

# Annual report and accounts 2015

**Our customers rely on our expertise and technology**



We are a global supplier of quality components to the lift, transport and keypad industries



Lift

Pushbuttons  
Indicators  
Auxiliary equipment  
Lift control and monitoring systems



Transport

Highway products  
Parking equipment  
Pushbuttons  
Indicators and associated products



Keypads

Banking terminals  
Security  
Ticketing machines  
Petrol pumps

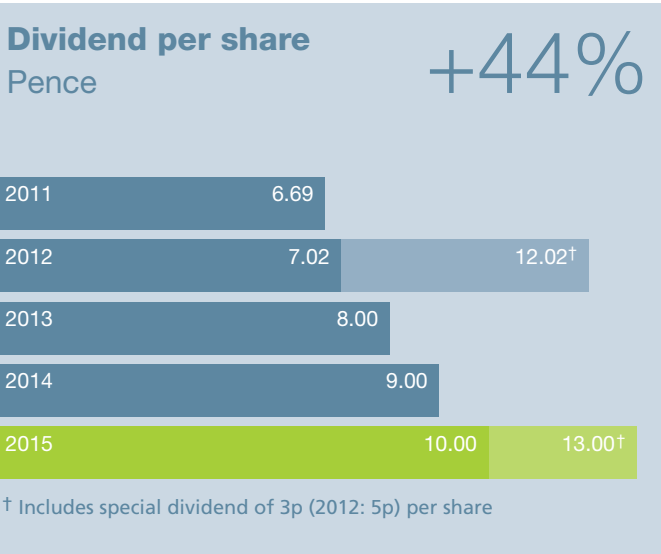
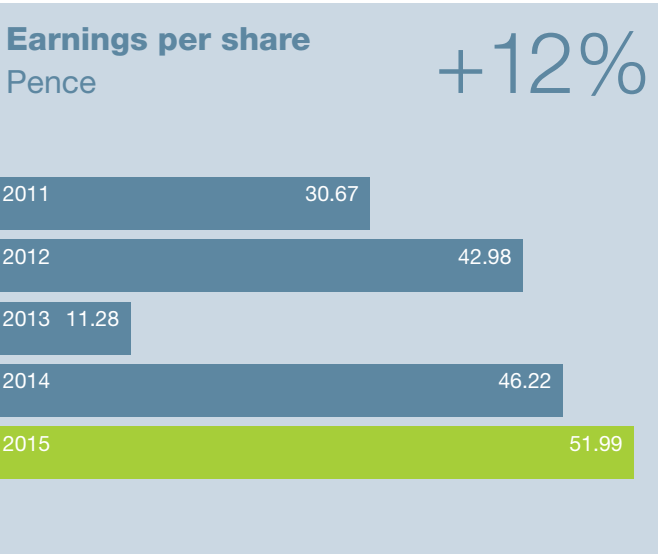
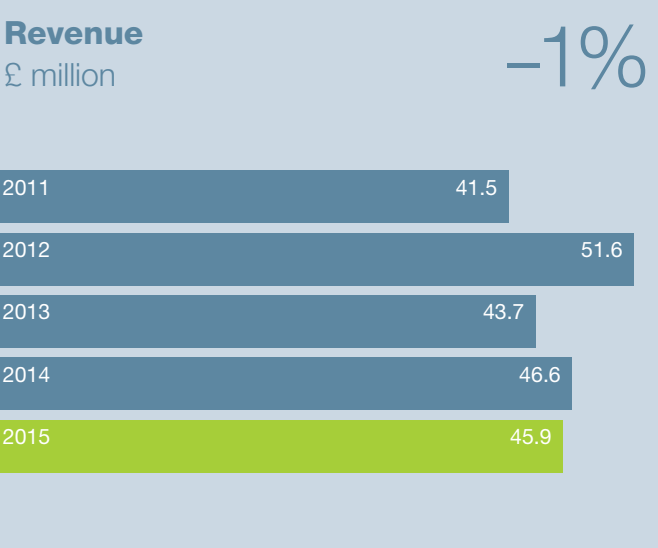
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Steady progress on earnings and dividends

	2015 £(000)	2014 £(000)
Group revenue	£45,946	£46,616
Operating profit*	£5,588	£5,475
Earnings per share	51.99p	46.22p
Dividend per share	13.00p	9.00p

\* Operating profit before goodwill write down, amortisation of acquired intangibles and gain on property disposal



# Chairman's statement

## We continue our focus on quality to help drive future growth



### Results

I am pleased to report improved profits for the year albeit on slightly lower sales which fell 1.4% to £45.9 million (2014: £46.6 million) mainly due to currency movements. Operating profit before amortisation of acquired intangibles and gains on property disposal was £5.6 million (2014: £5.5 million), very close to the previous record figures; profit before tax was £5.3 million (2014: £4.8 million) up 11% and by a small margin our best ever.

The year followed the pattern set in the first half. After last year's strong performance in the UK, sales dropped back this year, whereas all but one of the overseas companies achieved better revenues. As last year, the continued strengthening of the pound reduced the reported impact in sterling of the local improvements. The adverse effect of the change in currency translation rates was £1.1 million on sales and £0.2 million on profits. Sales were down at the Transportation Division, marginally down overall at the Lift Division and broadly flat for Keypads.

Many of our operations have faced challenges this year to meet customers' ever more demanding expectations. Our employees are focussed on our efforts to improve and I would like to thank them for their contribution to our progress this year.

We are planning to continue our progressive improvement in the dividend in line with our stated target, with another 1p increase in the basic dividend proposed for the year. We sold our remaining building on the Inverness Road site during the year and this provided a welcome gain on disposal of £0.4 million. As a result we are proposing a special additional dividend of 3p to distribute a significant proportion of the cash raised from that transaction.

**Operations and people**

Our General Manager at Australian Lift Components (ALC) left us during the year. Brad Newell has taken on that position. Brad is new to the lift industry, but has made good progress in addressing a number of ALC's key

issues. We welcome him to the Group and wish him continued success in his role.

We have increased our investment in equipment this year with one new high speed laser machine purchased for Canada and another similar one ordered for Feltham. We have also replaced some of our older moulding machines.

We have continued the drive to improve our quality and the reliability of our processes, with investment in additional staffing and equipment.

**Products**

We have launched several products in the last 3 months that we have put considerable effort and investment into during the year. Our latest control system, Ethos 2, has been released after a lengthy development programme. This offers an intuitive touchscreen based control and integrated speed profiling, simplifying set up for our customers. At recent industry exhibitions in North America and Europe we also launched a touchscreen lift car operating panel, which provides end users with flexibility in appearance and floor designations.

In our Transportation Division we introduced a more robust and simpler version of our retroreflective reboundable traffic bollard earlier in the year and more recently a new highways passively safe chevron sign system.

**Outlook**

We had a strong first quarter for 2015, but that does not look as though it will be replicated in the coming year. Instead the pattern from the second quarter of last year onwards is continuing, with demand in the UK rather weak, but most of our overseas markets stable or gently growing. There are signs of potential future improvement in the UK with project activity quite high, but timing of orders uncertain. At some point these projects will feed through to sales, but our business does tend to lag behind the general performance of the economy.

**Richard Dewhurst**  
Chairman

# Our global reach

## Our broad spread across continents provides a degree of resilience



<b>The Americas</b>	<b>Canada</b> Dupar Controls <b>USA</b> The Fixture Company Elevator Research Manufacturing Corp.	<b>Product areas</b> Lift	<b>Group sales</b> 26% <b>Employees</b> 97
<b>UK &amp; Europe</b>	<b>United Kingdom</b> Dewhurst Thames Valley Control Traffic Management Products <b>Hungary</b> Dewhurst (Hungary)	<b>Product areas</b> Lift Transport Keypad	<b>Group sales</b> 47% <b>Employees</b> 216
<b>Asia &amp; Australia</b>	<b>Hong Kong</b> Dewhurst (Hong Kong) <b>Australia</b> Australian Lift Components Lift Material Australia Dual Engraving	<b>Product areas</b> Lift Transport	<b>Group sales</b> 27% <b>Employees</b> 59



Our products are widely used in key infrastructure projects



Business review

The Group’s principal activity in the year continued to be the manufacture of electrical components and control equipment for industrial and commercial capital goods. The Group maintained its position as a specialist supplier of equipment to lift, transport and keypad sectors. A business review of the Group’s operations is dealt with below in operating highlights and in the Chairman’s Statement on page 2.

Principal risks and uncertainties

The board is informed at every meeting of the principal risks and uncertainties across the Group which could have a material impact on the Group’s long and short term performance and action plans to mitigate these risks. The Group’s risk assessment process is designed to identify, manage and mitigate business risks. Business and operational risks are referred to in the business review. Financial risks, being currency and credit risk are covered within the financial review and the financial instruments note (note 24).

Key performance indicators

The directors believe that the key financial performance indicators relevant to the Group are earnings per share, adjusted operating profit, profit before tax and return on equity which are stated in the five year review on page 11. The key non-financial performance indicators relevant to the Group are quality measures and on-time deliveries to our customers.

Operating highlights

It has been a difficult year in our European markets, including the United Kingdom. Sales in Group companies in this area have either been flat or have fallen. Encouragingly though, outside this region we have seen quite a different picture, with sales in the vast majority of Group companies increasing.

In line with the Chairman I would like to thank all our employees in our Group companies, who have worked hard all year and ensured that we have been able to deliver these results.

UNITED KINGDOM

Dewhurst UK Manufacturing

Sales at Dewhurst UK Manufacturing fell by 3% on the previous year, primarily as a result of reduced infrastructure spending in the UK. Last year, the General Election caused a number of private and public authority projects to be stalled which added to the challenge of effectively growing our sales. We have however put a great deal of energy into strengthening our overseas markets and this has led to an increase of 10% in our export sales. The two primary areas of growth were Canada, where we have been able to broaden the range of products we sell to our sister company, Dupar Controls. The Middle East was the second area of growth. We have focused our effort here for the last two years and these efforts are now starting to pay off with some reasonable signalisation orders from a range of customers.

Our new UniBlade products and other products that we have developed for Destination Despatch Lift Systems have sold well. We have won significant projects in the UK, Canada and Dubai for both new builds and modernisation.

Research and development through the year focused primarily on smaller projects aimed at broadening and improving our current range of products. We added a number of variants to our UniBlade family of products and we have also improved the illuminators on our core Compact 3 and Jumbo pushbuttons.

We have maintained the focus on Continuous Improvement of our

**FastFit**  
Our new customer service for landing and car fixtures:

- Simple order codes
- Pre-approved drawings
- Fast turnaround

United Kingdom  
Birmingham New Street Station



The redeveloped Birmingham New Street Station was opened in September 2015 after a 5 year programme of work. There is now a grand concourse with 30 new escalators and 15 new lifts. This gives passengers more space and makes platforms more accessible. We have provided lift operating panels, controllers and lift monitoring for the station.







Our keypads are used in various parking systems around the world. This unit for a multi-space pay station in North America allows input of license plate information where the parking authority requires it. Despite the large number of keys it remains a relatively compact unit.



