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Simmons First National Corporation

2007 Annual Report



Letter to Shareholders To say 2007 was a challenging year for our national economy would be an understatement. Likewise, the uncertainty that created much of the volatility of the stock market continues to be a challenge as we enter 2008. Fears of a recession, uncertainty of the depth and breadth of the mortgage crisis, and speculation of global economic challenges will likely continue for a period of time; thus, there will likely be continued volatility in the stock market, in general, and the financial sector, in particular. However, it is important to remember our economy has enjoyed a fifteen year plus growth cycle; one of the longest in our history. The banking industry and overall stock market has prospered well during this growth cycle, and we believe the same trend will continue when the economy completes the corrections currently underway. We are fully cognizant that during periods of uncertainty and economic corrections, the financial strength of an institution will determine how well it navigates through periods of troubled waters.

As a conservative, multi-bank holding company that has been around for 105 years, we are pleased to report your company is well positioned with strong capital, very good asset quality, and sound liquidity. We have no sub prime loans or investments in our portfolios, nor do we broker sub prime loans. We have recorded excellent growth over the last twelve years, primarily driven through the acquisition of

traditional banks. We now have eight community banks ranging from \$142 million to \$1.3 billion strategically located throughout Arkansas. These banks and associates focus their entire attention on their local markets and customers. Collectively, our eight banks have grown to a level of \$2.7 billion in assets and generated operating earnings of \$28.1 million. Our team continues to look for opportunities to differentiate ourselves from our competition. Our community banking philosophy, "local banks making local decisions for their local customers," is used to "out service" the large regional banks, while our size, niche products, and services are used to "out product" the other good community banks. This is our culture and it works.

During 2007, we continued to add to our Arkansas footprint with our first entry in the new markets of North Little Rock, Paragould, and Beebe. At year-end, our eight banks have eighty-six locations serving forty-eight communities. While we have seven traditional community banks, our lead bank continues to be a leader in technology and the development of niche products. Last year, *Money Magazine* ranked Simmons First's fixed rate credit card as the "Best in America," and our Platinum card as the third best in America. Likewise, we continue to be the largest full-service provider of student loans in Arkansas. Collectively, our banks rank among the highest in a forty-five state region relative to the delivery of quality customer service. Going forward, we are working extremely hard to enhance our already good performance by creating efficiencies through our Corporate buying power, enhancing organic growth through sales and cash management initiatives, and we will continue to evaluate opportunities to expand into growth markets beyond the borders of Arkansas.

As always, we realize our success lies in the talent and commitment of our associates, maintaining a conservative lending and spending culture, and in meeting the quality customer service needs of our customers. I am very proud of the strength and commitment of our Corporate Management team and the leadership of our eight banks that generate the results. We have a very good team and a very strong company. We remain confident in our vision, strategic initiatives, and the capacity of our team to execute our plan for the future.

A big part of executing our community banking philosophy is a direct result of the dedicated leadership provided by our Boards of Directors. This past year we were saddened with the death of Bill Clark, CEO of CDI Contractors, a Corporate Director, and friend. Mr. Clark was an individual of major influence as a business and community leader in Arkansas and the region, yet one of his greatest attributes was what he did to help others in need.... most of which are not known to the general public. He was generous beyond description, unselfish beyond belief, and caring beyond most people's understanding. He will certainly be missed by all that had the opportunity to know and work with him.

We are proud of your company and we will strive to make sure that you remain proud of your investment.



For more than 100 years, leadership has set us apart. In Pine Bluff, we created the Simmons First Plaza and Leadership Sculpture. The sculpture, dedicated to former Chairman and Chief Executive Officer W.E. Ayres, commemorates the first century of Simmons First, and a listing of the nine Chairman who led the company through its 100th anniversary on March 23, 2003.



