



ETHAN ALLEN®  
ANNUAL REPORT  
2013



## DEAR FELLOW SHAREHOLDERS

I am pleased to report that we made excellent progress in strengthening our vertically integrated enterprise and also reported strong financial results for our fiscal year that ended June 30, 2013. A brief overview of our financial results and operations is as follows:

- Adjusted net income per diluted share grew 39% to \$1.31 on revenues which were flat compared to the prior fiscal year
- Adjusted operating profits increased 33% to \$69 million
- Gross margin improved by 110 basis points to 54.6%
- Company Retail Division's adjusted operating profit increased to \$14.5 million, a positive change of \$24.1 million from the previous year on a net sales increase of 3.4%
- Paid cash dividends to stockholders of \$22 million, an increase of 176%
- Bought back \$24 million of our bonds, bringing the outstanding balance down to \$129 million by June 30, 2013
- Cash and securities totaled \$104 million at fiscal year end

In our marketing and operations, we made significant progress. I am pleased to share the highlights as follows:

### Strengthened Our Retail Network:

During the year, we strengthened the management of our Retail Division. Our Retail business improved its adjusted operating profit contribution by \$24.1 million compared to the prior year. We continued to attract qualified and entrepreneurial interior designers. We relocated several Design Centers in North America and also accelerated the development of our international

presence by opening Company-operated Design Centers in Montreal, Canada, and Brussels and Antwerp, Belgium. Our independent retailers added nine new locations. Currently, several new Design Centers are under construction, including international locations in Korea, Jordan, and Romania and domestic locations in Houston, Texas, Cleveland, Ohio, Sarasota, Florida, and Marlboro, New Jersey.

### Expanded Our Offerings:

We have continued to strengthen our "one-stop" home furnishings approach. During the second half of fiscal 2013, we launched a major initiative of new offerings to expand our reach to a larger consumer base. The marketing of these offerings will start in the second quarter of fiscal 2014.

### Invested in Operations:

We continue to invest in our six U.S. manufacturing operations. In addition, we further expanded our Mexico operations, and our newest plant in Honduras is making major progress and is expected to make a more significant contribution in fiscal 2014.

### Invested in Technology:

We made it easier to do business with Ethan Allen during fiscal 2013. Our new, cloud-based website enables easier navigation, faster searches, and a more efficient checkout process. Access to our website is now more compatible with mobile devices, which is how many clients research and shop today. These improvements also enhance our design solutions orientation by quickly connecting clients with our highly skilled design professionals. Even very large projects can be done completely online, and clients also continue to have the ability to explore their options in our nearly 300 Design Centers around the



world. When in our Design Centers, clients can not only touch and feel the many varied products on display but also easily peruse the complete product assortment using large touchscreens. We also invested during the year in our underlying retail and wholesale systems.

### Invested in Marketing:

During fiscal 2013, we continued to get our message across through the mediums of national TV, direct mail, and print and digital advertising. Our message of style, quality, and service was strongly conveyed to both the Baby Boomers and the Gen Xers.

I am thankful that our talented associates in North America and elsewhere made this progress possible. We have an opportunity to continue to grow our sales and profits.

Sincerely,

A handwritten signature in black ink that reads "Farooq Kathwari".

**FAROOQ KATHWARI**

Chairman of the Board,  
President and CEO  
Ethan Allen Interiors Inc.

# FINANCIAL HIGHLIGHTS

<b>Statement of Operations Data</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
Net sales	\$729,083	\$729,373	\$678,960
Gross profit	\$398,349	\$390,288	\$349,460
Operating income	\$60,437	\$49,697	\$31,933
Net income (a)	\$32,478	\$49,694	\$29,250
<b>Per Share Data</b>			
Net income per diluted share (a)	\$1.11	\$1.71	\$1.01
Diluted weighted average common shares outstanding	29,239	29,109	28,966
<b>Balance Sheet Data</b>			
Cash and securities (b)	\$103,563	\$104,142	\$107,819
Working capital	\$127,631	\$131,715	\$113,912
Current ratio	1.96 to 1	1.87 to 1	1.74 to 1
Total assets	\$617,285	\$644,788	\$628,325
Total debt, including capital lease obligations	\$131,289	\$154,500	\$165,032
Shareholders' equity	\$334,150	\$321,668	\$281,687
Debt as % of equity	39.3%	48.0%	58.6%
Debt as % of capital	28.2%	32.4%	36.9%
<b>Cash Returned to Shareholders</b>			
Dividends paid	\$22,220	\$8,062	\$5,754
Cost of shares repurchased	—	\$1,350	\$2,787
Number of shares repurchased	—	0.1 million	0.2 million

Amounts in thousands, except per share data. Fiscal years ended June 30.

(a) Includes impacts from changes to tax asset valuation allowances of \$0.1 million, (\$21.2) million, and (\$12.7) million in fiscal years 2013, 2012, and 2011, respectively.

(b) Includes cash and cash equivalents, marketable securities, and restricted cash and investments.

## \*GAAP Reconciliation

### Twelve Months Ended June 30, 2013 and 2012

Unaudited (in millions, except per share amounts)

	<b>2013</b>	<b>2012</b>	<b>Increase</b>
<b>Consolidated Operating Income</b>			
Operating income	\$60.4	\$49.7	
Add: special items <sup>†</sup>	8.4	2.1	
Adjusted Operating Profit	\$68.8	\$51.8	33%
<b>Retail Operating Income</b>			
Operating income (loss)	\$8.0	\$(11.5)	
Add: special items <sup>†</sup>	6.5	1.9	
Retail Division Adjusted Operating Profit (loss)	\$14.5	\$(9.6)	\$24.1
<b>Net Income/Earnings Per Share</b>			
Net income	\$32.5	\$49.7	
Special items net of related tax effects <sup>†</sup>	6.5	1.3	
Unusual income tax effects	(0.6)	(23.5)	
Adjusted net income (excluding special items <sup>†</sup> and unusual income tax effects)	\$38.4	\$27.5	
Diluted weighted average shares outstanding	29.2	29.1	
Adjusted net income per diluted share (excluding special items <sup>†</sup> and unusual income tax effects)	\$1.31	\$0.94	

<sup>†</sup>Special items consist of restructuring, impairment, transition charges, and certain other items. Related tax effects are calculated using a normalized income tax rate.

The discussion of financial results includes references to the Company's (i) consolidated operating income, (ii) retail operating income, (iii) net income, and (iv) earnings per diluted share, all excluding the effects of restructuring charges as a result of the Company's previous decision to consolidate facilities, and also excluding certain transition costs and non-operating income adjustments in both fiscal 2013 and fiscal 2012. A reconciliation of these financial measures to the most directly comparable financial measure reported in accordance with generally accepted accounting principles ("GAAP") is provided above.

Management believes that excluding items which are deemed to be nonrecurring in nature from financial measures such as operating income, net income, and earnings per share, allows investors to more easily compare and evaluate the Company's financial performance relative to prior periods and industry comparables. These adjusted measures also aid investors in understanding the operating results of the Company absent such nonrecurring or unusual events.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

(Mark One)

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended June 30, 2013

OR

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-11692

Ethan Allen Interiors Inc.

(Exact name of registrant as specified in its charter)

Delaware

06-1275288

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

Ethan Allen Drive, Danbury, CT

06811

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code (203) 743-8000

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class
Common Stock, \$.01 par value

Name of Each Exchange On Which Registered
New York Stock Exchange, Inc.

Securities registered pursuant to Section 12(g) of the Act:

None
(Title of Class)

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. [X] Yes [ ] No

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. [ ] Yes [X] No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. [X] Yes [ ] No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). [X] Yes [ ] No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (check one): Large accelerated filer [ ] Accelerated filer [X] Non-accelerated filer [ ] Smaller reporting company [ ]

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Act). [ ] Yes [X] No

The aggregate market value of the Registrant's common stock, par value \$.01 per share, held by non-affiliates (based upon the closing sale price on the New York Stock Exchange) on December 31, 2012, (the last day of the Registrant's most recently completed second fiscal quarter) was approximately \$670,953,921. As of July 31, 2013, there were 28,909,611 shares of the Registrant's common stock, par value \$.01 per share, outstanding.

DOCUMENTS INCORPORATED BY REFERENCE: Certain information contained in the Registrant's definitive Proxy Statement for the 2013 Annual Meeting of stockholders, which will be filed with the Securities and Exchange Commission pursuant to Regulation 14A of the Securities Exchange Act of 1934, is incorporated by reference into Part III hereof.

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## **PART I**

### **Item 1. Business**

#### **Background**

Incorporated in Delaware in 1989, Ethan Allen Interiors Inc., through its wholly-owned subsidiary, Ethan Allen Global, Inc., and Ethan Allen Global, Inc.'s subsidiaries (collectively, "We," "Us," "Our," "Ethan Allen" or the "Company"), is a leading manufacturer and retailer of quality home furnishings and accessories, offering a full complement of home decorating and design solutions through one of the country's largest home furnishing retail networks. We refer to our Ethan Allen retail outlets as "design centers" instead of "stores" to better reflect these expanded capabilities. We have made, and continue to make, considerable investment in our business in order to expand and improve our interior design capabilities and to leverage our Company operated manufacturing and logistics operations. The Company was founded in 1932 and has sold products under the Ethan Allen brand name since 1937.

#### **Mission Statement**

Our primary business objective is to provide our customers with a convenient, full-service, one-stop shopping solution for their home decorating needs by offering stylish, high-quality products at good value. In order to meet our stated objective, we have developed and adhere to a focused and comprehensive business strategy. The elements of this strategy, each of which is integral to our solutions-based philosophy, include (i) our vertically integrated operating structure, (ii) our stylish products and related marketing initiatives, (iii) our retail design center network, (iv) our people, and (v) our focus on providing design solutions.

#### **Operating Segments**

Our products are sold through a dedicated global network of approximately 300 retail design centers. As of June 30, 2013, the Company operated 147 design centers (our retail segment) and our independent retailers operated 148 design centers (as compared to 147 and 151, respectively, at the end of the prior fiscal year). Our wholesale segment net sales include sales to our retail segment and sales to our independent retailers. Our retail segment net sales accounted for 79% of our consolidated net sales in fiscal 2013. Our wholesale segment net sales to independent retailers accounted for 21%, including approximately 10% of our net sales in fiscal 2013 to the ten largest independent retailers, who operate 89 design centers. Our independent retailer in China operated 68 of these locations at the end of fiscal 2013.

Our wholesale and retail operating segments represent strategic business areas of our vertically integrated business that operate separately and provide their own distinctive services (further outlined below). This enables us to more effectively offer our complete line of home furnishings and accessories and more efficiently control quality and cost. For certain financial information regarding our operating segments, see Note 15 to the Consolidated Financial Statements included under Item 8 of this Annual Report and incorporated herein by reference.

Our home furnishings and accessories are marketed and sold in a similar manner in our wholesale and retail segments, although the type of customer (wholesale versus retail) and the specific services that each operating segment provides are different. Within the wholesale segment, we maintain revenue information according to each respective product line (i.e. case goods, upholstery, or home accessories and other). Case goods include items such as beds, dressers, armoires, tables, chairs, buffets, entertainment units, home office furniture, and wooden accents. Upholstery items include sleepers, recliners, chairs, sofas, loveseats, cut fabrics and leather. Skilled craftsmen cut, sew and upholster custom-designed upholstery items which are available in a variety of frame and fabric options. Home accessory and other items include window treatments, wall decor, lighting, clocks, bedding and bedspreads, decorative accessories, area rugs, and home and garden furnishings. The

allocation of retail sales by product line follows that of the wholesale segment (see table of wholesale net sales allocated by product line in the Wholesale Segment Overview below).

We evaluate performance of the respective segments based upon revenues and operating income. Inter-segment transactions result, primarily, from the wholesale sale of inventory to the retail segment, including the related profit margin.

**Wholesale Segment Overview:**

Wholesale net sales for each of the last three fiscal years are summarized below (in millions):

	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Wholesale net sales	\$ <u>434.4</u>	\$ <u>456.9</u>	\$ <u>422.9</u>

Wholesale net sales for each of the last three fiscal years, allocated by product line, were as follows:

	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Case Goods	37%	38%	39%
Upholstered Products	48%	44%	46%
Home Accessories and Other	<u>15%</u>	<u>18%</u>	<u>15%</u>
	<u>100%</u>	<u>100%</u>	<u>100%</u>

The wholesale segment, principally involved in the development of the Ethan Allen brand, encompasses all aspects of design, manufacture, sourcing, sale, and distribution of our broad range of home furnishings and accessories. Wholesale revenue is generated upon the wholesale sale and shipment of our products to our network of independently operated design centers and Company operated design centers (see Company operated retail comments below) through its national distribution center and one other smaller fulfillment center.

During the past year, independent retailers opened 11 new design centers, (two of which were relocations), acquired two from the Company, closed 12, and sold two to the Company. We continue to promote the growth and expansion of our independent retailers through ongoing support in the areas of market analysis, site selection, and business development. As in the past, our independent retailers are required to enter into license agreements with us, which (i) authorize the use of certain Ethan Allen trademarks and (ii) require adherence to certain standards of operation, including a requirement to fulfill related warranty service agreements. We are not subject to any territorial or exclusive retailer agreements in North America. The wholesale segment also develops and implements related marketing and brand awareness programs.

Wholesale profitability includes (i) the wholesale gross margin, which represents the difference between the wholesale net sales price and the cost associated with manufacturing and/or sourcing the related product, and (ii) other operating costs associated with wholesale segment activities.

Approximately 70% of the products sold by the Company are manufactured in its North American plants. During fiscal 2013, the Company's manufacturing footprint remained stable, while increasing throughput in our two newest Company operated North American plants in Mexico and Honduras by adding skilled workers and state-of-the-art manufacturing equipment. We operate four case good plants (two in Vermont including one sawmill, one in North Carolina, and one in Honduras), three upholstery plants (two in our North Carolina campus, and one in Mexico) and one home accessory plant in New Jersey. We also source selected case goods, upholstery, and home accessory items from third-party suppliers domestically and abroad.

As of June 30, 2013, our wholesale backlog was \$48.0 million (as compared to \$49.5 million as of June 30, 2012) which is anticipated to be serviced in the first quarter of fiscal 2014. This backlog fluctuates based on the timing of

net orders booked, manufacturing schedules and efficiency, the timing of sourced product receipts, and the timing and volume of wholesale shipments. Because orders may be rescheduled and/or canceled and the sourcing timing may change, the measure of backlog at a point in time may not necessarily be indicative of future sales performance.

For the twelve months ended June 30, 2013, net orders booked at the wholesale level, which includes orders generated by independently operated and Company operated design centers, totaled \$434.1 million as compared to \$442.3 million for the twelve months ended June 30, 2012. In any given period, net orders booked may be impacted by the timing of floor sample orders received in connection with new product introductions which were significant during the prior fiscal year ended June 30, 2012. New product offerings may be made available to the retail network at any time during the year, including in connection with our periodic retailer conferences.

***Retail Segment Overview:***

Retail net sales for each of the last three fiscal years are summarized below (in millions):

	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Retail net sales	<u>\$ 578.3</u>	<u>\$ 559.4</u>	<u>\$ 505.9</u>

The retail segment sells home furnishings and accessories to consumers through a network of Company operated design centers. During fiscal 2013, we opened seven design centers (three of which were relocations), acquired two from independent retailers, closed four design centers and sold two to our independent retailers. The Company also offers access to its products to qualified independent interior designers through our interior design affiliate (“IDA”) program. Retail revenue is generated upon the retail sale and delivery of our products to our retail customers through our network of service centers. Retail profitability reflects (i) the retail gross margin, which represents the difference between the retail net sales price and the cost of goods, purchased primarily from the wholesale segment, and (ii) other operating costs associated with retail segment activities.

We measure the performance of our design centers based on net sales and written orders booked on a comparable period to period basis. Comparable design centers are those which have been operating for at least 15 months. During the first three months of operations of newly opened (including relocated) design centers, written orders are booked but minimal net sales are achieved through the delivery of products. Design centers we acquire from independent retailers are included in comparable design center sales in their 13th full month of Ethan Allen-owned operations. The frequency of our promotional events as well as the timing of the end of those events can also affect the comparability of orders booked during a given period.

We pursue further expansion of the Company operated retail business by adding interior design professionals and expanding the IDA program, opening new design centers, relocating existing design centers and, when appropriate, acquiring design centers from independent retailers. During fiscal 2013, we opened one new design center in Canada and two in Belgium. We also launched [www.ethanallen.ca](http://www.ethanallen.ca), our new multi-lingual website and near the end of the fiscal year moved the Company’s U.S. based website onto a cloud based platform. These are our first Company operated design centers in non-English speaking international markets. The geographic distribution of retail design center locations is included under Item 2 of Part I of this Annual Report.

**Products**

Our strategy has been to position Ethan Allen as a preferred brand with superior style, quality and value while, at the same time, providing consumers with a comprehensive, one-stop shopping solution for their home furnishing and design needs. In carrying out our strategy, we continue to expand our reach to a broader consumer base through a diverse selection of attractively priced products, designed to complement one another, reflecting the popular trend toward eclectic home decorating. During fiscal 2013, the Company introduced new Fresh Colors and American Color



finishes and the Impressions product line that take advantage of the Company's custom manufacturing capabilities in its North American plants. These introductions follow a significant change in products begun in fiscal 2012, when the Company introduced significantly more new products than normal, refreshing a broad range of its products. Regular product introductions, a broad range of styles and selections within our custom upholstery and case good lines, new finishes for, and redesigns of, previous product introductions, and expanded product offerings to accommodate today's home decorating trends, continue to redefine Ethan Allen, positioning us as a leader in style.

All of our case goods, upholstered products, and home accessories are styled with distinct design characteristics. Home accessories play an important role in our marketing strategy as they enable us to offer the consumer the convenience of one-stop shopping by creating a comprehensive home furnishing solution. The interior of our design centers is organized to facilitate display of our product offerings, both in room settings that project the category lifestyle and by product grouping to facilitate comparisons of the styles and tastes of our clients. To further enhance the experience, technology is used to expand the range of products viewed by including content from our award-winning website and advanced large touch-screen flat panel displays.

We continuously monitor changes in home design trends through attendance at international industry events and fashion shows, internal market research, and regular communication with our retailers and design center design consultants who provide valuable input on consumer tendencies. We believe that the observations and input gathered enable us to incorporate appropriate style details into our products to react quickly to changing consumer tastes.

### **Product Sourcing Activities**

Using on staff and outsourced artisans, we design the majority of the products we sell; all of which are branded Ethan Allen. This important facet of our vertically integrated business enables us to control the design specifications and establish consistent levels of quality across our product offerings. We manufacture and / or assemble approximately 70% of the products we sell in our own North American plants making us one of the largest manufacturers of home furnishings in the United States. Our main manufacturing facilities are located in the Northeast and Southeast regions of the United States supported by an upholstery plant in Mexico and a case goods plant in Honduras. Our plants are located near sources of raw materials and / or skilled craftspeople. We source approximately 30% of the products we sell from third-party suppliers, most of which are located outside the United States, primarily in Asia. We carefully select our sourcing partners and require them to provide products according to our specifications and quality standards. We believe that relatively minor strategic investments in our manufacturing facilities balanced with outsourcing from foreign and domestic suppliers will accommodate significant future sales growth and allow us to maintain an appropriate degree of control over cost, quality and service to our customers.

We take pride in our "green" initiatives including but not limited to the use of responsibly harvested Appalachian woods, water based finishes, organic cotton textiles and recycled materials in our products. We have also reduced our carbon footprint by using the wooden waste from our case goods manufacturing plants to generate heat and electricity for our plants in the Northeast. This led to receipt in 2013 of the Vermont Governor's Award for Environmental Excellence. This year we expanded our voluntary participation in the Enhancing Furniture's Environmental Culture (EFEC) program sponsored by the American Home Furnishing Alliance, already in place in our manufacturing facilities. This program requires participating companies to analyze and better understand the environmental impact of processes, raw materials and finished products on a facility-by-facility basis.

### **Raw Materials and Other Suppliers**

The most important raw materials we use in furniture manufacturing are lumber, veneers, plywood, hardware, glue, finishing materials, glass, mirrored glass, laminates, fabrics, foam, and filling material. The various types of wood used in our products include cherry, ash, oak, maple, prima vera, mahogany, birch and pine; substantially all of which are purchased domestically.

Fabrics and other raw materials are purchased both domestically and outside the United States. We have no significant long-term supply contracts, and have sufficient alternate sources of supply to prevent disruption in supplying our operations. We maintain a number of sources for our raw materials, which we believe contribute to our ability to obtain competitive pricing. Lumber prices fluctuate over time based on factors such as weather and demand, which, in turn, impact availability. The cost of some of our raw materials (such as foam) and the shipping costs on purchased finished goods are dependent on petroleum cost. Higher material prices, cost of petroleum, and purchased finished goods prices could have an adverse effect on margins.

Appropriate amounts of lumber and fabric inventory are typically stocked to maintain adequate production levels. We believe that our sources of supply for these materials are sufficient and that we are not dependent on any one supplier. Within our existing case goods manufacturing sites, we have “supermarkets of parts” housing the components used in our custom manufacturing of those products.

We enter into standard purchase agreements with certain foreign and domestic suppliers to source selected case goods, upholstery, and home accessory items. The terms of these arrangements are customary for the industry and do not contain any long-term contractual obligations on our behalf. We believe we maintain good relationships with our suppliers.

### **Distribution and Logistics**

We distribute our products through one primary distribution center, owned by the Company, strategically located in Virginia. This national distribution center is supported by a smaller Company owned order fulfillment center located in Oklahoma. Our primary distribution center provides efficient cross-dock operations to receive and ship product from our manufacturing facilities and third-party suppliers to our network of Company and independently operated retail service centers. Retail service centers prepare products for delivery into clients’ homes. At June 30, 2013, the Company operated retail design centers were supported by 13 Company operated retail service centers plus nine third party service companies.

While we manufacture to custom order the majority of our products, we also stock selected case goods, upholstery and accessories to provide for quick delivery of in-stock items and to allow for more efficient production runs. Ethan Allen Express, a program that markets a selection of attractively priced products held in stock for faster delivery, further enhances our ability to reduce lead times for our clients. Wholesale shipments utilize our own fleet of trucks and trailers or are subcontracted with independent carriers. Approximately 89% of our fleet (trucks and trailers) is owned, with the remainder under operating and capital lease agreements with remaining terms ranging from less than one to five years.

Our practice has been to sell our products at the same delivered cost to all Company and independently operated design centers nationwide, regardless of their shipping point. This policy creates pricing credibility with our wholesale customers while providing our retail network the opportunity to achieve more consistent margins by removing fluctuations attributable to the cost of shipping. Further, this policy eliminates the need for our independent retailers to carry significant amounts of inventory in their own warehouses. As a result, we obtain more accurate consumer product demand information.

### **Marketing Programs**

Our marketing and advertising strategies are developed to drive traffic into our network of design centers and to ethanallen.com. We believe these strategies give Ethan Allen a strong competitive advantage in the home furnishings industry. We create and coordinate print, digital and television campaigns nationally, as well as assist in international and local marketing and promotional efforts. The Company’s network of approximately 300 retail design centers and approximately 4,000 independent members of the Interior Design Affiliate program benefit from these marketing efforts, and we believe these efforts position us to consistently fulfill our brand promise.

Our team of advertising specialists sends consistent, clear messages that Ethan Allen is a leader in style and service, with everything for the well designed home. We use several forms of media to accomplish this, including television (national and local), direct mail, newspapers, regional shelter magazines, social media, email, and online advertising. These messages are also conveyed on our website at ethanallen.com. A strong email marketing campaign delivers promotional messages, inspiration, design ideas and product brochures to a growing database of clients.

Our national television, social media, online and print advertising campaigns are designed to leverage our strong brand equity, finding creative and compelling ways to remind consumers of our tremendous range of products, services, special programs, and custom options. Coordinated local television and print advertising also serve to support our national programs.

The Ethan Allen direct mail magazine, which emphasizes the eclectic mix of our wide breadth of products, and our services, is one of our most important marketing tools. We publish these magazines and sell them to Company and independently operated design centers who use demographic information collected through independent market research to target potential clients. Given the importance of this advertising medium, direct mail marketing lists are continually refined to target those consumers who are most likely to purchase, and improve the return on direct mail expenditures. Approximately 15 million copies of our direct mail magazine were distributed to consumers during fiscal 2013.