## North America Parking pay stations



## Strategic report

processes and our most significant event for this year was the launch of our new online ordering system. The system allows customers to order our fastest moving pushbutton products as well as key switches and other lift auxiliaries online. In addition to providing 24 hour access, we feel it also presents the products in a clearer and much more appealing way. Initial feedback from customers has been positive and we would expect good take up of the system over the coming year.

**£700,000**  
invested in new  
laser cutters

In the three years following our move from Hounslow to Feltham, our main priority has been to bed down the production facility and ensure that everything is working as we would like it to. Capital investment has remained relatively low. It is therefore pleasing to report that this year we have made some significant investments in new plant, with the purchase of two new Arburg moulding machines, to replace existing machines that were over 20 years old. Towards the end of the year we also ordered a new Amada fibre laser cutter that we have now commissioned. Fibre laser machines are able to cut our stainless steel faceplates significantly faster than conventional CO2 machines. As well as cutting faster, they have much lower running costs in terms of laser gases, electricity and maintenance costs.

### Thames Valley Controls (TVC)

After a really excellent year last year, we knew that TVC would struggle to live up to that performance again this year and indeed they did experience a 16% fall in sales. TVC's orders are made up of a steady flow of base orders and then a smaller number of one off projects. Last year we had an unusually high number of projects and this year those project orders returned to more normal levels. Despite the fall in sales, TVC contributed strongly to Group profits.

Even though we have seen a reduction in the number of projects compared with last year, we have continued to be successful with our Navigator Destination Despatch Control System. We have won a number of new projects in the commercial sector including at Manchester's Arndale Centre and for a landmark building on Euston Road in London.

We have continued to build on the success of our lift monitoring products by adding in new features and facilities, specifically an integrated CCTV function. This provides lift operators with an enhanced safety offering, particularly in unmanned environments, as well as providing safeguards against anti-social behaviour.

### Traffic Management Products (TMP)

In line with our other UK companies TMP encountered difficult trading conditions and sales fell 18% on the previous year. However costs were well controlled and TMP's profits were not significantly impacted.

The team at TMP has continued to make good progress this year. We have invested in new products with the launch of Evo-N our new reflective, reboundable bollard, which complies with all current standards. Evo-N has achieved a passive safety level of 100NE4, which means that even if hit by a vehicle at 100 km/h it will rebound intact. This illustrates the robustness of its design. We have also developed and launched a new range of Chevrons called Evo-Chev. These products pinpoint hazardous bends

## Evo-N

A new version of our reboundable bollard was launched. It complies with all current standards and remains passively safe and fully functional after a 100km/h impact.

and roundabouts, helping to reduce accidents in the locations. Evo-Chev incorporates the TMP patented self-righting base (used on our bollard products) and allows the Chevron to return to an upright position following impact.

Investment has been made at TMP in our marketing material with the launch of a new website including the facility for online ordering.

## EUROPE

### Dewhurst Hungary

Sales at Dewhurst Hungary were more or less identical to last year, although price reductions over the previous year meant that there was some growth in terms of the number of units shipped.

Improved processes both at the factory in Hungary but also in terms of our supply chain, have allowed us to reduce our costs and achieve some growth in profits.

We have built up a strong and knowledgeable quality team in Hungary, with the support of a key customer. The systems we now have in place are far more sophisticated and effective than those we have across our other companies in the Group. As a result, this year we have broadened the remit of our Dewhurst Hungary Quality Manager and promoted her to the new role of Group Quality Manager. We have established a set of new quality measures which we expect all Group companies to report within the next twelve months. Once companies have established these measures, we will be able to pinpoint areas of opportunity and work to achieve continuous improvement in our quality level.

## NORTH AMERICA

### Dupar Controls

While the UK and Europe experienced challenging market conditions our other markets experienced reasonable growth. Dupar was typical in this respect and following a number of years of growth reported a 15% increase in sales over the previous year. This was an excellent achievement and created quite a challenge for production.



**11% growth in overseas sales (in local currency terms)**

We did see a squeeze on margins with the Canadian dollar weakening against both the British pound and the US dollar, but despite this Dupar generated good profit growth.

There has been significant investment this year in new computer software to improve our processes. This investment is on-going but we aim to see the rewards during the next twelve months.

Dupar have also been involved in a major new product development and towards the end of the year we launched the US1 Touch Car Operating Panel. This product is a state of the art alternative to traditional pushbuttons. It allows you to create your own style of pushbutton on the touch screen, with a background that complements the design of your building or lift car. It is however quite a niche product, designed for high end installations and we currently see it complementing our range of traditional pushbuttons rather than replacing them.

The increased sales have meant it has been critical for us to continue to invest in new plant and machinery. As with Dewhurst UK we needed to replace Dupar's laser machine and we have purchased the same Amada fibre laser cutting machine for Dupar. This was installed and commissioned halfway through the year and we have benefitted greatly from its increased capacity and reliability.

**Elevator Research & Manufacturing (ERM)**

Sales have been flat at ERM over the last twelve months however increases in costs pushed ERM into a small loss for the year. It has been a difficult year operationally and we have operated with an Interim General Manager at the company whilst we work to find a new General Manager.

ERM is a good company, with a wonderful opportunity to improve service levels and grow sales outside the Los Angeles area. We believe that in the right hands ERM can prosper greatly and we are not going to rush to fill the post of General Manager. We need to be absolutely confident that we have the correct person for the job.

**AUSTRALIA & ASIA  
Australian Lift Components (ALC)**

ALC saw strong demand this year and grew sales by nearly 20% over the previous year. As a result profits recovered considerably from last year's disappointing level.

There was a change of personnel at ALC and we welcome Brad Newell our new General Manager.

We have reenergised our Continuous Improvement initiatives in the plant and focused hard on streamlining our assembly processes, as well as implementation of rigid 5S activity.

ALC are now working to increase their market share with the major lift companies to ensure that the growth in sales continues through the coming year.

**EHC**

EHC NT handrails are increasingly being specified for prestige projects in Australia. We have fitted handrails on Perth and Melbourne Metro systems and most of Australia's major airports in addition to a number of shopping centres.

**Lift Material**

It was very much a year of consolidation at Lift Material. Sales continued to grow steadily, increasing 10% on the previous year.

We continue to win business for the EHC escalator handrails all around Australia and in other countries in the

Pacific region. Most projects include installation of the handrails in addition to supplying the material. This requires a great deal of organisation. The logistics of ensuring the people, installation tools and product are in the right place at the right time, in a country as vast as Australia is quite demanding.

**Dual Engraving**

Dual had an excellent year with 20% sales growth on last year.

They have been involved in some major modernisation projects in Perth, the most notable of which was Central Park. This is a landmark building located in Perth's Central Business District with 51 floors and a total of 23 lifts. Dual supplied and installed bespoke new car interiors and entrances for the lifts.

**Dewhurst Hong Kong**

Dewhurst Hong Kong grew sales by just over 10% to achieve a record year for both sales and profit.

We have been able to broaden our market and are now achieving notable levels of sales in other South East Asian countries, primarily Singapore and Malaysia.

Approved and signed on behalf of the board

**David Dewhurst**  
Group Managing Director

7 December 2015



Originally built in 1992, Central Park is Perth's tallest office tower at 51 floors and a landmark building in Perth's Central Business District. Its 23 lifts were recently refurbished by Dual Engraving with most cars incorporating modernist artworks from a celebrated local artist matching his original artworks in the Atrium.





Continued growth in earnings drives progress on dividends and shareholder value



Trading results

Dewhurst sales continued a similar trend to that reported in the half year with full year revenue marginally down on last year. UK revenue continued to weaken across all domestic companies but again overseas companies performed strongly. The regions of biggest revenue growth were in Canada and Australia which saw double digit percentage increases in local terms, with nearly all those subsidiaries reporting record sales in local currency. Unfortunately, upon retranslation into Pounds Sterling for group reporting, the strengthened pound reduced like for like sales by £1.1 million or 2.4% and accounts for more than the reported Group decrease. Overall revenue decreased by 1.4% from £46.6 million to £45.9 million.

The same foreign retranslation also impacted operating profits by £0.2 million or 2.9%, but despite this the Group's overseas operations still reported improvements on last year. Operating profit before gain on disposal of property and acquired intangible amortisation increased by 2.1% from

£5.5 million to £5.6 million and in percentage terms increased from 11.7% to 12.2% of revenue.

Strong cash position

Cash flow was once again very good with £3.6 million of cash being generated from operations (2014: £3.9 million). Despite pension contributions of £1.4 million, increased dividends, as well as investing £0.9 million in key plant and equipment, the Group ended the year with cash and short-term deposits at £15.0 million, up £2.1 million from £12.9 million in 2014.

We started and finished the year with no borrowing or bank overdraft facility.

Pension scheme deficit

A more detailed analysis of the retirement benefit fund assets and liabilities movements is reported in note 21 under IAS 19, but I am pleased to report that this year, Dewhurst plc saw no material increase in the scheme deficit of £12.2 million. The net effect of three key actuarial assumptions changes: the liability discount rate changing from 3.8% to 3.7%, the RPI

rate changing from 2.9% to 3.0% and the mortality table changing to reflect more accurately the recent past and current mortality rates, resulted in an overall £5k adjustment.

The scheme was closed to future accrual in 2010 but the Group continue to pay a fixed sum of £1.4 million annually to reduce the defined benefit pension scheme deficit and all recommendations made by the scheme's actuary to eliminate the scheme deficit within an agreed timeframe have been fully implemented.

50% increase in normal dividend over 5 years

Contingent liability settlement

Following dismissal of the lawsuit in the Arizona Court, without admission or finding of liability, Dewhurst (Hungary) Kft and AIG agreed and paid in the current financial year a confidential full and final settlement of all claims arising from this dispute.

Gain on disposal of property

The old factory site in Hounslow (Inverness Road) was sold in 2012 generating the cash to acquire and develop the current site in Feltham. At that time, the property developers were not interested in acquiring the caretaker's bungalow which was also owned by Dewhurst plc and was adjacent to the old site. The directors therefore chose to retain this bungalow in the short term whilst the Hounslow site was redeveloped into residential properties in the expectation that the redevelopment would enhance the bungalow's future value. The directors sold this property in May 2015 giving rise to a £0.4 million gain on disposal.

Amortisation of acquired intangibles

The amortisation relates to Dual Engraving's acquired customer list and key relationships which are being written off over 3 years. These will be fully written off in February 2016.

Subsidiary share repurchase

As a result of amortising the acquired intangibles within Dual Engraving, this subsidiary will have little or no retained earnings for dividend redistribution until distributable profits surpass the A\$1.6 million amortisation being written off but the subsidiary does have surplus cash above its day to day working capital requirements. Therefore to redistribute this surplus cash back to its shareholders, Dual Engraving exercised a share repurchase of A\$500k in December 2014. Since Dual Engraving is only 70% owned by Dewhurst plc, this transaction is reported both within the consolidated and Company cash flow statement as well as within related party transactions – see note 23.

