



# Brookfield Business Partners L.P.

2020 ANNUAL REPORT

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 20-F**

(Mark One)

- REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) or (g) OF THE SECURITIES EXCHANGE ACT OF 1934**
- OR
- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
- For the fiscal year ended December 31, 2020
- OR
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
- OR
- SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission file number: 001-37775

**Brookfield Business Partners L.P.**

*(Exact name of Registrant as specified in its charter)*

N/A

*(Translation of Registrant's name into English)*

**Bermuda**

*(Jurisdiction of incorporation or organization)*

**73 Front Street Hamilton, HM 12 Bermuda**

*(Address of principal executive offices)*

**Brookfield Business Partners L.P.**

**73 Front Street**

**Hamilton, HM 12**

**Bermuda**

**Tel: +441-294-3309**

*(Name, Telephone, Email and/or Facsimile number and Address of Company Contact Person)*

**Securities registered or to be registered pursuant to Section 12(b) of the Act.**

<b>Title of each class</b>	<b>Trading Symbols</b>	<b>Name of each exchange on which registered</b>
Limited Partnership Units	BBU	New York Stock Exchange
Limited Partnership Units	BBU.UN	Toronto Stock Exchange

**Securities registered or to be registered pursuant to Section 12(g) of the Act.**

None

**Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.**

None

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report:

**79,031,984 Limited Partnership Units as of December 31, 2020.**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. **Yes**  **No**

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. **Yes**  **No**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. **Yes  No**

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). **Yes  No**

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or an emerging growth company. See definitions of “accelerated filer”, “large accelerated filer,” and “emerging growth company” in Rule 12b-2 of the Exchange Act. (Check one):

**Large accelerated filer**                       **Accelerated filer**                       **Non-accelerated filer**                       **Emerging growth company**

If an emerging growth company that prepares its financial statements in accordance with U.S. GAAP, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

The term “new or revised financial accounting standard” refers to any update issued by the Financial Accounting Standards Board to its Accounting Standards Codification after April 5, 2012.

Indicate by check mark whether the registrant has filed a report on and attestation to its management’s assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

**U.S. GAAP**                                       **International Financial Reporting Standards as issued by the International Accounting Standards Board**                                       **Other**

If “Other” has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow. **Item 17  Item 18**

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). **Yes  No**

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## INTRODUCTION AND USE OF CERTAIN TERMS

We have prepared this Form 20-F using a number of conventions, which you should consider when reading the information contained herein. Unless otherwise indicated or the context otherwise requires, in this Form 20-F all financial information is presented in accordance with International Financial Reporting Standards, or IFRS, as issued by the International Accounting Standards Board, or IASB, other than certain non-IFRS financial measures which are defined under “Use of Non-IFRS Measures”.

In this Form 20-F, unless the context suggests otherwise, references to “we”, “us” and “our” are to our company, the Holding LP, the Holding Entities and the operating businesses, each as defined below, taken together on a consolidated basis. Unless the context suggests otherwise, in this Form 20-F references to:

- “Altera” means Altera Infrastructure L.P.;
- “assets under management” mean assets managed by us or by Brookfield on behalf of our third-party investors, as well as our own assets, and also include capital commitments that have not yet been drawn. Our calculation of assets under management may differ from that employed by other asset managers and, as a result, this measure may not be comparable to similar measures presented by other asset managers;
- “attributable to the partnership” and “attributable to unitholders” means attributable to limited partner, general partner, redemption-exchange unitholders, preferred shareholders and Special LP unitholders;
- “Backlog” represents an estimate of revenues to be recognized in future financial periods from contracts currently secured. Backlog is not indicative of future revenues, as we cannot guarantee that the revenues projected in our backlog will be realized or that it will exceed cost and generate profit. Projects may remain in our backlog for an extended period of time. Furthermore, variations in projects may occur with respect to contracts included in our backlog that could reduce the dollar amount of our backlog and the revenues and profits that we eventually realize;
- “BBU General Partner” means Brookfield Business Partners Limited, a wholly-owned subsidiary of Brookfield Asset Management Inc.;
- “Bermuda Holdco” means Brookfield BBP Bermuda Holdings Limited;
- “BGIS” means Brookfield Global Integrated Solutions Canada L.P.;
- “BGRS” means Brookfield Global Relocation Services;
- “BrandSafway” means Brand Industrial Holdings Inc.;
- “Brookfield” means Brookfield Asset Management and any subsidiary of Brookfield Asset Management, other than us;
- “Brookfield Accounts” means Brookfield-sponsored vehicles, consortiums and/or partnerships (including private funds, joint ventures and similar arrangements);
- “Brookfield Asset Management” means Brookfield Asset Management Inc.;
- “CanHoldco” means Brookfield BBP Canada Holdings Inc.;
- “Cardone” means Cardone Industries, Inc.;
- “CBCA” means Canada Business Corporations Act;
- “CBM properties” means coal-bed methane properties;
- “CDS” means Clearing and Depository Services Inc.;
- “Clarios” means Clarios Global LP;
- “CODM” means Chief Operating Decision Maker;
- “Company EBITDA” means Company FFO excluding the impact of our share realized disposition gains and losses, interest income and expense, and current income taxes;

- “Company FFO” means funds from operations, which is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods;
- “Consortium” means our company and the various institutional clients of Brookfield Asset Management Inc.;
- “DTC” means the Depository Trust Company;
- “EBITDA” means earnings before interest, taxes, depreciation and amortization;
- “FATCA” means Foreign Account Tax Compliance provisions of the Hiring Incentives to Restore Employment Act of 2010;
- “FPSO” means floating production storage and offloading unit;
- “FSO” means floating storage and offloading unit;
- “GP Units” means general partnership units in our company;
- “GrafTech” means GrafTech International Ltd.;
- “Greenergy” means Greenergy Fuels Holding Limited;
- “Healthscope” means Healthscope Limited;
- “Holding Entities” means the primary holding subsidiaries of the Holding LP, from time to time, through which it indirectly holds all of our interests in our operating businesses, including CanHoldco, US Holdco and Bermuda Holdco;
- “Holding LP” means Brookfield Business L.P.;
- “Holding LP Limited Partnership Agreement” means the amended and restated limited partnership agreement of the Holding LP;
- “HomeServices” means Berkshire Hathaway HomeServices
- “IASB” means the International Accounting Standards Board;
- “IBOR Amendments” means Interest Rate Benchmark Reform - Amendments to IFRS 9, and IFRS 7, issued in September 2019;
- “IFRIC 23” means IFRIC 23, Uncertainty over Income Tax Treatments;
- “IFRS” means the International Financial Reporting Standards as issued by the IASB;
- “IFRS 3” means IFRS 3, Business combinations;
- “IFRS 16” means IFRS 16, Leases;
- “IFRS 17” means IFRS 17, Insurance contracts;
- “Imagine” means Imagine Communications Group;
- “incentive distribution” means the distribution payable to holders of Special LP Units as described under “Related Party Transactions-Incentive Distributions”;
- “IndoStar” means IndoStar Capital Finance Limited;
- “LIBOR” means the London Interbank offered rate;
- “Licensing Agreement” means the licensing agreement which our company and the Holding LP have entered into;
- “limited partners” means the holders of our units;
- “Limited Partnership Agreements” means our Limited Partnership Agreement and Holding LP Limited Partnership Agreement;

- “Managing General Partner Units” means the general partner interests in the Holding LP having the rights and obligations specified in the Holding LP Limited Partnership Agreement;
- “Master Services Agreement” means the master services agreement among the Service Recipients, the Service Providers, and certain other subsidiaries of Brookfield Asset Management who are parties thereto;
- “MI 61-101” means Multilateral Instrument 61-101-Protection of Minority Security Holders in Special Transactions;
- “NAP” means North American Palladium Ltd.;
- “NI 51-102” means National Instrument 51-102-Continuous Disclosure Obligations;
- “NCIB” means normal course issuer bid;
- “Non-Resident Subsidiaries” means the subsidiaries of Holding LP that are corporations and that are not resident or deemed to be resident in Canada for purposes of the Tax Act;
- “Non-U.S. Holder” means a beneficial owner of one or more units, other than a U.S. Holder or an entity classified as a partnership or other fiscally transparent entity for U.S. federal tax purposes;
- “Nova Cold” means Nova Cold Logistics ULC;
- “NYSE” means New York Stock Exchange;
- “Oaktree” means Oaktree Capital Group, LLC together with its affiliates;
- “Oaktree Accounts” means Oaktree-managed funds and accounts;
- “OEM” means original equipment manufacturer;
- “oil and gas” means crude oil and natural gas;
- “operating businesses” means the businesses in which the Holding Entities hold interests and that directly or indirectly hold our operations and assets other than entities in which the Holding Entities hold interests for investment purposes only of less than 5% of the equity securities;
- “OSFI” means Office of the Superintendent of Financial Institutions;
- “our business” means our business of owning and operating business services and industrial operations, both directly and through our Holding Entities and other intermediary entities;
- “our company” or “our partnership” means Brookfield Business Partners L.P., a Bermuda exempted limited partnership;
- “our Limited Partnership Agreement” means the amended and restated limited partnership agreement of our company;
- “our operations” means the business services and industrial operations we own;
- “Ouro Verde” means Ouro Verde Locação e Serviços S.A.;
- “PAA” means Price-Anderson Act;
- “parent company” means Brookfield Asset Management;
- “PRI” means Principles for Responsible Investment;
- “Redemption-Exchange Mechanism” means the mechanism by which Brookfield may request redemption of its Redemption-Exchange Units in whole or in part in exchange for cash, subject to the right of our company to acquire such interests (in lieu of such redemption) in exchange for units of our company;
- “Redemption-Exchange Units” means the non-voting limited partnership interests in the Holding LP that are redeemable for cash, subject to the right of our company to acquire such interests (in lieu of such redemption) in exchange for units of our company, pursuant to the Redemption-Exchange Mechanism;
- “Relationship Agreement” means the agreement under which Brookfield Asset Management has agreed that we will serve as the primary entity through which Brookfield will own and operate its business services and industrial operations;
- “Sagen” means Sagen MI Canada Inc. (formerly Genworth MI Canada Inc.);



- “Sarbanes-Oxley Act” means the Sarbanes-Oxley Act of 2002, as amended;
- “Schoeller Allibert” means Schoeller Allibert Group B.V.;
- “SEC” means the U.S. Securities and Exchange Commission;
- “Service Providers” means the affiliates of Brookfield that provide services to us pursuant to our Master Services Agreement, which are expected to be Brookfield Asset Management (Barbados) Inc., Brookfield Asset Management Private Institutional Capital Adviser (Private Equity), L.P., Brookfield Canadian Business Advisor L.P., Brookfield Canadian GP L.P. and Brookfield Global Business Advisors Limited, which are wholly-owned subsidiaries of Brookfield Asset Management, and unless the context otherwise requires, any other affiliate of Brookfield that is appointed by Brookfield Global Business Advisor Limited from time to time to act as a Service Provider pursuant to our Master Services Agreement or to whom the Service Providers have subcontracted for the provision of such services;
- “Service Recipients” means our company, the Holding LP, the Holding Entities and, at the option of the Holding Entities, any wholly-owned subsidiary of a Holding Entity excluding any operating business;
- “Special LP Units” means special limited partnership units of the Holding LP;
- “spin-off” means the special dividend of our units by Brookfield Asset Management completed on June 20, 2016;
- “Superior” mean Superior Plus Corp.;
- “Tax Act” means the Income Tax Act (Canada), together with the regulation thereunder;
- “TCFD” means the Task Force on Climate-related Financial Disclosures;
- “TSX” means the Toronto Stock Exchange;
- “unitholders” means the holders of our units;
- “units” or “LP Units” means the non-voting limited partnership units in our company;
- “US Holdco” means Brookfield BBP US Holdings LLC;
- “U.S. Holder” means a beneficial owner of one or more of our units that is for U.S. federal tax purposes (i) an individual citizen or resident of the United States; (ii) a corporation (or other entity treated as a corporation for U.S. federal income tax purposes) created or organized in or under the laws of the United States, any state thereof or the District of Columbia, (iii) an estate the income of which is subject to U.S. federal income taxation regardless of its source; or (iv) a trust (a) that is subject to the primary supervision of a court within the United States and all substantial decisions of which one or more U.S. persons have the authority to control or (b) that has a valid election in effect under applicable Treasury Regulations to be treated as a U.S. person; and
- “Westinghouse” means Westinghouse Electric Company.

### **Historical Performance and Market Data**

This Form 20-F contains information relating to our business as well as historical performance and market data for Brookfield Asset Management and certain of its operating platforms. When considering this data, you should bear in mind that historical results and market data may not be indicative of the future results that you should expect from us.

### **Financial Information**

The financial information contained in this Form 20-F is presented in United States dollars and, unless otherwise indicated, has been prepared in accordance with IFRS. All figures are unaudited unless otherwise indicated. In this Form 20-F, all references to “\$” are to United States dollars, references to “A\$” are to Australian dollars, references to “R\$” are to Brazilian Reals, references to “£” are to British Pounds, references to “€” are to Euros, references to “C\$” are to Canadian dollars, and references to “INR” are Indian Rupees.

## Use of Non-IFRS Measures

Our company evaluates its performance using net income attributable to unitholders. In addition to this measure reported in accordance with IFRS, we also use Company FFO and Company EBITDA (defined below) to evaluate our performance. When determining Company FFO and Company EBITDA, we include our share of Company FFO and Company EBITDA for equity accounted investments. We believe Company FFO and Company EBITDA are useful to investors because it supplements investors' understanding of our operating performance by providing information regarding our ongoing performance that excludes items we believe do not directly affect our core operations. Our presentation of Company FFO and Company EBITDA also gives investors comparability of our ongoing performance across periods.

We define Company FFO as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior period. Company FFO is presented net to unitholders. Our definition of Company FFO may differ from the definition of FFO used by other organizations. Company FFO has limitations as an analytical tool as it does not include depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items.

We define Company EBITDA as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA is presented net to unitholders. Company EBITDA has limitations as an analytical tool as it does not include our share of realized disposition gains and losses, interest income and expense, and current income taxes, as well as depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items.

Company FFO and Company EBITDA do not have standard meanings prescribed by IFRS and therefore may not be comparable to similar measures presented by other companies. Because Company FFO and Company EBITDA have these limitations, Company FFO and Company EBITDA should not be considered as the sole measures of our performance and should not be considered in isolation from, or as substitutes for, analysis of our results as reported under IFRS. However, Company FFO and Company EBITDA are key measures that we use to evaluate the performance of our operations.

For a reconciliation of Company FFO and Company EBITDA to net income attributable to unitholders, see Item 5.A, "Operating Results" of this Form 20-F. We urge you to review the IFRS financial measures in this Form 20-F, including the financial statements, the notes thereto, and the other financial information contained herein, and not to rely on any single financial measure to evaluate our company.

## SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Form 20-F contains “forward-looking information” within the meaning of applicable U.S. and Canadian securities laws. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, include statements regarding our operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook, as well as the outlook for North American and international economies for the current fiscal year and subsequent periods, and include words such as “expects”, “anticipates”, “plans”, “believes”, “estimates”, “seeks”, “intends”, “targets”, “projects”, “forecasts”, “views”, “potential”, “likely”, or negative versions thereof and other similar expressions, or future or conditional verbs such as “may”, “will”, “should”, “would” and “could”.

Although we believe that these forward-looking statements and information are based upon reasonable assumptions and expectations, investors and other readers should not place undue reliance on such forward-looking statements and information because they involve known and unknown risks, uncertainties and other factors, many of which are beyond our control, which may cause our actual results, performance or achievements to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements and information.

Factors that could cause actual results to differ materially from those contemplated or implied by forward-looking statements include, but are not limited to:

- our financial condition and liquidity;
- market volatility and the market price of our LP Units;
- changes in the economic, political and market factors in the countries in which we do business and other international jurisdictions including as a result of government mandated economic restrictions related to the ongoing pandemic of a novel strain of coronavirus, COVID-19 (“COVID-19”);
- the behavior of financial markets, including fluctuations in interest and foreign exchange rates;
- adverse conditions in the global equity, capital and credit markets;
- the availability of equity and debt financing and refinancing within equity, capital and credit markets, and our ability to access these markets;
- strategic actions, including acquisitions and dispositions;
- the ability to complete previously announced acquisitions, dispositions or other transactions on the timeframe contemplated or at all;
- risks associated with, and our ability to derive fully anticipated benefits from, future or existing acquisitions, joint ventures, investments or dispositions;
- actions or potential actions that could be taken by our co-venturers, partners, fund investors or co-tenants;
- the effective integration of acquisitions into our existing operations;
- the cyclical nature of most of our operations;
- actions of competitors;
- risks commonly associated with a separation of economic interest from control;
- the ability to appropriately manage human capital and the impact of the departure of some or all of Brookfield’s key professionals;
- actions or potential actions that could be taken by our parent company, or its subsidiaries (other than the partnership);
- technological change, including the rise of alternative technologies that could impact the demand for, or use of, the businesses and assets that we own and operate and that could impair or eliminate the competitive advantage of our businesses and assets;
- changes in government regulation and legislation within the countries in which we operate and the potential difficulties in obtaining effective legal redress in certain jurisdictions;

- changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates);
- the effect of applying future accounting changes;
- failure to maintain effective internal controls;
- governmental investigations;
- pending or threatened litigation;
- changes in tax laws;
- ability to collect amounts owed;
- ability to obtain adequate insurance at commercially reasonable rates;
- possible environmental liabilities and other contingent liabilities, including those related to climate change;
- the impact of the potential break-up of political-economic unions (or the departure of a union member);
- catastrophic events, such as earthquakes, hurricanes and epidemics/pandemics;
- the possible impact of international conflicts and other developments including terrorist acts;
- risks relating to our reliance on technology, including cyberterrorism;
- the risk of loss resulting from fraud, bribery, corruption or other illegal acts; and
- other risks and factors discussed in this Form 20-F in Item 3.D., “Risk Factors” and as detailed from time to time in other documents we file with the securities regulators in Canada and the United States

In addition, our future results may be impacted by the government mandated economic restrictions resulting from the COVID-19 pandemic and the related global reduction in commerce and travel and substantial volatility in stock markets worldwide, which may negatively impact our revenues, affect our ability to identify and complete future transactions, impact our liquidity position and result in a decrease of cash flows and impairment losses and/or revaluations on our investments and assets, and therefore we may be unable to achieve our expected returns. See “Risks Associated with the COVID-19 Pandemic” in the “Risks and Uncertainties” section included in this Form 20-F.

Statements relating to “reserves” are deemed to be forward-looking statements as they involve the implied assessment, based on certain estimates and assumptions, that the reserves described herein can be profitably produced in the future. We qualify any and all of our forward-looking statements by these cautionary factors.

We caution that the foregoing list of important factors that may affect future results is not exhaustive. When evaluating and relying on our forward-looking statements or information, investors and other readers should carefully consider the foregoing factors and other uncertainties and potential events. Except as required by law, we undertake no obligation to publicly update or revise any forward-looking statements or information, whether written or oral, that may be as a result of new information, future events or otherwise.

These risks and other factors are discussed in detail in this Form 20-F in Item 3.D., “Risk Factors”. New risk factors may arise from time to time and it is not possible to predict all of those risk factors or the extent to which any factor or combination of factors may cause actual results, performance or achievements of the partnership to be materially different from those contained in forward-looking statements or information. Although the forward-looking statements and information contained in this Form 20-F are based upon what we believe to be reasonable assumptions, we cannot assure investors that actual results will be consistent with these forward-looking statements and information, particularly in light of the government mandated economic restrictions resulting from the COVID-19 pandemic. These forward-looking statements and information are made as of the date of this Form 20-F.

**PART I**

**ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS**

Not applicable.

**ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE**

Not applicable.

**ITEM 3. KEY INFORMATION**

**3.A. SELECTED FINANCIAL DATA**

The following tables present selected financial data for our company as at and for the periods indicated:

	<b>Year ended December 31,</b>				
<b>(US\$ MILLIONS, except per unit amounts)</b>					
<b>Statements of Operating Results Data</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
Revenues	\$ 37,635	\$ 43,032	\$ 37,168	\$ 22,823	\$ 7,960
Direct operating costs	(32,465)	(38,327)	(34,134)	(21,876)	(7,386)
General and administrative expenses	(968)	(832)	(643)	(340)	(269)
Depreciation and amortization expense	(2,165)	(1,804)	(748)	(371)	(286)
Interest income (expense), net	(1,482)	(1,274)	(498)	(202)	(90)
Equity accounted income (loss), net	57	114	10	69	68
Impairment expense, net	(263)	(609)	(218)	(39)	(261)
Gain (loss) on acquisitions/dispositions, net	274	726	500	267	57
Other income (expense), net	111	(400)	(136)	(108)	(11)
Income (loss) before income tax	734	626	1,301	223	(218)
Income tax (expense) recovery					
Current	(284)	(324)	(186)	(30)	(25)
Deferred	130	132	88	22	41
Net income (loss)	<u>\$ 580</u>	<u>\$ 434</u>	<u>\$ 1,203</u>	<u>\$ 215</u>	<u>\$ (202)</u>
<b>Attributable to:</b>					
Limited partners	\$ (91)	\$ 43	\$ 74	\$ (58)	\$ 3
Brookfield Asset Management Inc. <sup>(1)</sup>	—	—	—	—	(35)
Non-controlling interests attributable to:					
Redemption-Exchange Units held by Brookfield Asset Management Inc. <sup>(2)</sup>	(78)	45	70	(60)	3
Special Limited Partners	—	—	278	142	—
Interest of others in operating subsidiaries	749	346	781	191	(173)
	<u>\$ 580</u>	<u>\$ 434</u>	<u>\$ 1,203</u>	<u>\$ 215</u>	<u>\$ (202)</u>
Basic and diluted earnings per limited partner unit <sup>(3)</sup>	<u>\$ (1.13)</u>	<u>\$ 0.62</u>	<u>\$ 1.11</u>	<u>\$ (1.04)</u>	<u>\$ 0.06</u>

(1) For the period prior to June 20, 2016.

(2) For the periods subsequent to June 20, 2016.

(3) Average number of partnership units outstanding on a fully diluted time weighted average basis, assuming the exchange of Redemption-Exchange Units held by Brookfield Asset Management for limited partnership units, for the year ended December 31, 2020 was 149.9 million (2019: 140.1 million, 2018: 129.3 million, 2017: 113.5 million, 2016: 92.9 million).

<u>(US\$ MILLIONS)</u>	<u>December 31,</u>	<u>December 31,</u>	<u>December 31,</u>
<u>Statements of Financial Position Data</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Cash and cash equivalents	\$ 2,743	\$ 1,986	\$ 1,949
Total assets	54,746	51,751	27,318
Corporate borrowings	610	—	—
Non-recourse borrowings in subsidiaries of the partnership	23,166	22,399	10,866
<b>Equity</b>			
Limited partners	1,928	2,116	1,548
Non-controlling interests attributable to:			
Redemption-Exchange Units, Preferred Shares and Special Limited Partnership Units held by Brookfield Asset Management Inc.	1,564	1,676	1,415
Interests of others in operating subsidiaries	7,845	7,261	3,531
Total equity	<u>\$ 11,337</u>	<u>\$ 11,053</u>	<u>\$ 6,494</u>

### 3.B. CAPITALIZATION AND INDEBTEDNESS

Not applicable.

### 3.C. REASONS FOR THE OFFER AND USE OF PROCEEDS

Not applicable.

### 3.D. RISK FACTORS

*Your holding of units of our company involves substantial risks. The following summarizes some, but not all of the risks provided below. You should carefully consider the following factors in addition to the other information set forth in this Form 20-F. If any of the following risks actually occur, our business, financial condition and results of operations and the value of your units would likely suffer.*

#### Summary of Risk Factors

- Risks relating to completion of new acquisitions and changes to the scale and scope of our operations.
- Risks relating to identifying acquisition opportunities and acquiring distressed companies.
- Risks relating to the COVID-19 pandemic.
- Risks related to our indebtedness and our ability to distribute equity.
- Risks relating to our access to the credit and capital markets and our ability to raise capital.
- Risks relating to the structure of our operations and our level of control over our operations.

#### Risks Relating to our Business Services Operations

- Risks relating to insurance and competition in our residential mortgage insurance services business.
- Risks relating to government policies and regulations of our residential mortgage insurance services business.
- Risks relating to our relationships with private health insurance funds and accredited medical practitioners in our healthcare services business.
- Risks relating to the fuel prices and the demand for fuel in our road fuel distribution business.
- Risks relating to the regulations of the real estate industry in Canada and the United States.
- Risks relating to regulations and laws governing our gaming business.
- Risks relating to our construction operations, including scaffolding services.

### **Risks Relating to our Infrastructure Services Operations**

- Risks relating to the politically sensitive environment and the public perception of nuclear power and radioactive materials in the nuclear power generation industry.
- Risks relating to equipment failure on our business, reputation, financial position and results of operations.
- Risks relating to the costs of compliance with regulations related to nuclear services.
- Risks relating to the demand for and growth of our marine transportation and offshore oil production-related services business.
- Risks relating to the significant loss of product or environmental contamination in marine transportation and oil production due to the extreme conditions in which our vessels operate.

### **Risks Relating to Our Industrials Operations**

- Risks relating to decreased demand and an inability to successfully respond to competition and pricing pressures in our automotive battery business.
- Risks relating to our water, wastewater and industrial water treatment businesses in Brazil.
- Risks relating to oil and gas exploration, development and production.
- Risks relating to the supply of raw materials and the prices of resources in our industrial manufacturing operations.

### **Risks Relating to our Relationship with Brookfield**

- Risks relating to our dependence on Brookfield and the Service Providers.
- Risks relating to Brookfield's ownership position of our company.
- Risks relating to the lack of fiduciary obligations imposed on Brookfield to act in the best interests of our unitholders.

### **Risks Related to Taxation**

- Risks related to United States, Canadian and Bermuda taxation, and the effects thereof on our business.

### **Risks Relating to Our Operations**

#### **Risks Relating to our Operations Generally**

*The completion of new acquisitions can have the effect of significantly increasing the scale and scope of our operations, including operations in new geographic areas and industry sectors, and the Service Providers may have difficulty managing these additional operations. In addition, acquisitions involve risks to our business.*

A key part of our company's strategy involves seeking acquisition opportunities. For example, a number of our current operations have only recently been acquired. We have also recently announced the completion of additional acquisitions, such as our acquisition of an interest in IndoStar. Acquisitions may increase the scale, scope and diversity of our operating businesses. We depend on the diligence and skill of Brookfield's and our professionals to effectively manage us, integrating acquired businesses with our existing operations. These individuals may have difficulty managing additional acquired businesses and may have other responsibilities within Brookfield's asset management business. If any such acquired businesses are not effectively integrated and managed, our existing business, financial condition and results of operations may be adversely affected.

Future acquisitions, including the remaining 43% publicly held interest in Sagen, will likely involve some or all of the following risks, which could materially and adversely affect our business, financial condition or results of operations: the difficulty of integrating the acquired operations and personnel into our current operations; potential disruption of our current operations; diversion of resources, including Brookfield's time and attention; the difficulty of managing the growth of a larger organization; the risk of entering markets and/or industries in which we have little experience; the risk of becoming involved in labor, commercial or regulatory disputes or litigation related to the new enterprise; risk of environmental or other liabilities associated with the acquired business; and the risk of a change of control resulting from an acquisition triggering rights of third parties or government agencies under contracts with, or authorizations held by the operating business being acquired. While it is our practice to conduct extensive due diligence investigations into businesses being acquired, it is possible that due diligence may fail to uncover all material risks in the business being acquired, or to identify a change of control trigger in a material contract or authorization, or that a contractual counterparty or government agency may take a different view on the interpretation of such a provision to that taken by us, thereby resulting in a dispute.

***We may acquire distressed companies and these acquisitions may subject us to increased risks, including the incurrence of additional legal or other expenses.***

As part of our acquisition strategy, we may acquire distressed companies. This could involve acquisitions of securities of companies in event-driven special situations, such as acquisitions, tender offers, bankruptcies, recapitalizations, spin-offs, corporate and financial restructurings, litigation or other liability impairments, turnarounds, management changes, consolidating industries and other catalyst-oriented situations. Acquisitions of distressed companies involve substantial financial and business risks that can result in substantial or total losses. Among the problems involved in assessing and making acquisitions in troubled companies is the fact that it frequently may be difficult to obtain information as to the condition of such company. If, during the diligence process, we fail to identify issues specific to a company or the environment in which we operate, we may be forced to later write down or write off assets, restructure our operations, or incur impairment or other charges that may result in other reporting losses.

As a consequence of our company's role as an acquirer of distressed companies, we may be subject to increased risk of incurring additional legal, indemnification or other expenses, even if we are not named in any action. In distressed situations, litigation often follows when disgruntled shareholders, creditors and other parties seek to recover losses from poorly performing investments. The enhanced litigation risk for distressed companies is further elevated by the potential that Brookfield or our company may have controlling or influential positions in these companies.

***We operate in a highly competitive market for acquisition opportunities.***

Our acquisition strategy is dependent to a significant extent on Brookfield's ability to identify acquisition opportunities that are suitable for us. We face competition for acquisitions primarily from investment funds, operating companies acting as strategic buyers, commercial and investment banks and commercial finance companies. Many of these competitors are substantially larger and have considerably greater financial, technical and marketing resources than are available to us. Some of these competitors may also have higher risk tolerances or different risk assessments, which could allow them to consider a wider variety of acquisitions and to offer terms that we are unable or unwilling to match. To finance our acquisitions, we compete for equity capital from institutional investors and other equity providers, including Brookfield, and our ability to consummate acquisitions will be dependent on such capital continuing to be available. Increases in interest rates could also make it more difficult to consummate acquisitions because our competitors may have a lower cost of capital, which may enable them to bid higher prices for assets. In addition, because of our affiliation with Brookfield, there is a higher risk that when we participate with Brookfield and others in joint ventures, partnerships and consortiums on acquisitions, we may become subject to antitrust or competition laws that we would not be subject to if we were acting alone. These factors may create competitive disadvantages for us with respect to acquisition opportunities.

We cannot provide any assurance that the competitive pressures we face will not have a material adverse effect on our business, financial condition and results of operations or that Brookfield will be able to identify and make acquisitions on our behalf that are consistent with our objectives or that generate attractive returns for our unitholders. We may lose acquisition opportunities in the future if we do not match prices, structures and terms offered by competitors, if we are unable to access sources of equity or obtain indebtedness at attractive rates or if we become subject to antitrust or competition laws. Alternatively, we may experience decreased rates of return and increased risks of loss if we match prices, structures and terms offered by competitors.



***We may not be able to complete proposed acquisitions on our anticipated timeframe, or at all.***

We can provide no assurance that we will be able to complete our previously announced acquisitions, including the acquisition of the remaining 43% publicly held interest in Sagen, on our anticipated timeframe, or at all. We regularly enter into agreements to make acquisitions, which are often subject to a number of closing conditions. These conditions may include financing conditions (which may require access to credit and/or capital markets); third party consents; and/or antitrust regulatory approval and other industry-specific regulatory approvals. If we are unable to satisfy these conditions in the manner or in the timeframe contemplated, our proposed acquisitions may be delayed, and we may also be required to modify the terms of our acquisitions. These delays and/or modifications may be significant and could have a material adverse impact on our business, operating results and financial condition.

In addition, if we are unable to satisfy one or more closing conditions, we may not be able to complete the acquisition at all, and in certain circumstances, we or the target company may elect to terminate the acquisition agreement voluntarily, which may result in the payment of substantial termination or “break-up” fees. Any such termination of a proposed acquisition could have a material adverse impact on our business, operating results and financial condition.

***Risks associated with the COVID-19 pandemic***

The rapid spread of COVID-19, which was declared by the World Health Organization to be a pandemic on March 11, 2020, and actions taken globally in response to COVID-19, have significantly disrupted international business activities. In addition, our business relies, to a certain extent, on free movement of goods, services, and capital from around the world, which has been significantly restricted as a result of COVID-19. We may experience direct or indirect impacts from the pandemic, including, but not limited to, supply chain delays, construction delays, the government mandated closure of certain of our businesses, the inability for certain of our businesses to operate and the reduced demand for products and services offered by certain of our businesses, all of which would be expected to result in lower revenues for the partnership and negatively affect financial performance. We also have some risk that our contract counterparties could fail to meet their obligations to us as a result of the economic impact on them associated with COVID-19.

Given the ongoing and dynamic nature of the circumstances surrounding COVID-19, it is difficult to predict how significant the impact of COVID-19, including any responses to it, will be on the global economy and the business of the partnership or for how long any disruptions are likely to continue. Potential adverse impacts of the COVID-19 pandemic include, but are not limited to:

- the risk of a material reduction in demand for the products and services of our portfolio companies due to job losses and associated financial hardship, or changes in consumer behavior, which may lead to a decline in revenues;
- issues delivering certain products and services, due to supply chain disruptions and the impact of business closures, travel restrictions and other steps taken in response to COVID-19;
- increased challenges collecting revenues or other accounts receivable;
- potential challenges identifying acquisition opportunities in the context of continued economic uncertainty, entering into, or consummating, proposed acquisitions on acceptable terms or anticipated timelines, or at all; and
- potential challenges accessing credit and capital markets.

The nature and extent of such impacts will depend upon future developments, which are highly uncertain, rapidly evolving and difficult to predict, including new information which may emerge concerning the severity of COVID-19 and additional government actions which may be taken to contain COVID-19. Such developments could have a significant adverse effect on our assets, liabilities, business, financial condition, results of operations and cash flow.

***We use leverage and such indebtedness may result in our company, the Holding LP or our operating businesses being subject to certain covenants which restrict our ability to engage in certain types of activities or to make distributions to equity.***

Many of our Holding Entities and operating businesses have entered into credit facilities or have incurred other forms of debt, including for acquisitions. The total quantum of exposure to debt within our company is significant, and we may become more leveraged in the future.

Leveraged assets are more sensitive to declines in revenues, increases in expenses and interest rates and adverse economic, market and industry developments. A leveraged company's income and net assets also tend to increase or decrease at a greater rate than would otherwise be the case if money had not been borrowed. As a result, the risk of loss associated with a leveraged company, all other things being equal, is generally greater than for companies with comparatively less debt. In addition, the use of indebtedness in connection with an acquisition may give rise to negative tax consequences to certain investors. Leverage may also result in a requirement for short-term liquidity, which may force the sale of assets at times of low demand and/or prices for such assets. This may mean that we are unable to realize fair value for the assets in a sale.

Our credit facilities also contain, and will contain in the future, covenants applicable to the relevant borrower and events of default. Covenants can relate to matters including limitations on financial indebtedness, dividends, acquisitions, or minimum amounts for interest coverage, adjusted EBITDA, cash flow or net worth. If an event of default occurs, or minimum covenant requirements are not satisfied, this can result in a requirement to immediately repay any drawn amounts or the imposition of other restrictions including a prohibition on the payment of distributions to equity.

***We may not be able to access the credit and capital markets at the times and in the amounts needed to satisfy capital expenditure requirements, to fund new acquisitions or otherwise.***

General economic and business conditions that impact the debt or equity markets could impact the availability and cost of credit for us. We have revolving credit facilities and other short-term borrowings. The amount of interest charged on these will fluctuate based on changes in short-term interest rates. Any economic event that affects interest rates or the ability to refinance borrowings could materially adversely impact our financial condition.

Some of our operations require significant capital expenditures, and proposed acquisitions often require significant financing. If we are unable to generate enough cash to finance necessary capital expenditures and to fund acquisitions through existing liquidity and/or operating cash flow, then we may be required to issue additional equity or incur additional indebtedness. The issue of additional equity would be dilutive to existing unitholders at the time. Any additional indebtedness would increase our leverage and debt payment obligations, and may negatively impact our business, financial condition and results of operations.

In addition, Brookfield owns approximately 69.7 million Redemption-Exchange Units. Brookfield has the right to require the Holding LP to redeem all or a portion of its Redemption-Exchange Units for cash, subject to our company's right to acquire such interests (in lieu of redemption) in exchange for our units. Although the decision to exercise the exchange right and deliver units (or not to do so) is a decision that will be made solely by a majority of our independent directors, and therefore Brookfield will not be able to prevent us from delivering units in satisfaction of the redemption request, if our independent directors do not determine to satisfy the redemption request by delivering our units, we would be required to satisfy such redemption request using cash. To the extent we were unable to fund such cash payment from operating cash flow, we may be required to incur indebtedness or otherwise access the capital markets, including through the issuance of our units, to satisfy any shortfall which will depend on several factors, some of which are out of our control, including, among other things, general economic conditions, our results of operations and financial condition, restrictions imposed by the terms of any indebtedness that is incurred to finance our operations or to fund liquidity needs, levels of operating and other expenses and contingent liabilities.

Our business relies on continued access to capital to fund new acquisitions and capital projects. While we aim to prudently manage our capital requirements and ensure access to capital is always available, it is possible we may overcommit ourselves or misjudge the requirement for capital or the availability of capital. Such a misjudgment could result in negative financial consequences or, in extreme cases, bankruptcy.

***Changes in our credit ratings may have an adverse effect on our financial position and ability to raise capital.***

We cannot assure you that any credit rating assigned to us or any of our subsidiaries or their debt securities will remain in effect for any given period of time or that any rating will not be lowered or withdrawn entirely by the relevant rating agency. A lowering or withdrawal of such ratings may have an adverse effect on our financial position and ability to raise capital.

***Our operating businesses are highly cyclical and subject to general economic conditions and risks relating to the economy.***

Many industries, including the industries in which we operate, are impacted by adverse events in the broader economy and/or financial markets. A slowdown in the financial markets and/or the global economy or the local economies of the regions in which we operate, including, but not limited to, new home construction, employment rates, business conditions, inflation, fuel and energy costs, commodity prices, lack of available credit, the state of the financial markets, interest rates and tax rates may adversely affect our growth and profitability. For example, a worldwide recession, a period of below-trend growth in developed countries, a slowdown in emerging markets or significant declines in commodity factors could have a material adverse effect on our business, financial condition and results of operations, if such increased levels of volatility and market turmoil were to persist for an extended duration. These and other unforeseen adverse events in the global economy could negatively impact our operations and the trading price of our units could be further adversely impacted.

The demand for products and services provided by our operating businesses is, in part, dependent upon and correlated to general economic conditions and economic growth of the regions applicable to the relevant asset. Poor economic conditions or lower economic growth in a region or regions may, either directly or indirectly, reduce demand for the products and/or services provided by our operating businesses. In particular, the sectors in which we operate are highly cyclical, and we are subject to cyclical fluctuations in global economic conditions and end-use markets. We are unable to predict the future course of industry variables or the strength, pace or sustainability of the global economic recovery and the effects of government intervention. Negative economic conditions, such as an economic downturn, a prolonged recovery period or disruptions in the financial markets, could have a material adverse effect on our business, financial condition or results of operations.

***Alternative technologies could impact the demand for, or use of, the businesses and assets that we own and operate and could impair or eliminate the competitive advantage of our businesses and assets.***

There are alternative technologies that may impact the demand for, or use of, the businesses and assets that we own and operate. While some such alternative technologies are in earlier stages of development, ongoing research and development activities may improve such alternative technologies. For example, development of electric vehicles may reduce the need and demand for road fuel distribution, more efficiently or more conveniently, such technologies could adversely impact our ability to compete. If this were to happen, the competitive advantage of our businesses and assets may be significantly impaired or eliminated and our business, financial condition, results of operations and cash flow could be materially and adversely affected as a result.

***A business disruption may adversely affect our financial condition and results of operations.***

Our business is vulnerable to damages from any number of sources, including computer viruses, unauthorized access, energy blackouts, natural disasters, pandemics (such as the ongoing COVID-19 pandemic), terrorism, war and telecommunication failures. Any of these events that cause interruptions in our operations, or the operations at any of our portfolio companies, could result in a material disruption to our business. If we are unable to recover from a business disruption effectively or on a timely basis, our financial condition and results of operations would be adversely affected. We may also incur additional costs to remedy damages caused by such disruptions, which could adversely affect our financial condition and results of operations.

***We are subject to foreign currency risk and our use of or failure to use derivatives to hedge certain financial positions may adversely affect the performance of our operations.***

A significant portion of our current operations are in countries where the U.S. dollar is not the functional currency. These operating businesses pay distributions in currencies other than the U.S. dollar, which we must convert to U.S. dollars prior to making distributions, and certain of our operating businesses have revenues denominated in currencies different from U.S. dollars, which is utilized in our financial reporting, thus exposing us to currency risk. Fluctuations in currency exchange rates or a significant depreciation in the value of certain foreign currencies (for example, the Brazilian real) could reduce the value of cash flows generated by our operating businesses or could make it more expensive for our customers to purchase our services, and could have a material adverse effect on our business, financial condition and results of operations.

When managing our exposure to such market risks, we may use forward contracts, options, swaps, caps, collars and floors or pursue other strategies or use other forms of derivative instruments. However, a significant portion of this risk may remain unhedged. We may also choose to establish unhedged positions in the ordinary course of business. The success of any hedging or other derivative transactions that we enter into generally will depend on our ability to structure contracts that appropriately offset our risk position. As a result, while we may enter into such transactions in order to reduce our exposure to market risks, unanticipated market changes may result in poorer overall investment performance than if the derivative transaction had not been executed. Such transactions may also limit the opportunity for gain if the value of a hedged position increases.

The *Dodd-Frank Wall Street Reform and Consumer Protection Act*, or the Dodd-Frank Act, and similar laws in other jurisdictions impose rules and regulations governing federal and other governmental oversight of the over-the-counter derivatives market and its participants. These regulations may impose additional costs and regulatory scrutiny on our company. We cannot predict the effect of changing derivatives legislation on our hedging costs, our hedging strategy or its implementation, or the composition of the risks we hedge.

***It can be very difficult or expensive to obtain the insurance we need for our business operations.***

We maintain insurance both as a corporate risk management strategy and in some cases to satisfy the requirements of contracts entered into in the course of our operations. Although in the past we have generally been able to cover our insurance needs, there can be no assurances that we can secure all necessary or appropriate insurance in the future, or that such insurance can be economically secured. We monitor the financial health of the insurance companies from which we procure insurance, but if any of our third party insurers fail, abruptly cancel our coverage or otherwise cannot satisfy their insurance requirements to us, then our overall risk exposure and operational expenses could be increased and some of our business operations could be interrupted.

***Performance of our operating businesses may be harmed by future labor disruptions and economically unfavorable collective bargaining agreements.***

Several of our current operations have workforces that are unionized or that in the future may become unionized and, as a result, are or will be required to negotiate the wages, benefits and other terms with many of their employees collectively. If an operating business were unable to negotiate acceptable contracts with any of its unions as existing agreements expire, it could experience a significant disruption of its operations, higher ongoing labor costs and restrictions on its ability to maximize the efficiency of its operations, which could have the potential to adversely impact our financial condition.

In addition, in some jurisdictions where we operate, labor forces have a legal right to strike which may have an impact on our operations, either directly or indirectly, for example if a critical upstream or downstream counterparty was itself subject to a labor disruption which impacted our business.

***Our operations are exposed to occupational health and safety and accident risks.***

Our operations are highly exposed to the risk of accidents that may give rise to personal injury, loss of life, disruption to service and economic loss, including, for example, resulting from related litigation. Some of the tasks undertaken by employees and contractors are inherently dangerous and have the potential to result in serious injury or death.

We are subject to increasingly stringent laws and regulations governing health and safety matters. Occupational health and safety legislation and regulations differ in each jurisdiction. Any breach of these obligations, or serious accidents involving our employees, contractors or members of the public could expose us or our operating businesses to adverse regulatory consequences, including the forfeit or suspension of operating licenses, potential litigation, claims for material financial compensation, reputational damage, fines or other legislative sanction, which have the potential to adversely impact our financial condition. Furthermore, where we do not control a business, we have a limited ability to influence their health and safety practices and outcomes.

***We are subject to litigation risks that could result in significant liabilities that could adversely affect our operations.***

We are at risk of becoming involved in disputes and possible litigation, the extent of which cannot be ascertained. Any material or costly dispute or litigation could adversely affect the value of our assets or our future financial performance. We could be subject to various legal proceedings concerning disputes of a commercial nature, or to claims in the event of bodily injury or material damage. We may also be subject to professional liability claims, particularly in our healthcare services business, wherein current or former patients may commence or threaten litigation for medical negligence or malpractice. Such claims could result in damage awards in excess of the limits of available insurance coverage. The final outcome of any proceeding could have a negative impact on the business, financial condition or results of operations of our company.

In addition, under certain circumstances, we may ourselves commence litigation. There can be no assurance that litigation, once begun, would be resolved in our favor.

We will also be exposed to risk of litigation by third parties or government regulators if our management is alleged to have committed an act or acts of gross negligence, willful misconduct or dishonesty or breach of contract or organizational documents or to violate applicable law. In such actions, we would likely be obligated to bear legal, settlement and other costs (which may exceed our available insurance coverage).

***We may have operations in jurisdictions with less developed legal systems, which could create potential difficulties in obtaining effective legal redress.***

Some of our operations are located in jurisdictions with less developed legal systems than those in more established economies. In these jurisdictions, our company could be faced with potential difficulties in obtaining effective legal redress; a higher degree of discretion on the part of governmental authorities; a lack of judicial or administrative guidance on interpreting applicable rules and regulations; inconsistencies or conflicts between and within various laws, regulations, decrees, orders and resolutions; and relative inexperience of the judiciary and courts in such matters.

In addition, in some jurisdictions, the commitment of local business people, government officials and agencies and the judicial system to abide by legal requirements and negotiated agreements could be uncertain, creating particular concerns with respect to permits, approvals and licenses required or desirable for, or agreements entered into in connection with, businesses in any such jurisdiction. These may be susceptible to revision or cancellation and legal redress may be uncertain or delayed. There can be no assurance that joint ventures, licenses, permits or approvals (or applications for licenses, permits or approvals) or other legal arrangements will not be adversely affected by the actions of government authorities or others and the effectiveness of and enforcement of such arrangements in these jurisdictions cannot be assured.

***We do not control all of the businesses in which we own interests and therefore we may not be able to realize some or all of the benefits that we expect to realize from those interests.***

We do not have control of certain of the businesses in which we own interests and we may take non-controlling positions in other businesses in the future. Such businesses may make financial or other decisions that we do not agree with. Because we do not have the ability to exercise control over such businesses, we may not be able to realize some or all of the benefits that we expect to realize from our ownership interests in them, including, for example, expected distributions. In addition, we must rely on the internal controls and financial reporting controls of such businesses and their failure to maintain effective controls or comply with applicable standards may adversely affect us.

***From time to time, we may have significant interests in public companies, and changes in the market prices of the stock of such public companies, particularly during times of increased market volatility, could have a negative impact on our financial condition and results of operations.***

From time to time, we may hold significant interests in public companies, and changes in the market prices of the stock of such public companies could have a material impact on our financial condition and results of operations. Global securities markets have been highly volatile, and continued volatility may have a material negative impact on our consolidated financial position and results of operations.

***We are exposed to the risk of environmental damage and costs associated with compliance with environmental laws.***

Certain of our operating businesses are involved in using, handling or transporting substances that are toxic, radioactive combustible or otherwise hazardous to the environment and may be in close proximity to environmentally sensitive areas or densely populated communities. If a leak, spill or other environmental incident occurred, it could pose a health risk to humans or wildlife, cause property damage, or result in substantial fines or penalties being imposed by regulatory authorities, revocation of licenses or permits required to operate the business or the imposition of more stringent conditions in those licenses or permits, or legal claims for compensation (including punitive damages) by affected stakeholders. For example, such risks are present in our nuclear services operations and our Brazilian operations, which include the largest private water and sewage treatment operations in Brazil. In addition, some of our operating businesses may be subject to regulations or rulings made by environmental agencies that conflict with existing obligations we have under concession or other permitting agreements. Resolution of such conflicts may lead to uncertainty and increased risk of delays or cost overruns on projects. In addition to fines, these laws and regulations sometimes require evaluation and registration or the installation of costly pollution control or safety equipment or costly changes in operations to limit pollution or decrease the likelihood of injuries. Certain of our current industrial manufacturing operations are also subject to increasingly stringent environmental laws and regulations relating to our current and former properties, neighboring properties and our current raw materials, products and operations, such as our automotive battery business, which is subject to laws and regulations governing hazardous waste storage, treatment and disposal. Governmental requirements relating to the protection of the environment, including solid waste management, air quality, water quality, the decontamination and decommissioning of nuclear manufacturing and processing facilities and cleanup of contaminated sites could have an impact on our operations. All of these risks could require us to incur costs or become the basis of new or increased liabilities that could be material and could have the potential to significantly impact our value or financial performance.

***We are exposed to the risk of increasingly onerous environmental legislation and the broader impacts of climate change.***

With an increasing global focus and public sensitivity to environmental sustainability and environmental regulation becoming more stringent, we could be subject to further environmental related responsibilities and associated liability. For example, many jurisdictions in which our company operates and invests are considering implementing, or have implemented, schemes relating to the regulation of carbon emissions. As a result, there is a risk that demand for some of the commodities supplied by certain of our operations will be reduced. The nature and extent of future regulation in the various jurisdictions in which our operations are situated is uncertain but is expected to become more complex and stringent.

Environmental legislation and permitting requirements are likely to evolve in a manner which will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects and a heightened degree of responsibility for companies and their directors and employees.

It is difficult to assess the impact of any such changes on our company. These changes may result in increased costs to our operations that may not be able to be passed onto customers and may have an adverse impact on prospects for growth of some of our businesses. To the extent such regimes (such as carbon emissions schemes or other carbon emissions regulations) become applicable to our operations (and the costs of such regulations are not able to be fully passed on to consumers), our financial performance may be impacted due to costs applied to carbon emissions and increased compliance costs.

We are also subject to a wide range of laws and regulations relating to the protection of the environment and pollution. Standards are set by these laws and regulations regarding certain aspects of environmental quality and reporting, provide for penalties and other liabilities for the violation of such standards, and establish, in certain circumstances, obligations to remediate and rehabilitate current and former facilities and locations where our operations are, or were, conducted. These laws and regulations may have a detrimental impact on our company's financial performance through increased compliance costs or otherwise. Any breach of these obligations, or even incidents relating to the environment that do not amount to a breach, could adversely affect the results of our operating businesses and their reputations and expose them to claims for financial compensation or adverse regulatory consequences.

Our operations may also be exposed directly or indirectly to the broader impacts of climate change, including extreme weather events, export constraints on commodities, increased resource prices and restrictions on energy and water usage.

***Some of our current operations are structured as joint ventures, partnerships and consortium arrangements, and we intend to continue to operate in this manner in the future, which will reduce Brookfield's and our control over our operations and may subject us to additional obligations.***

An integral part of our strategy is to participate with institutional investors in Brookfield-sponsored or co-sponsored consortiums for single asset acquisitions and as a partner in or alongside Brookfield-sponsored or co-sponsored partnerships that target acquisitions that suit our profile. Such arrangements involve risks not present where a third party is not involved, including the possibility that partners or co-venturers might become bankrupt or otherwise fail to fund their share of required capital contributions. Additionally, partners or co-venturers might at any time have economic or other business interests or goals different from us and Brookfield. We generally owe fiduciary duties to our partners in our joint venture and partnership arrangements.

Joint ventures, partnerships and consortium investments generally provide for a reduced level of control over an acquired company because governance rights are shared with others. Accordingly, decisions relating to the underlying operations, including decisions relating to the management and operation and the timing and nature of any exit, are often made by a majority vote of the investors or by separate agreements that are reached with respect to individual decisions. For example, when we participate with institutional investors in Brookfield-sponsored or co-sponsored consortiums for asset acquisitions and as a partner in or alongside Brookfield-sponsored or co-sponsored partnerships, there is often a finite term to the investment, which could lead to the business being sold prior to the date we would otherwise choose. In addition, such operations may be subject to the risk that business, financial or management decisions are made with which we do not agree or the management of the operating business at issue may take risks or otherwise act in a manner that does not serve our interests. Because we may not have the ability to exercise sole control over such operations, we may not be able to realize some or all of the benefits that we believe will be created from our and Brookfield's involvement. If any of the foregoing were to occur, our business, financial condition and results of operations could suffer as a result.

In addition, because some of our current operations are structured as joint ventures, partnerships or consortium arrangements, the sale or transfer of interests in some of our operations are subject to rights of first refusal or first offer, tag along rights or drag along rights and some agreements provide for buy-sell or similar arrangements, any of which could be exercised outside of our control and accordingly could have an adverse impact on us.

***We rely on the use of technology, which may not be able to accommodate our growth or may increase in cost and may become subject to cyber-terrorism or other compromises and shut-downs.***

We operate in businesses that are dependent on information systems and other technology, such as computer systems used for information storage, processing, administrative and commercial functions as well as the machinery and other equipment used in certain parts of our operations. In addition, our businesses rely on telecommunication services to interface with their business networks and customers. The information and embedded systems of key business partners and regulatory agencies are also important to our operations. We rely on this technology functioning as intended. Our information systems and technology may not continue to be able to accommodate our growth, and the cost of maintaining such systems may increase from its current level. Such a failure to accommodate growth, or an increase in costs related to such information systems, could have a material adverse effect on us.

We rely heavily on our financial, accounting, communications and other data processing systems. Our businesses collect, store and use large amounts of sensitive information through our information technology systems, such as our healthcare services business, which handles confidential health information of patients, and our residential mortgage insurance services business, which receives personal and private information from borrowers and lenders. Our information technology systems may be subject to cyber-terrorism or other compromises and shut-downs, which may result in unauthorized access to our proprietary information or to client or third-party data stored on our systems, destruction of our data or disability, degradation or sabotage of our systems, often through the introduction of computer viruses, cyber-attacks and other means, and could originate from a wide variety of sources, including internal or unknown third parties. We cannot predict what effects such cyber-attacks or compromises or shut-downs may have on our business and on the privacy of the individuals or entities affected, and the consequences could be material. Cyber incidents may remain undetected for an extended period, which could exacerbate these consequences. Further, machinery and equipment used by our operating businesses may fail due to wear and tear, latent defect, design or operator errors or early obsolescence, among other things.

If our information systems and other technology are compromised, do not operate or are disabled, such could have a material adverse effect on our business prospects, financial condition, results of operations and cash flow.

#### **Risks Relating to Our Business Services Operations**

***Our residential mortgage insurance services business is subject to the inherent insurance risk within its portfolio.***

Our residential mortgage insurance services business is influenced by macroeconomic conditions. Specifically, the level of premiums written is influenced by economic growth, interest rates, unemployment, housing activity, home prices and government policy, among other factors. Losses on claims are primarily impacted by unemployment rates, home prices and housing activity. A significant downturn in global, Canadian or any provincial economies could adversely affect our residential mortgage insurance services business and its results of operations. For example, the ongoing COVID-19 pandemic has adversely affected regional and international trade and commerce, equity markets, and employment levels, which could have an adverse effect on our residential mortgage insurance services business. There remains a high degree of uncertainty, particularly in the second wave of the COVID-19 pandemic, regarding the current economic environment and its impact on macroeconomic conditions.

***Our residential mortgage insurance services business is heavily regulated and may be affected by changes in government policy.***

Failure of our residential mortgage insurance services business to meet its regulatory requirements or changes in regulation and governance requirements may impact the housing and mortgage markets, reduce its profitability, expose it to claims, fines or penalties and could limit its growth. Action or inaction by the federal government of Canada in respect of its policy of supporting home ownership in Canada through mortgage insurance, could significantly reduce the demand for, or availability of, private sector mortgage insurance or mortgage insurance in general.

For example, all financial institutions that are federally regulated by the OSFI are required to purchase mortgage insurance whenever the amount of a mortgage loan exceeds 80% of the value of the collateral property at the time the loan is made. A change to this requirement or any change to the threshold loan-to-value ratio could adversely affect the operations of our residential mortgage insurance services business and could reduce the demand for mortgage insurance.

In addition, our residential mortgage insurance services business is subject to capital requirements imposed under Canadian law, including the Insurance Companies Act and the Protection of Residential Mortgage or Hypothecary Insurance Act. A decline in the regulatory capital of our residential mortgage insurance services business in relation to the size of risk it is insuring or an increase in its regulatory capital requirements could result in a decline in its ratings, increased scrutiny by OSFI, restrictions on our residential mortgage insurance services business from writing new business, distributing capital, utilizing capital for business needs, and could have an adverse impact on its financial condition, results of operations and prospects.

***Our residential mortgage insurance services business primarily competes with CMHC.***

CMHC, a Crown Corporation may establish pricing terms and business practices that may be influenced by Canadian government policy initiatives such as advancing social housing policy or stabilizing the mortgage lending industry, initiatives which may not be consistent with maximizing return on capital or other profitability measures. In the event that CMHC determines to reduce prices or alter the terms and conditions of its mortgage insurance or other credit enhancement products in furtherance of social or other goals rather than a profit motive, our residential mortgage insurance services business may be unable to compete effectively, which could have an adverse effect on its financial condition and results of operations.

***The Canadian mortgage origination market is highly concentrated, with the five largest mortgage originators providing the majority of the residential mortgage financing in Canada.***

High market concentration may expose our residential mortgage insurance services business to reduced sales or adverse loan selection in the future should a significant lender change the type of loans or level of business that they underwrite with us or terminate or reduce its relationship with us. Additionally, much of our residential mortgage insurance services business in Canada is concentrated in only four provinces (Ontario, British Columbia, Alberta and Quebec), which increases the vulnerability of our residential mortgage insurance services business to economic or market downturns, catastrophic events or acts of terrorism in those provinces.

***We may not be able to accurately forecast the risks associated with our residential mortgage insurance services business.***

Our residential mortgage insurance services business is subject to model risk, particularly the risk of error in the design, development, implementation or subsequent use of models. A failure in our modelling could adversely impact our ability to properly evaluate, reserve, price, and mitigate risks and the associated losses. If the pricing of our residential mortgage insurance services business is inadequate, its loss and unearned premium reserves do not adequately reflect the financial condition of the business, or there are inadequate loss reserves for unexpected market events, results of operations and regulatory capital may be adversely affected. In addition, our residential mortgage insurance services business may experience increasing loss as the policies continue to age. Sustained material shifts in the emergence of losses on claims could affect timing of revenue recognition, which may adversely affect our residential mortgage insurance services business's operations and financial condition.

***The majority of the revenues from our healthcare services business is derived from private health insurance funds.***

The profitability of our healthcare services business is influenced by its ability to reach ongoing commercial agreements with private health insurance funds. A failure to reach a satisfactory commercial agreement with any key private health insurance fund has the potential to negatively impact the financial and operational performance of our healthcare services business. Additionally, a deterioration in the economic climate, changes to economic incentives, annual increases in private health insurance premiums and other factors may affect the participation rate or the level of private health insurance coverage of members in private health insurance funds. This has the potential to reduce demand for our healthcare services business, resulting in decreased revenues. If the profitability of private health insurance funds deteriorates, there is a risk of increased pricing pressures on private hospital operators such as our healthcare services business. Healthscope continues to incur additional costs in the current environment related to increased health and safety measures associated with the global pandemic. We can provide no assurance regarding the impact of these costs on our future results.

***Our healthcare services business is reliant on relationships with accredited medical practitioners.***

Accredited medical practitioners prefer to work at hospitals which, amongst other things, provide high quality facilities, equipment and nursing staff, exceptional clinical safety outcomes and which are conveniently located. Accredited medical practitioners could cease to practice or stop referring patients to our facilities if the hospitals become a less attractive place to work. Our healthcare services business is subject to rising costs, particularly labor costs associated with attracting and retaining key personnel. Nursing labor is the most significant cost in our hospital operations. Any increase in cost or tightening of supply of accredited medical practitioners or nursing labor is likely to adversely impact the financial and operational performance of our healthcare services business.

***If we do not have adequate indemnification for our healthcare services, it could adversely affect our healthcare services business and financial condition.***

Current or former patients may commence or threaten litigation for medical negligence against our healthcare services business. Subject to indemnity insurance arrangements, future medical malpractice litigation, or threatened litigation, could have an adverse impact on the financial performance and position and future prospects of our healthcare services business. Insurance coverage is maintained by our healthcare services business consistent with industry practice, including public liability and medical



malpractice. However, no assurance can be given that such insurance will be available in the future on commercially reasonable terms or that any coverage will be adequate and available to cover all or any future claims.

***There are risks associated with our road fuel distribution business.***

Fluctuations in fuel product prices or a significant decrease in demand for road fuel in the areas we serve could significantly reduce our revenues and, therefore, could adversely affect our business, results of operations and financial condition. Our road fuel distribution business is dependent on various trends, such as trends in automobile and commercial truck traffic, travel and tourism in our areas of operation, and these trends can change. Furthermore, seasonal fluctuations, alternative technological advancements or regulatory action, including government-imposed fuel efficiency standards, may affect demand for motor fuel. Because certain of our operating costs and expenses, such as our general and administrative costs, are fixed and do not vary with the volumes of road fuel we distribute, our costs and expenses might not decrease ratably or at all should we experience a reduction in our volumes distributed. As a result, if our fuel distribution volumes decrease or if there is an event which significantly interrupts the supply of fuel to our customers, our business, reputation, results of operations and financial condition could be adversely affected.

Furthermore, there are dangers inherent in storage and processing of fuel products and the movement of fuel products by ship, train and truck, including deliveries to customer sites, that could cause disruptions in our operations or expose our business to potentially significant losses, costs or liabilities. These activities bring us into contact with members of the public and with the environment. Road fuel is stored in underground and above ground storage tanks at sites that we own or operate and at consignment sites where we retain title to the road fuel that we sell. Our operations are subject to significant hazards and risks inherent in storing motor fuel. These hazards and risks include, but are not limited to, fires, explosions, spills, discharges and other releases, any of which could result in distribution difficulties and disruptions, environmental pollution, government-imposed fines or clean-up obligations, personal injury or wrongful death claims and other damage to our properties and the properties of others. Any such event could significantly disrupt our operations or expose us to significant liabilities, to the extent such liabilities are not covered by insurance. Therefore, the occurrence of such an event could adversely affect the operations and financial condition of our business.

***There are risks associated with the real estate industry in Canada and the United States.***

The performance of our residential real estate brokerage services is dependent upon receipt of royalties, which in turn is dependent on the level of residential real estate transactions. The real estate industry is affected by all of the factors that affect the economy in general, and in addition may be affected by the aging network of real estate agents and brokers across Canada and the United States. In addition, there is pressure on the rate of commissions charged to the consumer and internet use by real estate consumers has led to a questioning of the value of traditional residential real estate services. Finally, changes to mortgage and lending rules in Canada that are implemented or contemplated from time to time have the potential to negatively impact residential housing prices and/or the number of residential real estate transactions in Canada, either or both of which could in turn reduce commissions and therefore royalties.

***There are risks associated with our financial advisory services business.***

The performance of our financial advisory services business is directly related to the quantum and size of transactions in which we participate. Market downturns that affect the frequency and magnitude of capital raising and other transactions will likely have a negative impact on our financial advisory services business. In addition, our financial advisory services business may be adversely affected by other factors, such as (i) intensified competition from peers as a result of the increasing pressures on financial services companies, (ii) reductions in infrastructure spending by governments, (iii) increased regulation and the cost of compliance with such regulation, and (iv) the bankruptcy or other failure of companies for which we have performed investment banking services. It is difficult to predict how long current financial market and economic conditions will continue, whether they will deteriorate and if they do, how our business will be adversely affected. If one or more of the foregoing risks occur, revenues from our financial advisory services business will likely decline.

***There are risks associated with our gaming business.***

The operations of our gaming business are conducted pursuant to operational services agreements with provincial lottery and gaming corporations. Although the agreements are renewable, there is no guarantee that we will continue to satisfy the conditions required for renewal. Additionally, when the renewal term expires, we may not be able to enter into new agreements that are the same as those historically, which may result in decreased revenues, increased operating costs or closure of an operation. Under the operational services agreements, the lottery and gaming corporations have the ability to suspend or terminate our right to provide services under the agreements for certain specified reasons. If we operate gaming in a manner inconsistent with the Criminal Code of Canada or applicable anti-money laundering legislation, violate provincial gaming laws or prejudice

the integrity of gaming, the provincial lottery corporations may terminate one or more of our operational services agreements. If one or more of the operational services agreements are terminated, this will seriously impact the business.

Furthermore, the operations of our gaming business are contingent upon obtaining and maintaining all necessary licenses, permits, approvals, registrations, findings of suitability, orders and authorizations. The laws, regulations and ordinances requiring these licenses, permits and other approvals generally relate to the responsibility, financial stability and character of the owners and managers of gaming operations, as well as persons financially interested or involved in gaming operations.

Regulatory authorities have broad powers to request detailed financial and other information, to limit, condition, suspend or revoke a registration, gaming license or related approvals to approve changes in our operations, and to levy fines or require forfeiture of assets for violations of gaming laws or regulations. Complying with gaming laws, regulations and license requirements is costly. Any change in the laws, regulations or licenses applicable to our business or a violation of any current or future laws or regulations applicable to our business or gaming licenses could require us to make substantial expenditures or forfeit assets, and would negatively affect our gaming operations.

***Our construction operations are vulnerable to the cyclical nature of the construction market.***

The demand for our construction services, including scaffolding services, is dependent upon the existence of projects with engineering, procurement, construction and management needs. For example, a substantial portion of the revenues from our construction operations derives from residential, commercial and office projects in Australia and the United Kingdom. Capital expenditures by our clients may be influenced by factors such as prevailing economic conditions and expectations about economic trends, technological advances, consumer confidence, domestic and international political, military, regulatory and economic conditions and other similar factors.

***Our revenues and earnings from our construction operations are largely dependent on the award of new contracts which we do not directly control.***

A substantial portion of the revenues and earnings of our construction operations, including scaffolding services, is generated from large-scale project awards. The timing of project awards is unpredictable and outside of our control. Awards often involve complex and lengthy negotiations and competitive bidding processes. These processes can be impacted by a wide variety of factors including a client's decision to not proceed with the development of a project, governmental approvals, financing contingencies and overall market and economic conditions. We may not win contracts that we have bid upon due to price, a client's perception of our ability to perform and/or perceived technology advantages held by others. Many of our competitors may be inclined to take greater or unusual risks or agree to terms and conditions in a contract that we might not deem acceptable. Because a significant portion of our revenues is generated from large projects, the results of our construction operations can fluctuate quarterly and annually depending on whether and when large project awards occur and the commencement and progress of work under large contracts already awarded. As a result, we are subject to the risk of losing new awards to competitors or the risk that revenues may not be derived from awarded projects as quickly as anticipated.

***We may experience reduced profits or losses under contracts if costs increase above estimates.***

Generally, our construction operations, including scaffolding services, are performed under contracts that include cost and schedule estimates in relation to our services. Inaccuracies in these estimates may lead to cost overruns that may not be paid by our clients, thereby resulting in reduced profits or in losses. If a contract is significant or there are one or more events that impact a contract or multiple contracts, cost overruns could have a material impact on our reputation or our financial results, negatively impacting the financial condition, results of operations or cash flow of our construction operations. A portion of our ongoing construction projects are in fixed-price contracts, where we bear a significant portion of the risk for cost overruns. Reimbursable contract types, such as those that include negotiated hourly billing rates, may restrict the kinds or amounts of costs that are reimbursable, therefore exposing us to risk that we may incur certain costs in executing these contracts that are above our estimates and not recoverable from our clients. If we fail to accurately estimate the resources and time necessary for these types of contracts, or fail to complete these contracts within the timeframes and costs we have agreed upon, there could be a material impact on the financial results as well as reputation of our construction operations. Risks under our construction contracts which could result in cost overruns, project delays or other problems can also include:

- difficulties related to the performance of our clients, partners, subcontractors, suppliers or other third parties;
- changes in local laws or difficulties or delays in obtaining permits, rights of way or approvals;
- unanticipated technical problems, including design or engineering issues;
- insufficient or inadequate project execution tools and systems needed to record, track, forecast and control cost and schedule;

- unforeseen increases in, or failures to, properly estimate the cost of raw materials, components, equipment, labor or the inability to timely obtain them;
- delays or productivity issues caused by weather conditions;
- incorrect assumptions related to productivity, scheduling estimates or future economic conditions; and
- project modifications creating unanticipated costs or delays.

These risks tend to be exacerbated for longer-term contracts because there is an increased risk that the circumstances under which we based our original cost estimates or project schedules will change with a resulting increase in costs. In many of these contracts, we may not be able to obtain compensation for additional work performed or expenses incurred, and if a project is not executed on schedule, we may be required to pay liquidated damages. In addition, these losses may be material and can, in some circumstances, equal or exceed the full value of the contract. In such circumstances, the financial condition, results of operations and cash flow of our construction operations could be negatively impacted.

***We enter into performance guarantees which may result in future payments.***

In the ordinary course of our construction operations, including scaffolding services, we enter into various agreements providing performance assurances and guarantees to clients on behalf of certain unconsolidated and consolidated partnerships, joint ventures and other jointly executed contracts. These agreements are entered into primarily to support the project execution commitments of these entities. The performance guarantees have various expiration dates ranging from mechanical completion of the project being constructed to a period extending beyond contract completion in certain circumstances. Any future payments under a performance guarantee could negatively impact the financial condition, results of operations and cash flow of our construction business.

***There are risks associated with our Indian financing business.***

The primary factors that could adversely affect our Indian financing business and operations and reduce its ability to provide financing services at competitive rates include the sufficiency, availability and cost of sources of financing, including credit facilities, securitization programs and secured and unsecured debt issuances; the performance of loans and leases in our Indian financing business portfolio, which could be materially affected by charge-offs, delinquencies and prepayments; fluctuations in interest rates and currencies; competition for customers from commercial banks, credit unions, vehicle manufacturers and other financing and leasing companies; and changes to financial sector regulation, supervision, enforcement and licensing, in particular as it relates to non-bank financial companies such as IndoStar.

**Risks Relating to Our Infrastructure Services Operations**

***We and our customers operate in a politically sensitive environment, and the public perception of nuclear power and radioactive materials can affect our customers and us.***

Our infrastructure services segments includes a service provider to the nuclear power generation industry, which is a politically sensitive environment. Opposition by third parties to particular projects, including in connection with any incident involving the potential discharge of radioactive materials, could affect our customers and our service provider to the nuclear power generation industry. Adverse public reaction could also lead to increased regulation, limitations on the activities of our customers, more onerous operating requirements or other conditions that could have a material adverse impact on our customers' and our service provider to the nuclear power generation industry.

Nuclear power plant operations are also potentially subject to disruption by a nuclear accident. A future accident at a nuclear reactor anywhere in the world could result in the shutdown of existing plants or impact the continued acceptance by the public and regulatory authorities of nuclear energy and the future prospects for nuclear generators, each of which could have a material adverse impact on us.

Furthermore, accidents, terrorism, natural disasters or other incidents occurring at nuclear facilities or involving shipments of nuclear materials or technological changes could reduce the demand for nuclear services.

***Nuclear power plants, and the products and services our business provides are highly sophisticated and specialized, and a major product failure or similar event could adversely affect our business, reputation, financial position and results of operations.***

Our service provider to the nuclear power generation industry produces highly sophisticated products and provides specialized services that incorporate or use complex or leading-edge technology, including both hardware and software. Many of our products and services involve complex industrial machinery or infrastructure projects, such as nuclear power generation and the manufacture of nuclear fuel rods, and accordingly a catastrophic product failure or similar event could have a significant impact on our service provider to the nuclear power generation industry. While our products and services meet rigorous quality standards, there can be no assurance that we or our customers or other third parties will not experience operational process or product failures and other problems, including as a result of outdated technology, or through manufacturing or design defects, process or other failures of contractors or third-party suppliers, cyber-attacks or other intentional acts, that could result in potential product, safety, regulatory or environmental risks.

***A failure of the nuclear power industry to expand could adversely affect our service provider to the nuclear power generation industry.***

The expansion of nuclear power depends on the pace of deployment and there are substantial uncertainties about the pace of these deployments. In addition, nuclear energy competes with other sources of energy, including natural gas, coal and hydroelectricity. These other energy sources are to some extent interchangeable with nuclear energy, particularly over the longer term. Sustained lower prices of natural gas, coal and hydro-electricity, as well as the possibility of developing other low cost sources for energy, may result in lower demand for nuclear energy.

If the nuclear power industry fails to expand, or if there is a reduction in demand by electric utilities for nuclear fuel rods for any reason, it would adversely affect our service provider to the nuclear power generation industry and its results of operations, financial condition and prospects and could impact the market price of the units.

***We may experience increased costs and decreased cash flows due to compliance with regulations related to nuclear services regulations.***

Risks associated with nuclear projects, due to their size, construction duration and complexity, may be increased by new and modified permit, licensing and regulatory approvals and requirements that can be even more stringent and time consuming than similar processes for conventional construction projects. Our service provider to the nuclear power generation industry and its customers are subject to numerous regulations, including the applicable U.S. regulatory bodies, such as the U.S. Nuclear Regulatory Commission, and non-U.S. regulatory bodies, such as the International Atomic Energy Agency and the EU, which can have a substantial effect on our service provider to the nuclear power generation industry. Delays in receiving necessary approvals, permits or licenses, failure to maintain sufficient compliance programs, or other problems encountered during construction (including changes to such regulatory requirements) could significantly increase our costs and have an adverse effect on our results of operations, financial position and cash flows. In the event of non-compliance, regulatory agencies may increase regulatory oversight, impose fines or shut down our operations, depending upon the assessment of the severity of the situation. Revised security and safety requirements promulgated by these bodies could necessitate substantial capital and other expenditures.

***If we do not have adequate indemnification for our nuclear services, it could adversely affect our service provider to the nuclear power generation industry and financial condition.***

The Price-Anderson Nuclear Industries Indemnity Act, commonly called the PAA, is a U.S. federal law, which, among other things, regulates radioactive materials and the nuclear energy industry, including liability and compensation in the event of nuclear related incidents. The PAA provides certain protections and indemnification to nuclear energy plant operators and U.S. Department of Energy contractors. The PAA protections and indemnification apply to us as part of our services to the U.S. nuclear industry. We also offer similar services in other jurisdictions outside the U.S. For those jurisdictions, varying levels of nuclear liability protection is provided by international treaties, and/or domestic laws. If an incident or evacuation is not covered under PAA indemnification, international treaties and/or domestic laws, we could be held liable for damages, regardless of fault. Although we expect to have insurance coverage for such liabilities, such coverage may not be sufficient, and accordingly such liabilities could have an adverse effect on our results of operations and financial condition.

We offer similar services in other jurisdictions outside the U.S. For those jurisdictions, varying levels of nuclear liability protection is provided by international treaties, and/or domestic laws.

***Growth of our marine transportation and offshore oil production-related services business depends on continued growth in global and regional demands for such services.***

Our marine transportation and offshore oil production-related services business depends on continued growth in global and regional demands for such services, which could be negatively affected by a number of factors, including:

- decreases in the actual or projected price of oil, which could lead to a reduction in or termination of production of oil at certain fields we service or a reduction in exploration for or development of new offshore oil fields;
- increases in the production of oil in areas linked by pipelines to consuming areas, the extension of existing, or the development of new, pipeline systems in markets we may serve, the conversion of existing non-oil pipelines to oil pipelines in those markets, or the termination of production or abandonment of an oil field;
- decreases in the consumption of oil due to increases in its price relative to other energy sources, other factors making consumption of oil less attractive, or energy conservation measures;
- significant installment payments for acquisitions of newbuilding vessels or for the conversion of existing vessels prior to their delivery and generation of revenues;
- reliance on a limited number of customers for a substantial majority of our revenues and on joint venture partners to assist us in operating our businesses and competing in our markets;
- availability of new, alternative energy sources; and
- negative global or regional economic or political conditions, particularly in oil consuming regions, which could reduce energy consumption or its growth. Reduced demand for offshore marine transportation, processing, storage services, offshore accommodation or towing and offshore installation services would have a material adverse effect on our future growth and could harm our business, results of operations and financial condition.

***Marine transportation and oil production is inherently risky, particularly in the extreme conditions in which many of our vessels operate. An incident involving significant loss of product or environmental contamination by any of our vessels could harm our reputation and business.***

Vessels and their cargoes and oil production facilities we service are at risk of being damaged or lost because of events such as:

- marine disasters;
- bad weather;
- mechanical failures;
- grounding, capsizing, fire, explosions and collisions;
- piracy;
- human error; and
- war and terrorism.

A portion of our shuttle tanker fleet and our towage fleet, an FSO unit, the *Voyageur Spirit* and *Petrojarl Knarr* FPSO units operate in the North Sea. Harsh weather conditions in this region and other regions in which our vessels operate may increase the risk of collisions, oil spills, or mechanical failures.

An accident involving any of our vessels could result in any of the following:

- death or injury to persons, loss of property or damage to the environment and natural resources;
- delays in the delivery of cargo;
- loss of revenues from charters or contracts of affreightment;
- liabilities or costs to recover any spilled oil or other petroleum products and to restore the eco-system affected by the spill;
- governmental fines, penalties or restrictions on conducting business;

- higher insurance rates; and
- damage to our reputation and customer relationships generally.

Any of these results could have a material adverse effect on our business, financial condition and operating results. In addition, any damage to, or environmental contamination involving, oil production facilities serviced could suspend that service and result in loss of revenues.

***Our recontracting of existing vessels and our future growth depends on our ability to expand relationships with existing customers and obtain new customers, for which we expect to face substantial competition.***

One of our principal objectives is to enter into additional long-term, fixed-rate time charters and contracts of affreightment, including the redeployment of our assets as their current charter contracts expire. The process of obtaining new long-term time charters and contracts of affreightment is highly competitive and generally involves an intensive screening process and competitive bids, and often extends for several months. Shuttle tanker, FSO, FPSO, towing and offshore installation vessel and UMS contracts are awarded based upon a variety of factors relating to the vessel operator, including:

- industry relationships and reputation for customer service and safety;
- experience and quality of ship operations;
- quality, experience and technical capability of the crew;
- relationships with shipyards and the ability to get suitable berths;
- construction management experience, including the ability to obtain on-time delivery of new vessels or conversions according to customer specifications;
- willingness to accept operational risks pursuant to the charter, such as allowing termination of the charter for force majeure events; and
- competitiveness of the bid in terms of overall price.

We expect competition for providing services for potential offshore projects from other experienced companies, including state-sponsored entities. Our competitors may have greater financial resources than us. This increased competition may cause greater price competition for charters. As a result of these factors, we may be unable to expand our relationships with existing customers or to obtain new customers on a profitable basis, if at all, which would have a material adverse effect on our business, results of operations and financial condition.

***There are risks related to our scaffolding services business.***

Our scaffolding services business is subject to the risks inherent to our construction operations, including risks relating to seasonal fluctuations in the demand for our services, the timing of large-scale project awards which we do not directly control, fixed price contracts and reduced profits or losses if costs increase above estimates, performance assurances and guarantees which may result in future payments, a dependence on labor and performance being materially impacted by a lack of availability of labor force or increases in the cost of labor available, and operational hazards that could result in personal injury or death, work stoppage or serious damage to our equipment on the property of our customers. As a result of COVID-19, our scaffolding services business has experienced ongoing restrictions to customer sites and delayed project starts within its U.S. operations. These delays and any similar delays we may experience in the future may have a negative impact on our future results.

## **Risks Relating to Our Industrials Operations**

***Decreased demand from our customers in the automotive industry may adversely affect the results of operations for our automotive battery business.***

The financial performance of our automotive battery business depends, in part, on conditions in the automotive industry. Declines in the North American, European and Asian automotive production levels could reduce our sales and adversely affect our results of operations. In addition, if any OEMs reach a point where they cannot fund their operations, we may incur write-offs of accounts receivable, incur impairment charges or require additional restructuring actions beyond our current restructuring plans, which, if significant, would have a material adverse effect on our automotive battery business and results of operations. Equipment volumes of automotive batteries have been impacted by COVID-19. In North America, original equipment volumes are nearing prior year levels, but have been slower to recover in Europe and Latin America. We can provide no assurance as to the timing or extent of volume recovery in the future, and accordingly, our future results may be adversely affected.

***An inability to successfully respond to competition and pricing pressures from other companies in the same industry may adversely impact our automotive battery business.***

Our automotive battery business competes with a number of major manufacturers and distributors of automotive batteries, as well as a large number of smaller, regional competitors. The North American, European and Asian automotive battery markets are highly competitive. The manufacturers in these markets compete on price, quality, technical innovation, service and warranty. Additionally, our automotive battery business faces significant pricing pressures from customers, which results in other market participants looking to compete on price and other contractual terms. If we are unable to remain competitive and maintain market share in the regions and markets we serve, the financial condition and results of operations of our automotive battery business may be adversely affected.

***Volatility in commodity prices may adversely affect the results of operations of our automotive battery business.***

Lead is a major component of automotive batteries, and the price of lead may be highly volatile. We attempt to manage the impact of changing lead prices through the recycling of used batteries returned to us by our aftermarket customers, commercial terms and commodity hedging programs. Our ability to mitigate the impact of lead price changes is subject to many factors, including customer negotiations, inventory level fluctuations and sales volume/mix changes, any of which could have an adverse effect on the results of operations of our automotive battery business.

***A variety of other factors could adversely affect the results of operations of our automotive battery business.***

Any of the following could materially and adversely impact the results of operations of our automotive battery business: volatility in the price of lead; loss of, or changes in, automobile battery supply contracts with our large original equipment and aftermarket customers; the increasing quality and useful life of batteries or use of alternative battery technologies, both of which may adversely impact the automotive battery market, including replacement cycle; delays or cancellations of new vehicle programs; market and financial consequences of any recalls that may be required on our products; delays or difficulties in new product development, including lithium-ion technology; impact of potential increases in lithium-ion battery volumes on established battery volumes as lithium-ion battery technology improves and costs become more competitive; financial instability or market declines of our customers or suppliers; slower than projected market development in emerging markets; interruption of supply of certain single-source components; changing nature of our joint ventures and relationships with our strategic business partners; unseasonable weather conditions in various parts of the world; our ability to secure sufficient tolling capacity to recycle batteries; price and availability of battery cores used in recycling; and the pace of the development of the market for hybrid and electric vehicles.

***There are risks associated with our water, wastewater and industrial water treatment businesses in Brazil.***

Our water, wastewater and industrial water treatment business subjects us to the risks incidental to the ownership and operation of such businesses in Brazil, any of which may adversely affect our financial condition, results of operations and cash flows, including the following risks:

- The government may impose restrictions on water usage as a response to regional or seasonal drought, which may result in decreased use of water services, even if our water supplies are sufficient to serve our customers. Moreover, reductions in water consumption, including changed consumer behavior, may persist even after drought restrictions are repealed and the drought has ended.
- The business will require significant capital expenditures and may suffer if we fail to secure appropriate funding to make investments, or if we experience delays in completing major capital expenditure projects.
- In the event that water contamination occurs, there may be injury, damage or loss of life to our customers, employees or others, in addition to government enforcement actions, litigation, adverse publicity and reputational damage.
- Water and wastewater businesses may be subject to organized efforts to convert their assets to public ownership and operation through exercise of the governmental power of eminent domain, or another similar authorized process. Moreover, there is a risk that any efforts to resist may be costly, distracting or unsuccessful.
- Water related businesses are subject to extensive governmental economic regulation including with respect to the approval of rates.

***Our oil and gas operations are subject to all the risks normally incidental to oil and gas exploration, development and production.***

Our oil and gas operations are subject to all the risks normally incidental to oil and gas development and production, including but not limited to:

- blowouts, cratering, explosions and fires;
- adverse weather effects;
- environmental hazards such as gas leaks, oil spills, pipeline and vessel ruptures and unauthorized discharges of gasses, brine, well stimulation and completion fluids or other pollutants into the surface and subsurface environment;
- high costs, shortages or delivery delays of equipment, labor or other services or water and sand for hydraulic fracturing;
- facility or equipment malfunctions, failures or accidents;
- title problems;
- pipe or cement failures or casing collapses;
- compliance with environmental and other governmental requirements;
- lost or damaged oilfield workover and service tools;
- unusual or unexpected geological formations or pressure or irregularities in formations;
- natural disasters; and
- the availability of critical materials, equipment and skilled labor.

***The marketability of our oil and gas production is dependent upon compressors, gathering lines, pipelines and other facilities, certain of which we do not control. When these facilities are unavailable, our operations can be interrupted and our revenues reduced.***

The marketability of our oil and gas production depends in part upon the availability, proximity and capacity of oil and gas pipelines owned by third parties. In general, we do not control these transportation facilities and our access to them may be limited or denied. A significant disruption in the availability of these transportation facilities or compression and other production facilities could adversely impact our ability to deliver to market or produce our oil and gas and thereby result in our inability to realize the full economic potential of our production.

If any of the third party pipelines and other facilities and service providers upon which we depend to move production to market become partially or fully unavailable to transport or process our production, or if quality specifications or physical requirements such as compression are altered by such third parties so as to restrict our ability to transport our production on those pipelines or facilities, our revenues could be adversely affected.

***Exploration and development may not result in commercially productive assets.***

Exploration and development involve numerous risks, including the risk that no commercially productive asset will result from such activities. The exploration and development activities of our industrial operations may not be successful and, if unsuccessful, such failure could have an adverse effect on our future results of operations and financial condition.

***Our industrial manufacturing operations are dependent on supplies of raw materials and results of operations could deteriorate if that supply is substantially disrupted for an extended period.***

Raw material supply factors such as allocations, economic cyclicality, seasonality, pricing, quality, timeliness of delivery, transportation and warehousing costs may affect the raw material sourcing decisions we make. In the event of significant unanticipated increase in demand for our products, we may in the future be unable to manufacture certain products in a quantity sufficient to meet customer demand in any particular period without an adequate supply of raw materials.

The various raw materials used in our industrial operations are sourced and traded throughout the world and are subject to pricing volatility. Although we try to manage our exposure to raw material price volatility through the pricing of our products, there can be no assurance that the industry dynamics will allow us to continue to reduce our exposure by passing on raw material price increases to our customers.



***Our derivative risk management activities could result in financial losses.***

In the past, commodity prices have been extremely volatile, and we expect this volatility to continue. To mitigate the effect of commodity price volatility on the results of our industrial operations, our strategy is to enter into derivative arrangements covering a portion of our resource production. These derivative arrangements are subject to mark-to-market accounting treatment, and the changes in fair value of the contracts will be reported in our statements of operations each quarter, which may result in significant non-cash gains or losses. These derivative contracts may also expose us to risk of financial loss in certain circumstances, including when production is less than the contracted derivative volumes, the counterparty to the derivative contract defaults on its contract obligations or the derivative contracts limit the benefit our industrial operations would otherwise receive from increases in commodity prices.

**Risks Relating to Our Relationship with Brookfield**

***Brookfield exercises substantial influence over us and we are highly dependent on the Service Providers.***

Brookfield is the sole shareholder of the BBU General Partner. As a result of its ownership of the BBU General Partner, Brookfield is able to control the appointment and removal of the BBU General Partner's directors and, accordingly, exercises substantial influence over our company and over the Holding LP, for which our company is the managing general partner. In addition, the Service Providers, being wholly-owned subsidiaries of Brookfield, provide management and administration services to us pursuant to our Master Services Agreement. Our company and the Holding LP generally do not have any employees and depend on the management and administration services provided by the Service Providers. Brookfield personnel and support staff that provide services to us are not required to have as their primary responsibility the management and administration of our company or the Holding LP, or to act exclusively for either of us. Any failure to effectively manage our current operations or to implement our strategy could have a material adverse effect on our business, financial condition and results of operations.

***Brookfield has no obligation to source acquisition opportunities for us and we may not have access to all acquisitions that Brookfield identifies.***

Our ability to grow depends on Brookfield's ability to identify and present us with acquisition opportunities. Brookfield established our company to be Brookfield's flagship public company for its business services and industrial operations, but Brookfield has no obligation to source acquisition opportunities for us. In addition, Brookfield has not agreed to commit to us any minimum level of dedicated resources for the pursuit of acquisitions. There are a number of factors which could materially and adversely impact the extent to which suitable acquisition opportunities are made available from Brookfield, including:

- It is an integral part of Brookfield's (and our) strategy to pursue acquisitions through consortium arrangements with institutional investors, strategic partners and/or financial sponsors and to form partnerships (including private funds, joint ventures and similar arrangements) to pursue such acquisitions on a specialized or global basis. Although Brookfield has agreed with us that it will not enter any such arrangements that are suitable for us without giving us an opportunity to participate in them, there is no minimum level of participation to which we will be entitled;
- The same professionals within Brookfield's organization that are involved in sourcing acquisitions that are suitable for us are responsible for sourcing opportunities for the vehicles, consortiums and partnerships referred to above, as well as having other responsibilities within Brookfield's broader asset management business. Limits on the availability of such individuals could result in a limitation on the number of acquisition opportunities sourced for us;
- Brookfield will only recommend acquisition opportunities that it believes are suitable and appropriate for us. Our focus is on assets where we believe that our operations-oriented strategy can be deployed to create value in our business services and industrial operations. Accordingly, opportunities where Brookfield cannot play an active role in influencing the underlying business or managing the underlying assets may not be consistent with our acquisition strategy and, therefore may not be suitable for us, even though they may be attractive from a purely financial perspective. Legal, regulatory, tax and other commercial considerations will likewise be an important consideration in determining whether an opportunity is suitable and/or appropriate for us and will limit our ability to participate in certain acquisitions; and
- In addition to structural limitations, the question of whether a particular acquisition is suitable and/or appropriate is highly subjective and is dependent on a number of portfolio construction and management factors including our liquidity position at the relevant time, the expected risk-return profile of the opportunity, its fit with the balance of our investments and related operations, other opportunities that we may be pursuing or otherwise considering at the relevant time, our interest in preserving capital in order to secure other opportunities and/or to meet other obligations, and other factors. If Brookfield determines that an opportunity is not suitable or appropriate for us, it may still pursue such opportunity on its own behalf, or on behalf of a Brookfield-sponsored vehicle, consortium or partnership such as Brookfield Property Partners, Brookfield Infrastructure Partners, Brookfield Renewable Partners, and one or more Brookfield-sponsored private funds or other investment vehicles or programs.

In making these determinations, Brookfield may be influenced by factors that result in a misalignment or conflict of interest. See Item 7.B., “Related Party Transactions–Conflicts of Interest and Fiduciary Duties.”

Among others, we may pursue acquisition opportunities indirectly through investments in Brookfield-sponsored vehicles, consortiums and partnerships or directly (including by investing alongside such vehicles, consortiums and partnerships). Any references in this Item 3.D.–“Risk Factors” to our acquisitions, investments, assets, expenses, portfolio companies or other terms should be understood to mean such items held, incurred or undertaken directly by us or indirectly by us through our investment in such Brookfield-sponsored vehicles, consortiums and partnerships.

***We rely on related parties for a portion of our revenues, particularly in respect of our construction services operations.***

We may enter into contracts for services or other engagements with related parties, including Brookfield. For example, our construction services business provides construction services to properties owned and operated by Brookfield. We are subject to risks as a result of our reliance on these related parties, including the risk that the business terms of our arrangements with them are not as fair to us and that our management is subject to potential conflicts of interest that may not be resolved in our favor. In addition, if our transactions with these related parties cease, it could have a material adverse effect on our business, financial condition and results of operations.

***The departure of some or all of Brookfield’s professionals could prevent us from achieving our objectives.***

We depend on the diligence, skill and business contacts of Brookfield’s professionals and the information and opportunities they generate during the normal course of their activities. Our future success will depend on the continued service of these individuals, who are not obligated to remain employed with Brookfield. Brookfield has experienced departures of key professionals in the past and may do so in the future, and we cannot predict the impact that any such departures will have on our ability to achieve our objectives. The departure of a significant number of Brookfield’s professionals for any reason, or the failure to appoint qualified or effective successors in the event of such departures, could have a material adverse effect on our ability to achieve our objectives. Our Limited Partnership Agreement and our Master Services Agreement do not require Brookfield to maintain the employment of any of its professionals or to cause any particular professionals to provide services to us or on our behalf.

***Control of our company and/or the BBU General Partner may be transferred to a third party without unitholder consent.***

The BBU General Partner may transfer its general partnership interest to a third party in a merger or consolidation or in a transfer of all or substantially all of its assets. Furthermore, at any time, the shareholder of the BBU General Partner may sell or transfer all or part of its shares in the BBU General Partner. Unitholder consent will not be sought in either case. If a new owner were to acquire ownership of the BBU General Partner and to appoint new directors or officers of its own choosing, it would be able to exercise substantial influence over our policies and procedures and exercise substantial influence over our management and the types of acquisitions that we make. Such changes could result in our capital being used to make acquisitions in which Brookfield has no involvement or in making acquisitions that are substantially different from our targeted acquisitions. Additionally, we cannot predict with any certainty the effect that any transfer in the control of our company or the BBU General Partner would have on the trading price of our units or our ability to raise capital or make acquisitions in the future, because such matters would depend to a large extent on the identity of the new owner and the new owner’s intentions. As a result, our future would be uncertain and our business, financial condition and results of operations may suffer.

***Brookfield may increase its ownership of our company and the Holding LP relative to other unitholders.***

Brookfield currently holds approximately 47% of the issued and outstanding interests in the Holding LP through Special LP Units and Redemption-Exchange Units. The Redemption-Exchange Units are redeemable for cash or exchangeable for our units in accordance with the Redemption-Exchange Mechanism, which could result in Brookfield eventually owning approximately 64% of our issued and outstanding units (including other issued and outstanding units that Brookfield currently owns).

Brookfield may also reinvest incentive distributions in exchange for Redemption-Exchange Units or our units. Additional units of the Holding LP acquired, directly or indirectly, by Brookfield are redeemable for cash or exchangeable for our units in accordance with the Redemption-Exchange Mechanism. See Item 10.B., “Description of the Holding LP Limited Partnership Agreement-Redemption-Exchange Mechanism”. Brookfield may also purchase additional units of our company in the market. Any of these events may result in Brookfield increasing its ownership of our company.

***Our Master Services Agreement and our other arrangements with Brookfield do not impose on Brookfield any fiduciary duties to act in the best interests of our unitholders.***

Our Master Services Agreement and our other arrangements with Brookfield do not impose on Brookfield any duty (statutory or otherwise) to act in the best interests of the Service Recipients, nor do they impose other duties that are fiduciary in nature. As a result, the BBU General Partner, a wholly-owned subsidiary of Brookfield Asset Management, in its capacity as the BBU General Partner, has sole authority to enforce the terms of such agreements and to consent to any waiver, modification or amendment of their provisions, subject to approval by a majority of our independent directors in accordance with our conflicts protocol.

In addition, the Bermuda Limited Partnership Act of 1883, or the Bermuda Partnership Act, under which our company and the Holding LP were established, does not impose statutory fiduciary duties on a general partner of a limited partnership in the same manner that certain corporate statutes, such as the CBCA or the Delaware Revised Uniform Limited Partnership Act, impose fiduciary duties on directors of a corporation. In general, under applicable Bermudian legislation, a general partner has certain limited duties to its limited partners, such as the duty to render accounts, account for private profits and not compete with the partnership in business. In addition, Bermudian common law recognizes that a general partner owes a duty of utmost good faith to its limited partners. These duties are, in most respects, similar to duties imposed on a general partner of a limited partnership under U.S. and Canadian law. However, to the extent that the BBU General Partner owes any such fiduciary duties to our company and unitholders, these duties have been modified pursuant to our Limited Partnership Agreement as a matter of contract law, with the exception of the duty of our General Partner to act in good faith, which cannot be modified. We have been advised by Bermudian counsel that such modifications are not prohibited under Bermudian law, subject to typical qualifications as to enforceability of contractual provisions, such as the application of general equitable principles. This is similar to Delaware law which expressly permits modifications to the fiduciary duties owed to partners, other than an implied contractual covenant of good faith and fair dealing.

Our Limited Partnership Agreement contains various provisions that modify the fiduciary duties that might otherwise be owed to our company and our unitholders, including when conflicts of interest arise. Specifically, our Limited Partnership Agreement states that no breach of our Limited Partnership Agreement or a breach of any duty, including fiduciary duties, may be found for any matter that has been approved by a majority of the independent directors of the BBU General Partner. In addition, when resolving conflicts of interest, our Limited Partnership Agreement does not impose any limitations on the discretion of the independent directors or the factors which they may consider in resolving any such conflicts. The independent directors of the BBU General Partner can, subject to acting in accordance with their own fiduciary duties in their capacity as a director of the BBU General Partner, therefore take into account the interests of third parties, including Brookfield and, where applicable, any Brookfield managed vehicle, consortium or partnership, when resolving conflicts of interest and may owe fiduciary duties to such third parties, or Brookfield managed vehicle, consortium or partnership. Additionally, any fiduciary duty that is imposed under any applicable law or agreement is modified, waived or limited to the extent required to permit the BBU General Partner to undertake any affirmative conduct or to make any decisions, so long as such action is reasonably believed to be in, or not inconsistent with, the best interests of our company.

In addition, our Limited Partnership Agreement provides that the BBU General Partner and its affiliates do not have any obligation under our Limited Partnership Agreement, or as a result of any duties stated or implied by law or equity, including fiduciary duties, to present business or acquisition opportunities to our company, the Holding LP, any Holding Entity or any other holding entity established by us. They also allow affiliates of the BBU General Partner to engage in activities that may compete with us or our activities. Additionally, any failure by the BBU General Partner to consent to any merger, consolidation or combination will not result in a breach of our Limited Partnership Agreement or any other provision of law. Our Limited Partnership Agreement prohibits our limited partners from advancing claims that otherwise might raise issues as to compliance with fiduciary duties or applicable law. These modifications to the fiduciary duties are detrimental to our unitholders because they restrict the remedies available for actions that might otherwise constitute a breach of fiduciary duty and permit conflicts of interest to be resolved in a manner that may not be or is not in the best interests of our company or the best interests of our unitholders. See Item 7.B., “Related Party Transactions-Conflicts of Interest and Fiduciary Duties”.

***Our organizational and ownership structure may create significant conflicts of interest that may be resolved in a manner that is not in our best interests or the best interests of our unitholders.***

Our organizational and ownership structure involves a number of relationships that may give rise to conflicts of interest between us and our unitholders, on the one hand, and Brookfield, on the other hand. In certain instances, the interests of Brookfield may differ from our interests and our unitholders, including with respect to the types of acquisitions made, the timing and amount of distributions by our company, the redeployment of returns generated by our operations, the use of leverage when making acquisitions and the appointment of outside advisors and service providers, including as a result of the reasons described under Item 7.B., “Related Party Transactions-Conflicts of Interest and Fiduciary Duties”.

In addition, the Service Providers, affiliates of Brookfield, provide management services to us pursuant to our Master Services Agreement. Pursuant to our Master Services Agreement, we pay a quarterly base management fee to the Service Providers equal to 0.3125% (1.25% annually) of the total capitalization of our company. For purposes of calculating the base management fee, the total capitalization of our company is equal to the quarterly volume-weighted average trading price of a unit on the principal stock exchange for our units (based on trading volumes) multiplied by the number of units outstanding at the end of the quarter (assuming full conversion of the Redemption-Exchange Units into units), plus the value of securities of the other Service Recipients that are not held by us, plus all outstanding third party debt with recourse to a Service Recipient, less all cash held by such entities. This relationship may give rise to conflicts of interest between us and our unitholders, on the one hand, and Brookfield, on the other, as Brookfield's interests may differ from our interests and those of our unitholders.

The arrangements we have with Brookfield may create an incentive for Brookfield to take actions which would have the effect of increasing distributions and fees payable to it, which may be to the detriment of us and our unitholders. For example, because the base management fee is calculated based on our market value, it may create an incentive for Brookfield to increase or maintain our market value over the near-term when other actions may be more favorable to us or our unitholders. Similarly, Brookfield may take actions to decrease distributions on our units or defer acquisitions in order to increase our market value in the near-term when making such distributions or acquisitions may be more favorable to us or our unitholders.

***Our arrangements with Brookfield were negotiated in the context of an affiliated relationship and may contain terms that are less favorable than those which otherwise might have been obtained from unrelated parties.***

The terms of our arrangements with Brookfield were effectively determined by Brookfield in the context of the spin-off. While the BBU General Partner's independent directors are aware of the terms of these arrangements and have approved the arrangements on our behalf, they did not negotiate the terms. These terms, including terms relating to compensation, contractual and fiduciary duties, conflicts of interest and Brookfield's ability to engage in outside activities, including activities that compete with us, our activities and limitations on liability and indemnification, may be less favorable than otherwise might have resulted if the negotiations had involved unrelated parties. Under our Limited Partnership Agreement, persons who acquire our units and their transferees will be deemed to have agreed that none of those arrangements constitutes a breach of any duty that may be owed to them under our Limited Partnership Agreement or any duty stated or implied by law or equity.

***The BBU General Partner may be unable or unwilling to terminate our Master Services Agreement.***

Our Master Services Agreement provides that the Service Recipients may terminate the agreement only if: (i) the Service Providers default in the performance or observance of any material term, condition or covenant contained in the agreement in a manner that results in material harm to the Service Recipients and the default continues unremedied for a period of 30 days after written notice of the breach is given to the Service Providers; (ii) the Service Providers engage in any act of fraud, misappropriation of funds or embezzlement against any Service Recipient that results in material harm to the Service Recipients; (iii) the Service Providers are grossly negligent in the performance of their duties under the agreement and such negligence results in material harm to the Service Recipients; or (iv) upon the happening of certain events relating to the bankruptcy or insolvency of the Service Providers. The BBU General Partner cannot terminate the agreement for any other reason, including if the Service Providers or Brookfield experience a change of control, and there is no fixed term to the agreement. In addition, because the BBU General Partner is an affiliate of Brookfield, it likely will be unwilling to terminate our Master Services Agreement, even in the case of a default. If the Service Providers' performance does not meet the expectations of investors, and the BBU General Partner is unable or unwilling to terminate our Master Services Agreement, the market price of our units could suffer. Furthermore, the termination of our Master Services Agreement would terminate our company's rights under the Relationship Agreement and our Licensing Agreement. See Item 7.B., "Related Party Transactions-Relationship Agreement" and "Related Party Transactions-Licensing Agreement".

***The liability of the Service Providers is limited under our arrangements with them and we have agreed to indemnify the Service Providers against claims that they may face in connection with such arrangements, which may lead them to assume greater risks when making decisions relating to us than they otherwise would if acting solely for their own account.***

Under our Master Services Agreement, the Service Providers have not assumed any responsibility other than to provide or arrange for the provision of the services described in our Master Services Agreement in good faith and will not be responsible for any action that the BBU General Partner takes in following or declining to follow its advice or recommendations. In addition, under our Limited Partnership Agreement, the liability of the BBU General Partner and its affiliates, including the Service Providers, is limited to the fullest extent permitted by law to conduct involving bad faith, fraud or willful misconduct or, in the case of a criminal matter, action that was known to have been unlawful. The liability of the Service Providers under our Master Services Agreement is similarly limited, except that the Service Providers are also liable for liabilities arising from gross negligence. In addition, we have agreed to indemnify the Service Providers to the fullest extent permitted by law from and against any claims, liabilities, losses, damages, costs or expenses incurred by them or threatened in connection with our business, investments and activities or in respect of or arising from our Master Services Agreement or the services provided by the Service

Providers, except to the extent that such claims, liabilities, losses, damages, costs or expenses are determined to have resulted from the conduct in respect of which such persons have liability as described above. These protections may result in the Service Providers tolerating greater risks when making decisions than otherwise would be the case, including when determining whether to use and the extent of leverage in connection with acquisitions. The indemnification arrangements to which the Service Providers are a party may also give rise to legal claims for indemnification that are adverse to us and our unitholders.

***Brookfield and Oaktree operate their respective investment businesses largely independently, and do not expect to coordinate or consult on investment decisions, which may give rise to conflicts of interest and make it more difficult to mitigate certain conflicts of interest.***

Brookfield and Oaktree operate their respective investment businesses largely independently pursuant to an information barrier, and Brookfield does not expect to coordinate or consult with Oaktree with respect to investment activities and/or decisions. In addition, neither Brookfield nor Oaktree is expected to be subject to any internal approvals over its investment activities and decisions by any person who would have knowledge and/or decision-making control of the investment decisions of the other. As a result, it is expected that our company and our portfolio companies, as well as Brookfield, Brookfield Accounts that we are invested in and their portfolio companies, will engage in activities and have business relationships that give rise to conflicts (and potential conflicts) of interests between them, on the one hand, and Oaktree, Oaktree Accounts and their portfolio companies, on the other hand. These conflicts (and potential conflicts) of interests may include: (i) competing from time to time for the same investment opportunities, (ii) the pursuit by Oaktree Accounts of investment opportunities suitable for our company and Brookfield Accounts that we are invested in, without making such opportunities available to us or those Brookfield Accounts, and (iii) the formation or establishment of new Oaktree Accounts that could compete or otherwise conduct their affairs without regard as to whether or not they adversely impact our company and/or Brookfield Accounts that we are invested in. Investment teams managing the activities of our company and/or Brookfield Accounts that we are invested in are not expected to be aware of, and will not have the ability to manage, such conflicts.

Our company and/or Brookfield Accounts that we are invested in could be adversely impacted by Oaktree's activities. Competition from Oaktree Accounts for investment opportunities could also, under certain circumstances, adversely impact the purchase price of our (direct and/or indirect) investments. As a result of different investment objectives, views and/or interests in investments, Oaktree will manage certain Oaktree Accounts in a way that is different than from the interests of our company and/or Brookfield Accounts that we are invested in, which could adversely impact our (direct and/or indirect) investments. For more information, see Item 7.B., "Related Party Transactions-Conflicts of Interest and Fiduciary Duties-Oaktree".

