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## **Important Notice**

This financial report is the consolidated financial report of the consolidated entity consisting Beacon Lighting Group Limited, ACN 164 122 785 and its subsidiaries. Beacon Lighting Group Limited is a Company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is 5 Bastow Place Mulgrave Victoria 3170. A description of the nature of the consolidated entity's operations and its principal activities is included in the Director's report on page 14, which is not part of the financial report. The financial report was authorized for issue by the Directors on 19 August 2015. The Director's have the power to amend and re-issue the financial statements.



## Chairman's and Chief Executive Officer's Report

Beacon Lighting Group Limited is very excited to be able to announce our outstanding financial results for FY2015. As a result of the efforts of the Beacon Lighting team, the Group has achieved record sales and record profits in FY2015. The exceptional result was driven by strong sales growth, including terrific comparative company store sales, solid gross profit dollar growth and expense productivity gains. Throughout FY2015, Beacon Lighting has been able to build on our industry leading position in Australia by bringing the latest fashion, trend and technologically advanced products to our customers supported by continuing focus on customer service.

#### **Result Overview**

Beacon Lighting has achieved sales growth of 19.3% to \$179.4 million in FY2015. This strong sales growth was supported by the spectacular growth in company stores comparative sales by 10.4%. Gross profit dollars were also solid with an increase of 20.1% or \$19.4m, while the gross profit margin also improved to 64.7% in FY2015 from 64.3% in FY2014. Expense productivity gains were also achieved with expenses as a percentage of sales falling to 51.6% in FY2015 from 54.6% in FY2014. Due to the strong trading and expense improvements the EBITDA result increased by 36.4% to \$27.4 million in FY2015 and the Net Profit After Tax result has improved by 43.6% to \$16.9 million in FY2015.

The Beacon Lighting trading results were supported by an increased investment in inventories to improve the in stock position to service our customers and prime the 3PL supply chain. Other Beacon Lighting investments included new stores, major store refurbishments, a franchise store acquisition and other assets. The continued investment in the Group assets have been funded by cash flow and assisted by the use of trade finance facilities.

Beacon Lighting finished FY2015 with 78 company stores, 13 franchise stores and 4 commercial sales offices. During FY2015, the Group opened seven new company stores being Mittagong (NSW), Coburg (VIC), Port Macquarie (NSW), Camberwell (VIC), Churchill (SA), Pakenham (VIC) and Ipswich (QLD). We also closed down the Hawthorn (VIC) store, opened a new Commercial Sales Office in Perth (WA) and purchased the Fountain Gate (VIC) franchise store. Further investments were also made in major store refurbishments at Taren Point (NSW) and Moorabbin (VIC). Exciting new product ranges supported by delivering high standards of service helped to make Beacon Lighting an exciting and engaging place to shop for our customers.

## **Other Result Highlights**

Beacon Lighting had a number of other result highlights which contributed to the record sales and record profit results in FY2015 including:

- ▲ Company store sales increased by 19.6%
- ▲ Online sales increased by 32.2%
- ▲ VIP customers have increased to 104,000
- ▲ Website traffic has increased by 29.2%
- ▲ Trade Sales increased by 26.6%
- ▲ Our Associates now exceed 800 in total

## **Growth Strategies**

Beacon Lighting have a number of consistent growth strategies which continue to drive sales and profits. In FY2016, we will continue to:

- Target the opening of six new company stores;
- Continue to improve the performance of the existing stores;
  - Be the first to market in the latest fashion, trends and technological lighting products;
- Enhance our online and social media presence in order to drive incremental sales growth;
- Pursue aligned business acquisition opportunities both locally and internationally;
- Support the emerging businesses in Beacon Solar and Beacon International; and
- Manage efficiency gains while continuing to support the business growth.

As recently announced, the distribution and product development opportunity in partnership with GE will provide Beacon Lighting with further growth opportunities through new sales channels in both Australia and New Zealand. In addition, the acquisition of the Essendon and Watergardens franchised stores adds additional sales and growth in those markets.

