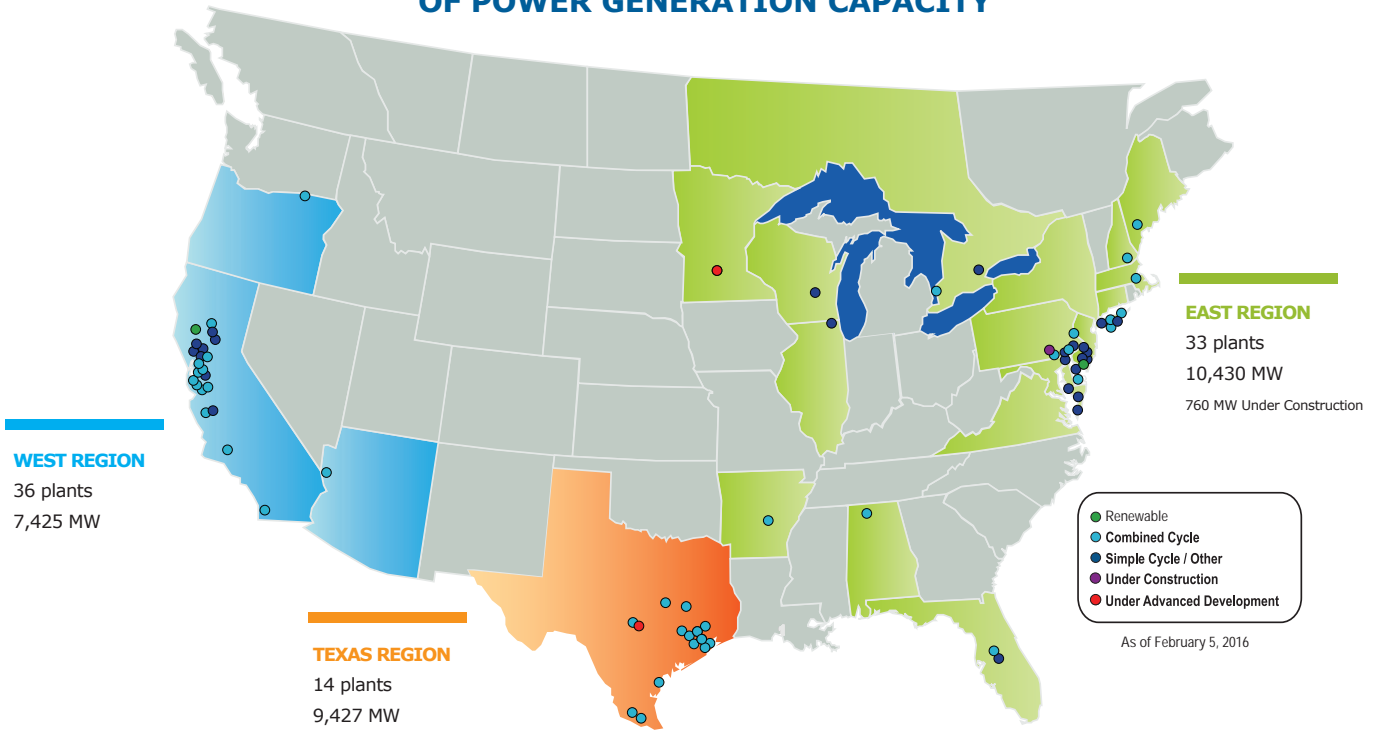




2015 ANNUAL REPORT

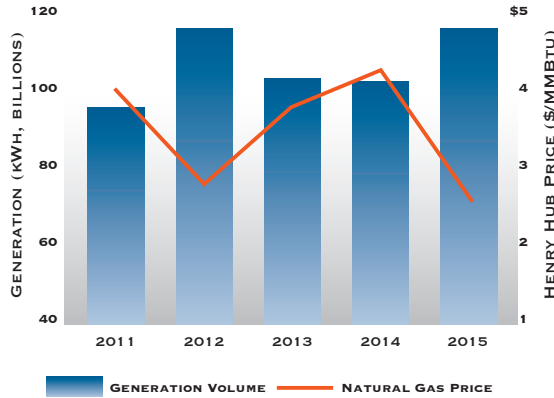
## NATIONAL PORTFOLIO OF MORE THAN 27,000 MW OF POWER GENERATION CAPACITY



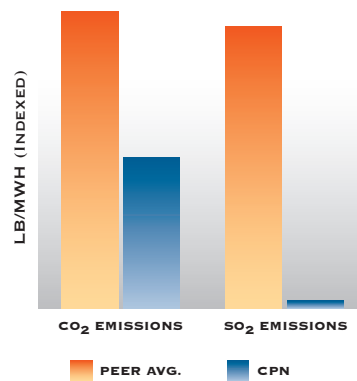
## PREMIUM ASSET QUALITY

With decades of useful life remaining, our unparalleled fleet of modern, efficient power plants provides us with a sustained competitive advantage. Unlike others', our assets are not faced with questions about longevity of livelihood, environmental retrofits or competitiveness against low-priced natural gas.

### RESILIENT TO CHANGES IN NATURAL GAS PRICES

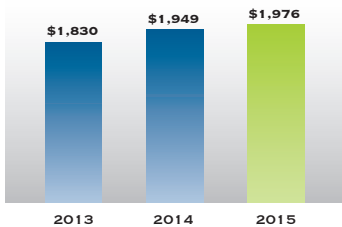


### WELL POSITIONED FOR ENVIRONMENTAL REGULATION



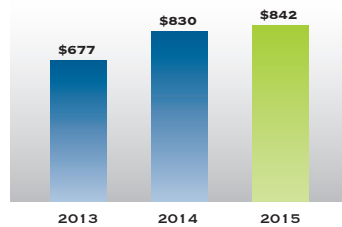
### ADJUSTED EBITDA

(\$ Millions)

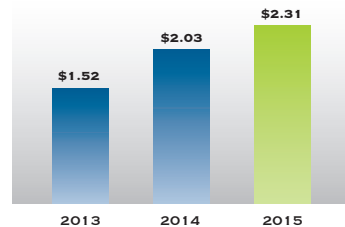


### ADJUSTED FREE CASH FLOW

(\$ Millions)



### ADJUSTED FREE CASH FLOW PER SHARE



All MW figures shown above represent Calpine's net ownership interest. Reconciliations of our Net Income to Adjusted EBITDA and Adjusted Free Cash Flow (non-GAAP financial measures) are included in the accompanying materials.



## DEAR FELLOW SHAREHOLDERS,

In 2015, Calpine delivered its strongest financial performance ever. Outstanding plant operating and safety statistics, opportunistic hedging and increased generation volumes across the fleet resulted in the achievement of \$1.976 billion of Adjusted EBITDA and \$2.31 of Adjusted Free Cash Flow per share. Most importantly, this represented a 13.8% year-over-year increase in Adjusted Free Cash Flow per share, and our strong cash flows continue to provide us with meaningful capital allocation flexibility. This performance also demonstrates that our unparalleled fleet continues to prove its resilience in any natural gas price environment, and we remain well positioned to benefit from the trends shaping the future of our industry.

Despite this strong operational and financial performance, we would be remiss not to acknowledge our very disappointing share price performance in 2015. The decline appears to have been driven by a variety of factors, including the broad risk-off posture of equity investors in commodities broadly and energy in particular; the low natural gas price environment and regulatory and power market uncertainties affecting the independent power sector; and finally, overhang from concerns related to turmoil in the high yield debt market. We take little solace from our outperformance within the IPP sector. As we will explain later in this letter, we remain convinced that Calpine's value proposition not only remains intact but is stronger than ever given the lows in share price we have been experiencing. And we remain determined to create value for you, our shareholders.

**2015 ACCOMPLISHMENTS:** Returning to our 2015 performance, we are proud of the accomplishments of the Calpine team:

### **Operations:**

- We generated 115 million MWh – the equivalent of powering more than 10 million homes.
- We again delivered top quartile safety performance, signaling our deep commitment to prioritizing safety across our operations.
- We completed construction and commenced commercial operations at our Garrison Energy Center in Delaware and began construction of our York 2 Energy Center in Pennsylvania.

### **Commercial:**

- We originated several long-term contracts across each of our core regions, serving many types of customers with a variety of products.

*Calpine's executive leadership (L-R): Tom Webb, EVP Power Operations; Thad Miller, CLO; Thad Hill, President and CEO; Trey Griggs, EVP Commercial Operations; Zamir Rauf, CFO; Hether Benjamin Brown, CAO.*

- Through our acquisition of Champion Energy, we are now closer than ever to our customers, enhancing the sales channel for our wholesale power products and creating a direct source of forward liquidity. We remain excited about the growth opportunities in the Champion platform, having already expanded to additional service areas since closing on the acquisition in October.

### **Financial:**

- We maintained a disciplined capital allocation program, having invested in a balanced mix of organic growth, acquisitions, share repurchases and debt repayment.
- We acquired Granite Ridge Energy Center in New Hampshire, which strategically increased our footprint in the New England market.
- We continued to return capital to our shareholders, completing \$529 million of share repurchases during 2015.
- We opportunistically managed our capital structure, including the refinancing of our corporate term loans, the extension of our revolver and the redemption of \$267 million of our higher-priced bonds.

We also continued to invest in our people and our communities, including through our ongoing participation in and sponsorship of the Astros Foundation, the Houston Marathon, MS 150, Earth Day and many other charitable efforts. Finally, we have remained dedicated as an organization to principled advocacy for competitive wholesale power markets and environmental responsibility, including support for the environmental regulations and reliability initiatives mentioned below, as well as opposition to the efforts of some states to undermine competitive markets.



*The addition of Granite Ridge Energy Center, an efficient, combined-cycle power plant in Londonderry, New Hampshire, has strategically increased our presence in the New England market.*

**THE INDUSTRY LANDSCAPE:** In 2015, the industry landscape arguably changed more than in any other recent year – the overarching theme of which has been an acceleration of the evolution of America’s power generation resource mix. Nationally, electricity produced from natural gas exceeded that from coal multiple times in 2015, renewable installations again surpassed the preceding year, and many baseload coal and nuclear plants faced mounting economic challenges. Sustained low natural gas prices, environmental regulations and reliability initiatives have driven these changes and will continue to have significant impact on the industry for the foreseeable future. These changes will have long-lasting impact that we firmly believe support the Calpine investment thesis:

**Gas Price Environment:** The impact of environmental regulations and reliability initiatives on the nation’s resource mix has been greatly compounded by the extended low price of natural gas. This is certainly not the first time that natural gas prices have been low, but what distinguishes this dip has been its duration. Gas prices remained below \$3.00/MMBtu for almost the entirety of 2015 and are persisting at these levels into 2016; the last time this occurred over an extended period was during the electric sector deregulation. The consequence of these low prices has been that the economics of coal and some nuclear units have become increasingly threatened. Due to the nature of our fleet, Calpine is relatively gas price agnostic, and we are benefitting in this environment from longer run hours. We believe that this “lower for longer” gas market will further encourage resource retirements as part of an inevitable market supply rationalization.

**Environmental Regulations:** In the past year, we saw the finalization of Regional Haze rules in Texas and the expression of America’s commitment to global responsibility through its role in the United Nations Climate Change Conference. Coming this spring, compliance extensions for the Mercury and Air Toxics Standard will expire. The proliferation of these and similar regulations means that those resources that are less environmentally compliant will remain challenged, giving rise to opportunities for natural gas and renewable assets. These new regulations reinforce the value of our clean and flexible power plants as an integral part of the nation’s clean energy future.

Leading the environmental initiative within the U.S., California has signed into law a new 50% renewable energy portfolio standard by 2030, further mandating the state’s resource mix evolution. While this law will be implemented in the years to come, the impact of the renewable shift in California is already apparent: we have observed that Calpine’s flexible and fast-ramping gas fleet has been increasingly utilized as a backstop to frequent fluctuations in renewable output, especially as the solar resource declines rapidly at sunset. As a part of the transition to the 50% standard, California policy makers are requiring a statewide look at resource planning. Our California fleet provides invaluable reliability to the grid, and we believe that the integrated process will favorably feature the geographic and operational advantages of our fleet.

**Reliability Initiatives:** This past year also brought structural adjustments in our core markets that will further impact the resource mix. The most important of these was the introduction of pay-for-performance initiatives in the



*Thad Hill, President and Chief Executive Officer, and Jack Fusco, Executive Chairman.*

Mid-Atlantic and New England. These policies require generators to meet more stringent reliability rules and introduce significant penalties for nonperformance; yet in exchange for the higher operating risk, capacity prices in these regions have meaningfully increased. We anticipate that these initiatives will lead to further changes in the generation supply mix, leaving reliable and flexible gas generators like Calpine to serve the regions’ capacity needs.

**THE CALPINE VALUE PROPOSITION IS STRONGER THAN EVER:** Each of these factors is individually driving changes to the nation’s resource mix, and the combination of them will undoubtedly further alter the landscape of our industry through this period of adaptation. We are inherently comfortable operating in these dynamic markets, we are uniquely poised to capitalize on the opportunities that are presented by this transformational environment, and we believe that the companies that own the assets of the future will be rewarded. With decades of useful life remaining and no environmental liabilities looming, our flexible and modern fleet is positioned unlike any other and will benefit from higher capacity prices designed to reward performance, demand for greater production due to retirement of or economic challenges to older dirtier coal plants, revenue opportunities to support the integration of renewable resources, and the increasing need for customer-driven solutions, particularly in the public power and industrial sectors. We will remain focused on creating shareholder value by strong execution of our stable, sustainable strategy: achieving excellence in operations, extending customer relationships and maintaining capital allocation discipline, including managing and improving our balance sheet.

Our philosophy remains unchanged, and we are ready and positioned to navigate the new energy landscape. As the industry evolves, we believe that 2016 will allow us to prove Calpine’s integral role as a part of the energy future. The value of Calpine through this transition will be distinct among our sector, as Calpine will continue to create shareholder value by delivering strong Adjusted Free Cash Flow, prudent, balanced capital allocation and active portfolio management.

Thank you for your continued support.

Sincerely,

Jack Fusco  
Executive Chairman

Thad Hill  
President  
Chief Executive Officer



2015 FORM 10-K

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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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## Form 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2015

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File No. 001-12079



### Calpine Corporation

(A Delaware Corporation)

I.R.S. Employer Identification No. 77-0212977

717 Texas Avenue, Suite 1000, Houston, Texas 77002

Telephone: (713) 830-2000

Not Applicable

(Former Address)

Securities registered pursuant to Section 12(b) of the Act:

Calpine Corporation Common Stock, \$0.001 Par Value

Name of each exchange on which registered:

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

State the aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant as of June 30, 2015, the last business day of the registrant's most recently completed second fiscal quarter: approximately \$6,445 million.

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date: Calpine Corporation: 356,660,646 shares of common stock, par value \$0.001, were outstanding as of February 10, 2016.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the documents listed below have been incorporated by reference into the indicated parts of this Report, as specified in the responses to the item numbers involved.

Designated portions of the Proxy Statement relating to the 2016 Annual Meeting of Shareholders are incorporated by reference into Part III to the extent described therein.

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**CALPINE CORPORATION AND SUBSIDIARIES**

**FORM 10-K**

**ANNUAL REPORT**

**For the Year Ended December 31, 2015**

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## DEFINITIONS

As used in this annual report for the year ended December 31, 2015, the following abbreviations and terms have the meanings as listed below. Additionally, the terms “Calpine,” “we,” “us” and “our” refer to Calpine Corporation and its consolidated subsidiaries, unless the context clearly indicates otherwise. The term “Calpine Corporation” refers only to Calpine Corporation and not to any of its subsidiaries. Unless and as otherwise stated, any references in this Report to any agreement means such agreement and all schedules, exhibits and attachments in each case as amended, restated, supplemented or otherwise modified to the date of filing this Report.

ABBREVIATION	DEFINITION
2017 First Lien Notes .....	The \$1.2 billion aggregate principal amount of 7.25% senior secured notes due 2017, issued October 21, 2009, and repaid in a series of transactions on November 7, 2012, October 31, 2013 and December 2, 2013
2018 First Lien Term Loans.....	Collectively, the \$1.3 billion first lien senior secured term loan dated March 9, 2011 and the \$360 million first lien senior secured term loan dated June 17, 2011, in each case repaid on May 28, 2015
2019 First Lien Notes .....	The \$400 million aggregate principal amount of 8.0% senior secured notes due 2019, issued May 25, 2010, and repaid in a series of transactions on November 7, 2012, December 2, 2013 and July 22, 2014
2019 First Lien Term Loan.....	The \$835 million first lien senior secured term loan, dated October 9, 2012, among Calpine Corporation, as borrower, the lenders party thereto, Morgan Stanley Senior Funding, Inc., as administrative agent and Goldman Sachs Credit Partners L.P., as collateral agent
2020 First Lien Notes .....	The \$1.1 billion aggregate principal amount of 7.875% senior secured notes due 2020, issued July 23, 2010, and repaid in a series of transactions on November 7, 2012, December 2, 2013 and July 22, 2014
2020 First Lien Term Loan.....	The \$390 million first lien senior secured term loan, dated October 23, 2013, among Calpine Corporation, as borrower, the lenders party thereto, Citibank, N.A., as administrative agent and Goldman Sachs Credit Partners L.P., as collateral agent
2021 First Lien Notes .....	The \$2.0 billion aggregate principal amount of 7.5% senior secured notes due 2021, issued October 22, 2010, and repaid in a series of transactions on November 7, 2012, December 2, 2013 and July 22, 2014
2022 First Lien Notes .....	The \$750 million aggregate principal amount of 6.0% senior secured notes due 2022, issued October 31, 2013
2022 First Lien Term Loan.....	The \$1.6 billion first lien senior secured term loan, dated May 28, 2015, among Calpine Corporation, as borrower, the lenders party thereto, Morgan Stanley Senior Funding, Inc., as administrative agent and Goldman Sachs Credit Partners L.P., as collateral agent
2023 First Lien Notes .....	The \$1.2 billion aggregate principal amount of 7.875% senior secured notes due 2023, issued January 14, 2011, and partially repaid in a series of transactions on November 7, 2012, December 2, 2013, December 4, 2014 and December 7, 2015
2023 First Lien Term Loan.....	The \$550 million first lien senior secured term loan, dated December 15, 2015, among Calpine Corporation, as borrower, the lenders party thereto, Morgan Stanley Senior Funding, Inc., as administrative agent and Goldman Sachs Credit Partners L.P., as collateral agent
2023 Senior Unsecured Notes ....	The \$1.25 billion aggregate principal amount of 5.375% senior unsecured notes due 2023, issued July 22, 2014
2024 First Lien Notes .....	The \$490 million aggregate principal amount of 5.875% senior secured notes due 2024, issued October 31, 2013
2024 Senior Unsecured Notes ....	The \$650 million aggregate principal amount of 5.5% senior unsecured notes due 2024, issued February 3, 2015



ABBREVIATION	DEFINITION
2025 Senior Unsecured Notes ....	The \$1.55 billion aggregate principal amount of 5.75% senior unsecured notes due 2025, issued July 22, 2014
AB 32.....	California Assembly Bill 32
Adjusted EBITDA .....	EBITDA as adjusted for the effects of (a) impairment charges, (b) major maintenance expense, (c) operating lease expense, (d) gains or losses on commodity derivative mark-to-market activity, (e) adjustments to reflect only the Adjusted EBITDA from our unconsolidated investments, (f) adjustments to exclude the Adjusted EBITDA related to the noncontrolling interest, (g) stock-based compensation expense, (h) gains or losses on sales, dispositions or retirements of assets, (i) non-cash gains and losses from foreign currency translations, (j) gains or losses on the repurchase, modification or extinguishment of debt, (k) non-cash GAAP-related adjustments to levelize revenues from tolling agreements and (l) other extraordinary, unusual or non-recurring items
AOCI.....	Accumulated Other Comprehensive Income
Average availability.....	Represents the total hours during the period that our plants were in-service or available for service as a percentage of the total hours in the period
Average capacity factor, excluding peakers .....	A measure of total actual power generation as a percent of total potential power generation. It is calculated by dividing (a) total MWh generated by our power plants, excluding peakers, by (b) the product of multiplying (i) the average total MW in operation, excluding peakers, during the period by (ii) the total hours in the period
Bcf.....	Billion cubic feet
Btu.....	British thermal unit(s), a measure of heat content
CAA .....	Federal Clean Air Act, U.S. Code Title 42, Chapter 85
CAIR.....	Clean Air Interstate Rule
CAISO .....	California Independent System Operator
Calpine Equity Incentive Plans...	Collectively, the Director Plan and the Equity Plan, which provide for grants of equity awards to Calpine non-union employees and non-employee members of Calpine's Board of Directors
Cap-and-Trade .....	A government imposed emissions reduction program that would place a cap on the amount of emissions that can be emitted from certain sources, such as power plants. In its simplest form, the cap amount is set as a reduction from the total emissions during a base year and for each year over a period of years the cap amount would be reduced to achieve the targeted overall reduction by the end of the period. Allowances or credits for emissions in an amount equal to the cap would be issued or auctioned to companies with facilities, permitting them to emit up to a certain amount of emissions during each applicable period. After allowances have been distributed or auctioned, they can be transferred or traded
CARB .....	California Air Resources Board
CCFC .....	Calpine Construction Finance Company, L.P., an indirect, wholly-owned subsidiary of Calpine
CCFC Notes.....	The \$1.0 billion aggregate principal amount of 8.0% senior secured notes due 2016 issued May 19, 2009 by CCFC and CCFC Finance Corp and repaid on June 3, 2013
CCFC Term Loans.....	Collectively, the \$900 million first lien senior secured term loan and the \$300 million first lien senior secured term loan entered into on May 3, 2013, and the \$425 million first lien senior secured term loan entered into on February 26, 2014, between CCFC, as borrower, and Goldman Sachs Lending Partners, LLC, as administrative agent and as collateral agent, and the lenders party thereto

ABBREVIATION	DEFINITION
CDHI.....	Calpine Development Holdings, Inc., an indirect, wholly-owned subsidiary of Calpine
CFTC .....	Commodities Futures Trading Commission
Champion Energy .....	Champion Energy Marketing, LLC, which owns a retail electric provider that serves residential, governmental, commercial and industrial customers in deregulated electricity markets in Texas, Illinois, Pennsylvania, Ohio, New Jersey, Maryland, Massachusetts and New York
Chapter 11.....	Chapter 11 of the U.S. Bankruptcy Code
CO <sub>2</sub> .....	Carbon dioxide
COD.....	Commercial operations date
Cogeneration.....	Using a portion or all of the steam generated in the power generating process to supply a customer with steam for use in the customer's operations
Commodity expense .....	The sum of our expenses from fuel and purchased energy expense, fuel transportation expense, transmission expense, environmental compliance expense and realized settlements from our marketing, hedging and optimization activities including natural gas and fuel oil transactions hedging future power sales, but excludes our mark-to-market activity
Commodity Margin .....	Non-GAAP financial measure that includes power and steam revenues, sales of purchased power and physical natural gas, capacity revenue, REC revenue, sales of surplus emission allowances, transmission revenue and expenses, fuel and purchased energy expense, fuel transportation expense, environmental compliance expense, and realized settlements from our marketing, hedging, optimization and trading activities, but excludes our mark-to-market activity and other revenues
Commodity revenue.....	The sum of our revenues from power and steam sales, sales of purchased power and physical natural gas, capacity revenue, REC revenue, sales of surplus emission allowances, transmission revenue and realized settlements from our marketing, hedging, optimization and trading activities, but excludes our mark-to-market activity
Company .....	Calpine Corporation, a Delaware corporation, and its subsidiaries
Corporate Revolving Facility .....	The \$1.7 billion aggregate amount revolving credit facility credit agreement, dated as of December 10, 2010, as amended on June 27, 2013, July 30, 2014 and February 8, 2016, among Calpine Corporation, Goldman Sachs Bank USA, as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, the lenders party thereto and the other parties thereto
CPUC.....	California Public Utilities Commission
CSAPR.....	Cross-State Air Pollution Rule
D.C. Circuit.....	U.S. Court of Appeals for the District of Columbia Circuit
Director Plan.....	The Amended and Restated Calpine Corporation 2008 Director Incentive Plan
Dodd-Frank Act.....	The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010
EBITDA.....	Net income (loss) attributable to Calpine before net (income) loss attributable to the noncontrolling interest, interest, taxes, depreciation and amortization
EIA.....	Energy Information Administration of the U.S. Department of Energy
EPA.....	U.S. Environmental Protection Agency

ABBREVIATION	DEFINITION
Equity Plan.....	The Amended and Restated Calpine Corporation 2008 Equity Incentive Plan
ERCOT .....	Electric Reliability Council of Texas
EWG(s) .....	Exempt wholesale generator(s)
Exchange Act.....	U.S. Securities Exchange Act of 1934, as amended
FASB.....	Financial Accounting Standards Board
FDIC .....	U.S. Federal Deposit Insurance Corporation
FERC .....	U.S. Federal Energy Regulatory Commission
First Lien Notes .....	Collectively, the 2022 First Lien Notes, the 2023 First Lien Notes and the 2024 First Lien Notes
First Lien Term Loans.....	Collectively, the 2019 First Lien Term Loan, the 2020 First Lien Term Loan, the 2022 First Lien Term Loan and the 2023 First Lien Term Loan
FRCC .....	Florida Reliability Coordinating Council
GE .....	General Electric International, Inc.
Geysers Assets .....	Our geothermal power plant assets, including our steam extraction and gathering assets, located in northern California consisting of 14 operating power plants
GHG(s) .....	Greenhouse gas(es), primarily carbon dioxide (CO <sub>2</sub> ), and including methane (CH <sub>4</sub> ), nitrous oxide (N <sub>2</sub> O), sulfur hexafluoride (SF <sub>6</sub> ), hydrofluorocarbons (HFCs) and perfluorocarbons (PFCs)
Greenfield LP.....	Greenfield Energy Centre LP, a 50% partnership interest between certain of our subsidiaries and a third party which operates the Greenfield Energy Centre, a 1,038 MW natural gas-fired, combined-cycle power plant in Ontario, Canada
Heat Rate(s) .....	A measure of the amount of fuel required to produce a unit of power
Hg .....	Mercury
IRC.....	Internal Revenue Code
IRS .....	U.S. Internal Revenue Service
ISO(s).....	Independent System Operator(s)
ISO-NE .....	ISO New England Inc., an independent nonprofit RTO serving states in the New England area, including Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont
KWh.....	Kilowatt hour(s), a measure of power produced, purchased or sold
LIBOR .....	London Inter-Bank Offered Rate
LTSA(s) .....	Long-Term Service Agreement(s)
Market Heat Rate(s).....	The regional power price divided by the corresponding regional natural gas price
MATS.....	Mercury and Air Toxics Standard

ABBREVIATION	DEFINITION
MISO .....	Midwest ISO
MMBtu .....	Million Btu
MRO .....	Midwest Reliability Organization
MW .....	Megawatt(s), a measure of plant capacity
MWh .....	Megawatt hour(s), a measure of power produced, purchased or sold
NAAQS.....	National Ambient Air Quality Standards
NERC.....	North American Electric Reliability Council
NOL(s).....	Net operating loss(es)
NOx.....	Nitrogen oxides
NPCC.....	Northeast Power Coordinating Council
NYISO .....	New York ISO
NYMEX.....	New York Mercantile Exchange
NYSE.....	New York Stock Exchange
OCI .....	Other Comprehensive Income
OMEC.....	Otay Mesa Energy Center, LLC, an indirect, wholly-owned subsidiary of Calpine that owns the Otay Mesa Energy Center, a 608 MW natural gas-fired, combined-cycle power plant located in San Diego county, California
OTC .....	Over-the-Counter
PG&E.....	Pacific Gas & Electric Company
PJM.....	PJM Interconnection is a RTO that coordinates the movement of wholesale electricity in all or parts of Delaware, Illinois, Indiana, Kentucky, Maryland, Michigan, New Jersey, North Carolina, Ohio, Pennsylvania, Tennessee, Virginia, West Virginia and the District of Columbia
PPA(s).....	Any term power purchase agreement or other contract for a physically settled sale (as distinguished from a financially settled future, option or other derivative or hedge transaction) of any power product, including power, capacity and/or ancillary services, in the form of a bilateral agreement or a written or oral confirmation of a transaction between two parties to a master agreement, including sales related to a tolling transaction in which the purchaser provides the fuel required by us to generate such power and we receive a variable payment to convert the fuel into power and steam
PSD.....	Prevention of Significant Deterioration
PUCT .....	Public Utility Commission of Texas
PUHCA 2005.....	U.S. Public Utility Holding Company Act of 2005
PURPA.....	U.S. Public Utility Regulatory Policies Act of 1978

ABBREVIATION	DEFINITION
QF(s).....	Qualifying facility(ies), which are cogeneration facilities and certain small power production facilities eligible to be “qualifying facilities” under PURPA, provided that they meet certain power and thermal energy production requirements and efficiency standards. QF status provides an exemption from the books and records requirement of PUHCA 2005 and grants certain other benefits to the QF
REC(s).....	Renewable energy credit(s)
Report.....	This Annual Report on Form 10-K for the year ended December 31, 2015, filed with the SEC on February 12, 2016
Reserve margin(s).....	The measure of how much the total generating capacity installed in a region exceeds the peak demand for power in that region
RFC.....	Reliability First Corporation
RGGI.....	Regional Greenhouse Gas Initiative
Risk Management Policy.....	Calpine’s policy applicable to all employees, contractors, representatives and agents, which defines the risk management framework and corporate governance structure for commodity risk, interest rate risk, currency risk and other risks
RMR Contract(s).....	Reliability Must Run contract(s)
RPS.....	Renewable Portfolio Standard
RTO(s).....	Regional Transmission Organization(s)
SEC.....	U.S. Securities and Exchange Commission
Securities Act.....	U.S. Securities Act of 1933, as amended
Senior Unsecured Notes.....	Collectively, the 2023 Senior Unsecured Notes, the 2024 Senior Unsecured Notes and the 2025 Senior Unsecured Notes
SERC.....	Southeastern Electric Reliability Council
SO <sub>2</sub> .....	Sulfur dioxide
Spark Spread(s).....	The difference between the sales price of power per MWh and the cost of natural gas to produce it
Steam Adjusted Heat Rate.....	The adjusted Heat Rate for our natural gas-fired power plants, excluding peakers, calculated by dividing (a) the fuel consumed in Btu reduced by the net equivalent Btu in steam exported to a third party by (b) the KWh generated. Steam Adjusted Heat Rate is a measure of fuel efficiency, so the lower our Steam Adjusted Heat Rate, the lower our cost of generation
Steamboat.....	Calpine Steamboat Holdings, LLC, an indirect, wholly-owned subsidiary of Calpine Corporation
TCEQ.....	Texas Commission on Environmental Quality
TRE.....	Texas Reliability Entity, Inc.
TSR.....	Total shareholder return
U.S. GAAP.....	Generally accepted accounting principles in the U.S.
VAR.....	Value-at-risk
VIE(s).....	Variable interest entity(ies)

**ABBREVIATION****DEFINITION**

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WECC.....	Western Electricity Coordinating Council
Whitby .....	Whitby Cogeneration Limited Partnership, a 50% partnership interest between certain of our subsidiaries and a third party which operates Whitby, a 50 MW natural gas-fired, simple-cycle cogeneration power plant located in Ontario, Canada

## Forward-Looking Statements

This Report contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act, and Section 21E of the Exchange Act. Forward-looking statements may appear throughout this Report, including without limitation, the “Management’s Discussion and Analysis” section. We use words such as “believe,” “intend,” “expect,” “anticipate,” “plan,” “may,” “will,” “should,” “estimate,” “potential,” “project” and similar expressions to identify forward-looking statements. Such statements include, among others, those concerning our expected financial performance and strategic and operational plans, as well as all assumptions, expectations, predictions, intentions or beliefs about future events. You are cautioned that any such forward-looking statements are not guarantees of future performance and that a number of risks and uncertainties could cause actual results to differ materially from those anticipated in the forward-looking statements. Such risks and uncertainties include, but are not limited to:

- Financial results that may be volatile and may not reflect historical trends due to, among other things, seasonality of demand, fluctuations in prices for commodities such as natural gas and power, changes in U.S. macroeconomic conditions, fluctuations in liquidity and volatility in the energy commodities markets and our ability and extent to which we hedge risks;
- Laws, regulations and market rules in the markets in which we participate and our ability to effectively respond to changes in laws, regulations or market rules or the interpretation thereof including those related to the environment, derivative transactions and market design in the regions in which we operate;
- Our ability to manage our liquidity needs, access the capital markets when necessary and comply with covenants under our Senior Unsecured Notes, First Lien Notes, First Lien Term Loans, Corporate Revolving Facility, CCFC Term Loans and other existing financing obligations;
- Risks associated with the operation, construction and development of power plants, including unscheduled outages or delays and plant efficiencies;
- Risks related to our geothermal resources, including the adequacy of our steam reserves, unusual or unexpected steam field well and pipeline maintenance requirements, variables associated with the injection of water to the steam reservoir and potential regulations or other requirements related to seismicity concerns that may delay or increase the cost of developing or operating geothermal resources;
- Competition, including renewable sources of power and risks associated with marketing and selling power in the evolving energy markets;
- Structural changes in the supply and demand of power, resulting from the development of new fuels or technologies and demand-side management tools (such as distributed generation, power storage and other technologies);
- The expiration or early termination of our PPAs and the related results on revenues;
- Future capacity revenue may not occur at expected levels;
- Natural disasters, such as hurricanes, earthquakes, droughts, wildfires and floods, acts of terrorism or cyber attacks that may impact our power plants or the markets our power plants or retail operations serve and our corporate headquarters;
- Disruptions in or limitations on the transportation of natural gas or fuel oil and the transmission of power;
- Our ability to manage our customer and counterparty exposure and credit risk, including our commodity positions;
- Our ability to attract, motivate and retain key employees;
- Present and possible future claims, litigation and enforcement actions that may arise from noncompliance with market rules promulgated by the SEC, CFTC, FERC and other regulatory bodies; and
- Other risks identified in this Report.

Given the risks and uncertainties surrounding forward-looking statements, you should not place undue reliance on these statements. Many of these factors are beyond our ability to control or predict. Our forward-looking statements speak only as of the date of this Report. Other than as required by law, we undertake no obligation to update or revise forward-looking statements, whether as a result of new information, future events, or otherwise.

## **Where You Can Find Other Information**

Our website is [www.calpine.com](http://www.calpine.com). Information contained on our website is not part of this Report. Information that we furnish or file with the SEC, including our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to, or exhibits included in, these reports are available for download, free of charge, on our website as soon as reasonably practicable after such materials are filed with or furnished to the SEC. Our SEC filings, including exhibits filed therewith, are also available on the SEC's website at [www.sec.gov](http://www.sec.gov). You may obtain and copy any document we furnish or file with the SEC at the SEC's public reference room at 100 F Street, NE, Room 1580, Washington, D.C. 20549. You may obtain information on the operation of the SEC's public reference facilities by calling the SEC at 1-800-SEC-0330. You may request copies of these documents, upon payment of a duplicating fee, by writing to the SEC at its principal office at 100 F Street, NE, Room 1580, Washington, D.C. 20549.



## PART I

### Item 1. *Business*

#### BUSINESS AND STRATEGY

##### *Business*

We are a premier power producer with 84 power plants, including one under construction, located in competitive wholesale power markets primarily in the U.S. We measure our success by delivering long-term shareholder value. We accomplish this through our focus on operational excellence at our power plants and in our commercial activity and through our disciplined approach to capital allocation that includes investing in growth, returning money to shareholders, and prudently managing our balance sheet.

Our capital allocation philosophy seeks to maximize levered cash returns to equity on a per share basis while maintaining a strong balance sheet. We consider the repurchases of our own shares of common stock as an attractive investment opportunity, and we utilize the expected returns from this investment as the benchmark against which we evaluate all other capital allocation decisions. We believe this philosophy closely aligns our objectives with those of our shareholders.

We are one of the largest power generators in the U.S. measured by power produced. We own and operate primarily natural gas-fired and geothermal power plants in North America and have a significant presence in major competitive wholesale power markets in California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic regions (included in our East segment) of the U.S. Since our inception in 1984, we have been a leader in environmental stewardship. We have invested in clean power generation to become a recognized leader in developing, constructing, owning and operating an environmentally responsible portfolio of flexible and reliable power plants. Our portfolio is primarily comprised of two types of power generation technologies: natural gas-fired combustion turbines, which are primarily efficient combined-cycle plants, and renewable geothermal conventional steam turbines. We are among the world's largest owners and operators of industrial gas turbines as well as cogeneration power plants. Our Geysers Assets located in northern California represent the largest geothermal power generation portfolio in the U.S. as well as the largest single producing power generation asset of all renewable energy in the state of California.

We sell power, steam, capacity, renewable energy credits and ancillary services to our customers, which include utilities, independent electric system operators, industrial and agricultural companies, retail power providers, municipalities and other governmental entities, power marketers as well as retail commercial, industrial and residential customers. Effective after the October 1, 2015 acquisition, we entered the retail market in scale through our retail subsidiary, Champion Energy. We purchase primarily natural gas and some fuel oil as fuel for our power plants and engage in related natural gas transportation and storage transactions. We purchase electric transmission rights to deliver power to our customers. Additionally, consistent with our Risk Management Policy, we enter into natural gas, power, environmental product, fuel oil and other physical and financial contracts to hedge certain business risks and optimize our portfolio of power plants. Seasonality and weather can have a significant impact on our results of operations and are also considered in our hedging and optimization activities.

Subsequent to the completion of our purchase of Granite Ridge Energy Center on February 5, 2016, our portfolio, including partnership interests, consists of 84 power plants, including one under construction, located throughout 19 states in the U.S. and in Canada, with an aggregate current generation capacity of 27,282 MW and 760 MW under construction. Our fleet, including projects under construction, consists of 68 natural gas-fired combustion turbine-based plants, one fuel oil-fired steam-based plant, 14 geothermal steam turbine-based plants and one photovoltaic solar plant. In 2015, our fleet of power plants produced approximately 115 billion KWh of electric power for our customers. In addition, we are one of the largest consumers of natural gas in North America. In 2015, we consumed 878 Bcf or approximately 9% of the total estimated natural gas consumed for power generation in the U.S. We are actively working to build a pipeline of development and growth options for our generation capacity including both natural gas and renewables including geothermal. We also are actively seeking to continue to grow our wholesale and retail sales efforts.

We believe our unique fleet compares favorably with those of our major competition on the basis of environmental stewardship, scale and geographical diversity. The discovery and exploitation of natural gas from shale combined with our modern and efficient combined-cycle power plants has created short-term and long-term advantages. In the short-term, we are often the lowest cost resource to dispatch compared to other fuel types as demonstrated in recent years when we realized meaningfully higher capacity factors than we have historically given our ability to displace other fuel types and older technologies. In the long-term, when compared on a full life-cycle cost, we believe our power plants will be even more competitive when considering the greater non-fuel operating costs and potential environmental liabilities associated with other technologies.

The environmental profile of our power plants reflects our commitment to environmental leadership and stewardship. We have invested the capital necessary to develop a power generation portfolio that has substantially lower air emissions compared to our major competitors' power plants that use other fossil fuels, such as coal. In addition, we strive to preserve our nation's valuable water and land resources. To condense steam, our combined-cycle power plants use cooling towers with a closed water cooling system or air cooled condensers and do not employ "once-through" water cooling, which uses large quantities of water from adjacent waterways, negatively impacting aquatic life. Since our plants are modern and efficient and utilize cleaner burning natural gas, we do not require large areas of land for our power plants nor do we require large specialized landfills for the disposal of coal ash or nuclear plant waste. We believe that the Clean Power Plan, which requires a 32% reduction in GHG emissions from existing power plants, including our natural gas-fired power plants, from 2005 levels by 2030, will impact our competitors who use other fossil fuels or older, less efficient technologies, providing us with a net competitive advantage.

Our scale provides the opportunity to have meaningful regulatory input, to leverage our procurement efforts for better pricing, terms and conditions on our goods and services, and to develop and offer a wide array of products and services to our customers. Finally, geographic diversity helps us manage and mitigate the impact of weather, regulatory and regional economic differences across our markets to provide more consistent financial performance.

Our principal offices and retail affiliate are located in Houston, Texas with regional offices in Dublin, California and Wilmington, Delaware, an engineering, construction and maintenance services office in Pasadena, Texas and government affairs offices in Washington D.C., Sacramento, California and Austin, Texas. We operate our business through a variety of divisions, subsidiaries and affiliates.

### *Strategy*

Our goal is to be recognized as the premier power generation company in the U.S. as measured by our employees, shareholders, customers and policy-makers as well as the communities in which our facilities are located. We seek to achieve sustainable growth through financially disciplined power plant development, construction, acquisition, operation and ownership. Our strategy to achieve this is reflected in the following five major initiatives listed below and subsequently described in further detail:

- Focus on remaining a premier operating company;
  - Focus on managing and growing our portfolio;
  - Focus on our customer relationships;
  - Focus on advocacy and corporate responsibility; all of which culminate in
  - Focus on enhancing shareholder value.
1. *Focus on Remaining a Premier Operating Company* — Our objective is to be the "best-in-class" in regards to certain operational performance metrics, such as safety, availability, reliability, efficiency and cost management.
    - During 2015, our employees achieved a total recordable incident rate of 0.73 recordable injuries per 100 employees which places us in the first quartile performance for power generation companies with 1,000 or more employees.
    - Our entire fleet achieved a forced outage factor of 2.3% and a starting reliability of 98.3% during the year ended December 31, 2015.
    - During 2015, our outage services subsidiary completed 15 major inspections and nine hot gas path inspections.
    - For the past 15 years on average, our Geysers Assets have reliably generated approximately six million MWh of renewable power per year.
  2. *Focus on Managing and Growing our Portfolio* — Our goal is to continue to grow our presence in core markets with an emphasis on acquisitions, expansions or modernizations of existing power plants. We intend to take advantage of favorable opportunities to continue to design, develop, acquire, construct and operate the next generation of highly efficient, operationally flexible and environmentally responsible power plants where such investment meets our rigorous financial hurdles, particularly if power contracts and financing are available and attractive returns are expected. Likewise, we actively seek to divest non-core assets where we can find opportunities to do so accretively. In addition, we believe that modernizations and expansions to our current assets offer proven and financially disciplined opportunities to improve our operations, capacity and efficiencies. During 2015 and through the filing of this Report, we strategically repositioned

our portfolio by adding capacity in our core regions and by divesting positions in non-core markets through the following transactions:

- In June 2015, our Garrison Energy Center commenced commercial operations, bringing online approximately 309 MW of combined-cycle, natural gas-fired capacity with dual-fuel capability.
- During the second quarter of 2015, we began construction of our 760 MW York 2 Energy Center and expect commercial operations to commence during the second quarter of 2017.
- In July 2015, the sale of our Osprey Energy Center to Duke Energy Florida, Inc. for approximately \$166 million, excluding working capital and other adjustments, was approved by the FERC and the Florida Public Service Commission. In accordance with the asset sale agreement, the sale will be consummated in January 2017 upon the conclusion of a 27-month PPA. This sale represents a strategic disposition of a power plant in a wholesale power market dominated by regulated utilities.
- On October 1, 2015, we acquired Champion Energy for approximately \$240 million, excluding working capital adjustments. The addition of this well-established retail sales organization is consistent with our stated goal of getting closer to our end-use customers and provides us a valuable sales channel for directly reaching a much greater portion of the load we seek to serve.
- On February 5, 2016, we completed the purchase of Granite Ridge Energy Center, a power plant with a nameplate capacity of 745 MW (summer peaking capacity of 695 MW), for approximately \$500 million, excluding working capital adjustments. The addition of this modern, efficient, natural gas-fired, combined-cycle power plant will increase capacity in our East segment, specifically the constrained New England market.

In addition, our significant ongoing projects under construction, growth initiatives and modernizations are discussed below:

- *Garrison Energy Center* — We are in the early stages of development of a second phase of the Garrison Energy Center that will add approximately 430 MW of dual-fuel, combined-cycle capacity to our existing Garrison Energy Center. PJM has completed its feasibility study of the project and the system impact study is underway.
- *York 2 Energy Center* — York 2 Energy Center is a 760 MW dual-fuel, combined-cycle project that will be co-located with our York Energy Center in Peach Bottom Township, Pennsylvania. Once complete, the power plant will feature two combustion turbines, two heat recovery steam generators and one steam turbine. The project's capacity cleared PJM's 2017/2018 and 2018/2019 base residual auctions. The project is now under construction, and we expect COD during the second quarter of 2017. PJM has completed the interconnection study process for an additional 68 MW of planned capacity at the York 2 Energy Center. This incremental 68 MW of planned capacity cleared the 2018/2019 base residual auction.
- *Guadalupe Peaking Energy Center* — In April 2015, we executed an agreement with Guadalupe Valley Electric Cooperative ("GVEC") that will facilitate the construction of a 418 MW natural gas-fired peaking power plant to be co-located with our Guadalupe Energy Center. Under the terms of the agreement, construction of the Guadalupe Peaking Energy Center ("GPEC") may commence at our discretion, so long as the power plant reaches COD by June 1, 2019. When the power plant begins commercial operation, GVEC will purchase a 50% ownership interest in GPEC. Once built, GPEC will feature two fast-ramping combustion turbines capable of responding to peaks in power demand. This project represents a mutually beneficial response to our customer's desire to have direct access to peaking generation resources, as it leverages the benefits of our existing site and development rights and our construction and operating expertise, as well as our customer's ability to fund its investment at attractive rates, all while affording us the flexibility of timing the plant's construction in response to market pricing signals.
- *Mankato Power Plant Expansion* — By order dated February 5, 2015, the Minnesota Public Utilities Commission concluded a competitive resource acquisition proceeding and selected a 345 MW expansion of our Mankato Power Plant, authorizing execution of a 20-year PPA between Calpine and Xcel Energy. The PPA was executed in April 2015 and remains subject to approval by the North Dakota Public Service Commission. Commercial operation of the expanded capacity may commence as early as 2019, subject to requisite regulatory approvals and applicable contract conditions.
- *PJM and ISO-NE Development Opportunities* — We are currently evaluating opportunities to develop additional projects in the PJM and ISO-NE market areas that feature cost advantages such as existing infrastructure and favorable transmission queue positions. These projects are continuing to advance entitlements (such as permits, zoning and transmission) for their potential future development when economical.
- *Turbine Modernization* — We continue to move forward with our turbine modernization program. Through December 31, 2015, we have completed the upgrade of 13 Siemens and eight GE turbines totaling approximately

210 MW and have committed to upgrade three additional turbines. In addition, we have begun a program to update our dual-fueled turbines at certain of our power plants in our East segment.

3. *Focus on our Customer Relationships* — We continue to focus on providing products and services that are beneficial to our customers. A summary of certain significant customer metrics and contracts entered into in 2015 are as follows:

Champion Energy

- In 2015, Champion Energy, our retail electric provider, served approximately 22 million MWh of customer load consisting of approximately 2.1 million annualized residential customer equivalents at December 31, 2015, concentrated in Texas, the Northeast and Mid-Atlantic where Calpine has a substantial power generation presence.

West

- We entered into a new PPA with Marin Clean Energy to provide up to 65 MW of power from our Delta Energy Center and other northern California power plants commencing in April 2015 and extending through December 2017.
- Our ten-year PPA with Southern California Edison for 225 MW of capacity and renewable energy from our Geysers Assets commencing in June 2017 was approved by the CPUC in the first quarter of 2015.
- We entered into a new ten-year PPA with Southern California Edison for 50 MW of capacity and renewable energy from our Geysers Assets commencing in January 2018. The PPA remains subject to approval by the CPUC.
- We entered into a new one-year resource adequacy contract with SCE for 238 MW from our Pastoria Energy Center commencing in January 2018.
- We entered into a new three-year PPA with the San Francisco Public Utilities Commission to provide, on average, approximately 43 MW of energy and renewable energy annually commencing in May 2016.

Texas

- We entered into a new three-year PPA with Brazos Electric Power Cooperative to provide 300 MW of energy from our Texas power plant fleet commencing in January 2016.
- We entered into a new three-year PPA with Pedernales Electric Cooperative to provide approximately 140 MW of energy from our Texas power plant fleet commencing in January 2017.
- We entered into a new two-year PPA with Guadalupe Valley Electric Cooperative to provide approximately 270 MW of energy from our Texas power plant fleet commencing in June 2017. The execution of this PPA will facilitate the construction of a 418 MW natural gas-fired peaking power plant to be co-located with our Guadalupe Energy Center.
- We extended our existing PPA with the South Texas Electric Cooperative to supply the Magic Valley Electric Cooperative's full load requirements for ten years beyond 2021. Magic Valley Electric Cooperative's peak summer load in 2015 was 490 MW.

East

- We entered into a new 20-year PPA with Xcel Energy to provide up to 345 MW of capacity and energy from our Mankato Power Plant expansion when commercial operations commence and transmission-related upgrades have been completed.
- We entered into a new ten-year PPA with the Tennessee Valley Authority to provide 615 MW of energy and capacity from our Morgan Energy Center commencing in February 2016.

4. *Focus on Advocacy and Corporate Responsibility* — We recognize that our business is heavily influenced by laws, regulations and rules at federal, state and local levels as well as by rules of the ISOs and RTOs that oversee the competitive markets in which we operate. We believe that being active participants in the legislative, regulatory and rulemaking processes may yield better outcomes for all stakeholders, including Calpine. Our two basic areas of focus are competitive wholesale power markets and environmental stewardship in power generation. Below are some recent examples of our advocacy efforts:

Ensuring Competitive Market Structure/Rules

- Provided leadership in stakeholder processes at PJM on a new "Capacity Performance" product and at ISO-NE on its Pay-For-Performance initiatives, resulting in implementation of the FERC approved PJM Capacity Performance product and ISO-NE Pay-For-Performance capacity structure.
- Our employees participated as invited panelists at FERC technical conferences regarding price formation and "out-of-market payments" in organized markets.

### Stopping Non-Competitive/Subsidized Generation

- Successfully navigated a competitive generation supply bidding process in Florida, resulting in a contract for the acquisition of our Osprey Energy Center rather than a utility self-build as the most cost effective alternative for Florida ratepayers.
- Successfully advocated for a competitive generation supply bidding process in Minnesota and succeeded in obtaining an order requiring the local utility to enter into a long-term PPA for new additional capacity at our Mankato Power Plant.
- Provided leadership in the successful legal challenges against New Jersey for discriminatory behavior affecting FERC jurisdictional capacity auctions, resulting in a decision by the U.S. Circuit Court of Appeals for the Third Circuit striking New Jersey's action as being in violation of U.S. law. Petitions for certiorari were filed with the U.S. Supreme Court, asking for review of the Third Circuit's decision. In October 2015, the U.S. Supreme Court granted certiorari but has not scheduled the case for oral argument.
- Successfully advocated against proposed legislation in California requiring investor owned utilities to contract for 500 MW of new geothermal resources that would have discriminated against our existing geothermal fleet.

### Environmental

- Filed a brief with the D.C. Circuit supporting the EPA's MATS rules which were upheld by the Court.
- Filed a brief with the U.S. Supreme Court supporting the EPA's CSAPR rules which were upheld by the Court in a decision citing our brief.
- Filed a brief with the U.S. Supreme Court supporting the EPA's GHG air permit rules which were upheld in part by the Court citing our brief in its opinion.
- Filed a brief with the D.C. Circuit supporting the EPA's opposition to motions for stay of the Clean Power Plan; the D.C. Circuit denied the motions.

5. *Focus on Enhancing Shareholder Value* — We continue to make significant progress to deliver financially disciplined growth, to enhance shareholder value through disciplined capital allocation including the return of capital to shareholders and to manage the balance sheet for future growth and success. We are committed to remaining financially disciplined in our capital allocation decisions. The year ended December 31, 2015 was marked by the following accomplishments:

- We continued to return capital to our shareholders in the form of share repurchases, having cumulatively repurchased approximately \$2.8 billion or 29% of our previously outstanding shares as of the filing of this Report.
- Specifically during 2015, we repurchased a total of 26.6 million shares of our outstanding common stock for approximately \$529 million at an average price of \$19.87 per share.

We further optimized our capital structure by refinancing, redeeming or amending several of our debt instruments during the year ended December 31, 2015, and through the filing of this Report, including the following transactions:

- In February 2015, we issued \$650 million in aggregate principal amount of 5.5% senior unsecured notes due 2024 in a public offering and used the net proceeds to replenish cash on hand used for the acquisition of Fore River Energy Center in the fourth quarter of 2014, to repurchase approximately \$147 million of our 2023 First Lien Notes and for general corporate purposes.
- In May 2015, we repaid our 2018 First Lien Term Loans with the proceeds from the 2022 First Lien Term Loan which extended the maturity and reduced the interest rate on approximately \$1.6 billion of corporate debt.
- In November 2015, we refinanced and upsized our Steamboat project debt which lowered the interest rate and extended the maturity by two years to November 22, 2019.
- In December 2015, we used cash on hand to redeem 10% of the original aggregate principal amount of our 2023 First Lien Notes, plus accrued and unpaid interest.
- In December 2015, we entered into our 2023 First Lien Term Loan and will use the proceeds to fund a portion of the purchase price for the Granite Ridge Energy Center, to repay project and corporate debt and for general corporate purposes.
- In December 2015, we entered into an agreement with one of the two lessors of our Pasadena Power Plant to purchase their 50% interest, which will result in a reduction of our project debt of approximately \$50 million. The transaction is expected to close during the second quarter of 2016.

- On February 8, 2016, we amended our Corporate Revolving Facility, extending the maturity by two years to June 27, 2020, and increasing the capacity by an additional \$178 million to \$1,678 million through June 27, 2018, reverting back to \$1,520 million through the maturity date. Further, we increased the letter of credit sublimit by \$250 million to \$1.0 billion and extended the maturity by two years to June 27, 2020.

## THE MARKET FOR POWER

### *Our Power Markets and Market Fundamentals*

The power industry represents one of the largest industries in the U.S. and impacts nearly every aspect of our economy, with an estimated end-user market of approximately \$390 billion in power sales in 2015 according to the EIA. Historically, vertically integrated power utilities with monopolies over franchised territories dominated the power generation industry in the U.S. Over the last 25 years, industry trends and legislative and regulatory initiatives, culminating with the deregulation trend of the late 1990's and early 2000's, provided opportunities for wholesale power producers to compete to provide power. Although different regions of the country have very different models and rules for competition, the markets in which we operate have some form of wholesale market competition. California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic regions (included in our East segment), which are the markets in which we have our largest presence, have emerged as among the most competitive wholesale power markets in the U.S. We also operate, to a lesser extent, in competitive wholesale power markets in the Southeast and the Midwest. In addition to our sales of electrical power and steam, we produce several ancillary products for sale to our customers.

- First, we are a provider of power to utilities, independent electric system operators, industrial and agricultural companies, retail power providers, municipalities and other governmental entities, power marketers as well as retail commercial, industrial and residential customers. Effective after the October 1, 2015 acquisition, we entered the retail market in scale through our retail subsidiary, Champion Energy. Our power sales occur in several different product categories including baseload (around the clock generation), intermediate (generation typically more expensive than baseload and utilized during higher demand periods to meet shifting demand needs), and peaking energy (most expensive variable cost and utilized during the highest demand periods), for which the latter is provided by some of our stand-alone peaking power plants/units and from our combined-cycle power plants by using technologies such as steam injection or duct firing additional burners in the heat recovery steam generators. Many of our units have operated more frequently as baseload units at times when low natural gas prices have driven their production costs below those of some competing coal-fired units. We also sell "full requirements" electricity for wholesale and retail customers, whereby we utilize our power plants as well as market purchases to serve the total electricity demand of the customer even as it varies across time.
- Second, we provide capacity for sale to utilities, independent electric system operators and retail power providers. In various markets, retail power providers (or independent electric system operators on their behalf) are required to demonstrate adequate resources to meet their power sales commitments. To meet this obligation, they procure a market product known as capacity from power plant owners or resellers. Most electricity market administrators have acknowledged that an energy only market does not provide sufficient revenues to enable existing merchant generators to recover all of their costs or to encourage the construction of new power plants. Capacity auctions have been implemented in the Northeast, Mid-Atlantic and certain Midwest regional markets to address this issue. California has a bilateral capacity program. Texas does not presently have a capacity market or a requirement for retailers to ensure adequate resources.
- Third, we sell RECs from our Geysers Assets in northern California, as well as from our small solar power plant in New Jersey. California has an RPS that requires load serving entities to have RECs for a certain percentage of their demand for the purpose of guaranteeing a certain level of renewable generation in the state or in neighboring areas. Because geothermal is a renewable source of energy, we receive a REC for each MWh we produce and are able to sell our RECs to load serving entities. New Jersey has a solar specific RPS which enables us to sell RECs from a 4 MW photovoltaic solar generation facility located in Vineland, New Jersey.
- Fourth, our cogeneration power plants produce steam, in addition to electricity, for sale to industrial customers for use in their manufacturing processes or heating, ventilation and air conditioning operations.
- Fifth, we provide ancillary service products to wholesale power markets. These products include the right for the purchaser to call on our generation to provide flexibility to the market and support operation of the electric grid. For example, we are sometimes paid to reserve a portion of capacity at some of our power plants that could be deployed quickly should there be an unexpected increase in load or to assure reliability due to fluctuations in the supply of power from variable renewable resources such as wind and solar generation. These ramping characteristics are becoming increasingly necessary in markets where intermittent renewables have large penetrations.

In addition to the five products above, we are buyers and sellers of emission allowances and credits, including those under California’s AB 32 GHG reduction program, RGGI, the federal Acid Rain and CSAPR programs and emission reduction credits under the federal Nonattainment New Source Review program.

Although all of the products mentioned above contribute to our financial performance and are the primary components of our Commodity Margin, the most important are our sales of wholesale power and capacity. We utilize long-term customer contracts for our power and steam sales where possible. For power and capacity that are not sold under customer contracts or longer-dated capacity auctions, we use our hedging program and sell power into shorter term wholesale markets throughout the regions in which we participate.

When selling power from our natural gas-fired fleet into the short-term or spot markets, we attempt to maximize our operations when the market Spark Spread is positive. Assuming rational economic behavior by market participants, generating units generally are dispatched in order of their variable costs, with lower cost units being dispatched first and units with higher costs dispatched as demand, or “load,” grows beyond the capacity of the lower cost units. For this reason, in a competitive market, the price of power typically is related to the variable operating costs of the marginal generator, which is the last unit to be dispatched in order to meet demand. The factors that most significantly impact our operations are reserve margins in each of our markets, the price and supply of natural gas and competing fuels such as coal and oil, weather patterns and natural events, our operating Heat Rate, availability factors, and regulatory and environmental pressures as further discussed below.

*Reserve Margins*

Reserve margin, a measure of excess generation capacity in a market, is a key indicator of the competitive conditions in the markets in which we operate. For example, a reserve margin of 15% indicates that supply is 115% of expected peak power demand under normal weather and power plant operating conditions. Holding other factors constant, lower reserve margins typically lead to higher power prices because the less efficient capacity in the region is needed more often to satisfy power demand or voluntary or involuntary load shedding measures are taken. Markets with tight demand and supply conditions often display price spikes, higher capacity prices and improved bilateral contracting opportunities. Typically, the market price impact of reserve margins, as well as other supply/demand factors, is reflected in the Market Heat Rate, calculated as the local market power price divided by the local natural gas price.

During the last decade, the supply and demand fundamentals have varied across our regional markets. Key trends include lower weather normalized load growth in some regions due to increased energy efficiency as well as rooftop solar installations, new renewable and natural gas-fired supply additions, and significant retirements of older, less efficient fossil-fueled plants. Reserve margins by NERC regional assessment area for each of our segments are listed below:

	<u>2015<sup>(1)</sup></u>
West:	
WECC.....	29.7%
Texas:	
TRE.....	16.2%
East:	
NPCC.....	24.4%
MISO.....	18.0%
PJM.....	19.3%
SERC.....	27.7%
FRCC.....	28.5%

(1) Data source is NERC weather-normalized estimates for 2015 published in May 2015.

In recent years and in some regional markets such as PJM, the ability of customers to curtail load or temporarily utilize onsite backup generation instead of grid-provided electricity, known as “demand response,” has become a meaningful portion of “supply” and thus contributes to reserve margin estimates. While demand response reduces demand for centralized generation during peak times, it typically does so at a very high variable cost. To the extent demand response resources are treated like other sources of supply (e.g., their variable cost-based bids are allowed to affect the market clearing price for power), high resulting prices benefit lower-cost units like ours. Further, in many cases demand response has acted to discourage new investment in competing centralized generation plants (for example, by winning capacity auctions instead of new units). This may contribute to higher energy price volatility during peak energy demand periods.

## *The Price and Supply of Natural Gas*

Approximately 96% of our generating capability's fuel requirements are met with natural gas. We have approximately 725 MW of baseload capacity from our Geysers Assets and our expectation is that the steam reservoir at our Geysers Assets will be able to supply economic quantities of steam for the foreseeable future as our steam flow decline rates have become very small over the past several years. We also have approximately 391 MW of capacity from power plants where we purchase fuel oil to meet generation requirements, but generally do not expect fuel oil requirements to be material to our portfolio of power plants. In our East segment, where the supply of natural gas can be constrained under some weather circumstances, we have approximately 6,500 MW of dual-fueled capable power plants. Additionally, we have 4 MW of capacity from solar power generation technology with no fuel requirement.

We procure natural gas from multiple suppliers and transportation and storage sources. Although availability is generally not an issue, localized shortages (especially in extreme weather conditions in and around population centers), transportation availability and supplier financial stability issues can and do occur. When natural gas supply interruptions do occur, some of our power plants benefit from the ability to operate on fuel oil instead of natural gas.

The price of natural gas, economic growth and environmental regulations affect our Commodity Margin and liquidity. The impact of changes in natural gas prices differs according to the time horizon and regional market conditions and depends on our hedge levels and other factors discussed below.

Lower natural gas prices over the past six years have had a significant impact on power markets. Beginning in 2009, there was a significant decrease in NYMEX Henry Hub natural gas prices from a range of \$6/MMBtu to \$13/MMBtu during 2008 to an average natural gas price of \$3.73/MMBtu, \$4.26/MMBtu and \$2.63/MMBtu during 2013, 2014 and 2015, respectively. Natural gas prices in some parts of the country were low enough that modern, combined-cycle, natural gas-fired generation was often less expensive on a marginal basis than coal-fired generation. The result was that natural gas displaced coal as a less expensive generation resource resulting in what the industry describes as coal-to-gas switching, the effects of which can be seen in our increased generation volumes. When coal-fired electricity production costs exceed natural gas-fired production costs, coal-fired units tend to set power prices. In these hours, lower natural gas prices tend to increase our Commodity Margin, since our production costs fall while power prices remain constant (depending on our hedge levels and holding other factors constant). Recent forward market natural gas prices suggest that coal-to-gas-switching will continue in 2016 (although future market conditions are uncertain and settled prices remain to be seen).