Corporate Executives L to R: David Bartlett, Bob Fehlman, Marty Casteel, Robert Dill



Affiliate Chief Executive Officers L to R: Freddie Black, Brooks Davis, Steve Trusty, Ron Jackson, Tom Spillyards, Barry Ledbetter Glenn Rambin, John Dews



Simmons First National Corporation: A \$2.7 billion financial holding company with 8 banks, 86 offices and 83 Financial Centers in 48 Arkansas communities. Headquartered in Arkansas, Simmons First has paid quarterly dividends for 99 consecutive years.

Our Customers are Everything In Arkansas, relationships are everything.

We're your neighbors. Friends. Advisors. And if our bank seems to put a major emphasis on our customers, it's because we have been doing so for more than 100 years.

We may have begun small, but over the last century of service we have become an integral part of communities all over our state. And as we have done so, we remain true to the idea of growth that benefits our associates, our customers, and our community.

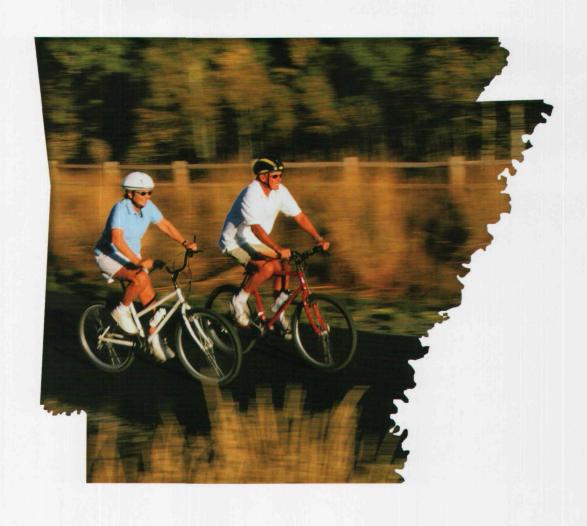
From the young person who dreams of owning a home one day, to the young company that wants to make its mark, to the retired couple who depends on the decisions we help them make, at Simmons First our customers are everything.











The Simmons First Trust Company, N.A. manages over \$425 million in retirement funds for individuals and companies, providing them with comprehensive investment management, asset allocation and retirement planning services.

Service is Everything We live what we believe: that service is everything.

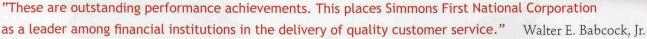
Our goal is to achieve a 95% approval rating on all Customer Service Standards—nothing less will do.

And we are succeeding. In 2007, our Quality Customer Service Program (QCS) score was 97.4%!

Since 1985, The Performance Group has provided services to banks located in 45 states.

None have achieved the overall outstanding levels of service that

Simmons First has achieved in the essential measures of quality customer service.



Walter E. Babcock, Ji President & CEO The Performance Group MER



We devote the same attention to making certain that our customers have the best products, services – and value – in the market. In fact, one example of this is, Kiplinger's naming Simmons First as "Best Low-Rate Credit Card" in their 2007 "Best of" list.

As we work to be the premier banking organization in Arkansas, we celebrate these 2007 landmarks:

- Opened two financial centers in North Little Rock as part of Simmons First National Bank,
 our first time in this market
- Opened our first financial center in Paragould, part of Simmons First Bank of Jonesboro
- Opened our first Beebe financial center in January, part of Simmons First Bank of Searcy
- Will open a new Headquarters in Rogers, part of Simmons First Bank of Northwest Arkansas, as well as a third new financial center in Little Rock midtown, both in the first quarter of 2008.









Legacy is Everything At Simmons First, a legacy is more than something we leave behind us:

It is the sound, ongoing basis for a lifetime of security.

We make certain that every individual at every life stage enjoys the advantages of our considerable resources. We're here to see that every person has the full benefit of the products, services, and smart advice that help them manage their resources, grow them, and protect them.

