

**LENNAR®**

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**2021 ANNUAL REPORT**



# LETTER TO OUR SHAREHOLDERS

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Dear Shareholders,

Fiscal 2021 was another remarkable year for Lennar and the homebuilding industry. The demand for new homes continued to be extremely strong, from the entry level through second time move up and active adult homebuyer segments. This demand for new homes along with a strong economy, increased savings, and higher wages added to an already sizeable underproduction over the last decade resulted in pricing strength that propelled profitability, even as volumes met supply chain headwinds.

While the homebuilding supply chain created immense challenges, our associates rose to these challenges with superior focus and determination. The supply chain challenges impacted both our land and construction programs and that will continue into 2022. However, as we migrate through 2022, we believe we can begin to offset these challenges by the second half of the year by starting more homes sooner, by the lessons learned and incorporated from our Builder of Choice relationships and by the simplicity embedded in our Everything's Included® offerings.

Against this backdrop, fiscal 2021 was a very strategic year for our company. We executed on our operating plan that included cash flow generation, debt reduction and stock buyback in order to improve returns on capital and equity. We also articulated a drive and desire to have a strong focus on new technology-driven efficiencies in our core business. Our consistent emphasis on technology, efficiencies, communication and processes have never been as important as they were this past year, and yielded multiple company-wide records of profitability, cash flow and balance sheet strength.

These records included delivering an all-time record of 59,825 homes, an all-time high gross margin of 26.8% and all-time low S,G&A of 7.1%, all of which contributed to net earnings of \$4.4 billion and EPS of \$14.27. Additionally, following the conclusion of this record year, our Board of Directors increased the annual dividend from \$1.00 to \$1.50 per share. These results exemplify the combined power of our operating platform alongside our associate determination in a strong, yet complicated, market.

## **Our 2021 operating results compared to last year were as follows:**

- Revenues of \$27.1 billion – up 21%
- Net earnings of \$4.4 billion, or \$14.27 per diluted share, compared to \$2.5 billion, or \$7.85 per diluted share
- Homebuilding operating earnings of \$5.0 billion, compared to \$3.0 billion
- Deliveries of 59,825 – up 13%
- New orders of 64,543 – up 15%
- Backlog at year end of 23,771 homes and backlog dollar value of \$11.4 billion
- Gross margins on homes delivered of 26.8% - up 400 bps
- Selling, general and administrative expense as a percentage of revenues from home sales of 7.1% – improved 100 bps
- Net margin on homes delivered of 19.7% – improved 510 bps
- Financial Services operating earnings of \$490 million, compared to \$495 million
- Multifamily operating earnings of \$21 million, compared to \$23 million
- Lennar Other operating earnings of \$733 million (including \$511 million of mark to market gains on our strategic technology investments), compared to an operating loss of \$10 million
- Homebuilding cash and cash equivalents of \$2.7 billion
- Homebuilding debt to total capital of 18.3%, the lowest in the Company's history

While great focus was paid to new home production, we continued to make significant progress with our land lighter strategy, as we reduced years of land owned from 3.5 to 3.0 years and increased controlled homesites from 39% to 59%. This journey reduced the capital intensity of our balance sheet, even as cycle times elongated which kept homes on balance sheet longer, and propelled our homebuilding cash flow generation to almost \$3 billion. This significant positive cash generation allowed us to strategically allocate it to both debt reduction and returns to shareholders. We allocated \$1.3 billion towards the reduction of debt, resulting in a debt to total capital below 20%, and thereby reducing future interest costs. We allocated \$1.7 billion toward shareholder returns in the form of 14 million shares repurchased for \$1.4 billion and paid \$310 million of cash dividends. Strong profitability combined with these capital allocation strategies increased our return on equity to over 22% for fiscal 2021. Furthermore, reflecting on the evolution and execution of these strategies over the last three years, our homebuilding business has generated cumulative cashflow of over \$8 billion, of which \$4.7 billion was allocated to debt reduction and \$2.7 billion was returned to shareholders.

While homebuilding was the main driver of company profitability, our Financial Services segment provided significant profitability and cash flow, at the same time being an integral part of our homebuyer journey. This past year Financial Services truly went above and beyond. While the segment's profitability was relatively flat at \$490 million of pre-tax income, their incredible resiliency to keep us on track as cycle times were extended cannot be diminished. We, as a company along with our homebuyers, have never been more pleased with the top-notch service coupled with seamless technology that are the backbone of our mortgage and title operations.

Early in 2021, we announced our intention to contribute some of our non-core businesses into a newly formed company ("SpinCo") and distribute stock to our shareholders. The primary businesses identified are our multifamily business, our single-family rental business and a land strategies platform. We believe that a focus on actively managing assets, in asset light verticals within SpinCo will be the prudent strategy as the company is ultimately formed and spun out, following the necessary regulatory approvals. We are excited to further daylight SpinCo to our shareholders and believe that it will be a very attractive company whose value is not recognized today within the Lennar structure. Additionally, we look forward to the ability for Lennar, and other market participants, to partner with SpinCo, whether it be via controlling homesites or the sale of homes into single family rental funds.

Another area that came to a visible forefront in 2021 was our investment in emerging technologies. This has for several years been a strategy within every part of our business and we have benefited from the integration of and learnings from these technologies and their innovators. Much like with Opendoor in December 2020, in 2021 we had several companies in which we have investments go public. While the accounting impact around marking the stocks of certain of these investments to market can lead to bumpy results, we see incredible value in these relationships. At the end of 2021, in addition to Opendoor, we owned public equity in the following technology companies:

- **Blend:** a company that is a digital leading platform developer simplifying and fast tracking the consumer finance process
- **Doma:** a company that built a predictive analytics platform for title insurers, and one that we do not mark-to-market the equity valuation on a quarterly basis
- **Hippo:** a company that provides an efficient means of obtaining home insurance
- **SmartRent:** an enterprise smart home automation company
- **Sunnova:** a leading national residential solar company, to which during 2021, we sold our solar business in return for equity

Investing in technology and being a participant in the innovation in our industry continues to be a core strategy going forward, and we are energized by the continued improvement within our business that we are creating for our homebuyers and shareholders.

One of our greatest accomplishments each year, and this year was no exception, is our ability to give back through our Lennar Foundation. This past year, we made the decision to increase the contribution of profitability from the previous 1% of after-tax income, to \$1,000 per home delivered. We believe that building communities requires more than just land and sticks and bricks, and by also donating our time and philanthropic focus, we have created a culture at Lennar that goes far beyond numbers in an earnings report, or chatter at the water cooler. Giving back and making our communities better is the consistent thread that runs through Lennar, connecting our history with our future. And it's a future that is very bright.

As we enter fiscal 2022, we remain confident in our strengthening homebuilding platform and operating strategies. As a result of our intense operating focus, we expect to grow the topline by twenty percent, while also expanding margins and bottom-line profitability. Additionally, we will continue our land lighter strategy which will drive years of land owned to 2.75 years by the end of fiscal 2022. This will ultimately culminate continued strong cash flow generation that will be allocated to further balance sheet strength and significant shareholder returns.

Sincerely,



**Stuart Miller**  
Executive  
Chairman



**Rick Beckwitt**  
Co-Chief  
Executive Officer  
& Co-President



**Jonathan Jaffe**  
Co-Chief  
Executive Officer  
& Co-President

**LENNAR**<sup>®</sup>

**LENNAR<sup>®</sup>**

**FORM 10-K**

# LENNAR CORPORATION

## FORM 10-K

For the fiscal year ended November 30, 2021

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended November 30, 2021

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the Transition Period from \_\_\_\_\_ To \_\_\_\_\_  
Commission file number 1-11749

**LENNAR**<sup>®</sup>  
Lennar Corporation

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

95-4337490  
(I.R.S. Employer  
Identification No.)

700 Northwest 107th Avenue, Miami, Florida 33172  
(Address of principal executive offices) (Zip Code)  
Registrant's telephone number, including area code (305) 559-4000

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Class A Common Stock, par value 10¢	LEN	New York Stock Exchange
Class B Common Stock, par value 10¢	LEN.B	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:  
NONE

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes   
No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes   
No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Emerging growth company   
Non-accelerated filer  Smaller reporting company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal controls over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

The aggregate market value of the registrant's Class A and Class B common stock held by non-affiliates of the registrant (269,686,027 shares of Class A common stock and 15,620,380 shares of Class B common stock) as of May 31, 2021, based on the closing sale price per share as reported by the New York Stock Exchange on such date, was \$27,924,845,491.

As of December 31, 2021, the registrant had outstanding 261,373,994 shares of Class A common stock and 37,505,788 shares of Class B common stock.

DOCUMENTS INCORPORATED BY REFERENCE:

Related Section    Documents

III                    Definitive Proxy Statement to be filed pursuant to Regulation 14A on or before March 30, 2022.





## Item 1. Business

### Overview of Lennar Corporation

We are the largest homebuilder in the United States by net earnings, an originator of residential and commercial mortgage loans, a provider of title insurance and closing services and a developer of multifamily rental properties. In addition, we are a sponsor and manager of funds engaged in development and ownership of multifamily rental properties and a sponsor and manager of a fund engaged in ownership of single family rental properties. We also have investments in companies that are engaged in applying technology to improve the homebuilding industry and real estate related aspects of the financial services industry.

Our homebuilding operations are the most substantial part of our business, generating \$25.5 billion in revenues, or approximately 94% of consolidated revenues, in fiscal 2021.

As of November 30, 2021, our reportable homebuilding segments and Homebuilding Other had divisions located in:

**East:** Florida, New Jersey, Pennsylvania and South Carolina

**Central:** Georgia, Illinois, Indiana, Maryland, Minnesota, North Carolina, Tennessee and Virginia

**Texas:** Texas

**West:** Arizona, California, Colorado, Idaho, Nevada, Oregon, Utah and Washington

**Other:** Urban divisions and other homebuilding related investments primarily in California, including Five Point Holdings, LLC ("FivePoint")

Our other reportable segments are Financial Services, Multifamily and Lennar Other. Financial information about our Homebuilding, Financial Services, Multifamily and Lennar Other operations is contained in Management's Discussion and Analysis of Financial Condition and Results of Operations, which is Item 7 of this Report.

### About Our Company

Our company was founded as a local Miami homebuilder in 1954. We completed our initial public offering in 1971 and listed our common stock on the New York Stock Exchange in 1972. During the 1980s and 1990s, we entered and expanded operations in a number of homebuilding markets, including California, Florida and Texas, through both organic growth and acquisitions, such as Pacific Greystone Corporation in 1997. In 2000, we acquired U.S. Home Corporation, which expanded our operations into New Jersey, Maryland, Virginia, Minnesota and Colorado and strengthened our position in other states. From 2002 through 2005, we acquired several regional homebuilders, which brought us into new markets and strengthened our position in several existing markets. From 2010 through 2013, we expanded our homebuilding operations into Georgia, Oregon, Washington and Tennessee. In 2017, we acquired WCI Communities, Inc., a homebuilder of luxury single and multifamily homes, including a small number of luxury high-rise tower units, in Florida. In 2018, we acquired CalAtlantic Group, Inc. ("CalAtlantic"), a major homebuilder which was building homes across the homebuilding spectrum, from entry level to luxury, in 43 metropolitan statistical areas spanning 19 states, and providing mortgage, title and escrow services.

In fiscal 2020, as the coronavirus ("COVID-19") pandemic caused the shutdown of large portions of our national economy, we accelerated the use of various technology initiatives that made our home sale process safer, including selling homes virtually or through self-guided tours and digital closings. As a robust housing market took shape in the second half of 2020 and throughout 2021, technology initiatives helped us meet strong housing demand and reduce our marketing and other selling costs. We are focused on increasing efficiencies in our building process and reducing selling, general and administrative expenses by using technology, deferring home sale price commitments until construction costs are finalized to protect against cost escalations and using innovative strategies to reduce customer acquisition costs. We also continue to focus on divesting non-core assets through a planned spin-off to our stockholders of our Multifamily and single-family home rental platforms and some investment assets. This will continue our migration toward being more of a pure homebuilding and financial services company. In addition, we are continuing our pivot to a land light operating model by increasing the percentage of land controlled through options or agreements versus owned land and controlling the timing of land purchases, which reduce our years supply of owned homesites.

### Homebuilding Operations

#### Overview

Our homebuilding operations include the construction and sale of single-family attached and detached homes as well as the purchase, development and sale of residential land directly and through entities in which we have investments. New home deliveries, including deliveries from unconsolidated entities, were 59,825 in fiscal 2021, compared to 52,925 in fiscal 2020 and 51,491 in fiscal 2019. We primarily sell homes in communities targeted to first-time, move-up, active adult, and luxury homebuyers. The average sales price of a Lennar home varies depending on product and geographic location. For fiscal 2021, the average sales price, excluding deliveries from unconsolidated entities, was \$424,000, compared to \$395,000 in fiscal 2020 and \$400,000 in fiscal 2019.

We operate primarily under the Lennar brand name. Our homebuilding mission is focused on the profitable development of residential communities. Key elements of our strategy include:

- *Strong Operating Margins* - We believe our purchasing leverage combined with our focus on reducing selling, general and administrative costs by using technology and innovative strategies and reducing interest expense through paydowns of debt position us for strong operating margins.
- *Everything's Included<sup>®</sup> Approach* - We are focused on distinguishing our products, including through our Everything's Included<sup>®</sup> approach, which maximizes our purchasing power, enables us to include luxury features as standard items in our homes and simplifies our homebuilding operations.
- *Innovative Homebuilding* - We are constantly innovating the homes we build to create products that better meet our customers' needs and desires. Our Next Gen<sup>®</sup> home provides what can be a home within a home to accommodate children or parents or can be an office from which to work remotely.
- *Flexible Operating Structure* - Our local operating structure gives us the flexibility to make operating decisions based on local homebuilding conditions and customer preferences, while our centralized management structure provides strategic oversight for our homebuilding operations.
- *Digital Marketing* - We are increasingly advertising homes through digital channels, which is significantly increasing the cost effectiveness of our marketing efforts.
- *Technology Focused* - We partner with and/or invest in technology companies that are looking to improve the homebuilding and financial services industries to increase efficiencies and create a better customer experience.
- *Land light strategy* - We are focused on reducing our years supply of owned homesites and increasing the percentage of land we control through options or agreements, including agreements with strategic land funds, versus owned land.

#### Diversified Program of Property Acquisition

We generally acquire land for development and for the construction of homes that we sell to homebuyers. Land purchases are subject to specified underwriting criteria and are made through our diversified program of property acquisition, which may consist of:

- Acquiring land directly from individual land owners/developers, or other homebuilders;
- Acquiring local or regional homebuilders that own, or have options to purchase, land in strategic markets;
- Acquiring land through option contracts, which generally enables us to control portions of properties owned by third parties (including strategic land funds) or entities in which we have investments until we have determined whether to exercise the options;
- Acquiring access to land through joint ventures or partnerships, which among other benefits, limits the amount of our capital invested in land while helping to ensure our access to potential future homesites and allowing us to participate in strategic ventures;
- Investing in regional developers in exchange for preferential land purchase opportunities; and
- Acquiring land in conjunction with Multifamily.

We are in the process of further reducing our reliance on land we own and increasing our access to land through options and joint ventures. At November 30, 2021, 59% of our total homesites were controlled through options and joint ventures compared to 39% at November 30, 2020. For additional information about our investments in and relationships with unconsolidated entities, see Management's Discussion and Analysis of Financial Condition and Results of Operations in Item 7 of this Report.

#### Construction and Development

We are involved in all phases of planning and building in our residential communities, including land acquisition, site planning, preparation and improvement of land and design, construction and marketing of homes. We use independent subcontractors for most aspects of home construction. At November 30, 2021, we were actively building and marketing homes in 1,263 communities, including four communities being constructed by unconsolidated entities. This was an increase from the 1,177 communities, including four communities being constructed by unconsolidated entities, in which we were actively building and marketing homes at November 30, 2020. Even though our community count increased in 2021, the number of homes we built was limited by shortages of both construction materials and skilled labor.

We generally supervise and control the development of land and the design and building of our residential communities with a relatively small labor force. We hire subcontractors for site improvements and virtually all of the work involved in the construction of homes. Arrangements with our subcontractors generally provide that our subcontractors will complete specified work in accordance with price and time schedules and in compliance with

applicable building codes and laws. The price schedules may be subject to change to meet changes in labor and material costs or for other reasons. Although we, like homebuilders throughout the country, have encountered shortages of materials and skilled labor during 2021, we believe that because of our size and our builder of choice program, where we work with our trade partners to drive efficiencies, we believe we have been less affected by these shortages than many of our competitors. We generally do not own heavy construction equipment. We finance construction and land development activities primarily with cash generated from operations and historically from proceeds of corporate debt.

## Marketing

We offer a diversified line of homes for first-time, move-up, active adult, luxury and multi-generational homebuyers in a variety of locations ranging from urban infill communities to suburban golf course communities. Our Everything's Included<sup>®</sup> marketing program enables us to differentiate our homes from those of our competitors by including luxury items as standard features at competitive prices, while reducing construction and overhead costs through a simplified construction process, product standardization and volume purchasing. In addition, we include built in wireless capability, home automation and solar power in many of the homes we sell, which enhances our brand and improves our ability to generate traffic and sales.

We sell our homes primarily from models that we have designed and constructed. We employ new home consultants who are paid salaries, commissions or both to conduct on-site sales of our homes. We also sell homes through independent realtors. We have also made it possible for potential homebuyers to take virtual tours of model homes.

Our marketing strategy has increasingly involved advertising through digital channels including real estate listing sites, paid search, display advertising, social media and e-mail marketing, all of which drive traffic to our website, [www.lennar.com](http://www.lennar.com). This has allowed us to attract more qualified and knowledgeable homebuyers and has helped us reduce our selling, general and administrative expenses as a percentage of home sales revenues. However, we also continue to advertise through more traditional media on a limited basis, including newspapers, radio advertisements and other local and regional publications and on billboards where appropriate. We tailor our marketing strategy and message based on the community being advertised and the customers being targeted, such as advertising our active adult communities in areas where prospective active adult homebuyers live or will potentially want to purchase.

## Quality Service

We continually strive to improve homeowner customer satisfaction throughout the pre-sale, sale, construction, closing and post-closing periods. We strive to create a quality home buying experience for our customers through the participation of sales associates, on-site construction supervisors and customer care associates, all working in a team effort, as well as use of technology to simplify the homebuying and financing process. We believe this leads to enhanced customer retention and referrals. The quality of our homes is substantially affected by the efforts of on-site management and others engaged in the construction process, by the materials we use in particular homes, and by other similar factors.

We warrant our new homes against defective materials and workmanship for a minimum period of one year after the date of closing. Although we subcontract virtually all segments of construction to others and our contracts call for the subcontractors to repair or replace any deficient items related to their trades, we are primarily responsible to the homebuyers for the correction of any deficiencies.

## Local Operating Structure and Centralized Management

We balance a local operating structure with centralized corporate level management. Our local operating structure consists of homebuilding divisions across the country, each of which is usually managed by a division president, a controller and personnel focused on land acquisition, entitlement and development, sales, construction, customer service and purchasing. This local operating structure gives our division presidents and their teams, who generally have significant experience in the homebuilding industry, and in most instances, in their particular markets, the flexibility to make local operating decisions, including land identification, entitlement and development, the management of inventory levels for our current sales volume, community development, home design, construction and marketing of our homes. We centralize at the corporate level decisions related to our overall strategy, acquisitions of land and businesses, risk management, financing, cash management and information systems.

## Backlog

Backlog represents the number of homes under sales contracts. Homes are sold using sales contracts, which are generally accompanied by deposits. In some instances, purchasers are permitted to cancel sales contracts if they fail to qualify for financing or under certain other circumstances. We experienced a cancellation rate of 10% in 2021 and 15% in 2020. We do not recognize revenue on homes that are the subject of sales contracts until the sales are closed and title passes to the new homeowners.

The backlog dollar value including unconsolidated entities at November 30, 2021 was \$11.4 billion, compared to \$7.8 billion at November 30, 2020. We expect that a substantial portion of all homes currently in backlog will be delivered in fiscal year 2022.

During fiscal year 2021, because of the concern about increasing labor and material costs, we, in many instances, deferred entering into contracts to sell homes and committing to the sales price until the costs of the homes were determined, which usually was shortly before construction began. This had the effect of reducing the number of homes subject to sales contracts at any particular time.

### **Homebuilding Investments in Unconsolidated Entities**

We create and participate in joint ventures that acquire and develop land for our homebuilding operations, for sale to third parties or for use in the ventures' own homebuilding operations. Through these joint ventures, we reduce the amount we invest in potential future homesites, thereby reducing risks associated with land acquisitions and improving the return on our investments, and, in some instances, we obtain access to land to which we could not otherwise have obtained access or could not have obtained access on as favorable terms. As of November 30, 2021 and 2020, we had equity investments in 41 and 38 active homebuilding and land unconsolidated entities, respectively, in which we were participating, and our maximum recourse debt exposure related to Homebuilding unconsolidated joint ventures was \$5.3 million and \$4.9 million, respectively. This is discussed in greater detail in Management's Discussion and Analysis of Financial Condition and Results of Operations in Item 7 of this Report.

### **Single Family Rental Operations**

In the first quarter of 2021, the Company formed the Upward America Venture ("Upward America"), and is managing and participating in Upward America. Upward America is an investment fund that acquires new single-family homes in high growth markets across the United States and rents them to the people who will live in them. Upward America has raised equity commitments totaling \$1.25 billion primarily from institutional investors, including \$125 million committed by Lennar. By leveraging these equity investments, Upward America will be positioned to acquire over \$4.0 billion of new single-family homes and townhomes from Lennar and potentially other homebuilders. During the year ended November 30, 2021, Lennar delivered 1,457 homes to Upward America. Subsequent to November 30, 2021, the equity commitments were increased to \$1.6 billion.

### **FivePoint Holdings LLC**

We own an indirect approximately 40% interest in FivePoint Holdings LLC, which is a publicly traded developer of three large master planned mixed-use developments in California (Newhall Ranch, Great Park Neighborhoods, and San Francisco Shipyard/Candlestick Point). We sometimes purchase properties from FivePoint for use in our homebuilding operations. Until recently, we had no role in the management of FivePoint, except that our Executive Chairman was a member of its Board. However, in August 2021, our Executive Chairman became the non-employee Executive Chairman of the Board of Directors (but not the chief executive officer) of FivePoint. As of November 30, 2021, the carrying amount of our investment in FivePoint was \$381.6 million.

### **Financial Services Operations**

#### **Residential Mortgage Financing**

We offer conforming conventional, FHA-insured and VA-guaranteed residential mortgage loan products and other home mortgage products primarily to buyers of our homes through our financial services subsidiary, Lennar Mortgage, from locations in most of the states in which we have homebuilding operations. In fiscal year 2021, our financial services subsidiaries provided loans to 75% of our homebuyers who obtained mortgage financing in areas where we offered services. Because of the availability of mortgage loans from our financial services subsidiaries, as well as from independent mortgage lenders, we believe almost all creditworthy potential purchasers of our homes have access to financing.

During fiscal year 2021, we originated approximately 38,100 residential mortgage loans totaling \$13.2 billion, compared to 40,000 residential mortgage loans totaling \$12.9 billion during fiscal year 2020. Substantially all of the residential mortgage loans we originate are sold within a short period in the secondary mortgage market, a majority of them on a servicing released, non-recourse basis. After the loans are sold, we retain potential liability for claims by purchasers that we breached certain limited industry-standard representations and warranties in the loan sale agreements. Occasional claims of this type are a normal incident of loan securitization activities. We do not believe that the ultimate resolution of these claims will have a material adverse effect on our business or financial position.

We finance our mortgage loan activities with borrowings under our financial services warehouse facilities or from our operating funds. At November 30, 2021, Financial Services had four warehouse residential facilities maturing at various dates through fiscal 2022 with a total maximum borrowing capacity of \$2.3 billion including an uncommitted amount of \$1.1 billion. We expect the facilities to be renewed or replaced with other facilities when they mature. If they



are not renewed or replaced, we would have to find other sources of funding our mortgage originations, which might include our own funds. We have a corporate risk management policy under which we hedge our interest rate risk on rate-locked loan commitments and loans held-for-sale to mitigate exposure to interest rate fluctuations.

We have been using new technology to automate portions of our mortgage loan origination process. This new technology has made the mortgage financing process easier for homebuyers and improved the customer experience. This new technology has also enabled us to increase the number of digital closings, with digital document signing and where possible digital notarization.

### **Title, Insurance and Closing Services**

We are licensed to provide title insurance and closing services for residential and/or commercial transactions in 38 states to our homebuyers and others. During 2021 and 2020, we closed approximately 67,500 and 61,100 real estate transactions, respectively, in 18 states.

### **Commercial Mortgage Origination**

Our LMF Commercial subsidiary originates and sells into securitizations first mortgage loans, which are secured by income producing commercial properties. The loans generally are between \$5 million and \$50 million each. LMF Commercial also originates floating rate loans secured by commercial real estate properties, many of which are in transition, undergoing lease-up, sell-out, renovation or repositioning. In order to finance LMF Commercial lending activities, as of November 30, 2021, LMF Commercial had four warehouse repurchase financing agreements maturing between December 2021 and July 2023 with commitments totaling \$550 million.

### **Multifamily Operations**

We have been actively involved, primarily through unconsolidated entities, in the development, construction and property management of multifamily rental properties. Our Multifamily segment focuses on developing a geographically diversified portfolio of institutional quality multifamily rental properties in select U.S. markets.

Our Multifamily segment is one of the largest developers of apartment communities across the country. At November 30, 2021, it had interests in 66 communities with development costs of approximately \$7.9 billion, of which 43 communities were completed and operating, six communities were partially completed and leasing and 17 communities were under construction. As of November 30, 2021, our Multifamily segment also had a pipeline of potential future projects, which were under contract or had letters of intent, totaling approximately \$8.5 billion in anticipated development costs across a number of states that will be developed primarily by unconsolidated entities. Our Multifamily segment had equity investments in 17 and 22 unconsolidated entities (including the Multifamily Ventures, described below) as of November 30, 2021 and 2020, respectively.

Originally, our Multifamily segment focused on building multifamily properties and selling them shortly after they were completed. However, more recently we have focused on creating, participating in and managing ventures that build multifamily properties with the intention of retaining them after they are completed. Our current ventures, Lennar Multifamily Venture Fund I LP ("LMV I") and Lennar Multifamily Venture Fund II LP ("LMV II"), are both long-term multifamily development investment vehicles involved in the development, construction and property management of class-A multifamily rental properties.

For additional information about our investments in and relationships with unconsolidated entities, see Management's Discussion and Analysis of Financial Condition and Results of Operations in Item 7 of this Report.

### **Lennar Other**

#### **Strategic Technology Investments**

We strategically invest in companies involved in technology initiatives that, among other things, help us enhance the homebuying or home ownership experience, reduce our SG&A expenses and help us stay at the forefront of homebuilding innovation. Six of the companies in which we have strategic investments are publicly traded. They are:

- Blend, a company that is a digital lending platform developer simplifying and fast tracking the consumer finance process;
- Doma, a company that built a predictive analytics platform for title insurers;
- Hippo, a company that provides an efficient means of obtaining home insurance;
- Opendoor, a company that uses technology to significantly streamline the homebuying and selling process;
- SmartRent, an enterprise smart home automation company; and
- Sunnova, a leading national residential solar company, to which during 2021 we sold our solar business in return for equity.

Each of the investments listed above, except Doma, is reflected in our financial statements at fair value, with changes to the fair values of those investments generating gains or losses on our quarterly financial statements. Doma is accounted for using the equity method. At November 30, 2021, the book value (including those recorded at fair value) of our investment in strategic technology investments was \$1.2 billion and is included in our Lennar Other segment.

## Rialto Fund Investments

Until November 30, 2018, we had a group of subsidiaries, including Rialto Capital Management, LLC, that primarily managed real estate related investment funds and other real estate related investment vehicles. We sold the Rialto Management Group on November 30, 2018. However, we retained the right to receive carried interest distributions from some of the funds and other investment vehicles Rialto manages. We also retained limited partner investments in Rialto funds and investment vehicles that totaled \$200.6 million as of November 30, 2021, and we are committed to invest as much as an additional \$1.2 million in Rialto funds.

## Seasonality

We historically have experienced, and expect to continue to experience, variability in quarterly results. Our homebuilding business is seasonal in nature and generally reflects higher levels of new home order activity in our second and third fiscal quarters and increased deliveries in the second half of our fiscal year. However, a variety of factors can alter seasonal patterns. For example, in 2020, the shutdown of large portions of our national economy in March and April due to the COVID-19 pandemic temporarily reduced our home sales, and therefore altered our normal seasonal pattern.

## Competition

The residential homebuilding industry is highly competitive. In each of the market regions where we operate, we compete for homebuyers with numerous national, regional and local homebuilders, as well as with resales of existing homes and with the rental housing market. We compete for homebuyers on the basis of a number of interrelated factors including location, price, reputation, amenities, design, quality and financing. In addition to competition for homebuyers, we also compete with other homebuilders for desirable properties, raw materials and access to reliable, skilled labor. We compete with a wide variety of property owners in our efforts to sell land to homebuilders and others. We believe we are competitive in the market regions where we operate primarily due to our:

- Everything's Included<sup>®</sup> marketing program, which simplifies the home buying experience by including the most desirable features as standard items;
- Innovative home designs, such as our Next Gen<sup>®</sup> homes that provide both privacy and togetherness for multi-generational families or a home office to accommodate working from home;
- Inclusion of built-in Wi-Fi, solar power systems and advanced technology in many of our homes;
- Our consumer insight capabilities allows us to continually stay tapped into consumer preferences and feedback so we can continuously evolve and fine-tune our offerings, processes and communications for our Customers;
- Financial position as a result of our ability to finance land purchases and development activities with operating revenues and corporate level borrowing;
- Access to land, particularly in land-constrained markets;
- Pricing to current market conditions;
- Cost efficiencies realized through our national purchasing programs and production of value-engineered homes;
- Quality construction and home warranty programs, which are supported by a responsive customer care team;
- Our builder of choice program through which we maximize the efficiency of our suppliers' dealing with us;
- Size and scale in leading markets; and
- Strategic investments in technology initiatives through our LEN<sup>X</sup> business that help us enhance the homebuying and home ownership experience, and helps us stay at the forefront of homebuilding innovation.

Our residential financial services operations compete with other residential mortgage lenders, including national, regional and local mortgage bankers and brokers, banks, savings and loan associations, non-bank mortgage lenders and other financial institutions, in the origination and sale of residential mortgage loans. Principal competitive factors include interest rates and other features of mortgage loan products available to the consumer. We compete with other title insurance agencies and underwriters for closing services and title insurance. Principal competitive factors include service and price.

Our LMF Commercial subsidiary's commercial mortgage origination and sale business competes with a wide variety of banks and other lenders that offer small and mid-sized mortgage loans to commercial enterprises. Competition is based primarily on service, price and relationships with mortgage brokers and other referral sources. LMF Commercial is run by highly seasoned managers who have been originating and securitizing loans for over 29 years and can benefit from long-standing relationships with referral sources, as well as being able to leverage Lennar's infrastructure facilities for rapid market entrances and analysis. We believe these factors give LMF Commercial an advantage over many of the lenders with which it competes. Additionally, we believe access to Lennar's local homebuilding teams provides LMF Commercial with a distinct advantage in its evaluation of real estate assets.

Our multifamily operations and the funds they manage compete with other multifamily apartment developers and operators, including REITs, across the United States. In addition, our multifamily operations compete with a variety of investment vehicles in securing capital, partners and equity, and compete in securing tenants with the large supply of already existing rental apartments, as well as with sellers of homes. Principal competitive factors include location, rental price and quality, and management of the apartment buildings.

Our single family home rental fund competes with other single family home rental developers and operators, including REITs, across the United States. In addition, our single family home rental operations compete with a variety of investment vehicles in securing capital, partners and equity, and compete in securing tenants with the large supply of already existing single family rental homes as well as with sellers of homes. Principal competitive factors include location, rental price and quality, and management of the homes.

## **Regulation**

The residential communities and multifamily apartment developments that we build are subject to a large variety of local, state and federal statutes, ordinances, rules and regulations relating to, among other things, zoning, construction permits or entitlements, construction materials, density, building design and property elevation, building codes and handling of waste. These include laws requiring the use of construction materials that reduce the need for energy-consuming heating and cooling systems. These laws and regulations are subject to frequent change and often increase construction costs. For example, the California Energy Commission recently adopted a requirement that most newly built homes in California must have rooftop solar panels. In some instances, we must comply with laws that require commitments from us to provide roads and other offsite infrastructure, and may require them to be in place prior to the commencement of new home construction. These laws and regulations are usually administered by counties and municipalities and may result in fees and assessments or building moratoriums. In addition, certain new development projects are subject to assessments for schools, parks, streets and highways and other public improvements, the costs of which can be substantial. Also, some states are attempting to make homebuilders responsible for violations of wage and other labor laws by their subcontractors. The COVID-19 pandemic has slowed down the approval process in many government offices, which has in many instances delayed our being able to begin constructing homes in particular communities.

Residential homebuilding and apartment development are also subject to a variety of local, state and federal statutes, ordinances, rules and regulations concerning the protection of health and the environment. These environmental laws include such subjects as storm water and surface water management, soil, groundwater and wetlands protection, subsurface conditions and air quality protection and enhancement. Environmental laws may result in delays, may cause us to incur substantial compliance and other costs and may prohibit or severely restrict homebuilding activity in environmentally sensitive regions or areas.

Over the years, several cities and counties in which we have developments have submitted to voters "slow growth" initiatives and other ballot measures that could impact the affordability and availability of land suitable for residential development within those localities. Although many of these initiatives have been defeated, if similar initiatives were approved, residential construction by us and others within certain cities or counties could be seriously impacted.

In order to make it possible for some of our homebuyers to obtain FHA-insured or VA-guaranteed mortgages, we must construct the homes they buy in compliance with regulations promulgated by those agencies. Various states have statutory disclosure requirements relating to the marketing and sale of new homes. These disclosure requirements vary widely from state-to-state. In some states, we are required to be registered as a licensed contractor and comply with applicable rules and regulations. In various states, our new home consultants are required to be registered as licensed real estate agents and to adhere to the laws governing the practices of real estate agents.

Our mortgage and title subsidiaries must comply with applicable real estate, lending and insurance laws and regulations. The subsidiaries are licensed in the states in which they do business and must comply with laws and regulations in those states. These laws and regulations include provisions regarding capitalization, operating procedures, investments, lending and privacy disclosures, forms of policies and premiums. The Dodd-Frank Wall Street Reform and Consumer Protection Act contains a number of requirements relating to mortgage lending and securitizations. These include, among others, minimum standards for lender practices, limitations on certain fees and a requirement that the



originator of loans that are securitized retain a portion of the risk, either directly or by holding interests in the securitizations.

Several federal, state and local laws, rules, regulations and ordinances, including, but not limited to, the Federal Fair Debt Collection Practices Act ("FDCPA") and the Federal Trade Commission Act and comparable state statutes, regulate consumer debt collection activity. Although, for a variety of reasons, we may not be specifically subject to the FDCPA or to some state statutes that govern debt collectors, it is our policy to comply with applicable laws in our collection activities. To the extent that some or all of these laws apply to our collection activities, our failure to comply with such laws could have a material adverse effect on us. We are also subject to regulations promulgated by the Federal Consumer Financial Protection Bureau regarding residential mortgage loans.

## **Environment**

We are focused on creating environmentally sustainable products, and our purchasing power enables us to include green features in our homes. Each new home we build is healthier and more energy efficient, and has less impact on the environment, than prior generations of homes as a result of features like:

- Low-VOC paint that reduces pollution;
- WaterSense® faucets that reduce water flow without sacrificing performance;
- Low-E windows that reduce infrared and ultraviolet light coming into the home; and
- Energy Star® appliances that reduce energy consumption.

In addition, our home design and engineering work optimizes efficiency of building materials and reduces construction waste.

We also believe in the value of clean energy from solar power, which is why we formed our own captive solar power company in 2013. In 2021, we sold our SunStreet solar operations to Sunnova Energy International, a leading national residential solar company, in exchange for stock in the company. We believe Sunnova will be better able than us at maximizing the potential of the SunStreet solar operations. We are also partnering with Sunnova for it to be our exclusive solar and battery storage provider, and we are working with Sunnova on the development of community solar microgrids.

## **Human Capital**

Our associates are our most valuable asset, and we are committed to supporting each associate's (i.e., employee's) unique career journey. We believe having an inclusive work environment, where everyone has a sense of belonging, not only drives engagement but fosters innovation, which is critical to driving growth. Our "Everyone's Included" mantra anchors our unique culture. Our success starts and ends with having the best talent, and, as a result, we are focused on attracting, developing, engaging and retaining our associates. We understand the importance of balance, and offer associates a competitive and comprehensive benefits package, including paid parental leave and resources for whole-self well-being (physical, social, and financial).

We are committed to the health and safety of our associates and trade partners. During fiscal 2020 and continuing through fiscal 2021, as a result of the COVID-19 pandemic, we implemented additional safety protocols to protect our associates, trade partners and homebuyers, including protocols regarding social distancing, daily health checks and working remotely. Our experienced teams adapted quickly to the changes and have managed our business successfully during this challenging time. We are also committed to worker safety and regulatory compliance. Our worker safety metrics are measured and reviewed by our Board of Directors so we can ensure that we are successfully managing and improving our safety program.

Although we subcontract the land development and construction aspects of our homebuilding activities, we are highly dependent on our skilled employees for critical aspects of what we do. That includes senior executives who are responsible for our operational strategies and for approving significant land acquisitions and other major investments we make. It also includes the people who head our homebuilding divisions and non-homebuilding segments. And it includes the many people who are involved in design, construction oversight, marketing and other aspects of our homebuilding business and in carrying out our other activities.

