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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**Form 20-F**

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REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934

Or

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2020

Or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Or

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 001-35893

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**QIWI PLC**

(Exact name of Registrant as specified in its charter)

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N/A

(translation of Registrant's name into English)

Cyprus

(Jurisdiction of incorporation or organization)

Kennedy 12, Kennedy Business Centre, 2nd floor  
P.C. 1087, Nicosia, Cyprus  
(Address of principal executive offices)

+ 357 2265-3390

ir@qiwi.com

Kennedy 12, Kennedy Business Centre, 2nd floor  
P.C. 1087, Nicosia, Cyprus

(Name, telephone, e-mail and/or facsimile number and address of company contact person)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

<u>Title of Each Class</u>	<u>Trading Symbol</u>	<u>Name of Each Exchange on Which Registered</u>
American Depositary Shares, each representing one Class B ordinary share, having a nominal value EUR 0.0005 per share	QIWI	The NASDAQ Stock Market LLC
Class B ordinary shares, having a nominal value of EUR 0.0005 per share*	N/A	

\* Not registered for trading, but exist only in connection with the registration of the American Depositary Shares.

Securities registered or to be registered pursuant to Section 12(g) of the Act:

None

(Title of Class)

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:

None

(Title of Class)

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Indicate the number of outstanding shares of each of the Issuer's classes of capital or common stock as of the close of the period covered by the annual report.

As of December 31, 2020, 10,413,522 Class A ordinary shares, par value EUR 0.0005 per share and 52,299,453 Class B ordinary shares, par value EUR 0.0005 per share were outstanding.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such a shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or an emerging growth company. See definition of “large accelerated filer,” “accelerated filer,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Emerging growth company

If an emerging growth company that prepares its financial statements in accordance with U.S. GAAP, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards<sup>†</sup> provided pursuant to Section 13(a) of the Exchange Act

<sup>†</sup> The term “new or revised financial accounting standard” refers to any update issued by the Financial Accounting Standards Board to its Accounting Standards Codification after April 5, 2012.

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP  International Financial Reporting Standards as issued by the International Accounting Standards Board  Other

If “Other” has been checked in response to the previous question, indicate by check mark which financial statement item the Registrant has elected to follow: Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate by check mark whether the registrant has filed a report on and attestation to its management’s assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. Yes  No

(APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PAST FIVE YEARS)

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes  No

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## SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This annual report contains forward-looking statements that reflect our current expectations and views of future events. These forward-looking statements are made under the “safe-harbor” provisions of the U.S. Private Securities Litigation Reform Act of 1995. Some of these forward-looking statements can be identified by terms and phrases such as “anticipate”, “should”, “likely”, “foresee”, “believe”, “estimate”, “expect”, “intend”, “continue”, “could”, “may”, “plan”, “project”, “predict”, “will”, and similar expressions. These forward-looking statements include statements relating to:

- our goals and strategies;
- the impact of the COVID-19 pandemic and related public health measures on our business, merchants, customers, and employees;
- our ability to maintain and grow our payment volumes;
- our ability to maintain and grow the size of our physical and virtual distribution network;
- our ability to maintain and increase our market share in our key payment market verticals and segments;
- our ability to successfully introduce new products and services;
- our ability to successfully execute our business strategy, including in respect of Factoring PLUS, Flocktory and Tochka, and our ability to recoup our investments made in such businesses or other projects that we develop from time to time;
- our ability to maintain our relationships with our merchants, agents and partners;
- the expected growth of Qiwi Wallet and alternative methods of payment;
- our ability to continue to develop new and attractive products and services;
- our future business development, results of operations and financial condition;
- our ability to continue to develop new technologies and upgrade our existing technologies;
- competition in our industry;
- the impact of the restrictions imposed on us by the CBR in December 7, 2020, in particular with respect to payments to foreign merchants;
- developments in the betting industry in the Russian Federation and its regulation;
- any litigation we are involved in;
- projected revenue, profits, earnings and other estimated financial information; and
- developments in, or changes, to the laws, regulation and governmental policies governing our business and industry.

The preceding list is not intended to be an exhaustive list of all of our forward-looking statements. These forward-looking statements are based on our beliefs, assumptions and expectations of future performance, taking into account the information currently available to us. These statements are only predictions based upon our current expectations and projections about future events. There are important factors that could cause our actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements. In particular, you should consider the risks described in Item 3.D “Risk Factors” in this annual report.

These forward-looking statements speak only as of the date of this annual report. Except as required by law, we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## PART I

### ITEM 1. Identity of Directors, Senior Management and Advisers.

Not applicable.

### ITEM 2. Offer Statistics and Expected Timetable.

Not applicable.

**ITEM 3. Key Information.**
**A. Selected financial data.**

The following tables set forth our selected consolidated financial and other data. You should read the following selected consolidated financial and other data together with the information in Item 5 “Operating and Financial Review and Prospects” and Item 3.D “Risk Factors” and our consolidated financial statements and the related notes included elsewhere in this annual report. Our consolidated financial statements have been prepared in accordance with the International Financial Reporting Standards as published by the International Accounting Standards Board.

The following tables also contain translations of ruble amounts into U.S. dollars for amounts presented as of December 31, 2020 and for the year ended December 31, 2020. These translations are solely for convenience of the reader and were calculated at the rate of RUB 73.8757 per U.S. \$1.00, which is equal to the official exchange rate quoted by the Central Bank of the Russian Federation, or CBR, on December 31, 2020.

	Year ended December 31,					U.S.\$
	2016 (1)	2017 (1)	2018 (1)	2019 (1)	2020	
	RUB	RUB	RUB	RUB	RUB	
(in millions, except per share data)						
<b>Consolidated Statement of Comprehensive Income Data:</b>						
<b>Revenue:</b>	17,880	20,757	29,593	35,941	40,622	549.9
Payment processing fees	14,999	17,265	23,694	30,736	34,326	464.6
Interest revenue calculated using the effective interest rate	899	917	1,255	1,961	2,390	32.4
Fees from inactive accounts and unclaimed payments	1,290	1,310	1,419	1,806	1,952	26.4
Other revenue	692	1,265	3,225	1,438	1,954	26.4
<b>Operating costs and expenses:</b>	<b>(13,549)</b>	<b>(13,720)</b>	<b>(20,714)</b>	<b>(23,964)</b>	<b>(26,558)</b>	<b>(359.5)</b>
Cost of revenue (exclusive of depreciation and amortization)	(7,265)	(7,604)	(10,332)	(14,075)	(16,494)	(223.3)
Selling, general and administrative expenses	(1,476)	(1,805)	(3,833)	(3,442)	(2,733)	(37.0)
Personnel expenses (2)	(2,922)	(3,448)	(5,758)	(5,192)	(6,108)	(82.7)
Depreciation and amortization	(793)	(761)	(772)	(1,066)	(1,101)	(14.9)
Credit loss (expense)/income (3)	(215)	2	4	12	(90)	(1.2)
Impairment of non-current assets	(878)	(104)	(23)	(201)	(32)	(0.4)
<b>Profit from operations</b>	<b>4,331</b>	<b>7,037</b>	<b>8,879</b>	<b>11,977</b>	<b>14,064</b>	<b>190.4</b>
Share of gain/(loss) of an associate and joint ventures	—	—	(46)	258	663	9.0
Other income and expenses, net	(79)	(41)	(181)	(91)	(95)	(1.3)
Foreign exchange gain/(loss), net (4)	(923)	(116)	263	(172)	(199)	(2.7)
Interest income and expenses, net	(28)	6	17	(18)	(68)	(0.9)
<b>Profit before tax from continuing operations</b>	<b>3,301</b>	<b>6,886</b>	<b>8,932</b>	<b>11,954</b>	<b>14,365</b>	<b>194.4</b>
Income tax expense	(618)	(1,243)	(1,751)	(2,513)	(3,119)	(42.2)
<b>Net profit from continuing operations</b>	<b>2,683</b>	<b>5,643</b>	<b>7,181</b>	<b>9,441</b>	<b>11,246</b>	<b>152.2</b>
<b>Discontinued operations</b>						
Loss after tax from discontinued operations	(194)	(2,501)	(3,555)	(4,554)	(2,308)	(31.2)
<b>Net profit</b>	<b>2,489</b>	<b>3,142</b>	<b>3,626</b>	<b>4,887</b>	<b>8,938</b>	<b>121.0</b>
<b>Attributable to:</b>						
Equity holders of the parent	2,474	3,114	3,584	4,832	8,842	119.7
Non-controlling interests	15	28	42	55	96	1.3
Weighted average number of shares						
Basic	60	61	61	62	62	62
Diluted	61	61	62	62	62	62
Earnings per share						
Basic	40.91	51.25	58.56	78.20	142.04	1.92
Diluted	40.79	50.92	58.06	77.60	141.66	1.92
Earnings per share from continuing operations						
Basic	44.12	92.42	116.65	151.91	179.11	2.42
Diluted	43.99	91.81	115.66	150.74	178.64	2.42
Dividends declared per share						
RUB	79.92	36.22	—	54.00	77.02	
U.S.\$	1.16	0.62	—	0.84	1.03	

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- (1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period's presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.
- (2) Historically, personnel expenses directly associated with revenue recognized were disclosed within cost of revenue and personnel expenses associated with all other activities were disclosed within selling, general, and administrative expenses. Starting December 31, 2019, we present all personnel expenses as a single item in a Personnel expenses line. Personnel expenses for the years ended December 31, 2016 through 2018 were separated from cost of revenue and selling, general and administrative expenses and presented in a separate line for comparative purposes. See *Item 5 Operating and Financial Review and Prospects. Operating Costs and Expenses* for details.
- (3) Credit loss expense for the years ended December 31, 2016 and 2017 was separated from selling, general and administrative expenses for comparative purposes as a result of the adoption of IFRS 9.
- (4) Starting December 31, 2020, we present foreign exchange gain and foreign exchange loss on a netted basis. This change in presentation was implemented to make our financial statements comparable with industry peers.

	As of December 31,					
	2016	2017	2018	2019	2020	
	RUB	RUB	RUB	RUB	RUB	U.S.\$
	(in millions)					
<b>Consolidated Balance Sheet Data:</b>						
Cash and cash equivalents	18,997	18,406	40,966	42,101	47,382	641.4
Total current assets	27,205	31,094	58,371	62,117	64,944	879.1
Total assets	39,674	45,059	73,023	81,477	83,315	1,127.8
Total equity	19,969	21,157	25,706	27,437	31,772	430.1
Total debt	—	—	—	1,545	6,563	88.8
Total liabilities	19,705	23,902	47,317	54,040	51,543	697.7
Total equity and liabilities	39,674	45,059	73,023	81,477	83,315	1,127.8

	Year ended December 31,					
	2016	2017	2018	2019	2020	
	RUB	RUB	RUB	RUB	RUB	U.S.\$
	(in millions, except as otherwise indicated)					
<b>Other Financial and Operating Data:</b>						
Total Net Revenue (1)	10,611	13,193	19,657	23,176	25,978	351.6
Payment Services segment net revenue	10,583	12,580	16,497	20,965	22,637	306.4
Adjusted EBITDA (1)	6,035	5,185	5,948	9,099	13,837	187.3
Adjusted Net Profit (1)	4,714	4,054	4,137	6,679	10,304	139.5
Payment Services segment payment volume (in billions) (2)	847	911	1,138	1,489	1,617	21.9
Active kiosks and terminals (units) (3)	162,173	152,525	143,690	134,280	113,713	n/a
Active Qiwi Wallet accounts (at period end, in millions) (4)	17.2	20.1	20.8	22.5	18.1	n/a
Payment Services segment net revenue yield (5)	1.25%	1.38%	1.45%	1.41%	1.40%	n/a
Factoring portfolio (6)	—	—	1,559	3,365	5,745	77.8

- (1) See “—Non-IFRS Financial Measures” for how we define and calculate Total Net Revenue, Adjusted EBITDA, and Adjusted Net Profit as non-IFRS financial measures and reconciliations of these measures to revenue, in the case of Total Net Revenue, and net profit, in the case of Adjusted EBITDA and Adjusted Net Profit.
- (2) Payment Services segment payment volume consists of the amounts paid by our customers to merchants or transferred to other customers less intra-group eliminations in our Payment Services segment.

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- (3) We measure the numbers of our kiosks and terminals on a daily basis, with only those kiosks and terminals being taken into calculation through which at least one payment has been processed during the day, which we refer to as active kiosks and terminals. The period end numbers of our kiosks and terminals are calculated as an average of the amount of active kiosks and terminals for the last 30 days of the respective reporting period.
- (4) Number of active Qiwi Wallet accounts is defined as the number of wallets through which at least one payment has been made or that have been loaded or reloaded in the 12 months preceding the end of the relevant reporting period.
- (5) Payment Services segment net revenue yield is defined as Payment Services segment net revenue divided by Payment Services payment segment volume.
- (6) Factoring portfolio represents the loan portfolio (EOP) of our Factoring PLUS project and comprises short-term loans issued to legal entities (*for the description of the Factoring PLUS project see Item 4. B Corporate and Other*).

### Non-IFRS Financial Measures

We present Total Net Revenue, Adjusted EBITDA and Adjusted Net Profit, each of which are non-IFRS financial measures. You should not consider these non-IFRS financial measures as substitutes for or superior to revenue, in the case of Total Net Revenue, or net profit, in the case of Adjusted EBITDA and Adjusted Net Profit, each prepared in accordance with IFRS. Furthermore, because these non-IFRS financial measures are not determined in accordance with IFRS, they are susceptible to varying calculations and may not be comparable to other similarly titled measures presented by other companies. We encourage investors and others to review our financial information in its entirety and not rely on a single financial measure.

#### Total Net Revenue

Total Net Revenue is calculated by subtracting cost of revenue from revenue. Total Net Revenue is a key measure used by management to observe our operational profitability since it reflects our portion of the revenue net of fees that we pass through, primarily to our agents and other reload channels providers. In addition, under IFRS, most types of fees are presented on a gross basis whereas certain types of fees are presented on a net basis. Therefore, in order to analyze our two sources of payment processing fees on a comparative basis, management reviews Total Net Revenue.

The following table reconciles Total Net Revenue to revenue.

	Year ended December 31,					
	2016 RUB	2017 RUB	2018 RUB	2019 RUB	2020 RUB U.S.\$	
						(in millions)
Revenue from continuing operations	17,880	20,757	29,593	35,941	40,622	549.9
Minus: Cost of revenue from continuing operations (1)	(7,265)	(7,604)	(10,332)	(14,075)	(16,494)	(223.3)
Revenue from discontinued operations	—	140	1,017	3,395	2,614	35.4
Minus: Cost of revenue from discontinued operations (1)	(4)	(100)	(621)	(2,085)	(764)	(10.3)
<b>Total Net Revenue</b>	<b>10,611</b>	<b>13,193</b>	<b>19,657</b>	<b>23,176</b>	<b>25,978</b>	<b>351.6</b>

- (1) Historically, we viewed personnel expenses related to main personnel and compensation to employees related to administrative personnel as two separate items. Personnel expenses related to main personnel were disclosed within cost of revenue and personnel expenses related to administrative personnel were disclosed within selling, general, and administrative expenses. Starting December 31, 2019, we present all personnel expenses as a single item in a Personnel expenses line. Personnel expenses for the years ended December 31, 2016 through 2018 were separated from cost of revenue and selling, general and administrative expenses and presented in a separate line for comparative purposes. See *Item 5 Operating and Financial Review and Prospects. Operating Costs and Expenses for details*.

#### Adjusted EBITDA

Adjusted EBITDA is defined as net profit before income tax expense, interest expense, interest income and depreciation and amortization, as further adjusted for share of loss or gain of an associate and a joint venture, impairment of investment in associates, offering and related expenses, foreign exchange gain and loss, other expenses, other income, loss on formation of associate, share-based payment expenses, impairment of non-current assets and loss from sale of Sovest loan portfolio. We present Adjusted EBITDA as a supplemental performance measure because we believe that it facilitates operating performance comparisons from period to period and company to company by backing out potential differences caused by variations in capital structures (affecting interest expenses, net), changes in foreign exchange rates that impact financial asset and liabilities denominated in currencies other than our functional currency (affecting foreign exchange (loss)/gain, net), tax positions (such as the impact on periods or companies of changes in effective tax rates), the age and book depreciation of

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fixed assets (affecting relative depreciation expense), non-cash charges (affecting share-based payments expenses and impairment of non-current assets), and certain one-time income and expenses (affecting other income, offering and related expenses, loss from sale of Sovest loan portfolio, etc.). Adjusted EBITDA also excludes other expenses, share in losses of associates and impairment of investment in associates because we believe it is helpful to view the performance of our business excluding the impact of entities that we do not control, and because our share of the net income (loss) of the associate and other expenses includes items that have been excluded from Adjusted EBITDA (such as finance expenses, net, tax on income and depreciation and amortization). Because Adjusted EBITDA facilitates internal comparisons of operating performance on a more consistent basis, we also use Adjusted EBITDA in measuring our performance relative to that of our competitors.

Some limitations of Adjusted EBITDA are:

- Adjusted EBITDA does not include offering and related expenses;
- Adjusted EBITDA does not include loss from sale of the Sovest loan portfolio;
- Adjusted EBITDA does not reflect income tax payments that may represent a reduction in cash available to us;
- Adjusted EBITDA does not include other income, other expense and foreign exchange gains and losses;
- Adjusted EBITDA excludes depreciation and amortization and although these are non-cash charges, the assets being depreciated and amortized may have to be replaced in the future; and
- Adjusted EBITDA does not include share-based payments.

The following table reconciles EBITDA to net profit.

	Year ended December 31,					U.S.\$
	2016	2017	2018	2019	2020	
	RUB	RUB	RUB	RUB	RUB	
	(in millions)					
<b>Net profit from continuing operations</b>	<b>2,683</b>	<b>5,643</b>	<b>7,181</b>	<b>9,441</b>	<b>11,246</b>	<b>152.2</b>
<b>Net loss from discontinued operations</b>	<b>(194)</b>	<b>(2,501)</b>	<b>(3,555)</b>	<b>(4,554)</b>	<b>(2,308)</b>	<b>(31.2)</b>
adjusted for:						
Depreciation and amortization (1)	796	796	864	1,324	1,266	17.1
Other income and expenses, net (1)	79	41	181	91	95	1.3
Foreign exchange loss/(gain), net (1), (2)	923	116	(262)	172	224	3.0
Share of loss / (gain) of an associate and a joint venture (1)	—	—	46	(258)	(663)	(9.0)
Impairment of non-current assets (1)	878	—	—	792	134	1.8
Interest income and expenses, net (1)	28	(6)	(17)	56	99	1.3
Income tax expenses (1)	618	698	875	1,492	2,918	39.5
Loss from sale of Sovest loan portfolio	—	—	—	—	712	9.6
Offering expenses	—	—	—	79	71	1.0
Share-based payment expenses	224	398	635	464	43	0.6
<b>Adjusted EBITDA</b>	<b>6,035</b>	<b>5,185</b>	<b>5,948</b>	<b>9,099</b>	<b>13,837</b>	<b>187.3</b>

- (1) Numbers include continuing and discontinued operations results and therefore do not correspond to the Consolidated Statement of Comprehensive Income Data.
- (2) Starting December 31, 2020, we present foreign exchange gain and foreign exchange loss on a netted basis. This change in presentation was implemented to make our financial statements comparable with industry peers.

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### *Adjusted Net Profit*

Adjusted Net Profit is defined as net profit excluding fair value adjustments recorded on business combinations and their amortization, share-based payments, foreign exchange loss/(gain) from revaluation of cash proceeds, impairment of non-current assets, loss on disposals of subsidiaries, offering and related expenses, loss from sale of Sovest loan portfolio, and the effects of taxation on those excluded items. Adjusted Net Profit is a key measure used by management to observe the operational profitability of the company. We believe Adjusted Net Profit is useful to an investor in evaluating our operating performance because it measures a company's operating performance without the effect of non-recurring items or items that are not core to our operations. For example, loss on disposals of subsidiaries and the effects of deferred taxation on excluded items do not represent the core operations of the business, and fair value adjustments recorded on business combinations and their amortization, impairment of non-current assets and share-based payments expenses do not have a substantial cash effect. Nevertheless, such gains and losses can affect our financial performance. For the periods presented in this Annual Report Adjusted Net Profit is equal to Total Segment Net Profit.

The following table reconciles Adjusted Net Profit to net profit.

	Year ended December 31,					U.S.\$
	2016 RUB	2017 RUB	2018 RUB	2019 RUB	2020 RUB	
						(in millions)
<b>Net profit from continuing operations</b>	<b>2,683</b>	<b>5,643</b>	<b>7,181</b>	<b>9,441</b>	<b>11,246</b>	<b>152.2</b>
<b>Net loss from discontinued operations</b>	<b>(194)</b>	<b>(2,501)</b>	<b>(3,555)</b>	<b>(4,554)</b>	<b>(2,308)</b>	<b>(31.2)</b>
adjusted for:						
Fair value adjustments recorded on business combinations and their amortization	396	344	369	479	337	4.6
Share-based payments	224	398	635	464	43	0.6
Foreign exchange loss/(gain) from revaluation of cash proceeds (1)	975	236	(433)	130	—	—
Impairment of non-current assets	878	—	—	792	134	1.8
Loss on disposals of subsidiaries	10	—	—	—	42	0.6
Offering expenses	—	—	—	79	71	1.0
Loss from sale of Sovest loan portfolio	—	—	—	—	712	9.6
Effect of taxation of the above items	(258)	(66)	(60)	(152)	27	0.4
<b>Adjusted Net Profit</b>	<b>4,714</b>	<b>4,054</b>	<b>4,137</b>	<b>6,679</b>	<b>10,304</b>	<b>139.5</b>

- (1) Foreign exchange gain on June 2014 offering proceeds, as presented in the reconciliation of net profit to adjusted net profit differs from the foreign exchange loss/(gain) in the reconciliation of net profit to Adjusted EBITDA as the latter includes all the foreign exchange losses/(gains) for the period, while the former relates solely to foreign currency changes resulting from the funds received in connection with our offering of ADSs in June 2014.

### **B. Capitalization and Indebtedness.**

Not applicable.

### **C. Reasons for the Offer and Use of Proceeds.**

Not applicable.

### **D. Risk Factors**

*In conducting our business, we face many risks that may interfere with our business objectives. Some of these risks relate to our operational processes, while others relate to our business environment. It is important to understand the nature of these risks. If any of the following risks actually occurs, it may materially harm our business, results of operations or financial condition.*

### **Risk Factors Summary**

Our business operations are subject to numerous risks and uncertainties, including those outside of our control, that could cause our actual results to be negatively affected. Set forth below is a summary of the principal risks associated with an investment in our ADSs:

**Risks Related to Our Business and Our Assets**

- The financial services industry is highly competitive, and we have a vast number of competitors that are larger and have greater financial and other resources;
- Qiwi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations;
- We have become subject to lawsuits in connection with the abrupt decrease in our share price caused by our disclosure of the restrictions introduced by the CBR with respect to Qiwi Bank's operations in December 2020;
- We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation;
- Our continued growth depends on our ability to maintain or increase our payment services average net revenue yield;
- If we cannot keep pace with rapid developments and change in our industry and provide new services to our clients, or if any of the new products we roll out are unsuccessful, the use of our services could decline, and we could experience a decline in revenue and an inability to recoup costs;
- We are subject to the economic risk and business cycles of our merchants, partners and agents and the overall level of consumer spending;
- If customer or merchant confidence in our business deteriorates, our business, financial condition and results of operations could be adversely affected;
- A decline in the use of cash as a means of payment or a decline in the use of kiosks and terminals may result in a reduced demand for our services;
- We are subject to extensive government regulation;
- Events outside of our control, including public health crises, may negatively affect consumer spending and our business;
- We may not be able to complete or integrate successfully any potential future acquisitions, partnerships or joint ventures;
- Our compliance processes, procedures and controls with respect to the rules and regulations that apply to our business may prove insufficient;
- Our success depends to a large degree on our ability to successfully address the rapidly evolving market for transactions on mobile devices;
- Our systems and our third party providers' systems may fail due to factors beyond our control, which could interrupt our service, cause us to lose business and increase our costs;
- Unauthorized or improper disclosure of data, whether through cybersecurity breaches, computer viruses or otherwise, could expose us to direct loss, liability, protracted and costly litigation and damage our reputation;
- If we fail to comply with the applicable requirements of our agreements with major payment systems, they could seek to fine us, suspend us or terminate our registrations;
- Customer complaints, actual or perceived failures of our customer service function or negative publicity about our customer service could materially adversely affect the attractiveness of our services;
- Our services have been and may continue to be used for fraudulent, illegal or improper purposes, which could expose us to additional liability and harm our business;
- Our business is exposed to counterparty and credit risks;
- We may not be able to successfully protect our intellectual property and may be subject to infringement claims;
- Starting from 2024, companies such as ours will be required to use primarily domestic Russia-produced software and hardware;
- In a dynamic industry like ours, the ability to attract, recruit, retain and develop qualified personnel is critical to our success and growth;
- Our operations may be constrained if we cannot attract or service future debt financing;

***Risks Relating to Corporate Governance Matters and Organizational Structure***

- The substantial share ownership position of the Chairman of our board of directors, Sergey Solonin, may limit your ability to influence corporate matters;
- The substantial share ownership position of Otkritie could be adverse to the interests of our minority shareholders;
- Our ADS holders have limited rights in relation to the appointment of our directors, including our independent directors;
- The rights of our shareholders are governed by Cyprus law and our articles of association, and differ in some important respects from the typical rights of shareholders under US state laws;
- Acquisitions of Russian entities are subject to pre-closing approval by multiple government authorities which exercise significant discretion as to whether a consent should be granted or not, and are regulated by a significant body of law which is often ambiguous and open to varying interpretations;
- As a foreign private issuer whose ADSs are listed on Nasdaq, we have elected to follow certain home country corporate governance practices instead of certain Nasdaq requirements;
- Our ADS holders may not have the same voting rights as the holders of our class A shares and class B shares and may not receive voting materials in time to be able to exercise their right to vote. Our ADS holders' right to receive certain distributions may be limited in certain respects by the deposit agreement;

***Risks Relating to the Russian Federation and Other Markets in Which We Operate***

- Emerging markets such as Russia are subject to greater risks than more developed markets, including significant legal, economic and political risks;
- The situation in Ukraine and the US, EU and other sanctions that have been imposed in connection therewith could adversely impact our operations and financial condition;
- Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes;
- Political and governmental instability could adversely affect the value of investments in Russia;
- Deterioration of Russia's relations with other countries could negatively affect the Russian economy and those of the nearby regions;
- Economic instability in Russia could have an adverse effect on our business;
- The implementation of government policies in Russia targeted at specific individuals or companies could harm our business as well as investments in Russia more generally;
- The immaturity of legal systems, processes and practices in the Russian Federation may adversely affect our business, financial condition and results of operations;
- Shareholder liability under Russian corporate law could cause us to become liable for the obligations of our subsidiaries;

***Risks Relating to Taxation***

- Global anti-offshore measures may have adverse impact on our business, financial condition and results of operations;
- Significant change of substance requirements in certain jurisdictions may adversely impact our business;
- Weaknesses and changes in the Russian tax system could materially and adversely affect our business and the value of investments in Russia;
- Our business in Russia may be deemed to receive unjustified tax benefits;
- Our Russian subsidiaries are subject to tax audits by Russian tax authorities which may result in additional tax liabilities;
- Russian anti-offshore measures may have adverse impact on our business, financial condition and results of operations;
- We may encounter difficulties in obtaining lower rates of Russian withholding income tax envisaged by the Russia-Cyprus double tax treaty for dividends distributed from Russia;
- We may be deemed to be a tax resident outside of Cyprus;
- Our companies established outside of Russia may be exposed to taxation in Russia;
- ADS holders outside of Russia may be subject to Russian tax for income earned upon a sale, exchange or disposal of our ADSs;
- Depending upon the value and the nature of our assets and the amount and nature of our income over time, we could be classified as a passive foreign investment company ("PFIC") for U.S. federal income tax purposes;

***Risks Relating to our ADSs***

- The class B shares underlying the ADSs are not listed and may be illiquid;
- Our ADSs trade on more than one market and this may result in increased volatility and price variations between such markets;
- Future sales of ADSs or ordinary shares by significant shareholders could cause the price of our ADSs to decline;
- Investors in our ADSs may have limited recourse against us, our directors and executive officers because we conduct our operations outside the United States and most of our current directors and executive officers reside outside the United States.

***Risks Relating to Our Business and Industry***

***The financial services industry is highly competitive, and we have a vast number of competitors that are larger and have greater financial and other resources.***

The financial services industry in which we operate with our payment services and other financial services that we provide is highly competitive, and our ability to compete effectively is therefore of paramount importance. In all countries where we operate, we face competition from a variety of financial and non-financial business groups. These competitors include retail banks, non-traditional payment service providers (such as retailers and mobile network operators, or MNOs), electronic payment system operators, as well as other companies which provide various forms of banking and payment solutions or services, including electronic payments, payment processing services, consumer lending and other services. Competitors in our industry seek to differentiate themselves by features and functionalities such as speed, convenience, network size, accessibility, safety, reliability and price, among others. A significant number of our competitors have greater financial, technological and marketing resources than we have, operate robust networks and are highly regarded by consumers.

Our key competitors in Russia are retail banks, particularly those with a focus on well-developed electronic payment solutions, including Sberbank, Russia's largest bank that is majority-owned by the Russian state, which benefits from a large retail network, Alfa-Bank, one of the leading privately owned Russian retail banks, and Tinkoff Bank, which positions itself as a specialized bank focused on innovative online retail financial services. Sberbank has long adhered to the strategy of innovation in the financial and payments space and has been focusing on the promotion of alternative banking channels, such as kiosks, internet banking and mobile banking. Sberbank is the market leader of the Russian payments market, has access to significant financial resources, and possesses an extensive nationwide network of branches. It

actively develops its online payment services capabilities, including through its online and mobile banking platform Sberbank Online and through YooMoney, one of the major electronic payment service providers in Russia formerly operated through a joint venture with Yandex, a leading Russian diversified technology company, which Sberbank bought out entirely in 2020. These factors give Sberbank a substantial competitive advantage over us in the payments business as well as any other financial services businesses that we pursue or may pursue. Additionally, Sberbank is pursuing a strategy to transform itself into a multi-purpose digital ecosystem offering, in addition to its core banking and payments products, a variety of diverse online services including e-commerce, entertainment, telemedicine, and others. It has also been reported that Sberbank is currently working on a “super-app” as a single entry point for all of its various consumer services, which would have the potential to make its products even more attractive and more difficult to compete against. The increasing domination of a major bank such as Sberbank in various online services, particularly e-commerce, may make customer acquisition and retention more complex and costly for smaller independent payment services providers such as ourselves.

Our other major competitors in the banking industry include Alfa-Bank, a major retail bank that combines a strong competitive position in the traditional retail banking sector with a focus on developing innovative financial and payments solutions, and Tinkoff Bank, which is a provider of online retail financial services operating in Russia through a high-tech branchless platform. Similarly to Sberbank, Tinkoff Bank announced in December 2019 the launch of a super-app designed to be its own marketplace and an entry point to all of the numerous lifestyle services of Tinkoff and its partners. Numerous other Russian banks are also actively pursuing the electronic payments business and developing various consumer payment solutions.

Tinkoff is also our major competitor in the self-employed servicing market, which is important to us as a key strategic growth stream. We provide different complex payment and payout solutions to diverse businesses, such as taxi companies (payments to taxi drivers) or delivery businesses (payments to couriers). These products are somewhat similar in nature to salary programs and certain other products offered by traditional retail banks, thereby exposing us to competition from all banks that offer such services for self-employed, particularly those similarly focused on convenience of on-boarding and use as well as customizable and user-friendly interfaces, such as Tinkoff and other major Russian banks with actively developing self-employed individuals and sole entrepreneurs servicing programs.

The competition in the digital money transfer services space is also further intensifying as key market players including retail banks develop and digitalize their products. Recently the Central Bank of Russia in cooperation with other banks established an instant payment system (“IPS”), in which all major Russian retail banks participate, and which enables instantaneous money transfers between accounts at different banks with the only piece of identification needed for a transfer being the person’s cell phone number. It may prove difficult for our digital money remittance solutions to compete with such system on the basis of convenience, price, or otherwise, particularly since it often features zero or relatively low commissions. There can be no assurance that the commissions within the IPS will not further decrease, whether as a result of a regulatory action or a market trend. Another CBR initiative that may adversely affect our business is the proposed introduction of the “digital Rouble”, an officially sanctioned cryptocurrency that will exist alongside the traditional monetary system in Russia. Sberbank has publicly stated that according to its research, the introduction of the digital Rouble has the potential to cause an outflow from the Russian banks of 4 trillion Rubles (approximately USD 54 billion) in liquidity in the first three years after the project has been launched. The electronic payments businesses may be similarly adversely affected.

Our competitors in the payments business also include non-traditional payment service providers that engage in payment services as a non-core business. In particular, we compete with the Russian Federal State Unitary Enterprise Postal Service, or Russian Post, which offers certain payment services. Russian Post’s geographical penetration is at least as dispersed as our physical distribution network (i.e. our kiosks and terminals). It also co-owns, in a joint-venture with the Russian state-controlled VTB Bank, the full-service commercial bank Pochta Bank. As a state-sponsored institution, we believe that it is able to provide payment services at significantly lower prices than we are able to match profitably. We also face competition from other non-traditional payment service providers that have substantial financial resources, such as major tech businesses branching out into fintech, including Yandex, which could be expected to develop its own fintech products after having parted ways with Sberbank, Alibaba and its financial services subsidiary Ant Financial, and Mail.ru Group, and MNOs, in particular the Russian “Big Three” MNOs, MegaFon, VimpelCom and MTS, as well as their closest competitor Rostelekom, all of which have developed various payment solutions. In February 2021, Mail.ru Group, Alibaba Group, MegaFon and Russian Direct Investment Fund (RDIF) signed binding agreements to create two joint ventures, one in the payments business and the other in financial services. The payments joint venture is to acquire Mail.ru Group’s payment service Money.Mail.ru and the payment system VK Pay operated by Mail.ru Group’s subsidiary VKontakte, Russia’s major social network company. As is the case with Sberbank’s increased presence in online services including e-commerce, creation of proprietary payment solutions by major IT companies may make customer acquisition and retention more complex and costly for smaller independent payment services providers such as ourselves, since tech companies’ captive payment services providers are likely to be promoted heavily by their parent companies with respect to the online services they offer. In addition, non-traditional payment service providers also include smartphone manufacturers such as Samsung and Apple. New competitors may penetrate the Russian electronic payment market as well, including established international players such as MoneyGram or Google.

Globally and in Russia, there is a steady influx of new fintech businesses looking to challenge and disrupt the payments and financial services industry. These include so-called “challenger banks” such as Starling, Monzo, N26, Revolut, Atom and Tandem, who develop various digital banking and financial services and compete with various aspects of our services offering (to the best of our knowledge, none of the aforementioned companies has entered the Russian market as of the date hereof). Since the development in the fintech space is rapid, new categories of non-traditional financial service providers may emerge in the future that may be difficult to currently anticipate. *See “– If we cannot keep pace with rapid developments and change in our industry and provide new services to our clients, or if any of the new products we roll out are unsuccessful, the use of our services could decline, and we could experience a decline in revenue and an inability to recoup costs”.*

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We also compete against some directly comparable businesses, such as electronic payment system operators (primarily YooMoney, WebMoney and PayPal) and kiosk, terminal and e-wallet operators, including Cyberplat, Comepay and Elecsnet.

In recent years, we have started expanding our product portfolio beyond our traditional payment services business to include other types of financial services, such as digital banking services for small and medium enterprises (“SME”) with Tochka (our equity associate co-owned by Otkritie) and factoring and digital bank guarantees services, which we offer through our Factoring PLUS project. In connection with each of these projects, we face intense competition from a multitude of commercial and retail banks. Such banking institutions often have more established businesses in the various services similar to those offered by us. While we seek to differentiate our products from the competition on the basis of enhanced user experience, price and add-on features, there cannot be any assurance that we will be successful in doing so due to the number of competitors and their level of sophistication.

Any increase in competition by other market participants, or any shift of customer preferences in their favor due to any real or perceived advantages of their products, could result in a loss of consumers and harm our payment volumes, revenues and margins. As major commercial and retail banks increase their online and virtual presence and come up with increasingly sophisticated products directly competing with our core competencies, our competitive position could be severely undermined, resulting in reduced demand for our products, both with respect to our payment services business and the other financial services projects that we are pursuing. If we are unable to compete successfully for consumers, agents, merchants or other partners, our business, financial condition and results of operations could be materially adversely affected.

### ***Qivi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations.***

Qivi Bank is central to the operation of all of our key business segments as it provides issuing, acquiring and deposit settlement functions within our group, and is the banking institution behind Tochka’s banking services offering (along with our partner Otkritie Bank) and our recently launched electronic bank guarantees business (part of the Factoring PLUS project).

All banks and non-banking credit organizations operating in Russia are subject to extensive regulation and supervision. Requirements imposed by regulators, including capital adequacy, liquidity reserves, prudential ratios, loss provisions and other regulatory requirements are designed to ensure the integrity of the financial markets and to protect consumers and other third parties with whom a bank deals. These regulations may limit our activities, and may increase our costs of doing business, or require us to seek additional capital in order to comply with applicable capital adequacy or liquidity requirements. Existing laws and regulations could be amended, the manner in which laws and regulations are enforced or interpreted could change and new laws or regulations could be adopted. Russian banks also have extensive reporting obligations, including, without limitation, disclosure of financial statements, various operational indicators, and affiliates and persons who exercise (direct or indirect) influence over the decisions taken by the management bodies of the bank. The CBR may at any time conduct full or selective audits of any bank’s filings and may inspect all of its books and records.

Qivi Bank has been the subject of CBR investigations in the past that have uncovered certain violations and deficiencies in relation to, among other things, reporting requirements, anti-money laundering, cybersecurity, compliance with applicable electronic payments thresholds requirements and other issues which we believe we have generally rectified. In the course of 2018, Qivi Bank underwent a major scheduled audit by the CBR as part of its ongoing supervisory process, which resulted in CBR identifying a number of violations and imposing certain sanctions on us. The measures that the CBR has imposed on us in response have not had a significant impact on our operations and have been mostly lifted. We believe that we have remedied the violations and taken appropriate measures to ensure that we will not be in breach of such requirements going forward.

In the second half of 2020, the CBR, acting in its supervisory capacity, performed another routine scheduled audit of Qivi Bank for the period of July 2018 to September 2020 and, in the course of this audit, has identified certain violations and deficiencies relating primarily to reporting and record-keeping requirements. The monetary fine imposed on Qivi Bank as a result of these findings was RUB 11 million, or approximately USD 150,000. In addition, the CBR introduced certain restrictions with respect to Qivi Bank’s operations, including, effective from December 7, 2020, the suspension or limitation of most types of payments to foreign merchants and money transfers to pre-paid cards from corporate accounts. We believe that the restrictions imposed on us were primarily driven by an evaluation of the overall approach of the CBR to the interpretation of the applicable e-payments regulation and general trends towards increased scrutiny in the areas of cyberspace and cross-border payments that we have been observing recently rather than specific deficiencies identified. Later in January 2021, as reported in the media, similar restrictions were imposed on our key competitor YooMoney, one of the major electronic payment service providers in Russia currently wholly-owned by Sberbank. We are currently working closely with the CBR to remediate the identified deficiencies and violations and eliminate or narrow down the restrictions that have been imposed. As of the date of this report, the CBR permitted us to resume processing payments to certain key foreign merchants. However, there can be no assurance that there will be any further easing of the restrictions that were originally imposed, or that they will not ultimately become permanent, including through the adoption of new laws or regulations. The restrictions introduced by the CBR are expected to have a substantial negative effect on our business, financial condition and results of operations, primarily through decreasing the volumes in our E-Commerce and Money Remittance market verticals, and as a result, our revenues and profits. There can be no assurance that additional restrictions will not be imposed on us as a result of these findings. Our past and future operations may also be subject to greater scrutiny from the CBR as a result of these events. While we are taking measures to minimize the effect of the restrictions on our business, no assurance can be given that we will be successful in doing so. Additionally, our abrupt termination of services of a large number of merchants may have reputational risks for us going forward. Both from merchant and consumer perspective, these events could cause the confidence in the reliability of our services to deteriorate, and deter both consumers and merchants from using our services, even in areas that are unaffected by the CBR order. We anticipate that even when and if the CBR’s restrictions are lifted partially or entirely, it may prove difficult for us to rebuild the relevant relationships.

There can be no assurance that new sanctions will not be imposed on us as a result of any past or future findings and that we will not come under greater CBR scrutiny in connection with any perceived deficiencies in our conduct, or that any currently planned or future inspections will not result in discovery of any significant or minor additional violations of various banking regulations, and of what sanctions the CBR may impose on us in connection with such deficiencies or violations. Any such sanctions could have a material adverse effect on our business, financial condition and results of operations.

Additionally, some of our new projects require significant funding and therefore put certain pressure on the ability of Qiwi Bank to comply with applicable capital requirements and other prudential ratios, while through other operations we are engaged in managing substantial amounts of consumer's funds. All these factors increase our potential exposure to regulatory risks. Moreover, additional scrutiny may be expected in connection with our involvement in the Tochka project as well as our past projects, SOVEST and Rocketbank, as they have extended the scope of traditional commercial and retail bank services that Qiwi Bank was previously providing. With respect to SOVEST and Rocketbank, given that the businesses were divested or discontinued, we may not have all necessary archive materials that the regulator may require and may not be able to retrieve such documents upon request. Any failure to meet any demands of the regulator in this respect could result in additional sanctions on us by the CBR.

Any breach of applicable regulations could expose us to potential liability, including fines, prohibition to carry out certain transactions, introduction of temporary administration by the CBR and in certain instances the revocation of our banking license. Revocation of Qiwi Bank's banking license would render us unable to process payments and provide most of our services, and may result in a material decrease of our profitability, and any actual or perceived breach by us of any applicable banking laws and regulations could have a material adverse effect on our business, financial condition and results of operations.

***We have become subject to lawsuits in connection with the abrupt decrease in our share price caused by our disclosure of the restrictions introduced by the CBR with respect to Qiwi Bank's operations in December 2020.***

Following our disclosure of the restrictions imposed by the CBR on us in December 2020 (see “– *Qiwi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations*”), we and certain of our current and former executive officers have been named as defendants in two lawsuits in the United States District Court for the Eastern District of New York that were filed in December 2020 and January 2021 and have been coordinated before the same judge. These lawsuits allege that the defendants made certain false or misleading statements that were supposedly revealed when the CBR audit results and restrictions were disclosed in December 2020, which the plaintiffs perceive as a violation of Sections 10(b) and 20(a) of the 1934 Securities Exchange Act, and seek damages and other relief based upon such allegations. We believe that these lawsuits are without merit and intend to defend against them vigorously, and we expect to incur certain costs associated with defending against these actions. At this early stage of the litigations, the ultimate outcomes are uncertain and we cannot reasonably predict the timing or outcomes, or estimate the amount of loss, if any, or their effect, if any, on our financial statements. Any litigation to which we are a party may result in an onerous or unfavorable judgment that may not be reversed on appeal, or we may decide to settle lawsuits on unfavorable terms. Any such negative outcome could result in payments of substantial monetary damages and accordingly our business could be seriously harmed. Regardless of the final outcome, defending these claims is costly and can impose a significant burden on management and employees, and we may receive unfavorable preliminary, interim, or final rulings in the course of litigation, which could seriously harm our business.

***We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation.***

We provide payment processing and acquiring services to a number of merchants in the betting industry. Processing payments to such merchants constituted approximately 15.5%, 21.6% and 23.6% of our Payment Services segment payment volume for the periods ended December 31, 2018, December 31, 2019 and December 31, 2020, respectively. These volumes are included in our E-commerce market vertical. We are particularly dependent on the use of our services by one of our clients in the betting industry, LLC F.O.N. (operating under the brand name Fonbet), which accounted for 5.6% of our payment volume for 2020, *please refer to Note 7 — Operating segments for discussion around our dependent on LLC F.O.N.* Processing payments for this category of merchants generally carries higher average margins than processing payments to merchants in most other market verticals that we serve, and a significant part of Payment Services segment net revenue in 2019 and 2020 is attributable to this line of business. We also provide winning repayment services to such merchants, including processing of winnings to banking cards, and repayment of winnings to QIWI Wallets that are included in our Money Remittances market vertical net revenue. The repayment of winnings by such merchants to the customers' QIWI Wallets serves as an important and economically beneficial reload channel, contributing to the attractiveness and sustainability of our ecosystem.

The betting industry is subject to extensive and actively developing regulation in Russia, as well as increasing government scrutiny. Under the legislation currently in force, in order to engage in the betting industry, a bookmaker has to become a member of a self-regulated organization of bookmakers and abide by its rules, and any and all interactive bets may be only accepted through an Interactive Bets Accounting Center (TSUPIS) set up by a credit organization together with a self-regulated association of bookmakers. In 2016 QIWI Bank established a TSUPIS together with one of the self-regulated associations of bookmakers in order to be able to accept such payments, and we thereby became one of the two payment services providers that are able to accept electronic bets on behalf of sports betting companies in Russia.

In December 2020, a new law was adopted, abolishing the mandatory participation of bookmakers in self-regulated organizations, establishing a Unified Gambling Regulator as a new governmental agency with broad authority to oversee the betting market, and creating the role of a single Unified Interactive Bets Accounting Center. This role is required to be assigned to a credit institution specifically authorized by the President of Russia based on a proposal made by the Government. By the end of September 2021, such newly-appointed Unified Interactive Bets Accounting Center will replace the existing TSUPIS. Currently, both we and the operator of the competing TSUPIS have publicly made proposals to serve as the Unified Interactive Bets Accounting Center pursuant to the new regulatory regime, however, there can be no assurance that our bid will be successful. If we are not able to secure an active role in this new industry landscape, we may experience a decrease in or complete loss of payment volumes and income associated directly or indirectly with the TSUPIS established by Qiwi Bank. This or any further significant change in betting legislation may negatively affect the payment volume, revenue and margins of our Payment Services business, as well as overall usage of Qiwi Wallet.

Further, under the Russian betting legislation, the betting merchants that we serve may become “blacklisted” by the government if they have been found to be in violation of applicable Russian laws, in which case we have to discontinue servicing them. We have already experienced a number of instances where certain providers have been blacklisted and we observe that this trend is gaining momentum and further blacklistings are likely. Furthermore, to our knowledge, in March 2021, a draft bill was submitted to the Russian legislature that would prohibit Russian credit institutions from contracting with any betting merchants, including foreign ones, that are not on a list of specifically approved betting merchants maintained by the regulator, or with foreign banks, foreign payment institutions and other payment facilitators processing or facilitating in any way payments of the “blacklisted” betting merchants. If this proposal becomes law, it will usher in a significant change of the regulatory regime, effectively replacing the prohibition on working with blacklisted merchants with a permission to work with “whitelisted” merchants exclusively. Both further blacklistings and any regulatory developments that impose additional restrictions on the betting industry, such as the “whitelisting” proposal described above, may result in the contraction of the betting sector or our share in this market and therefore adversely affect the revenues, margins and payment net revenue yield of our E-commerce and Money Remittance market verticals, as well as decrease the attractiveness of our ecosystem to some of our consumers, and consequently negatively affect consumer engagement with our services. Furthermore, if any of the merchants engaged in the betting industry are blacklisted or restricted in any other way, our subsidiaries which process the payments for such betting merchants may be found to be in violation of the relevant laws, whether due to misinterpretation of applicable requirements, failure to take timely action, or for any other reason, and could become blacklisted in their own right or restricted in another manner, which could substantially hinder our operations.

We also face other regulatory risks associated with our involvement in the betting industry. In July 2016, we were served with notices from Roskomnadzor, the Russian state agency responsible, among other things, for overseeing the media and Internet, stating that we had breached Russian laws on public distribution of information about gambling, since our website contained links to services offered by certain betting operators which were allegedly not in compliance with the Russian betting legislation. We have complied with the prescriptions contained in the notices. However, there can be no assurance that further violations will not occur in the future as we service a wide variety of merchants and depend on their compliance with relevant laws in this regard. If we are found to be in breach, Roskomnadzor or other agencies could take further action against us, including by blocking our website or imposing fines or other sanctions. Furthermore, we could face similar difficulties in other jurisdictions since online betting is an area of intense focus by regulators in many of the countries in which we operate.

If our involvement with the betting industry payment processing business diminishes, if we have to terminate our relationships with any of our major merchants in the betting industry (whether for reputational reasons, due to such merchant having being found to be in violation of applicable law, or otherwise) and are unable to replace this business, if our current terms of doing business with any of our significant merchants in the betting industry (particularly Fonbet) become significantly less favorable, or if we face adverse regulatory or reputational consequences associated with servicing such merchants, our business, financial condition and results of operations may be materially adversely affected.

***Our continued growth depends on our ability to maintain or increase our payment services average net revenue yield.***

One of the key measures we use to assess the performance of our payment services business is payment average adjusted net revenue yield, which we calculate by dividing payment adjusted net revenue by the total payment volume of the transactions we process. Our payment average adjusted net revenue yield may be affected by a number of factors, including changes in regulation, increased competition, pressure from merchants and/or agents and acquisitions. We have experienced declines in our payment average adjusted net revenue yield for certain merchant categories in the past, in particular for our Telecom merchants where the merchant fees were sharply reduced by the Big Three MNOs, who have been seeking to reduce costs, and may continue to do so in the future. We have also experienced, to a lesser extent, the declines of our net revenue yield in the Money Remittance and certain categories of E-Commerce market verticals. For example, in 2015, our average adjusted net revenue yield declined following the acquisition of the Contact money transfer system (“Contact”) and the Rapida payment processing system (“Rapida”) businesses, both of which operate with a significantly lower average net revenue yield than QIWI (excluding Contact and Rapida). Furthermore, our payment average adjusted net revenue yield may decline if we introduce new products that are important for expanding our ecosystem and growing our business, but are generally lower-yielding and thus dilute our net revenue yield, which has, as an example, happened with respect to certain part of our betting category with the introduction of card acquiring services, which we now offer to our betting merchants together with Qiwi Wallet acquiring and other services. Our payment average adjusted net revenue yield may be further compressed in connection with the introduction of the instant money transfer system established by the CBR (see “– *The financial services industry is highly competitive, and we have a vast number of competitors that are larger and have greater financial and*

*other resources*”) resulting in a shift of part of our digital money remittance volumes within our ecosystem from our card-to-card money transfer service to the instant money transfer system. This may lead to a decline in average commission in the Money Remittance market vertical and thus be dilutive to our payment average adjusted net revenue yield. In order to maintain our competitiveness, we must continue to ensure that our payment processing system provides a more convenient and attractive option for merchants, customers and partners than alternative systems that may not require payment of a processing fee. Retail banks and various payment service providers are constantly developing low to zero-commission payment channels for their consumers. To attract consumers, we also offer certain services on a commission-free basis, such as most peer-to-peer transfers within Qivi Wallet and certain payments in e-commerce. Despite our efforts, consumers may still choose to use other payment service providers, even if those providers do not offer the convenience that we do, because they charge lower fees. In addition, because merchants, partners and agents are able to switch between different payment service providers, we may face additional pressure to reduce the fees we charge due to increased competition from other payment service providers. In addition to market competition, our commissions may also come under pressure if any future laws and regulations are adopted that impose limits on various types of fees that we charge. Proposals to such effect are constantly being floated by various government agencies.

Our payment average adjusted net revenue yield is also impacted by the cost to us of consumers reloading their Qivi Wallet accounts. We make available to our consumers a large variety of methods to reload the Qivi Wallet accounts, including, among others, bank cards and accounts, mobile phone balances, kiosks and terminals and ATMs. Customers can also receive different payouts or money transfers to their wallets. The top up methods have different cost implications for us and such cost implications can change for different channels overtime. For example, on payments made through the kiosks and terminals owned by our agents, we historically have paid lower fees for reloading the Qivi Wallet than on most payments made from bank cards, as well as certain other channels. However, recently kiosks became a relatively more expensive top up channel for us. Additionally, since we provide payment processing services to merchants in the sports betting industry, betting gains received by our consumers into their Qivi Wallet accounts also represent an important and cost-efficient source of Qivi Wallets reloads, which could decline if our presence as a payment provider in the sports betting market diminishes for any reason (see “– *We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation*”). Similarly, our products for the self-employed individuals such as payout programs for taxi drivers, couriers, and similarly situated self-employed individuals, also account for a substantial amount of Qivi Wallets reloads that are cost-efficient to us, and any decline in this category could increase the average Qivi Wallet top-up cost. Should the relative weight of these reload channels in our total mix decline, this could put a negative pressure on our yields. We currently do not attempt to direct consumer preferences towards any particular reload methods. If reload methods that come at a higher cost to us were to constitute a larger proportion of our overall reload channels mix, our margins could be adversely affected, which could have a material adverse effect on our business, financial condition and results of operations.

The December 2020 CBR order requiring us to suspend or limit most types of payments to foreign merchants (see “– *Qivi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations*”) puts further negative pressure on our yields, since such payments on average carried a higher commission.

Our payment services segment net revenue yield is also affected by changes in our payment average adjusted net revenue yield and by our ability to generate revenue from payment-related value added services, as well as passive revenue such as interest income on the wallet balances we hold and revenue from fees for inactive accounts and unclaimed payments. If we are not able to generate such additional revenues for any reasons including regulatory restrictions (see “– *We are subject to extensive government regulation*”), intensified competition or other reasons outside of our control, our financial condition and results of operation could be materially negatively affected.

If payment average adjusted net revenue yield or payment services segment net revenue declines as a result of any of these or other factors, we will have to offset the financial impact of such decline by increasing our payment volume, through the development and enhancement of existing and new services and products. We cannot assure you that we will be able to increase our payment volumes or that any new services we introduce or new products we develop will be profitable. If we are unable to offset the decline in our payment average adjusted net revenue yield resulting from this and other factors, our business, financial condition and results of operations could be materially adversely affected.

***If we cannot keep pace with rapid developments and change in our industry and provide new services to our clients, or if any of the new products we roll out are unsuccessful, the use of our services could decline, and we could experience a decline in revenue and an inability to recoup costs.***

The financial services industry in which we operate is characterized by rapid technological change, new product and service introductions, evolving industry standards, changing customer needs and the entrance of more established market players seeking to expand into these businesses. In order to remain competitive, we continually seek to expand the services we offer and to develop new projects. These projects carry risks, such as delays in delivery, performance problems, lack of customer acceptance, failure to adequately assess the potential revenues and budget the expenses of a project and the amount of investment required by it, failure to anticipate potential pitfalls and issues, and misjudgment of a need for a particular product by the intended customer base, among other things. In our industry, these risks are acute. Any delay in the delivery of new services or the failure to differentiate our services or to accurately predict and address market demand could render our services less desirable, or even obsolete, to consumers, merchants or partners, and hurt our future prospects. For example, if alternative payment and financial products and services become widely available, thereby substituting our current products and services, and we do not develop and offer similar alternative products and services successfully and on a timely basis, our business and its prospects could be adversely affected. At the same time, if a new product we roll out or acquire fails to perform as anticipated, this could similarly adversely affect our business, financial position and results of operations. Since we position ourselves as a provider of next generation payment and financial services, many of these new products are based on business models that are unproven and are essentially start-ups launched to test a hypothesis

based on various assumptions regarding consumer behavior patterns and demands. These assumptions may ultimately prove wrong and we may not be able to convert these hypotheses into sustainable businesses and recoup our investments made in such businesses. These risks have materialized in particular with respect to Rocketbank, which we acquired from Otkritie in 2017 and which we had to wind down in 2020, and with respect to our payment-by-installments card project SOVEST, which we divested in July 2020. Although Tochka is more of an established operation with a business model that has proved itself, it may face challenges with further developing its product offering or expanding the scope of its operations due to constraints imposed by the terms of our arrangements with Otkritie, or by any regulatory hurdles. For example, AML and KYC requirements and regulations all across the banking industry, and in the small and medium enterprises (“SME”) end-market especially, are constantly evolving and may generally lack widely accepted principals, may often be relatively nonadoptive or difficult to observe and may be subject to varying interpretations by different market participants and regulatory bodies. Hence, Tochka may not be able from time to time to onboard new clients at a targeted pace even if such small and medium-sized businesses are entirely legitimate, or we may be subject to fines, penalties or operational restrictions if any of the appropriate regulatory bodies interprets industry practices or regulations differently from us or if such interpretations change over time. If any such restrictions or fines were imposed or if we are not able to onboard clients with a projected pace for any of the above reasons or otherwise, our business, financial condition and results of operations could be materially adversely affected.

We may be unable to recover the costs we have incurred in developing, rolling out, implementing and marketing new products and services. Our development efforts could result in increased costs and we could also experience a loss in business that could reduce our earnings or could cause a loss of revenue if promised new services are not timely delivered to our clients, are not able to compete effectively with those of our competitors or do not perform as anticipated. As we enter markets that are new for us with our new products and services offerings, we face additional operational, regulatory and other risks that we may not be able to adequately address due to our lack of experience in such markets and the associated risks.

We also actively develop other new products, services and technologies, such as factoring and digital bank guarantees, products aimed at the self-employed market, and certain other projects. If our efforts in connection with any of such initiatives do not pay off as expected, this will result in the loss of our investment both in terms of money and management time, which could adversely affect our profitability.

Additionally, in order to remain competitive in an innovative industry such as ours, we have to make investments in start-up companies or undertake different research and development initiatives. If our investments in start-up companies or research and development initiatives do not yield the expected results, we may lose money, time and effort invested.

If we are unable to develop, adapt to or access technological changes or evolving industry standards on a timely and cost-effective basis, or if our new initiatives do not yield the expected results, our business, financial condition and results of operations could be materially adversely affected.

***We are subject to the economic risk and business cycles of our merchants, partners and agents and the overall level of consumer spending.***

The financial services industry depends heavily on the overall level of consumer spending, which affects each of our operating segments. We are exposed to general economic conditions that affect consumer confidence, consumer spending, consumer discretionary income or changes in consumer purchasing habits. Economic factors such as employment levels, business conditions, energy and fuel costs, interest rates, inflation rate and the strength of the ruble against foreign currencies (in particular the U.S. dollar) could reduce consumer spending or change consumer purchasing habits. A reduction in the amount of consumer spending could result in a decrease in our revenue and profits. If our merchants or partners make fewer sales of their products and services using our services or consumers spend less money per transaction, the volume of payments our Payment services segment processes will decline, resulting in lower revenue. A further weakening in the economy could have a negative impact on our merchants, as well as consumers who purchase products and services using our payment processing systems, which could, in turn, negatively impact our business, financial condition and results of operations, particularly if the recessionary environment disproportionately affects some of the market segments that represent a larger portion of our payment processing volume. In addition, these factors could force some of our merchants and/or agents to liquidate their operations or go bankrupt, or could cause our agents to reduce the number of their locations or hours of operation, resulting in reduced convenience of our service. Tochka is also exposed to the negative repercussions of the economic slowdown since its business depends on the general level of entrepreneurial activity, which tends to be lower during such periods. We also have a certain amount of fixed costs, including salaries and rent, which could limit our ability to adjust costs and respond quickly to changes affecting the economy and our business.

Russia’s economy has been facing significant challenges for the past few years due to the combined effect of the ongoing crisis in Eastern Ukraine, the deterioration of Russia’s relationships with many Western countries, the economic and financial sanctions imposed in connection with these events on certain Russian companies and individuals, as well as against entire sectors of Russian economy, by the U.S., EU, Canada and other countries, a steep decline in oil prices, a record weakening of the Russian ruble against the U.S. dollar, a lack of access to financing for Russian issuers, capital flight and a general climate of political and economic uncertainty, among other factors. (See “– *Economic instability in Russia could have an adverse effect on our business*” and “– *The situation in Ukraine and the U.S., EU and other sanctions that have been imposed could adversely impact our operations and financial condition*”). More recently, the ongoing COVID-19 pandemic and related lockdown measures have also contributed to the deterioration of the Russian economy. The Russian economy contracted in both 2015 and in 2016, although it returned to modest growth in 2017 – 2019. During 2014-2016, the population’s purchasing power decreased due to the weakening of the ruble, basic necessities such as food products and utilities became more expensive, and consumer confidence declined significantly, according to the Russian Consumer Confidence Overall Index reported by Rosstat. According to Rosstat, inflation was 11.4% in 2014 and 12.9% in 2015 (although it relatively stabilized in subsequent years before increasing again to 4.9% in 2020

due to the global COVID-19 pandemic), while real disposable income has been declining for seven years in a row as of the end of 2020 (save for a minor 0.8% increase in 2019) according to the Ministry of Economic Development data. Consumer spending generally remained cautious even prior to the COVID-19 pandemic, which upended the modest recovery of the Russian economy in the few preceding years. The outbreak of the COVID-19 strain of coronavirus and associated responses from various countries around the world, which began in early 2020 and continue to unfold to date, have negatively affected consumer demand across the globe and across industries. The International Monetary Fund estimates the global economy to have shrunk by 4.4% in 2020 compared with a contraction of just 0.1% in 2009 in connection with the mortgage crisis. One of the effects of the coronavirus outbreak that was sensed particularly severely in Russia was a substantial plunge in the price of crude oil due to extended factory shutdowns and a fall in air travel and road transportation. In response, the Organization of the Petroleum Exporting Countries (OPEC) has attempted, and failed, to reach agreement with Russia on a deal to cut oil production, which resulted in crude prices plummeting further. Following the news, oil prices fell 10.1% to end at \$41.28 per barrel on the day the proposed OPEC-Russia deal failed to be reached, and have subsequently declined even further to around \$30 per barrel of Brent crude oil (from over \$65 at the start of the year). As a result, the Russian ruble has significantly and abruptly depreciated against the U.S. dollar and euro, and such volatile exchange rate environment continues to prevail even though the oil prices have rebound somewhat. The full scope of the negative impact of the ongoing COVID-19 pandemic and the lockdown measures adopted in response may have on the Russian economy remains unclear but is likely to be very significant. According to the World Bank's latest Russia Economic Report, fiscal, monetary and social policies put in place have helped contain the impact of the pandemic-induced crisis to date. Nevertheless, the effects of the pandemic have been severe and multi-faceted: the unemployment rate increased to 6.3 percent in October 2020, the highest in eight years; the national poverty rate increased to 12.6 percent and 13.2 percent in the first and second quarter of 2020, respectively. According to Rosstat, Russia's consumer confidence remains well below pre-pandemic levels.

A prolonged economic slowdown in Russia could have a significant negative effect on consumer spending in Russia and, accordingly, on our business. As a result of the challenging operating environment in Russia, we have experienced slower payment volume growth in certain of our payment categories and payment volume decline in certain others, in particular certain types of money remittances and financial services categories. Further adverse changes in economic conditions in Russia could adversely impact our future revenues and profits and cause a material adverse effect on our business, financial condition and results of operations.

***If customer or merchant confidence in our business deteriorates, our business, financial condition and results of operations could be adversely affected.***

Our business is built on customers' and merchants' confidence in our brands, as well as our ability to provide fast, reliable payment services, including electronic payment and payment processing services, and other financial services. The strength of our brands and reputation are of paramount importance to us. A number of factors could adversely affect customer confidence in our brands, many of which are beyond our control, and could have an adverse impact on our results of operations. These factors include:

- illegal or improper use of our systems and compliance related concerns;
- regulatory action or investigations against us (see “– *Qivi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations*”);
- any significant interruption to our systems and operations; and
- any breach of our security system or any compromises of consumer data.

In addition, we are to some extent dependent on our agents, merchants and partners to which we license our products to maintain the reputation of our brands. Despite the measures that we put in place to ensure their compliance with our performance standards, our lack of control over their operations may result in the low quality of service of a particular counterparty being attributed to our brands, negatively affecting our overall reputation. For example, our agents are able to charge consumers fees for the use of the kiosks and terminals operated by them, in addition to the fees charged by us, and we mostly do not cap or otherwise control the level of such fees levied by our agents on consumers. We can provide no assurance that our agents will not raise these fees to a level that will adversely affect the popularity of our products among consumers. We also might determine to cap this type of fee to protect the strength of our brand and thereby lose some of our agents and points of physical presence. Furthermore, negative publicity surrounding any assertion that our clients, agents, merchants and/or partners are implicated in fraudulent transactions, irrespective of the accuracy of such publicity or its connection with our current operations or business, could harm our reputation. Any event that hurts any of our brands and reputation as a reliable financial services provider could have a material adverse effect on our business, financial condition and results of operations.

***A decline in the use of cash as a means of payment or a decline in the use of kiosks and terminals may result in a reduced demand for our services.***

A substantial part of the Russian population continues to rely on cash payments, rather than credit and debit card payments or electronic banking. Our business developed as a network of kiosks and terminals allowing consumers to use physical currency for online payments, and our core competitive edge at the time was our ability to offer consumers that primarily used cash as means of payment access to online payments through our kiosks and terminals simultaneously offering merchants access to a large pool of customers that use cash. While we have since largely outgrown that model, our kiosks and terminals network remains a significant part of our infrastructure as a reload and client acquisition channel for Qivi Wallet. We believe therefore that the usage of Qivi Wallet and hence our volumes, revenues and the profitability

of our payment services segment continues to depend to some extent on the use of cash as a means of payment and the reach of our kiosks and terminals network. Over time, the prevalence of cash payments is declining as a greater percentage of the population in emerging markets is adopting credit and debit card payments and electronic banking, and our kiosks and terminals network, and the number of our agents, are decreasing as the market evolves towards a higher share of digital payments. In 2020, our physical distribution network and the number of our agents also were and to a certain extent continue to be, negatively affected by the spread of COVID-19 pandemic, corresponding lockdown measures, and other restrictions that limited users' access to certain retail locations as well as the overall activity of the population. Unless we can successfully differentiate ourselves from competition in the payments and financial services market through other features and functionalities beyond providing a pathway to online payments for consumers who continue to rely on cash through our kiosks and terminals network, and the access to this consumer segment for merchants and partners, the shift from cash payments to credit and debit card payments and electronic banking could reduce our market share and payment volumes and may have a material adverse effect on our business, financial condition and results of operations.

Other factors could also contribute to a decline in the use of kiosks and terminals, including regulatory changes, increases in consumer fees imposed by the agents (see “– *If customer and merchant confidence in our business deteriorates, our business, financial condition and results of operations could be adversely affected*”), and development of alternative payment channels. The overall number of and the use of kiosks underwent a substantial decline in 2015 as a result, among other things, of enhanced scrutiny by the CBR over the compliance by the agents with legislation that requires them to remit their proceeds to special accounts (see “– *Regulation – Regulation of Payment Services*”), and has been continuously declining since. Such decline has adversely affected the availability and convenience of our services to consumers, including the convenience of use of Qiwi Wallet, for which historically kiosks and terminals have been the most popular reload channel. There can be no assurance that this negative impact will not continue going forward as increased regulatory pressures put more agents out of business and deter new ones from entering it. Other statutory requirements that could have a similar effect on our business if fully enforced against our agents are the provisions of the Federal Law of the Russian Federation No. 54-FZ “On the use of cash registers in cash payments and (or) settlements with the use of payment cards” which mandate that all kiosks (subject to certain exceptions) should be equipped with new or modernized cash registers. There can be no assurance that our agents are and will continue to be fully in compliance with these requirements, which could cause a further reduction of our kiosk network. Moreover, failure to comply with such enhanced control measures by us or our agents could result in the CBR imposing fines or restrictions on our activities (see “– *Qiwi Bank and other Russian banks and credit organizations operate in a highly regulated environment, and increased regulator scrutiny could have an adverse effect on our business, financial condition and results of operations*”). All of these factors could have a material adverse effect on our business, financial condition and results of operations.

***We are subject to extensive government regulation.***

Our business is impacted by laws and regulations that affect our industry, the number of which has increased significantly in recent years. We are subject to a variety of regulations aimed at preventing money laundering and financing criminal activity and terrorism, financial services regulations, payment services regulations, consumer protection laws, currency control regulations, advertising laws, betting laws and privacy and data protection laws and therefore experience periodic investigations by various regulatory authorities in connection with the same, which may sometimes result in monetary or other sanctions being imposed on us. Further, these laws and regulations vary significantly from country to country. Many of these laws and regulations are constantly evolving, and are often unclear and inconsistent with other applicable laws and regulations, including across various jurisdictions, making compliance challenging and increasing our related operating costs and legal risks. If local authorities in Russia or other countries choose to enforce specific interpretations of the applicable legislation that differ from ours, we may be found to be in violation and subject to penalties or other liabilities. This could also limit our ability to provide some of our services going forward and may increase our cost of doing business.

Changes in our industry are rapid, and new products and services that we develop or the use cases in connection with which our products and services may be used may become subject to government regulation undoing the benefits we expect to derive from such new products, services or use cases. In some jurisdictions where we operate, there is currently little or virtually no legislation addressing electronic payments, and no assurance can be made that if such legislation is adopted it will be beneficial to our business. Court interpretations and applicability of legislation and regulations in certain jurisdictions in relation to our business can be ambiguous or contradictory, and it is possible that authorities in such jurisdictions may determine that we are required to possess additional licenses, permits or registrations to provide our services. Such licensing or compliance processes may be time consuming and expensive and we may not be successful in acquiring any newly required licenses. If we fail to obtain and maintain required licenses, permits or registrations or comply with certain mandatory procedures in any jurisdiction where we operate, we may face fines, penalties, sanctions, experience a loss of revenues or have to discontinue providing certain services or doing business altogether. With respect to countries that do have an established regulatory framework for the types of services that we provide, no assurance can be given that the relevant legislation will not be amended to the detriment of our business, including due to the lobbying efforts undertaken by or on behalf of our competitors. For instance, any restrictions including complete prohibition, ban of specific reload methods or various quantitative caps on the use or reloads of anonymous e-wallets could have a significant negative impact on our business.

Generally, Russian lawmakers and enforcement agencies have recently demonstrated increased scrutiny in matters relating to cyberspace and e-payments, in particular cross-border payments, as borne out in the enhanced enforcement activities in the kiosk market, the de-anonymization of e-payments and various other initiatives aimed at increasing state control over online activities. In the latest of such trends, the Central Bank appears to be instituting closer controls over cross-border payments. We believe that the recent restrictions imposed by the CBR on such payments through the key industry players, including our company and YooMoney, a subsidiary of Sberbank, fits within such trend. See “– *Qiwi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations*”.

### *Regulation of E-Wallets*

For example, in early 2018 it was reported that the CBR, Rosfinmonitoring and the Ministry of Finance are actively discussing new proposed legislation that would ban the use of anonymous e-wallets completely. In 2019, amendments to the National Payment System Law were introduced that prohibit the reloading of anonymous e-wallets other than from a bank account. This development could have the effect of making our onboarding process more complicated and therefore our service less attractive, which would in turn slow down the influx of new users or increase the cost of their engagement. Our revenues may also be adversely affected by further regulation of fees charged on inactive accounts for their continued maintenance and unclaimed payments, which represent a significant revenue stream for us. We have voluntarily signed up to the Memorandum adopted by the E-Money Market Participants Association (a non-state association of fintech players in Russia that we are a founding member of) which imposes certain guidelines with respect to the treatment of such inactive account fees and have had to adjust our policies with respect to such fees upon our accession to the Memorandum. The negative financial impact from such adjustment has been limited so far; however, any further regulation in this regard, whether legislation introduced by state authorities or rules voluntarily self-imposed by the industry, imposing more stringent restrictions than those currently in existence, could have a further adverse effect on such revenue stream.

Another recent regulatory measure that could potentially result in a decline in the use of e-wallets and adversely affect our business include the requirement to report newly opened e-wallets to the tax authorities in the same manner the banks report new bank accounts, which came into effect starting from January 1, 2021, and the requirement to report movements of funds and wallet balances at tax authorities' request, which will become effective in April 2021. These measures may obviate some of the perceived advantages of e-wallets over bank accounts and could result in a slowdown in the growth of our user base or negatively affect the propensity of our users to identify their e-wallets and consecutively lead to a decline in the use of e-wallets of different levels of identification (see “– *Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes*”) and hence negatively affect our results of operations. Our growth plans could be further adversely affected by any additional increase of the regulatory burdens associated with reporting, onboarding or other functions, all of which can have the effect of making our products less differentiated and attractive to consumers. In another example of such regulation, in November 2020 a draft bill was submitted to the Russia legislature requiring the reporting by Russian residents of transactions above a certain threshold made with the use of e-wallets provided by foreign operators. If this bill becomes law, it may affect the operations of our Kazakh subsidiary TOO Qiwi Kazakhstan, which provides e-wallets to Russian citizens among others, and our subsidiary ContactPay Solution Ltd., which is planning to launch an e-wallet product in 2021, by making their products less attractive to Russian citizens due to the additional reporting burden. It may also decrease the volume of money remittances from Qiwi Wallet to e-wallets provided by foreign operators.

### *Anti-Money Laundering Legislation*

We sometimes have to make significant judgment calls in applying anti-money laundering legislation and to take risk of being found in non-compliance with it, particularly in relation to mandatory client identification requirements and applicability of the thresholds for transactions imposed based on the client identification level, if, for example, we process payments made by our consumers from their Qiwi Wallet accounts for amounts in excess of the applicable thresholds or for certain types of merchants without the required client identification. Although we use all methods available for client identification in all our projects and believe our practices in this regard are in compliance with applicable legal requirements and in line with market practice in Russia (see “– *Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes*”), the Russian regulators may view us as being non-compliant and impose fines and other sanctions on us. There can also be no assurance that the mandatory client identification requirements under the anti-money laundering legislation will not change further in a manner adverse to our business, for example, through making the identification process more burdensome or through lowering the thresholds for transactions which non-identified customers or customers that only underwent the simplified identification process can perform (see “Regulation”), which could result in lower payment volumes for us. For instance, there have already been proposals from certain government officials to ban payments by unidentified consumers altogether. Any further adverse change to these requirements could have a substantial negative effect on our business.

Risks associated with applying anti-money laundering legislation may be further exacerbated for us in connection with certain of our projects, particularly Tochka, that is focused on servicing small and medium sized business entities. Tochka is providing services to legal entities, which execute a significant number of transactions that are under scrutinized control of the regulatory authorities. Thus, the complexity of transactions and clients that we serve and consequently the number of suspicious transactions has materially increased exposing us to extensive ongoing control of the regulator. See also “– *Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes.*”

### *Foreign Sanctions*

Certain sanctions relating to the ongoing hostility between Russian and Ukraine, and Russian countersanctions instituted in response, directly target payment services providers such as ourselves. In November 2016, the National Bank of Ukraine banned several Russian payment services providers from the Ukrainian market. In response, in April 2017, a law was enacted in Russia prohibiting certain types of money remittance from Russia to countries that have introduced sanctions against Russian payment systems (which, to our knowledge, so far only include Ukraine). Moreover, in May 2018, Qiwi Bank, one of our key subsidiaries, was added to the list of sanctioned entities by the

Ukrainian government. While we have not experienced any substantial operational difficulties in connection with this so far, there can be no assurance as to what effect the imposition of sanctions on us by Ukraine might have in the future, or what further adverse actions the government of Ukraine might take against us. Any determination by a relevant regulator that we have not complied with the spirit or text of any such sanctions or regulations, or even any statements to that effect, may have a material adverse effect on our business, financial condition and results of operations, as well as the price of our ADSs. While Ukraine remains the only country so far to introduce sanctions of this type, there can be no assurance that additional sanctions affecting the payments business will not be imposed by regulators in other countries in which we operate.

#### *New Regulations Outside of Russia*

The regulatory framework around electronic payments and other financial services that we offer is constantly in a state of development in most of the countries in which we operate, including the United Arab Emirates and Kazakhstan. New laws that are being adopted in these countries may increase our compliance costs and create new regulatory risks. For example, on January 1, 2017, the Regulatory Framework for Stored Values and Electronic Payment Systems came into force in the United Arab Emirates. It introduced a mandatory licensing and related compliance regime for certain electronic payment service providers and established a one-year transitional period for existing digital payment services providers to take appropriate measures to comply with the new rules. In case of failure to do so payment services provider may be mandated to cease provision of such services. Moreover, any individual or entity providing (or representing themselves as capable of providing) digital payment services without the appropriate license or authorization will be subject to administrative penalties. Even though such legislation has been in effect for a few years now, there still remains a lack of clarity as to the interpretation of many of its provisions, and we are still assessing the applicability and potential impact of the new legislation on our business. If our position on our status under the Regulatory Framework is different from that of the UAE regulator or if we are unable to comply with the mandatory licensing if it is deemed applicable to us, it could have a material adverse effect on our business, financial condition and results of operations.

#### *Privacy and Protection of User Data*

We are subject to a number of laws, rules, directives, and regulations (which we refer to as “privacy and data protection laws”) relating to the collection, use, retention, security, processing, and transfer (which we collectively refer to as “processing”) of personally identifiable information about our customers and employees (which we refer to as “personal data”) in the countries where we operate. Our business relies on the processing of personal data in many jurisdictions and the movement of data across national borders. As a result, much of the personal data that we process, which may include certain financial information associated with individuals, is regulated by multiple privacy and data protection laws and, in some cases, the privacy and data protection laws of multiple jurisdictions. In many cases, these laws apply not only to third-party transactions, but also to transfers of information between or among us, our subsidiaries, and other parties with which we have commercial relationships.

Regulatory scrutiny of privacy, data protection, cybersecurity practices, and the processing of personal data is increasing around the world. There is uncertainty associated with the legal and regulatory environment relating to privacy and data protection laws, which continue to develop in ways we cannot predict, including with respect to evolving technologies such as cloud computing, artificial intelligence, and blockchain technology. Any failure or perceived failure to comply with existing or new laws of any government authority (including changes to or expansion of the interpretation of those laws), including those discussed in this risk factor, may subject us to significant fines, penalties, civil lawsuits, and enforcement actions in one or more jurisdictions, result in additional compliance requirements, increase regulatory scrutiny of our business, restrict our operations, and force us to change our business practices, make product or operational changes, or delay planned product launches or improvements.

Any failure, or perceived failure, by us to comply with our privacy policies as communicated to users could result in proceedings or actions against us by data protection authorities, government entities or others, including class action privacy litigation in certain jurisdictions. Such proceedings or actions could subject us to significant fines, penalties, judgments, and negative publicity which may materially harm our business. The foregoing may require us to change our business practices and would likely increase the costs and complexity of compliance. In addition, compliance with inconsistent privacy and data protection laws may restrict our ability to provide products and services to our customers.

Subsequent legislation and regulation and interpretations thereof, litigation, court rulings, or other events could expose us to increased costs, liability and reputational damage that could have a material adverse effect on our business, financial condition and results of operations.

#### ***Events outside of our control, including public health crises, may negatively affect consumer spending and our business.***

Our operations are susceptible to public health crises, such as pandemics and epidemics, political instability or other events outside of our control. These types of events could have a negative effect on consumer spending and result in unpredictable declines in business activity in various industries that we serve.

For example, in December 2019, a novel strain of coronavirus surfaced in Wuhan, China, which has resulted in the temporary closure of many corporate offices, retail stores, and manufacturing facilities and factories across China. The virus then quickly spread out across Europe and the Americas, resulting in various “shelter-in-place” regulations, lockdowns, curfews, bans on international travel, cancellations of public events, and supply chain disruptions. These measures continue to be in place in various forms in most countries in the world, including (to a rather minor extent as of the date of this report) Russia. These developments have negatively impacted consumer and business spending and

payments activity generally, and have significantly contributed to deteriorating macroeconomic conditions, business closures, higher unemployment and decrease in consumer confidence throughout the world, including Russia and other countries in which we operate. While governments around the world have taken steps to attempt to mitigate some of the more severe anticipated economic effects of COVID-19, such steps have not always been effective. The negative effects of the coronavirus on our business have included a decline in revenues from our betting merchants due to the cancellation of numerous major sporting events, a drop in money remittance primarily due to a decline in payments to self-employed individuals due to an overall contraction of business activity, and a decline in the use of our kiosk network. The coronavirus pandemic is still ongoing and significant quarantine restrictions largely continue to prevail globally. The full impact of the COVID-19 pandemic on the global economy is difficult to predict due to the lack of clarity on how long it could be expected to last as the world has now entered its second year. These factors may remain prevalent for a significant period of time and may continue to adversely affect our business, results of operations and financial condition, even after the COVID-19 outbreak has subsided.

The COVID-19 outbreak has required and is likely to continue to require significant management attention, substantial investments of time and resources across our enterprise, and increased costs to effectively manage our operations. The spread of COVID-19 has caused us to make significant modifications to our business practices, including enabling most of our workforce to work from home, establishing strict health and safety protocols for our offices, restricting physical participation in meetings, events, and conferences and imposing restrictions on employee travel. The significant increase in the number of our employees who are working remotely as a result of the outbreak, and an extended period of remote work arrangements and subsequent reintroduction into the workplace could introduce operational risk, increase cybersecurity risk, strain our business continuity plans, negatively impact productivity, give rise to claims by employees, and impair our ability to manage our business or otherwise adversely affect our business. Additionally, COVID-19 could negatively affect our internal controls over financial reporting as a significant portion of our workforce is required to work from home and therefore new or modified processes, procedures, and controls could be required to respond to changes in our business environment. We may take further actions as may be required by government authorities or that we determine are in the best interests of our employees, customers, and business partners. There is no certainty that such measures will be sufficient to mitigate the risks posed by COVID-19 or will otherwise be satisfactory to government authorities.

We cannot predict the ultimate impact that COVID-19 will have on our customers, suppliers, merchants, and other business partners, and their respective financial condition, and any significant negative impact on these parties could materially and adversely impact us. All these factors could harm our business and adversely affect our operating results.

***We may not be able to complete or integrate successfully any potential future acquisitions, partnerships or joint ventures.***

From time to time, we have evaluated and expect to continue to evaluate possible acquisition transactions, partnerships or joint ventures, some of which may be material. At any time, including currently, we may be engaged in discussions or negotiations or diligence evaluations with respect to possible acquisitions, partnerships or joint ventures or may have entered into non-binding documents in relation to such transactions. As part of our strategy, we intend to continue our disciplined approach to identifying, executing and integrating strategic acquisitions, partnerships and joint ventures.

Potential future acquisitions, partnerships and joint ventures may pose significant risks to our existing operations if we acquire businesses that prove not to be a good fit for our organization, fail to perform the necessary due diligence on the relevant targets, overestimate their anticipated contribution to our business, overvalue them or fail to successfully integrate them. These projects would place additional demands on our managerial, operational, financial and other resources, create operational complexity requiring additional personnel and other resources as well as enhanced control procedures. In addition, we may not be able to successfully finance or integrate any businesses, services or technologies that we acquire or with which we form a partnership or joint venture. Furthermore, the integration of any acquisition may divert management's time and resources from our main business and disrupt our operations. Moreover, even if we were successful in integrating newly acquired assets, expected synergies or cost savings may not materialize, resulting in lower than expected benefits to us from such transactions. We may spend time and money on projects that fail to perform in line with our expectations or require financing in excess of what we were budgeting at the time of the acquisition. Additionally, when making acquisitions it may not be possible for us to conduct a detailed investigation of the nature of the assets being acquired due to, for instance, time constraints in making the decision and other factors. We may become responsible for additional liabilities or obligations not foreseen at the time of an acquisition. In addition, in connection with any acquisitions, we must comply with various antitrust requirements. It is possible that perceived or actual violations of these requirements could give rise to regulatory enforcement action or result in us not receiving all necessary approvals in order to complete a desired acquisition. To the extent we pay the purchase price of any acquisition in cash, it would reduce our cash reserves, and to the extent the purchase price is paid with our stock, it could be dilutive to our stockholders. In the event we pay the purchase price with proceeds from the incurrence of debt, it would increase our level of indebtedness and could negatively affect our liquidity and restrict our operations. Our competitors may be willing or able to pay more than us for acquisitions, which may cause us to lose certain acquisitions that we would otherwise desire to complete. We may also face counterparty and credit risks in connection with acquisitions, partnerships and joint ventures in the event our counterparties fail to perform their obligations. In Russia, acquisitions, partnerships and joint ventures are also complicated by the lack of strong judicial protection for non-competition and non-solicitation covenants, which are often unenforceable as a result. Joint ventures also carry specific risks such as potential disagreements with partners about the management and strategy of the JV, adverse actions by JV partners prompted by such disagreements or otherwise, and reliance on JV partners for the development of the JV's business and resulting inability to continue development of the venture in the event the relationship with the partner is terminated.

Some of these risks have materialized or may materialize in connection with our August 2017 acquisition of Tochka and Rocketbank assets from Otkritie Bank, one of the largest shareholders of our company. The acquisition of Tochka and Rocketbank assets was a complex deal involving a series of transactions to acquire the brands, software and hardware of both businesses, as well as a number of operational agreements

with Otkritie Bank. We subsequently reached an agreement with Otkritie Bank and the founders of Tochka to operate Tochka together through a jointly-owned company that we account for as an equity associate. Furthermore, under the terms of the relevant documentation, all key shareholder decisions with respect to Tochka are to be made by a unanimous vote of the JV partners, and Otkritie has the right to buy out our share in Tochka together with the share of the founders of Tochka or separately in the event of a deadlock, while neither we nor the founders of Tochka enjoy a similar right. This potentially exposes us to various risks relating to conflicts with Otkritie or the founders of Tochka as our JV counterparties in JSC Tochka. In the event Otkritie changes its strategy with respect to Tochka, pursues a different development strategy, or experiences financial or other difficulties or if our or Otkritie's relations with the founders or management of JSC Tochka deteriorates or in case of the inability of founders and management to run the business for any reasons outside of our control, this could have a material adverse effect on the operations of Tochka and consequently the ultimate success or failure of this transaction from our perspective. In addition, if a regulator were to challenge the validity of our arrangements in relation to Tochka, we may be subject to fines or be forced to restructure these arrangements, any or all of which may expose us to negative publicity as well as loss of income or impairment of our investments. Any or all of the above has resulted and may result in the future in us not being able to realize the full anticipated benefit of these acquisitions and other commercial arrangements so far.

Any or all of the above risks could have a material adverse effect on our business, results of operations, financial condition, and prospects.

***Our compliance processes, procedures and controls with respect to the rules and regulations that apply to our business may prove insufficient.***

Our business has grown and developed rapidly in recent years and we are continuing to realign our compliance function with the size and scope of our business. In light of the fact that we are a highly regulated business that processes large volumes of payments, we need to have enhanced processes, procedures and controls in order to provide reasonable assurance that we are operating in compliance with applicable regulatory requirements. Given that we store and/or transmit sensitive data of our customers, we have ultimate liability to our customers for our failure to protect this data. As discussed in more detail below, we have experienced breaches of our cybersecurity in the past, and future breaches resulting in unauthorized disclosure of data are possible (see – “*Our services have been and may continue to be used for fraudulent, illegal or improper purposes, which could expose us to additional liability and harm our business.*”). In addition, the Russian anti-money laundering laws to which we are subject contain numerous requirements with respect to identification of clients, and documentation and reporting of transactions subject to mandatory control and other suspicious transactions to the relevant authorities.

Following our acquisition of Rapida LTD in 2015, we have had to devote additional resources to enhance the compliance function within Rapida LTD, which, at the time of our acquisition, was deficient in several areas. As of the date of this annual report, we continue to develop and integrate certain control procedures with respect to our projects Tochka, Flocktory and Billing Online in order to maintain a comprehensive system of controls and procedures across our business. There can be no assurance, however, that the measures we undertake will be sufficient to prevent significant deficiencies in the compliance procedures and internal controls of our projects. Moreover, we operate Tochka as an equity associate together with Otkritie Bank (see – “*We may not be able to complete or integrate successfully any potential future acquisitions, partnerships or joint ventures.*”) and do not have the full control over operations and processes of JSC Tochka, which has an operational independence under respective agreements. Thus, there can be no assurance that we will be able to implement and successfully execute all necessary control procedures in Tochka. Our failure to implement and maintain effective internal control over financial reporting could result in errors in our financial statements that could lead to a restatement of our financial statements, cause us to fail to meet our reporting obligations and cause investors to lose confidence in our reported financial information, which may result in a decline in the market price of our ADSs.

Among others, we are subject to the U.S. Foreign Corrupt Practices Act, or the FCPA, which prohibits U.S. companies and their intermediaries from bribing foreign officials for the purpose of obtaining or keeping business or otherwise obtaining favorable treatment, and other laws concerning our international operations. Similar legislation in other jurisdictions contains similar prohibitions, although varying in both scope and jurisdiction. We have implemented policies and procedures and internal controls designed to provide reasonable assurance that we, our employees, distributors and other intermediaries comply with the anti-corruption laws to which we are subject. However, there are inherent limitations to the effectiveness of any policies, procedures and internal controls, including the possibility of human error and the circumvention or overriding of the policies, procedures and internal controls. There can be no assurance that such policies or procedures or internal controls will work effectively at all times or protect us against liability under these or other laws for actions taken by our employees, distributors and other intermediaries with respect to our business or any businesses that we may acquire.

Our success requires significant public confidence in our ability to handle large and growing payment volumes and amounts of customer funds, as well as comply with applicable regulatory requirements. Any failure to manage consumer funds or to comply with applicable regulatory requirements could result in the imposition of fines, harm our reputation and significantly diminish use of our products. In addition, if we are not in compliance with anti-corruption laws and other laws governing the conduct of business with government entities and/or officials (including local laws), we may be subject to criminal and civil penalties and other remedial measures, which could have an adverse impact on our business, financial condition, results of operations and prospects.

***Our success depends to a large degree on our ability to successfully address the rapidly evolving market for transactions on mobile devices.***

Mobile devices are increasingly used for e-commerce and money remittance transactions. A significant and growing portion of our customers access our payment services through mobile devices. We may lose customers if we are not able to continue to meet our customers' mobile and multi-screen experience expectations. The variety of technical and other configurations across different mobile devices and platforms increases the challenges associated with this environment. In addition, a number of other companies with significant resources and a number of innovative startups have introduced products and services focusing on mobile markets. Our ability to successfully address the challenges posed by the rapidly evolving market for mobile transactions is crucial to our continued success, and any failure to continuously increase the volume of mobile transactions effected through our platform could have a material adverse effect on our business, financial condition and results of operations.

***Our systems and our third party providers' systems may fail due to factors beyond our control, which could interrupt our service, cause us to lose business and increase our costs.***

We depend on the efficient and uninterrupted operation of numerous systems, including our computer systems, software and telecommunications networks, as well as the data centers that we lease from third parties. Our systems and operations, or those of our third party providers, could be exposed to damage or interruption from, among other things, fire, flood, natural disaster, power loss, telecommunications failure, vendor failure, unauthorized entry, improper operation and computer viruses. In addition, because all three of our data centers used for processing payments are located in the city of Moscow, a catastrophic event affecting the city of Moscow may result in the loss of all of three of our data centers. Substantial property and equipment loss, and disruption in operations as well as any defects in our systems or those of third parties or other difficulties could expose us to liability and materially adversely impact our business, financial condition and results of operations in all of our operating segments. In addition, any outage or disruptive efforts could adversely impact our reputation, brand and future prospects.

***Unauthorized or improper disclosure of data, whether through cybersecurity breaches, computer viruses or otherwise, could expose us to direct loss, liability, protracted and costly litigation and damage our reputation.***

We store and/or transmit sensitive data, such as credit or debit card numbers, mobile phone numbers and other personal data, and we have ultimate liability to our customers for our failure to protect this data. Numerous and evolving cybersecurity threats, including advanced and persisting cyberattacks, cyberextortion, spear phishing and social engineering schemes, the introduction of computer viruses or other malware, and the physical destruction of all or portions of our information technology and infrastructure could compromise the confidentiality, availability, and integrity of the data in our systems. We have experienced breaches of our security by hackers in the past, and breaches could occur in the future. In such circumstances, our encryption of data and other protective measures have not prevented unauthorized access and may not be sufficient to prevent future unauthorized access. For example, in January 2014 we discovered certain unauthorized activity in a number of wallet accounts. Although we do not believe that any confidential customer account data was compromised as a result of the activity, we incurred a loss of RUB 88 million. Rapida LTD (prior to its acquisition by us and its merger with and into QIWI Bank) also experienced several security breaches. Any future breach of our system, including through employee fraud, may subject us to material losses or liability, including fines and claims for unauthorized purchases with misappropriated credit or debit card information, identity theft, impersonation or other similar fraud claims. These risks are exacerbated by the COVID-19 pandemic and related lockdowns, since unauthorized access to data may potentially be easier when a large percentage of employees works from home. Moreover, even in the absence of an emergency event such as a cyberbreach, we may at times be found to be not in compliance with applicable personal data processing and transfer legislation, which is actively developing and becoming increasingly complex throughout the world, including in Russia. A misuse of sensitive data, including personal data, or a cybersecurity breach could harm our reputation and deter clients from using electronic payments as well as kiosks and terminals generally and any of our services specifically, increase our operating expenses in order to correct the breaches or failures, expose us to uninsured liability, increase our risk of regulatory scrutiny, subject us to lawsuits, result in the imposition of material penalties and fines by state authorities and otherwise materially adversely affect our business, financial condition and results of operations.

***If we fail to comply with the applicable requirements of our agreements with major payment systems, they could seek to fine us, suspend us or terminate our registrations.***

Under our agreements with major payment systems, including Visa, MasterCard and MIR, both existing and any such agreements we might enter into in the future, we are and will be required to comply with the terms of the relevant agreement and the generally applicable terms and conditions of the respective payment system based on the applicable laws of Russian Federation. If we do not comply with the terms of the agreements or the rules of the relevant payment system, the relevant payment system could seek to fine us, suspend us or terminate the registrations that allow us to process transactions on its network. If we are in breach of the agreements or the relevant payment system otherwise terminates its agreements with us or terminates or suspends our participation, we may be unable to issue cards under its brand or process transactions made with the use of such cards, which could have a material adverse effect on our business. Any of these factors could have a material adverse effect on our reputation, as well as on our business, financial condition and results of operations.

***Customer complaints, actual or perceived failures of our customer service function or negative publicity about our customer service could materially adversely affect the attractiveness of our services.***

Customer complaints, actual or perceived failures of our customer service function or negative publicity about our customer service could diminish consumer confidence in, and the attractiveness of, our services. Breaches of our consumers' privacy and our security systems could have the same effect. We sometimes take measures to combat risks of fraud and breaches of privacy and security, such as freezing consumer funds or rejecting in opening an account, which could damage relations with our consumers. These measures heighten the need for prompt and attentive customer service to resolve irregularities and disputes. In addition, we have previously received negative media coverage regarding customer disputes. Moreover, some of our products compete to a large extent on the basis of enhanced customer service and attention

to customers, and are vulnerable to any customer complaints or actual or perceived decline in service levels. Any failure on our part to continue to provide customers with the level of service they have come to expect could harm our reputation significantly. Effective customer service requires significant personnel expense, and this expense, if not managed properly, could impact our profitability significantly. Any inability by us to manage or train our customer service representatives properly could compromise our ability to handle customer complaints effectively. If we fail to provide customer service at the level our clients expect from us or do not handle customer complaints effectively, our reputation may suffer and we may lose our customers' confidence, which could have a material adverse effect on our business, financial condition and results of operations.

***Our agreements with most of our counterparties, including our agents, merchants and other partners, do not include exclusivity clauses and may be terminated unilaterally at any time or at short notice.***

We normally do not include exclusivity clauses in our agreements with our counterparties, including our agents, merchants and other partners. Accordingly, our counterparties usually do not have any restrictions on dealings with other providers and can switch from our payment processing system to another or disconnect from our system or platform without significant investment. Additionally, due to mandatory provisions of Russian civil law, our agreements with agents may be unilaterally terminated by the agents at any time, and our agreements with merchants and other counterparties may be unilaterally terminated at a short prior notice. The termination of our contracts with existing agents, merchants or other partners, or a significant decline in the amount of business we do with them as a result of our contracts not having exclusivity clauses could have a material adverse effect on our business, financial condition and results of operations.

***Our services have been and may continue to be used for fraudulent, illegal or improper purposes, which could expose us to additional liability and harm our business.***

Despite measures we have taken and continue to take, our services have been and may continue to be used for fraudulent, illegal or improper purposes. These include use of our payment and other financial services in connection with fraudulent sales of goods or services, illicit sales of prescription medications or controlled substances, illegal online gambling, software and other intellectual property piracy, money laundering, bank fraud, terrorist financing, trafficking, and prohibited sales of restricted products.

Criminals are using increasingly sophisticated methods to engage in illegal activities. It is possible that fraudulent, illegal or improper use of our services could increase in the future. Our risk management policies and procedures may not be fully effective to identify, monitor and manage these risks, and we may from time to time not be able to identify merchants who are engaged in illegal activities, particularly if we work with them indirectly through payment aggregators since we generally do not perform full know-your-customer procedures with respect to each merchant engaged by such aggregators and rely on the aggregators to vet their merchants appropriately. Furthermore, the regulators' interpretation of what constitutes illegal activities is subject to change, and their interpretation of applicable laws may differ from ours. We are also not able to monitor in each case the sources for our counterparties' funds or the ways in which they use them. Increases in chargebacks or other liability could have a material adverse effect on our business, financial condition and results of operations. An increase in fraudulent transactions or publicity regarding chargeback disputes could harm our reputation and reduce consumer confidence in the use of our products and services. In addition, changes in law have increased the penalties for intermediaries providing payment services for certain illegal activities, and additional proposals are currently under consideration by government authorities increasing the potential responsibility of such intermediaries. Moreover, the perceived risk of the use of e-payments or other financial services to finance fraudulent, illegal or improper activities is causing the regulators to impose restrictions on the operations of the providers of such services that negatively affect regular compliant transactions and operations as well. See “– *Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes*” and “– *If we cannot keep pace with rapid developments and change in our industry and provide new services to our clients, or if any of the new products we roll out are unsuccessful, the use of our services could decline, and we could experience a decline in revenue and an inability to recoup costs*”. Furthermore, while we already undertake efforts to cut off or refuse to engage merchants who appear to be engaged in illegal activities from our network, the relevant state authorities could further increase their enforcement measures against such merchants, including through the introduction of new legislation, to curtail the operation of various types of merchants by targeting the processing of payments for such merchants. In the event that we are required to cease working with a significant number of merchants or payment aggregators as a result of such actions, our revenue and our profitability could materially decline.

Any resulting claims could damage our reputation and any resulting liabilities (including the revocation of applicable banking licenses or significant fines), the loss of transaction volume, decline in the number of customers or increased costs could have a material adverse effect on our business, financial condition and results of operations.

***Our business is exposed to counterparty and credit risks.***

In our Payment Services segment, we seek to sell services on a prepayment basis or to ensure that our counterparties have low credit risk profiles, such as large merchants and agents. Nevertheless, we are exposed to the risk of non-payment or other default under our contracts with our agents and merchants. If we provide trade credit or loans to an agent and we are unable to collect loans or proceeds paid to the agent by its consumers due to the agent's insolvency, fraud or otherwise, we must nonetheless complete the payment to the merchant on behalf of the consumer. As a result, our losses would not be limited to a loss of revenue in the form of fees due to us from the agent, but could amount to the entire amount of consumer payments accepted by such agent for a certain period of time.

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We also have significant receivables due from some of our merchants and agents, and may not recover these receivables in the event of such merchants' bankruptcy or otherwise. As of December 31, 2020, we had credit exposure to our agents of RUB 2,208 million and to our merchants of RUB 4,662 million. Our receivables from merchants are generally non-interest bearing and unsecured, while our receivables and loans from agents are generally interest-bearing and unsecured. Although we monitor the creditworthiness of our counterparties on an ongoing basis, there can be no assurance that the models and approaches we use to assess and monitor their creditworthiness will be sufficiently predictive, and we may be unable to detect and take steps to timely mitigate an increased credit risk.

In addition to the above sources of credit risk, as of December 31, 2020, we had credit exposure to our counterparties in connection with our Factoring PLUS project factoring portfolio of RUB 5,745 million and guarantees for third party obligations (primarily in connection with our digital bank guarantee services) in the amount of RUB 1,100 million. Factoring PLUS also issues performance digital bank guarantees for public procurement participation and execution. As of December 31, 2020, Factoring PLUS, digital bank guaranteed portfolio amounted to RUB 20,936 million. We also may pursue certain credit or similar products that would involve counterparty and credit risk exposure.

