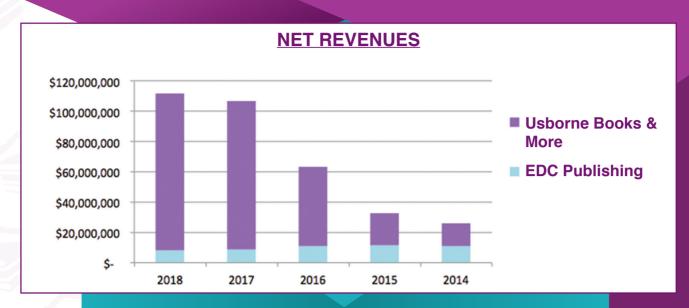
Educational Development Corporation

2018

ANNUAL REPORT





Common Stock	<u>2018</u>	2017	<u>2016</u>	<u>2015</u>	2014
Shares outstanding at year end	4,089,806	4,090,074	4,064,610	4,024,539	3,977,943
Book value at year end	\$ 4.99	\$ 3.72	\$ 3.25	\$ 3.06	\$ 3.16
Market price range:					
High Close	\$ 22.80	\$ 14.60	\$ 16.97	\$ 5.80	\$ 3.95
Low Close	\$ 6.75	\$ 7.10	\$ 3.97	\$ 3.57	\$ 2.49
Market price at year end	\$ 19.35	\$ 9.55	\$ 11.34	\$ 4.31	\$ 3.75

### Letter From The President

Dear Shareholders,

What a difference a year makes! I was reading my letter from last year and realized it was primarily describing the adversities we faced growing the Company from \$35 million in revenues to \$106 million in two years. And then, the letter ended with my expectations of increased margins in the upcoming periods and excitement and optimism for fiscal year 2018. I am pleased to report those expectations were exceeded as we have just completed the most successful year in our history.

Our first challenge was to avoid deterioration in revenue due to our operational problems. I am glad to report that was achieved with a 5% growth in revenues over last year, with a double digit increase in order volumes in the third and fourth quarters, after adjusting for out of period items (what our accounting team calls "Deferred Revenues"). While the overall 5% revenue growth may seem small compared to our recent history, it smashed any ideas of a decline.

Our prior two years were also plagued with operational issues from struggling to keep up with the extraordinary growth, which resulted in disappointing margins. However, the technology and automation enhancements, which began in fiscal year 2016 and continued through fiscal year 2018, were key elements to our margin improvement this year. This was most exemplified by the shipment time improvements during our fall selling season. During the fall of fiscal year 2017, customer orders were taking up to five weeks to ship and, by the fall of fiscal year 2018, shipping times were back to our normal lead times of two days or less. And again, this was on increased order volumes over the prior year.

Customer service issues have also dramatically improved with over 96% of our customer service "tickets" being answered and resolved the same day. This improvement has allowed the department staff to be "rightsized" at 50% of the previous staff levels, with several customer service representatives transitioning to other openings within the Company.

While the massive increase in sales caused operational problems in fiscal 2016 and 2017, they also created the opportunity for lower cost of goods due to our increased buying power, and we expect this benefit to continue into future periods.

Our balance sheet was also impacted by the operational and revenue challenges of the prior years with short term borrowings on our line of credit reaching a high of over \$9 million during the year. However, by the end of the year, our line of credit was reduced back to historical nominal levels. Brining our vendors back to normal payment terms and paying down our line of credit were great accomplishments this past year. These accomplishments also recently resulted in improvements with our bank including covenants being removed, reduced borrowing rates and allowing the resumption of dividends; the first of which is being paid on June 21, 2018.

The improvement in every aspect of our company resulted in an extraordinary year with revenue up 5% and net earnings up by an amazing 82%. These improvements were also appreciated by the investment community as Educational Development Corporation was recognized as the top performing publicly traded stock in Oklahoma, as reported by The Daily Oklahoman, and the top performing publicly traded stock in the publishing industry as reported in Publishers Weekly. In addition, we were recognized by Direct Selling News as one of the Global 100 top direct selling companies.

I am very proud of the results for our fiscal 2018, our incredible employees, our loyal retail customers and our direct sales force of Usborne Books & More. We have high expectations for fiscal 2019 as we leave the adversities faced in 2016 and 2017 in our "rear view mirror". Our challenge in fiscal year 2019 will be to restore historic growth levels in revenue while continuing to improve margins; and we are very optimistic these will occur.

EDC is a great company to work for and a great company to own.

Cordially yours,

Randall W. White Chairman of the Board, President and Chief Executive Officer

andelo Istail





## **About EDC**

Educational Development Corporation (EDC) is a publishing company specializing in books for children. EDC is the American co-publisher of the UK-based Usborne Books and owns Kane Miller, which publishes children's literature from around the world. EDC's current catalog contains over 2,200 titles, with new additions semi-annually. Both Usborne and Kane Miller products are sold nationally by over 35,000 direct sales consultants, as well as in 4,000 book, toy and specialty stores.



## **EDC History**

1965 EDC founded to develop supplemental curriculum material for school	ols
---	-----

**1978** EDC acquires the rights to publish Usborne books in North America

1983 EDC hires Randall W. White as Treasurer

1986 EDC announces Randall W. White as new President and Chief Executive Officer

**1989** EDC launches the Direct Sales Division, focusing exclusively on Usborne books

**1997** Direct Sales Division holds first annual convention in Tulsa

**2008** EDC acquires Kane Miller, renames the Direct Sales Division "Usborne Books & More" (UBAM)

**2011** EDC hires Heather Cobb as UBAM National Sales Manager

**2012** EDC President & CEO Randall White makes the decision to stop selling through Amazon

**2014** EDC promotes Heather Cobb to Vice President of UBAM

**2015** EDC purchases Hilti complex in Tulsa

**2017** EDC surpasses \$100 million in annual sales

**2018** EDC announced in Direct Selling News Global 100

#### **Usborne Books**

Usborne Publishing was created in 1973 and has become the leading UK independent publishing company focused on early childhood learning. Founder Peter Usborne pioneered a new generation of vividly illustrated books created with the belief that children are intelligent, learn more than adults on a daily basis, and deserve compelling books that are visually and intellectually stimulating. This vision has been extended to incorporate over 2,000 titles for children of every age, from infants to teenagers, in a variety of topics and formats. Usborne books are currently published globally in over 100 languages.

#### Kane Miller Books

For over 25 years, Kane Miller has been publishing award-winning children's books in the United States from some of the best author's from around the world. Kane Miller books transport the reader to places that are simultaneously different and familiar. Kane Miller titles foster global awareness, good citizenship, appreciation for diversity, kindness and perseverance. Like Usborne, Kane Miller offers books in a variety of formats for every age, from babies to adults.

## News from Our Two Sales Divisions

# Usborne Books & More (UBAM) Division

Usborne Books & More is EDC's Direct Sales Division, representing **93**% of EDC's net revenues. This has been a record-breaking year, with net revenues up **6**% from fiscal year 2017, totaling \$103,698,600 in fiscal year 2018.

As Usborne Books & More marches toward thirty years in the direct selling industry, there continue to be accomplishments achieved each year - surpassing goals and receiving recognition in both the publishing and direct sales markets. While the basic tenets of the direct sales business have not changed drastically throughout our years, the approach has evolved with the upgrades in technology and the increased use of social media platforms as marketing tools.

One of the highlighted achievements for this year was being recognized by the Direct Selling News as part of their Global 100, which honors global companies based on revenue. Usborne Books & More was proud to be a part of this distinguished list, especially as our sales can only be attributed to the United States, while many other honorees sell internationally.

UBAM consultants continue to sell through multiple avenues, including parties both in homes and online, book fairs, a grant matching program, fundraisers, reading incentive programs, and more. All of these sales opportunities roll into the various promotions and incentives offered by Home Office, such as monthly challenges and a travel incentive contests, such as our 2018 contest which is taking earners to Punta Cana, Dominican Republic this year.

### FY2018 Key Performance Indicators:

• New Consultants: 32,400 ↑32%

Success Bound Consultants: 41% of all new recruits; ↑8%
 (These consultants experience a level of success in their first twelve weeks of business)

• New Team Leaders: 1,200 ↑3%

## EDC Publishing (Retail) Division

The Publishing Division, also known as the Retail Division, sells to large national bookstore chains and independent retailers, including book, toy and gift stores nationwide. Net revenues for this division were \$8,267,500 in fiscal 2018, a decrease of 8.2% from fiscal 2017. One reason for the decrease in net revenues came from a major retail customer changing their marketing and physical merchandising strategy, limiting the visibility of our products in their stores. This had negative impact on our product sales from this retail chain. Another large retail account switched to a different distribution supplier, temporarily stopping our ability to supply the retail chain. Offsetting some of these declines, our Preferred Dealer accounts, which markets out products through smaller independent retailers, increased their sales as a group by 9.5% over the prior year.

The independent toy and gift sector also saw growth in fiscal 2018 as these stores continue to gain more popularity in the market. We are focused on continuing our growth in this sector through continued advertising, mailings and direct sales calls. To reach new customers, we also attend and exhibit at prominent national trade shows such as Toy Fair, New York NOW, San Francisco Gift Show, Atlanta Gift Show, Las Vegas Gift Show, ASTRA (American Specialty Toy Retailing Association) and the Museum Store Association Show.

The Publishing Division maintains a strong presence in the children's book publishing industry and we remain focused and committed to the return of top line revenue growth within this division in the upcoming year.



Dan O'Keefe Chief Financial Officer



Craig M. White Vice President Information Technology

## Stock Prices & Dividends Paid

#### STOCK PRICES AND DIVIDENDS PAID

Fiscal Year	Stock Prices		Cash Dividend Paid
	High	Low	
2018	\$ 22.80	\$ 6.75	-
2017	\$ 14.60	\$ 7.10	\$ 0.36
2016	\$ 16.97	\$ 3.97	\$ 0.34
2015	\$ 5.80	\$ 3.57	\$ 0.32
2014	\$ 3.95	\$ 2.49	\$ 0.32
2013	\$ 5.00	\$ 3.79	\$ 0.44
2012	\$ 6.90	\$ 3.80	\$ 0.48
2011	\$ 7.00	\$ 5.15	\$ 0.54

## **Operations**



We view our operational improvements as the key to much of our bottom line success in fiscal 2018. We completed several capital expenditures ("cap-ex") projects during the year that increased our daily shipping capacity and improved our shipping accuracy. The first of these improvements was the redesign of our two largest pick lines. We added 14 "zones" within these lines which allowed a more structured picking process. We also constructed a divert system within these two pick lines that automatically diverts orders only into zones that contain an item within that order. By increasing the automation on these lines and implementing diverts to by-pass the non-pick zones on the order, we were able to double the speed of these two pick lines.

Our second large cap-ex project was the redesign and added automation within our pack area. Our redesign effectively combined our separate quality control, pack-out, physical packing, and shipping processes into individual scanning stations, where all functions are performed by a single packer. We also installed automated conveyor lines in the pack area to reduce unneeded movements. These changes reduced the packing time associated with each order as well as increased our overall order accuracy.

When compared year-over-year, these operational changes increased our daily shipping capacity from approximately 8,000 orders in two eight-hour shifts in fiscal 2017 to almost 8,000 order capacity in one eight-hour shift in fiscal 2018. The packing changes also helped reduce our error rate from 7% to 2% during this same time. The pick line and packing changes, along with several other operational improvements, all resulted in savings that we saw drop to the bottom line in fiscal 2018.

### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

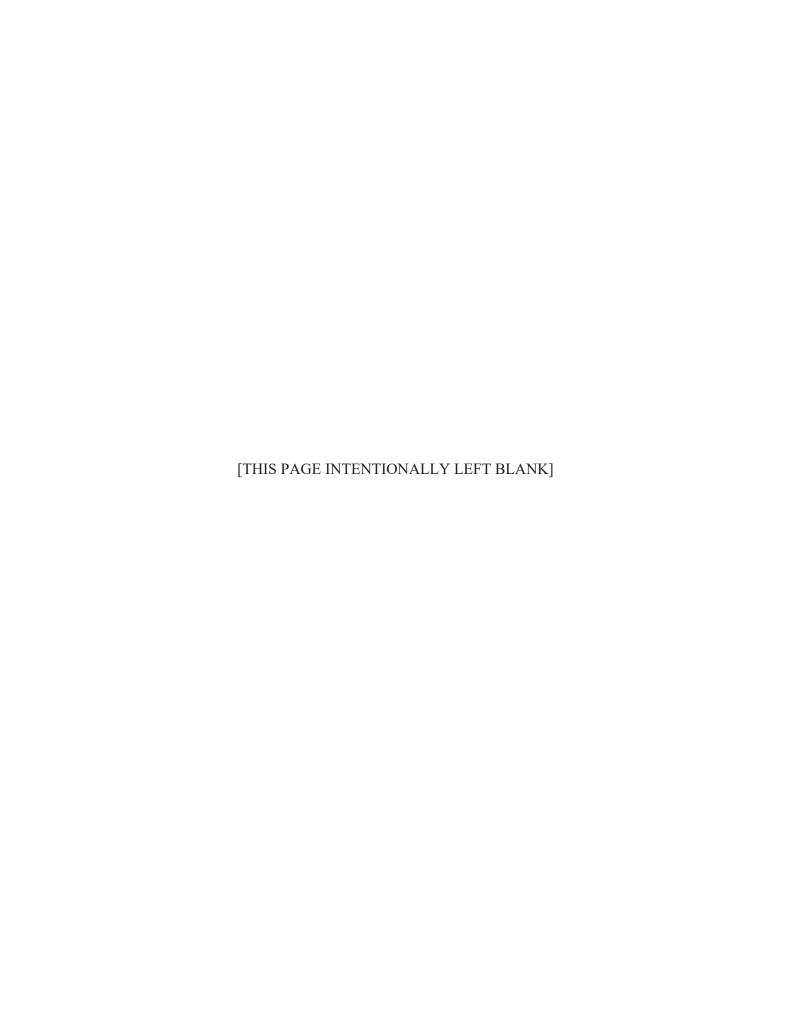
### **FORM 10-K**

$\boxtimes$	(Mark of ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OIL For the fiscal year ender	F THE SECURITIES EXCHANGE ACT OF 1934 ed February 28, 2018
_	OR	
	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(c	
	For the transition period f	
	Commission file nu	mber: 000-04957
	EDUCATIONAL DEVELO	
	(Exact name of registrant a	s specified in its charter)
	<b>Delaware</b>	73-0750007
	(State or other jurisdiction of	(I.R.S. Employer
	incorporation or organization)	Identification No.)
	5402 South 122 <sup>nd</sup> East Avenue, Tulsa, Oklahoma	<u>74146</u>
	(Address of principal executive offices)	(Zip Code)
	Registrant's telephone number, incl	uding area code (918) 622-4522
Secu	urities registered pursuant to Section 12(b) of the Act:	
	Common Stock, \$.20 par value	NASDAQ
	(Title of class)	(Name of each exchange on which registered)
	rrities registered pursuant to Section 12(g) of the Act: None cate by check mark if the registrant is a well-known seasoned issured Yes $\Box$	er, as defined in Rule 405 of the Securities Act.
Indi	cate by check mark if the registrant is not required to file reports p	
Excl	Yes  Cate by check mark whether the registrant (1) has filed all reports than ange Act of 1934 during the preceding 12 months (or for such should show that the past 90 days are requirements for the past 90 days are requirements.	orter period that the registrant was required to file such reports),
Data		ally and posted on its corporate Web site, if any, every Interactive Regulation S-T (§ 229.405 of this chapter) during the preceding
incor Indic com	cate by check mark if disclosure of delinquent filers pursuant to Ita ained herein, and will not be contained, to the best of registrant's in reported by reference in Part III of this Form 10-K or any amenda that by check mark whether the registrant is a large accelerated file	em 405 of Regulation S-K (§229.405 of this chapter) is not knowledge, in definitive proxy or information statements ment to this Form 10-K.   er, an accelerated filer, a non-accelerated filer, smaller reporting coelerated filer", "accelerated filer", "smaller reporting company"
Non- (Do		Accelerated filer ☐ Smaller reporting company ⊠
If an	n emerging growth company, indicate by check mark if the registral plying with any new or revised financial accounting standards processed by check mark whether the Registrant is a shell company (as Yes	vided pursuant to Section 13(a) of the Exchange Act. □
com	aggregate market value of the outstanding shares of common stock mon stock was last sold on August 31, 2017 on the NASDAQ Sto of May 23, 2018, 4,088,383 shares of common stock were outstand	k held by non-affiliates of the registrant at the price at which the ck Market, LLC was \$32,691,300.
	DOCUMENTE DICORDO	AMED DA DECEDENCE