Treasury policy

The Group seeks to reduce or eliminate financial risk to ensure sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably. The policies and procedures operated are regularly reviewed and approved by the board. By varying the duration of its fixed and floating cash deposits, the Group maximises the return on interest earned.

With over half of profit before tax earned and held in foreign currencies, the Group continues to hedge internally where possible and to consider the need to use derivatives in the form of foreign exchange contracts to manage its currency risk, as reported in note 24.

Dividends

Dividends are accounted for when paid or approved by shareholders, and not when proposed, therefore the proposed final dividend for 2015 has not been accrued at the balance sheet date. The total dividend for 2015 of 13.00p per share is 44% up on 2014 and is covered 4.1 times by earnings. Total equity improved from £22.4 million to £24.3 million.

There was no change in the number of allotted shares during the year.

Jared Sinclair  
Finance Director

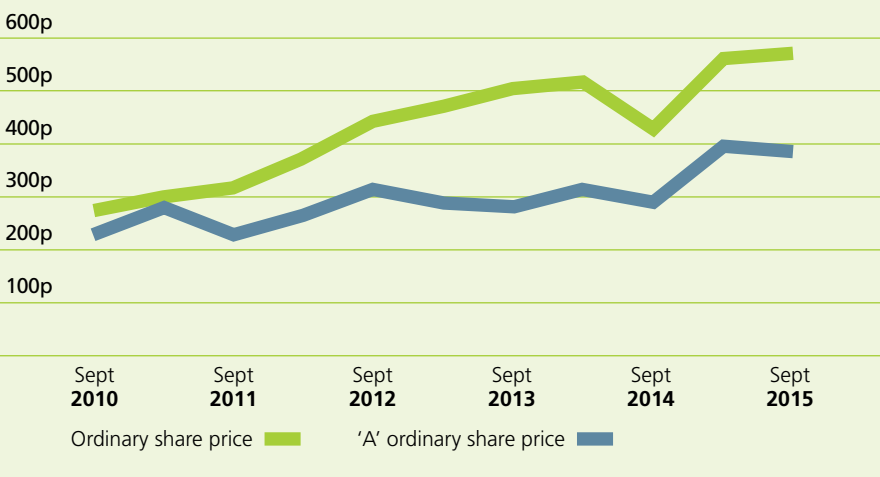
7 December 2015

Group five year review

	2011 £(000)	2012 £(000)	2013 £(000)	2014 £(000)	2015 £(000)
Revenue	41,487	51,555	43,698	46,616	45,946
Adjusted operating profit *	4,880	5,605	4,084	5,475	5,588
Operating profit	4,424	5,660	2,594	5,179	5,675
Profit before taxation	4,038	5,314	2,219	4,812	5,318
As a percentage of total equity	18.6%	24.6%	10.1%	21.4%	21.8%
Taxation	1,428	1,688	1,307	866	851
Profit after taxation	2,610	3,626	912	3,946	4,467
Total equity	21,754	21,564	21,870	22,448	24,338
Earnings per share, basic and diluted	30.67p	42.98p	11.28p	46.22p	51.99p
Dividends per share	6.69p	12.02p	8.00p	9.00p	13.00p

\* Operating profit before goodwill write down, amortisation of acquired intangibles and gain on property disposal

Shareholders' return





Board of directors



**Richard Dewhurst**  
BA (Eng Sc), ACMA  
Chairman, 59,  
joined in 1985.  
Previously with  
Ford Motor Co,  
Ernst & Whinney  
Senior  
Management  
Consultant.



**Jared Sinclair**  
BSc, ACA  
Finance Director,  
45, joined in  
1997. Previously  
with Moores  
Rowland,  
Chartered  
Accountants,  
Audit Senior.



**Peter Tett**  
MA, MSc  
Non-executive  
Director, 76,  
joined in 2000.  
Previously with  
Halma plc,  
Director.



**David Dewhurst**  
BSc (Elec Eng)  
Group Managing  
Director, 54,  
joined in 1987.  
Previously  
with Holmes &  
Marchant plc.



**Richard Young**  
MBA, BSc, CEng, MIET  
Managing Director  
– Thames Valley  
Controls, 59,  
joined in 1996.  
Previously with  
MBM Technology  
Ltd, Director and  
General Manager.



**John Bailey**  
Non-executive  
Director, 45,  
joined in 2008.  
Previously with  
Brett Landscaping  
& Building  
Products,  
Commercial  
Director.

Report of the directors

The directors present their annual report on the affairs of the Group together with the financial statements and auditor’s report for the year ended 30 September 2015.

Results and dividends

The trading profit for the year, after taxation, amounted to £4.5 million (2014: £3.9 million).

A 3p special dividend in addition to the normal final dividend on the Ordinary and ‘A’ non-voting ordinary shares of 7.00p per share (2014: 6.20p) for the financial year ended 30 September 2015 will be proposed at the Annual General Meeting (AGM) to be held on 2 February 2016. If approved, this dividend will be paid on 17 February 2016 to members on the register at 22 January 2016.

An interim dividend of 3.00p per share (2014: 2.80p) was paid on 25 August 2015.

A final dividend on the Ordinary and ‘A’ non-voting ordinary shares of 6.20p per share (2013: 5.66p) which amounted to £525k (2013: £482k) for the financial year ended 30 September 2014 was approved at the AGM held on 3 February 2015 and was paid on 19 February 2015 to members on the register at 16 January 2015.

Post balance sheet events

There have been no post balance sheet events since the year end.

Share repurchases

There have been no share purchases during the financial year.

Directors

The members of the board during the year were:

Mr R M Dewhurst (chairman)

Mr D Dewhurst  
(group managing director)

Mr J C Sinclair

Mr R Young

Mr J Bailey (non-executive)

Mr P Tett (non-executive)

The directors retiring by rotation at this year’s Annual General Meeting are Mr J Sinclair and Mr J Bailey who, being eligible, offer themselves for re-election. The unexpired period of Mr J Sinclair and Mr J Bailey’s service agreement is less than one year.

During the year and at the date of approval of the accounts, the Group maintained liability insurance for all directors.

Substantial shareholdings

At 19 November 2015, the company had been advised of the following beneficial interests in excess of 3% of the ordinary voting share capital (other than the holdings shown under directors’ share interests).

Mrs V E Dewhurst	651,000
Fidelity NorthStar Fund	200,000
Mrs B Bruce	190,208
Ms E Dewhurst	175,333
Mr J H Ridley	138,148
At the same date the register shows interests in excess of 3% of the ‘A’ non-voting ordinary share capital (other than directors’ holdings) of:	
Mrs V E Dewhurst	518,000
W B Nominees Ltd	387,000
PFS Discretionary Unit Fund	350,000
TD Direct Investing Nominees Ltd	270,010
Vidacos Nominees Ltd	251,500
HDSL Nominees Ltd	203,000
Ms E Dewhurst	167,416

Directors’ share interests

The table below sets out the names of the persons who were directors of the company during the financial year ended 30 September 2015 together with details of their own and their families’ beneficial interests in the shares of the company at that date and corresponding details at 30 September 2014.

	30 September 2015		30 September 2014	
	Ordinary shares	‘A’ ordinary shares	Ordinary shares	‘A’ ordinary shares
Mr R M Dewhurst	492,333	123,666	492,333	123,666
Mr D Dewhurst	419,595	69,932	419,595	69,932
Mr J C Sinclair	1,000	–	1,000	–
Mr R Young	1,000	–	1,000	–
Mr J Bailey	1,000	–	1,000	–
Mr P Tett	1,000	–	1,000	–

At 30 September 2015 and 30 September 2014 there were no share options allocated to the directors. During the financial year no director was materially interested in any contract which was significant to the Group’s business.



Directors' emoluments						
The remuneration of the directors is shown below:						
	Salary and fees £(000)	Bonus £(000)	Benefits in kind £(000)	Pension £(000)	2015 Total £(000)	2014 Total £(000)
Executive directors:						
Mr R M Dewhurst	129	95	4	–	228	215
Mr D Dewhurst	113	80	3	–	196	185
Mr J C Sinclair	95	29	–	10	134	124
Mr R Young	90	50	–	14	154	181
Non-executive directors:						
Mr J Bailey	26	9	–	–	35	44
Mr P Tett	19	–	–	–	19	18

Employee involvement

Meetings, chaired by managing directors, are held with employee representatives. The financial position and prospects of the company are discussed together with details of investment and changes in facilities which are planned by management. Opportunity is given at the meetings to question senior executives about matters which concern the employees.

Health and safety

Regular attention is given to health and safety with all reasonable precautions taken to provide and maintain safe working conditions for both employees and visitors alike, which comply with statutory requirements and appropriate codes of practice. In order to minimise the instances of occupational accidents and illnesses detailed policies and risk improvement programmes are regularly updated.

Employment policies

The Group is committed to ensuring that:

- All employees are treated fairly and equally irrespective of gender, ethnic origin, religion, nationality, marital status, sexuality or disability.
- The working environment is conducive to achievement and free from sexual harassment and intimidation.

- Full and fair consideration is given to the employment of disabled persons, having regard to their particular aptitudes and abilities. Wherever possible, continuing employment is provided for employees who become disabled with appropriate arrangements for re-training being made where necessary.
- The Group has a development policy committing it to the training and continuous development of its employees to develop their full potential and to achieve a more flexible and skilled workforce. Dewhurst plc, the company, achieved iIP (Investors in People) status which was awarded in January 2002 and has since been successfully re-appraised on several occasions.

Research and development

The Group continues to invest in research and development programmes for new products as well as new processes and technologies to improve overall operational effectiveness.

Going concern

Positive steps to develop sales, control costs and maintain a strong cash balance have been taken by management to ensure the company has adequate resources to continue in operational existence for the foreseeable future, therefore the directors continue

to adopt a going concern basis in preparing the financial statements.

Auditor

The current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the Group's auditor for the purposes of the audit and to establish that the auditor is aware of that information. The directors are not aware of any relevant audit information of which the auditor is unaware.

Chantrey Vellacott DFK LLP has merged its practice with Moore Stephens LLP and now practices under the name of Moore Stephens LLP. A resolution will be proposed at the Annual General Meeting to appoint Moore Stephens LLP as auditor and to authorise the directors to determine their remuneration.

Directors' responsibilities statement

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the Group and for taking reasonable steps for the prevention

and detection of fraud and other irregularities.

The directors are responsible for preparing the annual report, the strategic report, the directors' report and the financial statements in accordance with the Companies Act 2006. The directors have prepared the financial statements for the Group and the company in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union.

International Accounting Standard 1 requires that financial statements present fairly for each financial year the Group's financial position, financial performance and cash flows. This requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, income and expenses set out in the International Accounting Standards Board's 'Framework for the preparation and presentation of financial statements'. In virtually all circumstances, a fair presentation will be achieved by compliance with all applicable IFRS. A fair presentation also requires the directors to:

- consistently select and apply appropriate accounting policies; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business; and
- present information, including accounting policies, in a manner that provides relevant, reliable comparable and understandable information; and
- provide additional disclosures when compliance with the specific requirements in IFRS is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance.