At November 30, 2021, we employed 10,753 individuals of whom 8,323 were involved in the Homebuilding operations, 1,688 were involved in the Financial Services operations and 742 were involved in the Multifamily operations, compared to November 30, 2020, when we employed 9,495 individuals of whom 7,309 were involved in the Homebuilding operations, 1,545 were involved in the Financial Services operations and 641 were involved in the Multifamily operations. We do not have collective bargaining agreements relating to any of our associates. However, we subcontract many phases of our homebuilding operations and some of the subcontractors we use have employees who are represented by labor unions.

We have policies that prohibit us from discriminating in employment opportunities on the basis of race or gender, and we take active steps to afford employment opportunities to under-represented ethnic groups.

## NYSE Certification

On April 8, 2021, we submitted our Annual CEO Certification to the New York Stock Exchange ("NYSE") in accordance with NYSE's listing standards. The certification was not qualified in any respect.

## Available Information

This Report on Form 10-K and all other reports and amendments we file with or furnish to the SEC are publicly available free of charge on the investor relations section of the Lennar website as soon as reasonably practicable after we file such materials with, or furnish them to, the SEC. Our website is [www.lennar.com](http://www.lennar.com). We caution you that the information on our website is not part of this or any other report we file with, or furnish to, the SEC.

## Special Note Regarding Forward-Looking Statements

This annual report on Form 10-K contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements concern expectations, beliefs, projections, plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. These forward-looking statements typically include the words "anticipate," "believe," "consider," "estimate," "expect," "forecast," "intend," "objective," "plan," "predict," "projection," "seek," "strategy," "target," "will" or other words of similar meaning. Some of them are opinions formed based upon general observations, anecdotal evidence and industry experience, but that are not supported by specific investigation or analysis.

These forward-looking statements reflect our current views about future events and are subject to risks, uncertainties and assumptions. We wish to caution readers that certain important factors may have affected and could in the future affect our actual results and could cause actual results to differ significantly from what is anticipated by our forward-looking statements. The most important factors that could cause actual results to differ materially from those anticipated by our forward-looking statements include, but are not limited to: the potential negative impact to our business of the ongoing coronavirus ("COVID-19") pandemic, the duration, impact and severity of which is highly uncertain; continuation of supply shortages and increased costs related to construction materials and labor; cost increases related to real estate taxes and insurance; reduced availability of mortgage financing, increased interest rates and increased competition in the mortgage industry; reductions in the market value of our investments in public companies; an extended slowdown in the real estate markets across the nation, including a slowdown in either the market for single family homes or the multifamily rental market; our inability to successfully execute our strategies, including our land lighter strategy and our strategy to monetize non-core assets; changes in general economic and financial conditions that reduce demand for our products and services, lower our profit margins or reduce our access to credit; our inability to acquire land at anticipated prices; the possibility that we will incur nonrecurring costs that affect earnings in one or more reporting periods; decreased demand for our homes or Multifamily rental properties; the possibility that the benefit from our increasing use of technology will not justify its cost; increased competition for home sales from other sellers of new and resale homes; our inability to pay down debt; government actions or other factors that might force us to terminate our program of repurchasing our stock; a decline in the value of our land inventories and resulting write-downs of the carrying value of our real estate assets; the failure of the participants in various joint ventures to honor their commitments; difficulty obtaining land-use entitlements or construction financing; natural disasters and other unforeseen events for which our insurance does not provide adequate coverage; new laws or regulatory changes that adversely affect the profitability of our businesses; our inability to refinance our debt on terms that are as favorable as our current arrangements; and changes in accounting conventions that adversely affect our reported earnings.

Please see "Item 1A-Risk Factors" of this Annual Report for a further discussion of these and other risks and uncertainties which could affect our future results. We undertake no obligation to revise any forward-looking statements to reflect events or circumstances after the date of those statements or to reflect the occurrence of anticipated or unanticipated events, except to the extent we are legally required to disclose certain matters in SEC filings or otherwise.

## Item 1A. Risk Factors.

The following are what we believe to be the principal risks that could materially affect us and our businesses.

### Market and Economic Risks

#### ***Demand for homes we build may be adversely affected by a variety of macroeconomic factors beyond our control.***

Demand for our homes is dependent on a variety of macroeconomic factors, such as employment levels, interest rates, changes in stock market valuations, consumer confidence, housing demand, availability of financing for home buyers, availability and prices of new homes compared to existing inventory, and demographic trends. These factors, in particular consumer confidence, can be significantly adversely affected by a variety of factors beyond our control.

#### ***Negative publicity could negatively impact our reputation, which could cause our revenues or results of operations to decline.***

Our business success is dependent upon the reputation of the Lennar brand and its association with quality and integrity. If we are unable to maintain the position of the Lennar brand, our business may be adversely affected, which

could result in lower sales and earnings. Unfavorable media or investor and analyst reports related to our industry, company, brand, marketing, personnel, operations, business performance, or prospects may affect our stock price and the performance of our business, regardless of its accuracy or inaccuracy. Furthermore, the speed at which negative publicity is disseminated has increased dramatically through the use of electronic communication, including social media outlets, websites and other digital platforms. Our success in maintaining and enhancing our brand depends on our ability to adapt to this rapidly changing media environment. Adverse publicity or negative commentary from media outlets could damage our reputation and reduce the demand for our homes, which would adversely affect our business.

***An announced spin off of some of our businesses may not achieve its goals.***

We have announced our intention to transfer some of our non-core businesses into a newly formed company and to distribute at least most of the stock of that company to our stockholders. Our hope is that doing that will result in the combined market value of our stock and the stock of the new company exceeding what the market value of our stock would be if we continued to conduct the businesses that we will transfer to the new company. However, there is no assurance that that will occur. Among other things, making the new company a self-standing entity will lose some synergies the businesses it will own currently benefit from. Therefore, it is possible that after the separation, the combined market value of our stock and the stock of the new company will be less, not more, than what the market value of our stock would be if we did not move some of our non-core businesses into a new company.

***Our business strategies for our homebuilding and mortgage finance businesses may not increase our value.***

We cannot assure you that our strategies for our core homebuilding and mortgage finance businesses, and any related initiatives or actions, will be successful. Principal among our current strategies is continuing to reduce our inventory of land we own (i.e., to become a land lighter company). We cannot provide any assurance that this strategy, or other strategies we will follow, will increase our value. It is possible that the land lighter or other strategies will reduce, rather than increase, the value and profitability of our core businesses.

***A downturn in the homebuilding market could adversely affect our operations.***

We saw the homebuilding industry stall from mid-March through April of 2020 as a result of the COVID-19 pandemic. However, after that, demand for new homes grew steadily through the remainder of 2020 and throughout 2021. While the homebuilding industry only paused for a relatively brief period in 2020, a prior economic downturn in 2007-2010 severely affected for more than two years both the number of homes we could sell and the prices for which we could sell them. That required us to write down the carrying value of our land inventory and write off costs of land purchase options. It is possible that another downturn resulting from a health pandemic or other factors would result in a decline in demand for new homes for a significant period which would negatively impact our business, results of operations and financial condition.

***Supply shortages and continuing cost increases could adversely affect our operations.***

During fiscal 2021, we experienced a significantly stressed supply of both labor and materials, and we expect this to continue well into fiscal 2022. The time it takes to build a home has increased as a result of supply issues, which has led to delayed home deliveries. In addition, the costs of construction materials and other components of homes, lumber in particular, and the costs of labor have been rising. We have been actively managing our sales pace so we do not sell homes until construction is ready to start, in order to avoid the possibility of costs increasing after we have committed to the prices at which we will sell homes. While we will continue to focus on cost controls, we may not be able to maintain our current level of direct construction costs as a percentage of average sales price. We continue to operate in a labor constrained market and we cannot predict future inflationary pressures or increases in tariffs on imported building materials. Any inability to pass on future increased costs to homebuyers would put downward pressure on our operating margins in 2022 and subsequent years.

***An increase in mortgage interest rates could reduce potential buyers' ability or desire to obtain financing with which to buy homes.***

Mortgage rates are very low as compared to most historical periods. However, they could increase in the future, particularly if the Federal Reserve Board raises its benchmark rate. When interest rates increase, the cost of owning a new home increases, which usually reduces the number of potential buyers who can afford, or are willing, to purchase homes we build.

***A decline in prices of new homes could require us to write down the carrying value of land we own and to write off option costs.***

We are constantly purchasing land, or entering into arrangements to purchase land, for use in our homebuilding operations. The value of land suitable for residential development fluctuates depending on local and national market conditions and other factors that affect demand for new homes. When demand for homes fell during the 2007-2010 recession, we were required to take significant write-downs of the carrying value of our land inventory and we elected not to exercise many options to purchase land, which required us to forfeit deposits and write-off pre-acquisition costs. Although we have reduced our exposure to costs of that type, a certain amount of exposure is inherent in our

homebuilding business. If market conditions were to deteriorate significantly in the future, we could again be required to make significant write-downs of the carrying value of our land inventory and costs relating to land purchase options.

***Our results of operations and financial condition may be adversely affected by public health issues, including the COVID-19 pandemic, and resulting governmental actions.***

The United States has experienced, and may experience in the future, outbreaks of contagious diseases that affect public health and public perception of health risk. The COVID-19 pandemic caused the shutdown of large portions of our national economy. With the exception of a period in March and April of 2020, the COVID-19 pandemic and its effects on the economy has not adversely affected our home sales. However, this may not continue to be the case. The extent to which COVID-19 impacts our results will depend on future developments, which cannot be predicted, including new information which may emerge concerning the continuing severity of COVID-19, whether there are additional outbreaks of COVID-19 or other contagious diseases, and the actions taken to contain them or their impact. If COVID-19 continues to cause, or another contagious disease causes, significant negative impacts to economic conditions or consumer confidence, our results of operations, financial condition and cash flows could be materially adversely impacted.

### *Operational Risks*

***Homebuilding, mortgage lending and multifamily rentals are very competitive industries, and competitive conditions could adversely affect our business or financial results.***

Homebuilding. The homebuilding industry is highly competitive. Homebuilders compete not only for homebuyers, but also for desirable land, financing, raw materials, skilled management and labor resources. We compete in each of our markets with numerous national, regional and local homebuilders. We also compete with sellers of existing homes, including foreclosed homes, and with rental housing. These competitive conditions can reduce the number of homes we deliver, negatively impact our selling prices, reduce our profit margins, and cause impairments in the value of our inventory or other assets. Competition can also affect our ability to acquire suitable land, raw materials and skilled labor at acceptable prices or other terms.

Financial Services. Our Financial Services residential and commercial lending businesses compete with other residential and commercial mortgage lenders, including national, regional and local banks and other financial institutions. Mortgage lenders who have greater access to low cost funds, superior technologies or different lending criteria than we do may be able to offer more attractive financing to potential customers than we can.

Multifamily. Our multifamily rental business competes with other multifamily apartment developers and operators at locations across the U.S. where we have investments in multifamily rental properties. We also compete in securing partners, equity capital and debt financing, and we compete for tenants with the large supply of already existing or newly built rental apartments, as well as with sellers of homes. These competitive conditions could negatively impact the ability of the ventures in which we are participating to find renters for the apartments they are building or the prices for which those apartments can be rented.

***We may be subject to costs of warranty and liability claims in excess of the insurance coverage we can purchase.***

As a homebuilder, we are subject in the ordinary course of our business to warranty and construction defect claims. We are also subject to claims for injuries that occur in the course of construction activities. We record warranty and other reserves for the homes we sell based on historical experience in our markets and our judgment of the qualitative risks associated with the types of homes we build. We have, and many of our subcontractors have, general liability, property, workers' compensation and other business insurance. These insurance policies are intended to protect us against risk of loss from claims, subject to self-insured retentions, deductibles and coverage limits. However, it is possible that this insurance will not be adequate to address all warranty, construction defect and liability claims to which we are subject.

Additionally, the cost of insurance has increased significantly in recent years. Also, the coverage offered and the availability of general liability insurance for construction defects are currently limited and policies that can be obtained often include exclusions based upon past losses those insurers suffered as a result of use of defective products in homes we and many other homebuilders built. As a result, an increasing number of our subcontractors are unable to obtain insurance, and we have in many cases had to waive our customary insurance requirements, which increases our and our insurers' exposure to claims and increases the possibility that our insurance will not be adequate to protect us against all the costs we incur. This increase in cost and limitation in coverage has also increased our self-insured retentions and decreased our total coverage. It is possible in the future that insurance would not be available at commercially reasonable rates, which may cause us to reduce or eliminate general liability insurance.

***Excessive Health and safety incidents relating to our operations could be costly to us.***

Land development and construction are inherently dangerous. While safety is a priority on our land development and construction sites, we cannot always control the way work is performed by subcontractors, including whether they comply with laws and regulations designed to maximize the safety of construction workers. Any failure in



health and safety performance may result in penalties for non-compliance with relevant regulatory requirements, may result in our subcontractors having difficulty attracting the workers they need and may result in a negative impact to our reputation.

***Products supplied to us and work done by subcontractors can expose us to risks that could adversely affect our business.***

We rely on subcontractors to perform the actual construction of our homes, and in many cases, to select and obtain building materials. Despite our detailed specifications and quality control procedures, in some cases, subcontractors may use improper construction processes or defective materials. Defective products widely used by the homebuilding industry can result in the need to perform extensive repairs to large numbers of homes. The cost of complying with our warranty obligations may be significant if we are unable to recover the cost of repairs from subcontractors, materials suppliers and insurers.

We also can suffer damage to our reputation, and may be exposed to possible liability, if subcontractors fail to comply with applicable laws, including laws involving things that are not within our control. When we learn about possibly improper practices by subcontractors, we try to cause the subcontractors to discontinue them. However, we may not always be able to do that, and even when we can, it may not avoid claims against us relating to work the subcontractors already performed.

***A reduced number of home sales would extend the time it takes us to recover land purchase and property development costs.***

We incur many costs even before we begin to build homes in a community. Depending on the stage of development a land parcel is in when we acquire it, these may include costs of preparing land, finishing and entitling lots, installing roads, sewers, water systems and other utilities, and taxes and other costs related to ownership of the land on which we plan to build homes. If the rate at which we sell and deliver homes slows, or if we delay the opening of new home communities, we may incur additional pre-construction costs and it may take longer for us to recover our costs.

***Increased interest rates would increase the cost of the homes we build.***

Our business requires us to finance much of the cost of developing our residential communities. One of the ways we do this is with bank borrowings. At November 30, 2021, we had a \$2.5 billion revolving credit facility with a group of banks (the "Credit Facility") maturing in 2024. It has a \$300 million accordion feature, subject to additional commitments, thus the maximum borrowings could be \$2.8 billion. We also had warehouse borrowing facilities totaling \$2.3 billion to support our mortgage lending activities. The interest on borrowings under the Credit Facility is at rates based on prevailing short term rates from time to time. At November 30, 2021, we had no borrowings under the Credit Facility. However, if in the future we have a need for significant borrowings under the Credit Facility and interest rates increase, that would increase the cost of the homes we build, which either would make those homes more expensive for homebuyers, which is likely to reduce demand, or would lower our operating margins, or both.

***Increases in the rate of cancellations of home sale agreements could have an adverse effect on our business.***

Our backlog reflects agreements of sale with our homebuyers for homes that have not yet been delivered. We usually have received a deposit from our home buyer for each home reflected in our backlog, and generally we have the right to retain the deposit if the homebuyer does not complete the purchase. In some cases, however, a homebuyer may cancel the agreement of sale and receive a complete or partial refund of the deposit for reasons such as state and local laws, the homebuyer's inability to obtain mortgage financing, their inability to sell their current home or our inability to complete and deliver the home within the specified time. If there is a downturn in the housing market, or if mortgage financing becomes less available than it currently is, more homebuyers may cancel their agreements of sale with us, which would have an adverse effect on our business and results of operations.

***Our success to a substantial extent depends on our ability to acquire land that is suitable for residential homebuilding and meets our land investment criteria.***

There is strong competition among homebuilders for land that is suitable for residential development. The future availability of finished and partially finished developed lots and undeveloped land that meet our internal criteria depends on a number of factors outside our control, including land availability in general, competition with other homebuilders and land buyers for desirable property, inflation in land prices, zoning, allowable housing density, and other regulatory requirements. Should suitable lots or land become less available, the number of homes we could build and sell could be reduced, and the cost of land could be increased, perhaps substantially, which could adversely impact our results of operations.

***We could be hurt by refusals of owners of land to honor options or contracts to sell the land to us.***

We have made a strategic decision to increase the portion of our potential land inventory that we control through options or contracts and reduce the portion we own. This substantially reduces our investment in land. However, if landowners who are parties to the options or contracts were to refuse to honor them, we could lose access to land at the time we want to use it in our homebuilding activities.

***The loss of the services of members of our senior management or a significant number of our operating employees could negatively affect our business.***

Our success depends to a significant extent upon the performance and active participation of our senior management, many of whom have been with us for 20 or more years. If we were to lose members of our senior management, we might not be able to find appropriate replacements on a timely basis and our operations could be negatively affected. Also, the loss of a significant number of operating employees and our inability to hire qualified replacements could have a material adverse effect on our business.

***Natural disasters and severe weather conditions could delay deliveries and increase costs of new homes in affected areas, which could harm our sales and results of operations.***

Many of our homebuilding operations are conducted in areas that are subject to natural disasters, including hurricanes, earthquakes, droughts, floods, wildfires and severe weather. The occurrence of natural disasters or severe weather conditions can delay new home deliveries, increase costs by damaging inventories and lead to shortages of labor and materials in areas affected by the disasters, and can negatively impact the demand for new homes in affected areas. Our insurance may not cover business interruptions or losses resulting from these events and our results of operations could be adversely affected by these events.

***If our homebuyers are not able to obtain suitable financing, that would reduce demand for our homes and our home sales revenues.***

Most purchasers of our homes obtain mortgage loans to finance a substantial portion of the purchase price of the homes they purchase. While the majority of our homebuyers obtain their mortgage financing from our Financial Services segment, others obtain mortgage financing from banks and other independent lenders. Disruptions in the mortgage markets and increased government regulation could adversely affect the ability of potential homebuyers to obtain financing for home purchases, making it difficult for them to purchase our homes. Among other things, changes made by Fannie Mae, Freddie Mac, Ginnie Mae and FHA/VA to sponsored mortgage programs, as well as changes made in recent years by private mortgage insurance companies, have reduced the ability of a number of potential homebuyers to qualify for mortgages. Principal among these are higher income requirements, larger required down payments, increased reserves and higher required credit scores. In addition, there has been uncertainty regarding the future of Fannie Mae, Freddie Mac and Ginnie Mae, including proposals that they reduce or terminate their role as the principal sources of liquidity in the secondary market for mortgage loans. It is not clear how, if Fannie Mae, Freddie Mac and Ginnie Mae were to curtail their secondary market mortgage loan purchases, the liquidity they provide would be replaced. There is a substantial possibility that substituting an alternate source of liquidity would increase mortgage interest rates, which would increase the buyers' effective costs of paying for the homes we sell, and therefore could reduce demand for our homes and adversely affect our results of operations.

***Our Financial Services segment can be adversely affected by reduced demand for our homes.***

Approximately 97% of the residential mortgage loans made by our Financial Services segment in 2021 were made to buyers of homes we built. Therefore, a decrease in the demand for our homes would adversely affect the revenues of this aspect of our business.

***If our ability to sell mortgages into the secondary market is impaired, that could significantly reduce our ability to sell homes unless we are willing to become a long-term investor in loans we originate.***

Substantially all of the residential mortgage loans we originate are sold within a short period in the secondary mortgage market on a servicing released, non-recourse basis. If we became unable to sell residential mortgage loans into the secondary mortgage market or directly to Fannie Mae, Freddie Mac and Ginnie Mae, we would have to either curtail our origination of residential mortgage loans, which among other things, could significantly reduce our ability to sell homes, or commit our own funds to long term investments in mortgage loans, which, in addition to requiring us to deploy substantial amounts of our own funds, could delay the time when we recognize revenues from home sales on our statements of operations.

***We may be liable for certain limited representations and warranties we make in connection with the sale of loans.***

While substantially all of the residential mortgage loans we originate are sold within a short period in the secondary mortgage market on a servicing released, non-recourse basis, we remain responsible for certain industry standard limited representations and warranties we make in connection with such sales. Mortgage investors sometimes seek to have us buy back mortgage loans or compensate them for losses incurred on mortgage loans that we have sold

based on claims that we breached our limited representations and warranties. In addition, when LMF Commercial sells loans to securitization trusts or other purchasers, it gives limited industry standard representations and warranties about the loans, which, if incorrect, may require it to repurchase the loans, replace them with substitute loans or indemnify persons for losses or expenses incurred as a result of breaches of representations and warranties. If we have significant liabilities with respect to such claims, it could have an adverse effect on our results of operations, and possibly our financial condition.

### *Financing Risks*

#### ***Failure to comply with the covenants and conditions imposed by our borrowing facilities could restrict future borrowing or cause our debt to become immediately due and payable.***

The agreement governing our Credit Facility (the "Credit Agreement") makes it a default if we fail to pay principal or interest when it is due (subject in some instances to grace periods) or to comply with various covenants, including covenants regarding financial ratios. In addition, our Financial Services residential mortgage companies have warehouse facilities to finance their mortgage lending activities and our LMF Commercial lending group has warehouse facilities to finance its mortgage origination activities. If we default under the Credit Agreement or our warehouse facilities, the lenders will have the right to terminate their commitments to lend and to require immediate repayment of all outstanding borrowings. This could reduce our available funds at a time when we are having difficulty generating all the funds we need from our operations, in capital markets or otherwise, and restrict our ability to obtain financing in the future. In addition, if we default under the Credit Agreement or our warehouse facilities, it could cause the amounts outstanding under our senior notes to become immediately due and payable, which would seriously adversely impact our consolidated financial condition.

#### ***We have a substantial level of indebtedness, which may have an adverse effect on our business or limit our ability to take advantage of business, strategic or financing opportunities.***

As of November 30, 2021, we had outstanding senior notes which we had sold into the capital markets over a number of years totaling \$4.2 billion. The indentures governing our senior notes do not restrict our incurrence of future secured or unsecured debt, and the agreement governing our Credit Facility allows us to incur a substantial amount of future unsecured debt. We reduced our outstanding senior notes during fiscal 2021 by \$1.2 billion, but we still have a significant amount outstanding. Sales of senior debt into the capital markets has, until recently, been a significant source of funding for our operations and acquisitions. Our use of capital markets debt to help support our operations exposes us to a number of risks, including:

- we may be more vulnerable to general adverse economic and homebuilding industry conditions;
- we may have to pay higher interest rates upon refinancing indebtedness if interest rates rise, thereby reducing our earnings and cash flows;
- we may find it difficult, or may be unable, to obtain additional financing to fund future working capital, capital expenditures and other general corporate requirements that would be in our best long-term interests;
- we may be required to dedicate a substantial portion of our cash flow from operations to the payment of principal and interest on our debt, reducing the cash flow available to fund operations and investments and reducing the amount we can return to our stockholders;
- we may have reduced flexibility in planning for, or reacting to, changes in our businesses or the industries in which they are conducted;
- we may have a competitive disadvantage relative to other companies in our industry that are less leveraged; and
- we may be required to sell debt or equity securities or sell some of our core assets, possibly on unfavorable terms, in order to meet payment obligations.

#### ***Our access to capital and our ability to obtain additional financing could be affected by any downgrade of our credit ratings.***

Our corporate credit rating and ratings of our senior notes affect, among other things, our ability to access new capital, especially debt, and the costs of that new capital. For a number of years, a substantial portion of our access to capital has been through the issuance of senior notes, of which we have approximately \$4.2 billion outstanding, net of debt issuance costs, as of November 30, 2021. Among other things, we have often relied on proceeds of debt issuances to pay the principal of existing senior notes when they mature. Negative changes in the ratings of our senior notes could make it difficult for us to sell senior notes in the future and could result in more stringent covenants and higher interest rates with regard to new senior notes we issue.



Our Financial Services segment, including LMF Commercial, has warehouse facilities that mature in fiscal year 2022, and if we could not renew or replace these facilities, we probably would have to reduce our mortgage lending and origination activities.

During fiscal year 2022, we will have to replace or renew a total of \$2.9 billion of warehouse lines used by Financial Services, including LMF Commercial, as they mature. We expect these facilities to be renewed or replaced with other facilities when they mature. If we were unable to renew or replace these facilities on favorable terms or at all when they mature, that could seriously impede the activities of our Financial Services segment, which would have a material adverse impact on our financial results.

***An inability to obtain performance bonds or post letters of credit could adversely affect our operations.***

We often are required to provide surety bonds to secure our performance of obligations under construction contracts, development agreements and other arrangements. At November 30, 2021, we had outstanding surety bonds of \$3.6 billion including performance surety bonds related to site improvements at various projects (including certain projects of our joint ventures) and financial surety bonds. Although significant development and construction activities have been completed related to these site improvements, these bonds are generally not released until all development and construction activities to which they relate are completed. Our ability to obtain surety bonds primarily depends upon our credit rating, financial condition, past performance and similar factors, the capacity of the surety market and the underwriting practices of surety bond issuers. Our ability to obtain surety bonds also can be impacted by the willingness of insurance companies to issue performance bonds for construction and development activities. If we were unable to obtain surety bonds when required, our operations could be adversely affected.

***We conduct some of our operations through joint ventures with independent third parties and we can be adversely impacted by our joint venture partners' failures to fulfill their obligations or decisions to act contrary to our wishes.***

In our Homebuilding and Multifamily segments, we participate in joint ventures in order to help us acquire attractive land positions, to manage our risk profile and to leverage our capital base. In certain circumstances, joint venture participants, including us, are required to provide guarantees of obligations relating to the joint ventures, such as completion and environmental guarantees. If a joint venture partner does not perform its obligations, we may be required to bear more than our proportional share of the cost of fulfilling the joint venture's obligations. For example, in connection with our Multifamily business, and its joint ventures, we and the other venture participants have guaranteed obligations to complete construction of multifamily residential buildings at agreed upon costs, which could make us and the other venture participants responsible for cost over-runs. Although all the participants in a venture are normally responsible for sharing the costs of fulfilling obligations of that type, if some of the venture participants are unable or unwilling to meet their share of the obligations, we may be held responsible for some or all of the defaulted payments. In addition, because we do not have a controlling interest in most of the joint ventures in which we participate, we may not be able to cause joint ventures to sell assets, return invested capital or take other actions when such actions might be in our best interest.

Several of the joint ventures in which we participate will in the relatively near future be required to repay, refinance, renegotiate or extend their borrowings. If any of those joint ventures are unable to do this, we could be required to provide at least a portion of the funds the joint ventures need to be able to repay the borrowings and to finance the activities for which they were incurred, which could adversely impact our financial position.

### ***Regulatory Risks***

***Changes in U.S. trade policies and retaliatory responses from other countries may substantially increase the costs or limit supplies of building materials and products used in our homes.***

During the past several years, the U.S. government has imposed new, or increased existing, tariffs on an array of imported materials and products that are used in the homes we build, including lumber, steel, aluminum, solar panels and washing machines, which increases the costs of those items. The tariffs that have been imposed or increased have impacted our construction costs and caused disruptions in our supply chains, and new or increased tariffs could result in further cost increases. These cost increases will either require us to increase prices or negatively impact our profit margins. New or increased tariffs could also negatively affect U.S. national or regional economies, which could affect the demand for the homes we build.

***We may be adversely impacted by legal and regulatory changes.***

We are subject with regard to almost all of our activities to a variety of federal, state and local laws and regulations. Laws and regulations, and policies under or interpretations of existing laws and regulations, change frequently. Our businesses could be adversely affected by changes in laws, regulations, policies or interpretations or by our inability to comply with them without making significant changes in our businesses.

***Governmental regulations regarding land use and environmental matters could increase the cost and limit the availability of our development and homebuilding projects and adversely affect our business or financial results.***

We are subject to extensive and complex laws and regulations that affect land development, homebuilding and apartment development processes, including laws and regulations related to zoning, permitted land uses, levels of density, building design, elevation of properties, water and waste disposal and use of open spaces. These regulations often provide broad discretion to the administering governmental authorities as to the conditions that must be met prior to development or construction being approved, if they are approved at all. We are also subject to determinations by governmental authorities as to the adequacy of water or sewage facilities, roads and other local services with regard to particular residential communities. New housing developments may also be subject to various assessments for schools, parks, streets and other public improvements. In addition, in many markets government authorities have implemented no growth or growth control initiatives. Any of these can limit, delay, or increase the costs of land development or home construction. Government restrictions, standards, or regulations intended to reduce greenhouse gas emissions or potential climate change impacts are likely to result in restrictions on land development in certain areas and may increase energy, transportation, or raw material costs, which could reduce our profit margins and adversely affect our results of operations. This is a particular concern in the western United States, where some of the most extensive and stringent environmental laws and residential building construction standards in the country have been enacted, and where we have substantial homebuilding and multifamily operations.

We are also subject to a variety of local, state and federal laws and regulations concerning protection of the environment. In some of the markets where we operate, we are required by law to pay environmental impact fees, use energy-saving construction materials and give commitments to municipalities to provide infrastructure such as roads and sewage systems. We generally are required to obtain permits, entitlements and approvals from local authorities to commence and carry out residential development or home construction. These permits, entitlements and approvals sometimes are opposed or challenged by local governments, environmental advocacy groups, neighboring property owners or other possibly interested parties, adding delays, costs and risks of non-approval to the process. Violations of environmental laws and regulations can result in injunctions, civil penalties, remediation expenses, and other costs. In addition, some environmental laws impose strict liability, which means that we may be held liable for unlawful environmental conditions on property we own which we did not create.

We are also subject to laws and regulations related to workers' health and safety, and there are efforts to subject homebuilders like us to other labor related laws or rules, some of which may make us responsible for things done by our subcontractors over which we have little or no control.

In addition, our residential mortgage subsidiary is subject to various state and federal statutes, rules and regulations, including those that relate to lending operations and other areas of mortgage origination and loan servicing. The impact of those statutes, rules and regulations can increase our homebuyers' costs of financing, and our cost of doing business, as well as restricting our homebuyers' access to some types of loans.

Our obligation to comply with the laws and regulations under which we operate, and our need to ensure that our associates, subcontractors and other agents comply with these laws and regulations, could result in delays in construction and land development, cause us to incur substantial costs and prohibit or restrict land development and homebuilding activity in certain areas in which we operate. Budget reductions by state and local governmental agencies may increase the time it takes to obtain required approvals and therefore may aggravate the delays we encounter. Shutdowns of government offices in response to the COVID-19 pandemic have further delayed the time it is taking to obtain required approvals. Government agencies also routinely initiate audits, reviews or investigations of our business practices to ensure compliance with applicable laws and regulations, which can cause us to incur costs or create other disruptions in our businesses that can be significant.

***We can be injured by improper acts of persons over whom we do not have control.***

Although we expect all of our associates (i.e., employees), officers and directors to comply at all times with all applicable laws, rules and regulations, there may be instances in which subcontractors or others through whom we do business engage in practices that do not comply with applicable laws, regulations or governmental guidelines. When we learn of practices that do not comply with applicable laws or regulations, including practices relating to homes, buildings or multifamily rental properties we build or finance, we move actively to stop the non-complying practices as soon as possible and we have taken disciplinary action with regard to associates of ours who were aware of non-complying practices and did not take steps to address them, including in some instances terminating their employment. However, regardless of the steps we take after we learn of practices that do not comply with applicable laws or regulations, we can in some instances be subject to fines or other governmental penalties, and our reputation can be injured, due to the practices having taken place.

***We could be held responsible for obligations of, and labor law violations by, our subcontractors and other contract parties.***

The homes we sell are built by employees of subcontractors and other contract parties. We do not have the ability to control what these contract parties pay their employees or the work rules they impose on their employees. However, various governmental agencies have sought, and in the future may seek, to hold contract parties like us responsible for violations of wage and hour laws, workers' compensation and other work-related laws by firms whose employees are performing contracted for services. While the future of joint employer liability remains uncertain, if we were deemed to be a joint employer of our subcontractors' employees, we could become responsible for collective bargaining obligations of, and labor law violations by, our subcontractors. Governmental rulings that make us responsible for labor practices by our subcontractors could create substantial exposures for us in situations that are not within our control.

### ***Other Risks***

***We have substantial investments in real estate related businesses in which we are a minority investor.***

We have investments in funds and other investment vehicles managed by Rialto Capital Management, a company we sold in November 2018, investments in a number of companies that are applying technology to various aspects of building and marketing homes and real estate related aspects of the financial services industry, and investments in FivePoint Holdings, a publicly traded company that has ownership interests in, and is managing the development of, three large multi-use master planned communities in California. As a minority investor, we have limited influence over decisions made with regard to these funds and businesses. However, we could suffer significant losses of our investments as a result of decisions that are made by the funds and businesses.

***Our results of operations could be adversely affected if legal claims against us are not resolved in our favor.***

In the ordinary course of our business, we are subject to legal claims by homebuyers, borrowers against whom we have instituted foreclosure proceedings, persons with whom we have land purchase contracts and a variety of other claimants. We establish reserves against legal claims and we believe that, in general, the outcome of legal claims will not have a material adverse effect on our business or financial condition. However, if the amounts we are required to pay as a result of claims against us substantially exceed the sums anticipated by our reserves, the need to pay those amounts could have an adverse effect on our results of operations for the periods when we are required to make the payments.

***Information technology failures and data security breaches could harm our business.***

We rely extensively on information technology ("IT") systems, including Internet sites, data hosting facilities and other hardware and software platforms, some of which are hosted by third parties, to assist in conducting our businesses. Our IT systems, like those of most companies, may be vulnerable to a variety of disruptions, including, but not limited to, those caused by natural disasters, telecommunications failures, hackers, and other security issues. Moreover, our computer systems, like those of most companies, are subject to the possibility of computer viruses or other malicious codes, and to cyber or phishing-attacks. We have installed and continually upgrade an array of protections against cyber intrusions. The risk of cyber intrusion is one of the areas of risk as to which there are regular periodic presentations to our Board. However, cyber intrusion efforts are becoming increasingly sophisticated, and it is possible that the controls we have installed could at some time be breached in a material respect. Further, there has been a surge in widespread cyber-attacks during the COVID-19 pandemic. The increase in the frequency and scope of cyber-attacks during the pandemic exacerbates data security risks. Our increased use of remote work environments and virtual platforms in response to COVID-19 may also increase our risk of cyber-attack or data security breaches. While, to date, we have not had a significant cybersecurity breach or attack that had a material impact on our business or results of operations, if we were to be subject to a material successful cyber intrusion, that could result in remediation or service restoration costs, increased cyber protection costs, lost revenues or loss of customers, litigation or regulatory actions by governmental authorities, increased insurance premiums, reputational damage and damage to our competitiveness, our stock price and our long-term stockholder value.

***Failure to maintain the security of personally identifiable information could adversely affect us.***

In connection with our business we collect and retain personally identifiable information (e.g., information regarding our customers, suppliers and employees), and there is an expectation that we will adequately protect that information. The U.S. regulatory environment surrounding information security and privacy is increasingly demanding. A significant theft, loss or fraudulent use of the personally identifiable information we maintain, or of our data, by cyber-criminals or otherwise could adversely impact our reputation and could result in significant costs, fines and litigation.

***International activities subject us to risks inherent in international operations.***

While there has been a pause as a result of the coronavirus pandemic, we historically have sold significant numbers of homes in communities in the United States to people who are not residents of the United States, and some large investors in our multifamily development and single-family rental ventures are located outside the United States.

Dealings with people or institutions located outside the United States create risks related to currencies and to political affairs in various countries. In some instances, the government may review the possible effects of investments by non-U.S. entities on U.S. national security. We must also be careful to comply with U.S. anti-corruption laws. Also, we have to be aware of tax issues involved in doing business outside the United States or with people who are not residents of the United States, both under U.S. tax laws and under the tax laws of the countries in which we do business.

***We experience variability in our operating results on a quarterly basis.***

Our homebuilding business is seasonal in nature and generally reflects higher levels of new home order activity in our second fiscal quarter and increased deliveries in the second half of our fiscal year. However, a variety of factors, such as the shutdown of large portions of our national economy in the second quarter of 2020 as a result of the COVID-19 pandemic, can change seasonal patterns. Our quarterly results of operations may continue to fluctuate in the future as a result of a variety of factors, including, among others, seasonal home buying patterns, the timing of home closings and land sales and weather-related problems.

***We could suffer significant losses if there are reductions in the market value of our investments in publicly traded companies.***

We have made investments in companies that are engaged in applying technology to improve the homebuilding industry and real estate related aspects of the financial services industry. Our investments in Opendoor Technologies, Inc. ("Opendoor"), Sunnova, Hippo Holdings, Inc. ("Hippo"), SmartRent, Inc. ("SmartRent") and Blend Labs, Inc. ("Blend") are carried on our books at their fair values, which will change depending on the value of the Company's share holdings on the last day of each quarter. As a result, the Company's net earnings could be significantly affected by market gains or losses on the Company's investments.

***Changes in global or regional environmental conditions and governmental actions in response to such changes may adversely affect us by increasing the costs of or restricting our planned or future growth activities.***

There is growing concern from many members of the scientific community and the general public that an increase in global average temperatures due to emissions of greenhouse gases and other human activities have caused, or will cause, significant changes in weather patterns and increase the frequency and severity of natural disasters. Government mandates, standards or regulations intended to reduce greenhouse gas emissions or projected climate change impacts have resulted, and are likely to continue to result, in restrictions on land development in certain areas and increased energy, transportation and raw material costs. We have tried to reduce the effect of the homes we build on the climate by installing solar power systems and other energy saving devices in many of those homes. Nonetheless, governmental requirements directed at reducing effects on climate could cause us to incur expenses that we cannot recover or that will require us to increase the price of homes we sell to the point that it affects demand for those homes.