***Brookfield and Oaktree are likely to be deemed to be affiliates for purposes of certain laws and regulations, which may result in, among other things, earlier public disclosure of investments by our company and/or Brookfield Accounts that we are invested in.***

Brookfield and Oaktree are likely to be deemed to be affiliates for purposes of certain laws and regulations, notwithstanding their operational independence and/or information barrier, and it is anticipated that, from time to time, our company and/or Brookfield Accounts that we are invested in and Oaktree Accounts may each have significant positions in one or more of the same issuers. As such, Brookfield and Oaktree will likely need to aggregate certain investment holdings, including holdings of our company, Brookfield Accounts that we are invested in and Oaktree Accounts for certain securities law purposes and other regulatory purposes. Consequently, Oaktree's activities could result in earlier public disclosure of investments by our company and/or Brookfield Accounts that we are invested in, restrictions on transactions by our company and/or Brookfield Accounts that we are invested in (including the ability to make or dispose of certain investments at certain times), adverse effects on the prices of investments made by our company and/or Brookfield Accounts that we are invested in, potential short-swing profit disgorgement, penalties and/or regulatory remedies, among others. For more information, see Item 7.B., "Related Party Transactions-Conflicts of Interest and Fiduciary Duties-Oaktree".

***Breaches of the information barrier and related internal controls by Brookfield and/or Oaktree could result in significant adverse consequences to Brookfield and Oaktree and/or Brookfield Accounts that we are invested in, amongst others.***

Although information barriers were implemented to address the potential conflicts of interests and regulatory, legal and contractual requirements of our company, Brookfield and Oaktree may decide, at any time and without notice to our company or our unitholders, to remove or modify the information barrier between Brookfield and Oaktree. In addition, there may be breaches (including inadvertent breaches) of the information barriers and related internal controls by Brookfield and/or Oaktree.

To the extent that the information barrier is removed or is otherwise ineffective and Brookfield has the ability to access analysis, model and/or information developed by Oaktree and its personnel, Brookfield will not be under any obligation or other duty to access such information or effect transactions for our company and/or Brookfield Accounts that we are invested in in accordance with such analysis and models, and in fact may be restricted by securities laws from doing so. In such circumstances, Brookfield may make investment decisions for our company and/or Brookfield Accounts that we are invested in that differ from those it would have made if Brookfield had pursued such information, which may be disadvantageous to our company and/or Brookfield Accounts that we are invested in.

The breach or failure of our information barriers could result in our company obtaining material non-public information, which may restrict our company from acquiring or disposing investments and ultimately impact the returns generated for our business. In addition, any such breach or failure could also result in potential regulatory investigations and claims for securities laws violations in connection with our direct and/or indirect investment activities. Any inadvertent trading on material non-public information, or perception of trading on material non-public information by one of our businesses or our personnel, could have a significant adverse effect on Brookfield's reputation, result in the imposition of regulatory or financial sanctions, and negatively impact Brookfield's ability to provide investment management services to its clients, all of which could result in negative financial impact to the investment activities of our company and/or Brookfield Accounts that we are invested in. For more information, see Item 7.B., "Related Party Transactions-Conflicts of Interest and Fiduciary Duties-Oaktree".

### **Risks Relating to Our Structure**

***Our company is a holding entity and currently we rely on the Holding LP and, indirectly, the Holding Entities and our operating businesses to provide us with the funds necessary to meet our financial obligations.***

Our company is a holding entity and its material assets consist solely of interests in the Holding Entities, through which we hold all of our interests in our operating businesses. Our company has no independent means of generating revenues. As a result, we depend on distributions and other payments from the Holding LP and, indirectly, the Holding Entities and our operating businesses to provide us with the funds necessary to meet our financial obligations at the partnership level. The Holding LP, the Holding Entities and our operating businesses are legally distinct from us and some of them are or may become restricted in their ability to pay dividends and distributions or otherwise make funds available to us pursuant to local law, regulatory requirements and their contractual agreements, including agreements governing their financing arrangements. Any other entities through which we may conduct operations in the future will also be legally distinct from us and may be similarly restricted in their ability to pay dividends and distributions or otherwise make funds available to us under certain conditions. The Holding LP, the Holding Entities and our operating businesses will generally be required to service their debt obligations before making distributions to us or their parent entities, as applicable, thereby reducing the amount of our cash flow available to our company to meet our financial obligations.

We anticipate that the only distributions that we will receive in respect of our company's managing general partnership interests in the Holding LP will consist of amounts that are intended to assist our company to pay expenses as they become due and to make distributions to our unitholders in accordance with our company's distribution policy.

***We may be subject to the risks commonly associated with a separation of economic interest from control or the incurrence of debt at multiple levels within an organizational structure.***

Our ownership and organizational structure is similar to structures whereby one company controls another company which in turn holds controlling interests in other companies; thereby, the company at the top of the chain may control the company at the bottom of the chain even if its effective equity position in the bottom company is less than a controlling interest. Brookfield is the sole shareholder of the BBU General Partner and, as a result of such ownership of the BBU General Partner, Brookfield is able to control the appointment and removal of the BBU General Partner's directors and, accordingly, exercises substantial influence over us. In turn, we often have a majority controlling interest or a significant influence in our operating businesses. Although Brookfield currently has an effective equity interest in our business of approximately 64% as a result of ownership of our units, general partnership units, Redemption-Exchange Units and Special LP Units, over time Brookfield may reduce this interest while still maintaining its controlling interest, and, therefore, Brookfield may use its control rights in a manner that conflicts with the interests of our other unitholders. For example, despite the fact that we have a conflicts protocol in place, which addresses the requirement for independent approval and other requirements for transactions in which there is greater potential for a conflict of interest to arise, including transactions with affiliates of Brookfield, because Brookfield will be able to exert substantial influence over us, there is a greater risk of transfer of assets at non-arm's length values to Brookfield and its affiliates. In addition, debt incurred at multiple levels within the chain of control could exacerbate the separation of economic interest from controlling interest at such levels, thereby creating an incentive to increase our leverage. Any such increase in debt would also make us more sensitive to declines in revenues, increases in expenses and interest rates and adverse market conditions. The servicing of any such debt would also reduce the amount of funds available to pay distributions to us and ultimately to our unitholders and could reduce total returns to unitholders.

***Our company is not, and does not intend to become, regulated as an investment company under the U.S. Investment Company Act of 1940, or the Investment Company Act, (and similar legislation in other jurisdictions), and, if our company were deemed an “investment company” under the Investment Company Act, applicable restrictions could make it impractical for us to operate as contemplated.***

The Investment Company Act (and similar legislation in other jurisdictions) provides certain protections to investors and imposes certain restrictions on companies that are required to be regulated as investment companies. Among other things, such rules limit or prohibit transactions with affiliates, impose limitations on the issuance of debt and equity securities and impose certain governance requirements. Our company has not been and does not intend to become regulated as an investment company and our company intends to conduct its activities so it will not be deemed to be an investment company under the Investment Company Act (and similar legislation in other jurisdictions). In order to ensure that we are not deemed to be an investment company, we may be required to materially restrict or limit the scope of our operations or plans. We will be limited in the types of acquisitions that we may make, and we may need to modify our organizational structure or dispose of assets which we would not otherwise dispose. Moreover, if anything were to happen which causes our company to be deemed an investment company under the Investment Company Act, it would be impractical for us to operate as contemplated. Agreements and arrangements between and among us and Brookfield would be impaired, the type and number of acquisitions that we would be able to make as a principal would be limited and our business, financial condition and results of operations would be materially adversely affected. Accordingly, we would be required to take extraordinary steps to address the situation, such as the amendment or termination of our Master Services Agreement, the restructuring of our company and the Holding Entities, the amendment of our Limited Partnership Agreement or the dissolution of our company, any of which could materially adversely affect the value of our units. In addition, if our company were deemed to be an investment company under the Investment Company Act, it would be taxable as a corporation for U.S. federal income tax purposes, and such treatment could materially adversely affect the value of our units.

#### **Risks Relating to Our Units**

***Our unitholders do not have a right to vote on company matters or to take part in the management of our company.***

Under our Limited Partnership Agreement, our unitholders are not entitled to vote on matters relating to our company, such as acquisitions, dispositions or financing, or to participate in the management or control of our company. In particular, our unitholders do not have the right to remove the BBU General Partner, to cause the BBU General Partner to withdraw from our company, to cause a new general partner to be admitted to our company, to appoint new directors to the BBU General Partner’s board of directors, to remove existing directors from the BBU General Partner’s board of directors or to prevent a change of control of the BBU General Partner. In addition, except for certain fundamental matters and related party transactions, our unitholders’ consent rights apply only with respect to certain amendments to our Limited Partnership Agreement as described in Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement”. As a result, unlike holders of common stock of a corporation, our unitholders are not able to influence the direction of our company, including its policies and procedures, or to cause a change in its management, even if they are unsatisfied with the performance of our company. Consequently, our unitholders may be deprived of an opportunity to receive a premium for their units in the future through a sale of our company and the trading price of our units may be adversely affected by the absence or a reduction of a takeover premium in the trading price.

***We may issue additional units in the future, including in lieu of incurring indebtedness, which may dilute existing unitholders. We may also issue securities that have rights and privileges that are more favorable than the rights and privileges accorded to our unitholders.***

Under our Limited Partnership Agreement, subject to the terms of any of our securities then outstanding, we may issue additional partnership securities, including units, preferred units and options, rights, warrants and appreciation rights relating to partnership securities for any purpose and for such consideration and on such terms and conditions as the BBU General Partner may determine. Subject to the terms of any of our securities then outstanding, the BBU General Partner's board of directors will be able to determine the class, designations, preferences, rights, powers and duties of any additional partnership securities, including any rights to share in our profits, losses and distributions, any rights to receive partnership assets upon our dissolution or liquidation and any redemption, conversion and exchange rights. Subject to the terms of any of our securities then outstanding, the BBU General Partner may use such authority to issue such additional securities. The sale or issuance of a substantial number of our units or other equity related securities of our company in the public markets, or the perception that such sales or issuances could occur, could depress the market price of our units and impair our ability to raise capital through the sale of additional units. Brookfield has the right to require the Holding LP to redeem all or a portion of its Redemption-Exchange Units for cash, subject to our company's right to acquire such interests (in lieu of redemption) in exchange for the issuance of our units to Brookfield. We cannot predict the effect that future sales or issuances of our units or other equity-related securities would have on the market price of our units. Subject to the terms of any of our securities then outstanding, holders of units will not have any preemptive right or any right to consent to or otherwise approve the issuance of any securities or the terms on which any such securities may be issued.

***A unitholder who elects to receive our distributions in Canadian dollars is subject to foreign currency risk associated with our company's distributions.***

A significant number of our unitholders will reside in countries where the U.S. dollar is not the functional currency. We intend to declare our distributions in U.S. dollars, but unitholders may, at their option, elect settlement in Canadian dollars. For unitholders who so elect, the value received in Canadian dollars from the distribution will be determined based on the exchange rate between the U.S. dollar and the Canadian dollar at the time of payment. As such, if the U.S. dollar depreciates significantly against the Canadian dollar, the value received by a unitholder who elects to receive our distributions in Canadian dollars will be adversely affected.

***U.S. investors in our units may find it difficult or impossible to enforce service of process and enforcement of judgments against us and directors and officers of the BBU General Partner and the Service Providers.***

We were established under the laws of Bermuda, and most of our subsidiaries are organized in jurisdictions outside of the United States. In addition, certain of our executive officers are located outside of the United States. Certain of the directors and officers of the BBU General Partner and the Service Providers reside outside of the United States. A substantial portion of our assets are, and the assets of the directors and officers of the BBU General Partner and the Service Providers may be, located outside of the United States. It may not be possible for investors to effect service of process within the United States upon the directors and officers of the BBU General Partner and the Service Providers. It may also not be possible to enforce against us or the directors and officers of the BBU General Partner and the Service Providers, judgments obtained in U.S. courts predicated upon the civil liability provisions of applicable securities law in the United States.

***Canadian investors in our units may find it difficult or impossible to enforce service of process and enforcement of judgments against us and the directors and officers of the BBU General Partner and the Service Providers.***

We were established under the laws of Bermuda, and most of our subsidiaries are organized in jurisdictions outside of Canada. In addition, certain of our executive officers are located outside of Canada. Certain of the directors and officers of the BBU General Partner and the Service Providers reside outside of Canada. A substantial portion of our assets are, and the assets of the directors and officers of the BBU General Partner and the Service Providers may be, located outside of Canada. It may not be possible for investors to effect service of process within Canada upon the directors and officers of the BBU General Partner and the Service Providers. It may also not be possible to enforce against us or the directors and officers of the BBU General Partner and the Service Providers judgments obtained in Canadian courts predicated upon the civil liability provisions of applicable securities laws in Canada.



## Risks Related to Taxation

### General

***Changes in tax law and practice may have a material adverse effect on the operations of our company, the Holding Entities and the operating businesses and, as a consequence, the value of our assets and the net amount of distributions payable to our unitholders.***

Our structure, including the structure of the Holding Entities and the operating businesses, is based on prevailing taxation law and practice in the local jurisdictions in which we operate. Any change in tax legislation (including in relation to taxation rates) and practice in these jurisdictions could adversely affect these entities, as well as the net amount of distributions payable to our unitholders. Taxes and other constraints that would apply to our operating businesses in such jurisdictions may not apply to local institutions or other parties, and such parties may therefore have a significantly lower effective cost of capital and a corresponding competitive advantage in pursuing such acquisitions.

***Our company's ability to make distributions depends on it receiving sufficient cash distributions from its underlying operations, and we cannot assure our unitholders that our company will be able to make cash distributions to them in amounts that are sufficient to fund their tax liabilities.***

Our Holding Entities and operating businesses may be subject to local taxes in each of the relevant territories and jurisdictions in which they operate, including taxes on income, profits or gains and withholding taxes. As a result, our company's cash available for distribution is indirectly reduced by such taxes, and the post-tax return to our unitholders is similarly reduced by such taxes. We intend for future acquisitions to be assessed on a case-by-case basis and, where possible and commercially viable, structured so as to minimize any adverse tax consequences to our unitholders as a result of making such acquisitions.

In general, a unitholder that is subject to income tax in Canada or the United States must include in income its allocable share of our company's items of income, gain, loss and deduction (including, so long as it is treated as a partnership for tax purposes, our company's allocable share of those items of the Holding LP) for each of our company's fiscal years ending with or within such unitholder's tax year. See Item 10.E., "Taxation-Certain Material Canadian Federal Income Tax Considerations" and "Taxation-Certain Material U.S. Federal Income Tax Considerations". However, the cash distributed to a unitholder may not be sufficient to pay the full amount of such unitholder's tax liability in respect of its investment in our company, because each unitholder's tax liability depends on such unitholder's particular tax situation and the tax treatment of the underlying activities or assets of our company. If our company is unable to distribute cash in amounts that are sufficient to fund our unitholders' tax liabilities, each of our unitholders will still be required to pay income taxes on its share of our company's taxable income.

***Our unitholders may be subject to non-U.S., state and local taxes and return filing requirements as a result of owning our units.***

Based on our expected method of operation and the ownership of our operating businesses indirectly through corporate Holding Entities, we do not expect any unitholder, solely as a result of owning our units, to be subject to any additional income taxes imposed on a net basis or additional tax return filing requirements in any jurisdiction in which we conduct activities or own property. However, our method of operation and current structure may change, and there can be no assurance that our unitholders, solely as a result of owning our units, will not be subject to certain taxes, including non-U.S., state and local income taxes, unincorporated business taxes and estate, inheritance or intangible taxes imposed by the various jurisdictions in which we do business or own property now or in the future, even if our unitholders do not reside in any of these jurisdictions. Consequently, our unitholders may also be required to file non-U.S., state and local income tax returns in some or all of these jurisdictions. Further, our unitholders may be subject to penalties for failure to comply with these requirements. It is the responsibility of each unitholder to file all U.S. federal, non-U.S., state and local tax returns that may be required of such unitholder.

***Our unitholders may be exposed to transfer pricing risks.***

To the extent that our company, the Holding LP, the Holding Entities or the operating businesses enter into transactions or arrangements with parties with whom they do not deal at arm's length, including Brookfield, the relevant tax authorities may seek to adjust the quantum or nature of the amounts received or paid by such entities if they consider that the terms and conditions of such transactions or arrangements differ from those that would have been made between persons dealing at arm's length. This could result in more tax (and penalties and interest) being paid by such entities, and therefore the return to investors could be reduced. For Canadian tax purposes, a transfer pricing adjustment may in certain circumstances result in additional income being allocated to a unitholder with no corresponding cash distribution or in a dividend being deemed to be paid by a Canadian-resident to a non-arm's length non-resident, which deemed dividend is subject to Canadian withholding tax.

The BBU General Partner believes that the base management fee and any other amount that is paid to the Service Providers will be commensurate with the value of the services being provided by the Service Providers and comparable to the fees or other amounts that would be agreed to in an arm's-length arrangement. However, no assurance can be given in this regard. If the relevant tax authority were to assert that an adjustment should be made under the transfer pricing rules to an amount that is relevant to the computation of the income of the Holding LP or our company, such assertion could result in adjustments to amounts of income (or loss) allocated to our unitholders by our company for tax purposes. In addition, we might also be liable for transfer pricing penalties in respect of transfer pricing adjustments unless reasonable efforts were made to determine, and use, arm's-length transfer prices. Generally, reasonable efforts in this regard are only considered to be made if contemporaneous documentation has been prepared in respect of such transactions or arrangements that support the transfer pricing methodology.

***The U.S. Internal Revenue Service, or IRS, or Canada Revenue Agency, or CRA, may not agree with certain assumptions and conventions that our company uses in order to comply with applicable U.S. and Canadian federal income tax laws or that our company uses to report income, gain, loss, deduction and credit to our unitholders.***

Our company will apply certain assumptions and conventions in order to comply with applicable tax laws and to report income, gain, deduction, loss and credit to a unitholder in a manner that reflects such unitholder's beneficial ownership of partnership items, taking into account variation in ownership interests during each taxable year because of trading activity. However, these assumptions and conventions may not be in compliance with all aspects of the applicable tax requirements. A successful IRS or CRA challenge to such assumptions or conventions could require that items of income, gain, deduction, loss, or credit, including interest deductions, be adjusted, reallocated or disallowed in a manner that adversely affects our unitholders. See Item 10.E., "Taxation-Certain Material Canadian Federal Income Tax Considerations" and "Taxation-Certain Material U.S. Federal Income Tax Considerations."

#### ***United States***

***If our company or the Holding LP were to be treated as a corporation for U.S. federal income tax purposes, the value of our units might be adversely affected.***

The value of our units to unitholders will depend in part on the treatment of our company and the Holding LP as partnerships for U.S. federal income tax purposes. However, in order for our company to be treated as a partnership for U.S. federal income tax purposes, 90% or more of our company's gross income for every taxable year must consist of qualifying income, as defined in Section 7704 of the U.S. Internal Revenue Code of 1986, as amended, or the U.S. Internal Revenue Code, and our company must not be required to register, if it were a U.S. corporation, as an investment company under the Investment Company Act and related rules. Although the BBU General Partner intends to manage our company's affairs so that our company will not need to be registered as an investment company if it were a U.S. corporation and so that it will meet the 90% test described above in each taxable year, our company may not meet these requirements, or current law may change so as to cause, in either event, our company to be treated as a corporation for U.S. federal income tax purposes. If our company (or the Holding LP) were treated as a corporation for U.S. federal income tax purposes, adverse U.S. federal income tax consequences could result for our unitholders and our company (or the Holding LP, as applicable), as described in greater detail in Item 10.E., "Taxation-Certain Material U.S. Federal Income Tax Considerations-Partnership Status of Our Company and the Holding LP."

***We may be subject to U.S. backup withholding tax or other U.S. withholding taxes if any unitholder fails to comply with U.S. tax reporting rules or if the IRS or other applicable state or local taxing authority does not accept our withholding methodology, and such excess withholding tax cost will be an expense borne by our company and, therefore, by all of our unitholders on a pro rata basis.***

We may become subject to U.S. "backup" withholding tax or other U.S. withholding taxes with respect to any unitholder who fails to timely provide our company (or the applicable clearing agent or other intermediary) with an IRS Form W-9 or IRS Form W-8, as the case may be, or if the withholding methodology we use is not accepted by the IRS or other applicable state or local taxing authority. See Item 10.E., "Taxation-Certain Material U.S. Federal Income Tax Considerations-Administrative Matters-Withholding and Backup Withholding". To the extent that any unitholder fails to timely provide the applicable form (or such form is not properly completed), or should the IRS or other applicable state or local taxing authority not accept our withholding methodology, our company might treat such U.S. backup withholding taxes or other U.S. withholding taxes as an expense, which would be borne indirectly by all of our unitholders on a pro rata basis. As a result, our unitholders that fully comply with their U.S. tax reporting obligations may bear a share of such burden created by other unitholders that do not comply with the U.S. tax reporting rules.

***Tax-exempt organizations may face certain adverse U.S. tax consequences from owning our units.***

The BBU General Partner intends to use commercially reasonable efforts to structure the activities of our company and the Holding LP, respectively, to avoid generating income connected with the conduct of a trade or business (which income generally would constitute “unrelated business taxable income”, or UBTI, to the extent allocated to a tax-exempt organization). However, neither our company nor the Holding LP is prohibited from incurring indebtedness, and no assurance can be provided that neither our company nor the Holding LP will generate UBTI attributable to debt-financed property in the future. In particular, UBTI includes income attributable to debt-financed property, and neither our company nor the Holding LP is prohibited from financing the acquisition of property with debt. The potential for income to be characterized as UBTI could make our units an unsuitable investment for a tax-exempt organization. Each tax-exempt organization should consult its own tax adviser to determine the U.S. federal income tax consequences of an investment in our units.

***If our company were engaged in a U.S. trade or business, non-U.S. persons would face certain adverse U.S. tax consequences from owning our units.***

The BBU General Partner intends to use commercially reasonable efforts to structure the activities of our company and the Holding LP to avoid generating income treated as effectively connected with a U.S. trade or business, including effectively connected income attributable to the sale of a “United States real property interest”, as defined in the U.S. Internal Revenue Code. If our company were deemed to be engaged in a U.S. trade or business, or to realize gain from the sale or other disposition of a U.S. real property interest, Non-U.S. Holders (as defined in Item 10.E., “Taxation-Certain Material U.S. Federal Income Tax Considerations”) generally would be required to file U.S. federal income tax returns and could be subject to U.S. federal withholding tax at the highest marginal U.S. federal income tax rates applicable to ordinary income. If, contrary to expectation, our company were engaged in a U.S. trade or business, then gain or loss from the sale of our units by a Non-U.S. Holder would be treated as effectively connected with such trade or business to the extent that such Non-U.S. Holder would have had effectively connected gain or loss had our company sold all of its assets at their fair market value as of the date of such sale. In such case, any such effectively connected gain generally would be taxable at the regular graduated U.S. federal income tax rates, and the amount realized from such sale generally would be subject to a 10% U.S. federal withholding tax. See Item 10.E., “Taxation-Certain Material U.S. Federal Income Tax Considerations-Consequences to Non-U.S. Holders”.

***To meet U.S. federal income tax and other objectives, our company and the Holding LP may acquire assets through U.S. and non-U.S. Holding Entities that are treated as corporations for U.S. federal income tax purposes, and such Holding Entities may be subject to corporate income tax.***

To meet U.S. federal income tax and other objectives, our company and the Holding LP may acquire assets through U.S. and non-U.S. Holding Entities that are treated as corporations for U.S. federal income tax purposes, and such Holding Entities may be subject to corporate income tax. Consequently, items of income, gain, loss, deduction or credit realized in the first instance by the operating businesses will not flow, for U.S. federal income tax purposes, directly to the Holding LP, our company or our unitholders, and any such income or gain may be subject to a corporate income tax, in the United States or other jurisdictions, at the level of the Holding Entity. Any such additional taxes may adversely affect our company’s ability to maximize its cash flow.

***Our unitholders taxable in the United States may be viewed as holding an indirect interest in an entity classified as a “passive foreign investment company” for U.S. federal income tax purposes.***

U.S. Holders may face adverse U.S. tax consequences arising from the ownership of a direct or indirect interest in a “passive foreign investment company”, or PFIC. See Item 10.E., “Taxation-Certain Material U.S. Federal Income Tax Considerations-Consequences to U.S. Holders-Passive Foreign Investment Companies”. Based on our organizational structure, as well as our expected income and assets, the BBU General Partner currently believes that a U.S. Holder is unlikely to be regarded as owning an interest in a PFIC solely by reason of owning our units for the taxable year ending December 31, 2021. However, there can be no assurance that a future entity in which our company acquires an interest will not be classified as a PFIC with respect to a U.S. Holder, because PFIC status is a factual determination that depends on the assets and income of a given entity and must be made on an annual basis. Each U.S. Holder should consult its own tax adviser regarding the implication of the PFIC rules for an investment in our units.

***Tax gain or loss from the disposition of our units could be more or less than expected.***

If a U.S. Holder sells units that it holds, then it generally will recognize gain or loss for U.S. federal income tax purposes equal to the difference between the amount realized and its adjusted tax basis in such units. Prior distributions to a unitholder in excess of the total net taxable income allocated to such unitholder will have decreased such unitholder's tax basis in our units. Therefore, such excess distributions will increase a unitholder's taxable gain or decrease such unitholder's taxable loss when our units are sold and may result in a taxable gain even if the sale price is less than the original cost. A portion of the amount realized, whether or not representing gain, could be ordinary income to such unitholder.

***Our company structure involves complex provisions of U.S. federal income tax law for which no clear precedent or authority may be available. The tax characterization of our company structure is also subject to potential legislative, judicial, or administrative change and differing interpretations, possibly on a retroactive basis.***

The U.S. federal income tax treatment of our unitholders depends in some instances on determinations of fact and interpretations of complex provisions of U.S. federal income tax law for which no clear precedent or authority may be available. Unitholders should be aware that the U.S. federal income tax rules, particularly those applicable to partnerships, are constantly under review by the Congressional tax-writing committees and other persons involved in the legislative process, the IRS, the Treasury Department and the courts, frequently resulting in changes which could adversely affect the value of our units or cause our company to change the way it conducts its activities. For example, changes to the U.S. federal tax laws and interpretations thereof could make it more difficult or impossible for our company to be treated as a partnership that is not taxable as a corporation for U.S. federal income tax purposes, change the character or treatment of portions of our company's income, reduce the net amount of distributions available to our unitholders or otherwise affect the tax considerations of owning our units. In addition, our company's organizational documents and agreements permit the BBU General Partner to modify our limited partnership agreement, without the consent of our unitholders, to address such changes. These modifications could have a material adverse impact on our unitholders. See Item 10.E., "Taxation-Certain Material U.S. Federal Income Tax Considerations-Administrative Matters-New Legislation or Administrative or Judicial Action".

***Our company's delivery of required tax information for a taxable year may be subject to delay, which could require a unitholder who is a U.S. taxpayer to request an extension of the due date for such unitholder's income tax return.***

Our company has agreed to use commercially reasonable efforts to provide U.S. tax information (including IRS Schedule K-1 information needed to determine a unitholder's allocable share of our company's income, gain, losses and deductions) no later than 90 days after the close of each calendar year. However, providing this U.S. tax information to our unitholders will be subject to delay in the event of, among other reasons, the late receipt of any necessary tax information from lower-tier entities. It is therefore possible that, in any taxable year, a unitholder will need to apply for an extension of time to file such unitholder's tax returns. In addition, unitholders that do not ordinarily have U.S. federal tax filing requirements will not receive a Schedule K-1 and related information unless such unitholders request it within 60 days after the close of each calendar year. See Item 10.E., "Taxation-Certain Material U.S. Federal Income Tax Considerations-Administrative Matters-Information Returns and Audit Procedures".

***If the IRS makes an audit adjustment to our income tax returns, it may assess and collect any taxes (including penalties and interest) resulting from such audit adjustment directly from us, which could adversely affect our unitholders.***

If the IRS makes an audit adjustment to our income tax returns, it may assess and collect any taxes (including penalties and interest) resulting from such audit adjustment directly from our company instead of unitholders (as under prior law). We may be permitted to elect to have the BBU General Partner and our unitholders take such audit adjustment into account in accordance with their interests in us during the taxable year under audit. However, there can be no assurance that we will choose to make such election or that it will be available in all circumstances. If we do not make the election, we may be required pay taxes, penalties or interest as a result of an audit adjustment. As a result, our current unitholders might bear some or all of the cost of the tax liability resulting from such audit adjustment, even if our current unitholders did not own our units during the taxable year under audit. The foregoing considerations also apply with respect to our company's interest in the Holding LP.

***Under the Foreign Account Tax Compliance provisions of the Hiring Incentives to Restore Employment Act of 2010, or FATCA, certain payments made or received by our company may be subject to a 30% federal withholding tax, unless certain requirements are met.***

Under FATCA, a 30% withholding tax may apply to certain payments of U.S.-source income made to our company, the Holding LP, the Holding Entities or the operating businesses, or by our company to a unitholder, unless certain requirements are met, as described in greater detail in Item 10.E., “Taxation-Certain Material U.S. Federal Income Tax Considerations-Administrative Matters-Foreign Account Tax Compliance”. To ensure compliance with FATCA, information regarding certain unitholders’ ownership of our units may be reported to the IRS or to a non-U.S. governmental authority. Unitholders should consult their own tax advisers regarding the consequences under FATCA of an investment in our units.

#### ***Canada***

***If the subsidiaries that are corporations (the “Non-Resident Subsidiaries”) and that are not resident or deemed to be resident in Canada for purposes of the Income Tax Act (Canada) (together with the regulations thereunder, the “Tax Act”) and that are “controlled foreign affiliates” (as defined in the Tax Act and referred to herein as “CFAs”) in which the Holding LP directly holds an equity interest earn income that is “foreign accrual property income” (as defined in the Tax Act and referred to herein as “FAPI”), our unitholders may be required to include amounts allocated from our company in computing their income for Canadian federal income tax purposes even though there may be no corresponding cash distribution.***

Any of the Non-Resident Subsidiaries in which the Holding LP directly holds an equity interest are expected to be CFAs of the Holding LP. If any CFA of the Holding LP or any direct or indirect subsidiary thereof that is itself a CFA of the Holding LP (an “Indirect CFA”), earns income that is characterized as FAPI in a particular taxation year of the CFA or Indirect CFA, the FAPI allocable to the Holding LP must be included in computing the income of the Holding LP for Canadian federal income tax purposes for the fiscal period of the Holding LP in which the taxation year of that CFA or Indirect CFA ends, whether or not the Holding LP actually receives a distribution of that FAPI. Our company will include its share of such FAPI of the Holding LP in computing its income for Canadian federal income tax purposes and our unitholders will be required to include their proportionate share of such FAPI allocated from our company in computing their income for Canadian federal income tax purposes. As a result, our unitholders may be required to include amounts in their income for Canadian federal income tax purposes even though they have not and may not receive an actual cash distribution of such amounts. The Tax Act contains anti-avoidance rules to address certain foreign tax credit generator transactions (the “Foreign Tax Credit Generator Rules”). Under the Foreign Tax Credit Generator Rules, the “foreign accrual tax”, as defined in the Tax Act, applicable to a particular amount of FAPI included in the Holding LP’s income in respect of a particular “foreign affiliate”, as defined in the Tax Act, of the Holding LP may be limited in certain specified circumstances. See Item 10.E., “Taxation-Certain Material Canadian Federal Income Tax Considerations”.

***The Canadian federal income tax consequences to our unitholders could be materially different in certain respects from those described in this Form 20-F if our company or the Holding LP is a “SIFT partnership” as defined in the Tax Act.***

Under the rules in the Tax Act applicable to a “SIFT partnership” (the “SIFT Rules”), certain income and gains earned by a “SIFT partnership” will be subject to income tax at the partnership level at a rate similar to a corporation, and allocations of such income and gains to its partners will be taxed as a dividend from a “taxable Canadian corporation” as defined in the Tax Act. In particular, a “SIFT partnership” will generally be required to pay a tax on the total of its income from businesses carried on in Canada, income from “non-portfolio properties” as defined in the Tax Act other than taxable dividends, and taxable capital gains from dispositions of “non-portfolio properties”. “Non-portfolio properties” include, among other things, equity interests or debt of corporations, trusts or partnerships that are resident in Canada, and of non-resident persons or partnerships the principal source of income of which is one or any combination of sources in Canada (other than a “portfolio investment entity” as defined in the Tax Act), that are held by the “SIFT partnership” and have a fair market value that is greater than 10% of the equity value of such entity, or that have, together with debt or equity that the “SIFT partnership” holds of entities affiliated (within the meaning of the Tax Act) with such entity, an aggregate fair market value that is greater than 50% of the equity value of the “SIFT partnership”. The tax rate that is applied to the above-mentioned sources of income and gains is set at a rate equal to the “net corporate income tax rate”, plus the “provincial SIFT tax rate”, each as defined in the Tax Act.

A partnership will be a “SIFT partnership” throughout a taxation year if at any time in the taxation year (i) it is a “Canadian resident partnership” as defined in the Tax Act, (ii) “investments”, as defined in the Tax Act, in the partnership are listed or traded on a stock exchange or other public market and (iii) it holds one or more “non-portfolio properties”. For these purposes, a partnership will be a “Canadian resident partnership” at a particular time if (a) it is a “Canadian partnership” as defined in the Tax Act at that time, (b) it would, if it were a corporation, be resident in Canada (including, for greater certainty, a partnership that has its central management and control located in Canada) or (c) it was formed under the laws of a province. A “Canadian partnership” for these purposes is a partnership all of whose members are resident in Canada or are partnerships that are “Canadian partnerships”.

Under the SIFT Rules, our company and the Holding LP could each be a “SIFT partnership” if it is a “Canadian resident partnership”. However, the Holding LP would not be a “SIFT partnership” if our company is a “SIFT partnership” regardless of whether the Holding LP is a “Canadian resident partnership” on the basis that the Holding LP would be an “excluded subsidiary entity” as defined in the Tax Act. Our company and the Holding LP will be a “Canadian resident partnership” if the central management and control of these partnerships is located in Canada. This determination is a question of fact and is expected to depend on where the BBU General Partner is located and exercises central management and control of the respective partnerships. Based on the place of its incorporation, governance and activities, the BBU General Partner does not expect that its central management and control will be located in Canada such that the SIFT Rules should not apply to our company or to the Holding LP at any relevant time. However, no assurance can be given in this regard. If our company or the Holding LP is a “SIFT partnership”, the Canadian federal income tax consequences to our unitholders could be materially different in certain respects from those described in Item 10.E., “Taxation-Certain Material Canadian Federal Income Tax Considerations”. In addition, there can be no assurance that the SIFT Rules will not be revised or amended in the future such that the SIFT Rules will apply.

***Unitholders may be required to include imputed amounts in their income for Canadian federal income tax purposes in accordance with section 94.1 of the Tax Act.***

Section 94.1 of the Tax Act contains rules relating to interests in entities that are not resident or deemed to be resident in Canada for purposes of the Tax Act or not situated in Canada (and certain exempt foreign trusts as defined in subsection 94(1) of the Tax Act), other than a CFA of the taxpayer (the “**Non-Resident Entities**”), that could in certain circumstances cause income to be imputed to unitholders for Canadian federal income tax purposes, either directly or by way of allocation of such income imputed to our company or to the Holding LP. See Item 10.E., “Taxation-Certain Material Canadian Federal Income Tax Considerations.”

***Our units may or may not continue to be “qualified investments” under the Tax Act for registered plans.***

Provided that our units are listed on a “designated stock exchange” as defined in the Tax Act (which currently includes the NYSE and the TSX), our units will be “qualified investments” under the Tax Act for a trust governed by a registered retirement savings plan (“RRSP”), deferred profit sharing plan, registered retirement income fund (“RRIF”), registered education savings plan (“RESP”), registered disability savings plan (“RDSP”) and a tax-free savings account (“TFSA”), each as defined in the Tax Act. However, there can be no assurance that our units will continue to be listed on a “designated stock exchange”. There can also be no assurance that tax laws relating to “qualified investments” will not be changed. Taxes may be imposed in respect of the acquisition or holding of non-qualified investments by such registered plans and certain other taxpayers and with respect to the acquisition or holding of “prohibited investments” as defined in the Tax Act by an RRSP, RRIF, TFSA, RDSP or RESP.

Generally, our units will not be a “prohibited investment” for a trust governed by an RRSP, RRIF, TFSA, RDSP or RESP, provided that the annuitant under the RRSP or RRIF, the holder of the TFSA or RDSP or the subscriber of the RESP, as the case may be, deals at arm’s length with our company for purposes of the Tax Act and does not have a “significant interest”, as defined in the Tax Act for purposes of the prohibited investment rules, in our company. Unitholders who hold our units in an RRSP, RRIF, TFSA, RDSP or RESP should consult with their own tax advisors regarding the application of the foregoing prohibited investment rules having regard to their particular circumstances.

***Unitholders’ foreign tax credits for Canadian federal income tax purposes will be limited if the Foreign Tax Credit Generator Rules apply in respect of the foreign “business-income tax” or “non-business-income tax”, each as defined in the Tax Act, paid by our company or the Holding LP to a foreign country.***

Under the Foreign Tax Credit Generator Rules, the foreign “business-income tax” or “non-business-income tax” for Canadian federal income tax purposes for any taxation year may be limited in certain circumstances. If the Foreign Tax Credit Generator Rules apply, the allocation to a unitholder of foreign “business-income tax” or “non-business-income tax” paid by our company or the Holding LP, and therefore, such unitholder’s foreign tax credits for Canadian federal income tax purposes, will be limited. See Item 10.E., “Taxation-Certain Material Canadian Federal Income Tax Considerations”.

***Unitholders who are not and are not deemed to be resident in Canada for purposes of the Tax Act and who do not use or hold, and are not deemed to use or hold, their units of our company in connection with a business carried on in Canada (“Non-Canadian Limited Partners”), may be subject to Canadian federal income tax with respect to any Canadian source business income earned by our company or the Holding LP if our company or the Holding LP were considered to carry on business in Canada.***

If our company or the Holding LP were considered to carry on business in Canada for purposes of the Tax Act, Non-Canadian Limited Partners would be subject to Canadian federal income tax on their proportionate share of any Canadian source business income earned or considered to be earned by our company, subject to the potential application of the safe harbor rule in section 115.2 of the Tax Act and any relief that may be provided by any relevant income tax treaty or convention.

The BBU General Partner intends to manage the affairs of our company and the Holding LP, to the extent possible, so that they do not carry on business in Canada and are not considered or deemed to carry on business in Canada for purposes of the Tax Act. Nevertheless, because the determination of whether our company or the Holding LP is carrying on business and, if so, whether that business is carried on in Canada, is a question of fact that is dependent upon the surrounding circumstances, the CRA might contend successfully that either or both of our company and the Holding LP carries on business in Canada for purposes of the Tax Act.

If our company or the Holding LP is considered to carry on business in Canada or is deemed to carry on business in Canada for the purposes of the Tax Act, Non-Canadian Limited Partners that are corporations would be required to file a Canadian federal income tax return for each taxation year in which they are a Non-Canadian Limited Partner regardless of whether relief from Canadian taxation is available under an applicable income tax treaty or convention. Non-Canadian Limited Partners who are individuals would only be required to file a Canadian federal income tax return for any taxation year in which they are allocated income from our company from carrying on business in Canada that is not exempt from Canadian taxation under the terms of an applicable income tax treaty or convention.

***Non-Canadian Limited Partners may be subject to Canadian federal income tax on capital gains realized by our company or the Holding LP on dispositions of “taxable Canadian property” as defined in the Tax Act.***

A Non-Canadian Limited Partner will be subject to Canadian federal income tax on its proportionate share of capital gains realized by our company or the Holding LP on the disposition of “taxable Canadian property” other than “treaty protected property” as defined in the Tax Act. “Taxable Canadian property” includes, but is not limited to, property that is used or held in a business carried on in Canada and shares of corporations that are not listed on a “designated stock exchange” if more than 50% of the fair market value of the shares is derived from certain Canadian properties during the 60-month period immediately preceding the particular time. Property of our company and the Holding LP generally will be “treaty-protected property” to a Non-Canadian Limited Partner if the gain from the disposition of the property would, because of an applicable income tax treaty or convention, be exempt from tax under the Tax Act. The BBU General Partner does not expect our company and the Holding LP to realize capital gains or losses from dispositions of “taxable Canadian property”. However, no assurance can be given in this regard. Non-Canadian Limited Partners will be required to file a Canadian federal income tax return in respect of a disposition of “taxable Canadian property” by our company or the Holding LP unless the disposition is an “excluded disposition” for the purposes of section 150 of the Tax Act. However, Non-Canadian Limited Partners that are corporations will still be required to file a Canadian federal income tax return in respect of a disposition of “taxable Canadian property” that is an “excluded disposition” for the purposes of section 150 of the Tax Act if tax would otherwise be payable under Part I of the Tax Act by such Non-Canadian Limited Partners in respect of the disposition but is not because of an applicable income tax treaty or convention (otherwise than in respect of a disposition of “taxable Canadian property” that is “treaty-protected property” of the corporation). In general, an “excluded disposition” is a disposition of property by a taxpayer in a taxation year where: (a) the taxpayer is a non-resident of Canada at the time of the disposition; (b) no tax is payable by the taxpayer under Part I of the Tax Act for the taxation year; (c) the taxpayer is not liable to pay any amounts under the Tax Act in respect of any previous taxation year (other than certain amounts for which the CRA holds adequate security); and (d) each “taxable Canadian property” disposed of by the taxpayer in the taxation year is either: (i) “excluded property” as defined in subsection 116(6) of the Tax Act; or (ii) property in respect of the disposition of which a certificate under subsection 116(2), (4) or (5.2) of the Tax Act has been issued by the CRA. Non-Canadian Limited Partners should consult their own tax advisors with respect to the requirements to file a Canadian federal income tax return in respect of a disposition of “taxable Canadian property” by our company or the Holding LP.

***Non-Canadian Limited Partners may be subject to Canadian federal income tax on capital gains realized on the disposition of our units if our units are “taxable Canadian property”.***

Any capital gain arising from the disposition or deemed disposition of our units by a Non-Canadian Limited Partner will be subject to taxation in Canada, if, at the time of the disposition or deemed disposition, our units are “taxable Canadian property” of the Non-Canadian Limited Partner, unless our units are “treaty-protected property” to such Non-Canadian Limited Partner. In general, our units will not constitute “taxable Canadian property” of any Non-Canadian Limited Partner at the time of disposition

or deemed disposition, unless (a) at any time in the 60-month period immediately preceding the disposition or deemed disposition, more than 50% of the fair market value of our units was derived, directly or indirectly (excluding through a corporation, partnership or trust, the shares or interests in which were not themselves “taxable Canadian property”), from one or any combination of: (i) real or immovable property situated in Canada; (ii) “Canadian resource properties” as defined in the Tax Act; (iii) “timber resource properties” as defined in the Tax Act; and (iv) options in respect of, or interests in, or for civil law rights in, such property, whether or not such property exists, or (b) our units are otherwise deemed to be “taxable Canadian property”. Since our company’s assets will consist principally of units of the Holding LP, our units would generally be “taxable Canadian property” at a particular time if the units of the Holding LP held by our company derived, directly or indirectly (excluding through a corporation, partnership or trust, the shares or interests in which were not themselves “taxable Canadian property”), more than 50% of their fair market value from properties described in (i) to (iv) above, at any time in the 60-month period preceding the particular time. The BBU General Partner does not expect our units to be “taxable Canadian property” of any Non-Canadian Limited Partner at any time but no assurance can be given in this regard. See Item 10.E., “Taxation—Certain Material Canadian Federal Income Tax Considerations”. Even if our units constitute “taxable Canadian property”, units of our company will be “treaty protected property” if the gain on the disposition of our units is exempt from tax under the Tax Act under the terms of an applicable income tax treaty or convention. If our units constitute “taxable Canadian property”, Non-Canadian Limited Partners will be required to file a Canadian federal income tax return in respect of a disposition of our units unless the disposition is an “excluded disposition” (as discussed above). If our units constitute “taxable Canadian property”, Non-Canadian Limited Partners should consult their own tax advisors with respect to the requirement to file a Canadian federal income tax return in respect of a disposition of our units.

***Non-Canadian Limited Partners may be subject to Canadian federal income tax reporting and withholding tax requirements on the disposition of “taxable Canadian property”.***

Non-Canadian Limited Partners who dispose of “taxable Canadian property”, other than “excluded property” and certain other property described in subsection 116(5.2) of the Tax Act, (or who are considered to have disposed of such property on the disposition of such property by our company or the Holding LP), are obligated to comply with the procedures set out in section 116 of the Tax Act and obtain a certificate pursuant to the Tax Act. In order to obtain such certificate, the Non-Canadian Limited Partner is required to report certain particulars relating to the transaction to CRA not later than 10 days after the disposition occurs. The BBU General Partner does not expect our units to be “taxable Canadian property” of any Non-Canadian Limited Partner and does not expect our company or the Holding LP to dispose of property that is “taxable Canadian property” but no assurance can be given in these regards.

***Payments of dividends or interest (other than interest not subject to Canadian federal withholding tax) by residents of Canada to the Holding LP will be subject to Canadian federal withholding tax and we may be unable to apply a reduced rate taking into account the residency or entitlement to relief under an applicable income tax treaty or convention of our unitholders.***

Our company and the Holding LP will each be deemed to be a non-resident person in respect of certain amounts paid or credited or deemed to be paid or credited to them by a person resident or deemed to be resident in Canada, including dividends or interest. Dividends or interest (other than interest not subject to Canadian federal withholding tax) paid or deemed to be paid by a person resident or deemed to be resident in Canada to the Holding LP will be subject to withholding tax under Part XIII of the Tax Act at the rate of 25%. However, the CRA’s administrative practice in similar circumstances is to permit the rate of Canadian federal withholding tax applicable to such payments to be computed by looking through the partnership and taking into account the residency of the partners (including partners who are resident in Canada) and any reduced rates of Canadian federal withholding tax that any non-resident partners may be entitled to under an applicable income tax treaty or convention, provided that the residency status and entitlement to treaty benefits can be established. In determining the rate of Canadian federal withholding tax applicable to amounts paid by the Holding Entities to the Holding LP, the BBU General Partner expects the Holding Entities to look-through the Holding LP and our company to the residency of the partners of our company (including partners who are resident in Canada) and to take into account any reduced rates of Canadian federal withholding tax that non-resident partners may be entitled to under an applicable income tax treaty or convention in order to determine the appropriate amount of Canadian federal withholding tax to withhold from dividends or interest paid to the Holding LP. However, there can be no assurance that the CRA will apply its administrative practice in this context. If the CRA’s administrative practice is not applied and the Holding Entities withhold Canadian federal withholding tax from applicable payments on a look-through basis, the Holding Entities may be liable for additional amounts of Canadian federal withholding tax plus any associated interest and penalties. Under the *Canada-United States Tax Convention (1980)* (the “**Treaty**”), a Canadian resident payer is required in certain circumstances to look-through fiscally transparent partnerships, such as our company and the Holding LP, to the residency and Treaty entitlements of their partners and take into account the reduced rates of Canadian federal withholding tax that such partners may be entitled to under the Treaty.



While the BBU General Partner expects the Holding Entities to look-through our company and the Holding LP in determining the rate of Canadian federal withholding tax applicable to amounts paid or deemed to be paid by the Holding Entities to the Holding LP, we may be unable to accurately or timely determine the residency of our unitholders for purposes of establishing the extent to which Canadian federal withholding taxes apply or whether reduced rates of withholding tax apply to some or all of our unitholders. In such a case, the Holding Entities will withhold Canadian federal withholding tax from all payments made to the Holding LP that are subject to Canadian federal withholding tax at the rate of 25%. Canadian resident unitholders will be entitled to claim a credit for such taxes against their Canadian federal income tax liability but Non-Canadian Limited Partners will need to take certain steps to receive a refund or credit in respect of any such Canadian federal withholding taxes withheld equal to the difference between the withholding tax at a rate of 25% and the withholding tax at the reduced rate they are entitled to under an applicable income tax treaty or convention. See Item 10.E., “Taxation—Certain Material Canadian Federal Income Tax Considerations” for further detail. Unitholders should consult their own tax advisors concerning all aspects of Canadian federal withholding taxes.

## **General Risk Factors**

***Our failure to maintain effective internal controls could have a material adverse effect on our business in the future and the price of our units.***

As a public company, we are subject to the reporting requirements of the Exchange Act, the Sarbanes-Oxley Act, and stock exchange rules promulgated in response to the Sarbanes-Oxley Act. A number of our current operating subsidiaries are, and potential future acquisitions will be private companies and their systems of internal controls over financial reporting may be less developed as compared to public company requirements. In addition, we routinely exclude recently acquired companies from our evaluation of internal controls. For example, for our fiscal year ended December 31, 2020, we excluded IndoStar which collectively represented 3% of total assets, 5% of net assets, 0% of revenues and 2% of net income for the year. Any failure to maintain adequate internal controls over financial reporting or to implement required, new or improved controls, or difficulties encountered in their implementation, could cause material weaknesses or significant deficiencies in our internal controls over financial reporting and could result in errors or misstatements in our consolidated financial statements that could be material. If we or our independent registered public accounting firm were to conclude that our internal controls over financial reporting were not effective, investors could lose confidence in our reported financial information and the price of our units could decline. Our failure to achieve and maintain effective internal controls could have a material adverse effect on our business, our ability to access capital markets and investors’ perception of us. In addition, material weaknesses in our internal controls could require significant expense and management time to remediate.

***The market price of our units may be volatile.***

The market price of our units may be highly volatile and could be subject to wide fluctuations. Some of the factors that could negatively affect the price of our units include: general market and economic conditions, including disruptions, downgrades, credit events and perceived problems in the credit markets; actual or anticipated variations in our quarterly operating results or distributions on our units; actual or anticipated variations or trends in market interest rates; changes in our operating businesses or asset composition; write-downs or perceived credit or liquidity issues affecting our assets; market perception of our company, our business and our assets, including investor sentiment regarding diversified holding companies such as our company; our level of indebtedness and/or adverse market reaction to any indebtedness we incur in the future; our ability to raise capital on favorable terms or at all; loss of any major funding source; the termination of our Master Services Agreement or additions or departures of our or Brookfield’s key personnel; changes in market valuations of similar companies and partnerships; speculation in the press or investment community regarding us or Brookfield; and changes in U.S. tax laws that make it impractical or impossible for our company to continue to be taxable as a partnership for U.S. federal income tax purposes. Securities markets in general have experienced extreme volatility that has often been unrelated to the operating performance of particular companies or partnerships. Any broad market fluctuations may adversely affect the trading price of our units.

***Our company is an “SEC foreign issuer” under Canadian securities regulations and a “foreign private issuer” under U.S. securities law. Therefore, we are exempt from certain requirements of Canadian securities laws and from requirements applicable to U.S. domestic registrants listed on the NYSE.***

Although our company is a reporting issuer in Canada, we are an “SEC foreign issuer” and exempt from certain Canadian securities laws relating to disclosure obligations and proxy solicitation, subject to certain conditions. Therefore, there may be less publicly available information in Canada about our company than would be available if we were a typical Canadian reporting issuer.

Although we are subject to the periodic reporting requirement of the U.S. Securities Exchange Act of 1934, as amended, and the rules and regulations promulgated thereunder, or the Exchange Act, the periodic disclosure required of foreign private issuers under the Exchange Act is different from periodic disclosure required of U.S. domestic registrants. Therefore, there may be less publicly available information about our company than is regularly published by or about other public limited partnerships in the United States. Our company is exempt from certain other sections of the Exchange Act to which U.S. domestic issuers are subject, including the requirement to provide our unitholders with information statements or proxy statements that comply with the Exchange Act. In addition, insiders and large unitholders of our company are not obligated to file reports under Section 16 of the Exchange Act, and we will be permitted to follow certain home country corporate governance practices instead of those otherwise required under the NYSE Listed Company Manual for domestic issuers. We currently intend to follow the same corporate practices as would be applicable to U.S. domestic limited partnerships. However, we may in the future elect to follow our home country law for certain of our corporate governance practices, as permitted by the rules of the NYSE, in which case our unitholders would not be afforded the same protection as provided under NYSE corporate governance standards. Following our home country governance practices as opposed to the requirements that would otherwise apply to a U.S. domestic limited partnership listed on the NYSE may provide less protection than is accorded to investors of U.S. domestic issuers.

***Political instability and unfamiliar cultural factors could adversely impact the value of our investments.***

We are subject to geographical uncertainties in all jurisdictions in which we operate, including North America. We also make investments in businesses that are based outside of North America and we may pursue investments in unfamiliar markets, which may expose us to additional risks not typically associated with investing in North America. We may not properly adjust to the local culture and business practices in such markets, and there is the prospect that we may hire personnel or partner with local persons who might not comply with our culture and ethical business practices; either scenario could result in the failure of our initiatives in new markets and lead to financial losses for us and our managed entities. There are risks of political instability in several of our major markets and in other parts of the world in which we conduct business, including, for example, the Korean Peninsula, from factors such as political conflict, income inequality, refugee migration, terrorism, the potential break-up of political or economic unions (or the departure of a union member - e.g., Brexit) and political corruption; the materialization of one or more of these risks could negatively affect our financial performance.

It is unclear how the withdrawal of the U.K. from the E.U. may impact the economics of the U.K., the E.U. countries and other nations where we operate. Brexit could significantly disrupt the free movement of goods, services, and people between the U.K. and the E.U. and result in increased legal and regulatory complexities, as well as potential higher costs of conducting business in Europe. Any of these effects of Brexit, among others, could adversely affect our financial position, results of operations or cash flows. While we have not experienced any material financial impact from Brexit on our business to date, we cannot predict its future implications.

Unforeseen political events in markets where we own and operate assets and may look to for further growth of our businesses, such as the U.S., Brazilian, Australian, European and Asian markets, may create economic uncertainty that has a negative impact on our financial performance. Such uncertainty could cause disruptions to our businesses, including affecting the business of and/or our relationships with our customers and suppliers, as well as altering the relationship among tariffs and currencies, including the value of the British pound and the Euro relative to the U.S. dollar. Disruptions and uncertainties could adversely affect our financial condition, operating results and cash flows. In addition, political outcomes in the markets in which we operate may also result in legal uncertainty and potentially divergent national laws and regulations, which can contribute to general economic uncertainty. Economic uncertainty impacting us and our managed entities could be exacerbated by political events (such as the recent U.S. presidential election), including those in the U.S., Brazil, Australia, Europe, Asia and elsewhere.

***All of our operating businesses are subject to changes in government policy and legislation.***

Our operations are located in many different jurisdictions, each with its own government and legal system. Our financial condition and results of operations could be affected by changes in fiscal or other government policies, changes in monetary policy, as well as by regulatory changes or administrative practices, or other political or economic developments in the jurisdictions in which we operate, such as: interest rates; benchmark interest rate reforms, including changes to the administration of LIBOR; currency fluctuations; exchange controls and restrictions; inflation; tariffs; liquidity of domestic financial and capital markets; policies relating to climate change or policies relating to tax; and other political, social, economic and environmental and occupational health and safety developments that may occur in or affect the countries in which our operating businesses are located or conduct business or the countries in which the customers of our operating businesses are located or conduct business or both.

In the case of our industrial operations, we cannot predict the impact of future economic conditions, energy conservation measures, alternative energy requirements or governmental regulation, all of which could reduce the demand for the products and services provided by such businesses or the availability of commodities we rely upon to conduct our operations. It is difficult to predict government policies and what form of laws and regulations will be adopted or how they will be construed by the relevant courts, or to the extent which any changes may adversely affect us.

The Financial Conduct Authority in the U.K. has announced that it will cease to compel banks to participate in LIBOR after 2021. LIBOR is widely used as a benchmark rate around the world for derivative financial instruments, bonds and other floating-rate instruments. This change to the administration of LIBOR, and any other reforms to benchmark interest rates, could create significant risks and challenges for us and our operating businesses. The gradual elimination of LIBOR rates may have an impact on over-the-counter derivative transactions, and we expect that a standardized solution for the industry will be adopted, probably in the form of an International Swaps and Derivatives Association, Inc. (ISDA) protocol. The discontinuance of, or changes to, benchmark interest rates may require adjustments to agreements to which we and other market participants are parties, as well as to related systems and processes.

***We may suffer a significant loss resulting from fraud, bribery, corruption or other illegal acts, inadequate or failed internal processes or systems, or from external events.***

Brookfield, our company and our operating businesses are subject to a number of laws and regulations governing payments and contributions to public officials or other third parties, including restrictions imposed by the U.S. Foreign Corrupt Practices Act of 1977 and similar laws in non-U.S. jurisdictions, such as the U.K. Bribery Act 2010 and the Canadian Corruption of Foreign Public Officials Act.

Different laws that are applicable to us and our operating businesses may contain conflicting provisions, making our compliance more difficult. The policies and procedures we have implemented to protect against non-compliance with anti-bribery and corruption legislation may be inadequate. If we fail to comply with such laws and regulations, we could be exposed to claims for damages, financial penalties, reputational harm, restrictions on our operations and other liabilities, which could negatively affect our operating results and financial condition. In addition, we may be subject to successor liability for violations under these laws or other acts of bribery committed by our operating businesses.

## ITEM 4. INFORMATION ON OUR COMPANY

### 4.A. HISTORY AND DEVELOPMENT OF OUR COMPANY

Our company was established on January 18, 2016 as a Bermuda exempted limited partnership registered under the Bermuda Limited Partnership Act 1883, as amended, and the Bermuda Exempted Partnerships Act 1992, as amended. Our head and registered office is 73 Front Street, 5th Floor, Hamilton HM 12, Bermuda, and our telephone number is +441 294 3309. Our units are listed on the NYSE and the TSX under the symbols “BBU” and “BBU.UN”, respectively.

We were established by Brookfield Asset Management as its primary vehicle to own and operate business services and industrial operations on a global basis. On June 20, 2016, Brookfield Asset Management completed the spin-off of its business services and industrial operations to our company, which was effected by way of a special dividend of units of our company to holders of Brookfield Asset Management’s Class A and B limited voting shares. Each holder of the shares received one unit for every 50 shares, representing approximately 45% of our units, with Brookfield retaining the remaining units. Prior to the spin-off, Brookfield effected a reorganization so that our then-current operations are held by the Holding Entities, the common shares of which are wholly-owned by Holding LP. In consideration, Brookfield received a combination of our units, general partnership units, Redemption-Exchange Units of the Holding LP and Special LP Units. Brookfield currently owns approximately 64% of our company on a fully exchanged basis. BBU General Partner, our general partner, is an indirect wholly-owned subsidiary of Brookfield Asset Management. In addition, wholly-owned subsidiaries of Brookfield Asset Management provide management services to us pursuant to our Master Services Agreement.

#### Recent Business Developments

The following table outlines significant transactions and events that transpired in our business during or after the year:

<b>Date</b>	<b>Segment</b>	<b>Event</b>
January 2020	<i>Business services</i>	On January 2, 2020, together with institutional partners, we closed the sale of Nova Cold, our Canadian cold storage owner, operator and logistics provider, for gross proceeds of approximately \$255 million. Our share of the net proceeds from the sale was approximately \$45 million, and the gain recognized on the sale was approximately \$42 million attributable to the partnership.
	<i>Infrastructure services</i>	On January 22, 2020, together with institutional partners, we completed the privatization of Altera and acquired the remaining outstanding publicly held common units for an aggregate investment of \$165 million. We funded approximately \$75 million of the transaction, which increased our ownership interest in Altera to 43%. Following the transaction, 1% of the new private company is held by former minority unitholders who elected the option to exchange their publicly traded common units for economically equivalent units in the private company.
	<i>Infrastructure services</i>	On January 31, 2020, together with institutional partners, we closed the acquisition of a 49% ownership interest in BrandSafway for a purchase price of \$1.3 billion. BrandSafway is a leading global provider of work access, specialty craft services, and forming and shoring solutions to the industrial, commercial and infrastructure markets. Our share of the equity investment was approximately \$445 million, for an approximate 17% ownership interest.
May 2020	<i>Industrials</i>	On May 13, 2020, together with institutional partners, we completed a recapitalization of Cardone, committing \$180 million of new equity in the business. Our share of the new equity was approximately \$95 million for a 52% economic ownership interest.
	<i>Business services</i>	On May 27, 2020, together with institutional partners, we completed the acquisition of a 31% ownership interest in IndoStar for consideration of \$162 million. On July 9, 2020, together with institutional partners, we completed the acquisition of an additional 26% interest in IndoStar, through a secondary offering and Mandatory Tender Offer, for an aggregate investment of \$133 million. IndoStar is an Indian financing company focused on commercial vehicle lending and affordable home finance. Our share of the investment was approximately \$105 million, for a 20% economic ownership interest.
July 2020	<i>Business services</i>	On July 13, 2020, together with institutional partners, we subscribed for \$260 million of convertible preferred shares of Superior. Superior is a leading North American propane distributor and specialty chemical producer. Our share of the investment was \$45 million.
	<i>Industrials</i>	On July 22, 2020, we executed a partial distribution of GrafTech common shares to our institutional partners that reduced the size of our control position in the company. After the distribution, the partnership owned approximately 69 million shares in GrafTech.

October 2020	<i>Business services</i>	On October 26, 2020, together with institutional partners, we reached an agreement to acquire the remaining 43% publicly held common shares of Sagen for approximately \$1.2 billion. Given exceptionally low interest rates, and strong market appetite for debt of high-quality businesses, it is likely that the partnership will not need to fund all \$460 million which represents our share of the privatization investment. Our ownership interest is expected to be approximately 40%. Our offer was accepted by shareholders in December 2020 and the transaction remains on track to close in the first half of 2021 and is subject to certain closing conditions, including regulatory approval.
November 2020	<i>Business services</i>	On November 30, 2020, Healthscope completed the sale of its New Zealand pathology business for \$390 million. The pre-tax gain on sale was approximately \$55 million, with \$15 million attributable to the partnership.
December 2020	<i>Industrials</i>	In November and December 2020, together with institutional partners, we sold a portion of our investment in public securities and recognized total proceeds of approximately \$70 million, of which \$25 million was attributable to the partnership.
	<i>Industrials</i>	In November and December 2020, together with institutional partners, we completed the sale of approximately 19 million GrafTech shares for proceeds of \$152 million. Our share of the total proceeds was approximately \$144 million. The pre-tax gain on the partial sale was \$171 million attributable to the partnership and recognized in equity.
January 2021	<i>Business services</i>	On January 8, 2021, together with institutional investors, we closed the acquisition of Everise for \$360 million, which comprised \$240 million of equity. The partnership expects to fund \$85 million of the investment for an approximate 35% ownership.
	<i>Industrials</i>	Subsequent to year end, together with institutional partners, we sold a total of 50 million shares of GrafTech, in two separate transactions, for proceeds of approximately \$565 million, of which \$195 million was attributable to the partnership. As a result of the sale, our economic ownership interest in the business was reduced to approximately 13%.

Consistent with our company’s strategy and in the normal course of business, we are engaged in discussions, and have in place various binding and/or non-binding agreements, with respect to possible business acquisitions and dispositions. However, there can be no assurance that these discussions or agreements will result in a transaction or, if they do, what the final terms or timing of such transactions would be. Our company expects to continue current discussions and actively pursue these and other acquisitions and disposition opportunities.

For a description of our principal capital expenditures in the last three fiscal years by segment, see Item 5.A, “Operating Results”.

## 4.B. BUSINESS OVERVIEW

### Overview

We were established by Brookfield to be its flagship public partnership for its business services and industrials operations. Our operations are primarily located in Canada, Australia, the U.K., the United States, India and Brazil. We are focused on owning and operating high-quality businesses that are low-cost producers and/or benefit from high barriers to entry. We seek to build value through enhancing the cash flows of our businesses, pursuing an operations-oriented acquisition strategy and opportunistically recycling capital generated from operations and dispositions into our existing operations, new acquisitions and investments. The partnership's goal is to generate returns to unitholders primarily through capital appreciation with a modest distribution yield.

### Operating Segments

We have four operating segments which are organized based on how management views business activities within particular sectors:

- (i) Business services, including residential mortgage insurance services, healthcare services, road fuel distribution and marketing, real estate and construction services, entertainment, financing services, and other businesses;
- (ii) Infrastructure services, which includes services to the nuclear power generation industry and offshore oil production industry, and access, forming and shoring solutions and specialized services;
- (iii) Industrials, including automotive batteries, graphite electrode and other manufacturing, water and wastewater services, natural gas production and well servicing, and a variety of other industrial operations; and
- (iv) Corporate and other, which includes corporate cash and liquidity management, and activities related to the management of the partnership's relationship with Brookfield.

The tables below provide a breakdown of total assets of \$54.7 billion as at December 31, 2020 and revenues of \$37.6 billion for the year ended December 31, 2020 by operating segment and region.

Operating segments	Assets		Revenues	
	As at		For the year ended	
(US\$ MILLIONS)	December 31, 2020		December 31, 2020	
Business services	\$	19,884	\$	22,580
Infrastructure services		10,839		4,399
Industrials		23,929		10,656
Corporate and other		94		—
<b>Total</b>	<b>\$</b>	<b>54,746</b>	<b>\$</b>	<b>37,635</b>

Regions	Assets		Revenues	
	As at		For the year ended	
(US\$ MILLIONS)	December 31, 2020		December 31, 2020	
United Kingdom	\$	4,496	\$	13,996
United States of America		12,476		5,848
Europe		9,664		5,184
Australia		6,051		4,299
Canada		8,701		3,137
Brazil		5,173		1,403
Mexico		2,308		765
India		2,219		99
Other		3,658		2,904
<b>Total</b>	<b>\$</b>	<b>54,746</b>	<b>\$</b>	<b>37,635</b>

We seek to build value through enhancing the cash flows of our businesses, pursuing an operations-oriented acquisition strategy and opportunistically recycling capital generated from operations and dispositions into our existing businesses, new acquisitions and investments. We strive to ensure that each of our businesses has a clear, concise business strategy built on its competitive advantages, while focusing on profitability, sustainable operations, product margins and cash flows.

We plan to grow primarily by acquiring positions of control or significant influence in businesses at attractive valuations and by enhancing earnings of the businesses we operate. In addition to pursuing accretive acquisitions within our current businesses, we will opportunistically pursue transactions wherein our expertise, or the broader Brookfield platforms, provide insight into global trends to source acquisitions that are not available or obvious to competitors. We partner with others, primarily institutional capital, to execute acquisitions that we may not otherwise be able to do on our own. Accordingly, an integral part of our strategy is to participate with institutional investors in Brookfield-sponsored or co-sponsored consortiums for company acquisitions and as a partner in or alongside Brookfield-sponsored or co-sponsored partnerships that target acquisitions that suit our profile. Brookfield has a strong track record of leading such consortiums and partnerships and actively managing underlying assets to improve performance. Brookfield has agreed that it will not sponsor such arrangements that are suitable for us in the business services and industrial operations sectors unless we are given an opportunity to participate. See Item 7.B. “Related Party Transactions—Relationship Agreement”.

### ***Business services***

Our business services segment principally provides services relating to residential mortgage insurance services, healthcare services, road fuel distribution and marketing, real estate and construction services, entertainment, financing services, and other businesses wherein the broader Brookfield platform provides a competitive advantage. Our focus is on building high-quality businesses benefiting from barriers to entry through scale and predictable, recurring cash flows and where quality of service and/or a global footprint are competitive differentiators. In keeping with our overall strategy, we seek to pursue accretive acquisitions to grow our existing businesses and create new ones and to opportunistically make investments where our operating footprint provides us with an advantage in doing so.

Many of our clients consist of corporations. These customers are often large credit-worthy counterparties thereby reducing risks to cash flow streams. The goodwill that we have created with our customers gives us the ability to generate future business through the cross-selling of other services, particularly in connection with global clients, where consistency of performance on a global basis is important. Some of our business services activities are seasonal in nature and affected by the general level of economic activity and related volume of services purchased by our clients.

The table below provides a breakdown of revenues for our business services segment by region:

<b>(US\$ MILLIONS)</b>	<b>Year ended December 31,</b>		
	<b>2020</b>	<b>2019</b>	<b>2018</b>
United Kingdom	\$ 13,419	\$ 19,697	\$ 21,764
United States of America	21	324	482
Europe	1,071	687	706
Australia	4,225	4,042	2,937
Canada	2,498	2,990	3,797
Brazil	423	456	679
India	88	1	2
Other	835	625	480
<b>Total</b>	<b>\$ 22,580</b>	<b>\$ 28,822</b>	<b>\$ 30,847</b>

### ***Residential mortgage insurance services***

Our residential mortgage insurance services business, Sagen, is the largest private sector residential mortgage insurer in Canada, providing mortgage default insurance to Canadian residential mortgage lenders. Regulations in Canada require lenders to purchase mortgage insurance in respect of a residential mortgage loan whenever the loan-to-value ratio exceeds 80%. Our residential mortgage insurance services business plays a significant role in increasing access to homeownership for Canadian residents, particularly for first-time homebuyers.

Sagen has built a broad underwriting and distribution platform across Canada that provides customer-focused products and support services to the vast majority of Canada's residential mortgage lenders and originators. Sagen underwrites mortgage insurance for residential properties in all provinces and territories of Canada and has the leading market share among private-sector mortgage insurers.

In October 2020, together with institutional partners, we reached an agreement to acquire the remaining 43% publicly held common shares of Sagen for approximately \$1.2 billion. Given exceptionally low interest rates, and strong market appetite for debt of high-quality businesses, we will fund part of the purchase with debt at the Sagen level and therefore it is likely that the partnership will not need to fund all \$460 million, which represents our share of the privatization investment. Upon closing, our economic ownership interest is expected to increase to approximately 40%. The transaction is a natural extension of the initial investment we made in the fourth quarter of 2019 for our 57% controlling interest in the business. Privatizing the company will provide us with additional opportunities to optimize the capital structure and enhance long-term cash generation potential of the business. Our offer was accepted by shareholders in December 2020 and the transaction remains on track to close in the first half of 2021 and is subject to certain closing conditions, including regulatory approval.

#### *Healthcare services*

Our Australian healthcare services business, Healthscope, is a leading private hospital operator in Australia and operates 43 private hospitals. The company provides doctors and patients with access to operating theaters, nursing staff, accommodations, and other critical care and consumables. On November 30, 2020, Healthscope completed the sale of its New Zealand pathology business for proceeds of approximately \$390 million, of which \$109 million was attributable to the partnership. The proceeds from the sale were used to pay down debt at Healthscope.

#### *Road fuel distribution and marketing*

Our road fuel storage and distribution business, Greenergy, is the largest provider of road fuels in the U.K. with significant import and storage infrastructure, an extensive distribution network, and long-term diversified customer relationships. The business also has a presence in Canada, Ireland, and Brazil. In February 2020, Greenergy announced its merger with our fuel marketing business to create a single fuel distribution and fuel marketing platform. Following this transaction, our economic ownership interest in the merged businesses, increased to 18%. Our fuel marketing business includes 235 retail gas stations and associated convenience kiosks across Canada. The business benefits from significant scale and strong customer loyalty primarily through the PC Optimum loyalty program in Canada. In September 2020, the business signed an agreement to acquire fuel distributor and retailer based in Ireland which included a network of 35 retail fuel sites around the country.

#### *Real estate and construction services*

We provide services to residential real estate brokers through franchise arrangements under a number of brands in Canada, including the nationally recognized brand, Royal LePage. We also directly operate residential brokerages in select cities in Canada and provide valuations and related analytic services to financial institutions and we process in excess of 147,000 property appraisals per year.

We also provide condominium management services and are one of the largest residential condominium property management companies in Ontario, Canada with over 80,000 units under management.

Our construction services business is a global contractor with a focus on high-quality construction, primarily on large scale and complex landmark buildings and social infrastructure. Construction projects are generally delivered through contracts whereby we take responsibility for design, program, procurement and construction for a defined price. The majority of construction activities are typically subcontracted to reputable specialists whose obligations generally mirror those contained within our main construction contract. We primarily operate in Australia and the U.K. across a broad range of sectors, including office, residential, hospitality and leisure, social infrastructure, retail and mixed-use properties.

As a significant portion of our revenues is generated from large projects, the results of our construction operations can fluctuate quarterly and annually depending on whether and when large project awards occur and the commencement and progress of work under contracts already awarded. However, we believe the financial strength and stability of our construction services business and the mature and robust risk management processes we have adopted position us to effectively service our current client base and attract new clients. Generally, we are required to post between 5% and 10% of contract value as performance security under our contracts. The guarantees and bonds issued to clients are typically secured by indemnities against subcontractors. At December 31, 2020, our backlog of construction projects was approximately \$5.6 billion, with 93% in Australia and the U.K., and an overall weighted average remaining project life of two years.



Our client base includes both private and public-sector entities which, combined with our geographical spread, provides some protection against market fluctuations driven by economic cycles. Growth prospects differ from region to region. In Australia, we have strong market positions in Sydney, Melbourne and Perth with opportunities for growth in other large regional centers, like Brisbane. In the U.K., we believe our most compelling growth opportunity is to increase our market share in private sector work, primarily in the commercial and residential spaces in London, as well as future opportunities in social infrastructure. In the Middle East, we have proactively reduced the scale of our operations and are focused on completing existing projects.

#### *Entertainment*

Our entertainment business, in partnership with a leading Canadian operator, owns and operates three entertainment facilities in the Greater Toronto Area. Through a long-term contract with the Ontario Lottery and Gaming Corporation, we have the exclusive right to operate these facilities. Through our partnership, we have undertaken a growth strategy whereby we plan to enhance the guest experience and transform each of these sites into attractive, premier entertainment destinations. This modernization and development is intended to include enhanced entertainment offerings and integrated property expansions that will incorporate leading world-class amenities such as hotels, meeting and event facilities, performance venues, restaurants and retail shopping.

#### *Indian financing services*

Our Indian financing company, IndoStar, is a leading non-bank financial company focused on commercial vehicle lending and affordable home finance. On May 27, 2020, together with institutional partners, we completed the acquisition of a 31% ownership interest in IndoStar for consideration of \$162 million. On July 9, 2020, together with institutional partners, we completed the acquisition of an additional 26% interest in IndoStar, through a secondary offering and Mandatory Tender Offer, for an aggregate investment of \$133 million. The partnership's share of the investment was approximately \$105 million, for a 20% economic ownership interest.

IndoStar caters to over 51,000 customers and helps them buy their first home, secure commercial vehicle financing, or provide access to financing for small and medium-sized enterprises to support India's entrepreneurs. With a pan-India distribution network of more than 200 branches, the business is well established to cater to the growing credit demand in the country.

#### *Other*

We are a provider of high speed fixed wireless broadband in rural Ireland through our wireless broadband business, Imagine. Imagine was one of the businesses to acquire spectrum in Ireland's 2017 auction of 3.6 GHz licenses and remains focused on fixed wireless access.

Our Brazilian fleet management business, Ouro Verde, is one of the leading providers in the country of heavy equipment and light vehicle leasing with value-added services. Ouro Verde leases assets across Brazil, including a fleet of trucks, trailers, tractors, harvesters and light vehicles, owns a nationwide network of accredited maintenance shops, and has long-term relationships with leading Brazilian and multinational corporate clients, OEMs and dealerships. The business has a diversified base of Brazilian and global corporate clients and has been able to sustain high contract renewal rates with its high-quality clients.

## Infrastructure services

Our infrastructure services segment comprises (i) a global provider of services to the nuclear power generation industry, (ii) a service provider to the offshore oil production industry, and (iii) a global provider of work access, forming and shoring solutions and specialty services.

The table below provides a breakdown of revenues for our infrastructure services by region:

(US\$ MILLIONS)	Year ended December 31,		
	2020	2019	2018
United Kingdom	\$ 385	\$ 377	\$ 120
United States of America	1,685	1,609	802
Europe	1,489	1,569	902
Australia	11	17	9
Canada	153	117	58
Brazil	193	247	141
Mexico	—	5	—
Other	483	618	386
<b>Total</b>	<b>\$ 4,399</b>	<b>\$ 4,559</b>	<b>\$ 2,418</b>

### Service provider to the nuclear power generation industry

Westinghouse is one of the world's leading suppliers of services to the nuclear power generation industry and generates a significant majority of its earnings from recurring refueling and maintenance services, primarily under long-term contracts. Westinghouse is the OEM or technology provider for approximately 50% of global commercial nuclear power plants and provides services to approximately two thirds of the world's operating fleet. Over decades of technological innovation and being at the forefront of the industry, Westinghouse has developed a highly skilled workforce with know-how across a range of technologies and world-class capabilities. Westinghouse's key markets are North America, Europe, the Middle East and Asia.

The majority of the profitability generated by Westinghouse's core operating plants business is driven by recurring refueling and maintenance outages. While seasonal in nature, outage periods and services provided are required by regulatory standards, creating a stable business demand for Westinghouse's services. We expect there will be some inter-year and intra-year seasonality given the pre-set timing of the outage cycles at customer plants. Westinghouse generally generates the majority of its fuel operations revenues as it makes shipments to customers ahead of the spring and fall, when power plants go offline to perform maintenance and replenish their fuel. In addition to performing recurring services, Westinghouse delivers upgrades and performs event-driven work for operating plants, manufactures equipment and instrumentation, and control systems for new power plants and performs decontamination, decommissioning and remediation to plants as they cease operations and come offline.

### Service provider to offshore oil production industry

Altera, our service provider to the offshore oil production industry, is a global provider of marine transportation, offshore oil production, facility storage, long-distance towing and offshore installation, maintenance and safety services provider to the offshore oil production industry. The business operates shuttle tankers (highly specialized vessels with dynamic position systems used for offloading from offshore oil installations), FPSOs, FSOs and long-haul towage vessels, also with highly specialized capabilities including dynamic positioning. The business operates in selected oil regions globally, including the North Sea (Norway and the U.K.), Brazil and Canada.

As a fee-based business focused on critical services, the business has limited direct commodity exposure and the company has a substantial portfolio of medium to long-term, fixed-rate contracts with high quality, primarily investment grade counterparties. In addition, most services the business provides have high switching costs and are required for its customers to generate revenues.

On January 22, 2020, together with institutional partners, we acquired the remaining outstanding publicly held common units in Altera for an aggregate investment of \$165 million. Following the transaction, 1% of the new private company is held by former minority unitholders who elected the option to exchange their publicly traded common units for economically equivalent units in the private company. We funded approximately \$75 million of the transaction which increased our ownership interest in Altera to 43%.

### *Service provider to industrial and commercial facilities*

BrandSafway is a leading provider of scaffolding and related services to the industrial and commercial markets servicing over 30,000 customers in 30 countries worldwide. On January 31, 2020, together with institutional partners, we closed our acquisition of a 49% ownership interest in BrandSafway, for a purchase price of approximately \$1.3 billion. Our share of the equity investment was approximately \$445 million, for an approximate 17% ownership interest.

BrandSafway's scale and reputation as a leader in engineering innovation and productivity are competitive advantages in a fragmented industry. Its solutions support a wide range of global infrastructure ranging from refineries and petrochemical plants to commercial buildings, bridges, hydroelectric dams, and other power facilities. The recurring nature of BrandSafway's services derived from the ongoing maintenance requirements of its global customers allows for the business to generate consistent free cash flows on a substantial portion of its business. In December, BrandSafway acquired Big City Access, and became one of the largest premier commercial work access provider in Texas.

### **Industrials**

Our industrials segment consists primarily of (i) a global manufacturer of automotive batteries, (ii) production of graphite electrodes, (iii) water and wastewater services in Brazil, and (iv) a variety of other industrial operations.

The table below provides a breakdown of revenues for our industrials by region:

<u>(US\$ MILLIONS)</u>	<u>Year ended December 31,</u>		
	<u>2020</u>	<u>2019</u>	<u>2018</u>
United Kingdom	\$ 192	\$ 128	\$ 99
United States of America	4,142	3,285	487
Europe	2,624	2,889	1,301
Australia	63	—	15
Canada	486	753	828
Brazil	787	1,097	915
Mexico	765	693	147
India	11	1	—
Other	1,586	805	104
<b>Total</b>	<b>\$ 10,656</b>	<b>\$ 9,651</b>	<b>\$ 3,896</b>

### *Manufacturer of automotive batteries*

Clarios is a global market leader in automotive batteries and has approximately 16,000 employees around the world with a footprint that consists of 56 manufacturing, recycling and distribution centers servicing a global customer base in over 150 countries. The business manufactures and distributes over 150 million batteries per year, which powers one in three cars in the world.

Clarios batteries power both internal combustion engine and electric vehicles. Clarios sells starting, lighting and ignition batteries which are used primarily for initial engine ignition of traditional vehicles. The business has made significant investments to develop higher margin advanced battery technologies, including enhanced flooded batteries and absorbent glass mat batteries, which provide the energy density necessary for next-generation vehicles to comply with increased regulatory requirements and support increased electrical loads such as start-stop functionality and autonomous features.

The evolution towards battery electric vehicles is driving demand for more advanced batteries and opportunities for the company. Clarios is the partner of choice on electric vehicle platforms, where every vehicle requires a Clarios-type battery to power auxiliary systems including comfort and critical safety features. The business is working hand-in-hand with most global OEMs to design and integrate its advanced battery technologies into their electric vehicle platforms. The business is also working with several manufacturers on their next generation electric vehicle platforms.

Clarios distributes products primarily to OEMs, and aftermarket retailers. Approximately 25% of the unit volume is generated through the OEM channel, which comprises sales to major car manufacturers globally and is driven by global demand for new vehicles. Clarios has also developed longstanding relationships with large aftermarket customers. Approximately 75% of the unit volume is generated through the aftermarket channel, which services the existing car parc and represents a stable and recurring revenue base as end users replace car batteries on average 2-4 times over the life of each vehicle.

### *Producer of graphite electrodes*

GrafTech is our manufacturer of a broad range of high-quality graphite electrodes. Graphite electrodes are key components of the conductive power systems used to produce steel and non-ferrous metals and are consumed in the electric arc furnaces, steel melting process, the steel making technology used by all mini-mills. The business also manufactures petroleum needle coke, which is the key material in the production of graphite electrodes.

GrafTech purchases other raw materials from a variety of sources and believes that the quality and cost of its raw materials on the whole is competitive with those available to its competitors. GrafTech's needle coke production allows the business to be the only substantially vertically integrated graphite electrode manufacturer. This is a capital-intensive business with significant barriers to entry and requires technical expertise to build and profitably operate. GrafTech has streamlined its processes with shorter lead times, lower costs, higher quality products and superior service, which allows the business to generate cash flows and returns through the cycle. As of December 31, 2020, the business has the operating capacity, depending on product demand and mix, to manufacture approximately 202,000 metric tons of graphite electrodes.

On July 22, 2020, we executed a partial distribution of GrafTech common shares to our institutional partners that reduced the size of our control position in the company. After the distribution, the partnership owned approximately 69 million shares in GrafTech. In November and December 2020, together with institutional partners, we completed the sale of approximately 19 million GrafTech shares for proceeds of \$152 million. Our share of the total proceeds was approximately \$144 million. The pre-tax gain on the partial sale was \$171 million attributable to the partnership and recognized in equity. Subsequent to year end, together with institutional partners, we sold a total of 50 million shares of GrafTech, in two separate transactions, for proceeds of approximately \$565 million, of which \$195 million was attributable to the partnership. As a result of the sale, our economic ownership interest in the business was reduced to approximately 13%.

### *Water and wastewater services*

BRK Ambiental is the leading private sanitation company that provides water and wastewater services, including collection, treatment and distribution, to a broad range of residential, industrial, commercial and governmental customers through long-term, inflation-adjusted concession, public private partnerships and take-or-pay contracts throughout Brazil. BRK Ambiental provides services that benefit more than 15 million people in over 100 municipalities in Brazil.

### *Other*

Our Canadian natural gas properties produce approximately 42,700 barrels of oil equivalent per day, or BOE/d. Our CBM properties are characterized by long-life, low-decline reserves located at shallow depths and are low-cost capital projects. Operational results and financial condition are dependent principally upon the prices received for gas production which have fluctuated widely in recent years. Any upward or downward movement in oil and gas prices could have an effect on the natural gas operation's financial condition.

Our well servicing and contract drilling operations are primarily located in the Western Canadian Sedimentary Basin, or WCSB. We experience seasonality in this business based on weather conditions and are impacted by the cyclical nature of the oil and gas sector. Volatility of commodity prices and changes in capital and operating budgets of upstream oil and gas companies impact the level of drilling and servicing activity.

Our industrial mining operation comprises the operation and development of a limestone mine located in the heart of the Athabasca oil sands region. Current operations are focused on the sale of limestone aggregates to large oil sands customers that require significant quantities of aggregates to build out roads, bridges, lay down areas, facility pads, and other critical infrastructure. The limestone quarry has 568.9 million tons of proven mineral reserves and 750 million tons of proven and probable mineral reserves. Decommissioning liabilities for the mine sites are recognized when incurred and reclamation costs are secured by a letter of credit.

Schoeller Allibert is a leading European provider of returnable plastic packaging that has a strong competitive position given its extensive scale, diversified base of long-term customers serving multiple industries and its strong reputation for product innovation. The business operates in a growing segment of the packaging space that has favorable long-term trends driven by an increased focus on sustainability and logistics.

Cardone is our U.S. based remanufacturer of automotive aftermarket replacement parts. Cardone supports a full spectrum of products and services for a diverse customer base, including OEMs, warehouse distributors, fleets and retailers. On May 13, 2020, together with institutional partners, we completed a recapitalization of Cardone, extinguishing junior debt including the partnership's loan outstanding and committing \$180 million of new equity to the business. Our share of the new equity was approximately \$95 million for a 52% economic ownership interest.

## ***Corporate and other***

Corporate and other includes corporate cash and liquidity management, as well as activities related to the management of the partnership's relationship with Brookfield.

## **Our Growth Strategy**

We seek to build value through enhancing the cash flows of our businesses, pursuing an operations-oriented acquisition strategy and opportunistically recycling capital generated from operations and dispositions into our existing businesses, new acquisitions and investments. We look to ensure that each of our businesses has a clear, concise business strategy built on its competitive advantages, while focusing on profitability, sustainable operating product margins and cash flows. We emphasize downside protection by utilizing business plans that do not rely exclusively on top-line growth or excessive leverage.

We plan to grow by primarily acquiring positions of control or significant influence in businesses at attractive valuations and by enhancing earnings of the businesses we operate. In addition to pursuing accretive acquisitions within our current operations, we will opportunistically pursue transactions wherein our expertise, or the broader Brookfield platforms, provide insight into global trends to source acquisitions that are not available or obvious to competitors.

We offer a long-term ownership structure to companies whose management teams are seeking additional sources of capital but prefer not to be public as a standalone business. From time to time, we will recycle capital opportunistically, but we will have the ability to own and operate businesses for the long-term.

## **Intellectual Property**

Our company and the Holding LP have each entered into a licensing agreement with Brookfield pursuant to which Brookfield has granted a non-exclusive, royalty-free license to use the name "Brookfield" and the Brookfield logo. Other than under this limited license, we do not have a legal right to the "Brookfield" name and the Brookfield logo.

Brookfield may terminate the licensing agreement effective immediately upon termination of our Master Services Agreement or with respect to any licensee upon 30 days' prior written notice of termination if any of the following occurs:

- the licensee defaults in the performance of any material term, condition or agreement contained in the agreement and the default continues for a period of 30 days after written notice of the breach is given to the licensee;
- the licensee assigns, sublicenses, pledges, mortgages or otherwise encumbers the intellectual property rights granted to it pursuant to the licensing agreement;
- certain events relating to a bankruptcy or insolvency of the licensee; or
- the licensee ceases to be an affiliate of Brookfield.

A termination of the licensing agreement with respect to one or more licensees will not affect the validity or enforceability of the agreement with respect to any other licensees.

## **Governmental, Legal and Arbitration Proceedings**

We are not currently subject to any material governmental, legal or arbitration proceedings which may have or have had a significant impact on our company's financial position or profitability, nor are we aware of any such proceedings that are pending or threatened.

We are occasionally named as a party in various claims and legal proceedings which arise during the normal course of our business. We review each of these claims, including the nature of the claim, the amount in dispute or claimed and the availability of insurance coverage. Although there can be no assurance as to the resolution of any particular claim, we do not believe that the outcome of any claims or potential claims of which we are currently aware will have a material adverse effect on us.

## **Environmental, Social and Governance Management**

The partnership believes that environmental, social and governance ("ESG") integration is fundamental to operating a productive, profitable and sustainable business. This is consistent with our philosophy of conducting business with a long-term perspective and in an ethical manner. Accordingly, we have a long history of incorporating ESG principles and practices into both our investment decisions and underlying business operations.

As described under Item 4.A “History and Development of our Company” and Item 4.C “Organizational Structure” Brookfield has an approximate 64% interest in our partnership and affiliates of Brookfield Asset Management provide services to us under the Master Services Agreement. Brookfield employs a framework of having a common set of ESG principles across its business platforms, while at the same time recognizing that the geographic and sector diversity of our portfolio requires a tailored approach. The following are Brookfield’s and our partnership’s ESG principles:

**Ensure the well-being and safety of employees**

- *Employee Well-Being*: Meet or exceed all applicable labor laws and standards, which includes respecting human rights, offering competitive wages and implementing non-discriminatory hiring practices.
- *Health & Safety*: Aim to have zero serious safety incidents within our businesses by working towards consistent health and safety principles across the organization.

**Be good stewards in the communities in which we operate**

- *Community Engagement*: Engage with community groups that might be affected to ensure that their interests, safety and well-being are appropriately integrated into decision-making.
- *Philanthropy*: Empower employees to participate in and give back to communities.

**Mitigate the impact of our operations on the environment**

- *Environmental Stewardship*: Strive to minimize environmental impacts and improve efficient use of resources over time.

**Conduct business according to the highest ethical and legal/regulatory standards**

- *Governance, Ethics and Fairness*: Operate with high ethical standards by conducting business activities in compliance with applicable legal and regulatory requirements, and consistent with our Code of Business Conduct and Ethics.
- *Transparency*: Be accessible to our investors and stakeholders by being responsive to requests for information and timely in our communication.

***ESG and the investment lifecycle***

The partnership considers ESG factors throughout the investment lifecycle. To formally demonstrate our ongoing commitment to responsible investment and ESG integration, Brookfield became a signatory to the United Nations-supported PRI in early 2020. In line with PRI’s reporting process, Brookfield looks forward to preparing for our first official PRI reporting submission, which will take place in early 2022.

During our initial evaluation and due diligence of an acquisition, we utilize internal and external operating expertise as required to identify ESG risks and opportunities. Key factors typically considered during a review of a potential acquisition include, but are not limited to bribery and corruption risks, health and safety risks, ethical considerations, environmental matters as well as energy efficiency improvement opportunities. To further ensure we are capturing relevant ESG risks and opportunities, we formally incorporated guidance from the Sustainability Accounting Standards Board, a globally recognized standard-settings organization for ESG information, into our Investment ESG Due Diligence Guidelines. To ensure ESG considerations are integrated in the due diligence phase, our investment team reports regularly to the investment committee, with respect to ESG considerations.

Post-acquisition, we create a tailored integration plan that, among other things, ensures any material ESG-related matters are prioritized. ESG risks and opportunities are actively managed by the senior management teams within all our businesses with oversight from our operations team. This allows local management to draw on and apply local expertise, which provides valuable insight given the wide range of asset types and locations in which we invest.

## ***Environmental initiatives***

Our businesses continuously strive to mitigate the impact of their operations on the environment. For example, Clarios is a global manufacturer of low voltage automotive battery manufacturing and distribution and is a technology leader in the industry. The company has pioneered a closed-loop collection system for the recovery and recycling of its battery products. Up to 99% of the materials in Clarios' batteries can be reused in new batteries or other products. In order to assist customers and encourage recycling, Clarios has also created a website where consumers can learn about the recycling process and find nearby locations to drop off their used batteries. Through this program, approximately eight thousand batteries are recycled every hour. Another example includes our road fuel distribution and marketing business, which is a leader in the industry for sustainability. The company blends biofuel from waste materials, primarily used cooking oil, into its gasoline and diesel, reducing land-use impacts and increasing carbon savings. They also focus on the origin and sustainability impact of every liter of biofuel blended. The business prioritizes improving the fuel efficiency of its haulage operations by investing in newer, more fuel-efficient vehicles and tracking fuel consumption and driving patterns across its operations for continuous improvement. The business has set a target of achieving at least 70% carbon savings from its biofuels and is committed to pursuing this ambitious goal.

Another area of focus for the partnership is climate change mitigation and adaptation. During 2020, we advanced alignment with the TCFD, a globally recognized framework for assessing climate change risks and opportunities. We have prepared an initial gap analysis against the TCFD and are developing an implementation roadmap to further progress our alignment in 2021.

## ***Social initiatives***

Employee health, safety and security is integral to our success. This is why we target zero serious safety incidents and encourage a culture of safe practice and leadership. To ensure this message is effectively and consistently communicated, we have established a Safety Steering Committee at the corporate level to facilitate sharing of best practices and promote appropriate governance structures. In addition, we conduct due diligence to assess the safety culture as well as the design and implementation of safety management systems at companies being considered for acquisition. Post-acquisition, observations and improvement opportunities are provided to portfolio company management for implementation.

We make hiring and promotion decisions based solely on merit, so that each officer and employee possess the necessary skills, knowledge and experience to do his or her job. We are committed to workplace diversity, including but not limited to, providing opportunities and support to promote the success for female employees and promoting diversity of gender, culture, geography, and skills. We are also deeply aware of the benefits that diversity and inclusion add to a workplace and the ability to achieve better business outcomes. Our focus begins at recruitment, continues in leadership training programs, is woven into our policies and procedures, and is emphasized on a daily basis as part of our culture. In addition to having a diverse employee base, we also seek to leverage the benefits of diversity by upholding an inclusive environment that encourages contribution from all individuals and provides equal development and advancement opportunities. To further our progress in this area, Brookfield has created an internal Global Diversity Advisory Group. The mandate of the group is to provide insight into the concerns, challenges, and successes around attracting and retaining members of diverse backgrounds and other underrepresented groups and find ways to increase engagement with these groups.

## ***Governance initiatives***

Our governance framework for portfolio companies in which we have a controlling interest includes three noteworthy components among others:

- (i) Code of Conduct: each company is responsible for ensuring that its existing practices are consistent with our Code of Business Conduct and Ethics.
- (ii) Anti-Bribery and Corruption Policy: each company is responsible for ensuring they have a zero-tolerance approach to bribery, including facilitation payments.
- (iii) Ethics Hotline: each company is responsible for ensuring they have a whistle-blower hotline in operation within six months of acquisition, and they take measures to ensure that every employee is aware of the existence and purpose of the hotline.

In addition to the above, we also adhere to a rigorous conflict of interest policy where each potential investment is screened for possible conflicts and elevated for review to a Conflicts Committee, consisting of senior Brookfield executives, if necessary. We also maintain a stringent personal trading policy that exceeds standard legal requirements to ensure the restriction of trading by employees involved in the investment decision-making process.

In recent years, data privacy and cybersecurity have become key governance priorities for global companies. Our partnership continues to focus on strengthening our risk mitigation in this area through several measures. For example, we have established an information security program to protect the confidentiality, integrity and availability of information assets. This program is based on an internationally recognized framework and encompasses a wide range of elements from vulnerability scanning of our data systems to improving employees' cybersecurity awareness through training. The effectiveness of the program is measured through both internal and third-party audits as part of our ongoing commitment to adopting sound governance practices.

### **Facilities**

Our principal registered offices are located in Bermuda, with our operations primarily located in Canada, Australia, Europe, the United States, and Brazil. In total, we lease and own approximately 16.9 million square feet and 23.4 million square feet of space, respectively, across these locations for such operations, including office, warehouse, and manufacturing space. Our primary facilities are:

- Approximately 17.7 million square feet of office, manufacturing and distribution facilities in Europe, the United States, Mexico, and China related to our manufacturer of automotive batteries business;
- Approximately 7.7 million square feet of office, manufacturing and warehouse facilities in Europe, and the United States related to our nuclear power generation industry service provider business;
- Approximately 5.1 million square feet of hospitals in Australia related to our healthcare services business; and
- Approximately 2.5 million square feet of manufacturing and warehouse facilities in Europe, and the United States related to our graphite electrode manufacturing business.

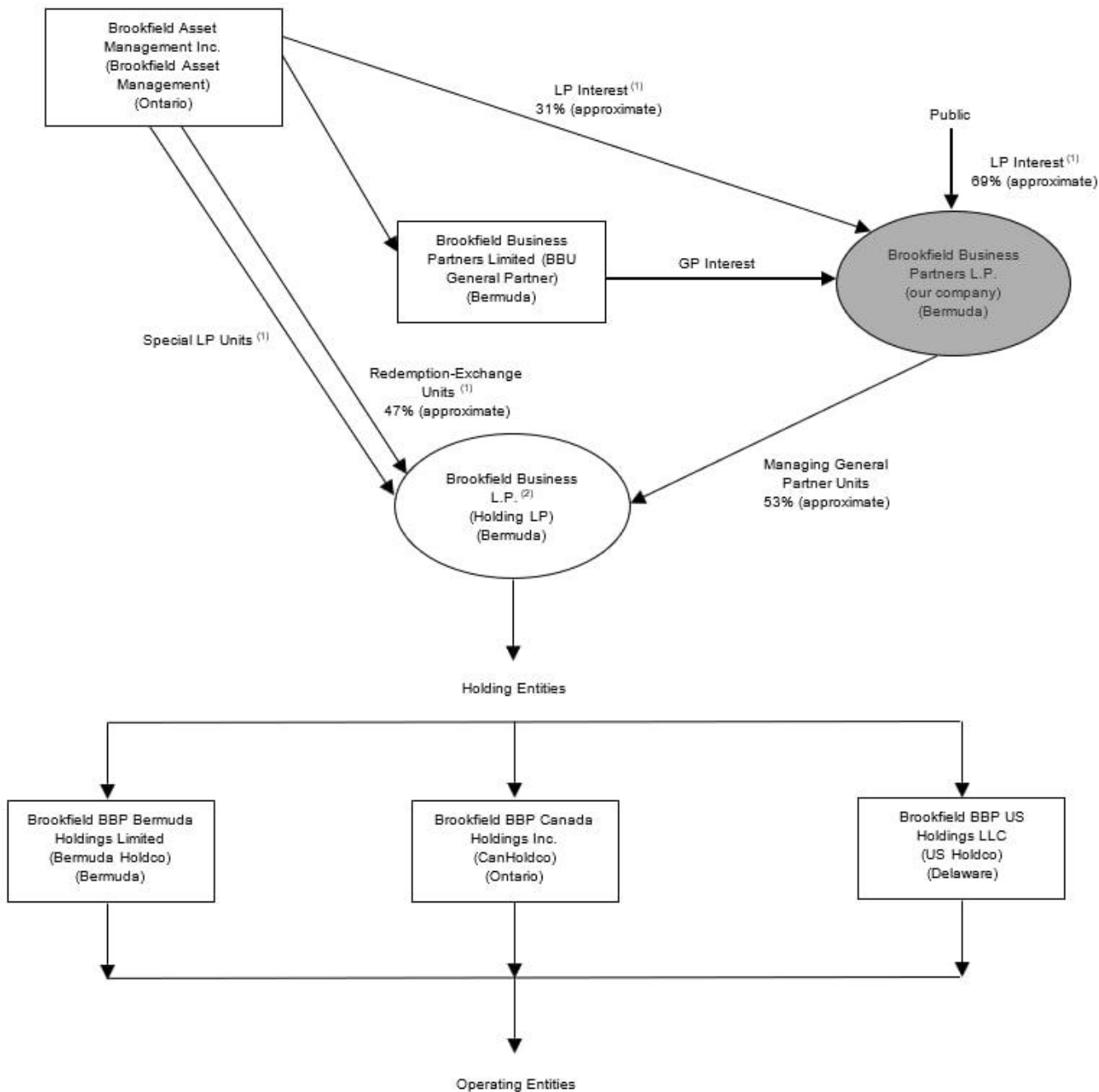
Our leases expire at various times during the coming years. We believe that our current facilities are suitable and adequate to meet our current needs and that suitable additional or substitute space will be available as needed to accommodate continuing and expanding of our operations.



#### 4.C. ORGANIZATIONAL STRUCTURE

##### Organizational Chart

The chart below represents a simplified summary of our organizational structure. All ownership interests indicated below are 100% unless otherwise indicated. “GP Interest” denotes a general partnership interest and “LP Interest” denotes a limited partnership interest. Certain subsidiaries through which Brookfield Asset Management holds units of our company and the Redemption-Exchange Units have been omitted. This chart should be read in conjunction with the explanation of our ownership and organizational structure below.



(1) Public holders of our units currently own approximately 69% of our units and Brookfield currently owns approximately 31% of our units. Our company’s sole direct investment is a managing general partnership interest in the Holding LP. Brookfield also owns a limited partnership interest in the Holding LP through Brookfield’s ownership of Redemption-Exchange Units and Special LP Units. Brookfield indirectly owns 100% of the Redemption-Exchange Units of Holding LP, which represent 47% of our units on a fully diluted basis. The Redemption-Exchange Units are

redeemable for cash or exchangeable for our units in accordance with the Redemption-Exchange Mechanism, which could result in Brookfield owning approximately 64% of our units issued and outstanding, with public holders of our units owning approximately 36% of the units of our company issued and outstanding, in each case on a fully exchanged basis. Brookfield's interest in our company consists of a combination of our units and general partner interests, the Redemption-Exchange Units and the Special LP Units. The Special LP units entitle the holder to receive incentive distributions. See Item 7.B., "Related Party Transactions-Incentive Distributions". The BBU General Partner has adopted a distribution policy pursuant to which we intend to make quarterly cash distributions to public holders of our units. In general, quarterly cash distributions will be made from distributions received by our company on its Managing General Partner Units. Distributions of available cash (if any) by the Holding LP will be made in accordance with the Holding LP Limited Partnership Agreement, which generally provides for distributions to be made by the Holding LP to all owners of the Holding LP's partnership interests (including the Managing General Partner Units owned by us and the Special LP Units and Redemption-Exchange Units owned by Brookfield) on a pro rata basis. Our company currently owns approximately 79 million Managing General Partner Units and Brookfield currently owns approximately 70 million Redemption-Exchange Units and four Special LP Units. However, if available cash in a quarter is not sufficient to pay the quarterly distribution amount, currently \$0.0625 per unit, to the owners of all the Holding LP interests, then we can elect to defer distributions on the Redemption-Exchange Units and accrue such deficiency for payment from available cash in future quarters. See "Distribution Policy" and Item 10.B., "Description of the Holding LP Limited Partnership Agreement-Distributions".

- (2) The Holding LP currently owns, directly or indirectly, all of the common shares or equity interests, as applicable, of the Holding Entities. Brookfield has subscribed for \$5 million of preferred shares of each of CanHoldco and two of our other subsidiaries, which preferred shares will be entitled to vote with the common shares of the applicable entity. Brookfield currently has an aggregate of 1% of the votes of each of the three entities.
- (3) Certain of the operating businesses and intermediate holding companies that are directly or indirectly owned by the Holding Entities and that directly or indirectly hold our operations are not shown on the chart. All percentages listed represent our economic interest in the applicable entity or group of assets, which may not be the same as our voting interest in those entities and groups of assets. All interests are rounded to the nearest one percent and are calculated as at the date of this Form 20-F.

The following table provides the percentage of voting securities owned, or controlled or directed, directly or indirectly, by us, and our economic interest in our operating businesses.

Significant subsidiaries	Jurisdiction of organization	Voting interest	Economic interest
<b>Business services</b>			
Multiplex	United Kingdom	100 %	100 %
Greenergy Fuels Holding Limited	United Kingdom	89 %	18 %
Sagen MI Canada Inc.	Canada	57 %	24 %
<b>Infrastructure services</b>			
Westinghouse Electric Company	United States	100 %	44 %
Altera Infrastructure L.P.	United States	99 %	43 %
<b>Industrials</b>			
GrafTech International Ltd. <sup>(1)</sup>	United States	55 %	19 %
Clarios Global LP	United States	100 %	28 %
Cardone Industries Inc.	United States	98 %	52 %

- (1) Subsequent to year end, together with institutional partners, we sold a total of 50 million shares of GrafTech, in two separate transactions, for proceeds of approximately \$565 million, of which \$195 million was attributable to the partnership. As a result of the sale, our voting interest and economic ownership interest in the business were reduced to approximately 37% and 13%, respectively.

## Our Company

Our company was established on January 18, 2016 as a Bermuda exempted limited partnership registered under the Bermuda Limited Partnership Act 1883, as amended, and the Bermuda Exempted Partnerships Act 1992, as amended. Our head and registered office is 73 Front Street, 5th Floor, Hamilton HM 12, Bermuda and our telephone number is +441 294-3309.

On June 20, 2016, Brookfield Asset Management completed the spin-off of its business services and industrial operations to our company, which was effected by way of a special dividend of units of our company to holders of Brookfield Asset Management's Class A and B limited voting shares. We are Brookfield's flagship public company for its business services and industrial operations and the primary entity through which Brookfield owns and operates these businesses on a global basis. We are positioned to provide unitholders with the opportunity to benefit from Brookfield's global presence, operating experience, execution capabilities and relationships.

We are subject to the information requirements of the Exchange Act. In accordance with these requirements, we file reports and other information as a foreign private issuer with the SEC. Reports and other information regarding registrants, including us, that file electronically with the SEC are available at the website maintained by the SEC at [www.sec.gov](http://www.sec.gov). See Item 10.H, “Documents on Display”.