#### The Board

The Board of Directors recognises the importance of good corporate governance for the benefit of our shareholders, associates and customers. Changes in the development in the corporate governance area are monitored and reviewed for implementation if required. The Board is committed to ensuring that Beacon Lighting is operated ethically and in accordance with high standards of corporate governance.

#### **Dividends**

The Directors have declared a final fully franked dividend of 2.4 cents per share for the year ending 28 June 2015. This brings the annual dividend to 4.2 cents per share fully franked for FY2015. Going forward, it is expected that full year dividends of between 50% and 60% of annual Net Profit After Tax will be paid half yearly in March and September.

#### **Outlook**

The general market conditions remain supportive of the lighting industry in Australia. Low interest rates, confidence in property prices and increasing number of dwelling approvals are all positive indicators for a housing aligned business like Beacon Lighting. In addition, the continuing and rapid development of new LED technologies, new energy effiency regulations and lighting becoming more fashionable will continue to drive growth in the lighting category.

Given these market conditions along with our growth strategies, the Directors believe that Beacon Lighting remains well positioned to take advantage of the ongoing changes that are occurring in Australia. We will continue to open new company stores, we will continue to work on improving the performance of existing stores, we will be the first to market with the latest fashion, trend and technology lighting products, we will enhance our online and social media presence, we will pursue aligned business acquisition opportunities, we will support our emerging business and we will target efficiency gains. The Beacon Lighting team is looking forward to another successful year in FY2016.

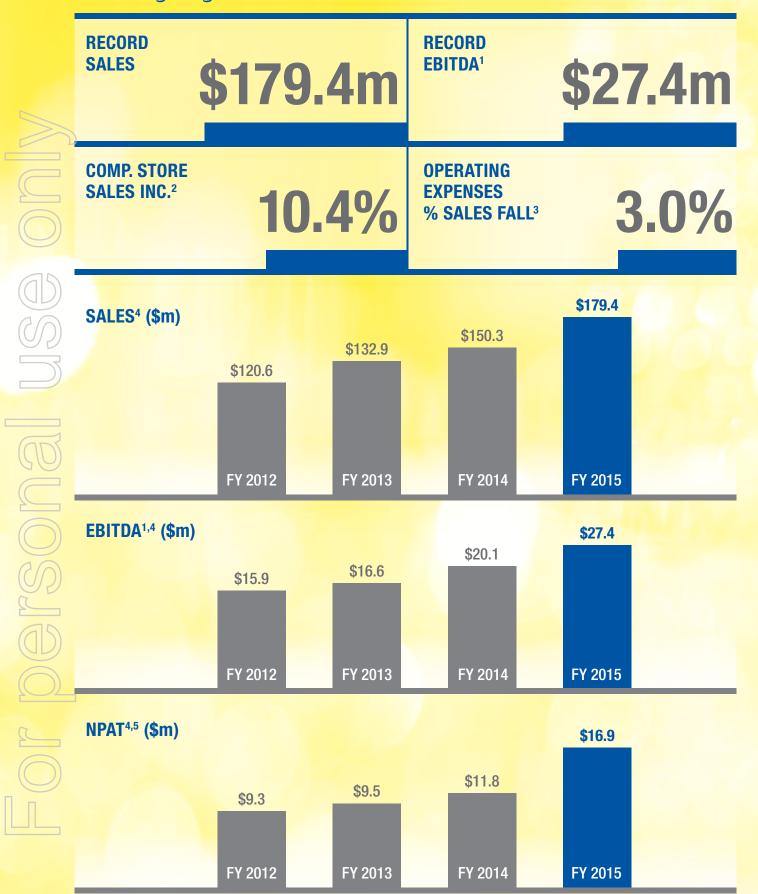


lan Robinson Executive Chairman



Glen Robinson
Chief Executive Officer

## Kex Highlights of 2015



<sup>&</sup>lt;sup>1</sup> Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)

<sup>&</sup>lt;sup>2</sup> Company Store Comparative Sales Increase

<sup>&</sup>lt;sup>3</sup> Operating Expenses excluding, Depreciation, Amortisation, Interest and Tax.

<sup>452</sup> week FY2012 and FY2013 Pro Forma result in the Prospectus dated 12 March 2014.