**DOCUMENTS INCORPORATED BY REFERENCE**Portions of the Proxy Statement for fiscal year 2018 relating to our Annual Meeting of Shareholders to be held on July 24, 2018 are incorporated by reference into Part III of this Report on Form 10-K.

### TABLE OF CONTENTS

FORWARD	D-LOOKING STATEMENTS	1
PART I		
Item 1.	Business	1
Item 1A.	Risk Factors	3
Item 1B.	Unresolved Staff Comments	3
Item 2.	Properties	3
Item 3.	Legal Proceedings	3
Item 4.	Mine Safety Disclosures	3
PART II		
Item 5.	Market For Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of	
	Equity Securities	4
Item 6.	Selected Financial Data	4
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	5
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk	15
Item 8.	Financial Statements and Supplementary Data	15
Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	15
Item 9A.	Controls and Procedures	15
Item 9B.	Other Information	16
PART III		
Item 10.	Directors and Executive Officers of the Registrant.	17
Item 11.	Executive Compensation.	17
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder	
	Matters	17
Item 13.	Certain Relationships and Related Transactions	17
Item 14.	Principal Accountant's Fees and Services	17
PART IV		
Item 15.	Exhibits and Financial Statement Schedules	18
Item 16.	Form 10-K Summary	20



#### FORWARD-LOOKING STATEMENTS

#### CAUTIONARY REMARKS REGARDING FORWARD LOOKING STATEMENTS

The information discussed in this Annual Report on Form 10-K includes "forward-looking statements." These forward-looking statements are identified by their use of terms and phrases such as "may," "expect," "estimate," "project," "plan," "believe," "intend," "achievable," "anticipate," "continue," "potential," "should," "could," and similar terms and phrases. Although we believe that the expectations reflected in these forward-looking statements are reasonable, they do involve certain assumptions, risks and uncertainties and we can give no assurance that such expectations or assumptions will be achieved. Known and unknown risks, uncertainties and other factors may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, our success in recruiting and retaining new consultants, our ability to locate and procure desired books, our ability to ship the volume of orders that are received without creating backlog, our ability to obtain adequate financing for working capital and capital expenditures, economic and competitive conditions, regulatory changes and other uncertainties, as well as those factors discussed below and elsewhere in this Annual Report on Form 10-K, all of which are difficult to predict. In light of these risks, uncertainties and assumptions, the forward-looking events discussed may not occur. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements in this paragraph and elsewhere in this Annual Report on Form 10-K and speak only as of the date of this Annual Report on Form 10-K. Other than as required under the securities laws, we do not assume a duty to update these forward-looking statements, whether as a result of new information, subsequent events or circumstances, changes in expectations or otherwise. As used in this Annual Report on Form 10-K, the terms "EDC," "we," "our" or "us" mean Educational Development Corporation, a Delaware corporation, unless the context indicates otherwise.

#### Item 1. BUSINESS

#### (a) General Description of Business

We are the exclusive United States trade co-publisher of the line of educational children's books produced in the United Kingdom by Usborne Publishing Limited ("Usborne") and we also exclusively publish books through our ownership of Kane Miller Book Publisher ("Kane Miller"); both award-winning publishers of international children's books. We are a coporation incorporated on August 23, 1965, under the laws of the State of Delaware. Our fiscal years end on February 28 (29).

Our Company motto is "The future of our world depends on the education of our children. EDC delivers educational excellence one book at a time. We provide economic opportunity while fostering strong family values. We touch the lives of children for a lifetime."

#### (b) Financial Information about Our Segments

While selling children's books and related products (collectively referred to as "books") is our only line of business, we sell them through two business segments, which we sometimes refer to as "divisions":

- Home Business Division ("Usborne Books & More" or "UBAM") This division sells our books
  through independent consultants directly to our customers. Our consultants sell books by hosting home
  parties, through social media collaboration platforms on the internet, by hosting book fairs with school
  and public libraries and through other events.
- Publishing Division ("EDC Publishing" or "Publishing") This division sells our books to bookstores (including major national chains), toy stores, specialty stores, museums and other retail outlets throughout the country.

#### Percent Net Revenues by Division

	FY 2018	FY 2017
UBAM	93%	92%
Publishing	<u>_7</u> %	8%
Total net revenues	100%	100%

#### (c) Narrative Description of Business

#### Products

As the exclusive United States trade co-publisher of the Usborne books and sole publisher of Kane Miller books, we offer over 2,000 different children's books. Many of our books are interactive in nature, including our Touchy-Feely board books, activity and flashcards, adventure and search books, art books, sticker books and foreign language books. Most of our books are originally published in other countries, in their native languages, and we translate them to common American English and have exclusive rights to publish the titles in United States.

We have a broad line of 'internet-linked' books which allow readers to expand their educational experience by referring them to relevant non-Company websites. Our books include science and math titles, as well as chapter books and novels. We continually introduce new titles across all lines of our products.

UBAM markets the books through commissioned consultants using a combination of direct sales, home parties, book fairs and internet based social media party plans. The division had approximately 35,500 active consultants in 50 states at February 28, 2018.

Our Publishing division markets through commissioned trade representatives who call on retail book, toy, and specialty stores along with other retail outlets. Publishing also conducts in-house marketing by telephone to these customers and potential customers. This division markets to approximately 4,000 book, toy and specialty stores. Approximately 8% of our Publishing division's net sales, are to major book chains.

#### Key Customers

No customer represents more than 10% of our net sales.

#### Seasonality

Sales for both divisions are greatest during the fall due to the holiday season.

#### Competition

While we have the exclusive U.S. rights to sell Usborne Books and our Kane Miller published books, we face competition from the internet and other book publishers who are also selling directly to our customers. Our UBAM division competes in recruiting and retaining sales consultants, which continuously receive opportunities to work for larger direct selling companies. We also compete with Scholastic Books in the school and library book fair market.

Our Publishing division faces competition from large U.S. and international publishing companies.

#### **Employees**

As of May 16, 2018, 193 full-time employees worked at our Tulsa office and distribution facility and at our San Diego office. Of these employees, approximately 65% of our employees work in our distribution warehouse. We believe our relations with our employees are good.

#### Company Reports

We make available, free of charge, on our website (www.edcpub.com) copies of our Annual Reports, Quarterly Reports, Current Reports on Form 8-K, amendments to those reports filed or furnished to the Securities and Exchange Commission ("SEC") pursuant to Section 13(a) or 15(d) of the Exchange Act and reports of holdings of our securities filed by our officers and directors under Section 16 of the Exchange Act as soon as reasonably practicable after filing such material electronically or otherwise furnishing it to the SEC.

#### **Item 1A. RISK FACTORS**

We are a smaller reporting company and are not required to provide this information.

#### Item 1B. UNRESOLVED STAFF COMMENTS

None

#### Item 2. PROPERTIES

Our headquarters office and distribution warehouse are located on a 40 acre complex at 5402 S 122<sup>nd</sup> East Ave, Tulsa, Oklahoma. We own the complex which includes multiple buildings that combine to approximately 400,000 square feet of office and warehouse space, of which 218,700 is utilized by us and 181,300 is occupied by a third-party tenant. All product distributions are made from our 170,000 square foot warehouse using multiple flow-rack systems, known as "the lines," to expedite order fulfillment, packaging, and shipment.

We also own a facility located at 10302 E. 55<sup>th</sup> Pl., Tulsa, Oklahoma that contains approximately 95,000 square feet of warehouse space which is used to store our overflow inventory, along with approximately 10,000 square feet of office space that is currently vacant. In addition to these owned properties, we also lease a small office in San Diego, California that is used to by our Kane Miller employees. We believe that our operating facilities meet both present and future capacity needs.

#### Item 3. LEGAL PROCEEDINGS

We are not a party to any material pending legal proceedings.

#### Item 4. MINE SAFETY DISCLOSURES

None

## Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

The common stock of EDC is traded on NASDAQ (symbol "EDUC"). The high and low quarterly common stock quotations for fiscal years 2018 and 2017, as reported by the NASDAQ, were as follows:

	FY 2018		FY 2017	
Period	High	Low	High	Low
1 <sup>st</sup> quarter	9.85	6.75	14.60	10.65
2 <sup>nd</sup> quarter	11.45	9.50	13.87	9.95
3 <sup>rd</sup> quarter	14.45	9.50	12.75	8.50
4 <sup>th</sup> quarter	22.80	13.75	10.50	7.10

The number of shareholders of record of EDC's common stock as of May 23, 2018 was 537.

During fiscal year 2017, we paid quarterly dividends totaling \$0.36 per share as follows: \$0.09 per share dividend on March 18, 2016, \$0.09 per share dividend on June 17, 2016, \$0.09 per share dividend on September 23, 2016, and \$0.09 per share dividend on December 16, 2016. On February 16, 2017, we announced that we were suspending dividends to focus all resources and cash requirements toward financing future growth. Subsequent to year end, the Board of Directors of the Company approved the reinstatement of dividends, further disclosed in the footnotes to the financial statements.

#### ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total # of Shares Purchased	Average Price Paid Per Shares	Total # of Shares Purchased as Part of Publicly Announced Plan <sup>(1)</sup>	Maximum # of Shares that may be Repurchased under the Plan
December 1 - 31, 2017	_	\$ —	_	296,632
January 1-31, 2018	_	\$ —	_	296,632
February 1-28, 2018	28	<u>\$21.43</u>		<u>296,604</u>
Total		<u>\$21.43</u>		<u>296,604</u>

<sup>(1)</sup> In April 2008, the Board of Directors authorized us to purchase up to 500,000 additional shares of our common stock under a plan initiated in 1998. This plan has no expiration date.

We announced no repurchases of our common stock during our fiscal year 2018. Throughout the year we made several small purchases of shares from employees electing to withdraw from our 401(k) plan. The ability to repurchase shares was also subject to certain restrictions outlined in the fourth amendment to our Loan Agreement with our primary lender.

#### Item 6. SELECTED FINANCIAL DATA

We are a smaller reporting company and are not required to provide this information.

## Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains a discussion of our business, including a general overview of our segments, our results of operations, our liquidity and capital resources, and our quantitative and qualitative disclosures about market risk.

The following discussion contains forward-looking statements that reflect our future plans, estimates, beliefs and expected performance. The forward-looking statements are dependent upon events, risks and uncertainties that may be outside our control. Our actual results could differ materially from those discussed in these forward-looking statements. See "Cautionary Remarks Regarding Forward-Looking Statements" in the front of this Annual Report on Form 10-K.

#### **Management Summary**

We are the exclusive United States trade co-publisher of Usborne children's books and the owner of Kane Miller. We operate two separate segments: UBAM and Publishing, to sell our Usborne and Kane Miller children's books. These two segments each have their own customer base. The Publishing segment markets its products on a wholesale basis to various retail accounts. The UBAM segment markets its products through a network of independent sales consultants using a combination of home shows, internet party plan events and book fairs. All other supporting administrative activities are recognized as other expenses outside of our two segments. Other expenses are primarily compensation of our office, warehouse and sales support staff as well as the cost of operating and maintaining our corporate office and distribution facility.

#### **UBAM Division**

Our UBAM division uses a multi-level direct selling platform to market books through independent sales representatives ("consultants") located throughout the United States. The customer base of UBAM consists of individual purchasers, as well as schools and public libraries. Revenues are primarily generated through book showings in individual homes, social media collaboration platforms, book fairs with school and public libraries and other events. This past fiscal year continued a significant shift toward internet sales via social media platforms, such as Facebook.

An important factor in the continued growth of the UBAM division is the addition of new sales consultants and the retention of existing consultants. Current active consultants (defined as those with sales during the past six months) often recruit new sales consultants. UBAM makes it easy to recruit by providing signing kits for which new consultants can earn partial or full reimbursement based on established sales criteria. In addition, our UBAM division provides our consultants with an extensive handbook, valuable training and an individual website that they can customize and use to operate their business.

#### Consultants

EV 2018 EV 2017

New Consultants During Fiscal Year	32,400	24,600
Active Consultants End of Fiscal Year	35,500	25,800

Our UBAM division's multi-level marketing platform presently has six levels of sales representatives:

- Consultants
- Team Leaders
- Senior Team Leaders
- Executive Team Leaders
- Senior Executive Team Leaders
- Directors

Upon signing up, sales representatives begin as consultants. Consultants receive commissions from each sale they make; the commission rate they receive on each sale is determined by the marketing program under which

the sale is made. In addition, consultants receive a monthly sales bonus once their sales reach an established monthly goal. Consultants who recruit other consultants and meet certain established criteria are eligible to become team leaders. Upon reaching this level, they receive monthly override payments based upon the sales of their downline groups.