***Risks Related to Ownership of our Stock***

***We have a stockholder who can exercise significant influence over matters that are brought to a vote of our stockholders.***

Stuart Miller, our Executive Chairman, through family and personal holdings of Class B, and to a lesser extent Class A, common stock, has the power to cast approximately 35% of the votes that can be cast by the holders of all our outstanding Class A and Class B common stock combined. This gives Mr. Miller substantial influence regarding the election of our directors and the approval of most other matters that are presented to our stockholders. Mr. Miller's voting power might discourage someone from making a significant equity investment in us, even if we needed the investment to meet our obligations or to operate our business. Also, because of his voting power, Mr. Miller may be able to cause our stockholders to approve actions that are contrary to many of our other stockholders' desires.

***The trading price of our Class B common stock has been substantially lower than that of our Class A common stock.***

The only significant difference between our Class A common stock and our Class B common stock is that the Class B common stock entitles the holders to ten votes per share, while the Class A common stock entitles holders to only one vote per share. However, for many years, the trading price of the Class B common stock on the NYSE has been substantially lower than the NYSE trading price of our Class A common stock. We believe this is because only a relatively small number of shares of Class B common stock are available for trading, which reduces the liquidity of the market for our Class B common stock to a point where many large investors are reluctant to invest in it. The limited liquidity could make it difficult for a holder of even a relatively small number of shares of our Class B common stock to dispose of the stock without materially reducing the trading price of the Class B common stock.

***General Risk Factors***

The risk factors described above are those that we think may be material with regard to an investment in us that are not applicable generally to all business enterprises. However, we are subject to the many risks that affect all or most business enterprises in the United States or internationally, and our business or financial condition could be materially affected by those risks.



## Item 1B. Unresolved Staff Comments.

Not applicable.

## Information about our Executive Officers

The following individuals are our executive officers as of January 28, 2022:

<u>Name</u>	<u>Position</u>	<u>Age</u>
Stuart Miller	Executive Chairman	64
Rick Beckwitt	Co-Chief Executive Officer and Co-President	62
Jonathan M. Jaffe	Co-Chief Executive Officer and Co-President	62
Diane J. Bessette	Vice President, Chief Financial Officer and Treasurer	61
Mark Sustana	Vice President, General Counsel and Secretary	60
David M. Collins	Vice President and Controller	52
Jeff J. McCall	Executive Vice President	50

Mr. Miller has served as our Executive Chairman since April 2018. Before that time, Mr. Miller served as our Chief Executive Officer from 1997 to April 2018 and our President from 1997 to April 2011. Before 1997, Mr. Miller held various executive positions with us. Mr. Miller also serves as non-employee Executive Chairman on the Board of Directors of Five Point Holdings, LLC and a member of the Board of Directors of Doma Holdings, Inc.

Mr. Beckwitt is one of our Directors, and has served as our Co-Chief Executive Officer and Co-President since November 2020. Before that time, Mr. Beckwitt served as our Chief Executive Officer from April 2018 to November 2020, President from April 2011 to April 2018, and our Executive Vice President from March 2006 to 2011. Mr. Beckwitt also serves on the Board of Directors of Eagle Materials Inc.

Mr. Jaffe is one of our Directors, and has served as our Co-Chief Executive Officer and Co-President since November 2020. Before that time, Mr. Jaffe served as our President from April 2018 to November 2020 and our Chief Operating Officer from December 2004 to January 2019. Mr. Jaffe served as Vice President from 1994 to April 2018 and prior to then, Mr. Jaffe served as a Regional President in our Homebuilding operations. Mr. Jaffe also serves on the Board of Directors of Opendoor Technologies, Inc.

Ms. Bessette has served as our Chief Financial Officer since April 2018, our Treasurer since February 2008, and as a Vice President since 2000. Ms. Bessette initially joined us in 1995 and served as our Controller from 1997 to 2008.

Mr. Sustana has served as Vice President since April 2018, and as our Secretary and General Counsel since 2005.

Mr. Collins joined us in 1998 and has served as Vice President since January 2021, and as our Controller since February 2008.

Mr. McCall has served as our Executive Vice President since January 2020. Before that, Mr. McCall served as our Senior Vice President from February 2018 to January 2020. From June 2011 to February 2018, Mr. McCall served as Executive Vice President and Chief Financial Officer of CalAtlantic Group, Inc., or a predecessor.

## Item 2. Properties.

We lease and maintain our executive offices in an office complex in Miami, Florida. Our homebuilding, financial services and multifamily offices are located in the markets where we conduct business, primarily in leased space. We believe that our existing facilities are adequate for our current and planned levels of operation.

Because of the nature of our homebuilding operations, we hold significant amounts of property as inventory in connection with our homebuilding business. We discuss these properties in the discussion of our homebuilding operations in Items 1 and 7 of this Report.

## Item 3. Legal Proceedings.

We are party to various claims and lawsuits which arise in the ordinary course of business, but we do not consider the volume of our claims and lawsuits unusual given the number of homes we deliver and the fact that the lawsuits often relate to homes delivered several years before the lawsuits are commenced. Although the specific allegations in the lawsuits differ, they most commonly involve claims that we failed to construct homes in particular communities in accordance with plans and specifications or applicable construction codes and seek reimbursement for sums allegedly needed to remedy the alleged deficiencies, assert contract issues or relate to personal injuries. Lawsuits of these types are common within the homebuilding industry. We are a plaintiff in a number of cases in which we seek contribution from our subcontractors for home repair costs. The costs incurred by us in construction defect lawsuits may be offset by warranty reserves, our third-party insurers, subcontractor insurers or indemnity contributions from subcontractors. From time to time, we are also a party to lawsuits involving purchases and sales of real property. These

lawsuits often include claims regarding representations and warranties made in connection with the transfer of the property and disputes regarding the obligation to purchase or sell the property. From time-to-time, we also receive notices from environmental agencies or other regulators regarding alleged violations of environmental or other laws. We typically settle these matters before they reach litigation for amounts that are not material to us.

We do not believe that the ultimate resolution of these claims or lawsuits will have a material adverse effect on our business or financial position. However, the financial effect of litigation concerning purchases and sales of property may depend upon the value of the subject property, which may have changed from the time the agreement for purchase or sale was entered into.

**Item 4. Mine Safety Disclosures.**

Not applicable.

**PART II**

**Item 5. Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.**

Our Class A and Class B common stock are listed on the New York Stock Exchange ("NYSE") under the symbols "LEN" and "LEN.B," respectively. As of December 31, 2021, the last reported sale price of our Class A and Class B common stock on the NYSE was \$116.16 and \$95.62, respectively. As of December 31, 2021, there were approximately 1,629 and 844 holders of record of our Class A and Class B common stock, respectively.

On January 12, 2022, our Board of Directors increased the annual dividend rate to \$1.50 per share, resulting in a quarterly cash dividend of \$0.375 per share on both our Class A and Class B common stock. The dividend is payable on February 10, 2022 to holders of record at the close of business on January 27, 2022.

The following table provides information about our repurchases of common stock during the three months ended November 30, 2021:

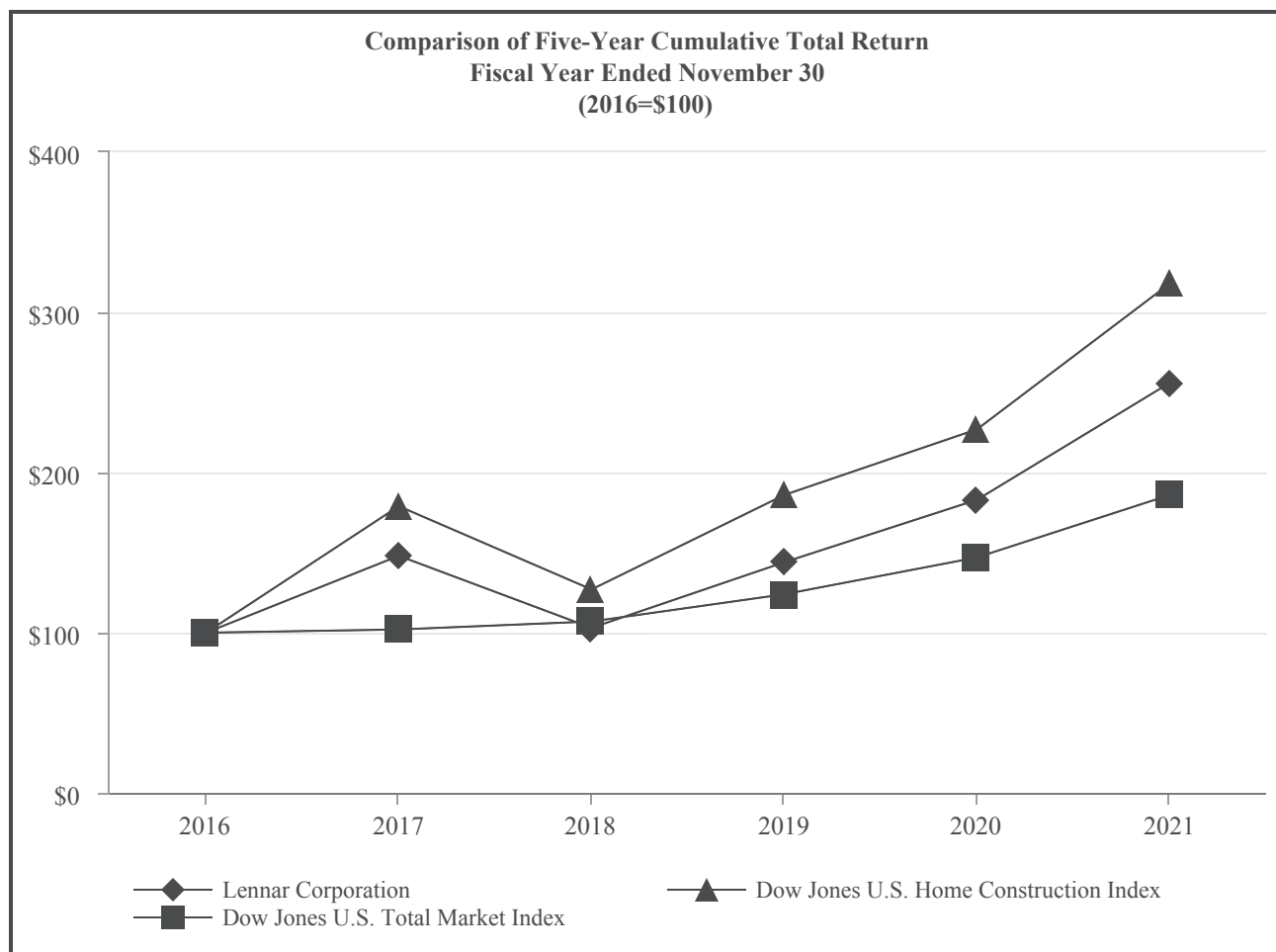
Period:	Total Number of Shares Purchased (1)	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (2)	Maximum Number of Shares that may yet be Purchased under the Plans or Programs (2)
September 1 to September 30, 2021	1,245,420	\$ 98.61	1,245,000	19,745,000
October 1 to October 31, 2021	7,466,076	\$ 96.56	7,466,076	22,697,884
November 1 to November 30, 2021	1,289,481	\$ 103.74	1,288,924	21,408,960

- (1) Includes shares of Class A and Class B common stock withheld by us to cover withholding taxes due with market value approximating the amount of withholding taxes due.
- (2) In January 2021, our Board of Directors authorized a stock repurchase program, which replaced a January 2019 stock repurchase program, under which we were authorized to purchase up to the lesser of \$1.0 billion in value, excluding commission, or 25 million in shares, of our outstanding Class A or Class B common stock. The repurchase authority had no expiration date. In October 2021, the Board of Directors authorized an increase to the stock repurchase program to enable us to repurchase up to the lesser of an additional \$1.0 billion in value, excluding commission, or 25 million shares, of our outstanding Class A or Class B common stock. The repurchase authority has no expiration date. Shortly after the new authorization, the January 2021 stock repurchase program was completed as we had purchased the \$1.0 billion in value authorized under that stock repurchase program.

The information required by Item 201(d) of Regulation S-K relating to equity compensation plans is provided in Item 12 of this Report.

Performance Graph

The following graph compares the five-year cumulative total return of our Class A common stock with the Dow Jones U.S. Home Construction Index and the Dow Jones U.S. Total Market Index. The graph assumes \$100 invested on November 30, 2016 in our Class A common stock, the Dow Jones U.S. Home Construction Index and the Dow Jones U.S. Total Market Index, and the reinvestment of all dividends.



	2016	2017	2018	2019	2020	2021
Lennar Corporation .....	\$ 100	148	103	144	183	256
Dow Jones U.S. Home Construction Index .....	\$ 100	179	127	186	227	318
Dow Jones U.S. Total Market Index .....	\$ 100	102	107	124	147	186

Item 6. Reserved.



## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with "Selected Financial Data" and our audited consolidated financial statements and accompanying notes included elsewhere in this Report. It also should be read in conjunction with the disclosure under "Special Note Regarding Forward-Looking Statements" in Part I of this Form 10-K.

### **Outlook**

While supply chain challenges continued to dominate both the homebuilding and the broader economic narrative in 2021, we were extremely pleased with our performance this year. The demand for housing continues to be strong, while the supply of new and existing homes continues to be constrained. New home construction cannot ramp up quickly enough to fill the void of the underproduction of homes for the past decade, and short supply is likely to remain for some time to come. Even though home prices have moved much higher, overall affordability remains strong as interest rates are still very attractive. Personal savings for deposits are strong and wages seem to be rising faster than monthly payments. However, those higher wages are starting to be reflected in government numbers and, unfortunately, in inflation as well. Millennials are moving out of their parents' homes and forming families, while large numbers of apartment dwellers are seeking first-time single-family homes. First-time homes are selling at higher prices, and appreciated equity is enabling first-time move-ups. The iBuyer and single-family for rent participants are providing additional liquidity to the marketplace for homes, as they evolve and provide ever more frictionless transactions.

While the housing market remains very strong in all of our major markets, our ability to actually execute and deliver results has been tested by the supply chain challenges for both land and construction, the workforce that is short in numbers while driven to produce more, and the never-ending competition for scarce entitled land assets. The supply chain issues will continue into the first quarter of 2022 and beyond. But we expect that as we enter the second half of the year, we will be less affected by supply chain disruptions, in part because of the greater number of homes we are starting, the lessons learned and incorporated in our Builder of Choice relationships with suppliers and trades, and the simplicity embedded in our Everything's Included® home offerings. We remain focused on orderly, targeted growth, with our sales pace tightly matched with the numbers of homes we can build, which enables price appreciation to offset future cost escalations and therefore maximize margins.

Although there have been some headwinds throughout the year, fiscal 2021 was an extraordinary year for our company. We established an operating plan that included cash flow generation and debt reduction in order to improve returns on capital and equity. We expect our first quarter community count to be about 5% lower than year-end 2021 because of the shortages both of land and construction materials. However, we expect community count to start to increase in the second quarter, and we expect to end 2022 with a low double-digit increase in community count year-over-year. We expect our deliveries for the first quarter of 2022 will be approximately 12,500 homes. We expect our gross margin to be about 26.75%, which reflects the impact of peak lumber prices from last year and less field expense leverage. We have remained focused on our optioned versus owned land strategy. We ended the year with a 3.0 years supply of land owned, compared to a 3.5 years supply of land owned at the same time last year, and our homesites controlled percentage increased to 59% from 39% in the prior year. Among other things, this has enabled us to reduce debt, such that our homebuilding debt-to-total capital ratio improved to 18.3% at year end, from 24.9% in the prior year.

We have articulated a drive and desire to have a strong focus on new technology-driven efficiencies in our core business. We invested in numerous new technologies, while eight prior investments were either sold or went public, which resulted in significant profits for the Company in 2021. Perhaps more importantly, we have invested in companies that have enabled improvement in our core business, while we have benefited both through the investments and through incorporation in our core. We are working to address the issues in supply chain, labor shortages, and production, using innovative technology in innovative ways.

We have continued to work on the structural components and organization of our proposed spin-off company as we focus on the strategy of becoming a pure-play homebuilding company. We have sufficient excess capacity and balance sheet to be able to spin off our well-established ancillary businesses, and we expect to complete a tax-free spin-off by the second or third quarter of 2022. To that end, in November 2021, we took our first significant step to complete the spin-off by formally filing a request for a private letter ruling from the Internal Revenue Service confirming that the spin-off would not result in taxation either to us or to our stockholders. We have concluded that the spin company will be an asset-light asset management business that will have a limited balance sheet. Three core verticals have been identified for the spin, and they are multifamily, single-family for rent, and land strategies. Each of these verticals already has raised third-party capital, and we are active asset managers.

We believe we have never been better positioned financially, organizationally and technologically to thrive and grow in this evolving high demand housing market. While difficulties in the supply chain present challenges for Lennar and the industry, the housing market remains strong, and supply of new and existing homes is very limited. We remain focused on an orderly, targeted growth strategy, with our sales pace tightly matched with our pace of production. We

focus on gross margin by selling in step with production, while controlling costs, and reducing our SG&A, and therefore driving our net margin. As we look to 2022, we see continued strength in the market and double-digit growth for Lennar.

## Results of Operations

### Overview

Our net earnings attributable to Lennar were \$4.4 billion, or \$14.27 per diluted share (\$14.28 per basic share) in 2021 and \$2.5 billion, or \$7.85 per diluted share (\$7.88 per basic share) in 2020.

Financial information relating to our operations was as follows:

<i>(In thousands)</i>	Year ended November 30, 2021					Total
	Homebuilding	Financial Services	Multifamily	Lennar Other	Corporate	
<b>Revenues:</b>						
Sales of homes	\$ 25,348,105	—	—	—	—	25,348,105
Sales of land	167,913	—	—	—	—	167,913
Other revenues	29,224	898,745	665,232	21,457	—	1,614,658
Total revenues	<u>25,545,242</u>	<u>898,745</u>	<u>665,232</u>	<u>21,457</u>	<u>—</u>	<u>27,130,676</u>
<b>Costs and expenses:</b>						
Costs of homes sold	18,562,213	—	—	—	—	18,562,213
Costs of land sold	143,631	—	—	—	—	143,631
Selling, general and administrative	1,796,697	—	—	—	—	1,796,697
Other costs and expenses	—	407,731	652,810	30,955	—	1,091,496
Total costs and expenses	<u>20,502,541</u>	<u>407,731</u>	<u>652,810</u>	<u>30,955</u>	<u>—</u>	<u>21,594,037</u>
Equity in earnings (loss) from unconsolidated entities, Multifamily other gain and Lennar Other other income (expense), net	(14,205)	—	9,031	61,957	—	56,783
Homebuilding other income, net	3,266	—	—	—	—	3,266
Lennar Other realized and unrealized gains	—	—	—	680,576	—	680,576
<b>Operating earnings</b>	<u><b>5,031,762</b></u>	<u><b>491,014</b></u>	<u><b>21,453</b></u>	<u><b>733,035</b></u>	<u><b>—</b></u>	<u><b>6,277,264</b></u>
Corporate general and administrative expenses	—	—	—	—	398,381	398,381
Charitable foundation contribution	—	—	—	—	59,825	59,825
<b>Earnings before income taxes</b>	<u><b>\$ 5,031,762</b></u>	<u><b>491,014</b></u>	<u><b>21,453</b></u>	<u><b>733,035</b></u>	<u><b>(458,206)</b></u>	<u><b>5,819,058</b></u>

Year ended November 30, 2020

<i>(In thousands)</i>	Homebuilding	Financial Services	Multifamily	Lennar Other	Corporate	Total
<b>Revenues:</b>						
Sales of homes	\$ 20,840,159	—	—	—	—	20,840,159
Sales of land	123,365	—	—	—	—	123,365
Other revenues	17,612	890,311	576,328	41,079	—	1,525,330
Total revenues	<u>20,981,136</u>	<u>890,311</u>	<u>576,328</u>	<u>41,079</u>	<u>—</u>	<u>22,488,854</u>
<b>Costs and expenses:</b>						
Costs of homes sold	16,092,069	—	—	—	—	16,092,069
Costs of land sold	172,480	—	—	—	—	172,480
Selling, general and administrative	1,697,095	—	—	—	—	1,697,095
Other costs and expenses	—	470,777	575,581	6,744	—	1,053,102
Total costs and expenses	<u>17,961,644</u>	<u>470,777</u>	<u>575,581</u>	<u>6,744</u>	<u>—</u>	<u>19,014,746</u>
Equity in earnings (loss) from unconsolidated entities, Multifamily other gain and Lennar Other other income (expense), net	(836)	—	21,934	(44,669)	—	(23,571)
Financial Services gain on deconsolidation	—	61,418	—	—	—	61,418
Homebuilding other expense, net	(29,749)	—	—	—	—	(29,749)
<b>Operating earnings</b>	<u><b>2,988,907</b></u>	<u><b>480,952</b></u>	<u><b>22,681</b></u>	<u><b>(10,334)</b></u>	<u><b>—</b></u>	<u><b>3,482,206</b></u>
Corporate general and administrative expenses	—	—	—	—	333,446	333,446
Charitable foundation contribution	—	—	—	—	24,972	24,972
<b>Earnings (loss) before income taxes</b>	<u><b>\$ 2,988,907</b></u>	<u><b>480,952</b></u>	<u><b>22,681</b></u>	<u><b>(10,334)</b></u>	<u><b>(358,418)</b></u>	<u><b>3,123,788</b></u>

## 2021 versus 2020

Revenues from home sales increased 22% in the year ended November 30, 2021 to \$25.3 billion from \$20.8 billion in the year ended November 30, 2020. Revenues were higher primarily due to a 13% increase in the number of home deliveries and an 8% increase in the average sales price. New home deliveries increased to 59,825 homes in the year ended November 30, 2021 from 52,925 homes in the year ended November 30, 2020 as a result of an increase in home deliveries in all our homebuilding segments. The average sales price of homes delivered was \$424,000 in the year ended November 30, 2021, compared to \$395,000 in the year ended November 30, 2020 as a result of price appreciation in all of our homebuilding segments as a result of the current market conditions.

Gross margins on home sales were \$6.8 billion, or 26.8%, in the year ended November 30, 2021, compared to \$4.7 billion, or 22.8%, in the year ended November 30, 2020. The gross margin percentage on home sales increased primarily as a result of price appreciation as the increase in revenues per square foot outpaced the increase in costs per square foot.

Selling, general and administrative expenses were \$1.8 billion in the year ended November 30, 2021, compared to \$1.7 billion in the year ended November 30, 2020. As a percentage of revenues from home sales, selling, general and administrative expenses improved to 7.1% in the year ended November 30, 2021, from 8.1% in the year ended November 30, 2020, primarily due to a decrease in broker commissions and benefits of the Company's technology efforts.

Operating earnings for our Financial Services segment were \$491.0 million (\$490.4 million net of noncontrolling interests) in the year ended November 30, 2021, compared to \$481.0 million (\$495.0 million net of noncontrolling interests) in the year ended November 30, 2020. The year ended November 30, 2020 included a \$61.4 million gain on the deconsolidation of a previously consolidated entity. Excluding this fiscal 2020 gain, the improvement in operating earnings during the year ended November 30, 2021 was primarily due to an increase in volume and margin in our title businesses, partially offset by lower mortgage net margins driven by a more competitive mortgage market.

Operating earnings for our Multifamily segment were \$21.5 million in the year ended November 30, 2021, compared to \$22.7 million in the year ended November 30, 2020. Operating earnings for our Lennar Other segment were \$733.0 million in the year ended November 30, 2021, compared to an operating loss of \$10.3 million in the year ended November 30, 2020. The operating earnings for the year ended November 30, 2021 were primarily due to mark to market gains on our strategic technology investments that went public during the year and the sale of our solar business.

During the year ended November 30, 2021, we retired \$1.15 billion aggregate principal amount of senior notes which included \$600 million aggregate principal amount of our 4.125% senior notes due January 2022 at par, retired early, at a premium, \$250 million aggregate principal amount of our 5.375% senior notes due October 2022 and \$300 million aggregate principal amount of our 6.25% senior notes due December 2021.

For the years ended November 30, 2021 and 2020, we had a tax provision of \$1.4 billion and \$656.2 million, respectively, which resulted in an overall effective income tax rate of 23.5% and 21.0%, respectively. The overall effective income tax rate was lower in 2020 primarily due to the retroactive extension of the new energy efficient home tax credit during the first quarter of 2020.

## Homebuilding Segments

At November 30, 2021, our homebuilding operating segments and Homebuilding Other consisted of homebuilding divisions located in:

**East:** Florida, New Jersey, Pennsylvania and South Carolina

**Central:** Georgia, Illinois, Indiana, Maryland, Minnesota, North Carolina, Tennessee and Virginia

**Texas:** Texas

**West:** Arizona, California, Colorado, Idaho, Nevada, Oregon, Utah and Washington

**Other:** Urban divisions and other homebuilding related investments primarily in California, including FivePoint

The following tables set forth selected financial and operational information related to our homebuilding operations for the years indicated:

### Selected Financial and Operational Data

	Year Ended November 30, 2021								
	Gross Margins			Operating Earnings (Loss)					
	Sales of Homes Revenues	Costs of Sales of Homes	Gross Margin %	Net Margins on Sales of Homes (1)	Gross Margins on Sales of Land	Other Revenues	Equity in Earnings (Loss) from Unconsolidated Entities	Other Income (Expense), net	Operating Earnings (Loss)
East . . .	\$ 6,814,578	4,858,456	28.7 %	\$ 1,432,242	10,835	7,161	308	4,886	1,455,432
Central . .	4,807,194	3,731,567	22.4 %	713,229	4,271	1,977	1,088	(146)	720,419
Texas . . .	3,204,609	2,238,204	30.2 %	725,065	6,347	1,630	498	(3,075)	730,465
West . . .	10,503,305	7,694,870	26.7 %	2,179,980	1,394	4,778	5,388	906	2,192,446
Other (2)	18,419	39,116	(112.4)%	(61,321)	1,435	13,678	(21,487)	695	(67,000)
<b>Totals</b>	<b>\$25,348,105</b>	<b>18,562,213</b>	<b>26.8 %</b>	<b>\$4,989,195</b>	<b>24,282</b>	<b>29,224</b>	<b>(14,205)</b>	<b>3,266</b>	<b>5,031,762</b>

	Year Ended November 30, 2020								
	Gross Margins			Operating Earnings (Loss)					
	Sales of Homes Revenues	Costs of Sales of Homes	Gross Margin %	Net Margins on Sales of Homes (1)	Gross Margins (Loss) on Sales of Land	Other Revenues	Equity in Earnings (Loss) from Unconsolidated Entities	Other Income (Expense), net	Operating Earnings (Loss)
East . . .	\$ 5,689,419	4,269,452	25.0 %	\$ 929,181	2,587	6,404	4,189	(9,064)	933,297
Central . .	4,084,514	3,265,086	20.1 %	481,697	(544)	2,787	792	(1,803)	482,929
Texas . . .	2,640,762	1,974,375	25.2 %	416,520	6,994	1,292	782	(3,994)	421,594
West . . .	8,400,942	6,535,718	22.2 %	1,268,716	(34,713)	6,083	4,635	(3,227)	1,241,494
Other (2)	24,522	47,438	(93.5)%	(45,119)	(23,439)	1,046	(11,234)	(11,661)	(90,407)
<b>Totals</b>	<b>\$20,840,159</b>	<b>16,092,069</b>	<b>22.8 %</b>	<b>\$3,050,995</b>	<b>(49,115)</b>	<b>17,612</b>	<b>(836)</b>	<b>(29,749)</b>	<b>2,988,907</b>

(1) Net margins on sales of homes include selling, general and administrative expenses.

(2) Negative gross and net margins were due to period costs in Urban divisions that impact costs of homes sold without sufficient sales of homes revenues to offset those costs.

## Summary of Homebuilding Data

### Deliveries:

	Years Ended November 30,					
	Homes		Dollar Value (In thousands)		Average Sales Price	
	2021	2020	2021	2020	2021	2020
East	18,879	16,976	\$ 6,846,153	5,725,481	\$363,000	337,000
Central	12,138	10,684	4,807,195	4,084,514	396,000	382,000
Texas	10,939	9,425	3,204,609	2,640,762	293,000	280,000
West	17,850	15,814	10,503,304	8,400,943	588,000	531,000
Other	19	26	18,419	24,522	969,000	943,000
Total	59,825	52,925	\$25,379,680	20,876,222	\$424,000	394,000

Of the total homes delivered listed above, 95 homes with a dollar value of \$31.6 million and an average sales price of \$332,000 represent home deliveries from unconsolidated entities for the year ended November 30, 2021, compared to 112 home deliveries with a dollar value of \$36.1 million and an average sales price of \$322,000 for the year ended November 30, 2020.

### New Orders (1):

	At November 30,		Years Ended November 30,					
	Active Communities		Homes		Dollar Value (In thousands)		Average Sales Price	
	2021	2020	2021	2020	2021	2020	2021	2020
East	345	323	20,566	17,299	\$ 7,908,164	6,010,047	\$385,000	347,000
Central	302	285	12,871	11,905	5,366,197	4,602,720	417,000	387,000
Texas	241	213	12,382	10,078	3,833,294	2,752,008	310,000	273,000
West	372	353	18,703	16,868	11,725,035	9,005,958	627,000	534,000
Other	3	3	21	19	20,513	17,917	977,000	943,000
Total	1,263	1,177	64,543	56,169	\$28,853,203	22,388,650	\$447,000	399,000

Of the total new orders listed above, 136 homes with a dollar value of \$48.8 million and an average sales price of \$359,000 represent new orders from unconsolidated entities for the year ended November 30, 2021, compared to 119 new orders with a dollar value of \$37.3 million and an average sales price of \$314,000 for the year ended November 30, 2020.

(1) New orders represent the number of new sales contracts executed with homebuyers, net of cancellations, during the years ended November 30, 2021 and 2020.

### Backlog:

	At November 30,					
	Homes		Dollar Value (In thousands)		Average Sales Price	
	2021	2020	2021	2020	2021	2020
East (1)	7,932	6,013	\$ 3,448,719	2,310,935	\$435,000	384,000
Central	5,104	4,371	2,321,174	1,762,172	455,000	403,000
Texas	4,266	2,823	1,453,270	824,584	341,000	292,000
West	6,465	5,612	4,135,161	2,913,432	640,000	519,000
Other	4	2	3,942	1,848	986,000	924,000
Total	23,771	18,821	\$11,362,266	7,812,971	\$478,000	415,000

Of the total homes in backlog listed above, 79 homes with a backlog dollar value of \$28.6 million and an average sales price of \$363,000 represent the backlog from unconsolidated entities at November 30, 2021, compared to 38 homes with a backlog dollar value of \$11.5 million and an average sales price of \$302,000 at November 30, 2020.

(1) During the year ended November 30, 2021, we acquired 232 homes in backlog.

Backlog represents the number of homes under sales contracts. Homes are sold using sales contracts, which are generally accompanied by sales deposits. In some instances, purchasers are permitted to cancel sales if they fail to qualify for financing or under certain other circumstances. We do not recognize revenue on homes under sales contracts until the sales are closed and title passes to the new homeowners.

**Homebuilding East:** Revenues from home sales increased in 2021 compared to 2020, primarily due to an increase in the number of home deliveries in all the states of the segment except for Pennsylvania and an increase in the average sales price in all the states of the segment. The increase in the number of home deliveries was primarily due to higher demand as the number of deliveries per active community increased. The decrease in the number of home deliveries in Pennsylvania was primarily due to a decrease in the number of communities as a result of the timing of opening and closing of communities. The increase in the average sales price of homes delivered was primarily due to favorable market conditions. Gross margin percentage on home sales for the year ended November 30, 2021 increased compared to the same period last year primarily due to price appreciation as the increase in revenues per square foot of homes delivered outpaced the increase in costs per square foot.

**Homebuilding Central:** Revenues from home sales increased in 2021 compared to 2020, primarily due to an increase in the number of home deliveries in all the states of the segment and an increase in the average sales price in all the states of the segment, except in Virginia. The increase in the number of deliveries was primarily due to higher demand as the number of deliveries per active community increased. The increase in the average sales price of homes delivered was primarily due to favorable market conditions. The decrease in the average sales price of homes delivered in Virginia was primarily driven by a change in product mix due to a higher percentage of deliveries in lower-priced communities. Gross margin percentage on home sales for the year ended November 30, 2021 increased compared to the same period last year primarily due to price appreciation as the increase in revenues per square foot of homes delivered outpaced the increase in costs per square foot.

**Homebuilding Texas:** Revenues from home sales increased in 2021 compared to 2020, primarily due to an increase in the number of home deliveries and an increase in the average sales price. The increase in the number of deliveries was primarily due to higher demand as the number of deliveries per active community increased. The increase in the average sales price of homes delivered was primarily due to favorable market conditions. Gross margin percentage on home sales for the year ended November 30, 2021 increased compared to the same period last year primarily due to price appreciation as the increase in revenues per square foot of homes delivered outpaced the increase in costs per square foot.

**Homebuilding West:** Revenues from home sales increased in 2021 compared to 2020, primarily due to an increase in the number of home deliveries and average sales price in all the states of the segment. The increase in the number of deliveries was primarily due to higher demand as the number of deliveries per active community increased. The increase in the average sales price of homes delivered was primarily due to favorable market conditions. Gross margin percentage on home sales for the year ended November 30, 2021 increased compared to the same period last year primarily due to price appreciation as the increase in revenues per square foot of homes delivered outpaced the increase in costs per square foot.

## Financial Services Segment

Our Financial Services reportable segment primarily provides mortgage financing, title and closing services primarily for buyers of our homes, as well as property and casualty insurance. The segment also originates and sells into securitizations commercial mortgage loans through its LMF Commercial business. Our Financial Services segment sells substantially all of the residential loans it originates within a short period in the secondary mortgage market, the majority of which are sold on a servicing released, non-recourse basis. After the loans are sold, we retain potential liability for possible claims by purchasers that we breached certain limited industry-standard representations and warranties in the loan sale agreements.

The following table sets forth selected financial and operational information related to the residential mortgage and title activities of our Financial Services:

<i>(Dollars in thousands)</i>	Years Ended November 30,	
	2021	2020
Dollar value of mortgages originated .....	\$ 13,247,100	12,939,200
Number of mortgages originated .....	38,100	40,000
Mortgage capture rate of Lennar homebuyers .....	75%	80%
Number of title and closing service transactions .....	67,500	61,100

At November 30, 2021 and 2020, the carrying value of Financial Services' commercial mortgage-backed securities ("CMBS") was \$157.8 million and \$164.2 million, respectively. Details of these securities and related debt are within Note 2 of the Notes to Consolidated Financial Statements.



## LMF Commercial

LMF Commercial originates and sells into securitizations first mortgage loans, which are secured by income producing commercial properties. LMF Commercial originated commercial loans as follows:

<i>(Dollars in thousands)</i>	November 30,	
	2021	2020
Originations (1) .....	\$ 770,107	703,777
Sold .....	931,023	705,089
Securitizations .....	6	5

## Multifamily Segment

We have been actively involved, primarily through unconsolidated entities, in the development, construction and property management of multifamily rental properties. Our Multifamily segment focuses on developing a geographically diversified portfolio of institutional quality multifamily rental properties in select U.S. markets.

Originally, our Multifamily segment focused on building multifamily properties and selling them shortly after they were completed. However, more recently we have focused on creating and participating in ventures that build multifamily properties with the intention of retaining them after they are completed.

The following tables provide information related to our investment in the Multifamily segment:

<b>Balance Sheet</b> <i>(In thousands)</i>	November 30,	
	2021	2020
Multifamily investments in unconsolidated entities .....	\$ 654,029	724,647
Lennar's net investment in Multifamily .....	976,676	906,632

<b>Statement of Operations</b> <i>(Dollars in thousands)</i>	November 30,	
	2021	2020
Number of operating properties/investments sold through joint ventures .....	1	5
Lennar's share of gains on the sale of operating properties/investments .....	\$ 14,784	21,114

The Multifamily segment includes Multifamily Venture Fund I (the "LMV I") and Multifamily Venture Fund II LP (the "LMV II"), which are long-term multifamily development investment vehicles involved in the development, construction and ownership of class-A multifamily rental properties. Details of each as of and during the year ended November 30, 2021 are included below:

<i>(In thousands)</i>	November 30, 2021	
	LMV I	LMV II
Lennar's carrying value of investments .....	\$ 254,732	320,565
Equity commitments .....	2,204,016	1,257,700
Equity commitments called .....	2,149,357	1,201,475
Lennar's equity commitments .....	504,016	381,000
Lennar's equity commitments called .....	499,031	362,913
Lennar's remaining commitments .....	4,985	18,087
Distributions to Lennar during the year ended November 30, 2021 .....	67,197	9,672

Our Multifamily segment had equity investments in unconsolidated entities. The details of the Multifamily segment's equity investments in unconsolidated entities and the development activities as of November 30, 2021 were as follows:

<i>(Dollars in thousands)</i>	November 30, 2021
Under construction/owned .....	17
Partially completed and leasing .....	6
Completed and operating .....	43
Total unconsolidated joint ventures .....	66
Total development costs .....	\$ 7,900,000



As of November 30, 2021, our Multifamily segment also had a pipeline of potential future projects, which were under contract or had letters of intent, totaling approximately \$8.5 billion in anticipated development costs across a number of states that will be developed primarily by unconsolidated entities.