<sup>&</sup>lt;sup>5</sup> Net Profit After Tax (NPAT)



## Board of Directors



#### Left to right: (James) Eric Barr, Glen Robinson, Ian Robinson and Neil Osborne.

#### **Ian Robinson**

## **Executive Chairman**

41 year of service

lan Robinson purchased the first Beacon Lighting store in 1975. Over the subsequent 40 years, his role has grown from store management, to CEO and in July 2013 to his current role as Executive Chairman. Ian remains actively involved in the Group operations. Ian is a Director of both Lighting Council of Australia and Carbonetix Pty Ltd. and President of the Large Format Retailers Association.

### **Glen Robinson**

### **Chief Executive Officer**

20 years of service

Glen Robinson assumed his current role of Chief Executive Officer in July 2013 after joining the Group in 1994. Glen has a strong understanding of the business having started with the Group on the sales floor, progressed to Trainee Buyer, Merchandising Manager and then taking responsibility for Beacon Lighting's product range from development to in-store presentation. Glen holds a Bachelor of Business (Management).

### (James) Eric Barr

#### **Deputy Chairman Non-Executive Director**

Eric Barr is the Deputy Chairman and also the Chairman of Beacon Lighting's Remuneration and Nomination Committee. Eric retired in 2000 as a partner with Pricewaterhouse Coopers after 20 years service providing multi-disciplinary services to numerous retailers. Since then he has been a Director of public and private companies in the United States and Australia, including 10 years as lead Director of Reading International Inc. Eric is a Director and Chairman of the Audit Committee of Asia Pacific Stock Exchange Limited, Director and Chairman of the Risk Committee of Austock Life Limited.

#### **Neil Osborne**

#### **Non-Executive Director**

Neil Osborne is a Non-Executive Director and is also Chairman of the Company's Audit Committee.

Neil has over 30 years' experience in the retail industry. He was formerly an Accenture Partner, leading large strategic projects in Australia and Asia. He also spent 18 years with Coles Myer Ltd in senior positions including finance (including CFO Myer) and strategic planning.

Neil is a Non-Executive Director of Vita Group, Deputy Chairman of Australian United Retailers (trading as Foodworks) and is a Non-Executive Director of Lovisa Holdings.

Neil holds a Bachelor of Commerce and is a CPA and a FAICD.

# Management Team



Left to right: lan Bunnett, Michael (Mick) Tan, Prue Robinson, David Speirs, Tracey Hutchinson, Rodney Brown, Barry Martens and Elizabeth Mikkelsen.

#### lan Bunnett

#### Managing Director - Retail

Joined Beacon Lighting in 2004 having had extensive retail experience including the GM of Store Operations with Payless Shoes.

#### **David Speirs**

#### Chief Financial Officer

Joined Beacon Lighting in 2003 after six years of business consulting and a career working with various Coles Myer businesses. David holds a BBus (Accounting), MBus (Accounting), Post Grad Dip (Finance) and is a FCPA.

#### **Barry Martens**

#### Chief Operating Officer

Joined Beacon Lighting in 1996 following a retail advertising career with Clemenger Harvey and retail marketing experience with Klein's Jewellery. Barry holds a Certificate in Business Studies (Advertising).

#### Elizabeth Mikkelsen

## Group Human Resources Manager

Joined Beacon Lighting in 2003 having had a retail management career which included Myer Stores in Human Resources and line management. Elizabeth holds a BA (Psych(Hons)) and a Dip (Human Resources).

#### **Prue Robinson**

#### **Marketing Director**

Joined Beacon Lighting in 2006 following a variety of roles in Sydney and London and four years in marketing with Spotlight. Prue holds a BBus (Management & Marketing).

## Michael (Mick) Tan

#### **Chief Information Officer**

Joined Beacon Lighting in 2000 after having 20 years information technology experience including a career with Fujitsu Systems. Mick holds a Dip (Management), an ICL Certificate (Systems Analysts & Design) and an ICL Certificate (Base Computer Concepts & Programming).

