drug product, the amount of professional or dispensing fees paid by third-party payers or the provision or receipt of manufacturer allowances by pharmacies and pharmacy suppliers.

The majority of prescription drug sales are reimbursed or paid by third-party payers, such as governments, insurers or employers. These third-party payers have pursued and continue to pursue measures to manage the costs of their drug plans. Each provincial jurisdiction has implemented legislative and/or other measures directed towards managing pharmacy service costs and controlling increasing drug costs incurred by public drug plans and private payers which impact pharmacy reimbursement levels and the availability of manufacturer allowances. Legislative measures to control drug costs include lowering of generic drug pricing, restricting or prohibiting the provision of manufacturer allowances and placing limitations on private label prescription drug products. Other measures that have been implemented by certain government payers include restricting the number of interchangeable prescription drug products which are eligible for reimbursement under provincial drug plans. Additionally, the Council of the Federation, an institution created by the provincial Premiers in 2003 to collaborate on intergovernmental relations, continues its work regarding cost reduction initiatives for pharmaceutical products and services.

Legislation in certain provincial jurisdictions establish listing requirements that ensure that the selling price for a prescription drug product will not be higher than any selling price established by the manufacturer for the same prescription drug product under other provincial drug insurance programs. In some provinces, elements of the laws and regulations that impact pharmacy reimbursement and manufacturer allowances for sales to the public drug plans are extended by legislation to sales in the private sector. Also, private third-party payers (such as corporate employers and their insurers) are looking or may look to benefit from any measures implemented by government payers to reduce prescription drug costs for public plans by attempting to extend these measures to prescription drug plans they own or manage. Accordingly, changes to pharmacy reimbursement and manufacturer allowances for a public drug plan could also impact pharmacy reimbursement and manufacturer allowances for private sector sales. In addition, private third-party payers could reduce pharmacy reimbursement for prescription drugs provided to their members or could elect to reimburse members only for products included on closed formularies or available from preferred providers.

Ongoing changes impacting pharmacy reimbursement programs, prescription drug pricing and manufacturer allowance funding, legislative or otherwise, are expected to continue to put downward pressure on prescription drug sales. These changes may have a material adverse effect on Loblaw's business, sales and profitability. In addition, Loblaw could incur significant costs in the course of complying with any changes in the regulatory regime affecting prescription drugs. Non-compliance with any such existing or proposed laws or regulations, particularly those that provide for the licensing and conduct of wholesalers, the licensing and conduct of pharmacists, the regulation and ownership of pharmacies, the advertising of pharmacies and prescription services, the provision of information concerning prescription drug products, the pricing of prescription drugs and restrictions on manufacturer allowance funding, could result in audits, civil or regulatory proceedings, fines, penalties, injunctions, recalls or seizures, any of which could adversely affect the reputation, operations or financial performance of the Company.

Loyalty Programs Loblaw's loyalty programs are a valuable offering to customers and provide a key differentiating marketing tool for the business. The marketing, promotional and other business activities related to possible changes to the loyalty programs must be well managed and coordinated to preserve positive customer perception. Any failure to successfully manage either of the loyalty programs may negatively impact Loblaw's reputation or financial performance.

Management's Discussion and Analysis

Cyber Security and Data Breaches The Company depends on the uninterrupted operation of its IT systems, networks and services including internal and public internet sites, data hosting and processing facilities, cloud-based services and hardware such as point-of-sale processing at stores to operate its business.

In the ordinary course of business, the Company collects, processes, transmits and retains confidential, sensitive and personal information including personal health and financial information ("Confidential Information") regarding the Company and its employees, franchisees, Associates, vendors, customers, patients, credit card holders and loyalty program members. Some of this Confidential Information is held and managed by third party service providers. As with other large and prominent companies, the Company is regularly subject to cyberattacks and such attempts are occurring more frequently, are constantly evolving in nature and are becoming more sophisticated.

The Company has implemented security measures, including employee training, monitoring and testing, maintenance of protective systems and contingency plans, to protect and to prevent unauthorized access of Confidential Information and to reduce the likelihood of disruptions to its IT systems. The Company also has security processes, protocols and standards that are applicable to its third party service providers.

Despite these measures, all of the Company's information systems, including its back-up systems and any third party service provider systems that it employs, are vulnerable to damage, interruption, disability or failures due to a variety of reasons, including physical theft, electronic theft, fire, power loss, computer and telecommunication failures or other catastrophic events, as well as from internal and external security breaches, denial of service attacks, viruses, worms and other known or unknown disruptive events.

The Company or its third party service providers may be unable to anticipate, timely identify or appropriately respond to one or more of the rapidly evolving and increasingly sophisticated means by which computer hackers, cyber terrorists and others may attempt to breach the Company's security measures or those of our third party service providers' information systems.

As cyber threats evolve and become more difficult to detect and successfully defend against, one or more cyber threats might defeat the Company's security measures or those of its third party service providers. Moreover, employee error or malfeasance, faulty password management or other irregularities may result in a breach of the Company's or its third party service providers' security measures, which could result in a breach of employee, franchisee, Associate, customer, credit card holder or loyalty program member privacy or Confidential Information.

If the Company does not allocate and effectively manage the resources necessary to build and sustain reliable IT infrastructure, fails to timely identify or appropriately respond to cybersecurity incidents, or the Company's or its third party service providers' information systems are damaged, destroyed, shut down, interrupted or cease to function properly, the Company's business could be disrupted and the Company could, among other things, be subject to: transaction errors; processing inefficiencies; the loss of, or failure to attract new customers; the loss of revenue; the loss or unauthorized access to Confidential Information or other assets; the loss of or damage to intellectual property or trade secrets; damage to its reputation; litigation; regulatory enforcement actions; violation of privacy, security or other laws and regulations; and remediation costs.

IT Systems Implementations and Data Management The Company continues to undertake investments in new IT systems to improve the operating effectiveness of the organization. Failure to successfully migrate from legacy systems to the new IT systems or a significant disruption in Loblaw's current IT systems during the implementation of new systems could result in a lack of accurate data to enable management to effectively manage day-to-day operations of the business or achieve its operational objectives, causing significant disruptions to the business and potential financial losses. The Company also depends on relevant and reliable information to operate its business. As the volume of data being generated and reported continues to increase across the Company, data accuracy, quality and governance are required for effective decision making.

Failure to successfully adopt or implement appropriate processes to support the new IT systems, or failure to effectively leverage or convert data from one system to another, may preclude the Company from optimizing its

overall performance and could result in inefficiencies and duplication in processes, which could in turn adversely affect the reputation, operations or financial performance of the Company. Failure to realize the anticipated strategic benefits including revenue growth, anticipated cost savings or operating efficiencies associated with the new IT systems could adversely affect the reputation, operations or financial performance of the Company.

Competitive Environment The retail industry in Canada is highly competitive. Weston Foods' competitors include multi-national food processing companies as well as national and smaller-scale bakery operations in North America.

Loblaw competes against a wide variety of retailers including supermarket and retail drug store operators, as well as mass merchandisers, warehouse clubs, online retailers, mail order prescription drug distributors, limited assortment stores, discount stores, convenience stores and specialty stores. Many of these competitors now offer a selection of food, drug and general merchandise. Others remain focused on supermarket-type merchandise. In addition, Loblaw is subject to competitive pressures from new entrants into the marketplace and from the expansion or renovation of existing competitors, particularly those expanding into the grocery and retail drug markets. Loblaw's inability to effectively predict market activity or compete effectively with its current or future competitors could result in, among other things, reduced market share and reduced profitability. If Loblaw is ineffective in responding to consumer trends or in executing its strategic plans, its financial performance could be adversely affected. Loblaw closely monitors its competitors and their strategies, market developments and market share trends.

Failure by Weston Foods or Loblaw to sustain their competitive position could adversely affect the Company's financial performance.

Product Safety and Public Health The Company's products may expose it to risks associated with product safety and defects and product handling in relation to the manufacturing, design, packaging and labeling, storage, distribution, and display of products. The Company cannot assure that active management of these risks, including maintaining strict and rigorous controls and processes in its manufacturing facilities and distribution systems, will eliminate all the risks related to food and product safety. The Company could be adversely affected in the event of a significant outbreak of food-borne illness or food safety issues including food tampering or contamination. In addition, failure to trace or locate any contaminated or defective products or ingredients could affect the Company's ability to be effective in a recall situation. Loblaw is also subject to risk associated with errors made through medication dispensing or errors related to patient services or consultation. The occurrence of such events or incidents, as well as the failure to maintain the cleanliness and health standards at Loblaw's store level or the Company's manufacturing facilities, could result in harm to customers, negative publicity or could adversely affect the Company's brands, reputation, operations or financial performance and could lead to unforeseen liabilities from legal claims or otherwise.

Regulatory Compliance The Company is subject to a wide variety of laws, regulations and orders across all countries in which it does business, including those laws involving product liability, labour and employment, anti-trust and competition, pharmacy, food safety, intellectual property, privacy, environmental and other matters. The Company is subject to taxation by various taxation authorities in Canada and a number of foreign jurisdictions. Changes to any of the laws, rules, regulations or policies (collectively, "laws") applicable to the Company's business, including tax laws, and laws affecting the production, processing, preparation, distribution, packaging and labelling of food, pharmaceuticals, and general merchandise products, could adversely affect the operations or financial condition or performance of the Company.

Failure by the Company to comply with applicable laws, regulations and orders could subject the Company to civil or regulatory actions, investigations or proceedings, including fines, assessments, injunctions, recalls or seizures, which in turn could adversely affect the reputation, operations or financial condition or performance of the Company. In the course of complying with changes to laws, the Company could incur significant costs. Changing laws or interpretations of such laws or enhanced enforcement of existing laws could restrict the Company's operations or profitability and thereby threaten the Company's competitive position and ability to efficiently conduct business.

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As part of the review undertaken by the Competition Bureau of Loblaw's acquisition of Shoppers Drug Mart, it expressed concerns about practices that the Company has in place with certain suppliers. In connection with this review, the Competition Bureau has issued requests for documents from the Company and 13 suppliers of Loblaw. Loblaw has and will continue to cooperate with the Competition Bureau in its review of these practices. At this stage of the review, it is not possible to predict when the review will be completed or the outcome of such review. If the Competition Bureau is not satisfied that Loblaw's practices meet the Competition Bureau's objectives of maintaining competitive markets, then the Competition Bureau may pursue remedies that could have a material adverse effect on the Company's reputation, operations or financial condition or performance.

The Régie de l'assurance maladie du Québec ("RAMQ") has been investigating certain aspects of Shoppers Drug Mart's contractual arrangements with pharmacists and drug manufacturers. Shoppers Drug Mart has and will continue to cooperate with RAMQ in its review of these practices. If RAMQ is not satisfied with Shoppers Drug Mart's practices, then RAMQ may pursue remedies that could have a material adverse effect on the Company's reputation, operations, or financial condition or performance.

The Company is subject to tax audits from various tax authorities on an ongoing basis. As a result, from time to time, tax authorities may disagree with the positions and conclusions taken by the Company in its tax filings or legislation could be amended or interpretations of current legislation could change, any of which events could lead to reassessments. These reassessments could result in a material adverse effect on the Company's reputation, operations or financial condition or performance.

Loblaw is subject to externally imposed capital requirements from OSFI, the primary regulator of PC Bank. PC Bank's capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory capital requirements as defined by OSFI. PC Bank uses Basel III as its regulatory capital management framework which includes a common equity Tier 1 capital ratio of 4.5%, a Tier 1 capital ratio of 6.0% and a total capital ratio of 8%. In addition to the regulatory capital ratios requirement, PC Bank is subject to the Basel III Leverage ratio and OSFI's Guideline on Liquidity Adequacy Requirements ("LARs"). The LARs guideline establishes standards based on the Basel III framework. PC Bank would be assessed fines and other penalties for non-compliance with these and other regulations. In addition, failure by PC Bank to comply, understand, acknowledge and effectively respond to applicable regulators could result in regulatory intervention and reputational damages.

Choice Properties is currently classified as a "unit trust" and a "mutual fund trust" under the Income Tax Act (Canada). It also qualifies for the Real Estate Investment Trust Exception under the Income Tax Act (Canada) and as such is not subject to specified investment flow through rules. There can be no assurance that the Canadian federal income tax laws will not be changed in a manner which adversely affects Choice Properties. If Choice Properties ceases to qualify for these and other classifications and exceptions, the taxation of Choice Properties and unitholders, including Loblaw and certain wholly owned subsidiaries of GWL, could be materially adversely different in certain respects, which could in turn materially adversely affect the trading price of the Units.

Legal Proceedings In the ordinary course of business, the Company is involved in and potentially subject to legal proceedings. The proceedings may involve suppliers, customers, Associates, franchisees, regulators, tax authorities or other persons. The potential outcome of legal proceedings and claims is uncertain and could result in a material adverse effect on the Company's reputation, operations or financial condition or performance.

On August 26, 2015, the Company was served with a proposed class action, which was commenced in the Ontario Superior Court of Justice against the Company, Loblaw and certain of its subsidiaries and others in connection with the collapse of the Rana Plaza complex in Dhaka, Bangladesh in 2013. The claim seeks approximately \$2 billion in damages.

Shoppers Drug Mart has been served with an Amended Statement of Claim in a class action proceeding that has been filed in the Ontario Superior Court of Justice by two licensed Associates, claiming various declarations and damages resulting from Shoppers Drug Mart's alleged breaches of the Associate Agreement, in the amount of \$500 million. The class action comprises all of Shoppers Drug Mart's current and former licensed Associates

residing in Canada, other than in Québec, who are parties to Shoppers Drug Mart's 2002 and 2010 forms of the Associate Agreement. On July 9, 2013, the Ontario Superior Court of Justice certified as a class proceeding portions of the action. The Court imposed a class closing date based on the date of certification. New Associates after July 9, 2013 are not members of the class.

Loblaw has been reassessed by CRA and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron, a wholly owned Barbadian subsidiary, should be treated, and taxed, as income in Canada. The reassessments, which were received in 2015 and 2016, are for the 2000 to 2011 taxation years and total \$351 million including interest and penalties as at the time of reassessment. Loblaw believes it is likely that the CRA will issue reassessments for the 2012 and 2013 taxation years on the same or similar basis. Loblaw has filed a Notice of Appeal with the Tax Court of Canada for the 2000 to 2010 taxation years and a Notice of Objection for the 2011 taxation year.

Merchandising, Electronic Commerce and Disruptive Technologies The Company may have inventory that customers do not want or need, is not reflective of current trends in customer tastes, habits or regional preferences, is priced at a level customers are not willing to pay, is late in reaching the market or does not have optimal commercial product placement on store shelves. In addition, the Company's operations as they relate to food, specifically inventory levels, sales, volume and product mix, are impacted to some degree by seasonality, including certain holiday periods in the year. Certain of Loblaw's health care, related professional services and general merchandise offerings are also subject to seasonal fluctuations. If merchandising efforts are not effective or responsive to customer demand, it could adversely affect the Company's financial performance.

Loblaw's electronic commerce strategy is a growing business initiative. As part of the e-commerce initiative, customers expect innovative concepts and a positive customer experience, including a user-friendly website, safe and reliable processing of payments and a well-executed merchandise pick up or delivery process. If systems are damaged or cease to function properly, capital investment may be required. Loblaw is also vulnerable to various additional uncertainties associated with e-commerce including website downtime and other technical failures, changes in applicable federal and provincial regulations, security breaches, and consumer privacy concerns. If these technology-based systems do not function effectively, Loblaw's ability to grow its e-commerce business could be adversely affected. Loblaw has increased its investment in improving the digital customer experience, but there can be no assurances that Loblaw will be able to recover the costs incurred to date.

The retail landscape is quickly changing due to the rise of the digitally influenced shopping experience and the emergence of disruptive technologies, such as digital payments, drones, driverless cars and robotics. In addition, the effect of increasing digital advances could have an impact on the physical space requirements of retail businesses. Although the importance of a retailer's physical presence has been demonstrated, the size requirements and locations may be subject to further disruption. Any failure to adapt the business models to recognize and manage this shift in a timely manner could adversely affect Loblaw's operations or financial performance.

Commodity Prices Weston Foods' costs are directly impacted by fluctuations in the prices of commodity linked raw materials such as wheat flours, sugars, vegetable oils, cocoa powders and chocolate. Loblaw is also exposed to fluctuations in the commodity prices as a result of the indirect effect of changing commodity prices on the price of consumer products. In addition, both Weston Foods and Loblaw are exposed to increases in the prices of energy in operating, in the case of Weston Foods, its bakeries and distribution networks, and, in the case of Loblaw, its stores and distribution networks. Both Weston Foods and Loblaw use purchase commitments and derivative instruments in the form of futures contracts, option contracts and forward contracts to manage their current and anticipated exposure to fluctuations in commodity prices.

Execution of Strategic Initiatives The Company undertakes from time to time acquisitions and dispositions that meet its strategic objectives. The Company holds significant cash and short term investments and is continuing to evaluate strategic opportunities for the use or deployment of these funds. The use or deployment of the funds and the execution of the Company's capital plans could pose a risk if they do not align with the Company's strategic objectives or if the Company experiences integration difficulties on the acquisition of any businesses. Weston Foods has developed a strategic plan which includes significant capital investment to position it for long

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term growth and profitability. Execution of the strategic plan requires prudent operational planning, availability and attention of key personnel, timely implementation and effective change management. In addition, the Company may not be able to realize upon the synergies, business opportunities and growth prospects expected from any such investment opportunities or from the execution of the Company's strategies. Finally, any acquisition or divestiture activities may present unanticipated costs and managerial and operational risks, including the diversion of management's time and attention from day-to-day activities. If the Company's strategies are not effectively developed and executed, it could negatively affect the reputation, operations or financial performance of the Company.

Consumer and Retail Customer Trends The North American bakery market continues to evolve as consumer preferences and consumption patterns shift. As a result of evolving retail customer trends, the Company must anticipate and meet these trends in a highly competitive environment on a timely basis. The failure of Weston Foods to anticipate, identify and react to shifting consumer and retail customer trends and preferences through successful innovation and enhanced manufacturing capability could adversely result in reduced demand for its products, which could in turn affect the financial performance of the Company.

12.2 FINANCIAL RISKS AND RISK MANAGEMENT

Financial Risks The Company is exposed to a number of financial risks, including those associated with financial instruments, which have the potential to affect its operating and financial performance. The Company uses derivative instruments to offset certain of these risks. Policies and guidelines prohibit the use of any derivative instrument for trading or speculative purposes. The fair value of derivative instruments is subject to changing market conditions which could adversely affect the financial performance of the Company.

The following is a summary of the Company's financial risks which are discussed in detail below:

Liquidity	Common Share and Trust Unit Prices
Foreign Currency Exchange Rates	Interest Rates
Credit	

Liquidity Liquidity risk is the risk that the Company is unable to generate or obtain sufficient cash or its equivalents in a cost effective manner to fund its obligations as they come due. The Company is exposed to liquidity risk through, among other areas, PC Bank and its credit card business, which requires a reliable source of funding for its credit card business. PC Bank relies on its securitization programs and the acceptance of GIC deposits to fund the receivables of its credit cards. The Company would experience liquidity risk if it fails to maintain appropriate levels of cash and short term investments, is unable to access sources of funding or fails to appropriately diversify sources of funding. If any of these events were to occur, they could adversely affect the financial performance of the Company.

Liquidity risk is mitigated by maintaining appropriate levels of cash and cash equivalents and short term investments, actively monitoring market conditions, and by diversifying sources of funding, including the Company's committed credit facilities, and maintaining a well diversified maturity profile of debt and capital obligations.

Foreign Currency Exchange Rates The Company's consolidated financial statements are expressed in Canadian dollars, however a portion of the Company's (excluding Loblaw's) net assets are denominated in U.S. dollars through both its net investment in foreign operations in the U.S. and its foreign subsidiaries held by Dunedin Holdings GmbH and certain of its affiliates with a functional currency that is the same as that of the Company. The U.S. dollar denominated net assets are translated into Canadian dollars at the foreign currency exchange rate in effect at the balance sheet date. As a result, the Company is exposed to foreign currency translation gains and losses. Those gains and losses arising from the translation of the U.S. dollar denominated assets of foreign subsidiaries with a functional currency that is the same as that of the Company are included in operating income, while translation gains and losses on the net investment in foreign operations in the U.S. are recorded in accumulated other comprehensive income (loss).

Revenues and expenses of all foreign operations are translated into Canadian dollars at the foreign currency exchange rates that approximate the rates in effect at the dates when such items are recognized. An appreciating U.S. dollar relative to the Canadian dollar will positively impact operating income and net earnings, while a depreciating U.S. dollar relative to the Canadian dollar will have the opposite impact.

Weston Foods and Loblaw are also exposed to fluctuations in the prices of U.S. dollar denominated purchases as a result of changes in U.S. dollar exchange rates. A depreciating Canadian dollar relative to the U.S. dollar will negatively impact operating income and net earnings, while an appreciating Canadian dollar relative to the U.S. dollar will have the opposite impact. During 2016 and 2015, Weston Foods and Loblaw entered into derivative instruments in the form of futures contracts and forward contracts to manage their current and anticipated exposure to fluctuations in U.S. dollar exchange rates.

Credit The Company is exposed to credit risk resulting from the possibility that counterparties could default on their financial obligations to the Company including derivative instruments, cash and cash equivalents, short term investments, security deposits, PC Bank's credit card receivables, Loblaw's franchise loans receivable, pension assets held in the Company's defined benefit plans, Loblaw's accounts receivable including amounts due from franchisees, government, prescription sales and third-party drug plans, independent accounts and amounts owed from vendors, and other receivables from Weston Foods' customers and suppliers. Failure to manage credit risk could adversely affect the financial performance of the Company.

The risk related to derivative instruments, cash and cash equivalents, short term investments and security deposits is reduced by policies and guidelines that require that the Company enters into transactions only with counterparties or issuers that have a minimum long term "A-" credit rating from a recognized credit rating agency and place minimum and maximum limits for exposures to specific counterparties and instruments.

Choice Properties mitigates the risk of credit loss relating to rent receivables by evaluating the creditworthiness of new tenants, obtaining security deposits wherever permitted by legislation, ensuring its tenant mix is diversified and by limiting its exposure to any one tenant except Loblaw. Choice Properties establishes an allowance for doubtful accounts that represents the estimated losses with respect to rents receivable. The allowance is determined on a tenant-by-tenant basis based on the specific factors related to the tenant.

PC Bank manages its credit card receivable risk by employing stringent credit scoring techniques, actively monitoring the credit card portfolio and reviewing techniques and technology that can improve the effectiveness of the collection process. In addition, these receivables are dispersed among a large, diversified group of credit card customers.

Loblaw's franchise loans receivable and Loblaw's accounts receivable including amounts due from franchisees, governments, prescription sales covered by third-party drug plans, independent accounts and amounts owed from vendors, and other receivables from Weston Foods' customers and suppliers, are actively monitored on an ongoing basis and settled on a frequent basis in accordance with the terms specified in the applicable agreements.

Despite the mitigation strategies described above, it is possible that the Company's financial performance could be negatively impacted by the failure of a counterparty to fulfill its obligations.

Common Share and Trust Unit Prices Changes in the Loblaw common share price impact the Company's net interest expense and other financing charges. In 2001, Weston Holdings Limited ("WHL") entered into an equity forward sale agreement based on 9.6 million Loblaw common shares at an original forward price of \$48.50 per Loblaw common share which, under the terms of the agreement, had increased to a forward price of \$109.26 (2015 – \$104.98) per Loblaw common share as at year end 2016. The forward matures in 2031 and will be settled in cash as follows: WHL will receive the forward price and will pay the market value of the underlying Loblaw common shares at maturity. The obligation of WHL under this forward is secured by the underlying Loblaw common shares. WHL recognizes a non-cash charge or income, which is included in consolidated net interest expense and other financing charges, representing the fair value adjustment of WHL's forward sale agreement for 9.6 million shares. The fair value adjustment in the forward contract is a non-cash item resulting

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from fluctuations in the market price of the underlying Loblaw shares that WHL owns. WHL does not record any change in the market price associated with the Loblaw common shares it owns. At maturity, if the forward price is greater (less) than the market price, WHL will receive (pay) cash equal to the difference between the notional value and the market value of the forward contract. Any cash paid under the forward contract could be offset by the sale of Loblaw common shares.

The Company is exposed to market price risk from Choice Properties' Trust Units that are held by unitholders other than the Company. These Trust Units are presented as a liability on the Company's consolidated balance sheets as they are redeemable for cash at the option of the holders. The liability is recorded at fair value at each reporting period based on the market price of Trust Units. The change in the fair value of the liability negatively impacts net earnings when the Trust Unit price increases and positively impacts net earnings when the Trust Unit price declines.

Interest Rates The Company is exposed to interest rate risk from fluctuations in interest rates on its floating rate debt and from the refinancing of existing financial instruments. The Company manages interest rate risk by monitoring the respective mix of fixed and floating rate debt and by taking action as necessary to maintain an appropriate balance considering current market conditions, with the objective of maintaining the majority of its debt at fixed interest rates.

13. RELATED PARTY TRANSACTIONS

The Company's majority shareholder is Mr. W. Galen Weston, who beneficially owns, directly and indirectly through private companies which he controls, including Wittington Investments, Limited ("Wittington"), a total of 80,773,740 of GWL's common shares, representing approximately 63% (2015 – 63%) of GWL's outstanding common shares.

The Company's policy is to conduct all transactions and settle all balances with related parties on market terms and conditions. Transactions between the Company and its consolidated entities have been eliminated on consolidation and are not disclosed below.

In 2016, the Company made rental payments to Wittington in the amount of \$4 million (2015 – \$4 million). As at year end 2016 and 2015, there were no rental payments outstanding.

In 2016, inventory purchases from Associated British Foods plc, a related party by virtue of Mr. W. Galen Weston being a director of such entity's parent company, amounted to \$40 million (2015 – \$40 million). As at year end 2016, \$6 million (2015 – \$2 million) was included in trade payables and other liabilities relating to these inventory purchases.

Joint Venture In 2014, a joint venture, formed between Choice Properties and Wittington, completed the acquisition of property from Loblaw. The joint venture intends to develop the acquired site into a mixed-used property, anchored by a Loblaw food store. As at year end 2016, the joint venture did not have any operating activity. Choice Properties uses the equity method of accounting to record its 40% interest in the joint venture, which is included in other assets.

Post-Employment Benefit Plans The Company sponsors a number of post-employment plans, which are related parties. Contributions made by the Company to these plans are disclosed in the notes to the consolidated financial statements.

Income Tax Matters From time to time, the Company and Wittington may enter into agreements to make elections that are permitted or required under applicable income tax legislation with respect to affiliated corporations. In 2016, these elections and accompanying agreements did not have a material impact on the Company.

Compensation of Key Management Personnel The Company's key management personnel is comprised of certain members of the executive team of GWL, Loblaw, Weston Foods and Wittington, as well as members of the Boards of GWL, Loblaw and Wittington to the extent that they have the authority and responsibility for planning, directing and controlling the day-to-day activities of the Company.

Annual compensation of key management personnel that is directly attributable to the Company was as follows:

(\$ millions)	2016	2015
Salaries, director fees and other short term employee benefits	\$ 11	\$ 14
Share-based compensation	13	12
Total compensation	\$ 24	\$ 26

14. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of the consolidated financial statements requires management to make estimates and judgments in applying the Company's accounting policies that affect the reported amounts and disclosures made in the consolidated financial statements and accompanying notes.

Within the context of this MD&A, a judgment is a decision made by management in respect of the application of an accounting policy, a recognized or unrecognized financial statement amount and/or note disclosure, following an analysis of relevant information that may include estimates and assumptions. Estimates and assumptions are used mainly in determining the measurement of balances recognized or disclosed in the consolidated financial statements and are based on a set of underlying data that may include management's historical experience, knowledge of current events and conditions and other factors that are believed to be reasonable under the circumstances. Management continually evaluates the estimates and judgments it uses.

The following are the accounting policies subject to judgments and key sources of estimation uncertainty that the Company believes could have the most significant impact on the amounts recognized in the consolidated financial statements.

Basis of Consolidation

Judgments Made in Relation to Accounting Policies Applied The Company uses judgment in determining the entities that it controls and therefore consolidates. The Company controls an entity when the Company has the existing rights that give it the current ability to direct the activities that significantly affect the entity's returns. The Company consolidates all of its wholly-owned subsidiaries. Judgment is applied in determining whether the Company controls the entities in which it does not have ownership rights or does not have full ownership rights. Most often, judgment involves reviewing contractual rights to determine if rights are participating (giving power over the entity) or protective rights (protecting the Company's interest without giving it power).

Inventories

Key Sources of Estimation Inventories are carried at the lower of cost and net realizable value which requires the Company to utilize estimates related to fluctuations in shrink, future retail prices, the impact of vendor rebates on cost, seasonality and costs necessary to sell the inventory.

Impairment of non-financial assets (goodwill, intangible assets, fixed assets and investment properties)

Judgments Made in Relation to Accounting Policies Applied Management is required to use judgment in determining the grouping of assets to identify their cash generating units ("CGU") for the purposes of testing fixed assets for impairment. Judgment is further required to determine appropriate groupings of CGUs for the level at which goodwill and intangible assets are tested for impairment. Loblaw has determined that each location is a separate CGU for purposes of fixed asset impairment testing. For the purpose of goodwill and indefinite life intangible assets impairment testing, CGUs are grouped at the lowest level at which goodwill and indefinite life intangible assets are monitored for internal management purposes. In addition, judgment is used to determine whether a triggering event has occurred requiring an impairment test to be completed.

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Key Sources of Estimation In determining the recoverable amount of a CGU or a group of CGUs, various estimates are employed. The Company determines fair value less costs to sell using such estimates as market rental rates for comparable properties, recoverable operating costs for leases with tenants, non-recoverable operating costs, discount rates, capitalization rates and terminal capitalization rates. The Company determines value in use by using estimates including projected future revenues, earnings and capital investment consistent with strategic plans presented to GWL's and Loblaw's Boards. Discount rates are consistent with external industry information reflecting the risk associated with the specific cash flows.

Franchise loans receivable and certain other financial assets

Judgments Made in Relation to Accounting Policies Applied Management reviews franchise loans receivable, trade receivables and certain other financial assets relating to Loblaw's franchise business at each balance sheet date utilizing judgment to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation Management determines the initial fair value of Loblaw's franchise loans and certain other financial assets using discounted cash flow models. The process of determining these fair values requires management to make estimates of a long term nature regarding discount rates, projected revenues and margins, as applicable. These estimates are derived from past experience, actual operating results and budgets.

Customer Loyalty Awards Programs

Key Sources of Estimation Loblaw defers revenue equal to the fair value of the award points earned by loyalty program members at the time of award. Loblaw determines fair value using estimates such as breakage (the amount of points that will never be redeemed) and the estimated retail value per point on redemption. The estimated fair value per point is based on the program reward schedule, which for the *PC Points* and *PC Plus* programs is \$1 for every 1,000 points. For the *Shoppers Optimum* program, the estimated fair value is determined based on the expected weighted average redemption levels for future redemptions, including special redemption events. Breakage rates are primarily based on historical redemption experience. The trends in breakage are reviewed on an ongoing basis and the estimated retail value per point is adjusted based on expected future activity.

Income and other taxes

Judgments Made in Relation to Accounting Policies Applied The calculation of current and deferred income taxes requires management to make certain judgments regarding the tax rules in jurisdictions where the Company performs activities. Application of judgments is required regarding the classification of transactions and in assessing probable outcomes of claimed deductions including expectations about future operating results, the timing and reversal of temporary differences and possible audits of income tax and other tax filings by the tax authorities.

15. ACCOUNTING STANDARDS

15.1 ACCOUNTING STANDARDS IMPLEMENTED IN 2016

Presentation of Financial Statements The Company implemented the amendments to IAS 1, "Presentation of Financial Statements", effective January 1, 2016. There was no significant impact on the Company's consolidated financial statements as a result of the implementation of this amendment.