Despite widespread reductions in economic activity due to the COVID-19 pandemic, the properties in which the Multifamily segment has investments did not, overall, experience significant increases in vacancies or in delinquent rent payments to date.

### Lennar Other Segment

Our Lennar Other segment includes fund investments we retained subsequent to the sale of the Rialto investment and asset management platform as well as strategic investments in technology companies that are looking to improve the homebuilding and financial services industries to better serve homebuyers and homeowners and increase efficiencies. As of November 30, 2021 and 2020, our balance sheet had \$1.5 billion and \$521.7 million, respectively, of assets in the Lennar Other segment, which included investments in unconsolidated entities of \$346.3 million and \$387.1 million, respectively. The increase in assets during the year ended November 30, 2021 was due to an increase in the value of our strategic technology investments in equity securities, primarily managed by our LEN<sup>X</sup> subsidiary. This increase was largely related to our strategic investments in Opendoor, Hippo, and SmartRent. For the years ended November 30, 2020 and 2019, there were no mark to market gains on our strategic investments in technology companies. During the year ended November 30, 2021, we completed the sale of our residential solar business to Sunnova for shares in Sunnova. The following is a detail of Lennar Other realized and unrealized gains (losses):

<i>(In thousands)</i>	<b>Year Ended November 30, 2021</b>
Opendoor (OPEN) mark to market .....	\$ 239,312
Hippo (HIPO) mark to market .....	207,634
SmartRent (SMRT) mark to market .....	79,483
Sunnova (NOVA) mark to market .....	(8,883)
Blend Labs (BLND) mark to market .....	(6,744)
Gain on sale of solar business .....	158,069
Other realized gains .....	11,705
	<u>\$ 680,576</u>

At November 30, 2021 and 2020, the carrying value of Lennar Other's commercial mortgage-backed securities ("CMBS") was \$41.7 million and \$53.5 million, respectively. These securities were purchased at discount rates ranging from 33% to 55% with coupon rates ranging from 2.8% to 3.4%, stated and assumed final distribution dates between September 2025 and October 2026, and stated maturity dates between November 2049 and March 2059. We review changes in estimated cash flows periodically to determine if an other-than-temporary impairment has occurred on our CMBS. Based on management's assessment, no impairment charges were recorded during the years ended November 30, 2021 and 2020. We classify these securities as held-for-sale at November 30, 2021 and 2020.

### Financial Condition and Capital Resources

At November 30, 2021, we had cash and cash equivalents and restricted cash related to our homebuilding, financial services, multifamily and other operations of \$3.0 billion, compared to \$2.9 billion at November 30, 2020.

We finance all of our activities including homebuilding, financial services, multifamily, other and general operating needs primarily with cash generated from our operations, debt issuances and investor funds as well as cash borrowed under our warehouse lines of credit and our unsecured revolving credit facility (the "Credit Facility"). At November 30, 2021, we had \$2.7 billion of Homebuilding cash and cash equivalents and no outstanding borrowings under our \$2.5 billion revolving credit facility, thereby providing \$5.2 billion of available capacity.

### Operating Cash Flow Activities

During 2021 and 2020, cash provided by operating activities totaled \$2.5 billion and \$4.2 billion, respectively. During 2021, cash provided by operating activities was positively impacted by our net earnings, net of Lennar Other unrealized/realized gains of \$681 million primarily due to mark to market gains on strategic investments that went public during the year ended November 30, 2021 (Opendoor, Hippo and SmartRent) and the sale of our solar business to Sunnova. In addition, there was an increase in accounts payable and other liabilities of \$881 million, partially offset by an increase in inventories due to strategic land purchases, land development and construction costs of \$2.0 billion and an increase in receivables of \$290 million.

During 2020, cash provided by operating activities was positively impacted by our net earnings, a decrease in

inventories of \$781 million, an increase in accounts payable and other liabilities of \$266 million and a decrease in loans held-for-sale of \$177 million primarily related to the sale of loans originated by Financial Services.

### Investing Cash Flow Activities

During 2021 and 2020, cash used in investing activities totaled \$105 million and \$280 million, respectively. During 2021, our cash used in investing activities was primarily due to cash contributions of \$408 million to unconsolidated entities, which primarily included (1) \$251 million to Homebuilding unconsolidated entities (2) \$72 million to Multifamily unconsolidated entities, and (3) \$83 million to strategic technology investments included in the Lennar Other segment. In addition, we had \$128 million of purchases of investment securities related to strategic technology investments in the Lennar Other segment. This was partially offset by distributions of capital from unconsolidated entities of \$362 million, which primarily included (1) \$177 million from Homebuilding unconsolidated entities (2) \$128 million from Multifamily unconsolidated entities, and (3) \$57 million from our Lennar Other segment, which included our unconsolidated Rialto real estate funds and distributions from strategic investments.

During 2020, our cash used in investing activities was primarily due to cash contributions of \$486 million to unconsolidated entities and the deconsolidation of a previously consolidated entity, which included (1) \$167 million to Multifamily unconsolidated entities, (2) \$104 million to Homebuilding unconsolidated entities, (3) \$63 million to the strategic technology investments included in the Lennar Other segment; and (4) the derecognition of \$152 million of cash as of the date of deconsolidation of a previously consolidated Financial Services entity. This was partially offset by distributions of capital from unconsolidated entities of \$221 million, which primarily included (1) \$93 million from Multifamily unconsolidated entities, (2) \$75 million from Homebuilding unconsolidated entities, (3) \$1 million from strategic technology ventures, and (4) \$44 million from the unconsolidated Rialto real estate funds included in our Lennar Other segment.

### Financing Cash Flow Activities

During 2021 and 2020, our cash used in financing activities totaled \$2.4 billion and \$2.4 billion, respectively. During 2021, our cash used in financing activities was primarily impacted by (1) redemption of \$600 million aggregate principal amount of our 4.125% senior notes due January 2022 at par, (2) retired early, at a premium, \$250 million aggregate principal amount of our 5.375% senior notes due October 2022, (3) \$300 million aggregate principal amount of our 6.25% senior notes due December 2021, (4) \$195 million principal payments on notes payable and other borrowings, (5) repurchase of our common stock for \$1.4 billion, which included \$1.4 billion of repurchases of our stock under our repurchase program and \$65 million of repurchases related to our equity compensation plan, and (6) \$310 million of dividend payments. These were partially offset by (1) \$344 million of net proceeds from liabilities related to consolidated inventory not owned due to land sales to land banks, (2) \$262 million of net borrowings under our Financial Services warehouse facilities, and (3) receipts related to noncontrolling interests of \$70 million.

During 2020, our cash used in financing activities was primarily impacted by (1) redemption of \$300 million aggregate principal amount of our 2.95% senior notes due November 2020, (2) redemption of \$400 million aggregate principal amount of our 8.375% senior notes due January 2021, (3) redemption of \$500 million aggregate principal amount of our 4.75% senior notes due April 2021, (4) redemption of \$300 million aggregate principal amount of our 6.625% senior notes due May 2020, (5) \$605 million principal payments on notes payable and other borrowings, (6) repurchase of our common stock for \$322 million, which included \$289 million of repurchases of our stock under our repurchase program and \$33 million of repurchases related to our equity compensation plan, (7) \$282 million of net repayments under our Financial Services warehouse facilities, and (8) \$195 million of dividend payments. This was partially offset by (1) \$346 million of proceeds from liabilities related to consolidated inventory not owned due to land sales to land banks, (2) \$177 million of receipts related to noncontrolling interests, and (3) \$93 million of proceeds from other borrowings.

Debt to total capital ratios are financial measures commonly used in the homebuilding industry and are presented to assist in understanding the leverage of our Homebuilding operations. Homebuilding debt to total capital and net Homebuilding debt to total capital were calculated as follows:

<i>(Dollars in thousands)</i>	November 30,	
	2021	2020
Homebuilding debt	\$ 4,652,338	5,955,758
Stockholders' equity	20,816,425	17,994,856
Total capital	<u>\$ 25,468,763</u>	<u>23,950,614</u>
Homebuilding debt to total capital	<u>18.3%</u>	<u>24.9%</u>
Homebuilding debt	\$ 4,652,338	5,955,758
Less: Homebuilding cash and cash equivalents	2,735,213	2,703,986
Net Homebuilding debt	<u>\$ 1,917,125</u>	<u>3,251,772</u>
Net Homebuilding debt to total capital (1)	<u>8.4%</u>	<u>15.3%</u>

(1) Net homebuilding debt to total capital is a non-GAAP financial measure defined as net homebuilding debt (homebuilding debt less homebuilding cash and cash equivalents) divided by total capital (net homebuilding debt plus stockholders' equity). Our management believes the ratio of net homebuilding debt to total capital is a relevant and a useful financial measure to investors in understanding the leverage employed in our homebuilding operations. However, because net homebuilding debt to total capital is not calculated in accordance with GAAP, this financial measure should not be considered in isolation or as an alternative to financial measures prescribed by GAAP. Rather, this non-GAAP financial measure should be used to supplement our GAAP results.

At November 30, 2021, Homebuilding debt to total capital was lower compared to November 30, 2020, primarily as a result of a decrease in Homebuilding debt due to debt pay downs and an increase in stockholders' equity due to net earnings, partially offset by share repurchases.

We are continually exploring various types of transactions to manage our leverage and liquidity positions, take advantage of market opportunities and increase our revenues and earnings. These transactions may include the issuance of additional indebtedness, the repurchase of our outstanding indebtedness, the repurchase of our common stock, the acquisition of homebuilders and other companies, the purchase or sale of assets or lines of business, the issuance of common stock or securities convertible into shares of common stock, and/or the pursuit of other financing alternatives. In connection with some of our non-homebuilding businesses, we are also considering other types of transactions such as sales, restructurings, joint ventures, spin-offs or initial public offerings as we continue to move back towards being a pure play homebuilding company. We have announced an intention to spin off our multifamily and single family rental asset management businesses and some of our investment assets.

Our Homebuilding senior notes and other debts payable are summarized within Note 4 of the Notes to Consolidated Financial Statements.

At November 30, 2021, we had an unsecured revolving credit facility (the "Credit Facility") with maximum borrowings of \$2.5 billion maturing in 2024, that included a \$300 million accordion feature, subject to additional commitments, thus the maximum borrowings could be \$2.8 billion. The credit agreement provides that up to \$500 million in commitments may be used for letters of credit. As of both November 30, 2021 and 2020, we had no outstanding borrowings under the Credit Facility. Under the Credit Facility agreement, we are required to maintain a minimum consolidated tangible net worth, a maximum leverage ratio and either a liquidity or an interest coverage ratio. These ratios are calculated per the Credit Facility agreement, which involves adjustments to GAAP financial measures. We believe we were in compliance with our debt covenants at November 30, 2021. In addition to the Credit Facility, we have other letter of credit facilities with different financial institutions.

We often post letters of credit instead of making cash deposits for option contracts and for similar purposes. We often are required to post surety bonds to guarantee completion of projects, particularly when municipal authorities are involved. Our outstanding letters of credit and surety bonds are described below:

<i>(In thousands)</i>	November 30,	
	2021	2020
Performance letters of credit	\$ 924,584	752,096
Financial letters of credit	425,843	283,193
Surety bonds	3,553,047	3,087,711
Anticipated future costs primarily for site improvements related to performance surety bonds	<u>1,690,861</u>	<u>1,584,642</u>

Our Homebuilding average debt outstanding and the average rates of interest were as follows:

<i>(Dollars in thousands)</i>	November 30,	
	2021	2020
Homebuilding average debt outstanding	\$ 5,711,100	7,594,961
Average interest rate	4.9%	4.9%
Interest incurred	\$ 275,091	353,403

Under our Credit Facility agreement (the "Credit Agreement"), we are required to maintain a minimum consolidated tangible net worth, a maximum leverage ratio and either a liquidity or an interest coverage ratio. These ratios are calculated per the Credit Agreement, which involves adjustments to GAAP financial measures. As of the end of each fiscal quarter, we are required to maintain minimum consolidated tangible net worth of approximately \$7.1 billion plus the sum of 50% of the cumulative consolidated net income for each completed fiscal quarter subsequent to February 28, 2019, if positive, and 50% of the net cash proceeds from any equity offerings from and after February 28, 2019, minus the lesser of 50% of the amount paid after April 11, 2019 to repurchase common stock and \$375 million. We are required to maintain a leverage ratio that shall not exceed 65% and may be reduced by 2.5% per quarter if our interest coverage ratio is less than 2.25:1.00 for two consecutive fiscal calendar quarters. The leverage ratio will have a floor of 60%. If our interest coverage ratio subsequently exceeds 2.25:1.00 for two consecutive fiscal calendar quarters, the leverage ratio we will be required to maintain will be increased by 2.5% per quarter to a maximum of 65%. As of the end of each fiscal quarter, we are also required to maintain either (1) liquidity in an amount equal to or greater than 1.00x consolidated interest incurred for the last twelve months then ended or (2) an interest coverage ratio equal to or greater than 1.50:1.00 for the last twelve months then ended. We believe that we were in compliance with our debt covenants at November 30, 2021.

The following summarizes our required debt covenants and our actual levels or ratios with respect to those covenants as calculated per the Credit Agreement as of November 30, 2021:

<i>(Dollars in thousands)</i>	Covenant Level	Level Achieved as of November 30, 2021
Minimum net worth test	\$ 10,416,935	13,758,218
Maximum leverage ratio	65.0%	12.5%
Liquidity test (1)	1.00	10.85

(1) We are only required to maintain either (1) liquidity in an amount equal to or greater than 1.00x consolidated interest incurred for the last twelve months then ended or (2) an interest coverage ratio of equal to or greater than 1.50:1.00 for the last twelve months then ended. Although we are in compliance with our debt covenants for both calculations, we have only disclosed our liquidity test.

At November 30, 2021, the Financial Services segment had warehouse facilities, all of which were 364-day repurchase facilities and were used to fund residential mortgages or commercial mortgages for LMF Commercial as follows:

<i>(In thousands)</i>	Maximum Aggregate Commitment	
Residential facilities maturing:		
December 2021 (1)	\$	500,000
April 2022		700,000
July 2022		600,000
October 2022		500,000
Total - Residential facilities	\$	2,300,000
LMF Commercial facilities maturing:		
December 2021 (1)	\$	400,000
November 2022		100,000
July 2023		50,000
Total - LMF Commercial facilities	\$	550,000
Total	\$	2,850,000

(1) Subsequent to November 30, 2021, the maturity date was extended to December 2022.

The Financial Services segment uses the residential warehouse facilities to finance its residential lending activities until the mortgage loans are sold to investors and the proceeds are collected. The facilities are non-recourse to us and are expected to be renewed or replaced with other facilities when they mature. The LMF Commercial facilities finance LMF Commercial loan originations and securitization activities and were secured by up to 80% interests in the originated commercial loans financed.

Borrowings and collateral under the facilities and their prior year predecessors were as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
Borrowings under the residential facilities	\$ 1,482,258	1,185,797
Collateral under the residential facilities	1,539,641	1,231,619
Borrowings under the LMF Commercial facilities	96,294	124,617

If the facilities are not renewed or replaced, the borrowings under the lines of credit will be repaid by selling the mortgage loans held-for-sale to investors and by collecting receivables on loans sold but not yet paid for. Without the facilities, the Financial Services segment would have to use cash from operations and other funding sources to finance its lending activities.

#### Changes in Capital Structure

In January 2021, our Board of Directors authorized a stock repurchase program, which replaced a January 2019 stock repurchase program, under which we were authorized to purchase up to the lesser of \$1.0 billion in value, or 25.0 million in shares, of our outstanding Class A or Class B common stock. The repurchase authority had no expiration date. In October 2021, the Board of Directors authorized an increase to the stock repurchase program to enable us to repurchase up to the lesser of an additional \$1.0 billion in value, or 25.0 million in shares, of our outstanding Class A or Class B common stock. The repurchase authority has no expiration date. Shortly after the new authorization, the January 2021 stock repurchase program was completed as we had purchased the \$1.0 billion in value authorized under that stock repurchase program. The following table provides information about our repurchases of Class A and Class B common stock for the years ended November 30, 2021 and 2020:

<i>(Dollars in thousands, except price per share)</i>	Years Ended			
	November 30, 2021		November 30, 2020	
	Class A	Class B	Class A	Class B
Shares repurchased	13,910,000	100,000	4,250,000	115,000
Principal	\$ 1,357,081	\$ 8,197	\$ 282,274	\$ 6,155
Average price per share	\$ 97.56	\$ 81.97	\$ 66.42	\$ 53.52

During the year ended November 30, 2021, treasury stock increased by 14.7 million shares of Class A common stock and 0.1 million shares of Class B common stock primarily due to 14.0 million shares of common stock repurchased during the year through our stock repurchase program. During the year ended November 30, 2020, treasury stock increased by 4.9 million shares of Class A common stock and 0.1 million shares of Class B common stock primarily due to 4.4 million shares of common stock repurchased during the year through our stock repurchase program.

During the years ended November 30, 2021 and 2020, our Class A and Class B common stockholders received an aggregate per share annual dividend of \$1.00 and \$0.625, respectively. On January 12, 2022, our Board of Directors increased the annual dividend rate to \$1.50 per share, resulting in a quarterly cash dividend of \$0.375 per share on both our Class A and Class B common stock. The dividend is payable on February 10, 2022 to holders of record at the close of business on January 27, 2022.

Based on our current financial condition and credit relationships, we believe that, assuming the effects of the COVID-19 pandemic and resulting governmental actions on our operations do not significantly worsen for a protracted period, our operations and borrowing resources will provide for our current and long-term capital requirements at our anticipated levels of activity.

#### Supplemental Financial Information

Currently, substantially all of our 100% owned homebuilding subsidiaries are guaranteeing all our senior notes (the "Guaranteed Notes"). The guarantees are full and unconditional. However, they will be suspended as to a subsidiary any time it is not directly or indirectly guaranteeing at least \$75 million of Lennar Corporation debt (other than senior notes) and be released when the subsidiary is sold. These guarantees are outlined in the Supplemental Financial Information below.

The indentures governing our senior notes require that, if any of our 100% owned subsidiaries, other than our finance company subsidiaries and foreign subsidiaries, directly or indirectly guarantee at least \$75 million principal amount of debt of Lennar Corporation (other than senior notes), those subsidiaries must also guarantee Lennar Corporation's obligations with regard to its senior notes. Included in the following tables as part of "Obligors" together with Lennar Corporation are subsidiary entities that are not finance company subsidiaries or foreign subsidiaries and were guaranteeing the senior notes because at November 30, 2021 they were guaranteeing Lennar Corporation's letter of credit facilities and its Credit Facility, disclosed in Note 4 of the Notes to Consolidated Financial Statements. The



guarantees are full, unconditional and joint and several and the guarantor subsidiaries are 100% directly or indirectly owned by Lennar Corporation. A subsidiary's guarantee of Lennar senior notes will be suspended at any time when it is not directly or indirectly guaranteeing at least \$75 million principal amount of debt of Lennar Corporation (other than senior notes), and a subsidiary will be released from its guarantee and any other obligations it may have regarding the senior notes if all or substantially all its assets, or all of its capital stock, are sold or otherwise disposed. If the proposed spin-off of our multifamily and single family rental asset management businesses takes place, the subsidiaries involved in those businesses will no longer guarantee our senior notes.

Supplemental information for the Obligor, which excludes non-guarantor subsidiaries and intercompany transactions, at November 30, 2021 is included in the following tables. Intercompany balances and transactions within the Obligor have been eliminated and amounts attributable to the Obligor's investment in consolidated subsidiaries that have not issued or guaranteed the senior notes have been excluded. Amounts due from and transactions with non-guarantor subsidiaries and related parties are separately disclosed:

<i>(In thousands)</i>	November 30, 2021	November 30, 2020
Due from non-guarantor subsidiaries .....	\$ 4,187,044	2,655,503
Equity method investments .....	937,920	951,579
Total assets .....	30,750,296	27,695,067
Total liabilities .....	9,631,796	9,599,718

<i>(In thousands)</i>	Year Ended November 30, 2021
Total revenues .....	\$ 25,711,448
Operating earnings .....	5,143,250
Earnings before income taxes .....	4,690,105
Net earnings attributable to Lennar .....	3,592,305

## Off-Balance Sheet Arrangements

### Homebuilding - Investments in Unconsolidated Entities

At November 30, 2021, we had equity investments in 41 active homebuilding and land unconsolidated entities (of which four had recourse debt, 11 had non-recourse debt and 26 had no debt), compared to 38 active homebuilding and land unconsolidated entities at November 30, 2020. Historically, we have invested in unconsolidated entities that acquired and developed land (1) for our homebuilding operations or for sale to third parties or (2) for the construction of homes for sale to third-party homebuyers. Through these entities, we have primarily sought to reduce and share our risk by limiting the amount of our capital invested in land, while obtaining access to potential future homesites and allowing us to participate in strategic ventures. The use of these entities also, in some instances, has enabled us to acquire land to which we could not otherwise obtain access, or could not obtain access on as favorable terms, without the participation of a strategic partner. Participants in these joint ventures have been land owners/developers, other homebuilders and financial or strategic partners. Joint ventures with land owners/developers have given us access to homesites owned or controlled by our partners. Joint ventures with other homebuilders have provided us with the ability to bid jointly with our partners for large land parcels. Joint ventures with financial partners have allowed us to combine our homebuilding expertise with access to our partners' capital. Joint ventures with strategic partners have allowed us to combine our homebuilding expertise with the specific expertise (e.g. commercial or infill experience) of our partner. Each joint venture is governed by an executive committee consisting of members from the partners. Details regarding these investments, balances and debt are included in Note 3 of the Notes to Consolidated Financial Statements.

We regularly monitor the results of our unconsolidated joint ventures and any trends that may affect their future liquidity or results of operations. We also monitor the performance of joint ventures in which we have investments on a regular basis to assess compliance with debt covenants. For those joint ventures not in compliance with the debt covenants, we evaluate and assess possible impairment of our investment. We believe all of the joint ventures were in compliance with their debt covenants at November 30, 2021.

The following table summarizes the principal maturities of our Homebuilding unconsolidated entities ("JVs") debt as per current debt arrangements as of November 30, 2021. It does not represent estimates of future cash payments that will be made to reduce debt balances. Many JV loans have extension options in the loan agreements that would allow the loans to be extended into future years.

**Principal Maturities of Homebuilding Unconsolidated JVs Debt by Period**

<i>(In thousands)</i>	<b>Total JV Debt</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Thereafter</b>	<b>Other</b>
Debt without recourse to Lennar	\$ 1,218,174	260,829	68,335	252,052	636,958	—
Land seller and CDD debt	5,102	—	—	—	—	5,102
Maximum recourse debt exposure to Lennar	5,307	3,599	—	—	1,708	—
Debt issuance costs	(11,862)	—	—	—	—	(11,862)
<b>Total</b>	<b>\$ 1,216,721</b>	<b>264,428</b>	<b>68,335</b>	<b>252,052</b>	<b>638,666</b>	<b>(6,760)</b>

**Multifamily - Investments in Unconsolidated Entities**

At November 30, 2021, Multifamily had equity investments in 17 unconsolidated entities that are engaged in multifamily residential developments (of which 11 had non-recourse debt and 6 had no debt), compared to 22 unconsolidated entities at November 30, 2020. We invest in unconsolidated entities that acquire and develop land to construct multifamily rental properties. Through these entities, we are focusing on developing a geographically diversified portfolio of institutional quality multifamily rental properties in select U.S. markets. Participants in these joint ventures have been financial partners. Joint ventures with financial partners have allowed us to combine our development and construction expertise with access to our partners' capital. Each joint venture is governed by an operating agreement that provides significant substantive participating voting rights on major decisions to our partners.

The Multifamily segment includes LMV I and LMV II, which are long-term multifamily development investment vehicles involved in the development, construction and ownership of class-A multifamily rental properties. Details of each as of and during the year ended November 30, 2021 are included in Note 3 of the Notes to Consolidated Financial Statements.

We regularly monitor the results of our unconsolidated joint ventures and any trends that may affect their future liquidity or results of operations. We also monitor the performance of joint ventures in which we have investments on a regular basis to assess compliance with debt covenants. For those joint ventures not in compliance with the debt covenants, we evaluate and assess possible impairment of our investment. We believe all of the joint ventures were in compliance with their debt covenants at November 30, 2021.

The following table summarizes the principal maturities of our Multifamily unconsolidated entities debt as per current debt arrangements as of November 30, 2021. It does not represent estimates of future cash payments that will be made to reduce debt balances.

**Principal Maturities of Multifamily Unconsolidated JVs Debt by Period**

<i>(In thousands)</i>	<b>Total JV Debt</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Thereafter</b>	<b>Other</b>
Debt without recourse to Lennar	\$ 3,430,807	586,964	1,034,645	682,946	1,126,252	—
Debt issuance costs	(23,445)	—	—	—	—	(23,445)
<b>Total</b>	<b>\$ 3,407,362</b>	<b>586,964</b>	<b>1,034,645</b>	<b>682,946</b>	<b>1,126,252</b>	<b>(23,445)</b>

**Lennar Other - Investments in Unconsolidated Entities**

As part of the sale of the Rialto investment and asset management platform, we retained our ability to receive a portion of payments with regard to carried interests if funds meet specified performance thresholds. We periodically receive advance distributions related to the carried interests in order to cover income tax obligations resulting from allocations of taxable income to the carried interests. These distributions are not subject to clawbacks but will reduce future carried interest payments to which we become entitled and have been recorded as revenues.

As of November 30, 2021 and 2020, we had strategic technology investments in unconsolidated entities of \$145.6 million and \$196.6 million, respectively, accounted for under the equity method of accounting.

**Option Contracts**

We often obtain access to land through option contracts, which generally enable us to control portions of properties owned by third parties (including land funds) and unconsolidated entities until we have determined whether to exercise the options. Since fiscal year 2020, we have been increasing the percentage of our total homesites that we control through options rather than own.

As part of our focus on strategic relationships to further enhance our land lighter strategy, at the end of fiscal year 2020 we entered into an arrangement with a land bank investor group. The arrangement has a specified time land holding of 12 to 18 months. Under the arrangement, in most instances when we want to acquire a property for use in our for-sale single family home business, we will offer the investor group the opportunity to acquire the property and give us an option to purchase all or a portion of it in the future back, if it is mutually beneficial to both parties. The maximum amount the investor group is committed to spend is \$3.1 billion. To the extent the investor group does not elect to

purchase properties we identify, we can utilize our other investor relationships to have other investor groups purchase the land or we can purchase it directly. The arrangement with the investor group, together with existing and other strategic partnerships we are discussing, are significant steps in our strategy to migrate to a higher percentage of our homesites which we control but do not own, which we expect will result in greater cash flow and higher returns on assets and equity.

The table below indicates the number of homesites owned and homesites to which we had access through option contracts with third parties ("optioned") or unconsolidated JVs (i.e., controlled homesites) at November 30, 2021 and 2020:

	Controlled Homesites			Owned Homesites	Total Homesites	Years of Supply Owned (1)
	Optioned	JVs	Total			
<b>November 30, 2021</b>						
East	87,083	—	87,083	51,041	138,124	
Central	30,682	—	30,682	41,872	72,554	
Texas	75,027	—	75,027	37,946	112,973	
West	58,631	—	58,631	49,059	107,690	
Other	—	6,086	6,086	2,043	8,129	
Total homesites	251,423	6,086	257,509	181,961	439,470	3.0
% of total homesites			59 %	41 %		
	Controlled Homesites			Owned Homesites	Total Homesites	Years of Supply Owned (1)
	Optioned	JVs	Total			
<b>November 30, 2020</b>						
East	33,877	8,397	42,274	58,561	100,835	
Central	17,525	110	17,635	41,950	59,585	
Texas	23,156	—	23,156	34,497	57,653	
West	24,714	2,848	27,562	49,357	76,919	
Other	1,137	7,519	8,656	2,242	10,898	
Total homesites	100,409	18,874	119,283	186,607	305,890	3.5
% of total homesites			39 %	61 %		

(1) Based on trailing twelve months of home deliveries.

Details on option contracts and related consolidated inventory not owned and exposure are included in Note 8 of the Notes to Consolidated Financial Statements.

### Contractual Obligations and Commercial Commitments

The following table summarizes certain of our contractual obligations at November 30, 2021:

<i>(In thousands)</i>	Total	Payments Due by Period			
		Less than 1 year	1 to 3 years	3 to 5 years	More than 5 years
Homebuilding - Senior notes and other debts payable (1)	\$4,641,511	718,279	1,634,364	994,226	1,294,642
Financial Services - Notes and other debts payable	1,726,026	1,574,226	4,326	—	147,474
Interest commitments under interest bearing debt (2)	831,237	230,272	352,409	182,234	66,322
Operating leases obligations	184,145	40,387	52,109	32,767	58,882
Other contractual obligations (3)	129,158	75,935	53,223	—	—
Total contractual obligations (4)	\$7,512,077	2,639,099	2,096,431	1,209,227	1,567,320

- The amounts presented in the table above exclude debt issuance costs and any discounts/premiums and purchase accounting adjustments.
- Interest commitments on variable interest-bearing debt are determined based on the interest rate as of November 30, 2021.
- Amounts include \$5.0 million and \$18.1 million remaining equity investment commitments to LMV I and LMV II, respectively, for future expenditures related to the construction and development of the projects and \$106.1 million remaining equity investment commitment to the Upward America Venture.
- Total contractual obligations exclude our gross unrecognized tax benefits and accrued interest and penalties totaling \$72.2 million as of November 30, 2021, because we are unable to make reasonable estimates as to the period of cash settlement with the respective taxing authorities.

We are subject to the usual obligations associated with entering into contracts (including option contracts) for the purchase, development and sale of real estate in the routine conduct of our business. Option contracts for the

purchase of land generally reduces our financial risk and costs of capital associated with land holdings. At November 30, 2021, we had access to 257,509 homesites through option contracts with third parties and unconsolidated entities in which we have investments. At November 30, 2021, we had \$1.2 billion of non-refundable option deposits and pre-acquisition costs related to certain of these homesites and had posted \$175.9 million of letters of credit in lieu of cash deposits under certain land and option contracts.

At November 30, 2021, we had letters of credit outstanding in the amount of \$1.4 billion (which included the \$175.9 million of letters of credit discussed above). Details on our letters of credit outstanding and outstanding surety bonds are included in Note 4 of the Notes to Consolidated Financial Statements.

Our Financial Services segment had a pipeline of loan applications in process of \$5.6 billion at November 30, 2021. Loans in process for which interest rates were committed to the borrowers totaled approximately \$833.1 million as of November 30, 2021. Substantially all of these commitments were for periods of 60 days or less. Since a portion of these commitments is expected to expire without being exercised by the borrowers or borrowers may not meet certain criteria at the time of closing, the total commitments do not necessarily represent future cash requirements.

Our Financial Services segment uses mandatory mortgage-backed securities ("MBS") forward commitments, option contracts, futures contracts and investor commitments to hedge our mortgage-related interest rate exposure. These instruments involve, to varying degrees, elements of credit and interest rate risk. Credit risk associated with MBS forward commitments, option contracts, futures contracts and loan sales transactions is managed by limiting our counterparties to investment banks, federally regulated bank affiliates and other investors meeting our credit standards. Our risk, in the event of default by the purchaser, is the difference between the contract price and fair value of the MBS forward commitments and the option contracts. At November 30, 2021, we had open commitments amounting to \$1.9 billion to sell MBS with varying settlement dates through February 2022 and there were no open futures contracts.

The following sections discuss market and financing risk, seasonality and interest rates and changing prices that may have an impact on our business:

### **Market and Financing Risk**

We finance our contributions to JVs, land acquisition and development activities, construction activities, financial services activities, Multifamily activities and general operating needs primarily with cash generated from operations and debt, as well as borrowings under our Credit Facility and warehouse repurchase facilities. We also purchase land under option agreements, which enables us to control homesites until we have determined whether to exercise the options. We try to manage the financial risks of adverse market conditions associated with land holdings by what we believe to be prudent underwriting of land purchases in areas we view as desirable growth markets, careful management of the land development process and limitation of risks by using partners to share the costs of purchasing and developing land as well as obtaining access to land through option contracts. Although we believed our land underwriting standards were conservative, we did not anticipate the severe decline in land values and the sharply reduced demand for new homes encountered in the 2008 - 2010 economic downturn.

### **Seasonality**

We historically have experienced, and expect to continue to experience, variability in quarterly results. Our homebuilding business is seasonal in nature and generally reflects higher levels of new home order activity in our second and third fiscal quarters and increased deliveries in the second half of our fiscal year. However, a variety of factors can alter seasonal patterns. For example, in 2020, the shutdown of large portions of our national economy in March and April due to the COVID-19 pandemic temporarily reduced our home sales, and therefore altered our normal seasonal pattern.

### **Interest Rates and Changing Prices**

Inflation can have a long-term impact on us because increasing costs of land, materials and labor result in a need to increase the sales prices of homes. In addition, inflation is often accompanied by higher interest rates, which can have a negative impact on housing demand and increase the costs of financing land development activities and housing construction. Rising interest rates as well as increased material and labor costs, may reduce gross margins. An increase in materials and labor costs would be particularly a problem during a period of declining home prices. Conversely, deflation can impact the value of real estate and make it difficult for us to recover our land costs. Therefore, either inflation or deflation could adversely impact our future results of operations.

### **New Accounting Pronouncements**

See Note 1 of the notes to our consolidated financial statements for a comprehensive list of new accounting pronouncements.

### **Critical Accounting Policies and Estimates**

Our accounting policies are more fully described in Note 1 of the notes to our consolidated financial statements included in Item 8 of this document. As discussed in Note 1, the preparation of financial statements in conformity with

accounting principles generally accepted in the United States of America requires management to make estimates and assumptions about future events that affect the amounts reported in our consolidated financial statements and accompanying notes. Future events and their effects cannot be determined with absolute certainty. Therefore, the determination of estimates requires the exercise of judgment. Actual results could differ from those estimates, and such differences may be material to our consolidated financial statements. Listed below are those policies and estimates that we believe are critical and require the use of significant judgment in their application.

#### *Goodwill*

We have recorded a significant amount of goodwill in connection with the 2018 acquisition of CalAtlantic. We record goodwill associated with acquisitions of businesses when the purchase price of the business exceeds the fair value of the net tangible and identifiable assets acquired. In accordance with ASC Topic 350, *Intangibles-Goodwill and Other* ("ASC 350"), we evaluate goodwill for potential impairment on at least an annual basis. We have the option to perform a qualitative or quantitative assessment to determine whether the fair value of a reporting unit exceeds its carrying value. Qualitative factors may include, but are not limited to, economic conditions, industry and market considerations, cost factors, overall financial performance of the reporting units and other entity and reporting unit specific events. We believe that the accounting estimate for goodwill is a critical accounting estimate because of the judgment required in assessing the fair value of each of our reporting units. We estimate fair value through various valuation methods, including the use of discounted expected future cash flows of each reporting unit. The expected future cash flows for each segment are significantly impacted by current market conditions. If these market conditions and resulting expected future cash flows for each reporting unit decline significantly, the actual results for each segment could differ from our estimate, which would cause goodwill to be impaired. Our accounting for goodwill represents our best estimate of future events.

#### *Homebuilding Revenue Recognition*

Homebuilding revenues and related profits from sales of homes are recognized at the time of the closing of a sale, when title to and possession of the property are transferred to the homebuyer. Our performance obligation, to deliver the agreed-upon home, is generally satisfied in less than one year from the original contract date. Cash proceeds from home closings held in escrow for our benefit, typically for approximately three days, are included in Homebuilding cash and cash equivalents in the Consolidated Balance Sheets and disclosed in the notes to consolidated balance sheets. Contract liabilities include customer deposits liabilities related to sold but undelivered homes that are included in other liabilities in the Consolidated Balance Sheets. We periodically elect to sell parcels of land to third parties. Cash consideration from land sales is typically due on the closing date, which is generally when performance obligations are satisfied, and revenue is recognized as title to and possession of the property are transferred to the buyer.

#### *Multifamily Revenue Recognition*

Our Multifamily segment provides management services with respect to the development, construction and property management of rental projects in joint ventures in which we have investments. As a result, our Multifamily segment earns and receives fees, which are generally based upon a stated percentage of development and construction costs and a percentage of gross rental collections. These fees are recorded over the period in which the services are performed using an input method, which properly depicts the level of effort required to complete the management services. In addition, our Multifamily segment provides general contractor services for the construction of some of its rental projects and recognizes the revenue over the period in which the services are performed using an input method, which properly depicts the level of effort required to complete the construction services. These customer contracts require us to provide management and general contractor services which represents a performance obligation that we satisfy over time. Management fees and general contractor services in the Multifamily segment are included in Multifamily revenue.

#### *Inventories*

Inventories are stated at cost unless the inventory within a community is determined to be impaired, in which case the impaired inventory is written down to fair value. Inventory costs include land, land development and home construction costs, real estate taxes, deposits on land purchase contracts and interest related to development and construction. We review our inventory for indicators of impairment by evaluating each community during each reporting period. If the undiscounted cash flows expected to be generated by a community are less than its carrying amount, an impairment charge is recorded to write down the carrying amount of such community to its estimated fair value.

In conducting our review for indicators of impairment on a community level, we evaluate, among other things, the margins on homes that have been delivered, margins on homes under sales contracts in backlog, projected margins with regard to future home sales over the life of the community, projected margins with regard to future land sales, and the estimated fair value of the land itself.



We estimate the fair value of our communities using a discounted cash flow model. The projected cash flows for each community are significantly impacted by estimates related to market supply and demand, product type by community, homesite sizes, sales pace, sales prices, sales incentives, construction costs, sales and marketing expenses, the local economy, competitive conditions, labor costs, costs of materials and other factors for that particular community. Every division evaluates the historical performance of each of its communities as well as current trends in the market and economy impacting the community and its surrounding areas. These trends are analyzed for each of the estimates listed above.