## **Rodney Brown**

#### **National Distribution Manager**

Joined Beacon Lighting in 2012 with extensive supply chain experience including management roles with Cadbury Schweppes and Fosters Brewing. Rodney holds a Certificate III in Purchasing and Warehouse Management.

#### **Tracey Hutchinson**

### **Finance Manager & Company Secretary**

Joined Beacon Lighting in 2011 having had senior financial management roles with various ASX businesses, including Eyecare Partners. Tracey holds a BBus (Accounting), an MBus (Administration) and is a CPA.



## Corporate Governance Statement

The Board of Directors of Beacon Lighting Group Limited is responsible for the corporate governance of the Group. This statement outlines the corporate governance policies and practices formally approved by the Board of Beacon Lighting. This statement is current as at 28 June 2015. These policies and practices are in accordance with the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (3rd Edition) unless otherwise stated. The Board considers that the Group's corporate governance practices and procedures substantially reflect the principles. The full content of the Group's Corporate Governance policies and charters can be found on the Group's website (www.beaconlightinggroup.com.au).

## **Principle 1**

### Lay solid foundations for management and oversight

The Board's responsibilities are defined in the Board Charter and there is a clear delineation between the matters expressly reserved to the Board and those delegated to the Chief Executive Officer and senior management.

The Board Charter outlines:

- The guidelines for Board composition, including the processes around Director appointments and resignations.
- The operation of the Board and the Board Committees.
- The roles of the Board, the Chairperson, CEO and senior management.
- Specifically includes risk management responsibilities (rather than these being delegated to a separate Risk Committee).

A copy of the Group's Board Charter is available on the Group's website.

The Board and Committee Evaluation Policy sets out the processes for the annual review of the performance of the Board as a whole, each Director and the Board Committees.

The Board has established a Remuneration and Nomination Committee which is responsible for annually reviewing executive remuneration and incentive policies and practices.

The Group has a written agreement with each Director and senior executive setting out the terms of their appointment.

The Group has adopted a Diversity Policy. The Group does not propose to establish measurable objectives for achieving gender diversity in the foreseeable future as recommended by Recommendation 1.5 of the ASX Corporate Governance Principles and Recommendations as:

- The Group's senior management team is extremely experienced and stable and the Group does not intend to make changes in the immediate future.
- The Group is strongly committed to making all selection decisions on the basis of merit and the setting of specific targets for the proportion
   of men and women at any level would potentially influence decision making to the detriment of the business.

The Diversity Policy affirms the commitment of the Group to embrace diversity and sets out the principles and work practices to ensure that all Associates have the opportunity to achieve their full potential.

## **Principle 2**

#### Structure the Board to add value

The experience and expertise relevant to the position of Director held by each Director in office at the date of the annual report is included in the Directors' Report.

The term in office held by each Director in office at the date of this report is as follows:

Name	Term in office
lan Robinson	2 years
Eric Barr	1 year
Glen Robinson	1 year
Neil Osborne	1 year

Note: these terms of office relate to the listed entity Beacon Lighting Group Limited only and do not relate to the subsidiary or operating entities.

lan Robinson is a substantial shareholder. He has been Chairman since July 2013 having previously held the position of Chairman and Chief Executive Officer.

Eric Barr and Neil Osborne are shareholders of Beacon Lighting Group Limited. They are Non-Executive Directors and bring objective judgment to bear on Board decisions commensurate with their commercial knowledge, experience and expertise.

Glen Robinson is a senior executive of Beacon Lighting and has been Chief Executive Officer since July 2013.

Recommendation 2.1 of the ASX Corporate Governance Principles and Recommendations recommends that the Board establishes a nomination committee and that the committee have at least three members, a majority of whom are independent and be chaired by an independent Director.

The Remuneration and Nominations Committee has four members. Three are independent: Eric Barr and Neil Osborne, as independent Directors, and one external consultant. Ian Robinson, Executive Chairman, is the other member.

The Committee is chaired by Eric Barr.

A copy of the Remuneration and Nomination Committee Charter is available on the Group's website.

In relation to nominations, the Remuneration and Nomination Committee is responsible for:

- Assessing current and future Director skills and experiences and identifying suitable candidates for succession.
- Annually enquiring of the Executive Chairman and the Chief Executive Officer their processes for evaluating their direct reports.