### **Holding LP**

Our company’s sole direct investment is a managing general partnership interest in the Holding LP. Brookfield owns units of our company and indirectly owns 100% of the Redemption-Exchange Units of the Holding LP that, in aggregate, represent an approximate 64% interest in our company, assuming that all of the Redemption-Exchange Units of Holding LP are exchanged for units of our company pursuant to the redemption-exchange mechanism. Brookfield also owns a special limited partnership interest in the Holding LP that entitles it to receive incentive distributions from the Holding LP. See Item 10.B., “Description of the Holding LP Limited Partnership Agreement-Distributions” and “Related Party Transactions-Incentive Distributions”.

### **Our Service Providers**

The Service Providers, wholly-owned subsidiaries of Brookfield Asset Management, provide management services to us pursuant to our Master Services Agreement. The senior management team that is principally responsible for providing us with management services include many of the same executives that have successfully overseen and grown Brookfield’s business services and industrial operations, including Cyrus Madon who is a Senior Managing Partner of Brookfield Asset Management and Head of its Private Equity Group.

### **The BBU General Partner**

The BBU General Partner, a wholly-owned subsidiary of Brookfield Asset Management, has sole authority for the management and control of our company. Holders of our units, in their capacities as such, may not take part in the management or control of the activities and affairs of our company and do not have any right or authority to act for or to bind our company or to take part or interfere in the conduct or management of our company. See Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement”.

### **Holding Entities**

Our company indirectly holds its interests in our operating businesses through the Holding Entities, which are recently formed entities. The Holding LP owns, directly or indirectly, all of the common shares or equity interests, as applicable, of the Holding Entities. In addition, Brookfield has subscribed for \$5 million of preferred shares of each of CanHoldco and two of our other subsidiaries. See Item 7.B., “Related Party Transactions-Relationship Agreement” for further detail.

## **4.D. PROPERTY, PLANTS AND EQUIPMENT**

See Item 4.B., “Business Overview”.

## **ITEM 4A. UNRESOLVED STAFF COMMENTS**

Not applicable.

## ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS

### 5.A. OPERATING RESULTS

#### Introduction

This management's discussion and analysis of our operating results and financial condition included in Item 5.A of this Form 20-F, or MD&A, of Brookfield Business Partners L.P. and subsidiaries (collectively, the partnership, or we, or our), covers the financial position of the partnership as at December 31, 2020 and December 31, 2019, and results of operations for the years ended December 31, 2020, 2019, and 2018. The information in this MD&A should be read in conjunction with the audited consolidated financial statements as at December 31, 2020 and December 31, 2019, and each of the years in the three years ended December 31, 2020 included elsewhere in this Form 20-F, which are prepared in accordance with IFRS as issued by the IASB.

In addition to historical information, this MD&A contains forward-looking statements. Readers are cautioned that these forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those reflected in the forward-looking statements. See "Special Note Regarding Forward-Looking Statements" in the forepart of this Form 20-F.

#### Continuity of Interests

On June 20, 2016, Brookfield completed the spin-off of the partnership by way of a special dividend of a portion of our LP Units to holders of Brookfield's Class A and B limited voting shares (the "spin-off"). On June 1, 2016, we acquired substantially all of the business services and industrial operations of Brookfield, and received \$250 million in cash from Brookfield. In consideration, Brookfield received at the same time (i) approximately 55% of our LP Units, and 100% of our GP Units, (ii) Special LP Units, and Redemption-Exchange Units of the Holding LP, representing an approximate 52% limited partnership interest in Holding LP, and (iii) \$15 million of preferred shares of certain of our subsidiaries. As at December 31, 2020, Brookfield holds an approximate 64% ownership interest in the partnership on a fully exchanged basis. Holders of the GP Units, LP Units, Special LP Units, and Redemption-Exchange Units will be collectively referred to throughout this MD&A as "unitholders". The LP Units and Redemption-Exchange Units have the same economic attributes in all respects, except that the Redemption-Exchange Units may, at the request of Brookfield, be redeemed in whole or in part for cash in an amount equal to the market value of one LP Unit multiplied by the number of Redemption-Exchange Units to be redeemed (subject to certain adjustments). As a result, Brookfield, as holder of the Redemption-Exchange Units, participates in earnings and distributions on a per unit basis equivalent to the per unit participation of the LP Units of the partnership. However, given the redemption feature referenced above and the fact that they were issued by our subsidiary, we present the Redemption-Exchange Units as a component of non-controlling interests.

Brookfield directly and indirectly controlled the Business prior to the spin-off and continues to control the partnership subsequent to the spin-off through its interests in the partnership. Accordingly, we have reflected the Business and its financial position and results of operations using Brookfield's carrying values prior to the spin-off.

To reflect the continuity of interests, this MD&A provides comparative information of the Business for the periods prior to the spin-off, as previously reported by Brookfield.

#### Basis of Presentation

For periods prior to the spin-off on June 20, 2016, our results represent a carve out of the assets, liabilities, revenues, expenses, and cash flows of the Business that was contributed to us and included allocations of general corporate expenses of the pre spin-off business. These expenses, prior to the spin-off, relate to certain operational oversight functions and associated information technology, facilities and other overhead costs and have been allocated based on headcount. These allocated expenses have been included, as appropriate, in our consolidated statements of operating results prior to the spin-off. These allocations may not, however, reflect the expense we would have incurred as an independent publicly traded company for the periods presented. Subsequent to the spin-off, we no longer allocated general corporate expenses of the parent company as the functions to which they related to are now provided through the Master Services Agreement with Brookfield.

We also discuss the results of operations on a segment basis, consistent with how we manage and view our business. Our operating segments are: (i) business services, (ii) infrastructure services, (iii) industrials, and (iv) corporate and other.

Non-IFRS measures used in this MD&A are reconciled to or calculated from such financial information. All dollar references, unless otherwise stated, are in millions of U.S. Dollars. Australian Dollars are identified as "A\$", Brazilian Reals are identified as "R\$", British Pounds are identified as "£", Euros are identified as "€", Canadian Dollars are identified as "C\$", and Indian Rupees are identified as "INR".

## Overview of our Business

The partnership is a Bermuda exempted limited partnership registered under the Bermuda Limited Partnership Act 1883, as amended, and the Bermuda Exempted Partnerships Act 1992, as amended.

We were established by Brookfield to be its flagship public partnership for its business services and industrial operations. Our operations are primarily located in Canada, Australia, the U.K., the United States, and Brazil. The partnership is focused on owning and operating high quality businesses that are low cost producers and/or benefit from high barriers to entry. We seek to build value through enhancing the cash flows of our businesses, pursuing an operations-oriented acquisition strategy and opportunistically recycling capital generated from operations and dispositions into our existing operations, new acquisitions and investments. The partnership's goal is to generate returns to unitholders primarily through capital appreciation with a modest distribution yield.

## Operating Segments

We have four operating segments which are organized based on how management views business activities within particular sectors:

- (i) Business services, including residential mortgage insurance services, healthcare services, road fuel distribution and marketing, real estate and construction services, entertainment, and other businesses;
- (ii) Infrastructure services, which includes a global provider of services to the nuclear power generation industry, a service provider to the offshore oil production industry, and a global provider of access, forming and shoring solutions and specialized services;
- (iii) Industrials, including automotive batteries, graphite electrode and other manufacturing, water and wastewater services, and a variety of other industrial operations; and
- (iv) Corporate and other, which includes corporate cash and liquidity management, and activities related to the management of the partnership's relationship with Brookfield.

The tables below provide a breakdown by operating segment of total assets of \$54.7 billion as at December 31, 2020 and of total revenues of \$37.6 billion for the year ended December 31, 2020.

Operating segments	Assets		Revenues	
	As at		For the year ended	
(US\$ MILLIONS)	December 31, 2020		December 31, 2020	
Business services	\$	19,884	\$	22,580
Infrastructure services		10,839		4,399
Industrials		23,929		10,656
Corporate and other		94		—
<b>Total</b>	<b>\$</b>	<b>54,746</b>	<b>\$</b>	<b>37,635</b>

### *Business services*

Our business services segment consists primarily of (i) residential mortgage insurance services, (ii) healthcare services, (iii) road fuel distribution and marketing, (iv) real estate and construction services, (v) entertainment, and (vi) other businesses.

Sagen is the largest private sector residential mortgage insurer in Canada, providing mortgage default insurance to Canadian residential mortgage lenders. Sagen's revenues consist primarily of: (i) net premiums earned on mortgage insurance policies and (ii) net investment income and net investment gains (losses) on the separate investment portfolio within our residential mortgage insurance business.

Healthscope is a leading private hospital provider in Australia. The majority of Healthscope's revenues are generated primarily from private health insurance funds and government-related bodies under Hospital Purchaser-Provider Agreements. These revenues are generally based on a pricing schedule set out in the agreements and is either on a case payment or per diem basis, depending on the type of service provided.

Our road fuel storage and distribution business is the largest provider of road fuels in the U.K. with significant import and storage infrastructure, an extensive distribution network and long-term customer relationships. Included in the revenues and direct operating costs for this business is a duty payable to the government of the U.K. which is recorded gross within revenues and direct costs, without impact on the margin generated by the business.

Our construction services business is a global contractor with a focus on high-quality construction, primarily on large scale and complex landmark buildings and social infrastructure. Construction projects are generally delivered through contracts whereby we take responsibility for design, program, procurement and construction for a defined price. The majority of construction activities are typically subcontracted to reputable specialists whose obligations generally mirror those contained within the main construction contract. A smaller part of the business is construction management, whereby we charge a fee for coordination of the sub-trades employed by the client. We are typically required to provide warranties for completed works, either as specifically defined in a client contract or required under local regulatory requirements. We issue bank guarantees and insurance bonds to clients and receive guarantees and/or cash retentions from subcontractors.

We recognize revenues when it is highly probable that economic benefits will flow to the business, and when it can be reliably measured and collection is assured. Revenues are recognized over time as performance obligations are satisfied, by reference to the stage of completion of the contract activity at the reporting date, measured as the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs. A large portion of construction revenues and costs are earned and incurred in Australia and Europe and may be impacted by the fluctuations in the Australian Dollar and British Pound. A significant portion of our revenues are generated from large projects, and the results from our construction operations can fluctuate quarterly and annually, depending on the level of work during a period. As we operate across the globe, our business is impacted by the general economic conditions and economic growth of the particular region in which we provide construction services.

Our entertainment business, in partnership with a leading Canadian operator, owns and operates three entertainment facilities in the Greater Toronto Area. Through our partnership, we have undertaken a growth strategy whereby we plan to enhance the guest experience and transform each of these sites into attractive, premier entertainment destinations. This modernization and development is intended to include enhanced entertainment offerings and integrated property expansions that will incorporate leading world-class amenities such as hotels, meeting and event facilities, performance venues, restaurants and retail shopping.

Ouro Verde is one of the leading providers in the country of heavy equipment and light vehicle leasing with value-added services. Ouro Verde owns a fleet of more than approximately 23,000 units, a nationwide network of accredited maintenance shops, and has long-term relationships with leading Brazilian and multinational corporate clients, OEMs, and dealerships.

IndoStar is a leading non-bank financial company focused on commercial vehicle lending, affordable home loans and small business loans. IndoStar has a large branch network of over 200 branches providing ability to significantly scale through operating leverage.

Some of our business services activities are seasonal in nature and are affected by the general level of economic activity and related volume of services purchased by our clients.

### ***Infrastructure services***

Our infrastructure services segment comprises (i) a global provider of infrastructure services to the nuclear power generation industry, (ii) a service provider to the offshore oil production industry, and (iii) a global provider of access, forming and shoring solutions and specialized services.

Westinghouse is one of the world's leading suppliers of infrastructure services to the nuclear power generation industry and generates a significant majority of its earnings from regularly recurring refueling and maintenance services, primarily under long-term contracts. Westinghouse generates revenues through the entire life of the nuclear power plant. Its products and services help keep the existing commercial nuclear fleet operating safely and reliably. Westinghouse's products and services include mission-critical fuel, ongoing maintenance services, engineering solutions, instrumentation and control systems and manufactured components. Westinghouse also participates in the decontamination, decommissioning and remediation of power plant sites, primarily at the end of their useful lives, as well as provides technology, equipment, and engineering and design services to new power plants on a global basis.

The majority of the profitability generated by Westinghouse's core operating plants business is driven by regularly recurring refueling and maintenance outages. While seasonal in nature, the outage periods and services provided are required by regulatory standards, creating a stable business demand for Westinghouse's services. We expect there will be some inter- and intra-year seasonality, given the pre-set timing of the outage cycles at customer plants. Westinghouse generates the majority of its revenues during the fall and spring, when power plants go offline to perform maintenance and replenish their fuel. In addition to performing recurring services, Westinghouse delivers upgrades and performs event-driven work for operating plants and manufactures equipment and instrumentation and controls for new power plants.

Altera is a global provider of marine transportation, offshore oil production, facility storage, long-distance towing and offshore installation, maintenance and safety services to the offshore oil production industry. As a fee-based business focused on critical services, Altera has limited direct commodity exposure and the company has a substantial portfolio of medium to long-term, fixed-rate contracts with high quality, primarily investment grade counterparties. In addition, most services the business provides have high switching costs, represent a modest part of the overall cost of production and are required for its customers to generate revenues. A substantial part of our revenues are based on contracts with customers and are fee-based which is recognized on a straight-line basis over the term of the contracts.

BrandSafway is one of the leading providers of work access, forming and shoring solutions, and specialty services to the industrial and commercial markets and primarily generates its earnings from regularly recurring maintenance, refurbishment and turnaround services. Its solutions support a wide range of global infrastructure ranging from refineries and petrochemical plants to commercial buildings, bridges, hydroelectric dams, and other power facilities. The recurring nature of BrandSafway's services derived from the ongoing maintenance requirements of its global customers allows for the business to generate consistent free cash flows on a substantial portion of its business.

### ***Industrials***

Our industrials segment consists primarily of (i) a global manufacturer of automotive batteries, (ii) production of graphite electrodes, (iii) water and wastewater services in Brazil, (iv) natural gas production and well servicing, and (v) a variety of other industrial operations.

Clarios is a global market leader in manufacturing automotive batteries. Clarios batteries power both internal combustion engine and electric vehicles and include the world's most recognized battery brands based on aided brand awareness studies in regions where it operates. Clarios sells starting, lighting and ignition batteries which are used primarily for initial engine ignition of traditional vehicles. The business has made significant investments to develop higher margin advanced battery technologies, including enhanced flooded batteries and absorbent glass mat batteries, which provide the energy density necessary for next-generation vehicles to comply with increased regulatory requirements and support increased electrical loads such as start-stop functionality and autonomous features.

Clarios distributes products primarily to OEMs and aftermarket retailers. Approximately 25% of the unit volume is generated through the OEM channel, which comprises sales to major car manufacturers globally and is driven by global demand for new vehicles. Clarios has also developed longstanding relationships with large aftermarket customers. Approximately 75% of the unit volume is generated through the aftermarket channel, which services the existing car parc and represents a stable and recurring revenue base as end users replace car batteries on average 2-4 times over the life of each vehicle.

GrafTech is a manufacturer of a broad range of high-quality graphite electrodes and needle coke products used in the production of graphite electrodes. The business has streamlined its processes with shorter lead times, lower costs, higher quality products and superior service, which should allow the business to generate returns through the cycle.

BRK Ambiental provides water and wastewater collection, treatment and distribution services and these services are typically provided through long-term, inflation-adjusted concession and PPP contracts and our service offerings grow as we fulfill the service expansion requirements in our contracts, allowing us to bill more customers. We have improved the quality of our service, lowered costs and increased the size of our operations by expanding our existing networks and by winning new concessions.

Our Canadian natural gas properties produce approximately 42,700 barrels of oil equivalent per day, or BOE/d. Our CBM properties are characterized by long-life, low-decline reserves located at shallow depths and are low-risk with low-cost capital projects.

Our contract drilling and well-servicing revenues are based upon orders and contracts with customers that include fixed or determinable prices and are based upon daily, hourly or contracted rates. We experience seasonality in this business based on weather conditions. Activity levels during the first and fourth quarter are typically the most significant, as the frost creates a stable ground mass that allows for easy access to well sites and easier drilling and service rig movement, while the second quarter is traditionally the slowest due to road bans during spring break up.

Our mining operation in Canada currently consists of a limestone aggregates quarry. The limestone quarry has 568.9 million tons of proven mineral reserves and 750 million tons of proven and probable mineral reserves.

Schoeller Allibert is a leading European provider of returnable plastic packaging with a strong competitive position given its extensive scale, diversified base of long-term customers serving multiple industries and its strong reputation for product innovation. The business operates in a growing segment of the packaging space that has favorable long-term trends driven by an increased focus on sustainability and logistics.

Cardone is our U.S. based remanufacturer of automotive aftermarket replacement parts. Cardone supports a full spectrum of products and services for a diverse customer base, including OEMs, warehouse distributors, fleets and retailers.

In our industrials segment, we expect to incur future costs associated with dismantlement, abandonment and restoration of our assets (asset retirement obligations). The present value of the estimated future costs to dismantle, abandon and restore are added to the capitalized costs of our assets and recorded as a long-term liability.

### ***Corporate and other***

Corporate and other includes corporate cash and liquidity management, as well as activities related to the management of the partnership's relationship with Brookfield.

### **Outlook**

We seek to increase the cash flows from our operations through acquisitions and organic growth opportunities as described below. We believe our global scale and leading operations allow us to efficiently allocate capital around the world toward those sectors and geographies where we see the greatest opportunities to realize our targeted returns. We also actively seek to monetize business interests as they mature and reinvest the proceeds into higher yielding investment strategies, further enhancing returns. Our companies, like most globally, faced challenging business conditions as a result of the global economic shutdown. Our near-term cash flows were impacted by the economic shutdown during the year, but given the resilience and recovery of our larger businesses, the long-term viability of our cash flows and terminal values has been largely unaffected. As a result, we believe the overall impact of the pandemic-driven economic shutdown to our intrinsic value has been limited.

Within our business services segment, we continue to grow our portfolio. In October, we entered into an agreement to acquire the remaining 43% publicly held shares of Sagen that we do not already own for approximately book value. Privatizing the company will provide us additional opportunities to optimize the capital structure and enhance the long-term cash generation potential of the business. The transaction is expected to close in the first half of 2021. Subsequent to year end, in January 2021, together with institutional partners, we completed the acquisition of Everise. Everise is a business process outsourcing company which specializes in managing customer interactions for large global healthcare and technology clients primarily based in the U.S. Our share of the \$240 million equity investment is expected to be approximately \$85 million which will give us an approximate 35% economic ownership interest. Everise is an essential service provider to its customer base and has a strong track record of delivering best-in-class service and meaningfully reducing customer costs which results in stable profitability. Looking forward, we have identified opportunities to continue to grow the business, particularly in the high growth healthcare and technology sectors. We also continue to progress operational improvements at our portfolio companies. At Healthscope, performance in the year reflected its critical role as part of Australia's healthcare infrastructure. While results during the year benefited from payments received under state agreements, activity levels have returned to normal following the easing of restrictions on elective surgeries in Australia. In November, Healthscope closed the sale of its pathology business in New Zealand for \$390 million and the proceeds were used to pay down debt. Looking forward, management is refocusing on business improvement initiatives including procurement savings and growth of its mental health and rehabilitation services.

Within our infrastructure services segment, at BrandSafway, the recovery of activity levels remains uneven due to restrictions at customer sites and delayed project starts as a result of the global economic shutdown. However, despite the challenging operating environment, we believe the business is well positioned to capitalize on market consolidation opportunities. In December, BrandSafway acquired Big City Access, and became the largest premier commercial work access provider in Texas. At Altera, contracted revenues remain stable, while the business continues to operate in a challenging environment with its oil producing customers deferring many large capital projects. At Westinghouse, execution on new plant projects and strong cost management more than offset the limited impact of maintenance deferrals at customer sites. We continue advancing initiatives to build value within the business.



Within our industrials segment, at Clarios, overall battery volumes for the year declined 4% compared to last year as both aftermarket and original equipment volumes recovered strongly in the second half of the year. Facilities across all regions are operational and the company is focused on managing capacity in line with increased demand and order backlogs in the U.S. and Europe. Looking forward, the business continues to advance initiatives to enhance its operations and in October, Clarios made an early payment of approximately \$150 million on its term notes to reduce leverage. We also continue to seek monetization opportunities within this segment. During and subsequent to the fourth quarter of 2020, together with institutional partners, we sold approximately 69 million shares of GrafTech for proceeds of approximately \$716 million, of which \$340 million was attributable to the partnership. We continue to hold an approximate 13% ownership interest in GrafTech, and with the increased liquidity of GrafTech shares, we will continue exploring opportunities to further reduce our ownership in the business. In addition to our operating companies, the significant decline in the price of public securities in early 2020 created an opportunity for the partnership, alongside institutional partners, to invest in the equity of high-quality businesses. With the recovery in public markets during the second half of the year, the market value of these securities increased and during the fourth quarter of 2020, we sold a portion of these securities, which resulted in a realized pre-tax gain of approximately \$40 million.

Geographically, we continue to be committed to taking a long-term view on the regions where Brookfield has an established presence and to invest further during periods of market weakness. In the third quarter of 2020, together with our institutional partners, we completed the acquisition of IndoStar, an Indian finance company focused on commercial vehicle lending and affordable home finance for approximately \$295 million. We funded approximately \$105 million of the investment for an approximate 20% economic ownership. A key advantage to our investment approach is that we have the flexibility to invest across industries and in different forms, meaning we may acquire debt or equity securities or provide financing to companies, in addition to acquiring businesses. In the second quarter of 2020, together with institutional partners, we subscribed for \$260 million in convertible preferred shares of Superior. Superior is a leading North American propane distributor and specialty chemical producer. Our investment earns a minimum coupon of 7.25% per annum and is convertible into a 15% common equity stake in Superior. The partnership's share of the investment was approximately \$45 million.

The opportunities for our partnership to increase cash flows through acquisitions and organic growth are based on assumptions about our business and markets that management believes are reasonable in the circumstances and may change over time. There can be no assurance as to growth in our cash flows, or capital deployed for acquisitions or organic growth, or our future results of operations and financial condition. See "Special Note Regarding Forward-Looking Statements" included in this Form 20-F.

## Review of Consolidated Results of Operations

The table below summarizes our results of operations for the years ended December 31, 2020, 2019 and 2018. Further details on our results of operations and our financial performance are presented within the “Segment Analysis” section.

(US\$ MILLIONS, except per unit amounts)	Year ended December 31,			Change	
	2020	2019	2018	2020 vs 2019	2019 vs 2018
Revenues	\$ 37,635	\$ 43,032	\$ 37,168	\$ (5,397)	\$ 5,864
Direct operating costs	(32,465)	(38,327)	(34,134)	5,862	(4,193)
General and administrative expenses	(968)	(832)	(643)	(136)	(189)
Depreciation and amortization expense	(2,165)	(1,804)	(748)	(361)	(1,056)
Interest income (expense), net	(1,482)	(1,274)	(498)	(208)	(776)
Equity accounted income (loss), net	57	114	10	(57)	104
Impairment expense, net	(263)	(609)	(218)	346	(391)
Gain (loss) on acquisitions/dispositions, net	274	726	500	(452)	226
Other income (expense), net	111	(400)	(136)	511	(264)
Income (loss) before income tax	734	626	1,301	108	(675)
Income tax (expense) recovery					
Current	(284)	(324)	(186)	40	(138)
Deferred	130	132	88	(2)	44
Net income (loss)	\$ 580	\$ 434	\$ 1,203	\$ 146	\$ (769)
<b>Attributable to:</b>					
Limited partners	\$ (91)	\$ 43	\$ 74	\$ (134)	\$ (31)
Non-controlling interests attributable to:					
Redemption-Exchange Units held by Brookfield Asset Management	(78)	45	70	(123)	(25)
Special Limited Partners	—	—	278	—	(278)
Interest of others in operating subsidiaries	749	346	781	403	(435)
	\$ 580	\$ 434	\$ 1,203	\$ 146	\$ (769)
Basic and diluted earnings per limited partner unit <sup>(1) (2)</sup>	\$ (1.13)	\$ 0.62	\$ 1.11		

(1) Average number of partnership units outstanding on a fully diluted time weighted average basis, assuming the exchange of Redemption-Exchange Units held by Brookfield Asset Management for limited partnership units, for the year ended December 31, 2020 was 149.9 million (2019: 140.1 million, 2018: 129.3 million).

(2) Income (loss) attributed to limited partnership units on a fully diluted basis is reduced by incentive distributions paid to special limited partnership unitholders during the year ended December 31, 2018.

### Comparison of the years ended December 31, 2020 and December 31, 2019

For the year ended December 31, 2020, net income was \$580 million, with \$169 million of net loss attributable to unitholders. For the year ended December 31, 2019, net income was \$434 million, with \$88 million of net income attributable to unitholders. The increase in net income was primarily due to a full year of contribution from the acquisition of Sagen in the fourth quarter of 2019, the net gain recognized on the disposition of our cold storage logistics business in the first quarter of 2020 and mark-to-market gains on financial assets. The increase was partially offset by decreased contribution from GrafTech due to lower sales volumes and prices charged for its graphite electrode product, as well as the net gains recognized on the dispositions of BGIS, BGRS, and NAP in the prior period.

### *Revenues*

For the year ended December 31, 2020, revenues decreased by \$5,397 million to \$37,635 million, compared to \$43,032 million for the year ended December 31, 2019. The decrease in revenues was primarily attributable to lower volumes at Greenergy, lower sales volumes and prices at GrafTech, decreased activity at our construction services business, combined with the dispositions of BGIS and BGRS in the second quarter of 2019 and NAP in the fourth quarter of 2019. The decrease was partially offset by a full year of contributions from the acquisitions of Clarios and Healthscope, which were acquired in the second quarter of 2019, and Sagen, which was acquired in the fourth quarter of 2019, as well as the consolidation of Cardone in the first quarter of 2020. Included in the revenues and direct operating costs for Greenergy is duty payable to the government of the U.K., which is recorded gross within revenues and direct costs without impact on the margin generated by the business. For the year ended December 31, 2020, the duty element included in revenues and direct operating costs was approximately \$7,871 million.

### *Direct operating costs*

For the year ended December 31, 2020, direct operating costs decreased by \$5,862 million to \$32,465 million, compared to \$38,327 million for the year ended December 31, 2019. The decrease in direct operating costs was primarily attributable to lower volumes at Greenergy and GrafTech, decreased activity at our construction services business, combined with the dispositions of BGIS and BGRS in the second quarter of 2019 and NAP in the fourth quarter of 2019. The decrease was partially offset by a full year of contributions from the acquisitions of Clarios and Healthscope, which were acquired in the second quarter of 2019, and Sagen, which was acquired in the fourth quarter of 2019, as well as the consolidation of Cardone in the first quarter of 2020. As noted above, included in the revenues and direct operating costs for Greenergy is duty payable to the government of the U.K., which is recorded gross within revenues and direct costs without impact on the margin generated by the business.

### *General and administrative expenses*

For the year ended December 31, 2020, general and administrative (“G&A”) expenses increased by \$136 million to \$968 million, compared to \$832 million for the year ended December 31, 2019. G&A expenses increased primarily due to the consolidation of Cardone in the first quarter of 2020 and a full year of contributions from Healthscope and Clarios which were acquired in the second quarter of 2019.

### *Depreciation and amortization expense*

Depreciation and amortization (“D&A”) expense includes depletion related to our energy assets, depreciation of property, plant and equipment (“PP&E”), as well as the amortization of intangible assets. The highest contributions to D&A expense are from our infrastructure services and industrials segments. The D&A expense in our infrastructure services segment is mainly attributed to the amortization of customer contracts and depreciation at Westinghouse and the depreciation of vessels and equipment at Altera. The D&A expense in our industrials segment is primarily depreciation on PP&E assets at Clarios, GrafTech, and BRK Ambiental. D&A is generally consistent year-over-year with large changes typically attributable to the addition or disposal of depreciable assets.

For the year ended December 31, 2020, D&A expense increased by \$361 million to \$2,165 million, compared to \$1,804 million in the year ended December 31, 2019. The increase in D&A expense was primarily due to a full year of contributions from the acquisitions of Clarios and Healthscope, which were acquired in the second quarter of 2019. The increase was partially offset by the disposition of NAP in the fourth quarter of 2019.

### *Interest income (expense), net*

For the year ended December 31, 2020, net interest expense increased by \$208 million to \$1,482 million, compared to \$1,274 million for the year ended December 31, 2019. The increase was primarily due to a full year of contributions related to the borrowings at Clarios and Healthscope, which were acquired in the second quarter of 2019, higher corporate borrowings, and the consolidation of Cardone in the first quarter of 2020. The increase was partially offset by debt repayments at GrafTech during the year.

### *Equity accounted income (loss), net*

For the year ended December 31, 2020, net equity accounted income decreased by \$57 million to \$57 million, compared to \$114 million for the year ended December 31, 2019. Net equity accounted income primarily comprised our investments in BrandSafway and One Toronto Gaming, our entertainment business, and equity accounted investments within the Clarios, Altera and BRK Ambiental business operations. The decrease was primarily a result of the impact of the economic shutdown at One Toronto Gaming and BrandSafway.

### *Impairment expense, net*

For the year ended December 31, 2020, net impairment expense decreased by \$346 million to \$263 million, compared to \$609 million for the year ended December 31, 2019. For the year ended December 31, 2020, net impairment expense was primarily related to impairment recorded on vessels at Altera related to the reassessment of estimated salvage values, and redeployment and extension assumptions. For the year ended December 31, 2019, net impairment expense was primarily related to goodwill at our investments in Altera and our construction services business, as well as vessels at Altera.

For the year ended December 31, 2020, goodwill increased by \$26 million to \$5,244 million, compared to \$5,218 million for the year ended December 31, 2019. The increase was primarily due to foreign exchange movements at our construction services business, which was partially offset by the sale of the pathology business at Healthscope. We did not record goodwill impairment during the year.

### *Gain (loss) on acquisitions/dispositions, net*

For the year ended December 31, 2020, net gain on acquisitions/dispositions decreased by \$452 million to \$274 million, compared to \$726 million for the year ended December 31, 2019. For the year ended December 31, 2020, net gain on acquisitions/dispositions primarily comprised the net gains realized on the sales of our cold storage logistics business and Healthscope's pathology business, which occurred in the first and fourth quarters of 2020, respectively. We also recognized a net gain on the sale of our investment in public securities in the fourth quarter of 2020. For the year ended December 31, 2019, net gain on acquisitions/dispositions primarily comprised the net gains recognized on the dispositions of BGIS and BGRS in the second quarter of 2019 and NAP in the fourth quarter of 2019.

### *Other income (expense), net*

For the year ended December 31, 2020, net other income increased by \$511 million to \$111 million, compared to net other expense of \$400 million for the year ended December 31, 2019. For the year ended December 31, 2020, net other income comprised unrealized mark-to-market revaluations related to public securities holdings and the net gain on extinguishment of debt at Cardone. Net other income was partially offset by provisions, transaction expenses, and restructuring costs. For the year ended December 31, 2019, net other expense primarily related to mark-to-market fair value movements on derivatives, restructuring costs at Westinghouse and transaction costs associated with the acquisitions of Clarios and the disposition of BGIS.

### *Income tax (expense) recovery*

For the year ended December 31, 2020, current income tax expense decreased by \$40 million to \$284 million, compared to current income tax expense of \$324 million for the year ended in December 31, 2019. Deferred income tax recovery decreased by \$2 million to \$130 million, compared to deferred income tax recovery of \$132 million for the year ended in December 31, 2019. Current income tax expense decreased primarily due to the current income tax recovery recognized within our industrials segment, which was partially offset by the increase in current income tax expense as a result of the acquisition of Sagen.

Our effective tax rate for the year ended December 31, 2020 was 21% (compared to 30% in 2019), while our composite income tax rate was 27% (compared to 27% in 2019). The difference in our effective tax rate in comparison to our composite income tax rate was partly driven by the fact that we operate in countries with different tax rates, most of which vary from our domestic statutory rate. The difference in the global tax rates gave rise to a 23% increase in our effective tax rate. The difference will vary from period to period depending on the relative proportion of income in each country and business. In addition, a restructuring of the capital of a company within our industrials segment resulted in the recognition of tax attributes, which gave rise to a 10% decrease in our effective tax rate. Lastly, our consolidated net income includes income attributable to non-controlling ownership interests in flow through entities, while our consolidated tax provision includes only our proportionate share of the tax provision of these entities which gave rise to a 19% decrease in our effective tax rate.

### ***Comparison of the years ended December 31, 2019 and December 31, 2018***

For the year ended December 31, 2019, net income was \$434 million, with \$88 million of net income attributable to unitholders. For the year ended December 31, 2018, net income was \$1,203 million, with \$422 million of net income attributable to unitholders. The decrease in net income was primarily attributable to higher depreciation and amortization expense, as well as transaction costs related to the acquisitions of Clarios and Healthscope in the second quarter of 2019. The decrease was also attributable to the non-cash gain recognized in 2018 from the change in control and associated change in accounting at Altera. In addition, we recognized higher impairment losses in our business services segment and our infrastructure services segment compared to the prior period.

### *Revenues*

For the year ended December 31, 2019, revenues increased by \$5,864 million to \$43,032 million, compared to \$37,168 million for the year ended December 31, 2018. The increase in revenues was primarily due to the acquisitions of Clarios and Healthscope in the second quarter of 2019, combined with a full year of contribution from Westinghouse, which was acquired in August 2018 and the consolidation of Altera beginning from the third quarter of 2018. The increase in revenues was partially offset by the dispositions of BGIS and BGRS in the second quarter of 2019. In addition, Greenergy had a decrease in revenues primarily due to foreign exchange movements and a decrease in volumes compared to the prior period. Included within revenues and direct operating costs for Greenergy is duty payable to the government of the U.K., which is recorded gross within revenues and direct costs without impact on the margin generated by the business. For the year ended December 31, 2019, the duty element included in revenues and direct operating costs was approximately \$10,018 million.

### *Direct operating costs*

For the year ended December 31, 2019, direct operating costs increased by \$4,193 million to \$38,327 million, compared to \$34,134 million for the year ended December 31, 2018. The increase in direct operating costs was primarily related to the acquisitions of Clarios and Healthscope in the second quarter of 2019, combined with a full year of contributions from Westinghouse, which was acquired in August 2018 and the consolidation of Altera beginning from the third quarter of 2018. The increase in direct operating costs was partially offset by foreign exchange movements and a decrease in volumes at Greenergy, as well as the dispositions BGIS and BGRS in the second quarter of 2019. As noted above, included in the revenues and direct operating costs for Greenergy is duty payable to the government of the U.K., which is recorded gross within revenues and direct costs without impact on the margin generated by the business. The adoption of IFRS 16 reduced direct operating costs by approximately \$242 million for the year ended December 31, 2019.

### *General and administrative expenses*

For the year ended December 31, 2019, G&A expenses increased by \$189 million to \$832 million, compared to \$643 million for the year ended December 31, 2018. The increase in G&A expenses was primarily due to the acquisitions of Clarios and Healthscope in the second quarter of 2019, combined with a full year of contribution from Westinghouse.

### *Depreciation and amortization expense*

For the year ended December 31, 2019, D&A expense increased by \$1,056 million to \$1,804 million, compared to \$748 million for the year ended December 31, 2018. The increase in D&A expense was primarily due to the acquisitions of Clarios and Healthscope in the second quarter of 2019, combined with a full year of contribution from Westinghouse which was acquired in August 2018 and the consolidation of Altera beginning from the third quarter of 2018. The adoption of IFRS 16 increased depreciation expense by approximately \$203 million for the year ended December 31, 2019.

### *Interest income (expense), net*

For the year ended December 31, 2019, interest expense increased by \$776 million to \$1,274 million, compared to \$498 million for the year ended December 31, 2018. The increase was primarily due to the inclusion of the incremental borrowing costs related to the acquisitions of Clarios and Healthscope in the second quarter of 2019, combined with a full year of contribution from Westinghouse which was acquired in August 2018 and the consolidation of Altera beginning from the third quarter of 2018. The adoption of IFRS 16 increased interest expense by approximately \$49 million for the year ended December 31, 2019.

### *Equity accounted income (loss), net*

For the year ended December 31, 2019, equity accounted income increased by \$104 million to \$114 million, compared to \$10 million for the year ended December 31, 2018. The increase was primarily due to the incremental contribution from the equity accounted investment within the business operations at Clarios, which was acquired in the second quarter of 2019, combined with unrealized mark-to-market gains on derivatives within our equity accounted investments. The increase was also attributable to a prior period impairment loss recognized on vessels at Altera, which was equity accounted in the first half of 2018 and a prior period loss at Greenergy from the disposal of a joint venture. The increase was partially offset by the loss of contribution after the dispositions of our ownership interests in HomeServices and our Australian energy operation in the second and fourth quarters of 2018, respectively.

### *Impairment expense, net*

For the year ended December 31, 2019, impairment expense increased by \$391 million to \$609 million, compared to \$218 million, for the year ended December 31, 2018. During the period, consistent with the partnership's accounting policies, an impairment analysis was performed related to certain investments. Based on the analysis, we recorded a \$191 million impairment loss on PP&E, primarily within our infrastructure services segment related to our Altera operations. For the year ended December 31, 2018, we recorded an impairment expense related to the write down of PP&E in our Canadian oil and gas operations as a result of continued weakness in oil and gas prices.

We recorded a goodwill impairment loss of \$261 million within our infrastructure services segment during the year. This was related to our investment in Altera as a result of changes in certain vessel redeployment opportunities and the reassessment of future assumptions. This reduced the carrying value of Altera goodwill from \$547 million to \$286 million. The recoverable amount was based on the fair value less costs of disposal, using a discounted cash flow model incorporating significant unobservable inputs. The estimates regarding expected future cash flows and discount rates are level 3 fair value inputs as defined by the fair value hierarchy based on various assumptions including existing contracts, future vessel redeployment rates, financial forecasts and industry trends. We also recorded a goodwill impairment loss of \$157 million within our business services segment. There were no other indicators of goodwill impairment other than those described above.

### *Gain (loss) on acquisitions/dispositions, net*

For the year ended December 31, 2019, net gain on acquisitions/dispositions increased by \$226 million to \$726 million, compared to \$500 million for the year ended December 31, 2018. The increase was primarily comprised the net gains recognized on the dispositions of BGIS and BGRS in the second quarter of 2019, as well as the disposition of NAP in the fourth quarter of 2019. In addition, there was a net gain recognized on the sale of industrial assets at BRK Ambiental during the year. For the year ended December 31, 2018, we recorded a net gain of \$500 million, which was primarily related to the step-up gain recognized in Altera from the change in control and associated change in accounting from equity accounting investment to consolidation during the third quarter of 2018, the disposition of our ownership interest in HomeServices, the net gain recognized on the sale of certain land and buildings in our infrastructure support products manufacturing operation, as well as the sale of our Australian energy operation.

### *Other income (expense), net*

For the year ended December 31, 2019, net other expenses increased by \$264 million to \$400 million, compared to \$136 million for the year ended December 31, 2018. These expenses were primarily related to mark-to-market fair value movements on derivatives in our business services, industrials, and corporate and other segments, as well as restructuring costs related to the acquisitions of Westinghouse and Clarios and the disposition of BGIS. Net other expense for the year ended December 31, 2018 primarily related to provisions taken in our business services segment, a decrease on the revaluation of an investment security within our industrials segment and warrants within our infrastructure services segment.

### *Income tax (expense) recovery*

For the year ended December 31, 2019, current income tax expense increased by \$138 million to \$324 million, compared to \$186 million for the year ended December 31, 2018. For the year ended December 31, 2019, deferred income tax recovery increased by \$44 million to \$132 million, compared to deferred income tax recovery of \$88 million for the year ended December 31, 2018. Total tax expense increased to \$192 million for the year ended December 31, 2019 compared to \$98 million for the year ended December 31, 2018. Current taxes increased primarily due to the acquisition of Clarios and the net gains recognized on the dispositions of BGIS and BGRS in 2019. Deferred taxes decreased primarily due to the sale of the industrial assets at BRK Ambiental and the acquisition of Clarios during the year.

Our effective tax rate for the year ended December 31, 2019 was 30% (compared to 8% in 2018), while our composite income tax rate was 27% (compared to 27% in 2018). The increase in our effective tax rate by 22% from prior year was primarily driven by the non-recognition of the benefit of the current year's tax losses within our industrials segment and infrastructure services segment which gave rise to a 17% increase in our effective tax rate in the current year. This was partially offset by the difference in global tax rates due to the fact that we operate in countries with different tax rates, most of which vary from our domestic statutory tax rate. The difference relating to global tax rates will vary from period to period depending on the relative proportion of income in each country and business. Lastly, our consolidated net income included income attributable to non-controlling interest ownership interests in flow through entities (for example, partnerships), while our consolidated tax provision included only our proportionate share of the tax provision of these entities. This gave rise to an approximate 6% decrease in our effective tax rate in the current year.

## Summary of Results

### Quarterly results

Total revenues and net income (loss) for the eight most recent quarters were as follows:

(US\$ MILLIONS, except per unit amounts)	2020				2019			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Revenues	\$10,049	\$10,070	\$ 7,370	\$10,146	\$11,320	\$11,794	\$10,717	\$ 9,201
Direct operating costs	(8,557)	(8,722)	(6,285)	(8,901)	(9,969)	(10,389)	(9,776)	(8,193)
General and administrative expenses	(260)	(236)	(228)	(244)	(228)	(215)	(211)	(178)
Depreciation and amortization expense	(547)	(547)	(533)	(538)	(518)	(534)	(441)	(311)
Interest income (expense), net	(394)	(371)	(353)	(364)	(388)	(389)	(313)	(184)
Equity accounted income (loss), net	31	17	18	(9)	52	32	23	7
Impairment expense, net	(114)	(7)	(29)	(113)	(285)	—	(324)	—
Gain (loss) on acquisitions/dispositions, net	95	—	(4)	183	190	16	522	(2)
Other income (expense), net	188	(9)	149	(217)	(46)	(83)	(181)	(90)
Income (loss) before income tax	491	195	105	(57)	128	232	16	250
Income tax (expense) recovery								
Current	(84)	(102)	(23)	(75)	(93)	(108)	(93)	(30)
Deferred	(27)	(8)	67	98	52	58	41	(19)
Net income (loss)	\$ 380	\$ 85	\$ 149	\$ (34)	\$ 87	\$ 182	\$ (36)	\$ 201
<b>Attributable to:</b>								
Limited partners	\$ 45	\$ (10)	\$ (59)	\$ (67)	\$ (57)	\$ 13	\$ 55	\$ 32
Non-controlling interests attributable to:								
Redemption-Exchange Units held Brookfield Asset Management Inc.	40	(9)	(50)	(59)	(48)	11	52	30
Special Limited Partners	—	—	—	—	—	—	—	—
Interest of others	295	104	258	92	192	158	(143)	139
	\$ 380	\$ 85	\$ 149	\$ (34)	\$ 87	\$ 182	\$ (36)	\$ 201
Basic and diluted earnings (loss) per limited partner unit <sup>(1)</sup>	\$ 0.56	\$ (0.12)	\$ (0.73)	\$ (0.84)	\$ (0.70)	\$ 0.16	\$ 0.82	\$ 0.48

<sup>(1)</sup> Average number of partnership units outstanding on a fully diluted time weighted average basis, assuming the exchange of Redemption-Exchange Units held by Brookfield Asset Management for LP Units, for the three months ended December 31, 2020 was 149.2 million and for the three months ended December 31, 2019 was 150.6 million.

Revenues and operating costs vary from quarter to quarter primarily due to acquisitions and dispositions of businesses, fluctuations in foreign exchange rates, business and economic cycles, weather and seasonality, broader economic factors and commodity market volatility. Within our industrials segment, the demand for batteries in the aftermarket is typically higher in the colder seasons at Clarios. Cardone is impacted by seasonality as demand for the business' caliper product line is typically higher in the warmer seasons. Within our infrastructure services segment, Westinghouse's core operating plants services business generates the majority of its revenues during the fall and spring when power plants go offline to perform maintenance and replenish their fuel; revenues are also impacted quarter-over-quarter based on volume of fuel shipments. BrandSafway is impacted by seasonality in the industries it services; for example, most refineries tend to close down for turnarounds during the spring and fall. In addition, cold temperatures in the first and fourth fiscal quarters typically limit activity on maintenance and capital projects. Some of our business services activities are seasonal in nature and are affected by the general level of economic activity and related volume of services purchased by our clients. Greenery is impacted by changes in demand for fuels linked to seasonal weather changes and the bi-annual change in the fuel specifications. Sagen is exposed to seasonality when insurance premiums are written and general seasonality in the housing market activity. Net income is impacted by periodic gains and losses on acquisitions, monetizations and impairments.

## Review of Consolidated Financial Position

The following is a summary of the consolidated statements of financial position as at December 31, 2020 and December 31, 2019:

<b>(US\$ MILLIONS)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>	<b>Change December 2020 vs December 2019</b>
<b>Assets</b>			
Cash and cash equivalents	\$ 2,743	\$ 1,986	\$ 757
Financial assets	8,796	6,243	2,553
Accounts and other receivable, net	4,989	5,631	(642)
Inventory and other assets	5,280	5,282	(2)
Property, plant and equipment	13,982	13,892	90
Deferred income tax assets	761	667	94
Intangible assets	11,261	11,559	(298)
Equity accounted investments	1,690	1,273	417
Goodwill	5,244	5,218	26
<b>Total assets</b>	<b>\$ 54,746</b>	<b>\$ 51,751</b>	<b>\$ 2,995</b>
<b>Liabilities and equity</b>			
<b>Liabilities</b>			
Accounts payable and other	\$ 17,932	\$ 16,496	\$ 1,436
Corporate borrowings	610	—	610
Non-recourse borrowings in subsidiaries of the partnership	23,166	22,399	767
Deferred income tax liabilities	1,701	1,803	(102)
	<b>\$ 43,409</b>	<b>\$ 40,698</b>	<b>\$ 2,711</b>
<b>Equity</b>			
Limited partners	\$ 1,928	\$ 2,116	\$ (188)
Non-controlling interests attributable to:			
Redemption-Exchange Units, Preferred Shares and Special Limited Partnership Units held by Brookfield Asset Management Inc.	1,564	1,676	(112)
Interest of others in operating subsidiaries	7,845	7,261	584
	<b>11,337</b>	<b>11,053</b>	<b>284</b>
<b>Total liabilities and equity</b>	<b>\$ 54,746</b>	<b>\$ 51,751</b>	<b>\$ 2,995</b>

### Financial assets

Financial assets increased by \$2,553 million to \$8,796 million as at December 31, 2020, compared to \$6,243 million as at December 31, 2019. The balance comprised marketable securities, loans and notes receivable, derivative contracts, restricted cash, and other financial assets. The increase was primarily due to the consolidation of IndoStar in the third quarter of 2020, combined with the acquisition of public securities and growth in Sagen's investment portfolio.

The following table presents financial assets by segment as at December 31, 2020 and December 31, 2019:

<b>(US\$ MILLIONS)</b>	<b>Business services</b>	<b>Infrastructure services</b>	<b>Industrials</b>	<b>Corporate and other</b>	<b>Total</b>
<b>December 31, 2020</b>	<b>\$ 7,200</b>	<b>\$ 413</b>	<b>\$ 1,181</b>	<b>\$ 2</b>	<b>\$ 8,796</b>
December 31, 2019	\$ 5,407	\$ 338	\$ 324	\$ 174	\$ 6,243

### Accounts receivable, net

Accounts receivable decreased by \$642 million to \$4,989 million as at December 31, 2020, compared to \$5,631 million as at December 31, 2019. The decrease was primarily due to lower sales volumes and prices at Greenergy, combined with the impact of foreign exchange movements at BRK Ambiental and collections at Clarios.



### ***Inventory and other assets***

Inventory and other assets decreased by \$2 million to \$5,280 million as at December 31, 2020, compared to \$5,282 million as at December 31, 2019. The decrease was primarily due to the sale of our cold storage logistics business in the first quarter of 2020 which was classified as held for sale during the fourth quarter of 2019 and a reduction of inventory at Clarios due to strong aftermarket demand. The decrease was partially offset by the consolidation of Cardone in the first quarter of 2020.

### ***Property, plant & equipment and intangible assets***

PP&E increased by \$90 million to \$13,982 million as at December 31, 2020, compared to \$13,892 million as at December 31, 2019. The increase was primarily due to foreign exchange movements at Healthscope, combined with an increase in the asset retirement obligation at Westinghouse and the consolidation of Cardone in the first quarter of 2020. The increase was partially offset by impairments recorded at Altera. As at December 31, 2020, PP&E included \$1,252 million of right-of-use assets.

Intangible assets decreased by \$298 million to \$11,261 million as at December 31, 2020, compared to \$11,559 million as at December 31, 2019. The decrease was primarily due to foreign exchange movements at Clarios, combined with amortization of intangible assets at Westinghouse, and a decrease at Healthscope due to the sale of the pathology business.

Capital expenditures represent additions to PP&E and certain intangible assets. Included in capital expenditures are maintenance capital expenditures, which are required to sustain the current performance of our operations, and growth capital expenditures, which are made for incrementally new assets that are expected to expand existing operations. Within our business services segment, capital expenditures were primarily related to terminal expansions at Greenergy, maintenance and improvements on hospital facilities and new hospital equipment at Healthscope and maintenance and expansion of the fleet at Ouro Verde. Within our infrastructure services segment, capital expenditures were primarily related to equipment refurbishment, tooling and new fuel design at Westinghouse and vessel dry-docking costs and additions at Altera. Finally, within our industrials segment, capital expenditures were primarily related to expansions and equipment replacement at Clarios and GrafTech. We also include additions to intangible assets in BRK Ambiental within capital expenditures due to the nature of its concession agreements. Maintenance and growth capital expenditures for the year ended December 31, 2020 were \$603 million and \$877 million, respectively, compared to \$516 million and \$697 million, respectively, for the year ended December 31, 2019.

### ***Deferred income tax assets***

Deferred income tax assets increased by \$94 million to \$761 million as at December 31, 2020, compared to \$667 million as at December 31, 2019. The increase was primarily due to the consolidation of IndoStar in the third quarter of 2020 and an increase in losses incurred at Clarios.

### ***Equity accounted investments***

Equity accounted investments increased by \$417 million to \$1,690 million as at December 31, 2020, compared to \$1,273 million as at December 31, 2019, which was primarily due to the acquisition of BrandSafway in the first quarter of 2020.

### ***Goodwill***

Goodwill increased by \$26 million to \$5,244 million as at December 31, 2020, compared to \$5,218 million as at December 31, 2019. The increase was primarily due to foreign exchange movements at our construction services business, which was partially offset by the sale of the pathology business at Healthscope.

### ***Accounts payable and other***

Accounts payable and other increased by \$1,436 million to \$17,932 million as at December 31, 2020, compared to \$16,496 million as at December 31, 2019. The increase was primarily due to higher accrued liabilities and payables at Clarios, combined with an increase in decommissioning liabilities at Westinghouse, unearned premiums written at Sagen and the consolidation of Cardone in the first quarter of 2020. The increase was partially offset by a decrease in accrued liabilities at Greenergy.

### ***Corporate and non-recourse borrowings***

Borrowings are discussed in Item 5.B. "Liquidity and Capital Resources".

### ***Deferred income tax liabilities***

Deferred income tax liabilities decreased by \$102 million to \$1,701 million as at December 31, 2020, compared to \$1,803 million as at December 31, 2019. The decrease was primarily due to the sale of the pathology business at Healthscope and foreign exchange movements at BRK Ambiental and Clarios.

### **Equity attributable to unitholders**

As at December 31, 2020, our capital structure comprised two classes of partnership units, LP Units and GP Units. LP Units entitle the holder to their proportionate share of distributions. GP Units entitle the holder the right to govern our financial and operating policies. See Item 10.B., “Memorandum and Articles of Association - Description of our Units and our Limited Partnership Agreement”.

Holding LP’s capital structure comprises three classes of partnership units: Special LP Units, managing general partner units and Redemption-Exchange Units held by Brookfield. In its capacity as the holder of the Special LP units of Holding LP, the special limited partner is entitled to receive incentive distributions based on a 20% increase in the unit price of the partnership over an initial threshold. See Item 10.B., “Memorandum and Articles of Association - Description of the Holding LP Limited Partnership Agreement”.

During the fourth quarter of 2020, the volume weighted average price per unit was \$33.75, which was below the previous incentive distribution threshold of \$41.96/unit, resulting in an incentive distribution of \$nil for the quarter. For the year ended December 31, 2020, the total incentive distribution was \$nil.

As part of the spin-off, Brookfield also subscribed for \$15 million of preferred shares of our holding entities.

On August 11, 2020, the TSX accepted our notice filed to renew our NCIB, for our LP units. Under the NCIB, we are authorized to repurchase up to 5% of our issued and outstanding units as at August 11, 2020, or 4,016,508 units, including up to 20,432 units on the TSX during any trading day. We can make block purchases that exceed this daily purchase restriction, up to a maximum of 2,000,000 units and subject to the annual aggregate limit. For the year ended December 31, 2020, a total of 1,858,671 units were repurchased.

As at December 31, 2020 and December 31, 2019, the total number of partnership units outstanding are as follows:

<b>UNITS</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
GP Units	4	4
LP Units	79,031,984	80,890,655
Non-controlling interests:		
Redemption-Exchange Units, held by Brookfield	69,705,497	69,705,497
Special LP Units	4	4

### **Segment Analysis**

Our operations are organized into four operating segments which are regularly reviewed by the CODM for the purpose of allocating resources to the segment and to assess its performance. The key measures used by the CODM in assessing performance and in making resource allocation decisions are Company FFO and Company EBITDA.

Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company FFO is presented net to unitholders. Company FFO is considered a key measure of our financial performance and we use Company FFO to assess operating results and our business performance. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA is presented net to unitholders.

The tables below provide each segment’s results in the format that the CODM organizes its reporting segments to make resource allocation decisions and assess performance. Each segment is presented on a proportionate basis, taking into account the partnership’s ownership in operations accounted for using the consolidation and equity methods under IFRS. See “Reconciliation to Non-IFRS Measures” for a more fulsome discussion, including a reconciliation to the partnership’s IFRS consolidated statements of operating results on a line by line basis. Amounts attributable to non-controlling interests were previously presented by segment and the updated presentation below has no impact on the partnership’s operating segments or measures of performance.

The following table presents Company EBITDA and Company FFO for the years ended December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	Year ended December 31,		
	2020	2019	2018
Revenues	\$ 12,476	\$ 13,291	\$ 11,201
Direct operating costs	(10,874)	(11,826)	(10,194)
General and administrative expenses	(384)	(345)	(300)
Equity accounted Company EBITDA	166	93	136
<b>Company EBITDA<sup>(1)</sup></b>	<b>\$ 1,384</b>	<b>\$ 1,213</b>	<b>\$ 843</b>
Gain (loss) on acquisitions/dispositions, net	85	405	163
Other income (expense), net	(25)	(15)	(4)
Interest income (expense), net	(486)	(359)	(137)
Current income tax (expense) recovery	(33)	(124)	(91)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(55)	(18)	(41)
<b>Company FFO<sup>(1)</sup></b>	<b>\$ 870</b>	<b>\$ 1,102</b>	<b>\$ 733</b>

(1) Company FFO and Company EBITDA are non-IFRS measures. Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA and Company FFO are presented net to unitholders. For further information on Company FFO and Company EBITDA see the "Reconciliation of Non-IFRS Measures" section of the MD&A.

#### Comparison of the years ended December 31, 2020 and December 31, 2019

Company EBITDA for the year ended December 31, 2020 was \$1,384 million, representing an increase of \$171 million compared to \$1,213 million for the year ended December 31, 2019. The increase in Company EBITDA was primarily due to higher contributions from our business services and infrastructure services segments, which were partially offset by a lower contribution from our industrials segment. Company EBITDA in our business services segment increased primarily due to a full year of contributions from Healthscope and Sagen, which was partially offset as a result of the dispositions of BGIS and BGRS in 2019. Company EBITDA in our infrastructure services segment increased primarily due to higher contributions from Altera and Westinghouse, as well as the incremental contribution from the acquisition of BrandSafway. Company EBITDA in our industrials segment decreased primarily due to lower contribution from GrafTech and as a result of the disposition of NAP in 2019, which were partially offset by higher contribution from Clarios.

Company FFO for the year ended December 31, 2020 was \$870 million, representing a decrease of \$232 million compared to \$1,102 million for the year ended December 31, 2019. The decrease was primarily due to lower contributions in our business services and industrials segments. Company FFO in our business services segment decreased primarily due to the net gains recognized on the dispositions of BGIS and BGRS in 2019, which was partially offset by the net gains recognized on the dispositions of our cold storage logistics business and Healthscope's pathology business during the year. Company FFO in our industrials segment decreased primarily due to the factors mentioned above and the net gain recognized on the disposition of NAP in 2019.

*Comparison of the years ended December 31, 2019 and December 31, 2018*

Company EBITDA for the year ended December 31, 2019 was \$1,213 million, representing an increase of \$370 million compared to \$843 million for the year ended December 31, 2018. The increase in Company EBITDA for the year ended December 31, 2019 was primarily due to contributions from our recent acquisitions of Healthscope in the second quarter of 2019, Ouro Verde in the third quarter of 2019, and Sagen in the fourth quarter of 2019 within our business services segment, Clarios in the second quarter of 2019 within our industrials segment, and a full year of contribution from Westinghouse which we acquired in the third quarter of 2018 within our infrastructure services segment. In addition, the increase in EBITDA was attributable to stronger results from our construction services business due to higher project activity in Australia. This increase was partially offset by the dispositions of BGIS and BGRS in the second quarter of 2019 as well as lower contributions from GrafTech due to a decrease in our ownership combined with higher than normal costs associated with the write-up of inventory as part of our purchase price accounting on the acquisition of Clarios. The adoption of IFRS 16 increased Company EBITDA by approximately \$83 million for the year ended December 31, 2019.

Company FFO for the year ended December 31, 2019 was \$1,102 million, representing an increase of \$369 million compared to \$733 million for the year ended December 31, 2018. The increase in Company FFO was primarily due to the factors described above, combined with net gains recognized on the dispositions of BGRS, BGIS, and NAP during the year. The increase in Company FFO was partially offset by higher interest expense due to incremental borrowings related to the acquisitions of Clarios and Healthscope, combined with an increase in our ownership of Altera. In addition, the net gains recognized on the dispositions of our ownership interests in HomeServices and our Australian energy operation in the prior year also contributed to the decrease in Company FFO. The adoption of IFRS 16 increased Company FFO by approximately \$70 million for the year ended December 31, 2019.

***Business services***

The following table presents Company EBITDA and Company FFO for our business services segment for the years ended December 31, 2020, 2019 and 2018:

<b>(US\$ MILLIONS)</b>	<b>Year ended December 31,</b>		
	<b>2020</b>	<b>2019</b>	<b>2018</b>
Revenues	\$ 7,611	\$ 8,927	\$ 9,194
Direct operating costs	(7,220)	(8,607)	(8,943)
General and administrative expenses	(136)	(136)	(154)
Equity accounted Company EBITDA	16	37	31
<b>Company EBITDA<sup>(1)</sup></b>	<b>\$ 271</b>	<b>\$ 221</b>	<b>\$ 128</b>
Gain (loss) on acquisitions/dispositions, net	61	342	54
Other income (expense), net	4	(1)	—
Interest income (expense), net	(62)	(50)	(13)
Current income tax (expense) recovery	(41)	(75)	(34)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(4)	(5)	(4)
<b>Company FFO<sup>(1)</sup></b>	<b>\$ 229</b>	<b>\$ 432</b>	<b>\$ 131</b>

The following table presents equity attributable to unitholders for our business services segment as at December 31, 2020, 2019 and 2018:

<b>(US\$ MILLIONS)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>	<b>December 31, 2018</b>
Total assets	\$ 19,884	\$ 18,132	\$ 7,613
Total liabilities	13,526	12,646	5,549
Interests of others in operating subsidiaries	4,133	3,325	571
Equity attributable to unitholders	2,225	2,161	1,493
<b>Total equity</b>	<b>\$ 6,358</b>	<b>\$ 5,486</b>	<b>\$ 2,064</b>

- (1) Company FFO and Company EBITDA are non-IFRS measures. Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA and Company FFO are presented net to unitholders. For further information on Company FFO and Company EBITDA see the “Reconciliation of Non-IFRS Measures” section of the MD&A.

#### *Comparison of the years ended December 31, 2020 and December 31, 2019*

Revenues from our business services segment for the year ended December 31, 2020 were \$7,611 million, representing a decrease of \$1,316 million compared to \$8,927 million for the year ended December 31, 2019. Direct operating costs for the year ended December 31, 2020 were \$7,220 million, representing a decrease of \$1,387 million compared to \$8,607 million for the year ended December 31, 2019. The decrease in revenues and direct operating costs was primarily attributed to lower volumes at Greenergy and decreased project activity at our construction services business, combined with the lost contributions from the dispositions of BGIS and BGRS in the second quarter of 2019. The decrease was partially offset by a full year of revenues and direct operating costs from Healthscope and Sagen, which were acquired in the second and fourth quarters of 2019, respectively.

Company EBITDA in our business services segment for the year ended December 31, 2020 was \$271 million, representing an increase of \$50 million compared to \$221 million for the year ended December 31, 2019. The increase in Company EBITDA was primarily due to a full year of contributions from Healthscope and Sagen, which were acquired in the second and fourth quarters of 2019, respectively. The increase was partially offset by the lost contributions from the dispositions of BGIS and BGRS in the second quarter of 2019. Sagen contributed \$128 million to Company EBITDA for the year ended December 31, 2020, compared to \$7 million for the year ended December 31, 2019. The increase was primarily due to a full year of contribution, as well as strong new underwriting activity and low levels of mortgage defaults supported by the strength of the Canadian housing market. Healthscope contributed \$67 million to Company EBITDA for the year ended December 31, 2020, compared to \$38 million for the year ended December 31, 2019. The increase was primarily due to a full year of contribution. Healthscope continues to operate in an elevated cost environment, but with the easing of restrictions on elective surgeries in Australia, activity levels at Healthscope’s hospitals returned to normal towards the end of the year. Our construction services business contributed \$6 million to Company EBITDA for the year ended December 31, 2020, compared to \$71 million for the year ended December 31, 2019. Construction activity levels across the business’ projects sites improved following the impact of economic shutdowns and restrictions at customer sites at the beginning of the year.

Company FFO in our business services segment for the year ended December 31, 2020 was \$229 million, representing a decrease of \$203 million compared to \$432 million for the year ended December 31, 2019. The decrease in Company FFO was primarily due to the net gains recognized on the dispositions of BGIS and BGRS in the second quarter of 2019, which was partially offset by the factors described above and the net gains recognized on the dispositions of our cold storage logistics business in the first quarter of 2020 and Healthscope’s pathology business in the fourth quarter of 2020.

#### *Comparison of the years ended December 31, 2019 and December 31, 2018*

Revenues from our business services segment for the year ended December 31, 2019 were \$8,927 million, representing a decrease of \$267 million compared to \$9,194 million for the year ended December 31, 2018. Direct operating costs for the year ended December 31, 2019 were \$8,607 million, representing a decrease of \$336 million compared to \$8,943 million for the year ended December 31, 2018. The decrease in revenues and direct operating costs was primarily due to foreign exchange movements and a decrease in volumes at Greenergy, combined with the loss of contribution from the dispositions of BGIS and BGRS in the second quarter of 2019. The decrease in revenues and direct operating costs was partially offset by contributions from our construction services business due to higher project activity in Australia, combined with contributions from Healthscope, Ouro Verde, and Sagen which we acquired during the year.

Company EBITDA in our business services segment for the year ended December 31, 2019 was \$221 million, representing an increase of \$93 million compared to \$128 million for the year ended December 31, 2018. The increase in Company EBITDA was due to contributions from Healthscope, Ouro Verde, and Sagen which were acquired during the year, combined with higher contributions from our construction services business. This increase in EBITDA was partially offset by the dispositions of BGRS and BGIS in the second quarter of 2019.

Company FFO in our business services segment for the year ended December 31, 2019 was \$432 million, representing an increase of \$301 million compared to \$131 million for the year ended December 31, 2018. In addition to the factors described above, the increase in Company FFO was due to the net gains recognized on the dispositions of BGRS and BGIS in the second quarter of 2019. The increase was partially offset by higher interest expense related to the acquisitions of Healthscope and Ouro Verde in the second and third quarters of 2019, respectively, as well as the net gain recognized in the prior period on the disposition of our 33% ownership interest in HomeServices.

### *Infrastructure services*

The following table presents Company EBITDA and Company FFO for our infrastructure services segment for the years ended December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	Year ended December 31,		
	2020	2019	2018
Revenues	\$ 1,900	\$ 1,815	\$ 926
Direct operating costs	(1,340)	(1,324)	(691)
General and administrative expenses	(75)	(53)	(25)
Equity accounted Company EBITDA	117	30	85
<b>Company EBITDA <sup>(1)</sup></b>	<b>\$ 602</b>	<b>\$ 468</b>	<b>\$ 295</b>
Gain (loss) on acquisitions/dispositions, net	—	—	(3)
Other income (expense), net	(29)	(9)	(1)
Interest income (expense), net	(163)	(138)	(57)
Current income tax (expense) recovery	(3)	—	(6)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(43)	(7)	(33)
<b>Company FFO <sup>(1)</sup></b>	<b>\$ 364</b>	<b>\$ 314</b>	<b>\$ 195</b>

- (1) Company FFO and Company EBITDA are non-IFRS measures. Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA and Company FFO are presented net to unitholders. For further information on Company FFO and Company EBITDA see the “Reconciliation of Non-IFRS Measures” section of the MD&A.

The following table presents equity attributable to unitholders for our infrastructure services segment as at December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	December 31, 2020	December 31, 2019	December 31, 2018
Total assets	\$ 10,839	\$ 10,619	\$ 11,640
Total liabilities	9,856	9,316	9,129
Interests of others in operating subsidiaries	355	833	1,534
Equity attributable to unitholders	628	470	977
<b>Total equity</b>	<b>\$ 983</b>	<b>\$ 1,303</b>	<b>\$ 2,511</b>

### *Comparison of the years ended December 31, 2020 and December 31, 2019*

Revenues from our infrastructure services segment for the year ended December 31, 2020 were \$1,900 million, representing an increase of \$85 million compared to \$1,815 million for the year ended December 31, 2019. Direct operating costs for the year ended December 31, 2020 were \$1,340 million, representing an increase of \$16 million compared to \$1,324 million for the year ended December 31, 2019. The increase in revenues and direct operating costs was primarily due to our increased ownership in Altera as a result of the privatization in the first quarter of 2020. The increase in direct operating costs was partially offset by the positive impact of ongoing cost saving initiatives at Westinghouse.

Company EBITDA in our infrastructure services segment for the year ended December 31, 2020 was \$602 million, representing an increase of \$134 million compared to \$468 million for the year ended December 31, 2019. This increase was primarily due to higher contributions from Altera and Westinghouse during the year, as well as the incremental contribution from the acquisition of BrandSafway which was acquired in the first quarter of 2020. Westinghouse contributed \$284 million to Company EBITDA for the year ended December 31, 2020, compared to \$273 million for the year ended December 31, 2019. Westinghouse contributed strong performance during the year and the business' execution on new plant projects and strong cost management more than offset the impact of maintenance deferrals at customer sites. Altera contributed \$244 million to Company EBITDA for the year ended December 31, 2020, compared to \$195 million for the year ended December 31, 2019. Altera's higher contribution was primarily due to our increased ownership in the business, which was partially offset by reduced contributions from its FPSO and FSO operations. BrandSafway contributed \$74 million to Company EBITDA for the year ended December 31, 2020. Results were impacted by reduced activity levels and delayed project starts as a result of the economic shutdown this year.

Company FFO in our infrastructure services segment for the year ended December 31, 2020 was \$364 million, representing an increase of \$50 million compared to \$314 million for the year ended December 31, 2019. The increase in Company FFO was primarily due to the same factors mentioned above, partially offset by the higher equity accounted current taxes and interest due to the acquisition of BrandSafway.

### *Comparison of the Years Ended December 31, 2019 and December 31, 2018*

Revenues from our infrastructure services segment for the year ended December 31, 2019 were \$1,815 million, representing an increase of \$889 million compared to \$926 million for the year ended December 31, 2018. Direct operating costs from our infrastructure services segment for the year ended December 31, 2019 were \$1,324 million, representing an increase of \$633 million compared to \$691 million for the year ended December 31, 2018. The increase in revenues and direct operating costs was primarily due to a full year of contribution from Westinghouse in 2019, and incremental contribution resulting from the consolidation of Altera in the third quarter of 2018. The increase was partially offset by lower revenues and direct operating costs at Westinghouse as a result of the timing of outages at client sites and volume of related service activity.

Company EBITDA in our infrastructure services segment for the year ended December 31, 2019 was \$468 million, representing an increase of \$173 million compared to \$295 million the year ended December 31, 2018. Westinghouse contributed \$273 million to Company EBITDA for the year ended December 31, 2019, compared to \$110 million for the year ended December 31, 2018, which reflects the positive impact of ongoing business improvement initiatives and a full year of contribution. The remaining increase in Company EBITDA was attributed to Altera, which was primarily due to the increase in our ownership from 25% to 31% related to the purchase of Teekay Corporation's holdings in Altera, partially offset by a one-time settlement received in the prior period.

Company FFO in our infrastructure services segment for the year ended December 31, 2019 was \$314 million, representing an increase of \$119 million compared to \$195 million for the year ended December 31, 2018. The increase in Company FFO was primarily due to the same factors mentioned above, partially offset by higher interest expense related to a full year of contribution from Westinghouse and the increase in our ownership of Altera.

## Industrials

The following table presents Company EBITDA and Company FFO for our industrials segment for the years ended December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	Year ended December 31,		
	2020	2019	2018
Revenues	\$ 2,965	\$ 2,549	\$ 1,074
Direct operating costs	(2,303)	(1,886)	(552)
General and administrative expenses	(91)	(70)	(52)
Equity accounted Company EBITDA	33	26	20
<b>Company EBITDA<sup>(1)</sup></b>	<b>\$ 604</b>	<b>\$ 619</b>	<b>\$ 490</b>
Gain (loss) on acquisitions/dispositions, net	24	64	112
Other income (expense), net	—	(5)	(3)
Interest income (expense), net	(255)	(208)	(74)
Current income tax (expense) recovery	(29)	(71)	(51)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(8)	(6)	(4)
<b>Company FFO<sup>(1)</sup></b>	<b>\$ 336</b>	<b>\$ 393</b>	<b>\$ 470</b>

- (1) Company FFO and Company EBITDA are non-IFRS measures. Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA and Company FFO are presented net to unitholders. For further information on Company FFO and Company EBITDA see the “Reconciliation of Non-IFRS Measures” section of the MD&A.

The following table presents equity attributable to unitholders for our industrials segment as at December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	December 31, 2020	December 31, 2019	December 31, 2018
Total assets	\$ 23,929	\$ 22,742	\$ 7,650
Total liabilities	19,354	18,692	5,865
Interests of others in operating subsidiaries	3,357	3,103	1,426
Equity attributable to unitholders	1,218	947	359
Total equity	<b>\$ 4,575</b>	<b>\$ 4,050</b>	<b>\$ 1,785</b>

### Comparison of the years ended December 31, 2020 and December 31, 2019

Revenues from our industrials segment for the year ended December 31, 2020 were \$2,965 million, representing an increase of \$416 million compared to \$2,549 million for the year ended December 31, 2019. Direct operating costs for the year ended December 31, 2020 were \$2,303 million, representing an increase of \$417 million compared to \$1,886 million for the year ended December 31, 2019. The increase in revenues and direct operating costs was primarily due to higher aftermarket battery sales volume from Clarios and the consolidation of Cardone in the first quarter of 2020. The increase was partially offset by lower sales volume and prices charged for the graphite electrode product at GrafTech, as well as the lost contribution from the disposition of NAP in the fourth quarter of 2019.



Company EBITDA in our industrials segment for the year ended December 31, 2020 was \$604 million, representing a decrease of \$15 million compared to \$619 million for the year ended December 31, 2019. The decrease was primarily due to lower contribution from GrafTech and the lost contribution as a result of the disposition of NAP in the fourth quarter of 2019, which was partially offset by higher contribution from Clarios. Clarios contributed \$390 million to Company EBITDA for the year ended December 31, 2020, compared to \$211 million for the year ended December 31, 2019. The increase was primarily due to a full year of contribution from Clarios, which we acquired in the second quarter of 2019. Clarios performed well during the year as total battery volumes declined only slightly compared to 2019 as demand recovered strongly in the second half of the year. GrafTech contributed \$163 million to Company EBITDA for the year ended December 31, 2020, compared to \$284 million for the year ended December 31, 2019. The decrease was primarily due to reduced sales volumes and graphite electrode pricing.

Company FFO in our industrials segment for the year ended December 31, 2020 was \$336 million, representing a decrease of \$57 million compared to \$393 million for the year ended December 31, 2019. The decrease in Company FFO was primarily due to the factors noted above, combined with the net gain recognized on the disposition of NAP in the fourth quarter of 2019.

*Comparison of the years ended December 31, 2019 and December 31, 2018*

Revenues from our industrials segment for the year ended December 31, 2019 were \$2,549 million, representing an increase of \$1,475 million compared to \$1,074 million for the year ended December 31, 2018. Direct operating costs for the year ended December 31, 2019 were \$1,886 million, representing an increase of \$1,334 million compared to \$552 million for the year ended December 31, 2018. The increase in revenues and direct operating costs was primarily due to the acquisition of Clarios during the second quarter of 2019, combined with the incremental contribution from Schoeller Allibert, which was acquired in the second quarter of 2018.

Company EBITDA in our industrials segment for the year ended December 31, 2019 was \$619 million, representing an increase of \$129 million compared to \$490 million for the year ended December 31, 2018. The increase was primarily due to the acquisition of Clarios in the second quarter of 2019, which was partially offset by lower contributions from GrafTech as a result of lower volumes, and the lost contribution from the sale of our Australian energy operation in the fourth quarter of 2018. Clarios contributed \$211 million to Company EBITDA for the year ended December 31, 2019. The results benefited from strong sales volumes for absorbent glass mat and enhanced flooded batteries in the aftermarket segment, offset by lower OEM production volumes in the United States, and China. In addition, the results in the year were negatively impacted by higher than normal costs associated with the write-up of inventory as part of our purchase price accounting on the acquisition and higher stand-alone costs related to business carve out activities.

Company FFO in our industrials segment for the year ended December 31, 2019 was \$393 million, representing a decrease of \$77 million compared to \$470 million for the year ended December 31, 2018. The decrease in Company FFO was primarily due to the higher interest and current tax expense related to the acquisition of Clarios in the second quarter of 2019, in addition to the net gain recognized on the disposition of our Australian energy operation, and the sale of steel drainage assets in our infrastructure support products manufacturing operation in the prior period. The decrease was partially offset by the net gain recognized on the disposition of NAP in the fourth quarter of 2019.

## Corporate and other

The following table presents Company EBITDA and Company FFO for our corporate and other segment for the years ended December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	Year ended December 31,		
	2020	2019	2018
Revenues	\$ —	\$ —	\$ 7
Direct operating costs	(11)	(9)	(8)
General and administrative expenses	(82)	(86)	(69)
<b>Company EBITDA<sup>(1)</sup></b>	<b>\$ (93)</b>	<b>\$ (95)</b>	<b>\$ (70)</b>
Gain (loss) on acquisitions/dispositions, net	—	(1)	—
Interest income (expense), net	(6)	37	7
Current income tax (expense) recovery	40	22	—
<b>Company FFO<sup>(1)</sup></b>	<b>\$ (59)</b>	<b>\$ (37)</b>	<b>\$ (63)</b>

(1) Company FFO and Company EBITDA are non-IFRS measures. Company FFO and Company EBITDA are non-IFRS measures. Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense, and current income taxes. Company EBITDA and Company FFO are presented net to unitholders. For further information on Company FFO and Company EBITDA see the “Reconciliation of Non-IFRS Measures” section of the MD&A.

The following table presents equity attributable to unitholders for our corporate and other segment as at December 31, 2020, 2019 and 2018:

(US\$ MILLIONS)	December 31, 2020	December 31, 2019	December 31, 2018
Total assets	\$ 94	\$ 258	\$ 415
Total liabilities	673	44	281
Equity attributable to unitholders	(579)	214	134
Total equity	\$ (579)	\$ 214	\$ 134

### Comparison of the years ended December 31, 2020 and December 31, 2019

Pursuant to our Master Services Agreement, we pay Brookfield a quarterly base management fee equal to 0.3125% (1.25% annually) of our total capitalization, plus third-party debt with recourse, net of cash held by corporate entities. The management fees for the years ended December 31, 2020 and 2019 were \$63 million and \$59 million, respectively. General and administrative costs relate to corporate expenses, including management, audit and director fees. The increase in the management fee was due to higher third-party debt with recourse, net of cash held by corporate entities relative to the same period in 2019.

Company FFO in our corporate and other segment was a loss of \$59 million for the year ended December 31, 2020, compared to a loss of \$37 million for the year ended December 31, 2019. Company FFO included net current income tax recoveries of \$40 million, compared to \$22 million for the year ended December 31, 2019, which primarily related to corporate expenses, including management fees, which partially reduced the corporate current income tax expense that was recognized in the operating segments. Company FFO also included the interest expense on corporate borrowings.

We have in place a Deposit Agreement with Brookfield whereby we may place funds on deposit with Brookfield and whereby Brookfield may place funds on deposit with us. Any deposit balance is due on demand and earns an agreed upon rate of interest based on market terms. As at December 31, 2020, the amount of the deposit from Brookfield was \$300 million (2019: \$4 million on deposit with Brookfield).

### Comparison of the years ended December 31, 2019 and December 31, 2018

The management fees for the years ended December 31, 2019 and 2018 were \$59 million and \$56 million, respectively. General and administrative costs relate to corporate expenses, including management, audit and director fees. The increase in the management fee was due to the growth in the partnership’s total capitalization relative to the same period in 2018.

Company FFO in our corporate and other segment was a loss of \$37 million for the year ended December 31, 2019, compared to a loss of \$63 million for the year ended December 31, 2018. For the year ended December 31, 2019, Company FFO included net current income tax recoveries of \$22 million, compared to \$nil for the year ended December 31, 2018, which primarily related to corporate expenses, including management fees, which partially reduced the corporate current tax expense that was recognized in the operating segments.

We have in place a Deposit Agreement with Brookfield whereby we may place funds on deposit with Brookfield and whereby Brookfield may place funds on deposit with us. Any deposit balance is due on demand and earns an agreed upon rate of interest based on market terms. As at December 31, 2019, the amount on deposit with Brookfield was \$4 million (2018: \$244 million).

## **Reconciliation of Non-IFRS Measures**

### ***Company FFO***

To measure our performance, amongst other measures, we focus on Company FFO. Company FFO is calculated as our share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains and losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company FFO is presented net to unitholders. Company FFO is a measure of operating performance that is not calculated in accordance with, and does not have any standardized meaning prescribed by, IFRS. Company FFO is therefore unlikely to be comparable to similar measures presented by other issuers. Company FFO has the following limitations as an analytical tool:

- Company FFO does not include depreciation and amortization expense; because we own capital assets with finite lives, depreciation and amortization expense recognizes the fact that we must maintain or replace our asset base in order to preserve our revenue generating capability;
- Company FFO does not include deferred income taxes, which may become payable if we own our assets for a long period of time; and
- Company FFO does not include any non-cash fair value adjustments or mark-to-market adjustments recorded to net income unless the underlying movement in the item being hedged is recorded within Company FFO.

Because of these limitations, Company FFO should not be considered as the sole measure of our performance and should not be considered in isolation from, or as a substitute for, analysis of our results as reported under IFRS. However, Company FFO is a key measure that we use to evaluate the performance of our operations.

When viewed with our IFRS results, we believe that Company FFO provides a more complete understanding of factors and trends affecting our underlying operations, including the impact of borrowing. Company FFO allows us to evaluate our businesses on the basis of cash return on invested capital by removing the effect of non-cash and other items. We add back depreciation and amortization as the depreciated cost base of our assets is reflected in the ultimate realized disposition gain or loss on disposal. We add back deferred income taxes because we do not believe this item reflects the present value of the actual cash tax obligations we will be required to pay, particularly if our operations are held for a long period of time. We add back impairment losses as well as non-cash valuation gains or losses where the offsetting movement is not included within direct operating costs, as these are non-cash in nature and indicate a point in time approximation of value on long-term items. We also add back breakage and transaction costs as they are capital in nature.

### ***Company EBITDA***

We also use Company EBITDA as a measure of performance. Company EBITDA is calculated as Company FFO excluding the impact of our share of realized disposition gains and losses, interest income and expense and current income taxes. Company EBITDA is presented net to unitholders. Company EBITDA has limitations as an analytical tool as it does not include our share of realized disposition gains and losses, interest income and expense, and current income taxes, as well as depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Because of these limitations, Company EBITDA should not be considered as the sole measure of our performance and should not be considered in isolation from, or as a substitute for, analysis of our results as reported under IFRS. However, Company EBITDA is a key measure that we use to evaluate the performance of our operations.

When viewed with our IFRS results, we believe that Company EBITDA provides a comprehensive understanding of the ability of our businesses to generate recurring earnings which allows users to better understand and evaluate the underlying financial performance of our operations.

The following table reconciles Company EBITDA and Company FFO to net income attributable to unitholders for the periods indicated. Amounts attributable to non-controlling interests were previously presented by segment and the updated presentation below has no impact on the partnership's operating segments or measures of performance.

(US\$ MILLIONS)	Year ended December 31, 2020					Attributable to non-controlling interests	As per IFRS Financials
	Total attributable to the partnership						
	Business services	Infrastructure services	Industrials	Corporate and other	Total <sup>(1)</sup>		
Revenues	\$ 7,611	\$ 1,900	\$ 2,965	\$ —	\$12,476	\$ 25,159	\$ 37,635
Direct operating costs	(7,220)	(1,340)	(2,303)	(11)	(10,874)	(21,591)	(32,465)
General and administrative expenses	(136)	(75)	(91)	(82)	(384)	(584)	(968)
Equity accounted Company EBITDA <sup>(2)</sup>	16	117	33	—	166	147	313
<b>Company EBITDA</b>	<b>271</b>	<b>602</b>	<b>604</b>	<b>(93)</b>	<b>1,384</b>		
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>	61	—	24	—	85	219	304
Other income (expense), net <sup>(4)</sup>	4	(29)	—	—	(25)	(27)	(52)
Interest income (expense), net	(62)	(163)	(255)	(6)	(486)	(996)	(1,482)
Current income tax (expense) recovery	(41)	(3)	(29)	40	(33)	(251)	(284)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments <sup>(2)</sup>	(4)	(43)	(8)	—	(55)	(33)	(88)
<b>Company FFO</b>	<b>229</b>	<b>364</b>	<b>336</b>	<b>(59)</b>	<b>870</b>		
Depreciation and amortization expense					(719)	(1,446)	(2,165)
Impairment expense, net					(112)	(151)	(263)
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>					(11)	(19)	(30)
Other income (expense), net <sup>(4)</sup>					(121)	284	163
Deferred income tax (expense) recovery					37	93	130
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(113)	(55)	(168)
<b>Net income (loss)</b>					<b>\$ (169)</b>	<b>\$ 749</b>	<b>\$ 580</b>

(1) Company EBITDA, Company FFO and net income attributable to unitholders include Company EBITDA, Company FFO and net income attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.

(2) The sum of these amounts equates to equity accounted income (loss), net of \$57 million as per the IFRS consolidated statements of operating results.

(3) The sum of these amounts equates to the gain (loss) on acquisitions/dispositions, net of \$274 million as per the IFRS consolidated statements of operating results.

(4) The sum of these amounts equates to other income (expense), net of \$111 million as per the IFRS consolidated statements of operating results.

Year ended December 31, 2019

(US\$ MILLIONS)	Total attributable to the partnership					Attributable to non- controlling interests	As per IFRS Financials
	Business services	Infrastructure services	Industrials	Corporate and other	Total <sup>(1)</sup>		
Revenues	\$ 8,927	\$ 1,815	\$ 2,549	\$ —	\$13,291	\$ 29,741	\$ 43,032
Direct operating costs	(8,607)	(1,324)	(1,886)	(9)	(11,826)	(26,501)	(38,327)
General and administrative expenses	(136)	(53)	(70)	(86)	(345)	(487)	(832)
Equity accounted Company EBITDA <sup>(2)</sup>	37	30	26	—	93	148	241
<b>Company EBITDA</b>	<b>221</b>	<b>468</b>	<b>619</b>	<b>(95)</b>	<b>1,213</b>		
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>	342	—	64	(1)	405	321	726
Other income (expense), net <sup>(4)</sup>	(1)	(9)	(5)	—	(15)	(10)	(25)
Interest income (expense), net	(50)	(138)	(208)	37	(359)	(915)	(1,274)
Current income tax (expense) recovery	(75)	—	(71)	22	(124)	(200)	(324)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments <sup>(2)</sup>	(5)	(7)	(6)	—	(18)	(24)	(42)
<b>Company FFO</b>	<b>432</b>	<b>314</b>	<b>393</b>	<b>(37)</b>	<b>1,102</b>		
Depreciation and amortization expense					(571)	(1,233)	(1,804)
Impairment expense, net					(303)	(306)	(609)
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>					—	—	—
Other income (expense), net <sup>(4)</sup>					(149)	(226)	(375)
Deferred income tax (expense) recovery					38	94	132
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(29)	(56)	(85)
<b>Net income (loss)</b>					<b>\$ 88</b>	<b>\$ 346</b>	<b>\$ 434</b>

(1) Company EBITDA, Company FFO and net income attributable to unitholders include Company EBITDA, Company FFO and net income attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.

(2) The sum of these amounts equates to equity accounted income (loss), net of \$114 million as per the IFRS consolidated statements of operating results.

(3) The sum of these amounts equates to the gain (loss) on acquisitions/dispositions, net of \$726 million as per the IFRS consolidated statements of operating results.

(4) The sum of these amounts equates to other income (expense), net of \$(400) million as per the IFRS consolidated statements of operating results.

**Year ended December 31, 2018**

(US\$ MILLIONS)	Total attributable to the partnership					Attributable to non- controlling interests	As per IFRS Financials
	Business services	Infrastructure services	Industrials	Corporate and other	Total <sup>(1)</sup>		
Revenues	\$ 9,194	\$ 926	\$ 1,074	\$ 7	\$11,201	\$ 25,967	\$ 37,168
Direct operating costs	(8,943)	(691)	(552)	(8)	(10,194)	(23,940)	(34,134)
General and administrative expenses	(154)	(25)	(52)	(69)	(300)	(343)	(643)
Equity accounted Company EBITDA <sup>(2)</sup>	31	85	20	—	136	60	196
<b>Company EBITDA</b>	<b>128</b>	<b>295</b>	<b>490</b>	<b>(70)</b>	<b>843</b>		
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>	54	(3)	112	—	163	87	250
Other income (expense), net <sup>(4)</sup>	—	(1)	(3)	—	(4)	(14)	(18)
Interest income (expense), net	(13)	(57)	(74)	7	(137)	(361)	(498)
Current income tax (expense) recovery	(34)	(6)	(51)	—	(91)	(95)	(186)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments <sup>(2)</sup>	(4)	(33)	(4)	—	(41)	(13)	(54)
<b>Company FFO</b>	<b>131</b>	<b>195</b>	<b>470</b>	<b>(63)</b>	<b>733</b>		
Depreciation and amortization expense					(233)	(515)	(748)
Impairment expense, net					(89)	(129)	(218)
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>					115	135	250
Other income (expense), net <sup>(4)</sup>					(53)	(65)	(118)
Deferred income tax (expense) recovery					30	58	88
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(81)	(51)	(132)
<b>Net income (loss)</b>					<b>\$ 422</b>	<b>\$ 781</b>	<b>\$ 1,203</b>

(1) Company EBITDA, Company FFO and net income attributable to unitholders include Company EBITDA, Company FFO and net income attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.

(2) The sum of these amounts equates to equity accounted income (loss), net of \$10 million as per the IFRS consolidated statements of operating results.

(3) The sum of these amounts equates to the gain (loss) on acquisitions/dispositions, net of \$500 million as per the IFRS consolidated statements of operating results.

(4) The sum of these amounts equates to other income (expense), net of \$(136) million as per the IFRS consolidated statements of operating results.

The following table reconciles equity attributable to LP Units, GP Units, Redemption-Exchange Units, preferred shares and Special LP units to equity attributable to unitholders for the periods indicated:

(US\$ MILLIONS)	Year ended December 31,	
	2020	2019
Limited partners	\$ 1,928	\$ 2,116
General partner	—	—
Non-controlling interests attributable to:		
Redemption-Exchange Units, Preferred Shares and Special Limited Partnership Units held by Brookfield Asset Management Inc.	1,564	1,676
<b>Equity attributable to unitholders</b>	<b>\$ 3,492</b>	<b>\$ 3,792</b>

The following table is a summary of our equity attributable to unitholders by segment as at December 31, 2020 and December 31, 2019. This is determined based on the partnership's share of equity within each portfolio company exclusive of amounts attributable to non-controlling interests and reconciles to total limited partner and redemption-exchange equity in the consolidated statement of financial position.

(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total
December 31, 2020	\$ 2,225	\$ 628	\$ 1,218	\$ (579)	\$ 3,492
December 31, 2019	\$ 2,161	\$ 470	\$ 947	\$ 214	\$ 3,792

## 5.B. LIQUIDITY AND CAPITAL RESOURCES

Liquidity and capital requirements are managed through cash flows from operations, use of credit facilities, opportunistically monetizing mature operations and refinancing existing debt. We aim to maintain sufficient financial liquidity to meet our ongoing operating requirements and to fund debt service payments, recurring expenses, required capital expenditures, and acquisition opportunities as they arise. In addition, an integral part of our strategy is to pursue acquisitions through Brookfield-led consortium arrangements with institutional investors or strategic partners, and to form partnerships to pursue acquisitions on a specialized or global basis. Brookfield has an established track record of leading such consortiums and partnerships and actively managing underlying assets to improve performance. Overall, our liquidity profile is strong, positioning us and our businesses well to take advantage of accretive investment opportunities and handle an economic downturn.

Our business performed remarkably well during the year in the face of a uniquely challenging environment. The strength of our financial performance in 2020 was supported by the quality of businesses we own and our disciplined approach to risk management. At some of our largest businesses, revenues were either virtually unaffected by the global economic shutdown or recovered strongly as the year progressed. Given the favorable financing structures we employ, our businesses got through the year with no meaningful capital requirements. We remain confident in our ability to continue generating liquidity within our operations from the monetization of business interests to support our growth. The "Recent Business Developments" section of Item 4.A. "History and Development of our Company" details recent acquisitions completed by the partnership.

Our principal sources of liquidity are financial assets, undrawn credit facilities, cash flow from our operations and monetizations of mature businesses, and access to public and private capital markets.

The following table presents borrowings by segment as at December 31, 2020 and December 31, 2019:

(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total
December 31, 2020	\$ 3,389	\$ 5,904	\$ 13,873	\$ 610	\$ 23,776
December 31, 2019	\$ 2,621	\$ 5,860	\$ 13,918	\$ —	\$ 22,399

As at December 31, 2020, the partnership and its operations had outstanding borrowings of \$23,776 million compared to \$22,399 million as at December 31, 2019. Borrowings comprised the following:

<b>(US\$ MILLIONS)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Term loans and credit facilities	<b>\$ 15,485</b>	<b>\$ 15,965</b>
Project financing	<b>503</b>	559
Securitization program <sup>(1)</sup>	<b>157</b>	—
Notes and debentures	<b>7,631</b>	5,875
<b>Total borrowings</b>	<b>\$ 23,776</b>	<b>\$ 22,399</b>

<sup>(1)</sup> Securitization program at the subsidiary level.

The partnership has debt facilities within its operating businesses that trade in public markets or are held at major financial institutions. The debt facilities are primarily composed of term loans and credit facilities with variable interest rates and notes and debentures with fixed interest rates. At the operating level, we endeavor to maintain prudent levels of debt which can be serviced through ongoing operations. On a consolidated basis, the partnership and its operations had borrowings totaling \$23,776 million as at December 31, 2020, compared to \$22,399 million as at December 31, 2019. The increase of \$1,377 million was primarily attributable to the acquisition of IndoStar, combined with new debt issuances at BRK Ambiental and drawdowns on our corporate credit facilities primarily related to acquisition of businesses. The increase was partially offset by debt repayments at GrafTech and Healthscope.

We principally finance our assets at the operating company level with debt that is non-recourse to both the partnership and to our other operations and is generally secured against assets within the respective operating companies. Moreover, debt instruments at the operating company level do not cross-accelerate or cross-default to debt at other operating companies. This debt is in the form of revolving credit facilities, term loans and debt securities with varying maturities, ranging from on demand to 24 years. The weighted average maturity at December 31, 2020 was 5.0 years and the weighted average interest rate on debt outstanding was 5.0%. As at December 31, 2020, our maximum borrowing capacity at the corporate and operating subsidiary level was \$29,744 million, of which \$23,776 million was drawn.

The use of the credit facilities, term loans and debt securities is primarily related to ongoing operations, capital expenditures and to fund acquisitions. Interest rates charged on these facilities are based on market interest rates. Most of these borrowings are not subject to financial maintenance covenants, however, some are subject to fixed charge coverage, debt-to-EBITDA ratios and minimum equity or liquidity covenants. For the year ended December 31, 2020, the financial performance of our businesses was in line with covenants and we took proactive measures, where necessary, to amend the terms of certain debt instruments and seek waivers from lenders. Our operations are currently in compliance with or have obtained waivers related to all material covenant requirements, and we continue to work with our portfolio companies to monitor performance against such covenant requirements.

The partnership also has a revolving acquisition credit facility with Brookfield that permits borrowings of up to \$500 million. The credit facility is guaranteed by the partnership, Holding LP and the Holding Entities. The credit facility is available in U.S. or Canadian dollars, and advances are made by way of LIBOR, base rate, bankers' acceptance rate or prime rate loans. The credit facility bears interest at the specified LIBOR or bankers' acceptance rate plus 3.45%, or the specified base rate or prime rate plus 2.45%. The credit facility also requires us to maintain a minimum deconsolidated net worth and contains restrictions on the ability of the borrowers and the guarantors to, among other things, incur liens, engage in certain mergers and consolidations or enter into speculative hedging arrangements. Net proceeds above a specified threshold that are received by the borrowers from asset dispositions, debt incurrences or equity issuances by the borrowers or their subsidiaries must be used to pay down the credit facility (which can then be redrawn to fund future investments). As at December 31, 2020, the credit facility remains undrawn.

The partnership has bilateral credit facilities backed by large global banks that continue to be highly supportive of our business. The credit facilities are available in Euros, Sterling, Australian, U.S., and Canadian dollars. Advances under the credit facilities bear interest at the specified LIBOR, EURIBOR, CDOR, BBSY, or bankers' acceptance rate plus 2.50%, or the specified base rate or prime rate plus 1.50%. The credit facilities require us to maintain a minimum tangible net worth and deconsolidated debt to capitalization ratio at the corporate level. During the third quarter of 2020, the partnership increased the total available amount on the credit facilities by \$500 million to \$2,075 million. The additional \$500 million facility has been guaranteed by Brookfield and provides the partnership with additional liquidity to take advantage of acquisitive opportunities. As at December 31, 2020, \$310 million was drawn on the bilateral credit facilities and the additional \$500 million facility guaranteed by Brookfield remains undrawn.



The partnership also has a Deposit Agreement with Brookfield whereby it may place funds on deposit with Brookfield and whereby Brookfield may place funds on deposit with the partnership. The deposit balance is due on demand and bears interest at LIBOR plus 1.50%. As at December 31, 2020, the amount of the deposit from Brookfield was \$300 million (2019: \$4 million on deposit with Brookfield).

The table below outlines the partnership's consolidated net debt to capitalization as at December 31, 2020 and December 31, 2019:

<b>(US\$ MILLIONS, except as noted)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Corporate borrowings	\$ 610	\$ —
Non-recourse borrowings in subsidiaries of the partnership	23,166	22,399
Cash and cash equivalents	(2,743)	(1,986)
Net debt	\$ 21,033	\$ 20,413
Total equity	11,337	11,053
Total capital and net debt	\$ 32,370	\$ 31,466
Net debt to capitalization ratio	65%	65%

The partnership's general partner has implemented a distribution policy pursuant to which we intend to make quarterly cash distributions in an amount currently anticipated to be approximately \$0.25 per unit on an annualized basis. On February 4, 2021, the Board of Directors declared a quarterly distribution in the amount of \$0.0625 per unit, payable on March 31, 2021, to unitholders of record as at the close of business on February 26, 2021.

During the fourth quarter of 2020, the volume weighted average price per unit was \$33.75, which was below the previous incentive distribution threshold of \$41.96/unit, resulting in an incentive distribution of \$nil for the quarter. For the year ended December 31, 2020, the total incentive distribution was \$nil.

#### **Cash Flow**

We believe that we currently have sufficient access to capital resources and will continue to use our available capital resources to fund our operations. Our future capital resources include cash flow from operations, borrowings and proceeds from potential future debt issues or equity offerings, if required.

As at December 31, 2020, we had cash and cash equivalents of \$2,743 million, compared to \$1,986 million as at December 31, 2019 and \$1,949 million as at December 31, 2018. The net cash flows for the years ended December 31, 2020, 2019 and 2018 were as follows:

<b>(US\$ MILLIONS)</b>	<b>Year ended December 31,</b>		
	<b>2020</b>	<b>2019</b>	<b>2018</b>
Cash flow provided by (used in) operating activities	\$ 4,205	\$ 2,163	\$ 1,341
Cash flow provided by (used in) investing activities	(2,334)	(17,939)	(3,999)
Cash flow provided by (used in) financing activities	(1,077)	15,925	3,561
Effect of foreign exchange rates on cash	(37)	(10)	(60)
Net change in cash classified within assets held for sale	—	(102)	—
<b>Change in cash and cash equivalents</b>	<b>\$ 757</b>	<b>\$ 37</b>	<b>\$ 843</b>

#### ***Cash flow provided by (used in) operating activities***

Total cash flow provided by operating activities for the year ended December 31, 2020 was \$4,205 million compared to \$2,163 million provided for the year ended December 31, 2019. The cash provided by operating activities during the year ended December 31, 2020 was primarily attributable to cash generated at Greenergy, Sagen, Clarios, GrafTech, Westinghouse, and Altera.

Total cash flow provided by operating activities for the year ended December 31, 2019 was \$2,163 million, compared to \$1,341 million provided in the year ended December 31, 2018. The cash provided by operating activities during the year ended December 31, 2019 was primarily attributable to cash generated at Clarios, Westinghouse, Altera and GrafTech.

### ***Cash flow provided by (used in) investing activities***

Total cash flow used in investing activities was \$2,334 million for the year ended December 31, 2020, compared to \$17,939 million used for the year ended December 31, 2019. Our investing activities were primarily related to the acquisitions of BrandSafway, IndoStar, and public securities, the purchase and sale of corporate and government bonds at Sagen, as well as the acquisition of property, plant and equipment and intangible assets within our industrials and infrastructure services segments. This was partially offset by the cash proceeds received from Healthscope's sale of its pathology business and from the disposition of our cold storage logistics business during the year ended December 31, 2020.

Total cash flow used in investing activities was \$17,939 million for the year ended December 31, 2019, compared to \$3,999 million used for the year ended December 31, 2018. Our investing activities were primarily related to the acquisitions of Clarios, Healthscope, and Sagen, as well as the acquisition of property, plant and equipment and intangible assets within our industrials and infrastructure services segments. This was partially offset by the cash proceeds received on the dispositions of BGIS, BGRS and NAP.

### ***Cash flow provided by (used in) financing activities***

Total cash flow used in financing activities was \$1,077 million for the year ended December 31, 2020, compared to \$15,925 million cash flow provided by financing activities for the year ended December 31, 2019. During the year ended December 31, 2020, repayments, net of proceeds from borrowings, were \$102 million, which primarily consisted of debt repayments at Clarios and GrafTech, partially offset by increased borrowings at BRK Ambiental and a draw on our corporate credit facilities primarily related to the acquisitions of businesses. Distributions to others who have interests in operating subsidiaries, net of capital provided, were \$140 million, which were primarily attributable to distributions of proceeds from the sale of our cold storage logistics business and the distribution of dividends from Westinghouse and Sagen. This was partially offset by the capital contributions to fund the acquisitions of BrandSafway and IndoStar, and the recapitalization of Cardone during the year ended December 31, 2020.

Total cash flow provided by financing activities was \$15,925 million for the year ended December 31, 2019, compared to \$3,561 million cash flow provided by financing activities for the year ended December 31, 2018. During the year ended December 31, 2019, our borrowings, net of repayments, were \$11,378 million, which primarily consisted of revolving lines of credit, term loans, and debt securities secured for the acquisitions of Clarios and Healthscope. In the second quarter of 2019, proceeds of \$1,721 million were received from other financing related to the sale and leaseback of hospital properties. This was partially offset by debt repayments at GrafTech, Altera, and Clarios. Capital provided by others who have interests in operating subsidiaries, net of distributions to others who have interests in our operating subsidiaries, was \$2,382 million, which was primarily attributable to the acquisitions of Clarios, Healthscope, and Sagen, partially offset by the distributions of proceeds from the sales of NAP, BGIS, our Australian energy operation, and the partial sale of GrafTech. Additionally, in June 2019, we issued LP Units and Redemption-Exchange Units of Holding LP in exchange for gross proceeds of \$795 million, before \$14 million in equity issuance costs. On July 23, 2019, the Underwriters partially exercised their over-allotment option and purchased additional units for additional gross proceeds of approximately \$42 million, before equity issuance costs of \$1 million.

### **Market Risks**

Market risk is defined for these purposes as the risk that the fair value or future cash flows of a financial instrument held by the partnership will fluctuate because of changes in market prices. Market risk includes the risk of changes in interest rates, currency exchange rates and changes in market prices due to factors other than interest rates or currency exchange rates, such as changes in equity prices, commodity prices or credit spreads.

Financial instruments held by the partnership that are subject to market risk include loans and notes receivable, other financial assets, borrowings, derivative contracts, such as interest rate and foreign currency contracts, and marketable securities.

As at December 31, 2020, the partnership is exposed to price risks arising from marketable securities and other financial assets, with a balance of \$6,217 million (2019: \$5,257 million). A 10% change in the value of these assets would impact the partnership's equity by \$622 million (2019: \$526 million) and result in an impact on the consolidated statements of comprehensive income of \$622 million (2019: \$526 million).

### ***Interest rate risk***

The observable impacts on the fair values and future cash flows of financial instruments that can be directly attributable to interest rate risk include changes in net income from financial instruments whose cash flows are determined with reference to floating interest rates and changes in the fair values of financial instruments whose cash flows are fixed in nature. The partnership monitors interest rate fluctuations and may enter into interest rate derivative contracts to mitigate the impact from interest rate movements. A 10 basis point increase in interest rates is expected to increase net income by \$3 million, and a 10 basis point decrease in interest rates is expected to decrease net income by \$3 million. A 10 basis point change in interest rates is expected to impact other comprehensive income by a decrease of \$8 million if interest rates increase, and an increase of \$10 million if interest rates decrease.

### ***Foreign currency risk***

We have operations in international markets denominated in currencies other than the U.S. dollar, primarily the Australian dollar, the Canadian dollar and the Brazilian real. As a result, we are subject to foreign currency risk due to potential fluctuations in exchange rates between foreign currencies and the U.S. dollar. We structure our operations such that foreign operations are primarily conducted by entities with a functional currency which is the same as the economic environment in which the operations take place. As a result, the net income impact of currency risk associated with financial instruments is limited as its financial assets and liabilities are generally denominated in the functional currency of the subsidiary that holds the financial instrument. However, we are exposed to foreign currency risk on the net assets of its foreign currency denominated operations and foreign currency denominated debt. We manage foreign currency risk through hedging contracts, typically foreign exchange forward contracts. There is no assurance that hedging strategies, to the extent used, will fully mitigate the risk.

The table below outlines the impact on net income and other comprehensive income of a 10% change in the exchange rates between the U.S. dollar and the major foreign currencies:

(US\$ MILLIONS)	2020		2019		2018	
	OCI	Net Income	OCI	Net Income	OCI	Net Income
USD/AUD	\$ 86	\$ (6)	\$ 44	\$ (2)	\$ 36	\$ —
USD/BRL	40	—	44	1	35	4
USD/CAD	120	(25)	60	(1)	12	3
USD/Other	101	55	133	36	19	5

See also Note 4, “Fair Value of Financial Instruments”, Note 26, “Derivative Financial Instruments” and Note 27, “Financial Risk Management” in our consolidated financial statements included in this Form 20-F.

### ***Commodity price risk***

As certain of the partnership’s operating subsidiaries are exposed to commodity price risk, the fair value of financial instruments will fluctuate as a result of changes in commodity prices. A 10 basis point increase or decrease in commodity prices, as it relates to financial instruments, is not expected to have a material impact on the partnership’s net income.

Our commodity exposure is primarily in our industrials segment. We hedge this exposure where appropriate. See Item 4.B., “Business Overview - Industrials”.

### **Related Party Transactions**

We entered into a number of related party transactions with Brookfield as described in Note 25 in our consolidated financial statements included in this Form 20-F.