Once team leaders reach certain established criteria, they become senior team leaders and are eligible to earn promotion bonuses on their downline groups. Once senior team leaders reach certain established criteria, they become executive team leaders, senior executive team leaders or directors. Executive team leaders and higher receive an additional monthly override payment based upon the sales of their downline groups.

During fiscal year 2018, we continued to have strong growth in our internet sales within our UBAM division. With the increased use of social media, party plan platforms, such as those available on Facebook, have become popular sales tools. These platforms allow consultants to "present" and customers to "attend" online purchasing events from any location.

Customer's internet orders are primarily received via the consultant's customized website, which is hosted by the Company. Internet orders are processed through a shopping cart and the consultant receives sales credit and commission on the sales. Much of the increase in sales has resulted from the use of social media party plan platforms to host virtual parties, frequently referred to as "Facebook Parties," and from the increase in the number of sales consultants. All internet orders are shipped directly to the end customer. The increase in internet orders has resulted in a decrease in order size.

Home parties occur when consultants contact hosts or hostesses (collectively "hostess") to hold book shows in their homes. The consultant assists the hostess in setting up the details for the show, makes a presentation at the show and takes orders for the books. The hostess earns discounted books based on the total sales at the party, including online internet orders for those customers that can only attend via online access. Home party orders are typically shipped to the hostess who then distributes the books to the end customer. Customer specials are also available for customers when they or their party order above a specified amount. Additionally, home shows often provide an excellent opportunity for recruiting new consultants.

The school and library program includes book fairs which are held with an organization as the sponsor. The consultant provides promotional materials to introduce our books to parents. Parents turn in their orders at a designated time. The book fair program generates free books for the sponsoring organization. UBAM also has a *Reach for the Stars* fundraiser program. This pledge-based reading incentive program provides cash and books to the sponsoring organization and books for the participating children.

An additional fundraising program, *Cards for a Cause*, offers our consultants the opportunity to help members of the community by sharing proceeds from the sale of specific items. Organizations sell variety boxes of greeting-type cards and donate a portion of the proceeds to help support their related causes.

#### **Publishing Division**

Our Publishing division operates in a market that is highly competitive, with a large number of companies engaged in the selling of books. The Publishing division's customer base includes national book chains, regional and local bookstores, toy and gift stores, school supply stores and museums. To reach these markets, the Publishing division utilizes a combination of commissioned sales representatives located throughout the country and a commissioned inside sales group located in our headquarters.

The table below shows the percentage of net revenues from our Publishing division based on market type.

#### Publishing Division Net Revenues by Market Type

	FY 2018	FY 2017
National chain stores	8%	17%
All other	92%	_83%
Total net revenues	100%	100%

Publishing uses a variety of methods to attract potential new customers and maintain current customers. Our employees attend many of the national trade shows held by the book selling industry each year, allowing us to

make contact with potential buyers who may be unfamiliar with our books. We actively target the national chains through joint promotional efforts and institutional advertising in trade publications. Our Publishing division also participates with certain customers in a cooperative advertising allowance program, under which we pay back up to 2% of the net sales to that customer. Our products are then featured in promotions, such as catalogs, offered by the vendor. We may also acquire, for a fee, an end cap position (our products are placed on the end of a shelf) in a bookstore, which we and the publishing industry consider an advantageous location in the bookstore.

Publishing's in-house sales group targets the smaller independent book and gift store market. Our semi-annual, full-color, 170-page catalogs, are mailed to over 4,000 customers and potential customers. We also offer two display racks to assist stores in displaying our products.

#### (1) Result of Operations

The following table shows our condensed statements of earnings data:

	For the Twelve Months Ended February 28,		
	2018	2017	
Net revenues	\$111,966,100	\$106,628,100	
Cost of goods sold	30,931,300	28,613,500	
Gross margin	81,034,800	78,014,600	
Operating expenses:			
Operating and selling	22,571,200	23,070,000	
Sales commissions	35,359,000	33,995,500	
General and administrative	15,736,300	15,920,600	
Impairment of asset		1,082,300	
Total operating expenses	73,666,500	74,068,400	
Other (income) expense			
Interest expense	1,119,500	1,028,800	
Other income	(1,583,900)	(1,694,700)	
Earnings before income taxes	7,832,700	4,612,100	
Income taxes	2,618,000	1,751,200	
Net earnings	\$ 5,214,700	\$ 2,860,900	

See the detailed discussion of revenues, costs of goods sold, gross margin, general and administrative expenses by reportable segment below. The following is a discussion of significant changes in the non-segment related general and administrative expenses, other income and expenses and income taxes during the respective periods.

#### Non-Segment Operating Results for the Twelve Months Ended February 28, 2018

Operating expenses not associated with a reporting segment were \$13.9 million for fiscal year ended February 28, 2018 compared to \$14.0 million for the same period a year ago. Operating expenses decreased \$0.4 million as a result of savings in warehouse labor associated with our increased daily shipping capacity. We installed new automation equipment and made software enhancements during the fiscal year which more than doubled our previous daily shipping capacity. These savings were partially offset by an increase in our short-term incentive accrual associated with the Company's increased operating profits of approximately \$0.3 million, among other reduced costs.

Interest expense totaled \$1.1 million for the twelve months ended February 28, 2018, an increase of \$0.1 million over the \$1.0 million of interest expense reported for the same period a year ago. Interest expense increased during the current fiscal year due primarily to increased borrowings on the line of credit during the current year.

Income taxes increased \$0.8 million to \$2.6 million for the twelve months ended February 28, 2018, from \$1.8 million for the same period a year ago. This increase was primarily related to our increase in pre-tax earnings between the years. Our effective tax rate, including federal, state and franchise taxes, was 33.4% for fiscal 2018 and 38.0% for fiscal 2017. The decrease in the tax rate from fiscal 2017 to fiscal 2018 resulted from our reduced federal tax rate included with the passage of the Tax Cuts and Jobs Act of 2017 ("Tax Act"), which is disclosed further in the footnotes to our financial statements.

#### **UBAM Operating Results**

The following table summarizes the operating results of the UBAM segment for the twelve months ended February 28:

	For the Twelve Months Ended February 28,		
	2018	2017	
Gross sales	\$108,170,800	\$105,574,500	
Less discounts and allowances	(15,482,500)	(19,088,100)	
Transportation revenue	11,010,300	11,134,200	
Net revenues	103,698,600	97,620,600	
Cost of goods sold	26,239,800	23,744,000	
Gross margin	77,458,800	73,876,600	
Operating expenses			
Operating and selling	19,385,000	19,784,600	
Sales commissions	35,043,200	33,687,200	
General and administrative	3,602,000	3,946,500	
Impairment of asset		1,082,300	
Total operating expenses	58,030,200	58,500,600	
Operating income	\$ 19,428,600	\$ 15,376,000	
Average number of active consultants	30,900	24,900	

Net revenues increased \$6.1 million, or 6.3%, to \$103.7 million for the fiscal year ended February 28, 2018, when compared with net revenues of \$97.6 million reported for fiscal year ending February 28, 2017. The increase in UBAM net revenues is primarily attributed to the 24.6% increase in the average number of active consultants during fiscal year 2018, over the same period a year ago. The increase in consultants resulted in increased internet sales, home shows, book fairs and fundraiser events that all contributed to the growth in UBAM. UBAM also includes sales to schools and libraries through educational consultants. Our sales to schools and libraries were consistent with the prior year as we chose to limit accepting new educational consultants for most of the fiscal year. In the fourth quarter of fiscal 2018, we launched a new School and Library Certification Program ("ESL Program") that requires our consultants to meet certain eligibility requirements including attending web based training and certification along with an annual background check. This new program was developed to address the safety concerns associated with our consultants entering schools, as well as, to increase the quality and consistency of their presentations to schools and libraries. We expect this new program to have positive results in upcoming years.

Gross margin increased \$3.6 million to \$77.5 million for the fiscal year ended February 28, 2018, from \$73.9 million reported for fiscal year ending February 28, 2017. The increase in gross margin primarily resulted from the increase in sales. Gross margin as a percentage of net revenues, decreased to 74.7% for the fiscal year 2018, compared to 75.7% reported the same period a year ago. Our gross margin was higher in fiscal 2017 due primarily to an annual volume discount that we received from one of our suppliers that was not repeated in fiscal 2018.

Total UBAM operating expenses decreased \$0.5 million, or 0.1%, to \$58.0 million during the fiscal year ending February 28, 2018, when compared with \$58.5 million reported for fiscal year ending February 28, 2017. Operating expenses decreased primarily as a result of an impairment charge that was taken in fiscal 2017 to write off a system implementation that was abandoned. This expense was not repeated in fiscal 2018.

Operating income of our UBAM division increased \$4.0 million, or 26.4%, to \$19.4 million during the fiscal year ending February 28, 2018 when compared to \$15.4 million reported for fiscal year ending February 28, 2017. The increase in operating income was primarily due to increased sales.

#### **Publishing Operating Results**

The following table summarizes the operating results of the Publishing segment for the twelve months ended February 28:

	For the Twelve Months Ended February 28,		
	2018	2017	
Gross sales	\$17,676,400	\$ 19,384,400	
Less discounts and allowances	(9,446,300)	(10,398,200)	
Transportation revenue	37,400	21,300	
Net revenues	8,267,500	9,007,500	
Cost of goods sold	4,691,500	4,869,500	
Gross margin	3,576,000	4,138,000	
Total operating expenses	1,812,800	1,571,600	
Operating income	\$ 1,763,200	\$ 2,566,400	

Our Publishing division's net revenues decreased \$0.7 million, or 8.2%, to \$8.3 million for the fiscal year ended February 28, 2018, when compared with net revenues of \$9.0 million reported for fiscal year ended February 28, 2017. This decrease resulted from reduced sales to two of our large retail customers totaling \$0.8 million. One retail customer changed their marketing strategy to focus on more toys in the stores, which limited the visibility of our products in their stores and had a negative impact on our product sales. Another large retail book chain switched their book distribution supplier, at the end of our fiscal third quarter, which eliminated our ability to supply the retail chain with our products.

Sales in our Publishing segment are seasonal and our fiscal fourth and first quarters are traditionally lower than the second and third fiscal quarter's sales.

Gross margin decreased \$0.5 million to \$3.6 million for the fiscal year ended February 28, 2018, from \$4.1 million reported for fiscal year ended February 28, 2017. The decrease in gross margin primarily resulted from the decrease in sales to two of our large retail customers. Gross margin as a percentage of net revenues, decreased to 43.3% for the fiscal year 2018, compared to 45.9% reported the same period a year ago. Our gross margin was higher in fiscal 2017 due primarily to additional discounts that we received from one of our suppliers.

Operating income for the segment declined \$0.8 million, to \$1.8 million, for fiscal year ended February 28, 2018 from \$2.6 million reported during the same period last year. The decline in operating income resulted primarily from the decline in sales and gross margin.

#### (2-3) Liquidity and Capital Resources

EDC has a history of profitability and positive cash flow. We typically fund our operations from the cash we generate. We also use available cash primarily to pay down our outstanding bank loan balances, for capital expenditures, to pay dividends, and to acquire treasury stock. During fiscal year 2018, we reduced our purchases

which decreased our inventory balances. The cash flow from reduced inventory was used to pay down our vendors as well as pay off the balance in our revolving bank credit facility along with paying off other borrowings. At fiscal year-end 2018, our revolving bank credit facility loan balance was \$0 with \$9,424,000 in available capacity.

During fiscal year 2018, we generated positive cash flows from our operations of \$9,232,700. Cash flows resulted from the following:

- net earnings of \$5,214,700
- depreciation expense of \$1,251,000
- a decrease in inventories of \$7,079,000
- the provision for doubtful accounts and sales returns of \$510,900
- the provision for inventory valuation allowance of \$311,800
- deferred income tax expense of \$264,900
- an increase in deferred revenues of \$59,900
- an increase in income tax payable of \$279,400

#### Offset by:

- a decrease in accounts payable, accrued salaries and commissions and other liabilities of \$4,918,900
- an increase in accounts receivable of \$407,700
- an increase in prepaid expenses and other assets of \$412,300

The significant decrease in accounts payable, accrued salaries and commissions, and other current liabilities was primarily a result of the payments made to our suppliers for inventory stock purchased in fiscal 2017 that was sold during fiscal 2018.

Cash used in investing activities was \$1,437,700 for capital expenditures. Our capital expenditures were primarily associated with new automation equipment and enhancements made to our existing software products to increase our daily shipping capacity.

Our capital expenditures included:

- Warehouse equipment of \$1,105,200
- Warehouse management software system of \$62,600
- Other improvements to new facility and other equipment additions of \$269,900

Cash used in financing activities was \$5,770,900, which was primarily from the net payments on our revolving credit agreement totaling \$4,882,900 and payments on our long-term debt of \$1,877,000. We also received \$1,019,000 from the proceeds from our long-term debt, \$26,300 from the issuance of stock options and \$42,100 from the sale of treasury stock associated with employee purchases through payroll withholdings and employer matching contributions to their 401(k) accounts, offset by \$98,400 paid to acquire treasury stock.

We continue to expect our cash from operations and our expanded line of credit with our Bank will provide us the ability to meet our liquidity requirements. Cash generated from operations will be used to increase inventory in anticipation of continued sales growth, to liquidate existing debt, and any excess cash is expected to be distributed to our shareholders.

We have a Loan Agreement with MidFirst Bank ("the Bank") including Term Loan #1 comprised of Tranche A of \$13.4 million and Tranche B of \$5.0 million both with the maturity date of December 1, 2025. Tranche A has a fixed interest rate of 4.23% and interest is payable monthly. The Loan Agreement also includes Term Loan #2 in the amount of \$4.0 million, which is secured by a warehouse and land with the maturity date of June 28, 2021, and a \$15.0 million revolving loan ("line of credit") through June 15, 2018.

Effective March 10, 2016, we signed a First Amendment Loan Agreement with the Bank which provided an increase to \$6.0 million from our original \$4.0 million line of credit through June 15, 2016. Effective June 15,

2016, we signed a Second Amendment Loan Agreement with the Bank which provided a further increase to \$7.0 million from our previous \$6.0 million line of credit and extended it through June 15, 2017. Effective June 28, 2016, we signed a Third Amendment Loan Agreement with the Bank which included Term Loan #2 in the amount of \$4.0 million. Effective February 7, 2017, we signed a Fourth Amendment Loan Agreement with the Bank which modified certain debt covenant calculations and waived an existing default that occurred in the fourth quarter of fiscal year 2017.