Financial statements are published on the Group's website in accordance with legislation in the United Kingdom governing the preparation and

dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the Group's website is the responsibility of the directors. The directors' responsibility also extends to the ongoing integrity of the financial statements contained therein.

By order of the board

Jared Sinclair  
Secretary

7 December 2015



# Consolidated financial statements

The notes on pages 20 to 37 form part of these financial statements

Consolidated statement of comprehensive income			
		2015	2014
For the year ended 30 September 2015	Notes	£(000)	£(000)
Continuing operations			
Revenue	2	45,946	46,616
Operating costs	3	(40,271)	(41,437)
Adjusted operating profit*		5,588	5,475
Gain on disposal of property		357	–
Amortisation of acquired intangibles		(270)	(296)
Operating profit		5,675	5,179
Finance income	5	107	85
Finance costs	6	(464)	(452)
Profit before taxation		5,318	4,812
Taxation	7	(851)	(866)
Profit for the financial year	8	4,467	3,946
Other comprehensive income:			
Actuarial gains/(losses) on the defined benefit pension scheme	21	(884)	(2,570)
Deferred tax effect		177	514
Total that will not be subsequently reclassified to income statement		(707)	(2,056)
Exchange differences on translation of foreign operations		(1,282)	(669)
Deferred tax effect		257	134
Total that may be subsequently reclassified to income statement		(1,025)	(535)
Other comprehensive income/(expense) for the year, net of tax		(1,732)	(2,591)
Total comprehensive income for the year		2,735	1,355
Profit for the year attributable to:			
Equity shareholders of the company		4,406	3,930
Non-controlling interests		61	16
		4,467	3,946
Total comprehensive income for the year attributable to:			
Equity shareholders of the company		2,759	1,379
Non-controlling interests		(24)	(24)
		2,735	1,355
Basic and diluted earnings per share	9	51.99p	46.22p
* Operating profit before goodwill write down, gain on disposal of property and amortisation of acquired intangibles			

Consolidated balance sheet			
		2015	2014
At 30 September 2015	Notes	£(000)	£(000)
Non-current assets			
Goodwill	10	2,695	3,129
Other intangibles	11	171	463
Property, plant and equipment	12	8,581	8,665
Deferred tax asset	19	2,491	2,086
		13,938	14,343
Current assets			
Inventories	14	4,751	4,501
Trade and other receivables	15	8,056	9,199
Current tax assets		–	26
Cash and cash equivalents	16	14,958	12,928
		27,765	26,654
Total assets		41,703	40,997
Current liabilities			
Trade and other payables	17	4,502	5,398
Current tax liabilities		348	–
Short-term provisions	18	318	959
		5,168	6,357
Non-current liabilities			
Retirement benefit obligation	21	12,197	12,192
Total liabilities		17,365	18,549
Net assets		24,338	22,448
Equity			
Share capital	20	847	847
Share premium account		157	157
Capital redemption reserve		290	290
Translation reserve		(11)	929
Retained earnings		22,521	19,590
Total attributable to equity shareholders of the company		23,804	21,813
Non-controlling interests		534	635
Total equity		24,338	22,448
The financial statements were approved by the board of directors and authorised for issue on 7 December 2015 and were signed on its behalf by:			
Richard Dewhurst Chairman			
Jared Sinclair Finance Director			
Company Registration Number: 160314			



# Consolidated financial statements

The notes on pages 20 to 37 form part of these financial statements

Consolidated statement of changes in equity							
	Share capital	Share premium account	Capital redemption reserve	Translation reserve	Retained earnings	Non-controlling interest	Total equity
For the year ended 30 September 2015	£(000)	£(000)	£(000)	£(000)	£(000)	£(000)	£(000)
At 1 October 2013	851	157	286	1,425	18,540	611	21,870
Shares issued	–	–	–	–	–	48	48
Exchange differences on translation of foreign operations	–	–	–	(630)	–	(40)	(670)
Actuarial gains/(losses) on defined benefit pension scheme	–	–	–	–	(2,570)	–	(2,570)
Deferred tax effect	–	–	–	134	514	–	648
Share repurchase – nominal	(4)	–	4	–	–	–	–
Share repurchase – cost	–	–	–	–	(104)	–	(104)
Dividends paid	–	–	–	–	(720)	–	(720)
Profit for the year	–	–	–	–	3,930	16	3,946
At 30 September 2014	847	157	290	929	19,590	635	22,448
Shares repaid	–	–	–	–	–	(77)	(77)
Exchange differences on translation of foreign operations	–	–	–	(1,197)	–	(85)	(1,282)
Actuarial gains/(losses) on defined benefit pension scheme	–	–	–	–	(884)	–	(884)
Deferred tax effect	–	–	–	257	177	–	434
Dividends paid	–	–	–	–	(768)	–	(768)
Profit for the year	–	–	–	–	4,406	61	4,467
At 30 September 2015	847	157	290	(11)	22,521	534	24,338

Consolidated cash flow statement			
	Notes	2015 £(000)	2014 £(000)
For the year ended 30 September 2015			
Cash flows from operating activities			
Operating profit		5,675	5,179
Depreciation and amortisation		991	1,194
Additional contributions to pension scheme		(1,343)	(1,360)
Exchange adjustments		(251)	(57)
(Profit)/loss on disposal of property, plant and equipment		(423)	(21)
		4,649	4,935
(Increase)/decrease in inventories		(250)	56
(Increase)/decrease in trade and other receivables		1,143	(643)
Increase/(decrease) in trade and other payables		(896)	(47)
Increase/(decrease) in provisions		(641)	207
Cash generated from operations		4,005	4,508
Tax paid		(428)	(605)
Net cash from operating activities		3,577	3,903
Cash flows from investing activities			
Acquisition of business and assets		–	(112)
Subsidiary share repurchase – non-controlling interest element		(77)	–
Proceeds from sale of property, plant and equipment		458	47
Purchase of property, plant and equipment		(893)	(408)
Development costs capitalised		(61)	(70)
Interest received		107	85
Net cash generated from/(used in) investing activities		(466)	(458)
Cash flows from financing activities			
Dividends paid		(768)	(720)
Purchase of own shares		–	(104)
Net cash used in financing activities		(768)	(824)
Net increase/(decrease) in cash and cash equivalents			
		2,343	2,621
Cash and cash equivalents at beginning of year	16	12,928	10,506
Exchange adjustments on cash and cash equivalents		(313)	(199)
Cash and cash equivalents at end of year	16	14,958	12,928



Note 1 Accounting policies

Basis of preparation

Dewhurst plc prepares its consolidated and company financial statements on a going concern basis and in accordance with International Financial Reporting Standards (IFRS) adopted by the European Union (EU). The Group and company financial statements have been prepared in accordance with those parts of the Companies Act 2006 that are applicable to companies adopting IFRS. The company is registered and incorporated in the United Kingdom; and quoted on AIM.

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to the years presented, unless otherwise stated. The results have been prepared on the basis of all IFRS issued by the International Accounting Standards Board currently effective. The directors consider the effects of standards issued but not yet effective to be immaterial.

The preparation of financial statements in conformity with IFRS requires the use of judgements, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis and revisions are recognised in the period in which the estimate or assumption is revised. The key areas where estimates have been used and assumptions applied are in impairment testing of goodwill and investments, provisioning, taxation and in assessing the defined benefit pension scheme liabilities (see notes 10, 13, 18, 19 and 21 respectively).

The financial statements have been prepared under the historical cost

convention and are presented in Sterling to the nearest thousand (£'000).

Consolidation

The consolidated financial statements incorporate the results of Dewhurst plc and all of its subsidiary undertakings made up to 30 September 2015, adjusted to eliminate intra-group balances, transactions, income and expenses. The Group has used the acquisition method of accounting to consolidate the results of subsidiary undertakings, which are included from the date of acquisition.

Revenue

Revenue is measured at the fair value of sales of goods and services less returns and sales taxes. Revenue is recognised on dispatch or on written acceptance by customers, whichever is earlier.

Customer loyalty rebates

The cost of customer loyalty rebates is recognised as a cost of sale, with an accrual equal to the estimated fair value of the loyalty rebate recognised when the original transaction occurs. On redemption, the cost of redemption is offset against the accrual.

Property, plant and equipment

Property, plant and equipment is stated at cost or deemed cost less accumulated depreciation and any recognised impairment loss. Depreciation is charged so as to write off the cost over the assets expected useful life. The depreciation rates used are:

Buildings (basic structure)  
1½% – on a declining balance basis

Buildings (fittings)  
5% to 20% – on a straight-line basis

Plant and equipment  
10% to 33⅓% – on a straight-line basis

Investments in subsidiaries

In the accounts of the company, investments held as non-current assets are stated at cost less provision for impairment.

Goodwill

Goodwill arising on the acquisition of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of

the assets and liabilities acquired and is recognised as an asset and reviewed for impairment at least annually. Any impairment is recognised immediately in the income statement and is not subsequently reversed. On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the profit or loss on disposal. Goodwill arising on acquisitions before the date of transition to IFRS has been retained at the previous UK GAAP amount subject to being tested for impairment at that date.

Inventories

Inventories are stated at the lower of weighted average cost and net realisable value. Cost represents direct materials, labour and appropriate production overheads. The Group provides for all inventories where there is more than one year's usage held and where there is no annual usage. Therefore the directors consider the carrying amounts are stated at their fair value after deduction of appropriate allowances for estimated irrecoverable amounts.

Taxation

The tax expense represents the sum of the tax currently payable and deferred tax. The tax currently payable is based on taxable profit for the year. Taxable profit differs from the net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all material taxable temporary differences and deferred tax assets are only recognised to the extent that taxable profits will be available against which deductible temporary differences can be utilised.

A deferred tax asset has been recognised in relation to the pension scheme deficit.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based upon tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Foreign currencies

Foreign currency transactions of individual companies are translated at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are retranslated at the rates ruling at the balance sheet date. Any differences are taken to the income statement.

The results of overseas operations are translated at the average rates of exchange during the year and their balance sheets translated into Sterling at the rates of exchange ruling at the balance sheet date. Exchange differences which arise from translation of the opening net assets and results of foreign subsidiary undertakings and from translating the income statement at an average rate are taken to reserves. All other differences are taken to the income statement.

The treatment of tax charges or credits resulting from the exchange differences reported above match the accounting treatment and are either taken to reserves or to the income statement as appropriate.

Research and development

Development expenditure that satisfies the criteria of IAS 38 for recognition as an intangible asset is capitalised and then amortised on a straight-line basis over its expected useful life of up to three years. Expenditure on development activities that does not meet these criteria along with research activities are recognised as an expense in the period in which they are incurred.

Operating leases

Rentals under operating leases are charged to the income statement in equal annual amounts over the lease term.

Benefits received as incentives to enter into the agreements are also spread on a straight-line basis over the lease term.