### **Critical Accounting Policies, Estimates and Judgments**

The preparation of financial statements requires management to make critical judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses that are not readily apparent from other sources, during the reporting period. These estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgments made by management and utilized in the normal course of preparing our partnership's consolidated financial statements are outlined below.

Due to the circumstances surrounding the global economic shutdown pandemic, such as significant volatility in capital markets, commodity prices and foreign currencies, restrictions on the conduct of business in many jurisdictions, and other impacts, we considered the impacts of these circumstances on the key critical judgments, estimates and assumptions that affect the reported and contingent amount of assets, liabilities, revenues and expenses, including whether goodwill, intangible assets and PP&E needed to be reevaluated for impairment as of December 31, 2020. The partnership has a diversified portfolio of operating businesses, many of which provide essential products and services to their customers. Based on our assessments, no additional impairments were required as at December 31, 2020. The partnership continues to monitor the situation and review our critical estimates and judgments as circumstances evolve.

For further reference on accounting policies, critical judgments and estimates, see our "Significant Accounting Policies" contained in Note 2 of our consolidated financial statements as at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018, included in this Form 20-F. See Item 18. "Financial Statements".

### ***Business combinations***

The partnership accounts for business combinations using the acquisition method of accounting. The allocation of fair values to assets acquired and liabilities assumed through an acquisition requires numerous estimates that affect the valuation of certain assets and liabilities acquired including discount rates, operating costs, revenue estimates, commodity prices, future capital costs and other factors. The determination of the fair values may remain provisional for up to 12 months from the date of acquisition due to the time required to obtain independent valuations of individual assets and to complete assessments of provisions. When the accounting for a business combination has not been completed as of the reporting date, this is disclosed in the financial statements, including observations on the estimates and judgments made as of the reporting date.

### ***Determination of control***

The partnership consolidates an investee when it controls the investee, with control existing if, and only if, the partnership has power over the investee; exposure, or rights, to variable returns from involvement with the investee; and the ability to use that power over the investee to affect the amount of the partnership's returns.

In determining if the partnership has power over an investee, judgments are made when identifying which activities of the investee are relevant in significantly affecting returns of the investee and the extent of existing rights that give the partnership the current ability to direct the relevant activities of the investee. Judgments are made as to the amount of potential voting rights that provide voting powers, the existence of contractual relationships that provide voting power, and the ability for the partnership to appoint directors. The partnership enters into voting agreements which provide it the ability to contractually direct the relevant activities of the investee (formally referred to as "power" within IFRS 10, *Consolidated financial statements*). In assessing if the partnership has exposure, or rights, to variable returns from involvement with the investee, judgments are made concerning whether returns from an investee are variable and how variable those returns are on the basis of the substance of the arrangement, the magnitude of those returns and the magnitude of those returns relative to others, particularly in circumstances where the partnership's voting interest differs from the ownership interest in an investee. In determining if the partnership has the ability to use its power over the investee to affect the amount of its returns, judgments are made when the partnership is an investor as to whether the partnership is a principal or agent and whether another entity with decision making rights is acting as the partnership's agent. If it is determined that the partnership is acting as an agent, as opposed to a principal, the partnership does not control the investee.

### ***Common control transactions***

IFRS 3 does not include specific measurement guidance for transfers of businesses or subsidiaries between entities under common control. Accordingly, the partnership has developed an accounting policy to account for such transactions taking into consideration other guidance in the IFRS framework and pronouncements of other standard-setting bodies. The partnership's policy is to record assets and liabilities recognized as a result of transactions between entities under common control at the carrying values in the transferor's financial statements.

### ***Indicators of impairment***

Judgment is applied when determining whether indicators of impairment exist when assessing the carrying values of the partnership's assets, including the determination of the partnership's ability to hold financial assets, the estimation of a cash generating unit's future revenues and direct costs, the determination of discount rates, and when an asset's or cash generation unit's carrying value is above its fair value less costs of disposal or value in use.

For some of the partnership's assets forecasting the recoverability and economic viability of property and equipment requires an estimate of reserves. The process for estimating reserves is complex and requires significant interpretation and judgment. It is affected by economic conditions, production, operating and development activities, and is performed using available geological, geophysical, engineering and economic data.

### ***Revenue recognition***

Judgment is applied where certain of the partnership's subsidiaries use the cost-to-cost method to account for their contract revenue. The stage of completion is measured by reference to actual costs incurred to date as a percentage of estimated total costs for each contract. Significant assumptions are required to estimate the total contract costs and the recoverable variation works that affect the stage of completion and the contract revenue respectively. In making these estimates, management has relied on past experience or where necessary, the work of experts.

### ***Financial instruments***

Judgments inherent in accounting policies relating to derivative financial instruments relate to applying the criteria to the assessment of the effectiveness of hedging relationships. Estimates and assumptions used in determining the fair value of financial instruments are: equity and commodity prices; future interest rates; the creditworthiness of the partnership relative to its counterparties; the credit risk of the partnership's counterparties; estimated future cash flows; discount rates and volatility utilized in option valuations.

### ***Decommissioning liabilities***

Decommissioning costs will be incurred at the end of the operating life of some of the partnership's oil and gas facilities, mining properties, manufacturing facilities, and at licensed nuclear facilities serviced by the partnership. These obligations are typically many years in the future and require judgment to estimate. The estimate of decommissioning costs can vary in response to many factors including changes in relevant legal, regulatory, and environmental requirements, the emergence of new restoration techniques or experience at other production sites. Inherent in the calculations of these costs are assumptions and estimates including the ultimate settlement amounts, inflation factors, discount rates, and timing of settlements.

### ***Oil and gas properties***

The process of estimating the partnership's proved and probable oil and gas reserves requires significant judgment and estimates. Factors such as the availability of geological and engineering data, reservoir performance data, acquisition and divestment activity, drilling of new wells, development costs and commodity prices all impact the determination of the partnership's estimates of its oil and gas reserves. Future development costs are based on estimated proved and probable reserves and include estimates for the cost of drilling, completing and tie in of the proved undeveloped and probable additional reserves and may vary based on geography, geology, depth, and complexity. Any changes in these estimates are accounted for on a prospective basis. Oil and natural gas reserves also have a direct impact on the assessment of the recoverability of asset carrying values reported in the financial statements.

### ***Insurance contracts***

The partnership has applied critical estimates for its residential mortgage insurance business, including: (i) timing of revenue recognition for deferred insurance premiums; (ii) insurance loss reserves representing the amount needed to provide for the expected ultimate net cost of settling claims; (iii) the fair value of subrogation rights related to real estate based on third party property appraisals or other types of third party valuations deemed to be more appropriate for a particular property; and (iv) estimated deferred policy acquisition costs to be amortized over the term of the policy.

### ***Measurement of expected credit losses***

The partnership exercises judgment when determining expected credit losses on financial assets. Judgment is applied in the determination of probability weighted expected cash flows, the probability of default of borrowers, and in selecting forward looking information to determine increase in credit risk and other risk parameters.

## ***Uncertainty of income tax treatments***

The partnership applies IFRIC 23. The interpretation requires an entity to assess whether it is probable that a tax authority will accept an uncertain tax treatment used, or proposed to be used, by an entity in its income tax filings and to exercise judgment in determining whether each tax treatment should be considered independently or whether some tax treatments should be considered together. The decision should be based on which approach provides better predictions of the resolution of the uncertainty. An entity also has to consider whether it is probable that the relevant authority will accept each tax treatment, or group of tax treatments, assuming that the taxation authority with the right to examine any amounts reported to it will examine those amounts and will have full knowledge of all relevant information when doing so.

## ***Other***

Other estimates and assumptions utilized in the preparation of the partnership's financial statements are: the assessment or determination of recoverable amounts; depreciation and amortization rates and useful lives; estimation of recoverable amounts of cash-generating units for impairment assessments of goodwill and intangible assets; and ability to utilize tax losses and other tax measurements.

Other critical judgments include the determination of functional currency.

## **Future Changes in Accounting Policies**

### ***(i) Insurance contracts***

In May 2017, the IASB published IFRS 17 a comprehensive standard that establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts. In June 2019, the IASB published an exposure draft that proposes targeted amendments to IFRS 17 and will replace IFRS 4, *Insurance contracts*. In March 2020, the IASB decided on a further deferral of the effective date of IFRS 17 from annual periods beginning on or after January 1, 2021 to annual periods beginning on or after January 1, 2023.

The measurement approach under IFRS 17 is based on the following:

- a current, unbiased probability-weighted estimate of future cash flows expected to arise as the insurer fulfills the contract;
- the effect of the time value of money;
- a risk adjustment that measures the effects of uncertainty about the amount and timing of future cash flows; and
- a contractual service margin which represents the unearned profit in a contract and that is recognized in profit or loss over time as the insurance coverage is provided.

There will also be a new financial statement presentation for insurance contracts and additional disclosure requirements.

IFRS 17 requires the partnership to distinguish between groups of contracts expected to be profit-making and groups of contracts expected to be onerous. IFRS 17 is to be applied retrospectively to each group of insurance contracts. If full retrospective application to a group of contracts is impracticable, the modified retrospective or fair value method may be used. The partnership is currently assessing the impact of IFRS 17 on the financial statements.

### ***(ii) IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 amendments for IBOR reform***

On August 27, 2020, the IASB published Interest Rate Benchmark Reform - Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 ("Phase II Amendments"), effective January 1, 2021, with early adoption permitted. The Phase II Amendments provide additional guidance to address issues that will arise during the transition of benchmark interest rates. The Phase II Amendments primarily relate to the modification of financial assets, financial liabilities and lease liabilities where the basis for determining the contractual cash flows changes as a result of IBOR reform, allowing for prospective application of the applicable benchmark interest rate and to the application of hedge accounting, providing an exception such that changes in the formal designation and documentation of hedge accounting relationships that are needed to reflect the changes required by IBOR reform do not result in the discontinuation of hedge accounting or the designation of new hedging relationships.

The partnership is currently assessing the impact as a result of the amendments to the contractual terms of IBOR referenced floating-rate borrowings, interest rate swaps, interest rate caps, and updating hedge designations. The adoption is not expected to have a significant impact on the partnership's financial statements.

## **New Accounting Policies Adopted**

### *(i) Definition of material*

In October 2018, the IASB issued amendments to IAS 1, *Presentation of Financial Statements* and IAS 8, *Accounting policies, changes in accounting estimates and errors*. These amendments clarify and align the definition of material and provide guidance to help improve consistency in the application of materiality when used in other IFRS standards. The partnership adopted these amendments on January 1, 2020 and the adoption did not have an impact on the partnership's financial statements.

### *(ii) Rent concessions*

In May 2020, the IASB issued an amendment to IFRS 16, effective for annual and interim reporting periods beginning on or after June 1, 2020. The amendment provides lessees with a practical expedient that relieves a lessee from assessing whether a COVID-19 related rent concession is a lease modification. A lessee that makes this election shall account for any change in lease payments resulting from the COVID-19 related rent concession the same way it would account for the change applying IFRS 16 if the change were not a lease modification. The application of the practical expedient did not have a significant impact on the partnership's financial statements.

## **5.C. RESEARCH AND DEVELOPMENT, PATENTS AND LICENSES, ETC.**

Not applicable.

## **5.D. TREND INFORMATION**

See Item 5.A. - "Operating Results".

## **5.E. OFF-BALANCE SHEET ARRANGEMENTS**

In the normal course of operations our operating subsidiaries have bank guarantees, insurance bonds and letters of credit outstanding to third parties. As at December 31, 2020, the total outstanding amount was approximately \$2,032 million. If these letters of credit or bonds are drawn upon, we will be obligated to reimburse the issuer of the letter of credit or bonds. The partnership does not conduct its operations, other than those of equity accounted investments, through entities that are not consolidated in the financial statements, and has not guaranteed or otherwise contractually committed to support any material financial obligations not reflected in the financial statements.

Our construction businesses and other operations are called upon to give, in the ordinary course of business, guarantees and indemnities in respect of the performance of controlled entities, associates and related parties of their contractual obligations. Any known losses have been brought to account.

In the normal course of operations, we execute agreements that provide for indemnification and guarantees to third parties in transactions such as business dispositions and acquisitions, construction projects, capital projects, and sales and purchases of assets and services. We have also agreed to indemnify our directors and certain of our officers and employees. The nature of substantially all of the indemnification undertakings prevents us from making a reasonable estimate of the maximum potential amount that we could be required to pay third parties, as many of the agreements do not specify a maximum amount and the amounts are dependent upon the outcome of future contingent events, the nature and likelihood of which cannot be determined at this time. Historically, we have made no significant payments under such indemnification agreements. In addition, we have also entered into indemnity agreements with Brookfield that relate to projects in the Middle East region that were in place prior to the spin-off. Under these indemnity agreements, Brookfield has agreed to indemnify us or refund as, as appropriate, for the receipt of payments relating to such projects.

From time to time, we may be contingently liable with respect to litigation and claims that arise in the normal course of operations. In our construction operations, this may include litigation and claims from clients or subcontractors, in addition to our associated counterclaims. On an ongoing basis, we assess the potential impact of these events. We have determined that the potential loss amount of these claims cannot be measured and is not probable at this time.

### ***Financial instruments — foreign currency hedging strategy***

To the extent that it is economical to do so, the partnership's strategy is to hedge a portion of its equity investments and/or cash flows exposed to foreign currencies. The partnership's foreign currency hedging strategy includes leveraging any natural hedges that may exist within the operations, utilizing local currency debt financing to the extent possible, and utilizing derivative contracts to the extent that natural hedges are insufficient.

The following table presents our foreign currency equity positions, excluding interest of others in operating subsidiaries, as at December 31, 2020:

(US\$ MILLIONS)	Net Investment Hedges							
	USD	CAD	AUD	BRL	GBP	EUR	INR	Other
Net equity	\$ (838)	\$ 1,284	\$ 954	\$ 398	\$ 266	\$ 424	\$ 476	\$ 528
FX contracts — US\$	233	(87)	(111)	—	—	(35)	—	—

As at December 31, 2020, approximately 5% of our foreign currency net equity exposure was hedged. In the first quarter of 2020, the partnership closed out most of its hedge positions as the U.S. dollar strengthened against most major foreign currencies. Since then, the U.S. dollar has weakened against most major foreign currencies and the partnership began adding back net investment hedges in the third and fourth quarters of 2020. The partnership continues to monitor for opportunities to add hedges back into its portfolio.

#### 5.F. TABULAR DISCLOSURE OF CONTRACTUAL OBLIGATIONS

An integral part of our partnership’s strategy is to participate with institutional investors in Brookfield-sponsored private equity funds that target acquisitions that suit Brookfield private equity’s profile. In the normal course of business, our partnership has made commitments to Brookfield-sponsored private equity funds to participate in these target acquisitions in the future, if and when identified.

In the ordinary course of business, we enter into contractual arrangements that may require future cash payments. The table below outlines our undiscounted contractual obligations as at December 31, 2020:

(US\$ MILLIONS)	Payments as at December 31, 2020				
	Total	< 1 Year	1-2 Years	3-5 Years	5+ Years
Borrowings	\$ 24,260	\$ 1,752	\$ 1,492	\$ 8,998	\$ 12,018
Lease liabilities	1,634	238	219	445	732
Interest expense	5,920	1,127	1,125	2,929	739
Decommissioning liabilities	1,646	17	4	46	1,579
Pension obligations	1,395	121	121	385	768
Obligations under agreements	520	290	96	49	85
<b>Total</b>	<b>\$ 35,375</b>	<b>\$ 3,545</b>	<b>\$ 3,057</b>	<b>\$ 12,852</b>	<b>\$ 15,921</b>

#### 5.G. SAFE HARBOR

See “Special Note Regarding Forward-Looking Statements.”



## ITEM 6 DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES

### 6.A. DIRECTORS AND SENIOR MANAGEMENT

#### Governance

As required by law, our Limited Partnership Agreement provides for the management and control of our company by a general partner rather than a board of directors and officers. The BBU General Partner serves as our company's general partner and has a board of directors. The BBU General Partner has sole responsibility and authority for the central management and control of our company, which is exercised through its board of directors. Accordingly, references herein to "our directors" and "our board" refer to the board of directors of the BBU General Partner.

The following table presents certain information concerning our board of directors:

Name, Municipality of Residence and Independence <sup>(1)</sup>	Age	Position with the BBU General Partner	Principal Occupation
Jeffrey Blidner Toronto, Ontario, Canada (Not Independent)	72	Board Chair and Director	Vice Chairman, Brookfield Asset Management
David Court <sup>(2)</sup> Toronto, Ontario, Canada (Independent)	64	Director	Director Emeritus, McKinsey & Company
Stephen Girsky New York, New York, USA (Not Independent)	58	Director	Managing Partner, VectoIQ
David Hamill <sup>(2)(3)</sup> Eastern Heights, Queensland, Australia (Independent)	63	Director	Corporate Director
Anne Ruth Herkes Berlin, Germany (Independent)	64	Director	Corporate Director
John Lacey <sup>(4)</sup> Thornhill, Ontario, Canada (Independent)	77	Lead Independent Director	Chairman, Doncaster Consolidated Ltd.
Don Mackenzie <sup>(3)</sup> Pembroke Parish, Bermuda (Independent)	60	Director	Chairman and Owner of New Venture Holdings
Patricia Zuccotti <sup>(5)</sup> Kirkland, Washington, USA (Independent)	73	Director	Corporate Director

(1) The mailing addresses for the directors are set forth under "Security Ownership".

(2) Member of the governance and nominating committee.

(3) Member of the audit committee.

(4) Chair of the governance and nominating committee.

(5) Chair of the audit committee.

Set forth below is biographical information for our directors.

**Jeffrey Blidner.** Mr. Blidner is a Vice Chairman of Brookfield Asset Management responsible for strategic planning and fundraising. Mr. Blidner is also the Chief Executive Officer of Brookfield's Private Funds Group, Chairman of the general partner of Brookfield Renewable Partners L.P., a director of the general partner of Brookfield Property Partners L.P., a director of the general partner of Brookfield Infrastructure Partners L.P. and a director of Brookfield Asset Management. Prior to joining Brookfield in 2000, Mr. Blidner was a senior partner of a Canadian law firm. Mr. Blidner's practice focused on merchant banking transactions, public offerings, mergers and acquisitions, management buy-outs and private equity transactions. Mr. Blidner received his LLB from Osgoode Hall Law School and was called to the Bar in Ontario as a Gold Medalist. Mr. Blidner is not considered an independent director because of his role at Brookfield.

**David Court.** Mr. Court is a Director Emeritus at McKinsey & Company. Mr. Court was previously McKinsey's Global Director of Technology, Digitization and Communications, led McKinsey's global practice in harnessing digital data and advanced analytics from 2011 to 2015, and was a member of the firm's Board of Directors and its Global Operating Committee. Mr. Court is a director of Canadian Tire Corporation and a member of the National Geographic International Council of Advisors, a trustee of the Queen's University Board of Trustees and chair of the advisory board of Georgian Partners. Mr. Court holds a Bachelor of Commerce from Queen's University and a Master of Business Administration from Harvard Business School where he was a Baker Scholar.

**Stephen Girsky.** Mr. Girsky is a Managing Partner of VectoIQ, an independent advisory firm based in New York, and serves on the board of directors of United States Steel Corporation, Drive.ai, an autonomous driving software company, and Valens Semiconductor Ltd. Mr. Girsky was previously the president of Centerbridge Industrial Partners and a Managing Director at Morgan Stanley and served in a number of capacities at General Motors Co., including the office of Vice Chairman. Mr. Girsky also served as Chairman of Adam Opel AG Supervisory Board and was President of General Motors Europe. Mr. Girsky holds a Bachelor of Science in mathematics from the University of California at Los Angeles and a Master of Business Administration from the Harvard Business School.

**David Hamill.** Dr. Hamill is a professional director and was Treasurer of the State of Queensland in Australia from 1998 to 2001, Minister for Education from 1995 to 1996, and Minister for Transport and Minister Assisting the Premier on Economic and Trade Development from 1989 to 1995. Dr. Hamill retired from the Queensland Parliament in February 2001 and since that time has served as a non-executive director or chairman of a range of listed and private companies as well as not-for-profit and public sector entities. Dr. Hamill holds a Bachelor of Arts (Honors) from the University of Queensland, a Master of Arts from Oxford University and a Doctorate of Philosophy from University of Queensland, and is a fellow of the Chartered Institute of Transport and the Australian Institute of Company Directors.

**Anne Ruth Herkes.** Ms. Herkes is a partner at ELC European Leadership Consulting GmbH, a management coaching company and senior advisor at eightyLEO Holding GmbH, a New Space company. Ms. Herkes is also Deputy Chair of the board of directors of Merck Finck Privatbankiers AG, an asset and wealth management bank based in Munich, and chairs its audit and nomination committees. She serves on the board of directors of Quintet (S.A.) Europe Private Bank in Luxembourg, where she is also a member of the strategy and the remuneration and nomination committees. Ms. Herkes has over 30 years of professional experience in politics, diplomacy, and economic affairs in Europe, U.S., Japan and Qatar. She previously served as State Secretary at the German Federal Ministry for Economic Affairs and Energy, and as German Ambassador to Qatar.

**John Lacey.** Mr. Lacey is Chairman of Doncaster Consolidated Ltd. and a director of Whittington Investments Ltd. Mr. Lacey also serves as a consultant to the Chairman of the Board of George Weston Ltd., a Canadian food processing and distribution company, and Loblaw Companies Limited, a Canadian food retailer. Mr. Lacey was previously the Chairman of the board of directors of Alderwoods Group, Inc., an organization operating funeral cemeteries within North America, until 2006. Mr. Lacey is the former President and Chief Executive Officer of The Oshawa Group (now part of Sobeys Inc.) and a former director of Loblaw Companies Limited and TELUS Corporation.

**Don Mackenzie.** Mr. Mackenzie is the Chairman and Owner of New Venture Holdings, a well-established privately-owned holding company with operating company and real estate investments in Bermuda and Canada. Prior to moving to Bermuda in 1990, Mr. Mackenzie worked in the software and sales sector. Mr. Mackenzie acquired his first business in 1995, and New Venture Holdings was formed in 2000 to consolidate a number of operating investments under a holding company umbrella. Mr. Mackenzie has a Bachelor of Commerce from Queens University and a Master of Business Administration from Schulich School of Business of York University.

**Patricia Zuccotti.** Ms. Zuccotti is a director of Brookfield Renewable Partners L.P., where she is the Chair of the Audit Committee. She served as Senior Vice President, Chief Accounting Officer and Controller of Expedia, Inc. from October 2005 to September 2011. Prior to joining Expedia, Ms. Zuccotti was the Director, Enterprise Risk Services of Deloitte & Touche LLP from June 2003 until October 2005. Ms. Zuccotti is a Certified Public Accountant (inactive) and received her Master of Business Administration, majoring in accounting and finance, from the University of Washington and a Bachelor of Arts, majoring in political science, from Trinity College.

## Our Management

The Service Providers, wholly-owned subsidiaries of Brookfield Asset Management, provide management services to us pursuant to our Master Services Agreement. Brookfield has built its business platform through the integration of formative portfolio acquisitions and single asset transactions over several decades and throughout all phases of the business cycle. The Service Providers' investment and asset management professionals are complemented by the depth of transactional and operational expertise throughout our operating segments which specialize in business services and industrial operations, generating significant returns. Members of Brookfield's senior management and other individuals from Brookfield's global affiliates are drawn upon to fulfill the Service Providers' obligations to provide us with management services under our Master Services Agreement.

The following table presents certain information concerning the core senior management team that are principally responsible for our operations and their positions with the Service Providers.

Name	Age	Years of Experience	Years at Brookfield	Position with one of the Service Providers
Cyrus Madon	55	32	22	Chief Executive Officer
Jaspreet Dehl	44	22	10	Chief Financial Officer

Set forth below is biographical information for Mr. Madon and Ms. Dehl.

**Cyrus Madon.** Mr. Madon is a Managing Partner of Brookfield Asset Management, Head of Brookfield's Private Equity Group and Chief Executive Officer of our company. Mr. Madon joined Brookfield in 1998 as Chief Financial Officer of Brookfield's real estate brokerage business. During his tenure, Mr. Madon has held a number of senior roles across the organization, including head of Brookfield's corporate lending business. Mr. Madon began his career at PricewaterhouseCoopers where he worked in Corporate Finance and Recovery, both in Canada and the United Kingdom.

**Jaspreet Dehl.** Ms. Dehl is the Chief Financial Officer of our company. Ms. Dehl is also a Managing Partner of Brookfield Asset Management. Since joining Brookfield in 2011, Ms. Dehl has held a number of senior finance positions, including within Brookfield's Private Equity Group and in Brookfield's Private Funds Group. Prior to joining Brookfield, Ms. Dehl was part of the Financial Advisory Services practice at Deloitte, specializing in corporate restructuring services and transaction execution services to private equity clients. Ms. Dehl is a Chartered Professional Accountant and holds a bachelor's degree in economics from Wilfrid Laurier University.

Our directors and officers and their associates, as a group, beneficially own, directly or indirectly, or exercise control and direction over, our units representing in the aggregate less than 1% of our issued and outstanding units on a fully exchanged basis.

## 6.B. COMPENSATION

The BBU General Partner pays to each of our directors (other than Mr. Jeffrey Blidner) \$125,000 per year for serving on our board of directors and various board committees. The BBU General Partner does not pay any compensation in connection with Mr. Blidner's board service. The BBU General Partner pays the chair of the audit committee an additional \$20,000 per year and the lead independent director an additional \$10,000 per year.

The BBU General Partner currently does not have any employees. Pursuant to our Master Services Agreement, the Service Providers will provide or arrange for other service providers to provide day-to-day management and administrative services for our company, the Holding LP and the Holding Entities. The fees payable to the Service Providers under our Master Services Agreement are set forth under Item 7.B., "Major Shareholders and Related Party Transactions-Related Party Transactions-Our Master Services Agreement-Management Fee".

Pursuant to our Master Services Agreement, members of Brookfield's senior management and other individuals from Brookfield's global affiliates are drawn upon to fulfill obligations under our Master Services Agreement. However, these individuals, including the Brookfield employees identified in the table under Item 6.A., "Directors, Senior Management and Employees-Directors and Senior Management-Our Management", are not compensated by our company or the BBU General Partner. Instead, they continue to be compensated by Brookfield.

Pursuant to our Master Services Agreement, there may be instances in which an employee of Brookfield provides services in addition to those contemplated by our Master Services Agreement to the BBU General Partner, our company or any of our subsidiaries, or vice versa. In such cases, all or a portion of the compensation paid to an employee who provides services to the other party may be allocated to such other party.

## **6.C. BOARD PRACTICES**

### **Board Structure, Practices and Committees**

The structure, practices and committees of our board of directors, including matters relating to the size and composition of the board of directors, the election and removal of directors, requirements relating to board action and the powers delegated to board committees, are governed by the BBU General Partner's bye-laws. Our board of directors is responsible for supervising the management, control, power and authority of the BBU General Partner and our company except as required by applicable law or the bye-laws of the BBU General Partner. The following is a summary of certain provisions of those bye-laws that affect our governance.

#### ***Size, independence and composition of the board of directors***

Our board of directors may consist of between three (3) and eleven (11) directors or such other number of directors as may be determined from time to time by a resolution of the BBU General Partner's shareholders and subject to its bye-laws. Our board is currently set at eight (8) directors, a majority of whom are independent. In addition, the BBU General Partner's bye-laws provide that not more than 50% of the directors (as a group) or the independent directors (as a group) may be residents of any one jurisdiction (other than Bermuda and any other jurisdiction designated by the board of directors from time to time).

#### ***Lead independent director***

Our independent directors have selected John Lacey to serve as the lead independent director. The lead independent director's primary role is to facilitate the functioning of the board (independently of the Service Providers and Brookfield), and to maintain and enhance the quality of our corporate governance practices. The lead independent director presides over the private sessions of our independent directors that take place following each meeting of the board and conveys the results of these meetings to the chair of the board. In addition, the lead independent director is available, when appropriate, for consultation and direct communication with unitholders or other stakeholders of our company.

Unitholders and other interested parties may communicate with any member of the board, including its chair, as well as the lead independent director and the independent directors as a group by contacting the Corporate Secretary's Office at 73 Front Street, 5th Floor, Hamilton, HM 12, Bermuda.

#### ***Election and removal of directors***

Our board of directors is appointed by shareholders of BBU General Partner and each of our current directors will serve until the earlier of his or her death, resignation, removal from office or until a successor is appointed. Vacancies on the board of directors may be filled and additional directors may be added by a resolution of the BBU General Partner's shareholders or a vote of the directors then in office. A director may be removed from office by a resolution duly passed by the BBU General Partner's shareholders. A director will be automatically removed from the board of directors if he or she becomes bankrupt, insolvent or suspends payments to his or her creditors, or becomes prohibited by law from acting as a director.

#### ***Action by the board of directors***

Our board of directors may take action in a duly convened meeting at which a quorum is present or by a written resolution signed by all directors then holding office. Our board of directors will hold a minimum of four meetings per year. When action is to be taken at a meeting of the board of directors, the affirmative vote of a majority of the votes cast is required for any action to be taken.

#### ***Transactions requiring approval by the governance and nominating committee***

Our governance and nominating committee has approved a conflicts policy which addresses the approval requirement and other requirements for transactions in which there is greater potential for a conflict of interest to arise. These transactions include:

- the dissolution of our company;
- any material amendment to our Master Services Agreement, our Limited Partnership Agreement or the Holding LP Limited Partnership Agreement;
- any material service agreement or other arrangement pursuant to which Brookfield will be paid a fee, or other consideration other than any agreement or arrangement contemplated by our Master Services Agreement;
- co-investments by us with Brookfield;

- acquisitions by us from, and dispositions by us to, Brookfield;
- any other material transaction involving us and Brookfield; and
- termination of, or any determinations regarding indemnification under, our Master Services Agreement.

Our conflicts policy requires the transactions described above to be approved by our governance and nominating committee. Pursuant to our conflicts policy, our governance and nominating committee may grant approvals for any of the transactions described above in the form of general guidelines, policies or procedures in which case no further special approval will be required in connection with a particular transaction or matter permitted thereby. The conflicts policy can be amended at the discretion of our governance and nominating committee. See Item 7.B., “Related Party Transactions-Conflicts of Interest and Fiduciary Duties”.

### ***Service contracts***

There are no service contracts with directors that provide benefits upon termination of office or services.

### ***Transactions in which a director has an interest***

A director who directly or indirectly has an interest in a contract, transaction or arrangement with the BBU General Partner, our company or certain of our affiliates is required to disclose the nature of his or her interest to the full board of directors. Such disclosure may generally take the form of a general notice given to the board of directors to the effect that the director has an interest in a specified company or firm and is to be regarded as interested in any contract, transaction or arrangement with that company or firm or its affiliates. A director may participate in any meeting called to discuss or any vote called to approve the transaction in which the director has an interest and no transaction approved by the board of directors will be void or voidable solely because the director was present at or participates in the meeting in which the approval was given provided that the board of directors or a board committee authorizes the transaction in good faith after the director’s interest has been disclosed or the transaction is fair to the BBU General Partner and our company at the time it is approved.

### ***Transactions requiring unitholder approval***

Limited partners have consent rights with respect to certain fundamental matters and related party transactions (in accordance with MI 61-101) and on any other matters that require their approval in accordance with applicable securities laws and stock exchange rules. See Item 10.B., “Description of the Holding LP Limited Partnership Agreement-Amendment of the Holding LP Limited Partnership Agreement”, “Description of the Holding LP Limited Partnership Agreement-Opinion of Counsel and Limited Partner Approval” and “Description of the Holding LP Limited Partnership Agreement-Withdrawal of the Managing General Partner”.

### ***Audit committee***

Our board of directors is required to maintain an audit committee that operates pursuant to a written charter. The audit committee consists solely of independent directors and each member is financially literate, which is defined under our audit committee charter to mean having the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by our financial statements. Not more than 50% of the audit committee members may be residents of any one jurisdiction (other than Bermuda and any other jurisdiction designated by the board of directors from time to time). See Item 6.A., “Directors and Senior Management-Governance” for the names of our audit committee members.

The audit committee is responsible for assisting and advising our board of directors with respect to:

- our accounting and financial reporting processes;
- the integrity and audits of our financial statements;
- our compliance with legal and regulatory requirements; and
- the qualifications, performance and independence of our independent accountants.

The audit committee is responsible for engaging our independent auditors, reviewing the plans and results of each audit engagement with our independent auditors, approving professional services provided by our independent accountants, considering the range of audit and non-audit fees charged by our independent auditors and reviewing the adequacy of our internal accounting controls.

## ***Governance and nominating committee***

Our board of directors is required to maintain at all times a governance and nominating committee that operates pursuant to a written charter. The governance and nominating committee consists solely of independent directors and not more than 50% of the governance and nominating committee members may be residents of any one jurisdiction (other than Bermuda and any other jurisdiction designated by the board of directors from time to time).

The governance and nominating committee has approved a conflicts policy which addresses the approval and other requirements for transactions in which there is a greater potential for a conflict of interest to arise. The governance and nominating committee may be required to approve any such transactions. See “-Transactions Requiring Approval by the Governance and Nominating Committee”.

The governance and nominating committee is responsible for approving the appointment by the sitting directors of a person to the office of director and for recommending a slate of nominees for election as directors by the BBU General Partner’s shareholders. The governance and nominating committee is responsible for assisting and advising the board of directors with respect to matters relating to the general operation of the board of directors, our governance, the governance of the BBU General Partner and the performance of the board of directors. The governance and nominating committee is responsible for reviewing and making recommendations to the board of directors of the BBU General Partner concerning the remuneration of directors and committee members and any changes in the fees to be paid pursuant to our Master Services Agreement.

## **Director Unit Ownership Requirements**

The BBU General Partner believes that our directors can better represent our unitholders if they have economic exposure to our company themselves. Our company expects that directors should hold sufficient number of our units such that the acquisition costs of units held by such directors are equal to at least two times their annual retainer (the “**Unit Ownership Requirement**”), as determined by the board of directors from time to time.

Our directors are required to purchase our units on an annual basis in an amount not less than 20% of the Unit Ownership Requirement until such requirement has been met. Our directors are required to achieve the Unit Ownership Requirement within five years of joining the board. In the event of an increase in the annual retainer fee, our directors will have two years from the date of the change to comply with the Unit Ownership Requirement. In the case of directors who have served on our board less than five years at the date of the change, such directors will be required to comply with the Unit Ownership Requirement by the date that is the later of: (i) the fifth anniversary of their appointment to the board, and (ii) two years following the date of the change in retainer fee.

## **Status as Foreign Private Issuer**

Because we qualify as a foreign private issuer under SEC rules, we are permitted to follow the corporate governance practices of Bermuda (the jurisdiction in which we are organized) in lieu of the NYSE corporate governance requirements that would otherwise be applicable to us. We currently follow the same corporate governance practices as would be applicable to U.S. domestic limited partnerships. However, we may in the future elect to follow Bermuda law for certain corporate governance practices, as permitted by the rules of NYSE, in which case our unitholders would not be afforded the same protection as provided under NYSE corporate governance standards. Following our home country governance practices as opposed to the requirements that would otherwise apply to a limited partnership listed on the NYSE may provide less protection than is accorded to investors of U.S. domestic issuers.

## **Indemnification and Limitations on Liability**

### ***Our Limited Partnership Agreement***

The laws of Bermuda permit the partnership agreement of a limited partnership, such as our company, to provide for the indemnification of a partner, the officers and directors of a partner and any other person against any and all claims and demands whatsoever, except to the extent that the indemnification may be held by the courts of Bermuda to be contrary to public policy or to the extent that the laws of Bermuda prohibit indemnification against personal liability that may be imposed under specific provisions of the laws of Bermuda. The laws of Bermuda also permit a partnership to pay or reimburse an indemnified person’s expenses in advance of a final disposition of a proceeding for which indemnification is sought. See Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement-Indemnification; Limitations on Liability” for a description of the indemnification arrangements in place under our Limited Partnership Agreement.

### ***The BBU General Partner's bye-laws***

The laws of Bermuda permit the bye-laws of an exempted company, such as the BBU General Partner, to provide for the indemnification of its officers, directors and shareholders and any other person designated by our company against any and all claims and demands whatsoever, except to the extent that the indemnification may be held by the courts of Bermuda to be contrary to public policy or to the extent that the laws of Bermuda prohibit indemnification against personal liability that may be imposed under specific provisions of Bermuda law, such as the prohibition under the Bermuda Companies Act 1981 to indemnify liabilities arising from fraud or dishonesty. The BBU General Partner's bye-laws provide that, as permitted by the laws of Bermuda, it will pay or reimburse an indemnified person's expenses in advance of a final disposition of a proceeding for which indemnification is sought.

Under the BBU General Partner's bye-laws, the BBU General Partner is required to indemnify, to the fullest extent permitted by law, its affiliates, directors, officers, resident representative, shareholders and employees, any person who serves on a governing body of the Holding LP or any of its subsidiaries and certain others against any and all losses, claims, damages, liabilities, costs or expenses (including legal fees and expenses), judgments, fines, penalties, interest, settlements or other amounts arising from any and all claims, demands, actions, suits or proceedings, incurred by an indemnified person in connection with our operations and activities or in respect of or arising from their holding such positions, except to the extent that the claims, liabilities, losses, damages, costs or expenses are determined to have resulted from the indemnified person's bad faith, fraud or willful misconduct, or in the case of a criminal matter, action that the indemnified person knew to have been unlawful. In addition, under the BBU General Partner's bye-laws: (i) the liability of such persons has been limited to the fullest extent permitted by law and except to the extent that their conduct involves bad faith, fraud or willful misconduct, or in the case of a criminal matter, action that the indemnified person knew to have been unlawful; and (ii) any matter that is approved by the independent directors will not constitute a breach of any duties stated or implied by law or equity, including fiduciary duties. The BBU General Partner's bye-laws require it to advance funds to pay the expenses of an indemnified person in connection with a matter in which indemnification may be sought until it is determined that the indemnified person is not entitled to indemnification.

### ***Insurance***

We have obtained insurance coverage under which our directors are insured, subject to the limits of the policy, against certain losses arising out from claims made against such directors by reason of any acts or omissions covered under the policy in their respective capacities as directors, including certain liabilities under securities laws. The insurance applies in certain circumstances where we may not indemnify directors and officers for their acts or omissions.

### **6.D. EMPLOYEES**

The BBU General Partner does not have any employees. Our company has entered into a Master Services Agreement with the Service Providers, pursuant to which each Service Provider and certain other affiliates of Brookfield provide, or arrange for other Service Providers to provide, day-to-day management and administrative services for our company, the Holding LP and the Holding Entities.

As at December 31, 2020, our consolidated operating companies had approximately 67,315 employees, including approximately 10,908 employees in our infrastructure services segment, approximately 27,150 employees our business services segment, and approximately 29,257 employees in our industrials segment. Our employees are primarily based in Canada (4%), the United States (19%), Brazil (13%), the U.K. (5%), Europe (13%), Australia (27%), and India (3%). Our company believes that its employees are critical to its success and its relationships with its employees and with any labor organizations that represent its employees are good.

### **6.E. SHARE OWNERSHIP**

Our directors and officers and their associates, as a group, beneficially own, directly or indirectly, or exercise control and direction over, our units representing in the aggregate less than 1% of our issued and outstanding units on a fully exchanged basis.

### **The Unit Option Plan**

Our company has adopted a Unit Option Plan to enable our company to grant options to eligible persons should it be considered desirable to do so. The plan provides for the issuance of our units (or delivery of our units purchased in the open market) on the exercise of an option with a value equal to the amount, if any, by which the fair market value of a unit on the date of exercise exceeds the exercise price of the option.

The Unit Option Plan allows for the issuance of up to 5 million units, representing approximately 5% of the number of units (on a fully exchanged basis) outstanding. When our units are issued to a participant upon the exercise of an option, the number of units issued to the participant in respect of the in-the-money amount of the option will be deducted from the maximum number of units issuable under the Unit Option Plan.

The maximum number of our units issuable to any one person under the Unit Option Plan is 5% of the outstanding units (on a fully exchanged, non-diluted basis) less the aggregate number of our units reserved for issuance to such person under any other security-based compensation arrangement of our company. The number of our units issuable to insiders, at any time, under the Unit Option Plan and all other security-based compensation arrangements of our company cannot exceed 10% of the issued and outstanding units (on a fully exchanged basis). The number of our units issued to insiders, within any one-year period, under the Unit Option Plan and all other security-based compensation arrangements of our company cannot exceed 10% of the issued and outstanding units (on a fully exchanged basis).

The exercise price of an option under the Unit Option Plan is established at the time such option is granted, which shall be in U.S. dollars and shall not be less than the fair market value on the date of grant of such option (based on the closing price of a unit on the NYSE on the last trading day preceding the date of grant), and shall, in all cases, be not less than such amount required by applicable regulatory authorities from time to time. If the approval date for options to be granted falls within a blackout period, the effective grant date for such options will be no earlier than six business days after the date on which the blackout period ends, and the exercise price for such options shall not be less than the volume-weighted average price of a unit on the NYSE for the five business days preceding the effective grant date.

Our board of directors may determine vesting terms for options and may determine that an option shall be vested and exercisable in installments. Unless otherwise specified in the option agreement or other agreement with the participant, options become vested as to 20% on the first anniversary date after the grant and as to 20% on each subsequent anniversary date up to and including the fifth anniversary date of the grant. Our board of directors may determine the maximum period following the grant date during which a vested option may be exercised, subject to the provision that options shall not be exercisable later than 10 years after the date of grant, provided that, if an option would otherwise expire during a blackout period or within 10 days after the end of the blackout period, to the extent permitted by applicable law, the term of such option shall automatically be extended until 10 days after the end of the blackout period. To the extent permitted by law, our board of directors may, from time to time, delegate to an administrative committee or the chair thereof all or any of the powers conferred on our directors under the Unit Option Plan.

Eligible persons under the Unit Option Plan are: (i) officers or employees of our company or any affiliate of our company whose location of employment is within the United States, without regard to that individual's tax residence or citizenship and for which our units constitute "service recipient stock" within the meaning of Section 409A of the U.S. Internal Revenue Code; (ii) officers or employees of our company or any affiliate of our company whose location of employment is within the United Kingdom or any jurisdiction other than the United States, Australia or Canada, without regard to that individual's tax residence or citizenship; and (iii) any other persons (other than non-employee directors) so designated by our board of directors, subject to applicable laws and regulations. Options may not be assigned; however, the foregoing does not prohibit a holder from directing payments under the Unit Option Plan to his or her legal representative.

All options immediately cease to be exercisable if the holder ceases to be an eligible person under the Unit Option Plan for any reason, except termination without cause or due to a holder's death, retirement or continuous leave of absence as a result of disability or leave authorized by statute. If the holder's employment is terminated without cause or due to a continuous leave of absence as a result of disability or leave authorized by statute, the holder has 60 days after the holder's termination date to exercise vested options and options which have not vested by the termination date are cancelled on the termination date. If the holder's employment is terminated for cause, by resignation, or by a continuous leave of absence other than as a result of disability or leave authorized by statute, all options whether vested or not vested by the termination date are cancelled on the termination date. If the holder retires, vested options remain exercisable until the original expiry date and options which have not vested by the termination date are cancelled on the termination date. If the holder dies, the holder's legal representatives have six months to exercise vested options.



Our board of directors may make the following types of amendments to the Unit Option Plan without seeking unitholder approval: (i) amendments of a “housekeeping” or administrative nature, including any amendment for the purpose of curing any ambiguity, error or omission in the Unit Option Plan or to correct or supplement any provision of the Unit Option Plan that is inconsistent with any other provision of the Unit Option Plan; (ii) amendments necessary to comply with the provisions of applicable law (including the rules, regulations and policies of the TSX and the NYSE); (iii) amendments necessary for awards to qualify for favorable treatment under applicable tax laws; (iv) amendments to the vesting provisions of the Unit Option Plan or any option; (v) amendments to the termination or early termination provisions of the Unit Option Plan or any option, whether or not such option is held by an insider, provided any such amendment does not entail an extension beyond the original expiry date; and (vi) amendments necessary to suspend or terminate the Unit Option Plan.

Unitholder approval is required for certain amendments to the Unit Option Plan, including: (i) any amendment to increase the number of our units issuable under the Unit Option Plan, including an increase to a fixed maximum number of units or a change from a fixed maximum number of units to a fixed maximum percentage; (ii) any amendment to the Unit Option Plan that increases the length of the period after a blackout period during which options may be exercised; (iii) any amendment which would result in the exercise price for any option granted under the Unit Option Plan being lower than the fair market value of our units at the time the option is granted; (iv) any amendment which reduces the exercise price of an option, except in connection with any change in our outstanding units by reason of any stock dividend or split, recapitalization, reorganization, amalgamation, consolidation, merger or other corporate change; (v) any amendment expanding the categories of eligible person which may permit the introduction or reintroduction of non-employee directors on a discretionary basis or any amendment to remove or exceed the insider participation limit; (vi) any amendment extending the term of an option beyond its original expiry date, or a date beyond the permitted automatic extension in the case of an option expiring during a blackout period; (vii) any amendment which would permit Options to be transferable or assignable other than for normal estate settlement purposes; (viii) any amendment to the amendment provisions; and (ix) amendments required to be approved by unitholders under applicable law (including the rules, regulations and policies of the TSX and the NYSE).

## **ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS**

### **7.A. MAJOR SHAREHOLDERS**

As at the date of this Form 20-F, there are 78,669,116 units of our company outstanding, or 148,374,621 units on a fully exchanged basis. To our knowledge, as at the date of this Form 20-F, there is no person or company, other than Brookfield, who beneficially owns or controls or directs, directly or indirectly, more than 5% of our units on a fully exchanged basis (based on reports filed under Section 13(d) or Section 13(g) of the Exchange Act).

As at March 12, 2021, 14,283 of our outstanding units were held by holders of record in the United States, not including units of our company held of record by DTC. As at March 12, 2021, DTC was the holder of record of 20,345,016 units.

As at March 12, 2021, 24,177,679 of our outstanding units were held by holders of record in Canada, not including units of our company held of record by CDS. As at March 12, 2021, CDS was the holder of record of 34,127,008 units.

The following table presents information regarding the beneficial ownership of our units, as at December 31, 2020, by each person or entity that beneficially owns 5% or more of our units (based on reports filed under Section 13(d) or Section 13(g) of the Exchange Act).

<b>Name and Address</b>	<b>Units Outstanding</b>	
	<b>Units Owned</b>	<b>Percentage</b>
Brookfield Asset Management Inc. Suite 300, Brookfield Place, 181 Bay Street Toronto, Ontario M5J 2T3	94,489,751	63.5 % <sup>(1)</sup>
Partners Limited Suite 400, 51 Yonge Street Toronto, Ontario M5E 1J1	96,002,569	64.5 % <sup>(2)</sup>
CI Investments Inc. 2 Queen Street East Toronto, Ontario M5C 3G7	4,395,970	5.6 % <sup>(3)</sup>

(1) Consists of 24,784,250 units in Brookfield Business Partners L.P. and 69,705,497 Redemption-Exchange Units and 4 special LP units in Brookfield Business L.P. In addition, Brookfield has an indirect general partnership interest in the BBU General Partner. See also the information contained in this Form 20-F under Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement”.

(2) Partners Limited is a corporation whose principal business mandate is to hold shares of Brookfield, directly or indirectly, for the long-term. Partners Limited owns all of Brookfield’s Class B Limited Voting Shares entitling it to appoint one-half of the Board of Directors of Brookfield. In addition, Partners Limited owns 49% of the general partner units of Partners Value Investments LP, a publicly traded partnership on the TSX Venture Exchange that owns approximately 9% of Brookfield’s Class A Limited Voting Shares and a 9% common equity interest in Brookfield. Partners Limited may be deemed to be the beneficial owner of 96,002,569 of our units, constituting approximately 64.5% of the issued and outstanding units, assuming that all of the Redemption-Exchange Units are exchanged for our units pursuant to the Redemption-Exchange Mechanism described in Item 10.B “Description of the Holding LP Limited Partnership Agreement-Redemption-Exchange Mechanism.” This amount includes 1,495,469 of our units beneficially held by Partners Value Investments LP. Partners Limited may be deemed to have the power (together with each of Brookfield and Partners Value Investments LP) to vote or direct the vote of the units beneficially owned by it or to dispose of such units other than 17,349 of our units with respect to which Partners Limited has sole voting and investment power.

(3) Based on a 13(g) report filed by CI Investments Inc. dated December 31, 2020, CI Investments Inc. holds in aggregate 4,395,970 of our units, representing 5.6% of the total 79,031,984 units of our company outstanding. However, in the event all of the Redemption-Exchange Units are exchanged for our units pursuant to the Redemption-Exchange Mechanism described in Item 10.B “Description of the Holding LP Limited Partnership Agreement-Redemption-Exchange Mechanism.”, the 4,395,970 units reported by CI Investments Inc. in its 13(g) report would represent 3.0% of our 148,737,489 units on a fully exchanged basis.

Our major unitholders have the same voting rights as all other holders of our units.

## 7.B. RELATED PARTY TRANSACTIONS

### Brookfield Asset Management

Brookfield Asset Management is a global alternative asset manager with over \$602 billion in assets under management. It has more than a 100-year history of owning and operating assets with a focus on real estate, renewable power, infrastructure and private equity. Brookfield Asset Management offers a range of public and private investment products and services, and is co-listed on the NYSE, and TSX under the symbols BAM and BAM.A, respectively.

Brookfield believes its operating experience is an essential differentiating factor in its past ability to generate significant risk-adjusted returns. In addition, Brookfield has demonstrated particular expertise in sourcing and executing large-scale multifaceted transactions across a wide spectrum of sectors and geographies.

As a global alternative asset manager, Brookfield brings a strong and proven corporate platform supporting legal, tax, operations oversight, investor reporting, portfolio administration and other client services functions. Brookfield’s management team is multi-disciplinary, comprising investment and operations professionals, each with significant expertise in evaluating and executing acquisition opportunities on behalf of itself and institutional investors.

We are an affiliate of Brookfield and have a number of agreements and arrangements with Brookfield, as described below.

While we believe that our ongoing relationship with Brookfield provides us with a unique competitive advantage as well as access to opportunities that would otherwise not be available to us, we operate very differently from an independent, stand-alone entity. We describe below this relationship as well as potential conflicts of interest (and the methods for resolving them) and other material considerations arising from our relationship with Brookfield. We include only material related party transactions in the notes to our consolidated financial statements.

### **Our Master Services Agreement**

The Service Recipients have entered into a Master Services Agreement pursuant to which the Service Providers have agreed to provide or arrange for other Service Providers to provide management and administration services to our company and the other Service Recipients.

The following is a summary of certain provisions of our Master Services Agreement. Because this description is only a summary of our Master Services Agreement, it does not necessarily contain all of the information that you may find useful. We therefore urge you to review our Master Services Agreement in its entirety. Our Master Services Agreement is filed as exhibit to this Form 20-F and is also available on our SEDAR profile at [www.sedar.com](http://www.sedar.com). See also Item 10.C., “Material Contracts”, Item 10.H., “Documents on Display” and Item 19., “Exhibits”.

### ***Appointment of the service providers and services rendered***

Under our Master Services Agreement, the Service Recipients have appointed the Service Providers to provide or arrange for the provision by an appropriate Service Provider of the following services:

- providing overall strategic advice to the applicable Service Recipients including advising with respect to the expansion of their business into new markets;
- identifying, evaluating and recommending to the Service Recipients acquisitions or dispositions from time to time and, where requested to do so, assisting in negotiating the terms of such acquisitions or dispositions;
- recommending and, where requested to do so, assisting in the raising of funds whether by way of debt, equity or otherwise, including the preparation, review or distribution of any prospectus or offering memorandum in respect thereof and assisting with communications support in connection therewith;
- recommending to the Service Recipients suitable candidates to serve on the boards of directors or their equivalent governing bodies of the operating businesses;
- making recommendations with respect to the exercise of any voting rights to which the Service Recipients are entitled in respect of the operating businesses;
- making recommendations with respect to the payment of dividends or other distributions by the Service Recipients, including distributions by our company to our unitholders;
- monitoring and/or oversight of the applicable Service Recipient’s accountants, legal counsel and other accounting, financial or legal advisors and technical, commercial, marketing and other independent experts, including making recommendations with respect to, and supervising the making of all tax elections, determinations and designations, the timely calculation and payment of taxes payable and the filing of all tax returns due, by each Service Recipient, and overseeing the preparation of the Service Recipients’ annual consolidated financial statements and quarterly interim financial statements;
- making recommendations in relation to and effecting, when requested to do so, the entry into insurance of each Service Recipient’s assets, together with other insurances against other risks, including directors and officers insurance as the relevant Service Provider and the relevant board of directors or its equivalent governing body may from time to time agree;
- arranging for individuals to carry out the functions of principal executive, accounting and financial officers for our company only for purposes of applicable securities laws; and
- providing individuals to act as senior officers of the Service Recipients as agreed from time to time, subject to the approval of the relevant board of directors or its equivalent governing body.

Notwithstanding the foregoing, all investment advisory services (as defined in our Master Services Agreement) must be provided solely to the Holding LP.

The Service Providers' activities are subject to the supervision of the board of directors or equivalent governing body of BBU General Partner and of each of the other Service Recipients, as applicable. The relevant governing body remains responsible for all investment and divestment decisions made by the Service Recipient.

Any Service Provider may, from time to time, appoint an affiliate of Brookfield to act as a new Service Provider under our Master Services Agreement, effective upon the execution of a joinder agreement by the new Service Provider.

### ***Management fee***

Pursuant to our Master Services Agreement, we pay a quarterly base management fee to the Service Providers equal to 0.3125% (1.25% annually) of the total capitalization of our company. For purposes of calculating the base management fee, our total capitalization of our company is equal to the quarterly volume-weighted average trading price of a unit on the principal stock exchange for our units (based on trading volumes) multiplied by the number of units outstanding at the end of the quarter (assuming full conversion of the Redemption-Exchange Units into units), plus the value of securities of the other Service Recipients that are not held by us, plus all outstanding third-party debt with recourse to a Service Recipient, less all cash held by such entities. For any quarter in which the BBU General Partner determines that there is insufficient available cash to pay the base management fee as well as the next regular distribution on our units, the Service Recipients may elect to pay all or a portion of the base management fee in our units or Redemption-Exchange Units, subject to certain conditions. The aggregate base management fee for the year ended December 31, 2020 was approximately \$63 million.

Brookfield has established and manages a number of private investment entities, managed accounts, joint ventures, consortiums, partnerships and investment funds whose investment objectives include the acquisition of businesses similar to those that we operate and Brookfield may in the future establish similar funds. Brookfield Asset Management has agreed that it will offer our company the opportunity to take up Brookfield's share of any acquisition through these consortium arrangements or by one of these entities that involves the acquisition of business services and industrial operations that are suitable for us, subject to certain limitations. To the extent that under any other arrangement involving Brookfield we are obligated to pay a base management fee (directly or indirectly through an equivalent arrangement) to the Service Providers (or any affiliate) on a portion of our capital that is comparable to the base management fee, the base management fee payable for each quarter in respect thereof generally will be reduced on a dollar-for-dollar basis by our proportionate share of the comparable base management fee (or equivalent amount) under such other arrangement for that quarter. The base management fee will not be reduced by the amount of any incentive distribution payable by any Service Recipient or operating entity to the Service Providers (or any other affiliate) (for which there is a separate credit mechanism under the Holding LP Limited Partnership Agreement), or any other fees that are payable by any operating entity to Brookfield for financial advisory, operations and maintenance, development, operations management and other services.

The only services that are currently contemplated to be provided by Brookfield that would not give rise to an offsetting reduction in the base management fee described above are in connection with the provision of insurance and information technology support where the Service Recipients and other members of the Brookfield group participate in group-wide centralized programs, together with other Brookfield affiliates, in order to benefit from economies of scale. While not currently contemplated, it is also possible that a Brookfield affiliate could be retained to provide operations or development services that are outside the scope of the Master Services Agreement, such as services related to residential land development, in which case any such fees would not result in offsetting reductions to the base management fee.

Pursuant to our Master Services Agreement, there may be instances in which an employee of Brookfield provides services in addition to those contemplated by our Master Services Agreement to the BBU General Partner, our company or any of our subsidiaries, or vice versa. In such cases, all or a portion of the compensation paid to an employee who provides services to the other party may be allocated to such other party.

### ***Reimbursement of expenses and certain taxes***

The relevant Service Recipient will reimburse the Service Providers for all other out-of-pocket fees, costs and expenses incurred in connection with the provision of the services including those of any third party. Such out-of-pocket fees, costs and expenses are expected to include, among other things: (i) fees, costs and expenses relating to any debt or equity financing; (ii) fees, costs and expenses incurred in connection with the general administration of any Service Recipient; (iii) taxes, licenses and other statutory fees or penalties levied against or in respect of a Service Recipient; (iv) amounts owed by the Service Providers under indemnification, contribution or similar arrangements; (v) fees, costs and expenses relating to our financial reporting, regulatory filings and investor relations and the fees, costs and expenses of agents, advisors and other persons who provide services to a Service Recipient; and (vi) any other fees, costs and expenses incurred by the Service Providers that are reasonably necessary for the performance by the Service Providers of their duties and functions under our Master Services Agreement. However, the Service Recipients are not required to reimburse the Service Providers for the salaries and other remuneration of their management, personnel or support staff who carry out any services or functions for such Service Recipients or overhead for such persons.

In addition, the Service Recipients are required to pay all fees, costs and expenses incurred in connection with the investigation, acquisition, holding or disposal of any asset or business that is made or that is proposed to be made by us. Such additional fees, expenses and costs represent out-of-pocket costs associated with investment activities that will be undertaken pursuant to our Master Services Agreement.

The Service Recipients are also required to pay or reimburse the Service Providers for all sales, use, value added, goods and services, harmonized sales, withholding or other similar taxes or customs duties or other governmental charges levied or imposed by reason of our Master Services Agreement, any service agreement or any agreement our Master Services Agreement contemplates, other than income taxes, corporation taxes, capital taxes or other similar taxes payable by the Service Providers, which are personal to the Service Providers.

### ***Assignment***

Our Master Services Agreement may not be assigned by the Service Providers without the prior written consent of our company except that (i) any Service Provider may subcontract or arrange for the provision of services by another Service Provider, provided that the Service Providers remain responsible for any services provided by such other Service Provider, and (ii) any of the Service Providers may assign the agreement to an affiliate or to a person that is its successor by way of merger, amalgamation, consolidation or acquisition of the business of the Service Provider.

### ***Termination***

Our Master Services Agreement continues in perpetuity until terminated in accordance with its terms. However, the Service Recipients may terminate our Master Services Agreement upon written notice of termination from the BBU General Partner to the Service Providers if any of the following occurs:

- any of the Service Providers defaults in the performance or observance of any material term, condition or covenant contained in the agreement in a manner that results in material harm to the Service Recipients and the default continues unremedied for a period of 30 days after written notice of the breach is given to such Service Provider;
- any of the Service Providers engages in any act of fraud, misappropriation of funds or embezzlement against any Service Recipient that results in material harm to the Service Recipients;
- any of the Service Providers is grossly negligent in the performance of its obligations under the agreement and such gross negligence results in material harm to the Service Recipients; or
- certain events relating to the bankruptcy or insolvency of each of the Service Providers.

The Service Recipients have no right to terminate for any other reason, including if any of the Service Providers or Brookfield experiences a change of control. The BBU General Partner may only terminate our Master Services Agreement on behalf of our company with the prior unanimous approval of our independent directors.

Our Master Services Agreement expressly provides that our Master Services Agreement may not be terminated by the BBU General Partner due solely to the poor performance or the underperformance of any of our operations.

The Service Providers may terminate our Master Services Agreement upon written notice of termination to the Service Recipients if any Service Recipient defaults in the performance or observance of any material term, condition or covenant contained in the agreement in a manner that results in material harm to the Service Providers and the default continues unremedied for a period of 30 days after written notice of the breach is given to the Service Recipient. The Service Providers may also terminate our Master Services Agreement upon the occurrence of certain events relating to the bankruptcy or insolvency of the Service Recipients.

If our Master Services Agreement is terminated, the Licensing Agreements, the Relationship Agreement and any of Brookfield Asset Management's obligations under the Relationship Agreement will also terminate.

#### ***Indemnification and limitations on liability***

Under our Master Services Agreement, the Service Providers have not assumed and do not assume any responsibility other than to provide or arrange for the provision of the services called for thereunder in good faith and will not be responsible for any action that the Service Recipients take in following or declining to follow the advice or recommendations of the Service Providers. In addition, under our Master Services Agreement, the Service Providers and the related indemnified parties will not be liable to the Service Recipients for any act or omission, except for conduct that involved bad faith, fraud, willful misconduct, gross negligence or in the case of a criminal matter, conduct that the indemnified person knew was unlawful. The maximum amount of the aggregate liability of the Service Providers or any of their affiliates, or of any director, officer, agent, subcontractor, contractor, delegate, member, partner, shareholder, employee or other representative of the Service Providers or any of their affiliates, will be equal to the amounts previously paid by the Service Recipients in respect of services pursuant to our Master Services Agreement in the two most recent calendar years. The Service Recipients have agreed to indemnify the Service Providers, their affiliates, directors, officers, agents, subcontractors, delegates, members, partners, shareholders and employees to the fullest extent permitted by law from and against any claims, liabilities, losses, damages, costs or expenses (including legal fees) incurred by an indemnified person or threatened in connection with any and all actions, suits, investigations, proceedings or claims of any kind whatsoever, whether arising under statute or action of a governmental authority or in connection with our respective businesses, investments and activities or in respect of or arising from our Master Services Agreement or the services provided by the Service Providers, except to the extent that the claims, liabilities, losses, damages, costs or expenses are determined to have resulted from the indemnified person's bad faith, fraud or willful misconduct, gross negligence or in the case of a criminal matter, action that the indemnified person knew to have been unlawful.

#### ***Outside activities***

Our Master Services Agreement does not prohibit the Service Providers or their affiliates from engaging in other business activities or sponsoring, or providing services to, third parties that compete directly or indirectly with the Service Recipients.

#### ***Other services***

Brookfield may provide services to our operating businesses which are outside the scope of our Master Services Agreement under arrangements that are on market terms and conditions and pursuant to which Brookfield will receive fees. The services that may be provided under these arrangements include financial advisory, operations and maintenance, development, operating management and other services.

#### **Relationship Agreement**

Our company, the Holding LP, the Holding Entities, the Service Providers and Brookfield Asset Management have entered into an agreement, referred to as the Relationship Agreement, that governs aspects of the relationship among them. Pursuant to the Relationship Agreement, Brookfield Asset Management has agreed that we will serve as the flagship public company for its business services and industrial operations and the primary entity through which Brookfield owns and operates these businesses on a global basis.

An integral part of our strategy is to pursue acquisitions through consortium arrangements with institutional investors, strategic partners or financial sponsors and to form partnerships to pursue acquisitions on a specialized or global basis. Brookfield has also established and manages a number of private investment entities, managed accounts, joint ventures, consortiums, partnerships and investment funds whose investment objectives include the acquisition of businesses similar to those that we operate and Brookfield may in the future establish similar funds. Nothing in the Relationship Agreement will limit or restrict Brookfield from establishing or advising these or similar entities or limit or restrict any such entities from carrying out any acquisition. Brookfield Asset Management has agreed that it will offer us the opportunity to take up Brookfield's share of any acquisition through these consortium arrangements or by one of these entities that involves the acquisition of business services and industrial operations that are suitable for us, subject to certain limitations. We expect to invest in and/or alongside funds created, managed and sponsored by Brookfield. To the extent that we invest in or alongside funds created, managed or sponsored

by Brookfield, we may pay a base management fee (directly or indirectly through an equivalent arrangement) on a portion of our capital that is comparable to the base management fee payable pursuant to our Master Services Agreement. In this case, the base management fee payable for each quarter pursuant to the Master Services Agreement generally will be reduced on a dollar-for-dollar basis by our proportionate share of the comparable base management fee (or equivalent amount) under such other arrangement for that quarter. The payment of base management fees under such other arrangements will not have any impact on the incentive distribution amount that Brookfield may be entitled to receive from the Holding LP. Brookfield may be entitled to performance or incentive distributions in respect of funds created, managed or sponsored by Brookfield, and we may invest in or alongside such funds. To the extent that any Holding Entity or any operating business pays to Brookfield any comparable performance or incentive distribution, the amount of any future incentive distributions payable in respect of our Special LP Units will be reduced in an equitable manner to avoid duplication of distributions; however, any such comparable performance or incentive distribution will not result in a reduction to the base management fee payable pursuant to the Master Services Agreement.

Under the terms of the Relationship Agreement, our company, the Holding LP and the Holding Entities have acknowledged and agreed that Brookfield carries on a diverse range of businesses worldwide, and that except as explicitly provided in the Relationship Agreement, the Relationship Agreement does not in any way limit or restrict Brookfield from carrying on its business.

Our ability to grow depends in part on Brookfield identifying and presenting us with acquisition opportunities. Brookfield's commitment to us and our ability to take advantage of opportunities is subject to a number of limitations such as our financial capacity, the suitability of the acquisition in terms of the underlying asset characteristics and its fit with our strategy, limitations arising from the tax and regulatory regimes that govern our affairs and certain other restrictions. Under the terms of the Relationship Agreement, our company, the Holding LP and the Holding Entities have acknowledged and agreed that, subject to providing us the opportunity to participate on the basis described above, Brookfield may pursue other business activities and provide services to third parties that compete directly or indirectly with us. In addition, Brookfield has established or advised, and may continue to establish or advise, other entities that rely on the diligence, skill and business contacts of Brookfield's professionals and the information and acquisition opportunities they generate during the normal course of their activities. Our company, the Holding LP and the Holding Entities have acknowledged and agreed that some of these entities may have objectives that overlap with our objectives or may acquire business services and industrial operations that could be considered appropriate acquisitions for us, and that Brookfield may have financial incentives to assist those other entities over us. If any of the Service Providers determines that an opportunity is not suitable for us, Brookfield may still pursue such opportunity on its own behalf. Our company, the Holding LP and the Holding Entities have further acknowledged and agreed that nothing in the Relationship Agreement will limit or restrict: (i) Brookfield's ability to make any investment recommendation or take any other action in connection with its public securities businesses; (ii) Brookfield from investing in any loans or debt securities or from taking any action in connection with any loan or debt security notwithstanding that the underlying collateral comprises or includes business services and industrial operations provided that the original purpose of the investment was not to acquire a controlling interest in such business services and industrial operations; or (iii) Brookfield from acquiring or holding an investment of less than 5% of the outstanding shares of a publicly traded company or from carrying out any other investment in a company or real estate portfolio where the underlying assets do not principally constitute business services and industrial operations.

Due to the foregoing, we expect to compete from time to time with other affiliates of Brookfield Asset Management or other third parties for access to the benefits that we expect to realize from Brookfield Asset Management's involvement in our business. This includes not only the allocation of acquisition opportunities but also the allocation of capital investment (e.g., co-investment) within such opportunities. Brookfield allocates co-investment opportunities on a case-by-case basis as they arise. Brookfield may, without notice to us, determine to provide priority rights with respect to all or a select geographic, industry or other subset of future co-investment opportunities generally to certain other affiliates of Brookfield Asset Management or other third parties pursuant to contracts or informal arrangements with such persons. For example, under one of these arrangements Brookfield may offer an initial priority allocation of each co-investment opportunity located outside of the United States and Canada to certain person(s), without making the opportunity to co-invest in such transaction available to us. In such a scenario, we would be less likely to be offered co-investment opportunities outside of the United States and Canada (or may be offered lesser amounts of such co-investment opportunities) than we might otherwise have received in the absence of such arrangements. In sum, we do not have any contractual or other right with respect to co-investment opportunities and should not expect that we will be offered any co-investment opportunities except in the sole discretion of Brookfield.

In the event of the termination of our Master Services Agreement, the Relationship Agreement would also terminate, including Brookfield's commitments to provide us with acquisition opportunities, as described above.

Under the Relationship Agreement, our company, the Holding LP and the Holding Entities have agreed that none of Brookfield nor any affiliate, director, officer, employee, contractor, agent, advisor, member, partner, shareholder or other representative of Brookfield, will be liable to us for any claims, liabilities, losses, damages, costs or expenses (including legal fees) arising in connection with the business and activities in respect of or arising from the Relationship Agreement, except to the extent that the claims, liabilities, losses, damages, costs or expenses (including legal fees) are determined to have resulted from the person's bad faith, fraud, willful misconduct or gross negligence, or in the case of a criminal matter, action that the person knew to have been unlawful. The maximum amount of the aggregate liability of Brookfield, or any of its affiliates, or of any director, officer, employee, contractor, agent, advisor, member, partner, shareholder or other representative of Brookfield, will be equal to the amounts previously paid in the two most recent calendar years by the Service Recipients pursuant to our Master Services Agreement.

### **Preferred Shares of Certain Holding Entities**

Brookfield has provided \$5 million of working capital to CanHoldco and two of our other subsidiaries for a total of \$15 million, through a subscription for preferred shares of such entities. These preferred shares are entitled to receive a cumulative preferential cash dividend equal to 5% of their redemption value as and when declared by the board of directors of the applicable entity. The preferred shares are redeemable following the twentieth anniversary of the date of issue. The preferred shares will be entitled to vote with the common shares of the applicable entity and will have an aggregate of 1% of the votes to be cast in respect of the applicable entity.

### **Credit Facilities**

On August 26, 2019, we entered into the third amended and restated credit agreement with Brookfield to borrow up to \$500 million to help fund new acquisitions and investments (the "revolving acquisition credit facility"). Given our strong liquidity, we have not made any borrowings under this credit facility.

The revolving acquisition credit facility is guaranteed by the partnership, Holding LP and the Holding Entities. The revolving acquisition credit facility is available in U.S. or Canadian dollars, and advances are made by way of LIBOR, base rate, bankers' acceptance rate or prime rate loans. The credit facility bears interest at the specified LIBOR or bankers' acceptance rate plus 3.45%, or the specified base rate or prime rate plus 2.45%. The revolving acquisition credit facility also requires us to maintain a minimum deconsolidated net worth and contains restrictions on the ability of the borrowers and the guarantors to, among other things, incur liens, engage in certain mergers and consolidations or enter into speculative hedging arrangements. Net proceeds above a specified threshold that are received by the borrowers from asset dispositions, debt incurrences or equity issuances by the borrowers or their subsidiaries must be used to pay down the credit facility (which can then be redrawn to fund future investments). The revolving acquisition credit facility automatically renews for consecutive one-year periods until June 30, 2024.

During the third quarter of 2020, the partnership increased the total available amount on the credit facilities by \$500 million. This additional \$500 million facility is guaranteed by Brookfield and was obtained to provide additional liquidity to help fund acquisitive opportunities. Brookfield is the guarantor under this credit facility and is responsible for paying the standby fees associated with the facility.

### **Redemption-Exchange Mechanism**

The holder of Redemption-Exchange Units of the Holding LP, namely Brookfield, has the right at any time to require the Holding LP to redeem all or a portion of its Redemption-Exchange Units for cash in an amount equal to the market value of one of our units multiplied by the number of units to be redeemed (subject to certain adjustments), subject to our right to acquire such interests (in lieu of redemption) in exchange for our units. See Item 10.B., "Description of the Holding LP Limited Partnership Agreement-Redemption-Exchange Mechanism". Taken together, the effect of the redemption right and the right of exchange is that the holder of Redemption-Exchange Units will receive our units, or the value of such units, at our election. Should we determine not to exercise our right of exchange, cash required to fund a redemption of Redemption-Exchange Units will likely be financed by a public offering of our units.



## **Registration Rights Agreement**

We have entered into a customary registration rights agreement with Brookfield pursuant to which we have agreed that, upon the request of Brookfield, we will file one or more registration statements to register for sale under the U.S. Securities Act of 1933, as amended, or the U.S. Securities Act, or one or more prospectuses to qualify the distribution in Canada of any of our units held by Brookfield (including units acquired pursuant to the Redemption-Exchange Mechanism). Under the registration rights agreement, we will not be required to file a U.S. registration statement or a Canadian prospectus unless Brookfield requests that units having a value of at least \$50 million be registered or qualified. In the registration rights agreement, we have agreed to pay expenses in connection with such registration and sales, except for any underwriting discounts, commissions, or fees attributable to the sale of the units, which will be borne by the selling unitholder, and to indemnify Brookfield for, among other things, material misstatements or omissions in the registration statement and/or prospectus.

## **Incentive Distributions**

As a result of holding Special LP Units, Brookfield will be entitled to receive from the Holding LP incentive distributions calculated as (a) 20% of the growth in the market value of our units quarter-over-quarter (but only after the market value exceeds the “Incentive Distribution Threshold” being initially \$25.00 and adjusted at the beginning of each quarter to be equal to the greater of (i) our unit’s market value for the previous quarter and (ii) the Incentive Distribution Threshold at the end of the previous quarter) multiplied by (b) the number of units outstanding at the end of the quarter (assuming full conversion of the Redemption-Exchange Units into units). For the purposes of calculating incentive distributions, the market value of our units will be equal to the quarterly volume-weighted average price of our units on the principal stock exchange for our units (based on trading volumes). The incentive distribution amount, if any, will be calculated at the end of each calendar quarter and paid concurrently with any other distributions by the Holding LP in accordance with the Holding LP Limited Partnership Agreement. In the event that there is a decline in our units’ market value during any quarter, there will be no repayment or clawback of any incentive distribution amounts previously received by Brookfield from Holding LP and no further incentive distributions will be payable by Holding LP unless and until the previous “Incentive Distribution Threshold” is exceeded. The Incentive Distribution Threshold will be adjusted in accordance with the Holding LP Limited Partnership Agreement in the event of transactions with a dilutive effect on the value of the units, including any quarterly cash distribution above the initial amount of \$0.0625 per unit. For any quarter in which we determine that there is insufficient cash to pay the incentive distribution, we may elect to pay all or a portion of this distribution in Redemption-Exchange Units or may elect to defer all or a portion of the amount distributable for payment from available cash in future quarters. We believe these arrangements will create an incentive for Brookfield to manage our company in a way that helps us achieve our goal of creating value for our unitholders through capital appreciation while providing a modest distribution yield. For a further explanation of incentive distributions, see Item 10.B., “Description of the Holding LP Limited Partnership Agreement-Distributions”. The aggregate incentive distribution for the year ended December 31, 2020 was \$nil and the Incentive Distribution Threshold as at December 31, 2020 was \$41.96.

Brookfield may, at its sole discretion, elect to reinvest incentive distributions in exchange for Redemption-Exchange Units or our units.

Brookfield may be entitled to performance or incentive distributions in respect of funds created, managed or sponsored by Brookfield, and we may invest in or alongside such funds. To the extent that any Holding Entity or any operating business pays to Brookfield any comparable performance or incentive distribution, the amount of any future incentive distributions payable in respect of our Special LP Units will be reduced in an equitable manner to avoid duplication of distributions; however, any such comparable performance or incentive distribution will not result in a reduction to the base management fee payable pursuant to the Master Services Agreement.

## **General Partner Distributions**

Pursuant to our Limited Partnership Agreement, the BBU General Partner is entitled to receive a general partner distribution equal to its pro rata share of the total distributions of our company, initially 0.2%.

## **Indemnification Arrangements**

Subject to certain limitations, Brookfield and its directors, officers, agents, subcontractors, contractors, delegates, members, partners, shareholders and employees generally benefit from indemnification provisions and limitations on liability are included in our Limited Partnership Agreement, the BBU General Partner’s bye-laws, the Holding LP Limited Partnership Agreement, our Master Services Agreement and other arrangements with Brookfield. See Item 7.B., “Related Party Transactions-Our Master Services Agreement”, Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement-Indemnification; Limitations on Liability” and Item 10.B., “Description of the Holding LP Limited Partnership Agreement-Indemnification; Limitations on Liability”.

## **Licensing Agreement**

Our company and the Holding LP have each entered into a licensing agreement with Brookfield pursuant to which Brookfield has granted a non-exclusive, royalty-free license to use the name “Brookfield” and the Brookfield logo. Other than under this limited license, we do not have a legal right to the “Brookfield” name and the Brookfield logo. Brookfield Asset Management may terminate the licensing agreement immediately upon termination of our Master Services Agreement and it may be terminated in the circumstances described under Item 4.B., “Business Overview-Intellectual Property”.

## **Conflicts of Interest and Fiduciary Duties**

As a global alternative asset manager with various business lines, significant assets under management and a long history of owning and operating assets and businesses across various industries, sectors and geographies, Brookfield leverages its broad reach, expertise and relationships in managing its clients’ (including our company’s clients) investment and asset management activities. As such, our organizational, ownership and management structure and strategy involve a number of aspects and relationships that give rise to conflicts (and potential conflicts) of interest considerations between our company and our unitholders, on the one hand, and Brookfield and other Brookfield-sponsored vehicles, consortiums and/or partnerships (including private funds, joint ventures and similar arrangements), clients’ (including our company’s) on the other hand. While Brookfield (directly and/or indirectly) benefits from these aspects and relationship, Brookfield believes that they are in the best interest of its clients (including our company).

The discussion below sets out certain of these conflicts of interest, but does not purport to be a complete list or explanation of all potential conflicts of interest. While Brookfield acts in good faith to resolve all potential conflicts in a manner that is fair and equitable taking into account the facts and circumstances known to it at the time, there can be no assurance that any recommendation or determination made by Brookfield will be most beneficial or favorable to us, or would not have been different if additional information were available to it. Potential conflicts of interest generally will be resolved in accordance with the principles summarized herein and in accordance with a conflicts management policy that has been approved by the BBU General Partner’s independent directors. The conflicts management policy was put in place in recognition of the benefit to our company of our relationship with Brookfield and our intent to seek to maximize the benefits from this relationship. As it is not possible to predict all of the types of conflicts that may arise, the policy generally provides for potential conflicts to be resolved on the basis of transparency and, in certain circumstances, third-party validation and approvals. The policy focuses on addressing the principal activities that are expected to give rise to potential or actual conflicts of interest, including our investment activities, our participation in Brookfield Accounts, transactions with Brookfield (and Brookfield Accounts), and engagements of Brookfield affiliates (or of us by Brookfield Accounts), including engagements for operational services entered into between underlying operating entities.

As described elsewhere herein, we pursue acquisition opportunities in various ways, including indirectly through investments in Brookfield Accounts or directly by investing alongside Brookfield Accounts. Any references in this Item 7.B. “Related Party Transactions-Conflicts of Interest and Fiduciary Duties” to our acquisitions, investments, assets, expenses, portfolio companies or other terms should be understood to mean such items held, incurred or undertaken directly by us or indirectly by us through our investment in one or more Brookfield Accounts.

- **Allocation of investment opportunities.** In recommending acquisition opportunities, Brookfield has significant discretion to determine the suitability and/or appropriateness of opportunities for us and to allocate such opportunities among us, Brookfield, Brookfield Accounts, and/or third parties as it deems appropriate in its sole discretion. Brookfield and Brookfield Accounts have (and future Brookfield Accounts may in the future have) investment mandates that overlap with our investment mandate, including Brookfield Accounts that invest in business services, industrial operations and related assets, and in which we generally expect to be a significant investor. In addition, Brookfield has provided, and will in the future provide (without notice to our unitholders), priority rights with respect to certain investment opportunities, including all or a select geographic, industry or other subset of opportunities, to certain Brookfield Accounts (but not to us) or to other persons pursuant to contractual or other arrangements. In particular, Brookfield Accounts with real estate, infrastructure, renewable power or technology focused investment mandates generally have been (and will in the future be) given priority with respect to investment opportunities that are suitable and appropriate for them, including other Brookfield Accounts that invest in business assets and in which we generally expect to be a significant investor such as Brookfield Capital Partners V and our Brookfield Special Investments program. In addition, Brookfield has provided, and will in the future provide (without notice to our unitholders), priority rights with respect to certain investment opportunities, including all or a select geographic, industry or other subset of opportunities, to certain Brookfield Accounts (but not to us) or to other persons pursuant to contractual or other arrangements. As a result, in certain cases, Brookfield Accounts will compete with, or have priority over, our company in respect of investment opportunities, and opportunities that would otherwise be suitable for us will not be made available to us, we will receive a smaller allocation of such opportunities than would otherwise have been the case, or we will receive an allocation of such opportunities on different terms than Brookfield or Brookfield Accounts (which may be less favorable than otherwise would have been the case).

The question of whether a particular opportunity is suitable and/or appropriate for us, and to the extent it is the amount of such opportunity to be allocated to us, is highly subjective and will be made in Brookfield’s sole discretion in a manner that Brookfield believes is fair and equitable and based on various portfolio construction and management factors, including among others: (i) the size, nature and type of the opportunity (including the expected risk-return profile of the investment, expected holding period and its fit with the balance of our investments and related operations), (ii) the amount of capital available for investment, (iii) principles of diversification of assets (including whether we will participate in the opportunity through our investment in Brookfield Accounts), (iv) the nature and extent of involvement in the transaction and the sourcing of the transaction by the Brookfield investment professionals that manage our company, (v) the nature of potential acquirers upon disposition, (vi) our expected future capacity, (vii) cash and liquidity needs (including our interest in preserving capital in order to secure other opportunities and/or to meet other obligations), (viii) the availability of other appropriate or similar investment opportunities (including opportunities that we may be pursuing or otherwise considering at the relevant time) and (ix) other considerations deemed relevant by Brookfield (including legal, regulatory, tax, timing and similar considerations). If Brookfield determines that an opportunity is not suitable or appropriate for us, it could still pursue such opportunity on its own behalf or on behalf of one or more Brookfield Accounts. As a result, there are likely to be differences in the overall performance of our company, Brookfield and Brookfield Accounts that have overlapping investment mandates.

In allocating investment opportunities among us, Brookfield and Brookfield Accounts (including Brookfield Accounts that have investment mandates that overlap with that of our company), Brookfield will face certain potential conflicts of interest between the interests of our company, its interests and the interests of Brookfield Accounts. These potential conflicts will be exacerbated in situations where Brookfield has larger interests in Brookfield Accounts than its interest in our company, where Brookfield is entitled to higher fees from Brookfield Accounts than from our company, where portfolio managers making an allocation decision are entitled to performance-based compensation from Brookfield or a Brookfield Account, or where there are capacity constraints with respect to a particular strategy or opportunity as a result of, for example, position limits and/or regulatory reporting obligations applicable to Brookfield. In addition, as an investment changes over time, additional conflicts of interest are expected to arise, including as a result of earlier investment allocation decisions. Brookfield will make investment allocation decisions taking into account our company’s, Brookfield’s and Brookfield Accounts’ investment mandates and interests.

- **Allocation of broken deal expenses.** We will incur expenses with respect to the consideration and pursuit of transactions that are not ultimately consummated, referred to as broken-deal expenses, including through our investments in Brookfield Accounts. Examples of broken-deal expenses include (i) research costs, (ii) fees and expenses of legal, financial, accounting, consulting or other advisers (including Brookfield) in connection with conducting due diligence or otherwise pursuing a particular non-consummated transaction, (iii) fees and expenses in connection with arranging financing for a particular non-consummated transaction, (iv) travel costs, (v) deposits or down payments that are forfeited in connection with, or amounts paid as a penalty for, a particular non-consummated transaction and (vi) other expenses incurred in connection with activities related to a particular non-consummated transaction. Broken-deal expenses generally will be allocated among our company, Brookfield and Brookfield Accounts in the manner that Brookfield determines to be fair and equitable, which may be pro rata or on a different basis.
- **Co-investment opportunities and expenses.** Because of the scale of typical business services and industrial operations acquisitions we offer portions of certain acquisition opportunities for co-investment. In addition, because our strategy includes completing acquisitions through Brookfield Accounts, we will likely make co-investments with Brookfield and Brookfield Accounts. Decisions regarding whether and to which parties to offer co-investment opportunities are made by Brookfield and are based on a number of factors, including portfolio construction, strategic or other considerations, taking into account the specific facts and circumstances relating to each potential co-investment opportunity. As a result, from time to time, we expect to offer (or receive from Brookfield Accounts) larger or smaller portions of co-investment opportunities than would otherwise have been the case or no portion of certain opportunities.

In our capacity as a co-investor, we will typically bear our pro rata share of fees, costs and expenses related to the discovery, investigation, development, acquisition or consummation, ownership, maintenance, monitoring, hedging and disposition of our co-investments and we may be required to pay our pro rata share of fees, costs and expenses related to potential investments that are not consummated, such as broken deal expenses (including “reverse” breakup fees). Brookfield will endeavor to allocate such fees, costs and expenses on a fair and equitable basis. Notwithstanding the foregoing, certain potential co-investors may not agree to pay or otherwise bear fees, costs and expenses related to unconsummated co-investments. In addition, in certain circumstances, potential co-investors may not bear such fees, costs and expenses, including because they have not yet been identified (or their anticipated allocation has not yet been identified) as of the time such potential investment ceases to be pursued, are not yet committed to such potential investment or are not contractually required to bear such fees, costs and expenses. In those events, such fees, costs and expenses will (i) be considered our operating expenses and be borne by us (in connection with co-investment opportunities that we offered) or (ii) be considered operating expenses of, and be borne by, the Brookfield Account (in connection with co-investments offered by the Brookfield Account), a pro rata portion of which will be borne by us through our investment in the Brookfield Account.

- **Other activities of our investment personnel.** The same professionals within Brookfield’s organization who are involved in sourcing and executing acquisitions that are suitable for us are responsible for sourcing and executing opportunities for Brookfield Accounts as well as having other responsibilities within Brookfield’s broader asset management business. Limits on the availability of such individuals will likewise result in a limitation on the availability of acquisition opportunities for us, and such individuals’ broader responsibilities will potentially conflict with their responsibilities to us. These potential conflicts may be exacerbated in situations where Brookfield or its employees are entitled to greater fees, incentive compensation or other remuneration in connection with their activities for other Brookfield Accounts relative to their activities for our company or where there are differences in investments made for us relative to investments made for other Brookfield Accounts (including the Investing Affiliate (as defined below)).
- **Investments by Brookfield personnel.** The partners, members, shareholders, directors, officers and employees of Brookfield (“Brookfield Personnel”) are permitted to buy and sell securities or other investments for their own or their family members’ accounts (including through Brookfield Accounts), subject to the limitations described below. Positions may be taken by such Brookfield Personnel that are the same, different from, or made at different times than positions taken directly or indirectly for us. To reduce the possibility of (a) potential conflicts between our investment activities and those of Brookfield Personnel, and (b) us being materially adversely affected by Brookfield Personnel’s personal trading activities, Brookfield has established policies and procedures relating to personal securities trading. To this end, Brookfield Personnel that participate in managing our investment activities are generally restricted from engaging in personal trading activities (unless such activities are conducted through accounts over which the personnel have no influence or control), and other personnel generally must pre-clear proposed personal trades. In addition, Brookfield’s policies include prohibitions on insider trading, front running, trading in securities that are on Brookfield’s restricted trading list, trading in securities that are subject to a black-out period and other restrictions.

- **Investments by the investing affiliate.** Certain Brookfield executives own a substantial majority of an entity that makes investments for its own account (the “Investing Affiliate”). The Investing Affiliate’s activities are managed separately from our (or any Brookfield Account’s) activities. There is no formal informational barrier between the Investing Affiliate and the rest of Brookfield. Brookfield has adopted protocols designed to ensure that the Investing Affiliate’s activities do not materially adversely affect our (and Brookfield Accounts’) activities and to ensure that potential conflicts are resolved in a manner pursuant to which our (and Brookfield Accounts’) interests are, to the extent feasible, prioritized relative to the Investing Affiliate’s.
- **Warehousing investments.** From time to time, Brookfield will “warehouse” certain investments on our behalf, i.e., Brookfield will make an investment on our behalf and transfer it to us at a later date at cost, plus a pre-agreed interest rate, after we have raised sufficient capital, including financing to support the acquisition. Similarly, from time to time, we will warehouse one or more investments for a Brookfield Account in which we are invested (or expect to invest) and transfer the warehoused investments to the applicable Brookfield Account at cost, plus a pre-agreed interest rate, once the Brookfield Account has raised sufficient capital, including financing, to support the acquisition. In the event the applicable Brookfield Account does not obtain sufficient capital and/or financing to purchase the warehoused investment and we cannot find another buyer for the investment, we would be forced to retain the investment, the value of which may have increased or declined.
- **Transacting with Brookfield.** When permitted by applicable law and subject to and in accordance with our conflicts policy, from time to time we buy investments from and/or sell investments to Brookfield and/or Brookfield Accounts. While such transactions generally require the approval of the BBU General Partner’s independent directors and, in connection with transactions with a Brookfield Account, the advisory committee of the applicable Brookfield Account, there can be no assurance that such transactions will be effected or that such transactions will be effected in the manner that is most favorable to us as a party to any such transaction.
- **Terms of an investment by our company may benefit or disadvantage Brookfield or a Brookfield account.** In making decisions with regard to certain potential investments by our company (or by a Brookfield Account in which we are invested), Brookfield faces certain conflicts of interest between the interests of our company (or the Brookfield Account), on the one hand, and the interests of Brookfield, the Investing Affiliate and/ or Brookfield Account(s) that have already made related investments, on the other hand. Similarly, prospective investments by Brookfield or Brookfield Account(s) present conflicts of interest with respect to investments held by our company. Subject to applicable law and our conflicts policy, Brookfield from time to time causes our company to invest in securities, bank loans or other obligations of companies affiliated with or advised by Brookfield or in which Brookfield, the Investing Affiliate or a Brookfield Account has an equity, debt or other interest, or to engage in investment transactions that result in Brookfield, the Investing Affiliate or a Brookfield Account getting an economic benefit, being relieved of obligations or divested of investments. For example, from time to time we make debt or equity investments in entities which are expected to use the proceeds of such investment to repay loans from Brookfield or a Brookfield Account. Depending on the circumstance, Brookfield or such Brookfield Account would benefit if our company invested more money, thus providing sufficient funds to repay Brookfield or the Brookfield Account, or it would benefit if the loans remained outstanding and Brookfield or such Brookfield Account continued to receive payment under the existing loans, if the loans were on attractive terms (including an attractive interest rate) from the perspective of Brookfield or such Brookfield Account. Alternatively, from time to time Brookfield and/or Brookfield Account(s) are in the position of making an investment that could be used to repay loans from our company, which would present the opposite conflict. Similar conflicts arise in other situations as well. For example, in certain circumstances, we pursue take-private, asset purchase or other material transactions with an issuer in which Brookfield, the Investing Affiliate or a Brookfield Account is invested, which results in a benefit to Brookfield, the Investing Affiliate or the Brookfield Account. In situations where our activities enhance Brookfield’s, the Investing Affiliate’s or a Brookfield Account’s profitability, Brookfield could take its own, the Investing Affiliate’s or the Brookfield Account’s interests into consideration in connection with actions it takes on our behalf.
- **Investments with related parties.** In certain circumstances, we will participate in investments that involve Brookfield or Brookfield Accounts in equity or debt positions within a transaction. For example, from time to time Brookfield or Brookfield Accounts will: (a) enter into a joint transaction with us; (b) be borrowers of certain investments or lenders in respect of our company; or (c) invest in different levels of an issuer’s capital structure. As a result of the various conflicts and related issues described herein, we could sustain losses during periods in which Brookfield or Brookfield Accounts achieve profits generally or with respect to particular investments, or could achieve lower profits or higher losses than would have been the case had the conflicts described herein not existed.

Brookfield Accounts invest in a broad range of asset classes throughout the corporate capital structure, including debt positions (either junior or senior to our positions and equity securities (either common or preferred)). It is possible that we will hold an interest in one part of a company's capital structure while Brookfield or a Brookfield Account holds an interest in another. The interests of Brookfield or Brookfield Accounts in such investments could differ from our interests and could have been acquired at different times, at different prices and/or subject to different terms and conditions. Brookfield and/or Brookfield Accounts may dispose of their interests at different times and on different terms than us.

In situations in which we invest alongside Brookfield or a Brookfield Account, conflicts of interest will potentially arise with respect to the nature and timing of the initial investment and purchase price, the allocation of control rights and the strategic objectives or timing of transactions, including in connection with the disposition of all or part of an investment. These conflicts could result from various factors, including investments in different levels of the capital structure, different investment objectives, different measurements of control, different risk profiles, different rights with respect to disposition alternatives, different investment horizons and/or different target rates of return.

As a result of these differences, Brookfield or Brookfield Accounts expect to manage such interests in a way that is different from ours (including, for example, by investing in different portions of an issuer's capital structure, investing in the same portion but on different terms, obtaining exposure to the investment using different types of securities or instruments, voting securities in a different manner, and/or acquiring or disposing of its interests at different times than us). In connection with the foregoing, Brookfield or Brookfield Accounts could pursue or enforce rights or activities, or refrain from pursuing or enforcing rights or activities, with respect to a particular investment in which we have invested, even though such actions or inaction could adversely affect us. For example, if an issuer in which we have an investment and in which Brookfield or a Brookfield Account also has an investment, but at a different portion of the capital structure, becomes distressed or defaults on its obligations, Brookfield will have conflicting loyalties between its duties to us and to itself or to the Brookfield Account. In such a situation Brookfield, acting on behalf of itself or a Brookfield Account, could seek a liquidation, reorganization or restructuring of the issuer that would have an adverse effect on our holdings in the same issuer, and our transactions may be effected at prices or terms that would be less favorable than would otherwise have been the case (or vice versa). In addition, in the event that Brookfield or Brookfield Accounts hold voting securities of an issuer in which we hold loans, bonds, or other credit-related securities, Brookfield or such Brookfield Accounts may have the right to vote on certain matters that have an adverse effect on the positions held by us. Furthermore, to the extent that Brookfield or a Brookfield Account has holdings in the same issuer as us, Brookfield has an incentive to take its interests or the interests of such Brookfield Account into consideration in connection with actions it takes on behalf of our company, even though taking such interests into account could adversely affect us.

In addition, from time to time we and Brookfield or a Brookfield Account jointly acquire a portfolio of assets and thereafter divide up the assets. In this circumstance, Brookfield will determine the purchase price associated with each asset, which price may not represent the price we would have paid if we had acquired only the assets we ultimately retain. Furthermore, from time to time we and Brookfield or a Brookfield Account jointly enter into a binding agreement to acquire an investment. If Brookfield or such Brookfield Account is unable to consummate such investment, we could be subject to additional liabilities, including the potential loss of any deposit or the obligation to fund the entire investment. In addition, from time to time we provide for the repayment of indebtedness and/or the satisfaction of guarantees on behalf of a Brookfield Account in connection with investments made by such Brookfield Account alongside our company. Likewise, from time to time, Brookfield Account(s) in which we are invested may provide for the repayment of indebtedness and/or the satisfaction of guarantees on behalf of co-investment vehicles in connection with investments made by such vehicles alongside the Brookfield Account. In such circumstances, certain investors will benefit from such provision for repayment of indebtedness and/or the satisfaction of guarantees even though those investors are not providing the same level of credit support as our company (or the Brookfield Account, as applicable). In the event the Brookfield Account (or a co-invest vehicle) does not satisfy its share of any payment in respect of any such borrowing, we (or the Brookfield Account in which we are invested, as applicable) will be contractually obligated to satisfy their share even if our company (or the Brookfield Account) does not have recourse against the investor(s) benefiting from such support.

Subject to Brookfield policies, information barriers and applicable legal restrictions, other parts of Brookfield have and expect (but are under no obligation) to refer investment opportunities to us, including investments in issuers in which Brookfield Accounts have existing investments. Referrals of such related investments give rise to potential conflicts of interest, including that an investment by our company will in certain circumstances benefit such Brookfield Accounts.

In situations in which we invest alongside Brookfield or a Brookfield Account, conflicts of interest exist with respect to the nature and timing of the initial investment and purchase price, the allocation of control rights, strategic objectives, timing of transactions, such as the disposition of all or part of an investment, or resolution of a liability in connection with an investment. These conflicts result from various factors, including investments in different levels of the capital structure, different measurements of control, different risk profiles, different rights with respect to disposition alternatives, different investment horizons and different target rates of return.

As a result of the various conflicts and related issues described above, we could sustain losses during periods in which Brookfield or Brookfield Account(s) achieve profits generally or with respect to particular holdings, or could achieve lower profits or higher losses than would have been the case had the conflicts described above not existed.

- **Excess funds liquidity arrangement with related parties.** We have an arrangement in place with Brookfield Asset Management pursuant to which we lend Brookfield Asset Management excess funds from time to time and it lends us excess funds from time to time. This arrangement is intended to enhance the use of excess funds between us and Brookfield Asset Management when the lender has excess funds and the borrower has a business need for the capital (including, without limitation, to fund operating/investment activities and/or to pay down higher cost capital), providing (i) to the lender, a higher rate of return on the funds than it otherwise would be able to achieve in the market and (ii) to the borrower, a lower cost of funds than it otherwise would be able to obtain in the market.

Brookfield Asset Management, in its capacity as our investment manager, determines when it is appropriate for us to lend excess funds to, or borrow excess funds from, Brookfield Asset Management. Brookfield Asset Management has similar arrangements with other affiliates for whom it serves in one or more capacities, including (among others) promoter, principal investor and investment manager. It is therefore possible that, from time to time and to the extent that Brookfield Asset Management determines this to be in the best interests of the parties: (i) funds that are placed on deposit with Brookfield Asset Management by the partnership will, in the discretion of Brookfield Asset Management on a case-by-case basis, be lent on to other affiliates of Brookfield Asset Management and (ii) funds that are placed on deposit with Brookfield Asset Management by other Brookfield Asset Management affiliates will, in the discretion of Brookfield on a case-by-case basis, be lent on to the partnership. Because the interest rates charged are reflective of the credit ratings of the applicable borrowers, any loans by Brookfield Asset Management to its affiliates, including the partnership (as applicable), generally will be at higher interest rates than the rates then applicable to any balances deposited with Brookfield Asset Management by the partnership or other Brookfield Asset Management affiliates (as applicable). These differentials are approved according to protocols described below. Accordingly, Brookfield Asset Management also benefits from these arrangements and will earn a profit as a result of the differential in lending rates.

Amounts we lend to or borrow from Brookfield Asset Management pursuant to this arrangement generally are repayable at any time upon either side's request, and Brookfield Asset Management generally ensures that the borrower has sufficient available capital from another source in order meet potential repayment demands. As noted above, Brookfield Asset Management determines the interest rate to be applied to borrowed and/or loaned amounts taking into account each party's credit rating and the interest rate that would otherwise be available to it in similar transactions on an arms' length basis with unrelated parties.

Conflicts of interest arising for Brookfield Asset Management under this arrangement have been approved by the Governance and Nominating Committee of the board of directors of the BBU General Partner in accordance with our protocol for resolving potential conflicts of interest.

- **Pursuit of investment opportunities by certain non-controlled affiliates.** Certain companies affiliated with Brookfield (a) are controlled, in whole or in part, by persons other than Brookfield, including, for example, joint ventures or similar arrangements with third parties where Brookfield does not have complete control; (b) are separated from Brookfield pursuant to an information barrier; or (c) do not coordinate or consult with Brookfield with respect to investment decisions (together, "Non-Controlled Affiliates"). Such Non-Controlled Affiliates are likely to have investment mandates that overlap with our investment mandate giving rise to potential conflicts. For example, from time to time such Non-Controlled Affiliates or investment vehicles managed by such Non-Controlled Affiliates will pursue investment opportunities which are suitable for us but which are not made available to us since such Non-Controlled Affiliates do not consult with and/or are not wholly controlled by Brookfield. Similarly, certain of Brookfield's investment activities are managed independently of, and carried out without any reference to the management of our company. In certain instances, there are information barriers in place pursuant to which investment operations are managed independently of each other and information is not generally shared relating to such activities.

- **Arrangements with Brookfield.** Our relationship with Brookfield involves a number of arrangements pursuant to which Brookfield provides various services, including access to financing arrangements and acquisition opportunities. Certain of these arrangements were effectively determined by Brookfield in the context of the spin-off, and could contain terms that are less favorable than those which otherwise might have been negotiated between unrelated parties. Circumstances may arise in which these arrangements will need to be amended or new arrangements will need to be entered into, and conflicts of interest between our company and Brookfield will arise in negotiating such new or amended arrangements. Furthermore, Brookfield is generally entitled to share in the returns generated by our operations, which creates an incentive for it to assume greater risks when making decisions than it otherwise would in the absence of such arrangements. In addition, our investment in Brookfield Accounts provides Brookfield with certain ancillary benefits, such as satisfying Brookfield's commitment to invest in such accounts (which Brookfield would otherwise need to satisfy from different sources) and assisting Brookfield in marketing the Brookfield Accounts.
- **Brookfield personnel arrangements.** In the ordinary course, Brookfield employees are hired or retained by, or seconded or otherwise allocated to (in whole or in part), our company and/or portfolio companies that we are directly or indirectly invested in for performance of operating services or roles that in the normal course are expected to be carried out by our (or the relevant portfolio company's) personnel. In connection with any such arrangement, all or a portion of the compensation and overhead expenses relating to such employees (including base salaries, benefits and incentive compensation (which may include long term incentive awards of equity or options for equity in Brookfield), among other things) will directly or indirectly be borne by us or the applicable portfolio companies. The compensation and overhead expenses relating to such employees generally will be within the market compensation range for the roles filled in the relevant market based on one or more of the following (i) market compensation studies or guidance provided by third parties, (ii) recent market hires made by the relevant portfolio company for comparable positions, (iii) the employee's peers at Brookfield and the portfolio company, and/or (iv) specific compensation reviews conducted by compensation consultants. For these purposes, given how certain compensation arrangements are structured and valued (particularly various forms of incentive compensation that vest over time and whose value upon payment is based on estimates) and how overhead expenses are generally allocated, in each case requiring certain judgments and assumptions, there can be no assurance that portfolio companies (and indirectly our company) will not bear higher costs than they would have had such expenses been valued, allocated or charged differently.

Brookfield and its personnel will receive certain intangible and/or other benefits and/or perquisites arising or resulting from their activities on behalf of our company and/or portfolio companies in which we are (directly or indirectly) invested which will not reduce fees or other expenses or otherwise be shared with our company and/or our portfolio companies. For example, airline travel and hotel stays incurred as direct or indirect expenses of our company and/or portfolio companies in which we are (directly or indirectly) invested typically may result in "miles" or "points" or credit in loyalty/status programs, and such benefits and/or amounts will, whether or not de minimis or difficult to value, inure exclusively to Brookfield and/or such personnel (and not our company and/or our portfolio companies) even though the cost of the underlying service is borne by directly or indirectly by our company and/or our portfolio companies. In addition, Brookfield has in the past and expects to continue to make available certain discount programs to its employees as a result of Brookfield's relationship with a portfolio company, such as "friends and family" and similar discounts.

- **Brookfield investments in companies.** Brookfield (or Brookfield Accounts) will from time to time make equity or other investments in companies or businesses that provide services to or otherwise contract with us, Brookfield Accounts in which we are invested or our direct or indirect portfolio companies. In particular, Brookfield has in the past entered into, and expects to continue to enter into, relationships with companies in technology and other sectors and industries in which Brookfield has broad expertise and knowledge, whereby Brookfield acquires an equity or other interest in such companies that may, in turn, transact with us, Brookfield Accounts in which we are invested or our direct or indirect portfolio companies. For example, Brookfield (through an investment program referred to as Brookfield Growth) invests in emerging technology companies that develop and offer technology products that are expected to be of relevance to us, Brookfield Accounts in which we are invested or our direct or indirect portfolio companies (as well as third-party companies). In connection with such relationships, Brookfield refers, introduces or otherwise facilitates transactions between such companies and us, Brookfield Accounts in which we are invested or our direct or indirect portfolio companies. In all cases, Brookfield seeks to ensure that the transactions are in the best interests of our company, the Brookfield Accounts in which we are invested and/or our direct or indirect portfolio companies, with terms to be determined in good faith as fair, reasonable and equitable under the circumstances. However, these transactions also result in benefits to Brookfield, including via increased profitability of the relevant company, as well as financial incentives and/or milestones which benefit Brookfield (including through increased equity allotments), which are likely in some cases to be significant. Such financial incentives that inure to or benefit Brookfield (or Brookfield Accounts) pose an incentive for Brookfield to cause us, Brookfield Accounts in which we are invested or our direct or indirect portfolio companies to enter into such transactions that may not have otherwise been entered into. Financial incentives



derived from relationships with such companies will generally not be shared with us. Furthermore, such transactions are likely to contribute to the development of expertise, reputational benefits and/or the development of new products or services by Brookfield and/or the companies or businesses that Brookfield is invested in, which Brookfield will seek to capitalize on to generate additional benefits that are likely to inure solely to Brookfield (or Brookfield Accounts) and not to us. For the avoidance of doubt, any of the arrangements and/or benefits described in this paragraph will not require notice to, or the consent of, our unitholders. Brookfield may take its own interests into account in considering and making determinations regarding these matters.