An internal process of evaluation is undertaken annually on the performance, skills and knowledge of the Board and its committees, utlising a board skills matrix. The review provides comfort to the Board that its structure and performance is effective and appropriate to Beacon Lighting and that the Board has the range of skills, knowledge and experience to direct the Group.

The board skills matrix sets out the requisite skills, expertise, experience and other desirable attributes for the Board. The following skills and attributes have been identified as skills which Beacon seeks to achieve across its Board membership: other Board experience, retail industry experience, financial management experience and Governance experience.

The Directors have been selected for their relevant expertise and experience. They bring to the Board a variety of skills and experience, including industry and business knowledge, financial management, accounting, operational and corporate governance experience. The annual report includes details of the Directors, including their specific experience, expertise and term of office.

To enable performance of their duties, all Directors:

- Are provided with appropriate information in a timely manner and can request additional information at any time;
- Have access to the Company Secretary;
- Have access to appropriate continuing professional development opportunities; and
- Are able to seek independent professional advice at the Group's expense in certain circumstances.

Recommendations 2.4 and 2.5 of the ASX Corporate Governance Principles and Recommendations recommends that the Board comprise a majority of Directors who are independent, and that the Chairperson should be an independent Director. The Board, as currently composed, does not comply with these recommendations. The Board considers that the composition of the Board is appropriate given the Group's present circumstances.

### **Principle 3**

#### Act ethically and responsibly

The Group has adopted a written Code of Conduct which applies to the Directors and all associates employed by the Group, including executives. The objective of this Code is to ensure that high standards of corporate and individual behavior are observed by all associates in the context of their employment.

In summary, the Code requires associates to always act:

- In a professional, fair and ethical manner, in accordance with Group values.
- In accordance with applicable legislation and regulations, and internal policies and procedures.
- In a manner that protects the Group interests, reputation, property and resources.

The Code also reminds associates of their responsibility to raise any concerns in relation to suspected or actual breaches of the Code.

Beacon Lighting has in place a policy concerning trading in Beacon Lighting Group securities. The Securities Trading policy includes detailed requirements for Directors, officers and key management regarding when they can trade Beacon Lighting securities.

#### **Principle 4**

#### Safeguard integrity in corporate reporting

Principle 4.1 of the ASX Corporate Governance Principals and Recommendations, recommends that the Audit Committee consist only of Non-Executive Directors and consists of a majority of independent Directors. The Audit Committee as currently composed does not comply with these recommendations. Beacon Lighting has an Audit Committee comprising of four members, three of whom are considered independent. The Audit Committee presently comprises Neil Osborne (Chairman), Eric Barr, Glen Robinson and one external consultant. Two of the four members of the committee are Non-Executive Directors and have experience in, and knowledge of, the industry in which Beacon Lighting operates. Neil Osborne, Eric Barr and the external consultant each have accounting qualifications.

The details of the number of Audit Committee meetings held and attended are included in the Directors' Report. Minutes are taken at each Audit Committee meeting, with the minutes tabled in the following full Board meeting.

The Audit Committee has adopted a formal charter which outlines its role in assisting the Board in the Group's governance and exercising of due care, diligence and skill in relation to:

- Reporting of financial information;
- The application of accounting policies;
- Financial risk management;
- The Group's internal control system; and
- Its relationship with the external auditor.

In accordance with Recommendation 4.2 the Board, before it approves the Group's statements for a financial period, ensures that it receives from its Chief Executive Officer and Chief Financial Officer a declaration that, in their opinion, the financial records of the Group have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

In accordance with Principle 4.3, the Group's external auditor attends each annual general meeting and is available to answer shareholder questions about the audit.

## Principle 5

#### Make timely and balanced disclosure

Principle 5.1 of the ASX Corporate Governance Principles and Recommendations recommends that companies should establish a written policy designed to ensure compliance with ASX Listing Rule disclosure requirements and to ensure accountability at a senior executive level for that compliance and disclose that policy or a summary of it. The Group has adopted a Continuous Disclosure Policy. This Policy sets out the standards, protocols and the detailed requirements expected of all Directors, officers, senior management and associates of the Group for ensuring the Group immediately discloses all price-sensitive information in compliance with the Listing Rules and Corporations Act relating to continuous disclosure.