Since the estimates and assumptions included in our cash flow models are based upon historical results and projected trends, they do not anticipate unexpected changes in market conditions or strategies that may lead to us incurring additional impairment charges in the future.

Using all the available information, we calculate our best estimate of projected cash flows for each community. While many of the estimates are calculated based on historical and projected trends, all estimates are subjective and change from market to market and community to community as market and economic conditions change. The determination of fair value also requires discounting the estimated cash flows at a rate we believe a market participant would determine to be commensurate with the inherent risks associated with the assets and related estimated cash flow streams. The discount rate used in determining each asset's fair value depends on the community's projected life and development stage.

We estimate the fair value of inventory evaluated for impairment based on market conditions and assumptions made by management at the time the inventory is evaluated, which may differ materially from actual results if market conditions or our assumptions change.

We believe that the accounting related to inventory valuation and impairment is a critical accounting policy because: (1) assumptions inherent in the valuation of our inventory are highly subjective and susceptible to change and (2) the impact of recognizing impairments on our inventory has been and could continue to be material to our consolidated financial statements.

#### *Product Warranty*

Although we subcontract virtually all aspects of construction to others and our contracts call for the subcontractors to repair or replace any deficient items related to their trades, we are primarily responsible to homebuyers to correct any deficiencies. Additionally, in some instances, we may be held responsible for the actions of or losses incurred by subcontractors. Warranty and similar reserves for homes are established at an amount estimated to be adequate to cover potential costs for materials and labor with regard to warranty-type claims expected to be incurred subsequent to the delivery of a home. Reserves are determined based upon historical data and trends with respect to similar product types and geographical areas. We believe the accounting estimate related to the reserve for warranty costs is a critical accounting estimate because the estimate requires a large degree of judgment. While we believe that the reserve for warranty costs is adequate, there can be no assurances that historical data and trends will accurately predict our actual warranty costs. Additionally, there can be no assurances that future economic or financial developments might not lead to a significant change in the reserve.

#### *Investments in Unconsolidated Entities*

We strategically invest in unconsolidated entities that acquire and develop land (1) for our homebuilding operations or for sale to third parties, (2) for construction of homes for sale to third-party homebuyers or (3) for the construction and sale of multifamily rental properties. Our Homebuilding partners generally are unrelated homebuilders, land owners/developers and financial or other strategic partners. Additionally, in recent years, we have invested in technology companies that are looking to improve the homebuilding and financial services industry in order to better serve homebuyers and homeowners and increase efficiencies. Our Multifamily partners are all financial partners.

Most of the unconsolidated entities through which we acquire and develop land are accounted for by the equity method of accounting because we are not the primary beneficiary or a de-facto agent, and we have a significant, but less than controlling, interest in the entities. We record our investments in these entities in our consolidated balance sheets as Investments in Unconsolidated Entities and our pro-rata share of the entities' earnings or losses in our consolidated statements of operations as Equity in Earnings (Loss) from Unconsolidated Entities within each of the respective segments. For most unconsolidated entities, we generally have the right to share in earnings and distributions on a pro-rata basis based upon ownership percentages. However, certain Homebuilding unconsolidated entities and all of our Multifamily unconsolidated entities provide for a different allocation of profit and cash distributions if and when cumulative results of the joint venture exceed specified targets (such as a specified internal rate of return). Advances to these entities are included in the investment balance.

Management looks at specific criteria and uses its judgment when determining if we are the primary beneficiary of, or have a controlling interest in, an unconsolidated entity. Factors considered in determining whether we have significant influence, or we have control include risk and reward sharing, experience and financial condition of the other

partners, voting rights, involvement in day-to-day capital and operating decisions and continuing involvement. The accounting policy relating to the use of the equity method of accounting is a critical accounting policy due to the judgment required in determining whether the entity is a VIE or a voting interest entity and then whether we are the primary beneficiary or have control or significant influence. We believe that the equity method of accounting is appropriate for our investments in unconsolidated entities where we are not the primary beneficiary and we do not have a controlling interest, but rather share control with our partners.

We evaluate the long-lived assets in unconsolidated entities for indicators of impairment during each reporting period. A series of operating losses of an investee or other factors may indicate that a decrease in the fair value of our investment in the unconsolidated entity below its carrying amount has occurred which is other-than-temporary. The amount of impairment recognized is the excess of the investment's carrying amount over its estimated fair value.

The evaluation of our investment in unconsolidated entities for other-than-temporary impairment includes certain critical assumptions: (1) projected future distributions from the unconsolidated entities, (2) discount rates applied to the future distributions and (3) various other factors. Our assumptions on the projected future distributions from unconsolidated entities are dependent on market conditions.

We believe our assumptions on discount rates are critical accounting policies because the selection of the discount rates affects the estimated fair value of our investments in unconsolidated entities. A higher discount rate reduces the estimated fair value of our investments in unconsolidated entities, while a lower discount rate increases the estimated fair value of our investments in unconsolidated entities. Because of changes in economic conditions, actual results could differ materially from management's assumptions and may require material valuation adjustments to our investments in unconsolidated entities to be recorded in the future.

#### *Consolidation of Variable Interest Entities*

GAAP requires the assessment of whether an entity is a VIE and, if so, if we are the primary beneficiary at the inception of the entity or at a reconsideration event. Additionally, GAAP requires the consolidation of VIEs in which we have a controlling financial interest. A controlling financial interest will have both of the following characteristics: (a) the power to direct the activities of a VIE that most significantly impact the VIE's economic performance and (b) the obligation to absorb losses of the VIE that could potentially be significant to the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE.

Our variable interest in VIEs may be in the form of (1) equity ownership, (2) contracts to purchase assets, (3) management services and development agreements between us and a VIE, (4) loans provided by us to a VIE or other partner and/or (5) guarantees provided by members to banks and other third parties. We examine specific criteria and use our judgment when determining if we are the primary beneficiary of a VIE. Factors considered in determining whether we are the primary beneficiary include risk and reward sharing, experience and financial condition of other partner(s), voting rights, involvement in day-to-day capital and operating decisions, representation on a VIE's executive committee, existence of unilateral kick-out rights or voting rights, level of economic disproportionality between us and the other partner(s) and contracts to purchase assets from VIEs.

Generally, all major decision making in our joint ventures is shared among all partners. In particular, business plans and budgets are generally required to be unanimously approved by all partners. Usually, management and other fees earned by us are nominal and believed to be at market and there is no significant economic disproportionality between us and other partners. Generally, we purchase less than a majority of the JV's assets and the purchase prices under our option contracts are believed to be at market.

Generally, our unconsolidated entities become VIEs and consolidate when the other partner(s) lack the intent and financial wherewithal to remain in the entity. As a result, we continue to fund operations and debt paydowns through partner loans or substituted capital contributions. The accounting policy relating to variable interest entities is a critical accounting policy because the determination of whether an entity is a VIE and, if so, whether we are primary beneficiary may require us to exercise significant judgment.

#### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk.**

We are exposed to a number of market risks in the ordinary course of business. Our primary market risk exposure relates to fluctuations in interest rates on our investments, loans held-for-sale, loans held-for-investment and outstanding variable rate debt.

For fixed rate debt, such as our senior notes, changes in interest rates generally affect the fair value of the debt instrument, but not our earnings or cash flows. For variable rate debt such as our unsecured revolving credit facility and Financial Services' and LMF Commercial's warehouse repurchase facilities, changes in interest rates generally do not affect the fair value of the outstanding borrowings on the debt facilities but do affect our earnings and cash flows.

In our Financial Services operations, we utilize mortgage backed securities forward commitments, option contracts and investor commitments to protect the value of rate-locked commitments and loans held-for-sale from fluctuations in mortgage-related interest rates.

To mitigate interest risk associated with LMF Commercial's loans held-for-sale, we use derivative financial instruments to hedge our exposure to risk from the time a borrower locks a loan until the time the loan is securitized. We hedge our interest rate exposure through entering into interest rate swap futures. We also manage a portion of our credit exposure by buying protection within the CMBX and CDX markets.

We do not enter into or hold derivatives for trading or speculative purposes.

The table below provides information at November 30, 2021 about our significant instruments that are sensitive to changes in interest rates. For loans held-for-investment, net and investments held-to-maturity, senior notes and other debts payable and notes and other debts payable, the table presents principal cash flows and related weighted average effective interest rates by expected maturity dates and estimated fair values at November 30, 2021. Weighted average variable interest rates are based on the variable interest rates at November 30, 2021.

See Management's Discussion and Analysis of Financial Condition and Results of Operations in Item 7 and Notes 1 and 7 of the Notes to Consolidated Financial Statements in Item 8 for a further discussion of these items and our strategy of mitigating our interest rate risk.

**Information Regarding Interest Rate Sensitivity**  
**Principal (Notional) Amount by**  
**Expected Maturity and Average Interest Rate**  
**November 30, 2021**

<i>(Dollars in millions)</i>	Years Ending November 30,					Thereafter	Total	Fair Value at
	2022	2023	2024	2025	2026			2021
<b>ASSETS</b>								
<b>Financial Services:</b>								
Loans held-for-investment, net:								
Fixed rate .....	\$ 1.0	1.1	1.1	1.1	1.2	31.6	37.1	37.1
Average interest rate .....	3.7 %	3.7 %	3.7 %	3.7 %	3.7 %	3.6 %	3.6 %	—
Variable rate .....	\$ —	7.3	—	—	—	0.2	7.5	7.5
Average interest rate .....	—	4.9 %	—	—	—	3.1 %	4.8 %	—
<b>LIABILITIES</b>								
<b>Homebuilding:</b>								
Senior notes and other debts								
Fixed rate .....	\$ 718.3	104.4	1,530.0	591.4	402.8	1,294.6	4,641.5	5,046.7
Average interest rate .....	4.4 %	4.2 %	5.0 %	4.8 %	5.2 %	4.9 %	4.8 %	—
<b>Financial Services:</b>								
Notes and other debts payable:								
Fixed rate .....	\$ —	—	—	—	—	147.5	147.5	148.3
Average interest rate .....	—	—	—	—	—	3.4 %	3.4 %	—

## Item 8. Financial Statements and Supplementary Data.



### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the stockholders and the Board of Directors of Lennar Corporation

#### Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Lennar Corporation and subsidiaries (the "Company") as of November 30, 2021 and 2020, the related consolidated statements of operations and comprehensive income (loss), stockholders' equity, and cash flows, for each of the three years in the period ended November 30, 2021, and the related notes and the financial statement schedule listed in the Index at Item 15 (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of November 30, 2021 and 2020, and the results of its operations and its cash flows for each of the three years in the period ended November 30, 2021, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of November 30, 2021, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated January 28, 2022, expressed an unqualified opinion on the Company's internal control over financial reporting.

#### Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current-period audit of the financial statements that was communicated or required to be communicated to the audit committee and that (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matter does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

**Lennar Homebuilding and Lennar Multifamily Investments in Unconsolidated Entities - Consolidation of Variable Interest Entities - Refer to Note 1, *Summary of Significant Accounting Policies (Variable Interest Entities)*, and Note 8, *Variable Interest Entities*, to the financial statements**

#### *Critical Audit Matter Description*

Certain of the Company's investments in unconsolidated entities within their Homebuilding and Multifamily segments have complex structures and agreements which need to be evaluated for consolidation, including determining whether the joint venture is a variable interest entity ("VIE"), and if so, whether the Company is the primary beneficiary. This assessment is performed at the formation of the joint venture and upon the occurrence of reconsideration events. This determination requires significant judgment by management.

As of November 30, 2021, the carrying value of the Company's consolidated VIE's assets and non-recourse liabilities was \$875.9 million and \$61.9 million, respectively. Additionally, as of November 30, 2021, the carrying value of the Company's investments in VIEs that are unconsolidated was \$686.7 million.

We identified the consolidation and primary beneficiary assessment upon formation and the occurrence of reconsideration events of certain of the Company's VIEs as a critical audit matter given the significant judgment required by management. This required a high degree of auditor judgment and an increased extent of audit effort due to the complexity of the entity structures and agreements.

*How the Critical Audit Matter Was Addressed in the Audit*

Our audit procedures related to the accounting determination for unconsolidated joint ventures included the following, among others:

- We tested the effectiveness of the investment consolidation controls over the initial accounting assessment of joint ventures and the continuous reassessment for reconsideration events, as required by the accounting framework.
- We selected a sample of unconsolidated joint ventures and evaluated the appropriateness of the Company's accounting conclusions upon formation and reconsideration events by:
  - Reading the joint venture agreements and other related documents and evaluating the structure and terms of the agreement to determine if the joint venture should be classified as a VIE.
  - If an entity is determined to be a VIE, considering whether the Company appropriately determined the primary beneficiary by evaluating the contractual arrangements of the entity to determine if the Company has the power to direct activities, and if the Company has the obligation to absorb losses of the entity or the right to receive benefits from the entity that could be significant to the VIE.
  - For those entities where the Company has determined it is the primary beneficiary, evaluating whether or not the Company consolidated the balances at the appropriate amounts.
  - Evaluating the evidence obtained in other areas of the audit to determine if there were additional reconsideration events that had not been identified by the Company, including, among others, reading joint venture board minutes and agreeing the terms of certain joint venture agreements and side agreements, if any.

The logo for Deloitte & Touche LLP, featuring the company name in a stylized, handwritten-style font.

Miami, Florida  
January 28, 2022

We have served as the Company's auditor since 1994.



**LENNAR CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**November 30, 2021 and 2020**

	2021 (1)	2020 (1)
	<i>(Dollars in thousands)</i>	
<b>ASSETS</b>		
<b>Homebuilding:</b>		
Cash and cash equivalents .....	\$ 2,735,213	2,703,986
Restricted cash .....	21,927	15,211
Receivables, net .....	490,278	298,671
Inventories:		
Finished homes and construction in progress .....	10,446,139	8,593,399
Land and land under development .....	7,108,142	7,495,262
Consolidated inventory not owned .....	1,161,023	836,567
Total inventories .....	18,715,304	16,925,228
Investments in unconsolidated entities .....	972,084	953,177
Goodwill .....	3,442,359	3,442,359
Other assets .....	1,090,654	1,190,793
	<b>27,467,819</b>	<b>25,529,425</b>
<b>Financial Services</b> .....	<b>2,964,367</b>	<b>2,708,118</b>
<b>Multifamily</b> .....	<b>1,311,747</b>	<b>1,175,908</b>
<b>Lennar Other</b> .....	<b>1,463,845</b>	<b>521,726</b>
<b>Total assets</b> .....	<b>\$ 33,207,778</b>	<b>29,935,177</b>

- (1) Under certain provisions of Accounting Standards Codification ("ASC") Topic 810, *Consolidations*, ("ASC 810") the Company is required to separately disclose on its consolidated balance sheets the assets of consolidated variable interest entities ("VIEs") that are owned by the consolidated VIEs and liabilities of consolidated VIEs as to which there is no recourse against the Company.

As of November 30, 2021, total assets include \$1.1 billion related to consolidated VIEs of which \$60.9 million is included in Homebuilding cash and cash equivalents, \$4.4 million in Homebuilding receivables, net, \$14.3 million in Homebuilding finished homes and construction in progress, \$697.1 million in Homebuilding land and land under development, \$239.2 million in Homebuilding consolidated inventory not owned, \$1.1 million in Homebuilding investments in unconsolidated entities, \$17.4 million in Homebuilding other assets and \$80.6 million in Multifamily assets.

As of November 30, 2020, total assets include \$1.1 billion related to consolidated VIEs of which \$32.1 million is included in Homebuilding cash and cash equivalents, \$0.1 million in Homebuilding receivables, net, \$14.2 million in Homebuilding finished homes and construction in progress, \$486.8 million in Homebuilding land and land under development, \$426.3 million in Homebuilding consolidated inventory not owned, \$1.6 million in Homebuilding investments in unconsolidated entities, \$120.6 million in Homebuilding other assets and \$39.9 million in Multifamily assets.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
November 30, 2021 and 2020

	2021 (2)	2020 (2)
<i>(Dollars in thousands except per share amounts)</i>		
<b>LIABILITIES AND EQUITY</b>		
<b>Homebuilding:</b>		
Accounts payable .....	\$ 1,321,247	1,037,338
Liabilities related to consolidated inventory not owned .....	976,602	706,691
Senior notes and other debts payable, net .....	4,652,338	5,955,758
Other liabilities .....	2,920,055	2,225,864
	<b>9,870,242</b>	<b>9,925,651</b>
<b>Financial Services</b> .....	<b>1,906,343</b>	<b>1,644,248</b>
<b>Multifamily</b> .....	<b>288,930</b>	<b>252,911</b>
<b>Lennar Other</b> .....	<b>145,981</b>	<b>12,966</b>
<b>Total liabilities</b> .....	<b>12,211,496</b>	<b>11,835,776</b>
<b>Stockholders' equity:</b>		
Preferred stock .....	—	—
Class A common stock of \$0.10 par value per share; Authorized: 2021 and 2020 - 400,000,000 shares; Issued: 2021 - 300,500,075 shares; 2020 - 298,942,836 shares .....	30,050	29,894
Class B common stock of \$0.10 par value per share; Authorized: 2021 and 2020 - 90,000,000 shares; Issued: 2021 - 39,443,168 shares; 2020 - 39,443,168 shares .....	3,944	3,944
Additional paid-in capital .....	8,807,891	8,676,056
Retained earnings .....	14,685,329	10,564,994
Treasury stock, at cost; 2021 - 38,586,961 shares of Class A common stock and 1,922,016 shares of Class B common stock; 2020 - 23,864,589 shares of Class A common stock and 1,822,016 shares of Class B common stock .....	(2,709,448)	(1,279,227)
Accumulated other comprehensive loss .....	(1,341)	(805)
<b>Total stockholders' equity</b> .....	<b>20,816,425</b>	<b>17,994,856</b>
<b>Noncontrolling interests</b> .....	<b>179,857</b>	<b>104,545</b>
<b>Total equity</b> .....	<b>20,996,282</b>	<b>18,099,401</b>
<b>Total liabilities and equity</b> .....	<b>\$ 33,207,778</b>	<b>29,935,177</b>

(2) As of November 30, 2021, total liabilities include \$258.5 million related to consolidated VIEs as to which there was no recourse against the Company, of which \$26.6 million is included in Homebuilding accounts payable, \$196.6 million in Homebuilding liabilities related to consolidated inventory not owned, \$20.1 million in Homebuilding senior notes and other debts payable, \$12.3 million in Homebuilding other liabilities and \$2.8 million in Multifamily liabilities.

As of November 30, 2020, total liabilities include \$528.5 million related to consolidated VIEs as to which there was no recourse against the Company, of which \$28.4 million is included in Homebuilding accounts payable, \$351.4 million in Homebuilding liabilities related to consolidated inventory not owned, \$129.1 million in Homebuilding senior notes and other debts payable, \$9.9 million in Homebuilding other liabilities and \$9.8 million in Multifamily liabilities.

See accompanying notes to consolidated financial statements.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)**  
**Years Ended November 30, 2021, 2020 and 2019**

	2021	2020	2019
	<i>(Dollars in thousands, except per share amounts)</i>		
<b>Revenues:</b>			
Homebuilding .....	\$25,545,242	20,981,136	20,793,216
Financial Services .....	898,745	890,311	824,810
Multifamily .....	665,232	576,328	604,700
Lennar Other .....	21,457	41,079	36,835
Total revenues .....	<u>27,130,676</u>	<u>22,488,854</u>	<u>22,259,561</u>
<b>Costs and expenses:</b>			
Homebuilding .....	20,502,541	17,961,644	18,245,700
Financial Services .....	407,731	470,777	600,168
Multifamily .....	652,810	575,581	599,604
Lennar Other .....	30,955	6,744	11,794
Corporate general and administrative .....	398,381	333,446	321,188
Charitable foundation contribution .....	59,825	24,972	19,926
Total costs and expenses .....	<u>22,052,243</u>	<u>19,373,164</u>	<u>19,798,380</u>
Homebuilding equity in loss from unconsolidated entities .....	(14,205)	(836)	(13,273)
Homebuilding other income (expense), net .....	3,266	(29,749)	(31,338)
Financial Services gain on deconsolidation .....	—	61,418	—
Multifamily equity in earnings from unconsolidated entities and other gain .....	9,031	21,934	11,294
Lennar Other equity in earnings (loss) from unconsolidated entities and other income (expense), net .....	61,957	(44,669)	6,428
Lennar Other realized and unrealized gains .....	680,576	—	—
<b>Earnings before income taxes .....</b>	<b>5,819,058</b>	<b>3,123,788</b>	<b>2,434,292</b>
<b>Provision for income taxes .....</b>	<b>(1,362,509)</b>	<b>(656,235)</b>	<b>(592,173)</b>
<b>Net earnings (including net earnings (loss) attributable to noncontrolling interests) .....</b>	<b>4,456,549</b>	<b>2,467,553</b>	<b>1,842,119</b>
<b>Less: Net earnings (loss) attributable to noncontrolling interests .....</b>	<b>26,438</b>	<b>2,517</b>	<b>(6,933)</b>
<b>Net earnings attributable to Lennar .....</b>	<b><u>\$ 4,430,111</u></b>	<b><u>2,465,036</u></b>	<b><u>1,849,052</u></b>
<b>Other comprehensive income (loss), net of tax:</b>			
Net unrealized gain (loss) on securities available-for-sale .....	\$ (536)	(851)	1,040
Reclassification adjustments for gains included in net earnings .....	—	(452)	(176)
<b>Total other comprehensive income (loss), net of tax .....</b>	<b><u>\$ (536)</u></b>	<b><u>(1,303)</u></b>	<b><u>864</u></b>
<b>Total comprehensive income attributable to Lennar .....</b>	<b><u>\$ 4,429,575</u></b>	<b><u>2,463,733</u></b>	<b><u>1,849,916</u></b>
<b>Total comprehensive income (loss) attributable to noncontrolling interests .....</b>	<b><u>\$ 26,438</u></b>	<b><u>2,517</u></b>	<b><u>(6,933)</u></b>
<b>Basic earnings per share .....</b>	<b><u>\$ 14.28</u></b>	<b><u>7.88</u></b>	<b><u>5.76</u></b>
<b>Diluted earnings per share .....</b>	<b><u>\$ 14.27</u></b>	<b><u>7.85</u></b>	<b><u>5.74</u></b>

See accompanying notes to consolidated financial statements.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF EQUITY**  
**Years Ended November 30, 2021, 2020 and 2019**

	2021	2020	2019
	<i>(Dollars in thousands, except per share amounts)</i>		
<b>Class A common stock:</b>			
Beginning balance	\$ 29,894	29,712	29,499
Employee stock and director plans	156	182	213
Balance at November 30,	<u>30,050</u>	<u>29,894</u>	<u>29,712</u>
<b>Class B common stock:</b>			
Beginning balance	3,944	3,944	3,944
Balance at November 30,	<u>3,944</u>	<u>3,944</u>	<u>3,944</u>
<b>Additional paid-in capital:</b>			
Beginning balance	8,676,056	8,578,219	8,496,677
Employee stock and director plans	1,207	576	415
Amortization of restricted stock	135,090	107,131	86,940
Equity adjustment related to noncontrolling interests	(4,462)	(9,870)	(5,813)
Balance at November 30,	<u>8,807,891</u>	<u>8,676,056</u>	<u>8,578,219</u>
<b>Retained earnings:</b>			
Beginning balance	10,564,994	8,295,001	6,487,650
Net earnings attributable to Lennar	4,430,111	2,465,036	1,849,052
Cumulative-effect of accounting change	—	—	9,753
Cash dividends - Class A common stock (\$1.00 per share for 2021, \$0.625 per share for 2020 and \$0.16 per share for 2019)	(272,162)	(171,520)	(45,418)
Cash dividends - Class B common stock (\$1.00 per share for 2021 and \$0.625 per share for 2020 and \$0.16 per share for 2019)	(37,614)	(23,523)	(6,036)
Balance at November 30,	<u>14,685,329</u>	<u>10,564,994</u>	<u>8,295,001</u>
<b>Treasury stock, at cost:</b>			
Beginning balance	(1,279,227)	(957,857)	(435,869)
Employee stock and directors plans	(64,662)	(32,855)	(29,049)
Purchases of treasury stock	(1,365,559)	(288,515)	(492,939)
Balance at November 30,	<u>(2,709,448)</u>	<u>(1,279,227)</u>	<u>(957,857)</u>
<b>Accumulated other comprehensive income (loss):</b>			
Beginning balance	(805)	498	(366)
Total other comprehensive income (loss), net of tax	(536)	(1,303)	864
Balance at November 30,	<u>(1,341)</u>	<u>(805)</u>	<u>498</u>
<b>Total stockholders' equity</b>	<u>20,816,425</u>	<u>17,994,856</u>	<u>15,949,517</u>
<b>Noncontrolling interests:</b>			
Beginning balance	104,545	84,313	101,422
Net earnings (loss) attributable to noncontrolling interests	26,438	2,517	(6,933)
Receipts related to noncontrolling interests	69,675	176,617	27,859
Payments related to noncontrolling interests	(24,605)	(42,349)	(43,734)
Non-cash consolidations/deconsolidations, net	—	(114,712)	8,894
Non-cash purchase or activity of noncontrolling interests, net	3,804	(1,841)	(3,195)
Balance at November 30,	<u>179,857</u>	<u>104,545</u>	<u>84,313</u>
<b>Total equity</b>	<u>\$ 20,996,282</u>	<u>18,099,401</u>	<u>16,033,830</u>

See accompanying notes to consolidated financial statements.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**Years Ended November 30, 2021, 2020 and 2019**

	2021	2020	2019
	<i>(In thousands)</i>		
<b>Cash flows from operating activities:</b>			
Net earnings (including net earnings (loss) attributable to noncontrolling interests)	\$ 4,456,549	2,467,553	1,842,119
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation and amortization	85,954	94,553	92,200
Amortization of discount/premium and accretion on debt, net	(6,775)	(24,775)	(26,210)
Equity in (earnings) loss from unconsolidated entities	(48,993)	22,127	(2,528)
Distributions of earnings from unconsolidated entities	45,984	62,073	12,753
Share-based compensation expense	134,621	107,131	86,940
Deferred income tax expense	191,627	92,082	235,493
Unrealized (gain) loss on loans held-for-sale	14,449	(21,765)	(4,891)
Lennar Other unrealized/realized gains	(680,576)	—	—
(Gain) loss on sale of other assets, operating properties and equipment, CMBS bonds, other liabilities and real estate owned	(27,678)	(8,626)	(23,124)
(Gain) loss on deconsolidation/consolidation of an entity	—	(56,594)	48,874
Gain on sale of interest in unconsolidated entity and other Multifamily gain	(1,167)	(4,617)	(10,865)
Gain on sale of Financial Services' portfolio/businesses	(3,811)	(5,014)	(2,368)
(Gain) loss on retirement of senior notes and other debts payable	(2,204)	7,997	—
Valuation adjustments and write-offs of option deposits and pre-acquisition costs, other receivables and other assets	25,696	117,825	56,125
Changes in assets and liabilities:			
(Increase) decrease in receivables	(289,776)	25,868	312,255
(Increase) decrease in inventories, excluding valuation adjustments and write-offs of option deposits and pre-acquisition costs	(1,960,614)	781,362	(623,644)
(Increase) decrease in other assets	(121,036)	90,534	(69,699)
(Increase) decrease in loans held-for-sale	(160,785)	176,617	(426,448)
Increase (decrease) in accounts payable and other liabilities	881,309	266,488	(14,639)
Net cash provided by operating activities	<u>\$ 2,532,774</u>	<u>4,190,819</u>	<u>1,482,343</u>
<b>Cash flows from investing activities:</b>			
Net additions to operating properties and equipment	(65,172)	(72,752)	(86,497)
Proceeds from the sale of operating properties and equipment, other assets, CMBS bonds and real estate owned	41,551	33,934	79,307
Proceeds from sale of investment in consolidated/unconsolidated joint ventures	32,340	—	17,790
Proceeds from sale of Financial Services' portfolio/businesses	3,327	14,978	24,446
Investments in and contributions to unconsolidated entities/deconsolidation of previously consolidated entity	(408,183)	(486,217)	(436,325)
Distributions of capital from unconsolidated and consolidated entities	362,181	220,713	405,677
Proceeds from sale of commercial mortgage-backed securities bonds	11,307	3,248	—
Receipts of principal payments on loans receivable and other	—	—	2,382
Decrease (increase) in Financial Services loans held-for-investment, net	29,397	(3,122)	(3,516)
Purchases of investment securities	(128,162)	(45,548)	(36,261)
Proceeds from maturities/sales of investment securities	16,312	52,918	52,593
Other receipts, net	16	1,643	—
Net cash (used in) provided by investing activities	<u>\$ (105,086)</u>	<u>(280,205)</u>	<u>19,596</u>

See accompanying notes to consolidated financial statements.



**LENNAR CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)**  
**Years Ended November 30, 2021, 2020 and 2019**

	2021	2020	2019
	<i>(In thousands)</i>		
<b>Cash flows from financing activities:</b>			
Net borrowings (repayments) under warehouse facilities	\$ 262,107	(281,835)	166,552
Redemption of senior notes	(1,159,851)	(1,499,999)	(1,101,288)
Principal payments on notes payable and other borrowings	(195,212)	(604,995)	(189,479)
Proceeds from other borrowings	13,973	92,688	88,751
Proceeds from liabilities related to consolidated inventory not owned	694,185	346,406	—
Payments related to consolidated inventory not owned	(350,583)	—	—
(Payments) proceeds related to other liabilities, net	25,564	(116,541)	(3,850)
Receipts related to noncontrolling interests	69,675	176,617	27,859
Payments related to noncontrolling interests	(24,605)	(42,349)	(43,734)
Common stock:			
Issuances	—	—	493
Repurchases	(1,430,212)	(321,524)	(523,074)
Dividends	(309,776)	(195,043)	(51,454)
Net cash used in financing activities	<u>\$ (2,404,735)</u>	<u>(2,446,575)</u>	<u>(1,629,224)</u>
Net increase (decrease) in cash and cash equivalents and restricted cash	22,953	1,464,039	(127,285)
Cash and cash equivalents and restricted cash at beginning of year	2,932,730	1,468,691	1,595,976
Cash and cash equivalents and restricted cash at end of year	<u>\$ 2,955,683</u>	<u>2,932,730</u>	<u>1,468,691</u>
<b>Summary of cash and cash equivalents and restricted cash:</b>			
Homebuilding	\$ 2,735,213	2,703,986	1,200,832
Financial Services	167,021	116,171	234,113
Multifamily	16,850	38,963	8,711
Lennar Other	2,660	3,918	2,340
Homebuilding restricted cash	21,927	15,211	9,698
Financial Services restricted cash	12,012	54,481	12,022
Lennar Other restricted cash	—	—	975
	<u>\$ 2,955,683</u>	<u>2,932,730</u>	<u>1,468,691</u>
<b>Supplemental disclosures of cash flow information:</b>			
Cash paid for interest, net of amounts capitalized	\$ 47,720	97,336	49,870
Cash paid for income taxes, net	\$ 1,140,858	402,180	261,445
<b>Supplemental disclosures of non-cash investing and financing activities:</b>			
Purchases of inventories, land under development and other assets financed by sellers	\$ 141,319	120,796	101,300
Net non-cash contributions (distributions) to unconsolidated entities	27,880	97,281	156,075
Non-cash sale of operating properties and equipment and other assets	—	—	48,671
Non-cash right of use assets recognized due to adoption of ASU 2016-02	—	150,702	—
Non-cash lease liabilities recognized due to adoption of ASU 2016-02	—	159,717	—
Consolidation/deconsolidation of unconsolidated/consolidated entities, net:			
Financial Services assets	\$ —	(217,565)	—
Financial Services liabilities	—	115,175	—
Financial Services noncontrolling interests	—	102,390	—
Inventories	—	95,476	187,506
Receivables	—	—	102,959
Operating properties and equipment and other assets	—	6,870	53,412
Investments in unconsolidated entities	—	(68,290)	67,925
Notes payable	—	(44,924)	(383,212)
Other liabilities	—	(1,455)	(19,696)
Noncontrolling interests	—	12,323	(8,894)

See accompanying notes to consolidated financial statements.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies**

**Basis of Consolidation**

The accompanying consolidated financial statements include the accounts of Lennar Corporation and all subsidiaries, partnerships and other entities in which Lennar Corporation has a controlling interest and VIEs (see Note 8) in which Lennar Corporation is deemed the primary beneficiary (the "Company"). The Company's investments in both unconsolidated entities in which a significant, but less than controlling, interest is held and in VIEs in which the Company is not deemed to be the primary beneficiary are accounted for by the equity method. All intercompany transactions and balances have been eliminated in consolidation.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

**Revenue Recognition**

Homebuilding revenues and related profits from sales of homes are recognized at the time of the closing of a sale, when title to and possession of the property are transferred to the homebuyer. The Company's performance obligation, to deliver the agreed-upon home, is generally satisfied in less than one year from the original contract date. Cash proceeds from home closings held in escrow for the Company's benefit, typically for approximately three to four days, are included in Homebuilding cash and cash equivalents in the Company's consolidated balance sheets. Contract liabilities include customer deposits liabilities related to sold but undelivered homes that are included in other liabilities in the Company's consolidated balance sheets. The Company periodically elects to sell parcels of land to third parties. Cash consideration from land sales is typically due on the closing date, which is generally when performance obligations are satisfied and revenue is recognized as title to and possession of the property are transferred to the buyer.

**Advertising Costs**

The Company expenses advertising costs as incurred. Advertising costs were \$74.2 million, \$72.6 million and \$84.3 million for the years ended November 30, 2021, 2020 and 2019, respectively.

**Share-Based Payments**

The Company has share-based awards outstanding under the 2016 Equity Incentive Plan (the "Plan"), which provides for the granting of stock options, stock appreciation rights, restricted common stock ("nonvested shares") and other share based awards to officers, associates and directors. The exercise prices of stock options may not be less than the market value of the common stock on the date of the grant. Exercises are permitted in installments determined when options are granted. Each stock option will expire on a date determined at the time of the grant, but not more than 10 years after the date of the grant. The Company accounts for stock option awards and nonvested share awards granted under the Plan based on the estimated grant date fair value.

**Cash and Cash Equivalents and Restricted Cash**

The Company considers all highly liquid investments purchased with original maturities of three months or less to be cash equivalents. Due to the short maturity period of cash equivalents, the carrying amounts of these instruments approximate their fair values. Homebuilding restricted cash consists of customer deposits on home sales held in restricted accounts until title transfers to the homebuyer, as required by the state and local governments in which the homes were sold, as well as funds on deposit to secure and support performance obligations. Financial Services restricted cash consists of upfront deposits and application fees LMF Commercial receives before originating loans and is recognized as income once the loan has been originated, as well as cash held in escrow by the Company's loan service provider on behalf of customers and lenders and is disbursed in accordance with agreements between the transacting parties.

Homebuilding cash and cash equivalents as of November 30, 2021 and 2020 included \$940.4 million and \$314.3 million, respectively, of cash held in escrow for approximately three days.

**Receivables**

At November 30, 2021 and 2020, Homebuilding accounts receivable related primarily to other receivables and rebates. The Company performs ongoing credit evaluations of its customers and generally does not require collateral for accounts receivable. Mortgages and notes receivable arising from the sale of homes and land are generally collateralized by the property sold to the buyer. Allowances are maintained for potential credit losses based on historical experience, present economic conditions and other factors considered relevant by the Company. Balances for the years ended

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

November 30, 2021 and 2020 are noted below:

<i>(In thousands)</i>	November 30,	
	2021	2020
Accounts receivable .....	\$ 245,004	133,560
Mortgages and notes receivable .....	247,805	167,909
	492,809	301,469
Allowance for credit losses .....	(2,531)	(2,798)
Receivables, net (1) .....	\$ 490,278	298,671

(1) At November 30, 2021, receivables, net included an \$85 million short-term loan due from Upward America that was repaid subsequent to November 30, 2021.

#### Inventories

Finished homes and construction in progress are included within inventories. Inventories are stated at cost unless the inventory within a community is determined to be impaired, in which case the impaired inventory is written down to fair value. Inventory costs include land, land development and home construction costs, real estate taxes, deposits on land purchase contracts and interest related to development and construction. Construction overhead and selling expenses are expensed as incurred. Homes held-for-sale are classified as inventories until delivered. Land, land development, amenities and other costs are accumulated by specific area and allocated to homes within the respective areas.

The Company reviews its inventory for indicators of impairment by evaluating each community during each reporting period. The inventory within each community is categorized as finished homes and construction in progress or land under development based on the development state of the community. There were 1,259 and 1,173 active communities, excluding unconsolidated entities, as of November 30, 2021 and 2020, respectively. If the undiscounted cash flows expected to be generated by a community are less than its carrying amount, an impairment charge is recorded to write down the carrying amount of such community to its estimated fair value.

In conducting its review for indicators of impairment on a community level, the Company evaluates, among other things, the margins on homes that have been delivered, margins on homes under sales contracts in backlog, projected margins with regard to future home sales over the life of the community, projected margins with regard to future land sales and the estimated fair value of the land itself. The Company pays particular attention to communities in which inventory is moving at a slower than anticipated absorption pace and communities whose average sales price and/or margins are trending downward and are anticipated to continue to trend downward. From this review, the Company identifies communities in which to assess if the carrying values exceed their undiscounted projected cash flows.