The availability of non-conventional natural gas supplies, in particular shale natural gas, has been the primary driver of reduced natural gas prices in the last several years. Access to significant deposits of shale natural gas has altered the natural gas supply landscape in the U.S. and could have a longer-term and profound impact on both the outright price of natural gas and the historical regional natural gas price relationships (basis differentials). The U.S. Department of Energy estimates that shale natural gas production has the potential of 3 trillion to 4 trillion cubic feet per year and may be sustainable for decades with enough natural gas to supply the U.S. for the next 90 years. Despite moderate increases in natural gas prices and some significant, weather induced regional price spikes in the winter of 2014, there is an emerging view that lower priced natural gas will be available for the medium to long-term future. Further, high levels of natural gas production relative to available pipeline export capacity in some locations such as the Marcellus shale production region have put additional, seasonal downward pressure on local natural gas prices. Overall, low natural gas prices and corresponding low power prices have challenged the economics of nuclear and coal-fired plants, leading to numerous announced and potential unit retirements.

Much of our generating capacity is located in California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic (included in our East segment) where natural gas-fired units set power prices during many hours. When natural gas is the price-setting fuel (i.e., natural gas prices are above coal prices in our Texas or East segments), increases in natural gas prices may increase our unhedged Commodity Margin because our combined-cycle power plants in those markets are more fuel-efficient than conventional natural gas-fired technologies and peaking power plants. Conversely, decreases in natural gas prices may decrease our unhedged Commodity Margin. In these instances, our cost of production advantage relative to less efficient natural gas-fired generation is diminished on an absolute basis. Additionally, in the Northeast and Mid-Atlantic regions, we have generating units capable of burning either natural gas or fuel oil. For these units, on the rare occasions when the cost of consuming natural gas is excessively high relative to fuel oil, our unhedged Commodity Margin may increase as a result of our ability to use the lower cost fuel.

Where we operate under long-term contracts, changes in natural gas prices can have a neutral impact on us in the short-term. This tends to be the case where we have entered into tolling agreements under which the customer provides the natural gas and we convert it to power for a fee, or where we enter into indexed-based agreements with a contractual Heat Rate at or near our actual Heat Rate for a monthly payment.



Changes in natural gas prices or power prices may also affect our liquidity. During periods of high or volatile natural gas prices, we could be required to post additional cash collateral or letters of credit.

Despite these short-term dynamics, over the long-term, we expect lower natural gas prices to enhance the competitiveness of our modern, natural gas-fired fleet by making investment in other technologies such as coal, nuclear or renewables less economic and, in fact, making it more challenging for existing coal and nuclear resources to continue operating economically.

During the second half of 2014 and throughout 2015, global oil prices declined significantly. Brent crude oil (a commonly cited global oil index) spot prices fell from a 2014 high of \$115 per barrel in June 2014 to a 2015 low of \$35 per barrel in December 2015 (per the EIA). Since U.S. power and natural gas prices are generally not linked to oil prices, the oil market shift has not been material to our financial performance. The impact going forward will also likely not be material to our financial performance. While lower oil prices may lead to lower oil extraction and lower power demand in some parts of the U.S., such as North Dakota and Texas, lower oil prices are generally considered a boon to economic growth more broadly, which typically contributes to higher electricity demand.

#### *Weather Patterns and Natural Events*

Weather generally has a significant short-term impact on supply and demand for power and natural gas. Historically, demand for and the price of power is higher in the summer and winter seasons when temperatures are more extreme, and therefore, our unhedged revenues and Commodity Margin could be negatively impacted by relatively cool summers or mild winters. However, our geographically diverse portfolio mitigates the impact on our Commodity Margin of weather in specific regions of the U.S. Additionally, a disproportionate amount of our total revenue is usually realized during the summer months of our third fiscal quarter. We expect this trend to continue in the future as U.S. demand for power generally peaks during this time.

#### *Operating Heat Rate and Availability*

Our fleet is modern and more efficient than the average generation fleet; accordingly, we run more and earn incremental margin in markets where less efficient natural gas units frequently set the power price. In such cases, our unhedged Commodity Margin is positively correlated with how much more efficient our fleet is than our competitors' fleets and with higher natural gas prices. Efficient operation of our fleet creates the opportunity to capture Commodity Margin in a cost effective manner. However, unplanned outages during periods when Commodity Margin is positive could result in a loss of that opportunity. We generally measure our fleet performance based on our availability factors, operating Heat Rate and plant operating expense. The higher our availability factor, the better positioned we are to capture Commodity Margin. The lower our operating Heat Rate compared to the Market Heat Rate, the more favorable the impact on our Commodity Margin.

#### *Regulatory and Environmental Trends*

We believe that, on balance, we will be favorably impacted by current regulatory and environmental trends, including those described below, given the characteristics of our power plant portfolio:

- Economic pressures continue to increase for coal-fired power generation as state and federal agencies enact environmental regulations to reduce air emissions of certain pollutants such as SO<sub>2</sub>, NO<sub>x</sub>, GHG, Hg and acid gases, restrict the use of once-through cooling, and provide for stricter standards for managing coal combustion residuals. In October 2015, the EPA promulgated the Clean Power Plan which requires future reductions in GHG emissions from existing power plants of 32% from 2005 levels by 2030. We anticipate that older, less efficient fossil-fuel power plants that emit much higher amounts of GHG, SO<sub>2</sub>, NO<sub>x</sub>, Hg and acid gases, which operate nationwide, but more prominently in the eastern U.S., will be negatively impacted by current and future air emissions, water and waste regulations and legislation both at the state and federal levels which will require many coal-fired power plants to install expensive air pollution controls or reduce or discontinue operations. As a result, any retirements or curtailments could enhance our growth opportunities through greater utilization of our existing power plants and development of new power plants. The estimated capacity for fossil-fueled plants older than 50 years and the total estimated capacity for fossil-fueled plants by NERC region are as follows:

	<b>Generating Capacity Older Than 50 years</b>	<b>Total Generating Capacity</b>
West:		
WECC .....	9,107 MW	131,421 MW
Texas:		
TRE .....	3,909 MW	86,089 MW
East:		
NPCC .....	8,873 MW	57,218 MW
MRO.....	4,460 MW	45,524 MW
RFC .....	21,202 MW	185,137 MW
SERC.....	25,684 MW	227,730 MW
FRCC.....	275 MW	59,707 MW
Total.....	<u>73,510 MW</u>	<u>792,826 MW</u>

- An increase in power generated from renewable sources could lead to an increased need for flexible power that many of our power plants provide to protect the reliability of the grid and premium compensation for that flexibility; however, risks also exist that renewables have the ability to lower overall wholesale power prices which could negatively impact us. Significant economic and reliability concerns for renewable generation have been raised, but we expect that renewable market penetration will continue, assisted by state-level renewable portfolio standards and federal tax incentives. The Consolidated Appropriations Act which extended the production tax credit for wind through the end of 2016 with gradual decreases thereafter until the tax credit expires completely in 2019 and extended the 30% investment tax credit for solar through the end of 2019 with gradual decreases through 2021 after which the investment tax credit declines to 10% was enacted in December 2015. In October 2015, the EPA promulgated the Clean Power Plan which requires future reductions in GHG emissions from existing power plants and provides flexibility in meeting the emissions reduction requirements including adding renewable generation. Increased renewable penetration has a particularly negative impact on inflexible baseload units and may lead to retirement of additional baseload units, which would benefit us; however, our energy margin may also decrease due to lower market clearing prices. To the extent market structures evolve to appropriately compensate units for providing flexible capacity to ensure reliability, our capacity revenue may increase.
- One small but growing source of competing renewable generation in some of our regional markets (primarily California) is customer-sited (primarily rooftop) solar generation. Levelized costs for solar installation have fallen significantly over the past several years, aided by federal tax subsidies and other local incentives, and are now in some regions lower than customer retail electric rates. To the extent on-site solar generation is compensated at the full retail rate (an increasingly controversial policy known as “net energy metering”), rooftop solar installations may continue to grow. Should net energy metered solar installations remain capped at relatively low levels of penetration or net energy metering policies be weakened (by rate structure reforms that charge customers fixed amounts regardless of the level of electricity consumed, thus lowering the variable portion of the rates), rooftop solar growth might diminish. Absent incentives and supportive policies, rooftop solar is currently generally not competitive with wholesale power.
- The regulators in our core markets remain committed to the competitive wholesale power model, particularly in ERCOT, PJM and ISO-NE where they continue to focus on market design and rules to assure the long-term viability of competition and the benefits to customers that justify competition.
- Utilities are increasingly focused on demand side management – managing the level and timing of power usage through load curtailment, dispatching generators located at commercial or industrial sites, and “smart grid” technologies that may improve the efficiencies, dispatch usage and reliability of electric grids. Scrutiny of demand side resources has increased recently as system operators evaluate their reliability (especially at high levels of penetration) and environmental authorities deal with the implications of relying on smaller, less environmentally efficient generation sources during periods of peak demand when air quality is already challenged.
- Environmental permitting requirements for new power plants, transmission lines and pipelines continue to increase in stringency and complexity, resulting in prolonged, expensive development cycles and high capital investments.

We believe these trends are overall positive for our existing fleet. For a discussion of federal, state and regional legislative and regulatory initiatives and how they might affect us, see “— Governmental and Regulatory Matters.”

It is very difficult to predict the continued evolution of our markets due to the uncertainty of the following:

- number of market participants, both in terms of physical presence as well as contribution toward financial market liquidity;
- amount of generation capacity available in the market, including solar and wind capacity;
- fluctuations in power supply due to planned and unplanned outages of generators;
- fluctuations in power demand due to weather and other factors;
- cost of fuel, which could be impacted by the efficiency of generation technology and fluctuations in fuel supply or interruptions in natural gas transportation;
- relative ease or difficulty of developing, permitting and constructing new power plants;
- availability and cost of power transmission;
- potential growth of demand side management, customer-sited solar generation and electricity storage devices;
- creditworthiness and other risks associated with counterparties;
- bidding behavior of market participants;
- regulatory and ISO guidelines and rules;
- structure of commercial products; and
- ability to optimize the market's mix of alternative sources of power such as renewable and hydroelectric power.

### ***Competition***

Wholesale power generation is a capital-intensive, commodity-driven business with numerous industry participants. We compete against other independent power producers, power marketers and trading companies, including those owned by financial institutions, retail load aggregators, municipalities, retail power providers, cooperatives and regulated utilities to supply power and power-related products to our customers in major markets in the U.S. and Canada. In addition, in some markets, we compete against some of our customers.

In markets with centralized ISOs, such as California, Texas, the Northeast and Mid-Atlantic, our natural gas-fired power plants compete directly with all other sources of power. The EIA estimates that in 2015, 32% of the power generated in the U.S. was fueled by natural gas, 34% by coal, 20% by nuclear facilities and the remaining 14% of power generated by hydroelectric, fuel oil, geothermal and other energy sources. We are subject to complex and stringent energy, environmental and other governmental laws and regulations at the federal, state and local levels in connection with the development, ownership and operation of our power plants. Federal and state legislative and regulatory actions continue to change. The federal government is continuing to take further action on many air pollutant emissions such as NOX, SO<sub>2</sub>, GHG, Hg and acid gases as well as on once-through cooling and coal ash disposal. Although we cannot predict the ultimate effect any future environmental legislation or regulations will have on our business, as a clean energy provider, we believe that we are well positioned for almost any increase in environmental rule stringency. We are actively participating in these debates at the federal, regional and state levels. For a further discussion of the environmental and other governmental regulations that affect us, see “— Governmental and Regulatory Matters.”

With new environmental regulations, the proportion of power generated by natural gas and other low emissions resources is expected to increase because older coal-fired power plants will be required to install costly emissions control devices, limit their operations or retire. Meanwhile, many states are considering or have already mandated that certain percentages of power delivered to end users in their jurisdictions be produced from renewable resources, such as geothermal, wind and solar energy.

Competition from nuclear energy could increase in the future, but likely at a lower rate than had been previously expected. The nuclear incident in March 2011 at the Fukushima Daiichi nuclear power plant introduced substantial uncertainties around new nuclear power plant development in the U.S. The nuclear projects that are currently under construction in the U.S. are experiencing cost overruns and delays. Low power prices are even challenging the economics of existing nuclear facilities, resulting in the retirement or potential retirement of certain existing nuclear generating units.

Competition from renewable generation could increase in the future. Federal and state financial incentives and RPS requirements continue to foster renewables development. The Consolidated Appropriations Act which extended the production tax credit for wind through the end of 2016 with gradual decreases thereafter until the tax credit expires completely in 2019 and extended the 30% investment tax credit for solar through the end of 2019 with gradual decreases through 2021 after which the investment tax credit declines to 10% was enacted in December 2015. In October 2015, the EPA promulgated the Clean Power Plan which requires future reductions in GHG emissions from existing power plants and provides flexibility in meeting the

emissions reduction requirements including adding renewable generation. Beyond economic issues, there are concerns over the reliability and adequacy of transmission infrastructure to transmit certain renewable generation from its source to where it is needed. Consequently, while subsidized renewables growth is likely to continue, natural gas units will likely be needed as baseload and “back-up” generation in the long-term.

We believe our ability to compete will be driven by the extent to which we are able to accomplish the following:

- provide affordable, reliable services to our customers;
- maintain excellence in operations;
- achieve and maintain a lower cost of production, primarily by maintaining unit availability, efficiency and production cost management;
- accurately assess and effectively manage our risks; and
- accomplish all of the above with an environmental impact that is lower than the competition and further decreasing over time.

## **MARKETING, HEDGING AND OPTIMIZATION ACTIVITIES**

Our commercial hedging and optimization strategies are designed to maximize our risk-adjusted Commodity Margin by leveraging our knowledge, experience and fundamental views on natural gas and power. Additionally, we seek strong bilateral relationships with load serving entities that can benefit us and our customers. On October 1, 2015, we completed the acquisition of Champion Energy, a leading retail electric provider, which also provides us with an additional outlet to transact hedging activities related to our wholesale power plant portfolio.

The majority of our risk exposures arise from our ownership and operation of power plants. Our primary risk exposures are Spark Spread, power prices, natural gas prices, capacity prices, locational price differences in power and in natural gas, natural gas transportation, electric transmission, REC prices, carbon allowance prices in California and the Northeast and other emissions credit prices. In addition to the direct risk exposure to commodity prices, we also have general market risks such as risk related to performance of our counterparties and customers and plant operating performance risk. We also have a small exposure to Canadian exchange rates due to our partial ownership of Greenfield LP and Whitby located in Canada, which are under long term contracts, and minimal fuel oil exposure which are not currently material to our operations. As such, we have currently elected not to hedge our Canadian exchange rate exposure and our hedging activities related to our fuel oil exposure are not material to our financial condition, results of operations or cash flows.

We produced approximately 115 billion KWh of electricity in 2015 across North America (primarily in the U.S.). We are one of the largest consumers of natural gas in North America having consumed approximately 878 Bcf during 2015. The primary power markets in which we conduct our operations are California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic (included in our East segment) which have centralized markets for which power demand and prices are determined on a spot basis (day ahead and real time). Most of the power generated by our power plants is sold to entities such as independent electric system operators, utilities, municipalities and cooperatives, as well as to retail power providers, commercial and industrial end users, financial institutions, power trading and marketing companies and other third parties.

We actively manage our risk exposures with a variety of physical and financial instruments with varying time horizons. These instruments include PPAs, tolling arrangements, Heat Rate swaps and options, load sales, steam sales, buying and selling standard physical products, buying and selling exchange traded instruments, buying and selling environmental and capacity products, natural gas transportation and storage arrangements, electric transmission service and other contracts for the sale and purchase of power products. We utilize these instruments to maximize the risk-adjusted returns for our Commodity Margin.

At any point in time, the relative quantity of our products hedged or sold under longer-term contracts is determined by the availability of forward product sales opportunities and our view of the attractiveness of the pricing available for forward sales. We have economically hedged a portion of our expected generation and natural gas portfolio mostly through power and natural gas forward physical and financial transactions; however, we currently remain susceptible to significant price movements for 2016 and beyond. When we elect to enter into these transactions, we are able to economically hedge a portion of our Spark Spread at pre-determined generation and price levels.

We conduct our hedging and optimization activities within a structured risk management framework based on controls, policies and procedures. We monitor these activities through active and ongoing management and oversight, defined roles and responsibilities, and daily risk estimates and reporting. Additionally, we seek to manage the associated risks through diversification, by controlling position sizes, by using portfolio position limits, and by entering into offsetting positions that lock in a margin. We also are exposed to commodity price movements (both profits and losses) in connection with these transactions. These positions

are included in and subject to our consolidated risk management portfolio position limits and controls structure. Our future hedged status and marketing and optimization activities are subject to change as determined by our commercial operations group, Chief Risk Officer, senior management and Board of Directors. For control purposes, we have VAR limits that govern the overall risk of our portfolio of power plants, energy contracts, financial hedging transactions and other contracts. Our VAR limits, transaction approval limits and other risk related controls are dictated by our Risk Management Policy which is approved by our Board of Directors and by a committee comprised of members of our senior management and administered by our Chief Risk Officer's organization. The Chief Risk Officer's organization is segregated from the commercial operations unit and reports directly to our Audit Committee and Chief Financial Officer. Our Risk Management Policy is primarily designed to provide us with a degree of protection from significant downside commodity price risk exposure to our cash flows.

We have historically used interest rate swaps to adjust the mix between our fixed and variable rate debt. To the extent eligible, our interest rate swaps have been designated as cash flow hedges, and changes in fair value are recorded in OCI to the extent they are effective with gains and losses reclassified into earnings in the same period during which the hedged forecasted transaction affects earnings.

Seasonality and weather can have a significant impact on our results of operations and are also considered in our hedging and optimization activities. Most of our power plants are located in regional power markets where the greatest demand for power occurs during the summer months, which coincides with our third fiscal quarter. Depending on existing contract obligations and forecasted weather and power demands, we may maintain either a larger or smaller open position on fuel supply and committed generation during the summer months in order to protect and enhance our Commodity Margin accordingly.

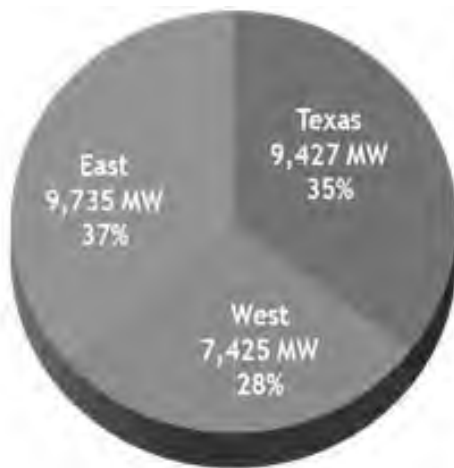
## **SEGMENT AND SIGNIFICANT CUSTOMER INFORMATION**

See Note 16 of the Notes to Consolidated Financial Statements for a discussion of financial information by reportable segment and geographic area and sales in excess of 10% of our annual consolidated revenues to two of our customers.

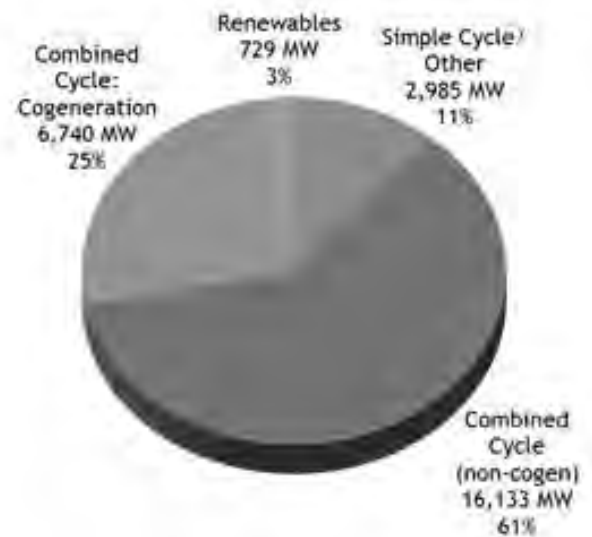
## DESCRIPTION OF OUR POWER PLANTS



**Geographic Diversity**



**Dispatch Technology**



## *Power Plants in Operation at December 31, 2015*

Subsequent to the completion of our purchase of Granite Ridge Energy Center on February 5, 2016, we own 84 power plants, including one under construction, with an aggregate generation capacity of 27,282 MW and 760 MW under construction.

### *Natural Gas-Fired Fleet*

Our natural gas-fired power plants primarily utilize two types of designs: 2,260 MW of simple-cycle combustion turbines and 23,568 MW of combined-cycle combustion turbines and a small portion from conventional natural gas/oil-fired boilers with steam turbines. Simple-cycle combustion turbines burn natural gas or fuel oil to spin an electric generator to produce power. A combined-cycle unit combusts fuel like a simple-cycle combustion turbine and the exhaust heat is captured by a heat recovery boiler to create steam which can then spin a steam turbine. Simple-cycle turbines are easier to maintain, but combined-cycle turbines operate with much higher efficiency. Each of our power plants currently in operation is capable of producing power for sale to a utility, another third-party end user, our retail customers or an intermediary such as a marketing company. At 16 of our power plants, we also produce thermal energy (primarily steam and chilled water), which can be sold to industrial and governmental users. These plants are called combined heat and power facilities.

Our Steam Adjusted Heat Rate for 2015 for the power plants we operate was 7,306 Btu/KWh which results in a power conversion efficiency of approximately 47%. The power conversion efficiency is a measure of how efficiently a fossil fuel power plant converts thermal energy to electrical energy. Our Steam Adjusted Heat Rate includes all fuel required to dispatch our power plants including “start-up” and “shut-down” fuel, as well as all non-steady state operations. Once our power plants achieve steady state operations, our combined-cycle power plants achieve an average power conversion efficiency of approximately 50%. Additionally, we also sell steam from our combined heat and power plants, which improves our power conversion efficiency in steady state operations from these power plants to an average of approximately 53%. Due to our modern combustion turbine fleet, our power conversion efficiency is significantly better than that of older technology natural gas-fired power plants and coal-fired power plants, which typically have power conversion efficiencies that range from 28% to 36%.

Our natural gas fleet is relatively young with a weighted average age, based upon MW capacities in operation, of approximately 15 years. Taken as a portfolio, our natural gas power plants are among the most efficient in converting natural gas to power and emit far fewer pollutants per MWh produced than most typical utility fleets. The age, scale, efficiency and cleanliness of our power plants is a unique profile in the wholesale power sector.

The majority of the combustion turbines in our fleet are one of four technologies: GE 7FA, GE LM6000, Siemens 501FD or Siemens V84.2 turbines. We maintain our fleet through a regular and rigorous maintenance program. As units reach certain operating targets, which are typically based upon service hours or number of starts, we perform the maintenance that is required for that unit at that stage in its life cycle. Our large fleet of similar technologies has enabled us to build significant technical and engineering experience with these units and minimize the number of replacement parts in inventory. We leverage this experience by performing much of our major maintenance ourselves with our outage services subsidiary.

### *Geothermal Fleet*

Our Geysers Assets are a 725 MW fleet of 14 operating power plants in northern California. Geothermal power is considered renewable energy because the steam harnessed to power our turbines is produced inside the Earth and does not require burning fuel. The steam is produced below the Earth’s surface from reservoirs of hot water, both naturally occurring and injected. The steam is piped directly from the underground production wells to the power plants and used to spin turbines to generate power. For the past 15 years on average, our Geysers Assets have reliably generated approximately six million MWh of renewable power per year. Unlike other renewable resources such as wind or sunlight, which depend on intermittent sources to generate power, making them less reliable, geothermal power provides a consistent source of energy as evidenced by our Geysers Assets’ availability of approximately 90% in 2015.

We inject water back into the steam reservoir, which extends the useful life of the resource and helps to maintain the output of our Geysers Assets. The water we inject comes from the condensate associated with the steam extracted to generate power, wells and creeks, as well as water purchase agreements for reclaimed water. We receive and inject an average of approximately 12 million gallons of reclaimed water per day into the geothermal steam reservoir at The Geysers where the water is naturally heated by the Earth, creating additional steam to fuel our Geysers Assets. Approximately 11 million gallons per day are received from the Santa Rosa Geysers Recharge Project, which we developed jointly with the City of Santa Rosa, and we receive, on average, approximately one million gallons a day from The Lake County Recharge Project from Lake County. As a result of these recharge projects, MWh production has been relatively constant. We expect that, as a result of the water injection program, the reservoir at our Geysers Assets will be able to supply economic quantities of steam for the foreseeable future.

We periodically review our geothermal studies to help us assess the economic life of our geothermal reserves. Our most recent geothermal reserve study was conducted in 2015. Our evaluation of our geothermal reserves, including our review of any applicable independent studies conducted, indicated that our Geysers Assets should continue to supply sufficient steam to generate positive cash flows at least through 2073. In reaching this conclusion, our evaluation, consistent with the due diligence study of 2015, assumes that defined “proved reserves” are those quantities of geothermal energy which, by analysis of geological and engineering data, can be estimated with reasonable certainty to be commercially recoverable, from a given date forward, from known reservoirs and under current economic conditions, operating methods and government regulations.

We lease the geothermal steam fields from which we extract steam for our Geysers Assets. We have leasehold mineral interests in 107 leases comprising approximately 29,000 acres of federal, state and private geothermal resource lands in The Geysers region of northern California. Our leases cover one contiguous area of property that comprises approximately 45 square miles in the northwest corner of Sonoma County and southeast corner of Lake County. The approximate breakout by volume of steam removed under the above leases for the year ended 2015 is:

- 27% related to leases with the federal government via the Office of Natural Resources Revenue (formerly, the Minerals Management Service),
- 30% related to leases with the California State Lands Commission, and
- 43% related to leases with private landowners/leaseholders.

In general, our geothermal leases grant us the exclusive right to drill for, produce and sell geothermal resources from these properties and the right to use the surface for all related purposes. Each lease requires the payment of annual rent until commercial quantities of geothermal resources are established. After such time, the leases require the payment of minimum advance royalties or other payments until production commences, at which time production royalties are payable on a monthly basis from 10 to 31 days (depending upon the lease terms) following the close of the production month. Such royalties and other payments are payable to landowners, state and federal agencies and others, and vary widely as to the particular lease. In general, royalties payable are calculated based upon a percentage of total gross revenue received by us associated with our geothermal leases. Each lease’s royalty calculation is based upon its percentage of revenue as calculated by its steam generated relative to the total steam generated by our Geysers Assets as a whole.

Our geothermal leases are generally for initial terms varying from five to 20 years and for so long as geothermal resources are produced and sold. A few of our geothermal leases were signed in excess of 30 years ago. Our federal leases are, in general, for an initial 10-year period with renewal clauses for an additional 40 years for a maximum of 50 years. The 50-year term expires in 2024 for the majority of our federal leases. However, our federal leases allow for a preferential right to renewal for a second 40-year term on such terms and conditions as the lessor deems appropriate if, at the end of the initial 40-year term, geothermal steam is being produced or utilized in commercial quantities. The majority of our other leases run through the economic life of our Geysers Assets and provide for renewals so long as geothermal resources are being produced or utilized, or are capable of being produced or utilized, in commercial quantities from the leased land or from land unitized with the leased land. Although we believe that we will be able to renew our leases through the economic life of our Geysers Assets on terms that are acceptable to us, it is possible that certain of our leases may not be renewed, or may be renewable only on less favorable terms.

Five of our 14 geothermal power plants were damaged by a wildfire in September 2015; however, once repairs are completed, we expect generation capacity at our Geyser Assets to be restored to pre-fire levels.

In addition, we hold 40 geothermal leases comprising approximately 43,840 acres of federal geothermal resource lands in the Glass Mountain area in northern California, which is separate from The Geysers region. Four test production wells were drilled prior to our acquisition of these leases and we have drilled one test well since their acquisition, which produced commercial quantities of steam during flow tests. However, the properties subject to these leases have not been developed and there can be no assurance that these leases will ultimately be developed.

#### *Other Power Generation Technologies*

Across the fleet, we also have a variety of older, less efficient technologies including approximately 725 MW of capacity from a power plant which has conventional steam turbine technology. We also have approximately 4 MW of capacity from solar power generation technology at our Vineland Solar Energy Center in New Jersey.



**Table of Operating Power Plants and Projects Under Construction and Advanced Development**

Set forth below is certain information regarding our operating power plants and projects under construction and advanced development at December 31, 2015 (excludes our acquisition of the 695 MW Granite Ridge Energy Center, which closed on February 5, 2016).

SEGMENT / Power Plant	NERC Region	U.S. State or Canadian Province	Technology	Calpine Interest Percentage	Calpine Net Interest Baseload (MW) <sup>(1)(3)</sup>	Calpine Net Interest With Peaking (MW) <sup>(2)(3)</sup>	2015 Total MWh Generated <sup>(4)</sup>
<b>WEST</b>							
<b>Geothermal</b>							
McCabe #5 & #6 .....	WECC	CA	Renewable	100%	85	85	733,817
Ridge Line #7 & #8 .....	WECC	CA	Renewable	100%	78	78	647,824
Calistoga .....	WECC	CA	Renewable	100%	66	66	469,987
Eagle Rock .....	WECC	CA	Renewable	100%	64	64	588,334
Big Geysers .....	WECC	CA	Renewable	100%	60	60	446,403
Quicksilver <sup>(5)</sup> .....	WECC	CA	Renewable	100%	53	53	265,947
Cobb Creek .....	WECC	CA	Renewable	100%	51	51	416,738
Lake View .....	WECC	CA	Renewable	100%	49	49	478,348
Socrates <sup>(5)</sup> .....	WECC	CA	Renewable	100%	49	49	283,432
Sulphur Springs .....	WECC	CA	Renewable	100%	47	47	450,791
Grant <sup>(5)</sup> .....	WECC	CA	Renewable	100%	41	41	219,535
Sonoma <sup>(5)</sup> .....	WECC	CA	Renewable	100%	37	37	270,290
West Ford Flat <sup>(5)</sup> .....	WECC	CA	Renewable	100%	27	27	137,667
Aidlin .....	WECC	CA	Renewable	100%	18	18	132,136
<b>Natural Gas-Fired</b>							
Delta Energy Center .....	WECC	CA	Combined Cycle	100%	835	857	4,636,426
Pastoria Energy Center .....	WECC	CA	Combined Cycle	100%	770	749	4,784,605
Hermiston Power Project .....	WECC	OR	Combined Cycle	100%	566	635	4,083,146
Otay Mesa Energy Center .....	WECC	CA	Combined Cycle	100%	513	608	3,622,896
Metcalf Energy Center .....	WECC	CA	Combined Cycle	100%	564	605	3,164,916
Sutter Energy Center <sup>(6)</sup> .....	WECC	CA	Combined Cycle	100%	542	578	1,197,608
Los Medanos Energy Center .....	WECC	CA	Cogen	100%	518	572	2,603,601
South Point Energy Center <sup>(7)</sup> .....	WECC	AZ	Combined Cycle	100%	520	530	1,750,660
Russell City Energy Center .....	WECC	CA	Combined Cycle	75%	429	464	2,167,563
Los Esteros Critical Energy Facility....	WECC	CA	Combined Cycle	100%	243	309	350,672
Gilroy Energy Center .....	WECC	CA	Simple Cycle	100%	—	141	39,140
Gilroy Cogeneration Plant .....	WECC	CA	Cogen	100%	109	130	138,225
King City Cogeneration Plant .....	WECC	CA	Cogen	100%	120	120	440,336
Wolfskill Energy Center .....	WECC	CA	Simple Cycle	100%	—	48	26,280
Yuba City Energy Center .....	WECC	CA	Simple Cycle	100%	—	47	25,291
Feather River Energy Center .....	WECC	CA	Simple Cycle	100%	—	47	26,649
Creed Energy Center .....	WECC	CA	Simple Cycle	100%	—	47	12,406
Lambie Energy Center .....	WECC	CA	Simple Cycle	100%	—	47	11,188
Goose Haven Energy Center .....	WECC	CA	Simple Cycle	100%	—	47	11,351
Riverview Energy Center .....	WECC	CA	Simple Cycle	100%	—	47	22,411
King City Peaking Energy Center .....	WECC	CA	Simple Cycle	100%	—	44	6,998
Agnews Power Plant .....	WECC	CA	Combined Cycle	100%	28	28	31,948
Subtotal .....					6,482	7,425	34,695,565

SEGMENT / Power Plant	NERC Region	U.S. State or Canadian Province	Technology	Calpine Interest Percentage	Calpine Net Interest Baseload (MW) <sup>(1)(3)</sup>	Calpine Net Interest With Peaking (MW) <sup>(2)(3)</sup>	2015 Total MWh Generated <sup>(4)</sup>
<b>TEXAS</b>							
Deer Park Energy Center .....	TRE	TX	Cogen	100%	1,103	1,204	6,997,603
Guadalupe Energy Center .....	TRE	TX	Combined Cycle	100%	1,009	1,000	5,986,946
Baytown Energy Center .....	TRE	TX	Cogen	100%	782	842	3,805,707
Channel Energy Center .....	TRE	TX	Cogen	100%	723	808	4,734,785
Pasadena Power Plant <sup>(8)</sup> .....	TRE	TX	Cogen/Combined Cycle	100%	763	781	4,751,419
Bosque Energy Center .....	TRE	TX	Combined Cycle	100%	740	762	4,675,194
Freestone Energy Center .....	TRE	TX	Combined Cycle	75%	779	746	4,299,772
Magic Valley Generating Station .....	TRE	TX	Combined Cycle	100%	682	712	3,238,466
Brazos Valley Power Plant .....	TRE	TX	Combined Cycle	100%	523	609	3,393,599
Corpus Christi Energy Center .....	TRE	TX	Cogen	100%	426	500	2,355,305
Texas City Power Plant .....	TRE	TX	Cogen	100%	400	453	960,200
Clear Lake Power Plant <sup>(9)</sup> .....	TRE	TX	Cogen	100%	344	400	458,386
Hidalgo Energy Center .....	TRE	TX	Combined Cycle	78.5%	392	374	2,215,602
Freeport Energy Center <sup>(10)</sup> .....	TRE	TX	Cogen	100%	210	236	1,503,967
Subtotal .....					8,876	9,427	49,376,951
<b>EAST</b>							
Bethlehem Energy Center .....	RFC	PA	Combined Cycle	100%	1,047	1,130	5,327,297
Hay Road Energy Center .....	RFC	DE	Combined Cycle	100%	1,039	1,130	4,236,880
Morgan Energy Center .....	SERC	AL	Cogen	100%	720	807	4,986,537
Fore River Energy Center .....	NPCC	MA	Combined Cycle	100%	750	731	3,801,372
Edge Moor Energy Center .....	RFC	DE	Steam Cycle	100%	—	725	591,150
Osprey Energy Center <sup>(11)</sup> .....	FRCC	FL	Combined Cycle	100%	537	599	2,058,660
York Energy Center .....	RFC	PA	Combined Cycle	100%	519	565	1,976,923
Westbrook Energy Center .....	NPCC	ME	Combined Cycle	100%	552	552	1,847,954
Greenfield Energy Centre <sup>(12)</sup> .....	NPCC	ON	Combined Cycle	50%	422	519	1,105,915
RockGen Energy Center .....	MRO	WI	Simple Cycle	100%	—	503	142,682
Zion Energy Center .....	RFC	IL	Simple Cycle	100%	—	503	132,434
Mankato Power Plant .....	MRO	MN	Combined Cycle	100%	280	375	460,338
Garrison Energy Center .....	RFC	DE	Combined Cycle	100%	273	309	527,798
Pine Bluff Energy Center .....	SERC	AR	Cogen	100%	184	215	1,308,713
Cumberland Energy Center .....	RFC	NJ	Simple Cycle	100%	—	191	106,107
Kennedy International Airport Power Plant .....	NPCC	NY	Cogen	100%	110	121	713,225
Auburndale Peaking Energy Center .....	FRCC	FL	Simple Cycle	100%	—	117	49,643
Sherman Avenue Energy Center .....	RFC	NJ	Simple Cycle	100%	—	92	37,385
Bethpage Energy Center 3 .....	NPCC	NY	Combined Cycle	100%	60	80	331,488
Carl's Corner Energy Center .....	RFC	NJ	Simple Cycle	100%	—	73	15,300
Mickleton Energy Center .....	RFC	NJ	Simple Cycle	100%	—	67	3,277
Bethpage Power Plant .....	NPCC	NY	Combined Cycle	100%	55	56	323,968
Christiana Energy Center .....	RFC	DE	Simple Cycle	100%	—	53	1,084
Bethpage Peaker .....	NPCC	NY	Simple Cycle	100%	—	48	168,412
Stony Brook Power Plant .....	NPCC	NY	Cogen	100%	45	47	277,882
Tasley Energy Center .....	RFC	VA	Simple Cycle	100%	—	33	2,433
Whitby Cogeneration <sup>(13)</sup> .....	NPCC	ON	Cogen	50%	25	25	204,284
Delaware City Energy Center .....	RFC	DE	Simple Cycle	100%	—	23	90
West Energy Center .....	RFC	DE	Simple Cycle	100%	—	20	104

SEGMENT / Power Plant	NERC Region	U.S. State or Canadian Province	Technology	Calpine Interest Percentage	Calpine Net Interest Baseload (MW) <sup>(1)(3)</sup>	Calpine Net Interest With Peaking (MW) <sup>(2)(3)</sup>	2015 Total MWh Generated <sup>(4)</sup>
Bayview Energy Center.....	RFC	VA	Simple Cycle	100%	—	12	4,592
Crisfield Energy Center.....	RFC	MD	Simple Cycle	100%	—	10	1,542
Vineland Solar Energy Center.....	RFC	NJ	Renewable	100%	—	4	5,400
Subtotal.....					6,618	9,735	30,750,869
<b>Total operating power plants.....</b>	<b>82</b>				<b>21,976</b>	<b>26,587</b>	<b>114,823,385</b>
<b>Power plants retired or returned to owner during 2015</b>							
Greenleaf 1 Power Plant.....	WECC	CA	Combined Cycle	100%	n/a	n/a	18,720
Greenleaf 2 Power Plant.....	WECC	CA	Cogen	100%	n/a	n/a	104,210
Middle Energy Center.....	RFC	NJ	Simple Cycle	100%	n/a	n/a	85
Missouri Avenue Energy Center.....	RFC	NJ	Simple Cycle	100%	n/a	n/a	209
Cedar Energy Center.....	RFC	NJ	Simple Cycle	100%	n/a	n/a	26
Bear Canyon.....	WECC	CA	Renewable	100%	n/a	n/a	17,314
Subtotal.....							<b>140,564</b>
<b>Total operating, retired and returned to owner power plants.....</b>							<b>114,963,949</b>
<b>Projects Under Construction and Advanced Development</b>							
<b>Projects Under Construction</b>							
York 2 Energy Center <sup>(14)</sup> .....	RFC	PA	Combined Cycle	100%	668	760	n/a
<b>Projects Under Advanced Development</b>							
Guadalupe Peaking Energy Center	TRE	TX	Combined Cycle	100%	—	418	n/a
Mankato Power Plant Expansion ..	MRO	MN	Combined Cycle	100%	280	345	n/a
<b>Total operating power plants and projects.....</b>					<b>22,924</b>	<b>28,110</b>	

- (1) Natural gas-fired fleet capacities are generally derived on as-built as-designed outputs, including upgrades, based on site specific annual average temperatures and average process steam flows for cogeneration power plants, as applicable. Geothermal capacities are derived from historical generation output and steam reservoir modeling under average ambient conditions (temperatures and rainfall).
- (2) Natural gas-fired fleet peaking capacities are primarily derived on as-built as-designed peaking outputs based on site specific average summer temperatures and include power enhancement features such as heat recovery steam generator duct-firing, gas turbine power augmentation, and/or other power augmentation features. For certain power plants with definitive contracts, capacities at contract conditions have been included. Oil-fired capacities reflect capacity test results.
- (3) These outputs do not factor in the typical MW loss and recovery profiles over time, which natural gas-fired turbine power plants display associated with their planned major maintenance schedules.
- (4) MWh generation is shown here as our net operating interest.
- (5) These geothermal power plants were impacted by a wildfire in September 2015.
- (6) We intend to suspend operations at our Sutter Energy Center for 2016 to assess the future of the facility.
- (7) South Point Unit 2 experienced a combustion turbine outage in the Fall of 2015 and we are currently evaluating the timing of repairs.
- (8) Pasadena is comprised of 260 MW of cogen technology and 521 MW of combined cycle (non-cogen) technology.
- (9) We suspended operations on one of the units at our Clear Lake Power Plant which reduced the baseload and peaking operating capacities by 102 MW and 92 MW, respectively. However, this unit can be restored at our discretion based on market conditions.
- (10) Freeport Energy Center is owned by Calpine; however, it is contracted and operated by The Dow Chemical Company.
- (11) We have entered into an asset sale agreement with Duke Energy Florida, Inc. for the sale of Osprey Energy Center in January 2017.
- (12) Calpine holds a 50% partnership interest in Greenfield LP through its subsidiaries; however, it is operated by a third party.

- (13) Calpine holds a 50% partnership interest in Whitby Cogeneration through its subsidiaries; however, it is operated by Atlantic Packaging Products Ltd.
- (14) PJM has completed the interconnection study process for an additional 68 MW of planned capacity at the York 2 Energy Center and this incremental capacity cleared the 2018/2019 base residual auction.

We provide operations and maintenance services for all but three of the power plants in which we have an interest. Such services include the operation of power plants, geothermal steam fields, wells and well pumps and natural gas pipelines. We also supervise maintenance, materials purchasing and inventory control, manage cash flow, train staff and prepare operations and maintenance manuals for each power plant that we operate. As a power plant develops an operating history, we analyze its operation and may modify or upgrade equipment, or adjust operating procedures or maintenance measures to enhance the power plant's reliability or profitability. Although we do not operate the Freeport Energy Center, our outage services subsidiary performs all major maintenance services for this plant under a contract with The Dow Chemical Company through April 2032.

Certain power plants in which we have an interest have been financed primarily with project financing that is structured to be serviced out of the cash flows derived from the sale of power (and, if applicable, thermal energy and capacity) produced by such power plants and generally provide that the obligations to pay interest and principal on the loans are secured solely by the capital stock or partnership interests, physical assets, contracts and/or cash flows attributable to the entities that own the power plants. The lenders under these project financings generally have no recourse for repayment against us or any of our assets or the assets of any other entity other than foreclosure on pledges of stock or partnership interests and the assets attributable to the entities that own the power plants. However, defaults under some project financings may result in cross-defaults to certain of our other debt and debt instruments, including our First Lien Notes, First Lien Term Loans and Corporate Revolving Facility. Acceleration of the maturity of a project financing following a default may also result in a cross-acceleration of such other debt.

Substantially all of the power plants in which we have an interest are located on sites which we either own or lease on a long-term basis.

## EMISSIONS AND OUR ENVIRONMENTAL PROFILE

Our environmental record has been widely recognized. We were an EPA Climate Leaders Partner with a stated goal to reduce GHG emissions, and we became the first power producer to earn the distinction of Climate Action Leader™. In 2014, our emissions of GHG amounted to approximately 45 million tons.

### *Natural Gas-Fired Generation*

Our natural gas-fired, primarily combined-cycle fleet consumes significantly less fuel to generate power than conventional boiler/steam turbine power plants and emits fewer air pollutants per MWh of power produced as compared to coal-fired or oil-fired power plants. All of our power plants have air emissions controls and most have selective catalytic reduction to further reduce emissions of nitrogen oxides, a precursor of atmospheric ozone and acid rain. In addition, we have implemented a program of proprietary operating procedures to reduce natural gas consumption and further lower air pollutant emissions per MWh of power generated. The table below summarizes approximate air pollutant emission rates from our natural gas-fired, combined-cycle power plants compared to the average emission rates from U.S. coal-, oil- and natural gas-fired power plants as a group, based on the most recent statistics available to us.

Air Pollutants	Air Pollutant Emission Rates — Pounds of Pollutant Emitted Per MWh of Power Generated		
	Average U.S. Coal-, Oil-, and Natural Gas-Fired Power Plant <sup>(1)</sup>	Calpine Natural Gas-Fired, Combined-Cycle Power Plant <sup>(2)</sup>	Advantage Compared to Average U.S. Coal-, Oil-, and Natural Gas-Fired Power Plant
<b>Nitrogen Oxides, NOx</b> .....	1.77	0.124	93.0%
Acid rain, smog and fine particulate formation			
<b>Sulfur Dioxide, SO<sub>2</sub></b> .....	2.93	0.0053	99.8%
Acid rain and fine particulate formation			
<b>Mercury Compounds<sup>(3)</sup></b> .....	0.00002	—	100%
Neurotoxin			
<b>Carbon Dioxide, CO<sub>2</sub></b> .....	1,761	860	51.2%
Principal GHG—contributor to climate change			

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- (1) The average U.S. coal-, oil- and natural gas-fired power plants' emission rates were obtained from the U.S. Department of Energy's Electric Power Annual Report for 2013. Emission rates are based on 2013 emissions and net generation. The U.S. Department of Energy has not yet released 2014 information.
  - (2) Our natural gas-fired, combined-cycle power plant estimated emission rates are based on our 2013 emissions and power generation data from our natural gas-fired, combined-cycle power plants (excluding combined heat power plants) as measured under the EPA reporting requirements.
  - (3) The U.S. coal-, oil- and natural gas-fired power plant air emissions of mercury compounds were obtained from the EPA Toxics Release Inventory for 2013. Emission rates are based on 2013 emissions and net generation from U.S. Department of Energy's Electric Power Annual Report for 2013.

### ***Geothermal Generation***

Our 725 MW fleet of geothermal turbine-based power plants utilizes a natural, renewable energy source, steam from the Earth's interior, to generate power. Since these power plants do not burn fossil fuel, they are able to produce power with negligible CO<sub>2</sub> (the principal GHG), NO<sub>x</sub> and SO<sub>2</sub> emissions. Compared to the average U.S. coal-, oil- and natural gas-fired power plant, our Geysers Assets emit 99.9% less NO<sub>x</sub>, 100% less SO<sub>2</sub> and 97.2% less CO<sub>2</sub>. There are 16 active geothermal power plants located in The Geysers region of northern California. We own and operate 14 of them. We recognize the importance of our Geysers Assets and we are committed to extending this renewable geothermal resource through the addition of new steam wells and wastewater recharge projects where clean, reclaimed water from local municipalities is recycled into the geothermal resource where it is converted by the Earth's heat into steam for power production.

### ***Water Conservation and Reclamation***

We have also invested substantially in technologies and systems that reduce the impact of our operations on water as a natural resource:

- We receive and inject an average of approximately 12 million gallons of reclaimed water per day into the geothermal steam reservoir at The Geysers where the water is naturally heated by the Earth, creating additional steam to fuel our Geysers Assets. Approximately 11 million gallons per day are received from the Santa Rosa Geysers Recharge Project, which we developed jointly with the City of Santa Rosa, and we receive, on average, approximately one million gallons a day from The Lake County Recharge Project from Lake County.
- In our combined-cycle power plants, we use mechanical draft cooling towers, which use up to 90% less water than conventional once-through cooling systems.
- Three of our power plants (Sutter Energy Center, Otay Mesa Energy Center and Fore River Energy Center) employ air cooled condensers for cooling, consuming virtually no water for cooling.
- In 12 of our operating natural gas-fired power plants equipped with cooling towers, we reuse treated water from municipal treatment systems for cooling. By reusing water in these cooling towers, we avoid the usage of as much as 36 million gallons per day of valuable surface and/or groundwater for cooling.

## **GOVERNMENTAL AND REGULATORY MATTERS**

We are subject to complex and stringent energy, environmental and other laws and regulations at the federal, state and local levels as well as within the RTO and ISO markets in which we participate in connection with the development, ownership and operation of our power plants. Federal and state legislative and regulatory actions continue to change how our business is regulated.

Some of the more significant governmental and regulatory matters that affect our business are discussed below.

### **Environmental Matters**

#### ***Federal Air Emissions Regulations***

##### ***CAA***

The CAA provides for the regulation of air quality and air emissions, largely through state implementation of federal requirements. We believe that all of our operating power plants comply with existing federal and state performance standards mandated under the CAA. In addition to regulation of air emissions at the federal level, a number of states in which we do business

implement regulations that go beyond federal environmental requirements. We continue to monitor and actively participate in federal and state initiatives where we anticipate an impact on our business.

The CAA requires the EPA to regulate emissions of pollutants considered harmful to public health and the environment. The EPA has set NAAQS for six “criteria” pollutants: carbon monoxide, lead, NO<sub>2</sub>, particulate matter, ozone and SO<sub>2</sub>. In addition, the CAA regulates a large number of air pollutants that are known to cause or may reasonably be anticipated to cause adverse effects to human health or adverse environmental effects, known as hazardous air pollutants (“HAPs”). The EPA is required to issue technology-based national emissions standards for hazardous air pollutants (“NESHAPs”) to limit the release of specified HAPs from specific industrial sectors. The EPA also regulates emissions of certain pollutants that affect visibility in national parks and wilderness areas (“Regional Haze”). Finally, the EPA has begun regulating GHG emissions from various industries, including the power sector.

CAA regulations primarily impact higher-emitting units in the national power generating fleet. Our commitment to environmental stewardship is reflected in our history of investing in low-emitting power plant technologies. As a result, these regulations generally do not have a meaningful, direct adverse impact on our generating fleet, although they may impose significant costs on the power industry overall. As a result, we believe that well-founded regulations protecting health and the environment could benefit our competitive position by better recognizing the value of our investments in clean power generation technology.

#### *NAAQS — Ozone*

As part of its ongoing CAA obligation to periodically review NAAQS to ensure that air quality is protective of human health and the environment, on October 1, 2015, the EPA set a new standard for ground-level of ozone of 70 parts per billion, down from the standard set in 2008 of 75 parts per billion. This is significant to the power sector because ground-level ozone is a product of complex chemical reactions contributed to by nitrogen oxides, or NO<sub>x</sub>, which are one of the primary emissions of concern from power plants.

Air quality in the Houston area, where seven of our power plants are located, has improved over the last two decades. As a result, the Houston area was determined by the EPA to be attaining the 1-hour ozone standard, effective November 19, 2015, and the 1997 8-hour ozone standard, effective January 29, 2016. Nevertheless, the Houston area remains in nonattainment relative to the 2008 ozone standard. The area’s status has not yet been determined for the 2015 ozone standard, but is likely to be in nonattainment as well, which could lead to further, more stringent regulation of NO<sub>x</sub> emissions from mobile sources and a number of industry sources, particularly the power industry.

Pursuant to authority granted under the CAA, the TCEQ adopted regulations to attain the earlier NAAQS for ozone including the establishment of a Cap-and-Trade program for NO<sub>x</sub> emitted by power plants in the Houston-Galveston-Brazoria ozone nonattainment area. We own and operate seven power plants that participate in this program, all of which received free NO<sub>x</sub> allowances based on historical operating profiles. At this time, our Houston-area power plants have sufficient NO<sub>x</sub> allowances to meet forecasted obligations under the program. Due to the more stringent ozone standard promulgated in 2015, allowable NO<sub>x</sub> emissions under this program could be reduced at some point in the future, which could cause us to incur additional compliance costs. However, we cannot estimate such costs until such program changes are proposed and finalized.

New Jersey’s High Electric Demand Day (“HEDD”) Rule limits NO<sub>x</sub> emissions from turbines and boilers. Beginning in 2015, Phase 2 of the HEDD Rule required further investments in emissions controls on some of our peaking power plants in the state and retirement of others for which investments were not economic. Specifically, we retired our 34 MW Cedar Energy Center, 60 MW Missouri Avenue Energy Center and 77 MW Middle Energy Center in 2015, and we installed emissions controls equipment at our 73 MW Carll’s Corner Energy Center and 67 MW Mickleton Energy Center. The implementation of the HEDD rule, and the method of compliance described above did not have a material impact on our financial condition, results of operations or cash flows.

#### *Mercury and Air Toxics Standards*

On February 16, 2012, the EPA promulgated the NESHAP from Coal- and Oil-fired Electric Utility Steam Generating Units and Standards of Performance for Fossil-Fuel-Fired Electric Utility, Industrial-Commercial-Institutional, and Small Industrial-Commercial-Institutional Steam Generating Units, otherwise known as MATS. MATS will reduce emissions of all hazardous air pollutants emitted by coal- and oil-fired electric generating units, including mercury (Hg), arsenic (As), chromium (Cr), nickel (Ni) and acid gases.

The EPA estimates there are approximately 1,400 units affected by MATS, consisting of approximately 1,100 existing coal-fired units and 300 oil-fired units at approximately 600 power plants. MATS required existing coal-fired units without emissions controls to retire or install controls on acid gases, mercury and particulate matter emissions by April 16, 2015. State enforcement authorities also have discretion under the CAA to provide an additional year for technology installation to comply

with MATS, which many sources have successfully requested. Further, the EPA may provide, in limited circumstances due to delays in the installation of controls, an additional year extension for MATS compliance where necessary to maintain electric system reliability. Very few of these “second year” extensions have been issued. None of our facilities are subject to MATS.

MATS has been heavily litigated since its promulgation in 2012, and has been argued multiple times in the D.C. Circuit and the U.S. Supreme Court. Most recently, on June 29, 2015, the U.S. Supreme Court reversed the decision of the D.C. Circuit and remanded the case for further action. On December 15, 2015, the D.C. Circuit ruled that MATS will remain in place while the EPA corrects defects made in the rulemaking process; thus, power plants must continue to comply with MATS. Many of the announced retirements and emissions control installations undertaken to comply with MATS have already occurred.

#### *Multi-Pollutant Programs — CAIR and CSAPR*

Pursuant to authority granted under the CAA, the EPA promulgated CAIR regulations in March 2005, applicable to 28 eastern states and the District of Columbia, to facilitate attainment of its ozone and fine particulates NAAQS issued in 1997. CAIR’s goal was to reduce SO<sub>2</sub> emissions in these states by over 70%, and NO<sub>x</sub> emissions by over 60% from 2003 levels by 2015. CAIR established annual Cap-and-Trade programs for SO<sub>2</sub> and NO<sub>x</sub> as well as a seasonal program for NO<sub>x</sub>. On July 11, 2008, the D.C. Circuit invalidated CAIR, but ultimately allowed CAIR to take effect and continue to apply while the EPA designed a replacement rule. CAIR was in effect from January 1, 2009 through December 31, 2014.

On July 6, 2011, the EPA finalized CSAPR as the replacement program for CAIR. CSAPR requires a total of 28 primarily eastern states to reduce annual SO<sub>2</sub> emissions, annual NO<sub>x</sub> emissions and/or ozone seasonal NO<sub>x</sub> emissions to assist in attaining three NAAQS: the 1997 annual PM<sub>2.5</sub> NAAQS, the 1997 8-hour ozone NAAQS, and the 2006 24-hour PM<sub>2.5</sub> NAAQS. The reduction requirements in CSAPR are similar in magnitude to those in CAIR. CSAPR has been in litigation since before its original implementation, with the rule being declared invalid by the D.C. Circuit and stayed while appeals to the U.S. Supreme Court were heard.

After extended litigation over several years, CSAPR became effective on January 1, 2015 as originally proposed, but with delayed compliance timelines. The D.C. Circuit heard oral arguments regarding additional remaining legal issues on February 25, 2015. On July 28, 2015, the D.C. Circuit rejected several of the broader challenges to CSAPR, and also held that some portions of CSAPR were invalid, remanding those portions of the rule to the EPA and leaving the rules in place while the EPA crafts a remedy. The court did not set a timeline for the EPA to address the invalid provisions. At this time, the ultimate outcome of this case on remand cannot be determined. However, CSAPR took effect on January 1, 2015 and remains in effect until further action by the D.C. Circuit. On December 3, 2015, the EPA published a proposal to update CSAPR budgets for NO<sub>x</sub> during the ozone season in order to address the D.C. Circuit’s remand and also to support the 2008 ozone standard. These new budgets reflect a 37% total reduction in NO<sub>x</sub> from 2014 emissions and are proposed to take effect in 2017. These revised budgets are not expected to significantly affect our fleet of power plants.

#### *Regional Haze*

The EPA first issued the Regional Haze rule in 1999, with a focus on emissions of SO<sub>2</sub>, NO<sub>x</sub>, and particulate matter, particularly PM<sub>2.5</sub>. Such emissions can affect visibility regionally. In the eastern U.S., regional NO<sub>x</sub> and SO<sub>2</sub> programs like CSAPR are considered in State Implementation Plans (“SIP”) to achieve much of the emission reductions required to reduce regional haze. However, SIPs are subject to EPA approval, and if not received, individual facilities may still be required to install additional controls under a Federal Implementation Plan (“FIP”). On January 4, 2016, the EPA finalized its rule partially disapproving Texas’ Regional Haze SIP and imposing a FIP that requires installation of SO<sub>2</sub> emission controls on 16 units at nine coal-fired power plants in Texas. The FIP will be effective until Texas replaces it with an approvable SIP. While this will not directly affect our fleet, it does have the potential to affect the power market in Texas because the affected facilities will either have to further reduce emissions or retire.

#### *GHG Emissions*

EPA’s regulation of GHG in response to the 2007 decision of the U.S. Supreme Court in *Massachusetts v. EPA* has been controversial and heavily litigated at every step of the regulatory process. Within the power industry, the EPA first proposed to regulate GHG emissions through the PSD and Title V programs, the two major permitting programs of the CAA.

These permitting rules were the subject of more than 60 petitions for review by industry and the states. The U.S. Supreme Court ultimately heard the case, and on June 23, 2014, rejected the PSD and Title V permitting rules in part but upheld the EPA’s authority to impose GHG limits on large new or modified sources if such sources were required to obtain permits for other pollutants. Our clean portfolio and additions thereto already meet the technology required by these rules. Therefore, we believe we are well-positioned to benefit from this regulatory development.

In January 2014, the EPA proposed New Source Performance Standards (“NSPS”) for GHG emissions from new power plants. In June 2014, the EPA proposed the Clean Power Plan which requires a reduction in GHG emissions from existing power plants of 30% from 2005 levels by 2030. In June 2014, the EPA also proposed GHG NSPS provisions for modified and reconstructed sources.

On October 23, 2015, the EPA published the final NSPS for GHG emissions from new, modified and reconstructed power plants and the Clean Power Plan. The final Clean Power Plan requires a reduction in GHG emissions from existing power plants of 32% from 2005 levels by 2030. The Clean Power Plan provides states flexibility in meeting the emission reduction requirements including adding renewable generation and increasing dispatch of natural gas-fired generation. The Clean Power Plan will first take effect in 2022 with more modest interim reduction requirements, which will increase to the final requirements by 2030. The Clean Power Plan is structured as a set of requirements for states to implement, with such state rulemakings required in the 2016-2018 time frame. At the same time, the EPA proposed a “Federal Plan,” which is a set of regulations the EPA will impose in the event the states do not act timely. Litigation challenging the Clean Power Plan has been filed by at least 25 states and a number of industry opponents. In addition to litigation challenging the rule on the merits, several motions for stay of the rule and for expedited consideration of the appeals were also filed. On January 21, 2016, the D.C. Circuit denied the motions for stay but agreed to the expedited consideration on the merits with oral arguments scheduled for June 2, 2016. The opponents then asked the U.S. Supreme Court to issue a stay of the Clean Power Plan. On February 9, 2016, the U.S. Supreme Court issued a stay of the Clean Power Plan until the D.C. Circuit issues a ruling on the merits and through final determination in any further appeal to the U.S. Supreme Court from the D.C. Circuit decision.

Overall, we support the Clean Power Plan and believe we are well positioned to comply with its provisions. We expect the Clean Power Plan to be beneficial to Calpine.

Several states and regional organizations have developed state-specific or regional initiatives to reduce GHG emissions through mandatory programs. The most advanced programs include California’s suite of GHG policies promulgated pursuant to AB 32, including its Cap-and-Trade program, and RGGI in the Northeast. The evolution of these programs could have a material impact on our business.

In both of these programs, a cap is established defining the maximum allowable emissions of GHGs emitted by sources subject to the program. Affected sources are required to hold one allowance for each ton of CO<sub>2</sub> emitted (and, in the case of California’s program, other GHGs) during the applicable compliance period. Both programs also contain provisions for the use of qualified offsets in lieu of allowances. Allowances are distributed through auctions or through allocations to affected companies. In addition, there are functional secondary markets for allowances. We obtain allowances in a variety of ways, including participation in auctions, as part of PPAs, and through bilateral or exchange transactions.

#### *NESHAP*

On January 30, 2013, the EPA finalized amendments to the NESHAP for Reciprocating Internal Combustion Engines (“RICE”). The final rule created exemptions from otherwise applicable air emission requirements for uncontrolled “emergency” diesel-fired backup generators to operate for up to 100 hours per year for “emergency demand response” (the “100-Hour Rule”) and up to 50 hours per year in certain non-emergency situations as part of a financial arrangement with another entity (the “50-Hour Rule”).

On May 1, 2015, the D.C. Circuit vacated the RICE NESHAP 100-Hour Rule and further modified its original ruling on July 21, 2015. The EPA sought a stay of the mandate until May 1, 2016, which was granted by the D.C. Circuit on August 18, 2015. Accordingly, the 100-Hour Rule remains in effect until May 1, 2016. On September 23, 2015, at the request of the EPA, the D.C. Circuit remanded the 50-Hour rule without vacatur; therefore, the 50-Hour rule remains in effect while the EPA revises the rules to address concerns raised in the litigation. At this time we cannot predict the ultimate outcome of this court case or the EPA rulemaking.

#### *Fees on Permissible Emissions*

Section 185 of the CAA requires major stationary sources of NOX and VOC, such as power plants and refineries, in areas that fail to attain the NAAQS for ozone by the attainment date to pay a fee to the state or, if the state fails to collect the fee, the EPA. The fee is set in the CAA at \$5,000 per ton of NOX or VOC (adjusted for inflation or approximately \$9,000 per ton in 2011) and is payable on emissions that exceed 80% of each individual power plant’s baseline emissions, which are established in the year before the attainment date; however, the EPA has provided guidance for the calculation of alternative baselines. The fee will remain in effect until the designated area achieves attainment. We operate one power plant in California that is located within a designated nonattainment area subject to Section 185. The relevant agency issued a regulation in 2012 to address Section 185 fee collection that exempts our facility from the obligation to pay such fees.



## ***State Air Emissions Regulations***

### ***California: GHG - Cap-and-Trade Regulation***

California's AB 32 requires the state to reduce statewide GHG emissions to 1990 levels by 2020. To meet this benchmark, the CARB has promulgated a number of regulations, including the Cap-and-Trade Regulation and Mandatory Reporting Rule, which took effect on January 1, 2012. These regulations have since been amended by the CARB several times.

Under the Cap-and-Trade Regulation, the first compliance period for covered entities like us began on January 1, 2013 and ended on December 31, 2014. The second and third compliance periods, wherein the program applies to a broader scope of entities, including transportation fuels and natural gas distribution, run through the end of 2017 and 2020, respectively. Covered entities must surrender compliance instruments, which include both allowances and offset credits, in an amount equivalent to their GHG emissions.

On January 1, 2014, the California Cap-and-Trade market was officially linked to the GHG Cap-and-Trade market in Quebec. The first joint GHG allowance auction occurred on November 25, 2014. Joint auctions of allowances issued by both jurisdictions, which can be used interchangeably, are held quarterly.