Our television advertising and direct mail efforts are supported by strong print campaigns. We also update our Style Book approximately every six months. The Style Book is a celebration of Ethan Allen's rich history, as well as a catalog of our case goods, upholstery and accent products. Throughout the Style Book, we tell the stories of some inspiring associates, provide inspirational photos, and detail the attributes that have become Ethan Allen hallmarks over the years; fine craftsmanship, exceptional quality, great prices, style, personal service, white glove delivery and remarkable functionality, while maintaining the ability to produce about 70% of our offerings in our own workshops. This publication is a comprehensive and effective resource for our clients.

Ethanallen.com provides our clients and our associates with the tools they need to shop and design. The website features a series of helpful tabs with videos, feature stories, design and style solutions, and fresh, new looks. Those looking to shop our site can do so by lifestyle, by product, or by room in an easy-to-navigate format. The site's "My Projects" tool lets visitors create idea boards and room plans, and even gives them the option of consulting with a design professional from their local Ethan Allen design center. Visitors to ethanallen.com will also find all our latest news and promotional information. Nearly all of Ethan Allen's products are available for purchase online, and our list of on-line products are expanding. At the end of fiscal 2013, we migrated our website onto a "cloud" platform, further enhancing search and usability features of the site.

To enhance the Ethan Allen client experience, our Design Centers have interactive touchscreens, where users can take our Style Quiz, browse our full product catalog, check out hundreds of fully designed rooms, print product descriptions, learn about promotions, and much more.

Our social media content is updated regularly and offers fans and followers inspirational images, trend information, and design ideas, as well as tips for how to bring distinctive Ethan Allen style to their homes.

We also have a robust and informative extranet available to our retailers and design professionals. It is the primary source of communication in and among members of our retail network. It provides information about every aspect of the retail business at Ethan Allen, including advertising materials, prototype floor plan displays, and extensive product details. Some of our design consultants utilize customized tablets so they can be more productive in our clients' homes.

## **Retail Design Center Network**

Ethan Allen design centers are typically located in busy urban settings as freestanding destinations or as part of suburban strip malls, depending upon the real estate opportunities in a particular market. Our design centers average approximately 16,000 square feet in size but range from approximately 3,000 square feet to 35,000 square feet.

We maximize uniformity of presentation throughout the retail design center network through a comprehensive set of standards and display planning assistance. These standard interior design formats assist each design center in presenting a high quality image by using focused lifestyle settings and select product category groupings to display our products and information to facilitate design solutions and to educate consumers. We also create a uniform design center image with consistent exterior facades in addition to the interior layouts. The adherence to all of these standards have helped position Ethan Allen as a leader in home furnishings retailing.

We continue to strengthen the retail network with many initiatives, including the opening of new and relocating design centers in desirable locations, updating presentations and floor plans, strengthening of the professionalism of our designers through training and certification, and the consolidation of certain design centers and service centers.

## **People**

At June 30, 2013, the Company had approximately 4,900 employees (“associates”), approximately one percent of whom are represented by unions whose collective bargaining agreements expire within the next year. We expect no significant changes in our relations with the unions and believe we maintain good relationships with our employees.

The retail network, which includes both Company and independently operated design centers, is staffed with a sales force of design consultants and service professionals who provide customers with effective home decorating solutions at no additional charge. Our interior design associates receive specialty training with respect to the distinctive design and quality features inherent in each of our products and programs. This enables them to more effectively communicate the elements of style and value that serve to differentiate us from our competition. As such, we believe our design consultants, and the complimentary service they provide, create a distinct competitive advantage over other home furnishing retailers. We continue to strengthen the level of service, professionalism, interior design competence, efficiency, and effectiveness of retail design center associates.

The Company’s interior design affiliate program now has over 4,000 qualified professional interior design affiliates, who add strength and breadth to our interior design reach. We believe that this program augments the Company and independent retailer design staffs to reach more clients and improve market penetration.

We recognize the importance of our retail design center network to our long-term success. Accordingly, we believe we (i) have established a strong management team within Company operated design centers and (ii) continue to work closely with our independent retailers in order to assist them. With this in mind, we make our services available to every design center, whether independently operated or Company operated, in support of their marketing efforts, including coordinated advertising, merchandising and display programs, and extensive training seminars and educational materials. We believe that the development of design consultants, service and delivery personnel, and retailers is important for the growth of our business. As a result, we have committed to make available comprehensive retail training programs intended to increase the customer service capabilities of each individual.

## **Customer Service Offerings**

We offer numerous customer service programs, each of which has been developed and introduced to consumers in an effort to make their shopping experience easier and more enjoyable.

### ***Gift Card***

This program allows customers to purchase gift cards through our website or at any participating retail design center, which can be redeemed for any of our products or services.

### ***On-Line Room Planning***

On our website, we offer an interactive on-line room planning resource which serves to further assist consumers with their home decorating needs. Through the use of this web-based tool, customers can determine which of our product offerings best fit their particular needs based on their own individual home floor plan.

### ***Ethan Allen Consumer Credit Programs***

The Ethan Allen Finance Plus program offers consumers (clients) a menu of custom financing options. Financing offered is administered by a third-party financial institution and is granted to our customers on a non-recourse basis to the Company. Clients may apply for an Ethan Allen Finance Plus card at any participating design center or on-line at ethanallen.com.

### **Competition**

The domestic and global home furnishings industry faces numerous challenges, which include an influx of low-priced products from overseas. As a result, there is a high degree of competition in our markets. The 'Great Recession' of 2008-2009 resulted in many small and medium sized furniture retailers going out of business, and other well-established competitors resorting to heavy discounts to attract customers. We differentiate ourselves as a preferred brand by adhering to a business strategy focused on providing (i) high-quality, well designed and often custom, handmade products at good value, (ii) a comprehensive complement of home furnishing design solutions, including our complimentary design service, and (iii) excellence in customer service. We consider our vertical integration a significant competitive advantage in the current environment as it allows us to design, manufacture and source, distribute, market, and sell our products through one of the industry's largest single-source retail networks.

The internet also provides a highly competitive medium for the sale of a significant amount of home furnishings each year. Much of that product is sold through commodity oriented, low priced and low service retailers. At Ethan Allen, the ultimate goal of our internet strategy is to drive traffic into our network of design centers by coupling technology with excellent personal service. At ethanallen.com, customers have the opportunity to buy our products online but we take the process further. With so much of our product offering being custom, we encourage our website customers to get online help from our network of interior design professionals. This complimentary interior design support creates a competitive advantage through our excellent personal service. This enhances the experience and regularly leads to internet customers becoming clients of our network of interior design centers.

Industry globalization has provided us an opportunity to adhere to a blended sourcing strategy, establishing relationships with certain manufacturers, both domestically and outside the United States, to source selected case goods, upholstery, and home accessory items. We intend to continue to balance our domestic production with opportunities to source from foreign and domestic manufacturers, as appropriate, in order to maintain our competitive advantage.

We believe the home furnishings industry competes primarily on the basis of product styling and quality, personal service, prompt delivery, product availability and price. We further believe that we effectively compete on the basis of each of these factors and that, more specifically, our product presentations, website, and complimentary design service create a distinct competitive advantage, further supporting our mission of providing consumers with a complete home decorating and design solution. We also believe that we differentiate ourselves further with the quality of our design service through our intensive training. Our objective is to continue to develop and strengthen our retail network by (i) expanding the Company operated retail business through the repositioning of our design centers, and (ii) obtaining and retaining independent retailers,

encouraging such retailers to expand their business through the opening or relocation of new design centers with the objective of increasing the volume of their sales and (iii) further expanding our sales network through our IDA program.

### **Trademarks**

We currently hold, or have registration applications pending for, numerous trademarks, service marks and design patents for the Ethan Allen name, logos and designs in a broad range of classes for both products and services in the United States and in many foreign countries. In addition, we have registered, or have applications pending for certain of our slogans utilized in connection with promoting brand awareness, retail sales and other services and certain collection names. We view such trademarks and service marks as valuable assets and have an ongoing program to diligently monitor and defend, through appropriate action, against their unauthorized use.

### **Available Information**

We make available, free of charge via our website, all Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other information filed with, or furnished to, the Securities and Exchange Commission (the "SEC" or the "Commission"), including amendments to such reports. This information is available at [www.ethanallen.com/investors](http://www.ethanallen.com/investors) as soon as reasonably practicable after it is electronically filed with, or furnished to, the SEC. In addition, the SEC maintains a website that contains reports, proxy and information statements, and other information regarding companies that file electronically with the Commission. This information is available at [www.sec.gov](http://www.sec.gov).

In addition, charters of all committees of our Board of Directors, as well as our Corporate Governance guidelines, are available on our website at [www.ethanallen.com/governance](http://www.ethanallen.com/governance) or, upon written request, in printed hardcopy form. Written requests should be sent to Office of the Secretary, Ethan Allen Interiors Inc., Ethan Allen Drive, Danbury, Connecticut 06811.

### **Item 1A. Risk Factors**

*The following information describes certain significant risks and uncertainties inherent in our business that should be carefully considered, along with other information contained elsewhere in this report and in other filings, when making an investment decision with respect to us. If one or more of these risks actually occurs, the impact on our business, including our financial condition, results of operations, and cash flows could be adverse.*

#### ***An economic downturn may materially adversely affect our business.***

Our business and results of operations are affected by international, national and regional economic conditions. The United States and many other international economies experienced a major recession, which reduced the available market size for our industry from historic peak levels. While we have recalibrated the footprint of our vertically integrated enterprise to be profitable with lower revenues than achieved at our historic peak, an economic downturn of significance or extended duration may materially affect our business performance, profitability, and cash flows.

#### ***Access to consumer credit could be interrupted and reduce sales and profitability.***

Our ability to continue to access consumer credit for our clients could be negatively affected by conditions outside our control. If capital market conditions were to worsen meaningfully, there is a risk that our business partner that issues our private label credit card program under a contract that expires July 2014 may not be able to fulfill its obligations under that agreement. In addition, further tightening of credit markets may restrict our customers' ability and willingness to make purchases.

#### ***We may be unable to obtain sufficient external funding to finance our operations and growth.***

Historically, we have relied upon our cash from operations to fund our operations and growth. As we operate and expand our business, we may rely on external funding sources, including the proceeds from the issuance of debt or the \$50 million revolving bank line of credit under our existing credit facility. Any unexpected reduction in cash flow from operations could increase our external funding requirements to levels above those currently available. The credit rating agencies Moody's Corporation and Standard and Poor's most recent rating of our corporate and senior unsecured credit is Ba2 and BB- respectively. If our credit ratings were lowered further, the Company's access to debt could be negatively impacted. There can be no assurance that we will not experience unexpected cash flow shortfalls in the future or that any increase in external funding required by such shortfalls will be available on acceptable terms or at all.

***Operating losses could reduce our liquidity and impact our dividend policy.***

Historically, we have relied on our cash from operations to fund our operations and the payment of cash dividends. If the Company's financial performance were to deteriorate resulting in financial losses we may not be able to fund a shortfall from operations and would require external funding. Some financing instruments used by the Company historically may not be available to the Company in the future. We cannot assure that additional sources of financing would be available to the Company on commercially favorable terms should the Company's capital requirements exceed cash available from operations and existing cash and cash equivalents. In such circumstances, the Company may reduce its quarterly dividends.

***Additional impairment charges could reduce our profitability.***

We have significant long-lived tangible and intangible assets recorded on our balance sheets. If our operating results decline, we may incur impairment charges in the future, which could have a material impact on our financial results. We evaluate the recoverability of the carrying amount of our long-lived tangible and intangible assets on an ongoing basis. There can be no assurance that the outcome of such future reviews will not result in substantial impairment charges. Impairment assessment inherently involves judgments as to assumptions about expected future cash flows and the impact of market conditions on those assumptions. Future events and changing market conditions may impact our assumptions as to prices, costs or other factors that may result in changes in our estimates of future cash flows. Although we believe the assumptions we use in testing for impairment are reasonable, significant changes in any of our assumptions could produce a significantly different result.

***We face changes in global and local economic conditions that may adversely affect consumer demand and spending, our manufacturing operations or sources of merchandise.***

Historically, the home furnishings industry has been subject to cyclical variations in the general economy and to uncertainty regarding future economic prospects. Such uncertainty, as well as other variations in global economic conditions such as rising fuel costs, wage and benefit inflation, currency fluctuations, and increasing interest rates, may continue to cause inconsistent and unpredictable consumer spending habits, while increasing our own input costs. These risks, as well as industrial accidents or work stoppages, could also severely disrupt our manufacturing operations, which could have a material adverse effect on our financial performance.

We import a portion of our merchandise from foreign countries and operate manufacturing plants in Mexico and Honduras. As a result, our ability to obtain adequate supplies or to control our costs may be adversely affected by events affecting international commerce and businesses located outside the United States, including natural disasters, changes in international trade, central bank actions, changes in the relationship of the U.S. dollar versus other currencies, labor availability and cost, and other governmental policies of the U.S. and the countries from which we import our merchandise or in which we operate facilities. The inability to import products from certain foreign countries or the imposition of significant tariffs could have a material adverse effect on our results of operations.

***Competition from overseas manufacturers and domestic retailers may adversely affect our business, operating results or financial condition.***

Our wholesale business segment is involved in the development of our brand, which encompasses the design, manufacture, sourcing, sales and distribution of our home furnishings products, and competes with other U.S. and foreign manufacturers. Our retail network sells home furnishings to consumers through a network of Company operated design centers, and competes against a diverse group of retailers ranging from specialty stores to traditional furniture and department stores, any of which may operate locally, regionally and nationally, as well as over the internet. We also compete with these and other retailers for appropriate retail locations as well as for qualified design consultants and management personnel. Such competition could adversely affect our future financial performance.

Industry globalization has led to increased competitive pressures brought about by the increasing volume of imported finished goods and components, particularly for case good products, and the development of manufacturing capabilities in other countries, specifically within Asia. The increase in overseas production capacity has created over-capacity for many manufacturers, including us, which has led to industry-wide plant consolidation. In addition, because many foreign manufacturers are able to maintain substantially lower production costs, including the cost of labor and overhead, imported product may be capable of being sold at a lower price to consumers, which, in turn, could lead to some measure of further industry-wide price deflation.

We cannot provide assurance that we will be able to establish or maintain relationships with sufficient or appropriate manufacturers, whether foreign or domestic, to supply us with selected case goods, upholstery and home accessory items to enable us to maintain our competitive advantage. In addition, the emergence of foreign manufacturers has served to broaden the competitive landscape. Some of these competitors produce furniture types not manufactured by us and may have greater financial resources available to them or lower costs of operating. This competition could adversely affect our future financial performance.

***Failure to successfully anticipate or respond to changes in consumer tastes and trends in a timely manner could adversely impact our business, operating results and financial condition.***

Sales of our products are dependent upon consumer acceptance of our product designs, styles, quality and price. We continuously monitor changes in home design trends through attendance at international industry events and fashion shows, internal marketing research, and regular communication with our retailers and design consultants who provide valuable input on consumer tendencies. However, as with all retailers, our business is susceptible to changes in consumer tastes and trends. Such tastes and trends can change rapidly and any delay or failure to anticipate or respond to changing consumer tastes and trends in a timely manner could adversely impact our business, operating results and financial condition.

***Our number of manufacturing and logistics sites may increase our exposure to business disruptions and could result in higher transportation costs.***

We have reduced the number of manufacturing sites in our case good and upholstery operations, consolidated our distribution network into fewer centers for both wholesale and retail segments, and operate a single accessories plant. Our upholstery operations consist of two upholstery plants on our Maiden, North Carolina campus and one plant in Mexico. The Company operates three manufacturing plants (North Carolina, Vermont, and Honduras) and one sawmill in support of our case goods operations. Our plants require various raw materials and commodities such as logs and lumber for our case good plants and foam, springs and engineered hardwood board for our upholstery plants. As a result of the consolidation of our manufacturing operations into fewer facilities, if any of our manufacturing or logistics sites experience significant business interruption, our ability to manufacture products or deliver timely would likely be impacted. While we have long-standing relationships with multiple outside suppliers of our raw materials and commodities, there can be no assurance of their ability to fulfill our supply needs on a timely basis. The consolidation to fewer locations has resulted in



longer distances for delivery and could result in higher costs to transport products if fuel costs increase significantly.

***Our current and former manufacturing and retail operations and products are subject to increasingly stringent environmental, health and safety requirements.***

We use and generate hazardous substances in our manufacturing and retail operations. In addition, both the manufacturing properties on which we currently operate and those on which we have ceased operations are and have been used for industrial purposes. Our manufacturing operations and, to a lesser extent, our retail operations involve risk of personal injury or death. We are subject to increasingly stringent environmental, health and safety laws and regulations relating to our products, current and former properties and our current operations. These laws and regulations provide for substantial fines and criminal sanctions for violations and sometimes require product recalls and/or redesign, the installation of costly pollution control or safety equipment, or costly changes in operations to limit pollution or decrease the likelihood of injuries. In addition, we may become subject to potentially material liabilities for the investigation and cleanup of contaminated properties and to claims alleging personal injury or property damage resulting from exposure to or releases of hazardous substances or personal injury because of an unsafe workplace.

In addition, noncompliance with, or stricter enforcement of, existing laws and regulations, adoption of more stringent new laws and regulations, discovery of previously unknown contamination or imposition of new or increased requirements could require us to incur costs or become the basis of new or increased liabilities that could be material.

***Fluctuations in the price, availability and quality of raw materials could result in increased costs or cause production delays which might result in a decline in sales, either of which could adversely impact our earnings.***

We use various types of wood, foam, fibers, fabrics, leathers, and other raw materials in manufacturing our furniture. Certain of our raw materials, including fabrics, are purchased domestically and outside North America. Fluctuations in the price, availability and quality of raw materials could result in increased costs or a delay in manufacturing our products, which in turn could result in a delay in delivering products to our customers. For example, lumber prices fluctuate over time based on factors such as weather and demand, which in turn, impact availability. Production delays or upward trends in raw material prices could result in lower sales or margins, thereby adversely impacting our earnings.

In addition, certain suppliers may require extensive advance notice of our requirements in order to produce products in the quantities we desire. This long lead time may require us to place orders far in advance of the time when certain products will be offered for sale, thereby exposing us to risks relating to shifts in consumer demand and trends, and any significant downturn in the U.S. economy.

***We depend on key personnel and could be affected by the loss of their services.***

The success of our business depends upon the services of certain senior executives, and in particular, the services of M. Farooq Kathwari, Chairman of the Board, President and Chief Executive Officer, who is the only one of our senior executives who operates under a written employment agreement. The loss of any such person or other key personnel could have a material adverse effect on our business and results of operations.

***Our business is sensitive to increasing labor costs, competitive labor markets, our continued ability to retain high-quality personnel and risks of work stoppages.***

The market for qualified employees and personnel in the retail and manufacturing industries is highly competitive. Our success depends upon our ability to attract, retain and motivate qualified craftsmen, professional and clerical associates and upon the continued contributions of these individuals. We cannot provide assurance that we will be successful in attracting and retaining qualified personnel. A shortage of qualified

personnel may require us to enhance our wage and benefits package in order to compete effectively in the hiring and retention of qualified employees. Our labor and benefit costs may continue to increase and such increases may not be recovered. In addition, some of our employees are covered by collective bargaining agreements with local labor unions. Although we do not anticipate any difficulty renegotiating these contracts as they expire, a labor-related stoppage by these unionized employees could adversely affect our business and results of operations. The loss of the services of such personnel or our failure to attract additional qualified personnel could have a material adverse effect on our business, operating results and financial condition.

*Our success depends upon our brand, marketing and advertising efforts and pricing strategies. If we are not able to maintain and enhance our brand, or if we are not successful in these other efforts, our business and operating results could be adversely affected.*

Maintaining and enhancing our brand is critical to our ability to expand our base of customers and may require us to make substantial investments. Our advertising campaign utilizes television, direct mail, newspapers, magazines and radio to maintain and enhance our existing brand equity. We cannot provide assurance that our marketing, advertising and other efforts to promote and maintain awareness of our brand will not require us to incur substantial costs. If these efforts are unsuccessful or we incur substantial costs in connection with these efforts, our business, operating results and financial condition could be adversely affected.

*We may not be able to maintain our current design center locations at current costs. We may also fail to successfully select and secure design center locations.*

Our design centers are typically located in busy urban settings as freestanding destinations or as part of suburban strip malls, depending upon the real estate opportunities in a particular market. Our business competes with other retailers and as a result, our success may be affected by our ability to renew current design center leases and to select and secure appropriate retail locations for existing and future design centers.

*Our results of operations for any quarter are not necessarily indicative of our results of operations for a full year.*

Sales of furniture and other home furnishing products fluctuate from quarter to quarter due to such factors as changes in global and regional economic conditions, changes in competitive conditions, changes in production schedules in response to seasonal changes in energy costs and weather conditions, and changes in consumer order patterns. From time to time, we have experienced, and may continue to experience, volatility with respect to demand for our home furnishing products. Accordingly, results of operations for any quarter are not necessarily indicative of the results of operations for a full year.

*Failure to protect our intellectual property could adversely affect us.*

We believe that our patents, trademarks, service marks, trade secrets, copyrights and all of our other intellectual property are important to our success. We rely on patent, trademark, copyright and trade secret laws, and confidentiality and restricted use agreements, to protect our intellectual property and may seek licenses to intellectual property of others. Some of our intellectual property is not covered by any patent, trademark, or copyright or any applications for the same. We cannot provide assurance that agreements designed to protect our intellectual property will not be breached, that we will have adequate remedies for any such breach, or that the efforts we take to protect our proprietary rights will be sufficient or effective. Any significant impairment of our intellectual property rights or failure to obtain licenses of intellectual property from third parties could harm our business or our ability to compete. Moreover, we cannot provide assurance that the use of our technology or proprietary know-how or information does not infringe the intellectual property rights of others. If we have to litigate to protect or defend any of our rights, such litigation could result in significant expense.

*The Company relies heavily on information and technology to operate its business, and any disruption to its technology infrastructure or the internet could harm the Company's operations.*

We operate many aspects of our business including financial reporting, and customer relationship management through server and web-based technologies, and store various types of data on such servers or with third-parties who in turn store it on servers and in the “cloud”. Any disruption to the internet or to the Company's or its service providers' global technology infrastructure, including malware, insecure coding, “Acts of God,” attempts to penetrate networks, data leakage and human error, could have adverse affects on the Company's operations. While we have invested and continue to invest in information technology risk management and disaster recovery plans, these measures cannot fully insulate the Company from technology disruptions or data loss and the resulting adverse effect on the Company's operations and financial results.

**Item 1B. Unresolved Staff Comments**

None.

**Item 2. Properties**

Our corporate headquarters, located in Danbury, Connecticut, consists of one building containing 144,000 square feet, situated on approximately 18.0 acres of land, all of which is owned by us. Located adjacent to the corporate headquarters, and situated on approximately 5.4 acres, is the Ethan Allen Hotel and Conference Center, containing approximately 200 guestrooms. This hotel, owned by a wholly-owned subsidiary of Ethan Allen, is used in connection with Ethan Allen functions and training programs, as well as for functions and accommodations for the general public.

We operate eight manufacturing facilities located in the U.S., Mexico and Honduras. All of these facilities are owned by the Company and include four case good plants (including one sawmill) totaling 1,711,000 square feet, three upholstery furniture plants totaling 820,000 square feet, and one home accessory plant of 295,000 square feet. Our wholesale division also owns and operates one national distribution center supported by one owned small parcel and fulfillment center which are a combined 829,000 square feet. Two of our case goods manufacturing facilities are located in Vermont, one is in North Carolina and one is in Choloma, Honduras. We have two upholstery manufacturing facilities at our Maiden, North Carolina campus, and one in Guanajuato, Mexico. Our distribution facility is located in Virginia.

We own five and lease eight retail service centers, totaling 993,000 square feet. Our retail service centers are located throughout the United States and Canada and serve to support our various retail sales districts.

The geographic distribution of our retail design center network as of June 30, 2013 is as follows:

	<u>Retail Design Center Category</u>	
	Company	Independently
	<u>Operated</u>	<u>Operated</u>
United States	139	62
Canada	6	3
Asia	-	79
Europe	2	-
Middle East	-	4
Total	<u>147</u>	<u>148</u>

Of the 147 Company operated retail design centers, 71 of the properties are owned and 76 of the properties are leased from independent third parties. Of the 71 owned design centers, 17 are subject to land leases. We own nine additional retail properties, two of which are leased to independent Ethan Allen retailers, and four of which are leased to unaffiliated third parties. See Note 7 to the Consolidated Financial Statements included under Item 8 of this Annual Report for more information with respect to our operating lease obligations.