Effective, June 15, 2017, the Company executed the Fifth Amendment Loan Agreement with the Bank which modified the Loan Agreement to increase the maximum revolving principal amount from \$7.0 million to \$10.0 million and extended the termination date of the Loan Agreement to June 15, 2018. The Fifth Amendment also modified the Loan Agreement to include an Advancing Term Loan of \$3.0 million which the Company used to cover the cost of the fiscal 2018 capital improvements to increase our daily shipping capacity. The Advancing Term loan accrued interest between June 15 and December 1, 2017, at which time the balance was converted to a term loan and set to amortize over a thirty-six-month period.

Effective September 1, 2017, we signed a Sixth Amendment Loan Agreement with the Bank which further increased the maximum revolving principal amount from \$10.0 million to \$15.0 million, subject to certain collateral restrictions.

Effective February 15, 2018, we signed a Seventh Amendment Loan Agreement with the Bank which modified the limitation on dividends as well as modified and removed other financial covenant calculations.

We had no borrowings outstanding on our revolving credit agreement at February 28, 2018 and \$4.9 million in borrowings at February 28, 2017. Available credit under the revolving credit agreement was \$9,424,000 at February 28, 2018.

Tranche B of Term Loan #1, Term Loan #2 and the line of credit accrue interest monthly, at the bank adjusted LIBOR Index plus a tiered pricing rate based on the Company's Adjusted Funded Debt to EBITDA Ratio (4.7% at February 28, 2018).

The Loan Agreement also contains a provision for our use of the Bank's letters of credit. The Bank agrees to issue, or obtain issuance of commercial or stand-by letters of credit provided that the sum of the line of credit plus the letters of credit issued would not exceed the borrowing base in effect at the time. For the year ended February 28, 2018, we had no letters of credit outstanding. The agreement contains provisions that require us to maintain specified financial ratios, restrict transactions with related parties, prohibit mergers or consolidation, disallow additional debt, and limit the amounts of dividends declared, compensation, salaries, investments, capital expenditures, and leasing transactions.

The following table reflects aggregate future maturities of long-term debt during the next five fiscal years and thereafter as follows:

Year Ending February 28 (29)		
2019	\$	881,200
2020		920,400
2021		959,000
2022		1,003,900
2023		1,048,600
Thereafter	_1:	5,893,200
Total Maturities	<u>\$2</u>	0,706,300

In September 2002, the Board of Directors authorized a minimum annual cash dividend of 20% of net earnings. In fiscal year 2017, we declared dividends equal 38%, of net income after taxes. On February 16, 2017, we announced that we were suspending dividends to focus all resources and cash requirements toward financing future growth. Subsequent to year end, the Board of Directors of the Company approved the reinstatement of dividends, further disclosed in the footnotes to the financial statements.

In April 2008, our Board of Directors adopted a stock repurchase plan in which we may purchase up to an additional 500,000 shares as market conditions warrant. When management expects the stock is undervalued and

when stock becomes available at an attractive price, we can utilize free cash flow to repurchase shares. Management believes this enhances the value to the remaining shareholders and that these repurchases will have no adverse effect on our short-term and long-term liquidity.

#### **Contractual Obligations**

We are a smaller reporting company and are not required to provide this information.

#### **Critical Accounting Policies**

Our discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to our valuation of inventory, allowance for uncollectible accounts receivable, allowance for sales returns, long-lived assets and deferred income taxes. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources.

Actual results may materially differ from these estimates under different assumptions or conditions. Historically, however, actual results have not differed materially from those determined using required estimates. Our significant accounting policies are described in the notes accompanying the financial statements included elsewhere in this report. However, we consider the following accounting policies to be more significantly dependent on the use of estimates and assumptions.

#### **Stock-Based Compensation**

We account for stock-based compensation whereby share-based payment transactions with employees, such as stock options and restricted stock, are measured at estimated fair value at date of grant and recognized as compensation expense.

#### **Revenue Recognition**

Sales are generally recognized and recorded when products are shipped. Products are shipped FOB shipping point. UBAM's sales are generally paid at the time the product is ordered. Sales which have been paid for but not shipped are classified as deferred revenue on the balance sheet. Sales associated with consignment inventory are recognized when reported and payment associated with the sale has been remitted. Transportation revenue represents the amount billed to the customer for shipping the product and is recorded when the product is shipped.

Estimated allowances for sales returns are recorded as sales are recognized. Management uses a moving average calculation to estimate the allowance for sales returns. We are not responsible for product damaged in transit. Damaged returns are primarily received from the retail stores of our Publishing Division. Those damages occur in the stores, not in shipping to the stores, and we typically do not offer credit for damaged returns. It is industry practice to accept non-damaged returns from retail customers. Management has estimated and included a reserve for sales returns of \$100,000 and \$190,000 for the fiscal years ended February 28, 2018 and 2017, respectively.

## Allowance for Doubtful Accounts, Sales Returns and Consignment Inventory Reserve for Inactive Consultants

We maintain an allowance for estimated losses resulting from the inability of our customers to make required payments. In addition, we maintain a reserve for estimated returns, as well as a reserve for consignment inventory balances with inactive consultants that are not expected to be collected (collectively "allowance for doubtful accounts and sales returns"). An estimate of uncollectible amounts is made by management based upon historical bad debts, current customer receivable balances, age of customer receivable balances, customers' financial conditions and current economic trends. Consignment inventory related to inactive consultants is reclassified to accounts receivable and the associated reserve is included within our allowance. If the actual

uncollected amounts significantly exceed the estimated allowance, then our operating results would be significantly adversely affected. Management has estimated an allowance for doubtful accounts of \$675,600 and \$675,000 as of February 28, 2018 and 2017, respectively. Included within this allowance is \$100,000 and \$190,000 of reserve for sales returns and \$278,500 and \$217,000 of reserve related to consignment inventory held by inactive consultants as of February 28, 2018 and 2017, respectively.

#### **Inventory**

Our inventory contains over 2,000 titles, each with different rates of sale, depending upon the nature and popularity of the title. Almost all of our product line is saleable as the books are not topical in nature and remain current in content today as well as in the future. Most of our products are printed in Europe, China, Singapore, India, Malaysia and Dubai resulting in a four to six-month lead-time to have a title printed and delivered to us.

Certain inventory is maintained in a noncurrent classification. Management continually estimates and calculates the amount of noncurrent inventory. Noncurrent inventory arises due to occasional purchases of titles in quantities in excess of what will be sold within the normal operating cycle, due to minimum order requirements of our suppliers. Noncurrent inventory was estimated by management using the current year turnover ratio by title. All inventory in excess of 2 ½ years of anticipated sales is classified as noncurrent inventory. Noncurrent inventory balances prior to valuation allowances were \$707,700 and \$467,100 at February 28, 2018 and 2017, respectively.

Consultants that meet certain eligibility requirements are allowed to receive inventory on consignment. We believe allowing our consultants to have consignment inventory greatly increases their ability to be successful in making effective presentations at home shows, book fairs and other events; and having consignment inventory leads to additional sales opportunities. Approximately 10% of our active consultants maintained consignment inventory at the end of the fiscal year. Consignment inventory is stated at cost, less an estimated reserve for consignment inventory that is not expected to be sold or returned to the Company. The total value of inventory on consignment with active consultants was \$1,270,700 and \$1,140,700 at February 28, 2018 and 2017, respectively. Inventory related to inactive consultants is reclassified to accounts receivables and amounted to \$278,500 and \$309,000 at the end of fiscal year 2018 and 2017, respectively.

Inventories are presented net of a valuation allowance, which includes reserves for inventory obsolescence and active consultant consignment inventory that is not expected to be sold or returned. Management estimates the allowance for both current and noncurrent inventory. The allowance is based on management's identification of slow moving inventory and estimated consignment inventory that will not be sold or returned. Management has estimated a valuation allowance for both current and noncurrent inventory of \$453,300 and \$300,000 as of February 28, 2018 and 2017, respectively.

Our principal supplier, based in England, generally requires a minimum re-order of 6,500 or more of a title in order to get a solo print run. Smaller orders would require a shared print run with the supplier's other customers, which can result in lengthy delays to receive the ordered title. Anticipating customer preferences and purchasing habits requires historical analysis of similar titles in the same series. We then place the initial order or re-order based upon this analysis.

These factors and historical analysis have led our management to determine that 2 ½ years represents a reasonable estimate of the normal operating cycle for our products.

#### **New Accounting Pronouncements**

The Financial Accounting Standards Board ("FASB") periodically issues new accounting standards in a continuing effort to improve standards of financial accounting and reporting. We have reviewed the recently issued pronouncements and concluded that the following recently issued accounting standards apply to us.

In May 2014, FASB issued ASU No. 2014-09, and amended with ASU No. 2015-14 "Revenue from Contracts with Customers," which provides a single revenue recognition model which is intended to improve comparability over a range of industries, companies and geographical boundaries and will also result in enhanced disclosures. The changes are effective for fiscal years, and interim periods within those years, beginning after December 15, 2017, which means the first quarter of our fiscal year 2019. We do not expect the adoption of this ASU will have a significant impact on the Company's financial position, results of operations and cash flows.

In July 2015, FASB issued ASU No. 2015-11 "Inventory - Simplifying the Measurement of Inventory", which is intended to allow measurement of inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. This ASU became effective for the Company on March 1, 2017. The adoption of this ASU did not have a material impact on the Company's financial position, results of operations and cash flows.

In November 2015, FASB issued ASU No. 2015-17, "Income Taxes - Balance Sheet Classification of Deferred Taxes," which is intended to improve how deferred taxes are classified on organizations' balance sheets by eliminating the current requirement for organizations to present deferred tax liabilities and assets as current and noncurrent in a classified balance sheet. Instead, organizations will now be required to classify all deferred tax assets and liabilities as noncurrent. The changes are effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods, which means the first quarter of our fiscal year 2018. We have retrospectively implemented this new presentation in our financial statements. As of February 28, 2017, we reclassified \$466,600 of current deferred tax assets to noncurrent assets and netted \$338,600 of deferred tax liabilities against the balance on the balance sheet. The adoption of this ASU did not affect our statements of earnings.

In February 2016, FASB issued ASU No. 2016-02, "Leases," which is intended to establish a comprehensive new lease accounting model. The new standard clarifies the definition of a lease, requires a dual approach to lease classification similar to current lease classifications, and causes lessees to recognize leases on the balance sheet as a lease liability with a corresponding right-of-use asset. The new standard is effective for interim and annual periods beginning after December 15, 2018, which means the first quarter of our fiscal year 2020. The new standard requires a modified retrospective transition for capital or operating leases existing at or entered into after the beginning of the earliest comparative period presented in the financial statements. We are currently reviewing the ASU and evaluating the potential impact on our financial statements.

In March 2016, FASB issued ASU No. 2016-09, "Compensation - Stock Compensation: Improvements to Employee Share-Based Payment Accounting," which is intended to simplify several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. This ASU became effective for the Company on March 1, 2017. The adoption of this ASU did not have a material impact on the Company's financial position, results of operations and cash flows.

In June 2016, FASB issued ASU No. 2016-13 "Financial Instruments—Credit Losses", which requires a financial asset (or a group of financial assets) measured at amortized cost basis to be presented at the net amount expected to be collected. The new standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years, which means the first quarter of our fiscal year 2021. We expect the implementation of this ASU will not have a significant impact on our financial statements.

In August 2016, FASB issued ASU No. 2016-15 "Statement of Cash Flows - Classification of Certain Cash Receipts and Cash Payments." The guidance's objective is to reduce diversity in practice of how certain cash receipts and cash payments are presented and classified in the statement of cash flow. The new standards required date of adoption is effective for fiscal years beginning after December 15, 2017, which means the first quarter of our fiscal year 2019. Adoption and restatement of the cash flow statement for the new standard is not expected to be material.

In May 2017, FASB issued ASU 2017-09, "Compensation - Stock Compensation (Topic 718): Scope of Modification Accounting." This update amends the scope of modification accounting surrounding share-based payment arrangements as issued in ASU 2016-09 by providing guidance on the various types of changes which would trigger modification accounting for share-based payment awards. This ASU is effective for annual periods beginning after December 15, 2017, and interim periods within those annual periods, which means the first quarter of our fiscal year 2019. We do not expect the adoption of ASU 2017-09 to have a material effect on our financial position, results of operations and cash flows.

On December 22, 2017, the Securities Exchange Commission staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for the tax effects of the Tax Cuts and Jobs Act of 2017 ("Tax Act"). SAB 118 provides for a measurement period that may not extend beyond one year from the Tax Act enactment date for companies to complete the required accounting under ASC 740. In accordance with

SAB 118, a company must reflect, as of the end of the accounting period that includes the date of enactment of the Tax Act, only those income tax effects of the Tax Act for which the accounting under ASC 740 is complete. To the extent that the company's accounting for certain income tax effects of the Tax Act is incomplete, but the company is able to determine a reasonable estimate, the company must record a provisional estimate in the financial statements. If the company cannot determine a provisional estimate, it must continue to apply ASC 740 on the basis of the provisions of the tax law that were in effect immediately before the enactment of the Tax Act. At February 28, 2018, our accounting for the Tax Act is complete under SAB 118. Forthcoming guidance, such as regulations or technical corrections, could change how we interpreted provisions of the Tax Act.

#### Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are a smaller reporting company and are not required to provide this information.

#### Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The information required by this Item 8 begins at page 22.

## Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None

#### **Item 9A. CONTROLS AND PROCEDURES**

An evaluation was performed of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(a) as of February 28, 2018. This evaluation was conducted under the supervision and with the participation of our management, including our Chief Executive Officer (Principal Executive Officer) and our Chief Financial Officer and Corporate Secretary (Principal Financial and Accounting Officer).

Based on that evaluation, these officers concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed in reports that we file or submit under the Securities Exchange Act of 1934 (the "Exchange Act") is accumulated and communicated to them, as appropriate, to allow timely decisions regarding required disclosure and is recorded, processed, summarized and reported in accordance within the time periods specified in SEC rules and forms. It should be noted that the design of any system of controls is based in part upon certain assumptions about the likelihood of future events.

During the fourth quarter of the fiscal year covered by this report on Form 10-K, there have been no changes in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect, our internal control over financial reporting.

#### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rule 13a-15(f) of the Exchange Act. Under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, we evaluated the effectiveness of our internal control over financial reporting based on the framework in INTERNAL CONTROL-INTEGRATED FRAMEWORK issued by the Committee of Sponsoring Organizations of the Treadway Commission in 1992. All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Based on our evaluation under that framework and applicable SEC rules, our management concluded that our internal control over financial reporting was effective as of February 28, 2018. The original framework was updated with the issuance of the 2013 Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Our management has not yet implemented the 2013 Framework, but does not deem it impacting our effective assessment conclusion.

This annual report does not include an attestation report of our registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by our registered public accounting firm pursuant to rules of the SEC that permit us to provide only management's report in this annual report.