## Principle 6

#### Respect the rights of security holders

The Group has adopted a Communications Policy governing its approach to communicating with its shareholders, market participants, customers, associates and other stakeholders.

This policy specifically includes:

- The approach to briefing institutional investors, brokers and analysts.
- The approach to communications with investors whether by meetings, via the Group's websites, electronically or by any other means.

Beacon Lighting provides a printed copy of its annual report to all requesting shareholders. The annual report contains relevant information about the Group's operations during the year, changes in the state of affairs and, other disclosures required by the Corporations Act. The half year report contains summarised financial information and a review of Beacon Lighting operations during the period.

The Beacon Lighting Corporate website provides all shareholders and the public access to our announcements to the ASX, and general information about Beacon Lighting and its business. It also includes a section specifically dedicated to governance, which includes links to the Company's Constitution, Code of Conduct and its various corporate governance charters and policies.

The format of general meetings aims to encourage shareholders to actively participate in the meeting through being invited to comment, or raise questions of Directors on any matter relevant to the performance and operation of the Group.

## Principle 7

#### Recognise and manage risk

Principle 7.1 of the ASX Corporate Governance Principles and Recommendations recommends that a listed company either have a committee to oversee risk or otherwise disclose the processes it employs for overseeing the company's risk management framework.

The Board does not currently have a committee to oversee risk. Instead, the Board Charter specifically includes risk management responsibilities (rather than these being delegated to a separate Risk Committee).

The Board evaluates all risks to the Group on an annual basis. The risk matrix is then reviewed at regular intervals throughout the year to ensure that the Group is not being exposed to any new risks and that all existing risks are being monitored and managed effectively.

The Board retains oversight responsibility for assessing the effectiveness of the Group's systems for the management of material business risks. The Board reviews the Group's risk management on an annual basis to ensure it continues to be sound.

The Board does not consider a separate internal audit function is necessary at this stage. One of the Audit Committee responsibilities is to evaluate compliance with the Group's risk management and internal control processes.

The Board has received written assurances from management as to the effectiveness of the Group's management of its material business risks.

The Chief Executive Officer and Chief Financial Officer provide a written assurance in the form of a declaration in respect of each relevant financial period that, in their opinion, the declaration is founded on a sound system of risk management and internal control and that the system is operating effectively in all material respects in relation to financial reporting risks.

Principle 7.4 of the ASX Corporate Governance Principles and Recommendations requires the Group to disclose details about whether it has any material exposure to economic, environmental and social sustainability risks (if any). The Group has considered the following risks and has risk mitigation strategies in place.

Economic risks include impacts to consumers' willingness to spend on discretionary retail and lighting products in particular. The Group mitigates the risk through the constant monitoring of the macroeconomic environment and adjusting capital expenditure, new projects and operating expenses accordingly. Whilst consumer retail sentiment was lower in 2015 which affected general retail demand, housing activity remained positive which offset the impact of lower consumer sentiment towards discretionary expenditure for the Group.

Exchange rate volatility can impact upon the Group's ability to grow margins. The Group has a policy of hedging 100% of the Group's inventory which is purchased in USD and sold in AUD. The Group can also lock in a forward position for this foreign exchange exposure for a period of up to 12 months. The Board believes this mitigates the Group's exchange rate volatility risk to an acceptable level.

Environmental sustainability risks include impacts on the Group's supply chain from suppliers through to stores. These risks can be reputational, regulatory and financial. The Boards assesses its primary exposure to be in the production of its products. The Group through its supply chain operates responsibly within the community and expects the same from its suppliers.

Social sustainability risks include workplace health and safety as well as personnel management and corporate conduct. The Group has an extensive workplace health and safety policy incorporating the early identification and correction of potential risks, both in store and at the support offices. The Board is informed of all incidents and material potential risks at each Board meeting and the appropriate action taken.