We believe that all of our properties are well maintained and in good condition. We estimate that our manufacturing plants are currently operating at approximately 70% of capacity. We believe we have additional capacity at selected facilities, which we could utilize with minimal additional capital expenditures.

### **Item 3. Legal Proceedings**

We are a party to various legal actions with customers, employees and others arising in the normal course of our business. We maintain liability insurance, which is deemed to be adequate for our needs and commensurate with other companies in the home furnishings industry. We believe that the final resolution of pending actions (including any potential liability not fully covered by insurance) will not have a material adverse effect on our financial condition, results of operations, or cash flows.

### **Environmental Matters**

We and our subsidiaries are subject to various environmental laws and regulations. Under these laws, we and/or our subsidiaries are, or may be, required to remove or mitigate the effects on the environment of the disposal or release of certain hazardous materials. We believe our currently anticipated capital expenditures for environmental control facility matters are not material.

We are subject to other federal, state and local environmental protection laws and regulations and are involved, from time to time, in investigations and proceedings regarding environmental matters. Such investigations and proceedings typically concern air emissions, water discharges, and/or management of solid and hazardous wastes. We believe that our facilities are in material compliance with all applicable environmental laws and regulations.

Federal and state regulations provided the initiative for us to reformulate certain furniture finishes or institute process changes to reduce emissions of volatile organic compounds. Compliance with many of these requirements has been facilitated through the introduction of high solids coating technology and alternative formulations. In addition, we have instituted a variety of technical and procedural controls, including reformulation of finishing materials to reduce toxicity, implementation of high velocity low pressure spray systems, development of storm water protection plans and controls, and further development of related inspection/audit teams, all of which have served to reduce emissions per unit of production. We remain committed to implementing new waste minimization programs and/or enhancing existing programs with the objective of (i) reducing the total volume of waste, (ii) limiting the liability associated with waste disposal, and (iii) continuously improving environmental and job safety programs on the factory floor which serve to minimize emissions and safety risks for employees. We will continue to evaluate the most appropriate, cost effective, control technologies for finishing operations and design production methods to reduce the use of hazardous materials in the manufacturing process.

### **Item 4. Mine Safety Disclosures**

Not applicable

## **PART II**

### **Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Our common stock is traded on the New York Stock Exchange under ticker symbol "ETH". The following table sets forth, for each quarterly period during the past two fiscal years, (i) the intraday high and low sales prices of our common stock as reported on the New York Stock Exchange and (ii) the dividends per share paid by us:

	<u>Market Price</u>		<u>Dividends</u>
	<u>High</u>	<u>Low</u>	<u>Per Share</u>
<u>Fiscal 2013</u>			
First Quarter	\$ 25.30	\$ 19.54	\$ 0.09
Second Quarter	30.29	21.48	0.50
Third Quarter	33.18	26.26	0.09
Fourth Quarter	33.36	26.76	0.09
<u>Fiscal 2012</u>			
First Quarter	\$ 22.32	\$ 13.17	\$ 0.07
Second Quarter	24.40	12.30	0.07
Third Quarter	28.37	22.50	0.07
Fourth Quarter	25.60	18.00	0.09

As of August 8, 2013, there were 267 shareholders of record of our common stock. Management estimates there are approximately 10,000 beneficial shareholders of the Company's common stock. We expect to continue to declare quarterly dividends for the foreseeable future, business conditions permitting.

#### **Equity Compensation Plan Information**

The Equity Compensation Plan Information required by this Item will appear in the Ethan Allen Interiors Inc. proxy statement for the Annual Meeting of Shareholders scheduled to be held on November 19, 2013 and is incorporated herein by reference in the introductory paragraph of Part III of this Annual Report.

#### **Issuer Purchases of Equity Securities**

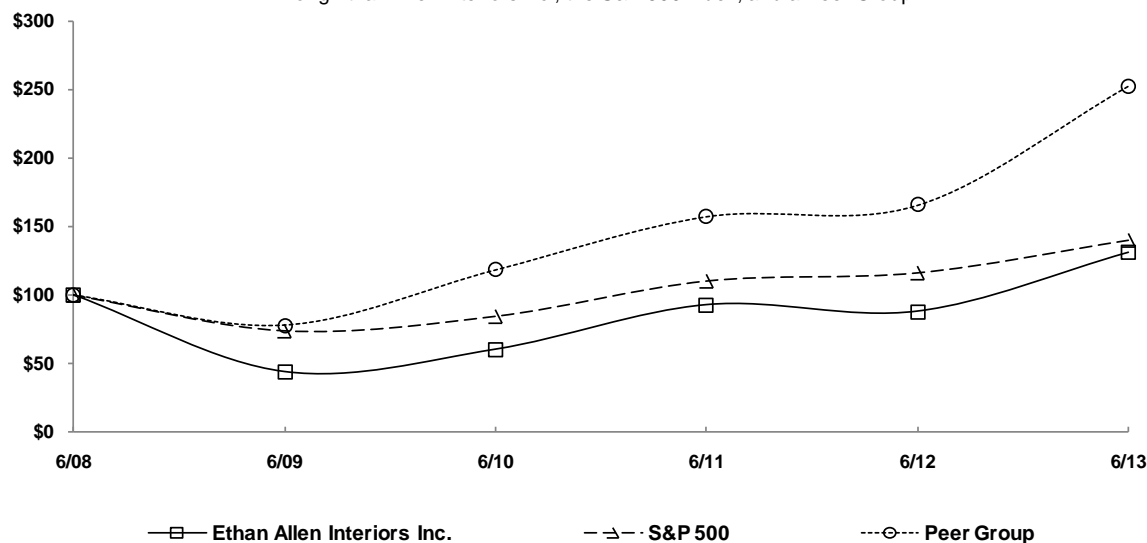
On November 21, 2002, our Board of Directors approved a share repurchase program authorizing us to repurchase up to 2,000,000 shares of our common stock, from time to time, either directly or through agents, in the open market at prices and on terms satisfactory to us. Subsequent to that date, the Board of Directors increased the remaining authorization on seven separate occasions, the last of which was on November 13, 2007. There were no share repurchases during the quarter ended June 30, 2013. As of June 30, 2013 we had a remaining Board authorization to repurchase 1,101,490 shares.

### Comparative Company Performance

The following line graph compares cumulative total stockholder return for the Company with a performance indicator of the overall stock market, the Standard & Poor’s 500 Index, and an industry index, the Peer Issuer Group Index, assuming \$100 was invested on June 30, 2008. The peer group includes Bassett Furniture Industries, Inc., Flexsteel Industries, Inc., Furniture Brands International, Inc., Haverty Furniture Companies, Inc., La-Z-boy Inc., Leggett & Platt, Inc., and Pier 1 Imports Inc. Chromcraft Revington has been removed from the peer group for all periods due to its delisting from the NYSE. The returns of each company have been weighted according to each company’s market capitalization.

#### **COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\***

Among Ethan Allen Interiors Inc., the S&P 500 Index, and a Peer Group



\*\$100 invested on 6/30/08 in stock or index, including reinvestment of dividends. Fiscal years ending June 30.

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### Item 6. Selected Financial Data

The following table presents selected financial data for the fiscal years ended June 30, 2013, 2012, 2011, 2010 and 2009 which has been derived from our consolidated financial statements (dollar amounts in thousands except per share data). The information set forth below should be read in conjunction with Management’s Discussion and Analysis of Financial Condition and Results of Operations included under Item 7 of this Annual Report and our Consolidated Financial Statements (including the notes thereto) included under Item 8 of this Annual Report.

	<u>Fiscal Year Ended June 30,</u>				
	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
<u>Consolidated Operations Data</u>					
Net Sales	\$ 729,083	\$ 729,373	\$ 678,960	\$ 590,054	\$ 674,277
Cost of Sales	330,734	339,085	329,500	309,777	326,935
Selling, general and administrative expenses	337,912	340,591	317,527	289,575	353,112
Restructuring and impairment charges, net	-	-	-	2,437	67,001
Operating income (loss)	60,437	49,697	31,933	(11,735)	(72,771)
Interest and other expense, net	10,263	8,458	5,562	7,052	8,409
Income (loss) before income tax expense	50,174	41,239	26,371	(18,787)	(81,180)
Income tax expense (benefit)	17,696	(8,455)	(2,879)	25,529	(28,493)
Net income (loss)	<u>\$ 32,478</u>	<u>\$ 49,694</u>	<u>\$ 29,250</u>	<u>\$ (44,316)</u>	<u>\$ (52,687)</u>
 <u>Per Share Data</u>					
Net income (loss) per basic share	\$ 1.13	\$ 1.72	\$ 1.02	\$ (1.53)	\$ (1.83)
Basic weighted average shares outstanding	28,864	28,824	28,758	28,982	28,814
Net income (loss) per diluted share	\$ 1.11	\$ 1.71	\$ 1.01	\$ (1.53)	\$ (1.83)
Diluted weighted average shares outstanding	29,239	29,109	28,966	28,982	28,814
Cash dividends per share	\$ 0.77	\$ 0.30	\$ 0.22	\$ 0.20	\$ 0.65
 <u>Other Information</u>					
Depreciation and amortization	\$ 18,008	\$ 18,581	\$ 20,816	\$ 29,398	\$ 25,635
Capital expenditures and acquisitions	\$ 19,775	\$ 23,404	\$ 12,051	\$ 9,972	\$ 23,903
Working capital	\$ 127,631	\$ 131,715	\$ 113,912	\$ 113,950	\$ 139,239
Current ratio	1.96 to 1	1.87 to 1	1.74 to 1	1.78 to 1	2.24 to 1
Effective tax rate	35.3%	-20.5%	-10.9%	-135.9%	35.1%
 <u>Balance Sheet Data (at end of period)</u>					
Total assets	\$ 617,285	\$ 644,788	\$ 628,325	\$ 631,777	\$ 646,485
Total debt, including capital lease obligations	131,289	154,500	165,032	203,267	203,148
Shareholders' equity	\$ 334,357	\$ 321,868	\$ 281,687	\$ 258,459	\$ 305,923
Debt as a percentage of equity	39.3%	48.0%	58.6%	78.6%	66.4%
Debt as a percentage of capital	28.2%	32.4%	36.9%	44.0%	39.9%

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation**

The following discussion of financial condition and results of operations is based upon, and should be read in conjunction with, our Consolidated Financial Statements (including the notes thereto) included under Item 8 of this Annual Report.

### **Forward-Looking Statements**

Management's discussion and analysis of financial condition and results of operations and other sections of this Annual Report contain forward-looking statements relating to our future results. Such forward-looking statements are identified by use of forward-looking words such as "anticipates", "believes", "plans", "estimates", "expects", and "intends" or words or phrases of similar expression. These forward-looking statements are subject to management decisions and various assumptions, risks and uncertainties, including, but not limited to: the potential effects of natural disasters affecting our suppliers or trading partners; the effects of labor strikes; weather conditions that may affect sales; volatility in fuel, utility, transportation and security costs; changes in global or regional political or economic conditions, including changes in governmental and central bank policies; changes in business conditions in the furniture industry, including changes in consumer spending patterns and demand for home furnishings; effects of our brand awareness and marketing programs, including changes in demand for our existing and new products; our ability to locate new design center sites and/or negotiate favorable lease terms for additional design centers or for the expansion of existing design centers; competitive factors, including changes in products or marketing efforts of others; pricing pressures; fluctuations in interest rates and the cost, availability and quality of raw materials; the effects of terrorist attacks or conflicts or wars involving the United States or its allies or trading partners; those matters discussed in Items 1A and 7A of this Annual Report and in our SEC filings; and our future decisions. Accordingly, actual circumstances and results could differ materially from those contemplated by the forward-looking statements.

### **Critical Accounting Policies**

Our consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles that require, in some cases, that certain estimates and assumptions be made that affect the amounts and disclosures reported in those financial statements and the related accompanying notes. Estimates are based on currently known facts and circumstances, prior experience and other assumptions believed to be reasonable. We use our best judgment in valuing these estimates and may, as warranted, solicit external advice. Actual results could differ from these estimates, assumptions and judgments, and these differences could be material. The following critical accounting policies, some of which are impacted significantly by estimates, assumptions and judgments, affect our consolidated financial statements. For the years ended June 30, 2013, 2012 and 2011, the Company has presented selling, general and administrative expenses as a single line on the consolidated statements of Comprehensive Income to remove information we believe is not meaningful and to improve comparability with our peer companies. Selling expenses, general and administrative expenses, and restructuring and impairment charges had previously been presented separately in those years.

***Inventories*** – Inventories (finished goods, work in process and raw materials) are stated at the lower of cost, determined on a first-in, first-out basis, or market. Cost is determined based solely on those charges incurred in the acquisition and production of the related inventory (i.e. material, labor and manufacturing overhead costs). We estimate an inventory reserve for excess quantities and obsolete items based on specific identification and historical write-downs, taking into account future demand and market conditions. If actual demand or market conditions in the future are less favorable than those estimated, additional inventory write-downs may be required.

***Revenue Recognition*** – Revenue is recognized when all of the following have occurred: persuasive evidence of a sales arrangement exists (e.g. a wholesale purchase order or retail sales invoice); the sales arrangement specifies a fixed or determinable sales price; title and risk of ownership has passed to the customer; no specific performance



obligations remain; product is shipped or services are provided to the customer or a fixed schedule of delivery is agreed upon and in place; collectability is reasonably assured. As such, revenue recognition generally occurs upon the shipment of goods to independent retailers or, in the case of Ethan Allen operated retail design centers, upon delivery to the customer. If shipping is billed to customers, this is included in revenue. Recorded sales provide for estimated returns and allowances. We permit our customers to return defective products and incorrect shipments, and terms we offer are standard for the industry.

***Allowance for Doubtful Accounts*** – We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. The allowance for doubtful accounts is based on a review of specifically identified accounts in addition to an overall aging analysis. Judgments are made with respect to the collectability of accounts receivable based on historical experience and current economic trends. Actual losses could differ from those estimates.

***Retail Design Center Acquisitions*** - We account for the acquisition of retail design centers and related assets with the purchase method. Accounting for these transactions as purchase business combinations requires the allocation of purchase price paid to the assets acquired and liabilities assumed based on their fair values as of the date of the acquisition. The amount paid in excess of the fair value of net assets acquired is accounted for as goodwill.

***Impairment of Long-Lived Assets and Goodwill*** – Goodwill and other indefinite-lived intangible assets are evaluated for impairment on an annual basis during the fourth quarter of each fiscal year, and between annual tests whenever events or circumstances indicate that the carrying value of the goodwill or other intangible asset may exceed its fair value. When testing goodwill for impairment, we may assess qualitative factors for some or all of our reporting units to determine whether it is more likely than not (that is, a likelihood of more than 50 percent) that the fair value of a reporting unit is less than its carrying amount, including goodwill. Alternatively, we may bypass this qualitative assessment for some or all of our reporting units and determine whether the carrying value exceeds the fair value using a quantitative assessment as described below.

The recoverability of long-lived assets are evaluated for impairment by determining whether the carrying value will be recovered through the expected undiscounted future cash flows resulting from the use of the asset. In the event the sum of the expected undiscounted future cash flows is less than the carrying value of the asset, an impairment loss equal to the excess of the asset's carrying value over its fair value is recorded. The long-term nature of these assets requires the estimation of cash inflows and outflows several years into the future and only takes into consideration technological advances known at the time of the impairment test.

To evaluate goodwill using a quantitative assessment, the Company determines the current fair value of the reporting units using a combination of "Market" and "Income" approaches. In the Market approach, the "Guideline Company" method is used, which focuses on comparing the Company's risk profile and growth prospects to reasonably similar publicly traded companies. Key assumptions used for the Guideline Company method are total invested capital ("TIC") multiples for revenues and operating cash flows, as well as consideration of control premiums. The TIC multiples are determined based on public furniture companies within our peer group, and if appropriate, recent comparable transactions are considered. Control premiums are determined using recent comparable transactions in the open market. Under the Income approach, a discounted cash flow method is used, which includes a terminal value, and is based on external analyst financial projection estimates, as well as internal financial projection estimates prepared by management. The long-term terminal growth rate assumptions reflect our current long-term view of the market in which we compete. Discount rates use the weighted average cost of capital for companies within our peer group, adjusted for specific company risk premium factors.

The fair value of our trade name, which is the Company's only indefinite-lived intangible asset other than goodwill, is valued using the relief-from-royalty method. Significant factors used in trade name valuation are rates for royalties, future growth, and a discount factor. Royalty rates are determined using an average of recent

comparable values. Future growth rates are based on the Company's perception of the long-term values in the market in which we compete, and the discount rate is determined using the weighted average cost of capital for companies within our peer group, adjusted for specific company risk premium factors.

In the fourth quarter of fiscal years 2013 and 2012, the Company performed qualitative assessments of the fair value of the wholesale reporting unit and concluded that the fair value of its goodwill exceeded its carrying value. In fiscal year 2011 the Company performed a quantitative assessment and determined the fair value of its wholesale reporting unit exceeded its carrying value by a substantial margin. The fair value of the trade name exceeded its carrying value by a substantial margin in fiscal years 2013, 2012 and 2011. To calculate fair value of these assets, management relies on estimates and assumptions which by their nature have varying degrees of uncertainty. Wherever possible, management therefore looks for third party transactions to provide the best possible support for the assumptions incorporated. Management considers several factors to be significant when estimating fair value including expected financial outlook of the business, changes in the Company's stock price, the impact of changing market conditions on financial performance and expected future cash flows, and other factors. Deterioration in any of these factors may result in a lower fair value assessment, which could lead to impairment of the long-lived assets and goodwill of the Company.

**Income Taxes** – Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. Additional factors that we consider when making judgments about the deferred tax valuation include tax law changes, a recent history of cumulative losses, and variances in future projected profitability.

The Company evaluates quarterly uncertain tax positions taken or expected to be taken on tax returns for recognition, measurement, presentation, and disclosure in its financial statements. If an income tax position exceeds a 50% probability of success upon tax audit, based solely on the technical merits of the position, the Company recognizes an income tax benefit in its financial statements. The tax benefits recognized are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The liability associated with an unrecognized tax benefit is classified as a long-term liability except for the amount for which a cash payment is expected to be made or tax positions settled within one year. We recognize interest and penalties related to income tax matters as a component of income tax expense.

**Business Insurance Reserves** – We have insurance programs in place to cover workers' compensation and property/casualty claims. The insurance programs, which are funded through self-insured retention, are subject to various stop-loss limitations. We accrue estimated losses using actuarial models and assumptions based on historical loss experience. Although we believe that the insurance reserves are adequate, the reserve estimates are based on historical experience, which may not be indicative of current and future losses. In addition, the actuarial calculations used to estimate insurance reserves are based on numerous assumptions, some of which are subjective. We adjust insurance reserves, as needed, in the event that future loss experience differs from historical loss patterns.

**Other Loss Reserves** – We have a number of other potential loss exposures incurred in the ordinary course of business such as environmental claims, product liability, litigation, tax liabilities, restructuring charges, and the recoverability of deferred income tax benefits. Establishing loss reserves for these matters requires the use of estimates and judgment with regard to maximum risk exposure and ultimate liability or realization. As a result, these estimates are often developed with our counsel, or other appropriate advisors, and are based on our current understanding of the underlying facts and circumstances. Because of uncertainties related to the ultimate

outcome of these issues or the possibilities of changes in the underlying facts and circumstances, additional charges related to these issues could be required in the future.

### **Basis of Presentation**

As of June 30, 2013, Ethan Allen Interiors Inc. has no material assets other than its ownership of the capital stock of Ethan Allen Global, Inc. and conducts all significant transactions through Ethan Allen Global, Inc.; therefore, substantially all of the financial information presented herein is that of Ethan Allen Global, Inc.

### **Results of Operations**

For the year ended June 30, 2013, our operating income increased 21.6% over the prior fiscal year to \$60.4 million, and net cash provided by operating activities increased 62.6% over the prior fiscal year to \$61.3 million. Our retail division contributed \$8.0 million in operating income, up \$19.5 million from the loss of \$11.5 million the prior year while the retail division net sales grew 3.4%. Our liquidity continued to be strong allowing us to buy back \$24 million of our Senior Notes and pay \$22 million in dividends, which were \$14 million or 176% greater than the prior year, while maintaining a total cash and securities balance at June 30, 2013 about even with the prior year at \$104 million.

Despite highly promotional and competitive conditions for our industry, both our wholesale and retail business segments continue to make substantial progress. Our retail segment has now had 14 consecutive quarters of year over year sales growth, and on a consolidated basis, we have had 12 consecutive quarterly profits. Despite 3.4% growth in net sales this fiscal year by our retail division, our consolidated net sales of \$729.1 million were essentially flat with the prior year. This was due to a decline the last two quarters of fiscal 2013 in our wholesale shipments to an international independent retailer. As we continue to take strong and decisive actions to grow the business, we continue to operate the business with cautious optimism while aggressively pursuing our business objectives.

One such objective is to continuously reexamine our retail footprint to optimize our structure and “do more with less.” While the number of Company operated design centers was 147 at June 30 of both 2013 and 2012, we had approximately 1,900 associates in our retail division at fiscal year end, 11% fewer than the prior year. Despite the lower staffing, we grew our retail division net sales by 3.4% and improved significantly our retail division operating profit. Our culture of entrepreneurship and streamlined operating structure made this possible despite investments made this year to open international, foreign language design centers in Canada and Belgium.

We also continue to make considerable investments to strengthen the level of service, professionalism, interior design competence, efficiency, and effectiveness of the retail network design center personnel. We believe that over time, we will continue to benefit from (i) continuous repositioning of our retail network, (ii) frequent new product introductions, (iii) new and innovative marketing promotions and effective use of targeted advertising media, and (iv) continued use of the latest technology coupled with personal service from our interior design professionals. We believe our network of professionally trained interior design professionals differentiates us significantly from others in our industry.

Our manufacturing and logistics operations are also more efficient. We strengthened our domestic operations with strategic equipment purchases and added capacity in Mexico and Honduras. We estimate our manufacturing facilities are currently operating at approximately 70% of capacity based on their current shifts and staffing. We believe we have sufficient scalable capacity that with minimal capital investments and a balance of outsourcing we can significantly grow sales while maintaining control over cost, quality and service to our customers.

Independent retailers operated 148 design centers at June 30, 2013 compared with 151 at June 30, 2012. Our international net sales to independent retailers were 5.1% of our consolidated net sales for the year ended June 30, 2013 compared with 6.6% the previous year. Most of this decrease came from lower shipments to our

independent retailer in China who reduced its inventory and number of design centers (68 at June 30, 2013 compared to 70 at June 30, 2012).

### Business Results:

Our revenues are comprised of (i) wholesale sales to independently operated and Company operated retail design centers and (ii) retail sales of Company operated design centers. See Note 15 to our Consolidated Financial Statements for the year ended June 30, 2013 included under Item 8 of this Annual Report.

The components of consolidated revenues and operating income (loss) are as follows (in millions):

	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Revenue:</b>			
Wholesale segment	\$ 434.4	\$ 456.9	\$ 422.9
Retail segment	578.3	559.4	505.9
Elimination of inter-segment sales	<u>(283.6)</u>	<u>(286.9)</u>	<u>(249.8)</u>
Consolidated revenue	<u>\$ 729.1</u>	<u>\$ 729.4</u>	<u>\$ 679.0</u>
<b>Operating income (loss):</b>			
Wholesale segment	\$ 50.8	\$ 64.4	\$ 49.9
Retail segment	8.0	(11.5)	(15.4)
Adjustment for inter-company profit (1)	<u>1.6</u>	<u>(3.2)</u>	<u>(2.6)</u>
Consolidated operating income	<u>\$ 60.4</u>	<u>\$ 49.7</u>	<u>\$ 31.9</u>

(1) Represents the change in wholesale profit contained in Ethan Allen operated design center inventory existing at the end of the period.

### *Fiscal 2013 Compared to Fiscal 2012*

**Consolidated revenue** for the fiscal year ended June 30, 2013 was \$729.1 million compared to \$729.4 million in fiscal 2012. There was year-over-year growth in the retail segment in both net sales and written orders, which were offset by declines in our wholesale segment. The decreases in the wholesale segment were partly due to lower international shipments and higher display product sales in the prior year.