On May 22, 2014, the CARB approved its first update to the Climate Change Scoping Plan pursuant to AB 32. The updated scoping plan states that California is on track to meet its 2020 emissions target and makes recommendations for how the state can achieve the goal established by a 2005 executive order of reducing statewide GHG emissions to 80% below 1990 levels by 2050, including recommending the establishment of a mid-term emissions target for 2030. On April 29, 2015, California Governor Jerry Brown issued an executive order that establishes a new interim GHG reduction target of 40% below 1990 levels by 2030 and orders the CARB to update the Climate Change Scoping Plan to express the 2030 target in tons of GHG emissions.

Legislation that would enact both the 2030 and 2050 goals into law, known as Senate Bill ("SB") 32, failed to pass in the first year of the two-year legislative session, but is expected to be reconsidered by the California Legislature in 2016. Although SB 32 has not yet been enacted into law, another bill, SB 350, which was enacted into law in 2015, requires the CPUC to adopt a process for each load-serving entity to file an integrated resource plan to ensure they meet greenhouse gas emissions reduction targets established by the CARB, in coordination with the CPUC and the California Energy Commission, for the electricity sector and each load-serving entity, which reflect the electricity sector's percentage in achieving the economy-wide greenhouse gas emissions reductions of 40% from 1990 levels by 2030. At this time, the CARB is considering how to implement this requirement and whether the law requires it to set reduction targets for individual load-serving entities.

In April 2015, the Canadian province of Ontario announced that it would develop a Cap-and-Trade program with the aim of joining the linked California-Quebec market. Proposed regulations are expected in 2016. In December 2015, the province of Manitoba announced its intent to join the California-Quebec market. The California governor will need to make findings regarding the equivalence and enforceability of Ontario and Manitoba's GHG emission reduction programs, and the CARB would need to adopt an amendment to the Cap-and-Trade Regulation. The governor of New York also has proposed linking RGGI, a carbon market operating in several Northeastern states, with the California program.

Overall, we support AB 32 and expect the net impact of the Cap-and-Trade Regulation to be beneficial to Calpine. We also believe we are well positioned to comply with the Cap-and-Trade Regulation.

### ***Northeast GHG Regulation: RGGI***

Nine states in the Northeast participate in RGGI, a Cap-and-Trade program, which affects our power plants in Maine, Massachusetts, New Hampshire, New York and Delaware (together emitting about 5.4 million tons of CO<sub>2</sub> annually).

We receive annual allocations from New York's long-term contract set-aside pool to cover some of the CO<sub>2</sub> emissions attributable to our PPAs at both the Kennedy International Airport Power Plant and Stony Brook Power Plant. We do not anticipate any significant business or financial impact from RGGI, given the efficiency of our power plants in RGGI states.

Consistent with the original memorandum of understanding under which the states created RGGI, the overall success of the RGGI program was reviewed in 2013, and is being reviewed again in 2016. The 2013 program review led to a number of changes, most significant of which was a reduction of the aggregate RGGI cap from 165 million tons to 91 million tons, slightly less than RGGI-wide emissions in 2012. We do not expect any material impact to our business from this change in regulations. At this time, it is not possible to predict the outcome of the 2016 program review.

## ***Other Environmental Regulations***

## *RPS*

We are subject to an RPS in multiple states in which we do business. Generally, an RPS requires each retail seller of electricity to include in its resource portfolio (the resources procured by the retail seller to supply its retail customers) a certain amount of power generated from renewable or clean energy resources by a certain date.

### *California RPS*

As recently expanded by SB 350, California's RPS requires retail power providers to generate or procure 33% and 50% of the power they sell to retail customers from renewable resources by 2020 and 2030, respectively, with intermediate targets leading up to 2020 and 2030. Behind-the-meter solar generally does not count towards California's RPS requirements. Under California's RPS, there are limits on different "buckets" of procurement that can be used to satisfy the RPS. Load-serving entities must satisfy a growing fraction of their compliance obligations with renewable power from resources located in California or delivered into California within the hour, such as our Geysers Assets. While the RPS generally depresses wholesale energy prices, the intermittency of many renewable resources presents operational flexibility challenges that present opportunities for natural gas-fired generation to provide capacity and ancillary services products.

### *Other States*

A number of additional states have an RPS in place. Existing state-specific RPS requirements may change due to regulatory and/or legislative initiatives, and other states may consider implementing enforceable RPS in the future. Our retail subsidiary, Champion Energy, operates in states that have an RPS in place and is required to procure a certain amount of power from renewable sources or purchase renewable energy credits in order to comply with the RPS requirements.

### *Miscellaneous*

In addition to controls on air emissions, our power plants and the equipment necessary to support them are subject to other extensive federal, state and local laws and regulations adopted for the protection of the environment and to regulate land use. The laws and regulations applicable to us primarily involve the discharge of wastewater and the use of water, but can also include wetlands protection and preservation, protection of endangered species, hazardous materials handling and disposal, waste disposal and noise regulations. Noncompliance with environmental laws and regulations can result in the imposition of civil or criminal fines or penalties. In some instances, environmental laws may also impose clean-up or other remedial obligations in the event of a release of pollutants or contaminants into the environment. The following federal laws are among the more significant environmental laws that apply to us. In most cases, analogous state laws also exist that may impose similar and, in some cases, more stringent requirements on us than those discussed below. In general, our relatively clean portfolio as compared to our competitors affords us some advantage in complying with these laws.

### *Clean Water Act*

The federal Clean Water Act establishes requirements relating to the discharge of pollutants into waters of the U.S., including from cooling water intake structures. We are required to obtain wastewater and storm water discharge permits for wastewater and runoff, respectively, for some of our power plants. We are subject to the requirements for cooling water intake structures at one of our power plants. In addition, we are required to maintain spill prevention control and countermeasure plans for some of our power plants. We believe that we are in compliance with applicable discharge requirements of the Clean Water Act.

In California, the EPA delegates the implementation of Section 316(b) to the California State Water Resources Control Board ("SWRCB"). The SWRCB has promulgated its own once-through cooling policy that establishes a schedule for once-through cooling units to install closed-cycle wet cooling (i.e., cooling towers) or reduce entrainment and impingement to comparable levels as would be achieved with a cooling tower, or be retired. The compliance dates for approximately 12,000 MW of once-through cooling capacity in California occur between 2012 and 2020. We do not anticipate that the SWRCB's policy will have a negative impact on our operations, as none of our power plants in California utilize once-through cooling systems.

### *Clean Water Act — Waters of the United States*

On June 29, 2015, the EPA published the “Clean Water Rule: Definition of Waters of the United States Under the Clean Water Act,” which redefined and broadened the scope of Clean Water Act jurisdiction. The rule became effective on August 28, 2015. We do not anticipate that compliance with the provisions of the Clean Water Rule will have a material impact on our business.

### *Clean Water Act — Effluent Limit Guidelines*

The EPA is required by the Clean Water Act to issue and periodically update Effluent Limit Guidelines (“ELG”) for different categories of industrial sources, including power plants. The EPA last issued power plant ELGs in the early 1980s. The EPA proposed new ELGs for the power sector in April 2013. The proposed rules would primarily be significant for coal-fired power plants, particularly wastewater from coal combustion residuals and air quality control processes. The EPA finalized the revised ELGs on September 30, 2015. These rules target waste streams from coal-fired power plants (fly ash and bottom ash transport water; wastewater from flue-gas mercury control, flue-gas desulfurization, and coal gasification processes; and leachates from combustion residual landfills and ponds) and are expected to have no direct impact on our fleet of power plants.

### *Safe Drinking Water Act*

Part C of the Safe Drinking Water Act establishes the underground injection control program that regulates the disposal of wastes by means of deep well injection. Although geothermal production wells, which are wells that bring steam to the surface, are exempt under the Energy Policy Act of 2005 (“EPAct 2005”), we use geothermal re-injection wells to inject reclaimed wastewater back into the steam reservoir, which are subject to the underground injection control program. We believe that we are in compliance with Part C of the Safe Drinking Water Act.

### *Resource Conservation and Recovery Act*

The Resource Conservation and Recovery Act (“RCRA”), regulates the management of solid and hazardous waste. With respect to our solid waste disposal practices at our power plants and steam fields located in The Geysers region of northern California, we are also subject to certain solid waste requirements under applicable California laws. We believe that our operations are in compliance with RCRA and related state laws.

The EPA published its final rule governing coal combustion residuals (“CCRs”) under RCRA on April 17, 2015, and the rule became effective on October 19, 2015. The rule regulates the storage and disposal of CCRs as nonhazardous waste under Subtitle D of RCRA. The rule establishes technical requirements for CCR landfills and surface impoundments (ponds) intended to ensure impoundment integrity and protection of surface, groundwater and air quality. We do not use coal, so the final CCR rule will have no direct impact on our financial condition, results of operations or cash flows.

### *Comprehensive Environmental Response, Compensation and Liability Act*

The Comprehensive Environmental Response, Compensation and Liability Act (“CERCLA”), also referred to as the Superfund, requires cleanup of sites from which there has been a release or threatened release of hazardous substances, and authorizes the EPA to take any necessary response action at Superfund sites, including ordering potentially responsible parties liable for the release to pay for such actions. Potentially responsible parties are broadly defined under CERCLA to include past and present owners and operators of, as well as generators of, wastes sent to a site. As of the filing of this Report, we are not subject to any material liability for any Superfund matters. However, we generate certain wastes, including hazardous wastes, and send certain of our wastes to third party waste disposal sites. As a result, there can be no assurance that we will not incur a liability under CERCLA in the future.

## *Federal Litigation Regarding Liability for GHG Emissions*

Litigation relating to common law tort liability for GHG emissions is working its way through the federal courts. While the U.S. Supreme Court has established that, in light of the EPA regulation of GHGs under the CAA, companies cannot be sued under federal common law theories of nuisance and negligence for their contribution to climate change, questions remain as to the viability of related state-law claims. In general, these state law-related claims have been unsuccessful in assigning tort liability for GHG emissions to power generators. We cannot predict the outcomes of these cases or what impact such cases, if successful, could have on our business.

## **Power and Natural Gas Matters**

### *Federal Regulation of Power*

#### *FERC Jurisdiction*

Electric utilities have been highly regulated by the federal government since the 1930s, principally under the Federal Power Act (“FPA”) and the U.S. Public Utility Holding Company Act of 1935. These statutes have been amended and supplemented by subsequent legislation, including PURPA, EPCRA 2005, and PUHCA 2005. These particular statutes and regulations are discussed in more detail below.

The FPA grants the federal government broad authority over electric utilities and independent power producers, and vests its authority in the FERC. Unless otherwise exempt, any person that owns or operates facilities used for the wholesale sale or transmission of power in interstate commerce is a public utility subject to FERC’s jurisdiction. The FERC governs, among other things, the disposition of certain utility property, the issuance of securities by public utilities, the rates, the terms and conditions for the transmission or wholesale sale of power in interstate commerce, the interlocking directorates, and the uniform system of accounts and reporting requirements for public utilities.

The majority of our power plants are subject to FERC’s jurisdiction; however, certain power plants qualify for available exemptions. FERC’s jurisdiction over EWGs under the FPA applies to the majority of our power plants because they are EWGs or are owned by EWGs, except our EWGs located in ERCOT. Power plants located in ERCOT are exempt from many FERC regulations under the FPA. Many of our power plants that are not EWGs are operated as QFs under PURPA. Several of our affiliates have been granted authority to engage in sales at market-based rates and blanket authority to issue securities, and have also been granted certain waivers of FERC reporting and accounting regulations available to non-traditional public utilities; however, we cannot assure that such authorities or waivers will not be revoked for these affiliates or will be granted in the future to other affiliates.

FERC has the right to review books and records of “holding companies,” as defined in PUHCA 2005, that are determined by FERC to be relevant to the companies’ respective FERC-jurisdictional rates. We are considered a holding company, as defined in PUHCA 2005, by virtue of our control of the outstanding voting securities of our subsidiaries that own or operate power plants used for the generation of power for sale, or that are themselves holding companies. However, we are exempt from FERC’s books and records inspection rights pursuant to one of the limited exemptions under PUHCA 2005 as we are a holding company due solely to our owning one or more QFs, EWGs and Foreign Utility Companies (“FUCOs”). If any of our entities were not a QF, EWG or FUCO, then we and our holding company subsidiaries would be subject to the books and records access requirement.

FERC has civil penalty authority over violations of any provision of Part II of the FPA, as well as any rule or order issued thereunder. FERC is authorized to assess a maximum civil penalty of \$1 million per violation for each day that the violation continues. The FPA also provides for the assessment of criminal fines and imprisonment for violations under Part II of the FPA. This penalty authority was enhanced in EPCRA 2005. With this expanded enforcement authority, violations of the FPA and FERC’s regulations could potentially have more serious consequences than in the past.

Pursuant to EPCRA 2005, NERC has been certified by the FERC as the Electric Reliability Organization to develop and enforce reliability standards and critical infrastructure protection standards, which protect the bulk power system against potential disruptions from cyber and physical security breaches. The FERC standards are applicable throughout the U.S. and are subject to FERC review and approval. FERC-approved reliability standards may be enforced by FERC independently, or, alternatively, by NERC and the regional reliability organizations with frontline responsibility for auditing, investigating and otherwise ensuring compliance with reliability standards, subject to FERC oversight. The critical infrastructure protection standards focus on controlling access to critical physical and cybersecurity assets, including supervisory control and data acquisition systems for the electric grid. Compliance with these standards is mandatory. Monetary penalties of up to \$1 million per day per violation may be assessed for violations of the reliability and critical infrastructure protection standards.

FERC's policies and rules will continue to evolve, and the FERC may amend or revise them, or may introduce new policies or rules in the future. The impact of such policies and rules on our business is uncertain and cannot be predicted at this time.

### *Demand Response*

The FERC's Order No. 745 regarding compensation of demand response in the energy market was appealed to the D.C. Circuit. In May 2014, the D.C. Circuit issued an order vacating and remanding Order No. 745 on the basis that the FERC does not have jurisdiction to regulate demand response in the energy market. On January 15, 2015, the FERC and several other entities filed petitions for certiorari with the U.S. Supreme Court, asking for review of the D.C. Circuit's decision. Also, on October 20, 2014, the D.C. Circuit granted the FERC's request for a stay of the decision. On January 25, 2016, the U.S. Supreme Court issued a decision reversing and remanding the D.C. Circuit's decision, finding that the Federal Power Act provides the FERC with the authority to regulate compensation for demand response providers. The D.C. Circuit also found that the FERC was justified in setting the rate for energy paid to demand response providers in organized markets at the locational marginal price.

### *State Regulation of Power*

State Public Utility Commissions, or PUC(s), have historically had broad authority to regulate both the rates charged by, and the financial activities of, electric utilities operating in their states and to promulgate regulation for implementation of PURPA. Since all of our affiliates are either QFs or EWGs, none of our affiliates are currently subject to direct rate regulation by a state PUC. However, states may assert jurisdiction over the siting and construction of power generating facilities including QFs and EWGs and, with the exception of QFs, over the issuance of securities and the sale or other transfer of assets by these facilities.

State PUCs also maintain extensive control over the procurement of wholesale power by the utilities that they regulate. Many of these utilities are our customers, and agreements between us and these counterparties often require approval by state PUCs.

### *Power Regions*

The following is a brief overview of the most significant regulatory issues affecting our business in our core power regions — CAISO, ERCOT, PJM and ISO-NE. The CAISO market is in our West segment. The ERCOT market is in our Texas segment. The PJM and ISO-NE markets are in our East segment.

#### *CAISO*

The majority of our power plants in our West segment are located in California, in the CAISO region. We also own one power plant in Arizona and one in Oregon.

CAISO is responsible for ensuring the safe and reliable operation of the transmission grid within the bulk of California and providing open, nondiscriminatory transmission services. CAISO maintains various markets for wholesale sales of power, differentiated by time and type of electrical service, into which our subsidiaries may sell power from time to time. These markets are subject to various controls, such as price caps and mitigation of bids when transmission constraints arise. The controls and the markets themselves are subject to regulatory change at any time.

The CPUC and CAISO continue to evaluate capacity procurement policies and products for the California power market. With the expectation of significant increases in renewables, both entities are evaluating the need for operational flexibility, including the ability to start and ramp quickly as well as the ability to operate efficiently at low output levels or cycle off. We are an active participant in these discussions and support products and policies that would provide appropriate compensation for the required attributes. As these proceedings are ongoing, we cannot predict the ultimate impact on our financial condition, results of operations or cash flows, although we believe our fleet offers many features that can, and do, provide operational flexibility to the power markets.

#### *ERCOT*

ERCOT is the ISO that manages approximately 85% of Texas' load and an electric grid covering about 75% of the state, overseeing transactions associated with Texas' competitive wholesale and retail power markets. FERC does not regulate wholesale sales of power in ERCOT. The PUCT exercises regulatory jurisdiction over the rates and services of any electric utility conducting business within Texas. Our subsidiaries that own power plants in Texas have power generation company status at the PUCT, and are either EWGs or QFs and are exempt from PUCT rate regulation. ERCOT ensures resource adequacy through an energy-only model. In ERCOT, there is a market offer price cap for energy and capacity services purchased by ERCOT. Under certain market conditions, the offer cap could be lower. Our subsidiaries are subject to the offer cap rules, but only for sales of power and capacity services to ERCOT.

The PUCT is considering changes regarding its approach to resource adequacy, including price formation. ERCOT successfully launched the Operating Reserve Demand Curve (“ORDC”) functionality on June 1, 2014. This application produces a price “adder” to the clearing price of energy that increases as reserve capacity declines. The PUCT requested a review of the effectiveness of the ORDC and requested input from ERCOT and market participants, including any recommendations to improve the ORDC. The PUCT continues to consider the appropriate reliability standard that should be used to set ERCOT’s planning reserve margin. As these proceedings are ongoing and the timing of these changes is uncertain, we cannot predict the ultimate impact on our financial condition, results of operations or cash flows.

### *PJM*

PJM operates wholesale power markets, a locationally based capacity market, a forward capacity market and ancillary service markets. PJM also performs transmission planning for the region. The rules and regulations affecting PJM power markets and transmission are subject to change at any time.

PJM experienced several unusual cold weather events during January 2014. PJM maintained system reliability, but the system was challenged. In order to address some of these challenges, PJM filed proposed capacity market rule changes in December 2014 which include stronger performance incentives and more significant penalties for failure to perform during peak power system conditions. On June 9, 2015, the FERC approved PJM’s proposed changes with minor alterations, and on July 22, 2015, the FERC granted rehearing of its June 9, 2015 order in order to permit qualifying demand response and energy efficiency resources to participate in the transition auctions. As a result of the FERC’s orders, PJM conducted the 2018/2019 base residual auction in August 2015 and the transition auctions for the 2016/2017 and 2017/2018 delivery periods were conducted shortly thereafter. All of these auctions included the capacity performance measures approved by the FERC. We support PJM’s capacity market rule changes and believe that, overall, they enhance the competitiveness and reliability of the PJM power market.

Beginning several years ago, New Jersey and Maryland each directed their load serving entities to issue requests for proposals (“RFP”) for the construction of new natural gas-fired generation plants in their respective states and to enter into long term capacity contracts with the generators selected in the RFP process. Each state directed its load serving entities to purchase capacity from the winning generators at guaranteed prices for 15 to 20 years. Under the terms of the state-mandated contracts, the winning generators were required to bid their capacity into PJM’s annual capacity auction. Several generators and load serving entities challenged the New Jersey and Maryland actions in federal court, arguing that the states’ actions impermissibly interfered with the FERC’s exclusive jurisdiction over wholesale capacity markets. The generators and load serving entities prevailed in their challenges against the states in federal district court and before the Third and Fourth Circuits of the U.S. Courts of Appeals. The states and one of the winning generators filed petitions for certiorari with the U.S. Supreme Court. On October 19, 2015, the U.S. Supreme Court granted certiorari for the appeal of the Fourth Circuit decision. Oral argument is scheduled for February 24, 2016.

### *ISO-NE*

We have three power plants in our East segment located in Massachusetts, Maine and New Hampshire, all of which participate in the regional wholesale market in which ISO-NE is the RTO. ISO-NE has broad authority over the day-to-day operation of the transmission system and, among other responsibilities, operates a day-ahead and real-time wholesale energy market, a forward capacity market and an ancillary services market.

ISO-NE continues to propose refinements to various aspects of its tariff that may affect overall market opportunities, but the likelihood and potential impact of any pending proposals on our business is currently unknown. FERC-approved changes to the ISO’s capacity market will result in significantly higher penalties for assets that fail to perform during shortage events beginning with the 2018-2019 commitment period.

Several New England states have regulations in place or are considering legislation that would allow their investor owned utilities to enter into long-term contracts for transportation capacity on new interstate pipelines and/or agreements for new Canadian hydro imports. We cannot predict at this time whether any of these state-sponsored initiatives will come to fruition. Thus, the impact these efforts may have on our business is currently unknown.

### ***Regulation of Transportation and Sale of Natural Gas***

Since the majority of our power generating capacity is derived from natural gas-fired power plants, we are broadly impacted by federal regulation of natural gas transportation and sales. Furthermore, one of our natural gas transportation pipelines in Texas is subject to dual jurisdiction by the FERC and the Texas Railroad Commission. This pipeline is an intrastate pipeline within the meaning of Section 2(16) of the Natural Gas Policy Act (“NGPA”). FERC regulates the rates charged by this pipeline for transportation services performed under Section 311 of the NGPA, and the Texas Railroad Commission regulates the rates and services provided by this pipeline as a gas utility in Texas. We also own a pipeline in Texas that is subject to the Texas Railroad Commission regulation as a Texas gas utility.

We also operate a proprietary pipeline system in California, which is regulated by the U.S. Department of Transportation and the Pipeline and Hazardous Materials Safety Administration with regard to safety matters. Additionally, some of our power plants own and operate short pipeline laterals that connect the natural gas-fired power plants to the North American natural gas grid. Some of these laterals are subject to state and/or federal safety regulations.

The FERC has civil penalty authority for violations of the Natural Gas Act (“NGA”) and NGPA, as well as any rule or order issued thereunder. The FERC’s regulations specifically prohibit the manipulation of the natural gas markets by making it unlawful for any entity in connection with the purchase or sale of natural gas, or the purchase or sale of transportation service under the FERC’s jurisdiction, to engage in fraudulent or deceptive practices. Similar to its penalty authority under the FPA described above, the FERC is authorized to assess a maximum civil penalty of \$1 million per violation for each day that the violation continues. The NGA and NGPA also provide for the assessment of criminal fines and imprisonment time for violations.

### ***Federal Regulation of Futures and Other Derivatives***

#### ***CFTC Regulation of Futures Transactions***

The CFTC has regulatory oversight of the futures markets, including trading on NYMEX for energy, and licensed futures professionals such as brokers, clearing members and large traders. In connection with its oversight of the futures markets and NYMEX, the CFTC regularly investigates market irregularities and potential manipulation of those markets. Recent laws also give the CFTC certain powers with respect to broker-type markets referred to as “exempt commercial markets” or ECMs, including the Intercontinental Exchange. The CFTC monitors activities in the OTC, ECM and physical markets that may be undertaken for the purpose of influencing futures prices. With respect to ECMs, the CFTC exercises only light-handed regulation primarily related to trade reporting, price dissemination and record retention (including retention of fraudulent claims and allegations).

#### ***The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010***

#### ***CFTC Regulation of Derivatives Transactions***

The Dodd-Frank Act, which was signed into law on July 21, 2010, contains a variety of provisions designed to regulate financial markets, including credit and derivatives transactions. Title VII of the Dodd-Frank Act addresses regulatory reform of the OTC derivatives market in the U.S. and significantly changes the regulatory framework of this market. Certain Title VII regulations have been finalized and are effective though some regulations remain subject to a delayed compliance schedule. Other key regulations have not been finalized as of this time or remain in draft form. Until all of these regulations have been finalized, the extent to which the provisions of Title VII might affect our derivatives activities cannot be completely known.

While we are closely monitoring this rulemaking process from the CFTC (including related no-action relief, interpretations and orders), we have reviewed and assessed the impact of the CFTC’s Title VII regulations on our business and related processes, and we have adjusted our internal procedures where necessary to comply with the applicable statutory law and related Title VII regulations which are effective at this time. We will continue to monitor all relevant developments and rulemaking initiatives and expect to successfully implement any new applicable requirements.

## **EMPLOYEES**

At December 31, 2015, we employed 2,209 full-time employees, of whom 165 were represented by collective bargaining agreements. One collective bargaining agreement, representing a total of 67 employees, will expire within one year. We have never experienced a work stoppage or a strike.

### **Item 1A. Risk Factors**

#### **Commercial Operations**

***Our financial performance is impacted by price fluctuations in the wholesale power and natural gas markets and other market factors that are beyond our control.***

Market prices for power, generation capacity, ancillary services, natural gas and fuel oil are unpredictable and fluctuate substantially. Unlike most other commodities, power can only be stored on a very limited basis and generally must be produced concurrently with its use. As a result, power prices are subject to significant volatility due to supply and demand imbalances, especially in the day-ahead and spot markets. Long- and short-term power and natural gas prices may also fluctuate substantially due to other factors outside of our control, including:

- increases and decreases in generation capacity in our markets, including the addition of new supplies of power as a result of the development of new power plants, expansion of existing power plants or additional transmission capacity;

- changes in power transmission or fuel transportation capacity constraints or inefficiencies;
- power supply disruptions, including power plant outages and transmission disruptions;
- weather conditions, particularly unusually mild summers or warm winters in our market areas;
- quarterly and seasonal fluctuations;
- an economic downturn which could negatively impact demand for power;
- changes in the supply of commodities, including but not limited to coal, natural gas and fuel oil;
- changes in the demand for power or in patterns of power usage, including the potential development of demand-side management tools and practices;
- development of new fuels or new technologies for the production or storage of power;
- federal and state regulations and actions of the ISOs;
- federal and state power, market and environmental regulation and legislation, including mandating an RPS or creating financial incentives, each resulting in new renewable energy generation capacity creating oversupply;
- changes in prices related to RECs and other environmental allowance products; and
- changes in capacity prices and capacity markets.

These factors have caused our operating results to fluctuate in the past and will continue to cause them to do so in the future.

***Our revenues and results of operations depend on market rules, regulation and other forces beyond our control.***

Our revenues and results of operations are influenced by factors that are beyond our control, including:

- rate caps, price limitations and bidding rules imposed by ISOs, RTOs and other market regulators that may impair our ability to recover our costs and limit our return on our capital investments;
- regulations promulgated by the FERC and the CFTC;
- sufficient liquidity in the forward commodity markets to conduct our hedging activities;
- some of our competitors (mainly utilities) receive entitlement-guaranteed rates of return on their capital investments, with returns that exceed market returns and may impact our ability to sell our power at economical rates;
- structure and operating characteristics of our capacity markets such as our PJM capacity auctions and our NYISO markets; and
- regulations and market rules related to our RECs.

***Accounting for our hedging activities may increase the volatility in our quarterly and annual financial results.***

We engage in commodity-related marketing and price-risk management activities in order to economically hedge our exposure to market risk with respect to power sales from our power plants, fuel utilized by those assets and emission allowances. We generally attempt to balance our fixed-price physical and financial purchases, and sales commitments in terms of contract volumes and the timing of performance and delivery obligations through the use of financial and physical derivative contracts. These derivatives are accounted for under U.S. GAAP, which requires us to record all derivatives on the balance sheet at fair value unless they qualify for, and we elect, the normal purchase normal sale exemption. As a result, we are unable to accurately predict the impact that our risk management decisions may have on our quarterly and annual financial results.



***The use of hedging agreements may not work as planned or fully protect us and could result in financial losses.***

We typically enter into hedging agreements, including contracts to purchase or sell commodities at future dates and at fixed prices, in order to manage our commodity price risks. These activities, although intended to mitigate price volatility, expose us to risks related to commodity price movements, deviations in weather and other risks. When we sell power forward, we may be required to post significant amounts of cash collateral or other credit support to our counterparties, and we give up the opportunity to sell power at higher prices if spot prices are higher in the future. Further, if the values of the financial contracts change in a manner that we do not anticipate, or if a counterparty fails to perform under a contract, it could harm our financial condition, results of operations and cash flows.

We do not typically hedge the entire exposure of our operations against commodity price volatility. To the extent we do not hedge against commodity price volatility, our financial condition, results of operations and cash flows may be diminished based upon adverse movement in commodity prices.

In addition, we have various internal policies and procedures designed to monitor hedging activities and positions. These policies and procedures are designed, in part, to prevent unauthorized purchases or sales of products by our employees. We cannot assure, however, that these steps will detect and prevent all violations of our Risk Management Policy, particularly if deception or other intentional misconduct is involved. A significant policy violation that is not detected could result in a material financial loss for us.

***Our ability to enter into hedging agreements and manage our counterparty credit risk could adversely affect us.***

Our wholesale and retail customer and supplier counterparties may experience deteriorating credit. These conditions could cause counterparties in the natural gas and power markets, particularly in the energy commodity derivative markets that we rely on for our hedging activities, to withdraw from participation in those markets. If multiple parties withdraw from those markets, market liquidity may be threatened, which in turn could adversely impact our business and create more volatility in our earnings. Additionally, these conditions may cause our counterparties to seek bankruptcy protection under Chapter 11 or liquidation under Chapter 7 of the U.S. Bankruptcy Code. Our credit risk may be exacerbated to the extent collateral held by us cannot be realized or is liquidated at prices not sufficient to recover the full amount of the exposure due to us. There can be no assurance that any such losses or impairments to the carrying value of our financial assets would not materially and adversely affect our financial condition, results of operations and cash flows.

***Competition in the power generation industry could adversely affect our performance.***

The power generation industry is characterized by intense competition, and we encounter competition from utilities, industrial companies, marketing and trading companies and other independent power producers. This competition has put pressure on power utilities to lower their costs, including the cost of purchased power, and increasing competition in the supply of power in the future could increase this pressure. In addition, construction during the last decade has created excess power supply and higher reserve margins in the power trading markets, putting downward pressure on prices.

Other companies we compete with may have greater liquidity, greater access to credit and other financial resources, lower cost structures, greater ability to incur losses, longer-standing relationships with customers, greater potential for profitability from ancillary services or greater flexibility in the timing of their sale of generation capacity and ancillary services than we do.

***In certain situations, our PPAs and other contractual arrangements, including construction agreements, commodity contracts, maintenance agreements and other arrangements, may be terminated by the counterparty and/or may allow the counterparty to seek liquidated damages.***

The situations that could allow a counterparty to terminate the contract and/or seek liquidated damages include:

- the cessation or abandonment of the development, construction, maintenance or operation of a power plant;
- failure of a power plant to achieve construction milestones or commercial operation by agreed-upon deadlines;
- failure of a power plant to achieve certain output or efficiency minimums;
- our failure to make any of the payments owed to the counterparty or to establish, maintain, restore, extend the term of or increase any required collateral;
- failure of a power plant to obtain material permits and regulatory approvals by agreed-upon deadlines;
- a material breach of a representation or warranty or our failure to observe, comply with or perform any other material obligation under the contract; or

- events of liquidation, dissolution, insolvency or bankruptcy.

***Revenue may be reduced significantly upon expiration or termination of our PPAs.***

Some of the capacity from our existing portfolio is sold under long-term PPAs that expire at various times. We seek to sell any capacity not sold under long-term PPAs, on a short-term basis as market opportunities arise. Our non-contracted capacity is generally sold on the spot market at current market prices as merchant energy. When the terms of each of our various PPAs expire, it is possible that the price paid to us for the generation of power under subsequent arrangements or in short-term markets may be significantly less than the price that had been paid to us under the PPA. Power plants without long-term PPAs involve risk and uncertainty in forecasting future demand load for merchant sales because they are exposed to market fluctuations for some or all of their generating capacity and output. A significant under- or over-estimation of load requirements may increase our operating costs. Without the benefit of long-term PPAs, we may not be able to sell any or all of the capacity from these power plants at commercially attractive rates and these power plants may not be able to operate profitably. Certain of our PPAs have values in excess of current market prices. We are at risk of loss of margins to the extent that these contracts expire or are terminated and we are unable to replace them on comparable terms. Additionally, our PPAs contain termination provisions standard to contracts in our industry such as negligence, performance default or prolonged events of force majeure.

***The introduction or expansion of competing technologies for power generation and demand-side management tools could adversely affect our performance.***

The power generation business has seen a substantial change in the technologies used to produce power. With federal and state incentives for the development and production of renewable sources of power, we have seen market penetration of competing technologies, such as wind, solar, and commercial-sized power storage. Additionally, the development of demand-side management tools and practices can impact peak demand requirements for some of our markets at certain times during the year. The continued development of subsidized, competing power generation technologies and significant development of demand-side management tools and practices could alter the market and price structure for power and negatively impact our financial condition, results of operations and cash flows.

## **Power Operations**

***Our power generating operations performance involves significant risks and hazards and may be below expected levels of output or efficiency.***

The operation of power plants involves risks, including the breakdown or failure of power generation equipment, transmission lines, pipelines or other equipment or processes, performance below expected levels of output or efficiency and risks related to the creditworthiness of our contract counterparties and the creditworthiness of our counterparties' customers or other parties, such as steam hosts, with whom our counterparties have contracted. From time to time our power plants have experienced unplanned outages, including extensions of scheduled outages due to equipment breakdowns, failures or other problems and are an inherent risk of our business. Unplanned outages typically can result in lost revenues, increase our maintenance expenses and may reduce our profitability, which could have a material adverse effect on our financial condition, results of operations and cash flows.

In addition, an unplanned outage may prevent the affected power plant from performing under any applicable PPAs, commodity contracts or other contractual arrangements. Such failure may allow a counterparty to terminate an agreement and/or seek liquidated damages, and we could incur costs to cover our hedges. Although insurance is maintained to partially protect against operating risks, the proceeds of insurance may not be adequate to cover lost revenues or increased expenses. As a result, we could be unable to service principal and interest payments under, or may otherwise breach, our financing obligations, particularly with respect to the affected power plant, which could result in losing our interest in the affected power plant or, possibly, one or more other power plants.

***We may be subject to future claims, litigation and enforcement.***

Our power generating operations are inherently hazardous and may lead to catastrophic events, including loss of life, personal injury and destruction of property, and subject us to litigation. Natural gas is highly explosive and power generation involves hazardous activities, including acquiring, transporting and delivering fuel, operating large pieces of rotating equipment and delivering power to transmission and distribution systems. These and other hazards can cause severe damage to and destruction of property, plant and equipment and suspension of operations. In the worst circumstances, catastrophic events can cause significant personal injury or loss of life. Further, the occurrence of any one of these events may result in us being named as a defendant in lawsuits asserting claims for substantial damages. We maintain an amount of insurance protection that we consider adequate;

however, we cannot provide any assurance that the insurance will be sufficient or effective under all circumstances and against all hazards or liabilities to which we are subject.

Additionally, we are party to various litigation matters, including regulatory and administrative proceedings arising out of the normal course of business. We review our litigation activities and determine if an unfavorable outcome to us is considered “remote,” “reasonably possible” or “probable” as defined by U.S. GAAP. Where we have determined an unfavorable outcome is probable and is reasonably estimable, we accrue for potential litigation losses. A successful claim against us that is not fully insured could be material. The liability we may ultimately incur with respect to such litigation matters, in the event of a negative outcome, may be in excess of amounts currently accrued, if any. Where we determine an unfavorable outcome is not probable or reasonably estimable, we do not accrue for any potential litigation loss. The ultimate outcome of these litigation matters cannot presently be determined, nor can the liability that could potentially result from a negative outcome be reasonably estimated. As a result, we give no assurance that such litigation matters would, individually or in the aggregate, not have a material adverse effect on our financial condition, results of operations or cash flows. See also Note 15 of the Notes to Consolidated Financial Statements for a description of our more significant litigation matters.

***We rely on power transmission and fuel distribution facilities owned and operated by other companies.***

We depend on facilities and assets that we do not own or control for the transmission to our customers of the power produced by our power plants and the distribution of natural gas fuel or fuel oil to our power plants. If these transmission and distribution systems are disrupted or capacity on those systems is inadequate, our ability to sell and deliver power products or obtain fuel may be hindered. ISOs that oversee transmission systems in regional power markets have imposed price limitations and other mechanisms to address volatility in their power markets. Existing congestion, as well as expansion of transmission systems, could affect our performance, which in turn could adversely impact our business.

***Our power project development and construction activities involve risk and may not be successful.***

The development and construction of power plants is subject to substantial risks. In connection with the development of a power plant, we must generally obtain:

- necessary power generation equipment;
- governmental permits and approvals including environmental permits and approvals;
- fuel supply and transportation agreements;
- sufficient equity capital and debt financing;
- power transmission agreements;
- water supply and wastewater discharge agreements or permits; and
- site agreements and construction contracts.

To the extent that our development and construction activities continue or expand, we may be unsuccessful on a timely and profitable basis. Although we may attempt to minimize the financial risks of these activities by securing a favorable PPA and arranging adequate financing prior to the commencement of construction, the development of a power project may require us to expend significant cash sums for preliminary engineering, permitting, legal and other expenses before we can determine whether a project is feasible, economically attractive or financeable. The process for obtaining governmental permits and approvals is complicated and lengthy, often taking more than one year, and is subject to significant uncertainties. We may be unable to obtain all necessary licenses, permits, approvals and certificates for proposed projects, and completed power plants may not comply with all applicable permit conditions, statutes or regulations. In addition, regulatory compliance for the construction and operation of our power plants can be a costly and time-consuming process. Intricate and changing environmental and other regulatory requirements may necessitate substantial expenditures to obtain and maintain permits. If a project is unable to function as planned due to changing requirements, loss of required permits or regulatory status or local opposition, it may create expensive delays, extended periods of non-operation or significant loss of value in a project resulting in potential impairments.

***We may be unable to obtain an adequate supply of fuel in the future.***

We obtain substantially all of our physical natural gas and fuel oil supply from third parties pursuant to arrangements that vary in term, pricing structure, firmness and delivery flexibility. Our physical natural gas and fuel oil supply arrangements must be coordinated with transportation agreements, balancing agreements, storage services, financial hedging transactions and other contracts so that the natural gas and fuel oil is delivered to our power plants at the times, in the quantities and otherwise in a manner that meets the needs of our generation portfolio and our customers. We must also comply with laws and regulations governing natural gas transportation.

Additionally, the PJM power market has recently experienced an increase in natural gas-fired generation assets that supply electricity to the area. As a result, there has been a corresponding increase in the need for natural gas transmission assets to supply the generation assets with fuel to generate power. When extreme cold temperatures rapidly increase the demand for natural gas used for residential heating, it can also create constraints on natural gas pipelines that serve power generation assets. When these conditions exist, it could interrupt the fuel supply to our natural gas-fired power plants in the PJM power market, although some of our natural gas-fired power plants in this region are dual-fuel and benefit from the ability to operate on both natural gas and fuel oil.

While adequate supplies of natural gas and fuel oil are currently available to us at prices we believe are reasonable for each of our power plants, we are exposed to increases in the price of natural gas and fuel oil, and it is possible that sufficient supplies to operate our portfolio profitably may not continue to be available to us. In addition, we face risks with regard to the delivery to and the use of natural gas and fuel oil by our power plants including the following:

- transportation may be unavailable if pipeline infrastructure is damaged or disabled;
- pipeline tariff changes may adversely affect our ability to, or cost to, deliver natural gas and fuel oil supply;
- third-party suppliers may default on natural gas supply obligations, and we may be unable to replace supplies currently under contract;
- market liquidity for physical natural gas and fuel oil or availability of natural gas and fuel oil services (e.g. storage) may be insufficient or available only at prices that are not acceptable to us;
- natural gas and fuel oil quality variation may adversely affect our power plant operations;
- our natural gas and fuel oil operations capability may be compromised due to various events such as natural disaster, loss of key personnel or loss of critical infrastructure;
- fuel supplies diverted to residential heating for humanitarian reasons; and
- any other reasons.

***Our power plants and construction projects are subject to impairments.***

If we were to experience a significant reduction in our expected revenues and operating cash flows for an extended period of time from a prolonged economic downturn or from advances or changes in technologies, we could experience future impairments of our power plant assets as a result. There can be no assurance that any such losses or impairments to the carrying value of our financial assets would not have a material adverse impact on our financial condition, results of operations and cash flows.

***Our geothermal power reserves may be inadequate for our operations.***

In connection with each geothermal power plant, we estimate the productivity of the geothermal resource and the expected decline in productivity. The productivity of a geothermal resource may decline more than anticipated, resulting in insufficient reserves being available for sustained generation of the power capacity desired. In addition, we may not be able to successfully manage the development and operation of our geothermal reservoirs or accurately estimate the quantity or productivity of our steam reserves. An incorrect estimate or inability to manage our geothermal reserves or a decline in productivity could adversely affect our results of operations or financial condition. In addition, the development and operation of geothermal power resources are subject to substantial risks and uncertainties. The successful exploitation of a geothermal power resource ultimately depends upon many factors including the following:

- the heat content of the extractable steam or fluids;
- the geology of the reservoir;
- the total amount of recoverable reserves;

- operating expenses relating to the extraction of steam or fluids;
- price levels relating to the extraction of steam, fluids or power generated; and
- capital expenditure requirements relating primarily to the drilling of new wells.

***Significant events beyond our control, such as natural disasters, including weather-related events, or acts of terrorism (including cyber attacks), could damage our power plants or our corporate offices or cause a loss of system load and may impact us in unpredictable ways.***

Certain of our geothermal and natural gas-fired power plants, particularly in the West, are subject to frequent low-level seismic disturbances and a persistent risk of wildfires, such as the September 2015 wildfire incident at our Geysers Assets in Lake and Sonoma Counties, California, affecting five of our 14 power plants in the region. More significant seismic disturbances are possible. In addition, other areas in which we operate, particularly in Texas and the Southeast, experience tornados and hurricanes. Operations at our corporate offices in Houston, Texas could be substantially affected by a hurricane. Any significant loss of system load resulting from a weather-related event could negatively impact our wholesale business and retail subsidiary. Such events could damage or shut down our power plants, power transmission or the fuel supply facilities upon which our wholesale business and retail subsidiary is dependent. Our existing power plants are built to withstand relatively significant levels of seismic and other disturbances, and we believe we maintain adequate insurance protection. However, earthquake, property damage or business interruption insurance may be inadequate to cover all potential losses sustained in the event of serious damages to our power plants or disruptions to our wholesale and retail operations due to natural disasters.

In addition to physical damage to our power plants, the risk of future terrorist activity (including cyber attacks) could result in adverse changes in the insurance markets and disruptions in the power and fuel markets. These events could also adversely affect the U.S. economy, create instability in the financial markets and, as a result, have an adverse effect on our ability to access capital on terms and conditions acceptable to us.

***Our business, financial condition and results of operations could be adversely impacted by strikes or work stoppages by unionized employees or by our inability to replace key employees.***

Approximately 7% of our employees are subject to collective bargaining agreements. In the event that our union employees participate in a strike, work stoppage or engage in other forms of labor disruption, we would be responsible for procuring replacement labor and could experience reduced power generation or outages.

In addition, our success is largely dependent on the skills, experience and efforts of our people. The loss of the services of one or more members of our senior management or of numerous employees with critical skills could have a negative effect on our business, financial condition and results of operations and future growth if we were unable to replace them.

***We depend on computer and telecommunications systems we do not own or control and failures in our systems or a cybersecurity attack or breach of our IT systems or technology could significantly disrupt our business operations or result in sensitive customer information being compromised which would negatively materially impact our reputation and/or results of operations.***

We have entered into agreements with third parties for hardware, software, telecommunications and other information technology services in connection with the operation of our power plants. In addition, we have developed proprietary software systems, management techniques and other information technologies incorporating software licensed from third parties. We also rely on software systems owned and operated by third parties, such as ISOs and RTOs, to be functioning in order to be able to transmit the electricity produced by our power plants to our customers. It is possible we or a third party that we rely on could incur interruptions from a loss of communications, hardware or software failures, a cybersecurity attack or a breach of our IT systems or technology, computer viruses or malware. We believe that we have positive relations with our vendors and maintain adequate anti-virus and malware software and controls; however, any interruptions to our arrangements with third parties, to our computing and communications infrastructure, or to our information systems or any of those operated by a third party that we rely on could significantly disrupt our business operations.

A cyber attack of our systems or networks that impairs our information technology systems could disrupt our business operations and result in loss of service to customers. We have a comprehensive cybersecurity program designed to protect and preserve the integrity of our information technology systems. We have experienced and expect to continue to experience actual or attempted cyber attacks of our IT systems or networks; however, none of these actual or attempted cyber attacks has had a material impact on our operations or financial condition.

Additionally, our retail subsidiary requires access to sensitive customer information in the ordinary course of business. If a significant data breach occurred, the reputation of our retail subsidiary may be adversely affected, customer confidence may be diminished, or our retail subsidiary may be subject to legal claims, any of which may contribute to the loss of customers and have a material adverse impact on our retail subsidiary.

## **Capital Resources; Liquidity**

### ***We have substantial liquidity needs and could face liquidity pressure.***

As of December 31, 2015, our consolidated debt outstanding was \$12.1 billion, of which approximately \$8.6 billion was outstanding under our Senior Unsecured Notes, First Lien Term Loans and First Lien Notes. In addition, we had \$755 million issued in letters of credit and our pro rata share of unconsolidated subsidiary debt was approximately \$135 million. Although we significantly extended our maturities during the last several years, we could face liquidity challenges as we continue to have substantial debt and substantial liquidity needs in the operation of our business. Our ability to make payments on our indebtedness, to meet margin requirements and to fund planned capital expenditures and development efforts will depend on our ability to generate cash in the future from our operations and our ability to access the capital markets. This, to a certain extent, is dependent upon industry conditions, as well as general economic, financial, competitive, legislative, regulatory and other factors that are beyond our control, as discussed further in “— Commercial Operations” above. Although we are permitted to enter into new project financing credit facilities to fund our development and construction activities, there can be no assurance that we will not face liquidity pressure in the future.

We also have exposure to many different financial institutions and counterparties including those under our Senior Unsecured Notes, First Lien Term Loans, First Lien Notes, Corporate Revolving Facility and other credit and financing arrangements as we routinely execute transactions in connection with our hedging and optimization activities, including brokers and dealers, commercial banks, investment banks and other institutions and industry participants. Many of these transactions expose us to credit risk in the event that any of our lenders or counterparties are unable to honor their commitments or otherwise default under a financing agreement. See additional discussion regarding our capital resources and liquidity in Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources.”

### ***Our indebtedness could adversely impact our financial health and limit our operations.***

Our indebtedness has important consequences, including:

- limiting our ability to borrow additional amounts for working capital, capital expenditures, debt service requirements, potential growth or other purposes;
- limiting our ability to use operating cash flows in other areas of our business because we must dedicate a substantial portion of these funds to service our debt;
- increasing our vulnerability to general adverse economic and industry conditions;
- limiting our ability to capitalize on business opportunities and to react to competitive pressures and adverse changes in governmental regulation;
- limiting our ability or increasing the costs to refinance indebtedness or to repurchase equity issued by certain of our subsidiaries to third parties; and
- limiting our ability to enter into marketing, hedging and optimization activities by reducing the number of counterparties with whom we can transact as well as the volume and type of those transactions.

***We may be unable to obtain additional financing or access the credit and capital markets in the future at prices that are beneficial to us or at all.***

If our available cash, including future cash flows generated from operations, is not sufficient in the near term to finance our operations, post collateral or satisfy our obligations as they become due, we may need to access the capital and credit markets. Our ability to arrange financing (including any extension or refinancing) and the cost of the financing is dependent upon numerous factors, including general economic and capital market conditions. Market disruptions such as those experienced in the U.S. and abroad in recent years, may increase our cost of borrowing or adversely affect our ability to access capital. In addition, we believe these conditions have and may continue to have an adverse effect on the price of our common stock, which in turn may also reduce our ability to access capital or credit markets. Other factors include:

- low credit ratings may prevent us from obtaining any material amount of additional debt financing;

- conditions in energy commodity markets;
- regulatory developments;
- credit availability from banks or other lenders for us and our industry peers;
- investor confidence in the industry and in us;
- the continued reliable operation of our current power plants; and
- provisions of tax, regulatory and securities laws that are conducive to raising capital.

While we have utilized non-recourse or lease financing when appropriate, market conditions and other factors may prevent us from completing similar financings in the future. It is possible that we may be unable to obtain the financing required to develop, construct, acquire or expand power plants on terms satisfactory to us. We have financed our existing power plants using a variety of leveraged financing structures, including senior secured and unsecured indebtedness, construction financing, project financing, term loans and lease obligations. In the event of a default under a financing agreement which we do not cure, the lenders or lessors would generally have rights to the power plant and any related assets. In the event of foreclosure after a default, we may not be able to retain any interest in the power plant or other collateral supporting such financing. In addition, any such default or foreclosure may trigger cross default provisions in our other financing agreements.

***Our Senior Unsecured Notes, First Lien Term Loans, First Lien Notes, Corporate Revolving Facility, CCFC Term Loans and our other debt instruments impose restrictions on us and any failure to comply with these restrictions could have a material adverse effect on our liquidity and our operations.***

The restrictions under our Senior Unsecured Notes, First Lien Term Loans, First Lien Notes, Corporate Revolving Facility, CCFC Term Loans and other debt instruments could adversely affect us by limiting our ability to plan for or react to market conditions or to meet our capital needs and, if we were unable to comply with these restrictions, could result in an event of default under these debt instruments. These restrictions require us to meet certain financial performance tests on a quarterly basis and limit or prohibit our ability, subject to certain exceptions to, among other things:

- incur or guarantee additional first lien indebtedness up to certain consolidated net tangible asset ratios;
- enter into certain types of commodity hedge agreements that can be secured by first lien collateral;
- enter into sale and leaseback transactions;
- make certain investments;
- create or incur liens;
- consolidate or merge with or transfer all or substantially all of our assets to another entity, or allow substantially all of our subsidiaries to do so;
- lease, transfer or sell assets and use proceeds of permitted asset leases, transfers or sales;
- engage in certain business activities; and
- enter into certain transactions with our affiliates.

Our Senior Unsecured Notes, First Lien Term Loans, First Lien Notes, Corporate Revolving Facility, CCFC Term Loans and our other debt instruments contain events of default customary for financings of their type, including a cross default to debt other than non-recourse project financing debt, a cross-acceleration to non-recourse project financing debt and certain change of control events. If we fail to comply with the covenants and are unable to obtain a waiver or amendment, or a default exists and is continuing under such debt, the lenders or the holders or trustee of the First Lien Notes, as applicable, could give notice and declare outstanding borrowings and other obligations under such debt immediately due and payable.

Our ability to comply with these covenants may be affected by events beyond our control, and any material deviations from our forecasts could require us to seek waivers or amendments of covenants or alternative sources of financing or to reduce expenditures. We may not be able to obtain such waivers, amendments or alternative financing, or if obtainable, it could be on terms that are not acceptable to us. If we are unable to comply with the terms of our Senior Unsecured Notes, First Lien Term Loans, First Lien Notes, Corporate Revolving Facility, CCFC Term Loans and our other debt instruments, or if we fail to generate sufficient cash flows from operations, or if it becomes necessary to obtain such waivers, amendments or alternative financing, it could adversely impact our financial condition, results of operations and cash flows.

***Our credit status is below investment grade, which may restrict our operations, increase our liquidity requirements and restrict financing opportunities.***

There are a number of factors that rating agencies evaluate to arrive at credit ratings for us and our subsidiaries, including regulatory framework, ability to recover costs and earn returns, diversification, financial strength and liquidity. If one or more rating agencies downgrade us, borrowing costs would increase, the potential pool of investors and funding sources would likely decrease, and cash or letter of credit collateral demands may be triggered by the terms of a number of commodity contracts, leases and other agreements.

Our corporate and debt credit ratings are below investment grade. There is no assurance that our credit ratings will improve in the future, which may restrict the financing opportunities available to us or may increase the cost of any available financing. Our current credit rating has resulted in the requirement that we provide additional collateral in the form of letters of credit or cash for credit support obligations and may adversely impact our subsidiaries' and our financial position and results of operations.

***Certain of our obligations are required to be secured by letters of credit or cash, which increase our costs; if we are unable to provide such security it may restrict our ability to conduct our business.***

Companies using derivatives, which include many commodity contracts, are subject to the inherent risks of such transactions. Consequently, many such companies, including us, may be required to post cash collateral for certain commodity transactions; and, the level of collateral will increase as a company increases its hedging activities. We use margin deposits, prepayments and letters of credit as credit support for commodity procurement and risk management activities. Future cash collateral requirements may increase based on the extent of our involvement in standard contracts and movements in commodity prices, and also based on our credit ratings and general perception of creditworthiness in this market. Certain of our financing arrangements for our power plants have required us to post letters of credit which are at risk of being drawn down in the event we, or the applicable subsidiary, default on our obligations.

Many of our collateral agreements require that letters of credit posted as collateral must be issued by a financial institution with a minimum credit rating of "A". Currently the financial institutions that issue letters of credit under our Corporate Revolving Facility and other letter of credit facilities meet or exceed the minimum credit rating criteria. However, if one or more of these financial institutions is no longer able to meet the minimum credit rating criteria, then we could be required to post collateral funding from our cash and cash equivalents which could negatively impact our liquidity.

These letter of credit and cash collateral requirements increase our cost of doing business and could have an adverse impact on our overall liquidity, particularly if there was a call for a large amount of additional cash or letter of credit collateral due to an unexpectedly large movement in the market price of a commodity. As of December 31, 2015, we had \$755 million issued in letters of credit under our Corporate Revolving Facility and other facilities, with \$1.2 billion remaining available for borrowing or for letter of credit support under our Corporate Revolving Facility. In addition, we have ratably secured our obligations under certain of our power and natural gas agreements that qualify as eligible commodity hedge agreements with the assets subject to liens under our First Lien Notes, First Lien Term Loans and Corporate Revolving Facility.

Additionally, changes in market regulations can increase the use of credit support and collateral.

***We may not have sufficient liquidity to hedge market risks effectively.***

We are exposed to market risks through our sale of power, capacity and related products and the purchase and sale of fuel, transmission services and emission allowances. These market risks include, among other risks, volatility arising from location and timing differences that may be associated with buying and transporting fuel, converting fuel into power and delivering the power to a buyer.

We undertake these activities through agreements with various counterparties, many of which require us to provide guarantees, offset or netting arrangements, letters of credit, a second lien on assets and/or cash collateral to protect the counterparties against the risk of our default or insolvency. The amount of such credit support that must be provided typically is based on the difference between the price of the commodity in a given contract and the market price of the commodity. Significant movements in market prices can result in our being required to provide cash collateral and letters of credit in very large amounts. The effectiveness of our strategy may be dependent on the amount of collateral available to enter into or maintain these contracts, and liquidity requirements may be greater than we anticipate or will be able to meet. Without a sufficient amount of working capital to post as collateral in support of performance guarantees or as a cash margin, we may not be able to manage price volatility effectively or to implement our strategy. An increase in the amount of letters of credit or cash collateral required to be provided to our counterparties may negatively affect our liquidity and financial condition.



Further, if any of our power plants experience unplanned outages, we may be required to procure replacement power at spot market prices in order to fulfill contractual commitments. Without adequate liquidity to meet margin and collateral requirements, we may be exposed to significant losses, may miss significant opportunities and may have increased exposure to the volatility of spot markets.

***Our ability to receive future cash flows generated from the operation of our subsidiaries may be limited.***

Almost all of our operations are conducted through our subsidiaries and other affiliates. As a result, we depend almost entirely upon their earnings and cash flows to service our indebtedness, post collateral and finance our ongoing operations. Certain of our project debt and other agreements restrict our ability to receive dividends and other distributions from our subsidiaries. Some of these limitations are subject to a number of significant exceptions (including exceptions permitting such restrictions in connection with certain subsidiary financings). Accordingly, the financing agreements of certain of our subsidiaries and other affiliates generally restrict their ability to pay dividends, make distributions or otherwise transfer funds to us prior to the payment of their other obligations, including their outstanding debt, operating expenses, lease payments and reserves or during the existence of a default.

***We may utilize project financing, preferred equity and other types of subsidiary financing transactions when appropriate in the future, which could increase our debt and may be structurally senior to other debt such as our First Lien Term Loans, First Lien Notes and Corporate Revolving Facility.***

Our ability and the ability of our subsidiaries to incur additional indebtedness are limited in some cases by existing indentures, debt instruments or other agreements. Our subsidiaries may incur additional construction/project financing indebtedness, issue preferred equity to finance the acquisition and development of new power plants and engage in certain types of non-recourse financings to the extent permitted by existing agreements, and may continue to do so in order to fund our ongoing operations. Any such newly incurred subsidiary preferred equity would be added to our current consolidated debt levels and would likely be structurally senior to our debt, which could also intensify the risks associated with our already existing leverage.

***Our First Lien Term Loans, First Lien Notes and Corporate Revolving Facility are effectively subordinated to certain project indebtedness.***

Certain of our subsidiaries and other affiliates are separate and distinct legal entities and, except in limited circumstances, have no obligation to pay any amounts due with respect to our indebtedness or indebtedness of other subsidiaries or affiliates, and do not guarantee the payment of interest on or principal of such indebtedness. In the event of our bankruptcy, liquidation or reorganization (or the bankruptcy, liquidation or reorganization of a subsidiary or affiliate), such subsidiaries' or other affiliates' creditors, including trade creditors and holders of debt issued by such subsidiaries or affiliates, will generally be entitled to payment of their claims from the assets of those subsidiaries or affiliates before any assets are made available for distribution to us or the holders of our indebtedness. As a result, holders of our indebtedness will be effectively subordinated to all present and future debts and other liabilities (including trade payables) of certain of our subsidiaries. As of December 31, 2015, our subsidiaries had approximately \$1.6 billion in debt from our CCFC subsidiary and approximately \$1.7 billion in secured project financing from other subsidiaries, which are effectively senior to our First Lien Term Loans, First Lien Notes and Corporate Revolving Facility. We may incur additional project financing indebtedness in the future, which will be effectively senior to our other secured and unsecured debt.

## **Governmental Regulation**

***Federal tax incentives and regulations, existing and proposed state RPS and energy efficiency standards, as well as economic support for renewable sources of power under federal or state legislation could adversely impact our operations.***

Renewables have the ability to take market share from us and to lower overall wholesale power prices which could negatively impact us. The Consolidated Appropriations Act which extended the production tax credit for wind through the end of 2016 with gradual decreases thereafter until the tax credit expires completely in 2019 and extended the 30% investment tax credit for solar through the end of 2019 with gradual decreases through 2021 after which the investment tax credit declines to 10% was enacted in December 2015. In October 2015, the EPA promulgated the Clean Power Plan which requires future reductions in GHG emissions from existing power plants and provides flexibility in meeting the emissions reduction requirements including adding renewable generation. California has a RPS in effect and in 2015 enacted legislation requiring implementation of a 50% RPS by 2030. A number of additional states, including Maine, Minnesota, New York, Texas and Wisconsin, have an array of different RPS in place. Existing state-specific RPS requirements may change due to regulatory and/or legislative initiatives, and other states may consider implementing enforceable RPS in the future. A more robust RPS in states in which we are active, coupled with federal tax incentives, would likely initially drive up the number of wind and solar resources, increasing power supply to various markets which could negatively impact the dispatch of our natural gas-fired power plants, primarily in Texas and California.

Similarly, several states have energy efficiency initiatives in place while others are considering imposing them. Improved energy efficiency when mandated by law or promoted by government sponsored incentives can decrease demand for power which could negatively impact the dispatch of our natural gas-fired power plants, primarily in Texas and California.

***Increased oversight and investigation by the CFTC relating to derivative transactions, as well as certain financial institutions, could have an adverse impact on our ability to hedge risks associated with our business.***

The CFTC has regulatory oversight of the futures markets, including trading on NYMEX for energy, and licensed futures professionals such as brokers, clearing members and large traders. In connection with its oversight of the futures markets and NYMEX, the CFTC regularly investigates market irregularities and potential manipulation of those markets. Recent laws also give the CFTC certain powers with respect to broker-type markets referred to as “exempt commercial markets” or ECMs, including the Intercontinental Exchange. The CFTC monitors activities in the OTC, ECM and physical markets that may be undertaken for the purpose of influencing futures prices. With respect to ECMs, the CFTC exercises only light-handed regulation primarily related to trade reporting, price dissemination and record retention (including retention of fraudulent claims and allegations).

***Changes in the regulation of the power markets in which we operate could negatively impact us.***

We have a significant presence in the major competitive power markets for California, Texas and the Northeast and Mid-Atlantic regions of the U.S. While these markets are largely deregulated, they continue to evolve. Existing regulations within the markets in which we operate may be revised or reinterpreted and new laws or regulations may be issued. We cannot predict the future development of regulation or legislation nor the ultimate effect such changes in these markets could have on our business; however, we could be negatively impacted.

***Existing and future anticipated GHG/Carbon and other environmental regulations could cause us to incur significant costs and adversely affect our operations generally or in a particular quarter when such costs are incurred.***

Environmental laws and regulations have generally become more stringent over time, and this trend is likely to continue. In particular, there is growing likelihood that carbon tax or limits on carbon, CO<sub>2</sub> and other GHG emissions will be implemented at the federal or expanded at the state or regional levels.

Currently, nine states in the Northeast are required to comply with a Cap-and-Trade program, RGGI, to regulate CO<sub>2</sub> emissions from power plants. California has implemented AB 32 which places a statewide cap on GHG emissions and requires the state to return to 1990 emission levels by 2020. In December 2010, CARB adopted a regulation establishing a GHG Cap-and-Trade program which is in effect for electric utilities and other “major industrial sources,” and in 2015 for certain other GHG sources including transportation fuels and natural gas distribution.

In 2011, the EPA finalized regulations governing GHG emissions from major sources as well as emissions of criteria and hazardous air pollutants from the electric generation sector. We continue to monitor and actively participate in the EPA initiatives where we anticipate a material impact on our business.

***We are subject to other complex governmental regulation which could adversely affect our operations.***

Generally, in the U.S., we are subject to regulation by the FERC regarding the terms and conditions of wholesale service and the sale and transportation of natural gas, as well as by state agencies regarding physical aspects of the power plants. The majority of our generation is sold at market prices under the market-based rate authority granted by the FERC. If certain conditions are not met, FERC has the authority to withhold or rescind market-based rate authority and require sales to be made based on cost-of-service rates. A loss of our market-based rate authority could have a materially negative impact on our generation business. FERC could also impose fines or other restrictions or requirements on us under certain circumstances.

The construction and operation of power plants require numerous permits, approvals and certificates from the appropriate foreign, federal, state and local governmental agencies, as well as compliance with numerous environmental laws and regulations of federal, state and local authorities. We could also be required to install expensive pollution control measures or limit or cease activities, including the retirement of certain generating plants, based on these regulations. Should we fail to comply with any environmental requirements that apply to power plant construction or operations, we could be subject to administrative, civil and/or criminal liability and fines, and regulatory agencies could take other actions to curtail our operations.

Furthermore, certain environmental laws impose strict, joint and several liability for costs required to clean up and restore sites where hazardous substances have been disposed or otherwise released. We are generally responsible for all liabilities associated with the environmental condition of our power plants, including any soil or groundwater contamination that may be present,

regardless of when the liabilities arose and whether the liabilities are known or unknown, or arose from the activities of predecessors or third parties.