- **Sharing of services.** In certain circumstances, in order to create efficiencies and optimize performance, one or more of our investments, portfolio companies or assets will determine to share the operational, legal, financial, back-office or other resources of another of our investments, portfolio companies or assets, or of an investment, portfolio company or asset of Brookfield or a Brookfield Account. In connection therewith, the costs and expenses related to such services will be allocated among the relevant entities on a basis that Brookfield determines in good faith is fair and equitable (but which will be inherently subjective, and there can be no assurance that we will not bear a disproportionate amount of any costs, including Brookfield's internal costs).
- **Related party transactions.** We (including our portfolio companies and portfolio companies of Brookfield Accounts that we are invested in) are and will be counterparties in agreements, transactions and other arrangements with other Brookfield Accounts (including their portfolio companies) for the provision of goods and services, purchase and sale of assets and other matters that would otherwise be transacted with independent third parties. Some of these agreements, transactions and other arrangements would not have been entered into but for the affiliation or relationship with Brookfield and, in certain cases, are expected to replace agreements, transactions and/or arrangements with third parties. These agreements, transactions and other arrangements will involve payment of fees and other amounts and/or other benefits to Brookfield Accounts and their portfolio companies (including, in certain cases, performance-based compensation), none of which will result in any offset to management and other fees payable by our company to Brookfield. Such agreements, transactions and other arrangements will generally be entered into without the consent or direct involvement of the BBU General Partner's independent directors or the unitholders. These agreements, transactions or other arrangements are expected to be entered into in the ordinary course. In certain cases, they will be entered into with active participation by Brookfield and in other cases by the portfolio companies' management teams independently of Brookfield. In all cases, Brookfield will seek to ensure that the agreements, transactions or other arrangements are in the portfolio companies' best interests, with terms to be determined in good faith as fair, reasonable and equitable under the circumstances. However, there can be no assurance that the terms of any such agreement, transaction or other arrangement will be executed on an arm's length basis, be as favorable to the applicable portfolio company as otherwise would be the case if the counterparty were not related to Brookfield, or be the same as those that other Brookfield Accounts and their portfolio companies receive from the counterparty. In some circumstances, we and our portfolio companies may receive better terms from the counterparty than from an independent counterparty. In other cases, these terms may be worse.

While these agreements, transactions and/or arrangements raise potential conflicts considerations, Brookfield believes that our access to Brookfield Accounts and their portfolio companies enhances our capabilities and is an integral part of our operations.

- **Information sharing.** Because of the extensive scope of Brookfield's activities, Brookfield often has or obtains information that can be utilized by Brookfield across multiple strategies. For example, information Brookfield has or acquires through its management of Brookfield Accounts and/or its own investing activities is used by Brookfield to identify or evaluate potential investments for us. Conversely, information Brookfield has or acquires in connection with our activities is used for the benefit of Brookfield and/or Brookfield Accounts (and, for the avoidance of doubt, Brookfield will have no duty (contractual, fiduciary or otherwise) to keep such information confidential from, or not to use such information in connection with the investment activities of, itself and/or Brookfield Accounts). Brookfield will trade, or may cause Brookfield Accounts to trade, on the basis of information it has or obtained through our investment and operations activities. In some cases, this trading will result in Brookfield and/or a Brookfield Account taking a position that is different from, and potentially adverse to, a position taken by our company, or result in Brookfield or a Brookfield Account benefiting from our investment activities. Brookfield has implemented policies and procedures to mitigate potential conflicts of interest and address certain regulatory requirements and contractual restrictions with respect to communication and information sharing. Such policies and procedures generally reduce synergies across Brookfield's various activities, and negatively affect Brookfield's or our ability to pursue attractive investment opportunities that would otherwise be available to Brookfield or us if such policies and procedures were not implemented. From time to time, such policies and procedures will result in our company, Brookfield or Brookfield Accounts having reduced investment opportunities or investment flexibility, or otherwise restrict us, Brookfield or Brookfield Accounts in their activities with respect to such information.

Regardless of the existence of information barriers, Brookfield will not have any obligation or other duty to make available for our benefit any information regarding Brookfield's trading activities, strategies or views, or the activities, strategies or views used for other Brookfield Accounts. Furthermore, to the extent that Brookfield has access to analysis, models and/or information developed by Brookfield and its personnel, Brookfield will not be under any obligation or other duty to effect transactions on behalf of our company in accordance with such analysis and models. In the event Brookfield elects not to share certain information with us, we may make investment decisions that differ from those it would have made if Brookfield had provided such information, which may be disadvantageous to us.

- **Material non-public information; trading restrictions.** From time to time, our ability to buy or sell certain securities will be restricted by applicable securities laws, regulatory requirements, information held by Brookfield, contractual obligations applicable to Brookfield, and potential reputational risks relating to our company, Brookfield and/or Brookfield Accounts (including Brookfield's internal policies designed to comply with these and similar requirements). As a result, from time to time Brookfield will not engage in transactions or other activities for, or enforce certain rights in favor of, our company due to Brookfield's activities outside our company, regulatory requirements, policies, and reputational risk assessments.

Brookfield will possess material, non-public information about companies that would limit our ability to buy and sell securities related to those companies (or, potentially, to other companies). For example, Brookfield personnel take seats on boards of directors of, or have board of directors observer rights with respect to, portfolio companies in which Brookfield invests (including on our behalf). In addition, Brookfield often obtains access to confidential information relating to investment opportunities that it considers. As a result, Brookfield will be limited and/or restricted in its ability to trade in the securities of the companies about which it has obtained material non-public information. This will adversely affect our ability to make and/or dispose of certain investments during certain times.

Furthermore, Brookfield (including Brookfield businesses that are separated by information barriers), Brookfield Accounts and our company are deemed to be affiliates for purposes of certain laws and regulations and it is anticipated that, from time to time, our company, Brookfield and Brookfield Accounts will each have positions (which in some cases will be significant) in one or more of the same issuers. As such, Brookfield needs to aggregate certain investment holdings, including holdings of Brookfield, our company and Brookfield Accounts for certain securities laws purposes (including trading restrictions under Rule 144 under the Securities Act, complying with reporting obligations under Section 13 of the Exchange Act and the reporting and short-swing profit disgorgement obligations under Section 16 of the Exchange Act) and other regulatory purposes (including (i) public utility companies and public utility holding companies; (ii) bank holding companies; (iii) owners of broadcast licenses, airlines, railroads, water carriers and trucking concerns; (iv) casinos and gaming businesses; and (v) public service companies (such as those providing gas, electric or telephone services)). Consequently, activities by Brookfield and Brookfield Accounts could result in earlier public disclosure of investments by our company and/or Brookfield Accounts that we are invested in, restrictions on transactions by our company and/or Brookfield Accounts that we are invested in (including the ability to make or dispose of certain investments at certain times), adverse effects on the prices of investments made by our company and/or Brookfield Accounts that we are invested in, potential short-swing profit disgorgement, penalties and/or regulatory remedies, or otherwise create conflicts of interests for our company and/or Brookfield Accounts that we are invested in.

- **Client and other relationships.** Brookfield pursues other business activities and provides certain services (including, in each case, through portfolio companies that it and Brookfield Accounts invest in) that compete directly with our business activities without providing us with an opportunity to participate, which results in the allocation of Brookfield's resources, personnel and acquisition and business opportunities to others that compete with us. In addition, certain portfolio companies in which we, Brookfield and/or Brookfield Accounts are invested in provide investment banking and other advisory services to third parties with respect to assets in which we are invested or seeking to invest. The interests of such portfolio companies in such circumstances generally will conflict with (and be adverse to) our interests, and we generally will compete with such portfolio companies (and their third-party clients) in pursuing certain investments. Brookfield generally implements policies and procedures (including, for example, information barriers) to mitigate potential conflicts of interest and address certain regulatory requirements relating to these potential circumstances.
- **Limited liability of Brookfield.** The liability of Brookfield and its directors is limited under our arrangements with them, and we have agreed to indemnify Brookfield and its directors against claims, liabilities, losses, damages, costs or expenses which they may face in connection with those arrangements, which may lead them to assume greater risks when making decisions than they otherwise would if such decisions were being made solely for Brookfield's own account, or may give rise to legal claims for indemnification that are adverse to the interests of our unitholders.

- **Valuation of our investments.** Brookfield performs certain valuation services related to our securities and assets. Brookfield performs such services in accordance with its valuation policies. From time to time, Brookfield will value a similar or identical asset differently for our company than for itself or a Brookfield Account, including because our company, Brookfield and Brookfield Accounts are subject to different valuation guidelines pursuant to our and their respective governing agreements (e.g., in connection with differing applicable regulatory restrictions), different third-party vendors are hired to perform valuation functions for our company, Brookfield or the Brookfield Accounts, or otherwise. In addition, Brookfield faces a conflict with respect to valuations generally because of their effect on Brookfield's fees and other compensation.
- **Brookfield public securities group.** Brookfield is an active participant, as agent and principal, in the global fixed income, currency, commodity, equities and other markets. Certain of Brookfield's investment activities are managed independently of, and carried out without any reference to, the management of our company. For example, Brookfield invests, trades or makes a market in the equity, debt or other interests of certain of our portfolio companies without regard to the impact on us of such activities. In particular, Brookfield's Public Securities Group ("PSG"), manages investment funds and accounts that invest in public debt and equity markets. There is currently an information barrier in place pursuant to which PSG manages its investment operations independently of other parts of Brookfield and does not generally share information relating to such activities. Consequently, neither we nor PSG consults the other about, or has awareness of, investment decisions made by the other, and neither is subject to any internal approvals over its investment decisions by any person who would have knowledge of the investment decisions of the other. As a result, PSG will not share investment opportunities that may otherwise be suitable for our company with us, and our company will have no rights with respect to such opportunities. In addition, in certain circumstances, funds and/or accounts managed by PSG will hold an interest in one of our investments and, as a result of different investment objectives and views, PSG is likely to manage such interests in a way that is different from us (including, for example, by investing in different portions of an issuer's capital structure, short selling securities, voting securities in a different manner, and/or selling its interests at different times than us). As a result of the information sharing barrier, our investment team may not be aware of, and may not have the ability to manage, such conflicts. Brookfield has discretion at any time, and without notice to our unitholders, to remove or modify such information barrier. In the event that the information barrier is removed or modified, Brookfield would be subject to certain protocols, obligations and restrictions in managing our company, including, for example, conflicts-management protocols, aggregated regulatory reporting obligations and certain potential investment-related restrictions.
- **Oaktree.** Brookfield owns approximately 61% of the business of Oaktree. Oaktree is a global investment manager with significant assets under management, emphasizing an opportunistic, value-oriented and risk-controlled approach to investments in credit, private equity, real assets and listed equities. Brookfield and Oaktree operate their respective investment businesses largely independently pursuant to an information barrier, with each remaining under its current brand and led by its existing management and investment teams.

It is expected that our company and our portfolio companies, as well as Brookfield, Brookfield Accounts that we are invested in and their portfolio companies, will engage in activities and have business relationships that give rise to conflicts (and potential conflicts) of interest between them, on the one hand, and Oaktree, Oaktree-managed funds and accounts (collectively, "Oaktree Accounts") and their portfolio companies, on the other hand. For so long as Brookfield and Oaktree manage their investment operations independently of each other pursuant to an information barrier, Oaktree, Oaktree Accounts and their respective portfolio companies generally will not be treated as affiliates of our company, our portfolio companies, Brookfield, Brookfield Accounts and their portfolio companies, and conflicts (and potential conflicts) considerations, including in connection with allocation of investment opportunities, investment and trading activities, and agreements, transactions and other arrangements entered into with Oaktree, Oaktree Accounts and their portfolio companies, generally will be managed as summarized herein.

There is (and in the future will continue to be) some degree of overlap in investment strategies and investments pursued by our company (directly and indirectly) and Oaktree Accounts. Nevertheless, Brookfield does not expect to coordinate or consult with Oaktree with respect to investment activities and/or decisions. This absence of coordination and consultation, and the information barrier described above, will in some respects serve to mitigate conflicts of interests between our company and Oaktree Accounts; however, these same factors also will give rise to certain conflicts and risks in connection with our and Oaktree's investment activities, and make it more difficult to mitigate, ameliorate or avoid such situations. For example, because Brookfield and Oaktree are not expected to coordinate or consult with each other about investment activities and/or decisions, and neither Brookfield nor Oaktree is expected to be subject to any internal approvals over its investment activities and decisions by any person who would have knowledge and/or decision-making control of the investment decisions of the other, Oaktree Accounts will be entitled to pursue investment opportunities that are suitable for our company and Brookfield Accounts that we are invested in, but which are not made available to us or those Brookfield Accounts. Our company and Brookfield Accounts that we are invested in, on the one hand, and Oaktree Accounts, on the other hand, are also expected to compete, from time to time, for the same investment opportunities. Such competition could, under certain circumstances, adversely impact the purchase price of our (direct and/or indirect) investments. Oaktree will have no obligation to, and generally will not, share investment opportunities that may be suitable for our company and Brookfield Accounts that we are invested in with Brookfield, and our company and Brookfield Accounts that we are invested in will have no rights with respect to any such opportunities.

In addition, Oaktree will not be restricted from forming or establishing new Oaktree Accounts, such as additional funds or successor funds. Moreover, Brookfield expects to provide Oaktree, from time to time, with (i) access to marketing-related support, including, for example, strategy sessions, introductions to investor relationships and other marketing facilitation activities, and (ii) strategic oversight and business development support, including general market expertise and introductions to market participants such as portfolio companies, their management teams and other relationships. Certain such Oaktree Accounts could compete with or otherwise conduct their affairs without regard as to whether or not they adversely impact our company and/or Brookfield Accounts that we are invested in. In addition, Oaktree Accounts will be permitted to make investments of the type that are suitable for our company and Brookfield Accounts that we are invested in without the consent of the clients or Brookfield. From time to time, our company and/or Brookfield Accounts that we are invested in, on the one hand, and Oaktree Accounts, on the other hand, are expected to purchase or sell an investment from each other, as well as jointly pursue one or more investments. In addition, from time to time, Oaktree Accounts are expected to hold an interest in an investment held by our company and/or Brookfield Accounts that we are invested in (or potential investment), and/or subsequently purchase (or sell) an interest in an investment held by our company and/or Brookfield Accounts that we are invested in (or potential investment). In such situations, Oaktree Accounts could benefit from our (direct or indirect) activities. Conversely, our company and/or Brookfield Accounts that we are invested in could be adversely impacted by Oaktree's activities. In addition, as a result of different investment objectives, views and/or interests in investments, it is expected that Oaktree will manage certain Oaktree Accounts' interests in a way that is different from the interests of our company and/or Brookfield Accounts that we are invested in (including, for example, by investing in different portions of an issuer's capital structure, short selling securities, voting securities or exercising rights it holds in a different manner, and/or selling its interests at different times than our company and/or Brookfield Accounts that we are invested in), which could adversely impact our (direct and/or indirect) interests. Oaktree and Oaktree Accounts are also expected to take positions, give advice and provide recommendations that are different, and potentially contrary to those which are taken by, or given or provided to, our company and/or Brookfield Accounts that we are invested in, and are expected to hold interests that potentially are adverse to those held by our company (directly or indirectly). Our company and/or Brookfield Accounts that we are invested in, on the one hand, and Oaktree Accounts, on the other hand, will in certain cases have divergent interests, including the possibility that the interests of our company and/or Brookfield Accounts that we are invested in are subordinated to Oaktree Accounts' interests or are otherwise adversely affected by Oaktree Accounts' involvement in and actions related to the investment. Oaktree will not have any obligation or other duty to make available for the benefit of our company and/or Brookfield Accounts that we are invested in any information regarding its activities, strategies and/or views.

Oaktree may provide similar information, support and/or knowledge to Brookfield, and the conflicts (and potential conflicts) of interest described above will apply equally in those circumstances.

The potential conflicts of interest described herein are expected to be magnified as a result of the lack of information sharing and coordination between Brookfield and Oaktree. Investment teams managing the activities of our company and/or Brookfield Accounts that we are invested in are not expected to be aware of, and will not have the ability to manage, such conflicts. This will be the case even if they are aware of Oaktree's investment activities through public information.

Brookfield and Oaktree may decide, at any time and without notice to our company or our unitholders, to remove or modify the information barrier between Brookfield and Oaktree. In the event that the information barrier is removed or modified, it would be expected that Brookfield and Oaktree will adopt certain protocols designed to address potential conflicts and other considerations relating to the management of their investment activities in a different or modified framework.

Breaches (including inadvertent breaches) of the information barrier and related internal controls by Brookfield and/or Oaktree could result in significant consequences to Brookfield (and Oaktree) as well as have a significant adverse impact on our company and/or Brookfield Accounts that we are invested in, including (among others) potential regulatory investigations and claims for securities laws violations in connection with our direct and/or indirect investment activities. These events could have adverse effects on Brookfield's reputation, result in the imposition of regulatory or financial sanctions, negatively impact Brookfield's ability to provide investment management services to its clients, all of which could result in negative financial impact to the investment activities of our company and/or Brookfield Accounts that we are invested in.

To the extent that the information barrier is removed or otherwise ineffective and Brookfield has the ability to access analysis, models and/or information developed by Oaktree and its personnel, Brookfield will not be under any obligation or other duty to access such information or effect transactions for our company and/or Brookfield Accounts that we are invested in in accordance with such analysis and models, and in fact may be restricted by securities laws from doing so.

As noted under "Related Party Transactions" above, we (including our portfolio companies and portfolio companies of Brookfield Accounts that we are invested in) are and will be counterparties in agreements, transactions and other arrangements with other Brookfield Accounts (including their portfolio companies) for the provision of goods and services, purchase and sale of assets and other matters that would otherwise be transacted with independent third parties. Similarly, we (including our portfolio companies and portfolio companies of Brookfield Accounts that we are invested in) are and will be counterparties in arrangements with Oaktree, Oaktree Accounts and/or their portfolio companies to the extent practicable pursuant to the information barrier. These arrangements will give rise to the same potential conflicts considerations (and be resolved in the same manner) as set out under "Related Party Transactions."

These agreements, transactions or other arrangements are expected to be entered into in the ordinary course. In certain cases, they will be entered into with active participation by Brookfield and in other cases by the portfolio companies' management teams independently of Brookfield. In all cases, Brookfield will seek to ensure that the agreements, transactions or other arrangements are in our (direct and indirect) portfolio companies' best interests, with terms to be determined in good faith as fair, reasonable and equitable under the circumstances. However, there can be no assurance that the terms of any such agreement, transaction or other arrangement will be executed on an arm's length basis, be as favorable to the applicable portfolio company as otherwise would be the case if the counterparty were not related to Oaktree, or be the same as those that other Oaktree Accounts' portfolio companies receive from the counterparty. In some circumstances, our (direct and indirect) portfolio companies may receive better terms from an Oaktree Account portfolio company than from an independent counterparty. In other cases, these terms may be worse.

Brookfield may from time to time engage Oaktree, Oaktree Accounts and/or their portfolio companies to provide certain services to our company, Brookfield Accounts that we are invested in and their portfolio companies, including without limitation non-investment management related services and other services that would otherwise be provided by third-party service providers or Brookfield affiliates, as the case may be. Each such engagement will be in accordance with disclosures set out herein or in the applicable Brookfield Account's offering documents.

In addition, Oaktree may from time to time engage our company or our (direct or indirect) portfolio companies to provide services to Oaktree Accounts and/or their portfolio companies, and the conflicts (and potential conflicts) of interest described above will apply equally for each such engagement.

- **Service providers.** Our service providers or service providers of our portfolio companies (including deal sourcers, consultants, lenders, brokers, accountants, attorneys and outside directors) may be (or their affiliates may be) unitholders and/or sources of investment opportunities and counterparties therein, or may otherwise participate in transactions or other arrangements with us and/or Brookfield or Brookfield Accounts. Furthermore, employees of Brookfield or Brookfield portfolio companies have and may in the future have family members or relatives employed by service providers (particularly the large, global providers) to Brookfield, Brookfield Accounts, us, and portfolio companies that we are directly or indirectly invested in. These factors create incentives for Brookfield in deciding whether to select such a service provider. Notwithstanding the foregoing, Brookfield will only select a service provider to the extent Brookfield determines that doing so is appropriate for us given all surrounding facts and circumstances and is consistent with Brookfield's responsibilities under applicable law, provided that, for the avoidance of doubt, Brookfield often will not seek out the lowest-cost option when engaging such service providers as other factors or considerations typically prevail over cost.

In addition, Brookfield, Brookfield Accounts and we will from time to time engage common service providers. In such circumstances, there may be a conflict of interest between Brookfield and Brookfield Accounts, on the one hand, and us, on the other hand, in determining whether to engage such service providers. Further, our service providers may charge different rates to different recipients based on the specific services provided, the personnel providing the services, or other factors. As a result, the rates paid with respect to these service providers by us, on the one hand, may be more or less favorable than the rates paid by Brookfield or Brookfield Accounts, on the other hand.

Without limitation of the foregoing, conflicts arise with respect to Brookfield's selection of financial institutions or other third parties to provide services to us and its negotiation of fees payable to such parties. Brookfield has relationships with many financial institutions and other third parties, which may introduce prospective investors, afford Brookfield the opportunity to market its services to certain qualified investors at no additional cost, provide benchmarking analysis or third-party verification of market rates, or provide other services (e.g., consulting services) at favorable or below market rates. Such relationships create incentives for Brookfield to select a financial institution over another. For example, in connection with the disposition of a portfolio company, several financial institutions with which Brookfield has pre-existing business relationships may provide valuation services through a bidding process. Although Brookfield will select the financial institution it believes is the most appropriate in the circumstances, the relationships between the financial institution and Brookfield as described herein will have an influence on Brookfield in deciding whether to select such a financial institution to underwrite the disposition, and may influence the financial institution in the terms offered.

- **Advisors.** Brookfield engages or retains strategic advisors, senior advisors, operating partners, executive advisors, consultants and/or other professionals who are not employees or affiliates of Brookfield (including former Brookfield employees as well as current and former executive officers of Brookfield portfolio companies) and who are expected, from time to time, to receive payments from, or allocations or performance-based compensation with respect to, our portfolio companies (as well as from us, Brookfield or Brookfield Accounts in which we are invested). In such circumstances, such payments from, or allocations or performance-based compensation with respect to, our direct and indirect portfolio companies and/or our company or Brookfield Accounts in which we are invested generally will be treated as expenses of our company or such Brookfield Accounts. These strategic advisors, senior advisors, operating partners, executive advisors, consultants and/or other professionals (which may include certain former Brookfield employees) in certain circumstances are offered the ability to co-invest alongside our company, including in those investments in which they are involved (and for which they may be entitled to receive performance-based compensation, which will reduce our returns), or otherwise participate in equity plans for management of a portfolio company. In certain cases, these persons are likely to have certain attributes of Brookfield "employees" (e.g., they have dedicated offices at Brookfield, participate in general meetings and events for Brookfield personnel, work on Brookfield matters as their primary or sole business activity, have Brookfield-related email addresses and/or participate in certain benefit arrangements typically reserved for Brookfield employees) even though they are not considered Brookfield employees, affiliates or personnel. Where applicable, Brookfield allocates the costs of such personnel to the applicable portfolio companies, to us and/or to Brookfield Accounts in which we are invested. Payments or allocations to Brookfield's strategic advisors, senior advisors, operating partners, executive advisors, consultants and other similar professionals can be expected to increase the overall costs and expenses borne indirectly by unitholders. There can be no assurance that any of the strategic advisors, senior advisors, operating partners, executive advisors, consultants and/or other professionals will continue to serve in such roles and/or continue their arrangements with Brookfield and/or any portfolio companies or Brookfield Accounts.

- **Diverse interests.** The various types of investors in and beneficiaries of our company, including Brookfield, have conflicting investment, tax and other interests with respect to their interests. When considering a potential investment for us, Brookfield will generally consider our investment objectives, not the investment objectives of any particular investor or beneficiary. Certain of Brookfield’s decisions, including with respect to tax or other reporting positions, will be more beneficial to one type of investor or beneficiary than another, or to Brookfield than to investors or beneficiaries unaffiliated with Brookfield. Brookfield reserves the right on behalf of itself and its affiliates to take actions adverse to us or other Brookfield Accounts in these circumstances, including withholding amounts to pay actual or potential tax liabilities.

Furthermore, our company and any entities with which we co-invest generally will have conflicting investment, tax and other interests with respect to the investments we make directly or indirectly. Conflicts of interest may arise in connection with the structure of the investments or decisions made by Brookfield which may be more beneficial for another investing entity and its partners, on the one hand, than for us and our unitholders, on the other hand (or vice versa) (for instance, the manner in which investments are structured, financed and/or harvested may produce tax results that are favorable to an investing entity targeted to non-U.S. investors, but not to us (or vice versa), or are favorable to a taxable investor, as compared to a tax-exempt investor (or vice versa)).

- **Reputational considerations.** Given the nature of its broader platform, Brookfield has an interest in preserving its reputation, including with respect to certain of its affiliates’ statuses as publicly traded vehicles, and in certain circumstances, such reputational considerations may conflict with our interests. The BBU General Partner or Brookfield have made (and will likely make) decisions on our behalf for reputational reasons that may not be directly aligned with the interests of unitholders or consistent with the determination the BBU General Partner or Brookfield otherwise would have made absent its interest in Brookfield’s broader reputation. For example, Brookfield has limited (and will in the future limit) transactions and activities on our behalf for reputational or other reasons, including where Brookfield is providing (or may provide) advice or services to an entity involved in such activity or transaction, where a Brookfield Account is or may be engaged in the same or a related activity or transaction to that being considered on our behalf, where a Brookfield Account has an interest in an entity involved in such activity or transaction, or where such activity or transaction on behalf of or in respect of our company could affect the BBU General Partner, Brookfield, Brookfield Accounts or their activities.
- **Possible future activities.** Brookfield expects to expand the range of services that it provides over time. Except as provided herein, Brookfield will not be restricted in the scope of its business or in the performance of any services (whether now offered or undertaken in the future) even if such activities could give rise to conflicts of interest, and whether or not such conflicts are described herein. Brookfield has, and will continue to develop, relationships with a significant number of companies, financial sponsors and their senior managers, including relationships with companies that may hold or may have held investments similar to those intended to be made by us. These companies may themselves represent appropriate investment opportunities for us or may compete with us for investment opportunities.

See Item 3.D. “Key Information - Risk Factors - Risks Relating to Our Relationship with Brookfield - Our organizational and ownership structure, as well as our contractual arrangements with Brookfield, may create significant conflicts of interest that may be resolved in a manner that is not in the best interests of our company or the best interests of our unitholders”.

As noted above, activities and transactions that give rise to potential conflicts of interests between our company and our unitholders, on the one hand, and Brookfield and Brookfield Accounts, on the other hand, generally will be resolved in accordance with the principles summarized herein and in accordance with a conflicts management policy that has been approved by the BBU General Partner’s independent directors. The conflicts management policy was put in place in recognition of the benefit to our company of our relationship with Brookfield and our intent to seek to maximize the benefits from this relationship, and generally provides for potential conflicts to be resolved on the basis transparency and, where applicable, third-party validation and approvals. Addressing conflicts of interest is complex, and it is not possible to predict all of the types of conflicts that may arise over time. Accordingly, the policy focuses on addressing the principal activities that give rise to potential and/or actual conflicts of interests, including our investment activities, our participation in Brookfield Accounts, transactions with Brookfield (and Brookfield Accounts), and engagements of Brookfield affiliates (or of us by Brookfield Accounts), including engagements for operational services entered into between underlying operating entities. Our conflicts management policy may be amended from time to time at the discretion of the BBU General Partner. Prospective investors are encouraged to seek the advice of independent legal counsel in evaluating the conflicts involved in an investment in our units and our operations.

Pursuant to the conflicts management policy, certain conflicts of interest do not require the approval of the BBU General Partner's independent directors, provided they are addressed in accordance with pre-approved parameters. Brookfield is required to seek the prior approval of the BBU General Partner's independent directors for certain transactions, including, among others, for the following matters / activities : (i) subject to certain exceptions, acquisitions by our company from, and dispositions by our company to, Brookfield and Brookfield Accounts; (ii) acquisitions whereby we and Brookfield are purchasing different assets as part of a single transaction; (iii) investing in a Brookfield Account; (iv) the dissolution of our company; (v) any material amendment to our Master Services Agreement, the Relationship Agreement, or our limited partnership agreement; (vi) any material service agreement or other arrangement pursuant to which Brookfield will be paid a fee, or other consideration other than any agreement or arrangement contemplated by our Master Services Agreement; (vii) termination of, or any determinations regarding indemnification under, our Master Services Agreement, or our limited partnership agreement; and (viii) any other material transaction involving our company and Brookfield. Pursuant to the conflicts management policy, the BBU General Partner's independent directors have granted, and may in the future grant, prior approvals for certain type of transactions and/or activities provided they such transactions and/or activities that involve conflicts of interest, including any of the transactions listed above, in the form of general guidelines, policies or procedures that must be followed in connection with such transactions and/or matters, and in which case no further special approval will be required in connection with a particular transaction or matter permitted thereby, provided such transactions or matters are conducted in accordance with pre-approved guidelines, policies or parameters are conducted in accordance with pre-approved guidelines, policies or parameters.

In addition, the conflicts management policy provides that acquisitions that are carried out jointly by us and Brookfield, or in the context of a Brookfield Account that we participate in, be carried out on the basis that the consideration paid by us be no more, on a per share or proportionate basis, than the consideration paid by Brookfield or other participants, as applicable. The policy also provides that any fees or carried interest payable in respect of our proportionate investment, or in respect of an acquisition made solely by us, must be credited in the manner contemplated by our limited partnership agreement, where applicable, or that such fees or carried interest must either have been negotiated with another arm's length participant or otherwise demonstrated to be on market terms (or better). The policy also provides that in transactions involving (i) an acquisition by our company of an asset from Brookfield or (ii) the purchase by us and Brookfield of different assets, a fairness opinion or a valuation or appraisal by a qualified expert be obtained, confirming that the consideration paid by us is fair from a financial point of view. These requirements are in addition to any disclosure, approval, or valuation requirements that may arise under applicable law.

In certain circumstances, transactions and/or activities are likely to be related party transactions and/or activities for the purposes of, and subject to certain requirements of, MI 61-101. MI 61-101 provides a number of circumstances in which a transaction between an issuer and a related party may be subject to valuation and minority approval requirements. See "Canadian Securities Law Exemptions" below for application of MI 61-101 to our company.

Our Limited Partnership Agreement and the Holding LP Limited Partnership Agreement, or together the Limited Partnership Agreements, contain various provisions that modify the scope of the fiduciary duties that are owed to us and our unitholders. These duties include the duties of care and loyalty. In the absence of provisions in the Limited Partnership Agreements of our company and the Holding LP to the contrary, the duty of loyalty would generally prohibit the BBU General Partner and the Holding LP General Partner from taking any action or engaging in any transaction as to which it has a conflict of interest. The Limited Partnership Agreements of our company and the Holding LP each prohibit the limited partners from advancing claims that otherwise might raise issues as to compliance with fiduciary duties or applicable law. For example, the agreements provide that the BBU General Partner, the Holding LP General Partner and their affiliates do not have any obligation under the Limited Partnership Agreements of our company or the Holding LP, or as a result of any duties stated or implied by law or equity, including fiduciary duties, to present business or acquisition opportunities to our company, the Holding LP, any Holding Entity or any other holding entity established by us. They also allow affiliates of the BBU General Partner to engage in activities that may compete with us or our activities. In addition, the agreements permit the BBU General Partner to take into account the interests of third parties, including Brookfield, when resolving conflicts of interest.

These provisions are detrimental to our unitholders because they limit the scope of the fiduciary duty and permit conflicts of interest to be resolved in a manner that is not always in our best interests or the best interests of our unitholders. We believe it is necessary to modify the scope of the fiduciary duties that are owed to us and our unitholders, as described above, due to our organizational and ownership structure and the potential conflicts of interest created thereby. Without modifying those duties, the ability of the BBU General Partner and the Holding LP General Partner to attract and retain experienced and capable directors and to take actions that we believe are necessary for the carrying out of our business would be unduly limited due to their concern about potential liability.



## Canadian Securities Law Exemptions

Multilateral Instrument 61-101-*Protection of Minority Securityholders in Special Transactions*, or MI 61-101, provides a number of circumstances in which a transaction between an issuer and a related party may be subject to valuation and minority approval requirements. An exemption from such requirements is available when the fair market value of the transaction is not more than 25% of the market capitalization of the issuer. Our company has been granted exemptive relief from the requirements of MI 61-101 that, subject to certain conditions, permits it to be exempt from the minority approval and valuation requirements for transactions that would have a value of less than 25% of our company's market capitalization, if the indirect equity interest in our company, which is held in the form of Redemption-Exchange Units, is included in the calculation of our company's market capitalization. As a result, the 25% threshold, above which the minority approval and valuation requirements apply, is increased to include the approximately 49% economic interest in our company held in the form of Redemption-Exchange Units.

Although our company is a reporting issuer in Canada, we are a "SEC foreign issuer" and exempt from certain Canadian securities laws relating to continuous disclosure obligations and proxy solicitation if our company complies with certain reporting requirements applicable in the United States, provided that the relevant documents filed with the SEC are filed in Canada and sent to our company's unitholders in Canada to the extent and in the manner and within the time required by applicable U.S. requirements. Therefore, there may be less publicly available information in Canada about us than is regularly published by or about other reporting issuers in Canada. Our company has undertaken to the provincial and territorial securities regulatory authorities in Canada that to the extent that it complies with the disclosure regime applicable to "foreign private issuers" under U.S. securities law:

- our company will only rely on the exemption in Part 4 of National Instrument 71-102—*Continuous Disclosure and Other Exemptions Relating to Foreign Issuers*;
- our company will not rely on any exemption from the disclosure regime applicable to foreign private issuers under U.S. securities laws;
- our company will file its financial statements pursuant to Part 4 of NI 51-102-Continuous Disclosure Obligations, or NI 51-102, except that our company does not have to comply with the conditions in section 4.2 of NI 51-102 if it files such financial statements on or before the date that it is required to file its prospectus with the SEC;
- our company will file an interim financial report as set out in Part 4 of NI 51-102 and the management's discussion and analysis as set out in Part 5 of NI 51-102 for each period commencing on the first day of the financial year and ending nine, six or three months before the end of the financial year;
- our company will file a material change report as set out in Part 7 of NI 51-102 in respect of any material change in the affairs of our company that is not reported or filed by our company on SEC Form 6-K; and
- our company will include in any prospectus filed by our company financial statements or other information about any acquisition that would have been or would be a significant acquisition for the purposes of Part 8 of NI 51-102 that our company has completed, or has progressed to a state where a reasonable person would believe that the likelihood of our company completing the acquisition is high if the inclusion of the financial statements is necessary for the prospectus to contain full, true and plain disclosure of all material facts relating to the securities being distributed. The requirement to include financial statements or other information will be satisfied by including or incorporating by reference: (a) the financial statements or other information as set out in Part 8 of NI 51-102, or (b) satisfactory alternative financial statements or other information, unless at least nine months of the operations of the acquired business or related businesses are incorporated into our company's current annual financial statements included or incorporated by reference in the prospectus.

Our company is not subject to Canadian insider reporting requirements due to its status as a "SEC Foreign Issuer" under Canadian securities laws. However, our company is not intending to rely on the exemption that is available to it from the insider reporting requirements of Canadian securities laws.

## Voting Agreements

We and Brookfield have determined that it is advisable for us to have control over certain of the entities through which we hold our operating businesses. Accordingly, we have entered into voting agreements to provide us, through the BBU General Partner, with voting rights over the specified entities.

Pursuant to the voting agreements, voting rights with respect to any of the specified entities will be voted in accordance with the direction of our company or one of the Holding Entities with respect to certain matters, typically including: (i) the election of directors; (ii) any sale of all or substantially all of its assets; (iii) any merger, amalgamation, consolidation, business combination or other material corporate transaction, except in connection with any internal reorganization that does not result in a change of control; (iv) any plan or proposal for a complete or partial liquidation or dissolution, or any reorganization or any case, proceeding or action seeking relief under any existing laws or future laws relating to bankruptcy or insolvency; (v) any amendment to its governing documents; or (vi) any commitment or agreement to do any of the foregoing.

### **Deposit Agreement**

We have in place a Deposit Agreement with Brookfield whereby it may place funds on deposit with Brookfield and whereby Brookfield may place funds on deposit with the partnership. Any deposit balance is due on demand and earns an agreed upon rate of interest based on market terms. As at December 31, 2020, the amount of the deposit from Brookfield was \$300 million. For the year ended December 31, 2020, we paid interest expense of \$3 million on these deposits.

### **INDEBTEDNESS OF DIRECTORS AND EXECUTIVE OFFICERS**

To our knowledge, no current or former director, officer of employee of our company, nor any associate or affiliate of any of them is or was indebted to our company at any time.

### **INTEREST OF MANAGEMENT AND OTHERS IN MATERIAL TRANSACTIONS**

Except as disclosed in this Form 20-F, no director or officer of the BBU General Partner or the Service Providers or other insider of our company, nor any associate or affiliate of the foregoing persons, has any existing or potential material conflict of interest with our company, the Holding LP or any of its subsidiaries or interest in any material transaction involving our company, the Holding LP or any of its subsidiaries.

### **7.C. INTERESTS OF EXPERTS AND COUNSEL**

Not applicable.

## **ITEM 8. FINANCIAL INFORMATION**

### **8.A. CONSOLIDATED STATEMENTS AND OTHER FINANCIAL INFORMATION**

See Item 18., “Financial Statements”.

### **8.B. SIGNIFICANT CHANGES**

Not applicable.

## **ITEM 9. THE OFFER AND LISTING**

### **9.A. OFFER AND LISTING DETAILS**

Our units are listed on the NYSE and the TSX under the symbols “BBU” and “BBU.UN”, respectively.

### **9.B. PLAN OF DISTRIBUTION**

Not applicable.

### **9.C. MARKETS**

See Item 9.A “Offer and Listing Details”.

### **9.D. SELLING SHAREHOLDERS**

Not applicable.

### **9.E. DILUTION**

Not applicable.

### **9.F. EXPENSES OF THE ISSUE**

Not applicable.

## **ITEM 10. ADDITIONAL INFORMATION**

### **10.A. SHARE CAPITAL**

Not applicable.

### **10.B. MEMORANDUM AND ARTICLES OF ASSOCIATION**

#### **DESCRIPTION OF OUR UNITS AND OUR LIMITED PARTNERSHIP AGREEMENT**

The following is a description of the material terms of our units and our Limited Partnership Agreement. Because this description is only a summary of the terms of our units and our Limited Partnership Agreement, it does not contain all of the information that you may find useful. For more complete information, you should read our Limited Partnership Agreement. The Limited Partnership Agreement is filed as exhibit to this Form 20-F and is also available on our SEDAR profile at [www.sedar.com](http://www.sedar.com). See also Item 10.C., “Material Contracts”, Item 10.H., “Documents on Display” and Item 19., “Exhibits”.

#### **Formation and Duration**

Our company is a Bermuda exempted limited partnership registered under the Bermuda Limited Partnership Act 1883 and the Bermuda Exempted Partnerships Act 1992. Our company has a perpetual existence and will continue as an exempted limited partnership unless terminated or dissolved in accordance with our Limited Partnership Agreement. The partnership interests consist of our units, which represent limited partnership interests in our company, and any additional partnership interests representing limited partnership interests that we may issue in the future as described below under “Issuance of Additional Partnership Interests”.

#### **Management**

As required by law, our Limited Partnership Agreement provides for the management and control of our company by a general partner, the BBU General Partner.

#### **Nature and Purpose**

Under our Limited Partnership Agreement, the purpose of our company is to: acquire and hold interests in the Holding LP and, subject to the approval of the BBU General Partner, interests in any other entity; engage in any activity related to the capitalization and financing of our company’s interests in such entities; serve as the managing general partner of the Holding LP and execute and deliver, and perform the functions of a managing general partner of the Holding LP specified in, the Holding LP Limited Partnership Agreement; and engage in any activity that is incidental to or in furtherance of the foregoing and that is approved by the BBU General Partner and that lawfully may be conducted by a limited partnership organized under the Bermuda Limited Partnership Act 1883, the Bermuda Exempted Partnerships Act 1992 and our Limited Partnership Agreement.

#### **Our Units**

Our units are non-voting limited partnership interests in our company. A holder of our units does not hold a share of a body corporate. As holders of units of our company, holders do not have statutory rights normally associated with ownership of shares of a corporation including, for example, the right to bring “oppression” or “derivative” actions. The rights of holders of our units are based on our Limited Partnership Agreement, amendments to which may be proposed only by or with the consent of the BBU General Partner as described below under “Amendment of Our Limited Partnership Agreement”.

Our units represent a fractional limited partnership interest in our company and do not represent a direct investment in our assets and should not be viewed by investors as direct securities of our assets. Holders of our units are not entitled to the withdrawal or return of capital contributions in respect of our units, except to the extent, if any, that distributions are made to such holders pursuant to our Limited Partnership Agreement or upon the liquidation of our company as described below under “-Liquidation and Distribution of Proceeds” or as otherwise required by applicable law. Except to the extent expressly provided in our Limited Partnership Agreement, a holder of our units does not have priority over any other holder of our units, either as to the return of capital contributions or as to profits, losses or distributions. Our units have no par or other stated value.

Holders of our units do not have the ability to call meetings of unitholders, and holders of our units are not entitled to vote on matters relating to our company except as described below under “No Management or Control; No Voting”. Any action that may be taken at a meeting of unitholders may be taken without a meeting if written consent is solicited by or on behalf of the BBU General Partner and it receives approval of not less than the minimum percentage of support necessary to authorize or take such action at a meeting as described below under “Meetings”.

## **Redemption-Exchange Units**

The Redemption-Exchange Units are exchangeable into our units in accordance with the Redemption-Exchange Mechanism. For a further explanation of the Redemption-Exchange Mechanism, see Item 10.B., “Description of the Holding LP Limited Partnership Agreement-Redemption-Exchange Mechanism”.

## **Issuance of Additional Partnership Interests**

The BBU General Partner has broad rights to cause our company to issue additional partnership interests and may cause us to issue additional partnership interests (including new classes of partnership interests and options, rights, warrants and appreciation rights relating to such interests) for any partnership purpose, at any time and on such terms and conditions as it may determine at its sole discretion without the approval of any limited partners. Any additional partnership interests may be issued in one or more classes, or one or more series of classes, with such designations, preferences, rights, powers and duties (which may be senior to existing classes and series of partnership interests) as may be determined by the BBU General Partner in its sole discretion, all without the approval of our limited partners.

## **Investments in the Holding LP**

If and to the extent that our company raises funds by way of the issuance of equity or debt securities, or otherwise, pursuant to a public offering, private placement or otherwise, an amount equal to the proceeds will be invested in securities of the Holding LP, unless otherwise agreed by us and the Holding LP.

## **Capital Contributions**

No partner has the right to withdraw any or all of its capital contribution. The limited partners have no liability for further capital contributions to our company. Each limited partner’s liability will be limited to the amount of capital such partner is obligated to contribute to our company for its limited partner interest plus its share of any undistributed profits and assets, subject to certain exceptions. See “Limited Liability” below.

## **Distributions**

Distributions to partners of our company will be made only as determined by the BBU General Partner in its sole discretion. In general, quarterly cash distributions will be made from the distributions received by our company as a result of its ownership of Managing General Partner Units in Holding LP. However, the BBU General Partner will not be permitted to cause our company to make a distribution if it does not have sufficient cash on hand to make the distribution (including as a result of borrowing), the distribution would render it insolvent, or if, in the opinion of the BBU General Partner, the distribution would or might leave it with insufficient funds to meet any future or contingent obligations, or the distribution would contravene the Bermuda Limited Partnership Act 1883. For greater certainty, our company, the Holding LP or one or more of the Holding Entities may (but none is obligated to) borrow money in order to obtain sufficient cash to make a distribution. The amount of taxes withheld or paid by us in respect of our units held by limited partners or the BBU General Partner shall be treated either as a distribution to such partner or as a general expense of our company, as determined by the BBU General Partner in its sole discretion.

Any distributions from our company will be made to the limited partners, and to the BBU General Partner on a pro rata basis. The BBU General Partner’s pro rata share is currently 0.1%. Each limited partner will receive a pro rata share of the distributions made to all limited partners in accordance with the proportion of all outstanding units held by that limited partner. Except for receiving its pro rata share of distributions from our company, the BBU General Partner shall not be compensated for its services as the BBU General Partner but it shall be reimbursed for certain expenses.

## **Allocations of Income and Losses**

Limited partners share in our net profits and net losses, generally in accordance with their respective percentage interest in our company.

Net income and net losses for U.S. federal income tax purposes will be allocated for each taxable year or other relevant period among our partners using a monthly, quarterly or other permissible convention pro rata on a per unit basis, except to the extent otherwise required by law or pursuant to tax elections made by our company. Each item of income, gain, loss and deduction so allocated to a partner of our company, generally will have the same source and character as though such partner had realized the item directly.

The income for Canadian federal income tax purposes of our company for a given fiscal year will be allocated to each partner in an amount calculated by multiplying such income by a fraction, the numerator of which is the sum of the distributions received by such partner with respect to such fiscal year and the denominator of which is the aggregate amount of the distributions made by our company to partners with respect to such fiscal year. To such end, any person who was a partner at any time during such fiscal year but who has transferred all of their units before the last day of that fiscal year may be deemed to be a partner on the last day of such fiscal year for the purposes of subsection 96(1) of the Tax Act. Generally, the source and character of items of income so allocated to a partner with respect to a fiscal year of our company will be the same source and character as the distributions received by such partner with respect to such fiscal year. The BBU General Partner may adjust allocations of items that would otherwise be made pursuant to the terms of our Limited Partnership Agreement to the extent necessary to avoid an adverse effect on our company's limited partners, subject to the approval of a committee of the board of directors of the BBU General Partner made up of independent directors.

If, with respect to a given fiscal year, no distribution is made by our company or we have a loss for Canadian federal income tax purposes, one quarter of the income, or loss, as the case may be, for Canadian federal income tax purposes of our company for such fiscal year, will be allocated to the partners of record at the end of each calendar quarter ending in such fiscal year pro rata to their respective percentage interests in our company. Generally, the source and character of such income or losses so allocated to a partner at the end of each calendar quarter will be the same source and character as the income or loss earned or incurred by us in such calendar quarter.

### **Limited Liability**

Assuming that a limited partner does not participate in the control or management of our company or conduct the affairs of, sign or execute documents for or otherwise bind our company within the meaning of the Bermuda Limited Partnership Act 1883 and otherwise acts in conformity with the provisions of our Limited Partnership Agreement, such partner's liability under the Bermuda Limited Partnership Act 1883 and our Limited Partnership Agreement will be limited to the amount of capital such partner is obligated to contribute to our company for its limited partner interest plus its share of any undistributed profits and assets, except as described below.

If it were determined, however, that a limited partner was participating in the control or management of our company or conducting the affairs of, signing or executing documents for or otherwise binding our company (or purporting to do any of the foregoing) within the meaning of the Bermuda Limited Partnership Act 1883 or the Bermuda Exempted Partnerships Act 1992, such limited partner would be liable as if it were a general partner of our company in respect of all debts of our company incurred while that limited partner was so acting or purporting to act. Neither our Limited Partnership Agreement nor the Bermuda Limited Partnership Act 1883 specifically provides for legal recourse against the BBU General Partner if a limited partner were to lose limited liability through any fault of the BBU General Partner. While this does preclude a limited partner from seeking legal recourse, we are not aware of any precedent for such a claim in Bermuda case law.

### **No Management or Control; Limited Voting**

Our company's limited partners, in their capacities as such, may not take part in the management or control of the activities and affairs of our company and do not have any right or authority to act for or to bind our company or to take part or interfere in the conduct or management of our company. Limited partners are not entitled to vote on matters relating to our company or have access to the books and records of our company, although holders of units are entitled to consent to certain matters with respect to certain amendments to our Limited Partnership Agreement and certain matters with respect to the withdrawal of the BBU General Partner as described in further detail below. In addition, limited partners have consent rights with respect to certain fundamental matters and related party transactions (in accordance with MI 61-101) and on any other matters that require their approval in accordance with applicable laws and stock exchange rules. Each unit entitles the holder thereof to one vote for the purposes of any approvals of holders of units.

### **Meetings**

The BBU General Partner may call special meetings of the limited partners at a time and place outside of Canada determined by the BBU General Partner on a date not less than 10 days nor more than 60 days after the mailing of notice of the meeting. The limited partners do not have the ability to call a special meeting. Only holders of record on the date set by the BBU General Partner (which may not be less than 10 nor more than 60 days before the meeting) are entitled to notice of any meeting.

Written consents may be solicited only by or on behalf of the BBU General Partner. Any such consent solicitation may specify that any written consents must be returned to us within the time period, which may not be less than 20 days, specified by the BBU General Partner.

For purposes of determining holders of partnership interests entitled to notice of, and participation in, a meeting, or to provide consents or give approvals to any action described above, the BBU General Partner may set a record date, which may be not less than 10 nor more than 60 days before the date by which record holders are requested in writing by the BBU General Partner to provide such consents. Only those holders of partnership interests on the record date established by the BBU General Partner will be entitled to provide consents with respect to matters as to which a consent right applies.

### **Amendment of Our Limited Partnership Agreement**

Amendments to our Limited Partnership Agreement may be proposed only by or with the consent of the BBU General Partner. To adopt a proposed amendment, other than the amendments that do not require limited partner approval discussed below, the BBU General Partner must seek approval of a majority of our outstanding units required to approve the amendment, either by way of a meeting of the limited partners to consider and vote upon the proposed amendment or by written approval.

### ***Prohibited Amendments***

No amendment may be made that would:

1. enlarge the obligations of any limited partner without its consent, except that any amendment that would have a material adverse effect on the rights or preferences of any class of partnership interests in relation to other classes of partnership interests may be consented to or approved by at least a majority of the type or class of partnership interests so affected; or
2. enlarge the obligations of, restrict in any way any action by or rights of or reduce in any way the amounts distributable, reimbursable or otherwise payable by our company to the BBU General Partner or any of its affiliates without the consent of the BBU General Partner, which may be given or withheld in its sole discretion.

The provision of our Limited Partnership Agreement preventing the amendments having the effects described in clauses (1) and (2) above can be amended only upon the approval of the holders of at least 90% of the outstanding units.

### **No Limited Partner Approval**

Subject to applicable law, the BBU General Partner may generally make amendments to our Limited Partnership Agreement without the approval of any limited partner to reflect:

1. a change in the name of our company, the location of our registered office or our registered agent;
2. the admission, substitution or withdrawal of partners in accordance with our Limited Partnership Agreement;
3. a change that the BBU General Partner determines is reasonable and necessary or appropriate for our company to qualify or to continue our company's qualification as an exempted limited partnership under the laws of Bermuda or a partnership in which the limited partners have limited liability under the laws of any jurisdiction, or is necessary or advisable in the opinion of the BBU General Partner to ensure that our company will not be treated as an association taxable as a corporation or otherwise taxed as an entity for tax purposes;
4. an amendment that the BBU General Partner determines to be necessary or appropriate to address changes in tax regulations, legislation or interpretation;
5. an amendment that is necessary, in the opinion of our counsel, to prevent our company or the BBU General Partner or its directors or officers from in any manner being subjected to the provisions of the U.S. *Investment Company Act of 1940*, as amended (the "Investment Company Act"), or similar legislation in other jurisdictions;
6. an amendment that the BBU General Partner determines in its sole discretion to be necessary or appropriate in connection with the creation, authorization or issuance of any class or series of partnership interests or options, rights, warrants or appreciation rights relating to partnership securities;
7. any amendment expressly permitted in our Limited Partnership Agreement to be made by the BBU General Partner acting alone;
8. any amendment that the BBU General Partner determines in its sole discretion to be necessary or appropriate to reflect and account for the formation by our company of, or its investment in, any corporation, partnership, joint venture, limited liability company or other entity, as otherwise permitted by our Limited Partnership Agreement;
9. a change in our company's fiscal year and related changes; or
10. any other amendments substantially similar to any of the matters described in (1) through (9) above.

In addition, the BBU General Partner may make amendments to our Limited Partnership Agreement without the approval of any limited partner if those amendments, in the discretion of the BBU General Partner:

1. do not adversely affect our company's limited partners considered as a whole (including any particular class of partnership interests as compared to other classes of partnership interests) in any material respect;
2. are necessary or appropriate to satisfy any requirements, conditions or guidelines contained in any opinion, directive, order, ruling or regulation of any governmental agency or judicial authority;
3. are necessary or appropriate to facilitate the trading of our units or to comply with any rule, regulation, guideline or requirement of any securities exchange on which our units or any other partnership interests are or will be listed for trading;
4. are necessary or appropriate for any action taken by the BBU General Partner relating to splits or combinations of units under the provisions of our Limited Partnership Agreement; or
5. are required to effect the intent expressed in the final registration statement and prospectus filed in connection with the spin-off or the intent of the provisions of our Limited Partnership Agreement or are otherwise contemplated by our Limited Partnership Agreement.

### ***Opinion of Counsel and Limited Partner Approval***

The BBU General Partner will not be required to obtain an opinion of counsel that an amendment will not result in a loss of limited liability to the limited partners if one of the amendments described above under “-No Limited Partner Approval” should occur. No other amendments to our Limited Partnership Agreement will become effective without the approval of holders of at least 90% of our units, unless we obtain an opinion of counsel to the effect that the amendment will not (i) cause our company to be treated as an association taxable as a corporation or otherwise taxable as an entity for tax purposes (provided that for U.S. tax purposes the BBU General Partner has not made the election described below under “-Election to be Treated as a Corporation”) or (ii) affect the limited liability under the Bermuda Limited Partnership Act 1883 of any of our company's or the Holding LP's limited partners.

In addition to the above restrictions, any amendment that would have a material adverse effect on the rights or preferences of any type or class of partnership interests in relation to other classes of partnership interests will also require the approval or consent of the holders of at least a majority of the outstanding partnership interests of the class so affected.

In addition, any amendment that reduces the voting percentage required to take any action must be approved by the written consent or affirmative vote of limited partners whose aggregate outstanding voting units constitute not less than the voting requirement sought to be reduced.

### **Sale or Other Disposition of Assets**

Our Limited Partnership Agreement generally prohibits the BBU General Partner, without the prior approval of the holders of at least 66 2/3% of the voting power of our units, from causing us to, among other things, sell, exchange or otherwise dispose of all or substantially all of our assets in a single transaction or a series of related transactions. However, the BBU General Partner, in its sole discretion, may mortgage, pledge, hypothecate or grant a security interest in all or substantially all of our assets (including for the benefit of third parties) without that approval. The BBU General Partner may also sell all or substantially all of our assets under any forced sale of any or all of our assets pursuant to the foreclosure of, or other realization upon, those encumbrances without that approval.

### **Take-Over Bids**

If, within 120 days after the date of a take-over bid, as defined in the *Securities Act* (Ontario), the take-over bid is accepted by holders of not less than 90% of our outstanding units, other than our units held at the date of the take-over bid by the offeror or any affiliate or associate of the offeror, and the offeror acquires the units deposited or tendered under the take-over bid, the offeror will be entitled to acquire our units not deposited under the take-over bid on the same terms as the units acquired under the take-over bid.

### **Election to be Treated as a Corporation**

If the BBU General Partner determines in its sole discretion that it is no longer in our company's best interests to continue as a partnership for U.S. federal income tax purposes, the BBU General Partner may elect to treat our company as an association or as a publicly traded partnership taxable as a corporation for U.S. federal (and applicable state) income tax purposes.

## **Termination and Dissolution**

Our company will terminate upon the earlier to occur of: (i) the date on which all of our company's assets have been disposed of or otherwise realized by us and the proceeds of such disposals or realizations have been distributed to partners; (ii) the service of notice by the BBU General Partner, with the special approval of a majority of its independent directors, that in its opinion the coming into force of any law, regulation or binding authority renders illegal or impracticable the continuation of our company; or (iii) at the election of the BBU General Partner, if our company, as determined by the BBU General Partner, is required to register as an "investment company" under the Investment Company Act or similar legislation in other jurisdictions.

Our company will be dissolved upon the withdrawal of the BBU General Partner as the general partner of our company (unless a successor entity becomes the general partner as described in the following sentence or the withdrawal is effected in compliance with the provisions of our Limited Partnership Agreement that are described below under "-Withdrawal of the BBU General Partner") or the date on which any court of competent jurisdiction enters a decree of judicial dissolution of our company or an order to wind-up or liquidate the BBU General Partner without the appointment of a successor in compliance with the provisions of our Limited Partnership Agreement that are described below under "-Withdrawal of the BBU General Partner". Our company will be reconstituted and continue without dissolution if, within 30 days of the date of dissolution (and provided a notice of dissolution has not been provided to the Bermuda Monetary Authority), a successor general partner executes a transfer deed pursuant to which the new general partner assumes the rights and undertakes the obligations of the original general partner, but only if we receive an opinion of counsel that the admission of the new general partner will not result in the loss of limited liability of any limited partner.

## **Liquidation and Distribution of Proceeds**

Upon dissolution, unless our company is continued as a new limited partnership, the liquidator authorized to wind-up our company's affairs will, acting with all of the powers of the BBU General Partner that the liquidator deems necessary or appropriate in its judgment, liquidate our company's assets and apply the proceeds of the liquidation first, to discharge our company's liabilities as provided in our Limited Partnership Agreement and by law and thereafter to the partners pro rata according to the percentages of their respective partnership interests as of a record date selected by the liquidator. The liquidator may defer liquidation of our assets for a reasonable period of time or distribute assets to partners in kind if it determines that an immediate sale or distribution of all or some of our company's assets would be impractical or would cause undue loss to the partners.

## **Withdrawal of the BBU General Partner**

The BBU General Partner may withdraw as the general partner without first obtaining approval of our unitholders by giving written notice to the other partners, and that withdrawal will not constitute a violation of our Limited Partnership Agreement.

Upon the withdrawal of a general partner, the holders of at least a majority of our units may select a successor to that withdrawing general partner. If a successor is not selected, or is selected but an opinion of counsel regarding limited liability, tax matters and the Investment Company Act (and similar legislation in other jurisdictions) cannot be obtained, our company will be dissolved, wound up and liquidated. See "-Termination and Dissolution" above.

In the event of the withdrawal of a general partner, where such withdrawal will violate our Limited Partnership Agreement, a successor general partner will have the option to purchase the general partnership interest of the departing general partner for a cash payment equal to its fair market value. Under all other circumstances where a general partner withdraws, the departing general partner will have the option to require the successor general partner to purchase the general partnership interest of the departing general partner for a cash payment equal to its fair market value. In each case, this fair market value will be determined by agreement between the departing general partner and the successor general partner. If no agreement is reached within 30 days of the general partner's departure, an independent investment banking firm or other independent expert selected by the departing general partner and the successor general partner will determine the fair market value. If the departing general partner and the successor general partner cannot agree upon an expert within 45 days of the general partner's departure, then an expert chosen by agreement of the experts selected by each of them will determine the fair market value.

If the option described above is not exercised by either the departing general partner or the successor general partner, the departing general partner's general partnership interest will automatically convert into units pursuant to a valuation of those interests as determined by an investment banking firm or other independent expert selected in the manner described in the preceding paragraph.



## **Transfer of the General Partnership Interest**

The BBU General Partner may transfer all or any part of its general partnership interests without first obtaining approval of any unitholder. As a condition of this transfer, the transferee must: (i) agree to assume the rights and duties of the BBU General Partner to whose interest that transferee has succeeded; (ii) agree to assume and be bound by the provisions of our Limited Partnership Agreement; and (iii) furnish an opinion of counsel regarding limited liability, tax matters and the Investment Company Act (and similar legislation in other jurisdictions). Any transfer of the general partnership interest is subject to prior notice to and approval of the relevant Bermuda regulatory authorities. At any time, the members of the BBU General Partner may sell or transfer all or part of their shares in the BBU General Partner without the approval of the unitholders.

## **Partnership Name**

If the BBU General Partner ceases to be the general partner of our company and our new general partner is not an affiliate of Brookfield, our company will be required by our Limited Partnership Agreement to change its name to a name that does not include “Brookfield” and which could not be capable of confusion in any way with such name. Our Limited Partnership Agreement explicitly provides that this obligation shall be enforceable and waivable by the BBU General Partner notwithstanding that it may have ceased to be the general partner of our company.

## **Transactions with Interested Parties**

The BBU General Partner, its affiliates and their respective partners, members, directors, officers, employees and shareholders, which we refer to as “interested parties,” may become limited partners or beneficially interested in limited partners and may hold, dispose of or otherwise deal with our units with the same rights they would have if the BBU General Partner was not a party to our Limited Partnership Agreement. An interested party will not be liable to account either to other interested parties or to our company, our company’s partners or any other persons for any profits or benefits made or derived by or in connection with any such transaction.

Our Limited Partnership Agreement permits an interested party to sell investments to, purchase assets from, vest assets in and contract or enter into any contract, arrangement or transaction with our company, the Holding LP, any of the Holding Entities, any operating business or, in general, any entity established by our company and may be interested in any such contract, transaction or arrangement and shall not be liable to account to any of our company, the Holding LP, any of the Holding Entities, any operating business or, in general, any entity established by our company or any other person in respect of any such contract, transaction or arrangement, or any benefits or profits made or derived therefrom, by virtue only of the relationship between the parties concerned, subject to the bye-laws of the BBU General Partner.

## **Outside Activities of the BBU General Partner; Conflicts of Interest**

Under our Limited Partnership Agreement, the BBU General Partner is required to maintain as its sole activity the activity of acting as the general partner of our company and undertaking activities that are ancillary or related thereto. The BBU General Partner is not permitted to engage in any business or activity or incur or guarantee any debts or liabilities except in connection with or incidental to its performance as general partner or incurring, guaranteeing, acquiring, owning or disposing of debt or equity securities of the Holding LP, a Holding Entity or any other holding entity established by our company.

Our Limited Partnership Agreement provides that each person who is entitled to be indemnified by our company (other than the BBU General Partner), as described below under “-Indemnification; Limitation on Liability”, will have the right to engage in businesses of every type and description and other activities for profit, and to engage in and possess interests in business ventures of any and every type or description, irrespective of whether: (i) such activities are similar to our activities; or (ii) such businesses and activities directly compete with, or disfavor or exclude, the BBU General Partner, our company, the Holding LP, any Holding Entity, any operating business or, in general, any entity established by us. Such business interests, activities and engagements will be deemed not to constitute a breach of our Limited Partnership Agreement or any duties stated or implied by law or equity, including fiduciary duties, owed to any of the BBU General Partner, our company, the Holding LP, any Holding Entity, any operating business and, in general, any entity established by us (or any of their respective investors), and shall be deemed not to be a breach of the BBU General Partner’s fiduciary duties or any other obligation of any type whatsoever of the BBU General Partner. None of the BBU General Partner, our company, the Holding LP, any Holding Entity, any operating business, or, in general, any entity established by us or any other person shall have any rights by virtue of our Limited Partnership Agreement or our company relationship established thereby or otherwise in any business ventures of any person who is entitled to be indemnified by us as described below under “-Indemnification; Limitations on Liability”.

The BBU General Partner and the other indemnified persons described in the preceding paragraph do not have any obligation under our Limited Partnership Agreement or as a result of any duties stated or implied by law or equity, including fiduciary duties, to present business or investment opportunities to our company, our limited partners, the Holding LP, any Holding Entity, any operating business or, in general, any entity established by us. These provisions do not affect any obligation of an indemnified person to present business or investment opportunities to our company, the Holding LP, any Holding Entity, any operating business or, in general, any entity established by our company pursuant to the Relationship Agreement or a separate written agreement between such persons.

Any conflicts of interest and potential conflicts of interest that are approved by the BBU General Partner's governance and nominating committee from time to time will be deemed to have been approved by all partners. Pursuant to our conflicts policy, by a majority vote, independent directors may grant approvals for any of the transactions described above in the form of general guidelines, policies or procedures in which case no further special approval will be required in connection with a particular transaction or matter permitted thereby. See Item 7.B., "Related Party Transactions-Conflicts of Interest and Fiduciary Duties".

### **Indemnification; Limitations on Liability**

Under our Limited Partnership Agreement, our company is required to indemnify to the fullest extent permitted by law the BBU General Partner and any of its affiliates (and their respective officers, directors, agents, shareholders, partners, members and employees), any person who serves on a governing body of the Holding LP, a Holding Entity, operating business or, in general, any entity established by us and any other person designated by the BBU General Partner as an indemnified person, in each case, against any and all losses, claims, damages, liabilities, costs and expenses (including legal fees and expenses), judgments, fines, penalties, interest, settlements and other amounts arising from any and all claims, demands, actions, suits or proceedings, whether civil, criminal, administrative or investigative, incurred by an indemnified person in connection with our activities or by reason of their holding such positions, except to the extent that the claims, liabilities, losses, damages, costs or expenses are determined to have resulted from the indemnified person's bad faith, fraud or willful misconduct, or in the case of a criminal matter, action that the indemnified person knew to have been unlawful. In addition, under our Limited Partnership Agreement: (i) the liability of such persons has been limited to the fullest extent permitted by law, except to the extent that their conduct involves bad faith, fraud or willful misconduct, or in the case of a criminal matter, action that the indemnified person knew to have been unlawful; and (ii) any matter that is approved by the independent directors of the BBU General Partner will not constitute a breach of our Limited Partnership Agreement or any duties stated or implied by law or equity, including fiduciary duties. Our Limited Partnership Agreement requires us to advance funds to pay the expenses of an indemnified person in connection with a matter in which indemnification may be sought until it is determined that the indemnified person is not entitled to indemnification.

### **Accounts, Reports and Other Information**

Under our Limited Partnership Agreement, within the time required by applicable laws and regulations, including any rules of any applicable securities exchange, the BBU General Partner is required to prepare financial statements in accordance with IFRS or such other appropriate accounting principles as determined from time to time and make publicly available as of a date selected by the BBU General Partner in its sole discretion our financial statements together with a statement of the accounting policies used in their preparation, such information as may be required by applicable laws and regulations and such information as the BBU General Partner deems appropriate. Our annual financial statements must be audited by an independent accounting firm of international standing. Our quarterly financial statements may be unaudited and will be made available publicly as and within the time period required by applicable laws and regulations, including any rules of any applicable securities exchange.

The BBU General Partner is also required to use commercially reasonable efforts to prepare and send to the limited partners of our company on an annual basis a Schedule K-1 (or equivalent). However, unitholders that do not ordinarily have U.S. federal tax filing requirements will not receive a Schedule K-1 and related information unless such unitholders request it within 60 days after the close of each calendar year. The BBU General Partner will, where reasonably possible, prepare and send information required by the non-U.S. limited partners of our company for U.S. federal income tax reporting purposes. The BBU General Partner will also use commercially reasonable efforts to supply information required by limited partners of our company for Canadian federal income tax purposes.

## **Governing Law; Submission to Jurisdiction**

Our Limited Partnership Agreement is governed by and will be construed in accordance with the laws of Bermuda. Under our Limited Partnership Agreement, each of our company's partners (other than governmental entities prohibited from submitting to the jurisdiction of a particular jurisdiction) will submit to the non-exclusive jurisdiction of any court in Bermuda in any dispute, suit, action or proceeding arising out of or relating to our Limited Partnership Agreement. Each partner waives, to the fullest extent permitted by law, any immunity from jurisdiction of any such court or from any legal process therein and further waives, to the fullest extent permitted by law, any claim of inconvenient forum, improper venue or that any such court does not have jurisdiction over the partner. Any final judgment against a partner in any proceedings brought in any court in Bermuda will be conclusive and binding upon the partner and may be enforced in the courts of any other jurisdiction of which the partner is or may be subject, by suit upon such judgment. The foregoing submission to jurisdiction and waivers will survive the dissolution, liquidation, winding up and termination of our company.

## **Transfers of Units**

We are not required to recognize any transfer of our units until certificates, if any, evidencing such units are surrendered for registration of transfer. Each person to whom a unit is transferred (including any nominee holder or an agent or representative acquiring such unit for the account of another person) will be admitted to our company as a partner with respect to the unit so transferred subject to and in accordance with the terms of our Limited Partnership Agreement. Any transfer of a unit will not entitle the transferee to share in the profits and losses of our company, to receive distributions, to receive allocations of income, gain, loss, deduction or credit or any similar item or to any other rights to which the transferor was entitled until the transferee becomes a partner and a party to our Limited Partnership Agreement.

By accepting a unit for transfer in accordance with our Limited Partnership Agreement, each transferee will be deemed to have:

- executed our Limited Partnership Agreement and become bound by the terms thereof;
- granted an irrevocable power of attorney to the BBU General Partner or the liquidator of our company and any officer thereof to act as such partner's agent and attorney-in-fact to execute, swear to, acknowledge, deliver, file and record in the appropriate public offices: (i) all certificates, documents or other instruments relating to the existence or qualification of our company as an exempted limited partnership (or a partnership in which the limited partners have limited liability) in Bermuda and in all jurisdictions in which our company may conduct activities and affairs or own property; any amendment, change, modification or restatement of our Limited Partnership Agreement, subject to the requirements of our Limited Partnership Agreement; the dissolution and liquidation of our company; the admission or withdrawal of any partner of our company or any capital contribution of any partner of our company; the determination of the rights, preferences and privileges of any class or series of units or other partnership interests of our company, and any tax election with any limited partner or general partner on behalf of our company or its partners; and (ii) subject to the requirements of our Limited Partnership Agreement, all ballots, consents, approvals, waivers, certificates, documents and other instruments necessary or appropriate, in the sole discretion of the BBU General Partner or the liquidator of our company, to make, evidence, give, confirm or ratify any voting consent, approval, agreement or other action that is made or given by our company's partners or is consistent with the terms of our Limited Partnership Agreement or to effectuate the terms or intent of our Limited Partnership Agreement;
- made the consents and waivers contained in our Limited Partnership Agreement, including with respect to the approval of the transactions and agreements entered into in connection with our formation and the spin-off; and
- ratified and confirmed all contracts, agreements, assignments and instruments entered into on behalf of our company in accordance with our Limited Partnership Agreement, including the granting of any charge or security interest over the assets of our company and the assumption of any indebtedness in connection with the affairs of our company.

The transfer of any unit and the admission of any new partner to our company will not constitute any amendment to our Limited Partnership Agreement.

## **Book-Based System**

Our units may be represented in the form of one or more fully registered unit certificates held by, or on behalf of, CDS or DTC, as applicable, as custodian of such certificates for the participants of CDS or DTC, registered in the name of CDS or DTC or their respective nominee, and registration of ownership and transfers of our units may be effected through the book-based system administered by CDS or DTC as applicable.

## **DESCRIPTION OF THE HOLDING LP LIMITED PARTNERSHIP AGREEMENT**

The following is a description of the material terms of the Holding LP Limited Partnership Agreement. You are not a limited partner of the Holding LP and do not have any rights under the Holding LP Limited Partnership Agreement. However, our company is the managing general partner of the Holding LP and is responsible for the management and control of the Holding LP.

We have included a summary of what we believe are the most important provisions of the Holding LP Limited Partnership Agreement because we conduct our operations through the Holding LP and the Holding Entities and our rights with respect to our company's interest in the Holding LP are governed by the terms of the Holding LP Limited Partnership Agreement. Because this description is only a summary of the terms of the agreement, it does not contain all of the information that you may find useful. For more complete information, you should read the Holding LP Limited Partnership Agreement. The agreement is filed as exhibit to this Form 20-F and is also available on our SEDAR profile at [www.sedar.com](http://www.sedar.com). See also Item 10.C., "Material Contracts", Item 10.H., "Documents on Display" and Item 19., "Exhibits".

### **Formation and Duration**

The Holding LP is a Bermuda exempted limited partnership registered under the Bermuda Limited Partnership Act 1883 and the Bermuda Exempted Partnerships Act 1992. The Holding LP has a perpetual existence and will continue as an exempted limited partnership unless our company is terminated or dissolved in accordance with the Holding LP Limited Partnership Agreement.

### **Management**

As required by law, the Holding LP Limited Partnership Agreement provides for the management and control of the Holding LP by its managing general partner, our company.

### **Nature and Purpose**

Under the Holding LP Limited Partnership Agreement, the purpose of the Holding LP is to: acquire and hold interests in the Holding Entities and, subject to the approval of our company, interests in any other entity; engage in any activity related to the capitalization and financing of the Holding LP's interests in such entities; and engage in any other activity that is incidental to or in furtherance of the foregoing and that is approved by our company and that lawfully may be conducted by a limited partnership organized under the Bermuda Limited Partnership Act 1883, the Bermuda Exempted Partnerships Act 1992 and our Limited Partnership Agreement.

### **Units**

The Holding LP's units are non-voting limited partnership interests in the Holding LP. Holders of units are not entitled to the withdrawal or return of capital contributions in respect of their units, except to the extent, if any, that distributions are made to such holders pursuant to the Holding LP Limited Partnership Agreement or upon the dissolution of the Holding LP as described below under "-Dissolution" or as otherwise required by applicable law. Holders of the Holding LP's units are not entitled to vote on matters relating to the Holding LP except as described below under "-No Management or Control; No Voting". Except to the extent expressly provided in the Holding LP Limited Partnership Agreement, a holder of Holding LP units will not have priority over any other holder of the Holding LP units, either as to the return of capital contributions or as to profits, losses or distributions. The Holding LP Limited Partnership Agreement does not contain any restrictions on ownership of the Holding LP units. The units of the Holding LP have no par or other stated value.

In connection with the spin-off, Brookfield's units in the Holding LP became the Special LP Units, the Managing General Partner Units were issued to our company and the Redemption-Exchange Units were issued to Brookfield.

### **Issuance of Additional Partnership Interests**

The Holding LP may issue additional partnership interests (including Managing General Partner Units, Special LP Units and Redemption-Exchange Units as well as new classes of partnership interests and options, rights, warrants and appreciation rights relating to such interests) for any partnership purpose (including in connection with any distribution reinvestment plan or the Redemption-Exchange Mechanism), at any time and on such terms and conditions as our company may determine at its sole discretion without the approval of any limited partners. Any additional partnership interests may be issued in one or more classes, or one or more series of classes, with such designations, preferences, rights, powers and duties (which may be senior to existing classes and series of partnership interests) as may be determined by our company in its sole discretion, all without the approval of our limited partners.

## Redemption-Exchange Mechanism

Brookfield has the right to require the Holding LP to redeem all or a portion of the Redemption-Exchange Units for cash, subject to our company's right to acquire such interests for our units as described below. Brookfield may exercise its right of redemption by delivering a notice of redemption to the Holding LP and our company.

A holder of Redemption-Exchange Units who delivers a notice of redemption will receive, on the redemption-exchange date and subject to our company's right to acquire such interests (in lieu of redemption) in exchange for our units, cash in an amount equal to the market value of one of our units (as determined by reference to the five day volume-weighted average trading price of our units on the principal stock exchange for our units based on trading volumes) multiplied by the number of units to be redeemed. Upon its receipt of the redemption notice, our company will have a right to elect, at its sole discretion, to acquire all (but not less than all) Redemption-Exchange Units presented to the Holding LP for redemption in exchange for units of our company on a one-for-one basis. Upon a redemption, the holder's right to receive distributions with respect to the Redemption-Exchange Units so redeemed will cease.

The date of exchange specified in any redemption notice may not be less than five business days nor more than twenty business days after the date upon which the redemption notice is received by the Holding LP and our company. At any time prior to the applicable redemption-exchange date, any holder of Redemption-Exchange Units who delivers a redemption notice will be entitled to withdraw such redemption notice.

Brookfield's aggregate limited partnership interest in our company is approximately 64% as of the date of this Form 20-F if Brookfield exercised its redemption right on the Redemption-Exchange Units in full and our company exercised our right to acquire such interests in exchange for our units.

## Distributions

Distributions by the Holding LP will be made in the sole discretion of our company. However, our company will not be permitted to cause the Holding LP to make a distribution if the Holding LP does not have sufficient cash on hand to make the distribution, the distribution would render the Holding LP insolvent or if, in the opinion of our company, the distribution would or might leave the Holding LP with insufficient funds to meet any future or contingent obligations, or the distribution would contravene the Bermuda Limited Partnership Act 1883. For greater certainty, the Holding LP or one or more of the Holding Entities may (but neither is obligated to) borrow money in order to obtain sufficient cash to make a distribution.

Except as set forth below, prior to the dissolution of the Holding LP, distributions of available cash (if any), including cash that has been borrowed for such purpose, in any given quarter will be made by the Holding LP as follows, referred to as the Regular Distribution Waterfall:

- first, 100% of any available cash to our company until our company has been distributed an amount equal to our expenses and outlays for the quarter properly incurred;
- second, to the extent distributions in respect of Redemption-Exchange Units have accrued in previous quarters (as described below), 100% to all the holders of Redemption-Exchange Units pro rata in proportion to their respective percentage interests (which will be calculated using Redemption-Exchange Units only) of all amounts that have been accrued in previous quarters and not yet recovered;
- third, to the extent that incentive distributions have been deferred in previous quarters, 100% to the holder of the Special LP Units of all amounts that have been accrued in previous quarters and not yet recovered;
- fourth, to all owners of the Holding LP's partnership interests, pro rata to their percentage interests up to the amount per unit of the then regular quarterly distribution (currently \$0.0625 per unit) for such quarter;
- fifth, 100% to the holder of the Special LP Units until an amount equal to the incentive distribution amount (see below for an explanation of the calculation of the incentive distribution amount) for the preceding quarter has been distributed provided that for any quarter in which our company determines that there is insufficient cash to pay the incentive distribution, our company may elect to pay all or a portion of this distribution in Redemption-Exchange Units or may elect to defer all or a portion of the amount distributable for payment from available cash in future quarters; and
- thereafter, any available cash then remaining to the owners of the Holding LP's partnership interests, pro rata to their percentage interests.

The expenses and outlays described in the first bullet point of the Regular Distribution Waterfall (as well as in the first bullet point below describing distributions in the context of a dissolution) include expenses that are to be incurred and paid by its company directly and generally comprise expenses that by their nature must be incurred by our company and not by any of our subsidiaries, such as stock exchange and listing fees, expenses related to capital market transactions, organizational expenses and similar customary expenses that would be incurred by a public holding entity that has no independent means of generating revenues. Such expenses and outlays do not include amounts payable to Brookfield, the Service Providers or any of their affiliates, including the base management fee, as those amounts, if any, will be paid by the Holding LP or one or more of its direct or indirect subsidiaries.

The incentive distribution amount for a quarter will be equal to (a) 20% of the growth in the market value of our units quarter-over-quarter (but only after the market value exceeds the “Incentive Distribution Threshold” being initially \$25.00 and adjusted at the beginning of each quarter to be equal to the greater of (i) our unit’s market value for the previous quarter and (ii) the Incentive Distribution Threshold at the end of the previous quarter) multiplied by (b) the number of units outstanding at the end of the last business day of the applicable quarter (assuming full conversion of the Redemption-Exchange Units into units). For the purposes of calculating incentive distributions, the market value of our units will be equal to the quarterly volume-weighted average price of our units on the principal stock exchange for our units (based on trading volumes). The incentive distribution amount, if any, will be calculated at the end of each calendar quarter. The Incentive Distribution Threshold was \$41.96 at the end of December 2020. The Incentive Distribution Threshold will be adjusted in accordance with the Holding LP Limited Partnership Agreement in the event of transactions with a dilutive effect on the value of the units including any quarterly cash distributions above the initial amount of \$0.0625 per unit.

If, prior to the dissolution of the Holding LP, available cash in any quarter is not sufficient to pay the regular quarterly distribution (currently \$0.0625 per unit), to the owners of all the Holding LP assets, pro rata to their percentage interest, then our company may elect to pay the distribution first to our company, in respect of the Managing General Partner Units of the Holding LP held by our company, and then to the holders of the Redemption-Exchange Units to the extent practicable, and shall accrue any such deficiency for payment from available cash in future quarters as described above.

If, prior to the dissolution of the Holding LP, available cash is deemed by our company, in its sole discretion, to be (i) attributable to sales or other dispositions of the Holding LP’s assets, and (ii) representative of unrecovered capital, then such available cash shall be distributed to the partners of the Holding LP in proportion to the unrecovered capital attributable to the Holding LP interests held by the partners until such time as the unrecovered capital attributable to each such partnership interest is equal to zero. Thereafter, distributions of available cash made by the Holding LP (to the extent made prior to dissolution) will be made in accordance with the Regular Distribution Waterfall.

Upon the occurrence of an event resulting in the dissolution of the Holding LP, all cash and property of the Holding LP in excess of that required to discharge the Holding LP’s liabilities will be distributed as follows: (i) to the extent such cash and/or property is attributable to a realization event occurring prior to the event of dissolution, such cash and/or property will be distributed in accordance with the Regular Distribution Waterfall and/or the distribution waterfall applicable to unrecovered capital, (ii) the aggregate amount of distributions previously deferred in respect of the Redemption-Exchange Units and not previously recovered and (iii) all other cash and/or property will be distributed in the manner set forth below:

- first, 100% to our company until our company has received an amount equal to the excess of: (i) the amount of our outlays and expenses incurred during the term of the Holding LP; over (ii) the aggregate amount of distributions received by our company pursuant to the first tier of the Regular Distribution Waterfall during the term of the Holding LP;
- second, 100% to the partners of the Holding LP, in proportion to their respective amounts of unrecovered capital in the Holding LP;
- third, to the extent that incentive distributions have been deferred in previous quarters, 100% to the holder of the Special LP Units of all amounts that have been accrued in previous quarters and not yet recovered;
- fourth, to all owners of the Holding LP’s partnership interests, pro rata to their percentage interests up to the amount per unit of the then regular quarterly distribution (currently \$0.0625 per unit) for such quarter;
- fifth, 100% to the holder of the Special LP Units until an amount equal to the incentive distribution amount (see above for an explanation of the calculation of the incentive distribution amount) for the preceding quarter has been distributed; and
- thereafter, any available cash then remaining to the owners of the Holding LP’s partnership interests, pro rata to their percentage interests.

Each partner's percentage interest is determined by the relative portion of all outstanding partnership interests held by that partner from time to time and is adjusted upon and reflects the issuance of additional partnership interests of the Holding LP. In addition, the unreturned capital attributable to each of our partnership interests, as well as certain of the distribution thresholds set forth above, may be adjusted pursuant to the terms of the Holding LP Limited Partnership Agreement so as to ensure the uniformity of the economic rights and entitlements of: (i) the previously outstanding Holding LP's partnership interests; and (ii) the subsequently-issued Holding LP's partnership interests.

The Holding LP Limited Partnership Agreement provides that, to the extent that any Holding Entity or any operating business pays to Brookfield any comparable performance or incentive distribution, the amount of any incentive distributions paid to the holder of the Special LP Units in accordance with the distribution entitlements described above will be reduced in an equitable manner to avoid duplication of distributions.

The holder of the Special LP Units may elect, at its sole discretion, to reinvest incentive distributions in Redemption-Exchange Units or our units.

### **No Management or Control; No Voting**

The Holding LP limited partners, in their capacities as such, may not take part in the management or control of the activities and affairs of the Holding LP and do not have any right or authority to act for or to bind the Holding LP or to take part or interfere in the conduct or management of the Holding LP. Limited partners are not entitled to vote on matters relating to the Holding LP, although holders of units are entitled to consent to certain matters as described below under “-Amendment of the Holding LP Limited Partnership Agreement”, “Amendment of the Holding LP Limited Partnership Agreement-Opinion of Counsel and Limited Partner Approval” and “-Withdrawal of the Managing General Partner” which may be effected only with the consent of the holders of the percentages of outstanding units of the Holding LP specified below. For purposes of any approval required from holders of the Holding LP's units, if holders of Redemption-Exchange Units are entitled to vote, they will be entitled to one vote per unit held subject to a maximum number of votes equal to 47% of the total voting power of all units of the Holding LP then issued and outstanding. Each unit entitles the holder thereof to one vote for the purposes of any approvals of holders of units.

### **Meetings**

Our company may call special meetings of the limited partners of the Holding LP at a time and place outside of Canada determined by us on a date not less than 10 days nor more than 60 days after the mailing of notice of the meeting. Special meetings of the limited partners may also be called by limited partners owning 50% or more of the outstanding partnership interests of the class or classes for which a meeting is proposed. For this purpose, our outstanding partnership interests do not include partnership interests owned by our company or Brookfield. Only holders of record on the date set by our company (which may not be less than 10 days nor more than 60 days before the meeting) are entitled to receive notice of any meeting.

### **Amendment of the Holding LP Limited Partnership Agreement**

Amendments to the Holding LP Limited Partnership Agreement may be proposed only by or with the consent of our company. To adopt a proposed amendment, other than the amendments that do not require limited partner approval discussed below, our company must seek approval of a majority of the Holding LP's outstanding units required to approve the amendment, either by way of a meeting of the limited partners to consider and vote upon the proposed amendment or by written approval. For this purpose, the Redemption-Exchange Units will not constitute a separate class and will vote together with the other outstanding LP Units of the Holding LP.

For purposes of any approval required from holders of the Holding LP's units, if holders of Redemption-Exchange Units are entitled to vote, they will be entitled to one vote per unit held subject to a maximum number of votes equal to 47% of the total voting power of all units of the Holding LP then issued and outstanding.

### **Prohibited Amendments**

No amendment may be made that would:

1. enlarge the obligations of any limited partner of the Holding LP without its consent, except that any amendment that would have a material adverse effect on the rights or preferences of any class of partnership interests in relation to other classes of partnership interests may be approved by at least a majority of the type or class of partnership interests so affected; or
2. enlarge the obligations of, restrict in any way any action by or rights of, or reduce in any way the amounts distributable, reimbursable or otherwise payable by the Holding LP to the BBU General Partner or any of its affiliates without the consent of the BBU General Partner which may be given or withheld in its sole discretion.

The provision of the Holding LP Limited Partnership Agreement preventing the amendments having the effects described in clauses (1) or (2) above can be amended upon the approval of the holders of at least 90% of the outstanding LP Units of the Holding LP.

***No Limited Partner Approval***

Subject to applicable law, our company may generally make amendments to the Holding LP Limited Partnership Agreement without the approval of any limited partner to reflect:

1. a change in the name of the Holding LP, the location of the Holding LP's registered office or the Holding LP's registered agent;
2. the admission, substitution, withdrawal or removal of partners in accordance with the Holding LP Limited Partnership Agreement;
3. a change that our company determines is reasonable and necessary or appropriate for the Holding LP to qualify or to continue its qualification as an exempted limited partnership under the laws of Bermuda or a partnership in which the limited partners have limited liability under the laws of any jurisdiction, or is necessary or advisable in the opinion of our company to ensure that the Holding LP will not be treated as an association taxable as a corporation or otherwise taxed as an entity for tax purposes;
4. an amendment that our company determines to be necessary or appropriate to address certain changes in tax regulations, legislation or interpretation;
5. an amendment that is necessary, in the opinion of counsel, to prevent the Holding LP or our company or its directors or officers, from in any manner being subjected to the provisions of the Investment Company Act or similar legislation in other jurisdictions;
6. an amendment that our company determines in its sole discretion to be necessary or appropriate for the creation, authorization or issuance of any class or series of partnership interests or options, rights, warrants or appreciation rights relating to partnership interests;
7. any amendment expressly permitted in the Holding LP Limited Partnership Agreement to be made by our company acting alone;
8. any amendment that our company determines in its sole discretion to be necessary or appropriate to reflect and account for the formation or ownership by the Holding LP of, or its investment in, any corporation, partnership, joint venture, limited liability company or other entity, as otherwise permitted by the Holding LP Limited Partnership Agreement;
9. a change in the Holding LP's fiscal year and related changes;
10. any amendment concerning the computation or allocation of specific items of income, gain, expense or loss among the partners that, in the sole discretion of our company, is necessary or appropriate to: (i) comply with the requirements of applicable law; (ii) reflect the partners' interests in the Holding LP; or (iii) consistently reflect the distributions made by the Holding LP to the partners pursuant to the terms of the Holding LP Limited Partnership Agreement;
11. any amendment that our company determines in its sole discretion to be necessary or appropriate to address any statute, rule, regulation, notice, or announcement that affects or could affect the U.S. federal income tax treatment of any allocation or distribution related to any interest of our company in the profits of the Holding LP; or
12. any other amendments substantially similar to any of the matters described in (1) through (11) above.



In addition, our company may make amendments to the Holding LP Limited Partnership Agreement without the approval of any limited partner if those amendments, in the discretion of our company:

1. do not adversely affect the Holding LP limited partners considered as a whole (including any particular class of partnership interests as compared to other classes of partnership interests) in any material respect;
2. are necessary or appropriate to satisfy any requirements, conditions or guidelines contained in any opinion or binding directive, order, ruling or regulation of any governmental agency or judicial authority;
3. are necessary or appropriate for any action taken by our company relating to splits or combinations or units or partnership interests under the provisions of the Holding LP Limited Partnership Agreement; or
4. are required to effect the intent expressed in the final registration and prospectus filed in connection with the spin-off or the intent of the provisions of the Holding LP Limited Partnership Agreement or are otherwise contemplated by the Holding LP Limited Partnership Agreement.

#### ***Opinion of Counsel and Limited Partner Approval***

Our company will not be required to obtain an opinion of counsel that an amendment will not result in a loss of limited liability to the limited partners if one of the amendments described above under “-No Limited Partner Approval” should occur. Any other amendment to the Holding LP Limited Partnership Agreement will only become effective either with the approval of at least 90% of the Holding LP’s units, or if an opinion of counsel is obtained to effect that the amendment will not (i) cause the Holding LP to be treated as an association taxable as a corporation or otherwise taxable as an entity for tax purposes (provided that for U.S. tax purposes our company has not made the election described below under “-Election to be Treated as a Corporation”), or (ii) affect the limited liability under the Bermuda Limited Partnership Act 1883 of any of the Holding LP limited partners.

In addition to the above restrictions, any amendment that would have a material adverse effect on the rights or preferences of any type or class of partnership interests in relation to other classes of partnership interests will also require the approval of the holders of at least a majority of the outstanding partnership interests of the class so affected.

In addition, any amendment that reduces the voting percentage required to take any action must be approved by the written consent or affirmative vote of limited partners whose aggregate outstanding voting units constitute not less than the voting requirement sought to be reduced.

#### **Sale or Other Disposition of Assets**

The Holding LP Limited Partnership Agreement generally prohibits our company, without the prior approval of the holders of a majority of the units of the Holding LP, from causing the Holding LP to, among other things, sell, exchange or otherwise dispose of all or substantially all of the Holding LP’s assets in a single transaction or a series of related transactions, including by approving on the Holding LP’s behalf the sale, exchange or other disposition of all or substantially all of the assets of the Holding LP’s subsidiaries. However, our company, in its sole discretion, may mortgage, pledge, hypothecate or grant a security interest in all or substantially all of the Holding LP’s assets (including for the benefit of persons who are not the Holding LP or the Holding LP’s subsidiaries) without that approval. Our company may also sell all or substantially all of the Holding LP’s assets under any forced sale of any or all of the Holding LP’s assets pursuant to the foreclosure or other realization upon those encumbrances without that approval.

#### **Election to be Treated as a Corporation**

If we determine that it is no longer in the Holding LP’s best interests to continue as a partnership for U.S. federal income tax purposes, we may elect to treat the Holding LP as an association or as a publicly traded partnership taxable as a corporation for U.S. federal (and applicable state) income tax purposes.

## **Dissolution**

The Holding LP will dissolve and its affairs will be wound up upon the earlier of: (i) the service of notice by our company, with the approval of a majority of the members of the independent directors of the BBU General Partner, that in our opinion the coming into force of any law, regulation or binding authority renders illegal or impracticable the continuation of the Holding LP; (ii) the election of our company if the Holding LP, as determined by our company, is required to register as an “investment company” under the Investment Company Act or similar legislation in other jurisdictions; (iii) the date that our company withdraws from the Holding LP (unless a successor entity becomes the managing general partner of the Holding LP as described below under “-Withdrawal of the Managing General Partner”); (iv) the date on which any court of competent jurisdiction enters a decree of judicial dissolution of the Holding LP or an order to wind-up or liquidate our company without the appointment of a successor in compliance with the provisions of the Holding LP Limited Partnership Agreement that are described below under “-Withdrawal of the Managing General Partner”; or (v) the date on which our company decides to dispose of, or otherwise realize proceeds in respect of, all or substantially all of the Holding LP’s assets in a single transaction or series of transactions.

The Holding LP will be reconstituted and continue without dissolution if within 30 days of the date of dissolution (and provided that a notice of dissolution with respect to the Holding LP has not been provided to the Bermuda Monetary Authority), a successor managing general partner executes a transfer deed pursuant to which the new managing general partner assumes the rights and undertakes the obligations of the original managing general partner, but only if the Holding LP receives an opinion of counsel that the admission of the new managing general partner will not result in the loss of limited liability of any limited partner of the Holding LP.

## **Withdrawal of the Managing General Partner**

Our company may withdraw as managing general partner of the Holding LP without first obtaining approval of unitholders of the Holding LP by giving written notice, and that withdrawal will not constitute a violation of the Holding LP Limited Partnership Agreement.

Upon the withdrawal of our company, the holders of at least a majority of outstanding Special LP Units may select a successor to that withdrawing managing general partner. If a successor is not selected, or is selected but an opinion of counsel regarding limited liability, tax matters and the Investment Company Act (and similar legislation in other jurisdictions) cannot be obtained, the Holding LP will be dissolved, wound up and liquidated.

Our company may not be removed as managing general partner by the partners of the Holding LP.

In the event of the withdrawal of a managing general partner as a result of certain events relating to the bankruptcy, insolvency or dissolution of that managing general partner, which withdrawal will violate the Holding LP Limited Partnership Agreement, a successor managing general partner will have the option to purchase the Managing General Partner Units of the departing managing general partner for a cash payment equal to its fair market value. Under all other circumstances where a managing general partner withdraws, the departing managing general partner will have the option to require the successor managing general partner to purchase the Managing General Partner Units of the departing managing general partner for a cash payment equal to its fair market value. In each case, this fair market value will be determined by agreement between the departing managing general partner and the successor managing general partner. If no agreement is reached within 30 days of the managing general partner’s departure, an independent investment banking firm or other independent expert selected by the departing managing general partner and the successor managing general partner will determine the fair market value. If the departing managing general partner and the successor managing general partner cannot agree upon an expert within 45 days of the managing general partner’s departure, then an expert chosen by agreement of the experts selected by each of them will determine the fair market value.

If the option described above is not exercised by either the departing managing general partner or the successor managing general partner, the departing managing general partner’s Managing General Partner Units will automatically convert into units pursuant to a valuation of those interests as determined by an investment banking firm or other independent expert selected in the manner described in the preceding paragraph.

## **Transfer of the Managing General Partner Units**

Our company may transfer all or any part of its Managing General Partner Units without first obtaining approval of any unitholder of the Holding LP. As a condition of this transfer, the transferee must: (i) agree to assume and be bound by the rights and duties of the managing general partner to whose interest that transferee has succeeded; (ii) agree to assume and be bound by the provisions of the Holding LP Limited Partnership Agreement; and (iii) furnish an opinion of counsel regarding limited liability, tax matters and the Investment Company Act (and similar legislation in other jurisdictions). Any transfer of the Managing General Partner Units is subject to prior notice to and approval of the relevant Bermuda regulatory authorities. At any time, the BBU General Partner may transfer all or any part of its general partnership interests in our company without the approval of our unitholders as described under Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement-Transfer of the General Partnership Interest”.

## **Transactions with Interested Parties**

Our company, its affiliates and their respective partners, members, directors, officers, employees and shareholders, which we refer to as “interested parties”, may become limited partners or beneficially interested in limited partners and may hold, dispose of or otherwise deal with units of the Holding LP with the same rights they would have if our company and the BBU General Partner were not a party to the Holding LP Limited Partnership Agreement. An interested party will not be liable to account either to other interested parties or to the Holding LP, its partners or any other persons for any profits or benefits made or derived by or in connection with any such transaction.

The Holding LP Limited Partnership Agreement permits an interested party to sell investments to, purchase assets from, vest assets in and enter into any contract, arrangement or transaction with our company, the Holding LP, any of the Holding Entities, any operating business or, in general, any entity established by the Holding LP and may be interested in any such contract, transaction or arrangement and shall not be liable to account either to the Holding LP, any of the Holding Entities, any operating business or, in general, any entity established by the Holding LP or any other person in respect of any such contract, transaction or arrangement, or any benefits or profits made or derived therefrom, by virtue only of the relationship between the parties concerned, subject to the bye-laws of the BBU General Partner.

## **Outside Activities of the Managing General Partner**

In accordance with our Limited Partnership Agreement, our company is authorized to: (i) acquire and hold interests in the Holding LP and, subject to the approval of the BBU General Partner, interests in any other entity; (ii) engage in any activity related to the capitalization and financing of our company’s interests in the Holding LP and such other entities; (iii) serve as the managing general partner of the Holding LP and execute and deliver, and perform the functions of a managing general partner specified in, the Holding LP Limited Partnership Agreement; and (iv) engage in any activity that is incidental to or in furtherance of the foregoing and that is approved by the BBU General Partner and that lawfully may be conducted by a limited partnership organized under the Bermuda Limited Partnership Act 1883, the Bermuda Exempted Partnerships Act 1992 and our Limited Partnership Agreement.

The Holding LP Limited Partnership Agreement provides that each person who is entitled to be indemnified by the Holding LP, as described below under “-Indemnification; Limitations on Liability”, will have the right to engage in businesses of every type and description and other activities for profit, and to engage in and possess interests in business ventures of any and every type or description, irrespective of whether: (i) such businesses and activities are similar to our activities; or (ii) such businesses and activities directly compete with, or disfavor or exclude, the BBU General Partner, our company, the Holding LP, any Holding Entity, any operating business, or, in general, any entity established by the Holding LP. Such business interests, activities and engagements will be deemed not to constitute a breach of the Holding LP Limited Partnership Agreement or any duties stated or implied by law or equity, including fiduciary duties, owed to any of the BBU General Partner, our company, the Holding LP, any Holding Entity, any operating business and, in general, any entity established by the Holding LP (or any of their respective investors) and shall be deemed not to be a breach of our company’s fiduciary duties or any other obligation of any type whatsoever of our company. None of the BBU General Partner, our company, the Holding LP, any Holding Entity, operating business, or, in general, any entity established by the Holding LP or any other person shall have any rights by virtue of the Holding LP Limited Partnership Agreement or our company relationship established thereby or otherwise in any business ventures of any person who is entitled to be indemnified by the Holding LP as described below under “-Indemnification; Limitations on Liability”.

Our company and the other indemnified persons described in the preceding paragraph do not have any obligation under the Holding LP Limited Partnership Agreement or as a result of any duties stated or implied by law or equity, including fiduciary duties, to present business or investment opportunities to the Holding LP, the limited partners of the Holding LP, any Holding Entity, any operating business or, in general, any entity established by the Holding LP. These provisions do not affect any obligation of such indemnified person to present business or acquisition opportunities to our company, the Holding LP, any Holding Entity, any operating business or, in general, any entity established by the Holding LP pursuant to the Relationship Agreement or any separate written agreement between such persons.

### **Accounts, Reports and Other Information**

Under the Holding LP Limited Partnership Agreement, our company is required to prepare financial statements in accordance with IFRS or such other appropriate accounting principles as determined from time to time by our company, in its sole discretion.

Our company is also required to use commercially reasonable efforts to prepare and send to the limited partners of the Holding LP on an annual basis a Schedule K-1 (or equivalent). Our company will also, where reasonably possible and applicable, prepare and send information required by the non-U.S. limited partners of the Holding LP for U.S. federal income tax reporting purposes.

### **Indemnification; Limitations on Liability**

Under the Holding LP Limited Partnership Agreement, it is required to indemnify to the fullest extent permitted by law the BBU General Partner, our company and any of their respective affiliates (and their respective officers, directors, agents, shareholders, partners, members and employees), any person who serves on the board of directors or other governing body of the Holding LP, a Holding Entity, an operating business or, in general, any entity established by our company and any other person designated by its general partner as an indemnified person, in each case, against any and all losses, claims, damages, liabilities, costs and expenses (including legal fees and expenses), judgments, fines, penalties, interest, settlements and other amounts arising from any and all claims, demands, actions, suits or proceedings whether civil, criminal, administrative or investigative, incurred by an indemnified person in connection with our company's investments and activities or by reason of their holding such positions, except to the extent that the claims, liabilities, losses, damages, costs or expenses are determined to have resulted from the indemnified person's bad faith, fraud or willful misconduct, or in the case of a criminal matter, action that the indemnified person knew to have been unlawful. In addition, under the Holding LP Limited Partnership Agreement: (i) the liability of such persons has been limited to the fullest extent permitted by law, except to the extent that their conduct involves bad faith, fraud or willful misconduct, or in the case of a criminal matter, action that the indemnified person knew to have been unlawful; and (ii) any matter that is approved by the independent directors will not constitute a breach of any duties stated or implied by law or equity, including fiduciary duties. The Holding LP Limited Partnership Agreement requires Holding LP to advance funds to pay the expenses of an indemnified person in connection with a matter in which indemnification may be sought until it is determined that the indemnified person is not entitled to indemnification.

### **Governing Law**

The Holding LP Limited Partnership Agreement is governed by and will be construed in accordance with the laws of Bermuda.

## **10.C. MATERIAL CONTRACTS**

The following are the only material contracts, other than the contracts entered into in the ordinary course of business, which have been entered into by us since our formation or which are proposed to be entered into by us:

1. Master Services Agreement, dated June 1, 2016, by and among Brookfield Asset Management, the Service Recipients and the Service Providers described under the heading Item 7.B., "Related Party Transactions-Our Master Services Agreement";
2. Relationship Agreement, dated June 1, 2016, by and among Brookfield Asset Management, our company, the Holding LP, the Holding Entities and the Service Providers described under the heading Item 7.B., "Related Party Transactions-Relationship Agreement";
3. Registration Rights Agreement, dated June 1, 2016, between our company and Brookfield Asset Management described under the heading Item 7.B., "Related Party Transactions-Registration Rights Agreement";
4. Third Amended and Restated Credit Agreement, dated August 26, 2019, between BPEG US Inc. as lender, our company as guarantor and Holding LP, CanHoldco, Bermuda Holdco and US Holdco as borrowers described under the heading Item 7.B., "Related Party Transactions-Credit Facilities";

5. Amended and Restated Limited Partnership Agreement of our company, dated May 31, 2016, as thereafter amended, described under the heading Item 10.B., “Memorandum and Articles of Association-Description of our Units and our Limited Partnership Agreement”;
6. Amended and Restated Limited Partnership Agreement of Holding LP, dated May 31, 2016, as thereafter amended, described under the heading Item 10.B., “Description of the Holding LP Limited Partnership Agreement”;
7. Voting Agreement, dated June 1, 2016, by and among Brookfield Asset Management, Brookfield CanGP Limited, Brookfield Canadian GP LP and CanHoldco described under the heading Item 7.B., “Related Party Transactions-Voting Agreements”; and
8. Trade-Mark Sublicense Agreement, dated May 24, 2016, by and among Brookfield Asset Management Holdings Ltd., our company, and the Holding LP.

Copies of the agreements noted above are available, free of charge, from the BBU General Partner and are available electronically on the website of the SEC at [www.sec.gov](http://www.sec.gov) and on our SEDAR profile at [www.sedar.com](http://www.sedar.com). Written requests for such documents should be directed to our Corporate Secretary at 73 Front Street, 5th Floor, Hamilton HM 12, Bermuda.

#### **10.D. EXCHANGE CONTROLS**

There are currently no governmental laws, decrees, regulations or other legislation of Bermuda which restrict the import or export of capital or the remittance of dividends, interest or other payments to non-residents of Bermuda holding our units.

#### **10.E. TAXATION**

The following summary discusses certain material U.S., Canadian, and Bermudian tax considerations related to the holding and disposition of our units as of the date hereof. Prospective purchasers of our units are advised to consult their own tax advisers concerning the consequences under the tax laws of the country of which they are resident or in which they are otherwise subject to tax of making an investment in our units.

##### **Certain Material U.S. Federal Income Tax Considerations**

The following is a summary of certain material U.S. federal income tax considerations to unitholders relating to the receipt, holding and disposition of our units as of the date hereof. This summary is based on provisions of the U.S. Internal Revenue Code, on the regulations promulgated thereunder, or Treasury Regulations, and on published administrative rulings, judicial decisions and other applicable authorities, all as in effect on the date hereof and all of which are subject to change at any time, possibly with retroactive effect. This summary is necessarily general and may not apply to all categories of investors, some of whom may be subject to special rules, including, without limitation, persons that own (directly, indirectly or constructively, applying certain attribution rules) 5% or more of our units, dealers in securities or currencies, financial institutions or financial services entities, mutual funds, life insurance companies, persons that hold our units as part of a straddle, hedge, constructive sale or conversion transaction with other investments, persons whose units are loaned to a short seller to cover a short sale of units, persons whose functional currency is not the U.S. dollar, persons who have elected mark-to-market accounting, persons who hold our units through a partnership or other entity treated as a pass-through entity for U.S. federal income tax purposes, persons for whom our units are not a capital asset, persons who are liable for the alternative minimum tax and certain U.S. expatriates or former long-term residents of the United States. Tax-exempt organizations are addressed separately below. The actual tax consequences of the ownership and disposition of our units will vary depending on your individual circumstances.

For purposes of this discussion, a “U.S. Holder” is a beneficial owner of one or more of our units that is for U.S. federal tax purposes: (i) an individual citizen or resident of the United States; (ii) a corporation (or other entity treated as a corporation for U.S. federal income tax purposes) created or organized in or under the laws of the United States, any state thereof or the District of Columbia; (iii) an estate the income of which is subject to U.S. federal income taxation regardless of its source; or (iv) a trust (a) that is subject to the primary supervision of a court within the United States and all substantial decisions of which one or more U.S. persons have the authority to control or (b) that has a valid election in effect under applicable Treasury Regulations to be treated as a U.S. person.

A “Non-U.S. Holder” is a beneficial owner of one or more of our units, other than a U.S. Holder or an entity classified as a partnership or other fiscally transparent entity for U.S. federal tax purposes.

If a partnership holds our units, the tax treatment of a partner of such partnership generally will depend upon the status of the partner and the activities of the partnership. Partners of partnerships that hold our units should consult their own tax advisers.