**Wholesale revenue** for fiscal 2013 decreased by \$22.5 million, or 4.9%, to \$434.4 million from \$456.9 million in the prior year. The year-over-year decrease was primarily attributable to a reduction in the incoming order rate for the second and third quarters of fiscal 2013. Orders in the fourth quarter of fiscal 2013 increased over the same prior year period. We believe this decrease in year-over-year sales and orders is due primarily to (i) lower shipments of prototype products, (ii) lower international shipments, and (iii) a slight decrease in the number of total design centers globally, in the current year. The number of total design centers globally decreased to 295 at June 30, 2013 from 298 at June 30, 2012. The independently operated retail network decreased by three net design centers to 148 at June 30, 2013 including a net decrease of 2 locations to 68 in China. While the count of Ethan Allen operated design centers was 147 at both June 30 of 2013 and 2012, we opened seven design centers (three of which were relocations), acquired two from independent retailers, closed four design centers, and sold two to an independent retailer.

**Retail revenue** from Ethan Allen operated design centers for the twelve months ended June 30, 2013 increased by \$18.9 million, or 3.4%, to \$578.3 million from \$559.4 million for the twelve months ended June 30, 2012. We believe the increase in retail sales by Ethan Allen operated design centers is due to (i) our new product introductions, promotional marketing campaigns, and the design solutions approach of our interior design professionals, (ii) continued use of both our national television and direct mail media campaigns, (iii) our digital

communications to prospective clients, and (iv) the positive effects of continuously repositioning our retail network. These factors were partly offset by a decrease in clearance sale revenue by our US retail division. We ended both the current and prior fiscal years with 147 Ethan Allen operated design centers. Year-over-year, written business of Ethan Allen operated design centers increased 1.1% and comparable design centers written business increased 1.0%.

**Gross profit** for fiscal 2013 increased to \$398.3 million from \$390.3 million in fiscal 2012. The \$8.1 million increase in gross profit was primarily attributable to (i) the increase in retail net sales of 3.4% or \$18.9 million (ii) a stronger sell through of retail inventory, releasing profit contained in the retail segment inventory, and (iii) the higher mix of retail net sales to consolidated net sales in the current year (79.3%) compared to the prior year period (76.7%). These positive factors were partly offset by a decline in wholesale gross profit driven primarily by 4.9% or \$22.5 million lower wholesale net sales. Our consolidated gross margin increased to 54.6% for fiscal 2013 from 53.5% in fiscal 2012 as a result, primarily, of the factors noted above.

**Operating expenses** decreased \$2.7 million or 0.8% to \$337.9 million or 46.3% of net sales in fiscal 2013 from \$340.6 million or 46.7% of net sales in fiscal 2012. The decrease in current year expenses is primarily due to operating efficiencies in our retail segment and general cost controls partly offset by (i) losses on the sale of vacant real estate, (ii) costs of operating our plants in Mexico and Honduras, and (iii) costs of international expansion into Montreal and Belgium during fiscal 2013.

**Operating income** for the year ended June 30, 2013 totaled \$60.4 million, or 8.3% of net sales, compared to \$49.7 million, or 6.8% of net sales, in the prior year. **Wholesale operating income** for fiscal 2013 totaled \$50.8 million, or 11.7% of net sales, as compared to \$64.4 million, or 14.1% of net sales, in the prior year. **Retail operating income** was \$8.0 million, or 1.4% of sales, for fiscal 2013, compared to a loss of \$11.5 million, or a negative 2.1% of sales, for fiscal 2012, an improvement of \$19.5 million. The improvement in consolidated operating income was primarily attributable (i) to an increase in sales volume and operating efficiencies achieved in our retail segment, (ii) through greater sell through of retail segment inventory compared to the prior year as shown in the table above, partly offset by reduced volume in our wholesale segment.

**Interest and other income, net** was an expense of \$1.5 million in fiscal 2013 compared to income of \$0.6 million in fiscal 2012. The \$2.0 million decrease was primarily due to the loss incurred on the repurchase of \$24 million of the Senior Notes during the fourth quarter of the current fiscal year.

**Interest and other related financing costs** decreased \$0.2 million to \$8.8 million from \$9.0 million in the prior year. The decrease is primarily due to lower debt outstanding. Interest savings on the fiscal 2013 Senior Note repurchases will be realized beginning in fiscal 2014.

**Income tax** was an expense of \$17.7 million for fiscal 2013 as compared to a benefit of \$8.5 million for fiscal 2012. Our effective tax rate for fiscal 2013 was 35.3% compared to a negative 20.5% in fiscal 2012. The current year effective tax rate includes tax expense on income, interest expense on uncertain tax positions, and the recording of additional uncertain tax positions partially offset by the recognition of previously unrecognized tax benefits and the impact of maintaining certain valuation allowances. The prior period effective tax rate includes the benefit from the reversal of certain valuation allowances on deferred tax assets established in fiscal 2010, and the recognition of certain previously unrecognized tax benefits, partly offset by tax expense on the prior year's net income, recording additional uncertain tax positions and interest expense on uncertain tax positions.

**Net income** for fiscal 2013 was \$32.5 million as compared to \$49.7 million in fiscal 2012. Net income per diluted share totaled \$1.11 in the current year compared to \$1.71 per diluted share in the prior year.

## *Fiscal 2012 Compared to Fiscal 2011*

**Consolidated revenue** for the fiscal year ended June 30, 2012 increased by \$50.4 million, or 7.4%, to \$729.4 million, from \$679.0 million in fiscal 2011. There was year-over-year growth in both the wholesale and retail segments, in both net sales, and written orders. We believe this growth is due to (i) continued new and innovative marketing initiatives including promotional pricing and our interactive web site Ethanallen.com, (ii) the positive effects of our national television and direct mail media campaigns, (iii) an increase in the number of our highly skilled interior designers and other retail associates, (iv) significant new product introductions during the year, and (v) our continued repositioning of the retail network.

**Wholesale revenue** for fiscal 2012 increased by \$34.0 million, or 8.0%, to \$456.9 million from \$422.9 million in the prior year. The year-over-year increase was primarily attributable to a 14.9% increase in the incoming order rate for the first half of fiscal 2012, as we began to see a gradual though inconsistent improvement in consumer spending. Orders during the second half of fiscal 2012 decreased 5.6%, compared to a very strong same prior year period, but were up 6.1% over the first half of fiscal 2012. For the full year, orders increased 3.3% in fiscal 2012 compared to fiscal 2011. We believe this improvement in year-over-year sales and orders is due to our promotional activities, significant new product offerings, our ability to increase production through operating efficiencies, staffing increases, and an increase in the number of total design centers globally to 298 at June 30, 2012 from 286 at June 30, 2011. The independently operated retail network grew by twelve net design centers to 151 at June 30, 2012 including a net increase of 17 locations to 70 in China. While the count of Ethan Allen operated design centers was 147 at June 30 of 2012 and 2011, we opened two new locations, relocated two others, closed five and acquired three design centers during fiscal 2012.

**Retail revenue** from Ethan Allen operated design centers for the twelve months ended June 30, 2012 increased by \$53.5 million, or 10.6%, to \$559.4 million from \$505.9 million for the twelve months ended June 30, 2011. We believe the increase in retail sales by Ethan Allen operated design centers is due to our promotional marketing campaigns and the design solutions approach of our interior design professionals, continued use of both our national television and direct mail media, our digital communications to prospective clients, the positive effects of repositioning the retail network, and an increase in the number of highly skilled interior designers, retail management, and other retail associates. We ended both the current and prior fiscal years with 147 Ethan Allen operated design centers as noted above.

Comparable design centers are those which have been operating for at least 15 months. Minimal net sales, derived from the delivery of customer ordered product, are generated during the first three months of operations of newly opened (including relocated) design centers. Design centers acquired by us from independent retailers are included in comparable design center sales in their 13th full month of Ethan Allen-owned operations. Year-over-year, written business of Ethan Allen operated design centers increased 8.9% and comparable design centers written business increased 6.4%. The frequency of our promotional events as well as the timing of the end of those events can impact the orders booked during a given period.

Each year we make considerable investments to strengthen the level of service, professionalism, interior design competence, efficiency, and effectiveness of the retail design center personnel. We believe that over time, we will continue to benefit from (i) our repositioning of the retail network, (ii) new product introductions, (iii) new marketing promotions, and our interior design affiliate (IDA) program, (iv) continued use of technology coupled with personal service from our design professionals and our touch screen displays, and (v) ongoing use of targeted advertising media.

**Gross profit** for fiscal 2012 increased to \$390.3 million from \$349.5 million in fiscal 2011. The \$40.8 million increase in gross profit was primarily attributable to (i) an overall increase in net sales of 7.4%, with increases in both segments, (ii) improved operating efficiencies, (iii) improved product mix within the wholesale segment, and (iv) the higher mix of retail net sales to consolidated net sales in the current year (76.7%) compared to the prior year period (74.5%). With our additional manufacturing capacity in Mexico and Honduras we operated at

approximately 75% of capacity during fiscal 2012 compared to 80% in fiscal 2011. The consolidated gross margin increased to 53.5% for fiscal 2012 from 51.5% in fiscal 2011 as a result, primarily, of the factors set forth above.

**Operating expenses** increased \$23.1 million, or 7.3%, to \$340.6 million, or 46.7% of net sales, in fiscal 2012 from \$317.5 million, or 46.8% of net sales, in fiscal 2011. The increase in current year expenses is primarily due to (i) the increase in sales which primarily affected commissions and delivery and warehousing costs, (ii) increased compensation and benefit costs primarily from increased investments in retail management, designers and other associates, (iii) increased costs associated with our significant new product introductions in the current fiscal year, (iv) a loss on the sale of real estate in our retail segment during the second quarter of fiscal 2012, (v) an increase in our IT costs due to investments in technology across the business in fiscal 2012, and (vi) higher advertising costs.

**Operating income** for the year ended June 30, 2012 totaled \$49.7 million, or 6.8% of net sales, compared to \$31.9 million, or 4.7% of net sales, in the prior year. **Wholesale operating income** for fiscal 2012 totaled \$64.4 million, or 14.1% of net sales, as compared to \$49.9 million, or 11.8% of net sales, in the prior year. **Retail operating loss** was \$11.5 million, or 2.1% of sales, for fiscal 2012, compared to a loss of \$15.4 million, or 3.0% of sales, for fiscal 2011, an improvement of \$3.8 million. Improvements in operating income in both segments was primarily attributable to an increase in sales volume, but also arose from continuing operating efficiencies achieved.

**Interest and other income, net** totaled \$0.6 million in fiscal 2012 as compared to \$5.6 million in fiscal 2011. The \$5.0 million decrease was mostly due to a decrease in miscellaneous non-operating fees during the current fiscal year and the recording in fiscal 2011 of a \$1.5 million out of period adjustment benefiting the prior fiscal year, related to non-operating income in prior years.

**Interest and other related financing costs** decreased \$2.1 million to \$9.0 million from \$11.1 million in the prior year. The decrease is primarily due to the decrease in the principal amount of our senior unsecured debt outstanding as a result of our repurchases of an aggregate of \$12.0 million of that debt during fiscal 2012, which followed fiscal 2011 aggregate repurchases of \$34.6 million.

**Income tax** was a benefit of \$8.5 million for fiscal 2012 as compared to a benefit of \$2.9 million for fiscal 2011. Our effective tax rate for fiscal 2012 was a negative 20.5% compared to a negative 10.9% in fiscal 2011. The fiscal 2012 effective tax rate includes the benefit from the reversal of valuation allowance, and the recognition of certain previously unrecognized tax benefits, partly offset by tax expense on the current year's net income, recording additional uncertain tax positions and interest expense on uncertain tax positions.

The effective tax rate for fiscal 2011 was impacted by a tax benefit from the reduction in valuation allowance due to a decrease in deferred tax assets which were subject to a full valuation allowance. The rate was also impacted by a net tax benefit from the expiration of the statute of limitations causing certain unrecognized tax benefits to be recognized, partly offset by new tax issues that were identified in the year.

**Net income** for fiscal 2012 was \$49.7 million as compared to \$29.3 million in fiscal 2011. Net income per diluted share totaled \$1.71 in the current year compared to \$1.01 per diluted share in the prior year.

### **Liquidity and Capital Resources**

As of June 30, 2013, we held unrestricted cash and cash equivalents of \$72.6 million, and marketable securities of \$15.5 million. We also held \$15.4 million in cash equivalents in restricted accounts in lieu of letters of credit to minimize interest expense. Our principal sources of liquidity include cash and cash equivalents, marketable securities, cash flow from operations, and borrowing capacity under our revolving credit facility, and other borrowings.

The Company has a senior secured, asset-based, revolving credit facility (the "Facility") which provides revolving credit financing of up to \$50 million, subject to borrowing base availability, and includes a right for the Company

to increase the total facility to \$100 million either with existing or additional lenders subject to certain conditions. The Facility expires March 25, 2016, or June 26, 2015 if the Company's Senior Notes (as defined below) have not been refinanced. At the Company's option, revolving loans under the Facility bear interest at an annual rate of either:

- (a) London Interbank Offered rate ("LIBOR") plus 2.0% to 2.5%, based on the average availability, or
- (b) The higher of (i) a prime rate, (ii) the federal funds effective rate plus 0.50%, or (iii) LIBOR plus 1.0% plus, in each case, an additional 1.0% to 1.5%, based on average availability.

The Company pays a commitment fee of 0.25% per annum on the unused portion of the Facility and participation fees on issued letters of credit at an annual rate of 1.0% to 2.5%, based on the average availability and the letter of credit type. If the average monthly availability is less than the greater of (i) 12.5% of the aggregate commitment and (ii) \$6.3 million, the Company's fixed charge coverage ratio may not be less than 1 to 1 for any period of four consecutive fiscal quarters. Certain payments are restricted if the availability of the collateral supporting the facility falls below \$10 million or 20% of the facility size.

The Facility is secured by all property owned, leased or operated by the Company in the United States excluding any real property owned by the Company and contains customary covenants which may limit the Company's ability to incur debt; engage in mergers and consolidations; make restricted payments (including dividends); sell certain assets; and make investments. At June 30, 2013, we had no revolving loans and \$0.6 million of standby and trade letters of credit outstanding under the Facility. Remaining availability under the facility totaled \$49.4 million subject to limitations set forth in the agreement and as a result, the coverage charge ratio, and other restricted payment limitations did not apply.

In September 2005, we issued \$200.0 million in ten-year senior unsecured notes due 2015 (the "Senior Notes"). The Senior Notes were issued by Global, bearing an annual coupon rate of 5.375% with interest payable semi-annually in arrears on April 1 and October 1. We used the net proceeds of \$198.4 million to improve our retail network, invest in our manufacturing and logistics operations, and for other general corporate purposes. In fiscal years 2011 through 2013, the Company repurchased an aggregate \$70.6 million of the Senior Notes in several unsolicited transactions, including \$24 million repurchased during the fourth quarter of fiscal 2013.

As of June 30, 2013, we are in compliance with all covenants of the Facility and our Senior Notes.

A summary of net cash provided by (used in) operating, investing, and financing activities for each of the last three fiscal years is provided below (in millions):



	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
<u>Operating Activities</u>			
Net income plus depreciation and amortization	\$ 50.5	\$ 68.3	\$ 50.1
Working capital items	2.4	(13.2)	11.9
Other operating activities	<u>8.4</u>	<u>(17.4)</u>	<u>1.2</u>
Total provided by operating activities	<u>\$ 61.3</u>	<u>\$ 37.7</u>	<u>\$ 63.2</u>
<u>Investing Activities</u>			
Capital expenditures & acquisitions	\$ (19.8)	\$ (23.4)	\$ (12.1)
Net sales (purchases) of marketable securities	(7.1)	3.6	(2.1)
Other investing activities	<u>5.3</u>	<u>3.6</u>	<u>4.6</u>
Total used in investing activities	<u>\$ (21.6)</u>	<u>\$ (16.2)</u>	<u>\$ (9.6)</u>
<u>Financing Activities</u>			
Payments of long-term debt and capital lease obligations	\$ (26.1)	\$ (12.2)	\$ (37.9)
Purchases and retirements of company stock	-	(1.3)	(5.4)
Payment of cash dividends	(22.2)	(8.1)	(5.8)
Other financing activities	<u>1.7</u>	<u>0.7</u>	<u>-</u>
Total used in financing activities	<u>\$ (46.6)</u>	<u>\$ (20.9)</u>	<u>\$ (49.1)</u>

### ***Operating Activities***

In fiscal 2013, cash of \$61.3 million was generated by operating activities, an increase of \$23.6 million over fiscal 2012. This increase was driven by a \$31.1 million change in cash flow generated from changes in inventory plus \$8.9 million higher income before income taxes partly offset by unfavorable changes in cash flow generated from changes in customer deposits of \$9.3 million, accounts payable \$4.7 million, and net other operating items of \$2.4 million.

### ***Investing Activities***

In fiscal 2013, \$21.6 million of cash was used in investing activities, which is \$5.4 million more cash used than in fiscal 2012. This was due primarily to a \$10.7 million increase in purchases of marketable securities partly offset by lower capital spending and acquisitions and higher net cash from other investing activities. We anticipate that cash from operations will be sufficient to fund future capital expenditures, business conditions permitting.

### ***Financing Activities***

In fiscal 2013, \$46.6 million was used in financing activities, which is \$25.7 million more cash than used in financing activities in fiscal 2012. This was driven primarily by \$14.1 million more paid in dividends in fiscal 2013 and \$12.0 million more Senior Notes repurchased during the current fiscal year. The increase in dividends were due to (i) a special dividend of \$0.41 per share in December 2012 and (ii) an increase in the regular quarterly dividend from \$.07 per share to \$.09 per share from July 2012 forward. We expect to continue to declare quarterly dividends for the foreseeable future, business conditions permitting.

As of June 30, 2013, our outstanding debt totaled \$131.3 million, the current and long-term portions of which amounted to less than \$0.5 million and \$130.8 million, respectively. The aggregate scheduled maturities of long-term debt for each of the next five fiscal years are \$0.5 million in each of fiscal 2014 and 2015, \$129.7 million in fiscal 2016, \$0.5 million in fiscal 2017, and \$0.1 million in fiscal 2018 and thereafter.

The following table summarizes, as of June 30, 2013, the timing of cash payments related to our outstanding contractual obligations (in thousands):

	<u>Total</u>	Less than 1 <u>Year</u>	1-3 <u>Years</u>	4-5 <u>Years</u>	More than 5 <u>Years</u>
Long-term debt obligations:					
Debt maturities	\$ 131,289	\$ 480	\$ 130,176	\$ 633	\$ -
Contractual interest	15,847	7,036	8,792	19	-
Operating lease obligations	202,531	30,485	51,936	40,311	79,799
Letters of credit	586	586	-	-	-
Purchase obligations (1)	-	-	-	-	-
Other long-term liabilities	230	2	5	45	178
Total contractual obligations	<u>\$ 350,483</u>	<u>\$ 38,589</u>	<u>\$ 190,909</u>	<u>\$ 41,008</u>	<u>\$ 79,977</u>

(1) For purposes of this table, purchase obligations are defined as agreements that are enforceable and legally binding and that specify all significant terms, including fixed or minimum quantities to be purchased; fixed, minimum or variable price provisions; and the approximate timing of the transaction. While we are not a party to any significant long-term supply contracts or purchase commitments, we do, in the normal course of business, regularly initiate purchase orders for the procurement of (i) selected finished goods sourced from third-party suppliers, (ii) lumber, fabric, leather and other raw materials used in production, and (iii) certain outsourced services. All purchase orders are based on current needs and are fulfilled by suppliers within short time periods. At June 30, 2013, our open purchase orders with respect to such goods and services totaled approximately \$34 million.

Further discussion of our contractual obligations associated with outstanding debt and lease arrangements can be found in Notes 6 and 7, respectively, to the Consolidated Financial Statements included under Item 8 of this Annual Report.

We believe that our cash flow from operations, together with our other available sources of liquidity, will be adequate to make all required payments of principal and interest on our debt, to permit anticipated capital expenditures, and to fund working capital and other cash requirements. As of June 30, 2013, we had working capital of \$127.6 million and a current ratio of 1.96 to 1. In addition to using available cash to fund changes in working capital, necessary capital expenditures, acquisition activity, the repayment of debt, and the payment of dividends, the Company has been authorized by our Board of Directors to repurchase our common stock, from time to time, either directly or through agents, in the open market at prices and on terms satisfactory to us.

#### **Off-Balance Sheet Arrangements and Other Commitments, Contingencies and Contractual Obligations**

Except as indicated below, we do not utilize or employ any off-balance sheet arrangements, including special-purpose entities, in operating our business. As such, we do not maintain any (i) retained or contingent interests, (ii) derivative instruments, or (iii) variable interests which could serve as a source of potential risk to our future liquidity, capital resources and results of operations.

We may, from time to time in the ordinary course of business, provide guarantees on behalf of selected affiliated entities or become contractually obligated to perform in accordance with the terms and conditions of certain business agreements. The nature and extent of these guarantees and obligations may vary based on our underlying relationship with the benefiting party and the business purpose for which the guarantee or obligation is being provided. The only such program in place at June 30, 2013 was for our consumer credit program.

#### **Ethan Allen Consumer Credit Program**

The terms and conditions of our consumer credit program, which is financed and administered by a third-party financial institution on a non-recourse basis to Ethan Allen, are set forth in an agreement between the Company and that financial service provider (the "Program Agreement"). Any independent retailer choosing to participate in the consumer credit program is required to enter into a separate agreement with that same third-party financial institution which sets forth the terms and conditions under which the retailer is to perform in connection with its offering of consumer credit to its customers (the "Retailer Agreement"). We have obligated ourselves on behalf of

any independent retailer choosing to participate in our consumer credit program by agreeing, in the event of default, breach, or failure of the independent retailer to perform under such Retailer Agreement, to take on certain responsibilities of the independent retailer, including, but not limited to, delivery of goods and reimbursement of customer deposits. Customer receivables originated by independent retailers remain non-recourse to Ethan Allen. Our obligation remains in effect for the term of the Program Agreement that expires in July 2014. We expect to renew or replace the current program with a similar program during fiscal 2014. While the maximum potential amount of future payments (undiscounted) that we could be required to make under this obligation is indeterminable, recourse provisions exist that would enable us to recover, from the independent retailer, any amount paid or incurred by us related to our performance. Based on the underlying creditworthiness of our independent retailers, including their historical ability to satisfactorily perform in connection with the terms of our consumer credit program, we believe this obligation will expire without requiring funding by us. To ensure funding for delivery of products sold, the terms of this agreement also contain a right for the credit card issuer to demand from the Company collateral of up to \$12 million if the Company does not meet certain covenants. As of June 30, 2013, the Company had established a restricted cash and investment collateral account of \$6 million to satisfy the current requirement under this demand.

### *Product Warranties*

Our products, including our case goods, upholstery and home accents, generally carry explicit product warranties that extend from three to seven years and are provided based on terms that are generally accepted in the industry. All of our domestic independent retailers are required to enter into, and perform in accordance with the terms and conditions of, a warranty service agreement. We record provisions for estimated warranty and other related costs at time of sale based on historical warranty loss experience and make periodic adjustments to those provisions to reflect actual experience. On rare occasion, certain warranty and other related claims involve matters of dispute that ultimately are resolved by negotiation, arbitration or litigation. In certain cases, a material warranty issue may arise which is beyond the scope of our historical experience. We provide for such warranty issues as they become known and are deemed to be both probable and estimable. It is reasonably possible that, from time to time, additional warranty and other related claims could arise from disputes or other matters beyond the scope of our historical experience. As of June 30, 2013, the Company's product warranty liability totaled \$0.8 million.

### **Impact of Inflation**

We believe inflation had an impact on our business the last three fiscal years but we have generally been able to create operational efficiencies, seek lower cost alternatives, or raise selling prices in order to offset increases in product and operating costs. It is possible in the future that we will not be successful in our efforts to offset the impacts from inflation.

### **Business Outlook**

The home furnishings industry remains in a slow recovery period following the 'Great Recession'. Many macroeconomic factors have improved including unemployment, consumer confidence, and housing related market indicators in the U.S. However, the U.S. home furnishings industry remains highly competitive and promotional. We remain cautiously optimistic about our performance due to the many strong programs already in place and others we currently plan to introduce in the coming months.

We expect the home furnishings industry to remain extremely competitive with respect to both the sourcing of products and the wholesale and retail sale of those products for the foreseeable future. Domestic manufacturers continue to face pricing pressures because of the lower manufacturing costs in some other countries, particularly within Asia. While we have also turned to overseas sourcing to remain competitive, we choose to differentiate ourselves by maintaining a substantial North American manufacturing base, where we can leverage our vertically integrated structure to our advantage. We continue to believe that a balanced approach to product sourcing,

which includes the domestic manufacture of certain product offerings coupled with the import of other selected products, provides the greatest degree of flexibility and is the most effective approach to ensuring that acceptable levels of quality, service and value are attained.