For Students

Simmons First continues its commitment to higher education as the leading full-service student loan lender in Arkansas, with almost \$55 million loaned to 18,200 students. In 2007, we introduced an entire program of products and services to help students "Make life simpler. Bank your way."...things like UFirst





Student Checking, loans—and even a microsite, simmonsstep1.com.

Mortgages

Simmons First has always believed that home ownership is central to our way of life here in Arkansas. That's why we have continued our longstanding commitment to providing home loans. In fact, during 2007 alone, we provided \$331,632,107 in mortgage loans to help our customers purchase homes.











Simmons First received the Outstanding Philanthropic Corporation Award (large business category), presented by the Arkansas Community Foundation during the annual Arkansas Business of the Year Awards.

Community Means Everything We work to be more than a good steward of our customers' finances; the members of our Simmons First family actively support many charitable and community organizations.

Our associates participate in organizations that contribute to the educational, social, economic and cultural health of their communities. In 2007 alone, more than 1,000 associates contributed 32,500 volunteer hours to over 600 organizations.

Making a Difference

- When a devastating tornado hit Dumas,
 Arkansas on February 24th, 2007, we discovered an important new way to serve our neighbors.
 In the midst of power outages and a disrupted water supply, associates from Pine Bluff and
 South Arkansas cooked and served nearly 4,100 hot dogs to the people of the hard-struck area,
 along with chips, cookies, soft drinks and water.
- For the ninth consecutive year, Simmons First was presented the "Largest Team" award in the Financial/Investment category by Race for the Cure®. With 430 team members, Simmons First associates raised \$11,400.

- Simmons First associates, directors and officers
 from all across our state traveled to El Dorado to
 build our latest Habitat for Humanity home, joining
 the two previous homes, in Hot Springs and Pine
 Bluff, funded and built by Simmons First.
- In March, Simmons First associates in Pine Bluff
 used department and group challenges to collect
 14,540 canned food items for the Neighbor to
 Neighbor food pantry.









Simmons First National Corporation

Board of Directors



William E. Clark, II Chairman & CEO CDI Contractors, LLC



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Executive Vice President &
General Counsel
Murphy Oil Corporation



Edward Drilling
President
AT&T Arkansas



George A. Makris, Jr.
President
M. K. Distributors, Inc.



J. Thomas May Chairman & Chief Executive Officer Simmons First National Corporation



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Stanley E. Reed
President
Farm Bureau Mutual
Insurance of Arkansas



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Robert L. Shoptaw Chief Executive Officer Arkansas Blue Cross and Blue Shield



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Advisory Directors



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Hutt Building Material
Company, Inc.



David R. Perdue
Vice President
JDR, Inc.

Consultant to the Board



Jerry Watkins
Retired Executive
Murphy Oil Corporation

We are saddened by the loss during the past year of our Corporate Director, William E. Clark, and Retired Directors Earl H. Clemmons, Jr., George H. Dunklin, and Adam B. Robinson. Their deep interest and wise counsel will be greatly missed.

Simmons First National Bank

Board of Directors

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Dickey Machine Works

John Lytle, M.D.

Orthopedic Surgeon

South Arkansas Orthopedic Center

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TLM Management

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President

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Trotter Auto Group

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Conner & Sartain, PA

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Little Rock Region

Simmons First National Bank

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Clay Hiatt

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Murphy Oil Corporation

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Douglass-Newman Insurance Agency

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President

Merritt Wholesale Distributors

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Vice President, Medical Affairs St. Bernards Regional Healthcare

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President Scurlock Industries

Berl A. (Skipper) Smith

Attorney / C.P.A.
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Certified Mediator Arkansas Circuit Courts

Ray Hobbs

President & Chief Executive Officer Daisy Outdoor Products

Clark Irwin

Senior Vice President Tyson Foods

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Chief Financial Officer Crafton, Tull, Sparks & Associates, Inc.

Sonya Jones Yates

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Laws & Murdoch, P. A.