Employee benefits

The Group operates both a defined contribution and a defined benefit type pension scheme. Contributions in respect of the defined contribution schemes are charged to the income statement in the year they fall due. The defined benefit scheme has been set up under a trust deed with its financial assets held separately from those of the Group and is controlled by the trustees. The pension cost is assessed in accordance with the advice of an independent qualified actuary to recognise the expected cost of providing pensions on a systematic and rational basis over the expected remaining service lives of employees.

The liability recognised in the balance sheet in respect of the defined benefit pension scheme is the present value of the defined benefit obligation at the balance sheet date less the fair value of scheme assets, together with adjustments for unrecognised actuarial gains and losses and past service costs. The defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds approximating to the terms of the related pension liability.

Actuarial gains and losses are recognised in full in the statement of other comprehensive income. Current and past service costs are charged to the income statement under pension costs in operating expenses. Interest on the pension scheme's liabilities and the expected return on the scheme's assets are recognised within finance costs in the income statement.

Dividends

Dividend distribution to the company's shareholders is recognised in the Group's financial statements in the year in which dividends are approved by shareholders or paid, which ever is earlier.

Financial instruments

The Group does not hold or issue derivative financial instruments for speculative purposes.

Trade receivables and payables

Trade receivables do not carry any interest and trade payables are not interest bearing. Receipts and payments occur over a short period and are subject to an insignificant risk of changes in value. The Group provides for all trade receivables that are more than ninety days overdue therefore the directors consider the carrying amounts are stated at their fair value after deduction of appropriate allowances for estimated irrecoverable amounts.

Financial liabilities

Financial liabilities incurred by the Group are classified according to the substance of the contractual arrangements entered into and measured at their amortised cost.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and short-term deposits that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

Provisions

Provisions are recognised for liabilities of uncertain timing or amount when there is a present legal or constructive obligation that has arisen as a result of past events, for which it is probable that an outflow of economic benefit will be required to settle the obligation and where the amount of the obligation can be reliably estimated (see notes 15 and 18).

Note 2 Segment reporting

For management purposes, the Group reports its primary segmental information by geographical destination.

The geographical analysis by significant regions is as follows:

	2015 £(000)	Revenue 2014 £(000)	2015 £(000)	Operating profit 2014 £(000)
United Kingdom	13,603	16,250	1,753	1,932
Europe	8,527	7,635	1,232	965
The Americas	13,654	12,884	1,103	1,271
Asia & Australia	12,915	12,868	1,562	1,011
Other	248	–	25	–
	48,947	49,637	5,675	5,179
Inter-company sales	(3,001)	(3,021)		
Finance income/(costs)			(357)	(367)
Consolidated revenue/profit before tax for the year	45,946	46,616	5,318	4,812
	2015 £(000)	Assets 2014 £(000)	2015 £(000)	Liabilities 2014 £(000)
United Kingdom	15,407	16,021	7,461	9,033
Europe	5,860	6,277	2,258	2,719
The Americas	10,913	9,280	4,366	3,874
Asia & Australia	8,980	9,179	2,772	2,746
Other	543	240	508	177
Consolidated assets/liabilities for the year	41,703	40,997	17,365	18,549
	2015 £(000)	Capital additions 2014 £(000)	Depreciation and amortisation 2015 £(000)	2014 £(000)
United Kingdom	147	202	246	332
Europe	80	50	77	77
The Americas	474	149	174	184
Asia & Australia	185	236	483	597
Other	7	1	11	4
Total Group	893	638	991	1,194
The secondary segmental reporting is by the following business sectors:				
Sector	2015 £(000)	Revenue 2014 £(000)	2015 £(000)	Revenue 2014 £(000)
Lift			36,452	36,577
Transport			2,501	3,093
Keypad			9,994	9,967
			48,947	49,637
Inter-company sales			(3,001)	(3,021)
			45,946	46,616

	2015 £(000)	Assets 2014 £(000)	2015 £(000)	Capital additions 2014 £(000)
Lift	34,417	32,460	799	530
Transport	1,855	1,937	68	50
Keypad	5,431	6,600	87	58
Total Group	41,703	40,997	954	638
The Group has one major customer who accounts for £9.6 million (2014: £9.7 million) of the keypad revenue which is split across the United Kingdom, Europe, Asia & Australia and the Americas.				
			2015 £(000)	2014 £(000)
Note 3 Operating costs				
Movement in inventory provision obsolescence			116	(5)
Cost of inventories recognised as an expense			20,721	21,668
Staff costs (see note 4)			14,245	14,188
Depreciation			668	789
Amortisation			323	405
Foreign exchange differences			(18)	101
Other operating charges			4,216	4,291
Operating costs			40,271	41,437
Other operating charges include lease rentals on premises £376k (2014: £367k) and lease rentals on motor vehicles £81k (2014: £84k), gain on sale of property, plant and equipment £423k (2014: gain of £21k) and auditor’s remuneration detailed below. Expenditure on research and development was £876k (2014: £831k).				
Auditor’s remuneration:				
Amounts paid to Moore Stephens and associates (previously Chantrey Vellacott DFK LLP and DFK associates) *	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Statutory audit services	58	82	22	21
Pension audit services	5	5	1	1
Taxation compliance services	10	12	1	1
Other taxation advisory services	102	22	102	21
	175	121	126	44
* Chantrey Vellacott DFK LLP merged its practice with Moore Stephens LLP and now practices under the name of Moore Stephens LLP.				



Note 4 Staff costs and information regarding employees				
Costs during the year were as follows:				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Wages and salaries	12,655	12,557	580	584
Social security costs	884	920	74	70
Pension costs (see note 21)	706	711	75	93
	14,245	14,188	729	747
The average number of employees during the year was:				
	2015 No.	The Group 2014 No.	2015 No.	The Company 2014 No.
Office and management	168	164	8	8
Manufacturing	204	201	–	–
	372	365	8	8
The executive directors comprise the key management personnel of the Group and company in both the current and previous years.				
The total amount of the directors’ remuneration was as follows:				
			2015 £(000)	2014 £(000)
Emoluments – Executive directors			688	687
Emoluments – Non-executive directors			54	62
			742	749
Four directors became deferred members in the company’s defined benefit pension scheme after the scheme closed to future accrual on 30 September 2010.				
The emoluments of the directors is reported on page 14 of the directors report and the remuneration of the highest paid director during the year was £228k (2014: £215k). The highest paid director, under the defined benefit scheme has accrued pension of £126k (2014: £122k) and an accrued lump sum of £2,745k (2014: £2,332k).				
Note 5 Finance income				
			2015 £(000)	2014 £(000)
Bank deposit interest			107	85
Note 6 Finance costs				
			2015 £(000)	2014 £(000)
Net costs on defined benefit pension scheme (note 21)			(464)	(452)

Note 7 Tax		
	2015 £(000)	2014 £(000)
Current tax		
UK corporation tax at 20.5% (2014: 22.0%)	(57)	8
Adjustment on prior years tax	(25)	(160)
Overseas taxation	931	757
	849	605
Deferred tax		
Movement in deferred taxation provision	2	261
Tax expense in the income statement	851	866
The tax assessed for the year is different from the standard rate of corporation tax in the UK. The differences are explained below:		
	2015 £(000)	2014 £(000)
Profit before tax	5,318	4,812
Standard rate of corporation tax in the UK	20.5%	22.0%
Effects of:		
Adjustments in respect of prior years	(0.5%)	(3.3%)
Overseas withholding tax	0.1%	0.1%
Deferred tax	0%	5.4%
Unrelieved tax losses in the period	0.5%	0%
Additional reduction for R&D expenditure	(2.8%)	(6.2%)
Expenses not deductible for tax purposes and other adjustments	(1.8%)	0%
Effective tax rate for the year	16.0%	18.0%
Note 8 Profit for the financial year		
The Group profit for the year includes £3,697k (2014: £1,459k) of profit after tax, which has been dealt with in the financial statements of the holding company. The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own income statement in these financial statements.		

Note 9 Earnings per share and dividend per share				
Weighted average number of shares		2015 No.	2014 No.	
For basic and diluted earnings per share		8,474,898	8,504,298	
The calculation of basic and diluted earnings per share is based on the profit for the financial year of £4,406,018 and on 8,474,898 Ordinary 10p and 'A' non-voting ordinary 10p shares, being the weighted average number of shares in issue throughout the financial year.				
Paid dividends per 10p ordinary share		2015 £(000)	2014 £(000)	
2014 final paid of 6.20p (2013: 5.66p)		(525)	(482)	
2015 interim paid of 3.00p (2014: 2.80p)		(254)	(238)	
Unclaimed dividends returned – more than 12 years old		11	–	
		(768)	(720)	
The final proposed dividend is based on 3,309,200 Ordinary 10p shares and 5,165,698 'A' non-voting ordinary 10p shares, being the latest number of shares in issue. The directors are proposing a 3p special dividend in addition to the normal final dividend of 7.00p (2014: 6.20p) per share, totalling £847k (2014: £525k). This dividend has not been accrued at the balance sheet date.				
Note 10 Goodwill				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Cost or valuation:				
At 1 October	9,588	9,740	–	–
Exchange adjustment	(565)	(312)	–	–
Additions on acquisition of subsidiaries	–	160	–	–
At 30 September	9,023	9,588	–	–
Amortisation and impairment:				
At 1 October	6,459	6,567	–	–
Exchange adjustment	(131)	(108)	–	–
Write down	–	–	–	–
At 30 September	6,328	6,459	–	–
Net book value:				
At 30 September	2,695	3,129	–	–
Goodwill is allocated at acquisition to the business units that are expected to benefit from that acquisition.				
The remaining goodwill relates to three CGUs in Australia, Australian Lift Components Pty Ltd acquired in February 2000 – £954k (2014: £1,108k), Lift Material Australia Pty Ltd acquired in July 2005 – £680k (2014: £789k) and Dual Engraving Pty Ltd acquired in February 2013 – £1,061k (2014: £1,232k).				
Goodwill values have been tested for impairment by comparing them against the fair value of the relevant CGUs. The fair value calculations are based on current or projected pre-tax profits, derived from current results or 12 month forecasts approved by the board, discounted at 5% per annum to calculate their net present value.				

The key assumptions used for the fair value calculation for these CGUs are the sales and margin projections, the private company price index (PCPI) multiple applied to forecast EBITDA profits and the discount rate. Sales growth is not based upon past experience but on future expectations because of recent product development. Margins are in line with past experience, and both the PCPI multiple and discount rate are derived from external sources of information and felt to be most appropriate. The fair value measurements are categorised within level 2 of the fair value hierarchy. Based upon these key assumptions the goodwill impairment charge that arose during the current year is nil (2014: nil).				
Note 11 Other intangibles				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Development costs				
Cost or valuation:				
At 1 October	1,571	1,563	–	–
Exchange adjustment	(112)	(62)	–	–
Additions on acquisition of subsidiaries	–	–	–	–
Additions	61	70	–	–
Disposal	–	–	–	–
At 30 September	1,520	1,571	–	–
Amortisation:				
At 1 October	1,108	727	–	–
Exchange adjustment	(82)	(24)	–	–
Charge for the year	323	405	–	–
Disposal	–	–	–	–
At 30 September	1,349	1,108	–	–
Net book value:				
At 30 September	171	463	–	–
At 30 September – prior year	463	836	–	–
All amortisation has been charged to the income statement through operating costs and no intangible items are held as security.				