Our retail strategy involves (i) a continued focus on providing new product introductions, a wide array of product solutions, and superior interior design solutions through our large staff of interior design professionals, (ii) continuing strong advertising and marketing campaigns to get our message across and continue to broaden our customer base, (iii) the opening of new or relocated design centers in more prominent locations, while encouraging independent retailers to do the same, (iv) leveraging the use of technology and personal service within our retail network, and (v) further expansion internationally. We believe this strategy provides an opportunity to grow our business.

Further discussion of the home furnishings industry has been included under Item 1 of this Annual Report.

### **Recent Accounting Pronouncements**

In February 2013, the Financial Accounting Standards Board (“FASB”) issued ASU 2013-02, *Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income*. This ASU requires items reclassified in their entirety to net income from accumulated other comprehensive income in the same reporting period to be reported separately from other amounts in other comprehensive income, either on the face of the financial statements or in the notes to the financial statements. We adopted this ASU in the fourth quarter of fiscal 2013 and it had no material impact on our consolidated financial statements.

### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to market risks relating to fluctuations in interest rates and foreign currency exchange rates.

Interest rate risk exists primarily through our borrowing activities. We utilize United States dollar denominated borrowings to fund substantially all our working capital and investment needs. Short-term debt, if required, is used to meet working capital requirements and long-term debt is generally used to finance long-term investments. There is inherent rollover risk for borrowings as they mature and are renewed at current market rates. The extent of this risk is not quantifiable or predictable because of the variability of future interest rates and our future financing requirements.

For floating-rate obligations, interest rate changes do not affect the fair value of the underlying financial instrument but would impact future earnings and cash flows, assuming other factors are held constant. Conversely, for fixed-rate obligations, interest rate changes affect the fair value of the underlying financial instrument but would not impact earnings or cash flows. At June 30, 2013, we had no floating-rate debt obligations outstanding. As of that same date, our fixed-rate debt obligations primarily consisted of the Senior Notes issued on September 27, 2005. The estimated fair value of the Senior Notes as of June 30, 2013 was \$133.9 million as compared to a carrying value of \$129.2 million.

Foreign currency exchange risk is primarily limited to our operation of five Ethan Allen operated retail design centers located in Canada, two in Belgium, and our plants in Mexico and Honduras, as substantially all purchases of imported parts and finished goods are denominated in United States dollars. As such, gains or losses resulting from market changes in the value of foreign currencies have not had, nor are they expected to have, a material effect on our consolidated results of operations. A decrease in the value of foreign currencies (in particular Asian) relative to the United States dollar may affect the profitability of our vendors but as we employ a balanced sourcing strategy, we believe any impact would be moderate relative to peers in the industry.

### **Item 8. Financial Statements and Supplementary Data**

Our Consolidated Financial Statements and Supplementary Data are listed in Item 15 of this Annual Report.

## Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders  
Ethan Allen Interiors Inc.:

We have audited the accompanying consolidated balance sheets of Ethan Allen Interiors Inc. and subsidiaries (the Company) as of June 30, 2013 and 2012, and the related consolidated statements of comprehensive income, shareholders' equity, and cash flows for each of the years in the three-year period ended June 30, 2013. We also have audited the Company's internal control over financial reporting as of June 30, 2013, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on these consolidated financial statements and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the consolidated financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ethan Allen Interiors Inc. and subsidiaries as of June 30, 2013 and 2012, and the results of its operations and its cash flows for each of the years in the three-year period ended June 30, 2013, in conformity with U.S. generally accepted accounting principles. Also in our opinion, Ethan Allen Interiors Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of June 30,

2013, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

/s/ KPMG LLP

Stamford, Connecticut

August 16, 2013

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**

**Consolidated Balance Sheets**

**June 30, 2013 and 2012**

**(In thousands, except share data)**

	<u>2013</u>	<u>2012</u>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 72,601	\$ 79,721
Marketable securities	15,529	9,005
Accounts receivable, less allowance for doubtful accounts of \$1,230 at June 30, 2013 and \$1,250 at June 30, 2012	12,277	14,919
Inventories	137,256	155,739
Prepaid expenses and other current assets	22,907	23,408
Total current assets	260,570	282,792
Property, plant and equipment, net	291,672	295,695
Goodwill and other intangible assets	45,128	45,128
Restricted cash and investments	15,433	15,416
Other assets	4,482	5,757
Total assets	\$ 617,285	\$ 644,788
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Current maturities of long-term debt	\$ 480	\$ 250
Customer deposits	59,098	65,465
Accounts payable	22,995	27,315
Accrued compensation and benefits	27,205	30,534
Accrued expenses and other current liabilities	23,161	27,513
Total current liabilities	132,939	151,077
Long-term debt	130,809	154,250
Other long-term liabilities	19,180	17,593
Total liabilities	282,928	322,920
Shareholders' equity:		
Class A common stock, par value \$0.01; 150,000,000 shares authorized; 48,557,973 shares issued at June 30, 2013 and 48,485,704 shares issued at June 30, 2012	486	485
Class B common stock, par value \$0.01; 600,000 shares authorized; none issued	-	-
Preferred stock, par value \$0.01; 1,055,000 shares authorized; none issued	-	-
Additional paid-in-capital	363,938	361,165
Less: Treasury stock (at cost), 19,650,385 shares at June 30, 2013 and 19,650,385 shares at June 30, 2012	(584,041)	(584,041)
Retained earnings	553,083	542,918
Accumulated other comprehensive income	684	1,141
Total Ethan Allen Interiors Inc. shareholders' equity	334,150	321,668
Noncontrolling interests	207	200
Total shareholders equity	334,357	321,868
Total liabilities and shareholders' equity	\$ 617,285	\$ 644,788

See accompanying notes to consolidated financial statements.

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**  
**Consolidated Statements of Comprehensive Income**  
**For Years Ended June 30, 2013, 2012, and 2011**  
**(In thousands, except share data)**

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Net sales	\$ 729,083	\$ 729,373	\$ 678,960
Cost of sales	<u>330,734</u>	<u>339,085</u>	<u>329,500</u>
Gross profit	398,349	390,288	349,460
Selling, general and administrative expenses	<u>337,912</u>	<u>340,591</u>	<u>317,527</u>
Operating income	60,437	49,697	31,933
Interest and other income (expense)	(1,485)	562	5,564
Interest and other related financing costs	<u>8,778</u>	<u>9,020</u>	<u>11,126</u>
Income before income taxes	50,174	41,239	26,371
Income tax expense (benefit)	<u>17,696</u>	<u>(8,455)</u>	<u>(2,879)</u>
Net income	<u>\$ 32,478</u>	<u>\$ 49,694</u>	<u>\$ 29,250</u>
 <u>Per share data:</u>			
Net income per basic share	<u>\$ 1.13</u>	<u>\$ 1.72</u>	<u>\$ 1.02</u>
Basic weighted average common shares	28,864	28,824	28,758
Net income per diluted share	<u>\$ 1.11</u>	<u>\$ 1.71</u>	<u>\$ 1.01</u>
Diluted weighted average common shares	29,239	29,109	28,966
Dividends declared per common share	<u>\$ 0.77</u>	<u>\$ 0.30</u>	<u>\$ 0.22</u>
 Comprehensive income:			
Net income	\$ 32,478	\$ 49,694	\$ 29,250
Other comprehensive income			
Currency translation adjustment	(506)	(1,154)	917
Other	<u>56</u>	<u>(38)</u>	<u>97</u>
Other comprehensive income (loss) net of tax	<u>(450)</u>	<u>(1,192)</u>	<u>1,014</u>
Comprehensive income	<u>\$ 32,028</u>	<u>\$ 48,502</u>	<u>\$ 30,264</u>

See accompanying notes to consolidated financial statements.



**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**  
**Consolidated Statements of Cash Flows**  
**For Years Ended June 30, 2013, 2012, and 2011**  
(In thousands)

	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Operating activities:</b>			
Net income	\$ 32,478	\$ 49,694	\$ 29,250
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	18,008	18,581	20,816
Compensation expense related to share-based payment awards	1,401	1,702	931
Provision (benefit) for deferred income taxes	2,767	(19,522)	(63)
Loss on disposal of property, plant and equipment	3,717	1,648	325
Other	1,824	(42)	(132)
Change in operating assets and liabilities, net of effects of acquired businesses:			
Accounts receivable	1,922	(456)	187
Inventories	18,569	(12,531)	(5,278)
Prepaid and other current assets	1,070	(755)	4,407
Customer deposits	(6,951)	2,331	7,861
Accounts payable	(4,320)	357	5,595
Accrued expenses and other current liabilities	(7,839)	(2,125)	(884)
Other assets and liabilities	(1,345)	(1,181)	147
Net cash provided by operating activities	<u>61,301</u>	<u>37,701</u>	<u>63,162</u>
<b>Investing activities:</b>			
Proceeds from the disposal of property, plant & equipment	3,283	1,873	3,196
Change in restricted cash and investments	(17)	975	927
Capital expenditures	(19,005)	(22,884)	(9,094)
Acquisitions	(770)	(520)	(2,957)
Purchases of marketable securities	(18,247)	(3,647)	(9,466)
Sales of marketable securities	11,165	7,230	7,319
Other investing activities	1,990	816	432
Net cash used in investing activities	<u>(21,601)</u>	<u>(16,157)</u>	<u>(9,643)</u>
<b>Financing activities:</b>			
Payments on long-term debt and capital lease obligations	(26,104)	(12,204)	(37,887)
Purchases and retirements of company stock	-	(1,350)	(5,377)
Payment of cash dividends	(22,220)	(8,062)	(5,754)
Other financing activities	1,758	738	(61)
Net cash used in financing activities	<u>(46,566)</u>	<u>(20,878)</u>	<u>(49,079)</u>
Effect of exchange rate changes on cash	(254)	536	227
Net increase (decrease) in cash & cash equivalents	(7,120)	1,202	4,667
Cash & cash equivalents - beginning of year	<u>79,721</u>	<u>78,519</u>	<u>73,852</u>
Cash & cash equivalents - end of year	<u>\$ 72,601</u>	<u>\$ 79,721</u>	<u>\$ 78,519</u>
<b>Supplemental cash flow information:</b>			
Income taxes paid (received)	\$ 19,046	\$ 14,731	\$ (8,595)
Interest paid	\$ 8,626	\$ 8,693	\$ 10,838
Non-cash capital lease obligations incurred	\$ 927	\$ 1,590	\$ -

See accompanying notes to consolidated financial statements.

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**  
**Consolidated Statements of Shareholders' Equity**  
**For Years Ended June 30, 2013, 2012, and 2011**  
(In thousands, except share data)

	Common Stock	Additional Paid-in Capital	Treasury Stock	Accumulated Other Comprehensive Income	Retained Earnings	Non- Controlling Interests	Total
Balance at June 30, 2010	483	358,722	(581,331)	1,244	479,341	-	258,459
Stock issued on share-based awards	1	75	-	-	-	-	76
Compensation expense associated with share-based awards	-	931	-	-	-	-	931
Purchase/retirement shares of company	-	-	(2,787)	-	-	-	(2,787)
Issuance of treasury shares for 401k match	-	-	1,427	-	(345)	-	1,082
Dividends declared on common stock	-	-	-	-	(6,338)	-	(6,338)
Comprehensive income	-	-	-	1,014	29,250	-	30,264
Balance at June 30, 2011	484	359,728	(582,691)	2,258	501,908	-	281,687
Stock issued on share-based awards	1	224	-	-	-	-	225
Compensation expense associated with share-based awards	-	1,702	-	-	-	-	1,702
Tax benefit associated with exercise of share based awards	-	(489)	-	-	-	-	(489)
Purchase/retirement of company stock	-	-	(1,350)	-	-	-	(1,350)
Dividends declared on common stock	-	-	-	-	(8,684)	-	(8,684)
Increase from business combination	-	-	-	-	-	275	275
Comprehensive income (loss)	-	-	-	(1,117)	49,694	(75)	48,502
Balance at June 30, 2012	485	361,165	(584,041)	1,141	542,918	200	321,868
Stock issued on share-based awards	1	1,398	-	-	-	-	1,399
Compensation expense associated with share-based awards	-	1,401	-	-	-	-	1,401
Tax benefit associated with exercise of share based awards	-	(26)	-	-	-	-	(26)
Dividends declared on common stock	-	-	-	-	(22,313)	-	(22,313)
Comprehensive income (loss)	-	-	-	(457)	32,478	7	32,028
Balance at June 30, 2013	\$ 486	\$ 363,938	\$ (584,041)	\$ 684	\$ 553,083	\$ 207	\$ 334,357

See accompanying notes to consolidated financial statements.

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**  
**Notes to the Consolidated Financial Statements**  
**June 30, 2013, 2012 and 2011**

**(1) Summary of Significant Accounting Policies**

Basis of Presentation

Ethan Allen Interiors Inc. ("Interiors") is a Delaware corporation incorporated on May 25, 1989. The consolidated financial statements include the accounts of Interiors, its wholly-owned subsidiary Ethan Allen Global, Inc. ("Global"), and Global's subsidiaries (collectively "We," "Us," "Our," "Ethan Allen" or the "Company"). All intercompany accounts and transactions have been eliminated in the consolidated financial statements. All of Global's capital stock is owned by Interiors, which has no assets or operating results other than those associated with its investment in Global.

Nature of Operations

We are a leading manufacturer and retailer of quality home furnishings and accessories, offering a full complement of home decorating and design solutions. We sell our products through one of the country's largest home furnishing retail networks with a total of 295 retail design centers, of which 147 are Company operated and 148 are independently operated. Nearly all of our Company operated retail design centers are located in the United States, with the remaining Company operated design centers located in Canada and Belgium. The majority of the independently operated design centers are in Asia, with the remaining independently operated design centers located throughout the United States, Canada and the Middle East. We have eight manufacturing facilities, one of which includes a separate sawmill operation, located throughout the United States, one in Mexico and one in Honduras.

Use of Estimates

We prepare our consolidated financial statements in conformity with accounting principles generally accepted in the United States, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Due to the inherent uncertainty involved in making those estimates, actual results could differ from those estimates. Areas in which significant estimates have been made include, but are not limited to, revenue recognition, the allowance for doubtful accounts receivable, inventory obsolescence, tax valuation allowances, useful lives for property, plant and equipment and definite lived intangible assets, goodwill and indefinite lived intangible asset impairment analyses, the evaluation of uncertain tax positions and the fair value of assets acquired and liabilities assumed in business combinations.

Reclassifications

Certain reclassifications have been made to prior years' financial statements in order to conform to the current year's presentation. These changes were made for disclosure purposes only and did not have any impact on previously reported results.

Cash Equivalents

Cash and short-term, highly-liquid investments with original maturities of three months or less are considered cash and cash equivalents. We invest excess cash in money market accounts, short-term commercial paper, and U.S. Treasury Bills.

### Inventories

Inventories are stated at the lower of cost (first-in, first-out) or market. Cost is determined based solely on those charges incurred in the acquisition and production of the related inventory (i.e. material, labor and manufacturing overhead costs).

### Marketable Securities

The Company's investments are classified at the time of purchase as either available-for-sale or held-to-maturity, and reassessed as of each balance sheet date. Our marketable securities consist of available-for-sale securities, and are marked-to-market based on prices provided by our investment advisors, with unrealized gains and temporary unrealized losses reported as a component of other comprehensive income net of tax, until realized. When realized, the Company recognizes gains and losses on the sales of the securities on a specific identification method and includes the realized gains or losses in other income, net, in the consolidated statements of operations. The Company includes interest, dividends, and amortization of premium or discount on securities classified as available-for-sale in other income, net in the consolidated statements of operations. We also evaluate our available-for-sale securities to determine whether a decline in fair value of a security below the amortized cost basis is other than temporary. Should the decline be considered other than temporary, we write down the cost of the security and include the loss in earnings. In making this determination we consider such factors as the reason for and significance of the decline, current economic conditions, the length of time for which there has been an unrealized loss, the time to maturity, and other relevant information. Available-for-sale securities are classified as either short-term or long-term based on management's intention of when to sell the securities.

### Property, Plant and Equipment

Property, plant and equipment are stated at cost, net of accumulated depreciation and amortization. Depreciation of plant and equipment is provided over the estimated useful lives of the respective assets on a straight-line basis. Estimated useful lives of the respective assets typically range from twenty to forty years for buildings and improvements and from three to twenty years for machinery and equipment. Leasehold improvements are amortized based on the underlying lease term, or the asset's estimated useful life, whichever is shorter.

### Operating Leases

We record expense for operating leases by recognizing the minimum lease payments on a straight-line basis, beginning on the date that the lessee takes possession or control of the property. A number of our operating lease agreements contain provisions for tenant improvement allowances, rent holidays, rent concessions, and/or rent escalations.

Incentive payments received from landlords are recorded as deferred lease incentives and are amortized over the underlying lease term on a straight-line basis as a reduction of rent expense. When the terms of an operating lease provide for periods of free rent, rent concessions, and/or rent escalations, we establish a deferred rent liability for the difference between the scheduled rent payment and the straight-line rent expense recognized. This deferred rent liability is also amortized over the underlying lease term on a straight-line basis as a reduction of rent expense.

### Retail Design Center Acquisitions

We account for the acquisition of retail design centers and related assets with the purchase method. Accounting for these transactions as purchase business combinations requires the allocation of purchase price paid to the assets acquired and liabilities assumed based on their fair values as of the date of the acquisition. The amount paid in excess of the fair value of net assets acquired is accounted for as goodwill.

## Goodwill and Other Intangible Assets

Our intangible assets are comprised primarily of goodwill, which represents the excess of cost over the fair value of net assets acquired, and trademarks. We determined these assets have indefinite useful lives, and are therefore not amortized.

### Impairment of Long-Lived Assets and Goodwill

Goodwill and other indefinite-lived intangible assets are evaluated for impairment on an annual basis during the fourth quarter of each fiscal year, and between annual tests whenever events or circumstances indicate that the carrying value of the goodwill or other intangible asset may exceed its fair value. When testing goodwill for impairment, we may assess qualitative factors for some or all of our reporting units to determine whether it is more likely than not (that is, a likelihood of more than 50 percent) that the fair value of a reporting unit is less than its carrying amount, including goodwill. Alternatively, we may bypass this qualitative assessment for some or all of our reporting units and determine whether the carrying value exceeds the fair value using a quantitative assessment as described below.

The recoverability of long-lived assets are evaluated for impairment by determining whether the carrying value will be recovered through the expected undiscounted future cash flows resulting from the use of the asset. In the event the sum of the expected undiscounted future cash flows is less than the carrying value of the asset, an impairment loss equal to the excess of the asset's carrying value over its fair value is recorded. The long-term nature of these assets requires the estimation of cash inflows and outflows several years into the future and only takes into consideration technological advances known at the time of the impairment test.

To evaluate goodwill using a quantitative assessment, the Company determines the current fair value of the reporting units using a combination of "Market" and "Income" approaches. In the Market approach, the "Guideline Company" method is used, which focuses on comparing the Company's risk profile and growth prospects to reasonably similar publicly traded companies. Key assumptions used for the Guideline Company method are total invested capital ("TIC") multiples for revenues and operating cash flows, as well as consideration of control premiums. The TIC multiples are determined based on public furniture companies within our peer group, and if appropriate, recent comparable transactions are considered. Control premiums are determined using recent comparable transactions in the open market. Under the Income approach, a discounted cash flow method is used, which includes a terminal value, and is based on external analyst financial projection estimates, as well as internal financial projection estimates prepared by management. The long-term terminal growth rate assumptions reflect our current long-term view of the market in which we compete. Discount rates use the weighted average cost of capital for companies within our peer group, adjusted for specific company risk premium factors.

The fair value of our trade name, which is the Company's only indefinite-lived intangible asset other than goodwill, is valued using the relief-from-royalty method. Significant factors used in trade name valuation are rates for royalties, future growth, and a discount factor. Royalty rates are determined using an average of recent comparable values. Future growth rates are based on the Company's perception of the long-term values in the market in which we compete, and the discount rate is determined using the weighted average cost of capital for companies within our peer group, adjusted for specific company risk premium factors.

### Financial Instruments

Due to their short-term nature, the carrying value of our cash and cash equivalents, receivables and payables, short-term debt and customer deposit liabilities approximates fair value. Substantially all of our long-term debt consists of our Senior Notes, the estimated fair value of which is \$133.9 million at June 30, 2013 and \$155.3 million at June 30, 2012, as compared to a carrying value on those dates of \$129.2 million and \$153.0 million, respectively.

## Income Taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards.

Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

A valuation allowance must be established for deferred tax assets when it is more likely than not that the assets will not be realized. During fiscal 2012, we released all of United States federal and Canadian valuation allowance against net deferred tax assets established during the fourth quarter of fiscal 2010. We recorded a tax benefit of \$21.6 million for the reversal of the valuation allowance against those assets, with a non-cash benefit to earnings in the quarter ended March 31, 2012. We retained a valuation allowance against various foreign, state and local deferred tax assets in our retail segment. At June 30, 2013 this valuation allowance was approximately \$2.9 million.

We recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. Most of the unrecognized tax benefits, if recognized, would be recorded as a benefit to income tax expense.

The liability associated with an unrecognized tax benefit is classified as a long-term liability except for the amount for which a cash payment is expected to be made or tax positions settled within one year. We recognize interest and penalties related to income tax matters as a component of income tax expense.

## Revenue Recognition

Revenue is recognized when all of the following have occurred: persuasive evidence of a sales arrangement exists (e.g. a wholesale purchase order or retail sales invoice); the sales arrangement specifies a fixed or determinable sales price; title and risk of ownership has passed to the customer; no specific performance obligations remain; product is shipped or services are provided to the customer or a fixed schedule of delivery is agreed upon and in place; collectability is reasonably assured. As such, revenue recognition generally occurs upon the shipment of goods to independent retailers or, in the case of Ethan Allen operated retail design centers, upon delivery to the customer. If shipping is billed to customers, this is included in revenue. Recorded sales provide for estimated returns and allowances. We permit our customers to return defective products and incorrect shipments, and terms we offer are standard for the industry.

## Shipping and Handling Costs

Our practice has been to sell our products at the same delivered cost to all retailers nationwide, regardless of shipping point. Costs incurred by the Company to deliver finished goods are expensed and recorded in selling, general and administrative expenses. Shipping and handling costs amounted to \$60.6 million in fiscal years 2013 and 2012 and \$58.2 million for fiscal year 2011.

## Advertising Costs

Advertising costs are expensed when first aired or distributed. Our total advertising costs were \$29.8 million in fiscal years 2013 and 2012 and \$28.2 million in fiscal year 2011. These amounts are presented net of proceeds received by us under our agreement with the third-party financial institution responsible for administering our

consumer finance programs. Prepaid advertising costs at June 30, 2013 totaled \$1.6 million compared to \$1.4 million at June 30, 2012.

### Earnings Per Share

We compute basic earnings per share by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share is calculated similarly, except that the weighted average outstanding shares are adjusted to include the effects of converting all potentially dilutive share-based awards issued under our employee stock plans (see Notes 9 and 10). Certain unvested share-based payment awards are participating securities because they contain rights to receive non-forfeitable dividends (if paid), and are included in the two-class method of computing earnings per share.

### Share-Based Compensation

We estimate, as of the date of grant, the fair value of stock options awarded using the Black-Scholes option-pricing model. Use of a valuation model requires management to make certain assumptions with respect to selected model inputs, including anticipated changes in the underlying stock price (i.e. expected volatility) and option exercise activity (i.e. expected life). Expected volatility is based on the historical volatility of our stock and other contributing factors. The expected life of options granted, which represents the period of time that the options are expected to be outstanding, is based, primarily, on historical data.

Share-based compensation expense is included in the Consolidated Statements of Operations within selling, general and administrative expenses. Tax benefits associated with our share-based compensation arrangements are included in the Consolidated Statements of Operations within income tax expense.

All shares of our common stock received in connection with the exercise of share-based awards have been recorded as treasury stock and result in a reduction in shareholders' equity.

### Foreign Currency Translation

The functional currency of each Company operated foreign location is the respective local currency. Assets and liabilities are translated into United States dollars using the current period-end exchange rate and income and expense amounts are translated using the average exchange rate for the period in which the transaction occurred. Resulting translation adjustments are reported as a component of accumulated other comprehensive income within shareholders' equity.

### Recent Accounting Pronouncements

In February 2013, the Financial Accounting Standards Board ("FASB") issued ASU 2013-02, *Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income*. This ASU requires items reclassified in their entirety to net income from accumulated other comprehensive income in the same reporting period to be reported separately from other amounts in other comprehensive income, either on the face of the financial statements or in the notes to the financial statements. We adopted this ASU in the fourth quarter of fiscal 2013 and it had no material impact on our consolidated financial statements.