*If we were deemed to have market power in certain markets as a result of the ownership of our stock by certain significant shareholders, we could lose FERC authorization to sell power at wholesale at market-based rates in such markets or be required to engage in mitigation in those markets.*

Certain of our significant shareholder groups own power generating assets, or own significant equity interests in entities with power generating assets, in markets where we currently own power plants. We could be determined to have market power if these existing significant shareholders acquire additional significant ownership or equity interest in other entities with power generating assets in the same markets where we generate and sell power.

If the FERC makes the determination that we have market power, the FERC could, among other things, revoke market-based rate authority for the affected market-based companies or order them to mitigate that market power. If market-based rate authority was revoked for any of our market-based rate companies, those companies would be required to make wholesale sales of power based on cost-of-service rates, which could negatively impact their revenues. If we are required to mitigate market power, we could be required to sell certain power plants in regions where we are determined to have market power. A loss of our market-based rate authority or required sales of power plants, particularly if it affected several of our power plants or was in a significant market, could have a material negative impact on our financial condition, results of operations and cash flows.

**Item 1B. Unresolved Staff Comments**

None.

**Item 2. Properties**

Our principal offices and retail affiliate are located in Houston, Texas. These facilities are leased until 2020 and 2022, respectively. We also have regional offices in Dublin, California and Wilmington, Delaware, an engineering, construction and maintenance services office in Pasadena, Texas and government affairs offices in Washington D.C., Sacramento, California and Austin, Texas.

We either lease or own the land upon which our power plants are built. We believe that our properties are adequate for our current operations. A description of our power plants is included under Item 1. "Business —Description of Our Power Plants."

**Item 3. Legal Proceedings**

See Note 15 of the Notes to Consolidated Financial Statements for a description of our legal proceedings.

**Item 4. Mine Safety Disclosures**

Not applicable.

## PART II

### Item 5. *Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities*

#### Market Information and Stockholder Matters

Calpine Corporation common stock is traded on the NYSE under the symbol “CPN”. The following table sets forth the high and low sales price per share for our common stock for each quarter of the years 2015 and 2014, as reported on the NYSE.

	High	Low
<b>2015</b>		
First Quarter .....	\$ 22.89	\$ 20.16
Second Quarter .....	23.51	17.66
Third Quarter .....	19.73	14.09
Fourth Quarter .....	16.60	11.75
<b>2014</b>		
First Quarter .....	\$ 21.06	\$ 18.46
Second Quarter .....	24.24	20.48
Third Quarter .....	24.04	21.27
Fourth Quarter .....	24.37	19.60

As of December 31, 2015, there were 101 stockholders of record of our common stock.

We have never paid cash dividends on our common stock. Future cash dividends, if any, will be at the discretion of our Board of Directors and will depend upon, among other things, our future operations and earnings, capital requirements, general financial condition, contractual and financing restrictions and such other factors as our Board of Directors may deem relevant.

#### *Repurchase of Equity Securities*

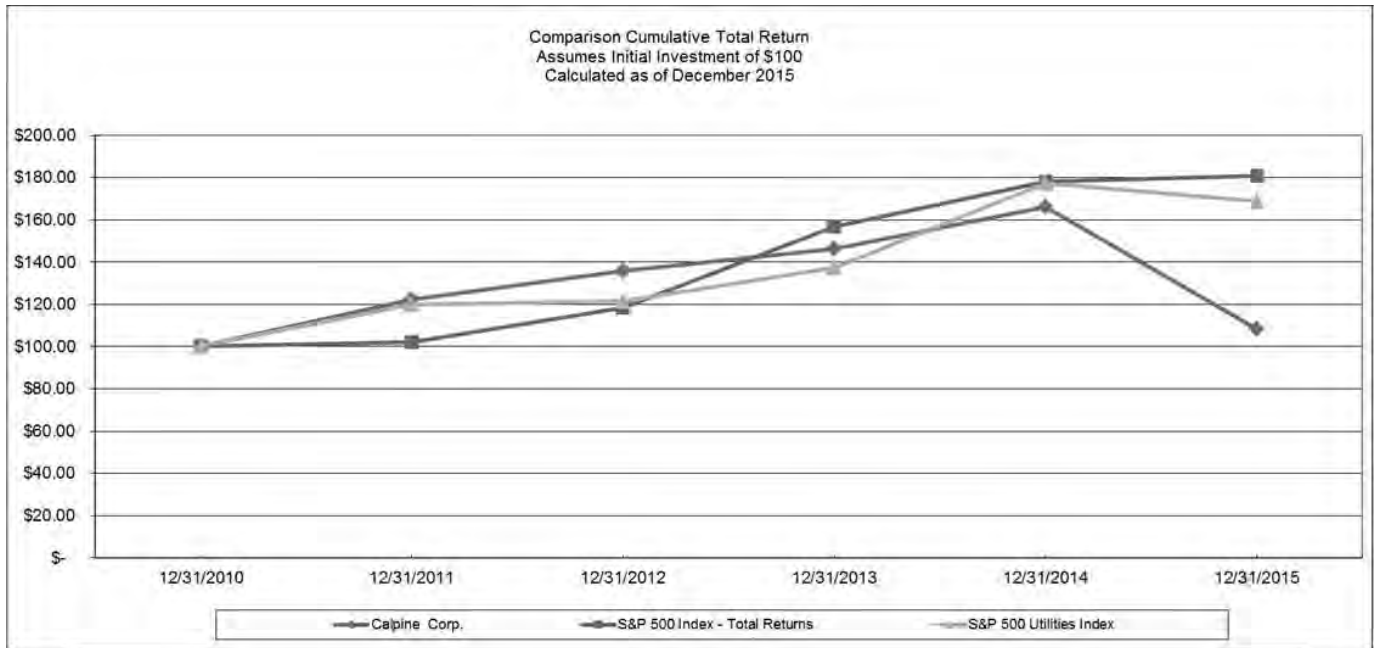
Period	(a) Total Number of Shares Purchased <sup>(1)</sup>	(b) Average Price Paid Per Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>(2)</sup>	(d) Maximum Dollar Value of Shares That May Yet Be Purchased Under the Plans or Programs (in millions)
October .....	1,164,587	\$ 16.14	1,163,520	\$ 307
November .....	—	\$ —	—	\$ 307
December .....	93,743	\$ 14.45	—	\$ 307
Total .....	<u>1,258,330</u>	<u>\$ 16.01</u>	<u>1,163,520</u>	<u>\$ 307</u>

- (1) To satisfy tax withholding obligations associated with the vesting of restricted stock awarded to employees during the fourth quarter of 2015, we withheld a total of 94,810 shares that are included in the total number of shares purchased.
- (2) In November 2014, our Board of Directors authorized an increase in the total authorization of our multi-year share repurchase program to \$1.0 billion. There is no expiration date on the repurchase authorization and the amount and timing of future share repurchases, if any, will be determined as market and business conditions warrant. During 2015, we repurchased a total of 26.6 million shares of our common stock for approximately \$529 million at an average price of \$19.87 per share under this program.

## Stock Performance Graph

The performance graph below compares cumulative return on our common stock for the period December 31, 2010 through December 31, 2015, with the cumulative return of Standard & Poor's 500 Index (S&P 500) and the S&P 500 Utilities Index.

The graph below compares each period assuming that \$100 was invested on December 31, 2010 in our common stock and each of above indices and that all dividends are reinvested. The returns shown below may not be indicative of future performance.



Company / Index	December 31, 2010	December 31, 2011	December 31, 2012	December 31, 2013	December 31, 2014	December 31, 2015
Calpine Corporation....	\$ 100.00	\$ 122.41	\$ 135.91	\$ 146.25	\$ 165.89	\$ 108.47
S&P 500 Index.....	100.00	102.11	118.44	156.79	178.25	180.72
S&P Utilities Index.....	100.00	119.93	121.47	137.51	177.36	168.77

**Item 6. Selected Financial Data****SELECTED CONSOLIDATED FINANCIAL DATA**

	Years Ended December 31,				
	2015	2014	2013	2012	2011
	(in millions, except per share amounts)				
<b>Statement of Operations data:</b>					
Operating revenues .....	\$ 6,472	\$ 8,030	\$ 6,301	\$ 5,478	\$ 6,800
Net income (loss) attributable to Calpine .....	\$ 235	\$ 946	\$ 14	\$ 199	\$ (190)
<b>Basic earnings (loss) per common share:</b>					
Net income (loss) per common share attributable to Calpine .....	\$ 0.65	\$ 2.34	\$ 0.03	\$ 0.43	\$ (0.39)
<b>Diluted earnings (loss) per common share:</b>					
Net income (loss) per common share attributable to Calpine .....	\$ 0.64	\$ 2.31	\$ 0.03	\$ 0.42	\$ (0.39)
<b>Balance Sheet data:</b>					
Total assets .....	\$ 18,833	\$ 18,378	\$ 16,559	\$ 16,549	\$ 17,371
Short-term debt and capital lease obligations .....	\$ 221	\$ 199	\$ 204	\$ 115	\$ 104
Long-term debt and capital lease obligations.....	\$ 11,868	\$ 11,083	\$ 10,908	\$ 10,635	\$ 10,321

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### **Forward-Looking Information**

This Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with our accompanying Consolidated Financial Statements and related Notes. See the cautionary statement regarding forward-looking statements at the beginning of this Report for a description of important factors that could cause actual results to differ from expected results. See also Item 1A. "Risk Factors."

### **INTRODUCTION AND OVERVIEW**

#### ***Our Business***

We are one of the largest power generators in the U.S. measured by power produced. We own and operate primarily natural gas-fired and geothermal power plants in North America and have a significant presence in major competitive wholesale power markets in California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic regions (included in our East segment) of the U.S. We sell power, steam, capacity, renewable energy credits and ancillary services to our customers, which include utilities, independent electric system operators, industrial and agricultural companies, retail power providers, municipalities and other governmental entities, power marketers as well as retail commercial, industrial and residential customers. Effective after the October 1, 2015 acquisition, we entered the retail market in scale through our retail subsidiary, Champion Energy. We have invested in clean power generation to become a recognized leader in developing, constructing, owning and operating an environmentally responsible portfolio of flexible and reliable power plants.

In order to manage our various physical assets and contractual obligations, we execute commodity and commodity transportation agreements within the guidelines of our Risk Management Policy. We purchase primarily natural gas and some fuel oil as fuel for our power plants and engage in related natural gas transportation and storage transactions. We purchase electric transmission rights to deliver power to our customers. We also enter into natural gas, power, environmental product, fuel oil and other physical and financial contracts to hedge certain business risks and optimize our portfolio of power plants. Seasonality and weather can have a significant impact on our results of operations and are also considered in our hedging and optimization activities.

Our goal is to be recognized as the premier power generation company in the U.S. as measured by our employees, shareholders, customers and policy-makers as well as the communities in which our facilities are located.

We assess our business on a regional basis due to the impact on our financial performance of the differing characteristics of these regions, particularly with respect to competition, regulation and other factors impacting supply and demand. Our reportable segments are West (including geothermal), Texas and East (including Canada).

Subsequent to the completion of our purchase of Granite Ridge Energy Center on February 5, 2016, our portfolio, including partnership interests, consists of 84 power plants, including one under construction located throughout 19 states in the U.S. and in Canada, with an aggregate current generation capacity of 27,282 MW and 760 MW under construction. Our fleet, including projects under construction, consists of 68 natural gas-fired combustion turbine-based plants, one fuel oil-fired steam-based plant, 14 geothermal steam turbine-based plants and one photovoltaic solar plant. Our segments have an aggregate generation capacity of 7,425 MW in the West, 9,427 MW in Texas and 10,430 MW with an additional 760 MW under construction in the East.

In addition to the unique profile of our fleet, we believe our business is also advantaged by our capital allocation philosophy, which seeks to maximize levered cash returns to equity on a per share basis while maintaining a strong balance sheet. We consider the repurchases of our own shares of common stock as an attractive investment opportunity, and we utilize the expected returns from this investment as the benchmark against which we evaluate all other capital allocation decisions. We believe this philosophy closely aligns our objectives with those of our shareholders.

#### ***Premier Operating Company***

Our objective is to be the "best-in-class" in regards to certain operational performance metrics, such as safety, availability, reliability, efficiency and cost management.

- During 2015, our employees achieved a total recordable incident rate of 0.73 recordable injuries per 100 employees which places us in the first quartile performance for power generation companies with 1,000 or more employees.
- Our entire fleet achieved a forced outage factor of 2.3% and a starting reliability of 98.3% during the year ended December 31, 2015.
- During 2015, our outage services subsidiary completed 15 major inspections and nine hot gas path inspections.

- For the past 15 years on average, our Geysers Assets have reliably generated approximately six million MWh of renewable power per year.

### ***Managing and Growing our Portfolio***

Our goal is to continue to grow our presence in core markets with an emphasis on acquisitions, expansions or modernizations of existing power plants. We intend to take advantage of favorable opportunities to continue to design, develop, acquire, construct and operate the next generation of highly efficient, operationally flexible and environmentally responsible power plants where such investment meets our rigorous financial hurdles, particularly if power contracts and financing are available and attractive returns are expected. Likewise, we actively seek to divest non-core assets where we can find opportunities to do so accretively. In addition, we believe that modernizations and expansions to our current assets offer proven and financially disciplined opportunities to improve our operations, capacity and efficiencies. During 2015 and through the filing of this Report, we strategically repositioned our portfolio by adding capacity in our core regions and by divesting positions in non-core markets through the following transactions:

- In June 2015, our Garrison Energy Center commenced commercial operations, bringing online approximately 309 MW of combined-cycle, natural gas-fired capacity with dual-fuel capability.
- During the second quarter of 2015, we began construction of our 760 MW York 2 Energy Center and expect commercial operations to commence during the second quarter of 2017.
- In July 2015, the sale of our Osprey Energy Center to Duke Energy Florida, Inc. for approximately \$166 million, excluding working capital and other adjustments, was approved by the FERC and the Florida Public Service Commission. In accordance with the asset sale agreement, the sale will be consummated in January 2017 upon the conclusion of a 27-month PPA. This sale represents a strategic disposition of a power plant in a wholesale power market dominated by regulated utilities.
- On October 1, 2015, we acquired Champion Energy for approximately \$240 million, excluding working capital adjustments. The addition of this well-established retail sales organization is consistent with our stated goal of getting closer to our end-use customers and provides us a valuable sales channel for directly reaching a much greater portion of the load we seek to serve.
- On February 5, 2016, we completed the purchase of Granite Ridge Energy Center, a power plant with a nameplate capacity of 745 MW (summer peaking capacity of 695 MW), for approximately \$500 million, excluding working capital adjustments. The addition of this modern, efficient, natural gas-fired, combined-cycle power plant will increase capacity in our East segment, specifically the constrained New England market.

In addition, our significant ongoing projects under construction, growth initiatives and modernizations are discussed below:

- *Garrison Energy Center* — We are in the early stages of development of a second phase of the Garrison Energy Center that will add approximately 430 MW of dual-fuel, combined-cycle capacity to our existing Garrison Energy Center. PJM has completed its feasibility study of the project and the system impact study is underway.
- *York 2 Energy Center* — York 2 Energy Center is a 760 MW dual-fuel, combined-cycle project that will be co-located with our York Energy Center in Peach Bottom Township, Pennsylvania. Once complete, the power plant will feature two combustion turbines, two heat recovery steam generators and one steam turbine. The project's capacity cleared PJM's 2017/2018 and 2018/2019 base residual auctions. The project is now under construction, and we expect COD during the second quarter of 2017. PJM has completed the interconnection study process for an additional 68 MW of planned capacity at the York 2 Energy Center. This incremental 68 MW of planned capacity cleared the 2018/2019 base residual auction.
- *Guadalupe Peaking Energy Center* — In April 2015, we executed an agreement with Guadalupe Valley Electric Cooperative ("GVEC") that will facilitate the construction of a 418 MW natural gas-fired peaking power plant to be co-located with our Guadalupe Energy Center. Under the terms of the agreement, construction of the Guadalupe Peaking Energy Center ("GPEC") may commence at our discretion, so long as the power plant reaches COD by June 1, 2019. When the power plant begins commercial operation, GVEC will purchase a 50% ownership interest in GPEC. Once built, GPEC will feature two fast-ramping combustion turbines capable of responding to peaks in power demand. This project represents a mutually beneficial response to our customer's desire to have direct access to peaking generation resources, as it leverages the benefits of our existing site and development rights and our construction and operating expertise, as well as our customer's ability to fund its investment at attractive rates, all while affording us the flexibility of timing the plant's construction in response to market pricing signals.



- *Mankato Power Plant Expansion* — By order dated February 5, 2015, the Minnesota Public Utilities Commission concluded a competitive resource acquisition proceeding and selected a 345 MW expansion of our Mankato Power Plant, authorizing execution of a 20-year PPA between Calpine and Xcel Energy. The PPA was executed in April 2015 and remains subject to approval by the North Dakota Public Service Commission. Commercial operation of the expanded capacity may commence as early as 2019, subject to requisite regulatory approvals and applicable contract conditions.
- *PJM and ISO-NE Development Opportunities* — We are currently evaluating opportunities to develop additional projects in the PJM and ISO-NE market areas that feature cost advantages such as existing infrastructure and favorable transmission queue positions. These projects are continuing to advance entitlements (such as permits, zoning and transmission) for their potential future development when economical.
- *Turbine Modernization* — We continue to move forward with our turbine modernization program. Through December 31, 2015, we have completed the upgrade of 13 Siemens and eight GE turbines totaling approximately 210 MW and have committed to upgrade three additional turbines. In addition, we have begun a program to update our dual-fueled turbines at certain of our power plants in our East segment.

### ***Customer Relationships***

We continue to focus on providing products and services that are beneficial to our customers. A summary of certain significant customer metrics and contracts entered into in 2015 are as follows:

#### *Champion Energy*

- In 2015, Champion Energy, our retail electric provider, served approximately 22 million MWh of customer load consisting of approximately 2.1 million annualized residential customer equivalents at December 31, 2015, concentrated in Texas, the Northeast and Mid-Atlantic where Calpine has a substantial power generation presence.

#### *West*

- We entered into a new PPA with Marin Clean Energy to provide up to 65 MW of power from our Delta Energy Center and other northern California power plants commencing in April 2015 and extending through December 2017.
- Our ten-year PPA with Southern California Edison for 225 MW of capacity and renewable energy from our Geysers Assets commencing in June 2017 was approved by the CPUC in the first quarter of 2015.
- We entered into a new ten-year PPA with Southern California Edison for 50 MW of capacity and renewable energy from our Geysers Assets commencing in January 2018. The PPA remains subject to approval by the CPUC.
- We entered into a new one-year resource adequacy contract with SCE for 238 MW from our Pastoria Energy Center commencing in January 2018.
- We entered into a new three-year PPA with the San Francisco Public Utilities Commission to provide, on average, approximately 43 MW of energy and renewable energy annually commencing in May 2016.

#### *Texas*

- We entered into a new three-year PPA with Brazos Electric Power Cooperative to provide 300 MW of energy from our Texas power plant fleet commencing in January 2016.
- We entered into a new three-year PPA with Pedernales Electric Cooperative to provide approximately 140 MW of energy from our Texas power plant fleet commencing in January 2017.
- We entered into a new two-year PPA with Guadalupe Valley Electric Cooperative to provide approximately 270 MW of energy from our Texas power plant fleet commencing in June 2017. The execution of this PPA will facilitate the construction of a 418 MW natural gas-fired peaking power plant to be co-located with our Guadalupe Energy Center.
- We extended our existing PPA with the South Texas Electric Cooperative to supply the Magic Valley Electric Cooperative's full load requirements for ten years beyond 2021. Magic Valley Electric Cooperative's peak summer load in 2015 was 490 MW.

#### *East*

- We entered into a new 20-year PPA with Xcel Energy to provide up to 345 MW of capacity and energy from our Mankato Power Plant expansion when commercial operations commence and transmission-related upgrades have been completed.
- We entered into a new ten-year PPA with the Tennessee Valley Authority to provide 615 MW of energy and capacity from our Morgan Energy Center commencing in February 2016.

## *Advocacy and Corporate Responsibility*

We recognize that our business is heavily influenced by laws, regulations and rules at federal, state and local levels as well as by rules of the ISOs and RTOs that oversee the competitive markets in which we operate. We believe that being active participants in the legislative, regulatory and rulemaking processes may yield better outcomes for all stakeholders, including Calpine. Our two basic areas of focus are competitive wholesale power markets and environmental stewardship in power generation. Below are some recent examples of our advocacy efforts:

### *Ensuring Competitive Market Structure/Rules*

- Provided leadership in stakeholder processes at PJM on a new “Capacity Performance” product and at ISO-NE on its Pay-For-Performance initiatives, resulting in implementation of the FERC approved PJM Capacity Performance product and ISO-NE Pay-For-Performance capacity structure.
- Our employees participated as invited panelists at FERC technical conferences regarding price formation and “out-of-market payments” in organized markets.

### *Stopping Non-Competitive/Subsidized Generation*

- Successfully navigated a competitive generation supply bidding process in Florida, resulting in a contract for the acquisition of our Osprey Energy Center rather than a utility self-build as the most cost effective alternative for Florida ratepayers.
- Successfully advocated for a competitive generation supply bidding process in Minnesota and succeeded in obtaining an order requiring the local utility to enter into a long-term PPA for new additional capacity at our Mankato Power Plant.
- Provided leadership in the successful legal challenges against New Jersey for discriminatory behavior affecting FERC jurisdictional capacity auctions, resulting in a decision by the U.S. Circuit Court of Appeals for the Third Circuit striking New Jersey’s action as being in violation of U.S. law. Petitions for certiorari were filed with the U.S. Supreme Court, asking for review of the Third Circuit’s decision. In October 2015, the U.S. Supreme Court granted certiorari but has not scheduled the case for oral argument.
- Successfully advocated against proposed legislation in California requiring investor owned utilities to contract for 500 MW of new geothermal resources that would have discriminated against our existing geothermal fleet.

### *Environmental*

- Filed a brief with the D.C. Circuit supporting the EPA’s MATS rules which were upheld by the Court.
- Filed a brief with the U.S. Supreme Court supporting the EPA’s CSAPR rules which were upheld by the Court in a decision citing our brief.
- Filed a brief with the U.S. Supreme Court supporting the EPA’s GHG air permit rules which were upheld in part by the Court citing our brief in its opinion.
- Filed a brief with the D.C. Circuit supporting the EPA’s opposition to motions for stay of the Clean Power Plan; the D.C. Circuit denied the motions.

Federal and state legislative and regulatory actions continue to change how our business is regulated. The EPA has promulgated regulations dealing with climate change as well as regulations related to other air pollutant emissions, and some states and regions in the U.S. have implemented or are considering implementing regulations to reduce GHG emissions. We are actively participating in these debates at the federal, regional and state levels as noted by the actions above. For a further discussion of the environmental and other governmental regulations that affect us, see “— Governmental and Regulatory Matters” in Item 1. of this Report. Although we cannot predict the ultimate effect future climate change regulations or legislation could have on our business, we believe that we will be less adversely impacted by potential Cap-and-Trade limits, carbon taxes or required environmental upgrades as a result of existing and potential legislation or regulation addressing GHG or other emissions, water use or waste disposal, compared to our competitors who use other fossil fuels or older, less efficient technologies.

Since our inception in 1984, we have been a leader in environmental stewardship and have invested in clean power generation to become a recognized leader in developing, constructing, owning and operating an environmentally responsible portfolio of flexible and reliable power plants. The combination of our Geysers Assets and our high efficiency portfolio of natural gas-fired power plants results in substantially lower emissions of these gases compared to our competitors’ power plants using other fossil fuels, such as coal. Consequently, our power generation portfolio’s GHG footprint per MWh is lower than most major wholesale power producers in the U.S. In addition, we strive to preserve our nation’s valuable water and land resources. To condense steam, we primarily use cooling towers with a closed water cooling system or air cooled condensers. Since our power plants are modern and efficient and utilize clean burning natural gas, we do not require large areas of land for our power plants nor do we require large specialized landfills for the disposal of coal ash or nuclear plant waste.

Although different regions of the country have very different models and rules for competition, the markets in which we operate have some form of wholesale market competition. California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic regions (included in our East segment), which are the markets in which we have our largest presence, have emerged as among the most competitive wholesale power markets in the U.S. We also operate, to a lesser extent, in the competitive wholesale power markets in the Southeast and the Midwest. We believe that properly designed competitive wholesale markets offer the best signals for investment decisions, broader choices for customers and the least cost solutions for reliable electric system operations.

### ***Enhancing Shareholder Value***

We continue to make significant progress to deliver financially disciplined growth, to enhance shareholder value through disciplined capital allocation including the return of capital to shareholders and to manage the balance sheet for future growth and success. We are committed to remaining financially disciplined in our capital allocation decisions. The year ended December 31, 2015 was marked by the following accomplishments:

- We continued to return capital to our shareholders in the form of share repurchases, having cumulatively repurchased approximately \$2.8 billion or 29% of our previously outstanding shares as of the filing of this Report.
- Specifically during 2015, we repurchased a total of 26.6 million shares of our outstanding common stock for approximately \$529 million at an average price of \$19.87 per share.

We further optimized our capital structure by refinancing, redeeming or amending several of our debt instruments during the year ended December 31, 2015, and through the filing of this Report, including the following transactions:

- In February 2015, we issued \$650 million in aggregate principal amount of 5.5% senior unsecured notes due 2024 in a public offering and used the net proceeds to replenish cash on hand used for the acquisition of Fore River Energy Center in the fourth quarter of 2014, to repurchase approximately \$147 million of our 2023 First Lien Notes and for general corporate purposes.
- In May 2015, we repaid our 2018 First Lien Term Loans with the proceeds from the 2022 First Lien Term Loan which extended the maturity and reduced the interest rate on approximately \$1.6 billion of corporate debt.
- In November 2015, we refinanced and upsized our Steamboat project debt which lowered the interest rate and extended the maturity by two years to November 22, 2019.
- In December 2015, we used cash on hand to redeem 10% of the original aggregate principal amount of our 2023 First Lien Notes, plus accrued and unpaid interest.
- In December 2015, we entered into our 2023 First Lien Term Loan and will use the proceeds to fund a portion of the purchase price for the Granite Ridge Energy Center, to repay project and corporate debt and for general corporate purposes.
- In December 2015, we entered into an agreement with one of the two lessors of our Pasadena Power Plant to purchase their 50% interest, which will result in a reduction of our project debt of approximately \$50 million. The transaction is expected to close during the second quarter of 2016.
- On February 8, 2016, we amended our Corporate Revolving Facility, extending the maturity by two years to June 27, 2020, and increasing the capacity by an additional \$178 million to \$1,678 million through June 27, 2018, reverting back to \$1,520 million through the maturity date. Further, we increased the letter of credit sublimit by \$250 million to \$1.0 billion and extended the maturity by two years to June 27, 2020.

### ***Our Market and Our Key Financial Performance Drivers***

The market Spark Spread, sales of RECs, revenues from our PPAs and steam sales and the results from our marketing, hedging and optimization activities are the primary drivers of our Commodity Margin and contribute significantly to our financial results. The market Spark Spread is primarily impacted by fuel prices, weather and reserve margins, which impact market supply and demand fundamentals. Those factors plus the relationship between our operating Heat Rate compared to the Market Heat Rate, our power plant operating performance and availability are key to our financial performance.

Fluctuations in natural gas price levels affect our Commodity Margin (depending on our hedge levels and holding other factors constant). When less efficient, higher cost natural gas-fired units set power prices in our regional markets, higher natural gas prices tend to increase our Commodity Margin. In these instances, while our production costs increase when natural gas prices are higher, our competitors' costs (and power prices) increase at a greater rate, leading to higher Commodity Margin. Similarly, when natural gas prices decline, our Commodity Margin tends to decline.

Recently, given very low natural gas prices, natural gas-fired, combined-cycle units in many markets were frequently cheaper to dispatch than coal-fired power plants. When coal-fired electricity production costs exceed natural gas-fired production costs, coal-fired units tend to set power prices. In these hours, lower natural gas prices tend to increase our Commodity Margin, since our production costs fall while power prices remain constant (depending on our hedge levels and holding other factors constant). Recent forward market natural gas prices suggest that coal-to-gas-switching will continue in 2016 (although future market conditions are uncertain and settled prices remain to be seen).

Efficient operation of our fleet creates the opportunity to capture Commodity Margin in a cost effective manner. However, unplanned outages during periods when Commodity Margin is positive could result in a loss of that opportunity. We generally measure our fleet performance based on our availability factors, operating Heat Rate and plant operating expense. The higher our availability factor, the better positioned we are to capture Commodity Margin. The less natural gas we must consume for each MWh of power generated, the lower our Heat Rate. The lower our operating Heat Rate compared to the Market Heat Rate, the more favorable the impact on our Commodity Margin. Holding all other factors constant, our Commodity Margin increases when we are able to lower our operating Heat Rate compared to the Market Heat Rate and conversely decreases when our operating Heat Rate increases compared to the Market Heat Rate. See also “— The Market for Power — Our Power Markets and Market Fundamentals” in Item 1. of this Report for additional information on how these factors impact our Commodity Margin.

## RESULTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2015 AND 2014

Below are our results of operations for the year ended December 31, 2015, as compared to the same period in 2014 (in millions, except for percentages and operating performance metrics). In the comparative tables below, increases in revenue/income or decreases in expense (favorable variances) are shown without brackets while decreases in revenue/income or increases in expense (unfavorable variances) are shown with brackets.

	<b>2015</b>	<b>2014</b>	<b>Change</b>	<b>% Change</b>
<b>Operating revenues:</b>				
Commodity revenue.....	\$ 6,389	\$ 7,595	\$ (1,206)	(16)
Mark-to-market gain.....	65	419	(354)	(84)
Other revenue.....	18	16	2	13
Operating revenues.....	<u>6,472</u>	<u>8,030</u>	<u>(1,558)</u>	<u>(19)</u>
<b>Operating expenses:</b>				
Fuel and purchased energy expense:				
Commodity expense.....	3,589	4,815	1,226	25
Mark-to-market loss.....	178	77	(101)	#
Fuel and purchased energy expense.....	<u>3,767</u>	<u>4,892</u>	<u>1,125</u>	<u>23</u>
Plant operating expense.....	1,018	969	(49)	(5)
Depreciation and amortization expense.....	638	603	(35)	(6)
Sales, general and other administrative expense.....	138	144	6	4
Other operating expenses.....	80	88	8	9
Total operating expenses.....	<u>5,641</u>	<u>6,696</u>	<u>1,055</u>	<u>16</u>
Impairment losses.....	—	123	123	#
(Gain) on sale of assets, net.....	—	(753)	(753)	#
(Income) from unconsolidated investments in power plants.....	(24)	(25)	(1)	(4)
Income from operations.....	855	1,989	(1,134)	(57)
Interest expense.....	628	645	17	3
Interest (income).....	(4)	(6)	(2)	(33)
Debt modification and extinguishment costs.....	40	346	306	88
Other (income) expense, net.....	18	21	3	14
Income before income taxes.....	173	983	(810)	(82)
Income tax expense (benefit).....	(76)	22	98	#
Net income.....	<u>249</u>	<u>961</u>	<u>(712)</u>	<u>(74)</u>
Net income attributable to the noncontrolling interest.....	(14)	(15)	1	7
Net income attributable to Calpine.....	<u>\$ 235</u>	<u>\$ 946</u>	<u>\$ (711)</u>	<u>(75)</u>
	<b>2015</b>	<b>2014</b>	<b>Change</b>	<b>% Change</b>
<b>Operating Performance Metrics:</b>				
MWh generated (in thousands) <sup>(1)</sup> .....	112,150	100,617	11,533	11
Average availability.....	89.2%	90.7%	(1.5)%	(2)
Average total MW in operation <sup>(1)</sup> .....	25,785	26,652	(867)	(3)
Average capacity factor, excluding peakers.....	55.6%	48.4%	7.2 %	15
Steam Adjusted Heat Rate.....	7,306	7,384	78	1

# Variance of 100% or greater

(1) Represents generation and capacity from power plants that we both consolidate and operate. See “— Description of Our Power Plants – Table of Operating Power Plants and Projects Under Construction and Advanced Development” for our total equity generation and capacities.

We evaluate our Commodity revenue and Commodity expense on a collective basis because the price of power and natural gas tend to move together as the price for power is generally determined by the variable operating cost of the next marginal generator to be dispatched to meet demand. The spread between our Commodity revenue and Commodity expense represents a significant portion of our Commodity Margin. Our financial performance is correlated to how we maximize our Commodity Margin through management of our portfolio of power plants, as well as our hedging and optimization activities. See additional segment discussion in “Commodity Margin and Adjusted EBITDA.”

Commodity revenue, net of Commodity expense, increased \$20 million for the year ended December 31, 2015, compared to the year ended December 31, 2014, primarily due to:

- + higher contribution from hedges in our West and East segments and hedging through our retail subsidiary, which more than offset lower on-peak Spark Spreads across all of our segments, excluding the impact of the polar vortex events experienced during the first quarter of 2014 and
- + higher generation from our power plants in Texas and the East resulting from lower natural gas prices that drove lower system-wide coal-fired generation from our competitors, partially offset by
- a significant decrease in power and natural gas prices in our East segment in the first quarter of 2015 compared to the prior year period, given the unusually high price levels experienced during the polar vortex events in the first quarter of 2014,
- the net year-over-year impact of our portfolio management activities, including the sale of six power plants with a total capacity of 3,498 MW in our East segment in July 2014, the acquisition of our Guadalupe and Fore River Energy Centers in February and November 2014, respectively, the completion of our Deer Park and Channel Energy Center expansions in June 2014 and the commencement of commercial operations at our Garrison Energy Center in June 2015 and
- lower regulatory capacity revenue in PJM during the first five months of 2015, partially offset by higher regulatory capacity revenue in PJM during the remaining seven months of 2015.

Mark-to-market gain/loss from hedging our future generation and fuel needs had an unfavorable variance of \$455 million primarily driven by the maturity of favorable hedges during 2015 as compared to 2014.

Our normal, recurring plant operating expense decreased \$3 million during 2015 compared to 2014 after excluding the net impact of a \$8 million decrease from power plant portfolio changes, a \$3 million decrease in stock based compensation expense, a \$47 million increase in major maintenance expense resulting from our plant outage schedule and costs from scrap parts related to outages and a \$16 million increase related to repairs to five of our geothermal power plants damaged by a wildfire in September of 2015. Now that deductibles have been met, we expect minimal impact going forward from the wildfire event. Further, once repairs are completed, we expect generation capacity at our Geyser Assets to be restored to pre-fire levels.

Depreciation and amortization expense increased by \$35 million during the year ended December 31, 2015, compared to the year ended December 31, 2014, primarily due to the acquisition of our Guadalupe and Fore River Energy Centers in February and November 2014, respectively, the acquisition of Champion Energy in October 2015, the commencement of commercial operations at our Garrison Energy Center in June 2015 and the completion of our Deer Park and Channel Energy Center expansions in June 2014.

In line with our strategy to sell or contract power plants located in wholesale power markets dominated by regulated utilities and focus on competitive wholesale markets, we completed the sale of six of our power plants in our East segment on July 3, 2014, resulting in a gain on sale of assets, net of \$753 million during the year ended December 31, 2014. In addition, we executed a term sheet with a third party related to our Osprey Energy Center in August 2014 for a new PPA with a term of 27 months, after which the third party would purchase our Osprey Energy Center which resulted in an impairment loss of approximately \$123 million that was recorded during the third quarter of 2014. See Notes 2 and 3 of the Notes to Consolidated Financial Statements for further information regarding the impairment and the sale of six power plants, respectively.

Interest expense decreased by \$17 million for the year ended December 31, 2015, compared to the year ended December 31, 2014, primarily due to a decrease in our annual effective interest rate on our consolidated debt, excluding the impacts of capitalized interest and mark-to-market gains (losses) on interest rate swaps, to 5.5% for the year ended December 31, 2015, from 5.9% for the year ended December 31, 2014. The issuance of our Senior Unsecured Notes in July 2014 and February 2015 and our 2022 First Lien Term Loan in May 2015 allowed us to reduce our overall cost of debt by replacing a portion of our 2023 First Lien Notes and all of our 2018 First Lien Term Loans with debt carrying lower interest rates.

Debt modification and extinguishment costs for the year ended December 31, 2015, consisted of \$26 million in debt extinguishment costs in connection with the repurchases of approximately \$267 million of our 2023 First Lien Notes, which is comprised of \$22 million of prepayment penalties and \$4 million associated with the write-off of deferred financing costs and

\$13 million in debt modification costs related to the issuance of our 2022 First Lien Term Loan in May 2015. Debt extinguishment costs for the year ended December 31, 2014, consisted primarily of \$340 million related to the prepayment of our 2019 First Lien Notes, 2020 First Lien Notes and 2021 First Lien Notes, which is comprised of \$306 million of prepayment penalties and \$34 million associated with the write-off of unamortized debt discount and deferred financing costs.

During the year ended December 31, 2015, we recorded income tax benefit of \$76 million compared to income tax expense of \$22 million for the year ended December 31, 2014. The favorable year-over-year change primarily resulted from a legal entity restructuring completed in 2015 that resulted in a partial release of our valuation allowance associated with our NOLs as well as the recognition of a future tax benefit related to a tax credit associated with our capital expenditures.

## RESULTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

Below are our results of operations for the year ended December 31, 2014, as compared to the same period in 2013 (in millions, except for percentages and operating performance metrics). In the comparative tables below, increases in revenue/income or decreases in expense (favorable variances) are shown without brackets while decreases in revenue/income or increases in expense (unfavorable variances) are shown with brackets.

	<b>2014</b>	<b>2013</b>	<b>Change</b>	<b>% Change</b>
<b>Operating revenues:</b>				
Commodity revenue.....	\$ 7,595	\$ 6,374	\$ 1,221	19
Mark-to-market gain (loss).....	419	(86)	505	#
Other revenue.....	16	13	3	23
Operating revenues .....	<u>8,030</u>	<u>6,301</u>	<u>1,729</u>	<u>27</u>
<b>Operating expenses:</b>				
Fuel and purchased energy expense:				
Commodity expense .....	4,815	3,808	(1,007)	(26)
Mark-to-market (gain) loss .....	77	(72)	(149)	#
Fuel and purchased energy expense.....	<u>4,892</u>	<u>3,736</u>	<u>(1,156)</u>	<u>(31)</u>
Plant operating expense .....	969	895	(74)	(8)
Depreciation and amortization expense.....	603	593	(10)	(2)
Sales, general and other administrative expense .....	144	136	(8)	(6)
Other operating expenses .....	88	81	(7)	(9)
Total operating expenses.....	<u>6,696</u>	<u>5,441</u>	<u>(1,255)</u>	<u>(23)</u>
Impairment losses .....	123	16	(107)	#
(Gain) on sale of assets, net .....	(753)	—	753	#
(Income) from unconsolidated investments in power plants .....	(25)	(30)	(5)	(17)
Income from operations.....	<u>1,989</u>	<u>874</u>	<u>1,115</u>	<u>#</u>
Interest expense.....	645	696	51	7
Interest (income) .....	(6)	(6)	—	—
Debt extinguishment costs .....	346	144	(202)	#
Other (income) expense, net .....	21	20	(1)	(5)
Income before income taxes .....	<u>983</u>	<u>20</u>	<u>963</u>	<u>#</u>
Income tax expense.....	22	2	(20)	#
Net income.....	<u>961</u>	<u>18</u>	<u>943</u>	<u>#</u>
Net income attributable to the noncontrolling interest.....	(15)	(4)	(11)	#
Net income attributable to Calpine .....	<u>\$ 946</u>	<u>\$ 14</u>	<u>\$ 932</u>	<u>#</u>
	<b>2014</b>	<b>2013</b>	<b>Change</b>	<b>% Change</b>
<b>Operating Performance Metrics:</b>				
MWh generated (in thousands) <sup>(1)</sup> .....	100,617	101,610	(993)	(1)
Average availability .....	90.7%	91.7%	(1.0)%	(1)
Average total MW in operation <sup>(1)</sup> .....	26,652	26,854	(202)	(1)
Average capacity factor, excluding peakers.....	48.4%	48.7%	(0.3)%	(1)
Steam Adjusted Heat Rate.....	7,384	7,386	2	—

# Variance of 100% or greater

(1) Represents generation and capacity from power plants that we both consolidate and operate. See “— Description of Our Power Plants – Table of Operating Power Plants and Projects Under Construction and Advanced Development” for our total equity generation and capacities.



We evaluate our Commodity revenue and Commodity expense on a collective basis because the price of power and natural gas tend to move together as the price for power is generally determined by the variable operating cost of the next marginal generator to be dispatched to meet demand. The spread between our Commodity revenue and Commodity expense represents a significant portion of our Commodity Margin. Our financial performance is correlated to how we maximize our Commodity Margin through management of our portfolio of power plants, as well as our hedging and optimization activities. See additional segment discussion in “Commodity Margin and Adjusted EBITDA.”

Commodity revenue, net of Commodity expense, increased \$214 million for the year ended December 31, 2014, compared to the year ended December 31, 2013, primarily due to:

- + the net year-over-year impact of our portfolio management activities, including the commencement of commercial operations at our Russell City and Los Esteros power plants during the third quarter of 2013, the acquisition of Guadalupe Energy Center in February 2014, the completion of the expansions of our Deer Park and Channel Energy Centers in June 2014 and the sale of six power plants with a total capacity of 3,498 MW in our East segment in July 2014,
- + running some of our dual-fueled power plants in the East on fuel oil during the first quarter of 2014 rather than natural gas when the relative cost of consuming fuel oil was lower than natural gas and
- + stronger market conditions resulting in higher on-peak Spark Spreads in the West during 2014 compared to 2013; partially offset by
- the expiration of a tolling contract associated with our Delta Energy Center in December 2013 and a PPA associated with our Osprey Energy Center in May 2014 partially offset by a new PPA associated with our Osprey Energy Center effective in October 2014 and
- lower regulatory capacity revenue in PJM during the second half of 2014.

Mark-to-market gain/loss from hedging our future generation and fuel needs had a favorable variance of \$356 million primarily driven by a decrease in forward power prices resulting from lower natural gas prices, which favorably impacted our power hedges during the year ended December 31, 2014 as compared to 2013.

Our plant operating expense increased by \$62 million during the year ended December 31, 2014, compared to the year ended December 31, 2013, after excluding an increase of \$12 million attributable to power plant portfolio changes detailed above. Outside of portfolio changes, major maintenance and cost from scrap parts related to outages, our plant operating expense increased \$52 million during the year ended December 31, 2014 compared to 2013 of which \$14 million related to an increase in normal, recurring plant operating expense. The remaining increase primarily resulted from a \$13 million increase in equipment failure costs related to outages, an \$11 million reversal of Section 185 fees for which we determined we have no current or retroactive fee obligations during 2013 and a \$14 million increase resulting from the 2014 reclassification of shared expenses associated with our Freeport Energy Center and an increase in the accrual for performance-based compensation. We also experienced a \$10 million increase in major maintenance expense resulting from our plant outage schedule, net of costs from scrap parts, related to outages during the year ended December 31, 2014 compared to 2013.

In line with our strategy to sell or contract power plants located in wholesale power markets dominated by regulated utilities and focus on competitive wholesale markets, we completed the sale of six of our power plants in our East segment on July 3, 2014, resulting in a gain on sale of assets, net of \$753 million during the year ended December 31, 2014. In addition, we executed a term sheet with a third party related to our Osprey Energy Center in August 2014 for a new PPA with a term of 27 months, after which the third party would purchase our Osprey Energy Center which resulted in an impairment loss of approximately \$123 million that was recorded during the third quarter of 2014. See Notes 2 and 3 of the Notes to Consolidated Financial Statements for further information regarding the impairment and the sale of six power plants, respectively.

Interest expense decreased by \$51 million for the year ended December 31, 2014, compared to the year ended December 31, 2013, primarily due to a decrease in our annual effective interest rate on our consolidated debt, excluding the impacts of capitalized interest and mark-to-market gains (losses) on interest rate swaps, to 5.9% for the year ended December 31, 2014, from 6.7% for the year ended December 31, 2013. The issuance of our Senior Unsecured Notes in 2014 and CCFC Term Loans, 2022 First Lien Notes, 2024 First Lien Notes and 2020 First Lien Term Loan in 2013 allowed us to reduce our overall cost of debt by replacing our CCFC Notes and a portion of our First Lien Notes with debt carrying lower interest rates. The decrease in interest expense was partially offset by a decrease in capitalized interest of \$19 million during the year ended December 31, 2014 compared to 2013 due primarily to our Russell City and Los Esteros power plants commencing commercial operations during the third quarter of 2013.

Debt extinguishment costs for the year ended December 31, 2014, consisted primarily of \$340 million related to the repayment of our 2019 First Lien Notes, 2020 First Lien Notes and 2021 First Lien Notes, which is comprised of \$306 million of prepayment penalties and \$34 million associated with the write-off of unamortized debt discount and deferred financing costs.

Debt extinguishment costs for the year ended December 31, 2013, consisted primarily of \$139 million relating to the repayment of the CCFC Notes and the 2017 First Lien Notes and redeeming a portion of our First Lien Notes during 2013, which is comprised of \$96 million of prepayment penalties and \$43 million associated with the write-off of unamortized debt discount and deferred financing costs.

During the year ended December 31, 2014, we recorded income tax expense of \$22 million compared to income tax expense of \$2 million for the year ended December 31, 2013. The unfavorable year-over-year change primarily resulted from an increase in state income tax expense of \$19 million which is related to an increase in income including the sale and disposition of assets, changes in state apportionment, and state law changes for the year ended December 31, 2014, compared to the year ended December 31, 2013.

Net income attributable to the noncontrolling interest increased \$11 million during the year ended December 31, 2014, compared to the year ended December 31, 2013 as our Russell City Energy Center commenced operations in August 2013.

## COMMODITY MARGIN AND ADJUSTED EBITDA

Management's Discussion and Analysis of Financial Condition and Results of Operations includes financial information prepared in accordance with U.S. GAAP, as well as the non-GAAP financial measures, Commodity Margin and Adjusted EBITDA, discussed below, which we use as measures of our performance. Generally, a non-GAAP financial measure is a numerical measure of financial performance, financial position or cash flows that excludes (or includes) amounts that are included in (or excluded from) the most directly comparable measure calculated and presented in accordance with U.S. GAAP.

We use Commodity Margin, a non-GAAP financial measure, to assess our performance by our reportable segments. Commodity Margin includes our power and steam revenues, sales of purchased power and physical natural gas, capacity revenue, REC revenue, sales of surplus emission allowances, transmission revenue and expenses, fuel and purchased energy expense, fuel transportation expense, environmental compliance expense, and realized settlements from our marketing, hedging, optimization and trading activities, but excludes mark-to-market activity and other revenues. We believe that Commodity Margin is a useful tool for assessing the performance of our core operations and is a key operational measure reviewed by our chief operating decision maker. Commodity Margin is not a measure calculated in accordance with U.S. GAAP and should be viewed as a supplement to and not a substitute for our results of operations presented in accordance with U.S. GAAP. Commodity Margin does not intend to represent income from operations, the most comparable U.S. GAAP measure, as an indicator of operating performance and is not necessarily comparable to similarly titled measures reported by other companies. See Note 16 of the Notes to Consolidated Financial Statements for a reconciliation of Commodity Margin to income from operations by segment.

### *Commodity Margin by Segment for the Years Ended December 31, 2015 and 2014*

The following tables show our Commodity Margin and related operating performance metrics by segment for the years ended December 31, 2015 and 2014 (exclusive of the noncontrolling interest). In the comparative tables below, favorable variances are shown without brackets while unfavorable variances are shown with brackets. The MWh generated by segment below represent generation from power plants that we both consolidate and operate.

<b>West:</b>	<b>2015</b>	<b>2014</b>	<b>Change</b>	<b>% Change</b>
Commodity Margin (in millions) .....	\$ 1,106	\$ 1,050	\$ 56	5
Commodity Margin per MWh generated .....	\$ 31.75	\$ 30.71	\$ 1.04	3
MWh generated (in thousands) .....	34,836	34,195	641	2
Average availability .....	89.2%	92.9%	(3.7)%	(4)
Average total MW in operation .....	7,475	7,524	(49)	(1)
Average capacity factor, excluding peakers .....	56.8%	55.4%	1.4 %	3
Steam Adjusted Heat Rate .....	7,320	7,314	(6)	—

*West* — Commodity Margin in our West segment increased by \$56 million, or 5%, for the year ended December 31, 2015 compared to the year ended December 31, 2014, primarily due to:

- + higher contribution from hedges,
- + a 2% increase in generation from our power plants resulting from a decrease in hydroelectric generation in the Pacific Northwest and
- + higher contractual REC revenues associated with our Geysers Assets resulting from more favorable REC pricing in 2015, partially offset by
- lower power prices and on-peak Spark Spreads resulting from lower natural gas prices,
- a wildfire in northern California in September 2015 which negatively impacted our Geysers Assets and
- the expiration of the operating lease related to the Greenleaf power plants in June 2015.

<b>Texas:</b>	<b>2015</b>	<b>2014</b>	<b>Change</b>	<b>% Change</b>
Commodity Margin (in millions) .....	\$ 736	\$ 760	\$ (24)	(3)
Commodity Margin per MWh generated .....	\$ 15.37	\$ 19.65	\$ (4.28)	(22)
MWh generated (in thousands) .....	47,873	38,678	9,195	24
Average availability.....	89.4%	90.5%	(1.1)%	(1)
Average total MW in operation.....	9,191	8,856	335	4
Average capacity factor, excluding peakers .....	59.5%	49.9%	9.6 %	19
Steam Adjusted Heat Rate.....	7,089	7,203	114	2

*Texas* — Commodity Margin in our Texas segment decreased by \$24 million, or 3%, for the year ended December 31, 2015 compared to the year ended December 31, 2014, primarily due to:

- lower contribution from summer hedges partially offset by the positive impact from hedging through our retail subsidiary beginning in the fourth quarter of 2015 and
- lower on-peak Spark Spreads despite higher Market Heat Rates resulting from lower natural gas prices, partially offset by
- + a 24% increase in generation from our power plants resulting from higher off-peak Spark Spreads and lower natural gas prices that drove lower system-wide coal-fired generation from our competitors and
- + a full year of operation in 2015 of our 1,000 MW Guadalupe Energy Center (which was acquired in February 2014) and our Deer Park and Channel Energy Center expansions (which were completed in June 2014).

<b>East:</b>	<b>2015</b>	<b>2014</b>	<b>Change</b>	<b>% Change</b>
Commodity Margin (in millions) .....	\$ 944	\$ 949	\$ (5)	(1)
Commodity Margin per MWh generated .....	\$ 32.06	\$ 34.21	\$ (2.15)	(6)
MWh generated (in thousands) .....	29,441	27,744	1,697	6
Average availability.....	89.0%	89.2%	(0.2)%	—
Average total MW in operation.....	9,119	10,272	(1,153)	(11)
Average capacity factor, excluding peakers .....	48.8%	40.0%	8.8 %	22
Steam Adjusted Heat Rate.....	7,663	7,721	58	1

*East* — Commodity Margin in our East segment increased by \$76 million for the year ended December 31, 2015 compared to the year ended December 31, 2014, after excluding a decrease of \$81 million resulting from the sale of six power plants with a total capacity of 3,498 MW on July 3, 2014, primarily due to:

- + higher contribution from hedges,
- + a full year of operation in 2015 of our 731 MW Fore River Energy Center which was acquired in November 2014 and the commencement of commercial operations at our 309 MW Garrison Energy Center in June 2015,
- + a 6% increase in generation from our power plants resulting from lower natural gas prices that drove lower system-wide coal-fired generation from our competitors and
- + the positive impact of a new contract for our Osprey Energy Center which became effective in the fourth quarter of 2014, partially offset by
- a significant decrease in power and natural gas prices in the first quarter of 2015 compared to the prior year period, given the unusually high price levels experienced during the polar vortex events in the first quarter of 2014 and
- lower regulatory capacity revenue in PJM during the first five months of 2015, partially offset by higher regulatory capacity revenue in PJM during the remaining seven months of 2015.

### ***Commodity Margin by Segment for the Years Ended December 31, 2014 and 2013***

The following tables show our Commodity Margin and related operating performance metrics by segment for the years ended December 31, 2014 and 2013 (exclusive of the noncontrolling interest). In the comparative tables below, favorable variances are shown without brackets while unfavorable variances are shown with brackets. The MWh generated by segment below represent generation from power plants that we both consolidated and operate.

<b>West:</b>	<b>2014</b>	<b>2013</b>	<b>Change</b>	<b>% Change</b>
Commodity Margin (in millions) .....	\$ 1,050	\$ 1,020	\$ 30	3
Commodity Margin per MWh generated .....	\$ 30.71	\$ 28.25	\$ 2.46	9
MWh generated (in thousands) .....	34,195	36,110	(1,915)	(5)
Average availability.....	92.9%	92.2%	0.7 %	1
Average total MW in operation.....	7,524	7,058	466	7
Average capacity factor, excluding peakers.....	55.4%	62.6%	(7.2)%	(12)
Steam Adjusted Heat Rate.....	7,314	7,308	(6)	—

*West* — Commodity Margin in our West segment increased by \$30 million, or 3%, for the year ended December 31, 2014 compared to the year ended December 31, 2013, primarily due to:

- + a full year of operation in 2014 of our contracted 464 MW Russell City and 309 MW Los Esteros power plants, which commenced commercial operations in August 2013 and
- + higher on-peak Spark Spreads resulting from stronger market conditions due to warmer weather and lower hydroelectric generation, partially offset by
- the expiration of a tolling contract associated with our Delta Energy Center in December 2013 and
- lower contribution from hedges.

<b>Texas:</b>	<b>2014</b>	<b>2013</b>	<b>Change</b>	<b>% Change</b>
Commodity Margin (in millions) .....	\$ 760	\$ 632	\$ 128	20
Commodity Margin per MWh generated .....	\$ 19.65	\$ 18.95	\$ 0.70	4
MWh generated (in thousands) .....	38,678	33,343	5,335	16
Average availability.....	90.5%	89.8%	0.7%	1
Average total MW in operation.....	8,856	7,784	1,072	14
Average capacity factor, excluding peakers.....	49.9%	48.9%	1.0%	2
Steam Adjusted Heat Rate.....	7,203	7,198	(5)	—

*Texas* — Commodity Margin in our Texas segment increased by \$128 million, or 20%, for the year ended December 31, 2014 compared to the year ended December 31, 2013, due primarily to:

- + the acquisition of our 1,000 MW Guadalupe Energy Center on February 26, 2014 and the expansions of our Deer Park and Channel Energy Centers which were completed in June 2014,
- + stronger market conditions resulting from higher on-peak Spark Spreads during the first quarter of 2014 compared to the same period in 2013 and
- + higher contribution from hedges.

<b>East:</b>	<b>2014</b>	<b>2013</b>	<b>Change</b>	<b>% Change</b>
Commodity Margin (in millions) .....	\$ 949	\$ 916	\$ 33	4
Commodity Margin per MWh generated .....	\$ 34.21	\$ 28.49	\$ 5.72	20
MWh generated (in thousands) .....	27,744	32,157	(4,413)	(14)
Average availability.....	89.2%	93.0%	(3.8)%	(4)
Average total MW in operation.....	10,272	12,012	(1,740)	(14)
Average capacity factor, excluding peakers.....	40.0%	38.7%	1.3 %	3
Steam Adjusted Heat Rate.....	7,721	7,663	(58)	(1)

*East* — Commodity Margin in our East segment increased by \$104 million for the year ended December 31, 2014 compared to the year ended December 31, 2013, after excluding a decrease of \$71 million resulting from the sale of six power plants with a total capacity of 3,498 MW on July 3, 2014, primarily due to:

- + higher margins resulting from stronger market conditions due to colder than normal weather during the first quarter of 2014,

- + higher Commodity Margin from our dual-fueled plants during the first quarter of 2014 when the relative cost of consuming fuel oil was lower than natural gas and
- + higher market Spark Spreads realized by our Mid-Atlantic power plants, which benefited from low natural gas prices due to the locational advantage that allows these power plants access to discounted Marcellus natural gas, partially offset by
- lower contribution from hedges,
- the net effect of the expiration of a previously existing PPA associated with our Osprey Energy Center in May 2014 and a new PPA that began in October 2014 and
- lower regulatory capacity revenue in PJM during the second half of 2014.

### ***Adjusted EBITDA***

We define Adjusted EBITDA, a non-GAAP financial measure, as EBITDA adjusted for certain items described below and presented in the accompanying reconciliation. Adjusted EBITDA is not a measure calculated in accordance with U.S. GAAP, and should be viewed as a supplement to, and not a substitute for, our results of operations presented in accordance with U.S. GAAP. Adjusted EBITDA is not intended to represent cash flows from operations or net income (loss) as defined by U.S. GAAP as an indicator of operating performance. Furthermore, Adjusted EBITDA is not necessarily comparable to similarly-titled measures reported by other companies.

We believe Adjusted EBITDA is useful to investors and other users of our financial statements in evaluating our operating performance because it provides them with an additional tool to compare business performance across companies and across periods. We believe that EBITDA is widely used by investors to measure a company's operating performance without regard to items such as interest expense, taxes, depreciation and amortization, which can vary substantially from company to company depending upon accounting methods and book value of assets, capital structure and the method by which assets were acquired.

Additionally, we believe that investors commonly adjust EBITDA information to eliminate the effect of restructuring and other expenses, which vary widely from company to company and impair comparability. As we define it, Adjusted EBITDA represents EBITDA adjusted for the effects of impairment losses, gains or losses on sales, dispositions or retirements of assets, any mark-to-market gains or losses from accounting for derivatives, adjustments to exclude the Adjusted EBITDA related to the noncontrolling interest, stock-based compensation expense, operating lease expense, non-cash gains and losses from foreign currency translations, major maintenance expense, gains or losses on the repurchase, modification or extinguishment of debt, non-cash GAAP-related adjustments to levelize revenues from tolling agreements and any extraordinary, unusual or non-recurring items plus adjustments to reflect the Adjusted EBITDA from our unconsolidated investments. We adjust for these items in our Adjusted EBITDA as our management believes that these items would distort their ability to efficiently view and assess our core operating trends.

In summary, our management uses Adjusted EBITDA as a measure of operating performance to assist in comparing performance from period to period on a consistent basis and to readily view operating trends, as a measure for planning and forecasting overall expectations and for evaluating actual results against such expectations, and in communications with our Board of Directors, shareholders, creditors, analysts and investors concerning our financial performance.

The tables below provide a reconciliation of Adjusted EBITDA to our income from operations on a segment basis and to net income attributable to Calpine on a consolidated basis for years ended December 31, 2015, 2014 and 2013 (in millions).

## 2015

	West	Texas	East	Consolidation and Elimination	Total
Net income attributable to Calpine .....					\$ 235
Net income attributable to the noncontrolling interest					14
Income tax benefit.....					(76)
Debt modification and extinguishment costs and other (income) expense, net .....					58
Interest expense, net of interest income .....					624
Income from operations .....	\$ 528	\$ 2	\$ 324	\$ 1	\$ 855
Add:					
Adjustments to reconcile income from operations to Adjusted EBITDA:					
Depreciation and amortization expense, excluding deferred financing costs <sup>(1)</sup> .....	244	204	184	—	632
Major maintenance expense.....	86	103	79	—	268
Operating lease expense.....	4	—	26	—	30
Mark-to-market (gain) loss on commodity derivative activity.....	(121)	147	87	—	113
Adjustments to reflect Adjusted EBITDA from unconsolidated investments and exclude the noncontrolling interest <sup>(2)</sup> .....	(24)	—	34	—	10
Stock-based compensation expense .....	10	10	6	—	26
Loss on dispositions of assets .....	3	9	4	—	16
Contract amortization.....	—	4	16	—	20
Other.....	5	2	—	(1)	6
Total Adjusted EBITDA.....	\$ 735	\$ 481	\$ 760	\$ —	\$ 1,976

## 2014

	West	Texas	East <sup>(3)</sup>	Consolidation and Elimination	Total
Net income attributable to Calpine .....					\$ 946
Net income attributable to the noncontrolling interest					15
Income tax expense.....					22
Debt extinguishment costs and other (income) expense, net.....					367
Interest expense, net of interest income.....					639
Income from operations .....	\$ 549	\$ 329	\$ 1,111	\$ —	\$ 1,989
Add:					
Adjustments to reconcile income from operations to Adjusted EBITDA:					
Depreciation and amortization expense, excluding deferred financing costs <sup>(1)</sup> .....	240	191	167	—	598
Major maintenance expense.....	64	91	79	—	234
Operating lease expense.....	8	—	26	—	34
Mark-to-market gain on commodity derivative activity.....	(172)	(114)	(56)	—	(342)
Impairment losses .....	—	—	123	—	123
(Gain) on sale of assets, net .....	—	—	(753)	—	(753)
Adjustments to reflect Adjusted EBITDA from unconsolidated investments and exclude the noncontrolling interest <sup>(2)</sup> .....	(24)	—	29	—	5
Stock-based compensation expense .....	12	14	10	—	36
Loss on dispositions of assets .....	1	—	—	—	1
Contract amortization.....	—	—	14	—	14
Other.....	—	3	7	—	10
Total Adjusted EBITDA.....	\$ 678	\$ 514	\$ 757	\$ —	\$ 1,949



## 2013

	West	Texas	East <sup>(3)</sup>	Consolidation and Elimination	Total
Net income attributable to Calpine .....					\$ 14
Net income attributable to the noncontrolling interest .					4
Income tax expense.....					2
Debt extinguishment costs and other (income) expense, net.....					164
Interest expense, net of interest income.....					690
Income from operations.....	\$ 280	\$ 190	\$ 403	\$ 1	\$ 874
Add:					
Adjustments to reconcile income from operations to Adjusted EBITDA:					
Depreciation and amortization expense, excluding deferred financing costs <sup>(1)</sup> .....	225	165	204	(1)	593
Major maintenance expense.....	70	96	58	—	224
Operating lease expense.....	9	—	26	—	35
Mark-to-market (gain) loss on commodity derivative activity.....	62	(24)	(24)	—	14
Impairment losses .....	16	—	—	—	16
Adjustments to reflect Adjusted EBITDA from unconsolidated investments and exclude the noncontrolling interest <sup>(2)</sup> .....	(13)	—	27	—	14
Stock-based compensation expense.....	12	13	11	—	36
Loss on dispositions of assets .....	2	1	1	—	4
Contract amortization.....	—	—	14	—	14
Other .....	13	—	(7)	—	6
Total Adjusted EBITDA.....	\$ 676	\$ 441	\$ 713	\$ —	\$ 1,830

- (1) Depreciation and amortization expense in the income from operations calculation on our Consolidated Statements of Operations excludes amortization of other assets.
- (2) Adjustments to reflect Adjusted EBITDA from unconsolidated investments include (gain) loss on mark-to-market activity of nil for each of the years ended December 31, 2015, 2014 and 2013, respectively.
- (3) Our East segment includes Adjusted EBITDA of \$43 million and \$88 million for the years ended December 31, 2014 and 2013, respectively, related to the six power plants in our East segment that were sold in July 2014.