15.2 CHANGES TO SIGNIFICANT ACCOUNTING POLICIES

Income Taxes In November 2016, the IFRS Interpretations Committee issued its agenda decision related to the expected manner of recovery of indefinite life intangible assets when measuring deferred income taxes in accordance with IAS 12, "Income Taxes", and clarified its interpretation that an indefinite life intangible asset does not have an unlimited life and its economic benefit flows to an entity in future periods through use and not just through future sale. Accordingly, it is appropriate to measure the associated deferred income tax liability at the income tax rate applicable to ordinary taxable income expected to apply in the years in which the temporary differences are expected to be recovered or settled. Loblaw's accounting policy reflected an accepted view that an indefinite life intangible will be recovered through its disposition and was using a capital gains tax rate to measure deferred income taxes associated with its indefinite life intangible assets. Loblaw implemented this guidance in the fourth quarter of 2016 on a retrospective basis as an accounting policy change in accordance with IAS 8, "Accounting Policies, Changes to Accounting Estimates and Errors". The impact of this change was as follows:

Consolidated Statement of Earnings and Comprehensive Income

Increase (Decrease)		2015
(\$ millions except where otherwise indicated)		
Income tax ⁽ⁱ⁾	\$	34
Net earnings	\$	(34)
Other comprehensive income	\$	(34)
Net earnings per common share (\$)		
Basic	\$	(0.12)
Diluted	\$	(0.12)

Consolidated Balance Sheets

Increase (Decrease)	As at	
(\$ millions)	Dec. 31, 2015	Dec. 31, 2014
Goodwill	\$ 418	\$ 418
Deferred income taxes	\$ 458	\$ 424
Equity	\$ (40)	\$ (6)

(i) Relates to the remeasurement of deferred income tax liabilities as a result of the Alberta statutory corporate income tax rate change in 2015.

15.3 CHANGES TO ACCOUNTING ESTIMATES

Fixed Assets In the second quarter of 2016, Loblaw reassessed and revised the useful life of certain classes of equipment and fixtures from eight to ten years. This revision represents a change in estimate resulting in a current year reduction of depreciation and amortization expense, related to these assets, of approximately \$66 million compared to 2015.

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16. FUTURE ACCOUNTING STANDARDS

The future accounting standards noted below will impact the Company's business processes, internal controls over financial reporting, data systems, and IT, as well as financing and compensation arrangements. As a result, the Company has developed comprehensive project plans to guide the implementations.

IFRS 15 In 2014, the IASB issued IFRS 15 "Revenue from Contracts with Customers" ("IFRS 15"), replacing IAS 18, "Revenue", IAS 11, "Construction Contracts", and related interpretations. IFRS 15 provides a comprehensive framework for the recognition, measurement and disclosure of revenue from contracts with customers, excluding contracts within the scope of the accounting standards on leases, insurance contracts and financial instruments. IFRS 15 becomes effective for annual periods beginning on or after January 1, 2018. IFRS 15 is to be applied retrospectively using either the retrospective or cumulative effect method. While early adoption is permitted, the Company will not early adopt IFRS 15.

The Company has completed a preliminary assessment of the potential impact of the adoption of IFRS 15 on its consolidated financial statements.

The Company expects that the implementation of IFRS 15 will impact Loblaw's allocation of revenue that is deferred in relation to its customer loyalty award programs. Revenue is currently allocated to the customer loyalty awards using the residual fair value method. Under IFRS 15, consideration will be allocated between the loyalty program awards and the goods or services the awards were earned on, based on their relative stand-alone selling prices. The Company is currently assessing the impact of this change on its consolidated financial statements.

The Company is still assessing the impacts of IFRS 15, if any, on Loblaw's franchise arrangements with non-consolidated stores. The Company does not expect the implementation of IFRS 15 to otherwise have a significant impact on its Weston Foods segment or Loblaw's Retail, Financial Services or Choice Properties segment revenue streams, however the detailed assessment is ongoing.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients available under the standard. The Company expects to disclose additional detailed information, including any exemptions elected and estimated quantitative financial effects, before the adoption of IFRS 15.

IFRS 9 In 2014, the IASB issued IFRS 9, "Financial Instruments" ("IFRS 9"), replacing IAS 39, "Financial Instruments: Recognition and Measurement" ("IAS 39"), and related interpretations. The standard includes revised guidance on the classification and measurement of financial assets, including impairment and a new general hedge accounting model. IFRS 9 becomes effective for annual periods beginning on or after January 1, 2018, and is to be applied retrospectively with the exception of the general hedging requirements which are to be applied prospectively. While early adoption is permitted, the Company will not early adopt IFRS 9.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 9 on its consolidated financial statements based on its positions at December 31, 2016 and hedging relationships designated during 2016 under IAS 39, which are discussed below.

Classification and measurement IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics. IFRS 9 largely retains the existing requirements in IAS 39 for the classification of financial liabilities. Based on its preliminary assessment, the Company does not believe that the new classification requirements will have a significant impact on its consolidated financial statements.

Impairment IFRS 9 replaces the ‘incurred loss’ model in IAS 39 with a forward-looking ‘expected credit loss’ (“ECL”) model. Applying the ECL model will require considerable judgment, including consideration of how changes in economic factors affect ECLs, which will be determined on a probability-weighted basis. The new impairment model will apply to financial assets measured at amortized cost or those measured at fair value through other comprehensive income, except for investments in equity instruments, and to contract assets.

The Company expects that the ECL model will change the valuation of Loblaw’s Financial Services segment credit losses on credit card receivables. The Company believes that impairment losses are likely to increase and become more volatile for assets in the scope of the IFRS 9 impairment model. The Company is currently assessing the impact of this change on its consolidated financial statements and is continuing to assess the impact of the ECL model on its other financial assets.

General hedging IFRS 9 will require the Company to ensure that hedge accounting relationships are aligned with the Company’s risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness. The Company’s preliminary assessment indicates that the types of hedge accounting relationships that the Company currently designates should be capable of meeting the requirements of IFRS 9 once the Company completes certain planned changes to its internal documentation and monitoring processes.

The Company has not yet decided whether it will use the practical expedients available under the standard. The Company expects to disclose additional detailed information, including any practical expedients and estimated quantitative financial effects, before the adoption of IFRS 9.

IFRS 16 In 2016, the IASB issued IFRS 16, “Leases” (“IFRS 16”), replacing IAS 17, “Leases” and related interpretations. The standard introduces a single on-balance sheet recognition and measurement model for lessees, eliminating the distinction between operating and finance leases. Lessors continue to classify leases as finance and operating leases. IFRS 16 becomes effective for annual periods beginning on or after January 1, 2019. For leases where the Company is the lessee it has the option of adopting a full retrospective approach or a modified retrospective approach on transition to IFRS 16. While early adoption is permitted if IFRS 15 has been adopted, the Company will not early adopt IFRS 16.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 16 on its consolidated financial statements.

The Company expects the adoption of IFRS 16 will have a significant impact on the Company as it will recognize new assets and liabilities for its operating leases of property, buildings, vehicles and equipment. In addition, the nature and timing of expenses related to those leases will change as IFRS 16 replaces the straight-line operating lease expense with a depreciation charge for right-of-use assets and interest expense on lease liabilities. No significant impacts are expected for the Company’s finance leases or leases where the Company is the lessor.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients under the standard. The Company expects to disclose additional detailed information, including its transition method, any practical expedients elected and estimated quantitative financial effects, before the adoption of IFRS 16.

Management's Discussion and Analysis

17. OUTLOOK⁽³⁾

Weston Foods expects sales growth generated by incremental capacity and productivity improvements to drive an increase in adjusted EBITDA⁽¹⁾ in 2017 when compared to 2016. However, this improvement will be partially offset by a challenging environment in our Canadian fresh bakery business and incremental investments required to meet new more stringent regulatory requirements in food safety and labelling. The increase in adjusted EBITDA⁽¹⁾ is expected to be greater in the second half of the year. Management expects to make capital investments of approximately \$250 million in 2017 related to growth, regulatory and maintenance. Depreciation is projected to increase in 2017 when compared to 2016, and more than offset the improvement in adjusted EBITDA⁽¹⁾.

Loblaw remains focused on its strategic framework, delivering the best in food, best in health and beauty, operational excellence and growth. This framework is supported by a financial plan of maintaining a stable trading environment that targets positive same-store sales and stable gross margin, surfacing efficiencies to deliver operating leverage, and returning capital to shareholders. In 2017, on a full year comparative basis, despite the current deflationary environment, Loblaw expects to:

- deliver positive same-store sales and stable gross margin in its Retail segment in a highly competitive grocery market with continued negative pressure from healthcare reform;
- grow adjusted net earnings⁽¹⁾;
- invest approximately \$1.3 billion in capital expenditures, including \$1.0 billion in its Retail segment; and
- return capital to shareholders by allocating a significant portion of free cash flow to share repurchases.

For 2017, the Company expects growth in net earnings to be driven by an increase in net earnings at Loblaw, and the positive impact of the Company's increased ownership in Loblaw as a result of Loblaw's share repurchases.

18. NON-GAAP FINANCIAL MEASURES

The Company uses the following non-GAAP financial measures: adjusted EBITDA and adjusted EBITDA margin, adjusted net earnings attributable to shareholders of the Company, adjusted net earnings available to common shareholders of the Company, adjusted diluted net earnings per common share, adjusted return on average equity attributable to common shareholders of the Company, adjusted return on capital and free cash flow. In addition to these items, the following measures are used by management in calculating adjusted diluted net earnings per common share: adjusted operating income, adjusted net interest expense and other financing charges, adjusted income taxes and adjusted income tax rate. The Company believes these non-GAAP financial measures provide useful information to both management and investors in measuring the financial performance and financial condition of the Company for the reasons outlined below.

Management uses these and other non-GAAP financial measures to exclude the impact of certain expenses and income that must be recognized under GAAP when analyzing consolidated and segment underlying operating performance. The excluded items are not necessarily reflective of the Company's underlying operating performance and make comparisons of underlying financial performance between periods difficult. From time to time, the Company may exclude additional items if it believes doing so would result in a more effective analysis of underlying operating performance. The exclusion of certain items does not imply that they are non-recurring.

These measures do not have a standardized meaning prescribed by GAAP and therefore they may not be comparable to similarly titled measures presented by other publicly traded companies, and they should not be construed as an alternative to other financial measures determined in accordance with GAAP.

Management's Discussion and Analysis

Adjusted EBITDA The Company believes adjusted EBITDA is useful in assessing and making decisions regarding the underlying operating performance of the Company's ongoing operations and in assessing the Company's ability to generate cash flows to fund its cash requirements, including its capital investment program.

The following table reconciles adjusted EBITDA to operating income, which is reconciled to GAAP net earnings attributable to shareholders of the Company reported for the periods ended as indicated.

(\$ millions)	Quarters Ended							
	Dec. 31, 2016				Dec. 31, 2015			
	Weston Foods	Loblaw	Other ⁽ⁱ⁾	Consolidated	Weston Foods	Loblaw	Other ⁽ⁱ⁾	Consolidated
Net earnings attributable to shareholders of the Company				\$ 92				\$ 148
Add impact of the following:								
Non-controlling interests				139				68
Income taxes				83				66
Net interest expense and other financing charges				177				139
Operating income	\$ 38	\$ 447	\$ 6	\$ 491	\$ 42	\$ 314	\$ 65	\$ 421
Add impact of the following:								
Amortization of intangible assets acquired with Shoppers Drug Mart		124		124		124		124
Asset impairments, net of recoveries		130		130		4		4
Restructuring and other charges	7	2		9	8	(7)		1
Pension annuities and buy-outs		21		21	3	6		9
Fair value adjustment of derivatives	(1)	(6)		(7)	(5)	(6)		(11)
Charges related to retail locations in Fort McMurray, net of recoveries		(5)		(5)				
Drug retail ancillary assets						112		112
Inventory loss	5			5				
Accelerated transition of Labour Agreements						55		55
Charge related to inventory measurement and other conversion differences						33		33
Modifications to certain franchise fee arrangements						(8)		(8)
Foreign currency translation			(6)	(6)			(65)	(65)
Adjusting items	\$ 11	\$ 266	\$ (6)	\$ 271	\$ 6	\$ 313	\$ (65)	\$ 254
Adjusted operating income	\$ 49	\$ 713		\$ 762	\$ 48	\$ 627		\$ 675
Depreciation and amortization excluding the impact of the above adjustments ⁽ⁱⁱ⁾	24	241		265	19	252		271
Adjusted EBITDA	\$ 73	\$ 954		\$ 1,027	\$ 67	\$ 879		\$ 946

- (i) Represents the effect of foreign currency translation on a portion of the U.S. dollar denominated cash and cash equivalents and short term investments held by foreign operations.
- (ii) Depreciation and amortization for the calculation of adjusted EBITDA excludes \$124 million (2015 – \$124 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$3 million (2015 – \$6 million) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

(\$ millions)	Years Ended							
	Dec. 31, 2016				Dec. 31, 2015 ⁽⁴⁾			
	Weston Foods	Loblaw	Other ⁽ⁱ⁾	Consolidated	Weston Foods	Loblaw	Other ⁽ⁱ⁾	Consolidated
Net earnings attributable to shareholders of the Company				\$ 550				\$ 511
Add impact of the following:								
Non-controlling interests				540				319
Income taxes				465				418
Net interest expense and other financing charges				700				681
Operating income	\$ 173	\$ 2,084	\$ (2)	\$ 2,255	\$ 177	\$ 1,593	\$ 159	\$ 1,929
Add impact of the following:								
Amortization of intangible assets acquired with Shoppers Drug Mart		535		535		536		536
Asset impairments, net of recoveries		135		135		13		13
Restructuring and other charges	17	46		63	26	154		180
Pension annuities and buy-outs	3	23		26	3	8		11
Prior year tax assessment		10		10				
Fair value adjustment of derivatives	(5)	5			(5)	(21)		(26)
Charges related to retail locations in Fort McMurray, net of recoveries		2		2				
Drug retail ancillary assets		(4)		(4)		112		112
Inventory losses	11			11	1			1
Accelerated transition of Labour Agreements						55		55
Charge related to inventory measurement and other conversion differences						33		33
Charge related to apparel inventory						8		8
Shoppers Drug Mart divestitures loss						2		2
Modifications to certain franchise fee arrangements						(8)		(8)
Foreign currency translation			2	2			(159)	(159)
Adjusting items	\$ 26	\$ 752	\$ 2	\$ 780	\$ 25	\$ 892	\$ (159)	\$ 758
Adjusted operating income	\$ 199	\$ 2,836		\$ 3,035	\$ 202	\$ 2,485		\$ 2,687
Depreciation and amortization excluding the impact of the above adjustments ⁽ⁱⁱ⁾	97	1,008		1,105	83	1,056		1,139
Adjusted EBITDA	\$ 296	\$ 3,844		\$ 4,140	\$ 285	\$ 3,541		\$ 3,826

(i) Represents the effect of foreign currency translation on a portion of the U.S. dollar denominated cash and cash equivalents and short term investments held by foreign operations.

(ii) Depreciation and amortization for the calculation of adjusted EBITDA excludes \$535 million (2015 – \$536 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$14 million (2015 – \$11 million) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

The following items impacted operating income in 2016 and 2015:

Amortization of intangible assets acquired with Shoppers Drug Mart The acquisition of Shoppers Drug Mart in 2014 included approximately \$6 billion of definite life intangible assets, which are being amortized over their estimated useful lives. Loblaw expects to recognize annual amortization associated with the acquired intangible assets of approximately \$525 million until 2024, and decreasing thereafter.

Management's Discussion and Analysis

Asset impairments, net of recoveries At each balance sheet date, the Company assesses and, when required, records impairments and recoveries of previous impairments related to the carrying value of its fixed assets, investment properties and intangible assets. In 2016, this included the impairment of a Shoppers Drug Mart ancillary healthcare business. Loblaw recorded a charge of \$88 million related to the impairment of fixed assets of \$15 million and a customer relationship intangible asset of \$73 million as set out in Section 6.2 "Loblaw Operating Results - Other Retail Business Matters".

Restructuring and other charges The Company continuously evaluates strategic and cost reduction initiatives related to its store infrastructure, manufacturing assets, distribution networks and administrative infrastructure with the objective of ensuring a low cost operating structure.

Pension annuities and buy-outs The Company is undertaking annuity purchases and pension buy-outs in respect of former employees designed to reduce its defined benefit pension plan obligation and decrease future pension volatility and risks.

Prior year tax assessment In the first quarter of 2016, the province of Ontario enacted retroactive amendments to the Land Transfer Tax Act. The amendments were applicable to land transfer activities between related parties that occurred on or after July 19, 1989. The amendments impacted certain land transfers between Loblaw and Choice Properties at the time of the initial public offering, resulting in a charge to SG&A in the first quarter of 2016.

Fair value adjustment of derivatives The Company is exposed to commodity price and U.S. dollar exchange rate fluctuations primarily as a result of purchases of certain raw materials, fuels and utilities. In accordance with the Company's commodity risk management policy, the Company enters into commodity and foreign currency derivatives to reduce the impact of price fluctuations in forecasted raw material and fuel purchases over a specified period of time. These derivatives are not acquired for trading or speculative purposes. Pursuant to the Company's derivative instruments accounting policy, certain changes in fair value, which include realized and unrealized gains and losses related to future purchases of raw materials and fuel, are recorded in operating income. Despite the impact of accounting for these commodity and foreign currency derivatives on the Company's reported results, the derivatives have the economic impact of largely mitigating the associated risks arising from price and exchange rate fluctuations in the underlying commodities and U.S. dollar commitments.

Charges related to retail locations in Fort McMurray, net of recoveries In the second quarter of 2016, 10 retail locations in Fort McMurray were impacted by the wildfire that caused the evacuation of the city. Loblaw recognized charges related to the inventory losses, site clean-up and other restoration costs as set out in Section 6.2, "Loblaw Other Business Matters", of this MD&A. During 2016, Loblaw received partial proceeds from the insurance claim. The insurance claim remains in progress and further proceeds are expected to be recorded as the claim progresses.

Drug retail ancillary assets In the second quarter of 2016, Loblaw ceased actively marketing the remaining assets in certain drug retail ancillary operations that were previously marketed for sale as set out in Section 6.2, "Loblaw Other Business Matters", of this MD&A.

Inventory losses In the fourth quarter of 2016 and year-to-date, Weston Foods recorded \$5 million (U.S. \$4 million) and \$11 million (U.S. \$9 million), respectively, related to the write-off of damaged inventory and other associated costs in SG&A in the Company's consolidated statement of earnings. An insurance claim is in progress and proceeds are expected to be recorded as the claim progresses. Additional losses or charges associated with this inventory will be recorded as incurred.

On August 31, 2014, a weather event in the U.S. caused significant damage to Weston Foods' inventory stored at a third-party warehouse. In the first quarter of 2015, a charge of \$1 million (approximately U.S. \$1 million) was recorded in SG&A.

Accelerated finalization of Labour Agreements Over the past five years, Loblaw has been transitioning stores to more cost effective and efficient operating terms under Labour Agreements. In the fourth quarter of 2015, Loblaw accelerated the finalization of these Labour Agreements for the majority of the remaining stores and incurred a charge related to the completion of this process.

Charge related to inventory measurement and other conversion differences As of the end of 2015, Loblaw had completed the conversion of all of its franchised grocery stores to the new IT systems that include a perpetual inventory system. In the fourth quarter of 2015 and year-to-date, the remeasurement of inventory owned by the franchisees as a result of implementing the perpetual inventory system resulted in a decrease in inventory value and a remeasurement charge.

Charge related to apparel inventory In 2015, Loblaw recorded a charge related to an agreement to liquidate, in the U.S., certain older Canadian apparel inventory.

Shoppers Drug Mart divestitures loss In the first quarter of 2015, Loblaw completed the remaining divestitures required by the Competition Bureau and recorded a divestiture loss.

Modifications to certain franchise fee arrangements Loblaw modified its fee arrangements with franchisees of certain franchise banners. As a result of this modification, Loblaw re-evaluated the recoverable amount of franchise-related financial instruments which resulted in the reversal of previously recorded impairments.

Foreign currency translation The Company's consolidated financial statements are expressed in Canadian dollars. A portion of the Company's (excluding Loblaw's) net assets are denominated in U.S. dollars and as a result, the Company is exposed to foreign currency translation gains and losses. The impact of foreign currency translation on a portion of the U.S. dollar denominated net assets, primarily cash and cash equivalents and short term investments held by foreign operations, is recorded in SG&A and the associated tax, if any, is recorded in income taxes. In the fourth quarter of 2016, a foreign currency translation gain of \$6 million (2015 – \$65 million) was recorded in SG&A as a result of the appreciation of the U.S. dollar relative to the Canadian dollar. An income tax expense of \$1 million (2015 – \$8 million) was also recorded associated with this foreign currency translation gain. Year-to-date, a foreign currency translation loss of \$2 million (2015 – gain of \$159 million) was recorded in SG&A as a result of the depreciation (2015 – appreciation) of the U.S. dollar relative to the Canadian dollar. A nominal income tax recovery (2015 – expense of \$13 million) was also recorded associated with this foreign currency translation loss (2015 – gain).

Adjusted Net Interest Expense and Other Financing Charges The Company believes adjusted net interest expense and other financing charges is useful in assessing the ongoing net financing costs of the Company.

The following table reconciles adjusted net interest expense and other financing charges to GAAP net interest expense and other financing charges reported for the periods ended as indicated.

(\$ millions)	Quarters Ended		Years Ended	
	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2016	Dec. 31, 2015
Net interest expense and other financing charges	\$ 177	\$ 139	\$ 700	\$ 681
Add: Fair value adjustment of the Trust Unit liability	1	(5)	(79)	(55)
Fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares	(43)	9	(53)	(26)
Accelerated amortization of deferred financing costs				(15)
Adjusted net interest expense and other financing charges	\$ 135	\$ 143	\$ 568	\$ 585

Management's Discussion and Analysis

In addition to certain items described in the "Adjusted EBITDA" section above, the following items impacted net interest expense and other financing charges in 2016 and 2015:

Fair value adjustment of the Trust Unit liability The Company is exposed to market price fluctuations as a result of the Choice Properties Trust Units held by unitholders other than the Company. These Trust Units are presented as a liability on the Company's unaudited interim period condensed consolidated balance sheets as they are redeemable for cash at the option of the holder, subject to certain restrictions. This liability is recorded at fair value at each reporting date based on the market price of Trust Units at the end of each period. An increase (decrease) in the market price of Trust Units results in a charge (income) to net interest expense and other financing charges.

Fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares The fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares is non-cash and is included in net interest expense and other financing charges. The adjustment is determined by changes in the value of the underlying Loblaw common shares. An increase (decrease) in the market price of Loblaw common shares results in a charge (income) to net interest expense and other financing charges.

Accelerated amortization of deferred financing costs In 2015, Loblaw recorded charges related to the accelerated amortization of deferred financing costs due to the early repayments of debt.

Adjusted Income Taxes and Adjusted Income Tax Rate The Company believes the adjusted income tax rate applicable to adjusted earnings before taxes is useful in assessing the underlying operating performance of its business.

The following table reconciles the effective income tax rate applicable to adjusted earnings before taxes to the GAAP effective income tax rate applicable to earnings before taxes as reported for the periods ended as indicated.

(\$ millions except where otherwise indicated)	Quarters Ended		Years Ended	
	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2016	Dec. 31, 2015 ⁽⁴⁾
Adjusted operating income ⁽ⁱ⁾	\$ 762	\$ 675	\$ 3,035	\$ 2,687
Adjusted net interest expense and other financing charges ⁽ⁱ⁾	135	143	568	585
Adjusted earnings before taxes	\$ 627	\$ 532	\$ 2,467	\$ 2,102
Income taxes	\$ 83	\$ 66	\$ 465	\$ 418
Add: Tax impact of items excluded from adjusted earnings before taxes ⁽ⁱⁱ⁾	89	78	216	232
Statutory corporate income tax rate change			(3)	(79)
Adjusted income taxes	\$ 172	\$ 144	\$ 678	\$ 571
Effective income tax rate applicable to earnings before taxes	26.4%	23.4%	29.9%	33.5%
Adjusted income tax rate applicable to adjusted earnings before taxes	27.4%	27.1%	27.5%	27.2%

(i) See reconciliations of adjusted operating income and adjusted net interest expense and other financing charges above.

(ii) See the adjusted EBITDA table and the adjusted net interest expense and other financing charges table above for a complete list of items excluded from adjusted earnings before taxes.

In addition to certain items described in the "Adjusted EBITDA" and "Adjusted Net Interest Expense and Other Financing Charges" sections above, the following item impacted income taxes and the effective income tax rate in 2016 and 2015:

Statutory corporate income tax rate change The Company's deferred income tax assets and liabilities are impacted by changes to provincial and federal statutory corporate income tax rates resulting in a charge or benefit to earnings. The Company implements changes in the statutory corporate income tax rate in the same period the change is substantively enacted by the legislative body.

In the first quarter of 2016, the Government of New Brunswick announced a 2.0% increase in the provincial statutory corporate income tax rate from 12.0% to 14.0%. Loblaw recorded a charge of \$3 million in the first quarter of 2016 and year-to-date related to the remeasurement of deferred tax liabilities.

In the second quarter of 2015, the Government of Alberta announced a 2.0% increase in the provincial statutory corporate income tax rate from 10.0% to 12.0%. The Company recorded a charge of \$79 million in the second quarter of 2015 and year-to-date related to the remeasurement of deferred tax liabilities.

Adjusted Net Earnings Available to Common Shareholders and Adjusted Diluted Net Earnings per Common Share The Company believes adjusted net earnings available to common shareholders and adjusted diluted net earnings per common share are useful in assessing the Company's underlying operating performance and in making decisions regarding the ongoing operations of its business.

The following table reconciles net earnings attributable to shareholders of the Company to net earnings available to common shareholders of the Company and then to adjusted net earnings available to common shareholders of the Company reported for the periods ended as indicated.

(\$ millions except where otherwise indicated)	Quarters Ended		Years Ended	
	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2016	Dec. 31, 2015 ⁽⁴⁾
Net earnings attributable to shareholders of the Company	\$ 92	\$ 148	\$ 550	\$ 511
Less: Prescribed dividends on preferred shares in share capital	(10)	(10)	(44)	(44)
Net earnings available to common shareholders of the Company	\$ 82	\$ 138	\$ 506	\$ 467
Reduction in net earnings due to dilution at Loblaw			5	3
Net earnings available to common shareholders for diluted earnings per share	\$ 82	\$ 138	\$ 501	\$ 464
Net earnings attributable to shareholders of the Company	\$ 92	\$ 148	\$ 550	\$ 511
Adjusting items (refer to the following table)	122	45	332	250
Adjusted net earnings attributable to shareholders of the Company	\$ 214	\$ 193	\$ 882	\$ 761
Less: Prescribed dividends on preferred shares in share capital	(10)	(10)	(44)	(44)
Adjusted net earnings available to common shareholders of the Company	\$ 204	\$ 183	\$ 838	\$ 717
Reduction in net earnings due to dilution at Loblaw			5	3
Adjusted net earnings available to common shareholders for diluted earnings per share	\$ 204	\$ 183	\$ 833	\$ 714
Weighted average common shares outstanding (millions) ⁽ⁱ⁾	128.2	128.2	128.3	128.2

(i) Includes impact of dilutive instruments for purposes of calculating adjusted diluted net earnings per common share.

Management's Discussion and Analysis

The following table reconciles adjusted net earnings available to common shareholders of the Company and adjusted diluted net earnings per common share to GAAP net earnings available to common shareholders of the Company and diluted net earnings per common share as reported for the periods ended as indicated.

	Quarters Ended			
	Dec. 31, 2016		Dec. 31, 2015	
	Net Earnings Available to Common Shareholders of the Company (\$ millions)	Diluted Net Earnings Per Common Share	Net Earnings Available to Common Shareholders of the Company (\$ millions)	Diluted Net Earnings Per Common Share
(\$ except where otherwise indicated)				
As reported	\$ 82	\$ 0.64	\$ 138	\$ 1.08
Add (deduct) impact of the following ⁽ⁱ⁾ :				
Amortization of intangible assets acquired with Shoppers Drug Mart	41	0.33	42	0.32
Asset impairments, net of recoveries	44	0.34	2	0.02
Restructuring and other charges	4	0.03	3	0.01
Pension annuities and buy-outs	7	0.05	5	0.04
Fair value adjustment of derivatives	(3)	(0.02)	(6)	(0.04)
Charges related to retail locations in Fort McMurray, net of recoveries	(1)	(0.01)		
Drug retail ancillary assets			37	0.28
Inventory loss	2	0.02		
Accelerated transition of Labour Agreements			18	0.14
Charge related to inventory measurement and other conversion differences			11	0.09
Modifications to certain franchise fee arrangements			(4)	(0.03)
Fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares	32	0.24	(7)	(0.05)
Fair value adjustment of the Trust Unit liability	1	0.01	1	0.01
Foreign currency translation	(5)	(0.04)	(57)	(0.44)
Adjusting items	\$ 122	\$ 0.95	\$ 45	\$ 0.35
Adjusted	\$ 204	\$ 1.59	\$ 183	\$ 1.43

(i) Net of income taxes and non-controlling interests, as applicable.

	Years Ended			
	Dec. 31, 2016		Dec. 31, 2015 ⁽⁴⁾	
	Net Earnings Available to Common Shareholders of the Company (\$ millions)	Diluted Net Earnings Per Common Share	Net Earnings Available to Common Shareholders of the Company (\$ millions)	Diluted Net Earnings Per Common Share
(\$ except where otherwise indicated)				
As reported	\$ 506	\$ 3.90	\$ 467	\$ 3.62
Add (deduct) impact of the following ⁽ⁱ⁾ :				
Amortization of intangible assets acquired with Shoppers Drug Mart	182	1.42	179	1.40
Asset impairments, net of recoveries	46	0.35	5	0.04
Restructuring and other charges	28	0.22	75	0.58
Pension annuities and buy-outs	10	0.08	5	0.04
Prior year tax assessment	3	0.02		
Fair value adjustment of derivatives	(1)	(0.01)	(11)	(0.08)
Charges related to retail locations in Fort McMurray, net of recoveries	1	0.01		
Drug retail ancillary assets	(1)	(0.01)	37	0.28
Inventory losses	6	0.05	1	0.01
Accelerated transition of Labour Agreements			18	0.14
Charge related to inventory measurement and other conversion differences			11	0.09
Charge related to apparel inventory			3	0.02
Shoppers Drug Mart divestitures loss			1	0.01
Modifications to certain franchise fee arrangements			(4)	(0.03)
Fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares	39	0.31	19	0.15
Fair value adjustment of the Trust Unit liability	16	0.12	11	0.09
Accelerated amortization of deferred financing costs			5	0.04
Statutory corporate income tax rate change	1	0.01	41	0.31
Foreign currency translation	2	0.02	(146)	(1.14)
Adjusting items	\$ 332	\$ 2.59	\$ 250	\$ 1.95
Adjusted	\$ 838	\$ 6.49	\$ 717	\$ 5.57

(i) Net of income taxes and non-controlling interests, as applicable.

Free Cash Flow The Company believes free cash flow is useful in assessing the Company's cash available for additional financing and investing activities.

The following table reconciles free cash flow to GAAP measures reported for the periods ended as indicated.

(\$ millions)	Quarters Ended		Years Ended	
	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2016	Dec. 31, 2015
Cash flows from operating activities	\$ 976	\$ 684	\$ 3,760	\$ 3,367
Less: Interest paid	103	120	570	587
Fixed asset purchases	452	421	1,129	1,267
Intangible asset additions	116	104	336	233
Free cash flow	\$ 305	\$ 39	\$ 1,725	\$ 1,280

Management's Discussion and Analysis

19. ADDITIONAL INFORMATION

Additional information about the Company, including its 2016 AIF and other disclosure documents, has been filed electronically with the Canadian securities regulatory authorities through the System for Electronic Document Analysis and Retrieval (SEDAR) and is available online at www.sedar.com.