If we experience material defaults by our consumers, agents, merchants, or other partners, our business, financial condition and results of operations could be materially adversely affected.

### ***We are subject to fluctuations in currency exchange rates.***

We are exposed to currency risks. Our financial statements are expressed in Russian rubles, while our revenues and expenses outside Russia are in local currencies and some of our assets and liabilities are in foreign currencies (see “– *Quantitative and Qualitative Disclosures About Market Risk – Foreign Exchange Risk*”). Accordingly, our results of operations and assets and liabilities are exposed to fluctuations in exchange rates between the ruble and such other currencies. Changes in currency exchange rates also affect the carrying value of assets on our consolidated statement of financial position, which, depending on the statement of financial position classification of the relevant asset, can result in losses on our consolidated statement of financial position. In addition, because our earnings are primarily denominated in Russian rubles whereas our ADSs are quoted in U.S. dollar, currency exchange rate fluctuations between the Russian ruble and the U.S. dollar significantly affect the price of our ADSs.

Over the past ten years, the Russian ruble has fluctuated dramatically against the U.S. dollar and the euro. Due to the economic sanctions imposed on certain Russian companies and individuals by the US, EU, Canada and other countries, as well as the volatility in oil prices, high inflation and a sharp capital outflow from Russia, the Russian ruble has significantly depreciated against the U.S. dollar and euro since the beginning of 2014 (see “– *Economic instability in Russia could have an adverse effect on our business*”). According to the CBR, from December 31, 2014 to December 31, 2015 and from December 31, 2013 to December 31, 2014, the ruble has depreciated by 30% and 72% against the U.S. dollar, respectively, and by 17% and 52% against the euro, respectively. From December 31, 2015 to December 31, 2016, the ruble appreciated somewhat against these currencies and remained relatively stable throughout 2017; however, depreciation of the ruble resumed in 2018 when its value fell 21% against the U.S. dollar and 15% against the euro, in each case from December 31, 2017 to December 31, 2018. In 2019, the ruble/U.S. Dollar exchange was relatively stable with intermittent volatility, and was RUB 61.9 per U.S.\$1.00 on December 31, 2019. However, in the first quarter of 2020 the ruble again depreciated substantially and abruptly against the U.S. dollar and the euro due to a steep decline in oil prices and has continued to be volatile throughout the year, ending it at RUB73.88 per U.S.\$1.00 on December 31, 2020 (see “– *We are subject to the economic risk and business cycles of our merchants, partners and agents and the overall level of consumer spending*”). It is likely that significant fluctuations will continue in the future. Further fluctuations of the ruble could have a material adverse effect on our business, financial condition, results of operations and the price of our ADSs.

### ***Regulatory authorities in Russia and Kazakhstan could determine that we hold a dominant position in our markets, and could impose limitations on our operational flexibility, which may adversely affect our business, financial condition and results of operations.***

The Russian anti-monopoly authorities impose various requirements on companies that occupy a dominant position in their markets. One of the important questions is to identify and define the relevant market, in which the entity in question operates. There are numerous aspects to be taken into account, including interchangeability or substitutability of the products and/or services for the consumer, their pricing and intended use. Different approaches may be applied in this respect by anti-monopoly authorities and the participants of the market. Thus, the state authorities may conclude that we hold a dominant position in one or more of the markets in which we operate. If they were to do so, this could result in limitations on our future acquisitions and a requirement that we pre-clear with the authorities any changes to our standard agreements with merchants and agents, as well as any specially negotiated agreements with business partners. In addition, if we were to decline to conclude a contract with a third party this could, in certain circumstances, be regarded as abuse of a dominant market position. Any abuse of a dominant market position could lead to administrative penalties and the imposition of a fine of up to 15% of our annual revenue for the previous year. These limitations if imposed may reduce our operational and commercial flexibility and responsiveness, which may adversely affect our business, financial condition and results of operations.

### ***We may not be able to successfully protect our intellectual property and may be subject to infringement claims.***

We rely on a combination of contractual rights, copyright, trademark and trade secret laws to establish and protect our proprietary technology. We also maintain patents for certain of our technologies. We customarily require our employees and independent contractors to execute confidentiality agreements or otherwise to agree to keep our proprietary information confidential when their relationship with us begins. Typically, our employment contracts also include clauses requiring our employees to assign to us all of the inventions and intellectual property rights they develop in the course of their employment and to agree not to disclose our confidential information. Nevertheless, we may

not be able to successfully protect our intellectual property at all times. Our agreements with software developers may not have always properly and unambiguously assigned the rights to software to us, and as such this software may be exposed to their claims. This is also often the case at various companies we have acquired throughout our history. Certain technologies that we have developed may not be fully and comprehensively protected by copyrights or patents and could therefore be exposed to theft or misuse. Third parties, including our competitors, may independently develop similar technology, duplicate our services or design around our intellectual property. Further, contractual arrangements may not prevent unauthorized disclosure of our confidential information or ensure an adequate remedy in the event of any unauthorized disclosure of our confidential information. Because of the limited protection and enforcement of intellectual property rights in certain jurisdictions in which we operate, such as Russia and CIS countries, our intellectual property rights may not be as protected as they may be in more developed markets such as the United States. We may have to litigate to enforce or determine the scope or enforceability of our intellectual property rights (including trade secrets and know-how), which could be expensive, could cause a diversion of resources and may not prove successful. The loss of intellectual property protection could harm our business and ability to compete and could result in costly redesign efforts, discontinuance of certain service offerings or other competitive harm. Additionally, we do not hold any patents for our business model or our business processes, in part because our ability to obtain them in Russia is subject to legislative constraints, and we do not currently intend to obtain any such patents in Russia or elsewhere.

We may also be subject to costly litigation in the event our services or technology are claimed to infringe, misappropriate or otherwise violate a third party's intellectual property or proprietary rights. Such claims could include patent infringement, copyright infringement, trademark infringement, trade secret misappropriation or breach of licenses. In addition, while we seek to obtain copyright registration certificates for the critical software we develop, our rights to software obtained as works for hire might be potentially challenged by the employees and former employees or developers of such software. We may not be able to successfully defend against such claims, which may result in a limitation on our ability to use the intellectual property subject to these claims and also might require us to redesign affected services, enter into costly settlement or license agreements, pay costly damage awards, or face a temporary or permanent injunction prohibiting us from marketing or selling certain of our services. In such circumstances, if we cannot or do not license the infringed technology on reasonable terms or substitute similar technology from another source, our revenue and earnings could be adversely impacted. Additionally, non-practicing entities had and may continue in the future to acquire patents, make claims of patent infringement and attempt to extract settlements from companies in our industry. Even if we believe that such claims are without merit and successfully defend these claims, defending against such claims is time consuming and expensive and could result in the diversion of the time and attention of our management and employees.

***We may use open source software in a manner that could be harmful to our business.***

We use open source software in connection with our technology and services. The original developers of the open source code provide no warranties on such code. Moreover, some open source software licenses require users who distribute open source software as part of their software to publicly disclose all or part of the source code to such software and/or make available any derivative works of the open source code on unfavorable terms or at no cost. The use of such open source code may ultimately require us to replace certain code used in our products, pay a royalty to use some open source code or discontinue certain products. Any of the above requirements could be harmful to our business, financial condition and operations.

***Starting from 2024, companies such as ours will be required to use primarily domestic Russia-produced software and hardware.***

In October 2020, a legislative initiative was publicized aiming to mandate the use of domestically-developed software and hardware with respect to all critical digital infrastructure (including the banking industry and thus our company) from January 1, 2024 and 2025, respectively. Since we use a lot of foreign-produced technologies and equipment, complying with these requirements may prove a challenge for us and is likely to result in significant operational costs. The switch to locally produced software and hardware may adversely affect the performance and safety features of the system and thus the quality of our services. The full impact of this initiative is difficult to assess at this time, but it is possible that it could materially adversely affect our business, financial condition and results of operations.

***We do not have and may be unable to obtain sufficient insurance to protect ourselves from business risks.***

The insurance industry in Russia is not yet fully developed, and many forms of insurance protection common in more developed countries are not yet fully available or are not available on comparable or commercially acceptable terms. Accordingly, while we hold certain mandatory types of insurance policies in Russia, we do not currently maintain insurance coverage for business interruption, property damage or loss of key management personnel as we have been unable to obtain these on commercially acceptable terms. We do not hold insurance policies to cover for any losses resulting from counterparty and credit risks or fraudulent transactions. We also do not generally maintain separate funds or otherwise set aside reserves for most types of business-related risks. Accordingly, our lack of insurance coverage or reserves with respect to business-related risks may expose us to substantial losses, which could materially adversely affect our business, financial condition and results of operations.

***In a dynamic industry like ours, the ability to attract, recruit, retain and develop qualified personnel is critical to our success and growth.***

Our business functions at the intersection of rapidly changing technological, social, economic and regulatory developments that require a wide-ranging set of expertise and intellectual capital. In order for us to compete and grow successfully, we must attract, recruit, retain and develop the necessary personnel who can provide the needed expertise across the entire spectrum of our intellectual capital needs. This is particularly true with respect to top management personnel as well as qualified and experienced software engineers and IT staff, who are highly

sought after and are not in sufficient supply in Russia and in most other markets in which we operate. The market for such personnel is highly competitive, and we may not succeed in recruiting additional personnel or may fail to replace effectively current personnel who depart with qualified or effective successors. A failure to replace departing personnel in an efficient and timely manner might result in improper functioning or failures of our systems and technologies, since our know-how may not always be properly institutionalized and instead is reliant on the expertise of specific employees, which we may not be able to replace immediately in the event of their departure. Our efforts to retain and develop personnel may result in significant additional expenses, which could adversely affect our profitability. We currently do not have a market standard long-term incentive plan due to the refusal by our shareholders to approve the disapplication of pre-emptive rights (see “– *Our ADS holders may not be able to exercise their pre-emptive rights in relation to future issuances of class B shares*”). In Cyprus, where our Company is registered, there is no statutory carve-out from pre-emptive rights for issuances of shares to employees like in some other jurisdictions, and such carve-out has to be specifically approved by shareholders and renewed periodically. The refusal by our shareholders to approve disapplication of pre-emptive rights for issuances of shares to employees has rendered us unable to issue shares to our employees under our employee incentive plans, and has caused us to incur additional expenses due to the fact that we have to make cash payouts to employees in lieu of issuing shares under an employee incentive plan. These developments could undermine our ability to retain and attract competitive talent who have come to expect share-based compensation in an industry like ours. For these and other reasons, we cannot assure you that we will be able to attract and retain qualified personnel in the future. Failure to retain or attract key personnel could have a material adverse effect on our business, financial condition and results of operations.

***Our operations may be constrained if we cannot attract or service future debt financing.***

As of the date of this annual report, we have incurred RUB 6.6 billion in debt, which primarily consists of RUB 5 billion in bonds issued by our subsidiary Qiwi Finance, with respect to which Qiwi plc and our key subsidiaries JSC Qiwi and Sette FZ-LLC have provided irrevocable offers to bondholders to purchase such bonds from them upon the occurrence of certain events. We may also incur additional debt financing to finance the development of our new or existing projects, and our operations and growth may be constrained if we cannot do so on favorable terms or at all. In particular, the continued success of our Factoring PLUS project is heavily dependent on procuring external funding to finance its operations. Our debt capacity depends upon our ability to maintain our operating performance at a certain level, which is subject to general economic and market conditions and to financial, business and other factors, many of which are outside of our control. If our cash flow from operating activities is insufficient to service our debt, we could be forced to take certain actions, including delaying or reducing capital or other expenditures or other actions, to restructure or refinance our debt; selling or mortgaging our assets or operations; or raising additional equity capital, which we might not be able to do on favorable terms, in a timely manner or at all. Furthermore, such actions might not be sufficient to allow us to service our debt obligations in full and, in any event, could have a material adverse effect on our business, financial condition, and results of operations. Moreover, our inability to service our debt through internally generated cash flow or other sources of liquidity could put us in default of our obligations to creditors, which could trigger various default provisions under our financings and thus have a material adverse effect on the business, financial condition, and results of operations.

***We have recently been experiencing, and may continue to experience, increasing challenges with conducting transactions denominated in U.S. dollars.***

We contract with some of our international merchants in U.S. dollars and other currencies such as Euros. Recently we started to encounter difficulties in conducting such transactions, even with respect to our largest and most well-known international merchants, due to the refusal of an increasing number of our U.S. relationship banks and the correspondent U.S. banks of our non-U.S. relationship banks to service U.S. dollar payments. A direct or correspondent relationship with a U.S. bank is necessary in order for any non-U.S. company to transact in U.S. dollars. Reasons we have been given to explain these changes in approach by our banks mainly referred to changes in internal know-your-customer procedures, limits on certain types of merchants and certain jurisdictions, and other internal policies, which we believe might be a result of the increasing negative sentiment towards Russia on part of U.S. banks, among other factors (see – *The situation in Ukraine and the U.S., EU and other sanctions that have been imposed in connection therewith could adversely impact our operations and financial condition*), even with respect to transactions and relationships that do not present any potential violation of any applicable sanctions. Even though we still maintain a number of U.S. dollar accounts with various financial institutions, at the same time we are already conducting a portion of U.S. dollar transactions with our international merchants in other currencies, bearing additional currency conversion costs. No assurance can be given that such institutions or their respective correspondent banks in the U.S. will not similarly refuse to process our transactions for similar reasons or otherwise, thereby further increasing the currency conversion costs that we have to bear or that our international merchants will agree to accept payments in any currency, but the U.S. dollar in the future. If we are not able to conduct transactions in U.S. dollars, we may bear significant currency conversion costs or lose some of our merchants who will not be willing to conduct transactions in currencies other than the U.S. dollars, and our business, financial condition and results of operations may be materially adversely affected. We can give no assurance that similar issues would not arise with respect to our transactions in other currencies, such as the Euro, which could have similarly adverse consequences for us.

***We may not be able to expand into new geographical markets, or develop our existing international operations successfully, which could limit our ability to grow and increase our profitability.***

Certain of our services are offered in countries beyond Russia, and we may look to further expand our geographical footprint if the right opportunities appear. Our expansion into new geographical markets and further development of our international operations depend on our ability to apply our existing technology or to develop new applications to meet the particular needs of each local market or country. We may not have adequate financial, technological or personnel and management resources to develop effective and secure services or distribution channels that will satisfy the demands of these markets. We may not be able to establish partnerships with any counterparties that we may need

in order to strengthen our international operations. If we fail to enter new markets or countries or to develop our international operations, we may not be able to continue to grow our revenues and earnings. Furthermore, we may expand into new geographical markets in which we may not have any previous operating experience. We operate in an industry that is often subject to significant regulation, and our lack of familiarity with the regulatory landscape in new markets may result in us running into unanticipated problems or delays in obtaining the requisite regulatory approvals and licenses. We may not be able to successfully expand in such markets due to our lack of experience. Moreover, we may not be able to execute our strategy in our existing international operations successfully, which may result in additional losses or limit our growth prospects. In addition, expanding internationally subjects us to a number of risks, including:

- greater difficulty in managing foreign operations;
- expenses associated with localizing our products, including offering consumers the ability to transact in major currencies;
- higher labor costs and problems integrating employees that we hire in different countries into our existing corporate culture;
- laws and business practices that favor local competitors;
- multiple and changing laws, tax regimes and government regulations;
- foreign currency restrictions and exchange rate fluctuations;
- changes in a specific country's or region's political or economic conditions; and
- differing intellectual property laws.

In addition, our international operations may expose us to numerous and sometimes conflicting legal and regulatory requirements, and violations or unfavorable interpretation by authorities of these regulations could harm our business. In particular, we are exposed to the risk of being deemed to have permanent establishment in a specific country and transfer pricing risks which could result in additional tax liability.

If we are not able to manage these and multiple other risks associated with international operations successfully, our business, financial condition and results of operations could be materially adversely affected.

### **Risks Relating to Corporate Governance Matters and Organizational Structure**

***The substantial share ownership position of the Chairman of our board of directors, Sergey Solonin, may limit your ability to influence corporate matters.***

The Chairman of our board of directors, Sergey Solonin, owns substantially all of our class A shares, representing approximately 66.6% of the voting power of our issued share capital. As a result of this concentration of share ownership, Mr. Solonin has sole discretion over any matters submitted to our shareholders for approval that require a simple majority vote and has significant voting power on all matters submitted to our shareholders for approval that require a qualified majority vote, including the power to veto them. Our articles of association require the approval of no less than 75% of present and voting shareholders for matters such as amendments to the constitutional documents of our company, dissolution or liquidation of our company, reducing the share capital, buying back shares and approving the total number of shares and classes of shares to be reserved for issuance under any employee stock option plan or any other equity-based incentive compensation program of our group. Matters requiring a simple majority shareholder vote include, among other matters, increasing our authorized capital, removing a director, approving the annual audited accounts and appointing auditors.

This concentration of ownership could delay, deter or prevent a change of control or other business combination that might otherwise give you the opportunity to realize a premium over then-prevailing market price of our shares. The interests of Mr. Solonin may not always coincide with the interests of our other shareholders. This concentration of ownership may also adversely affect the price of our ADSs.

***The substantial share ownership position of Otkritie could be adverse to the interests of our minority shareholders.***

Otkritie Bank owns 41.0% of our class B shares, representing approximately 13.7% of the voting power of our issued share capital, and has nominated one member to our board of directors, Ms. Nadiya Cherkasova. Were Mr. Solonin to sell down his stake in such a manner that his shares would convert into class B shares pursuant to our Articles of Association, voting power of Otkritie Bank would increase accordingly. Moreover, since late 2017, Otkritie Bank has been owned by the Central Bank of Russian Federation (CBR) as a result of its financial rehabilitation. CBR is the designated regulator for the financial and securities markets in Russia and is the primary regulator of Qiwi's Russian banking and payments businesses. The liquidity of our ADSs has already significantly declined and could potentially further decline due to one large holder accumulating a significant portion of the shares that formerly constituted free float. The interests of Otkritie Bank, particularly as a state-owned institution, may not always coincide with the interests of our other shareholders. In particular, if Otkritie Bank or its controlling shareholder were to decide they are not interested in continuing to hold this stake, whether due to the fact that it represents a non-core business for Otkritie Bank or otherwise, a sale of a stake of the size could put significant downward pressure on the price of our ADSs. Otkritie Bank's decision to dispose its ownership in the Company may be perceived as directly or indirectly influenced by CBR's internal policies which may

negatively impact our business or the market value of our ADSs given CBR's role as the Company's primary regulator. We also believe that due to the recent deterioration of relationships between Russia and the U.S. the fact that the CBR owns, albeit indirectly, a significant stake in our company may be perceived as a negative by certain investors. This concentration of ownership may also adversely affect the price of our ADSs.

***Our ADS holders have limited rights in relation to the appointment of our directors, including our independent directors.***

Other than in certain limited cases provided for in our articles of association, our directors are elected by shareholder weighted voting, sometimes referred to as cumulative voting, under which each shareholder has the right to cast as many votes as the voting rights attached to its shares multiplied by a number equal to the number of board seats to be filled by shareholders. As a result, our class A shareholders will have the ability to appoint, through the weighted voting set forth in our articles of association, at least a majority of the board of directors for the foreseeable future. The interests of our directors may therefore not be aligned with or be in the best interests of the holders of our ADSs.

***The rights of our shareholders are governed by Cyprus law and our articles of association, and differ in some important respects from the typical rights of shareholders under U.S. state laws.***

Our corporate affairs are governed by our articles of association and by the laws governing companies incorporated in Cyprus. The rights of our shareholders and the responsibilities of members of our board of directors under Cyprus law and our articles of association are different than under some of the U.S. state laws. For example, by law existing holders of shares in a Cypriot public company are entitled to pre-emptive rights on the issue of new shares in that company (provided such shares are paid in cash and the pre-emption rights have not been disapplied). In addition, our articles of association include other provisions, which differ from provisions typically included in the governing documents of most companies organized in the U.S.:

- our board of directors can only take certain actions by means of a supermajority vote of 75% of its members, including approving our annual budget and business plan, disposing of our interest in a subsidiary if such disposal results in a change of control over such subsidiary, issuing shares for consideration other than cash and other actions
- our shareholders are able to convene an extraordinary general meeting; and
- if our board of directors exercises its right to appoint a director to fill a vacancy on the board created during the term of a director's appointment, shareholders holding 10.01% of the voting rights of the company may terminate the appointment of all of the directors and initiate reelection of the entire board of directors.

As a result of the differences described above, our shareholders may have rights different to those generally available to shareholders of companies organized under U.S. state laws and our board of directors may find it more difficult to approve certain actions.

***Acquisitions of Russian entities are subject to pre-closing approval by multiple government authorities which exercise significant discretion as to whether a consent should be granted or not, and are regulated by a significant body of law which is often ambiguous and open to varying interpretations.***

Due to our ownership of Qiwi Bank, any transactions resulting in the acquisition of more than 50% of our voting power or the right to otherwise direct our business activities would become subject to preliminary approval by the CBR. In addition, any acquisition of more than 50% of our voting power may also be subject to a preliminary approval by the Russian Federal Antimonopoly Service, or the FAS. Furthermore, Qiwi Bank holds encryption licenses which are necessary to conduct its operations, and by virtue of this may be deemed to be a "strategic enterprise" for the purposes of the Federal Law of the Russian Federation No. 57-FZ "On the Procedure for Foreign Investments in Enterprises which are Strategically Important for the State Defense and National Security", dated April 29, 2008, as amended, or "the Strategic Enterprise Law". In this case, any acquisition of control over our company would require an approval of a specialized government commission, which is a relatively lengthy process that typically takes between three and six months in practice (see "-- Regulation – Regulation of Strategic Investments"). These regulatory approval requirements may have the effect of making a takeover of our company more difficult or less attractive, and may prevent or delay a change of control, which could have a negative impact on the liquidity of, and investor interest in, our ADSs.

Additionally, under Russian law, the depositary may be treated as the owner of the class B shares underlying the ADSs, and therefore, could be deemed a beneficial shareholder of Qiwi Bank. This is different from the way other jurisdictions treat ADSs. As a result, the depositary may be subject to the approval requirements of the CBR, FAS and the government commission described above in the event an amount of our shares representing over 50% of our voting power is deposited in the ADS program. Accordingly, our ADS program may be subject to an effective limit of 50% of our voting power, unless the depositary obtains FAS, CBR and potentially additional government commission approvals to increase its ownership in excess of 50% of our voting power. This could limit our ability to raise capital in the future and the ability of our existing shareholders to sell their ADSs in the public markets, which in turn may impact the liquidity of share capital.

***The quota imposed on foreign ownership of Russian banks or IT companies may make a takeover of our company by a foreign purchaser impossible.***

Under current Russian law, the Russian government is entitled, upon consultation with the CBR, to propose legislation imposing a quota on foreign ownership in the Russian banking industry, covering both Russian branches of international banks and foreign participation in the charter capital of Russian banks, such as Qiwi Bank. Currently, a 50% quota on foreign ownership is in place, subject to certain exemptions.

Furthermore, in late 2019 a draft legislative bill was submitted to the Russian legislature proposing to restrict ownership by foreign persons of certain key Russian IT companies pursuant to a list to be determined at a later stage to not more than 20% in the aggregate. Such draft law was repealed after significant criticism. However, there can be no assurance that similar measures will not be adopted in the future, as has already happened, for example, to media companies and video content distributors under other laws adopted in Russia in recent years.

If the quota on foreign ownership of Russian banks is exceeded, or if a law restricting foreign ownership of Russian IT companies is adopted, a takeover of our company by a foreign purchaser may become impossible, which could limit, prevent or delay a change of control of our company and in turn could negatively impact the liquidity of our ADSs.

***As a foreign private issuer whose ADSs are listed on Nasdaq, we have elected to follow certain home country corporate governance practices instead of certain Nasdaq requirements.***

As a foreign private issuer whose ADSs are listed on Nasdaq, we are permitted in certain cases to, and do, follow Cyprus corporate governance practices instead of the corresponding requirements of Nasdaq. We follow Cyprus corporate governance practices with regard to the composition of our board of directors which, unlike the applicable Nasdaq rule for U.S. corporations, do not require that a majority of our directors be independent. Currently only three out of our seven directors are independent. We also do not have a compensation committee or a nominating committee comprised entirely of independent directors, and our independent directors do not meet in regular executive sessions. In addition, our board of directors has not made any determination whether it will comply with certain Nasdaq rules concerning shareholder approval prior to our taking certain company actions, including the issuance of 20% or more of our then-outstanding share capital or voting power in connection with an acquisition, and our board of directors, in such circumstances, may instead determine to follow Cypriot law. Accordingly, our shareholders may not be afforded the same protection as provided under Nasdaq corporate governance rules.

***Our ADS holders may not have the same voting rights as the holders of our class A shares and class B shares and may not receive voting materials in time to be able to exercise their right to vote. Our ADS holders' right to receive certain distributions may be limited in certain respects by the deposit agreement.***

Except as set forth in the deposit agreement, holders of our ADSs are not able to directly exercise voting rights attaching to the class B shares represented by our ADSs. Holders of our ADSs may instruct the depositary how to vote such holder's class B shares represented by the ADSs. Upon receipt of voting instructions from an ADS holder, the depositary will vote the underlying class B shares in accordance with these instructions. Pursuant to our articles of association, we may convene an annual shareholders' meeting or a shareholders' meeting called for approval of matters requiring a 75% shareholder vote upon at least 45 days' notice and upon at least 30 days' notice for all other shareholders' meetings. If we give timely notice to the depositary under the terms of the deposit agreement and so request, the depositary will notify you of the upcoming vote and arrange to deliver our voting materials to you. We cannot assure our ADS holders that they will receive the voting materials in time to instruct the depositary to vote the class B shares underlying their ADSs, and it is possible that our ADS holders, or persons who hold their ADSs through brokers, dealers or other third parties, will not have the opportunity to exercise a right to vote. In addition, the depositary and its agents are not responsible for failing to carry out voting instructions or for the manner of carrying out voting instructions. This means that our ADS holders may not be able to exercise their right to vote and there may be nothing such holders can do if the class B shares underlying your ADSs are not voted as requested. In addition, although our ADS holders may directly exercise their right to vote by withdrawing the class B shares underlying their ADSs, they may not receive sufficient advance notice of an upcoming shareholders' meeting to withdraw the class B shares underlying their ADSs to allow them to vote with respect to any specific matter. Furthermore, under the deposit agreement, the depositary has the right to restrict distributions to holders of the ADSs in the event that it is unlawful or impractical to make such distributions. We have no obligation to take any action to permit distributions to holders of our ADSs. As a result, holders of ADSs may not receive distributions made by us.

**Risks Relating to the Russian Federation and Other Markets in Which We Operate**

***Emerging markets such as Russia are subject to greater risks than more developed markets, including significant legal, economic and political risks.***

Investors in emerging markets such as Russia should be aware that these markets are subject to greater risk than more developed markets, including in some cases significant legal, economic and political risks. Investors should also note that emerging economies are subject to rapid change and that the information set out herein may become outdated relatively quickly. Accordingly, investors should exercise particular care in evaluating the risks involved and must decide for themselves whether, in light of those risks, their investment is appropriate.

Generally, investment in emerging markets is only suitable for sophisticated investors who fully appreciate the significance of the risks involved, and investors are urged to consult with their own legal and financial advisors before making an investment in our ADSs.

***The situation in Ukraine and the U.S., EU and other sanctions that have been imposed in connection therewith could adversely impact our operations and financial condition.***

The Ukraine crisis, which started in late 2013 and remains unresolved, has brought Russian relations with the West to a post-Cold War low point. In response to the Ukraine crisis, Ukraine, the European Union and the United States (as well as other countries such as Norway, Canada and Australia) have passed a variety of economic sanctions against certain Russian government officials, private individuals and Russian companies, as well as “sectoral” sanctions affecting specified types of transactions with named participants in certain industries, including named Russian financial institutions, and sanctions that prohibit most commercial activities of U.S. and EU persons in Crimea and Sevastopol. There is significant uncertainty regarding the extent or timing of any potential further economic or trade sanctions or the potential easing of such measures. In August 2017, the United States passed a Countering America’s Adversaries Through Sanctions Act (“CAATSA”), which introduced ‘secondary sanctions’ targeting non-U.S. persons if the U.S. President determines that any such person knowingly and materially violates, attempts to violate, conspires to violate or causes a violation of a restriction introduced under any relevant U.S. Russian sanctions legislation or facilitates a significant transaction or transactions for or on behalf of any person subject to U.S. Russian sanctions or his or her relatives.

Certain sanctions, thus far only imposed by Ukraine, and Russian countersanctions instituted in response to such sanctions, directly target payment services providers such as ourselves (see “– *We are subject to extensive government regulation*”). There can be no assurance that additional sanctions affecting the payments business will not be imposed by Russia or other countries in which we operate. While other current sanctions do not target us or the payments industry more generally, these sanctions have had and may continue to have the effect of damaging the Russian economy by, among other things, accelerating capital flight from Russia, weakening of the Russian ruble, exacerbating the negative investor sentiment towards Russia and making it harder for Russian companies to access international financial markets for debt and equity financing. In addition, a number of Western businesses have curtailed or suspended activities in Russia or dealings with Russian counterparts for reputational reasons even though currently neither such activities nor dealings with their relevant Russian counterparts were proscribed by the sanctions. An expansion of the existing or introduction of new sanctions, including those mentioned above, or sanctions specifically targeting us or our management or shareholders, or our sector generally, could result in our international customers, suppliers, shareholders and other business partners revising their relationship with us for compliance, political, reputational or other reasons, which could affect our business.

Some of our agents, merchants or Tochka and Factoring PLUS SME clients, although mostly not incorporated in Crimea, may have operations there. Further, before the introduction of the corresponding sanctions we have had direct contacts with several Crimea banks that are registered as financial legal entities in Crimea, and currently such banks may continue to operate as our agents or merchants. To date, we do not believe that any of the current sanctions as in force limit our ability to work with entities that may have operations in Crimea or operate in Crimea. Nevertheless, if we are deemed to be in violation of any sanctions currently in place or if any new or expanded sanctions are imposed on Russian businesses operating in Crimea by the U.S., EU, or other countries, our business and results of operations may be materially adversely affected.

In the ordinary course of our business, we may accept payments from consumers to or otherwise indirectly interact with certain entities that are the targets of U.S. sanctions. We operate primarily within the Russian financial system and, accordingly, many of our customers have accounts at banks in Russia. The U.S., EU and other countries have adopted a package of economic restrictive measures imposing certain sanctions on the operations of various Russian banks, including VTB Bank and Gazprombank. Some of our subsidiaries hold bank accounts at the aforementioned banks as well as have overdrafts and bank guarantees with VTB Bank. A number of Russian banks, including Bank Rossiya, SMP Bank, Investcapitalbank and Sobinbank have been designated by OFAC and are subject to U.S. economic sanctions. In addition, Tempbank was designated due to its dealings with the Syrian government. U.S. sanctions may be extended to any person that U.S. authorities determine has materially assisted, or provided financial, material, or technological support for, or goods or services to or in support of, any sanctioned individuals or entities. For example, we may be associated with U.S.-designated banks due to us accepting payments for them from consumers in the ordinary course of our business, even though we may not have any direct contract relationships with them. There can be no assurance that the U.S. Government would not view such activities as meeting the criteria for U.S. economic sanctions.

In addition, because of the nature of our business, we do not generally identify our customers where there is no express requirement to do so under Russian anti-money laundering legislation. Therefore, we are not always able to screen them against the Specially Designated Nationals and Blocked Persons List published by OFAC and other sanctions lists.

While we believe that our indirect interaction with sanctioned Russian banks and potential interaction with designated individuals, as well as other interactions we may potentially have with entities and persons that may be subject to U.S. or EU economic and financial sanctions does not contravene any law, our business and reputation could be adversely affected if the U.S. government were to designate us as a blocked party and extend such sanctions to us. The executive orders authorizing the U.S. sanctions provide that persons may be designated if, inter alia, they materially assist, or provide financial, material, or technological support for goods or services to or in support of, blocked or designated parties. EU financial sanctions prohibit the direct and indirect making available of funds or economic resources to or for the benefit of sanctioned parties. Investors may also be adversely affected if we are so designated, resulting in their investment in our securities being prohibited or restricted. Furthermore, under those circumstances, some U.S. or EU investors may decide for legal or reputational reasons to divest their holdings in us or not to purchase our securities in the first place. We are aware of initiatives by U.S. governmental entities and U.S. institutional investors, such as pension funds, to adopt or consider adopting laws, regulations, or policies prohibiting transactions with or investment in, or requiring divestment from, entities doing business with certain countries. There can be no assurance that the foregoing will not occur or that such occurrence will not have a material adverse effect on our share price. Even if we are not subjected to U.S. or other economic sanctions, our participation in the Russian financial system and indirect interaction with sanctioned banks and potential interaction with designated individuals may adversely impact our reputation among investors. There is also a risk that other entities with which we engage in business, or individuals or entities associated with them, are, or at any time in the future may become, subject to sanctions.

To date, no individual or entity within our group has been designated by either the United States or the EU as a specific target of their respective Ukraine related sanctions. No assurance can be given, however, that any such individual or entity will not be so designated in the future, or that broader sanctions against Russia that affect our company, will not be imposed. In addition, no assurance can be given that any of our transactions with third parties that are subject to the sanctions will not constitute ‘significant transactions’ for purposes of CAATSA. Non-compliance with the U.S., EU and other sanctions programs applicable to us could expose us to significant fines and penalties and to enforcement measures, or result in the loss of clients, any which in turn could adversely impact our business, financial conditions, results of operations and prospects.

The crisis in Ukraine is ongoing and could escalate. Were full-fledged hostilities to break out between Ukraine and Russia, they would likely cause significant economic disruption and further calls from the Western countries for a comprehensive sanction regime that would seek to further isolate Russia from the world economy. Even the current level of ongoing civil insurrection in eastern Ukraine, if no resolution is forthcoming, may well lead to further strengthening and broadening of Ukraine-related sanctions. For example, there have been proposals to cut off Russia from the international SWIFT payment system, which would disrupt ordinary financial services in Russia and any cross-border trade. Other proposed sanctions that have not been enacted so far but could have a devastating effect on the Russian economy in general and our business, financial condition, results of operations and prospects in particular, include more comprehensive sanctions with respect to major Russian state-owned banks (including a prohibitions on U.S. dollar transactions) and other entities, prohibition on transactions involving sovereign debt of Russia, and various other measures. The potential further repercussions surrounding the situation in Crimea and Eastern Ukraine are unknown and no assurance can be given regarding the future of relations between Russia and other countries. Overall, the situation in Ukraine and Crimea remains uncertain and we cannot predict how the Ukrainian crisis will unfold or the impact it will have on our business or results of operations. Additionally, relations between the US and Russia have recently become strained over a variety of other issues, which could result in further sanctions against Russia or specific individuals, entities or economy sectors. See “– Deterioration of Russia’s relations with other countries could negatively affect the Russian economy and those of the nearby regions”. Any or all of the above factors could have a material adverse effect on our business, financial condition, results of operations and prospects.

***Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes.***

Our business is currently subject to know-your-client requirements established by Federal Law of the Russian Federation No. 115-FZ “On Combating the Legalization (Laundering) of Criminally Obtained Income and Funding of Terrorism”, dated August 7, 2001, as amended, or the Anti-Money Laundering Law. Based on the Anti-Money Laundering Law we distinguish three types of consumers based on their level of identification, being anonymous, identified through a simplified procedure and fully identified. There can be no assurance that we will always be able to collect all necessary data to perform the identification procedure in full or that the data the users provide us for the purposes of identification will not contain any mistakes or misstatements and will be correctly matched with the information available in the governmental databases. Due to the lack of clarity and gaps existing under the current customer identification legislation, we have to employ a risk-based approach to customer KYC and sometimes make judgment calls in applying anti-money laundering legislation, with the resulting risk of being found in non-compliance with it. Thus, current situation could cause us to be in violation of the identification requirements. In case we are forced to change our approaches to identification procedure or in case the identification requirements are further tightened, it could negatively affect the number of our consumers and, consequently, our volumes and revenues. Additionally, Russian anti-money laundering legislation is in a constant state of development and is subject to varying interpretations. If we are found to be in non-compliance with any of its requirements, we could not only become subject to fines and other sanctions, but could also have to discontinue to process operations that are deemed to be in breach of the applicable rules and lose associated revenue streams.

***Political and governmental instability could adversely affect the value of investments in Russia.***

Political conditions in the Russian Federation were highly volatile in the 1990s, as evidenced by the frequent conflicts amongst executive, legislative and judicial authorities, which negatively impacted the business and investment climate in the Russian Federation. Over the past three decades the course of political and other reforms has in some respects been uneven and the composition of the Russian Government has at times been unstable. The Russian political system continues to be vulnerable to popular dissatisfaction, including dissatisfaction with the results of the privatizations of the 1990s, as well as to demands for autonomy from certain religious, ethnic and regional groups.

On January 15, 2020, Russian Prime Minister Dmitry Medvedev announced that he and the entire Government were resigning after President Vladimir Putin proposed constitutional amendments that would, among other things, strengthen the powers of the Russian parliament regarding appointment of the Prime Minister and members of the Government. Vladimir Putin has subsequently nominated the former head of the Federal Taxation Service, Mikhail Mishustin, to replace Dmitry Medvedev as Prime Minister and appointed the new Government. Future changes in the Russian Government, the State Duma or the presidency, major policy shifts or eventual lack of consensus between the president, the Russian Government, Russia’s parliament and powerful economic groups could lead to political instability. Additionally, the potential for political instability resulting from the worsening of the economic situation in Russia and deteriorating standards of living should not be underestimated. Any such instability could negatively affect the economic and political environment in Russia, particularly in the short term. Shifts in governmental policy and regulation in the Russian Federation are less predictable than in many Western democracies and could disrupt or reverse political, economic and regulatory reforms. Any significant change in the Russian Government’s program of reform in Russia could lead to the deterioration of Russia’s investment climate that might limit our ability to obtain financing in the international capital markets or otherwise have a material adverse effect on our business, financial condition and results of operations.

***The implementation of government policies in Russia targeted at specific individuals or companies could harm our business as well as investments in Russia more generally.***

The use of governmental power against particular companies or persons, for example, through the tax, environmental or prosecutorial authorities, could adversely affect the Russian economic climate and, if directed against us, our senior management or our major shareholders, could materially adversely affect our business, financial condition and results of operations. Russian authorities have recently challenged some Russian companies and prosecuted their executive officers and shareholders on the grounds of tax evasion and related charges. In some cases, the results of such prosecutions and challenges have been significant claims against companies for unpaid taxes and the imposition of prison sentences on individuals. There has been speculation that in certain cases these challenges and prosecutions were intended to punish, and deter, opposition to the government or the pursuit of disfavored political or economic agendas. There has also been speculation that certain environmental challenges brought recently by Russian authorities in the oil and gas as well as mining sectors have been targeted at specific Russian businesses under non-Russian control, with a view to bringing them under state control. More generally, some observers have noted that takeovers in recent years of major private sector companies in the oil and gas, metals and manufacturing sectors by state-controlled companies following tax, environmental and other challenges may reflect a shift in official policy in favor of state control at the expense of individual or private ownership, at least where large and important enterprises are concerned.

***Deterioration of Russia's relations with other countries could negatively affect the Russian economy and those of the nearby regions.***

Over the past several years, Russia has been involved in conflicts, both economic and military, involving other members of the CIS or other countries. On several occasions, this has resulted in the deterioration of Russia's relations with other members of the international community, including the United States and various countries in Europe. Many of these jurisdictions are home to financial institutions and corporations that are significant investors in Russia and whose investment strategies and decisions may be affected by such conflicts and by worsening relations between Russia and its immediate neighbors.

For example, relations between Ukraine and Russia, as well as Georgia and Russia, have been strained over a variety of issues. The events in Ukraine, Crimea and Syria have prompted condemnation by members of the international community and have been strongly opposed by the EU and the United States, with a resulting material negative impact on the relationships between the EU, the United States and Russia. See “– *The situation in Ukraine and the U.S., EU and other sanctions that have been imposed could adversely impact our operations and financial condition*”. The Ukraine crisis, which started in late 2013 and remains unresolved, has brought additional tensions between Russia and Western countries (such as the U.S., UK and a number of EU countries), and new issues that adversely affect such relations may arise in the future. Other recent points of tension between Russia and Western governments have included: the Russian role in the Syrian crisis and its military support for the government of Syria; the alleged involvement of the Russian government in the cyber-attacks aimed at disrupting the election process in the U.S.; the alleged involvement of the Russian intelligence service in an attempted poisoning of a Russian citizen in the UK; the incident involving Ukrainian vessels near the Kerch Strait in November 2018; and, most recently, the incarceration of a prominent Russian public figure Alexey Navalny. All of the above have led to escalation of geopolitical tensions, and sometimes introduction or expansion of international sanctions or other countermeasures by Western countries against Russia, or calls for introduction of additional sanctions, and may continue to do so in the future. The emergence of new or escalated tensions between Russia and neighboring states or other states could negatively affect the Russian economy. This, in turn, may result in a general lack of confidence among international investors in the region's economic and political stability and in Russian investments generally. Such lack of confidence may result in reduced liquidity, trading volatility and significant declines in the price of listed securities of companies with significant operations in Russia, including our ADSs, and in our inability to raise debt or equity capital in the international capital markets, which may affect our ability to achieve the level of growth to which we aspire.

***Crime and corruption could create a difficult business climate in Russia.***

The political and economic changes in Russia since the early 1990s have led, amongst other things, to reduced policing of society and increased lawlessness. Organized crime, particularly property crimes in large metropolitan centers, has reportedly increased significantly since the dissolution of the Soviet Union. In addition, the Russian and international media have reported high levels of corruption in Russia. Press reports have also described instances in which government officials have engaged in selective investigations and prosecutions to further the interest of the government and individual officials or business groups. Although we adhere to a business ethics policy and internal compliance procedures to counteract the effects of crime and corruption, instances of illegal activities, demands of corrupt officials, allegations that we or our management have been involved in corruption or illegal activities or biased articles and negative publicity could materially and adversely affect our business, financial condition and results of operations.

***Economic instability in Russia could have an adverse effect on our business.***

The Russian economy has been adversely affected by the recent global financial and economic crisis. A continuation of the economic crisis could have a negative effect on the scale and profitability of our business. Any of the following risks, which the Russian economy has experienced at various points in the past, may have or have already had a significant adverse effect on the economic climate in Russia and may burden or have already burdened our operations:

- significant declines in gross domestic product, or GDP;
- high levels of inflation;

- sudden price declines in the natural resource sector;
- high and fast-growing interest rates;
- unstable credit conditions;
- international sanctions;
- high state debt/GDP ratio;
- instability in the local currency market;
- a weakly diversified economy which depends significantly on global prices of commodities;
- lack of reform in the banking sector and a weak banking system providing limited liquidity to Russian enterprises;
- pervasive capital flight;
- corruption and the penetration of organized crime into the economy;
- significant increases in unemployment and underemployment;
- the impoverishment of a large portion of the Russian population;
- large number of unprofitable enterprises which continue to operate due to deficiency in the existing bankruptcy procedure;
- prevalent practice of tax evasion; and
- growth of the black-market economy.

As Russia produces and exports large quantities of crude oil, natural gas, petroleum products and other commodities, the Russian economy is particularly vulnerable to fluctuations in oil and gas prices as well as other commodities prices, which historically have been subject to significant volatility over time, as illustrated by the recent decline in crude oil prices. Russian banks, and the Russian economy generally, were adversely affected by the global financial crisis. In 2014 and 2015, Russia experienced an economic downturn characterized by substantial depreciation of its currency, sharp fluctuations of interest rates, a decline in disposable income, a steep decline in the value of shares traded on its stock exchanges, a material increase in the inflation rate, and a decline in the gross domestic product. In 2016-2017 some of those economic trends reversed or moderated, with oil prices increasing somewhat, inflation rates declining significantly and gross domestic product returning to modest growth. Economic instability resumed in 2018, with the ruble depreciating significantly and inflation exceeding the government's forecasts. In 2019, the ruble was relatively stable with intermittent volatility and inflation was below government forecast; however, the first quarter of 2020 saw another abrupt drop in oil prices, and, as a result, the value of the ruble, which then continued to be volatile throughout the year (see “– *We are subject to the economic risk and business cycles of our merchants, partners and agents and the overall level of consumer spending*”). There can be no assurance that any measures adopted by the Russian government to mitigate the effect of any financial and economic crisis will result in a sustainable recovery of the Russian economy. Current macroeconomic challenges, low or negative economic growth in the United States, China, Japan and/or Europe and market volatility due to the outbreak of COVID-19 or other factors may provoke or prolong any economic crisis.

As an emerging economy, Russia remains particularly vulnerable to further external shocks. Events occurring in one geographic or financial market sometimes result in an entire region or class of investments being disfavored by international investors – so-called “contagion effects”. Russia has been adversely affected by contagion effects in the past, and it is possible that it will be similarly affected in the future by negative economic or financial developments in other countries. Economic volatility, or a future economic crisis, may undermine the confidence of investors in the Russian markets and the ability of Russian businesses to raise capital in international markets, which in turn could have a material adverse effect on the Russian economy and the Group's results of operations, financial condition and prospects. In addition, any further declines in oil and gas prices or other commodities pricing could disrupt the Russian economy and materially adversely affect our business, financial condition, results of operations and prospects.

***The banking system in Russia remains underdeveloped.***

The banking and other financial systems in Russia are not well-developed or regulated, and Russian legislation relating to banks and bank accounts is subject to varying interpretation and inconsistent application. The 1998 financial crisis resulted in the bankruptcy and liquidation of many Russian banks and almost entirely eliminated the developing market for commercial bank loans at that time. From April to July 2004, the Russian banking sector experienced further serious turmoil. As a result of various market rumors and certain regulatory and liquidity problems, several privately owned Russian banks experienced liquidity problems and were unable to attract funds on the inter-bank market or from their client base. Simultaneously, they faced large withdrawals of deposits by both retail and corporate customers. Several of these privately owned Russian banks collapsed or ceased or severely limited their operations. Russian banks owned or controlled by the government and foreign owned banks generally were not adversely affected by the turmoil.

There are currently a limited number of creditworthy Russian banks (most of which are headquartered in Moscow). Although the CBR has the mandate and authority to suspend banking licenses of insolvent banks, some insolvent banks still operate. Many Russian banks also do not meet international banking standards, and the transparency of the Russian banking sector in some respects still lags behind internationally accepted norms. Banking supervision is also often inadequate, as a result of which many banks do not follow existing CBR regulations with respect to lending criteria, credit quality, loan loss reserves, diversification of exposure or other requirements. The imposition of more stringent regulations or interpretations could lead to weakened capital adequacy and the insolvency of some banks. Prior to the onset of the 2008 global economic crisis, there had been a rapid increase in lending by Russian banks, which many believe had been accompanied by a deterioration in the credit quality of the loan portfolio of those banks. In addition, a robust domestic corporate debt market was leading Russian banks to hold increasingly large amounts of Russian corporate ruble bonds in their portfolios, which further deteriorated the risk profile of the assets of Russian banks. The global financial crisis of 2007-2008 has led to the collapse or bailout of some Russian banks and to significant liquidity constraints for others. Profitability levels of most Russian banks have been adversely affected. Indeed, the global crisis has prompted the government to inject substantial funds into the banking system amid reports of difficulties among Russian banks and other financial institutions. In recent years, the CBR has considerably increased the intensity of its supervision and regulation of the Russian banking sector. Historically, the revocation of banking licenses by the CBR has been a relatively rare event mostly occurring to local banks with little assets and little or no significance for the banking sector as a whole. Starting October 2013, however, the CBR has launched a campaign aimed at cleansing the Russian banking industry, revoking the licenses from an unusually high number of banks (including significant banks such as Ugra, Master-Bank, Investbank, ProBusinessBank, Svyaznoy Bank, Vneshprombank, Tatfondbank and others) on allegations of money laundering, financial statements manipulation and other illegal activities, as well as inability of certain banks to discharge their financial obligations, which resulted in turmoil in the industry, instigated bank runs on a number of Russian credit institutions, and severely undermined the trust that the Russian population had with private banks. In addition, in the course of 2017 three of Russia's largest private banks, Otkritie Bank, Binbank and Promsvyazbank, were all bailed out and taken over by the CBR through the newly established Banking Industry Consolidation Fund, since all of them were allegedly unable to perform their obligations as they fell due for various reasons. License revocations have continued throughout 2018 and 2019, again with some major banks impacted. The private banking sector in Russia, always relatively minor compared to state players like Sberbank and VTB to begin with, has contracted severely as a result. This can be expected to result in reduced competition in the banking sector (while at the same time putting alternative payment solution providers such as ourselves in the position of having to predominantly compete with the government itself), increased inflation and a general deterioration of the quality of the Russian banking industry. It could be expected that the difficulties currently faced by the Russian economy could result in further collapses of Russian banks. With few exceptions (notably the state-owned banks), the Russian banking system suffers from weak depositor confidence, high concentration of exposure to certain borrowers and their affiliates, poor credit quality of borrowers and related party transactions. Current economic circumstances in Russia are putting stress on the Russian banking system. These circumstances decrease the affordability of consumer credit, putting further pressure on overall consumer purchasing power. In addition, these factors could further tighten liquidity on the Russian market and add pressure onto the ruble.

Our business is significantly affected by development in the Russian banking sector. First, we periodically hold funds in a number of Russian banks and rely on guarantees given by those banks to enhance our liquidity. Increased uncertainty in the Russian banking sector exposes us to additional counterparty risk and affects our liquidity. In addition, a significant portion of our revenue is derived from consumer payments in the banking industry in our Financial Services market vertical. As a result, the bankruptcy or insolvency of one or more of these banks could adversely affect our business, financial condition and results of operations. The continuation or worsening of the banking crisis could decrease our transaction volumes, while the bankruptcy or insolvency of any of the banks which hold our funds could prevent us from accessing our funds for several days. All of these factors could have a material adverse effect on our business, financial condition and results of operations.

***Social instability could lead to labor and social unrest, increased support for renewed centralized authority, nationalism or violence.***

Failures to adequately address social problems have led in the past, and could lead in the future, to labor and social unrest. Labor and social unrest could have political, social and economic consequences, such as increased support for a renewal of centralized authority; increased nationalism, with support for re-nationalization of property, or expropriation of or restrictions on foreign involvement in the economy of Russia; and increased violence. Any of these could have an adverse effect on confidence in Russia's social environment and the value of investments in Russia, could restrict our operations and lead to a loss of revenue, and could otherwise have a material adverse effect on its business, results of operations and financial condition.

***Russia has experienced high levels of inflation in the past.***

As a substantial portion of our expenses (including operating costs and capital expenditures) are denominated in rubles, the relative movement of inflation and exchange rates significantly affects our results of operations. The effects of inflation could cause some of our costs to rise. Russia has experienced high levels of inflation since the early 1990s. For example, inflation increased dramatically after the 1998 financial crisis, reaching a rate of 84.4% in that year. According to Rosstat, inflation in the Russian Federation was 12.9% in 2015, 5.4% in 2016, 2.5% in 2017, 4.2% in 2018, 3% in 2019 and 4.9% in 2020. Certain of our costs, such as salaries and rent, are affected by inflation in Russia. To the extent the inflation causes these costs to increase, such inflation may materially adversely affect our business, financial condition and results of operations.

***The immaturity of legal systems, processes and practices in the Russian Federation may adversely affect our business, financial condition and results of operations.***

Risks associated with the legal systems of the Russian Federation include, to varying degrees, inconsistencies between and among laws, presidential decrees, edicts and governmental and ministerial orders and resolutions; conflicting local, regional, and federal rules and regulations; the lack of judicial or administrative guidance regarding the interpretation of the applicable rules; the untested nature of the independence of the judiciary and its immunity from political, social and commercial influences; the relative inexperience of jurists, judges and courts in interpreting recently enacted legislation and complex commercial arrangements; a high degree of unchecked discretion on the part of governmental authorities; alleged corruption within the judiciary and governmental authorities; substantial gaps in the regulatory structure due to delays in or absence of implementing regulations; bankruptcy procedures that are not well-developed and are subject to abuse; and a lack of binding judicial precedent. All of these weaknesses affect our ability to protect and enforce our legal rights, including rights under contracts, and to defend against claims by others. In addition, the merger of the Supreme Arbitration Court of the Russian Federation, which used to oversee business disputes, into the Supreme Court, which used to only handle criminal cases and civil lawsuits, is viewed by some as having further aggravated these issues. The Russian judicial system is not immune from economic and political influences.

The Russian court system is understaffed and underfunded, and the quality of justice, duration of legal proceedings, and performance of courts and enforcement of judgments remain problematic. Under Russian legislation, judicial precedents generally have no binding effect on subsequent decisions and are not recognized as a source of law. However, in practice, courts usually consider judicial precedents in their decisions. Enforcement of court judgments can in practice be very difficult and time-consuming in Russia. Additionally, court claims are sometimes used in furtherance of political and commercial aims. All of these factors can make judicial decisions in Russia difficult to predict and make effective redress problematic in certain instances.

The relatively recent enactment of many laws, the lack of consensus about the scope, content and pace of political and economic reform and the rapid evolution of legal systems in ways that may not always coincide with market developments have resulted in legal ambiguities, inconsistencies and anomalies and, in certain cases, the enactment of laws without a clear constitutional or legislative basis. Legal and bureaucratic obstacles and corruption exist to varying degrees in each of the regions in which we operate, and these factors are likely to hinder our further development. These characteristics give rise to investment risks that do not exist in countries with more developed legal systems. The developing nature of the legal systems in Russia could materially adversely affect our business, financial condition and results of operations.

***Unlawful, selective or arbitrary government action may have an adverse effect on our business.***

Governmental authorities have a high degree of discretion in Russia and at times appear to act selectively or arbitrarily, without hearing or prior notice, and in a manner that is contrary to law or influenced by political or commercial considerations. Moreover, the Russian Government also has the power in certain circumstances, by regulation or government act, to interfere with the performance of, nullify or terminate contracts. Unlawful, selective or arbitrary governmental actions have reportedly included denial or withdrawal of licenses, sudden and unexpected tax audits, criminal prosecutions and civil actions. Federal and local government entities also appear to have used common defects in matters surrounding share issuances and registration as pretexts for court claims and other demands to invalidate the issuances or registrations or to void transactions, seemingly for political purposes. Moreover, selective, public criticism by Russian Government officials of Russian companies has in the past caused the price of publicly traded securities in such Russian companies to sharply decline, and there is no assurance that any such public criticism by Russian Government officials in the future will not have the same negative affect. Standard & Poor's has expressed concerns that "Russian companies and their investors can be subjected to government pressure through selective implementation of regulations and legislation that is either politically motivated or triggered by competing business groups". In this environment, our competitors could receive preferential treatment from the government, potentially giving them a competitive advantage. Unlawful, selective or arbitrary governmental action, if directed at our operations in Russia, could materially and adversely affect our business, financial condition and results of operations.

***Shareholder liability under Russian corporate law could cause us to become liable for the obligations of our subsidiaries.***

Russian law generally provides that shareholders in a Russian joint-stock company or participants in a limited liability company are not liable for that company's obligations and risk only the loss of their investment. This may not be the case, however, when one company (the "effective parent") is capable of making decisions for another (the "effective subsidiary"). Under certain circumstances, the effective parent bears joint and several responsibilities for transactions concluded by the effective subsidiary in carrying out such decisions.

In addition, under Russian law, an effective parent is secondarily liable for an effective subsidiary's debts if an effective subsidiary becomes insolvent or bankrupt as a result of the action of an effective parent. In these instances, the other shareholders of the effective subsidiary may claim compensation for the effective subsidiary's losses from the effective parent that causes the effective subsidiary to take action or fail to take action knowing that such action or failure to take action would result in losses. We could be found to be the effective parent of our subsidiaries, in which case we would become liable for their debts, which could have a material adverse effect on our business, financial condition and results of operations.

***Our operations in Kazakhstan have become significant, and many of the risks we face in Kazakhstan are similar to those we face in Russia.***

In addition to Russia, our operations in Kazakhstan are significant. In many respects, the risks we face in operating business in Kazakhstan are similar to those in Russia as set out above in “– Risks Relating to the Russian Federation and Other Markets in Which We Operate”. As is typical of an emerging market, Kazakhstan does not possess a well-developed business, legal and regulatory infrastructure and has been subject to substantial political, economic and social change. Our business in Kazakhstan is subject to Kazakhstan specific laws and regulations including with respect to tax, anti-corruption, and foreign exchange controls. Such laws are often rapidly changing and are unpredictable. In addition, we are exposed to foreign currency fluctuations between the Russian ruble and the Kazakh tenge, which could affect our financial position and our profitability. Our failure to manage the risks associated with doing business in Kazakhstan could have a material adverse effect upon our results of operations.

**Risks Relating to Taxation**

***Global anti-offshore measures may have adverse impact on our business, financial condition and results of operations.***

In 2013 the Organization for Economic Co-operation and Development (“OECD”) and G20 countries accepted that existing international tax rules create opportunities for base erosion and profit shifting, because these rules have been designed more than a century ago. Pursuing solutions for this problem, OECD and G20 countries adopted a 15-point Action Plan to Base Erosion and Profit Shifting (“BEPS”). The BEPS package of measures represents the substantial renovation of the international tax rules. In light of the new measures, it is expected that profits will be reported where the economic activities that generate them are carried out and where value is created.

The Convention on Mutual Administrative Assistance in Tax Matters developed by the Council of Europe and the OECD in 1988 and amended by Protocol in 2010 is now signed by 141 jurisdictions (the Russian Federation, Cyprus, UAE are among the signatories). This Convention, by virtue of its Article 6, requires competent authorities of jurisdictions-signatories to participate in the automatic exchange of information that is foreseeably relevant for the administration or enforcement of their domestic laws concerning the taxes. In addition, by virtue of Article 5 the Convention requires competent authorities of jurisdictions-signatories to participate in the exchange of information on request and, by virtue of Article 7, stipulates that such competent authorities should participate in spontaneous exchange of information. The tax authorities (including, Russian, Cypriot and UAE tax authorities) already cooperate in terms of mutual administrative assistance in tax matters. In compliance with the requirements of Article 6 of this Convention in 2016 the Russian Federation joined the Standard for Automatic Exchange of Financial Account Information (Common Reporting Standard, the “CRS”). CRS calls on jurisdictions to obtain information from their financial institutions and automatically exchange that information with other jurisdictions on an annual basis. The Russian Federation also adopted country-by-country reporting (“CbCR”) requirements which assume automatic exchange of county-by-country reports. The mandatory CbCR reporting for multinational enterprise groups was introduced in Cyprus as well. The new means of global exchange of financial information provide for much more transparency of international transactions. Due to information exchange instruments the tax authorities are becoming much more efficient in combating tax avoidance. Currently, the Russian Federation applies automatic exchange of financial information, among others, with Cyprus and UAE and does not apply such automatic exchange of financial information with the UK.

The above developments in terms of global information exchange could complicate tax planning as well as related business decisions and could possibly expose us to significant fines and penalties and to enforcement measures, despite our best efforts at compliance, and could result in a greater than expected tax burden.

On November 24, 2016, the OECD published the Multilateral Convention to Implement Tax Treaty Related Measures to Prevent BEPS (“MLI”) which introduces new provisions to existing double tax treaties limiting the use of tax benefits provided thereof. As a minimum standard MLI implements principle purposes test, under which treaty benefits are disallowed if one of the principle purposes of the transaction or the structure was to obtain tax benefit. Depending on the position chosen by the party of MLI, certain optional provisions limiting tax treaty benefits could also apply. For example, the reduced rate on dividends provided under a double tax treaty shall be denied if the conditions for holding equity interest or shares by the time of the dividend payout are met over less than a 365-day period. The optional provisions of MLI also provide for Dual Resident Entities rules under which if there is a conflict of tax residency for the person (other than an individual) and competent authorities do not come to an agreement on the relevant person, it shall not be entitled to any tax relief or exemption provided by the relevant double tax treaty except to the extent as may be agreed upon by the competent authorities. Given that certain provisions of MLI are optional and are subject to notifications and reservations by the states-parties, tax consequences should now be determined by way of considering several sources of legislation, namely the domestic tax law, double tax treaties and MLI provisions, which have been adopted by states-parties to the relevant double tax treaty.

Cyprus Government ratified the MLI on January 22, 2020. Cyprus has adopted the minimum standards of the MLI and made full reservations on all other provisions of the MLI, including replacement of the “effective management” concept with the mutual agreement procedure between the jurisdictions of which the entity shall be deemed to be a resident. In effect, the double tax treaties of Cyprus will be amended to include these provisions without further bilateral negotiations after the other jurisdiction of the respective tax treaty has deposited its instrument of ratification, acceptance, or approval of the MLI, and a specified time period has passed. The UAE has ratified MLI on May 29, 2019 covering 114 of its double tax treaties, adopting the minimum standards and making certain reservations with respect to optional provisions.

On May 1, 2019 the MLI was ratified by the Russian Federation. Starting from 2021, MLI has come into effect in respect of withholding taxes covered by tax treaties concluded by the Russian Federation with 34 countries (including tax treaty with Cyprus). Application of MLI could potentially limit tax benefits granted by double tax treaties of Russian Federation and Cyprus.

The implementation of global instruments means the application of such instruments by competent authorities on mutually agreed grounds, however, there might be a risk that competent authorities of jurisdictions where our subsidiaries operate would apply newly introduced global transparency instruments inconsistently, which would lead to the imposition of additional taxes on us.

For more details on the possible impact of these measures, see sections below.

***Significant change of substance requirements in certain jurisdictions may adversely impact our business.***

Following the global trend on increase of substance requirements in various jurisdictions, starting from 2019, certain jurisdictions (including traditional offshore jurisdictions) implement legislation that requires companies registered in the relevant offshore jurisdiction to maintain actual substance on the territory of such jurisdictions, which may include, amongst others, the qualified personnel, premises located in the particular jurisdiction, reasonable expenses to support daily operation of the company.

We cannot exclude that we might be subject to additional costs and/or tax liabilities resulting from the said requirements, which could have a material adverse effect on our business, financial condition and results of operations.

***Weaknesses and changes in the Russian tax system could materially and adversely affect our business and the value of investments in Russia.***

We are subject to a broad range of taxes and other compulsory payments imposed at federal, regional and local levels, including, but not limited to, profits tax, VAT and social contributions. Tax laws, namely the Russian Tax Code, have been in force for a short period relative to tax laws in more developed market economies, and the implementation of these tax laws is still unclear or inconsistent. Historically, the system of tax collection has been relatively ineffective. The Russian tax laws and regulations are subject to frequent changes, varying and contradicting interpretations and inconsistent and selective enforcement. Although the quality of Russian tax legislation has generally improved since the introduction of the first and second parts of the Russian Tax Code, there is a possibility that in the future Russia may impose arbitrary or burdensome taxes and penalties, which could adversely affect our business, financial condition and results of operations.

A large number of changes have been made to various chapters of the Russian Tax Code since their introduction. Since Russian federal, regional and local tax laws and regulations are subject to changes and some of the sections of the Russian Tax Code relating to the aforementioned taxes are comparatively new, interpretation of these regulations is still unclear or non-existent. Also, different interpretations of tax regulations exist both among and within government bodies at the federal, regional and local levels, which creates uncertainties and inconsistent enforcement. The current practice is that private clarifications to specific taxpayers' queries with respect to particular situations issued by the Russian Ministry of Finance are not binding on the Russian tax authorities and there can be no assurance that the Russian tax authorities will not take positions contrary to those set out in such clarifications. During the past several years the Russian tax authorities have shown a tendency to take more assertive positions in their interpretation of the tax legislation, which has led to an increased number of material tax assessments issued by them as a result of tax audits. Starting from January 1, 2019 tax authorities are entitled to claim documents (information) used for calculation and payment of taxes (other obligatory payments) from the taxpayers' auditors. In practice, the Russian tax authorities generally interpret the tax laws in ways that do not favor taxpayers, who often have to resort to court proceedings against the Russian tax authorities to defend their position. In some instances, Russian tax authorities have applied new interpretations of tax laws retroactively. There is no established precedent or consistent court practice in respect of these issues. Furthermore, in the absence of binding precedent, court rulings on tax or other related matters by different courts relating to the same or similar circumstances may also be inconsistent or contradictory.

Starting from January 1, 2015, a number of amendments have been made to the Russian tax legislation introducing, among others, the concepts of controlled foreign companies, corporate tax residency and beneficial ownership (see also "*Russian anti-offshore measures may have adverse impact on our business, financial condition and results of operations*").

On November 27, 2017, the Federal Law No. 340-FZ introducing CbCR requirements was published. The mandatory filing of CbCR is, in general, in line with the OECD recommendations within the BEPS initiative. The law has taken effect on the date of its official publication, and its provisions apply to financial years starting in 2017 (except for the provisions regarding the national documentation). These amendments would require multinational corporate enterprise groups with consolidated revenues of over certain threshold to submit annual CbCR, as well as certain other reporting forms detailing multinational corporate enterprises groups operations (locally and globally, respectively), as well as transfer pricing methodologies applied to intra-group transactions. Thus, if we reach the reporting threshold established for the consolidated revenue of the group (over RUB 50 billion if parent company for CbCR purposes is regarded as Russian tax resident or over relevant threshold established in any other jurisdiction as applicable (e.g. EUR 750 million for Cyprus)) we may be liable to submit relevant CbCR. It is unclear at the moment how the above measures will be applied in practice by the tax authorities and courts. It is important that, for example, the above changes and amendments to the Russian Tax Code introduced by the law do not replace the already existing transfer pricing documentation requirements.

In addition, in 2019, the OECD proposed introduction of action plans under two pillars as measures to limit the erosion of the tax base in the digital era. The Pillar 1 plan provides for a new tax regime under which multinational enterprises with consolidated revenues exceeding a certain threshold would pay corporate income tax in those countries where they have a large customer base. The tax would be paid based on a prescribed formula under which a certain portion of consolidated profits of multinational enterprises exceeding a set threshold would be allocated to jurisdictions where such enterprises have substantial customer base even without traditional presence in the form of subsidiary or a

branch. This new approach to determine taxable base and associated tax payment procedure would apply to automated digital service providers and consumer-facing businesses. The Pillar 2 plan proposes tax rules under which multinational enterprises would be liable tax at not less than certain minimum tax rate set on a global basis. This Pillar 2 should address remaining BEPS challenges by ensuring large companies pay a minimum level of tax on income regardless of where it arises. Although the agreement on the two plans has not yet been reached to date, the OECD has published documents that contain the principal arrangements and main options to be discussed. It is currently unclear what will be the effect from these initiatives, in what form these suggested new tax rules will be applied and how these initiatives will impact on business and operations.

Certain other changes were introduced to the Russian Tax Code over the recent years, namely changes to types of controlled transactions subject to transfer pricing rules, increase of the VAT rate to 20%, etc.

On September 8, 2020 the protocol on amendment of double tax treaty between Russia and Cyprus was signed. The amendments increased withholding tax rate envisaged by this double tax treaty in respect of dividends and interest to 15% (with certain exceptions). The amendments were ratified in the end of 2020 and came into effect starting from January 1, 2021.

The possibility exists that the Government may introduce additional tax-raising measures. Although it is unclear how such measures would operate, the introduction of any such measures may affect the Group's overall tax efficiency and may result in significant additional taxes becoming payable.

There can be no assurance that the Russian Tax Code will not be changed in the future in a manner adverse to the stability and predictability of the tax system. These factors, together with the potential for state budget deficits, raise the risk of the imposition of additional taxes on us. The introduction of new taxes or amendments to current taxation rules may have a substantial impact on the overall amount of our tax liabilities. There is no assurance that we would not be required to make substantially larger tax payments in the future, which may adversely affect our business, financial condition and results of operations.

***Our business in Russia may be deemed to receive unjustified tax benefits.***

In its decision No 138-0 dated July 25, 2001, the Constitutional Court of the Russian Federation, or the Constitutional Court, introduced the concept of "a taxpayer acting in a bad faith" without clearly stipulating the criteria for it. Although this concept is not defined in Russian tax law, it has been used by the tax authorities to deny, for instance, the taxpayer's right to obtain tax deductions and benefits provided by the tax law. The tax authorities and courts often exercise significant discretion in interpreting this concept in a manner that is unfavorable to taxpayers.

The concept of "unjustified tax benefit" was formulated in Resolution No. 53 issued by the Plenum of the Supreme Arbitrazh Court of the Russian Federation in 2006. The concept is defined in the resolution mainly by reference to specific examples of tax benefits obtained as a result of a transaction that has no reasonable business purpose and which may lead to disallowance of their application.

On July 19, 2017, new anti-avoidance provisions were introduced by the Article 54.1 of the Russian Tax Code, which replaced the previously existing concept of "unjustified tax benefit". These anti-avoidance provisions establish two specific criteria that should be met simultaneously to entitle a taxpayer to reduce the tax base or the amount of tax: (i) the main purpose of the transaction (operation) is not a non-payment (incomplete payment) and (or) offset (refund) of the amount of tax; and (ii) the obligation under the transaction (operation) is executed by a person who is a party to a contract entered into with the taxpayer and / or a person to whom the obligation to execute a transaction (operation) was transferred under a contract or law. The Russian Tax Code specifically indicates that signing of primary documents by an unidentified or unauthorized person, violation by the counterparty of tax legislation, the possibility to obtain the same result by a taxpayer by entering into other transactions not prohibited by law cannot be considered in itself as a basis for recognizing the reduction of the tax base or the amount of tax unlawful. However, application of these criteria is still under consideration of the tax authorities, therefore, no assurance can be given that positions of taxpayers will not be challenged by the Russian tax authorities.

The Russian Ministry of Finance issued clarifications that the concepts expressed in Resolution No. 53 and evolved in the relevant court practice should not be applied by the Russian tax authorities in the course of tax audits following the enactment of new anti-avoidance rules. However, it cannot be excluded that this new concept could be applied by the tax authorities in a broader sense. There were some recent publications in mass media with reference to the Head of Federal Tax Service of the Russian Federation stating that more than 85% of tax disputes based on Article 54.1 of the Russian Tax Code are ruled out in favor of the tax authorities. Furthermore, recently the Russian tax authorities issued the new clarifications regarding application of Article 54.1 of the Russian Tax Code. In view of this trend and taking into the account the uncertainties with application of anti-avoidance concept, this could possibly expose our Group to significant fines and penalties and to enforcement measures, despite our best efforts at compliance, and could result in a greater than expected tax burden.

***Our Russian subsidiaries are subject to tax audits by Russian tax authorities which may result in additional tax liabilities.***

Generally, taxpayers are subject to tax audits for a period of three calendar years immediately preceding the year in which the decision to conduct the audit is taken. Nevertheless, in some cases the fact that a tax period has been reviewed by the tax authorities does not prevent further review of that tax period, or any tax return applicable to that tax period within three-year statute of limitation period. In addition, based on the court practice and the first part of the Russian Tax Code, the three-year statute of limitations for tax liabilities is extended if the actions of the taxpayer create insurmountable obstacles for the tax audit. Because none of the relevant terms is defined in Russian law, the tax authorities may have broad discretion to argue that a taxpayer has "obstructed" or "hindered" or "created insurmountable obstacles" in respect

of an audit, effectively linking any difficulty experienced in the course of their tax audit with obstruction by the taxpayer and use that as a basis to seek tax adjustments and penalties beyond the three-year term. Therefore, the statute of limitations is not entirely effective. Tax audits may result in additional costs to our Group if the relevant tax authorities conclude that our Russian subsidiaries did not satisfy their tax obligations in any given year. Such audits may also impose additional tax burdens on our Group by diverting the attention of management resources. The outcome of these audits could have a material adverse effect on our business, financial condition and results of operations.

***Russian transfer pricing legislation may require pricing adjustments and impose additional tax liabilities with respect to all controlled transactions.***

The existing Russian transfer pricing rules became effective from January 1, 2012. Under these rules the Russian tax authorities are allowed to make transfer-pricing adjustments and impose additional tax liabilities in respect of certain types of transactions (“controlled” transactions). The list of the “controlled” transactions includes transactions with related parties (with several exceptions such as guarantees between Russian non-banking organizations and interest-free loans between Russian related parties) and certain types of cross border transactions. Starting from 2019, transactions between Russian tax residents will be controlled only if the amount of income from the transactions between these parties within one year exceeds RUB 1 billion and at the same time one of the conditions stipulated in Article 105.14 of Russian Tax Code (e.g., the parties to the transaction apply different corporate income tax rates) is met. Certain other transactions, such as foreign trade transactions in commodities traded on global exchanges, transactions with counterparties from blacklisted countries, transactions between related parties with participation of the independent intermediary, as well as transactions between the Russian tax resident and foreign tax resident (related parties) remain under control in case the amount of income from transactions between these parties within one year exceeds RUB 60 million threshold. As a side effect of this change, the Russian tax authorities who are entitled to perform tax audits of Russian taxpayers with focus on compliance with existing transfer pricing legislation will no longer be involved in tax audit of transactions between Russian parties due to increased limits on transactions between Russian tax residents but they will be able to pay more attention to cross-border transactions.

The burden of proving market prices, as well as keeping specific documentation, lies with the taxpayers. In certain circumstances, the Russian tax authorities may apply the transfer pricing rules and methods in cases where the rules are formally not applicable, claiming additional tax charges calculated using the transfer rules but based on other tax concepts (e.g. anti-avoidance rules, lack of economic justification of expenses, etc.). For more information see “*Our business in Russia may be deemed to receive unjustified tax benefits*”. It is therefore possible that the Group entities established in Russia may become subject to transfer pricing tax audits by tax authorities in the foreseeable future. Due to the uncertainty and developing practice of application of the Russian transfer pricing legislation the Russian tax authorities may challenge the level of prices applied by the Group under the “controlled” transactions (including certain intercompany transactions) or challenge the methods used to prove prices applied by the Group, and as a result accrue additional tax liabilities. If additional taxes are assessed with respect to these matters, they could have a material adverse effect on our business, financial condition and results of operations.

***Cyprus transfer pricing legislation may require pricing adjustments and impose additional tax liabilities with respect to intra group financing transactions and/or all related party transactions.***

The arm’s length principle in the Cyprus income tax law requires that all transactions between related parties should be carried out on an arm’s length basis, being at fair values and on normal commercial terms.

More specifically, under the arm’s length principle, where conditions are made or imposed upon the commercial or financial relations of two related parties which differ from those which would have been made between independent parties, any profits which would have accrued to one of the party had the two parties been independent, but have not so accrued, may be included in the profits of that party and taxed accordingly. The amendment to the income tax law, effective as of January 1, 2015, extends the arm’s length principle by introducing the possibility of, in cases where two related Cyprus tax residents transact and the Cyprus tax authorities make an upward arm’s length adjustment to one of them, effecting a corresponding downwards adjustment to the other one.

On June 30, 2017, the Cyprus tax authorities issued a tax technical circular (Circular) providing guidance for the tax treatment of intra-group financing transactions (IGFTs). The Circular effective as from July 1, 2017 closely follows the application of the arm’s length principle of the OECD Transfer Pricing Guidelines and it applies for all relevant existing and future IGFTs. In this respect, the remuneration on all IGFTs should be supported by a transfer pricing study in order to be accepted by the Cyprus tax authorities.

IGFTs for the purposes of the Circular are defined as (i) any activity relating to granting of loans or cash advances to related companies that is or should be remunerated by interest; and (ii) such activity is financed by financial means and instruments, such as debentures, private loans, cash advances and bank loans.

The Circular requires that the transfer pricing study should be prepared by independent experts and will have to be based on the relevant OECD standards for the purposes of (i) describing (delineating) the IGFT by performing a comparability analysis based on the functional and risk profile of the company; and (ii) determining the applicable arm’s length remuneration by performing an economic analysis.

There are no specific transfer pricing rules or any transfer pricing documentation requirements in the Cyprus tax laws with respect to any other related party transactions. However, Cyprus is in the late stages of adopting transfer pricing rules, covering all types of transactions, that are applicable to Cyprus tax resident companies or Cyprus permanent establishments that meet the standards set in the OECD BEPS Action 13: Transfer Pricing Documentation and Country-by-Country Reporting. The Cyprus draft transfer pricing legislation is expected to be enacted within the coming months.

***We may encounter difficulties in obtaining lower rates of Russian withholding income tax envisaged by the Russia-Cyprus double tax treaty for dividends distributed from Russia.***

Dividends paid by a Russian legal entity to a foreign legal entity are generally subject to Russian withholding income tax at a rate of 15%, although this tax rate may be reduced under an applicable double tax treaty. We intend to rely on the Russia-Cyprus double tax treaty. The Russia-Cyprus double tax treaty allows reduction of withholding income tax on dividends paid by a Russian company to a Cypriot company provided that the following conditions are met: (i) the Cypriot company is a tax resident of Cyprus within the meaning of the tax treaty; (ii) the Cypriot company is the beneficial owner of the dividends; (iii) the dividends are not attributable to a permanent establishment of the Cypriot company in Russia; (iv) the conditions established by the Russia-Cyprus double tax treaty for application of the reduced tax rate are satisfied; (v) the treaty benefits are not disallowed by the applicable provisions of MLI; and (vi) the treaty clearance procedures are duly performed.

The new Protocol of September 8, 2020 coming into effect from January 2021 increased withholding tax rates in respect of interest and dividend income to 15% (though it provides for a number of exceptions where the lower rates of 5% or 0% are envisaged). The reduced 5% tax rate in respect of dividend and interest income is envisaged for certain categories of income recipients, including public companies whose shares are listed on a registered stock exchange provided that at least 15% of the voting shares of that company are in free float and which holds directly at least 15% of the capital of the company paying the dividends throughout a 365 days period that includes the day of payment of the dividends. The Cypriot holding company believes that it fulfills the conditions for application of the reduced 5% tax rate under the amended Russia-Cyprus double tax treaty in respect of dividend income. However, there is no assurance that the Russian Ministry of Finance will not revise its position in the future or that the Russian tax authorities will not challenge the Company's position in this respect. There is also no assurance that the reduced withholding income tax rate under the Russia-Cyprus double tax treaty will be applied to interest income.

The application of Russia-Cyprus double tax treaty benefits could be also disallowed if our Cypriot holding company fails to duly perform the treaty clearance procedures at the date when the dividend payment is made. In this case, we may seek to claim as a refund the difference between the 15% tax withheld and the reduced rate of 5% (as applicable). However, there can be no assurance that such taxes would be refunded in practice. Furthermore, starting from January 1, 2015, a number of amendments had been made to the Russian tax legislation introducing, amongst others, the concept of beneficial ownership. Under this concept, double tax treaty benefits are only available to the recipient of income from Russian sources, if such recipient is the beneficial owner of the relevant income. Foreign entities that do not qualify as beneficial owners may not claim double tax treaty relief even if they are residents in a double tax treaty country. Starting from 1 January 2017, the Russian Tax Code requires the tax agent to obtain confirmation from the non-resident holder-legal entity that it is the beneficial owner of the relevant income. Russian tax law provides neither the form of such confirmation nor the precise list of documents which can demonstrate the beneficial owner status of the recipient with respect to the received income. Due to the introduction of these changes, there can be no assurance that treaty relief at source will be available in practice. According to the recent clarifications of the Russian tax authorities, a foreign company may not benefit from a double tax treaty if its activity does not have a real business purpose, if such company does not bear any risks that are normal for business activity, such company does not benefit from the use of such income and its employees actually do not control/ manage such company. If activities of the company are limited to investments and/or financing of a group of companies, it cannot be considered as an independent business activity and it is not enough to confirm the beneficial owner status of the recipient of income. In addition, it is unclear how the beneficial ownership concept will evolve in the future. As a result, there is a risk that application of the concept of beneficial ownership may result in the inability of the foreign companies within our Group to claim benefits under a double taxation treaty through structures which historically have benefited from double taxation treaty protection in Russia.

Cypriot holding company intends to use simplified approach for confirmation of the beneficial ownership status that has recently been adopted for public companies with shares and (or) depository receipts comprising more than 25% of their share capital admitted to trade on a qualifying stock exchange if the respective confirmation letter on its beneficial ownership status and documents confirming publicly traded company status are in place. Since this simplified approach is relatively new and untested there is no assurance that the Russian tax authorities will not challenge our beneficial ownership status.

***We may be deemed to be a tax resident outside of Cyprus.***

According to the provisions of the Cyprus Income Tax Law, a company is considered to be a resident in Cyprus for tax purposes if its management and control is exercised in Cyprus. The concept of "management and control" is not defined in the Cypriot tax legislation. For more details in relation to tax residency in Cyprus see "Item 10.E Taxation – Material Cypriot Tax Considerations – Tax residency of a company". On October 22, 2020 the Cyprus Council of Ministers approved the Cyprus draft budgetary plan for 2021 (the "draft budget") which announced two unilateral tax measures to address aggressive tax planning, one of which being the introduction of corporate tax residency test based on incorporation in addition to the existing "management and control" test.

If we are deemed not to be a tax resident in Cyprus, we may not be subject to the Cypriot tax regime other than in respect of Cyprus sourced income and we may be subject to the tax regime of the country in which we are deemed to be a tax resident. Further, we would not be eligible for benefits under the double tax treaties entered into between Cyprus and other countries. Under the Russian Tax Code, a foreign legal entity may be recognized as a Russian tax resident if such entity is in fact managed from Russia. For more details in relation to tax residency in Russia see "Russian anti-offshore measures may have adverse impact on our business, financial condition and results of operations".

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The double tax treaty in force between Cyprus and Russia provides that a company shall be deemed to be a tax resident of the state in which the place of effective management of the company is situated. In case both states claim the tax residency of the company, the process of determining the effective management will be achieved through the two states endeavoring to determine the place of effective management by mutual agreement having regard to all relevant factors. It cannot be excluded that the Covid-19 restrictions limiting the ability of the directors who are not Cypriot citizens to travel and physically attend the meetings of the board of directors could have certain impact on the application of the Cypriot tax residency concept and associated risks. However, the Company has already obtained a tax ruling from the Cyprus tax authorities where the Cyprus tax authorities confirm that tax residency position of the Company for 2020 and 2021 is not affected due to borders shutdown and inability of the directors to attend meetings in person.

### ***Our subsidiaries may be deemed a tax resident outside of countries of their incorporation.***

Each jurisdiction has its own tax residency requirements. We believe that our subsidiaries do comply with tax residency requirements of the jurisdiction, where they are incorporated; however, there might be a risk that they may be deemed a tax resident outside of countries of their incorporations.

### ***Our companies established outside of Russia may be exposed to taxation in Russia.***

Due to our international structure (see “Item 18. Financial Statements, Note 5. Consolidated subsidiaries”), we are subject to permanent establishment rules and transfer pricing risks in various jurisdictions in which we operate. We manage the related risks by looking at management functions and risks in various countries and level of profits allocated to each subsidiary. If additional taxes are assessed in connection with these matters, they may be material. The Russian Tax Code contains the concept of a permanent establishment in Russia as means for taxing foreign legal entities, which carry on regular operational activities in Russia beyond the activities of preparatory and auxiliary nature.

The Russian double tax treaties with other countries also contain a similar concept. If a foreign company is treated as having a permanent establishment in Russia, it would be subject to Russian taxation in a manner broadly similar to the taxation of a Russian legal entity, but only to the extent of the amount of the foreign company’s income that is attributable to the permanent establishment in Russia. However, the practical application of the concept of a permanent establishment under Russian domestic law is not well developed and so foreign companies having even limited operations in Russia, which would not normally satisfy the conditions for creating a permanent establishment under international rules, may be at risk of being treated as having a permanent establishment in Russia and hence being exposed to Russian taxation. Furthermore, the Russian Tax Code contains attribution rules, which are not sufficiently developed, and there is a risk that the tax authorities might seek to assess Russian tax on the global income of a foreign company. Having a permanent establishment in Russia may also lead to other adverse tax implications, including challenging a reduced withholding tax rate on dividends under an applicable double tax treaty, potential effect on VAT and property tax obligations. There is also a risk that penalties could be imposed by the tax authorities for failure to register a permanent establishment with the Russian tax authorities. Recent events in Russia suggest that the tax authorities may be seeking more actively to investigate and assert whether foreign entities of our Group operate through a permanent establishment in Russia. Any such taxes or penalties could have a material adverse effect on our business, financial condition and results of operations.

### ***Russian anti-offshore measures may have adverse impact on our business, financial condition and results of operations.***

The Russian Federation, like a number of other countries in the world, is actively involved in implementation of measures against tax evasion through the use of low tax jurisdictions as well as aggressive tax planning structures. Starting from January 1, 2015, the Federal Law No. 376-FZ, introducing the concept of “controlled foreign companies” (the “CFC Rules”), the concept of “corporate tax residency” and the concept of “beneficial ownership” into Russian tax legislation, came into force. Moreover, Russia has entered into several multilateral agreements for the exchange of information between the tax authorities of different countries.

Under the Russian CFC Rules, in certain circumstances, undistributed profits of foreign companies and non-corporate structures (e.g., trusts, funds or partnerships) domiciled in foreign jurisdictions, which are ultimately owned and/ or controlled by Russian tax residents (legal entities and individuals) will be subject to taxation in Russia. The Russian CFC Rules are being constantly developed. A number of amendments to the Russian CFC Rules were made within 2015-2020 years. In the meantime, certain provisions of the Russian CFC Rules are still ambiguous and may be subject to arbitrary interpretation by the Russian tax authorities.

Under the concept of “corporate tax residency” a foreign legal entity may be recognized as a Russian tax resident if: (i) its executive body(ies) operates in respect of such company in Russia on regular basis (however, the activity of executive body will not be viewed as regular if it is insignificant compared to the one in the other jurisdiction), or (ii) senior executive personnel of the company who are authorized to plan and control activities of the company and take responsibility over it basically carry out management of the company from Russia (i.e. make decisions or take any other measures in respect of operational activities of the company that are within the competence of the company’s executive body). Provided that one of the above conditions is met both in Russia and in other jurisdiction to the same extent, the place of management and control is defined as Russia, provided that one or more of the following is carried out in Russia: (i) bookkeeping and maintaining of management accounts (other than preparation and reporting of consolidated financial or management accounts, as well as analysis of operations of the foreign company), or (ii) company’s record keeping, or (iii) daily management of the company’s staff. When an entity is recognized as Russian tax resident it is obligated to register with the Russian tax authorities, calculate and pay Russian tax on its worldwide income and comply with other tax-related rules established for Russian entities. There is still an uncertainty as to how these criteria will be applied by the Russian tax authorities in practice.

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Under the Russian Tax Code, a beneficial owner is defined as a person with by means of direct and/or indirect participation or control over other organizations or otherwise, has the right to own, use or dispose of income, or the person on whose behalf another person is authorized to use and/or dispose of such income. When determining the beneficial owner, the functions of a foreign person that is claiming the application of reduced tax rates under an applicable double tax treaty and the risks that such person takes should be analyzed. In accordance with the provisions of the Russian Tax Code, the benefits of a double tax treaty will not apply if a foreign person claiming such benefits has limited powers to dispose of the relevant income, fulfills intermediary functions without performing any other duties or taking any risks and paying such income (partially or in full) directly or indirectly to another person who would not be entitled to the same benefits should it received the income in question directly from Russia. Starting from January 1, 2017, the Russian Tax Code requires a tax agent, i.e. the payer of income, in addition to a certificate of tax residency to obtain a confirmation from the recipient of the income that it is the beneficial owner of the income. To date, there is still no approved or recommended format of such confirmation letter and (or) the precise list of documents to be obtained from the recipient of income claiming the beneficial owner status.

It cannot be excluded that we might be subject to additional tax liabilities because of these changes being introduced and applied to transactions carried out by us, which could have a material adverse effect on our business, financial condition and results of operations (see also “We may encounter difficulties in obtaining lower rates of Russian withholding income tax envisaged by the Russia-Cyprus double tax treaty for dividends distributed from Russia”, “Global anti-offshore measures may have adverse impact on our business, financial condition and results of operations”).

### ***The Russian thin capitalization rules allow for different interpretations, which may affect our business, results of operations and financial condition***

Russian tax legislation contains thin capitalization rules envisaged under the point 2 of the Article 269 of the Russian Tax Code. These rules under certain conditions limit the amount of interest that could be deducted by the Russian companies with direct or indirect participation of foreign company. These rules were subject to frequent amendments and different interpretations over the past years

Our Russian subsidiaries may be affected by the Russian Federation’s thin capitalisation rules in respect of loans from or have loans guaranteed by foreign or Russian related parties.

It is currently unclear how the Russian tax authorities could interpret and apply thin capitalisation rules. Specifically, it is unclear whether thin capitalization rules should be applied to coupon payments on bonds issued by one of our Russian subsidiaries when the investors in such bonds have irrevocable public offer from Group companies in place. If thin capitalization rules are applied, the Russian tax authorities may disallow part or full coupon payments for income tax deduction purposes. As a result, non deductible coupon payments would be considered as payment of dividends and subsequently would be subject to withholding tax rate at 13% or 15%. As at the date of this Report there is no available court practice on this matter. It cannot be ruled out that we might be subject to additional tax liabilities, which could have a material adverse effect on our business.

### ***ADS holders outside of Russia may be subject to Russian tax for income earned upon a sale, exchange or disposal of our ADSs.***

In the event that the proceeds from a sale, exchange or disposal of ADSs are deemed to be received from a source within Russia, a non-resident holder that is an individual may be subject to Russian tax in respect of such proceeds at a rate of 30% of the gain (such gain being computed as the sales price less any available documented cost deduction, including the acquisition price of the ADSs and other documented expenses, such as depositary expenses and brokers’ fees). In case of non-resident holders that are legal entities or organizations proceeds from sale, exchange or disposal of ADSs would be regarded as Russian source proceeds subject to tax in Russia at the rate of 20% if more than 50% of our assets directly or indirectly consist of immovable property in located in Russia. Relevant tax may be eliminated under any available double tax treaty relief, provided that the necessary requirements to qualify for the treaty relief, including beneficial ownership requirements, and the appropriate administrative requirements under the Russian tax legislation have been met. For example, holders of ADSs that are eligible for the benefits of the United States-Russia double tax treaty should generally not be subject to tax in Russia on any gain arising from the disposal of ADSs, provided that the gain is not attributable to a permanent establishment or a fixed base that is or was located in Russia and/or provided that no more than 50% of our assets consist of immovable property situated in Russia (as defined in the treaty). If not less than 50% of our assets were to consist of immovable property situated in Russia, the benefits of the United States-Russia double tax treaty may not be available to an ADS holder (whether a legal entity or an individual). For more details, see “Russian Tax Considerations Relevant to the Purchase, Ownership and Disposal of the ADSs”. We believe that this should not be applicable to ADSs as our assets do not directly or indirectly by more than 50% consist of the immovable property located in Russia as of the date of this Report.

### ***Depending upon the value and the nature of our assets and the amount and nature of our income over time, we could be classified as a passive foreign investment company (“PFIC”) for U.S. federal income tax purposes.***

We will be classified as a PFIC in any taxable year if either: (a) 50% or more of the fair market value of our gross assets (determined on the basis of a quarterly average) for the taxable year produce passive income or are held for the production of passive income, or (b) 75% or more of our gross income for the taxable year is passive income. As a publicly traded foreign corporation we intend for this purpose to treat the aggregate fair market value of our gross assets as being equal to the aggregate value of our outstanding stock (“market capitalization”) plus the total amount of our liabilities and to treat the excess of the fair market value of our assets over their book value as a nonpassive asset to the extent attributable to our nonpassive income. Because we currently hold, and expect to continue to hold, a substantial amount of cash and cash

equivalents and other passive assets used in our business, and because the value of our gross assets is likely to be determined in large part by reference to our market capitalization securities, we would likely become a PFIC for a given taxable year if the market price of our ADSs were to decrease significantly. The application of the PFIC rules is subject to uncertainty in several respects, and we must make a separate determination after the close of each taxable year as to whether we were a PFIC for such year. If we are a PFIC for any taxable year during which a U.S. investor held our ADSs or ordinary shares, the U.S. investor might be subject to increased U.S. federal income tax liability and to additional reporting obligations. We do not intend to provide the information necessary for the U.S. investor to make a qualified electing fund election with respect to our ADSs or ordinary shares. See “Taxation – United States Federal Income Tax Considerations – Passive Foreign Investment Companies.”

### **Risks Relating to our ADSs**

#### ***The class B shares underlying the ADSs are not listed and may be illiquid.***

The class B shares underlying the ADSs are neither listed nor traded on any stock exchange, and we do not intend to apply for the listing or admission to trading of the class B shares on any stock exchange. As a result, a withdrawal of class B shares by a holder of ADSs, whether by election or due to certain other events will result in that holder obtaining securities that are significantly less liquid than the ADSs and the price of those class B shares may be discounted as a result of such withdrawal.

#### ***Our ADSs trade on more than one market and this may result in increased volatility and price variations between such markets.***

Our ADSs trade on both Nasdaq and MOEX. Trading in our ADSs on these markets occurs in different currencies (U.S. dollars on Nasdaq and Russian rubles on MOEX) and at different times (due to different time zones, trading days and public holidays in the United States and Russia). The trading prices of our ADSs on these two markets may differ due to these and other factors. The liquidity of trading in our ADSs on MOEX is limited. This may impair your ability to sell your ADSs on MOEX at the time you wish to sell them or at a price that you consider reasonable. In addition, trading of a small number of ADSs on that market could adversely impact the price of our ADSs significantly and could, in turn, impact the price in the United States. ADSs are completely fungible between both markets. Any decrease in the trading price of our ADSs on one of these markets could cause a decrease in the trading price of our ADSs on the other market. Additionally, as there is no direct trading or settlement between the two stock markets, the time required to move the ADSs from one market to another may vary and there is no certainty of when ADSs that are moved will be available for trading or settlement.

#### ***Future sales of ADSs or ordinary shares by significant shareholders could cause the price of our ADSs to decline.***

If any of our significant shareholders sell, or indicate an intent to sell, substantial amounts of our ADSs or ordinary shares, including both class A shares and class B shares, in the market, the trading price of our ADSs could decline significantly. We cannot predict the effect, if any, that future sales of these ADSs or ordinary shares or the availability of these ADSs or ordinary shares for sale will have on the market price of our ADSs. As of the date of this annual report, we have outstanding 62,712,975 ordinary shares, including those represented by ADSs. Our shares that are not currently represented by ADSs could generally be added into our ADS program in relatively short order, subject to applicable securities laws restrictions. Our significant shareholders currently include Mr. Sergey Solonin (see “– *The substantial share ownership position of our chief executive officer Sergey Solonin may limit your ability to influence corporate matters*”) and Otkritie Bank (see “– *The substantial share ownership position of Otkritie could be adverse to the interests of our minority shareholders*”), both of whom have certain registration rights and are able to cause us to conduct registered offerings. A significant sale of our securities by any of these holders or any other future owner of a substantial stake in our company could have a detrimental effect on the trading price of our ADSs. We cannot predict what effect, if any, market sales of securities held by our significant shareholders or any other shareholder or the availability of these securities for future sale will have on the market price of the ADSs.

#### ***Investors in our ADSs may have limited recourse against us, our directors and executive officers because we conduct our operations outside the United States and most of our current directors and executive officers reside outside the United States.***

Our presence outside the United States may limit investors’ legal recourse against us. We are incorporated under the laws of the Republic of Cyprus. All of our current directors and senior officers reside outside the United States, principally in the Russian Federation. Substantially all of our assets and the assets of our current directors and executive officers are located outside the United States, principally in the Russian Federation. As a result, investors may not be able to effect service of process within the United States upon our company or its directors and executive officers or to enforce U.S. court judgments obtained against our company or its directors and executive officers in Russia, Cyprus or other jurisdictions outside the United States, including actions under the civil liability provisions of U.S. securities laws. In addition, it may be difficult for investors to enforce, in original actions brought in courts in jurisdictions outside the United States, liabilities predicated upon US securities laws. There is no treaty between the United States and the Russian Federation providing for reciprocal recognition and enforcement of foreign court judgments in civil and commercial matters. These limitations may deprive investors of effective legal recourse for claims related to their investment in our ADSs.

#### ***Our ADS holders may not be able to exercise their pre-emptive rights in relation to future issuances of class B shares.***

In order to raise funding in the future, we may issue additional class B shares, including class B shares represented by ADSs. Generally, existing holders of shares in Cypriot public companies are entitled by law to pre-emptive rights on the issue of new shares in that company (provided that such shares are paid in cash and the pre-emption rights have not been disappplied). Our ADS holders may not be able to exercise

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pre-emptive rights for class B shares represented by ADSs unless applicable securities law requirements are adhered to or an exemption from such requirements is available. In the United States, we may be required to file a registration statement under the Securities Act to implement pre-emptive rights. We can give no assurance that an exemption from the registration requirements of the Securities Act would be available to enable U.S. holders of ADSs to exercise such pre-emptive rights and, if such exemption is available, we may not take the steps necessary to enable U.S. holders of ADSs to rely on it. Accordingly, our ADS holders may not be able to exercise their pre-emptive rights on future issuances of shares, and, as a result, their percentage ownership interest in us would be reduced.

In April 2013, our shareholders authorized the disapplication of pre-emptive rights for a period of five years from May 8, 2013, the date of the closing of our initial public offering, in connection with the issue of up to an additional 52,000,000 class B shares, including in the form of ADSs. Such disapplication has expired on May 8, 2018, and while we have solicited further disapplication by our shareholders, such disapplication has not been supported by our public shareholders so far. If no further disapplication of pre-emptive rights is approved by our shareholders, any of our share issuances would be subject to the pre-emptive rights of our shareholders which some of our ADS holders may not be able to exercise due to the factors described above. At the same time, to the extent we attempt an offering of ADSs in the United States pursuant to the pre-emptive rights of our shareholders, we may not be able to do so due to the fact that rights offerings are difficult to implement effectively under the current U.S. securities laws, and our ability to raise capital in the future may be compromised if we need to do so via a rights offering in the United States.

### ***ADS holders have no legal interest in the underlying class B shares.***

ADS holders acquire the beneficial, and not the legal, interest in the underlying class B shares, which the depositary holds for them, under the terms of the deposit agreement. The intended effect is to ring-fence the class B shares in the hands of the depositary by conferring a property interest on ADS holders as beneficiaries. However, the interest of the ADS holders as beneficiaries in the class B shares, is indirect, in the sense that in the normal course they do not have any direct recourse to the class B shares nor do they have any direct right of action against us.

### ***ADS holders may be subject to limitations on transfer of their ADSs.***

ADSs are transferable on the books of the depositary. However, the depositary may close its transfer books at any time or from time to time when it deems expedient in connection with the performance of its duties. In addition, the depositary may refuse to deliver, transfer or register transfers of ADSs generally when our books or the books of the depositary are closed, or at any time if we or the depositary deems it advisable to do so because of any requirement of law or of any government or governmental body, or under any provision of the deposit agreement, or for any other reason in accordance with the terms of the deposit agreement.

## **ITEM 4. Information on the Company**

### **A. History and Development of the Company**

We were incorporated in Cyprus under the name of OE Investments Limited on February 26, 2007 as a new holding company for JSC QIWI (previously known as OSMP CJSC and QIWI CJSC). The company operates under the Companies Law, related legislation, and common law of Cyprus. In 2007, we acquired, among other entities, CJSC E-port and LLC Qivi Wallet, which were reorganized in the form of accession to JSC QIWI. In April 2008, we launched the Qivi brand, which gradually became the marketing name for our businesses. We changed our legal name to Qivi Limited on September 13, 2010, and subsequently to QIWI plc upon going public on February 25, 2013.

Our primary subsidiaries are QIWI Bank (JSC), or Qivi Bank, JSC QIWI and Sette FZ-LLC. JSC QIWI was incorporated in Russia in January 2004, and its key business functions include the provision of payment processing services as well as development and maintenance of our physical distribution network. QIWI Payments Services Provider Limited was incorporated in the United Arab Emirates in February 2011, and until December 31, 2019 was one of our primary subsidiaries. In 2019 in order to optimize our business operations we incorporated Sette FZ-LLC in the United Arab Emirates. All rights and obligations of QIWI Payments Services Provider Limited under the contracts with most merchants and partners have been transferred to Sette FZ-LLC.