## LIQUIDITY AND CAPITAL RESOURCES

We maintain a strong focus on liquidity. We manage our liquidity to help provide access to sufficient funding to meet our business needs and financial obligations throughout business cycles.

Our business is capital intensive. Our ability to successfully implement our strategy is dependent on the continued availability of capital on attractive terms. In addition, our ability to successfully operate our business is dependent on maintaining sufficient liquidity. We believe that we have adequate resources from a combination of cash and cash equivalents on hand and cash expected to be generated from future operations to continue to meet our obligations as they become due.

### *Liquidity*

The following table provides a summary of our liquidity position at December 31, 2015 and 2014 (in millions):

	<u>2015</u>	<u>2014</u>
Cash and cash equivalents, corporate <sup>(1)</sup> .....	\$ 850	\$ 460
Cash and cash equivalents, non-corporate.....	56	257
Total cash and cash equivalents.....	<u>906</u>	<u>717</u>
Restricted cash .....	228	244
Corporate Revolving Facility availability <sup>(2)</sup> .....	1,184	1,277
CDHI letter of credit facility availability.....	59	86
Total current liquidity availability.....	<u>\$ 2,377</u>	<u>\$ 2,324</u>

(1) Includes \$35 million and \$47 million of margin deposits posted with us by our counterparties at December 31, 2015 and 2014, respectively. See Note 9 of the Notes to Consolidated Financial Statements for further information related to our collateral.

(2) On February 8, 2016, we amended our Corporate Revolving Facility, extending the maturity by two years to June 27, 2020, and increasing the capacity by an additional \$178 million to \$1,678 million through June 27, 2018, reverting back to \$1,520 million through the maturity date. Further, we increased the letter of credit sublimit by \$250 million to \$1.0 billion and extended the maturity by two years to June 27, 2020.

Our principal source for future liquidity is cash flows generated from our operations. We believe that cash on hand and expected future cash flows from operations will be sufficient to meet our liquidity needs for our operations, both in the near and longer term. See “Cash Flow Activities” below for a further discussion of our change in cash and cash equivalents.

Our principal uses of liquidity and capital resources, outside of those required for our operations, include, but are not limited to, collateral requirements to support our commercial hedging and optimization activities, debt service obligations including principal and interest payments, and capital expenditures for construction, project development and other growth initiatives. In addition, we may use capital resources to opportunistically repurchase our shares of common stock. The ultimate decision to allocate capital to share repurchases will be based upon the expected returns compared to alternative uses of capital.

*Cash Management* — We manage our cash in accordance with our cash management system subject to the requirements of our Corporate Revolving Facility and requirements under certain of our project debt and lease agreements or by regulatory agencies. Our cash and cash equivalents, as well as our restricted cash balances, are invested in money market funds that are not FDIC insured. We place our cash, cash equivalents and restricted cash in what we believe to be creditworthy financial institutions.

We have never paid cash dividends on our common stock. Future cash dividends, if any, may be authorized at the discretion of our Board of Directors and will depend upon, among other things, our future operations and earnings, capital requirements, general financial condition, contractual and financing restrictions and such other factors as our Board of Directors may deem relevant.

### *Liquidity Sensitivity*

Significant changes in commodity prices and Market Heat Rates can have an impact on our liquidity as we use margin deposits, cash prepayments and letters of credit as credit support (collateral) with and from our counterparties for commodity procurement and risk management activities. Utilizing our portfolio of transactions subject to collateral exposure, we estimate that as of December 31, 2015, an increase of \$1/MMBtu in natural gas prices would result in an increase of collateral required by approximately \$217 million. If natural gas prices decreased by \$1/MMBtu, we estimate that our collateral requirements would decrease by approximately \$117 million. Changes in Market Heat Rates also affect our liquidity. For example, as demand increases,

less efficient generation is dispatched, which increases the Market Heat Rate and results in increased collateral requirements. Historical relationships of natural gas and Market Heat Rate movements for our portfolio of assets have been volatile over time and are influenced by the absolute price of natural gas and the regional characteristics of each power market. We estimate that at December 31, 2015, an increase of 500 Btu/KWh in the Market Heat Rate would result in an increase in collateral required by approximately \$44 million. If Market Heat Rates were to fall at a similar rate, we estimate that our collateral required would decrease by \$36 million. These amounts are not necessarily indicative of the actual amounts that could be required, which may be higher or lower than the amounts estimated above, and also exclude any correlation between the changes in natural gas prices and Market Heat Rates that may occur concurrently. These sensitivities will change as new contracts or hedging activities are executed.

In order to effectively manage our future Commodity Margin, we have economically hedged a portion of our generation and natural gas portfolio mostly through power and natural gas forward physical and financial transactions; however, we currently remain susceptible to significant price movements for 2016 and beyond. In addition to the price of natural gas, our Commodity Margin is highly dependent on other factors such as:

- the level of Market Heat Rates;
- our continued ability to successfully hedge our Commodity Margin;
- changes in U.S. macroeconomic conditions;
- maintaining acceptable availability levels for our fleet;
- the impact of current and pending environmental regulations in the markets in which we participate;
- improving the efficiency and profitability of our operations;
- increasing future contractual cash flows; and
- our significant counterparties performing under their contracts with us.

Additionally, scheduled outages related to the life cycle of our power plant fleet in addition to unscheduled outages may result in maintenance expenditures that are disproportionate in differing periods. In order to manage such liquidity requirements, we maintain additional liquidity availability in the form of our Corporate Revolving Facility (noted in the table above), letters of credit and the ability to issue first priority liens for collateral support. It is difficult to predict future developments and the amount of credit support that we may need to provide should such conditions occur, we experience another economic recession or energy commodity prices increase significantly.

***Letter of Credit Facilities***

The Corporate Revolving Facility represents our primary revolving facility. The table below represents amounts issued under our letter of credit facilities at December 31, 2015 and 2014 (in millions):

	2015	2014
Corporate Revolving Facility .....	\$ 316	\$ 223
CDHI.....	241	214
Various project financing facilities.....	198	207
Total.....	<u>\$ 755</u>	<u>\$ 644</u>

***Major Maintenance and Capital Spending***

Our major maintenance and capital spending remains an important part of our business. Our expected expenditures for 2016 are as follows (in millions):

	2016
Major maintenance expense .....	\$ 270
Capital expenditures, operations, net .....	140
Growth related capital expenditures.....	285
Total major maintenance expense and capital spending.....	<u>\$ 695</u>

***Wildfire at our Geysers Assets***

In September 2015, a wildfire spread to our Geysers Assets in Lake and Sonoma Counties, California, affecting five of our 14 power plants in the region which sustained damage to ancillary structures such as cooling towers and communication/

electric deliverability infrastructure. The wildfire was subsequently contained and our Geysers Assets are generating renewable power for our customers at approximately three-quarters of the normal operating capacity. We expect our insurance program to cover repair and replacement costs as well as our net revenue losses after deductibles are met. As a result, we do not anticipate that the wildfire will have a material impact on our financial condition, results of operations or cash flows. Further, once repairs are completed, we expect generation capacity at our Geyser Assets to be restored to pre-fire levels.

### *NOLs*

We have significant NOLs that will provide future tax deductions when we generate sufficient taxable income during the applicable carryover periods. At December 31, 2015, our consolidated federal NOLs totaled approximately \$6.9 billion. See Note 10 of the Notes to Consolidated Financial Statements for further discussion of our NOLs.

### *Cash Flow Activities*

The following table summarizes our cash flow activities for the years ended December 31, 2015, 2014 and 2013 (in millions):

	<u>2015</u>	<u>2014</u>	<u>2013</u>
Beginning cash and cash equivalents .....	\$ 717	\$ 941	\$ 1,284
Net cash provided by (used in):			
Operating activities .....	863	854	549
Investing activities .....	(841)	(84)	(593)
Financing activities .....	167	(994)	(299)
Net increase (decrease) in cash and cash equivalents .....	189	(224)	(343)
Ending cash and cash equivalents .....	<u>\$ 906</u>	<u>\$ 717</u>	<u>\$ 941</u>

### *2015 — 2014*

#### *Net Cash Provided By Operating Activities*

Cash provided by operating activities for the year ended December 31, 2015, was \$863 million compared to \$854 million for the year ended December 31, 2014. The increase was primarily due to:

- *Income from operations* — Income from operations, adjusted for non-cash items, increased by \$59 million for the year ended December 31, 2015, compared to the year ended December 31, 2014. Non-cash items consist primarily of depreciation and amortization, income from unconsolidated investments in power plants, impairment losses, gain on sale of assets, net and mark-to-market activity. The increase in income from operations was primarily driven by a \$94 million increase in Commodity revenue, net of Commodity expense, excluding non-cash amortization of purchased intangible assets, partially offset by a \$49 million increase in plant operating expense for the year ended December 31, 2015 compared to the year ended December 31, 2014. See “Results of Operations for the Years Ended December 31, 2015 and 2014” above for further discussion of these changes.
- *Working capital employed* — Working capital employed increased by \$331 million for the year ended December 31, 2015, compared to the year ended December 31, 2014, after adjusting for changes in debt, restricted cash and mark-to-market related balances which did not impact cash provided by operating activities. The increase was primarily due to the change in net margining requirements for the year ended December 31, 2015, compared to the year ended December 31, 2014.
- *Debt modification and extinguishment payments* — Cash paid for debt modification and extinguishment decreased \$276 million to \$34 million during the year ended December 31, 2015, from \$310 million for the year ended December 31, 2014. During the year ended December 31, 2015, we made cash payments of \$13 million related to issuance costs associated with our 2022 First Lien Term Loan and cash payments of \$21 million related to the repayment of a portion of our 2023 First Lien Notes, as compared to \$310 million during the year ended December 31, 2014, which was associated with the repayment of our 2019 First Lien Notes, 2020 First Lien Notes and 2021 First Lien Notes and a portion of our 2023 First Lien Notes.

#### *Net Cash Used In Investing Activities*

Cash used in investing activities for the year ended December 31, 2015, was \$841 million compared to \$84 million for the year ended December 31, 2014. The increase was primarily due to:

- *Proceeds from the sale of power plants, interests and other* — During the year ended December 31, 2014, we received proceeds of approximately \$1.57 billion related to the completion of the sale of six power plants in our East segment. There was no similar activity during the year ended December 31, 2015.
- *Purchase of Champion Energy, Fore River and Guadalupe Energy Centers* — During the year ended December 31, 2015, we purchased the retail electric provider Champion Energy for \$296 million compared to the purchase of two natural gas-fired, combined-cycle power plants located in North Weymouth, Massachusetts and Guadalupe County, Texas for \$541 million and \$656 million, respectively, during the year ended December 31, 2014.
- *Capital expenditures* — Capital expenditures for the year ended December 31, 2015, were \$565 million, an increase of \$73 million, compared to expenditures of \$492 million for the year ended December 31, 2014. The increase was primarily due to higher expenditures on construction projects and outages during the year ended December 31, 2015, as compared to the year ended December 31, 2014.

#### *Net Cash Provided By (Used In) Financing Activities*

Cash provided by financing activities for the year ended December 31, 2015, was \$167 million compared to cash used in financing activities of \$994 million for the year ended December 31, 2014. The increase was primarily due to:

- *First Lien Term Loans* — During the year ended December 31, 2015, we received proceeds of approximately \$1.6 billion from the issuance of the 2022 First Lien Term Loan which was used to repay the 2018 First Lien Term Loan of \$1.6 billion. In addition, we received proceeds of approximately \$545 million from the issuance of the 2023 First Lien Term Loan which is intended to be used, together with operating cash on hand, to fund the acquisition of Granite Ridge Energy Center, to repay project and corporate debt and for general corporate purposes. There was no similar activity during the year ended December 31, 2014.
- *CCFC refinancing* — During the year ended December 31, 2014, we received proceeds of \$420 million under the CCFC Term Loans, which were used to fund a portion of the purchase price paid in connection with the acquisition of the Guadalupe Energy Center. There was no similar activity during the year ended December 31, 2015.
- *First Lien Notes and Senior Unsecured Notes* — During the year ended December 31, 2015, we received proceeds of \$650 million from the issuance of the 2024 Senior Unsecured Notes which were used to replenish cash on hand used for the acquisition of Fore River Energy Center in the fourth quarter of 2014, to repurchase \$147 million of our 2023 First Lien Notes and for general corporate purposes. In addition, we redeemed \$120 million of our 2023 First Lien Notes. During the year ended December 31, 2014, we received proceeds of \$2.8 billion from the issuance of Senior Unsecured Notes, which were used to repurchase our 2019 First Lien Notes, 2020 First Lien Notes and 2021 First Lien Notes of \$2.8 billion and we repurchased \$120 million of our 2023 First Lien Notes.
- *Stock repurchases* — During the year ended December 31, 2015, we made payments of \$529 million to repurchase our common stock compared to \$1.1 billion during the year ended December 31, 2014. The decrease is primarily due to the repurchase of \$311 million of common stock from a shareholder in a private transaction during the year ended December 31, 2014.

#### **2014 — 2013**

#### *Net Cash Provided By Operating Activities*

Cash provided by operating activities for the year ended December 31, 2014, was \$854 million compared to \$549 million for the year ended December 31, 2013. The increase was primarily due to:

- *Income from operations* — Income from operations, adjusted for non-cash items, increased by \$130 million for the year ended December 31, 2014, compared to the year ended December 31, 2013. Non-cash items consist primarily of depreciation and amortization, income from unconsolidated investments in power plants, impairment losses, gain on sale of assets, net and mark-to-market activity. The increase in income from operations was primarily driven by a \$214 million increase in Commodity revenue, net of Commodity expense partially offset by a \$74 million increase in plant operating expense for the year ended December 31, 2014, compared to the year ended December 31, 2013. See “Results of Operations for the Year Ended December 31, 2014 and 2013” above for further discussion of these changes.
- *Working capital employed* — Working capital employed decreased by approximately \$328 million for the year ended December 31, 2014, compared to the year ended December 31, 2013, after adjusting for change in debt, restricted cash and mark-to-market related balances which did not impact cash provided by operating activities. The decrease was primarily due to a reduction in net margin requirements and accounts receivable/accounts payable balances for the year ended December 31, 2014 compared to the year ended December 31, 2013.

- *Interest paid* — Cash paid for interest decreased by \$62 million to \$610 million for the year ended December 31, 2014, from \$672 million for the year ended December 31, 2013. The decrease was primarily due to the lower effective interest rates year over year due to our refinancing activity and the timing of interest payments.
- *Debt extinguishment payments* — For the year ended December 31, 2014, we made cash payments of \$310 million related to the repayment of our 2019 First Lien Notes, 2020 First Lien Notes, and 2021 First Lien Notes, as compared to \$101 million for the year ended December 31, 2013, which were associated with the redemption of the CCFC Notes and a portion of our First Lien Notes.

#### *Net Cash Used In Investing Activities*

Cash used in investing activities for the year ended December 31, 2014 was \$84 million compared to \$593 million for the year ended December 31, 2013. The decrease was primarily due to:

- *Higher proceeds from the sale of power plants, interests and other* — During the year ended December 31, 2014, we received proceeds of approximately \$1.57 billion related to the completion of the sale of six power plants in our East segment, compared to \$1 million during the year ended December 31, 2013 that was related to the sale of equipment.
- *Capital expenditures* — Capital expenditures for the year ended December 31, 2014 were \$492 million, a decrease of \$83 million, compared to expenditures of \$575 million for the year ended December 31, 2013. The decrease was primarily due to lower expenditures on construction projects in 2014 as compared to 2013.
- *Purchase of Fore River and Guadalupe Energy Centers* — In 2014, we purchased two natural gas-fired, combined-cycle power plants located in North Weymouth, Massachusetts and Guadalupe County, Texas for \$541 million and \$656 million, respectively. There were no acquisitions during the year ended December 31, 2013.
- *Restricted cash* — Restricted cash decreased \$28 million for the year ended December 31, 2014, compared to an increase of \$18 million for the year ended December 31, 2013. The decrease was primarily due to a decrease in insurance reserve resulting from property damage claim settlements, and a decrease in debt service primarily related to the timing of funding and debt payments.

#### *Net Cash Used In Financing Activities*

Cash used in financing activities increased by \$695 million to \$994 million for the year ended December 31, 2014, compared to cash used in financing activities of \$299 million for the year ended December 31, 2013. The increase was primarily due to:

- *CCFC Term Loans and CCFC Notes* — During the year ended December 31, 2014, we received proceeds of approximately \$420 million under the CCFC Term Loans, which were used to fund a portion of the purchase price paid in connection with the acquisition of the Guadalupe Energy Center compared to proceeds of approximately \$1,197 million under the CCFC Term Loans which were used to repay the \$1.0 billion of outstanding CCFC Notes for the year ended December 31, 2013, resulting in a net increase of approximately \$223 million. In addition, during the year ended December 31, 2014, we made principal payments of approximately \$16 million, compared to principal payments of \$6 million during the year ended December 31, 2013.
- *First Lien Term Loans* — During the year ended December 31, 2013, we received proceeds of approximately \$390 million from the issuance of the 2020 First Lien Term Loan which was used together with the proceeds from the 2022 First Lien Notes to repay the 2017 First Lien Notes. There was no similar activity during the year ended December 31, 2014. In addition, during the year ended December 31, 2014, we made principal payments of \$29 million, compared to principal payments of \$25 million during the year ended December 31, 2013.
- *First Lien Notes and Senior Unsecured Notes* — During the year ended December 31, 2014, we received proceeds of \$2.8 billion from the issuance of Senior Unsecured Notes, which were used to repay our 2019 First Lien Notes, 2020 First Lien Notes, and 2021 First Lien Notes resulting in a net use of \$120 million in cash. During the year ended December 31, 2013, we received proceeds of approximately \$1.2 billion under the 2022 First Lien Notes and 2024 First Lien Notes, which were used to redeem the 2017 First Lien Notes along with 10% redemption of the remaining First Lien Notes for a net use of \$316 million in cash.
- *Proceeds from project debt* — During the year ended December 31, 2014, we received proceeds of approximately \$79 million from project debt, compared to \$182 million during the year ended December 31, 2013. The decrease was related to lower draws on our Russell City and Los Esteros project debt as the power plants commenced operations during the third quarter of 2013.

- *Repayments of project debt, notes payable and other* — During the year ended December 31, 2014, we made repayments of \$178 million compared to \$66 million for the year ended December 31, 2013. The increase in repayments was related to the conversion of Russell City and Los Esteros project debt to term loans in December 2013 and September 2014, respectively.
- *Distribution to noncontrolling interest holder* — During the year ended December 31, 2014, we made a distribution to a noncontrolling interest holder in Russell City Energy Company, LLC of approximately \$15 million, with no similar activity during the year ended December 31, 2013.
- *Stock repurchases* — During the year ended December 31, 2014, we made payments of approximately \$1.1 billion to repurchase our common stock compared to \$623 million during the year ended December 31, 2013. The increase is primarily due to the repurchase of \$311 million of common stock from a shareholder in a private transaction.

### ***Counterparties and Customers***

Our counterparties primarily consist of four categories of entities who participate in the energy markets: financial institutions and trading companies; regulated utilities, municipalities, cooperatives, ISOs and other retail power suppliers; oil, natural gas, chemical and other energy-related industrial companies; and commercial, industrial and residential retail customers. We have exposure to trends within the energy industry, including declines in the creditworthiness of our counterparties. We have concentrations of credit risk with a few of our wholesale customers relating to our sales of power and steam and our hedging, optimization and trading activities. Currently, certain of our counterparties within the energy industry have below investment grade credit ratings. We believe that our credit policies and portfolio of transactions adequately monitor and diversify our credit risk, and currently our counterparties are performing and financially settling timely according to their respective agreements.

### ***Credit Considerations***

Our credit rating has, among other things, generally required us to post significant collateral with our hedging counterparties. Our collateral is generally in the form of cash deposits, letters of credit or first liens on our assets. See also Note 9 of the Notes to Consolidated Financial Statements for our use of collateral. Our credit rating reduces the number of hedging counterparties willing to extend credit to us and reduces our ability to negotiate more favorable terms with them. However, we believe that we will continue to be able to work with our hedging counterparties to execute beneficial hedging transactions and provide adequate collateral. At December 31, 2015, our First Lien Notes, First Lien Term Loans, Corporate Revolving Facility, Senior Unsecured Notes and our corporate rating had the following ratings and commentary from Standard and Poor's and Moody's Investors Service:

	<u>Standard and Poor's</u>	<u>Moody's Investors Service</u>
First Lien Notes, First Lien Term Loans and Corporate Revolving Facility rating .....	BB	Ba3
Senior Unsecured Notes .....	B	B3
Corporate rating .....	B+	B1
Commentary .....	Stable	Positive

### ***Off Balance Sheet Arrangements***

Our power plant operating leases are not reflected on our Consolidated Balance Sheets and contain customary restrictions on dividends up to Calpine Corporation, additional debt and further encumbrances similar to those typically found in project finance debt instruments. See Note 15 of the Notes to Consolidated Financial Statements for the future minimum lease payments under our power plant operating leases.

Some of our unconsolidated equity method investments have debt that is not reflected on our Consolidated Balance Sheets. As of December 31, 2015, our equity method investees (Greenfield LP and Whitby) had aggregate debt outstanding of \$269 million. Based on our pro rata share of each of the investments, our share of such debt would be approximately \$135 million. All such debt is non-recourse to us. See Note 5 of the Notes to Consolidated Financial Statements for additional information on our investments.

*Guarantee Commitments* — As part of our normal business operations, we enter into various agreements providing, or otherwise arranging, financial or performance assurance to third parties on behalf of our subsidiaries in the ordinary course of such subsidiaries' respective business. Such arrangements include guarantees, standby letters of credit and surety bonds for power and natural gas purchase and sale arrangements and contracts associated with the development, construction, operation and maintenance of our fleet of power plants. These arrangements are entered into primarily to support or enhance the creditworthiness otherwise attributed to a subsidiary on a stand-alone basis, thereby facilitating the extension of sufficient credit to accomplish the

subsidiaries' intended commercial purposes. Our primary commercial obligations as of December 31, 2015, are as follows (in millions):

Guarantee Commitments	Amounts of Commitment Expiration per Period						Total Amounts Committed
	2016	2017	2018	2019	2020	Thereafter	
Guarantee of subsidiary debt <sup>(1)</sup> .....	\$ 36	\$ 26	\$ 31	\$ 30	\$ 30	\$ 118	\$ 271
Standby letters of credit <sup>(2)(3)(5)</sup> .....	656	40	—	21	—	38	755
Surety bonds <sup>(4)(5)(6)</sup> .....	—	—	—	—	—	5	5
Total.....	<u>\$ 692</u>	<u>\$ 66</u>	<u>\$ 31</u>	<u>\$ 51</u>	<u>\$ 30</u>	<u>\$ 161</u>	<u>\$ 1,031</u>

- (1) Represents Calpine Corporation guarantees of certain power plant capital leases and related interest. All guaranteed capital leases are recorded on our Consolidated Balance Sheets.
- (2) The standby letters of credit disclosed above represent those disclosed in Note 6 of the Notes to Consolidated Financial Statements.
- (3) Letters of credit are renewed annually and as such all amounts are reflected in the year of letter of credit expiration. The related commercial obligations extend for multiple years, therefore, renewal of the letter of credit will likely follow the term of the associated commercial obligation.
- (4) The majority of surety bonds do not have expiration or cancellation dates.
- (5) These are contingent off balance sheet obligations.
- (6) As of December 31, 2015, no cash collateral is outstanding related to these bonds.

*Contractual Obligations* — Our contractual obligations as of December 31, 2015, are as follows (in millions):

	Total	Less than 1 Year	1-3 Years	3-5 Years	More than 5 Years
Operating lease obligations <sup>(1)</sup> .....	\$ 432	\$ 51	\$ 100	\$ 82	\$ 199
Purchase obligations:					
Turbine commitments .....	\$ 87	\$ 62	\$ 25	\$ —	\$ —
Commodity purchase obligations <sup>(2)</sup> .....	1,332	255	269	180	628
LTSA.....	183	19	45	44	75
Cost to complete construction projects .....	313	260	53	—	—
Parts supply agreements <sup>(3)</sup> .....	591	97	151	157	186
Other purchase obligations <sup>(4)</sup> .....	593	54	86	80	373
Total purchase obligations .....	<u>\$ 3,099</u>	<u>\$ 747</u>	<u>\$ 629</u>	<u>\$ 461</u>	<u>\$ 1,262</u>
Debt.....	\$ 12,120	\$ 222	\$ 444	\$ 2,990	\$ 8,464
Other contractual obligations:					
Interest payments on debt <sup>(5)</sup> .....	\$ 4,134	\$ 569	\$ 1,206	\$ 1,103	\$ 1,256
Liability for uncertain tax positions .....	28	1	21	3	3
Interest rate swap agreement <sup>(5)</sup> .....	92	38	40	11	3
Total other contractual obligations.....	<u>\$ 4,254</u>	<u>\$ 608</u>	<u>\$ 1,267</u>	<u>\$ 1,117</u>	<u>\$ 1,262</u>

- (1) Included in the total are future minimum payments for power plant, office, land and other operating leases. See Note 15 of the Notes to Consolidated Financial Statements for more information.
- (2) The amounts presented here include contracts for the purchase, transportation or storage of commodities accounted for as executory contracts and therefore not recognized as liabilities on our Consolidated Balance Sheet.
- (3) Our parts supply agreements are generally cancelable upon payment of an insubstantial termination fee.
- (4) The amounts presented here include water agreements, maintenance agreements and other purchase obligations.



(5) Amounts are projected based upon interest rates at December 31, 2015.

***Special Purpose Subsidiaries***

Pursuant to applicable transaction agreements, we have established certain of our entities separate from Calpine Corporation and our other subsidiaries. In accordance with applicable accounting standards, we consolidate these entities. As of the date of filing of this Report, these entities included: Calpine King City Cogen, LLC, Calpine Securities Company, L.P. (a parent company of Calpine King City Cogen, LLC), Calpine King City, LLC (an indirect parent company of Calpine Securities Company, L.P.), Russell City Energy Company, LLC and OMEC.

## RISK MANAGEMENT AND COMMODITY ACCOUNTING

Our commercial hedging and optimization strategies are designed to maximize our risk-adjusted Commodity Margin by leveraging our knowledge, experience and fundamental views on natural gas and power. We actively manage our risk exposures with a variety of physical and financial instruments with varying time horizons. These instruments include PPAs, tolling arrangements, Heat Rate swaps and options, load sales, steam sales, buying and selling standard physical products, buying and selling exchange traded instruments, buying and selling environmental and capacity products, natural gas transportation and storage arrangements, electric transmission service and other contracts for the sale and purchase of power products. We utilize these instruments to maximize the risk-adjusted returns for our Commodity Margin. On October 1, 2015, we completed the acquisition of Champion Energy, a leading retail electric provider, which also provides us with an additional outlet to transact hedging activities related to our wholesale power plant portfolio.

We conduct our hedging and optimization activities within a structured risk management framework based on controls, policies and procedures. We monitor these activities through active and ongoing management and oversight, defined roles and responsibilities, and daily risk estimates and reporting. Additionally, we seek to manage the associated risks through diversification, by controlling position sizes, by using portfolio position limits, and by entering into offsetting positions that lock in a margin. We also are exposed to commodity price movements (both profits and losses) in connection with these transactions. These positions are included in and subject to our consolidated risk management portfolio position limits and controls structure. Changes in fair value of commodity positions that do not qualify for or we do not elect either hedge accounting or the normal purchase normal sale exemption are recognized currently in earnings and are separately stated on our Consolidated Statements of Operations in mark-to-market gain/loss as a component of operating revenues (for power and Heat Rate swaps and options) and fuel and purchased energy expense (for natural gas, power, environmental product and fuel oil contracts, swaps and options). Our future hedged status and marketing and optimization activities are subject to change as determined by our commercial operations group, Chief Risk Officer, senior management and Board of Directors.

At any point in time, the relative quantity of our products hedged or sold under longer-term contracts is determined by the availability of forward product sales opportunities and our view of the attractiveness of the pricing available for forward sales. We have economically hedged a portion of our expected generation and natural gas portfolio mostly through power and natural gas forward physical and financial transactions; however, we currently remain susceptible to significant price movements for 2016 and beyond. When we elect to enter into these transactions, we are able to economically hedge a portion of our Spark Spread at pre-determined generation and price levels.

We have historically used interest rate swaps to adjust the mix between our fixed and variable rate debt. To the extent eligible, our interest rate swaps have been designated as cash flow hedges, and changes in fair value are recorded in OCI to the extent they are effective with gains and losses reclassified into earnings in the same period during which the hedged forecasted transaction affects earnings. See Note 8 of the Notes to Consolidated Financial Statements for further discussion of our derivative instruments.

The primary factors affecting our market risk and the fair value of our derivatives at any point in time are the volume of open derivative positions (MMBtu, MWh and \$ notional amounts); changing commodity market prices, primarily for power and natural gas; our credit standing and that of our counterparties for energy commodity derivatives; and prevailing interest rates for our interest rate swaps. Since prices for power and natural gas and interest rates are volatile, there may be material changes in the fair value of our derivatives over time, driven both by price volatility and the changes in volume of open derivative transactions. Our derivative assets have decreased to approximately \$2.0 billion at December 31, 2015, when compared to approximately \$2.5 billion at December 31, 2014, and our derivative liabilities have remained unchanged at approximately \$2.2 billion at both December 31, 2015 and 2014. The fair value of our level 3 derivative assets and liabilities at December 31, 2015 represent a small portion of our total assets and liabilities measured at fair value (approximately 2% and 4%, respectively). During the fourth quarter of 2015, we reclassified balances related to long-term deals previously accounted for as derivative contracts to other assets following the election of the normal purchase normal sales exemption and the discontinuance of derivative accounting treatment as of the date of this election. See Note 7 of the Notes to Consolidated Financial Statements for further information related to our level 3 derivative assets and liabilities.

The change in fair value of our outstanding commodity and interest rate derivative instruments from January 1, 2015, through December 31, 2015, is summarized in the table below (in millions):

	Commodity Instruments	Interest Rate Swaps	Total
Fair value of contracts outstanding at January 1, 2015.....	\$ 381	\$ (110)	\$ 271
Items recognized or otherwise settled during the period <sup>(1)(2)</sup> .....	(257)	43	(214)
Fair value attributable to new contracts.....	125	—	125
Changes in fair value attributable to price movements .....	161	(22)	139
Changes in fair value attributable to nonperformance risk.....	(1)	—	(1)
Other changes in fair value <sup>(3)</sup> .....	(516)	—	(516)
Fair value of contracts outstanding at December 31, 2015 <sup>(4)</sup> .....	<u>\$ (107)</u>	<u>\$ (89)</u>	<u>\$ (196)</u>

- (1) Commodity contract settlements consist of the realization of previously recognized gains on contracts not designated as hedging instruments of \$359 million (represents a portion of Commodity revenue and Commodity expense as reported on our Consolidated Statements of Operations) and \$102 million related to current period gains from other changes in derivative assets and liabilities not reflected in OCI or earnings.
- (2) Interest rate settlements consist of \$40 million related to realized losses from settlements of designated cash flow hedges and \$3 million related to realized losses from settlements of undesignated interest rate swaps (represents a portion of interest expense as reported on our Consolidated Statements of Operations).
- (3) Includes \$277 million in losses (net of hedge terminations) related to wholesale hedges acquired from Champion Energy and the reclassification of \$239 million in previously recognized gains to other assets following the election of the normal purchase normal sales exemption and the discontinuance of derivative accounting treatment as of the date of this election.
- (4) Net commodity and interest rate derivative assets and liabilities reported in Notes 7 and 8 of the Notes to Consolidated Financial Statements.

The change since the last balance sheet date in the total value of the derivatives (both assets and liabilities) is reflected either in cash for option premiums paid or collected, in OCI, net of tax for cash flow hedges, or on our Consolidated Statements of Operations as a component (gain or loss) in earnings.

The following tables detail the components of our total activity for both the net realized gain (loss) and the net mark-to-market gain (loss) recognized from our derivative instruments in earnings and where these components were recorded on our Consolidated Statements of Operations for the years ended December 31, 2015, 2014 and 2013 (in millions):

	2015	2014	2013
<b>Realized gain (loss)<sup>(1)(2)</sup></b>			
Commodity derivative instruments.....	\$ 450	\$ 110	\$ 86
Total realized gain (loss).....	<u>\$ 450</u>	<u>\$ 110</u>	<u>\$ 86</u>
<b>Mark-to-market gain (loss)<sup>(3)</sup></b>			
Commodity derivative instruments.....	\$ (113)	\$ 342	\$ (14)
Interest rate swaps.....	3	11	2
Total mark-to-market gain (loss).....	<u>\$ (110)</u>	<u>\$ 353</u>	<u>\$ (12)</u>
Total activity, net.....	<u>\$ 340</u>	<u>\$ 463</u>	<u>\$ 74</u>

- (1) Does not include the realized value associated with derivative instruments that settle through physical delivery.
- (2) Includes amortization of acquisition date fair value of derivative activity related the acquisition of Champion Energy.
- (3) In addition to changes in market value on derivatives not designated as hedges, changes in mark-to-market gain (loss) also includes de-designation of interest rate swap cash flow hedges and related reclassification from AOCI into earnings, hedge ineffectiveness and adjustments to reflect changes in credit default risk exposure.

	2015	2014	2013
<b>Realized and mark-to-market gain (loss)</b>			
Derivatives contracts included in operating revenues <sup>(1)</sup> .....	\$ 528	\$ 384	\$ (119)
Derivatives contracts included in fuel and purchased energy expense <sup>(1)</sup> .....	(191)	68	191
Interest rate swaps included in interest expense.....	3	11	2
Total activity, net.....	<u>\$ 340</u>	<u>\$ 463</u>	<u>\$ 74</u>

(1) Does not include the realized value associated with derivative instruments that settle through physical delivery.

*Commodity Price Risk* — Commodity price risks result from exposure to changes in spot prices, forward prices, price volatilities and correlations between the price of power, steam and natural gas. We manage the commodity price risk and the variability in future cash flows from forecasted sales of power and purchases of natural gas of our entire portfolio of generating assets and contractual positions by entering into various derivative and non-derivative instruments.

The net fair value of outstanding derivative commodity instruments at December 31, 2015, based on price source and the period during which the instruments will mature, are summarized in the table below (in millions):

Fair Value Source	2016	2017-2018	2019-2020	After 2020	Total
Prices actively quoted.....	\$ 133	\$ (1)	\$ —	\$ —	\$ 132
Prices provided by other external sources.....	(125)	(96)	(15)	—	(236)
Prices based on models and other valuation methods	(6)	4	(1)	—	(3)
Total fair value.....	<u>\$ 2</u>	<u>\$ (93)</u>	<u>\$ (16)</u>	<u>\$ —</u>	<u>\$ (107)</u>

We measure the energy commodity price risk in our portfolio on a daily basis using a VAR model to estimate the potential one-day risk of loss based upon historical experience resulting from market movements in comparison to internally established thresholds. Our VAR is calculated for our entire portfolio comprising energy commodity derivatives, expected generation and natural gas consumption from our power plants, PPAs, and other physical and financial transactions. We measure VAR using a variance/covariance approach based on a confidence level of 95%, a one-day holding period and actual observed historical correlation. While we believe that our VAR assumptions and approximations are reasonable, different assumptions and/or approximations could produce materially different estimates.

The table below presents the high, low and average of our daily VAR for the years ended December 31, 2015 and 2014 (in millions):

	2015	2014
Year ended December 31:		
High.....	\$ 51	\$ 58
Low.....	\$ 17	\$ 22
Average.....	\$ 26	\$ 33
As of December 31 .....	\$ 19	\$ 29

Due to the inherent limitations of statistical measures such as VAR, the VAR calculation may not capture the full extent of our commodity price exposure. As a result, actual changes in the value of our energy commodity portfolio could be different from the calculated VAR, and could have a material impact on our financial results. In order to evaluate the risks of our portfolio on a comprehensive basis and augment our VAR analysis, we also measure the risk of the energy commodity portfolio using several analytical methods including sensitivity analysis, non-statistical scenario analysis, including stress testing, and daily position report analysis.

Since the fourth quarter of 2012, the forward commodity markets have experienced a decrease in participation of counterparties in the marketplace with which we transact our hedging activities. Although this occurrence has not had a material adverse impact on our results of operations or financial condition, should these conditions persist, it could decrease our ability to hedge our forward commodity price risk and create incremental volatility in our earnings. On October 1, 2015, we completed the acquisition of Champion Energy, a leading retail electric provider, which also provides us with an additional outlet to transact hedging activities related to our wholesale power plant portfolio.

*Liquidity Risk* — Liquidity risk arises from the general funding requirements needed to manage our activities and assets and liabilities. Increasing natural gas prices or Market Heat Rates can cause increased collateral requirements. Our liquidity

management framework is intended to maximize liquidity access and minimize funding costs during times of rising prices. See further discussion regarding our uses of collateral as they relate to our commodity procurement and risk management activities in Note 9 of the Notes to Consolidated Financial Statements.

*Credit Risk* — Credit risk relates to the risk of loss resulting from nonperformance or non-payment by our counterparties related to their contractual obligations with us. Risks surrounding counterparty performance and credit could ultimately impact the amount and timing of expected cash flows. We also have credit risk if counterparties are unable to provide collateral or post margin. We monitor and manage our credit risk through credit policies that include:

- credit approvals;
- routine monitoring of counterparties' credit limits and their overall credit ratings;
- limiting our marketing, hedging and optimization activities with high risk counterparties;
- margin, collateral, or prepayment arrangements; and
- payment netting arrangements, or master netting arrangements that allow for the netting of positive and negative exposures of various contracts associated with a single counterparty.

We have concentrations of credit risk with a few of our wholesale customers relating to our sales of power and steam and our hedging, optimization and trading activities. We believe that our credit policies and portfolio of transactions adequately monitor and diversify our credit risk, and currently our counterparties are performing and financially settling timely according to their respective agreements. We monitor and manage our total comprehensive credit risk associated with all of our contracts irrespective of whether they are accounted for as an executory contract, a normal purchase normal sale or whether they are marked-to-market and included in our derivative assets and liabilities on our Consolidated Balance Sheets. Our counterparty credit quality associated with the net fair value of outstanding derivative commodity instruments is included in our derivative assets and (liabilities) at December 31, 2015, and the period during which the instruments will mature are summarized in the table below (in millions):

<b>Credit Quality (Based on Standard &amp; Poor's Ratings as of December 31, 2015)</b>	<b>2016</b>	<b>2017-2018</b>	<b>2019-2020</b>	<b>After 2020</b>	<b>Total</b>
Investment grade .....	\$ 14	\$ (91)	\$ (16)	\$ —	\$ (93)
Non-investment grade .....	(2)	(1)	(1)	—	(4)
No external ratings .....	(10)	(1)	1	—	(10)
Total fair value .....	<u>\$ 2</u>	<u>\$ (93)</u>	<u>\$ (16)</u>	<u>\$ —</u>	<u>\$ (107)</u>

*Interest Rate Risk* — We are exposed to interest rate risk related to our variable rate debt. Interest rate risk represents the potential loss in earnings arising from adverse changes in market interest rates. Our variable rate financings are indexed to base rates, generally LIBOR. The following table summarizes the contract terms as well as the fair values of our debt instruments exposed to interest rate risk as of December 31, 2015. All outstanding balances and fair market values are shown gross of applicable premium or discount, if any (in millions):

<b>Debt by Maturity Date:</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Thereafter</b>	<b>Total</b>	<b>Fair Value December 31, 2015</b>
Fixed Rate.....	\$ 14	\$ 7	\$ 7	\$ 8	\$ 8	\$ 5,301	\$ 5,345	\$ 5,037
Average Interest Rate.....	4.7%	6.5%	6.5%	6.6%	6.5%	5.9%		
Variable Rate .....	\$ 168	\$ 175	\$ 185	\$ 1,584	\$ 1,337	\$ 3,027	\$ 6,476	\$ 6,255
Average Interest Rate <sup>(1)</sup> ...	3.1%	3.7%	4.1%	4.5%	4.8%	5.6%		

(1) Projection based upon forward LIBOR rates inferred from spot rates at December 31, 2015.

Our variable rate financings are indexed to base rates, generally LIBOR. Interest rate risk represents the potential loss in earnings arising from adverse changes in market interest rates. The fair value of our interest rate swaps are validated based upon external quotes. Our interest rate swaps are with counterparties we believe are primarily high quality institutions, and we do not believe that our interest rate swaps expose us to any significant credit risk. Holding all other factors constant, we estimate that a

10% decrease in interest rates would result in a change in the fair value of our interest rate swaps hedging our variable rate debt of approximately \$(6) million at December 31, 2015.

## APPLICATION OF CRITICAL ACCOUNTING POLICIES

The preparation of financial statements in accordance with U.S. GAAP requires management to make certain estimates and assumptions which are inherently imprecise and may differ significantly from actual results achieved. We believe the following are our more critical accounting policies due to the significance, subjectivity and judgment involved in determining our estimates used in preparing our Consolidated Financial Statements. See Note 2 of the Notes to Consolidated Financial Statements for a discussion of the application of these and other accounting policies. We evaluate our estimates and assumptions used in preparing our Consolidated Financial Statements on an ongoing basis utilizing historic experience, anticipated future events or trends, consultation with third party advisors or other methods that involve judgment as determined appropriate under the circumstances. The resulting effects of changes in our estimates are recorded in our Consolidated Financial Statements in the period in which the facts and circumstances that give rise to the change in estimate become known.

### *Revenue Recognition*

We routinely enter into physical commodity contracts for sales of our generated power to manage risk and capture the value inherent in our generation. Determining the proper accounting for our power contracts can require significant judgment and impact how we recognize revenue. In addition, we determine whether the contract should be accounted for on a gross or net basis. Determining the proper accounting treatment involves the evaluation of quantitative, as well as qualitative factors, to determine if the contract should be accounted for as one of the following:

- a contract that qualifies as a lease;
- a derivative;
- a contract that meets the definition of a derivative but is eligible for the normal purchase normal sale exemption; or
- a contract that is a physical or executory contract.

*Lease Accounting* — Revenue from contracts accounted for as operating leases, such as certain tolling agreements, with minimum lease rentals (capacity payments) which vary over time must be levelized. Generally, we levelize these contract revenues on a straight-line basis over the term of the contract.

*Executory and Physical Contracts Exempt from Derivative Accounting* — We generally recognize revenue from the sale of power or host steam thermal energy for sale to our customers for use in industrial or other heating operations, upon transmission and delivery to the customer at the contractual price. In addition to revenues from power, host steam revenues and RECs from our Geysers Assets related to generation, our operating revenues also include:

- power and steam revenue consisting of fixed and variable capacity payments, including capacity payments received from PJM and ISO-NE capacity auctions which are not related to generation;
- other revenues such as RMR Contracts, resource adequacy and certain ancillary service revenues; and
- other service revenues.

Capacity payments, RMR Contracts, RECs, resource adequacy and other ancillary revenues, unless qualified as a lease, are recognized when contractually earned and consist of revenues received from our customers either at the market price or a contract price.

See “ — Accounting for Derivative Instruments” directly below for a discussion of the significant judgments and estimates related to accounting for derivative instruments. We apply lease accounting to contracts that meet the definition of a lease and accrual accounting treatment to those contracts that are either exempt from derivative accounting or do not meet the definition of a derivative instrument.

*Gross vs. Net Accounting* — We determine whether the financial statement presentation of revenues should be on a gross or net basis. Where we act as principal, we record settlement of our physical commodity contracts on a gross or net basis dependent upon whether the contract results in physical delivery of the underlying product. With respect to our physical executory contracts, where we do not take title to the commodities but receive a variable payment to convert natural gas into power and steam in a tolling operation, we record revenues on a net basis.

### *Fair Value Measurements*

We use fair value to measure certain of our assets, liabilities and expenses in our financial statements. Fair value is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (i.e., the exit price). Generally, the determination of fair value requires the use of significant judgment

and different approaches and models under varying circumstances. Under a market based approach, we consider prices of similar assets, consult with brokers and experts or employ other valuation techniques. Under an income based approach, we generally estimate future cash flows and then discount them at a risk adjusted rate.

Accordingly, the determination of fair value represents a critical accounting policy. Our most significant fair value measurements represent the valuation of our derivative assets and liabilities, which are measured on a recurring basis (each reporting period) and measurements of impairments and acquired assets on a nonrecurring basis. We primarily apply the market approach and income approach for recurring fair value measurements (primarily our derivative assets and liabilities) using the best available information. We primarily utilize the income approach for nonrecurring fair value measurements such as impairments of our assets as market prices for similar assets may not be readily available and may not incorporate the expected future returns from our assets. We utilize valuation techniques that seek to maximize the use of observable inputs and minimize the use of unobservable inputs. We classify fair value balances based on the observability of those inputs. U.S. GAAP establishes a fair value hierarchy which classifies fair value measurements from level 1 through level 3 based upon the inputs used to measure fair value:

*Level 1* — Quoted prices (unadjusted) are available in active markets for identical assets or liabilities as of the reporting date. Active markets are those in which transactions for the asset or liability occur in sufficient frequency and volume to provide pricing information on an ongoing basis.

*Level 2* — Pricing inputs include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

*Level 3* — Pricing inputs include significant inputs that are generally less observable or from unobservable sources. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

#### *Derivative Instruments and Valuation Techniques*

The primary factors affecting the fair value of our derivative instruments at any point in time are the volume of open derivative positions (MMBtu, MWh and \$ notional amounts); changing commodity market prices, primarily for power and natural gas; our credit standing and that of our counterparties for energy commodity derivatives; and prevailing interest rates for our interest rate swaps. Prices for power and natural gas and interest rates are volatile, which can result in material changes in the fair value measurements reported in our financial statements in the future. Derivative contracts can be exchange-traded or OTC. For OTC derivatives that trade in liquid markets, model inputs can generally be verified and model selection does not involve significant management judgment. Certain OTC derivatives trade in less liquid markets with limited pricing information, and the determination of fair value for these derivatives is inherently more difficult.

For our level 2 and level 3 derivative instruments, we utilize models to measure fair value. Where models are used, the selection of a particular model to value an asset or liability depends upon the contractual terms and specific risks, as well as the availability of pricing information in the market. We generally use similar models to value similar instruments. Valuation models require a variety of inputs, including contractual terms, market prices, yield curves, credit curves and measures of volatility. These models are primarily industry-standard models, including the Black-Scholes option-pricing model. Substantially all of these assumptions are observable in the marketplace throughout the full term of the instrument, can be derived from observable data or are supported by observable levels at which transactions are executed in the marketplace. In cases where there is no corroborating market information available to support significant model inputs, we initially use the transaction price as the best estimate of fair value.

Our derivative instruments that are traded on the NYMEX or Intercontinental Exchange primarily consist of natural gas swaps, futures and options and are classified as level 1 fair value measurements.

Our derivative instruments that primarily consist of interest rate swaps and OTC power and natural gas forwards for which market-based pricing inputs are observable are classified as level 2 fair value measurements. Generally, we obtain our level 2 pricing inputs from market sources such as the Intercontinental Exchange and Bloomberg.

Our OTC power and natural gas forwards and options where pricing inputs are unobservable, as well as other complex and structured transactions are classified as level 3 fair value measurements. Complex or structured transactions are tailored to our or our customers' needs and can introduce the need for internally-developed model inputs which might not be observable in or corroborated by the market. When such inputs have a significant impact on the measurement of fair value, the instrument is categorized in level 3. At each balance sheet date, we perform an analysis of all instruments subject to fair value measurement and include in level 3 all of those whose fair value is based on significant unobservable inputs.



The determination of fair value of our derivatives also includes consideration of our credit standing, the credit standing of our counterparties and the impact of credit enhancements, if any. We assess non-performance risk by adjusting the fair value of our derivatives based on our credit standing or the credit standing of our counterparties involved and the impact of credit enhancements, if any. Such valuation adjustments represent the amount of probable loss due to default either by us or a third party. Our credit valuation methodology is based on a quantitative approach which allocates a credit adjustment to the fair value of derivative transactions based on the net exposure of each counterparty. We develop our credit reserve based on our expectation of the market participants' perspective of potential credit exposure. Our calculation of the credit reserve on net asset positions is based on available market information including credit default swap rates, credit ratings and historical default information. We also incorporate non-performance risk in net liability positions based on an assessment of our potential risk of default.

#### *Impairments*

When we determine that an impairment exists, we determine fair value using valuation techniques such as the present value of expected future cash flows. In order to estimate future cash flows, we consider historical cash flows, existing and future contracts and PPAs and changes in the market environment and other factors that may affect future cash flows. To the extent applicable, the assumptions we use are consistent with forecasts that we are otherwise required to make (for example, in preparing our other earnings forecasts). The use of this method involves inherent uncertainty. We use our best estimates in making these evaluations and consider various factors, including forward price curves for power and fuel costs and forecasted operating costs. However, actual future market prices and project costs could vary from the assumptions used in our estimates, and the impact of such variations could be material.

We also discount the estimated future cash flows associated with the asset using a single interest rate representative of the risk involved with such an investment including contract terms, tenor and credit risk of counterparties. We may also consider prices of similar assets, consult with brokers, or employ other valuation techniques. We use our best estimates in making these evaluations; however, actual future market prices and project costs could vary from the assumptions used in our estimates, and the impact of such variations could be material.

#### *Acquisitions of Assets and Liabilities*

U.S. GAAP requires that the purchase price for an acquisition, such as the acquisition of Champion Energy, be assigned and allocated to the individual assets and liabilities based upon their fair value. Generally, the amount recorded in the financial statements for an acquisition is the purchase price (value of the consideration paid), but a purchase price that exceeds the fair value of the assets acquired can result in the recognition of goodwill. In addition to the potential for the recognition of goodwill, differing fair values will impact the allocations of the purchase price to the individual assets and liabilities and can impact the gross amount and classification of assets and liabilities recorded on our Consolidated Balance Sheet and can impact the timing and the amount of depreciation expense recorded in any given period. We utilize our best effort to make our determinations and review all information available including estimated future cash flows and prices of similar assets when making our best estimate. We also may hire independent appraisers to help us make this determination as we deem appropriate under the circumstances.

#### *Accounting for Derivative Instruments*

We recognize all derivative instruments that qualify for derivative accounting treatment as either assets or liabilities and measure those instruments at fair value unless they qualify for, and we elect, the normal purchase normal sale exemption. For transactions in which we elect the normal purchase normal sale exemption, gains and losses are not reflected on our Consolidated Statements of Operations until the period of delivery. Revenues and expenses derived from instruments that qualified for hedge accounting or represent an economic hedge are recorded in the same financial statement line item as the item being hedged. Hedge accounting requires us to formally document, designate and assess the effectiveness of transactions that receive hedge accounting. We present the cash flows from our derivatives in the same category as the item being hedged (or economically hedged) within operating activities on our Consolidated Statements of Cash Flows unless they contain an other-than-insignificant financing element in which case their cash flows are classified within financing activities.

*Hedge Accounting* — Revenues and expenses derived from derivative instruments that qualify for hedge accounting are recorded in the period and same financial statement line item as the hedged item. Hedge accounting requires us to formally document, designate and assess the effectiveness of transactions that receive hedge accounting. We present the cash flows from hedging derivatives in the same category as the item being hedged within operating activities on our Consolidated Statements of Cash Flows unless they contain an other-than-insignificant financing element in which case their cash flows are classified within financing activities.

*Cash Flow Hedges* — We only apply hedge accounting to our interest rate derivative instruments. We report the effective portion of the mark-to-market gain or loss on our interest rate swaps designated and qualifying as a cash flow hedging instrument as a component of OCI and reclassify such gains and losses into earnings in the same period during which the hedged forecasted

transaction affects earnings. Gains and losses due to ineffectiveness on interest rate hedging instruments are recognized currently in earnings as a component of interest expense. If it is determined that the forecasted transaction is no longer probable of occurring, then hedge accounting will be discontinued prospectively and future changes in fair value are recorded in earnings. If the hedging instrument is terminated or de-designated prior to the occurrence of the hedged forecasted transaction, the net accumulated gain or loss associated with the changes in fair value of the hedge instrument remains deferred in AOCI until such time as the forecasted transaction impacts earnings or until it is determined that the forecasted transaction is probable of not occurring.

*Derivatives Not Designated as Hedging Instruments* — We enter into power, natural gas, interest rate, environmental product and fuel oil transactions that primarily act as economic hedges to our asset and interest rate portfolio, but either do not qualify as hedges under the hedge accounting guidelines or qualify under the hedge accounting guidelines and the hedge accounting designation has not been elected. Changes in fair value of commodity derivatives not designated as hedging instruments are recognized currently in earnings and are separately stated on our Consolidated Statements of Operations in mark-to-market gain/loss as a component of operating revenues (for power and Heat Rate swaps and options) and fuel and purchased energy expense (for natural gas, power, environmental product and fuel oil contracts, swaps and options). Changes in fair value of interest rate derivatives not designated as hedging instruments are recognized currently in earnings as interest expense.

See Notes 7 and 8 of the Notes to Consolidated Financial Statements for further discussion of our derivative instruments.

### ***Accounting for VIEs and Financial Statement Consolidation Criteria***

We consolidate all VIEs where we determined that we have both the power to direct the activities of a VIE that most significantly impact the VIE's economic performance and the obligation to absorb losses or receive benefits from the VIE. We have determined that we hold the obligation to absorb losses and receive benefits in all of our VIEs where we hold the majority equity interest. Therefore, our determination of whether to consolidate is based upon which variable interest holder has the power to direct the most significant activities of the VIE (the primary beneficiary). Our analysis includes consideration of the following primary activities which we believe to have a significant impact on a power plant's financial performance: operations and maintenance, plant dispatch, and fuel strategy as well as our ability to control or influence contracting and overall plant strategy. Our approach to determining which entity holds the powers and rights is based on powers held as of the balance sheet date. Contractual terms that may change the powers held in future periods, such as a purchase or sale option, are not considered in our analysis. Based on our analysis, we believe that we hold the power and rights to direct the most significant activities of all our majority owned VIEs.

Under our consolidation policy and under U.S. GAAP we also:

- perform an ongoing reassessment each reporting period of whether we are the primary beneficiary of our VIEs; and
- evaluate if an entity is a VIE and whether we are the primary beneficiary whenever any changes in facts and circumstances occur such that the holders of the equity investment at risk, as a group, lose the power from voting rights or similar rights of those investments to direct the activities of a VIE that most significantly impact the VIE's economic performance or when there are other changes in the powers held by individual variable interest holders.

Because we are required to perform ongoing reassessments of whether we are the primary beneficiary, future changes in our assessments of whether we are the primary beneficiary could require us to consolidate our VIEs that are currently not consolidated or deconsolidate our VIEs that are currently consolidated based upon our reassessments in future periods. Making these determinations can require the use of significant judgment to determine which variable interest holder has the power to direct the most significant activities of the VIE (the primary beneficiary) and can directly impact amounts reported on our Consolidated Financial Statements.

### ***Disclosure Requirements***

U.S. GAAP requires separate disclosure on the face of our Consolidated Balance Sheets of the significant assets of a consolidated VIE that can be used only to settle obligations of the consolidated VIE and the significant liabilities of a consolidated VIE for which creditors (or beneficial interest holders) do not have recourse to the general credit of the primary beneficiary. In determining which assets of our VIEs meet the separate disclosure criteria, we consider that this separate disclosure requirement is met where Calpine Corporation is substantially limited or prohibited from access to assets (primarily cash and cash equivalents, restricted cash and property, plant and equipment), and where our VIEs had project financing that prohibits the VIE from providing guarantees on the debt of others. In determining which liabilities of our VIEs meet the separate disclosure criteria, we consider that this separate disclosure requirement is met where there are agreements that prohibit the debt holders of the VIEs from recourse to the general credit of Calpine Corporation and where the amounts were material to our financial statements.

## *Unconsolidated VIEs*

We have a 50% partnership interest in Greenfield LP and in Whitby. Greenfield LP and Whitby are also VIEs; however, we do not have the power to direct the most significant activities of these entities and therefore do not consolidate them. We account for these entities under the equity method of accounting and include our net equity interest in investments in power plants on our Consolidated Balance Sheets. Our equity interest in the net income from Greenfield LP and Whitby for the years ended December 31, 2015, 2014 and 2013, are recorded in (income) from unconsolidated investments in power plants.

We hold a call option to purchase the Inland Empire Energy Center (a 775 MW natural gas-fired power plant located in California) from GE that may be exercised between years 2017 and 2024. GE holds a put option whereby they can require us to purchase the power plant, if certain plant performance criteria are met by 2025. We determined that we are not the primary beneficiary of the Inland Empire power plant, and we do not consolidate it due to the fact that GE directs the most significant activities of the power plant including operations and maintenance.

## ***Long-Lived Assets and Depreciation Expense***

Determination of the appropriate depreciation method, proper useful lives and salvage values involves significant judgment, estimates, assumptions and historical experience. Changes in our estimates and methods can result in a significant impact in the amounts and timing of when we recognize depreciation expense and therefore significantly impact our financial condition and results of operations from period to period. Different depreciation methods can impact the timing and amount of depreciation expense affecting our results of operations and could result in different net book values of assets at a particular time during the useful life of the asset affecting our financial position. Estimates of useful lives also significantly impact the timing and amounts of depreciation expense and include significant estimates. If useful lives are too short, then the asset is depreciated too quickly and depreciation expense is overstated. Estimated useful lives can significantly decrease if routine maintenance or certain upgrades are not performed, premature mechanical failure of the asset occurs, significant increases in the planned level of usage occur, advances in technology make the asset obsolete, or if there are adverse changes in environmental regulations. Our depreciable cost basis of our assets is reduced by the assets' estimated salvage values. Dependent upon our ability to accurately estimate salvage values and the timing of disposal, the salvage values actually realized for our assets could significantly increase or decrease resulting in additional gains or losses in the year of disposal.

We depreciate our assets under the straight-line method over the shorter of their estimated useful lives or lease term. For our natural gas-fired power plants, we assume an estimated salvage value which approximates 10% of the depreciable cost basis where we own the power plant or have a favorable option to purchase the power plant or take ownership of the power plant at conclusion of the lease term and approximately 0.15% of the depreciable costs basis for rotatable equipment. For our Geysers Assets, we typically assume no salvage values. We use the component depreciation method for our natural gas-fired power plant rotatable parts and our information technology equipment and the composite depreciation method for most of all of the other natural gas-fired power plant asset groups and Geysers Assets.

## ***Impairment Evaluation of Long-Lived Assets (Including Intangibles and Investments)***

We evaluate our long-lived assets, such as property, plant and equipment, equity method investments, turbine equipment and specifically identified intangibles, on an annual basis or when events or changes in circumstances indicate that the carrying value of such assets may not be recoverable. Examples of such events or changes in circumstances are:

- a significant decrease in the market price of a long-lived asset;
- a significant adverse change in the manner an asset is being used or its physical condition;
- an adverse action by a regulator or legislature or an adverse change in the business climate;
- an accumulation of costs significantly in excess of the amount originally expected for the construction or acquisition of an asset;
- a current-period loss combined with a history of losses or the projection of future losses; or
- a change in our intent about an asset from an intent to hold to a greater than 50% likelihood that an asset will be sold or disposed of before the end of its previously estimated useful life.

When we believe an impairment condition on long-lived assets such as property, plant and equipment may have occurred, we are required to estimate the undiscounted future cash flows associated with a long-lived asset or group of long-lived assets at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities for long-lived assets that are expected to be held and used. If we determine that the undiscounted cash flows from an asset or group of assets to be held and used are less than the associated carrying amount, or if we have classified an asset as held for sale, we must estimate fair value to determine the amount of any impairment loss.

When we believe an impairment condition may exist on specifically identifiable finite-lived intangibles or an investment, we must estimate their fair value to determine the amount of any impairment loss. Significant judgment is required in determining fair value as discussed above in “— Fair Value Measurements.”

All construction and development projects are reviewed for impairment whenever there is an indication of potential reduction in fair value. If it is determined that it is no longer probable that the projects will be completed and all capitalized costs recovered through future operations, the carrying values of the projects would be written down to their fair value. When we determine that our assets meet the assets held-for-sale criteria, they are reported at the lower of the carrying amount or fair value less the cost to sell. We are also required to evaluate our equity method investments to determine whether or not they are impaired when the value is considered an “other than a temporary” decline in value.

See Note 2 of the Notes to Consolidated Financial Statements for further discussion of our impairment evaluation of long-lived assets.

### ***Accounting for Income Taxes***

To arrive at our consolidated income tax provision and other tax balances, significant judgment and estimates are required. Although we believe that our estimates are reasonable, no assurance can be given that the final tax outcome of these matters will not be different than that which is reflected in our historical tax provisions and accruals. Such differences could have a material impact on our income tax provision, other tax accounts and net income in the period in which such determination is made.

As of December 31, 2015, our NOL carryforwards consisted primarily of federal NOL carryforwards of approximately \$6.9 billion, which expire between 2024 and 2033, and NOL carryforwards in 21 states and the District of Columbia totaling approximately \$4.1 billion, which expire between 2016 and 2035, substantially all of which are offset with a full valuation allowance. We also have approximately \$655 million in foreign NOLs, which expire between 2026 and 2035, of which a portion is offset with a valuation allowance. The NOL carryforwards available are subject to limitations on their annual usage. Under federal and applicable state income tax laws, a corporation is generally permitted to deduct from taxable income in any year NOLs carried forward from prior years subject to certain time limitations as prescribed by the taxing authorities.

In the ordinary course of business, there are many transactions and calculations where the ultimate tax outcome is uncertain. Some of these uncertainties arise as a consequence of the treatment of capital assets, financing transactions, multistate taxation of operations and segregation of foreign and domestic income and expense to avoid double taxation. We recognize the financial statement effects of a tax position when it is more likely than not, based on the technical merits, that the position will be sustained upon examination. A tax position that meets the more-likely-than-not recognition threshold is measured as the largest amount of tax benefit that is greater than 50% likely of being realized upon ultimate settlement with a taxing authority. We reverse a previously recognized tax position in the first period in which it is no longer more likely than not that the tax position would be sustained upon examination. The determination and calculation of uncertain tax positions involves significant judgment in the application of complex tax laws. Resolution of these uncertainties in a manner inconsistent with our expectations could have a material impact on our financial condition or results of operations. As of December 31, 2015, we had \$58 million of unrecognized tax benefits from uncertain tax positions.

See Note 10 of the Notes to Consolidated Financial Statements for further discussion of our accounting for income taxes.

### **New Accounting Standards and Disclosure Requirements**

See Note 2 of the Notes to Consolidated Financial Statements for a discussion of new accounting standards and disclosure requirements.

#### ***Item 7A. Quantitative and Qualitative Disclosures about Market Risk***

The information required hereunder is set forth under Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Risk Management and Commodity Accounting.”

#### ***Item 8. Financial Statements and Supplementary Data***

The information required hereunder is set forth under “Report of Independent Registered Public Accounting Firm,” “Consolidated Statements of Operations,” “Consolidated Statements of Comprehensive Income,” “Consolidated Balance Sheets,” “Consolidated Statements of Stockholders’ Equity,” “Consolidated Statements of Cash Flows,” and “Notes to Consolidated Financial Statements” included in the Consolidated Financial Statements that are a part of this Report. Other financial information and schedules are included in the Consolidated Financial Statements that are a part of this Report.