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Owner/President

H. J. Taylor & Associates, Inc.

Gene Thomason

Retired President

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Cargile Insurance Agency

Brooks Davis

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Manufacturing Executive

Al Fowler

Retired Administrator Searcy Medical Center

Joe Giezeman

Consultant

H. Glenn Rambin

President

Simmons First National Bank

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Owner

Underwood Construction /
Underwood Properties

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Attorney

Bridewell & Bridewell

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President & Chief Executive Officer Simmons First Bank of South Arkansas

Ben V. Floriani

Chairman

Simmons First Bank of South Arkansas

James Haddock

Attorney

James Haddock, P.A.

Craig Hunt

Executive Vice President Simmons First National Bank

Tommy Jarrett

Executive Vice President Simmons First Bank of South Arkansas

Lester Pinkus

Retired

Dermott Distribution Company

Beverly Rowe

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Jerry Selby

Partner

Four Star Partnership Farms

Joe Dan Yee

Partner

Yee's Food Land

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Retired Director

French Planting Company

Advisory Director Emeritus

Fred P. Michael

Retired Chairman of the Board Simmons First Bank of South Arkansas

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President & Chief Executive Officer Simmons First Bank of South Arkansas

C. Kelly Farmer

Consultant

ARKAT Feeds, Inc.

A.O. French, Jr.

Retired Farmer French Planting Company

Martin Henry

Farmer

M & A Farms

John H. Rogers

Retired Farmer

J & M Rogers Farms

Bill Teeter

Farmer

Bill Teeter Farms

Guy P. Teeter

Farmer

Guy Teeter Farms

Teresa L. Wood

Senior Vice President

Simmons First Bank of South Arkansas

Executive Management

Simmons First National Corporation

J. Thomas May Chairman & Chief Executive Officer

David L. Bartlett

President & Chief Operating Officer

Robert A. Fehlman

Executive Vice President

& Chief Financial Officer

Marty D. Casteel

Executive Vice President

Robert C. Dill

Executive Vice President

Marketing Group

John L. Rush Secretary

David W. Garner Senior Vice President Finance Group

Tommie K. Jones Senior Vice President & Human Resources Director

L. Ann Gill Senior Vice President Audit

Kevin J. Archer Senior Vice President Special Services

Amy W. Johnson Senior Vice President Marketing Group

Lisa W. Hunter Senior Vice President Cash Management / e-Banking

Simmons First National Bank

J. Thomas May Chairman & Chief Executive Officer

H. Glenn Rambin
President

Marty D. Casteel
Executive Vice President
Consumer Banking Group

Robert C. Dill

Executive Vice President Marketing Group

N. Craig Hunt
Executive Vice President
Specialty Banking Group

Glenda K. Tolson

Executive Vice President & Cashier

Operations Group

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David C. Bush Senior Vice President Bank Card

Shirley E. Crow Senior Vice President Student Loans

Patrick J. Anderson Senior Vice President Commercial Loans

Craig S. Atwood
Senior Vice President
Indirect Lending

W. Greg Bell Senior Vice President Agriculture Loans

Joel W. Cheatham Senior Vice President Real Estate

Joe W. Clement, III
President
Simmons First Trust Company, N. A.

Richard W. Johnson
President
Simmons First Investment Group

Simmons First National Bank—Regions

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CONWAY REGION

Ritchie D. Howell
Community President

NORTH REGION

Stephen J. Smith
Community President

R. Don Alford

Community Executive

WESTERN REGION

Larry L. Bates
Community Chairman

Michael F. Flynn
Community President

Charles J. Brown
Senior Vice President

Simmons First Bank of El Dorado, N.A.