The Company estimates the fair value of its communities using a discounted cash flow model. The projected cash flows for each community are significantly impacted by estimates related to market supply and demand, product type by community, homesite sizes, sales pace, sales prices, sales incentives, construction costs, sales and marketing expenses, the local economy, competitive conditions, labor costs, costs of materials and other factors for that particular community. Every division evaluates the historical performance of each of its communities as well as current trends in the market and economy impacting the community and its surrounding areas. These trends are analyzed for each of the estimates listed above.

Each of the homebuilding markets in which the Company operates is unique, as homebuilding has historically been a local business driven by local market conditions and demographics. Each of the Company's homebuilding markets has specific supply and demand relationships reflective of local economic conditions. The Company's projected cash flows are impacted by many assumptions. Some of the most critical assumptions in the Company's cash flow model are projected absorption pace for home sales, sales prices and costs to build and deliver homes on a community by community basis.

In order to arrive at the assumed absorption pace for home sales and the assumed sales prices included in the Company's cash flow model, the Company analyzes its historical absorption pace and historical sales prices in the community and in other comparable communities in the geographical area. In addition, the Company considers internal and external market studies and places greater emphasis on more current metrics and trends, which generally include, but are not limited to, statistics and forecasts on population demographics and on sales prices in neighboring communities, unemployment rates and availability and sales prices of competing product in the geographical area where the community is located as well as the absorption pace realized in its most recent quarters and the sales prices included in the Company's current backlog for such communities.

Generally, if the Company notices a variation from historical results over a span of two fiscal quarters, the Company considers such variation to be the establishment of a trend and adjusts its historical information accordingly in order to develop assumptions on the projected absorption pace and sales prices in the cash flow model for a community.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

In order to arrive at the Company's assumed costs to build and deliver homes, the Company generally assumes a cost structure reflecting contracts currently in place with its vendors adjusted for any anticipated cost reduction initiatives or increases in cost structure. Those costs assumed are used in the cash flow model for the Company's communities.

Since the estimates and assumptions included in the Company's cash flow models are based upon historical results and projected trends, they do not anticipate unexpected changes in market conditions or strategies that may lead the Company to incur additional impairment charges in the future.

The determination of fair value requires discounting the estimated cash flows at a rate the Company believes a market participant would determine to be commensurate with the inherent risks associated with the assets and related estimated cash flow streams. The discount rate used in determining each asset's fair value depends on the community's projected life and development stage.

The Company estimates the fair value of inventory evaluated for impairment based on market conditions and assumptions made by management at the time the inventory is evaluated, which may differ materially from actual results if market conditions or assumptions change. For example, changes in market conditions and other specific developments or changes in assumptions may cause the Company to re-evaluate its strategy regarding previously impaired inventory, as well as inventory not currently impaired but for which indicators of impairment may arise if market deterioration occurs, and certain other assets that could result in further valuation adjustments and/or additional write-offs of option deposits and pre-acquisition costs due to abandonment of those options contracts.

The table below summarizes communities reviewed for indicators of impairment and communities with valuation adjustments recorded:

	At November 30,	Communities with valuation adjustments for the years ended November 30,		
	# of communities with potential indicator of impairment	# of communities	Fair Value (in thousands)	Valuation Adjustments (in thousands)
<b>2021</b> .....	<b>4</b>	<b>1</b>	<b>\$ 5,267</b>	<b>\$ 11,849</b>
<b>2020</b> .....	<b>10</b>	<b>16</b>	<b>79,734</b>	<b>44,811</b>

The table below summarizes the most significant unobservable inputs used in the Company's discounted cash flow model to determine the fair value of its communities for which the Company recorded valuation adjustments during the years ended November 30, 2021 and 2020:

	Years Ended November 30,	
	2021	2020
<u>Unobservable inputs</u>	Range	
Average selling price .....	<b>\$635,000</b>	\$201,000 - \$970,000
Absorption rate per quarter (homes) .....	<b>11</b>	3 - 15
Discount rate .....	<b>20%</b>	20%

The Company also has access to land inventory through option contracts, which generally enables the Company to defer acquiring portions of properties owned by third parties (including land funds) and unconsolidated entities until it has determined whether to exercise its option.

A majority of the Company's option contracts require a non-refundable cash deposit or irrevocable letter of credit based on a percentage of the purchase price of the land. The Company's option contracts sometimes include price adjustment provisions, which adjust the purchase price of the land to its approximate fair value at the time of acquisition or are based on the fair value at the time of takedown.

In determining whether to walk away from an option contract, the Company evaluates the option primarily based upon its expected cash flows from the property under option. If the Company intends to walk away from an option contract, it records a charge to earnings in the period such decision is made for the deposit amount and any related pre-acquisition costs associated with the option contract.

Some option contracts contain a predetermined take-down schedule for the optioned land parcels. However, in almost all instances, the Company is not required to purchase land in accordance with those take-down schedules. In substantially all instances, the Company has the right and ability to not exercise its option and forfeit its deposit without further penalty, other than termination of the option and loss of any unapplied portion of its deposit and pre-acquisition costs. Therefore, in substantially all instances, the Company does not consider the take-down price to be a firm contractual obligation. When the Company does not intend to exercise an option, it writes off any unapplied deposit and pre-acquisition costs associated with the option contract.

### Investments in Unconsolidated Entities

The Company evaluates the long-lived assets in unconsolidated entities for indicators of impairment during each reporting period. If a valuation adjustment is recorded by an unconsolidated entity related to its assets, the Company generally uses a discount rate between 10% and 20%, subject to the perceived risks associated with the community's cash flow streams relative to its inventory or operating assets. The Company's proportionate share of a valuation adjustment is reflected in the Company's Homebuilding, Multifamily or Lennar Other equity in earnings (loss) from unconsolidated entities with a corresponding decrease to its Homebuilding, Multifamily or Lennar Other investment in unconsolidated entities.

Additionally, the Company evaluates if a decrease in the value of an investment below its carrying value is other-than-temporary. This evaluation includes certain critical assumptions made by management: (1) projected future distributions from the unconsolidated entities, (2) discount rates applied to the future distributions and (3) various other factors, which include age of the venture, relationships with the other partners and banks, general economic market conditions, land status and liquidity needs of the unconsolidated entity. If the decline in the fair value of the investment is other-than-temporary, then these losses are included in Homebuilding other income, net, Multifamily other gain (loss) or Lennar Other other gain (loss).

The Company tracks its share of cumulative earnings and distributions of its joint ventures ("JVs"). For purposes of classifying distributions received from JVs in the Company's consolidated statements of cash flows, cumulative distributions are treated as returns on capital to the extent of cumulative earnings and included in the Company's consolidated statements of cash flows as operating activities. Cumulative distributions in excess of the Company's share of cumulative earnings are treated as returns of capital and included in the Company's consolidated statements of cash flows as cash from investing activities.

### Variable Interest Entities

GAAP requires the assessment of whether an entity is a VIE and, if so, if the Company is the primary beneficiary at the inception of the entity or at a reconsideration event. Additionally, GAAP requires the consolidation of VIEs in which an enterprise has a controlling financial interest. A controlling financial interest will have both of the following characteristics: (a) the power to direct the activities of a VIE that most significantly impact the VIE's economic performance and (b) the obligation to absorb losses of the VIE that could potentially be significant to the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE.

The Company's variable interest in VIEs may be in the form of (1) equity ownership, (2) contracts to purchase assets, (3) management and development agreements between the Company and a VIE, (4) loans provided by the Company to a VIE or other partner and/or (5) guarantees provided by members to banks and other third parties. The Company examines specific criteria and uses its judgment when determining if it is the primary beneficiary of a VIE. Factors considered in determining whether the Company is the primary beneficiary include risk and reward sharing, experience and financial condition of other partner(s), voting rights, involvement in day-to-day capital and operating decisions, representation on a VIE's executive committee, existence of unilateral kick-out rights or voting rights, level of economic disproportionality, if any, between the Company and the other partner(s) and contracts to purchase assets from VIEs. The determination whether an entity is a VIE and, if so, whether the Company is the primary beneficiary may require it to exercise significant judgment.

Generally, all major decision making in the Company's joint ventures is shared among all partners. In particular, business plans and budgets are generally required to be unanimously approved by all partners. Usually, management and other fees earned by the Company are nominal and believed to be at market and there is no significant economic disproportionality between the Company and other partners. Generally, the Company purchases less than a majority of the JV's assets and the purchase prices under its option contracts are believed to be at market.

Generally, Homebuilding and Multifamily unconsolidated entities become VIEs and consolidate when the other partner(s) lack the intent and financial wherewithal to remain in the entity. As a result, the Company continues to fund operations and debt paydowns through partner loans or substituted capital contributions.

### Goodwill

Goodwill is recorded with acquisitions of businesses when the purchase price of the business exceeds the fair value of the net tangible and identifiable assets acquired. In accordance with ASC Topic 350, *Intangibles-Goodwill and Other* ("ASC 350"), the Company evaluates goodwill for potential impairment on at least an annual basis. The Company has the option to perform a qualitative or quantitative assessment to determine whether the fair value of a reporting unit exceeds its carrying value. Qualitative factors may include, but are not limited to economic conditions, industry and market considerations, cost factors, overall financial performance of the reporting units and other entity and reporting unit specific events. The fair value estimate is derived through various valuation methods, including the use of discounted expected future cash flows of each reporting unit. The expected future cash flows for each segment are significantly impacted by current market conditions. If these market conditions and resulting expected future cash flows



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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

for each reporting unit decline significantly, the actual results for each segment could differ from the Company's estimate, which would cause goodwill to be impaired. The annual goodwill impairment analysis was performed as of September 30, 2021 and no impairment was recorded.

#### Operating Properties and Equipment

Operating properties and equipment are recorded at cost and are included in other assets in the consolidated balance sheets. The assets are depreciated over their estimated useful lives using the straight-line method. At the time operating properties and equipment are disposed of, the asset and related accumulated depreciation are removed from the accounts and any resulting gain or loss is credited or charged to earnings. The estimated useful life for operating properties is 30 years, for furniture, fixtures and equipment is two to 10 years and for leasehold improvements is five years or the life of the lease, whichever is shorter. Operating properties are reviewed for possible impairment if there are indicators that their carrying amounts are not recoverable.

Operating properties and equipment are included in Homebuilding other assets in the consolidated balance sheets and were as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
Operating properties (1) .....	<b>\$ 309,367</b>	386,646
Leasehold improvements .....	<b>56,620</b>	57,084
Furniture, fixtures and equipment .....	<b>172,774</b>	145,307
	<b>538,761</b>	589,037
Accumulated depreciation and amortization .....	<b>(198,855)</b>	(177,519)
	<b>\$ 339,906</b>	411,518

(1) Operating properties primarily include solar systems, rental operations and commercial properties.

#### Investment Securities

The Company holds investment securities classified as available-for-sale or held-to-maturity. Available-for-sale securities are recorded at fair value. Any unrealized holding gains or losses on available-for-sale securities are reported as accumulated other comprehensive gain or loss, which is a separate component of stockholders' equity, net of tax, until realized. Securities classified as held-to-maturity are carried at amortized cost because they are purchased with the intent and ability to hold to maturity.

At November 30, 2021 and 2020, the Financial Services segment had investment securities classified as held-to-maturity totaling \$157.8 million and \$164.2 million, respectively, which consist mainly of commercial mortgage-backed securities ("CMBS"), corporate debt obligations, U.S. government agency obligations, certificates of deposit and U.S. treasury securities that mature at various dates, mainly within three years.

At November 30, 2021 and 2020, the Lennar Other segment had investment securities classified as held-for-sale totaling \$41.7 million and \$53.5 million, respectively. Additionally, the Lennar Other segment had investments in equity securities with a readily determinable fair value (publicly traded common stock), not accounted for under the equity method, that are recorded at fair value with unrealized gains and losses included in earnings. For equity securities without a readily determinable fair value, the investment is recorded at cost, less any impairment, plus or minus adjustments related to observable transactions for the same or similar securities, with unrealized gains and losses included in earnings. The Lennar Other segment had investments in equity securities of \$1.0 billion and \$68.8 million, as of November 30, 2021 and 2020, respectively.

For equity method investments in the Lennar Other segment, the Company records the investment as Lennar Other investments in unconsolidated entities. The Company regularly reviews its investments in unconsolidated entities to determine whether there is a decline in fair value below book value. If there is a decline that is other-than-temporary, the investment is written down to fair value. There was no impairment recorded during the years ended November 30, 2021 and 2020.

#### Interest and Real Estate Taxes

Interest and real estate taxes attributable to land and homes are capitalized as inventory costs while they are being actively developed. Interest related to homebuilding and land, including interest costs relieved from inventories, is included in costs of homes sold and costs of land sold. Interest expense related to the Financial Services and Multifamily operations is included in its costs and expenses.

During the years ended November 30, 2021, 2020 and 2019, interest incurred by the Company's homebuilding operations related to homebuilding debt was \$275.1 million, \$353.4 million and \$422.7 million, respectively; interest capitalized into inventories was \$254.9 million, \$331.0 million and \$405.1 million, respectively.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Interest expense was included in costs of homes sold, costs of land sold and other interest expense as follows:

<i>(In thousands)</i>	Years Ended November 30,		
	2021	2020	2019
Interest expense in costs of homes sold .....	\$ 342,756	349,109	371,821
Interest expense in costs of land sold .....	2,475	2,594	5,554
Other interest expense (1) .....	20,142	22,401	17,620
Total interest expense .....	<u>\$ 365,373</u>	<u>374,104</u>	<u>394,995</u>

(1) Included in Homebuilding other income (expense), net.

#### Income Taxes

The Company records income taxes under the asset and liability method, whereby deferred tax assets and liabilities are recognized based on the future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and attributable to operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply in the years in which the temporary differences are expected to be recovered or paid. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in earnings in the period when the changes are enacted. Interest related to unrecognized tax benefits is recognized in the financial statements as a component of income tax expense.

A reduction of the carrying amounts of deferred tax assets by a valuation allowance is required if, based on the available evidence, it is more likely than not that such assets will not be realized. Accordingly, the need to establish valuation allowances for deferred tax assets is assessed each reporting period by the Company based on the consideration of all available positive and negative evidence using a "more-likely-than-not" standard with respect to whether deferred tax assets will be realized. This assessment considers, among other matters, the nature, frequency and severity of current and cumulative losses, actual earnings, forecasts of future profitability, the duration of statutory carryforward periods, the Company's experience with loss carryforwards not expiring unused and tax planning alternatives.

Based on the analysis of positive and negative evidence, the Company believed that there was enough positive evidence for the Company to conclude that it was more likely than not that the Company would realize the majority of its deferred tax assets. As of November 30, 2021 and 2020, the Company's net deferred tax assets included a valuation allowance of \$2.7 million and \$4.4 million, respectively. See Note 5 for additional information.

#### Other Liabilities

Reflected within the consolidated balance sheets, the other liabilities balance as of November 30, 2021 and 2020, included accrued interest payable, product warranty (as noted below), accrued bonuses, accrued wages and benefits, lease liabilities, deferred income, customer deposits, income taxes payable, and other accrued liabilities.

#### Product Warranty

Warranty and similar reserves for homes are established at an amount estimated to be adequate to cover potential costs for materials and labor with regard to warranty-type claims expected to be incurred subsequent to the delivery of a home. Reserves are determined based on historical data and trends with respect to similar product types and geographical areas. The Company regularly monitors the warranty reserve and makes adjustments to its pre-existing warranties in order to reflect changes in trends and historical data as information becomes available. Warranty reserves are included in Homebuilding other liabilities in the consolidated balance sheets. The activity in the Company's warranty reserve was as follows:

<i>(In thousands)</i>	Years Ended November 30,	
	2021	2020
Warranty reserve, beginning of year .....	\$ 341,765	294,138
Warranties issued .....	217,641	191,311
Adjustments to pre-existing warranties from changes in estimates (1) .....	29,436	29,461
Payments .....	(211,821)	(173,145)
Warranty reserve, end of year .....	<u>\$ 377,021</u>	<u>341,765</u>

(1) The adjustments to pre-existing warranties from changes in estimates during the years ended November 30, 2021 and 2020 primarily related to specific claims in certain of the Company's homebuilding communities and other adjustments.

#### Self-Insurance

Certain insurable risks such as construction defects, general liability, medical and workers' compensation are self-insured by the Company up to certain limits. Undiscounted accruals for claims under the Company's self-insurance program are based on claims filed and estimates for claims incurred but not yet reported. The Company's self-insurance

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

reserve, net of expected recoveries, as of November 30, 2021 and 2020 was \$169.1 million and \$125.4 million which is included in Homebuilding other liabilities. Amounts incurred in excess of the Company's self-insurance occurrence or aggregate retention limits are covered by insurance up to the Company's purchased coverage levels. The Company's insurance policies are maintained with highly-rated underwriters for whom the Company believes counterparty default risk is not significant.

#### Earnings per Share

Basic earnings per share is computed by dividing net earnings attributable to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in earnings of the Company.

All outstanding nonvested shares that contain non-forfeitable rights to dividends or dividend equivalents that participate in undistributed earnings with common stock are considered participating securities and are included in computing earnings per share pursuant to the two-class method. The two-class method is an earnings allocation formula that determines earnings per share for each class of common stock and participating securities according to dividends or dividend equivalents and participation rights in undistributed earnings. The Company's restricted common stock ("nonvested shares") are considered participating securities.

#### Preferred Stock

The Company is authorized to issue 500,000 shares of preferred stock with a par value of \$10 per share and 100 million shares of participating preferred stock with a par value of \$0.10 per share. No shares of preferred stock or participating preferred stock have been issued as of November 30, 2021 and 2020.

#### Common Stock

During the year ended November 30, 2021, the Company's Class A and Class B common stockholders received a per share annual dividend of \$1.00. During the years ended 2020 and 2019, the Company's Class A and Class B common stockholders received a per share annual dividend of \$0.625 and \$0.16, respectively. The only significant difference between the Class A common stock and Class B common stock is that Class A common stock entitles holders to one vote per share and the Class B common stock entitles holders to ten votes per share.

As of November 30, 2021, Stuart Miller, the Company's Executive Chairman, directly owned, or controlled through family-owned entities, shares of Class A and Class B common stock, which represented approximately 35% voting power of the Company's stock.

In January 2021, the Company's Board of Directors authorized a stock repurchase program, which replaced a January 2019 stock repurchase program, under which the Company was authorized to purchase up to the lesser of \$1 billion in value, or 25 million in shares, of the Company's outstanding Class A or Class B common stock. The repurchase authority has no expiration date. In October 2021, the Board of Directors authorized an increase to the stock repurchase program to enable the Company to repurchase up to the lesser of an additional \$1 billion in value, or 25 million in shares, of the Company's outstanding Class A or Class B common stock. The repurchase authority has no expiration date. Shortly after the new authorization, the January 2021 stock repurchase program was completed as the Company had purchased the \$1 billion in value authorized under that stock repurchase program. The following table provides information about the Company's repurchases of Class A and Class B common stock for the years ended November 30, 2021 and 2020:

	Years Ended			
	November 30, 2021		November 30, 2020	
	Class A	Class B	Class A	Class B
<i>(Dollars in thousands, except price per share)</i>				
Shares repurchased .....	<b>13,910,000</b>	<b>100,000</b>	4,250,000	115,000
Principal .....	<b>\$ 1,357,081</b>	<b>\$ 8,197</b>	\$ 282,274	\$ 6,155
Average price per share .....	<b>\$ 97.56</b>	<b>\$ 81.97</b>	\$ 66.42	\$ 53.52

#### Restrictions on Payment of Dividends

There are no restrictions on the payment of dividends on common stock by the Company. There are no agreements which restrict the payment of dividends by subsidiaries of the Company other than the need to maintain the financial ratios and net worth requirements under the Financial Services segment's warehouse lines of credit, which restrict the payment of dividends from the Company's mortgage subsidiaries following the occurrence and during the continuance of an event of default thereunder and limit dividends to 50% of net income in the absence of an event of default.

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**401(k) Plan**

Under the Company's 401(k) Plan (the "Plan"), contributions made by associates can be invested in a variety of mutual funds or proprietary funds provided by the Plan trustee. The Company may also make contributions for the benefit of associates. The Company records as compensation expense its contribution to the Plan. For the years ended November 30, 2021, 2020 and 2019, this amount was \$29.4 million, \$27.3 million and \$24.5 million, respectively.

**Share-Based Payments**

Compensation expense related to the Company's share-based awards was as follows:

<i>(In thousands)</i>	Years Ended November 30,		
	2021	2020	2019
Total compensation expense for nonvested share-based awards . . . . .	\$ 135,090	107,131	86,940

The fair value of nonvested shares is determined based on the trading price of the Company's common stock on the grant date. The weighted average fair value of nonvested shares granted during the years ended November 30, 2021, 2020 and 2019 was \$80.95, \$60.10 and \$48.26, respectively. A summary of the Company's nonvested shares activity for the year ended November 30, 2021 was as follows:

	Shares	Weighted Average Grant Date Fair Value
Nonvested shares at November 30, 2020 . . . . .	3,546,576	\$ 55.01
Grants . . . . .	1,562,138	\$ 80.95
Vested . . . . .	(1,829,016)	\$ 57.56
Forfeited . . . . .	(115,908)	\$ 62.49
Nonvested shares at November 30, 2021 . . . . .	<u>3,163,790</u>	<u>\$ 66.07</u>

At November 30, 2021, there was \$118.5 million of unrecognized compensation expense related to unvested share-based awards granted under the Company's share-based payment plan, all of which relates to nonvested shares with a weighted average remaining contractual life of 1.7 years. For the years ended November 30, 2021, 2020 and 2019, 1.8 million, 1.4 million and 1.4 million nonvested shares, respectively, vested each year.

**Financial Services**

*Revenue Recognition*

Title premiums on policies issued directly by the Company are recognized as revenue on the effective date of the title policies. Escrow fees and loan origination revenues are recognized at the time the related real estate transactions are completed, usually upon the close of escrow. Revenues from title policies issued by independent agents are recognized as revenue when notice of issuance is received from the agent, which is generally when cash payment is received by the Company. Expected gains and losses from the sale of loans and their related servicing rights are included in the measurement of all written loan commitments that are accounted for at fair value through earnings at the time of commitment. Interest income on loans held-for-sale and loans held-for-investment is recognized as earned over the terms of the mortgage loans based on the contractual interest rates.

*Loans Held-for-Sale*

Loans held-for-sale by the Financial Services segment, including the rights to service the mortgage loans, are carried at fair value and changes in fair value are reflected in earnings. Premiums and discounts recorded on these loans are presented as an adjustment to the carrying amount of the loans and are not amortized. Management believes carrying loans held-for-sale at fair value improves financial reporting by mitigating volatility in reported earnings caused by measuring the fair value of the loans and the derivative instruments used to economically hedge them without having to apply complex hedge accounting provisions.

In addition, the Financial Services segment recognizes the fair value of its rights to service a mortgage loan as revenue upon entering into an interest rate lock loan commitment with a borrower. The fair value of these servicing rights is included in Financial Services' other assets as of November 30, 2021 and 2020. Fair value of the servicing rights is determined based on values in the Company's servicing sales contracts.

*Provision for Losses*

The Company establishes reserves for possible losses associated with mortgage loans previously originated and sold to investors based upon, among other things, an analysis of repurchase requests received, an estimate of potential repurchase claims not yet received and actual past repurchases and losses through the disposition of affected loans, as

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well as previous settlements. Loan origination liabilities are included in Financial Services' liabilities in the consolidated balance sheets. The activity in the Company's loan origination liabilities was as follows:

<i>(In thousands)</i>	Years Ended November 30,	
	2021	2020
Loan origination liabilities, beginning of year	\$ 7,569	9,364
Provision for losses	4,639	11,924
Payments/settlements	(538)	(13,719)
Loan origination liabilities, end of year	\$ 11,670	7,569

*Loans Held-for-Investment, Net*

Loans for which the Company has the positive intent and ability to hold to maturity consist of mortgage loans carried at the principal amount outstanding, net of unamortized discounts and allowance for loan losses. Discounts are amortized over the estimated lives of the loans using the interest method.

The Financial Services segment also provides an allowance for credit losses. The provision recorded and the adequacy of the related allowance is determined by management's continuing evaluation of the loan portfolio in light of past loan loss experience, credit worthiness and nature of underlying collateral, present economic conditions and other factors considered relevant by the Company's management. Anticipated changes in economic factors, which may influence the level of the allowance, are considered in the evaluation by the Company's management when the likelihood of the changes can be reasonably determined. While the Company's management uses the best information available to make such evaluations, future adjustments to the allowance may be necessary as a result of future economic and other conditions that may be beyond management's control.

*Derivative Financial Instruments*

The Financial Services segment, in the normal course of business, uses derivative financial instruments to reduce its exposure to fluctuations in mortgage-related interest rates. The segment uses mortgage-backed securities ("MBS") forward commitments, option contracts, future contracts and investor commitments to protect the value of fixed rate-locked loan commitments and loans held-for-sale from fluctuations in mortgage-related interest rates. These derivative financial instruments are carried at fair value with the changes in fair value included in Financial Services revenues.

*LMF Commercial - Loans Held-for-Sale*

The originated mortgage loans are classified as loans held-for-sale and are recorded at fair value. The Company elected the fair value option for LMF Commercial's loans held-for-sale in accordance with Accounting Standards Codification ("ASC") 825, *Financial Instruments*, which permits entities to measure various financial instruments and certain other items at fair value on a contract-by-contract basis. Management believes that carrying loans held-for-sale at fair value improves financial reporting by mitigating volatility in reported earnings caused by measuring the fair value of the loans and the derivative instruments, which are also carried at fair value, used to economically hedge them without having to apply complex hedge accounting provisions. Changes in fair values of the loans are reflected in Financial Services revenues in the accompanying consolidated statements of operations. Interest income on these loans is calculated based on the interest rate of the loan and is recorded in Financial Services revenues in the accompanying consolidated statements of operations. Substantially all of the mortgage loans originated are sold within a short period of time in a securitization on a servicing released, non-recourse basis; although, the Company remains liable for certain limited industry-standard representations and warranties related to loan sales. The Company recognizes revenue on the sale of loans into securitization trusts when control of the loans has been relinquished.

**Multifamily**

*Management Fees and General Contractor Revenue*

The Multifamily segment provides management services with respect to the development, construction and property management of rental projects in joint ventures in which the Company has investments. As a result, the Multifamily segment earns and receives fees, which are generally based upon a stated percentage of development and construction costs and a percentage of gross rental collections. In addition, the Multifamily segment provides general contractor services for the construction of some of its rental projects. Both management fees and general contractor revenue are recognized over the period in which the services are performed using an input method, which properly depicts the level of effort required to complete the management or construction services. These customer contracts require the Company to provide management and general contractor services which represents a performance obligation that the Company satisfies over time. Management fees and general contractor services in the Multifamily segment are included in Multifamily revenue.

**Recently Adopted Accounting Pronouncements**

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement*



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of *Credit Losses on Financial Instruments ("ASU 2016-13")*. ASU 2016-13 significantly changes the impairment model for most financial assets and certain other instruments. ASU 2016-13 requires immediate recognition of estimated credit losses expected to occur over the remaining life of many financial assets, which generally results in earlier recognition of allowances for credit losses on loans and other financial instruments. ASU 2016-13 was effective for the Company's fiscal year beginning December 1, 2020. The adoption of ASU 2016-13 did not have a material impact on the Company's consolidated financial statements.

In January 2017, the FASB issued ASU 2017-04, *Intangibles - Goodwill and Other (Topic 350)*, Simplifying the Accounting for Goodwill Impairment ("ASU 2017-04"). ASU 2017-04 removes the requirement to perform a hypothetical purchase price allocation to measure goodwill impairment. A goodwill impairment will now be the amount by which a reporting unit's carrying value exceeds its fair value, not to exceed the carrying amount of goodwill. ASU 2017-04 was effective for the Company's fiscal year beginning December 1, 2020. The adoption of ASU 2017-04 did not have a material impact on the Company's consolidated financial statements.

#### **New Accounting Pronouncements**

In December 2019, the FASB issued ASU 2019-12, *Income Taxes (Topic 740)*, Simplifying the Accounting for Income Taxes ("ASU 2019-12"). ASU 2019-12 will be effective for the Company's fiscal year beginning December 1, 2022. The Company believes, the adoption of ASU 2019-12 will not have a material impact on the Company's consolidated financial statements.

#### **Reclassifications**

Certain prior year amounts in the consolidated financial statements have been reclassified to conform with the 2021 presentation. The Company reclassified the balance of its investment in Doma, formerly States Title, to which the Company sold the majority of the Financial Services segment's retail title agency business and title insurance underwriter in the first quarter of 2019, from the Financial Services segment to the Lennar Other segment in the consolidated balance sheets for all periods presented. This was reclassified to be included in the Company's strategic technology investments as the entity had announced that it would merge with a publicly traded special purpose acquisition company and during the year ended November 30, 2021 completed the merger and became a publicly traded entity. In addition, the Company reflected its contributions to its charitable foundation in a new line on its consolidated statements of operations for all periods presented. This was previously reflected in the Corporate general and administrative line. These reclassifications had no impact on the company's total assets, total equity, revenues or net earnings in its consolidated financial statements.

## **2. Operating and Reporting Segments**

The Company's homebuilding operations construct and sell homes primarily for first-time, move-up and active adult homebuyers primarily under the Lennar brand name. In addition, the Company's homebuilding operations purchase, develop and sell land to third parties. The Company's chief operating decision makers manage and assess the Company's performance at a regional level. Therefore, the Company performed an assessment of its operating segments in accordance with ASC 280, *Segment Reporting*, and determined that the following are its operating and reportable segments:

- Homebuilding segments: (1) East (2) Central (3) Texas (4) West
- (5) Financial Services
- (6) Multifamily
- (7) Lennar Other

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The assets and liabilities related to the Company's segments were as follows:

<i>(In thousands)</i>	<b>November 30, 2021</b>				
<b>Assets:</b>	<b>Homebuilding</b>	<b>Financial Services</b>	<b>Multifamily</b>	<b>Lennar Other</b>	<b>Total</b>
Cash and cash equivalents . . . . .	\$ 2,735,213	167,021	16,850	2,660	2,921,744
Restricted cash . . . . .	21,927	12,012	—	—	33,939
Receivables, net (1) . . . . .	490,278	708,165	98,405	—	1,296,848
Inventories . . . . .	18,715,304	—	454,093	—	19,169,397
Loans held-for-sale (2) . . . . .	—	1,636,351	—	—	1,636,351
Investments in equity securities (3) . . . . .	—	—	—	1,006,599	1,006,599
Investments available-for-sale (4) . . . . .	—	—	—	41,654	41,654
Loans held-for-investments, net . . . . .	—	44,582	—	—	44,582
Investments held-to-maturity . . . . .	—	157,808	—	—	157,808
Investments in unconsolidated entities . . . . .	972,084	—	654,029	346,270	1,972,383
Goodwill . . . . .	3,442,359	189,699	—	—	3,632,058
Other assets . . . . .	1,090,654	48,729	88,370	66,662	1,294,415
	<u>\$ 27,467,819</u>	<u>2,964,367</u>	<u>1,311,747</u>	<u>1,463,845</u>	<u>33,207,778</u>
<b>Liabilities:</b>					
Notes and other debts payable, net . . . . .	\$ 4,652,338	1,726,026	—	—	6,378,364
Accounts payable and other liabilities . . . . .	5,217,904	180,317	288,930	145,981	5,833,132
	<u>\$ 9,870,242</u>	<u>1,906,343</u>	<u>288,930</u>	<u>145,981</u>	<u>12,211,496</u>
<i>(In thousands)</i>	<b>November 30, 2020</b>				
<b>Assets:</b>	<b>Homebuilding</b>	<b>Financial Services</b>	<b>Multifamily</b>	<b>Lennar Other</b>	<b>Total</b>
Cash and cash equivalents . . . . .	\$ 2,703,986	116,171	38,963	3,918	2,863,038
Restricted cash . . . . .	15,211	54,481	—	—	69,692
Receivables, net (1) . . . . .	298,671	552,779	86,629	—	938,079
Inventories . . . . .	16,925,228	—	249,920	—	17,175,148
Loans held-for-sale (2) . . . . .	—	1,490,105	—	—	1,490,105
Investments in equity securities (3) . . . . .	—	—	—	68,771	68,771
Investments available-for-sale (4) . . . . .	—	—	—	53,497	53,497
Loans held-for-investments, net . . . . .	—	72,626	—	—	72,626
Investments held-to-maturity . . . . .	—	164,230	—	—	164,230
Investments in unconsolidated entities . . . . .	953,177	—	724,647	387,097	2,064,921
Goodwill . . . . .	3,442,359	189,699	—	—	3,632,058
Other assets . . . . .	1,190,793	68,027	75,749	8,443	1,343,012
	<u>\$ 25,529,425</u>	<u>2,708,118</u>	<u>1,175,908</u>	<u>521,726</u>	<u>29,935,177</u>
<b>Liabilities:</b>					
Notes and other debts payable, net . . . . .	\$ 5,955,758	1,463,919	—	1,906	7,421,583
Accounts payable and other liabilities . . . . .	3,969,893	180,329	252,911	11,060	4,414,193
	<u>\$ 9,925,651</u>	<u>1,644,248</u>	<u>252,911</u>	<u>12,966</u>	<u>11,835,776</u>

- (1) Receivables, net for Financial Services primarily related to loans sold to investors for which the Company had not yet been paid as of November 30, 2021 and November 30, 2020, respectively.
- (2) Loans held-for-sale related to unsold residential and commercial loans carried at fair value.
- (3) Investments in equity securities include investments of \$100.1 million and \$68.8 million without readily available fair values as of November 30, 2021 and November 30, 2020, respectively.
- (4) Investments available-for-sale are carried at fair value with changes in fair value recorded as a component of accumulated other comprehensive income (loss) on the consolidated balance sheets.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Financial information relating to the Company's segments was as follows:

Year ended November 30, 2021						
<i>(In thousands)</i>	Homebuilding	Financial Services	Multifamily	Lennar Other	Corporate and unallocated (2)	Total
Revenues	\$ 25,545,242	898,745	665,232	21,457	—	27,130,676
Operating earnings	5,031,762	491,014	21,453	733,035	—	6,277,264
Corporate general and administrative expenses	—	—	—	—	(398,381)	(398,381)
Charitable foundation contribution	—	—	—	—	(59,825)	(59,825)
Earnings before income taxes	5,031,762	491,014	21,453	733,035	(458,206)	5,819,058
Year ended November 30, 2020						
<i>(In thousands)</i>	Homebuilding	Financial Services	Multifamily	Lennar Other (1)	Corporate and unallocated (2)	Total
Revenues	\$ 20,981,136	890,311	576,328	41,079	—	22,488,854
Operating earnings (loss)	2,988,907	480,952	22,681	(10,334)	—	3,482,206
Corporate general and administrative expenses	—	—	—	—	(333,446)	(333,446)
Charitable foundation contribution	—	—	—	—	(24,972)	(24,972)
Earnings (loss) before income taxes	2,988,907	480,952	22,681	(10,334)	(358,418)	3,123,788
Year ended November 30, 2019						
<i>(In thousands)</i>	Homebuilding	Financial Services	Multifamily	Lennar Other	Corporate and unallocated (2)	Total
Revenues	\$ 20,793,216	824,810	604,700	36,835	—	22,259,56
Operating earnings	2,502,905	224,642	16,390	31,469	—	2,775,406
Corporate general and administrative expenses	—	—	—	—	(321,188)	(321,188)
Charitable foundation contribution	—	—	—	—	(19,926)	(19,926)
Earnings before income taxes	2,502,905	224,642	16,390	31,469	(341,114)	2,434,292

- (1) Operating loss for Lennar Other for the year ended November 30, 2020 included a \$25.0 million write-down of assets held by Rialto legacy funds because of the disruption in the capital markets as a result of COVID-19 and the economic shutdown.
- (2) Corporate and unallocated expenses primarily represent costs of operations at the Company's corporate headquarters in Miami. These operations include the Company's executive offices, information technology, treasury, corporate accounting and tax, legal, internal audit and human resources. Also included are property expenses related to the leases of corporate offices, data processing, general corporate expenses and charitable foundation contribution to the Lennar Foundation.

### **Homebuilding Segments**

Information about homebuilding activities in states which are not economically similar to other states in the same geographic area is grouped under "Homebuilding Other," which is not considered a reportable segment.

Evaluation of segment performance is based primarily on operating earnings (loss) before income taxes. Operations of the Company's homebuilding segments primarily include the construction and sale of single-family attached and detached homes, as well as the purchase, development and sale of residential land directly and through the Company's unconsolidated entities. Operating earnings (loss) for the homebuilding segments consist of revenues generated from the sales of homes and land, equity in earnings (loss) from unconsolidated entities and other income (expense), net, less the cost of homes sold and land sold, selling, general and administrative expenses incurred by the segment.