## **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

## **Item 9A. Controls and Procedures**

### **Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required financial disclosure.

As of the end of the period covered by this Report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as defined in Rule 13a-15(e) or Rule 15d-15(e) of the Exchange Act. Based upon, and as of the date of, this evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that our disclosure controls and procedures were effective such that the information required to be disclosed in our SEC reports is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

### **Management's Report on Internal Control over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act). Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. GAAP.

Our internal control over financial reporting includes those policies and procedures that:

- pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets;
- provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. GAAP, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and
- provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of our assets that could have a material effect on our financial statements.

Management has assessed the effectiveness of our internal control over financial reporting as of December 31, 2015. In making its assessment of internal control over financial reporting, management used the criteria described in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Based on management's assessment, management has concluded that our internal control over financial reporting was effective as of December 31, 2015 to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external reporting purposes in accordance with U.S. GAAP.

In accordance with guidance issued by the SEC, companies are permitted to exclude acquisitions from their final assessment of internal control over financial reporting for the first fiscal year in which the acquisition occurred. On October 1, 2015 and as further discussed in Note 3 of the Notes to Consolidated Financial Statements, we completed the acquisition of Champion Energy which represented approximately 4% of total assets and 4% of revenues of our related consolidated financial statement amounts as of and for the year ended December 31, 2015. We have elected to exclude Champion Energy's operations from our assessment of internal control over financial reporting as of December 31, 2015.

The effectiveness of our internal control over financial reporting as of December 31, 2015, has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report which appears herein.

### **Changes in Internal Control Over Financial Reporting**

During the fourth quarter of 2015, there were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Item 9B. Other Information**

On February 8, 2016, we amended our Corporate Revolving Facility (the “Amendment”), extending the maturity by two years to June 27, 2020, and increasing the capacity by an additional \$178 million to \$1,678 million through June 27, 2018, reverting back to \$1,520 million through the maturity date. Further, we increased the letter of credit sublimit by \$250 million to \$1.0 billion and extended the maturity by two years to June 27, 2020.

This description of the Amendment is qualified in its entirety by reference to the full text of the Amendment, a copy of which is filed herewith as Exhibit 10.1.19.

## PART III

### Item 10. Directors, Executive Officers and Corporate Governance

#### Identification of Executive Officers

Set forth in the table below is a list of our executive officers, together with certain biographical information, including their ages as of the date of this Report:

<u>Name</u>	<u>Age</u>	<u>Position</u>
Jack A. Fusco.....	53	Executive Chairman
John B. (Thad) Hill III.....	48	President and Chief Executive Officer
Zamir Rauf.....	56	Executive Vice President and Chief Financial Officer
W. Thaddeus Miller.....	65	Executive Vice President, Chief Legal Officer and Secretary
W.G. (Trey) Griggs, III....	45	Executive Vice President and Chief Commercial Officer
Tom Webb.....	61	Executive Vice President, Power Operations
Jeff Koshkin.....	41	Senior Vice President and Chief Accounting Officer

*Jack A. Fusco* has served as Executive Chairman since May 14, 2014 and as a member of our Board of Directors since August 10, 2008. He previously served as our Chief Executive Officer from August 2008 to May 14, 2014 and President from August 2008 to December 2012. From July 2004 to February 2006, Mr. Fusco served as the Chairman and Chief Executive Officer of Texas Genco LLC. From 2002 through July 2004, Mr. Fusco was an exclusive energy investment advisor for Texas Pacific Group. From November 1998 until February 2002, he served as President and Chief Executive Officer of Orion Power Holdings, Inc. Prior to his founding of Orion Power Holdings, Inc., Mr. Fusco was a Vice President at Goldman Sachs Power, an affiliate of Goldman, Sachs & Co. Prior to joining Goldman Sachs, Mr. Fusco was employed by Pacific Gas & Electric Company or its affiliates in various engineering and management roles for approximately 13 years. Mr. Fusco obtained a Bachelor of Science degree in Mechanical Engineering from California State University, Sacramento.

*John B. (Thad) Hill III* has served as our President and Chief Executive Officer and as a member of our Board of Directors since May 14, 2014. He previously served as our President and Chief Operating Officer from December 2012, as our Executive Vice President and Chief Operating Officer from November 2010 to December 2012 and as our Executive Vice President and Chief Commercial Officer from September 2008 to November 2010. Prior to joining the Company, Mr. Hill served as Executive Vice President of NRG Energy, Inc. from February 2006 to September 2008 and President of NRG Texas LLC from December 2006 to September 2008. Prior to joining NRG Energy, Inc., Mr. Hill was Executive Vice President of Strategy and Business Development at Texas Genco LLC from 2005 to 2006. From 1995 to 2005, Mr. Hill was with Boston Consulting Group, Inc., where he rose to Partner and Managing Director and led the North American energy practice, serving companies in the power and natural gas sectors with a focus on commercial and strategic issues. Mr. Hill received his Bachelor of Arts degree from Vanderbilt University and a Master of Business Administration degree from the Amos Tuck School of Dartmouth College.

*Zamir Rauf* has served as our Executive Vice President and Chief Financial Officer since December 17, 2008, after serving as Interim Chief Financial Officer from June 4, 2008. Previously, he served as our Senior Vice President, Finance and Treasurer from September 2007 until his appointment as Interim Chief Financial Officer. Since joining the Company in February 2000, Mr. Rauf has served as Manager, Finance from February 2000 to April 2001, Director, Finance from April 2001 to December 2002, Vice President, Finance from December 2002 to July 2005 and Senior Vice President, Finance from July 2005 to September 2007. Prior to joining the Company, Mr. Rauf held various accounting and finance roles with Enron North America and Dynegy Inc., as well as credit and lending roles with Comerica Bank. Mr. Rauf earned his Bachelor of Arts degree in Business and Commerce and Masters in Business Administration – Finance degree from the University of Houston.

*W. Thaddeus Miller* has served as our Executive Vice President, Chief Legal Officer and Secretary since August 12, 2008. Prior to joining the Company, Mr. Miller served as Executive Vice President and Chief Legal Officer of Texas Genco LLC from December 2004 until February 2006. From 2002 to 2004, Mr. Miller was a consultant to Texas Pacific Group, a private equity firm. From 1999 to 2002, he served as Executive Vice President and Chief Legal Officer of Orion Power Holdings, Inc., an independent power producer. From 1994 to 1999, Mr. Miller was a Vice President of Goldman Sachs & Co., where he focused on wholesale electric and other energy commodity trading. Before joining Goldman Sachs & Co., Mr. Miller was a partner in a New York law firm. Mr. Miller earned his Bachelor of Science degree from the U.S. Merchant Marine Academy and his Juris Doctor degree from St. John's School of Law. In addition, Mr. Miller was an officer in the U.S. Coast Guard from 1973 through 1976.

*W.G. (Trey) Griggs, III* joined Calpine in June 2015 as its Executive Vice President and Chief Commercial Officer. In this role, he leads Calpine's trading, origination, development and commercial analytics groups. Previously Mr. Griggs was a Managing Director at Goldman Sachs & Co., leading its North American Energy Risk Management Franchise activities and its Houston Trading Office beginning in 2011. Prior to that, he served in various roles with Goldman Sachs' commodities group in New York. From 1995-2000, he was an attorney at law firms in Houston and Greenville, S.C. Mr. Griggs holds an MBA from the Wharton School of the University of Pennsylvania, a Juris Doctorate from University of Houston School of Law, and a Bachelor of Arts degree from Vanderbilt University.

*Tom Webb* was named Interim Executive Vice President, Power Operations, in August 2015. Previously, he served as Interim Senior Vice President, Power Operations at Calpine from 2009 to 2010. From 2002 to 2008, Mr. Webb served as a power industry consultant, specializing in power production. He was Executive Vice President, Operations and Assets for Texas Genco from 2004 to 2006 and Senior Vice President, Orion Power Holdings from 1998 to 2002. Prior to that, he held a variety of management positions with Pacific Gas and Electric mostly related to power plant operations management. Mr. Webb earned a Bachelor of Science degree in Mechanical Engineering from California Polytechnic State University and a Master of Business Administration degree from Saint Mary's College. He is also a Registered Professional Engineer in California.

*Jeff Koshkin* has served as Calpine's Senior Vice President and Chief Accounting Officer since August 1, 2015. He joined Calpine in December 2008 and has served in a number of leadership roles including the Controller of Commercial Operations and Controller of Corporate and Plant Accounting, as well as in interim roles heading Financial Planning and Analysis and as Chief Risk Officer. Prior to Calpine, Mr. Koshkin was a Senior Manager in the Regulatory and Capital Markets practice for Deloitte and Touche, LLP. He holds a master's degree in Professional Accounting from the University of Texas at Austin. Mr. Koshkin is a Certified Public Accountant and a member of the American Institute of Certified Public Accountants and the Texas Society of Certified Public Accountants.

The remaining information required by this Item is incorporated herein by reference to the sections entitled "Board Meetings and Board Committee Information — Committees and Committee Charters" and " — Audit Committee," "Proposal 1 — Election of Directors," "Section 16(a) Beneficial Ownership Reporting Compliance," and "Corporate Governance Matters — Code of Conduct and Ethics" in our proxy statement for the 2016 annual meeting of stockholders to be held on May 11, 2016 (the "Proxy Statement").

#### **Item 11. *Executive Compensation***

Information required by this Item is incorporated herein by reference to the sections entitled "Compensation Discussion and Analysis," "Executive Compensation," "Director Compensation" and "Board Meeting and Board Committee Information — Compensation Committee Interlocks and Insider Participation" in the Proxy Statement.

#### **Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters***

Information required by this Item is incorporated herein by reference to the sections entitled "Executive Compensation — Securities Authorized for Issuance Under Equity Compensation Plans" and "Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters" in the Proxy Statement.

#### **Item 13. *Certain Relationships and Related Transactions, and Director Independence***

Information required by this Item is incorporated herein by reference to the sections entitled "Certain Relationships and Related Transactions," "Corporate Governance Matters — Director Independence" and "Corporate Governance Matters — Business Relationships and Related Party Transactions Policy" in the Proxy Statement.

#### **Item 14. *Principal Accounting Fees and Services***

Information required by this Item is incorporated herein by reference to the sections entitled "Proposal 2 — To Ratify the Selection of PricewaterhouseCoopers LLP as the Company's Independent Registered Public Accounting Firm for the Year Ending December 31, 2016" in the Proxy Statement.



## PART IV

### Item 15. Exhibits, Financial Statement Schedule

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(b) <i>Exhibits</i>	

Exhibit Number	Description
2.1	Debtors' Sixth Amended Joint Plan of Reorganization Pursuant to Chapter 11 of the United States Bankruptcy Code (incorporated by reference to Exhibit 2.1 to Calpine's Current Report on Form 8-K, filed with the SEC on December 27, 2007).
2.2	Findings of Fact, Conclusions of Law, and Order Confirming Sixth Amended Joint Plan of Reorganization Pursuant to Chapter 11 of the U.S. Bankruptcy Code (incorporated by reference to Exhibit 2.2 to Calpine's Current Report on Form 8-K, filed with the SEC on December 27, 2007).
2.3	Purchase and Sale Agreement by and between Riverside Energy Center, LLC and Calpine Development Holdings, Inc., as Sellers and Public Service Company of Colorado, as Purchaser dated as of April 2, 2010 (incorporated by reference to Exhibit 10.1 to Calpine's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010, filed with the SEC on July 30, 2010).**††
2.4	Purchase Agreement by and among Pepco Holdings, Inc., Conectiv, LLC, Conectiv Energy Holding Company, LLC and New Development Holdings, LLC dated as of April 20, 2010 (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on July 8, 2010).**
2.5	Purchase and Sale Agreement, dated April 17, 2014, among Calpine Corporation, Calpine Project Holdings, Inc., Calgen Expansion Company, LLC and NatGen Southeast Power LLC (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 8, 2014).
3.1	Amended and Restated Certificate of Incorporation of the Company, as amended (incorporated by reference to Exhibit 3.1 to Calpine's Current Report on Form 8-K, filed with the SEC on February 1, 2008).
3.2	Amended and Restated Bylaws of the Company (as amended through May 13, 2015) (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K filed with the SEC on May 13, 2015).
4.1	Indenture, dated January 14, 2011, among Calpine Corporation, the guarantors party thereto and Wilmington Trust Company, as trustee, including the form of the 7.875% senior secured notes due 2023 (incorporated by reference to Exhibit 4.1 to Calpine's Current Report on Form 8-K, filed with the SEC on January 14, 2011).
4.2	Registration Rights Agreement, dated January 31, 2008, among the Company and each Participating Shareholder named therein (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on February 6, 2008).
4.3	First Supplemental Indenture dated as of April 26, 2011, among each of New Development Holdings, LLC, Calpine Mid-Atlantic Energy, LLC, Calpine Mid-Atlantic Operating, LLC, Calpine Bethlehem, LLC, Calpine New Jersey Generation, LLC, Calpine Mid-Atlantic Generation, LLC, Calpine Solar, LLC, Calpine Vineland Solar, LLC and Calpine Mid-Atlantic Marketing, LLC and Wilmington Trust Company, as trustee under the indenture, dated as of January 14, 2011, providing for the issuance of 7.875% senior secured notes due 2023 (incorporated by reference to Exhibit 4.6 to Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2011, filed with the SEC on April 29, 2011).
4.4	Second Supplemental Indenture dated as of July 22, 2011, among each of Deer Park Energy Center LLC, Deer Park Holdings, LLC, Metcalf Energy Center, LLC, Metcalf Holdings, LLC and Wilmington Trust Company, as trustee under the indenture, dated as of January 14, 2011, providing for the issuance of 7.875% senior secured notes due 2023 (incorporated by reference to Exhibit 4.5 to Calpine's Quarterly Report on Form 10-Q for the quarter ended June 30, 2011, filed with the SEC on July 29, 2011).
4.5	Third Supplemental Indenture dated as of August 20, 2012, among each of Calpine Energy Services GP, LLC and Calpine Energy Services LP, LLC and Wilmington Trust Company, as trustee under the indenture, dated as of January 14, 2011, providing for the issuance of 7.875% senior secured notes due 2023 (incorporated by reference to Exhibit 4.5 to Calpine's Quarterly Report on Form 10-Q for the quarter ended September 30, 2012, filed with the SEC on November 6, 2012).

Exhibit Number	Description
4.6	Fourth Supplemental Indenture dated as of November 26, 2012, among each of South Point Holdings, LLC, South Point Energy Center, LLC, Broad River Energy LLC, South Point OL-1, LLC, South Point OL-2, LLC, South Point OL-3, LLC, South Point OL-4, LLC, Broad River OL-1, LLC, Broad River OL-2, LLC, Broad River OL-3, LLC and Broad River OL-4, LLC and Wilmington Trust Company, as trustee under the indenture, dated as of January 14, 2011, providing for the issuance of 7.875% senior secured notes due 2023 (incorporated by reference to Exhibit 4.28 to Calpine's Annual Report on Form 10-K for the year ended December 31, 2012, filed with the SEC on February 13, 2013).
4.7	Indenture dated as of October 31, 2013, for the senior secured notes due 2022 among each of Calpine Corporation, the guarantors party thereto and Wilmington Trust Company, National Association, as trustee (incorporated by reference to Exhibit 4.1 to Calpine's Current Report on Form 8-K, filed with the SEC on October 31, 2013).
4.8	Indenture dated as of October 31, 2013, for the senior secured notes due 2024 among each of Calpine Corporation, the guarantors party thereto and Wilmington Trust Company, National Association, as trustee (incorporated by reference to Exhibit 4.2 to Calpine's Current Report on Form 8-K, filed with the SEC on October 31, 2013).
4.9	Indenture, dated July 8, 2014, between the Company and Wilmington Trust, National Association, as trustee (the "Trustee") (incorporated by reference to Exhibit 4.1 to the Company's Form S-3ASR filed with the SEC on July 8, 2014).
4.10	First Supplemental Indenture, dated as of July 22, 2014, between the Company and the Trustee, governing the 2023 Notes (incorporated by reference to Exhibit 4.4 to the Company's Current Report on Form 8-K filed with the SEC on July 22, 2014).
4.11	Second Supplemental Indenture, dated as of July 22, 2014, between the Company and the Trustee, governing the 2025 Notes (incorporated by reference to Exhibit 4.5 to the Company's Current Report on Form 8-K filed with the SEC on July 22, 2014).
4.12	Form of 2023 Note (incorporated by reference to Exhibit 4.6 to the Company's Current Report on Form 8-K filed with the SEC on July 22, 2014).
4.13	Form of 2025 Note (incorporated by reference to Exhibit 4.7 to the Company's Current Report on Form 8-K filed with the SEC on July 22, 2014).
4.14	Third Supplemental Indenture, dated as of February 3, 2015, between the Company and the Trustee, governing the 2024 Notes (incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K filed with the SEC on February 3, 2015).
4.15	Form of 2024 Note (incorporated by reference to Exhibit 4.3 to the Company's Current Report on Form 8-K filed with the SEC on February 3, 2015).
10.1	Financing Agreements.
10.1.1	Credit Agreement, dated as of December 10, 2010, among Calpine Corporation, Goldman Sachs Bank USA, as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, the lenders party thereto and other parties thereto (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on December 13, 2010).
10.1.2	Credit Agreement, dated March 9, 2011 among Calpine Corporation as borrower and the lenders party thereto, and Morgan Stanley Senior Funding, Inc., as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, Citibank, N.A., Credit Suisse Securities (USA) LLC and Deutsche Bank Securities Inc., as co-documentation agents and Goldman Sachs Bank USA as syndication agent (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K filed with the SEC on March 10, 2011).
10.1.3	Amended and Restated Guarantee and Collateral Agreement, dated as of December 10, 2010, made by the Company and certain of the Company's subsidiaries party thereto in favor of Goldman Sachs Credit Partners, L.P., as collateral agent (incorporated by reference to Exhibit 10.1 to Calpine's Quarterly Report on Form 10-Q for the quarter ended June 30, 2011, filed with the SEC on July 29, 2011).
10.1.4	Credit Agreement, dated October 9, 2012 among Calpine Corporation as borrower and the lenders party thereto, and Morgan Stanley Senior Funding, Inc., as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, Barclays Bank PLC, Deutsche Bank Securities Inc., and RBC Capital Markets, as co-documentation agents (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on October 10, 2012).

Exhibit Number	Description
10.1.5	Amendment to the Credit Agreement, dated February 15, 2013 among Calpine Corporation as borrower and the lenders party thereto, and Morgan Stanley Senior Funding, Inc., as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, Citibank, N.A., Credit Suisse Securities (USA) LLC and Deutsche Bank Securities Inc., as co-documentation agents and Goldman Sachs Bank USA as syndication agent (incorporated by reference to Exhibit 10.9 to Calpine's 10-Q for the quarter ended March 31, 2013, filed with the SEC on May 2, 2013).
10.1.6	Amendment to the Credit Agreement, dated February 15, 2013 among Calpine Corporation as borrower and the lenders party thereto, and Morgan Stanley Senior Funding, Inc., as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, Barclays Bank PLC, Deutsche Bank Securities Inc., and RBC Capital Markets, as co-documentation agents (incorporated by reference to Exhibit 10.10 to Calpine's 10-Q for the quarter ended March 31, 2013, filed with the SEC on May 2, 2013).
10.1.7	Credit Agreement, dated May 3, 2013 among Calpine Construction Finance Company as borrower and the lenders party thereto, and Goldman Sachs Lending Partners, LLC ("GSLP") as administrative agent and as collateral agent, CoBank ACB, ING Capital LLC., Royal Bank of Canada, and The Royal Bank of Scotland PLC as co-documentation agents, GSLP, Deutsche Bank Securities Inc., Credit Suisse Securities (USA) LLC, Merrill Lynch, Pierce Fenner and Smith Incorporated and Union Bank, N.A., as joint lead arrangers, joint bookrunners and co-syndication agents, and the lenders party thereto (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the SEC on May 3, 2013).
10.1.8	Amendment No. 1 to the December 10, 2010 Credit Agreement, dated as of June 27, 2013, among Calpine Corporation, as borrower, Goldman Sachs Bank USA, as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, and the lenders party thereto (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the SEC on July 1, 2013).
10.1.9	Amendment to the Credit Agreement, dated February 20, 2014, among Calpine Construction Finance Company, L.P. as borrower and the lenders party thereto, and Goldman Sachs Lending Partners, LLC ("GSLP") as administrative agent and as collateral agent, CoBank ACB, ING Capital LLC., Royal Bank of Canada, and The Royal Bank of Scotland PLC as co-documentation agents, GSLP, Deutsche Bank Securities Inc., Credit Suisse Securities (USA) LLC, Merrill Lynch, Pierce Fenner and Smith Incorporated and Union Bank, N.A., as joint lead arrangers, joint bookrunners and co-syndication agents, and the lenders party thereto (incorporated by reference to Exhibit 10.1 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014).
10.1.10	Incremental Term B-2 Loan Commitment Supplement to the Credit Agreement, dated February 26, 2014, among Calpine Construction Finance Company, L.P. as borrower and the lenders party thereto, and Goldman Sachs Lending Partners, LLC as administrative agent and as collateral agent under the Credit Agreement, dated as of May 3, 2013 and as amended on February 20, 2014 (incorporated by reference to Exhibit 10.2 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014).
10.1.11	Calpine Guarantee, dated April 17, 2014 (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 8, 2014).
10.1.12	LS Power Equity Partners Guarantee, dated April 17, 2014 (incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 8, 2014).
10.1.13	Confidentiality and Non-Disclosure Agreement, dated February 19, 2014 (incorporated by reference to Exhibit 10.4 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 8, 2014).
10.1.14	Amendment to Confidentiality and Non-disclosure Agreement, dated April 17, 2014 (incorporated by reference to Exhibit 10.5 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 8, 2014).
10.1.15	Amendment No. 2 to the Credit Agreement, dated as of July 30, 2014, among Calpine Corporation, as borrower, Goldman Sachs Bank USA, as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, and the lenders party thereto (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on July 31, 2014).
10.1.16	Share Repurchase Agreement, dated July 8, 2014, by and between Calpine Corporation and LSP Cal Holdings I, LLC (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on July 10, 2014).

Exhibit Number	Description
10.1.17	Credit Agreement, dated as of May 28, 2015 among Calpine Corporation, as borrower, the lenders party thereto, Morgan Stanley Senior Funding, Inc., as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, and Goldman Sachs Bank USA, MUFG Union Bank, N.A., Barclays Bank Plc and Royal Bank of Canada, as co-documentation agents (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on May 28, 2015).
10.1.18	Credit Agreement, dated December 15, 2015 among Calpine Corporation, as borrower, the lenders party thereto, Morgan Stanley Senior Funding, Inc., as administrative agent, and Goldman Sachs Credit Partners L.P., as collateral agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on December 18, 2015).
10.1.19	Amendment No. 3 to the Credit Agreement, dated as of February 8, 2016, among Calpine Corporation, as borrower, the guarantors party thereto, Goldman Sachs Bank USA, as administrative agent, Goldman Sachs Credit Partners L.P., as collateral agent, The Bank of Tokyo-Mitsubishi UFJ Ltd, as successor administrative agent, MUFG Union Bank, N.A., as successor collateral agent, and the lenders party thereto.*
10.2	Management Contracts or Compensatory Plans, Contracts or Arrangements.
10.2.1.1	Employment Agreement, dated August 10, 2008, between the Company and Jack A. Fusco (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on August 12, 2008).†
10.2.1.2	Calpine Corporation Executive Sign On Non-Qualified Stock Option Agreement (Jack A. Fusco) (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on August 12, 2008).†
10.2.1.3	Non-Qualified Stock Option Agreement between the Company and Jack Fusco, dated August 11, 2010 (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on August 17, 2010).†
10.2.1.4	Amendment to the Executive Employment Agreement between the Company and Jack A. Fusco, dated December 21, 2012 (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on December 26, 2012).†
10.2.1.5	Restricted Stock Award Agreement between the Company and Jack A. Fusco, dated December 21, 2012 (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on December 26, 2012).†
10.2.1.6	Amended and Restated Executive Employment Agreement between the Company and Jack A. Fusco, dated December 18, 2015 (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on December 18, 2015).†
10.2.2	Letter Agreement, dated December 17, 2008, between the Company and Zamir Rauf (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on December 19, 2008).†
10.2.3.1	Letter Agreement, dated September 1, 2008, between the Company and John B. (Thad) Hill (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on September 4, 2008).†
10.2.3.2	Calpine Corporation Executive Sign On Non-Qualified Stock Option Agreement (John B. (Thad) Hill) (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on September 4, 2008).†
10.2.3.3	Non-Qualified Stock Option Agreement between the Company and John B. (Thad) Hill, dated August 11, 2010 (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on August 17, 2010).†
10.2.3.4	Non-Qualified Stock Option Agreement between the Company and John B. (Thad) Hill, dated November 3, 2010 (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on November 8, 2010).†
10.2.3.5	Amendment to the Letter Agreement between the Company and John B. (Thad) Hill, dated December 21, 2012 (incorporated by reference to Exhibit 10.3 to Calpine's Current Report on Form 8-K, filed with the SEC on December 26, 2012).†

Exhibit Number	Description
10.2.3.6	Restricted Stock Award Agreement between the Company and John B. (Thad) Hill, dated December 21, 2012 (incorporated by reference to Exhibit 10.4 to Calpine's Current Report on Form 8-K, filed with the SEC on December 26, 2012).†
10.2.3.7	Employment Agreement, dated November 6, 2013, between the Company and John B. (Thad) Hill (incorporated by reference to Exhibit 10.2.3.7 to Calpine's Annual Report on Form 10-K for the year ended December 31, 2013, filed with the SEC on February 13, 2014).†
10.2.3.8	Restricted Stock Agreement Pursuant to the Amended and Restated 2008 Equity Incentive Plan, dated May 13, 2014 among John B. (Thad) Hill and Calpine Corporation (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 15, 2014).†
10.2.4.1	Employment Agreement, dated August 11, 2008, between the Company and W. Thaddeus Miller (incorporated by reference to Exhibit 10.2.7 to Calpine's Quarterly Report on Form 10-Q for the quarter ended September 30, 2008, filed with the SEC on November 7, 2008).†
10.2.4.2	Calpine Corporation Executive Sign On Non-Qualified Stock Option Agreement (Thaddeus Miller) (incorporated by reference to Exhibit 4.4 to Calpine's Registration Statement on Form S-8 (Registration No. 333-153860) filed with the SEC on October 6, 2008).†
10.2.4.3	Non-Qualified Stock Option Agreement between the Company and W. Thaddeus Miller, dated August 11, 2010 (incorporated by reference to Exhibit 10.3 to Calpine's Current Report on Form 8-K, filed with the SEC on August 17, 2010).†
10.2.4.4	Amendment to the Executive Employment Agreement between the Company and W. Thaddeus Miller, dated December 21, 2012 (incorporated by reference to Exhibit 10.5 to Calpine's Current Report on Form 8-K, filed with the SEC on December 26, 2012).†
10.2.4.5	Restricted Stock Award Agreement between the Company and W. Thaddeus Miller, dated December 21, 2012 (incorporated by reference to Exhibit 10.6 to Calpine's Current Report on Form 8-K filed, with the SEC on December 26, 2012).†
10.2.4.6	Amended and Restated Executive Employment Agreement between the Company and W. Thaddeus Miller, dated December 18, 2015 (incorporated by reference to Exhibit 10.3 to Calpine's Current Report on Form 8-K, filed with the SEC on December 18, 2015).†
10.2.5	Calpine Corporation U.S. Severance Program (incorporated by reference to Exhibit 10.2.5 to Calpine's Annual Report on Form 10-K for the year ended December 31, 2009, filed with the SEC on February 25, 2010).†
10.2.6	Calpine Corporation 2010 Calpine Incentive Plan (incorporated by reference to Exhibit 10.6 to Calpine's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010, filed with the SEC on July 30, 2010).†
10.2.7	Calpine Corporation 2009 Calpine Incentive Plan (incorporated by reference to Exhibit 10.2 to Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2009, filed with the SEC on May 8, 2009).†
10.2.7.1	The Amended and Restated Calpine Corporation 2008 Equity Incentive Plan, dated February 26, 2014 (incorporated by reference to Exhibit 10.3 to Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014). †
10.2.7.2	Form of Non-Qualified Stock Option Agreement (Pursuant to the 2008 Equity Incentive Plan) (incorporated by reference to Exhibit 10.4.3 to Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008, filed with the SEC on May 12, 2008).†
10.2.7.3	Form of Restricted Stock Agreement (Pursuant to the 2008 Equity Incentive Plan) (incorporated by reference to Exhibit 10.4.4 to Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008, filed with the SEC on May 12, 2008).†
10.2.8	The Amended and Restated Calpine Corporation 2008 Director Incentive Plan (incorporated by reference to Annex A to Calpine's Definitive Proxy Statement on Schedule 14A filed with the SEC on April 5, 2010).†
10.2.9	Calpine Corporation Amended and Restated Change in Control and Severance Benefits Plan (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on November 8, 2013).†

Exhibit Number	Description
10.2.10	Amendment to the Executive Employment Agreement between the Company and Jack A. Fusco, dated February 28, 2013 (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on March 4, 2013).†
10.2.11	Amendment to the Executive Employment Agreement between the Company and W. Thaddeus Miller, dated February 28, 2013 (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on March 4, 2013).†
10.2.12	Form of Restricted Stock Award Agreement between the Company and Jack A. Fusco and W. Thaddeus Miller, dated February 28, 2013 (incorporated by reference to Exhibit 10.3 to Calpine's Current Report on Form 8-K, filed with the SEC on March 4, 2013).†
10.2.13	Form of Restricted Stock Award Agreement between the Company and John B. (Thad) Hill and Zamir Rauf, dated February 28, 2013 (incorporated by reference to Exhibit 10.4 to Calpine's Current Report on Form 8-K, filed with the SEC on March 4, 2013).†
10.2.14	Form of Performance Share Unit Award Agreement between the Company and Jack A. Fusco and W. Thaddeus Miller, dated February 28, 2013 (incorporated by reference to Exhibit 10.5 to Calpine's Current Report on Form 8-K, filed with the SEC on March 4, 2013). †
10.2.15	Form of Performance Share Unit Award Agreement between the Company and John B. (Thad) Hill and Zamir Rauf, dated February 28, 2013 (incorporated by reference to Exhibit 10.6 to Calpine's Current Report on Form 8-K, filed with the SEC on March 4, 2013).†
10.2.16	Amended and Restated Restricted Stock Award Agreement between the Company and Jack A. Fusco, dated February 28, 2013 (incorporated by reference to Exhibit 10.7 to Calpine's 10-Q for the quarter ended March 31, 2013, filed with the SEC on May 2, 2013).†
10.2.17	Amended and Restated Restricted Stock Award Agreement between the Company and W. Thaddeus Miller, dated February 28, 2013 (incorporated by reference to Exhibit 10.8 to Calpine's 10-Q for the quarter ended March 31, 2013, filed with the SEC on May 2, 2013).†
10.2.18	Amended and Restated Calpine Corporation Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to Calpine's Current Report on Form 8-K, filed with the SEC on May 10, 2013).†
10.2.19	Form of Restricted Stock Award Agreement between the Company and Jack A. Fusco and W. Thaddeus Miller (Pursuant to the Amended and Restated Calpine Corporation 2008 Equity Incentive Plan, dated February 26, 2014) (incorporated by reference to Exhibit 10.4 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014). †
10.2.20	Form of Restricted Stock Award Agreement between the Company and John B. (Thad) Hill and Zamir Rauf (Pursuant to the Amended and Restated Calpine Corporation 2008 Equity Incentive Plan, dated February 26, 2014) (incorporated by reference to Exhibit 10.5 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014). †
10.2.21	Form of Performance Share Unit Award Agreement between the Company and Jack A. Fusco and W. Thaddeus Miller (Pursuant to the Amended and Restated Calpine Corporation 2008 Equity Incentive Plan, dated February 26, 2014) (incorporated by reference to Exhibit 10.6 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014). †
10.2.22	Form of Performance Share Unit Award Agreement between the Company and John B. (Thad) Hill and Zamir Rauf (Pursuant to the Amended and Restated Calpine Corporation 2008 Equity Incentive Plan, dated February 26, 2014) (incorporated by reference to Exhibit 10.7 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 1, 2014). †
10.2.23	Separation Agreement between the Company and John Adams, dated August 4, 2015 (incorporated by reference to Exhibit 10.1 to the Calpine's Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, filed with the SEC on October 30, 2015).
10.2.24	Amended and Restated Executive Employment Agreement between the Company and Jack A. Fusco, dated December 18, 2015 (incorporated by reference to Exhibit 10.2 to Calpine's Current Report on Form 8-K, filed with the SEC on December 18, 2015).†

Exhibit Number	Description
10.2.25	Amended and Restated Executive Employment Agreement between the Company and W. Thaddeus Miller, dated December 18, 2015 (incorporated by reference to Exhibit 10.3 to Calpine's Current Report on Form 8-K, filed with the SEC on December 18, 2015).†
12.1	Computation of ratio of earnings to fixed charges.*
18.1	Letter of preferability regarding change in accounting principle from PricewaterhouseCoopers LLP, Independent Registered Public Accounting Firm (incorporated by reference to Exhibit 18.1 to Calpine's Annual Report on Form 10-K for the year ended December 31, 2009, filed with the SEC on February 25, 2010).
21.1	Subsidiaries of the Company.*
23.1	Consent of PricewaterhouseCoopers LLP, Independent Registered Public Accounting Firm.*
24.1	Power of Attorney of Officers and Directors of Calpine Corporation (set forth on the signature pages of this Form 10-K).*
31.1	Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
31.2	Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
32.1	Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.‡
101.INS	XBRL Instance Document.*
101.SCH	XBRL Taxonomy Extension Schema.*
101.CAL	XBRL Taxonomy Extension Calculation Linkbase.*
101.DEF	XBRL Taxonomy Extension Definition Linkbase.*
101.LAB	XBRL Taxonomy Extension Label Linkbase.*
101.PRE	XBRL Taxonomy Extension Presentation Linkbase.*

\* Filed herewith.

‡ Furnished herewith.

† Management contract or compensatory plan, contract or arrangement.

\*\* Schedules omitted pursuant to Item 601(b)(2) of Regulation S-K. Calpine will furnish supplementally a copy of any omitted schedule to the SEC upon request.

†† Portions of this exhibit have been omitted pursuant to a request for confidential treatment under Rule 24b-2 under the Securities Exchange Act of 1934.





## POWER OF ATTORNEY

KNOW ALL PERSONS BY THESE PRESENT: That the undersigned officers and directors of Calpine Corporation do hereby constitute and appoint W. Thaddeus Miller the lawful attorney and agent with power and authority to do any and all acts and things and to execute any and all instruments which said attorney and agent determines may be necessary or advisable or required to enable Calpine Corporation to comply with the Securities and Exchange Act of 1934, as amended, and any rules or regulations or requirements of the Securities and Exchange Commission in connection with this Report. Without limiting the generality of the foregoing power and authority, the powers granted include the power and authority to sign the names of the undersigned officers and directors in the capacities indicated below to this Report or amendments or supplements thereto, and each of the undersigned hereby ratifies and confirms all that said attorneys and agents, or either of them, shall do or cause to be done by virtue hereof. This Power of Attorney may be signed in several counterparts.

IN WITNESS WHEREOF, each of the undersigned has executed this Power of Attorney as of the date indicated opposite the name.

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
<u>/s/ JOHN B. (Thad) HILL</u> John B. (Thad) Hill	President, Chief Executive Officer and Director (principal executive officer)	February 11, 2016
<u>/s/ ZAMIR RAUF</u> Zamir Rauf	Executive Vice President and Chief Financial Officer (principal financial officer)	February 11, 2016
<u>/s/ JEFF KOSHKIN</u> Jeff Koshkin	Chief Accounting Officer (principal accounting officer)	February 11, 2016
<u>/s/ JACK A. FUSCO</u> Jack A. Fusco	Executive Chairman and Director	February 11, 2016
<u>/s/ FRANK CASSIDY</u> Frank Cassidy	Director	February 11, 2016
<u>/s/ MICHAEL W. HOFMANN</u> Michael W. Hofmann	Director	February 11, 2016
<u>/s/ DAVID C. MERRITT</u> David C. Merritt	Director	February 11, 2016
<u>/s/ W. BENJAMIN MORELAND</u> W. Benjamin Moreland	Director	February 11, 2016
<u>/s/ ROBERT MOSBACHER, JR.</u> Robert Mosbacher, Jr.	Director	February 11, 2016
<u>/s/ DENISE M. O'LEARY</u> Denise M. O'Leary	Director	February 11, 2016

**CALPINE CORPORATION AND SUBSIDIARIES**  
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**December 31, 2015**

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## Report of Independent Registered Public Accounting Firm

To the Board of Directors  
and Stockholders of Calpine Corporation

In our opinion, the consolidated financial statements listed in the index appearing under Item 15(a)-1 present fairly, in all material respects, the financial position of Calpine Corporation and its subsidiaries at December 31, 2015 and 2014, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2015 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)-2 presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2015, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control over Financial Reporting, appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As described in Management's Report on Internal Control Over Financial Reporting, management has excluded Champion Energy Marketing, LLC from its assessment of internal control over financial reporting as of December 31, 2015 because it was acquired by the Company in a purchase business combination during 2015. We have also excluded Champion Energy Marketing, LLC from our audit of internal control over financial reporting. Champion Energy Marketing, LLC is a wholly-owned subsidiary whose total assets and total revenues represent 4% and 4%, respectively, of the related consolidated financial statement amounts as of and for the year ended December 31, 2015.

/s/ PricewaterhouseCoopers LLP

Houston, Texas  
February 11, 2016

**CALPINE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
**For the Years Ended December 31, 2015, 2014 and 2013**  
(in millions, except share and per share amounts)

	2015	2014	2013
Operating revenues:			
Commodity revenue.....	\$ 6,389	\$ 7,595	\$ 6,374
Mark-to-market gain (loss).....	65	419	(86)
Other revenue.....	18	16	13
Operating revenues .....	<u>6,472</u>	<u>8,030</u>	<u>6,301</u>
Operating expenses:			
Fuel and purchased energy expense:			
Commodity expense .....	3,589	4,815	3,808
Mark-to-market (gain) loss.....	178	77	(72)
Fuel and purchased energy expense.....	<u>3,767</u>	<u>4,892</u>	<u>3,736</u>
Plant operating expense .....	1,018	969	895
Depreciation and amortization expense.....	638	603	593
Sales, general and other administrative expense .....	138	144	136
Other operating expenses.....	80	88	81
Total operating expenses.....	<u>5,641</u>	<u>6,696</u>	<u>5,441</u>
Impairment losses .....	—	123	16
(Gain) on sale of assets, net .....	—	(753)	—
(Income) from unconsolidated investments in power plants .....	(24)	(25)	(30)
Income from operations .....	855	1,989	874
Interest expense.....	628	645	696
Interest (income) .....	(4)	(6)	(6)
Debt modification and extinguishment costs .....	40	346	144
Other (income) expense, net .....	18	21	20
Income before income taxes .....	173	983	20
Income tax expense (benefit) .....	(76)	22	2
Net income .....	249	961	18
Net income attributable to the noncontrolling interest.....	(14)	(15)	(4)
Net income attributable to Calpine .....	<u>\$ 235</u>	<u>\$ 946</u>	<u>\$ 14</u>
Basic earnings per common share attributable to Calpine:			
Weighted average shares of common stock outstanding (in thousands) .....	362,033	404,837	440,666
Net income per common share attributable to Calpine — basic .....	<u>\$ 0.65</u>	<u>\$ 2.34</u>	<u>\$ 0.03</u>
Diluted earnings per common share attributable to Calpine:			
Weighted average shares of common stock outstanding (in thousands) .....	364,886	409,360	444,773
Net income per common share attributable to Calpine — diluted.....	<u>\$ 0.64</u>	<u>\$ 2.31</u>	<u>\$ 0.03</u>

The accompanying notes are an integral part of these Consolidated Financial Statements.

**CALPINE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**For the Years Ended December 31, 2015, 2014 and 2013**  
(in millions)

	<u>2015</u>	<u>2014</u>	<u>2013</u>
Net income .....	\$ 249	\$ 961	\$ 18
Cash flow hedging activities:			
Gain (loss) on cash flow hedges before reclassification adjustment for cash flow hedges realized in net income .....	(24)	(48)	35
Reclassification adjustment for loss on cash flow hedges realized in net income .....	47	46	51
Unrealized actuarial gains (losses) arising during period .....	—	(4)	4
Foreign currency translation loss .....	(23)	(13)	(10)
Income tax expense .....	—	—	(3)
Other comprehensive income (loss) .....	<u>—</u>	<u>(19)</u>	<u>77</u>
Comprehensive income .....	249	942	95
Comprehensive (income) attributable to the noncontrolling interest	(15)	(14)	(13)
Comprehensive income attributable to Calpine .....	<u>\$ 234</u>	<u>\$ 928</u>	<u>\$ 82</u>

The accompanying notes are an integral part of these Consolidated Financial Statements.

**CALPINE CORPORATION AND SUBSIDIARIES**

**CONSOLIDATED BALANCE SHEETS**

**December 31, 2015 and 2014**

(in millions, except share and per share amounts)

	2015	2014
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents (\$118 and \$229 attributable to VIEs).....	\$ 906	\$ 717
Accounts receivable, net of allowance of \$2 and \$4.....	644	648
Inventories.....	475	447
Margin deposits and other prepaid expense.....	137	148
Restricted cash, current (\$132 and \$106 attributable to VIEs).....	216	195
Derivative assets, current.....	1,698	2,058
Other current assets.....	19	7
Total current assets.....	<u>4,095</u>	<u>4,220</u>
Property, plant and equipment, net (\$4,062 and \$4,342 attributable to VIEs).....	13,012	13,190
Restricted cash, net of current portion (\$11 and \$48 attributable to VIEs).....	12	49
Investments in power plants.....	79	95
Long-term derivative assets.....	313	439
Long-term assets held for sale.....	130	—
Other assets (\$166 and \$164 attributable to VIEs).....	1,192	385
Total assets.....	<u>\$ 18,833</u>	<u>\$ 18,378</u>
<b>LIABILITIES &amp; STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable.....	\$ 552	\$ 580
Accrued interest payable.....	129	165
Debt, current portion (\$166 and \$150 attributable to VIEs).....	221	199
Derivative liabilities, current.....	1,734	1,782
Other current liabilities.....	412	473
Total current liabilities.....	<u>3,048</u>	<u>3,199</u>
Debt, net of current portion (\$3,143 and \$3,242 attributable to VIEs).....	11,868	11,083
Long-term derivative liabilities.....	473	444
Other long-term liabilities.....	277	221
Total liabilities.....	<u>15,666</u>	<u>14,947</u>
Commitments and contingencies (see Note 15)		
Stockholders' equity:		
Preferred stock, \$0.001 par value per share; authorized 100,000,000 shares, none issued and outstanding at December 31, 2015 and 2014.....	—	—
Common stock, \$0.001 par value per share; authorized 1,400,000,000 shares, 356,755,747 shares issued and 356,662,004 shares outstanding at December 31, 2015, and 502,287,022 shares issued and 381,921,264 shares outstanding at December 31, 2014.....	—	1
Treasury stock, at cost, 93,743 and 120,365,758 shares, respectively.....	(1)	(2,345)
Additional paid-in capital.....	9,594	12,440
Accumulated deficit.....	(6,305)	(6,540)
Accumulated other comprehensive loss.....	(179)	(178)
Total Calpine stockholders' equity.....	<u>3,109</u>	<u>3,378</u>
Noncontrolling interest.....	58	53
Total stockholders' equity.....	<u>3,167</u>	<u>3,431</u>
Total liabilities and stockholders' equity.....	<u>\$ 18,833</u>	<u>\$ 18,378</u>

The accompanying notes are an integral part of these Consolidated Financial Statements.

**CALPINE CORPORATION AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF  
STOCKHOLDERS' EQUITY**

**For the Years Ended December 31, 2015, 2014 and 2013**  
(in millions)

	<b>Common Stock</b>	<b>Treasury Stock</b>	<b>Additional Paid-In Capital</b>	<b>Accumulated Deficit</b>	<b>Accumulated Other Comprehensive Loss</b>	<b>Noncontrolling Interest</b>	<b>Total Stockholders' Equity</b>
Balance, December 31, 2012 .....	\$ 1	\$ (594)	\$ 12,335	\$ (7,500)	\$ (228)	\$ 42	\$ 4,056
Treasury stock transactions .....	—	(636)	—	—	—	—	(636)
Stock-based compensation expense .....	—	—	34	—	—	—	34
Option exercises .....	—	—	20	—	—	—	20
Other .....	—	—	—	—	—	(1)	(1)
Net income .....	—	—	—	14	—	4	18
Other comprehensive income .....	—	—	—	—	68	9	77
Balance, December 31, 2013 .....	\$ 1	\$ (1,230)	\$ 12,389	\$ (7,486)	\$ (160)	\$ 54	\$ 3,568
Treasury stock transactions .....	—	(1,115)	—	—	—	—	(1,115)
Stock-based compensation expense .....	—	—	31	—	—	—	31
Option exercises .....	—	—	20	—	—	—	20
Distribution to the noncontrolling interest .....	—	—	—	—	—	(15)	(15)
Net income .....	—	—	—	946	—	15	961
Other comprehensive loss .....	—	—	—	—	(18)	(1)	(19)
Balance, December 31, 2014 .....	\$ 1	\$ (2,345)	\$ 12,440	\$ (6,540)	\$ (178)	\$ 53	\$ 3,431
Treasury stock transactions .....	—	(541)	—	—	—	—	(541)
Retirement of shares held in treasury .....	(1)	2,885	(2,885)	—	—	—	(1)
Stock-based compensation expense .....	—	—	31	—	—	—	31
Option exercises .....	—	—	8	—	—	—	8
Distribution to the noncontrolling interest .....	—	—	—	—	—	(10)	(10)
Net income .....	—	—	—	235	—	14	249
Other comprehensive income .....	—	—	—	—	(1)	1	—
Balance, December 31, 2015 .....	\$ —	\$ (1)	\$ 9,594	\$ (6,305)	\$ (179)	\$ 58	\$ 3,167

The accompanying notes are an integral part of these Consolidated Financial Statements.



**CALPINE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**For the Years Ended December 31, 2015, 2014 and 2013**  
(in millions)

	2015	2014	2013
Cash flows from operating activities:			
Net income.....	\$ 249	\$ 961	\$ 18
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization <sup>(1)</sup> .....	757	649	638
Debt extinguishment costs.....	6	36	43
Deferred income taxes.....	(87)	5	14
Impairment losses.....	—	123	16
(Gain) on sale of assets, net.....	—	(753)	—
Mark-to-market activity, net.....	110	(353)	12
(Income) from unconsolidated investments in power plants.....	(24)	(25)	(30)
Return on unconsolidated investments in power plants.....	25	13	25
Stock-based compensation expense.....	26	36	36
Other.....	7	(4)	1
Change in operating assets and liabilities, net of effects of acquisitions:			
Accounts receivable.....	169	(87)	(113)
Derivative instruments, net.....	(183)	(63)	(7)
Other assets.....	(120)	151	(148)
Accounts payable and accrued expenses.....	(221)	185	(1)
Other liabilities.....	149	(20)	45
Net cash provided by operating activities.....	<u>863</u>	<u>854</u>	<u>549</u>
Cash flows from investing activities:			
Purchases of property, plant and equipment.....	(565)	(492)	(575)
Proceeds from sale of power plants, interests and other.....	—	1,573	1
Purchase of Fore River and Guadalupe Energy Centers.....	(1)	(1,197)	—
Purchase of Champion Energy, net of cash acquired.....	(296)	—	—
(Increase) decrease in restricted cash.....	18	28	(18)
Other.....	3	4	(1)
Net cash used in investing activities.....	<u>(841)</u>	<u>(84)</u>	<u>(593)</u>
Cash flows from financing activities:			
Borrowings under CCFC Term Loans and First Lien Term Loans.....	2,137	420	1,587
Repayments of CCFC Term Loans, CCFC Notes and First Lien Term Loans.....	(1,635)	(45)	(1,031)
Borrowings under Senior Unsecured Notes.....	650	2,800	—
Borrowings under First Lien Notes.....	—	—	1,234
Repayments of First Lien Notes.....	(267)	(2,920)	(1,550)
Borrowings from project financing, notes payable and other.....	79	79	182
Repayments of project financing, notes payable and other.....	(232)	(178)	(66)
Distribution to noncontrolling interest holder.....	(10)	(15)	—
Financing costs.....	(34)	(56)	(53)
Stock repurchases.....	(529)	(1,100)	(623)
Proceeds from exercises of stock options.....	8	20	20
Other.....	—	1	1
Net cash provided by (used in) financing activities.....	<u>167</u>	<u>(994)</u>	<u>(299)</u>
Net increase (decrease) in cash and cash equivalents.....	189	(224)	(343)
Cash and cash equivalents, beginning of period.....	717	941	1,284
Cash and cash equivalents, end of period.....	<u>\$ 906</u>	<u>\$ 717</u>	<u>\$ 941</u>

The accompanying notes are an integral part of these Consolidated Financial Statements.

**CALPINE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS — (Continued)**  
(in millions)

	2015	2014		2013
Cash paid during the period for:				
Interest, net of amounts capitalized .....	\$ 620	\$ 610	\$	672
Income taxes .....	\$ 21	\$ 23	\$	24
 <b>Supplemental disclosure of non-cash investing and financing activities:</b>				
Change in capital expenditures included in accounts payable.....	\$ 13	\$ 3	\$	27
Additions to property, plant and equipment through capital leases.....	\$ 9	\$ 19	\$	—
Retirement of shares held in treasury .....	\$ 2,885	\$ —	\$	—

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(1) Includes depreciation and amortization included in commodity revenue, commodity expense and interest expense on our Consolidated Statements of Operations.

The accompanying notes are an integral part of these Consolidated Financial Statements.

**CALPINE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Years Ended December 31, 2015, 2014 and 2013**

**1. Organization and Operations**

We are a power generation company engaged in the ownership and operation of primarily natural gas-fired and geothermal power plants in North America. We have a significant presence in major competitive wholesale power markets in California (included in our West segment), Texas (included in our Texas segment) and the Northeast and Mid-Atlantic regions (included in our East segment) of the U.S. We sell power, steam, capacity, renewable energy credits and ancillary services to our customers, which include utilities, independent electric system operators, industrial and agricultural companies, retail power providers, municipalities and other governmental entities, power marketers as well as retail commercial, industrial and residential customers. Effective after the October 1, 2015 acquisition, we entered the retail market in scale through our retail subsidiary, Champion Energy. We purchase primarily natural gas and some fuel oil as fuel for our power plants and engage in related natural gas transportation and storage transactions. We purchase electric transmission rights to deliver power to our customers. Additionally, consistent with our Risk Management Policy, we enter into natural gas, power, environmental product, fuel oil and other physical and financial contracts to hedge certain business risks and optimize our portfolio of power plants.

**2. Summary of Significant Accounting Policies**

***Basis of Presentation and Principles of Consolidation***

Our Consolidated Financial Statements have been prepared in accordance with U.S. GAAP and include the accounts of all majority-owned subsidiaries that are not VIEs and all VIEs where we have determined we are the primary beneficiary. Intercompany transactions have been eliminated in consolidation.

*Equity Method Investments* — We use the equity method of accounting to record our net interests in VIEs where we have determined that we are not the primary beneficiary, which include Greenfield LP, a 50% partnership interest, and Whitby, a 50% partnership interest. Our share of net income (loss) is calculated according to our equity ownership percentage or according to the terms of the applicable partnership agreement. See Note 5 for further discussion of our VIEs and unconsolidated investments.

*Jointly-Owned Plants* — Certain of our subsidiaries own undivided interests in jointly-owned plants. These plants are maintained and operated pursuant to their joint ownership participation and operating agreements. We are responsible for our subsidiaries' share of operating costs and direct expenses and include our proportionate share of the facilities and related revenues and direct expenses in these jointly-owned plants in the corresponding balance sheet and income statement captions of our Consolidated Financial Statements. The following table summarizes our proportionate ownership interest in jointly-owned power plants:

As of December 31, 2015	Ownership Interest	Property, Plant & Equipment	Accumulated Depreciation	Construction in Progress
(in millions, except percentages)				
Freestone Energy Center ...	75.0%	\$ 393	\$ (148)	\$ —
Hidalgo Energy Center.....	78.5%	\$ 256	\$ (110)	\$ —

***Use of Estimates in Preparation of Financial Statements***

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenses and related disclosures included in our Consolidated Financial Statements. Actual results could differ from those estimates.

***Fair Value of Financial Instruments and Derivatives***

The carrying values of accounts receivable, accounts payable and other receivables and payables approximate their respective fair values due to their short-term maturities. See Note 6 for disclosures regarding the fair value of our debt instruments and Note 7 for disclosures regarding the fair values of our derivative instruments and margin deposits and certain of our cash balances.

### ***Concentrations of Credit Risk***

Financial instruments that potentially subject us to credit risk consist of cash and cash equivalents, restricted cash, accounts and notes receivable and derivative financial instruments. Certain of our cash and cash equivalents, as well as our restricted cash balances, are invested in money market accounts with investment banks that are not FDIC insured. We place our cash and cash equivalents and restricted cash in what we believe to be creditworthy financial institutions and certain of our money market accounts invest in U.S. Treasury securities or other obligations issued or guaranteed by the U.S. Government, its agencies or instrumentalities. Additionally, we actively monitor the credit risk of our counterparties, including our receivable, commodity and derivative transactions. Our accounts and notes receivable are concentrated within entities engaged in the energy industry, mainly within the U.S. We generally have not collected collateral for accounts receivable from utilities and end-user customers; however, we may require collateral in the future. For financial and commodity derivative counterparties, we evaluate the net accounts receivable, accounts payable and fair value of commodity contracts and may require security deposits, cash margin or letters of credit to be posted if our exposure reaches a certain level or their credit rating declines.

Our counterparties primarily consist of four categories of entities who participate in the energy markets:

- financial institutions and trading companies;
- regulated utilities, municipalities, cooperatives, ISOs and other retail power suppliers;
- oil, natural gas, chemical and other energy-related industrial companies; and
- commercial, industrial and residential retail customers.

We have concentrations of credit risk with a few of our wholesale customers relating to our sales of power and steam and our hedging, optimization and trading activities. We have exposure to trends within the energy industry, including declines in the creditworthiness of our counterparties for our commodity and derivative transactions. Currently, certain of our counterparties within the energy industry have below investment grade credit ratings. Our risk control group manages counterparty credit risk and monitors our net exposure with each counterparty on a daily basis. The analysis is performed on a mark-to-market basis using forward curves. The net exposure is compared against a counterparty credit risk threshold which is determined based on each counterparty's credit rating and evaluation of their financial statements. We utilize these thresholds to determine the need for additional collateral or restriction of activity with the counterparty. We believe that our credit policies and portfolio of transactions adequately monitor and diversify our credit risk, and currently our counterparties are performing and financially settling timely according to their respective agreements.

### ***Cash and Cash Equivalents***

We consider all highly liquid investments with an original maturity of three months or less to be cash equivalents. We have certain project finance facilities and lease agreements that require us to establish and maintain segregated cash accounts, which have been pledged as security in favor of the lenders under such project finance facilities, and the use of certain cash balances on deposit in such accounts is limited, at least temporarily, to the operations of the respective projects.

### ***Restricted Cash***

Certain of our debt agreements, lease agreements or other operating agreements require us to establish and maintain segregated cash accounts, the use of which is restricted. These amounts are held by depository banks in order to comply with the contractual provisions requiring reserves for payments such as for debt service, rent, major maintenance and debt repurchases or with applicable regulatory requirements. Funds that can be used to satisfy obligations due during the next 12 months are classified as current restricted cash, with the remainder classified as non-current restricted cash. Restricted cash is generally invested in accounts earning market rates; therefore, the carrying value approximates fair value. Such cash is excluded from cash and cash equivalents on our Consolidated Balance Sheets and Statements of Cash Flows.

The table below represents the components of our restricted cash as of December 31, 2015 and 2014 (in millions):

	2015			2014		
	Current	Non-Current	Total	Current	Non-Current	Total
Debt service.....	\$ 28	\$ 8	\$ 36	\$ 10	\$ 25	\$ 35
Rent reserve.....	—	—	—	4	—	4
Construction/major maintenance.....	50	2	52	54	17	71
Security/project/insurance.....	136	—	136	127	5	132
Other.....	2	2	4	—	2	2
Total.....	<u>\$ 216</u>	<u>\$ 12</u>	<u>\$ 228</u>	<u>\$ 195</u>	<u>\$ 49</u>	<u>\$ 244</u>

### ***Accounts Receivable and Payable***

Accounts receivable and payable represent amounts due from customers and owed to vendors, respectively. Accounts receivable are recorded at invoiced amounts, net of reserves and allowances, and do not bear interest. Receivable balances greater than 30 days past due are reviewed for collectability, depending upon the nature of the customer, and if deemed uncollectible, are charged off against the allowance account after all means of collection have been exhausted and the potential for recovery is considered remote. We use our best estimate to determine the required allowance for doubtful accounts based on a variety of factors, including the length of time receivables are past due, economic trends and conditions affecting our customer base, significant one-time events and historical write-off experience. Specific provisions are recorded for individual receivables when we become aware of a customer's inability to meet its financial obligations.

The accounts receivable and payable balances also include settled but unpaid amounts relating to our marketing, hedging and optimization activities. Some of these receivables and payables with individual counterparties are subject to master netting arrangements whereby we legally have a right of offset and settle the balances net. However, for balance sheet presentation purposes and to be consistent with the way we present the majority of amounts related to marketing, hedging and optimization activities on our Consolidated Statements of Operations, we present our receivables and payables on a gross basis. We do not have any significant off balance sheet credit exposure related to our customers.

### ***Inventory***

Inventory primarily consists of spare parts, stored natural gas and fuel oil, environmental products and natural gas exchange imbalances. Inventory, other than spare parts, is stated primarily at the lower of cost or market value under the weighted average cost method. Spare parts inventory is valued at weighted average cost and is expensed to plant operating expense or capitalized to property, plant and equipment as the parts are utilized and consumed.

### ***Collateral***

We use margin deposits, prepayments and letters of credit as credit support with and from our counterparties for commodity procurement and risk management activities. In addition, we have granted additional first priority liens on the assets previously subject to first priority liens under our First Lien Notes, First Lien Term Loans and Corporate Revolving Facility as collateral under certain of our power and natural gas agreements. These agreements qualify as "eligible commodity hedge agreements" under our First Lien Notes, First Lien Term Loans and Corporate Revolving Facility. The first priority liens have been granted in order to reduce the cash collateral and letters of credit that we would otherwise be required to provide to our counterparties under such agreements. The counterparties under such agreements would share the benefits of the collateral subject to such first priority liens ratably with the lenders under our First Lien Notes, First Lien Term Loans and Corporate Revolving Facility. Our interest rate swap agreements relate to hedges of certain of our project financings collateralized by first priority liens on the underlying assets. See Note 9 for a further discussion on our amounts and use of collateral.

### ***Deferred Financing Costs***

Costs incurred related to the issuance of debt instruments are deferred and amortized over the term of the related debt using a method that approximates the effective interest rate method. However, when the timing of debt transactions involve contemporaneous exchanges of cash between us and the same creditor(s) in connection with the issuance of a new debt obligation and satisfaction of an existing debt obligation, deferred financing costs are accounted for depending on whether the transaction qualifies as an extinguishment or modification, which requires us to either write-off the original deferred financing costs and capitalize the new issuance costs, or continue to amortize the original deferred financing costs and immediately expense the new issuance costs.

### ***Property, Plant and Equipment, Net***

Property, plant, and equipment items are recorded at cost. We capitalize costs incurred in connection with the construction of power plants, the development of geothermal properties and the refurbishment of major turbine generator equipment. When capital improvements to leased power plants meet our capitalization criteria they are capitalized as leasehold improvements and amortized over the shorter of the term of the lease or the economic life of the capital improvement. We expense maintenance when the service is performed for work that does not meet our capitalization criteria. Our current capital expenditures at our Geysers Assets are those incurred for proven reserves and reservoir replenishment (primarily water injection), pipeline and power generation assets and drilling of “development wells” as all drilling activity has been performed within the known boundaries of the steam reservoir. We have capitalized costs incurred during ownership consisting of additions, certain replacements or repairs when the repairs appreciably extend the life, increase the capacity or improve the efficiency or safety of the property. Such costs are expensed when they do not meet the above criteria. We purchased our Geysers Assets as a proven steam reservoir and all well costs, except well workovers and routine repairs and maintenance, have been capitalized since our purchase date.

We depreciate our assets under the straight-line method over the shorter of their estimated useful lives or lease term. For our natural gas-fired power plants, we assume an estimated salvage value which approximates 10% of the depreciable cost basis where we own the power plant or have a favorable option to purchase the power plant or take ownership of the power plant at conclusion of the lease term and approximately 0.15% of the depreciable costs basis for rotatable equipment. For our Geysers Assets, we typically assume no salvage values. We use the component depreciation method for our natural gas-fired power plant rotatable parts and our information technology equipment and the composite depreciation method for most of all of the other natural gas-fired power plant asset groups and Geysers Assets.

Generally, upon normal retirement of assets under the composite depreciation method, the costs of such assets are retired against accumulated depreciation and no gain or loss is recorded. For the retirement of assets under the component depreciation method, generally, the costs and related accumulated depreciation of such assets are removed from our Consolidated Balance Sheets and a gain or loss is recorded as plant operating expense.

### ***Impairment Evaluation of Long-Lived Assets (Including Intangibles and Investments)***

We evaluate our long-lived assets, such as property, plant and equipment, equity method investments and definite-lived intangible assets for impairment, when events or changes in circumstances indicate that the carrying value of such assets may not be recoverable. Equipment assigned to each power plant is not evaluated for impairment separately; instead, we evaluate our operating power plants and related equipment as a whole unit. When we believe an impairment condition may have occurred, we are required to estimate the undiscounted future cash flows associated with a long-lived asset or group of long-lived assets at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities for long-lived assets that are expected to be held and used. If we determine that the undiscounted cash flows from an asset or group of assets to be held and used are less than the associated carrying amount, or if we have classified an asset as held for sale, we must estimate fair value to determine the amount of any impairment loss. All construction and development projects are reviewed for impairment whenever there is an indication of potential reduction in fair value. If it is determined that a construction or development project is no longer probable of completion and the capitalized costs will not be recovered through future operations, the carrying value of the project will be written down to its fair value.

In order to estimate future cash flows, we consider historical cash flows, existing and future contracts and PPAs, changes in the market environment and other factors that may affect future cash flows. To the extent applicable, the assumptions we use are consistent with forecasts that we are otherwise required to make (for example, in preparing our earnings forecasts). The use of this method involves inherent uncertainty. We use our best estimates in making these evaluations and consider various factors, including forward price curves for power and fuel costs and forecasted operating costs. However, actual future market prices and project costs could vary from the assumptions used in our estimates, and the impact of such variations could be material.