#### **Item 9B. OTHER INFORMATION**

None

#### PART III

#### Item 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

#### (a) Identification of Directors

The information required by this Item 10 is furnished by incorporation by reference to the information under the caption "Election of Directors" in our definitive Proxy Statement to be filed in connection with the Annual Meeting of Shareholders to be held on July 24, 2018.

#### (b) Identification of Executive Officers

The information required by this Item 10 is furnished by incorporation by reference to the information under the caption "Executive Officers of the Registrant" in our definitive Proxy Statement to be filed in connection with the Annual Meeting of Shareholders to be held on July 24, 2018.

#### (c) Compliance with Section 16 (a) of the Exchange Act

The information required by this Item 10 is furnished by incorporation by reference to the information under the caption "Section 16 (a) Beneficial Ownership Reporting Compliance" in our definitive Proxy Statement to be filed in connection with the Annual Meeting of Shareholders to be held on July 24, 2018.

#### **Item 11. EXECUTIVE COMPENSATION**

The information required by this Item 11 is furnished by incorporation by reference to the information under the caption "Executive Compensation" in our definitive Proxy Statement to be filed in connection with the Annual Meeting of Shareholders to be held on July 24, 2018.

## Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by this Item 12 is furnished by incorporation by reference to the information under the captions "Security Ownership of Certain Beneficial Owners and Management" and "Compensation Plans" in our definitive Proxy Statement to be filed in connection with the Annual Meeting of Shareholders to be held on July 24, 2018.

#### Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

None

#### Item 14. PRINCIPAL ACCOUNTANT'S FEES AND SERVICES

The information required by this Item 14 is furnished by incorporation by reference to the information under the caption "Independent Registered Public Accountants" in our definitive Proxy Statement to be filed in connection with the Annual Meeting of Shareholders to be held on July 24, 2018.

#### PART IV

#### Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) The following documents are filed as part of this report:

#### Financial Statements

	Page
Report of Independent Registered Public Accounting Firm	22
Balance Sheets as of February 28, 2018 and 2017	23
Statements of Earnings for the Years ended February 28, 2018 and 2017	24
Statements of Shareholders' Equity for the Years ended February 28, 2018 and 2017	25
Statements of Cash Flows for the Years ended February 28, 2018 and 2017	26
Notes to Financial Statements	27-37

Schedules have been omitted as such information is either not required or is included in the financial statements.

#### 2. Exhibits

- 3.1 Restated Certificate of Incorporation dated April 26, 1968 and Certificate of Amendment thereto dated June 21, 1968 are incorporated herein by reference to Exhibit 1 to Registration Statement on Form 10-K (File No. 0-4957).
- 3.2 Certificate of Amendment of Restated Certificate of Incorporation dated August 27, 1977 is incorporated herein by reference to Exhibit 20.1 to Form 10-K for fiscal year ended February 28, 1981 (File No. 0-4957).
- 3.3 By-Laws, as amended, are incorporated herein by reference to Exhibit 20.2. to Form 10-K for fiscal year ended February 28, 1981 (File No. 0-4957).
- 3.4 Certificate of Amendment of Restated Certificate of Incorporation dated November 17, 1986 is incorporated herein by reference to exhibit 3.3 to Form 10-K for fiscal year ended February 28, 1987 (File No. 0-4957).
- 3.5 Certificate of Amendment of Restated Certificate of Incorporation dated March 22, 1996 is incorporated herein by reference to Exhibit 3.4 to Form 10-K for fiscal year ended February 28, 1997 (File No. 0-4957).
- 3.6 Certificate of Amendment of Restated Certificate of Incorporation dated July 15, 2002 is incorporated herein by reference to Exhibit 10.30 to Form 10-K dated February 28, 2003 (File No. 0-4957).
- 4.1 Specimens of Common Stock Certificates are incorporated herein by reference to Exhibits 3.1 and 3.2 to Registration Statement on Form 10-K (File No. 0-4957) filed June 29, 1970.
- 10.1 Usborne Agreement-Contractual agreement by and between the Company and Usborne Publishing Limited dated November 25, 1988 is incorporated herein by reference to Exhibit 10.12 to Form 10-K dated February 28, 1989 (File No. 0-4957).

- 10.2 Party Plan-Contractual agreement by and between the Company and Usborne Publishing Limited dated March 14, 1989 is incorporated herein by reference to Exhibit 10.13 to Form 10-K dated February 28, 1989 (File No. 0-4957).
- 10.3 Amendment dated January 1, 1992 to Usborne Agreement Contractual agreement by and between the Company and Usborne Publishing Limited is incorporated herein by reference to Exhibit 10.13 to Form 10-K dated February 29, 1992 (File No. 0-4957).
- 10.4 Educational Development Corporation 2002 Incentive Stock Option Plan is incorporated herein by reference to Exhibit A to definitive proxy statement on Schedule 14A dated May 23, 2002 (File No. 0-4957).
- 10.5 Amendment dated November 12, 2002 to Usborne Agreement Contractual agreement by and between us and Usborne Publishing Limited is incorporated herein by reference to Exhibit 10.32 to Form 10-K dated February 28, 2003 (File No. 0-4957).
- 10.6 Employment Agreement between Randall W. White and the Company dated February 28, 2004 incorporated herein by reference to Exhibit 10.8 to Form 10-K dated February 28, 2005 (File No. 04957).
- 10.7 Loan Agreement dated December 1, 2015 by and between the Company and MidFirst Bank, Tulsa, OK
- 10.8 Purchase and Sale Agreement dated October 1, 2015 by and between the Company and Hilti, Inc., Tulsa, OK
- 10.9 Lease Agreement dated December 1, 2015 by and between the Company and Hilti, Inc., Tulsa, OK
- 10.10 First Amendment Loan Agreement dated March 10, 2016 by and between the Company and MidFirst Bank, Tulsa, OK
- 10.11 Second Amendment Loan Agreement dated June 15, 2016 by and between the Company and MidFirst Bank, Tulsa, OK
- 10.12 Third Amendment Loan Agreement dated June 28, 2016 by and between the Company and MidFirst Bank, Tulsa, OK
- 10.13 Fourth Amendment Loan Agreement dated February 7, 2017 by and between the Company and MidFirst Bank, Tulsa, OK
- 10.14 Fifth Amendment Loan Agreement dated June 12, 2017 by and between the Company and MidFirst Bank, Tulsa, OK incorporated herein by reference to Exhibit 10.01 to Form 8-K dated June 15, 2017 (File No. 04957).
- 10.15 Sixth Amendment Loan Agreement dated September 1, 2017 by and between the Company and MidFirst Bank, Tulsa, OK incorporated herein by reference to Exhibit 10.01 to Form 8-K dated September 7, 2017 (File No. 04957).
- 10.16 Seventh Amendment Loan Agreement dated February 16, 2018 by and between the Company and MidFirst Bank, Tulsa, OK incorporated herein by reference to Exhibit 10.01 to Form 8-K dated February 22, 2018 (File No. 04957).
- \*23.1 Consent of Independent Registered Public Accounting Firm.

- \*31.1 Certification of the Chief Executive Officer of Educational Development Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- \*31.2 Certification of the Chief Financial Officer and Corporate Secretary (Principal Financial and Accounting Officer) of Educational Development Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- \*32.1 Certification pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

#### Item 16. FORM 10-K SUMMARY

Not applicable

<sup>\*</sup> Filed Herewith

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(b) of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### EDUCATIONAL DEVELOPMENT CORPORATION

Date: May 29, 2018 By /s/ Dan E. O'Keefe

Dan E. O'Keefe

Chief Financial Officer and Corporate

Secretary

(Principal Financial and Accounting Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated.

Date:	May 29, 2018	/s/ Randall W. White		
		Randall W. White		
		Chairman of the Board, President and Director		
		(Principal Executive Officer)		
	May 29, 2018	/s/ John A. Clerico		
		John A. Clerico, Director		
	May 29, 2018	/s/ Ronald McDaniel		
	•	Ronald McDaniel, Director		
	May 29, 2018	/s/ Kara Gae Neal		
	•	Kara Gae Neal, Director		
	May 29, 2018	/s/ Betsy Richert		
	•	Betsy Richert, Director		
	May 29, 2018	/s/ Dan E. O'Keefe		
	•	Dan E. O'Keefe		
		Chief Financial Officer and Corporate		
		Secretary		
		(Principal Financial and Accounting Officer)		

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and Board of Directors Educational Development Corporation

#### **Opinion on the Financial Statements**

We have audited the accompanying balance sheets of Educational Development Corporation (the Company) as of February 28, 2018 and 2017, and the related statements of earnings, shareholders' equity and cash flows for the years then ended, and the related notes to the financial statements (collectively, the financial statements). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of February 28, 2018 and 2017, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the auditing standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### /s/ HOGANTAYLOR LLP

We have served as the Company's auditor since 2005. Tulsa, Oklahoma May 29, 2018

## EDUCATIONAL DEVELOPMENT CORPORATION BALANCE SHEETS AS OF FEBRUARY 28,

	2018	2017
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 2,723,300	\$ 699,200
returns \$675,600 (2018) and \$675,000 (2017)	2,813,800	2,917,000
Inventories—Net.	26,618,500	34,253,100
Prepaid expenses and other assets	1,142,000	695,200
Total current assets	33,297,600	38,564,500
INVENTORIES—Net	435,900	192,100
PROPERTY, PLANT AND EQUIPMENT—Net	27,860,500	27,034,300
DEFERRED INCOME TAXES—Net	_	128,000
OTHER ASSETS	26,900	61,400
TOTAL ASSETS	\$ 61,620,900	\$ 65,980,300
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES:	ф <b>12</b> 460 000	Ф 17 565 200
Accounts payable	\$ 12,469,000	\$ 17,565,300
Line of credit	693,000	4,882,900 633,100
Current maturities of long-term debt.	881,200	898,500
Accrued salaries and commissions	2,007,900	1,379,700
Income taxes payable	1,798,800	1,519,400
Other current liabilities	3,300,900	3,218,200
Total current liabilities	21,150,800	30,097,100
LONG-TERM DEBT—Net of current maturities.	19,825,100	20,665,800
DEFERRED INCOME TAXES—Net	136,900	_
OTHER LONG-TERM LIABILITIES	106,000	
Total liabilities	41,218,800	50,762,900
COMMITMENTS (Note 8)		
SHAREHOLDERS' EQUITY:		
Common stock, \$0.20 par value; Authorized 8,000,000 shares; Issued		
6,046,040 (2018) and 6,041,040 (2017) shares; Outstanding 4,089,806		
(2018) and 4,090,074 (2017) shares	1,209,200	1,208,200
Capital in excess of par value	8,573,300	8,548,000
Retained earnings	21,532,500	16,317,800
	31,315,000	26,074,000
Less treasury stock, at cost	(10,912,900)	(10,856,600)
Total shareholders' equity	20,402,100	15,217,400
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	<u>\$ 61,620,900</u>	<u>\$ 65,980,300</u>

See notes to financial statements.

## EDUCATIONAL DEVELOPMENT CORPORATION STATEMENTS OF EARNINGS FOR THE YEARS ENDED FEBRUARY 28,

	2018	2017
GROSS SALES	\$125,847,200	\$124,958,900
Less discounts and allowances	(24,928,800)	(29,486,300)
Transportation revenue	11,047,700	11,155,500
NET REVENUES	111,966,100	106,628,100
COST OF GOODS SOLD	30,931,300	28,613,500
Gross margin	81,034,800	78,014,600
OPERATING EXPENSES:		
Operating and selling	22,571,200	23,070,000
Sales commissions	35,359,000	33,995,500
General and administrative	15,736,300	15,920,600
Impairment of asset		1,082,300
Total operating expenses	73,666,500	74,068,400
INTEREST EXPENSE.	1,119,500	1,028,800
OTHER INCOME	(1,583,900)	(1,694,700)
EARNINGS BEFORE INCOME TAXES	7,832,700	4,612,100
INCOME TAXES	2,618,000	1,751,200
NET EARNINGS	\$ 5,214,700	\$ 2,860,900
BASIC AND DILUTED EARNINGS PER SHARE:		
Basic	\$ 1.28	\$ 0.70
Diluted	\$ 1.27	\$ 0.70
Diluca	Ψ 1.27	Ψ 0.70
WEIGHTED AVERAGE NUMBER OF COMMON AND EQUIVALENT SHARES OUTSTANDING:		
Basic	4,087,998	4,077,695
Diluted	4,090,661	4,082,854
Dividends per share	\$ 0.00	\$ 0.27

# EDUCATIONAL DEVELOPMENT CORPORATION STATEMENTS OF SHAREHOLDERS' EQUITY FOR THE YEARS ENDED FEBRUARY 28,

	Common Stock (par value \$0.20 per share)				Treasury Stock		
	Number of Shares Issued	Amount	Capital in Excess of Par Value	Retained Earnings	Number of Shares	Amount	Shareholders' Equity
BALANCE— March 1, 2016	6,041,040	\$1,208,200	\$8,548,000	\$14,557,500	1,976,430	\$(11,084,200)	\$13,229,500
Purchases of treasury stock			_	_	23	(200)	(200)
Sales of treasury stock	_	_	_	_	(25,487)	227,800	227,800
Dividends paid (\$0.27/share)	_	_	_	(1,100,600)	_	_	(1,100,600)
Net earnings				2,860,900			2,860,900
BALANCE— February 28, 2017	6,041,040	\$1,208,200	\$8,548,000	\$16,317,800	1,950,966	<u>\$(10,856,600)</u>	\$15,217,400
Exercise of stock options	5,000	1,000	25,300	_	_	_	26,300
Purchases of treasury stock	_		_	_	10,069	(98,400)	(98,400)
Sales of treasury stock	_	_	_	_	(4,801)	42,100	42,100
Net earnings				5,214,700			5,214,700
BALANCE— February 28, 2018	6,046,040	<u>\$1,209,200</u>	\$8,573,300	<u>\$21,532,500</u>	1,956,234	<u>\$(10,912,900)</u>	\$20,402,100

## EDUCATIONAL DEVELOPMENT CORPORATION STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED FEBRUARY 28,

	2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net earnings	\$ 5,214,700	\$ 2,860,900
Impairment of asset	_	1,082,300
Depreciation	1,251,000	1,079,000
Deferred income taxes, net	264,900	221,100
Provision for doubtful accounts and sales returns	510,900	283,200
Provision for inventory valuation allowance	311,800	(25,000)
Changes in assets and liabilities:		
Accounts receivable	(407,700)	(686,900)
Inventories, net	7,079,000	(16,771,700)
Prepaid expenses and other assets	(412,300)	533,500
liabilities	(4,918,900)	11,427,000
Deferred revenues.	59,900	(2,292,100)
Income tax payable	279,400	716,300
Total adjustments	4,018,000	(4,433,300)
Net cash provided by (used in) operating activities	9,232,700	(1,572,400)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property, plant and equipment	(1,437,700)	(2,485,400)
Net cash used in investing activities	(1,437,700)	(2,485,400)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Payments on long-term debt	(1,877,000)	(738,500)
Proceeds from long-term debt	1,019,000	4,000,000
Cash received from sale of treasury stock	42,100	227,800
Cash used to purchase treasury stock	(98,400)	(200)
Proceeds from the issuance of stock options	26,300	_
Net borrowings (payments) under line of credit	(4,882,900)	1,551,100
Dividends paid		(1,466,900)
Net cash provided by (used in) financing activities	(5,770,900)	3,573,300
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	2,024,100	(484,500)
CASH AND CASH EQUIVALENTS—BEGINNING OF YEAR	699,200	1,183,700
CASH AND CASH EQUIVALENTS—END OF YEAR	<u>\$ 2,723,300</u>	\$ 699,200
SUPPLEMENTAL DISCLOSURE OF CASH FLOWS INFORMATION:		
Cash paid for interest	\$ 1,116,500	\$ 1,005,200
Cash paid for income taxes	\$ 2,073,600	\$ 543,800
NON-CASH TRANSACTIONS:		
Accrued capital expenditures	\$ 639,500	<u> </u>

See notes to financial statements.