In September 2010, we acquired Qivi Bank from a group of our then-current shareholders. In June 2015, we acquired the Rapida payment processing system and the Contact money transfer system from Otkritie Investment Cyprus Limited and subsequently in April 2017, they merged into Qivi Bank.

In June 2018, QIWI, Otkritie Bank and the Tochka management signed a partnership agreement to establish a new entity JSC Tochka to collectively develop the Tochka business, as a digital banking service focused on offering a broad range of services to small and medium-sized businesses. JSC Tochka commenced its business operations in February 2019.

In July 2018, we acquired 100% of Rocketbank, a digital banking service offering debit cards and deposits to retail customers, from Otkritie Bank. In 2019, the Board of Directors requested that management investigate the potential for a partial or complete sale of Rocketbank. As we were unable to find a suitable buyer for Rocketbank, the Board of Directors resolved to wind down Rocketbank's operations. The wind-down of Rocketbank's operations was substantially completed in 2020.

In 2016, we launched a payment-by-installment card project SOVEST. In July 2020, following a strategic decision to divest the project, we sold the SOVEST consumer-lending business to Sovcombank. In connection with this transaction we assigned receivables from SOVEST customers (the portfolio of installment card loans) and transferred certain other assets related to the SOVEST project to Sovcombank.

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In 2019, we launched the Factoring PLUS project, which develops factoring financing and digital bank guarantee products. In order to fund the growth of the factoring portfolio, in October 2020 our special purpose finance vehicle, QIWI Finance LLC, incorporated in Russia, issued RUB 5 billion unsecured bonds due in 2023 that were listed on the Moscow Stock Exchange.

Our principal executive office is located at Kennedy 12, Kennedy Business Centre, 2nd floor, P.C. 1087, Nicosia, Cyprus. Our telephone number at this address is: +357-22-653390. Our registered office is at the same address.

The SEC maintains an internet website that contains reports and other information about issuers, like us, that file electronically with the SEC. The address of that website is [www.sec.gov](http://www.sec.gov). Our website address is [www.qiwi.com](http://www.qiwi.com). The information contained on, or that can be accessed through, our website is not part of, and is not incorporated into, this Annual Report. References herein to the company's websites shall not be deemed to cause such incorporation.

For a description of our principal capital expenditures and divestitures for the three years ended December 31, 2020 and for those currently in progress, see Item 5 "Operating and Financial Review and Prospects."

For a description of the rules and regulations under which we are governed, see Item 4 "Regulation."

## **B. Business Overview**

We are a leading provider of next generation payment and financial services in Russia and the CIS. We have an integrated proprietary network that enables payment services across online, mobile and physical channels as well as provides access to certain financial services that we offer to our customer and B2B partners. We have deployed over 18.1 million virtual wallets, over 113,000 kiosks and terminals, and enabled merchants, customers and partners to accept and transfer over RUB 135 billion cash and electronic payments monthly connecting over 31 million consumers using our network at least once a month (aggregating consumers across QIWI and Contact networks, without eliminating potential duplication). Our consumers, merchants and partners can use cash, stored value and other electronic payment methods in order to pay for goods and services or transfer money across virtual or physical environments interchangeably, as well as employ our open API infrastructure and use our highly customizable, sophisticated payment solutions including acquiring services, instant payouts, payment gateways and other infrastructural solutions to serve their business or personal needs. We believe the complementary combination of our physical and virtual payment and financial services as well as our open infrastructure provides a differentiated convenience offer to our consumers and creates a strong network effect that drives payment volume and scale across the business.

We are also developing certain financial services, which we believe can complement our well-developed digital payment infrastructure. Through the Tochka and Factoring PLUS projects, we expanded our offering for SME customers and sole proprietors, while our data-related projects contribute to our value proposition enforcing our ecosystem. Our Flocktory project provides SaaS ("software-as-a-service") platform and offers various solutions for marketing and advertising automation.

We continue working on further broadening the scope of services, products, and use cases that we offer our customers and partners and aim to develop new niches we have not penetrated yet. We believe that our leading market position, proprietary network, and complementary services provide us with competitive advantages that have enabled us to generate strong growth and profitability.

We operate in and target markets and segments that lack convenient digital solutions for customers and partners to pay or accept payments for goods and services, transfer money or use other financial tools in online, mobile and physical environments or that are largely cash-based. We help consumers, merchants and partners connect more efficiently in these markets by providing an integrated network of virtual wallets, applications, acquiring and payout services, open APIs and physical distribution points as well as payment gateways and methods that enable consumers to use differentiated funding sources to pay to any merchant or to another user in or outside of our network or access other services quickly and securely through a variety of interfaces.

Our platform and products provide simple and intuitive user interfaces, convenient access, quick on-boarding and high quality services combined with the reputation and trust associated with the QIWI Group brands. In Russia and Kazakhstan, the QIWI brand is well known and our digital solutions as well as our kiosks and terminals provide differentiated access to alternative payment infrastructure for our customers in those countries. Further, we believe that the popularity and usage of our financial services in Russia is increasing, with these services well regarded by our customers.

We distribute our payment services primarily through our virtual products, most notably QIWI Wallet, which enables consumers to access, make and receive payments through their computers or mobile devices. Our customers can seamlessly create an online account, or virtual wallet, with QIWI through a variety of interfaces where they can store money, deposited from cash or funded from other sources, such as cards, bank accounts, mobile phone balances or money transfers to make payments and purchases at any time or they can make cash payments directly through our physical distribution network. Our services also allow merchants in Russia and other markets, including leading digital entertainment and online service providers and retailers, financial institutions, MNOs, and utilities, to accept payments via our network, enabling them to attract more consumers, generate more sales and get paid faster and more easily or use other services such as acquiring or payout solutions. Our partners can also use our infrastructure to create sophisticated payment and payout solutions and use various payment and financial tools we provide to service their operations. Our payment infrastructure offers diversity and flexibility that helps us deliver convenient solutions and satisfy the needs of a broad range of customers.

Moreover, our payment solutions target a variety of use cases creating an ecosystem that can be used to meet the diverse needs of our customers. These use cases include secure peer-to-peer and card-to-card money transfers for friends splitting lunch or self-employed people collecting money for their services; a light banking solution with a variety of upload channels; payment tools for the younger and underbanked population with easy on-boarding, wide acceptance and intuitive interfaces; unique payment tools for gamers and other specialized categories of users; and convenient solutions for payment collection for large, small and very small merchants including customizable open API capabilities, mass payouts solutions, online acquiring, etc.

We run our network and process our transactions using a proprietary, advanced technology platform that leverages the latest virtualization, analytics and security technologies to create a fast, highly reliable, secure and redundant system. We believe that the breadth and reach of our network and product offering, along with the proprietary nature of our technology platform, differentiates us from our competitors and allows us to effectively manage and update our services and realize a strong operating advantage with growth in volumes and diversification of our product offering. Historically, our payment services business has been a major part of our operations and it currently generates most of our revenues. We are constantly striving to diversify our product offering and range of services with certain new projects contributing to our payment services business and others aimed at penetrating new areas of the financial services market. In order to best reflect our current operational and management structure, we distinguish three key operating segments in addition to the Corporate and Other category, as set out below:

- *Payment Services segment*, which encompasses our virtual distribution services, including QIWI Wallet and other QIWI applications, payment channels and methods; physical distribution, including our kiosks, terminals and other retail points of service, Contact Money Remittance system; and our merchant focused services, such as QIWI Cashier or acquiring services;
- *Consumer Financial Services segment*, which encompasses our consumer lending business SOVEST (which was divested in July 2020);
- *Rocketbank segment*, which encompasses Rocketbank, a digital banking service offering debit cards and deposits to retail customers (which was wound down in 2020), and
- *Corporate and Other category*, which encompasses expenses associated with the corporate operations of QIWI Group, as well as our R&D, early stage business models or non-core projects, and projects that don't pass the threshold for qualifying as separate reporting segments, including Tochka, Factoring PLUS, and Flocktory.

## Payment Services

Payment Services historically have been and continue to be our key business and core area of expertise. We offer our customers and partners unique payment processing infrastructure with easy on-boarding and diverse functionality that works seamlessly across virtual and physical channels and a wide range of accessible, intuitive digital services. We aim to develop a secure and convenient multi-use case platform to help our customers and partners satisfy a full range of their transactional and financial needs.

### *Our Payment Network*

Consumers and partners access our payment network through two primary channels: 1) virtual distribution, represented by our online products and APIs that we operate and 2) our physical distribution, represented by our kiosks and terminals as well as payment gateways. These two channels are highly synergistic, creating a self-reinforcing network that we believe has been key for the continuing success of our business.

In 2018, 2019, and 2020, we processed RUB 1,138 billion, RUB 1,489 billion, and RUB 1,617 billion in payments, respectively.

### *Virtual Distribution*

#### *Overview*

We offer our customers and partners a variety of payment products and services, including our core QIWI Wallet product. QIWI Wallet is an online and mobile payment processing and money transfer system that we operate in Russia, Kazakhstan and other countries which allows customers to pay for the products and services of the merchants, and to perform peer-to-peer money transfers using a virtual wallet, which effectively replaces a physical wallet in an online and mobile environment. Using a virtual wallet, its holder can make online purchases and payments through a convenient, secure and intuitive online or mobile interface with multiple payment methods. The agreements between QIWI Bank and Visa (which, to our knowledge, are generally consistent with those Visa enters into with other member banks in its network) allow us to issue Visa prepaid cards and provide our customers with access to Visa Direct card-to-card transfer services. QIWI Wallet accounts can be linked to virtual or physical Visa prepaid cards that can be used to make purchases at any merchant that accepts Visa worldwide. It also allows our customers and partners to create and use highly customizable payment and payout solutions built on our infrastructure and covering a wide variety of business and personal needs. We believe QIWI Wallet is one of the leading virtual wallets in Russia.

We also operate the QIWI Wallet brand in certain jurisdictions outside of Russia, predominantly in Kazakhstan.

In 2018, 2019 and 2020, we had 20.8 million, 22.5 million, and 18.1 million active virtual wallets registered with our system as of year-end, respectively.

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Apart from the broad functionality of our core QIWI Wallet product, we offer our consumers certain additional products and applications that complement or enhance our main value proposition. These products include Qivi Bonus, which offers discounts, cash-backs and loyalty programs from our merchants, and Qivi Travel, which provides customers with services to search, book and purchase airline tickets. We are also developing digital money remittance services as part of CONTACT money remittance system proposition. We also offer our customers an open API (Application Programming Interface) solution that allows to customize the interface of QIWI Wallet to make payment acceptance and collection more convenient. QIWI Wallet open API is one of the core features of our QIWI Master product that was developed specifically for self-employed individuals working in the online advertising industry. QIWI Master allows them to issue an infinite number of virtual cards that can be linked to one QIWI wallet in order to track costs for different advertising campaigns simultaneously in an intuitive and user-friendly manner.

We offer our merchants and partners a number of solutions that complement and improve on our basic payment acceptance capabilities. These products include a solution for merchants to connect QIWI Wallet directly to their checkout page and manage their account with us online; acquiring services that enable merchants to get a one stop payment acceptance solution with the majority of means of payments, mass payouts solutions for the digital entertainment industry or businesses working with self-employed individuals, and certain other infrastructural solutions like Interactive Bets Accounting Center (TSUPIS) for betting merchants.

We believe that our ability to leverage our technological platform and create convenient infrastructural solutions demanded by our partners and customers is a defining feature of our network that has enabled us to expand our business and penetrate new niches that will continue to fuel our growth going forward.

### *Our Virtual Wallet*

With Qivi Wallet, consumers can create an online account, referred to as a virtual wallet, in which they can store money, whether deposited in cash or funded from a variety of sources such as mobile phone balances, bank accounts, credit or debit cards, or money transfers (including winning repayments and other merchant reloads and peer-to-peer transfers), and use it to make payments, purchases, peer-to-peer transfers or to remit money. To register a virtual wallet, a consumer only needs to have a mobile phone number to which the account is linked. See *Item 3D Risk Factors – “Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes.”*

We believe that a key part of our service offering is consumer convenience and ease of use. Qivi Wallet is available through a variety of interfaces, including mobile applications, its own website, touch-screens of our kiosks, and merchant websites. An increasing share of consumers are accessing Qivi Wallet through our mobile applications rather than through our own website (which was historically the most popular Qivi Wallet interface), or our kiosk network. Nevertheless, kiosks remain an important channel for consumers to load and reload their Qivi Wallet accounts, which we believe highlights the synergies between our physical and virtual distribution.

The account loading process is simple and intuitive regardless of the interface that the consumer uses to access Qivi Wallet. Normally, a consumer just needs to enter the unique identification number of his or her virtual wallet and indicate the amount and source of money he or she wishes to load to the account. Likewise, while the process of making a payment through Qivi Wallet may vary slightly depending on the interface, we believe it is intuitive.

We offer downloadable Qivi Wallet applications for the most popular mobile and digital platforms and devices and support major mobile operating systems, including Android, iOS and other. We believe that these efforts are a vital part of our overall strategy and serve to increase our consumer base.

### *How Our Virtual Wallet Works*

Payments made through Qivi Wallet can be categorized into push payments and pull payments. A push payment is a payment initiated by the consumer from a QIWI Wallet interface. Typical push payments include money remittance transactions, utility payments or mobile top-ups. After entering QIWI Wallet through one of its secure interfaces, a consumer is required to select the name of the merchant from hyperlink icon menu or using the search function, and then to type in the payment amount. Consumers are not subject to a fee when making most payments through QIWI Wallet. Additionally, consumers are able to link their bank cards to their QIWI Wallet accounts to make online payments without divulging their bank card details on merchant websites, decreasing the perceived risk of fraud associated with online payments. Payouts to Qivi Wallets made by the partners and merchants we serve are also mostly push payments.

A pull payment is a payment initiated by the consumer from a merchant interface, typically a merchant website through which the consumer makes a purchase. Usually a pull payment includes payments to e-commerce merchants. During the check-out process on a merchant website, the consumer chooses Qivi Wallet as a payment method and is re-directed to a QIWI Wallet web page. Next, if the consumer is already registered with QIWI Wallet, he or she is prompted to enter his or her mobile phone number to which his or her Qivi Wallet account is linked and his or her QIWI Wallet password. If the consumer is not yet registered with QIWI Wallet, our system automatically generates a virtual wallet once the mobile phone number is entered. A registered Qivi Wallet user is then required to select a source of funds to be used, including the prepaid balance of the QIWI Wallet account, a bank card previously linked to the Qivi Wallet account, or his or her mobile phone account. The consumer may also select a deferred payment option, with our system generating an electronic invoice from the merchant to the consumer, which is stored in the consumer’s virtual wallet and can be paid at a later stage. After a payment option is chosen, the consumer is required to confirm the transaction, and then the funds are withdrawn from the source the consumer has selected and transmitted to

the merchant. The only option available to consumers who did not have a QIWI Wallet account previously is the deferred payment option. Once the consumer loads his or her newly registered virtual wallet or links a bank card to it, the invoice can be confirmed and paid, and then the transaction is completed.

#### *Our Reload Channels*

QIWI Wallet accounts can be reloaded through most payment methods available on the market, including making cash deposits at any of our kiosks or terminals or third-party kiosks and terminals, via bank cards and accounts, mobile phone balances, online banking and retail or through peer-to-peer wallet transfers. QIWI Wallet also benefits from access to our own network of kiosks and terminals, which is one of the largest cash-reload networks in Russia. In some cases, QIWI Wallet accounts can be reloaded by our merchants or partners, for example when betting merchants are paying out winnings to our users, taxi companies are making payouts to taxi drivers or when microfinance organizations are issuing loans to wallet accounts. These latter reload channels are becoming consistently more important for us as we develop different infrastructural solutions based on our services, creating an ecosystem that is able to satisfy a wider range of payment and financial service needs of our customers. We believe that by offering the convenience of reloading through a variety of sources, we increase the likelihood of consumers using QIWI Wallet and other services that we offer as well as the adoption of such services.

QIWI branded kiosks and terminals historically have been the primary means that consumers use to reload their QIWI Wallet accounts. In 2015 the percentage of reloads made through bank cards, mobile phone balances and directly from bank accounts was less than 15% of total reloads, increasing to more than 25% in 2016. In 2017 and 2018 we observed a further increase in the proportion of non-cash reload channels as well as the growing share of top ups through different payout mechanisms. As of the end of 2020, the share of these top-ups surpassed 75% of the total reloads following the decline in the number of our kiosks and third party kiosks on the market (see “*Item 3.D Risk Factors—Risks Relating to Our Business and Industry—a decline in the use of cash as a means of payment or a decline in the use of kiosks and terminals may result in a reduced demand for our services*”) and diversification of our payment infrastructure and product offering as well as overall market trend towards digitalization of payments.

#### *Our International Virtual Wallets*

As of December 31, 2020, the vast majority of active QIWI Wallet accounts were based in Russia. We also have a limited number of electronic wallets in Kazakhstan.

#### ***QIWI Prepaid Cards***

At the end of 2009, we launched a prepaid card program in partnership with Visa Inc. QIWI Visa prepaid cardholders enjoy all the benefits of a Visa card without having to open a bank account or credit line, eliminating the perceived risk of fraud associated with traditional credit and debit cards. Our QIWI Visa Plastic Card is a physical card that can be used to make purchases online or in a physical retail environment through a POS terminal from any merchant that accepts Visa branded cards. QIWI Visa Plastic Cards are linked to the balance of the consumer’s QIWI Wallet and can serve as another extension of QIWI Wallet in to the physical environment. These cards can be ordered through a QIWI Wallet. We believe that the Visa QIWI Plastic Card strongly complements our online capabilities and offers customers a considerably wider range of use cases such as full scope light banking services including cash and electronic reloads, intuitive online interfaces, all types of payments and remittances and cash withdrawals from participating ATMs.

QIWI Visa co-branded cards are issued by QIWI Bank pursuant to an agreement with Visa International Service Association. Under the agreement, QIWI Bank is authorized to issue Visa-branded prepaid cards within Russia, and to offer and perform Visa Direct transactions in and between Russia, Kazakhstan, Uzbekistan, Georgia, Tajikistan and other CIS countries, using Visa’s electronic payments processing network to deliver transferred funds.

We also support such capabilities as Samsung Pay, Apple Pay and Google Pay, which are popular among our customers. We believe that offering our customers the latest technological solutions is pivotal for the development and continued growth of our business.

#### ***Physical distribution***

##### *Overview*

Our physical distribution comprises approximately 94,000 kiosks and approximately 19,000 terminals (including various interfaces at physical points of service) that are assembled and sold by third party manufacturers. These kiosks and terminals run our proprietary software, which provides the customized interfaces that display our broad range of payment services and ensure the connectivity to our processing platform.

In 2018, 2019 and 2020 we had approximately 110,000, 111,000 and 94,000 kiosks and around 34,000, 23,000 and 19,000 terminals in our network as of year-end, respectively (for a discussion of the dynamics of the number of kiosks and terminals please see – *Item 5.A Operating Results. Key Measures of Financial and Operational Performance*). We have deployed our network of kiosks and terminals using a proprietary agent model. Under this model, kiosks are assembled by third-party manufacturers using our proprietary specifications and are then purchased by over 3,400 agents responsible for placing, operating and servicing the kiosks in high-traffic and convenient retail locations (the number of active agents includes only those who own kiosks and terminals. For reference, the number of active agents in physical distribution in 2018 and 2019 was 4,623 and 4,176, respectively). In addition, an agent-owned point of sale terminal, computer, laptop or mobile phone can serve as a QIWI terminal once our proprietary software is installed on it, which allows the agent to process consumer payments to merchants through our system.

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In 2015, we acquired the Contact money remittance system. Contact is one of the major classic money transfer systems in Russia that partners with over 500 financial institutions and agents to form an extensive network of bank branches and retail offices in more than 180 countries worldwide to provide highly convenient and easily accessible money transfer services to a wide variety of users, digitalizing the offline market as well as strengthening and enlarging our ecosystem.

We have created and continue to develop our payment gateways which allow merchants to accept payments from customers for various goods and services. Our partners who deploy such payment gateways are primarily banks that integrate this payment solution into their remote banking channels, including ATM, internet banking, mobile applications, and websites. In addition to banks, this solution is in demand with our partners in retail and MNOs. The integration of this payment acceptance product allows our partners to increase monetization of the business through an additional income source, attract new customers and instantly start accepting payments to a large number of merchants.

Currently, our physical distribution network is almost entirely located in Russia and Kazakhstan. We also have a limited number of kiosks in Moldova and Belarus.

### *Our Kiosks and Terminals*

A kiosk is a standalone computer terminal with a touch screen and specialized hardware and software, which enables consumers to make cash payments to merchants or reload their QIWI Wallet. Each kiosk is connected to our network using a dedicated SIM card or via the internet and is equipped with a cash acceptor, a printing device and a transaction recording device, along with a number of other capabilities in some cases. Kiosks are relatively easy and inexpensive to install and are equipped with specialized software that monitors the condition of the kiosk and its components.

In addition to kiosks, our network includes approximately 19,000 terminals at various retail locations, including a number of major Russian retail chains such as Svyaznoy. We provide these businesses with access to our network through our proprietary software and process payments made by their customers.

Our kiosks and terminals are owned by our agents in physical distribution. The agents purchase, install, operate and service the kiosks and terminals themselves; we provide them with our platform and technical solutions, help them comply with reporting requirements and provide them with various forms of support and incentives. Historically, we have been signing rental agreements with large retail networks including X5 Retail Group, Magnit, Monetka, Maria-Ra, and Fix Price to further sublease those locations to our agents. We believe it is important to provide our agents with comprehensive support in order to ensure the quality of service and a unique competitive environment.

### *Our Agents*

Our agent base includes more than 3,400 agents who own kiosks and terminals and are responsible for placing, operating and servicing them in high-traffic, convenient retail locations. Apart from the larger agents such as consumer electronics retailers (for example Svyaznoy) or banks, many of our agents are small to medium-sized businesses, which we believe provides them with insights into local market dynamics.

Our agents determine the consumer fee for a number of services, mainly in the Telecom market vertical, while we may limit it and set, if applicable, consumer commissions for services of other categories of merchants. Moreover, we can cap these fees depending on our marketing actions or merchant's request. When the fee payable by the consumers is absent or capped, we normally award the agents an increased portion of merchant fees.

### **Merchants**

As of December 31, 2020, we had approximately 10,900 merchants active on a monthly basis in our system. Our merchants are vendors, including online retailers and service providers, betting companies, banks, microfinance organizations, money remittance companies, mobile network operators and utilities. Consumers can easily access our merchants through QIWI Wallet, while our larger merchants can also be accessed through hyperlink icons placed directly on kiosk screens and, since any of our kiosks can be used as an interface to register a QIWI Wallet account or to access an existing one, the merchant offering is effectively the same for all our payment services interfaces. In addition, QIWI Wallet accounts can be linked to virtual or physical Visa prepaid cards that can be used to make purchases at any merchant accepting Visa worldwide. We regularly add new merchants to our already extensive merchant list with the aim of creating a "one-stop" experience for our consumers.

Our merchants fall into five broad verticals, depending on the nature of the products and services they provide to consumers: E-commerce, Money Remittance, Financial Services, Telecom and Other. The following table shows the payment volume, payment adjusted net revenue, and payment average net revenue yield for each of these payment verticals.

	For the year ended 31 December,			
	2018 RUB	2019 RUB	2020 RUB	2020 USD
<b>Payment Services segment key operating metrics</b>				
Payment volume (in billions)	1,138.1	1,488.6	1,616.8	21.9
E-commerce	263.4	410.6	476.6	6.5
Financial Services	250.6	325.6	256.6	3.5
Money Remittance	405.9	549.1	679.7	9.2
Telecom	172.1	165.0	153.9	2.1
Other	46.2	38.3	50.0	0.7
Payment Adjusted Net Revenue (in millions)	14,370	18,103	19,549	264.6
E-commerce	8,243	10,415	11,078	150.0
Financial Services	1,126	1,207	1,342	18.2
Money Remittance	3,961	5,534	6,087	82.4
Telecom	775	722	709	9.6
Other	265	225	333	4.5
Payment Average Adjusted Net Revenue yield (in %)	1.26%	1.22%	1.21%	1.21%
E-commerce	3.13%	2.54%	2.32%	2.32%
Financial Services	0.45%	0.37%	0.52%	0.52%
Money Remittance	0.98%	1.01%	0.90%	0.90%
Telecom	0.45%	0.44%	0.46%	0.46%
Other	0.57%	0.59%	0.67%	0.67%

**E-commerce.** E-commerce is one of our major merchant categories and mostly comprises merchants that sell their products and services online, including betting (mostly sports betting) merchants such as F.O.N., BK Olimp and Leon (*see – Item 3.D Risk Factors, – “We derive a substantial portion of our revenues from merchants in the betting industry”*), online game developers such as Wargaming and Mail.ru, social networks such as Vkontakte and Odnoklassniki; digital-entertainment providers; large international e-commerce merchants such as AliExpress and Joom and local e-commerce merchants. LLC F.O.N. (operating under the brand name Fonbet) accounted for 5.6% of our payment volume for 2020. We also accept payments on behalf of ticketing and travel companies, software producers, coupon websites, and numerous other merchants. Our payment solutions provide e-commerce merchants with an opportunity to accept payments in a fast and reliable manner, increasing their consumer base and attractiveness of their services. Our QIWI Wallet provides customers of these businesses with a convenient, fast and secure payment option to make online purchases and top up their personal accounts, while our kiosk and terminal network offers a compelling offline interface to the online services of our e-commerce merchants. Starting from December 2020, our performance in this market vertical has been, and continues to be, adversely affected by the restrictions imposed by the Central Bank (*see – Item 3.D Risk Factors, – “QIWI Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations”*). Our business servicing betting merchants may also be adversely affected by the recent regulatory developments in the Russian betting industry (*see – Item 3.D Risk Factors, – “We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation”*).

**Financial Services.** Financial Services includes primarily banks, microfinance organizations and insurance companies. As of December 31, 2020, we accepted payments on behalf of over 154 banks, including most major Russian retail banks such as Sberbank, VTB, Alfa-Bank, Tinkoff Credit Systems, Russian Standard Bank, Home Credit Bank, Raiffeisen Bank, and others. Based on information available from public sources, we believe our kiosk and terminal network is larger than the ATM network of any major bank, and, as a result, we are able to provide banks with the ability to reach out to a larger market through our network by enabling their customers to make deposits, replenish their cards and repay loans.

**Money Remittance.** The Money Remittance segment includes various money transfer capabilities such as classic money remittance, card-to-card money transfers, peer-to-peer transactions, repayment of winning, etc. Starting from August 2010, we offer our consumers Visa Direct and MasterCard Money Send services, which allow a QIWI Wallet account holder to reload the account of a Visa or MasterCard bank card with a few clicks on our website, in a mobile application, or a kiosk touch-screen, by providing only the number of the recipient’s card. Since 2015, we have been offering our users similar services for China Union Pay bank cards, and in 2016, we launched the same service for MIR cards. These services constitute a considerable proportion of our Money Remittance category and represent our focus use-cases. In June 2015, we acquired the Contact money transfer system, one of the largest operators in the Russian money transfer market, which offers classical money remittance services. At the end of 2016, we also started to provide certain types of peer-to-peer transactions, for which we charge commission on our consumers, in our Money Remittance market vertical. These peer-to-peer transactions mostly represent use-cases connected to payment, light banking, and collection of proceeds (similarly to acquiring) services we provide to self-employed customers. The Money Remittance category also includes some of the major Russian and international money transfer merchants, for example Post of Russia. Starting from December 2020, our performance in this market vertical has been, and continues to be, adversely affected by the restrictions imposed by the Central Bank (*see – Item 3.D Risk Factors, – “QIWI Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations”*).

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*Telecom.* Telecom merchants include various telecommunication service providers, such as mobile network operators (MNOs), internet services providers, pay television channels, and public utilities. MNOs, in particular the three largest operators in Russia, have historically represented a large portion of our merchant base, although in terms of net revenues their relative importance have decreased significantly following the diversification of our business. For the years ended December 31, 2018, 2019, and 2020, the Big Three MNOs accounted for 8%, 6%, and 4% of our payment volume, respectively. Their share in our transaction volume has fallen over the last three years as our merchant base kept expanding and consumers started to increasingly use our payment systems for purposes other than mobile phone account top-ups. The downsizing of our kiosk network also affected the payment volume in our Telecom category more than in other categories.

*Other.* Our Other category includes all other merchants to which we offer payment processing services. These includes a broad range of merchants in utilities and other government payments as well as charity organizations.

While we already have considerable penetration in certain markets that we service, there are numerous additional markets and niches where we see opportunities to add new merchants, develop our relationships with existing merchants, increase product penetration and grow our business. Our primary focus area in this respect is the self-employed market, which is rapidly developing, has a strong potential towards digitalization, and lacks convenient, easy to use technological solutions. Moreover, we see greater potential in developing and growing our secure peer-to-peer payment and our open API infrastructures, which we believe offer customers and partners a convenient, intuitive and reliable tool to transfer and collect money while serving as a valuable consumer acquisition channel for us. We are also exploring opportunities to extend and improve the set of services we offer in the housing and utilities payments market: in this space, we intend to offer our partners and customers a range of comprehensive digital solutions for organizing settlements for housing and utilities services payments, generating payment documents, accounting of payments, etc.

### **Corporate and Other Category**

The Corporate and Other category includes expenses associated with the corporate operations of QIWI Group as well as our research and development initiatives, and early stage or non-core projects and business models that we are developing (*see Item 3D Risk Factors – “If we cannot keep pace with rapid developments and change in our industry and provide new services to our clients, or if any of the new products we roll out are unsuccessful, the use of our services could decline, and we could experience a decline in revenue and an inability to recoup costs.”*)

Apart from corporate expenses as of December 31, 2020 this category includes primarily:

- Factoring PLUS, a service that offers digital factoring solutions primarily to small and medium-sized enterprises and issues bank guarantees to entities participating in public procurement procedures. Both services focus on digitalizing areas that currently lack convenient digital solutions and providing clients with fast and easy access to the financial services and tools they need;
- Flocktory, a SaaS platform for customer lifecycle management and personalization focused primarily on the development of automated marketing solutions for the e-commerce, financial, media and travel industries, based on data collection and analysis. Flocktory is currently focused on developing data exchange solutions based on BigData;
- JSC Tochka, a fully digital banking service (operating based on Qiwi Bank’s and Otkritie Bank’s banking licenses) for small and medium-sized enterprises that provides clients with a broad range of services including cash-and-settlement services, financial services, and others. JSC Tochka is our equity associate that we operate together with Otkritie Bank;
- QIWI Data, an R&D project that uses customer behavior knowledge to develop analytical products for credit risk management, customer relationship management, and fraud detection processes. Starting January 1, 2021, we will be presenting QIWI Data results of operations as a part of our Payment Services segment;
- Other projects, including venture projects such as QIWI Box, QIWI Blockchain Technologies, and QPlatform, which are currently immaterial in the overall composition of our business.

We believe that our long-term growth depends on our ability to innovate on our existing solutions as well as develop and roll out new business models and technological products. As a result, testing these models and ideas is important for the growth of our business. It is also important to further develop our suite of services and offer our consumers, especially those in our key niches a broader range of new generation digital financial services in order to improve consumer value proposition and enforce our ecosystem.

### **Factoring PLUS**

We launched the Factoring PLUS project in early 2019. It currently operates through Factoring Plus LLC, our fully consolidated subsidiary in which we own 51%. Factoring PLUS offers its clients two key products: digital factoring services and digital bank guarantees for public procurement participation and execution.

Our factoring financing product operates in the following way: a client sells its accounts receivable at a discount in exchange for an immediate payment, Factoring PLUS then collects payments against these receivables from the client’s debtors once they become due. Clients choose factoring financing in order to improve their cash position by monetizing receivables before they become due. This way, Factoring PLUS helps clients free up capital that is tied up in accounts receivable. The core clients of Factoring PLUS are primarily small and medium-sized entrepreneurs operating in food production industry, pharmaceutical industry and real estate, that are engaged in various trade activities and contract with large customers.

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As of December 31, 2020, Factoring PLUS has over 470 active factoring clients with a total factoring portfolio of RUB 5.7 billion.

A bank guarantee is an irrevocable commitment by a bank to cover the obligation of the debtor requesting the guarantee towards the beneficiary thereof. Qiwi Bank acts as the issuing bank for digital bank guarantees, but business development, product development and account management are handled by the Factoring PLUS team. Clients use our digital bank guarantees on a broad range of transactions, primarily performance guarantees involving public procurement (where such guarantees are required by law). Public procurement at federal and local level is a vast and attractive market in Russia, with a large number of small and medium-sized businesses participating. By law, it is a tender-based process, with bids typically required to be supported by a bank guarantee.

Factoring PLUS is a fully digital service based on a proprietary technological platform which enables servicing clients entirely online, approving financings expeditiously based on our proprietary scoring technologies and algorithms, and meaningfully reducing the volume of paperwork. These factors, along with our competitive pricing (enabled by high level of automation) make our factoring proposal attractive to small and medium-sized entrepreneurs. The Factoring PLUS API solution allows us to access various sources of procurement and tender information to be able to offer our services to prospective customers more efficiently.

As of December 31, 2020, Factoring PLUS project issued over 60,800 bank guarantees, and the total value of our digital bank guarantees portfolio reached RUB 20.9 billion.

### **Flocktory**

We acquired an 82% stake in Flocktory Ltd in March 2017 and bought out the remaining minority interest in December 2019, when we started to consolidate the business as part of the Group.

Flocktory operates in Russia and Spain. Its business is primarily focused on the development of automated marketing and advertising solutions for online platforms (e.g. e-commerce, financial, media and travel industries) and advertisers (brands) based on data collection and analysis, and consists primarily of a SaaS platform for customer lifecycle management. Flocktory product portfolio includes three key product segments: Performance Marketing, Marketing Personalization & Automation and AdTech. Performance Marketing (MarTech) includes several product modules designed to generate additional traffic and order or subscription volume, such as advanced retargeting and traffic exchange. The purpose of Marketing Personalization & Automation is to enable clients to set up automated, personalized marketing campaigns with their own end customers via various channels (on-site personalization, e-mail, push, and others) to improve sales on the platform while also collecting and analyzing data for continuous improvement of clients' digital marketing strategies. AdTech includes various products under the same concept: two-sided marketplaces where our AdTech clients (advertisers) can purchase third-party customer data and unique advertising inventory from data and inventory providers.

E-commerce is the key market segment for Flocktory, with revenue improvement supported by a clear trend for online growth, shift towards omnichannel models, rise of mobile commerce, and data monetization. Flocktory's products are also popular among banks, insurance companies, payment systems, MNOs, travel industry, and many others.

### **JSC Tochka**

JSC Tochka is our equity associate that we established together with Bank Otkritie and Tochka management team in June 2018. JSC Tochka started its operations on February 1, 2019. See Item 3D Risk Factors – *“We may not be able to complete or integrate successfully any potential future acquisitions, partnerships or joint ventures.”* QIWI and Otkritie Bank hold equal economic interests of 45% each, with 10% allocated to the Tochka management. The clients' banking operations are carried out by either Qiwi Bank or Otkrities Bank, while JSC Tochka provides IT infrastructure, support and know-how, and receives consideration therefor from both banks. We do not bear any material credit risk as a result of our participation in JSC Tochka.

Tochka offers its clients, who are primarily digital-ready small and medium-sized entrepreneurs and sole proprietors, a broad range of services, including round-the-clock cash and settlement services, account management, cross-border transactions and currency conversion, merchant acquiring and value-added services such as payroll payment processing, simplified accounting and tax services and certain others. Tochka is well-known for its level of service as well as for creating value for its customers and has been recognized as the best mobile and internet bank for entrepreneurs by Marksw Webb for the last five consecutive years, Tochka also has an NPS of 70% according to Ipsos research (the survey was conducted based on Tochka's customer database of Medium and Small Businesses, for the period from November 20 to December 10, 2020 and included 2,018 interviews representing the following regions: Moscow and the Moscow Region, St. Petersburg and the Leningrad Region, Yekaterinburg, cities with a population of more than a million, and small towns).

Tochka has a highly efficient and robust business model with attractive unit economics. It generates most of its revenues from three different and equally important streams: service subscription fees, interest income, and sales of value-added services to its clients. We believe that Tochka is uniquely positioned on the market through its diversified digital product offering, multi-bank proposition, unique consumer service, and recognized brand, and has the potential to considerably increase its market share in the targeted segments.

As of December 31, 2020, Tochka had approximately RUB 96 billion in customer balances and had over 580,000 clients (the majority of which currently have accounts and hold their respective balances at Otkritie Bank).

Starting from the first quarter of 2020, we present the results of Tochka JV as a part of the Corporate and Other category.

## **Retail Financial Services (SOVEST and Rocketbank)**

Our Consumer Financial Services (CFS) segment included SOVEST, a payment by installment card that we had launched at the end of 2016. Our Rocketbank (RB) segment included Rocketbank, a digital banking service offering debit cards and deposits to retail customers that we acquired from Otkritie Bank. In 2020 we divested SOVEST and wound down Rocketbank.

### ***Payment-by-installment card SOVEST***

In late 2016, we launched a payment-by-installment card program under the SOVEST brand. SOVEST was the first large-scale payment-by-installments card system in Russia developed to help consumers get easy and transparent access to funds to purchase a wide range of goods and services.

Following the strategic shift to focusing on servicing our core customer niches and developing synergetic products around our payment system, as well as due to the deterioration of the macroeconomic situation and resulting decline in consumer spending in the first half of 2020, we decided to sell the SOVEST project. On July 15, 2020, we completed the sale of the SOVEST consumer lending business to Sovcombank. As part of this transaction, we sold the assets of this business, primarily comprising the installment card loan receivables portfolio with a gross carrying value of approximately RUB 8 billion and net value of approximately RUB 6.4 billion, to Sovcombank, for a cash consideration of RUB 5.8 billion, including partial reimbursement of related redundancy costs. In connection with such sale, we have assumed a three-year non-compete obligation towards Sovcombank with respect to pay-by-installment cards business, subject to certain carve-outs.

We incurred a loss on disposal of the SOVEST project in the amount of RUB 0.7 billion. This loss did not affect the Group's Adjusted Net Profit.

### ***Rocketbank***

Rocketbank was one of the first Russian fully remote digital banking services focused on young and tech-savvy audience, digitized spenders and travelers sensitive to service level, product friendliness and end-to-end engagement. Rocketbank offered debit cards, payments and transfers, loyalty program, saving accounts etc.

We acquired 100% of Rocketbank business from Otkritie Bank in July 2017 and by the end of 2018 finalized the process of transferring Rocketbank's clients and platforms to Qiwi Bank.

Throughout the first half of 2019, QIWI reviewed a number of strategic opportunities for the development of the Rocketbank business as either a part of the broader QIWI ecosystem or as a standalone project. A final strategic plan for Rocketbank was presented to, and reviewed by, the Board of Directors in August 2019. Having duly considered the proposed strategy and required financing, the Board concluded that Rocketbank's business plan had an investment profile and financing requirements that were not compatible with QIWI's risk appetite and that the business had limited potential synergies with our core business. The Board of Directors requested that the management investigate the potential for a partial or complete sale of Rocketbank.

As the sale process did not result in a suitable transaction, in March 2020, the Board of Directors resolved to wind down Rocketbank's operations. As of December 31, 2020, we substantially completed the process of winding down Rocketbank's B2C operations. We plan to finalize the wind-down of Rocketbank's B2B operations in 2021. The associated expenses, including predominantly personnel expenses, are attributed to the Payment Services segment starting August 1, 2020.

### ***Qiwi Bank***

In September 2010, we acquired Qiwi Bank (which is licensed as a bank in the Russian Federation) to serve as a platform for our Qiwi Wallet business. When a consumer deposits cash into his or her Qiwi Wallet account, Qiwi Bank issues a virtual prepaid card to a consumer. Qiwi Bank also issues plastic cards to Qiwi Wallet customers. Funds received by Qiwi Bank from customers loading and reloading their Qiwi Wallet accounts are held on Qiwi Bank's account. Qiwi Bank does not pay interest on Qiwi Wallet accounts.

In June 2015, we acquired Rapida LTD, a licensed non-banking credit organization, and the Contact money remittance system. In April 2017, Rapida LTD was merged into Qiwi Bank and it became the operator of the Contact.

In November 2016, following changes in legislation governing betting businesses in Russia, Qiwi Bank, together with one of the self-regulated organization of bookmakers, established the Interactive Bets Accounting Center (TSUPIS) and began acting as a platform for accepting interactive bets in favor of the members of the self-regulated organization of bookmakers (see "*Risk Factors – We are subject to extensive government regulation; We derive a substantial portion of our revenues from merchants in the betting industry*").

Qiwi Bank also serves as a settlement bank for Tochka, along with Otkritie Bank (*for the description of Tochka activities see Item 4. B Corporate and Other*) and the issuer of bank guarantees, including within the framework of our Factoring PLUS project.

Qiwi Bank also maintains a small number of accounts for our employees, officers and directors, agents and certain related parties and issues bank guarantees to some of our merchants.

See also “—*Regulation*” for a brief description of the regulatory regime applicable to Qiwi Bank.

## **Our Technology Platform**

Our services are based on an advanced, microservice, proprietary high-performing technology platform. All our key technology has been developed in-house. Qiwi Core Processing System is the main platform, which provides the functionality of both microprocessing and more classical card payments and transfers. By relying on our own unified application building system, QIWI Platform, most of the company’s products (such as Qiwi Wallet, QIWI Distribution Processing, etc.) use Qiwi Core Processing System as the common platform. This processing system has a connection to VisaNet and MasterCard Direct as principal members of both payment systems, allowing us to perform independent acquiring and issue corresponding cards.

We obtained a VisaNet Processor status in July 2014, as part of our relationship with Visa. This effectively allows us to process Visa transactions on behalf of other Visa member banks. Our processing system also implements the functionality of accepting payments using push and pull methods, internal currency conversion, cross-border remittances, and a full set of API solutions for both customers and merchants.

Our main products are Qiwi Wallet and several other applications that enable customers to pay online easily and quickly to thousands of merchants and services, using mobile, web, kiosk or other interfaces. We also operate a network of kiosks, where the principal software is our proprietary application called Maratl, which enables payment acceptance, billing and processing connectivity.

Hardware supporting our solutions and products is located in three leased data centers in different parts of Moscow, all of them are Payment Card Industry Data Security Standard (PCI DSS) certified. We use the Qiwi Private Cloud technology for the unification of our development process.

### *Technology Platform*

The QIWI Private Cloud solution is a combination of hardware and core infrastructure platform for all company services that employs multiple geo distributed datacenter sites. Each of the sites is a separate platform capable of maintaining the performance of all systems independently. To ensure stable communication between the sites, a multi-triangle dedicated communication system comprised of duplicated fiber-optic communication lines has been implemented. This architecture conforms to the principle of double fault tolerance, which means that up to two communication channels can be damaged without affecting the stability of the whole system. All of our data centers are functioning in an active-active mode and are linked to Qiwi Private Cloud, each of them capable of handling twice the usual traffic. This allows us to employ a distributed storage network and maintain protection against attacks like Distributed Denial of Service attack (DDOS).

QIWI also has a telecom operator license in Russia (#135744) for data transmission and has a flexibility to partner directly with the leading telecom operators to obtain more favorable tariffs, manage connections and traffic routing. We have inbound and outbound connection points at each of our data center. Our office has the same connections as any other data center and together they form a multi core network so we are able to route incoming and outgoing traffic inside between four points. This secures significant flexibility and durability of our system.

### *Architecture*

QIWI is using cutting edge microservices architecture based on the containers, proprietary management system and software defined network and infrastructure. It includes more than 300 microservices, out of which over 100 have their own databases. This ecosystem has a potential to handle more than 20 independent teams continuously making changes to their respective products.

Using this kind of architecture allows us to achieve short time-to-market in IT development. We are able to handle over 50 releases every day, and this is almost an unattainable number for many banks at the moment.

In addition to server-side technologies, we also deploy payment client-side technologies, including kiosk software such as Maratl—cutting edge software that employs, among other things, such technological features as code-obfuscation and strong 3-layer proprietary cryptographic network protocols. These security features enable kiosks and terminals to connect with any open communication network as the data flow is strongly protected. The kiosks are not connected to each other, thus reducing any network risks. Kiosk infrastructure including hardware, software and the network as a whole are certified with Payment Application Data Security Standard (PA DSS).

### *Information Security*

We have a robust transaction intelligence system designed to trace and prevent suspicious transactions inside our payment network. In the vast majority of cases, fraud through Qiwi Wallet is attributable to scams rather than to a security system failure. We also employ a certified 3-D secure system similar to those adopted by other major payment networks and banks. We have established a sophisticated system of security monitoring utilizing the Security Information and Event Management system (SIEM) and Security Operations Center (SOC), each of them operating and supported continuously. Our critical internal resources are protected with an advanced intrusion prevention system (IPS); all applications are protected with a web application firewall (WAF) set up in a blocking mode, ensuring that all unauthorized or ambiguous activities are prohibited. Moreover, we have an in-house forensic lab that assesses any potentially harmful events.

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In March 2020, our management decided to transfer most of our employees to remote work in order to prevent the spread of COVID-19 among the employees and to comply with the requirements of Russian regulations. Since all the tools needed for the transition and subsequent remote work were implemented in our systems before the outbreak of COVID-19, the transition to the “work-from-home” mode didn’t cause any significant difficulties to our information security operations. In order to mitigate the risk of information security system breaches during remote work, we conducted additional training for our employees customized for the “work-from-home” environment. The focus of the Information Security team has shifted to endpoint protection. There was no increase in critical incidents after the transfer to remote work.

Our relationships with major payment systems, such as Visa and MasterCard, impose stringent security requirements on us to protect the data of our customers. Under the terms of these agreements, we are under an obligation to be compliant with appropriate security standards and to undergo periodic assessments to certify such compliance.

### *Anti-fraud system*

In order to analyze all transactions in real time, we utilize a hybrid anti-fraud system based on IBM Safer Payments and our proprietary QIWI AF solutions.

The IBM Safer Payments anti-fraud system monitors and analyzes both payment transactions and additional information about non-payment transactions, such as data on users’ authorizations in applications, changes in account properties, changes in user identification data, etc. The system is incorporated into all processes within the Company. We update rules daily based on our review of customer requests and the analysis of suspicious transactions and anomalies.

QIWI AF is our proprietary solution, which allows us to implement rules in a scripting language with the ability to use ML-models. The solution processes transactional data and receives additional information from external systems such as QIWI Data. The implemented two-step verification mechanism enables us to proceed with less resource-consuming verification of suspicious transactions.

### *Development approach*

Our development approach is based on the following values: productivity, predictability, quality, and responsiveness. We organize our work as a cluster of independent cross-functional teams capable of full lifecycle value delivery. Self-organization principles that we apply provide us with the ability to quickly relocate development forces in accordance with business needs. Technical excellence and engineering practices we use result in high quality built in our products.

### *Data analysis, AI/ML*

In 2018, QIWI completed the development of a Big Data cluster based on Hadoop that meets the requirements of PCI DSS. We have launched a new business department, QIWI Data, with the goal of building a unified corporate platform for working with data and analytics, machine learning technologies and data monetization. We plan to use these technologies in projects related to predictive analytics, cross sales, and marketing communications. A platform for machine learning was also deployed using the latest approaches, including natural language processing and graphics processing unit (GPU) computing.

## **Sales and Marketing**

We run separate marketing and advertising strategies for our key projects: QIWI Wallet and related services, Factoring PLUS, Flocktory, and Tochka. For each of our key projects, we have a dedicated team of sales and marketing personnel who seek to expand our network of merchants and agents, attract and maintain consumers, build our brands, and promote our products. Our marketing programs include advertising campaigns and other promotional activities, such as joint loyalty programs with our merchants and partners.

As a part of our marketing and advertising strategy, we have started conducting targeted marketing and client segment research. QIWI’s research focuses on the key categories of our business and the markets we operate in. The research allows us to better understand our key customer groups and increase brand awareness in the media, positioning QIWI as a company that understand clients’ needs and provides user-friendly and simple financial solutions. For example, in 2019 we conducted a large-scale survey of streamers and their audience, which gave us a deeper understanding of this customer segment and served as an effective tool to position our products and services among younger users who stream or watch gaming or other content. In 2020, we continued to conduct surveys to study our key client niches, including self-employed and B2B2C markets.

We regularly carry out situational studies of consumer behavior in the Russian payments market. We analyze how spending has changed across key payment categories in the B2B and B2C payment channels due to the COVID-19 outbreak and subsequent lockdown. In 2020, QIWI, together with the IDC consulting agency, analyzed the e-wallet market, which helped us identify certain key trends and better understand the preferences of e-wallet users.

### **Brand Awareness**

We currently operate a number of widely known brands including primarily QIWI, Factoring PLUS, Flocktory and Tochka.

We believe that the QIWI brand is a household name in Russia. According to Ipsos Comcom, “QIWI” is the most recognized Russian electronic payments brand with prompted brand awareness of 81% among people paying online in Russia.

We maintain a strong social media presence. A dedicated team of SMM professionals regularly interact on our behalf with customers and a wider audience through our Facebook, Vkontakte, Odnoklassniki, Instagram, YouTube and Twitter accounts. We also use social networks to seek feedback from our consumers in order to improve our business. As part of maintaining our brand image, we have employees available to respond to agent and merchant concerns and to handle consumer issues as well as a dedicated consumer support center.

In 2020, we focused on reputation management, aiming to reinforce QIWI’s image as a fintech expert. We believe it is important to raise brand awareness and promote our key services, and expertise in major media and other communication channels. One of the key focuses of our brand development is building strong brand positioning in the B2B and self-employed segments to support our self-employed strategy. In line with this, we regularly launch different campaigns and initiatives.

In 2021, we continue to optimize and develop our brand strategy, collecting and analyzing available data as well as adopting a more targeted approach, with a focus mostly on the technically advanced B2B partners in key niches and people in big cities, including self-employed customers.

Tochka, which we develop through our associate JSC Tochka together with Otkritie Bank, is an established and highly acclaimed brand, well known for the quality of the services it provides to the small and medium-sized entrepreneurs. Flocktory’s target audience is B2B clients primarily e-commerce, so they rely on industry conferences and the media as a way to attract new clients. Factoring PLUS posts its products on specialized online marketplaces that target SME clients looking for factoring solutions or bank guarantees.

### **Advertising and Promotional Activities**

As we maintain a widespread and visible kiosk network, third-party advertising has not historically been a vital aspect for us to support brand awareness. We maintain a relatively low advertising profile for our key payment services, mostly employing internet advertising to promote Qiwi Wallet.

In addition, we engage in promotional campaigns together with our merchants, where merchants offer discounts to their customers who make payments through our network.

### **Competition**

The most significant competitive factors in our business are speed, convenience, network size, accessibility, loyalty programs, reliability and price. Our competitors include retail banks, non-traditional payment services providers (such as retailers, social networks and MNOs), traditional kiosk and terminal operators and, electronic payment system operators and other companies that provide various forms of financial and payment services, including electronic payments and payment processing services. Competitors in our industry seek to differentiate themselves by features and functionalities such as speed, convenience, network size, accessibility, safety, reliability and price, among others. A significant number of our competitors have greater financial, technological and marketing resources than we have, operate robust networks and are highly regarded by consumers.

Our key competitors in Russia are retail banks, particularly those with a focus on well-developed electronic payment solutions, including Sberbank, Russia’s largest bank that is majority-owned by the Russian state, which benefits from a large retail network, Alfa-Bank, one of the leading privately owned Russian retail banks, and Tinkoff Bank, which positions itself as a specialized bank focused on innovative online retail financial services. Sberbank has long adhered to the strategy of innovation in the financial and payments space and has been focusing on the promotion of alternative banking channels, such as kiosks, internet banking and mobile banking. Sberbank is the market leader of the Russian payments market, has access to significant financial resources, and possesses an extensive nationwide network of branches. It actively develops its online payment services capabilities, including through its online and mobile banking platform Sberbank Online and through YooMoney, one of the major electronic payment service providers in Russia formerly operated through a joint venture with Yandex, a leading Russian diversified technology company, which Sberbank bought out entirely in 2020. These factors give Sberbank a substantial competitive advantage over us in the payments business as well as any other financial services businesses that we pursue or may pursue. Additionally, Sberbank is pursuing a strategy to transform itself into a multi-purpose digital ecosystem offering, in addition to its core banking and payments products, a variety of diverse online services including e-commerce, entertainment, telemedicine, and others. It has also been reported that Sberbank is currently working on a “super-app” as a single entry point for all of its various consumer services, which would have the potential to make its products even more attractive and more difficult to compete against. The increasing domination of a major bank such as Sberbank in various online services, particularly e-commerce, may make customer acquisition and retention more complex and costly for smaller independent payment services providers such as ourselves.

Our other major competitors in the banking industry include Alfa-Bank, a major retail bank that combines a strong competitive position in the traditional retail banking sector with a focus on developing innovative financial and payments solutions, and Tinkoff Bank, which is a provider of online retail financial services operating in Russia through a high-tech branchless platform. Similarly, to Sberbank, Tinkoff Bank announced in December 2019 the launch of a super-app designed to be its own marketplace and an entry point to all of the numerous lifestyle services of Tinkoff and its partners. Numerous other Russian banks are also actively pursuing the electronic payments business and developing various consumer payment solutions.

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Tinkoff is also our major competitor in the self-employed servicing market, which is important to us as a key strategic growth stream. We provide different complex payment and payout solutions to diverse businesses, such as taxi companies (payments to taxi drivers) or delivery businesses (payments to couriers). These products are somewhat similar in nature to salary programs and certain other products offered by traditional retail banks, thereby exposing us to competition from all banks that offer such services for self-employed, particularly those similarly focused on convenience of on-boarding and use as well as customizable and user-friendly interfaces, such as Tinkoff and other major Russian banks with actively developing self-employed individuals and sole entrepreneurs servicing programs.

The competition in the digital money transfer services space is also further intensifying as key market players including retail banks develop and digitalize their products. Recently the Central Bank of Russia in cooperation with other banks established an instant payment system (“IPS”), in which all major Russian retail banks participate, and which enables instantaneous money transfers between accounts at different banks with the only piece of identification needed for a transfer being the person’s cell phone number. It may prove difficult for our digital money remittance solutions to compete with such system on the basis of convenience, price, or otherwise, particularly since it often features zero or relatively low commissions. There can be no assurance that the commissions within the IPS will not further decrease, whether as a result of a regulatory action or a market trend. Another CBR initiative that may adversely affect our business is the proposed introduction of the “digital Rouble”, an officially sanctioned cryptocurrency that will exist alongside the traditional monetary system in Russia. Sberbank has publicly stated that according to its research, the introduction of the digital Rouble has the potential to cause an outflow from the Russian banks of 4 trillion Rubles (approximately USD 54 billion) in liquidity in the first three years after the project has been launched. The electronic payments businesses may be similarly adversely affected.

Our competitors in the payments business also include non-traditional payment service providers that engage in payment services as a non-core business. In particular, we compete with the Russian Federal State Unitary Enterprise Postal Service, or Russian Post, which offers certain payment services. Russian Post’s geographical penetration is at least as dispersed as our physical distribution network (i.e. our kiosks and terminals). It also co-owns, in a joint-venture with the Russian state-controlled VTB Bank, the full-service commercial bank Pochta Bank. As a state-sponsored institution, we believe that it is able to provide payment services at significantly lower prices than we are able to match profitably. We also face competition from other non-traditional payment service providers that have substantial financial resources, such as major tech businesses branching out into fintech, including Yandex, which could be expected to develop its own fintech products after having parted ways with Sberbank, Alibaba and its financial services subsidiary Ant Financial, and Mail.ru Group, and MNOs, in particular the Russian “Big Three” MNOs, MegaFon, VimpelCom and MTS, as well as their closest competitor Rostelekom, all of which have developed various payment solutions. In February 2021, Mail.ru Group, Alibaba Group, MegaFon and RDIF signed binding agreements to create two joint ventures, one in the payments business and the other in financial services. The payments joint venture is to acquire Mail.ru Group’s payment service Money.Mail.ru and the payment system VK Pay operated by Mail.ru Group’s subsidiary VKontakte, Russia’s major social network company. As is the case with Sberbank’s increased presence in online services including e-commerce, creation of proprietary payment solutions by major IT companies may make customer acquisition and retention more complex and costly for smaller independent payment services providers such as ourselves, since tech companies’ captive payment services providers are likely to be promoted heavily by their parent companies with respect to the online services they offer. In addition, non-traditional payment service providers also include smartphone manufacturers such as Samsung and Apple. New competitors may penetrate the Russian electronic payment market as well, including established international players such as MoneyGram or Google.

Globally and in Russia, there is a steady influx of new fintech businesses looking to challenge and disrupt the payments and financial services industry. These include so-called “challenger banks” such as Starling, Monzo, N26, Revolut, Atom and Tandem, who develop various digital banking and financial services and compete with various aspects of our services offering (to the best of our knowledge, none of the aforementioned companies has entered the Russian market as of the date hereof). Since the development in the fintech space is rapid, new categories of non-traditional financial service providers may emerge in the future that may be difficult to currently anticipate. See “– If we cannot keep pace with rapid developments and change in our industry and provide new services to our clients, or if any of the new products we roll out are unsuccessful, the use of our services could decline, and we could experience a decline in revenue and an inability to recoup costs”.

We also compete against some directly comparable businesses, such as electronic payment system operators (primarily YooMoney, WebMoney and PayPal) and kiosk, terminal and e-wallet operators, including Cyberplat, Comepay and Elecsnet.

In recent years, we have started expanding our product portfolio beyond our traditional payment services business to include other types of financial services, such as digital banking services for small and medium enterprises (“SME”) with Tochka (our equity associate co-owned by Otkritie) and factoring and digital bank guarantees services, which we offer through our Factoring PLUS project. In connection with each of these projects, we face intense competition from a multitude of commercial and retail banks. Such banking institutions often have more established businesses in the various services similar to those offered by us. While we seek to differentiate our products from the competition on the basis of enhanced user experience, price and add-on features, there cannot be any assurance that we will be successful in doing so due to the number of competitors and their level of sophistication.

## **Intellectual Property**

Our intellectual property rights are important to our business. We rely primarily on a combination of contract provisions, copyrights, trademarks, patents and trade secrets to protect our proprietary technology and other intellectual property.

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Our in-house know-how is an important element of our intellectual property. Our key software has been either developed in-house by our employees or acquired from the third parties. Accordingly, we seek to enter into confidentiality agreements and incorporate copyright assignment clause into employment contracts with our employees and to enter into confidentiality and copyright assignment agreements with the third parties, inter alia with the external developers, and we rigorously control access to our proprietary technology. We hold copyrights for our key software applications. We have also obtained copyright registrations for some of our software in Russia, Brazil and in the United States.

QIWI and Contact money transfer system's logotypes are registered trademarks in Russia and several other countries, including CIS countries. Rapida logotypes are also registered trademarks in Russia. However, a number of applications for registration of our brand and logotypes are still pending.

## Employees

The following table sets out the average number of employees for the years ended December 31, 2018, 2019 and 2020 by function.

	For the year ended 31 December,		
	2018	2019	2020
<b>QIWI Group</b>			
Front Office	2,177	1,541	955
Back Office	1,267	1,392	1,213
IT Personnel	750	697	697
<b>Total</b>	<b>4,194</b>	<b>3,630</b>	<b>2,865</b>

Our management structure is currently a mix among business functions and business units. Function managers are focused on centralized functions such as finance, strategy, legal, compliance and certain other functions, while business unit managers oversee the operations of the respective business units for which they are responsible. During 2020, we had four distinct key business units in accordance with the structure of our reporting segments: Payment Services, Consumer Financial Services, Rocketbank and Corporate and Other category. The vast majority of our employees are located in Russia, including Moscow, Voronezh (prime location of the call-center), Yekaterinburg, where Tochka's headquarters are located, and Saratov, where the majority of Factoring PLUS employees are based.

Significant headcount decline in 2020 was driven by the decrease in the average number of employees engaged in SOVEST and Rocketbank projects from 1,031 in 2019 to 403 in 2020 and from 928 in 2019 to 501 in 2020, respectively, as a result of the sale of the SOVEST project and wind-down of Rocketbank. The decline was offset by a number of factors including: (i) the hiring of personnel in our Payment Services Segment related primarily to the development of certain projects, with the average number of employees increasing from 1,313 in 2019 to 1,597 in 2020; (ii) consolidation of the Flocktory project in December 2019 and consequent transfer of employees, with the average number of employees increasing from 7 in 2019 to 92 in 2020, and (iii) the hiring of personnel in connection with the development of the Factoring PLUS project.

The dynamics for the year ended December 31, 2019 were driven by mixed trends: (i) the total number of employees engaged in the Tochka project decreased from 1,438 in 2018 to 144 in 2019 as a result of the transfer of the Tochka project to JSC Tochka starting February 1, 2019; and (ii) the continued transfer of employees in connection with the development of the Rocketbank project, with the number of employees growing by almost 500 people during 2019. Additionally, in 2019 we hired a number of employees in connection with the development of certain projects in our Payment Services segment.

We place a high value on technological innovation and compete aggressively for talent. We strive to hire the best software engineers, as well as talented sales, marketing and financial and administrative staff. We seek to create a dynamic, fulfilling work environment, encouraging participation, creativity, exchange of ideas, and teamwork. We believe that we have good relations with our employees.

## Regulation

We are subject to a number of laws and regulations in Russia and other jurisdictions that regulate payment and financial services, anti-money laundering, data protection and information security. QIWI Bank is also subject to numerous laws and regulations governing banking activities and money remittances in Russia.

### *Regulation of Payment Services*

A legislative framework for the payment services industry is not yet fully developed in Russia, and, moreover, is not universal, and various business models that payment services providers pursue are regulated differently.

Virtual wallet operations are legally considered cashless transfers with the use of bank cards. For regulatory purposes, when a QIWI Wallet account is reloaded, the account holder is issued one or several virtual prepaid cards, depending on the amount of the reload. While the account holder agrees to the issuance of the cards through accepting a public offer, he or she is not explicitly provided with details of each card.

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From a consumer's perspective, the amount of the reload is simply transferred to an account of a digital wallet, whereas legally it becomes stored value of a virtual prepaid card. Prepaid cards are regulated as "electronic means of payment" under the Federal Law of the Russian Federation No. 161-FZ "On the National Payment System", dated June 27, 2011, as amended, or the "Payment System Law".

The Payment System Law classifies electronic means of payment into personalized and non-personalized, depending on whether they allow for identification of the payer for the purposes of the Federal Law of the Russian Federation No. 115-FZ "On Combating the Legalization (Laundering) of Criminally Obtained Income and Funding of Terrorism", dated August 7, 2001, as amended, or the "Anti-Money Laundering Law". Any electronic money transfers are subject to thresholds on remaining electronic money balances, which amount to RUB 600,000 for personalized means of payment and RUB 15,000 for non-personalized means of payment (or RUB 60,000 if the holder underwent a simplified identification procedure). The total monthly turnover for each non-personalized means of payment cannot exceed RUB 40,000 (or RUB 200,000 if the holder underwent a simplified identification procedure). There are no limitations on the total monthly turnover for fully identified consumers (see—"The Anti-Money Laundering Law"). The consumers are not able to withdraw cash from their non-personalized prepaid cards (excluding those which underwent a simplified identification procedure). Furthermore, since August 2020 non-personalized electronic means of payment (including those which underwent a simplified identification procedure) cannot be replenished by cash unlike the personalized electronic means of payment.

Moreover, the reporting requirements over electronic means of payment has tightened significantly. Starting from January 2021 we are required to inform the tax authorities on opening, closing or changing details of the personalized electronic means of payment (including those which underwent a simplified identification procedure). The implemented procedure is similar to one to which bank accounts are subject. Since April 2021 we are required to report the cash flows and balances of the personalized electronic means of payment (including those which underwent a simplified identification procedure) upon the request of the tax authorities.

In 2021 Qiwi Wallet was connected to the Instant Payments System, a service commissioned by the CBR that enables instantaneous money transfers between accounts at different banks with the only piece of identification needed for a transfer being the person's cell phone number. It was launched and has been in commercial use since January 2019.

The CBR is the agency commissioned with supervision of compliance with the provisions of the Payment System Law. As such, it is entitled to suspend the activities of market participants regulated by the Payment System Law in the event of violations and impose administrative liability on the offenders.

As part of operating our agent model, Qiwi Bank has contracts with the bank payment agents, whose principal function is to accept cash for the purpose of Qiwi Wallet uploads through kiosks, terminals and other physical points of service. In accordance with the Payment System Law, Qiwi Bank is responsible for the supervision of compliance of such bank payment agents and sub-agents with the provisions of the corresponding Russian legislation, in particular their compliance with the regulation of payment services, anti-money laundering, data protection, and use of cash registers legislation. The credit institutions shall also file with the CBR various statistical data and information about the bank payment agents on a quarterly basis. The submitted information should be publicly available. In accordance with the Payment System Law, JSC QIWI is deemed to be a bank payment agent acting as a payment aggregator and designated as such in a relevant public register.

JSC QIWI, as operator of our kiosk network, is deemed to be a payment agent in accordance with the Federal Law of the Russian Federation No. 103-FZ "On Collection of Payments from Individuals by the Payment Agents", dated June 3, 2009, as amended, or the Payment Agents Law. The "Payment Agents Law" is inapplicable to cashless payments and thus does not regulate our Qiwi Wallet business.

The Payment Agents Law requires payment agents to comply with the Anti-Money Laundering Law.

The payment agent's obligation to transmit the funds to the merchant is required to be either insured or secured by means of a pledge, guarantee, or otherwise. The amount of such insurance or security is not statutorily fixed, and there are no other guidelines regarding this requirement.

The Payment Agents Law provides that payment agents are entitled to levy fees from the merchants' customers for each transaction processed by them. These fees are not statutorily capped, although proposals to cap them are from time to time considered by the Russian legislature.

This law also requires both the payment agent and the merchant serviced by them to maintain segregated bank accounts for the purpose of depositing funds received from the customers and from the payment agent, respectively. All funds received by a payment agent need to be deposited into such specialized accounts.

Although currently, in respect of monitoring the activities of the payment agents, the CBR authority is limited to collection, systematization and analysis of industry data, the CBR activities may have indirect impact on payment agents. For instance, in April 2015 the CBR issued recommendations to credit institutions to enhance their scrutiny over compliance by the payment agents with legislation that requires them to remit their proceeds to special accounts, which resulted in a decline in the number of kiosks in the market as well as our active kiosks. The CBR also actively urges to delegate to it the authorities over regulating the activities of the payment agents and the payment subagents.

### ***Payment Systems Regulation***

In 2015, we acquired the Contact money transfer system. Contact was established in 1999 and for legal purposes is set up and regulated as a payment system. It provides funds transfer services without opening a bank account to individuals and legal entities in Russia, CIS and European countries, the USA, Canada, Israel, Vietnam, Turkey, UAE, RSA, India, Thailand, New Zealand and Singapore. It also allows its clients to reload cards of international payment systems such as MasterCard, Visa and UnionPay. In accordance with the decision of the CBR, the Contact money transfer system has the status of a nationally significant payment system.

Pursuant to the Payment System Law, a payment system is a group of organizations, including the payment system operator, payment infrastructure service providers (including operational, payment clearing and settlement centers) and payment system participants (which in most cases are credit institutions), which cooperate in order to transfer funds under the payment system regulations.

The payment system operator has a key role in a payment system. Since April 27, 2017, Qiwi Bank has been the operator of Contact money transfer system and its operational, payment clearing and settlement center.

The payment system operator determines the payment system regulations which the payment system participants adhere to. The Contact money transfer system regulations are in compliance with the current Russian legislation. The CBR is the agency that supervises and oversees payment systems.

### ***TSUPIS Regulation***

As part of our business, we service merchants that provide betting services. The regulatory framework with respect to betting in the Russian Federation is set by the Federal Law of the Russian Federation No. 244-FZ “On State Regulation of Organization and Conducting Games of Chance and on Introducing Changes to Some Legislative Acts of the Russian Federation”, dated December 29, 2006, as amended, or the “Betting Law”.

In order to engage in the betting business, a bookmaker has to become a member of a self-regulated organization of bookmakers and abide by its rules, and any and all interactive bets may be only accepted through an Interactive Bets Accounting Center (TSUPIS) set up by a credit organization together with a self-regulated association of bookmakers. The core functions of a TSUPIS are as follows: (i) to accept interactive bets in favor of the members of the self-regulated organization; (ii) to pay winnings to the bettors; (iii) to identify bettors in a manner allowing to ascertain their age; (iv) to record and provide to the members the information on the bettors and accepted interactive bets.

Qiwi Bank serves as an interactive bets accounting center. It has entered into a contract with the self-regulated organization “Association of Bookmakers” in 2016.

In December 2020 in order to enhance efficiency and transparency of control over the betting industry and funding of sport in Russia, the Federal Law of the Russian Federation No. 493-FZ “On the public non-commercial company “the Unified Gambling Regulator” and on amendments to certain legislative acts of the Russian Federation”, dated December 30, 2020, was adopted. It mandates the creation of the Unified Gambling Regulator and the Unified Bets Accounting Center.

The Unified Gambling Regulator will have the status of a public non-commercial company in accordance with the Federal Law of the Russian Federation No. 236-FZ “On public non-commercial companies and on amendments to certain legislative acts of the Russian Federation”, dated July 03, 2016, as amended. The Unified Gambling Regulator will administer the contributions for the professional and youth and children sport that a bookmaker shall make from each bet, as well as monitor and detect illegal gambling activities in the Internet and report to the tax authorities in this regard.

The Unified Bets Accounting Center will be appointed by the President of the Russian Federation upon proposal of the Government of the Russian Federation and thus will replace existing Interactive Bets Accounting Centers by the end of September 2021. The distinctive function to be performed by the Unified Bets Accounting Center is to withhold relevant contributions from the bookmakers. At the same time the Unified Bets Accounting Center will also perform the functions that are currently common for TSUPIS. Qiwi Bank has made a proposal to serve as the Unified Bets Accounting Center, however, there can be no assurance that our bid will be successful. See Item 3D Risk Factors – “*We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation*”

### ***Banking Regulation***

Qiwi Bank is a “credit institution” and is accordingly subject to the following financial services-related laws and regulations:

The Federal Law of the Russian Federation No. 395-1 “On Banks and Banking Activity”, dated December 2, 1990, as amended, or the “Banking Law”, is the main law regulating the Russian banking sector. Among other things, it defines credit institutions, sets forth the list of banking operations and other transactions that credit institutions may engage in, and establishes the framework for the registration and licensing of credit institutions as well as the regulation of banking activity by the CBR.

The Banking Law provides for a list of the so-called “banking operations” that cannot be conducted without an appropriate license from the CBR, including, among others, accepting deposits, opening and maintaining bank accounts, performing money transfers from and to bank accounts of clients, and performing money (including electronic money) transfers without opening a bank account (other than postal transfers),

etc. The latter type of banking operations is the only one that Qiwi Bank pursues as a main line of our payment services business, although Qiwi Bank is also entitled to accept deposits from individuals and legal entities, invest the funds received in the form of deposits, maintain accounts for individuals and legal entities and perform settlements through their bank accounts, perform teller and cash collection services, sell and purchase currency and issue bank guarantees.

In accordance with the Banking Law, Russian banks are divided into two categories: banks with a basic license and banks with a universal license. The key differences are the range of permitted banking operations, the requirements to net worth (capital), prudential ratios the banks should comply with, the information to be disclosed and the ability to have subsidiaries abroad. Pursuant to this classification, Qiwi Bank holds a universal license.

#### *Capital and Reserve Requirements*

The Banking Law and legislative acts promulgated thereunder establish minimum charter capital, capital base and various reserve requirements for credit institutions, which Qiwi Bank is in compliance with. The reserve requirements of the CBR negatively impact Qiwi Bank's ability to distribute its profit to the shareholders in the form of dividends.

#### *Loss Provisions*

Credit institutions are required to adopt procedures for calculating and posting provisions for loan losses and for possible losses other than loan losses, which may include losses from investments in securities, funds held in correspondent accounts at other banks, contingent liabilities and other transactions.

Qiwi Bank maintains certain provisions for losses from loans, default by counterparties, impairment of assets and liability increases, and is in compliance with applicable legislation.

#### *Prudential Ratios*

CBR establishes and periodically amends mandatory prudential ratios for banks. Key mandatory economic ratios that banks must observe on a daily basis and periodically report to the CBR include capital adequacy ratio, instant liquidity ratio, current liquidity ratio, long-term liquidity ratio, maximum exposure to a single borrower or a group of affiliated borrowers, maximum exposure to major credit risks, maximum amount of loans, bank guarantees and sureties extended by the bank to its participants (shareholders), aggregate amount of exposure to the bank's insiders, and ratio for the use of the bank's capital base to acquire shares (participation interests) in other legal entities. Failure to comply with the prudential ratios may lead to negative consequences for the bank, including revocation of its banking license.

As of December 31, 2020, prudential ratios of Qiwi Bank were in excess of the minimum thresholds imposed by the CBR.

#### *Reporting Requirements*

A substantial amount of routine reporting has to be performed by credit institutions on a regular and non-regular basis, including disclosure of financial statements, various operational indicators, affiliates and persons who exercise (directly or indirectly) influence over the decisions taken by the management bodies of the credit institution. The CBR may at any time conduct full or selective audits of any credit institution's filings and may inspect all of its books and records.

Additionally, banking holdings such as ourselves (i.e., groups of legal entities in which one legal entity that is not a credit institution, directly or indirectly, controls decisions of the management bodies of a credit institution within such groups, such as Qiwi Bank) must regularly disclose their consolidated financial statements and provide to the CBR certain additional information regarding the business operations and financial condition of the group in order for the CBR to assess their risks.

#### *Factoring Regulation*

In June 2018, Factoring PLUS (previously known as Qiwi Processing) started providing factoring services in Russia. The regulatory framework with respect to factoring is mainly set by the Civil Code of the Russian Federation.

Pursuant to the civil code of the Russian Federation factoring is a series of related financial transactions under which one party (a client) undertakes to assign monetary claims against a third party (a debtor) to another party (a financial agent/factor) and pay for the services of the latter, and the financial agent undertakes to perform at least two of the following functions in relation to the assigned claims: (i) to finance the client (including loans or advance payment) on account of receivables assigned to the factor; (ii) to maintain accounts relating to the client's receivables; (iii) to exercise rights relating to the receivables (in particular, collect payments from the debtors, settle the obligations etc.); (iv) to exercise rights under agreements securing performance of obligations by the debtors. Factoring PLUS as a financial agent/factor performs all the aforementioned functions as may be required from time to time.

Factoring PLUS as a financial agent/factor is deemed to be a financial service provider. Thus, it is subject to the Anti-Money Laundering Law (*see* —“*The Anti-Money Laundering Law*”).

### ***Bank Guarantee Transactions Regulation***

In 2018 Qiwi Bank started actively issuing guarantees for SMEs in accordance with the Federal Law of the Russian Federation No. 223-FZ “On Purchasing Goods, Work, and Services by Certain Types of Legal Entities”, dated July 18, 2011, as amended, the Federal Law of the Russian Federation No. 44-FZ “On the Contract System for State and Municipal Procurement of Goods, Work, and Services”, dated April 5, 2013, as amended, and some other laws and regulations.

Pursuant to the Civil Code of the Russian Federation a bank guarantee is an irrevocable commitment by a bank to pay a specified sum in the event that the party requesting the guarantee fails to perform the liability secured by the document. A guarantee is a commitment independent of the liability under the principal debt or the agreement between the creditor and the primary debtor. By issuing a guarantee, a bank commits to pay upon first demand, provided all the conditions stipulated in this guarantee are met. For issuing a guarantee the bank charges a commission from the party requesting it.

Qiwi Bank is included in the list of banks that meet established requirements for an acceptance of bank guarantees for tax purposes, maintained by the Ministry of Finance of the Russian Federation.

### ***The Anti-Money Laundering Law***

In Russia, the companies performing transactions with funds and other assets (so called financial services providers) shall comply with national anti-money laundering and counter-terrorist financing legislation, as well as requirements of the Foreign Account Tax Compliance Act (FATCA) and the Common Reporting Standard (CRS). Usually, financial services providers in Russia also follow the best international practices in this sphere, such as recommendations of the Financial Action Task Force, or the FATF. The Federal Financial Monitoring Service, or Rosfinmonitoring, is the agency commissioned with supervision of compliance with the provisions of the Anti-Money Laundering Law.

Under the Anti-Money Laundering Law, the main obligations of a financial services provider are as follows:

- 1) to elaborate internal control rules and programs for anti-money laundering and counter-terrorism financing purposes and control their implementation, and to designate an officer responsible for compliance of these rules and programs with the Russian legislation;
- 2) to conduct internal and external trainings of the staff in the anti-money laundering and counter-terrorism financing sphere;
- 3) to detect, document and report to the Rosfinmonitoring on clients’ transactions subject to mandatory control;
- 4) to detect, document and report to the Rosfinmonitoring on clients’ suspicious (unusual) transactions;
- 5) to keep a close eye on certain transactions where one of the counterparties is a resident in a country included in the FATF “black lists” or uses a bank account maintained in such country, to take reasonable measures for identifying clients that are politically exposed persons (domestic or foreign) and clients that pose high money laundering or financing terrorism risks, and to apply enhanced due diligence measures to such clients;
- 6) to detect and to freeze (block) funds or other assets of natural or legal persons that are known to participate in extremist or terrorist activities or to spread weapons of mass destruction and report to the Rosfinmonitoring on such taken actions, and not less than once every three months to inspect whether there are clients whose funds or other assets were or shall be frozen/blocked and provide the Rosfinmonitoring with the results of such inspections;
- 7) to suspend or to restrict the performance of certain operations on the ground set forth by the anti-money laundering and counter-terrorism financing legislation;
- 8) to provide the Rosfinmonitoring and the CBR on request with information on clients, their operations and beneficial owners;
- 9) to identify such clients, their representatives and/or beneficial owners, to take reasonable measures for detecting and identifying beneficial owners, to update the information on such clients on a regular basis, and to determine a procedure for cooperating with the persons assigned to perform identification.

Financial services providers are generally required to identify their clients, whether legal entities and individuals. Pursuant to the Anti-Money Laundering Law we distinguish three types of clients based on their level of identification, being anonymous, identified through a simplified procedure and fully identified. Consumers who have not undergone any identification procedure are qualified as anonymous. The simplified and full identification differ with respect to the data provided by the client and the procedure itself. Based on the level of identification, the transaction limits and the maximum balances of the clients as well as types of transactions available to them may vary.

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In order to block potentially fraudulent transactions, credit institutions have to use anti-fraud criteria, elaborated both by the CBR and in-house. Credit institutions are also prescribed to follow certain protocol for combatting the unauthorised transactions and to report all such cases to the CBR which maintains a national fraud database.

### ***Privacy and Personal Data Protection Regulation***

We are subject to laws and regulations regarding privacy and protection of the user data, including the Federal Law of the Russian Federation No. 152-FZ “On Personal Data”, dated July 27, 2006, as amended, or the Personal Data Law. The Personal Data Law, among other things, requires that an individual must consent to the processing (i.e. any action or combination of actions performed with or without the use of technology on personal data, including the collection, recording, systematization, accumulation, storage, alteration (updating or changing), retrieval, use, transfer (distributing, providing or authorizing access to), depersonalization, blocking, deleting and destroying) of his/her personal data and must provide this consent before such data is processed. Generally, the Personal Data Law requires the consent to be in any form that, from an evidential perspective, sufficiently attests to the fact that it has been obtained. However, the consent must be in writing in certain cases stipulated in the Personal Data Law.

Subject to certain limited exemptions, the recording, systematization, accumulation, storage, adjustment (update, alteration), retrieval of personal data of citizens of the Russian Federation is required to be performed through a database located in the territory of the Russian Federation. All our data centers used to store such personal data are located in the Russian Federation.

In June 2018 the Unified Biometric System, a digital platform that enables a remote identification of an individual through his biometric parameters, was launched in Russia. It makes financial services more widely accessible for the consumers. Qiwi Bank is authorized to collect biometric personal data (facial patterns and voice cadence) for the purposes of registration in the Unified Biometric System.

### ***Regulation of Strategic Investments***

The Strategic Enterprise Law provides that an acquisition by a foreign investor (or a group of persons including a foreign investor) of direct or indirect control over a company holding an encryption license requires prior approval of a specialized governmental commission. The approval process usually takes between three and six months. Qiwi Bank holds encryption licenses, which are necessary to conduct its operations, and by virtue of this may be deemed to be a “strategic enterprise”.

Under the Strategic Enterprise Law, a person is deemed to have control over a strategic enterprise if, among other things, such person controls, directly or indirectly, more than 50% of the total number of votes attributable to the voting shares comprising the share capital of such strategic enterprise. Where the purchaser is a foreign state, foreign governmental organization, international organization or entity controlled by a foreign government, or international organization, the threshold for obtaining a preliminary approval is more than 25% of the voting power. In addition, investors that are controlled by a foreign state or a foreign government or international organization are prohibited from owning more than 50% of the voting power of a strategic enterprise. Failure to obtain the required governmental approval prior to an acquisition would render the acquisition null and void.

The Strategic Enterprise Law is not clear on how to interpret “indirect” control over a strategic enterprise and in what circumstances an acquisition of shares in the holding company of a strategic enterprise would represent an “indirect” acquisition of shares in the latter and, consequently, require approval of the specialized governmental commission. Although the view can be taken that an “indirect” acquisition takes place if a foreign investor acquires over 50% of the shares in the holding company of a strategic enterprise or otherwise obtains control over the holding company, there is no assurance that Russian state authorities would not interpret it differently and apply a lower threshold to the acquisition of such holding company.

## **C. Organizational Structure**

QIWI plc is a holding company that operates through its subsidiaries. Our major operating subsidiaries, each of which is a wholly owned subsidiary, are QIWI Bank (JSC) (which is 99.9% owned by the Group), QIWI JSC, Sette FZ-LLZ.

See Exhibit 8.1 for a list of our subsidiaries.

## **D. Property, Plants and Equipment.**

We currently lease a total of over 17,000 square meters in Moscow and other regions across Russia as well as in Kazakhstan, Cyprus and other jurisdictions where we operate, primarily for the purpose of office space, including approximately 4,000 square meters of office space dedicated to Rocketbank project.

## **ITEM 4A. Unresolved Staff Comments**

None.

**ITEM 5. Operating and Financial Review and Prospects**

You should read the following operating and financial review together with our consolidated financial statements and related notes included elsewhere in this annual report. Certain statements in this section are “forward-looking statements” and are subject to risks and uncertainties, which may cause actual results to differ materially from those expressed or implied by such forward-looking statements. Please see “Special Note Regarding Forward-Looking Statements” and “Risk Factors” for more information.

**A. Operating Results****Overview**

We are a leading provider of next generation payment and financial services in Russia and the CIS. We have an integrated proprietary network that enables payment services across online, mobile and physical channels and provides access to certain financial services that we offer to our customers, merchants and partners. We operate in and target markets and segments that lack convenient digital solutions for customers and partners to pay or accept payments for goods and services, transfer money or use other financial tools in online, mobile and physical environments or that are largely cash-based.

We distribute our payment services online through our virtual Qiwi Wallet and other Qiwi Wallet infrastructure-based solutions, which enable consumers to make payments, transfer and receive funds through their computers or mobile devices, while funding their accounts through a variety of sources. We have also built a physical network of over 113,000 kiosks and terminals using a proprietary agent model. We provide our merchants with access to convenient and secure payments and offer a wide range of payment solutions, including acquiring services, instant payouts, payment gateways, and certain other infrastructural solutions. We also develop a number of digital financial services targeting primarily sole proprietors, and small and medium-sized businesses, such as Tochka or Factoring PLUS.

Our primary source of revenue are fees we receive from processing payments made by consumers to merchants or other customers or by merchants or partners to users, which we refer to as payment processing fees, typically based on a percentage of the size of the transactions processed, which we refer to as payment volume. We refer to payment processing fees that are paid to us by merchants for collecting payments on their behalf or for processing payouts as “merchant fees” and to payment processing fees that are paid by our consumers directly to us or transmitted to us by our agents as “consumer fees”. If transactions are made in cash through our kiosks and terminals, we typically pass on a portion of the merchant fees to our agents.

Further, throughout 2018 we generated revenue from servicing Tochka clients with accounts at Otkritie Bank under the information and technology services agreement between Qiwi Bank and Otkritie Bank. We also generate revenue from commissions we charge for servicing the clients of Tochka, who have accounts with QIWI Bank.

In line with our constant search for new business opportunities, in 2019 we launched a new project focused on providing factoring services and digital bank guarantees where we generate revenues based on the difference between the purchase price for receivables and their actual amount, and fees for guarantee issued, respectively. We also provide digital marketing services through our subsidiary Flocktory where we charge subscription fees to our clients.

**Key Measures of Financial and Operational Performance**

Our management monitors our financial and operational performance on the basis of the following measures.

**Financial Measures**

The following table presents our key financial measures for the year ended December 31, 2018, 2019 and 2020.

	<b>Year ended December 31,</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	(in RUB millions)		
Total Net Revenue (1)	19,657	23,176	25,978
Payment Services Segment Net Revenue (1)	16,497	20,965	22,637
Adjusted EBITDA (1)	5,948	9,099	13,837
Adjusted Net Profit (1)	4,137	6,679	10,304

(1) See “Selected Consolidated Financial and Other Data — Non-IFRS Financial Measures” for how we define and calculate Total Net Revenue, Adjusted EBITDA, and Adjusted Net Profit as non-IFRS financial measures and reconciliations of these measures to revenue, in the case of Total Net Revenue, and net profit, in the case of Adjusted EBITDA and Adjusted Net Profit.

**Operating Measures**

The following table presents our key operating measures for the year ended December 31, 2018, 2019 and 2020.

	Year ended December 31,		
	2018	2019	2020
	(in RUB millions, unless otherwise indicated)		
Payment Services Segment Payment Volume	1,138,149	1,488,587	1,616,799
Active Qiwi Wallet accounts (at period end, in millions) (1)	20.8	22.5	18.1
Active kiosks and terminals (units) (2)	143,690	134,280	113,713
Payment Services Segment Net Revenue Yield (3)	1.45%	1.41%	1.40%

- (1) Number of active Qiwi Wallet accounts is defined as the number of wallets through which at least one payment has been made or that have been loaded or reloaded in the 12 months preceding the end of the relevant reporting period.
- (2) We measure the numbers of our kiosks and terminals on a daily basis, with only those kiosks and terminals being taken into calculation through which at least one payment has been processed during the day, which we refer to as active kiosks and terminals. The period end numbers of our kiosks and terminals are calculated as an average of the amount of active kiosks and terminals for the last 30 days of the respective reporting period.
- (3) Payment Services segment net revenue yield is defined as Payment Services segment net revenue divided by Payment Services segment payment volume.

*Payment volume.* Payment Services segment payment volume provides a measure of the overall size and growth of the business, and increasing our payment volumes is essential to growing our profitability. Payment Services segment payment volumes have increased by 8.6% in 2020 as compared to 2019, reaching RUB 1,617 billion for the year ended December 31, 2020 mainly due to the growth in Money Remittance and E-commerce market verticals resulting largely from the development of payment solutions for merchants including betting merchants, new contracts and new projects targeting the self-employed market. Payment Services segment payment volumes have increased by 30.8% in 2019 as compared to 2018, reaching RUB 1,489 billion for the year ended December 31, 2019 mainly as a result of the growth in E-commerce and Money Remittance market verticals where we are best suited to leverage our payment infrastructure by providing our customers with convenient solutions. The following factors may have a significant impact on the payment volumes and therefore our revenue and profits:

- *Russian economy.* We carry out our operations primarily in Russia. Macroeconomic conditions in Russia significantly impact the volume of payments made by our consumers. During periods of economic growth, overall consumer spending tends to increase along with rises in wealth, and during economic downturns, consumer spending tends to correspondingly decline, although some of the market we service tend to show counter cyclical trends.
- *Regulatory changes.* Our business is impacted by laws and regulations that affect our industry, the number of which has increased significantly in the recent years. We are subject to a variety of regulations aimed at preventing money laundering and financing criminal activity and terrorism, financial services regulations, payment services regulations, consumer protection laws, currency control regulations, advertising laws, betting laws and privacy and data protection laws, and experience periodic investigations by various regulatory authorities in connection with the same, which may sometimes result in monetary or other sanctions being imposed on us. In December 2020, following a routine scheduled audit of QIWI Bank, the CBR imposed certain restrictions with respect to Qiwi Bank’s operations, including the suspension or limitation of most types of payments to foreign merchants and money transfers to pre-paid cards from corporate accounts. We are currently working closely with the CBR to remediate the identified deficiencies and violations and eliminate or narrow down the restrictions that have been imposed. As a result of such cooperation, the CBR permitted us to resume processing payments to certain key foreign merchants and lifted some of the other restrictions imposed in December 2020. However, there can be no assurance that there will be any further easing of the restrictions that were originally imposed, or that they will not ultimately become permanent, including through the adoption of new laws or regulations. The restrictions introduced by the CBR are expected to substantially decrease the volumes in our E-Commerce and Money Remittance market verticals. See *Item 3.D Risk Factors*, - “*Qiwi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations*”). We also observe regulatory changes in the betting market landscape. In December 2020, a new law was adopted, creating the Unified Interactive Bets Accounting Center’s role. By the end of September 2021, this newly-appointed Unified Interactive Bets Accounting Center will replace the existing TSUPIS. Currently, both we and the operator of the competing TSUPIS have publicly made proposals to serve as the single Interactive Bets Accounting Center pursuant to the new regulatory regime, however, there can be no assurance that our bid will be successful. If we are not able to secure an active role in this new industry landscape, we may experience a decrease in or complete loss of payment volumes and income associated directly or indirectly with the TSUPIS established by Qiwi Bank. This or any further significant change in betting legislation may negatively affect the payment volume, revenue, and margins of our Payment Services business, as well as overall usage of Qiwi Wallet. See *Item 3.D Risk Factors*, - “*We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation*”).
- *Increase in the volume of online transactions and the use of alternative payment methods.* The volume of online transactions has grown considerably in the recent years and continues to grow. Similarly, we expect the use of both banking cards and alternative payment methods in Russia, such as smartphones to grow considerably. We believe that growth in online transactions and alternative payment methods will be an important driver in increasing the demand

for technological payment solutions, the number of potential merchants and partners for which we can offer payment services and the potential number of our users. However, the rapid development of bank card transactions in online as well as development of online banking services could hinder the growth in alternative payment methods.

- *Consumer adoption.* We have actively sought new merchants to offer consumers more payment choices when using our products and developed certain solutions and technological capabilities to widen the scope of services that we offer for merchants, partners and customers. We believe that growth of our infrastructure and suite of services we offer as well as merchant and partner network will lead to more consumers using our payment and financial services more frequently. In addition, we actively encourage consumers to use multiple products, distribution channels and interfaces, for example, for users of our physical distribution network to create a Qiwi Wallet or other online account and use it for wider range of purposes such as, for example, recurring and non-recurring payments, money transfers or as a payment collection tool. We also encourage our merchants and partners to use variety of our complimentary solutions and promote users of our payment services to adopt the financial services products that we offer, such as Factoring PLUS, Flocktory, and Tochka. We believe that the synergies offered within our ecosystem and between our payment and financial services will help enhance consumer adoption of our services in the future and create a more attractive and complete range of use cases and consumer journeys.
- *Use of cash as a means of payment.* Changes in the aggregate use of cash as a means of payment is an important variable affecting our revenues. Cash payments are one of the principal forms of payment in Russia, and, as a result, a significant share of our payment volumes continues to be cash-based. Over time, the prevalence of cash payments is declining as a greater percentage of the population in emerging markets is adopting credit and debit card payments and electronic banking, and our kiosks and terminals network is decreasing. We expect cash payments to continue to be an important means of payment in Russia and to sustain demand for use of our kiosks and terminals in the near future. If the use of cash as a mean of payment declines in Russia, it may negatively impact our financial results, hence we increasingly focus on offering our clients primarily digital solutions.

*Number of active Qiwi Wallet accounts.* Number of active wallets represents the number of wallets through which at least one payment has been made or which has been loaded in the 12 months preceding the end of the relevant reporting period. Number of active wallets is one of the measures of our success in penetrating the market and expanding our customer base. The number of active Qiwi Wallet accounts decreased to 18.1 million as of December 31, 2020 from 22.5 million as of December 31, 2019. Such decline is attributable primarily to the introduction of new limitations on anonymous wallets and consequent optimization of certain transaction processes, change of inactivity term from 6 to 12 months and enhancement of certain KYC, identification and compliance procedures. Such decline did not substantially impact our financial performance due to increasing diversification of our product proposition and operating models. We expect that the number of active QIWI Wallet could also be affected by the CBR restrictions imposed in December 2020 and resulting outflow of clients that customarily used our services specifically for payments to merchants that have become subject to the restrictions (see – *Item 3.D Risk Factors,—“Qiwi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations”* and *Item 3.D Risk Factors,—“Know-your-client requirements established by Russian anti-money laundering legislation may adversely impact our transaction volumes”*).

*Number of active kiosks and terminals.* We measure the numbers of our kiosks and terminals on a daily basis, with only those kiosks and terminals being taken into calculation through which at least one payment has been processed during the day, which we refer to as active kiosks and terminals. The period end numbers of our kiosks and terminals are calculated as an average of the amount of active kiosks and terminals for the last 30 days of the respective reporting period. From December 31, 2019 to December 31, 2020, our number of kiosks decreased from 111,000 to 94,000 and the number of terminals decreased from 23,000 to 19,000. Our kiosks and terminals can be found next to convenience stores, in train stations, post offices, retail stores and airport terminals in all major urban cities as well as many small and rural towns that lack large bank branches and other financial infrastructure. The number of kiosks and terminals is generally decreasing as market evolves towards higher share of digital payments, moreover our physical distribution network was, and to a certain extend continues to be, negatively affected by the spread of COVID-19 pandemic, corresponding lockdown measures and other restrictions that limited users’ access to certain retail locations as well as the overall activity of the population. Nevertheless, we believe that our physical distribution network remains an important part of our infrastructure, and we maintain or even slightly increase our market share.

*Payment Services segment net revenue yield.* We calculate Payment Services segment net revenue yield by dividing Payment Services segment net revenue by Payment Services segment payment volume. Payment Services segment net revenue yield provides a measure of our ability to generate net revenue per unit of volume we process. Payment Services segment net revenue yield was 1.45%, 1.41% and 1.40% in 2018, 2019, and 2020, respectively. In 2020, Payment Services segment net revenue yield decreased by 1 bps in comparison to 2019. The following factors have influenced Payment Services segment net revenue yield and may influence it going forward:

- We have experienced a changing business mix towards higher yielding transactions, which are primarily e-commerce and money remittances, whereas lower yielding transaction, such as telecoms and financial services, have declined as a percentage of total Payment Services segment payment volume. At the same time, throughout 2020 the yields in our key market verticals were decreasing primarily as a result of changing product mix within verticals (for example the development of card acquiring for betting and other merchants, which has lower commissions compared to most other products that we offer). The December 2020 CBR order (see *Item 3.D Risk Factors,—“Qiwi Bank operates in a highly regulated environment and increased regulatory scrutiny could have an adverse effect on our business, financial condition and results of operations”*) puts further negative pressure on our yields, since it primarily affects e-commerce and money remittances.

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- In the past, we have experienced a decline in average net revenue yields derived from large merchants such as, for example, MNOs since they have a substantial bargaining power over the payment channels they use including our infrastructure. We expect that the average net revenue yields will be declining in certain verticals such as E-Commerce and Money Remittances if merchants in these verticals continue to gain scale and accordingly bargaining power or if lower yielding products offered as part our infrastructure gain larger share.
- Our Payment Services segment net revenue yield depends on the level and mix of merchant commissions as well as the level of the reload costs we have. Such costs depend on the commissions charged to us by our partners and agents for the wallet reload as well as on the mix of such channels. If the consumer preferences shift between different reload methods or if any channel becomes more expensive to us (as we have experienced in 2015 in relation to our kiosk network) or less expensive to us, our Payment Services segment net revenue yield may decrease or increase respectively. Our yields may be adversely affected by the changes in the betting legislation that will enter into force in September 2021. Betting gains received by our consumers into their Qiwi Wallet accounts represent an important and cost-efficient source of Qiwi Wallets reloads, which could decline if our presence as a payment provider in the sports betting market diminishes for any reason (see *Item 3.D Risk Factors*,—“*We derive a substantial portion of our revenues from merchants in the betting industry and may lose all or a significant portion of such revenue stream due to recent changes in regulation*”).

### **Impact of COVID-19**

In December 2019, a novel strain of coronavirus surfaced in Wuhan, China, which has resulted in the temporary closure of many corporate offices, retail stores, and manufacturing facilities and factories across China. The virus then quickly spread out across Europe and the Americas, resulting in various “shelter-in-place” regulations, lockdowns, curfews, bans on international travel, cancellations of public events, and supply chain disruptions. These measures continue to be in place in various forms in most countries in the world, including (to a rather minor extent as of the date of this report) Russia. These developments have negatively impacted consumer and business spending and payments activity generally, and have significantly contributed to deteriorating macroeconomic conditions, business closures, higher unemployment and decrease in consumer confidence throughout the world, including Russia and other countries in which we operate. While governments around the world have taken steps to attempt to mitigate some of the more severe anticipated economic effects of COVID-19, such steps have not always been effective. The negative effects of the coronavirus on our business have included a decline in revenues from our betting merchants due to the cancellation of numerous major sporting events, a drop in money remittance primarily due to a decline in payments to self-employed individuals due to an overall contraction of business activity, and a decline in the use of our kiosk network. The coronavirus pandemic is still ongoing and significant quarantine restrictions largely continue to prevail globally. The full impact of the COVID-19 pandemic on the global economy is difficult to predict due to the lack of clarity on how long it could be expected to last as the world has now entered its second year. These factors may remain prevalent for a significant period of time and may continue to adversely affect our business, results of operations and financial condition, even after the COVID-19 outbreak has subsided.

The COVID-19 outbreak has required and is likely to continue to require significant management attention, substantial investments of time and resources across our enterprise, and increased costs to effectively manage our operations. The spread of COVID-19 has caused us to make significant modifications to our business practices, including enabling most of our workforce to work from home, establishing strict health and safety protocols for our offices, restricting physical participation in meetings, events, and conferences and imposing restrictions on employee travel. The significant increase in the number of our employees who are working remotely as a result of the outbreak, and an extended period of remote work arrangements and subsequent reintroduction into the workplace could introduce operational risk, increase cybersecurity risk, strain our business continuity plans, negatively impact productivity, give rise to claims by employees, and impair our ability to manage our business or otherwise adversely affect our business. Additionally, COVID-19 could negatively affect our internal controls over financial reporting as a significant portion of our workforce is required to work from home and therefore new or modified processes, procedures, and controls could be required to respond to changes in our business environment. We may take further actions as may be required by government authorities or that we determine are in the best interests of our employees, customers, and business partners. There is no certainty that such measures will be sufficient to mitigate the risks posed by COVID-19 or will otherwise be satisfactory to government authorities.

The rapidly changing global market and economic conditions as a result of COVID-19 have impacted, and are expected to continue to impact, our operations and business. The broader implications of the COVID-19 pandemic on our business, financial condition, and results of operations remain uncertain. For additional information on how COVID-19 has impacted and could continue to negatively impact our business, see below for specific discussion in the respective areas, and also refer to “Part I, Item 3D, Risk Factors” in this report.

### **Sources of Revenue**

Our primary source of revenue is payment processing fees. In addition, we receive interest revenue, fees for inactive accounts and unclaimed payments and other revenue, which includes cash and settlement service fees as well as platform and marketing services related fees and fees for guarantees issued.