Note 12 Property, plant and equipment						
	Property	Plant and equipment	The Group Total	Property	Plant and equipment	The Company Total
	£(000)	£(000)	£(000)	£(000)	£(000)	£(000)
Cost or valuation:						
At 1 October 2013	8,488	6,529	15,017	6,208	172	6,380
Exchange adjustment	(155)	(199)	(354)	–	–	–
Additions	33	375	408	22	–	22
Disposals	–	(98)	(98)	–	–	–
At 1 October 2014	8,366	6,607	14,973	6,230	172	6,402
Exchange adjustment	(260)	(268)	(528)	–	–	–
Additions	19	874	893	10	–	10
Disposals	(43)	(730)	(773)	(43)	–	(43)
At 30 September 2015	8,082	6,483	14,565	6,197	172	6,369
Depreciation:						
At 1 October 2013	926	4,851	5,777	309	49	358
Exchange adjustment	(44)	(142)	(186)	–	–	–
Charge for the year	182	607	789	121	35	156
Disposals	–	(72)	(72)	–	–	–
At 1 October 2014	1,064	5,244	6,308	430	84	514
Exchange adjustment	(72)	(182)	(254)	–	–	–
Charge for the year	179	489	668	123	32	155
Disposals	(12)	(726)	(738)	(12)	–	(12)
At 30 September 2015	1,159	4,825	5,984	541	116	657
Net book value:						
At 30 September 2015	6,923	1,658	8,581	5,656	56	5,712
At 30 September 2014	7,302	1,363	8,665	5,800	88	5,888

Capital commitments contracted by the Group at 30 September 2015 amounted to £493k (2014: £102k) and by the company £58k (2014: £58k). Capital commitments authorised but not contracted by the Group at 30 September 2015 amounted to £56k (2014: £32k) and by the company £Nil (2014: £Nil).

Note 13 Investments – shares in subsidiary undertakings		
The Company	2015	2014
Investments (ordinary shares) are:	£(000)	£(000)
Cost	11,147	11,328
Provision for impairment	(6,938)	(6,938)
	4,209	4,390
Investments in subsidiary undertakings are:	2015	2014
	£(000)	£(000)
Cost (after provision for impairment):		
Dewhurst UK Manufacturing Ltd	175	175
Thames Valley Controls Ltd	300	300
Traffic Management Products Ltd	–	–
Dewhurst (Hungary) Kft	72	72
Dupar Controls Inc.	35	35
The Fixture Company	–	–
Elevator Research Manufacturing Corp.	–	–
Australian Lift Components Pty Ltd	1,798	1,798
Lift Material Australia Pty Ltd	85	85
JAS Engineering Pty Ltd (deregistered 19/07/15)	–	–
Dual Engraving Pty Ltd	1,646	1,827
Dewhurst Australian Property Pty Ltd	97	97
Dewhurst (Hong Kong) Ltd	1	1
	4,209	4,390

The company has eleven wholly-owned subsidiaries, Dewhurst UK Manufacturing Ltd, Thames Valley Controls Ltd and Traffic Management Products Ltd (TMP), registered and principally operating in England, Dewhurst (Hungary) Kft, registered and principally operating in Hungary, Dupar Controls Inc., registered and principally operating in Canada, The Fixture Company and Elevator Research Manufacturing Corp. (ERM) registered and principally operating in the United States of America, Australian Lift Components Pty Ltd, Lift Material Australia Pty Ltd and Dewhurst Australian Property Pty Ltd, all registered and principally operating in Australia and Dewhurst (Hong Kong) Ltd registered and principally operating in Hong Kong. Dual Engraving Pty Ltd which principally operates in Australia is not wholly-owned but instead is 70% owned. All companies have similar principal activities to Dewhurst plc, except TMP which operates solely in the transport sector and Dewhurst Australian Property Pty Ltd, which operates solely to hold Australian Lift Components Pty Ltd's property.

Note 14 Inventories					
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)	
Raw materials and components	2,640	2,708	–	–	
Work-in-progress	441	377	–	–	
Finished goods and goods for re-sale	1,670	1,416	–	–	
	4,751	4,501	–	–	
There is no material difference between the replacement cost of inventories and the amounts stated above.					
Note 15 Trade and other receivables					
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)	
Trade receivables	7,823	9,052	–	–	
Amounts due from subsidiary undertakings	–	–	2,755	3,326	
Other receivables	75	15	15	–	
Prepayments and accrued income	158	132	18	21	
	8,056	9,199	2,788	3,347	
Trade receivables are shown net of provision for impairment. The movements in the provision for impairment of receivables were as follows:					
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)	
At 1 October	221	180	–	–	
Charge for the year	23	37	–	–	
Costs recovered / (incurred)	(24)	4	–	–	
At 30 September	220	221	–	–	
At the balance sheet date the ageing analysis of trade receivables, with normal terms being 30 days net monthly, not provided for was as follows:					
	Total £(000)	Within terms £(000)	Up to 1 month overdue £(000)	Up to 2 months overdue £(000)	Over 2 months overdue £(000)
As at 30 September 2015	7,823	5,399	2,170	250	4
As at 30 September 2014	9,052	6,710	1,782	297	263

Note 16 Cash and cash equivalents				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Cash	8,958	9,428	913	261
Short-term deposits	6,000	3,500	6,000	3,500
	14,958	12,928	6,913	3,761
Note 17 Trade and other payables				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Trade payables	1,511	2,038	12	12
Other taxes and social security costs	551	733	4	10
Other payables	90	156	–	49
Accruals and deferred income	2,350	2,471	438	278
	4,502	5,398	454	349
The directors consider that the carrying amount of trade payables approximates to their fair value.				
Note 18 Short-term provisions				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Warranty provisions	318	959	–	–
Warranties are provided in the normal course of business based on current issues and are costed on an assessment of future claims with reference to past claims. The provision is in relation to replacement and change-out costs and although it is not possible to estimate the timing of crystallisation of the potential liability it is expected that it will be utilised during the coming year. Amounts charged to the Group income statement during the year were £545k (2014: £297k). Amounts utilised by the Group in the year were £1,186k (2014: £89k). There were no amounts charged or utilised this year or last year by the company.				



Note 19 Deferred taxation				
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
<b>Deferred tax asset:</b>				
At 1 October	2,086	1,709	2,343	2,141
Transfer directly (to)/from equity	433	648	177	514
Foreign exchange on deferred tax	(26)	(10)	–	–
Transfer (to)/from income statement	(2)	(261)	(81)	(312)
<b>At 30 September</b>	<b>2,491</b>	<b>2,086</b>	<b>2,439</b>	<b>2,343</b>
	2015 £(000)	The Group 2014 £(000)	2015 £(000)	The Company 2014 £(000)
Deferred tax at 30 September relates to the following:				
Defined benefit pension scheme	2,439	2,438	2,439	2,438
Provisions	284	137	–	(95)
Exchange differences on translation of foreign operations	(232)	(489)	–	–
<b>Deferred tax asset</b>	<b>2,491</b>	<b>2,086</b>	<b>2,439</b>	<b>2,343</b>
Note 20 Share capital				
			2015 £(000)	2014 £(000)
<b>Authorised:</b>				
Shares of 10p each – 4,500,000 Ordinary			450	450
– 9,000,000 'A' non-voting ordinary			900	900
			<b>1,350</b>	<b>1,350</b>
			2015 £(000)	2014 £(000)
<b>Allotted and fully paid:</b>				
Shares of 10p each – 3,309,200 (2014: 3,309,200) Ordinary			331	331
– 5,165,698 (2014: 5,165,698) 'A' non-voting ordinary			516	516
			<b>847</b>	<b>847</b>
The Ordinary shares and the 'A' non-voting ordinary shares rank in all respects pari passu except that the 'A' non-voting ordinary shares do not carry the right to receive notices, attend or vote at meetings of the company.				

Note 21 Retirement benefit obligation		
The Group operates pension schemes in the UK, Canada, USA, Australia and Hong Kong, and also complies with Hungarian state legislation in relation to retirement provision. During the year the UK operated both defined contribution schemes, the assets of which are held in independently administered funds, and a defined benefit scheme, the assets of which are held in trustee administered funds. The total pension cost for the Group was £706k (2014: £711k). All, apart from £50k (2014: £70k) of defined benefit pension protection fund levy fees relates to defined contribution schemes. The Hungarian, Canadian, USA, Australian and Hong Kong schemes are of the defined contribution type and the cost to the Group amounted to £331k (2014: £349k). There was £20k of prepaid charges at the balance sheet date in respect of the defined benefit scheme (2014: outstanding charges of £31k). On 30 September 2010 the company closed the defined benefit scheme to future accrual and offered all existing members future pension benefits in a new Group defined contribution scheme. There were still contributions during the year of £1,404k into the defined benefit scheme (2014: £1,404k) which will be reviewed at the next actuarial valuation of the scheme on 1 June 2015. This method of calculating the amount has been agreed with the actuary. The percentage contribution covered the current service accruals and the fixed sum is paid to reduce the fund deficit.		
As required under the Welfare Reform and Pensions Act 1999 and Stakeholder Pension Schemes Regulations 2000 the Group has offered access to a stakeholder pension scheme to employees in its UK-based companies.		
The pension cost relating to the UK defined benefit scheme is assessed in accordance with the advice of qualified actuaries using the new scheme specific funding regime. The latest actuarial valuation of the scheme was on 1 June 2012. Generally, it has been assumed that future investment yields would be at 4.6% per annum (pre-retirement) and 3.1% (post-retirement).		
At the date of the latest actuarial valuation of the UK scheme, the market value of the assets of the scheme exceeded £21.1 million and the funding level on the on-going valuation basis was 59%. The 2012 actuarial valuation takes account of secured pensioners when assessing the assets and liabilities of the fund. All the recommendations made by the scheme’s actuary to eliminate the scheme deficit have been fully implemented.		
IAS 19 Employee benefits		
Under IAS 19 a snapshot is taken of the retirement benefit fund assets and liabilities to coincide with the company’s financial year-end. Thus movements in equity and bond markets and in discount rates may create some volatility in the calculation of the scheme assets and liabilities. The FTSE-100 index stood at 6,062 at 30 September 2015 (2014: 6,623).		
Assumptions		
The following actuarial assumptions, updated to 30 September 2015 by the scheme actuary, have been used in preparing the disclosures required under IAS 19:		
	2015	2014
Retail price index expected to rise by	3.0%	2.9%
Pensionable salaries will increase by	n/a	n/a
Deferred pensions and pensions in payment will increase by	3.0%	2.9%
Liabilities discounted at a rate of	3.7%	3.8%
Expected lifetime for a member retiring at the accounting date – for males	23.0 yrs	23.4 yrs
– for females	24.4 yrs	24.5 yrs
Future expected lifetime for a member retiring in 20 years’ time – for males	25.0 yrs	26.2 yrs
– for females	25.8 yrs	26.5 yrs
The sensitivities regarding the principal assumptions used are set out below:		
Assumption	Change in assumption	Impact on plan liabilities
Liability Discount Rate	Increase/decrease by 0.1%	Decrease/increase by 2.0%
Rate of inflation (RPI)	Increase/decrease by 0.1%	Increase/decrease by 0.8%
Rate of mortality	Increase/decrease by 0.1 year	Increase/decrease by 0.3%
IAS 19 requires the value of annuities purchased in respect of pensioners and widow(er)s to be taken into current year calculations.		