This Annual Report includes selected information on Loblaw, a public company with shares trading on the TSX. For information regarding Loblaw, readers should also refer to the materials filed by Loblaw with SEDAR from time to time. These filings are also available on Loblaw's website at www.loblaw.ca.

Toronto, Canada

March 1, 2017

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Management's Statement of Responsibility for Financial Reporting

The management of George Weston Limited is responsible for the preparation, presentation and integrity of the accompanying consolidated financial statements, Management's Discussion and Analysis and all other information in the Annual Report. This responsibility includes the selection and consistent application of appropriate accounting principles and methods in addition to making the judgments and estimates necessary to prepare the consolidated financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board. It also includes ensuring that the financial information presented elsewhere in the Annual Report is consistent with that in the consolidated financial statements.

Management is also responsible for providing reasonable assurance that assets are safeguarded and that relevant and reliable financial information is produced. Management is required to design a system of internal controls and certify as to the design and operating effectiveness of internal controls over financial reporting. A dedicated control compliance team reviews and evaluates internal controls, the results of which are shared with management on a quarterly basis.

KPMG LLP, whose report follows, were appointed as independent auditors by a vote of the Company's shareholders to audit the consolidated financial statements.

The Board of Directors, acting through an Audit Committee comprised solely of directors who are independent, is responsible for determining that management fulfills its responsibilities in the preparation of the consolidated financial statements and the financial control of operations. The Audit Committee recommends the independent auditors for appointment by the shareholders. The Audit Committee meets regularly with senior and financial management, internal auditors and the independent auditors to discuss internal controls, auditing activities and financial reporting matters. The independent auditors and internal auditors have unrestricted access to the Audit Committee. These consolidated financial statements and Management's Discussion and Analysis have been approved by the Board of Directors for inclusion in the Annual Report based on the review and recommendation of the Audit Committee.

[signed]

Galen G. Weston
Chairman and
Chief Executive Officer

[signed]

Richard Dufresne
Executive Vice President,
Chief Financial Officer

March 1, 2017
Toronto, Canada

Independent Auditors' Report

To the Shareholders of George Weston Limited:

We have audited the accompanying consolidated financial statements of George Weston Limited, which comprise the consolidated balance sheets as at December 31, 2016 and December 31, 2015, the consolidated statements of earnings, comprehensive income, changes in equity and cash flows for the years then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of George Weston Limited as at December 31, 2016 and December 31, 2015, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards.

The image shows a handwritten signature in black ink that reads "KPMG LLP". The signature is written in a cursive, slightly slanted style. Below the signature, there is a single horizontal line that starts under the 'K' and ends under the 'P'.

Chartered Professional Accountants, Licensed Public Accountants

March 1, 2017
Toronto, Canada

Consolidated Statements of Earnings

For the years ended December 31

(millions of Canadian dollars except where otherwise indicated)

	2016	2015 ⁽ⁱ⁾
Revenue	\$ 47,999	\$ 46,894
Operating Expenses		
Cost of inventories sold (note 12)	34,108	33,667
Selling, general and administrative expenses (note 31)	11,636	11,298
	45,744	44,965
Operating Income	2,255	1,929
Net Interest Expense and Other Financing Charges (note 6)	700	681
Earnings Before Income Taxes	1,555	1,248
Income Tax (note 7)	465	418
Net Earnings	1,090	830
Attributable to:		
Shareholders of the Company	550	511
Non-Controlling Interests	540	319
Net Earnings	\$ 1,090	\$ 830
Net Earnings per Common Share (\$) (note 8)		
Basic	\$ 3.96	\$ 3.66
Diluted	\$ 3.90	\$ 3.62

(i) Certain comparative figures have been restated (see note 2).

See accompanying notes to the consolidated financial statements.

Consolidated Statements of Comprehensive Income

For the years ended December 31

(millions of Canadian dollars)

	2016	2015 ⁽ⁱ⁾
Net earnings	\$ 1,090	\$ 830
Other comprehensive (loss) income		
Items that are or may be reclassified subsequently to profit or loss:		
Foreign currency translation adjustment (note 31)	(20)	151
Unrealized (loss) gain on cash flow hedges (note 31)	(1)	1
Items that will not be reclassified to profit or loss:		
Net defined benefit plan actuarial gains (note 27)	28	143
Other comprehensive income	7	295
Comprehensive Income	1,097	1,125
Attributable to:		
Shareholders of the Company	534	720
Non-Controlling Interests	563	405
Comprehensive Income	\$ 1,097	\$ 1,125

(i) Certain comparative figures have been restated (see note 2).

See accompanying notes to the consolidated financial statements.

Consolidated Balance Sheets

As at December 31
(millions of Canadian dollars)

	2016	2015 ⁽ⁱ⁾
ASSETS		
Current Assets		
Cash and cash equivalents (note 9)	\$ 1,560	\$ 1,413
Short term investments (note 9)	1,011	1,166
Accounts receivable (note 10)	1,284	1,478
Credit card receivables (note 11)	2,926	2,790
Inventories (note 12)	4,559	4,517
Prepaid expenses and other assets	201	279
Assets held for sale (note 13)	40	71
Total Current Assets	11,581	11,714
Fixed Assets (note 14)	11,534	11,352
Investment Properties (note 15)	218	160
Intangible Assets (note 16)	8,875	9,292
Goodwill (note 17)	4,364	4,254
Deferred Income Taxes (note 7)	201	156
Security Deposits (note 9)	89	88
Franchise Loans Receivable (note 31)	233	329
Other Assets (note 18)	851	875
Total Assets	\$ 37,946	\$ 38,220
LIABILITIES		
Current Liabilities		
Bank indebtedness (note 34)	\$ 115	\$ 143
Trade payables and other liabilities	5,356	5,381
Provisions (note 20)	135	180
Income taxes payable	341	73
Short term debt (note 21)	1,241	1,086
Long term debt due within one year (note 22)	400	1,348
Associate interest	243	216
Total Current Liabilities	7,831	8,427
Provisions (note 20)	146	157
Long Term Debt (note 22)	11,385	10,928
Trust Unit Liability (note 31)	635	552
Deferred Income Taxes (note 7)	2,370	2,448
Other Liabilities (note 23)	789	818
Total Liabilities	23,156	23,330
EQUITY		
Share Capital (note 24)	1,012	1,008
Retained Earnings	6,704	6,422
Contributed Surplus (notes 25 & 28)	(156)	20
Accumulated Other Comprehensive Income	204	231
Total Equity Attributable to Shareholders of the Company	7,764	7,681
Non-Controlling Interests	7,026	7,209
Total Equity	14,790	14,890
Total Liabilities and Equity	\$ 37,946	\$ 38,220

(i) Certain comparative figures have been restated (see note 2).

Leases (note 30). Contingent liabilities (note 33). Financial guarantees (note 34). Restructuring and other charges (note 36). See accompanying notes to the consolidated financial statements.

Approved on behalf of the Board

[signed]

Galen G. Weston
Chairman and
Chief Executive Officer

[signed]

Barbara G. Stymiest
Director

Consolidated Statements of Changes in Equity

(millions of Canadian dollars except where otherwise indicated)	Common Shares	Preferred Shares	Total Share Capital	Retained Earnings ⁽ⁱ⁾	Contributed Surplus ⁽ⁱ⁾	Foreign Currency Translation Adjustment	Cash Flow Hedges	Total Accumulated Other Comprehensive Income	Non-Controlling Interests ⁽ⁱ⁾	Total Equity ⁽ⁱ⁾
Balance as at Dec. 31, 2015	\$ 191	\$ 817	\$ 1,008	\$ 6,422	\$ 20	\$ 230	\$ 1	\$ 231	\$ 7,209	\$ 14,890
Net earnings				550					540	1,090
Other comprehensive income (loss) ⁽ⁱⁱ⁾				11		(26)	(1)	(27)	23	7
Comprehensive income (loss)				561		(26)	(1)	(27)	563	1,097
Effect of share-based compensation (notes 24 & 28)	4		4	(1)	15				8	26
Shares purchased and cancelled (note 24)				(8)						(8)
Net effect of shares held in trusts (notes 24 & 28)				(4)						(4)
Loblaw capital transactions and dividends (notes 25 & 28)					(191)				(754)	(945)
Dividends declared										
Per common share (\$)										
– \$1.745				(223)						(223)
Per preferred share (\$)										
– Series I – \$1.45				(13)						(13)
– Series III – \$1.30				(10)						(10)
– Series IV – \$1.30				(10)						(10)
– Series V – \$1.1875				(10)						(10)
	4		4	(279)	(176)				(746)	(1,197)
Balance as at Dec. 31, 2016	\$ 195	\$ 817	\$ 1,012	\$ 6,704	\$ (156)	\$ 204	\$	\$ 204	\$ 7,026	\$ 14,790

(i) Certain comparative figures have been restated (see note 2).

(ii) Other comprehensive loss includes actuarial gains of \$28 million, \$11 million of which is presented above in retained earnings and \$17 million in non-controlling interests. Also included in non-controlling interests is a foreign currency translation gain of \$6 million.

(millions of Canadian dollars except where otherwise indicated)	Common Shares	Preferred Shares	Total Share Capital	Retained Earnings ⁽ⁱ⁾	Contributed Surplus ⁽ⁱ⁾	Foreign Currency Translation Adjustment	Cash Flow Hedges	Total Accumulated Other Comprehensive Income	Non-Controlling Interests ⁽ⁱ⁾	Total Equity ⁽ⁱ⁾
Balance as at Dec. 31, 2014	\$ 180	\$ 817	\$ 997	\$ 6,122	\$ 81	\$ 87		\$ 87	\$ 6,956	\$ 14,243
Net earnings				511					319	830
Other comprehensive income ⁽ⁱⁱ⁾				65		143	\$ 1	144	86	295
Comprehensive income				576		143	1	144	405	1,125
Effect of share-based compensation (notes 24 & 28)	11		11	(1)	3				(1)	12
Shares purchased and cancelled (note 24)				(14)						(14)
Net effect of shares held in trusts (notes 24 & 28)				(1)						(1)
Loblaw capital transactions and dividends (notes 25 & 28)					(64)				(151)	(215)
Dividends declared										
Per common share (\$)										
– \$1.695				(217)						(217)
Per preferred share (\$)										
– Series I – \$1.45				(13)						(13)
– Series III – \$1.30				(10)						(10)
– Series IV – \$1.30				(10)						(10)
– Series V – \$1.1875				(10)						(10)
	11		11	(276)	(61)				(152)	(478)
Balance as at Dec. 31, 2015	\$ 191	\$ 817	\$ 1,008	\$ 6,422	\$ 20	\$ 230	\$ 1	\$ 231	\$ 7,209	\$ 14,890

(i) Certain comparative figures have been restated (see note 2).

(ii) Other comprehensive income includes actuarial gains of \$143 million, \$65 million of which is presented above in retained earnings and \$78 million in non-controlling interests. Also included in non-controlling interests is a foreign currency translation gain of \$8 million.

See accompanying notes to the consolidated financial statements.

Consolidated Statements of Cash Flows

For the years ended December 31
(millions of Canadian dollars)

	2016	2015 ⁽ⁱ⁾
Operating Activities		
Net earnings	\$ 1,090	\$ 830
Add:		
Net interest expense and other financing charges (note 6)	700	681
Income taxes (note 7)	465	418
Depreciation and amortization	1,654	1,686
Charge related to inventory measurement and other conversion differences		4
Asset impairments, net of recoveries (note 14)	142	73
Foreign currency translation loss (gain) (note 31)	2	(159)
	4,053	3,533
Change in credit card receivables (note 11)	(136)	(160)
Change in non-cash working capital	108	220
Income taxes paid	(345)	(263)
Interest received	15	13
Other	65	24
Cash Flows from Operating Activities	3,760	3,367
Investing Activities		
Fixed asset purchases (note 14)	(1,129)	(1,267)
Intangible asset additions (note 16)	(336)	(233)
Acquisition of QHR, net of cash acquired (note 5)	(153)	
Cash assumed on initial consolidation of franchises (note 5)	42	33
Change in short term investments	160	57
Change in security deposits	(3)	10
Other	95	(7)
Cash Flows used in Investing Activities	(1,324)	(1,407)
Financing Activities		
Change in bank indebtedness	(28)	(19)
Change in short term debt (note 21)	155	(15)
Interest paid	(570)	(587)
Redemption of Loblaw capital securities (note 25)		(225)
Long term debt – Issued (note 22)	815	1,186
– Retired (note 22)	(1,399)	(1,783)
Share capital – Issued (notes 24 & 28)	4	9
– Purchased and held in trusts (note 24)	(11)	(7)
– Purchased and cancelled (note 24)	(8)	(14)
Loblaw common share capital – Issued (notes 25 & 28)	42	63
– Purchased and held in trusts (note 25)	(90)	(63)
– Purchased and cancelled (note 25)	(708)	(280)
Loblaw preferred share capital – Issued (note 25)		221
Dividends – To common shareholders	(221)	(162)
– To preferred shareholders	(44)	(36)
– To minority shareholders	(232)	(229)
Other	20	23
Cash Flows used in Financing Activities	(2,275)	(1,918)
Effect of foreign currency exchange rate changes on cash and cash equivalents	(14)	38
Change in Cash and Cash Equivalents	147	80
Cash and Cash Equivalents, Beginning of Period	1,413	1,333
Cash and Cash Equivalents, End of Period	\$ 1,560	\$ 1,413

(i) Certain comparative figures have been restated (see note 2).
See accompanying notes to the consolidated financial statements.

Notes to the Consolidated Financial Statements

Note 1. Nature and Description of the Reporting Entity

George Weston Limited (“GWL” or the “Company”) is a Canadian public company incorporated in 1928, with its registered office located at 22 St. Clair Avenue East, Toronto, Canada M4T 2S7. The Company’s parent is Wittington Investments, Limited (“Wittington”).

The Company has two reportable operating segments, Loblaw Companies Limited (“Loblaw”) and Weston Foods. The Company also holds cash, short term investments and an interest in Choice Properties Real Estate Investment Trust (“Choice Properties”) of 6% (2015 – 6%). Loblaw has three reportable operating segments including retail businesses, a bank and Choice Properties. Loblaw provides Canadians with grocery, pharmacy, health and beauty, apparel, general merchandise, retail banking, credit card services, insurance and wireless mobile products and services. Loblaw also holds an 83% (2015 – 83%) effective interest in Choice Properties, which owns, manages and develops retail and commercial properties across Canada. The Weston Foods operating segment includes a leading fresh bakery business in Canada and frozen, artisan bakery and biscuit businesses throughout North America.

As at year end 2016, GWL’s ownership interest in Loblaw was approximately 47% (2015 – 46%). The Company has the ability to direct the activities of Loblaw and consequently consolidates Loblaw.

Note 2. Significant Accounting Policies

Statement of Compliance The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS” or “GAAP”) as issued by the International Accounting Standards Board (“IASB”) and using the accounting policies described herein.

These consolidated financial statements were authorized for issuance by the Company’s Board of Directors (“Board”) on March 1, 2017.

Basis of Preparation The consolidated financial statements were prepared on a historical cost basis except for the following items that were measured at fair value:

- defined benefit pension plan assets with the obligations related to these pension plans measured at their discounted present value as described in note 27;
- amounts recognized for cash-settled share-based compensation arrangements as described in note 28; and
- certain financial instruments as described in note 31.

The significant accounting policies set out below have been applied consistently in the preparation of the consolidated financial statements for all periods presented.

The consolidated financial statements are presented in Canadian dollars.

Fiscal Year The Company’s year end is December 31. Activities are reported on a fiscal year ending on the Saturday closest to December 31.

As a result, the Company’s fiscal year is usually 52 weeks in duration but includes a 53rd week every five to six years. Each of the years ended December 31, 2016 and December 31, 2015 contained 52 weeks. The next 53-week year will occur in fiscal year 2020.

Basis of Consolidation The consolidated financial statements include the accounts of GWL and other entities that the Company controls. Control exists when the Company has the existing rights that give it the current ability to direct the activities that significantly affect the entities’ returns. The Company assesses control on an ongoing basis. The Company’s interest in the voting share capital of its subsidiaries is 100% except for Loblaw, which is approximately 47% (2015 – 46%). GWL’s ownership in Loblaw is impacted by changes in Loblaw’s common share equity.

Structured entities are entities controlled by the Company which were designed so that voting or similar rights are not the dominant factor in deciding who controls the entity. Structured entities are consolidated if, based on an evaluation of the substance of its relationship with the Company, the Company concludes that it controls the structured entity. Structured entities controlled by the Company were established under terms that impose strict limitations on the decision-making powers of the structured entities' management and that results in the Company receiving the majority of the benefits related to the structured entities' operations and net assets, being exposed to the majority of risks incident to the structured entities' activities, and retaining the majority of the residual or ownership risks related to the structured entities or their assets.

Transactions and balances between the Company and its consolidated entities have been eliminated on consolidation.

Non-controlling interests are recorded in the consolidated financial statements and represent the non-controlling shareholders' portion of the net assets and net earnings of Loblaw. Transactions with non-controlling interests are treated as transactions with equity owners of the Company. Changes in GWL's ownership interest in its subsidiaries are accounted for as equity transactions.

Choice Properties' Trust Units held by non-controlling interests are presented as a liability as the Trust Units are redeemable for cash at the option of the holder, subject to certain restrictions.

Loblaw consolidates the Shoppers Drug Mart Corporation ("Shoppers Drug Mart") licensees ("Associates") as well as the franchisees of its food retail stores that are subject to a new, simplified franchise agreement ("Franchise Agreement"). An Associate is a pharmacist-owner of a corporation that is licensed to operate a retail drug store at a specific location using Shoppers Drug Mart trademarks. The consolidation of the Associates and the new franchisees is based on the concept of control, for accounting purposes, which was determined to exist, through agreements that govern the relationships between Loblaw and the Associates and franchisees. Loblaw does not have any direct or indirect shareholdings in the corporations that operate the Associates. Associate interest reflects the investment the Associates have in the net assets of their businesses. Under the terms of the Associate Agreements, Shoppers Drug Mart agrees to purchase the assets that the Associates use in store operations, primarily at the carrying value to the Associate, when Associate Agreements are terminated by either party. The Associates' corporations and the franchisees remain separate legal entities.

Business Combinations Business combinations are accounted for using the acquisition method as of the date when control is transferred to the Company. The Company measures goodwill as the excess of the sum of the fair value of the consideration transferred over the net identifiable assets acquired and liabilities assumed, all measured as at the acquisition date. Transaction costs that the Company incurs in connection with a business combination, other than those associated with the issue of debt or equity securities, are expensed as incurred.

Net Earnings per Common Share ("EPS") Basic EPS is calculated by dividing the net earnings available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted EPS is calculated by adjusting the net earnings available to common shareholders and the weighted average number of common shares outstanding for the effects of all potential dilutive instruments.

Revenue Recognition The Company recognizes revenue when the amount can be reliably measured, when it is probable that future economic benefits will flow to the Company and when specific criteria have been met as described below.

Weston Foods recognizes sales upon delivery of its products to customers and acceptance of its products by customers net of provisions for returns, discounts and allowances.

Notes to the Consolidated Financial Statements

Loblaw Retail revenue includes sale of goods and services to customers through corporate stores and consolidated franchise stores and Associates, and sales to non-consolidated franchise stores, and independent wholesale account customers. Revenue is measured at the fair value of the consideration received or receivable, net of estimated returns and sales incentives. Loblaw recognizes revenue at the time the sale is made or service is delivered to its customers and at the time of delivery of inventory to its non-consolidated franchises. Revenue also includes service fees from non-consolidated franchises, and independent wholesale account customers, which are recognized when services are rendered.

On the initial sale of franchising arrangements, Loblaw offered products and services as part of a multiple deliverable arrangement. Prior to the implementation of the new Franchise Agreement, the initial sales to non-consolidated franchise stores were recorded using a relative fair value approach.

Loblaw Customer Loyalty Awards are accounted for as a separate component of the sales transaction in which they are granted. A portion of the consideration received in a transaction that includes the issuance of an award is deferred until the awards are ultimately redeemed. The allocation of the consideration to the award is based on an evaluation of the award's estimated fair value at the date of the transaction using the residual fair value method.

Financial Services revenue includes interest income on credit card loans, service fees and other revenue related to financial services. Interest income is recognized using the effective interest method. Service fees are recognized when services are rendered. Other revenue is recognized periodically or according to contractual provisions.

Choice Properties revenue includes rental revenue on base rents earned from tenants under lease agreements, realty tax and operating cost recoveries and other incidental income, including intersegment revenue earned from Loblaw's Retail segment. The rental revenue is recognized on a straight-line basis over the terms of the respective leases. Property tax and operating cost recoveries are recognized in the period that recoverable costs are chargeable to tenants. Percentage participation rents are recognized when tenants' specified sales targets have been met as set out in the lease agreements.

Income Taxes Current and deferred taxes are recognized in the consolidated statements of earnings, except for current and deferred taxes related to a business combination, or amounts charged directly to equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the period, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized using the asset and liability method of accounting on temporary differences arising between the financial statement carrying values of existing assets and liabilities and their respective income tax bases. Deferred tax is measured using enacted or substantively enacted income tax rates expected to apply in the years in which those temporary differences are expected to be recovered or settled. A deferred tax asset is recognized for temporary differences as well as unused tax losses and credits to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same taxation authority on the same taxable entity, or on different taxable entities where the Company intends to settle its current tax assets and liabilities on a net basis.

Deferred tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future.

Choice Properties qualifies as a “mutual fund trust” under the *Income Tax Act* (Canada). The Trustees intend to distribute all taxable income directly earned by Choice Properties to unitholders and to deduct such distributions for income tax purposes. Legislation relating to the federal income taxation of Specified Investment Flow Through trusts or partnerships (“SIFT”) provides that certain distributions from a SIFT will not be deductible in computing the SIFT’s taxable income and that the SIFT will be subject to tax on such distributions at a rate that is substantially equivalent to the general tax rate applicable to Canadian corporations. However, distributions paid by a SIFT as return of capital should generally not be subject to tax.

Under the SIFT rules, the taxation regime will not apply to a real estate investment trust (“REIT”) that meets prescribed conditions relating to the nature of its assets and revenue (the “REIT Conditions”). Choice Properties has reviewed the SIFT rules and has assessed its interpretation and application to Choice Properties’ assets and revenue. While there are uncertainties in the interpretation and application of the SIFT rules, Choice Properties has determined that it meets the REIT Conditions.

Cash Equivalents Cash equivalents consist of highly liquid marketable investments with an original maturity date of 90 days or less from the date of acquisition.

Short Term Investments Short term investments consist of marketable investments with an original maturity date greater than 90 days and less than 365 days from the date of acquisition.

Security Deposits Security deposits consist of cash and cash equivalents and short term investments. Security deposits also include amounts which are required to be placed with counterparties as collateral to enter into and maintain certain outstanding letters of credit and certain financial derivative contracts.

Accounts Receivable Accounts receivable consists primarily of receivables from Loblaw’s vendors, non-consolidated franchisees, government and third-party drug plans arising from prescription drug sales, independent accounts and receivables from Weston Foods customers and suppliers, and are recorded net of allowances.

Credit Card Receivables Loblaw, through President’s Choice Bank (“PC Bank”), a wholly-owned subsidiary of Loblaw, has credit card receivables that are stated net of an allowance. Interest income is recorded in revenue and interest expense is recorded in net interest expense and other financing charges using the effective interest method. The effective interest rate is the rate that discounts the estimated future cash receipts through the expected life of the credit card receivable (or, where appropriate, a shorter period) to the carrying amount. When calculating the effective interest rate, Loblaw estimates future cash flows considering all contractual terms of the financial instrument, but not future credit losses.

Credit card receivables are considered past due when a cardholder has not made a payment by the contractual due date, taking into account a grace period. The amount of credit card receivables that fall within the grace period is considered current. Credit card receivables past due but not impaired are those receivables that are either less than 90 days past due or whose past due status is reasonably expected to be remedied. Any credit card receivables with a payment that is contractually 180 days in arrears, or where the likelihood of collection is considered remote, is written off.

Notes to the Consolidated Financial Statements

Loblaws, through PC Bank, participates in various securitization programs that provide the primary source of funds for the operation of its credit card business. PC Bank maintains and monitors co-ownership interest in credit card receivables with independent securitization trusts, in accordance with its financing requirements. PC Bank is required to absorb a portion of the related credit losses. As a result, Loblaws has not transferred all of the risks and rewards related to these assets and continues to recognize these assets in credit card receivables. The transferred receivables are accounted for as financing transactions. The associated liabilities secured by these assets are included in either short term debt or long term debt based on their characteristics and are carried at amortized cost. Loblaws provides a standby letter of credit for the benefit of the independent securitization trusts.

Eagle Credit Card Trust[®] PC Bank participates in a single seller revolving co-ownership securitization program with *Eagle Credit Card Trust*[®] ("*Eagle*") and continues to service the credit card receivables on behalf of *Eagle*, but does not receive any fee for its servicing obligations and has a retained interest in the securitized receivables represented by the right to future cash flows after obligations to investors have been met. Loblaws consolidates *Eagle* as a structured entity.

Other Independent Securitization Trusts The Other Independent Securitization Trusts administer multi-seller, multi-asset securitization programs that acquire assets from various participants, including credit card receivables from PC Bank. These trusts are managed by major Canadian chartered banks. PC Bank does not control the trusts through voting interests and does not exercise any control over the trusts' management, administration or assets. The activities of these trusts are conducted on behalf of the participants and each trust is a conduit through which funds are raised to purchase assets through the issuance of senior and subordinated short term and medium term asset backed notes. These trusts are unconsolidated structured entities.

Franchise Loans Receivable Franchise loans receivable are comprised of amounts due from non-consolidated franchises for loans issued through a structure involving consolidated independent funding trusts. These trusts, which are considered structured entities, were created to provide loans to franchises to facilitate their purchase of inventory and fixed assets. Each franchise provides security to the independent funding trust for its obligations by way of a general security agreement. In the event that a franchise defaults on its loan and Loblaws has not, within a specified time period, assumed the loan or the default is not otherwise remedied, the independent funding trust would assign the loan to Loblaws and draw upon a standby letter of credit. Loblaws has agreed to reimburse the issuing bank for any amount drawn on the standby letter of credit. The carrying amount of franchise loan receivables approximates its fair value.

Inventories The Company values inventories at the lower of cost and net realizable value. Cost includes the costs of purchases net of vendor allowances plus other costs, such as transportation, that are directly incurred to bring inventories to their present location and condition. Loblaws' retail store inventories, Loblaws' inventories at distribution centres and Weston Foods' inventories are measured at weighted average cost. Shoppers Drug Mart's inventories are measured on a first-in first-out basis.

Loblaws estimates net realizable value as the amount that inventories are expected to be sold taking into consideration fluctuations in retail prices due to seasonality less estimated costs necessary to make the sale. Inventories are written down to net realizable value when the cost of inventories is estimated to be unrecoverable due to obsolescence, damage or declining selling prices. When circumstances that previously caused inventories to be written down below cost no longer exist or when there is clear evidence of an increase in selling prices, the amount of the write-down previously recorded is reversed. Storage costs, indirect administrative overhead and certain selling costs related to inventories are expensed in the period that these costs are incurred.

Vendor Allowances The Company receives allowances from certain of its vendors whose products it purchases. These allowances are received for a variety of buying and/or merchandising activities, including vendor programs such as volume purchase allowances, purchase discounts, listing fees and exclusivity allowances. Allowances received from a vendor are a reduction in the cost of the vendor's products or services, and are recognized as a reduction in the cost of inventories sold and the related inventory in the consolidated statements of earnings and the consolidated balance sheets, respectively, when it is probable that they will be received and the amount of the allowance can be reliably estimated. Amounts received but not yet earned are presented in other liabilities as deferred vendor allowances. Certain exceptions apply if the consideration is a payment for assets or services delivered to the vendor or for reimbursement of selling costs incurred to promote the vendor's products. The consideration is then recognized as a reduction of the cost incurred in the consolidated statements of earnings.

Fixed Assets Fixed assets are recognized and subsequently measured at cost less accumulated depreciation and any accumulated impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset, including costs incurred to prepare the asset for its intended use and capitalized borrowing costs. The commencement date for capitalization of costs occurs when the Company first incurs expenditures for the qualifying assets and undertakes the required activities to prepare the assets for their intended use.

Borrowing costs directly attributable to the acquisition, construction or production of fixed assets, that necessarily take a substantial period of time to prepare for their intended use and a proportionate share of general borrowings, are capitalized to the cost of those fixed assets, based on a quarterly weighted average cost of borrowing. All other borrowing costs are expensed as incurred and recognized in net interest expense and other financing charges.

The cost of replacing a fixed asset component is recognized in the carrying amount if it is probable that the future economic benefits embodied within the component will flow to the Company and the cost can be measured reliably. The carrying amount of the replaced component is derecognized. The cost of repairs and maintenance of fixed assets is expensed as incurred and recognized in operating income.

Gains and losses on disposal of fixed assets are determined by comparing the fair value of proceeds from disposal with the net book value of the assets and are recognized net in operating income.

Fixed assets are depreciated on a straight-line basis over their estimated useful lives to their estimated residual value when the assets are available for use. When significant parts of a fixed asset have different useful lives, they are accounted for as separate components and depreciated separately. Depreciation methods, useful lives and residual values are reviewed annually and are adjusted for prospectively, if appropriate. Estimated useful lives are as follows:

Buildings	10 to 40 years
Equipment and fixtures	2 to 16 years
Building improvements	up to 10 years
Leasehold improvements	Lesser of term of the lease and useful life up to 25 years
Assets held under financing leases	Lesser of term of the lease ⁽ⁱ⁾ and useful life ⁽ⁱⁱ⁾

(i) If it is reasonably certain that the Company will obtain ownership by the end of the lease term, assets under finance leases would be depreciated over the life of the asset.

(ii) Same basis as owned assets.

Non-current assets are classified as assets held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. To qualify as assets held for sale, the sale must be highly probable, assets must be available for immediate sale in their present condition and management must be committed to a plan to sell assets that should be expected to close within one year from the date of classification. Assets held for sale are recognized at the lower of their carrying amount and fair value less costs to sell and are not depreciated.

Notes to the Consolidated Financial Statements

Fixed assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. Refer to the Impairment of Non-Financial Assets policy.

Investment Properties Investment properties are properties owned by Loblaw that are held to either earn rental income, for capital appreciation, or both. Loblaw's investment properties include single tenant properties held to earn rental income and certain multiple tenant properties. Land and buildings leased to franchisees are not accounted for as investment properties as these properties are related to Loblaw's operating activities.

Investment property assets are recognized at cost less accumulated depreciation and any accumulated impairment losses. The depreciation policies for investment properties are consistent with those described in the significant accounting policy for fixed assets.

Investment properties are reviewed at each balance sheet date to determine whether there is any indication of impairment. Refer to the Impairment of Non-Financial Assets policy.

Joint Ventures A joint venture is a joint arrangement whereby the parties to the arrangement have rights to the net assets of the joint arrangement. Investments in joint ventures are accounted for using the equity method, where the investment is initially recognized in the consolidated balance sheet at cost and adjusted thereafter to recognize the Company's share of the profit or loss and other comprehensive income of the joint venture.

Goodwill Goodwill arising in a business combination is recognized as an asset at the date that control is acquired. Goodwill is subsequently measured at cost less accumulated impairment losses. Goodwill is not amortized but is tested for impairment on an annual basis or more frequently if there are indicators that goodwill may be impaired as described in the Impairment of Non-Financial Assets policy.

Intangible Assets Intangible assets with finite lives are measured at cost less accumulated amortization and any accumulated impairment losses. These intangible assets are amortized on a straight-line basis over their estimated useful lives, ranging from three to 30 years, and are tested for impairment as described in the Impairment of Non-Financial Assets policy. Useful lives, residual values and amortization methods for intangible assets with finite useful lives are reviewed at least annually.

Indefinite life intangible assets are measured at cost less any accumulated impairment losses. These intangible assets are tested for impairment on an annual basis or more frequently if there are indicators that intangible assets may be impaired as described in the Impairment of Non-Financial Assets policy.