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*Payment processing fees.* Payment processing fees constitute the substantial majority of our revenue and comprise of fees charged for processing payments typically based on a percentage of the total volume of each payment. A majority of our payment processing fees are merchant fees and consumer fees. If the payment is made through our physical distribution network, we typically pass on a portion of the merchants fees to our agents. In certain situations, we may not receive any merchant fees, for example, when a merchant is a government body. We generally recognize merchant fees gross at the point when merchants accept or sends payments from or to the consumer. Consumer fees fall into two categories – those collected by us directly and those collected by our agents. We recognize revenue from consumer fees charged through Qiwi Wallet as well as most revenue from consumer fees charged through our kiosks and terminals gross at the point when the consumer makes a payment. Additionally, we generate foreign currency conversion revenue when the transactions are made in currencies that different from the currency of the balance used, mainly Russian Rubles. We recognize related revenues at the time of the conversion in the amount of conversion commission representing the difference between the current Russian or relevant country Central Bank foreign currency exchange rate and the foreign currency exchange rate charged by our processing system.

*Interest revenue calculated using the effective interest rate.* In addition to payment processing fees, we generate revenue from various sources that classified as interest revenue calculated using the effective interest rate, including income from factoring financing to legal entities provided as part of the Factoring PLUS project, depositing cash on bank deposits and investments in securities.

*Fees from inactive accounts and unclaimed payments.* We also earn revenues from inactive accounts and unclaimed payments, writing down leftover balances or unclaimed payments when our customers do not use their wallets or do not claim their payments respectively for prolonged periods of time so that their wallets are deemed to be inactive.

*Other sources of revenue.* Additionally, we charge a fee for managing of current accounts that we provide to individuals and legal entities including our agents and SME clients (cash and settlement services fee), related revenue is recorded as services are rendered or as transactions are processed; and other revenue (such as fees from customers for services provided by Flocktory and fees from non-related parties for bank guarantees issued by Factoring PLUS project).

## **Operating Costs and Expenses**

### ***Costs of revenue***

*Transaction costs.* When payments are made through our physical distribution network, we incur transaction costs to our agents, which represent the amount of fees we pass through to agents for use of their kiosks and terminals. Additionally, we incur reload and transaction costs when Qiwi Wallet consumers reload their wallets or make certain types of payments through their wallets for goods and services offered by our merchants including acquiring costs payable to international payment systems, agents, bank-participants, mobile operators and other parties.

*Cost of cash and settlement service fees.* We incur costs in the form of fees for using the services of third-party payment infrastructure for transactions made by our clients, individuals and legal entities, using current bank accounts and deposits, including guarantee deposits from agents placed with the bank to cover consumer payments they accept.

*Interest expense.* Interest expense represents cost related to obtaining financing from banks or debt capital markets or accepting deposits from SMEs, individuals and agents.

*Other expenses.* We incur other expenses in addition to transaction costs, including customer support expenses, licensing operations, expenses on bank guarantees provided and other expenses.

### ***Selling, general and administrative expenses***

Selling, general and administrative expenses consists primarily of advertising, client acquisition and related expenses, tax expenses (except of income and payroll relates taxes), advisory and audit services, rent of premises, expenses related to Tochka platform services, IT related services, offering expenses and other operating expenses.

### ***Personnel expenses***

Personnel expenses represents salaries and benefits paid to our IT, operating services employees, senior management, finance, legal and other administrative staff as well as related taxes and other personnel expenses. Historically, personnel expenses directly associated with revenue recognized were disclosed within cost of revenue and personnel expenses associated with all other activities were disclosed within selling, general, and administrative expenses. Starting full year 2019 reporting, we present all personnel expenses as a single item in a Personnel expenses line.

### ***Depreciation and amortization***

Depreciation is calculated on property and equipment on a straight-line basis from the time the assets are available for use, over their estimated useful lives. Intangible assets are amortized on a straight-line basis over their useful economic lives, unless the useful life is indefinite. We do not amortize intangible assets with indefinite useful lives, but we test these assets for impairment annually, either individually or at the cash-generating unit level.

### ***Credit loss expense***

Credit loss expense represent impairment losses for financial assets accounted for using a forward-looking expected credit loss (ECL) approach in accordance with requirements of the IFRS 9 adopted by the Group starting from January 1, 2018 (prior accounted under IAS 39). ECLs are calculated as a difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The adoption of the ECL approach resulted in increases in impairment allowances on the Group's financial assets.

### ***Impairment of non-current assets***

We assess at each reporting date whether there is an indication that an asset, other than goodwill, should be impaired. If any such indication exists, or when annual impairment testing of an asset is required, we estimate the asset's recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of the cash-generating units, to which the goodwill relates. Where the recoverable amount of the cash-generating units is less than their carrying amount an impairment loss is recognized.

For the purpose of the impairment testing of other non-current assets we estimate the recoverable amounts as the higher of the value in use or the fair value less costs to sell of an individual asset or Cash Generating Unit (CGU) such asset relates to. For the year ended December 31, 2020 and December, 31 2019 impairment of intangible and fixed assets was RUB 32 million and RUB 201 million, respectively, mainly relating to the liquidation of QIWI Box project in 2019 and resulting impairment of its asset base comprising primarily of self-pick-up parcel lockers. For the years ended December 31, 2019 and 2018 impairment of intangible assets was RUB 201 million and RUB 23 million, respectively, mainly relating to the impairment of QIWI Box CGUs and New Terminal CGUs (New Terminal is a project focus on developing of a new generation of kiosks), respectively.

### **Other Income and Expense Items**

#### ***Share of gain/(loss) of an associate and a joint venture***

We recognize our share of gain/loss of an associate/joint venture which is shown on the face of the statement of comprehensive income or in the notes. This is the profit/loss attributable to equity holders of the associate/joint venture and, therefore, is profit after tax and non-controlling interests in the subsidiaries of the associate/joint venture.

#### ***Other income and expenses net***

Other income and expenses primarily include non-recurring gains and losses that are immaterial by their nature and don't relate to our operating activity.

#### ***Foreign exchange gain / loss net***

Foreign exchange gain and loss arise as a result of re-measurement of monetary assets and liabilities denominated in foreign currencies at the functional currency rate of exchange at the reporting date. The amount of foreign exchange gain and loss for the reporting period is directly related to currency rates fluctuations.

#### ***Interest income and expenses net***

Interest income represents primarily interest on non-banking loans issued. Interest expense primarily represents interest expense accrued on lease liabilities held by the Company.

#### ***Income tax expense***

Income tax expense represents current and deferred income taxes with respect to our earnings in the countries in which we operate. Deferred tax also includes taxes on earnings of our foreign subsidiaries that have not been remitted to us to the extent applicable and will be taxed in Cyprus once remitted.

### **Critical accounting policies and significant estimates**

The preparation of consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities at the reporting dates and the reported amounts of revenues and expenses during the reporting periods. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods. The most significant judgments relate to the recognition of revenue, functional currency, recognition of control, joint control or significant influence over entities, acquisition of business in the form of separate assets. The most significant estimates and assumptions relate to determination of the fair

values of assets acquired and liabilities assumed in business combinations, fair value of assets transferred in non-monetary transactions, impairment of intangible assets and goodwill, impairment of investments in associates and joint ventures, recoverability of deferred tax assets, fair value of loans issued, impairment of loans and receivables, measurement of costs associated with share based payments and uncertain position over risk assessment. We have based our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may materially differ from these estimates under different assumptions or conditions.

An accounting policy is considered to be critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, and if different estimates that reasonably could have been used, or changes in the accounting estimates that are reasonably likely to occur periodically, could materially impact the consolidated financial statements. We believe that the following critical accounting policies are the most sensitive and require more significant estimates and assumptions used in the preparation of our consolidated financial statements. You should read the following descriptions of critical accounting policies, judgments and estimates in conjunction with our consolidated financial statements and other disclosures included in this annual report.

### *Revenue recognition*

We recognize revenue from contracts with customers when control of the services is transferred to the customer at an amount that reflects the consideration to which we expect to be entitled in exchange for those services. We have generally concluded that it is the principal in our revenue arrangements because we typically control the services before transferring them to the customer. Revenues and related cost of revenue from services are recognized in the period when services are rendered, regardless of when payment is made.

All performance obligations are either satisfied at a point of time or over time. In the former case they represent a separate instantaneous service, in the latter – a series of distinct services that are substantially the same and that have the same pattern of transfer to the customers. Such performance obligations are invoiced at least monthly. Progress of performance obligations satisfied over time is measured by the output method. We recognize the majority of our revenue at a point of time.

Contract price is allocated separately to each performance obligation. There are generally no variable amounts affecting consideration at the moment such consideration is recognized as revenue. In the unusual situation when the variability exists, we make estimates of the amount to be recognized based on the appropriate budgets and models. Consideration from customers does not have any non-cash component. Consideration payable to a customer is accounted as a reduction of the transaction price and, therefore, a reduction of revenue. Consideration from customers is normally received within a few months and never in more than a year. Consequently, we believe that it contains no significant financing component.

Within some components of our business, we pay remuneration to our employees and third parties for attracting customers. The costs which are incremental to acquisition of new customers are further analyzed for recoverability. If these expenditures are expected to be offset by future income, they are capitalized as costs to obtain a contract and depreciated during the contract term.

#### *Payment processing fee revenues and related transaction costs*

Payment processing fee revenues include the following types:

- fees for processing of consumer payment (consumer fee and merchant fee); and
- conversion fees.

We earn a fee for processing payments initiated by the individuals (“consumers”) to pay to merchants and service providers (“merchants”) or transfer money to other individuals. Payment processing fees are earned from consumers or merchants, or both. Consumers can make payments to various merchants through kiosks or a network of agents and bank-participants of payment system or through our website or applications using a unique user login and password. Kiosks are usually owned by third parties-cash collection agents (“agents”). When a consumer payment is processed, we may incur transaction costs to acquire payments payable to agents, bank-participants, mobile operators, international payment systems and other parties. The payment processing fee revenue and related receivable, as well as the transaction cost and the related payable, are recognized at the point when merchants or individuals accept payments from consumers in the gross amount, including fees payable for payment acquisition. Payment processing fees and transaction costs are reported gross. Any fees from agents and other service providers are recorded as reduction of transactions costs unless the fee relates to distinct service rendered by us.

We generate revenue from the foreign currency conversion when payments are made in currencies different from the country of the consumer, mainly Russia. We recognize the related revenues at the time of conversion in the amount of conversion commission representing the difference between the current Russian or relevant country Central Bank foreign currency exchange rate and the foreign currency exchange rate charged by our processing system.

#### *Cash and settlement services*

We charge a fee for managing current bank accounts and deposits of individuals and legal entities, including guarantee deposits from agents placed with the bank to cover consumer payments they accept. Related revenue is recorded as services are rendered or as transactions are processed.

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### *Installment cards related fees*

Installment cards related fees include revenues from commissions charged for consumer financial services.

### *Other revenues*

Other revenues include revenues from commissions charged for platform and marketing services, commission for issuing guarantees, and some other minor activities.

### *Loyalty program*

Our business units that are currently providing banking services to customers have loyalty programs, allowing clients to accumulate loyalty points that are accrued as percentage of purchases made using bank cards and can be used to reimburse future purchases. Revenue is therefore decreased by the nominal value of points awarded to customers during the period multiplied by the probability of their subsequent realization.

### *Recognition of interest income and interest expense*

For all financial instruments measured at amortized cost, interest bearing financial assets classified as available for sale and financial instruments designated at fair value through profit or loss, interest income or expense is recorded using the EIR method. The EIR (and therefore, the amortized cost of the asset) is calculated by taking into account any discount or premium on acquisition, fees and costs that are an integral part of the EIR of the financial instrument.

We calculate interest income by applying the EIR to the gross carrying amount of financial assets other than credit-impaired assets. When a financial asset becomes credit-impaired and is, therefore, regarded as 'Stage 3', we calculate interest income by applying the effective interest rate to the net amortized cost of the financial asset. If the financial assets restore and is no longer credit-impaired, we revert to calculating interest income on a gross basis.

Interest income from bank loans and short-term and long-term investments performed as part of our treasury function is classified as part of revenues, interest income derived from loans issued to various third and related parties as part of other arrangements is classified as interest income. All interest received from loans and investment is shown as cash inflows from operating activity in the consolidated statement of cash flows.

Interest expense from bank borrowings intended to attract funds for reinvestment is classified as part of cost of revenue. Interest expense derived from borrowings attracted from various third parties as part of other arrangements is classified as interest expense not as part of cost of revenue. All interest paid on borrowings is shown as cash outflows from operating activity in the consolidated statement of cash flows.

### *Revenue recognition requiring significant judgment*

We also exercise significant judgment in reaching a conclusion about our accounting policy the following matters concerning revenue:

- Standard applicable to revenue from our SOVEST project that we divested in 2020; and
- Recognition of revenue from inactive accounts and unclaimed payments.

SOVEST project implied offering interest free loans to individuals for the purchases made with installment cards plus various options connected to the use of these cards. It brings revenues in the form of commissions from merchants and card-holders as well as interchange fee from the payment system. We exercise significant judgment in determining which of these commissions fall within the scope of IFRS 9 or IFRS 15. The resulting conclusion depends mainly on whether a commission can be linked to a specific lending arrangement or not.

Further, we stipulate in our public offers the term during which a customer who failed to identify correctly the recipient of his transfer can return to correct the identification details or claim money back. If the customer does not return, the whole amount of transfer is appropriated by us in the period of specified time in public offer. Similarly, we charge a daily commission on the balance of wallets that remained inactive during the period indicated in the public offer. We believe that including these rules into its public offers gives us appropriate legal rights to recognize the extinguishment of customer liabilities and, therefore, record the related gain as revenue.

### ***Functional currency***

Each entity in the Group determines its own functional currency, depending on the economic environment it operates in, and items included in the financial statements of each entity are measured using that functional currency.

***Recognition of control, joint control, or significant influence over entities***

In assessing business combination, we analyze all relevant terms and conditions of management of the acquired or newly established entities and exercise judgment in deciding whether we have control, joint control, or significant influence over them. As a result, certain acquisitions where our share is over 50% may not be recognized as consolidated subsidiaries and vice versa.

***Determining the lease term of contracts with renewal and termination options***

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has the option under some of its contracts to lease assets for an additional term. The Group applies judgement in evaluating whether it is reasonably certain to exercise the option to renew the lease. The Group considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew (e.g., construction of significant leasehold improvements or significant customization to the leased asset).

***Fair values of assets and liabilities acquired in business combinations***

We recognize separately, at the acquisition date, the identifiable assets, liabilities and contingent liabilities acquired or assumed in the business combination at their fair values, which involves estimates. Such estimates are based on valuation techniques, which require considerable judgment in forecasting future cash flows and developing other assumptions.

***Impairment of goodwill and intangible assets***

We determine that during the period under review we had the following material CGUs: SOVEST, Payment services, QIWI Box, Tochka, Rocketbank and Flocktory. For the purpose of the goodwill impairment test, we estimate the recoverable amounts of Payment services CGU as fair value less costs of disposal on the basis of quoted prices of the Company's ordinary shares and as value in use based on discounted cash flow models for other CGUs. For the purpose testing for impairment the Group's of intangible assets with indefinite useful lives, we estimate the recoverable amounts of each asset as fair value less costs of disposal on the basis of comparative method and cost approach. For the purpose of intangible assets with definite useful life impairment, when indicators of impairment are noted, we estimate the recoverable amounts as the higher of value in use or fair value less costs to sell of an individual asset or the CGU to which this asset relates.

***Impairment of investments in associates and joint ventures***

Our investments in associate and joint venture are generally designated as separate CGUs. The recoverable amount of these CGUs is determined based on a value in use calculation using appropriate financial models.

***Recoverability of deferred tax assets***

The utilization of deferred tax assets will depend on whether it is possible to generate sufficient taxable income against which the deductible temporary differences can be utilized. Various factors are used to assess the probability of the future utilization of deferred tax assets, including past operating results, operational plans, expiration of tax losses carried forward, and tax planning strategies.

Certain portion of deferred tax assets were not recorded because we do not expect to realize certain of our tax loss carry forwards in the foreseeable future due to the history of losses.

***Fair value of loans issued***

We measure loans issued at amortized cost using the effective interest rate (EIR) method. EIR is assumed to be equal to loan market rates which are defined on market participants statistic available to us.

***Impairment of financial assets***

For impairment of loans and receivables, we use a forward-looking expected credit loss (ECL) approach.

We record an allowance for ECLs for all loans and other debt financial assets not held at FVPL. The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit loss or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months' expected credit loss (12mECL). The 12mECL is the portion of LTECL that represents the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Both LTECL and 12mECL are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments.

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ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate. The mechanics of the ECL calculations are outlined below and the key elements are as follows:

- PD** The Probability of Default is an estimate of the likelihood of default over a given time horizon. A default may only happen at a certain time over the assessed period, if the facility has not been previously derecognized and is still in the portfolio.
- EAD** The Exposure at Default is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.
- LGD** The Loss Given Default is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from the realization of any collateral. It is usually expressed as a percentage of the EAD.

For other financial assets (i.e., cash in banks, loans and debt instruments) and financial liabilities (i.e., financial guarantees and credit related commitments) we have established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument.

In all cases, we consider that there has been a significant increase in credit risk when contractual payments are more than 30 days past due. We consider a financial asset in default when contractual payment are 90 days past due (except for particular sort of Trade and other receivables of 60 days). However, in certain cases, we may also consider a financial asset to be in default when internal or external information indicates that we are unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by us.

For Trade and other receivables, we have applied the standard's simplified approach and have calculated ECLs based on lifetime expected credit losses. We have established a provision matrix that is based on our historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For installment card loans and its undrawn credit commitments ELC calculation we use internal historical installment card loans loss rates statistics for assessment of probabilities of default. The loss given default is an estimate of the loss arising in the case where a default occurs at a given time and is based on internal statistics.

### ***Uncertain position over risk assessment***

We disclosed possible and accrued probable risks in respect on currency, customs, tax and other regulatory positions. Our management estimates the amount of risk based on its interpretation of the relevant legislation, in accordance with the current industry practice and in conformity with its estimation of probability, which require considerable judgment.

### ***Measurement of costs associated with share-based payments***

As of December 31, 2020, we had two outstanding equity-based compensation programs: 2015 Restricted Stock Units Plan (RSU Plan) and 2019 Employee Stock Option Plan (2019 ESOP). We estimate fair value of ESOP that are expected to vest using the Black-Scholes-Merton option pricing model and RSUs that are expected to vest using the binominal pricing model and recognize the share-based payment expense by rate over the requisite service period applicable to each option-vesting tranche. We used the following assumptions:

	<b>2015 Restricted Stock Unit Plan (RSU Plan)</b>	<b>2019 Employee Stock Option Plan (2019 ESOP)</b>
Adoption date	July, 2015	June, 2019
Type of shares	Class B shares	Class B shares
Number of options or RSUs reserved	Up to 2,100,000 shares	Up to 3,100,000 shares
Exercise price	Granted during: Year 2016: n/a Year 2017: n/a Year 2018: n/a Year 2019: n/a	Granted during: Year 2019: U.S. \$ 16.75 Year 2020: U.S. \$ 13.70 – 17.19
Exercise basis	Shares	Shares
Expiration date	December 2022	December 2026
Vesting period	Three vesting during up to 2 years	Two vesting during up to 4 years
Expected volatility (%)	40.65 – 64.02	41.12 – 65.47
Risk free interest rate (%)	2.89 – 4.34	0.24 – 1.94
Dividend yield (%)	0 – 5.70	2.73 – 8.76
Other major terms	The units are not transferrable All other terms of the units under 2015 RSU Plan are to be determined by the Company's Board or the CEO, if so resolved by the Board, acting as administrator of the Plan	The units are not transferrable The Compensation Committee of the Board, acting as Administrator of the Plan, shall have the authority to adopt, amend and repeal such administrative rules, guidelines and practices relating to the Plan as it deems advisable.

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The expected life of the option represents the period during which our option awards are expected to be outstanding. The expected life of each option tranche was based on the simplified method outlined in Staff Accounting Bulletin No. 107, Share-Based Compensation. This method is also in line with the requirements of IFRS 2 Share-Based Payment.

With respect to price volatility, for the RSU Plan and the 2019 ESOP we used the assumption that historical QIWI's share price volatility over a period similar to the life of the instruments is indicative of future trends, which may not necessarily be the actual outcome.

We calculate the risk-free interest rate that we use in the RSU Plan and in the 2019 ESOP model based on the implied yield currently available on the Russian sovereign Eurobonds with a remaining term approximating the expected life of the option award being valued.

Any determination regarding the amount of future dividends will depend on a range of factors, including the availability of distributable profits, our liquidity and financial position, our strategic plans and growth initiatives, restrictions imposed by our financing arrangements, tax considerations, planned acquisitions, and other relevant factors. Therefore, we set a dividend yield based on historical payout and best management's expectation for dividends distribution. Details are further described in "Item 8. Financial information — Dividend Policy."

We determined the amount of share-based compensation expense based on awards that we ultimately expect to vest, considering estimated forfeitures. To properly attribute compensation expense, we estimate pre-vesting forfeitures at the time of grant and revise those estimates in subsequent periods if actual forfeitures differ from those estimates. The forfeiture rate used in valuation models granted during the year 2018, 2019, and 2020 are from 11.35% to 16%, from nil to 10%, and from nil to 12%, respectively. It is based on historical data and current expectations and is not necessarily indicative of forfeiture patterns that may occur.

## Results of Operations

Set out below are our consolidated statements of operations data for the years ended December 31, 2018, 2019, and 2020:

	Years ended December 31,		
	2018 (1)	2019 (1)	2020
	(in RUB millions)		
<b>Revenue, including</b>	<b>29,593</b>	<b>35,941</b>	<b>40,622</b>
Payment processing fees	23,694	30,736	34,326
Interest revenue calculated using the effective interest rate	1,255	1,961	2,390
Fees from inactive accounts and unclaimed payments	1,419	1,806	1,952
Other revenue	3,225	1,438	1,954
<b>Operating costs and expenses, including</b>	<b>(20,714)</b>	<b>(23,964)</b>	<b>(26,558)</b>
Cost of revenue (exclusive of items shown separately below)	(10,332)	(14,075)	(16,494)
Selling, general and administrative expenses	(3,833)	(3,442)	(2,733)
Personnel expenses (2)	(5,758)	(5,192)	(6,108)
Depreciation and amortization	(772)	(1,066)	(1,101)
Credit loss (expense)/income	4	12	(90)
Impairment of non-current assets	(23)	(201)	(32)
<b>Profit from operations</b>	<b>8,879</b>	<b>11,977</b>	<b>14,064</b>
Share of gain/(loss) of an associate and a joint venture	(46)	258	663
Other income and expenses, net	(181)	(91)	(95)
Foreign exchange gain/(loss), net (3)	263	(172)	(199)
Interest income and expenses, net	17	(18)	(68)
<b>Profit before tax from continuing operations</b>	<b>8,932</b>	<b>11,954</b>	<b>14,365</b>
Income tax expense	(1,751)	(2,513)	(3,119)
<b>Net profit from continuing operations</b>	<b>7,181</b>	<b>9,441</b>	<b>11,246</b>
<b>Discontinued operations</b>			
Loss after tax from discontinued operations	(3,555)	(4,554)	(2,308)
<b>Net profit</b>	<b>3,626</b>	<b>4,887</b>	<b>8,938</b>
Attributable to:			
Equity holders of the parent	3,584	4,832	8,842
Non-controlling interests	42	55	96

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- (1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period's presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.
- (2) Historically, personnel expenses directly associated with revenue recognized were disclosed within cost of revenue and personnel expenses associated with all other activities were disclosed within selling, general, and administrative expenses. Starting December 31, 2019, we present all personnel expenses as a single item in a Personnel expenses line. Personnel expenses for the years ended December 31, 2016 through 2018 were separated from cost of revenue and selling, general and administrative expenses and presented in a separate line for comparative purposes. See *Item 5 Operating and Financial Review and Prospects. Operating Costs and Expenses* for details.
- (3) Starting December 31, 2020, we present foreign exchange gain and foreign exchange loss on a netted basis. This change in presentation was implemented to make our financial statements comparable with industry peers.

Set out below are our consolidated statements of operations data for the years ended December 31, 2018, 2019 and 2020 as a percentage of total revenue:

	Years ended December 31,		
	2018 (1)	2019 (1)	2020
	(as a percentage of revenue)		
<b>Revenue, including</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>
Payment processing fees	80.1	85.5	84.4
Interest revenue calculated using the effective interest rate	4.2	5.5	5.9
Fees from inactive accounts and unclaimed payments	4.8	5.0	4.8
Other revenue	10.9	4.0	4.9
<b>Operating costs and expenses, including</b>	<b>(70.0)</b>	<b>(66.7)</b>	<b>(65.3)</b>
Cost of revenue (exclusive of items shown separately below)	(34.8)	(39.1)	(40.6)
Selling, general and administrative expenses	(13.0)	(9.6)	(6.7)
Personnel expenses	(19.5)	(14.4)	(15.0)
Depreciation and amortization	(2.6)	(3.0)	(2.7)
Credit loss (expense)/income	0.0	0.0	(0.2)
Impairment of non-current assets	(0.1)	(0.6)	(0.1)
<b>Profit from operations</b>	<b>30.0</b>	<b>33.3</b>	<b>34.7</b>
Share of gain/(loss) of an associate and a joint venture	(0.2)	0.8	1.7
Other income and expenses, net	(0.6)	(0.3)	(0.2)
Foreign exchange gain/(loss), net	0.9	(0.4)	(0.5)
Interest income and expenses, net	0.1	(0.1)	(0.2)
<b>Profit before tax</b>	<b>30.2</b>	<b>33.3</b>	<b>35.5</b>
Income tax expense	(5.9)	(7.0)	(7.7)
<b>Net profit from continuing operations</b>	<b>24.3</b>	<b>26.3</b>	<b>27.8</b>
<b>Discontinued operations</b>			
Loss after tax from discontinued operations	(12.0)	(12.7)	(5.6)
<b>Net profit</b>	<b>12.3</b>	<b>13.6</b>	<b>22.2</b>
Equity holders of the parent	12.1	13.4	22.0
Non-controlling interests	0.2	0.2	0.2

- (1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period's presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.

**Year ended December 31, 2020 compared to year ended December 31, 2019**

*Revenue*

Set out below are our revenues, by source, for the year December 31, 2020 and 2019, and as a percentage of total revenue:

	Year ended December 31,			
	2019 (1) (in RUB millions)	2019 (1) (% of revenue)	2020 (in RUB millions)	2020 (% of revenue)
Revenue	35,941	100.0	40,622	100.0
Payment processing fees	30,736	85.5	34,326	84.4
Interest revenue calculated using the effective interest rate	1,961	5.6	2,390	5.9
Fees from inactive accounts and unclaimed payments	1,806	5.0	1,952	4.8
Cash and settlement service fees	932	2.6	512	1.3
Platform and marketing services related fees (2)	157	0.4	794	2.0
Fees for guarantees issued (2)	121	0.3	440	1.1
Other revenue	228	0.6	208	0.5

(1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period's presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.

(2) Platform and marketing services related fees and fees for guarantees issued were presented as part of Other revenue prior to December 31, 2020, and are now presented separately to reflect the management view on material business activities.

Revenue for the year ended December 31, 2020 was RUB 40,622 million, an increase of 13%, or RUB 4,681 million, compared to the same period in 2019. Payment processing fees for the year ended December 31, 2020 were RUB 34,326 million, an increase of 12%, or RUB 3,590 million, compared to the same period in 2019. The increase in payment processing fees resulted primarily from volume growth in such categories as E-commerce (mainly as a result of an increase in volumes of digital entertainment, primarily betting merchants) and Money Remittance (as a result of the implementation of the self-employed market focus strategy). The increase was partially offset by the slight decline in average payment net revenue yield, particularly in E-commerce category due to the scaling of new products and corresponding shift of the product mix towards lower yielding volumes.

The number of active Qiwi Wallet accounts decreased to 18.1 million as of December 31, 2020 from 22.5 million as of December 31, 2019. The decline resulted mainly from the introduction of new limitations on the anonymous wallets and consequent optimization of certain transaction processes, change of inactivity term from 6 to 12 months and enhancement of certain KYC, identification and compliance procedures. Such decline did not substantially impact our financial performance. The number of our kiosks and terminals decreased, with 113,713 active kiosks and terminals as of December 31, 2020 compared to 134,280 as of December 31, 2019, primarily as a result of the underlying market dynamics further described in "Item 3.D. Risk Factors—Risks Related to Our Business and Industry—a decline in the use of cash as a means of payment or a decline in the use of kiosks and terminals may result in a reduced demand for our services."

Interest revenue calculated using the effective interest rate for the year ended December 31, 2020 was RUB 2,390 million, an increase of 22%, or RUB 429 million, compared to the same period in 2019. The growth was primarily related to the increase in income from factoring financing provided as part of the Factoring PLUS project.

Fees for inactive accounts and unclaimed payments increased by 8%, or RUB 146 million, from RUB 1,806 million in 2019 to RUB 1,952 million in 2020.

Cash and settlement services fees for the year ended December 31, 2020 were RUB 512 million, a decrease of 45%, or RUB 420 million, compared to the same period in 2019. Cash and settlement services fees decrease resulted primarily from a decline in number of active Tochka clients in QIWI Bank. The decrease was underpinned by the transfer of Tochka project to JSC Tochka starting from February 1, 2019, which is now recognized as an associate. As a result of this transition we no longer recognize a substantial portion of Tochka project revenues associated with the information and technology service agreements with Otkritie Bank.

Platform and marketing services related fees for the year ended December 31, 2020 were RUB 794 million, an increase of 406%, or RUB 637 million, compared to the same period in 2019. The increase was mainly driven by growth of revenue from Flocktory services resulting primarily from Flocktory consolidation starting December 2, 2019.

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Fees for guarantees issued for the year ended December 31, 2020 was RUB 440 million, an increase of 264%, or RUB 319 million, compared to the same period in 2019. The increase was mainly driven by growth of Factoring PLUS digital guarantees service launched in 2019.

Other revenue for the year ended December 31, 2020 was RUB 208 million, a decrease of 9%, or RUB 20 million, compared to the same period in 2019. The increase was driven by certain individually insignificant items.

### *Operating expenses*

Set out below are the primary components of our operating expenses for the year ended December 31, 2020 and 2019, and as a percentage of total revenue:

	Year ended December 31,			
	2019 (1)	2019 (1)	2020	2020
	(in RUB millions)	(% of revenue)	(in RUB millions)	(% of revenue)
Cost of revenue	(14,075)	(39.2)	(16,494)	(40.6)
Transaction costs	(12,633)	(35.1)	(14,777)	(36.3)
Cost of cash and settlement service fees	(164)	(0.5)	(171)	(0.4)
Interest expense	(47)	(0.1)	(288)	(0.7)
Other expenses	(1,231)	(3.4)	(1,258)	(3.1)
Selling, general and administrative expenses	(3,442)	(9.6)	(2,733)	(6.7)
Personnel expenses	(5,192)	(14.5)	(6,108)	(15.0)
Depreciation and amortization	(1,066)	(3.0)	(1,101)	(2.7)

- (1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period's presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.

### *Cost of revenue*

Cost of revenue for the year ended December 31, 2020, was RUB 16,494 million, an increase of 17%, or RUB 2,419 million, compared to the same period in 2019. Transaction costs, which primarily include different types of payment processing commissions that are charged by third party agents and providers, including banks and payment systems, increased by 17% or RUB 2,144 million from RUB 12,633 million to RUB 14,777 million for the year ended December 31, 2020, as compared to the same period in 2019. This increase, in general, is in line with the revenue growth.

### *Cost of cash and settlement service fees*

Cost of cash and settlement service fees for the year ended December 31, 2020 were RUB 171 million, an increase of 4%, or RUB 7 million, compared to the same period in 2019. Cost of cash and settlement service fees are primarily related to the Tochka business and increased due to increased payment rates under our Information Technology Services Agreements with Otkritie Bank.

### *Interest expense*

Interest expenses for the year ended December 31, 2020 were RUB 288 million, an increase of 513%, or RUB 241 million, compared to the same period in 2019, primarily, related to the funding of the Factoring PLUS project factoring portfolio growth and represented by interest expenses on external credit facilities as well as publicly traded bonds issued in the second half of 2020.

### *Other expenses*

Other expenses for the year ended December 31, 2020 were RUB 1,258 million, an increase of 2%, or RUB 27 million, compared to the same period in 2019.

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### *Segment Net Revenue*

The following table presents net revenue by reportable segment (see “Item 4.B. Business Overview” for more information about our reportable segments) for the periods indicated:

	Year ended December 31,	
	2019 (1)	2020
	(in RUB millions)	(in RUB millions)
Payment Services	20,965	22,637
Consumer Financial Services	1,339	1,066
Rocketbank	(490)	548
Corporate and Other	1,362	1,727
Total Segment Net Revenue (2)	23,176	25,978

- (1) Numbers do not correspond to the previously disclosed due to the change in the presentation. SME Segment results of operation are presented as part of the Corporate and Other category due to SME Segment financial results falling below reportable segment thresholds.
- (2) For the periods indicated above Total Segment Net Revenue is equal to Total Net Revenue. See “Selected Consolidated Financial and Other Data — Non-IFRS Financial Measures” for how we define and calculate Total Net Revenue, Adjusted EBITDA, and Adjusted Net Profit as non-IFRS financial measures and reconciliations of these measures to revenue, in the case of Total Net Revenue, and net profit, in the case of Adjusted EBITDA and Adjusted Net Profit.

Segment net revenue attributable to the Payment Services segment increased by RUB 1,672 million, or 8%, in 2020 compared to the same period in 2019. The growth in this segment’s net revenue was mainly due to an increase in payment processing fees. Payment processing fees increased by 12% or by RUB 3,590 million compared to the same period of 2019 that in line with volume growth, which was primarily driven by E-commerce and Money Remittances market verticals partially offset by the decrease in payment average adjusted net revenue yield. Transaction costs increased by 17% or by RUB 2,144 million, in line with the increase in payment processing fees. Interest revenue decreased by 4% or by RUB 66 million compared to 2019. The decrease in interest revenue resulted primarily from lower interest rate environment in 2020. Fees from inactive accounts and unclaimed payments increased by 8%, or RUB 146 million compared to 2019. Other revenue net increased by 46% or by RUB 55 million compared to 2019. Payment Services segment net revenue accounted for 87% of Total Net Revenue in 2020.

Segment net revenue attributable to the Consumer Financial Services segment decreased by RUB 273 million, or 20%, in 2020 compared to the same period in 2019. The decrease in Consumer Financial Services segment net revenue resulted from the divestment of SOVEST project in July 2020. Consumer Financial Services segment net revenues accounted for approximately 4% of Total Net Revenue in 2020.

Segment net revenue attributable to the Rocketbank segment increased by RUB 1,038 million in 2020 compared to the same period in 2019. Net revenue growth was driven primarily by revenue generated from the loyalty program termination due to the project wind-down. Rocketbank segment net revenues accounted for approximately 2% to Total Net Revenue in 2020.

Net revenues attributable to the Corporate and Other category increased by RUB 365 million, or 27%, in 2020 compared to the same period in 2019. The growth in net revenue was primarily driven by the growth in interest revenue due to scaling of Factoring PLUS project as well as the growth of marketing platform services due to consolidation of Flocktory project, which was partially offset by Tochka net revenue decline. Corporate and Other category net revenue accounted for approximately 7% of Total Net Revenue in 2020.

### *Selling, general and administrative expenses*

Selling, general and administrative expenses for the year ended December 31, 2020 were RUB 2,733 million, a decrease of 21%, or RUB 709 million, as compared to the same period in 2019. Lower SG&A expenses resulted primarily from: (i) the decrease in other expenses by 36% or by RUB 339 million, from RUB 932 million in 2019 to RUB 593 million in 2020, mainly related to the decrease in travelling and representation expenses caused by lockdowns and other restrictions imposed due to COVID-19 pandemic, which, among other things, led to reduction in corporate events; (ii) the decrease in advertising, client acquisition and related expenses by 46% or by RUB 261 million, from RUB 562 million in 2019 to RUB 301 million in 2020, mainly related to the partial transfer of Tochka’s operations to an associate starting in February 2019, and the decrease in expenses of the Payment Services Segment due to the effect of COVID-19, which led to reduction of participation in forums and exhibitions as well as optimization of expenses for advertising and souvenir products; and (iii) the decrease in expenses related to Tochka platform services by 29% or by RUB 156 million, from RUB 538 million in 2019 to RUB 382 million in 2020, mainly resulted from a decline in number of active Tochka clients with QIWI Bank.

### *Personnel expenses*

Personnel expenses for the year ended December 31, 2020 were RUB 6,108 million, an increase of 18%, or RUB 916 million, as compared to the same period in 2019. Increase in personnel expenses year over year was driven by mixed trends: (i) the hiring of highly paid employees, including IT specialists as well as other personnel engaged in current business activities; (ii) an increase in salaries and bonus payments for existing employees aimed at matching the market level as well as an increase in corresponding social insurance contributions; (iii) consolidation of Flocktory business starting from December 2019, and an increase in number of employees in certain other projects; (iv) redundancy provision charge due to the current economic situation as well as realized redundancy costs at QIWI Blockchain Technologies and QIWI Box; all of which were partially offset by: (v) the transfer of Tochka personnel from QIWI to Tochka JSC in February 2019; (vi) a decrease in ESOP and RSU programs charges in 2020; and (vii) a reduction of expenses for trainings due to the COVID-19 pandemic.

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### *Depreciation and amortization*

Depreciation for the year ended December 31, 2020 amounted to RUB 1,101 million, an increase of 3% or RUB 35 million compared to the same period in 2019.

### *Credit loss (expenses)/income*

Credit loss expense for the year ended December 31, 2020 was RUB 90 million, an increase of RUB 102 million, compared to credit loss income of RUB 12 million for the same period in 2019. The increase predominantly resulted from the growth of the Factoring PLUS project factoring portfolio, which significantly increased in 2020.

### *Impairment of non-current assets*

Impairment of non-current assets for the year ended December 31, 2020 was RUB 32 million, a decrease of 84%, or RUB 169 million, compared to the same period in 2019. The decrease was mostly related to a liquidation of QIWI Box's fixed and intangible assets recognized in 2019 due to discontinuation of its operations; there were no write offs in 2020.

### *Share of gain/(loss) of an associate and a joint venture*

Share of gain of an associate and a joint venture for the year ended December 31, 2020 was RUB 663 million, an increase of 157%, or RUB 405 million, compared to the same period in 2019. The increase was mainly driven by the growth in net profit of an associate, JSC Tochka, which operations started on February 1, 2019.

### *Other income and expenses, net*

Other expenses, net for the year ended December 31, 2020 were RUB 95 million, a decrease of 4%, or RUB 4 million, compared to RUB 91 million 2019.

### *Foreign exchange gain/(loss), net*

Foreign exchange loss for the year ended December 31, 2020 was RUB 199 million, an increase of 16%, or RUB 27 million, compared to the same period in 2019. The increase of foreign exchange loss primarily resulted from a revaluation of cash balances, loans issued and guarantee deposits denominated in US dollars that was driven by significant exchange rate volatility during 2020.

### *Interest income and expenses, net*

Interest income and expenses, net for the year ended December 31, 2020 was an expense of RUB 68 million, an increase of 278%, or RUB 50 million, compared to the same period in 2019. The increase in expenses primarily related to growth of interest on lease liabilities due to prolongation of the main office lease agreements underpinned by the decrease of interest income due to lower volume of loans granted to venture projects.

### *Income tax*

Income tax for the year ended December 31, 2020 amounted to RUB 3,119 million, an increase of 24%, or RUB 606 million as compared to the same period in 2019, resulting from the increase in profit before tax as well as higher effective tax rate. Our effective tax rate in 2020 was 22%, an increase of 68 bps compared to the same period in 2019 resulting from an increase in share of profit before tax generated by our entities located in jurisdictions with higher tax rates.

### *Loss after tax from discontinued operations*

Loss after tax from discontinued operations for the year ended December 31, 2020, was RUB 2,308 million, a decrease of 49%, or RUB 2,246 million, compared to the same period in 2019, resulting from the wind-down of Rocketbank and divestiture of Sovest and subsequent loss reduction.

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### Segment Net Profit

The following table presents our net profit by reportable segment for the periods indicated:

	Year ended December 31,	
	2019 (1)(2) (in RUB millions)	2020(2) (in RUB millions)
Payment Services	12,105	12,608
Consumer Financial Services	(1,981)	(793)
Rocketbank	(2,317)	(781)
Corporate and Other	(1,128)	(730)
Total Segment Net Profit(3)	6,679	10,304

- (1) Numbers do not correspond to the previously disclosed due to the change in the presentation. SME Segment results of operation are presented as part of the Corporate and Other category due to SME Segment financial results falling below reportable segment thresholds.
- (2) Numbers include continuing and discontinued operations.
- (3) For the periods indicated above Total Segment Net Profit is equal to Total Adjusted Net Profit. See “Selected Consolidated Financial and Other Data — Non-IFRS Financial Measures” for how we define and calculate Total Net Revenue, Adjusted EBITDA, and Adjusted Net Profit as non-IFRS financial measures and reconciliations of these measures to revenue, in the case of Total Net Revenue, and net profit, in the case of Adjusted EBITDA and Adjusted Net Profit.

Segment net profit attributable to the Payment Services segment increased by RUB 503 million, or 4%, in 2020 compared to the same period in 2019. The increase was primarily driven by net revenue growth of the respective segment.

Segment net loss attributable to the Consumer Financial Services segment decreased by RUB 1,188 million, or 60%, in 2020 compared to the same period in 2019. The decrease in CFS segment net loss was mainly driven by the decline in personnel expenses and selling, general and administrative expenses due to the divestment of the SOVEST project.

Segment net loss attributable to the Rocketbank segment decreased by RUB 1,536 million, or 66%, in 2020 compared to the same period in 2019. The decrease in Rocketbank segment net loss was mainly driven by net revenue generated from a loyalty program termination underpinned by the decline in selling, general and administrative expenses and personnel expenses resulting from the wind-down of the Rocketbank project.

Net loss attributable to the Corporate and Other category decreased by RUB 398 million, or 35%, in 2020 compared to the same period in 2019. The decrease in Net Loss mostly related to net profit growth at Factoring PLUS and Tochka due to the development of the respective projects that was partially offset by the growth in corporate personnel expenses (excluding share-based payments).

### Year ended December 31, 2019 compared to year ended December 31, 2018

#### Revenue

Set out below are our revenues, by source, for the year December 31, 2019 and 2018, and as a percentage of total revenue:

	Year ended December 31,			
	2018 (1) (in RUB millions)	2018 (% of revenue)	2019 (1) (in RUB millions)	2019 (% of revenue)
Revenue	29,593	100.0	35,941	100.0
Payment processing fees	23,694	80.1	30,736	85.5
Interest revenue calculated using the effective interest rate	1,255	4.2	1,961	5.5
Fees from inactive accounts and unclaimed payments	1,419	4.8	1,806	5.1
Cash and settlement services fees	2,980	10.1	932	2.6
Platform and marketing services related fees(2)	98	0.3	157	0.4
Fees for guarantees issued(2)	25	0.1	121	0.3
Other revenue	122	0.4	228	0.6

- (1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period’s presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.
- (2) Platform and marketing services related fees and fees for guarantees issued were presented as part of Other revenue prior to December 31, 2020, and are now presented separately to reflect the management view on material business activities.

Revenue for the year ended December 31, 2019 was RUB 35,941 million, an increase of 21%, or RUB 6,348 million, compared to the same period in 2018. This increase was primarily driven by an increase in payment processing fees and interest revenue calculated using the effective interest rate. Payment processing fees for the year ended December 31, 2019 were RUB 30,736 million, an increase of 30%, or RUB 7,042 million, compared to the same period in 2018. The increase in payment processing fees resulted primarily from volume growth in such categories as E-commerce (mainly as a result of an increase in volumes of digital entertainment, primarily betting merchants) and Money Remittance (as a result of the implementation of our B2B2C and self-employed strategy) and partially offset by the slight decline in average payment net revenue yield, particularly in E-commerce category, mainly driven by the focus on increasing the scale of our business through offering new services to merchants and partners, which have lower commission than our core e-Wallet solutions.

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The number of active Qiwi Wallet consumers increased to 22.5 million as of December 31, 2019 from 20.8 million as of December 31, 2018. The increase resulted mainly from the implementation of our B2B2C strategy and merchant driven adoption of our services. The number of our kiosks and terminals decreased, with 134,280 active kiosks and terminals as of December 31, 2019 compared to 143,690 as of December 31, 2018, primarily as a result of the underlying market dynamics further described in “*Item 3.D. Risk Factors—Risks Related to Our Business and Industry—a decline in the use of cash as a means of payment or a decline in the use of kiosks and terminals may result in a reduced demand for our services.*”

Interest revenue calculated using the effective interest rate for the year ended December 31, 2019 was RUB 1,961 million, an increase of 56%, or RUB 706 million, compared to the same period in 2018. The growth was primarily related to increase in interest income earned on funds deposited by Qiwi Bank with the CBR, other banks, and debt securities (due to larger amount of volumes deposited in 2019).

Fees for inactive accounts and unclaimed payments increased by 27%, or RUB 387 million, from RUB 1,419 million in 2018 to RUB 1,806 million in 2019. The increase was driven primarily by growth of payment volume and a number of users.

Cash and settlement services fees for the year ended December 31, 2019 were RUB 932 million, a decrease of 69%, or RUB 2,048 million, compared to the same period in 2018. This decrease resulted from the termination of information and technology service agreements with Otkritie Bank for providing services to Tochka clients that have their accounts with Otkritie Bank starting from February 1, 2019 following the transfer of the Tochka operations to JSC Tochka.

Platform and marketing services related fees for the year ended December 31, 2019 were RUB 157 million, an increase of 60%, or RUB 59 million, compared to the same period in 2018. The increase was mainly driven by growth of the revenue from Flocktory services resulting primarily from Flocktory consolidation on December 2, 2019.

Fees for guarantees issued for the year ended December 31, 2019 were RUB 121 million, an increase of 384%, or RUB 96 million, compared to the same period in 2018. The increase was mainly driven by launch of digital bank guarantees services as part of the Factoring PLUS project.

Other revenue for the year ended December 31, 2019 was RUB 228 million, an increase of 87%, or RUB 106 million, compared to the same period in 2018. The increase mainly resulted from logistic services provided by QIWI Box, and some other individually insignificant items.

### *Operating expenses*

Set out below are the primary components of our operating expenses for the year ended December 31, 2018 and 2019, and as a percentage of total revenue:

	<b>Year ended December 31,</b>			
	<b>2018 (1)</b> <small>(in RUB millions)</small>	<b>2018</b> <small>(% of revenue)</small>	<b>2019 (1)</b> <small>(in RUB millions)</small>	<b>2019</b> <small>(% of revenue)</small>
Cost of revenue	(10,332)	(34.9)	(14,075)	(39.2)
Transaction costs	(9,324)	(31.5)	(12,633)	(35.1)
Cost of cash and settlement service fees	(105)	(0.4)	(164)	(0.5)
Interest expense	(26)	(0.1)	(47)	(0.1)
Other expenses	(877)	(3.0)	(1,231)	(3.4)
Selling, general and administrative expenses	(3,833)	(13.0)	(3,442)	(9.6)
Personnel expenses	(5,758)	(19.5)	(5,192)	(14.5)
Depreciation and amortization	(772)	(2.6)	(1,066)	(3.0)

- (1) Following the divestiture of SOVEST and the wind-down of Rocketbank, certain amounts have been reclassified to Discontinued operations in order to conform to the current period’s presentation. For more information, please refer to Note 6 of the audited consolidated financial statements included in this Annual Report on Form 20-F.

### *Cost of revenue*

Cost of revenue for the year ended December 31, 2019 was RUB 14,075 million, an increase of 36%, or RUB 3,743 million, compared to the same period in 2018. Transaction costs increased by 35% or RUB 3,309 million from RUB 9,324 million to RUB 12,633 million for the year ended December 31, 2019 as compared to the same period in 2018. This increase is in line with the volume growth; such costs primarily include different types of payment processing commissions that are charged by third party providers, including banks and payment systems, and driven primarily by higher volumes.

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### *Cost of cash and settlement service fees*

Cost of cash and settlement service fees for the year ended December 31, 2019 were RUB 164 million, an increase of 56%, or RUB 59 million, compared to the same period in 2018, is primarily related to Tochka and originated from the growth of client portfolio within Qiwi Bank.

### *Interest expense*

Interest expenses for the year ended December 31, 2019 were RUB 47 million, an increase of 81%, or RUB 21 million, compared to the same period in 2018, due to increase in volumes of client deposits.

### *Other expenses*

Other expenses for the year ended December 31, 2019 were RUB 1,231 million, an increase of 40%, or RUB 354 million, compared to the same period in 2018. The increase in other expenses was mainly due to (i) an increase in expenses related to digital bank guarantee services of the Factoring PLUS project, and (ii) increase in external customer support related expenses due to SMS tariffs growth as well as messages and call-center services costs increase.

### *Segment Net Revenue*

The following table presents net revenue by reportable segment (see “Item 4.B. Business Overview” for more information about our reportable segments) for the periods indicated:

	<b>Year ended December 31,</b>	
	<b>2018 (1)</b>	<b>2019 (1)</b>
	(in RUB millions)	(in RUB millions)
Payment Services	16,497	20,965
Consumer Financial Services	385	1,339
Rocketbank	(263)	(490)
Corporate and Other	3,038	1,362
Total Segment Net Revenue (2)	19,657	23,176

- (1) Numbers do not correspond to the previously disclosed due to the change in the presentation. SME Segment results of operation are presented as part of the Corporate and Other category due to SME Segment financial results falling below reportable segment thresholds.
- (2) For the periods indicated above Total Segment Net Revenue is equal to Total Net Revenue. See “Selected Consolidated Financial and Other Data — Non-IFRS Financial Measures” for how we define and calculate Total Net Revenue, Adjusted EBITDA, and Adjusted Net Profit as non-IFRS financial measures and reconciliations of these measures to revenue, in the case of Total Net Revenue, and net profit, in the case of Adjusted EBITDA and Adjusted Net Profit.

Segment net revenue attributable to the Payment Services segment increased by RUB 4,468 million, or 27%, in 2019 compared to the same period in 2018. The growth in this segment’s net revenue was mainly due to an increase in payment processing fees and interest revenue calculated using the effective interest rate (primarily related to interest income earned on funds deposited by Qiwi Bank). Payment processing fees increased by 30% or by RUB 7,042 million compared to the same period of 2018 in line with volume growth, which was primarily driven by E-commerce and Money Remittances market verticals partially offset by decrease in yields of these verticals. Transaction costs increased by 35% or by RUB 3,309 million, in line with the increase in payment processing fees. Interest revenue increased by 42% or by RUB 557 million compared to 2018. The increase in interest revenue resulted primarily from larger deposits which Qiwi Bank placed with CBR and other banks in 2019. Fees from inactive accounts and unclaimed payments increased by 27%, or RUB 387 million compared to 2018. Other revenue net increased by 72% or by RUB 95 million compared to 2018. Payment Services segment net revenue accounted for 90% of Total Segment Net Revenue in 2019.

Segment net revenue attributable to the Consumer Financial Services segment increased by RUB 954 million in 2019 compared to the same period in 2018. The increase in Consumer Financial Services segment net revenue primarily resulted from the introduction of the consumer paid value-added options starting from the mid-2018 as well as from scaling of the SOVEST project and corresponding volume growth. Consumer Financial Services segment net revenues accounted for approximately 6% of Total Segment Net Revenue in 2019.

Segment net revenue attributable to the Rocketbank segment decreased by RUB 227 million in 2019 compared to the same period in 2018. Net revenue was negative due to costs incurred in connection with the operations of Rocketbank after the completion of the transfer of Rocketbanks’ customers and loyalty program to Qiwi Bank following Rocketbank acquisition. Rocketbank segment net revenues contributed approximately negative 2% to Total Segment Net Revenue in 2019.

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Net revenues attributable to the Corporate and Other category decreased by RUB 1,676 million in 2019 compared to the same period in 2018. The decrease in net revenue was driven by the transfer of the Tochka project to the new entity – JSC Tochka, which has commenced its business operations on February 2019. As a result of this transition we stopped recognizing a certain portion of Tochka project revenues associated with the information and technology service agreements with Otkritie Bank. This decrease was slightly offset by the growth in Factoring PLUS revenue due to the scaling of the project. Corporate and Other category net revenue accounted for approximately 6% of Total Segment Net Revenue in 2019.

### *Selling, general and administrative expenses*

Selling, general and administrative expenses for the year ended December 31, 2019 were RUB 3,442 million, a decrease of 10%, or RUB 391 million, as compared to the same period in 2018 and were affected by mixed trends. Four items primarily contributed to the decline in SG&A: (i) decline in advertising, client acquisition and related expenses, which decreased by 52% or by RUB 614 million from RUB 1,176 million in 2018 to RUB 562 million in 2019, mostly as a result of transfer of Tochka project expenses to JSC Tochka starting from February 2019 that was partially offset by an advertising campaign held by the Payment Services Segment in the fourth quarter of 2019; (ii) decrease in rent of premises and related utility expenses by 78% or by RUB 359 million from RUB 461 million in 2018 to RUB 102 million in 2019 resulting primarily from the adoption of IFRS 16; (iii) decrease in other administrative expenses by RUB 59 million or 6% due to transfer of Tochka project expenses to JSC Tochka starting from February 2019 that was partially offset by discounts on advances issued by QIWI plc to its key partners, and (iv) decrease in tax expenses, except income and payroll related taxes, by RUB 60 million, or 14%. This decline was partially offset by: (i) introduction of new expense line related to Tochka platform services arising after the transfer of the Tochka's operations to an associate starting from February 2019, in the amount of RUB 538 million; (ii) increase in offering expenses by RUB 79 million for the year ended December 31, 2019; and (iii) increase in advisory and audit services by RUB 59 million or 12% mainly driven by one-off projects that were individually insignificant.

### *Personnel expenses*

Personnel expenses for the year ended December 31, 2019 were RUB 5,192 million, a decrease of 10%, or RUB 566 million, as compared to the same period in 2018. This decline was mainly driven by transfer of Tochka personnel expenses from QIWI to Tochka JSC starting from February 2019 that was partially offset by the increase in salaries aimed at matching market level, hiring personnel in Payment Services segment and corporate and other category, and higher bonus payments to existing employees predominantly in the Payment Services Segment.

### *Depreciation and amortization*

Depreciation for the year ended December 31, 2019 amounted to RUB 1,066 million, an increase of 38% or RUB 294 million compared to the same period in 2018. Depreciation of fixed assets increased as a result of adoption of IFRS 16 in 2019 and purchase of hardware for processing and data centers in order to improve the fault resistance and efficiency of our IT systems.

### *Credit loss (expense)/ income*

Credit loss income (*recovery of expense of prior years*) for the year ended December 31, 2019 was RUB 12 million, an increase of RUB 8 million, compared to the same period in 2018.

### *Impairment of non-current assets*

Impairment of non-current assets for the year ended December 31, 2019 was RUB 201 million, an increase of RUB 178 million, compared to the same period in 2018. The increase was mostly related to an impairment of QIWI Box's fixed and intangible assets due to the plan to discontinue their operations.

### *Share of gain/(loss) of an associate and a joint venture*

Share of gain/losses of an associate and a joint venture for the year ended December 31, 2019 was RUB 258 million, an increase of RUB 304 million, compared to the same period in 2018. The increase was mainly driven by our share in net profit of an associate, JSC Tochka, which operations started on February 1, 2019.

### *Other income and expenses*

Other expenses, net for the year ended December 31, 2019 were RUB 91 million, a decrease of 50%, or RUB 90 million, compared to RUB 181 million 2018. The decrease was mainly driven by (i) decrease of expenses related to the associate and joint venture transactions of RUB 148 million, which included loss on the formation of associate and compensation of expenses from associate (both relating to the incorporation of JSC Tochka), (ii) decrease in expenses from change in fair value of financial instruments amounting to RUB 41 million, that was partially offset by (iii) recognition of income in the amount of RUB 87 million from revaluation of Flocktory and related put option as at the acquisition date, in 2019. Other income and expenses were individually insignificant.

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### *Foreign exchange gain/(loss), net*

Foreign exchange loss for the year ended December 31, 2019 was RUB 172 million, an increase of RUB 435 million, compared to foreign exchange gain of RUB 263 million for the same period in 2018. The decrease of foreign exchange gain/(loss), net primarily resulted from a revaluation of cash balances, loans issued and guarantee payments denominated in US dollars following the depreciation of the US dollar against the Russian ruble as compared to 2018.

### *Interest income and expenses, net*

Interest income and expenses, net for the year ended December 31, 2019 was expense of RUB 18 million, an increase of RUB 35 million, compared to an interest income of RUB 17 million for the same period in 2018. The increase in expenses primarily resulted from increase in lease interest expenses following the adoption of IFRS 16 in 2019.

### *Income tax*

Income tax for the year ended December 31, 2019 amounted to RUB 2,513 million, an increase of 44%, or RUB 762 million as compared to the same period in 2018, resulting from the increase in profit before tax as well as higher effective tax rate. Our effective tax rate in 2019 was 21%, an increase of 142 bps compared to the same period in 2018, as a result of a higher share of profits coming from higher tax jurisdictions.

### *Loss after tax from discontinued operations*

Loss after tax from discontinued operations for the year ended December 31, 2019, was RUB 4,554 million, an increase of 28%, or RUB 999 million, compared to the same period in 2018, resulting from the scaling and development of Sovest and Rocketbank projects which we divested or wound down, respectively, in 2020.

### *Segment Net Profit*

The following table presents our net profit by reportable segment for the periods indicated:

	<b>Year ended December 31,</b>	
	<b>2018(1)(2)</b>	<b>2019(1)(2)</b>
	(in RUB millions)	(in RUB millions)
Payment Services	9,529	12,105
Consumer Financial Services	(2,618)	(1,981)
Rocketbank	(1,061)	(2,317)
Corporate and Other	(1,713)	(1,128)
<b>Total Segment Net Profit(1)</b>	<b>4,137</b>	<b>6,679</b>

- (1) Numbers do not correspond to the previously disclosed due to the change in the presentation. SME Segment results of operation are presented as part of the Corporate and Other category due to SME Segment financial results falling below reportable segment thresholds.
- (2) Numbers include continuing and discontinued operations.
- (3) For the periods indicated above Total Segment Net Profit is equal to Total Adjusted Net Profit. See “Selected Consolidated Financial and Other Data — Non-IFRS Financial Measures” for how we define and calculate Total Net Revenue, Adjusted EBITDA, and Adjusted Net Profit as non-IFRS financial measures and reconciliations of these measures to revenue, in the case of Total Net Revenue, and net profit, in the case of Adjusted EBITDA and Adjusted Net Profit.

Segment net profit attributable to the Payment Services segment increased by RUB 2,576 million, or 27%, in 2019 compared to the same period in 2018. The increase was primarily driven by net revenue growth of the respective segment.

Segment net loss attributable to the Consumer Financial Services segment decreased by RUB 637 million, or 24%, in 2019 compared to the same period in 2018. The decrease in segment net loss was mainly driven by the respective segment net revenue growth.

Segment net loss attributable to the Rocketbank segment increased by RUB 1,256 million, or 118%, in 2019 compared to the same period in 2018. The main contributing factors were personnel expenses and other selling, general and administrative expenses resulting from the acquisition of Rocketbank in July 2018 and consecutive transfer of its operations to Qiwi Bank.

Net loss attributable to the Corporate and Other category decreased by RUB 585 million, or 34%, in 2019 compared to the same period in 2018. This decrease in net loss was mostly driven by the development and scaling of the Tochka business, accounted for by us under the equity method, that was partially offset by the increase in corporate personnel expenses.

## **B. Liquidity and capital resources**

Our principal sources of liquidity are cash and cash equivalents (including deposits and current accounts of Tochka customers as well as Qiwi Wallet balances), cash receivable from agents, deposits issued to merchants, proceeds from issuance of publicly traded bonds and revenues generated from our operations.

Our balance of cash and cash equivalents as of December 31, 2020 was 47,382 million compared to RUB 42,101 million as of December 31, 2019 and RUB 40,966 million as of December 31, 2018. Cash and cash equivalents comprise predominantly of cash at banks and short-term deposits with an original maturity of three months or less. The growth in cash and cash equivalents was primarily driven by the cash consideration received from the sale of the SOVEST project and bonds placement as well as by Net Profit growth, offset by cash outflow caused by the outflow of Rocketbank customer balances and deposits following the wind-down of Rocketbank project.

In 2017 the Company received a guarantee and secured it by a cash deposit of USD 2.5 million until July 31, 2021.

Our principal needs for liquidity have been, and will likely continue to be, customer accounts and amounts due to banks, payables to merchants, money remittances and e-wallets accounts payable, deposits received from agents and other working capital items, capital expenditures and acquisitions. We believe that our liquidity is sufficient to meet our current obligation as well as for financing our short- and midterm needs. Such needs may include, but are not limited to, funding the expansion of our Factoring PLUS project and corresponding factoring portfolio, funding of lending-based products that are currently being tested and piloted as part of the effort to expand the product offering of our Payment Services Segment. We expect to fund the outstanding factoring portfolio primarily by our accumulated cash, through credit lines that we get from other banks and through debt markets. In 2020, we placed our debut RUB 5 billion bonds issue, which we are going to utilize to fund Factoring PLUS activities as well as our other projects. Shall our view in respect of our sources of liquidity change or shall our ability to attract customers' or agents' funds deteriorate we may seek to raise additional liquidity (through the capital or debt markets or through bank financing) in order to fund the abovementioned projects as well as fund or finance other potential projects that we may seek to develop in the future.

As of December 31, 2020, customer accounts and amounts due to banks, payables to merchants, money remittances and e-wallets accounts payable, deposits received from agents, were RUB 39,220 million, compared to RUB 46,840 million as of December 31, 2019 and RUB 43,457 million as of December 31, 2018. The dynamic mostly related to the changes in customer accounts and amounts due to banks balances of Rocketbank which was wound down in 2020. The total change in other items is insignificant.

An important part of our credit risk management and payment settlement strategy relies on cash we receive from agents in advance for payments made through the kiosks. When a payment is made through a kiosk, we offset these deposits against the payments we make to the merchant. For certain agents with whom we have long and reliable relationships, we provide limited credit support in the form of overdrafts for payment processing. Similarly, some of our merchants (primarily the Big Three MNOs and payment systems including Visa and MasterCard) request that we make deposits with them in relation to payments processed through our system. Whenever a customer makes a payment to a merchant with whom we have made a deposit, that payment gets offset against the deposit held with the respective merchant.

As of December 31, 2020, cash receivable from agents and deposits issued to merchants were RUB 6,830 million, compared to RUB 5,426 million as of December 31, 2019 and RUB 6,896 million as of December 31, 2018. The increase in cash receivable from agents and deposit issued as of December 31, 2020 as compared to December 31, 2019 is mostly related to additional deposits issued in favor of the main payment systems. The decrease in cash receivable from agents as of December 31, 2019 as compared to December 31, 2018 is mostly related to whether the last days of the year are banking holiday or business days.

### **Capital Expenditures**

Our capital expenditures primarily relate to acquisition of IT equipment for our processing systems and purchase of software that we use in operations.

Capital expenditures for the year ended December 31, 2020 were RUB 436 million and consisted of: (i) RUB 185 million related to the purchases of the hardware for processing and data centers; (ii) RUB 148 million related to the purchase of computer software; (iii) RUB 61 million related to workplace improvement and other office equipment purchase; (iv) RUB 64 million related to the purchase of other hard- and software.

Capital expenditures for the year ended December 31, 2019 were RUB 1,298 million and consisted of: (i) RUB 457 million related to the acquisition of the hardware for processing and data centers which was primarily related to the construction of the reserve data center; (ii) RUB 399 million related to the purchase of computer software; (iii) RUB 161 million related to workplace improvement and other office equipment; (iv) RUB 233 million related to additions of leasehold improvements and (v) RUB 48 million related to the purchase of other hard- and software.

For the year ended December 31, 2018 our capital expenditures were RUB 995 million and included: (i) RUB 463 million related to the acquisition of the processing servers and engineering equipment; (ii) RUB 279 million related to the acquisition of computer software; (iii) RUB 146 million related to additions of computers, office and other equipment, (iv) RUB 81 million related to construction in progress and (v) RUB 26 million related to other intangible asset.

As of December 31, 2020 we had no material capital expenditure commitments.

**Cash Flow**

The following table summarizes our cash flows for the years ended December 31, 2018, 2019 and 2020:

	December 31,		
	2018	2019	2020
	(in RUB millions)		
Net cash flow generated from operating activities	22,645	9,239	6,102
Net cash used in investing activities	(1,325)	(4,883)	(1,479)
Net cash used in financing activities	(29)	(2,277)	(287)
Effect of exchange rate changes on cash and cash equivalents	1,240	(944)	945
Net increase in cash and cash equivalents	22,531	1,135	5,281
Cash and cash equivalents at the beginning of the period	18,435	40,966	42,101
Cash and cash equivalents at the end of the year	40,966	42,101	47,382

*Cash flows from operating activities*

Net cash generated from operating activities for the year ended December 31, 2020 was 6,102 million, compared to RUB 9,239 million for the same period in 2019. The dynamic of net cash flow from operating activities resulted from significant changes in working capital, primarily a decrease in customer accounts and amounts due to banks, and redemption of loans issued from banking operations. The cash outflow from customer accounts was mainly driven by Rocketbank wind-down and corresponding decline in customer accounts of RUB 12,129 million. This cash outflow was partially offset by cash inflow from the sale of the SOVEST project loan portfolio that amounted to RUB 6,395 million in 2020, compared to an outflow of RUB 3,326 million in 2019 due to the growth of the SOVEST loans portfolio.

Net cash generated from operating activities for the year ended December 31, 2019 was 9,239 million, compared to RUB 22,645 million for the same period in 2018. This decline in net cash flow from operating activities is a result of changes in working capital, primarily in customer accounts and amounts due to banks, and trade and other payable. The decline in both these lines is related to Rocketbank client accounts and indebtedness transition to Qiwi Bank that took place throughout 2018. There were no such significant operations during the year ended December 31, 2019.

*Cash flows used in investing activities*

Net cash flow used in investing activities for the year ended December 31, 2020 was RUB 1,479 million, compared to RUB 4,883 million for the same period in 2019. This decline in net cash outflow was driven by (i) disposal of debt securities in the amount of RUB 2,184 million held by Rocketbank as a result of project wind-down, and (ii) decline in cash outflows related to certain one-off expenses that occurred in 2019. Such one-off expenses related primarily to the purchase of property and equipment for new data center and purchase of certain intangible assets. The decline in cash outflow was underpinned by cost control and optimization measures implemented in 2020. The total impact of the items mentioned above amounted to RUB 865 million.

Net cash flow used in investing activities for the year ended December 31, 2019 was RUB 4,883 million, compared to RUB 1,325 million for the same period in 2018. This increase in net cash outflow was primarily driven by the treasury operations of Rocketbank comprising purchases of publicly traded debt securities for a net purchase amount of RUB 3.1 billion as a way to manage clients' balances.

*Cash flows used in financing activities*

Net cash used in financing activities for the year ended December 31, 2020 was RUB 287 million, compared to RUB 2,277 million for the same period in 2019. The decline in net cash outflow was primarily driven by the issuance of RUB 5 billion unsecured bonds in the second half of 2020 compared to RUB 1,5 billion proceeds from credit facilities in 2019. This decrease was partially offset by the growth in dividend payments by RUB 1,443 million due to an increase of distributable profit.

Net cash used in financing activities for the year ended December 31, 2019 was RUB 2,277 million, compared to RUB 29 million for the same period in 2018. In 2019, our Board of Directors resolved to re-start dividend payments to our shareholders with the payout ratio from 65% to 85% of Adjusted Net Profit, starting from the first quarter of 2019. The dividend paid to the owners of the Group amounted to RUB 3,392 million, the dividends paid to non-controlling shareholders amounted to RUB 43 million during 2019. These payouts were partially offset by proceeds from borrowings in the net amount of RUB 1,158 million as Factoring PLUS LLC entered into a credit facility agreement for the replenishment of the working capital.

[Table of Contents](#)**Borrowings**

As of December 31, 2020 and December 31, 2019, our debt consisted of the following:

	<u>Credit limit</u>	<u>Interest rate</u>	<u>Maturity</u>	<u>As of December 31, 2019</u>	<u>As of December 31, 2020</u>
<b>Current interest—bearing debt</b>					
Bank revolving credit facility	460	Up to 10% (1)	December 31, 2021	—	—
<b>Non-current interest—bearing debt</b>					
Bank revolving credit facility	1,000	8.5% (2)	October 7, 2021	765	604
Bank revolving credit facility	1,000	8.5% (2)	December 22, 2021	780	945
Bonds issued	5,000	8.4%	October 10, 2023	—	5,014
<b>Total debt</b>				<b>1,545</b>	<b>6,563</b>
<i>Including short-term portion</i>				<i>—</i>	<i>1,640</i>

- (1) The agreement stipulates the right of the lender to increase the interest rate in case covenants are violated.  
(2) The agreement stipulates the right of the lender to increase the interest rate and demand early repayment in case the covenants are violated. We were in breach of one of the covenants, but no action has been taken by the lender in response to such breach.

In October 2020 we issued unsecured bonds in the principal amount of RUB 5 billion with a fixed nominal interest rate of 8.4% (issuing costs amounted to RUB 83 million, so that effective interest rate comprised 9.3%). The bonds mature in 2023. Certain of our Group companies are subject to various covenants pursuant to the terms of these bonds. As of December 31, 2020, we were in compliance with all such covenants. Under the terms of the bonds, in the event of a breach of certain covenants the bondholders have the right to request that the Company, JSC QIWI and Sette FZ-LLC purchase their Bonds at their nominal value plus any interest accrued but not yet paid and, in certain instances, a default interest. The proceeds from the bond placement are used to finance our Factoring PLUS project as well as for other projects.

Bank revolving credit facilities in the amount of 2,000 are secured.

Interest expense with respect to the entirety of our debt amounted to RUB 218 million in 2020 compared to RUB 17 million in 2019.

**C. Research and development, patents and licenses, etc.**

See Item 4.B, “Business Overview — Intellectual Property.”

**D. Trend information**

In 2020, we experienced a slowdown in the growth rates of our Payment Services segment due to a number of factors, including the implementation of additional know-your-client and anti-money laundering measures and the outbreak of COVID-19 resulting in various “shelter-in-place” regulations, lockdowns, curfews, bans on international travel, cancellations of public events, and supply chain disruptions. The coronavirus pandemic is still ongoing, and significant quarantine restrictions mostly continue to prevail globally, including, to a limited extent as of the date of this report, in Russia. The adverse effects of the coronavirus on our business have included a decline in revenues from our betting merchants due to the cancellation of numerous major sporting events, a drop in money remittance primarily due to a decrease in payments to self-employed individuals due to an overall contraction of business activity, and a decline in the use of our kiosk network. The full impact of the COVID-19 pandemic on the global economy is difficult to predict due to the lack of clarity on how long it could be expected to last as the world has now entered its second year.

In December 2020, following the routine scheduled audit of Qiwi Bank, the CBR introduced certain restrictions on Qiwi Bank’s operations, including, effective from December 2020, the suspension or limitation of most types of payments to foreign merchants and money transfers to pre-paid cards from corporate accounts. The restrictions introduced by the CBR are expected to have a substantial adverse effect on our business, financial condition, and results of operations, primarily through decreasing the volumes in our E-commerce and Money Remittance market verticals, and as a result, our revenues and profits. We are currently working closely with the CBR to remediate the identified deficiencies and violations and eliminate or narrow down the restrictions that have been imposed. As a result of such cooperation, the CBR permitted us to resume processing payments to certain key foreign merchants and lifted some of the other restrictions imposed in December 2020. However, there can be no assurance that there will be any further easing of the restrictions that were originally imposed, or that they will not ultimately become permanent, including through the adoption of new laws or regulations.

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We also observe regulatory changes in the betting market landscape. In December 2020, a new law was adopted, creating the Unified Interactive Bets Accounting Center's role. By the end of September 2021, this newly-appointed Unified Interactive Bets Accounting Center will replace the existing TSUPIS. Currently, both we and the operator of the competing TSUPIS have publicly made proposals to serve as the single Interactive Bets Accounting Center pursuant to the new regulatory regime. There can be no assurance that our bid will be successful. If we are not able to secure an active role in this new industry landscape, we may experience a decrease in or complete loss of payment volumes and income associated directly or indirectly with the TSUPIS established by Qiwi Bank. This or any further significant change in betting legislation may negatively affect the payment volume, revenue, and margins of our Payment Services business, as well as overall usage of Qiwi Wallet.

As a result of these factors, our growth potential will be significantly affected during 2021. Please see also "3.D Risk Factors."

### E. Off-balance sheet arrangements

#### Guarantees issued

As part of our operations we issue performance and financial guarantees to non-related parties for a term of up to five years at market rate. The total amount of guarantees issued as of December 31, 2020 was RUB 22,036 million, up from RUB 8,545 million as of December 31, 2019. The growth of the amount of bank guarantees outstanding resulted from the development of the digital bank guarantees services of Factoring PLUS project focused on providing digital bank guarantees to different legal entities participating in public procurement procedures (primarily small and medium enterprises).

### F. Tabular disclosure of contractual obligations

The following table sets forth our contractual obligations as of December 31, 2020:

	Total	less than one year	one to three years	three to five years	more than five years
Operating lease obligations	21	21	—	—	—
Total contractual obligations	21	21	—	—	—

### G. Safe harbor

See "Special Note Regarding—Forward Looking Statements" on page 1 of this annual report.

## ITEM 6. Directors, Senior Management and Employees

### A. Directors and Senior Management

#### Directors and Executive Officers

The following table sets forth information regarding our directors and executive officers as of the date of this annual report.

Name	Age	Position
Sergey Solonin	47	Director, Chairman of the Board
Boris Kim	57	Director, Chief Executive Officer
Marcus Rhodes	59	Independent Director
Elena Titova	53	Independent Director
Alexey Marey	43	Independent Director
Nadiya Cherkasova	49	Director
Tatiana Zharkova	45	Director
Pavel Korzh	45	Chief Financial Officer
Elena Nikonova	37	Deputy CFO for Financial Reporting
Maria Shevchenko	44	Chief Operating Officer
Andrey Protopopov	39	Chief Executive Officer of Payment Services

#### Biographies

*Sergey Solonin.* Mr. Sergey Solonin has served as our director since December 2010 and as chairman of our Board of Directors since January 2020. He has also been our chief executive officer from October 2012 to January 2020. Mr. Solonin is an entrepreneur and has over 15 years of experience in the payment services and banking industries. Mr. Solonin is also a co-director of the FinNet working group within the framework of the National Technology Initiative since September 2016, a member of the Supervisory Board of Association for Development of Financial Technologies since January 2017, a member of the board of directors of "AlfaStrakhovanie" PLC since June 2017, a member of the

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Investment Committee of Venture Fund of Skolkovo — IT I since June 2017 and a member of the Expert Committee of Vnesheconombank since October 2017. Mr. Solonin graduated from All-Russian Distance-Learning Institute of Finance and Economics (now part of Financial University under the Government of the Russian Federation) in 1996 with a degree in economics.

*Boris Kim.* Mr. Boris Kim has served as our director since May 2013 and as our chief executive officer since January 2020. He has also been a chairman of our board of directors from June 2014 until January 2020. Since March 2021 Mr. Kim has also been a member of the Board of Directors of PJSC VimpelCom. Mr. Kim is an entrepreneur with over 20 years of experience in the payment services industry. During his career, he held top roles in Russian banks. Mr. Kim is one of the co-founders of the e-port payment system and served as its chief executive officer from November 2004 until September 2007 and from September 2007 until February 2010 was an advisor to the chief executive officer of e-port. From 2007 until 2012 Mr. Kim was the head of the payment networks and banking instruments committee at the Russian E-Market Participants National Association. From 2017 until 2018 Mr. Kim was an executive director at Association for Development of Financial Technologies. Mr. Kim graduated from Lomonosov Moscow State University in 1985 with a degree in chemistry, Russian Institute of Finance and Economics in 1996 with a degree in finance, Moscow State Law Academy in 2000 with a degree in law and Lomonosov Moscow State University in 2004 and in 2007 with a degree in psychology and a degree in philosophy respectively. He holds a Candidate of Sciences Degree in Chemistry (Lomonosov Moscow State University, 1989).

On March 30, 2021, we announced that, as a result of a lengthy succession planning process, the board of directors recommended that Mr. Protopopov replace Mr. Boris Kim as the CEO of our group with effect from the 2021 annual general meeting of shareholders.

*Marcus Rhodes.* Mr. Marcus Rhodes has served as our director since May 2013. He is also an independent director and chairman of the audit committee for PJSC PhosAgro (since May 2011) and an independent director for Segezha Group JSC (since March 2021). From May 2014 to May 2017 Mr. Rhodes was an independent director and chairman of the audit committee for Zoltav Resources, from February 2009 to May 2016 an independent director and chairman of the audit committee for Cherkizovo Group, from September 2009 to June 2015 for Tethys Petroleum, from July 2008 to June 2011 for Wimm-Bill-Dann Foods, from November 2009 to June 2011 for Rusagro Group and from September 2018 to June 2019 for Rustranscom PLC. Mr. Rhodes was an audit partner for Ernst & Young from 2002 until 2008. Prior to that, he was an audit partner for Arthur Andersen from 1998 until 2002. He qualified as a chartered accountant in 1986 and is a member of the Institute of Accountants in England & Wales (ICAEW). Mr. Rhodes graduated with a BA (Hons) from Loughborough University in 1982 with a degree in economics and social history.

*Elena Titova.* Ms. Elena Titova has served as our director since June 2019. Ms. Elena Titova has over 24 years of experience in investment banking. She is currently an independent member of the Supervisory Board of the “Otkritie Bank Financial Corporation” (Public Joint-Stock Company), a member of the Supervisory Board of Bank Trust and also a partner and chairperson of the Board Directors of ICONIC, a block-chain integrator. In 1990-1993 Ms. Elena Titova worked as an international markets specialist at W.R. Grace & Co. (USA). Between 1994 and 1998, Ms. Elena Titova held a number of positions in New York and London offices of Goldman Sachs. In 1998-2006 she headed Moscow office of Goldman Sachs. In 2006 Ms. Elena Titova joined Morgan Stanley in Moscow as Head of Investment Banking Division and then became a President and General Director of Morgan Stanley Bank in Russia and later a member of its Board of Directors. In 2012-2013 Ms. Elena Titova was a President and Chairperson of the Management Board of the Russian Regional Development Bank. In 2014-2018 Ms. Elena Titova served as a President and Chief Executive Officer of UBS Bank, Moscow, Russia, as well as a member of its Board of Directors. Ms. Titova graduated in 1989 from Lomonosov Moscow State University with a degree in economics. In 1994, she received an MBA from Kellogg Business School, Northwestern University, IL (USA).

*Alexey Marey.* Mr. Alexey Marey has served as our director since June 2019. Mr. Alexey Marey holds several key positions in Alfa Group. He is currently a member of the Board of Directors of Alfa-Bank JSC and Rissa Investments Limited (IDS Borjomi International Group). From 1998 to 2004 Mr. Alexey Marey successively worked at DANONE, Gillette International (Moscow) and Duracell Batteries N.V. Further Mr. Alexey Marey joined Alfa-Bank JSC where he headed Retail Business, and then held a position of Chief Executive Officer of Alfa-Bank JSC from May 2012 to November 2017. Mr. Alexey Marey graduated from Moscow Aviation Institute, Economics Department in 1999.

*Nadiya Cherkasova.* Ms. Nadiya Cherkasova has served as our director since June 2018. During her career Ms. Nadiya Cherkasova held top positions at Inkombank, KMB Bank, Trust Bank and VTB 24. Ms. Nadiya Cherkasova is currently a member of the Management Board and a Deputy President—Chairman of the Management Board of “Otkritie Bank Financial Corporation” (Public Joint-Stock Company). Ms. Cherkasova earned a degree in economics from Nizhny Novgorod State University.

*Tatiana Zharkova.* Ms. Tatiana Zharkova has served as our director since August 2020. During her career she has held top positions with, among others, Inteza bank, Volkswagen Bank Rus LLC, Globex Bank, and Ak Bars Bank. From October 2017 until February 2020 Ms. Zharkova was a managing director at the Association for Development of Financial Technologies, and in February 2020, she was elected as the Association’s General Director. Ms. Zharkova graduated from the Plekhanov Russian University of economics with a degree in finance and credit in 1995. She holds a Candidate of Sciences Degree in Economics (Council for the Study of Productive Resources (now part of Russian Foreign Trade Academy under the Ministry of Economic Development of the Russian Federation), 2015).

*Andrey Protopopov.* Mr. Andrey Protopopov has served as Chief Executive Officer of Payment Services since August 2019. Previously, he served as Head of IT and Product from June 2015 to August 2019 and a Head of Product Management from September 2013 to June 2015. Mr. Protopopov has over 12 years of commercial and product managing experience. Before joining QIWI, Mr. Protopopov worked at Procter & Gamble for 12 years, holding numerous positions in market strategy and planning as well as business development. Mr. Protopopov graduated from Novosibirsk State University in 2004 with a masters degree in mathematics. On March 30, 2021, we announced that, as a result of a lengthy succession planning process, the board of directors recommended that Mr. Protopopov replace Mr. Boris Kim as the CEO of our group with effect from the 2021 annual general meeting of shareholders.

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*Pavel Korzh.* Mr. Korzh has served as our chief financial officer since December, 2020. Due to personal reasons, he will be leaving the Company following the issuance of our audited consolidated financial statements included in this Report. Mr. Korzh has over 20 years of experience in finance. He has joined us in August 2020 as a CFO of Qiwi Bank. Prior to joining Qiwi, Mr. Korzh worked as the CFO at Ozon, a leading e-commerce company in Russia that went public on Nasdaq in 2020, and Wikimart, an online marketplace. Previously he worked as the Director of Treasury and Corporate Finance and Director of Financial Reporting at CTC Media and held various positions at PricewaterhouseCoopers. Mr. Korzh graduated from the Moscow State Institute of International Relations (MGIMO University) in 1996 with a degree in International Economic Relations.

*Elena Nikonova.* Ms. Elena Nikonova will be serving as our interim chief financial officer following the departure of Mr. Pavel Korzh. Ms. Nikonova has over 15 years of experience in finance. She joined QIWI in 2010 as Deputy Head of IFRS Department, and was appointed Deputy CFO for Financial Reporting in 2019. Ms. Nikonova began her career at Ernst & Young, where she worked from 2005 to 2010, holding different positions in the audit department. Ms. Nikonova graduated from Novosibirsk State University in 2005 with a degree in Management.

*Maria Shevchenko.* Ms. Maria Shevchenko has served as our Chief Operating Officer since January 2020. She is also currently a member of the board of directors of Qiwi Bank. Ms. Shevchenko joined us as a Government Relations Counsel in January 2019. Prior to that, she worked at Alfa-Bank JSC holding top positions in business strategy and operations. Ms. Shevchenko graduated from All-Russian Distance-Learning Institute of Finance and Economics (now part of Financial University under the Government of the Russian Federation) in 1998 with a degree in banking and finance. In 2005, she received an MBA-Finance from Moscow International Higher Business School MIRBIS (Institute) – London Metropolitan University.

## **B. Compensation**

### **Compensation of Directors and Executive Officers**

Under our articles of association, our shareholders determine the compensation of our directors from time to time at a general meeting of our shareholders, our board of directors determines the compensation of our chief executive officer. The compensation of our other executive officers is determined by our chief executive officer while our board of directors (which power may be delegated to the compensation committee) approves short-term cash incentive in the form of annual bonus based on financial results of the Company as well as equity-based long-term incentive granted to the executive officers.

For the year ended December 31, 2020, the aggregate remuneration paid (comprising salary, discretionary bonuses, share-based payments and other short-term benefits) to our directors and executive officers was RUB 434 million. No amounts in respect of pensions, retirement or similar benefits have been accrued in any of the periods presented in this annual report. None of our non-executive directors and independent director appointees has a service contract with us that provides for benefits upon termination of office.

Our executive officers participate in a bonus program of the Company that is subject to performance of corporate key performance indicators (“cKPIs”) that are approved by the board of directors (which power may be delegated to the compensation committee). The cKPIs for 2020 vary depending on the Group level or the reporting segment and may include payment volume, net revenue, and net profit for the relevant reporting segment or at Group level. Each manager has at least two KPIs to follow with an equal split of weight between them. Bonus are allocated on an annual basis subject to performance of the cKPIs according to the formula approved by the Board of Directors. Bonus allocation takes place upon approval of the annual consolidated financial statements of the Company by the Board of Directors.

### **2012 Employee Stock Option Plan**

*General.* In October 2012, our board of directors adopted and our shareholders approved an Employee Stock Option Plan, or the 2012 Plan, an equity-based incentive compensation plan intended to help align the interests of our management and others with those of our shareholders. Certain amendments were introduced to the 2012 Plan in 2013, 2015 and 2017. Under the 2012 Plan, we may grant options to purchase our class B shares to employees and service providers in connection with their provision of services to us or our subsidiaries. A maximum of 3,640,000 of our class B shares, or 7% of our entire issued and outstanding share capital as of the date immediately preceding our initial public offering, are reserved for issuance under the 2012 Plan, subject to equitable adjustment in the event of certain corporate transactions, such as a stock split or recapitalization. The 2012 Plan is scheduled to expire on the tenth anniversary of its adoption, although previously granted awards will remain outstanding after such date in accordance with their terms.

*Administration.* Our board of directors administers the 2012 Plan, including determining the vesting schedule, exercise price, term of the award, transfer restrictions applicable to shares acquired pursuant to an option exercise and other terms and conditions of option awards under the 2012 Plan. Our board of directors also has the authority to make all necessary or appropriate interpretations of 2012 Plan terms. The participants of the 2012 Plan are also selected by our Board.

*Option Terms Generally.* Options granted under the 2012 Plan permit the holder of the option to purchase our class B shares once such options are vested and exercisable, at a purchase price per share determined by our board of directors and specified in the option grant. Grants of options under the 2012 Plan following the initial public offering have a purchase price per share not less than the average closing price of our class B shares on the principal exchange, on which such shares are then traded for the ten business days immediately preceding the date of grant. Options granted under the 2012 Plan cannot be sold, pledged or disposed of in any manner without our prior written consent.

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*Other Information.* Shares subject to options which are cancelled or forfeited without being exercised will be returned to the 2012 Plan and will be available for subsequent option grants under the 2012 Plan. Any material amendment to the 2012 Plan (such as the addition of more class B shares to the pool of shares available under the 2012 Plan) or the adoption of a new equity compensation plan is subject to approval in compliance with applicable Cypriot law.

### **Employee Restricted Stock Units Plan**

*General.* In July 2015, our shareholders approved an Employee Restricted Stock Units Plan, or the 2015 Plan, an equity-based incentive compensation plan intended to help align the interests of our management and others with those of our shareholders. Under the 2015 Plan, we may grant the restricted stock units (“RSUs”) to employees, officers and contractors with their provision of services to us or our subsidiaries. In June 2019, our shareholders approved a decrease in the total number of shares and classes of shares to be reserved for issuance under the 2015 Plan up to 2,100,000 class B shares, subject to equitable adjustment in the event of certain corporate transactions, such as a stock split or recapitalization. The 2015 Plan is scheduled to expire on December 31, 2022.

*Administration.* Our board of directors administers the 2015 Plan, including determining the vesting schedule, term of the award and making all necessary or appropriate interpretations of the terms of the 2015 Plan. The participants of the 2015 Plan are selected by our chief executive officer and the list of top-30 participants of each grant shall be approved by our board. Our chief executive officer and members of the board are eligible to receive the RSUs subject to the approval by the relevant corporate body of the Company.

*Terms and Conditions Generally.* The recipients of the RSUs have no dividend, voting, or any other rights as a stockholder of the Company. Upon vesting of the RSUs, the participants will receive class B shares free of all restrictions. RSUs that have not become vested as of the date of termination of the participant’s employment or service shall be forfeited upon such termination. Except for transfers resulting from the laws of descent and distribution, no RSUs granted under the 2015 Plan can be sold, pledged or disposed of in any manner without our prior written consent.

*Other Information.* The number of shares underlying expired, terminated or cancelled RSUs, shall continue to be available for the purpose of further awards under the 2015 Plan. Any material amendment to the 2015 Plan (such as the addition of more class B shares to the pool of shares available under the 2015 Plan) or the adoption of a new equity compensation plan is subject to approval in compliance with applicable Cypriot law.

### **2019 Employee Stock Option Plan**

*General.* In June 2019, our shareholders approved an Employee Stock Option Plan, or the 2019 Plan, an equity-based incentive compensation plan intended to help align the interests of our management and others with those of our shareholders. Under the 2019 Plan, we may grant options to purchase our class B shares to executive managers and key services providers of the Group who are in a position to make a significant contribution to the success of the Group. Each executive director of the board is also eligible to receive grants of options under the 2019 Plan in connection with such individual’s service as an employee of the Company. Non-employee directors of the board of directors of the Company is not eligible to participate in the 2019 Plan. A maximum of 3,100,000 of our class B shares are reserved for issuance under the 2019 Plan, subject to equitable adjustment in the event of certain corporate transactions, such as a stock split or recapitalization. The 2019 Plan is scheduled to expire on the tenth anniversary of its adoption (unless terminated earlier by the Administrator), although previously granted options will remain outstanding after such date in accordance with their terms.

*Administration.* Our compensation committee administers the 2019 Plan, including determining the terms of all options (including terms and conditions with respect to the achievement of established performance metrics), subject to the certain limitations. The Administrator also has the authority to adopt, amend and repeal such administrative rules, guidelines and practices relating to the 2019 Plan as it deems advisable. Our compensation committee interprets the terms of the 2019 Plan and any option granted thereunder. The participants of the 2019 Plan are also selected by our compensation committee.

*Option Terms Generally.* Options granted under the 2019 Plan permit the holder of the option to acquire our class B shares upon satisfaction of the vesting conditions and payment of the exercise price. 40% of the options is eligible to vest and become exercisable on the third anniversary of the grant date, with the remaining 60% of the options eligible to vest and become exercisable on the fourth anniversary of the grant date subject to the achievement of one or several corporate targets set forth in the award agreement. The exercise price shall not be less than the average closing price per share of the shares being traded in the form of American depositary shares on the NASDAQ Global Select Market for the 90 business days immediately preceding the grant date or the par value of the shares, whichever is higher. Options granted under the 2019 Plan cannot be sold, pledged or disposed of in any manner without our prior written consent.

*Other Information.* Shares subject to options which are cancelled or forfeited without being exercised will be returned to the 2019 Plan and will be available for subsequent option grants under the 2019 Plan. Any material amendment to the 2019 Plan (such as the addition of more class B shares to the pool of shares available under the 2019 Plan) or the adoption of a new equity compensation plan is subject to approval in compliance with applicable Cypriot law.

## QIWI Employees Trust

In April 2018, QIWI plc established QIWI Employees Trust. Our class B shares reserved for the existing long-term incentive plans were issued and allotted to that trust. QIWI Employees Trust holds those shares in favor of the participants of the long-term incentive plans and is eligible to transfer them to such participants at their request subject to the vesting schedule.

## Long-Term Cash Incentive Program

*General.* In August 2019, in lieu of aligning employee compensation practices and plans with the best market practices and applicable guidelines, our board of directors approved a Long-Term Cash Incentive Program, or the LTCIP. Under the LTCIP, we may grant rights to bonus to executive managers and key employees of the Group who are in a position to make a significant contribution to the success of the Group. Each executive director of the board is also eligible to receive grants to bonus under the LTCIP in connection with such individual’s service as an employee of the Company. Non-employee directors of the board of directors of the Company is not eligible to participate in the LTCIP. A maximum amount of cash equal to RUB 500,000,000 is reserved for grants of the rights to bonus under the LTCIP. The LTCIP is scheduled to expire on the tenth anniversary of its effectiveness (unless terminated earlier by the Administrator), although the rights to bonus granted prior to such expiration (if any) will remain outstanding after such date in accordance with their terms.

*Administration.* Our chief executive officer administers the LTCIP, including determining the terms of all rights to bonus (including terms and conditions with respect to the achievement of established performance metrics), subject to the certain limitations. The Administrator also has the authority to adopt, amend and repeal such administrative rules, guidelines and practices relating to the LTCIP as it deems advisable. Our chief executive officer construes and interprets the terms of the LTCIP and any bonuses granted thereunder. The participants of the LTCIP are also selected by our chief executive officer.

*Terms and Conditions Generally.* The bonuses payout is subject to the achievement of one or several corporate targets set forth in the award agreement. 100% of the bonuses is eligible to payout on the third anniversary of the grant date. Bonuses that have not become eligible to payout as of the date of termination of a participant’s employment or service with a member of the Group is forfeited upon such termination. No right to bonus granted under the LTCIP may be sold, pledged, assigned, hypothecated, transferred, or disposed of in any manner (other than pursuant to the laws of descent and distribution), provided that the bonus payout is not considered to be any type of disposal.

*Other Information.* The LTCIP includes clawback provisions. The Administrator, in its sole and absolute discretion, may amend or alter the LTCIP and may at any time terminate or discontinue the LTCIP as to any future grants of bonuses. Any amendments to the LTCIP shall be conditioned upon stockholder approval only to the extent, if any such approval is required by applicable law, as determined by the Administrator.

## Outstanding Equity Awards to Certain Executive Officers

The following table sets forth certain information with respect to outstanding equity awards held by the following executive officers at April 15, 2021:

	Option plan	Grant Date	Number of Class B Shares Underlying Vested Options (#) Exercisable	Number of Class B Shares Underlying Unvested Options (#) Unexercisable	Option Exercise Price(\$)	Option Expiration Date
Andrey Protopopov	2019 ESOP	July 17, 2019	—	350,000	16.75	December 31, 2026
Maria Shevchenko	2019 ESOP	June 30, 2020	—	350,000	13.70	December 31, 2026
Pavel Korzh	2019 ESOP	December 1, 2020	—	350,000	17.19	December 31, 2026

## C. Board Practices

### Board of Directors

Our company has a single-tier board structure, with a board of directors comprised of up to seven directors nominated and elected by the shareholders (subject to certain exemptions), including not less than three directors who shall be independent directors (see also “Description of Share Capital—Board of Directors”). The primary responsibility of our board of directors is to oversee the operations of our company, and to supervise the policies of senior management and the affairs of our company. The term for the directors serving on our board of directors at the time of the annual report will expire at the annual general meeting of shareholders to be held in 2020. Our directors shall be elected at each subsequent annual general meeting of shareholders. Our articles of association provide that we may have up to seven directors, including not less than three independent directors. Non-independent directors shall not be more than four.

Under the Nasdaq Listing Rules, a director employed by us or that has, or had, certain relationships with us during the three years prior to this annual report, cannot be deemed to be an independent director, and each other director will qualify as independent only if our board of directors affirmatively determines that the director has no material relationship with us, either directly or as a partner, shareholder or officer of

an organization that has a relationship with us. Ownership of a significant amount of our shares, by itself, does not constitute a material relationship. Our articles of association provide that any non-independent director may be qualified as an independent director if such director meets certain criteria under the Nasdaq Listing Rules. Accordingly, our board of directors has affirmatively determined that Mr. Marcus Rhodes, Mr. Alexey Marey and Ms. Elena Titova are each an independent director in accordance with the Nasdaq Listing Rules.

### **Committees of our Board of Directors**

We have established three committees under the board of directors: the audit committee, the compensation committee and the strategy committee. We have adopted a charter for each of these committees. Each committee's members and functions are as follows.

*Audit Committee.* Our audit committee consists of Messrs. Marey, Rhodes and Titova, Mr. Rhodes is the chairman of the audit committee and our board of directors has determined that Mr. Rhodes qualifies as an "audit committee financial expert," as defined under Nasdaq Listing Rules and the rules and regulations of the Exchange Act. Messrs. Marey, Rhodes and Titova are each an independent director in accordance with the Nasdaq Listing Rules.

The purpose of the audit committee is to assist our board of directors with its oversight responsibilities regarding: (a) the integrity of our financial statements, (b) our compliance with legal and regulatory requirements, (c) the independent auditor's qualifications, independence and performance and (d) the performance of our internal audit function and independent auditor.

Our audit committee's duties include, but are not limited to:

- selecting the independent registered public accounting firm and pre-approving all auditing and non-auditing services permitted to be performed by the independent registered public accounting firm;
- reviewing with our independent registered public accounting firm any audit problems or difficulties and management's response;
- reviewing all proposed related party transactions, as defined in Item 404 of Regulation S-K under the Securities Act;
- discussing the annual audited financial statements with management and the independent registered public accounting firm;
- reviewing major issues as to the adequacy of our internal control and any special audit steps adopted in light of material control deficiencies; and
- meeting separately and periodically with management and our independent registered public accounting firm.

*Compensation Committee.* Our compensation committee consists of Messrs. Cherkasova, Rhodes, Zharkova and Titova, Ms. Titova is the chairperson of the compensation committee. Messrs. Rhodes and Titova are independent directors in accordance with the Nasdaq Listing Rules, whereas Ms. Nadiya Cherkasova and Ms. Tatiana Zharkova are non-independent directors. We follow Cyprus law which does not require companies to have a compensation committee made up entirely of independent directors. None of the members of our compensation committee is an officer or employee of our company.

Our compensation committee's duties include, but are not limited to:

- approving the compensation package of the chief executive officer;
- administering our equity incentive plan;
- overseeing, and advising the board of directors on, overall compensation plans and benefit programs; and
- authorizing the repurchase of shares from terminated employees.

*Strategy Committee.* Our strategy committee consists of Messrs. Rhodes, Titova, Zharkova and Marey. Mr. Marey is the chairman of the strategy committee. Our strategy committee has a key role in defining our strategic goals and objectives, advises our board of directors on the implementation of our strategic goals and objectives and oversees their implementation.

### **Code of Ethics and Business Conduct**

We have adopted a Code of Ethics and Business Conduct that applies to all of our directors, officers and employees. The Code of Ethics and Business Conduct is intended to promote honest and ethical conduct, full and accurate reporting, and compliance with laws as well as other matters. The first version of the Code was introduced in April 2013, and then amended in November 2019 and March 2021 in order to reflect the development of the business environment and our Company. A copy of the Code of Ethics and Business Conduct is available on our website:

<https://investor.qjwi.com/corporate-governance/documents>.

### **Directors' Duties**

Under Cyprus law, our directors owe fiduciary duties both under common law and statute, including a statutory duty and common law duty to act honestly, in good faith and in what the director believes are the best interests of the company. When exercising powers or performing duties as a director, the director is required to exercise the care, diligence and skill that a responsible director would exercise in the

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same circumstances taking into account, without limitation, the nature of the company, the nature of the decision and the position of the director and the nature of the responsibilities undertaken by him. The directors are required to exercise their powers for a proper purpose and must not act or agree to the company acting in a manner that contravenes our articles of association or Cyprus law.

### **Employment Agreements**

We have entered into employment agreements with each of our executive officers. Each of these contains standard terms and conditions in compliance with Russian labor law. The terms of these employment agreements include, among other things, duration, remuneration, the treatment of confidential information, social insurance and employment benefits.

We may terminate the employment agreements with our executive officers in accordance with the general provisions envisaged by Russian labor law if, among other things, one of our executive officers commits serious breach of duties, is guilty of any gross misconduct in connection with the handling of money or valuables, or takes an erroneous decision that leads to the improper use of, or causes damage to, our property. In addition, Russian labor law and employment agreements of some of our executive officers contain certain additional provisions whereby we may terminate their employment agreements if such officers are dismissed from office in accordance with Russian bankruptcy legislation.

Each executive officer has agreed to hold in strict confidence any confidential information or trade secrets of our company. Each executive officer also agrees to comply with all material applicable laws and regulations related to his or her responsibilities at our company as well as all material corporate and business policies and procedures of our company.