When we determine that our assets meet the assets held-for-sale criteria, they are reported at the lower of their carrying amount or fair value less the cost to sell. We are also required to evaluate our equity method investments to determine whether or not they are impaired when the value is considered an “other than a temporary” decline in value.

Generally, fair value will be determined using valuation techniques such as the present value of expected future cash flows. We will also discount the estimated future cash flows associated with the asset using a single interest rate representative of the risk involved with such an investment including contract terms, tenor and credit risk of counterparties. We may also consider prices of similar assets, consult with brokers, or employ other valuation techniques. We use our best estimates in making these evaluations and consider various factors, including forward price curves for power and fuel costs and forecasted operating costs.

However, actual future market prices and project costs could vary from the assumptions used in our estimates, and the impact of such variations could be material.

In August 2014, we executed a term sheet with Duke Energy Florida, Inc. related to our Osprey Energy Center for a new PPA with a term of 27 months, after which Duke Energy Florida, Inc. would purchase our Osprey Energy Center subject to an asset sale agreement that was executed in the fourth quarter of 2014. As a result, we conducted an impairment review of our Osprey Energy Center during the third quarter of 2014. We estimated fair value of our Osprey Energy Center under a modified market approach using the discounted cash flows under the PPA and the sale proceeds to be received, which incorporated a market participant's fair value of the power plant. We recorded an impairment loss of approximately \$123 million which was recorded as a separate line item on our Consolidated Statements of Operations for the year ended December 31, 2014. We recorded an impairment loss of \$16 million during the year ended December 31, 2013 related to a power plant in our West segment. During 2015, we did not record any impairment losses.

### ***Asset Retirement Obligation***

We record all known asset retirement obligations for which the liability's fair value can be reasonably estimated. Over time, the liability is accreted to its present value each period and the capitalized cost is depreciated over the useful life of the related asset. At December 31, 2015 and 2014, our asset retirement obligation liabilities were \$47 million and \$47 million, respectively, primarily relating to land leases upon which our power plants are built and the requirement that the property meet specific conditions upon its return.

### ***Revenue Recognition***

Our operating revenues are comprised of the following:

- power and steam revenue consisting of fixed and variable capacity payments, which are not related to generation including capacity payments received from RTO and ISO capacity auctions, variable payments for power and steam, which are related to generation, retail power revenues, host steam and RECs from our Geysers Assets, other revenues such as RMR Contracts, resource adequacy and certain ancillary service revenues and realized settlements from our marketing, hedging, optimization and trading activities;
- mark-to-market revenues from derivative instruments as a result of our marketing, hedging, optimization and trading activities; and
- other service revenues.

### ***Power and Steam***

*Physical Commodity Contracts* — We recognize revenue primarily from the sale of power and steam thermal energy for sale to our customers for use in industrial or other heating operations upon transmission and delivery to the customer.

We routinely enter into physical commodity contracts for sales of our generated power to manage risk and capture the value inherent in our generation. We apply lease accounting to contracts that meet the definition of a lease and accrual accounting treatment to those contracts that are either exempt from derivative accounting or do not meet the definition of a derivative instrument. Additionally, we determine whether the financial statement presentation of revenues should be on a gross or net basis.

With respect to our physical executory contracts, where we act as a principal, we take title of the commodities and assume the risks and rewards of ownership by receiving the natural gas and using the natural gas in our operations to generate and deliver the power. Where we act as principal, we record settlement of our physical commodity contracts on a gross basis. Where we do not take title of the commodities but receive a net variable payment to convert natural gas into power and steam in a tolling operation, we record the variable payment as revenue but do not record any fuel and purchased energy expense.

Capacity payments, RMR Contracts, RECs, resource adequacy and other ancillary revenues, unless qualified as a lease, are recognized when contractually earned and consist of revenues received from our customers either at the market price or a contract price.

Revenues from sales of power to retail customers are recognized upon delivery under the accrual method. Unbilled retail revenues are based upon estimates of customer usage since the date of the last meter reading provided by the ISOs or electric distribution companies by applying the estimated revenue per KWh by customer class to the estimated number of KWhs delivered but not yet billed. Estimated amounts are adjusted when actual usage is known and billed.

### *Realized and Mark-to-Market Revenues from Commodity Derivative Instruments*

*Realized Settlements of Commodity Derivative Instruments* — The realized value of power commodity sales and purchase contracts that are net settled or settled as gross sales and purchases, but could have been net settled, are reflected on a net basis and are included in Commodity revenue on our Consolidated Statements of Operations.

*Mark-to-Market Gain (Loss)* — The changes in the mark-to-market value of power-based commodity derivative instruments are reflected on a net basis as a separate component of operating revenues.

*Leases* — We have contracts, such as certain tolling agreements, which we account for as operating leases under U.S. GAAP. Generally, we levelize certain components of these contract revenues on a straight-line basis over the term of the contract. The total contractual future minimum lease rentals for our contracts accounted for as operating leases at December 31, 2015, are as follows (in millions):

2016.....	\$	496
2017.....		433
2018.....		396
2019.....		372
2020.....		325
Thereafter.....		1,644
Total.....	\$	<u>3,666</u>

### *Accounting for Derivative Instruments*

We enter into a variety of derivative instruments including both exchange traded and OTC power and natural gas forwards, options as well as instruments that settle on the power price to natural gas price relationships (Heat Rate swaps and options) and interest rate swaps. We recognize all derivative instruments that qualify for derivative accounting treatment as either assets or liabilities and measure those instruments at fair value unless they qualify for and are designated under the normal purchase normal sale exemption. Accounting for derivatives at fair value requires us to make estimates about future prices during periods for which price quotes are not available from sources external to us, in which case we rely on internally developed price estimates. See Note 8 for further discussion on our accounting for derivatives.

### *Fuel and Purchased Energy Expense*

Fuel and purchased energy expense is comprised of the cost of natural gas and fuel oil purchased from third parties for the purposes of consumption in our power plants as fuel, the cost of power purchased from third parties for sale to retail customers, the cost of power and natural gas purchased from third parties for our marketing, hedging and optimization activities and realized settlements and mark-to-market gains and losses resulting from general market price movements against certain derivative natural gas contracts including financial natural gas transactions economically hedging anticipated future power sales that either do not qualify as hedges under the hedge accounting guidelines or qualify under the hedge accounting guidelines and the hedge accounting designation has not been elected.

### *Realized and Mark-to-Market Expenses from Commodity Derivative Instruments*

*Realized Settlements of Commodity Derivative Instruments* — The realized value of natural gas purchase and sales commodity contracts that are net settled are reflected on a net basis and included in Commodity expense on our Consolidated Statements of Operations. Power purchase commodity contracts that result in the physical delivery of power, and that also supplement our power generation, are reflected on a gross basis and are included in Commodity expense on our Consolidated Statements of Operations.

*Mark-to-Market (Gain) Loss* — The changes in the mark-to-market value of natural gas-based commodity derivative instruments are reflected on a net basis as a separate component of fuel and purchased energy expense.

### *Plant Operating Expense*

Plant operating expense primarily includes employee expenses, utilities, chemicals, repairs and maintenance (including equipment failure and major maintenance), insurance and property taxes. We recognize these expenses when the service is performed or in the period in which the expense relates.



## ***Income Taxes***

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying values of existing assets and liabilities and their respective tax basis and tax credit and NOL carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities due to a change in tax rates is recognized in income in the period that includes the enactment date.

We recognize the financial statement effects of a tax position when it is more-likely-than-not, based on the technical merits, that the position will be sustained upon examination. A tax position that meets the more-likely-than-not recognition threshold is measured as the largest amount of tax benefit that is greater than 50% likely of being realized upon ultimate settlement with a taxing authority. We reverse a previously recognized tax position in the first period in which it is no longer more-likely-than-not that the tax position would be sustained upon examination. See Note 10 for a further discussion on our income taxes.

## ***Earnings per Share***

Basic earnings per share is calculated using the weighted average shares outstanding during the period and includes restricted stock units for which no future service is required as a condition to the delivery of the underlying common stock. Diluted earnings per share is calculated by adjusting the weighted average shares outstanding by the dilutive effect of share-based awards using the treasury stock method. See Note 11 for a further discussion of our earnings per share.

## ***Stock-Based Compensation***

For our restricted stock and restricted stock units, we use our closing stock price on the date of grant, or the last trading day preceding the grant date for restricted stock granted on non-trading days, as the fair value for measuring compensation expense. Our performance share units are measured at fair value using a Monte Carlo simulation model at each reporting date until settlement. See Note 12 for a further discussion of our stock-based compensation.

## ***Treasury Stock***

Treasury stock purchases are accounted for under the cost method whereby the entire cost of the acquired stock is recorded as treasury stock. Upon retirement of treasury stock, the amounts in excess of par value are charged entirely to additional paid-in capital. See Note 14 for a further discussion of treasury stock.

## ***New Accounting Standards and Disclosure Requirements***

***Revenue Recognition*** — In May 2014, the FASB issued Accounting Standards Update 2014-09, “Revenue from Contracts with Customers”. The comprehensive new revenue recognition standard will supersede all existing revenue recognition guidance. The core principle of the standard is that a company should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard also requires expanded disclosures surrounding revenue recognition. The standard is effective for fiscal periods beginning after December 15, 2016, including interim periods within that reporting period and allows for either full retrospective or modified retrospective adoption with early adoption being prohibited. In August 2015, the FASB deferred the effective date of Accounting Standards Update 2014-09 for public entities by one year, such that the standard will become effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2017. The standard permits entities to adopt early, but only as of the original effective date. We are currently assessing the future impact this standard may have on our financial condition, results of operations or cash flows.

***Consolidation*** — In February 2015, the FASB issued Accounting Standards Update 2015-02, “Amendments to the Consolidation Analysis.” This standard amends the consolidation model used in determining whether a reporting entity should consolidate the financial results of certain of its partially- and wholly-owned subsidiaries. All of our subsidiaries are subject to reevaluation under the revised consolidation model. Specifically, the amendments (i) modify the evaluation of whether limited partnerships and similar legal entities are voting interest entities or VIEs, (ii) eliminate the presumption that a general partner should consolidate the financial results of a limited partnership, (iii) affect the consolidation analysis of reporting entities that are involved with VIEs, particularly those that have fee arrangements and related party relationships and (iv) provide an exception for certain types of entities. This standard is effective for fiscal periods beginning after December 15, 2015, including interim periods within that reporting period and allows for either full retrospective or modified retrospective adoption with early adoption permitted. We do not anticipate a material impact on our financial condition, results of operations or cash flows as a result of adopting this standard.

*Debt Issuance Costs* — In April 2015, the FASB issued Accounting Standards Update 2015-03, “Simplifying the Presentation of Debt Issuance Costs.” The standard requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, which is consistent with the presentation of debt discounts. In August 2015, the FASB issued Accounting Standards Update 2015-15, “Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements” which allows an entity to present debt issuance costs associated with a line-of-credit arrangement as an asset regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The standards are effective for fiscal years beginning after December 15, 2015, including interim periods within that reporting period and require retrospective adoption with early adoption permitted. We do not anticipate a material impact on our financial condition, results of operations or cash flows as a result of adopting these standards.

*Cloud Computing Arrangements* — In April 2015, the FASB issued Accounting Standards Update 2015-05, “Customer’s Accounting for Fees Paid in a Cloud Computing Arrangement.” This standard provides guidance regarding whether a cloud computing arrangement represents a software license or a service contract. The standard is effective for fiscal years beginning after December 15, 2015, including interim periods and allows for either prospective or retrospective adoption with early adoption permitted. We do not anticipate a material impact on our financial condition, results of operations or cash flows as a result of adopting this standard.

*Inventory* — In July 2015, the FASB issued Accounting Standards Update 2015-11, “Simplifying the Measurement of Inventory.” This standard changes the inventory valuation method from the lower of cost or market to the lower of cost or net realizable value for inventory valued under the first-in, first-out or average cost methods. The standard is effective for fiscal years beginning after December 15, 2016, including interim periods and requires prospective adoption with early adoption permitted. We do not anticipate a material impact on our financial condition, results of operations or cash flows as a result of adopting this standard.

*Income Taxes* — In November 2015, the FASB issued Accounting Standards Update 2015-17, “Balance Sheet Classification of Deferred Taxes.” This standard eliminates the presentation of deferred tax assets and liabilities as current on a classified balance sheet. Instead, all deferred tax assets and liabilities are to be presented as non-current. The standard is effective for fiscal years beginning after December 15, 2016 and may be applied either prospectively or retrospectively. Early adoption is permitted as of the beginning of an interim or annual reporting period. We prospectively early adopted this standard during the fourth quarter of 2015 which did not have a material impact on our financial condition, results of operations or cash flows. As we prospectively adopted this standard during the fourth quarter of 2015, we did not retroactively adjust our deferred tax balances as of December 31, 2014.

### **3. Acquisitions and Divestitures**

#### ***Acquisition of Granite Ridge Energy Center***

On February 5, 2016, we, through our indirect, wholly-owned subsidiary Calpine Granite Holdings, LLC, completed the purchase of Granite Ridge Energy Center, a power plant with a nameplate capacity of 745 MW (summer peaking capacity of 695 MW), from Granite Ridge Holdings, LLC, for approximately \$500 million, excluding working capital adjustments. The addition of this modern, efficient, natural gas-fired, combined-cycle power plant will increase capacity in our East segment, specifically the constrained New England market. Beginning operations in 2003, Granite Ridge Energy Center is located in Londonderry, New Hampshire and features two combustion turbines, two heat recovery steam generators and one steam turbine. We funded the acquisition with a combination of cash on hand and financing, and the purchase price will be primarily allocated to property, plant and equipment.

#### ***Acquisition of Champion Energy***

On October 1, 2015, we, through our indirect, wholly-owned subsidiary Calpine Energy Services Holdco, LLC, completed the purchase of Champion Energy Marketing, LLC from a subsidiary of Crane Champion Holdco, LLC, which owned a 75% interest, and EDF Trading North America, LLC, which owned a 25% interest, for approximately \$240 million, excluding working capital adjustments. Champion Energy, a leading retail electric provider, served approximately 22 million MWh of commercial, industrial, governmental and residential customer load in 2015, concentrated in Texas, the Northeast and Mid-Atlantic where we have a substantial power generation presence. The addition of this well-established retail sales organization is consistent with our stated goal of getting closer to our end-use customers and provides us a valuable sales channel for directly reaching a much greater portion of the load we seek to serve. The purchase price was funded with cash on hand and any excess of the purchase price over the fair values of Champion Energy’s assets and liabilities was recorded as goodwill; however, the goodwill we recorded as a result of this acquisition was immaterial. The results of Champion Energy are reflected in the segment which corresponds with

the geographic area in which the retail sales occur. The pro forma incremental impact of Champion Energy on our results of operations for the years ended December 31, 2015 and 2014 is not material.

The following table summarizes the consideration paid for the Champion Energy acquisition and the preliminary determination of the identifiable assets acquired and liabilities assumed at the October 1, 2015 acquisition date (in millions):

<b>Consideration</b> .....	<u>\$ 296</u>
<b>Identifiable assets acquired and liabilities assumed:</b>	
Assets:	
Current assets .....	\$ 240
Property, plant and equipment, net.....	5
Intangible assets <sup>(1)</sup> .....	575
Other long-term assets .....	46
Total assets acquired.....	<u>866</u>
Liabilities:	
Current liabilities.....	396
Long-term liabilities.....	174
Total liabilities assumed.....	<u>570</u>
Net assets acquired .....	<u>\$ 296</u>

- (1) The intangible assets are recorded in other assets on our Consolidated Balance Sheet and consist primarily of acquired customer contracts, which are being amortized over various contract terms, and customer relationships and trade name which are being amortized over seven and 15 years, respectively. For the year ended December 31, 2015, we recorded amortization expense of \$71 million related to these intangible assets.

#### ***Acquisition of Fore River Energy Center***

On November 7, 2014, we, through our indirect, wholly-owned subsidiary Calpine Fore River Energy Center, LLC, completed the purchase of Fore River Energy Center, a power plant with a capacity of 731 MW, and related plant inventory from a subsidiary of Exelon Corporation, for approximately \$530 million, excluding working capital adjustments. The addition of this modern, efficient, natural gas-fired, combined-cycle power plant increased capacity in our East segment, specifically the constrained New England market. Built in 2003, Fore River Energy Center is located in North Weymouth, Massachusetts and features two combustion turbines, two heat recovery steam generators and one steam turbine. Both turbines feature dual-fuel capability that will enable them to run on either natural gas or fuel oil, depending on market conditions. The purchase price was funded with cash on hand and primarily allocated to property, plant and equipment. The purchase price allocation was finalized during the third quarter of 2015 which did not result in any material adjustments or the recognition of goodwill. The pro forma incremental impact of Fore River Energy Center on our results of operations for each of the years ended December 31, 2014 and 2013 is not material.

#### ***Acquisition of Guadalupe Energy Center***

On February 26, 2014, we, through our indirect, wholly-owned subsidiary Calpine Guadalupe GP, LLC, completed the purchase of a power plant owned by MinnTex Power Holdings, LLC with a capacity of 1,000 MW, for approximately \$625 million, excluding working capital adjustments. The addition of this modern, natural gas-fired, combined-cycle power plant increased capacity in our Texas segment, which is one of our core markets. The 110-acre site, located in Guadalupe County, Texas, which is northeast of San Antonio, Texas, includes two 525 MW generation blocks, each consisting of two GE 7FA combustion turbines, two heat recovery steam generators and one GE steam turbine. We also paid \$15 million to acquire rights to an advanced development opportunity for an approximately 400 MW quick-start, natural gas-fired peaker. We funded the acquisition with \$425 million in incremental CCFC Term Loans and cash on hand. See Note 6 for a further description of the incremental CCFC Term Loans. The purchase price was primarily allocated to property, plant and equipment and was finalized during the third quarter of 2014 which did not result in any material adjustments to the preliminary purchase price allocation nor the recognition of any goodwill. The pro forma incremental impact of Guadalupe Energy Center on our results of operations for each of the years ended December 31, 2014 and 2013 is not material.

### *Sale of Osprey Energy Center*

During the fourth quarter of 2014, we executed an asset sale agreement for the sale of our Osprey Energy Center to Duke Energy Florida, Inc. for approximately \$166 million, excluding working capital and other adjustments. In accordance with the asset sale agreement, the sale will be consummated in January 2017 upon the conclusion of PPA with a term of 27 months. In July 2015, the transaction was approved by the FERC and the Florida Public Service Commission. This sale represents a strategic disposition of a power plant in a wholesale power market dominated by regulated utilities. The assets of Osprey Energy Center, which is in our East segment, are reported as long-term assets held for sale on our Consolidated Balance Sheet at December 31, 2015 and comprise property, plant and equipment, net.

### *Sale of Six Power Plants*

On July 3, 2014, we completed the sale of six of our power plants in our East segment to NatGen Southeast Power LLC, a wholly-owned subsidiary of LS Power Equity Partners III. The purchase and sale agreement, dated April 17, 2014, stipulates the sale of 100% of the limited liability company interests in (i) Mobile Energy LLC, (ii) Santa Rosa Energy Center, LLC, (iii) Carville Energy, LLC, (iv) Decatur Energy Center, LLC, (v) Columbia Energy LLC and (vi) Calpine Oneta Power, LLC and thereby sell assets comprising 3,498 MW of combined-cycle generation capacity in Oklahoma, Louisiana, Alabama, Florida and South Carolina for a sale price of approximately \$1.57 billion in cash, plus approximately \$2 million for working capital and other adjustments at closing. The divestiture of these power plants has better aligned our asset base with our strategic focus on competitive wholesale markets.

We recorded a gain on sale of assets, net of approximately \$753 million during the third quarter of 2014 and used existing federal and state NOLs to almost entirely offset the projected taxable gains from the sale. The sale of the six power plants did not meet the criteria for treatment as discontinued operations.

The six power plants included in the transaction are as follows:

<b>Plant Name</b>	<b>Plant Capacity</b>	<b>Location</b>
Oneta Energy Center .....	1,134 MW	Coweta, OK
Carville Energy Center <sup>(1)</sup> .....	501 MW	St. Gabriel, LA
Decatur Energy Center .....	795 MW	Decatur, AL
Hog Bayou Energy Center .....	237 MW	Mobile, AL
Santa Rosa Energy Center.....	225 MW	Pace, FL
Columbia Energy Center <sup>(1)</sup> .....	606 MW	Calhoun County, SC
Total .....	<u>3,498 MW</u>	

(1) Indicates combined-cycle cogeneration power plant.

#### **4. Property, Plant and Equipment, Net**

As of December 31, 2015 and 2014, the components of property, plant and equipment are stated at cost less accumulated depreciation as follows (in millions):

	<b>2015</b>	<b>2014</b>	<b>Depreciable Lives</b>
Buildings, machinery and equipment.....	\$ 16,294	\$ 16,059	3 – 47 Years
Geothermal properties .....	1,319	1,294	13 – 58 Years
Other.....	208	203	3 – 47 Years
	<u>17,821</u>	<u>17,556</u>	
Less: Accumulated depreciation .....	5,377	4,984	
	<u>12,444</u>	<u>12,572</u>	
Land .....	120	120	
Construction in progress .....	448	498	
Property, plant and equipment, net.....	<u>\$ 13,012</u>	<u>\$ 13,190</u>	

Total depreciation expense, including amortization of leased assets, recorded for the years ended December 31, 2015, 2014 and 2013, was \$595 million, \$591 million and \$584 million, respectively.

We have various debt instruments that are collateralized by our property, plant and equipment. See Note 6 for a discussion of such instruments.

#### ***Buildings, Machinery and Equipment***

This component primarily includes power plants and related equipment. Included in buildings, machinery and equipment are assets under capital leases. See Note 6 for further information regarding these assets under capital leases.

#### ***Geothermal Properties***

This component primarily includes power plants and related equipment associated with our Geysers Assets.

#### ***Other***

This component primarily includes software and emission reduction credits that are power plant specific and not available to be sold.

#### ***Capitalized Interest***

The total amount of interest capitalized was \$15 million, \$19 million and \$38 million for the years ended December 31, 2015, 2014 and 2013, respectively.

### **5. Variable Interest Entities and Unconsolidated Investments**

We consolidate all of our VIEs where we have determined that we are the primary beneficiary. There were no changes to our determination of whether we are the primary beneficiary of our VIEs for the year ended December 31, 2015. We have the following types of VIEs consolidated in our financial statements:

*Subsidiaries with Project Debt* — All of our subsidiaries with project debt not guaranteed by Calpine have PPAs that provide financial support and are thus considered VIEs. We retain ownership and absorb the full risk of loss and potential for reward once the project debt is paid in full. Actions by the lender to assume control of collateral can occur only under limited circumstances such as upon the occurrence of an event of default, which we have determined to be unlikely. See Note 6 for further information regarding our project debt and Note 2 for information regarding our restricted cash balances.

*Subsidiaries with PPAs* — Certain of our majority owned subsidiaries have PPAs that limit the risk and reward of our ownership and thus constitute a VIE.

*VIE with a Purchase Option* — OMEC has an agreement that provides a third party a fixed price option to purchase power plant assets exercisable in the year 2019. This purchase option limits the risk and reward of our ownership and, thus, constitutes a VIE.

#### ***Consolidation of VIEs***

We consolidate our VIEs where we determine that we have both the power to direct the activities of a VIE that most significantly impact the VIE's economic performance and the obligation to absorb losses or receive benefits from the VIE. We have determined that we hold the obligation to absorb losses and receive benefits in all of our VIEs where we hold the majority equity interest. Therefore, our determination of whether to consolidate is based upon which variable interest holder has the power to direct the most significant activities of the VIE (the primary beneficiary). Our analysis includes consideration of the following primary activities which we believe to have a significant impact on a power plant's financial performance: operations and maintenance, plant dispatch, and fuel strategy as well as our ability to control or influence contracting and overall plant strategy. Our approach to determining which entity holds the powers and rights is based on powers held as of the balance sheet date. Contractual terms that may change the powers held in future periods, such as a purchase or sale option, are not considered in our analysis. Based on our analysis, we believe that we hold the power and rights to direct the most significant activities of all our majority-owned VIEs.

Under our consolidation policy and under U.S. GAAP we also:

- perform an ongoing reassessment each reporting period of whether we are the primary beneficiary of our VIEs; and

- evaluate if an entity is a VIE and whether we are the primary beneficiary whenever any changes in facts and circumstances occur such that the holders of the equity investment at risk, as a group, lose the power from voting rights or similar rights of those investments to direct the activities of a VIE that most significantly impact the VIE's economic performance or when there are other changes in the powers held by individual variable interest holders.

*Noncontrolling Interest* — We own a 75% interest in Russell City Energy Company, LLC, one of our VIEs, which is also 25% owned by a third party. We fully consolidate this entity in our Consolidated Financial Statements and account for the third party ownership interest as a noncontrolling interest.

#### ***VIE Disclosures***

Our consolidated VIEs include natural gas-fired power plants with an aggregate capacity of 10,266 MW and 10,365 MW, at December 31, 2015 and 2014, respectively. For these VIEs, we may provide other operational and administrative support through various affiliate contractual arrangements among the VIEs, Calpine Corporation and its other wholly-owned subsidiaries whereby we support the VIE through the reimbursement of costs and/or the purchase and sale of energy. Other than amounts contractually required, we provided support to these VIEs in the form of cash and other contributions of \$4 million, \$47 million and nil for the years ended December 31, 2015, 2014 and 2013, respectively.

U.S. GAAP requires separate disclosure on the face of our Consolidated Balance Sheets of the significant assets of a consolidated VIE that can be used only to settle obligations of the consolidated VIE and the significant liabilities of a consolidated VIE for which creditors (or beneficial interest holders) do not have recourse to the general credit of the primary beneficiary. In determining which assets of our VIEs meet the separate disclosure criteria, we consider that this separate disclosure requirement is met where Calpine Corporation is substantially limited or prohibited from access to assets (primarily cash and cash equivalents, restricted cash and property, plant and equipment), and where our VIEs had project financing that prohibits the VIE from providing guarantees on the debt of others. In determining which liabilities of our VIEs meet the separate disclosure criteria, we consider that this separate disclosure requirement is met where there are agreements that prohibit the debt holders of the VIEs from recourse to the general credit of Calpine Corporation and where the amounts were material to our financial statements.

#### ***Unconsolidated VIEs and Investments in Power Plants***

We have a 50% partnership interest in Greenfield LP and in Whitby. Greenfield LP and Whitby are also VIEs; however, we do not have the power to direct the most significant activities of these entities and therefore do not consolidate them. Greenfield LP is a limited partnership between certain subsidiaries of ours and of Mitsui & Co., Ltd., which operates the Greenfield Energy Centre, a 1,038 MW natural gas-fired, combined-cycle power plant located in Ontario, Canada. We and Mitsui & Co., Ltd. each hold a 50% interest in Greenfield LP. Whitby is a limited partnership between certain of our subsidiaries and Atlantic Packaging Ltd., which operates the Whitby facility, a 50 MW natural gas-fired, simple-cycle cogeneration power plant located in Ontario, Canada. We and Atlantic Packaging Ltd. each hold a 50% partnership interest in Whitby.

We account for these entities under the equity method of accounting and include our net equity interest in investments in power plants on our Consolidated Balance Sheets. At December 31, 2015 and 2014, our equity method investments included on our Consolidated Balance Sheets were comprised of the following (in millions):

	<b>Ownership Interest as of December 31, 2015</b>	<b>2015</b>	<b>2014</b>
Greenfield LP .....	50%	\$ 65	\$ 78
Whitby .....	50%	14	17
Total investments in power plants.....		<u>\$ 79</u>	<u>\$ 95</u>

Our risk of loss related to our unconsolidated VIEs is limited to our investment balance. Holders of the debt of our unconsolidated investments do not have recourse to Calpine Corporation and its other subsidiaries; therefore, the debt of our unconsolidated investments is not reflected on our Consolidated Balance Sheets. At December 31, 2015 and 2014, equity method investee debt was approximately \$269 million and \$342 million, respectively, and based on our pro rata share of each of the investments, our share of such debt would be approximately \$135 million and \$171 million at December 31, 2015 and 2014, respectively.

Our equity interest in the net income from Greenfield LP and Whitby for the years ended December 31, 2015, 2014 and 2013, is recorded in (income) from unconsolidated investments in power plants. The following table sets forth details of our (income) from unconsolidated investments in power plants and distributions for the years indicated (in millions):

	<b>(Income) from Unconsolidated Investments in Power Plants</b>			<b>Distributions</b>		
	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>
Greenfield LP .....	\$ (12)	\$ (10)	\$ (16)	\$ 12	\$ —	\$ 18
Whitby .....	(12)	(15)	(14)	13	13	9
Total .....	<u>\$ (24)</u>	<u>\$ (25)</u>	<u>\$ (30)</u>	<u>\$ 25</u>	<u>\$ 13</u>	<u>\$ 27</u>

*Inland Empire Energy Center Put and Call Options* — We hold a call option to purchase the Inland Empire Energy Center (a 775 MW natural gas-fired power plant located in California) from GE that may be exercised between years 2017 and 2024. GE holds a put option whereby they can require us to purchase the power plant, if certain plant performance criteria are met by 2025. We determined that we are not the primary beneficiary of the Inland Empire power plant, and we do not consolidate it due to the fact that GE directs the most significant activities of the power plant including operations and maintenance.

*Significant Unconsolidated Subsidiaries* — Greenfield LP and Whitby met the criteria of significant unconsolidated subsidiaries for the year ended December 31, 2013, based upon the relationship of our equity income from our investment in these subsidiaries, when combined, to our consolidated net income before taxes. Aggregated summarized financial data for our unconsolidated subsidiaries is set forth below (in millions):

**Condensed Combined Balance Sheets  
of Our Unconsolidated Subsidiaries  
December 31, 2015 and 2014**

	<b>2015</b>	<b>2014</b>
<b>Assets:</b>		
Cash and cash equivalents .....	\$ 50	\$ 58
Current assets .....	14	28
Property, plant and equipment, net.....	431	532
Other assets .....	1	2
Total assets.....	<u>\$ 496</u>	<u>\$ 620</u>
<b>Liabilities:</b>		
Current maturities of long-term debt.....	\$ 18	\$ 21
Current liabilities .....	21	28
Long-term debt .....	251	321
Long-term derivative liabilities .....	43	51
Total liabilities .....	<u>333</u>	<u>421</u>
Member's interest.....	163	199
Total liabilities and member's interest.....	<u>\$ 496</u>	<u>\$ 620</u>

**Condensed Combined Statements of Operations  
of Our Unconsolidated Subsidiaries  
For the Years Ended December 31, 2015, 2014 and 2013**

	2015	2014	2013
Revenues .....	\$ 191	\$ 239	\$ 207
Operating expenses .....	127	168	128
Income from operations .....	64	71	79
Interest expense, net of interest income .....	18	23	24
Other (income) expense, net .....	—	—	(3)
Net income .....	<u>\$ 46</u>	<u>\$ 48</u>	<u>\$ 58</u>

**6. Debt**

Our debt at December 31, 2015 and 2014, was as follows (in millions):

	2015	2014
Senior Unsecured Notes .....	\$ 3,450	\$ 2,800
First Lien Term Loans.....	3,318	2,799
First Lien Notes .....	1,809	2,075
Project financing, notes payable and other .....	1,745	1,810
CCFC Term Loans.....	1,580	1,596
Capital lease obligations .....	187	202
Subtotal.....	<u>12,089</u>	<u>11,282</u>
Less: Current maturities.....	221	199
Total long-term debt.....	<u>\$ 11,868</u>	<u>\$ 11,083</u>

Our debt agreements contain covenants which could permit lenders to accelerate the repayment of our debt by providing notice, the lapse of time, or both, if certain events of default remain uncured after any applicable grace period. We were in compliance with all of the covenants in our debt agreements at December 31, 2015.

***Annual Debt Maturities***

Contractual annual principal repayments or maturities of debt instruments as of December 31, 2015, are as follows (in millions):

2016.....	\$ 222
2017.....	210
2018.....	234
2019.....	1,618
2020.....	1,372
Thereafter .....	8,464
Subtotal .....	<u>12,120</u>
Less: Discount .....	31
Total debt .....	<u>\$ 12,089</u>



## Senior Unsecured Notes

Our Senior Unsecured Notes are summarized in the table below (in millions, except for interest rates):

	Outstanding at December 31,		Weighted Average Effective Interest Rates <sup>(1)</sup>	
	2015	2014	2015	2014
2023 Senior Unsecured Notes .....	\$ 1,250	\$ 1,250	5.6%	5.6%
2024 Senior Unsecured Notes .....	650	—	5.7	—
2025 Senior Unsecured Notes .....	1,550	1,550	5.9	5.9
Total Senior Unsecured Notes .....	<u>\$ 3,450</u>	<u>\$ 2,800</u>		

(1) Our weighted average interest rate calculation includes the amortization of deferred financing costs.

In February 2015, we issued \$650 million in aggregate principal amount of 5.5% senior unsecured notes due 2024 in a public offering. The 2024 Senior Unsecured Notes bear interest at 5.5% per annum with interest payable semi-annually on February 1 and August 1 of each year, beginning on August 1, 2015. The 2024 Senior Unsecured Notes were issued at par, mature on February 1, 2024 and contain substantially similar covenant, qualifications, exceptions and limitations as our 2023 Senior Unsecured Notes and 2025 Senior Unsecured Notes. We used the net proceeds received from the issuance of our 2024 Senior Unsecured Notes to replenish cash on hand used for the acquisition of Fore River Energy Center in the fourth quarter of 2014, to repurchase approximately \$147 million of our 2023 First Lien Notes and for general corporate purposes. During the first quarter of 2015, we recorded approximately \$9 million in deferred financing costs related to the issuance of our 2024 Senior Unsecured Notes and approximately \$19 million in debt extinguishment costs related to the partial repurchase of our 2023 First Lien Notes.

On July 22, 2014, we issued \$1.25 billion in aggregate principal amount of 5.375% senior unsecured notes due 2023 and \$1.55 billion in aggregate principal amount of 5.75% senior unsecured notes due 2025 in a public offering. The 2023 Senior Unsecured Notes bear interest at 5.375% per annum and the 2025 Senior Unsecured Notes bear interest at 5.75% per annum, in each case payable semi-annually on April 15 and October 15 of each year, beginning on April 15, 2015. The 2023 Senior Unsecured Notes mature on January 15, 2023 and the 2025 Senior Unsecured Notes mature on January 15, 2025. Our Senior Unsecured Notes were issued at par.

Our Senior Unsecured Notes are:

- general unsecured obligations of Calpine;
- rank equally in right of payment with all of Calpine's existing and future senior indebtedness;
- effectively subordinated to Calpine's secured indebtedness to the extent of the value of the collateral securing such indebtedness;
- structurally subordinated to any existing and future indebtedness and other liabilities of Calpine's subsidiaries; and
- senior in right of payment to any of Calpine's subordinated indebtedness.

We used the net proceeds received from the issuance of our 2023 Senior Unsecured Notes and 2025 Senior Unsecured Notes, together with cash on hand, to repurchase our outstanding 2019 First Lien Notes, 2020 First Lien Notes and 2021 First Lien Notes during the third quarter of 2014. We recorded approximately \$42 million in deferred financing costs and approximately \$340 million in debt extinguishment costs during the third quarter of 2014 related to the repayment of our 2019 First Lien Notes, 2020 First Lien Notes and 2021 First Lien Notes.

## First Lien Term Loans

Our First Lien Term Loans are summarized in the table below (in millions, except for interest rates):

	Outstanding at December 31,		Weighted Average Effective Interest Rates <sup>(1)</sup>	
	2015	2014	2015	2014
2018 First Lien Term Loans .....	\$ —	\$ 1,597	—%	4.3%
2019 First Lien Term Loan.....	808	816	4.4	4.4
2020 First Lien Term Loan.....	382	386	4.3	4.3
2022 First Lien Term Loan.....	1,584	—	3.7	—
2023 First Lien Term Loan.....	544	—	4.5	—
Total First Lien Term Loans.....	<u>\$ 3,318</u>	<u>\$ 2,799</u>		

(1) Our weighted average interest rate calculation includes the amortization of deferred financing costs and debt discount.

Our First Lien Term Loans provide for senior secured term loan facilities and bear interest, at our option, at either (i) the base rate, equal to the higher of the Federal Funds effective rate plus 0.5% per annum or the Prime Rate (as such terms are defined in the First Lien Term Loans credit agreements), plus an applicable margin of 2.0%, or (ii) LIBOR plus an applicable margin of 3.0% per annum subject to a LIBOR floor of 1.0%. An aggregate amount equal to 0.25% of the aggregate principal amount of the First Lien Term Loans will be payable at the end of each quarter with the remaining balance payable on the maturity date. The First Lien Term Loans are subject to certain qualifications and exceptions, similar to our First Lien Notes. The 2019 First Lien Term Loan and 2020 First Lien Term Loan carries substantially the same terms as the 2018 First Lien Term Loans and matures on October 9, 2019 and October 31, 2020, respectively.

On May 28, 2015, we entered into our \$1.6 billion 2022 First Lien Term Loan. We used the net proceeds received, together with operating cash on hand, to repay the 2018 First Lien Term Loans. The 2022 First Lien Term Loan matures on May 27, 2022 and bears interest, at our option, at either (i) the base rate, equal to the highest of (a) the Federal Funds effective rate plus 0.5% per annum, (b) the Prime Rate or (c) the Eurodollar rate for a one month interest period plus 1.0% (in each case, as such terms are defined in the 2022 First Lien Term Loan credit agreement), plus an applicable margin of 1.75%, or (ii) LIBOR plus 2.75% per annum subject to a LIBOR floor of 0.75%. An aggregate amount equal to 0.25% of the aggregate principal amount of the 2022 First Lien Term Loan is payable at the end of each quarter commencing in September 2015. The 2022 First Lien Term Loan contains substantially similar covenants, qualifications, exceptions and limitations as the First Lien Term Loans and First Lien Notes.

We accounted for this transaction as a debt modification rather than an extinguishment of debt and, accordingly, did not record any debt extinguishment costs associated with the repayment of our 2018 First Lien Term Loans. However, in accordance with the accounting guidance for debt modification and extinguishment, we recorded approximately \$13 million in debt modification costs associated with issuance costs and approximately \$6 million in deferred financing costs related to the 2022 First Lien Term Loan during the second quarter of 2015.

On December 15, 2015, we entered into our \$550 million 2023 First Lien Term Loan. We utilized \$325 million of the proceeds received, together with cash on hand, to purchase Granite Ridge Energy Center. We intend to use the remaining proceeds to repay project and corporate debt and for general corporate purposes. The 2023 First Lien Term Loan matures on January 15, 2023 and carries substantially similar terms as the 2019 First Lien Term Loan and 2020 First Lien Term Loan. During the fourth quarter of 2015, we recorded approximately \$12 million in deferred financing costs related to the issuance of our 2023 First Lien Term Loan.

### First Lien Notes

Our First Lien Notes are summarized in the table below (in millions, except for interest rates):

	Outstanding at December 31,		Weighted Average Effective Interest Rates <sup>(2)</sup>	
	2015	2014	2015	2014
2022 First Lien Notes .....	\$ 746	\$ 745	6.3%	6.3%
2023 First Lien Notes <sup>(1)</sup> .....	573	840	8.0	8.0
2024 First Lien Notes .....	490	490	6.0	6.0
Total First Lien Notes.....	<u>\$ 1,809</u>	<u>\$ 2,075</u>		

(1) On February 3, 2015, we repurchased approximately \$147 million of our 2023 First Lien Notes with the proceeds from our 2024 Senior Unsecured Notes, as described in further detail above. In December 2015, we used cash on hand to redeem 10% of the original aggregate principal amount of our 2023 First Lien Notes, plus accrued and unpaid interest. During the fourth quarter of 2015, we recorded approximately \$7 million in debt extinguishment costs related to the partial repurchase of our 2023 First Lien Notes.

(2) Our weighted average interest rate calculation includes the amortization of deferred financing costs and debt discount.

Our First Lien Notes are secured equally and ratably with indebtedness incurred under our First Lien Term Loans and Corporate Revolving Facility, subject to certain exceptions and permitted liens, on substantially all of our and certain of the guarantors' existing and future assets. Additionally, our First Lien Notes rank equally in right of payment with all of our and the guarantors' other existing and future senior indebtedness, and will be effectively subordinated in right of payment to all existing and future liabilities of our subsidiaries that do not guarantee our First Lien Notes.

Subject to certain qualifications and exceptions, our First Lien Notes will, among other things, limit our ability and the ability of the guarantors to:

- incur or guarantee additional first lien indebtedness;
- enter into certain types of commodity hedge agreements that can be secured by first lien collateral;
- enter into sale and leaseback transactions;
- create or incur liens; and
- consolidate, merge or transfer all or substantially all of our assets and the assets of our restricted subsidiaries on a combined basis.

### Project Financing, Notes Payable and Other

The components of our project financing, notes payable and other are (in millions, except for interest rates):

	Outstanding at December 31,		Weighted Average Effective Interest Rates <sup>(1)</sup>	
	2015	2014	2015	2014
Russell City due 2023 .....	\$ 534	\$ 591	7.5%	6.2%
Steamboat due 2019 <sup>(2)</sup> .....	454	407	6.7	6.9
OMEC due 2019 .....	315	325	6.9	6.9
Los Esteros due 2023 .....	249	275	2.9	3.1
Pasadena <sup>(3)</sup> .....	107	122	8.9	8.9
Bethpage Energy Center 3 due 2020-2025 <sup>(4)</sup> .....	75	82	7.0	7.0
Other.....	11	8	—	—
Total.....	<u>\$ 1,745</u>	<u>\$ 1,810</u>		

(1) Our weighted average interest rate calculation includes the amortization of deferred financing costs and debt discount.

- (2) We refinanced and upsized our Steamboat project debt during the fourth quarter of 2015 which lowered the interest rate and extended the maturity to November 22, 2019.
- (3) Represents a failed sale-leaseback transaction that is accounted for as financing transaction under U.S. GAAP.
- (4) Represents a weighted average of first and second lien loans for the weighted average effective interest rates.

Our project financings are collateralized solely by the capital stock or partnership interests, physical assets, contracts and/or cash flows attributable to the entities that own the power plants. The lenders' recourse under these project financings is limited to such collateral.

### **CCFC Term Loans**

Our CCFC Term Loans are summarized in the table below (in millions, except for interest rates):

	Outstanding at December 31,		Weighted Average Effective Interest Rates <sup>(1)</sup>	
	2015	2014	2015	2014
CCFC Term Loans.....	\$ 1,580	\$ 1,596	3.4%	3.4%

- (1) Our weighted average interest rate calculation includes the amortization of deferred financing costs and debt discount.

On May 3, 2013, CCFC entered into a credit agreement providing for a first lien senior secured term loan facility comprised of (i) a \$900 million 7-year term loan and (ii) a \$300 million 8.5-year term loan. The CCFC Term Loans bear interest, at CCFC's option, at either (i) the Base Rate, equal to the higher of the Federal Funds Effective Rate plus 0.50% per annum or the Prime Rate (as such terms are defined in the Credit Agreement), plus an applicable margin of (a) 1.25% per annum with respect to the 7-year term loan and (b) 1.50% per annum with respect to the 8.5-year term loan, or (ii) LIBOR plus (a) 2.25% per annum with respect to the 7-year term loan and (b) 2.50% per annum with respect to the 8.5-year term loan (in each case subject to a LIBOR floor of 0.75%). The term loans were offered to investors at an issue price equal to 99.75% of face value.

An amount equal to 0.25% of the aggregate principal amount of the CCFC Term Loans are payable at the end of each quarter commencing in September 2013, with the remaining balance payable on the relevant maturity date (May 3, 2020 with respect to the 7-year term loan and January 31, 2022 with respect to the 8.5-year term loan). CCFC may elect from time to time to convert all or a portion of the CCFC Term Loans from LIBOR loans to Base Rate loans or vice versa. In addition, CCFC may at any time, and from time to time, prepay the term loans, in whole or in part, without premium or penalty, upon irrevocable notice to the administrative agent.

In February 2014, we executed an amendment to the credit agreement associated with the CCFC Term Loans, which allowed us to issue \$425 million in incremental CCFC Term Loans to fund a portion of the purchase price paid in connection with the closing of our acquisition of Guadalupe Energy Center on February 26, 2014. Guadalupe Energy Center was purchased by Calpine Guadalupe GP, LLC, a wholly-owned subsidiary of CCFC. The incremental term loans carry substantially the same terms and conditions as the \$300 million in aggregate principal amount of CCFC Term Loans issued in June 2013. The incremental term loans were offered to investors at an issue price equal to 98.75% of face value.

The CCFC Term Loans are secured by certain real and personal property of CCFC consisting primarily of seven natural gas-fired power plants. The CCFC Term Loans are not guaranteed by Calpine Corporation and are without recourse to Calpine Corporation or any of our non-CCFC subsidiaries or assets; however, CCFC generates the majority of its cash flows from an intercompany tolling agreement with Calpine Energy Services, L.P. and has various service agreements in place with other subsidiaries of Calpine Corporation.

### Capital Lease Obligations

The following is a schedule by year of future minimum lease payments under capital leases and a failed sale-leaseback transaction related to our Pasadena Power Plant together with the present value of the net minimum lease payments as of December 31, 2015 (in millions):

	Sale-Leaseback Transactions <sup>(1)</sup>	Capital Lease	Total
2016.....	\$ 25	\$ 42	\$ 67
2017.....	17	41	58
2018.....	21	39	60
2019.....	21	22	43
2020.....	21	20	41
Thereafter.....	63	137	200
Total minimum lease payments .....	168	301	469
Less: Amount representing interest.....	61	114	175
Present value of net minimum lease payments .....	\$ 107	\$ 187	\$ 294

(1) Amounts are accounted for as financing transactions under U.S. GAAP and are included in our project financing, notes payable and other amounts above.

The primary types of property leased by us are power plants and related equipment. The leases generally provide for the lessee to pay taxes, maintenance, insurance, and certain other operating costs of the leased property. The remaining lease terms range up to 36 years (including lease renewal options). Some of the lease agreements contain customary restrictions on dividends up to Calpine Corporation, additional debt and further encumbrances similar to those typically found in project financing agreements. At December 31, 2015 and 2014, the asset balances for the leased assets totaled approximately \$877 million and \$933 million with accumulated amortization of \$390 million and \$395 million, respectively. Amortization of assets under capital leases is recorded in depreciation and amortization expense on our Consolidated Statements of Operations. See Note 15 for discussion of capital leases guaranteed by Calpine Corporation.

### Corporate Revolving Facility and Other Letters of Credit Facilities

The table below represents amounts issued under our letter of credit facilities at December 31, 2015 and 2014 (in millions):

	2015	2014
Corporate Revolving Facility .....	\$ 316	\$ 223
CDHI.....	241	214
Various project financing facilities.....	198	207
Total.....	\$ 755	\$ 644

On February 8, 2016, we amended our Corporate Revolving Facility, extending the maturity by two years to June 27, 2020, and increasing the capacity by an additional \$178 million to \$1,678 million through June 27, 2018, reverting back to \$1,520 million through the maturity date. Further, we increased the letter of credit sublimit by \$250 million to \$1.0 billion and extended the maturity by two years to June 27, 2020.

The Corporate Revolving Facility represents our primary revolving facility. Borrowings under the Corporate Revolving Facility bear interest, at our option, at either a base rate or LIBOR rate. Base rate borrowings shall be at the base rate, plus an applicable margin ranging from 1.00% to 1.25% as provided in the Corporate Revolving Facility credit agreement. Base rate is defined as the higher of (i) the Federal Funds Effective Rate, as published by the Federal Reserve Bank of New York, plus 0.50% and (ii) the rate the administrative agent announces from time to time as its prime per annum rate. LIBOR rate borrowings shall be at the British Bankers' Association Interest Settlement Rates for the interest period as selected by us as a one, two, three, six or, if agreed by all relevant lenders, nine or twelve month interest period, plus an applicable margin ranging from 2.00% to 2.25%. Interest payments are due on the last business day of each calendar quarter for base rate loans and the earlier of (i) the last day of the interest period selected or (ii) each day that is three months (or a whole multiple thereof) after the first day for the interest period selected for LIBOR rate loans. Letter of credit fees for issuances of letters of credit include fronting fees equal to that percentage per annum as may be separately agreed upon between us and the issuing lenders and a participation fee for the lenders

equal to the applicable interest margin for LIBOR rate borrowings. Drawings under letters of credit shall be repaid within two business days or be converted into borrowings as provided in the Corporate Revolving Facility credit agreement. We incur an unused commitment fee ranging from 0.25% to 0.50% on the unused amount of commitments under the Corporate Revolving Facility.

The Corporate Revolving Facility does not contain any requirements for mandatory prepayments, except in the case of certain designated asset sales in excess of \$3.0 billion in the aggregate. However, we may voluntarily repay, in whole or in part, the Corporate Revolving Facility, together with any accrued but unpaid interest, with prior notice and without premium or penalty. Amounts repaid may be reborrowed, and we may also voluntarily reduce the commitments under the Corporate Revolving Facility without premium or penalty.

The Corporate Revolving Facility is guaranteed and secured by certain of our current domestic subsidiaries and will also be additionally guaranteed by our future domestic subsidiaries that are required to provide such a guarantee in accordance with the terms of the Corporate Revolving Facility. The Corporate Revolving Facility ranks equally in right of payment with all of our and the guarantors' other existing and future senior indebtedness and will be effectively subordinated in right of payment to all existing and future liabilities of our subsidiaries that do not guarantee the Corporate Revolving Facility. The Corporate Revolving Facility also requires compliance with financial covenants that include a minimum cash interest coverage ratio and a maximum net leverage ratio.

### **CDHI**

We have a \$300 million letter of credit facility related to CDHI. During the first quarter of 2014, we amended our CDHI letter of credit facility to lower our fees and extend the maturity to January 2, 2018.

### **Fair Value of Debt**

We record our debt instruments based on contractual terms, net of any applicable premium or discount. The following table details the fair values and carrying values of our debt instruments at December 31, 2015 and 2014 (in millions):

	2015		2014	
	Fair Value	Carrying Value	Fair Value	Carrying Value
Senior Unsecured Notes .....	\$ 3,063	\$ 3,450	\$ 2,832	\$ 2,800
First Lien Term Loans .....	3,197	3,318	2,769	2,799
First Lien Notes .....	1,885	1,809	2,247	2,075
Project financing, notes payable and other <sup>(1)</sup> .....	1,653	1,638	1,734	1,688
CCFC Term Loans.....	1,494	1,580	1,540	1,596
Total.....	<u>\$ 11,292</u>	<u>\$ 11,795</u>	<u>\$ 11,122</u>	<u>\$ 10,958</u>

(1) Excludes a lease that is accounted for as a failed sale-leaseback transaction under U.S. GAAP.

We measure the fair value of our Senior Unsecured Notes, First Lien Term Loans, First Lien Notes and CCFC Term Loans using market information, including quoted market prices or dealer quotes for the identical liability when traded as an asset (categorized as level 2). We measure the fair value of our project financing, notes payable and other debt instruments using discounted cash flow analyses based on our current borrowing rates for similar types of borrowing arrangements (categorized as level 3). We do not have any debt instruments with fair value measurements categorized as level 1 within the fair value hierarchy.

## **7. Assets and Liabilities with Recurring Fair Value Measurements**

**Cash Equivalents** — Highly liquid investments which meet the definition of cash equivalents, primarily investments in money market accounts, are included in both our cash and cash equivalents and our restricted cash on our Consolidated Balance Sheets. Certain of our money market accounts invest in U.S. Treasury securities or other obligations issued or guaranteed by the U.S. Government, its agencies or instrumentalities. Our cash equivalents are classified within level 1 of the fair value hierarchy.

**Margin Deposits and Margin Deposits Posted with Us by Our Counterparties** — Margin deposits and margin deposits posted with us by our counterparties represent cash collateral paid between our counterparties and us to support our commodity contracts. Our margin deposits and margin deposits posted with us by our counterparties are generally cash and cash equivalents and are classified within level 1 of the fair value hierarchy.

*Derivatives* — The primary factors affecting the fair value of our derivative instruments at any point in time are the volume of open derivative positions (MMBtu, MWh and \$ notional amounts); changing commodity market prices, primarily for power and natural gas; our credit standing and that of our counterparties for energy commodity derivatives; and prevailing interest rates for our interest rate swaps. Prices for power and natural gas and interest rates are volatile, which can result in material changes in the fair value measurements reported in our financial statements in the future.

We utilize market data, such as pricing services and broker quotes, and assumptions that we believe market participants would use in pricing our assets or liabilities including assumptions about the risks inherent to the inputs in the valuation technique. These inputs can be either readily observable, market corroborated or generally unobservable. The market data obtained from broker pricing services is evaluated to determine the nature of the quotes obtained and, where accepted as a reliable quote, used to validate our assessment of fair value. We use other qualitative assessments to determine the level of activity in any given market. We primarily apply the market approach and income approach for recurring fair value measurements and utilize what we believe to be the best available information. We utilize valuation techniques that seek to maximize the use of observable inputs and minimize the use of unobservable inputs. We classify fair value balances based on the observability of those inputs.

The fair value of our derivatives includes consideration of our credit standing, the credit standing of our counterparties and the impact of credit enhancements, if any. We have also recorded credit reserves in the determination of fair value based on our expectation of how market participants would determine fair value. Such valuation adjustments are generally based on market evidence, if available, or our best estimate.

Our level 1 fair value derivative instruments primarily consist of power and natural gas swaps, futures and options traded on the NYMEX or Intercontinental Exchange.

Our level 2 fair value derivative instruments primarily consist of interest rate swaps and OTC power and natural gas forwards for which market-based pricing inputs are observable. Generally, we obtain our level 2 pricing inputs from market sources such as the Intercontinental Exchange and Bloomberg. To the extent we obtain prices from brokers in the marketplace, we have procedures in place to ensure that prices represent executable prices for market participants. In certain instances, our level 2 derivative instruments may utilize models to measure fair value. These models are industry-standard models that incorporate various assumptions, including quoted interest rates, correlation, volatility, as well as other relevant economic measures. Substantially all of these assumptions are observable in the marketplace throughout the full term of the instrument, can be derived from observable data or are supported by observable levels at which transactions are executed in the marketplace.

Our level 3 fair value derivative instruments may consist of OTC power and natural gas forwards and options where pricing inputs are unobservable, as well as other complex and structured transactions. Complex or structured transactions are tailored to our customers' needs and can introduce the need for internally-developed model inputs which might not be observable in or corroborated by the market. When such inputs have a significant impact on the measurement of fair value, the instrument is categorized in level 3. Our valuation models may incorporate historical correlation information and extrapolate available broker and other information to future periods. OTC options are valued using industry-standard models, including the Black-Scholes option-pricing model. At each balance sheet date, we perform an analysis of all instruments subject to fair value measurement and include in level 3 all of those whose fair value is based on significant unobservable inputs.

Financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. Our assessment of the significance of a particular input to the fair value measurement requires judgment and may affect our estimate of the fair value of our assets and liabilities and their placement within the fair value hierarchy levels. The following tables present our financial assets and liabilities that were accounted for at fair value on a recurring basis as of December 31, 2015 and 2014, by level within the fair value hierarchy:

<b>Assets and Liabilities with Recurring Fair Value Measures as of December 31, 2015</b>				
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
	(in millions)			
<b>Assets:</b>				
Cash equivalents <sup>(1)</sup> .....	\$ 1,083	\$ —	\$ —	\$ 1,083
Margin deposits .....	89	—	—	89
<b>Commodity instruments:</b>				
Commodity exchange traded futures and swaps contracts.....	1,736	—	—	1,736
Commodity forward contracts <sup>(2)</sup> .....	—	220	54	274
Interest rate swaps .....	—	1	—	1
<b>Total assets .....</b>	<b>\$ 2,908</b>	<b>\$ 221</b>	<b>\$ 54</b>	<b>\$ 3,183</b>
<b>Liabilities:</b>				
Margin deposits posted with us by our counterparties.....	\$ 35	\$ —	\$ —	\$ 35
<b>Commodity instruments:</b>				
Commodity exchange traded futures and swaps contracts.....	1,604	—	—	1,604
Commodity forward contracts <sup>(2)</sup> .....	—	413	100	513
Interest rate swaps .....	—	90	—	90
<b>Total liabilities.....</b>	<b>\$ 1,639</b>	<b>\$ 503</b>	<b>\$ 100</b>	<b>\$ 2,242</b>

<b>Assets and Liabilities with Recurring Fair Value Measures as of December 31, 2014</b>				
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
	(in millions)			
<b>Assets:</b>				
Cash equivalents <sup>(1)</sup> .....	\$ 896	\$ —	\$ —	\$ 896
Margin deposits .....	96	—	—	96
<b>Commodity instruments:</b>				
Commodity exchange traded futures and swaps contracts.....	2,134	—	—	2,134
Commodity forward contracts <sup>(2)</sup> .....	—	195	164	359
Interest rate swaps .....	—	4	—	4
<b>Total assets .....</b>	<b>\$ 3,126</b>	<b>\$ 199</b>	<b>\$ 164</b>	<b>\$ 3,489</b>
<b>Liabilities:</b>				
Margin deposits posted with us by our counterparties.....	\$ 47	\$ —	\$ —	\$ 47
<b>Commodity instruments:</b>				
Commodity exchange traded futures and swaps contracts.....	1,870	—	—	1,870
Commodity forward contracts <sup>(2)</sup> .....	—	163	79	242
Interest rate swaps .....	—	114	—	114
<b>Total liabilities.....</b>	<b>\$ 1,917</b>	<b>\$ 277</b>	<b>\$ 79</b>	<b>\$ 2,273</b>

(1) As of December 31, 2015 and 2014, we had cash equivalents of \$880 million and \$679 million included in cash and cash equivalents and \$203 million and \$217 million included in restricted cash, respectively.



- (2) Includes OTC swaps and options.

At December 31, 2015 and 2014, the derivative instruments classified as level 3 primarily included commodity contracts, which are classified as level 3 because the contract terms relate to a delivery location or tenor for which observable market rate information is not available. The fair value of the net derivative position classified as level 3 is predominantly driven by market commodity prices. The following table presents quantitative information for the unobservable inputs used in our most significant level 3 fair value measurements at December 31, 2015 and 2014:

Quantitative Information about Level 3 Fair Value Measurements				
December 31, 2015				
Fair Value, Net Asset (Liability) (in millions)	Valuation Technique	Significant Unobservable		
		Input	Range	
Power Contracts.....	\$ (54)	Discounted cash flow	Market price (per MWh)	\$6.72 — \$83.25/MWh
Power Congestion Products .....	\$ 8	Discounted cash flow	Market price (per MWh)	\$(11.47) — \$12.19/MWh

Quantitative Information about Level 3 Fair Value Measurements				
December 31, 2014				
Fair Value, Net Asset (Liability) (in millions)	Valuation Technique	Significant Unobservable		
		Input	Range	
Power Contracts.....	\$ 74	Discounted cash flow	Market price (per MWh)	\$14.00 — \$122.79/MWh
Natural Gas Contracts .....	\$ 5	Discounted cash flow	Market price (per MMBtu)	\$1.00 — \$10.86/MMBtu
Power Congestion Products .....	\$ 9	Discounted cash flow	Market price (per MWh)	\$(19.56) — \$19.56/MWh

The following table sets forth a reconciliation of changes in the fair value of our net derivative assets (liabilities) classified as level 3 in the fair value hierarchy for the years ended December 31, 2015, 2014 and 2013 (in millions):

	2015	2014	2013
Balance, beginning of period .....	\$ 85	\$ 14	\$ 16
Realized and mark-to-market gains (losses):			
Included in net income:			
Included in operating revenues <sup>(1)</sup> .....	218	70	5
Included in fuel and purchased energy expense <sup>(2)</sup> .....	(7)	5	—
Purchases, issuances and settlements:			
Purchases.....	(70)	6	6
Issuances .....	—	—	(2)
Settlements.....	(29)	(10)	(11)
Transfers in and/or out of level 3 <sup>(3)</sup> :			
Transfers into level 3 <sup>(4)</sup> .....	—	—	—
Transfers out of level 3 <sup>(5)</sup> .....	(243)	—	—
Balance, end of period .....	\$ (46)	\$ 85	\$ 14
Change in unrealized gains relating to instruments still held at end of period .....	\$ 211	\$ 75	\$ 5

(1) For power contracts and other power-related products, included on our Consolidated Statements of Operations.

(2) For natural gas contracts, swaps and options, included on our Consolidated Statements of Operations.

(3) We transfer amounts among levels of the fair value hierarchy as of the end of each period. There were no transfers into or out of level 1 during the years ended December 31, 2015, 2014 and 2013.

- (4) There were no transfers out of level 2 into level 3 for the years ended December 31, 2015, 2014 and 2013.
- (5) We had \$4 million in gains transferred out of level 3 into level 2 during the year ended December 31, 2015 due to changes in market liquidity in various power markets and \$239 million in gains transferred out of level 3 during the year ended December 31, 2015 to other assets following the election of the normal purchase normal sales exemption and the discontinuance of derivative accounting treatment as of the date of this election. There were no transfers out of level 3 for the years ended December 31, 2014 and 2013.

## 8. Derivative Instruments

### *Types of Derivative Instruments and Volumetric Information*

*Commodity Instruments* — We are exposed to changes in prices for the purchase and sale of power, natural gas, fuel oil, environmental products and other energy commodities. We use derivatives, which include physical commodity contracts and financial commodity instruments such as OTC and exchange traded swaps, futures, options, forward agreements and instruments that settle on the power price to natural gas price relationships (Heat Rate swaps and options) or instruments that settle on power price relationships between delivery points for the purchase and sale of power and natural gas to attempt to maximize the risk-adjusted returns by economically hedging a portion of the commodity price risk associated with our assets. By entering into these transactions, we are able to economically hedge a portion of our Spark Spread at estimated generation and prevailing price levels.

We also engage in limited trading activities related to our commodity derivative portfolio as authorized by our Board of Directors and monitored by our Chief Risk Officer and Risk Management Committee of senior management. These transactions are executed primarily for the purpose of providing improved price and price volatility discovery, greater market access, and profiting from our market knowledge, all of which benefit our asset hedging activities. Our trading gains and losses were not material for the years ended December 31, 2015, 2014 and 2013.

*Interest Rate Swaps* — A portion of our debt is indexed to base rates, primarily LIBOR. We have historically used interest rate swaps to adjust the mix between fixed and floating rate debt to hedge our interest rate risk for potential adverse changes in interest rates. As of December 31, 2015, the maximum length of time over which we were hedging using interest rate derivative instruments designated as cash flow hedges was 8 years.

As of December 31, 2015 and 2014, the net forward notional buy (sell) position of our outstanding commodity and interest rate swap contracts that did not qualify or were not designated under the normal purchase normal sale exemption were as follows (in millions):

Derivative Instruments	Notional Amounts	
	2015	2014
Power (MWh).....	(41)	(62)
Natural gas (MMBtu).....	996	291
Environmental credits (Tonnes).....	8	—
Interest rate swaps .....	\$ 1,320	\$ 1,431

Certain of our derivative instruments contain credit risk-related contingent provisions that require us to maintain collateral balances consistent with our credit ratings. If our credit rating were to be downgraded, it could require us to post additional collateral or could potentially allow our counterparty to request immediate, full settlement on certain derivative instruments in liability positions. Currently, we do not believe that it is probable that any additional collateral posted as a result of a one credit notch downgrade from its current level would be material. The aggregate fair value of our derivative liabilities with credit risk-related contingent provisions as of December 31, 2015, was \$36 million for which we have posted collateral of \$8 million by posting margin deposits or granting additional first priority liens on the assets currently subject to first priority liens under our First Lien Notes, First Lien Term Loans and Corporate Revolving Facility. However, if our credit rating were downgraded by one notch from its current level, we estimate that additional collateral of \$12 million would be required and that no counterparty could request immediate, full settlement.