**This discussion does not constitute tax advice and is not intended to be a substitute for tax planning. You should consult your own tax adviser concerning the U.S. federal, state and local income tax consequences particular to your ownership and disposition of our units, as well as any tax consequences under the laws of any other taxing jurisdiction.**

### ***Partnership Status of Our Company and the Holding LP***

Each of our company and the Holding LP has made a protective election to be classified as a partnership for U.S. federal tax purposes. An entity that is treated as a partnership for U.S. federal tax purposes generally incurs no U.S. federal income tax liability. Instead, each partner is generally required to take into account its allocable share of items of income, gain, loss, deduction or credit of the partnership in computing its U.S. federal income tax liability, regardless of whether cash distributions are made. Distributions of cash by a partnership to a partner generally are not taxable unless the amount of cash distributed to a partner is in excess of the partner's adjusted basis in its partnership interest.

An entity that would otherwise be classified as a partnership for U.S. federal income tax purposes may nonetheless be taxable as a corporation if it is a "publicly traded partnership", unless an exception applies. Our company is publicly traded. However, an exception, referred to as the "Qualifying Income Exception", exists with respect to a publicly traded partnership if (i) at least 90% of such partnership's gross income for every taxable year consists of "qualifying income" and (ii) the partnership would not be required to register under the Investment Company Act if it were a U.S. corporation. Qualifying income includes certain interest income, dividends, real property rents, gains from the sale or other disposition of real property and any gain from the sale or disposition of a capital asset or other property held for the production of income that otherwise constitutes qualifying income.

The BBU General Partner intends to manage the affairs of our company and the Holding LP so that our company will meet the Qualifying Income Exception in each taxable year. Accordingly, the BBU General Partner believes that our company will be treated as a partnership and not as an association taxable as a corporation for U.S. federal income tax purposes.

If our company fails to meet the Qualifying Income Exception, other than a failure which is determined by the IRS to be inadvertent and which is cured within a reasonable time after discovery, or if our company is required to register under the Investment Company Act, our company will be treated as if it had transferred all of its assets, subject to liabilities, to a newly formed corporation, on the first day of the year in which our company fails to meet the Qualifying Income Exception, in return for stock in such corporation, and then distributed the stock to our unitholders in liquidation. This deemed contribution and liquidation could result in the recognition of gain (but not loss) to U.S. Holders, except that U.S. Holders generally would not recognize the portion of such gain attributable to stock or securities of non-U.S. corporations held by us. If, at the time of such contribution, our company were to have liabilities in excess of the tax basis of its assets, U.S. Holders generally would recognize gain in respect of such excess liabilities upon the deemed transfer. Thereafter, our company would be treated as a corporation for U.S. federal income tax purposes.

If our company were treated as a corporation in any taxable year, either as a result of a failure to meet the Qualifying Income Exception or otherwise, our company's items of income, gain, loss, deduction or credit would be reflected only on our company's tax return rather than being passed through to our unitholders, and our company would be subject to U.S. corporate income tax and potentially branch profits tax with respect to its income, if any, effectively connected with a U.S. trade or business. Moreover, under certain circumstances, our company might be classified as a PFIC for U.S. federal income tax purposes, and a U.S. Holder would be subject to the rules applicable to PFICs discussed below. See "-Consequences to U.S. Holders-Passive Foreign Investment Companies". Subject to the PFIC rules, distributions made to U.S. Holders would be treated as taxable dividend income to the extent of our company's current or accumulated earnings and profits. Any distribution in excess of current and accumulated earnings and profits would first be treated as a tax-free return of capital to the extent of a U.S. Holder's adjusted tax basis in its units. Thereafter, to the extent such distribution were to exceed a U.S. Holder's adjusted tax basis in its units, the distribution would be treated as a gain from the sale or exchange of such units. The amount of a distribution treated as a dividend could be eligible for reduced rates of taxation, provided certain conditions are met. In addition, dividends, interest and certain other passive income received by our company with respect to U.S. subsidiaries generally would be subject to U.S. withholding tax at a rate of 30% (although certain Non-U.S. Holders nevertheless might be entitled to certain treaty benefits in respect of their allocable share of such income) and U.S. Holders would not be allowed a tax credit with respect to any such tax withheld. In addition, the "portfolio interest" exemption would not apply to certain interest income of our company (although certain Non-U.S. Holders nevertheless might be entitled to certain treaty benefits in respect of their allocable share of such income). Depending on the circumstances, additional adverse U.S. federal income tax consequences could result under the anti-inversion rules described in Section 7874 of the U.S. Internal Revenue Code, the Treasury Regulations under Section 385 of the U.S. Internal Revenue Code, or other provisions of the U.S. Internal Revenue Code, as implemented by the Treasury Regulations and IRS administrative guidance.

Based on the foregoing consequences, the treatment of our company as a corporation could materially reduce a holder's after-tax return and therefore could result in a substantial reduction of the value of our units. If the Holding LP were to be treated as a corporation for U.S. federal income tax purposes, consequences similar to those described above would apply.

The remainder of this summary assumes that our company and the Holding LP will be treated as partnerships for U.S. federal tax purposes. Our company expects that a substantial portion of the items of income, gain, deduction, loss or credit realized by our company will be realized in the first instance by the Holding LP and allocated to our company for reallocation to our unitholders. Unless otherwise specified, references in this section to realization of our company's items of income, gain, loss, deduction or credit include a realization of such items by the Holding LP and the allocation of such items to our company.

### ***Consequences to U.S. Holders***

#### *Holding of Our Units*

#### *Income and Loss*

If you are a U.S. Holder, you will be required to take into account, as described below, your allocable share of our company's items of income, gain, loss, deduction and credit for each of our company's taxable years ending with or within your taxable year. Each item generally will have the same character and source as though you had realized the item directly. You must report such items without regard to whether any distribution has been or will be received from our company. Our company intends to make cash distributions to all unitholders on a quarterly basis in amounts generally expected to be sufficient to permit U.S. Holders to fund their estimated U.S. tax obligations (including U.S. federal, state and local income taxes) with respect to their allocable shares of our company's net income or gain. However, based upon your particular tax situation and simplifying assumptions that our company will make in determining the amount of such distributions, and depending upon whether you elect to reinvest such distributions pursuant to the distribution reinvestment plan, if available, your tax liability might exceed cash distributions made to you, in which case any tax liabilities arising from your ownership of our units would need to be satisfied from your own funds.

With respect to U.S. Holders who are individuals, certain dividends paid by a corporation (including certain qualified foreign corporations) to our company and that are allocable to such U.S. Holders may qualify for reduced rates of taxation. A qualified foreign corporation includes a foreign corporation that is eligible for the benefits of specified income tax treaties with the United States. In addition, a foreign corporation is treated as a qualified corporation with respect to its shares that are readily tradable on an established securities market in the United States. Among other exceptions, U.S. Holders who are individuals will not be eligible for reduced rates of taxation on any dividends if the payer is a PFIC for the taxable year in which such dividends are paid or for the preceding taxable year. Dividends received by non-corporate U.S. Holders may be subject to an additional Medicare tax on unearned income of 3.8% (see "-Medicare Tax" below). U.S. Holders that are corporations may be entitled to a "dividends received deduction" in respect of dividends paid by U.S. corporations in which our company (through the Holding LP) owns stock. You should consult your own tax adviser regarding the application of the foregoing rules in light of your particular circumstances.

For U.S. federal income tax purposes, your allocable share of our company's items of income, gain, loss, deduction or credit will be governed by our Limited Partnership Agreement if such allocations have "substantial economic effect" or are determined to be in accordance with your interest in our company. Similarly, our company's allocable share of items of income, gain, loss, deduction or credit of the Holding LP will be governed by the Holding LP Limited Partnership Agreement if such allocations have "substantial economic effect" or are determined to be in accordance with our company's interest in the Holding LP. The BBU General Partner believes that, for U.S. federal income tax purposes, such allocations should be given effect, and the BBU General Partner intends to prepare and file tax returns based on such allocations. If the IRS were to successfully challenge the allocations made pursuant to either our Limited Partnership Agreement or the Holding LP Limited Partnership Agreement, then the resulting allocations for U.S. federal income tax purposes might be less favorable than the allocations set forth in such agreements.

#### *Basis*

In general, you will have an initial tax basis in your units equal to the sum of (i) the amount of cash paid for our units and (ii) your share of our company's liabilities, if any. That basis will be increased by your share of our company's income and by increases in your share of our company's liabilities, if any. That basis will be decreased, but not below zero, by distributions you receive from our company, by your share of our company's losses and by any decrease in your share of our company's liabilities. Under applicable U.S. federal income tax rules, a partner in a partnership has a single, or "unitary", tax basis in his or her partnership interest. As a result, any amount you pay to acquire additional units (including through the distribution reinvestment plan, if available) will be averaged with the adjusted tax basis of units owned by you prior to the acquisition of such additional units.

For purposes of the foregoing rules, the rules discussed immediately below, and the rules applicable to a sale or exchange of our units, our company's liabilities generally will include our company's share of any liabilities of the Holding LP.

#### *Limits on Deductions for Losses and Expenses*

Your deduction of your allocable share of our company's losses will be limited to your tax basis in our units and, if you are an individual or a corporate holder that is subject to the "at risk" rules, to the amount for which you are considered to be "at risk" with respect to our company's activities, if that is less than your tax basis. In general, you will be at risk to the extent of your tax basis in our units, reduced by (i) the portion of that basis attributable to your share of our company's liabilities for which you will not be personally liable (excluding certain qualified non-recourse financing) and (ii) any amount of money you borrow to acquire or hold our units, if the lender of those borrowed funds owns an interest in our company, is related to you, or can look only to your units for repayment. Your at-risk amount generally will increase by your allocable share of our company's income and gain and decrease by distributions you receive from our company and your allocable share of losses and deductions. You must recapture losses deducted in previous years to the extent that distributions cause your at-risk amount to be less than zero at the end of any taxable year. Losses disallowed or recaptured as a result of these limitations will carry forward and will be allowable to the extent that your tax basis or at-risk amount, whichever is the limiting factor, subsequently increases. Upon the taxable disposition of our units, any gain recognized by you can be offset by losses that were previously suspended by the at-risk limitation, but may not be offset by losses suspended by the basis limitation. Any excess loss above the gain previously suspended by the at-risk or basis limitations may no longer be used. Under the Tax Cuts and Jobs Act, non-corporate taxpayers are not permitted to deduct "excess business losses" for taxable years beginning after December 31, 2017, and before January 1, 2026. You should consult your own tax adviser regarding the limitations on the deductibility of losses under the U.S. Internal Revenue Code.

#### *Limitations on Deductibility of Organizational Expenses and Syndication Fees*

In general, neither our company nor any U.S. Holder may deduct organizational or syndication expenses. Similar rules apply to organizational or syndication expenses incurred by the Holding LP. Syndication fees (which would include any sales or placement fees or commissions) must be capitalized and cannot be amortized or otherwise deducted.

#### *Limitations on Interest Deductions*

Your share of our company's interest expense, if any, is likely to be treated as "investment interest" expense. For a non-corporate U.S. Holder, the deductibility of "investment interest" expense generally is limited to the amount of such holder's "net investment income". Net investment income includes gross income from property held for investment and amounts treated as portfolio income under the passive loss rules, less deductible expenses, other than interest, directly connected with the production of investment income, but generally does not include gains attributable to the disposition of property held for investment. Your share of our company's dividend and interest income will be treated as investment income, although "qualified dividend income" subject to reduced rates of tax in the hands of an individual will only be treated as investment income if such individual elects to treat such dividend as ordinary income not subject to reduced rates of tax. In addition, state and local tax laws may disallow deductions for your share of our company's interest expense. Under Section 163(j) of the U.S. Internal Revenue Code, additional limitations may apply to a corporate U.S. Holder's share of our company's interest expense, if any.

#### *Deductibility of Partnership Investment Expenditures by Individual Partners and by Trusts and Estates*

Under the Tax Cuts and Jobs Act, individuals and certain estates and trusts will not be permitted to claim miscellaneous itemized deductions for taxable years beginning after December 31, 2017, and before January 1, 2026. Such miscellaneous itemized deductions may include the operating expenses of our company, including our company's allocable share of the base management fee or any other management fees.

#### *Treatment of Distributions*

Distributions of cash by our company generally will not be taxable to you to the extent of your adjusted tax basis (described above) in our units. Any cash distributions in excess of your adjusted tax basis generally will be considered to be gain from the sale or exchange of our units (described below). Such gain generally will be treated as capital gain and will be long-term capital gain if your holding period for our units exceeds one year. A reduction in your allocable share of our liabilities, and certain distributions of marketable securities by our company, if any, will be treated similar to cash distributions for U.S. federal income tax purposes.



### ***Sale or Exchange of Our Units***

You will recognize gain or loss on the sale or taxable exchange of our units equal to the difference, if any, between the amount realized and your tax basis in our units sold or exchanged. Your amount realized will be measured by the sum of the cash or the fair market value of other property received plus your share of our company's liabilities, if any.

Gain or loss recognized by you upon the sale or exchange of our units generally will be taxable as capital gain or loss and will be long-term capital gain or loss if our units were held for more than one year as of the date of such sale or exchange. Assuming you have not elected to treat your share of our company's interest in any PFIC as a "qualified electing fund", gain attributable to such interest in a PFIC would be taxable in the manner described below in "-Passive Foreign Investment Companies". In addition, certain gain attributable to "unrealized receivables" or "inventory items" could be characterized as ordinary income rather than capital gain. For example, if our company were to hold debt acquired at a market discount, accrued market discount on such debt would be treated as "unrealized receivables". The deductibility of capital losses is subject to limitations.

Each U.S. Holder who acquires our units at different times and intends to sell all or a portion of our units within a year of the most recent purchase should consult its own tax adviser regarding the application of certain "split holding period" rules to such sale and the treatment of any gain or loss as long-term or short-term capital gain or loss.

### ***Medicare Tax***

U.S. Holders that are individuals, estates or trusts may be required to pay a 3.8% Medicare tax on the lesser of (i) the excess of such U.S. Holders' "modified adjusted gross income" (or "adjusted gross income" in the case of estates and trusts) over certain thresholds and (ii) such U.S. Holders' "net investment income" (or "undistributed net investment income" in the case of estates and trusts). Net investment income generally includes your allocable share of our company's income, as well as gain realized by you from a sale of our units. You should consult your own tax adviser regarding the implications of the 3.8% Medicare tax for your ownership and disposition of our units.

### ***Foreign Tax Credit Limitations***

If you are a U.S. Holder, you generally will be entitled to a foreign tax credit with respect to your allocable share of creditable foreign taxes paid on our company's income and gain. Complex rules may, depending on your particular circumstances, limit the availability or use of foreign tax credits. Gain from the sale of our company's assets may be treated as U.S.-source gain. Consequently, you may not be able to use the foreign tax credit arising from any foreign taxes imposed on such gain unless the credit can be applied (subject to applicable limitations) against U.S. tax due on other income treated as derived from foreign sources. Certain losses that our company incurs may be treated as foreign-source losses, which could reduce the amount of foreign tax credits otherwise available.

### ***Deduction for Qualified Business Income***

Under the Tax Cuts and Jobs Act, for taxable years beginning after December 31, 2017, and before January 1, 2026, U.S. taxpayers who have domestic "qualified business income" from a partnership generally are entitled to deduct the lesser of such qualified business income or 20% of taxable income. The 20% deduction is also allowed for "qualified publicly traded partnership income". A U.S. Holder's allocable share of our company's income is not expected to be treated as qualified business income or as qualified publicly traded partnership income.

### ***Section 754 Election***

Our company and the Holding LP have each made the election permitted by Section 754 of the U.S. Internal Revenue Code, or Section 754 Election. The Section 754 Election cannot be revoked without the consent of the IRS. The Section 754 Election generally requires our company to adjust the tax basis in its assets, or inside basis, attributable to a transferee of our units under Section 743(b) of the U.S. Internal Revenue Code to reflect the purchase price paid by the transferee for our units. This election does not apply to a person who purchases units directly from us. For purposes of this discussion, a transferee's inside basis in our company's assets will be considered to have two components: (i) the transferee's share of our company's tax basis in our company's assets, or common basis, and (ii) the adjustment under Section 743(b) of the U.S. Internal Revenue Code to that basis. The foregoing rules would also apply to the Holding LP.

Generally, a Section 754 Election would be advantageous to a transferee U.S. Holder if such holder's tax basis in its units were higher than such units' share of the aggregate tax basis of our company's assets immediately prior to the transfer. In that case, as a result of the Section 754 Election, the transferee U.S. Holder would have a higher tax basis in its share of our company's assets for purposes of calculating, among other items, such holder's share of any gain or loss on a sale of our company's assets. Conversely, a Section 754 Election would be disadvantageous to a transferee U.S. Holder if such holder's tax basis in its units were lower than such units' share of the aggregate tax basis of our company's assets immediately prior to the transfer. Thus, the fair market value of our units may be affected either favorably or adversely by the election.

Whether or not the Section 754 Election is made, if our units are transferred at a time when our company has a "substantial built-in loss" in its assets, our company will be obligated to reduce the tax basis in the portion of such assets attributable to such units.

The calculations involved in the Section 754 Election are complex, and the BBU General Partner advises that it will make such calculations on the basis of assumptions as to the value of our company assets and other matters. Each U.S. Holder should consult its own tax adviser as to the effects of the Section 754 Election.

### ***Uniformity of Our Units***

Because we cannot match transferors and transferees of our units, we must maintain the uniformity of the economic and tax characteristics of our units to a purchaser of our units. In the absence of uniformity, we may be unable to comply fully with a number of U.S. federal income tax requirements. A lack of uniformity can result from a literal application of certain Treasury Regulations to our company's Section 743(b) adjustments, a determination that our company's Section 704(c) allocations are unreasonable or other reasons. Section 704(c) allocations would be intended to reduce or eliminate the disparity between tax basis and the value of our company's assets in certain circumstances, including on the issuance of additional units. In order to maintain the fungibility of all of our units at all times, we will seek to achieve the uniformity of U.S. tax treatment for all purchasers of our units which are acquired at the same time and price (irrespective of the identity of the particular seller of our units or the time when our units are issued by our company), through the application of certain tax accounting principles that the BBU General Partner believes are reasonable for our company. However, the IRS may disagree with us and may successfully challenge our application of such tax accounting principles. Any non-uniformity could have a negative impact on the value of our units.

### ***Foreign Currency Gain or Loss***

Our company's functional currency is the U.S. dollar, and our company's income or loss is calculated in U.S. dollars. It is likely that our company will recognize "foreign currency" gain or loss with respect to transactions involving non-U.S. dollar currencies. In general, foreign currency gain or loss is treated as ordinary income or loss. You should consult your own tax adviser regarding the tax treatment of foreign currency gain or loss.

### ***Passive Foreign Investment Companies***

U.S. Holders may be subject to special rules applicable to indirect investments in foreign corporations, including an investment through our company in a PFIC. A PFIC is defined as any foreign corporation with respect to which (after applying certain look-through rules) either (i) 75% or more of its gross income for a taxable year is "passive income" or (ii) 50% or more of its assets in any taxable year produce or are held for the production of "passive income". There are no minimum stock ownership requirements for PFICs. If you hold an interest in a foreign corporation for any taxable year during which the corporation is classified as a PFIC with respect to you, then the corporation will continue to be classified as a PFIC with respect to you for any subsequent taxable year during which you continue to hold an interest in the corporation, even if the corporation's income or assets would not cause it to be a PFIC in such subsequent taxable year, unless an exception applies.

Subject to certain elections described below, any gain on the disposition of stock of a PFIC owned by you indirectly through our company, as well as income realized on certain "excess distributions" by such PFIC, would be treated as though realized ratably over the shorter of your holding period of our units or our company's holding period for the PFIC. Such gain or income generally would be taxable as ordinary income, and dividends paid by the PFIC would not be eligible for the preferential tax rates for dividends paid to non-corporate U.S. Holders. In addition, an interest charge would apply, based on the tax deemed deferred from prior years.

If you were to elect to treat your share of our company's interest in a PFIC as a "qualified electing fund", or QEF Election, for the first year you were treated as holding such interest, then in lieu of the tax consequences described in the paragraph immediately above, you would be required to include in income each year a portion of the ordinary earnings and net capital gains of the PFIC, even if not distributed to our company or to you. A QEF Election must be made by you on an entity-by-entity basis. To the extent reasonably practicable, we intend to timely provide you with information related to the PFIC status of each entity we are able to identify as a PFIC, including information necessary to make a QEF Election with respect to each such entity. Any such election should be made for the first year our company holds an interest in such entity or for the first year in which you hold our units, if later.

In the case of a PFIC that is a publicly traded foreign company, and in lieu of making a QEF Election, an election may be made to "mark to market" the stock of such publicly traded foreign company on an annual basis. Pursuant to such an election, you would include in each year as ordinary income the excess, if any, of the fair market value of such stock over its adjusted basis at the end of the taxable year. However, no assurance can be provided that any Holding Entity or operating business classified as a PFIC will be publicly traded. Thus, the mark-to-market election may not be available to a U.S. Holder in respect of its indirect ownership interest through our company in a PFIC.

Based on our organizational structure, as well as our expected income and assets, the BBU General Partner currently believes that a U.S. Holder is unlikely to be regarded as owning an interest in a PFIC solely by reason of owning our units for the taxable year ending December 31, 2021. However, there can be no assurance that a future entity in which our company acquires an interest will not be classified as a PFIC with respect to a U.S. Holder, because PFIC status is a factual determination that depends on the assets and income of a given entity and must be made on an annual basis. Moreover, we may decide to hold an existing or future operating business through a Holding Entity that would be a PFIC in order to ensure that our company satisfies the Qualifying Income Exception, among other reasons. See "-Corporate Structure" below. Accordingly, there can be no assurance that a current or future subsidiary will not qualify as a PFIC.

Subject to certain exceptions, a U.S. person who directly or indirectly owns an interest in a PFIC generally is required to file an annual report with the IRS, and the failure to file such report could result in the imposition of penalties on such U.S. person and in the extension of the statute of limitations with respect to federal income tax returns filed by such U.S. person. The application of the PFIC rules to U.S. Holders is uncertain in certain respects. The U.S. Treasury Department recently issued final and proposed Treasury Regulations modifying certain aspects of the income and assets tests described above. The proposed regulations will not be effective unless and until they are adopted in final form. You should consult your own tax adviser regarding the application of the PFIC rules, including the foregoing filing requirements and the recently issued final and proposed Treasury Regulations, as well as the advisability of making a QEF Election or a mark-to-market election with respect to any PFIC in which you are treated as owning an interest through our company.

### ***Corporate Structure***

To ensure that our company meets the Qualifying Income Exception for publicly traded partnerships (discussed above) and complies with certain requirements in our Limited Partnership Agreement, among other reasons, our company may structure certain acquisitions through an entity classified as a corporation for U.S. federal income tax purposes. Such acquisitions will be structured as determined in the sole discretion of the BBU General Partner generally to be efficient for our unitholders. However, because our unitholders will be located in numerous taxing jurisdictions, no assurance can be given that any such structure will benefit all our unitholders to the same extent, and such a structure might even result in additional tax burdens on some unitholders. As discussed above, if any such entity were a non-U.S. corporation, it might be considered a PFIC. If any such entity were a U.S. corporation, it would be subject to U.S. federal net income tax on its income, including any gain recognized on the disposition of its assets. In addition, if the asset were to involve U.S. real property, gain recognized on the disposition of the asset by a corporation generally would be subject to corporate-level tax, whether the corporation were a U.S. or a non-U.S. corporation.

### ***U.S. Withholding Taxes***

Although each U.S. Holder is required to provide us with an IRS Form W-9, we nevertheless may be unable to accurately or timely determine the tax status of our unitholders for purposes of determining whether U.S. withholding applies to payments made by our company to some or all of our unitholders. In such a case, payments made by our company to U.S. Holders might be subject to U.S. "backup" withholding at the applicable rate or other U.S. withholding taxes. You would be able to treat as a credit your allocable share of any U.S. withholding taxes paid in the taxable year in which such withholding taxes were paid and, as a result, you might be entitled to a refund of such taxes from the IRS. In the event you transfer or otherwise dispose of some or all of your units, special rules might apply for purposes of determining whether you or the transferee of such units were subject to U.S. withholding taxes in respect of income allocable to, or distributions made on account of, such units or entitled to refunds of any such taxes withheld. See below "Administrative Matters-Certain Effects of a Transfer of Units". You should consult your own tax adviser regarding the treatment of U.S. withholding taxes.

### ***Transferor/Transferee Allocations***

Our company may allocate items of income, gain, loss and deduction using a monthly convention, whereby any such items recognized in a given month by our company are allocated to our unitholders as of a specified date of such month. As a result, if you transfer your units, you might be allocated income, gain, loss and deduction realized by our company after the date of the transfer. Similarly, if you acquire additional units, you might be allocated income, gain, loss and deduction realized by our company prior to your ownership of such units.

Section 706 of the U.S. Internal Revenue Code generally governs allocations of items of partnership income and deductions between transferors and transferees of partnership interests, and the Treasury Regulations provide a safe harbor allowing a publicly traded partnership to use a monthly simplifying convention for such purposes. However, it is not clear that our company's allocation method complies with the requirements. If our company's convention were not permitted, the IRS might contend that our company's taxable income or losses must be reallocated among our unitholders. If such a contention were sustained, your tax liabilities might be adjusted to your detriment. The BBU General Partner is authorized to revise our company's method of allocation between transferors and transferees (as well as among investors whose interests otherwise vary during a taxable period).

### ***U.S. Federal Estate Tax Consequences***

If our units are included in the gross estate of a U.S. citizen or resident for U.S. federal estate tax purposes, then a U.S. federal estate tax might be payable in connection with the death of such person. Individual U.S. Holders should consult their own tax advisers concerning the potential U.S. federal estate tax consequences with respect to our units.

### ***Certain Reporting Requirements***

A U.S. Holder who invests more than \$100,000 in our company may be required to file IRS Form 8865 reporting the investment with such U.S. Holder's U.S. federal income tax return for the year that includes the date of the investment. You may be subject to substantial penalties if you fail to comply with this and other information reporting requirements with respect to an investment in our units. You should consult your own tax adviser regarding such reporting requirements.

### ***U.S. Taxation of Tax-Exempt U.S. Holders of Our Units***

Income recognized by a U.S. tax-exempt organization is exempt from U.S. federal income tax except to the extent of the organization's UBTI. UBTI is defined generally as any gross income derived by a tax-exempt organization from an unrelated trade or business that it regularly carries on, less the deductions directly connected with that trade or business. In addition, income arising from a partnership (or other entity treated as a partnership for U.S. federal income tax purposes) that holds operating assets or is otherwise engaged in a trade or business generally will constitute UBTI. Notwithstanding the foregoing, UBTI generally does not include any dividend income, interest income, certain other categories of passive income or capital gains realized by a tax-exempt organization, so long as such income is not "debt-financed", as discussed below. The BBU General Partner currently believes that our company should not be regarded as engaged in a trade or business, and anticipates that any operating assets held by our company will be held through entities that are treated as corporations for U.S. federal income tax purposes.

The exclusion from UBTI does not apply to income from "debt-financed property", which is treated as UBTI to the extent of the percentage of such income that the average acquisition indebtedness with respect to the property bears to the average tax basis of the property for the taxable year. If an entity treated as a partnership for U.S. federal income tax purposes incurs acquisition indebtedness, a tax-exempt partner in such partnership will be deemed to have acquisition indebtedness equal to its allocable portion of such acquisition indebtedness. If any such indebtedness were used by our company or by the Holding LP to acquire property, such property generally would constitute debt-financed property, and any income from or gain from the disposition of such debt-financed property allocated to a tax-exempt organization generally would constitute UBTI to such tax-exempt organization. In addition, even if such indebtedness were not used either by our company or by the Holding LP to acquire property but were instead used to fund distributions to our unitholders, if a tax-exempt organization subject to taxation in the United States were to use such proceeds to make an investment outside our company, the IRS might assert that such investment constitutes debt-financed property to such unitholder with the consequences noted above. The BBU General Partner does not expect our company or the Holding LP to directly incur debt to acquire property, and the BBU General Partner does not believe that our company or the Holding LP will generate UBTI attributable to debt-financed property in the future. Moreover, the BBU General Partner intends to use commercially reasonable efforts to structure our activities to avoid generating UBTI. However, neither our company nor the Holding LP is prohibited from incurring indebtedness, and no assurance can be provided that neither our company nor the Holding LP will generate UBTI attributable to debt-financed property in the future. Tax-exempt U.S. Holders should consult their own tax advisers regarding the tax consequences of an investment in our units.

## ***Consequences to Non-U.S. Holders***

### ***Holding of Units and Other Considerations***

Based on our organizational structure, as well as our company's expected income and assets, the BBU General Partner currently believes that our company is unlikely to earn income treated as effectively connected with a U.S. trade or business, including effectively connected income attributable to the sale of a "United States real property interest", as defined in the U.S. Internal Revenue Code. Moreover, the BBU General Partner intends to use commercially reasonable efforts to structure our activities to avoid the realization by our company and the Holding LP of income treated as effectively connected with a U.S. trade or business. If, as anticipated, our company is not treated as engaged in a U.S. trade or business or as deriving income which is treated as effectively connected with a U.S. trade or business, and provided that a Non-U.S. Holder is not itself engaged in a U.S. trade or business, then such Non-U.S. Holder generally will not be subject to U.S. tax return filing requirements solely as a result of owning our units and generally will not be subject to U.S. federal income tax on its allocable share of our company's interest and dividends from non-U.S. sources or gain from the sale or other disposition of securities or real property located outside of the United States.

However, there can be no assurance that the law will not change or that the IRS will not deem our company to be engaged in a U.S. trade or business. If, contrary to the BBU General Partner's expectations, our company is treated as engaged in a U.S. trade or business, then a Non-U.S. Holder generally would be required to file a U.S. federal income tax return, even if no effectively connected income were allocable to it. If our company were to have income treated as effectively connected with a U.S. trade or business, then a Non-U.S. Holder would be required to report that income and would be subject to U.S. federal income tax at the regular graduated rates. In addition, our company might be required to withhold U.S. federal income tax on such Non-U.S. Holder's distributive share of such income. A corporate Non-U.S. Holder might also be subject to branch profits tax at a rate of 30%, or at a lower treaty rate, if applicable. If, contrary to expectation, our company were engaged in a U.S. trade or business, then gain or loss from the sale of our units by a Non-U.S. Holder would be treated as effectively connected with such trade or business to the extent that such Non-U.S. Holder would have had effectively connected gain or loss had our company sold all of its assets at their fair market value as of the date of such sale. In such case, any such effectively connected gain generally would be taxable at the regular graduated U.S. federal income tax rates, and the amount realized from such sale generally would be subject to a 10% U.S. federal withholding tax. Under final Treasury Regulations, the 10% U.S. federal withholding tax does not apply to transfers of an interest in a publicly traded partnership until January 1, 2022.

In general, even if our company is not engaged in a U.S. trade or business, and assuming you are not otherwise engaged in a U.S. trade or business, you will nonetheless be subject to a withholding tax of 30% on the gross amount of certain U.S.-source income which is not effectively connected with a U.S. trade or business. Income subjected to such a flat tax rate is income of a fixed or determinable annual or periodic nature, including dividends and certain interest income. Such withholding tax may be reduced or eliminated with respect to certain types of income under an applicable income tax treaty between the United States and your country of residence or under the "portfolio interest" rules or other provisions of the U.S. Internal Revenue Code, provided that you provide proper certification as to your eligibility for such treatment. Notwithstanding the foregoing, and although each Non-U.S. Holder is required to provide us with an IRS Form W-8, we nevertheless may be unable to accurately or timely determine the tax status of our investors for purposes of establishing whether reduced rates of withholding apply to some or all of our investors. In such a case, your allocable share of distributions of U.S.-source dividend and interest income will be subject to U.S. withholding tax at a rate of 30%. Further, if you would not be subject to U.S. tax based on your tax status or otherwise were eligible for a reduced rate of U.S. withholding, you might need to take additional steps to receive a credit or refund of any excess withholding tax paid on your account, which could include the filing of a non-resident U.S. income tax return with the IRS. Among other limitations applicable to claiming treaty benefits, if you reside in a treaty jurisdiction which does not treat our company as a pass-through entity, you might not be eligible to receive a refund or credit of excess U.S. withholding taxes paid on your account. In the event you transfer or otherwise dispose of some or all of your units, special rules may apply for purposes of determining whether you or the transferee of such units are subject to U.S. withholding taxes in respect of income allocable to, or distributions made on account of, such units or entitled to refunds of any such taxes withheld. See "-Administrative Matters-Certain Effects of a Transfer of Units" below. You should consult your own tax adviser regarding the treatment of U.S. withholding taxes.

Special rules may apply to any Non-U.S. Holder (i) that has an office or fixed place of business in the United States; (ii) that is present in the United States for 183 days or more in a taxable year; or (iii) that is (a) a former citizen or long-term resident of the United States, (b) a foreign insurance company that is treated as holding a partnership interest in our company in connection with its U.S. business, (c) a PFIC, (d) a "controlled foreign corporation", or (e) a corporation that accumulates earnings to avoid U.S. federal income tax. You should consult your own tax adviser regarding the application of these special rules.

## **Taxes in Other Jurisdictions**

Based on our expected method of operation and the ownership of our operating businesses indirectly through corporate Holding Entities, we do not expect any unitholder, solely as a result of owning our units, to be subject to any additional income taxes imposed on a net basis or additional tax return filing requirements in any jurisdiction in which we conduct activities or own property. However, our method of operation and current structure may change, and there can be no assurance that, solely as a result of owning our units, you will not be subject to certain taxes, including non-U.S., state and local income taxes, unincorporated business taxes and estate, inheritance or intangible taxes imposed by the various jurisdictions in which we do business or own property now or in the future, even if you do not reside in any of these jurisdictions. Consequently, you may also be required to file non-U.S., state and local income tax returns in some or all of these jurisdictions. Further, you may be subject to penalties for failure to comply with these requirements. It is your responsibility to file all U.S. federal, state, local and non-U.S. tax returns that may be required of you.

Income or gain from assets held by our company may be subject to withholding or other taxes in jurisdictions outside the United States, except to the extent an income tax treaty applies. If you wish to claim the benefit of an applicable income tax treaty, you might be required to submit information to one or more of our company, an intermediary or a tax authority in such jurisdiction. You should consult your own tax adviser regarding the U.S. federal, state, local and non-U.S. tax consequences of an investment in our company.

## **Administrative Matters**

### ***Information Returns and Audit Procedures***

We have agreed to use commercially reasonable efforts to furnish to you, within 90 days after the close of each calendar year, U.S. tax information (including IRS Schedule K-1) which describes on a U.S. dollar basis your share of our company's income, gain, loss and deduction for our preceding taxable year. However, providing this U.S. tax information to our unitholders will be subject to delay in the event of, among other reasons, the late receipt of any necessary tax information from lower-tier entities. It is therefore possible that, in any taxable year, you will need to apply for an extension of time to file your tax returns. In addition, unitholders that do not ordinarily have U.S. federal tax filing requirements will not receive a Schedule K-1 and related information unless such unitholders request it within 60 days after the close of each calendar year. In preparing this U.S. tax information, we will use various accounting and reporting conventions, some of which have been mentioned in the previous discussion, to determine your share of income, gain, loss and deduction. The IRS may successfully contend that certain of these reporting conventions are impermissible, which could result in an adjustment to your income or loss.

Our company may be audited by the IRS. Adjustments resulting from an IRS audit could require you to adjust a prior year's tax liability and result in an audit of your own tax return. Any audit of your tax return could result in adjustments not related to our company's tax returns, as well as those related to our company's tax returns. If the IRS makes an audit adjustment to our income tax returns, it may assess and collect any taxes (including penalties and interest) resulting from such audit adjustment directly from our company instead of unitholders (as under prior law). We may be permitted to elect to have the BBU General Partner and our unitholders take such audit adjustment into account in accordance with their interests in us during the taxable year under audit. However, there can be no assurance that we will choose to make such election or that it will be available in all circumstances. If we do not make the election, we may be required to pay taxes, penalties or interest as a result of an audit adjustment. As a result, our current unitholders might bear some or all of the cost of the tax liability resulting from such audit adjustment, even if our current unitholders did not own our units during the taxable year under audit. The foregoing considerations also apply with respect to our company's interest in the Holding LP.

Pursuant to the partnership audit rules, a "partnership representative" designated by our company will have the sole authority to act on behalf of our company in connection with any administrative or judicial review of our company's items of income, gain, loss, deduction or credit. In particular, our partnership representative will have the sole authority to bind both our former and current unitholders and to make certain elections on behalf of our company pursuant to the partnership audit rules.

The application of the partnership audit rules to our company and our unitholders is uncertain. You should consult your own tax adviser regarding the implications of the partnership audit rules for an investment in our units.

### ***Tax Shelter Regulations and Related Reporting Requirements***

If we were to engage in a “reportable transaction”, we (and possibly our unitholders) would be required to make a detailed disclosure of the transaction to the IRS in accordance with regulations governing tax shelters and other potentially tax-motivated transactions. A transaction may be a reportable transaction based upon any of several factors, including the fact that it is a type of tax avoidance transaction publicly identified by the IRS as a “listed transaction” or “transaction of interest”, or that it produces certain kinds of losses exceeding certain thresholds. An investment in our company may be considered a “reportable transaction” if, for example, our company were to recognize certain significant losses in the future. In certain circumstances, a unitholder who disposes of an interest in a transaction resulting in the recognition by such holder of significant losses in excess of certain threshold amounts may be obligated to disclose its participation in such transaction. Certain of these rules are unclear, and the scope of reportable transactions can change retroactively. Therefore, it is possible that the rules may apply to transactions other than significant loss transactions.

Moreover, if we were to participate in a reportable transaction with a significant purpose to avoid or evade tax, or in any listed transaction, you might be subject to significant accuracy-related penalties with a broad scope, for those persons otherwise entitled to deduct interest on federal tax deficiencies, non-deductibility of interest on any resulting tax liability, and in the case of a listed transaction, an extended statute of limitations. We do not intend to participate in any reportable transaction with a significant purpose to avoid or evade tax, nor do we intend to participate in any listed transactions. However, no assurance can be provided that the IRS will not assert that we have participated in such a transaction.

You should consult your own tax adviser concerning any possible disclosure obligation under the regulations governing tax shelters with respect to the disposition of our units.

### ***Taxable Year***

Our company uses the calendar year as its taxable year for U.S. federal income tax purposes. Under certain circumstances which we currently believe are unlikely to apply, a taxable year other than the calendar year may be required for such purposes.

### ***Withholding and Backup Withholding***

For each calendar year, we will report to you and to the IRS the amount of distributions that we pay, and the amount of tax (if any) that we withhold on these distributions. The proper application to our company of the rules for withholding under Sections 1441 through 1446 of the U.S. Internal Revenue Code (applicable to certain dividends, interest and amounts treated as effectively connected with a U.S. trade or business, among other items) is unclear. Because the documentation we receive may not properly reflect the identities of unitholders at any particular time (in light of possible sales of our units), we may over-withhold or under-withhold with respect to a particular unitholder. For example, we may impose withholding, remit such amount to the IRS and thus reduce the amount of a distribution paid to a Non-U.S. Holder. It may be the case, however, that the corresponding amount of our income was not properly allocable to such holder, and the appropriate amount of withholding should have been less than the actual amount withheld. Such Non-U.S. Holder would be entitled to a credit against the holder's U.S. federal income tax liability for all withholding, including any such excess withholding. However, if the withheld amount were to exceed the holder's U.S. federal income tax liability, the holder would need to apply for a refund to obtain the benefit of such excess withholding. Similarly, we may fail to withhold on a distribution, and it may be the case that the corresponding income was properly allocable to a Non-U.S. Holder and that withholding should have been imposed. In such case, we intend to pay the under-withheld amount to the IRS, and we may treat such under-withholding as an expense that will be borne indirectly by all unitholders on a pro rata basis (since we may be unable to allocate any such excess withholding tax cost to the relevant Non-U.S. Holder).

Under the backup withholding rules, you may be subject to backup withholding tax with respect to distributions paid unless: (i) you are an exempt recipient and demonstrate this fact when required; or (ii) provide a taxpayer identification number, certify as to no loss of exemption from backup withholding tax, and otherwise comply with the applicable requirements of the backup withholding tax rules. A U.S. Holder that is exempt should certify such status on a properly completed IRS Form W-9. A Non-U.S. Holder may qualify as an exempt recipient by submitting a properly completed IRS Form W-8. Backup withholding is not an additional tax. The amount of any backup withholding from a payment to you will be allowed as a credit against your U.S. federal income tax liability and may entitle you to a refund from the IRS, provided you supply the required information to the IRS in a timely manner.

If you do not timely provide our company, or the applicable nominee, broker, clearing agent or other intermediary, with IRS Form W-9 or IRS Form W-8, as applicable, or such form is not properly completed, then our company may become subject to U.S. backup withholding taxes in excess of what would have been imposed had our company or the applicable intermediary received properly completed forms from all unitholders. For administrative reasons, and in order to maintain the fungibility of our units, such excess U.S. backup withholding taxes, and if necessary similar items, may be treated by our company as an expense that will be borne indirectly by all unitholders on a pro rata basis (e.g., since it may be impractical for us to allocate any such excess withholding tax cost to the unitholders that failed to timely provide the proper U.S. tax forms).

### ***Foreign Account Tax Compliance***

FATCA imposes a 30% withholding tax on “withholdable payments” made to a “foreign financial institution” or a “non-financial foreign entity”, unless such financial institution or entity satisfies certain information reporting or other requirements. Withholdable payments include certain U.S.-source income, such as interest, dividends and other passive income. Proposed Treasury Regulations eliminate the requirement to withhold tax under FATCA on gross proceeds from the sale or disposition of property that can produce U.S.-source interest or dividends. The IRS has announced that taxpayers are permitted to rely on the proposed regulations until final Treasury Regulations are issued. The BBU General Partner intends to ensure that our company complies with FATCA, including by entering into an agreement with the IRS if necessary, so as to ensure that the 30% withholding tax does not apply to any withholdable payments received by our company, the Holding LP, the Holding Entities, or the operating businesses. Nonetheless, the 30% withholding tax may also apply to your allocable share of distributions attributable to withholdable payments, unless you properly certify your FATCA status on IRS Form W-8 or IRS Form W-9 (as applicable) and satisfy any additional requirements under FATCA.

In compliance with FATCA, information regarding certain unitholders’ ownership of our units may be reported to the IRS or to a non-U.S. governmental authority. FATCA remains subject to modification by an applicable intergovernmental agreement between the United States and another country, such as the agreement in effect between the United States and Bermuda for cooperation to facilitate the implementation of FATCA, or by future Treasury Regulations or guidance. You should consult your own tax adviser regarding the consequences under FATCA of an investment in our units.

### ***Information Reporting with Respect to Foreign Financial Assets***

Under Treasury Regulations, certain U.S. persons that own “specified foreign financial assets” with an aggregate fair market value exceeding either \$50,000 on the last day of the taxable year or \$75,000 at any time during the taxable year generally are required to file an information report with respect to such assets with their tax returns. Significant penalties may apply to persons who fail to comply with these rules. Specified foreign financial assets include not only financial accounts maintained in foreign financial institutions, but also, unless held in accounts maintained by a financial institution, any stock or security issued by a non-U.S. person, any financial instrument or contract held for investment that has an issuer or counterparty other than a U.S. person and any interest in a foreign entity. The failure to report information required under the current regulations could result in substantial penalties and in the extension of the statute of limitations with respect to federal income tax returns filed by you. You should consult your own tax adviser regarding the possible implications of these Treasury Regulations for an investment in our units.

### ***Certain Effects of a Transfer of Units***

Our company may allocate items of income, gain, loss, deduction and credit using a monthly convention, whereby any such items recognized in a given month by our company are allocated to our unitholders as of a specified date of such month. Any U.S. withholding taxes applicable to dividends received by the Holding LP (and, in turn, our company) generally will be withheld by our company only when such dividends are paid. Because our company generally intends to distribute amounts received in respect of dividends shortly after receipt of such amounts, it is generally expected that any U.S. withholding taxes withheld by our company on such amounts will correspond to our unitholders who were allocated income and who received the distributions in respect of such amounts. The Holding LP may acquire debt obligations or other securities for which the accrual of interest or income thereon is not matched by a contemporaneous receipt of cash. Any such accrued interest or other income would be allocated pursuant to such monthly convention. Consequently, our unitholders may recognize income in excess of cash distributions received from our company, and any income so included by a unitholder would increase the basis such unitholder has in our units and would offset any gain (or increase the amount of loss) realized by such unitholder on a subsequent disposition of its units. In addition, U.S. withholding taxes generally would be withheld by our company only on the payment of cash in respect of such accrued interest or other income, and, therefore, it is possible that some unitholders would be allocated income which might be distributed to a subsequent unitholder, and such subsequent unitholder would be subject to withholding at the time of distribution. As a result, the subsequent unitholder, and not the unitholder who was allocated income, would be entitled to claim any available credit with respect to such withholding.



The Holding LP owns and will continue to own certain Holding Entities and operating businesses organized in non-U.S. jurisdictions, and income and gain from such entities and businesses may be subject to withholding and other taxes in such jurisdictions. If any such non-U.S. taxes were imposed on income allocable to a U.S. Holder, and such holder were thereafter to dispose of its units prior to the date distributions were made in respect of such income, under applicable provisions of the U.S. Internal Revenue Code and Treasury Regulations, the unitholder to whom such income was allocated (and not the unitholder to whom distributions were ultimately made) would, subject to other applicable limitations, be the party permitted to claim a credit for such non-U.S. taxes for U.S. federal income tax purposes. Thus, a unitholder may be affected either favorably or adversely by the foregoing rules. Complex rules may, depending on a unitholder's particular circumstances, limit the availability or use of foreign tax credits, and you are urged to consult your own tax adviser regarding all aspects of foreign tax credits.

### ***Nominee Reporting***

Persons who hold an interest in our company as a nominee for another person may be required to furnish to us:

- (i) the name, address and taxpayer identification number of the beneficial owner and the nominee;
- (ii) whether the beneficial owner is (a) a person that is not a U.S. person, (b) a foreign government, an international organization, or any wholly-owned agency or instrumentality of either of the foregoing, or (c) a tax-exempt entity;
- (iii) the amount and description of units held, acquired, or transferred for the beneficial owner; and
- (iv) specific information including the dates of acquisitions and transfers, means of acquisitions and transfers and acquisition cost for purchases, as well as the amount of net proceeds from sales.

Brokers and financial institutions may be required to furnish additional information, including whether they are U.S. persons and specific information on units they acquire, hold, or transfer for their own account. A penalty of \$250 per failure (as adjusted for inflation), up to a maximum of \$3,000,000 per calendar year (as adjusted for inflation), generally is imposed by the U.S. Internal Revenue Code for the failure to report such information to us. The nominee is required to supply the beneficial owner of our units with the information furnished to us.

### ***New Legislation or Administrative or Judicial Action***

The U.S. federal income tax treatment of our unitholders depends, in some instances, on determinations of fact and interpretations of complex provisions of U.S. federal income tax law for which no clear precedent or authority may be available. You should be aware that the U.S. federal income tax rules, particularly those applicable to partnerships, are constantly under review (including currently) by the Congressional tax-writing committees and other persons involved in the legislative process, the IRS, the Treasury Department and the courts, frequently resulting in revised interpretations of established concepts, statutory changes, revisions to regulations and other modifications and interpretations, any of which could adversely affect the value of our units and be effective on a retroactive basis. For example, changes to the U.S. federal tax laws and interpretations thereof could make it more difficult or impossible for our company to be treated as a partnership that is not taxable as a corporation for U.S. federal income tax purposes, change the character or treatment of portions of our company's income, reduce the net amount of distributions available to our unitholders, or otherwise affect the tax considerations of owning our units. Such changes could also affect or cause our company to change the way it conducts its activities and adversely affect the value of our units.

Our company's organizational documents and agreements permit the BBU General Partner to modify our Limited Partnership Agreement from time to time, without the consent of our unitholders, to elect to treat our company as a corporation for U.S. federal tax purposes, or to address certain changes in U.S. federal income tax regulations, legislation or interpretation. In some circumstances, such revisions could have a material adverse impact on some or all of our unitholders.

**THE FOREGOING DISCUSSION IS NOT INTENDED AS A SUBSTITUTE FOR CAREFUL TAX PLANNING. THE TAX MATTERS RELATING TO OUR COMPANY AND UNITHOLDERS ARE COMPLEX AND ARE SUBJECT TO VARYING INTERPRETATIONS. MOREOVER, THE EFFECT OF EXISTING INCOME TAX LAWS, THE MEANING AND IMPACT OF WHICH IS UNCERTAIN, AND OF PROPOSED CHANGES IN INCOME TAX LAWS WILL VARY WITH THE PARTICULAR CIRCUMSTANCES OF EACH UNITHOLDER, AND IN REVIEWING THIS ANNUAL REPORT ON FORM 20-F THESE MATTERS SHOULD BE CONSIDERED. EACH UNITHOLDER SHOULD CONSULT ITS OWN TAX ADVISER WITH RESPECT TO THE U.S. FEDERAL, STATE, LOCAL, AND OTHER TAX CONSEQUENCES OF ANY INVESTMENT IN OUR UNITS.**

## Certain Material Canadian Federal Income Tax Considerations

The following is a summary of the principal Canadian federal income tax consequences under the Tax Act of the holding and disposition of units of our company generally applicable to a unitholder who, for purposes of the Tax Act and at all relevant times, holds our units as capital property, deals at arm's length with and is not affiliated with our company, the Holding LP, the BBU General Partner and their respective affiliates (a "**Holder**"). Generally, our units will be considered to be capital property to a Holder, provided that the Holder does not use or hold our units in the course of carrying on a business of trading or dealing in securities and has not acquired them in one or more transactions considered to be an adventure or concern in the nature of trade.

This summary is not applicable to a Holder (i) that is a "financial institution" as defined in the Tax Act for purposes of the "mark-to-market" property rules, (ii) that is a "specified financial institution" as defined in the Tax Act, (iii) who makes or has made a functional currency reporting election pursuant to section 261 of the Tax Act, (iv) an interest in which would be a "tax shelter investment" as defined in the Tax Act or who acquires our units as a "tax shelter investment" (and this summary assumes that no such persons hold our units), (v) that has, directly or indirectly, a "significant interest" as defined in subsection 34.2(1) of the Tax Act in our company, (vi) if any affiliate of our company is, or becomes as part of a series of transactions that includes the acquisition of units of our company, a "foreign affiliate" for purposes of the Tax Act of such Holder or of any corporation that does not deal at arm's length with such Holder for purposes of the Tax Act; or (vii) that has entered or will enter into a "derivative forward agreement", as defined in the Tax Act, in respect of our units. Any such Holders should consult their own tax advisors with respect to an investment in our units.

This summary is based on the current provisions of the Tax Act, all specific proposals to amend the Tax Act publicly announced by or on behalf of the Minister of Finance (Canada) prior to the date hereof (the "**Tax Proposals**"), and the current published administrative and assessing policies and practices of the CRA. This summary assumes that all Tax Proposals will be enacted in the form proposed but no assurance can be given that the Tax Proposals will be enacted in the form proposed or at all. This summary does not otherwise take into account or anticipate any changes in law, whether by judicial, administrative or legislative decision or action, or changes in the CRA's administrative and assessing policies and practices, nor does it take into account provincial, territorial or foreign income tax legislation or considerations, which may differ significantly from those described herein. This summary is not exhaustive of all possible Canadian federal income tax consequences that may affect unitholders. Holders should consult their own tax advisors in respect of the provincial, territorial or foreign income tax consequences to them of holding and disposing of our units.

This summary assumes that neither our company nor the Holding LP is a "tax shelter" as defined in the Tax Act or a "tax shelter investment". However, no assurance can be given in this regard.

This summary also assumes that neither our company nor the Holding LP will be a "SIFT partnership" at any relevant time for purposes of the SIFT Rules on the basis that neither our company nor the Holding LP will be a "Canadian resident partnership" at any relevant time. However, there can be no assurance that the SIFT Rules will not be revised or amended such that the SIFT Rules will apply.

This summary does not describe the deductibility of interest on money borrowed to acquire our units nor whether any amounts in respect of our units could be "split income" for the purposes of the Tax Act.

**This summary is of a general nature only and is not intended to be, nor should it be construed to be, legal or tax advice to any particular Holder, and no representation with respect to the Canadian federal income tax consequences to any particular Holder is made. Consequently, Holders are advised to consult their own tax advisors with respect to their particular circumstances. See also Item 3.D., "Risk Factors-Risks Relating to Taxation-Canada".**

For purposes of the Tax Act, all amounts relating to the acquisition, holding or disposition of our units must be expressed in Canadian dollars including any distributions, adjusted cost base and proceeds of disposition. For purposes of the Tax Act, amounts denominated in a currency other than the Canadian dollar generally must be converted into Canadian dollars using the appropriate exchange rate determined in accordance with the detailed rules in the Tax Act in that regard.

### *Taxation of Canadian Resident Limited Partners*

The following portion of the summary is generally applicable to a Holder who, for purposes of the Tax Act and at all relevant times, is resident or deemed to be resident in Canada (a "**Canadian Limited Partner**").

### *Computation of Income or Loss*

Each Canadian Limited Partner is required to include (or, subject to the “at-risk rules” discussed below, entitled to deduct) in computing his or her income for a particular taxation year the Canadian Limited Partner’s share of the income (or loss) of our company for its fiscal year ending in, or coincidentally with, the Canadian Limited Partner’s taxation year, whether or not any of that income is distributed to the Canadian Limited Partner in the taxation year and regardless of whether or not our units were held throughout such year.

Our company will not itself be a taxable entity and is not expected to be required to file an income tax return in Canada for any taxation year. However, the income (or loss) of our company for a fiscal period for purposes of the Tax Act will be computed as if our company were a separate person resident in Canada and the partners will be allocated a share of that income (or loss) in accordance with our Limited Partnership Agreement. The income (or loss) of our company will include our company’s share of the income (or loss) of the Holding LP for a fiscal year determined in accordance with the Holding LP’s Limited Partnership Agreement. For this purpose, our company’s fiscal year end and that of the Holding LP will be December 31.

The income for tax purposes of our company for a given fiscal year will be allocated to each Canadian Limited Partner in an amount calculated by multiplying such income that is allocable to unitholders by a fraction, the numerator of which is the sum of the distributions received by such Canadian Limited Partner with respect to such fiscal year and the denominator of which is the aggregate amount of the distributions made by our company to all partners with respect to such fiscal year.

If, with respect to a given fiscal year, no distribution is made by our company to unitholders or our company has a loss for tax purposes, one quarter of the income, or loss, as the case may be, for tax purposes for such fiscal year that is allocable to unitholders will be allocated to the unitholders of record at the end of each calendar quarter ending in such fiscal year in the proportion that the number of units of our company held at each such date by a unitholder is of the total number of units of our company that are issued and outstanding at each such date.

Notwithstanding the foregoing, if each of the following conditions are true in a given fiscal year of our company:

(i) our company or an affiliate of our company acquires, buys, buys back or otherwise purchases units of our company in connection with an offer or program by our company or the affiliate to acquire, buy, buy back, or otherwise purchase units of our company (other than by way of a NCIB or other open market purchase);

(ii) the money or property that is used by our company or the affiliate to acquire, buy, buy back or otherwise purchase units of our company is derived exclusively in whole or in part, directly or indirectly, from money or property that is received by our company from the Holding LP as consideration for the purchase for cancellation by the Holding LP of Managing General Partner Units owned by our company;

(iii) our company has income for tax purposes; and

(iv) the income for tax purposes of our company includes positive amounts each of which is an amount that is derived from (A) capital gains realized by our company by reason of the purchase for cancellation by the Holding LP of Managing General Partner Units owned by our company or (B) the allocation of income for tax purposes of the Holding LP to our company in accordance with the Holding LP Limited Partnership Agreement in connection with transactions that provide money or property to the Holding LP that is used exclusively in whole or in part by the Holding LP to purchase for cancellation Managing General Partner Units owned by our company; then the income for tax purposes of our company for such fiscal year will generally be allocated as follows: the lesser of (1) the amount of income for tax purposes and (2) the aggregate of the positive amounts included in income for tax purposes described in item (iv) above, will be allocated exclusively and specially (the “Special Income Allocation Amount”) to Canadian Limited Partners whose units of our company are acquired, bought, bought back or otherwise purchased by our company or the affiliate, on the basis that each Canadian Limited Partner shall be allocated the proportion of the Special Income Allocation Amount that the number of units of our company acquired by our company or the affiliate from the Canadian Limited Partner is of the total number of units of our company acquired from all limited partners. The balance (if any) of the income for tax purposes (being the amount remaining after subtracting the Special Income Allocation Amount from the income for tax purposes) will be allocated in the regular manner described above. For greater certainty: (a) the money or property received by a Canadian Limited Partner whose units of our company are acquired, bought, bought back or otherwise purchased by our company or the affiliate shall not be considered to be a “distribution” from our company; (b) the allocation of income described above shall not apply to an affiliate of our company that has acquired units of our company from Canadian Limited Partners pursuant to an offer or program described in item (i) above, and such units of our company are subsequently acquired, bought back or otherwise purchased for cancellation by our company; and (c) the money or property received by the affiliate on such a subsequent acquisition by our company of the units of our company acquired by the affiliate from Canadian Limited Partners pursuant to an offer or program described in item (i) above shall not be considered to be a “distribution” from our company.

The income of our company as determined for purposes of the Tax Act may differ from its income as determined for accounting purposes and may not be matched by cash distributions. In addition, for purposes of the Tax Act, all income (or losses) of our company and the Holding LP must be calculated in Canadian currency. Where our company (or the Holding LP) holds investments denominated in U.S. dollars or other foreign currencies, gains and losses may be realized by our company (or the Holding LP) as a consequence of fluctuations in the relative values of the Canadian and foreign currencies.

In computing the income (or loss) of our company, deductions may be claimed in respect of reasonable administrative costs, interest and other expenses incurred by our company for the purpose of earning income, subject to the relevant provisions of the Tax Act. Our company may also deduct from its income for the year a portion of the reasonable expenses, if any, incurred by our company to issue our units. The portion of such issue expenses deductible by our company in a taxation year is 20% of such issue expenses, pro-rated where our company's taxation year is less than 365 days.

In general, a Canadian Limited Partner's share of any income (or loss) of our company from a particular source will be treated as if it were income (or loss) of the Canadian Limited Partner from that source, and any provisions of the Tax Act applicable to that type of income (or loss) will apply to the Canadian Limited Partner. Our company will hold managing general partnership units of the Holding LP. In computing our company's income (or loss) under the Tax Act, the Holding LP will itself be deemed to be a separate person resident in Canada which computes its income (or loss) and allocates to its partners their respective share of such income (or loss). Accordingly, the source and character of amounts included in (or deducted from) the income of Canadian Limited Partners on account of income (or loss) earned by the Holding LP generally will be determined by reference to the source and character of such amounts when earned by the Holding LP.

A Canadian Limited Partner's share of taxable dividends received or considered to be received by our company in a fiscal year from a corporation resident in Canada will be treated as a dividend received by the Canadian Limited Partner and will be subject to the normal rules in the Tax Act applicable to such dividends, including the enhanced gross-up and dividend tax credit for "eligible dividends" as defined in the Tax Act when the dividend received by the Holding LP is designated as an "eligible dividend".

Foreign taxes paid by our company or the Holding LP and taxes withheld at source on amounts paid or credited to our company or the Holding LP (other than for the account of a particular partner) will be allocated pursuant to the governing partnership agreement. Each Canadian Limited Partner's share of the "business-income tax" and "non-business-income tax" paid to the government of a foreign country for a year will be creditable against its Canadian federal income tax liability to the extent permitted by the detailed foreign tax credit rules contained in the Tax Act. Although the foreign tax credit rules are designed to avoid double taxation, the maximum credit is limited. Because of this, and because of timing differences in recognition of expenses and income and other factors, the foreign tax credit rules may not provide a full foreign tax credit for the "business-income tax" and "non-business-income tax" paid by our company or the Holding LP to the government of a foreign country. The Tax Act contains anti-avoidance rules to address certain foreign tax credit generator transactions. Under the Foreign Tax Credit Generator Rules, the foreign "business-income tax" or "non-business-income tax" allocated to a Canadian Limited Partner for the purpose of determining such Canadian Limited Partner's foreign tax credit for any taxation year may be limited in certain circumstances, including where a Canadian Limited Partner's share of the income of our company or the Holding LP under the income tax laws of any country (other than Canada) under whose laws the income of our company or the Holding LP is subject to income taxation (the "Relevant Foreign Tax Law"), is less than the Canadian Limited Partner's share of such income for purposes of the Tax Act. For this purpose, a Canadian Limited Partner is not considered to have a lesser direct or indirect share of the income of our company or the Holding LP under the Relevant Foreign Tax Law than for the purposes of the Tax Act solely because, among other reasons, of a difference between the Relevant Foreign Tax Law and the Tax Act in the manner of computing the income of our company or the Holding LP or in the manner of allocating the income of our company or the Holding LP because of the admission or withdrawal of a partner. No assurance can be given that the Foreign Tax Credit Generator Rules will not apply to any Canadian Limited Partner. If the Foreign Tax Credit Generator Rules apply, the allocation to a Canadian Limited Partner of foreign "business-income tax" or "non-business-income tax" paid by our company or the Holding LP, and therefore such Canadian Limited Partner's foreign tax credits, will be limited.

Our company and the Holding LP will each be deemed to be a non-resident person in respect of certain amounts paid or credited or deemed to be paid or credited to them by a person resident or deemed to be resident in Canada, including dividends or interest. Dividends or interest (other than interest not subject to Canadian federal withholding tax) paid or deemed to be paid by a person resident or deemed to be resident in Canada to the Holding LP will be subject to withholding tax under Part XIII of the Tax Act at the rate of 25%. However, the CRA's administrative practice in similar circumstances is to permit the rate of Canadian federal withholding tax applicable to such payments to be computed by looking through the partnership and taking into account the residency of the partners (including partners who are resident in Canada) and any reduced rates of Canadian federal withholding tax that any non-resident partners may be entitled to under an applicable income tax treaty or convention, provided that the residency status and entitlement to the treaty benefits can be established. In determining the rate of Canadian federal withholding tax applicable to amounts paid by the Holding Entities to the Holding LP, the BBU General Partner expects the

Holding Entities to look-through the Holding LP and our company to the residency of the partners of our company (including partners who are resident in Canada) and to take into account any reduced rates of Canadian federal withholding tax that non-resident partners may be entitled to under an applicable income tax treaty or convention in order to determine the appropriate amount of Canadian federal withholding tax to withhold from dividends or interest paid to the Holding LP. However, there can be no assurance that the CRA will apply its administrative practice in this context. Under the Treaty, a Canadian resident payer is required in certain circumstances to look-through fiscally transparent partnerships, such as our company and the Holding LP, to the residency and Treaty entitlements of their partners and to take into account the reduced rates of Canadian federal withholding tax that such partners may be entitled to under the Treaty.

If our company incurs losses for tax purposes, each Canadian Limited Partner will be entitled to deduct in the computation of income for tax purposes the Canadian Limited Partner's share of any net losses for tax purposes of our company for its fiscal year to the extent that the Canadian Limited Partner's investment is "at-risk" within the meaning of the Tax Act. The Tax Act contains "at-risk rules" which may, in certain circumstances, restrict the deduction of a limited partner's share of any losses of a limited partnership. The BBU General Partner does not anticipate that our company or the Holding LP will incur losses but no assurance can be given in this regard. Accordingly, Canadian Limited Partners should consult their own tax advisors for specific advice with respect to the potential application of the "at-risk rules".

Section 94.1 of the Tax Act contains rules relating to interests held by a taxpayer in Non-Resident Entities that could, in certain circumstances, cause income to be imputed to Canadian Limited Partners, either directly or by way of allocation of such income imputed to our company or the Holding LP. These rules would apply if it is reasonable to conclude, having regard to all the circumstances, that one of the main reasons for the Canadian Limited Partner, our company or the Holding LP acquiring, holding or having an investment in a Non-Resident Entity is to derive a benefit from "portfolio investments" in certain assets from which the Non-Resident Entity may reasonably be considered to derive its value in such a manner that taxes under the Tax Act on income, profits and gains from such assets for any year are significantly less than they would have been if such income, profits and gains had been earned directly. In determining whether this is the case, section 94.1 of the Tax Act provides that consideration must be given to, among other factors, the extent to which the income, profits and gains for any fiscal period are distributed in that or the immediately following fiscal period. No assurance can be given that section 94.1 of the Tax Act will not apply to a Canadian Limited Partner, our company or the Holding LP. If these rules apply to a Canadian Limited Partner, our company or the Holding LP, income, determined by reference to a prescribed rate of interest plus two percent applied to the "designated cost", as defined in section 94.1 of the Tax Act, of the interest in the Non-Resident Entity, will be imputed directly to the Canadian Limited Partners or to our company or the Holding LP and allocated to the Canadian Limited Partner in accordance with the rules in section 94.1 of the Tax Act. The rules in section 94.1 of the Tax Act are complex and Canadian Limited Partners should consult their own tax advisors regarding the application of these rules to them in their particular circumstances.

Any Non-Resident Subsidiaries in which the Holding LP directly invests are expected to be CFAs of the Holding LP. Dividends paid to the Holding LP by a CFA of the Holding LP will be included in computing the income of the Holding LP. To the extent that any CFA or Indirect CFA of the Holding LP earns income that is characterized as FAPI in a particular taxation year of the CFA or Indirect CFA, the FAPI allocable to the Holding LP under the rules in the Tax Act must be included in computing the income of the Holding LP for Canadian federal income tax purposes for the fiscal period of the Holding LP in which the taxation year of that CFA or Indirect CFA ends, whether or not the Holding LP actually receives a distribution of that FAPI. Our company will include its share of such FAPI of the Holding LP in computing its income for Canadian federal income tax purposes and Canadian Limited Partners will be required to include their proportionate share of such FAPI allocated from our company in computing their income for Canadian federal income tax purposes. As a result, Canadian Limited Partners may be required to include amounts in their income even though they have not and may not receive an actual cash distribution of such amounts. If an amount of FAPI is included in computing the income of the Holding LP for Canadian federal income tax purposes, an amount may be deductible in respect of the "foreign accrual tax" applicable to the FAPI. Any amount of FAPI included in income net of the amount of any deduction in respect of "foreign accrual tax" will increase the adjusted cost base to the Holding LP of its shares of the particular CFA in respect of which the FAPI was included. At such time as the Holding LP receives a dividend of this type of income that was previously included in the Holding LP's income as FAPI, such dividend will effectively not be included in computing the income of the Holding LP and there will be a corresponding reduction in the adjusted cost base to the Holding LP of the particular CFA shares.

Under the Foreign Tax Credit Generator Rules, the “foreign accrual tax” applicable to a particular amount of FAPI included in the Holding LP’s income in respect of a particular “foreign affiliate” of the Holding LP may be limited in certain specified circumstances, including where the direct or indirect share of the income of any member of the Holding LP (which is deemed for this purpose to include a Canadian Limited Partner) that is a person resident in Canada or a “foreign affiliate” of such a person is, under a Relevant Foreign Tax Law, less than such member’s share of such income for purposes of the Tax Act. No assurance can be given that the Foreign Tax Credit Generator Rules will not apply to the Holding LP. For this purpose, a Canadian Limited Partner is not considered to have a lesser direct or indirect share of the income of the Holding LP under the Relevant Foreign Tax Law than for the purposes of the Tax Act solely because, among other reasons, of a difference between the Relevant Foreign Tax Law and the Tax Act in the manner of computing the income of the Holding LP or in the manner of allocating the income of the Holding LP because of the admission or withdrawal of a partner. If the Foreign Tax Credit Generator Rules apply, the “foreign accrual tax” applicable to a particular amount of FAPI included in the Holding LP’s income in respect of a particular “foreign affiliate” of the Holding LP will be limited.

#### *Disposition of Our Units*

The disposition (or deemed disposition) by a Canadian Limited Partner of our units will result in the realization of a capital gain (or capital loss) by such Canadian Limited Partner in the amount, if any, by which the proceeds of disposition of our units, less any reasonable costs of disposition, exceed (or are exceeded by) the adjusted cost base of such units. Subject to the general rules on averaging of cost base, the adjusted cost base of a Canadian Limited Partner’s units of our company would generally be equal to: (i) the actual cost of our units (excluding any portion thereof financed with limited recourse indebtedness); plus (ii) the share of the income of our company allocated to the Canadian Limited Partner for fiscal years of our company ending before the relevant time in respect of our units; less (iii) the aggregate of the pro rata share of losses of our company allocated to the Canadian Limited Partner (other than losses which cannot be deducted because they exceed the Canadian Limited Partner’s “at-risk” amount) for the fiscal years of our company ending before the relevant time in respect of our units; and less (iv) the Canadian Limited Partner’s distributions received from our company made before the relevant time in respect of our units.

Where a Canadian Limited Partner disposes of all of its units of our company, it will no longer be a partner of our company. If, however, a Canadian Limited Partner is entitled to receive a distribution from our company after the disposition of all such units, then the Canadian Limited Partner will be deemed to dispose of such units at the later of: (i) the end of the fiscal year of our company during which the disposition occurred; and (ii) the date of the last distribution made by our company to which the Canadian Limited Partner was entitled. The share of the income (or loss) of our company for tax purposes for a particular fiscal year which is allocated to a Canadian Limited Partner who has ceased to be a partner will generally be added (or deducted) in the computation of the adjusted cost base of the Canadian Limited Partner’s units of our company immediately prior to the time of the disposition.

A Canadian Limited Partner will generally realize a deemed capital gain if, and to the extent that, the adjusted cost base of the Canadian Limited Partner’s units of our company is negative at the end of any fiscal year of our company. In such a case, the adjusted cost base of the Canadian Limited Partner’s units of our company will be nil at the beginning of the next fiscal year of our company.

Canadian Limited Partners should consult their own tax advisors for advice with respect to the specific tax consequences to them of disposing of units of our company.

#### *Taxation of Capital Gains and Capital Losses*

In general, one-half of a capital gain realized by a Canadian Limited Partner must be included in computing such Canadian Limited Partner’s income as a taxable capital gain. One-half of a capital loss is deducted as an allowable capital loss against taxable capital gains realized in the year and any remainder may be deducted against net taxable capital gains in any of the three years preceding the year or any year following the year to the extent and under the circumstances described in the Tax Act.

Special rules in the Tax Act may apply to disallow the one-half treatment on all or a portion of a capital gain realized on a disposition of our units if a partnership interest is acquired by a tax-exempt person or a non-resident person (or by a partnership or trust (other than certain trusts) of which a tax-exempt person or a non-resident person is a member or beneficiary, directly or indirectly through one or more partnerships or trusts (other than certain trusts)). Canadian Limited Partners contemplating such a disposition should consult their own tax advisors in this regard.

A Canadian Limited Partner that is throughout the relevant taxation year a “Canadian-controlled private corporation” as defined in the Tax Act may be liable to pay an additional refundable tax on its “aggregate investment income”, as defined in the Tax Act, for the year, which is defined to include taxable capital gains.

### *Alternative Minimum Tax*

Canadian Limited Partners that are individuals or trusts may be subject to the alternative minimum tax rules. Such Canadian Limited Partners should consult their own tax advisors.

### *Eligibility for Investment*

Provided that our units are listed on a “designated stock exchange” (which currently includes the NYSE and the TSX), our units will be “qualified investments” under the Tax Act for a trust governed by an RRSP, deferred profit sharing plan, RRIF, RESP, RDSP, and a TFSA.

Notwithstanding the foregoing, an annuitant under an RRSP or RRIF, a holder of a TFSA or RDSP or a subscriber of an RESP, as the case may be, will be subject to a penalty tax if our units held in the RRSP, RRIF, TFSA, RDSP or RESP, are a “prohibited investment” for the RRSP, RRIF, TFSA, RDSP or RESP, as the case may be. Generally, our units will not be a “prohibited investment” for a trust governed by an RRSP, RRIF, TFSA, RDSP or RESP provided that the annuitant under the RRSP or RRIF, the holder of the TFSA, or RDSP or the subscriber of the RESP, as applicable, deals at arm’s length with our company for purposes of the Tax Act and does not have a “significant interest”, for purposes of the prohibited investment rules, in our company. Canadian Limited Partners who will hold our units in an RRSP, RRIF, TFSA, RDSP or RESP should consult with their own tax advisors regarding the application of the foregoing prohibited investment rules having regard to their particular circumstances.

### *Taxation of Non-Canadian Limited Partners*

The following portion of the summary is generally applicable to a Holder who, for purposes of the Tax Act and at all relevant times, is not, and is not deemed to be, resident in Canada and who does not use or hold and is not deemed to use or hold our units in connection with a business carried on in Canada (a “**Non-Canadian Limited Partner**”).

The following portion of the summary assumes that (i) our units are not, and will not at any relevant time constitute, “taxable Canadian property” of any Non-Canadian Limited Partner, and (ii) our company and the Holding LP will not dispose of property that is “taxable Canadian property”. “Taxable Canadian property” includes, but is not limited to, property that is used or held in a business carried on in Canada and shares of corporations that are not listed on a “designated stock exchange” if more than 50% of the fair market value of the shares is derived from certain Canadian properties in the 60-month period immediately preceding the particular time. In general, our units will not constitute “taxable Canadian property” of any Non-Canadian Limited Partner at the time of disposition or deemed disposition, unless (a) at any time during the 60-month period immediately preceding the disposition or deemed disposition, more than 50% of the fair market value of our units was derived, directly or indirectly (excluding through a corporation, partnership or trust, the shares or interests in which were not themselves “taxable Canadian property”), from one or any combination of: (i) real or immovable property situated in Canada; (ii) “Canadian resource properties”; (iii) “timber resource properties”; and (iv) options in respect of, or interests in, or for civil law rights in, such property, whether or not such property exists, or (b) our units are otherwise deemed to be “taxable Canadian property”. Since our company’s assets will consist principally of units of the Holding LP, our units would generally be “taxable Canadian property” at a particular time if our units of the Holding LP held by our company, derived, directly or indirectly (excluding through a corporation, partnership or trust, the shares or interests in which were not themselves “taxable Canadian property”), more than 50% of their fair market value from properties described in (i) to (iv) above, at any time in the 60-month period preceding the particular time. The BBU General Partner does not expect our units to be “taxable Canadian property” of any Non-Canadian Limited Partner and does not expect our company or the Holding LP to dispose of “taxable Canadian property”. However, no assurance can be given in this regard. See Item 3.D. “Risk Factors-Risks relating to Taxation-Canada”.

The following portion of the summary also assumes that neither our company nor the Holding LP will be considered to carry on business in Canada. The BBU General Partner intends to organize and conduct the affairs of each of these entities, to the extent possible, so that neither of these entities should be considered to carry on business in Canada for purposes of the Tax Act. However, no assurance can be given in this regard. If either of these entities carry on business in Canada, the tax implications to our company or the Holding LP and to Non-Canadian Limited Partners may be materially and adversely different than as set out herein.

Special rules, which are not discussed in this summary, may apply to a Non-Canadian Limited Partner that is an insurer carrying on business in Canada and elsewhere.

## *Taxation of Income or Loss*

A Non-Canadian Limited Partner will not be subject to Canadian federal income tax under Part I of the Tax Act on its share of income from a business carried on by our company (or the Holding LP) outside Canada or the non-business income earned by our company (or the Holding LP) from sources in Canada. However, a Non-Canadian Limited Partner may be subject to Canadian federal withholding tax under Part XIII of the Tax Act, as described below.

Our company and the Holding LP will each be deemed to be a non-resident person in respect of certain amounts paid or credited or deemed to be paid or credited to them by a person resident or deemed to be resident in Canada, including dividends or interest. Dividends or interest (other than interest not subject to Canadian federal withholding tax) paid or deemed to be paid by a person resident or deemed to be resident in Canada to the Holding LP will be subject to withholding tax under Part XIII of the Tax Act at the rate of 25%. However, the CRA's administrative practice in similar circumstances is to permit the rate of Canadian federal withholding tax applicable to such payments to be computed by looking through the partnership and taking into account the residency of the partners (including partners who are resident in Canada) and any reduced rates of Canadian federal withholding tax that any non-resident partners may be entitled to under an applicable income tax treaty or convention, provided that the residency status and entitlement to the treaty benefits can be established. In determining the rate of Canadian federal withholding tax applicable to amounts paid by the Holding Entities to the Holding LP, the BBU General Partner expects the Holding Entities to look-through the Holding LP and our company to the residency of the partners of our company (including partners who are resident in Canada) and to take into account any reduced rates of Canadian federal withholding tax that Non-Canadian Limited Partners may be entitled to under an applicable income tax treaty or convention in order to determine the appropriate amount of Canadian federal withholding tax to withhold from dividends or interest paid to the Holding LP. However, there can be no assurance that the CRA will apply its administrative practice in this context. Under the Treaty, a Canadian resident payer is required in certain circumstances to look-through fiscally transparent partnerships, such as our company and the Holding LP, to the residency and Treaty entitlements of their partners and take into account the reduced rates of Canadian federal withholding tax that such partners may be entitled to under the Treaty.

### **Bermuda Tax Considerations**

In Bermuda there are no taxes on profits, income or dividends, nor is there any capital gains tax, estate duty or death duty. Profits can be accumulated and it is not obligatory to pay dividends. As "exempted undertakings", exempted partnerships and overseas partnerships are entitled to apply for (and will ordinarily receive) an assurance pursuant to the Exempted Undertakings Tax Protection Act 1966 that, in the event that legislation introducing taxes computed on profits or income, or computed on any capital asset, gain or appreciation, is enacted, such taxes shall not be applicable to our company or any of its operations until March 31, 2035. Such an assurance may include the assurance that any tax in the nature of estate duty or inheritance tax shall not be applicable to the units, debentures or other obligations of our company.

Exempted partnerships and overseas partnerships fall within the definition of "international businesses" for the purposes of the Stamp Duties (International Businesses Relief) Act 1990, which means that instruments executed by or in relation to an exempted partnership or an overseas partnership are exempt from stamp duties (such duties were formerly applicable under the Stamp Duties Act 1976). Thus, stamp duties are not payable upon, for example, an instrument which effects the transfer or assignment of a unit in an exempted partnership or an overseas partnership, or the sale or mortgage of partnership assets; nor are they payable upon the partnership capital.

### **10.F. DIVIDENDS AND PAYING AGENTS**

Not applicable.

### **10.G. STATEMENT BY EXPERTS**

Not applicable.

### **10.H. DOCUMENTS ON DISPLAY**

Our company is subject to the information filing requirements of the Exchange Act, and accordingly we are required to file periodic reports and other information with the SEC. As a foreign private issuer under the SEC's regulations, we file annual reports on Form 20-F and furnish other reports on Form 6-K. The information disclosed in our reports may be less extensive than that required to be disclosed in annual and quarterly reports on Forms 10-K and 10-Q required to be filed with the SEC by U.S. issuers. Moreover, as a foreign private issuer, we are not subject to the proxy requirements under Section 14 of the Exchange Act, and the BBU General Partner's directors and our principal unitholders are not subject to the insider short swing profit reporting and recovery rules under Section 16 of the Exchange Act. The SEC maintains an Internet site that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC. You may obtain our SEC filings on the SEC website or on our website at <https://bbu.brookfield.com>.



In addition, our company is required by Canadian securities laws to file documents electronically with Canadian securities regulatory authorities and these filings are available on our SEDAR profile at [www.sedar.com](http://www.sedar.com). Written requests for such documents should be directed to our Corporate Secretary at 73 Front Street, 5th Floor, Hamilton HM 12, Bermuda.

**10.I. SUBSIDIARY INFORMATION**

Not applicable.

**ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

See the information contained in this Form 20-F under Item 5.B., “Operating and Financial Review and Prospects-Liquidity and Capital Resources-Market Risks”.

**ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES**

Not applicable.

## PART II

### ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES

None.

### ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS

None.

### ITEM 15. CONTROLS AND PROCEDURES

#### Disclosure Controls and Procedures

As at December 31, 2020, an evaluation of the effectiveness of our “disclosure controls and procedures” (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) was carried out under the supervision and with the participation of persons performing the functions of principal executive and principal financial officers for us and our Service Providers. Based upon that evaluation, the persons performing the functions of principal executive and principal financial officers for us have concluded that, as of December 31, 2020, our disclosure controls and procedures were effective: (i) to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms; and (ii) to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including the persons performing the functions of principal executive and principal financial officers for us, to allow timely decisions regarding required disclosure.

It should be noted that while our management, including persons performing the functions of principal executive and principal financial officers for us, believe our disclosure controls and procedures provide a reasonable level of assurance that such controls and procedures are effective, they do not expect that our disclosure controls and procedures or internal controls will prevent all error and all fraud. A control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

#### Management’s Annual Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rule 13a-15(f) under the Exchange Act. Under the supervision and with the participation of our management, including persons performing the functions of principal executive and principal financial officers for us, we conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2020, based on the criteria set forth in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on evaluation under Internal Control—Integrated Framework, our management concluded that our internal control over financial reporting was effective as of December 31, 2020. Excluded from our evaluation were controls over financial reporting at IndoStar for which control was acquired on July 9, 2020. The financial statements of IndoStar constitute approximately 3% of total assets, 5% of net assets, 0% of revenues and 2% of net income of the consolidated financial statements of our partnership as of and for the year ending December 31, 2020.

Internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Report of Independent Registered Public Accounting Firm

The effectiveness of our internal control over financial reporting as of December 31, 2020 has been audited by Deloitte LLP, Independent Registered Public Accounting Firm, who have also audited the financial statements of our partnership, as stated in their reports which are included herein.

#### Changes in Internal Control

There was no change in our internal control over financial reporting during the year ended December 31, 2020, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

We have not experienced any material impact to our internal control over financial reporting due to the global economic shutdown. We are continually monitoring and assessing the global economic shutdown on our internal controls to minimize the impact on their design and effectiveness.

## ITEM 16.

### 16.A. AUDIT COMMITTEE FINANCIAL EXPERT

Our board of directors has determined that Patricia Zuccotti possesses specific accounting and financial management expertise and that she is an audit committee financial expert as defined by the SEC and is independent within the meaning of the rules of the NYSE. Our board of directors has also determined that other members of the Audit Committee have sufficient experience and ability in finance and compliance matters to enable them to adequately discharge their responsibilities.

### 16.B. CODE OF ETHICS

In March 2020, the BBU General Partner updated its Code of Business Conduct and Ethics, or the Code, that applies to the members of the board of directors of the BBU General Partner, our company, any officers or employees of the BBU General Partners and any employees of the Services Providers performing obligations under the Master Services Agreement. The Code is reviewed and updated annually. We have posted a copy of the Code on our website at <http://bbu.brookfield.com>.

### 16.C. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The BBU General Partner has retained Deloitte LLP to act as our company's independent registered public accounting firm.

The table below summarizes the fees for professional services rendered by Deloitte LLP for the audit of our annual financial statements for the period ended December 31, 2020.

(US\$ MILLIONS)	December 31, 2020		December 31, 2019	
	USD	%	USD	%
Audit fees <sup>(1)</sup>	\$ 12.9	44 %	\$ 13.3	47 %
Audit-related fees <sup>(2)</sup>	15.7	54 %	14.0	50 %
Tax fees <sup>(3)</sup>	0.6	2 %	0.9	3 %
Total	\$ 29.2	100 %	\$ 28.2	100 %

(1) Audit fees include fees for services that would normally be provided by the external auditor in connection with our statutory audit of the partnership, including fees for services necessary to perform an audit or review in accordance with generally accepted auditing standards. This category also includes services that generally only the external auditor reasonably can provide, including comfort letters, attest services, consents and assistance with and review of certain documents filed with securities regulatory authorities.

(2) Audit-related fees are for other statutory audits, assurance and related services, such as due diligence services, that traditionally are performed by the external auditor. More specifically, these services include, among others: statutory audits of our subsidiaries, employee benefit plan audits, audits in connection with acquisitions, attest services that are not required for the partnership's statutory audit, and consultation concerning financial accounting and reporting standards.

(3) Tax fees are principally for assistance in tax compliance and tax advisory services.

The audit committee of the BBU General Partner pre-approves all audit and non-audit services provided to the partnership by Deloitte LLP.

### 16.D. EXEMPTIONS FROM THE LISTING STANDARDS FOR AUDIT COMMITTEES

Not applicable.

### 16.E. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS

On August 11, 2020, we announced the renewal of our NCIB, for our limited partnership units. Under the NCIB, we are authorized to repurchase up to 5% of our issued and outstanding units as at August 11, 2020, or 4,016,508 units, including up to 20,432 units on the TSX during any trading day. Repurchases were authorized to commence on August 17, 2020 and will terminate on August 16, 2021, or earlier should we complete our repurchases prior to such date. All purchases will be made through facilities of the TSX or the NYSE, or alternative trading systems in Canada or the United States, and all our units acquired under the NCIB will be canceled. During the year ended December 31, 2020, we repurchased 1,858,671 units.

### 16.F. CHANGE IN REGISTRANT'S CERTIFYING ACCOUNTANT

None.

## **16.G. CORPORATE GOVERNANCE**

Our corporate practices are not materially different from those required of U.S. domestic limited partnerships under the NYSE Listing Standards.

## **16.H. MINING SAFETY DISCLOSURE**

Pursuant to Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, issuers that are operators, or that have a subsidiary that is an operator, of a coal or other mine in the United States are required to disclose in their periodic reports filed with the SEC information regarding specified health and safety violations, orders and citations, related assessments and legal actions, and mining-related fatalities under the regulation of the Federal Mine Safety and Health Administration, or the MSHA, under the Federal Mine Safety and Health Act of 1977, as amended, or the Mine Act. During the fiscal year ended December 31, 2020, our company did not have any mines in the United States subject to regulation by MSHA under the Mine Act.

### **PART III**

#### **ITEM 17. FINANCIAL STATEMENTS**

Not applicable.

#### **ITEM 18. FINANCIAL STATEMENTS**

See the list of financial statements beginning on page F-1 which are filed as part of the annual report on Form 20-F.

## ITEM 19. EXHIBITS

<u>Number</u>	<u>Description</u>
1.1	<a href="#"><u>Certificate of registration of Brookfield Business Partners L.P., registered as of January 18, 2016</u></a> <sup>(1)</sup>
1.2	<a href="#"><u>Amended and Restated Limited Partnership Agreement of Brookfield Business Partners L.P., dated May 31, 2016, as thereafter amended</u></a> <sup>(2)</sup>
1.3	<a href="#"><u>Bye-Laws of Brookfield Business Partners Limited</u></a> <sup>(3)</sup>
2.1	<a href="#"><u>Description of Securities</u></a> <sup>(4)</sup>
4.1	<a href="#"><u>Master Services Agreement by and among Brookfield Asset Management Inc., Brookfield Business Partners L.P., and the other parties thereto, dated June 1, 2016</u></a> <sup>(5)</sup>
4.2	<a href="#"><u>Amended and Restated Limited Partnership Agreement of Brookfield Business L.P., dated May 31, 2016, as thereafter amended</u></a> <sup>(2)</sup>
4.3	<a href="#"><u>Relationship Agreement between Brookfield Business Partners L.P. and Brookfield Asset Management Inc., dated June 1, 2016</u></a> <sup>(5)</sup>
4.4	<a href="#"><u>Registration Rights Agreement between Brookfield Business Partners L.P. and Brookfield Asset Management, dated June 1, 2016</u></a> <sup>(5)</sup>
4.5	<a href="#"><u>Third Amended and Restated Credit Agreement between Brookfield Business L.P., Brookfield BBP Canada Holdings Inc., Brookfield BBP Bermuda Holdings Limited, Brookfield BBP US Holdings LLC and the other borrowers thereto, Brookfield Business Partners L.P. and BPEG US Inc., dated August 26, 2019</u></a> <sup>(4)</sup>
4.6	<a href="#"><u>Voting Agreement, between Brookfield Asset Management Inc., Brookfield CanGP Limited, Brookfield Canada GP L.P. and Brookfield BBP Canada Holdings Inc., dated June 1, 2016</u></a> <sup>(5)</sup>
4.7	<a href="#"><u>Trade-Mark Sublicense Agreement, dated May 24, 2016, by and among Brookfield Asset Management Holdings Ltd., our company, and the Holding LP.</u></a> <sup>(5)</sup>
8.1	List of subsidiaries of Brookfield Business Partners L.P. (incorporated by reference to Item 4.C., Organizational Structure)
12.1	<a href="#"><u>Certification of Cyrus Madon, Chief Executive Officer, Brookfield Business Partners L.P., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u></a> *
12.2	<a href="#"><u>Certification of Jaspreet Dehl, Chief Financial Officer, Brookfield Business Partners L.P., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u></a> *
13.1	<a href="#"><u>Certification of Cyrus Madon, Chief Executive Officer, Brookfield Business Partners L.P., pursuant to 18 U.S.C Section 1350, as adopted to Section 906 of the Sarbanes-Oxley Act of 2002</u></a> *
13.2	<a href="#"><u>Certification of Jaspreet Dehl, Chief Financial Officer, Brookfield Business Partners L.P., pursuant to 18 U.S.C Section 1350, as adopted to Section 906 of the Sarbanes-Oxley Act of 2002</u></a> *
15.1	<a href="#"><u>Consent of Deloitte LLP, Independent Registered Public Accounting Firm</u></a> *
101.INS	XBRL Instance Document*
101.SCH	XBRL Taxonomy Extension Schema Document*
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document*
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document*
101.LAB	XBRL Taxonomy Extension Label Linkbase Document*
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document*

\* Filed herewith.

(1) Filed as an exhibit to Amendment No. 3 to the Registration Statement on Form F-1 on February 26, 2016 and incorporated herein by reference.

(2) Incorporated by reference to the company's Current Report on Form 6-K filed on May 20, 2020.

(3) Incorporated by reference to the company's Annual Report on Form 20-F for the year ended December 31, 2017, filed March 9, 2018.

(4) Incorporated by reference to the company's Annual Report on Form 20-F for the year ended December 31, 2019, filed March 5, 2020.

(5) Incorporated by reference to the company's Current Report on Form 6-K filed on May 20, 2020.

The registrant hereby agrees to furnish to the SEC at its request copies of long-term debt instruments defining the rights of holders of outstanding long-term debt that are not required to be filed herewith.

## SIGNATURES

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

**BROOKFIELD BUSINESS PARTNERS L.P.**, by its general partner, **BROOKFIELD BUSINESS PARTNERS LIMITED**

By: */s/ Jane Sheere*

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Name: Jane Sheere

Title: Secretary

Date: March 17,  
2021

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## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Unitholders of Brookfield Business Partners L.P.

### Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Brookfield Business Partners L.P. and subsidiaries (the "Partnership") as of December 31, 2020 and 2019, the related consolidated statements of operating results, comprehensive income, changes in equity, and cash flow, for each of the three years in the period ended December 31, 2020, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Partnership as of December 31, 2020 and 2019, and its financial performance and its cash flows for each of the three years in the period ended December 31, 2020, in conformity with International Financial Reporting Standards as issued by the International Accounting Standards Board.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2020, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 17, 2021 expressed an unqualified opinion on the Company's internal control over financial reporting.

### Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

### Critical Audit Matters

The critical audit matters communicated below are matters arising from the current-period audit of the financial statements that were communicated or required to be communicated to the audit committee and that (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

#### ***Property, Plant & Equipment ("PP&E") - Impairment — Refer to Notes 2(o), 2(ah)(iv) and 11 to the financial statements***

##### *Critical Audit Matter Description*

Impairment indicators were identified within the Partnership's consolidated subsidiary Altera Infrastructure L.P. as a result of changes in certain forecasted vessel cash flows. The Partnership used discounted cash flow models to estimate the recoverable amounts for certain vessels, which resulted in recording impairment charges on PP&E.

In determining the recoverable amounts for certain vessels, the estimates with the highest degree of uncertainty were expected earnings, redeployment opportunities and the discount rate. Auditing management's estimates used in the impairment evaluation of PP&E required a high degree of auditor judgment and an increased extent of audit effort, including the need to involve fair value specialists.

*How the Critical Audit Matter Was Addressed in the Audit*

Our audit procedures related to expected earnings, redeployment opportunities and discount rate used in determining the recoverable amounts for certain vessels included the following, among others:

- Evaluated the effectiveness of controls over the determination of expected earnings, redeployment opportunities and the selection of the discount rate used to determine the recoverable amounts.
- Evaluated management's ability to accurately forecast by comparing actual results to historical forecasts.
- Evaluated the reasonableness of management's expected earnings and redeployment opportunities by comparing them to analyst and industry reports and historical information.
- With the assistance of fair value specialists, evaluated the reasonableness of the discount rate, including testing the source information underlying the determination of the discount rate, and developing a range of independent estimates and comparing those to the discount rate selected by management.

***Acquisition of IndoStar Capital Finance Limited - Refer to Notes 2(h), 2(ah)(i) and 3(a) to the financial statements***

*Critical Audit Matter Description*

During the year, the Partnership acquired IndoStar Capital Finance Ltd. When this business was acquired, the Partnership assessed the degree of influence it exerted and whether it had control. Once it was established that control existed, the Partnership accounted for the business combination using the acquisition method of accounting. The purchase price of the acquisition was allocated to the assets acquired and liabilities assumed based on their respective fair values at the date of acquisition.

While there were several estimates made by management in the determination of the fair value of the assets acquired and the liabilities assumed, the estimate with the greatest measurement uncertainty was the discount rates used to value loans and notes receivable. Auditing this estimate required a high degree of auditor judgment and this resulted in an increased extent of audit effort, including the involvement of fair value specialists.

*How the Critical Audit Matter Was Addressed in the Audit*

Our audit procedures related to the estimate made by management in the acquisition of this business included the following, among others:

- Evaluated the effectiveness of controls over management's process for determining the fair value of loans and notes receivable including those over the selection of the discount rates.
- With the assistance of fair value specialists, evaluated the reasonableness of the discount rates by testing the source information underlying the determination of the discount rates and developing a range of independent estimates, comparing it to the discount rates selected by management.

/s/ Deloitte LLP

Chartered Professional Accountants  
Licensed Public Accountants  
Toronto, Canada  
March 17, 2021

We have served as the Partnership's auditor since 2015.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Unitholders of Brookfield Business Partners L.P.

### Opinion on Internal Control over Financial Reporting

We have audited the internal control over financial reporting of Brookfield Business Partners L.P. and subsidiaries (the “Partnership”) as of December 31, 2020, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Partnership maintained, in all material respects, effective internal control over financial reporting as of December 31, 2020, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated financial statements as of and for the year ended December 31, 2020 of the Partnership and our report dated March 17, 2021, expressed an unqualified opinion on those financial statements.

As described in Management’s Annual Report on Internal Control Over Financial Reporting, management excluded from its assessment the internal control over financial reporting at IndoStar Capital Finance Limited (“IndoStar”) which was acquired on July 9, 2020. IndoStar’s financial statements constitute 3% of total assets, 5% of net assets, 0% of total revenues and 2% of net income of the consolidated financial statement amounts as of and for the year ended December 31, 2020. Accordingly, our audit did not include the internal control over financial reporting at IndoStar.

### Basis for Opinion

The Partnership’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Partnership’s internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Partnership in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

### Definition and Limitations of Internal Control over Financial Reporting

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Deloitte LLP

Chartered Professional Accountants  
Licensed Public Accountants  
Toronto, Canada  
March 17, 2021

**CONSOLIDATED FINANCIAL STATEMENTS FOR  
BROOKFIELD BUSINESS PARTNERS L.P.  
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(US\$ MILLIONS)	Notes	December 31, 2020	December 31, 2019
<b>Current Assets</b>			
Cash and cash equivalents	4	\$ 2,743	\$ 1,986
Financial assets	5	2,575	1,148
Accounts and other receivable, net	6	4,306	4,808
Inventory, net	7	3,696	3,490
Other assets	9	1,173	1,363
		<u>14,493</u>	<u>12,795</u>
Financial assets	5	6,221	5,095
Accounts and other receivable, net	6	683	823
Other assets	9	411	429
Property, plant and equipment	11	13,982	13,892
Deferred income tax assets	18	761	667
Intangible assets	12	11,261	11,559
Equity accounted investments	14	1,690	1,273
Goodwill	13	5,244	5,218
		<u>\$ 54,746</u>	<u>\$ 51,751</u>
<b>Liabilities and Equity</b>			
<b>Current Liabilities</b>			
Accounts payable and other	15	\$ 10,416	\$ 9,881
Corporate borrowings	17	300	—
Non-recourse borrowings in subsidiaries of the partnership	17	1,417	1,143
		<u>12,133</u>	<u>11,024</u>
Accounts payable and other	15	7,516	6,615
Corporate borrowings	17	310	—
Non-recourse borrowings in subsidiaries of the partnership	17	21,749	21,256
Deferred income tax liabilities	18	1,701	1,803
		<u>\$ 43,409</u>	<u>\$ 40,698</u>
<b>Equity</b>			
Limited partners	19	\$ 1,928	\$ 2,116
Non-controlling interests attributable to:			
Redemption-Exchange Units, Preferred Shares and Special Limited Partnership Units held by Brookfield Asset Management Inc.	19	1,564	1,676
Interest of others in operating subsidiaries	10	7,845	7,261
		<u>11,337</u>	<u>11,053</u>
		<u>\$ 54,746</u>	<u>\$ 51,751</u>

*The accompanying notes are an integral part of the consolidated financial statements.*

**CONSOLIDATED FINANCIAL STATEMENTS FOR  
BROOKFIELD BUSINESS PARTNERS L.P.  
CONSOLIDATED STATEMENTS OF OPERATING RESULTS**

<b>(US\$ MILLIONS, except per unit amounts)</b>	<b>Notes</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>
Revenues	24, 28	\$ 37,635	\$ 43,032	\$ 37,168
Direct operating costs	7, 21	(32,465)	(38,327)	(34,134)
General and administrative expenses	28	(968)	(832)	(643)
Depreciation and amortization expense	28	(2,165)	(1,804)	(748)
Interest income (expense), net	28	(1,482)	(1,274)	(498)
Equity accounted income (loss), net	14	57	114	10
Impairment expense, net	11, 13	(263)	(609)	(218)
Gain (loss) on acquisitions/dispositions, net	3, 8	274	726	500
Other income (expense), net		111	(400)	(136)
Income (loss) before income tax		734	626	1,301
Income tax (expense) recovery				
Current	18	(284)	(324)	(186)
Deferred	18	130	132	88
Net income (loss)		<u>\$ 580</u>	<u>\$ 434</u>	<u>\$ 1,203</u>
<b>Attributable to:</b>				
Limited partners	19	\$ (91)	\$ 43	\$ 74
Non-controlling interests attributable to:				
Redemption-Exchange Units held by Brookfield Asset Management Inc.		(78)	45	70
Special Limited Partners	19	—	—	278
Interest of others in operating subsidiaries		749	346	781
		<u>\$ 580</u>	<u>\$ 434</u>	<u>\$ 1,203</u>
Basic and diluted earnings (loss) per limited partner unit	19	<u>\$ (1.13)</u>	<u>\$ 0.62</u>	<u>\$ 1.11</u>

*The accompanying notes are an integral part of the consolidated financial statements.*

**CONSOLIDATED FINANCIAL STATEMENTS FOR  
BROOKFIELD BUSINESS PARTNERS L.P.**

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(US\$ MILLIONS)	Notes	2020	2019	2018
Net income (loss)		\$ 580	\$ 434	\$ 1,203
Other comprehensive income (loss):				
<b>Items that may be reclassified subsequently to profit or loss:</b>				
Fair value through other comprehensive income		\$ 168	\$ —	\$ —
Foreign currency translation		163	13	(422)
Net investment and cash flow hedges	4	(245)	(132)	72
Equity accounted investments	14	6	—	(1)
Taxes on the above items	18	(70)	13	(8)
Reclassification to profit or loss		85	18	—
		<u>107</u>	<u>(88)</u>	<u>(359)</u>
<b>Items that will not be reclassified subsequently to profit or loss:</b>				
Revaluation of pension obligations	30	(139)	(122)	(70)
Fair value through other comprehensive income		100	10	35
Taxes on the above items		4	2	6
Total other comprehensive income (loss)		<u>72</u>	<u>(198)</u>	<u>(388)</u>
Comprehensive income (loss)		<u>\$ 652</u>	<u>\$ 236</u>	<u>\$ 815</u>
<b>Attributable to:</b>				
Limited partners		\$ (55)	\$ 11	\$ 1
Non-controlling interests attributable to:				
Redemption-Exchange Units held by Brookfield Asset Management Inc.		(47)	16	1
Special Limited Partners		—	—	278
Interest of others in operating subsidiaries		754	209	535
		<u>\$ 652</u>	<u>\$ 236</u>	<u>\$ 815</u>

*The accompanying notes are an integral part of the consolidated financial statements.*

**CONSOLIDATED FINANCIAL STATEMENTS FOR  
BROOKFIELD BUSINESS PARTNERS L.P.  
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

(US\$ MILLIONS)	Limited Partners					Non-Controlling Interests					Special Limited Partners	Preferred Shares	Interest of others in operating subsidiaries	Total equity
						Redemption-Exchange Units held by Brookfield Asset Management Inc.								
	Capital	Retained earnings	Ownership changes	Accumulated other comprehensive income (loss) <sup>(1)</sup>	Limited partners	Capital	Retained earnings	Ownership changes	Accumulated other comprehensive income (loss) <sup>(1)</sup>	Redemption-exchange units				
<b>Balance as at January 1, 2020</b>	\$ 2,331	\$ (217)	\$ 220	\$ (218)	\$ 2,116	\$ 1,924	\$ (209)	\$ 210	\$ (264)	\$ 1,661	\$ —	\$ 15	\$ 7,261	\$ 11,053
Net income (loss)	—	(91)	—	—	(91)	—	(78)	—	—	(78)	—	—	749	580
Other comprehensive income (loss)	—	—	—	36	36	—	—	—	31	31	—	—	5	72
Total comprehensive income (loss)	—	(91)	—	36	(55)	—	(78)	—	31	(47)	—	—	754	652
Contributions	—	—	—	—	—	—	—	—	—	—	—	—	715	715
Distributions <sup>(2)</sup>	—	(20)	—	—	(20)	—	(17)	—	—	(17)	—	—	(1,225)	(1,262)
Unit repurchases <sup>(2)</sup>	(56)	—	—	—	(56)	—	—	—	—	—	—	—	—	(56)
Ownership changes <sup>(3)</sup>	—	93	(152)	2	(57)	—	82	(132)	2	(48)	—	—	107	2
Acquisition of interest <sup>(4)</sup>	—	—	—	—	—	—	—	—	—	—	—	—	233	233
<b>Balance as at December 31, 2020</b>	<b>\$ 2,275</b>	<b>\$ (235)</b>	<b>\$ 68</b>	<b>\$ (180)</b>	<b>\$ 1,928</b>	<b>\$ 1,924</b>	<b>\$ (222)</b>	<b>\$ 78</b>	<b>\$ (231)</b>	<b>\$ 1,549</b>	<b>\$ —</b>	<b>\$ 15</b>	<b>\$ 7,845</b>	<b>\$ 11,337</b>
<b>Balance as at January 1, 2019</b>	<b>\$ 1,766</b>	<b>\$ (237)</b>	<b>\$ 205</b>	<b>\$ (186)</b>	<b>\$ 1,548</b>	<b>\$ 1,674</b>	<b>\$ (234)</b>	<b>\$ 195</b>	<b>\$ (235)</b>	<b>\$ 1,400</b>	<b>\$ —</b>	<b>\$ 15</b>	<b>\$ 3,531</b>	<b>\$ 6,494</b>
Net income (loss)	—	43	—	—	43	—	45	—	—	45	—	—	346	434
Other comprehensive income	—	—	—	(32)	(32)	—	—	—	(29)	(29)	—	—	(137)	(198)
Total comprehensive income (loss)	—	43	—	(32)	11	—	45	—	(29)	16	—	—	209	236
Contributions	—	—	—	—	—	—	—	—	—	—	—	—	235	235
Distributions <sup>(2)</sup>	—	(18)	—	—	(18)	—	(17)	—	—	(17)	—	—	(1,678)	(1,713)
Ownership changes <sup>(3)</sup>	—	(5)	15	—	10	—	(3)	15	—	12	—	—	(441)	(419)
Acquisition of interest <sup>(4)</sup>	—	—	—	—	—	—	—	—	—	—	—	—	5,405	5,405
Unit issuances, net of repurchases <sup>(2)</sup>	565	—	—	—	565	250	—	—	—	250	—	—	—	815
<b>Balance as at December 31, 2019</b>	<b>\$ 2,331</b>	<b>\$ (217)</b>	<b>\$ 220</b>	<b>\$ (218)</b>	<b>\$ 2,116</b>	<b>\$ 1,924</b>	<b>\$ (209)</b>	<b>\$ 210</b>	<b>\$ (264)</b>	<b>\$ 1,661</b>	<b>\$ —</b>	<b>\$ 15</b>	<b>\$ 7,261</b>	<b>\$ 11,053</b>

(1) See Note 20 for additional information.

(2) See Note 19 for additional information on distributions and for additional information on unit issuances and repurchases.

(3) Includes gains or losses on changes in ownership interests of consolidated subsidiaries.

(4) See Note 3 for additional information.