John F. Dews Chairman & Chief Executive Officer

Scott M. Fife
President

L. S. Brown
Senior Vice President

A. J. Lockwood, Jr. Senior Vice President

Simmons First Bank of Hot Springs

David L. Bartlett

Steven W. Trusty
President & Chief Executive Officer

Ronnie L. Twyford

Executive Vice President

Rick Harris
Senior Vice President

Simmons First Bank of Jonesboro

Barry K. Ledbetter

President & Chief Executive Officer

Wayne F. Bond Senior Vice President

Kent P. Bridger Senior Vice President Tony L. Futrell
Senior Vice President

Jerry K. Morgan Senior Vice President

Simmons First Bank of Northwest Arkansas

Thomas W. Spillyards
President & Chief Executive Officer

Dennis H. Ferguson
Executive Vice President

Linda A. Hankins
Senior Vice President

Gail Jordan
Senior Vice President

Simmons First Bank of Russellville

Ronald B. Jackson
Chairman & Chief Executive Officer

R. Scott Hill
Community President-Russellville

Denton Tumbleson

Community President-Clarksville

Simmons First Bank of Searcy

J. Brooks Davis
President & Chief Executive Officer

Simmons First Bank of South Arkansas

Ben V. Floriani Chairman

Freddie G. Black
President & Chief Executive Officer

Tommy R. Jarrett

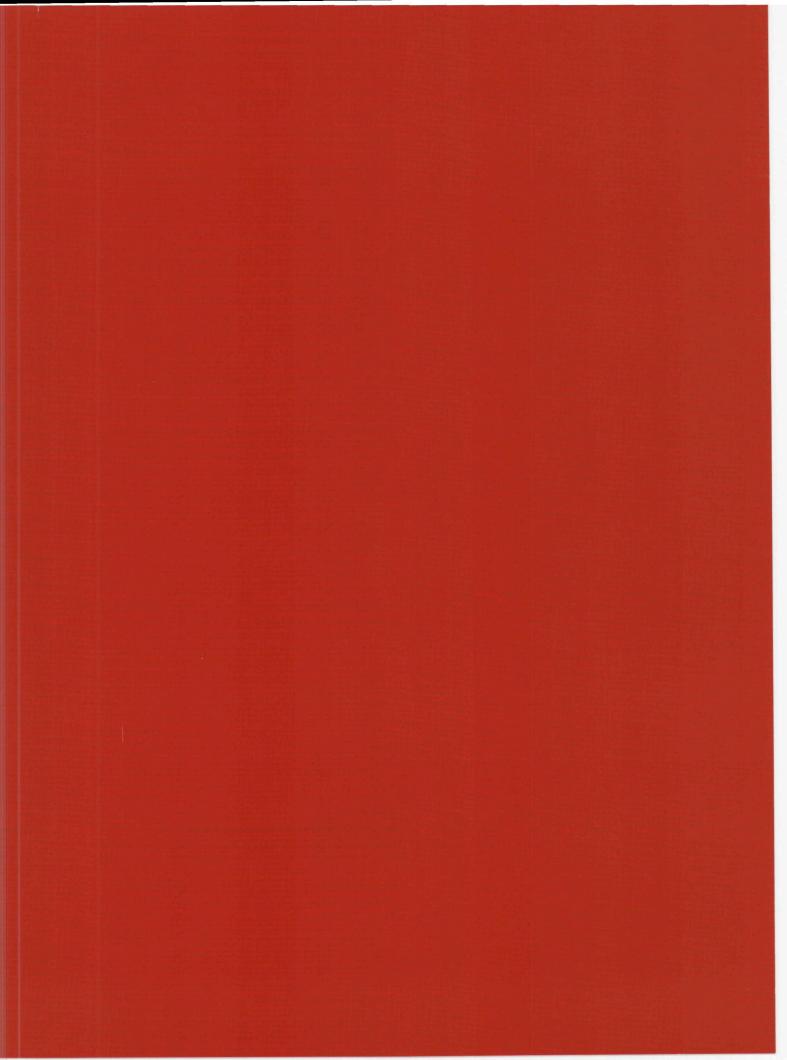
Executive Vice President

William F. Wisener Senior Vice President

Teresa L. Wood Senior Vice President

Linda S. Moreland Senior Vice President







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