Impairment of Non-Financial Assets At each balance sheet date, the Company reviews the carrying amounts of its non-financial assets, other than inventories and deferred tax assets, to determine whether there is any indication of impairment. If any such indication exists, the asset is then tested for impairment by comparing its recoverable amount to its carrying value. Goodwill and indefinite life intangible assets are tested for impairment at least annually.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generate cash inflows from continuing use that are largely independent of cash inflows of other assets or groups of assets. This grouping is referred to as a cash generating unit ("CGU"). Weston Foods' manufacturing assets are grouped together at the level of production categories which are capable of servicing their customers independently of other production categories. Loblaw has determined that each location is a separate CGU for purposes of impairment testing.

Corporate assets, which include head office facilities and distribution centers, do not generate separate cash inflows. Corporate assets are tested for impairment at the minimum grouping of CGUs to which the corporate assets can be reasonably and consistently allocated. Goodwill arising from a business combination is tested for impairment at the minimum grouping of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount of a CGU or CGU grouping is the higher of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows from the CGU or CGU grouping, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the CGU or CGU grouping. The fair value less costs to sell is based on the best information available to reflect the amount that could be obtained from the disposal of the CGU or CGU grouping in an arm's length transaction between knowledgeable and willing parties, net of estimates of the costs of disposal.

An impairment loss is recognized if the carrying amount of a CGU or CGU grouping exceeds its recoverable amount. For asset impairments other than goodwill, the impairment loss reduces the carrying amounts of the non-financial assets in the CGU on a pro-rata basis. Any loss identified from goodwill impairment testing is first applied to reduce the carrying amount of goodwill allocated to the CGU grouping, and then to reduce the carrying amounts of the other non-financial assets in the CGU or CGU grouping on a pro-rata basis. Impairment losses are recognized in operating income.

For assets other than goodwill, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized. An impairment loss in respect of goodwill is not reversed.

Bank Indebtedness Bank indebtedness is comprised of balances outstanding on bank lines of credit.

Provisions Provisions are recognized when there is a present legal or constructive obligation as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. The amount recognized as a provision is the present value of the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties specific to the obligation. The unwinding of the discount rate for the passage of time is recognized in net interest expense and other financing charges.

Financial Instruments and Derivative Financial Instruments Financial assets and liabilities are recognized when the Company becomes party to the contractual provisions of the financial instrument. Financial instruments, including derivatives and embedded derivatives in certain contracts, upon initial recognition are measured at fair value and classified as either financial assets or financial liabilities at fair value through profit or loss, held-to-maturity investments, available-for-sale financial assets, loans and receivables or other financial liabilities. Loans and receivables and other financial liabilities are subsequently measured at cost or amortized cost. Derivatives and non-financial derivatives must be recorded at fair value on the consolidated balance sheets. Fair values are based on quoted market prices where available from active markets, otherwise fair values are estimated using valuation methodologies, primarily discounted cash flows taking into account external market inputs where possible.

Financial derivative instruments in the form of forwards and futures, as well as non-financial derivatives in the form of futures contracts, options contracts and forward contracts, are recorded at fair value on the consolidated balance sheets. The Company does not use derivative instruments for speculative purposes. Any embedded derivative instruments that may be identified are separated from their host contract and recorded on the consolidated balance sheets at fair value. Derivative instruments are recorded in current or non-current assets and liabilities based on their remaining terms to maturity. All changes in fair values of the derivative instruments are recorded in net earnings unless the derivative qualifies and is effective as a hedging item in a designated hedging relationship. The Company has cash flow hedges which are used to manage exposure to fluctuations in foreign currency exchange and interest rates. The effective portion of the change in fair value of the hedging item is recorded in other comprehensive income. If the change in fair value of the hedging item is not completely offset by the change in fair value of the hedged item, the ineffective portion of the hedging relationship is recorded in net earnings. Amounts accumulated in other comprehensive income are reclassified to net earnings when the hedged item is recognized in net earnings.

Notes to the Consolidated Financial Statements

Certain non-financial derivative instruments that were entered into and continue to be held for the purpose of the receipt or delivery of a non-financial item in accordance with the Company's expected purchase, sale or usage requirements are exempt from financial instrument accounting requirements ("own use exemption"). No amounts are recorded in the consolidated financial statements related to these contracts until the associated non-financial items are received by the Company.

Classification The following table summarizes the classification and measurement of the Company's financial assets and liabilities:

Asset/Liability	Classification	Measurement
Cash and cash equivalents	Fair value through profit and loss ⁽ⁱ⁾	Fair value
Short term investments	Fair value through profit and loss ⁽ⁱ⁾	Fair value
Accounts receivable	Loans and receivables	Amortized cost
Credit card receivables	Loans and receivables	Amortized cost
Security deposits	Fair value through profit and loss ⁽ⁱ⁾	Fair value
Franchise loans receivable	Loans and receivables	Amortized cost
Certain other assets	Loans and receivables	Amortized cost
Certain long term investments	Available-for-sale	Fair value ⁽ⁱⁱ⁾
Bank indebtedness	Other liabilities	Amortized cost
Trade payables and other liabilities	Other liabilities	Amortized cost
Short term debt	Other liabilities	Amortized cost
Long term debt	Other liabilities	Amortized cost
Trust Unit liability	Fair value through profit and loss ⁽ⁱⁱⁱ⁾	Fair value
Certain other liabilities	Other liabilities	Amortized cost
Derivatives	Fair value through profit and loss ⁽ⁱⁱⁱ⁾	Fair value

(i) Financial instruments designated at fair value through profit and loss.

(ii) Measured at fair value through other comprehensive income until realized through disposal or impairment.

(iii) Financial instruments required to be classified at fair value through profit and loss.

The Company has not classified any financial assets as held-to-maturity.

Fair Value The Company measures financial assets and liabilities under the following fair value hierarchy. The different levels have been defined as follows:

- Fair Value Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Fair Value Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Fair Value Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Determination of fair value and the resulting hierarchy requires the use of observable market data whenever available. The classification of a financial instrument in the hierarchy is based upon the lowest level of input that is significant to the measurement of fair value.

Transaction costs other than those related to financial instruments classified as fair value through profit or loss, which are expensed as incurred, are capitalized to the carrying amount of the instrument and amortized using the effective interest method.

Gains and losses on fair value through profit or loss financial assets and financial liabilities are recognized in earnings before income taxes in the period in which they are incurred. Settlement date accounting is used to account for the purchase and sale of financial assets. Gains or losses between the trade date and settlement date on fair value through profit or loss financial assets are recorded in earnings before income taxes.

Valuation Process The determination of the fair value of financial instruments is performed by the Company's treasury and financial reporting departments on a quarterly basis. There was no change in the valuation techniques applied to financial instruments during the current year. The following table describes the valuation techniques used in the determination of the fair values of financial instruments:

Type	Valuation Approach
<i>Cash and Cash Equivalents, Short Term Investments, Security Deposits, Accounts Receivable, Credit Card Receivables, Bank Indebtedness, Trade Payables and Other Liabilities and Short Term Debt</i>	The carrying amount approximates fair value due to the short term maturity of these instruments.
<i>Franchise Loans Receivable</i>	The carrying amount approximates fair value as fluctuations in the forward interest rates would not have significant impacts on the valuation and the provisions recorded for all impaired receivables.
<i>Derivatives</i>	Specific valuation techniques used to value derivative financial instruments include: <ul style="list-style-type: none"> • Quoted market prices or dealer quotes for similar instruments; • Observable market information as well as valuations determined by external valuers with experience in the financial markets.
<i>Long Term Debt, Trust Unit Liability and certain Other Financial Instruments</i>	The fair value is based on the present value of contractual cash flows, discounted at the Company's current incremental borrowing rate for similar types of borrowing arrangements or, where applicable, quoted market prices.

Derecognition of Financial Instruments Financial assets are derecognized when the contractual rights to receive cash flows and benefits from the financial asset expire, or if the Company transfers the control or substantially all the risks and rewards of ownership of the financial asset to another party. The difference between the carrying amount of the financial asset and the sum of the consideration received and receivable is recognized in earnings before income taxes.

Financial liabilities are derecognized when obligations under the contract expire, are discharged or cancelled. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in earnings before income taxes.

Impairment of Financial Assets An assessment of whether there is objective evidence that a financial asset or a group of financial assets is impaired is performed at each balance sheet date. A financial asset or group of financial assets is considered to be impaired if one or more loss events that have an impact on the estimated future cash flows occur after their initial recognition and the loss can be reliably measured. If such objective evidence has occurred, the loss is based on the difference between the carrying amount of the financial asset, or portfolio of financial assets, and the respective estimated future cash flows discounted at the financial assets' original effective interest rate. Impairment losses are recorded in the consolidated statements of earnings with the carrying amount of the financial asset or group of financial assets reduced through the use of impairment allowance accounts.

In periods subsequent to the impairment where the impairment loss has decreased, and such decrease can be related objectively to an event occurring after the impairment was initially recognized, the previously recognized impairment loss is reversed through the consolidated statements of earnings. The impairment reversal is limited to the lesser of the decrease in impairment or the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortized cost would have been had the impairment not been recognized, after the reversal.

Notes to the Consolidated Financial Statements

Foreign Currency Translation The functional currency of the Company is the Canadian dollar.

The assets and liabilities of foreign operations that have a functional currency different from that of the Company, including goodwill and fair value adjustments arising on acquisition, are translated into Canadian dollars at the foreign currency exchange rate in effect at the balance sheet date. The resulting foreign currency exchange gains or losses are recognized in the foreign currency translation adjustment as part of other comprehensive income. When such foreign operation is disposed of, the related foreign currency translation reserve is recognized in net earnings as part of the gain or loss on disposal. On the partial disposal of such foreign operation, the relevant proportion is reclassified to net earnings.

Assets and liabilities denominated in U.S. dollars but held in foreign operations that have the same functional currency as the Company are translated into Canadian dollars at the foreign currency exchange rate in effect at the balance sheet date. The resulting foreign currency exchange gains or losses are recognized in operating income.

Revenues and expenses of foreign operations are translated into Canadian dollars at the foreign currency exchange rates that approximate the rates in effect at the dates when such items are transacted.

Short Term Employee Benefits Short term employee benefits include wages, salaries, compensated absences, profit-sharing and bonuses. Short term employee benefit obligations are measured on an undiscounted basis and are recognized in operating income as the related service is provided or capitalized if the service rendered is in connection with the creation of a tangible or intangible asset. A liability is recognized for the amount expected to be paid under short term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

Defined Benefit Post-Employment Plans The Company has a number of contributory and non-contributory defined benefit post-employment plans providing pension and other benefits to eligible employees. The defined benefit pension plans provide a pension based on length of service and eligible pay. The other defined benefits include health care, life insurance and dental benefits provided to eligible employees who retire at certain ages having met certain service requirements. The Company's net defined benefit plan obligations (assets) for each plan are actuarially calculated by a qualified actuary at the end of each annual reporting period using the projected unit credit method pro-rated based on service and management's best estimate of the discount rate, the rate of compensation increase, retirement rates, termination rates, mortality rates and expected growth rate of health care costs. The discount rate used to value the defined benefit plan obligation for accounting purposes is based on high quality corporate bonds denominated in the same currency with cash flows that match the terms of the defined benefit plan obligations. Past service costs (credits) arising from plan amendments are recognized in operating income in the year that they arise. The actuarially determined net interest costs on the net defined benefit plan obligation are recognized in net interest expense and other financing charges.

The fair values of plan assets are deducted from the defined benefit plan obligations to arrive at the net defined benefit plan obligations (assets). For plans that result in a net defined benefit asset, the recognized asset is limited to the present value of economic benefits available in the form of future refunds from the plan or reductions in future contributions to the plan (the "asset ceiling"). If it is anticipated that the Company will not be able to recover the value of the net defined benefit asset, after considering minimum funding requirements for future service, the net defined benefit asset is reduced to the amount of the asset ceiling. When the payment in the future of minimum funding requirements related to past service would result in a net defined benefit surplus or an increase in a surplus, the minimum funding requirements are recognized as a liability to the extent that the surplus would not be fully available as a refund or a reduction in future contributions.

Remeasurements including actuarial gains and losses, the effect of the asset ceiling (if applicable) and the impact of any minimum funding requirements are recognized through other comprehensive income and subsequently reclassified from accumulated other comprehensive income to retained earnings.

Other Long Term Employee Benefit Plans The Company offers other long term employee benefits including contributory long term disability benefits and non-contributory continuation of health care and dental benefits to employees who are on long term disability leave. As the amount of the long term disability benefit does not depend on length of service, the obligation is recognized when an event occurs that gives rise to an obligation to make payments. The accounting for other long term employee benefit plans is similar to the method used for defined benefit plans except that all actuarial gains and losses are recognized in operating income.

Defined Contribution Plans The Company maintains a number of defined contribution pension plans for employees in which the Company pays fixed contributions for eligible employees into a registered plan and has no further significant obligation to pay any further amounts. The costs of benefits for defined contribution plans are expensed as employees have rendered service.

Multi-Employer Pension Plans The Company participates in multi-employer pension plans (“MEPP”) which are accounted for as defined contribution plans. The Company’s responsibility to make contributions to these plans is limited to amounts established pursuant to its collective agreements. Defined benefit MEPPs are accounted for as defined contribution plans as adequate information to account for the Company’s participation in the plans is not available due to the size and number of contributing employers in the plans. The contributions made by the Company to MEPPs are expensed as contributions are due.

Termination Benefits Termination benefits are recognized as an expense at the earlier of when the Company can no longer withdraw the offer of those benefits and when the Company recognizes costs for a restructuring. Benefits payable are discounted to their present value when the effect of the time value of money is material.

Equity-Settled Share-Based Compensation Plans Stock options, Restricted Share Units (“RSUs”), Performance Share Units (“PSUs”), Director Deferred Share Units (“DSUs”) and Executive Deferred Share Units (“EDSUs”) issued by the Company are settled in common shares and are accounted for as equity-settled awards.

Stock options outstanding have a seven year term to expiry, vest 20% cumulatively on each anniversary date of the grant and are exercisable at the designated common share price, which is based on the greater of the volume weighted average trading prices of the GWL or Loblaw common shares for either the five trading days prior to the date of grant or the trading day immediately preceding the grant date. The fair value of each tranche of options granted is measured separately at the grant date using a Black-Scholes option pricing model, and includes the following assumptions:

- The expected dividend yield is estimated based on the expected annual dividend prior to the option grant date and the closing share price as at the option grant date;
- The expected share price volatility is estimated based on the Company’s historical volatility over a period consistent with the expected life of the options;
- The risk-free interest rate is estimated based on the Government of Canada bond yield in effect at the grant date for a term to maturity equal to the expected life of the options; and
- The effect of expected exercise of options prior to expiry is incorporated into the weighted average expected life of the options, which is based on historical experience and general option holder behaviour.

RSUs and PSUs vest after the end of a three year performance period. The number of PSUs that vest is based on the achievement of specified performance measures. The fair value of each RSU and PSU granted is measured separately at the grant date based on the market value of a GWL or Loblaw common share less the net present value of the expected dividend stream at the date on which RSUs and PSUs are awarded to each participant.

Notes to the Consolidated Financial Statements

GWL and Loblaw established trusts for each of their RSU and PSU plans to facilitate the purchase of shares for future settlement upon vesting. Each company is the sponsor of their respective trusts and has assigned Computershare Trust Company of Canada as the trustee. GWL and Loblaw fund the purchase of shares for settlement and earn management fees from the trusts. The trusts are considered structured entities and are consolidated in the Company's financial statements with the cost of the acquired shares recorded at book value as a reduction to share capital. Any premium on the acquisition of the shares above book value is applied to retained earnings until the shares are issued to settle RSU and PSU obligations.

Members of GWL's and Loblaw's Board, who are not management, may elect to receive a portion of their annual retainers and fees in the form of DSUs. Eligible executives of the Company may elect to defer up to 100% of the Short Term Incentive Plan earned in any year into the EDSU plan. Dividends paid earn fractional DSUs and EDSUs, respectively and are treated as capital transactions. DSUs and EDSUs vest upon grant.

The compensation expense for equity-settled plans is prorated over the vesting or performance period, with a corresponding increase to contributed surplus. Forfeitures are estimated at the grant date and are revised to reflect changes in expected or actual forfeitures.

Upon exercise of options, the amount accumulated in contributed surplus for the award plus the cash received upon exercise is recognized as an increase in share capital. Upon settlement of RSUs and PSUs, the amount accumulated in contributed surplus for the award is reclassified to share capital, with any premium or discount applied to retained earnings.

Cash-Settled Share-Based Compensation Plans Unit Options, Restricted Units, Performance Units and Trustee Deferred Units issued by Choice Properties and certain DSUs are accounted for as cash-settled awards.

The fair value of the amount payable to award recipients in respect of these cash-settled awards plan is remeasured at each balance sheet date, and a compensation expense is recognized in selling, general and administrative expenses ("SG&A") over the vesting period for each tranche with a corresponding change in the liability.

Employee Share Ownership Plan ("ESOP") GWL's and Loblaw's contributions to the ESOPs are measured at cost and recorded as compensation expense in operating income when the contribution is made. The ESOPs are administered through a trust which purchases GWL's and Loblaw's common shares on the open market on behalf of its employees.

Accounting Standards Implemented in 2016

Presentation of Financial Statements The Company implemented the amendments to IAS 1, "Presentation of Financial Statements", effective January 1, 2016. There was no significant impact on the Company's consolidated financial statements as a result of the implementation of this amendment.

Changes to Significant Accounting Policies

Income Taxes In November 2016, the IFRS Interpretations Committee issued its agenda decision related to the expected manner of recovery of indefinite life intangible assets when measuring deferred income taxes in accordance with IAS 12, "Income Taxes", and clarified its interpretation that an indefinite life intangible asset does not have an unlimited life and its economic benefit flows to an entity in future periods through use and not just through future sale. Accordingly, it is appropriate to measure the associated deferred income tax liability at the income tax rate applicable to ordinary taxable income expected to apply in the years in which the temporary differences are expected to be recovered or settled. Loblaw's accounting policy reflected an accepted view that an indefinite life intangible will be recovered through its disposition and was using a capital gains tax rate to measure deferred income taxes associated with its indefinite life intangible assets. Loblaw implemented this guidance in the fourth quarter of 2016 on a retrospective basis as an accounting policy change in accordance with IAS 8, "Accounting Policies, Changes to Accounting Estimates and Errors". The impact of this change was as follows:

Consolidated Statement of Earnings and Comprehensive Income

Increase (Decrease)		
(\$ millions except where otherwise indicated)	2015	
Income tax ⁽ⁱ⁾	\$	34
Net earnings	\$	(34)
Other comprehensive income	\$	(34)
Net earnings per common share (\$)		
Basic	\$	(0.12)
Diluted	\$	(0.12)

Consolidated Balance Sheets

Increase (Decrease)	As at	
(\$ millions)	Dec. 31, 2015	Dec. 31, 2014
Goodwill	\$ 418	\$ 418
Deferred income taxes	\$ 458	\$ 424
Equity	\$ (40)	\$ (6)

(i) Relates to the remeasurement of deferred income tax liabilities as a result of the Alberta statutory corporate income tax rate change in 2015.

Changes to Accounting Estimates

Fixed Assets In the second quarter of 2016, Loblaw reassessed and revised the useful life of certain classes of equipment and fixtures from eight to ten years. This revision represents a change in estimate resulting in a current year reduction of depreciation and amortization expense, related to these assets, of approximately \$66 million compared to 2015.

Notes to the Consolidated Financial Statements

Note 3. Critical Accounting Estimates and Judgments

The preparation of the consolidated financial statements requires management to make estimates and judgments in applying the Company's accounting policies that affect the reported amounts and disclosures made in the consolidated financial statements and accompanying notes.

Within the context of these consolidated financial statements, a judgment is a decision made by management in respect of the application of an accounting policy, a recognized or unrecognized financial statement amount and/or note disclosure, following an analysis of relevant information that may include estimates and assumptions. Estimates and assumptions are used mainly in determining the measurement of balances recognized or disclosed in the consolidated financial statements and are based on a set of underlying data that may include management's historical experience, knowledge of current events and conditions and other factors that are believed to be reasonable under the circumstances. Management continually evaluates the estimates and judgments it uses.

The following are the accounting policies subject to judgments and key sources of estimation uncertainty that the Company believes could have the most significant impact on the amounts recognized in the consolidated financial statements. The Company's significant accounting policies are disclosed in note 2.

Basis of Consolidation

Judgments Made in Relation to Accounting Policies Applied The Company uses judgment in determining the entities that it controls and therefore consolidates. The Company controls an entity when the Company has the existing rights that give it the current ability to direct the activities that significantly affect the entity's returns. The Company consolidates all of its wholly-owned subsidiaries. Judgment is applied in determining whether the Company controls the entities in which it does not have ownership rights or does not have full ownership rights. Most often, judgment involves reviewing contractual rights to determine if rights are participating (giving power over the entity) or protective rights (protecting the Company's interest without giving it power).

Inventories

Key Sources of Estimation Inventories are carried at the lower of cost and net realizable value which requires the Company to utilize estimates related to fluctuations in shrink, future retail prices, the impact of vendor rebates on cost, seasonality and costs necessary to sell the inventory.

Impairment of non-financial assets (goodwill, intangible assets, fixed assets and investment properties)

Judgments Made in Relation to Accounting Policies Applied Management is required to use judgment in determining the grouping of assets to identify their CGUs for the purposes of testing fixed assets for impairment. Judgment is further required to determine appropriate groupings of CGUs for the level at which goodwill and intangible assets are tested for impairment. Loblaw has determined that each location is a separate CGU for purposes of fixed asset impairment testing. For the purpose of goodwill and indefinite life intangible assets impairment testing, CGUs are grouped at the lowest level at which goodwill and indefinite life intangible assets are monitored for internal management purposes. In addition, judgment is used to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation In determining the recoverable amount of a CGU or a group of CGUs, various estimates are employed. The Company determines fair value less costs to sell using such estimates as market rental rates for comparable properties, recoverable operating costs for leases with tenants, non-recoverable operating costs, discount rates, capitalization rates and terminal capitalization rates. The Company determines value in use by using estimates including projected future revenues, earnings and capital investment consistent with strategic plans presented to GWL's and Loblaw's Boards. Discount rates are consistent with external industry information reflecting the risk associated with the specific cash flows.

Franchise loans receivable and certain other financial assets

Judgments Made in Relation to Accounting Policies Applied Management reviews franchise loans receivable, trade receivables and certain other financial assets relating to Loblaw's franchise business at each balance sheet date utilizing judgment to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation Management determines the initial fair value of Loblaw's franchise loans and certain other financial assets using discounted cash flow models. The process of determining these fair values requires management to make estimates of a long term nature regarding discount rates, projected revenues and margins, as applicable. These estimates are derived from past experience, actual operating results and budgets.

Customer Loyalty Awards Programs

Key Sources of Estimation Loblaw defers revenue equal to the fair value of the award points earned by loyalty program members at the time of award. Loblaw determines fair value using estimates such as breakage (the amount of points that will never be redeemed) and the estimated retail value per point on redemption. The estimated fair value per point is based on the program reward schedule, which for the *PC Points* and *PC Plus* programs is \$1 for every 1,000 points. For the *Shoppers Optimum* program, the estimated fair value is determined based on the expected weighted average redemption levels for future redemptions, including special redemption events. Breakage rates are primarily based on historical redemption experience. The trends in breakage are reviewed on an ongoing basis and the estimated retail value per point is adjusted based on expected future activity.

Income and other taxes

Judgments Made in Relation to Accounting Policies Applied The calculation of current and deferred income taxes requires management to make certain judgments regarding the tax rules in jurisdictions where the Company performs activities. Application of judgments is required regarding the classification of transactions and in assessing probable outcomes of claimed deductions including expectations about future operating results, the timing and reversal of temporary differences and possible audits of income tax and other tax filings by the tax authorities.

Note 4. Future Accounting Standards

The future accounting standards noted below will impact the Company's business processes, internal controls over financial reporting, data systems, and information technology, as well as financing and compensation arrangements. As a result, the Company has developed comprehensive project plans to guide the implementations.

IFRS 15 In 2014, the IASB issued IFRS 15 "Revenue from Contracts with Customers" ("IFRS 15"), replacing IAS 18, "Revenue", IAS 11, "Construction Contracts", and related interpretations. IFRS 15 provides a comprehensive framework for the recognition, measurement and disclosure of revenue from contracts with customers, excluding contracts within the scope of the accounting standards on leases, insurance contracts and financial instruments. IFRS 15 becomes effective for annual periods beginning on or after January 1, 2018. IFRS 15 is to be applied retrospectively using either the retrospective or cumulative effect method. While early adoption is permitted, the Company will not early adopt IFRS 15.

The Company has completed a preliminary assessment of the potential impact of the adoption of IFRS 15 on its consolidated financial statements.

The Company expects that the implementation of IFRS 15 will impact Loblaw's allocation of revenue that is deferred in relation to its customer loyalty award programs. Revenue is currently allocated to the customer loyalty awards using the residual fair value method. Under IFRS 15, consideration will be allocated between the loyalty program awards and the goods or services the awards were earned on, based on their relative stand-alone selling prices. The Company is currently assessing the impact of this change on its consolidated financial statements.

Notes to the Consolidated Financial Statements

The Company is still assessing the impacts of IFRS 15, if any, on Loblaw's franchise arrangements with non-consolidated stores. The Company does not expect the implementation of IFRS 15 to otherwise have a significant impact on its Weston Foods segment or Loblaw's Retail, Financial Services or Choice Properties segment revenue streams, however the detailed assessment is ongoing.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients available under the standard. The Company expects to disclose additional detailed information, including any exemptions elected and estimated quantitative financial effects, before the adoption of IFRS 15.

IFRS 9 In 2014, the IASB issued IFRS 9, "Financial Instruments" ("IFRS 9"), replacing IAS 39, "Financial Instruments: Recognition and Measurement" ("IAS 39"), and related interpretations. The standard includes revised guidance on the classification and measurement of financial assets, including impairment and a new general hedge accounting model. IFRS 9 becomes effective for annual periods beginning on or after January 1, 2018, and is to be applied retrospectively with the exception of the general hedging requirements which are to be applied prospectively. While early adoption is permitted, the Company will not early adopt IFRS 9.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 9 on its consolidated financial statements based on its positions at December 31, 2016 and hedging relationships designated during 2016 under IAS 39, which are discussed below.

Classification and measurement IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics. IFRS 9 largely retains the existing requirements in IAS 39 for the classification of financial liabilities. Based on its preliminary assessment, the Company does not believe that the new classification requirements will have a significant impact on its consolidated financial statements.

Impairment IFRS 9 replaces the 'incurred loss' model in IAS 39 with a forward-looking 'expected credit loss' ("ECL") model. Applying the ECL model will require considerable judgment, including consideration of how changes in economic factors affect ECLs, which will be determined on a probability-weighted basis. The new impairment model will apply to financial assets measured at amortized cost or those measured at fair value through other comprehensive income, except for investments in equity instruments, and to contract assets.

The Company expects that the ECL model will change the valuation of Loblaw's Financial Services segment credit losses on credit card receivables. The Company believes that impairment losses are likely to increase and become more volatile for assets in the scope of the IFRS 9 impairment model. The Company is currently assessing the impact of this change on its consolidated financial statements and is continuing to assess the impact of the ECL model on its other financial assets.

General hedging IFRS 9 will require the Company to ensure that hedge accounting relationships are aligned with the Company's risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness. The Company's preliminary assessment indicates that the types of hedge accounting relationships that the Company currently designates should be capable of meeting the requirements of IFRS 9 once the Company completes certain planned changes to its internal documentation and monitoring processes.

The Company has not yet decided whether it will use the practical expedients available under the standard. The Company expects to disclose additional detailed information, including any practical expedients and estimated quantitative financial effects, before the adoption of IFRS 9.

IFRS 16 In 2016, the IASB issued IFRS 16, “Leases” (“IFRS 16”), replacing IAS 17, “Leases” and related interpretations. The standard introduces a single on-balance sheet recognition and measurement model for lessees, eliminating the distinction between operating and finance leases. Lessors continue to classify leases as finance and operating leases. IFRS 16 becomes effective for annual periods beginning on or after January 1, 2019. For leases where the Company is the lessee it has the option of adopting a full retrospective approach or a modified retrospective approach on transition to IFRS 16. While early adoption is permitted if IFRS 15 has been adopted, the Company will not early adopt IFRS 16.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 16 on its consolidated financial statements.

The Company expects the adoption of IFRS 16 will have a significant impact on the Company as it will recognize new assets and liabilities for its operating leases of property, buildings, vehicles and equipment. In addition, the nature and timing of expenses related to those leases will change as IFRS 16 replaces the straight-line operating lease expense with a depreciation charge for right-of-use assets and interest expense on lease liabilities. No significant impacts are expected for the Company’s finance leases or leases where the Company is the lessor.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients under the standard. The Company expects to disclose additional detailed information, including its transition method, any practical expedients elected and estimated quantitative financial effects, before the adoption of IFRS 16.

Note 5. Business Acquisitions

Acquisition of QHR Corporation In 2016, Loblaw, through its wholly-owned subsidiary Shoppers Drug Mart, completed the acquisition of all of the issued and outstanding common shares of QHR Corporation (“QHR”), a publicly traded healthcare technology company. The shares of QHR were acquired for cash consideration of approximately \$167 million. The preliminary purchase price allocation, which has not yet been finalized, is as follows:

(\$ millions)

Net assets acquired:		
Cash and cash equivalents	\$	14
Accounts receivable and Prepaid expenses		2
Fixed assets		2
Intangible assets		72
Goodwill		99
Trade payables and other liabilities		(3)
Deferred income taxes		(14)
Other liabilities		(5)
Total net assets acquired	\$	167

Goodwill is attributable to synergies expected from integrating QHR into Loblaw’s existing business. The goodwill is not deductible for tax purposes.

Consolidation of Franchises Loblaw accounts for the consolidation of existing franchises as business acquisitions. During the year, Loblaw consolidated its franchises as of the date the franchisee entered into a new simplified franchise agreement with Loblaw. The assets acquired and liabilities assumed through the consolidation were valued at the acquisition date using fair values, which approximate the franchise carrying values at the date of acquisition. The results of operations of the acquired franchises were included in Loblaw’s results of operations from the date of acquisition.

Notes to the Consolidated Financial Statements

The following table summarizes the amounts recognized for the assets acquired, the liabilities assumed and the non-controlling interests recognized at the acquisition dates during the years ended as follows:

(\$ millions)	2016	2015
Net assets acquired:		
Cash and cash equivalents	\$ 42	\$ 33
Inventories	72	46
Fixed assets	76	52
Trade payables and other liabilities ⁽ⁱ⁾	(67)	(33)
Other liabilities ⁽ⁱ⁾	(107)	(84)
Non-controlling interests	(16)	(14)
Total net assets acquired	\$	\$

(i) On consolidation, trade payables and other liabilities and other liabilities eliminate against existing accounts receivable, franchise loans receivable and franchise investments held by Loblaw.

Other Business Acquisitions In 2016, Loblaw finalized the purchase price allocation related to the acquisition of a grocery store in 2015. Loblaw acquired the net assets of the grocery store for total consideration of \$41 million. The final purchase price allocation was as follows:

(\$ millions)		
Net assets acquired:		
Inventories	\$	1
Fixed assets		16
Other assets		3
Goodwill		21
Total net assets acquired	\$	41

Goodwill is attributable to synergies expected from integrating the store into Loblaw's existing franchise network. The goodwill is deductible for tax purposes.