(US\$ MILLIONS)	Non-Controlling Interests														
	Limited Partners					Redemption-Exchange Units held by Brookfield Asset Management Inc.					Special Limited Partners	Preferred Shares	Interest of others in operating subsidiaries	Total equity	
	Capital	Retained earnings	Ownership changes	Accumulated other comprehensive income (loss) <sup>(1)</sup>	Limited partners	Capital	Retained earnings	Ownership changes	Accumulated other comprehensive income (loss) <sup>(1)</sup>	Redemption-exchange units	Retained earnings	Capital			
<b>Balance as at January 1, 2018</b>	\$ 1,766	\$ (69)	\$ —	\$ (112)	\$ 1,585	\$ 1,674	\$ (71)	\$ —	\$ (165)	\$ 1,438	\$ —	\$ 15	\$ 3,026	\$ 6,064	
Adoption of new accounting standards	—	(133)	—	—	(133)	—	(128)	—	—	(128)	—	—	(14)	(275)	
Revised opening balance January 1, 2018	1,766	(202)	—	(112)	1,452	1,674	(199)	—	(165)	1,310	—	15	3,012	5,789	
Net income (loss)	—	74	—	—	74	—	70	—	—	70	278	—	781	1,203	
Other comprehensive income (loss)	—	—	—	(73)	(73)	—	—	—	(69)	(69)	—	—	(246)	(388)	
Total comprehensive income (loss)	—	74	—	(73)	1	—	70	—	(69)	1	278	—	535	815	
Contributions	—	—	—	—	—	—	—	—	—	—	—	—	85	85	
Distributions <sup>(2)</sup>	—	(16)	—	—	(16)	—	(16)	—	—	(16)	(278)	—	(2,370)	(2,680)	
Ownership changes <sup>(3)</sup>	—	(93)	205	(1)	111	—	(89)	195	(1)	105	—	—	1,564	1,780	
Acquisition of interest <sup>(4)</sup>	—	—	—	—	—	—	—	—	—	—	—	—	705	705	
<b>Balance as at December 31, 2018</b>	<u>\$ 1,766</u>	<u>\$ (237)</u>	<u>\$ 205</u>	<u>\$ (186)</u>	<u>\$ 1,548</u>	<u>\$ 1,674</u>	<u>\$ (234)</u>	<u>\$ 195</u>	<u>\$ (235)</u>	<u>\$ 1,400</u>	<u>\$ —</u>	<u>\$ 15</u>	<u>\$ 3,531</u>	<u>\$ 6,494</u>	

(1) See Note 20 for additional information.

(2) See Note 19 for additional information on distributions, including distributions to the Special Limited Partners.

(3) Includes gains or losses on changes in ownership interests of consolidated subsidiaries.

(4) See Note 3 for additional information.

*The accompanying notes are an integral part of the consolidated financial statements.*

**CONSOLIDATED FINANCIAL STATEMENTS FOR  
BROOKFIELD BUSINESS PARTNERS L.P.**

**CONSOLIDATED STATEMENTS OF CASH FLOW**

(US\$ MILLIONS)	Notes	2020	2019	2018
<b>Operating Activities</b>				
Net income (loss)		\$ 580	\$ 434	\$ 1,203
Adjusted for the following items:				
Equity accounted earnings, net of distributions	14	(17)	(52)	19
Impairment expense, net	11, 13	263	609	218
Depreciation and amortization expense		2,165	1,804	748
Gain on acquisitions/dispositions, net	3, 8	(274)	(726)	(500)
Provisions and other items		282	110	10
Deferred income tax (recovery)	18	(130)	(132)	(88)
Changes in non-cash working capital, net	29	1,336	116	(269)
Cash from operating activities		<u>4,205</u>	<u>2,163</u>	<u>1,341</u>
<b>Financing Activities</b>				
Proceeds from non-recourse borrowings in subsidiaries of the partnership		4,357	15,164	6,860
Repayment of non-recourse borrowings in subsidiaries of the partnership		(5,069)	(3,786)	(2,292)
Proceeds from corporate borrowings		1,742	—	—
Repayment of corporate borrowings		(1,132)	—	—
Proceeds from other financing		174	1,750	—
Repayment of other financing		(111)	(42)	—
Proceeds from (repayment of) other credit facilities, net		(520)	321	(48)
Lease liability repayment		(229)	(182)	—
Capital provided by limited partners and Redemption-Exchange unitholders	19	—	815	—
Capital provided by others who have interests in operating subsidiaries		841	4,151	1,395
Capital paid to others who have interests in operating subsidiaries		(56)	(462)	—
Partnership units repurchased	19	(56)	—	—
Distributions to limited partners and Redemption-Exchange Unitholders		(37)	(35)	(32)
Distributions to Special Limited Partners Unitholders		—	—	(327)
Distributions to others who have interests in operating subsidiaries	19	(981)	(1,769)	(1,995)
Cash from (used in) financing activities		<u>(1,077)</u>	<u>15,925</u>	<u>3,561</u>
<b>Investing Activities</b>				
Acquisitions				
Subsidiaries, net of cash acquired	3	101	(18,498)	(3,422)
Property, plant and equipment and intangible assets		(1,405)	(1,205)	(545)
Equity accounted investments		(446)	(25)	(9)
Financial assets and other		(2,372)	(73)	(465)
Dispositions				
Subsidiaries, net of cash disposed		537	1,393	—
Property, plant and equipment		41	62	111
Equity accounted investments		—	43	371
Financial assets and other		1,716	262	8
Net settlement of hedges		179	32	23
Restricted cash and deposits		(685)	70	(71)
Cash (used in) investing activities		<u>(2,334)</u>	<u>(17,939)</u>	<u>(3,999)</u>
<b>Cash</b>				
Change during the period		794	149	903
Impact of foreign exchange on cash		(37)	(10)	(60)
Net change in cash reclassified as assets held for sale		—	(102)	—
Balance, beginning of year		1,986	1,949	1,106
<b>Balance, end of year</b>		<u>\$ 2,743</u>	<u>\$ 1,986</u>	<u>\$ 1,949</u>

Supplemental cash flow information is presented in Note 29

*The accompanying notes are an integral part of the consolidated financial statements.*

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

**NOTE 1. NATURE AND DESCRIPTION OF THE PARTNERSHIP****(a) Brookfield Business Partners L.P.**

Brookfield Business Partners L.P. and its subsidiaries, (collectively, the “partnership”) own and operate business services and industrial operations (“the Business”) on a global basis. Brookfield Business Partners L.P. was registered as a limited partnership established under the laws of Bermuda, and organized pursuant to a limited partnership agreement as amended on May 31, 2016, and as further amended on June 17, 2016. Brookfield Business Partners L.P. is a subsidiary of Brookfield Asset Management Inc. (“Brookfield Asset Management” or “Brookfield” or the “parent company”). Brookfield Business Partners L.P.’s limited partnership units are listed on the New York Stock Exchange and the Toronto Stock Exchange under the symbols “BBU” and “BBU.UN”, respectively. The registered head office of Brookfield Business Partners L.P. is 73 Front Street, 5th Floor, Hamilton HM 12, Bermuda.

Brookfield Business Partners L.P.’s sole direct investment is a managing general partnership interest (the “Managing GP Units”) in Brookfield Business L.P. (the “Holding LP”), which holds the partnership’s interests in business services and industrial operations.

The partnership’s principal operations include business services operations, such as residential mortgage insurance services, healthcare services, road fuel distribution and marketing services and construction services. The partnership’s principal industrial operations comprise automotive battery production, water and wastewater services, and graphite electrode production. The partnership’s operations also provide infrastructure services to the nuclear power industry, to the offshore oil production industry and to industrial and commercial facilities. The partnership’s operations are primarily located in Canada, Australia, Europe, the United States, India and Brazil.

**(b) Spin-off of business services and industrial operations**

On June 20, 2016, Brookfield completed the spin-off of the partnership (the “spin-off”), which was effected by way of a special dividend of units of Brookfield Business Partners L.P. to holders of Brookfield’s Class A and B limited voting shares as of June 2, 2016. Each holder of Brookfield shares received one limited partnership unit for approximately every 50 Brookfield shares. Brookfield shareholders received approximately 45% of the limited partnership units of Brookfield Business Partners L.P., with Brookfield retaining the remaining limited partnership units of Brookfield Business Partners L.P.

Prior to the spin-off, Brookfield effected a reorganization so that the partnership’s business services and industrial operations that were historically owned and operated by Brookfield, both directly and through its operating entities, were acquired by subsidiaries of the Holding LP, (the “holding entities”). In addition, Brookfield transferred \$250 million in cash to the holding entities. The holding entities were established to hold the partnership’s interest in the Business. In consideration, Brookfield received (i) approximately 55% of the limited partnership (“LP Units”) and 100% of the general partner units (“GP Units”) of Brookfield Business Partners L.P., (ii) special limited partnership units (“Special LP Units”) and redemption-exchange units of Holding LP (“Redemption-Exchange Units”), representing an approximate 52% limited partnership interest in the Holding LP, and (iii) \$15 million of preferred shares of the holding entities (“preferred shares”). On spin-off, Brookfield held approximately 79% of the partnership interest on a fully exchanged basis. As at December 31, 2020, Brookfield’s interest in the partnership was approximately 64% on a fully exchanged basis. Further details are described in Note 19.

Throughout these consolidated financial statements, reference to “attributable to unitholders” means attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders and special limited partnership unitholders post spin-off.

The following describes the agreements resulting from the spin-off:

**(i) Redemption-exchange units**

As part of the spin-off, Holding LP issued Redemption-Exchange Units for the transfer of the Business. The Redemption-Exchange Units may, at the request of Brookfield, be redeemed in whole or in part, for cash in an amount equal to the market value of one of Brookfield Business Partners L.P.’s LP Units multiplied by the number of units to be redeemed (subject to certain customary adjustments). This right is subject to Brookfield Business Partners L.P.’s right, at its sole discretion, to elect to acquire any unit presented for redemption in exchange for one of Brookfield Business Partners L.P.’s LP

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Units (subject to certain customary adjustments). If Brookfield Business Partners L.P. elects not to exchange the redemption-exchange units for limited partnership units of Brookfield Business Partners L.P., the redemption-exchange units are required to be redeemed for cash. The Redemption-Exchange Units provide the holder the direct economic benefits and exposures to the underlying performance of Holding LP and accordingly to the variability of the distributions of Holding LP, whereas Brookfield Business Partners L.P.'s unitholders have indirect access to the economic benefits and exposures of Holding LP through direct ownership interest in Brookfield Business Partners L.P. which owns a direct interest in Holding LP through its Managing GP Units.

*(ii) Preferred shares*

As part of the spin-off, Brookfield subscribed for an aggregate of \$15 million of preferred shares of three of the partnership's subsidiaries. The preferred shares are entitled to receive a cumulative preferential cash dividend equal to 5% of their redemption value per annum as and when declared by the board of the directors of the applicable entity and are redeemable at the option of the applicable entity at any time after the twentieth anniversary of their issuance.

*(iii) Credit facilities*

As part of the spin-off, the partnership entered into a credit agreement with Brookfield (the "Brookfield Credit Agreements") providing for two, three-year revolving credit facilities. In October 2017, the two credit facilities were combined into one revolving credit facility that permits borrowings of up to \$500 million. In August 2019, the partnership entered into a third amended and restated credit agreement with Brookfield to borrow up to \$500 million, which replaced the previous facilities to help fund new acquisitions and investments.

In August 2020, the partnership signed an agreement to increase the total amount available under the bilateral credit facilities by \$500 million, which has been guaranteed by Brookfield, for the purpose of obtaining additional liquidity to help fund acquisitive opportunities. Further details of the Brookfield Credit Agreements are described in Note 17.

*(iv) Other arrangements with Brookfield*

The partnership entered into a Master Services Agreement (the "Master Services Agreement") with affiliates of Brookfield (the "Service Providers"), to provide management services to the partnership. Key decision makers of the partnership are employees of the ultimate parent company and provide management services to the partnership under this Master Services Agreement. Pursuant to the Master Services Agreement, the partnership pays a base management fee to the Service Providers equal to 1.25% of the total capitalization of Brookfield Business Partners L.P. per annum (0.3125% per quarter). Through its holding of Special LP Units in the Holding LP, Brookfield also receives incentive distributions based on a 20% increase in the unit price of Brookfield Business Partners L.P. over an initial threshold based on the volume weighted average price of the units, subject to a high watermark. Further details of this arrangement are described in Note 19.

As part of the spin-off, the partnership entered into a Deposit Agreement with Brookfield (the "Deposit Agreement"). From time to time, the partnership may place funds on deposit with Brookfield and Brookfield may place funds on deposit with the partnership. The deposit balance is due on demand and earns an agreed upon rate of interest based on market terms.

**NOTE 2. SIGNIFICANT ACCOUNTING POLICIES****(a) Basis of presentation**

These consolidated financial statements of the partnership and its subsidiaries ("financial statements") have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). The financial statements are prepared on a going concern basis and have been presented in U.S. dollars rounded to the nearest million unless otherwise indicated. The accounting policies and methodologies set out below have been applied consistently. Policies not effective for the current accounting period are described later in Note 2 (ai), under Future Changes in Accounting Policies.

These financial statements were approved by the Board of Directors of the BBU General Partner on behalf of the partnership and authorized for issue on March 17, 2021.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****(b) Continuity of interests**

Brookfield Business Partners L.P. was established on January 18, 2016 by Brookfield and on June 20, 2016 Brookfield completed the spin-off of the Business to holders of Brookfield's Class A and B limited voting shares. Brookfield directly and indirectly controlled the Business prior to the spin-off and continues to control the partnership subsequent to the spin-off through its interests in the partnership. As a result of this continuing common control, there is insufficient substance to justify a change in the measurement of the Business. In accordance with the partnership's and Brookfield's accounting policy, the partnership has reflected the Business in its financial position and results of operations using Brookfield's carrying values, prior to the spin-off.

**(c) Basis of consolidation**

The financial statements include the accounts of the partnership and its consolidated subsidiaries, which are the entities over which the partnership has control. An investor controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Non-controlling interests in the equity of the partnership's subsidiaries held by others and the Redemption-Exchange Units, Special LP Units and preferred shares held by Brookfield in the Holding LP and the holding entities respectively are shown separately in equity in the consolidated statements of financial position. Intercompany transactions within the partnership have been eliminated.

As part of the spin-off, Brookfield Business Partners L.P., through its Managing GP Units, became the managing general partner of Holding LP, and thus controls Holding LP. The partnership entered into agreements with various affiliates of Brookfield, whereby the partnership was assigned Brookfield's voting or general partner kick-out rights and effectively controls the subsidiaries of Holding LP with respect to which the agreements were put in place. Accordingly, the partnership consolidates the accounts of Holding LP and its subsidiaries.

**(d) Redemption-Exchange Units**

As described in Note 1(b)(i), the partnership's equity interests include LP Units held by public unitholders and Brookfield, as well as Redemption-Exchange Units held by Brookfield. The Redemption-Exchange Units have the same economic attributes in all respects as the LP Units, except that the Redemption-Exchange Units provide Brookfield the right to request that its units be redeemed for cash consideration. In the event that Brookfield exercises this right, the partnership has the right, at its sole discretion, to satisfy the redemption request with LP Units of Brookfield Business Partners L.P., rather than cash, on a one-for-one basis. The Redemption-Exchange Units provide Brookfield with the direct economic benefits and exposures to the underlying performance of the Holding LP and accordingly to the variability of the distributions of the Holding LP, whereas the partnership's unitholders have indirect access to the economic benefits and exposures of the Holding LP through direct ownership interest in the partnership which owns a direct interest in the Holding LP. Accordingly, the Redemption-Exchange Units have been presented within non-controlling interests. The Redemption-Exchange Units are issued capital of the Holding LP and as a result are not adjusted for changes in market value.

**(e) Preferred shares and Special LP Units**

As described in Note 1(b)(ii), the partnership's equity interests include preferred shares and Special LP Units held by Brookfield. The partnership and its subsidiaries are not obligated to redeem the preferred shares and accordingly, the preferred shares have been determined to be equity of the applicable entities and are reflected as a component of non-controlling interests in the consolidated statements of financial position.

**(f) Interests in other entities***(i) Subsidiaries*

These financial statements include the accounts of the partnership and subsidiaries over which the partnership has control. Subsidiaries are consolidated from the date of acquisition, being the date on which the partnership obtained control, and continue to be consolidated until the date when control is lost. The partnership controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Non-controlling interests may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition by acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in partnership capital in addition to changes in ownership interests. Total comprehensive income (loss) is attributed to non-controlling interests, even if this results in the non-controlling interests having a deficit balance.

All intercompany balances, transactions, revenues and expenses are eliminated in full.

The following provides information about the partnership's wholly-owned subsidiaries as of December 31, 2020 and 2019:

Business type	Name of entity	Country of incorporation	Voting interest		Economic interest	
			2020	2019	2020	2019
<b>Business services</b>						
Residential real estate services business	Bridgemarq Real Estate Services	Canada	100 %	100 %	100 %	100 %
Construction services business	Multiplex	United Kingdom	100 %	100 %	100 %	100 %

## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

The following table presents details of non-wholly owned subsidiaries of the partnership:

Business type	Name of entity	Country of incorporation	Voting interest		Economic interest	
			2020	2019	2020	2019
<b>Business services</b>						
Financial advisory services business	Sera Global	Canada	75 %	100 %	75 %	100 %
Condominium management services business	Crossbridge Condominium Services Ltd.	Canada	90 %	90 %	90 %	90 %
IT storage facilities management business	WatServ	Canada	75 %	75 %	75 %	75 %
Road fuel distribution and marketing business	Greenery Fuels Holding Limited	United Kingdom	89 %	85 %	18 %	14 %
Wireless broadband business	Imagine Communications Group Limited	Ireland	55 %	55 %	31 %	31 %
Healthcare services business	Healthscope Limited	Australia	100 %	100 %	28 %	27 %
Heavy equipment and light vehicle fleet management	Ouro Verde Locação e Serviços S.A.	Brazil	100 %	100 %	35 %	35 %
Residential mortgage insurance services	Sagen MI Canada Inc.	Canada	57 %	57 %	24 %	29 %
Indian financing company	IndoStar Capital Finance Limited	India	57 %	— %	20 %	— %
<b>Infrastructure services</b>						
Service provider to the nuclear power generation industry	Westinghouse Electric Company	United States	100 %	100 %	44 %	44 %
Service provider to the offshore oil production industry	Altera Infrastructure LP	United States	99 %	73 %	43 %	31 %
<b>Industrials</b>						
Limestone mining operations	Hammerstone Corporation	Canada	100 %	100 %	39 %	39 %
Producer of graphite electrodes	GrafTech International Ltd.	United States	55 %	74 %	19 %	25 %
Water and wastewater services	BRK Ambiental	Brazil	70 %	70 %	26 %	26 %
Infrastructure support products manufacturing operation	AP Infrastructure Solutions LP	Canada	100 %	100 %	25 %	25 %
Provider of returnable plastic packaging	Schoeller Allibert Group B.V.	Netherlands	52 %	52 %	14 %	14 %
Canadian well-servicing operation	CWC Energy Services Corp.	Canada	80 %	80 %	54 %	54 %
Canadian energy operation	Ember Resources Inc.	Canada	100 %	100 %	46 %	46 %
Manufacturer of automotive batteries	Clarios Global LP	United States	100 %	100 %	28 %	28 %
Remanufacturer of automotive aftermarket replacement parts	Cardone Industries Inc.	United States	98 %	— %	52 %	— %

## (ii) Associates and joint ventures

Associates are entities over which the partnership exercises significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but without control or joint control over those policies. Joint ventures are joint arrangements whereby the parties that have joint control of the arrangement have the rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control over an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control. The partnership accounts for associates and joint ventures using the equity method of accounting for equity accounted investments on the consolidated statements of financial position.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Interests in associates and joint ventures accounted for using the equity method are initially recognized at cost. At the time of initial recognition, if the cost of the associate or joint venture is lower than the proportionate share of the investment's underlying fair value, the partnership records a gain on the difference between the cost and the underlying fair value of the investment in net income. If the cost of the associate or joint venture is greater than the partnership's proportionate share of the underlying fair value, goodwill relating to the associate or joint venture is included in the carrying amount of the investment.

Subsequent to initial recognition, the carrying value of the partnership's interest in an associate or joint venture is adjusted for the partnership's share of comprehensive income and distributions of the investee. Profit and losses resulting from transactions with an associate or joint venture are recognized in the financial statements based on the interests of unrelated investors in the investee. The carrying value of associates or joint ventures is assessed for impairment at each reporting date. Impairment losses on equity accounted investments may be subsequently reversed in net income. Further information on the impairment of long-lived assets is available in Note 2(o).

**(g) Foreign currency translation**

The U.S. dollar is the functional and presentation currency of the partnership. Each of the partnership's subsidiaries and equity accounted investments determines its own functional currency and items included in the financial statements of each subsidiary and equity accounted investment are measured using that functional currency.

Assets and liabilities of foreign operations having a functional currency other than the U.S. dollar are translated at the rate of exchange prevailing at the reporting date and revenues and expenses at average rates during the period. Gains or losses on translation are included as a component of equity.

On disposal of a foreign operation resulting in the loss of control, the component of other comprehensive income due to accumulated foreign currency translation relating to that foreign operation is reclassified to net income. Gains or losses on foreign currency denominated balances and transactions that are designated as hedges of net investments in these operations are reported in the same manner. On partial disposal of a foreign operation in which control is retained, the proportionate share of the component of other comprehensive income or loss relating to that foreign operation is reclassified to non-controlling interests in that foreign operation.

Foreign currency denominated monetary assets and liabilities are translated using the exchange rate prevailing at the reporting date and non-monetary assets and liabilities are measured at their historic cost and translated at the exchange rate on the transaction date. Revenues and expenses are measured at average exchange rates during the period. Gains or losses on translation of these items are included in the consolidated statements of operating results.

**(h) Business combinations**

Business acquisitions, in which control is acquired, are accounted for using the acquisition method in accordance with IFRS 3, *Business Combinations* ("IFRS 3"), other than those between entities under common control.

The consideration of each acquisition is measured at the aggregate of the fair values at the acquisition date of assets transferred by the acquirer, liabilities incurred or assumed, and equity instruments issued by the partnership in exchange for control of the acquiree. Acquisition related costs are recognized in the consolidated statements of operating results as incurred and included in other income (expense), net.

Where applicable, the consideration for each acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in fair values are adjusted against the cost of the acquisition where they qualify as measurement period adjustments. All other subsequent changes in the fair value of contingent consideration classified as liabilities will be recognized in the consolidated statements of operating results, whereas changes in the fair values of contingent consideration classified within equity are not subsequently remeasured.

Where a business combination is achieved in stages, the partnership's previously held interests in the acquired entity are remeasured to fair value at the acquisition date, that is, the date the partnership attains control. The resulting gain or loss, if any, is recognized in the consolidated statements of operating results. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognized in other comprehensive income (loss) are reclassified to the consolidated statements of operating results, where such treatment would be appropriate if that interest were disposed of.



**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the acquisition occurs, the partnership reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognized as of that date.

The measurement period is the period from the date of acquisition to the date the partnership obtains complete information about facts and circumstances that existed as of the acquisition date. The measurement period is a maximum of one year subsequent to the acquisition date.

If, after reassessment, the partnership's interest in the fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree if any, the excess is recognized immediately in income as a bargain purchase gain.

Contingent liabilities acquired in a business combination are initially measured at fair value at the date of acquisition. At the end of subsequent reporting periods, such contingent liabilities are measured at the higher of the amount that would be recognized in accordance with IAS 37, *Provisions, contingent liabilities and contingent assets*, and the amount initially recognized less cumulative amortization recognized in accordance with IFRS 15, *Revenue from contracts with customers* ("IFRS 15").

**(i) Cash and cash equivalents**

Cash and cash equivalents include cash on hand, non-restricted deposits, and short-term investments with original maturities of three months or less.

**(j) Accounts and other receivable, net**

Accounts and other receivable, net include trade receivables, construction retentions and other unbilled receivables, which are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method, less any allowance for credit losses. They also include subrogation recoverable and deferred insurance policy acquisition costs from the partnership's residential mortgage insurance business which are accounted for as described in Note 2(aa) below.

Trade receivables related to the partnership's mining operations are recognized at fair value.

**(k) Inventory, net**

Inventory, net, with the exception of certain fuel inventories, is valued at the lower of cost and net realizable value. Cost is determined using specific identification where possible and practicable or using the first-in, first-out or weighted average method. Costs include direct and indirect expenditures incurred in bringing the inventory to its existing condition and location. Net realizable value represents the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

Fuel inventories are traded in active markets and are purchased with the view to resell in the near future, generating a profit from fluctuations in prices or margins. As a result, fuel inventories are carried at market value by reference to prices in a quoted active market, in accordance with the commodity broker-trader exemption granted by IAS 2, *Inventories*. Changes in fair value less costs to sell are recognized in the consolidated statements of operating results through direct operating costs. Fuel products that are held for extended periods in order to benefit from future anticipated increases in fuel prices or located in territories where no active market exists are recognized at the lower of cost and net realizable value. Products and chemicals used in the production of biofuels are valued at the lower of cost and net realizable value.

**(l) Renewable transport fuel obligations ("RTFO")**

Under the U.K. government's RTFO Order, which regulates biofuels used for transport and non-road mobile machinery, the partnership's U.K. road fuel distribution service business is required to meet annual targets for the supply of biofuels. The obligations which arise are either settled by cash or through the delivery of certificates which are generated by blending biofuels. To the extent that the partnership generates certificates in excess of its current year obligation, these can either be carried forward to offset up to 25% of the next year's obligation or sold to other parties.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Certificates generated or purchased during the year which will be used to settle the current obligation are recognized in inventory at the lower of cost and net realizable value. Where certificates are generated, cost is deemed to be the average cost of blending biofuels during the year in which the certificates are generated.

Certificates held for sale to third parties are recognized in inventory at fair value. There is no externally quoted marketplace for the valuation of RTFO certificates. In order to value these contracts, the partnership has adopted a pricing methodology combining both observable inputs based on market data and assumptions developed internally based on observable market activity. Changes in market prices of the certificates and the quantity of tickets considered to be realizable through external sales are recognized immediately in the consolidated statements of operating results. Certificates for which no active market is deemed to exist are not recognized.

The liability associated with the obligations under the RTFO Order is recognized in the year in which the obligation arises and is valued by reference to either the cost of generating the certificates which will be surrendered to meet the obligation or the expected future cash outflow where the obligation is settled. The liability is recorded in accounts payable and other.

**(m) Related party transactions**

In the normal course of operations, the partnership enters into various transactions on market terms with related parties, which have been measured at their exchange value and are recognized in the financial statements. Related party transactions are further described in Note 25.

**(n) Property, plant and equipment, or PP&E**

PP&E, which includes leasehold improvements, is measured at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use, and the cost of dismantling and removing the items and restoring the site on which they are located.

Depreciation of an asset commences when it is available for use. PP&E is depreciated for each component of the asset classes as follows:

Buildings	Up to 50 years
Leasehold improvements	Up to 40 years but not exceeding the term of the lease
Machinery and equipment	Up to 20 years
Vessels	Up to 35 years
Oil and gas related equipment and mining property	Units of production

Depreciation on PP&E is calculated so as to write-off the net cost of each asset over its expected useful life to its estimated residual value. Buildings, machinery, equipment and vessels are depreciated over their expected useful lives on a straight-line basis. Leasehold improvements are depreciated over the period of the lease or estimated useful life, whichever is the shorter, using the straight-line method. The estimated useful lives, residual values and depreciation methods are reviewed at the end of each annual reporting period, with the effect of any changes recognized on a prospective basis.

Upon determination that proved and/or probable reserves exist and the technology to extract the resource economically exists, exploration and evaluation expenditures attributable to those reserves are first tested for impairment and then reclassified to oil and gas properties within PP&E. The net carrying value of oil and gas properties is depleted using the units-of-production method based on estimated proved plus probable oil and natural gas reserves. Future development costs, which are the estimated costs necessary to bring those reserves into production, are included in the depletable base. For purposes of this calculation, oil and natural gas reserves are converted to a common unit of measurement on the basis of their relative energy content where six thousand cubic feet of natural gas equates to one barrel of oil.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

With respect to the partnership's mining assets, exploration costs relating to properties are charged to earnings in the year in which they are incurred. When it is determined that a mining property can be economically developed as a result of reserve potential and subsequent exploration, expenditures are capitalized. Determination as to reserve potential is based on the results of studies, which indicate whether production from a property is economically feasible. Upon commencement of commercial production of a development project these costs are amortized using the units-of-production method over the proven and probable reserves.

As part of its mining operation, the partnership incurs stripping costs both during the development phase and production phase of its operations. Stripping costs incurred as part of development stage mining activities incurred by the partnership are deferred and capitalized as part of mining properties. Stripping costs incurred during the production stage are incurred in order to produce inventory or to improve access to ore which will be mined in the future. Where the costs are incurred to produce inventory, the production stripping costs are accounted for as a cost of producing those inventories. Where the costs are incurred to improve access to ore which will be mined in the future, the costs are deferred and capitalized as a stripping activity asset (included in mining interest) if the following criteria are met: improved access to the ore body is probable; the component of the ore body can be accurately identified; and the costs relating to the stripping activity associated with the component can be reliably measured. If these criteria are not met the costs are expensed in the period in which they are incurred. The stripping activity asset is subsequently depleted using the units-of-production depletion method over the life of the identified component of the ore body to which access has been improved as a result of the stripping activity.

**(o) Asset impairment**

At each reporting date, the partnership assesses whether for assets, other than those measured at fair value with changes in fair value recorded in net income, there is any indication that such assets or cash generating units are impaired. This assessment includes a review of internal and external factors which includes, but is not limited to, changes in the technological, political, economic or legal environment in which the entity operates, structural changes in the industry, changes in the level of demand, physical damage and obsolescence due to technological changes. An impairment is recognized if the recoverable amount, determined as the higher of the estimated fair value less costs of disposal or the value in use of the asset or cash generating unit, is less than their carrying value. The projections of future cash flows take into account the relevant operating plans and management's best estimate of the most probable set of conditions anticipated to prevail. Where an impairment loss subsequently reverses, the carrying amount of the asset or cash generating unit is increased to the lesser of the revised estimate of recoverable amount and the carrying amount that would have been recorded had no impairment loss been recognized previously.

**(p) Intangible assets**

Intangible assets acquired in a business combination and recognized separately from goodwill are initially recognized at their fair value at the acquisition date. The partnership's intangible assets comprise primarily water and sewage concession rights, brand names, computer software, customer relationships, value of insurance contracts acquired, patents and trademarks, proprietary technology, product development costs, distribution networks and loyalty program.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets acquired separately. Definite life intangible assets are amortized on a straight line basis over the following periods:

Water and sewage concession rights	Up to 40 years
Brand names	Up to 20 years
Computer software	Up to 10 years
Customer relationships	Up to 30 years
Value of insurance contracts acquired	Up to 15 years
Patents and trademarks	Up to 40 years
Proprietary technology	Up to 20 years
Product development costs	Up to 5 years
Distribution networks	Up to 25 years
Loyalty program	Up to 15 years

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the consolidated statements of operating results when the asset is derecognized.

Service concession arrangements which provide the partnership the right to charge users for the services are accounted for as an intangible asset under IFRIC 12, *Service Concession Arrangements*. Water and sewage concession agreements were acquired as part of the acquisition of BRK Ambiental and were initially recognized at their fair values.

Loyalty program represents the partnership's contractual right to issue loyalty points through a pre-existing loyalty program. The loyalty program was acquired as part of the acquisition of the partnership's fuel marketing business and was initially recognized at fair value.

Brand names represent the intrinsic value customers place on the operation's various brand names and are amortized on a straight line basis over the estimated useful life of the intangible asset. As part of the acquisition of Westinghouse Electric Company ("Westinghouse"), the partnerships' service provider to the nuclear power generation industry, the partnership acquired the strong reputation and positive brand recognition that is embodied in its brand name. This brand name was classified as having an indefinite life and is subject to an annual impairment assessment.

Customer relationships acquired as part of the acquisition of Westinghouse pertain to strong and continuing relationships with many of the company's customers within the nuclear power generation industry. Customer relationships were initially recognized at fair value.

Proprietary technology pertains to developed technology that has the potential to provide competitive advantages and product differentiation. As part of the acquisition of Westinghouse, the partnership acquired proprietary technology related to fuel products, components and services, plant designs, as well as engineering and other services to owners and operators of power plants. As part of the acquisition of Clarios Global LP ("Clarios") the partnership acquired patented technology related to the production of batteries. These proprietary technologies were initially recognized at fair value.

Trademarks pertain to endorsed brands that are highly regarded and recognized in the marketplace and are amortized on a straight line basis over the estimated useful life of the intangible asset. As part of the acquisition of Clarios, the partnership acquired trademarks and these trademarks have an indefinite useful life and are subject to an annual impairment assessment.

The value of insurance contracts acquired represents the difference between the fair value and carrying value of the contractual insurance rights acquired and the insurance obligations assumed measured in accordance with the partnership's accounting policy for insurance contracts related to Sagen MI Canada Inc. ("Sagen", formerly Genworth MI Canada Inc.). The subsequent measurement of this asset is consistent with the measurement of the related insurance liability where it is amortized over the term of the related insurance policy.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****(q) Goodwill**

Goodwill represents the excess of the price paid for the acquisition of a business over the fair value of the net tangible and intangible assets and liabilities acquired. Goodwill is allocated to the cash generating unit or units to which it relates. The partnership identifies cash generating units as identifiable groups of assets whose cash inflows are largely independent of the cash inflows from other assets or groups of assets.

Goodwill is evaluated for impairment on an annual basis. Impairment is determined for goodwill by assessing if the carrying value of a cash generating unit, including the allocated goodwill, exceeds its recoverable amount determined as the greater of the estimated fair value less costs of disposal or the value in use. Impairment losses recognized in respect of a cash generating unit are first allocated to the carrying value of goodwill and any excess is allocated to the carrying amount of assets in the cash generating unit. Any goodwill impairment is charged to impairment expense, net in the consolidated statements of operating results in the period in which the impairment is identified. Impairment losses on goodwill are not subsequently reversed.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the gain or loss on disposal of the operation.

**(r) Revenues from contracts with customers****Business services*****Construction services***

The partnership's construction services business provides end-to-end design and development solutions under contracts with its customers. The partnership recognizes revenues on these contracts over a period of time. The partnership uses an input method, the cost-to-cost method, to measure progress towards complete satisfaction of the performance obligations under IFRS 15.

As work is performed, a contract asset in the form of contracts in progress is recognized, which is reclassified to accounts receivable when invoiced to the customer. If payment is received in advance of work being completed, a contract liability is recognized. Refer to Note 16 for further information on contracts in progress balances. There is not considered to be a significant financing component in construction contracts as the period between the recognition of revenues under the cost-to-cost method and when payment is received is typically less than one year.

IFRS 15 requires a highly probable criterion be met with regards to recognizing revenue arising from variable consideration resulting from contract modifications and claims. For variable consideration, revenues are only recognized to the extent that it is highly probable that a significant reversal in the amount of revenues recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

***Real estate services***

The fees and related costs for providing real estate and logistics services are recognized over the time period in which the services are provided.

Associated with the delivery of certain service contracts, the partnership also earns revenues from home sale transactions and referral fees from suppliers utilized in servicing these contracts. These revenue transactions are recognized as follows:

- **Home Sale:** The partnership earns home sale revenues from two types of contracts: cost-plus home sale and fixed fee home sale contracts. Under a cost-plus home sale contract, the partnership earns a performance fee and bears no risk of loss with respect to costs incurred. Revenues and related costs associated with the purchase and resale of residences under cost-plus contracts are recognized on a net basis over the period in which services are provided as the partnership does not have control over the home prior to transfer to the customer. Under a fixed fee home sale contract, the partnership earns a fixed fee based upon a percentage of the acquisition cost of the residential property. This fee revenue is recognized when title is transferred to the customer as the partnership's performance obligation is complete at this time. The revenues and expenses related to the home sale itself are recorded on a gross basis.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

- Referral fees: The partnership earns referral fees from various suppliers who provide services to customers through the partnership's service offerings. A significant portion of the referral fee revenue is generated from the closing of a home sale or purchase transaction, under which the partnership earns a percentage of the commissions received by the real estate agent on the purchase or sale of a home by the customer. Referral fees from home purchases or sales are recognized upon the closing date of the real estate transaction. The partnership recognizes referral fees from other suppliers upon completion of the services.

***Road fuel distribution and marketing***

The fees and related costs for providing road fuel distribution and marketing are recognized at a point in time when the services are provided.

Revenues from the sale of goods in the partnership's U.K. road fuel distribution and marketing operation represents net invoiced sales of fuel products and RTFO certificates, excluding value added taxes but including excise duty, which has been assessed to be a production tax and recorded as part of consideration received. Revenues are recognized at the point that title passes to the customer.

***Healthcare services***

The fees and related costs for providing healthcare services are recognized over the time period in which the services are provided.

**Infrastructure services*****Service provider to nuclear power generation industry***

Revenues from sales of products are recognized at a point in time when the product is shipped and control passes to the customer. Revenues from contracts to provide engineering, design or other services are recognized and reported over time based on an appropriate measure of progress over time. The partnership uses an input method, the cost-to-cost method, to measure progress towards complete satisfaction of the performance obligations under IFRS 15.

IFRS 15 requires a highly probable criterion be met with regards to recognizing revenues arising from variable consideration and contract modification and claims. For variable consideration, revenues are only to be recognized to the extent that it is highly probable that a significant reversal in the amount of revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

***Service provider to the offshore oil production industry***

The primary source of revenues from the partnership's offshore oil production services provider is chartering its vessels and offshore units to its customers. The partnership's primary forms of contracts consist of floating production storage and offloading ("FPSO") contracts and contracts of affreightment ("CoA").

- FPSO contracts: Pursuant to an FPSO contract, the partnership charters an FPSO unit to a customer for a fixed period of time, generally more than one year. The performance obligations within an FPSO contract, which will include the use of the FPSO unit to the charterer as well as the operation of the FPSO unit, are satisfied as services are rendered over the duration of such contract, as measured using the time that has elapsed from commencement of performance.

Some FPSO contracts include variable consideration components in the form of expense adjustments or reimbursements, incentive compensation and penalties. Variable consideration under the partnership's contracts is typically recognized as incurred as either such revenues are allocated and accounted for under lease accounting requirements or alternatively such consideration is allocated to the distinct period in which such variable consideration was earned.

- Contracts of Affreightment: Voyages performed pursuant to a CoA for the partnership's shuttle tankers are priced based on the pre-agreed terms in the CoA. The performance obligations within a voyage performed pursuant to a CoA, which typically include the use of the vessel to the charterer as well as the operation of the vessel, are satisfied as services are rendered over the duration of the voyage, as measured using the time that has elapsed from commencement of performance. The duration of a single voyage will typically be less than two weeks.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

**Industrials**

***Manufacturing***

Sales of goods are recognized at a point in time when the product is shipped and control passes to the customer. Services revenues are recognized over time when the services are provided over time.

***Energy commodities and services***

Revenues from the sale of oil and gas are recognized at a point in time when title and control of the product passes to an external party, based on volumes delivered and contractual delivery points and prices. Revenues for the production in which the partnership has an interest with other producers are recognized based on the partnership's working interest. Revenues are measured net of royalties to reflect the deduction for other parties' proportionate share of the revenues. Revenues from the rendering of services are recognized at a point in time when significant rights and obligations of ownership pass and title and control is transferred.

**(s) Contract work in progress**

The gross amount due from customers for contract work for all contracts in progress for which costs incurred plus recognized profits (less recognized losses) exceed progress billings, is generally presented as an asset. Progress billings not yet paid by customers and retentions are included in accounts and other receivable, net on the consolidated statements of financial position. The gross amounts due to customers for contract work for all contracts in progress for which progress billings exceed costs incurred plus recognized profits (less recognized losses) is generally presented as a liability in accounts payable and other.

Construction work in progress on construction contracts is stated at cost plus profit recognized to date calculated in accordance with performance obligations satisfied over time, including retentions payable and receivable, less a provision for foreseeable losses and progress payments received to date.

**(t) Financial instruments and hedge accounting**

**Classification and measurement**

The table below summarizes the partnership's classification and measurement of financial assets and liabilities, under IFRS 9, *Financial instruments* ("IFRS 9"):

	<b>IFRS 9 measurement category</b>	<b>Consolidated statements of financial position account</b>
<b>Financial assets</b>		
Cash and cash equivalents	Amortized cost	Cash and cash equivalents
Accounts receivable	Amortized cost / FVTPL	Accounts and other receivable, net
Restricted cash	Amortized cost	Financial assets
Equity securities	FVTPL / FVOCI	Financial assets
Debt securities	FVTPL / FVOCI / Amortized cost	Financial assets
Derivative assets	FVTPL <sup>(1)</sup>	Financial assets
Other financial assets	Amortized cost / FVTPL / FVOCI	Financial assets
<b>Financial liabilities</b>		
Borrowings	Amortized cost	Non-recourse borrowings in subsidiaries of the partnership and Corporate borrowings
Accounts payable and other	Amortized cost	Accounts payable and other
Derivative liabilities	FVTPL <sup>(1)</sup>	Accounts payable and other

<sup>(1)</sup> Derivatives are classified and measured at FVTPL except those designated in hedging relationships.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The classification of financial instruments depends on the specific business model for managing the financial instruments and the contractual cash flow characteristics of the financial asset. The partnership maintains a portfolio of marketable securities comprising equity and debt securities. Marketable securities are recognized on their trade date. They are subsequently measured at fair value at each reporting date with the change in fair value recorded in either profit or loss (“FVTPL”) or other comprehensive income (“FVOCI”). For investments in debt instruments, subsequent measurement will depend on the business model for which the investments are held and the cash flow characteristics of the debt instruments.

At initial recognition, the partnership measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets measured at fair value through profit or loss are expensed in other income (expense), net in the consolidated statements of operating results.

Financial assets are measured at amortized cost based on their contractual cash flow characteristics and the business model for which they are held. Financial assets classified as amortized cost are recorded initially at fair value, then subsequently measured at amortized cost using the effective interest method, less any impairment.

**Impairment of financial assets**

The partnership recognizes an allowance for expected credit losses (“ECL”) on financial assets including loans receivable and debt securities measured at amortized cost, debt securities measured at fair value through OCI and undrawn loan commitments. ECLs are also determined for trade receivables and contract assets. The ECL model consists of three stages: Stage 1 – twelve-month ECLs for performing financial assets, Stage 2 – Lifetime ECLs for financial assets that have experienced a significant increase in credit risk since initial recognition, and Stage 3 – Lifetime ECLs for financial assets that are impaired.

The partnership calculates ECLs based on the probability weighted expected cash collected shortfall against the carrying value of the loan or investment and considers reasonable and supportable information about past events, current conditions and forecasts of future events and economic conditions that may impact the credit profile of the loans. Forward-looking information is considered when determining significant increase in credit risk and measuring expected credit losses. Forward-looking macroeconomic factors are incorporated in the risk parameters as relevant.

The partnership utilizes a simplified approach for measuring the loss allowance at an amount equal to the lifetime ECL for trade receivables and contract assets. The ECL on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor’s current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

**Derivatives and hedging activities**

The partnership selectively utilizes derivative financial instruments primarily to manage financial risks, including foreign exchange risks, interest rate risks and commodity price risks. Derivative financial instruments are recorded at fair value on initial recognition and subsequently measured at FVTPL or FVOCI, if in designated hedge relationships. Hedge accounting is applied when the derivative is designated as a hedge of a specific exposure and there is assurance that it will continue to be highly effective as a hedge based on an expectation of offsetting cash flows or fair value. Hedge accounting is discontinued prospectively when the derivative no longer qualifies as a hedge or the hedging relationship is terminated. Once discontinued, the cumulative change in fair value of a derivative that was previously recorded in other comprehensive income by the application of hedge accounting is recognized in profit or loss over the remaining term of the original hedging relationship as amounts related to the hedged item are recognized in profit or loss. The assets or liabilities relating to unrealized mark-to-market gains and losses on derivative financial instruments are recorded in financial assets and financial liabilities, respectively.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

*(i) Items classified as hedges**Net investment hedges*

Realized and unrealized gains and losses on foreign exchange contracts and foreign currency debt that are designated as hedges of currency risks relating to a net investment in a subsidiary with a functional currency other than the U.S. dollar are included in equity and are included in net income in the period in which the subsidiary is disposed of or to the extent partially disposed and control is not retained. Derivative financial instruments that are designated as hedges to offset corresponding changes in the fair value of assets and liabilities and cash flows are measured at fair value with changes in fair value recorded in profit or loss or as a component of equity, as applicable.

*Cash flow hedges*

Unrealized gains and losses on commodity contracts designated as hedges of commodity price fluctuations are included in equity as a cash flow hedge when the commodity price risk relates to inputs to production of inventory. Upon settlement of the commodity contracts designated as cash flow hedges, the realized gains and losses are reclassified from equity into inventory as a basis adjustment. The impact of the commodity contracts designated as cash flow hedges is recognized in profit or loss when the inventory is sold.

Unrealized gains and losses on interest rate contracts designated as hedges of future variable interest payments are included in equity as a cash flow hedge when the interest rate risk relates to an anticipated variable interest payment. The periodic exchanges of payments on interest rate contracts designated as hedges of debt are recorded on an accrual basis as an adjustment to interest expense.

*(ii) Items not classified as hedges*

Derivative financial instruments that are not designated as hedges are recorded at fair value, and gains and losses arising from changes in fair value are recognized in net income in the period the changes occur. Realized and unrealized gains and losses on other derivatives not designated as hedges are recorded in other income (expense), net on the consolidated statements of operating results.

**(u) Interest income**

Interest from interest-bearing assets and liabilities not measured at fair value through profit or loss is recognized as interest income using the effective interest method. The effective interest rate (“EIR”) is the rate that discounts expected future cash flows for the expected life of the financial instrument to its carrying value. The calculation takes into account the contractual interest rate, along with any fees or incremental costs that are directly attributable to the instrument and all other premiums or discounts.

**(v) Fair value measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the partnership takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

Fair value measurement is disaggregated into three hierarchical levels: Level 1, 2 or 3. Fair value hierarchical levels are based on the degree to which the inputs to the fair value measurement are observable. The levels are as follows:

Level 1 - Inputs are unadjusted, quoted prices in active markets for identical assets or liabilities at the measurement date.

Level 2 - Inputs (other than quoted prices included in Level 1) are either directly or indirectly observable for the asset or liability through correlation with market data at the measurement date and for the duration of the asset’s or liability’s anticipated life.

Level 3 - Inputs are unobservable and reflect management’s best estimate of what market participants would use in pricing the asset or liability at the measurement date. Consideration is given to the risk inherent in the valuation technique and the risk inherent in the inputs in determining the estimate.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Further information on fair value measurements is available in Note 4.

**(w) Income taxes**

Brookfield Business Partners L.P. is a flow-through entity for tax purposes and as such is not subject to Bermudian taxation. However, income taxes are recognized for the amount of taxes payable by the holding entities, and any direct or indirect corporate subsidiaries of such holding entities. Income tax expense represents the sum of the tax accrued in the period and deferred income tax.

*(i) Current income taxes*

Current income tax assets and liabilities are measured at the amount expected to be paid to tax authorities, net of recoveries based on the tax rates and laws enacted or substantively enacted at the reporting date.

*(ii) Deferred income taxes*

Deferred income tax liabilities are provided for using the liability method on temporary differences between the tax bases used in the computation of taxable income and carrying amounts of assets and liabilities in the financial statements. Deferred income tax assets are recognized for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that deductions, tax credits and tax losses can be utilized. Such deferred income tax assets and liabilities are not recognized if the temporary difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the taxable income nor the accounting income, other than in a business combination. The carrying amount of deferred income tax assets are reviewed at each reporting date and reduced to the extent it is no longer probable that the income tax asset will be recovered.

Deferred income tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and equity accounted investments, and interests in joint ventures, except where the partnership is able to control the reversal of the temporary difference and it is probable that the temporary differences will not reverse in the foreseeable future. Deferred income tax assets arising from deductible temporary differences associated with such investments and interests are only recognized to the extent that it is probable that there will be sufficient taxable income against which to utilize the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred income tax liabilities and assets reflect the tax consequences that would follow from the manner in which the partnership expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority within a single taxable entity or the partnership intends to settle its current tax assets and liabilities on a net basis in the case where there exist different taxable entities in the same taxation authority and when there is a legally enforceable right to set off current tax assets against current tax liabilities.

**(x) Provisions**

Provisions are recognized when the partnership has a present obligation either legal or constructive as a result of a past event, it is probable that the partnership will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. Provisions are recorded within accounts payable and other in the consolidated statements of financial position with a corresponding expense recorded in other income (expense) in the consolidated statements of operating results.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognized as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

*(i) Provisions for defects*

Provisions made for defects are based on a standard percentage charge of the aggregate contract value of completed construction projects and represents a provision for potential latent defects that generally manifest over a period of time following practical completion.

Claims against the partnership are also recorded as part of provisions for defects when it is probable that the partnership will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

*(ii) Decommissioning liabilities*

Certain of the partnership's subsidiaries record decommissioning liabilities related to the requirement to remediate the property where operations are conducted.

The partnership recognizes a decommissioning liability in the period in which it has a present legal or constructive liability and a reasonable estimate of the amount can be made. Liabilities are measured based on current requirements, technology and price levels and the present value is calculated using amounts discounted over the useful economic lives of the assets. Amounts are discounted using a rate that reflects the risks specific to the liability. On a periodic basis, management reviews these estimates and changes, if any, will be applied prospectively. The fair value of the estimated decommissioning liability is recorded as a long-term liability, with a corresponding increase in the carrying amount of the related asset. The liability amount is increased in each reporting period due to the passage of time, and the amount of accretion is charged to other income (expense), net in the period. Periodic revisions to the estimated timing of cash flows, to the original estimated undiscounted cost and to changes in the discount rate can also result in an increase or decrease to the decommissioning liability. Actual costs incurred upon settlement of the obligation are recorded against the decommissioning liability to the extent of the liability recorded.

*(iii) Provisions for onerous contracts*

Present obligations arising from onerous contracts are recognized as provisions in accounts payable and other, and measured at the present value of the best estimate of the expenditure required to settle the present obligation at the end of the reporting period. An onerous contract is considered to exist where the partnership has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received.

**(y) Pensions and other post-employment benefits**

Certain of the partnership's subsidiaries offer post-employment benefits to their employees by way of a defined contribution plan. Payments to defined contribution pension plans are expensed as they fall due.

Certain of the partnership's subsidiaries offer defined benefit plans. Defined benefit pension expense, which includes the current year's service cost and net interest cost, is included in direct operating costs within the consolidated statements of operating results. For each defined benefit plan, the partnership recognizes the present value of its defined benefit obligations less the fair value of the plan assets, as a defined benefit asset or liability reported as other assets or accounts payable and other in the consolidated statements of financial position. The partnership's obligations under its defined benefit pension plans are determined periodically through the preparation of actuarial valuations.

The cost of pensions and other retirement benefits earned by employees is actuarially determined using the projected unit credit method (also known as the projected benefit method pro-rated on service) and management's best estimate of salary escalation, retirement ages of employees and their expected future longevity.

For the purposes of calculating the expected return on plan assets, the plan assets are measured at fair value.

The partnership recognizes actuarial gains and losses in other comprehensive income (loss) in the period in which those gains and losses occur.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****(z) Assets held for sale**

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the non-current asset or disposal group is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification subject to limited exceptions.

Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell and are classified as current. Once classified as held for sale, property, plant and equipment and intangible assets are not depreciated or amortized, respectively.

**(aa) Insurance contracts**

The following items described below are derived from the partnership's residential mortgage insurance contracts:

**(i) Premiums written, premiums earned and unearned premiums reserve**

Mortgage insurance premiums are deferred and taken into revenues over the terms of the related policies. The unearned portion of premiums is included in accounts payable and other on the consolidated statements of financial position. Premiums written are recognized as premiums earned using a factor based premium recognition curve that is based on an expected loss emergence pattern. The partnership performs actuarial studies of loss emergence at least annually and may adjust the factors under which the premiums are earned in accordance with the results of such studies. Changes in the premium recognition curve are treated as a change in estimate and are recognized on a prospective basis.

A premium deficiency provision, if required, is determined as the excess of the present value of expected future losses on claims and expenses on policies in force (using an appropriate discount rate) over the unearned premiums reserve.

**(ii) Risk fee**

In conjunction with receiving credit support in the form of the Government of Canada guarantee, the partnership's residential mortgage insurance business is subject to a risk fee equal to 2.25% of gross premiums written. The risk fee relates directly to the acquisition of new mortgage insurance business. Accordingly, it is subsequently deferred and expensed in proportion to and over the period in which premiums are earned and reflected in deferred policy acquisition costs under accounts and other receivable, net on the consolidated statements of financial position.

**(iii) Losses on claims and loss reserves**

Losses on claims include internal and external claims adjustment expenses and are recorded net of amounts received or expected to be received from recoveries.

Loss reserves represent the amount needed to provide for the expected ultimate net cost of settling claims including adjustment expenses related to defaults by borrowers (both reported and unreported) that have occurred on or before each reporting date. Loss reserves are recognized in accounts payable and other on the consolidated statements of financial position, and are discounted to take into account the time value of money. The partnership records a supplemental provision for adverse deviation based on an explicit margin for adverse deviation determined by an appointed actuary.

Increases to loss reserves are recognized as an expense in direct operating costs on the consolidated statements of operating results. Loss reserves are derecognized after a claim has been paid and the partnership's obligation under the policy has been fulfilled, or after a borrower has remedied a delinquent loan and management estimates that no loss will be incurred under the policy.

**(ab) Earnings (loss) per LP Unit**

The partnership calculates basic earnings (loss) per unit by dividing net income (loss) attributable to limited partners by the weighted average number of LP Units outstanding during the period. For the purpose of calculating diluted earnings (loss) per unit, the partnership adjusts net income (loss) attributable to limited partners, and the weighted average number of LP Units outstanding, for the effects of all dilutive potential LP Units.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****(ac) Segments**

The partnership's operating segments are components of the business for which discrete financial information is reviewed regularly by the Chief Operating Decision Maker (the "CODM") to assess performance and make decisions regarding resource allocation. The partnership has assessed the CODM to be the Chief Executive Officer and Chief Financial Officer. The partnership's operating segments are business services, infrastructure services, industrials and corporate and other.

**(ad) Leases**

The partnership accounts for leases under IFRS 16, *Leases* ("IFRS 16"). When the partnership is a lessee, the partnership assesses whether a contract is, or contains, a lease at inception of the contract and recognizes a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is a lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the partnership recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the future lease payments, discounted using the interest rate implicit in the lease, if that rate can be determined, or otherwise the incremental borrowing rate. Lease payments included in the measurement of the lease liability comprise: (i) fixed lease payments, including in-substance fixed payments, less any lease incentives; (ii) variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date; (iii) the amount expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of purchase options, if it is reasonably certain that the option will be exercised; and (v) payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease. The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The partnership remeasures lease liabilities and makes a corresponding adjustment to the related right-of-use asset when: (i) the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; (ii) the lease payments have changed due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used); or (iii) a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The right-of-use asset comprises the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date and any initial direct costs. The right-of-use asset is subsequently measured at cost less accumulated depreciation and impairment losses. It is depreciated over the shorter period of the lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the partnership expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts on the commencement date of the lease. The partnership applies IAS 36, *Impairment of Assets*, to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the property plant and equipment policy.

Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognized as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line "direct operating costs" in the consolidated statements of operating results.

When the partnership is a lessor, a lease is classified as either a finance or operating lease on commencement of the lease contract. If the contract represents a finance lease in which the risk and rewards of ownership have transferred to the lessee, the partnership recognizes a finance lease receivable at an amount equal to the net investment in the lease discounted using the interest rate implicit in the lease. Subsequently, finance income is recognized at a constant rate on the net investment of the finance lease. Lease payments received from operating leases are recognized into income on a straight-line or other systematic basis.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

**(ae) Government assistance**

The partnership applies IAS 20, *Accounting for Government Grants and Disclosure of Government Assistance* (“IAS 20”) to account for government grants and other government assistance received by its subsidiaries. Government grants are recognized when there is reasonable assurance that the assistance will be received and the partnership will comply with all relevant conditions. The partnership recognizes government grants in the consolidated statements of operating results on a systematic basis over the periods in which the partnership recognizes expenses for which the grants were provided.

**(af) Extinguishment of financial liabilities with equity instruments**

The partnership applies IFRIC 19, *Extinguishing Financial Liabilities with Equity Instruments* (“IFRIC 19”) to account for financial liabilities that are extinguished either fully, or partially by issuing equity instruments. This interpretation provides guidance on how to account for the extinguishment of a financial liability by the issue of equity instruments. IFRIC 19 clarifies that the entity’s equity instruments issued to a creditor, which are part of the consideration paid to extinguish the financial liability, are measured at their fair value. Differences between the carrying amount of the financial liability extinguished and the initial measurement amount of the equity instruments issued are included in the partnership’s consolidated statements of operating results.

**(ag) IFRS 9, IAS 39, and IFRS 7 amendments for IBOR reforms**

The partnership adopted Interest Rate Benchmark Reform — Amendments to IFRS 9, IAS 39, and IFRS 7, issued in September 2019 by the IASB (“IBOR Amendments”). The IBOR Amendments have been applied retrospectively to hedging relationships existing as at October 1, 2019 or were designated subsequently, and to the amount accumulated in the cash flow hedge reserve at that date. The IBOR Amendments provide temporary relief from applying specific hedge accounting requirements to the partnership’s hedging relationships that are directly affected by IBOR reform, which primarily include US\$ LIBOR, £ LIBOR, and € EURIBOR. In assessing whether a hedge is expected to be highly effective on a forward-looking basis, the partnership assumes the interest rate benchmark on which the cash flows of the derivative which hedges borrowings is not altered by IBOR reform. These reliefs cease to apply to a hedged item or hedging instrument as applicable at the earlier of (i) when the uncertainty arising from IBOR reform is no longer present with respect to the timing and amount of the interest rate benchmark based future cash flows, and (ii) when the hedging relationship is discontinued. The adoption did not have an impact on the partnership’s consolidated financial statements.

It is currently expected that Secured Overnight Financing Rate (“SOFR”) will replace US\$ LIBOR, Sterling Overnight Index Average (“SONIA”) will replace £ LIBOR, and Euro Short-term Rate (“€STR”) will replace EURIBOR. All of these are expected to become effective prior to December 31, 2021. The partnership is currently monitoring the impact and effect changes as a result of amendments to the contractual terms of IBOR referenced floating-rate borrowings, interest rate swaps, interest rate swaptions, and interest rate caps, and updating hedge designations.

Note 26 provides details of the hedging instruments and hedged exposures to which the IBOR Amendments are applied.

**(ah) Critical accounting judgments and key sources of estimation uncertainty**

The preparation of the partnership’s financial statements requires management to make critical judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses that are not readily apparent from other sources, during the reporting period. These estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgments made by management and utilized in the normal course of preparing the partnership’s financial statements are outlined below.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018***(i) Business combinations*

The partnership accounts for business combinations using the acquisition method of accounting. The allocation of fair values to assets acquired and liabilities assumed through an acquisition requires numerous estimates that affect the valuation of certain assets and liabilities acquired including discount rates, operating costs, revenue estimates, commodity prices, future capital costs and other factors. The determination of the fair values may remain provisional for up to 12 months from the date of acquisition due to the time required to obtain independent valuations of individual assets and to complete assessments of provisions. When the accounting for a business combination has not been completed as of the reporting date, this is disclosed in the financial statements, including observations on the estimates and judgments made as of the reporting date.

*(ii) Determination of control*

The partnership consolidates an investee when it controls the investee, with control existing if, and only if, the partnership has power over the investee; exposure, or rights, to variable returns from involvement with the investee; and the ability to use that power over the investee to affect the amount of the partnership's returns.

In determining if the partnership has power over an investee, judgments are made when identifying which activities of the investee are relevant in significantly affecting returns of the investee and the extent of existing rights that give the partnership the current ability to direct the relevant activities of the investee. Judgments are made as to the amount of potential voting rights that provide voting powers, the existence of contractual relationships that provide voting power, and the ability for the partnership to appoint directors. The partnership enters into voting agreements which provide it the ability to contractually direct the relevant activities of the investee (formally referred to as "power" within IFRS 10, *Consolidated financial statements*). In assessing if the partnership has exposure, or rights, to variable returns from involvement with the investee, judgments are made concerning whether returns from an investee are variable and how variable those returns are on the basis of the substance of the arrangement, the magnitude of those returns and the magnitude of those returns relative to others, particularly in circumstances where the partnership's voting interest differs from the ownership interest in an investee. In determining if the partnership has the ability to use its power over the investee to affect the amount of its returns, judgments are made when the partnership is an investor as to whether the partnership is a principal or agent and whether another entity with decision making rights is acting as the partnership's agent. If it is determined that the partnership is acting as an agent, as opposed to a principal, the partnership does not control the investee.

*(iii) Common control transactions*

IFRS 3 does not include specific measurement guidance for transfers of businesses or subsidiaries between entities under common control. Accordingly, the partnership has developed an accounting policy to account for such transactions taking into consideration other guidance in the IFRS framework and pronouncements of other standard-setting bodies. The partnership's policy is to record assets and liabilities recognized as a result of transactions between entities under common control at the carrying values in the transferor's financial statements.

*(iv) Indicators of impairment*

Judgment is applied when determining whether indicators of impairment exist when assessing the carrying values of the partnership's assets, including the determination of the partnership's ability to hold financial assets, the estimation of a cash generating unit's future revenues and direct costs, the determination of discount rates, and when an asset's or cash generation unit's carrying value is above its fair value less costs of disposal or value in use.

For some of the partnership's assets forecasting the recoverability and economic viability of property and equipment requires an estimate of reserves. The process for estimating reserves is complex and requires significant interpretation and judgment. It is affected by economic conditions, production, operating and development activities, and is performed using available geological, geophysical, engineering and economic data.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018***(v) Revenue recognition*

Judgment is applied where certain of the partnership's subsidiaries use the cost-to-cost method to account for their contract revenue. The stage of completion is measured by reference to actual costs incurred to date as a percentage of estimated total costs for each contract. Significant assumptions are required to estimate the total contract costs and the recoverable variation works that affect the stage of completion and the contract revenue respectively. In making these estimates, management has relied on past experience or where necessary, the work of experts.

*(vi) Financial instruments*

Judgments inherent in accounting policies relating to derivative financial instruments relate to applying the criteria to the assessment of the effectiveness of hedging relationships. Estimates and assumptions used in determining the fair value of financial instruments are: equity and commodity prices; future interest rates; the creditworthiness of the partnership relative to its counterparties; the credit risk of the partnership's counterparties; estimated future cash flows; discount rates and volatility utilized in option valuations.

*(vii) Decommissioning liabilities*

Decommissioning costs will be incurred at the end of the operating life of some of the partnership's oil and gas facilities, mining properties, manufacturing facilities, and at licensed nuclear facilities serviced by the partnership. These obligations are typically many years in the future and require judgment to estimate. The estimate of decommissioning costs can vary in response to many factors including changes in relevant legal, regulatory, and environmental requirements, the emergence of new restoration techniques or experience at other production sites. Inherent in the calculations of these costs are assumptions and estimates including the ultimate settlement amounts, inflation factors, discount rates, and timing of settlements.

*(viii) Oil and gas properties*

The process of estimating the partnership's proved and probable oil and gas reserves requires significant judgment and estimates. Factors such as the availability of geological and engineering data, reservoir performance data, acquisition and divestment activity, drilling of new wells, development costs and commodity prices all impact the determination of the partnership's estimates of its oil and gas reserves. Future development costs are based on estimated proved and probable reserves and include estimates for the cost of drilling, completing and tie in of the proved undeveloped and probable additional reserves and may vary based on geography, geology, depth, and complexity. Any changes in these estimates are accounted for on a prospective basis. Oil and natural gas reserves also have a direct impact on the assessment of the recoverability of asset carrying values reported in the financial statements.

*(ix) Insurance contracts*

The partnership has applied critical estimates for its residential mortgage insurance business, including: (i) timing of revenue recognition for deferred insurance premiums; (ii) insurance loss reserves representing the amount needed to provide for the expected ultimate net cost of settling claims; (iii) the fair value of subrogation rights related to real estate based on third party property appraisals or other types of third party valuations deemed to be more appropriate for a particular property; and (iv) estimated deferred policy acquisition costs to be amortized over the term of the policy.

*(x) Measurement of expected credit losses*

The partnership exercises judgment when determining expected credit losses on financial assets. Judgment is applied in the determination of probability weighted expected cash flows, the probability of default of borrowers, and in selecting forward looking information to determine increase in credit risk and other risk parameters.



**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018***(xi) Uncertainty of income tax treatments*

The partnership applies IFRIC 23, *Uncertainty over Income Tax Treatments* (“IFRIC 23”). The interpretation requires an entity to assess whether it is probable that a tax authority will accept an uncertain tax treatment used, or proposed to be used, by an entity in its income tax filings and to exercise judgment in determining whether each tax treatment should be considered independently or whether some tax treatments should be considered together. The decision should be based on which approach provides better predictions of the resolution of the uncertainty. An entity also has to consider whether it is probable that the relevant authority will accept each tax treatment, or group of tax treatments, assuming that the taxation authority with the right to examine any amounts reported to it will examine those amounts and will have full knowledge of all relevant information when doing so.

*(xii) Other*

Other estimates and assumptions utilized in the preparation of the partnership’s financial statements are: the assessment or determination of recoverable amounts; depreciation and amortization rates and useful lives; estimation of recoverable amounts of cash-generating units for impairment assessments of goodwill and intangible assets; and ability to utilize tax losses and other tax measurements.

Other critical judgments include the determination of functional currency.

**(ai) Future changes in accounting policies***(i) Insurance contracts*

In May 2017, the IASB published IFRS 17, *Insurance contracts* (“IFRS 17”) a comprehensive standard that establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts. In June 2019, the IASB published an exposure draft that proposes targeted amendments to IFRS 17 and will replace IFRS 4, *Insurance contracts* (“IFRS 4”). In March 2020, the IASB decided on a further deferral of the effective date of IFRS 17 from annual periods beginning on or after January 1, 2021 to annual periods beginning on or after January 1, 2023.

The measurement approach under IFRS 17 is based on the following:

- a current, unbiased probability-weighted estimate of future cash flows expected to arise as the insurer fulfills the contract;
- the effect of the time value of money;
- a risk adjustment that measures the effects of uncertainty about the amount and timing of future cash flows; and
- a contractual service margin which represents the unearned profit in a contract and that is recognized in profit or loss over time as the insurance coverage is provided.

There will also be a new financial statement presentation for insurance contracts and additional disclosure requirements.

IFRS 17 requires the partnership to distinguish between groups of contracts expected to be profit-making and groups of contracts expected to be onerous. IFRS 17 is to be applied retrospectively to each group of insurance contracts. If full retrospective application to a group of contracts is impracticable, the modified retrospective or fair value method may be used. The partnership is currently assessing the impact of IFRS 17 on the financial statements.

*(ii) IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 amendments for IBOR reform*

On August 27, 2020, the IASB published Interest Rate Benchmark Reform - Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 (“Phase II Amendments”), effective January 1, 2021, with early adoption permitted. The Phase II Amendments provide additional guidance to address issues that will arise during the transition of benchmark interest rates. The Phase II Amendments primarily relate to the modification of financial assets, financial liabilities and lease liabilities where the basis for determining the contractual cash flows changes as a result of IBOR reform, allowing for prospective application of the applicable benchmark interest rate and to the application of hedge accounting, providing an exception such that changes in the formal designation and documentation of hedge accounting relationships that are needed to reflect the changes required by IBOR reform do not result in the discontinuation of hedge accounting or the designation of new hedging relationships.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The partnership is currently assessing the impact as a result of the amendments to the contractual terms of IBOR referenced floating-rate borrowings, interest rate swaps, interest rate caps, and updating hedge designations. The adoption is not expected to have a significant impact on the partnership's financial statements.

**(aj) New accounting policies adopted**

The partnership has applied new and revised standards issued by the IASB that are effective for the period beginning on or after January 1, 2020.

*(i) Definition of material*

In October 2018, the IASB issued amendments to IAS 1, *Presentation of Financial Statements* and IAS 8, *Accounting policies, changes in accounting estimates and errors*. These amendments clarify and align the definition of material and provide guidance to help improve consistency in the application of materiality when used in other IFRS standards. The partnership adopted these amendments on January 1, 2020 and the adoption did not have an impact on the partnership's financial statements.

*(ii) Rent concessions*

In May 2020, the IASB issued an amendment to IFRS 16, effective for annual and interim reporting periods beginning on or after June 1, 2020. The amendment provides lessees with a practical expedient that relieves a lessee from assessing whether a COVID-19 related rent concession is a lease modification. A lessee that makes this election shall account for any change in lease payments resulting from the COVID-19 related rent concession the same way it would account for the change applying IFRS 16 if the change were not a lease modification. The application of the practical expedient did not have a significant impact on the partnership's financial statements.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****NOTE 3. ACQUISITION OF BUSINESSES**

When determining the basis of accounting for the partnership's investees, the partnership evaluates the degree of influence that the partnership exerts directly or through an arrangement over the investees' relevant activities. Control is obtained when the partnership has power over the acquired entities and an ability to use its power to affect the returns of these entities.

The partnership accounts for business combinations using the acquisition method of accounting, pursuant to which the cost of acquiring a business is allocated to its identifiable tangible and intangible assets and liabilities on the basis of the estimated fair values at the date of acquisition.

**(a) Acquisitions completed in 2020**

The following summarizes the consideration transferred, assets acquired and liabilities assumed at the applicable acquisition dates for significant acquisitions:

**Business services*****IndoStar Capital Finance Limited ("IndoStar")***

On May 27, 2020, the partnership, together with institutional partners, acquired a 31% ownership interest in IndoStar, an Indian financing company focused on commercial vehicle lending and affordable home finance, for consideration of \$162 million. The partnership did not receive voting rights with its initial investment and on June 30, 2020 classified the investment as a financial asset measured at fair value through profit and loss.

On July 8 and 9, 2020, the partnership, together with institutional partners, acquired an additional 26% interest in IndoStar through a Mandatory Tender Offer and a secondary offering, for \$114 million and \$19 million, respectively, for a total ownership interest of 57%. Upon completion of the additional investment, the partnership received 57% of the voting rights which provided the partnership with control over the business on July 9, 2020. Accordingly, the partnership has consolidated the business for financial reporting purposes. Total consideration for the acquisition, inclusive of the May 27, 2020 transaction was \$105 million attributable to the partnership, representing a 20% economic interest. Total acquisition costs of \$4 million were recorded as other expense in the consolidated statements of operating results.

The transaction was accounted for as a business combination achieved in stages. The partnership's previously held investment in IndoStar was remeasured to fair value prior to the acquisition of additional interests. The fair value approximated carrying value and no cumulative gain or loss arising from changes in the fair value of the investment was recognized.

The acquisition contributed \$1,122 million of loans receivable, \$78 million of cash and cash equivalents, \$227 million of financial assets, intangible assets of \$20 million, net other assets of \$34 million and non-recourse borrowings of \$988 million. Goodwill of \$21 million was recognized and represents the benefits the partnership expects to receive from the integration of the operations. Non-controlling interests of \$409 million recognized on business combination were measured at the proportionate share of the fair value of assets acquired and liabilities assumed. The initial fair values of acquired assets, liabilities and goodwill for the acquisitions have been determined on a preliminary basis at the end of the reporting period.

The partnership's results from operations for the year ended December 31, 2020 includes revenues of \$86 million and \$3 million of net income attributable to the partnership from the acquisition. If the acquisition had been effective January 1, 2020, the partnership would have recorded revenues of \$175 million for the year ended December 31, 2020 and a net loss of \$7 million attributable to the partnership for the year ended December 31, 2020.

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**
**(b) Acquisitions completed in 2019**

The following summarizes the consideration transferred, assets acquired and liabilities assumed at the applicable acquisition dates:

<b>(US\$ MILLIONS)</b>	<b>Business services</b>	<b>Infrastructure services</b>	<b>Industrials</b>	<b>Total</b>
Cash	\$ 2,024	\$ 7	\$ 3,732	\$ 5,763
Non-cash consideration	15	1	—	16
<b>Total consideration <sup>(1)</sup></b>	<b>\$ 2,039</b>	<b>\$ 8</b>	<b>\$ 3,732</b>	<b>\$ 5,779</b>
<b>(US\$ MILLIONS)</b>				
Cash and cash equivalents	\$ 319	\$ —	\$ 11	\$ 330
Accounts receivable and other, net	289	2	1,129	1,420
Inventory, net	41	—	1,765	1,806
Assets held for sale	6	—	—	6
Equity accounted investments	9	—	833	842
Property, plant and equipment	3,030	3	3,578	6,611
Intangible assets	542	7	6,550	7,099
Goodwill <sup>(2)</sup>	1,575	7	1,750	3,332
Deferred income tax assets	138	—	14	152
Financial assets	4,735	—	27	4,762
Other assets	48	—	339	387
Acquisition gain	(4)	—	—	(4)
Accounts payable and other	(2,734)	(1)	(2,003)	(4,738)
Borrowings	(709)	—	—	(709)
Deferred income tax liabilities	(152)	(2)	(867)	(1,021)
Net assets acquired before non-controlling interests	\$ 7,133	\$ 16	\$ 13,126	\$ 20,275
Non-controlling interests <sup>(3)(4)</sup>	(5,094)	(8)	(9,394)	(14,496)
<b>Net assets acquired</b>	<b>\$ 2,039</b>	<b>\$ 8</b>	<b>\$ 3,732</b>	<b>\$ 5,779</b>

(1) Excludes consideration attributable to non-controlling interests, which represents the interest of others in operating subsidiaries.

(2) The finalization of purchase price allocations within the business services and industrials segments resulted in adjustments to the preliminary fair values, including intangible assets, deferred income tax assets, deferred income tax liabilities, equity accounted investments and consideration paid. The offsetting adjustment to goodwill resulted in an increase of \$3 million within the business services segment and a decrease of \$144 million within the industrials segment. Adjustments to a purchase price allocation within the infrastructure services segment resulted in a decrease to goodwill of \$5 million.

(3) Non-controlling interests recognized on business combination were measured at fair value for business services, industrials and infrastructure services.

(4) Non-controlling interests recognized on business combination were measured at the proportionate share of fair value of the assets acquired and liabilities assumed for residential mortgage insurance services in the business services segment.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****Business services*****Sagen***

On December 12, 2019, together with institutional partners, the partnership acquired Sagen, a Canadian based residential mortgage insurance company, formerly operating as Genworth MI Canada Inc. The partnership's economic interest prior to syndication to institutional partners was 31% and was acquired for consideration of \$854 million. The partnership has a 57% voting interest in this business, which provides the partnership with control. Accordingly, the partnership consolidates this business for financial reporting purposes.

On acquisition, a bargain purchase gain of \$4 million was recognized. Intangible assets of \$243 million were acquired, primarily comprised the value of insurance contracts in force as at the date of acquisition.

The partnership's results from operations for the year ended December 31, 2019 includes \$10 million of revenues and \$9 million of net income attributable to the partnership from the acquisition. If this acquisition had been effective January 1, 2019, the partnership would have recorded revenues of \$207 million and net income of \$98 million attributable to the partnership for the year ended December 31, 2019.

***Healthscope Limited ("Healthscope")***

On June 6, 2019, together with institutional partners, the partnership acquired Healthscope, an Australian based healthcare provider that operates private hospitals. The partnership's economic interest prior to syndication to institutional partners was 28% and was acquired for consideration of \$1,156 million. The partnership has a 100% voting interest in this business, which provides the partnership with control. Accordingly, the partnership consolidates this business for financial reporting purposes.

Acquisition costs of approximately \$22 million were recorded as other expense on the consolidated statements of operating results. Goodwill of \$1,551 million was acquired, which represents the expected growth the partnership expects to receive from the integration of the operations. The goodwill recognized is not deductible for income tax purposes. Intangible assets of \$286 million were acquired, primarily comprised customer contracts.

The partnership's results from operations for the year ended December 31, 2019 includes \$297 million of revenues and \$7 million of net loss attributable to the partnership from the acquisition. If this acquisition had been effective January 1, 2019, the partnership would have recorded revenues of \$453 million and net loss of \$23 million attributable to the partnership for the year ended December 31, 2019.

***Ouro Verde Locação e Serviços S.A. ("Ouro Verde")***

On July 8, 2019, the partnership, together with institutional partners, acquired Ouro Verde, a Brazilian heavy equipment and light fleet vehicle management company. The partnership's economic interest prior to syndication to institutional partners was 38% and was acquired for total consideration of \$16 million. The partnership has a 100% voting interest in this business, which provides the partnership with control. Accordingly, the partnership consolidates this business for financial reporting purposes.

***Others***

On August 20, 2019, the partnership, through its road fuel storage and distribution business, completed an acquisition for consideration of \$12 million, acquiring the remaining ownership interests in a terminal storage operator in which it previously had an equity interest. The partnership has a 100% voting interest in this business, which provides the partnership with control. Accordingly, the partnership consolidates this business for financial reporting purposes.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018****Industrials***Clarios*

On April 30, 2019, together with institutional partners, the partnership acquired Clarios (formerly known as the “Power Solutions Business of Johnson Controls International plc”), a global producer and distributor of automotive batteries. The partnership’s economic interest prior to syndication to institutional partners was 29% and was acquired for consideration of \$3,732 million. The partnership has a 100% voting interest in this business, which provides the partnership with control. Accordingly, the partnership consolidates this business for financial reporting purposes.

Acquisition costs of approximately \$41 million were recorded as other expense on the consolidated statements of operating results. Goodwill of \$1,750 million was acquired, which is largely reflective of the potential to innovate and grow the business. \$20 million of the goodwill recognized is deductible for income tax purposes. Intangible assets of \$6,550 million were acquired, primarily comprised customer relationships, patented technology, and trademarks.

The partnership’s results from operations for the year ended December 31, 2019 includes \$1,668 million of revenues and \$89 million of net loss attributable to the partnership from the acquisition. If this acquisition had been effective January 1, 2019, the partnership would have recorded revenues of \$2,414 million and net loss of \$21 million attributable to the partnership for the year ended December 31, 2019.

**NOTE 4. FAIR VALUE OF FINANCIAL INSTRUMENTS**

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair values are determined by reference to quoted bid or ask prices, as appropriate. Where bid and ask prices are unavailable, the closing price of the most recent transaction of that instrument is used. In the absence of an active market, fair values are determined based on prevailing market rates such as bid and ask prices, as appropriate, for instruments with similar characteristics and risk profiles or internal or external valuation models, such as option pricing models and discounted cash flow analysis, using observable market inputs when available.

Fair values determined using valuation models require the use of assumptions concerning the amount and timing of estimated future cash flows and discount rates. In determining those assumptions, the partnership looks primarily to external readily observable market inputs such as interest rate yield curves, currency rates, and price and rate volatility as applicable. Financial instruments classified as fair value through profit or loss are carried at fair value on the consolidated statements of financial position and changes in fair values are recognized in profit or loss.

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following table provides the details of financial instruments and their associated financial instrument classifications as at December 31, 2020:

**(US\$ MILLIONS)**

<b>MEASUREMENT BASIS</b>	<b>FVTPL</b>	<b>FVOCI</b>	<b>Amortized cost</b>	<b>Total</b>
<b>Financial assets</b>				
Cash and cash equivalents	\$ —	\$ —	\$ 2,743	\$ 2,743
Accounts and other receivable, net (current and non-current)	—	—	4,989	4,989
Other assets (current and non-current) <sup>(1)</sup>	—	—	536	536
Financial assets (current and non-current) <sup>(2)</sup>	933	5,561	2,302	8,796
<b>Total</b> <sup>(3)</sup>	<b>\$ 933</b>	<b>\$ 5,561</b>	<b>\$ 10,570</b>	<b>\$ 17,064</b>
<b>Financial liabilities</b>				
Accounts payable and other <sup>(2)(4)</sup>	\$ 435	\$ 370	\$ 9,063	\$ 9,868
Borrowings (current and non-current)	—	—	23,776	23,776
<b>Total</b>	<b>\$ 435</b>	<b>\$ 370</b>	<b>\$ 32,839</b>	<b>\$ 33,644</b>

(1) Excludes prepayments, subrogation recoverable, deferred policy acquisition costs and other assets of \$1,048 million.

(2) Refer to Hedging Activities in Note 4 (a) below.

(3) Total financial assets include \$4,704 million of assets pledged as collateral.

(4) Excludes provisions, decommissioning liabilities, deferred revenue, unearned premium reserve, work in progress, post-employment benefits and various tax and duties of \$8,064 million.

Included in cash and cash equivalents as at December 31, 2020 is \$2,269 million of cash (2019: \$1,570 million) and \$474 million of cash equivalents (2019: \$416 million) which includes \$nil on deposit with Brookfield (2019: \$4 million), as described in Note 25.

Included in financial assets (current and non-current) as at December 31, 2020 is \$850 million (2019: \$264 million) of equity instruments and \$4,041 million (2019: \$3,914 million) of debt instruments designated as measured at fair value through other comprehensive income.

The fair value of all financial assets and liabilities as at December 31, 2020 were consistent with carrying value, with the exception of the borrowings at Altera, where fair value determined using Level 1 and Level 2 inputs resulted in a fair value of \$2,753 million (2019: \$2,787 million) versus a carrying value of \$2,769 million (2019: \$2,767 million).

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following table provides the allocation of financial instruments and their associated financial instrument classifications as at December 31, 2019:

**(US\$ MILLIONS)**

<b>MEASUREMENT BASIS</b>	<b>FVTPL</b>	<b>FVOCI</b>	<b>Amortized cost</b>	<b>Total</b>
<b>Financial assets</b>				
Cash and cash equivalents	\$ —	\$ —	\$ 1,986	\$ 1,986
Accounts and other receivable, net (current and non-current)	—	—	5,631	5,631
Other assets (current and non-current) <sup>(1)</sup>	—	—	577	577
Financial assets (current and non-current) <sup>(2)</sup>	883	4,612	748	6,243
<b>Total</b> <sup>(3)</sup>	<b>\$ 883</b>	<b>\$ 4,612</b>	<b>\$ 8,942</b>	<b>\$ 14,437</b>
<b>Financial liabilities</b>				
Accounts payable and other <sup>(4)</sup>	\$ 385	\$ 159	\$ 9,039	\$ 9,583
Borrowings (current and non-current)	—	—	22,399	22,399
<b>Total</b>	<b>\$ 385</b>	<b>\$ 159</b>	<b>\$ 31,438</b>	<b>\$ 31,982</b>

(1) Excludes prepayments and other assets of \$1,215 million.

(2) Refer to Hedging Activities in Note 4 (a) below.

(3) Total financial assets include \$3,832 million of assets pledged as collateral.

(4) Excludes provisions, decommissioning liabilities, deferred revenue, work in progress, post-employment benefits and various tax and duties of \$6,913 million.

**(a) Hedging activities**

The partnership uses foreign exchange contracts and foreign currency denominated debt instruments to manage foreign currency exposures arising from net investments in foreign operations. For the year ended December 31, 2020, pre-tax net loss of \$34 million (2019: net loss of \$53 million, 2018: net gain of \$125 million) was recorded in other comprehensive income for the effective portion of hedges of net investments in foreign operations. As at December 31, 2020, there was an unrealized derivative asset balance of \$17 million (2019: \$13 million) and derivative liability balance of \$59 million (2019: \$35 million) relating to derivative contracts designated as net investment hedges.

The partnership uses commodity swap contracts to hedge the sale price of its gas contracts, purchase price of decant oil, lead, polypropylene, tin, foreign exchange contracts and option contracts to hedge highly probable future transactions, and interest rate contracts to hedge the cash flows on its floating rate borrowings. A number of these contracts are designated as cash flow hedges. For the year ended December 31, 2020, pre-tax net loss of \$216 million (2019: net loss of \$79 million, 2018: net loss of \$56 million) were recorded in other comprehensive income for the effective portion of cash flow hedges. As at December 31, 2020, there was an unrealized derivative asset balance of \$82 million (2019: \$22 million) and derivative liability balance of \$311 million (2019: \$123 million) relating to the derivative contracts designated as cash flow hedges.

Other derivative instruments not in hedging relationships are measured at fair value, with changes in fair value recognized in the consolidated statements of operating results.

**(b) Fair value hierarchical levels — financial instruments**

Level 3 assets and liabilities measured at fair value on a recurring basis include \$341 million (2019: \$287 million) of financial assets and \$11 million (2019: \$36 million) of financial liabilities, which are measured at fair value using valuation inputs based on management's best estimates.



## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

There were no transfers between levels during the year ended December 31, 2020. The following table categorizes financial assets and liabilities, which are carried at fair value, based upon the level of input as at December 31, 2020 and 2019:

(US\$ MILLIONS)	2020			2019		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
<b>Financial assets</b>						
Common shares	\$ 481	\$ —	\$ —	\$ 255	\$ —	\$ —
Corporate and government bonds	—	4,049	—	—	3,914	—
Derivative assets	46	231	—	4	234	—
Other financial assets <sup>(1)</sup>	775	571	341	401	400	287
	<u>\$ 1,302</u>	<u>\$ 4,851</u>	<u>\$ 341</u>	<u>\$ 660</u>	<u>\$ 4,548</u>	<u>\$ 287</u>
<b>Financial liabilities</b>						
Derivative liabilities	\$ 72	\$ 722	\$ —	\$ 18	\$ 489	\$ —
Other financial liabilities	—	—	11	—	—	36
	<u>\$ 72</u>	<u>\$ 722</u>	<u>\$ 11</u>	<u>\$ 18</u>	<u>\$ 489</u>	<u>\$ 36</u>

(1) Level 1 other financial assets are primarily preferred shares. Level 2 other financial assets are primarily asset backed securities.

The following table summarizes the valuation techniques and key inputs used in the fair value measurement of Level 2 financial instruments:

(US\$ MILLIONS)			
Type of asset/ liability	Carrying value December 31, 2020	Carrying value December 31, 2019	Valuation technique(s) and key input(s)
Corporate and government bonds	\$ 4,049	\$ 3,914	Fair value of bonds are obtained primarily from industry standard pricing services utilizing market observable inputs. Fair value is assessed by analyzing available market information through processes such as benchmark curves, benchmarking of like securities and quotes from market participants. The primary inputs used in determining fair value of bonds and debentures are interest rate curves and credit spreads.
Derivative assets	\$ 231	\$ 234	Fair value of derivative contracts incorporates quoted market prices, or in their absence internal valuation models corroborated with observable market data; and for foreign exchange, interest rate, and commodity derivatives, observable forward exchange rates, current interest rates, and commodity prices, respectively, at the end of the reporting period.
Other financial assets	\$ 571	\$ 400	Other financial assets represents amounts from asset backed securities where values are obtained from industry standard pricing services utilizing market observable inputs. Fair value is assessed by analyzing available market information through processes such as benchmark curves, benchmarking of like securities and quotes from market participants. The primary inputs used in determining fair value are interest rate curves and credit spreads.
Derivative liabilities	\$ 722	\$ 489	Fair value of derivative contracts incorporates quoted market prices, or in their absence internal valuation models corroborated with observable market data; and for foreign exchange, interest rate, and commodity derivatives, observable forward exchange rates, current interest rates, and commodity prices, respectively, at the end of the reporting period.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The fair value of Level 3 financial assets and liabilities is determined using valuation models which require the use of unobservable inputs, including assumptions concerning the amount and timing of estimated future cash flows and discount rates. In determining those unobservable inputs, the partnership uses observable external market inputs such as interest rate yield curves, currency rates, and price and rate volatilities, as applicable, to develop assumptions regarding those unobservable inputs.

The following table summarizes the valuation techniques and significant unobservable inputs used in the fair value measurement of Level 3 financial instruments:

**(US\$ MILLIONS)**

Type of asset/liability	Carrying value December 31, 2020	Carrying value December 31, 2019	Valuation technique(s)	Significant unobservable input(s)	Relationship of unobservable input(s) to fair value
Other financial assets - secured debentures	\$ 254	243	Discounted cash flows	Cash flows	Increases (decreases) in future cash flows increase (decrease) fair value
Other financial assets - equity instruments designated as measured at FVOCI	\$ 77	34	Private share trade comparables	Private share trades	Increases (decreases) in private share trade prices increase (decrease) fair value
Other financial assets - debt instruments measured at FVTPL	\$ 9	10	Discounted cash flows	Cash flows	Increases (decreases) in future cash flows increase (decrease) fair value

The following table presents the change in the balance of financial assets classified as Level 3 as at December 31, 2020 and 2019:

**(US\$ MILLIONS)**

	2020	2019
Balance at beginning of year	\$ 287	\$ 280
Fair value change recorded in net income	(2)	5
Fair value change recorded in other comprehensive income	(3)	2
Additions	221	—
Disposals	(162)	—
<b>Balance at end of period</b>	<b>\$ 341</b>	<b>\$ 287</b>

**Offsetting of financial assets and liabilities**

Financial assets and liabilities are offset with the net amount reported in the consolidated statements of financial position where the partnership currently has a legally enforceable right to offset and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. As at December 31, 2020, \$68 million of financial assets (2019: \$1 million) and \$14 million of financial liabilities (2019: \$3 million) were offset in the consolidated statements of financial position related to derivative financial instruments.

**Securities lending**

The partnership's residential mortgage insurance business participates in a securities lending program through an intermediary that is a financial institution for the purpose of generating fee income. Non-cash collateral, in the form of U.S. or Canadian government securities, which is equal to at least 105% of the fair value of the loaned securities, is retained by the partnership until the underlying securities have been returned.

**BROOKFIELD BUSINESS PARTNERS L.P.**

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In addition to earning fee income under the securities lending program, interest, dividends and other income generated by the loaned securities continues to be earned while the securities are in the possession of counterparties.

As at December 31, 2020, the partnership had \$483 million (2019: \$420 million) of financial assets loaned under its securities lending program. The partnership has accepted eligible securities as collateral with a fair value of \$506 million (2019: \$441 million).

**NOTE 5. FINANCIAL ASSETS**

(US\$ MILLIONS)	2020	2019
<b>Current</b>		
Marketable securities	\$ 995	\$ 734
Restricted cash	833	172
Derivative contracts	167	176
Loans and notes receivable	195	66
Other financial assets <sup>(1)</sup>	385	—
<b>Total current</b>	<b>\$ 2,575</b>	<b>\$ 1,148</b>
<b>Non-current</b>		
Marketable securities	\$ 3,535	\$ 3,435
Restricted cash	272	201
Derivative contracts	110	62
Loans and notes receivable	1,002	309
Other financial assets <sup>(1)</sup>	1,302	1,088
<b>Total non-current</b>	<b>\$ 6,221</b>	<b>\$ 5,095</b>

<sup>(1)</sup> Other financial assets includes secured debentures, asset backed securities and preferred shares in the partnership's business services segment.

The increase in financial assets from December 31, 2019 is primarily attributable to the acquisition of IndoStar in the partnership's business services segment, which accounted for \$1,408 million of the increase.

**NOTE 6. ACCOUNTS AND OTHER RECEIVABLE, NET**

(US\$ MILLIONS)	2020	2019
<b>Current, net</b>	<b>\$ 4,306</b>	<b>\$ 4,808</b>
<b>Non-current, net</b>		
Accounts receivable	60	40
Retainer on customer contract	68	102
Billing rights	555	681
<b>Total non-current, net</b>	<b>\$ 683</b>	<b>\$ 823</b>
<b>Total</b>	<b>\$ 4,989</b>	<b>\$ 5,631</b>

Non-current billing rights primarily represent unbilled rights arising at BRK Ambiental from revenues earned from the construction on public concessions contracts classified as financial assets, which are recognized when there is an unconditional right to receive cash or other financial assets from the concession authority for the construction services.

The partnership's construction services business has a retention balance, which comprises amounts that have been earned but held back until the satisfaction of certain conditions specified in the contract are met. The retention balance included in the current accounts receivable balance as at December 31, 2020 was \$244 million (2019: \$163 million), and the retention balance included in the non-current accounts receivable balance as at December 31, 2020 was \$68 million (2019: \$102 million).

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The amount of accounts and other receivables written down for bad debts was as follows:

(US\$ MILLIONS)	2020	2019	2018
<b>Loss allowance - beginning</b>	\$ 86	\$ 45	\$ 40
Add: increase in allowance	116	53	22
Deduct: bad debt write offs	(55)	(23)	(10)
Foreign currency translation and other	9	11	(7)
<b>Loss allowance - ending</b>	<u>\$ 156</u>	<u>\$ 86</u>	<u>\$ 45</u>

**NOTE 7. INVENTORY, NET**

(US\$ MILLIONS)	2020	2019
Raw materials and consumables	\$ 980	\$ 941
Fuel products <sup>(1)</sup>	648	688
Work in progress	638	674
RTFO certificates <sup>(2)</sup>	365	342
Finished goods and other <sup>(3)</sup>	1,065	845
<b>Carrying amount of inventories</b>	<u>\$ 3,696</u>	<u>\$ 3,490</u>

- (1) Fuel products are traded in active markets and are purchased with a view to resale in the near future. As a result, stocks of fuel products are recorded at fair value based on quoted market prices.
- (2) \$25 million of RTFO certificates are held for trading and recorded at fair value (2019: \$66 million). There is no externally quoted marketplace for the valuation of RTFO certificates. In order to value these contracts, the partnership has adopted a pricing methodology combining both observable inputs based on market data and assumptions developed internally based on observable market activity.
- (3) Finished goods and other are mainly composed of finished goods inventory in the infrastructure services and industrials segments.

The amount of inventory written down was as follows:

(US\$ MILLIONS)	2020	2019	2018
<b>Inventory obsolescence provision - beginning</b>	\$ 33	\$ 19	\$ 4
Add: increase in provision	55	22	22
Deduct: inventory obsolescence write off	(34)	(8)	(7)
Impact of foreign exchange	1	—	—
<b>Inventory obsolescence provision - ending</b>	<u>\$ 55</u>	<u>\$ 33</u>	<u>\$ 19</u>

**NOTE 8. DISPOSITIONS**

For the year ended December 31, 2020, the partnership recognized net gains on dispositions of \$274 million (2019: \$726 million; 2018: \$500 million).

**(a) Dispositions completed in 2020**

*Business services - Cold storage logistics business*

In January 2020, the partnership completed the sale of its cold storage logistics business for gross proceeds of approximately \$255 million, resulting in a \$186 million pre-tax gain recognized by the partnership.

*Business services - New Zealand pathology business*

In November 2020, Healthscope completed the sale of its New Zealand pathology business for gross proceeds of \$390 million, resulting in a \$55 million pre-tax gain recognized by the partnership.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

*Industrials - Public securities*

In November and December 2020, the partnership recognized a pre-tax gain of \$40 million from the disposition of a portion of the partnership's investment in public securities.

**(b) Dispositions completed in 2019**

*Business services - Facilities management business*

In May 2019, the partnership completed the sale of its facilities management business for approximate gross proceeds of \$1 billion, resulting in a \$341 million pre-tax gain recognized by the partnership.

*Business services - Executive relocation business*

In June 2019, the partnership completed the sale of its executive relocation business for proceeds of approximately \$230 million, resulting in a \$180 million pre-tax gain recognized by the partnership.

*Industrials - Water and wastewater services*

In September 2019, BRK Ambiental completed the sale of certain assets and liabilities related to its industrial water treatment business segment for proceeds of approximately \$220 million, resulting in a \$16 million pre-tax gain recognized by the partnership.

*Industrials - Palladium mining operation*

In December 2019, the partnership sold its 81% ownership interest in its palladium mining operation for proceeds of \$572 million, resulting in a \$187 million pre-tax gain recognized by the partnership.

**(c) Dispositions completed in 2018**

*Industrials - Australian energy operation*

In November 2018, the partnership completed the sale of its equity accounted Australia energy operation, resulting in a \$152 million pre-tax gain recognized by the partnership.

*Business Services - Real estate brokerage services*

In April 2018, Berkshire Hathaway exercised an option to acquire the partnership's 33% interest in the joint venture of the real estate brokerage services business, resulting in a \$55 million pre-tax gain recognized by the partnership.

*Industrials - Infrastructure support products manufacturing business*

During the year ended December 31, 2018, the partnership's infrastructure support products manufacturing operation sold certain assets and certain land and building for proceeds of \$109 million. An associated net gain on disposition of \$42 million was recorded for the year ended December 31, 2018.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

**NOTE 9. OTHER ASSETS**

(US\$ MILLIONS)	2020	2019
<b>Current</b>		
Work in progress <sup>(1)</sup>	\$ 488	\$ 505
Prepayments and other assets	650	719
Assets held for sale	35	139
<b>Total current</b>	<b>\$ 1,173</b>	<b>\$ 1,363</b>
<b>Non-current</b>		
Work in progress <sup>(1)</sup>	\$ 48	\$ 72
Prepayments and other assets	363	357
<b>Total non-current</b>	<b>\$ 411</b>	<b>\$ 429</b>

<sup>(1)</sup> See Note 16 for additional information.

**NOTE 10. NON-WHOLLY OWNED SUBSIDIARIES**

The following tables present the gross assets and liabilities as well as gross amounts of revenues, net income (loss), other comprehensive income and distributions from the partnership's investments in material non-wholly owned subsidiaries for the years ended December 31, 2020, 2019 and 2018:

Year ended December 31, 2020										
(US\$ MILLIONS)	Total							Profit/ (loss) allocated to others' ownership interest	Distributions to others' ownership interest	Equity to others' ownership interest
	Current assets	Non- current assets	Current liabilities	Non- current liabilities	Revenues	Net income (loss)	OCI			
Business services	\$ 4,113	\$12,741	\$ 4,413	\$ 7,093	\$ 18,584	\$ 459	\$ 417	\$ 350	\$ (650)	\$ 3,969
Infrastructure services	2,328	8,092	2,561	7,248	4,399	(281)	(120)	(161)	(249)	355
Industrials	5,178	17,721	3,009	16,232	10,652	3	(360)	144	(324)	2,746
<b>Total</b>	<b>\$11,619</b>	<b>\$38,554</b>	<b>\$ 9,983</b>	<b>\$ 30,573</b>	<b>\$ 33,635</b>	<b>\$ 181</b>	<b>\$ (63)</b>	<b>\$ 333</b>	<b>\$ (1,223)</b>	<b>\$ 7,070</b>
Year ended December 31, 2019										
(US\$ MILLIONS)	Total							Profit/ (loss) allocated to others' ownership interest	Distributions to others' ownership interest	Equity to others' ownership interest
	Current assets	Non- current assets	Current liabilities	Non- current liabilities	Revenues	Net income (loss)	OCI			
Business services	\$ 3,743	\$11,388	\$ 4,448	\$ 6,247	\$ 23,773	\$ 200	\$ 35	\$ 111	\$ (368)	\$ 3,166
Infrastructure services	2,358	8,262	2,289	7,028	4,559	(446)	(138)	(281)	(370)	833
Industrials	4,622	17,864	2,729	15,815	9,644	660	(104)	502	(936)	2,968
<b>Total</b>	<b>\$10,723</b>	<b>\$37,514</b>	<b>\$ 9,466</b>	<b>\$ 29,090</b>	<b>\$ 37,976</b>	<b>\$ 414</b>	<b>\$(207)</b>	<b>\$ 332</b>	<b>\$ (1,674)</b>	<b>\$ 6,967</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

(US\$ MILLIONS)	Year ended December 31, 2018							Profit/(loss) allocated to others' ownership interest	Distributions to others' ownership interest	Equity to others' ownership interest
	Current assets	Non-current assets	Current liabilities	Non-current liabilities	Revenues	Net income (loss)	OCI			
Business services	\$ 2,413	\$ 1,773	\$ 3,113	\$ 475	\$ 25,785	\$ (20)	\$ 4	\$ (20)	\$ (46)	\$ 424
Infrastructure services	2,889	8,750	2,921	6,208	2,419	282	(121)	170	(16)	1,534
Industrials	1,991	5,656	1,040	4,823	3,894	895	(239)	612	(1,542)	1,425
<b>Total</b>	<b>\$ 7,293</b>	<b>\$16,179</b>	<b>\$ 7,074</b>	<b>\$ 11,506</b>	<b>\$ 32,098</b>	<b>\$ 1,157</b>	<b>\$(356)</b>	<b>\$ 762</b>	<b>\$ (1,604)</b>	<b>\$ 3,383</b>

The following table outlines the composition of accumulated non-controlling interests related to the interest of others presented in the partnership's consolidated statements of financial position:

(US\$ MILLIONS)	2020	2019
Non-controlling interests related to material non-wholly owned subsidiaries		
Business services	\$ 3,969	\$ 3,166
Infrastructure services	355	833
Industrials	2,746	2,968
<b>Total non-controlling interests in material non-wholly owned subsidiaries</b>	<b>\$ 7,070</b>	<b>\$ 6,967</b>
Total individually immaterial non-controlling interests balance	775	294
<b>Total non-controlling interests</b>	<b>\$ 7,845</b>	<b>\$ 7,261</b>

## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

## NOTE 11. PROPERTY, PLANT AND EQUIPMENT

(US\$ MILLIONS)	Land	Buildings	Machinery and equipment	Vessels	Others <sup>(5)</sup>	Right-of-use assets	Total assets
<b>Gross carrying amount</b>							
Balance at January 1, 2019	\$ 127	\$ 649	\$ 2,223	\$ 3,792	\$ 1,624	\$ —	\$ 8,415
Additions (cash and non-cash)	1	346	582	210	157	233	1,529
Dispositions	(1)	(78)	(266)	—	(368)	(59)	(772)
Acquisitions through business combinations <sup>(1)</sup>	523	2,886	2,677	—	263	228	6,577
Transfers and assets reclassified as held for sale <sup>(2)</sup>	(22)	(107)	(178)	(31)	(54)	60	(332)
Changes in accounting policy	—	—	—	—	—	978	978
Foreign currency translation and other	5	12	(3)	(1)	71	23	107
Balance at December 31, 2019	<u>\$ 633</u>	<u>\$ 3,708</u>	<u>\$ 5,035</u>	<u>\$ 3,970</u>	<u>\$ 1,693</u>	<u>\$ 1,463</u>	<u>\$ 16,502</u>
Additions (cash and non-cash)	1	174	547	475	15	314	1,526
Dispositions	(7)	(5)	(150)	(254)	(18)	(165)	(599)
Acquisitions through business combinations <sup>(1)</sup>	—	5	64	—	4	6	79
Transfers and assets reclassified as held for sale <sup>(2)</sup>	(267)	24	14	(22)	195	—	(56)
Foreign currency translation and other	22	365	82	2	42	39	552
<b>Balances at December 31, 2020</b>	<u><b>\$ 382</b></u>	<u><b>\$ 4,271</b></u>	<u><b>\$ 5,592</b></u>	<u><b>\$ 4,171</b></u>	<u><b>\$ 1,931</b></u>	<u><b>\$ 1,657</b></u>	<u><b>\$ 18,004</b></u>
<b>Accumulated depreciation and impairment</b>							
Balance at January 1, 2019	\$ —	\$ (65)	(476)	(179)	(748)	—	(1,468)
Depreciation/depletion/impairment expense	—	(80)	(485)	(530)	(109)	(203)	(1,407)
Dispositions	—	21	123	—	95	24	263
Transfers and assets reclassified as held for sale <sup>(2)</sup>	—	17	53	3	4	(15)	62
Foreign currency translation and other	—	1	(24)	1	(35)	(3)	(60)
Balances at December 31, 2019 <sup>(3) (4)</sup>	<u>\$ —</u>	<u>\$ (106)</u>	<u>\$ (809)</u>	<u>\$ (705)</u>	<u>\$ (793)</u>	<u>\$ (197)</u>	<u>\$ (2,610)</u>
Depreciation/depletion/impairment expense	—	(93)	(662)	(554)	(114)	(263)	(1,686)
Dispositions	—	2	52	193	6	63	316
Transfers and assets reclassified as held for sale <sup>(2)</sup>	—	16	(4)	6	7	1	26
Foreign currency translation and other	—	(12)	(22)	—	(25)	(9)	(68)
<b>Balance at December 31, 2020 <sup>(3) (4)</sup></b>	<u><b>\$ —</b></u>	<u><b>\$ (193)</b></u>	<u><b>\$ (1,445)</b></u>	<u><b>\$ (1,060)</b></u>	<u><b>\$ (919)</b></u>	<u><b>\$ (405)</b></u>	<u><b>\$ (4,022)</b></u>
<b>Net book value</b>							
December 31, 2019	<u>\$ 633</u>	<u>\$ 3,602</u>	<u>\$ 4,226</u>	<u>\$ 3,265</u>	<u>\$ 900</u>	<u>\$ 1,266</u>	<u>\$ 13,892</u>
<b>December 31, 2020</b>	<u><b>\$ 382</b></u>	<u><b>\$ 4,078</b></u>	<u><b>\$ 4,147</b></u>	<u><b>\$ 3,111</b></u>	<u><b>\$ 1,012</b></u>	<u><b>\$ 1,252</b></u>	<u><b>\$ 13,982</b></u>

(1) See Note 3 for additional information.

(2) Includes assets that were reclassified as held for sale and subsequently disposed. See Note 8 and Note 9 for additional information.

(3) Includes accumulated impairment losses of \$46 million (2019: \$14 million) for machinery and equipment, \$276 million (2019: \$271 million) for oil and gas properties and \$370 million (2019: \$184 million) for vessels.

(4) As at December 31, 2020 a total of \$46 million (2019: \$48 million) of future development costs were included in the depletion calculation.