The Company's reportable homebuilding segments and all other homebuilding operations not required to be reported separately, have homebuilding divisions located in:

**East:** Florida, New Jersey, Pennsylvania and South Carolina

**Central:** Georgia, Illinois, Indiana, Maryland, Minnesota, North Carolina, Tennessee and Virginia

**Texas:** Texas

**West:** Arizona, California, Colorado, Idaho, Nevada, Oregon, Utah and Washington

**Other:** Urban divisions and other homebuilding related investments primarily in California, including Five Point Holdings, LLC ("FivePoint")

The assets related to the Company's homebuilding segments were as follows:

<i>(In thousands)</i>	East	Central	Texas	West	Other	Corporate and Unallocated	Total Homebuildin
Balance at November 30, 2021	\$5,854,057	3,782,847	2,801,192	11,171,741	1,443,163	2,414,819	27,467,819
Balance at November 30, 2020	5,308,114	3,438,600	2,150,916	10,504,374	1,301,618	2,825,803	25,529,425

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Financial information relating to the Company's homebuilding segments was as follows:

Year ended November 30, 2021						
<i>(In thousands)</i>	East	Central	Texas	West	Other	Total Homebuilding
Revenues	\$ 6,870,944	4,826,535	3,241,321	10,563,756	42,686	25,545,242
Operating earnings (loss)	1,455,432	720,419	730,465	2,192,446	(67,000)	5,031,762
Interest expense	90,314	58,899	28,764	176,633	10,763	365,373
Depreciation and amortization	24,531	16,118	9,821	49,691	1,238	101,399
Net additions to (disposals of) operating properties and equipment	219	239	(9)	26,375	14,950	41,774
Year ended November 30, 2020						
<i>(In thousands)</i>	East	Central	Texas	West	Other	Total Homebuilding
Revenues	\$ 5,715,028	4,093,693	2,709,681	8,437,167	25,567	20,981,136
Operating earnings (loss)	933,297	482,929	421,594	1,241,494	(90,407)	2,988,907
Interest expense	93,245	58,777	29,901	178,498	13,683	374,104
Depreciation and amortization	21,504	13,659	9,366	50,316	249	95,094
Net additions to (disposals of) operating properties and equipment	955	(11,370)	712	165,869	(32)	156,134
Year ended November 30, 2019						
<i>(In thousands)</i>	East	Central	Texas	West	Other	Total Homebuilding
Revenues	\$ 5,717,858	4,120,085	2,578,962	8,227,304	149,007	20,793,216
Operating earnings (loss)	830,619	431,372	285,874	1,050,850	(95,810)	2,502,905
Interest expense	96,569	64,104	37,144	183,906	13,272	394,995
Depreciation and amortization	20,623	11,356	8,395	45,456	369	86,199
Net additions to (disposals of) operating properties and equipment	(31,338)	89	950	63,803	(1,214)	32,290

**Financial Services**

Operations of the Financial Services segment include primarily mortgage financing, title and closing services primarily for buyers of the Company's homes. It also includes originating and selling into securitizations commercial mortgage loans through its LMF Commercial business. The Financial Services segment sells substantially all of the loans it originates within a short period of time in the secondary mortgage market, the majority of which are sold on a servicing released, non-recourse basis. After the loans are sold, the Company retains potential liability for possible claims by purchasers that it breached certain limited industry standard representations and warranties in the loan sale agreements. Financial Services' operating earnings consist of revenues generated primarily from mortgage financing, title and closing services, and property and casualty insurance, less the cost of such services and certain selling, general and administrative expenses incurred by the segment. The Financial Services segment operates generally in the same states as the Company's homebuilding operations as well as in other states.

At November 30, 2021, the Financial Services segment had warehouse facilities, all of which were 364-day repurchase facilities and were used to fund residential mortgages or commercial mortgages for LMF Commercial as follows:

<i>(In thousands)</i>	Maximum Aggregate Commitment
Residential facilities maturing:	
December 2021 (1)	\$ 500,000
April 2022	700,000
July 2022	600,000
October 2022	500,000
Total - Residential facilities	<u>\$ 2,300,000</u>
LMF Commercial facilities maturing:	
December 2021 (1)	\$ 400,000
November 2022	100,000
July 2023	50,000
Total - LMF Commercial facilities	<u>\$ 550,000</u>
Total	<u>\$ 2,850,000</u>

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

(1) Subsequent to November 30, 2021, the maturity date was extended to December 2022.

The Financial Services segment uses the residential warehouse facilities to finance its residential lending activities until the mortgage loans are sold to investors and the proceeds are collected. The facilities are non-recourse to the Company and are expected to be renewed or replaced with other facilities when they mature. The LMF Commercial facilities, which are guaranteed by Lennar Corporation, finance LMF Commercial loan originations and securitization activities and are secured by up to 80% interests in the originated commercial loans financed.

Borrowings and collateral under the facilities and their prior year predecessors were as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
Borrowings under the residential facilities .....	\$ 1,482,258	1,185,797
Collateral under the residential facilities .....	1,539,641	1,231,619
Borrowings under the LMF Commercial facilities .....	96,294	124,617

If the facilities are not renewed or replaced, the borrowings under the lines of credit will be repaid by selling the mortgage loans held-for-sale to investors and by collecting receivables on loans sold but not yet paid for. Without the facilities, the Financial Services segment would have to use cash from operations and other funding sources to finance its lending activities.

Substantially all of the residential loans the Financial Services segment originates are sold within a short period in the secondary mortgage market on a servicing released, non-recourse basis. After the loans are sold, the Company retains potential liability for possible claims by purchasers that it breached certain limited industry-standard representations and warranties in the loan sale agreements. Purchasers sometimes try to defray losses by purporting to have found inaccuracies related to sellers' representations and warranties in particular loan sale agreements. Mortgage investors could seek to have the Company buy back mortgage loans or compensate them for losses incurred on mortgage loans that the Company has sold based on claims that the Company breached its limited representations or warranties. The Company's mortgage operations have established accruals for possible losses associated with mortgage loans previously originated and sold to investors. The Company establishes accruals for such possible losses based upon, among other things, an analysis of repurchase requests received, an estimate of potential repurchase claims not yet received and actual past repurchases and losses through the disposition of affected loans as well as previous settlements. While the Company believes that it has adequately reserved for known losses and projected repurchase requests, given the volatility in the residential mortgage industry and the uncertainty regarding the ultimate resolution of these claims, if either actual repurchases or the losses incurred resolving those repurchases exceed the Company's expectations, additional recourse expense may be incurred. Loan origination liabilities are included in Financial Services' liabilities in the Company's consolidated balance sheets.

*LMF Commercial - loans held-for-sale*

LMF Commercial originated commercial loans as follows:

<i>(Dollars in thousands)</i>	November 30,	
	2021	2020
Originations (1) .....	\$ 770,107	703,777
Sold .....	\$ 931,023	705,089
Securitized .....	6	5

(1) During both the year ended November 30, 2021 and 2020 all the commercial loans originated were recorded as loans held-for-sale, which are held at fair value.

*Investments held-to-maturity*

At November 30, 2021 and 2020, the Financial Services segment held commercial mortgage-backed securities ("CMBS"). These securities are classified as held-to-maturity based on its intent and ability to hold the securities until maturity and changes in estimated cash flows are reviewed periodically to determine if an other-than-temporary impairment has occurred. Based on the segment's assessment, no impairment charges were recorded during the years ended November 30, 2021 or 2020. The Company has financing agreements to finance CMBS that have been purchased as investments by the Financial Services segment.



**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Details related to Financial Services' CMBS were as follows:

<i>(Dollars in thousands)</i>	November 30, 2021	November 30, 2020
Carrying value	\$ 157,808	164,230
Outstanding debt, net of debt issuance costs	\$ 147,474	153,505
Incurred interest rate	3.4 %	3.4 %
	<b>November 30, 2021</b>	
Discount rates at purchase	6%	— 84%
Coupon rates	2.0%	— 5.3%
Distribution dates	October 2027	— December 2028
Stated maturity dates	October 2050	— December 2051

**Multifamily**

The Company is actively involved, primarily through unconsolidated entities, in the development, construction and property management of multifamily rental properties. The Multifamily segment focuses on developing a geographically diversified portfolio of institutional quality multifamily rental properties in select U.S. markets.

Operations of the Multifamily segment include revenues generated from land sales, revenue from construction activities and management fees generated from joint ventures, and equity in earnings from unconsolidated entities, less the cost of land sold, expenses related to construction activities and general and administrative expenses.

**Lennar Other**

Lennar Other primarily includes strategic investments in technology companies, primarily managed by the Company's LENX subsidiary, and fund interests the Company retained when it sold the Rialto asset and investment management platform. Operations of the Lennar Other segment include revenues generated primarily from the Company's share of carried interests in the Rialto fund investments retained after the sale of Rialto's asset and investment management platform, along with equity in earnings (loss) from the Rialto fund investments and strategic technology investments, gains (losses) from investments in equity securities and other income (expense), net from the remaining assets related to the Company's former Rialto segment.

During the year ended November 30, 2021, the Company completed the sale of the Company's residential solar business to Sunnova Energy International Inc. ("Sunnova") for shares in Sunnova. The Company recorded a gain of \$153.0 million upon the closing of the sale. The calculation of the gain included the fair value of 3.1 million shares in initial consideration received at closing and the fair value of potential shares to be received upon achievement of earnouts. The significant unobservable fair value assumptions used in the calculation were a terminal value multiple of 3 and a 15% discount rate. The fair value of the earnouts was also based on the probability of achieving full or partial earnouts.

The investments in Opendoor Technologies, Inc. ("Opendoor"), Sunnova, Hippo Holdings, Inc. ("Hippo"), SmartRent, Inc. ("SmartRent") and Blend Labs, Inc. ("Blend") are held at market and will therefore change depending on the value of the Company's share holdings in those entities on the last day of each quarter. For the years ended November 30, 2020 and 2019, there were no mark to market gains on our strategic investments in technology companies. The following is a detail of Lennar Other realized and unrealized gains (losses):

<i>(In thousands)</i>	Year Ended November 30, 2021
Opendoor (OPEN) mark to market	\$ 239,312
Hippo (HIPO) mark to market	207,634
SmartRent (SMRT) mark to market	79,483
Sunnova (NOVA) mark to market	(8,883)
Blend Labs (BLND) mark to market	(6,744)
Gain on sale of solar business	158,069
Other realized gains	11,705
	\$ 680,576

During the year ended November 30, 2021, Opendoor, Hippo, SmartRent and Blend began trading and the Company began to mark to market the Company's share holdings in the public entities. The mark to market recognition was due to the entities in which the Company holds the investments going public and the loss of a contractual right to a

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

board seat, where applicable, during the year ended November 30, 2021 and the investments now being accounted for as investments in equity securities which are held at fair value and the changes in fair value are recognized through earnings. As of November 30, 2020, the investments, other than SmartRent since the first investment was made in fiscal 2021, were included in the Company's investments in unconsolidated entities and were accounted for using the equity method. In addition, as previously noted, Doma Holdings, Inc. ("Doma") went public during the third quarter of 2021. Doma is an investment that continues to be accounted for under the equity method due to the Company's significant ownership interest which allows the Company to exercise significant influence. As of November 30, 2021, the Company owns approximately 25.0% of Doma and the carrying amount of the Company's investment is \$53.7 million.

Each reportable segment follows the same accounting policies described in Note 1—"Summary of Significant Accounting Policies" to the consolidated financial statements. Operational results of each segment are not necessarily indicative of the results that would have occurred had the segment been an independent, stand-alone entity during the periods presented.

**3. Investments in Unconsolidated Entities**

***Homebuilding Unconsolidated Entities***

The investments in Company's Homebuilding unconsolidated entities were as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
Investments in unconsolidated entities (1) (2) .....	\$ 972,084	953,177
Underlying equity in unconsolidated entities' net assets (1) .....	1,301,719	1,269,701

- (1) The basis difference was primarily as a result of the Company contributing its investment in three strategic joint ventures with a higher fair value than book value for an investment in the FivePoint entity and deferring equity in earnings on land sales to the Company.
- (2) Included in the Company's recorded investments in Homebuilding unconsolidated entities is the Company's 40% ownership of FivePoint. As of November 30, 2021 and 2020, the carrying amount of the Company's investment was \$381.6 million and \$392.1 million, respectively.

The Company's partners generally are unrelated homebuilders, land owners/developers and financial or other strategic partners. The unconsolidated entities follow accounting principles that are in all material respects the same as those used by the Company. The Company shares in the profits and losses of these unconsolidated entities generally in accordance with its ownership interests. In many instances, the Company is appointed as the day-to-day manager under the direction of a management committee that has shared powers among the partners of the unconsolidated entities and the Company receives management fees and/or reimbursement of expenses for performing this function. The Company and/or its partners sometimes obtain options or enter into other arrangements under which the Company can purchase portions of the land held by the unconsolidated entities. Option prices are generally negotiated prices that approximate fair value when the Company receives the options. The details of the activity was as follows:

<i>(In thousands)</i>	Years Ended November 30,		
	2021	2020	2019
Land sales revenues (1) .....	\$ 57,944	99,935	82,966
Management fees and reimbursement of expenses, net of deferrals .....	16,464	2,363	2,716

- (1) The Company does not include in its Homebuilding equity in loss from unconsolidated entities its pro-rata share of unconsolidated entities' earnings resulting from land sales to its homebuilding divisions. Instead, the Company accounts for those earnings as a reduction of the cost of purchasing the land from the unconsolidated entities. This in effect defers recognition of the Company's share of the unconsolidated entities' earnings related to these sales until the Company delivers a home and title passes to a third-party homebuyer.

The total debt of the Homebuilding unconsolidated entities in which the Company has investments was \$1.2 billion and \$1.1 billion as of November 30, 2021 and 2020, respectively, of which the Company's maximum recourse exposure was \$5.3 million and \$4.9 million as of November 30, 2021 and 2020, respectively. In most instances in which the Company has guaranteed debt of an unconsolidated entity, the Company's partners have also guaranteed that debt and are required to contribute their share of the guarantee payments. In a repayment guarantee, the Company and its venture partners guarantee repayment of a portion or all of the debt in the event of default before the lender would have to exercise its rights against the collateral. In a completion guarantee, the Company and its venture partners have been required to give guarantees of completion to the lenders. Those completion guarantees may require that the guarantors complete the construction of the improvements for which the financing was obtained. As of November 30, 2021 and 2020, the Homebuilding segment's unconsolidated entities had non-recourse debt with completion guarantees of \$241.0 million and \$183.3 million, respectively.

If the Company is required to make a payment under any guarantee, the payment would generally constitute a capital contribution or loan to the Homebuilding unconsolidated entity and increase the Company's investment in the unconsolidated entity and its share of any funds the entity distributes.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

As of both November 30, 2021 and 2020, the fair values of the repayment, maintenance guarantees and completion guarantees were not material. The Company believes that as of November 30, 2021, in the event it becomes legally obligated to perform under a guarantee of the obligation of a Homebuilding unconsolidated entity due to a triggering event under a guarantee, the collateral should be sufficient to repay at least a significant portion of the obligation or the Company and its partners would contribute additional capital into the venture. In certain instances, the Company has placed performance letters of credit and surety bonds with municipalities for its joint ventures (see Note 4).

In the first quarter of 2021, the Company formed the Upward America Venture (“Upward America”), and is managing and participating in Upward America. Upward America is an investment fund that acquires new single-family homes in high growth markets across the United States and rents them to the people who will live in them. Upward America has raised equity commitments totaling \$1.25 billion primarily from institutional investors, including \$125 million committed by Lennar. During the year ended November 30, 2021, Lennar delivered 1,457 homes to Upward America. Subsequent to November 30, 2021, the equity commitments were increased to \$1.6 billion.

***Multifamily Unconsolidated Entities***

The unconsolidated entities in which the Multifamily segment has investments usually finance their activities with a combination of partner equity and debt financing. In connection with many of the loans to Multifamily unconsolidated entities, the Company (or entities related to them) has been required to give guarantees of completion and cost over-runs to the lenders and partners. Those completion guarantees may require that the guarantors complete the construction of the improvements for which the financing was obtained. Additionally, the Company guarantees the construction costs of the project as construction cost over-runs would be paid by the Company. Generally, these payments would increase the Company's investment in the entities and would increase its share of funds the entities distribute after the achievement of certain thresholds. As of both November 30, 2021 and 2020, the fair value of the completion guarantees was immaterial. As of November 30, 2021 and 2020, Multifamily segment's unconsolidated entities had non-recourse debt with completion guarantees of \$855.2 million and \$722.9 million, respectively.

In many instances, the Multifamily segment is appointed as the construction, development and property manager for its Multifamily unconsolidated entities and receives fees for performing this function. The Multifamily segment also provides general contractor services for construction of some of the rental properties owned by unconsolidated entities in which the Company has investments. The details of the activity was as follows:

<i>(In thousands)</i>	Years Ended November 30,		
	2021	2020	2019
General contractor services, net of deferrals	\$ 549,400	400,808	355,388
General contractor costs	533,398	383,649	340,081
Management fee income	56,573	56,253	53,597

The Multifamily segment includes Multifamily Venture Fund I (the "LMV I") and Multifamily Venture Fund II LP (the "LMV II"), which are long-term multifamily development investment vehicles involved in the development, construction and ownership of class-A multifamily rental properties. Details of each as of and during the year ended November 30, 2021 are included below:

<i>(In thousands)</i>	November 30, 2021	
	LMV I	LMV II
Lennar's carrying value of investments	\$ 254,732	320,565
Equity commitments	2,204,016	1,257,700
Equity commitments called	2,149,357	1,201,475
Lennar's equity commitments	504,016	381,000
Lennar's equity commitments called	499,031	362,913
Lennar's remaining commitments	4,985	18,087
Distributions to Lennar during the year ended November 30, 2021	67,197	9,672

***Lennar Other***

Lennar Other primarily includes fund investments the Company retained when it sold the Rialto asset and investment management platform, as well as strategic investments in technology companies.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

**Condensed Financial Information of Unconsolidated Entities**

Summarized condensed financial information on a combined 100% basis related to the Company's unconsolidated entities that are accounted for under the equity method was as follows:

*(In thousands)*

	November 30, 2021			
<b>Assets:</b>	Homebuilding	Multifamily	Lennar Other	Total
Cash and cash equivalents	\$ 460,901	25,972	430,807	917,680
Loans receivable	—	—	65,971	65,971
Real estate owned	—	—	279,200	279,200
Investment securities	—	—	2,461,788	2,461,788
Investments in partnerships	—	—	346,042	346,042
Inventories	4,666,454	—	—	4,666,454
Operating properties and equipment	44,802	6,406,500	—	6,451,302
Other assets	1,044,771	111,750	219,680	1,376,201
	<u>\$ 6,216,928</u>	<u>6,544,222</u>	<u>3,803,488</u>	<u>16,564,638</u>
<b>Liabilities and equity:</b>				
Accounts payable and other liabilities	\$ 904,078	240,928	179,879	1,324,885
Debt (1)	1,216,721	3,407,362	399,632	5,023,715
Equity	4,096,129	2,895,932	3,223,977	10,216,038
	<u>\$ 6,216,928</u>	<u>6,544,222</u>	<u>3,803,488</u>	<u>16,564,638</u>
Investments in unconsolidated entities	\$ 972,084	654,029	346,270	1,972,383

*(In thousands)*

	November 30, 2020			
<b>Assets:</b>	Homebuilding	Multifamily	Lennar Other	Total
Cash and cash equivalents	\$ 546,013	94,801	284,517	814,222
Loans receivable	—	—	95,281	95,281
Real estate owned	—	—	295,391	295,391
Investment securities	—	—	2,169,480	2,093,766
Investments in partnerships	—	—	260,721	260,721
Inventories	4,527,371	—	—	4,527,371
Operating properties and equipment	148,020	5,392,681	23,968	5,564,669
Other assets	862,875	115,968	1,263,881	2,077,942
	<u>\$ 6,084,279</u>	<u>5,603,450</u>	<u>4,393,239</u>	<u>15,729,363</u>
<b>Liabilities and equity:</b>				
Accounts payable and other liabilities	\$ 866,812	219,522	190,384	1,117,447
Debt (1)	1,085,639	2,519,567	292,313	3,897,519
Equity	4,131,828	2,864,361	3,910,542	10,714,397
	<u>\$ 6,084,279</u>	<u>5,603,450</u>	<u>4,393,239</u>	<u>15,729,363</u>
Investments in unconsolidated entities	\$ 953,177	724,647	387,097	2,064,921

(1) Debt noted above is net of debt issuance costs. As of November 30, 2021 and 2020 this includes \$11.9 million and \$11.8 million, respectively, for Homebuilding, \$23.4 million and \$31.1 million, respectively, for Multifamily and an immaterial amount of debt issuance costs for Lennar Other.

*(In thousands)*

<b>Statement of Operations</b>	Revenues	Cost and expenses	Other income (expense), net (1)	Net earnings (loss) of unconsolidated entities	Equity in earnings (loss) from unconsolidated entities
<b>Years Ended:</b>					
November 30, 2021	\$ 1,383,266	1,448,775	187,625	122,116	48,993
November 30, 2020	1,362,686	1,221,873	(244,680)	(103,867)	(13,939)
November 30, 2019	782,712	774,550	347,018	355,180	13,393

(1) Other income (expense), net included realized and unrealized gains (losses) on investments.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

**4. Homebuilding Senior Notes and Other Debts Payable**

<i>(Dollars in thousands)</i>	November 30,	
	2021	2020
4.750% senior notes due 2022	\$ 573,840	572,724
4.875% senior notes due December 2023	398,345	397,347
4.500% senior notes due 2024	648,253	647,528
5.875% senior notes due 2024	438,810	443,484
4.750% senior notes due 2025	498,446	498,002
5.25% senior notes due 2026	405,497	406,709
5.00% senior notes due 2027	352,124	352,508
4.75% senior notes due 2027	895,510	894,760
6.25% senior notes due December 2021	—	305,221
4.125% senior notes due 2022	—	598,876
5.375% senior notes due 2022	—	255,342
Mortgage notes on land and other debt	441,513	583,257
	<b>\$ 4,652,338</b>	<b>5,955,758</b>

The carrying amounts of the senior notes listed above are net of debt issuance costs of \$11.0 million and \$15.9 million, as of November 30, 2021 and 2020, respectively.

In June 2021, the Company retired \$300 million aggregate principal amount of its 6.25% senior notes due December 2021 at par. In October 2021, the Company retired \$600 million aggregate principal amount of its 4.125% senior notes due January 2022 at par. In November 2021, the Company retired early, at a premium, \$250 million aggregate principal amount of its 5.375% senior notes due October 2022. The loss on early retirement of the \$250 million senior notes was \$7.4 million.

At November 30, 2021, the Company had an unsecured revolving credit facility (the "Credit Facility") with maximum borrowings of \$2.5 billion maturing in 2024, that included a \$300 million accordion feature, subject to additional commitments, thus the maximum borrowings could be \$2.8 billion. The credit agreement also provides that up to \$500 million in commitments may be used for letters of credit. As of both November 30, 2021 and 2020, the Company had no outstanding borrowings under the Credit Facility. Under the Credit Facility agreement, the Company is required to maintain a minimum consolidated tangible net worth, a maximum leverage ratio and either a liquidity or an interest coverage ratio. These ratios are calculated per the Credit Facility agreement, which involves adjustments to GAAP financial measures. The Company believes it was in compliance with its debt covenants at November 30, 2021. In addition to the Credit Facility, the Company has other letter of credit facilities with different financial institutions.

Performance letters of credit are generally posted with regulatory bodies to guarantee the Company's performance of certain development and construction activities. Financial letters of credit are generally posted in lieu of cash deposits on option contracts, for insurance risks, credit enhancements and as other collateral. Additionally, at November 30, 2021, the Company had outstanding surety bonds including performance surety bonds related to site improvements at various projects (including certain projects of the Company's joint ventures) and financial surety bonds. Although significant development and construction activities have been completed related to these site improvements, these bonds are generally not released until all development and construction activities are completed. The Company does not presently anticipate any draws upon these bonds or letters of credit, but if any such draws occur, the Company does not believe they would have a material effect on its financial position, results of operations or cash flows.

The Company's outstanding letters of credit and surety bonds are described below:

<i>(In thousands)</i>	November 30,	
	2021	2020
Performance letters of credit	\$ 924,584	752,096
Financial letters of credit	425,843	283,193
Surety bonds	3,553,047	3,087,711
Anticipated future costs primarily for site improvements related to performance surety bonds	1,690,861	1,584,642



**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

The terms of each of the Company's senior notes outstanding at November 30, 2021 were as follows:

Senior Notes Outstanding (1)	Principal Amount	Net Proceeds (2)	Price	Dates Issued
<i>(Dollars in thousands)</i>				
4.750% senior notes due 2022 .....	\$575,000	\$ 567,585	(4)	October 2012, February 2013, April 2013
4.875% senior notes due December 2023 .....	400,000	393,622	99.169%	November 2015
4.500% senior notes due 2024 .....	650,000	644,838	100%	April 2017
5.875% senior notes due 2024 .....	425,000	(3)	(3)	(3)
4.750% senior notes due 2025 .....	500,000	495,528	100%	April 2015
5.25% senior notes due 2026 .....	400,000	(3)	(3)	(3)
5.00% senior notes due 2027 .....	350,000	(3)	(3)	(3)
4.75% senior notes due 2027 .....	900,000	894,650	100%	November 2017

- (1) Interest is payable semi-annually for each of the series of senior notes. The senior notes are unsecured and unsubordinated, but are guaranteed by substantially all of the Company's 100% owned homebuilding subsidiaries.
- (2) The Company generally has historically used the net proceeds for working capital and general corporate purposes, which can include the repayment or repurchase of other outstanding senior notes.
- (3) These notes were obligations of CalAtlantic when it was acquired, and were subsequently exchanged in part for notes of the Company. As part of purchase accounting, the senior notes have been recorded at their fair value as of the date of acquisition (February 12, 2018).
- (4) The Company issued \$350 million aggregate principal amount at a price of 100%, \$175 million aggregate principal amount at a price of 98.073% and \$50 million aggregate principal amount at a price of 98.250%.

The Company's senior notes are guaranteed by substantially all of the Company's 100% owned homebuilding subsidiaries and some of the Company's other subsidiaries. Although the guarantees are full, unconditional and joint and several while they are in effect, (i) a subsidiary will have its guarantee suspended at any time when it is not directly or indirectly guaranteeing at least \$75 million of debt of Lennar Corporation (the parent company) other than senior notes, and (ii) a subsidiary will be released from its guarantee and any other obligations it may have regarding the senior notes if all or substantially all its assets, or all of its capital stock, are sold or otherwise disposed of.

At November 30, 2021, the Company had mortgage notes on land and other debt due at various dates through 2036 bearing interest at rates up to 8.0% with an average interest rate of 4.0%. At November 30, 2021 and 2020, the carrying amount of the mortgage notes on land and other debt was \$441.5 million and \$583.3 million, respectively. During the years ended November 30, 2021 and 2020, the Company retired \$195.2 million and \$555.6 million, respectively, of mortgage notes on land and other debt.

The minimum aggregate principal maturities of Homebuilding senior notes and other debts payable during the five years subsequent to November 30, 2021 and thereafter are as follows:

<i>(In thousands)</i>	<b>Debt Maturities</b>
2022 .....	\$ 718,279
2023 .....	104,387
2024 .....	1,529,977
2025 .....	591,432
2026 .....	402,794
Thereafter .....	1,294,642

The Company expects to pay its near-term maturities as they come due through cash generated from operations, the issuance of additional debt or equity offerings as well as borrowings under the Company's Credit Facility.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

**5. Income Taxes**

The provision for income taxes consisted of the following:

<i>(In thousands)</i>	Years Ended November 30,		
	2021	2020	2019
<b>Current:</b>			
Federal .....	\$ 924,474	428,907	298,701
State .....	245,941	135,246	53,400
	<b>\$ 1,170,415</b>	564,153	352,101
<b>Deferred:</b>			
Federal .....	\$ 149,349	59,065	165,080
State .....	42,745	33,017	74,992
	<b>192,094</b>	92,082	240,072
	<b>\$ 1,362,509</b>	656,235	592,173

A reconciliation of the statutory rate and the effective tax rate was as follows:

	Percentage of Pretax Income		
	2021	2020	2019
Statutory rate .....	21.00 %	21.00 %	21.00 %
State income taxes, net of federal income tax benefit .....	4.03	4.00	4.17
Tax credits (1) .....	(1.73)	(4.46)	(1.49)
Nondeductible compensation .....	0.49	0.57	0.45
Tax reserves and interest expense, net .....	0.03	—	(0.03)
Deferred tax asset valuation allowance, net .....	(0.01)	—	(0.02)
Other .....	(0.29)	(0.09)	0.18
Effective rate .....	<b>23.52%</b>	21.02%	24.26%

- (1) During fiscal year 2020, Congress extended the new energy efficient home tax credit for homes delivered from 2018 to 2021, with retroactive effect for 2018 and 2019.

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of the assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The tax effects of significant temporary differences that give rise to the net deferred tax assets were as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
<b>Deferred tax assets:</b>		
Inventory valuation adjustments .....	\$ 94,624	136,868
Reserves and accruals .....	187,466	161,984
Net operating loss carryforwards .....	74,902	88,021
Capitalized expenses .....	174,405	130,910
Investments in unconsolidated entities .....	48,913	67,405
Employee stock incentive plan .....	37,813	25,060
Other assets .....	49,828	51,655
Total deferred tax assets .....	667,951	661,903
Valuation allowance .....	(2,693)	(4,411)
Total deferred tax assets after valuation allowance .....	665,258	657,492
<b>Deferred tax liabilities:</b>		
Capitalized expenses .....	187,332	181,729
Deferred income .....	272,827	240,903
Unrealized gains on investments in equity securities .....	164,534	—
Other liabilities .....	44,810	47,478
Total deferred tax liabilities .....	669,503	470,110
Net deferred tax assets (liabilities) .....	<b>\$ (4,245)</b>	187,382

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

The detail of the Company's net deferred tax assets (liabilities) was as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
<b>Net deferred tax assets (liabilities): (1)</b>		
Homebuilding .....	\$ 84,198	119,467
Financial Services .....	(1,431)	1,024
Multifamily .....	64,247	38,155
Lennar Other .....	(151,259)	28,736
Net deferred tax assets (liabilities) .....	\$ (4,245)	187,382

- (1) Net deferred tax assets and net deferred tax liabilities detailed above are included within other assets and other liabilities in the respective segments.

A reduction of the carrying amounts of deferred tax assets by a valuation allowance is required if, based on the available evidence, it is more likely than not that such assets will not be realized. Accordingly, the need to establish valuation allowances for deferred tax assets is assessed each reporting period by the Company based on the consideration of all available positive and negative evidence using a "more-likely-than-not" standard with respect to whether deferred tax assets will be realized. This assessment considers, among other matters, the nature, frequency and severity of current and cumulative losses, actual earnings, forecasts of future profitability, the duration of statutory carryforward periods, the Company's experience with loss carryforwards not expiring unused and tax planning alternatives.

<i>(In thousands)</i>	November 30,	
	2021	2020
Valuation allowance (1) .....	\$ (2,693)	(4,411)
Federal tax effected NOL carryforwards (2) .....	32,968	36,264
State tax effected NOL carryforwards (3) .....	41,935	51,757

- (1) As of November 30, 2021 and 2020, the deferred tax assets included valuation allowances primarily related to state net operating loss ("NOL") carryforwards that are not more likely than not to be utilized due to an inability to carry back these losses in most states and short carryforward periods that exist in certain states.
- (2) At November 30, 2021 and 2020, the Company had federal tax effected NOL carryforwards that may be carried forward to offset future taxable income and begin to expire in 2029.
- (3) At November 30, 2021 and 2020, the Company had state tax effected NOL carryforwards that may be carried forward from 10 to 20 years or indefinitely, depending on the tax jurisdiction, with certain losses expiring between 2022 and 2039.

The following table summarizes the changes in gross unrecognized tax benefits:

<i>(In thousands)</i>	Years Ended November 30,		
	2021	2020	2019
Gross unrecognized tax benefits, beginning of year .....	\$ 12,285	12,856	14,667
Lapse of statute of limitations .....	—	(349)	(1,811)
Decreases due to settlements with tax authorities .....	—	(222)	—
Gross unrecognized tax benefits, end of year .....	\$ 12,285	12,285	12,856

If the Company were to recognize its gross unrecognized tax benefits as of November 30, 2021, \$9.7 million would affect the Company's effective tax rate. The Company believes it is reasonably possible that its gross unrecognized tax benefits could decrease by up to \$12.3 million within the following twelve months.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

The following summarizes the changes in interest and penalties accrued with respect to gross unrecognized tax benefits:

<i>(In thousands)</i>	November 30,	
	2021	2020
Accrued interest and penalties, beginning of the year	\$ 57,764	55,333
Accrual of interest and penalties (primarily related to state audits)	2,173	2,802
Reduction of interest and penalties	—	(371)
Accrued interest and penalties, end of the year	<u>\$ 59,937</u>	<u>57,764</u>

The IRS is currently examining the Company's federal tax income tax returns for fiscal year 2020, and certain state taxing authorities are examining various fiscal years. The final outcome of these examinations is not yet determinable. The statute of limitations for the Company's major tax jurisdictions remains open for examination for fiscal year 2005 and subsequent years. The Company participates in an IRS examination program, Compliance Assurance Process, "CAP". This program operates as a contemporaneous exam throughout the year in order to keep exam cycles current and achieve a higher level of compliance.

## 6. Earnings Per Share

Basic and diluted earnings per share were calculated as follows:

<i>(In thousands, except per share amounts)</i>	Years Ended November 30,		
	2021	2020	2019
<b>Numerator:</b>			
Net earnings attributable to Lennar	\$ 4,430,111	2,465,036	1,849,052
Less: distributed earnings allocated to nonvested shares	2,690	1,658	420
Less: undistributed earnings allocated to nonvested shares	50,229	26,731	15,722
Numerator for basic earnings per share	<u>4,377,192</u>	<u>2,436,647</u>	<u>1,832,910</u>
Less: net amount attributable to noncontrolling interests in Rialto's Carried Interest Incentive Plan (1)	2,907	8,971	4,204
Numerator for diluted earnings per share	<u>\$ 4,374,285</u>	<u>2,427,676</u>	<u>1,828,706</u>
<b>Denominator:</b>			
Denominator for basic earnings per share - weighted average common shares outstanding	306,612	309,406	318,419
Effect of dilutive securities:			
Share-based payments	—	1	3
Denominator for diluted earnings per share - weighted average common shares outstanding	<u>306,612</u>	<u>309,407</u>	<u>318,422</u>
<b>Basic earnings per share</b>	<u>\$ 14.28</u>	<u>7.88</u>	<u>5.76</u>
<b>Diluted earnings per share</b>	<u>\$ 14.27</u>	<u>7.85</u>	<u>5.74</u>

(1) The amounts presented above relate to Rialto's Carried Interest Incentive Plan and represent the difference between the advanced tax distributions received by the Lennar Other segment and the amount Lennar, as the parent company, is assumed to own.

For the years ended November 30, 2021, 2020 and 2019, there were no options to purchase shares of common stock that were outstanding and anti-dilutive.

## 7. Financial Instruments and Fair Value Disclosures

The following table presents the carrying amounts and estimated fair values of financial instruments held by the Company at November 30, 2021 and 2020, using available market information and what the Company believes to be appropriate valuation methodologies. Considerable judgment is required in interpreting market data to develop the estimates of fair value. The use of different market assumptions and/or estimation methodologies might have a material effect on the estimated fair value amounts. The table excludes cash and cash equivalents, restricted cash, receivables, net, and accounts payable, all of which had fair values approximating their carrying amounts due to the short maturities and liquidity of these instruments.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

<i>(In thousands)</i>	Fair Value Hierarchy	November 30,			
		2021		2020	
		Carrying Amount	Fair Value	Carrying Amount	Fair Value
<b>ASSETS</b>					
<b>Financial Services:</b>					
Loans held-for-investment, net	Level 3	\$ 44,582	44,594	72,626	70,808
Investments held-to-maturity	Level 3	157,808	184,495	164,230	196,047
<b>LIABILITIES</b>					
Homebuilding senior notes and other debts payable, net	Level 2	\$4,652,338	5,046,721	5,955,758	6,581,798
Financial Services notes and other debts payable, net	Level 2	1,726,026	1,726,860	1,463,919	1,464,850
Lennar Other notes and other debts payable, net	Level 2	—	—	1,906	1,906

The following methods and assumptions are used by the Company in estimating fair values:

**Financial Services**—The fair values above are based on quoted market prices, if available. The fair values for instruments that do not have quoted market prices are estimated by the Company on the basis of discounted cash flows or other financial information. For notes and other debts payable, the fair values approximate their carrying value due to variable interest pricing terms and the short-term nature of the majority of the borrowings.

**Homebuilding**—For senior notes and other debts payable, the fair value of fixed-rate borrowings is primarily based on quoted market prices and the fair value of variable-rate borrowings is based on expected future cash flows calculated using current market forward rates.

**Lennar Other**—The fair value for notes payable approximate their carrying value due to variable interest pricing terms and the short-term nature of the borrowings.

**Fair Value Measurements**

GAAP provides a framework for measuring fair value, expands disclosures about fair value measurements and establishes a fair value hierarchy which prioritizes the inputs used in measuring fair value summarized as follows:

Level 1: Fair value determined based on quoted prices in active markets for identical assets.

Level 2: Fair value determined using significant other observable inputs.

Level 3: Fair value determined using significant unobservable inputs.

The Company's financial instruments measured at fair value on a recurring basis are summarized below:

<i>(In thousands)</i>	Fair Value Hierarchy	Fair Value at November 30,	
		2021	2020
		<b>Financial Services Assets:</b>	
Residential loans held-for-sale	Level 2	\$ 1,636,283	1,296,517
LMF Commercial loans held-for-sale	Level 3	68	193,588
Mortgage servicing rights	Level 3	2,492	2,113
<b>Lennar Other:</b>			
Investments in equity securities	Level 1	906,539	—
Investments available-for-sale	Level 3	41,654	53,497

Residential and LMF Commercial loans held-for-sale in the table above include:

<i>(In thousands)</i>	November 30,			
	2021		2020	
	Aggregate Principal Balance	Change in Fair Value	Aggregate Principal Balance	Change in Fair Value
Residential loans held-for-sale	\$ 1,586,764	49,519	1,232,548	63,969
LMF Commercial loans held-for-sale	—	68	194,362	(774)

The estimated fair values of the Company's financial instruments have been determined by using available market information and what the Company believes to be appropriate valuation methodologies. Considerable judgment is required in interpreting market data to develop the estimates of fair value. The use of different market assumptions and/or estimation methodologies might have a material effect on the estimated fair value amounts. The following methods and assumptions are used by the Company in estimating fair values:



**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

**Financial Services residential loans held-for-sale**— Fair value is based on independent quoted market prices, where available, or the prices for other mortgage whole loans with similar characteristics. The Company recognizes the fair value of its rights to service a mortgage loan as revenue upon entering into an interest rate lock loan commitment with a borrower. The fair value of these are included in Financial Services' loans held-for-sale as of November 30, 2021 and 2020. Fair value of servicing rights is determined based on actual sales of servicing rights on loans with similar characteristics.