Note 6. Net Interest Expense and Other Financing Charges

The components of net interest expense and other financing charges were as follows:

(\$ millions)	2016	2015
Interest expense:		
Long term debt ⁽ⁱ⁾	\$ 536	\$ 555
Fair value adjustment of the Trust Unit liability (note 31)	79	55
Forward sale agreement ⁽ⁱⁱ⁾	30	3
Borrowings related to credit card receivables	27	37
Trust Unit distributions	33	31
Independent funding trusts	15	14
Post-employment and other long term employee benefits (note 27)	12	14
Dividends on capital securities		8
Bank indebtedness	6	6
Capitalized interest (capitalization rate 3.6% (2015 – 5.7%)) (notes 14 & 16)	(4)	(5)
	\$ 734	\$ 718
Interest income:		
Accretion income	\$ (15)	\$ (21)
Short term interest income	(16)	(15)
Security deposits		(1)
Derivative financial instruments ⁽ⁱⁱⁱ⁾	(3)	
	\$ (34)	\$ (37)
Net interest expense and other financing charges	\$ 700	\$ 681

(i) Included in 2015 is accelerated amortization of deferred financing costs of \$15 million, related to the early repayment of Loblaw's \$3.5 billion unsecured term loan facility, obtained in connection with the acquisition of Shoppers Drug Mart (see note 22).

(ii) Included a non-cash charge of \$53 million (2015 – \$26 million) related to the fair value adjustment of the forward sale agreement for 9.6 million Loblaw common shares (see note 31). The fair value adjustment of the forward sale agreement is non-cash and results from changes in the value of the underlying Loblaw common shares. At maturity, any cash paid under the forward sale agreement could be offset by the sale of the underlying Loblaw common shares. Also included is forward accretion income of \$40 million (2015 – \$40 million), and the forward fee of \$17 million (2015 – \$17 million), associated with the forward sale agreement.

(iii) Represents a realized fair value gain of \$3 million related to Choice Properties bond forward agreements settled in 2016 (see note 31).

Notes to the Consolidated Financial Statements

Note 7. Income Taxes

The components of income taxes recognized in the consolidated statements of earnings were as follows:

(\$ millions)	2016	2015 ⁽ⁱ⁾
Current income taxes		
Current period	\$ 600	\$ 363
Adjustment in respect of prior periods	4	5
Deferred income taxes		
Origination and reversal of temporary differences	(152)	(23)
Effect of change in income tax rates ⁽ⁱⁱ⁾	3	79
Adjustment in respect of prior periods	10	(6)
Income taxes	\$ 465	\$ 418

(i) Certain comparative figures have been restated (see note 2).

(ii) In 2016, the Government of New Brunswick announced a 2.0% increase in the provincial statutory corporate income tax rate from 12.0% to 14.0%. Loblaw recorded a charge of \$3 million related to the remeasurement of its deferred tax liabilities in 2016. In 2015, the Government of Alberta announced a 2.0% increase in the provincial statutory corporate income tax rate from 10.0% to 12.0%. The Company recorded a charge of \$79 million related to the remeasurement of deferred tax liabilities in 2015.

Income tax expense recognized in other comprehensive income was as follows:

(\$ millions)	2016	2015
Net defined benefit plan actuarial gains (note 27)	\$ 10	\$ 52
Other comprehensive income	\$ 10	\$ 52

The effective income tax rates in the consolidated statements of earnings were reported at rates different than the weighted average basic Canadian federal and provincial statutory income tax rates for the following reasons:

	2016	2015 ⁽ⁱ⁾
Weighted average basic Canadian federal and provincial statutory income tax rate	27.0%	26.2%
Net increase (decrease) resulting from:		
Earnings in jurisdictions taxed at rates different from the Canadian statutory income tax rates		0.5
Impact of foreign currency translation	0.2	(1.6)
Non-taxable and non-deductible amounts		0.6
Impact of fair value adjustment of Trust Unit liability	1.4	1.3
Impact of statutory income tax rate changes on deferred income tax balances	0.2	6.4
Adjustments in respect of prior periods	1.0	(0.1)
Other	0.1	0.2
Effective income tax rate applicable to earnings before income taxes	29.9%	33.5%

(i) Certain comparative figures have been restated (see note 2).

Deferred income tax assets which were not recognized on the consolidated balance sheets were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Deductible temporary differences	\$ 48	\$ 43
Income tax losses and credits	103	82
Unrecognized deferred income tax assets	\$ 151	\$ 125

The income tax losses and credits expire in the years 2026 to 2036. The deductible temporary differences do not expire under current income tax legislation. Deferred income tax assets were not recognized in respect of these items because it is not probable that future taxable income will be available to the Company to utilize the benefits.

Deferred income tax assets and liabilities recognized on the consolidated balance sheets were attributable to the following:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015 ⁽ⁱ⁾
Trade payables and other liabilities	\$ 63	\$ 93
Other liabilities	320	339
Fixed assets	(569)	(550)
Goodwill and intangible assets	(2,090)	(2,226)
Other assets	55	63
Non-capital losses carried forward (expiring 2030 to 2036)	94	51
Capital losses carried forward	24	23
Other	(66)	(85)
Net deferred income tax liabilities	\$ (2,169)	\$ (2,292)
Recorded on the consolidated balance sheets as follows:		
Deferred income tax assets	\$ 201	\$ 156
Deferred income tax liabilities	(2,370)	(2,448)
Net deferred income tax liabilities	\$ (2,169)	\$ (2,292)

(i) Certain comparative figures have been restated (see note 2).

Notes to the Consolidated Financial Statements

Note 8. Basic and Diluted Net Earnings per Common Share

(\$ millions except where otherwise indicated)	2016	2015 ⁽ⁱ⁾
Net earnings attributable to shareholders of the Company	\$ 550	\$ 511
Prescribed dividends on preferred shares in share capital	(44)	(44)
Net earnings available to common shareholders of the Company	\$ 506	\$ 467
Reduction in net earnings due to dilution at Loblaw	(5)	(3)
Net earnings available to common shareholders for diluted earnings per share	\$ 501	\$ 464
Weighted average common shares outstanding (in millions) (note 24)	127.7	127.7
Dilutive effect of share-based compensation ⁽ⁱⁱ⁾ (in millions)	0.6	0.5
Weighted average common shares outstanding ⁽ⁱⁱⁱ⁾ (in millions)	128.3	128.2
Basic net earnings per common share (\$)	\$ 3.96	\$ 3.66
Diluted net earnings per common share (\$)	\$ 3.90	\$ 3.62

(i) Certain comparative figures have been restated (see note 2).

(ii) Excluded from the computation of diluted net earnings per common share were 316,643 (2015 – 347,225) potentially dilutive instruments, as they were anti-dilutive.

(iii) Includes impact of dilutive instruments for purposes of calculating diluted net earnings per common share.

Note 9. Cash and Cash Equivalents, Short Term Investments and Security Deposits

The components of cash and cash equivalents, short term investments and security deposits were as follows:

Cash and Cash Equivalents

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Cash	\$ 684	\$ 508
Cash equivalents:		
Bankers' acceptances	492	331
Government treasury bills	208	225
Corporate commercial paper	176	193
Bank term deposits		136
Government agency securities		20
Cash and cash equivalents	\$ 1,560	\$ 1,413

Short Term Investments

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Bankers' acceptances	\$ 306	\$ 52
Government treasury bills	341	562
Corporate commercial paper	324	222
Government agency securities	38	324
Other	2	6
Short term investments	\$ 1,011	\$ 1,166

Security Deposits

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Cash	\$ 49	\$ 47
Government treasury bills	40	36
Government agency securities		5
Security deposits	\$ 89	\$ 88

As at year end 2016, GWL and Loblaw had agreements to cash collateralize certain uncommitted credit facilities up to amounts of \$45 million (2015 – \$45 million) and \$103 million (2015 – \$149 million), respectively. As at year end 2016, GWL and Loblaw had \$45 million (2015 – \$45 million) and \$4 million (2015 – \$2 million) deposited with major financial institutions, respectively, and classified as security deposits on the consolidated balance sheets.

Note 10. Accounts Receivable

The following is an aging of the Company's accounts receivable:

(\$ millions)	Dec. 31, 2016				Dec. 31, 2015			
	0 - 90 days	> 90 days	> 180 days	Total	0 - 90 days	> 90 days	> 180 days	Total
Accounts receivable	\$ 1,165	\$ 42	\$ 77	\$ 1,284	\$ 1,356	\$ 58	\$ 64	\$ 1,478

The following are continuities of the Company's allowances for uncollectable accounts receivable for the years ended December 31, 2016 and December 31, 2015:

(\$ millions)	2016	2015
Allowance, beginning of year	\$ (106)	\$ (99)
Net write-offs (additions)	31	(7)
Allowance, end of year	\$ (75)	\$ (106)

Credit risk associated with accounts receivable is discussed in note 32.

Note 11. Credit Card Receivables

The components of credit card receivables were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Gross credit card receivables	\$ 2,978	\$ 2,844
Allowance for credit card receivables	(52)	(54)
Credit card receivables	\$ 2,926	\$ 2,790
Securitized to independent securitization trusts:		
Securitized to <i>Eagle Credit Card Trust</i> [®]	\$ 650	\$ 650
Securitized to Other Independent Securitization Trusts	665	550
Total securitized to independent securitization trusts	\$ 1,315	\$ 1,200

Notes to the Consolidated Financial Statements

Loblaw, through PC Bank, participates in various securitization programs that provide a source of funds for the operation of its credit card business. PC Bank maintains and monitors the co-ownership interest in credit card receivables with independent securitization trusts, including *Eagle* and the Other Independent Securitization Trusts, in accordance with its financing requirements.

The associated liability of *Eagle* is recorded in long term debt (see note 22). The associated liabilities of credit card receivables securitized to the Other Independent Securitization Trusts are recorded in short term debt (see note 21).

Loblaw has arranged letters of credit on behalf of PC Bank, for the benefit of the Independent Securitization Trusts (see note 34).

Under its securitization programs, PC Bank is required to maintain, at all times, a credit card receivable pool balance equal to a minimum of 107% of the outstanding securitized liability. PC Bank was in compliance with this requirement as at year end 2016 and throughout the year.

The following is an aging of gross credit card receivables:

(\$ millions)	As at Dec. 31, 2016				Dec. 31, 2015			
	1-90 days		> 90 days	Total	1-90 days		> 90 days	Total
	Current	past due	past due		Current	past due	past due	
Gross credit card receivables	\$ 2,791	\$ 156	\$ 31	\$ 2,978	\$ 2,652	\$ 162	\$ 30	\$ 2,844

The following are continuities of allowances for credit card receivables:

(\$ millions)	2016	2015
Allowance, beginning of year	\$ (54)	\$ (54)
Provision for losses	(120)	(118)
Recoveries	(19)	(16)
Write-offs	141	134
Allowance, end of year	\$ (52)	\$ (54)

The allowances for credit card receivables recorded in credit card receivables on the consolidated balance sheets are maintained at a level which is considered adequate to absorb credit related losses on credit card receivables.

Note 12. Inventories

The components of inventories were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Raw materials and supplies	\$ 78	\$ 77
Finished goods	4,481	4,440
Inventories	\$ 4,559	\$ 4,517

As at year end 2016, inventories included a charge of \$22 million (2015 – \$85 million) recorded by Loblaw for the write-down of inventories below cost to net realizable value. The write-down was included in cost of inventories sold in the consolidated statements of earnings. There were no reversals of previously recorded write-downs of inventories during 2016 or 2015.

Note 13. Assets Held for Sale

Loblaw classifies certain assets, primarily land and buildings, that it intends to dispose of in the next 12 months, as assets held for sale. These assets were previously used in Loblaw's retail business segment. In 2016, Loblaw recorded a gain of \$5 million (2015 – \$1 million) from the sale of these assets. There were no impairment or other charges recognized on these properties during 2016 or 2015.

Note 14. Fixed Assets

The following is a continuity of the cost and accumulated depreciation and impairment losses of fixed assets for the year ended December 31, 2016:

(\$ millions)	Land	Buildings	Equipment and fixtures	Leasehold improvements	Finance leases - land, buildings, equipment and fixtures	Assets under construction	Total
Cost, beginning of year	\$ 1,906	\$ 8,056	\$ 7,469	\$ 1,878	\$ 884	\$ 777	\$ 20,970
Additions	7	49	209	78	35	782	1,160
Disposals	(1)	(28)	(215)	(29)		(10)	(283)
Transfer to investment properties	(27)	(77)				(8)	(112)
Transfer from assets under construction	69	331	333	48		(781)	
Business acquisitions			76	2	1		79
Foreign exchange		(4)	(16)			(5)	(25)
Cost, end of year	\$ 1,954	\$ 8,327	\$ 7,856	\$ 1,977	\$ 920	\$ 755	\$ 21,789
Accumulated depreciation and impairment losses, beginning of year	\$ 3	\$ 2,958	\$ 5,550	\$ 758	\$ 339	\$ 10	\$ 9,618
Depreciation		212	450	162	67		891
Impairment losses		24	43	16	4		87
Reversal of impairment losses	(3)	(10)	(15)				(28)
Disposals		(22)	(210)	(26)		(2)	(260)
Transfer to investment properties		(39)					(39)
Foreign exchange		(2)	(12)				(14)
Accumulated depreciation and impairment losses, end of year		\$ 3,121	\$ 5,806	\$ 910	\$ 410	\$ 8	\$ 10,255
Carrying amount as at:							
December 31, 2016	\$ 1,954	\$ 5,206	\$ 2,050	\$ 1,067	\$ 510	\$ 747	\$ 11,534

Notes to the Consolidated Financial Statements

The following is a continuity of the cost and accumulated depreciation and impairment losses of fixed assets for the year ended December 31, 2015:

(\$ millions)	Land	Buildings	Equipment and fixtures	Leasehold improvements	Finance leases - land, buildings, equipment and fixtures	Assets under construction	Total
Cost, beginning of year	\$ 1,828	\$ 7,649	\$ 6,874	\$ 1,779	\$ 818	\$ 723	\$ 19,671
Additions	2	1	157	114	103	978	1,355
Disposals		(1)	(102)	(53)	(37)	(10)	(203)
Transfer to assets held for sale			(2)				(2)
Transfer to investment properties	(10)	(29)					(39)
Transfer from assets under construction	77	402	417	37		(933)	
Transfer from intangible assets			1				1
Business acquisitions	8	9	54	1			72
Foreign exchange	1	25	70			19	115
Cost, end of year	\$ 1,906	\$ 8,056	\$ 7,469	\$ 1,878	\$ 884	\$ 777	\$ 20,970
Accumulated depreciation and impairment losses, beginning of year	\$ 3	\$ 2,740	\$ 5,054	\$ 631	\$ 295	\$ 10	\$ 8,733
Depreciation		211	504	161	58		934
Impairment losses		19	42	13			74
Reversal of impairment losses		(14)		(1)			(15)
Disposals		(2)	(99)	(46)	(14)		(161)
Transfer to investment properties		(7)					(7)
Foreign exchange		11	49				60
Accumulated depreciation and impairment losses, end of year	\$ 3	\$ 2,958	\$ 5,550	\$ 758	\$ 339	\$ 10	\$ 9,618
Carrying amount as at:							
December 31, 2015	\$ 1,903	\$ 5,098	\$ 1,919	\$ 1,120	\$ 545	\$ 767	\$ 11,352

Assets Held under Finance Leases The Company leases various land and buildings and equipment and fixtures under a number of finance lease arrangements. As at year end 2016, the net carrying amount of leased land and buildings was \$468 million (2015 – \$479 million) and the net carrying amount of leased equipment and fixtures was \$42 million (2015 – \$66 million).

Assets under Construction The cost of additions to properties under construction for 2016 was \$782 million (2015 – \$978 million). Included in this amount were capitalized borrowing costs of \$4 million (2015 – \$4 million) with a weighted average capitalization rate of 3.6% (2015 – 5.7%) (see note 6).

Security and Assets Pledged As at year end 2016, Loblaw had fixed assets with a carrying amount of \$243 million (2015 – \$231 million) which were encumbered by mortgages of \$78 million (2015 – \$82 million) (see note 22).

Fixed Asset Commitments As at year end 2016, the Company had entered into commitments of \$167 million (2015 – \$169 million) for the construction, expansion and renovation of buildings and the purchase of real property.

Impairment Losses and Reversals In 2016, Loblaw recorded \$41 million (2015 – \$18 million) of impairment losses on fixed assets in respect of 24 CGUs (2015 – eight CGUs) in its Retail segment. The recoverable amount was based on the greater of the CGU's fair value less costs to sell and its value in use. Approximately 21% (2015 – 75%) of impaired CGUs had carrying values which were \$14 million (2015 – \$14 million) greater than their fair value less costs to sell. The remaining 79% (2015 – 25%) of impaired CGUs had carrying values which were \$27 million (2015 – \$4 million) greater than their value in use.

In 2016, Loblaw recorded \$13 million (2015 – \$15 million) of impairment reversals on fixed assets in respect of six CGUs (2015 – six CGUs) in its Retail segment. Impairment reversals are recorded where the recoverable amount of the retail location exceeds its carrying amount. All CGUs (2015 – 50%) with impairment reversals had fair value less costs to sell which were \$13 million (2015 – \$7 million) greater than their carrying values. No CGUs (2015 – 50%) with impairment reversals had value in use which were greater than their carrying values (2015 – \$8 million).

When determining the value in use of a retail location, Loblaw develops a discounted cash flow model for each CGU. The duration of the cash flow projections for individual CGUs varies based on the remaining useful life of the significant assets within the CGU. Sales forecasts for cash flows are based on actual operating results, operating budgets, and long term growth rates that were consistent with industry averages, all of which are consistent with strategic plans presented to Loblaw's Board. The estimate of the value in use of the relevant CGUs was determined using a pre-tax discount rate of 8.0% to 8.5% at the end of 2016 (2015 – 8.0% to 8.5%).

In 2016, an ancillary healthcare business triggered for impairment testing and an impairment was identified. As a result Loblaw recorded an impairment charge of \$15 million (2015 – nil) in fixed assets.

In 2016, Loblaw incurred additional impairment losses of \$13 million (2015 – \$9 million) related to store closures, renovations and conversions of retail locations. Impairment losses are recorded where the carrying amount of the retail location exceeds its recoverable amount.

In 2015, Loblaw recorded impairment losses on its fixed assets of \$23 million relating to the announced closures of approximately 52 unprofitable retail locations across a range of banners and formats, and \$24 million relating to the anticipated sale of certain assets of the Shoppers ancillary healthcare businesses (see note 36). No additional impairment amounts relating to these initiatives were recorded in 2016.

Note 15. Investment Properties

The following are continuities of the cost and accumulated depreciation and impairment losses of investment properties for the years ended December 31, 2016 and December 31, 2015:

(\$ millions)	2016	2015
Cost, beginning of year	\$ 236	\$ 255
Additions	2	
Disposals	(19)	(5)
Transfer from fixed assets	112	39
Transfer to assets held for sale	(7)	(53)
Cost, end of year	\$ 324	\$ 236
Accumulated depreciation and impairment losses, beginning of year	\$ 76	\$ 70
Depreciation	2	3
Impairment losses	2	12
Reversal of impairment losses		(1)
Disposals	(9)	(3)
Transfer from fixed assets	39	7
Transfer to assets held for sale	(4)	(12)
Accumulated depreciation and impairment losses, end of year	\$ 106	\$ 76

(\$ millions)	As at Dec. 31, 2016	Dec. 31, 2015
Carrying amount	\$ 218	\$ 160
Fair value	\$ 261	\$ 194

Notes to the Consolidated Financial Statements

During 2016, Loblaw recognized in operating income \$6 million (2015 – \$7 million) of rental income and incurred direct operating costs of \$2 million (2015 – \$2 million) related to its investment properties. In addition, Loblaw recognized direct operating costs of \$11 million (2015 – \$3 million) related to its investment properties for which no rental income was earned.

An external, independent valuation company, having appropriate recognized professional qualifications and recent experience in the location and category of property being valued, provided appraisals for certain of Loblaw's investment properties. For the other investment properties, Loblaw determined the fair value by relying on comparable market information.

Where available, the fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably and willingly.

Where market values are not available, valuations are prepared using the income approach by considering the estimated cash flows expected from renting out the property based on existing lease terms and where appropriate, the ability to renegotiate the lease terms once the initial term or option term(s) expire plus the net proceeds from a sale of the property at the end of the investment horizon.

The valuations of investment properties using the income approach include assumptions as to market rental rates for properties of similar size and condition located within the same geographical areas, recoverable operating costs for leases with tenants, non-recoverable operating costs, vacancy periods, tenant inducements and capitalization rates for the purposes of determining the estimated net proceeds from the sale of the property. As at year end 2016, the pre-tax discount rates used in the valuations for investment properties ranged from 7.75% to 9.50% (2015 – 7.75% to 9.50%) and the terminal capitalization rates ranged from 6.75% to 8.75% (2015 – 6.75% to 8.75%).

In 2016, Loblaw recorded impairment losses on investment properties of \$2 million (2015 – \$12 million) in operating income, as the carrying amounts of the impaired properties were lower than their recoverable amounts. Loblaw recorded no reversals of impairment losses on investment properties (2015 – \$1 million) in operating income where their fair values less costs to sell were greater than their carrying values.

Note 16. Intangible Assets

The following is a continuity of the cost and accumulated amortization and impairment losses of intangible assets for the year ended December 31, 2016:

(\$ millions)	Indefinite life intangible assets	Definite life internally generated intangible assets	Definite life trademarks and brand names	Software	Other definite life intangible assets	Total
Cost, beginning of year	\$ 3,461	\$ 20	\$ 25	\$ 1,852	\$ 6,044	\$ 11,402
Additions	14			312	10	336
Business acquisitions				18	74	92
Disposal				(2)	(3)	(5)
Cost, end of year	\$ 3,475	\$ 20	\$ 25	\$ 2,180	\$ 6,125	\$ 11,825
Accumulated amortization and impairment losses, beginning of year		\$ 20	\$ 7	\$ 1,070	\$ 1,013	\$ 2,110
Amortization			1	229	539	769
Disposal				(2)	(1)	(3)
Impairment losses				3	73	76
Impact of foreign currency translation					(2)	(2)
Accumulated amortization and impairment losses, end of year		\$ 20	\$ 8	\$ 1,300	\$ 1,622	\$ 2,950
Carrying amount as at:						
December 31, 2016	\$ 3,475	\$ 20	\$ 17	\$ 880	\$ 4,503	\$ 8,875

The following is a continuity of the cost and accumulated amortization and impairment losses of intangible assets for the year ended December 31, 2015:

(\$ millions)	Indefinite life intangible assets	Definite life internally generated intangible assets	Definite life trademarks and brand names	Software	Other definite life intangible assets	Total
Cost, beginning of year	\$ 3,461	\$ 20	\$ 25	\$ 1,639	\$ 5,989	\$ 11,134
Additions				216	17	233
Business acquisitions					25	25
Disposal				(2)	(3)	(5)
Write-off cost of fully amortized assets					(1)	(1)
Transfer to fixed assets				(1)		(1)
Impact of foreign currency translation					17	17
Cost, end of year	\$ 3,461	\$ 20	\$ 25	\$ 1,852	\$ 6,044	\$ 11,402
Accumulated amortization and impairment losses, beginning of year		\$ 19	\$ 6	\$ 852	\$ 471	\$ 1,348
Amortization		1	1	220	538	760
Disposal				(2)	(1)	(3)
Impairment losses					3	3
Write-off amortization of fully amortized assets					(1)	(1)
Impact of foreign currency translation					3	3
Accumulated amortization and impairment losses, end of year		\$ 20	\$ 7	\$ 1,070	\$ 1,013	\$ 2,110
Carrying amount as at:						
December 31, 2015	\$ 3,461	\$ 20	\$ 18	\$ 782	\$ 5,031	\$ 9,292

Notes to the Consolidated Financial Statements

Indefinite Life Intangible Assets Indefinite life intangible assets recorded by Loblaw are comprised of brand names, trademarks, import purchase quotas and certain liquor licenses. The brand names and trademarks are a result of Loblaw's acquisition of Shoppers Drug Mart and T&T Supermarket Inc. Loblaw expects to renew the registration of the brand names, trademarks, import purchase quotas and liquor licenses at each expiry date indefinitely, and expects these assets to generate economic benefit in perpetuity. As such, Loblaw assessed these intangibles to have indefinite useful lives.

The Company completed its 2016 and 2015 annual impairment tests for indefinite life intangible assets and concluded there was no impairment.

Key Assumptions The key assumptions used to calculate the fair value less costs to sell are those regarding discount rates, growth rates and expected changes in margins. These assumptions are consistent with the assumptions used to calculate fair value less costs to sell for goodwill (see note 17).

Software Software is comprised of software purchases and development costs. There were no capitalized borrowing costs included in 2016 (2015 – \$1 million).

Other Definite Life Intangible Assets Other definite life intangible assets recorded by Loblaw primarily consist of prescription files, the Shoppers Optimum loyalty program and customer relationships.

In the fourth quarter of 2016, an ancillary healthcare business triggered for impairment testing and an impairment was identified. As a result, Loblaw recorded an impairment charge of \$73 million (2015 – nil) relating to a customer relationship intangible asset for an ancillary healthcare business.

Note 17. Goodwill

The following are continuities of the cost and accumulated amortization and impairment losses of goodwill for the years ended December 31, 2016 and December 31, 2015:

(\$ millions)	2016	2015 ⁽ⁱ⁾
Cost, beginning of year	\$ 5,316	\$ 5,236
Business acquisitions (note 5)	120	50
Impact of foreign currency translation	(5)	30
Cost, end of year	\$ 5,431	\$ 5,316
Accumulated amortization and impairment losses, beginning of year	\$ 1,062	\$ 1,062
Impairment loss	5	
Accumulated amortization and impairment losses, end of year	\$ 1,067	\$ 1,062
Carrying amount as at:		
December 31	\$ 4,364	\$ 4,254

(i) Certain comparative figures have been restated (see note 2).

The carrying amount of goodwill attributed to each CGU grouping was as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Weston Foods	\$ 309	\$ 314
Shoppers Drug Mart	2,925	2,808
Market	375	360
Discount	459	459
T&T Supermarket Inc.	129	129
Other	167	184
Carrying amount of goodwill	\$ 4,364	\$ 4,254

The Company completed its 2016 and 2015 annual impairment tests for goodwill. Loblaw concluded that there was an impairment loss of \$5 million on a small grocery business categorized in the “Other” CGU grouping. The fair value less costs to sell exceeded the carrying amount for all the other CGUs.

Key Assumptions The key assumptions used to calculate the fair value less costs to sell are those regarding discount rates, growth rates and expected changes in margins. These assumptions are considered to be Level 3 in the fair value hierarchy.

The weighted average cost of capital was determined to be 7.0% (2015 – 6.0 to 7.0%) and was based on a risk-free rate, an equity risk premium adjusted for betas of comparable publicly traded companies, an unsystematic risk premium, an after-tax cost of debt based on corporate bond yields and the capital structure of the Company.

Cash flow projections were discounted using a rate derived from the Company’s after-tax weighted average cost of capital. As at year end 2016, the after-tax discount rate used in the recoverable amount calculations was 7.0% (2015 – 6.5% to 9.5%). The pre-tax discount rate was 9.6% (2015 – 8.7% to 12.9%).

The Company included a minimum of three years of cash flows in its discounted cash flow model. The cash flow forecasts were extrapolated beyond the three year period using an estimated long term growth rate of 2.0% (2015 – 2.0%). The budgeted adjusted EBITDA⁽¹⁾ growth is based on the strategic plans approved by GWL’s and Loblaw’s Boards.

Note 18. Other Assets

The components of other assets were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Fair value of equity forward (note 31)	\$ 368	\$ 381
Sundry investments and other receivables	79	119
Net accrued benefit plan asset (note 27)	200	204
Other	204	171
Other assets	\$ 851	\$ 875

Note 19. Customer Loyalty Awards Program Liability

The liability associated with Loblaw’s customer loyalty awards programs (“loyalty liability”) is included in trade payables and other liabilities. The carrying amount of the loyalty liability was as follows:

(\$ millions)	Dec. 31, 2016	Dec. 31, 2015
Loyalty liability	\$ 229	\$ 229

Note 20. Provisions

Provisions consist primarily of amounts recorded in respect of restructuring, self-insurance, commodity taxes, environmental and decommissioning liabilities, onerous lease arrangements and a MEPP withdrawal liability.

The following are continuities of provisions for the years ended December 31, 2016 and December 31, 2015:

(\$ millions)	2016	2015
Provisions, beginning of year	\$ 337	\$ 233
Additions	136	209
Payments	(165)	(102)
Reversals	(23)	(13)
Impact of foreign currency translation	(4)	10
Provisions, end of year	\$ 281	\$ 337

Notes to the Consolidated Financial Statements

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Carrying amount of provisions recorded in:		
Current provisions	\$ 135	\$ 180
Non-current provisions	146	157
Provisions	\$ 281	\$ 337

The Company's accrued insurance liabilities were \$88 million (2015 – \$85 million), of which \$49 million (2015 – \$47 million) was included in non-current provisions and \$39 million (2015 – \$38 million) in current provisions. Included in total accrued insurance liabilities were \$27 million (2015 – \$29 million) of U.S. workers' compensation liabilities. The related cost and accrued workers' compensation liabilities are based on actuarial valuations which are dependent on assumptions determined by management. The discount rate used in determining the 2016 U.S. workers' compensation cost and liability was 2.0% (2015 – 2.0%). The total workers' compensation liability is equal to the ultimate actuarial loss estimate less any actual losses paid to date. Any change in the workers' compensation liability is recognized immediately in operating income.

In 2016, the U.S. workers' compensation cost associated with the worker's compensation liabilities was \$6 million (2015 – \$5 million).

Note 21. Short Term Debt

The components of short term debt were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Other Independent Securitization Trusts (note 11)	\$ 665	\$ 550
Series B Debentures ⁽ⁱ⁾	576	536
Short term debt	\$ 1,241	\$ 1,086

(i) Series B Debentures issued by GWL are due on demand, and pay a current weighted average interest rate of 1.38% (2015 – 1.43%). The Series A, 7.00% (see note 22) and Series B Debentures are secured by a pledge of 9.6 million Loblaw common shares.

Other Independent Securitization Trusts The outstanding short term debt balances relate to credit card receivables securitized to the Other Independent Securitization Trusts with recourse.

The securitization agreements between PC Bank and the Other Independent Securitization Trusts are renewed and extended on an annual basis. The existing agreements were renewed in 2016, with their respective maturity dates extended to 2018 and with all other terms and conditions remaining substantially the same.

The undrawn commitments on facilities available from the Other Independent Securitization Trusts as at year end 2016 were \$210 million (2015 – \$175 million).

Note 22. Long Term Debt

The components of long term debt were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Loblaw Unsecured Term Loan Facility		
1.13% + Bankers' Acceptance, due 2019	\$ 250	\$ 250
1.45% + Bankers' Acceptance, due 2019	48	48
Medium Term Notes and Debentures		
George Weston Limited Notes		
Series A, 7.00%, due 2031 ⁽ⁱ⁾	466	466
3.78%, due 2016		350
4.12%, due 2024	200	200
7.10%, due 2032	150	150
6.69%, due 2033	100	100
Loblaw Companies Limited Notes		
7.10%, due 2016		300
3.75%, due 2019	800	800
5.22%, due 2020	350	350
4.86%, due 2023	800	800
6.65%, due 2027	100	100
6.45%, due 2028	200	200
6.50%, due 2029	175	175
11.40%, due 2031		
Principal	151	151
Effect of coupon repurchase	(33)	(46)
6.85%, due 2032	200	200
6.54%, due 2033	200	200
8.75%, due 2033	200	200
6.05%, due 2034	200	200
6.15%, due 2035	200	200
5.90%, due 2036	300	300
6.45%, due 2039	200	200
7.00%, due 2040	150	150
5.86%, due 2043	55	55
Shoppers Drug Mart Notes		
2.01%, due 2016		225
2.36%, due 2018	275	275
Choice Properties Debentures		
Series A 3.55%, due 2018	400	400
Series B 4.90%, due 2023	200	200
Series C 3.50%, due 2021	250	250
Series D 4.29%, due 2024	200	200
Series E 2.30%, due 2020	250	250
Series F 4.06%, due 2025	200	200
Series G 3.20%, due 2023	250	
Series H 5.27%, due 2046	100	
Series 5 3.00%, due 2016		300
Series 6 3.00%, due 2017	200	200
Series 7 3.00%, due 2019	200	200
Series 8 3.60%, due 2020	300	300
Series 9 3.60%, due 2021	200	200
Series 10 3.60%, due 2022	300	300
Long Term Debt Secured by Mortgage		
3.15% - 7.42%, due 2017 - 2029 (note 14)	78	82
Guaranteed Investment Certificates		
1.00% - 3.25%, due 2017 - 2021	928	809
Independent Securitization Trust		
2.91%, due 2018	400	400
2.23%, due 2020	250	250
Independent Funding Trusts	587	529
Finance Lease Obligations (note 30)	607	629
Choice Properties Credit Facility	172	
Transaction costs and other	(24)	(22)
Total long term debt	\$ 11,785	\$ 12,276
Less amount due within one year	400	1,348
Long term debt	\$ 11,385	\$ 10,928

(i) The Series A, 7.00% and Series B Debentures (see note 21) are secured by a pledge of 9.6 million Loblaw common shares.