(5) Comparative figures have been reclassified to conform to the current period's classification to include mineral property and oil and gas assets.



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**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

During the year ended December 31, 2020, the partnership recorded an impairment expense of \$245 million resulting from the write-down of certain vessels at Altera due to changes in underlying assumptions including contract extensions and modifications, redeployment opportunities and estimated salvage values. The recoverable amounts were based on fair value less costs of disposal and the value in use. The recoverable amounts were determined using negotiated sales prices and discounted cash flow models incorporating significant unobservable inputs. The estimates regarding expected future cash flows and discount rates are level 3 fair value inputs based on various assumptions including expected earnings, redeployment opportunities, and contract extensions.

As at December 31, 2020, PP&E included approximately \$1,252 million (2019: \$1,266 million) of right-of-use assets and \$2,796 million (2019: \$2,807 million) of assets subject to operating leases in which the partnership is a lessor. During the year ended December 31, 2020, additions to right-of-use assets from acquisitions and new lease contracts were \$320 million (2019: \$461 million), partially offset by depreciation expense of \$263 million (2019: \$203 million).

The right-of-use assets and assets subject to operating leases in which the partnership is a lessor by class of underlying asset as at December 31, 2020 and the depreciation expense of right-of-use assets by class of underlying asset for the year ended December 31, 2020 are outlined below:

(US\$ MILLIONS)	Year ended December 31, 2020					
	Land	Buildings	Machinery and equipment	Vessels	Others	Total
<b>Lessee</b>						
Right-of-use assets	\$ 51	\$ 621	\$ 538	\$ 22	\$ 20	\$ 1,252
Depreciation expense	(7)	(128)	(104)	(16)	(8)	(263)
<b>Lessor</b>						
Assets subject to operating leases	—	—	278	2,518	—	\$ 2,796

(US\$ MILLIONS)	Year ended December 31, 2019					
	Land	Buildings	Machinery and equipment	Vessels	Others <sup>(1)</sup>	Total
<b>Lessee</b>						
Right-of-use assets	\$ 8	\$ 632	\$ 552	\$ 53	\$ 21	\$ 1,266
Depreciation expense	(1)	(88)	(91)	(11)	(12)	(203)
<b>Lessor</b>						
Assets subject to operating leases	—	—	313	2,494	—	\$ 2,807

<sup>(1)</sup> Comparative figures have been reclassified to conform to the current period's classification to include mineral property and oil and gas assets.

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

**NOTE 12. INTANGIBLE ASSETS**

(US\$ MILLIONS)	Water and sewage concession agreements	Customer relationships	Computer software, patents, trademarks and proprietary technology <sup>(3)</sup>	Loyalty program	Brand names <sup>(3)</sup>	Other	Value of insurance contracts acquired	Total assets
<b>Gross carrying amount:</b>								
Balance at January 1, 2019	\$ 1,912	\$ 1,172	\$ 2,183	\$ 150	\$ 411	\$ 173	\$ —	\$ 6,001
Additions	158	7	20	—	1	45	—	231
Acquisitions through business combinations <sup>(1)</sup>	—	4,960	1,367	—	—	265	224	6,816
Dispositions	—	—	(32)	—	—	—	—	(32)
Assets reclassified as held for sale <sup>(2)</sup>	(27)	(365)	(34)	—	—	(10)	—	(436)
Foreign currency translation	(75)	(14)	7	8	(3)	(2)	3	(76)
Balances at December 31, 2019	<u>\$ 1,968</u>	<u>\$ 5,760</u>	<u>\$ 3,511</u>	<u>\$ 158</u>	<u>\$ 409</u>	<u>\$ 471</u>	<u>\$ 227</u>	<u>\$12,504</u>
Additions	<b>496</b>	—	<b>107</b>	—	—	7	—	<b>610</b>
Acquisitions through business combinations <sup>(1)</sup>	—	55	90	—	10	16	—	171
Dispositions	—	(68)	(5)	—	—	(100)	—	(173)
Assets reclassified as held for sale <sup>(2)</sup>	—	—	(1)	—	—	—	—	(1)
Foreign currency translation	(429)	95	86	11	32	(37)	5	(237)
<b>Balance at December 31, 2020</b>	<b><u>\$ 2,035</u></b>	<b><u>\$ 5,842</u></b>	<b><u>\$ 3,788</u></b>	<b><u>\$ 169</u></b>	<b><u>\$ 451</u></b>	<b><u>\$ 357</u></b>	<b><u>\$ 232</u></b>	<b><u>\$12,874</u></b>
<b>Accumulated amortization and impairment</b>								
Balance at January 1, 2019	\$ (119)	\$ (203)	\$ (111)	\$ (15)	\$ (9)	\$ (21)	\$ —	\$ (478)
Amortization expense	(62)	(288)	(196)	(10)	(3)	(22)	(1)	(582)
Dispositions	(1)	—	23	—	—	—	—	22
Assets reclassified as held for sale <sup>(2)</sup>	6	78	10	—	—	3	—	97
Foreign currency translation	5	(1)	(8)	(1)	—	1	—	(4)
Balances at December 31, 2019	<u>\$ (171)</u>	<u>\$ (414)</u>	<u>\$ (282)</u>	<u>\$ (26)</u>	<u>\$ (12)</u>	<u>\$ (39)</u>	<u>\$ (1)</u>	<u>\$ (945)</u>
Amortization expense	<b>(59)</b>	<b>(361)</b>	<b>(263)</b>	<b>(2)</b>	<b>(8)</b>	<b>(20)</b>	<b>(39)</b>	<b>(752)</b>
Dispositions	—	68	4	—	—	18	—	90
Assets reclassified as held for sale <sup>(2)</sup>	—	—	—	—	—	—	—	—
Foreign currency translation	49	(41)	(7)	(4)	(8)	7	(2)	(6)
<b>Balance at December 31, 2020</b>	<b><u>\$ (181)</u></b>	<b><u>\$ (748)</u></b>	<b><u>\$ (548)</u></b>	<b><u>\$ (32)</u></b>	<b><u>\$ (28)</u></b>	<b><u>\$ (34)</u></b>	<b><u>\$ (42)</u></b>	<b><u>\$ (1,613)</u></b>
<b>Net book value</b>								
December 31, 2019	<u>\$ 1,797</u>	<u>\$ 5,346</u>	<u>\$ 3,229</u>	<u>\$ 132</u>	<u>\$ 397</u>	<u>\$ 432</u>	<u>\$ 226</u>	<u>\$11,559</u>
<b>December 31, 2020</b>	<b><u>\$ 1,854</u></b>	<b><u>\$ 5,094</u></b>	<b><u>\$ 3,240</u></b>	<b><u>\$ 137</u></b>	<b><u>\$ 423</u></b>	<b><u>\$ 323</u></b>	<b><u>\$ 190</u></b>	<b><u>\$11,261</u></b>

(1) See Note 3 for additional information.

(2) Includes assets that were reclassified as held for sale and subsequently disposed. See Note 8 and Note 9 for additional information.

(3) Includes indefinite life intangible assets with a carrying value of \$900 million (2019: \$799 million) in the partnership's infrastructure services and industrials segments.

**BROOKFIELD BUSINESS PARTNERS L.P.**

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The terms and conditions of the water and sewage concession agreements, including fees that can be charged to the users and the duties to be performed by the operator, are regulated by various grantors, the majority of which are municipal governments across Brazil. The concession agreements provide the operator the right to charge fees to users using the services of the operator over the term of the concessions in exchange for water treatment services, ongoing and regular maintenance work on water distributions assets, and improvements to the water treatment and distribution system. Fees are revised annually for inflation in Brazil. The concession arrangements have expiration dates that range from 2037 to 2056 at which point the underlying concessions assets will be returned to the various grantors.

The proprietary technology acquired as part of the acquisition of Westinghouse pertains to developed technology that has the potential to provide competitive advantages and product differentiation. Westinghouse's developed technology is valued using an excess earnings method and a relief-from-royalty method to determine the after-tax cash flows associated to the portfolio of products and processes provided by Westinghouse. The technology includes fuel products, components and services, plant designs, as well as engineering and other services to the owners and operators of power plants. These services consist of production and services, field services, reactor services, pump and motor services and engineering services. The proprietary technology acquired was assessed to have an estimated useful life of 15 years.

Customer relationships acquired as part of the acquisition of Westinghouse pertain to strong and continuing relationships with many of the company's customers within the nuclear power generation industry. Due to relatively high barriers to entry, regulatory requirements and the time required to recreate relationship due to the bidding and proposal process within the nuclear power generation industry, existing customer relationships Westinghouse has are expected to provide a future source of cash flows. Westinghouse's customer relationships are valued using the cost replacement approach to estimate the cost to recreate the existing customer base. The customer relationships acquired were assessed to have estimated useful lives of up to 15 years.

Brand names acquired as part of the acquisition of Westinghouse pertain to the recognition of its trade name which carries a strong reputation in the industry and positive brand recognition. The brand was valued using the income approach and has an indefinite useful life.

Customer relationships acquired as part of the acquisition of Clarios relate to strong and continuing relationships with many of the company's original equipment manufacturer and aftermarket customers within the automotive batteries industry. These customer relationships are valued using the income approach by discounting the free cash flows expected to be generated. The customer relationships acquired were assessed to have a weighted average useful life of up to 16 years.

Proprietary technology acquired as part of the acquisition of Clarios was valued using the income approach and has a weighted average useful life of 14 years.

Trademarks acquired as part of the acquisition of Clarios pertain to endorsed brands that are highly regarded and recognized in the marketplace. These trademarks were valued using the income approach and have an indefinite useful life.

The value of insurance contracts acquired from Sagen represents the difference between the fair value of the contractual insurance rights acquired and insurance obligations assumed and the insurance liability measured in accordance with the partnership's accounting policy for insurance contracts. The subsequent measurement of this asset is consistent with the measurement of the related insurance liability. The value of insurance contracts acquired has an estimated useful life up to 15 years.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

**NOTE 13. GOODWILL**

<b>(US\$ MILLIONS)</b>	<b>2020</b>	<b>2019</b>
<b>Balance at beginning of year</b>	<b>\$ 5,218</b>	<b>\$ 2,411</b>
Acquisitions through business combinations <sup>(1)</sup>	<b>(83)</b>	3,444
Impairment losses	<b>—</b>	(418)
Dispositions	<b>(215)</b>	(21)
Assets reclassified as held for sale <sup>(2)</sup>	<b>—</b>	(212)
Foreign currency translation	<b>324</b>	14
<b>Balance at end of year</b>	<b>\$ 5,244</b>	<b>\$ 5,218</b>

(1) See Note 3 for additional information.

(2) Includes assets that were reclassified as held for sale and subsequently disposed. See Note 8 and Note 9 for additional information.

During the year ended December 31, 2019, the partnership recorded a goodwill impairment loss of \$261 million within the infrastructure services segment. This was related to the partnership's investment in Altera as a result of changes in certain vessel redeployment opportunities and the reassessment of future assumptions. This reduced the carrying value of Altera goodwill from \$547 million to \$286 million. The recoverable amount was based on the fair value less costs of disposal, using a discounted cash flow model incorporating significant unobservable inputs. The estimates regarding expected future cash flows and discount rates are level 3 fair value inputs based on various assumptions including existing contracts, future vessel redeployment rates, financial forecasts and industry trends. The partnership also recorded a goodwill impairment loss of \$157 million within the business services segment.

Goodwill is allocated to the following segments as at December 31, 2020 and 2019:

<b>(US\$ MILLIONS)</b>	<b>2020</b>	<b>2019</b>
Business services	<b>\$ 2,529</b>	\$ 2,514
Infrastructure services	<b>481</b>	470
Industrials	<b>2,234</b>	2,234
<b>Total</b>	<b>\$ 5,244</b>	<b>\$ 5,218</b>

**NOTE 14. EQUITY ACCOUNTED INVESTMENTS**

The following table presents the ownership interest, voting interest, and carrying values of the partnership's equity accounted investments as at December 31, 2020 and 2019:

<b>(US\$ MILLIONS, except as noted)</b>	<b>Economic interest</b>		<b>Voting interest</b>		<b>Carrying value</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
Business services	<b>14% - 90%</b>	14% - 90%	<b>14% - 90%</b>	14% - 90%	<b>\$ 60</b>	\$ 53
Infrastructure services	<b>17% - 50%</b>	25% - 50%	<b>17% - 50%</b>	25% - 50%	<b>796</b>	366
Industrials	<b>24% - 54%</b>	24% - 54%	<b>24% - 50%</b>	24% - 50%	<b>834</b>	854
Total					<b>\$ 1,690</b>	<b>\$ 1,273</b>

BROOKFIELD BUSINESS PARTNERS L.P.

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As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

The following table represents the change in the balance of equity accounted investments:

(US\$ MILLIONS)	2020	2019
<b>Balance at beginning of year</b>	<b>\$ 1,273</b>	<b>\$ 541</b>
Acquisitions through business combinations <sup>(1)</sup>	(5)	847
Additions	446	25
Dispositions <sup>(2)</sup>	(30)	(162)
Share of net income	57	114
Share of other comprehensive income	6	—
Distributions received	(41)	(62)
Foreign currency translation	(16)	(30)
<b>Balance at end of period</b>	<b>\$ 1,690</b>	<b>\$ 1,273</b>

(1) See Note 3 for additional information.

(2) Includes derecognition of equity accounted investments within Clarios that were consolidated in 2020 and within Greenergy that was consolidated in 2019.

On January 31, 2020, the partnership completed the acquisition of a 17% economic interest in Brand Industrial Holdings Inc. (“BrandSafway”) for consideration of \$445 million. The partnership has joint control over BrandSafway and has accounted for its investment as an equity accounted investment.

For the year ended December 31, 2020, the partnership received total distributions from equity accounted investments of \$41 million (2019: \$62 million).

The following tables present the gross assets and liabilities of the partnership’s equity accounted investments:

Year ended December 31, 2020							
Total							
(US\$ MILLIONS)	Current assets	Non-current assets	Total assets	Current liabilities	Non-current liabilities	Total liabilities	Total net assets
Business services	\$ 448	\$ 1,243	\$ 1,691	\$ 481	\$ 1,116	\$ 1,597	\$ 94
Infrastructure services	1,605	8,030	9,635	830	5,569	6,399	3,236
Industrials	1,096	736	1,832	505	222	727	1,105
<b>Total</b>	<b>\$ 3,149</b>	<b>\$ 10,009</b>	<b>\$ 13,158</b>	<b>\$ 1,816</b>	<b>\$ 6,907</b>	<b>\$ 8,723</b>	<b>\$ 4,435</b>

Year Ended December 31, 2019							
Total							
(US\$ MILLIONS)	Current assets	Non-current assets	Total assets	Current liabilities	Non-current liabilities	Total liabilities	Total net assets
Business services	\$ 586	\$ 1,057	\$ 1,643	\$ 515	\$ 943	\$ 1,458	\$ 185
Infrastructure services	187	1,287	1,474	128	617	745	729
Industrials	1,038	743	1,781	486	257	743	1,038
<b>Total</b>	<b>\$ 1,811</b>	<b>\$ 3,087</b>	<b>\$ 4,898</b>	<b>\$ 1,129</b>	<b>\$ 1,817</b>	<b>\$ 2,946</b>	<b>\$ 1,952</b>

Certain of the partnership’s equity accounted investments are subject to restrictions over the extent to which they can remit funds to the partnership in the form of cash dividends, or repayments of loans and advances as a result of borrowing arrangements, regulatory restrictions and other contractual requirements.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following tables present the gross amounts of revenues, net income and other comprehensive income from the partnership's equity accounted investments for the years ended December 31, 2020, 2019 and 2018:

	<b>Year Ended December 31, 2020</b>			
	<b>Total</b>			
<b>(US\$ MILLIONS)</b>	<b>Revenues</b>	<b>Net income</b>	<b>OCI</b>	<b>Total comprehensive income</b>
Business services	\$ 252	\$ (18)	\$ 8	\$ (10)
Infrastructure services	4,080	(123)	31	(92)
Industrials	2,713	133	—	133
<b>Total</b>	<b>\$ 7,045</b>	<b>\$ (8)</b>	<b>\$ 39</b>	<b>\$ 31</b>

	<b>Year ended December 31, 2019</b>			
	<b>Total</b>			
<b>(US\$ MILLIONS)</b>	<b>Revenues</b>	<b>Net income</b>	<b>OCI</b>	<b>Total comprehensive income</b>
Business services	\$ 537	\$ 117	\$ 9	\$ 126
Infrastructure services	388	119	—	119
Industrials	1,770	121	—	121
<b>Total</b>	<b>\$ 2,695</b>	<b>\$ 357</b>	<b>\$ 9</b>	<b>\$ 366</b>

	<b>Year ended December 31, 2018</b>			
	<b>Total</b>			
<b>(US\$ MILLIONS)</b>	<b>Revenues</b>	<b>Net income</b>	<b>OCI</b>	<b>Total comprehensive income</b>
Business services	\$ 605	\$ 102	\$ (15)	\$ 87
Infrastructure services	828	(31)	2	(29)
Industrials	445	62	(18)	44
<b>Total</b>	<b>\$ 1,878</b>	<b>\$ 133</b>	<b>\$ (31)</b>	<b>\$ 102</b>

Certain of the partnership's equity accounted investments are publicly listed entities with active pricing in a liquid market. The fair value based on the publicly listed price of these equity accounted investments in comparison to the partnership's carrying value is as follows:

	<b>December 31, 2020</b>		<b>December 31, 2019</b>	
	<b>Public price</b>	<b>Carrying value</b>	<b>Public price</b>	<b>Carrying value</b>
Business services	\$ 39	\$ —	\$ 38	\$ —
Industrials	519	373	416	379
<b>Total</b>	<b>\$ 558</b>	<b>\$ 373</b>	<b>\$ 454</b>	<b>\$ 379</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

**NOTE 15. ACCOUNTS PAYABLE AND OTHER**

(US\$ MILLIONS)	2020	2019
<b>Current:</b>		
Accounts payable	\$ 2,971	\$ 2,919
Accrued and other liabilities <sup>(1)(2)</sup>	3,864	3,978
Lease liability	222	224
Financial liabilities <sup>(5)</sup>	727	327
Unearned premiums reserve	533	482
Work in progress <sup>(3)</sup>	1,539	1,415
Provisions and decommissioning liabilities	560	442
Liabilities held for sale	—	94
<b>Total current</b>	<b>\$ 10,416</b>	<b>\$ 9,881</b>
<b>Non-current:</b>		
Accounts payable	\$ 82	\$ 116
Accrued and other liabilities <sup>(2)</sup>	1,325	1,110
Lease liability	1,142	1,109
Financial liabilities <sup>(5)</sup>	2,457	2,048
Unearned premiums reserve	1,356	1,143
Work in progress <sup>(3)</sup>	23	60
Provisions and decommissioning liabilities <sup>(4)</sup>	1,131	1,029
<b>Total non-current</b>	<b>\$ 7,516</b>	<b>\$ 6,615</b>

(1) Includes bank overdrafts of \$400 million as at December 31, 2020 (2019: \$921 million).

(2) Includes post-employment benefits of \$1,018 million (\$19 million current and \$999 million non-current). See Note 30 for additional information.

(3) See Note 16 for additional information.

(4) Decommissioning liability results primarily from the partnership's ownership interest in energy assets, manufacturing facilities, retail gas stations, a services provider to the offshore oil production industry and power generation services. The liability represents the estimated cost to reclaim and abandon the asset and takes into account the estimated timing of the cost to be incurred in future periods. The liability was determined using a risk rate between 1.2% and 11.5% (2019: 1.6% and 8.5%) and an inflation rate between 1.9% and 3.0% (2019: 2.0% and 3.0%), determined as appropriate for the underlying subsidiaries.

(5) Includes financial liabilities of \$1,847 million (\$56 million current and \$1,791 million non-current) as at December 31, 2020 (2019: \$1,704 million) related to the sale and leaseback of hospitals.

Included within accounts payable and other is \$1,364 million (2019: \$1,333 million) of lease liabilities as at December 31, 2020. During the year ended December 31, 2020, \$58 million (2019: \$49 million) of interest expense on lease liabilities was incurred.

The partnership's exposure to currency and liquidity risk related to accounts payable and other is disclosed in Note 27.

**BROOKFIELD BUSINESS PARTNERS L.P.**

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The following table presents the change in the provision balances for the partnership:

<u>(US\$ MILLIONS)</u>	<u>Decommissioning liability</u>	<u>Warranties and provisions for defects</u>	<u>Other</u>	<u>Total provisions</u>
Balance at January 1, 2019	\$ 311	\$ 87	\$ 356	\$ 754
Additions through business combinations	52	119	428	599
Additional provisions recognized	9	175	200	384
Reduction arising from payments/derecognition	(6)	(126)	(324)	(456)
Accretion expenses	16	—	—	16
Change in discount rate	154	—	2	156
Change in other estimates	44	(5)	4	43
Transfers to held for sale	—	—	(10)	(10)
Dispositions	(19)	—	—	(19)
Net foreign currency exchange differences	6	—	(2)	4
<b>Balance at December 31, 2019</b>	<b>\$ 567</b>	<b>\$ 250</b>	<b>\$ 654</b>	<b>\$ 1,471</b>
Additions through business combinations	3	—	1	4
Additional provisions recognized	8	203	276	487
Reduction arising from payments/derecognition	(7)	(217)	(199)	(423)
Accretion expenses	24	—	(1)	23
Change in discount rate	66	—	—	66
Change in other estimates	9	12	9	30
Transfers to held for sale	—	—	(9)	(9)
Dispositions	—	—	—	—
Net foreign currency exchange differences	3	5	34	42
<b>Balance at December 31, 2020</b>	<b>\$ 673</b>	<b>\$ 253</b>	<b>\$ 765</b>	<b>\$ 1,691</b>

**NOTE 16. CONTRACTS IN PROGRESS**

A summary of the partnership's contracts in progress is presented below:

<u>(US\$ MILLIONS)</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Contract costs incurred to date	\$ 26,411	\$ 23,041	\$ 20,455
Profit recognized to date (less recognized losses)	1,476	1,843	1,946
	27,887	24,884	22,401
Less: progress billings	(28,913)	(25,782)	(23,546)
<b>Contract work in progress (liability)</b>	<b>\$ (1,026)</b>	<b>\$ (898)</b>	<b>\$ (1,145)</b>
Comprising:			
Amounts due from customers — work in progress <sup>(1)</sup>	\$ 536	\$ 577	\$ 563
Amounts due to customers — creditors <sup>(2)</sup>	(1,562)	(1,475)	(1,708)
<b>Net work in progress</b>	<b>\$ (1,026)</b>	<b>\$ (898)</b>	<b>\$ (1,145)</b>

<sup>(1)</sup> The change in the balance from December 31, 2019 was due to billed amounts of \$3,635 million, additions to work in progress of \$3,586 million, acquisitions through business combinations of \$3 million, dispositions of \$nil and the remainder due to foreign exchange changes.

<sup>(2)</sup> The change in the balance from December 31, 2019 was due to recognized revenue of \$1,808 million, additions to work in progress of \$1,847 million, acquisitions through business combinations of \$6 million, dispositions of \$6 million and the remainder due to foreign exchange changes.



**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
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**NOTE 17. BORROWINGS**

Principal repayments on total borrowings due over the next five years and thereafter are as follows:

<u>(US\$ MILLIONS)</u>	<u>Business services</u>	<u>Infrastructure services</u>	<u>Industrials</u>	<u>Corporate and other<sup>(1)</sup></u>	<u>Total borrowings</u>
2021	\$ 669	\$ 621	\$ 163	\$ 300	\$ 1,753
2022	602	584	127	—	1,313
2023	383	989	689	—	2,061
2024	1,210	373	468	310	2,361
2025	76	3,003	1,668	—	4,747
Thereafter	490	458	11,070	—	12,018
<b>Total - Principal repayments</b>	<b>\$ 3,430</b>	<b>\$ 6,028</b>	<b>\$ 14,185</b>	<b>\$ 610</b>	<b>\$ 24,253</b>
Total - Deferred financing costs and other	\$ (41)	\$ (124)	\$ (312)	\$ —	\$ (477)
<b>Total - December 31, 2020</b>	<b>\$ 3,389</b>	<b>\$ 5,904</b>	<b>\$ 13,873</b>	<b>\$ 610</b>	<b>\$ 23,776</b>
Total - December 31, 2019	\$ 2,621	\$ 5,860	\$ 13,918	\$ —	\$ 22,399

<sup>(1)</sup> Refer to Note 25 for further details on the demand Deposit Agreement with Brookfield.

**(a) Corporate borrowings**

The partnership has bilateral credit facilities backed by global banks. The credit facilities are available in Euros, Sterling, Australian, U.S. and Canadian dollars. Advances under the credit facilities bear interest at the specified LIBOR, EURIBOR, CDOR, BBSY or bankers' acceptance rate plus 2.50%, or the specified base rate or prime rate plus 1.50%. The credit facilities require the partnership to maintain a minimum tangible net worth and deconsolidated debt to capitalization ratio at the corporate level. During the third quarter of 2020, the partnership increased the total available amount on the credit facilities by \$500 million to \$2,075 million. The additional \$500 million has been guaranteed by Brookfield and provides the partnership with additional liquidity to take advantage of acquisitive opportunities. The maturity date of the facilities is June 28, 2024.

As at December 31, 2020, \$310 million was drawn on the bilateral credit facilities and the additional \$500 million facility guaranteed by Brookfield remains undrawn.

The partnership has a revolving acquisition credit facility with Brookfield, as described in Note 1(b)(iii) that permits borrowings of up to \$500 million. The credit facility is guaranteed by the partnership, Holding LP and the holding entities. The credit facility is available in U.S. or Canadian dollars, and advances are made by way of LIBOR, base rate, bankers' acceptance rate or prime rate loans. The credit facility bears interest at the specified LIBOR or bankers' acceptance rate plus 3.45%, or the specified base rate or prime rate plus 2.45%. The credit facility requires the partnership to maintain a minimum deconsolidated net worth and contains restrictions on the ability of the borrowers and the guarantors to, among other things, incur liens, engage in certain mergers and consolidations or enter into speculative hedging arrangements. Net proceeds above a specified threshold that are received by the borrowers from asset dispositions, debt incurrences or equity issuances by the borrowers or their subsidiaries must be used to pay down the credit facility (which can then be redrawn to fund future investments). The facility automatically renews for consecutive one-year periods until June 30, 2024. As at December 31, 2020, the credit facility remains undrawn.

The partnership is currently in compliance with, or has obtained waivers related to, all material covenant requirements, and the partnership continues to monitor performance against such covenant requirements.

**(b) Non-recourse subsidiary borrowings of the partnership**

Total non-recourse subsidiary borrowings of the partnership as at December 31, 2020 were \$23,166 million (2019: \$22,399 million).

**BROOKFIELD BUSINESS PARTNERS L.P.**

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Some of the partnership's businesses have credit facilities in which they borrow and repay on a monthly basis. This movement has been shown on a net basis in the partnership's consolidated statements of cash flow.

The partnership has credit facilities within its operating businesses with major financial institutions. The credit facilities are primarily composed of revolving and term operating facilities with variable interest rates. In certain cases, the facilities may have financial covenants which are generally in the form of interest coverage ratios and leverage ratios.

The partnership's operations are currently in compliance with or have obtained waivers related to all material covenant requirements, and the partnership continues to work with its subsidiaries to monitor performance against such covenant requirements.

The weighted average interest rates and terms of non-recourse subsidiary borrowings are as follows:

(US\$ MILLIONS, except as noted)	Weighted average rate		Weighted average term (years)		Consolidated	
	2020	2019	2020	2019	2020	2019
Business services	5.9 %	5.8 %	3.7	4.3	\$ 3,389	\$ 2,621
Infrastructure services	4.0 %	5.2 %	4.3	5.2	5,904	5,860
Industrials	5.3 %	5.7 %	5.7	6.3	13,873	13,918
<b>Total</b>	<b>5.0 %</b>	<b>5.5 %</b>	<b>5.0</b>	<b>5.7</b>	<b>\$ 23,166</b>	<b>\$ 22,399</b>

Non-recourse subsidiary borrowings by currency are as follows:

(US\$ MILLIONS, except as noted)	December 31, 2020	Local currency	December 31, 2019	Local currency
U.S. dollars	\$ 15,305	15,305	\$ 15,436	15,436
Euros	3,466	2,820	3,578	3,546
Brazilian reais	1,475	7,667	1,330	5,362
Australian dollars	994	1,292	1,264	1,801
Indian rupees	967	70,614	—	—
Canadian dollars	923	1,175	772	1,003
British pounds	5	4	10	8
Other	31	140	9	7
<b>Total</b>	<b>\$ 23,166</b>		<b>\$ 22,399</b>	

**NOTE 18. INCOME TAXES**

Income taxes are recognized for the amount of taxes payable by the partnership's corporate subsidiaries and for the impact of deferred income tax assets and liabilities related to such subsidiaries.

The major components of income tax expense include the following for the years ended December 31:

(US\$ MILLIONS)	2020	2019	2018
<b>Current income tax expense (recovery)</b>	<b>\$ 284</b>	<b>\$ 324</b>	<b>\$ 186</b>
Deferred income tax expense (recovery):			
Origination and reversal of temporary differences	(134)	(138)	(61)
Recovery arising from previously unrecognized tax assets	(1)	(6)	(27)
Change of tax rates and imposition of new legislations	5	12	—
<b>Deferred income tax expense (recovery)</b>	<b>(130)</b>	<b>(132)</b>	<b>(88)</b>
<b>Total income taxes</b>	<b>\$ 154</b>	<b>\$ 192</b>	<b>\$ 98</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**

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**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The below reconciliation has been prepared using a composite statutory-rate for jurisdictions where the partnership's subsidiaries operate.

The partnership's effective tax rate is different from the partnership's composite income tax rate due to the following differences set out below:

	<b>2020</b>	<b>2019</b>	<b>2018</b>
<b>Composite income tax rate</b>	<b>27 %</b>	<b>27 %</b>	<b>27 %</b>
Increase (reduction) in rate resulting from:			
Portion of gains subject to different tax rates	2	(11)	(1)
International operations subject to different tax rates	23	(5)	(16)
Taxable income attributable to non-controlling interests	(19)	(6)	(3)
Recognition of deferred tax assets	(10)	—	(2)
Non-recognition of the benefit of current year's tax losses	2	17	1
Change in tax rates and imposition of new legislation	(1)	4	—
Other	(3)	4	2
<b>Effective income tax rate</b>	<b>21 %</b>	<b>30 %</b>	<b>8 %</b>

Deferred income tax assets and liabilities as at December 31, 2020 and 2019 relate to the following:

<b>(US\$ MILLIONS)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Non-capital losses (Canada)	\$ 40	\$ 11
Capital losses (Canada)	—	—
Losses (U.S.)	119	78
Losses (International)	318	264
Difference in basis	(1,417)	(1,489)
<b>Total net deferred tax (liability) asset</b>	<b>\$ (940)</b>	<b>\$ (1,136)</b>
Reflected in the statement of financial position as follows:		
Deferred income tax assets	\$ 761	\$ 667
Deferred income tax liabilities	(1,701)	(1,803)
<b>Total net deferred tax (liability) asset</b>	<b>\$ (940)</b>	<b>\$ (1,136)</b>

The deferred income tax movements are as follows:

<b>(US\$ MILLIONS)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
<b>Opening net deferred tax (liability) asset</b>	<b>\$ (1,136)</b>	<b>\$ (587)</b>
Recognized in income	130	132
Recognized in other comprehensive income	(66)	15
Other <sup>(1)</sup>	132	(696)
<b>Net deferred tax (liability) asset</b>	<b>\$ (940)</b>	<b>\$ (1,136)</b>

<sup>(1)</sup> The other category primarily relates to acquisitions and dispositions and the foreign exchange impact of the deferred tax asset calculated in the functional currency of the operating entities.

**BROOKFIELD BUSINESS PARTNERS L.P.**

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The following table details the expiry date, if applicable, of the unrecognized deferred tax assets:

(US\$ MILLIONS)	December 31, 2020	December 31, 2019
One year from reporting date	\$ 1	\$ 19
Two years from reporting date	13	5
Three years from reporting date	12	5
After three years from reporting date	314	337
Do not expire	659	731
<b>Total</b>	<b>\$ 999</b>	<b>\$ 1,097</b>

The components of the income taxes in other comprehensive income for the years ended December 31, 2020, 2019, and 2018 are set out below:

(US\$ MILLIONS)	2020	2019	2018
Fair value through other comprehensive income	\$ 49	\$ —	\$ (3)
Net investment hedges	26	(15)	13
Cash flow hedges	—	(1)	(6)
Equity accounted investments	—	—	—
Pension plan actuarial changes	(9)	1	(2)
<b>Total deferred tax expense (recovery) in other comprehensive income</b>	<b>\$ 66</b>	<b>\$ (15)</b>	<b>\$ 2</b>

For the year ended December 31, 2020, total current tax expense of \$20 million (2019: \$27 million, 2018: \$49 million) attributed to the current tax on disposition of subsidiaries for which control has been retained has been recorded in equity.

**NOTE 19. EQUITY**

As at December 31, 2020, Brookfield Business Partners L.P.'s capital structure comprises two classes of partnership units; LP Units and GP Units. LP Units entitle the holder to their proportionate share of distributions. General partnership units entitle the holder the right to govern the financial and operating policies of Brookfield Business Partners L.P. The GP Units are not quantitatively material to the financial statements and therefore have not been separately presented on the consolidated statements of financial position.

Holding LP's capital structure comprises three classes of partnership units: managing GP Units held by Brookfield Business Partners L.P., special LP Units held by Brookfield and Redemption-Exchange Units held by Brookfield.

In its capacity as the holder of the special limited partner units of the Holding LP, the special limited partner is entitled to incentive distribution rights which are based on a 20% increase in the unit price of the partnership over an initial threshold based on the volume-weighted average price of the units, subject to a high water mark. During the year ended December 31, 2020, the weighted average price was below the threshold of \$41.96 per unit, resulting in an incentive distribution of \$nil (2019: \$nil).

As at December 31, 2020, Holding LP has issued 69.7 million Redemption-Exchange Units to Brookfield. Both the LP and GP Units issued by Brookfield Business Partners L.P. and the Redemption-Exchange Units issued by the Holding LP have the same economic attributes in all respects, except for the redemption right described in Note 1(b)(i).

As part of the spin-off, Brookfield subscribed for \$15 million of preferred shares and \$250 million of LP Units. The rights of the preferred shareholders are described in Note 1(b)(ii).

**BROOKFIELD BUSINESS PARTNERS L.P.**

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**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

For the year ended December 31, 2020, the partnership distributed dividends to limited partner, general partner and redemption-exchange unitholders of \$37 million, or approximately \$0.25 per partnership unit (2019: \$35 million). For the year ended December 31, 2020, the partnership distributed to others who have interests in the operating subsidiaries \$1,225 million, primarily resulting from the distributions of proceeds on the sale of the partnership's cold storage logistics business, a GrafTech International Limited ("GrafTech") distribution in kind and distributions received from Westinghouse and Sagen (2019: \$1,678 million).

During the year ended December 31, 2020, the partnership repurchased and canceled 1,858,671 LP Units (2019: 202,143).

**(a) General and limited partnership units**

GP Units and LP Units outstanding are as follows:

UNITS	GP Units		LP Units		Total	
	2020	2019	2020	2019	2020	2019
<b>Authorized and issued</b>						
Opening balance	4	4	80,890,655	66,185,798	80,890,659	66,185,802
Repurchased and canceled	—	—	(1,858,671)	(202,143)	(1,858,671)	(202,143)
Issued for cash	—	—	—	14,907,000	—	14,907,000
On issue at December 31	<u>4</u>	<u>4</u>	<u>79,031,984</u>	<u>80,890,655</u>	<u>79,031,988</u>	<u>80,890,659</u>

The weighted average number of GP Units outstanding for the year ended December 31, 2020 was 4 (2019: 4). The weighted average number of LP Units outstanding for the year ended December 31, 2020 was 80.2 million (2019: 73.6 million).

**Earnings per limited partner unit**

Net loss attributable to limited partnership unitholders was \$91 million for the year ended December 31, 2020 (2019: net income of \$43 million).

**(b) Redemption-Exchange Units held by Brookfield**

UNITS	Redemption-Exchange Units held by Brookfield	
	2020	2019
<b>Authorized and issued</b>		
Opening balance	69,705,497	63,095,497
Issued for cash	—	6,610,000
On issue at December 31	<u>69,705,497</u>	<u>69,705,497</u>

The weighted average number of Redemption-Exchange Units outstanding for the year ended December 31, 2020 was 69.7 million (2019: 66.4 million).

**(c) Special limited partner units held by Brookfield**

UNITS	Special Limited Partner Units held by Brookfield	
	2020	2019
<b>Authorized and issued</b>		
Opening balance	4	4
On issue at December 31	<u>4</u>	<u>4</u>

The weighted average number of special limited partner units outstanding for the year ended December 31, 2020 was 4 (2019: 4).

## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

## (d) Preferred shares held by Brookfield

UNITS	Preferred Shares held by Brookfield	
	2020	2019
<b>Authorized and issued</b>		
Opening balance	200,002	200,002
On issue at December 31	200,002	200,002

## NOTE 20. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

## (a) Attributable to Limited Partners

(US\$ MILLIONS)	Foreign currency translation	FVOCI	Other <sup>(1)</sup>	Accumulated other comprehensive income (loss)
Balance as at January 1, 2020	\$ (169)	\$ 11	\$ (60)	\$ (218)
Other comprehensive income (loss)	25	39	(28)	36
Ownership changes	—	2	—	2
Balance as at December 31, 2020	\$ (144)	\$ 52	\$ (88)	\$ (180)

<sup>(1)</sup> Represents net investment hedges, cash flow hedges and other reserves.

(US\$ MILLIONS)	Foreign currency translation	FVOCI	Other <sup>(1)</sup>	Accumulated other comprehensive income (loss)
Balance as at January 1, 2019	\$ (182)	\$ 9	\$ (13)	\$ (186)
Other comprehensive income (loss)	13	2	(47)	(32)
Balance as at December 31, 2019	\$ (169)	\$ 11	\$ (60)	\$ (218)

<sup>(1)</sup> Represents net investment hedges, cash flow hedges and other reserves.

(US\$ MILLIONS)	Foreign currency translation	FVOCI	Other <sup>(1)</sup>	Accumulated other comprehensive income (loss)
Balance as at January 1, 2018	\$ (111)	\$ 6	\$ (7)	\$ (112)
Other comprehensive income (loss)	(71)	3	(5)	(73)
Ownership changes	—	—	(1)	(1)
Balance as at December 31, 2018	\$ (182)	\$ 9	\$ (13)	\$ (186)

<sup>(1)</sup> Represents net investment hedges, cash flow hedges and other reserves.

## (b) Attributable to General Partner and Special Limited Partners

Accumulated other comprehensive income (loss) attributable to general partner and special limited partners has not been disclosed as these partners collectively hold 8 units, thus the figures are immaterial.

## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

## (c) Attributable to non-controlling interests — Redemption-Exchange Units held by Brookfield Asset Management Inc.

(US\$ MILLIONS)	Foreign currency translation	FVOCI	Other <sup>(1)</sup>	Accumulated other comprehensive income (loss)
Balance as at January 1, 2020	\$ (221)	\$ 9	\$ (52)	\$ (264)
Other comprehensive income (loss)	22	34	(25)	31
Ownership changes	—	2	—	2
Balance as at December 31, 2020	<u>\$ (199)</u>	<u>\$ 45</u>	<u>\$ (77)</u>	<u>\$ (231)</u>

<sup>(1)</sup> Represents net investment hedges, cash flow hedges and other reserves.

(US\$ MILLIONS)	Foreign currency translation	FVOCI	Other <sup>(1)</sup>	Accumulated other comprehensive income (loss)
Balance as at January 1, 2019	\$ (232)	\$ 7	\$ (10)	\$ (235)
Other comprehensive income (loss)	11	2	(42)	(29)
Balance as at December 31, 2019	<u>\$ (221)</u>	<u>\$ 9</u>	<u>\$ (52)</u>	<u>\$ (264)</u>

<sup>(1)</sup> Represents net investment hedges, cash flow hedges and other reserves.

(US\$ MILLIONS)	Foreign currency translation	FVOCI	Other <sup>(1)</sup>	Accumulated other comprehensive income (loss)
Balance as at January 1, 2018	\$ (165)	\$ 4	\$ (4)	\$ (165)
Other comprehensive income (loss)	(67)	3	(5)	(69)
Ownership changes	—	—	(1)	(1)
Balance as at December 31, 2018	<u>\$ (232)</u>	<u>\$ 7</u>	<u>\$ (10)</u>	<u>\$ (235)</u>

<sup>(1)</sup> Represents net investment hedges, cash flow hedges and other reserves.

## NOTE 21. DIRECT OPERATING COSTS

The partnership has no key employees or directors and does not remunerate key management personnel. Details of the allocations of costs incurred by Brookfield on behalf of the partnership are disclosed in Note 25. Key decision makers of the partnership are all employees of the ultimate parent company or its subsidiaries, which provides management services under the master services agreement with Brookfield.

Direct operating costs include all attributable expenses except interest, depreciation and amortization, impairment expense, other expenses, and taxes and primarily relate to cost of sales and compensation at the subsidiary level. The following table lists direct operating costs for the years ended 2020, 2019, and 2018 by nature:

(US\$ MILLIONS)	2020	2019	2018
Cost of sales	\$ 27,742	\$ 33,963	\$ 31,539
Compensation	4,686	4,299	2,530
Property taxes, sales taxes and other	37	65	65
<b>Total</b>	<u>\$ 32,465</u>	<u>\$ 38,327</u>	<u>\$ 34,134</u>

Inventories recognized as cost of sales for the year ended December 31, 2020 amounted to \$21,397 million (2019: \$23,046 million, 2018: \$21,421 million).

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Total lease expenses relating to short-term and low-value leases included in direct operating costs for the year ended December 31, 2020 were \$24 million (2019: \$59 million) and \$11 million (2019: \$14 million), respectively.

**NOTE 22. GUARANTEES AND CONTINGENCIES**

In the normal course of operations, the partnership's operating subsidiaries have bank guarantees, insurance bonds, and letters of credit outstanding to third parties. As at December 31, 2020, the total outstanding amount was \$1,994 million (2019: \$1,983 million). The partnership does not conduct its operations, other than those of equity accounted investments, through entities that are not consolidated in these financial statements, and has not guaranteed or otherwise contractually committed to support any material financial obligations not reflected in these financial statements.

The partnership and its subsidiaries are contingently liable with respect to litigation and claims that arise in the normal course of operations. It is not expected that any of the ongoing litigation and claims as at December 31, 2020 could result in a material settlement liability to the partnership.

**Escrow and trust deposits**

As a service to its customers, two of the partnership's operating subsidiaries administer escrow and trust deposits which represent undisbursed amounts received for the settlement of certain transactions. These escrow and trust deposits as at December 31, 2020 totaled \$37 million (2019: \$24 million). These escrow and trust deposits are not assets of the partnership and, therefore, are excluded from the accompanying consolidated statements of financial position. However, the partnership remains contingently liable for the disposition of these deposits.

**NOTE 23. CONTRACTUAL COMMITMENTS**

**(a) Commitments**

In the normal course of business, the partnership will enter into contractual obligations which relate to the gathering, processing and transportation delivery agreements for oil and gas products. Also, in the normal course of business, the partnership will enter into supply agreements for raw materials and capital items. As at December 31, 2020, the partnership had \$182 million (2019: \$253 million) of such commitments outstanding in the partnership's industrials segment. Within the partnership's infrastructure services segment, the partnership had \$250 million (2019: \$693 million) in contractual commitments in the form of shipbuilding contracts at Altera. Finally, in the normal course of business, the partnership will enter into contractual obligations which relate primarily to undisbursed loans and expenditures on property, plant and equipment, and intangible assets. As at December 31, 2020, the partnership had \$88 million (2019: \$28 million) of such commitments outstanding in the partnership's business services segment.

**(b) Lease liabilities**

As at December 31, 2020, the undiscounted maturity analysis for the partnership's lease liabilities obligation is as follows:

(US\$ MILLIONS)	2020			
	1 Year	2-5 Years	5+ Years	Total
Lease liabilities	\$ 238	\$ 664	\$ 732	\$ 1,634
<b>Total lease liabilities</b>	<b>\$ 238</b>	<b>\$ 664</b>	<b>\$ 732</b>	<b>\$ 1,634</b>



**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

**NOTE 24. REVENUES**

**(a) Revenues by type**

The tables below summarize the partnership's segment revenues by type of revenues for the years ended December 31, 2020, 2019, and 2018:

(US\$ MILLIONS)	Year ended December 31, 2020				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
<b>Revenues by type</b>					
Revenues from contracts with customers	\$ 21,680	\$ 3,805	\$ 10,651	\$ —	\$ 36,136
Other revenues	900	594	5	—	1,499
<b>Total revenues</b>	<b>\$ 22,580</b>	<b>\$ 4,399</b>	<b>\$ 10,656</b>	<b>\$ —</b>	<b>\$ 37,635</b>

(US\$ MILLIONS)	Year ended December 31, 2019				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
<b>Revenues by type</b>					
Revenues from contracts with customers	\$ 28,718	\$ 3,947	\$ 9,643	\$ —	\$ 42,308
Other revenues	104	612	8	—	724
<b>Total revenues</b>	<b>\$ 28,822</b>	<b>\$ 4,559</b>	<b>\$ 9,651</b>	<b>\$ —</b>	<b>\$ 43,032</b>

(US\$ MILLIONS)	Year ended December 31, 2018				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
<b>Revenues by type</b>					
Revenues from contracts with customers	\$ 30,814	\$ 2,413	\$ 3,865	\$ —	\$ 37,092
Other revenues	33	5	31	7	76
<b>Total revenues</b>	<b>\$ 30,847</b>	<b>\$ 2,418</b>	<b>\$ 3,896</b>	<b>\$ 7</b>	<b>\$ 37,168</b>

**(b) Timing of recognition of revenues from contracts with customers**

The tables below summarize the partnership's segment revenues by timing of revenue recognition for total revenues from contracts with customers for the years ended December 31, 2020, 2019, and 2018:

(US\$ MILLIONS)	Year ended December 31, 2020				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
<b>Timing of revenue recognition</b>					
Goods and services provided at a point in time	\$ 17,665	\$ 1,382	\$ 10,436	\$ —	\$ 29,483
Services transferred over a period of time	4,015	2,423	215	—	6,653
<b>Total revenues from contracts with customers</b>	<b>\$ 21,680</b>	<b>\$ 3,805</b>	<b>\$ 10,651</b>	<b>\$ —</b>	<b>\$ 36,136</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**

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As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

(US\$ MILLIONS)	Year ended December 31, 2019				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
<b>Timing of revenue recognition</b>					
Goods and services provided at a point in time	\$ 23,070	\$ 1,379	\$ 9,409	\$ —	\$ 33,858
Services transferred over a period of time	5,648	2,568	234	—	8,450
<b>Total revenues from contracts with customers</b>	<b>\$ 28,718</b>	<b>\$ 3,947</b>	<b>\$ 9,643</b>	<b>\$ —</b>	<b>\$ 42,308</b>
(US\$ MILLIONS)	Year ended December 31, 2018				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
<b>Timing of revenue recognition</b>					
Goods and services provided at a point in time	\$ 24,296	\$ 944	\$ 3,587	\$ —	\$ 28,827
Services transferred over a period of time	6,518	1,469	278	—	8,265
<b>Total revenues from contracts with customers</b>	<b>\$ 30,814</b>	<b>\$ 2,413</b>	<b>\$ 3,865</b>	<b>\$ —</b>	<b>\$ 37,092</b>

**(c) Revenues by geography**

The table below summarizes the partnership's total revenues for the years ended December 31, 2020, 2019, and 2018:

(US\$ MILLIONS)	2020	2019	2018
United Kingdom	\$ 13,996	\$ 20,202	\$ 21,983
United States of America	5,848	5,218	1,772
Europe	5,184	5,145	2,909
Australia	4,299	4,059	2,961
Canada	3,137	3,860	4,691
Brazil	1,403	1,800	1,736
Mexico	765	698	147
India	99	2	2
Other	2,904	2,048	967
<b>Total revenues</b>	<b>\$ 37,635</b>	<b>\$ 43,032</b>	<b>\$ 37,168</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The tables below summarize the partnership's segment revenues by geography for the years ended December 31, 2020, 2019, and 2018:

(US\$ MILLIONS)	Year ended December 31, 2020				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
United Kingdom	\$ 13,417	\$ 371	\$ 192	\$ —	\$ 13,980
United States of America	21	1,685	4,137	—	5,843
Europe	1,071	1,139	2,624	—	4,834
Australia	4,155	10	63	—	4,228
Canada	1,841	90	485	—	2,416
Brazil	339	78	787	—	1,204
Mexico	—	—	765	—	765
India	4	—	11	—	15
Other	832	432	1,587	—	2,851
<b>Total revenues from contracts with customers</b>	<b>\$ 21,680</b>	<b>\$ 3,805</b>	<b>\$ 10,651</b>	<b>\$ —</b>	<b>\$ 36,136</b>
Other revenues	\$ 900	\$ 594	\$ 5	\$ —	\$ 1,499
<b>Total revenues</b>	<b>\$ 22,580</b>	<b>\$ 4,399</b>	<b>\$ 10,656</b>	<b>\$ —</b>	<b>\$ 37,635</b>

(US\$ MILLIONS)	Year ended December 31, 2019				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
United Kingdom	\$ 19,694	\$ 334	\$ 128	\$ —	\$ 20,156
United States of America	324	1,609	3,278	—	5,211
Europe	687	1,239	2,889	—	4,815
Australia	4,042	14	—	—	4,056
Canada	2,942	63	752	—	3,757
Brazil	405	97	1,097	—	1,599
Mexico	—	5	693	—	698
India	1	—	1	—	2
Other	623	586	805	—	2,014
<b>Total revenues from contracts with customers</b>	<b>\$ 28,718</b>	<b>\$ 3,947</b>	<b>\$ 9,643</b>	<b>\$ —</b>	<b>\$ 42,308</b>
Other revenues	\$ 104	\$ 612	\$ 8	\$ —	\$ 724
<b>Total revenues</b>	<b>\$ 28,822</b>	<b>\$ 4,559</b>	<b>\$ 9,651</b>	<b>\$ —</b>	<b>\$ 43,032</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**
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**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

(US\$ MILLIONS)	Year ended December 31, 2018				
	Business services	Infrastructure services	Industrials	Corporate and other	Total
United Kingdom	\$ 21,757	\$ 119	\$ 99	\$ —	\$ 21,975
United States of America	478	802	487	—	1,767
Europe	704	901	1,300	—	2,905
Australia	2,936	9	—	—	2,945
Canada	3,786	57	830	—	4,673
Brazil	679	142	901	—	1,722
Mexico	—	—	157	—	157
India	2	—	—	—	2
Other	472	383	91	—	946
<b>Total revenues from contracts with customers</b>	<b>\$ 30,814</b>	<b>\$ 2,413</b>	<b>\$ 3,865</b>	<b>\$ —</b>	<b>\$ 37,092</b>
Other revenues	\$ 33	\$ 5	\$ 31	\$ 7	\$ 76
<b>Total revenues</b>	<b>\$ 30,847</b>	<b>\$ 2,418</b>	<b>\$ 3,896</b>	<b>\$ 7</b>	<b>\$ 37,168</b>

**(d) Lease income**

The leases in which the partnership is a lessor are operating in nature. Total lease income from operating leases totaled \$679 million for the year ended December 31, 2020 (2019: \$673 million). The following table presents the undiscounted contractual earnings receivable of the partnership's leases by expected period of receipt for the year ended December 31, 2020:

(US\$ MILLIONS)	1 Year	2-5 Years	5+ Years	Total
Operating leases	\$ 360	\$ 748	\$ 397	\$ 1,505
<b>Total - December 31, 2020</b>	<b>\$ 360</b>	<b>\$ 748</b>	<b>\$ 397</b>	<b>\$ 1,505</b>

**(e) Remaining performance obligations**
**Business services**

In the partnership's construction services business, backlog is defined as revenue yet to be delivered (i.e. remaining performance obligations) on construction projects that have been secured via an executed contract, work order, or letter of intent. As at December 31, 2020, the partnership's backlog of construction projects was approximately \$5.6 billion (2019: \$7 billion), with the total backlog for the partnership's construction services business equating to approximately two years of activity.

**Infrastructure services**

The partnership's service provider to the nuclear power generation industry had remaining backlog of approximately \$9.9 billion as at December 31, 2020 (2019: \$9.9 billion). Included in this amount is an estimate of expected future performance obligations related to long-term arrangements to provide fuel assemblies and associated components. The partnership expects to recognize most of this amount within the next 10 years.

**Industrials**

The partnership's Brazilian water and wastewater services business is party to certain remaining performance obligations which have a duration of more than one year. As at December 31, 2020, the remaining performance obligations were approximately \$9.5 billion (2019: \$12.2 billion), with the most significant relating to the service concession arrangements with various municipalities which have an average term of 24 years.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The partnership's graphite electrode manufacturing operation has three- to five-year take-or-pay supply contracts with pre-determined fixed annual volume contracts or specified volume ranges. The estimated revenues expected to be recognized beyond one year are based upon the minimum volume for those contracts with specified ranges. As at December 31, 2020, the remaining performance obligations were approximately \$2.3 billion (2019: \$3.8 billion).

**NOTE 25. RELATED PARTY TRANSACTIONS**

In the normal course of operations, the partnership entered into the transactions below with related parties at exchange value. These transactions have been measured at fair value and are recognized in the financial statements.

**(a) Transactions with the parent company**

As at December 31, 2020, \$nil (2019: \$nil) was drawn on the credit facilities under the Brookfield Credit Agreements.

As described in Note 1(b)(iv), at the time of the spin-off, the partnership entered into a Deposit Agreement with Brookfield whereby it may place funds on deposit with Brookfield and whereby Brookfield may place funds on deposit with the partnership. The deposit balance is due on demand and bears interest at LIBOR plus 1.50%. As at December 31, 2020, the amount of the deposit from Brookfield was \$300 million (2019: \$4 million on deposit with Brookfield). For the year ended December 31, 2020, the partnership paid interest expense of \$3 million (2019: the partnership earned interest income of \$10 million, 2018: the partnership earned interest income of \$12 million) on these deposits.

As described in Note 1(b)(iv), at the time of the spin-off, the partnership entered into a Master Services Agreement with its Service Providers, which are wholly-owned subsidiaries of Brookfield. The partnership pays Brookfield a quarterly base management fee. For purposes of calculating the base management fee, the total capitalization of Brookfield Business Partners L.P. is equal to the quarterly volume-weighted average trading price of a unit on the principal stock exchange for the partnership units (based on trading volumes) multiplied by the number of units outstanding at the end of the quarter (assuming full conversion of the Redemption-Exchange Units into units of Brookfield Business Partners L.P.), plus the value of securities of the other Service Recipients that are not held by the partnership, plus all outstanding third-party debt with recourse to a Service Recipient, less all cash held by such entities. The base management fee for the year ended December 31, 2020 was \$63 million (2019: \$59 million, 2018: \$56 million).

In its capacity as the holder of the special limited partner ("Special LP") units of Holding LP, Brookfield is entitled to incentive distribution rights. The total incentive distribution for the year ended December 31, 2020 was \$nil (2019: \$nil, 2018: \$278 million).

In addition, at the time of spin-off, the partnership entered into indemnity agreements with Brookfield that relate to certain projects in certain regions that were in place prior to the spin-off. Under these indemnity agreements, Brookfield has agreed to indemnify us for the receipt of payments relating to such projects.

On February 5, 2020, the partnership entered into a voting agreement with a Brookfield subsidiary who had the power to direct the relevant activities of Cardone. The partnership consolidated Cardone commencing February 5, 2020. This transaction was accounted for as a common control transaction where the partnership recognized Cardone's assets and liabilities at their carrying values. The assets, liabilities, and deficit in shareholder's equity recognized on February 5, 2020 were \$609 million, \$957 million, and \$348 million, respectively. The liabilities included \$224 million of loans between Cardone and the partnership which eliminated upon consolidation. The partnership did not pay any consideration nor incur any expenses related to this transaction.

**(b) Subsidiary recapitalization**

On May 13, 2020, as part of a debt restructuring agreement, former debtholders of Cardone agreed to participate in an equity rights offering, in exchange for extinguishment of their existing debt to Cardone. As part of this debt restructuring agreement Cardone received capital commitments of up to \$180 million from some of its former debtholders. To date, the partnership has funded a portion of the \$95 million it expects to contribute upon completion of the restructuring, subject to certain covenants and liquidity requirements. As a result of the recapitalization transaction, the partnership recorded a net gain of \$244 million within other income (expense) in the consolidated statements of operating results.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

**(c) Other**

The following table summarizes other transactions the partnership has entered into with related parties:

<b>(US\$ MILLIONS)</b>	<b>Year ended December 31,</b>		
	<b>2020</b>	<b>2019</b>	<b>2018</b>
<b>Transactions during the period</b>			
Revenues <sup>(1)</sup>	\$ <b>612</b>	\$ 452	\$ 435

<sup>(1)</sup> Within the business services segment, the partnership provides construction services to affiliates of Brookfield.

<b>(US\$ MILLIONS)</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
<b>Balances at end of period:</b>		
Financial assets	\$ —	\$ 174
Accounts and other receivable, net	\$ <b>98</b>	\$ 36
Accounts payable and other	\$ <b>97</b>	\$ 242

**NOTE 26. DERIVATIVE FINANCIAL INSTRUMENTS**

The partnership's activities expose it to a variety of financial risks, including market risk (currency risk, interest rate risk, commodity risk and other price risks), credit risk and liquidity risk. The partnership and its subsidiaries selectively use derivative financial instruments principally to manage these risks.

The aggregate notional amounts of the partnership's derivative positions as at December 31, 2020 and 2019 were as follows:

<b>(US\$ MILLIONS, except as noted)</b>	<b>2020</b>	<b>2019</b>
Foreign exchange contracts	\$ <b>5,518</b>	\$ 6,261
Cross currency swaps	<b>192</b>	374
Interest rate derivatives	<b>18,305</b>	13,058
Equity derivatives	<b>426</b>	47
	<b>\$ 24,441</b>	\$ 19,740
<b>Commodity instruments</b>	<b>2020</b>	<b>2019</b>
Oil based fuel (Cbm - millions)	<b>16.01</b>	5.39
Natural gas (Mcf - millions)	<b>79.79</b>	11.74
Lead (metric tons)	<b>50,078</b>	20,420
Tin (metric tons)	<b>2,269</b>	2,548
Polypropylene (metric tons)	<b>36,907</b>	31,120

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**
**Foreign exchange contracts**

The following table presents the notional amounts and average exchange rates for foreign exchange contracts held by the partnership as at December 31, 2020 and 2019. The notional amounts as at December 31, 2020 and 2019 include both buy and sell contracts.

	Notional amount (U.S. Dollars)		Average exchange rate	
	2020	2019	2020	2019
<b>Foreign exchange contracts</b>				
Australian dollars	\$ 305	\$ 682	1.48	1.45
Brazilian real	163	89	5.19	4.06
British pounds	1,060	650	0.74	0.77
Canadian dollars	1,548	2,037	1.31	1.30
Chinese yuan	8	1	6.54	6.97
European Union euros	340	782	0.84	0.88
Indian rupees	180	189	76.72	73.33
Japanese yen	8	14	103.46	104.19
Mexican pesos	13	10	19.98	18.90
Norwegian krone	48	52	9.68	8.87
South Africa rand	2	3	14.73	14.05
Swedish krona	1,647	1,578	8.58	9.10
Swiss franc	36	50	0.88	0.97
Colombian peso	48	49	3,428.45	3,359.91
South Korean won	67	68	1,086.51	1,265.03
Peruvian dollar	—	7	—	3.41
Other	45	—		
	<u>\$ 5,518</u>	<u>\$ 6,261</u>		

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**
**Other Information Regarding Derivative Financial Instruments**

The following table presents the notional amounts underlying the partnership's derivative instruments by term to maturity as at December 31, 2020 and the comparative notional amounts as at December 31, 2019, for both derivatives that are classified as fair value through profit of loss and derivatives that qualify for hedge accounting:

(US\$ MILLIONS)	2020			2019	
	< 1 Year	1-5 Years	5+ Years	Total notional amount	Total notional amount
<b>Fair value through profit or loss</b>					
Foreign exchange contracts	\$ 2,289	\$ 275	\$ 79	\$ 2,643	\$ 2,719
Cross currency swaps	28	115	49	192	373
Interest rate derivatives	3,512	6,062	10	9,584	6,306
Equity derivatives	426	—	—	426	47
<b>Elected for hedge accounting</b>					
Foreign exchange contracts	1,152	1,723	—	2,875	3,542
Interest rate derivatives	250	8,471	—	8,721	6,753
Option contracts	—	—	—	—	—
	<u>\$ 7,657</u>	<u>\$ 16,646</u>	<u>\$ 138</u>	<u>\$ 24,441</u>	<u>\$ 19,740</u>

The partnership has early adopted the IBOR amendments to IFRS 9 effective October 1, 2019 as described in Note 2. This has been applied to the interest rate derivatives elected for hedge accounting. This had no impact as the IBOR amendments enable hedge accounting to continue for hedging relationships previously designated.

**NOTE 27. FINANCIAL RISK MANAGEMENT**

The partnership recognizes that risk management is an integral part of good management practice.

As a result of holding financial instruments, the partnership is exposed to the following risks: capital risk, commodity price risk, liquidity risk, market risk (i.e. interest rate risk and foreign currency risk), and credit risk. The following is a description of these risks and how they are managed:

**(a) Capital risk management**

The capital structure of the partnership consists of corporate borrowings and non-recourse borrowings in subsidiaries of the partnership, offset by cash and equity.

(US\$ MILLIONS, except as noted)	2020	2019
Corporate borrowings	\$ 610	\$ —
Non-recourse borrowings in subsidiaries of the partnership	23,166	22,399
Cash and cash equivalents	(2,743)	(1,986)
Net debt	21,033	20,413
Total equity	11,337	11,053
Total capital and net debt	<u>\$ 32,370</u>	<u>\$ 31,466</u>
Net debt to capitalization ratio	65 %	65 %

The partnership manages its debt exposure by financing its operations with non-recourse borrowings in subsidiaries of the partnership, ensuring a diversity of funding sources as well as managing its maturity profile. The partnership also borrows in the currencies where its subsidiaries operate, where possible, in order to mitigate its currency risk.



**BROOKFIELD BUSINESS PARTNERS L.P.**

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**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The partnership’s financing plan is to fund its recurring growth capital expenditures with cash flow generated by its operations after maintenance capital expenditure, as well as debt financing that is sized to maintain its credit profile. To fund large scale development projects and acquisitions, the partnership will evaluate a variety of capital sources including proceeds from selling non-core and mature assets, equity and debt financing. The partnership will seek to raise additional equity if the partnership believes it can earn returns on these investments in excess of the cost of the incremental partnership capital.

As disclosed within Note 17, the partnership has various credit facilities in place. In certain cases, the facilities may have financial covenants which are generally in the form of interest coverage ratios and leverage ratios. The partnership does not have any market capitalization covenants attached to any of its borrowings, and the partnership is in compliance with its externally imposed capital requirements.

**(b) Commodity price risk management**

As certain of the partnership’s operating subsidiaries are exposed to commodity price risk, the fair value of financial instruments will fluctuate as a result of changes in commodity prices. A 10 basis point increase or decrease in commodity prices, as it relates to financial instruments, is not expected to have a material impact on the partnership’s net income.

**(c) Liquidity risk management**

The partnership maintains sufficient financial liquidity to be able to meet ongoing operating requirements and to be able to fund acquisitions. Principal liquidity needs for the next year include funding recurring expenses, meeting debt service payments, funding required capital expenditures and funding acquisition opportunities as they arise. The operating subsidiaries of the partnership also generate liquidity by accessing capital markets on an opportunistic basis.

The following tables detail the contractual maturities for the partnership’s financial liabilities. The tables reflect the undiscounted cash flows of financial liabilities based on the earliest date on which the partnership can be required to pay. The tables include both interest and principal cash flows:

<u>(US\$ MILLIONS)</u>	<u>December 31, 2020</u>				<u>Total contractual cash flows</u>
	<u>&lt; 1 Year</u>	<u>1-2 Years</u>	<u>2-5 Years</u>	<u>5+ Years</u>	
<b>Non-derivative financial liabilities</b>					
Accounts payable and other <sup>(1)</sup>	\$ 9,023	\$ 480	\$ 796	\$ 2,067	\$ 12,366
Interest-bearing liabilities	2,879	2,617	11,927	12,757	30,180
Lease liabilities	238	219	445	732	1,634

<sup>(1)</sup> Excludes \$2,709 million of decommissioning liabilities, other provisions, post-employment benefits, \$1,889 million of unearned premiums reserve and \$73 million of intercompany loans and notes payable.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

(US\$ MILLIONS)	December 31, 2019				Total contractual cash flows
	< 1 Year	1-2 Years	2-5 Years	5+ Years	
<b>Non-derivative financial liabilities</b>					
Accounts payable and other <sup>(1)</sup>	\$ 8,406	\$ 343	\$ 454	\$ 1,648	\$ 10,851
Interest-bearing liabilities	2,184	1,786	7,713	16,397	28,080
Lease liabilities	229	152	393	603	1,377

(1) Excludes \$2,306 million of decommissioning liabilities, other provisions, post-employment benefits, \$1,625 million of unearned premiums reserve and \$210 million of intercompany loans and notes payable.

**(d) Market risk management**

Market risk is defined for these purposes as the risk that the fair value or future cash flows of a financial instrument held by the partnership will fluctuate because of changes in market prices. Market risk includes the risk of changes in interest rates, currency exchange rates and changes in market prices due to factors other than interest rates or currency exchange rates, such as changes in equity prices, commodity prices or credit spreads.

Financial instruments held by the partnership that are subject to market risk include loans and notes receivable, other financial assets, borrowings, derivative contracts, such as interest rate and foreign currency contracts, and marketable securities.

As at December 31, 2020, the partnership is exposed to price risks arising from marketable securities and other financial assets, with a balance of \$6,217 million (2019: \$5,257 million). A 10% change in the value of these assets would impact the partnership's equity by \$622 million (2019: \$526 million) and result in an impact on the consolidated statements of comprehensive income of \$622 million (2019: \$526 million).

**Interest rate risk management**

The observable impacts on the fair values and future cash flows of financial instruments that can be directly attributable to interest rate risk include changes in net income from financial instruments whose cash flows are determined with reference to floating interest rates and changes in the fair values of financial instruments whose cash flows are fixed in nature. The partnership monitors interest rate fluctuations and may enter into interest rate derivative contracts to mitigate the impact from interest rate movements. A 10 basis point increase in interest rates is expected to increase net income by \$3 million, and a 10 basis point decrease in interest rates is expected to decrease net income by \$3 million. A 10 basis point change in interest rates is expected to impact other comprehensive income by a decrease of \$8 million if interest rates increase, and an increase of \$10 million if interest rates decrease.

**Foreign currency risk management**

Changes in currency rates will impact the carrying value of financial instruments and the partnership's net investment and cash flows denominated in currencies other than the U.S. dollar. The partnership enters into foreign exchange contracts designated as net investment hedges to mitigate the impact from movements in foreign exchange rates against the U.S. dollar.

BROOKFIELD BUSINESS PARTNERS L.P.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

The tables below set out the partnership's currency exposure as at December 31, 2020 and 2019:

		December 31, 2020							
(US\$ MILLIONS)	USD	AUD	GBP	CAD	EUR	BRL	INR	Other	Total
<b>Assets</b>									
Current assets	\$ 5,357	\$ 922	\$ 1,916	\$ 1,501	\$ 1,179	\$ 893	\$ 603	\$ 2,122	\$ 14,493
Non-current assets	19,077	5,423	1,717	6,405	1,559	3,064	1,632	1,376	40,253
	<u>\$ 24,434</u>	<u>\$ 6,345</u>	<u>\$ 3,633</u>	<u>\$ 7,906</u>	<u>\$ 2,738</u>	<u>\$ 3,957</u>	<u>\$ 2,235</u>	<u>\$ 3,498</u>	<u>\$ 54,746</u>
<b>Liabilities</b>									
Current liabilities	\$ 4,034	\$ 1,141	\$ 2,491	\$ 1,130	\$ 1,062	\$ 573	\$ 637	\$ 1,065	\$ 12,133
Non-current liabilities	21,362	3,327	544	2,648	705	2,037	405	248	31,276
	<u>\$ 25,396</u>	<u>\$ 4,468</u>	<u>\$ 3,035</u>	<u>\$ 3,778</u>	<u>\$ 1,767</u>	<u>\$ 2,610</u>	<u>\$ 1,042</u>	<u>\$ 1,313</u>	<u>\$ 43,409</u>
Interest of others in operating subsidiaries	292	924	332	2,844	548	948	717	1,240	7,845
Net investment to the partnership	<u>\$ (1,254)</u>	<u>\$ 953</u>	<u>\$ 266</u>	<u>\$ 1,284</u>	<u>\$ 423</u>	<u>\$ 399</u>	<u>\$ 476</u>	<u>\$ 945</u>	<u>\$ 3,492</u>
		December 31, 2019							
(US\$ MILLIONS)	USD	AUD	GBP	CAD	EUR	BRL	INR	Other	Total
<b>Assets</b>									
Current assets	\$ 5,215	\$ 628	\$ 2,015	\$ 1,253	\$ 903	\$ 707	\$ 25	\$ 2,049	\$ 12,795
Non-current assets	18,853	4,848	2,283	6,026	1,582	3,230	383	1,751	38,956
	<u>\$ 24,068</u>	<u>\$ 5,476</u>	<u>\$ 4,298</u>	<u>\$ 7,279</u>	<u>\$ 2,485</u>	<u>\$ 3,937</u>	<u>\$ 408</u>	<u>\$ 3,800</u>	<u>\$ 51,751</u>
<b>Liabilities</b>									
Current liabilities	\$ 3,439	\$ 1,184	\$ 2,343	\$ 1,336	\$ 1,147	\$ 471	\$ 4	\$ 1,100	\$ 11,024
Non-current liabilities	20,749	3,141	659	2,135	593	1,849	—	548	29,674
	<u>\$ 24,188</u>	<u>\$ 4,325</u>	<u>\$ 3,002</u>	<u>\$ 3,471</u>	<u>\$ 1,740</u>	<u>\$ 2,320</u>	<u>\$ 4</u>	<u>\$ 1,648</u>	<u>\$ 40,698</u>
Interest of others in operating subsidiaries	651	641	426	2,578	427	1,173	101	1,264	7,261
Net investment to the partnership	<u>\$ (771)</u>	<u>\$ 510</u>	<u>\$ 870</u>	<u>\$ 1,230</u>	<u>\$ 318</u>	<u>\$ 444</u>	<u>\$ 303</u>	<u>\$ 888</u>	<u>\$ 3,792</u>

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The net income impact to the partnership of currency risk associated with financial instruments is limited as its financial assets and liabilities are generally denominated in the functional currency of the subsidiary that holds the financial instrument. However, the partnership is exposed to foreign currency risk on the net assets of its foreign currency denominated operations. The partnership's exposures to foreign currencies and the sensitivity of net income and other comprehensive income, on a pre-tax basis, to a 10% change in the exchange rates relative to the U.S. dollar is summarized below:

<u>(US\$ MILLIONS)</u>	<b>December 31, 2020</b>			
	<b>OCI attributable to unitholders, before taxes</b>		<b>Pre-tax income attributable to unitholders</b>	
	<b>10% decrease</b>	<b>10% increase</b>	<b>10% decrease</b>	<b>10% increase</b>
Australian dollar	\$ (86)	\$ 86	\$ 6	\$ (6)
Canadian dollar	(120)	120	25	(25)
Brazilian real	(40)	40	—	—
Other	(101)	101	(55)	55

<u>(US\$ MILLIONS)</u>	<b>December 31, 2019</b>			
	<b>OCI attributable to unitholders, before taxes</b>		<b>Pre-tax income attributable to unitholders</b>	
	<b>10% decrease</b>	<b>10% increase</b>	<b>10% decrease</b>	<b>10% increase</b>
Australian dollar	\$ (44)	\$ 44	\$ 2	\$ (2)
Canadian dollar	(60)	60	1	(1)
Brazilian real	(44)	44	(1)	1
Other	(133)	133	(36)	36

<u>(US\$ MILLIONS)</u>	<b>December 31, 2018</b>			
	<b>OCI attributable to unitholders, before taxes</b>		<b>Pre-tax income attributable to unitholders</b>	
	<b>10% decrease</b>	<b>10% increase</b>	<b>10% decrease</b>	<b>10% increase</b>
Australian dollar	\$ (36)	\$ 36	\$ —	\$ —
Canadian dollar	(12)	12	(3)	3
Brazilian real	(35)	35	(4)	4
Other	(19)	19	(5)	5

**(e) Credit risk management**

Credit risk is the risk of loss due to the failure of a borrower or counterparty to fulfill its contractual obligations.

The partnership assesses the creditworthiness of each counterparty before entering into contracts and ensures that counterparties meet minimum credit quality requirements. The partnership also evaluates and monitors counterparty credit risk for derivative financial instruments and endeavors to minimize counterparty credit risk through diversification, collateral arrangements, and other credit risk mitigation techniques. All of the partnership's derivative financial instruments involve either counterparties that are banks or other financial institutions. The partnership does not have any significant credit risk exposure to any single counterparty.

Credit quality of the bonds and debentures held by the partnership is assessed based on ratings supplied by rating agencies. As at December 31, 2020, the partnership held \$4,620 million of bonds and debentures (2019: \$4,314 million), of which \$1,925 million were rated AAA (2019: \$1,870 million), and \$2,162 million were rated A or AA (2019: \$2,050 million), and \$533 million were rated B or BB.

The partnership recognizes an allowance for expected credit losses on financial assets including loans receivable and debt securities measured at amortized cost, debt securities measured at fair value through OCI, undrawn loan commitments, trade receivables and contract assets.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

As part of the acquisition of IndoStar, as described in Note 3, the partnership acquired a significant loans receivable portfolio measured at amortized cost. There are comprehensive credit policies and credit approval processes in place for this portfolio. The appraisal process includes detailed risk assessments of the borrowers and there is a monitoring process in place to identify credit portfolio trends and early warning signals, enabling the implementation of necessary changes to the credit policy to mitigate credit losses. Upon acquisition, the total fair value of the loans receivable portfolio was \$1,122 million, of which \$1,085 million in loans were categorized as stage 1 with the remaining balance of \$37 million related to purchased or originated credit-impaired loans. There has not been a significant change in the ending loans receivable balance or credit risk since acquisition.

**(f) Insurance risk management**

The partnership's residential mortgage insurance business is exposed to insurance risk from underwriting of mortgage insurance contracts. Mortgage insurance contracts transfer risk to the partnership by indemnifying lending institutions against credit losses arising from borrower mortgage default. Under a mortgage insurance policy, a lending institution is insured against risk of loss for the entire unpaid principal balance of a loan plus interest, customary mortgage enforcement and property management costs, and expenses related to the sale of the underlying property. Insurance risk impacts the amount, timing and certainty of cash flows arising from insurance contracts.

The partnership has identified pricing risk, underwriting risk, claims management risk, loss reserving risk and insurance portfolio concentration risk as its most significant sources of insurance risk. Each of these risks is described separately below.

*(i) Pricing risk*

Pricing risk arises when actual claims experience differs from the assumptions included in the determination of premium rates. Premium rates vary with the perceived risk of a claim on an insured loan, which takes into account the long-term historical loss experience on loans with similar loan-to-value ratios, terms and types of mortgages, borrower credit histories and capital required to support the product.

Before a new mortgage insurance product is introduced, it establishes specific performance targets, including delinquency rates and loss ratios, which the partnership monitors frequently to identify any deviations from expected performance so that it can take corrective action when necessary. These performance targets are adjusted periodically to ensure they reflect the current environment.

*(ii) Underwriting risk*

Underwriting risk is the risk that the underwriting function will underwrite mortgage insurance under terms that do not comply with pre-established risk guidelines, resulting in inappropriate risk acceptance by the partnership.

The underwriting results of the residential mortgage insurance business can fluctuate significantly due to the cyclical nature of the Canadian mortgage market. The mortgage market is affected primarily by housing supply and demand, interest rates, and general economic factors including unemployment rates.

The partnership's risk management function establishes risk guidelines based on its underwriting goals. Underwriter performance is reviewed to facilitate continuous improvement or remedial action where necessary.

*(iii) Claims management risk*

The partnership enforces a policy of actively managing and promptly settling claims in order to reduce exposure to unpredictable future developments that can adversely impact losses using loss mitigation programs. These programs allow for better control of the property marketing process, potential reduction of carrying costs and potential of realization of a higher property sales price.

In addition to its current loss mitigation programs in place, under its agreement with lending institutions, the partnership has the right to recover losses from borrowers once a claim has been paid. The partnership actively pursues such recoveries.

**BROOKFIELD BUSINESS PARTNERS L.P.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018***(iv) Loss reserving risk*

Loss reserving risk is the risk that loss reserves differ significantly from the ultimate amount paid to settle claims, principally due to additional information received and external factors that influence claim frequency and severity (including performance of the Canadian housing market). The COVID-19 pandemic has amplified this risk as methodologies and assumptions used in the past have been modified to incorporate increased estimation due to a decrease in reported delinquency data as a result of mortgage deferrals and due to rapid changes in economic conditions. Estimates made during the reserving process are sensitive to inputs used in internally developed models, macroeconomic variables and economic forecasts. The partnership reviews its case reserves on an ongoing basis and updates the case reserves as appropriate.

*(v) Insurance portfolio concentration risk*

Insurance portfolio concentration risk is the risk that losses increase disproportionately where portfolio concentrations exist. This is mitigated by a portfolio that is diversified across geographic regions. Additional scrutiny is given to geographic regions where property values are particularly sensitive to an economic downturn. The partnership is monitoring the potential impact of COVID-19 on the Canadian economy, in particular with regard to the housing and labor markets.

**NOTE 28. SEGMENT INFORMATION**

The partnership's operations are organized into four operating segments which are regularly reviewed by the CODM for the purpose of allocating resources to the segment and to assess its performance. The key measures used by the CODM in assessing performance and in making resource allocation decisions are company funds from operations ("Company FFO") and Company EBITDA. Company FFO is calculated as the partnership's share of net income and equity accounted income excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, non-cash valuation gains or losses, impairment expense and other items. Company FFO includes realized disposition gains or losses recorded in net income or other comprehensive income, arising from transactions during the reporting period together with fair value changes recorded in prior periods. Company EBITDA is calculated as Company FFO excluding the impact of the partnership's share of realized disposition gains and losses, interest income and expense, and current income taxes.

The tables below provide each segment's results in the format that the CODM organizes its reporting segments to make resource allocation decisions and assess performance. Each segment is presented on a proportionate basis, taking into account the partnership's ownership in operations accounted for using the consolidation and equity methods under IFRS. The tables below reconcile the partnership's share of its consolidated results to the partnership's IFRS consolidated statements of operating results on a line by line basis. Amounts attributable to non-controlling interests were previously presented by segment and the updated presentation below has no impact on the partnership's operating segments or measures of performance.

## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

(US\$ MILLIONS)	Year ended December 31, 2020					Attributable to non-controlling interests	As per IFRS Financials
	Total attributable to the partnership						
	Business services	Infrastructure services	Industrials	Corporate and other	Total <sup>(1)</sup>		
Revenues	\$ 7,611	\$ 1,900	\$ 2,965	\$ —	\$ 12,476	\$ 25,159	\$ 37,635
Direct operating costs	(7,220)	(1,340)	(2,303)	(11)	(10,874)	(21,591)	(32,465)
General and administrative expenses	(136)	(75)	(91)	(82)	(384)	(584)	(968)
Equity accounted Company EBITDA <sup>(2)</sup>	16	117	33	—	166	147	313
<b>Company EBITDA</b>	<b>271</b>	<b>602</b>	<b>604</b>	<b>(93)</b>	<b>1,384</b>		
Gain (loss) on acquisitions / dispositions, net <sup>(3)</sup>	61	—	24	—	85	219	304
Other income (expense), net <sup>(4)</sup>	4	(29)	—	—	(25)	(27)	(52)
Interest income (expense), net	(62)	(163)	(255)	(6)	(486)	(996)	(1,482)
Current income tax (expense) recovery	(41)	(3)	(29)	40	(33)	(251)	(284)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments <sup>(2)</sup>	(4)	(43)	(8)	—	(55)	(33)	(88)
<b>Company FFO</b>	<b>229</b>	<b>364</b>	<b>336</b>	<b>(59)</b>	<b>870</b>		
Depreciation and amortization expense <sup>(5)</sup>					(719)	(1,446)	(2,165)
Impairment expense, net					(112)	(151)	(263)
Gain (loss) on acquisitions / dispositions, net <sup>(3)</sup>					(11)	(19)	(30)
Other income (expense), net <sup>(4)</sup>					(121)	284	163
Deferred income tax (expense) recovery					37	93	130
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(113)	(55)	(168)
<b>Net income (loss)</b>					<b>\$ (169)</b>	<b>\$ 749</b>	<b>\$ 580</b>

<sup>(1)</sup> Company EBITDA, Company FFO and net income attributable to unitholders include Company EBITDA, Company FFO and net income attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.

<sup>(2)</sup> The sum of these amounts equates to equity accounted income (loss), net of \$57 million as per the IFRS consolidated statements of operating results.

<sup>(3)</sup> The sum of these amounts equates to the gain (loss) on acquisitions/dispositions, net of \$274 million as per the IFRS consolidated statements of operating results.

<sup>(4)</sup> The sum of these amounts equates to other income (expense), net of \$111 million as per the IFRS consolidated statements of operating results.

<sup>(5)</sup> For the year ended December 31, 2020, depreciation and amortization expense by segment is as follows: business services \$435 million, infrastructure services \$665 million, industrials \$1,065 million, and corporate and other \$nil.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

(US\$ MILLIONS)	Year ended December 31, 2019					Attributable to non-controlling interests	As per IFRS Financials
	Total attributable to the partnership						
	Business services	Infrastructure services	Industrials	Corporate and other	Total <sup>(1)</sup>		
Revenues	\$ 8,927	\$ 1,815	\$ 2,549	\$ —	\$ 13,291	\$ 29,741	\$ 43,032
Direct operating costs	(8,607)	(1,324)	(1,886)	(9)	(11,826)	(26,501)	(38,327)
General and administrative expenses	(136)	(53)	(70)	(86)	(345)	(487)	(832)
Equity accounted Company EBITDA <sup>(2)</sup>	37	30	26	—	93	148	241
<b>Company EBITDA</b>	<b>221</b>	<b>468</b>	<b>619</b>	<b>(95)</b>	<b>1,213</b>		
Gain (loss) on acquisitions / dispositions, net <sup>(3)</sup>	342	—	64	(1)	405	321	726
Other income (expense), net <sup>(4)</sup>	(1)	(9)	(5)	—	(15)	(10)	(25)
Interest income (expense), net	(50)	(138)	(208)	37	(359)	(915)	(1,274)
Current income tax (expense) recovery	(75)	—	(71)	22	(124)	(200)	(324)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments <sup>(2)</sup>	(5)	(7)	(6)	—	(18)	(24)	(42)
<b>Company FFO</b>	<b>432</b>	<b>314</b>	<b>393</b>	<b>(37)</b>	<b>1,102</b>		
Depreciation and amortization expense <sup>(5)</sup>					(571)	(1,233)	(1,804)
Impairment expense, net					(303)	(306)	(609)
Gain (loss) on acquisitions / dispositions, net <sup>(3)</sup>					—	—	—
Other income (expense), net <sup>(4)</sup>					(149)	(226)	(375)
Deferred income tax (expense) recovery					38	94	132
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(29)	(56)	(85)
<b>Net income (loss)</b>					<b>\$ 88</b>	<b>\$ 346</b>	<b>\$ 434</b>

(1) Company EBITDA, Company FFO and net income attributable to unitholders include Company EBITDA, Company FFO and net income attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.

(2) The sum of these amounts equates to equity accounted income (loss), net of \$114 million as per the IFRS consolidated statements of operating results.

(3) The sum of these amounts equates to the gain (loss) on acquisitions/dispositions, net of \$726 million as per the IFRS consolidated statements of operating results.

(4) The sum of these amounts equates to other income (expense), net of \$(400) million as per the IFRS consolidated statements of operating results.

(5) For the year ended December 31, 2019, depreciation and amortization expense by segment is as follows: business services \$305 million, infrastructure services \$686 million, industrials \$813 million, corporate and other \$nil.



## BROOKFIELD BUSINESS PARTNERS L.P.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018

(US\$ MILLIONS)	Year ended December 31, 2018					Attributable to non-controlling interests	As per IFRS Financials
	Total attributable to the partnership						
	Business services	Infrastructure services	Industrials	Corporate and other	Total <sup>(1)</sup>		
Revenues	\$ 9,194	\$ 926	\$ 1,074	\$ 7	\$ 11,201	\$ 25,967	\$ 37,168
Direct operating costs	(8,943)	(691)	(552)	(8)	(10,194)	(23,940)	(34,134)
General and administrative expenses	(154)	(25)	(52)	(69)	(300)	(343)	(643)
Equity accounted Company EBITDA <sup>(2)</sup>	31	85	20	—	136	60	196
<b>Company EBITDA</b>	<b>128</b>	<b>295</b>	<b>490</b>	<b>(70)</b>	<b>843</b>		
Gain (loss) on acquisitions / dispositions, net <sup>(3)</sup>	54	(3)	112	—	163	87	250
Other income (expense), net <sup>(4)</sup>	—	(1)	(3)	—	(4)	(14)	(18)
Interest income (expense), net	(13)	(57)	(74)	7	(137)	(361)	(498)
Current income tax (expense) recovery	(34)	(6)	(51)	—	(91)	(95)	(186)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments <sup>(2)</sup>	(4)	(33)	(4)	—	(41)	(13)	(54)
<b>Company FFO</b>	<b>131</b>	<b>195</b>	<b>470</b>	<b>(63)</b>	<b>733</b>		
Depreciation and amortization expense <sup>(5)</sup>					(233)	(515)	(748)
Impairment expense, net					(89)	(129)	(218)
Gain (loss) on acquisitions / dispositions, net <sup>(3)</sup>					115	135	250
Other income (expense), net <sup>(4)</sup>					(53)	(65)	(118)
Deferred income tax (expense) recovery					30	58	88
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(81)	(51)	(132)
<b>Net income (loss)</b>					<b>\$ 422</b>	<b>\$ 781</b>	<b>\$ 1,203</b>

(1) Company EBITDA, Company FFO and net income attributable to unitholders include Company EBITDA, Company FFO and net income attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.

(2) The sum of these amounts equates to equity accounted income (loss), net of \$10 million as per the IFRS consolidated statements of operating results.

(3) The sum of these amounts equates to the gain (loss) on acquisitions/dispositions, net of \$500 million as per the IFRS consolidated statements of operating results.

(4) The sum of these amounts equates to other income (expense), net of \$(136) million as per the IFRS consolidated statements of operating results.

(5) For the year ended December 31, 2018, depreciation and amortization expense by segment is as follows: business services \$135 million, infrastructure services \$309 million, industrials \$304 million, and corporate and other \$nil.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

**Segment Assets**

For the purpose of monitoring segment performance and allocating resources between segments, the CODM monitors the assets, including investments accounted for using the equity method, attributable to each segment.

The following is an analysis of the partnership's assets by reportable operating segment as at December 31, 2020 and 2019:

<b>As at December 31, 2020</b>					
<b>(US\$ MILLIONS)</b>	<b>Business services</b>	<b>Infrastructure services</b>	<b>Industrials</b>	<b>Corporate and other</b>	<b>Total</b>
Total assets	\$ 19,884	\$ 10,839	\$ 23,929	\$ 94	\$ 54,746
<b>As at December 31, 2019</b>					
<b>(US\$ MILLIONS)</b>	<b>Business services</b>	<b>Infrastructure services</b>	<b>Industrials</b>	<b>Corporate and other</b>	<b>Total</b>
Total assets	\$ 18,132	\$ 10,619	\$ 22,742	\$ 258	\$ 51,751

**Non-current assets <sup>(1)</sup>**

<b>(US\$ MILLIONS)</b>	<b>2020</b>	<b>2019</b>
United States of America	\$ 8,915	\$ 8,214
Europe	8,505	7,141
Canada	6,777	6,610
Australia	5,420	5,110
Brazil	3,673	4,582
Mexico	2,097	2,529
United Kingdom	1,663	2,182
India	1,240	624
Other	1,963	1,964
<b>Total non-current assets</b>	<b>\$ 40,253</b>	<b>\$ 38,956</b>

<sup>(1)</sup> Non-current assets comprise financial assets, property, plant and equipment, intangible assets, equity accounted investments, goodwill and other non-current assets.

**NOTE 29. SUPPLEMENTAL CASH FLOW INFORMATION**

<b>(US\$ MILLIONS)</b>	<b>Year ended December 31</b>		
	<b>2020</b>	<b>2019</b>	<b>2018</b>
Interest paid	\$ 1,135	\$ 1,079	\$ 456
Income taxes paid	\$ 428	\$ 190	\$ 112

Amounts paid and received for interest were reflected as operating cash flows in the consolidated statements of cash flow.

Total cash outflows across the partnership's lease contracts were \$330 million (2019: \$305 million).

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Details of “Changes in non-cash working capital, net” on the consolidated statements of cash flow are as follows:

(US\$ MILLIONS)	Year ended December 31		
	2020	2019	2018
Accounts receivable	\$ 546	\$ (70)	\$ (11)
Inventory	453	78	153
Prepayments and other	53	(11)	(89)
Accounts payable and other	284	119	(322)
<b>Changes in non-cash working capital, net</b>	<b>\$ 1,336</b>	<b>\$ 116</b>	<b>\$ (269)</b>

The following table presents the change in the balance of liabilities arising from financing activities as at December 31, 2020:

(US\$ MILLIONS)	2020	2019
<b>Balance at beginning of year</b>	<b>\$ 22,399</b>	<b>\$ 10,866</b>
Cash flows	(102)	11,378
Non-cash changes:		
Acquisitions / (dispositions) of subsidiaries	739	357
Foreign currency translation	210	(9)
Fair value	(49)	(19)
Held for sale <sup>(1)</sup>	—	(305)
Other changes	579	131
<b>Balance at end of year</b>	<b>\$ 23,776</b>	<b>\$ 22,399</b>

<sup>(1)</sup> Includes liabilities that were reclassified as held for sale and subsequently disposed. See Note 8 and Note 9 for additional information.

**NOTE 30. POST-EMPLOYMENT BENEFITS**

The partnership maintains several defined benefit pension plans within its industrials and infrastructure services. These plans are administered in various countries, the most significant of which is in the U.S. These benefits are provided through various insurance companies and the estimated net post-employment benefit costs are accrued during the employees’ credited service periods.

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following table shows the changes in the present value of the defined benefit pension plan and post-employment plan obligations and the fair values of plan assets as at December 31, 2020:

(US\$ MILLIONS)	Defined benefit pension plan		Post-employment plan	
	2020	2019	2020	2019
<b>Changes in defined benefit obligation</b>				
Defined benefit obligation at beginning of year	\$ 2,927	\$ 2,037	\$ 106	\$ 68
Defined benefit obligation through business combinations	88	514	(1)	25
Service cost	35	30	3	1
Interest cost	83	88	3	3
Participant contributions	2	3	4	3
Insurance premiums for risk benefits	—	—	—	—
Foreign currency exchange differences	43	20	(1)	—
Actuarial gain due to financial assumption changes	297	337	6	15
Actuarial gain due to demographic assumption changes	(27)	(14)	—	1
Actuarial experience adjustments	14	25	(5)	(1)
Benefits paid from plan assets	(121)	(91)	(3)	(2)
Benefits paid from employer	(33)	(22)	(8)	(7)
<b>Defined benefit obligation at end of year</b>	<b>\$ 3,308</b>	<b>\$ 2,927</b>	<b>\$ 104</b>	<b>\$ 106</b>
<b>Changes in fair value of plan assets</b>				
Fair value of plan assets at beginning of year	\$ (2,194)	\$ (1,542)	\$ (4)	\$ —
Fair value of plan assets through business combinations	(62)	(398)	—	(4)
Interest income	(61)	(68)	—	—
Return on plan assets (excluding interest income)	(147)	(241)	—	—
Foreign currency exchange differences	(23)	(9)	—	(2)
Employer contributions	(65)	(51)	(2)	(4)
Participant contributions	(2)	(3)	(2)	(3)
Employer direct settlements	—	(1)	—	—
Benefits paid from plan assets	119	91	(1)	2
Benefits paid from employer	32	19	6	7
Administrative expenses paid from plan assets	11	9	—	—
Insurance premiums for risk benefits	1	—	—	—
<b>Fair value of plan assets at year end</b>	<b>\$ (2,391)</b>	<b>\$ (2,194)</b>	<b>\$ (3)</b>	<b>\$ (4)</b>
<b>Net liability at end of year</b>	<b>\$ 917</b>	<b>\$ 733</b>	<b>\$ 101</b>	<b>\$ 102</b>

The net liabilities for the defined benefit pension plan and post-employment plan are recorded within accounts payable and other in the consolidated statements of financial position.

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following table summarizes the defined benefit pension plan and post-employment plan obligations and the fair values of plan assets by geography as at December 31, 2020:

(US\$ MILLIONS)	United States of America	Canada	Other	Total
<b>Defined benefit pension plan</b>				
Defined benefit obligation	\$ 2,581	\$ 28	\$ 699	\$ 3,308
Fair value of plan assets	(1,911)	—	(480)	(2,391)
<b>Net liability</b>	<b>\$ 670</b>	<b>\$ 28</b>	<b>\$ 219</b>	<b>\$ 917</b>
<b>Post-employment benefits - net liability</b>				
Defined benefit obligation at end of year	\$ 64	\$ 26	\$ 14	\$ 104
Fair value of plans assets	(3)	—	—	(3)
<b>Net liability</b>	<b>\$ 61</b>	<b>\$ 26</b>	<b>\$ 14</b>	<b>\$ 101</b>

The following table summarizes the defined benefit pension plan and post-employment plan obligations and the fair values of plan assets by geography as at December 31, 2019:

(US\$ MILLIONS)	United States of America	Canada	Other	Total
<b>Defined benefit pension plan</b>				
Defined benefit obligation	\$ 2,290	\$ 30	\$ 607	\$ 2,927
Fair value of plan assets	(1,763)	(4)	(427)	(2,194)
<b>Net liability</b>	<b>\$ 527</b>	<b>\$ 26</b>	<b>\$ 180</b>	<b>\$ 733</b>
<b>Post-employment benefits - net liability</b>				
Defined benefit obligation at end of year	\$ 62	\$ 28	\$ 16	\$ 106
Fair value of plans assets	(4)	—	—	(4)
<b>Net liability</b>	<b>\$ 58</b>	<b>\$ 28</b>	<b>\$ 16</b>	<b>\$ 102</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

Amounts recognized in respect of these defined benefit and post-employment plans during the year are as follows:

(US\$ MILLIONS)	Defined benefit pension plan		Post-employment plan	
	2020	2019	2020	2019
<b>Amounts recognized in profit and loss</b>				
Current service cost	\$ 35	\$ 30	\$ 3	\$ 1
Net interest expense	22	20	3	3
Administrative expense	11	9	—	—
<b>Total expense recognized in profit and loss</b>	<b>\$ 68</b>	<b>\$ 59</b>	<b>\$ 6</b>	<b>\$ 4</b>
<b>Amounts recognized in other comprehensive income</b>				
Return on plan assets (excluding amounts included in net interest expense)	\$ (147)	\$ (241)	\$ —	\$ —
Actuarial gains and losses arising from changes in demographic assumptions	(27)	(14)	—	1
Actuarial gains and losses arising from changes in financial assumptions	297	337	6	15
Actuarial gains and losses arising from experience adjustments	14	25	(5)	(1)
Total expense (gain) recognized in other comprehensive income	\$ 137	\$ 107	\$ 1	\$ 15
<b>Total expense (gain) recognized in comprehensive income</b>	<b>\$ 205</b>	<b>\$ 166</b>	<b>\$ 7</b>	<b>\$ 19</b>

The expense recorded in profit and loss is recognized within general and administrative expenses in the consolidated statements of operating results.

The defined benefit pension plans and post-employment plans expose the partnership to certain actuarial risks such as investment risk, interest rate risk, and compensation risk. The present value of the defined benefit pension plan and post-employment plan obligation is calculated using a discount rate. If the return on plan assets is below this rate, a plan deficit occurs. The partnership mitigates this investment risk by establishing a sound investment policy to be followed by the investment manager. The investment policy requires plan assets to be invested in a diversified portfolio and is set based on both asset return and local statutory requirements. A change in interest and compensation rates will also affect the defined benefit obligation. A sensitivity analysis of the discount rate and compensation rate is provided below.

The following table summarizes the fair value of plan assets by category as at December 31, 2020:

(US\$ MILLIONS)	Level 1	Level 2 <sup>(1)</sup>	Level 3 <sup>(2)</sup>	Total
Cash and cash equivalents	\$ 21	\$ 7	\$ —	\$ 28
Equity instruments	1,294	306	6	1,606
Debt instruments	13	400	160	573
Real Estate	—	52	3	55
Derivatives	—	—	2	2
Investment funds	—	—	113	113
Fixed insurance contracts	11	\$ —	6	17
<b>Total plan assets</b>	<b>\$ 1,339</b>	<b>\$ 765</b>	<b>\$ 290</b>	<b>\$ 2,394</b>

- (1) Level 2 assets represent the net asset value of the underlying assets held within an investment fund. The assets are valued by the fund administrator.
- (2) Level 3 assets consist of insurance rights and equity and debt instruments held within an investment fund. The assets are valued using non-observable inputs by the plan administrator.

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following table summarizes the fair value of plan assets by category as at December 31, 2019:

<b>(US\$ MILLIONS)</b>	<b>Level 1</b>	<b>Level 2 <sup>(1)</sup></b>	<b>Level 3 <sup>(2)</sup></b>	<b>Total</b>
Cash and cash equivalents	\$ 41	\$ —	\$ —	\$ 41
Equity instruments	1,185	243	—	1,428
Debt instruments	28	406	149	583
Real Estate	—	8	—	8
Derivatives	—	—	—	—
Investment funds	—	106	—	106
Fixed insurance contracts	14	—	18	32
<b>Total plan assets</b>	<b>\$ 1,268</b>	<b>\$ 763</b>	<b>\$ 167</b>	<b>\$ 2,198</b>

- (1) Level 2 assets represent the net asset value of the underlying assets held within an investment fund. The assets are valued by the fund administrator.
- (2) Level 3 assets consist of insurance rights and equity and debt instruments pooled in an actively invested collective profit sharing arrangement with other third-party employers. The assets are valued using non-observable inputs by the plan administrator.

**Significant Assumptions**

The partnership annually re-evaluates assumptions and estimates used in projecting the defined benefit and post-employment liabilities. These assumptions and estimates may affect the carrying value of the defined benefit and post-employment plan liabilities in the partnership's consolidated statements of financial position. The significant actuarial assumptions adopted are as follows:

***Defined benefit plan***

Discount rate	0.2% to 8.0%
Rate of compensation increase	0.0% to 5.0%

***Post-employment plan***

Discount rate	0.9% to 11.2%
Health care cost trend on covered charges:	
Immediate trend rate	3.5% to 8.0%
Ultimate trend rate	3.5% to 8.0%

These assumptions have a significant impact on the defined benefit and post-employment liabilities reported in the consolidated statements of financial position. The following table presents a sensitivity analysis of each assumption with the related impact on these liabilities as at December 31, 2020:

<b>(US\$ MILLIONS, except as noted)</b>	<b>Percentage increase</b>	<b>Impact on liability</b>	<b>Percentage decrease</b>	<b>Impact on liability</b>
<b>Defined benefit pension plan</b>				
Discount rate	1%	\$(472)	1%	\$528
Rate of compensation increase	1%	60	1%	(44)
<b>Post-employment plan</b>				
Discount rate	1%	\$(9)	1%	\$11
Health care cost trend rates	1%	2	1%	(1)

**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**

The following table presents a sensitivity analysis of each assumption with the related impact on these liabilities as at December 31, 2019:

<b>(US\$ MILLIONS, except as noted)</b>	<b>Percentage increase</b>	<b>Impact on liability</b>	<b>Percentage decrease</b>	<b>Impact on liability</b>
<b>Defined benefit pension plan</b>				
Discount rate	0.25% to 1%	\$(217)	0.25% to 1%	\$251
Rate of compensation increase	0.25% to 1%	\$34	0.25% to 1%	\$(31)
<b>Post-employment plan</b>				
Discount rate	0.25% to 1%	\$(28)	0.25% to 1%	\$33
Health care cost trend rates	0.50% to 1%	\$3	0.50% to 1%	\$(2)

The sensitivity analysis above has been determined based on reasonably possible changes of the respective assumptions occurring as at December 31, 2020 and December 31, 2019, while holding all other assumptions constant. These analyses may not be representative of the actual change in the defined benefit and post-employment obligations as it is unlikely that the change in assumptions would occur in isolation of one another.

The following table summarizes future planned benefit payments under the partnership's defined benefit and post-employment plans as at December 31, 2020:

<b>(US\$ MILLIONS)</b>	<b>Defined benefit pension plan</b>	<b>Post-employment plan</b>	<b>Total</b>
2021	\$ 133	\$ 7	\$ 140
2022	134	7	141
2023	138	7	145
2024	142	7	149
2025	143	7	150
Thereafter	795	69	864
<b>Total</b>	<b>\$ 1,485</b>	<b>\$ 104</b>	<b>\$ 1,589</b>

**1NOTE 31. INSURANCE CONTRACTS**

The following summarizes the balances related to the partnership's insurance contracts from its residential mortgage insurance business:

**(a) Premiums and unearned premiums reserve**

The following table presents movement in the unearned premium reserve:

<b>(US\$ MILLIONS)</b>	<b>2020</b>	<b>2019</b>
Unearned premium reserves, beginning of year	\$ 1,625	\$ —
Acquisitions through business combinations	—	1,603
Premiums written during the year	744	26
Premiums earned during the year	(521)	(28)
Foreign currency translation	41	24
<b>Unearned premium reserves, end of year</b>	<b>\$ 1,889</b>	<b>1,625</b>



**BROOKFIELD BUSINESS PARTNERS L.P.**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**
**As at December 31, 2020 and 2019 and for the years ended December 31, 2020, 2019 and 2018**
***Key methodologies and assumptions***

Premiums written are recognized as premiums earned using a factor-based premium recognition curve that is based on expected loss emergence pattern. Approximately 80% of the mortgage insurance premiums written are recognized as premiums earned within the first five years of policy inception based on the current premium recognition curve.

An appointed actuary performs a liability adequacy test on the unearned premiums reserve using a dynamic regression model. The purpose of the test is to ensure the unearned premium liability at year end is sufficient to pay for future claims and expenses that may arise from unexpired insurance contracts. The liability adequacy test for the year ended December 31, 2020 and 2019 identified a surplus in the unearned premiums reserve and thus no premium deficiency reserve is required at this reporting date.

**(b) Losses on claims and loss reserves**

The carrying value of loss reserves reflects the present value of expected claims costs and expenses and provisions for adverse deviation and is considered to be an indicator of fair value.

Loss reserves comprise the following:

<b>(US\$ MILLIONS)</b>	<b>2020</b>	<b>2019</b>
Case reserves	\$ 78	\$ 69
Incurred but not reported reserves	53	30
Discounting	(1)	(1)
Provisions for adverse deviation	14	7
<b>Total loss reserves</b>	<b>\$ 144</b>	<b>\$ 105</b>

The following table presents movement in loss reserves and the impact on losses on claims:

<b>(US\$ MILLIONS)</b>	<b>2020</b>	<b>2019</b>
Loss reserves, beginning of year	\$ 105	\$ —
Acquisitions through business combinations	—	104
Claims paid during the year	(50)	(5)
Losses on claims related to the current year	85	5
Favorable development on losses on claims related to prior years	—	—
Foreign currency translation	4	1
<b>Loss reserves, end of year</b>	<b>\$ 144</b>	<b>\$ 105</b>

**BROOKFIELD BUSINESS PARTNERS L.P.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

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**NOTE 32. SUBSEQUENT EVENTS**

**(a) Acquisition of Everise**

On January 8, 2021, the partnership, together with institutional partners, completed the acquisition of Everise Holdings Pte. Ltd. (“Everise”) for \$360 million, comprising \$240 million of equity. The partnership expects to fund \$85 million of the investment for an approximate 35% ownership.

Due to the recent closing of the acquisition, the complete valuation and initial purchase price accounting for the business combination is not available as at the date of release of these financial statements. As a result, the partnership has not provided amounts recognized as at the acquisition date for certain major classes of assets acquired and liabilities assumed.

**(b) GrafTech partial sale**

Subsequent to December 31, 2020, the partnership, together with institutional partners, sold a total of 50 million shares of GrafTech, in two separate transactions, for proceeds of approximately \$565 million, of which approximately \$195 million was attributable to the partnership. As a result of the sale, the partnership’s economic interest in the business was reduced to approximately 13%.

**(c) Distribution**

On February 4, 2021, the Board of Directors declared a quarterly distribution in the amount of \$0.0625 per unit, payable on March 31, 2021, to unitholders of record as at the close of business on February 26, 2021.



**BROOKFIELD BUSINESS PARTNERS L.P.**

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