## EDUCATIONAL DEVELOPMENT CORPORATION NOTES TO FINANCIAL STATEMENTS YEARS ENDED FEBRUARY 28, 2018 AND 2017

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business—Educational Development Corporation ("we", "our", "us", or "the Company") distributes books and publications through our Usborne Books & More ("UBAM") and EDC Publishing ("Publishing") divisions to individual consumers, book, toy and gift stores, libraries and home educators located throughout the United States ("U.S."). We are the exclusive U.S. trade co-publisher of books and related items, published by Usborne Publishing Limited ("Usborne"), an England-based publishing company, our largest supplier. We are also a publishing company through our ownership of Kane Miller Book Publisher ("Kane Miller").

**Estimates**—Our financial statements were prepared in conformity with generally accepted accounting principles in the United States of America, which requires management to make estimates and assumptions that affect the amounts and disclosures in the financial statements. Actual results could differ from these estimates.

**Reclassifications**—Certain reclassifications have been made to the fiscal 2017 balance sheet and statement of earnings to conform to the classifications used in fiscal 2018. These reclassifications had no effect on net earnings.

**Business Concentration**—A significant portion of our inventory purchases are concentrated with Usborne. Purchases from them were approximately \$15.1 million and \$34.8 million for the years ended February 28, 2018 and 2017, respectively. Total inventory purchases for those same periods were approximately \$24.5 million and \$45.4 million, respectively. As of February 28, 2018, our outstanding accounts payable due to Usborne was \$5.3 million.

Cash and Cash Equivalents—Cash and cash equivalents are maintained at financial institutions and, at times, balances may exceed federally insured limits of \$250,000. We have never experienced any losses related to these balances. The majority of payments due from banks for third party credit card transactions process within two business days. These amounts due are classified as cash and cash equivalents. Cash and cash equivalents also include demand and time deposits, money market funds and other marketable securities with maturities of three months or less when acquired.

Accounts Receivable—Accounts receivable are uncollateralized customer obligations due under normal trade terms, generally requiring payment within thirty days from the invoice date. Extended payment terms are offered at certain times of the year for orders that meet minimum quantities or amounts. Accounts receivable are stated at the amount management expects to collect from outstanding balances. Delinquency fees are not assessed. Payments of accounts receivable are allocated to the specific invoices identified on the customers' remittance advice. Accounts receivable are carried at original invoice amount less an estimated reserve made for returns and discounts based on quarterly review of historical rates of returns and expected discounts to be taken. The carrying amount of accounts receivable is reduced, if needed, by a valuation allowance that reflects management's best estimate of the amounts that will not be collected.

Accounts receivable also include consignment inventory balances of inactive consultants as the Company considers these amounts to be collectable directly from the inactive consultants either through payment or the return of titles consigned.

Management periodically reviews accounts receivable balances and, based on an assessment of historical bad debts, current customer receivable balances, age of customer receivable balances, customers' financial conditions and current economic trends, estimates the portion of the balance that will not be collected. Management provides for probable uncollectible amounts through a charge to earnings and a credit to a valuation account based on its assessment of the current status of the individual accounts. Balances which remain outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. Recoveries of accounts receivable previously written off are recorded as income when received.

Management has estimated an allowance for doubtful accounts and sales returns of \$675,600 and \$675,000 as of February 28, 2018 and 2017, respectively. Included within this allowance is \$278,500 and

\$217,000 of reserve related to consignment inventory held by inactive consultants, \$100,000 and \$190,000 of reserve related to sales returns, and \$93,900 and \$98,500 of reserve for vendor discounts to sell remaining inventory as of February 28, 2018 and 2017, respectively.

Inventories—Inventories are stated at the lower of cost or net realizable value. Cost is determined using the average costing method. We present a portion of our inventory as a noncurrent asset. Occasionally we purchase book inventory in quantities in excess of what will be sold within the normal operating cycle due to minimum order requirements of our primary supplier. These excess quantities are included in noncurrent inventory. We estimate noncurrent inventory using the current year turnover ratio by title. All inventory in excess of 2½ years of anticipated sales is classified as noncurrent inventory.

Consignment inventory is stated at cost, less an estimated reserve for consignment inventory that is not expected to be sold or returned to the Company. The total value of inventory on consignment with active consultants was \$1,270,700 and \$1,140,700 at February 28, 2018 and 2017, respectively. The Company has reserved for consignment inventory not expected to be sold or returned of \$181,500 and \$25,000 as of February 28, 2018 and 2017, respectively. Inventory related to inactive consultants is reclassified to accounts receivables and amounted to \$278,500 and \$309,000 at February 28, 2018 and 2017, respectively. Such inventory is subject to a reserve based on estimated amounts that will not be sold or returned. This reserve is included in the Allowance for Doubtful Accounts.

Inventories are presented net of a valuation allowance, which includes reserves for inventory obsolescence and active consultant consignment inventory that is not expected to be sold or returned. Management estimates the allowance for both current and noncurrent inventory. The allowance is based on management's identification of slow moving inventory and estimated consignment inventory that will not be sold or returned.

**Property, Plant and Equipment**—Property, plant and equipment are stated at cost and depreciated on a straight-line basis over the estimated useful lives, as follows:

Building30 yearsBuilding improvements10-15 yearsMachinery and equipment3-15 yearsFurniture and fixtures3 years

Capitalized projects that are not placed in service are recorded as in progress and are not depreciated until the related assets are placed in service.

Impairments of Long-Lived Assets—We review the value of long-lived assets for possible impairment whenever events or changes in circumstances indicate that the carrying value of the assets may not be recoverable based on estimated cash flows. Such indicators include, among others, the nature of the asset, the projected future economic benefit of the asset, historical and future cash flows and profitability measurements. If the carrying value of an asset exceeds the future undiscounted cash flows expected from the asset, we recognize an impairment charge for the excess of carrying value of the asset over its estimated fair value. Determination as to whether and how much an asset is impaired involves management estimates and can be impacted by other uncertainties. We recorded impairment loss of \$1.1 million to long-lived assets in our UBAM segment in the fourth quarter of fiscal year 2017 (Note 4). No impairment was noted during fiscal year 2018.

Income Taxes—We account for income taxes using the liability method. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial statement and the tax basis of assets and liabilities using the current tax laws and rates. A valuation allowance is established when necessary to reduce deferred tax assets to the amounts that are "more likely than not" to be realized.

**Revenue Recognition**—The New Revenue Standard will be effective for the Company in the first quarter of fiscal 2019. The Company is evaluating the adoption methodology and the impact on its financial position, results of operations and cash flows. This includes a review of current accounting policies and practices to identify potential differences that would result from applying the guidance. While this evaluation is in progress, and the impact is not fully assessed, the Company expects this standard will not result in material changes.

Sales are generally recognized and recorded when products are shipped. Products are shipped FOB shipping point. UBAM's sales are generally paid at the time the product is ordered. Sales which have been paid for but

not shipped are classified as deferred revenue on the balance sheet. Sales associated with consignment inventory are recognized when reported and payment associated with the sale has been remitted. Transportation revenue represents the amount billed to the customer for shipping the product and is recorded when the product is shipped.

Estimated allowances for sales returns are recorded as sales are recognized. Management uses a moving average calculation to estimate the allowance for sales returns. We are not responsible for product damaged in transit or damaged at customer locations. It is industry practice to accept returns from retail customers for non-damaged products. Management has estimated and included a reserve for sales returns of \$100,000 and \$190,000 for the fiscal years ended February 28, 2018 and 2017, respectively.

Advertising Costs—Advertising costs are expensed as incurred. Advertising expenses, included in general and administrative expenses in the statements of earnings, were \$546,600 and \$266,400 for the years ended February 28, 2018 and 2017, respectively.

*Shipping and Handling Costs*—We classify shipping and handling costs as operating and selling expenses in the statements of earnings. Shipping and handling costs were \$15,990,800 and \$16,637,500 for the years ended February 28, 2018 and 2017, respectively.

*Interest Expense*—Interest related to our outstanding debt is recognized as incurred. Interest expense, classified separately in the statements of earnings, were \$1,119,500 and \$1,028,800 for the years ended February 28, 2018 and 2017, respectively.

Earnings per Share—Basic earnings per share ("EPS") is computed by dividing net earnings by the weighted average number of common shares outstanding during the period. Diluted EPS is based on the combined weighted average number of common shares outstanding and dilutive potential common shares issuable which include, where appropriate, the assumed exercise of options. In computing Diluted EPS, we have utilized the treasury stock method.

The computation of weighted average common and common equivalent shares used in the calculation of basic and diluted EPS is shown below.

	Year Ended February 28,	
	2018	2017
Earnings Per Share:		
Net earnings applicable to common shareholders	\$5,214,700	\$2,860,900
Shares:		
Weighted average shares outstanding-basic	4,087,998	4,077,695
Assumed exercise of options	2,663	5,159
Weighted average shares outstanding-diluted	4,090,661	4,082,854
Diluted Earnings Per Share:		
Basic	\$ 1.28	\$ 0.70
Diluted	\$ 1.27	\$ 0.70

**Stock-Based Compensation**—Share-based payment transactions with employees, such as stock options and restricted stock, are measured at estimated fair value at date of grant and recognized as compensation expense over the requisite service period, net of estimated forfeitures.

**New Accounting Pronouncements**—The Financial Accounting Standards Board ("FASB") periodically issues new accounting standards in a continuing effort to improve standards of financial accounting and reporting. We have reviewed the recently issued pronouncements and concluded that the following recently issued accounting standard updates ("ASU") apply to us.

In May 2014, FASB issued ASU No. 2014-09, and amended with ASU No. 2015-14 "Revenue from Contracts with Customers," which provides a single revenue recognition model which is intended to improve

comparability over a range of industries, companies and geographical boundaries and will also result in enhanced disclosures. The changes are effective for fiscal years, and interim periods within those years, beginning after December 15, 2017, which means the first quarter of our fiscal year 2019. We do not expect the adoption of this ASU will have a significant impact on the Company's financial position, results of operations and cash flows.

In July 2015, FASB issued ASU No. 2015-11 "Inventory - Simplifying the Measurement of Inventory", which is intended to allow measurement of inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. This ASU became effective for the Company on March 1, 2017. The adoption of this ASU did not have a material impact on the Company's financial position, results of operations and cash flows.

In November 2015, FASB issued ASU No. 2015-17, "Income Taxes - Balance Sheet Classification of Deferred Taxes," which is intended to improve how deferred taxes are classified on organizations' balance sheets by eliminating the current requirement for organizations to present deferred tax liabilities and assets as current and noncurrent in a classified balance sheet. Instead, organizations will now be required to classify all deferred tax assets and liabilities as noncurrent. The changes are effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods, which means the first quarter of our fiscal year 2018. We have retrospectively implemented this new presentation in our financial statements. As of February 28, 2017, we reclassified \$466,600 of current deferred tax assets to noncurrent assets and netted \$338,600 of deferred tax liabilities against the balance on the balance sheet. The adoption of this ASU did not affect our statements of earnings.

In February 2016, FASB issued ASU No. 2016-02, "Leases," which is intended to establish a comprehensive new lease accounting model. The new standard clarifies the definition of a lease, requires a dual approach to lease classification similar to current lease classifications, and causes lessees to recognize leases on the balance sheet as a lease liability with a corresponding right-of-use asset. The new standard is effective for interim and annual periods beginning after December 15, 2018, which means the first quarter of our fiscal year 2020. The new standard requires a modified retrospective transition for capital or operating leases existing at or entered into after the beginning of the earliest comparative period presented in the financial statements. We are currently reviewing the ASU and evaluating the potential impact on our financial statements.

In March 2016, FASB issued ASU No. 2016-09, "Compensation - Stock Compensation: Improvements to Employee Share-Based Payment Accounting," which is intended to simplify several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. This ASU became effective for the Company on March 1, 2017. The adoption of this ASU did not have a material impact on the Company's financial position, results of operations and cash flows.

In June 2016, FASB issued ASU No. 2016-13 "Financial Instruments—Credit Losses", which requires a financial asset (or a group of financial assets) measured at amortized cost basis to be presented at the net amount expected to be collected. The new standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years, which means the first quarter of our fiscal year 2021. We expect the implementation of this ASU will not have a significant impact on our financial statements.

In August 2016, FASB issued ASU No. 2016-15 "Statement of Cash Flows - Classification of Certain Cash Receipts and Cash Payments." The guidance's objective is to reduce diversity in practice of how certain cash receipts and cash payments are presented and classified in the statement of cash flow. The new standards required date of adoption is effective for fiscal years beginning after December 15, 2017, which means the first quarter of our fiscal year 2019. Adoption and restatement of the cash flow statement for the new standard is not expected to be material.

In May 2017, FASB issued ASU 2017-09, "Compensation - Stock Compensation (Topic 718): Scope of Modification Accounting." This update amends the scope of modification accounting surrounding share-based payment arrangements as issued in ASU 2016-09 by providing guidance on the various types of changes which would trigger modification accounting for share-based payment awards. This ASU is effective for annual periods beginning after December 15, 2017, and interim periods within those annual periods, which means the first quarter of our fiscal year 2019. We do not expect the adoption of ASU 2017-09 to have a material effect on our financial position, results of operations and cash flows.