### *Accounting for Derivative Instruments*

We recognize all derivative instruments that qualify for derivative accounting treatment as either assets or liabilities and measure those instruments at fair value unless they qualify for, and we elect, the normal purchase normal sale exemption. For transactions in which we elect the normal purchase normal sale exemption, gains and losses are not reflected on our Consolidated Statements of Operations until the period of delivery. Revenues and expenses derived from instruments that qualified for hedge

accounting or represent an economic hedge are recorded in the same financial statement line item as the item being hedged. Hedge accounting requires us to formally document, designate and assess the effectiveness of transactions that receive hedge accounting. We present the cash flows from our derivatives in the same category as the item being hedged (or economically hedged) within operating activities on our Consolidated Statements of Cash Flows unless they contain an other-than-insignificant financing element in which case their cash flows are classified within financing activities.

*Cash Flow Hedges* — We only apply hedge accounting to our interest rate derivative instruments. We report the effective portion of the mark-to-market gain or loss on our interest rate swaps designated and qualifying as a cash flow hedging instrument as a component of OCI and reclassify such gains and losses into earnings in the same period during which the hedged forecasted transaction affects earnings. Gains and losses due to ineffectiveness on interest rate hedging instruments are recognized currently in earnings as a component of interest expense. If it is determined that the forecasted transaction is no longer probable of occurring, then hedge accounting will be discontinued prospectively and future changes in fair value are recorded in earnings. If the hedging instrument is terminated or de-designated prior to the occurrence of the hedged forecasted transaction, the net accumulated gain or loss associated with the changes in fair value of the hedge instrument remains deferred in AOCI until such time as the forecasted transaction impacts earnings or until it is determined that the forecasted transaction is probable of not occurring.

*Derivatives Not Designated as Hedging Instruments* — We enter into power, natural gas, interest rate, environmental product and fuel oil transactions that primarily act as economic hedges to our asset and interest rate portfolio, but either do not qualify as hedges under the hedge accounting guidelines or qualify under the hedge accounting guidelines and the hedge accounting designation has not been elected. Changes in fair value of commodity derivatives not designated as hedging instruments are recognized currently in earnings and are separately stated on our Consolidated Statements of Operations in mark-to-market gain/loss as a component of operating revenues (for power and Heat Rate swaps and options) and fuel and purchased energy expense (for natural gas, power, environmental product and fuel oil contracts, swaps and options). Changes in fair value of interest rate derivatives not designated as hedging instruments are recognized currently in earnings as interest expense.

***Derivatives Included on Our Consolidated Balance Sheets***

The following tables present the fair values of our derivative instruments recorded on our Consolidated Balance Sheets by location and hedge type at December 31, 2015 and 2014 (in millions):

	December 31, 2015		
	Commodity Instruments	Interest Rate Swaps	Total Derivative Instruments
<b>Balance Sheet Presentation</b>			
Current derivative assets .....	\$ 1,698	\$ —	\$ 1,698
Long-term derivative assets .....	312	1	313
Total derivative assets.....	<u>\$ 2,010</u>	<u>\$ 1</u>	<u>\$ 2,011</u>
Current derivative liabilities.....	\$ 1,697	\$ 37	\$ 1,734
Long-term derivative liabilities.....	420	53	473
Total derivative liabilities .....	<u>\$ 2,117</u>	<u>\$ 90</u>	<u>\$ 2,207</u>
Net derivative assets (liabilities).....	<u>\$ (107)</u>	<u>\$ (89)</u>	<u>\$ (196)</u>

December 31, 2014

	December 31, 2014		
	Commodity Instruments	Interest Rate Swaps	Total Derivative Instruments
<b>Balance Sheet Presentation</b>			
Current derivative assets .....	\$ 2,058	\$ —	\$ 2,058
Long-term derivative assets .....	435	4	439
Total derivative assets.....	<u>\$ 2,493</u>	<u>\$ 4</u>	<u>\$ 2,497</u>
Current derivative liabilities.....	\$ 1,738	\$ 44	\$ 1,782
Long-term derivative liabilities.....	374	70	444
Total derivative liabilities .....	<u>\$ 2,112</u>	<u>\$ 114</u>	<u>\$ 2,226</u>
Net derivative assets (liabilities).....	<u>\$ 381</u>	<u>\$ (110)</u>	<u>\$ 271</u>

	December 31, 2015		December 31, 2014	
	Fair Value of Derivative Assets	Fair Value of Derivative Liabilities	Fair Value of Derivative Assets	Fair Value of Derivative Liabilities
<b>Derivatives designated as cash flow hedging instruments:</b>				
Interest rate swaps .....	\$ 1	\$ 92	\$ 4	\$ 112
Total derivatives designated as cash flow hedging instruments...	<u>\$ 1</u>	<u>\$ 92</u>	<u>\$ 4</u>	<u>\$ 112</u>
<b>Derivatives not designated as hedging instruments:</b>				
Commodity instruments .....	\$ 2,010	\$ 2,117	\$ 2,493	\$ 2,112
Interest rate swaps .....	—	(2)	—	2
Total derivatives not designated as hedging instruments.....	<u>\$ 2,010</u>	<u>\$ 2,115</u>	<u>\$ 2,493</u>	<u>\$ 2,114</u>
Total derivatives .....	<u>\$ 2,011</u>	<u>\$ 2,207</u>	<u>\$ 2,497</u>	<u>\$ 2,226</u>

We elected not to offset fair value amounts recognized as derivative instruments on our Consolidated Balance Sheets that are executed with the same counterparty under master netting arrangements or other contractual netting provisions negotiated with the counterparty. Our netting arrangements include a right to set off or net together purchases and sales of similar products in the margining or settlement process. In some instances, we have also negotiated cross commodity netting rights which allow for the net presentation of activity with a given counterparty regardless of product purchased or sold. We also post cash collateral in support of our derivative instruments which may also be subject to a master netting arrangement with the same counterparty.

The tables below set forth our net exposure to derivative instruments after offsetting amounts subject to a master netting arrangement with the same counterparty at December 31, 2015 and 2014 (in millions):

December 31, 2015

Gross Amounts Not Offset on the Consolidated Balance Sheets				
	Gross Amounts Presented on our Consolidated Balance Sheets	Derivative Asset (Liability) not Offset on the Consolidated Balance Sheets	Margin/Cash (Received) Posted <sup>(1)</sup>	Net Amount
Derivative assets:				
Commodity exchange traded futures and swaps contracts .	\$ 1,736	\$ (1,602)	\$ (134)	\$ —
Commodity forward contracts .....	274	(202)	(3)	69
Interest rate swaps.....	1	—	—	1
Total derivative assets .....	\$ 2,011	\$ (1,804)	\$ (137)	\$ 70
Derivative (liabilities):				
Commodity exchange traded futures and swaps contracts .	\$ (1,604)	\$ 1,602	\$ 2	\$ —
Commodity forward contracts .....	(513)	202	3	(308)
Interest rate swaps.....	(90)	—	—	(90)
Total derivative (liabilities).....	\$ (2,207)	\$ 1,804	\$ 5	\$ (398)
Net derivative assets (liabilities).....	\$ (196)	\$ —	\$ (132)	\$ (328)

December 31, 2014

Gross Amounts Not Offset on the Consolidated Balance Sheets				
	Gross Amounts Presented on our Consolidated Balance Sheets	Derivative Asset (Liability) not Offset on the Consolidated Balance Sheets	Margin/Cash (Received) Posted <sup>(1)</sup>	Net Amount
Derivative assets:				
Commodity exchange traded futures and swaps contracts .	\$ 2,134	\$ (1,865)	\$ (269)	\$ —
Commodity forward contracts .....	359	(222)	—	137
Interest rate swaps.....	4	—	—	4
Total derivative assets .....	\$ 2,497	\$ (2,087)	\$ (269)	\$ 141
Derivative (liabilities):				
Commodity exchange traded futures and swaps contracts .	\$ (1,870)	\$ 1,865	\$ 5	\$ —
Commodity forward contracts .....	(242)	222	10	(10)
Interest rate swaps.....	(114)	—	—	(114)
Total derivative (liabilities).....	\$ (2,226)	\$ 2,087	\$ 15	\$ (124)
Net derivative assets (liabilities).....	\$ 271	\$ —	\$ (254)	\$ 17

- (1) Negative balances represent margin deposits posted with us by our counterparties related to our derivative activities that are subject to a master netting arrangement. Positive balances reflect margin deposits and natural gas and power prepayments posted by us with our counterparties related to our derivative activities that are subject to a master netting arrangement. See Note 9 for a further discussion of our collateral.

#### ***Derivatives Included on Our Consolidated Statements of Operations***

Changes in the fair values of our derivative instruments (both assets and liabilities) are reflected either in cash for option premiums paid or collected, in OCI, net of tax, for the effective portion of derivative instruments which qualify for and we have elected cash flow hedge accounting treatment, or on our Consolidated Statements of Operations as a component of mark-to-market activity within our earnings.

The following tables detail the components of our total activity for both the net realized gain (loss) and the net mark-to-market gain (loss) recognized from our derivative instruments in earnings and where these components were recorded on our Consolidated Statements of Operations for the years ended December 31, 2015, 2014 and 2013 (in millions):

	2015	2014	2013
<b>Realized gain (loss)<sup>(1)(2)</sup></b>			
Commodity derivative instruments.....	\$ 450	\$ 110	\$ 86
Total realized gain (loss).....	<u>\$ 450</u>	<u>\$ 110</u>	<u>\$ 86</u>
<b>Mark-to-market gain (loss)<sup>(3)</sup></b>			
Commodity derivative instruments.....	\$ (113)	\$ 342	\$ (14)
Interest rate swaps.....	3	11	2
Total mark-to-market gain (loss).....	<u>\$ (110)</u>	<u>\$ 353</u>	<u>\$ (12)</u>
Total activity, net.....	<u>\$ 340</u>	<u>\$ 463</u>	<u>\$ 74</u>

- (1) Does not include the realized value associated with derivative instruments that settle through physical delivery.
- (2) Includes amortization of acquisition date fair value of derivative activity related the acquisition of Champion Energy.
- (3) In addition to changes in market value on derivatives not designated as hedges, changes in mark-to-market gain (loss) also includes de-designation of interest rate swap cash flow hedges and related reclassification from AOCI into earnings, hedge ineffectiveness and adjustments to reflect changes in credit default risk exposure.

	2015	2014	2013
<b>Realized and mark-to-market gain (loss)</b>			
Derivatives contracts included in operating revenues <sup>(1)</sup> .....	\$ 528	\$ 384	\$ (119)
Derivatives contracts included in fuel and purchased energy expense <sup>(1)</sup> .....	(191)	68	191
Interest rate swaps included in interest expense.....	3	11	2
Total activity, net.....	<u>\$ 340</u>	<u>\$ 463</u>	<u>\$ 74</u>

- (1) Does not include the realized value associated with derivative instruments that settle through physical delivery.

#### ***Derivatives Included in OCI and AOCI***

The following table details the effect of our net derivative instruments that qualified for hedge accounting treatment and are included in OCI and AOCI for the years ended December 31, 2015, 2014 and 2013 (in millions):

	Gains (Loss) Recognized in OCI (Effective Portion)			Gain (Loss) Reclassified from AOCI into Income (Effective Portion) <sup>(3)(4)</sup>			Affected Line Item on the Consolidated Statements of Operations
	2015	2014	2013	2015	2014	2013	
Interest rate swaps <sup>(1)(2)</sup> .....	\$ 23	\$ (2)	\$ 86	\$ (47)	\$ (46)	\$ (51)	Interest expense

- (1) We did not record any material gain (loss) on hedge ineffectiveness related to our interest rate swaps designated as cash flow hedges during the years ended December 31, 2015, 2014 and 2013.
- (2) We recorded income tax expense of nil for each of the years ended December 31, 2015 and 2014, and an income tax expense of \$3 million for the year ended December 31, 2013, in AOCI related to our cash flow hedging activities.
- (3) Cumulative cash flow hedge losses attributable to Calpine, net of tax, remaining in AOCI were \$127 million, \$149 million and \$148 million at December 31, 2015, 2014 and 2013, respectively. Cumulative cash flow hedge losses attributable to the noncontrolling interest, net of tax, remaining in AOCI were \$11 million, \$12 million and \$11 million at December 31, 2015, 2014 and 2013, respectively.
- (4) Includes losses of \$10 million and \$12 million that were reclassified from AOCI to interest expense for the years ended December 31, 2014 and 2013, respectively, where the hedged transactions are no longer expected to occur.

We estimate that pre-tax net losses of \$41 million would be reclassified from AOCI into interest expense during the next 12 months as the hedged transactions settle; however, the actual amounts that will be reclassified will likely vary based on changes

in interest rates. Therefore, we are unable to predict what the actual reclassification from AOCI into earnings (positive or negative) will be for the next 12 months.

## 9. Use of Collateral

We use margin deposits, prepayments and letters of credit as credit support with and from our counterparties for commodity procurement and risk management activities. In addition, we have granted additional first priority liens on the assets currently subject to first priority liens under various debt agreements as collateral under certain of our power and natural gas agreements and certain of our interest rate swap agreements in order to reduce the cash collateral and letters of credit that we would otherwise be required to provide to the counterparties under such agreements. The counterparties under such agreements share the benefits of the collateral subject to such first priority liens pro rata with the lenders under our various debt agreements.

The table below summarizes the balances outstanding under margin deposits, natural gas and power prepayments, and exposure under letters of credit and first priority liens for commodity procurement and risk management activities as of December 31, 2015 and 2014 (in millions):

	2015	2014
Margin deposits <sup>(1)</sup> .....	\$ 89	\$ 96
Natural gas and power prepayments .....	34	22
Total margin deposits and natural gas and power prepayments with our counterparties <sup>(2)</sup> .....	<u>\$ 123</u>	<u>\$ 118</u>
Letters of credit issued .....	\$ 600	\$ 450
First priority liens under power and natural gas agreements <sup>(3)</sup> .....	382	48
First priority liens under interest rate swap agreements .....	92	116
Total letters of credit and first priority liens with our counterparties .....	<u>\$ 1,074</u>	<u>\$ 614</u>
Margin deposits posted with us by our counterparties <sup>(1)(4)</sup> .....	\$ 35	\$ 47
Letters of credit posted with us by our counterparties .....	24	61
Total margin deposits and letters of credit posted with us by our counterparties .....	<u>\$ 59</u>	<u>\$ 108</u>

- (1) Balances are subject to master netting arrangements and presented on a gross basis on our Consolidated Balance Sheets. We do not offset fair value amounts recognized for derivative instruments executed with the same counterparty under a master netting arrangement for financial statement presentation, and we do not offset amounts recognized for the right to reclaim, or the obligation to return, cash collateral with corresponding derivative instrument fair values. See Note 8 for further discussion of our derivative instruments subject to master netting arrangements.
- (2) At December 31, 2015 and 2014, \$101 million and \$109 million, respectively, were included in margin deposits and other prepaid expense and \$22 million and \$9 million, respectively, were included in other assets on our Consolidated Balance Sheets.
- (3) Includes \$345 million related to first priority liens under power supply contracts associated with our retail hedging activities.
- (4) Included in other current liabilities on our Consolidated Balance Sheets.

Future collateral requirements for cash, first priority liens and letters of credit may increase or decrease based on the extent of our involvement in hedging and optimization contracts, movements in commodity prices, and also based on our credit ratings and general perception of creditworthiness in our market.

## 10. Income Taxes

### *Income Tax Expense (Benefit)*

The jurisdictional components of income from continuing operations before income tax expense (benefit), attributable to Calpine, for the years ended December 31, 2015, 2014 and 2013, are as follows (in millions):

	2015	2014	2013
U.S.....	\$ 133	\$ 942	\$ (13)
International .....	26	26	29
Total .....	<u>\$ 159</u>	<u>\$ 968</u>	<u>\$ 16</u>

The components of income tax expense (benefit) from continuing operations for the years ended December 31, 2015, 2014 and 2013, consisted of the following (in millions):

	2015	2014	2013
Current:			
Federal.....	\$ (1)	\$ (1)	\$ (2)
State.....	10	19	(9)
Foreign .....	2	(1)	(1)
Total current .....	<u>11</u>	<u>17</u>	<u>(12)</u>
Deferred:			
Federal.....	(21)	—	1
State.....	1	(1)	4
Foreign .....	(67)	6	9
Total deferred .....	<u>(87)</u>	<u>5</u>	<u>14</u>
Total income tax expense (benefit).....	<u>\$ (76)</u>	<u>\$ 22</u>	<u>\$ 2</u>

For the years ended December 31, 2015, 2014 and 2013, our income tax rates did not bear a customary relationship to statutory income tax rates, primarily as a result of the impact of our NOLs, valuation allowances, state income taxes and changes in unrecognized tax benefits. A reconciliation of the federal statutory rate of 35% to our effective rate from continuing operations for the years ended December 31, 2015, 2014 and 2013, is as follows:

	2015	2014	2013
Federal statutory tax expense (benefit) rate .....	35.0 %	35.0%	35.0%
State tax expense (benefit), net of federal benefit .....	5.1	1.9	(69.8)
Depletion in excess of basis.....	—	(0.3)	(14.7)
Valuation allowances against future tax benefits.....	(46.3)	(35.8)	89.8
Valuation allowance related to foreign taxes.....	(49.4)	—	(19.8)
Distributions from foreign affiliates and foreign taxes.....	3.1	1.2	(10.8)
Intraperiod allocation .....	—	—	4.5
Change in unrecognized tax benefits .....	1.2	(0.4)	(30.1)
Disallowed compensation .....	3.1	0.1	11.7
Stock-based compensation.....	0.6	0.1	8.6
Lobbying contributions.....	0.5	0.1	3.3
Other differences .....	(0.7)	0.4	4.8
Effective income tax expense (benefit) rate.....	<u>(47.8)%</u>	<u>2.3%</u>	<u>12.5%</u>



## Deferred Tax Assets and Liabilities

The components of deferred income taxes as of December 31, 2015 and 2014, are as follows (in millions):

	2015 <sup>(1)</sup>	2014
Deferred tax assets:		
NOL and credit carryforwards.....	\$ 2,842	\$ 2,873
Taxes related to risk management activities and derivatives .....	53	61
Reorganization items and impairments .....	212	216
Foreign capital losses .....	—	16
Deferred tax assets before valuation allowance .....	3,107	3,166
Valuation allowance .....	(1,637)	(1,836)
Total deferred tax assets .....	1,470	1,330
Deferred tax liabilities:		
Property, plant and equipment.....	(1,377)	(1,305)
Other differences .....	(3)	(21)
Total deferred tax liabilities.....	(1,380)	(1,326)
Net deferred tax asset .....	90	4
Less: Current portion deferred tax liability .....	—	(14)
Less: Non-current deferred tax liability.....	—	(1)
Deferred income tax asset, non-current.....	\$ 90	\$ 19

- (1) We prospectively early adopted Accounting Standards Update 2015-17 during the fourth quarter of 2015 which requires the presentation of deferred tax assets and liabilities as non-current in our Consolidated Balance Sheet. See Note 2 for further information regarding the adoption of Accounting Standards Update 2015-17.

*Intraperiod Tax Allocation* — In accordance with U.S. GAAP, intraperiod tax allocation provisions require allocation of a tax expense (benefit) to continuing operations due to current OCI gains (losses) with a partial offsetting amount recognized in OCI. The intraperiod tax allocation included in continuing operations is not material for the years ended December 31, 2015, 2014 and 2013.

*NOL Carryforwards* — As of December 31, 2015, our NOL carryforwards consisted primarily of federal NOL carryforwards of approximately \$6.9 billion, which expire between 2024 and 2033, and NOL carryforwards in 21 states and the District of Columbia totaling approximately \$4.1 billion, which expire between 2016 and 2035, substantially all of which are offset with a full valuation allowance. We also have approximately \$655 million in foreign NOLs, which expire between 2026 and 2035, of which a portion is offset with a valuation allowance. The NOL carryforwards available are subject to limitations on their annual usage. Under federal and applicable state income tax laws, a corporation is generally permitted to deduct from taxable income in any year NOLs carried forward from prior years subject to certain time limitations as prescribed by the taxing authorities.

Deferred tax assets relating to tax benefits of employee stock-based compensation do not reflect stock options exercised and restricted stock that vested between 2011 and 2015. Some stock option exercises and restricted stock vestings result in tax deductions in excess of previously recorded deferred tax benefits based on the equity award value at the grant date. Although these additional tax benefits or “windfalls” are reflected in NOL carryforwards pursuant to accounting for stock-based compensation under U.S. GAAP, the additional tax benefit associated with the windfall is not recognized until the deduction reduces taxes payable, which will not occur for Calpine until a future period. Accordingly, since the tax benefit does not reduce our current taxes payable for the years ended December 31, 2015 and 2014 due to NOL carryforwards, these windfall tax benefits are not reflected in our NOLs in deferred tax assets at December 31, 2015 and 2014. The cumulative windfall balance included in federal and state NOL carryforwards, but not reflected in gross deferred tax assets as of December 31, 2015 and 2014 were \$46 million and \$37 million for federal, respectively, and \$25 million and \$21 million for state, respectively.

*Income Tax Audits* — We remain subject to periodic audits and reviews by taxing authorities; however, we do not expect these audits will have a material effect on our tax provision. Any NOLs we claim in future years to reduce taxable income could be subject to IRS examination regardless of when the NOLs occurred. Any adjustment of state or federal returns would likely result in a reduction of deferred tax assets rather than a cash payment of income taxes in tax jurisdictions where we have NOLs.

*Valuation Allowance* — U.S. GAAP requires that we consider all available evidence, both positive and negative, and tax planning strategies to determine whether, based on the weight of that evidence, a valuation allowance is needed to reduce the value of deferred tax assets. Future realization of the tax benefit of an existing deductible temporary difference or carryforward ultimately depends on the existence of sufficient taxable income of the appropriate character within the carryback or carryforward periods available under the tax law. Due to our history of losses, we were unable to assume future profits; however, we are able to consider available tax planning strategies.

As of December 31, 2015, we have provided a valuation allowance of approximately \$1.6 billion on certain federal, state and foreign tax jurisdiction deferred tax assets to reduce the amount of these assets to the extent necessary to result in an amount that is more likely than not to be realized. The net change in our valuation allowance was a decrease of \$199 million for the year ended December 31, 2015 and \$410 million for the year ended December 31, 2014 and an increase of \$24 million for the year ended December 31, 2013, respectively; all primarily related to income generated in these periods.

In the normal course of business, we evaluate our existing corporate structure and continue to simplify where possible. In 2015, we implemented such a reorganization that resulted in a release of approximately \$69 million of valuation allowance against our NOLs; however, we do not anticipate the reorganization will have a material impact on our financial condition or cash flows.

***Unrecognized Tax Benefits***

At December 31, 2015, we had unrecognized tax benefits of \$58 million. If recognized, \$17 million of our unrecognized tax benefits could impact the annual effective tax rate and \$41 million, related to deferred tax assets, could be offset against the recorded valuation allowance resulting in no impact to our effective tax rate. We had accrued interest and penalties of \$12 million and \$11 million for income tax matters at December 31, 2015 and 2014, respectively. We recognize interest and penalties related to unrecognized tax benefits in income tax expense (benefit) on our Consolidated Statements of Operations and recorded \$1 million, \$(2) million and \$(11) million for the years ended December 31, 2015, 2014 and 2013, respectively. We believe that it is reasonably possible that a decrease within the range of nil and \$1 million in unrecognized tax benefits could occur within the next twelve months primarily related to foreign tax issues.

A reconciliation of the beginning and ending amounts of our unrecognized tax benefits for the years ended December 31, 2015, 2014 and 2013, is as follows (in millions):

	<u>2015</u>	<u>2014</u>	<u>2013</u>
Balance, beginning of period .....	\$ (56)	\$ (68)	\$ (92)
Increases related to prior year tax positions .....	—	(4)	(7)
Decreases related to prior year tax positions .....	3	8	8
Increases related to current year tax positions.....	(5)	—	—
Decreases related to settlements .....	—	8	10
Decrease related to lapse of statute of limitations .....	—	—	13
Balance, end of period .....	<u>\$ (58)</u>	<u>\$ (56)</u>	<u>\$ (68)</u>

**11. Earnings per Share**

We include restricted stock units for which no future service is required as a condition to the delivery of the underlying common stock in our calculation of weighted average shares outstanding. Reconciliations of the amounts used in the basic and diluted earnings per common share computations for the years ended December 31, 2015, 2014 and 2013, are as follows (shares in thousands):

	<u>2015</u>	<u>2014</u>	<u>2013</u>
Diluted weighted average shares calculation:			
Weighted average shares outstanding (basic) .....	362,033	404,837	440,666
Share-based awards .....	2,853	4,523	4,107
Weighted average shares outstanding (diluted).....	<u>364,886</u>	<u>409,360</u>	<u>444,773</u>

We excluded the following items from diluted earnings per common share for the years ended December 31, 2015, 2014 and 2013, because they were anti-dilutive (shares in thousands):

	<u>2015</u>	<u>2014</u>	<u>2013</u>
Share-based awards.....	5,340	2,859	5,062

## 12. Stock-Based Compensation

### *Calpine Equity Incentive Plans*

The Calpine Equity Incentive Plans provide for the issuance of equity awards to all non-union employees as well as the non-employee members of our Board of Directors. The equity awards may include incentive or non-qualified stock options, restricted stock, restricted stock units, stock appreciation rights, performance compensation awards and other share-based awards. The equity awards granted under the Calpine Equity Incentive Plans include both graded and cliff vesting awards which vest over periods between one and five years, contain contractual terms between approximately five and ten years and are subject to forfeiture provisions under certain circumstances, including termination of employment prior to vesting. At December 31, 2015, there were 567,000 and 40,533,000 shares of our common stock authorized for issuance to participants under the Director Plan and the Equity Plan, respectively. At December 31, 2015, 149,088 shares and 12,499,779 shares remain available for future issuance under the Director Plan and the Equity Plan, respectively.

### *Equity Classified Share-Based Awards*

We use the Black-Scholes option-pricing model or the Monte Carlo simulation model, as appropriate, to estimate the fair value of our employee stock options on the grant date, which takes into account the exercise price and expected term of the stock option, the current price of the underlying stock and its expected volatility, expected dividends on the stock and the risk-free interest rate for the expected term of the stock option as of the grant date. For our restricted stock and restricted stock units, we use our closing stock price on the date of grant, or the last trading day preceding the grant date for restricted stock granted on non-trading days, as the fair value for measuring compensation expense. Stock-based compensation expense is recognized over the period in which the related employee services are rendered. The service period is generally presumed to begin on the grant date and end when the equity award is fully vested. We use the graded vesting attribution method to recognize fair value of the equity award over the service period. For example, the graded vesting attribution method views one three-year restricted stock grant with annual graded vesting as three separate sub-grants, each representing 33 1/3% of the total number of shares of restricted stock granted. The first sub-grant vests over one year, the second sub-grant vests over two years and the third sub-grant vests over three years. A three-year restricted stock grant with cliff vesting is viewed as one grant vesting over three years.

Stock-based compensation expense recognized for our equity classified share-based awards was \$31 million, \$31 million and \$34 million for the years ended December 31, 2015, 2014 and 2013, respectively. We did not record any significant tax benefits related to stock-based compensation expense in any period as we are not benefiting from a significant portion of our deferred tax assets, including deductions related to stock-based compensation expense. In addition, we did not capitalize any stock-based compensation expense as part of the cost of an asset for the years ended December 31, 2015, 2014 and 2013. At December 31, 2015, there was unrecognized compensation cost of \$24 million related to restricted stock which is expected to be recognized over a weighted average period of 1.1 years. We issue new shares from our share reserves set aside for the Calpine Equity Incentive Plans and employment inducement options when stock options are exercised and for other share-based awards.

There were no material stock option grants during the years ended December 31, 2015, 2014 and 2013. A summary of all of our non-qualified stock option activity for the Calpine Equity Incentive Plans for the year ended December 31, 2015, is as follows:

	Number of Shares	Weighted Average Exercise Price	Weighted Average Remaining Term (in years)	Aggregate Intrinsic Value (in millions)
Outstanding — December 31, 2014 .....	11,086,320	\$ 18.82	2.0	\$ 43
Exercised .....	1,153,680	\$ 13.70		
Expired .....	6,877,468	\$ 21.98		
Outstanding — December 31, 2015 .....	3,055,172	\$ 13.62	3.9	\$ 5
Exercisable — December 31, 2015 .....	3,055,172	\$ 13.62	3.9	\$ 5
Vested and expected to vest – December 31, 2015...	3,055,172	\$ 13.62	3.9	\$ 5

The total intrinsic value of our employee stock options exercised was \$6 million, \$21 million and \$22 million for the years ended December 31, 2015, 2014 and 2013, respectively. The total cash proceeds received from our employee stock options exercised was \$8 million, \$20 million and \$20 million for the years ended December 31, 2015, 2014 and 2013, respectively.

A summary of our restricted stock and restricted stock unit activity for the Calpine Equity Incentive Plans for the year ended December 31, 2015, is as follows:

	Number of Restricted Stock Awards	Weighted Average Grant-Date Fair Value
Nonvested — December 31, 2014 .....	4,201,868	\$ 18.01
Granted .....	1,614,378	\$ 21.25
Forfeited .....	325,608	\$ 19.66
Vested .....	1,962,368	\$ 16.99
Nonvested — December 31, 2015 .....	3,528,270	\$ 19.91

The total fair value of our restricted stock and restricted stock units that vested during the years ended December 31, 2015, 2014 and 2013, was approximately \$39 million, \$35 million and \$25 million, respectively.

#### ***Liability Classified Share-Based Awards***

During the first quarter of 2015, our Board of Directors approved the award of performance share units to certain senior management employees. These performance share units will be settled in cash with payouts based on the relative performance of Calpine's TSR over the three-year performance period of January 1, 2015 through December 31, 2017 compared with the TSR performance of the S&P 500 companies over the same period. The performance share units vest on the last day of the performance period and will be settled in cash; thus, these awards are liability classified and are measured at fair value using a Monte Carlo simulation model at each reporting date until settlement. Stock-based compensation expense recognized related to our liability classified share-based awards was \$(5) million, \$5 million and \$2 million for the years ended December 31, 2015, 2014 and 2013, respectively.

A summary of our performance share unit activity for the year ended December 31, 2015, is as follows:

	Number of Performance Share Units	Weighted Average Grant-Date Fair Value
Nonvested — December 31, 2014 .....	867,479	\$ 21.93
Granted .....	365,667	\$ 23.91
Forfeited .....	113,993	\$ 22.38
Vested .....	601,247	\$ 21.82
Nonvested — December 31, 2015 .....	517,906	\$ 23.36

### 13. Defined Contribution and Defined Benefit Plans

We maintain two defined contribution savings plans that are intended to be tax exempt under Sections 401(a) and 501(a) of the IRC. Our non-union plan generally covers employees who are not covered by a collective bargaining agreement, and our union plan covers employees who are covered by a collective bargaining agreement. We recorded expenses for these plans of approximately \$12 million, \$12 million and \$11 million for the years ended December 31, 2015, 2014 and 2013, respectively. Employer matching contributions are 100% of the first 5% of compensation a participant defers for the non-union plan. The employee deferral limit is 75% of eligible compensation under both plans.

We also maintain a defined benefit pension plan whereby retirement benefits are primarily a function of age attained, years of participation, years of service, vesting and level of compensation. As of December 31, 2015 and 2014, our pension assets, liabilities and related costs were not material to us. As of December 31, 2015 and 2014, there were approximately \$14 million and \$15 million in plan assets and approximately \$23 million and \$24 million in pension liabilities, respectively. Our net pension liability recorded on our Consolidated Balance Sheets as of December 31, 2015 and 2014, was approximately \$9 million and \$9 million, respectively. For the years ended December 31, 2015, 2014 and 2013, we recognized net periodic benefit costs of approximately \$2 million, \$1 million and \$2 million, respectively. Our net periodic benefit cost is included in plant operating expense on our Consolidated Statements of Operations. As of December 31, 2015 and 2014, the total amount recognized in AOCI for actuarial losses related to pension obligation was approximately \$5 million and \$5 million, respectively.

In making our estimates of our pension obligation and related costs, we utilize discount rates, rates of compensation increases and rates of return on our assets that we believe are reasonable. Due to the relatively small size of our pension liability (which is not considered material), significant changes in these assumptions would not have a material effect on our pension liability. During 2015 and 2014, we made contributions of approximately \$2 million and \$2 million, respectively, and estimated contributions to the pension plan are expected to be approximately \$2 million in 2016. Estimated future benefit payments to participants in each of the next five years are expected to be approximately \$1 million in each year.

### 14. Capital Structure

#### *Common Stock*

Our authorized common stock consists of 1.4 billion shares of Calpine Corporation common stock. Common stock issued as of December 31, 2015 and 2014, was 356,755,747 shares and 502,287,022 shares, respectively, at a par value of \$0.001 per share. Common stock outstanding as of December 31, 2015 and 2014, was 356,662,004 shares and 381,921,264 shares, respectively. The table below summarizes our common stock activity for the years ended December 31, 2015, 2014 and 2013.

	Shares Issued	Shares Held in Treasury	Shares Outstanding
Balance, December 31, 2012 .....	492,495,100	(35,446,130)	457,048,970
Shares issued under Calpine Equity Incentive Plans.....	5,345,956	(2,323,828)	3,022,128
Share repurchase program .....	—	(31,032,110)	(31,032,110)
Balance, December 31, 2013 .....	497,841,056	(68,802,068)	429,038,988
Shares issued under Calpine Equity Incentive Plans.....	4,445,966	(1,879,167)	2,566,799
Share repurchase program .....	—	(49,684,523)	(49,684,523)
Balance, December 31, 2014 .....	502,287,022	(120,365,758)	381,921,264
Shares issued under Calpine Equity Incentive Plans.....	2,431,236	(1,089,328)	1,341,908
Share repurchase program .....	—	(26,601,168)	(26,601,168)
Retirement of shares held in treasury .....	(147,962,511)	147,962,511	—
Balance, December 31, 2015 .....	<u>356,755,747</u>	<u>(93,743)</u>	<u>356,662,004</u>

#### *Treasury Stock*

As of December 31, 2015 and 2014, we had treasury stock of 93,743 shares and 120,365,758 shares, respectively, with a cost of \$1 million and \$2.3 billion, respectively. During 2015, we repurchased a total of 26.6 million shares of our outstanding common stock for approximately \$529 million at an average price of \$19.87 per share. Our treasury stock also consists of our common stock withheld to satisfy federal, state and local income tax withholding requirements for vested employee restricted stock awards and net share employee stock options exercises under the Equity Plan. All treasury stock is held at cost.

## 15. Commitments and Contingencies

### *Long-Term Service Agreements*

As of December 31, 2015, the total estimated commitments for LTSAs associated with turbines were approximately \$183 million. These commitments are payable over the terms of the respective agreements, which range from 1 to 10 years. LTSA future commitment estimates are based on the stated payment terms in the contracts at the time of execution and are subject to an annual inflationary adjustment. Certain of these agreements have terms that allow us to cancel the contracts for a fee. If we cancel such contracts, the estimated commitments remaining for LTSAs would be reduced.

### *Power Plant, Land and Other Operating Leases*

We have entered into a long-term operating lease for one of our power plants, extending through 2020, which includes renewal options or purchase options at fair value and contain customary restrictions on dividends up to Calpine Corporation, additional debt and further encumbrances similar to those typically found in project finance agreements. Payments on our operating lease, which may contain escalation clauses or step rent provisions, are recognized on a straight-line basis. Certain capital improvements associated with our leased power plant may be deemed to be leasehold improvements and are amortized over the shorter of the term of the lease or the economic life of the capital improvement. We have also entered into various land and other operating leases for ground facilities and operations, which extend through 2069. Future minimum rent payments under these lease agreements, including renewal options and rent escalation clauses, are as follows (in millions):

	Initial Year	2016	2017	2018	2019	2020	Thereafter	Total
Land and other operating leases .	various	\$ 16	\$ 15	\$ 15	\$ 15	\$ 15	\$ 199	\$ 275
Power plant operating lease ...	2000	22	22	22	30	—	—	96
Total leases .....		<u>\$ 38</u>	<u>\$ 37</u>	<u>\$ 37</u>	<u>\$ 45</u>	<u>\$ 15</u>	<u>\$ 199</u>	<u>\$ 371</u>

During the years ended December 31, 2015, 2014 and 2013, rent expense for power plant, land and other operating leases amounted to \$43 million, \$46 million and \$47 million, respectively.

### *Production Royalties and Leases*

We are obligated under numerous geothermal leases and right-of-way, easement and surface agreements. The geothermal leases generally provide for royalties based on production revenue with reductions for property taxes paid. The right-of-way, easement and surface agreements are based on flat rates or adjusted based on consumer price index changes and are not material. Under the terms of most geothermal leases, the royalties accrue as a percentage of power revenues. Certain properties also have net profits and overriding royalty interests that are in addition to the land base lease royalties. Some lease agreements contain clauses providing for minimum lease payments to lessors if production temporarily ceases or if production falls below a specified level. Production royalties for geothermal power plants for the years ended December 31, 2015, 2014 and 2013, were \$23 million, \$28 million and \$27 million, respectively.

### *Office Leases*

We lease our corporate and regional offices under noncancelable operating leases extending through 2022. Future minimum lease payments under these leases are as follows (in millions):

2016 .....	\$ 13
2017 .....	13
2018 .....	13
2019 .....	12
2020 .....	10
Thereafter .....	—
Total .....	<u>\$ 61</u>

Lease payments are subject to adjustments for our pro rata portion of annual increases or decreases in building operating costs. During the years ended December 31, 2015, 2014 and 2013, rent expense for noncancelable operating leases was \$11 million, \$11 million and \$12 million, respectively.

**Natural Gas Purchases**

We enter into natural gas purchase contracts of various terms with third parties to supply natural gas to our natural gas-fired power plants. The majority of our purchases are made in the spot market or under index-priced contracts. These contracts are accounted for as executory contracts and therefore not recognized as liabilities on our Consolidated Balance Sheet. At December 31, 2015, we had future commitments for the purchase, transportation, or storage of commodities as detailed below (in millions):

2016 .....	\$ 255
2017 .....	145
2018 .....	124
2019 .....	95
2020 .....	85
Thereafter .....	628
Total.....	<u>\$ 1,332</u>

**Guarantees and Indemnifications**

As part of our normal business operations, we enter into various agreements providing, or otherwise arranging, financial or performance assurance to third parties on behalf of our subsidiaries in the ordinary course of such subsidiaries' respective business. Such arrangements include guarantees, standby letters of credit and surety bonds for power and natural gas purchase and sale arrangements, retail contracts and contracts associated with the development, construction, operation and maintenance of our fleet of power plants. These arrangements are entered into primarily to support or enhance the creditworthiness otherwise attributed to a subsidiary on a stand-alone basis, thereby facilitating the extension of sufficient credit to accomplish the subsidiaries' intended commercial purposes.

At December 31, 2015, guarantees of subsidiary debt, standby letters of credit and surety bonds to third parties and guarantees of subsidiary operating lease payments and their respective expiration dates were as follows (in millions):

Guarantee Commitments	2016	2017	2018	2019	2020	Thereafter	Total
Guarantee of subsidiary debt <sup>(1)</sup> ..	\$ 36	\$ 26	\$ 31	\$ 30	\$ 30	\$ 118	\$ 271
Standby letters of credit <sup>(2)(3)(5)</sup> ...	656	40	—	21	—	38	755
Surety bonds <sup>(4)(5)(6)</sup> .....	—	—	—	—	—	5	5
Total.....	<u>\$ 692</u>	<u>\$ 66</u>	<u>\$ 31</u>	<u>\$ 51</u>	<u>\$ 30</u>	<u>\$ 161</u>	<u>\$ 1,031</u>

- (1) Represents Calpine Corporation guarantees of certain power plant capital leases and related interest. All guaranteed capital leases are recorded on our Consolidated Balance Sheets.
- (2) The standby letters of credit disclosed above represent those disclosed in Note 6.
- (3) Letters of credit are renewed annually and as such all amounts are reflected in the year of letter of credit expiration. The related commercial obligations extend for multiple years, therefore, renewal of the letter of credit will likely follow the term of the associated commercial obligation.
- (4) The majority of surety bonds do not have expiration or cancellation dates.
- (5) These are contingent off balance sheet obligations.
- (6) As of December 31, 2015, no cash collateral is outstanding related to these bonds.

We routinely arrange for the issuance of letters of credit and various forms of surety bonds to third parties in support of our subsidiaries' contractual arrangements of the types described above and may guarantee the operating performance of some of our partially-owned subsidiaries up to our ownership percentage. The letters of credit issued under various credit facilities support risk management and other operational and construction activities. In the event a subsidiary were to fail to perform its obligations

under a contract supported by such a letter of credit or surety bond, and the issuing bank or surety were to make payment to the third party, we would be responsible for reimbursing the issuing bank or surety within an agreed timeframe, typically a period of one to ten days. To the extent liabilities are incurred as a result of activities covered by letters of credit or the surety bonds, such liabilities are included on our Consolidated Balance Sheets.

*Commercial Agreements* — In connection with the purchase and sale of power, natural gas, environmental products and fuel oil to and from third parties with respect to the operation of our power plants, we may be required to guarantee a portion of the obligations of certain of our subsidiaries. We may also be required to guarantee performance obligations associated with our marketing, hedging, optimization and trading activities to manage our exposure to changes in prices for energy commodities. These guarantees may include future payment obligations and effectively guarantee our future performance under certain agreements.

*Asset Acquisition and Disposition Agreements* — In connection with our purchase and sale agreements, we have frequently provided for indemnification to the counterparty for liabilities incurred as a result of a breach of a representation, warranty or covenant by the indemnifying party. These indemnification obligations generally have a discrete term and are intended to protect the parties against risks that are difficult to predict or impossible to quantify at the time of the consummation of a particular transaction.

*Other* — Additionally, we and our subsidiaries from time to time assume other guarantee and indemnification obligations in conjunction with other transactions such as parts supply agreements, construction agreements, maintenance and service agreements and equipment lease agreements. These guarantee and indemnification obligations may include indemnification from personal injury or other claims by our employees as well as future payment obligations and effectively guarantee our future performance under certain agreements.

Our potential exposure under guarantee and indemnification obligations can range from a specified amount to an unlimited dollar amount, depending on the nature of the claim and the particular transaction. Our total maximum exposure under our guarantee and indemnification obligations is not estimable due to uncertainty as to whether claims will be made or how any potential claim will be resolved. As of December 31, 2015, there are no material outstanding claims related to our guarantee and indemnification obligations and we do not anticipate that we will be required to make any material payments under our guarantee and indemnification obligations.

### ***Litigation***

We are party to various litigation matters, including regulatory and administrative proceedings arising out of the normal course of business. At the present time, we do not expect that the outcome of any of these proceedings, individually or in the aggregate, will have a material adverse effect on our financial condition, results of operations or cash flows.

On a quarterly basis, we review our litigation activities and determine if an unfavorable outcome to us is considered “remote,” “reasonably possible” or “probable” as defined by U.S. GAAP. Where we determine an unfavorable outcome is probable and is reasonably estimable, we accrue for potential litigation losses. The liability we may ultimately incur with respect to such litigation matters, in the event of a negative outcome, may be in excess of amounts currently accrued, if any; however, we do not expect that the reasonably possible outcome of these litigation matters would, individually or in the aggregate, have a material adverse effect on our financial condition, results of operations or cash flows. Where we determine an unfavorable outcome is not probable or reasonably estimable, we do not accrue for any potential litigation loss. The ultimate outcome of these litigation matters cannot presently be determined, nor can the liability that could potentially result from a negative outcome be reasonably estimated. As a result, we give no assurance that such litigation matters would, individually or in the aggregate, not have a material adverse effect on our financial condition, results of operations or cash flows.

### ***Environmental Matters***

We are subject to complex and stringent environmental laws and regulations related to the operation of our power plants. On occasion, we may incur environmental fees, penalties and fines associated with the operation of our power plants. At the present time, we do not have environmental violations or other matters that would have a material impact on our financial condition, results of operations or cash flows or that would significantly change our operations.

*Bay Area Air Quality Management District (“BAAQMD”).* On March 13, 2014, the Hearing Board of the BAAQMD entered into a stipulated conditional order for abatement agreed to by Russell City Energy Company, LLC (“RCEC”), our indirect, majority-owned subsidiary, and the BAAQMD concerning a violation of the vendor-guaranteed water droplet drift rate for RCEC’s cooling tower discovered during initial performance testing. RCEC installed additional drift eliminators and came into compliance with its water droplet drift rate on April 17, 2014. The BAAQMD issued a notice of violation for this event on April 24, 2015.



The BAAQMD continues to reserve its rights to assert any penalty claims associated with this violation and RCEC continues to reserve its rights to assert any defenses to such claims in future proceedings.

## 16. Segment and Significant Customer Information

We assess our business on a regional basis due to the impact on our financial performance of the differing characteristics of these regions, particularly with respect to competition, regulation and other factors impacting supply and demand. At December 31, 2015, our reportable segments were West (including geothermal), Texas and East (including Canada). We continue to evaluate the optimal manner in which we assess our performance including our segments and future changes may result in changes to the composition of our geographic segments.

Commodity Margin is a key operational measure reviewed by our chief operating decision maker to assess the performance of our segments. The tables below show our financial data for our segments for the periods indicated (in millions).

	Year Ended December 31, 2015				
	West	Texas	East	Consolidation and Elimination	Total
Revenues from external customers .....	\$ 2,089	\$ 2,344	\$ 2,039	\$ —	\$ 6,472
Intersegment revenues .....	5	15	8	(28)	—
Total operating revenues.....	<u>\$ 2,094</u>	<u>\$ 2,359</u>	<u>\$ 2,047</u>	<u>\$ (28)</u>	<u>\$ 6,472</u>
Commodity Margin.....	\$ 1,106	\$ 736	\$ 944	\$ —	\$ 2,786
Add: Mark-to-market commodity activity, net and other <sup>(1)</sup> .....	160	(120)	(92)	(29)	(81)
Less:					
Plant operating expense .....	416	338	292	(28)	1,018
Depreciation and amortization expense .....	250	204	184	—	638
Sales, general and other administrative expense.....	35	63	40	—	138
Other operating expenses .....	37	9	36	(2)	80
(Income) from unconsolidated investments in power plants .....	—	—	(24)	—	(24)
Income from operations .....	<u>528</u>	<u>2</u>	<u>324</u>	<u>1</u>	<u>855</u>
Interest expense, net of interest income .....					624
Debt modification and extinguishment costs and other (income) expense, net .....					58
Income before income taxes.....					<u>\$ 173</u>

**Year Ended December 31, 2014**

	West	Texas	East	Consolidation and Elimination	Total
Revenues from external customers .....	\$ 2,352	\$ 3,229	\$ 2,449	\$ —	\$ 8,030
Intersegment revenues .....	6	23	47	(76)	—
Total operating revenues.....	<u>\$ 2,358</u>	<u>\$ 3,252</u>	<u>\$ 2,496</u>	<u>\$ (76)</u>	<u>\$ 8,030</u>
Commodity Margin <sup>(2)</sup> .....	<u>\$ 1,050</u>	<u>\$ 760</u>	<u>\$ 949</u>	<u>\$ —</u>	<u>\$ 2,759</u>
Add: Mark-to-market commodity activity, net and other <sup>(1)</sup> .....	220	142	48	(31)	379
Less:					
Plant operating expense .....	385	313	302	(31)	969
Depreciation and amortization expense .....	245	191	168	(1)	603
Sales, general and other administrative expense.....	41	64	39	—	144
Other operating expenses .....	50	5	32	1	88
Impairment losses .....	—	—	123	—	123
(Gain) on sale of assets, net .....	—	—	(753)	—	(753)
(Income) from unconsolidated investments in power plants .....	—	—	(25)	—	(25)
Income from operations .....	<u>549</u>	<u>329</u>	<u>1,111</u>	<u>—</u>	<u>1,989</u>
Interest expense, net of interest income.....					639
Debt extinguishment costs and other (income) expense, net .....					367
Income before income taxes.....					<u>\$ 983</u>

**Year Ended December 31, 2013**

	West	Texas	East	Consolidation and Elimination	Total
Revenues from external customers .....	\$ 1,937	\$ 2,347	\$ 2,017	\$ —	\$ 6,301
Intersegment revenues .....	5	(4)	117	(118)	—
Total operating revenues.....	<u>\$ 1,942</u>	<u>\$ 2,343</u>	<u>\$ 2,134</u>	<u>\$ (118)</u>	<u>\$ 6,301</u>
Commodity Margin <sup>(2)</sup> .....	<u>\$ 1,020</u>	<u>\$ 632</u>	<u>\$ 916</u>	<u>\$ —</u>	<u>\$ 2,568</u>
Add: Mark-to-market commodity activity, net and other <sup>(1)</sup> .....	(50)	51	27	(31)	(3)
Less:					
Plant operating expense .....	365	269	292	(31)	895
Depreciation and amortization expense .....	227	165	203	(2)	593
Sales, general and other administrative expense.....	37	56	42	1	136
Other operating expenses .....	45	3	33	—	81
Impairment losses .....	16	—	—	—	16
(Income) from unconsolidated investments in power plants .....	—	—	(30)	—	(30)
Income from operations .....	<u>280</u>	<u>190</u>	<u>403</u>	<u>1</u>	<u>874</u>
Interest expense, net of interest income.....					690
Debt extinguishment costs and other (income) expense, net .....					164
Income before income taxes.....					<u>\$ 20</u>

- (1) Includes \$(2) million, \$(5) million and \$6 million of lease levelization and \$20 million, \$14 million and \$14 million of amortization expense for the years ended December 31, 2015, 2014 and 2013, respectively.
- (2) Our East segment includes Commodity Margin of \$81 million and \$152 million for the years ended December 31, 2014 and 2013, respectively, related to the six power plants in our East segment that were sold in July 2014.

***Significant Customers***

For the years ended December 31, 2015 and 2013, we had two significant customers, PJM Settlement, Inc. and PG&E, that individually accounted for more than 10% of our annual consolidated revenues. For the year ended December 31, 2014, we had only one significant customer, PJM Settlement, Inc. that individually accounted for more than 10% of our annual consolidated revenues. Our revenues from PJM Settlement, Inc. for the years ended December 31, 2015, 2014 and 2013 were approximately \$724 million, \$1.0 billion and \$820 million respectively, and were attributed to our East segment. Our revenues from PG&E were approximately \$642 million and \$694 million for the years ended December 31, 2015 and 2013 respectively, which were attributed to our West segment.

## 17. Quarterly Consolidated Financial Data (unaudited)

Our quarterly operating results have fluctuated in the past and may continue to do so in the future as a result of a number of factors, including, but not limited to, our restructuring activities (including asset sales and dispositions), the completion of development projects, the timing and amount of curtailment of operations under the terms of certain PPAs, the degree of risk management and marketing, hedging, optimization and trading activities, energy commodity market prices and variations in levels of production. Furthermore, the majority of the dollar value of capacity payments under certain of our PPAs are received during the months of May through October.

	Quarter Ended			
	December 31	September 30	June 30	March 31
(in millions, except per share amounts)				
<b>2015</b>				
Operating revenues .....	\$ 1,436	\$ 1,948	\$ 1,442	\$ 1,646
Income from operations .....	\$ 22	\$ 466	\$ 201	\$ 166
Net income (loss) attributable to Calpine .....	\$ (47)	\$ 273	\$ 19	\$ (10)
Net income (loss) per common share attributable to Calpine — Basic.....	\$ (0.13)	\$ 0.77	\$ 0.05	\$ (0.03)
Net income (loss) per common share attributable to Calpine — Diluted.....	\$ (0.13)	\$ 0.76	\$ 0.05	\$ (0.03)
<b>2014</b>				
Operating revenues .....	\$ 1,939	\$ 2,187	\$ 1,939	\$ 1,965
Income from operations .....	\$ 390	\$ 1,126	\$ 329	\$ 144
Net income (loss) attributable to Calpine .....	\$ 210	\$ 614	\$ 139	\$ (17)
Net income (loss) per common share attributable to Calpine — Basic.....	\$ 0.55	\$ 1.54	\$ 0.33	\$ (0.04)
Net income (loss) per common share attributable to Calpine — Diluted.....	\$ 0.54	\$ 1.52	\$ 0.33	\$ (0.04)

**CALPINE CORPORATION AND SUBSIDIARIES**  
**SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS**

<u>Description</u>	<u>Balance at Beginning of Year</u>	<u>Charged to Expense</u>	<u>Charged to Other Accounts</u>	<u>Deductions</u>	<u>Balance at End of Year</u>
			(in millions)		
<b>Year Ended December 31, 2015</b>					
Allowance for doubtful accounts.....	\$ 4	\$ (2)	\$ —	\$ —	\$ 2
Deferred tax asset valuation allowance .....	1,836	(199)	—	—	1,637
<b>Year Ended December 31, 2014</b>					
Allowance for doubtful accounts.....	\$ 5	\$ (1)	\$ —	\$ —	\$ 4
Deferred tax asset valuation allowance .....	2,246	(410)	—	—	1,836
<b>Year Ended December 31, 2013</b>					
Allowance for doubtful accounts.....	\$ 6	\$ 4	\$ (5)	\$ —	\$ 5
Deferred tax asset valuation allowance .....	2,222	24	—	—	2,246



A N N E X

**REGULATION G RECONCILIATIONS**

**Adjusted EBITDA** represents net income (loss) attributable to Calpine before net (income) loss attributable to the noncontrolling interest, interest, taxes, depreciation and amortization, adjusted for certain non-cash and non-recurring items as detailed in the following reconciliation. Adjusted EBITDA is not intended to represent cash flows from operations or net income as defined by U.S. GAAP as an indicator of operating performance and is not necessarily comparable to similarly titled measures reported by other companies.

We believe Adjusted EBITDA is useful to investors and other users of our financial statements in evaluating our operating performance because it provides them with an additional tool to compare business performance across companies and across periods. We believe that EBITDA is widely used by investors to measure a company's operating performance without regard to items such as interest expense, taxes, depreciation and amortization, which can vary substantially from company to company depending upon accounting methods and book value of assets, capital structure and the method by which assets were acquired.

Additionally, we believe that investors commonly adjust EBITDA information to eliminate the effect of restructuring and other expenses, which vary widely from company to company and impair comparability. As we define it, Adjusted EBITDA represents EBITDA adjusted for the effects of impairment losses, gains or losses on sales, dispositions or retirements of assets, any mark-to-market gains or losses from accounting for derivatives, adjustments to exclude the Adjusted EBITDA related to the noncontrolling interest, stock-based compensation expense, operating lease expense, non-cash gains and losses from foreign currency translations, major maintenance expense, gains or losses on the repurchase, modification or extinguishment of debt, non-cash GAAP-related adjustments to levelize revenues from tolling agreements and any extraordinary, unusual or non-recurring items plus adjustments to reflect the Adjusted EBITDA from our unconsolidated investments. We adjust for these items in our Adjusted EBITDA as our management believes that these items would distort their ability to efficiently view and assess our core operating trends.

In summary, our management uses Adjusted EBITDA as a measure of operating performance to assist in comparing performance from period to period on a consistent basis and to readily view operating trends, as a measure for planning and forecasting overall expectations and for evaluating actual results against such expectations, and in communications with our Board of Directors, shareholders, creditors, analysts and investors concerning our financial performance.

**Adjusted Free Cash Flow** represents net income before interest, taxes, depreciation and amortization, as adjusted, less operating lease payments, major maintenance expense and maintenance capital expenditures, net cash interest, cash taxes and other adjustments, including non-recurring items. Adjusted Free Cash Flow is presented because we believe it is a useful tool for assessing the financial performance of our company in the current period. Adjusted Free Cash Flow is a performance measure and is not intended to represent net income (loss), the most directly comparable U.S. GAAP measure, or liquidity and is not necessarily comparable to similarly titled measures reported by other companies.

### Consolidated Adjusted EBITDA Reconciliation

In the following table, we have reconciled our Adjusted EBITDA and Adjusted Free Cash Flow to our net income attributable to Calpine for the years ended December 31, 2015, 2014 and 2013, as reported under U.S. GAAP.

	Year Ended December 31,		
	2015	2014 <sup>(6)</sup>	2013 <sup>(6)</sup>
Net income attributable to Calpine.....	\$ 235	\$ 946	\$ 14
Net income attributable to the noncontrolling interest.....	14	15	4
Income tax expense (benefit).....	(76)	22	2
Debt modification and extinguishment costs and other (income) expense, net.....	58	367	164
Interest expense, net of interest income.....	624	639	690
Income from operations.....	<u>\$ 855</u>	<u>\$ 1,989</u>	<u>\$ 874</u>
Add:			
Adjustments to reconcile income from operations to Adjusted EBITDA:			
Depreciation and amortization expense, excluding deferred financing costs <sup>(1)</sup> .....	632	598	593
Major maintenance expense.....	268	234	224
Operating lease expense.....	30	34	35
Mark-to-market (gain) loss on commodity derivative activity.....	113	(342)	14
Impairment losses.....	—	123	16
(Gain) on sale of assets, net.....	—	(753)	—
Adjustments to reflect Adjusted EBITDA from unconsolidated investments and exclude the noncontrolling interest <sup>(2)</sup> .....	10	5	14
Stock-based compensation expense.....	26	36	36
Loss on dispositions of assets.....	16	1	4
Contract amortization.....	20	14	14
Other.....	6	10	6
Total Adjusted EBITDA.....	<u>\$ 1,976</u>	<u>\$ 1,949</u>	<u>\$ 1,830</u>
Less:			
Operating lease payments.....	30	34	34
Major maintenance expense and capital expenditures <sup>(3)</sup> .....	461	410	392
Cash interest, net <sup>(4)</sup> .....	626	652	700
Cash taxes.....	15	18	19
Other.....	2	5	8
Adjusted Free Cash Flow <sup>(5)</sup> .....	<u>\$ 842</u>	<u>\$ 830</u>	<u>\$ 677</u>
Weighted average shares of common stock outstanding (diluted, in thousands).....	364,886	409,360	444,773
Adjusted Free Cash Flow Per Share (diluted).....	<u>\$ 2.31</u>	<u>\$ 2.03</u>	<u>\$ 1.52</u>

- (1) Depreciation and amortization expense in the income from operations calculation on our Consolidated Statements of Operations excludes amortization of other assets.
- (2) Adjustments to reflect Adjusted EBITDA from unconsolidated investments include (gain) loss on mark-to-market activity of nil for each of the years ended December 31, 2015, 2014 and 2013, respectively.
- (3) Includes \$272 million, \$242 million and \$228 million in major maintenance expense for the years ended December 31, 2015, 2014 and 2013, respectively, and \$189 million, \$168 million and \$164 million in maintenance capital expenditures for the years ended December 31, 2015, 2014 and 2013, respectively.
- (4) Includes commitment, letter of credit and other bank fees from both consolidated and unconsolidated investments, net of capitalized interest and interest income.
- (5) Excludes an increase in working capital of \$129 million, a decrease in working capital of \$118 million and an increase in working capital of \$130 million for the years ended December 31, 2015, 2014 and 2013, respectively. Adjusted Free Cash Flow, as reported, excludes changes in working capital, such that it is calculated on the same basis as our guidance.
- (6) Adjusted EBITDA related to the six power plants sold in our East segment on July 3, 2014, was \$43 million and \$88 million for the years ended December 31, 2014 and 2013, respectively.



## Board of Directors (as of March 31, 2015)

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Jack A. Fusco  
Executive Chairman, Calpine Corp.

Frank Cassidy<sup>(L)(C)(N)</sup>  
Retired President and Chief Operating Officer  
PSEG Power LLC

John B. (Thad) Hill, III  
President and Chief Executive Officer, Calpine Corp.

Michael W. Hofmann<sup>(A)(C)</sup>  
Retired Vice President and Chief Risk Officer  
Koch Industries, Inc.

David C. Merritt<sup>(A)</sup>  
Private Investor and Consultant  
Former Partner, KPMG LLP

W. Benjamin Moreland<sup>(A)</sup>  
President and Chief Executive Officer  
Crown Castle International Corp.

Robert A. Mosbacher, Jr.<sup>(C)(N)</sup>  
Chairman, Mosbacher Energy Company

Denise M. O'Leary<sup>(C)(N)</sup>  
Private Venture Capital Investor

<sup>(A)</sup> Audit Committee

<sup>(C)</sup> Compensation Committee

<sup>(L)</sup> Lead Director

<sup>(N)</sup> Nominating and Governance Committee

## Executive Management (as of March 31, 2015)

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Jack A. Fusco  
Executive Chairman

John B. (Thad) Hill, III  
President and Chief Executive Officer

Zamir Rauf  
Executive Vice President and Chief Financial Officer

W. Thaddeus Miller  
Executive Vice President, Chief Legal Officer and  
Corporate Secretary

W.G. (Trey) Griggs, III  
Executive Vice President and Chief Commercial Officer

Tom Webb  
Executive Vice President, Power Operations

## General Information

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### Corporate Headquarters

Calpine Corporation  
717 Texas Avenue, Suite 1000  
Houston, Texas 77002  
(713) 830-2000  
www.calpine.com

### Investor Relations

Calpine Corporation Investor Relations  
(713) 830-8775  
investor-relations@calpine.com

### Independent Auditor

Pricewaterhouse Coopers LLP  
Houston, Texas

### Transfer Agent

Computershare, Inc.  
P.O. Box 30170  
College Station, Texas 77842-3170  
(877) 745-9351

### Stock Information

Calpine Corporation's common stock is listed on the NYSE under the symbol CPN.

### Form 10-K

The Company's Annual Report on Form 10-K for the year ended December 31, 2015, as filed with the Securities and Exchange Commission, is included in this report. Additional copies may be obtained without charge by writing:

#### Calpine Corporation

Attn: Investor Relations  
717 Texas Avenue, Suite 1000  
Houston, Texas 77002

### Annual Meeting

The Annual Meeting of Shareholders of Calpine Corporation will be held on Wednesday, May 11, 2016, at 8 a.m. Central Time at our corporate offices located at 717 Texas Ave., 10th floor, Houston, TX 77002. All shareholders are cordially invited to attend.

### Forward-Looking Statements

Certain statements made in this Annual Report by or on behalf of the Company that are not historical facts are intended to be forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements are based on assumptions that the Company believes are reasonable; however, many important factors, including the risk factors identified in the Company's Form 10-K for the year ended December 31, 2015, could cause the Company's results in the future to differ materially from the forward-looking statements made herein and in any other documents or oral presentations made by or on behalf of the Company.

Calpine Corporation  
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Houston, Texas 77002  
(713) 830-2000

**WWW.CALPINE.COM**