### **Limitation on Liability and Indemnification of Directors and Officers**

Our memorandum and articles of association provide that, subject to certain limitations, we will indemnify our directors and officers against any losses or liabilities which they may sustain or incur in or about the execution of their duties including liability incurred in defending any proceedings, whether civil or criminal, in which judgment is given in their favor or in which they are acquitted.

Insofar as indemnification for liabilities arising under the Securities Act of 1933 may be permitted to directors, officers or persons controlling us pursuant to the foregoing provisions, in the opinion of the U.S. Securities and Exchange Commission such indemnification is against public policy as expressed in the Securities Act of 1933 and may therefore be unenforceable.

### **Interests of our Directors and our Employees**

Certain of our directors and our executive officers have beneficial ownership interests in our shares or hold options to purchase shares. The economic interests through these holdings may give rise to a conflict of interest between their duties owed to us and their private interests. For example, it could cause them to pursue short-term gains in respect of those private interests instead of acting in our best interest. Other than the potential conflicts of interest described in the footnotes to the table in “Principal and Selling Shareholders”, we are not aware of any other potential conflicts of interest between any duties owed by members of our board of directors or our executive officers to us and their private interests and/or other duties.

Under our articles of association and Cyprus Law, a director who is in any way, directly or indirectly, interested in a contract or proposed contract with us must declare the nature of his or her interest at a meeting of our board of directors. In addition, a director has no right to vote in respect of any contract or arrangement in which he or she is interested, and if the director does vote, his or her vote will not be counted nor will he or she be counted for purposes of determining whether quorum at the meeting has been established.

Our directors are generally not prohibited from owning or acquiring interests in companies that could compete with us in the future for investments or business, and each of them has a range of business relationships outside the context of their relationship with us that could influence their decisions in the future.

### **D. Employees**

See Item 4.B “Business overview—Employees.”

### **E. Share Ownership**

See Item 7.A “Major Shareholders” for information on the shareholdings of our directors and executive officers.

See Item 6.B “Compensation—Outstanding Equity Awards to Certain Executive Officers” for information on options granted to our executive officers.

See Item 6.B “Compensation—Employee Stock Option Plan” for a description of our employee stock option plan.

**ITEM 7. Major Shareholders and Related Party Transactions**

**A. Major Shareholders**

The following table sets forth information with respect to the beneficial ownership of our ordinary shares, as of April 15, 2021, by:

- each of our directors and executive officers; and
- each person known to us to own beneficially more than 5% of our ordinary shares.

Beneficial ownership is determined in accordance with the rules and regulations of the SEC. In computing the number of shares beneficially owned by a person and the percentage ownership of that person, we have included shares that the person has the right to acquire within 60 days, including through the exercise of any option, warrant or other right or the conversion of any other security. These shares, however, are not included in the computation of the percentage ownership of any other person.

The calculations in the table below are based on 10,413,522 class A shares and 52,299,453 class B shares outstanding as of April 15, 2021, which comprise our entire issued and outstanding share capital as of that date. Class A ordinary shares have ten votes per share, and Class B shares have one vote per share.

Currently, none of our ordinary shares are held by U.S. holders.

	Total Class A Shares	Total Class B Shares	Total % of Issued Class A Shares	Total % of Issued Class B Shares	Total % of Votes at a General Meeting
<b>Directors and Executive Officers:</b>					
Sergey Solonin	10,413,510	—	99.9999	—	66.6
Boris Kim	10	—	*	—	*
Marcus Rhodes	—	2,000	—	*	*
Elena Titova	—	3,500	—	*	*
Alexey Marey	—	—	—	—	—
Nadiya Cherkasova	—	—	—	—	—
Tatiana Zharkova	—	—	—	—	—
Andrey Protopopov	—	—	—	—	—
Maria Shevchenko	—	—	—	—	—
Pavel Korzh	—	—	—	—	—
<b>All directors and executive officers as a group</b>					
<b>Principal Shareholders:</b>					
Sergey Solonin	10,413,510	—	99.9999	—	66.6
Public Joint-Stock Company «Otkritie Bank Financial Corporation» <sup>(1)</sup>	—	21,426,733	—	41.0	13.7

\* Represents less than 1%.

(1) Based solely on the Schedule 13-D filed by Public Joint-Stock Company «Otkritie Bank Financial Corporation» with the Securities and Exchange Commission on June 8, 2018.

**B. Related Party Transactions**

**Bank Accounts and Deposits**

Qivi Bank maintains accounts and deposits of various affiliates of our directors, executive officers and shareholders in the ordinary course of its business amounting to RUB 207 million as of December 31, 2020 (including accounts of Otkritie Bank of RUB 115 million). We believe that all of the agreements pertaining to such accounts and deposits are entered into on arm's length terms and do not deviate in any material aspect from the terms that we would use in similar contracts with non-related parties.

**Agreements with Otkritie Bank**

Pursuant to our diversified business relations with one of our significant shareholders Otkritie Bank we have entered into a number of agreements with Otkritie Bank including, but not limited to:

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### *Information Technology Services Agreements*

On August 22, 2017, QIWI entered into an information technology services agreement with Otkritie Bank providing for information and technology services rendered by QIWI Bank to Otkritie Bank in connection with the cash and settlement services provided by Otkritie Bank to Tochka clients holding their accounts therein. The agreement was terminated with effect on February 1, 2019. Total amount of consideration received by QIWI Bank for the services rendered under that information technology services agreement was RUB 1,859 million.

On February 1, 2019 QIWI Bank entered into the new information technology services agreement (as amended from time to time) with JSC Tochka providing for information and technology services rendered by JSC Tochka to QIWI Bank in connection with cash and settlement services provided by QIWI Bank to Tochka holding their accounts therein. The consideration to be received by JSC Tochka for the services rendered to QIWI Bank is calculated monthly based on operational performance of the Tochka branch of QIWI Bank. Otkritie Bank has entered into a similar contract with JSC Tochka.

### *Cooperation Agreement*

On June 7, 2018, the Company, QIWI Bank, Otkritie Bank and Catalytic People Ltd., representing the management team of Tochka, entered into a cooperation agreement providing for the establishment of JSC Tochka and the transfer of assets attributable to the operations of the Tochka business to JSC Tochka, in order to develop the Tochka banking platform and operate Tochka business. Pursuant to the cooperation agreement, QIWI holds 40% in the share capital of JSC Tochka, Otkritie Bank holds 50%+1 share in the share capital of the JSC Tochka and Catalytic People Ltd. holds 10%-1 share in the share capital of JSC Tochka. At the same time, QIWI and Otkritie Bank received 45% of economic interest (both in dividend and in capital gain) and 50% in investment to be made into JSC Tochka. The parties agreed to contribute and/or transfer all of the assets held by each of them, including Tochka software, trademark, website, certain specified indebtedness and cash investments required to develop the banking platform to JSC Tochka. The Parties have also agreed to enter into shareholders agreement on the terms and conditions as were attached to the cooperation agreement.

### *Shareholders Agreement*

On August 8, 2018 QIWI, Otkritie Bank and Catalytic People Ltd. entered into a shareholders agreement in respect of JSC Tochka providing for rules on supervisory board composition, shareholders' and supervisory board reserved matters list, deadlock resolution procedure as well as terms and conditions of a call option provided to Otkritie Bank and a put option provided to QIWI and Catalytic People Ltd. Pursuant to the shareholders agreement, Otkritie Bank has three seats in the supervisory board of JSC Tochka and each of QIWI and Catalytic People Ltd. have one seat in the supervisory board of JSC Tochka. The majority of the key matters, such as decisions on strategy, business plan, budget, dividend distributions, and appointment of the general director of JSC Tochka require a unanimous vote of either all members of the supervisory board or the shareholders. In the instance of deadlock (i) Otkritie Bank may exercise a call option to acquire the respective JSC Tochka shares of QIWI and/or Catalytic People Ltd. and (ii) QIWI and/or Catalytic People Ltd. may exercise a put option to sell their respective JSC Tochka shares to Otkritie Bank. The price of the call option or a put option shall be determined by the independent appraisal by one of the "Big4" accounting firms. The agreement also includes lock up provision for shareholders of JSC Tochka valid until August 8, 2021. Customary right of first refusal, drag along right and tag along right are also provided under the shareholders agreement. In addition, the agreement includes a customary change of control clause in the event of a change of control of QIWI and Catalytic People Ltd.

### *Deed of non-competition and non-solicitation*

On June 21, 2019 Catalytic People Ltd., Mr. Eduard Panteleev and Mr. Boris Dyakonov, being the founders of Tochka project, Otkritie Bank and QIWI entered into a deed of non-competition and non-solicitation providing for non-competition and non-solicitation of Catalytic People Ltd. and each of the founders in relation to the business of JSC Tochka for a period of five years from the date of the Deed. The liability of the Founders and Catalytic People Ltd. is limited by a total amount of EUR 10 million being split equally between Otkritie Bank and QIWI.

### *Deed of Warranty*

On June 21, 2019 Catalytic People Ltd., Mr. Eduard Panteleev and Mr. Boris Dyakonov, Otkritie Bank, Rozala Limited, QIWI and JSC Tochka entered into a deed of warranty providing for certain warranties from Catalytic People Ltd, Mr. Eduard Panteleev and Mr. Boris Dyakonov in favor of Otkritie Bank, Rozala Limited, QIWI and JSC Tochka in respect of the computer programs used by JSC Tochka in its operations. The total amount of aggregate liability of Catalytic People Ltd., Mr. Eduard Panteleev and Mr. Boris Dyakonov is equal to EUR 10 million.

## **Employment Agreements and Share Options**

See "Management – Employment Agreements" and "Management – Employee Stock Option Plan."

**C. Interests of Experts and Counsel**

Not applicable.

**ITEM 8. Financial Information**

**A. Consolidated Financial Statements and Other Financial Information**

See Item 18 “Financial Statements.”

**Legal Proceedings**

From time to time, we have been and will continue to be subject to legal proceedings and claims. We are not presently a party to any legal proceedings that, if determined adversely to us, would individually or taken together have a material adverse effect on our business, results of operations, financial condition, or cash flows. The results of any current or future litigation cannot be predicted with certainty, and regardless of the outcome, litigation can have an adverse impact on us because of defense and settlement costs, diversion of management resources, and other factors.

Please refer to Note 27—Commitments and Contingencies and Item 3.D Risk Factors - “*We have become subject to lawsuits in connection with the abrupt decrease in our share price caused by our disclosure of the restrictions introduced by the CBR with respect to Qiwi Bank’s operations in December 2020*” for discussion around our legal proceedings.

**Dividend Policy**

In the medium to long term, we aim to distribute all excess cash to our shareholders in the form of dividends.

Management has determined to provide increased transparency and visibility of our dividend distribution practices for the benefit of its shareholders. As a result, we aim to provide dividend guidance specifying a target dividend payout ratio range for the next financial year, which will be reviewed and adjusted on an annual basis. We aim to announce this dividend payout ratio range each year together with the annual guidance for the period covering next four quarters.

For the year ending December 31, 2021, we aim to distribute at least 50% of our annual Adjusted Net Profit. The board of directors reserves the right to distribute dividends on a quarterly basis, and individual quarterly payouts may fall outside of the above-mentioned dividend payout ratio.

This statement is a general declaration of intention and the actual declaration of dividends will require corporate action at the relevant time by the board of directors or by the general meeting of the Company’s shareholders, as the case may be, and will depend on the precise circumstances prevailing at that time, including the present or future business needs of the Company. Shareholders and potential investors should not treat this statement as an obligation or similar undertaking by us that dividends will be declared as set out herein. Under Cyprus law, we are not allowed to make distributions if the distribution would reduce our shareholders’ equity below the sum of the issued share capital, including any share premium, and the reserves.

As a holding company, the level of our income and our ability to pay dividends depends primarily upon the receipt of dividends and other distributions from our subsidiaries. The payment of dividends by our subsidiaries is contingent upon the sufficiency of their earnings, cash flows, regulatory capital requirements, and distributable profits.

**B. Significant Changes**

Except as disclosed elsewhere in this annual report, we have not experienced any significant changes since the date of our audited consolidated financial statements included in this annual report.

**ITEM 9. The Offer and Listing**

**A. Offer and Listing Details.**

See Item 9.C “—Markets.”

**B. Plan of Distribution.**

Not applicable.

**C. Markets.**

Our ADSs, each representing one class B share, have been listed on the Nasdaq since May 3, 2013 and have been admitted to trading on MOEX since May 20, 2013, under the symbol “QIWI.”

**D. Selling Shareholders.**

Not applicable.

**E. Dilution.**

Not applicable.

**F. Expenses of the Issue.**

Not applicable.

**ITEM 10. Additional Information**

**A. Share Capital.**

Not applicable.

**B. Memorandum and Articles of Association.**

Our memorandum and articles of association contain, among others, the following provisions:

**Objects**

Our objects are set forth in full in Regulation 3 of our memorandum of association. The objects for which we are established are to assist in carrying on the business of a variety of entities, both public and private, with no restriction as to type, industry, legal form, or services provided. We aim to engage and train professional, technical, and other staff, retain such staff internally for the benefit of our Company, or allocate the aforesaid personnel or their services to those requiring such services and assistance. We are empowered to purchase or otherwise acquire all or any part or interest in the business and liabilities of other entities that we determine will be of benefit to us and our shareholders. We are additionally authorized to borrow, raise money or secure obligations in on such terms as we see fit, to issue any type of securities, both secured or unsecured (and upon such terms as priority or otherwise), and to invest moneys not immediately required, other than towards our shares. We may enter into any arrangement for working jointly with any other company, partnership or person, provided the joint work is in furtherance of our business or our interests and generally do all such other things as may appear to be incidental or conducive to the attainment of our objects.

**Shareholders' General Meetings**

**Share Capital**

Our share capital is divided into two classes of shares: class A shares, each of which carries ten votes at shareholders' general meetings, and class B shares, each of which carries one vote at shareholders' general meetings.

**Convening Shareholders' Meetings**

An annual general meeting must be held not more than 15 months after the prior annual general meeting, and at least one annual general meeting must be held in each calendar year.

Our board of directors, at its discretion, may convene an extraordinary general meeting. Extraordinary general meetings must also be convened by the board of directors at the request of shareholders holding in aggregate at the date of the deposit of the requisition either (a) not less than 10% of our outstanding share capital or (b) not less than 10% of the voting rights attached to our issued shares, or, in case the board of directors fails to do so within 21 days from the date of the deposit of the requisition notice, such requisitioning shareholders, or any of them representing more than one half of the total voting rights of all of them, may themselves convene an extraordinary general meeting, but any meeting so convened may not be held after the expiration of 3 months from the date that is 21 days from the date of the deposit of the requisition notice.

The annual general meeting and a shareholders' general meeting called for the election of directors or for a matter for which Cypriot law requires a special resolution, which means a resolution passed by a majority of not less than 75% of the voting rights attached to our issued shares present and voting at a duly convened and quorate general meeting, must be called with no less than 45 days' written notice or such longer notice as is required by the Companies Law (not counting the day in which it was served or deemed to be served and the date for which it is given). Other shareholders' general meetings must be called with no less than 30 days' written notice.

A notice convening a shareholders' general meeting shall be served within 5 days after the record date for determining the shareholders entitled to receive notice of attend and vote at such General Meeting, which is fixed by the Board and is not more than 60 days and not less than 45 days prior to an Annual General Meeting, or a General Meeting called for the passing of a Special Resolution, or for the election of Directors, and not more than 45 days and not less than 30 days prior to any other General Meeting. A notice convening a shareholders' general

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meeting must be sent to each of the shareholders, provided that the accidental failure to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice will invalidate the proceedings at that meeting to which such notice refers in the event that a shareholder holding not less than 5% of our outstanding share capital is not in attendance as a result of the accidental failure to give notice or non-receipt thereof.

All shareholders are entitled to attend the shareholders' general meeting or be represented by a proxy authorized in writing. The quorum for a shareholders' general meeting will consist of shareholders representing 50.01% of the voting rights attached to our issued shares, whether present in person or by proxy.

The agenda of the shareholders' general meeting is determined by our board of directors or by whoever else is calling the meeting.

### **Voting**

Matters determined at shareholders' general meetings require an ordinary resolution, which requires a simple majority of the votes cast at any particular general meeting duly convened and quorate, unless our articles of association and the Companies Law specify differently. It is within the powers of the shareholders to have a resolution executed in writing by all shareholders and in such event no meeting needs to take place or notice to be given.

### **Reserved Matters**

Our articles of association provide for special majorities for resolutions concerning, among other things, the following matters (for so long as class A shares are in issue and outstanding): (i) any variance to the rights attached to any class of shares requires approval of the holders of 75% of the shares of the affected class, passed at a separate meeting of the holders of the shares of the relevant class, as well as a special resolution of the general meeting; and (ii) approval of the total number of shares and classes of shares to be reserved for issuance under any of our or our subsidiaries' employee stock option plan or any other equity-based incentive compensation program requires approval of a majority of not less than 75% of the voting rights attached to all issued shares present and voting at a duly convened and quorate general meeting.

### **Board of Directors**

#### **Appointment of Directors**

Our articles of association provide that we shall have up to seven directors, including not less than three independent directors. As a foreign private issuer, we have elected to follow Cyprus corporate governance practices, which, unlike the applicable Nasdaq requirements for domestic issuers, do not require the majority of directors to be independent.

It is understood that, if at a proposed general meeting there shall be elections of both non-independent directors and independent directors, (i) there shall be two separate sets of voting procedures, one with respect to the non-independent directors and one with respect to the independent directors; (ii) at each such procedure the shareholders shall have the number of votes provided by the articles of association for the election of non-independent directors and independent directors respectively and (iii) the voting procedure in respect of the minimum number of independent directors, being three directors, shall take place first.

Each of the board and any shareholder or group of shareholders is entitled to nominate one or more individuals for election (or re-election) to our board of directors not less than 30 days prior to any general meeting at which the non-independent directors are scheduled to be appointed. The board shall screen all submitted nominations for compliance with the provisions of our articles of association following which it shall compile and circulate a final slate of nominees to be voted on at the general meeting to all the shareholders entitled to attend and vote at the relevant general meeting at least 15 days prior to the scheduled date thereof.

Except as set out below, the non-independent directors are appointed by shareholder weighted voting, under which each shareholder has the right to cast among one or more nominees as many votes as the voting rights attached to its shares multiplied by a number equal to the number of non-independent directors to be appointed. Non-independent directors are appointed as follows: (1) the term of office of the non-independent directors shall be for a period from the date of the annual general meeting at which they were elected until the following annual general meeting; (2) all the non-independent directors shall retire from office at each annual general meeting; (3) all retiring non-independent directors shall be eligible for re-election; and (4) the vacated position may be filled at the meeting at which the non-independent directors retire by electing another individual nominated to the office of non-independent director by any of the board, any shareholder or group of shareholders by serving a notice at least 30 days prior to such general meeting, and in default the retiring non-independent director shall, if offering himself for re-election and if he has been so nominated by the board, be deemed to have been re-elected, unless at such meeting it is expressly resolved not to fill such vacated position or unless a resolution for the re-election of such non-independent director shall have been put to the meeting and not adopted.

The independent directors are nominated by the board, a shareholder or group of shareholders. All independent directors are appointed by shareholder weighted voting in the same manner as voting for non-independent directors. The independent directors will be appointed as follows: (1) the term of office of each independent director shall be for a period from the date of the annual meeting at which such independent director has been duly elected and qualified until the following annual general meeting; (2) all the independent directors shall retire from office at each annual general meeting; (3) all retiring independent directors shall be eligible for re-election; and (4) the vacated position may be

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filled at the meeting at which the independent directors retire by electing another individual nominated by any of the board, a shareholder or a group of shareholders by serving a notice at least 30 days prior to such general meeting, and in default the retiring independent director shall, if offering himself for re-election and if he has been so nominated by the board, be deemed to have been re-elected, unless at such meeting it is expressly resolved not to fill such vacated position or unless a resolution for the re-election of such independent director shall have been put to the meeting and not adopted.

At any moment of time after the appointment of the non-independent directors any director may request the board to screen the non-independent directors for compliance with independence criteria within the meaning of the Nasdaq Listing Rules. In case the board determines that any non-independent director meets the criteria, such non-independent director shall be re-classified as the independent director.

In the event that the entire board of directors is terminated by a shareholder or a group of shareholders representing at least 10.01% of the voting rights attached to our issued shares in relation to exercise by the board of directors of its right to appoint a director to fill a vacancy on the board, the board will remain in office only to summon a general meeting for purposes of (1) terminating the entire board pursuant to a request of the requesting shareholders and (2) appointing new non-independent directors, and new independent directors. If, for any reason, the number of directors falls below the number fixed by the articles of association as the necessary quorum for board meetings and the vacant positions are not filled as per the above procedure within 21 days, the remaining directors may remain in office only to convene a general meeting, at which all directors must retire and new directors will be appointed as provided above.

Our board of directors can elect a chairman by an absolute majority of votes of all the directors, provided that an affirmative vote of at least one independent director is received (for so long as class A shares are in issue and are outstanding).

### **Removal of Directors**

Under Cyprus law, notwithstanding any provision in our articles of association, a director may be removed by an ordinary resolution of the general shareholders' meeting. Such general shareholders' meeting must be convened with at least 30 days' notice. The office of any of the directors shall be vacated if, among other things, the director (a) becomes bankrupt or makes any arrangement or composition with his or her creditors generally; or (b) becomes permanently incapable of performing his or her duties due to mental or physical illness or due to his or her death. If our board of directors exercises its right to appoint a director to fill in a vacancy on the board created during the term of a director's appointment as provided in our articles of association, a shareholder or a group of shareholders holding at least 10.01% of the voting rights attached to our issued shares may terminate the appointment of the entire board of directors. *See also "—Appointment of Directors."*

### **Powers of the Board of Directors**

Our board of directors has been granted authority to manage our business affairs and has the authority to decide, among other things, on the following:

- (a) approval of strategy and annual budget and for the group;
- (b) approval of certain transactions, including material transactions (as defined in our articles of association), borrowings as well as transactions involving sale or disposition of any interest in any group company (other than QIWI plc) or all or substantially all of the assets of any group company;
- (c) any group company's exit from or closing of a business or business segment, or a down-sizing, reduction in force or streamlining of any operation over certain thresholds as set out in our articles of association;
- (d) any merger, consolidation, amalgamation, conversion, reorganization, scheme of arrangement, dissolution or liquidation involving any group company (other than QIWI plc);
- (e) entry into (whether by renewal or otherwise) any agreement or transaction with a related party except for: (1) transactions in the ordinary course of business (as defined in our articles of association) on an arm's length basis, (2) intra-group transactions, (3) transactions at a price less than U.S.\$50,000 (if the price can be determined at the time the transaction is entered into);
- (f) issuance and allotment of shares by us for consideration other than cash; and
- (g) adoption of any employee stock option plan or any other equity-based incentive compensation program for our group (subject to a general meeting approving the total number of shares and classes of shares to be reserved for issuance under any such program).

Our board of directors may exercise all the powers of the Company to borrow or raise money.

### **Proceedings of the Board of Directors**

Our board of directors meets at such times and in such manner as the directors determine to be necessary or desirable. For as long as any class A shares are issued and outstanding, the quorum necessary for a meeting of our board of directors to be validly convened is a simple majority of the total number of the non-independent directors and the then-existing independent directors.

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A resolution at a duly constituted meeting of our board of directors is approved by an absolute majority of votes of all the directors unless a higher majority and/or affirmative vote of any independent directors is required on a particular matter. The chairman does not have a second or casting vote in case of a tie. A resolution consented to in writing, signed or approved by all directors will be as valid as if it had been passed at a meeting of our board of directors or a committee when signed by all the directors.

Where a director has, directly or indirectly, an interest in a contract or proposed contract, that director must disclose the nature of his or her interest at the meeting of the board of directors and shall not vote on such contract or arrangement, nor shall he be counted in the quorum present at the meeting.

### **Chief Executive Officer**

Our board of directors may by an absolute majority of votes of all the directors appoint a director to be our chief executive officer to be in charge and responsible for all day-to-day affairs of our group. Our chief executive officer is to be appointed for such period and on such terms as our board of directors thinks fit, and, subject to the terms of any agreement entered into in any particular case, his appointment may be terminated by our board of directors at any time as provided in our articles of association. The term of appointment for our chief executive officer shall be for a period from the date of his appointment until the first meeting of the board on the second year after the date of his appointment.

### **Rights Attaching to Shares**

*Voting rights.* For so long as class A shares are in issue and are outstanding, each class A share has the right to ten votes at a meeting of our shareholders; and each class B share has the right to one vote at a meeting of our shareholders.

*Issue of shares and pre-emptive rights.* Subject to the Cypriot law and our articles of association, already authorized but not yet issued shares are at the disposal of our board of directors, which may allot or otherwise dispose of any unissued shares as it may decide. All new shares and/or other securities giving right to the purchase of our shares or which are convertible into our shares must be offered before their issue to our shareholders on a pro rata basis. If the new securities are of the same class as existing shares, the offer must first be made on a pro rata basis to the shareholders of the relevant class and, if any such new securities are not taken up by those shareholders, an offer to purchase the excess will be made to all other shareholders on a pro rata basis (provided that such pre-emption rights have not been removed). On May 8, 2018 the disapplication of pre-emptive rights in connection with the issues of up to an additional 52,000,000 class B shares, including in the form of ADSs, previously authorized by our shareholders, has expired and since then any issuance and allotment of class B shares by the Company for cash consideration is subject to pre-emptive rights.

*Conversion.* At the irrevocable request of any class A shareholder, all or part of the class A shares held by such shareholder will convert into class B shares, on the basis that each class A share shall convert into one class B share, and the class B shares resulting from such conversion shall rank pari passu in all respects with the existing class B shares in issue.

In addition, class A shares will be automatically converted into class B shares, on a one-to-one basis, in the following circumstances: (1) all class A shares which are transferred by a holder, except in circumstances permitted under our articles of association, shall, immediately upon such transfer, be automatically converted into class B shares; (2) all class A shares held by a shareholder will be automatically converted into class B shares on the occurrence of a change of control (as defined in our articles of association) of that class A shareholder; and (3) all class A shares will be automatically converted into class B shares in the event that the aggregate number of class A shares constitute less than 10% of the aggregate number of class A and class B shares outstanding.

For so long as class A shares are in issue and are outstanding, class A shares will not convert into class B shares where: (1) the transfer is to one or more of the transferor's directly or indirectly controlled affiliates (as defined in our articles of association); (2) 10% or more of the total number of class A shares in issue are transferred as a single transaction or a series of related transactions by a shareholder or a group of shareholders; (3) the transfer is to one or more of the existing class A shareholders; and (4) the transfer is to the person(s) that was (were) the ultimate beneficial owner(s) of class A shareholder at the time of Listing. In the case of (2) above the transfer of A shares is permitted if: (a) it is approved in writing by the shareholders holding in aggregate at least 75% of the total number of class A shares in issue; or (b) the shareholder (or a group of shareholders) transferring class A shares has (or have) offered such shares to the other then existing shareholders holding class A shares in accordance with the procedure set out in the articles of association.

*Dividend.* For so long as class A shares are in issue and are outstanding, our board may declare dividend, including final dividend, but no dividend will be paid except out of our profits. Our board of directors may set aside out of our profits such sums as it thinks proper as a reserve. The board of directors may also, without establishing a reserve, carry forward to the next year any profits it may think prudent not to distribute as a dividend. The class A shares and the class B shares have the right to an equal share in any dividend or other distribution we pay. Please see "Dividend Policy" for more details.

*Winding Up.* If our company is wound up, the liquidator may, upon a special resolution and any other procedure prescribed by the Cypriot law, (i) divide in specie or kind all or part of our assets among the shareholders; and (ii) vest the whole or any part of such assets in trustees for the benefit of the contributories as the liquidator shall think fit, but so that no shareholder is compelled to accept any shares or other securities with any attached liability.

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*Form and transfer of shares.* The instrument of transfer of any share must be executed by or on behalf of the transferor and the transferee, and the transferor will be deemed to be the holder of the share until the name of the transferee is entered into the register of shareholders. Except as set out above and in our articles of association, shareholders are entitled to transfer all or any of their shares by instrument of transfer in writing in any usual or common form or in any other form, including electronic form, which the directors may approve.

There is no limitation under Cypriot law or our articles of association on the right of non-Cypriot residents or nationals to own or vote our shares.

### **Relevant Provisions of Cypriot law**

The liability of our shareholders is limited. Under the Cypriot law, a shareholder of a company is not personally liable for the acts of the company, except that a shareholder may become personally liable by reason of his or her own acts.

As of the date of this annual report, Cypriot law does not contain any requirement for a mandatory offer to be made by a person acquiring shares or depositary receipts of a Cypriot company even if such an acquisition confers on such person control over us if neither the shares nor depositary receipts are listed on a regulated market in the European Economic Area (EEA). Neither our shares nor depositary receipts are listed on a regulated market in the EEA.

Cypriot Companies Law contains provisions in respect of squeeze-out rights. The effect of these provisions is that, where a company makes a takeover bid for all the shares or for the whole of any class of shares of another company, and the offer is accepted by the holders of 90% in value of the shares concerned, the offeror can upon the same terms acquire the shares of shareholders who have not accepted the offer, unless such persons can persuade the Cypriot courts not to permit the acquisition. If the offeror company already holds more than 10%, in value of the shares concerned, additional requirements need to be met before the minority can be squeezed out. If the company making the takeover bid acquires sufficient shares to aggregate, together with those which it already holds, more than 90%, then, within one month of the date the bidder holds more than 90%, it must give notice of the fact to the remaining shareholders and such shareholders may, within three months of receiving such notice, require the offeror company to acquire their shares and the offeror company shall be bound to do so upon the same terms on which the shares were acquired or on such other terms as may be agreed between them or upon such terms as the court may order.

### **C. Material Contracts.**

The following is a summary of each material contract, other than material contracts entered into in the ordinary course of business, to which we are or have been a party, for the two years immediately preceding the date of this Annual Report:

#### *Agreement for the transfer of assets related to the project “Sovest”*

Pursuant to the Agreement for the transfer of assets related to the project SOVEST dated June 8, 2020, entered into by and among the Company and QIWI Bank jointly as the sellers and Public Joint Company “Sovcombank” as the purchaser, we have agreed to transfer and assign the assets composing the project SOVEST, including, but not limited to, receivables from SOVEST customers (installment card loans portfolio), all intellectual property rights with respect to the Sovest brand, databases, relevant contracts, etc., to Sovcombank for a consideration of approximately RUB 5.8 billion, including a partial reimbursement of related redundancy costs.

The Agreement for the acquisition of assets related to the project SOVEST contains certain warranties and covenants customary for an acquisition of this kind. The transfer of the assets was substantially completed by July 13, 2020.

### **D. Exchange Controls.**

Cyprus currently has no exchange control restrictions.

### **E. Taxation.**

The following summary of the Cypriot tax, Russian tax and United States federal income tax consequences of ownership of the ADSs is based upon laws, regulations, decrees, rulings, income tax conventions (treaties), administrative practice and judicial decisions in effect at the date of this annual report. Legislative, judicial or administrative changes or interpretations may, however, be forthcoming that could alter or modify the statements and conclusions set forth herein. Any such changes or interpretations may be retroactive and could affect the tax consequences to holders of the ADSs. This summary does not purport to be a legal opinion or to address all tax aspects that may be relevant to a holder of the ADSs. Each prospective holder is urged to consult its own tax advisor as to the particular tax consequences to such holder of the ownership and disposition of the ADSs, including the applicability and effect of any other tax laws or tax treaties, of pending or proposed changes in applicable tax laws as of the date of this annual report, and of any actual changes in applicable tax laws after such date.

## Material Cypriot Tax Considerations

### Cyprus Tax residency of a company

In accordance with the Cyprus Income Tax Law, a company is a tax resident in Cyprus if its management and control are carried out in Cyprus. There is no definition in the Cyprus Income Tax Law as to what constitutes management and control however it is understood that the concept of “central management and control” followed by the Cyprus tax authorities is consistent with such concepts applied in other common law countries and as it has developed through case law. The concept refers to the highest level at which the business of the company is controlled and the policy decisions of the directors are taken. This venue is usually a meeting place for the shareholders and/or the board of directors meet and take key management and commercial decisions.

In 2016 the Cyprus tax authorities have issued a questionnaire for tax residency certificate indicating the information that needs to be provided by a company when obtaining Cyprus tax residency certificate, including the following questions: (i) whether the company is incorporated in Cyprus and is a tax resident only in Cyprus; (ii) whether the majority of the Board of Directors meetings take place in Cyprus; (iii) whether the Board of Directors exercise control management and make key management and commercial decisions necessary for a company’s operations and general policies; (iv) whether Board of Directors’ minutes are prepared and kept in Cyprus; (v) whether the majority of the Board of Directors are Cyprus tax residents; (vi) whether shareholders’ meetings take place in Cyprus; (vii) whether the company issued any General Power of Attorney; etc. Depending on the answers to the above questionnaire the Cyprus tax authorities may or may not issue a tax residency certificate to a company.

We consider the company to be a resident of Cyprus for tax purposes. However, taking into consideration that the majority of our board of directors is comprised of non-Cyprus tax residents and a number of other factors which may be treated as not fully in line with the abovementioned requirements, our tax residency in Cyprus may be challenged.

On 27 October 2020 the Cyprus Tax Department issued an implementing Guideline 4/2020, which clarifies that the tax residency of a Cyprus company will not be affected by the inability of the directors to travel to Cyprus to attend a Board of Directors due to Covid-19 related restrictions.

According to the Articles of association of the Cyprus company, a meeting may be held by telephone or other means. In such case, the meeting shall be deemed to be held where the secretary of the meeting is located, i.e. in Cyprus, that was a case for Cyprus company in 2020. This is in line with the section 191A of Cap. 113 as the meeting is deemed to have taken place where the person keeping the minutes of the relevant meeting of directors.

On 22 October 2020 the Cyprus Council of Ministers approved the Cyprus draft budgetary plan for 2021 (the “draft budget”) which announced two unilateral tax measures to address aggressive tax planning, one of which being the introduction of corporate tax residency test based on incorporation in addition to the existing “management and control” test.

Moreover, we may be deemed to be a tax resident outside of Cyprus, for further details see risk factor *“Risk Factors – Risks Related to Taxation – We may be deemed to be a tax resident outside of Cyprus.”*

### Cyprus Tax residency of an individual

With respect to the individual holders of our ADSs, such holder may be considered to be a tax resident in Cyprus in any one calendar year (which corresponds to a period from January 1 to December 31) if such holder is physically present in Cyprus for a period exceeding in aggregate more than 183 days in that one calendar year.

Furthermore, on January 1, 2017 an amendment to the Income Tax Law entered into force introducing a second tax resident test – the “60 day rule” – for the purposes of determining Cyprus tax residency for individuals. An individual is considered as a tax resident in Cyprus, if he/she satisfies either the current “183 day rule” or the “60 day rule” for the relevant tax year (coinciding with calendar year). The “60 day rule” applies to an individual who in the relevant tax year:

- does not reside in any other single state for a period exceeding 183 days in aggregate, and
- resides in Cyprus for at least 60 days within the tax year, and
- carries on any business in Cyprus and/or is employed in Cyprus and/or holds an office at a person tax resident in Cyprus at any time during the tax year, and
- maintains a permanent residence in Cyprus either owned or rented by the individual.

On 27 October 2020 the Cyprus Tax Department issued an implementing Guideline 4/2020, which clarifies that the period of 21 March 2020 to 9 June 2020 should not be taken into consideration for determining the tax residency. In case an individual was physically present in Cyprus due to Covid-19 restrictions but would otherwise be present in another country will not be taken into account for the purpose of calculating the number of days in Cyprus. In addition, the Guideline provides that the pandemic should not have an impact on the determination of a permanent establishment in Cyprus. Furthermore, it is noted that in cases of people who have remained abroad in view of the pandemic who would otherwise have been present in Cyprus for undertaking their responsibilities and providing their services, the days spent outside Cyprus should not be taken into consideration for permanent establishment purposes but in essence should be considered that such persons have been undertaking their responsibilities in Cyprus. The provisions of the guidance should be carefully implemented by the group as the facts of each case are assessed on a case by case basis by the tax authorities.

An individual is considered to be domiciled in Cyprus for the purposes of Special Contribution for the Defence if he/she has a domicile of origin in Cyprus per the Wills and Succession Law (with certain exceptions) or if he/she has been a tax resident in Cyprus for at least 17 out of the 20 tax years immediately prior to the tax year of assessment.

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Holders of ADSs must consult their own tax advisors on their tax residency status and their tax liabilities arising from holding and/or disposal of the ADSs in their tax residency jurisdictions.

### **Taxation of Cyprus Resident Company**

A company which is considered as a resident of Cyprus for tax purposes is subject to corporate income tax in Cyprus on its income accrued and derived from all chargeable sources in Cyprus and abroad, worldwide income, taking into account certain exemptions. The rate of corporate income tax in Cyprus is 12.5% as of January 1, 2013.

Non-tax resident Cyprus companies (i.e. not managed and controlled from Cyprus) are liable to income tax in Cyprus only in respect of the following types of income arising from sources in Cyprus: trading profits of a permanent establishment situated in Cyprus (i.e. fixed base from which a business is carried on), profit from the sale of trade goodwill in Cyprus and rental income from property situated in Cyprus.

Tax resident Cyprus companies are subject to Special Contribution for the Defence which may be imposed on its dividend income, “passive” interest income and rental income according to the provisions of the Special Contribution for the Defence of the Republic Law N.117(I)/2002, as amended (See provisions of sections “Material Cypriot Tax Considerations – “Taxation of Dividend Income”, “Deemed Dividends Distribution” and “Taxation of Interest Income”).

### **Taxation of Dividend Income**

Dividend income (whether received from Cyprus tax resident or non-tax resident Cyprus companies) is exempt from Corporate Income Tax in Cyprus.

Dividend income received from Cyprus resident companies is exempt from the Cypriot Special Contribution for the Defence in Cyprus. The rate of Special Contribution for the Defence in Cyprus is 17% as from January 1, 2014 onwards.

Dividend income received from non-Cyprus resident companies is exempt from the Cypriot Special Contribution for the Defence in Cyprus provided that either (i) not more than 50% of the foreign paying company and/or permanent establishment’s activities result directly or indirectly in investment (“passive”) income, or (ii) the foreign tax burden suffered on income of the foreign company and/or permanent establishment paying the dividends is not significantly lower than the tax burden payable in Cyprus (currently interpreted to mean an effective tax burden of at least 6.25%).

Dividends declared by a Cyprus tax resident company to another Cyprus tax resident company after the lapse of four years from the end of the year in which the profits were generated are subject to Special Contribution for the Defence at applicable rate. Dividend income which emanates directly or indirectly out of such dividends on which Special Contribution for the Defence was previously suffered is exempt.

In 2020 the Company has obtained a tax ruling from the Cyprus tax authorities where the Cyprus tax authorities confirms that the Company does not have an obligation to withhold any Special Defence Contribution amount upon the distribution of dividends to its shareholders owning shares that are listed on NASDAQ and MOEX. Any shareholders which are Cyprus tax resident and domiciled individuals, have the sole responsibility/obligation to pay the relevant special defence contribution on such dividends received via a self-assessment.

If the participation exemption for the Cypriot Special Contribution for the Defence does not apply, dividends receivable from non-Cyprus resident companies are taxed at a rate of 17%. Foreign tax paid or withheld on dividend income received by the Cyprus tax resident company can be credited against Cypriot tax payable on the same income provided proof of payment can be furnished.

New provisions were incorporated effectively from January 1, 2016 in the Cyprus tax legislation in order to be harmonized with the European Directive 2011/96/EU and related amending directives. These provisions involve the introduction of anti-hybrid and general anti-avoidance measures in relation to the distribution of profits from a subsidiary to a parent company within the European Union. These new provisions apply only between EU companies.

The anti-hybrid provision introduced provides that to the extent where the profits which are distributed from a subsidiary company to its Cyprus parent company are deductible from the taxable income of the subsidiary company, Cyprus is required to tax such profits. The respective profits are subject to taxation at the rate of 12.5% in accordance with the provisions of the Income Tax Law and are not considered as dividends for Special Contribution for Defence purposes.

The general anti-avoidance measures introduced provides that where dividend is received from a company which is a tax resident of another EU member state (level of holding is not relevant) and where it is considered that there is abuse (i.e. arrangement or series of arrangements that do not reflect economic reality), a credit will not be granted against the Cypriot tax liability for the foreign tax withheld on the profits of the company paying the dividend and of each sub-sub-subsidiary from which the dividend originates.

Under Cyprus legislation no withholding tax on dividends shall be paid to non-residents of Cyprus. The dividend will be paid free of any tax to the shareholder who will be taxed according to the laws of his country of residence or domicile. Holders of ADSs must consult their own tax advisors on the consequences of their residence or domicile in relation to the taxes applied to the payment of dividends.

### **Deemed Dividend Distribution**

Cyprus tax resident companies which do not distribute 70% of their profits after tax, as defined by the Special Contribution for the Defence of the Republic Law, by the end of the two years after the end of the year of assessment to which the profits refer, will be deemed to have distributed this amount as dividend. Special Contribution for the Defence will be payable on such deemed dividend to the extent that the shareholders for deemed dividend distribution purposes are Cyprus tax residents and domiciled in Cyprus. In respect of profits of years of assessment after 2012 onwards the Special Contribution for the Defence rate is 17%. The amount of this deemed dividend distribution is reduced by any actual dividend paid out of the profits of the relevant year by the end of the period of two years from the end of the year of assessment to which the profits refer. This Special Contribution for the Defence is paid by the Company for the account of the shareholders.

In September 2011, the Commissioner of the Inland Revenue Department of Cyprus issued Circular 2011/10, which exempted from the Special Contribution for the Defence any profits of a company that is tax resident in Cyprus imputed indirectly to shareholders that are themselves tax resident in Cyprus to the extent that these profits are indirectly apportioned to shareholders who are ultimately not Cyprus tax residents.

Further to the above and in view of the provisions of Tax Technical Circular 2016/8, any profits of a Cyprus tax resident company imputed directly or indirectly to shareholders who are Cyprus tax resident but not domiciled in Cyprus should be exempt from Special Contribution for the Defence.

In 2020 the Company has obtained a written confirmation from the Cyprus tax authorities in the form of a tax ruling in which the Cyprus tax authorities accept in writing not to impose any deemed dividend distribution liability since the Company is a public entity and it is impossible to identify the final minor shareholders. Therefore, no adverse Deemed Dividend Distribution implications are expected to arise for the company.

### **National Health System (NHS)**

A national health system was introduced in Cyprus aiming to provide to the population equal access to a holistic health care system. Contributions relating to the implementation of the NHS started on 1 March 2019 and increased from on March 1, 2020.

NHS contributions apply to various types of income received by an individual in Cyprus irrespective of whether they are domiciled in Cyprus or not. Indicatively, we note that NHS contribution rates for dividend and interest income sourced in Cyprus received by Cyprus tax resident individuals should be 2.65% as from March 1, 2020.

### **Taxation of Capital Gains**

Cyprus Capital Gains Tax is imposed (when the disposal is not subject to income tax) at the rate of 20% on gains from the disposal of immovable property situated in Cyprus including gains from the disposal of shares in companies which own immovable property in Cyprus (either directly or indirectly), and such shares are not listed in any recognized stock exchange.

It is unclear whether this exception also applies to disposal of the ADSs.

### **Inheritance Tax**

There is no Cyprus inheritance tax.

### **Tax Position of Holders of ADSs with Respect to Distributions**

There is no express provision in the Special Contribution for the Defence law on the treatment of holders of ADSs with respect to Special Contribution for the Defence on dividends nor is there any specific guidance issued by the Cypriot tax authorities on the point. We are of the view that holders of ADSs will be subject to the same treatment as holders of shares with respect to the liability of Special Contribution for the Defence and income tax on dividends and, therefore, the provision of sections "Taxation of Dividend Income", "Deemed Dividend Distributions" and "National Health System (NHS)" above would apply equally to the holders of ADSs.

Non-Cyprus tax resident holders of ADSs must also consult with their own tax advisors on the tax liabilities arising from ADSs distributions.

### **Taxation of income and gains**

#### **Gains from the disposal of ADSs**

In accordance with Article 2 of the Income Tax Law L118(I)/2002 (as amended) the term "titles" is explicitly defined to include shares, bonds, debentures, founders' shares and other securities of companies or other legal persons, incorporated under a law in the Republic of Cyprus or abroad and rights. Therefore, Company's securities (ADSs) may constitute "titles" based on the understanding that they represent the Company's shares.

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Any gain from disposal by a Cyprus tax resident company/individual of securities shall be exempt from corporate income tax irrespective of the trading nature of the gain, the number of shares held or the holding period and shall not be subject to the Cypriot Special Contribution for the Defence. Such gains are also outside of the scope of capital gains tax provided that the company whose shares are disposed of does not own any immovable property situated in Cyprus or such shares are listed in any recognized stock exchange.

If the ADSs are considered by the Cyprus tax authorities not qualifying as “titles”, any gain on disposal of ADSs by a Cyprus tax resident company will be subject to corporate income tax at the rate of 12,5% and personal income tax at the progressive rates of 0 - 35% in cases of a gain on disposal by a Cyprus tax resident individual.

### **Gains from Intellectual Property (“IP”)**

Under Cyprus IP box regime (came into force in 2012) an 80% deduction is allowed from the net profit received from the use or disposal of IP rights. In case a loss is resulting from the said activities, only 20% of the resulting loss can be offset against income from other sources or carried forward to be offset against income of subsequent tax years. That provision has a retroactive effect in respect to IP acquired or developed before January 2012 (i.e. IPs acquired or developed before January 2012 qualify for the IP Box regime).

Since July 1, 2016 a new IP Box regime is available in Cyprus, fully aligned with the OECD/G20 Base Erosion and Profit Shifting (“BEPS”) Action 5 report. Under the new Cyprus IP Box, Cyprus IP companies can achieve an effective tax rate of 2.5% (or less) on qualifying profits earned from exploiting qualifying IP. Non-qualifying incomes are taxable at an effective tax rate of 12.5% (or less). Under the transitional rules introduced with the new IP Box regime, IP already benefiting from the old Cyprus IP tax regime by 30 June 2016 continue to receive the benefits for a further 5 years, i.e. until 30 June 2021.

### **Tax treatment of the Foreign exchange differences**

As of January 1, 2015, Cyprus tax laws provide for all foreign exchange differences to be tax neutral from a Cyprus income tax perspective (i.e. gains are not taxable/losses are not tax deductible) with the exception of foreign exchange gains/losses arising from trading in foreign exchange which remain taxable/deductible. Regarding trading in foreign exchange, which remains subject to tax, the tax payers may irrevocably elect whether to be taxed only upon realization of foreign exchange rather than on an accruals/accounting basis.

### **Taxation of Interest income**

The tax treatment of interest income of any company which is a tax resident of Cyprus will depend on whether such interest income is treated as “active” (subject to corporate income tax) or “passive” (subject to Special Contribution for the Defence Fund). Interest income which consists of interest which has been derived by a company which is a tax resident of Cyprus in the ordinary course of its business and/or interest income closely connected with the ordinary course of its business may be treated as active and hence will be subject to corporate income tax at the rate of 12.5%, after the deduction of any allowable business expenses. The Special Contribution for the Defence shall not apply to such income. Any other interest income (i.e. of “passive” nature), to the contrary, will be subject to the Special Contribution for the Defence at the rate of 30% on the gross amount of interest, corporate income tax shall not apply.

Specifically, interest income arising from provision of loans to related or associated parties should be generally considered as income arising from activities closely connected with the ordinary course of business and should, as such, be exempt from Special Contribution for the Defence and only be subject to corporate income tax, see provisions of section “Arm’s length principle”.

### **Withholding taxes on interest**

No withholding taxes shall apply in Cyprus on interest paid by the company, which is a tax resident in Cyprus, to a non-Cyprus tax resident lenders (both corporations and individuals).

On 22 October 2020 the Cyprus Council of Ministers approved the Cyprus draft budgetary plan for 2021 and Cyprus announced that there would be introduction of withholding tax (WHT) on dividend, interest, and royalty payments to countries in Annex I of the EU list of non-cooperative jurisdictions on tax matters (commonly referred to as the EU “blacklist”).

Moreover, no withholding tax shall apply in Cyprus on interest paid by the company, which is a tax resident in Cyprus.

In addition, Cyprus tax resident lenders earning interest accruing from their ordinary course of business or interest income closely connected with the ordinary course of their business should not be subject to Special Defence Contribution.

Any payment of interest which is not considered as interest accruing from the ordinary course of business or interest income closely connected with the ordinary course of business by the company, which is a tax resident in Cyprus, to Cyprus tax resident lenders (both corporations and individuals) shall be subject to Special Contribution for the Defence at the rate of 30%, whereby the company may be required to withhold such tax from the interest. Depending on the facts and circumstances of the case, the company may not need to act as the withholding agent.

### **Tax deductibility of expenses, including interest expense**

The general principle of the Cyprus income tax law is that an expense may be deducted in case it is incurred wholly and exclusively for the production of taxable income.

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The Tax Circular 2008/14 issued by the Cypriot tax authorities provides guidance as to the tax deductibility of expenses incurred in relation to the production of income which is exempt from corporate income tax such as dividend income and profits/ gains on sale of securities. According to that tax circular (i) any expenditure that can be directly or indirectly attributed to income, that is exempt from tax, is not deductible for corporate income tax purposes and cannot be set-off against other (taxable) sources of income; and (ii) any expenditure that is attributable to both taxable and exempt income (i.e. general overheads) should be apportioned based on a gross revenue ratio or based on an asset ratio. The taxpayer should select the most appropriate method and should use this method on a consistent basis.

Interest incurred in connection with acquisition (directly or indirectly) of shares in a 100% owned subsidiary company as of January 1, 2012 (irrespective of the tax residency status of the subsidiary) shall be deductible for Cypriot tax purposes. This would apply provided that the assets of the subsidiary do not include assets not used in the business. However, in case the subsidiary possesses such assets, the deductibility of interest at the level of the holding company is limited only to the amount relevant to assets, used in the business.

Furthermore, notional interest deduction is available starting from January 1, 2015 (See provisions of section “Material Cypriot Tax Considerations – Notional Interest Deduction”).

The provisions of EU Anti-Tax Avoidance Directive (“ATAD”) which was approved by the EU Commission in 2016, has been transposed into Cyprus domestic legislation. In accordance with the new provisions introduced in the Article 11(16) of the Income Tax Law L.118(1)/2002 as amended, Interest Limitations Rules have been introduced in Cyprus with effect as from January 1, 2019 in compliance with the ATAD Directive (See provisions of section “Material Cypriot Tax Considerations – EU Anti-Tax Avoidance Directive (“ATAD”)”).

### **Notional Interest Deduction**

Effectively from January 1, 2015, Cyprus tax legislation provides for Notional Interest Deduction (NID) under which the Cyprus companies that have issued additional share capital starting from January 1, 2015 and afterwards will have the benefit of a notional interest that will be deducted from their taxable income for each tax year. As per the legislation, the NID is calculated on “new equity” introduced in the company as from January 1, 2015. The NID is calculated as follows: New Equity x NID rate.

“New equity” is considered to consist of paid-up share capital of any class (ordinary, preference, redeemable, convertible shares), paid in cash or in kind, and share premium which have been issued and settled as from January 1, 2015 and that is available for the period during which the new equity is in issue.

As per the Cyprus legislation the NID interest rate is the yield on 10-year government bonds (as at December 31 of the prior tax year) of the country where the funds are employed plus a 5.0% premium, with no minimum rate. The NID deduction cannot exceed 80% of the taxable profit as calculated before NID. A scheduling approach is expected to be followed – it is applied by reference to the taxable profits that are generated from assets/activities that are financed by the “new equity” on which the NID is calculated as per the Tax Technical Circular issued by the Cyprus tax authorities.

### **Thin Capitalisation rules**

No thin capitalisation rules apply in Cyprus.

### **Arm’s length principle**

The arm’s length principle in the Cyprus income tax law requires that all transactions between related parties should be carried out on an arm’s length basis, being at fair values and on normal commercial terms.

More specifically, under the arm’s length principle, where conditions are made or imposed upon the commercial or financial relations of two related parties which differ from those which would have been made between independent parties, any profits which would have accrued to one of the party had the two parties been independent, but have not so accrued, may be included in the profits of that party and taxed accordingly. The amendment to the income tax law, effective as of January 1, 2015, extends the arm’s length principle by introducing the possibility of, in cases where two related Cyprus tax residents transact and the Cyprus tax authorities make an upward arm’s length adjustment to one of them, effecting a corresponding downwards adjustment to the other one.

On June 30, 2017 the Cyprus tax authorities issued a tax technical circular (Circular) providing guidance for the tax treatment of intra-group financing transactions (IGFTs). The Circular effective as from July 1, 2017 closely follows the application of the arm’s length principle of the OECD Transfer Pricing Guidelines and it applies for all relevant existing and future IGFTs. In this respect, the remuneration on all IGFTs should be supported by a transfer pricing study in order to be accepted by the Cyprus tax authorities.

IGFTs for the purposes of the Circular are defined as (i) any activity relating to granting of loans or cash advances to related companies that is or should be remunerated by interest; and (ii) such activity is financed by financial means and instruments, such as debentures, private loans, cash advances and bank loans.

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The Circular requires that the transfer pricing study should be prepared by independent experts and will have to be based on the relevant OECD standards for the purposes of (i) describing (delineating) the IGFT by performing a comparability analysis based on the functional and risk profile of the company; and (ii) determining the applicable arm's length remuneration by performing an economic analysis.

Under certain conditions and assuming minimum substance requirements, tax payers carrying out a purely intermediary intra-group financing activity may opt for the application of a Simplification Measure (resulting in a minimum 2% after-tax return on assets, meaning circa minimum 2.285% pre-tax return on assets).

There are no specific transfer pricing rules or any transfer pricing documentation requirements in the Cyprus tax laws in respect to any other related party transactions. However, Cyprus is in the late stages of adopting transfer pricing rules, covering all types of transactions, that is applicable to Cyprus tax resident companies or Cyprus permanent establishments that meet the standards set in the OECD BEPS Action 13: Transfer Pricing Documentation and Country-by-Country Reporting. The Cyprus transfer pricing legislation is expected to be enacted within the coming months.

We cannot exclude that the Cyprus Tax Authorities may challenge the arm's length principle applied to transactions with our related parties and therefore additional tax liabilities may accrue. If additional taxes are assessed with this respect, they could have a material adverse effect on our business, financial conditions and results of operations.

### **Stamp duty**

Cyprus levies a stamp duty on contracts that relate to any property situated in Cyprus or any matter or thing which is performed or done in Cyprus.

Documents are subject to stamp duty in Cyprus at a fixed fee or based on the value of such document with a maximum amount of stamp duty of EUR 20,000 per instrument. In case the document has a nominal value, there is a risk stamp duty to apply on the fair market value of the underlying asset.

A liability to stamp duty may arise on acquisition of Cyprus shares and such stamp duty would be payable where the shares acquisition documents are executed in Cyprus or later brought into Cyprus as the company's shares may be considered as Cypriot property.

### **Minimum Flat Registration Fee**

Capital duty has been abolished by the Council of Ministers with effective date as from December 18, 2018. As a result no capital duty is payable to the Registrar of Companies in respect of the registered authorized share capital of a Cypriot company upon its incorporation and upon its subsequent increases thereon, other than minimal flat registration fees payable to the Registrar of Companies.

### **Base Erosion and Profit Shifting ("BEPS") Action Plan**

The recommendations of the BEPS Action Plan led by the Organization for Economic Cooperation and Development ("OECD") contains action points aimed to tackle concerns over base erosion and profit shifting by addressing perceived flaws in international tax rules such as tax avoidance, improve the coherence of international tax rules and ensure a more transparent tax environment.

Cyprus is not a member of the OECD but follows the OECD and EU relevant initiatives. As an EU member state Cyprus adopts and applies the relevant EU Directives.

In short, the EU Anti-Tax Avoidance Directive (the provisions of which are outlined below) will be adopted and tackles measures of Actions 2, 3 and 4 of the BEPS Project.

### **EU Anti-Tax Avoidance Directive ("ATAD")**

On April 25, 2019, further to the publication of Law 63(I)/2019, the provisions of the EU Anti-Tax Avoidance Directive (ATAD EU 2016/1164) of July 2016 were transposed into the Cyprus domestic law. The Law transposes three ATAD measures in the Cypriot law; interest limitation, a general anti-abuse rule (GAAR) and rules concerning controlled foreign companies (CFC). An overview of these three provisions, which will apply retroactively as from January 1, 2019, is set out below.

The remaining measures of the EU Anti-Tax Avoidance Directive (ATAD1 and ATAD2) include the rules on exit taxation have been implemented and regarding the hybrid mismatches, have an effective date of January 1, 2020, except for the rules on reverse hybrid mismatches, which are to apply from January 1, 2022.

*Interest limitation rule*

The interest limitation rule requires that the Exceeding Borrowing Cost (EBC) (which refers to the amount by which deductible interest expense exceeds the taxable interest income) shall be deductible only up to 30% of the taxpayer's adjusted taxable profit before interest, tax, depreciation and amortisation (i.e. taxable EBITDA).

There are certain exemptions to the rule including a de minimis threshold of three million euro (EUR 3,000,000) per fiscal year. In addition, standalone entities are excluded from the limitation rule. Moreover, grandfathering has been provided for loans concluded before June 17, 2016. Finally, a group equity 'escape' clause is provided, allowing a Cyprus resident company that is part of a consolidated group for financial reporting purposes, to opt to fully deduct its EBCs, provided that the ratio of its equity over its total assets is equal to (or even up to 2% lower) or higher than the equivalent ratio of the group.

In addition, should a Cyprus company belongs to a Cyprus group as defined in the Cyprus tax legislation, the main rule and the de minimis rule apply to the Cyprus group as one taxpayer.

*Controlled Foreign Company (CFC) rule:*

A foreign entity is considered a CFC when the following conditions are satisfied:

(i) in the case of a non-Cyprus tax resident company, the Cyprus tax resident company, either by itself or together with its associated enterprises, holds a direct or indirect participation of more than 50% of the voting rights, or owns directly or indirectly more than 50% of the capital or is entitled to receive more than 50% of the profits of that company; and

(ii) the actual corporate tax paid by the company (or exempt PE) on its profits is lower than 50% of the corporate tax that would have been charged on the company (or exempt PE) under the applicable corporate tax system in Cyprus, had it been Cyprus tax resident.

In cases where a non-Cyprus tax resident company (or exempt PE) is considered a CFC of a Cyprus company, the Cyprus CFC rules provide the following exemptions:

(i) Realising accounting profits of no more than €750,000 and non-trading income of no more than €75,000; or (b) the accounting profits amount to no more than 10% of its operating costs for the tax period.

There is no definition of what constitutes non-trading income for CFC purposes in the Cyprus tax legislation. The Cyprus CFC rules apply to the undistributed income of a CFC which should be included in the tax base of the Cyprus tax resident parent company to the extent that such income arises from non-genuine arrangements which have been put in place for the essential purpose of obtaining a tax advantage.

An arrangement or series of arrangements shall be regarded as non-genuine to the extent that the CFC would not own the assets or would not have undertaken the risks which generate all or part of its income, if it were not controlled by the Cyprus tax resident parent, where the significant people functions which are relevant to those assets and risks are carried out and are instrumental in generating the CFC's income.

*General Anti-Abuse Rule (GAAR):*

The GAAR allows the Cyprus tax authorities to ignore non-genuine arrangements where (one of) the main purpose(s) is to obtain a tax advantage that defeats the object or purpose of the relevant provision. Arrangements are regarded as non-genuine to the extent they are not put in place for valid commercial reasons which reflect economic reality.

**EU Directive on Administrative Cooperation 6 ("DAC 6")**

On May 25, 2018, the Economic and Financial Affairs Council (ECOFIN) formally adopted the Council Directive amending Directive 2011/16/EU on administrative cooperation in the field of taxation as regards mandatory automatic exchange of information in the field of taxation in relation to reportable cross-border arrangements in order to disclose potentially aggressive tax planning arrangements.

The Directive applies to cross-border arrangements concerning either more than one Member State or a Member State and a third country and sets a two-step disclosure obligation for such arrangements. First by disclosure of the arrangement to the national authorities by those obliged to report and second by automatic exchange of reported information between the national tax authorities of the Member States.

DAC6 is expected to be implemented in Cyprus as part of the Administrative Cooperation in the Field of Taxation (Amendment) Law 2019 (AC19 Law). The Cypriot Tax Department launched a public consultation on the AC19 Law on October 22, 2019. On June 24, 2020, the Council of the European Union announced that the EU will give EU Member States the option of more time to comply with certain rules on cross-border information reporting. The deferral is provided as a response to the COVID-19 pandemic.

The draft bill follows DAC6 very closely without any clear deviations, however the legislative process in Cyprus may result in changes.

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The rules of the Directive are already effective as from June 25, 2018 and any reportable cross-border arrangements starting from the effective date must be disclosed by February 28, 2021. Based on an announcement issued by the Cyprus tax authorities on 3 February 2021, the Directive is expected to be incorporated into the Cyprus legislation soon and the deadline for submission of any information is extended until March 31, 2021 for reportable cross border arrangements that have been made between (a) June 25, 2018 and June 30, 2020, (b) between January 1, 2021 and January 31, 2021 and (c) between January 1, 2021 and February 28, 2021.

The cross-border arrangements are reportable if:

- (1) one of the “hallmarks” of the Directive is met, and
- (2) avoiding tax is one of the main benefits of the scheme (“main benefit” test).

Some of the “hallmarks” can make a transaction reportable without meeting the main benefit test.

The reporting obligation of the arrangements falls on the service providers and other intermediaries, however, in certain cases the obligation to report applies to the taxpayers taking part in the cross-border arrangements themselves.

The penalties for non-compliance with the provisions on DAC6 set by Cyprus in the draft bill depend on the nature of the violation and are up to EUR 20,000 per transaction/arrangement.

### **Country by Country reporting**

On May 26, 2017 a Decree was issued by the Cyprus Ministry of Finance, which outlines the Country by Country (CbC) reporting requirements for multinational enterprise groups generating consolidated annual turnover exceeding 750 million euros (MNE Group).

As per the Decree, a CbC report filing obligation arises in Cyprus for a Cyprus tax resident entity that is the ultimate parent entity (UPE) of an MNE Group or has been designated by the MNE Group as the sole substitute of the UPE (under the “surrogate parent” mechanism).

MNE Groups need to disclose on their CbC report the following data for each tax jurisdiction in which they operate: (i) the amount of revenue, profit before tax, and corporate taxes paid and accrued; (ii) capital, retained earnings and tangible assets, together with the number of employees; (iii) identification of each entity within the group doing business in a particular tax jurisdiction, with a broad indication of its economic activity.

The format of the CbC report is consistent with the template published by the OECD.

Furthermore, each Cyprus tax resident constituent entity of an MNE Group should notify, on an annual basis, the Cyprus tax authorities if it is the reporting entity of the MNE Group (i.e. the UPE or surrogate parent). In the case where the entity is not the reporting entity, then it should also notify the Cyprus tax authorities of the details and tax residency of the reporting entity of the Group.

We do not consider the company to be subject to CbC reporting requirements. However, taking into the consideration the possibility of further developments in Cyprus as well as international legislation, we may become subject to the above requirements.

With reference to the above section “Material Cypriot Tax Considerations” we cannot exclude the possibility that we might be subject to additional tax liabilities in case the respective Cyprus tax authorities apply different rulings to the transactions carried out by us or in our respect, which could have a material adverse effect on our business, financial condition and results of operations.

### **United States Federal Income Tax Considerations**

The following discussion is a summary of the U.S. federal income tax considerations to U.S. Holders (as defined below) of the ownership and disposition of our ADSs or ordinary shares. The discussion is not a complete analysis or listing of all of the possible tax considerations and does not address all tax considerations that may be relevant to investors in light of their particular circumstances. Special rules that are not discussed in the general descriptions below may also apply. The description of U.S. federal income tax considerations deals only with U.S. Holders that own our ADSs or ordinary shares as capital assets. In addition, the description of U.S. federal income tax considerations does not address the tax treatment of special classes of U.S. Holders, such as banks and other financial institutions, insurance companies, persons holding our ADSs or shares as part of a “straddle,” “hedge,” “appreciated financial position,” “conversion transaction” or other risk reduction strategy, U.S. expatriates, persons liable for alternative minimum tax, brokers or dealers in securities or currencies, holders whose “functional currency” is not the U.S. dollar, regulated investment companies, real estate investment trusts, partnerships (or any entity treated as a partnership for U.S. federal income tax purposes) and other pass-through entities, traders in securities who have elected the mark-to-market method of accounting for their securities, individual retirement accounts or other tax-deferred accounts, holders who acquired shares pursuant to the exercise of an employee stock option or right or otherwise as compensation, tax-exempt entities, and investors who own directly, indirectly through certain non-U.S. entities, or constructively 10% or more of the voting power or value of our aggregate shares outstanding. The following discussion does not address any tax considerations arising under the laws of any U.S. state or local or foreign jurisdiction, the estate tax, the Medicare tax on certain net investment income, or under any U.S. federal laws other than those pertaining to income tax.

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The discussion is based on the laws of the United States, including the Internal Revenue Code of 1986, as amended, or the Code, its legislative history, Treasury regulations promulgated thereunder, judicial decisions, and published rulings and administrative pronouncements of the U.S. Internal Revenue Service, or the IRS, all as in effect at the date of this annual report, and any of which may change, possibly with retroactive effect. Further, there can be no assurance that the IRS will not disagree with or will not challenge any of the conclusions reached and described herein. The discussion is also based, in part, on representations by the depository and assumes that each obligation under the depository agreement and any related agreement will be performed in accordance with its terms.

### **In General**

For purposes of this discussion, a “U.S. Holder” is a beneficial owner of our ADSs or ordinary shares that is, for U.S. federal income tax purposes:

- a citizen or individual resident of the United States;
- a corporation, or other entity treated as a corporation that is created in or organized under the laws of the United States, any state thereof or the District of Columbia;
- an estate whose income is subject to U.S. federal income tax regardless of its source; or
- a trust if either (1) a United States court is able to exercise primary supervision over the administration of the trust and one or more U.S. persons have the authority to control all substantial decisions of the trust or (2) the trust has a valid election in effect to be treated as a U.S. person under applicable Treasury regulations.

If an entity treated as a partnership for U.S. federal income tax purposes holds our ADSs or ordinary shares, the U.S. federal income tax treatment of such partnership and each partner will generally depend on the status and the activities of the partnership and the partner. Partnerships that hold our ADSs or ordinary shares, and partners in such partnerships, should consult their tax advisors regarding the U.S. federal, state and local and non-U.S. tax considerations applicable to them of the ownership and disposition of our ADSs or ordinary shares.

For U.S. federal income tax purposes, U.S. Holders of ADSs generally will be treated as the owners of the ordinary shares represented by the ADSs. Accordingly, except as otherwise noted, the U.S. federal income tax consideration discussed below apply equally to U.S. Holders of ADSs or the underlying ordinary shares.

**Holders should consult their tax advisors regarding the particular tax *considerations* to them of the ownership and disposition of our ADSs or ordinary shares under the laws of the United States (federal, state and local) or any other relevant taxation jurisdiction.**

### **Taxation of Distributions**

Subject to the discussion under “— Passive Foreign Investment Companies” below, the gross amount of a distribution made by us with respect to the ordinary shares underlying our ADSs, including the full amount of any Cypriot withholding tax thereon, will be a dividend for U.S. federal income tax purposes includible in the gross income of a U.S. Holder to the extent paid out of our current or accumulated earnings and profits (as determined for U.S. federal income tax purposes). Such dividends will generally not be eligible for the dividends received deduction allowed to U.S. corporations. Because we do not intend to maintain calculations of our earnings and profits on the basis of U.S. federal income tax principles, U.S. Holders should expect that any distribution paid will generally be reported to them as a “dividend” for U.S. federal income tax purposes. Dividends received by individuals and other non-corporate U.S. Holders of our ADSs that are traded on Nasdaq will be eligible for beneficial rates of taxation provided we are not a PFIC (as defined below) during the year in which the dividend is paid or the prior taxable year and certain other requirements, including stock holding period requirements, are satisfied by the recipient. U.S. Holders should consult their tax advisors regarding the application of the relevant rules to their particular circumstances.

Dividends will be included in a U.S. Holder’s income on the date of the U.S. Holder’s (or in the case of ADSs, the Depository’s) receipt of the dividend. The amount of any dividend income paid in a foreign currency will be the U.S. dollar amount calculated by reference to the exchange rate in effect on the date of receipt, regardless of whether the payment is in fact converted into U.S. dollars. If the dividend is converted into U.S. dollars on the date of receipt, U.S. holders should not be required to recognize foreign currency gain or loss in respect of dividend income. A U.S. Holder may have foreign currency gain or loss if the dividend is converted into U.S. dollars after the date of receipt.

### **Sale or Other Disposition of ADSs or Ordinary Shares**

Subject to the discussion under “— Passive Foreign Investment Companies” below, a U.S. Holder generally will recognize capital gain or loss for U.S. federal income tax purposes upon a sale or other disposition of its ADSs or ordinary shares in an amount equal to the difference between the amount realized from such sale or disposition and the U.S. Holder’s adjusted tax basis in such ADSs or ordinary shares, in each case, as determined in U.S. dollars. Such capital gain or loss will be long-term capital gain (taxable at a reduced rate for non-corporate U.S. Holders, such as individuals) or loss if, on the date of sale or disposition, such ADSs or ordinary shares were held by such U.S. Holder for more than one year. The deductibility of capital losses is subject to significant limitations.

If a Russian tax is imposed on the sale or other disposition of our ADSs or ordinary shares, a U.S. Holder's amount realized will include the gross amount of the proceeds before deduction of the Russian tax. See "—Russian Tax Considerations Relevant to the Purchase, Ownership and Disposition of the ADSs" for a description of when a disposition may be subject to taxation by Russia. Because a U.S. Holder's gain from the sale or other disposition of ADSs or ordinary shares will generally be U.S. source gain, a U.S. Holder may be unable to claim a credit against its U.S. federal tax liability for any Russian tax on gains. In lieu of claiming a foreign tax credit, a U.S. Holder may elect to deduct foreign taxes, including the Russian tax, in computing taxable income, subject to generally applicable limitations under U.S. law. U.S. Holders should consult their tax advisors as to whether any Russian tax on gains may be creditable against U.S. federal income tax on foreign source income from other sources.

The surrender of ADSs in exchange for ordinary shares (or vice versa) will not result in the realization of gain or loss for U.S. federal income tax purposes, and U.S. Holders will not recognize any gain or loss upon such a surrender. A U.S. Holder's tax basis in withdrawn shares will be the same as such holder's tax basis in the ADSs surrendered, and the holding period of the shares will include the holder's holding period for the ADSs.

### **Passive Foreign Investment Companies**

In general, a publicly traded non-U.S. corporation will be classified as a passive foreign investment company, or PFIC, for U.S. federal income tax purposes, if either (i) 75% or more of its gross income consists of certain types of "passive" income or (ii) 50% or more of the fair market value of its assets (determined on the basis of a quarterly average) produce or are held for the production of passive income. For this purpose, cash is categorized as a passive asset and our unbooked intangibles will be taken into account and generally treated as non-passive assets. We will be treated as owning our proportionate share of the assets and earning our proportionate share of the income of any other corporation in which we own, directly or indirectly, 25% or more (by value) of the shares.

We do not believe that we were a PFIC for the taxable year ended December 31, 2020. We do not anticipate being a PFIC for our current taxable year, although we can make no assurances in this regard. Our status as a PFIC in any year depends on our assets and activities in that year. Because PFIC status is factual in nature, is determined annually, and generally cannot be determined until the close of the taxable year, there can be no assurance that we will not be considered a PFIC for any taxable year. Due to recent fluctuations in the market price of our ADSs or ordinary shares we may be a PFIC for our current taxable year. The market price of our ADSs and ordinary shares may continue to fluctuate considerably; consequently, we cannot assure you of our PFIC status for any taxable year. We could be a PFIC, for example, based on changes to our business and assets and the potential application of technical regulations in the PFIC rules regarding certain banking activities. Furthermore, it is possible that the IRS may disagree with the classification of our assets as passive or active, or challenge our valuation of our goodwill and other unbooked intangibles, which may result in our company being classified as a PFIC.

If we are classified as a PFIC for any taxable year during which a U.S. Holder holds our ADSs or ordinary shares, the U.S. Holder will generally be subject to an increased amount of taxes and an interest charge, characterization of any gain from the sale or exchange of our ADSs or ordinary shares as ordinary income, and other disadvantageous tax treatment with respect to our ADSs or ordinary shares unless the U.S. Holder may make a mark-to-market election (as described below). Further, if we are classified as a PFIC for any taxable year during which a U.S. Holder holds our ADSs or ordinary shares and any of our non-U.S. subsidiaries is also a PFIC, such U.S. Holder would be treated as owning a proportionate amount (by value) of the shares of each such non-U.S. subsidiary classified as a PFIC (each such subsidiary, a lower tier PFIC) for purposes of the application of these rules. U.S. Holders should consult their tax advisors regarding the application of the PFIC rules to any of our subsidiaries.

As an alternative to the foregoing rules, a U.S. holder of "marketable stock" in a PFIC may make a mark-to-market election. A mark-to-market election may be made with respect to our ADSs, provided they are actively traded on a "qualified exchange," other than in de minimis quantities, on at least 15 days during each calendar quarter, but may not be made with respect to our ordinary shares as they are not marketable stock. We anticipate that our ADSs should qualify as being actively traded, but no assurances may be given in this regard. If a U.S. Holder of our ADSs makes this election, the U.S. Holder will generally (i) include as income for each taxable year the excess, if any, of the fair market value of our ADSs held at the end of the taxable year over the adjusted tax basis of such ADSs and (ii) deduct as a loss the excess, if any, of the adjusted tax basis of our ADSs over the fair market value of such ADSs held at the end of the taxable year, but only to the extent of the net amount previously included in income as a result of the mark-to-market election. The U.S. Holder's adjusted tax basis in our ADSs would be adjusted to reflect any income or loss resulting from the mark-to-market election. In addition, any gain such U.S. Holder recognizes upon the sale or other disposition of our ADSs will be treated as ordinary income and any loss will be treated as ordinary loss, but only to the extent of the net amount previously included in income as a result of the mark-to-market election. If a U.S. Holder makes a mark-to-market election in respect of a corporation classified as a PFIC and such corporation ceases to be classified as a PFIC, the U.S. Holder will not be required to take into account the gain or loss described above during any period that such corporation is not classified as a PFIC. In the case of a U.S. Holder who has held our ADSs during any taxable year in respect of which we were classified as a PFIC and continues to hold such ADSs (or any portion thereof) and has not previously made a mark-to-market election, and who is considering making a mark-to-market election, special tax rules may apply relating to purging the PFIC taint of such ADSs. Because a mark-to-market election technically cannot be made for any lower tier PFICs that we may own, a U.S. Holder may continue to be subject to the PFIC rules with respect to such U.S. Holder's indirect interest in any investments held by us that are treated as an equity interest in a PFIC for U.S. federal income tax purposes.

We do not intend to provide the information necessary for U.S. Holders of our ADSs or ordinary shares to make qualified electing fund elections, which, if available, would result in tax treatment different from the general tax treatment for PFICs described above.

If a U.S. Holder owns our ADSs or ordinary shares during any taxable year that we are a PFIC, such U.S. Holder may be subject to certain reporting obligations with respect to our ADSs or ordinary shares, including reporting on IRS Form 8621. Each U.S. Holder should consult its tax advisor concerning the U.S. federal income tax consequences of holding and disposing of our ADSs or ordinary shares if we are or become classified as a PFIC, including the possibility of making a mark-to-market election.

### **Russian Tax Considerations Relevant to the Purchase, Ownership and Disposal of the ADSs**

The following is a summary of material Russian tax consequences relevant to the purchase, ownership and disposal of the ADSs. The summary is based on the laws of the Russian Federation in effect on the date of this annual report. All of the foregoing is subject to change (possibly on a retroactive basis) and varying interpretations which may be inconsistent or contradictory.

The summary does not seek to address the applicability of, and procedures in relation to, Russian regional and local taxes. Nor does the summary seek to address the availability of double tax treaty relief, and it should be noted that there may be practical difficulties involved in claiming relief under an applicable double tax treaty. Prospective holders should consult their own tax advisors regarding the tax consequences of investing in the ADSs and no representations with respect to the Russian tax consequences of purchasing, owning or disposal of the ADSs to any particular holder is made hereby.

### **General**

For the purposes of this section, a “resident holder” means a holder of ADSs who is:

An ADSs holder that is a legal entity or an organization which is:

- a Russian legal entity, or organization (including international companies registered in accordance with the Federal Law “On International Companies” No 290-FZ);
- a foreign legal entity or organization, in each case organized under a foreign law, that is recognized as a Russian tax resident based on Russian domestic law (see “Russian anti-offshore measures may have adverse impact on our business, financial condition and results of operations”);
- a foreign legal entity or organization in each case organized under a foreign law, that is, in the case of conflicting tax residency statuses under the relevant foreign law and Russian law, recognized as a Russian tax resident based on the provisions of an applicable double tax treaty (for the purposes of application of such double tax treaty);
- a foreign legal entity or organization which purchases, holds and/ or disposes ADSs through its permanent establishment in Russia;
- a legal entity or an organization, in each case organized under a foreign law, which has voluntarily recognized itself as a Russian tax resident;
- an individual actually present in Russia for an aggregate period of 183 calendar days (including days of arrival to the Russian Federation and including days of departure from the Russian Federation) or more in any period comprised of 12 consecutive months (days of medical treatment and education outside the Russian Federation are also counted as days spent in the Russian Federation if the individual departed from the Russian Federation for these purposes for less than six months). The interpretation of this definition by the Russian Ministry of Finance states that, for tax withholding purposes, an individual’s tax residence status should be determined on the date of the actual income payment (based on the number of days in Russia in the 12-month period preceding the date of the payment). Given that the tax residency status of an individual may change, an individual’s final tax liability in the Russian Federation for any reporting calendar year should be determined based on the number of days spent in Russia in such calendar year, and may require a reassessment. In 2020 the amendments were introduced to the Russian Tax Code regarding tax residence of individuals in 2020 calendar year: the amendments stipulate that individuals may voluntarily declare themselves Russian tax residents if their stay in the Russian Federation from 90 to 182 days in the year 2020. To this end, they are required to file an application (in any format) with the tax authorities by 30 April 2021.

For the purposes of this section, a “non-resident holder” is a holder of ADSs who does not fall under the definition of a resident holder.

ADSs holders should consult their own tax advisors on their tax status in Russia.

### **Non-resident holders**

Generally, a non-resident holder of ADSs should not be subject to any Russian taxes in respect of distributions made by us with respect to class B shares underlying the ADSs.

#### Legal entities or organizations

A non-resident holder that is a legal entity or organization generally should not be subject to any Russian taxes in respect of any gain or other income realized on the sale, exchange or other disposal of the ADSs unless more than 50% of our assets directly or indirectly consist of immovable property situated in Russia. Otherwise, it is possible that any proceeds from sale, exchange or other disposal of ADSs may be regarded as Russian source income received by non-resident holders that are legal entities or organizations, subject to Russian income tax at a rate of 20%. The above tax may be reduced or eliminated under an applicable double tax treaty, provided that the recipient of the income is its beneficial owner, such income is not attributable to a permanent establishment in Russia, the necessary requirements to qualify for the treaty relief and the appropriate administrative requirements under the Russian tax legislation have been met.

Capital gains that are received by a non-resident legal entity or an organisation from sale or other disposal of shares that are recognised as quoted securities under the requirements of the Russian Tax Code generally should not be subject to profits tax in Russia. However, there is an uncertainty whether the above exemption may be applied to depository receipts which are representing shares of a company which assets more than for 50% consist of immovable property situated in Russia.

Non-resident holders that are legal entities or organizations should consult their own tax advisors with respect to the tax consequences of the sale, exchange or other disposal of the ADSs.

#### Individuals

A non-resident holder who is an individual should not generally be subject to Russian taxes in respect of any gains realized on the sale, exchange or other disposal of ADSs, provided that the proceeds of such sale, exchange or disposal are not received from a source within Russia.

ADS holders outside of Russia may be subject to Russian tax for income earned upon a sale, exchange or disposal of our ADSs. However, in the event that the proceeds from a sale, exchange or other disposal of ADSs are deemed to be received from a source within Russia, a non-resident holder that is an individual may be subject to Russian tax in respect of such proceeds at a rate of 30% of the gain (such gain being computed as the sales price less any available documented cost deduction, including the acquisition price of the ADSs and other documented expenses, such as depository expenses and brokers' fees), subject to any available double tax treaty relief, provided that the necessary requirements to qualify for the treaty relief and the appropriate administrative requirements under the Russian tax legislation have been met. For example, holders of ADSs that are eligible for the benefits of the United States-Russia double tax treaty should generally not be subject to tax in Russia on any gain arising from the disposal of ADSs, provided that the gain is not attributable to disposal of shares in a Russian "property-rich companies" (company with not less than 50% of its assets consisting of immovable property situated in Russia, as defined in the treaty).

According to Russian tax legislation, income received from a sale, exchange or other disposal of the ADSs should be treated as having been received from a Russian source if such sale, exchange or other disposal occurs in Russia. Russian tax law gives no clear indication as to how to identify the source of income received from a sale, exchange or other disposal of securities except that income received from the sale of securities "in Russia" will be treated as having been received from a Russian source. In the absence of any guidance as to what should be considered as sale, exchange or other disposal of securities "in Russia", the Russian tax authorities may apply various criteria in order to determine the source of the sale or other disposal, including looking at the place of conclusion of the transaction, the location of the issuer or other similar criteria. There is no assurance, therefore, that the proceeds received by non-resident holders – individuals from a sale, exchange or other disposal of the ADSs will not become subject to tax in Russia.

The tax may be withheld at the source of payment if the individual acts via a professional intermediary that is registered for the tax purposes in Russia (such as asset manager, licensed broker or other intermediary that carries out operations under a brokerage service agreement, agency agreement, asset management agreement, commission agreement or commercial mandate agreement), otherwise the non-resident holder – individual shall be liable to file a tax return and pay the tax due to the Russian budget.

Starting from January 1, 2020, in absence of the licensed broker or an asset manager mentioned above, Russian tax agent responsibilities should also be fulfilled by Russian legal entities or organisations acquiring the ADSs from the non-resident holders – individuals under sale or barter agreement.

Additionally, acquisition of the ADSs by a non-resident holder who is an individual may constitute a taxable event pursuant to provisions of the Russian Tax Code relating to the material benefit (deemed income) received by individuals as a result of acquisition of securities if this income is viewed as income from sources within Russia. If the acquisition price of the ADSs is below the lower margin of fair market value calculated under a specific procedure for the determination of market prices of securities for tax purposes, the difference may be subject to the Russian personal income tax at a rate of 30% (arguably, this would be subject to reduction or elimination under the applicable double tax treaty).

As noted above with respect to the disposal of the ADSs under Russian tax legislation, taxation of the income of non-resident holders who are individuals will depend on whether this income would be assessed as received from Russian or non-Russian sources. Although Russian tax legislation does not contain any provisions on how the related material benefit should be sourced, the tax authorities may infer that such income should be considered as Russian source income if the ADSs are purchased "in Russia". In the absence of any additional guidance as to what should be considered as a purchase of securities "in Russia", the Russian tax authorities may apply various criteria in order to determine the source of the related material benefit, including looking at the place of conclusion of the acquisition transaction, the location of the issuer or other similar criteria. There is no assurance, therefore, that proceeds received by non-resident holders – individuals from a sale, exchange, redemption or other disposal of the ADSs will not become subject to tax in Russia.

Non-resident holders who are individuals should consult their own tax advisors with respect to the tax consequences arising from acquisition, sale, exchange or other disposal of the ADSs and the receipt of the proceeds from source within Russia in their respect.

#### Double Tax Treaty Procedures

Where a non-resident holder of ADSs receives income from a Russian source, the Russian tax (if applicable under Russian domestic tax law) may be reduced or eliminated in accordance with the provisions of a double tax treaty. Advance treaty relief should be available for those eligible, subject to the requirements of the laws of Russia. In order for a non-resident holder to benefit from the applicable double tax treaty, documentary evidence is required to confirm the applicability of the double tax treaty for which benefits are claimed.

Currently, a non-resident holder which is a legal entity or an organization is required to provide a tax residence confirmation issued by the competent tax authority of the relevant treaty country (duly apostilled or legalized, translated into Russian and notarized). The tax residency confirmation needs to be renewed on an annual basis, and provided before the first payment of income in each calendar year. For a non-resident holder that is a legal entity or organization this should be a tax residency certificate for the relevant year.

In order to benefit from the applicable double tax treaty, the person claiming such benefits must be the beneficial owner of the relevant income. In addition to a certificate of tax residency, the tax agent is obliged to obtain a confirmation from the non-resident holder which is a legal entity or organization that it is the beneficial owner of the relevant income. As of the date of this annual report, the form of such confirmation as well as the list of documents confirming beneficial ownership is not set by the Russian Tax Code. Current clarifications of the Russian Ministry of Finance and Federal Tax Service guidance generally describe the information that is necessary to confirm the beneficial ownership of income, yet they do not set the precise form for the above confirmation. (for details see “We may encounter difficulties in obtaining lower rates of Russian withholding income tax envisaged by the Russia-Cyprus double tax treaty for dividends distributed from Russia”).

A non-resident holder who is an individual willing to obtain the advance double tax treaty relief at source should confirm to a tax agent that he or she is tax resident in a relevant foreign jurisdiction having a double tax treaty with Russia by providing the tax agent with a personal identity document and document confirming the tax residency of an individual in a relevant jurisdiction. To date, the Russian tax authorities do not generally make additional claims for confirmation of tax residency. However, due to the lack of available practice there is some uncertainty as to how they will be applied by the Russian tax authorities.

Non-resident holders should consult their own tax advisors regarding possible tax treaty relief and procedures for obtaining such relief with respect to any Russian taxes imposed on any payments received with respect to the ADSs.

#### Refund of Tax Withheld

If Russian withholding tax on income derived from Russian sources by a non-resident holder has been withheld at the source of payment and such non-resident holder is entitled to benefits of an applicable double tax treaty allowing such non-resident holder not to pay the tax in Russia or pay the tax at a reduced rate in relation to such income, an application for the refund of the tax withheld may be made within three years from the end of the tax period in which the tax was withheld.

In order to obtain a refund, the non-resident holder that is a legal entity or an individual is required to file with the Russian tax authorities along with the tax refund claim certain pack of documents. The list of such documents is stipulated by the Russian Tax Code in respect of legal entities.

The Russian tax authorities may, in practice, require a wide variety of documentation confirming the right to benefits under a double tax treaty. Such documentation, in practice, may not be explicitly required by the Russian Tax Code. Obtaining a refund of Russian tax withheld may be a time-consuming process and can involve considerable practicable difficulties, depending to a large extent on the position of the local tax inspectorates. No assurance can be given that a refund of Russian tax withheld will be granted in practice.

Non-resident holders should consult their own tax advisors should they need to obtain a refund of Russian taxes withheld on any payments received with respect to the ADSs.

#### **Resident holders**

A resident holder will generally be subject to all applicable Russian taxes in respect of the purchase of the ADSs and income received on the ADSs, including any distributions on ADSs, gains from their sale, exchange or other disposal.

Resident holders should consult their own tax advisors with respect to their tax position regarding the ADSs.

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### F. Dividend and Paying Agents.

Not applicable.

### G. Statements by Experts.

Not applicable.

### H. Documents on Display.

We are subject to the periodic reporting and other informational requirements of the Exchange Act. Under the Exchange Act, we are required to file reports and other information with the SEC. Specifically, we are required to file annually a Form 20-F within four months after the end of each fiscal year, which is December 31. The SEC also maintains a website at [www.sec.gov](http://www.sec.gov) that contains reports, proxy and information statements, and other information regarding registrants that make electronic filings with the SEC using its EDGAR system. As a foreign private issuer, we are exempt from the rules under the Exchange Act prescribing the furnishing and content of quarterly reports and proxy statements, and officers, directors and principal shareholders are exempt from the reporting and short-swing profit recovery provisions contained in Section 16 of the Exchange Act.

### I. Subsidiary Information.

Not applicable.

## ITEM 11. Quantitative and Qualitative Disclosures About Market Risk

The main risks that could adversely affect our financial assets, liabilities or future cash flows are foreign exchange risk, liquidity and credit risk. Our management reviews and approves policies for managing each of the risks which are summarized below.

### Foreign exchange risk

Foreign exchange risk is the risk that fluctuations in exchange rates will adversely affect items in our statement of comprehensive income, statement of financial position and/or cash flows. Foreign currency denominated assets and liabilities give rise to foreign exchange exposure.

#### *Foreign currency sensitivity*

The following tables demonstrate the sensitivity to a reasonably possible change in U.S. dollar and euro exchange rates against Russian ruble, with all other variables held constant. The impact on profit before tax is due to changes in the carrying amount of monetary assets and liabilities denominated in U.S. dollar and euro when these currencies are not functional currencies of the respective Group subsidiary. Our exposure to foreign currency changes for all other currencies is not material.

	<u>change in US Dollar</u>	<u>Effect on profit before tax Gain/(loss)</u> (in RUB millions)
2020	+10%	192
	-10%	(192)
2019	+13%	147
	-11%	(124)

  

	<u>change in Euro</u>	<u>Effect on profit before tax Gain/(loss)</u> (in RUB millions)
2020	+10%	(2)
	-10%	2
2019	+13%	192
	-11%	(162)

#### *Liquidity risk and capital management*

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. We seek to maintain a stable funding base primarily consisting of agent's deposits, current accounts and due to banks, retail deposits from customers and debt. The deposits received from our consumers and agents are also primarily due on demand, but are usually offset against future payments processed through agents. We expect that agent's deposits will continue to be offset against future payments and not be called by the agents.

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Customer accounts and amounts due to banks, trade and other payables are due on demand. We have sufficient cash balances and keep them in diversified portfolios of liquid instruments such as government bonds, correspondent account with CBR and overnight placements in high-rated commercial banks, in order to be able to respond timely and steady to unforeseen liquidity requirements.

Since 2014, the Russian economy has been going through a period of macroeconomic slowdown and liquidity shortage in a number of markets (including those in which we operate), caused among other things by falling oil prices, ruble devaluation and the economic sanctions regime. Banks and other entities in Russia decreased credit limits in their everyday operations and we have noted that our merchants and partners also started and in certain cases continued to request from us larger collaterals to hedge their risks. In the first quarter of 2020, the ruble again depreciated substantially and abruptly against the U.S. dollar and the euro due to a steep decline in oil prices. The full scope of the negative impact that COVID-19 and exchange rate drop may have on the Russian economy and available liquidity remains unclear but has the potential to be very significant. We were able to manage these conditions and requirements to date, though the liquidity shortage in the market, if exacerbated may have negative effects on our operations, which cannot be now reliably estimated.

According to CBR requirements, bank's capital calculated based on CBR instructions should be not less than certain portion of its risk-adjusted assets. As of December 31, 2020, Qiwi Bank JSC's capital ratio N1.0 is above the minimal level required of 8%. We monitor the fulfillment of requirements on a daily basis and send the reports to CBR on a monthly basis. During the years ended December 31, 2020 and 2019 Qiwi Bank JSC met the capital adequacy requirements.

We manage our capital structure and adjust it, in light of changes in economic conditions. Our capital includes share capital, share premium, additional paid-in capital, other reserves and translation reserve. To maintain or adjust the capital structure, we may make dividend payments to shareholders or issue new shares. Currently, we require capital to finance our growth. Notwithstanding that we generate significant cash from our operations, we also issued RUB 5 billion bonds that we primarily use to fund the growth of the factoring portfolio of the Factoring PLUS project. The table below summarizes the maturity profile of our financial liabilities based on contractual undiscounted payments.

	<b>Total</b>	<b>Due: On demand</b>	<b>Within a year</b>	<b>More than a year</b>
	(in RUB millions)			
Debt	6,640	1,549	91	5,000
Lease liabilities	1,116	—	354	762
Trade and other payables	29,528	29,528	—	—
Customer accounts and amounts due to banks	12,337	11,181	1,120	36
<b>Total as of December 31, 2020</b>	<b>49,621</b>	<b>42,258</b>	<b>1,565</b>	<b>5,798</b>

	<b>Total</b>	<b>Due: On demand</b>	<b>Within a year</b>	<b>More than a year</b>
	(in RUB millions)			
Debt	1,545	—	—	1,545
Lease liabilities	1,357	—	340	1,017
Trade and other payables	27,295	27,295	—	—
Customer accounts and amounts due to banks	21,963	18,712	2,807	444
<b>Total as of December 31, 2019</b>	<b>52,160</b>	<b>46,007</b>	<b>3,147</b>	<b>3,006</b>

### *Credit risk*

Our financial assets, which potentially subject us and our subsidiaries, joint ventures and associates to credit risk, consist principally of trade receivables, loans issued, cash and short-term investments. We sell services on a prepayment basis or ensure that our receivables are from customers with an appropriate credit history – large merchants and agents with sufficient and appropriate credit history. Our receivables from merchants and others, except for agents, are generally non-interest-bearing and do not require collateral. Receivables from agents are interest-bearing and unsecured. We hold cash primarily with reputable Russian and international banks, including the Central Bank of Russia, which management considers having minimal risk of default, although credit ratings of Russian and Kazakh banks are generally lower than those banks in more developed markets. Short-term investments include fixed-rate debt instruments issued by the Russian Government.

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns. The carrying amount of accounts receivable, net of allowance for impairment of receivables, represents the maximum amount exposed to the credit risk for this type of receivables.

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Set out below is the information about the credit risk exposure on our trade and other receivables (except for advances issued) using a provision matrix:

December 31, 2020	Days past due				
	Current and <30 days	30-60 days	61-90 days	>91 days	Total
Expected credit loss rate	0.13%	1%	69%	92%	
Exposure at default	6,092	1,035	230	118	<b>7,475</b>
Expected credit loss	(8)	(7)	(159)	(109)	<b>(283)</b>

  

December 31, 2019	Days past due				
	Current and <30 days	30-60 days	61-90 days	>91 days	Total
Expected credit loss rate	0.10%	1%	57%	94%	
Exposure at default	5,143	490	362	76	<b>6,071</b>
Expected credit loss	(6)	(3)	(208)	(71)	<b>(288)</b>

We evaluate the concentration of risk with respect to trade and other receivables on a regular basis. Our customers are located in several jurisdictions and industries and operate in largely independent markets. Our Top 5 counterparties are large and reputable companies. The table below demonstrates the largest counterparties' balances as a percentage of respective totals:

Concentration of credit risks by main counterparties, % from total amount	Trade and other receivables		
	As of December 31, 2018	As of December 31, 2019	As of December 31, 2020
Top 5 counterparties	40%	43%	54%
Others	60%	57%	46%

As of December 31, 2020 the amount of installment card loans issued (net of expected credit loss allowance) was equal to nil down from RUB 7,985 million as of December 31, 2019 following the sale of the SOVEST loans' portfolio, the corresponding amount of provisions for loan impairment was nil as compared with RUB 810 million to the same period in the prior year. The amount of loans issued to legal entities which primarily related to Factoring PLUS project as of December 31, 2020 was RUB 6,013 million compared to RUB 3,699 million as of December 31, 2019 the corresponding amount of provisions for loan impairment was RUB 37 million as compared with RUB 33 million to the same period in the prior year (see " – Item 5. A. Operating results" for more details on the dynamics). A loan is considered overdue when the borrower fails to make any payment due under the loan at the reporting date and an overdue amount is recognized as the aggregate amount of all amounts due from the borrower under the respective loan agreement including accrued interest and commissions if any. For the purposes of our internal credit risk assessment, we consider all loans with a principal and/or interest payment that is more than 90 days overdue as "non-performing".

As of December 31, 2020, we had credit exposure to our counterparties in connection with our Factoring PLUS business of RUB 5,745 million up from RUB 3,365 as of December 31, 2019, and in connection with financial and performance guarantees we provide mostly to non-related parties as part of our Factoring PLUS business and certain of our merchants (predominantly in betting space) in the amount of RUB 22,036 million up from RUB 8,545 as of December 31, 2019. The amount of credit loss expense related to the factoring portfolio for the year ended December 31, 2020 is RUB 15 million.

As part of the credit risk assessment of the factoring transactions, we evaluate the credit risk of an individual client as well as of the debtor. We believe that debtor risk assessment is an important source of additional security and credit quality guarantee. Procedures and responsibilities for assessing and managing credits risks of clients and debtors are clearly stipulated in the internal risk policy. To assess clients' accounts receivables as a form of collateral, we analyze each debtor individually and collectively at the portfolio level (risk concentration, turnover ratios and other parameters). We also make allowances for the dual structure of collateral for the assets placed under factoring operations. According to such structure, the debtor whose receivables are assigned to us must fulfill its obligations and in case the debtor fails to fulfill its contractual liabilities, the liabilities are transferred to the client under recourse. Compared with traditional lending, therefore, the assets are better collateralized and the credit risk is lower.

The management established a credit committee that develops and approves general principles for lending and takes special measures to mitigate credit risk such as reduction of the credit limits for unreliable clients, diversification of methods of work with overdue borrowers and more advanced scoring models for the new borrowers.

## ITEM 12. Description of Securities Other Than Equity Securities

### A. Debt Securities.

Not applicable.

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**B. Warrants and Rights.**

Not applicable.

**C. Other Securities.**

Not applicable.

**D. American Depositary Shares.**

**Fees and Expenses**

**Persons depositing or withdrawing class B shares or ADS holders must pay:**

U.S.\$5.00 (or less) per 100 ADSs (or portion of 100 ADSs)

U.S.\$0.05 (or less) per ADS

A fee equivalent to the fee that would be payable if securities distributed to you had been class B shares and the class B shares had been deposited for issuance of ADSs

U.S.\$0.05 (or less) per ADSs per calendar year

Registration or transfer fees

Expenses of the depositary

Taxes and other governmental charges the depositary or the custodian have to pay on any ADS or share underlying an ADS, for example, stock transfer taxes, stamp duty or withholding taxes

Any charges incurred by the depositary or its agents for servicing the deposited securities

**For:**

- Issuance of ADSs, including issuances resulting from a distribution of class B shares or rights or other property
- Cancellation of ADSs for the purpose of withdrawal, including if the deposit agreement terminates
- Any cash distribution to ADS holders
- Distribution of securities distributed to holders of deposited securities which are distributed by the depositary to ADS holders
- Depositary services
- Transfer and registration of class B shares on our share register to or from the name of the depositary or its agent when you deposit or withdraw class B shares
- Cable, telex and facsimile transmissions (when expressly provided in the deposit agreement)
- Converting foreign currency to U.S. dollars
- As necessary
- As necessary

The depositary collects its fees for delivery and surrender of ADSs directly from investors depositing class B shares or surrendering ADSs for the purpose of withdrawal or from intermediaries acting for them. The depositary collects fees for making distributions to investors by deducting those fees from the amounts distributed or by selling a portion of distributable property to pay the fees. The depositary may collect its annual fee for depositary services by deduction from cash distributions or by directly billing investors or by charging the book-entry system accounts of participants acting for them. The depositary may generally refuse to provide fee-based services until its fees for these services are paid.

From time to time, the depositary may make payments to us to reimburse and/or class B share revenue from the fees collected from ADS holders, or waive fees and expenses for services provided, generally relating to costs and expenses arising out of establishment and maintenance of the ADS program. In performing its duties under the deposit agreement, the depositary may use brokers, dealers or other service providers that are affiliates of the depositary and that may earn or share fees or commissions.

**Payment of Taxes**

You will be responsible for any taxes or other governmental charges payable on your ADSs or on the deposited securities represented by any of your ADSs. The depositary may refuse to register any transfer of your ADSs or allow you to withdraw the deposited securities represented by your ADSs until such taxes or other charges are paid. It may apply payments owed to you or sell deposited securities represented by your ADSs to pay any taxes owed and you will remain liable for any deficiency. If the depositary sells deposited securities, it will, if appropriate, reduce the number of ADSs to reflect the sale and pay to ADS holders any proceeds, or send to ADS holders any property, remaining after it has paid the taxes.