## **(2) Business Acquisitions**

From time to time the Company acquires design centers from its independent retailers in arms length transactions. There were no material acquisitions completed during the three fiscal years ended June 30, 2013, 2012 and 2011 respectively.

### (3) Inventories

Inventories at June 30 are summarized as follows (in thousands):

	<u>2013</u>	<u>2012</u>
Finished goods	\$ 107,508	\$ 119,978
Work in process	6,961	8,638
Raw materials	<u>22,787</u>	<u>27,123</u>
	<u>\$ 137,256</u>	<u>\$ 155,739</u>

Inventories are presented net of a related valuation allowance of \$2.7 million at both June 30, 2013 and June 30, 2012.

### (4) Property, Plant and Equipment

Property, plant and equipment at June 30 are summarized as follows (in thousands):

	<u>2013</u>	<u>2012</u>
Land and improvements	\$ 89,091	\$ 89,963
Building and improvements	388,628	383,801
Machinery and equipment	<u>116,666</u>	<u>113,604</u>
	594,385	587,368
Less: accumulated depreciation and amortization	<u>(302,713)</u>	<u>(291,673)</u>
	<u>\$ 291,672</u>	<u>\$ 295,695</u>

### (5) Goodwill and Other Intangible Assets

At both June 30, 2013 and 2012, we had \$25.4 million of goodwill, and \$19.7 million of other indefinite-lived intangible assets consisting of Ethan Allen trade names in our wholesale segment. Our retail segment had \$48.4 million of goodwill which was fully impaired in fiscal 2009.

In the fourth quarter of fiscal years 2013 and 2012, the Company performed qualitative assessments of the fair value of the wholesale reporting unit and concluded that the fair value of its goodwill exceeded its carrying value. In fiscal year 2011 the Company performed a quantitative assessment and determined the fair value of its wholesale reporting unit exceeded its carrying value by a substantial margin. The fair value of the trade name exceeded its carrying value by a substantial margin in fiscal years 2013, 2012 and 2011. To calculate fair value of these assets, management relies on estimates and assumptions which by their nature have varying degrees of uncertainty. Wherever possible, management therefore looks for third party transactions to provide the best possible support for the assumptions incorporated. Management considers several factors to be significant when estimating fair value including expected financial outlook of the business, changes in the Company's stock price, the impact of changing market conditions on financial performance and expected future cash flows, and other factors. Deterioration in any of these factors may result in a lower fair value assessment, which could lead to impairment of the long-lived assets and goodwill of the Company.

### (6) Borrowings

Total debt obligations at June 30 consist of the following (in thousands):



	<u>2013</u>	<u>2012</u>
5.375% Senior Notes due 2015	\$ 129,152	\$ 152,986
Capital leases and other	<u>2,137</u>	<u>1,514</u>
Total debt	131,289	154,500
Less current maturities	<u>480</u>	<u>250</u>
Total long-term debt	<u>\$ 130,809</u>	<u>\$ 154,250</u>

### Senior Notes

On September 27, 2005, we completed a private offering of \$200.0 million of ten-year senior unsecured notes due 2015 (the "Senior Notes"). The Senior Notes were offered by Global and have an annual coupon rate of 5.375% with interest payable semi-annually in arrears on April 1 and October 1 of each year. Proceeds received in connection with the issuance of the Senior Notes, net of a related discount of \$1.6 million, totaled \$198.4 million. We used the net proceeds from the offering to expand our retail network, invest in our manufacturing and logistics operations, and for other general corporate purposes. As of June 30, 2013, outstanding borrowings related to this transaction have been included in the Consolidated Balance Sheets within long-term debt. The discount on the Senior Notes is being amortized to interest expense over the life of the related debt as is debt issuance costs of \$2.0 million primarily for banking, legal, accounting, rating agency, and printing services and \$0.8 million of losses on settled forward contracts entered in conjunction with this debt issuance. During fiscal 2013, the Company repurchased \$24.0 million of the Senior Notes in a single unsolicited transaction. During fiscal 2012, the Company repurchased \$12.0 million of the Senior Notes in several unsolicited transactions.

The Senior Notes may be redeemed in whole or in part, at Global's option at any time at the greater of (i) 100% of the principal amount of the notes to be redeemed and (ii) the sum of the present values of the remaining scheduled payments of principal and interest on the Senior Notes to be redeemed, discounted to the date of redemption on a semi-annual basis at the applicable treasury rate plus 20 basis points, plus, in each case, accrued and unpaid interest to the redemption date. In the event of default, the trustee or the holders of 25% of the outstanding principal amount of the Senior Notes may accelerate payment of principal, premium, if any, and accrued and unpaid interest. Events of default include failure to pay in accordance with the terms of the indenture, including failure, under certain circumstances, to pay indebtedness other than the Senior Notes. As of June 30, 2013, we are in compliance with the terms and conditions and all covenants of the Senior Notes.

### Revolving Credit Facility

The Company has a senior secured, asset-based, revolving credit facility (the "Facility") which provides revolving credit financing of up to \$50 million, subject to borrowing base availability, and includes a right for the Company to increase the total facility to \$100 million either with existing or additional lenders subject to certain conditions. The Facility expires March 25, 2016, or June 26, 2015 if the Company's Senior Notes have not been refinanced. At the Company's option, revolving loans under the Facility bear interest at an annual rate of either:

- (a) London Interbank Offered rate ("LIBOR") plus 2.0% to 2.5%, based on the average availability, or
- (b) The higher of (i) a prime rate, (ii) the federal funds effective rate plus 0.50%, or (iii) LIBOR plus 1.0% plus, in each case, an additional 1.0% to 1.5%, based on average availability.

The Company pays a commitment fee of 0.25% per annum on the unused portion of the Facility and participation fees on issued letters of credit at an annual rate of 1.0% to 2.5%, based on the average availability and the letter of credit type. If the average monthly availability is less than the greater of (i) 12.5% of the aggregate commitment and (ii) \$6.3 million, the Company's fixed charge coverage ratio may not be less than 1 to 1 for any period of four consecutive fiscal quarters. Certain payments are restricted if the availability of the collateral supporting the facility falls below \$10 million or 20% of the facility size.

The Facility is secured by all property owned, leased or operated by the Company in the United States excluding any real property owned by the Company and contains customary covenants which may limit the Company's

ability to incur debt; engage in mergers and consolidations; make restricted payments (including dividends); sell certain assets; and make investments. At June 30, 2013, we had no revolving loans and \$0.6 million of standby and trade letters of credit outstanding under the Facility. Remaining availability under the facility totaled \$49.4 million subject to limitations set forth in the agreement and as a result, the coverage charge ratio, and other restricted payment limitations did not apply. As of June 30, 2013, we are in compliance with all the covenants of the Facility.

For fiscal years ended June 30, 2013, 2012 and 2011, the weighted-average interest rates applicable under our outstanding debt obligations for each year was approximately 5.5%. Aggregate scheduled maturities of our debt obligations for each of the five fiscal years subsequent to June 30, 2013, and thereafter are as follows (in thousands):

<u>Fiscal Year Ended June 30</u>	<u>2013</u>
2014	\$ 480
2015	501
2016	129,675
2017	474
2018	159
Subsequent to 2018	-
Total scheduled debt payments	<u>\$ 131,289</u>

**(7) Leases**

We lease real property and equipment under various operating lease agreements expiring at various times through 2034. Leases covering retail design center locations and equipment may require, in addition to stated minimums, contingent rentals based on retail sales or equipment usage. Generally, the leases provide for renewal for various periods at stipulated rates. Future minimum lease payments under non-cancelable operating leases for each of the five fiscal years subsequent to June 30, 2013, and thereafter are shown in the table following. Also shown are minimum future rentals from subleases, which will partially offset lease payments in the aggregate (in thousands):

	<u>Fiscal Year Ended June 30, 2013</u>	
	<u>Minimum Future Lease Payments</u>	<u>Minimum Future Sublease Rentals</u>
2014	\$ 30,485	\$ 2,683
2015	27,780	2,264
2016	24,156	1,408
2017	21,082	1,262
2018	19,229	1,161
Subsequent to 2018	<u>79,799</u>	<u>2,630</u>
Total	<u>\$ 202,531</u>	<u>\$ 11,408</u>

Total rent expense for each of the past three fiscal years ended June 30 was as follows (in thousands):

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Basic rentals under operating leases	\$ 29,897	\$ 30,895	\$ 30,834
Contingent rentals under operating leases	<u>75</u>	<u>109</u>	<u>135</u>
	29,972	31,004	30,969
Less: sublease rent	<u>(2,034)</u>	<u>(1,656)</u>	<u>(1,621)</u>
Total rent expense	<u>\$ 27,938</u>	<u>\$ 29,348</u>	<u>\$ 29,348</u>

As of June 30, 2013 and 2012, deferred rent credits totaling \$11.9 million and \$11.6 million, respectively, and deferred lease incentives totaling \$1.9 million and \$2.3 million, respectively, are reflected in the Consolidated Balance Sheets. These amounts are amortized over the respective underlying lease terms on a straight-line basis as a reduction of rent expense.

## **(8) Shareholders' Equity**

Our authorized capital stock consists of (a) 150,000,000 shares of Class A Common Stock, par value \$.01 per share, (b) 600,000 shares of Class B Common Stock, par value \$.01 per share, and (c) 1,055,000 shares of Preferred Stock, par value \$.01 per share, of which (i) 30,000 shares have been designated Series A Redeemable Convertible Preferred Stock, (ii) 30,000 shares have been designated Series B Redeemable Convertible Preferred Stock, (iii) 155,010 shares have been designated as Series C Junior Participating Preferred Stock, and (iv) the remaining 839,990 shares may be designated by the Board of Directors with such rights and preferences as they determine (all such preferred stock, collectively, the "Preferred Stock"). Shares of Class B Common Stock are convertible to shares of our Common Stock upon the occurrence of certain events or other specified conditions being met. As of June 30, 2013 and 2012, there were no shares of Preferred Stock or Class B Common Stock issued or outstanding.

### Share Repurchase Program

On November 21, 2002, the Company's Board of Directors approved a share repurchase program authorizing us to repurchase up to 2.0 million shares of our common stock, from time to time, either directly or through agents, in the open market at prices and on terms satisfactory to us. Subsequent to that date, the Board of Directors increased the then remaining share repurchase authorization on seven separate occasions the last of which was on November 13, 2007. As of June 30, 2013 we had a remaining Board authorization to repurchase 1.1 million shares.

During the past three fiscal years, we repurchased and/or retired the following shares of our common stock (trade date basis):

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Common shares repurchased	-	79,293	204,286
Cost to repurchase common shares	\$ -	\$ 1,349,557	\$ 2,787,777
Average price per share	\$ -	\$ 17.02	\$ 13.65

For the fiscal years presented above, we funded our purchases of treasury stock with existing cash on hand and cash generated through current period operations. All of our common stock repurchases and retirements are recorded as treasury stock and result in a reduction of shareholders' equity.

## **(9) Earnings per Share**

The following table sets forth the calculation of weighted average shares for the fiscal years ended June 30 (in thousands):

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Weighted average common shares outstanding for basic calculation	28,864	28,824	28,758
Effect of dilutive stock options and other share-based awards	<u>375</u>	<u>285</u>	<u>208</u>
Weighted average common shares outstanding adjusted for dilution calculation	<u>29,239</u>	<u>29,109</u>	<u>28,966</u>

Certain restricted stock awards and the potential exercise of certain stock options were excluded from the respective diluted earnings per share calculation because their impact is anti-dilutive. In 2013, 2012 and 2011, stock options and share based awards of 877,100, 1,641,500 and 1,657,932, respectively, have been excluded.

#### **(10) Share-Based Compensation**

For the twelve months ended June 30, 2013, 2012, and 2011, share-based compensation expense totaled \$1.4 million, \$1.7 million, and \$0.9 million respectively. These amounts have been included in the Consolidated Statements of Operations within selling, general and administrative expenses. During the twelve months ended June 30, 2013, 2012, and 2011, we recognized related tax benefits associated with our share-based compensation arrangements totaling \$0.5 million, \$0.6 million and \$0.3 million, respectively (before valuation allowances). Such amounts have been included in the Consolidated Statements of Operations within income tax expense.

We estimate, as of the date of grant, the fair value of stock options awarded using the Black-Scholes option-pricing model. Use of a valuation model requires management to make certain assumptions with respect to selected model inputs, including anticipated changes in the underlying stock price (i.e. expected volatility) and option exercise activity (i.e. expected life). Expected volatility is based on the historical volatility of our stock. The risk-free rate of return is based on the U.S. Treasury bill rate for the term closest matching the expected life of the grant. The dividend yield is based on the annualized dividend rate at the grant date relative to the grant date stock price. The expected life of options granted, which represents the period of time that the options are expected to be outstanding, is based, primarily, on historical data. The weighted average assumptions used for fiscal years ended June 30 are noted in the following table:

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Volatility	56.5%	45.1%	59.5%
Risk-free rate of return	0.80%	1.92%	0.61%
Dividend yield	1.64%	2.00%	1.16%
Expected average life	5.8 years	9.6 years	1.8 years

At June 30, 2013, we had 1,067,407 shares of common stock available for future issuance pursuant to the 1992 Stock Option Plan (the "Plan"). The maximum number of shares of common stock reserved for issuance under the Plan is 6,487,867 shares. Following is a description of grants made under the Plan.

#### Stock Option Awards

The Plan provides for the grant of non-compensatory stock options to eligible employees and non-employee directors. Stock options granted under the Plan are non-qualified under Section 422 of the Internal Revenue code and allow for the purchase of shares of our common stock. The Plan also provides for the issuance of stock appreciation rights ("SARs") on issued options, however, no SARs have been issued as of June 30, 2013. The awarding of such options is determined by the Compensation Committee of the Board of Directors after consideration of recommendations proposed by the Chief Executive Officer. Option awards are generally granted with an exercise price equal to the market price of our common stock at the date of grant, vest ratably over a specified service period (4 years for awards to employees; 2 years for awards to independent directors), and have a contractual term of 10 years.

Effective October 1, 2011, the Company and M. Farooq Kathwari, our President and Chief Executive Officer, entered into a new employment agreement (the "Agreement"). Pursuant to the terms of the Agreement, Mr. Kathwari was awarded on October 1, 2011, (i) options to purchase 300,000 shares of our common stock at an exercise price of \$13.61 which vest ratably over a 5-year period on each June 30, unless earlier vested, in certain circumstances, in accordance with the terms of the Agreement. During fiscal 2013, the Company awarded options to purchase an aggregate of 74,082 shares of our common stock to certain employees other than Mr. Kathwari, which vest in four equal annual installments on the grant date anniversary.

All options were issued at the closing stock price on each grant date, and have a contractual term of 10 years. A summary of stock option activity occurring during the fiscal year ended June 30, 2013 is presented below:

<u>Options</u>	<u>Shares</u>	<u>Weighted Average Exercise Price</u>	<u>Weighted Average Remaining Contractual Term (yrs)</u>	<u>Aggregate Intrinsic Value</u>
Outstanding - June 30, 2012	2,270,708	\$ 27.58		
Granted	74,082	22.42		
Exercised	(73,071)	19.14		
Canceled (forfeited/expired)	<u>(635,225)</u>	30.65		
Outstanding - June 30, 2013	<u>1,636,494</u>	<u>26.54</u>	<u>4.0</u>	<u>\$ 9,616,619</u>
Exercisable - June 30, 2013	<u>1,333,287</u>	<u>\$ 28.92</u>	<u>3.1</u>	<u>\$ 5,754,148</u>

The weighted average grant-date fair value of options granted during fiscal 2013, 2012, and 2011 was \$9.96, \$5.98 and \$1.70 respectively. The total intrinsic value of options exercised during 2013, 2012 and 2011 was \$0.8 million, \$0.1 million, and \$0.0 million, respectively. As of June 30, 2013, there was \$1.7 million of total unrecognized compensation cost related to nonvested options granted under the Plan. That cost is expected to be recognized over a weighted average period of 2.8 years. A summary of the nonvested shares as of June 30, 2013 and changes during the year then ended is presented below:

<u>Options</u>	<u>Shares</u>	<u>Weighted Average Grant Date Fair Value</u>
Nonvested June 30, 2012	377,742	\$ 5.65
Granted	74,082	9.96
Vested	(139,282)	5.15
Canceled (forfeited/expired)	<u>(9,335)</u>	6.61
Nonvested at June 30, 2013	<u>303,207</u>	<u>\$ 6.90</u>

#### Restricted Stock Awards

On July 26, 2011, as a result of the Company's performance, the Compensation Committee of the Company's board of directors awarded Mr. Kathwari 30,000 service-based restricted shares, which vest in three equal annual installments on the grant date anniversary. Effective October 1, 2011, pursuant to the terms of the Agreement, Mr. Kathwari was awarded 105,000 shares of restricted stock, which vest ratably over a 5-year period on each June 30, unless earlier vested, in certain circumstances, in accordance with the terms of the Agreement.

A summary of nonvested restricted share activity occurring during the fiscal year ended June 30, 2013 is presented below.

<u>Restricted Awards</u>	<u>Shares</u>	Weighted Average Grant Date <u>Fair Value</u>
Nonvested - June 30, 2012	142,066	\$ 15.12
Granted	-	
Vested	(54,686)	15.18
Canceled (forfeited/expired)	<u>(568)</u>	14.45
Nonvested - June 30, 2013	<u>86,812</u>	\$ 15.09

As of June 30, 2013, there was \$1.1 million of total unrecognized compensation cost related to restricted shares granted under the Plan. That cost is expected to be recognized over a weighted average period of 2.5 years. The total fair value of restricted shares vested during the fiscal years ending June 30, 2013 and 2012 was \$1.4 million and \$1.4 million respectively.

#### Stock Unit Awards

In connection with previous employment agreements, Mr. Kathwari was deemed to have earned 126,000 stock units. In the event of the termination of his employment, regardless of the reason for termination, Mr. Kathwari will receive shares of common stock equal to the number of stock units earned.

#### **(11) Income Taxes**

Income tax expense (benefit) attributable to income from operations consists of the following for the fiscal years ended June 30 (in thousands):

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Current:			
Federal	\$ 13,305	\$ 13,086	\$ (4,428)
State	1,822	(1,433)	1,505
Foreign	<u>125</u>	<u>57</u>	<u>107</u>
Total current	<u>15,252</u>	<u>11,710</u>	<u>(2,816)</u>
Deferred:			
Federal	1,798	(20,896)	(1,432)
State	669	591	1,369
Foreign	<u>(23)</u>	<u>140</u>	<u>-</u>
Total deferred	<u>2,444</u>	<u>(20,165)</u>	<u>(63)</u>
Income tax expense (benefit)	<u>\$ 17,696</u>	<u>\$ (8,455)</u>	<u>\$ (2,879)</u>

The following is a reconciliation of expected income tax expense (benefit) (computed by applying the federal statutory income tax rate to income before taxes) to actual income tax expense (benefit) (in thousands):

	<u>2013</u>		<u>2012</u>		<u>2011</u>	
Expected income tax expense	\$ 17,561	35.0%	\$ 14,434	35.0%	\$ 9,228	35.0%
State income taxes, net of federal income tax	1,467	2.9%	1,038	2.5%	750	2.8%
Valuation allowance	631	1.3%	(21,237)	-51.5%	(12,672)	-48.1%
Section 199 Qualified Production Activities deduction	(1,157)	-2.3%	(1,001)	-2.4%	(705)	-2.7%
Unrecognized tax expense (benefit)	30	0.1%	(1,483)	-3.6%	490	1.9%
Other, net	<u>(836)</u>	<u>-1.7%</u>	<u>(206)</u>	<u>-0.5%</u>	<u>30</u>	<u>0.1%</u>
Actual income tax expense (benefit)	<u>\$ 17,696</u>	<u>35.3%</u>	<u>\$ (8,455)</u>	<u>-20.5%</u>	<u>\$ (2,879)</u>	<u>-10.9%</u>

The deferred income tax asset and liability balances at June 30 (in thousands) include:

	<u>2013</u>	<u>2012</u>
Deferred tax assets:		
Accounts receivable	\$ 463	\$ 470
Employee compensation accruals	5,057	6,321
Stock based compensation	2,342	2,617
Deferred rent credits	5,071	5,283
Restructuring charges	622	526
Net operating loss carryforwards	3,592	3,066
Goodwill	5,020	6,251
Other, net	<u>3,053</u>	<u>3,829</u>
Total deferred tax assets	25,220	28,363
Less: Valuation allowance	<u>(2,948)</u>	<u>(2,317)</u>
Net deferred tax assets	<u>22,272</u>	<u>26,046</u>
Deferred tax liabilities:		
Inventories	775	2,068
Property, plant and equipment	1,121	536
Intangible assets other than goodwill	14,264	14,264
Commissions	3,590	3,880
Other, net	<u>20</u>	<u>22</u>
Total deferred tax liability	<u>19,770</u>	<u>20,770</u>
Net deferred tax asset	<u>\$ 2,502</u>	<u>\$ 5,276</u>

The deferred tax balances are classified in the Consolidated Balance Sheets as follows at June 30 (in thousands):

	<u>2013</u>	<u>2012</u>
Current assets	\$ 2,876	\$ 2,147
Non-current assets	251	3,129
Current liabilities	-	-
Non-current liabilities	<u>625</u>	<u>-</u>
Total net deferred tax asset	<u>\$ 2,502</u>	<u>\$ 5,276</u>

Note: Current deferred tax assets and liabilities and non-current deferred tax assets and liabilities have been presented net in the Consolidated Balance Sheets.

We evaluate our deferred taxes to determine if the “more likely than not” standard of evidence has not been met thereby supporting the need for a valuation allowance.

A valuation allowance must be established for deferred tax assets when it is more likely than not that the assets will not be realized. During fiscal 2012, we released all of United States federal and Canadian valuation allowance against net deferred tax assets established during the fourth quarter of fiscal 2010. We recorded a tax benefit of \$21.6 million for the reversal of the valuation allowance against those assets, with a non-cash benefit to earnings in the quarter ended March 31, 2012. We retained a valuation allowance against various foreign, state and local deferred tax assets in our retail segment. At June 30, 2013 this valuation allowance was approximately \$2.9 million.

The Company's deferred income tax assets at June 30, 2013 with respect to the net operating losses expire as follows (in thousands):

	Deferred Income <u>Tax Assets</u>	Net Operating Loss <u>Carryforwards</u>
United States (State), expiring between 2013 and 2032	\$ 2,398	\$ 51,808
Foreign, Expiring between 2029 and 2030	1,194	3,880

Deferred U.S. federal income taxes are not provided for unremitted foreign earnings of our foreign subsidiaries because we expect those earnings will be permanently reinvested.

### Uncertain Tax Positions

We recognize interest and penalties related to income tax matters as a component of income tax expense. If the \$6.8 million of unrecognized tax benefits and related interest and penalties as of June 30, 2013 were recognized, approximately \$4.2 million would be recorded as a benefit to income tax expense. A reconciliation of the beginning and ending amount of unrecognized tax benefits including related interest and penalties as of June 30, 2013 and 2012 is as follows (in thousands):

	<u>2013</u>	<u>2012</u>
Beginning balance	\$ 7,369	\$ 11,027
Additions for tax positions taken	1,227	1,074
Reductions for tax positions taken in prior years	(1,351)	(3,543)
Settlements	<u>(402)</u>	<u>(1,189)</u>
Ending balance	<u>\$ 6,843</u>	<u>\$ 7,369</u>

It is reasonably possible that various issues relating to approximately \$3.2 million of the total gross unrecognized tax benefits as of June 30, 2013 will be resolved within the next twelve months as exams are completed or statutes expire. If recognized, approximately \$2.0 million of unrecognized tax benefits would reduce our tax expense in the period realized. However, actual results could differ from those currently anticipated.

The Company conducts business globally and, as a result, the Company or one or more of its subsidiaries files income tax returns in the U.S., various state, and foreign jurisdictions. In the normal course of business, the Company is subject to examination by the taxing authorities in such major jurisdictions as the U.S. Canada, Mexico and Honduras. As of June 30, 2013, the Company and certain subsidiaries are currently under audit from 2006 through 2010 in the U.S. While the amount of uncertain tax benefits with respect to the entities and years under audit may change within the next twelve months, it is not anticipated that any of the changes will be significant.