On December 22, 2017, the Securities Exchange Commission staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for the tax effects of the Tax Cuts and Jobs Act of 2017 ("Tax Act"). SAB 118 provides for a measurement period that may not extend beyond one year from the Tax Act enactment date for companies to complete the required accounting under ASC 740. In accordance with SAB 118, a company must reflect, as of the end of the accounting period that includes the date of enactment of the Tax Act, only those income tax effects of the Tax Act for which the accounting under ASC 740 is complete. To the extent that the company's accounting for certain income tax effects of the Tax Act is incomplete, but the company is able to determine a reasonable estimate, the company must record a provisional estimate in the financial statements. If the company cannot determine a provisional estimate, it must continue to apply ASC 740 on the basis of the provisions of the tax law that were in effect immediately before the enactment of the Tax Act. At February 28, 2018, our accounting for the Tax Act is complete under SAB 118. Forthcoming guidance, such as regulations or technical corrections, could change how we interpreted provisions of the Tax Act.

### 2. INVENTORIES

Inventories consist of the following:

	February 28,		
	2018	2017	
Current:			
Book inventory	\$26,800,000	\$34,278,100	
Inventory valuation allowance	(181,500)	(25,000)	
Inventories net–current	<u>\$26,618,500</u>	\$34,253,100	
Noncurrent:			
Book inventory	\$ 707,700	\$ 467,100	
Inventory valuation allowance	(271,800)	(275,000)	
Inventories net–noncurrent	\$ 435,900	\$ 192,100	

### 3. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following:

	February 28,	
	2018	2017
Land	\$ 4,107,200	\$ 4,107,200
Building	20,321,800	20,321,800
Building improvements	1,758,800	1,692,500
Machinery and equipment	7,231,300	5,230,700
Furniture and fixtures	109,000	101,600
	33,528,100	31,453,800
Less accumulated depreciation	(5,667,600)	(4,419,500)
	\$27,860,500	\$27,034,300

During fiscal year 2018, the Company purchased and installed new warehouse equipment and made software enhancements to increase its daily shipping capacity.

### 4. IMPAIRMENT

Beginning in fiscal 2015, the Company began working with a third-party to develop an integrated direct-sales order system. This system was to be used by the Company's independent sales consultants to assist them in order processing, payment collection, genealogy tracking, and commission reporting among other features. Our sales consultants started using the new system during the third quarter of fiscal 2017.

During the fourth quarter of fiscal year 2017 it was concluded that the system was not fulfilling the needs of the direct-sales program. Management evaluated various alternatives, but ultimately concluded it was

necessary to abandon the system as it became clear the third-party developer would be unable to get the system to operate as originally intended. As a result, we reverted to our original web-based proprietary system and recognized an impairment loss of \$1.1 million, as it was determined that the system had no fair value as a result of being abandoned.

### 5. OTHER CURRENT LIABILITIES

Other current liabilities consist of the following:

	February 28,	
	2018	2017
Accrued royalties	\$ 791,800	\$ 721,600
Accrued UBAM incentives	633,800	1,180,400
Accrued freight	357,800	494,900
Sales tax payable	557,600	425,700
Other	959,900	395,600
	\$3,300,900	\$3,218,200

### 6. INCOME TAXES

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The tax effects of significant items comprising our net deferred tax assets and liabilities are as follows:

	February 28,	
	2018	2017
Deferred tax assets:		
Allowance for doubtful accounts	\$ 149,600	\$ 164,600
Inventory overhead capitalization	69,800	131,000
Inventory valuation allowance	47,200	9,500
Inventory valuation allowance – noncurrent	70,700	104,500
Allowance for sales returns	26,000	72,200
Capital loss carryforward	111,900	163,600
Accruals	141,700	89,300
Deferred tax assets	616,900	734,700
Less valuation allowance	_(111,900)	(163,600)
Subtotal deferred tax assets:	505,000	571,100
Deferred tax liabilities:		
Property, plant and equipment	(641,900)	(443,100)
Deferred tax liabilities	(641,900)	(443,100)
Net deferred income tax assets (liabilities)	<u>\$(136,900)</u>	\$ 128,000

On December 22, 2017, President Trump signed into law the Tax Act. Among its provisions, the Tax Act reduces the statutory U.S. Corporate income tax rate from a maximum rate of 35% to 21% effective January 1, 2018. The Tax Act also provides for accelerated deductions of certain capital expenditures made after September 27, 2017 through bonus depreciation. Upon the enactment of the Tax Act, we recorded a reduction in our deferred income tax liabilities of \$43,200 for the effect of the aforementioned change in the U.S. statutory income tax rate. The application of the Tax Act may change due to regulations subsequently issued by the U.S. Treasury Department.

Management has assessed the evidence to estimate whether sufficient future capital gains will be generated to utilize the existing capital loss carryforward. As no current expectation of capital gains exists, management has determined that a valuation allowance is necessary to reduce the carrying value of the capital loss carryforward deferred tax asset as it is "more likely than not" that such assets are unrealizable.

The amount of the deferred tax asset considered realizable, however, could be adjusted if future capital gains are generated during the carryforward period which ends February 28, 2019. Management has determined that no valuation allowance is necessary to reduce the carrying value of other deferred tax assets as it is "more likely than not" that such assets are realizable.

The components of income tax expense are as follows:

	February 28,	
	2018	2017
Current:		
Federal	\$1,964,700	\$1,267,600
State	388,400	262,500
	2,353,100	1,530,100
Deferred:		
Federal	239,800	186,200
State	25,100	34,900
	264,900	221,100
Total income tax expense	\$2,618,000	\$1,751,200

The following reconciles our expected income tax rate to the U.S. federal statutory income tax rate:

	February 28,	
	2018	2017
U.S. federal statutory income tax rate	31.8%	34.0%
U.S. state and local income taxes-net of federal benefit	4.0%	4.0%
Other	(2.4)%	0.0%
Total income tax expense	<u>33.4</u> %	<u>38.0</u> %

Our U.S. federal statutory income tax rate declined from 34.0% to 21.0% as of January 1, 2018. As our fiscal year ends February 28, 2018, our effective tax rate for fiscal 2018 was a blended rate of 31.8%. We file our tax returns in the U.S. and certain state jurisdictions. We are no longer subject to income tax examinations by tax authorities for fiscal years before 2013.

Based upon a review of our income tax filing positions, we believe that our positions would be sustained upon an audit and do not anticipate any adjustments that would result in a material change to our financial position. Therefore, no reserves for uncertain income tax positions have been recorded. We classify interest and penalties associated with income taxes as a component of income tax expense on the statements of earnings.

### 7. EMPLOYEE BENEFIT PLAN

We have a profit sharing plan that incorporates the provisions of Section 401(k) of the Internal Revenue Code. The 401(k) plan covers substantially all employees meeting specific age and length of service requirements. Matching contributions are discretionary and amounted to \$89,400 and \$61,200 during the fiscal years ended February 28, 2018 and 2017, respectively. The 401(k) plan includes an option for employees to invest in our stock, which is purchased from our treasury stock shares. Shares purchased for the 401(k) plan from treasury stock amounted to 4,801 net shares and 25,487 net shares during the fiscal years ended February 28, 2018 and 2017, respectively.

### 8. COMMITMENTS

In connection with the purchase our 400,000 square-foot facility on 40-acres, in 2015, we entered into a 15-year lease with the seller, a non-related third party, who leases 181,300 square feet, or 45.3% of the facility. The lease is being accounted for as an operating lease.

The cost of the leased space upon acquisition was estimated at \$10,159,000, which was also the carrying cost as of February 28, 2018. The accumulated depreciation associated with the leased assets was \$789,100 and \$438,700 for the fiscal years ended February 28, 2018 and 2017, respectively. Both the leased assets and accumulated depreciation are included in property, plant and equipment-net in the balance sheets.

The lessee pays \$110,100 per month, through the lease anniversary date of December 2018, with a 2.0% annual increase adjustment on each anniversary date thereafter. The lease terms allow for one five-year extension, which is not a bargain renewal option, at the expiration of the 15-year term. Revenue associated with the lease is being recorded on a straight-line basis and is reported in other income on the statements of earnings.

The following table reflects future minimum rental income payments under the non-cancellable portion of this lease as of February 28, 2018:

	Year Ending February 28 (29),
2019	\$ 1,324,800
2020	1,351,300
2021	1,378,300
2022	1,405,900
2023	1,434,000
Thereafter	12,269,300
Total	\$19,163,600

At February 28, 2018, we had outstanding purchase commitments for inventory totaling approximately \$18,906,600 which is due during fiscal year 2019. Of these commitments, \$13,436,100 were with Usborne, \$5,339,100 with various Kane Miller publishers and the remaining \$131,400 with other suppliers.

Rent expense for the year ended February 28, 2018 and 2017, was \$53,400 and \$69,500, respectively. As of February 28, 2018, we did not have any lease commitments in excess of one year.

### 9. DEBT

Debt consists of the following:

	February 28,		
	2018	2017	
Line of credit	<u> </u>	\$ 4,882,900	
Long-term debt		\$21,564,300 (898,500)	
Long-term debt, net of current maturities	\$19,825,100	\$20,665,800	

We have a Loan Agreement dated as of March 10, 2016 (as amended the "Loan Agreement") with MidFirst Bank ("the Bank") which includes multiple loans. Term Loan #1 is comprised of Tranche A totaling \$13.4 million and Tranche B totaling \$5.0 million, both with the maturity date of December 1, 2025. Tranche A has a fixed interest rate of 4.23% and interest is payable monthly. Tranche B interest is payable monthly at the bank adjusted LIBOR Index plus a tiered pricing rate based on the Company's Adjusted Funded Debt to EBITDA Ratio (4.70% at February 28, 2018). Term Loan #1 is secured by the primary office, warehouse and land. The outstanding borrowings on Tranche A were \$12,453,300 and \$12,902,800 at February 28, 2018 and 2017, respectively. The outstanding borrowings on Tranche B were \$4,657,900 and \$4,813,800 at February 28, 2018 and 2017, respectively.

We also have Term Loan #2 with the Bank in the amount of \$4.0 million with the maturity date of June 28, 2021, and interest payable monthly at the bank adjusted LIBOR Index plus a tiered pricing rate based on the Company's Adjusted Funded Debt to EBITDA Ratio (4.70% at February 28, 2018). Term Loan #2 is secured by our secondary warehouse and land. The Loan Agreement also provided a \$15.0 million revolving loan ("line of credit") through June 15, 2018 with interest payable monthly at the bank adjusted LIBOR Index plus a tiered pricing rate based on the Company's Adjusted Funded Debt to EBITDA Ratio (4.70% at February 28, 2018). The

outstanding borrowings on Term Loan #2 were \$3,595,100 and \$3,847,700 at February 28, 2018 and 2017, respectively. We had \$0 and \$4,882,900 in borrowings outstanding on line of credit at February 28, 2018 and 2017, respectively. Available credit under the revolving credit agreement was \$9,424,000 at February 28, 2018 and \$2,117,100 at February 28, 2017.

The Tranche B, the line of credit and the Term Loan #2 all accrue interest at a tiered rate based on our Adjusted Funded Debt to EBITDA ratio which is payable monthly. The current pricing tier is as follows:

Pricing Tier	Adjusted Funded Debt to EBITDA Ratio	LIBOR Margin (bps)
I	>3.00	350.50
II	>2.50 but <3.00	337.50
III	>2.00 but <2.50	325.00
IV	<2.00	312.50

Adjusted Funded Debt is defined as all long term and short-term bank debt less the outstanding balances of Tranche A and Tranche B Term Loans. EBITDA is defined in the Loan Agreement as earnings before interest expense, income tax expense (benefit) and depreciation and amortization expenses, reduced by rental income. The \$15.0 million line of credit is limited to advance rates on eligible receivables and eligible inventory levels.

The President and Chief Executive Officer and his wife have executed a Guaranty Agreement obligating them to repay \$3,680,000 of any unpaid Term Loans, unpaid accrued interest and any recourse amounts as defined in the Continuing Guaranty Agreement.

The Loan Agreement contains a provision for our use of the Bank's letters of credit. The Bank agrees to issue, or obtain issuance of commercial or stand-by letters of credit provided that no letters of credit will have an expiry date later than June 15, 2018, and that the sum of the line of credit plus the letters of credit would not exceed the borrowing base in effect at the time. For the year ended February 28, 2018, we had no letters of credit outstanding.

The Loan Agreement also contains provisions that require us to maintain specified financial ratios, restrict transactions with related parties, prohibit mergers or consolidation, disallow additional debt, and limit the amount of compensation, salaries, investments, capital expenditures, leasing transactions we can make on a quarterly basis. Additionally, the Loan Agreement places limitations on the amount of dividends that may be distributed and certain stock buyback transactions.

The following table reflects aggregate future maturities of long-term debt during the next five fiscal years and thereafter as follows:

Year ending February 28 (29),		
2019	\$	881,200
2020		920,400
2021		959,000
2022		1,003,900
2023		1,048,600
Thereafter	_1	5,893,200
	\$2	0,706,300

### 10. CAPITAL STOCK, STOCK OPTIONS AND WARRANTS

The Board of Directors adopted the 2002 Incentive Stock Option Plan (the "2002 Plan") in June of 2002. The 2002 Plan also authorized us to grant up to 1,000,000 stock options.

Options granted under the 2002 Plan vest at date of grant and are exercisable up to ten years from the date of grant. The exercise price on options granted is equal to the market price at the date of grant. Options outstanding at February 28, 2018 expire in December 2019.

A summary of the status of our 2002 Plan as of February 28, 2018 and 2017, and changes during the years then ended is presented below:

	February 28,			
	2018		2017	
	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price
Outstanding at beginning of Year	10,000	\$5.25	10,000	\$5.25
Exercised	5,000	5.25	· —	_
Expired		_=		_=
Outstanding at End of Year	_5,000	<u>\$5.25</u>	10,000	<u>\$5.25</u>

At February 28, 2018, all options outstanding are exercisable with an aggregate intrinsic value of \$70,500 and weighted-average remaining contractual terms of options outstanding of 1.8 years.

# 11. QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)

The following is a summary of the quarterly results of operations for the years ended February 28, 2018 and 2017.