Notes to the Consolidated Financial Statements

Significant long term debt transactions are described below:

Loblaw Unsecured Term Loan Facilities In 2015, Loblaw obtained \$250 million through an unsecured term loan facility bearing interest at a rate equal to the Bankers' Acceptance rate plus 1.13%, maturing March 30, 2019.

In connection with the financing of the acquisition of Shoppers Drug Mart, Loblaw obtained a \$3,500 million unsecured term loan facility ("Acquisition Term Loan"). As at year end 2016, the outstanding balance on the Acquisition Term Loan was \$48 million (2015 – \$48 million).

The Loblaw unsecured term loan facilities contain certain financial covenants (see note 26).

Medium Term Notes ("MTNs") and Debentures The following table summarizes debentures issued in the years ended as indicated:

(\$ millions)	Interest Rate	Maturity Date	2016	2015
			Principal Amount	Principal Amount
Choice Properties senior unsecured debentures				
– Series G ⁽ⁱ⁾	3.20%	March 7, 2023	\$ 250	
– Series H ⁽ⁱ⁾	5.27%	March 7, 2046	100	
– Series E	2.30%	September 14, 2020		\$ 250
– Series F	4.06%	November 24, 2025		200
Total debentures issued			\$ 350	\$ 450

(i) Offerings were made under Choice Properties' Short Form Base Shelf Prospectus Supplement filed in the fourth quarter of 2015.

The following table summarizes MTNs and debentures repaid in the years ended as indicated:

(\$ millions)	Interest Rate	Maturity Date	2016	2015
			Principal Amount	Principal Amount
George Weston Limited notes	3.78%	October 25, 2016	\$ 350	
Loblaw Companies Limited notes	7.10%	June 1, 2016	300	
Shoppers Drug Mart notes	2.01%	May 24, 2016	225	
Choice Properties senior unsecured debentures – Series 5	3.00%	April 20, 2016 ⁽ⁱ⁾	300	
Total MTNs and debentures repaid			\$ 1,175	

(i) Choice Properties Series 5 unsecured debentures was redeemed on March 7, 2016.

Subsequent to the end of 2016, Choice Properties redeemed, at par, its \$200 million Series 6 3.00% senior unsecured debentures with an original maturity date of April 20, 2017.

Guaranteed Investment Certificates ("GICs") The following table summarizes PC Bank's GIC activity, before commissions, for the years ended as follows:

(\$ millions)	2016	2015
Balance, beginning of year	\$ 809	\$ 634
GICs issued	239	211
GICs matured	(120)	(36)
Balance, end of year	\$ 928	\$ 809

Independent Securitization Trust The notes issued by *Eagle* are MTNs, which are collateralized by PC Bank's credit card receivables (see note 11). Loblaw has arranged letters of credit for the benefit of *Eagle* notes issued prior to 2015 and outstanding as at year end 2016 (see note 34).

Independent Funding Trusts As at year end 2016, the independent funding trusts had drawn \$587 million (2015 – \$529 million) from the revolving committed credit facility that is the source of funding to the independent funding trusts. In 2016, Loblaw amended the committed credit facility agreement to increase the size of the facility to \$700 million and extended the maturity date to June 10, 2019, with all other terms and conditions remaining substantially the same. Loblaw provides credit enhancement in the form of a standby letter of credit for the benefit of the independent funding trusts (see note 34).

Committed Credit Facilities The components of the committed lines of credit available as at year end 2016 and 2015 were as follows:

(\$ millions)	Maturity Date	As at			
		Dec. 31, 2016		Dec. 31, 2015	
		Available Credit	Drawn	Available Credit	Drawn
Loblaw's committed credit facility	June 10, 2021	\$ 1,000		\$ 1,000	
Choice Properties' committed syndicated credit facility	July 5, 2021	500	\$ 172	500	
Choice Properties' committed bi-lateral credit facility	December 21, 2018	250			
Total committed credit facilities		\$ 1,750	\$ 172	\$ 1,500	

On December 23, 2016, Choice Properties entered into a bi-lateral \$250 million senior unsecured committed revolving credit facility with a major Canadian financial institution maturing on December 21, 2018. The credit facility bears interest at variable rates of either: Prime rate plus 0.25% or Bankers' Acceptance rate plus 1.25%. Certain conditions of the credit facility are contingent on Choice Properties' credit rating remaining at "BBB". Should certain conditions not be met, the credit facility would become secured against select properties.

These facilities contain certain financial covenants (see note 26).

Long Term Debt due Within One Year The components of long term debt due within one year were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
GWL MTN		\$ 350
Loblaw MTN		300
Shoppers Drug Mart MTN		225
Choice Properties debenture	\$ 200	300
Finance lease obligations	53	56
GICs	142	112
Long term debt secured by mortgage	5	5
Long term debt due within one year	\$ 400	\$ 1,348

Notes to the Consolidated Financial Statements

Schedule of Repayments The schedule of repayment of long term debt, based on maturity is as follows:

(\$ millions)	As at	
	Dec. 31, 2016	
2017	\$	400
2018		1,384
2019		2,185
2020		1,102
2021		1,066
Thereafter		5,705
Long Term Debt (excludes transaction costs and effect of coupon repurchases)	\$	11,842

See note 31 for the fair value of long term debt.

Note 23. Other Liabilities

The components of other liabilities were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Net defined benefit plan obligation (note 27)	\$ 381	\$ 368
Other long term employee benefit obligation	116	124
Deferred lease obligation	119	101
Fair value of acquired leases	77	90
Share-based compensation liability (note 28)	4	5
Other	92	130
Other liabilities	\$ 789	\$ 818

Note 24. Share Capital

The components of share capital were as follows:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Common share capital	\$ 195	\$ 191
Preferred shares, Series I	228	228
Preferred shares, Series III	196	196
Preferred shares, Series IV	197	197
Preferred shares, Series V	196	196
Share capital	\$ 1,012	\$ 1,008

Common Share Capital (authorized – unlimited) Common shares issued are fully paid and have no par value. The following table summarizes the activity in the Company's common shares issued and outstanding for the years ended December 31, 2016 and December 31, 2015:

(\$ millions except where otherwise indicated)	2016		2015	
	Number of Common Shares	Common Share Capital	Number of Common Shares	Common Share Capital
Issued and outstanding, beginning of year	127,911,661	\$ 191	127,901,231	\$ 180
Issued for settlement of stock options (note 28)	54,921	4	144,386	11
Purchased and cancelled	(68,000)		(133,956)	
Issued and outstanding, end of year	127,898,582	\$ 195	127,911,661	\$ 191
Shares held in trusts, beginning of year	(272,031)		(291,304)	
Purchased for future settlement of RSUs and PSUs	(102,006)		(71,858)	
Released for settlement of RSUs and PSUs (note 28)	107,038		91,131	
Shares held in trusts, end of year	(266,999)		(272,031)	
Issued and outstanding, net of shares held in trusts, end of year	127,631,583	\$ 195	127,639,630	\$ 191
Weighted average outstanding, net of shares held in trusts	127,668,839		127,675,501	

Preferred Shares, Series I (authorized – 10.0 million) GWL has 9.4 million 5.80% non-voting Preferred Shares, Series I outstanding, with a face value of \$235 million, which entitle the holder to a fixed cumulative preferred cash dividend of \$1.45 per share per annum which will, if declared, be payable quarterly. GWL may, at its option, redeem for cash, in whole or in part, these outstanding preferred shares at \$25.00 per share, together with all accrued and unpaid dividends to the redemption date.

At any time after issuance, GWL may, at its option, give the holders of these preferred shares the right, at the option of the holder, to convert their preferred shares into preferred shares of a further series designated by GWL on a share-for-share basis on a date specified by GWL.

Preferred Shares, Series III (authorized – 10.0 million) GWL has 8.0 million 5.20% non-voting Preferred Shares, Series III outstanding, with a face value of \$200 million, which entitle the holder to a fixed cumulative preferred cash dividend of \$1.30 per share per annum which will, if declared, be payable quarterly. GWL may, at its option, redeem for cash, in whole or in part, these outstanding preferred shares at \$25.00 per share, together with all accrued and unpaid dividends to the redemption date.

At any time after issuance, GWL may, at its option, give the holders of these preferred shares the right, at the option of the holder, to convert their preferred shares into preferred shares of a further series designated by GWL on a share-for-share basis on a date specified by GWL.

Preferred Shares, Series IV (authorized – 8.0 million) GWL has 8.0 million 5.20% non-voting Preferred Shares, Series IV outstanding, with a face value of \$200 million, which entitle the holder to a fixed cumulative preferred cash dividend of \$1.30 per share per annum which will, if declared, be payable quarterly. GWL may, at its option, redeem for cash, in whole or in part, these outstanding preferred shares at \$25.00 per share, together with all accrued and unpaid dividends to the redemption date.

Notes to the Consolidated Financial Statements

At any time after issuance, GWL may, at its option, give the holders of these preferred shares the right, at the option of the holder, to convert their preferred shares into preferred shares of a further series designated by GWL on a share-for-share basis on a date specified by GWL.

Preferred Shares, Series V (authorized – 8.0 million) GWL has 8.0 million 4.75% non-voting Preferred Shares, Series V outstanding, with a face value of \$200 million, which entitle the holder to a fixed cumulative preferred cash dividend of \$1.1875 per share per annum which will, if declared, be payable quarterly. GWL may, at its option, redeem for cash, in whole or in part, these outstanding preferred shares at \$25.00 per share, together with all accrued and unpaid dividends to the redemption date.

At any time after issuance, GWL may, at its option, give the holders of these preferred shares the right, at the option of the holder, to convert their preferred shares into preferred shares of a further series designated by GWL on a share-for-share basis on a date specified by GWL.

Dividends The declaration and payment of dividends on the Company's common shares and the amount thereof are at the discretion of the Company's Board which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time. Over time, it is the Company's intention to increase the amount of the dividend while retaining appropriate free cash flow to finance future growth. In the second quarter of 2016 and 2015, the Board raised the quarterly common share dividend by \$0.015 to \$0.44 and by \$0.005 to \$0.425 per share, respectively. The Board declared dividends as follows:

(\$)	2016	2015
Dividends declared per share ⁽ⁱ⁾ :		
Common share	\$ 1.745	\$ 1.695
Preferred share:		
Series I	\$ 1.45	\$ 1.45
Series III	\$ 1.30	\$ 1.30
Series IV	\$ 1.30	\$ 1.30
Series V	\$ 1.1875	\$ 1.1875

- (i) Dividends declared on common shares and Preferred Shares, Series III, Series IV and Series V were paid on January 1, 2017. Dividends declared on Preferred Shares, Series I were paid on December 15, 2016.

The following table summarizes the Company's cash dividends declared subsequent to year end 2016:

(\$)	
Dividends declared per share ⁽ⁱ⁾ – Common share	\$ 0.44
– Preferred share:	
Series I	\$ 0.3625
Series III	\$ 0.3250
Series IV	\$ 0.3250
Series V	\$ 0.296875

- (i) Dividends declared on common shares and Preferred Shares, Series III, Series IV and Series V are payable on April 1, 2017. Dividends declared on Preferred Shares, Series I are payable on March 15, 2017.

Normal Course Issuer Bid (“NCIB”) Program The following table summarizes the Company’s activity under its NCIB program:

(\$ millions except where otherwise indicated)	2016	2015
Purchased for future settlement of RSUs and PSUs (number of shares)	102,006	71,858
Purchased and cancelled (number of shares)	68,000	133,956
Cash consideration paid		
Purchased and held in trusts	\$ (11)	\$ (7)
Purchased and cancelled	\$ (8)	\$ (14)
Premium charged to retained earnings	\$ 19	\$ 21

There was a nominal reduction in share capital in 2016 and 2015, as a result of the Company’s activity under its NCIB program.

In 2016, GWL renewed its NCIB program to purchase on the Toronto Stock Exchange (“TSX”) or through alternative trading systems up to 6,397,215 of its common shares, representing approximately 5% of the common shares outstanding. In accordance with the rules and regulations of the TSX, any purchases must be at the then market price of such shares.

Note 25. Loblaw Capital Transactions

Loblaw Preferred Shares In 2015, Loblaw issued 9.0 million 5.30% non-voting Second Preferred Shares, Series B (authorized – unlimited) and redeemed all of the outstanding 9.0 million 5.95% non-voting Second Preferred Shares, Series A. As at year end 2016, the Second Preferred Shares, Series B in the amount of \$221 million net of \$4 million of after-tax issuance costs, and related cash dividends, were presented as a component of non-controlling interests in the Company’s consolidated balance sheet. In 2016, Loblaw declared dividends of \$12 million (2015 – \$7 million) related to the Second Preferred Shares, Series B.

Loblaw Common Shares The following table summarizes Loblaw’s common share activity under its share-based compensation arrangements and NCIB program, and includes the impact on the Company’s consolidated financial statements for the years ended as follows:

(\$ millions except where otherwise indicated)	2016	2015
Issued (number of shares)	1,919,776	2,724,662
Purchased and held in trusts (number of shares)	(1,250,000)	(971,894)
Purchased and cancelled (number of shares)	(10,287,300)	(4,336,839)
	(9,617,524)	(2,584,071)
Cash consideration received (paid)		
Share-based compensation	\$ 42	\$ 63
Purchased and held in trusts	(90)	(63)
Purchased and cancelled	(708)	(280)
	\$ (756)	\$ (280)
Increase (decrease) in contributed surplus		
Share-based compensation	\$ 10	\$ 16
Purchased and held in trusts	(23)	(15)
Purchased and cancelled	(178)	(65)
	\$ (191)	\$ (64)

Notes to the Consolidated Financial Statements

Note 26. Capital Management

In order to manage its capital structure, the Company, among other activities, may adjust the amount of dividends paid to shareholders, purchase shares for cancellation pursuant to its NCIB program, issue new shares or issue or repay long term debt with the objective of:

- ensuring sufficient liquidity is available to support its financial obligations and to execute its operating and strategic plans;
- maintaining financial capacity and flexibility through access to capital to support future development of the business;
- minimizing the after-tax cost of its capital while taking into consideration current and future industry, market and economic risks and conditions;
- utilizing short term funding sources to manage its working capital requirements and long term funding sources to manage the long term capital investments of the business; and
- targeting an appropriate leverage and capital structure for the Company and each of its reportable operating segments.

The Company has policies in place which govern debt financing plans and risk management strategies for liquidity, interest rates and foreign exchange. These policies outline measures and targets for managing capital, including a range for leverage consistent with the desired credit rating. Management and the Audit Committee regularly review the Company's compliance with, and performance against, these policies. In addition, management regularly reviews these policies to ensure they remain consistent with the risk tolerance acceptable to the Company.

The following table summarizes the Company's total capital under management:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015 ⁽ⁱ⁾
Bank indebtedness	\$ 115	\$ 143
Short term debt	1,241	1,086
Long term debt due within one year	400	1,348
Long term debt	11,385	10,928
Certain other liabilities	31	30
Fair value of financial derivatives related to the above debt	(368)	(381)
Total debt	\$ 12,804	\$ 13,154
Equity attributable to shareholders of the Company	7,764	7,681
Total capital under management	\$ 20,568	\$ 20,835

(i) Certain comparative figures have been restated (see note 2).

Short Form Base Shelf Prospectus ("Prospectus") In 2015, GWL filed a Prospectus allowing for the potential issuance of up to \$1.0 billion of debentures and preferred shares, or any combination thereof over a 25-month period.

In 2015, Loblaw filed a Prospectus allowing for the potential issuance of up to \$1.5 billion of debentures and preferred shares, or any combination thereof. The Prospectus expires in 2017. In 2015, Loblaw issued \$225 million of preferred shares under this Prospectus. Loblaw intends to renew its Prospectus in 2017.

In 2015, Choice Properties filed a Prospectus allowing for the potential issuance of up to \$2.0 billion of Units and debt securities, or any combination thereof over a 25-month period.

In 2015, *Eagle* filed a Prospectus for the potential issuance of up to \$1.0 billion of notes over a 25-month period.

Covenants and Regulatory Requirements Loblaw is subject to certain key financial and non-financial covenants under its existing credit facility, unsecured term loan facilities, certain MTNs and letters of credit. These covenants, which include interest coverage and leverage ratios, as defined in the respective agreements, are measured by Loblaw on a quarterly basis to ensure compliance with these agreements. As at year end 2016 and throughout the year, Loblaw was in compliance with each of the covenants under these agreements.

Choice Properties has certain key financial and non-financial covenants under its debentures and credit facility which include debt service ratios and leverage ratios. These ratios are measured by Choice Properties on a quarterly basis to ensure compliance. As at year end 2016 and throughout the year, Choice Properties was in compliance with the covenants under these agreements.

Loblaw is subject to externally imposed capital requirements from the Office of the Superintendent of Financial Institutions (“OSFI”), the primary regulator of PC Bank. PC Bank’s capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory capital requirements as defined by OSFI. PC Bank uses Basel III as its regulatory capital management framework which includes a common equity Tier 1 capital ratio of 4.5%, a Tier 1 capital ratio of 6.0% and a total capital ratio of 8.0%. In addition to the regulatory capital ratios requirement, PC Bank is subject to the Basel III Leverage ratio. PC Bank is also subject to the OSFI’s Guideline on Liquidity Adequacy Requirements (“LARs”). The LARs guideline establishes standards based on the Basel III framework, including a Liquidity Coverage Ratio (“LCR”). As at year end 2016 and throughout the year, PC Bank has met all applicable regulatory requirements.

In addition, the Company has wholly-owned subsidiaries that engage in insurance related activities. These subsidiaries each exceeded their minimum regulatory capital and surplus requirements as at year end 2016.

Note 27. Post-Employment and Other Long Term Employee Benefits

Post-Employment Benefits The Company sponsors a number of pension plans, including registered defined benefit pension plans, registered defined contribution pension plans and supplemental unfunded arrangements providing pension benefits in excess of statutory limits. Certain obligations of the Company under these supplemental pension arrangements are secured by a standby letter of credit issued by a major Canadian chartered bank.

GWL’s and Loblaw’s Pension Committees (“the Committees”) oversee the Company’s pension plans. The Committees are responsible for assisting GWL’s and Loblaw’s Boards in fulfilling their general oversight responsibilities for the plans. The Committees assist the Boards with oversight of management’s administration of the plans, pension investment and monitoring responsibilities, and compliance with legal and regulatory requirements.

The Company’s defined benefit pension plans are primarily funded by the Company, predominantly non-contributory and the benefits are, in general, based on career average earnings subject to limits. The funding is based on a solvency valuation for which the assumptions may differ from the assumptions used for accounting purposes as detailed in this note.

The Company also offers certain other defined benefit plans other than pension plans. These other defined benefit plans are generally not funded, are mainly non-contributory and include health care, life insurance and dental benefits. Employees eligible for these other defined benefit plans are those who retire at certain ages having met certain service requirements. The majority of other defined benefit plans for current and future retirees include a limit on the total benefits payable by the Company.

The Company’s defined benefit pension plans and other defined benefit plans expose it to a number of actuarial risks, such as longevity risk, interest rate risk and market risk.

In Canada, the Company also has a national defined contribution plan for salaried employees. All newly hired salaried employees are only eligible to participate in this defined contribution plan.

Notes to the Consolidated Financial Statements

The Company also contributes to various MEPPs, which are administered by independent boards of trustees generally consisting of an equal number of union and employer representatives. The Company's responsibility to make contributions to these plans is limited by amounts established pursuant to its collective agreements.

The Company expects to make contributions in 2017 to its defined benefit and defined contribution plans and the MEPPs in which it participates as well as make benefit payments to the beneficiaries of the supplemental unfunded defined benefit pension plans, other defined benefit plans and other long term employee benefit plans.

Other Long Term Employee Benefits The Company offers other long term employee benefit plans that include long term disability benefits and continuation of health care and dental benefits while on disability.

(i) Defined Benefit Pension Plans and Other Defined Benefit Plans

Information on the Company's defined benefit pension plans and other defined benefit plans, in aggregate, is summarized as follows:

	As at			
	Dec. 31, 2016		Dec. 31, 2015	
(\$ millions)	Defined Benefit Pension Plans	Other Defined Benefit Plans	Defined Benefit Pension Plans	Other Defined Benefit Plans
Present value of funded obligations	\$ (1,892)		\$ (2,281)	
Present value of unfunded obligations	(185)	\$ (176)	(184)	\$ (166)
Total present value of defined benefit obligations	\$ (2,077)	\$ (176)	\$ (2,465)	\$ (166)
Fair value of plan assets	2,099		2,485	
Total funded status of surpluses (obligations)	\$ 22	\$ (176)	\$ 20	\$ (166)
Assets not recognized due to asset ceiling	(27)		(18)	
Total net defined benefit plan (obligation) surplus	\$ (5)	\$ (176)	\$ 2	\$ (166)
Recorded on the consolidated balance sheets as follows:				
Other assets (note 18)	\$ 200		\$ 204	
Other liabilities (note 23)	\$ (205)	\$ (176)	\$ (202)	\$ (166)

The following are the continuities of the fair value of plan assets and the present value of the defined benefit plan obligations:

(\$ millions)	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
Changes in the fair value of plan assets						
Fair value, beginning of year	\$ 2,485		\$ 2,485	\$ 2,502		\$ 2,502
Employer contributions ⁽ⁱ⁾	35		35	(11)		(11)
Employee contributions	4		4	4		4
Benefits paid	(108)		(108)	(109)		(109)
Interest income	97		97	98		98
Actuarial gains in other comprehensive income	8		8	120		120
Settlements ⁽ⁱⁱ⁾	(414)		(414)	(122)		(122)
Other ⁽ⁱⁱⁱ⁾	(8)		(8)	3		3
Fair value, end of year	\$ 2,099		\$ 2,099	\$ 2,485		\$ 2,485
Changes in the present value of the defined benefit plan obligations						
Balance, beginning of year	\$ 2,465	\$ 166	\$ 2,631	\$ 2,554	\$ 204	\$ 2,758
Current service cost	63	5	68	63	7	70
Interest cost	99	7	106	102	8	110
Benefits paid	(119)	(7)	(126)	(118)	(7)	(125)
Employee contributions	4		4	4		4
Actuarial (gains) losses in other comprehensive income	(44)	5	(39)	(42)	(46)	(88)
Settlements ⁽ⁱⁱ⁾	(388)		(388)	(111)		(111)
Other ⁽ⁱⁱⁱ⁾	(3)		(3)	13		13
Balance, end of year	\$ 2,077	\$ 176	\$ 2,253	\$ 2,465	\$ 166	\$ 2,631

(i) 2015 employer contributions are offset by a \$50 million refund of employer contributions from the assets of one of the Company's supplemental plans.

(ii) Relates to annuity purchases and pension buy-outs completed.

(iii) Includes foreign exchange impact on U.S. defined benefit pension plans.

In 2016, the Company completed several annuity purchases and pension buy-outs with respect to former employees. These activities are designed to reduce the Company's defined benefit pension plan obligations and decrease future risks and volatility associated with these obligations. The Company paid \$414 million (2015 – \$122 million) from the impacted plans' assets to settle \$388 million (2015 – \$111 million) of pension obligations and recorded settlement charges of \$26 million (2015 – \$11 million) in SG&A. The settlement charges resulted from the difference between the amount paid for the annuity purchases and pension buy-outs and the value of the Company's defined benefit plan obligations related to these annuity purchases and buy-outs at the time of the settlement.

Subsequent to year end 2016, Loblaw completed an annuity purchase and paid \$110 million from the impacted plans' assets to settle \$103 million of pension obligations and recorded settlement charges of \$7 million in SG&A.

For the year ended 2016, the actual return on plan assets was \$105 million (2015 – \$218 million).

Notes to the Consolidated Financial Statements

The net defined benefit obligation can be allocated to the plans' participants as follows:

- Active plan participants – 47% (2015 – 44%)
- Deferred plan participants – 10% (2015 – 10%)
- Retirees – 43% (2015 – 46%)

During 2017, the Company expects to contribute approximately \$64 million (2016 – contributed \$35 million) to its registered defined benefit pension plans. The actual amount paid may vary from the estimate based on actuarial valuations being completed, investment performance, volatility in discount rates, regulatory requirements and other factors.

The net cost recognized in net earnings before income taxes for the Company's defined benefit pension plans and other defined benefit plans was as follows:

	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
(\$ millions)						
Current service cost	\$ 63	\$ 5	\$ 68	\$ 63	\$ 7	\$ 70
Interest cost on net defined benefit plan obligations	2	7	9	4	8	12
Settlement charges ⁽ⁱ⁾	26		26	11		11
Other	5		5	8		8
Net post-employment defined benefit costs	\$ 96	\$ 12	\$ 108	\$ 86	\$ 15	\$ 101

(i) Relates to annuity purchases and pension buy-outs.

The actuarial (gains) losses recognized in other comprehensive income for defined benefit plans were as follows:

	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
(\$ millions)						
Return on plan assets excluding amounts included in interest income	\$ (8)		\$ (8)	\$ (120)		\$ (120)
Experience adjustments	(10)		(10)	(10)	(45)	(55)
Actuarial (gains) losses from change in demographic assumptions	(1)		(1)	(22)	(1)	(23)
Actuarial (gains) losses from change in financial assumptions	(33)	\$ 5	(28)	(10)		(10)
Change in liability arising from asset ceiling	9		9	13		13
Total net actuarial (gains) losses recognized in other comprehensive income before income taxes	\$ (43)	\$ 5	\$ (38)	\$ (149)	\$ (46)	\$ (195)
Income tax expense (recovery) on actuarial (gains) losses (note 7)	11	(1)	10	40	12	52
Actuarial (gains) losses net of income tax expense (recovery)	\$ (32)	\$ 4	\$ (28)	\$ (109)	\$ (34)	\$ (143)

The cumulative actuarial (gains) losses before income taxes recognized in equity for the Company's defined benefit plans were as follows:

(\$ millions)	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
Cumulative amount, beginning of year	\$ 57	\$ (57)		\$ 206	\$ (11)	\$ 195
Net actuarial (gains) losses recognized in the year before income taxes	(43)	5	(38)	(149)	(46)	(195)
Cumulative amount, end of year	\$ 14	\$ (52)	\$ (38)	\$ 57	\$ (57)	\$

Composition of Plan Assets The defined benefit pension plan assets are held in trust and consisted of the following asset categories:

(\$ millions except where otherwise indicated)	As at		As at	
	Dec. 31, 2016		Dec. 31, 2015	
Equity securities				
Canadian – pooled funds	\$ 92	4%	\$ 99	4%
Foreign – pooled funds	804	38%	884	36%
Total equity securities	\$ 896	42%	\$ 983	40%
Debt securities				
Fixed income securities – government	\$ 475	23%	\$ 677	27%
– corporate	145	7%	211	8%
Fixed income pooled funds ⁽ⁱ⁾ – government	439	21%	455	18%
– corporate	23	1%	67	3%
Total debt securities	\$ 1,082	52%	\$ 1,410	56%
Other investments	\$ 109	5%	\$ 70	3%
Cash and cash equivalents	\$ 12	1%	\$ 22	1%
Total	\$ 2,099	100%	\$ 2,485	100%

(i) Both government and corporate securities may be included within the same fixed income pooled fund.

As at year end 2016 and 2015, the defined benefit pension plans did not directly include any GWL or Loblaw securities.

All equity and debt securities and other investments are valued based on quoted prices (unadjusted) in active markets for identical assets or liabilities or based on inputs other than quoted prices in active markets that are observable for the asset or liability, either directly as prices or indirectly, either derived from prices or as per agreements for contractual returns.

The Company's asset allocation reflects a balance of interest rate sensitive investments, such as fixed income investments, and equities, which are expected to provide higher returns over the long term. The Company's targeted asset allocations are actively monitored and adjusted on a plan by plan basis to align the asset mix with the liability profiles of the plans.

Notes to the Consolidated Financial Statements

Principal Actuarial Assumptions The principal actuarial assumptions used in calculating the Company's defined benefit plan obligations and net defined benefit plan cost for the year were as follows (expressed as weighted averages):

	2016		2015	
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Defined Benefit Pension Plans	Other Defined Benefit Plans
Defined Benefit Plan Obligations				
Discount rate	4.00%	3.75%	4.00%	4.00%
Rate of compensation increase	3.00%	n/a	3.50%	n/a
Mortality table ⁽ⁱ⁾	CPM-RPP2014Pub/Priv Generational	CPM-RPP2014Pub/Priv Generational	CPM-RPP2014Pub/Priv Generational	CPM-RPP2014Pub/Priv Generational
Net Defined Benefit Plan Cost				
Discount rate	4.00%	4.00%	4.00%	4.00%
Rate of compensation increase	3.50%	n/a	3.50%	n/a
Mortality table ⁽ⁱ⁾	CPM-RPP2014Pub/Priv Generational	CPM-RPP2014Pub/Priv Generational	CPM-RPP2014Pub/Priv Generational	CPM-RPP2014Pub/Priv Generational

n/a – not applicable

(i) Public or private sector mortality table is used depending on the prominent demographics of each plan.

The weighted average duration of the defined benefit obligations as at year end 2016 is 17.4 years (2015 – 16.2 years).

The growth rate of health care costs, primarily drug and other medical costs, for the other defined benefit plan obligations as at year end 2016 was estimated at 4.50% and is expected to remain at 4.50% by year end 2017 and thereafter.

Sensitivity of Key Actuarial Assumptions The following table outlines the key assumptions for 2016 (expressed as weighted averages) and the sensitivity of a 1% change in each of these assumptions on the defined benefit plan obligations and the net defined benefit plan cost.

The sensitivity analysis provided in the table is hypothetical and should be used with caution. The sensitivities of each key assumption have been calculated independently of any changes in other key assumptions. Actual experience may result in changes in a number of key assumptions simultaneously. Changes in one factor may result in changes in another, which could amplify or reduce the impact of such assumptions.

Increase (Decrease) (\$ millions)	Defined Benefit Pension Plans		Other Defined Benefit Plans	
	Defined Benefit Plan Obligations	Net Defined Benefit Plan Cost ⁽ⁱ⁾	Defined Benefit Plan Obligations	Net Defined Benefit Plan Cost ⁽ⁱ⁾
Discount rate	4.00%	4.00%	3.75%	4.00%
Impact of: 1% increase	\$ (333)	\$ (33)	\$ (22)	
1% decrease	\$ 399	\$ 32	\$ 28	
Expected growth rate of health care costs			4.50%	4.50%
Impact of: 1% increase	n/a	n/a	\$ 21	\$ 2
1% decrease	n/a	n/a	\$ (17)	\$ (1)

n/a – not applicable

(i) Discount rate and expected growth rate of health care costs sensitivity is for current service and interest costs only.

(ii) Multi-Employer Pension Plans

During 2016, the Company recognized an expense of \$66 million (2015 – \$61 million) in operating income, which represents the contributions made in connection with MEPPs. During 2017, the Company expects to continue to make contributions into these MEPPs.