**PART II**

**ITEM 13. Defaults, Dividend Arrearages and Delinquencies**

None.

**ITEM 14. Material Modifications to the Rights of Security Holders and Use of Proceeds**

None.

**ITEM 15. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

The company's management, with the participation of the company's chief executive officer and chief financial officer, evaluated the effectiveness of the company's disclosure controls and procedures as of December 31, 2020. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of the company's disclosure controls and procedures as of December 31, 2020, the company's chief executive officer and chief financial officer concluded that, as of such date, the company's disclosure controls and procedures were effective to allow timely decisions regarding required disclosure. There have been no changes in internal control over financial reporting during the year ended on December 31, 2020.

**Management's Report on Internal Control over Financial Reporting**

Our management is responsible for establishing and maintaining adequate "internal control over financial reporting," as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. This rule defines internal control over financial reporting as a process designed by, or under the supervision of, a company's chief executive officer and chief financial officer and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods is subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies and procedures may deteriorate.

Management assessed the design and operating effectiveness of our internal control over financial reporting as of December 31, 2020. This assessment was performed under the direction and supervision of our chief executive officer and chief financial officer, and used the criteria established in Internal Control—Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on that evaluation, management concluded that as of December 31, 2020, our internal control over financial reporting was effective.

The effectiveness of our internal control over financial reporting as of December 31, 2020 has been audited by Ernst & Young LLC, our independent registered public accounting firm. Their report may be found below:

**Report of Independent Registered Public Accounting Firm**

To the Shareholders and the Board of Directors of QIWI plc

Opinion on Internal Control Over Financial Reporting

We have audited QIWI plc's internal control over financial reporting as of December 31, 2020, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, QIWI plc (the "Company") maintained, in all material respects, effective internal control over financial reporting as of December 31, 2020, based on the COSO criteria.

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We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated statement of financial position of the Company as of December 31, 2020 and 2019, the related consolidated statements of comprehensive income, changes in equity and cash flows for each of the three years in the period ended December 31, 2020 and the related notes and our report dated April 15, 2021 expressed an unqualified opinion thereon.

### *Basis for Opinion*

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

### Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Ernst & Young LLC

Moscow, Russia

April 15, 2021

### **ITEM 16. [RESERVED]**

#### **ITEM 16A. Audit Committee Financial Expert**

Our board of directors has determined that Mr. Marcus Rhodes is an "audit committee financial expert" as defined in Item 16A of Form 20-F under the Exchange Act. Our board of directors has also determined that Mr. Rhodes satisfies the "independence" requirements set forth in Rule 10A-3 under the Exchange Act.

#### **ITEM 16B. Code of Ethics**

We have adopted a Code of Ethics and Business Conduct that applies to all of our directors, officers and employees. The Code of Ethics and Business Conduct is intended to promote honest and ethical conduct, full and accurate reporting, and compliance with laws as well as other matters. A copy of the Code of Ethics and Business Conduct is available on our website: <https://investor.qiwi.com/corporate-governance/documents>.

**ITEM 16C. Principal Accountant Fees and Services**

The following table sets forth the aggregate fees by categories specified below in connection with certain professional services rendered by Ernst & Young, our principal external auditors, for the periods indicated.

	For the year ended December 31,	
	2019	2020
	(in RUB millions)	
Audit Fees	51	50
Audit-Related Fees	16	23
Tax Fees	4	4
All Other Fees	7	2
<b>Total</b>	<b>78</b>	<b>79</b>

**Audit Fees**

Audit fees for 2019 and 2020 are the aggregate fees billed and expected to be billed for the audit of our consolidated financial statements and other audit or interim review services provided in connection with statutory and regulatory filings or engagements.

**Audit-Related Fees**

Audit-related fees for 2019 and 2020 comprise securities transaction expenses including related to the filing of the Form F-3 and the prospectus supplement.

**Tax Fees**

Tax fees in 2019 and 2020 were related to tax compliance and tax planning services.

**All Other Fees**

All other fees in 2019 and 2020 relate to services in connection with corporate compliance matters, staff training and development costs.

**Pre-Approval Policies and Procedures**

All audit and non-audit services provided by our independent auditors must be pre-approved by our audit committee.

**ITEM 16D. Exemptions from the Listing Standards for Audit Committees**

None.

**ITEM 16E. Purchases of Equity Securities by the Issuer and Affiliated Purchasers**

None.

**ITEM 16F. Change in Registrant's Certifying Accountant**

None.

**ITEM 16G. Corporate Governance**

Our corporate affairs are governed by our memorandum and articles of association and the provisions of applicable Cyprus law, including the Companies Law and common law. The Companies Law differs from laws applicable to U.S. corporations and their shareholders.

**Exemptions From Nasdaq Corporate Governance Requirements**

The Nasdaq Marketplace Rules, or the Nasdaq Rules, provide that foreign private issuers may follow home country practice in lieu of the corporate governance requirements of the Nasdaq Stock Market LLC, subject to certain exceptions and requirements and except to the extent that such exemptions would be contrary to U.S. federal securities laws and regulations. The significant differences between our corporate governance practices and those followed by U.S. companies under the Nasdaq Listing Rules are summarized as follows:

- We follow home country practice that permits our board of directors to consist of less than a majority of independent directors, in lieu of complying with Rule 5605(b)(1) of the Nasdaq Rules that requires that the board of directors consist of a majority of independent directors. Currently, three members of our board of directors out of the total seven members are independent with the meaning of the Nasdaq Listing Rules.
- We follow home country practice that permits our board of directors not to implement a nominations committee or for directors to be nominated by a majority of our independent directors, in lieu of complying with Rule 5605(e) of the Nasdaq Rules that requires the implementation of a nominations committee or the nomination of directors by a majority of the independent directors. Subject to the rights of shareholders under Cyprus law to nominate directors to our board, the methodology by which directors are nominated to our board is as set forth in "Board of Directors Appointment of Directors."

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- We follow home country practice that permits us not to hold regular executive sessions where only independent directors are present, in lieu of complying with Rule 5605(b)(2) of the Nasdaq Rules that requires that regular executive sessions are held where only independent directors are present. We do not hold regular executive sessions.
- We follow home country practice that permits our compensation committee to not consist entirely of independent directors, in lieu of complying with Rule 5605(d) (1) of the Nasdaq Rules that requires that the board of directors have a compensation committee consisting of entirely independent directors. In addition, although our compensation committee charter provides that the compensation committee may, in its sole discretion, retain a compensation consultant, our compensation committee charter does not include all enumerated matters concerning retention of compensation consultants as set forth in Rule 5605(d)(3) of the Nasdaq Rules.
- We follow home country practice that permits the board of directors, without shareholder approval, to establish or materially amend any equity compensation arrangements, in lieu of complying with Rule 5635(b) of the Nasdaq Rules that requires that our shareholders approve the establishment or any material amendments to any equity compensation arrangements.
- Our board of directors has not made any determination with respect to the Company’s intention to follow Rule 5635(a), (b), and (d) of the Nasdaq Rules, relating to matters requiring shareholder approval. Cypriot law and our articles of association permit us, with approval of our board of directors and without shareholder approval, to take the following actions:
  - Acquire the stock or assets of another company, where such acquisition results in the issuance of 20% or more of our outstanding share capital or voting power, in contrast to Rule 5635(a) of the Nasdaq Rules, which would require shareholder approval in order to enter into such an acquisition.
  - Enter into any transaction that may result in a person, or group of persons acting together, holding more than 20% of our outstanding share capital or voting power. Such transaction may be considered a change of control under Rule 5635(b) of the Nasdaq Rules, requiring shareholder approval. Notwithstanding the above, Cypriot law would not permit us to enter into any reorganization, merger or consolidation without shareholder approval.
  - Enter into any transaction other than a public offering involving the sale, issuance or potential issuance by the company of shares (or securities convertible into or exercisable for shares) equal to 20% or more of the outstanding share capital of the Company or 20% or more of the voting power outstanding before the issuance for less than the greater of book or market value of the stock, in contrast to Rule 5635(d), which would require shareholder approval for such issuance of shares (or securities convertible into or exercisable for shares).

Please see also “—Rights Attaching to Shares—Issue of Shares and Pre-emptive Rights” for restrictions on the issuance of shares.

We are not permitted to opt out of the requirement that we maintain an audit committee that consists entirely of independent directors and we currently comply with Rule 5605(c) of the Nasdaq Rules with respect to audit committee composition and practices.

### **ITEM 16H. Mine Safety Disclosure**

Not applicable.

## **PART III**

### **ITEM 17. Financial Statements**

We have responded to Item 18 in lieu of responding to this item.

### **ITEM 18. Financial Statements**

Please refer to the financial statements beginning on page F-1.

## ITEM 19. Exhibits

## Index to Exhibits

<u>Exhibit Number</u>	<u>Description of Document</u>
1.1	<a href="#">Articles of Association of QIWI plc (incorporated by reference to Exhibit 1.1 to QIWI plc’s Annual Report on Form 20-F, filed on March 28, 2018)</a>
2.1	<a href="#">Form of Registrant’s American Depositary Receipt (included in Exhibit 2.3)</a>
2.2	<a href="#">Specimen Certificate for Class B Shares of the Registrant (incorporated by reference to Exhibit 4.2 to QIWI plc’s Registration Statement on Form F-1/A, File No. 333-187579, filed on April 19, 2013)</a>
2.3	<a href="#">Form of Deposit Agreement among the Registrant, the Depositary and Owners and Beneficial Owners of the American Depositary Shares issued thereunder (incorporated by reference to Exhibit 4.3 to QIWI plc’s Registration Statement on Form F-1/A, File No. 333-187579, filed on April 19, 2013)</a>
2.4	<a href="#">Description of Securities</a>
4.1	<a href="#">Form of Amended and Restated Registration Rights Agreement among Saldivar Investments Limited, Sergey A. Solonin, Palmway Holdings Limited, Antana International Corporation, Andrey N. Romanenko, Dargle International Limited, Igor N. Mikhailov, Bralvo Limited, E1 Limited, Mail.ru Group Limited and Mitsui &amp; Co., Ltd., and QIWI plc. (incorporated by reference to Exhibit 4.5 to QIWI plc’s Registration Statement on Form F-1, File No. 333-191221, filed on September 30, 2013)</a>
4.2	<a href="#">Form of Amended and Restated Registration Rights Agreement among QIWI plc and Public Joint-Stock Company «Bank Otkritie Financial Corporation» and (incorporated by reference to Exhibit 4. to QIWI plc’s Registration Statement on Form F-3, File No. 333-235239, filed on November 25, 2019)</a>
4.3	<a href="#">The Agreement for the acquisition of assets related to the project “SOVEST”, dated June 8, 2020 between QIWI Bank (Joint-Stock Company), QIWI plc, and Public Joint Stock Company “Sovcombank”</a>
8.1	<a href="#">Subsidiaries of the Registrant</a>
12.1	<a href="#">Certification of Boris Kim, Chief Executive Officer of QIWI plc, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
12.2	<a href="#">Certification of Pavel Korzh, Chief Financial Officer of QIWI plc, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
13.1	<a href="#">Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>
15.1	<a href="#">Consent of Ernst &amp; Young LLC</a>
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

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QIWI plc

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for the year ended December 31, 2020

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QIWI plc  
Consolidated financial statements  
for the year ended December 31, 2020

**Report of Independent Registered Public Accounting Firm**

To the Shareholders and the Board of Directors of QIWI plc

**Opinion on the Financial Statements**

We have audited the accompanying consolidated statement of financial position of QIWI plc (the Company) as of December 31, 2020 and 2019, the related consolidated statements of comprehensive income, changes in equity and cash flows for each of the three years in the period ended December 31, 2020, and the related notes (collectively referred to as the “consolidated financial statements”). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2020 and 2019, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2020, in conformity with International Financial Reporting Standards as issued by the International Accounting Standards Board.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company’s internal control over financial reporting as of December 31, 2020, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated April 15, 2021 expressed an unqualified opinion thereon.

**Basis for Opinion**

These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on the Company’s financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

**Critical Audit Matter**

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the account or disclosures to which it relates.

Recognition of revenue for payment processing fees

*Description of the Matter*

As disclosed in Notes 3.14 and 22 to the consolidated financial statements, the Company earns fees for processing payments initiated by individuals (“consumers”) to pay to goods and service providers (“merchants”) or transfer money to other individuals. In 2020, payment processing fees accounted for 34,326 million Russian rubles. Payment processing fees are earned from consumers or merchants, or both, and are composed of a significant volume of low-value transactions, captured and processed on multiple systems, databases, and other tools. The processing of payments and the related recognition of payment processing fees are highly automated, and the processing fees are based on contractual terms with customers.

Auditing revenue for payment processing fees was especially challenging due to the multiple customized and proprietary IT systems utilized in the processing of payments and the related determination of the payment processing fee. There was complexity in obtaining an understanding of the structure of the systems and processes, used to capture the large volumes of customer data, and the manual and automated interfaces to transfer and reconcile data between the processing systems, which capture and record payments from consumers and merchants and compute the related fee, to accounting systems, which accumulate and record the processing fees.

*How We Addressed the Matter in Our Audit*

We obtained an understanding, evaluated the design and tested the operating effectiveness of controls over the Company’s process to record revenue for payment processing fees. We involved IT professionals to help obtain an understanding and evaluate the design and operating effectiveness of the IT environment in which the processing and accounting systems reside. We also tested management’s controls around the reconciliations of data and processing fees.

Our audit procedures over payment processing fees included, among others, reconciliation of data between the Company’s processing systems and the accounting ledger. We analyzed manual adjustments in both the processing and accounting systems and inspected relevant supporting documents and calculations. We tested the end-to-end reconciliation of payment volumes and commissions from the processing systems to the accounting ledger. We tested the processing fees by recalculating the revenue recorded and comparing it to the processing system. We also performed analytical procedures over processing fees as a percentage of total volume.

/s/ Ernst & Young LLC

We have served as the Company’s auditor since 2008

Moscow, Russia  
April 15, 2021

QIWI plc  
 Consolidated statement of financial position  
 As of December 31, 2020  
 (in millions of Rubles)

	Notes	As of December 31, 2019	As of December 31, 2020
<b>Assets</b>			
<b>Non-current assets</b>			
Property and equipment	9	2,346	1,893
Goodwill and other intangible assets	6, 10, 11	11,316	10,813
Investments in associates	20	1,118	1,635
Long-term debt securities and deposits	30	4,015	3,495
Long-term loans	12, 30	265	214
Other non-current assets		83	112
Deferred tax assets	26	217	209
<b>Total non-current assets</b>		<b>19,360</b>	<b>18,371</b>
<b>Current assets</b>			
Trade and other receivables	13	6,162	7,445
Short-term loans	12	11,419	5,799
Short-term debt securities and deposits	30	1,136	2,888
Prepaid income tax		259	197
Other current assets	15	917	1,202
Cash and cash equivalents	14	42,101	47,382
Assets held for sale		123	31
<b>Total current assets</b>		<b>62,117</b>	<b>64,944</b>
<b>Total assets</b>		<b>81,477</b>	<b>83,315</b>
<b>Equity and liabilities</b>			
<b>Equity attributable to equity holders of the parent</b>			
Share capital	16	1	1
Additional paid-in capital		1,876	1,876
Share premium	16	12,068	12,068
Other reserve		2,576	2,575
Retained earnings		10,557	14,602
Translation reserve		289	554
<b>Total equity attributable to equity holders of the parent</b>		<b>27,367</b>	<b>31,676</b>
Non-controlling interests		70	96
<b>Total equity</b>		<b>27,437</b>	<b>31,772</b>
<b>Non-current liabilities</b>			
Long-term debt	17	1,545	4,923
Long-term lease liabilities	21	1,017	762
Long-term customer accounts	19	444	36
Other non-current liabilities		45	44
Deferred tax liabilities	26	749	1,161
<b>Total non-current liabilities</b>		<b>3,800</b>	<b>6,926</b>
<b>Current liabilities</b>			
Trade and other payables	18	27,295	29,528
Customer accounts and amounts due to banks	19	21,519	12,301
Short-term debt	17	—	1,640
Short-term lease liabilities	21	340	354
VAT and other taxes payable		184	147
Other current liabilities	15	902	647
<b>Total current liabilities</b>		<b>50,240</b>	<b>44,617</b>
<b>Total equity and liabilities</b>		<b>81,477</b>	<b>83,315</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

QIWI plc  
Consolidated statement of comprehensive income  
for the year ended December 31, 2020  
(in millions of Rubles, except per share data)

	Notes	Year ended December 31		
		2018 (restated)*	2019 (restated)*	2020
<b>Continuing operations</b>				
<b>Revenue:</b>				
Payment processing fees		29,593	35,941	40,622
Interest revenue calculated using the effective interest rate	22	23,694	30,736	34,326
Fees from inactive accounts and unclaimed payments		1,255	1,961	2,390
Other revenue	22	1,419	1,806	1,952
		3,225	1,438	1,954
<b>Operating costs and expenses:</b>				
Cost of revenue (exclusive of items shown separately below)	23	(20,714)	(23,964)	(26,558)
Selling, general and administrative expenses	24	(10,332)	(14,075)	(16,494)
Personnel expenses		(3,833)	(3,442)	(2,733)
Depreciation and amortization	9, 10	(5,758)	(5,192)	(6,108)
Credit loss (expense)/income	12,13,14,27	(772)	(1,066)	(1,101)
Impairment of non-current assets	10, 11	4	12	(90)
		(23)	(201)	(32)
<b>Profit from operations</b>				
Share of gain/(loss) of an associate and a joint venture	20	8,879	11,977	14,064
Other income and expenses, net		(46)	258	663
Foreign exchange gain/(loss), net		(181)	(91)	(95)
Interest income and expenses, net		263	(172)	(199)
		17	(18)	(68)
<b>Profit before tax from continuing operations</b>				
Income tax expense	26	8,932	11,954	14,365
		(1,751)	(2,513)	(3,119)
<b>Net profit from continuing operations</b>				
		7,181	9,441	11,246
<b>Discontinued operations</b>				
Loss after tax from discontinued operations	6	(3,555)	(4,554)	(2,308)
<b>Net profit</b>				
		3,626	4,887	8,938
<b>Attributable to:</b>				
Equity holders of the parent		3,584	4,832	8,842
Non-controlling interests		42	55	96
<b>Other comprehensive income</b>				
<i>Other comprehensive income to be reclassified to profit or loss in subsequent periods:</i>				
<b>Foreign currency translation:</b>				
Exchange differences on translation of foreign operations		525	(229)	229
Net loss recycled to profit or loss upon disposal		—	—	45
<b>Debt securities at fair value through other comprehensive income (FVOCI):</b>				
Net gains arising during the period, net of tax		—	41	32
Net gains recycled to profit or loss upon disposal		—	(26)	(47)
<b>Total other comprehensive income/(loss), net of tax</b>				
		525	(214)	259
<b>Total comprehensive income, net of tax</b>				
		4,151	4,673	9,197
<b>Attributable to:</b>				
Equity holders of the parent		4,099	4,623	9,092
Non-controlling interests		52	50	105
<b>Earnings per share:</b>				
Basic, profit attributable to ordinary equity holders of the parent	8	58.56	78.20	142.04
Diluted, profit attributable to ordinary equity holders of the parent	8	58.06	77.60	141.66
<b>Earnings per share for continuing operations</b>				
Basic, profit from continuing operations attributable to ordinary equity holders of the parent		116.65	151.91	179.11
Diluted, profit from continuing operations attributable to ordinary equity holders of the parent		115.66	150.74	178.64

\* Amounts do not correspond with the previously presented ones due to discontinued operations (please refer to Note 6)

The accompanying notes form an integral part of these consolidated financial statements.

QIWI plc  
Consolidated statement of cash flows  
for the year ended December 31, 2020  
(in millions of Rubles, except per share data)

	Notes	Year ended December 31		
		2018	2019	2020
<b>Operating activities</b>				
Profit before tax from continuing operations		8,932	11,954	14,365
Loss before tax from discontinued operations	6	(4,431)	(5,575)	(2,509)
<b>Profit before tax</b>		<b>4,501</b>	<b>6,379</b>	<b>11,856</b>
<i>Adjustments to reconcile profit before tax to net cash flows generated from operating activities</i>				
Depreciation and amortization	9, 10	864	1,324	1,266
Foreign exchange loss/(gain), net		(262)	172	224
Interest income, net	22	(1,782)	(2,901)	(2,693)
Credit loss expense		474	642	870
Share of (gain) / loss of an associate and a joint venture		46	(258)	(663)
Loss from sale of Sovest loans' portfolio	6	—	—	712
Share-based payments	31	635	464	43
Impairment of non-current assets	10, 11	23	792	134
Loss from initial recognition		143	273	27
Other		371	122	1
<i>Changes in operating assets and liabilities:</i>				
(Increase)/decrease in trade and other receivables		1,127	1,256	(854)
(Increase)/decrease in other assets		(529)	39	(308)
Increase/(decrease) in customer accounts and amounts due to banks		14,601	3,528	(10,240)
Increase in accounts payable and accruals		7,347	976	1,242
Increase/(decrease) in loans issued from banking operations		(5,827)	(5,159)	4,023
<b>Cash flows generated from operations</b>		<b>21,732</b>	<b>7,649</b>	<b>5,640</b>
Interest received		1,795	3,694	3,391
Interest paid		(113)	(333)	(508)
Income tax paid		(769)	(1,771)	(2,421)
<b>Net cash flow generated from operating activities</b>		<b>22,645</b>	<b>9,239</b>	<b>6,102</b>
<b>Investing activities</b>				
Cash paid as investments in associates and joint ventures		(21)	(200)	—
Cash received upon /(used in) business combination		138	(354)	(141)
Purchase of property and equipment		(736)	(858)	(260)
Purchase of intangible assets		(385)	(443)	(176)
Proceeds from sale of fixed and intangible assets		—	196	124
Loans issued		(187)	(444)	(16)
Repayment of loans issued		4	412	51
Purchase of debt securities and deposits		(810)	(5,405)	(4,444)
Proceeds from sale and redemption of debt securities		672	2,213	3,230
Dividends received from an associate		—	—	153
<b>Net cash used in investing activities</b>		<b>(1,325)</b>	<b>(4,883)</b>	<b>(1,479)</b>
<b>Financing activities</b>				
Proceeds from borrowings	17	—	1,545	4,921
Payment of principal portion of lease liabilities		—	(387)	(301)
Dividends paid to owners of the Group	25	—	(3,392)	(4,804)
Dividends paid to non-controlling shareholders		(29)	(43)	(74)
Other		—	—	(29)
<b>Net cash used in financing activities</b>		<b>(29)</b>	<b>(2,277)</b>	<b>(287)</b>
Effect of exchange rate changes on cash and cash equivalents		1,240	(944)	945
<b>Net increase in cash and cash equivalents</b>		<b>22,531</b>	<b>1,135</b>	<b>5,281</b>
Cash and cash equivalents at the beginning of year	14	18,435	40,966	42,101
<b>Cash and cash equivalents at the end of year</b>	14	<b>40,966</b>	<b>42,101</b>	<b>47,382</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

QIWI plc  
 Consolidated statement of changes in equity  
 for the year ended December 31, 2020  
 (in millions of Rubles, except per share data)

	Notes	Attributable to equity holders of the parent							Total	Non-controlling interests	Total equity
		Share capital		Additional paid-in capital	Share premium	Other reserves	Retained earnings	Translation reserve			
		Number of shares outstanding	Amount								
<b>Balance as of December 31, 2019</b>		<b>62,092,835</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>2,576</b>	<b>10,557</b>	<b>289</b>	<b>27,367</b>	<b>70</b>	<b>27,437</b>
Profit for the year		—	—	—	—	—	8,842	—	8,842	96	8,938
Other comprehensive income:											
Foreign currency translation		—	—	—	—	—	—	265	265	9	274
Debt instruments at FVOCI		—	—	—	—	(15)	—	—	(15)	—	(15)
<b>Total comprehensive income</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>(15)</b>	<b>8,842</b>	<b>265</b>	<b>9,092</b>	<b>105</b>	<b>9,197</b>
Share-based payments	31	—	—	—	—	43	—	—	43	—	43
Exercise of options	16	285,997	—	—	—	—	—	—	—	—	—
Dividends	25	—	—	—	—	—	(4,797)	—	(4,797)	—	(4,797)
Dividends to non-controlling interests		—	—	—	—	—	—	—	—	(74)	(74)
Other		—	—	—	—	(29)	—	—	(29)	(5)	(34)
<b>Balance as of December 31, 2020</b>		<b>62,378,832</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>2,575</b>	<b>14,602</b>	<b>554</b>	<b>31,676</b>	<b>96</b>	<b>31,772</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

QIWI plc  
 Consolidated statement of changes in equity  
 for the year ended December 31, 2020  
 (in millions of Rubles, except per share data)

	Notes	Attributable to equity holders of the parent							Total	Non-controlling interests	Total equity
		Share capital		Additional paid-in capital	Share premium	Other reserves	Retained earnings	Translation reserve			
		Number of shares outstanding	Amount								
<b>Balance as of December 31, 2018</b>		<b>61,451,513</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>2,097</b>	<b>9,091</b>	<b>513</b>	<b>25,646</b>	<b>60</b>	<b>25,706</b>
Profit for the year		—	—	—	—	—	4,832	—	4,832	55	4,887
Other comprehensive income:											
Foreign currency translation		—	—	—	—	—	—	(224)	(224)	(5)	(229)
Debt instruments at FVOCI		—	—	—	—	15	—	—	15	—	15
<b>Total comprehensive income</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>15</b>	<b>4,832</b>	<b>(224)</b>	<b>4,623</b>	<b>50</b>	<b>4,673</b>
Share-based payments	31	—	—	—	—	464	—	—	464	—	464
Exercise of options	16	641,322	—	—	—	—	—	—	—	—	—
Dividends	25	—	—	—	—	—	(3,366)	—	(3,366)	—	(3,366)
Dividends to non-controlling interests		—	—	—	—	—	—	—	—	(43)	(43)
Other		—	—	—	—	—	—	—	—	3	3
<b>Balance as of December 31, 2019</b>		<b>62,092,835</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>2,576</b>	<b>10,557</b>	<b>289</b>	<b>27,367</b>	<b>70</b>	<b>27,437</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

QIWI plc  
 Consolidated statement of changes in equity  
 for the year ended December 31, 2020  
*(in millions of Rubles, except per share data)*

	Notes	Attributable to equity holders of the parent							Total	Non-controlling interests	Total equity
		Share capital		Additional paid-in capital	Share premium	Other reserves	Retained earnings	Translation reserve			
		Number of shares outstanding	Amount								
<b>Balance as of December 31, 2017</b>		<b>60,932,654</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>1,462</b>	<b>5,715</b>	<b>(2)</b>	<b>21,120</b>	<b>37</b>	<b>21,157</b>
Impact of adopting IFRS 9		—	—	—	—	—	(208)	—	(208)	—	(208)
<b>Restated opening balance as of December 31, 2017</b>		<b>60,932,654</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>1,462</b>	<b>5,507</b>	<b>(2)</b>	<b>20,912</b>	<b>37</b>	<b>20,949</b>
Profit for the year		—	—	—	—	—	3,584	—	3,584	42	3,626
Other comprehensive income:											
Foreign currency translation		—	—	—	—	—	—	515	515	10	525
<b>Total comprehensive income</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>3,584</b>	<b>515</b>	<b>4,099</b>	<b>52</b>	<b>4,151</b>
Share-based payments	31	—	—	—	—	635	—	—	635	—	635
Exercise of options	16	518,859	—	—	—	—	—	—	—	—	—
Dividends to non-controlling interests		—	—	—	—	—	—	—	—	(29)	(29)
<b>Balance as of December 31, 2018</b>		<b>61,451,513</b>	<b>1</b>	<b>1,876</b>	<b>12,068</b>	<b>2,097</b>	<b>9,091</b>	<b>513</b>	<b>25,646</b>	<b>60</b>	<b>25,706</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

QIWI plc

Notes to consolidated financial statements

for the year ended December 31, 2020

*(in millions of Rubles, except per share data)*

**1. Corporate information and description of business**

QIWI plc (hereinafter “the Company”) was registered on February 26, 2007 as a limited liability Company OE Investment in Cyprus under the Cyprus Companies Law, Cap. 113. The registered office of the Company is Kennedy 12, Kennedy Business Centre, 2nd Floor, P.C.1087, Nicosia, Cyprus. On September 13, 2010 the directors of the Company resolved to change the name of the Company from OE Investments Limited to QIWI Limited. On February 25, 2013 the directors of the Company resolved to change the legal form of the Company from QIWI Limited to QIWI plc. The consolidated financial statements of QIWI plc and its subsidiaries for the year ended December 31, 2020 were authorized for issue by Board of Directors (BoD) on March 17, 2021.

QIWI plc and its subsidiaries (collectively the “Group”) operate electronic online payment systems primarily in Russia, Kazakhstan, Moldova, Belarus, United Arab Emirates (UAE) and other countries and provide consumer and small and medium enterprises (SME) financial services.

The Company was founded as a holding company as a part of the business combination transaction in which ZAO Ob’edinennaya Sistema Momentalnykh Platezhey and ZAO e-port Group of entities were brought together by way of contribution to the Company. The transaction was accounted for as a business combination in which ZAO Ob’edinennaya Sistema Momentalnykh Platezhey was identified as the acquirer.

The Company’s American Depositary Securities (ADS) have been listed on Nasdaq since May 3, 2013 and have been admitted to trading on MOEX since May 20, 2013. Prior to that time, there was no public market for the Company’ ADSs or ordinary shares. Subsequently, the Company closed two follow-on offerings of its ADSs on October 3, 2013 and on June 20, 2014.

Sergey Solonin is the ultimate controlling shareholder of the Group as of December 31, 2020.

Information on the Company’s principal subsidiaries is disclosed in Note 5.

*The accompanying notes form an integral part of these consolidated financial statements.*

## **2. Principles underlying preparation of consolidated financial statements**

### **2.1 Basis of preparation**

The consolidated financial statements are prepared on a historical cost basis. The consolidated financial statements are presented in Russian rubles (“RUB”) and all values are rounded to the nearest million (RUB (000,000)) except when otherwise indicated.

The Group’s subsidiaries maintain and prepare their accounting records and prepare their statutory accounting reports in accordance with domestic accounting legislation. Standalone financial statements of subsidiaries are prepared in their respective functional currencies (see Note 3.3 below).

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) under the historical cost convention, as modified by the initial recognition of financial instruments based on fair value, and by revaluation of financial instruments categorised at fair value through profit or loss (FVTPL) and at fair value through other comprehensive income (FVOCI). The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated. Despite the risks and uncertainties the Group is facing disclosed in Note 27, the management believes that the Group will continue to operate on a going concern basis in the foreseeable future. Therefore, these consolidated financial statements are prepared accordingly.

### **2.2 Basis of consolidation**

The consolidated financial statements comprise the financial statements of QIWI plc and its subsidiaries as of December 31 each year.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee),
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee,
- Rights arising from other contractual arrangements,
- The Group’s voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary. The financial statements of the subsidiaries are prepared for the same reporting period as the parent company, using consistent accounting policies.

*The accompanying notes form an integral part of these consolidated financial statements.*

## **2. Principles underlying preparation of consolidated financial statements (continued)**

### **2.2 Basis of consolidation (continued)**

All intra-group balances, income, expenses and unrealized gains and losses resulting from intra-group transactions are eliminated in full, except for the foreign exchange gains and losses arising on intra-group loans.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary.
- Derecognises the carrying amount of any non-controlling interests, including any components of other comprehensive income attributable to them.
- Recognises the fair value of the consideration received.
- Recognises the fair value of any investment retained.
- Recognises any surplus or deficit in profit or loss.
- Reclassifies to profit or loss or retained earnings, as appropriate, the amounts previously recognized in OCI as would be required if the Group had directly disposed of the related assets or liabilities.

### **2.3 Changes in accounting policies**

The accounting policies adopted in the preparation of the consolidated financial statements are consistent with those followed in the preparation of the Group's annual financial statements for the year ended December 31, 2019, except for the adoption of the new and amended IFRS and IFRIC interpretations as of January 1, 2020. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

The following amended standards and interpretations became effective from January 1, 2020, but did not have any material impact on the financial statements of the Group:

- *Amendments to References to the Conceptual Framework in IFRS Standards* (issued on March 29, 2018).
- *Amendments to IAS 1 and IAS 8: Definition of Material* (issued on October 31, 2018).
- *Amendment to IFRS 3: Definition of a Business* (issued on October 22, 2018).
- *Amendments to IFRS 9, IAS 39 and IFRS 7: Interest Rate Benchmark Reform* (issued in September, 2019)
- *Amendments to IFRS 16: Covid-19 Related Rent Concessions* (issued in May 28, 2020 and effective since June 1, 2020).

*The accompanying notes form an integral part of these consolidated financial statements.*

**2. Principles underlying preparation of consolidated financial statements (continued)**

**2.4 Standards issued but not yet effective**

The following other new pronouncements are not expected to have any material impact on the Group when adopted:

- *IFRS 17 Insurance Contracts* (issued in May 2017 and effective for annual periods beginning on or after January 1, 2023)
- *Amendments to IAS 1: Classification of liabilities as current or non-current* (issued on January 23, 2020 and effective for annual periods beginning on or after January 1, 2023)
- *Amendments to IFRS 3: Reference to the Conceptual Framework* (issued in May 2020, and effective for annual periods beginning on or after January 1, 2022)
- *Amendments to IAS 16: Property, Plant and Equipment: Proceeds before Intended Use* (issued in May 2020, and effective for annual periods beginning on or after January 1, 2022)
- *Amendments to IAS 37: Onerous Contracts – Costs of Fulfilling a Contract* (issued in May 2020, and effective for annual periods beginning on or after January 1, 2022)
- *Phase 2 amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16: Interest rate benchmark (IBOR) reform* (issued in August 2020 and effective for annual periods beginning on or after January 1, 2021)
- *Amendments to IAS 1 Presentation of Financial Statements and IFRS Practice Statement 2: Disclosure of Accounting policies* (issued in February 2021 and effective for annual periods beginning on or after January 1, 2023)
- *Amendments to IAS 8 Accounting policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates* (issued in February 2021 and effective for annual periods beginning on or after January 1, 2023)
- *Amendments to IFRS 16: Covid-19 Related Rent Concessions beyond June 30, 2021* (issued in March 31, 2020 and effective since April 1, 2021).
- *2018-2020 annual improvements to IFRS standards* (effective for annual periods beginning on or after January 1, 2022):
  - *IFRS 1 First-time Adoption of International Financial Reporting Standards* – Subsidiary as a first-time adopter
  - *IFRS 9 Financial Instruments* – Fees in the '10 per cent' test for derecognition of financial liabilities
  - *IAS 41 Agriculture* – Taxation in fair value measurements

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies**

Set out below are the principal accounting policies used to prepare these consolidated financial statements:

**3.1 Business combinations and goodwill**

Business combinations are accounted for using the acquisition method.

Consideration transferred includes the fair values of the assets transferred, liabilities incurred by the Group to the previous owners of the acquiree, and equity interests issued by the Group. Consideration transferred also includes the fair value of any contingent consideration and share-based payment awards of the acquiree that are replaced mandatorily in the business combination.

If a business combination results in the termination of pre-existing relationships between the Group and the acquiree, then the Group identifies any amounts that are not part of what the Group and the acquiree exchanged in the business combination. The Group recognizes as part of applying the acquisition method, only the consideration transferred for the acquiree and the assets acquired and liabilities assumed in the exchange for the acquiree.

If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date fair value and any resulting gain or loss is recognized in profit or loss. It is then considered in the determination of goodwill.

Any contingent consideration to be transferred by the acquirer will be recognized at fair value at the acquisition date. Subsequently, contingent consideration classified as an asset or liability, is measured at fair value with changes in fair value recognized in profit or loss. Contingent consideration that is classified as equity is not re-measured and subsequent settlement is accounted for within equity.

The Group measures any non-controlling interest at its proportionate interest in the identifiable net assets of the acquiree.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognized at the acquisition date. If the re-assessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognized in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquired entity are assigned to those units.

Where goodwill has been allocated to a cash-generating unit and certain operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed in this circumstance is measured based on the relative values of the operation disposed and the portion of the cash-generating unit retained.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.2 Investments in associates and joint ventures**

The Group's investment in its associate and joint ventures are accounted for using the equity method. An associate is an entity in which the Group has significant influence. A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement (i.e. unanimous consent of the parties) have rights to the net assets of the arrangement.

Under the equity method, the investment in the associate or joint venture is carried on the statement of financial position at cost plus post acquisition changes in the Group's share of net assets of the associate/joint venture. Goodwill relating to the associate/joint venture is included in the carrying amount of the investment and is neither amortized nor individually tested for impairment.

The statement of comprehensive income reflects the Group's share of the results of operations of the associate/joint venture. When there has been a change recognized directly in the equity of the investment, the Group recognizes its share of any changes and discloses this, when applicable, in the statement of changes in equity. Unrealized gains and losses resulting from transactions between the Group and the associate/joint venture are eliminated to the extent of the interest in it.

The Group's share of profit of an associate/joint venture is shown on the face of the statement of comprehensive income or in the notes. This is the profit attributable to equity holders of the associate/joint venture and, therefore, is profit after tax and non-controlling interests in the subsidiaries of the associate/joint venture.

The financial statements of the associates/joint ventures are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognize an additional impairment loss on its investment in its associates/joint ventures. The Group determines at each reporting date whether there is any objective evidence that the investment in the associate/joint venture is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of an investment in associate/joint venture and its carrying value and recognizes any respective loss in the statement of comprehensive income.

Upon loss of significant influence over the associate/joint venture, the Group measures and recognizes any retaining investment at its fair value. Any difference between the carrying amount of the associate/joint venture upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognized in profit or loss.

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.3 Foreign currency translation

The consolidated financial statements are presented in Russian rubles (RUB), which is the Company's functional and the Group's presentation currency. Each entity in the Group determines its own functional currency, depending on what the underlying economic environment is, and items included in the financial statements of each entity are measured using that functional currency. Transactions in foreign currencies are initially recorded in the functional currency at the functional currency rate at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are re-measured in to the functional currency at the functional currency rate of exchange at the reporting date. All differences are taken to profit or loss. They are shown separately for each Group company but netted by major types of monetary assets and liabilities. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as of the dates of the initial transactions.

Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on retranslation of non-monetary items is treated in line with the recognition of gain or loss on change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in other comprehensive income or profit or loss is also recognized in other comprehensive income or profit or loss, respectively).

The functional currency of the foreign operations is generally the respective local currency – US Dollar (U.S.\$), Euro (€), Kazakhstan tenge (KZT), Belarussian ruble (BYR), Moldovan leu (MDL) and New Romanian leu (RON). As of the reporting date, the assets and liabilities of these operations are translated into the presentation currency of the Group (the Russian Ruble) at the rate of exchange at the reporting date and their statements of comprehensive income are translated at the average exchange rates for the year or exchange rates prevailing on the date of specific transactions. The exchange differences arising on the translation are recognized in other comprehensive income. On disposal of a foreign entity, the deferred cumulative amount recognized in equity relating to that particular foreign operation is reclassified to the profit or loss.

The exchange rates of the Russian ruble to each respective currency as of December 31, 2020 and 2019 were as follows:

	Average exchange rates for the year ended December 31,		Exchange rates at December 31,	
	2019	2020	2019	2020
US Dollar	64.7362	72.1464	61.9057	73.8757
Euro	72.5021	82.4481	69.3406	90.6824
Kazakhstan Tenge (100)	16.8972	17.4138	16.2174	17.5481
Belarussian Ruble	30.9653	29.5855	29.4257	28.6018
Moldovan Leu (10)	36.8844	41.7510	35.9917	42.9635
New Romanian Leu	15.2820	17.0333	14.4948	18.5809

The currencies listed above are not a fully convertible outside the territories of countries of their operations. Related official exchange rates are determined daily by the Central Bank of the Russian Federation (further CBR). Market rates may differ from the official rates but the differences are, generally, within narrow parameters monitored by the respective Central Banks. The translation of assets and liabilities denominated in the currencies listed above into RUB for the purposes of these financial statements does not indicate that the Group could realize or settle, in RUB, the reported values of these assets and liabilities. Likewise, it does not indicate that the Group could return or distribute the reported RUB value of capital and retained earnings to its shareholders.

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.4 Property and equipment

##### 3.4.1 Cost of property and equipment

Property and equipment are stated at cost less accumulated depreciation and any accumulated impairment loss. Expenditures for continuing repairs and maintenance are charged to the profit or loss as incurred.

##### 3.4.2 Depreciation and useful lives

Depreciation is calculated on property and equipment on a straight-line basis from the time the assets are available for use, over their estimated useful lives as follows:

Processing servers and engineering equipment	3-10 years
Computers and office equipment	3-5 years
Other equipment	2-20 years

Useful lives of leasehold improvements of leased office premises are determined at the lower between the useful live of the asset or the lease term. The asset's residual values, useful lives and depreciation methods are reviewed, and adjusted as appropriate, at each financial year-end.

#### 3.5 Intangible assets

##### 3.5.1 Software and other intangible assets

Software and other intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as of the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

Following initial recognition of the development expenditure as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected generation of future benefits, generally 3-5 years. During the period of development, the asset is tested for impairment annually.

##### 3.5.2 Software development costs

Development expenditure on an individual project is recognized as an intangible asset when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete the asset and the ability to measure reliably the expenditure during development.

##### 3.5.3 Useful life and amortization of intangible assets

The Group assesses whether the useful life of an intangible asset is finite or indefinite and, if finite, the length of that useful life. An intangible asset is regarded by the entity as having an indefinite useful life when, based on an analysis of all of the relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows for the entity.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)****3.5 Intangible assets (continued)**

Intangible assets with finite lives are amortized on a straight-line basis over the useful economic lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. Below is the summary of useful lives of intangible assets:

Customer relationships and contract rights	4-15 years
Computer Software	3-10 years
Bank license	indefinite
Trademarks and other intangible assets	3-11 years

Amortization periods and methods for intangible assets with finite useful lives are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. Indefinite-lived intangible assets include the acquired licenses for banking operations. It is considered indefinite-lived as the related license is expected to be renewed indefinitely.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of comprehensive income when the asset is derecognized.

**3.6 Impairment of non-financial assets**

The Group assesses at each reporting date whether there is an indication that an asset, other than goodwill and intangible assets with indefinite useful life, may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used.

These calculations are corroborated by valuation multiples, quoted share prices for publicly traded analogues, if applicable, or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Group's cash generating units (CGU), to which the individual assets are allocated.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.6 Impairment of non-financial assets (continued)**

These budgets and forecast calculations generally cover a period of five years or longer, when management considers appropriate. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the last year.

Impairment losses of continuing operations are recognized in profit or loss in those expense categories consistent with the function of the impaired asset.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the Group makes an estimate of recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount.

That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in profit or loss. The following criteria are also applied in assessing impairment of specific assets:

*Goodwill*

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of the cash-generating units, to which the goodwill relates. Where the recoverable amount of the cash-generating units is less than their carrying amount an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods. The Group performs its annual impairment test of goodwill as of December 31 and whenever certain events and circumstances indicate that its carrying value may be impaired.

*Intangible assets with indefinite useful life*

Intangible assets with indefinite useful life are tested for impairment annually as of December 31, either individually or at the cash generating unit level, as appropriate and whenever events and circumstances indicate that an asset may be impaired.

**3.7 Financial assets**

**3.7.1 Initial recognition and measurement**

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15.

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.7 Financial assets (continued)

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

##### 3.7.2 Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost
- Financial assets at fair value through OCI with recycling of cumulative gains and losses
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition
- Financial assets at fair value through profit or loss

##### *Financial assets at amortised cost*

This category is the most relevant to the Group. The Group measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows, And
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group's financial assets at amortised cost includes cash and cash equivalents, reserves at CBR, debt instruments, trade and other receivables and loans issued.

##### *Financial assets at fair value through profit or loss*

Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the profit or loss section of statement of comprehensive income.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.7 Financial assets (continued)**

The Group's financial assets at fair value through profit or loss includes several loans that did not pass SPPI test.

*Financial assets at fair value through OCI*

For debt securities at fair value through OCI, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the statement of profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in OCI. Upon derecognition, the cumulative fair value change recognised in OCI is recycled to profit or loss.

The Group's debt securities at fair value through OCI represent investments in quoted debt securities included under long-term and short-term debt securities and deposits.

**3.7.3 Impairment—credit loss allowance for ECL**

The Group assesses and recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss.

The measurement of ECL reflects:

- an unbiased and probability weighted amount that is determined by evaluating a range of possible outcomes;
- the time value of money; and
- all reasonable and supportable information that is available without undue cost and effort at the end of each reporting period about past events, current conditions and forecasts of future economic conditions.

Debt instruments measured at AC are presented in the consolidated statement of financial position net of the allowance for ECL.

For loan commitments (where those components can be separated from the loan), a separate provision for ECL is recognised as other financial liabilities as part of accounts payable in the consolidated statement of financial position. For debt instruments at FVOCI, an allowance for ECL is recognised in profit or loss and it affects fair value gains or losses recognised in OCI rather than the carrying amount of those instruments.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.7 Financial assets (continued)**

The Group applies a “three stage” model for impairment in accordance with IFRS 9, based on changes in credit quality since initial recognition:

1. A financial instrument that is not credit-impaired on initial recognition is classified in Stage 1. Financial assets in Stage 1 have their ECL measured at an amount equal to the portion of lifetime ECL that results from default events possible within the next 12 months (12 month ECL).
2. If the Group identifies a significant increase in credit risk (“SICR”) since initial recognition, the asset is transferred to Stage 2 and its ECL is measured based on ECL on a lifetime basis (lifetime ECL).
3. If the Group determines that a financial asset is credit-impaired, the asset is transferred to Stage 3 and its ECL is measured as a lifetime ECL.

For financial assets that are credit-impaired on purchase or at origination, the ECL is always measured at a lifetime ECL. Note 30 provides information about inputs, assumptions and estimation techniques used in measuring ECL, including an explanation of how the Group incorporates forward-looking information in the ECL models.

**3.7.4 Derecognition**

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- The rights to receive cash flows from the asset have expired
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a ‘pass-through’ arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group’s continuing involvement in the asset.

In that case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.8 Financial liabilities**

**3.8.1 Initial recognition and measurement**

All financial liabilities are recognised initially at fair value, minus, in the case of financial liability not at fair value through profit or loss, transaction costs that are directly attributable to issue of financial liability.

The Group classifies all financial liabilities as subsequently measured at amortised cost (trade and other payables, debt, deposits, customer accounts and amounts due to banks), except for financial liabilities at fair value through profit or loss and financial guarantees.

**3.8.2 Subsequent measurement**

The measurement of financial liabilities depends on their classification, as described below:

*Financial liabilities at fair value through profit or loss*

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. The Group has no such instruments.

*Debt and deposits*

This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the profit or loss section of statement of comprehensive income.

*Financial guarantees*

Subsequent to initial recognition, the Group's liability under each guarantee is measured at the higher of the amount initially recognised less cumulative amortisation recognised in the income statement, and an ECL allowance. The premium received is recognised in the income statement in Commissions and other revenue on a straight line basis over the life of the guarantee.

*Undrawn loan commitments*

Undrawn loan commitments are commitments under which, over the duration of the commitment, the Group is required to provide a loan with pre-specified terms to the customer. Commitments to provide loans are initially recognised at their fair value, which is normally evidenced by the amount of fees received. At the end of each reporting period, the commitments are measured at the amount of the loss allowance determined based on the expected credit loss model. For loan commitments (where those components can be separated from the loan), a separate provision for ECL is recognised as a liability in the consolidated statement of financial position.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.8 Financial liabilities (continued)**

**3.8.3 Derecognition**

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in profit or loss.

In accordance with terms and conditions of use of e-wallet accounts and system rules, the Group charges a fee on its consumers on the balance of unused accounts after certain period of inactivity and unclaimed payments. Such fees are recorded as revenues in the period a fee is charged.

**3.8.4 Offsetting financial assets and liabilities**

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if:

- There is a currently enforceable legal right to offset the recognized amounts; and
- There is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

The right of set-off:

- Must not be contingent on a future event; and

Must be legally enforceable in all of the following circumstances:

- (i) the normal course of business;
- (ii) the event of default; and
- (iii) the event of insolvency or bankruptcy of the entity and all of the counterparties

**3.9 Cash and cash equivalents**

Cash comprises cash at banks and in hand and short-term deposits with an original maturity of three months or less and are included as a component of cash and cash equivalents for the purpose of the statement of financial position and statement of cash flows.

**3.10 Employee benefits**

**3.10.1 Short-term employee benefits**

Wages and salaries paid to employees are recognized as expenses in the current year. The Group also accrues expenses for future vacation payments and short-term or long-term employee bonuses.

**3.10.2 Social contributions and defined contributions to pension fund**

Under provisions of the Russian legislation, social contributions include defined contributions to pension and other social funds of Russia and are calculated by the Group by the application of a regressive rate (from 30% to 15% in 2020, 2019 and 2018) to the annual gross remuneration of each employee. For the year ended December 31, 2020 defined contributions to pension funds of Russia of the Group amounted to 861 (2019 – 875; 2018 – 886).

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.11 Provisions

Provisions are recognized when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the Group expects a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain.

If the effect of discounting is material, provisions are determined by discounting the expected value of future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense.

#### *Performance guarantees*

Performance guarantees are contracts that provide compensation if another party fails to perform a contractual obligation. Performance guarantees are initially recognized at their fair value, which is usually equal to the amount of fees received. This amount is amortised on a straight line basis over the life of the contract. Performance guarantees do not transfer credit risk. The risk under performance guarantee contracts is the possibility that the failure to perform the contractual obligation by another party occurs.

#### 3.12 Special contribution for defence of the Republic of Cyprus

##### *Dividend Distribution*

Cyprus entities that do not distribute 70% of their profits after tax, as defined by the relevant tax law, within two years after the end of the relevant tax year, are deemed to have distributed as dividends 70% of these profits. A special contribution for the defence fund of the Republic of Cyprus is levied at the 17% rate for 2018, 2019, 2020 and thereafter will be payable on such deemed dividends distribution. Profits that are attributable to shareholders who are not tax resident of Cyprus and own shares in the Company either directly and/or indirectly at the end of two years from the end of the tax year to which the profits relate, are exempted. The amount of deemed distribution is reduced by any actual dividends paid out of the profits of the relevant year at any time. This special contribution for defence is payable by the Company for the account of the shareholders.

The Company's ultimate shareholder as of December 31, 2020 is non-Cypriot tax resident and as such the Cypriot deemed dividend distribution rules are not applicable.

##### *Dividend income*

Dividends received from a non-resident (foreign) company are exempt from the levy of defence contribution if either the dividend paying company derives at least 50% of its income directly or indirectly from activities which do not lead to investment income ("active versus passive investment income test" is met) or the foreign tax burden on the profit to be distributed as dividend has not been substantially lower than the Cypriot corporate income tax rate (i.e. lower than 6.25%) at the level of the dividend paying company ("effective minimum foreign tax test" is met).

The Company has not been subject to defence tax on dividends received from abroad as the dividend paying entities are engaged in other than investing activities.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.13 Income taxes**

*Current income tax*

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current income tax relating to items recognized in other comprehensive income is recognized in other comprehensive income.

*Deferred income tax*

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognized for the following temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss, and differences relating to investments in subsidiaries to the extent that it is probable that they will not reverse in the foreseeable future. In addition, deferred tax is not recognized for taxable temporary differences arising on the initial recognition of goodwill. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

A deferred tax asset is recognized for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.14 Revenue from contracts with customers and transaction cost recognition

Revenue from contracts with customers is recognized when control of the services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those services. The Group has generally concluded that it is the principal in its revenue arrangements because it typically controls the services before transferring them to the customer. Revenues and related cost of revenue from services are recognized in the period when services are rendered, regardless of when payment is made.

All performance obligations are either satisfied at a point of time or over time. In the former case they represent a separate instantaneous service, in the latter – a series of distinct services that are substantially the same and that have the same pattern of transfer to the customers. Such performance obligations are invoiced at least monthly. Progress of performance obligations satisfied over time is measured by the output method. The Group recognizes the majority of its revenue at a point of time.

Contract price is allocated separately to each performance obligation. There are generally no variable amounts affecting consideration at the moment such consideration is recognized as revenue. In the rare cases when the variability exists, the Group makes estimate of the amount to be recognized basing on appropriate budgets and models. Consideration from customers does not have any non-cash component. Consideration payable to a customer is accounted for as a reduction of the transaction price and, therefore, a reduction of revenue. Consideration from customers is normally received within a few months and never in more than a year. Consequently, the Group believes it contains no significant financing component.

Within some components of its business, the Group pays remuneration to its employees and third parties for attracting customers. The costs which are incremental to acquisition of new customers are further analysed for recoverability. If this expenditure is expected to be reimbursed by future income, it is capitalized as costs to obtain a contract and depreciated during the contract term.

#### *Payment processing fee revenues and related transaction costs*

Payment processing fee revenues include the following types:

- fees for processing of consumer payment (consumer fee and merchant fee),
- conversion fees.

The Group earns a fee for processing payments initiated by the individuals (“consumers”) to pay to merchants and service providers (“merchants”) or transfer money to other individuals. Payment processing fees are earned from consumers or merchants, or both. Consumers can make payments to various merchants through kiosks or a network of agents and bank-participants of payment system or through the Group’s website or applications using a unique user login and password (e-payments). When a consumer payment is processed, the Group may incur transaction costs to acquire payments payable to agents, bank-participants, mobile operators, international payment systems and other parties. The payment processing fee revenue and related receivable, as well as the transaction cost and the related payable, are recognized at the point when merchants or individuals accept payments from consumers in the gross amount, including fees payable for payment acquisition. Payment processing fees and transaction costs are reported gross. Any fees from agents and other service providers are recorded as reduction of transactions costs unless the fee relates to distinct service rendered by the Group.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)****3.14 Revenue from contracts with customers and transaction cost recognition (continued)**

The Group generates revenue from the foreign currency conversion when payments are made in currencies different from the country of the consumer, mainly Russia. The Group recognizes the related revenues at the time of conversion in the amount of conversion commission representing the difference between the current Russian or relevant country Central Bank foreign currency exchange rate and the foreign currency exchange rate charged by the Group's processing system.

*Cash and settlement service fees*

The Group charges a fee for managing current bank accounts and deposits of individuals and legal entities, including guarantee deposits from agents placed with the bank to cover consumer payments they accept. Related revenue is recorded as services are rendered or as transactions are processed.

*Installment cards related fees*

Installment cards related fees include revenues from commissions charged for consumer financial services.

*Other revenues*

Other revenues include revenues from commissions charged for platform and marketing services, commissions for issuing guaranties and some other minor activities.

*Loyalty program*

The Group's business units that engaged in banking services to retail customers have different loyalty programs, which allows customers to accumulate loyalty points that are accrued as a percentage of purchases made using bank cards and can be used to reimburse future purchases. Revenue is therefore decreased by the nominal value of points awarded to customers during the period multiplied by the probability of their subsequent realization.

**3.15. Recognition of interest income and interest expense**

For all financial instruments measured at amortized cost, interest bearing financial assets classified as available for sale and financial instruments designated at fair value through profit or loss, interest income or expense is recorded using the EIR method. The EIR (and therefore, the amortised cost of the asset) is calculated by taking into account any discount or premium on acquisition, fees and costs that are an integral part of the EIR of the financial instrument.

The Group calculates interest income by applying the EIR to the gross carrying amount of financial assets other than credit-impaired assets. When a financial asset becomes credit-impaired and is, therefore, regarded as 'Stage 3', the Group calculates interest income by applying the effective interest rate to the net amortised cost of the financial asset. If the financial assets restore and is no longer credit-impaired, the Group reverts to calculating interest income on a gross basis.

Interest income from bank loans and short-term and long-term investments performed as part of the Group's treasury function is classified as part of revenues, Interest income derived from loans issued to various third and related parties as part of other arrangements is classified as interest income. All interest received from loans and investments is shown as cash inflows from operating activity in the consolidated statement of cash flows.

*The accompanying notes form an integral part of these consolidated financial statements.*

**3. Summary of significant accounting policies (continued)**

**3.15 Recognition of interest income and interest expense (continued)**

Interest expense from bank borrowings intended to attract funds for reinvestment is classified as part of cost of revenue. Interest expense derived from borrowings attracted from various third parties as part of other arrangements is classified as interest expense not as part of cost of revenue. All interest paid on borrowings is shown as cash outflows from operating activity in the consolidated statement of cash flows.

**3.16 Share-based payments**

Employees of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments (equity-settled transactions).

The cost of equity-settled transactions is recognized, together with a corresponding increase in other reserves in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognized for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The statement of comprehensive income expense or credit for a period represents the movement in cumulative expense recognized as of the beginning and end of that period and is recognized in compensation to employees and other personnel expenses.

No expense is recognized for awards that do not ultimately vest, except for equity-settled transactions for which vesting is conditional upon a market or non-vesting condition. These are treated as vested irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

When the terms of an equity-settled award are modified, the minimum expense recognized is the expense that would have been incurred had the terms not been modified, if the original terms of the award are met. An additional expense is recognized for any modification that increases the total fair value of the share-based payment transaction, or is otherwise beneficial to the employee as measured at the date of modification.

When an equity-settled award is cancelled, it is treated as if it vested on the date of cancellation, and any expense not yet recognized for the award is recognized immediately. This includes any award where non-vesting conditions within the control of either the entity or the employee are not met. However, if a new award is substituted for the cancelled award, and designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

Option awards outstanding for all periods presented are of the equity settled type.

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.17 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Group as a lessee, applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

##### *Lease liabilities*

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term or a change in the lease payments.

##### *Right-of-use assets*

Right-of-use assets are recognized at an amount equal to the lease liability adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognized in the statement of financial position immediately before the date of initial application. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. Right-of-use assets are depreciated on a straight-line basis over the expected lease term which comprises up to 10 years.

##### *Short-term leases and leases of low-value assets*

The Group applies the short-term lease recognition exemption to its short-term leases of office premises (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognized as expense on a straight-line basis over the lease term.

#### 3.18 Non-current assets held for sale and discontinued operations

Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Non-current assets and disposal groups are classified as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

In the statement of comprehensive income, income and expenses from discontinued operations are reported separately from income and expenses from continuing operations, down to the level of profit after taxes, even when the Group retains a non-controlling interest in the subsidiary after the sale. The resulting profit or loss (after taxes) is reported separately in the statement of comprehensive income.

Property and equipment and intangible assets once classified as held for sale are not depreciated or amortized.

*The accompanying notes form an integral part of these consolidated financial statements.*

### 3. Summary of significant accounting policies (continued)

#### 3.19 Changes in presentation

In 2020 the Group decided to present foreign exchange gains and losses on net basis. The change in presentation was made to make the financial statements more comparable with the industry peers and to provide fair presentation of these amounts.

The effects of the restatement on the previously reported amounts in consolidated statement of comprehensive income are set out below:

	For the year ended December 31, 2018		For the year ended December 31, 2019	
	As previously reported	Restated	As previously reported	Restated
Foreign exchange gain	1,312	—	905	—
Foreign exchange loss	(1,049)	—	(1,077)	—
Foreign exchange gain/(loss), net	—	263	—	(172)

### 4. Significant accounting judgments, estimates and assumptions

The preparation of consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities at the reporting dates and the reported amounts of revenues and expenses during the reporting periods. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

#### Significant judgments

##### *Revenue recognition*

###### *Revenue from inactive accounts and unclaimed payments*

The Group stipulates in its public offers the term during which a customer who failed to identify correctly the recipient of his transfer can return to correct the identification details or claim money back. If the customer does not return, the whole amount of transfer is appropriated by the Group in the period of specified time in the public offer. Similarly, the Group charges a daily commission on the balance of wallets that remained inactive during the period indicated in the public offer. The Group believes that including these rules into its public offers gives it appropriate legal rights to recognize the extinguishment of customer liabilities and, therefore, record the related gain as revenue.

##### *Functional currency*

Each entity in the Group determines its own functional currency, depending on the economic environment it operates in, and items included in the financial statements of each entity are measured using that functional currency.

##### *Recognition of control, joint control, or significant influence over entities*

In assessing business combinations, the Group analyses all relevant terms and conditions of management of the acquired or newly established entities and exercise judgment in deciding whether the Group has control, joint control, or significant influence over them. As a result, certain acquisitions where the Group's share is over 50% may not be recognized as consolidated subsidiaries and vice versa. See Note 6 for details.

*The accompanying notes form an integral part of these consolidated financial statements.*

**4. Significant accounting judgments, estimates and assumptions (continued)**

***Determining the lease term of contracts with renewal and termination options***

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has the option, under some of its contracts to lease the assets for additional term. The Group applies judgement in evaluating whether it is reasonably certain to exercise the option to renew the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

The carrying amounts of the Group's right-of-use assets and lease liabilities and the movements during the year are disclosed in Note 21.

**Significant estimates and assumptions**

Significant estimates reflected in the Company's financial statements include, but are not limited to:

- Fair values of assets and liabilities acquired in business combinations;
- Fair value of assets transferred in non-monetary transactions;
- Useful life of property, equipment and Intangible assets
- Impairment of intangible assets, goodwill, investments in associates and joint ventures;
- Recoverability of deferred tax assets;
- Fair value of loans issued;
- Impairment of loans and receivables;
- Measurement of cost associated with share-based payments;
- Uncertain position over risk assessment;

Actual results could materially differ from those estimates. The key assumptions concerning the future events and other key sources of estimation uncertainty at the reporting date that have a significant risk of a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

***Fair values of assets and liabilities acquired in business combinations***

The Group recognizes separately, at the acquisition date, the identifiable assets, liabilities and contingent liabilities acquired or assumed in the business combination at their fair values, which involves estimates. Such estimates are based on valuation techniques, which require considerable judgment in forecasting future cash flows and developing other assumptions.

*The accompanying notes form an integral part of these consolidated financial statements.*

**4. Significant accounting judgments, estimates and assumptions (continued)*****Impairment of goodwill and intangible assets***

The Group determines it has the following material CGUs: SOVEST, Payment services, QIWI Box, Tochka, Rocketbank and Flocktory. For the purpose of the goodwill impairment test, the Group estimates the recoverable amounts of Payment services CGU as fair value less costs of disposal on the basis of quoted prices of the Company's ordinary shares and as value in use based on discounted cash flow models for other CGUs. See also Note 11 below for details. For the purpose of testing for impairment the Group's intangible assets with indefinite useful lives estimates the recoverable amounts of each asset as fair value less costs of disposal on the basis of comparative method and cost approach. For the purpose of intangible assets with definite useful life impairment, when indicators of impairment are noted, the Group estimates the recoverable amounts as the higher of value in use or fair value less costs to sell of an individual asset or the CGU to which this asset relates.

***Impairment of investments in associates and joint ventures***

The Group's investments in significant associates and joint ventures are generally designated as separate CGUs. The recoverable amount of these CGUs is determined based on a value in use calculation using appropriate financial models.

***Recoverability of deferred tax assets***

The utilization of deferred tax assets will depend on whether it is possible to generate sufficient taxable income against which the deductible temporary differences can be utilized. Various factors are used to assess the probability of the future utilization of deferred tax assets, including past operating results, operational plans, expiration of tax losses carried forward, and tax planning strategies.

Certain deferred tax assets were not recorded because the Group does not expect to realize certain of its tax loss carry forwards in the foreseeable future due to the history of losses. Further details on deferred taxes are disclosed in Note 26.

***Fair value of loans issued***

The Group measures loans issued at amortized cost using the effective interest rate (EIR) method. EIR is assumed to be equal to loan market rates which are defined on market participants statistic available to the Group.

***ECL measurement***

The Group records an allowance for ECLs for all loans and other debt financial assets not held at FVPL. The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit loss or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months' expected credit loss (12mECL). The 12mECL is the portion of LTECL that represent the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Both LTECL and 12mECL are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments.

*The accompanying notes form an integral part of these consolidated financial statements.*

**4. Significant accounting judgments, estimates and assumptions (continued)**

ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate. The mechanics of the ECL calculations are outlined below and the key elements are as follows:

- PD The *Probability of Default* is an estimate of the likelihood of default over a given time horizon. A default may only happen at a certain time over the assessed period, if the facility has not been previously derecognised and is still in the portfolio.
- EAD The *Exposure at Default* is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.
- LGD The *Loss Given Default* is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from the realisation of any collateral. It is usually expressed as a percentage of the EAD.

For other financial assets (i.e., cash in banks, loans and debt instruments) and financial liabilities (i.e., financial guaranties and credit related commitments) the Group has established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument.

In all cases, the Group considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due. The Group considers a financial asset in default when contractual payment are 90 days past due (except for particular sort of Trade and other receivables of 60 days). However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

For Trade and other receivables, the Group has applied the standard's simplified approach and has calculated ECLs based on lifetime expected credit losses. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For instalment card loans and its undrawn credit commitments ELC calculation the Group used internal historical instalment card loans loss rates statistics for assessment of probabilities of default. The loss given default is an estimate of the loss arising in the case where a default occurs at a given time and is based on internal statistics.

Further details on provision for impairment of loans and receivables are disclosed in Notes 12, 13.

*The accompanying notes form an integral part of these consolidated financial statements.*

**4. Significant accounting judgments, estimates and assumptions (continued)**

***Measurement of cost associated with share-based payments***

Share-based payments included expenses incurred under employee stock option plans (ESOP) and restricted stock unit plan (RSU).

Management estimates the fair value of stock options at the date of grant using the Black-Scholes-Merton pricing model and its restricted stock units using the Binominal model. The option pricing models were originally developed for use in estimating the fair value of traded options, which have different characteristics than the stock options granted by the Company and its subsidiaries, associates and joint ventures. The models are also sensitive to changes in the subjective assumptions, which can materially affect the fair value estimate. These subjective assumptions include the expected life of the options, expected volatility, risk-free interest rates, expected dividend yield, the fair value of the underlying shares. The amount of expense is also sensitive to the number of awards, which are expected to vest, taking into account estimated forfeitures. Below is the discussion of each of these estimates:

*Assumptions used for ESOP/RSU valuation*

*Expected life*

The Company uses the expected term as the average between the vesting and contractual term of each plan.

*Expected volatility*

The expected volatility reflects the assumption that the historical QIWI's share price volatility over a period similar to the life of the instrument is indicative of future trends, which may not necessarily be the actual outcome.

*Risk-free interest rates*

Risk-free interest rates are based on the implied yield currently available in the Russian Eurobonds with a remaining term approximating the expected life of the option award being valued.

*Expected dividend yield*

The Group set a dividend yield based on historical payout and best management's expectation for dividends distribution.

*Fair value of the underlying shares*

The fair value of shares defined by reference to closing market price of the Group's traded shares.

*Estimated forfeitures*

The forfeiture rate is based on historical data and current expectations and is not necessarily indicative of forfeiture patterns that may occur.

For the assumptions used in valuation of a particular grants see Note 31 below.

***Uncertainty over risk assessment***

The Group disclosed possible and accrued probable risks in respect on currency, customs, litigations, tax and other regulatory positions. Management estimates the amount of risk based on its interpretation of the relevant legislation, in accordance with the current industry practice and in conformity with its estimation of probability, which require considerable judgment. See Note 27 for details.

*The accompanying notes form an integral part of these consolidated financial statements.*

**5. Consolidated subsidiaries**

The consolidated IFRS financial statements include the assets, liabilities and financial results of the Company and its subsidiaries. The subsidiaries are listed below:

Subsidiary	Main activity	Ownership interest	
		As of December 31, 2019	As of December 31, 2020
JSC QIWI (Russia)	Operation of electronic payment kiosks	100%	100%
QIWI Bank JSC (Russia)	Maintenance of electronic payment systems and Bank operations, inc.: money transfer, consumer and SME financial services	100%	100%
QIWI Payments Services Provider Ltd (UAE)	Operation of on-line payments	100%	100%
QIWI International Payment System LLC (USA)	Operation of electronic payment kiosks	100%	100%
QIWI Kazakhstan LP (Kazakhstan)	Operation of electronic payment kiosks	100%	100%
JLLC OSMP BEL (Belarus)	Operation of electronic payment kiosks	51%	51%
QIWI—M S.R.L. (Moldova)	Operation of electronic payment kiosks	51%	51%
QIWI ROMANIA SRL (Romania) <sup>1</sup>	Operation of electronic payment kiosks	100%	—
QIWI Management Services FZ-LLC (UAE) <sup>2</sup>	Management services	100%	—
Attenium LLC (Russia)	Management services	100%	100%
Postomatnye Tekhnologii LLC (Russia)	Logistic	100%	100%
Future Pay LLC (Russia)	Operation of on-line payments	100%	100%
QIWI Blockchain Technologies LLC (Russia)	Software development	100%	100%
QIWI Shtrikh LLC (Russia) <sup>2</sup>	On-line cashbox production	51%	—
Factoring PLUS LLC (ex. QIWI Processing LLC (Russia))	Software development	100%	51%
ContactPay Solution (United Kingdom)	Operation of on-line payments	100%	100%
Rocket Universe LLC (Russia)	Software development	100%	100%
Billing Online Solutions LLC (Russia)	Software development	100%	100%
Flocktory Ltd (Cyprus)	Holding company	99%	100%
Flocktory Spain S.L. (Spain)	SaaS platform for customer lifecycle management and personalization	99%	100%
FreeAtLast LLC (Russia)	SaaS platform for customer lifecycle management and personalization	99%	100%
SETTE FZ-LLC (UAE)	Payment Services Provider	100%	100%
LALIRA DMCC (UAE)	Payment Services Provider	100%	100%
QIWI Finance LLC (Russia) <sup>3</sup>	Financing management	—	100%
<b>Associate and Joint Venture</b>			
QIWI Platform LLC (Russia) <sup>4</sup>	Software development	100%	60%
JSC Tochka (Russia)	Digital services for banks	40%	40%

<sup>1</sup> The Entity was sold during 2020 for insignificant consideration.

<sup>2</sup> The Entities were liquidated during 2020

<sup>3</sup> The Entity was established during 2020

<sup>4</sup> The Group' share in the Entity was diluted during 2020 with insignificant effect for the financial statements

*The accompanying notes form an integral part of these consolidated financial statements.*

**6. Acquisitions, disposals and discontinued operations**

***Flocktory and Billing online***

In 2020 management finalized valuation and purchase price allocation for acquisitions of Flocktory and Billing online with no significant effect on goodwill and net assets of these businesses.

***Rocketbank wind down***

In March 2020, the Board of Directors decided to wind down the Rocketbank project and had finished the process by the end of third quarter 2020. Since that date the Rocketbank's operations are considered as discontinued.

Rocketbank represented the entire Group's operating segment. Assets that remained after Rocketbank liquidation were transferred to Payment Services segment.

**SOVEST disposal**

In the second quarter of 2020 the Group made a decision to dispose its SOVEST project.

In June 2020, the Group entered into the framework agreement and several related binding agreements to sell certain specific SOVEST project assets to an unrelated party. As a part of the transaction, the Group assigned the portfolio of SOVEST instalment card loans as well as transferred respective brands and domains. Since then, SOVEST was classified as a disposal group held for sale and as a discontinued operation.

As a part of the transaction, the Group was to dismiss most SOVEST employees and the buyer extended job offers to certain SOVEST employees and reimbursed to the Group corresponding redundancy costs.

The sale of SOVEST assets was completed in July 2020 for approximately RUB 6 billion, resulting in a pre-tax loss on disposal of 712.

SOVEST project represented the entire Group's Consumer Financial Services operating segment.

*The accompanying notes form an integral part of these consolidated financial statements.*

**6. Acquisitions, disposals and discontinued operations (continued)**

The results of the discontinued operations for the years ended December 31 are presented below:

	Year ended December 31, 2018			Year ended December 31, 2019			Year ended December 31, 2020		
	Rocketbank	SOVEST	Total	Rocketbank	SOVEST	Total	Rocketbank	SOVEST	Total
<b>Revenue</b>	<b>180</b>	<b>837</b>	<b>1,017</b>	<b>1,339</b>	<b>2,056</b>	<b>3,395</b>	<b>1,151</b>	<b>1,463</b>	<b>2,614</b>
<b>Operating costs and expenses:</b>	<b>(1,515)</b>	<b>(3,932)</b>	<b>(5,447)</b>	<b>(4,790)</b>	<b>(4,142)</b>	<b>(8,932)</b>	<b>(2,065)</b>	<b>(2,290)</b>	<b>(4,355)</b>
Cost of revenue (exclusive of items shown separately below)	(443)	(178)	(621)	(1,829)	(256)	(2,085)	(604)	(160)	(764)
Selling, general and administrative expenses	(445)	(1,821)	(2,266)	(1,020)	(1,751)	(2,771)	(338)	(424)	(762)
Personnel expenses	(580)	(1,410)	(1,990)	(1,128)	(1,445)	(2,573)	(986)	(796)	(1,782)
Depreciation and amortization	(47)	(45)	(92)	(214)	(44)	(258)	(111)	(54)	(165)
Credit loss (expense)/income	—	(478)	(478)	(8)	(646)	(654)	8	(788)	(780)
Impairment of non-current assets (Note 11)	—	—	—	(591)	—	(591)	(34)	(68)	(102)
<b>Loss from operations</b>	<b>(1,335)</b>	<b>(3,095)</b>	<b>(4,430)</b>	<b>(3,451)</b>	<b>(2,086)</b>	<b>(5,537)</b>	<b>(914)</b>	<b>(827)</b>	<b>(1,741)</b>
Loss from sale of Sovest loans' portfolio	—	—	—	—	—	—	—	(712)	(712)
Foreign exchange gain and loss, net	(1)	—	(1)	—	—	—	(25)	—	(25)
Interest income and expenses, net	—	—	—	(36)	(2)	(38)	(25)	(6)	(31)
<b>Loss before tax from discontinued operations</b>	<b>(1,336)</b>	<b>(3,095)</b>	<b>(4,431)</b>	<b>(3,487)</b>	<b>(2,088)</b>	<b>(5,575)</b>	<b>(964)</b>	<b>(1,545)</b>	<b>(2,509)</b>
Income tax benefit	268	608	876	611	410	1,021	138	63	201
<b>Net loss from discontinued operations</b>	<b>(1,068)</b>	<b>(2,487)</b>	<b>(3,555)</b>	<b>(2,876)</b>	<b>(1,678)</b>	<b>(4,554)</b>	<b>(826)</b>	<b>(1,482)</b>	<b>(2,308)</b>
<b>Earnings per share for discontinued operations</b>									
Basic, loss from discontinued operations attributable to ordinary equity holders of the parent			(58.09)			(73.71)			(37.07)
Diluted, loss from discontinued operations attributable to ordinary equity holders of the parent			(57.60)			(73.14)			(36.98)

The net cash flows incurred by Rocketbank and SOVEST project are, as follows:

	Year ended December 31, 2018			Year ended December 31, 2019			Year ended December 31, 2020		
	Rocketbank	SOVEST	Total	Rocketbank	SOVEST	Total	Rocketbank	SOVEST	Total
Operating	11,612	(6,526)	5,086	(1,372)	(3,675)	(5,047)	(15,415)	6,466	(8,949)
Investing	(64)	(42)	(106)	(1,623)	(30)	(1,653)	1,282	—	1,282
Financing	—	—	—	(58)	—	(58)	(64)	(20)	(84)
<b>Net cash (outflow)/inflow</b>	<b>11,548</b>	<b>(6,568)</b>	<b>4,980</b>	<b>(3,053)</b>	<b>(3,705)</b>	<b>(6,758)</b>	<b>(14,197)</b>	<b>6,446</b>	<b>(7,751)</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

## 7. Operating segments

The Chief executive officer (CEO) of the Group is considered as the chief operating decision maker of the Group (CODM). In reviewing the operational performance of the Group and allocating resources, the CODM reviews selected items of each segment's statement of comprehensive income.

In determining that the CODM was the CEO, the Group considered their responsibilities as well as the following factors:

- The CEO determines compensation of other executive officers while the Group's board of directors approves corporate key performance indicators (KPIs) and total bonus pool for those executive officers. In case of underperformance of corporate KPIs a right to make a final decision on bonus pool distribution is left with the Board of directors (BOD);
- The CEO is actively involved in the operations of the Group and regularly chairs meetings on key projects of the Group; and
- The CEO regularly reviews the financial and operational reports of the Group. These reports primarily include segment net revenue, segment profit before tax and segment net profit for the Group as well as certain operational data.

The financial data is presented on a combined basis for all key subsidiaries and associates representing the segment net revenue, segment profit before tax and segment net profit. The Group measures the performance of its operating segments by monitoring: segment net revenue, segment profit before tax and segment net profit. Segment net revenue is a measure of profitability defined as the segment revenues less segment direct costs. The Group does not monitor balances of assets and liabilities by segments as the CODM considers they have no impact on decision-making.

The Group has identified its operating segments based on the types of products and services the Group offers. The CODM reviews segment net revenue, segment profit before tax and segment net profit separately for each of the following reportable segments: Payment Services, Consumer Financial Services and Rocketbank:

- Payment Services (PS), operating segment that generates revenue through operations of the payment processing system offered to the Group's customers through a diverse range of channels and interfaces;
- Consumer Financial Services (CFS), operating segment that generates revenue through financial services rendered to individuals, presented by SOVEST installment card project;
- Rocketbank (RB), operating segment that generates revenue through offering digital banking service including debit cards and deposits to retail customers.

For the purpose of management reporting, expenses related to corporate back-office operations were not allocated to any operating segment and are presented separately to the CODM. Results of other operating segments and corporate expenses are included in Corporate and Other (CO) category for the purpose of segment reporting.

Management reporting is different from IFRS, because it does not include certain IFRS adjustments, which are not analyzed by the CODM in assessing the operating performance of the business. The adjustments affect such major areas as share-based payments, offering expenses, foreign exchange gain/(loss) from revaluation of cash proceeds received from secondary public offering, the effect of disposal of subsidiaries and fair value adjustments, such as amortization and impairment, as well as non-recurring items that occur from time to time and are evaluated for adjustment as and when they occur. The tax effect of these adjustments is also excluded from management reporting.

*The accompanying notes form an integral part of these consolidated financial statements.*

**7. Operating segments (continued)**

The segments' statement of comprehensive income for the year ended December 31, 2020, as presented to the CODM are presented below:

	2020				Total
	PS	CFS	RB	CO	
Revenue	38,490	1,198	1,151	2,397	43,236
<b>Segment net revenue</b>	<b>22,637</b>	<b>1,066</b>	<b>548</b>	<b>1,727</b>	<b>25,978</b>
Segment profit/(loss) before tax	15,629	(997)	(907)	(530)	13,195
<b>Segment net profit/(loss)</b>	<b>12,608</b>	<b>(793)</b>	<b>(781)</b>	<b>(730)</b>	<b>10,304</b>

The segments' statement of comprehensive income for the year ended December 31, 2019, as presented to the CODM are presented below:

	2019				Total
	PS	CFS	RB	CO	
Revenue	34,700	1,575	1,339	1,722	39,336
<b>Segment net revenue</b>	<b>20,965</b>	<b>1,339</b>	<b>(490)</b>	<b>1,362</b>	<b>23,176</b>
Segment profit/(loss) before tax	14,716	(2,484)	(2,858)	(1,051)	8,323
<b>Segment net profit/(loss)</b>	<b>12,105</b>	<b>(1,981)</b>	<b>(2,317)</b>	<b>(1,128)</b>	<b>6,679</b>

The segments' statement of comprehensive income for the year ended December 31, 2018, as presented to the CODM are presented below:

	2018				Total
	PS	CFS	RB	CO	
Revenue	26,649	558	180	3,223	30,610
<b>Segment net revenue</b>	<b>16,497</b>	<b>385</b>	<b>(263)</b>	<b>3,038</b>	<b>19,657</b>
Segment profit/(loss) before tax	11,552	(3,281)	(1,327)	(1,872)	5,072
<b>Segment net profit/(loss)</b>	<b>9,529</b>	<b>(2,618)</b>	<b>(1,061)</b>	<b>(1,713)</b>	<b>4,137</b>

Segment net revenue, as presented to the CODM, for the years ended December 31, 2018, 2019 and 2020 is calculated by subtracting cost of revenue from revenue as presented in the table below:

	2018	2019	2020
<b>Revenue from continuing operations under IFRS</b>	<b>29,593</b>	<b>35,941</b>	<b>40,622</b>
<b>Revenue from discontinued operations under IFRS (Note 6)</b>	<b>1,017</b>	<b>3,395</b>	<b>2,614</b>
Cost of revenue from continuing operations	(10,332)	(14,075)	(16,494)
Cost of revenue from discontinuing operations (Note 6)	(621)	(2,085)	(764)
<b>Total segment net revenue, as presented to CODM</b>	<b>19,657</b>	<b>23,176</b>	<b>25,978</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**7. Operating segments (continued)**

A reconciliation of segment profit before tax as presented to the CODM to IFRS consolidated profit before tax of the Group, for the years ended December 31, 2018, 2019 and 2020 is presented below:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>Consolidated profit before tax from continuing operations under IFRS</b>	<b>8,932</b>	<b>11,954</b>	<b>14,365</b>
<b>Consolidated loss before tax from discontinued operations under IFRS (Note 6)</b>	<b>(4,431)</b>	<b>(5,575)</b>	<b>(2,509)</b>
Fair value adjustments recorded on business combinations and their amortization	369	479	337
Impairment of non-current assets	—	792	134
Share-based payments	635	464	43
Offering expenses	—	79	71
Loss from sale of Sovest loans' portfolio	—	—	712
Loss on disposal of subsidiary	—	—	42
Foreign exchange loss/(gain) from revaluation of cash proceeds received from secondary public offering	(433)	130	—
<b>Total segment profit before tax, as presented to CODM</b>	<b><u>5,072</u></b>	<b><u>8,323</u></b>	<b><u>13,195</u></b>

A reconciliation of segment net profit as presented to the CODM to IFRS consolidated net profit of the Group, for the years ended December 31, 2018, 2019 and 2020 is presented below:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>Consolidated net profit from continuing operations under IFRS</b>	<b>7,181</b>	<b>9,441</b>	<b>11,246</b>
<b>Consolidated net loss from discontinued operations under IFRS (Note 6)</b>	<b>(3,555)</b>	<b>(4,554)</b>	<b>(2,308)</b>
Fair value adjustments recorded on business combinations and their amortization	369	479	337
Impairment of non-current assets	—	792	134
Share-based payments	635	464	43
Offering expenses	—	79	71
Loss from sale of Sovest loans' portfolio	—	—	712
Loss on disposal of subsidiary	—	—	42
Foreign exchange loss/(gain) from revaluation of cash proceeds received from secondary public offering	(433)	130	—
Effect from taxation of the above items	(60)	(152)	27
<b>Total segment net profit, as presented to CODM</b>	<b><u>4,137</u></b>	<b><u>6,679</u></b>	<b><u>10,304</u></b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**7. Operating segments (continued)**

**Geographic information**

Revenues from external customers are presented below:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
Russia	22,693	29,485	33,283
Other CIS	1,393	1,592	1,746
EU	2,353	3,291	2,748
Other	4,171	4,968	5,459
<b>Total revenue from continuing and discontinued operations</b>	<b><u>30,610</u></b>	<b><u>39,336</u></b>	<b><u>43,236</u></b>

Revenue is recognized according to merchants' or consumers' geographic place. The majority of the Group's non-current assets are located in Russia.

The Group had only one external customer where revenue exceeded 10% of the Group's total revenue and amounted to 13% for the year ended December 31, 2020 (10.3% for the year ended December 31, 2019). This revenue was generated within the PS segment. The Group had no single external customer amounting to 10% or greater of the Group's revenue for the year ended December 31, 2018.

**Disaggregated revenue information**

Disaggregation of revenues from contracts with customers, including those from discontinued operations are presented below:

	<u>2020</u>				<u>Total</u>
	<u>PS</u>	<u>CFS</u>	<u>RB</u>	<u>CO</u>	
Payment processing fees	34,326	—	—	—	34,326
Cash and settlement service fees	80	—	814	432	1,326
Installment cards related fees	—	827	—	—	827
Platform and marketing services related fees	133	—	14	662	809
Fees for guarantees issued	23	—	—	417	440
Other revenue	168	—	95	34	297
<b>Total revenue from contracts with customers</b>	<b><u>34,730</u></b>	<b><u>827</u></b>	<b><u>923</u></b>	<b><u>1,545</u></b>	<b><u>38,025</u></b>

	<u>2019</u>				<u>Total</u>
	<u>PS</u>	<u>CFS</u>	<u>RB</u>	<u>CO</u>	
Payment processing fees	30,736	—	—	—	30,736
Cash and settlement service fees	49	—	471	883	1,403
Installment cards related fees	—	1,139	—	—	1,139
Platform and marketing services related fees	106	—	—	51	157
Fees for guarantees issued	27	—	—	94	121
Other revenue	106	—	100	122	328
<b>Total revenue from contracts with customers</b>	<b><u>31,024</u></b>	<b><u>1,139</u></b>	<b><u>571</u></b>	<b><u>1,150</u></b>	<b><u>33,884</u></b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**7. Operating segments (continued)**

	2018				Total
	PS	CFS	RB	CO	
Payment processing fees	23,694	—	—	—	23,694
Cash and settlement service fees	64	—	37	2,916	3,017
Installment cards related fees	—	359	—	—	359
Platform and marketing services related fees	97	3	—	—	100
Fees for guarantees issued	12	—	—	13	25
Other revenue	36	—	20	86	142
<b>Total revenue from contracts with customers</b>	<b>23,903</b>	<b>362</b>	<b>57</b>	<b>3,015</b>	<b>27,337</b>

**8. Earnings per share**

Basic earnings per share amounts are calculated by dividing net profit for the year attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year.

Diluted earnings per share amounts are calculated by dividing the net profit attributable to ordinary equity holders of the parent adjusted for the effect of any potential share exercise by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on conversion of all the dilutive potential ordinary shares into ordinary shares.

The following reflects the income and share data used in basic and diluted earnings per share computations for the years ended December 31:

	2018	2019	2020
<b>Net profit attributable to ordinary equity holders of the parent for basic earnings</b>	<b>3,584</b>	<b>4,832</b>	<b>8,842</b>
<b>Weighted average number of ordinary shares for basic earnings per share</b>	<b>61,202,710</b>	<b>61,788,024</b>	<b>62,251,274</b>
Effect of share-based payments	522,116	476,420	165,196
<b>Weighted average number of ordinary shares for diluted earnings per share</b>	<b>61,724,826</b>	<b>62,264,444</b>	<b>62,416,470</b>
<b>Earnings per share:</b>			
Basic, profit attributable to ordinary equity holders of the parent	58.56	78.20	142.04
Diluted, profit attributable to ordinary equity holders of the parent	58.06	77.60	141.66

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of completion of these financial statements.

*The accompanying notes form an integral part of these consolidated financial statements.*

**9. Property and equipment**

	Processing servers and engineering equipment	Computers and office equipment	Other equipment	Construction in progress (CIP) and Advances for equipment	Leasehold improvements	Right of use of leased assets (Note 21)	Total
<b>Cost</b>							
<b>Balance as of December 31, 2018</b>	<b>1,339</b>	<b>278</b>	<b>195</b>	<b>19</b>	<b>—</b>	<b>—</b>	<b>1,831</b>
<b>Impact of adopting IFRS 16</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>936</b>	<b>936</b>
<b>Restated opening balance as of December 31, 2018</b>	<b>1,339</b>	<b>278</b>	<b>195</b>	<b>19</b>	<b>—</b>	<b>936</b>	<b>2,767</b>
Transfer between groups	(110)	3	(152)	(9)	268	—	—
Additions	356	147	14	104	230	848	<b>1,699</b>
Additions from business combinations	—	—	3	—	—	42	<b>45</b>
Disposals	(75)	(98)	(7)	(6)	—	(209)	<b>(395)</b>
Assets held for sale	(341)	—	—	—	—	—	<b>(341)</b>
<b>Balance as of December 31, 2019</b>	<b>1,169</b>	<b>330</b>	<b>53</b>	<b>108</b>	<b>498</b>	<b>1,617</b>	<b>3,775</b>
Transfer between groups	98	4	(4)	(101)	3	—	—
Additions	167	61	—	18	14	263	<b>523</b>
Additions from business combinations	—	—	—	—	—	—	—
Disposals	(33)	(73)	(5)	—	(62)	(250)	<b>(423)</b>
Foreign currency translation	1	—	—	(2)	—	—	<b>(1)</b>
<b>Balance as of December 31, 2020</b>	<b>1,402</b>	<b>322</b>	<b>44</b>	<b>23</b>	<b>453</b>	<b>1,630</b>	<b>3,874</b>
<b>Accumulated depreciation and impairment:</b>							
<b>Balance as of December 31, 2018</b>	<b>(532)</b>	<b>(106)</b>	<b>(119)</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>(757)</b>
Transfer between groups	96	—	128	—	(224)	—	—
Depreciation charge	(246)	(68)	(34)	—	—	(304)	<b>(652)</b>
Disposals	37	35	2	—	—	39	<b>113</b>
Assets held for sale	218	—	—	—	—	—	<b>218</b>
Impairment	(132)	—	—	—	(219)	—	<b>(351)</b>
<b>Balance as of December 31, 2019</b>	<b>(559)</b>	<b>(139)</b>	<b>(23)</b>	<b>—</b>	<b>(443)</b>	<b>(265)</b>	<b>(1,429)</b>
Transfer between groups	—	—	—	—	—	—	—
Depreciation charge (including discontinued operations)	(221)	(96)	(8)	—	(46)	(328)	<b>(699)</b>
Disposals	16	30	2	—	61	50	<b>159</b>
Impairment (Note 11)	—	—	—	—	(12)	—	<b>(12)</b>
<b>Balance as of December 31, 2020</b>	<b>(764)</b>	<b>(205)</b>	<b>(29)</b>	<b>—</b>	<b>(440)</b>	<b>(543)</b>	<b>(1,981)</b>
<b>Net book value</b>							
<b>As of December 31, 2018</b>	<b>807</b>	<b>172</b>	<b>76</b>	<b>19</b>	<b>—</b>	<b>—</b>	<b>1,074</b>
<b>As of December 31, 2019</b>	<b>610</b>	<b>191</b>	<b>30</b>	<b>108</b>	<b>55</b>	<b>1,352</b>	<b>2,346</b>
<b>As of December 31, 2020</b>	<b>638</b>	<b>117</b>	<b>15</b>	<b>23</b>	<b>13</b>	<b>1,087</b>	<b>1,893</b>

As of December 31, 2020, the gross book value of fully depreciated assets is equal to 699 (2019 – 321).

*The accompanying notes form an integral part of these consolidated financial statements.*

**10. Intangible assets**

<b>Cost:</b>	<b>Goodwill</b>	<b>Customer relationships</b>	<b>Licenses</b>	<b>Computer Software</b>	<b>Trade marks</b>	<b>Advances for intangibles, CIP and others</b>	<b>Total</b>
<b>Balance as of December 31, 2018</b>	<b>6,378</b>	<b>5,414</b>	<b>183</b>	<b>1,354</b>	<b>355</b>	<b>106</b>	<b>13,790</b>
Additions	—	—	—	236	—	211	447
Additions from business combinations	777	159	—	280	32	—	1,248
Transfer between groups	—	—	—	36	—	(36)	—
Disposals	—	—	—	(156)	—	(39)	(195)
<b>Balance as of December 31, 2019</b>	<b>7,155</b>	<b>5,573</b>	<b>183</b>	<b>1,750</b>	<b>387</b>	<b>242</b>	<b>15,290</b>
Additions	22	—	—	120	—	56	198
Additions from business combinations	—	—	—	—	—	—	—
Transfer between groups	—	—	—	95	—	(95)	—
Disposals	(93)	(88)	—	(414)	—	(92)	(687)
<b>Balance as of December 31, 2020</b>	<b>7,084</b>	<b>5,485</b>	<b>183</b>	<b>1,551</b>	<b>387</b>	<b>111</b>	<b>14,801</b>
<b>Accumulated Amortization:</b>							
<b>Balance as of December 31, 2018</b>	<b>—</b>	<b>(2,107)</b>	<b>—</b>	<b>(660)</b>	<b>(167)</b>	<b>(10)</b>	<b>(2,944)</b>
Amortization charge	—	(301)	—	(317)	(44)	(10)	(672)
Impairment	(93)	(67)	—	(148)	(115)	(18)	(441)
Disposals	—	—	—	82	—	1	83
<b>Balance as of December 31, 2019</b>	<b>(93)</b>	<b>(2,475)</b>	<b>—</b>	<b>(1,043)</b>	<b>(326)</b>	<b>(37)</b>	<b>(3,974)</b>
Amortization charge (including discontinued operations)	—	(300)	—	(216)	(30)	(21)	(567)
Impairment (Note 11)	—	—	—	(61)	—	(50)	(111)
Disposals	93	88	—	394	—	89	664
<b>Balance as of December 31, 2020</b>	<b>—</b>	<b>(2,687)</b>	<b>—</b>	<b>(926)</b>	<b>(356)</b>	<b>(19)</b>	<b>(3,988)</b>
<b>Net book value</b>							
<b>As of December 31, 2018</b>	<b>6,378</b>	<b>3,307</b>	<b>183</b>	<b>694</b>	<b>188</b>	<b>96</b>	<b>10,846</b>
<b>As of December 31, 2019</b>	<b>7,062</b>	<b>3,098</b>	<b>183</b>	<b>707</b>	<b>61</b>	<b>205</b>	<b>11,316</b>
<b>As of December 31, 2020</b>	<b>7,084</b>	<b>2,798</b>	<b>183</b>	<b>625</b>	<b>31</b>	<b>92</b>	<b>10,813</b>

As of December 31, 2020, the gross book value of fully amortized intangible assets is equal to 787 (2019 – 450).

*The accompanying notes form an integral part of these consolidated financial statements.*

**11. Impairment testing of goodwill and intangible assets**

The Group identified the following significant CGU's: Payment Services, SOVEST, Tochka, Rocketbank, QIWI Box and Flocktory. As of December 31, 2020 the Goodwill is allocated to two of the CGUs: Payment Services and Flocktory and intangible assets with indefinite useful life relates to four CGUs: Payment Services, SOVEST, Tochka and Rocketbank.

An analysis and movement of the net book value of goodwill and indefinite life licenses acquired through business combinations, as included in the intangible assets (Note 10), is as follows:

	Payment services	Goodwill Rocketbank	Flocktory	Indefinite life license	Total
<b>As of December 31, 2018</b>	<b>6,285</b>	<b>93</b>	<b>—</b>	<b>183</b>	<b>6,561</b>
Addition	51	—	726	—	777
Impairment	—	(93)	—	—	(93)
<b>As of December 31, 2019</b>	<b>6,336</b>	<b>—</b>	<b>726</b>	<b>183</b>	<b>7,245</b>
Addition	22	—	—	—	22
<b>As of December 31, 2020</b>	<b>6,358</b>	<b>—</b>	<b>726</b>	<b>183</b>	<b>7,267</b>

The Group tests its goodwill and the intangible assets with an indefinite useful life annually.

*Goodwill*

For the purpose of goodwill impairment test of the Payment services CGU the Company estimated the recoverable amount as fair value less costs of disposal on the basis of quoted prices of the Company's ordinary shares (Level 1). As a result of the annual impairment test the Group did not identify impairment of Goodwill allocated to Payment services CGU as of December 31, 2020, December 31, 2019 and December 31, 2018.

The recoverable amount of Flocktory CGU has been determined based on a value in use calculation (Level 3) using cash flow projections from financial budgets approved by senior management covering a five-year period (2021-2025). The pre-tax discount rate adjusted to risk specific applied to cash flow projections of Flocktory CGU is 22%. The growth rate applied to discounted terminal value projection in beyond the forecast period is 3.8%.

The calculation of value in use for this cash generating unit is sensitive to:

- Compounded annual growth rate of the service market in which the unit operates;
- Terminal growth rates used to extrapolate cash flows beyond the budget period;
- Discount rates.

With regard to the assessment of recoverable amounts of Flocktory CGU, management believes that no reasonably possible change in any of key assumptions would cause the carrying value of the unit to materially exceed its recoverable amount.

As a result of annual impairment test the Group did not identify any impairment of Goodwill allocated to Flocktory CGU as of December 31, 2020.

During the year 2019, goodwill allocated to Rocketbank CGU was impaired in the amount of 93.

For the year ended December 31, 2018, the Group did not recognize any impairment of Goodwill.

*The accompanying notes form an integral part of these consolidated financial statements.*

**11. Impairment testing of goodwill and intangible assets (continued)**

*Intangible assets with indefinite useful life*

As of December 31, 2020, the carrying amount of intangible assets with an indefinite useful life (licenses for banking operations, which are expected to be renewed indefinitely) is recognized with a value of 183 (2019—183). Intangible assets with an indefinite useful life were recorded by the Group at the date of acquisition of QIWI Bank JSC.

For the purpose of the impairment test of the intangible assets with indefinite useful life, the Company estimated the recoverable amounts of the asset as fair value less costs of disposal on the basis of comparative method and cost approach (Level 2). Under the valuation using the comparative method the Group considered identical third-party's transactions for acquisition of banks or bank organization that holds licenses identical to the Group's ones. Under the valuation using the cost approach the Group considered outflows required to meet the requirements for a minimum amount of equity to be held by the bank or bank organization with licenses similar to the Group's according to current legislation.

The key assumption used in fair value less cost of disposal calculations is expected outflows to acquire a license on the open market.

All the assumptions are determined using observable market data and publicly available information of the cash transactions of the third-parties.

The Group performed an annual impairment test of QIWI Bank's license as of December 31, 2020, December 31, 2019 and as of December 31, 2018, no impairment was identified. Reasonably possible changes in any valuation parameters would not result in impairment of intangible assets with indefinite useful life.

*Intangible assets with definite useful life*

For the purpose of the impairment test on other intangible assets the Company estimated the recoverable amounts as the higher of value in use or fair value less costs to sell of an individual asset or CGU the asset relates.

During the year 2020, immediately before the classification of SOVEST as discontinued operations, the recoverable amount was estimated for certain items of Intangible assets and impairment loss was identified and recognised in the amount of 68 to reduce the carrying amount of the assets in the disposal group to their fair values less cost to sell. This impairment of non-current assets was recognised in discontinued operations in the statement of profit or loss. Management decisions to wind down other venture projects in 2020 resulted in additional recognition of impairment of non-current assets in the amount of 55.

For the year ended December 31, 2019, the Group recognised the impairment regarding the non-current assets in the amount of 201 for QIWI Box CGU and 498 for Rocketbank CGU.

For the year ended December 31, 2018, the Group did not recognize any significant impairment of non-current assets.

*The accompanying notes form an integral part of these consolidated financial statements.*

**12. Long-term and short-term loans issued**

As of December 31, 2020, long-term and short-term loans issued consisted of the following:

	Total as of December 31, 2020	Expected credit loss allowance	Net as of December 31, 2020
<b>Long-term loans</b>			
Loans to legal entities	214	—	214
<b>Total long-term loans</b>	<b>214</b>	<b>—</b>	<b>214</b>
<b>Short-term loans</b>			
Loans to legal entities	5,836	(37)	5,799
<b>Total short-term loans</b>	<b>5,836</b>	<b>(37)</b>	<b>5,799</b>

The Group's loans mainly issued in Russian rubles.

As of December 31, 2019, long-term and short-term loans consisted of the following:

	Total as of December 31, 2019	Expected credit loss allowance	Net as of December 31, 2019
<b>Long-term loans</b>			
Loans to legal entities	265	—	265
<b>Total long-term loans</b>	<b>265</b>	<b>—</b>	<b>265</b>
<b>Short-term loans</b>			
Loans to legal entities	3,467	(33)	3,434
Instalment Card Loans	8,795	(810)	7,985
<b>Total short-term loans</b>	<b>12,262</b>	<b>(843)</b>	<b>11,419</b>

The amounts in the tables show the maximum exposure to credit risk regarding loans issued. The Group has no internal grading system of loans issued for credit risk rating grades analysis. Loans issued are not collateralized.