Note 21 Retirement benefit obligation continued					
	Long-term rate of return expected at 30 Sept 2015	Fair value at 30 Sept 2015 £(000)	Long-term rate of return expected at 30 Sept 2014	Fair value at 30 Sept 2014 £(000)	Fair value at 30 Sept 2013 £(000)
Total fair value of scheme assets	3.7%	28,167	3.8%	27,495	25,341
Present value of scheme liabilities		(40,364)		(39,687)	(35,871)
Scheme deficit		(12,197)		(12,192)	(10,530)
Related deferred tax asset		2,439		2,438	2,211
Net pension liability		(9,758)		(9,754)	(8,319)
The amounts charged to operating profit in relation to current service costs are £nil (2014 & 2013: £nil).					
Amounts charged to other finance costs:					
			2015 £(000)	2014 £(000)	2013 £(000)
Expected return on pension scheme assets			1,044	1,090	888
Interest on pension scheme liabilities			(1,508)	(1,542)	(1,362)
Net benefit/(cost)			(464)	(452)	(474)
Amounts recognised in the statement of comprehensive income (SOCl):					
			2015 £(000)	2014 £(000)	2013 £(000)
Actual return less expected return on pension scheme assets			(714)	542	1,707
Experience gains and losses arising on the scheme liabilities			(41)	(5)	(138)
Changes in assumptions underlying the present value of the scheme liabilities			(129)	(3,107)	(1,125)
Actuarial gains/(losses) recognised in SOCl			(884)	(2,570)	444
History of experience gains and losses:					
			2015 £(000)	2014 £(000)	2013 £(000)
Difference between the expected and actual return on scheme assets			(714)	542	1,707
Percentage of scheme assets			(2.5%)	2.0%	6.7%
Experience gains and losses on scheme liabilities			(41)	(5)	(138)
Percentage of the present value of scheme liabilities			0.1%	0.01%	0.4%
Total amount recognised in SOCl			(884)	(2,570)	444
Percentage of the present value of scheme liabilities			2.2%	6.5%	(1.2%)

The movement in the scheme assets, liabilities and the net deficit are as follows:					
	2015 Assets £(000)	2015 Liabilities £(000)	2015 Total £(000)	2014 Total £(000)	2013 Total £(000)
Deficit in scheme at 1 October	27,495	(39,687)	(12,192)	(10,530)	(11,856)
Movement in the year – Current service cost	–	–	–	–	–
– Secured pensioners value movement	(240)	240	–	–	–
– Benefits paid	(761)	761	–	–	–
– Contributions	1,404	–	1,404	1,404	1,404
– Administration charge	(61)	–	(61)	(44)	(48)
– Other finance costs	1,044	(1,508)	(464)	(452)	(474)
– Actuarial gains/(losses)	(714)	(170)	(884)	(2,570)	444
Deficit in scheme at 30 September	28,167	(40,364)	(12,197)	(12,192)	(10,530)
Included in retained earnings is (£13,504k) (2014: (£12,620k)) being the cumulative actuarial gains or (losses) on the defined benefit pension scheme.					
Note 22 Lease commitments					
Total future minimum lease payments under non-cancellable operating leases for each of the following periods:					
	2015 Land and buildings £(000)	2015 Other £(000)	The Group 2014 Land and buildings £(000)	2014 Other £(000)	The Company 2014 Other £(000)
Within one year	238	78	146	70	–
Within two to five years	74	90	34	144	–
	312	168	180	214	–



Note 23 Related parties

The controlling party of the Group is Dewhurst plc. Transactions between the company and its subsidiaries, which are related parties to the company, have been eliminated on consolidation. However during the year, in the company's financial statements, there have been the following transactions: purchase and sale of goods at arm’s length, group management charges, interest on loans at floating rates on a commercial basis and dividend income received. All transactions are settled by cash. Any loans given are secured on the assets of the relevant company.

	2015 £(000)	2014 £(000)
Management charges to subsidiaries	830	832
Rent charges to subsidiaries	255	255
Interest income received	89	103
Dividend income received	3,725	1,955
Dividends paid to directors	102	94
Subsidiary share repurchase	181	–
Loans and trade receivables due	2,755	3,326

Note 24 Financial instruments

The Group's policies towards using financial instruments to manage interest rate, liquidity and currency exposure risks are explained in the financial review on page 11.

Credit risk

The Group is mainly exposed to credit risk from credit sales. It is Group policy, implemented locally, to assess the credit risk of new customers before entering contracts. Such credit ratings, taking into account local business practices, are then factored into any contracts.

Interest risk

The Group is exposed to interest risk but purely on bank deposits. It is Group policy to maximise the return on interest earned whilst taking adequate steps to monitor the viability of the bank and safe guarding the assets of the Group.

Foreign exchange contracts

During the year the Group used derivatives to manage credit risk. On 30 September 2015, Dewhurst plc entered into a A\$2,650,000 Australian Dollar foreign exchange contract, in the amount of £1,225,249 Sterling, the purpose of which is to hedge against Australian Dollar currency fluctuations. The contract was stated at its fair value and the Group does not hedge account. This contract matured on 30 October 2015.

Currency and interest rate exposure of financial assets and liabilities

The cash and cash equivalent amount of £14,958k (2014: £12,928k) is made up of cash of £8,958k (2014: £9,428k) and short-term deposits of £6,000k (2014: £3,500k). The cash was invested at overnight rates based on the relevant national LIBOR. Short-term deposits were on 95 days notice at an average yearly rate of 1.35% (2014: 1.35%). Of the cash, £10,458k (2014: £9,080k) is denominated in Sterling with the balance of £4,500k (2014: £3,848k) held in foreign currencies. Other financial assets and liabilities do not attract interest.

	Floating rate assets £(000)	Fixed rate assets £(000)	Interest free assets £(000)	The Group Interest free liabilities £(000)	Floating rate assets £(000)	Fixed rate assets £(000)	Interest free assets £(000)	The Company Interest free liabilities £(000)
Currency and interest profile								
Sterling	5,580	3,500	4,115	1,070	255	3,500	–	13
AUS Dollars	1,321	–	1,455	390	–	–	–	–
US Dollars	692	–	2,170	333	6	–	–	–
CAN Dollars	1,673	–	1,149	159	–	–	–	–
Other	162	–	163	86	–	–	–	–
At 30 September 2014	9,428	3,500	9,052	2,038	261	3,500	–	13
<b>Sterling</b>	<b>4,458</b>	<b>6,000</b>	<b>2,873</b>	<b>509</b>	<b>913</b>	<b>6,000</b>	<b>–</b>	<b>13</b>
<b>AUS Dollars</b>	<b>1,685</b>	<b>–</b>	<b>1,519</b>	<b>269</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>US Dollars</b>	<b>887</b>	<b>–</b>	<b>2,217</b>	<b>341</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>CAN Dollars</b>	<b>1,789</b>	<b>–</b>	<b>1,111</b>	<b>206</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Other</b>	<b>139</b>	<b>–</b>	<b>103</b>	<b>186</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
At 30 September 2015	8,958	6,000	7,823	1,511	913	6,000	–	13

The only operation that holds material monetary assets and liabilities in currencies other than their functional currency is the Hungarian subsidiary Dewhurst (Hungary) Kft, which holds cash denominated in US Dollars with a balance of £280k (2014: £198k), trade receivables denominated US Dollars with a balance of £1,464k (2014: £1,243k) and trade payables denominated in Euros with a balance of £162k (2014: £80k).

Fair value of financial instruments

Fair value is defined as the amount at which a financial instrument could be exchanged in an arm’s length transaction between informed and willing parties, excluding accrued interest, and is calculated by reference to market rates discounted to current value. Accordingly, the directors believe that there is no material difference between the carrying amount and the fair value of its financial instruments.

Bank facilities

The Group has no undrawn committed bank overdraft facility (2014: no facility).

# Company financial statements

The notes on pages 20 to 37 form part of these financial statements

Company statement of changes in equity					
	Share capital	Share premium account	Capital redemption reserve	Retained earnings	Total equity
For the year ended 30 September 2015	£(000)	£(000)	£(000)	£(000)	£(000)
At 1 October 2013	851	157	286	7,315	8,609
Actuarial gains/(losses) on defined benefit pension scheme	–	–	–	(2,570)	(2,570)
Deferred tax effect	–	–	–	514	514
Share repurchase – nominal	(4)	–	4	–	–
Share repurchase – cost	–	–	–	(104)	(104)
Dividends paid	–	–	–	(720)	(720)
Profit for the year	–	–	–	1,459	1,459
At 30 September 2014	847	157	290	5,894	7,188
Actuarial gains/(losses) on defined benefit pension scheme	–	–	–	(884)	(884)
Deferred tax effect	–	–	–	177	177
Dividends paid	–	–	–	(768)	(768)
Profit for the year	–	–	–	3,697	3,697
At 30 September 2015	847	157	290	8,116	9,410

Company balance sheet			
	Notes	2015 £(000)	2014 £(000)
At 30 September 2015			
Non-current assets			
Property, plant and equipment	12	5,712	5,888
Deferred tax asset	19	2,439	2,343
Investments in subsidiaries	13	4,209	4,390
		12,360	12,621
Current assets			
Trade and other receivables	15	2,788	3,347
Cash and cash equivalents	16	6,913	3,761
		9,701	7,108
Total assets		22,061	19,729
Current liabilities			
Trade and other payables	17	454	349
		454	349
Non-current liabilities			
Retirement benefit obligation	21	12,197	12,192
Total liabilities		12,651	12,541
Net assets		9,410	7,188
Equity			
Share capital	20	847	847
Share premium account		157	157
Capital redemption reserve		290	290
Retained earnings		8,116	5,894
Total equity		9,410	7,188

The financial statements were approved by the board of directors and authorised for issue on 7 December 2015 and were signed on its behalf by:

**Richard Dewhurst** Chairman

**Jared Sinclair** Finance Director

Company Registration Number: 160314



Company financial statements

The notes on pages 20 to 37 form part of these financial statements

Company cash flow statement			
For the year ended 30 September 2015	Notes	2015 £(000)	2014 £(000)
<b>Cash flows from operating activities</b>			
Operating profit/(loss)		367	122
Depreciation and amortisation		155	156
Additional contributions to pension scheme		(1,343)	(1,360)
(Profit)/loss on disposal of property, plant and equipment		(357)	–
		(1,178)	(1,082)
(Increase)/decrease in trade and other receivables		559	541
Increase/(decrease) in trade and other payables		105	13
Cash generated from/(used in) operations		(514)	(528)
Income tax paid		(6)	(4)
<b>Net cash from/(used in) operating activities</b>		<b>(520)</b>	<b>(532)</b>
<b>Cash flows from investing activities</b>			
Acquisition of business and assets		–	(112)
Subsidiary share repurchase		181	–
Proceeds from closure of subsidiary undertakings		–	124
Proceeds from sale of property, plant and equipment		388	–
Purchase of property, plant and equipment		(10)	(22)
Interest received		156	150
Dividends received		3,725	1,955
<b>Net cash generated from/(used in) investing activities</b>		<b>4,440</b>	<b>2,095</b>
<b>Cash flows from financing activities</b>			
Dividends paid		(768)	(720)
Purchase of own shares		–	(104)
<b>Net cash used in financing activities</b>		<b>(768)</b>	<b>(824)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>			
		3,152	739
Cash and cash equivalents at beginning of year	16	3,761	3,022
<b>Cash and cash equivalents at end of year</b>	16	<b>6,913</b>	<b>3,761</b>

Report of the independent auditor

**Independent auditor's report to the members of Dewhurst plc**

We have audited the Group and parent company financial statements ("the financial statements") of Dewhurst plc for the year ended 30 September 2015, which comprise the consolidated statement of comprehensive income, the consolidated and parent company balance sheets, the consolidated and parent company statement of changes in equity, the consolidated and parent company cash flow statements, and the related notes. The financial reporting framework that has been applied in the preparation of the financial statements is applicable law and International Financial Reporting Standards (IFRS) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient

to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the financial statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**Opinion on financial statements**

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the parent company's affairs as at 30 September 2015 and of the Group's profit for the year then ended;
- the Group financial statements have been properly prepared in accordance with IFRS as adopted by the European Union;
- the parent company financial statements have been properly prepared in accordance with IFRS as adopted by the European Union;
- the parent company financial statements have been prepared in accordance with the requirements of the Companies Act 2006;
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion the information given in the directors' report and strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters:

Under the ISAs (UK and Ireland), we are required to report to you if, in our opinion, information in the annual report is:

- materially inconsistent with the information in the audited financial statements; or
- apparently materially incorrect based on, or materially inconsistent with, our knowledge of the Group acquired in the course of performing our audit; or
- is otherwise misleading.

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Paul Fenner** Senior Statutory Auditor  
for and on behalf of  
**Moore Stephens LLP**  
Chartered Accountants and  
Statutory Auditor  
London  
7 December 2015

# Notice of meeting

Notice is hereby given that the ninety sixth Annual General Meeting of Dewhurst plc will be held at its registered office, Unit 9 Hampton Business Park, Hampton Road West, Feltham, TW13 6DB on 2 February 2016 at 11:00 am. The meeting will be held in order to consider and, if thought fit, pass resolutions 1 to 6 as ordinary resolutions.

## Ordinary resolutions

- 1 To receive and adopt the statement of accounts for the year ended 30 September 2015 and the reports of the directors and auditor thereon.
- 2 To declare and approve a final dividend on the Ordinary and 'A' non-voting ordinary shares to shareholders on the register of members on 22 January 2016.
- 3 To re-elect as a director Mr J Sinclair, who retires by rotation under the Articles of Association.
- 4 To re-elect as a director Mr J Bailey, who retires by rotation under the Articles of Association.
- 5 To re-appoint Moore Stephens LLP (previously Chantrey Vellacott DFK LLP) as auditor at a fee to be agreed by the directors.
- 6 As special business to consider and, if thought fit, pass the following ordinary resolution: that the company be and is hereby generally and unconditionally authorised to make market purchases (within the meaning of section 693(4) of the Companies Act 2006) of up to an aggregate of 496,380 Ordinary shares and 774,855 'A' non-voting ordinary shares of 10p each (representing 15% of the issued share capital) in the company at a price per share (exclusive of expenses) of not less than 10p and not more than 105% of the average of the middle market quotations for such Ordinary and 'A' non-voting ordinary shares, as derived from the Stock Exchange Daily Official List, for the ten dealing days immediately preceding the day of the purchase; such authority to expire at the conclusion of the Annual General Meeting to be held in 2017 save that the company may purchase shares at any later date where such purchase is pursuant to any contract made by the company before the expiry of this authority.
- 7 To transact any other ordinary business of the company.

By order of the board

**Jared Sinclair** Secretary

31 December 2015

## Notes

- 1 All Shareholders who wish to attend and vote at the meeting must be entered on the company's register of members no later than 11:00 am on 31 January 2016 (being 48 hours prior to the time fixed for the meeting) or, in the case of an adjournment, as at 48 hours prior to the time of the adjourned meeting. Changes to entries on the register after that time will be disregarded in determining the rights of any person to attend or vote at the meeting. **'A' non-voting ordinary shares do not carry the right to attend or vote at meetings of the company.**
- 2 Shareholders entitled to attend and vote at the meeting may appoint a proxy or proxies to attend, vote and speak on their behalf. A proxy need not be a member of the company. Investors who hold their shares through a nominee may wish to attend the meeting as a proxy, or to arrange for someone else to do so for them, in which case they should discuss this with their nominee or stockbroker. Shareholders are invited to complete and return the enclosed Proxy Form. Completion of the Proxy Form will not prevent a Shareholder from attending and voting at the meeting if subsequently he/she finds that he/she is able to do so. To be valid, completed Proxy Forms must be received by the Company Secretary at the registered office of the company, Dewhurst plc, Unit 9 Hampton Business Park, Hampton Road West, Feltham, TW13 6DB, by fax at +44 (0)20 8744 8206, with the scanned Proxy Form by email at cosec@dewhurst.co.uk by no later than 48 hours before the time appointed for the holding of the meeting, or, in the case of an adjournment, as at 48 hours prior to the time of the adjourned meeting.
- 3 Representatives of Shareholders which are corporations attending the meeting should produce evidence of their appointment by an instrument executed in accordance with Section 44 of the Companies Act 2006 or signed on behalf of the corporation by a duly authorised officer or agent and in accordance with article 71 of the company's Articles of Association.
- 4 The company, pursuant to Regulation 41 of the Uncertificated Securities Regulations 2001, specifies that only those holders of Ordinary Shares registered in the register of members of the company at 11:00 am on 31 January 2016 (being 48 hours prior to the time fixed for the meeting) shall be entitled to attend and vote at the Annual General Meeting in respect of such number of shares registered in their name at that time. Changes to entries in the register of members after that time shall be disregarded in determining the rights of any person to attend or vote at the meeting.
- 5 A copy of the company's current Articles of Association will be available for inspection during usual business hours on any weekday (Saturdays, Sundays and Public Holidays excluded) at the registered office of the company until the date of the Annual General Meeting and at the place of the meeting for 15 minutes prior to and until the termination of the meeting.

# Group companies

## HEAD OFFICE

### Dewhurst plc

Unit 9, Hampton Business Park  
Hampton Road West  
Feltham TW13 6DB  
Tel: 020 8744 8200  
Fax: 020 8744 8299  
cosec@dewhurst.co.uk  
www.dewhurst.co.uk

## UK SUBSIDIARIES

### Dewhurst UK Manufacturing Ltd

Unit 9, Hampton Business Park  
Hampton Road West  
Feltham TW13 6DB  
Tel: 020 8744 8200  
Fax: 020 8744 8299  
cosec@dewhurst.co.uk  
www.dewhurst.co.uk

### David Dewhurst

Managing Director

### Thames Valley Controls Ltd

Unit 15, Manor Farm  
Industrial Estate  
Flint, Flintshire  
Wales CH6 5UY  
Tel: 01352 793222  
Fax: 01352 793255  
info@tvcl.co.uk  
www.tvcl.co.uk

### Richard Young

Managing Director

### Traffic Management Products Ltd

Unit 7, Gatwick Distribution Point  
Church Road, Lowfield Heath  
Crawley  
West Sussex RH11 0PJ  
Tel: 08456 808066  
Fax: 08456 808077  
info@tmp.solutions  
www.tmp.solutions

### Dan Robinson

Managing Director

## OVERSEAS SUBSIDIARIES

### Dewhurst (Hungary) Kft

H-2038, Soskut  
Hrsz. 3518/8  
Hungary  
Tel: 00 362 356 0550  
Fax: 00 362 356 0559

### Laszlo Denk

Managing Director

### Dupar Controls Inc.

1751 Bishop Street  
Cambridge, Ontario  
Canada N1T 1N5  
Tel: 001 519 624 2510  
Fax: 001 519 624 2524  
info@dupar.com  
www.dupar.com

### George Foleanu

General Manager

### Elevator Research Manufacturing Corp.

1417 Elwood Street  
Los Angeles  
CA 90021 USA  
Tel: 001 213 746 1914  
Fax: 001 213 749 1355  
sales@elevatorresearch.com  
www.elevatorresearch.com

### Australian Lift Components Pty Ltd

5 Saggartfield Road  
Minto  
NSW 2566  
Australia  
Tel: 00 612 9603 0200  
Fax: 00 612 9603 2700  
info@alc.au.com  
www.alc.au.com

### Brad Newell

General Manager

### Lift Material Australia Pty Ltd

PO Box 7164  
Alexandria, Sydney  
NSW 2015  
Australia  
Tel: 00 612 9310 4288  
Fax: 00 612 9698 4990  
info@liftmaterial.com  
www.liftmaterial.com

### Tony Pegg

Managing Director

### Dual Engraving Pty Ltd

Unit 5, 7 Neil Street  
Osborne Park, WA 6017  
Australia  
Tel: 00 618 9443 3677  
Fax: 00 618 9443 3688  
garry@dualengraving.com.au  
www.dualengraving.com.au

### Garry Holden

General Manager

### Dewhurst (Hong Kong) Ltd

Unit 19, 7/F, Block A  
Hoi Luen Industrial Centre  
55 Hoi Yuen Road  
Hong Kong  
Tel: 00 852 3523 1563  
Fax: 00 852 3909 1434  
efung@dewhurst.co.uk  
www.dewhurst.co.uk

### Eric Fung

General Manager

## OTHER OVERSEAS REPRESENTATION

The Group maintains overseas representation in major countries throughout the world



# Advisers and company information

## ADVISERS

### Auditor

#### Moore Stephens LLP

Chartered Accountants and Statutory Auditor  
150 Aldersgate Street  
London EC1A 4AB

### Bankers

#### National Westminster Bank plc

275–277 High Street  
Hounslow  
Middlesex TW3 1EG

### Registrars

#### Capita IRG plc

Northern House  
Woodsome Park  
Fenay Bridge  
Huddersfield  
West Yorkshire HD8 0LA

### Nominated adviser and broker

#### Cantor Fitzgerald Europe

1 Churchill Place  
Canary Wharf  
London E14 5RD

### Solicitors

#### Keystone Law

53 Davies Street  
London W1K 5JH

## SECRETARY AND REGISTERED OFFICE

### Jared Sinclair

Dewhurst plc  
Unit 9, Hampton Business Park  
Hampton Road West  
Feltham TW13 6DB

Registered No.160314