	Net Revenues	Gross Margin	Net Earnings	Basic Earnings Per Share	Diluted Earnings Per Share
2018					
First quarter	\$ 26,930,800	\$19,506,000	\$1,225,300	\$0.30	\$0.30
Second quarter	24,181,300	17,521,700	1,036,900	0.25	0.25
Third quarter	38,908,000	28,413,200	2,128,400	0.52	0.52
Fourth quarter	21,946,000	_15,593,900	824,100	0.21	0.20
Total year	<u>\$111,966,100</u>	<u>\$81,034,800</u>	<u>\$5,214,700</u>	<u>\$1.28</u>	<u>\$1.27</u>
2017					
First quarter	\$ 22,784,200	\$16,110,400	\$ 620,200	\$0.15	\$0.15
Second quarter	25,893,000	18,394,600	318,500	0.08	0.08
Third quarter	30,697,600	22,369,500	1,274,200	0.31	0.31
Fourth quarter	27,253,300	21,140,100	648,000	0.16	0.16
Total year	\$106,628,100	\$78,014,600	\$2,860,900	<u>\$0.70</u>	<u>\$0.70</u>

### 12. BUSINESS SEGMENTS

We have two reportable segments, Publishing and UBAM, which are business units that offer different methods of distribution to different types of customers. They are managed separately based on the fundamental differences in their operations.

- Publishing markets its products to retail accounts, which include book, school supply, toy and gift
  stores and museums, through commissioned sales representatives, trade and specialty retailers and an
  internal tele-sales group.
- UBAM markets its products through a network of independent sales consultants using a combination of home shows, internet shows, and book fairs.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. We evaluate segment performance based on earnings (loss) before income taxes of the segments, which is defined as segment net sales reduced by direct cost of sales and direct expenses. Corporate expenses, depreciation, interest expense, other income and income taxes are not allocated to the segments, but are listed in the "Other" row below. Corporate expenses include the executive department, accounting

department, information services department, general office management and building facilities management. Our assets and liabilities are not allocated on a segment basis.

Information by industry segment for the years ended February 28, 2018 and 2017 is set forth below:

### **NET REVENUES**

	2018	2017
Publishing	\$ 8,267,500	\$ 9,007,500
UBAM	103,698,600	97,620,600
Total	\$111,966,100	\$106,628,100

# EARNINGS (LOSS) BEFORE INCOME TAXES

	2018	2017
Publishing	\$ 1,763,200	\$ 2,566,400
UBAM	19,428,600	15,376,000
Other	(13,359,100)	(13,330,300)
Total	\$ 7,832,700	\$ 4,612,100

### 13. STOCK REPURCHASE PLAN

In April 2008, the Board of Directors authorized us to purchase up to an additional 500,000 shares of our common stock under the plan initiated in 1998. This plan has no expiration date. During fiscal year 2018, we purchased 6,525 shares of common stock at an average price of \$9.73 per share totaling approximately \$63,500. The maximum number of shares that may be repurchased in the future is 296,604.

### 14. FAIR VALUE MEASUREMENTS

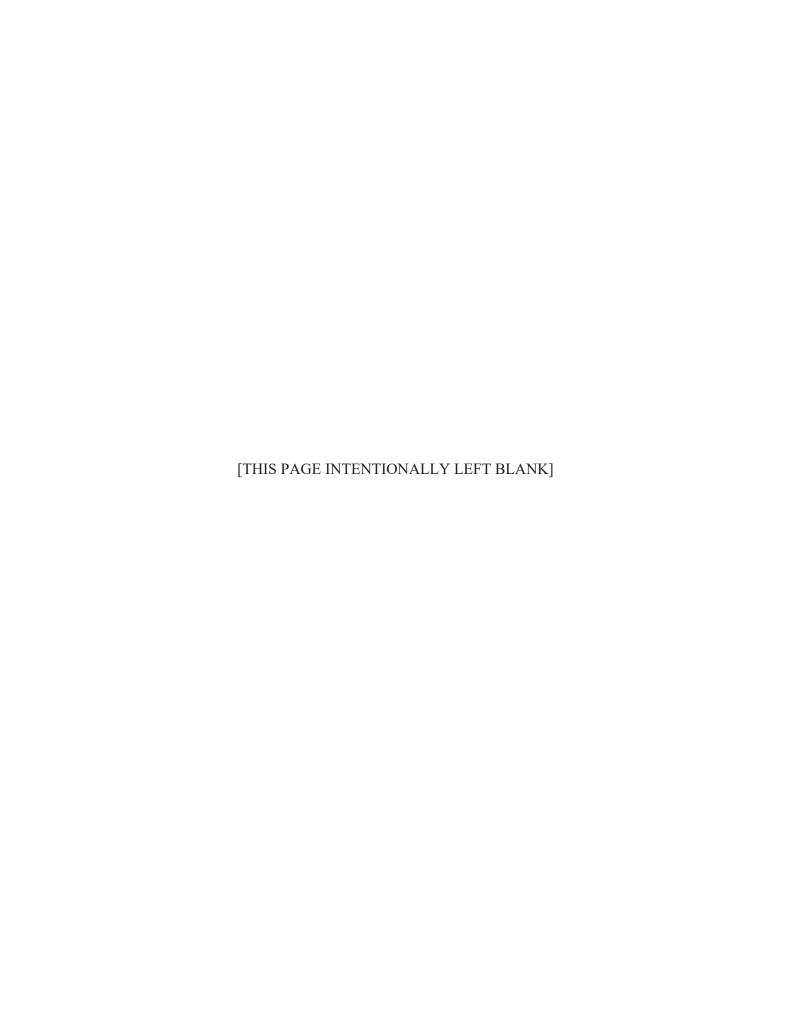
The valuation hierarchy included in U.S. GAAP considers the transparency of inputs used to value assets and liabilities as of the measurement date. A financial instrument's classification within the valuation hierarchy is based on the lowest level of input that is significant to its fair value measurement. The three levels of the valuation hierarchy and the classification of our financial assets and liabilities within the hierarchy are as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- Level 2 Observable inputs other than quoted prices included within Level 1 for the asset or liability, either directly or indirectly. If an asset or liability has a specified term, a Level 2 input must be observable for substantially the full term of the asset or liability.
  - Level 3 Unobservable inputs for the asset or liability.

We do not report any assets or liabilities at fair value in the financial statements. However, the estimated fair value of our line of credit is estimated by management to approximate the carrying value of \$0 and \$4,882,900 at February 28, 2018 and 2017, respectively. The estimated fair value of our term notes payable is estimated by management to approximate \$19,454,500 and \$20,130,100 at February 28, 2018 and 2017, respectively. Management's estimates are based on the obligations' characteristics, including floating interest rate, maturity, and collateral. Such valuation inputs are considered a Level 2 measurement in the fair value valuation hierarchy.

### 15. SUBSEQUENT EVENTS

On May 25, 2018, the Board of Directors of EDC approved a \$.10 dividend that will be paid to shareholders of record on Monday, June 4, 2018.



## Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in Registration Statements (No. 33-60188 and 333-100659) on Form S-8 of Educational Development Corporation of our report dated May 29, 2018, relating to the financial statements, appearing in this Annual Report on Form 10-K of Educational Development Corporation for the year ended February 28, 2018.

/s/ HOGANTAYLOR LLP Tulsa, Oklahoma May 29, 2018

### **CERTIFICATION**

- I, Randall W. White, certify that:
- 1. I have reviewed this Annual Report on Form 10-K of Educational Development Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 29, 2018 /s/ Randall W. White

Chairman of the Board, President and Chief Executive Officer

### **CERTIFICATION**

- I, Dan E. O'Keefe, certify that:
- 1. I have reviewed this Annual Report on Form 10-K of Educational Development Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 29, 2018

/s/ Dan E. O'Keefe Chief Financial Officer and Corporate Secretary (Principal Financial and Accounting Officer)

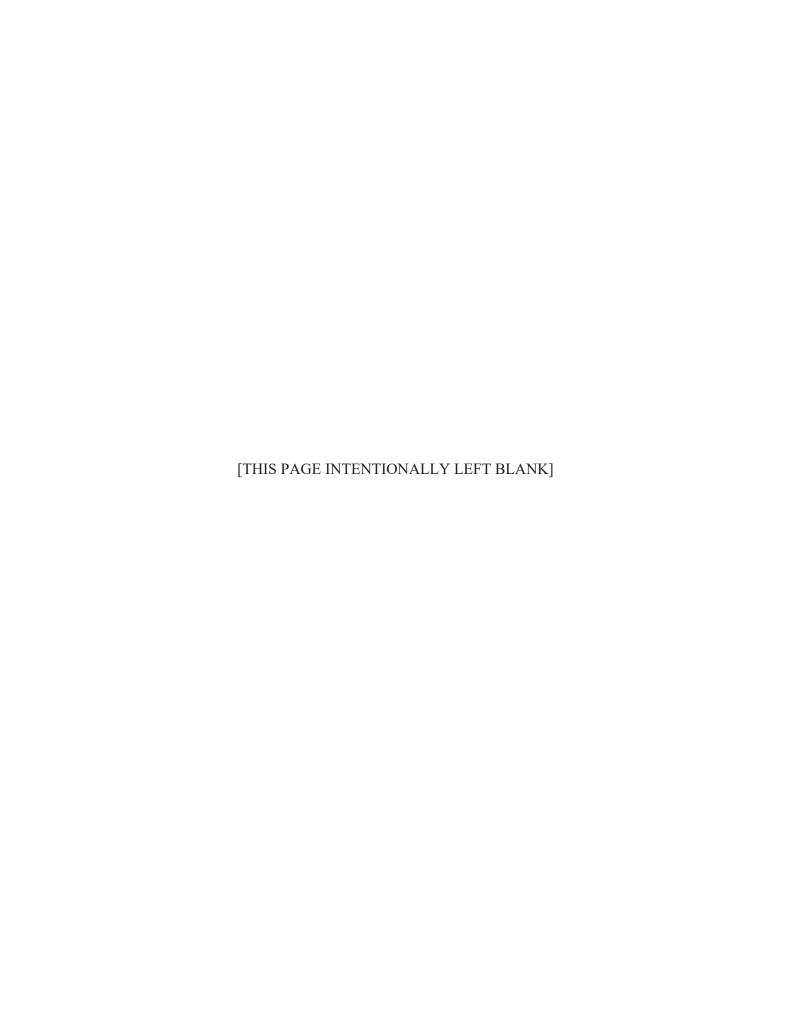
# Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

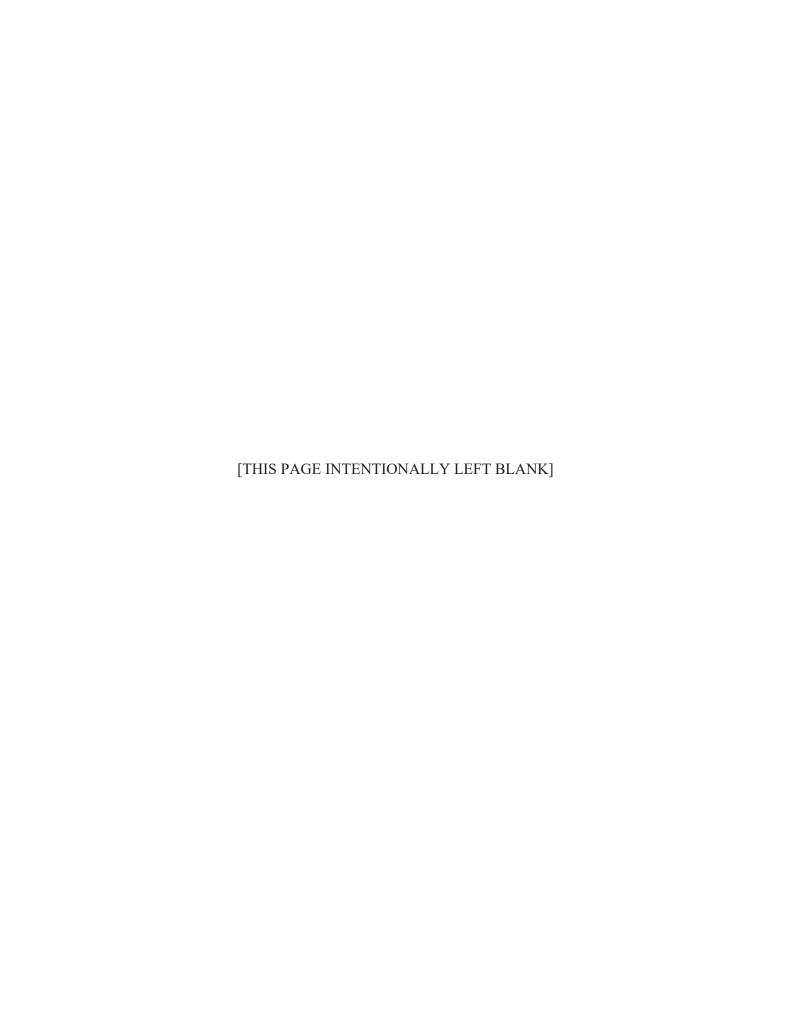
In connection with the Annual Report of Educational Development Corporation (the "Company") on Form 10-K for the period ending February 28, 2018, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13 (a) or 15 (d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date:	May 29, 2018	Ву	/s/ Randall W. White
			Randall W. White
			President and Chief Executive Officer
			(Principal Executive Officer)
Date:	May 29, 2018	Ву	/s/ Dan E. O'Keefe
			Dan E. O'Keefe
			Chief Financial Officer and Corporate Secretary
			(Principal Financial and Accounting Officer)

A signed original of this written statement required by Section 906 has been provided to, and will be retained by, the Company and furnished to the Securities and Exchange Commission or its staff upon request.





# **DIRECTORS**

### John A. Clerico

Co-founder and Chairman ChartMark Investments, Inc.

# **Ronald T. McDaniel**

Retired Vice President - Sales Educational Development Corporation

# Dr. Kara Gae Neal

Director, School of Urban Education The University of Tulsa

# **Betsy Richert**

Media Specialist Tulsa Public Schools

## Randall W. White

Chairman, President and Chief Executive Officer

# **OFFICERS**

# Randall W. White

Chairman, President and Chief Executive Officer

# Dan O'Keefe

Chief Financial Officer

# **Heather Cobb**

Vice President, UBAM

# Craig M. White

Vice President - Information Systems

# **CORPORATE DATA**

# **Notice of Annual Meeting**

July 24, 2018, 10:00 a.m. Educational Development Corporation Executive Conference Room 5402 E.122nd East Avenue Tulsa, Oklahoma 74146

## Form 10-K

Educational Development Corporation's Form 10-K filed with the Securities and Exchange Commission is available upon request. Write to:

Randall W. White, President Educational Development Corporation 5402 E.122nd East Avenue Tulsa, Oklahoma, 74146

# **Transfer Agent**

American Stock Transfer and Trust Company New York, New York

### **Auditors**

HoganTaylor LLP Tulsa, Oklahoma

# **Corporate Offices**

5402 E.122nd East Avenue Tulsa, Oklahoma, 74146-2230 Phone (918) 622-4522 Fax (918) 665-7919 www.edcpub.com



# Our MISSION

The future of our world depends on the education of our children.

We deliver educational excellence one book at a time.

We provide economic opportunity while fostering strong family values.

We touch the lives of children for a lifetime.