### **(12) Employee Retirement Programs**

#### The Ethan Allen Retirement Savings Plan

The Ethan Allen Retirement Savings Plan (the "Savings Plan") is a defined contribution plan, which is offered to substantially all of our employees who have completed three consecutive months of service regardless of hours worked. We may, at our discretion, make a matching contribution to the 401(k) portion of the Savings Plan on behalf of each participant. Total 401(k) Company match expense amounted to \$2.9 million in 2013, \$2.6 million in 2012, and \$2.5 million in 2011. The contribution was made entirely in cash in 2013, and 2012 and half in cash and half in shares of the Company's common stock in 2011.



### Other Retirement Plans and Benefits

Ethan Allen provides additional benefits to selected members of senior and middle management in the form of previously entered deferred compensation arrangements and a management cash bonus and other incentive programs. The total cost of these benefits was \$3.4 million, \$2.7 million, and \$1.1 million in 2013, 2012 and 2011, respectively.

### **(13) Litigation**

#### Environmental Matters

We and our subsidiaries are subject to various environmental laws and regulations. Under these laws, we and/or our subsidiaries are, or may be, required to remove or mitigate the effects on the environment of the disposal or release of certain hazardous materials. We believe our currently anticipated capital expenditures for environmental control facility matters are not material.

We are subject to other federal, state and local environmental protection laws and regulations and are involved, from time to time, in investigations and proceedings regarding environmental matters. Such investigations and proceedings typically concern air emissions, water discharges, and/or management of solid and hazardous wastes. We believe that our facilities are in material compliance with all applicable environmental laws and regulations.

Federal and state regulations provided the initiative for us to reformulate certain furniture finishes or institute process changes to reduce emissions of volatile organic compounds. Compliance with many of these requirements has been facilitated through the introduction of high solids coating technology and alternative formulations. In addition, we have instituted a variety of technical and procedural controls, including reformulation of finishing materials to reduce toxicity, implementation of high velocity low pressure spray systems, development of storm water protection plans and controls, and further development of related inspection/audit teams, all of which have served to reduce emissions per unit of production. We remain committed to implementing new waste minimization programs and/or enhancing existing programs with the objective of (i) reducing the total volume of waste, (ii) limiting the liability associated with waste disposal, and (iii) continuously improving environmental and job safety programs on the factory floor which serve to minimize emissions and safety risks for employees. We will continue to evaluate the most appropriate, cost effective, control technologies for finishing operations and design production methods to reduce the use of hazardous materials in the manufacturing process.

### **(14) Accumulated Other Comprehensive Income**

The following table sets forth the activity in accumulated other comprehensive income for the fiscal year ended June 30, 2013 (in thousands):

	Foreign currency translation adjustments	Derivative instruments	Unrealized gains and losses on investments	Total
Balance June 30, 2012	\$ 1,253	\$ (119)	\$ 7	\$ 1,141
Changes before reclassifications	\$ (506)	\$ -	\$ (1)	\$ (507)
Amounts reclassified from accumulated other comprehensive income	\$ -	\$ 50	\$ -	\$ 50
Current period other comprehensive income	\$ (506)	\$ 50	\$ (1)	\$ (457)
Balance June 30, 2013	<u>\$ 747</u>	<u>\$ (69)</u>	<u>\$ 6</u>	<u>\$ 684</u>

Foreign currency translation adjustments are the result of changes in foreign currency exchange rates related to our operations in Canada, Belgium, Honduras and Mexico, and exclude income taxes given that the earnings of

non-U.S. subsidiaries are deemed to be reinvested for an indefinite period of time. The derivative instruments are reclassified to interest expense in our consolidated statements of operations.

**(15) Segment Information**

Our operations are classified into two operating segments: wholesale and retail. These operating segments represent strategic business areas which, although they operate separately and provide their own distinctive services, enable us to more effectively offer our complete line of home furnishings and accessories.

The wholesale segment is principally involved in the development of the Ethan Allen brand, which encompasses the design, manufacture, domestic and offshore sourcing, sale and distribution of a full range of home furnishings and accessories to a network of independently operated and Ethan Allen operated design centers as well as related marketing and brand awareness efforts. Wholesale revenue is generated upon the wholesale sale and shipment of our product to all retail design centers, including those operated by Ethan Allen. Wholesale profitability includes (i) the wholesale gross margin, which represents the difference between the wholesale sales price and the cost associated with manufacturing and/or sourcing the related product, and (ii) other operating costs associated with wholesale segment activities.

The retail segment sells home furnishings and accessories to consumers through a network of Company operated design centers. Retail revenue is generated upon the retail sale and delivery of our product to our customers. Retail profitability includes (i) the retail gross margin, which represents the difference between the retail sales price and the cost of goods purchased from the wholesale segment, and (ii) other operating costs associated with retail segment activities.

Inter-segment eliminations result, primarily, from the wholesale sale of inventory to the retail segment, including the related profit margin.

We evaluate performance of the respective segments based upon revenues and operating income. While the manner in which our home furnishings and accessories are marketed and sold is consistent, the nature of the underlying recorded sales (i.e. wholesale versus retail) and the specific services that each operating segment provides (i.e. wholesale manufacturing, sourcing, and distribution versus retail selling) are different. Within the wholesale segment, we maintain revenue information according to each respective product line (i.e. case goods, upholstery, or home accessories and other). The allocation of retail sales by product line generally follows that of the wholesale segment (see the product line table below). A breakdown of wholesale sales by product line for each of the last three fiscal years ended June 30 is provided below:

	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Case Goods	37%	38%	39%
Upholstered Products	48%	44%	46%
Home Accessories and Other	<u>15%</u>	<u>18%</u>	<u>15%</u>
	<u>100%</u>	<u>100%</u>	<u>100%</u>

Information for each of the last three fiscal years ended June 30 is provided below (in thousands):

	<u>2013</u>	<u>2012</u>	<u>2011</u>
<u>Net sales:</u>			
Wholesale segment	\$ 434,439	\$ 456,915	\$ 422,946
Retail segment	578,284	559,417	505,910
Elimination of inter-company sales	<u>(283,640)</u>	<u>(286,959)</u>	<u>(249,896)</u>
Consolidated Total	<u>\$ 729,083</u>	<u>\$ 729,373</u>	<u>\$ 678,960</u>

<u>Operating income (loss):</u>			
Wholesale segment	\$ 50,843	\$ 64,436	\$ 49,898
Retail segment	8,016	(11,522)	(15,344)
Adjustment of inter-company profit (1)	<u>1,578</u>	<u>(3,217)</u>	<u>(2,621)</u>
Consolidated Total	<u>\$ 60,437</u>	<u>\$ 49,697</u>	<u>\$ 31,933</u>

<u>Depreciation &amp; Amortization:</u>			
Wholesale segment	\$ 8,166	\$ 7,525	\$ 9,199
Retail segment	<u>9,842</u>	<u>11,056</u>	<u>11,617</u>
Consolidated Total	<u>\$ 18,008</u>	<u>\$ 18,581</u>	<u>\$ 20,816</u>

<u>Capital expenditures:</u>			
Wholesale segment	\$ 7,024	\$ 12,168	\$ 6,604
Retail segment	11,981	10,716	2,490
Acquisitions	<u>770</u>	<u>520</u>	<u>2,957</u>
Consolidated Total	<u>\$ 19,775</u>	<u>\$ 23,404</u>	<u>\$ 12,051</u>

	June 30	June 30	June 30
	<u>2013</u>	<u>2012</u>	<u>2011</u>

<u>Total Assets:</u>			
Wholesale segment	\$ 291,942	\$ 309,573	\$ 309,081
Retail segment	355,233	366,594	347,044
Inventory profit elimination (2)	<u>(29,890)</u>	<u>(31,379)</u>	<u>(27,800)</u>
Consolidated Total	<u>\$ 617,285</u>	<u>\$ 644,788</u>	<u>\$ 628,325</u>

(1) Represents the change in wholesale profit contained in Ethan Allen design center inventory at the end of the period.

(2) The wholesale profit contained in the retail segment inventory that has not yet been realized. These profits are realized when the related inventory is sold.

The number of independent retail design centers located outside the United States, and the net sales to these foreign independent retailers as a percent of our consolidated net sales is shown in the following table.

	<u>Fiscal Year Ended June 30,</u>		
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Design centers	86	87	70
Net sales percentage	5.1%	6.6%	6.3%

#### **(16) Selected Quarterly Financial Data (Unaudited)**

Tabulated below is selected financial data for each quarter of the fiscal years ended June 30, 2013, 2012, and 2011 (in thousands, except per share data):

	<u>Quarter Ended</u>			
	<u>September 30</u>	<u>December 31</u>	<u>March 31</u>	<u>June 30</u>
<u>Fiscal 2013:</u>				
Net Sales	\$ 187,437	\$ 191,251	\$ 168,144	\$ 182,251
Gross profit	104,253	103,967	91,785	98,344
Net income	10,064	9,846	4,374	8,194
Earnings per basic share	0.35	0.34	0.15	0.28
Earnings per diluted share	0.35	0.34	0.15	0.28
Dividends declared per common share	0.09	0.50	0.09	0.09
<u>Fiscal 2012:</u>				
Net Sales	\$ 184,921	\$ 183,275	\$ 175,861	\$ 185,316
Gross profit	97,885	98,219	94,275	99,909
Net income	6,770	8,077	27,548	7,299
Earnings per basic share	0.24	0.28	0.95	0.25
Earnings per diluted share	0.23	0.28	0.94	0.25
Dividends declared per common share	0.07	0.07	0.07	0.09
<u>Fiscal 2011:</u>				
Net Sales	\$ 164,841	\$ 173,345	\$ 162,822	\$ 177,952
Gross profit	82,381	89,861	83,069	94,149
Net income	3,813	14,744	3,518	7,175
Earnings per basic share	0.13	0.51	0.12	0.25
Earnings per diluted share	0.13	0.51	0.12	0.25
Dividends declared per common share	0.05	0.05	0.05	0.07

## (17) Financial Instruments

We determine fair value as the price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. The fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the Company. In addition, the fair value of liabilities includes consideration of non-performance risk including our own credit risk. Each fair value measurement is reported in one of the three levels, determined by the lowest level input that is significant to the fair value measurement in its entirety. These levels are:

- Level 1 – inputs are based upon unadjusted quoted prices for identical instruments traded in active markets.
- Level 2 – inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 – inputs are generally unobservable and typically reflect management’s estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The following section describes the valuation methodologies we use to measure different financial assets and liabilities at fair value.

### Assets and Liabilities Measured at Fair Value on a Recurring Basis

The following table presents our assets and liabilities measured at fair value on a recurring basis at June 30, 2013 and June 30, 2012 (in thousands):

June 30, 2013				
	<u>Level1</u>	<u>Level2</u>	<u>Level3</u>	<u>Balance</u>
Cash equivalents	\$ 88,034	\$ -	\$ -	\$ 88,034
Available-for-sale securities	-	15,529	-	15,529
Total	<u>\$ 88,034</u>	<u>\$ 15,529</u>	<u>\$ -</u>	<u>\$ 103,563</u>
June 30, 2012				
	<u>Level1</u>	<u>Level2</u>	<u>Level3</u>	<u>Balance</u>
Cash equivalents	\$ 95,137	\$ -	\$ -	\$ 95,137
Available-for-sale securities	-	9,005	-	9,005
Total	<u>\$ 95,137</u>	<u>\$ 9,005</u>	<u>\$ -</u>	<u>\$ 104,142</u>

Cash equivalents consist of money market accounts, and mutual funds in U.S. government and agency fixed income securities. We use quoted prices in active markets for identical assets or liabilities to determine fair value. There were no transfers between level 1 and level 2 during fiscal years 2013 or 2012. At June 30 of 2013 and 2012, \$15.4 million of cash equivalents were restricted and classified as a long-term asset.

At June 30, 2013 available-for-sale securities consist of \$14.0 million of U.S. municipal bonds and \$1.5 million of corporate bonds, and at June 30, 2012, available for sale securities consisted of \$7.5 million in U.S. municipal bonds and \$1.5 million of corporate bonds. All securities in both years have maturities of less than two years, and are rated A/A2 or better by S&P/Moody's respectively. There were no material gross unrealized gains or losses on available-for-sale securities at June 30, 2013 or June 30, 2012.

Additional information on available-for-sale securities balances at June 30 are provided in the following table (in thousands).

	<u>Amortized Cost Basis</u>	<u>Fair Value</u>
2013	\$ 15,314	\$ 15,529
2012	\$ 8,862	\$ 9,005

The contractual maturities of our available-for-sale investments as of June 30, 2013 and 2012 were as follows (in thousands):

June 30, 2013		
	<u>Cost</u>	<u>Estimated Fair Value</u>
Due in one year or less	\$ 13,213	\$ 13,067
Due after one year through five years	\$ 2,463	\$ 2,462
June 30, 2012		
	<u>Cost</u>	<u>Estimated Fair Value</u>
Due in one year or less	\$ 6,999	\$ 6,862
Due after one year through five years	\$ 2,130	\$ 2,143

Proceeds from sales of investments available for sale were \$11.2 million in fiscal 2013 and \$7.2 million during fiscal 2012, resulting in no material gain or loss in either period. There were no investments that have been in a continuous loss position for more than one year, and there have been no other-than-temporary impairments recognized.

#### Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

We measure certain assets, including our cost and equity method investments, at fair value on a nonrecurring basis. These assets are recognized at fair value when they are deemed to be other-than-temporarily impaired. During the year ended June 30, 2013, we did not record any other-than-temporary impairments on those assets required to be measured at fair value on a nonrecurring basis. See also Note 18, "Restricted Cash and Investments".

#### **(18) Restricted Cash and Investments**

At both June 30, 2013 and 2012 we held \$15.4 million of cash and investments in lieu of providing letters of credit for the benefit of the provider of our workmen's compensation and other insurance liabilities, and for the benefit of the issuer of our private label credit cards to ensure funding for delivery of products sold. These restricted funds, which can be invested by us in money market mutual funds, and U.S. Treasuries and U.S. Government agency fixed income instruments with maturities of two years or less, cannot be withdrawn from our account without the prior written consent of the secured parties. These restricted funds are classified as long-term assets because they are not expected to be used within one year to fund operations. See also Note 17, "Financial Instruments".

#### **(19) Subsequent Events**

None.

#### **(20) Financial Information About the Parent, the Issuer and the Guarantors**

On September 27, 2005, Global (the "Issuer") issued \$200 million aggregate principal amount of Senior Notes which have been guaranteed on a senior basis by Interiors (the "Parent"), and other wholly owned domestic subsidiaries of the Issuer and the Parent, including Ethan Allen Retail, Inc., Ethan Allen Operations, Inc., Ethan Allen Realty, LLC, Lake Avenue Associates, Inc. and Manor House, Inc. The subsidiary guarantors (other than the Parent) are collectively called the "Guarantors". The guarantees of the Guarantors are unsecured. All of the guarantees are full, unconditional and joint and several and the Issuer and each of the Guarantors are 100% owned by the Parent. Our other subsidiaries which are not guarantors are called the "Non-Guarantors".

The following tables set forth the condensed consolidating balance sheets as of June 30, 2013 and June 30, 2012, the condensed consolidating statements of operations for the twelve months ended June 30, 2013, 2012 and 2011, and the condensed consolidating statements of cash flows for the twelve months ended June 30, 2013, 2012 and 2011 of the Parent, the Issuer, the Guarantors and the Non-Guarantors.

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATING BALANCE SHEET**

(In thousands)

**June 30, 2013**

	<u>Parent</u>	<u>Issuer</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
<b>Assets</b>						
Current assets:						
Cash and cash equivalents	\$ -	\$ 57,307	\$ 12,463	\$ 2,831	\$ -	\$ 72,601
Marketable securities	-	15,529	-	-	-	15,529
Accounts receivable, net	-	12,061	212	4	-	12,277
Inventories	-	-	161,683	5,463	(29,890)	137,256
Prepaid expenses and other current assets	-	9,882	11,275	1,750	-	22,907
Intercompany receivables	-	831,238	302,577	(3,726)	(1,130,089)	-
Total current assets	-	926,017	488,210	6,322	(1,159,979)	260,570
Property, plant and equipment, net	-	9,432	265,698	16,542	-	291,672
Goodwill and other intangible assets	-	37,905	7,223	-	-	45,128
Restricted cash and investments	-	15,433	-	-	-	15,433
Other assets	-	2,188	1,488	806	-	4,482
Investment in affiliated companies	686,451	(111,647)	-	-	(574,804)	-
Total assets	<u>\$ 686,451</u>	<u>\$ 879,328</u>	<u>\$ 762,619</u>	<u>\$ 23,670</u>	<u>\$ (1,734,783)</u>	<u>\$ 617,285</u>
<b>Liabilities and Shareholders' Equity</b>						
Current liabilities:						
Current maturities of long-term debt	\$ -	\$ -	\$ 480	\$ -	\$ -	\$ 480
Customer deposits	-	-	56,030	3,068	-	59,098
Accounts payable	-	7,390	15,097	508	-	22,995
Accrued expenses and other current liabilities	2,720	29,710	16,683	1,253	-	50,366
Intercompany payables	349,374	(7,460)	766,039	22,136	(1,130,089)	-
Total current liabilities	352,094	29,640	854,329	26,965	(1,130,089)	132,939
Long-term debt	-	129,152	1,657	-	-	130,809
Other long-term liabilities	-	4,492	14,355	333	-	19,180
Total liabilities	352,094	163,284	870,341	27,298	(1,130,089)	282,928
Shareholders' equity	334,357	716,044	(107,722)	(3,628)	(604,694)	334,357
Total liabilities and shareholders' equity	<u>\$ 686,451</u>	<u>\$ 879,328</u>	<u>\$ 762,619</u>	<u>\$ 23,670</u>	<u>\$ (1,734,783)</u>	<u>\$ 617,285</u>

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATING BALANCE SHEET**

(In thousands)

**June 30, 2012**

	<u>Parent</u>	<u>Issuer</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
<b>Assets</b>						
<b>Current assets:</b>						
Cash and cash equivalents	\$ -	\$ 64,946	\$ 12,276	\$ 2,499	\$ -	\$ 79,721
Marketable securities	-	9,005	-	-	-	9,005
Accounts receivable, net	-	14,648	263	8	-	14,919
Inventories	-	-	182,382	4,736	(31,379)	155,739
Prepaid expenses and other current assets	-	6,191	14,689	2,528	-	23,408
Intercompany receivables	-	829,913	273,536	(8,515)	(1,094,934)	-
Total current assets	-	924,703	483,146	1,256	(1,126,313)	282,792
Property, plant and equipment, net	-	9,078	272,228	14,389	-	295,695
Goodwill and other intangible assets	-	37,905	7,223	-	-	45,128
Restricted cash and investments	-	15,416	-	-	-	15,416
Other assets	-	4,948	809	-	-	5,757
Investment in affiliated companies	652,868	(108,864)	-	-	(544,004)	-
Total assets	<u>\$ 652,868</u>	<u>\$ 883,186</u>	<u>\$ 763,406</u>	<u>\$ 15,645</u>	<u>\$ (1,670,317)</u>	<u>\$ 644,788</u>
<b>Liabilities and Shareholders' Equity</b>						
<b>Current liabilities:</b>						
Current maturities of long-term debt	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ 250
Customer deposits	-	-	62,479	2,986	-	65,465
Accounts payable	-	7,126	19,695	494	-	27,315
Accrued expenses and other current liabilities	2,713	35,752	18,537	1,045	-	58,047
Intercompany payables	328,287	327	756,513	9,807	(1,094,934)	-
Total current liabilities	331,000	43,205	857,474	14,332	(1,094,934)	151,077
Long-term debt	-	152,986	1,264	-	-	154,250
Other long-term liabilities	-	3,641	13,874	78	-	17,593
Total liabilities	331,000	199,832	872,612	14,410	(1,094,934)	322,920
Shareholders' equity	321,868	683,354	(109,206)	1,235	(575,383)	321,868
Total liabilities and shareholders' equity	<u>\$ 652,868</u>	<u>\$ 883,186</u>	<u>\$ 763,406</u>	<u>\$ 15,645</u>	<u>\$ (1,670,317)</u>	<u>\$ 644,788</u>



## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

### CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

(In thousands)

**Year Ended June 30, 2013**

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net sales	\$ -	\$ 434,741	\$ 796,194	\$ 38,181	\$ (540,033)	\$ 729,083
Cost of sales	-	327,723	520,570	23,963	(541,522)	330,734
Gross profit	-	107,018	275,624	14,218	1,489	398,349
Selling, general and administrative expenses	180	46,620	272,794	18,318	-	337,912
Operating income (loss)	(180)	60,398	2,830	(4,100)	1,489	60,437
Interest and other miscellaneous income, net	32,658	(4,229)	38	(75)	(29,877)	(1,485)
Interest and other related financing costs	-	8,709	69	-	-	8,778
Income before income tax expense	32,478	47,460	2,799	(4,175)	(28,388)	50,174
Income tax expense (benefit)	-	16,291	1,320	85	-	17,696
Net income/(loss)	<u>\$ 32,478</u>	<u>\$ 31,169</u>	<u>\$ 1,479</u>	<u>\$ (4,260)</u>	<u>\$ (28,388)</u>	<u>\$ 32,478</u>

### CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

(In thousands)

**Year Ended June 30, 2012**

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net sales	\$ -	\$ 456,895	\$ 787,295	\$ 33,417	\$ (548,234)	\$ 729,373
Cost of sales	-	341,365	523,064	19,311	(544,655)	339,085
Gross profit	-	115,530	264,231	14,106	(3,579)	390,288
Selling, general and administrative expenses	180	45,690	280,480	14,241	-	340,591
Operating income (loss)	(180)	69,840	(16,249)	(135)	(3,579)	49,697
Interest and other miscellaneous income, net	49,874	(15,403)	216	17	(34,142)	562
Interest and other related financing costs	-	8,997	23	-	-	9,020
Income before income tax expense	49,694	45,440	(16,056)	(118)	(37,721)	41,239
Income tax expense (benefit)	-	(8,013)	(523)	81	-	(8,455)
Net income/(loss)	<u>\$ 49,694</u>	<u>\$ 53,453</u>	<u>\$ (15,533)</u>	<u>\$ (199)</u>	<u>\$ (37,721)</u>	<u>\$ 49,694</u>

### CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

(In thousands)

**Year Ended June 30, 2011**

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net sales	\$ -	\$ 423,458	\$ 718,660	\$ 29,861	\$ (493,019)	\$ 678,960
Cost of sales	-	321,706	481,814	16,198	(490,218)	329,500
Gross profit	-	101,752	236,846	13,663	(2,801)	349,460
Selling, general and administrative expenses	180	43,791	260,665	12,891	-	317,527
Operating income (loss)	(180)	57,961	(23,819)	772	(2,801)	31,933
Interest and other miscellaneous income, net	29,430	(17,842)	232	5	(6,261)	5,564
Interest and other related financing costs	-	10,847	279	-	-	11,126
Income before income tax expense	29,250	29,272	(23,866)	777	(9,062)	26,371
Income tax expense (benefit)	-	(2,959)	-	80	-	(2,879)
Net income/(loss)	<u>\$ 29,250</u>	<u>\$ 32,231</u>	<u>\$ (23,866)</u>	<u>\$ 697</u>	<u>\$ (9,062)</u>	<u>\$ 29,250</u>

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

### CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

(In thousands)

**Year Ended June 30, 2013**

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net cash provided by operating activities	\$ 20,821	\$ 24,720	\$ 12,336	\$ 3,424	\$ -	\$ 61,301
Cash flows from investing activities:						
Capital expenditures	-	(1,320)	(14,847)	(2,838)	-	(19,005)
Acquisitions	-	-	(770)	-	-	(770)
Proceeds from the disposal of property, plant and equipment	-	61	3,222	-	-	3,283
Change in restricted cash and investments	-	(17)	-	-	-	(17)
Purchase of marketable securities	-	(18,247)	-	-	-	(18,247)
Proceeds from the sale of marketable securities	-	11,165	-	-	-	11,165
Other	-	1,440	550	-	-	1,990
Net cash used in investing activities	-	(6,918)	(11,845)	(2,838)	-	(21,601)
Cash flows from financing activities:						
Payments on long-term debt	-	(25,800)	(304)	-	-	(26,104)
Purchases and other retirements of company stock	-	-	-	-	-	-
Dividends paid	(22,220)	-	-	-	-	(22,220)
Other	1,399	359	-	-	-	1,758
Net cash used in financing activities	(20,821)	(25,441)	(304)	-	-	(46,566)
Effect of exchange rate changes on cash	-	-	-	(254)	-	(254)
Net increase (decrease) in cash and cash equivalents	-	(7,639)	187	332	-	(7,120)
Cash and cash equivalents – beginning of period	-	64,946	12,276	2,499	-	79,721
Cash and cash equivalents – end of period	\$ -	\$ 57,307	\$ 12,463	\$ 2,831	\$ -	\$ 72,601

### CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

(In thousands)

**Year Ended June 30, 2012**

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net cash provided by operating activities	\$ 9,187	\$ 3,939	\$ 18,441	\$ 6,134	\$ -	\$ 37,701
Cash flows from investing activities:						
Capital expenditures	-	(1,952)	(15,721)	(5,211)	-	(22,884)
Acquisitions	-	-	(520)	-	-	(520)
Proceeds from the disposal of property, plant and equipment	-	12	1,861	-	-	1,873
Change in restricted cash and investments	-	975	-	-	-	975
Purchase of marketable securities	-	(3,647)	-	-	-	(3,647)
Proceeds from the sale of marketable securities	-	7,230	-	-	-	7,230
Other	-	305	511	-	-	816
Net cash provided by (used in) investing activities	-	2,923	(13,869)	(5,211)	-	(16,157)
Cash flows from financing activities:						
Payments on long-term debt	-	(11,917)	(287)	-	-	(12,204)
Purchases and other retirements of company stock	(1,350)	-	-	-	-	(1,350)
Dividends paid	(8,062)	-	-	-	-	(8,062)
Other	225	238	275	-	-	738
Net cash used in financing activities	(9,187)	(11,679)	(12)	-	-	(20,878)
Effect of exchange rate changes on cash	-	-	-	536	-	536
Net increase (decrease) in cash and cash equivalents	-	(4,817)	4,560	1,459	-	1,202
Cash and cash equivalents – beginning of period	-	69,763	7,716	1,040	-	78,519
Cash and cash equivalents – end of period	\$ -	\$ 64,946	\$ 12,276	\$ 2,499	\$ -	\$ 79,721

**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**

(In thousands)

**Year Ended June 30, 2011**

	<u>Parent</u>	<u>Issuer</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Net cash provided by operating activities	\$ 11,055	\$ 38,590	\$ 10,672	\$ 2,845	\$ -	\$ 63,162
Cash flows from investing activities:						
Capital expenditures	-	(1,182)	(5,017)	(2,895)	-	(9,094)
Acquisitions	-	-	(2,957)	-	-	(2,957)
Proceeds from the disposal of property, plant and equipment	-	-	3,196	-	-	3,196
Change in restricted cash and investments	-	927	-	-	-	927
Purchase of marketable securities	-	(9,466)	-	-	-	(9,466)
Proceeds from the sale of marketable securities	-	7,319	-	-	-	7,319
Other	-	432	-	-	-	432
Net cash used in investing activities	<u>-</u>	<u>(1,970)</u>	<u>(4,778)</u>	<u>(2,895)</u>	<u>-</u>	<u>(9,643)</u>
Cash flows from financing activities:						
Payments on long-term debt	-	(33,989)	(3,898)	-	-	(37,887)
Purchases and other retirements of company stock	(5,377)	-	-	-	-	(5,377)
Dividends paid	(5,754)	-	-	-	-	(5,754)
Other	76	(137)	-	-	-	(61)
Net cash used in financing activities	<u>(11,055)</u>	<u>(34,126)</u>	<u>(3,898)</u>	<u>-</u>	<u>-</u>	<u>(49,079)</u>
Effect of exchange rate changes on cash	-	-	-	227	-	227
Net increase in cash and cash equivalents	-	2,494	1,996	177	-	4,667
Cash and cash equivalents – beginning of period	-	67,269	5,720	863	-	73,852
Cash and cash equivalents – end of period	<u>\$ -</u>	<u>\$ 69,763</u>	<u>\$ 7,716</u>	<u>\$ 1,040</u>	<u>\$ -</u>	<u>\$ 78,519</u>

ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

(21) VALUATION AND QUALIFYING ACCOUNTS

The following table provides information regarding the Company's sales discounts, sales returns and allowance for doubtful accounts, and inventory valuation allowances (in thousands):

	Balance at Beginning of Period	Additions (Reductions) Charged to Income	Adjustments and/or Deductions	Balance at End of Period
Accounts Receivable:				
Sales discounts, sales returns and allowance for doubtful accounts:				
June 30, 2013	\$ 1,250	\$ (20)	\$ -	\$ 1,230
June 30, 2012	\$ 1,171	\$ 9	\$ 70	\$ 1,250
June 30, 2011	\$ 1,160	\$ 11	\$ -	\$ 1,171
Inventory:				
Inventory valuation allowance:				
June 30, 2013	\$ 2,651	\$ 61	\$ -	\$ 2,712
June 30, 2012	\$ 1,716	\$ 935	\$ -	\$ 2,651
June 30, 2011	\$ 2,072	\$ (356)	\$ -	\$ 1,716

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

No changes in, or disagreements with, accountants as a result of accounting or financial disclosure matters, occurred during fiscal years 2013, 2012 or 2011.

**Item 9A. Controls and Procedures**

**Management's Report on Disclosure Controls and Procedures**

Our management, including the Chairman of the Board and Chief Executive Officer ("CEO") and the Vice President-Finance ("VPF"), conducted an evaluation of the effectiveness of disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the CEO and VPF have concluded that, as of June 30, 2013, our disclosure controls and procedures were effective in ensuring that material information relating to us (including our consolidated subsidiaries), which is required to be disclosed by us in our periodic reports filed or submitted under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) accumulated and communicated to management, including the CEO and VPF, as appropriate, to allow timely decisions regarding required disclosure.

**Management's Report on Internal Control over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f) and 15d-15(f). Under the supervision and with the participation of management, including the CEO and VPF, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework). Based on

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

that evaluation, management concluded that our internal control over financial reporting was effective as of June 30, 2013.

KPMG LLP, the independent registered public accounting firm that audited the consolidated financial statements included in this Annual Report on Form 10-K, has also audited the effectiveness of our internal control over financial reporting as of June 30, 2013, as stated in their report included under Item 8 of this Annual Report.

### **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fourth fiscal quarter ended June 30, 2013 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

### **Item 9B. Other Information**

None.

## **PART III**

Except as set forth below, the information required by Items 10, 11, 12, 13 and 14 will appear in the Ethan Allen Interiors Inc. proxy statement for the Annual Meeting of Shareholders scheduled to be held on November 19, 2013 (the "Proxy Statement"). The Proxy Statement, which will be filed pursuant to Regulation 14A under the Securities Exchange Act of 1934, is incorporated by reference in this Annual Report pursuant to General Instruction G(3) of Form 10-K (other than the portions thereof not deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934). In addition, the information set forth below is provided as required by Item 10 and the listing standards of the New York Stock Exchange ("NYSE").

### **Item 10. Directors, Executive Officers and Corporate Governance**

#### **Code of Ethics**

We have adopted a code of ethics that applies to our principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing similar functions. Our code of ethics can be accessed via our website at [www.Ethanallen.com/governance](http://www.Ethanallen.com/governance).

We intend to disclose any amendment of our Code of Ethics, or any waiver of any provision thereof, applicable to our principal executive officer and/or principal financial officer, or persons performing similar functions, directors and other executive officers on our website within 4 days of the date of such amendment or waiver. In the case of a waiver, the nature of the waiver, the name of the person to whom the waiver was granted, and the date of the waiver will also be disclosed.

Information contained on, or connected to, our website is not incorporated by reference into this Form 10-K and should not be considered part of this or any other report that we file with, or furnish to, the SEC.

#### **Audit Committee Financial Expert**

Our Board of Directors has determined that we have four "audit committee financial experts", as defined under Item 407(d)(5)(ii) of Regulation S-K of the Securities Exchange Act of 1934, currently serving on our Audit Committee. Those members of our Audit Committee who are deemed to be audit committee financial experts are as follows:

Clinton A. Clark  
Kristin Gamble  
Dr. James W. Schmotter  
Don M. Wilson, III

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

All persons identified as audit committee financial experts are independent from management as defined by the applicable listing standards of the New York Stock Exchange.

### **Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

#### **NYSE Certification**

Mr. Kathwari, Chief Executive Officer and President, has certified to the NYSE, pursuant to Section 303A.12 of the NYSE's Listing Company Manual, that he is unaware of any violation by the Company of the NYSE's corporate governance listing standards.

## **PART IV**

### **Item 15. Exhibits and Financial Statement Schedules**

#### I. Listing of Documents

- (1) *Financial Statements.* Our Consolidated Financial Statements, included under Item 8 hereof, as required at June 30, 2013 and 2012, and for the years ended June 30, 2013, 2012 and 2011 consist of the following:

Consolidated Balance Sheets

Consolidated Statements of Operations

Consolidated Statements of Cash Flows

Consolidated Statements of Shareholders' Equity

Notes to Consolidated Financial Statements

- (2) *Financial Statement Schedule.* The financial statement schedules listed in Rule 5.04 of Regulation S-X have been omitted because they are not applicable or the required information is shown in the consolidated financial statements or notes thereto.

- (3) The following Exhibits are filed as part of this report on Form 10-K:

<u>Exhibit Number</u>	<u>Exhibit</u>
3 (a)	Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3(c) to the Registration Statement on Form S-1 of the Company filed with the SEC on March 16, 1993)
3 (a)-1	Certificate of Amendment to Restated Certificate of Incorporation as of August 5, 1997 (incorporated by reference to Exhibit 3(c)-2 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on May 13, 1999)
3 (a)-2	Second Certificate of Amendment to Restated Certificate of Incorporation as of March 27, 1998 (incorporated by reference to Exhibit 3(c)-3 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on May 13, 1999)
3 (a)-3	Third Certificate of Amendment to Restated Certificate of Incorporation as of April 28, 1999 (incorporated by reference to Exhibit 3(c)-4 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on May 13, 1999)
3 (b)	Certificate of Designation relating to the New Convertible Preferred Stock (incorporated by reference to the Registration Statement on Form S-1 of the Company filed with the SEC on March 16, 1993)
3 (c)	Certificate of Designation relating to the Series C Junior Participating Preferred Stock (incorporated by reference to Exhibit 1 to Form 8-A of the Company filed with the SEC on July 3, 1996)
3 (c)-1	Certificate of Amendment of Certificate of Designation of Series C Junior Participating Preferred Stock (incorporated by reference to Exhibit 3(c)-1 to the Annual Report on Form 10-

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

- K of the Company filed with the SEC on September 13, 2005
- 3 (d) Amended and Restated By-laws of the Company (incorporated by reference to Exhibit 3(d) to the Registration Statement on Form S-1 of the Company filed with the SEC on March 16, 1993)
  - 3 (e) Certificate of Incorporation of Ethan Allen Global, Inc. (incorporated by reference to Exhibit 3(e) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (f) By-laws of Ethan Allen Global, Inc. (incorporated by reference to Exhibit 3(f) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (g) Restated Certificate of Incorporation of Ethan Allen Inc. (now known as, Ethan Allen Retail, Inc.) (incorporated by reference to Exhibit 3(g) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (g)-1 Certificate of Amendment of Restated Certificate of Incorporation of Ethan Allen Inc. (now known as Ethan Allen Retail, Inc.) as of June 29, 2005 (incorporated by reference to Exhibit 3(g)-1 to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (h) Amended and Restated By-laws of Ethan Allen Inc. (now known as Ethan Allen Retail, Inc.) (incorporated by reference to Exhibit 3(h) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (i) Certificate of Incorporation of Ethan Allen Manufacturing Corporation (now known as Ethan Allen Operations, Inc.) (incorporated by reference to Exhibit 3(i) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (i)-1 Certificate of Amendment of Certificate of Incorporation of Ethan Allen Manufacturing Corporation (now known as, Ethan Allen Operations, Inc.) as of June 29, 2005 (incorporated by reference to Exhibit 3(i)-1 to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (j) By-laws of Ethan Allen Manufacturing Corporation (now known as, Ethan Allen Operations, Inc.) (incorporated by reference to Exhibit 3(j) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (k) Certificate of Formation of Ethan Allen Realty, LLC (incorporated by reference to Exhibit 3(k) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (l) Limited Liability Company Operating Agreement of Ethan Allen Realty, LLC (incorporated by reference to Exhibit 3(l) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (l)-1 Amendment No. 1 to Operating Agreement of Ethan Allen Realty, LLC as of June 30, 2005 (incorporated by reference to Exhibit 3(l)-1 to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (m) Certificate of Incorporation of Lake Avenue Associates, Inc. (incorporated by reference to Exhibit 3(m) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (n) By-laws of Lake Avenue Associates, Inc. (incorporated by reference to Exhibit 3(n) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (o) Certificate of Incorporation of Manor House, Inc. (incorporated by reference to Exhibit 3(o) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 3 (p) Restated By-laws of Manor House, Inc. (incorporated by reference to Exhibit 3(p) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
  - 4 (a) Form of outstanding 5.375% Senior Note due 2015 pursuant to Rule 144A of the Securities Act (incorporated by reference to Exhibit A to Exhibit 10.2 to the Current Report on Form 8-K of the Company filed with the SEC on September 30, 2005)
  - 4 (b) Indenture dated September 27, 2005, by and among Ethan Allen Global, Inc., the Guarantors named therein, and the Initial Purchaser named therein, relating to the Notes (incorporated by reference to Exhibit 10.2 to the Current Report on Form 8-K of Ethan Allen Interiors Inc. filed

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

- with the SEC on September 30, 2005)
- 4 (c) Form of Exchange Note (incorporated by reference to Exhibit 4(d) to the Registration Statement on Form S-4 of Ethan Allen Global, Inc. filed with the SEC on February 3, 2006)
- 10 (a) Restated Directors Indemnification Agreement dated March 1993, among the Company and Ethan Allen and their Directors (incorporated by reference to Exhibit 10(c) to the Registration Statement on Form S-1 of the Company filed with the SEC on March 16, 1993)
- 10 (b) The Ethan Allen Retirement Savings Plan as Amended and Restated, effective January 1, 2006 (incorporated by reference to Exhibit 10(b)-7 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 5, 2007)
- 10 (c) Sales Finance Agreement, dated June 25, 1999, between the Company and MBNA America Bank, N.A. (incorporated by reference to Exhibit 10(j) to the Annual Report on Form 10-K of the Company filed with the SEC on September 13, 2000)
- 10 (d) Second Amended and Restated Private Label Consumer Credit Card Program Agreement, dated as of July 23, 2007, by and between Ethan Allen Global, Inc., Ethan Allen Retail, Inc. and GE Money Bank (incorporated by reference to Exhibit 10(e)-3 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 5, 2007)(confidential treatment granted under Rule 24b-2 as to certain portions which are omitted and filed separately with the SEC.)
- 10 (d)-1 First Amendment to Second Amended and Restated Private Label Consumer Credit Card Program Agreement, dated as of July 25, 2008, by and between Ethan Allen Global, Inc., Ethan Allen Retail, Inc. and GE Money Bank (incorporated by reference as Exhibit 10(e)-1 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on May 10, 2010)
- 10 (d)-2 Second Amendment to Second Amended and Restated Private Label Consumer Credit Card Program Agreement, dated as of February 16, 2010, by and between Ethan Allen Global, Inc., Ethan Allen Retail, Inc. and GE Money Bank (incorporated by reference as Exhibit 10(e)-2 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on May 10, 2010) (confidential treatment granted under Rule 24b-2 as to certain portions which are omitted and filed separately with the SEC).
- 10 (d)-3 Third Amendment to Second Amended and Restated Private Label Consumer Credit Card Program Agreement, dated as of June 30, 2011, by and between Ethan Allen Global, Inc., Ethan Allen Retail, Inc. and GE Money Bank (incorporated by reference to Exhibit 10(e)-3 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 3, 2010) (Confidential treatment under Rule 24b-2 requested as to certain portions which are omitted and filed separately with the SEC).
- 10 (e) Employment Agreement, dated as of September 30, 2011, by and among Ethan Allen Interiors Inc., Ethan Allen Global Inc. and M. Farooq Kathwari (incorporated herein by reference to Exhibit 10(I) to the Current Report on Form 8-K of the Company filed with the SEC on October 6, 2011)
- 10(e)-1 Amendment, dated as of March 14, 2013, to Employment Agreement, dated as of September 30, 2011, by and among Ethan Allen Interiors Inc., Ethan Allen Global Inc. and M. Farooq Kathwari (incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K of the Company filed with the SEC on March 14, 2013).
- 10 (f)-1 Credit Agreement, dated as of May 29, 2009, among Ethan Allen Global, Inc., Ethan Allen Interiors Inc., J.P. Morgan Chase Bank, N.A., and Capital One Leverage Finance Corp (confidential treatment requested as to certain portions. Incorporated by reference to Exhibit 10(g)-2 to the Annual Report on Form 10-K of the Company filed with the SEC on August 24, 2009)
- 10 (f)-2 Amendment No. 1, dated as of October 23, 2009 to the Credit Agreement dated May 29, 2009, among Ethan Allen Global, Inc., Ethan Allen Interiors Inc., J.P.Morgan Chase Bank, N.A., and the lenders thereunder (incorporated by reference to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 9, 2009).
- 10 (f)-3 Amendment No. 2, dated as of March 25, 2011, to the Credit Agreement dated May 29, 2009, among Ethan Allen Global, Inc., Ethan Allen Interiors Inc., J.P.Morgan Chase Bank, N.A., and Wells Fargo Bank, National Association (incorporated by reference to the Quarterly Report on



**ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES**

	Form 10-Q of the Company filed with the SEC on May 5, 2011).
10 (g)	Amended and Restated 1992 Stock Option Plan (incorporated by reference to Exhibit 10(f) to the Current Report on Form 8-K of the Company filed with the SEC on November 19, 2007)
10 (g)-1	Form of Option Agreement for Grants to Independent Directors (incorporated by reference to Exhibit 10(h)-4 to the Annual Report on Form 10-K of the Company filed with the SEC on September 13, 2005
10 (g)-2	Form of Option Agreement for Grants to Employees (incorporated by reference to Exhibit 10(h)-5 to the Annual Report on Form 10-K of the Company filed with the SEC on September 13, 2005
10 (g)-3	Form of Restricted Stock Agreement for Executives (incorporated by reference to Exhibit 10(f)-1 to the Current Report on Form 10-8 of the Company filed with the SEC on November 19, 2007
10 (g)-4	Form of Restricted Stock Agreement for Directors (incorporated by reference to Exhibit 10(f)-2 to the Current Report on Form 8-K of the Company filed with the SEC on November 19, 2007
10 (h)	Purchase Agreement dated September 22, 2005, by and between Ethan Allen Global, Inc., the Guarantors named therein, and the Initial Purchaser named therein, relating to the Initial Notes (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K of the Company filed with the SEC on September 30, 2005)
10 (i)	Registration Rights Agreement dated September 27, 2005, by and among Ethan Allen Global, Inc., the Guarantors named therein, and the Initial Purchaser named therein, relating to the Notes (incorporated by reference to Exhibit 10.3 to the Current Report on Form 8-K of Ethan Allen Interiors Inc. filed with the SEC on September 30, 2005)
* 12 (a)	Computation of Ratio of Earnings to Fixed Charges
* 21	List of wholly-owned subsidiaries of the Company
* 23	Consent of KPMG LLP
* 31.1	Rule 13a-14(a) Certification of Principal Executive Officer
* 31.2	Rule 13a-14(a) Certification of Principal Financial Officer
* 32.1	Section 1350 Certification of Principal Executive Officer
* 32.2	Section 1350 Certification of Principal Financial Officer
** 101.INS	XBRL Instance
** 101.SCH	XBRL Taxonomy Extension Schema
** 101.CAL	XBRL Taxonomy Extension Calculation
** 101.DEF	XBRL Taxonomy Extension Definition
** 101.LAB	XBRL Taxonomy Extension Labels
** 101.PRE	XBRL Taxonomy Extension Presentation

\* Filed herewith.

\*\* XBRL information is furnished and not filed or a part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

ETHAN ALLEN INTERIORS INC.  
(Registrant)

By/s/ M. Farooq Kathwari  
(M. Farooq Kathwari)  
Chairman, President and Chief Executive Officer  
(Principal Executive Officer)

By/s/ David R. Callen  
(David R. Callen)  
Vice President, Finance and Treasurer  
(Principal Financial Officer and  
Principal Accounting Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the date indicated.

/s/ M. Farooq Kathwari Chairman, President and Chief Executive Officer  
(M. Farooq Kathwari) (Principal Executive Officer)

/s/ David R. Callen Vice President, Finance and Treasurer  
(David R. Callen) (Principal Financial Officer and  
Principal Accounting Officer)

/s/ James B. Carlson Director  
(James B. Carlson)

/s/ Clinton A. Clark Director  
(Clinton A. Clark)

/s/ John Dooner Director  
(John Dooner)

/s/ Kristin Gamble Director  
(Kristin Gamble)

/s/ James W. Schmotter Director  
(James W. Schmotter)

/s/ Don M. Wilson, III Director  
(Don M. Wilson, III)

/s/ Frank G. Wisner Director  
(Frank G. Wisner)

Date: August 16, 2013



## CORPORATE DATA DIRECTORS

### Corporate Headquarters

ETHAN ALLEN INTERIORS INC.  
ETHAN ALLEN DRIVE  
DANBURY, CT 06811  
203.743.8000  
www.ethanallen.com

### Independent Registered Public Accounting Firm

KPMG LLP  
3001 SUMMER STREET  
STAMFORD, CT 06905  
203.356.9800

### Investor Relations

DAVID R. CALLEN  
VICE PRESIDENT, FINANCE AND TREASURER  
203.743.8305  
dcallen@ethanalleninc.com

### Stock Exchange Listing

NEW YORK STOCK EXCHANGE  
ETHAN ALLEN INTERIORS INC.  
TRADING SYMBOL: ETH

### Transfer Agent

COMPUTERSHARE INVESTOR SERVICES, LLC  
2 NORTH LASALLE STREET  
P.O. BOX A3504  
CHICAGO, IL 60690-3504  
312.360.5196

### Farooq Kathwari

CHAIRMAN OF THE BOARD, PRESIDENT  
AND CHIEF EXECUTIVE OFFICER

### James B. Carlson

PARTNER, MAYER BROWN, LLP

### Clinton A. Clark

PRESIDENT AND SOLE STOCKHOLDER  
OF CAC INVESTMENTS, INC.

### John J. Dooner Jr.

CHAIRMAN EMERITUS  
MCCANN WORLDGROUP

### Kristin Gamble

PRESIDENT, FLOOD GAMBLE ASSOCIATES, INC.

### James W. Schmotter

PRESIDENT, WESTERN CONNECTICUT  
STATE UNIVERSITY

### Don M. Wilson III

CHIEF RISK OFFICER,  
J.P. MORGAN CHASE & CO., RETIRED

### Ambassador Frank G. Wisner

INTERNATIONAL AFFAIRS ADVISOR  
OF PATTON BOGGS LLP

## OFFICERS

as of August 31, 2013

### Farooq Kathwari

CHAIRMAN OF THE BOARD, PRESIDENT  
AND CHIEF EXECUTIVE OFFICER

### Kathy Bliss\*

VICE PRESIDENT, RETAIL DIVISION

### Arne Borrey

VICE PRESIDENT, INTERNATIONAL BUSINESS  
DEVELOPMENT

### David R. Callen

VICE PRESIDENT, FINANCE AND TREASURER

### Bridget DePasquale

VICE PRESIDENT, COMMUNICATIONS

### John Durkott\*

VICE PRESIDENT, RETAIL DIVISION

### Amy Franks\*

VICE PRESIDENT, RETAIL DIVISION

### Don Garrett\*\*

VICE PRESIDENT,  
CASE GOODS MANUFACTURING

### Daniel M. Grow

VICE PRESIDENT, BUSINESS DEVELOPMENT

### Eric D. Koster

VICE PRESIDENT, GENERAL COUNSEL  
AND SECRETARY

### James D. McCreary\*\*

VICE PRESIDENT,  
FURNITURE SOURCING

### Tracy Paccione

VICE PRESIDENT, MERCHANDISING

### Craig Stout

VICE PRESIDENT,  
CASE GOODS MERCHANDISING

### Linda W. Stout\*

VICE PRESIDENT, RETAIL DIVISION

### Clifford Thorn\*\*

VICE PRESIDENT, UPHOLSTERY  
MANUFACTURING

### Corey Whitely

EXECUTIVE VICE PRESIDENT, OPERATIONS

### Ann M. Zaccaria

VICE PRESIDENT, REAL ESTATE