Loblaw, together with its franchises, is the largest participating employer in the Canadian Commercial Workers Industry Pension Plan (“CCWIPP”), with approximately 53,000 (2015 – 52,000) employees as members. Included in the 2016 expense described above are contributions of \$65 million (2015 – \$59 million) to CCWIPP.

(iii) Post-Employment and Other Long Term Employee Benefit Costs

The net cost recognized in net earnings before income taxes for the Company’s post-employment and other long term employee benefit plans was as follows:

(\$ millions)	2016	2015
Net post-employment defined benefit cost ⁽ⁱ⁾	\$ 108	\$ 101
Defined contribution costs ⁽ⁱⁱ⁾	30	29
Multi-employer pension plan costs ⁽ⁱⁱⁱ⁾	66	61
Total net post-employment benefit costs	\$ 204	\$ 191
Other long term employee benefit costs ^(iv)	25	28
Net post-employment and other long term employee benefit costs	\$ 229	\$ 219
Recorded on the consolidated statements of earnings as follows:		
Operating income (note 29)	\$ 217	\$ 205
Net interest expense and other financing charges (note 6)	12	14
Net post-employment and other long term employee benefits costs	\$ 229	\$ 219

(i) Includes settlement charges of \$26 million (2015 – \$11 million) related to annuity purchases and pension buy-outs.

(ii) Amounts represent the Company’s contributions made in connection with defined contribution plans.

(iii) Amounts represent the Company’s contributions made in connection with MEPPs.

(iv) Other long term employee benefit costs include \$3 million (2015 – \$2 million) of net interest expense and other financing charges.

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Note 28. Share-Based Compensation

The Company's share-based compensation arrangements include stock option plans, RSU plans, PSU plans, DSU plans, EDSU plans and Choice Properties' unit-based compensation plans. The Company's costs recognized in SG&A related to its share-based compensation arrangements in 2016 were \$77 million (2015 – \$85 million).

The following is the carrying amount of the Company's share-based compensation arrangements:

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015
Trade payables and other liabilities	\$ 10	\$ 4
Other liabilities (note 23)	\$ 4	\$ 5
Contributed surplus	\$ 133	\$ 118

Details related to the share-based compensation plans of GWL and Loblaw are as follows:

Stock Option Plans GWL maintains a stock option plan for certain employees. Under this plan, GWL may grant options for up to 6,453,726 of its common shares.

Loblaw maintains a stock option plan for certain employees. Under this plan, Loblaw may grant options for up to 28,137,162 of its common shares.

The following is a summary of GWL's stock option plan activity:

	2016		2015	
	Options (number of shares)	Weighted Average Exercise Price/Share	Options (number of shares)	Weighted Average Exercise Price/Share
Outstanding options, beginning of year	1,532,828	\$ 78.42	1,438,145	\$ 71.63
Granted	218,263	\$ 112.06	292,432	\$ 100.61
Exercised	(54,921)	\$ 71.17	(144,386)	\$ 61.97
Forfeited/cancelled	(33,315)	\$ 98.97	(53,363)	\$ 61.46
Outstanding options, end of year	1,662,855	\$ 82.65	1,532,828	\$ 78.42
Options exercisable, end of year	871,302	\$ 73.69	655,105	\$ 71.54

The following table summarizes information about GWL's outstanding stock options:

	2016			2015	
	Outstanding Options			Exercisable Options	
Range of Exercise Prices (\$)	Number of Options Outstanding	Weighted Average Remaining Contractual Life (years)	Weighted Average Exercise Price/Share	Number of Exercisable Options	Weighted Average Exercise Price/Share
\$59.74 - \$72.36	479,782	2	\$ 65.19	416,774	\$ 65.53
\$72.37 - \$82.05	687,015	3	\$ 78.71	396,267	\$ 78.52
\$82.06 - \$118.00	496,058	6	\$ 105.03	58,261	\$ 99.25
	1,662,855		\$ 82.65	871,302	\$ 73.69

During 2016, GWL issued common shares on the exercise of stock options with a weighted average market share price of \$114.14 (2015 – \$109.24) per common share and received \$4 million (2015 – \$9 million) of cash consideration.

During 2016, GWL granted stock options with a weighted average exercise price of \$112.06 (2015 – \$100.61) per common share and a fair value of \$3 million (2015 – \$4 million). The assumptions used to measure the grant date fair value of the GWL options granted during the years ended under the Black-Scholes stock option valuation model were as follows:

	2016	2015
Expected dividend yield	1.5%	1.7%
Expected share price volatility	16.5% - 18.1%	17.5% - 21.6%
Risk-free interest rate	0.6% - 1.0%	0.8% - 1.4%
Expected life of options	4.7 - 6.7 years	4.7 - 6.7 years

Estimated forfeiture rates are incorporated into the measurement of stock option plan expense. The forfeiture rate applied as at year end 2016 was 1.3% (2015 – 2.9%).

The following is a summary of Loblaw's stock option plan activity:

	2016		2015	
	Options (number of shares)	Weighted Average Exercise Price/Share	Options (number of shares)	Weighted Average Exercise Price/Share
Outstanding options, beginning of year	7,411,405	\$ 43.77	8,364,884	\$ 38.42
Granted	1,285,649	\$ 68.97	1,571,495	\$ 63.62
Exercised	(1,131,944)	\$ 37.16	(1,735,959)	\$ 36.19
Forfeited/cancelled	(242,752)	\$ 52.77	(789,015)	\$ 44.13
Outstanding options, end of year	7,322,358	\$ 48.93	7,411,405	\$ 43.77
Options exercisable, end of year	3,384,188	\$ 40.33	2,862,545	\$ 37.41

The following table summarizes information about Loblaw's outstanding stock options:

	2016			2015		
	Outstanding Options			Exercisable Options		
Range of Exercise Prices (\$)	Number of Options Outstanding	Weighted Average Remaining Contractual Life (years)	Weighted Average Exercise Price/Share	Number of Exercisable Options	Weighted Average Exercise Price/Share	
\$32.47 - \$38.62	2,113,736	2	\$ 35.14	1,561,184	\$ 35.22	
\$38.63 - \$51.85	2,599,509	3	\$ 42.92	1,561,547	\$ 41.60	
\$51.86 - \$73.46	2,609,113	6	\$ 66.09	261,457	\$ 63.31	
	7,322,358		\$ 48.93	3,384,188	\$ 40.33	

During 2016, Loblaw issued common shares on the exercise of stock options with a weighted average market share price of \$70.19 (2015 – \$67.04) per common share and received cash consideration of \$42 million (2015 – \$63 million).

Notes to the Consolidated Financial Statements

During 2016, Loblaw granted stock options with a weighted average exercise price of \$68.97 (2015 – \$63.62) per common share and a fair value of \$13 million (2015 – \$14 million). The assumptions used to measure the grant date fair value of the Loblaw options granted during the years ended as indicated under the Black-Scholes stock option valuation model were as follows:

	2016	2015
Expected dividend yield	1.5%	1.5%
Expected share price volatility	17.7% - 19.0%	18.3% - 20.1%
Risk-free interest rate	0.6% - 1.1%	0.6% - 1.4%
Expected life of options	3.8 - 6.3 years	3.9 - 6.3 years

Estimated forfeiture rates are incorporated into the measurement of stock option plan expense. The forfeiture rate applied as at year end 2016 was 10.0% (2015 – 10.0%).

Restricted Share Unit Plans The following is a summary of GWL's and Loblaw's RSU plan activity:

(Number of Awards)	GWL		Loblaw	
	2016	2015	2016	2015
Outstanding RSUs, beginning of year	202,276	190,959	887,792	1,462,790
Granted	69,890	85,593	283,962	313,964
Settled	(52,992)	(68,349)	(295,403)	(802,957)
Forfeited	(6,090)	(5,927)	(18,245)	(92,213)
Reinvested				6,208
Outstanding RSUs, end of year	213,084	202,276	858,106	887,792

The fair value of GWL's and Loblaw's RSUs granted during 2016 was \$8 million (2015 – \$8 million) and \$19 million (2015 – \$19 million), respectively.

Performance Share Unit Plans The following is a summary of GWL's and Loblaw's PSU plan activity:

(Number of Awards)	GWL		Loblaw	
	2016	2015	2016	2015
Outstanding PSUs, beginning of year	135,025	138,467	1,100,356	1,019,304
Granted	50,654	38,122	373,844	306,027
Settled	(54,046)	(23,947)	(492,929)	(80,881)
Forfeited	(3,767)	(17,617)	(15,408)	(144,094)
Outstanding PSUs, end of year	127,866	135,025	965,863	1,100,356

The fair value of GWL's and Loblaw's PSUs granted during 2016 was \$4 million (2015 – \$4 million) and \$14 million (2015 – \$19 million), respectively.

Settlement of Awards from Shares Held in Trusts The following table summarizes GWL's settlement of RSUs and PSUs from shares held in trusts for the years ended as indicated:

(Number of Awards)	2016	2015
Settled	107,038	92,296
Released from trusts (note 24)	107,038	91,131

During 2016, the settlement of awards from shares held in trusts resulted in an increase of \$7 million (2015 – \$6 million) in retained earnings. There were nominal increases in share capital in 2016 and 2015 related to these settlements.

Director Deferred Share Unit Plans The following is a summary of GWL’s and Loblaw’s DSU plan activity:

(Number of Awards)	GWL		Loblaw	
	2016	2015	2016	2015
Outstanding DSUs, beginning of year	190,741	210,131	183,722	263,824
Granted	18,168	18,250	27,784	28,598
Reinvested	2,864	3,125	2,773	3,731
Settled	(20,541)	(40,765)	(26,077)	(112,431)
Outstanding DSUs, end of year	191,232	190,741	188,202	183,722

The fair value of GWL’s and Loblaw’s DSUs granted during 2016 was \$2 million (2015 – \$2 million) and \$2 million (2015 – \$2 million), respectively.

Executive Deferred Share Unit Plans The following is a summary of GWL’s and Loblaw’s EDSU plan activity:

(Number of Awards)	GWL		Loblaw	
	2016	2015	2016	2015
Outstanding EDSUs, beginning of year	35,312	28,398	24,023	22,915
Granted	9,193	6,524	15,383	5,087
Reinvested	694	565	434	381
Settled		(175)	(4,281)	(4,360)
Outstanding EDSUs, end of year	45,199	35,312	35,559	24,023

The fair value of GWL’s and Loblaw’s EDSUs granted during 2016 was \$1 million (2015 – \$1 million) and \$1 million (2015 – nominal), respectively.

Note 29. Employee Costs

Included in operating income were the following employee costs:

(\$ millions)	2016	2015
Wages, salaries and other short term employee benefits	\$ 5,702	\$ 5,434
Post-employment benefits (note 27)	195	179
Other long term employee benefits (note 27)	22	26
Share-based compensation (note 28)	72	81
Capitalized to fixed assets	(42)	(37)
Employee costs	\$ 5,949	\$ 5,683

Notes to the Consolidated Financial Statements

Note 30. Leases

The Company leases certain of Loblaw's retail stores, Weston Foods' and Loblaw's distribution centres, corporate offices, and other assets under operating or finance lease arrangements. Substantially all of Loblaw's retail store leases have renewal options for additional terms. The contingent rents under certain of Loblaw's retail store leases are based on a percentage of Loblaw's Retail segment sales. The Company also has properties which are sub-leased to third parties.

Determining whether a lease arrangement is classified as finance or operating requires judgment with respect to the fair value of the leased asset, the economic life of the lease, the discount rate and the allocation of leasehold interests between the land and building elements of property leases.

Operating Leases – As Lessee Future minimum lease payments relating to the Company's operating leases are as follows:

(\$ millions)	Payments due by year						As at	
	2017	2018	2019	2020	2021	Thereafter	Dec. 31, 2016	Dec. 31, 2015
Operating lease payments	\$ 699	\$ 675	\$ 629	\$ 558	\$ 483	\$ 2,362	\$ 5,406	\$ 5,698
Sub-lease income	(49)	(44)	(37)	(28)	(25)	(91)	(274)	(295)
Net operating lease payments	\$ 650	\$ 631	\$ 592	\$ 530	\$ 458	\$ 2,271	\$ 5,132	\$ 5,403

In 2016, the Company recorded operating lease expenses of \$699 million (2015 – \$704 million) and sub-lease income of \$51 million (2015 – \$65 million) in operating income. In addition, contingent rent expense in respect of operating leases and contingent rental income in respect of sub-leased operating leases were \$2 million (2015 – \$1 million) and \$4 million (2015 – \$6 million), respectively, and were also recognized in operating income.

Operating Leases – As Lessor Future minimum lease payments to be received by Loblaw relating to properties that are leased to third parties are as follows:

(\$ millions)	Payments to be received by year						As at	
	2017	2018	2019	2020	2021	Thereafter	Dec. 31, 2016	Dec. 31, 2015
Net operating lease income	\$ 135	\$ 120	\$ 99	\$ 82	\$ 68	\$ 222	\$ 726	\$ 609

As at year end 2016, Loblaw leased certain owned land and buildings with a cost of \$2,721 million (2015 – \$2,591 million) and related accumulated depreciation of \$759 million (2015 – \$698 million). For the year ended 2016, rental income was \$138 million (2015 – \$141 million) and contingent rent was \$4 million (2015 – \$5 million), both of which were recognized in operating income.

Finance Leases – As Lessee Future minimum lease payments relating to Loblaw’s finance leases are as follows:

(\$ millions)	Payments due by year						As at	
	2017	2018	2019	2020	2021	Thereafter	Dec. 31, 2016	Dec. 31, 2015
Finance lease payments	\$ 83	\$ 70	\$ 63	\$ 59	\$ 57	\$ 657	\$ 989	\$ 1,060
Less future finance charges	(30)	(27)	(25)	(24)	(26)	(250)	(382)	(431)
Present value of minimum lease payments	\$ 53	\$ 43	\$ 38	\$ 35	\$ 31	\$ 407	\$ 607	\$ 629

In 2016, contingent rent recognized by Loblaw as an expense in respect of finance leases was \$1 million (2015 – \$1 million).

Certain assets classified as finance leases have been sub-leased by Loblaw to third parties. Future sub-lease income relating to these sub-lease agreements are as follows:

(\$ millions)	Payments to be received by year						As at	
	2017	2018	2019	2020	2021	Thereafter	Dec. 31, 2016	Dec. 31, 2015
Sub-lease income	\$ 13	\$ 11	\$ 11	\$ 9	\$ 6	\$ 27	\$ 77	\$ 98

In 2016, the sub-lease income earned under finance leases was \$15 million (2015 – \$15 million).

Notes to the Consolidated Financial Statements

Note 31. Financial Instruments

The following table presents the fair values and fair value hierarchy of the Company's financial instruments and excludes financial instruments measured at amortized cost that are short term in nature. The carrying values of the Company's financial instruments approximate their fair values except for long term debt.

(\$ millions)	As at Dec. 31, 2016				Dec. 31, 2015			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Financial assets								
Cash and cash equivalents	892	668		1,560	733	680		1,413
Short term investments	341	670		1,011	562	604		1,166
Security deposits	89			89	83	5		88
Franchise loans receivable			233	233			329	329
Certain other assets	23	21	42	86	25	2	59	86
Derivatives included in accounts receivable	(1)	7		6	(6)	10		4
Derivatives included in prepaid expenses and other assets	7	11		18		37		37
Derivatives included in other assets		368		368		381		381
Financial liabilities								
Long term debt		12,856		12,856		13,345		13,345
Trust Unit liability	635			635	552			552
Certain other liabilities			22	22			20	20
Derivatives included in trade payables and other liabilities			2	2	6		7	13

There were no transfers between the levels of the fair value hierarchy during 2016 and 2015.

During 2016, a gain of \$5 million (2015 – \$18 million) was recognized in operating income on financial instruments designated as fair value through profit or loss. In addition, a net loss of \$124 million (2015 – \$23 million) was recognized in earnings before income taxes on financial instruments required to be classified as fair value through profit or loss.

Cash and Cash Equivalents, Short Term Investments and Security Deposits As at year end 2016, the Company had cash and cash equivalents, short term investments and security deposits of \$2,660 million (2015 – \$2,667 million), including U.S. dollars of \$545 million (2015 – \$932 million) that was held primarily by Dunedin Holdings GmbH (“Dunedin”), a subsidiary of GWL, and certain of its affiliates (see note 9).

In 2016, a loss of \$20 million (2015 – gain of \$151 million) was recognized in other comprehensive income related to the effect of foreign currency translation on the Company's U.S. net investment in foreign operations.

In addition, in 2016, a loss of \$2 million (2015 – gain of \$159 million) was recorded in SG&A related to the effect of foreign currency translation on a portion of the U.S. dollar denominated cash and cash equivalents and short term investments held by foreign operations that have the same functional currency as that of the Company.

Level 3 Financial Instruments

Franchise Loans Receivable and Franchise Investments in Other Assets As at year end 2016, the value of Loblaw franchise loans receivable of \$233 million (2015 – \$329 million) was recorded on the consolidated balance sheets. In 2016, Loblaw recorded an impairment loss of \$1 million (2015 – \$1 million) in operating income related to these loans receivable.

As at year end 2016, the value of Loblaw franchise investments was \$39 million (2015 – \$54 million) and was recorded in other assets. During 2016, Loblaw recorded a gain of \$4 million (2015 – \$31 million) in operating income related to these investments.

Embedded Derivatives The Level 3 financial instruments classified as fair value through profit or loss consist of Loblaw embedded derivatives on purchase orders placed in neither Canadian dollars nor the functional currency of the vendor. These derivatives are valued using a market approach based on the differential in exchange rates and timing of settlement. The significant unobservable input used in the fair value measurement is the cost of purchase orders. Significant increases (decreases) in any one of the inputs would result in a significantly higher (lower) fair value measurement.

In 2016, a fair value gain of \$5 million (2015 – loss of \$3 million) was recognized in operating income related to these derivatives. In addition, as at year end 2016, a corresponding liability of \$2 million was included trade payables and other liabilities (2015 – \$7 million). A 1% increase (decrease) in foreign currency exchange rates would result in an additional gain (loss) of \$2 million in fair value.

Equity Derivative Contracts As at year end 2016, Weston Holdings Limited (“WHL”), a subsidiary of GWL, held an outstanding equity forward sale agreement based on 9.6 million Loblaw common shares at an original forward price of \$48.50 per Loblaw common share. As at year end 2016, the forward price had increased to \$109.26 (2015 – \$104.98) per Loblaw common share under the terms of the agreement. In 2016, a fair value loss of \$53 million (2015 – \$26 million) was recorded in net interest expense and other financing charges related to this agreement (see note 6).

Trust Unit Liability In 2016, a fair value loss of \$79 million (2015 – \$55 million) was recognized in net interest expense and other financing charges (see note 6).

Securities Investments In 2015, PC Bank purchased and designated certain long term investments as available-for-sale financial assets, which are measured at fair value through other comprehensive income. As at year end 2016, the fair value of these investments of \$23 million (2015 – \$25 million) was included in other assets. During 2016, PC Bank recorded a nominal fair value loss (2015 – nominal loss) in other comprehensive income related to these investments. These investments are considered part of the liquid securities required to be held by PC Bank to meet its LCR standard.

Other Derivatives The Company uses bond forwards and interest rate swaps, to manage its anticipated exposure to fluctuations in interest rates on future debt issuances. The Company also uses futures, options and forward contracts to manage its anticipated exposure to fluctuations in commodity prices and exchange rates in its underlying operations. The following is a summary of the fair values recognized in the consolidated balance sheet and the net realized and unrealized gains (losses) before income taxes related to the Company’s other derivatives:

	Dec. 31, 2016		
(\$ millions)	Net asset (liability) fair value	Gain/(loss) recorded in OCI	Gain/(loss) recorded in operating income
Derivatives designated as cash flow hedges⁽ⁱ⁾			
Foreign Exchange Forwards	2	(1)	2
Total derivatives designated as cash flow hedges	2	(1)	2
Derivatives not designated in a formal hedging relationship			
Foreign Exchange Futures and Forwards	16		(9)
Bond Forwards ⁽ⁱⁱ⁾			3
Other Non-Financial Derivatives	6		11
Total derivatives not designated in a formal hedging relationship	22		5
Total derivatives	24	(1)	7

(i) Includes bond forward agreements with a notional value of \$95 million, which were settled within the year, and interest rate swap agreements with a notional value of \$200 million. In 2016, a nominal unrealized fair value gain was recorded in OCI relating to these agreements.

(ii) Realized fair value gain of \$3 million related to Choice Properties bond forward agreements settled in 2016 and recorded in net interest expense and other financing charges (see note 6).

Notes to the Consolidated Financial Statements

Dec. 31, 2015

(\$ millions)	Net asset (liability) fair value	Gain/(loss) recorded in OCI	Gain/(loss) recorded in operating income
Derivatives designated as cash flow hedges			
Foreign Exchange Forwards	4	3	1
Bond Forwards		(2)	
Total derivatives designated as cash flow hedges	4	1	1
Derivatives not designated in a formal hedging relationship			
Foreign Exchange Futures and Forwards	43		65
Other Non-Financial Derivatives	(12)		(4)
Total derivatives not designated in a formal hedging relationship	31		61
Total derivatives	35	1	62

Note 32. Financial Risk Management

As a result of holding and issuing financial instruments, the Company is exposed to certain risks. The following is a description of those risks and how the exposures are managed:

Liquidity Risk Liquidity risk is the risk that the Company is unable to generate or obtain sufficient cash or its equivalents in a cost effective manner to fund its obligations as they come due. The Company is exposed to liquidity risk through, among other areas, PC Bank and its credit card business, which requires a reliable source of funding for its credit card business. PC Bank relies on its securitization programs and the acceptance of GIC deposits to fund the receivables of its credit cards. The Company would experience liquidity risk if it fails to maintain appropriate levels of cash and short term investments, is unable to access sources of funding or fails to appropriately diversify sources of funding. If any of these events were to occur, they could adversely affect the financial performance of the Company.

Liquidity risk is mitigated by maintaining appropriate levels of cash and cash equivalents and short term investments, actively monitoring market conditions, and by diversifying sources of funding, including the Company's committed credit facilities, and maintaining a well diversified maturity profile of debt and capital obligations.

Maturity Analysis The following are the undiscounted contractual maturities of significant financial liabilities as at December 31, 2016:

(\$ millions)	2017	2018	2019	2020	2021	Thereafter	Total ⁽ⁱⁱⁱ⁾
Long term debt including interest payments ⁽ⁱ⁾	\$ 861	\$ 1,833	\$ 2,570	\$ 1,684	\$ 1,138	\$ 8,464	\$ 16,550
Foreign exchange forward contracts	642						642
Short term debt (note 21)	1,241						1,241
Bank indebtedness	115						115
Certain other liabilities	5	3	2	3	3		16
	\$ 2,864	\$ 1,836	\$ 2,572	\$ 1,687	\$ 1,141	\$ 8,464	\$ 18,564

- (i) Fixed interest payments are based on the maturing face values and annual interest for each instrument, including GICs, long term independent securitization trusts and an independent funding trust, as well as annual payment obligations for consolidated structured entities, mortgages and finance lease obligations. Variable interest payments are based on the forward rates as at year end 2016.
- (ii) The Trust Unit liability has been excluded as this liability does not have a contractual maturity date. The Company also excluded trade payables and other liabilities which are due within the next 12 months.

Foreign Currency Exchange Rate Risk The Company's consolidated financial statements are expressed in Canadian dollars, however a portion of the Company's (excluding Loblaw's) net assets are denominated in U.S. dollars through both its net investment in foreign operations in the U.S. and its foreign subsidiaries held by Dunedin and certain of its affiliates with a functional currency that is the same as that of the Company. The U.S. dollar denominated net assets are translated into Canadian dollars at the foreign currency exchange rate in effect at the balance sheet date. As a result, the Company is exposed to foreign currency translation gains and losses. Those gains and losses arising from the translation of the U.S. dollar denominated assets of foreign subsidiaries with a functional currency that is the same as that of the Company are included in operating income, while translation gains and losses on the net investment in foreign operations in the U.S. are recorded in accumulated other comprehensive income (loss). The Company estimates that based on the U.S. net assets held by foreign operations that have the same functional currency as that of the Company at the end of 2016, an appreciation of the Canadian dollar of one cent relative to the U.S. dollar would result in a loss of \$7 million in earnings before income taxes.

Revenues and expenses of all foreign operations are translated into Canadian dollars at the foreign currency exchange rates that approximate the rates in effect at the dates when such items are recognized. An appreciating U.S. dollar relative to the Canadian dollar will positively impact operating income and net earnings, while a depreciating U.S. dollar relative to the Canadian dollar will have the opposite impact.

Weston Foods and Loblaw are also exposed to fluctuations in the prices of U.S. dollar denominated purchases as a result of changes in U.S. dollar exchange rates. A depreciating Canadian dollar relative to the U.S. dollar will negatively impact operating income and net earnings, while an appreciating Canadian dollar relative to the U.S. dollar will have the opposite impact. During 2016 and 2015, Weston Foods and Loblaw entered into derivative instruments in the form of futures contracts and forward contracts to manage their current and anticipated exposure to fluctuations in U.S. dollar exchange rates.

Credit Risk The Company is exposed to credit risk resulting from the possibility that counterparties could default on their financial obligations to the Company including derivative instruments, cash and cash equivalents, short term investments, security deposits, PC Bank's credit card receivables, Loblaw's franchise loans receivable, pension assets held in the Company's defined benefit plans, Loblaw's accounts receivable including amounts due from franchisees, government, prescription sales and third-party drug plans, independent accounts and amounts owed from vendors, and other receivables from Weston Foods' customers and suppliers. Failure to manage credit risk could adversely affect the financial performance of the Company.

The risk related to derivative instruments, cash and cash equivalents, short term investments and security deposits is reduced by policies and guidelines that require that the Company enters into transactions only with counterparties or issuers that have a minimum long term "A-" credit rating from a recognized credit rating agency and place minimum and maximum limits for exposures to specific counterparties and instruments.

Choice Properties mitigates the risk of credit loss relating to rent receivables by evaluating the creditworthiness of new tenants, obtaining security deposits wherever permitted by legislation, ensuring its tenant mix is diversified and by limiting its exposure to any one tenant except Loblaw. Choice Properties establishes an allowance for doubtful accounts that represents the estimated losses with respect to rents receivable. The allowance is determined on a tenant-by-tenant basis based on the specific factors related to the tenant.

PC Bank manages its credit card receivable risk by employing stringent credit scoring techniques, actively monitoring the credit card portfolio and reviewing techniques and technology that can improve the effectiveness of the collection process. In addition, these receivables are dispersed among a large, diversified group of credit card customers.

Loblaw's franchise loans receivable and Loblaw's accounts receivable including amounts due from franchisees, governments, prescription sales covered by third-party drug plans, independent accounts and amounts owed from vendors, and other receivables from Weston Foods' customers and suppliers, are actively monitored on an ongoing basis and settled on a frequent basis in accordance with the terms specified in the applicable agreements.

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The Company's maximum exposure to credit risk as it relates to derivative instruments is approximated by the positive fair market value of the derivatives on the consolidated balance sheets (see note 31).

Refer to notes 10 and 11 for additional information on the credit quality performance of Loblaw's credit card receivables and other receivables, mentioned above, of Loblaw and Weston Foods.

Common Share and Trust Unit Price Risk Changes in the Loblaw common share price impact the Company's net interest expense and other financing charges. The obligation of WHL under the equity forward sale agreement based on 9.6 million Loblaw common shares, which matures in 2031, is secured by the underlying Loblaw common shares. If the market value of the underlying Loblaw common shares exceeds the obligation of WHL under this forward, a portion of the proceeds from a future sale of these shares may be used to satisfy the obligation under this forward contract upon termination or maturity. At maturity, if the forward price is greater (less) than the market price of the Loblaw common shares, WHL will receive (pay) cash equal to the difference between the notional value and the market value of the forward contract. A one dollar increase in the market value of the underlying shares of the equity forward, with all other variables held constant, would result in an increase of \$10 million in net interest expense and other financing charges.

The Company is exposed to market price risk from Choice Properties' Trust Units that are held by unitholders other than the Company. These Trust Units are presented as a liability on the Company's consolidated balance sheets as they are redeemable for cash at the option of the holders. The liability is recorded at fair value at each reporting period based on the market price of Trust Units. The change in the fair value of the liability negatively impacts net earnings when the Trust Unit price increases and positively impacts net earnings when the Trust Unit price declines. A one dollar increase in the market value of Trust Units, with all other variables held constant, would result in an increase of \$47 million in net interest expense and other financing charges.

Interest Rate Risk The Company is exposed to interest rate risk from fluctuations in interest rates on its floating rate debt and from the refinancing of existing financial instruments. The Company manages interest rate risk by monitoring the respective mix of fixed and floating rate debt and by taking action as necessary to maintain an appropriate balance considering current market conditions, with the objective of maintaining the majority of its debt at fixed interest rates. The Company estimates that a 100 basis point increase (decrease) in short term interest rates, with all other variables held constant, would result in a decrease (increase) of \$8 million in net interest expense and other financing charges.

Commodity Price Risk Weston Foods' costs are directly impacted by fluctuations in the prices of commodity linked raw materials such as wheat flours, sugars, vegetable oils, cocoa powders and chocolate. Loblaw is also exposed to fluctuations in the commodity prices as a result of the indirect effect of changing commodity prices on the price of consumer products. In addition, both Weston Foods and Loblaw are exposed to increases in the prices of energy in operating, in the case of Weston Foods, its bakeries and distribution networks, and, in the case of Loblaw, its stores and distribution networks. Both Weston Foods and Loblaw use purchase commitments and derivative instruments in the form of futures contracts, option contracts and forward contracts to manage their current and anticipated exposure to fluctuations in commodity prices. The Company estimates that based on the outstanding derivative contracts held by the Company as at year end 2016, a 10% decrease in relevant commodity prices, with all other variables held constant, would result in a net loss of \$13 million in earnings before income taxes. This amount excludes the offsetting impact of the commodity price risk inherent in the transactions being hedged.

Note 33. Contingent Liabilities

In the ordinary course of business, the Company is involved in and potentially subject to legal actions and proceedings. In addition, the Company is subject to tax audits from various tax authorities on an ongoing basis. As a result, from time to time, tax authorities may disagree with the positions and conclusions taken by the Company in its tax filings or legislation could be amended or interpretations of current legislation could change, any of which events could lead to reassessments.

It is not currently possible to predict the outcome of the Company's legal actions and proceedings with certainty. Based on current knowledge and in consultation with legal counsel, management considers the Company's exposure to such claims and litigation, tax assessments and reassessments (to the extent not covered by the Company's insurance policies or otherwise provided for), not to be material to the consolidated financial statements.

However, there are a number of uncertainties involved in such matters, individually or in aggregate, and as such, there is a possibility that the ultimate resolution of these matters may result in a material adverse effect on the Company's reputation, operations or financial condition or performance in future periods. The Company does not currently have any significant accruals or provisions for its litigation matters. Management regularly assesses its position on the adequacy of such accruals or provisions and will make any necessary adjustments.

The following is a description of the Company's significant legal proceedings, which the Company believes are without merit and is vigorously defending:

On August 26, 2015, the Company was served with a proposed class action, which was commenced in the Ontario Superior Court of Justice ("the Court") against the Company, Loblaw and certain of its subsidiaries and others in connection with the collapse of the Rana Plaza complex in Dhaka, Bangladesh in 2013. The claim seeks approximately \$2 billion in damages.

Shoppers Drug Mart has been served with an Amended Statement of Claim in a class action proceeding that has been filed in the Court by two licensed Associates, claiming various declarations and damages resulting from Shoppers Drug Mart's alleged breaches of the Associate Agreement, in the amount of \$500 million. The class action comprises all of Shoppers Drug Mart's current and former licensed Associates residing in Canada, other than in Québec, who are parties to Shoppers Drug Mart's 2002 and 2010 forms of the Associate Agreement. On July 9, 2013, the Court certified as a class proceeding portions of the action. The Court imposed a class closing date based on the date of certification. New Associates after July 9, 2013 are not members of the class.