**LMF Commercial loans held-for-sale**— The fair value of loans held-for-sale is calculated from model-based techniques that use discounted cash flow assumptions and the Company's own estimates of CMBS spreads, market interest rate movements and the underlying loan credit quality. Loan values are calculated by allocating the change in value of an assumed CMBS capital structure to each loan. The value of an assumed CMBS capital structure is calculated, generally, by discounting the cash flows associated with each CMBS class at market interest rates and at the Company's own estimate of CMBS spreads. The Company estimates CMBS spreads by observing the pricing of recent CMBS offerings, secondary CMBS markets, changes in the CMBX index, and general capital and commercial real estate market conditions. Considerations in estimating CMBS spreads include comparing the Company's current loan portfolio with comparable CMBS offerings containing loans with similar duration, credit quality and collateral composition. These methods use unobservable inputs in estimating a discount rate that is used to assign a value to each loan. While the cash payments on the loans are contractual, the discount rate used and assumptions regarding the relative size of each class in the CMBS capital structure can significantly impact the valuation. Therefore, the estimates used could differ materially from the fair value determined when the loans are sold to a securitization trust.

**Financial Services mortgage servicing rights** — Financial Services records mortgage servicing rights when it sells loans on a servicing-retained basis or through the acquisition or assumption of the right to service a financial asset. The fair value of the mortgage servicing rights is calculated using third-party valuations. The key assumptions, which are generally unobservable inputs, used in the valuation of the mortgage servicing rights include mortgage prepayment rates, discount rates and delinquency rates and are noted below:

	November 30, 2021
<b>Unobservable inputs</b>	
Mortgage prepayment rate .....	13 %
Discount rate .....	13 %
Delinquency rate .....	4 %

**Lennar Other investments in equity securities** - The fair value of investments in equity securities was calculated based on independent quoted market prices. The Company's investments in equity securities were recorded at fair value with all changes in fair value recorded to Lennar Other unrealized gain of the Company's consolidated statements of operations and comprehensive income (loss).

**Lennar Other investments available-for-sale** - The fair value of investments available-for-sale is calculated from model-based techniques that use discounted cash flow assumptions and the Company's own estimates of CMBS spreads, market interest rate movements and the underlying loan credit quality. Loan values are calculated by allocating the change in value of an assumed CMBS capital structure to each loan. The value of an assumed CMBS capital structure is calculated, generally, by discounting the cash flows associated with each CMBS class at market interest rates and at the Company's own estimate of CMBS spreads.

The changes in fair values for Level 1 and Level 2 financial instruments measured on a recurring basis are shown below by financial instrument and financial statement line item:

	Years Ended November 30,		
<i>(In thousands)</i>	2021	2020	2019
<b>Changes in fair value included in Financial Services revenues:</b>			
Loans held-for-sale .....	\$ (14,449)	21,765	4,891
Mortgage loan commitments .....	(8,302)	12,774	(85)
Forward contracts .....	11,513	(9,805)	6,504
<b>Changes in fair value included in Lennar Other realized and unrealized gains:</b>			
Investments in equity securities .....	\$ 510,802	—	—
<b>Changes in fair value included in other comprehensive income (loss), net of tax:</b>			
Lennar Other investments available-for-sale .....	\$ (536)	(805)	—
Financial Services investments available-for-sale .....	—	(46)	1,040

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Interest on Financial Services loans held-for-sale and LMF Commercial loans held-for-sale measured at fair value is calculated based on the interest rate of the loans and recorded as revenues in the Financial Services' statement of operations.

The following table represents the reconciliation of the beginning and ending balance for the Level 3 recurring fair value measurements:

<i>(In thousands)</i>	Years Ended November 30,			
	2021		2020	
	Mortgage servicing rights	LMF Commercial loans held-for-sale	Mortgage servicing rights	LMF Commercial loans held-for-sale
Beginning of year	\$ 2,113	193,588	24,679	197,224
Purchases/loan originations	584	774,905	2,378	703,777
Sales/loan originations sold, including those not settled	—	(931,023)	—	(705,089)
Disposals/settlements (1)	(1,365)	(35,837)	(10,322)	—
Changes in fair value (2)	1,160	(388)	(14,622)	(25)
Interest and principal paydowns	—	(1,177)	—	(2,299)
End of year	<u>\$ 2,492</u>	<u>68</u>	<u>2,113</u>	<u>193,588</u>

- (1) The year ended November 30, 2021 includes \$28.5 million of loans sold/paid outside of LMF Commercial's six securitizations and \$7.3 million of loans converted to loans held-for-investment. The year ended November 30, 2020 includes \$7.5 million related to the sale of a servicing portfolio.
- (2) Changes in fair value for LMF Commercial loans held-for-sale and Financial Services mortgage servicing rights are included in Financial Services' revenues.

The Company's assets measured at fair value on a nonrecurring basis are those assets for which the Company has recorded valuation adjustments and write-offs. The fair values included in the tables below represent only those assets whose carrying values were adjusted to fair value during the respective periods disclosed. The assets measured at fair value on a nonrecurring basis are summarized below:

<i>(In thousands)</i>	Fair Value Hierarchy	Years Ended November 30,								
		2021			2020			2019		
		Carrying Value	Fair Value	Total Losses, Net (1)	Carrying Value	Fair Value	Total Losses, Net (1)	Carrying Value	Fair Value	Total Losses, Net (1)
<b>Non-financial assets</b>										
<b>Homebuilding:</b>										
Finished homes and construction in progress (2)	Level 3	\$ 32,364	16,342	(16,022)	176,637	148,684	(27,953)	218,942	205,201	(13,741)
Land and land under development (2)	Level 3	35,775	26,841	(8,934)	182,137	92,355	(89,782)	121,564	82,816	(38,748)
Other assets (2)	Level 3	12,764	12,024	(740)	—	—	—	60,363	56,727	(3,636)

- (1) Represents losses due to valuation adjustments, write-offs, gains (losses) from transfers or acquisitions of real estate through foreclosure and REO impairments recorded during the year.
- (2) Valuation adjustments for finished homes, construction in progress and land and land under development were included in Homebuilding costs and expenses and valuation adjustments for other assets were included in homebuilding other income (expense), net in the Company's consolidated statements of operations for the years ended November 30, 2021, 2020 and 2019.

See Note 1 for a detailed description of the Company's process for identifying and recording valuation adjustments related to Homebuilding inventory.

## 8. Variable Interest Entities

The Company evaluated the joint venture ("JV") agreements of its JV's that were formed or that had reconsideration events, such as changes in the governing documents or to debt arrangements during the year ended November 30, 2021 and based on the Company's evaluation, during the year ended November 30, 2021, the Company consolidated seven entities that had a total combined assets and liabilities of \$77.1 million and \$3.2 million, respectively. During the year ended November 30, 2021, there were no VIEs that were deconsolidated.

During the year ended November 30, 2020, the Company's Financial Services segment deconsolidated one entity that had total assets and liabilities of \$291.2 million and \$204.1 million, respectively. In January 2019, this JV was formed by the sale of the Company's retail title agency and its retail title insurance business to this JV entity. In exchange for the sale of the retail agency and retail title insurance business, the Company received 20% of the JV entity's preferred stock, warrants exercisable to purchase additional shares of preferred stock in the JV entity and a note due from the JV to the Company. The JV entity's reconsideration event was due to a significant equity raise that was completed during the three months ended May 31, 2020. The proceeds of the equity raise resulted in approximately a

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

43% reduction of the principal amount of debt owed by the JV entity to the Company as well as an approximately 20% reduction of the Company's ownership interest in the JV. The JV remained a VIE at November 30, 2020, however, the Company concluded that it is no longer the primary beneficiary as the Company no longer has the power to direct the VIE. In aggregate, the resulting fair value of the equity investment and note receivable totaled \$123.4 million, of which \$70.8 million was included in Financial Services investments in unconsolidated entities at the time of deconsolidation. Upon deconsolidation, the Company recorded a gain of \$61.4 million during the year ended November 30, 2020. In the current year, the investment in that entity has been reclassified to the Lennar Other Segment, as such, the investment as of November 30, 2020 has also been reclassified to the Lennar Other segment. See Note 1 for additional discussion regarding the reclass.

The carrying amount of the Company's consolidated VIE's assets and non-recourse liabilities are disclosed in the footnote to the consolidated balance sheets.

A VIE's assets can only be used to settle obligations of that VIE. The VIEs are not guarantors of the Company's senior notes and other debts payable. The assets held by a VIE usually are collateral for that VIE's debt. The Company and other partners do not generally have an obligation to make capital contributions to a VIE unless the Company and/or the other partner(s) have entered into debt guarantees with the VIE's banks. Other than debt guarantee agreements with a VIE's banks, there are no liquidity arrangements or agreements to fund capital or purchase assets that could require the Company to provide financial support to a VIE. While the Company has option contracts to purchase land from certain of its VIEs, the Company is not required to purchase the assets and could walk away from the contracts.

**Unconsolidated VIEs**

At November 30, 2021 and 2020, the Company's recorded investments in VIEs that are unconsolidated and its estimated maximum exposure to loss were as follows:

<i>(In thousands)</i>	November 30,			
	2021		2020	
	Investments in Unconsolidated VIEs	Lennar's Maximum Exposure to Loss	Investments in Unconsolidated VIEs	Lennar's Maximum Exposure to Loss
Homebuilding (1) .....	\$ 107,323	301,619	89,654	89,828
Multifamily (2) .....	579,388	611,937	619,540	717,271
Financial Services (3) .....	157,808	157,808	164,230	164,230
Lennar Other (4) .....	12,680	12,680	76,023	130,177
	<b>\$ 857,199</b>	<b>1,084,044</b>	949,447	1,101,506

- (1) As of November 30, 2021 and 2020, the maximum exposure to loss of Homebuilding's investments in unconsolidated VIEs was limited to its investments in unconsolidated VIEs, except as of November 30, 2021, with regard to the Company's remaining commitment to fund capital in the Upward America Venture, a single family for rent platform, and a short-term note provided by the Company to the Upward America Venture.
- (2) As of November 30, 2021 and 2020, the maximum exposure to loss of Multifamily's investments in unconsolidated VIEs was primarily limited to its investments in the unconsolidated VIEs, except with regard to the remaining equity commitment of \$23.1 million and \$88.1 million, respectively, to fund LMV I and LMV II for future expenditures related to the construction and development of its projects.
- (3) As of both November 30, 2021 and 2020, the maximum exposure to loss of the Financial Services segment was limited to its investment in the unconsolidated entities VIEs and related to the Financial Services' CMBS investments held-to-maturity.
- (4) At November 30, 2021, the decrease in investments in unconsolidated VIEs and maximum exposure to loss was related to an entity which had a reconsideration event due to the payoff of a note receivable which caused the entity to no longer be considered a VIE.

While these entities are VIEs, the Company has determined that the power to direct the activities of the VIEs that most significantly impact the VIEs' economic performance is generally shared and the Company and its partners are not de-facto agents. While the Company generally manages the day-to-day operations of the VIEs, each of these VIEs has an executive committee made up of representatives from each partner. The members of the executive committee have equal votes and major decisions require unanimous consent and approval from all members. The Company does not have the unilateral ability to exercise participating voting rights without partner consent.

There are no liquidity arrangements or agreements to fund capital or purchase assets that could require the Company to provide financial support to the VIEs. Except for the unconsolidated VIEs discussed above, the Company and the other partners did not guarantee any debt of the other unconsolidated VIEs. While the Company has option contracts to purchase land from certain of its unconsolidated VIEs, the Company is not required to purchase the assets and could walk away from the contracts.

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

**Option Contracts**

The Company has access to land through option contracts, which generally enable it to control portions of properties owned by third parties (including land funds) and unconsolidated entities until the Company has determined whether to exercise the options.

The Company evaluates all option contracts for land to determine whether they are VIEs and, if so, whether the Company is the primary beneficiary of certain of these option contracts. Although the Company does not have legal title to the optioned land, if the Company is deemed to be the primary beneficiary or makes a significant deposit for optioned land, it may need to consolidate the land under option at the purchase price of the optioned land.

During the year ended November 30, 2021, consolidated inventory not owned increased by \$324.5 million with a corresponding increase to liabilities related to consolidated inventory not owned in the accompanying consolidated balance sheet as of November 30, 2021. The increase was primarily due to additions in the year ended November 30, 2021 as the Company focused on increasing its controlled homesites, partially offset by takedowns. To reflect the purchase price of the homesite takedowns, the Company had a net reclass related to option deposits from consolidated inventory not owned to land under development in the accompanying consolidated balance sheet as of November 30, 2021. The liabilities related to consolidated inventory not owned primarily represent the difference between the option exercise prices for the optioned land and the Company's cash deposits.

The Company's exposure to loss related to its option contracts with third parties and unconsolidated entities were as follows:

<i>(In thousands)</i>	November 30,	
	2021	2020
Non-refundable option deposits and pre-acquisition costs .....	\$ 1,228,057	414,154
Letters of credit in lieu of cash deposits under certain land and option contracts .....	175,937	87,537

**9. Commitments and Contingent Liabilities**

The Company is party to various claims, legal actions and complaints arising in the ordinary course of business. In the opinion of management, the disposition of these matters will not have a material adverse effect on the Company's consolidated financial statements. From time to time, the Company is also a party to various lawsuits involving purchases and sales of real property. These lawsuits include claims regarding representations and warranties made in connection with the transfer of properties and disputes regarding the obligation to purchase or sell properties.

The Company does not believe that the ultimate resolution of these claims or lawsuits will have a material adverse effect on its business or financial position. However, the financial effect of litigation concerning purchases and sales of property may depend upon the value of the subject property, which may have changed from the time the agreement for purchase or sale was entered into.

The Company is subject to the usual obligations associated with entering into contracts (including option contracts) for the purchase, development and sale of real estate, which it does in the routine conduct of its business. Option contracts generally enable the Company to control portions of properties owned by third parties (including land funds) and unconsolidated entities until the Company determines whether to exercise the option. The use of option contracts allows the Company to reduce the financial risks associated with long-term land holdings. At November 30, 2021, the Company had \$1.2 billion of non-refundable option deposits and pre-acquisition costs related to certain of these homesites, which were included in inventories in the consolidated balance sheet.

*Leases*

The Company has entered into agreements to lease certain office facilities and equipment under operating leases. The Company recognizes lease expense for these leases on a straight-line basis over the lease term. ROU assets and lease liabilities are recorded on the balance sheet for all leases, except leases with an initial term of 12 months or less. Many of the Company's leases include options to renew. The exercise of lease renewal options is at the Company's option and therefore renewal option payments have not been included in the ROU assets or lease liabilities. The following table includes additional information about the Company's leases:

<i>(Dollars in thousands)</i>	November 30, 2021	
Right-of-use assets .....	\$	155,616
Lease liabilities .....	\$	163,513
Weighted-average remaining lease term (in years) .....		8.2
Weighted-average discount rate .....		2.8%

**LENNAR CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

The Company has entered into agreements to lease certain office facilities and equipment under operating leases. Future minimum payments under the noncancellable leases in effect at November 30, 2021 were as follows:

<i>(In thousands)</i>	<u>Lease Payments</u>
2022 .....	\$ 40,387
2023 .....	28,878
2024 .....	23,231
2025 .....	18,797
2026 and thereafter .....	<u>72,852</u>
Total future minimum lease payments (1) .....	\$ 184,145
Less: Interest (2) .....	<u>20,632</u>
Present value of lease liabilities (2) .....	<u>\$ 163,513</u>

- (1) Future minimum lease payments exclude variable lease costs and short-term lease costs, which were \$29.2 million and \$1.9 million, respectively, for the year ended November 30, 2021. This also does not include minimum lease payments for executed and legally enforceable leases that have not yet commenced. As of November 30, 2021, the minimum lease payments for these leases that have not yet commenced were immaterial.
- (2) The Company's leases do not include a readily determinable implicit rate. As such, the Company has estimated the discount rate for these leases to determine the present value of lease payments at the lease commencement date or as of December 1, 2019, which was the effective date of ASU 2016-02. The Company recognized the lease liabilities on its balance sheets within other liabilities of the respective segments.

The Company's rental expense was as follows:

<i>(In thousands)</i>	<u>November 30,</u>		
	<u>2021</u>	<u>2020</u>	<u>2019</u>
Rental expense .....	\$ 84,991	82,090	92,178

On occasion, the Company may sublease rented space which is no longer used for the Company's operations. For the year ended November 30, 2021, the Company had an immaterial amount of sublease income.

The Company is committed, under various letters of credit, to perform certain development and construction activities and provide certain guarantees in the normal course of business. Outstanding letters of credit under these arrangements totaled \$1.4 billion at November 30, 2021. Additionally, at November 30, 2021, the Company had outstanding surety bonds of \$3.6 billion including performance surety bonds related to site improvements at various projects (including certain projects in the Company's joint ventures) and financial surety bonds. Although significant development and construction activities have been completed related to these site improvements, these bonds are generally not released until all development and construction activities are completed. As of November 30, 2021, there were approximately \$1.7 billion, or 48%, of anticipated future costs to complete related to these site improvements. The Company does not presently anticipate any draws upon these bonds that would have a material effect on its consolidated financial statements.

Substantially all of the loans the Financial Services segment originates are sold within a short period in the secondary mortgage market on a servicing released, non-recourse basis. After the loans are sold, the Company retains potential liability for possible claims by purchasers that it breached certain limited industry-standard representations and warranties in the loan sale agreements. Over the last decade there has been an industry-wide effort by purchasers to defray their losses by purporting to have found inaccuracies related to sellers' representations and warranties in particular loan sale agreements. Mortgage investors or others could seek to have the Company buy back mortgage loans or compensate them for losses incurred on mortgage loans that the Company has sold based on claims that the Company breached its limited representations or warranties. The Company's mortgage operations have established accruals for possible losses associated with mortgage loans previously originated and sold to investors. The Company establishes accruals for such possible losses based upon, among other things, an analysis of repurchase requests received, an estimate of potential repurchase claims not yet received and actual past repurchases and losses through the disposition of affected loans as well as previous settlements. While the Company believes that it has adequately reserved for known losses and projected repurchase requests, given the volatility in the mortgage industry and the uncertainty regarding the ultimate resolution of these claims, if either actual repurchases or the losses incurred resolving those repurchases exceed the Company's expectations, additional recourse expense may be incurred. Loan origination liabilities are included in Financial Services' liabilities in the Company's consolidated balance sheets.

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

Not applicable.



## **Item 9A. Controls and Procedures.**

### **Evaluation of Disclosure Controls and Procedures**

Each of our Co-Chief Executive Officers and Co-Presidents ("Co-CEOs") and Chief Financial Officer participated in an evaluation by our management of the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on their participation in that evaluation, our Co-CEOs and CFO concluded that our disclosure controls and procedures were effective as of November 30, 2021 to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and to ensure that information required to be disclosed in our reports filed or furnished under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to our management, including both of our Co-CEOs and CFO, as appropriate to allow timely decisions regarding required disclosures.

Both of our Co-CEOs and CFO also participated in an evaluation by our management of any changes in our internal control over financial reporting that occurred during the quarter ended November 30, 2021. That evaluation did not identify any changes that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Management's Annual Report on Internal Control over Financial Reporting and the Report of Independent Registered Public Accounting Firm obtained from Deloitte & Touche LLP relating to the effectiveness of Lennar Corporation's internal control over financial reporting are included elsewhere in this document.

### **Management's Annual Report on Internal Control Over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). Under the supervision and with the participation of our management, including both of our Co-CEOs and CFO, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control—Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our evaluation under the framework in *Internal Control—Integrated Framework* (2013), our management concluded that our internal control over financial reporting was effective as of November 30, 2021. The effectiveness of our internal control over financial reporting as of November 30, 2021 has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in their attestation report which is included herein.



## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the stockholders and the Board of Directors of Lennar Corporation

### Opinion on Internal Control over Financial Reporting

We have audited the internal control over financial reporting of Lennar Corporation and subsidiaries (the “Company”) as of November 30, 2021, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of November 30, 2021, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated financial statements as of and for the year ended November 30, 2021, of the Company and our report dated January 28, 2022 expressed an unqualified opinion on those financial statements.

### Basis for Opinion

The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

### Definition and Limitations of Internal Control over Financial Reporting

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Miami, Florida

January 28, 2022

**Item 9B. Other Information.**

Not applicable.

**Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections.**

Not applicable.

### PART III

**Item 10. Directors, Executive Officers and Corporate Governance.**

The information required by this item for executive officers is set forth under the heading "Executive Officers of Lennar Corporation" in Part I. We have adopted a Code of Business Conduct and Ethics that applies to each of our Co-Chief Executive Officers and Co-Presidents, our Chief Financial Officer and our Chief Accounting Officer. The Code of Business Conduct and Ethics is located on our internet web site at [www.lennar.com](http://www.lennar.com) under "Investor Relations – Governance." We intend to provide disclosure of any amendments or waivers of our Code of Business Conduct and Ethics on our website within four business days following the date of the amendment or waiver. The other information called for by this item is incorporated by reference to our definitive proxy statement, which will be filed with the Securities and Exchange Commission not later than March 30, 2022 (120 days after the end of our fiscal year).

**Item 11. Executive Compensation.**

The information required by this item is incorporated by reference to our definitive proxy statement, which will be filed with the Securities and Exchange Commission not later than March 30, 2022 (120 days after the end of our fiscal year).

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.**

The information required by this item is incorporated by reference to our definitive proxy statement, which will be filed with the Securities and Exchange Commission not later than March 30, 2022 (120 days after the end of our fiscal year), except for the information required by Item 201(d) of Regulation S-K, which is provided below.

The following table summarizes our equity compensation plans as of November 30, 2021:

Plan category	Number of shares to be issued upon exercise of outstanding options, warrants and rights (a)	Weighted-average exercise price of outstanding options, warrants and rights	Number of shares remaining available for future issuance under equity compensation plans (excluding shares reflected in column (a)) (1)
Equity compensation plans approved by stockholders . . . . .	162,338	\$ 100.00	5,600,008
Equity compensation plans not approved by stockholders . . . . .	—	—	—
Total . . . . .	162,338	\$ 100.00	5,600,008

(1) Both shares of Class A and Class B common stock may be issued.

**Item 13. Certain Relationships and Related Transactions, and Director Independence.**

The information required by this item is incorporated by reference to our definitive proxy statement, which will be filed with the Securities and Exchange Commission not later than March 30, 2022 (120 days after the end of our fiscal year).

**Item 14. Principal Accounting Fees and Services.**

The information required by this item is incorporated by reference to our definitive proxy statement, which will be filed with the Securities and Exchange Commission not later than March 30, 2022 (120 days after the end of our fiscal year).

## PART IV

### Item 15. Exhibit and Financial Statement Schedules.

(a) Documents filed as part of this Report.

1. The following financial statements are contained in Item 8:

<u>Financial Statements</u>	<u>Page in this Report</u>
Report of Independent Registered Public Accounting Firm .....	42
Consolidated Balance Sheets as of November 30, 2021 and 2020 .....	44
Consolidated Statements of Operations and Comprehensive Income (Loss) for the Years Ended November 30, 2021, 2020 and 2019 .....	46
Consolidated Statements of Equity for the Years Ended November 30, 2021, 2020 and 2019 .....	47
Consolidated Statements of Cash Flows for the Years Ended November 30, 2021, 2020 and 2019 .....	48
Notes to Consolidated Financial Statements .....	50

2. The following financial statement schedule is included in this Report:

<u>Financial Statement Schedule</u>	<u>Page in this Report</u>
Schedule II—Valuation and Qualifying Accounts .....	87

Information required by other schedules has either been incorporated in the consolidated financial statements and accompanying notes or is not applicable to us.

3. The following exhibits are filed with this Report or incorporated by reference:

- 3.1 Restated Certificate of Incorporation of the Company, dated January 14, 2015, as amended by the Certificate of Amendment to Restated Certificate of Incorporation of the Company, dated February 12, 2018 - Incorporated by reference to Exhibit 3.1 of the Company's Annual Report on Form 10-K for the fiscal year ended November 30, 2019.
- 3.2 Bylaws of the Company, as amended effective June 26, 2019 - Incorporated by reference to Exhibit 3.1 of the Company's Current Report on Form 8-K, dated June 26, 2019.
- 4.1 Description of Capital Stock - Incorporated by reference to Exhibit 4.1 of the Company's Annual Report on Form 10-K for the fiscal year ended November 30, 2019.
- 4.2 Indenture, dated as of December 31, 1997, between Lennar Corporation and Bank One Trust Company, N.A., as trustee - Incorporated by reference to Exhibit 4 of the Company's Registration Statement on Form S-3, Registration No. 333-45527, filed with the Commission on February 3, 1998.
- 4.3 Indenture, dated October 23, 2012, between Lennar and The Bank of New York Mellon Trust Company, N.A., as trustee (relating to Lennar's 4.750% Senior Notes due 2022) - Incorporated by reference to Exhibit 4.12 of the Company's Annual Report on Form 10-K, for the fiscal year ended November 30, 2019.
- 4.4 Tenth Supplemental Indenture, dated as of April 28, 2015, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, including the form of 4.750% Senior Notes due 2025 - Incorporated by reference to Exhibit 4.14 of the Company's Current Report on Form 8-K, dated April 29, 2015.
- 4.5 Eleventh Supplemental Indenture, dated as of November 5, 2015, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, including the form of 4.875% Senior Notes due 2023 - Incorporated by reference to Exhibit 4.15 of the Company's Current Report on Form 8-K, dated November 6, 2015.
- 4.6 Fourteenth Supplemental Indenture, dated as of April 28, 2017, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, including the form of 4.50% Senior Notes due 2024 - Incorporated by reference to Exhibit 4.18 of the Company's Current Report on Form 8-K, dated April 28, 2017.
- 4.7 Indenture, dated as of November 29, 2017, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, including the form of 2.95% Senior Notes due 2020 and the form of 4.75% Senior Notes due 2027- Incorporated by reference to Exhibit 4.1 of the Company's Current Report on Form 8-K, dated November 29, 2017.
- 4.8 Indenture, dated as of February 20, 2018, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, governing the 5.875% Senior Notes due November 15, 2024 (including the forms of 5.875% Senior Notes due November 15, 2024) - Incorporated by reference to Exhibit 4.6 of the Company's Current Report on Form 8-K, dated February 16, 2018.

- 4.9 Indenture, dated as of February 20, 2018, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, governing the 5.25% Senior Notes due June 1, 2026 (including the forms of 5.25% Senior Notes due June 1, 2026) - Incorporated by reference to Exhibit 4.7 of the Company's Current Report on Form 8-K, dated February 16, 2018.
- 4.10 Indenture, dated as of February 20, 2018, among Lennar Corporation, each of the guarantors identified therein and The Bank of New York Mellon, as trustee, governing the 5.00% Senior Notes due June 15, 2027 (including the forms of 5.00% Senior Notes due June 15, 2027) - Incorporated by reference to Exhibit 4.8 of the Company's Current Report on Form 8-K, dated February 16, 2018.
- 10.1\* Lennar Corporation 2016 Equity Incentive Plan - Incorporated by reference to Exhibit A of the Company's Definitive Proxy Statement on Schedule 14A, filed with the Commission on March 2, 2016.
- 10.2\* Lennar Corporation 2016 Incentive Compensation Plan, as Amended and Restated effective January 12, 2022- Filed herewith.
- 10.3 Seventh Amended and Restated Credit Agreement, dated as of April 11, 2019, among Lennar Corporation, as borrower, JPMorgan Chase Bank, N.A., as issuing lender and administrative agent, the several lenders from time to time parties thereto, and the other parties and agents thereto - Incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K, dated April 11, 2019.
- 10.4 Seventh Amended and Restated Guarantee Agreement, dated as of April 11, 2019, among certain of Lennar Corporation's subsidiaries in favor of guaranteed parties referred to therein - Incorporated by reference to Exhibit 10.2 of the Company's Current Report on Form 8-K, dated April 11, 2019.
- 10.5 Form of Aircraft Time Sharing Agreement, dated February 12, 2015, between U.S. Home Corporation and Lessee -Incorporated by reference to Exhibit 10.19 of the Company's Current Report on Form 8-K, dated February 19, 2015.
- 10.6\* Form of 2019 Award Agreement under the Company's 2016 Equity Incentive Plan for Mr. Miller, Mr. Beckwitt and Mr. Jaffe - Incorporated by reference to Exhibit 10.2 of the Company's Current Report on Form 8-K, dated June 25, 2019.
- 10.7\* 2020 Award Agreements under the Company's 2016 Incentive Compensation Plan for Mr. Miller, Mr. Beckwitt, Mr. Jaffe, Ms. Bessette and Mr. McCall - Incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K, dated February 28, 2020.
- 10.8\* Form of 2020 Award Agreement under the Company's 2016 Equity Incentive Plan for Mr. Miller, Mr. Beckwitt, Mr. Jaffe, Ms. Bessette and Mr. McCall - Incorporated by reference to Exhibit 10.2 of the Company's Current Report on Form 8-K, dated February 28, 2020.
- 10.9 Master Agreement, dated October 8, 2020, between AG Essential Housing Company 1, L.P. and Essential Housing Financing, LLC - Incorporated by reference to Exhibit 10.12 of the Company's Annual Report on Form 10-K for the fiscal year ended November 30, 2020.
- 10.10\* 2021 Award Agreements under the Company's 2016 Incentive Compensation Plan for Mr. Miller, Mr. Beckwitt, Mr. Jaffe, Ms. Bessette, Mr. McCall and Mr. Sustana - Incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K, dated February 26, 2021.
- 10.11\* Form of 2021 Award Agreement under the Company's 2016 Equity Incentive Plan for Mr. Miller, Mr. Beckwitt, Mr. Jaffe, Ms. Bessette and Mr. McCall - Incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K, dated February 26, 2021.
- 21\*\* List of subsidiaries.
- 23\*\* Consent of Independent Registered Public Accounting Firm.
- 31.1\*\* Rule 13a-14a/15d-14(a) Certification of Rick Beckwitt.
- 31.2\*\* Rule 13a-14a/15d-14(a) Certification of Jonathan M. Jaffe.
- 31.3\*\* Rule 13a-14a/15d-14(a) Certification of Diane Bessette.
- 32\*\* Section 1350 Certifications of Rick Beckwitt, Jonathan M. Jaffe and Diane Bessette.
- 101 The following financial statements from Lennar Corporation Annual Report on Form 10-K for the year ended November 30, 2021, filed on January 28, 2022, formatted in iXBRL (Inline Extensible Business Reporting Language); (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Operations and Comprehensive Income (Loss), (iii) Consolidated Statements of Equity (iv) Consolidated Statements of Cash Flows and (v) the Notes to Consolidated Financial Statements.
- 101.INS\*\* iXBRL Instance Document.
- 101.SCH\*\* iXBRL Taxonomy Extension Schema Document.
- 101.CAL\*\* iXBRL Taxonomy Extension Calculation Linkbase Document.



101.DEF\*\* iXBRL Taxonomy Extension Definition.

101.LAB\*\* iXBRL Taxonomy Extension Label Linkbase Document.

101.PRE\*\* iXBRL Taxonomy Presentation Linkbase Document.

104\*\*\* The cover page from Lennar Corporation's fiscal year Report on Form 10-K for the year ended November 30, 2021 was formatted in iXBRL.

\* Management contract or compensatory plan or arrangement.

\*\* Filed herewith.

\*\*\* Included in Exhibit 101.

**Item 16. Form 10-K Summary**

None.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

LENNAR CORPORATION



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Rick Beckwitt

Co-Chief Executive Officer, Co-President and Director

Date: January 28, 2022



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Jonathan M. Jaffe

Co-Chief Executive Officer, Co-President and Director

Date: January 28, 2022

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

**Principal Executive Officer:**

Rick Beckwitt  
Co-Chief Executive Officer, Co-President and Director

/S/ RICK BECKWITT

Date: January 28, 2022

Jonathan M. Jaffe  
Co-Chief Executive Officer, Co-President and Director

/S/ JONATHAN M. JAFFE

Date: January 28, 2022

**Principal Financial Officer:**

Diane Bessette  
Vice President, Chief Financial Officer and Treasurer

/S/ DIANE BESSETTE

Date: January 28, 2022

**Principal Accounting Officer:**

David Collins  
Vice President and Controller

/S/ DAVID COLLINS

Date: January 28, 2022

**Directors:**

Amy Banse

/S/ AMY BANSE

Date: January 28, 2022

Steven L. Gerard

/S/ STEVEN L. GERARD

Date: January 28, 2022

Theron I. ("Tig") Gilliam, Jr.

/S/ THERON I. ("TIG") GILLIAM, JR.

Date: January 28, 2022

Sherrill W. Hudson

/S/ SHERRILL W. HUDSON

Date: January 28, 2022

Sidney Lapidus

/S/ SIDNEY LAPIDUS

Date: January 28, 2022

Teri McClure

/S/ TERI MCCLURE

Date: January 28, 2022

Stuart Miller

/S/ STUART MILLER

Date: January 28, 2022

Armando Olivera

/S/ ARMANDO OLIVERA

Date: January 28, 2022

Jeffrey Sonnenfeld

/S/ JEFFREY SONNENFELD

Date: January 28, 2022

LENNAR CORPORATION AND SUBSIDIARIES

Schedule II—Valuation and Qualifying Accounts  
Years Ended November 30, 2021, 2020 and 2019

(In thousands)	Beginning balance	Additions		Deductions	Ending balance
		Charged to costs and expenses	Charged (credited) to other accounts		
<b>Year ended November 30, 2021</b>					
Allowances deducted from assets to which they apply:					
Allowances for credit losses and notes and other receivables .....	\$ 2,394	79	59	(1)	2,531
Allowance for loan losses and loans receivable .....	\$ 4,012	—	(31)	(1,890)	2,091
Allowance against net deferred tax assets	\$ 4,411	—	(1,556)	(162)	2,693
<b>Year ended November 30, 2020</b>					
Allowances deducted from assets to which they apply:					
Allowances for credit losses and notes and other receivables .....	\$ 3,379	661	(568)	(1,078)	2,394
Allowance for loan losses and loans receivable .....	\$ 4,122	795	17	(922)	4,012
Allowance against net deferred tax assets	\$ 4,341	70	—	—	4,411
<b>Year ended November 30, 2019</b>					
Allowances deducted from assets to which they apply:					
Allowances for credit losses and notes and other receivables .....	\$ 2,793	1,404	(344)	(474)	3,379
Allowance for loan losses and loans receivable .....	\$ 6,154	485	—	(2,517)	4,122
Allowance against net deferred tax assets	\$ 7,219	—	—	(2,878)	4,341

**CHIEF EXECUTIVE OFFICER'S CERTIFICATION**

I, Rick Beckwitt, certify that:

1. I have reviewed this annual report on Form 10-K of Lennar Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.



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**Name: Rick Beckwitt**  
**Title: Co-Chief Executive Officer and Co-President**

Date: January 28, 2022



**CHIEF EXECUTIVE OFFICER'S CERTIFICATION**

I, Jonathan M. Jaffe, certify that:

1. I have reviewed this annual report on Form 10-K of Lennar Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.



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**Name: Jonathan M. Jaffe**  
**Title: Co-Chief Executive Officer and Co-President**

Date: January 28, 2022

**CHIEF FINANCIAL OFFICER'S CERTIFICATION**

I, Diane Bessette, certify that:

1. I have reviewed this annual report on Form 10-K of Lennar Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.



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Name: Diane Bessette

Title: Vice President, Chief Financial Officer and Treasurer

Date: January 28, 2022

**Officers' Section 1350 Certifications**

Each of the undersigned officers of Lennar Corporation, a Delaware corporation (the "Company"), hereby certifies that (i) the Company's Annual Report on Form 10-K for the year ended November 30, 2021 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Company's Annual Report on Form 10-K for the year ended November 30, 2021 fairly presents, in all material respects, the financial condition and results of operations of the Company, at and for the periods indicated.



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**Name: Rick Beckwitt**

**Title: Co-Chief Executive Officer and Co-President**



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**Name: Jonathan M. Jaffe**

**Title: Co-Chief Executive Officer and Co-President**



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**Name: Diane Bessette**

**Title: Vice President, Chief Financial Officer and Treasurer**

Date: January 28, 2022

**LENNAR CORPORATION**

**STOCKHOLDER INFORMATION**

**Annual Meeting**

The Annual Meeting of Stockholders will  
be held at 11:00 a.m on  
Tuesday, April 12, 2022  
at virtual meeting site:  
[www.virtualshareholdermeeting.com/LEN2022](http://www.virtualshareholdermeeting.com/LEN2022)

**Registrar and Transfer Agent**

Computershare Investor Services  
P.O. Box 505005  
Louisville, Kentucky 40233  
Within USA, US territories & Canada  
800-733-5001  
Outside USA, US territories & Canada  
781-575-3400  
[www.computershare.com/investor](http://www.computershare.com/investor)

**Listing**

New York Stock Exchange (LEN, LEN.B)

**Independent Registered Public Accounting Firm**

Deloitte & Touche LLP  
333 SE 2nd Avenue, Suite 3600  
Miami, FL 33131





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