Corporate conduct risks could impact regulatory, reputational and financial performance. It includes stock loss and theft. The Group has a dedicated store operations team to regularly monitor and assess store related risks. The Group undertakes regular inventory counts and analysis of store performance to reduce the risk of material loss.





## **Principle 8**

#### Remunerate fairly and responsibly

Principle 8.1 of the Corporate Governance Principles and Recommendations, recommends that the remuneration committee should comprise a majority of independent Directors. The Remuneration and Nomination Committee as currently composed does not comply with this recommendation. The Remuneration and Nomination Committee has four members. Three are independent: Eric Barr and Neil Osborne, as independent Directors, and one external consultant. Ian Robinson, Executive Chairman, is the other member. The Committee is chaired by Eric Barr.

In relation to remuneration, the Remuneration and Nomination Committee is responsible for:

• Ensuring the Group has remuneration policies and practices appropriate to attracting and retaining key talent.

- Reviewing and making recommendations in relation to the remuneration of Directors and senior management.
- Reviewing and recommending the design of any executive incentive plans and approving the proposed awards to each executive under those plans.

In accordance with its Charter, the Remuneration and Nomination Committee clearly distinguishes the structure of Non-Executive Directors' remuneration from that of Executive Directors and senior executives.

Details of Directors' and executives' remuneration, including the principles used to determine the nature and amount of remuneration, are disclosed in the remuneration report section of the annual report.

The Group's Securities Trading Policy expressly prohibits relevant participants from entering into arrangements that limit the economic risk of participating in the Group's incentive schemes prior to the relevant securities becoming fully vested.



## Directors' Report

The Directors of Beacon Lighting Group Limited (the 'Group') present their report together with the Consolidated Financial Statements of the Group and its controlled entities (the 'Consolidated Entity') for the 52 weeks ended 28 June 2015.

## 1. Directors

The Directors of the Group during the whole financial period and up to the date of the report were:

#### lan Robinson

#### **Executive Director**

Chairman of the Board, Member of the Remuneration and Nomination Committee.

#### Glen Robinson

#### Chief Executive Officer

Member of the Audit Committee.

#### Eric Barr

#### Non-Executive Director

Deputy Chairman of the Board, Chairman of the Remuneration and Nomination Committee and Member of the Audit Committee.

#### Neil Osborne

#### Non-Executive Director

Chairman of the Audit Committee and Member of the Remuneration and Nomination Committee.

Details of the expertise and experience of the Directors are outlined on page 5 of this annual report.

## 2. Principal Activities

During the financial period the principal continuing activities of the Group consisted of the selling of lighting, globes, ceiling fans and energy efficient products in the Australian market.

### 3. Results

The consolidated profit for the year attributable to the members of Beacon Lighting Group Limited was:

Consolidated Entity	Actual FY2015 \$'000	Actual FY2014 \$'000
Profit before Income Tax	23,832	17,057
Income Tax Expense	6,893	5,260
Operating profit after tax attributable to the members of Beacon Lighting Group Limited	16,939	11,797



## 4. Operating and Financial Review

#### 4.1 Overview of Operations

Beacon Lighting is Australia's leading specialist retailer of lighting, ceiling fans and light globes, offering our customers knowledge, service and advice on a wide range of products. As a vertically integrated retailer, Beacon Lighting develops, designs, sources, imports, distributes, merchandises, promotes and sells its product range to meet the demands of our customers. More than 90% of the products sold in Company stores are supplied through the Beacon Lighting wholesale supply chain and approximately 80% of the products are exclusively branded.

At the end of FY2015, Beacon Lighting operated the following businesses:

- 78 Beacon Lighting Company Operated Stores;
- 13 Beacon Lighting Franchise Stores;
- 4 Commercial Sales Offices;
- · Beacon Lighting Online;
- Beacon International; and
- Beacon Solar.

During FY2015, Beacon Lighting opened seven new company stores, purchased the Fountain Gate (VIC) franchise store, closed one store in Hawthorn (VIC) and opened a new Commercial Sales Office in Perth (WA). The company operated stores that opened during FY2015 were Mittagong (NSW), Coburg (VIC), Port Macquarie (NSW), Camberwell (VIC), Churchill (SA), Pakenham (VIC) and Ipswich (QLD). Company Operated Stores at Moorabbin (VIC) and Taren Point (NSW) both underwent major refurbishments in FY2015.