Loblaw was reassessed by the Canada Revenue Agency ("CRA") and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron Bank Limited ("Glenhuron"), a wholly owned Barbadian subsidiary, should be treated and taxed as income in Canada. The reassessments, which were received in 2015 and 2016, were for the 2000 to 2011 taxation years totaling \$351 million including interest and penalties as at the time of reassessment. Loblaw believes it is likely that the CRA will issue reassessments for the 2012 and 2013 taxation years on the same or similar basis. Loblaw has filed a Notice of Appeal with the Tax Court of Canada for the 2000 to 2010 taxation years and a Notice of Objection for the 2011 taxation year.

Notes to the Consolidated Financial Statements

Indemnification Provisions The Company from time to time enters into agreements in the normal course of its business, such as service and outsourcing arrangements, lease agreements in connection with business or asset acquisitions or dispositions, and other types of commercial agreements. These agreements by their nature may provide for indemnification of counterparties. These indemnification provisions may be in connection with breaches of representations and warranties or in respect of future claims for certain liabilities, including liabilities related to tax and environmental matters. The terms of these indemnification provisions vary in duration and may extend for an unlimited period of time. In addition, the terms of these indemnification provisions vary in amount and certain indemnification provisions do not provide for a maximum potential indemnification amount. Indemnity amounts are dependent on the outcome of future contingent events, the nature and likelihood of which cannot be determined at this time. As a result, the Company is unable to reasonably estimate its total maximum potential liability in respect of indemnification provisions. Historically, the Company has not made any significant payments in connection with these indemnification provisions.

Note 34. Financial Guarantees

The Company established letters of credit used in connection with certain obligations mainly related to real estate transactions, benefit programs, purchase orders and guarantees with a gross potential liability of approximately \$417 million (2015 – \$551 million). In addition, Loblaw has provided to third parties the following significant guarantees:

Associate Guarantees Loblaw has arranged for its Associates to obtain financing to facilitate their inventory purchases and fund their working capital requirements by providing guarantees to various Canadian chartered banks that support Associate loans. As at year end 2016, an aggregate amount of \$488 million (2015 – \$483 million) in available lines of credit was allocated to the Associates by the various banks. As at year end 2016, Associates had drawn an aggregate amount of \$115 million (2015 – \$143 million) against these available lines of credit. Any amounts drawn by the Associates are included in bank indebtedness on the Company's consolidated balance sheets. Loblaw guarantees the full amounts drawn by the Associates. As recourse in the event that any payments are made under the guarantees, Loblaw holds a first-ranking security interest on all assets of Associates, subject to certain prior-ranking statutory claims.

Independent Funding Trusts The full balance relating to the debt of the independent funding trusts has been consolidated on the balance sheets of the Company (see note 22). As at year end 2016, Loblaw has agreed to provide a credit enhancement of \$64 million (2015 – \$53 million) in the form of a standby letter of credit for the benefit of the independent funding trusts representing not less than 10% (2015 – 10%) of the principal amount of the loans outstanding. This credit enhancement allows the independent funding trusts to provide financing to Loblaw's franchisees. As well, each franchisee provides security to the independent funding trusts for its obligations by way of a general security agreement. In the event that a franchisee defaults on its loan and Loblaw has not, within a specified time period, assumed the loan, or the default is not otherwise remedied, the independent funding trusts would assign the loan to Loblaw and draw upon this standby letter of credit. This standby letter of credit has never been drawn upon. Loblaw has agreed to reimburse the issuing bank for any amount drawn on the standby letter of credit.

Lease Obligations In connection with historical dispositions of certain of its assets, Loblaw has assigned leases to third parties. Loblaw remains contingently liable for these lease obligations in the event any of the assignees are in default of their lease obligations. The minimum rent, which does not include other lease related expenses such as property tax and common area maintenance charges, was in aggregate, approximately \$16 million (2015 – \$18 million). Additionally, Loblaw has guaranteed lease obligations of a third-party distributor in the amount of \$6 million (2015 – \$7 million).

Glenhuron Bank Limited Surety Bond In 2015, in connection with the CRA's reassessment of Loblaw on certain income earned by Glenhuron (see note 33), Loblaw arranged for a surety bond of \$141 million (2015 – \$132 million) to the Ministry of Finance in order to dispute the reassessments.

Financial Services Loblaw has provided a guarantee on behalf of PC Bank to MasterCard® International Incorporated (“MasterCard®”) for accepting PC Bank as a card member and licensee of MasterCard®. As at year end 2016, the guarantee on behalf of PC Bank to MasterCard® was U.S. dollars \$190 million (2015 – U.S. dollars \$190 million).

Loblaw had in place an irrevocable standby letter of credit from a major Canadian chartered bank on behalf of one of its wholly-owned subsidiaries in the amount of \$11 million (2015 – \$107 million).

Letters of credit for the benefit of independent securitization trusts with respect to the securitization programs of PC Bank have been issued by major financial institutions. These standby letters of credit can be drawn upon in the event of a major decline in the income flow from or in the value of the securitized credit card receivables. Loblaw has agreed to reimburse the issuing banks for any amount drawn on the standby letters of credit. The aggregate gross potential liability under these arrangements for the Other Independent Securitization Trusts was \$71 million (2015 – \$56 million), which represented approximately 11% (2015 – 10%) of the securitized credit card receivables amount (see note 21). As at year end 2016, the aggregate gross potential liability under these arrangements for *Eagle* was \$36 million (2015 – \$36 million), which represented approximately 9% (2015 – 9%) of the *Eagle* notes outstanding issued prior to 2015 (see note 22).

Choice Properties Letters of credit to support guarantees related to its investment properties including maintenance and development obligations to municipal authorities are issued by Choice Properties. As at year end 2016, the aggregate gross potential liability related to these letters of credit totaled \$31 million (2015 – \$28 million).

Choice Properties’ credit facilities and debentures are guaranteed by each of the General Partner, the Partnership and any other person that becomes a subsidiary of Choice Properties (with certain exceptions). In the case of default by Choice Properties, the Indenture Trustee will be entitled to seek redress from the Guarantors for the guaranteed obligations in the same manner and upon the same terms that it may seek to enforce the obligations of Choice Properties. These guarantees are intended to eliminate structural subordination, which would otherwise arise as a consequence of Choice Properties’ assets being primarily held in its various subsidiaries.

Note 35. Related Party Transactions

The Company’s majority shareholder is Mr. W. Galen Weston, who beneficially owns, directly and indirectly through private companies which he controls, including Wittington, a total of 80,773,740 of GWL’s common shares, representing approximately 63% (2015 – 63%) of GWL’s outstanding common shares.

The Company’s policy is to conduct all transactions and settle all balances with related parties on market terms and conditions. Transactions between the Company and its consolidated entities have been eliminated on consolidation and are not disclosed in this note.

In 2016, the Company made rental payments to Wittington in the amount of \$4 million (2015 – \$4 million). As at year end 2016 and 2015, there were no rental payments outstanding.

In 2016, inventory purchases from Associated British Foods plc, a related party by virtue of Mr. W. Galen Weston being a director of such entity’s parent company, amounted to \$40 million (2015 – \$40 million). As at year end 2016, \$6 million (2015 – \$2 million) was included in trade payables and other liabilities relating to these inventory purchases.

Joint Venture In 2014, a joint venture, formed between Choice Properties and Wittington, completed the acquisition of property from Loblaw. The joint venture intends to develop the acquired site into a mixed-used property, anchored by a Loblaw food store. As at year end 2016, the joint venture did not have any operating activity. Choice Properties uses the equity method of accounting to record its 40% interest in the joint venture, which is included in other assets.

Post-Employment Benefit Plans The Company sponsors a number of post-employment plans, which are related parties. Contributions made by the Company to these plans are disclosed in note 27.

Notes to the Consolidated Financial Statements

Income Tax Matters From time to time, the Company and Wittington may enter into agreements to make elections that are permitted or required under applicable income tax legislation with respect to affiliated corporations. In 2016, these elections and accompanying agreements did not have a material impact on the Company.

Compensation of Key Management Personnel The Company's key management personnel is comprised of certain members of the executive team of GWL, Loblaw, Weston Foods and Wittington, as well as members of the Boards of GWL, Loblaw and Wittington to the extent that they have the authority and responsibility for planning, directing and controlling the day-to-day activities of the Company.

Annual compensation of key management personnel that is directly attributable to the Company was as follows:

(\$ millions)	2016	2015
Salaries, director fees and other short term employee benefits	\$ 11	\$ 14
Share-based compensation	13	12
Total compensation	\$ 24	\$ 26

Note 36. Restructuring and Other Charges

In 2015, Loblaw finalized a plan to close approximately 52 unprofitable retail locations across a range of banners and formats. In 2016, Loblaw completed the closures of those retail locations as well as the closures of the remaining Joe Fresh retail location in the U.S and recorded approximately \$46 million (2015 – \$124 million) of restructuring and other charges pertaining to this initiative in SG&A.

In 2015, Loblaw began actively marketing the sale of certain assets of the Shoppers Drug Mart ancillary healthcare business and recorded asset impairments on these assets and other related restructuring charges totaling \$112 million. In 2016, Loblaw signed agreements for the sale of a portion of these assets and ceased actively marketing the remaining assets, and restructured them as part of ongoing operations. As a result, Loblaw recorded a charge of \$4 million related to inventory impairment and a net reversal of \$8 million of previous asset impairments and other related restructuring charges in 2016.

In 2016, Weston Foods recorded restructuring and other charges of \$17 million (2015 – \$26 million) in SG&A, of which \$14 million (2015 – \$11 million) related to accelerated depreciation. These charges primarily relate to restructuring plans to close manufacturing facilities in Canada and the U.S. with production transferring to other facilities.

Note 37. Segment Information

The Company has two reportable operating segments: Weston Foods and Loblaw. The accounting policies of the reportable operating segments are the same as those described in the Company's summary of significant accounting policies (see note 2). The Company measures each reportable operating segment's performance based on adjusted EBITDA⁽ⁱ⁾ and adjusted operating income⁽ⁱ⁾. Neither reportable operating segment is reliant on any single external customer.

(\$ millions)	2016				2015			
	Weston Foods	Loblaw	Other and Intersegment ⁽ⁱⁱ⁾	Total	Weston Foods	Loblaw	Other and Intersegment ⁽ⁱⁱ⁾	Total
Revenue	\$ 2,268	\$ 46,385	\$ (654)	\$ 47,999	\$ 2,144	\$ 45,394	\$ (644)	\$ 46,894
Operating income	\$ 173	\$ 2,084	\$ (2)	\$ 2,255	\$ 177	\$ 1,593	\$ 159	\$ 1,929
Net interest expense and other financing charges	102	653	(55)	700	77	644	(40)	681
Earnings before income tax	\$ 71	\$ 1,431	\$ 53	\$ 1,555	\$ 100	\$ 949	\$ 199	\$ 1,248
Operating income	\$ 173	\$ 2,084	\$ (2)	\$ 2,255	\$ 177	\$ 1,593	\$ 159	\$ 1,929
Depreciation and amortization	111	1,543		1,654	94	1,592		1,686
Adjusting items ⁽ⁱⁱⁱ⁾	12	217	2	231	14	356	(159)	211
Adjusted EBITDA ⁽ⁱ⁾	\$ 296	\$ 3,844		\$ 4,140	\$ 285	\$ 3,541		\$ 3,826
Depreciation and amortization ^(iv)	97	1,008		1,105	83	1,056		1,139
Adjusted operating income⁽ⁱ⁾	\$ 199	\$ 2,836		\$ 3,035	\$ 202	\$ 2,485		\$ 2,687

(i) Excludes certain items and is used internally by management when analyzing segment underlying operating performance.

(ii) Other and intersegment includes the following items:

- intercompany revenue elimination;
- Trust Unit distributions from Choice Properties to GWL and the elimination of the fair value adjustment of the Trust Unit liability related to GWL's direct investment in Choice Properties recorded in net interest expense and other financing charges; and
- the effect of foreign currency translation on a portion of the U.S. dollar denominated cash and cash equivalents and short term investments held by foreign operations.

(iii) The impact of certain items excluded by management includes restructuring and other charges, fixed asset and other related impairments, net of recoveries, at Loblaw, a charge related to pension annuities and buy-outs, certain charges related to the acquisition of Shoppers Drug Mart, the fair value adjustment of derivatives, inventory losses incurred by Weston Foods, a prior year tax assessment at Loblaw, a charge related to Loblaw apparel inventory, a gain (2015 – charge) related to drug retail ancillary assets at Loblaw, modifications to certain franchise fee arrangements at Loblaw, a charge related to labour agreements at Loblaw, a charge related to the change in inventory measurement and other conversion differences at Loblaw and charges related to retail locations in Fort McMurray, net of recoveries at Loblaw.

(iv) Excludes \$535 million (2015 – \$536 million) of amortization of intangible assets acquired with Shoppers Drug Mart, recorded by Loblaw, and \$14 million (2015 – \$11 million) of accelerated depreciation recorded by Weston Foods, included in restructuring and other charges.

Notes to the Consolidated Financial Statements

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015 ⁽ⁱ⁾
Total Assets		
Weston Foods	\$ 2,670	\$ 2,470
Loblaw	34,596	34,517
Other ⁽ⁱⁱ⁾	1,004	1,502
Intersegment	(324)	(269)
Consolidated	\$ 37,946	\$ 38,220

(i) Certain comparative figures have been restated (see note 2).

(ii) Other includes cash and cash equivalents and short term investments held by foreign operations that have the same functional currency as that of the Company and GWL's direct investment in Choice Properties.

(\$ millions)	2016	2015
Additions to Fixed Assets and Intangible Assets		
Weston Foods	\$ 241	\$ 259
Loblaw	1,224	1,241
Consolidated	\$ 1,465	\$ 1,500

The Company operates primarily in Canada and the United States.

(\$ millions)	2016	2015
Revenue (excluding intersegment)		
Canada	\$ 46,762	\$ 45,777
United States	1,237	1,117
Consolidated	\$ 47,999	\$ 46,894

(\$ millions)	As at	
	Dec. 31, 2016	Dec. 31, 2015 ⁽ⁱ⁾
Fixed Assets and Goodwill and Intangible Assets		
Canada	\$ 23,952	\$ 24,130
United States	821	768
Consolidated	\$ 24,773	\$ 24,898

(i) Certain comparative figures have been restated (see note 2).

Three Year Summary

CONSOLIDATED INFORMATION⁽ⁱ⁾

As at or for the years ended December 31

(\$ millions except where otherwise indicated)

	2016 (52 weeks)	2015 ⁽ⁱⁱ⁾ (52 weeks)	2014 ⁽ⁱⁱⁱ⁾ (53 weeks)
Operating Results			
Sales	47,999	46,894	43,918
Operating income	2,255	1,929	973
Adjusted EBITDA ⁽ⁱⁱⁱ⁾	4,140	3,826	3,530
Depreciation and amortization ^(iv)	1,654	1,686	1,542
Net interest expense and other financing charges	700	681	815
Adjusted net interest expense and other financing charges ⁽ⁱⁱⁱ⁾	568	585	566
Income taxes	465	418	24
Adjusted income taxes ⁽ⁱⁱⁱ⁾	678	571	479
Net earnings	1,090	830	134
Net earnings attributable to shareholders of the Company	550	511	126
Net earnings available to common shareholders of the Company	506	467	82
Adjusted net earnings available to common shareholders of the Company ⁽ⁱⁱⁱ⁾	838	717	680
Financial Position			
Fixed assets	11,534	11,352	10,938
Goodwill and intangible assets	13,239	13,546	13,960
Total assets	37,946	38,220	37,564
Cash and cash equivalents, short term investments and security deposits	2,660	2,667	2,497
Total debt	12,804	13,154	13,875
Total equity attributable to shareholders of the Company	7,764	7,681	7,287
Total equity	14,790	14,890	14,243
Cash Flows			
Cash flows from operating activities	3,760	3,367	2,851
Capital investments	1,465	1,500	1,214
Free cash flow ⁽ⁱⁱⁱ⁾	1,725	1,280	1,033
Per Common Share (\$)			
Diluted net earnings	3.90	3.62	0.64
Adjusted diluted net earnings ⁽ⁱⁱⁱ⁾	6.49	5.57	5.30
Financial Measures and Ratios			
Adjusted EBITDA margin (%) ⁽ⁱⁱⁱ⁾	8.6	8.2	8.0
Adjusted return on average equity attributable to common shareholders of the company (%) ⁽ⁱⁱⁱ⁾	12.1%	10.8%	11.4%
Adjusted return on capital (%) ⁽ⁱⁱⁱ⁾	12.1%	10.6%	12.3%

(i) For financial definitions and ratios refer to the Glossary beginning on page 142.

(ii) Certain comparative figures have been restated (see note 2 to the consolidated financial statements).

(iii) See non-GAAP financial measures beginning on page 57.

(iv) Includes \$535 million (2015 – \$536 million; 2014 – \$417 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$14 million (2015 – \$11 million; 2014 – nil) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

SEGMENT INFORMATION⁽ⁱ⁾

As at or for the years ended December 31

(\$ millions except where otherwise indicated)

		2016	2015 ⁽ⁱⁱⁱ⁾	2014 ⁽ⁱⁱⁱ⁾
		(52 weeks)	(52 weeks)	(53 weeks)
OPERATING RESULTS				
Revenue	Weston Foods	2,268	2,144	1,923
	Loblaw	46,385	45,394	42,611
	Intersegment	(654)	(644)	(616)
	Consolidated	47,999	46,894	43,918
Operating income	Weston Foods	173	177	231
	Loblaw	2,084	1,593	654
	Other	(2)	159	88
	Consolidated	2,255	1,929	973
Adjusted EBITDA⁽ⁱⁱⁱ⁾	Weston Foods	296	285	311
	Loblaw	3,844	3,541	3,219
	Consolidated	4,140	3,826	3,530
Adjusted EBITDA Margin (%)⁽ⁱⁱⁱ⁾	Weston Foods	13.1	13.3	16.2
	Loblaw	8.3	7.8	7.6
	Consolidated	8.6	8.2	8.0
Depreciation and Amortization^(iv)	Weston Foods	111	94	70
	Loblaw	1,543	1,592	1,472
	Consolidated	1,654	1,686	1,542
FINANCIAL POSITION				
Fixed Assets	Weston Foods	975	872	642
	Loblaw	10,559	10,480	10,296
	Consolidated	11,534	11,352	10,938
Total Assets	Weston Foods	2,670	2,470	2,105
	Loblaw	34,596	34,517	34,337
	Other ^(v)	1,004	1,502	1,350
	Intersegment	(324)	(269)	(228)
	Consolidated	37,946	38,220	37,564
CASH FLOWS				
Fixed Asset Purchases and Intangible Asset Additions	Weston Foods	241	259	128
	Loblaw	1,224	1,241	1,086
	Consolidated	1,465	1,500	1,214

(i) For financial definitions and ratios refer to the Glossary beginning on page 142.

(ii) Certain comparative figures have been restated (see note 2 to the consolidated financial statements).

(iii) See non-GAAP financial measures beginning on page 57.

(iv) Includes \$535 million (2015 – \$536 million; 2014 – \$417 million) of amortization of intangible assets, acquired with Shoppers Drug Mart, recorded by Loblaw and \$14 million (2015 – \$11 million; 2014 – nil) of accelerated depreciation recorded by Weston Foods, related to restructuring and other charges.

(v) Other includes cash and cash equivalents and short term investments held by foreign operations that have the same functional currency as that of the Company and GWL's direct investment in Choice Properties.

Glossary

Term	Definition
Adjusted diluted net earnings per common share	Adjusted net earnings available to common shareholders of the Company including the effect of all dilutive instruments divided by the weighted average number of common shares outstanding during the period adjusted for the impact of dilutive items (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted EBITDA	Adjusted operating income before depreciation and amortization (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted EBITDA margin	Adjusted EBITDA divided by sales (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted income taxes	Income taxes adjusted for the tax impact of items included in adjusted operating income less adjusted net interest and other financing charges (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted income tax rate	Adjusted income taxes divided by adjusted operating income less adjusted net interest and other financing charges (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted net earnings attributable to shareholders of the Company	Net earnings attributable to shareholders of the Company adjusted for items that are not necessarily reflective of the Company’s underlying operating performance (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted net earnings available to common shareholders of the Company	Adjusted net earnings attributable to shareholders of the Company less preferred dividends (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted net interest expense and other financing charges	Net interest expense and other financing charges adjusted for items that are not necessarily reflective of the Company’s ongoing net financing costs (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted operating income	Operating income adjusted for items that are not necessarily reflective of the Company’s underlying operating performance (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted return on average equity attributable to common shareholders of the Company	Adjusted net earnings available to common shareholders of the Company divided by average total equity attributable to common shareholders of the Company (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Adjusted return on capital	Tax-effected adjusted operating income divided by average capital (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Basic net earnings per common share	Net earnings available to common shareholders of the Company divided by the weighted average number of common shares outstanding during the period.
Capital	Total debt, plus total equity attributable to shareholders of the Company, less cash and cash equivalents, short term investments and amounts held in escrow.
Capital under management	Total debt plus total equity attributable to shareholders of the Company.
Capital investment	Fixed asset purchases and intangible asset additions.
Control brand	A brand and associated trademark that is owned by Loblaw for use in connection with its own products and services.
Conversion	A store that changes from one Loblaw banner to another Loblaw banner.

Term	Definition
Diluted net earnings per common share	Net earnings available to common shareholders of the Company adjusted for the impact of dilutive items divided by the weighted average number of common shares outstanding during the period adjusted for the impact of dilutive items.
Free cash flow	Cash flows from operating activities less interest paid, fixed asset purchases and intangible asset additions (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Major expansion/contraction	Expansion/contraction of a store that results in an increase/decrease in square footage that is greater than 25% of the square footage of the store prior to the expansion/contraction.
Minor expansion	Expansion of a store that results in an increase in square footage that is less than or equal to 25% of the square footage of the store prior to the expansion.
Net earnings attributable to shareholders of the Company	Net earnings less non-controlling interests.
Net earnings available to common shareholders of the Company	Net earnings attributable to shareholders of the Company less preferred dividends.
New store	A newly constructed store, acquisition, conversion or major expansion.
Operating income	Net earnings before net interest expense and other financing charges and income taxes.
Renovation	A capital investment in a store resulting in no significant change to the store square footage.
Retail debt to adjusted EBITDA	Retail segment total debt divided by Retail segment adjusted EBITDA.
Retail gross profit	Loblaw retail sales less cost of merchandise inventories sold.
Retail sales	Combined sales of stores owned by Loblaw’s corporate stores, franchisees and associate-owned drug stores.
Retail square footage	Retail square footage includes Loblaw’s corporate stores, franchised stores and associate-owned drug stores.
Rolling year adjusted return on capital	Tax-effected rolling year (most recent four quarters) adjusted operating income divided by average capital (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Rolling year adjusted return on average equity attributable to common shareholders of the Company	Rolling year (most recent four quarters) adjusted net earnings available to common shareholders of the Company divided by average total equity attributable to common shareholders of the Company (see Section 18, “Non-GAAP Financial Measures”, of the Company’s Management’s Discussion and Analysis).
Same-store sales	Retail sales from the same location for stores in operation in that location in both periods excluding sales from a store that has undergone a major expansion/contraction in the period.
Total equity attributable to common shareholders of the Company	Total equity less preferred shares outstanding and non-controlling interests.
Total equity attributable to shareholders of the Company	Total equity less non-controlling interests.
Weighted average common shares outstanding	The number of common shares outstanding determined by relating the portion of time within the period the common shares were outstanding to the total time in that period.
Year	The Company’s year end is December 31. Activities are reported on a fiscal year ending on the Saturday closest to December 31, usually 52 weeks in duration but includes a 53rd week every five to six years. Each of the years ended December 31, 2016 and December 31, 2015 contained 52 weeks.

Corporate Directory

Board of Directors

Galen G. Weston, B.A., M.B.A.

Chairman and Chief Executive Officer of the Corporation; Chairman and Chief Executive Officer, Loblaw Companies Limited; Chairman, Choice Properties Real Estate Investment Trust; Chairman, President's Choice Bank; Director, Wittington Investments, Limited.

Alannah Weston⁽⁴⁾

Deputy Chairman, former Creative Director, Selfridges Group Limited; Chair, Selfridges Group Foundation; Board member, Blue Marine Foundation and Reta Lila Howard Foundation; Director, Wittington Investments, Limited.

Isabelle Marcoux, B.A., LL.B.^(4*)

Chair, Board of Directors, Transcontinental Inc.; Director, Rogers Communications Inc. and Power Corporation of Canada; Director of the Montreal Children's Hospital Foundation; 2016 Co-Chair of Centraide of Greater Montreal's campaign.

Sarabjit (Sabi) S. Marwah^(1,2)

Senator with the Senate of Canada; former Vice-Chairman and Chief Operating Officer of The Bank of Nova Scotia; Director, Cineplex Inc. and TELUS Corporation; Trustee and Vice-Chair, Hospital for Sick Children; Member of the Board of Directors, Toronto International Film Festival.

Gordon M. Nixon, C.M., O.Ont.^(1,2)

Corporate Director; Chair, BCE Inc. and Director, BlackRock, Inc.; former President and Chief Executive Officer, Royal Bank of Canada; Advisory Board, KingSett Canadian Real Estate Income Fund L.P.; Chairman, MaRS Discovery District; Chair, Queen's University Capital Campaign; Trustee, Art Gallery of Ontario.

J. Robert S. Prichard, O.C., O.Ont., LL.B., M.B.A., LL.M., LL.D.^(2*,3)

Non-Executive Chair, Torys LLP; Chair, former President and Chief Executive Officer, Metrolinx; Chair, Bank of Montreal; Director, Onex Corporation and Barrick Gold Corporation; President Emeritus, University of Toronto; Trustee, Hospital for Sick Children.

Thomas F. Rahilly, B.A., M.A., LL.B.^(2,3*,4)

Corporate Director; Retired Vice-Chairman, RBC Capital Markets.

Robert Sawyer⁽¹⁾

Corporate Director; Director, Walter Group; former Director and President and Chief Executive Officer, RONA Inc.; former Chief Operating Officer of Metro Inc.

Christi Strauss^(1,4)

Corporate Director; former President and Chief Executive Officer, Cereal Partners Worldwide, a General Mills joint venture with Nestlé.

Barbara Stymiest^(1*,2,3)

Corporate Director; Director, Blackberry Limited; Director, SunLife Financial Inc.; Director, President's Choice Bank; former Member, Group Executive, Royal Bank of Canada; former Chief Executive Officer, TMX Group Inc., Chair, Canadian Institute for Advanced Research; Trustee, University Health Network; Chair, Advisory Council for the Ivey Institute for Leadership.

(1) Audit Committee

(2) Governance, Human Resource, Nominating and Compensation Committee

(3) Pension Committee

(4) Environmental, Health and Safety Committee

* Chair of the Committee

Corporate Officers

W. Galen Weston, O.C.

Chairman Emeritus

Galen G. Weston

Chairman and Chief Executive Officer

Richard Dufresne

Executive Vice President,
Chief Financial Officer

Gordon A.M. Currie

Executive Vice President,
Chief Legal Officer

Rashid Wasti

Executive Vice President,
Chief Talent Officer

Allan Bifield

Deputy Chief Financial Officer

Khush Dadyburjor

Chief Strategy Officer

Robert A. Balcom

Senior Vice President,
General Counsel and Secretary

Geoffrey H. Wilson

Senior Vice President,
Investor Relations,
Business Intelligence and Communications

Chantalle Butler

Vice President,
Group Controller

Nadeem Mansour

Vice President,
Internal Audit Services

John Poos

Group Head,
Pension and Benefits

John Williams

Group Treasurer

Peter Effer

Group Head, Tax

Kerry Rathbone

Assistant Secretary

Shareholder and Corporate Information

Executive Office

George Weston Limited
22 St. Clair Avenue East
Toronto, Canada M4T 2S7
Tel: 416.922.2500
Fax: 416.922.4395
www.weston.ca

Stock Exchange Listing and Symbols

The Company's common and preferred shares are listed on the Toronto Stock Exchange and trade under the symbols: "WN", "WN.PR.A", "WN.PR.C", "WN.PR.D" and "WN.PR.E".

Common Shares

At year end 2016, there were 127,898,582 common shares issued and outstanding.

The average 2016 daily trading volume of the Company's common shares was 111,910.

Preferred Shares

As at year end 2016, there were 9,400,000 preferred shares Series I, 8,000,000 preferred shares Series III, 8,000,000 preferred shares Series IV and 8,000,000 preferred shares Series V issued and outstanding.

The average 2016 daily trading volume of the Company's preferred shares was:

Series I:	6,952
Series III:	5,683
Series IV:	5,963
Series V:	5,772

Preferred Dividend Dates

The declaration and payment of quarterly preferred dividends are made subject to approval by the Board of Directors. The record and payment dates for 2017 are:

Series I

Record Date	Payment Date
Feb. 28	March 15
May 31	June 15
Aug. 31	Sept. 15
Nov. 30	Dec. 15

Series III, Series IV and Series V

Record Date	Payment Date
March 15	April 1
June 15	July 1
Sept. 15	Oct. 1
Dec. 15	Jan. 1

Common Dividend Policy

The declaration and payment of dividends on the Company's common shares and the amount thereof are at the discretion of the Board of Directors which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time. Over time, it is the Company's intention to increase the amount of the dividend while retaining appropriate free cash flow to finance future growth.

Common Dividend Dates

The declaration and payment of quarterly common dividends are made subject to approval by the Board of Directors. The anticipated record and payment dates for 2017 are:

Record Date	Payment Date
March 15	April 1
June 15	July 1
Sept. 15	Oct. 1
Dec. 15	Jan. 1

Printing: TC Transcontinental Printing www.tcprinting.tc

Normal Course Issuer Bid

The Company has a Normal Course Issuer Bid on the Toronto Stock Exchange.

Value of Common Shares

For capital gains purposes, the valuation day (December 22, 1971) cost base for the Company, adjusted for the 4 for 1 stock split (effective May 27, 1986) and the 3 for 1 stock split (effective May 8, 1998), is \$1.50 per share. The value on February 22, 1994 was \$13.17 per share.

Registrar and Transfer Agent

Computershare Investor Services Inc.
100 University Avenue
Toronto, Canada M5J 2Y1

Toll Free Tel: 1.800.564.6253 (Canada and U.S.A.)
International Tel: 514.982.7555 (direct dial)
Fax: 416.263.9394
Toll Free Fax: 1.888.453.0330

To change your address or eliminate multiple mailings, or for other shareholder account inquiries, please contact Computershare Investor Services Inc.

Independent Auditors

KPMG LLP
Chartered Professional Accountants, Licensed Public Accountants
Toronto, Canada

Annual Meeting

The George Weston Limited Annual Meeting of Shareholders will be held on Tuesday, May 9, 2017, at 11:00 a.m. (EST) at The Royal Conservatory, TELUS Centre for Performance and Learning, Koerner Hall, 273 Bloor Street West, Toronto, Ontario, Canada.

Trademarks

George Weston Limited, Loblaw Companies Limited and their respective subsidiaries own a number of trademarks. These trademarks are the exclusive property of George Weston Limited, Loblaw Companies Limited and their respective subsidiary companies. Trademarks where used in this report are in italics.

Investor Relations

Shareholders, security analysts and investment professionals should direct their requests to Mr. Geoffrey H. Wilson, Senior Vice President, Investor Relations, Business Intelligence and Communications, at the Company's Executive Office or by e-mail at investor@weston.ca.

Additional financial information has been filed electronically with the Canadian securities regulatory authorities in Canada through the System for Electronic Document Analysis and Retrieval (SEDAR). The Company holds an analyst call shortly following the release of its quarterly results. These calls are archived in the Investor Centre section of the Company's website.

This Annual Report includes selected information on Loblaw Companies Limited, a public company with shares trading on the Toronto Stock Exchange.

Ce rapport est disponible en français.

This 2016 Annual Report was printed in Canada on Enviro 100, which contains 100% post-consumer waste and is processed chlorine-free, using biogas energy.

Weston

www.weston.ca