An analysis of the changes in the ECL allowances due to changes in corresponding gross carrying amounts for the year ended December 31, 2020, was the following:

	Stage 1 Collective	Stage 2 Collective	Stage 3	Total
<b>ECL allowance as of January 1, 2020</b>	<b>(229)</b>	<b>(120)</b>	<b>(494)</b>	<b>(843)</b>
Changes because of financial instruments (originated or acquired)/derecognized during the reporting period	(128)	(211)	(498)	(837)
Transfers between stages	140	(8)	(132)	—
Amounts sold and written off	212	338	1,093	1,643
<b>ECL allowance as of December 31, 2020</b>	<b>(5)</b>	<b>(1)</b>	<b>(31)</b>	<b>(37)</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**12. Long-term and short-term loans issued (continued)**

An analysis of the changes in the ECL allowances due to changes in corresponding gross carrying amounts for the year ended December 31, 2019, was the following:

	Stage 1 Collective	Stage 2 Collective	Stage 3	Total
<b>ECL allowance as of January 1, 2019</b>	<b>(216)</b>	<b>(120)</b>	<b>(517)</b>	<b>(853)</b>
Changes because of financial instruments (originated or acquired)/derecognized during the reporting period	(127)	7	(496)	(616)
Transfers between stages	114	(7)	(107)	—
Amounts sold and written off	—	—	626	626
<b>ECL allowance as of December 31, 2019</b>	<b>(229)</b>	<b>(120)</b>	<b>(494)</b>	<b>(843)</b>

During the year ended December 31, 2019, the Group sold defaulted balances of Installment Card Loans with the gross carrying amount of 655 to an unrelated party.

An analysis of the changes in the ECL allowances due to changes in corresponding gross carrying amounts for the year ended December 31, 2018, was the following:

	Stage 1 Collective	Stage 2 Collective	Stage 3	Total
<b>ECL allowance as of January 1, 2018</b>	<b>(175)</b>	<b>(60)</b>	<b>(194)</b>	<b>(429)</b>
Changes because of financial instruments (originated or acquired)/derecognized during the reporting period	(146)	(44)	(309)	(499)
Transfers between stages	105	(16)	(89)	—
Amounts sold and written off	—	—	75	75
<b>ECL allowance as of December 31, 2018</b>	<b>(216)</b>	<b>(120)</b>	<b>(517)</b>	<b>(853)</b>

**13. Trade and other receivables**

As of December 31, 2020, trade and other receivables consisted of the following:

	Total as of December 31, 2020	Expected credit loss allowance/Provision for impairment	Net as of December 31, 2020
Cash receivable from agents	2,358	(150)	2,208
Deposits issued to merchants	4,639	(17)	4,622
Commissions receivable	135	(19)	116
Other receivables	343	(97)	246
<b>Total financial assets</b>	<b>7,475</b>	<b>(283)</b>	<b>7,192</b>
Advances issued	254	(1)	253
<b>Total trade and other receivables</b>	<b>7,729</b>	<b>(284)</b>	<b>7,445</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**13. Trade and other receivables (continued)**

As of December 31, 2019, trade and other receivables consisted of the following:

	Total as of December 31, 2019	Expected credit loss allowance/Provision for impairment	Net as of December 31, 2019
Cash receivable from agents	2,947	(199)	2,748
Deposits issued to merchants	2,690	(12)	2,678
Commissions receivable	158	(21)	137
Other receivables	276	(56)	220
<b>Total financial assets</b>	<b>6,071</b>	<b>(288)</b>	<b>5,783</b>
Advances issued	380	(1)	379
<b>Total trade and other receivables</b>	<b>6,451</b>	<b>(289)</b>	<b>6,162</b>

The amounts in the tables show the maximum exposure to credit risk regarding Trade and other receivables. The Group has no internal grading system of Trade and other receivables for credit risk rating grades analysis.

An analysis of the changes in the ECL allowances due to changes in the corresponding gross carrying amounts for the years ended December 31 was the following:

	2018	2019	2020
<b>ECL allowance as of January 1,</b>	<b>(578)</b>	<b>(366)</b>	<b>(289)</b>
Changes because of financial instruments (originated or acquired)/derecognized during the reporting period	5	(9)	(57)
Amounts written off	207	86	62
<b>ECL allowance as of December 31,</b>	<b>(366)</b>	<b>(289)</b>	<b>(284)</b>

Receivables are non-interest bearing, except for agent receivables bearing, generally, interest rate of 20%-36% per annum and credit terms generally do not exceed 30 days. There is no requirement for collateral for customers to receive an overdraft.

*The accompanying notes form an integral part of these consolidated financial statements.*

**14. Cash and cash equivalents**

As of December 31, 2020 and 2019, cash and cash equivalents consisted of the following:

	As of December 31, 2019	As of December 31, 2020
Correspondent accounts with Central Bank of Russia (CBR)	3,261	3,467
Cash with banks and on hand	7,317	9,089
Short-term CBR deposits	30,500	32,800
Other short-term bank deposits	1,025	2,028
Less: Allowance for ECL	(2)	(2)
<b>Total cash and cash equivalents</b>	<b>42,101</b>	<b>47,382</b>

The amounts in the table show the maximum exposure to credit risk regarding cash and cash equivalents. While the Group has no internal grading system of cash and cash equivalents for credit risk rating grades analysis all its cash is held in highly rated banks and financial institutions according to the external rating agencies. These banks have low credit risk and are approved by the Board of Directors of the Group on a regular basis.

The Group holds cash and cash equivalents in different currencies and therefore is exposed to foreign currency risk. For more details regarding foreign currency sensitivity and risk management refer to Note 29.

	As of December 31, 2019	As of December 31, 2020
Russian ruble	36,594	40,040
Euro	2,021	3,407
US Dollar	2,618	2,847
Others	868	1,088
<b>Total</b>	<b>42,101</b>	<b>47,382</b>

Since 2017 the Company has a bank guarantee and secured it by a cash deposit of U.S.\$ 2.5 mln until July 31, 2021.

**15. Other current assets and other current liabilities**

**15.1 Other current assets**

As of December 31, 2020 and 2019, other current assets consisted of the following:

	As of December 31, 2019	As of December 31, 2020
Reserves at CBR*	611	736
<b>Total other financial assets</b>	<b>611</b>	<b>736</b>
Prepaid expenses	230	259
Other	76	207
<b>Total other current assets</b>	<b>917</b>	<b>1,202</b>

\* Banks are currently required to post mandatory reserves with the CBR to be held in non-interest bearing accounts. Starting from July 1, 2019, such mandatory reserves established by the CBR constitute 4.75% for liabilities in RUR and 8% for liabilities in foreign currency. The amount is excluded from cash and cash equivalents for the purposes of cash flow statement and does not have a repayment date.

The Group has no internal grading system of other current assets for credit risk rating grades analysis.

*The accompanying notes form an integral part of these consolidated financial statements.*

**15. Other current assets and other current liabilities (continued)**

**15.2 Other current liabilities**

As of December 31, 2020 and 2019, other current liabilities consisted of the following:

	As of December 31, 2019	As of December 31, 2020
Contract liability related to loyalty programs	607	66
Contract liability related to guarantees issued	199	521
Other	96	60
<b>Total other current liabilities</b>	<b>902</b>	<b>647</b>

**16. Share capital, additional paid-in capital, share premium and other reserves**

The Capital of the Company is divided by two classes. Each class A share has the right to ten votes at a meeting of shareholders and each class B share has the right to one vote at a meeting of shareholders. The class A shares and the class B shares have the right to an equal share in any dividend or other distribution the Company pays and have nominal of EUR 0.0005 each.

	As of December 31, 2018	As of December 31, 2019	As of December 31, 2020
	Thousands	Thousands	Thousands
<b>Authorised shares</b>			
Ordinary Class A shares	131,333	129,583	127,914
Ordinary Class B shares	99,517	101,267	102,936
<b>Total authorised shares</b>	<b>230,850</b>	<b>230,850</b>	<b>230,850</b>
<b>Issued and fully paid shares</b>			
Ordinary Class A shares	13,833	12,083	10,414
Ordinary Class B shares	48,880	50,630	52,299
<b>Total issued and fully paid shares</b>	<b>62,713</b>	<b>62,713</b>	<b>62,713</b>

As of December 31, 2020 the Company owned 334 thousand treasury class B shares (December 31, 2019—620) that were issued and fully paid in 2018 and retained by QIWI Employee trust in order to settle future obligations on share-based payments.

*The accompanying notes form an integral part of these consolidated financial statements.*

**16. Share capital, additional paid-in capital, share premium and other reserves (continued)**

For the year ended December 31, 2020 and 2019 the movement of outstanding shares' number was the following:

	Ordinary Class A shares Thousands	Ordinary Class B shares Thousands	Number of outstanding shares Thousands
<b>As of December 31, 2018</b>	<b>13,833</b>	<b>47,619</b>	<b>61,452</b>
Transfer between classes	(1,750)	1,750	—
Increase of share capital due to exercise of options by employees during the year	—	641	641
<b>As of December 31, 2019</b>	<b>12,083</b>	<b>50,010</b>	<b>62,093</b>
Transfer between classes	(1,669)	1,669	—
Increase of share capital due to exercise of options by employees during the year	—	286	286
<b>As of December 31, 2020</b>	<b>10,414</b>	<b>51,965</b>	<b>62,379</b>

In case of liquidation, the Company's assets remaining after settlement with creditors, payment of dividends and redemption of the par value of shares is distributed among the ordinary shareholders proportionately to the number of shares owned.

The other reserves of the Group's equity represent the financial effects from changes in equity settled share-based payments to employees, acquisitions and disposals, as well as other operations with non-controlling interests in the subsidiaries without loss of control.

**17. Debt**

As of December 31, 2020 and December 31, 2019, Group's debt consisted of the following:

	Credit limit (RUB)	Interest rate	Maturity	As of December 31, 2019	As of December 31, 2020
<b>Current interest—bearing debt</b>					
Bank' revolving credit facility	460	Up to 10%*	December 31, 2021	—	—
<b>Non-current interest—bearing debt</b>					
Bank' revolving credit facility	1,000	8.5%**	October 7, 2021**	765	604
Bank' revolving credit facility	1,000	8.5%**	December 22, 2021**	780	945
Bonds issued	5,000	8.4%	October 10, 2023	—	5,014
<b>Total debt</b>				<b>1,545</b>	<b>6,563</b>
<i>Including short-term portion</i>				—	<b>1,640</b>

\* *the agreement stipulated the right of a lender to increase the interest rate in case the covenants are violated.*

\*\* *the agreement stipulated the right of a lender to increase the interest rate and demand of early repayment in case the covenants are violated. The Covenants are violated as of December 31, 2020.*

In October 2020 the Group issued unsecured bonds at the principal amount of RUB 5 billion with a fixed nominal interest rate of 8.4% (Issue costs amounted to 83, so that the effective interest rate comprised 9.3%). The Bonds are due in 2023.

The Group is subject to different covenants regarding these bonds issued. As of December 31, 2020, the Group was in compliance with all covenants stipulated by the public irrevocable offers.

Interest expense regarding Group's debt for the year ended December 31, 2020 amounted for 218 (2019 – 17). Bank' revolving credit facilities in the amount of 2,000 are secured (see Note 27).

*The accompanying notes form an integral part of these consolidated financial statements.*

**18. Trade and other payables**

As of December 31, 2020 and 2019, the Group's trade and other payables consisted of the following:

	As of December 31, 2019	As of December 31, 2020
Payables to merchants	12,116	12,801
Money remittances and e-wallets accounts payable	6,515	5,725
Deposits received from agents	6,246	8,357
Commissions payable	503	465
Accrued personnel expenses and related taxes	883	1,386
Provision for undrawn credit commitments (Note 27)	98	—
Other payables	934	794
<b>Total trade and other payables</b>	<b>27,295</b>	<b>29,528</b>

**19. Customer accounts and amounts due to banks**

As of December 31, 2020 and 2019, customer accounts and amounts due to banks consisted of the following:

	As of December 31, 2019	As of December 31, 2020
Individuals' current/demand accounts	11,553	1,539
Legal entities' current/demand accounts	4,599	6,995
Term deposits	3,251	1,156
Due to banks	2,560	2,647
<b>Total customer accounts and amounts due to banks</b>	<b>21,963</b>	<b>12,337</b>
<i>Including long-term deposits</i>	<b>444</b>	<b>36</b>

Customer accounts and amounts due to banks bear interest of up to 4% (2019—6%).

*The accompanying notes form an integral part of these consolidated financial statements.*

**20. Investment in associates**

The Group has a single associate: JSC Tochka.

QIWI Group assesses its share in the entity at 45% according to its share in dividends and potential capital gains. The Group's interest in JSC Tochka is accounted for using the equity method in the consolidated financial statements.

The following table illustrates summarized financial information of the Group's investment in JSC Tochka associate:

	As of December 31, 2019	As of December 31, 2020
<b>Associates' statement of financial position:</b>		
Non-current assets	1,199	1,437
Current assets	2,019	3,729
<i>including cash and cash equivalents</i>	995	2,631
Non-current financial liabilities	(337)	(263)
Current liabilities	(397)	(1,270)
<i>including financial liabilities</i>	(314)	(959)
<b>Net assets</b>	<b>2,484</b>	<b>3,633</b>
<b>Carrying amount of investment in associates (45%) of net assets</b>	<b>1,118</b>	<b>1,635</b>

Associate' revenue and net income for the years ended December 31 was as follows:

	2018	2019	2020
Revenue	4	5,534	7,697
Cost of revenues	(3)	(289)	(453)
Other income and expenses, net	(85)	(4,565)	(5,752)
<i>including personnel expenses</i>	(1)	(2,147)	(2,965)
<i>including depreciation and amortization</i>	(1)	(129)	(297)
<b>Total net profit/(loss)</b>	<b>(84)</b>	<b>680</b>	<b>1,492</b>
<b>Group's share (45%) of total net profit/(loss)</b>	<b>(38)</b>	<b>306</b>	<b>672</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**21. Leases**

The Group has commercial lease agreements of office buildings. The leases have an average life up to nine years. The contracts for a term of less than a year fall under the recognition exemption for being short-term leases. Total lease expense for the year ended December 31, 2020 recognized under such contracts is 60 (for the year ended December 31, 2019 – 198). Future minimum lease rentals under non-cancellable lease commitments for office premises for a term less than one year as of December 31, 2020 are 21 (December 31, 2019 – 32).

For long-term contracts, right-of-use assets and lease liabilities were recognized. Right-of-use assets are included into property and equipment. The change in the balances of Right-of-use assets and Lease liabilities the year ended December 31, 2020 was as follows:

	<b>Right-of-use assets</b>	<b>Lease</b>
	<u>Office buildings</u>	<u>liabilities</u>
<b>As of January 1, 2020</b>	<b>1,352</b>	<b>1,357</b>
Additions	263	263
Derecognition	(200)	(204)
Depreciation	(328)	—
Interest expense	—	116
Payments	—	(416)
<b>As of December 31, 2020</b>	<b>1,087</b>	<b>1,116</b>
<i>Including short-term portion</i>		354

The change in the balances of Right-of-use assets and Lease liabilities the year ended December 31, 2019 was as follows:

	<b>Right-of-use assets</b>	<b>Lease</b>
	<u>Office buildings</u>	<u>liabilities</u>
<b>As of January 1, 2019</b>	<b>936</b>	<b>1,068</b>
Additions	891	851
Derecognition	(171)	(175)
Depreciation	(304)	—
Interest expense	—	95
Payments	—	(482)
<b>As of December 31, 2019</b>	<b>1,352</b>	<b>1,357</b>
<i>Including short-term portion</i>		340

For the amount of rent expense recognized from short-term leases and variable lease payments for year ended December 31, 2020, December 31, 2019 and December 31, 2018 see Note 24.

*The accompanying notes form an integral part of these consolidated financial statements.*

**22. Revenue**

Other revenue for the years ended December 31 was as follows:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
Cash and settlement service fees	2,980	932	512
Platform and marketing services related fees	98	157	794
Fees for guarantees issued	25	121	440
Other revenue	122	228	208
<b>Total other revenue</b>	<b><u>3,225</u></b>	<b><u>1,438</u></b>	<b><u>1,954</u></b>

For the purposes of consolidated cash flow statement, “Interest income, net” includes both continued and discontinued operations and consists of the following:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
Interest revenue calculated using the effective interest rate	(1,255)	(1,961)	(2,390)
Interest expense classified as part of cost of revenue	26	47	288
Interest income and expenses from non-banking loans, net, classified separately in the consolidated statement of comprehensive income	(17)	18	68
Interest income and expenses related to discontinued operations	(536)	(1,005)	(659)
<b>Interest income, net, for the purposes of consolidated cash flow statement</b>	<b><u>(1,782)</u></b>	<b><u>(2,901)</u></b>	<b><u>(2,693)</u></b>

**23. Cost of revenue**

Cost of revenue for the years ended December 31 was as follows:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
Transaction costs	9,324	12,633	14,777
Cost of cash and settlement service fees	105	164	171
Interest expense	26	47	288
Other expenses	877	1,231	1,258
<b>Total cost of revenue</b>	<b><u>10,332</u></b>	<b><u>14,075</u></b>	<b><u>16,494</u></b>

**24. Selling, general and administrative expenses**

Selling, general and administrative expenses for the years ended December 31 were as follows:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
Advertising, client acquisition and related expenses	1,176	562	301
Tax expenses, except income and payroll related taxes	427	367	316
Advisory and audit services	478	537	611
Rent of premises	461	102	113
Expenses related to Tochka platform services	—	538	382
IT related services	300	325	346
Offering expenses	—	79	71
Other expenses	991	932	593
<b>Total selling, general and administrative expenses</b>	<b><u>3,833</u></b>	<b><u>3,442</u></b>	<b><u>2,733</u></b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**25. Dividends paid and proposed**

Dividends paid and proposed by the Group to the shareholders of the parent are presented below:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>Proposed, declared and approved during the year:</b>			
2020: Final dividend for 2019: U.S.\$ 13,667,632 or U.S.\$ 0.22 per share, Interim dividend for 2020: U.S.\$ 50,489,929 or U.S.\$ 0.81 per share			4,797
2019: Interim dividend for 2019: U.S.\$ 51,969,316 or U.S.\$ 0.84 per share		3,366	
2018: nil	—		
<b>Paid during the period*:</b>			
2020: Final dividend for 2019: U.S.\$ 13,667,632 or U.S.\$ 0.22 per share, Interim dividend for 2020: U.S.\$ 50,489,929 or U.S.\$ 0.81 per share			4,804
2019: Interim dividend for 2019: U.S.\$ 51,969,316 or U.S.\$ 0.84 per share		3,392	
2018: nil	—		
<b>Proposed for approval (not recognized as a liability as of December 31):</b>			
2020: Final dividend for 2020: U.S.\$ 19,337,438 or U.S.\$ 0.31 per share			1,411
2019: Final dividend for 2019: U.S.\$ 13,660,424 or U.S.\$ 0.22 per share		1,011	
2018: nil	—		
<b>Dividends payable as of December 31</b>	<b>—</b>	<b>—</b>	<b>—</b>

\* The difference between paid and declared dividends represents foreign exchange movement

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**26. Income tax**

The Company is incorporated in Cyprus under the Cyprus Companies Law, but the business activity of the Group and joint ventures is subject to taxation in multiple jurisdictions, the most significant of which include:

*Cyprus*

The Company is subject to 12.5% corporate income tax applied to its worldwide income.

The Company is exempt from the special contribution to the Defence Fund on dividends received from abroad.

In 2020 the Company obtained a written confirmation from the Cyprus tax authorities in the form of a tax ruling in which the Cyprus tax authorities accept in writing not to impose any deemed dividend distribution liability since the Company is a public entity and it is impossible to identify the final minor shareholders.

*The Russian Federation*

The Company's subsidiaries incorporated in the Russian Federation are subject to corporate income tax at the standard rate of 15% applied to income received from Russia government bonds and 20% applied to their taxable income.

Withholding tax at the rate of 15% is applied to any dividends paid by the entities incorporated in Russia to the entities incorporated outside of Russia. Such withholding tax rate may be reduced to 5% or 10% under the available Double Tax Treaty (including Cyprus) if certain conditions stipulated thereto are met. Although the Group commonly seeks to claim treaty protection, there is a risk that the applicability of the reduced rate of 5% or 10% may be challenged by Russian tax authorities. As a result, there can be no assurance that the Company would be able to obtain a relief of the reduced withholding income tax rate under the available treaty in practice.

The new Protocol of September 8, 2020 effective from January 1, 2021 increased WHT rates to 15% in respect of interest and dividend income paid to Cyprus (though it provides for a number of exceptions where the lower rates of 5% or 0% are envisaged). The Company believes that it fulfills the conditions for application of the reduced 5% tax rate under the amended Russia-Cyprus Double Tax Treaty in respect of dividend income.

*Republic of Kazakhstan*

The Company's subsidiary incorporated in Kazakhstan is subject to corporate income tax at the standard rate of 20% applied to their taxable income.

*The accompanying notes form an integral part of these consolidated financial statements.*

**26. Income tax (continued)**

Deferred income tax assets and liabilities as of December 31, 2020 and 2019, relate to the following:

	Consolidated statement of financial position as of December 31		Consolidated statement of comprehensive income for the year ended	
	2019	2020	2019	2020
Intangible assets	(638)	(606)	90	32
Trade and other payables	272	238	91	(34)
Trade and other receivables	58	25	27	(33)
Loans issued	56	10	(13)	(46)
Lease obligations	287	222	287	(65)
Property and equipment	(261)	(189)	(238)	72
Taxes on unremitted earnings	(480)	(680)	(202)	(200)
Other	174	28	86	(146)
<b>Net deferred income tax asset/ (liability)</b>	<b>(532)</b>	<b>(952)</b>	<b>128</b>	<b>(420)</b>
including:				
Deferred tax asset	217	209		
Deferred tax liability	(749)	(1,161)		

Deferred tax assets and liabilities are not offset because they do not relate to income taxes levied by the same tax authority on the same taxable entity.

Reconciliation of deferred income tax asset/(liability), net:

	2018	2019	2020
<b>Deferred income tax asset/(liability), net as of January 1</b>	<b>(581)</b>	<b>(586)</b>	<b>(532)</b>
Impact of adopting new accounting policies	49	—	—
Effect of acquisitions of subsidiaries	3	(74)	—
Deferred tax benefit/(expense)	(57)	128	(420)
<b>Deferred income tax asset/(liability), net as of December 31</b>	<b>(586)</b>	<b>(532)</b>	<b>(952)</b>

As of December 31, 2020 the Group does not intend to distribute a portion of its accumulated unremitted earnings in the amount of 8,075 (2019 – 4,367). The amount of tax that the Group would pay to distribute them would be 403 (2019 – 218). Unremitted earnings include all earnings that were recognized by the Group's subsidiaries and that are expected to be distributed to the holding company.

*The accompanying notes form an integral part of these consolidated financial statements.*

**26. Income tax (continued)**

The major components of income tax expense, including tax expense from discontinued operations, for the years ended 31 December 2020, 2019 and 2018 are:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>Total tax expense</b>			
Current income tax expense	(818)	(1,620)	(2,498)
Deferred tax benefit/(expense)	(57)	128	(420)
<b>Income tax expense for the year</b>	<u>(875)</u>	<u>(1,492)</u>	<u>(2,918)</u>

Theoretical and actual income tax expense is reconciled as follows:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
Profit before tax from continuing operations	8,932	11,954	14,365
Loss before tax from a discontinued operations	(4,431)	(5,575)	(2,509)
<b>Accounting profit before tax</b>	<u>4,501</u>	<u>6,379</u>	<u>11,856</u>
Theoretical income tax expense at the domestic rate in each individual jurisdiction	(479)	(824)	(2,043)
<b>(Increase)/decrease resulting from the tax effect of:</b>			
Non-taxable income	70	23	216
Non-deductible expenses	(388)	(387)	(675)
Income tax associated with earnings of foreign subsidiaries	(70)	(202)	(333)
Unrecognized deferred tax assets	(8)	(102)	(83)
<b>Total income tax expense</b>	<u>(875)</u>	<u>(1,492)</u>	<u>(2,918)</u>
Income tax attributable to a continuing operations	(1,751)	(2,513)	(3,119)
Income tax attributable to a discontinued operations	876	1,021	201

During the year ended December 31, 2020 the Group did not recognize deferred tax assets related to the tax loss carry forward in the amount of 83 (2019 – 102, 2018—8) because the Group did not believe that the realization of the related deferred tax assets is probable.

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**27. Commitments, contingencies and operating risks****Operating environment**

Russia's economy has been facing significant challenges for the past few years due to the combined effect of the ongoing crisis in Eastern Ukraine, the deterioration of Russia's relationships with many Western countries, the economic and financial sanctions imposed in connection with these events on certain Russian companies and individuals, as well as against entire sectors of Russian economy, by the U.S., EU, Canada and other countries, a steep decline in oil prices, a record weakening of the Russian ruble against the U.S. dollar, a lack of access to financing for Russian issuers, capital flight and a general climate of political and economic uncertainty, among other factors. More recently, the ongoing COVID-19 pandemic and related lockdown measures have also contributed to the deterioration of the Russian economy. Consumer spending generally remained cautious even prior to the COVID-19 pandemic, which upended the modest recovery of the Russian economy in the few preceding years. The outbreak of the COVID-19 strain of coronavirus and associated responses from various countries around the world, which began in early 2020 and continue to unfold to date, have negatively affected consumer demand across the globe and across industries. As a result, the Russian ruble has significantly and abruptly depreciated against the U.S. dollar and euro, and such volatile exchange rate environment continues to prevail even though the oil prices have rebound somewhat. The full scope of the negative impact of the ongoing COVID-19 pandemic and the lockdown measures adopted in response may have on the Russian economy remains unclear but is likely to be very significant. A prolonged economic slowdown in Russia could have a significant negative effect on consumer spending in Russia and, accordingly, on the Group's business. As a result of the challenging operating environment in Russia, the Group has experienced slower payment volume growth in certain payment categories. Further adverse changes in economic conditions in Russia could adversely impact the Group's future revenues and profits and cause a material adverse effect on its business, financial condition and results of operations.

A substantial part of the Russian population continues to rely on cash payments, rather than credit and debit card payments or electronic banking. The Group's business has developed as a network of kiosks and terminals allowing consumers to use physical currency for online payments. While the Group has since largely outgrown that model, kiosks and terminals network remains a significant part of the Group's infrastructure as a reload and client acquisition channel for Qiwi Wallet. Over time, the prevalence of cash payments is declining as a greater percentage of the population in emerging markets is adopting credit and debit card payments and electronic banking, and QIWI kiosks and terminals network is decreasing as the market evolves towards a higher share of digital payments. In 2020, the Group's physical distribution network also was and to a certain extent continues to be, negatively affected by the spread of COVID-19 pandemic, corresponding lockdown measures, and other restrictions that limited users' access to certain retail locations as well as the overall activity of the population. Other factors could also contribute to a decline in the use of kiosks and terminals, including regulatory changes, increases in consumer fees imposed by the agents and development of alternative payment channels. All of these factors could have a material adverse effect on the Group's business, financial condition and results of operations.

Moreover, the financial services industry in which the Group operates with its payment services and other financial services that QIWI provides is highly competitive, and its ability to compete effectively is therefore of paramount importance. In recent years, the Group has started expanding its product portfolio beyond our traditional payment services business to include other types of financial services, such as digital banking services for small and medium enterprises ("SME") and factoring and digital bank guarantees products. In connection with each of these projects, QIWI faces intense competition from a multitude of commercial and retail banks. Such banking institutions often have more established businesses in the various services similar to those offered by the Group. Any increase in competition by other market participants, or any shift of customer preferences in their favor due to any real or perceived advantages of their products, could result in

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Operating environment (continued)**

a loss of consumers and harm to QIWI's payment volume, revenue and margins. As major commercial and retail banks increase their online and virtual presence and come up with increasingly sophisticated products directly competing with the Group's core competencies, its competitive position could be severely undermined, resulting in reduced demand for its products, both with respect to its payment services business and the other financial services projects that QIWI is pursuing. If the Group is unable to compete successfully for consumers, agents, merchants or other partners, its business, financial condition and results of operations could be materially adversely affected.

**Regulatory environment**

The QIWI's business is impacted by laws and regulations that affect its industry, the number of which has increased significantly in recent years. The Group is subject to a variety of regulations aimed at preventing money laundering and financing criminal activity and terrorism, financial services regulations, payment services regulations, consumer protection laws, currency control regulations, advertising laws, betting laws and privacy and data protection laws and therefore experience periodic investigations by various regulatory authorities in connection with the same, which may sometimes result in monetary or other sanctions being imposed on the Group.

In recent years, for example, the CBR has considerably increased the intensity of its supervision and regulation of the Russian banking sector. QIWI Bank has been the subject of CBR investigations in the past that have uncovered various violations and deficiencies in relation to, among other things, reporting requirements, anti-money laundering, cybersecurity, compliance with applicable electronic payments thresholds requirements and other issues which management believes QIWI has generally rectified. In the second half of 2020, the CBR, acting in its supervisory capacity, performed another routine scheduled audit of QIWI Bank. In the course of this audit the CBR has identified certain violations and deficiencies with respect to compliance with applicable banking legislation and regulations and reporting requirements to the CBR. The monetary fine imposed on QIWI Bank as a result of these findings was 11. In addition, the CBR introduced certain restrictions with respect to QIWI Bank's operations, including, effective from December 7, 2020, the suspension or limitation of most types of payments to foreign merchants and money transfers to pre-paid cards from corporate accounts. Management is currently working closely with the CBR to remediate the identified deficiencies and violations and eliminate or narrow down the restrictions that have been imposed. As a result of such cooperation, the CBR permitted QIWI to resume processing payments to certain key foreign merchants and lifted some of the other restrictions imposed in December 2020. However, there can be no assurance that there will be any further easing of the restrictions that were originally imposed, or that they will not ultimately become permanent, including through the adoption of new laws or regulations. The restrictions introduced by the CBR are expected to have a substantial negative effect on the Group's business, financial condition and results of operations. While management is taking measures to minimize the effect of the restrictions on QIWI business, no assurance can be given that we will be successful in doing so. Additionally, this abrupt termination of services of a large number of merchants may have reputational risks for the Group going forward.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Regulatory environment (continued)**

There can be no assurance that new sanctions will not be imposed on QIWI as a result of such or any past or future findings and that the Group will not come under greater CBR scrutiny in connection with any perceived deficiencies in its conduct, or that any currently planned or future inspections will not result in discovery of any significant or minor additional violations of various banking regulations, and of what sanctions the CBR may impose on QIWI in connection with such deficiencies or violations. Any such sanctions could have a material adverse effect on its business, financial condition and results of operations.

As part of its business operations, the Group provides payment processing services to a number of merchants in the betting industry. Processing payments to such merchants represents a significant portion of the Group's revenues. Processing such payments generally carries higher margins than processing payments to merchants in most other categories. Moreover, the repayment of winnings by such merchants to customers also serves as an important and economically beneficial QIWI Wallet reload channel and new customer acquisition tool. The Group's operating results will continue to depend on merchants in the betting industry and their use of the Group's services for the foreseeable future. The betting industry is subject to extensive and actively developing regulation in Russia, as well as increasing government scrutiny. In 2016 QIWI Bank established a TSUPIS together with one of the self-regulated associations of bookmakers in order to be able to accept such payments, and we thereby became one of the two payment services providers that are able to accept electronic bets on behalf of sports betting companies in Russia.

In December 2020, a new law was adopted, abolishing the mandatory participation of bookmakers in self-regulated organizations, establishing a Unified Gambling Regulator as a new governmental agency with broad authority to oversee the betting market, and creating the role of a single Unified Interactive Bets Accounting Center. This role is required to be assigned to a credit institution specifically authorized by the President of Russia based on a proposal made by the Government. By the end of September 2021, such newly-appointed Unified Interactive Bets Accounting Center will replace the existing TSUPIS. If the Group is not able to secure an active role in this new industry landscape, it may experience a decrease in or complete loss of payment volumes and income associated directly or indirectly with the TSUPIS established by QIWI Bank. This or any further significant change in betting legislation may negatively affect the payment volume, revenue and margins of QIWI Payment Services business, as well as overall usage of QIWI Wallet.

Further, under the Russian betting legislation, the betting merchants that we serve may become "blacklisted" by the government if they have been found to be in violation of applicable Russian laws, in which case the Group has to discontinue servicing them. The Group has already experienced a number of instances where certain providers have been blacklisted and we observe that this trend is gaining momentum and further blacklistings are likely. Furthermore, in March 2021, a draft bill was submitted to the Russian legislature that would prohibit Russian credit institutions from contracting with any betting merchants, including foreign ones, that are not on a list of specifically approved betting merchants maintained by the regulator, or with foreign banks, foreign payment institutions and other payment facilitators processing or facilitating in any way payments of the "blacklisted" betting merchants. If this proposal becomes law, it will usher in a significant change of the regulatory regime, effectively replacing the prohibition on working with blacklisted merchants with a permission to work with "whitelisted" merchants exclusively. Both further blacklistings and any regulatory developments that impose additional restrictions on the betting industry may result in the contraction of the betting sector or QIWI's share in this market and therefore adversely affect its financial condition and results of operations.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Regulatory environment (continued)**

The Group contracts with some of international merchants in U.S. dollars and other currencies such as Euros. Recently it started to encounter difficulties in conducting such transactions, even with respect to largest and most well-known international merchants, due to the refusal of an increasing number of the Group's U.S. relationship banks and the correspondent U.S. banks of the Group's non-U.S. relationship banks to service U.S. dollar payments. Even though the Group still maintains a number of U.S. dollar accounts with various financial institutions, at the same time the Group is already conducting a portion of U.S. dollar transactions with international merchants in other currencies, bearing additional currency conversion costs. No assurance can be given that such institutions or their respective correspondent banks in the U.S. will not similarly refuse to process the Group's transactions, thereby further increasing the currency conversion costs that the Group has to bear or that international merchants will agree to accept payments in any currency, but the U.S. dollar in the future. If the Group is not able to conduct transactions in U.S. dollars, it may bear significant currency conversion costs or lose some merchants who will not be willing to conduct transactions in currencies other than the U.S. dollars, and the Group's business, financial condition and results of operations may be materially adversely affected. Management can give no assurance that similar issues would not arise with respect to the Group's transactions in other currencies, such as the Euro, which could have similarly adverse consequences.

**Know-your-client requirements in Russia**

The Group's business is currently subject to know-your-client (KYC) requirements established by Federal Law of the Russian Federation No. 115-FZ "On Combating the Legalization (Laundering) of Criminally Obtained Income and Funding of Terrorism", dated August 7, 2001, as amended, or the Anti-Money Laundering Law. Based on the Anti-Money Laundering Law management distinguishes three types of consumers based on their level of identification, being anonymous, identified through a simplified procedure and fully identified. There can be no assurance that the Group will always be able to collect all necessary data to perform the identification procedure in full or that the data the users provide us for the purposes of identification will not contain any mistakes or misstatements and will be correctly matched with the information available in the governmental databases. Due to the lack of clarity and gaps existing under the current customer identification legislation, management has to employ a risk-based approach to customer KYC and sometimes make judgment calls in applying anti-money laundering legislation, with the resulting risk of being found in non-compliance with it. Thus, current situation could cause the Group to be in violation of the identification requirements. In case management is forced to change its approaches to identification procedure or in case the identification requirements are further tightened, it could negatively affect the number of our consumers and, consequently, volumes and revenues. Additionally, Russian anti-money laundering legislation is in a constant state of development and is subject to varying interpretations. If the Group is found to be in non-compliance with any of its requirements, it could not only become subject to fines and other sanctions, but could also have to discontinue to process operations that are deemed to be in breach of the applicable rules and lose associated revenue streams.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Risk of cybersecurity breach**

The Group stores and/or transmits sensitive data, such as credit or debit card numbers, mobile phone numbers and other identification data, and the Company has ultimate liability to its customers for the failure to protect this data. The Company has experienced breaches of its security by hackers in the past, and breaches could occur in the future. In such circumstances, the encryption of data and other protective measures have not prevented unauthorized access and may not be sufficient to prevent future unauthorized access. Any breach of the system, including through employee fraud, may subject the Company to material losses or liability, including fines and claims for unauthorized purchases with misappropriated credit or debit card information, identity theft, impersonation or other similar fraud claims. These risks are exacerbated by the COVID-19 pandemic and related lockdowns, since unauthorized access to data may potentially be easier when a large percentage of employees works from home. Moreover, even in the absence of an emergency event such as a cyberbreach, the Group may at times be found to be not in compliance with applicable personal data processing and transfer legislation, which is actively developing and becoming increasingly complex throughout the world, including in Russia. A misuse of such sensitive data or a cybersecurity breach could harm the Group's reputation and deter clients from using electronic payments as well as kiosks and terminals generally and any of the Group's services specifically, increase operating expenses in order to correct the breaches or failures, expose the Group to uninsured liability, increase risk of regulatory scrutiny, subject the Group to lawsuits, result in the imposition of material penalties and fines by state authorities and otherwise materially adversely affect the Group's business, financial condition and results of operations.

**Taxation in Cyprus**

As of today, there are no specific transfer pricing rules or any transfer pricing documentation requirements in the Cyprus tax laws with respect to any other related party transactions. However, Cyprus is in the late stages of adopting transfer pricing rules, covering all types of inter-company transactions and require the preparation of a Local and Master File as well as Summary Information Table in line with the OECD Transfer Pricing Guidelines (subject to the relevant thresholds). The Cyprus draft transfer pricing legislation is expected to be enacted within the coming months.

Furthermore, on March 19, 2019 the Cypriot Ministry of Finance circulated, on March 19, 2019, a draft bill (the Bill) to transpose the European Union (EU) Directive 2018/822/EU of May 25, 2018 on the mandatory disclosure and exchange of cross-border tax arrangements (referred to as DAC6 or the Directive) into the Cypriot national legislation. The Bill will amend the existing Cypriot law on Administrative Cooperation in the field of Taxation. The Directive requires intermediaries (including EU-based tax consultants, banks and lawyers) and in some situations, taxpayers, to report certain cross-border arrangements (reportable arrangements) to the relevant EU member state tax authority. Cross-border arrangements will be reportable if they contain certain features (known as hallmarks). The hallmarks cover a broad range of structures and transactions. Determining if there is a reportable cross-border arrangement raises complex technical and procedural issues for taxpayers and intermediaries. The Company would review its policies and strategies for logging and reporting tax arrangements to ensure its compliance with the abovesaid obligations.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)**

**Taxation in Cyprus (continued)**

On June 24, 2020, the Council of the European Union announced that the EU will give EU Member States the option of more time to comply with certain rules on cross-border information reporting. The deferral is provided as a response to the COVID-19 pandemic.

The rules of the Directive are already effective as from June 25, 2018 and any legally reportable cross-border arrangements starting from the effective date must be disclosed by August 31, 2020 (extended until February 28, 2021). Based on an announcement issued by the Cyprus tax authorities on February 3, 2021, the Directive is expected to be incorporated into the Cyprus legislation soon and the deadline for submission of any information is extended until March 31, 2021 for reportable cross border arrangements that have been made between (a) 25 June 2018 and 30 June 2020, (b) between January 1, 2021 and January 31, 2021 and (c) between January 1, 2021 and February 28, 2021.

Following the global trend on increase of substance requirements in various jurisdictions, starting from 2019 certain jurisdictions (including traditional offshore jurisdictions) implement legislation that requires companies registered in the relevant offshore jurisdiction to maintain actual substance on the territory of such jurisdictions, which may include, amongst others, the qualified personnel, premises located in the particular jurisdiction, reasonable expenses to support daily operation of the company.

It cannot be excluded that the Group might be subject to additional costs and/or tax liabilities resulted from the said requirements, which could have a material adverse effect on the Group's business, financial condition and results of operations.

**Taxation in the Russian Federation**

Russian and the CIS's tax, currency and customs legislation is subject to varying interpretations, and changes, which can occur frequently. For instance, introduction of the concept of beneficial ownership may result in the inability of the foreign companies within the Group to claim benefits under a double taxation treaty through structures which historically have benefited from double taxation treaty protection in Russia. Recent court cases demonstrate that the Russian tax authorities actively challenge application of double tax treaty benefits retroactively (i.e. prior to concept of beneficial ownership was introduced in the Russian Tax Code) on the grounds that double tax treaties already include beneficial ownership requirement to allow application of reduced tax rates or exemptions. In these cases, the Russian tax authorities obtained relevant information by means of information exchange with the foreign tax authorities.

Withholding tax at the rate of 15% is applied to any dividends paid by the entities incorporated in Russia to the entities incorporated outside of Russia. The Group commonly seeks to claim treaty protection, as such withholding tax rate (hereinafter "WHT") may be reduced to 5% under the available Double Tax Treaty (including Cyprus) if certain conditions stipulated thereto are met.

The new Protocol of September 8, 2020 has come into effect from January 2021 increased WHT rates in respect of interest and dividend income to 15% (though it provides for a number of exceptions where the lower rates of 5% or 0% are envisaged). The reduced 5% tax rate in respect of dividend and interest income is envisaged for certain categories of income recipients, including public companies whose shares are listed on a registered stock exchange provided that at least 15% of the voting shares of that company are in free float and which holds directly at least 15% of the capital of the company paying the dividends throughout a 365 day period that includes the day of payment of the dividends.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Taxation in the Russian Federation (continued)**

The Company believes that it fulfills the conditions for application of the reduced 5% tax rate under the amended Russia-Cyprus Double Tax Treaty in respect of dividend income. However, there is no assurance that the Russian Ministry of Finance will not revise its position in the future or that the Russian tax authorities will not challenge the Company's position in this respect. It is rather unlikely that the reduced WHT rate under the Russia-Cyprus Double Tax Treaty will be applied to interest income. Starting from January 1, 2017, the Russian Tax Code requires the tax agent to obtain confirmation from the non-resident holder-legal entity that it is the beneficial owner of the relevant income. Russian tax law provides neither the form of such confirmation nor the precise list of documents which can demonstrate the beneficial owner status of the recipient with respect to the received income. Due to the introduction of these changes, there can be no assurance that treaty relief at source will be available in practice. According to the recent clarifications of the Russian tax authorities, a foreign company may not benefit from a double tax treaty if its activity does not have a real business purpose, if such company does not bear any risks that are normal for business activity, such company does not benefit from the use of such income and its employees actually do not control/ manage such company. If activities of the company are limited to investments and/or financing of a group of companies, it cannot be considered as an independent business activity and it is not enough to confirm the beneficial owner status of the recipient of income. In addition, it is unclear how the beneficial ownership concept will evolve in the future. As a result, there is a risk that application of the concept of beneficial ownership may result in the inability of the foreign companies within our Group to claim benefits under a double taxation treaty through structures which historically have benefited from double taxation treaty protection in Russia.

Company intends to use simplified approach for confirmation of the beneficial ownership status that has recently been adopted for public companies with shares and (or) depository receipts comprising more than 25% of their share capital admitted to trade on a qualifying stock exchange if the respective confirmation letter on its beneficial ownership status and documents confirming publicly traded company status are in place. Since this simplified approach is relatively new and untested there is no assurance that the Russian tax authorities will not challenge our beneficial ownership status.

On November 27, 2017 the Federal Law No. 340-FZ introducing country-by-country reporting ("CbCR") requirements was published. In accordance with the CbCR requirements, if the Group reaches the reporting threshold in Russia (over RUB 50 billion), or alternatively in any other jurisdiction of presence (e.g. in Cyprus, where the Decree issued by the Cyprus Minister of Finance on December 30, 2016 introduced a mandatory CbCR for multinational enterprise groups generating consolidated annual turnover exceeding EUR 750 million) the Group may be liable to submit relevant CbCR.

In addition, on November 24, 2016, the OECD published the multilateral instrument ("MLI") which introduces new provisions to existing double tax treaties limiting the use of tax benefits provided thereof, e.g. by means of introduction of the "business purpose" test. To date the MLI has been ratified by Russia with respect to more than 71 double tax treaties signed by Russia with potential effective date of January 1, 2021. Starting from 2021, MLI has come into effect in respect of withholding taxes covered by tax treaties concluded by the Russian Federation with 34 countries (including tax treaty with Cyprus). Application of MLI could potentially limit tax benefits granted by double tax treaties of Russian Federation and Cyprus.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Taxation in the Russian Federation (continued)**

The existing Russian transfer pricing rules became effective from January 1, 2012. Under these rules the Russian tax authorities are allowed to make transfer-pricing adjustments and impose additional tax liabilities in respect of certain types of transactions. It is therefore possible that the Group entities established in Russia may become subject to transfer pricing tax audits by tax authorities in the foreseeable future.

There can be no assurance that the Russian Tax Code will not be changed in the future in a manner adverse to the stability and predictability of the Russian tax system. These factors, together with the potential for state budget deficits, raise the risk of the imposition of additional taxes on the Group. The introduction of new taxes or amendments to current taxation rules may have a substantial impact on the overall amount of the Group's tax liabilities. There is no assurance that it would not be required to make substantially larger tax payments in the future, which may adversely affect the Group's business, financial condition and results of operations.

In its decision No 138-0 dated July 25, 2001, the Constitutional Court of the Russian Federation, or the Constitutional Court, introduced the concept of "a taxpayer acting in a bad faith" without clearly stipulating the criteria for it. Although this concept is not defined in Russian tax law, it has been used by the tax authorities to deny, for instance, the taxpayer's right to obtain tax deductions and benefits provided by the tax law. The tax authorities and courts often exercise significant discretion in interpreting this concept in a manner that is unfavorable to taxpayers.

The concept of "unjustified tax benefit" was formulated in Resolution No. 53 issued by the Plenum of the Supreme Arbitrazh Court of the Russian Federation in 2006. The concept is defined in the resolution mainly by reference to specific examples of tax benefits obtained as a result of a transaction that has no reasonable business purpose and which may lead to disallowance of their application.

On July 19, 2017, new anti-avoidance provisions were introduced into the Russian Tax Code and the Article 54.1 of the Russian Tax Code was adopted, which replaced the previously existing concept of "unjustified tax benefit". These anti-avoidance provisions provide forestablish two specific criteria that should be met simultaneously to entitle a taxpayer to reduce the tax base or the amount of tax: (i) the main purpose of the transaction (operation) is not a non-payment (incomplete payment) and (or) offset (refund) of the amount of tax; and (ii) the obligation under the transaction (operation) is executed by a person who is a party to a contract entered into with the taxpayer and / or a person to whom the obligation to execute a transaction (operation) was transferred under a contract or law. The Russian Tax Code specifically indicates that signing of primary documents by an unidentified or unauthorized person, violation by the counterparty of tax legislation, the possibility to obtain the same result by a taxpayer by entering into other transactions not prohibited by law cannot be considered in itself as a basis for recognizing the reduction of the tax base or the amount of tax unlawful. However, application of these criteria is still under consideration of the tax authorities, therefore, no assurance can be given that positions of taxpayers will not be challenged by the Russian tax authorities

The Russian Ministry of Finance issued clarifications that the concepts expressed in Resolution No. 53 and evolved in the relevant court practice should not be applied by the enactment of new anti-avoidance rules. However, it cannot be excluded that this new concept could be applied by the tax authorities in a broader sense. There were some recent publications in mass media with reference to the Head of Federal Tax Service of the Russian Federation stating that more than 85% of tax disputes based on Article 54.1 of the Russian Tax Code are ruled out in favor of the tax authorities. In view of this trend and taking into the account the uncertainties with application of anti-avoidance concept, this couldpossibly expose the Group to significant fines and penalties and to enforcement measures, despite the best efforts at compliance, and could result in a greater than expected tax burden.

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)****Taxation in the Russian Federation (continued)**

The existing Russian transfer pricing rules became effective from January 1, 2012. Under these rules the Russian tax authorities are allowed to make transfer-pricing adjustments and impose additional tax liabilities in respect of certain types of transactions (“controlled” transactions). The list of the “controlled” transactions includes transactions with related parties (with several exceptions such as guarantees between Russian non-banking organizations and interest-free loans between Russian related parties) and certain types of cross border transactions. Starting from 2019 transactions between Russian tax residents will be controlled only if the amount of income from the transactions between these parties within one year exceeds RUB 1 billion and at the same time one of the conditions stipulated in Article 105.14 of Russian Tax Code (e.g., the parties to the transaction apply different corporate income tax rates) is met. Certain other transactions, such as foreign trade transactions in commodities traded on global exchanges, transactions with parties from blacklisted countries, transactions between related parties under participation of the independent intermediary, as well as transactions between the Russian tax resident and foreign tax resident (related parties) remain under control in case the amount of income from transactions between these parties within one year exceeds RUB 60 million threshold. The new rules apply to transactions, under which income (expenses) from such controlled transactions are recognised after January 1, 2019. As a side effect, the Russian tax authorities who are entitled to perform tax audits of Russian taxpayers with focus on compliance with existing transfer pricing legislation will no longer be involved in tax audit of transactions between Russian parties due to increased limits on transactions between Russian tax residents but they will be able to pay more attention to cross-border transactions.

The burden of proving market prices, as well as keeping specific documentation, lies with the taxpayers. In certain circumstances, the Russian tax authorities may apply the transfer pricing rules and methods in cases where the rules are formally not applicable, claiming additional tax charges calculated using the transfer rules but based on other tax concepts (e.g. unjustified tax benefit, lack of economic justification of expenses, etc.).

It is therefore possible that the Group entities established in Russia may become subject to transfer pricing tax audits by tax authorities in the foreseeable future. Due to the uncertainty and lack of established practice of application of the Russian transfer pricing legislation the Russian tax authorities may challenge the level of prices applied by the Group under the “controlled” transactions (including certain intercompany transactions) or challenge the methods used to prove prices applied by the Group, and as a result accrue additional tax liabilities. If additional taxes are assessed with respect to these matters, they could have a material adverse effect on the Group’s business, financial condition and results of operations.

**Risk assessment**

The Group’s management believes that its interpretation of the relevant legislation is appropriate and is in accordance with the current industry practice and that the Group’s currency, customs, tax and other regulatory positions will be sustained. However, it is possible that a taxation authority will accept an uncertain tax treatment and the maximum effect of additional losses, if the authorities were successful in enforcing their different interpretations, could be significant, and amount up to RUB 2.4 billion that was assessed by the Group as of December 31, 2020 (RUB 3 billion as of December 31, 2019).

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)**

**Insurance policies**

The Group holds no insurance policies in relation to its assets, operations, or in respect of public liability or other insurable risks. There are no significant physical assets to insure. Management has considered the possibility of insurance of business interruption in Russia, but the cost of it outweighs the benefits in management's view.

**Legal proceedings**

In the ordinary course of business, the Group is subject to legal actions and complaints. Management believes that the ultimate liability, if any, arising from such actions or complaints will not have a material adverse effect on the financial condition or the results of future operations of the Group.

Following the disclosure of the restrictions imposed by the CBR on us in December 2020 the Group and certain of its current and former executive officers have been named as defendants in two lawsuits in the United States District Court for the Eastern District of New York that were filed in December 2020 and January 2021 and have been coordinated before the same judge. These lawsuits allege that the defendants made certain false or misleading statements that were supposedly revealed when the CBR audit results and restrictions were disclosed in December 2020, which the plaintiffs perceive as a violation of Sections 10(b) and 20(a) of the 1934 Securities Exchange Act, and seek damages and other relief based upon such allegations. Management believes that these lawsuits are without merit and intend to defend against them vigorously, and expects to incur certain costs associated with defending against these actions. At this early stage of the litigations, the ultimate outcomes are uncertain and management cannot reasonably predict the timing or outcomes, or estimate the amount of loss, if any, or their effect, if any, on the Group's financial statements. Any negative outcome could result in payments of substantial monetary damages and accordingly Group's business could be seriously harmed.

**Pledge of assets**

As of December 31, 2020, the Group pledged debt securities (government bonds) with the carrying amount of 4,339 (December 31, 2019 – 3,628) as collateral for bank guarantees issued on Group's behalf to its major partners and for credit facilities received.

**Guarantees issued**

The Group issues financial and performance guarantees to non-related parties for the term up to five years at market rate. The amount of guarantees issued as of December 31, 2020 is 22,036 (as of December 31, 2019 – 8,545).

*The accompanying notes form an integral part of these consolidated financial statements.*

**27. Commitments, contingencies and operating risks (continued)**

**Credit related commitments**

The primary purpose of these instruments is to ensure that funds are available to a customer as required. Commitments to extend credit represent unused portions of credit limits of instalment card loans of both activated and not activated customers. Commitments to extend credit are contingent upon customers firstly activating their credit limits and further maintaining specific credit standards. Since the sale of Sovest' loans portfolio in mid 2020 the Group has no any significant outstanding credit limits and related commitments as of December 31, 2020 (RUB 26.8 billion as of December 31, 2019).

An analysis of changes in the ECL allowances due to change in corresponding gross carrying amounts for the years ended December 31 was the following:

	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>ECL allowance as of January 1,</b>	<b>(111)</b>	<b>(84)</b>	<b>(98)</b>
Changes because of financial instruments (originated or acquired)/ derecognized during the reporting period	27	(14)	22
Amounts written off	—	—	76
<b>ECL allowance as of December 31,</b>	<b>(84)</b>	<b>(98)</b>	<b>—</b>

**28. Balances and transactions with related parties**

The following table provides the total amount of transactions that have been entered into with related parties during the years ended December 31, 2020 and 2019, as well as balances with related parties as of December 31, 2020 and December 31, 2019:

	<u>For the year ended December 31, 2020</u>		<u>As of December 31, 2020</u>	
	<u>Sales to/ income from related parties</u>	<u>Purchases/ expenses from related parties</u>	<u>Amounts owed by related parties</u>	<u>Amounts owed to related parties</u>
Associates	3	(525)	170	(116)
Key management personnel	—	(422)	—	(142)
Other related parties	9	(21)	8	(9)

	<u>For the year ended December 31, 2019</u>		<u>As of December 31, 2019</u>	
	<u>Sales to/ income from related parties</u>	<u>Purchases/ expenses from related parties</u>	<u>Amounts owed by related parties</u>	<u>Amounts owed to related parties</u>
Associates	121	(568)	—	(74)
Key management personnel	1	(288)	—	(83)
Other related parties	4	(27)	5	(1)

Benefits of key management and Board of Directors generally comprise of short-term benefits amounted to 434 during the year ended December 31, 2020 (253—for the year 2019, 120 - for the year 2018) and share-based payments amounted to 12 loss during the year ended December 31, 2020 (34—for the year 2019, 36—for the year 2018).

*The accompanying notes form an integral part of these consolidated financial statements.*



**29. Risk management (continued)**

Since 2014, the Russian economy has been going through a period of macroeconomic slowdown and liquidity shortage in a number of markets (including those in which the Group operates), caused among other things by falling oil prices, ruble devaluation and the economic sanctions regime. Banks and other entities in Russia decreased credit limits in their everyday operations and it was noted that the Group's merchants and partners also started and in certain cases continued to request from the Group larger collaterals to hedge their risks. The Group was able to manage these conditions and requirements to date, though the liquidity shortage in the market if exacerbated may have further negative effects on the Group's operations, which cannot be now reliably estimated.

According to CBR requirements, a bank's capital calculated based on CBR instruction should be not less than certain portion of its risk-adjusted assets. As of December 31, 2020, QIWI Bank JSC's capital ratio is above the minimal level required of 8%. The Group monitor the fulfillment of requirements on a daily basis and send the reports to CBR on a monthly basis. During the years ended December 31, 2020 and 2019 QIWI Bank JSC met the capital adequacy requirements.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. Capital includes share capital, share premium, additional paid-in capital, other reserves and translation reserve. To maintain or adjust the capital structure, the Group may make dividend payments to shareholders, return capital to shareholders or issue new shares. Currently, the Group requires capital to finance its growth, but it generates sufficient cash from its operations. The table below summarizes the maturity profile of the Company's financial liabilities based on contractual undiscounted payments.

	<u>Total</u>	<u>Due:</u>		
		<u>On demand</u>	<u>Within a year</u>	<u>More than a year</u>
Debt (Note 17)	6,640	1,549	91	5,000
Lease liabilities (Note 21)	1,116	—	354	762
Trade and other payables (Note 18)	29,528	29,528	—	—
Customer accounts and amounts due to banks (Note 19)	12,337	11,181	1,120	36
<b>Total as of December 31, 2020</b>	<b>49,621</b>	<b>42,258</b>	<b>1,565</b>	<b>5,798</b>

	<u>Total</u>	<u>Due:</u>		
		<u>On demand</u>	<u>Within a year</u>	<u>More than a year</u>
Debt (Note 17)	1,545	—	—	1,545
Lease liabilities (Note 21)	1,357	—	340	1,017
Trade and other payables (Note 18)	27,295	27,295	—	—
Customer accounts and amounts due to banks (Note 19)	21,963	18,712	2,807	444
<b>Total as of December 31, 2019</b>	<b>52,160</b>	<b>46,007</b>	<b>3,147</b>	<b>3,006</b>

*The accompanying notes form an integral part of these consolidated financial statements.*

**29. Risk management (continued)**

**Credit risk**

Financial assets of the Group, which potentially subject the Company and its subsidiaries, joint ventures and associates to credit risk, consist principally of trade receivables, loans issued, cash and short-term investments. The Group sells services on a prepayment basis or ensures that its receivables are from customers with an appropriate credit history – large merchants and agents with sufficient and appropriate credit history. The Group’s receivables from merchants and others, except for agents, are generally non-interest-bearing and do not require collateral. Receivables from agents are interest-bearing and unsecured. The Group holds cash primarily with reputable Russian and international banks, including CBR, which management considers having minimal risk of default, although credit ratings of Russian and Kazakh banks are generally lower than those banks in more developed markets. Short-term investments include fixed-rate debt instruments issued by Russian Government.

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns. The carrying amount of accounts receivable, net of allowance for impairment of receivables, represents the maximum amount exposed to the credit risk for this type of receivables (Note 13).

Set out below is the information about the credit risk exposure on the Group’s trade and other receivables (except for advances issued) using a provision matrix:

December 31, 2020	Days past due				Total
	Current and <30 days	30-60 days	61-90 days	>91 days	
Expected credit loss rate	0.13%	1%	69%	92%	
Exposure at default	6,092	1,035	230	118	<b>7,475</b>
Expected credit loss	(8)	(7)	(159)	(109)	<b>(283)</b>

  

December 31, 2019	Days past due				Total
	Current and <30 days	30-60 days	61-90 days	>91 days	
Expected credit loss rate	0.10%	1%	57%	94%	
Exposure at default	5,143	490	362	76	<b>6,071</b>
Expected credit loss	(6)	(3)	(208)	(71)	<b>(288)</b>

The Group evaluates the concentration of risk with respect to trade and other receivables on a regular basis. The customers are located in several jurisdictions and industries and operate in largely independent markets. The table below demonstrates the largest counterparties’ balances, as a percentage of respective totals:

Concentration of credit risks by main counterparties, % from total amount	Trade and other receivables	
	As of December 31, 2019	As of December 31, 2020
Top 5 counterparties	43%	54%
Others	57%	46%

*The accompanying notes form an integral part of these consolidated financial statements.*

**29. Risk management (continued)**

As part of the credit risk assessment of the factoring transactions, the Group evaluates the credit risk of an individual client as well as of the debtor. Management believes that debtor risk assessment is an important source of additional security and credit quality guarantee. Procedures and responsibilities for assessing and managing credits risks of clients and debtors are clearly stipulated in the Group internal risk policy. To assess clients' accounts receivables as a form of collateral, management analyzes each debtor individually and collectively at the portfolio level (risk concentration, turnover ratios and other parameters). We also make allowances for the dual structure of collateral for the assets placed under factoring operations. According to such structure, the debtor whose receivables are assigned to the Group must fulfill its obligations and in case the debtor fails to fulfill its contractual liabilities, the liabilities are transferred to the client under recourse. Compared with traditional lending, therefore, the assets are better collateralized and the credit risk is lower.

The management established a credit committee that develops and approves general principles for lending and takes special measures to mitigate credit risk such as a reduction of the credit limits for unreliable clients and more advanced scoring models for the new borrowers. See Note 12 for the carrying amount of loans issued and the maximum amount exposed to the credit risk for these type of assets.

*The accompanying notes form an integral part of these consolidated financial statements.*

**30. Financial instruments**

The Group's principal financial instruments consisted of loans receivable, trade and other receivables, customer accounts and amounts due to banks, trade and other payables, cash and cash equivalents, long and short-term debt instruments and reserves at CBR. The Group has various financial assets and liabilities which arise directly from its operations. During the year, the Group did not undertake trading in financial instruments.

The fair value of the Group's financial instruments as of December 31, 2020 and 2019 is presented by type of the financial instrument in the table below:

		As of December 31, 2019		As of December 31, 2020	
		Carrying amount	Fair value	Carrying amount	Fair value
<b>Financial assets</b>					
Debt securities and deposits	AC	3,825	3,913	6,383	6,476
Debt securities and deposits	FVOCI	1,294	1,294	—	—
Long-term loans	AC	249	249	196	196
Long-term loans	FVPL	16	16	18	18
<b>Total financial assets</b>		<b>5,384</b>	<b>5,472</b>	<b>6,597</b>	<b>6,690</b>
<b>Financial liabilities</b>					
Bonds issued	AC	—	—	5,014	5,134

Financial instruments used by the Group are included in one of the following categories:

- AC – accounted at amortized cost;
- FVOCI – accounted at fair value through other comprehensive income;
- FVPL – accounted at fair value through profit or loss.

Carrying amounts of cash and cash equivalents, short-term loans issued, short-term deposits placed, debt, accounts receivable and payable, reserves at CBR, lease liabilities, customer accounts and amounts due to banks approximate their fair values largely due to short-term maturities of these instruments.

Debt securities of the Group mostly consist of RUB nominated government and high-quality corporate bonds with interest rate 7.0%—7.6% and maturity up to January 2023. Some of debt securities are pledged (Note 27).

Long-term loans generally represent RUB nominated loans to Russian legal entities and have a maturity up to six years. For the purpose of fair value measurement of these loans the Group uses comparable marketable interest rate which is in range of 7-35%.

*The accompanying notes form an integral part of these consolidated financial statements.*

**30. Financial instruments (continued)**

The following table provides the fair value measurement hierarchy of the Group's financial instruments to be accounted or disclosed at fair value:

	<u>Date of valuation</u>	<u>Total</u>	<u>Quoted prices in active markets (Level 1)</u>	<u>Fair value measurement using Significant observable inputs (Level 2)</u>	<u>Significant unobservable inputs (Level 3)</u>
<b>Assets accounted at fair value through profit or loss</b>					
Long-term loans	December 31, 2020	18	—	—	18
<b>Assets for which fair values are disclosed</b>					
Debt securities and deposits	December 31, 2020	6,476	6,476	—	—
Long-term loans	December 31, 2020	196	—	—	196
<b>Liabilities for which fair values are disclosed</b>					
Bonds issued	December 31, 2020	5,134	5,134	—	—
<b>Assets accounted at fair value through profit or loss</b>					
Long-term loans	December 31, 2019	16	—	—	16
<b>Assets accounted at fair value through other comprehensive income</b>					
Debt securities and deposits	December 31, 2019	1,294	1,294	—	—
<b>Assets for which fair values are disclosed</b>					
Debt securities and deposits	December 31, 2019	3,913	3,913	—	—
Long-term loans	December 31, 2019	249	—	—	249

There were no transfers between Level 1 and Level 2 fair value measurements and no transfers into or out of Level 3 fair value measurements during the year ended December 31, 2020 and 2019.

The Group uses the following IFRS hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities;
- Level 2: Other techniques for which all inputs that have a significant effect on the recorded fair value are observable, either directly or indirectly;
- Level 3: Techniques that use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

With regard to the level 3 assessment of fair value, management believes that no reasonably possible change in any of the unobservable inputs would be sensitive for financial assets accounted at fair value.

*Valuation methods and assumptions*

The fair value of the financial assets and liabilities are evaluated at the amount the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Long-term fixed-rate loans issued are evaluated by the Group based on parameters such as interest rates, terms of maturity, specific country and industry risk factors and individual creditworthiness of the customer.

*The accompanying notes form an integral part of these consolidated financial statements.*

**31. Share-based payments**

**31.1. Option plans**

As of December 31, 2020, the Group has the following outstanding option plans:

	<b>2015 Restricted Stock Unit Plan (RSU Plan)</b>	<b>2019 Employee Stock Option Plan (2019 ESOP)</b>
<b>Adoption date</b>	July, 2015	June, 2019
<b>Type of shares</b>	class B shares	class B shares
<b>Number of options or RSUs reserved</b>	Up to 2,100,000 shares	Up to 3,100,000 shares
<b>Exercise price</b>	Granted during: Year 2016: n/a Year 2017: n/a Year 2018: n/a Year 2019: n/a	Granted during: Year 2019: U.S. \$ 16.75 Year 2020: U.S. \$ 13.70-17.19
<b>Exercise basis</b>	Shares	Shares
<b>Expiration date</b>	December 2022	December 2026
<b>Vesting period</b>	Three vesting during up to 2 years	Two vesting during up to 4 years
<b>Other major terms</b>	<ul style="list-style-type: none"> <li>• The units are not transferrable</li> <li>• All other terms of the units under 2015 RSU Plan are to be determined by the Company's BOD or the CEO, if so resolved by the BOD, acting as administrator of the Plan</li> </ul>	<ul style="list-style-type: none"> <li>• The units are not transferrable</li> <li>• The Compensation Committee of the Board, acting as Administrator of the Plan, shall have the authority to adopt, amend and repeal such administrative rules, guidelines and practices relating to the Plan as it deems advisable.</li> </ul>

In April 2018, QIWI plc established QIWI Employees Trust, which owns shares reserved for ESOP and RSU plans and transfers them to employees who exercise their options. The Trust is not a legal entity and major decisions relating to its activities are determined by QIWI plc. In these financial statements it is regarded as an extension of QIWI plc.

**31.2. Changes in outstanding options**

The following table illustrates the movements in share options during the year ended December 31, 2020:

	<b>As of December 31, 2019</b>	<b>Granted during the period</b>	<b>Forfeited and expired during the period</b>	<b>Exercised during the period</b>	<b>As of December 31, 2020</b>
2012 ESOP	1,153,775	—	(1,018,742)	(135,033)	—
2015 RSU Plan	365,723	—	(38,696)	(254,357)	72,670
2019 ESOP	930,000	700,000	—	—	1,630,000
<b>Total</b>	<b>2,449,498</b>	<b>700,000</b>	<b>(1,057,438)</b>	<b>(389,390)</b>	<b>1,702,670</b>

As of December 31, 2020 the Company has 1,630,000 options outstanding, all of which are unvested, and 72,670 RSUs outstanding, of which 32,570 are vested and 40,100 are unvested.

The weighted average price for share options exercised under ESOP during the year was U.S. \$13.65 and exercised under RSU plan was nil.

*The accompanying notes form an integral part of these consolidated financial statements.*

**31. Share based payments (continued)****31.3. Valuations of share-based payments**

The valuation of all equity-settled options granted are summarized in the table below:

Option plan/ Grant date	Number of options/ RSUs	Dividend yield, %	Volatility, %	Risk-free interest rate, %	Expected term, years	Weighted average share price (U.S. \$)	Weighted average fair value per option/ RSU (U.S. \$)	Valuation method
<b>2012 ESOP</b>	4,128,521	0-5.03%	28%-49.85%	0.29%-3.85%	2-4	28.10	7.14	Black-Scholes-Merton
<b>2015 RSU Plan</b>	2,035,808	0-5.70%	40.65%-64.02%	2.89%-4.34%	0-2	15.26	14.56	Binominal
<b>2019 ESOP</b>	1,980,000	2.73%-8.76%	41.12%-65,47%	0.24%-1.94%	0-4	18.45	5.57	Black-Scholes-Merton

The forfeiture rate used in valuation models granted during the year is from nil to 12%. It is based on historical data and current expectations and is not necessarily indicative of forfeiture patterns that may occur. The expected volatility reflects the assumption that the historical volatility over a period similar to the life of the options is indicative of future trends, which may not necessarily be the actual outcome.

**31.4. Share-based payment expense**

The amount of expense arising from equity-settled share-based payment transactions for the year ended December 31, 2020 was 43 (2019 – 464, 2018 – 635).

**32. Events after the reporting date****Dividends distribution**

On March 17, 2021 the Board of Directors of the Company approved dividends of U.S.\$ 19,337,438 (equivalent of 1,411).

*The accompanying notes form an integral part of these consolidated financial statements.*

**SIGNATURES**

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this registration statement on its behalf.

QIWI PLC

By: /s/ Boris Kim

Name: Boris Kim

Title: Chief Executive Officer

Date: April 15, 2021

## DESCRIPTION OF SECURITIES

The following description of the capital stock of QIWI Plc (“us,” “our,” “we” or the “Company”) is a summary of the rights of our ordinary shares and certain provisions of our articles of association in effect as of April 15, 2021. This summary does not purport to be complete and is qualified in its entirety by the provisions of our articles of association filed with the Securities and Exchange Commission as an exhibit to our Annual Report on Form 20-F for the year ended December 31, 2020, as well as to the applicable provisions of Cypriot legislation on stock corporations. We encourage you to read our articles of association and applicable Cypriot legislation on stock corporations carefully.

### Share Capital

As of April 15, 2021, our registered share capital consists of 10,413,522 class A shares and 52,299,453 class B shares outstanding, each with a par value of €0.0005 per share.

American depositary shares, or ADSs, each representing one class B share, have been listed on the Nasdaq Stock Market LLC since May 3, 2013 and have been admitted to trading on the Moscow Stock Exchange since May 20, 2013, under the symbol “QIWI.”

### Rights Attaching to Shares

*Voting rights.* For so long as class A shares are in issue and are outstanding, each class A share has the right to ten votes at a meeting of our shareholders; and each class B share has the right to one vote at a meeting of our shareholders.

*Issue of shares and pre-emptive rights.* Subject to the Cypriot law and our articles of association, already authorized but not yet issued shares are at the disposal of our board of directors, which may allot or otherwise dispose of any unissued shares as it may decide. All new shares and/or other securities giving right to the purchase of our shares or which are convertible into our shares must be offered before their issue to our shareholders on a pro rata basis. If the new securities are of the same class as existing shares, the offer must first be made on a pro rata basis to the shareholders of the relevant class and, if any such new securities are not taken up by those shareholders, an offer to purchase the excess will be made to all other shareholders on a pro rata basis (provided that such pre-emption rights have not been removed). On May 8, 2018 the disapplication of pre-emptive rights in connection with the issues of up to an additional 52,000,000 class B shares, including in the form of ADSs, previously authorized by our shareholders, has expired and since then any issuance and allotment of class B shares by the Company for cash consideration is subject to pre-emptive rights.

*Conversion.* At the irrevocable request of any class A shareholder, all or part of the class A shares held by such shareholder will convert into class B shares, on the basis that each class A share shall convert into one class B share, and the class B shares resulting from such conversion shall rank pari passu in all respects with the existing class B shares in issue.

In addition, class A shares will be automatically converted into class B shares, on a one-to-one basis, in the following circumstances: (1) all class A shares which are transferred by a holder, except in circumstances permitted under our articles of association, shall, immediately upon such transfer, be automatically converted into class B shares; (2) all class A shares held by a shareholder will be automatically converted into class B shares on the occurrence of a change of control (as defined in our articles of association) of that class A shareholder; and (3) all class A shares will be automatically converted into class B shares in the event that the aggregate number of class A shares constitute less than 10% of the aggregate number of class A and class B shares outstanding.

For so long as class A shares are in issue and are outstanding, class A shares will not convert into class B shares where: (1) the transfer is to one or more of the transferor's directly or indirectly controlled affiliates (as defined in our articles of association); (2) 10% or more of the total number of class A shares in issue are transferred as a single transaction or a series of related transactions by a shareholder or a group of shareholders; (3) the transfer is to one or more of the existing class A shareholders; and (4) the transfer is to the person(s) that was (were) the ultimate beneficial owner(s) of class A shareholder at the time of Listing. In the case of (2) above the transfer of A shares is permitted if: (a) it is approved in writing by the shareholders holding in aggregate at least 75% of the total number of class A shares in issue; or (b) the shareholder (or a group of shareholders) transferring class A shares has (or have) offered such shares to the other then existing shareholders holding class A shares in accordance with the procedure set out in the articles of association.

*Dividend.* For so long as class A shares are in issue and are outstanding, our board may declare dividend, including final dividend, but no dividend will be paid except out of our profits. Our board of directors may set aside out of our profits such sums as it thinks proper as a reserve. The board of directors may also, without establishing a reserve, carry forward to the next year any profits it may think prudent not to distribute as a dividend. The class A shares and the class B shares have the right to an equal share in any dividend or other distribution we pay.

*Winding Up.* If our company is wound up, the liquidator may, upon a special resolution and any other procedure prescribed by the Cypriot law, (i) divide in specie or kind all or part of our assets among the shareholders; and (ii) vest the whole or any part of such assets in trustees for the benefit of the contributories as the liquidator shall think fit, but so that no shareholder is compelled to accept any shares or other securities with any attached liability.

*Form and transfer of shares.* The instrument of transfer of any share must be executed by or on behalf of the transferor and the transferee, and the transferor will be deemed to be the holder of the share until the name of the transferee is entered into the register of shareholders. Except as set out above and in our articles of association, shareholders are entitled to transfer all or any of their shares by instrument of transfer in writing in any usual or common form or in any other form, including electronic form, which the directors may approve.

There is no limitation under Cypriot law or our articles of association on the right of non-Cypriot residents or nationals to own or vote our shares.

#### ***Convening Shareholders' Meetings***

An annual general meeting must be held not more than 15 months after the prior annual general meeting, and at least one annual general meeting must be held in each calendar year.

Our board of directors, at its discretion, may convene an extraordinary general meeting. Extraordinary general meetings must also be convened by the board of directors at the request of shareholders holding in aggregate at the date of the deposit of the requisition either (a) not less than 10% of our outstanding share capital or (b) not less than 10% of the voting rights attached to our issued shares, or, in case the board of directors fails to do so within 21 days from the date of the deposit of the requisition notice, such requisitioning shareholders, or any of them representing more than one half of the total voting rights of all of them, may themselves convene an extraordinary general meeting, but any meeting so convened may not be held after the expiration of 3 months from the date that is 21 days from the date of the deposit of the requisition notice.

The annual general meeting and a shareholders' general meeting called for the election of directors or for a matter for which Cypriot law requires a special resolution, which means a resolution passed by a majority of not less than 75% of the voting rights attached to our issued shares present and voting at a duly convened and quorate general meeting, must be called with no less than 45 days' written notice or such longer notice as is required by the Companies Law (not counting the day in which it was served or deemed to be served and the date for which it is given). Other shareholders' general meetings must be called with no less than 30 days' written notice.

A notice convening a shareholders' general meeting shall be served within 5 days after the record date for determining the shareholders entitled to receive notice of attend and vote at such General Meeting, which is fixed by the Board and is not more than 60 days and not less than 45 days prior to an Annual General Meeting, or a General Meeting called for the passing of a Special Resolution, or for the election of Directors, and not more than 45 days and not less than 30 days prior to any other General Meeting. A notice convening a shareholders' general meeting must be sent to each of the shareholders, provided that the accidental failure to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice will invalidate the proceedings at that meeting to which such notice refers in the event that a shareholder holding not less than 5% of our outstanding share capital is not in attendance as a result of the accidental failure to give notice or non-receipt thereof.

All shareholders are entitled to attend the shareholders' general meeting or be represented by a proxy authorized in writing. The quorum for a shareholders' general meeting will consist of shareholders representing 50.01% of the voting rights attached to our issued shares, whether present in person or by proxy.

The agenda of the shareholders' general meeting is determined by our board of directors or by whoever else is calling the meeting.

### ***Voting***

Matters determined at shareholders' general meetings require an ordinary resolution, which requires a simple majority of the votes cast at any particular general meeting duly convened and quorate, unless our articles of association and the Companies Law specify differently. It is within the powers of the shareholders to have a resolution executed in writing by all shareholders and in such event no meeting needs to take place or notice to be given.

### ***Reserved Matters***

Our articles of association provide for special majorities for resolutions concerning, among other things, the following matters (for so long as class A shares are in issue and outstanding): (i) any variance to the rights attached to any class of shares requires approval of the holders of 75% of the shares of the affected class, passed at a separate meeting of the holders of the shares of the relevant class, as well as a special resolution of the general meeting; and (ii) approval of the total number of shares and classes of shares to be reserved for issuance under any of our or our subsidiaries' employee stock option plan or any other equity-based incentive compensation program requires approval of a majority of not less than 75% of the voting rights attached to all issued shares present and voting at a duly convened and quorate general meeting.

### ***Relevant Provisions of Cypriot law***

The liability of our shareholders is limited. Under the Cypriot law, a shareholder of a company is not personally liable for the acts of the company, except that a shareholder may become personally liable by reason of his or her own acts.

Cypriot law does not contain any requirement for a mandatory offer to be made by a person acquiring shares or depositary receipts of a Cypriot company even if such an acquisition confers on such person control over us if neither the shares nor depositary receipts are listed on a regulated market in the European Economic Area (EEA). Neither our shares nor depositary receipts are listed on a regulated market in the EEA.

Cypriot Companies Law contains provisions in respect of squeeze-out rights. The effect of these provisions is that, where a company makes a takeover bid for all the shares or for the whole of any class of shares of another company, and the offer is accepted by the holders of 90% in value of the shares concerned, the offeror can upon the same terms acquire the shares of shareholders who have not accepted the offer, unless such persons can persuade the Cypriot courts not to permit the acquisition. If the offeror company already holds more than 10%, in value of the shares concerned, additional requirements need to be met before the minority can be squeezed out. If the company making the takeover bid acquires sufficient shares to aggregate, together with those which it already holds, more than 90%, then, within one month of the date the bidder holds more than 90%, it must give notice of the fact to the remaining shareholders and such shareholders may, within three months of receiving such notice, require the offeror company to acquire their shares and the offeror company shall be bound to do so upon the same terms on which the shares were acquired or on such other terms as may be agreed between them or upon such terms as the court may order.

### **American Depositary Shares**

The Bank of New York Mellon, as depositary, registers and delivers our ADSs. Each ADS will represent one class B share (or a right to receive one class B share) deposited with the principal London office of The Bank of New York Mellon, as custodian for the depositary. Each ADS will also represent any other securities, cash or other property which may be held by the depositary. The depositary's corporate trust office at which the ADSs will be administered is located at 101 Barclay Street, New York, New York 10286. The depositary's principal executive office is located at One Wall Street, New York, New York 10286.

You may hold ADSs either (A) directly (i) by having an American Depositary Receipt, or ADR, which is a certificate evidencing a specific number of ADSs, registered in your name, or (ii) by having ADSs registered in your name in the Direct Registration System, or (B) indirectly by holding a security entitlement in ADSs through your broker or other financial institution. If you hold ADSs directly, you are a registered ADS holder, also referred to as an ADS holder. This description assumes you are an ADS holder. If you hold the ADSs indirectly, you must rely on the procedures of your broker or other financial institution to assert the rights of ADS holders described in this section. You should consult with your broker or financial institution to find out what those procedures are.

The Direct Registration System, or DRS, is a system administered by The Depository Trust Company, or DTC, pursuant to which the depository may register the ownership of uncertificated ADSs, which ownership is confirmed by periodic statements sent by the depository to the registered holders of uncertificated ADSs.

As an ADS holder, we will not treat you as one of our shareholders and you will not have shareholder rights. Cyprus law governs shareholder rights. The depository will be the holder of class B shares underlying your ADSs. As a registered holder of ADSs, you will have ADS holder rights. A deposit agreement among us, the depository and you, as an ADS holder, and all other persons indirectly holding ADSs sets out ADS holder rights as well as the rights and obligations of the depository. New York law governs the deposit agreement and the ADSs.

#### ***Dividends and Other Distributions***

The depository has agreed to pay to ADS holders the cash dividends or other distributions it or the custodian receives on class B shares or other deposited securities, after deducting its fees and expenses. You will receive these distributions in proportion to the number of class B shares your ADSs represent.

- **Cash.** The depository will convert any cash dividend or other cash distribution we pay on the class B shares underlying the ADSs into U.S. dollars, if it can do so on a reasonable basis and can transfer the U.S. dollars to the United States. If that is not possible or if any government approval is needed and cannot be obtained, the deposit agreement allows the depository to distribute the foreign currency only to those ADS holders to whom it is possible to do so. It will hold the foreign currency it cannot convert for the account of the ADS holders who have not been paid. It will not invest the foreign currency and it will not be liable for any interest.

Before making a distribution, any withholding taxes, or other governmental charges that must be paid will be deducted. It will distribute only whole U.S. dollars and cents and will round fractional cents to the nearest whole cent. If the exchange rates fluctuate during a time when the depository cannot convert the foreign currency, you may lose some or all of the value of the distribution.

- Distribution of Class B Shares. The depositary may distribute additional ADSs representing any class B shares we distribute as a dividend or free distribution. The depositary will only distribute whole ADSs. It will try to sell class B shares which would require it to deliver a fractional ADS and distribute the net proceeds in the same way as it does with cash. If the depositary does not distribute additional ADSs, the outstanding ADSs will also represent the new class B shares. The depositary may sell a portion of the distributed class B shares sufficient to pay its fees and expenses in connection with that distribution.
- Rights to Purchase Additional Class B Shares. If we offer holders of our securities any rights to subscribe for additional shares or any other rights, the depositary may make these rights available to ADS holders. If the depositary decides it is not legal and practical to make the rights available but that it is practical to sell the rights, the depositary will use reasonable efforts to sell the rights and distribute the proceeds in the same way as it does with cash. The depositary will allow rights that are not distributed or sold to lapse. *In that case, you will receive no value for them.*

If the depositary makes rights available to ADS holders, it will exercise the rights and purchase the shares on your behalf. The depositary will then deposit the class B shares and deliver ADSs to the persons entitled to them. It will only exercise rights if you pay it the exercise price and any other charges the rights require you to pay.

U.S. securities laws may restrict transfers and cancellation of the ADSs represented by class B shares purchased upon exercise of rights. For example, you may not be able to trade these ADSs freely in the United States. In this case, the depositary may deliver restricted depositary shares that have the same terms as the ADSs described in this section except for changes needed to put the necessary restrictions in place.

- Other Distributions. The depositary will send to ADS holders anything else we distribute on deposited securities by any means it thinks is legal, fair and practical. If it cannot make the distribution in that way, the depositary has a choice. It may decide to sell what we distributed and distribute the net proceeds, in the same way as it does with cash. Or, it may decide to hold what we distributed, in which case ADSs will also represent the newly distributed property. However, the depositary is not required to distribute any securities (other than ADSs) to ADS holders unless it receives satisfactory evidence from us that it is legal to make that distribution. The depositary may sell a portion of the distributed securities or property sufficient to pay its fees and expenses in connection with that distribution.

The depositary is not responsible if it decides that it is unlawful or impractical to make a distribution available to any ADS holders. We have no obligation to register ADSs, shares, rights or other securities under the Securities Act. We also have no obligation to take any other action to permit the distribution of ADSs, class B shares, rights or anything else to ADS holders. This means that you may not receive the distributions we make on our class B shares or any value for them if it is illegal or impractical for us to make them available to you.

### ***Deposit, Withdrawal and Cancellation***

The depositary will deliver ADSs if you or your broker deposit class B shares or evidence of rights to receive class B shares with the custodian. Upon payment of its fees and expenses and of any taxes or charges, such as stamp taxes or stock transfer taxes or fees, the depositary will register the appropriate number of ADSs in the names you request and will deliver the ADSs to or upon the order of the person or persons that made the deposit.

You may surrender your ADSs at the depositary's corporate trust office. Upon payment of its fees and expenses and of any taxes or charges, such as stamp taxes or stock transfer taxes or fees, the depositary will deliver the class B shares and any other deposited securities underlying the ADSs to the ADS holder or a person the ADS holder designates at the office of the custodian. Or, at your request, risk and expense, the depositary will deliver the deposited securities at its corporate trust office, if feasible.

You may surrender your ADR to the depositary for the purpose of exchanging your ADR for uncertificated ADSs. The depositary will cancel that ADR and will send to the ADS holder a statement confirming that the ADS holder is the registered holder of uncertificated ADSs. Alternatively, upon receipt by the depositary of a proper instruction from a registered holder of uncertificated ADSs requesting the exchange of uncertificated ADSs for certificated ADSs, the depositary will execute and deliver to the ADS holder an ADR evidencing those ADSs.

### ***Voting Rights***

ADS holders may instruct the depositary to vote the number of deposited class B shares their ADSs represent. The depositary will notify ADS holders of shareholders' meetings and arrange to deliver our voting materials to them if we ask it to. Those materials will describe the matters to be voted on and explain how ADS holders must instruct the depositary how to vote. For instructions to be valid, they must reach the depositary by a date set by the depositary.

The depositary will try, as far as practical, subject to the laws of Cyprus and of our articles of association or similar documents, to vote or to have its agents vote class B shares or other deposited securities as instructed by ADS holders. The depositary will only vote or attempt to vote as instructed.

We cannot assure you that you will receive the voting materials in time to ensure that you can instruct the depositary to vote your class B shares. In addition, the depositary and its agents are not responsible for failing to carry out voting instructions or for the manner of carrying out voting instructions. This means that you may not be able to exercise your right to vote and there may be nothing you can do if your shares are not voted as you requested.

In order to give you a reasonable opportunity to instruct the Depositary as to the exercise of voting rights relating to Deposited Securities, if we request the Depositary to act, we agree to give the Depositary notice of any such meeting and details concerning the matters to be voted upon at least 30 days in advance of the meeting date.

### ***Payment of Taxes***

You will be responsible for any taxes or other governmental charges payable on your ADSs or on the deposited securities represented by any of your ADSs. The depositary may refuse to register any transfer of your ADSs or allow you to withdraw the deposited securities represented by your ADSs until such taxes or other charges are paid. It may apply payments owed to you or sell deposited securities represented by your ADSs to pay any taxes owed and you will remain liable for any deficiency. If the depositary sells deposited securities, it will, if appropriate, reduce the number of ADSs to reflect the sale and pay to ADS holders any proceeds, or send to ADS holders any property, remaining after it has paid the taxes.

### ***Reclassifications, Recapitalizations and Mergers***

If we:

- Change the nominal or par value of our class B shares
- Reclassify, split up or consolidate any of the deposited securities
- Distribute securities on class B shares that are not distributed to you
- Recapitalize, reorganize, merge, liquidate, sell all or substantially all of our assets, or take any similar action

Then:

The cash, class B shares or other securities received by the depositary will become deposited securities. Each ADS will automatically represent its equal share of the new deposited securities.

The depositary may distribute some or all of the cash, class B shares or other securities it received. It may also deliver new ADRs or ask you to surrender your outstanding ADRs in exchange for new ADRs identifying the new deposited securities.

### ***Amendment of the Deposit Agreement***

We may agree with the depositary to amend the deposit agreement and the ADRs without your consent for any reason. If an amendment adds or increases fees or charges, except for taxes and other governmental charges or expenses of the depositary for registration fees, facsimile costs, delivery charges or similar items, or prejudices a substantial right of ADS holders, it will not become effective for outstanding ADSs until 30 days after the depositary notifies ADS holders of the amendment. At the time an amendment becomes effective, you are considered, by continuing to hold your ADSs, to agree to the amendment and to be bound by the ADRs and the deposit agreement as amended.

### ***Termination of the Deposit Agreement***

The depositary will terminate the deposit agreement at our direction by mailing notice of termination to the ADS holders then outstanding at least 90 days prior to the written notice of such removal. The depositary may also terminate the deposit agreement by mailing notice of termination to us and the ADS holders if 60 days have passed since the depositary told us it wants to resign but a successor depositary has not been appointed and accepted its appointment.

After termination, the depository and its agents will do the following under the deposit agreement but nothing else: collect distributions on the deposited securities, sell rights and other property, and deliver class B shares and other deposited securities upon cancellation of ADSs. Four months after termination, the depository may sell any remaining deposited securities by public or private sale. After that, the depository will hold the money it received on the sale, as well as any other cash it is holding under the deposit agreement for the pro rata benefit of the ADS holders that have not surrendered their ADSs. It will not invest the money and has no liability for interest. The depository shall be discharged from all obligations under the deposit agreement, except to account for the net proceeds of such sale and other cash (after deducting fees and expenses and applicable taxes and governmental charges). The depository's only obligations will be to account for the money and other cash. After termination our only obligations will be to indemnify the depository and to pay fees and expenses of the depository that we agreed to pay.

### ***Limitations on Obligations and Liability***

The deposit agreement expressly limits our obligations, as well as those of our directors, officers, employees, agents and affiliates, and the obligations of the depository. It also limits our liability and the liability of the depository. We and the depository:

- are only obligated to take the actions specifically set forth in the deposit agreement without negligence or bad faith;
- are not liable if we are or it is prevented or delayed by law or circumstances beyond our control from performing our or its obligations under the deposit agreement;
- are not liable if we or it exercises discretion permitted under the deposit agreement;
- are not liable for the inability of any holder of ADSs to benefit from any distribution on deposited securities that is not made available to holders of ADSs under the terms of the deposit agreement, or for any special, consequential or punitive damages for any breach of the terms of the deposit agreement;
- have no obligation to become involved in a lawsuit or other proceeding related to the ADSs or the deposit agreement on your behalf or on behalf of any other person;
- may rely upon any documents we believe or it believes in good faith to be genuine and to have been signed or presented by the proper person.

In the deposit agreement, we and the depository agree to indemnify each other under certain circumstances.

### ***Requirements for Depositary Actions***

Before the depositary will deliver or register a transfer of an ADS, make a distribution on an ADS, or permit withdrawal of class B shares, the depositary may require:

- payment of stock transfer or other taxes or other governmental charges and transfer or registration fees charged by third parties for the transfer of any class B shares or other deposited securities;
- satisfactory proof of the identity and genuineness of any signature or other information it deems necessary; and
- compliance with regulations it may establish, from time to time, consistent with the deposit agreement, including presentation of transfer documents.

The depositary may refuse to deliver ADSs or register transfers of ADSs generally when the transfer books of the depositary or our transfer books are closed or at any time if the depositary or we think it advisable to do so.

### ***Your Right to Receive Class B Shares Underlying your ADSs***

ADS holders have the right to cancel their ADSs and withdraw the underlying class B shares at any time except:

- When temporary delays arise because: (i) the depositary has closed its transfer books or we have closed our transfer books; (ii) the transfer of class B shares is blocked to permit voting at a shareholders' meeting; or (iii) we are paying a dividend on our class B shares.
- When you owe money to pay fees, taxes and similar charges.
- When it is necessary to prohibit withdrawals in order to comply with any laws or governmental regulations that apply to ADSs or to the withdrawal of class B shares or other deposited securities.

This right of withdrawal may not be limited by any other provision of the deposit agreement.

### ***Pre-release of ADSs***

The deposit agreement permits the depositary to deliver ADSs before deposit of the underlying class B shares. This is called a pre-release of the ADSs. The depositary may also deliver class B shares upon cancellation of pre-released ADSs (even if the ADSs are canceled before the pre-release transaction has been closed out). A pre-release is closed out as soon as the underlying class B shares are delivered to the depositary. The depositary may receive ADSs instead of class B shares to close out a pre-release. The depositary may pre-release ADSs only under the following conditions: (1) before or at the time of the pre-release, the person to whom the pre-release is being made represents to the depositary in writing that it or its customer owns class B shares or ADSs to be deposited; (2) the pre-release is fully collateralized with cash or other collateral that the depositary considers appropriate; (3) the depositary must be able to close

out the pre-release on not more than five business days' notice and (4) the pre-release is subject to such further indemnities and credit regulations as the depository deems appropriate. In addition, the depository will limit the number of ADSs that may be outstanding at any time as a result of pre-release, although the depository may disregard the limit from time to time, if it thinks it is appropriate to do so.

### ***Direct Registration System***

In the deposit agreement, all parties to the deposit agreement acknowledge that the DRS and Profile Modification System, or Profile, will apply to uncertificated ADSs upon acceptance thereof to DRS by DTC. DRS is the system administered by DTC pursuant to which the depository may register the ownership of uncertificated ADSs, which ownership will be evidenced by periodic statements sent by the depository to the registered holders of uncertificated ADSs. Profile is a required feature of DRS that allows a DTC participant, claiming to act on behalf of a registered holder of ADSs, to direct the depository to register a transfer of those ADSs to DTC or its nominee and to deliver those ADSs to the DTC account of that DTC participant without receipt by the depository of prior authorization from the ADS holder to register that transfer.

In connection with and in accordance with the arrangements and procedures relating to DRS/Profile, the parties to the deposit agreement understand that the depository will not verify, determine or otherwise ascertain that the DTC participant that is claiming to be acting on behalf of an ADS holder in requesting registration of transfer and delivery described in the paragraph above has the actual authority to act on behalf of the ADS holder (notwithstanding any requirements under the Uniform Commercial Code). In the deposit agreement, the parties agree that the depository's reliance on and compliance with instructions received by the depository through the DRS/Profile System and in accordance with the deposit agreement shall not constitute negligence or bad faith on the part of the depository.

### ***Shareholder communications; inspection of register of holders of ADSs***

The depository will make available for your inspection at its office any reports, notices and other communications, including any proxy soliciting material that it receives from us as a holder of deposited securities that we make generally available to holders of deposited securities. The depository will send you copies of those communications if we ask it to. You have a right to inspect the register of holders of ADSs, but not for the purpose of contacting those holders about a matter unrelated to our business or the ADSs.

8 June 2020

**QIWI BANK (JOINT-STOCK COMPANY)**

as seller

**of QIWI PLC**

as seller

and

**PUBLIC JOINT STOCK COMPANY “SOVCOMBANK”**

as buyer

**THE AGREEMENT FOR THE ACQUISITION OF ASSETS  
RELATED TO THE PROJECT “SOVEST”**

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**THIS ASSET TRANSFER AGREEMENT** (the “**Agreement**”) was made on 8 June, 2020 in the city of Moscow,

**BETWEEN:**

- (1) **Qivi plc**, a company incorporated under the laws of the Republic of Cyprus with registered number HE 193010 whose registered office is at 12 Kennedy Avenue, Kennedy Business Centre, 2<sup>nd</sup> Floor, 1087 Nicosia, Cyprus (the “**Seller PLC**”);
- (2) **Qivi Bank (Joint Stock Company)**, a joint stock company incorporated under the laws of the Russian Federation under the main state registration number 1027739328440, whose registered office is at Chertanovo Severnoe microdistrict 1A, building 1, Moscow, Russian Federation (the “**Seller**” and, together with the Seller PLC, the “**Sellers**”); and
- (3) **Public Joint Stock Company “Sovcombank”**, a public joint stock company incorporated under the laws of the Russian Federation under the main state registration number 1144400000425, whose registered office is at 46 Tekstilshchikov Avenue, Kostroma, Russian Federation (the “**Buyer**”);

**PROVIDED THAT:**

- (I) as of the date of this Agreement, Seller and Seller PLC are the owners of Assets (as defined below) that together constitute a set of property rights and obligations related to and necessary for the operation of the Business (as defined below) for the implementation of the Project Sovest (as defined below);
- (II) The Buyer intends to continue operating the Business independently, and therefore the Buyer intends to purchase the Assets and pay for them the Business Purchase Price under the terms set out in this Agreement; and
- (III) On 12 May 2020 the Parties have entered into an agreement on the main terms of the transaction and the procedure for conducting negotiations for the purpose of entering into this Agreement,

**THE PARTIES HAVE AGREED AS FOLLOWS:**

**1 TERMS AND INTERPRETATION**

1.1 Capitalized terms used in this Agreement have the following meanings:

“**BIN**” means each bank identification number assigned by the Payment System in respect of Cards to identify the issuing bank.

“**Custodian**” means Limited Liability Company “ORB”, a legal entity registered under the laws of the Russian Federation under the main state registration number 1047796746447 at the address: 63 Lykovskaya 2nd street, building 9, Moscow, 123458.

“**Social Network Accounts**” means pages, groups, and communities in social networks located at the following addresses: :  
<https://vk.com/sovestclub>; <https://instagram.com/sovestclub>; <https://www.facebook.com/sovestclub>; <https://twitter.com/sovestclub> <https://www.youtube.com/channel/UC3mpZrhsLbjGUNGI-8xg9OQ..>

“**Activation**” means the procedure for cancelling the technical restriction on Card performing established at the time of issuing the Card in accordance with the General Terms.

“**Assets**” means:

- (a) IP Objects;
- (b) rights and obligations under the service agreement made between the Seller and the telecom operator in respect of Phone Numbers;
- (c) Receivables;
- (d) Cards;
- (e) Hybrid Agreements Rights;
- (f) Hybrid Agreements Duties; and
- (g) Credit Files.

“**Affiliate**” means in relation to any person:

- (a) any Controlling person, and if such Controlling person is a person created in the form of a fund, the “**Affiliates**” of the relevant person are also consultants, managers and general partners of such a fund;
- (b) any Controlled person;
- (c) any person under common Control with such person; and
- (d) affiliate of such person with the meaning given to it by the Law of RSFSR No. 948-I dated 22 March 1991 “On competition and restriction of monopolistic activity on commodity markets”, thus for purposes of interpretation of this term “**Affiliate**” links to the mentioned law on “**natural person engaged in entrepreneurial activities**” also include references to any individual.

“**Database**” means a set of information submitted in the form of a digital data massive in the Agreed Form and in a format agreed between the Buyer and the Seller, containing information about Cards, Receivables, Credit Files and Cards transaction history which is transferred as a set of information and not considered as an intellectual property.

“**Base Price**” means the basic indicator for calculating the Business Purchase Price determined in accordance with Clause 5.2 (*Base Price*).

“**Business**” means the Seller’s activities as of the date of this Agreement for the services performed in aggregate as follows:

- (a) providing consumer loans with a credit limit to individuals (clients), including by issuance, distributing to individuals (clients) and servicing the Cards in respect of which no interest (or interest at a reduced rate) accrues provided that the principal amount is returned within the established time limit; and

- (b) charging commissions to the Merchant Partners in exchange for providing the possibility of Card settlement at the places where services are provided and goods are sold by the Merchant Partners conditional upon compensating interest on the loan to the lender.

“**Involved Employees**” means employees of the Seller or its Affiliates involved in the implementation of the Project Sovest and listed in the Involved Employees List.

“**Second Base Price Adjustment**” has the meaning given to it in paragraph (a) of Clause 5.8 (*Second Base Price adjustment*).

“**Civil Code**” means the Civil code of the Russian Federation (part one adopted by the Federal law No. 51-FZ dated 30 November 1994, part two approved by the Federal law No. 14-FZ dated 26 January 1996, part three, approved by the Federal law No. 146-FZ dated 26 November 2001 and a part the fourth, approved by the Federal law No. 230-FZ dated 18 December 2006).

“**State Authority**” means any state, its constituent entities, administrative and territorial units, any agency, institution or organization regardless of its organizational-legal form, endowed with legislative, executive or judicial functions and powers of public authority (including any government authority, ministry, service, agency, department, board, committee, commission, court, board, court, arbitration court), as well as any supranational entity endowed with functions of public authorities (including international organizations and inter-state and unions).

“**Gross Value**” means the gross value under IFRS.

- (a) due principal amount (account 455);
- (b) overdue principal amount (account 458);
- (c) due interest accrued (account 47427);
- (d) overdue interest accrued (account 459);
- (e) technical overdrafts (account 30233),

and, in each case, calculated on the basis of the Confirmation Documents or calculated by the Independent Calculation Agent according to Clause 5.9 (*Third Base Price Adjustment*).

“**Closing Date**” means 13 July 2020, unless other date is agreed in writing by the Parties, subject to the provisions of Clause 4.11 (*Postponing the Closing*).

“**Communication Date**” means 18 June 2020, unless other date is agreed in writing by the Parties.

“**Consents Collection Deadline**” means 28 June 2020, unless other date is agreed in writing by the Parties.

“**Portfolio Fixing Date**” means 10 July 2020, unless other date is agreed in writing by the Parties, subject to the provisions of Clause 4.11 (*Postponing the Closing*).

“**Seller IP Transfer Agreement**” means an agreement(s) on the transfer by the Seller of the Seller Domains to the Buyer, concluded in accordance with Clause 4.1.3.

“**Seller PLC IP Transfer Agreement**” means an agreement(s) contract for the transfer of Seller PLC ‘s IP Objects to the Buyer by the Seller PLC made in accordance with Clause 4.1.4.

“**Assignment Agreement**” means an agreement on the transfer of contracts (assignment of claims and transfer of rights and obligations) between the Buyer and the Seller in respect of the transfer by the Seller to the Buyer:

- (a) Receivables;
- (b) Hybrid Agreements Rights; and
- (c) Hybrid Agreements Duties.

“**Transaction Documents**” means:

- (a) this Agreement;
- (b) Non-compete Agreement;
- (c) each Transfer Agreement;
- (d) Service Agreement;
- (e) Technical Agreements;
- (f) Agreement with EY;
- (g) each document that the parties of such document have agreed in writing to consider as a Transaction Document.

“**Domains**” means the Seller Domains and the Seller PLC Domains.

“**Seller Domains**” means the following domain names: posovesti.ru; sovest.net; sovest.club; sovest.live; sovest.cards; sovest.today; sovest.group; sovest.me; posovesti.net; nasovest.net; sovest.team; sovest.partners; nasovest.ru; **Получить-карту-совесть.рф**; cobectb.com; cobectb.ru.

“**Seller PLC Domains**” means sovest.com; sovest.ru.

“**Additional Agreement**” means an additional agreement to the on Information technology interaction agreement No 40/BPTC of 28 July 2011, concluded between the Seller and the Buyer as amended by additional agreement No. 1 dated 30 November 2014.

“**Closing**” means the Parties performing all factual and legal actions aimed at transferring Assets to the Buyer and specified in Clause 4 (*Closing*), including signing transfer and acceptance acts for the relevant Assets in accordance with subparagraph (III) of paragraph (b) and paragraph (d) of Clause 4.6 (*Cards and Database Transfer*) and paragraph (b) of Clause 4.7 (*Transfer of Credit Files and Digital Library*), and payment of the Base Price by the Buyer in favour of the Seller.

“**Indemnified Losses**” means indemnified losses within the meaning of Article 406.1 of the Civil Code arising as a result of any of the circumstances specified in Clauses 7.1 - 7.6 (as applicable).

“**Seller’s Indemnified Losses**” has the meaning specified in paragraph (a) of Clause 7.6 (*Seller’s Indemnified Losses*).

“**RTS index**” means the price indicator of the stock market “RTS Index” (ISIN RU000A0JPEB3) calculated by PJSC Moscow Exchange.

“**Cards**” means all bank cards issued to the Clients within the framework of Project Sovest and have been Activated.

“**Clients**” means individuals who are a party to the Hybrid Agreements, except for the Ineligible Clients.

“**Commissions**” means commissions and any other payments payable by the Clients under the Loan Agreements that are not covered by paragraphs (a) to (c) of the definition “Receivables”.

“**Control**” means in relation to a legal entity:

- (a) possession of or being able to manage a simple majority of votes at the general meeting of shareholders/members or on the board of directors of such legal entity (or similar governing body) when voting on all or most of the items on the agenda; or
- (b) possession of the right to appoint or remove from office a majority of the members of the board of directors (or other collegial body) of such legal entity, or any number of members of the board of directors (or other collegial body) of such legal entity who hold a majority of votes at meetings of the board of directors (or other collegial body) of such legal entity; or
- (c) possession of the actual right to appoint or remove from office the sole executive body of such legal entity (or one of the persons exercising the powers of the sole executive body of the legal entity), or the right to transfer the functions of the sole executive body of such legal entity to the managing organization (manager), or the right to terminate the powers of the managing organization manager) as the sole executive body; or
- (d) possession of the right to directly or indirectly determine in material respects the financial and operational management of such legal entity,

in each case, through direct or indirect ownership of shares or interests in the authorized capital of such legal entity, or under a contract, including a trust or trust management agreement, and the terms “**Controlling**” and “**Controlled**” should be interpreted accordingly;

“**Credit File**” means all documents signed or received by the Seller from the Client in connection with the conclusion of a Hybrid Agreement, including:

- (a) an original of the individual consumer credit terms and conditions and all additional agreements thereto;
- (b) a scanned copy (light copy) of the Client’s passport pages containing the Client’s photo and information about his permanent registration at the place of residence stored only as a part of the Digital Library;
- (c) application form for issuing a Card, entering into a Hybrid Agreement, opening an account, and receiving other services; and

- (d) original copies of other documents stored by the Seller in accordance with the internal procedure for the compilation and further maintenance of the clients' credit files.

**“Loan Agreement”** means a part of a Hybrid Agreement in which the Seller undertakes to provide credit to the Client in the amount and on the terms stipulated in the Hybrid Agreement, and the Client undertakes to return the received monetary amount and pay interest on it. The Loan Agreement is considered concluded between the Client and the Seller at the moment when the Seller has reflected the first transaction on the on the account opened by the Buyer to the Client.

**“Smartphone Applications”** means the following programs for mobile devices:

- (a) Application for iOS “Sovest – instalment card” , available at <https://itunes.apple.com/us/app/sovest-.karta-rassrocki/id1149852263> on the Internet; and
- (b) Application for Android “Sovest – an honest card. Shopping here and now”, available at <https://play.google.com/store/apps/details?id=ru.sovest> on the Internet.

**“Base Price Fixing Moment”** has the meaning specified in paragraph (c) of Clause 4.6 (*Cards and Database Transfer*).

**“Ineligible Clients”** means Clients in respect of which

- (a) the Seller has information that the Client belongs to the category of persons subject to freezing (blocking) of non-cash funds or uncertificated securities or freezing (blocking) of the property in accordance with Federal law No. 115-FZ “On counteraction to legalization (laundering) of incomes obtained in a criminal way, and terrorism financing” dated 7 August 2001; and
- (b) the Seller is provided with a death certificate copy.

**“Independent Calculation Agent”** means any legal entity that is part of the EY audit and advisory group.

**“Encumbrance”** means a right to acquire, option, pre-emptive right, conversion right, right of lease, right of use under a license contract, a pledge (including mortgage and pledge), right of retention (including things and of title), any other right protective measures installed under the contract, applicable law or other act or decision of a State authority, or any agreement to create any of the foregoing, and the term **“Encumber”** should be interpreted accordingly.

**“General Terms”** means the General terms adopted by the Seller for issuing and servicing cards under the Project Sovest (subject to all changes).

**“Seller IP Objects”** means those owned by the Seller:

- (a) the Database; and
- (b) rights to manage your Social Network Accounts;
- (c) administration rights to the Seller Domains.

“**Seller PLC IP Objects**” means those belonging to Seller PLC:

- (a) exclusive rights in respect of Trademarks; and
- (b) rights to administer the Seller PLC Domains.

“**IP Objects**” means:

- (a) Seller IP Objects; and
- (b) Seller PLC IP Objects.

“**Hybrid Agreements Duties**” means all obligations of the Seller under the Hybrid Agreements with the Clients, in the form in which they exist on the Closing Date, except for the Refused Clients.

“**Refused Clients**” means the Clients who have refused the transfer of Hybrid Agreements Rights and Hybrid Agreements Duties to the Seller after receipt of the Seller notice in accordance with paragraph (a) of Clause 4.5 (*General terms and Clients consent form*), in accordance with the procedure and terms provided for by such notification.

“**First Base Price Adjustment**” has the meaning specified in paragraph (a) of Clause 5.7 (*First Base Price Adjustment*).

“**Involved Employees List**” means the list of Involved Employees as of 1 June 2020, containing for each Involved Employees:

- (a) last name, first name and patronymic;
- (b) the occupation; and
- (c) the proposed amount of Base Price adjustment for such an Involved Employees for the purposes of the First Base Price Adjustment.

“**Cards List**” means a list containing:

- (a) a list of all Cards with their numbers, issue date, expiration date, and credit limit approved by the Seller for the Card;
- (b) surname, first name and patronymic of the relevant Client, date of birth, address of residence, series and number of passport or document replacing a citizen’s passport, citizenship information; and
- (c) a list of all Hybrid Agreements with their details, date of signing and surname, first name and patronymic of the relevant Client, as well as an indication of the fact that a Loan Agreement has been concluded within the framework of such a Hybrid Agreements.

“**Merchant Partners List**” means a list containing a reference to:

- (a) names, OGRN and INN of each Merchant Partner;
- (b) data about payment terminal settings of Merchant Partners (including parameters such as Terminal ID, Merchant ID, Merchant Name); and

- (c) full name, first name and patronymic, work phone number, and work email address of the contact person or persons of the Merchant Partner who are responsible for interacting with the Seller in relation to the Business.

“**Default Period**” means, for each Loan Agreement the maximum of the following periods calculated in calendar days:

- (a) the period of non-fulfilment by the Client of the obligation to make payments for repayment of the principal debt;
- (b) the period of non-fulfilment by the Client of the obligation to make payments against the payment of accrued interest.

“**Break-up Fee**” has the meaning specified for this term in Clause 9.5.

“**Payment System**” means the VISA International Payment System, the operator of which is Visa Payment system LLC in the territory of the Russian Federation.

“**Confirmation Documents**” means an unload from the automated banking system of the Seller, confirming the calculation of the Gross Value of the Receivables.

“**Business Purchase Price**” has the value specified in 5.1.

“**Seller IP Objects Purchase Price**” means the value of Seller IP Objects transferred from the Seller to the Buyer, equal to 30,000 (thirty thousand) roubles, including value-added tax in the amount of 5,000, 01 roubles (five thousand roubles one kopeck), which is distributed as follows:

- (a) the value of Social Network Accounts is 10,000 (ten thousand) roubles, including the value-added tax of 1,666. 67 roubles (one thousand six hundred and sixty-six roubles and sixty-seven kopecks);
- (b) the value of the Seller Domains administration rights is 10,000 (ten thousand) roubles, including the value-added tax of 1,666. 67 roubles (one thousand six hundred and sixty-six roubles and sixty-seven kopecks); and
- (c) the value of the Database is 10,000 (ten thousand) roubles, including the value-added tax of 1,666. 67 roubles (one thousand six hundred and sixty-six roubles and sixty-seven kopecks).

“**Seller PLC IP Objects Purchase Price**” means the value of IP Objects transferred from the Seller PLC to the Buyer by the Seller PLC, equal to 100 000 (one hundred thousand) roubles, including value added tax in the amount of 16 666.67 roubles (sixteen thousand six hundred sixty six roubles sixty seven kopecks), which is distributed as follows::

- (a) the value of exclusive rights in respect of the Trademarks is 90,000 (ninety thousand) roubles, including value added tax in the amount of 14,999.99 roubles (fourteen thousand nine hundred ninety nine roubles ninety nine kopecks); and
- (b) the cost of the right to administer the Seller PLC Domains is 10,000 (ten thousand) roubles, including a value added tax of 1,666.67 roubles (one thousand six hundred sixty six roubles sixty seven kopecks).

“**Cards Purchase Price**” means the value of the title to the Cards transferred from the Seller to the Buyer equal to 10,000 (ten thousand) roubles, including value added tax in the amount of 1,666.67 roubles (one thousand six hundred sixty six roubles sixty seven kopecks).

“**Post-Restructuring Clients**” means the Clients which:

- (a) had previously been in the Restructuring completed before the Portfolio Fixing Date; and
- (b) made, after the end of the Restructuring, a minimal mandatory instalment on a due date in July 2020 or, if the Closing Date is postponed in accordance with Clause 4.11 (*Postponing the Closing*), in August 2020.

“**Hybrid Agreements Rights**” means all rights of Seller under the Hybrid Agreements, in the form in which they exist on the Closing Date (excluding the Receivables), except for the Hybrid Agreements with the Refused Clients.

“**Receivables**” means all rights of claim of the Seller under the Loan Agreements existing at the Portfolio Fixing Date, including claims for payment of funds to the account:

- (a) repayment of the principal amount (including the Technical overdraft amount (as defined in the General terms));
- (b) payment of interest (term and overdue) for the use of credit accrued in accordance with the terms of the Loan Agreements;
- (c) payment of Penalties; and
- (d) payment of the Commissions.

“**Project Sovest**” means:

- (a) conducting Business in accordance with the provisions of the Hybrid Agreements and agreements made between the Seller and the Merchant Partners; and
- (b) all actual and legal actions of the Seller, the Seller PLC and their Affiliates for promotion to an unlimited number of persons, advertising, offering, processing and servicing of the Business and the Cards.

“**Business Day**” means a calendar day that is not a weekend or non-working holiday in accordance with the legislation of the Russian Federation, on which credit institutions are open for performing basic banking operations in the Russian Federation, and in relation to a payment to or from a credit institution located outside the Russian Federation - at the location of such credit institution.

“**Reserves**” means the amount of expected losses in respect of Receivables calculated separately for each group of Loan Agreements in accordance with Clause 5.3 (*Reserves*).

“**Restructuring**” means any occurred within 12 months preceding the Portfolio Fixing Date:

- (a) change in the terms of a monetary obligation under a Loan Agreement, its performance order, repayment schedule, payment amount, granting a delay in payments or other material terms of the Loan Agreement, applied in accordance with the requirements of the legislation or internal policies of the Seller purported to maintaining the Client's solvency in the event of a deterioration in his financial condition; or
- (b) repayment of any part of the debt under the Loan Agreement from the debt funds provided by, or on the cost of, the Seller, unless the debt is repaid from the funds provided by the Seller to the Client as a partial refund of expenses borne via the Card (the "**Cash Back**") provided in connection with additional services or client care programs applicable to the Client if:
  - (i) such Client has no overdue debt; and
  - (ii) such Client is not in the Restructuring on the grounds set out in paragraph (a) above as of the Portfolio Fixing Date, provided that the average monthly amount of repayments from the Cash Back in respect of all Clients for the period from 1 January 2020 to the Portfolio Fixing Date does not exceed the average monthly amount of repayments from the Cash Back for all Clients for the period from January 2019 to 31 December 2019 by more than 50%.

**"Roskomnadzor"** means the Federal service for supervision of communications, information technology and mass communications of the Russian Federation (and its legal successors).

**"Rospatent"** means the Federal service for intellectual property of the Russian Federation (and its legal successors).

**"Website"** means the webpage of Project Sovest, available at <https://sovest.ru/> on the Internet.

**"Unassigned Cards"** means all bank cards issued under the "Sovest" brand which have not been handed over to the Clients and are being stored by the Seller.

**"Service Agreement"** means an agreement between the Seller and the Buyer on agreed terms on maintaining the Smartphone Applications, the Website, certain channels for replenishing Cards, as well as online communication with clients for a certain period agreed by the Parties.

**"Hybrid Agreements"** means each agreement concluded between the Seller and the Client, which contains elements of a consumer credit agreement, a bank account agreement, and a bank card issuance and servicing agreement, as of the Closing Date, and consists of:

- (a) application forms for issuing a Card and entering into a Hybrid Agreements;
- (b) individual terms of the consumer loan agreement; and
- (c) General terms;
- (d) the Seller's applicable tariffs; and
- (e) other terms and conditions agreed by the Buyer and the Client in accordance with the provisions of the General terms,

provided that, subject to taking or not taking certain legally significant actions under the Hybrid Agreement by the Clients, certain elements of the Hybrid Agreement may be ineffective on the Closing Date.

“**Agreed Form**” means the data types and requirements for their details set out in Schedule 1 (*Agreed Form*).

“**Agreed Manner**” means the method of transferring information and / or documents under this Agreement through file exchange using secure cryptographic encryption, provided that the transmitting Party provides the other Party with keys (passwords) and algorithms for decrypting such information.

“**Non-compete Agreement**” means a non-compete agreement between the Seller, the Seller PLC and the Buyer under English law contemplated to be made in accordance with Clause 4.1.1.

“**Transfer Agreement**” means each of the following Transaction Documents:

- (a) Seller IP transfer agreement;
- (b) Seller PLC IP transfer agreement; and
- (c) Assignment agreement.

“**Agreement with EY**” means a tripartite agreement between the Seller, the Buyer and the Independent Calculation Agent on the procedure for calculating the Third Base Price Adjustment.

“**Technical Agreements**” means the Additional Agreement, as well as any other agreements between the Parties for the purposes of maintaining the infrastructure of the Business for the period agreed by the Parties.

“**Parties**” means the Parties to this Agreement, and “**Party**” means any of the Parties to this Agreement.

“**Buyer Account**” means the Buyer’s Bank account that has the following details: BIC of the Bank: 043469743; correspondent account: 3010181030000000743, Bank name: SOVCOMBANK PJSC.

“**Seller Account**» means the Seller’s bank account that has the following details: correspondent account in the Corporate branch of Sovcombank PJSC, account number: 30109810900011558307.

“**Seller PLC Account**” means the Seller PLC’s bank account that has the following details: account 4080781090000004484; BIC Bank: 044525416; correspondent account: 30101810645250000416; name of the bank: QIWI Bank (JSC).

“**Phone Numbers**” means the following telephone numbers +7 495 510 20 14, +7 800 510 20 14, +7 800 100 58 82 and +7 800 350 16 60.

“**Trademarks**” means the following trademarks:

- (i) trademark according to the certificate of the Russian Federation 636513 © О В Е С Т Ь (priority from 10.08.2016, registration date 22.11.2017);

- (ii) trademark under the certificate of the Russian Federation 663963 Sovest (priority of 28.12.2016, registration date 24.07.2018); and
- (iii) trademark according to the certificate of the Russian Federation 614650 SOVEST (priority from 19.05.2016, registration date 28.04.2017).

“**Merchant Partners**” means legal entities and / or individual entrepreneurs that have concluded agreements with the Seller, under which the Seller provides such persons with a range of services aimed at increasing the number of purchases made by the Clients from such persons, including by providing Clients with a Card, and paying remuneration to the Seller under such agreements.

“**Third Base Price Adjustment**” has the meaning specified in paragraph (a) of Clause 5.9 (*Third Base Price Adjustment*).

“**Factual Sellers’ Repudiation**” means, unless otherwise agreed in writing by the Buyer:

- (a) the Seller’s failure to perform any of the obligations provided in Clause 4 (*Closing*) within the time limits, or a declaration of refusal to perform any such obligation before the due date for its performance; and
- (b) violation of any of the obligations specified in Clause 6.1 (*Assets*).

“**Fixed Portfolio Price**” has the meaning specified in subparagraph (II) of paragraph (a) of Clause 5.1 (*The Business Purchase Price*).

“**Penalties**” means payments for the performance of the obligation to pay penalties, fines, penalties and other penalties.

“**Digital Library**” means digital versions of the documents comprising the Credit Files.

1.2 In this Agreement, unless the context otherwise requires:

- (a) references to Clauses, paragraphs, sub-paragraphs, Schedules are references to clauses, paragraphs, sub-paragraphs of, or schedules to this Agreement;
- (b) Schedules form an integral part of this Agreement;
- (c) headings are provided in the text of this Agreement solely for the convenience of orientation herein and do not affect its interpretation;
- (d) a reference to this Agreement is to be interpreted as referring also to any separate provision of this Agreement;
- (e) words used in this Agreement in the singular form shall include the same words used in the plural form, and vice versa, and words used in this Agreement in one or another grammatical gender shall imply simultaneously the same words used in all other grammatical gender;
- (f) reference to any document (including this Agreement) or any separate provision of any document includes, as the case may be, such document or its separate provision, in each case subject to changes and additions made from time to time;

- (g) a reference to “**person**” includes any individual, legal entity, partnership, found, trust, joint venture, union, association, or any State authority;
- (h) the expressions “**in writing**”, “**written**” and other similar words and expressions include any form of reproduction of words in any readable form, including letters (messages) sent by e-mail or using other electronic means of communication, including documents signed using facsimile reproduction of a signature;
- (i) the obligation of any person to “**ensure**” the fulfilment of certain actions (the occurrence of certain circumstances) or abstaining from taking certain actions (to prevent occurrence of the certain circumstances) means in each case the obligation of the relevant person to take all necessary actions in order for any action to be done (a circumstance to be occurred) or, depending on context and situation, not committed, obligated person (a circumstance not to be occurred) or by the relevant third party, and such actions, in particular, may include:
  - (I) signing or ensuring the signing of any agreements and other documents necessary to achieve compliance with the terms and conditions of the Agreement; and
  - (II) submitting or taking measures to submit to the State authorities or other persons the necessary petitions, notifications, notices, applications and other similar actions,
- (j) if the relevant person needs to act jointly with other persons to ensure compliance with the terms and conditions of this Agreement, such person must act jointly with other persons accordingly;
- (k) a reference to “**applicable laws**” or “**legislation**” means, depending on the context and situation, a reference to the current legislation of the Russian Federation or applicable legislation of foreign States;
- (l) references to “**USA**” mean references to the “United States of America”;
- (m) references to “**RF**” mean references to the “Russian Federation”;
- (n) references to:
  - (I) “**roubles**” denotes the lawful currency of the Russian Federation; and
  - (II) “**US dollars**” denotes the lawful currency of the United States of America;
- (o) “**other**”, “**otherwise**”, “**including**”, “**include(s)**”, “**among others**”, and lexical synonyms of these words and expressions shall not limit the generality of any preceding words;
- (p) references to a time of day is a reference to Moscow time;
- (q) references to any dates expressed directly by specifying an exact calendar date or by referring to a term whose meaning is an exact calendar date shall mean references to the relevant calendar date, unless otherwise agreed in writing by the Parties after the date of this Agreement; and

(r) references to any time periods expressed as the number of days or Business Days or the exact calendar date of the beginning and/or end of such period shall mean references to the relevant period, unless otherwise agreed in writing by the Parties after the date of this Agreement.

1.3 The Parties confirm that they participated in the negotiation and drafting of the wording contained in this Agreement together. In the interpretation of any provision of this Agreement (including the interpretation of the original intent of the Parties at the conclusion of this Agreement), no burden of proof will be placed on either Party, and no presumption of appropriate authorship of any provision of this Agreement will be established against either Party.

## 2 SUBJECT OF AGREEMENT

### 2.1 Transfer of Assets

In accordance with this Agreement:

- (a) the Seller transfers to the Buyer:
- (I) not later than the Closing Date – ownership in respect of the Cards in accordance with the procedure set out in Clause 4.6 (*Cards and Database Transfer*);
  - (II) not later than the Closing Date – the Hybrid Agreements Rights and the Hybrid Agreements Obligations in accordance with the procedure set out in Clauses 4.1.5 and 4.6 (*Cards and Database Transfer*) and the Assignment Agreement;
  - (III) not later than the Closing Date – the Receivables in accordance with the procedure set out in Clause 4.6 (*Cards and Database Transfer*) and the Assignment Agreement;
  - (IV) the Database in the Agreed Form in accordance with the procedure and within the time limits set out in paragraph (c) of Clause 4.6 (*Cards and Database Transfer*);
  - (V) rights to administer the Social Network Accounts provided that the Seller shall initiate such transfer in accordance with the procedure and within the time limits set out in Clause 4.1.3;
  - (VI) rights to administer the Seller Domains provided that the Seller shall initiate such transfer not later than the Closing Date;
  - (VII) rights and obligations under the service agreements between the Seller with the provider in respect of the Phone Numbers provided that the Seller shall initiate such transfer not later than the Closing Date in accordance with Clause 4.9 (*Phone Numbers*);
  - (VIII) the Credit Files and the Digital Library in accordance with the procedure and within the time limits set out in Clause 4.7 (*Transfer of Credit Files and Digital Library*);
- (b) the Seller PLC shall transfer the Seller PLC IP Objects to the Buyer in accordance with the procedure and within the time limits set out in Clause 4.8 (*IP Objects Transfer*) and the Seller PLC IP Transfer Agreement;

- (c) the Buyer shall pay to the Sellers the Business Purchase Price, the Cards Purchase Price, the Seller IP Objects Purchase Price and the Seller PLC IP Objects Purchase Price in accordance with the procedure set out in Clause 5 (*The purchase price and procedure for its payment*); and
- (d) the Buyer understands and agrees that the Hybrid Agreements Rights and the Hybrid Agreements Obligations are transferred in accordance with the terms of this Agreement as they exist on the Closing Date.

## 2.2 Purchase Price

- (a) The Parties hereby agree that the sole consideration provided by the Buyer to the Seller and the Seller PLC for the transfer of:
  - (I) the Seller IP Objects is the payment of the Seller IP Objects Purchase Price in favour of the Seller; and
  - (II) the Seller PLC IP Objects is the payment of the Seller PLC IP Objects Purchase Price in favour of the Seller PLC; and
  - (III) title to the Cards is the payment of the Cards Purchase Price; and
  - (IV) other Assets other than the IP Objects, is the payment of the Business Purchase Price in favour of the Seller.
- (b) For the purposes of paragraph 5 of Article 488 of the Civil Code, the Parties agree that from the date of this Agreement and until the payment by the Buyer of the Business Purchase Price, the Assets are not recognised as being pledged in favour of the Sellers.

## 2.3 Legal Nature

- (a) The Parties hereby agree that this Agreement is a hybrid agreement, which, inter alia, is:
  - (I) sale and purchase agreement in relation to the title to the Cards, title to the Seller IP Objects (in relation to the Social Network Accounts and the Database);
  - (II) organisational contract for the transfer of rights and obligations under the service agreements concluded by the Seller with providers in respect of the Phone Numbers;
  - (III) a framework agreement in respect of the Assignment Agreement; and
  - (IV) a framework agreement in respect of the Seller IP Transfer Agreement (in respect of the Seller Domains) and the Seller PLC IP Transfer Agreement.
- (b) The Transfer Agreements shall be concluded to determine the specific terms of the transfer of the relevant Assets.
- (c) The provisions of this Agreement shall apply to the Parties' relations regarding the transfer of the relevant Assets that are not directly regulated by the relevant Transfer Agreement.

### 3 TERMINATION CONDITIONS

From the date of this Agreement until the Communication Date, each Party may reject the performance of this Agreement unilaterally without paying the Break-up Fee, if any of the following circumstances occurred after the date of this Agreement and before the Communication Date:

- (a) the exchange rate of the US dollar to the rubble established by the Bank of Russia exceeds 100 roubles per 1 US dollar; and
- (b) minimum value of the RTS Index at the close of the trading session, published at the Internet address <https://www.moex.com/ru/index/RTSI> for 3 consecutive days or more, is lower than the RTS Index value at the close of the trading session on the date of this Agreement by more than 30%.

### 4 CLOSING

#### 4.1 Transaction Documents

- 4.1.1 Not later than on the Communication Date, unless other date is agreed by the Parties in writing, the Seller, the Seller PLC and the Buyer shall execute the Non-compete Agreement.
- 4.1.2 No later than on the Communication Date, unless other date is agreed by the Parties in writing, the Buyer and Seller agree to execute the Seller IP transfer agreement (with respect to administration rights in respect of the Seller Domains) on the following terms and other terms as may be agreed by the Seller and the Buyer:
  - (a) the Seller transfers the rights to administer the Seller Domains to the Buyer;
  - (b) the Buyer's obligation to pay the purchase price under the Seller IP Transfer Agreement is deemed fulfilled after Seller IP Purchase Price is paid accordance with this Agreement; and
  - (c) the Seller's obligations to transfer the rights to administer the Seller Domains shall be deemed fulfilled only if the transfer of the rights to administer the Seller Domains to the Buyer is registered by the respective registrars.
- 4.1.3 No later than on the Closing Date, unless other date is agreed by the Parties in writing, the Buyer and Seller shall take actions resulting in the following:
  - (a) the Buyer receives the Database in the Agreed Form after execution of the transfer acceptance certificate in accordance with paragraph (c) of Clause 4.6 (*Cards and Database Transfer*);
  - (b) the procedure for transferring the rights to administer of the Seller Domains to the Buyer in accordance with the rules of the respective registrars of the Seller Domains is initiated;
  - (c) the procedure for transferring the Social Networks Accounts to the sole control of the Buyer is initiated in accordance with the rules of the relevant social network; and

(d) the procedure for transferring rights and obligations under service contracts with communication operators in respect of the Phone Numbers from the Seller to the Buyer in accordance with the rules of the relevant operator is initiated,

provided that the procedure for transferring to the Buyer the rights to administer the Seller Domains, Social Networks Accounts and rights and obligations under service agreements with telecom operators in respect of the Phone Numbers is initiated, the Seller shall, at the Buyer's request, take any actions required in accordance with applicable laws and the rules of the relevant registrar, social network or telecom operator (as applicable) until all the above rights are finally transferred to the Buyer.

4.1.4 Not later than on the Communication Date, unless other date is agreed by the Parties in writing, the Buyer and the Seller PLC shall execute the Seller PLC IP Transfer Agreement on the following terms and the terms as may be agreed by the Seller PLC and the Buyer:

- (a) the Seller PLC shall transfer all exclusive rights to the Trademarks to the Buyer;
- (b) the Buyer shall consent for the placement of the Trademarks by the Seller and/or persons involved by it in the Smartphone Applications and on the Website for 2 months from the date when the transfer of exclusive rights to the Trademarks to the Buyer is registered by Rospatent;
- (c) not later than on the Closing Date, the Buyer and the Seller PLC shall execute an application in a form prepared by the Buyer for registration of transfer of exclusive rights to the Trademarks to the Buyer, the Buyer shall submit the application to Rospatent, the registration fee shall be paid by the Buyer;
- (d) the Seller PLC shall, as soon as practically possible, but in any case not later than 5 (five) Business Days upon the Buyer's request, take all actions and provide all information and documents required for the registration of the transfer of exclusive rights to the Trademarks to the Buyer by Rospatent, including execution of a power of attorney in the form provided by the Buyer to a patent attorney appointed by the Buyer for the purposes of the registration of the transfer of rights to the Buyer;
- (e) exclusive rights to the Trademarks shall be transferred to the Buyer from the date of registration of the transfer of the relevant rights by Rospatent, provided that the Buyer may use the Trademarks starting from the Closing Date;
- (f) the Seller PLC shall transfer the rights to administer the Domains to the Buyer;
- (g) the Buyer's obligation to pay the purchase price under the Seller PLC IP Transfer Agreement shall be deemed fulfilled after Seller IP Objects Purchase Price is paid in accordance with this Agreement; and
- (h) the obligations of the Seller PLC to transfer the exclusive rights to the Trademarks and transfer the right to administer the Domains may only be considered fulfilled if all of the following conditions are met:

(I) the transfer of exclusive rights to the Trademarks to the Buyer is registered by Rospatent; and

(II) the transfer of the rights to administer the Domains to the Buyer has been registered by the relevant registrars.

4.1.5 No later than on the Communication Date, unless other date is agreed by the Parties in writing, the Buyer and the Seller shall execute the Assignment Agreement on the following terms and conditions and other terms that may be agreed by the Seller and the Buyer:

(a) the Seller shall transfer the Hybrid Agreements Rights, the Hybrid Agreements Duties and the Receivables in a manner and format agreed by the Parties in this Agreement and the Assignment Agreement; and

(b) the Buyer's obligation to pay a fee under the Assignment Agreement shall be deemed fulfilled from the moment the Base Price is paid.

4.1.6 Not later than on the Communication Date, unless other date is agreed by the Parties in writing, the Buyer and the Seller shall execute the Service Agreement and the Technical Agreements providing for, among other things, the format, procedure and period for maintaining by the Seller of the software and hardware complex supporting the Business, the format and procedure for collaboration between the Buyer and the Seller with Merchant Partners, as well as the procedure and terms for maintaining certain channels of replenishing the Cards.

4.1.7 Not later than on the Closing Date, unless other date is agreed by the Parties in writing, the Buyer and the Seller shall execute the Agreement with EY.

#### 4.2 **Employees**

The Seller shall, not later than on the Closing Date, provide the Buyer with the Involved Employees List in the Agreed Manner.

#### 4.3 **Partners**

Within 5 (five) Business Days after the date of this Agreement, the Seller shall provide the Buyer with the Merchant Partners List in the Agreed Manner.

#### 4.4 **Notices and announcements**

(a) On the Communication Date, the Seller, the Seller PLC and the Buyer shall procure that the following notifications are sent and the following announcements are made, in each case, subject to its contents being agreed by the Parties, to:

(I) the Clients;

(II) the Merchant partners;

(III) Employees of the Seller and the Buyer;

(IV) shareholders of the Seller, the Seller PLC and the Buyer;

(V) the US Securities and Exchange Commission (SEC), the National Association of US Securities Dealers (NASDAQ) and Moscow Exchange PJSC (MOEX); and

(VI) mass media.

- (b) Nothing in this Clause or Clause 10 (*Confidentiality*) shall prohibit any Party from declaring or disclosing the fact of executing this Agreement and its terms and conditions, if this is required in accordance with applicable laws or the rules of the stock exchange or any other regulator, including but not limited to, the US Securities and Exchange Commission, which are applicable or may become applicable to any Party. If a Party is obliged to make such announcement and / or disclosure, it undertakes to notify other Parties as soon as possible of that such announcement and / or disclosure is required and collaborate with other Parties, taking into account the position of other Parties and taking all measures that the other Party considers reasonably necessary to mitigate the effect and / or avoid the adverse effects of such announcement and / or disclosure.

#### 4.5 **General terms and Clients consent form**

- (a) On the Communication Date, the Seller shall ensure that the Clients are notified of the upcoming transfer of the Hybrid Agreements and assignment of the Receivables, by requesting their consent for the transfer of the Hybrid Agreements and an order to close the account provided that the deadline for obtaining such consent shall occur not later than on the Consent Collection Deadline.
- (b) Not later than on the Communication Date, but in any case prior to notifying the Clients in accordance with paragraph (a) above, the Seller shall amend the General Terms in form and substance agreed between the Seller and the Buyer, including, but not limited, the following amendments:
- (I) conformity of the provisions of the General Terms of acceptance of the Client's offer with the current procedure applied by the Seller for such an acceptance, taking into account the specifics of the entry into force of certain elements of the Hybrid Agreement; and
  - (II) obtaining an expressed consent of the Clients to join the remote banking service system.
- (c) Within 5 (five) Business Days from the date of this Agreement, the Seller shall provide the Buyer with a draft of amendments to the General Terms.
- (d) Within 5 (five) Business Days from the date of this Agreement, the Seller shall provide the Buyer with a draft of the Client notification form specified in paragraph (a) above.
- (e) The Buyer shall confirm or submit its reasoned objections to the draft documents specified in paragraph (c) above within 5 Business Days from the date on which such drafts were provided to the Buyer by the Seller.

#### 4.6 **Cards and Database Transfer**

- (a) Within 5 (five) Business Days from the date of this Agreement, the Seller shall transfer to the Buyer the Cards List as of date of this Agreement in the Agreed Manner.
- (b) The Seller and the Buyer:

- (I) confirm that the project for transferring the processing of transactions with the Cards from the Seller to the Buyer was opened on 1 June 2020 (“**cards migration**”);
  - (II) shall, not later than 1 Business Day prior to the Closing Date, receive a written confirmation from the Payment System that it is possible to complete the cards migration by the Closing Date;
  - (III) subject to the receipt of such confirmation from the Payment System and taking all other actions required for cards migration according to this Clause 4 (in particular, subject to transferring the Database and the Confirmation Documents in the Agreed Form) not later than on the Closing Date execute the transfer acceptance certificate in respect of the transfer of the Cards from the Seller to the Buyer, including the BINs of the Cards; and
  - (IV) if such confirmation is not received from the Payment System, shall agree a new Closing Date according to Clause 4.11 (*Postponing the Closing*) and repeat the actions specified in subparagraphs (II) and (III) for the purposes of agreeing the new Closing timeline with the Payment System.
- (c) Seller shall transfer to the Buyer the Database in the Agreed Manner and in the Agreed Form:
- (I) for non-commercial use: as of the date of this Agreement - within 5 (five) Business days from the date of this Agreement;
  - (II) for non-commercial use: as of the Consents Collection Deadline - within 1 (one) Business Day from the date of the Consents Collection Deadline; and
  - (III) for any other use: as of the end of the calendar day on the Portfolio Fixation Date (the “**Base Price Fixing Moment**”) - on the Closing Date,

provided that, the Parties acknowledge that for the purposes of paragraphs (I) - (III) above, if the Buyer serves the Client on the basis of such Client’s request to the Buyer submitted prior to the Closing Date or as a result of such Client being the Buyer’s client prior to the date of this Agreement or becoming the Buyer’s client prior to the Closing Date as a result of application to the Buyer and requesting its services, such cases are not considered as “use of the Database for commercial purposes by the Buyer”.

- (d) If all actions required for the transfer of the Database (in the Agreed Form), the Receivables, the Hybrid Agreements Rights and the Hybrid Agreements Duties are performed, the Seller and the Buyer sign, not later than on the Closing Date, the acceptance and transfer certificate for the Cards, the Database, the Receivables, the Hybrid Agreements Rights and the Hybrid Agreements Duties.
- (e) The Seller shall dispose of the Unassigned Cards not later than on the Closing Date.

#### 4.7 Transfer of Credit Files and Digital Library

- (a) The Seller shall:
- (I) transfer on the Closing Date all Credit Files to the Buyer for storage in the warehouse facilities of the Custodian subject to the Buyer executing a storage agreement with the Custodian prior to the Closing Date; and
  - (II) not later than on the Closing Date transfer the Digital Library in the Agreed Manner and in the format agreed by the Parties.
- (b) After the actions specified in paragraph (a) above are taken, the Seller and the Buyer sign a transfer acceptance certificate in respect of the Credit Files and the Digital Library transferred by the Seller to the Buyer, separately for all Credit Files and the Digital Library.
- (c) Within 5 (five) years starting from the Closing Date, but in any case starting not earlier than date of the transfer of the Credit Files to the Buyer, the Buyer shall provide the Seller, for a fee, upon its request sent to the Buyer through the system Pyrus.com:
- (I) within 2 Business Days from the date of the Seller's reasoned request – digital copies of documents from the Credit Files;
  - (II) within the shortest period required for notarisation and agreed by the Parties in writing, depending on the volume of documents requested – notarised copies of documents from the Credit File,
  - (III) the originals of the Credit Files in within the following terms:
    - (1) up to 10 Credit Files - within 5 Business Days;
    - (2) up to 100 Credit Files - within 6 Business Days;
    - (3) up to 300 Credit Files - within 7 Business Days; and
    - (4) up to 500 Credit Files - within 8 Business Days,in each case, to the extent required for the Seller to prepare mandatory reporting and / or respond to the orders, requests or requirements of State Authorities, auditors and exclusively in the volume, form and completeness of such documents from the Credit Files in which the Seller has transferred the relevant Credit Files to the Buyer in accordance with this paragraph 4.7 (*Transfer of Credit Files and Digital Library*).
- (d) The Seller shall pay to the Buyer a fee for providing:
- (I) each copy of the documents of the Credit Files certified by a notary in the amount of (excluding VAT) (1) the tariff of the Custodian for providing 1 copy; (2) notary fees for its notarization; (3) the documented expenses of the Buyer agreed by the Parties to organize notarization; and
  - (II) each original Credit File in the amount of (excluding VAT) the rate of the Custodian for such provision,
- provided that the cost of delivery of paper copies and originals of the Credit Files and boxes for their transfer shall be borne by the Seller.

- (e) The Buyer shall ensure that at least 3 employees of the Seller are connected to the system Pyrus.com
- (f) The Seller may not simultaneously hold more than 500 originals of the Credit Files provided by the Buyer. Transfer by the Buyer and return by the Seller of the originals of the Credit Files is carried out according to the acceptance certificate, which should contain information about the composition of the transferred originals of the Credit Files. Upon the transfer by the Buyer to the Seller of the originals of the Credit Files, the Parties shall indicate in the acceptance certificate the terms for their return to the Buyer. In case of violation of the specified terms due to the fault of the Seller, including in case of loss of the original Credit Files, the Seller shall compensate the Buyer the real damage caused by such delay or loss.
- (g) The Buyer shall, upon the Seller's request, provide access to the representatives of the State Authorities controlling the Seller and / or the Seller's auditor, accompanied by the Seller's representative, to the Custodian's premises, if the volume of the Credit Files requested by such authority or auditor exceeds 500 original Credit Files to the extent permitted by the rules of the Custodian. If the Buyer fails to provide such access, the Buyer shall indemnify the Seller for actual damage associated with such failure to provide access due to the fault of the Buyer. For the avoidance of doubt, the Buyer does not compensate the losses of the Seller and its Affiliates in cases where the failure to provide access is caused by the action and / or inaction of the Custodian or third parties.
- (h) If the timing for providing documents from and originals of the Credit Files is breached, the Buyer shall compensate to the Seller actual damage suffered due to such a delay. For the avoidance of doubt, the Buyer shall not compensate losses of the Seller and its Affiliates in cases where the delay is caused by the action and / or inaction of the Custodian or third parties.
- (i) If the Buyer changes the Custodian within 5 years from the date of this Agreement, the Buyer notifies the Seller of such change within 30 calendar days from the date of such change and, if required, the Buyer and the Seller enter into an agreement on new terms and tariffs for providing copies of documents and originals of the Credit Files at the request of the Seller. In the Credit Files are stored by the Seller, the maximal fee for obtaining 1 Credit File shall not exceed 150 roubles.

#### 4.8 IP Objects Transfer

- (a) Not later than the on the Closing Date the Buyer and the Seller PLC shall sign an application for registration of the transfer of exclusive rights to the Trademarks to the Buyer in the form prepared by the Buyer.
- (b) On the Closing Date or within 2 (two) Business Days after the Closing Date the Buyer shall submit an application to Rospatent for registration of the transfer of exclusive rights to Trademarks to the Buyer.
- (c) As soon as possible, but in any case not later than 5 (five) Business Days upon a request of the Buyer, the Seller PLC shall take all actions and provide information and documentation required for registration by

Rospatent of the transfer of exclusive rights to the Trademarks to the Buyer, including, but not limited, signing a power of attorney in the form provided by the Buyer to the patent attorney appointed by the Buyer for the purposes of conducting the registration of the transfer of rights to the Buyer.

- (d) The Seller PLC and the Seller shall, prior to the Closing Date, take all actions necessary for initiating the transfer of the Domains administration rights to the Buyer, including, but not limited, submitting to the relevant registrar, in accordance with the rules established by the relevant registrar, applications and/or other documents required for registration of the transfer of the Domains administration rights to the Buyer. For the purpose of transferring administration rights, the Buyer, at the request of the Seller PLC and the Seller, shall provide the Seller PLC and the Seller with information necessary for transferring the Domains administration rights, in particular the Buyer's account numbers in the respective registrar's systems.
- (e) The Seller shall, prior to the Closing Date, take all actions necessary to transfer the Social Network Accounts under the sole control of the Buyer according to the rules of the relevant social network and transfer to the Buyer the logins and passwords of the administrators accounts of the Social Network Accounts. For the purposes of transferring the Social Network Accounts under the Buyer's control, the Buyer shall, at the Seller's request, provide the Seller with the information necessary for transferring the Social Network Accounts under the Buyer's control, in particular, the details of the Buyer's accounts in the relevant social networks. The Seller's obligations to transfer the Social Network Accounts under the Buyer's sole control shall be deemed fulfilled from the moment of submitting applications for transferring the Social Network Accounts to the Buyer's control in accordance with the rules of the relevant social networks, as well as transferring logins and passwords to the Buyer from the account administrators of the Social Network Accounts.
- (f) After initiating the transfer to the Buyer of the rights to administer the Seller Domains and control the Social Network Accounts, the Seller undertakes, at the Buyer's request, to take any actions necessary in accordance with applicable laws and the procedure for interacting with the relevant registrar, social network or telecom operator (as applicable) until all the above rights are finally transferred to the Buyer.

#### 4.9 Phone Numbers

Prior to the Closing Date, the Seller shall take all actions necessary for the transfer of rights to the Telephone Numbers under the service agreement with the telecom operator, and the Buyer shall conclude a contract and/or assume rights and obligations in respect of the Telephone Numbers under the existing service agreement with the relevant telecom operator.

#### 4.10 Consents

No later than the Closing Date, each Party shall ensure that all approvals, authorisations and consents, including, but not limited, those of the State authorities, are available for the conclusion and execution of this Agreement and each Transaction Document in accordance with applicable law and the constituent or other internal documents of such Party.

#### 4.11 Postponing the Closing

Unless otherwise is agreed by the Parties in writing, if any action or condition specified in this Clause 4 (*Closing*), which shall be performed or satisfied prior to the Portfolio Fixing Date or the Closing Date, may not be performed or satisfied prior to the Portfolio Fixing Date or the Closing Date respectively, the Parties may agree to postpone:

- (a) the Portfolio Fixing Date to the date occurring not later than on 14 August 2020; and
- (b) the Closing Date to the date occurring not later than on 17 August 2020.

## 5 THE PURCHASE PRICE AND PROCEDURE FOR ITS PAYMENT

### 5.1 The Business Purchase Price

- (a) The total purchase price payable by the Buyer to the Seller for the transfer of the Assets (save for the Seller IP Objects, the Seller PLC IP Objects and the Cards) (the “**Business Purchase Price**”), shall be equal to the sum of:
  - (I) the Base Price subject to the First Base Price Adjustment, the Second Base Price Adjustment and the Third Base Price Adjustment; and
  - (II) the amount of 199,900,000 (one hundred and ninety-nine million nine hundred thousand) roubles (the “**Fixed Portfolio Price**”).
- (b) The total purchase price payable by the Buyer to the Seller for the transfer of the Seller IP Objects shall be equal to the Seller IP Objects Purchase Price.
- (c) The total purchase price payable by the Buyer to the Seller for the transfer of the Seller PLC IP Objects shall be equal to the Seller PLC IP Objects Purchase Price.
- (d) The total purchase price payable by the Buyer to the Seller for the transfer of the title to the Cards shall be equal to the Cards Purchase Price.

### 5.2 Base Price

The Base Price shall be equal to the Gross Value of the Receivables less:

- (a) the Gross Value of the Penalties;
- (b) the Reserves; and
- (c) the Commissions.

### 5.3 Reserves

The Reserves under each Loan Agreement shall be accrued on the Gross Value of the Receivables under such Loan Agreement in the following order and at the following rates:

- (a) if there is no Default Period under the Loan Agreement — 15% of the Gross Value of the Receivables (excluding the Gross Value of the Penalties) under such Loan Agreement;
- (b) if the duration of the Default Period under such Loan Agreement is from 1 to 30 days (inclusively) - 30% of the Gross Value of the Receivables (excluding the Gross Value of the Penalties) under such Loan Agreement;
- (c) if the duration of the Default Period under such Loan Agreement is from 31 to 60 days (inclusively) - 65% of the Gross Value of the Receivables (excluding the Gross Value of the Penalties) under such Loan Agreement;
- (d) if the duration of the Default Period under such Loan Agreement is from 61 to 90 days (inclusively) - 75% of the Gross Value of the Receivables (subject to excluding the Gross Value of the Penalties) under such Loan Agreement;
- (e) if the duration of the Default Period under such Loan Agreement exceeds 91 days — 97% of the Gross Value of the Receivables (excluding the Gross Value of the Penalties) under such Loan Agreement;
- (f) if there was an event of the Restructuring under such Loan Agreement — 97% of the Gross Value of the Receivables (excluding the Gross Value of the Penalties) under such Loan Agreement regardless of the duration of the Default Period;
- (g) in respect of the Post-Restructuring Clients, if the amount of the Receivables from the Post-Restructuring Clients exceeds 150,000,000 (one hundred and fifty million) roubles:
  - (I) in relation to a sum of 150,000,000 (one hundred and fifty million) roubles – in the amounts set out in paragraphs (a) - (e) above; and
  - (II) in relation to the remainder of such amount exceeding a sum of 150,000,000 (one hundred and fifty million) roubles – 97% of the Gross Value of the Receivables (excluding the Gross Value of the Penalties) under such Loan Agreement.

### 5.4 Base Price Calculation

- (a) The Base Price shall be calculated as of the Base Price Fixing Moment.
- (b) The Seller shall, not later than 1 day prior to the Closing Date, provide the Buyer with the Confirmation Documents confirming the calculation of the Base Price as of the Base Price Fixing Moment.

### 5.5 Payment of the Purchase Price, the IP Objects Purchase Price and the Cards Purchase Price

- (a) Subject to fulfilment by the Sellers of all conditions and actions set out in Clause 4 (*Closing*) falling within the scope of the Sellers' responsibility and fulfilment by the Buyer of all conditions and actions set out in Clause 4 (*Closing*) falling within the scope of the Buyer's responsibility, the Buyer shall, at the Closing Date, pay to the Seller the Base Price and the Fixed Portfolio Price by transferring them to the Seller Account.

- (b) The Buyer shall, not later than 2 (two) Business Days after the Closing Date, pay to the Seller the Seller IP Objects Purchase Price by transferring it to the Seller Account .
- (c) The Buyer shall, not later than 2 (two) Business Days from the date of registering the Buyer as an owner of the Trademarks, pay to the Seller PLC the Seller PLC IP Objects Purchase Price by transferring it to the Seller PLC Account.
- (d) The Buyer shall, not later than 2 (two) Business Days after the Closing Date, pay to the Seller the Cards Purchase Price by transferring it to the Seller Account.

## 5.6 Gross-up

- (a) The Parties agree that:
  - (I) all Card transactions performed by the Clients before or on the Portfolio Fixing Date processed by the Payment System before or on the Portfolio Fixing Date comprise a part of the Receivables transferred by the Seller to the Buyer on the Closing Date;
  - (II) the Receivables arising from the above mentioned transactions are counted for the purposes of calculating the portfolio Gross Value and subsequent adjustments of the Base Price subject to deducting the Reserves calculated according to Clause 5.3 (*Reserves*); and
  - (III) if, as a result of including and counting the Receivables referred to in paragraph (II) above (subject to deducting the Reserves calculated according to Clause 5.3 (*Reserves*)), the Base Price increases as compared to its value paid on the Closing Date, the Buyer shall pay to the Seller the amount of such increase in the manner and terms agreed by the Parties.
- (b) The Seller shall, on the Closing Date, transfer to the Buyer positive credit balances on the Clients' accounts except for the Refused Clients.

## 5.7 First Base Price Adjustment

- (a) The Business Purchase Price may be adjusted in accordance with this Clause (the "**First Base Price Adjustment**").
- (b) Subject to paragraphs (e) – (f) below, the sum of the First Base Price Adjustment shall be equal to the difference between (the "**Adjustment Calculation Difference**"):
  - (I) an amount of 200,000,000 (two hundred million) roubles; and
  - (II) the total amount of adjustments in respect of all Involved Employees listed in the Involved Employees list which, prior to 1 October 2020:
    - (1) have terminated employment by the Seller;
    - (2) have not been reemployed by the Seller or its Affiliate; and

- (3) have not otherwise, directly or indirectly, committed to perform works or services in favour of the Seller or its Affiliates (as employees, independent contractors or on a no fee basis).

provided that, if the sum of the Adjustment Calculation Difference is negative, the sum of the First Base Price Adjustment shall be the mathematical *modulus* (absolute value) of such difference.

- (c) The Seller shall, on the date falling 90 days from the Closing Date, provide the Buyer with the documents confirming the termination of employment of the Involved Employees.
- (d) The sum of the First Base Price Adjustment shall, within 100 (one hundred) days from the Closing Date, be:
- (I) if the Adjustment Calculation Difference is a positive figure – paid by the Seller to the Buyer Account; and
  - (II) if the Adjustment Calculation Difference is a negative number – paid by the Buyer to the Seller Account.
- (e) The amount of the First Base Price Adjustment may not exceed:
- (I) if such amount is payable by the Buyer – 50,000,000 (fifty million) roubles; and
  - (II) if such amount is payable by the Seller – 200,000,000 (two hundred million) roubles.
- (f) The amount of adjustment for each Involved Employee may not exceed the adjustment for such Involved Employee set out in the Involved Employees List.

## 5.8 Second Base Price Adjustment

- (a) If, prior to 1 June 2021, any Involved Employee which has terminated employment by the Seller prior to 1 October 2020:
- (I) is employed by the Seller or its Affiliate; and
  - (II) otherwise, directly or indirectly, commits to perform works or services in favour of the Seller or its Affiliates (as employee, independent contractors or on a no fee basis) (the Involved Employees committed actions specified in item (I) above and this item (II), are jointly referred to as “**Returned Employees**”, and such actions – the “**Employee Return**”),
- The Business Purchase Price may be adjusted by decreasing the Base Price in accordance with this Clause (the “**Second Base Price Adjustment**”).
- (b) The Seller shall pay the sum of the Second Base Price Adjustment for a Returned Employee by transferring it to the Buyer’s Account within 10 Business Days after an Employee Return but in any case not later than by 7 June 2021.

- (c) Subject to paragraph (d) below, the sum of the Second Base Price Adjustment for each Returned Employee shall be equal to the adjustment amount for such Returned Employee indicated in the Involved Employees List.
- (d) The total amount of the Second Base Price Adjustment may not exceed 250,000,000 (two hundred and fifty million) roubles.
- (e) The Sellers must immediately notify the Buyer of each Returned Employee.

### 5.9 Third Base Price Adjustment

- (a) If the actual amount of the Base Price as of the Base Price Fixing Moment differs from the amount of the Base Price paid by the Buyer to the Seller as a result of inaccuracy of the information set out in the Confirmation Documents provided by the Seller to the Buyer, the Buyer may require to return the amount comprising positive difference between the amount of the Base Price paid by the Buyer to the Seller and the actual amount of the Base Price as of the Base Price Fixing Moment calculated ignoring such inaccuracy (the “**Third Base Price Adjustment**”).
- (b) Claims for paying the sum of the Third Base Price Adjustment may be made by 31 December 2020.
- (c) The Seller shall, within 10 (ten) Business Days following the receipt of demand for paying the sum of the Third Base Price Adjustment, notify whether the Seller agrees or disagrees with such demand and, if the Seller disagrees, provide its calculation of the Base Price as of the Base Price Fixing Moment.
- (d) If the Seller disagrees with the Buyer’s demand for paying the sum of the Third Base Price Adjustment, the Parties shall procure for the calculation of the correct Base Price as of the Base Price Fixing Moment by the Independent Calculation Agent within 1 month following the date of the Buyer’s demand for paying the sum of the Third Base Price Adjustment.
- (e) The Independent Calculation Agent shall calculate the correct Base Price as of the Base Price Fixing Moment according to the Agreement with EY.
- (f) The calculation of the Base Price made by the Independent Calculation Agent shall be final and binding for the Parties.
- (g) The minimal amount of the sum of the Third Base Price Adjustment payable by the Seller to the Buyer equals to 30,000,000 (thirty million) roubles.
- (h) The maximal amount of the sum of the Third Base Price Adjustment payable by the Seller to the Buyer equals to the sum of the Base Price and the Fixed Portfolio Price.
- (i) The Seller shall pay the sums of the Third Base Price Adjustment to the Buyer Account:
  - (I) within 15 Business Days following the receipt of the Buyer’s demand for paying it, if the Seller has not responded to, or agreed with, such demand; and

- (II) within 5 Business Days following the receipt of the calculation of the Base Price made by the Independent Calculation Agent, if the Seller has disagreed with such demand and the Parties have engaged the Independent Calculation Agent for calculating the Base Price.
- (j) The costs for engaging the Independent Calculation Agent for calculating the Base Price shall be borne:
  - (I) by the Seller if the difference between the sums of the Third Base Price Adjustment made by the Independent Calculation Agent and the Seller is higher than the difference between the sums of the Third Base Price Adjustment made by the Independent Calculation Agent and the Buyer;
  - (II) by the Buyer if the difference between the sums of the Third Base Price Adjustment made by the Independent Calculation Agent and the Buyer is higher than the difference between the sums of the Third Base Price Adjustment made by the Independent Calculation Agent and the Seller;
  - (III) by the Seller and the in equal parts if the difference between the sums of the Third Base Price Adjustment made by the Independent Calculation Agent and the Buyer is equal to the difference between the sums of the Third Base Price Adjustment made by the Independent Calculation Agent and the Seller; and
  - (IV) by the Buyer if the difference between the sum of the Third Base Price Adjustment made by the Independent Calculation Agent and the Buyer is less than 30 000 000 (thirty million) roubles (regardless of the difference calculated according to paragraphs (I)-(III) above).

## 6 ADDITIONAL UNDERTAKINGS

### 6.1 Assets Undertakings

- (a) The Sellers shall not create, or allow the existence of, any Encumbrances over the Assets.
- (b) The Sellers shall not sell, transfer, dispose of or provide, directly or indirectly, any options, pre-emption acquisition rights or other proprietary rights in respect of the Assets or any part thereof, except for the cases provided for in this Agreement.

### 6.2 IP Objects

After the date when the relevant IP Object is transferred to the Buyer (unless other date is provided for in the relevant Transfer Agreement), the Sellers shall not use and shall terminate (as well as shall procure, including, if applicable, by way of termination of relevant contracts, for terminating by their Affiliates) the use of such IP Object in any manner save for as permitted under any Transaction Document.

## 7 INDEMNITIES

### 7.1 Indemnified Losses from State Authorities' Claims

(a) **Ground**

The Sellers shall, at the written request of the Buyer, jointly and severally compensate all Indemnified Losses suffered by the Buyer if, in connection with the use of any Asset, any persons (including the State Authorities) file claims or suits against the Buyer, its Affiliates and/or their officers with a reference to the circumstances occurred prior to the transfer of such Asset to the Buyer (the "**Indemnified Losses from State Authorities' Claims**").

(b) **Minimal amount**

The Buyer may claim for compensation of the Indemnified Losses from State Authorities' Claims if the total minimal amount of such Indemnified Losses is not less than 10,000,000 (ten million) roubles.

(c) **Maximal amount**

The total maximal amount of the Indemnified Losses from State Authorities' Claims subject to the compensation by the Sellers equals to 200,000,000 (two hundred million) roubles.

(d) **Term**

The Buyer may claim for compensation of the Indemnified Losses from State Authorities' Claims within 1 (one) year from the Closing Date.

### 7.2 Indemnified Losses from Liability

(a) **Ground**

The Sellers shall, at the written request of the Buyer, jointly and severally compensate all Indemnified Losses suffered by the Buyer if, in connection with the use of any Asset, the Buyer, its Affiliates and/or their officers are held liable with a reference to the circumstances occurred prior to the transfer of such Asset to the Buyer (the "**Indemnified Losses from Liability**").

(b) **Minimal amount**

The Buyer may claim for compensation of the Indemnified Losses from Liability if the total minimal amount of such Indemnified Losses is not less than 10,000,000 (ten million) roubles.

(c) **Maximal amount**

The total maximal amount of the Indemnified Losses from Liability subject to the compensation by the Sellers equals to 200,000,000 (two hundred million) roubles.

(d) **Term**

The Buyer may claim for compensation of the Indemnified Losses from Liability within 1 (one) year from the Closing Date.

7.3 **Indemnified Losses from Challenging**

(a) **Ground**

The Sellers shall, at the written request of the Buyer, jointly and severally compensate all Indemnified Losses suffered by the Buyer if this Agreement and/or any other Transaction Document is declared invalid, ineffective or unenforceable for any reason except for challenging this Agreement and/or any other Transaction Document by the Buyer or its Affiliates (the “**Indemnified Losses from Challenging**”) as result of:

- (I) the lack of capacity of any Seller and/or any consent or approval required for any Seller according to applicable laws and/or constitutional documents of any Seller for the execution and/or performance of this Agreement or any other Transaction Documents; and
- (II) the lack or limitation of capacity of any Seller to dispose of/transfer the relevant Asset.

(b) **Minimal amount**

The Buyer may claim for compensation of the Indemnified Losses from Challenging if the total minimal amount of such Indemnified Losses is not less than 30,000,000 (thirty million) roubles.

(c) **Maximal amount**

The total maximal amount of the Indemnified Losses from Challenging subject to the compensation by the Sellers equals to 2,500,000,000 (two and a half billion) roubles.

(d) **Term**

The Buyer may claim for compensation of the Indemnified Losses from Challenging within 3 (three) years from the Closing Date.

7.4 **Indemnified Losses from Rights Termination**

(a) **Ground**

The Sellers shall, at the written request of the Buyer, jointly and severally compensate all Indemnified Losses suffered by the Buyer as a result of termination or loss of any part of the Receivables as a result of any third party filing a claim for the title to the Receivables or any part thereof, including, among other things, on the basis of the existing Encumbrance, with a reference to the circumstances occurred prior to the transfer of the Receivables to the Buyer (the “**Indemnified Losses from Rights Termination**”).

(b) **Minimal amount**

The Buyer may claim for compensation of the Indemnified Losses from Rights Termination if the total minimal amount of such Indemnified Losses is not less than 30,000,000 (thirty million) roubles.

(c) **Maximal amount**

The total maximal amount of the Indemnified Losses from Rights Termination subject to the compensation by the Sellers equals to the sum of the Base Price and the Fixed Portfolio Price.

(d) **Term**

The Buyer may claim for compensation of the Indemnified Losses from Rights Termination within 3 (three) years from the Closing Date.

7.5 **Indemnified Losses from Unenforceability**

(a) **Ground**

The Sellers shall, at the written request of the Buyer, jointly and severally compensate all Indemnified Losses suffered by the Buyer as a result of unenforceability of the Receivables existing as of the Portfolio Fixing Date on a contractual basis or in court occurring due to inaccuracy of the representations set out in Clause 8.13 (*Receivables and agreements with Clients*) (the “**Indemnified Losses from Unenforceability**”).

(b) **Minimal amount**

The Buyer may claim for compensation of the Indemnified Losses from Unenforceability if such Indemnified Losses relate to the Receivables which Gross Value is not less than 5% (five percent) of the Gross Value of the Receivables as at the Base Price Fixing Moment.

(c) **Maximal amount**

The total maximal amount of the Indemnified Losses from Unenforceability subject to the compensation by the Sellers equals to the sum of the Base Price and the Fixed Portfolio Price.

(d) **Term**

The Buyer may claim for compensation of the Indemnified Losses from Unenforceability within 3 (three) years from the Closing Date.

7.6 **Seller’s Indemnified Losses**

(a) **Types of the Seller’s Indemnified Losses**

The Buyer shall, at the written request of the Seller compensate all Indemnified Losses suffered by the Seller if:

- (I) any persons (including the State Authorities) file claims or suits against the Seller, its Affiliates and/or
- (II) the Buyer, its Affiliates and/or their officers are held liable, (jointly – the “**Seller’s Indemnified Losses**”).

(b) **Ground**

The Seller's Indemnified Losses shall be compensated by the Buyer **if such** Seller's Indemnified Losses have occurred as a result of:

- (I) the Seller not having in possession the documents requested from the Buyer according to paragraph (c) of Clause 4.7 (*Transfer of Credit Files and Digital Library*) and not provided by the Buyer;
- (II) the use by the Buyer of the Database for commercial purposes before the Closing Date or, if the Closing has not occurred, at any time after the date of this Agreement,

provided that, the Parties acknowledge that for the purposes of paragraphs (I) - (II) above, if the Buyer serves the Client on the basis of such Client's request to the Buyer submitted prior to the Closing Date or as a result of such Client being the Buyer's client prior to the date of this Agreement or becoming the Buyer's client prior to the Closing Date as a result of application to the Buyer and requesting its services, such cases are not considered as "use of the Database for commercial purposes by the Buyer".

(c) **Maximal amount**

- (I) The total maximal amount of the Seller's Indemnified Losses under sub-paragraph (I) of paragraph (b) of Clause 7.6 equals to 20,000,000 (twenty million) roubles.
- (II) The total maximal amount of the Seller's Indemnified Losses under sub-paragraph (II) of paragraph (b) of Clause 7.6 equals to 200,000,000 (two hundred million) roubles.

(d) **Term**

- (I) The Buyer may claim for compensation of the Seller's Indemnified Losses under sub-paragraph (I) of paragraph (b) of Clause 7.6 within 5 (five) years from the Closing Date.
- (II) The Buyer may claim for compensation of the Seller's Indemnified Losses under sub-paragraph (II) of paragraph (b) of Clause 7.6 within 3 (three) years from the Closing Date and, if the Closing has not taken place, within 3 (three) years after the date of this Agreement.

**7.7 The calculation of the Buyer's Indemnified Losses**

- (a) If the circumstances specified in Clauses 7.1-7.5 occur, the amount of the Indemnified Losses subject to the compensation by the Sellers shall count, among other things, all of the following amounts:

- (I) in respect of the Indemnified Losses from Challenging (without limitation of other amounts specified in this Clause 7.7) the amount equal to  $A + B - C$ , where:

- (1) A - court-determined monetary assessment of the Buyer's obligations to return received under an invalid transaction;

- (2) B – the applicable amounts of the Indemnified Losses specified in paragraphs (II) – (IV); and
  - (3) C – a monetary assessment determined by the court of the obligations of the other Party to an invalid transaction to return to the Buyer assets received actually performed in favour of the Buyer (including by way of set off);
- (II) the sum of all reasonable and documented expenses incurred by the Buyer to preserve and / or restore the right to the relevant Asset, the right to which has been by the Buyer;
  - (III) the sum of all reasonable documented expenses incurred by the Buyer as a result of or in connection with the loss or forfeiture of title to the relevant Asset;
  - (IV) the sum of all reasonable and documented expenses incurred by the Buyer, its Affiliates and/or their officials in connection with the protection of their rights in connection with the occurrence of relevant circumstances, including fines paid, legal fees, appraisers and other professional consultants, court costs incurred in connection with the court's consideration of the case, as well as all costs, penalties and payments that the Buyer, its Affiliates and/or their officials incurred in connection with bringing to legal responsibility, executing a court (arbitration) decision, entering into an amicable agreement and/or settling a civil dispute, a controversial situation.
- (b) The Parties agree that the multiple compensation of one and the same amounts of any Indemnified Losses suffered by any of the Parties may not be brought to the other Party with a reference to different grounds set out in this Clause 7.7 above.

#### 7.8 **Calculating the Seller's Indemnified Losses**

If circumstances specified in Clause 7.6 (*Seller's Indemnified Losses*) occur the amount of the Indemnified Losses subject to the compensation by the Buyer shall count, among other things, including the amount of all reasonable and documented expenses incurred by Seller, its Affiliates and/or their officers in connection with the protection of their rights in connection with the occurrence of the relevant circumstances, including paid fines, costs of legal services, services of appraisers and professional advisors, court costs incurred in connection with the consideration of the court case, as well as all expenses, penalties and charges which the Seller, its Affiliates and/or their officers incurred in connection with the involvement of legal liability, the execution of the court (arbitration) decisions, conciliation and/or settlement of disputes.

- 7.9 Indemnified Losses are subject to compensation by paying the amounts of the corresponding Indemnified Losses within 20 (twenty) Business Days from the date of submitting a written claim for compensation of the Indemnified Losses accompanied by copies of documents confirming and/or justifying their amount.

## 8 REPRESENTATIONS OF THE PARTIES

### 8.1 Representations

- 8.1.1 All representations set out in Clauses 8.2 (*Status*) - 8.11 (*Financial Solvency*) and paragraph (e) of Clause 8.12 (*Assets*), are given by each Party in relation to itself (if applicable). Each Party relies on such representations made by each other Party, and their veracity is of material importance to each Party.
- 8.1.2 All representations set out in Clauses 8.12 (*Assets*) (except for paragraph (e) of Clause 8.12 (*Assets*)) – 8.16 (*Protection of the Information*), are given simultaneously by the Seller and the Seller PLC to the Buyer. The Buyer relies on such representations of the Seller and the Seller PLC, and their veracity is of material importance to the Buyer.
- 8.1.3 Each Party agrees in writing to notify the other Parties of any facts, events or circumstances that are known to that Party on the date hereof or may become known to such Party after the date hereof but prior to the date of transfer of rights to the relevant Asset and which, in the reasonable opinion of such Party, cause or could cause full or partial inaccuracy of any representations provided under this Clause immediately after such Party became aware of the relevant events, facts and circumstances. Such notice must contain a detailed description of the relevant facts, events and circumstances, and describe the reasons why the relevant facts, events and circumstances cause, or may cause, the full or partial inaccuracy of any representation made by the relevant Party.

### 8.2 Status

- (a) The Seller is a bank duly established and operating in accordance with the applicable law, and complies with the norms of applicable law governing its activities and mandatory standards for its activities.
- (b) The Seller's banking license has not been revoked, cancelled, or suspended; there are no applications or requests submitted to the Bank of Russia for revocation of the Seller's banking license; the Bank of Russia has not appointed a temporary administration or authorised representative of the Bank of Russia in relation to the Seller in connection with revocation of the banking license.
- (c) The Seller PLC is a company duly established and legally operating in accordance with the laws of the Republic of Cyprus.
- (d) The Seller PLC has all authorisations and licenses required for its operation, for entering into and performance of the Agreement. The Seller PLC complies with all licensing requirements and conditions in accordance with applicable law; such authorisations and licenses have not been revoked, cancelled, suspended or otherwise terminated.
- (e) The Seller and the Seller PLC are the lawful owners of the property owned by them. The Seller and the Seller PLC operate in accordance with applicable law.
- (f) The Buyer is a bank duly established and operating in accordance with the applicable law, and complies with the norms of applicable law governing its activities and mandatory standards for its activities.

- (g) The Buyer's banking license has not been revoked, cancelled, or suspended; there are no applications or requests submitted to the Bank of Russia for revocation of the Buyer's banking license; the Bank of Russia has not appointed a temporary administration or authorised representative of the Bank of Russia in relation to the Buyer in connection with revocation of the banking license.

### 8.3 **Legal Capacity and Authority**

- (a) Each Party has the legal capacity and authority to enter into and to perform the Transaction Documents and transactions contemplated for by them and has obtained all necessary consents and approvals to enter into and to perform the Transaction Documents in accordance with applicable law, as well as relevant constituent and other internal documents, including approval of transactions contemplated by the Transaction Documents.
- (b) The representatives of each Party who have signed this Agreement, and any documents, instructions and orders aimed at its performance, have (or will have at the time of the signing) all necessary authorities effected in compliance with the requirements of applicable law and the requirements of the constitutive documents of the respective Party.

### 8.4 **Validity**

Each Transaction Document, with the exception of the Non-compete Agreement, represents a legal and valid obligation in accordance with applicable law which can be enforced in the Russian Federation.

### 8.5 **No Conflict**

The conclusion and execution by the relevant Party of each of the Transaction Documents and the transactions contemplated by them is not in conflict with:

- (a) any applicable law;
- (b) to the extent applicable, to the constituent and other internal documents of the relevant Party;
- (c) to the extent applicable, any decisions of the relevant Party's governing bodies; and
- (d) any other documents or agreements that are binding on the relevant Party.

### 8.6 **Compliance with Legislation**

The relevant Party's business activities are conducted in accordance with applicable law.

### 8.7 **Absence of Inability to Perform Obligations**

In respect of each Party:

- (a) as of the date of the Agreement, there is no act, order, decree or other decision of the State Authority;

- (b) as of the date of the Agreement, no judicial, administrative or arbitral proceedings that affect the interests of such Party or its property have been initiated, suspended or, to the best of the knowledge of the relevant Party, threatened;
- (c) as of the date of the Agreement, to the best of each Party's knowledge, no investigation or other similar procedure against such Party is being conducted, suspended or threatened,
- (d) which in each case have or may have a material adverse effect on the ability of the relevant Party to perform its obligations under this Agreement, the Transaction Document or any other document issued in connection with them.

#### 8.8 Authorisations

As of the date of this Agreement, all authorisations and consents required by each Party:

- (a) in connection with the entering into, performance, ensuring the validity and enforceability of each Transaction Document and the transactions contemplated by it; and
- (b) for its operation,

have been obtained and are valid.

#### 8.9 Registration Requirements

No notarial actions are required in connection with any Transaction Document. No Transaction Document requires to be registered or any registration is required in connection with any Transaction Document, including in any governmental authorities or institutions of the Russian Federation, except for registration of rights in respect of the IP Objects.

#### 8.10 Fees and Duties

As of the date of this Agreement, no payment of any government or registration fees, taxes or duties in connection with the Transaction Documents is required, except for stamp duties for registration of rights in respect of the IP Objects.

#### 8.11 Financial Solvency

- (a) No judicial or other actions aimed at compulsory or voluntary liquidation, introduction of temporary administration, reorganisation, or other measures to prevent bankruptcy are taken against each Party, and no procedures applied in bankruptcy proceedings established by applicable law have been introduced in respect each Party.
- (b) No Party has been declared insolvent(bankrupt), and no liquidation commission (liquidator), bankruptcy manager, or similar body or official has been appointed in respect of any Party.
- (c) No court, arbitration or administrative proceeding is being conducted any Party in any court, arbitration court or authority that may lead to the inability to perform the obligations of the relevant Party under the Agreement or any Transaction Document, or may lead to challenging of such performance or declaring the Agreement or any Transaction Document null or void.

## 8.12 Assets

- (a) The Seller and the Seller PLC have a legal and valid title to the Assets, and this title is not disputed by any third parties.
- (b) There are no Encumbrances in respect of the Assets.
- (c) None of Sellers has received any written notice of any legal proceedings or claims or demands seeking to challenge the title to any Asset, and none of the Sellers is aware of any person's intention to bring such claims or demands, or of the existing grounds for bringing such claims or demands.
- (d) None of the Sellers has served notice of any legal proceedings, claims or demands against any third party for infringement or potential infringement of rights in respect of the IP Objects, and, to the best knowledge of the Sellers, there are no grounds for filing such claims or demands.
- (e) The Business Purchase Price, the Seller IP Objects Purchase Price and the Seller PLC IP Objects Purchase Price determined in the manner prescribed by the Agreement, fully corresponds to the market price of the respective Assets. The Agreement does not contain any other provisions that the Seller or the Seller PLC or the Buyer do not consider to be on arm's length basis, or that they consider to be burdensome or not following their commercial interests.

## 8.13 Receivables and agreements with Clients

- (a) The Seller and Seller PLC have fulfilled all requirements of applicable law and Hybrid Agreements (including all the requirements established by the Civil Code and relevant legislation on consumer protection and information protection) with regard to entering into Hybrid Agreements, issuing a loan, and servicing each loan that affect the validity of Hybrid Agreements.
- (b) Each Loan Agreement has been entered into in full compliance with applicable law, is valid and enforceable in accordance with its terms, and there are no grounds for declaring it as null, void, contested, or unconcluded (either in whole or in part).
- (c) As of the date of the Agreement, there are no significant violations of the Seller's obligations under any Loan Agreement affecting its validity.
- (d) The debt of the Clients or any part thereof which form the Receivables were not subject to Encumbrances, factoring, transfer of debt, assignment in any other form, have not been sold and is not a subject of any obligation for their sale or assignment, including based on agreements with third parties, which were not executed in written form.
- (e) The Seller has properly formed Credit Files with respect to the Clients whose Receivables' Gross Value is at least 95% (ninety-five percent) of the Gross Value of the portfolio of Receivables. The Seller has properly formed Credit Files with respect to at least 95% (ninety-five percent) of all Clients in respect of whom Hybrid Agreements Rights and Hybrid Agreements Duties are being transferred under this Agreement. for whom Mixed rights and Mixed obligations are transferred in accordance with this Agreement.

#### 8.14 Information

- (a) All factual information provided by the Seller and the Seller PLC to the Buyer in connection with the Transaction Documents is true and accurate as of the date of its provision or (as applicable) as of the date (if any) indicated as the date of its provision.
- (b) The Seller and the Seller PLC did not conceal any information that, if disclosed, would cause any other information referred to in paragraph (a) above to become inaccurate or misleading.
- (c) Since the date of provision of the information specified in paragraph (a) above, no circumstances have arisen that, if disclosed, would cause the information provided to become inaccurate or misleading.

#### 8.15 IP Objects

- (a) The Seller PLC is the sole legal owner of the Trademarks.
- (b) The Seller PLC is the sole legal administrator of the Seller PLC Domains.
- (c) The Seller is the sole legal administrator of the Seller Domains.
- (d) The Seller is the legal owner of the Database;
- (e) The Seller is the sole legal administrator of Social Network Accounts;
- (f) The definition of term “Trademarks” includes a complete list of Business-related trademarks as listed in the relevant definition.
- (g) Definitions of terms “Seller Domains” and “Seller PLC Domains” include a complete list of Business-related domains that are administered by any of the Sellers.
- (h) The definition of term “Social Network Accounts” includes a complete list of Business-related pages/groups/communities in social networks that are administered by any of the Sellers.
- (i) None of the Sellers has granted any rights to use or permission for the use of the IP Objects to any persons, except for the use of the Trademarks and the Domains by the Sellers themselves, as well as Merchant Partners.
- (j) All agreements and other transactions based on which any of the Sellers has acquired rights in respect of the IP Objects have been entered into and performed and/or are being performed without violation of the applicable law and their terms, and, to the best of the Sellers’ knowledge, there are no grounds for their termination, cancellation, challenge and/or invalidation.
- (k) The transfer of rights to the IP Objects to the Buyer will not cause any obligation for the Buyer to pay any remuneration to any third party (except for mandatory payments related to maintaining of registrations in respect of the IP Objects).
- (l) All payments, including government fees and duties, payable by any of the Sellers for the acquisition and maintenance of the rights in respect of the IP Objects are being paid and have been paid on time, in full and in due

course, and no person has given any written notice to any Seller of any violations or non-performance of any payment obligation that is outstanding by the date of this Agreement or by the Closing Date.

- (m) To the best of the Sellers' knowledge, no third party has violated or is violating any rights with respect to the IP Objects.
- (n) None of the Sellers has received any written claims and / or demands (including court claims) from third parties of infringement of the rights of third parties during the use of the IP Objects, and, to the best knowledge of the Sellers, there are no grounds for such claims.
- (o) There are effected documents with respect to all consultants and contractors who participated in the development of the IP Objects confirming that the Seller holds exclusive rights to the relevant IP Objects and the rights to register them.
- (p) The Sellers do not have any financial obligations related to the development or registration of the IP Objects to consultants, contractors, authors and/or employees who participated in the development of the IP Objects.
- (q) When the Buyer uses the IP Objects no the rights of third parties will be violated.

#### 8.16 Protection of the Information

- (a) Each Seller has always made reasonable efforts to protect its trade secrets and confidential information related to the Business, and has not disclosed any trade secrets or confidential information related to the Business to any third parties, except under a written confidentiality agreement.
- (b) Each Seller has always made reasonable efforts to protect the Database and has disclosed information contained in the Database only when permitted by law.
- (c) No trade secrets or confidential information of any Seller related to the Business have been obtained improperly and have been used in violation of any applicable confidentiality obligations. The Database has not been obtained improperly and has not been used in violation of any applicable confidentiality obligations.
- (d) Each Seller complies with and has complied with all requirements provided for by applicable law regarding data protection, bank secrecy and processing of personal data in connection with the Business (including in relation to the Database) and the transfer of the Database in accordance with the Transaction Documents, including:
  - (1) each Seller has obtained and is receiving all necessary consents to the processing of personal data and bank secrecy in accordance with the requirements of applicable law; and
  - (2) each Seller has collected, recorded, systematised, accumulated, stored, clarified (updated, modified), extracted, used (distributed, provided, accessed), depersonalised, blocked, deleted, destroyed and otherwise processed personal data in accordance with the requirements of applicable law.

- (e) None of the Sellers has received any notification, order or other communication from Roskomnadzor or any other State Authority in connection with Business (including in connection with the processing of the Database), which would mention any alleged or actual violation of the provisions of applicable law regarding data protection and/or personal data processing, or would require the deletion of any data, or prohibit the transfer of data to any third party.
- (f) No person has made any claim to, or received any compensation for, any violation of their rights under the applicable law related to Business in relation to protection of data, processing of personal data and/or bank secrecy, and no person has any right to seek such compensation or initiate any proceedings for violation of their rights under the applicable law related to data protection, processing of personal data and/or bank secrecy.
- (g) Sellers have the right to disclose to the Buyer the information that is transferred to the Buyer in accordance with this Agreement, including the right to disclose information regarding the Cards, the Clients and the Involved Employees, which constitutes bank secrecy, personal data and other secrets protected by applicable law.

#### 8.17 Timing of Representations

All representations set out in this Clause are made by the Seller and the Seller PLC on the date of this Agreement, the date of execution of each Transaction Document, Communication Date, Portfolio Fixing Date and Closing Date.

### 9 MODIFICATION, TERMINATION AND INVALIDITY

- 9.1 This Agreement may be amended only by written agreement of all Parties.
- 9.2 In accordance with Clause 451 (*Modification and termination of the contract due to a material change in circumstances*) of Civil Code, a material change in circumstances on which the Parties relied in executing this Agreement may not be a ground for its modification or termination.
- 9.3 Termination of this Agreement does not entail the termination of Clauses 10 (*Confidentiality*) – 17 (*Counterparts and language*).
- 9.4 Any Party's refusal to this Agreement (performance of this Agreement) is inadmissible, except for the cases expressly allowed by the terms of this Agreement. Such refusal may be made by the relevant Party by notifying the other Parties in writing of the refusal of this Agreement (performance of this Agreement), and this Agreement shall automatically terminate upon receipt of such notification by all such other Parties.
- 9.5 Subject to Clause 3 (*Termination conditions*) and Clause 9.7, the Buyer may, at its sole discretion, unilaterally terminate this Agreement (performance of this Agreement) at any time prior to the Communication Date by sending a corresponding written notice to the other Parties. The Buyer's right for unilateral refusal of this Agreement (performance of this Agreement) set out in this clause 9.5 is subject to (within the meaning of paragraph 3 of Clause 310 of the Civil Code) the obligation of the Buyer to pay to the Seller or, at the discretion of the Seller in a form of a written instruction to the Buyer, to the Seller PLC:
  - (a) 150,000,000 (one hundred fifty million) roubles ("**Break-up Fee**"); and

- (b) amounts of all reasonable and documented expenses that the Seller and the Seller PLC have incurred in connection with the preparation, approval and execution of the Transaction Documents, as well as the performance of rights provided for in any Transaction Document, in the aggregate amount of not more than 10,000,000 (ten million) roubles.
- 9.6 From the moment when the Buyer exercises the right to terminate this Agreement (performance of this Agreement) set out in Clause 9.5, the Buyer's obligations under this Agreement are terminated and, from the moment of such termination, the Buyer shall pay the Break-up Fee. The Buyer's obligation to pay the Break-up Fee set out in Clause 9.5 shall be performed within 5 (five) Business Days from its occurrence.
- 9.7 Notwithstanding any other provision of this Agreement, the Break-up Fee is not payable if the Buyer terminates this Agreement prior to the Closing Date if any of the obligations of the Seller and/or the Seller PLC, falling within the scope of responsibility of the Sellers, has not been fulfilled according to the terms set out in Clause 4 (*Closing*). For the avoidance of doubt:
- (a) if it is set out in Clause 4 (*Closing*) that the term for performing the obligations of the Seller and/or Seller PLC is "not later than on the Closing Date" or "prior to the Closing Date" or "on the Closing Date", such obligation shall not be deemed as binding until the Closing Date (inclusively);
- (b) the transfer by Sellers of any information under this Agreement in a format not agreed by the Parties in writing shall not constitute a ground for the Buyer to unilaterally and extra judicially terminate this Agreement (the performance of this Agreement) at its discretion at any time before the Closing Date; and
- (c) a failure or refuse by the Sellers to provide information / or documents set out in Clause 4 (*Closing*) which must be provided in the Agreed Form shall be deemed as the Factual Sellers' Repudiation.
- 9.8 Failure by any Party to exercise any right under this Agreement or the laws of the Russian Federation at any time does not constitute a waiver of the relevant right in the future, subject to the provisions of the laws of the Russian Federation and this Agreement.
- 9.9 The Parties acknowledge that, if one or more provisions of this Agreement is declared invalid, illegal or unenforceable in any respect in the opinion of a State Authority, the validity, legality and enforceability of the rest provisions of this Agreement shall not be affected in any manner. The Parties shall, acting in good faith, make all necessary efforts to replace an invalid, illegal or unenforceable, in the opinion of a State Authority, provision of this Agreement with a valid, legal and enforceable provision, which effect will be as close to the actual will of the Parties in respect of the terms set out in the invalid, illegal or unenforceable provision assumed in executing this Agreement as possible (to the extent that it does not violate mandatory provisions of the legislation of the Russian Federation).

## 10 CONFIDENTIALITY

- 10.1 Each Party shall, and shall ensure that its Affiliates will, keep confidentiality in respect of the fact of executing, and the terms of, this Agreement and other Transaction Documents, as well as information received from other Parties in connection with the negotiation and execution of this Agreement and other Transaction Documents, including information relating to any Party (the "**Confidential Information**").

10.2 Each Party shall not:

- (a) transfer originals or copies of documents containing Confidential Information to third parties;
- (b) disclose or allow any Confidential Information to be disclosed to third Parties or otherwise made public; and
- (c) use Confidential information for the purposes not related to the performance of obligations under this Agreement.

10.3 The obligation of confidentiality provided for in Clauses 10.1 and 10.2 shall not apply to:

- (a) the information independently developed by the relevant Party or legally obtained from a third party to the extent that the disclosing Party has the right to disclose it;
- (b) provided that the disclosing Party notifies the other Parties in advance of a contemplated in accordance with this paragraph 10.3(b) disclosure, and consults in good faith and considers the recommendations of other Parties regarding the form, scope, timing and other material terms of disclosure of the Confidential information, based on:
  - (I) disclosure of the Confidential Information to the extent required by applicable law, stock exchange rules, a court or arbitration decision, or a legitimate request from a competent State Authority;
  - (II) the disclosure of the Confidential Information in accordance with the requirements of the US Securities and Exchange Commission (SEC), the rules of the National Association of US Securities Dealers (NASDAQ) and Moscow Exchange PJSC (MOEX); and
  - (III) disclosure of the Confidential Information to any rating agencies, banks and other credit or financial institutions, specialized depositories and auditors;
- (c) provided that each relevant person undertakes confidentiality obligations similar to those that the Parties undertake in accordance with this Clause, on the:
  - (I) disclosure of confidential information to a Party's Affiliates to the extent that Such disclosure is required to achieve the purposes of this Agreement;
  - (II) disclosure of confidential information to a Party's professional advisers to the extent that Such disclosure is required for their professional activities in advising the relevant Party in connection with the conclusion, performance or termination of this Agreement or any other Transaction Document;
- (d) to disclose information for the purpose of resolving disputes under this Agreement or transaction Document; or
- (e) to publicly available information (but not made publicly available as a result of a violation of this Clause).

10.4 Each Party must inform the persons referred to in 10.3(c) and receiving Confidential information, that such information is confidential, to instruct them that they must keep it confidential and not to disclose it to any third party (except those which it has already been disclosed in accordance with the terms of this Agreement), and provide a conclusion with them of the confidentiality agreement.

## 11 EXPENSES

11.1 Subject to the provisions of Clause 9.5 and Clause 11.2 below, any costs, expenditures and expenses related to the approval, preparation and performance of this Agreement and other Transaction Documents shall be borne by each of the Parties independently.

11.2 In the event of Factual Seller's Repudiation, the Sellers shall, on the Buyer's first demand, reimburse Buyer for any reasonable and documented expenditures and expenses relating to the preparation, negotiations and signing of this Agreement and the Transaction Documents, including the expenses associated with the due diligence of the Assets and expenses for payment of legal and other professional services fees in a total not exceeding of 10,000,000 (ten million) roubles.

## 12 ASSIGNMENT

None of the Parties may assign, transfer or otherwise dispose of any of its rights and obligations under this Agreement, or grant, assert, create or alienate any rights or interests in it without the prior written consent of the other Party.

## 13 NOTIFICATIONS

13.1 Except as otherwise provided in this Agreement or required by applicable legislation, any notification or other communication under or in connection with this Agreement (the "**Notification**") shall be made by the Party (or its duly authorized representative) in writing and delivered by hand or sent by recorded delivery post (with acknowledgement of receipt and prepaid postal charges) or sent by courier or by commercial courier (with acknowledgement of receipt and prepaid courier services) to the address and to the attention of the person specified below, in each case with the mandatory submission of a copy of the Notification to the corresponding email address:

(a) Seller:

Address: Russian Federation, 117648, Moscow, microdistrict. Chertanovo Severnoye, 1A, bldg. 1

Attention: Chilikina Evgenia Vladimirovna, Shevchenko Maria Andreevna

Email address: e.chilikina@qiwi.com; ma.shevchenko@qiwi.com

(b) Seller PLC:

Address: 12 Kennedy Avenue, Kennedy Business Center, 2nd floor, 1087, Nicosia, Cyprus

Attention: Kim Boris Borisovich, Filius Yang

Email Address: Boris@bkim.org; p.yiangou@qiwi.com; office@qiwi.com.cy

(c) Buyer:

Address: 14 Krasnopresnenskaya embankment, building 1, Moscow, 123100

Attention: A.P. Osnos, K. Sokolov

Email address: aosnos@sovcombank.ru; sokolov@sovcombank.ruBuyer:

13.2 Notification shall be considered received by the addressee by hand, and if send by recorded delivery post or by courier or by commercial courier – at the time of delivery at the specified address, in each case provided that upon delivery after 5:00 p.m. on any day or on a day that is not a Business Day, delivery is deemed to be completed at 9:00 a.m. of the next Business Day (in each case according to the local time of the addressee's location).

13.3 Each Party shall notify the other Party in writing of a change to its details in order to receive Notifications provided for in this Clause 13 (*Notifications*). New details for receiving Notifications by the relevant Party shall enter into force within 3 (three) Business days after their receipt by the other Party, unless a longer period is provided for by the relevant notification on changing details. In the absence of such notification, Notifications sent based on details specified by the Party are considered to have been sent properly.

#### 14 **LIABILITY**

14.1 In case of a breach by any Party of its obligations under this Agreement or any other Transaction Document, the breaching Party shall reimburse the other Party the actual damages caused as a result of such violation, regardless whether the Indemnified Losses have been reimbursed by the breaching Party in accordance with Clause 7 (*Indemnities*) or not.

14.2 Unless expressly provided for in this Agreement, the Parties are entitled to use any judicial or non-judicial means of protecting their rights provided for by applicable legislation that are not expressly provided for in this Agreement.

14.3 In accordance with paragraph 3 of article 401 (Grounds for liability for breach of an obligation) of the Civil Code, a Party that has failed to perform or improperly performed any obligation provided for in this Agreement shall bear the liability provided for by applicable legislation and this Agreement.

14.4 The Sellers accept a joint and several liability to pay the Buyer a penalty in the amount of RUR 150,000,000 (one hundred and fifty million) in the event of a circumstance being the Factual Sellers' Repudiation.

#### 15 **ANTI-CORRUPTION CLAUSE**

15.1 When performing obligations under this Agreement, the Parties, their affiliates, employees, or intermediaries do not pay, offer to pay, or authorize the payment of any funds or valuables, directly or indirectly, to any person to influence actions or decisions of such persons in order to obtain any improper benefits or with other improper purposes. When performing obligations under the Agreement, the Parties, their affiliates, employees or intermediaries do not carry out actions qualified by the applicable legislation for the purposes of this Agreement, such as giving/receiving a bribe, commercial bribery, as well as actions that violate the requirements of applicable legislation and international acts on countering the legitimization (laundering) of proceeds of crime.

15.2 If a Party suspects that a violation of any of the provisions of the previous Clause has occurred or may occur, the relevant Party shall notify the other Parties in writing. In such written notification, the Party must refer to the facts or provide materials that confirm or give grounds to assume that there has been or may be a violation of any provisions of this Clause by the counterparty, its affiliates, employees or intermediaries resulting in actions qualified by applicable legislation, such as giving or receiving a bribe, commercial bribery, as well as actions that violate the requirements of applicable legislation and international acts on countering the legitimization of proceeds of crime. After receiving such a written notification, the Party that received it must provide a written explanation in response to the facts and/or assumptions set forth in such a written notification within 10 (ten) Business days from the receipt of the written notification mentioned above.

## 16 DISPUTE RESOLUTION AND GOVERNING LAW

- 16.1 The rights and obligations of the Parties under this Agreement and other legal relations arising out of this Agreement shall be governed in accordance with the laws of the Russian Federation. Any dispute, controversy, complaint and/or claim arising out of or in connection with this Agreement, including the entry into force, execution, amendment, performance, breach, termination, validity, including any non-contractual obligations which can arise out of or in connection with this Agreement, shall be referred to and finally resolved by arbitration administered by the International Commercial Arbitration Court at the Chamber of Commerce and Industry of the Russian Federation (“**ICAC**”) in accordance with its applicable regulations and rules (“**ICAC Rules**”).
- 16.2 An arbitral tribunal shall consist of 3 (three) arbitrators. The Buyer shall select 1 (one) arbitrator and the Sellers shall select 1 (one) arbitrator. The third and presiding arbitrator shall be elected by the arbitrators elected by the Parties or for them. The arbitrations can be appointed either from the ICAC’s lists or not from such lists.
- 16.3 If the claimant and / or respondent have not exercised their right to appoint an arbitrator within the prescribed time limit, or if the two arbitrators have not reached an agreement on the appointment of a presiding arbitrator, such arbitrator(s) shall be appointed by the ICAC in accordance with the ICAC Rules. In such cases, the arbitrator(s) already appointed shall retain their powers.
- 16.4 The seat of the arbitration shall be Moscow, Russian Federation.
- 16.5 The language of the arbitration shall be Russian.
- 16.6 An arbitral award shall be final for the Parties, it shall enter into force on the date when it is rendered and is not subject to annulment.
- 16.7 The Parties by their express agreement exclude the possibility of submitting an application to a competent state court for a decision on the absence of competence of the arbitral tribunal in connection with the issuance by the arbitral tribunal of a separate ruling on the preliminary issue of its competence.
- 16.8 The Parties by their express agreement exclude the possibility of consideration by a state court of the issue of appointing arbitrators, recusal of arbitrators or terminating their powers on other grounds.

- 16.9 Nothing in this Clause restricts the right of either Party to apply to any competent court for interim measures or for the recovery of evidence (either before or after the commencement of arbitration), as well as to apply for recognition and enforcement of the arbitral award.
- 16.10 For the avoidance of doubt, any matters to which the provisions of Russian law applicable to arbitration proceedings in the territory of the Russian Federation might apply are resolved in accordance with this Clause and the ICAC Rules.

17 **COUNTERPARTS AND LANGUAGE**

- (a) This Agreement is made in Russian and English in 3 copies in each language. Each copy is executed by all Parties and has equal legal force, one original copy in Russian and English for each Party.
- (b) If there is a discrepancy between the Russian and English versions of this Agreement, the Russian version shall prevail.

<u>Subsidiary</u>	<u>Main activity</u>	<u>Jurisdiction of incorporation</u>	<u>Ownership interest as of December 31, 2020</u>
JSC QIWI	Operation of electronic payment kiosks	Russia	100%
QIWI Bank JSC	Maintenance of electronic payment systems, money transfer, consumer and SME financial services	Russia	100%
QIWI Payments Services Provider Ltd	Operation of on-line payments	UAE	100%
QIWI International Payment System LLC	Operation of electronic payment kiosks	USA	100%
QIWI Kazakhstan LP	Operation of electronic payment kiosks	Kazakhstan	100%
JLLC OSMP BEL	Operation of electronic payment kiosks	Belarus	51%
QIWI- M S.R.L.	Operation of electronic payment kiosks	Moldova	51%
QIWI ROMANIA SRL <sup>1</sup>	Operation of electronic payment kiosks	Romania	—
QIWI Management Services FZ-LLC <sup>2</sup>	Management services	UAE	—
Attenium LLC	Management services	Russia	100%
Postomatnye Tekhnologii LLC	Logistic	Russia	100%
Future Pay LLC	Operation of on-line payments	Russia	100%
QIWI Blockchain Technologies LLC	Software development	Russia	100%
QIWI Shtrikh LLC <sup>2</sup>	On-line cashbox production	Russia	—
Factoring PLUS LLC (previously known as QIWI Processing LLC)	Factoring	Russia	51%
Flocktory Ltd	Holding company	Cyprus	100%
Flocktory Spain S.L.	SaaS platform for customer lifecycle management and personalization	Spain	100%
FreeAtLast LLC	SaaS platform for customer lifecycle management and personalization	Russia	100%
ContactPay Solution Ltd	Operation of on-line payments	UK	100%
Rocket Universe LLC	Software development	Russia	100%
Billing Online Solution LLC	Software development	Russia	100%
SETTE FZ-LLC	Operation of on-line payments	UAE	100%
LALIRA DMCC	Operation of on-line payments	UAE	100%
QIWI Finance LLC <sup>3</sup>	Financing management	Russia	100%
<b>Associate</b>			
JSC Tochka	Digital services for banks	Russia	40%
<b>Joint ventures</b>			
QIWI Platform LLC <sup>4</sup>	Software development	Russia	60%

<sup>1</sup> The Entity was sold during 2020 for insignificant consideration.

<sup>2</sup> The Entities were liquidated during 2020.

<sup>3</sup> The Entity was established during 2020.

<sup>4</sup> The Group' share in the Entity was diluted during 2020 with insignificant effect for the financial statements.

## QIWI PLC

**Sarbanes-Oxley Certification under Section 302 of the Act**

I, Boris Kim, Chief Executive Officer of QIWI plc (the “Company”) certify that:

1. I have reviewed this annual report on Form 20-F (the “Annual Report”) of the Company;
2. Based on my knowledge, this Annual Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Annual Report;
3. Based on my knowledge, the financial statements, and other financial information included in this Annual Report, fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this Annual Report;
4. The Company’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Company and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Annual Report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Company’s disclosure controls and procedures and presented in this Annual Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Annual Report based on such evaluation; and
  - (d) Disclosed in this Annual Report any change in the Company’s internal control over financial reporting that occurred during the period covered by this Annual Report that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting; and

5. The Company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):

- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

Date: April 15, 2021

By: /s/ Boris Kim

Name: Boris Kim

Title: Chief Executive Officer

## QIWI PLC

**Sarbanes-Oxley Certification under Section 302 of the Act**

I, Pavel Korzh, Chief Financial Officer of QIWI plc (the “Company”) certify that:

1. I have reviewed this annual report on Form 20-F (the “Annual Report”) of the Company;
2. Based on my knowledge, this Annual Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Annual Report;
3. Based on my knowledge, the financial statements, and other financial information included in this Annual Report, fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this Annual Report;
4. The Company’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Company and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Annual Report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Company’s disclosure controls and procedures and presented in this Annual Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Annual Report based on such evaluation; and
  - (d) Disclosed in this Annual Report any change in the Company’s internal control over financial reporting that occurred during the period covered by this Annual Report that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting; and

5. The Company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):

- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

Date: April 15, 2021

By: /s/ Pavel Korzh

Name: Pavel Korzh

Title: Chief Financial Officer

**Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Annual Report on Form 20-F (the “Report”) of QIWI plc (the “Company”) for the fiscal year ended December 31, 2020 as filed with the U.S. Securities and Exchange Commission on the date hereof, Boris Kim, as Chief Executive Officer of the Company, and Pavel Korzh, as Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Exchange Act; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the issuer.

/s/ Boris Kim

Name: Boris Kim  
Title: Chief Executive Officer  
Date: April 15, 2021

/s/ Pavel Korzh

Name: Pavel Korzh  
Title: Chief Financial Officer  
Date: April 15, 2021

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to the Company and will be retained by the Company and furnished to the SEC or its staff upon request.

This certification accompanies the Report pursuant to section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of section 18 of the Securities Exchange Act of 1934.

**Consent of Independent Registered Public Accounting Firm**

We consent to the incorporation by reference in the following Registration Statement:

1. Registration Statement (Form F-3 No. 333-235239) of QIWI plc,
2. Registration Statement (Form S-8 No. 333-212441) pertaining to the 2015 Employee Restricted Stock Units Plan of QIWI plc, and
3. Registration Statement (Form S-8 No. 333-190918) pertaining to the Amended and Restated Employee Stock Option Plan of QIWI plc;

of our reports dated April 15, 2021, with respect to the consolidated financial statements of QIWI plc and the effectiveness of internal control over financial reporting of QIWI plc included in this Annual Report (Form 20-F) of QIWI plc for the year ended December 31, 2020.

/s/ Ernst & Young LLC

Moscow, Russia

April 15, 2021