#### 4.1.1 Financial Performance

A summary of the actual FY2015 financial performance compared to the FY2014 actuals is presented in the following table.

<b>D</b>	Consolidated Entity	Actual FY2015 \$'000	Actual FY2014 \$'000	% Inc / Dec on FY2014
	Sales	179,386	150,338	19.3%
	Gross Profit	116,041	96,660	20.1%
	Other Income & Other Revenue	3,949	5,521	(28.5%)
	Operating Expenses <sup>1</sup>	(92,594)	(82,095)	12.8%
	EBITDA	27,395	20,086	36.4%
	EBIT	25,042	18,066	38.6%
	Net Profit After Tax (NPAT)	16,939	11,797	43.6%

<sup>&</sup>lt;sup>1</sup> Operating Expenses exclude depreciation and amortisation

#### 4.1.2 Sales

Beacon Lighting has achieved sales growth of 19.3% to \$179.4 million in FY2015. This strong sales growth was particularly supported by the spectacular growth in company stores comparative sales of 10.4%. The sales increases in the states of New South Wales, Queensland and Victoria were all outstanding. The comparative company store sales growth was particularly strong in H1 FY2015 with an increase 11.6% and while sales growth in H2 FY2015 was still strong with an increase of 9.6%.

#### 4.1.3 Gross Profit Margin

The gross profit dollars earned by Beacon Lighting increased by 20.1% or \$19.4 million in FY2015. Pleasingly, the gross profit margin also improved to 64.7% of sales in FY2015 from 64.3% of sales in FY2014. Despite the fall in the AUD/USD exchange rate, Beacon Lighting has been able to increase the gross profit dollars and maintain the gross profit margins through the introduction of 440 new exciting fashionable and technology based products, improved buying, price and stock management.

#### 4.1.4 Other Income & Other Revenue

Other Income and Other Revenue primarily consists of franchise stores royalties and franchise store marketing fund contribution. These incomes continue to fall as franchise stores have been purchased and converted into company operated stores. Other Income and Other Revenue was 2.2% of sales in FY2015 compared to 3.7% of sales in FY2014. The Taren Point (NSW) franchise store was purchased in H2 FY2014 and the Fountain Gate (VIC) franchise store was purchased in H1 FY2015.

#### 4.1.5 Operating Expenses

Supported by the strong sales growth and the effective management of operating expenses, Beacon Lighting continued to achieve strong expense productivity gains in FY2015. Total operating expenses as a percentage of sales have improved to 51.6% of sales in FY2015 compared to 54.6% of sales in FY2014. Pleasingly, the expense productivity gains have been achieved across all expense categories.

#### 4.1.6 Earnings

Beacon Lighting achieved an Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) growth of 36.4% to \$27.4 million for FY2015.

As a percentage of sales, the EBITDA result improved to 15.3% of sales in FY2015 compared to 13.4% of sales in FY2014. The significant EBITDA improvement was consistent with strong sales, improved gross profit performance and the management of operating expenses. The Net Profit After Tax (NPAT) has increased to \$16.9 million or 9.4% of sales in FY2015 compared to \$11.8 million or 7.8% of sales in FY2014.

#### 4.1.7 Dividends

The Directors of Beacon Lighting have declared an annual fully franked dividend of 4.2 cents per share for FY2015. This means that Beacon Lighting will have a NPAT dividend payout ratio of 53.3% for FY2015. For H1 FY2015, the Directors have already declared a fully franked dividend of 1.8 cents per share, therefore for H2 FY2015, the Directors have declared a fully franked dividend of 2.4 cents per share. Going forward, it is expected that Beacon Lighting will continue to have an annual NPAT dividend payout ratio of between 50% and 60%.

#### 4.1.8 Financial Position

In FY2015, Beacon Lighting has made a deliberate increased investment in inventory. This has been the result of the introduction of new Company Operated Stores, continuing to prime the China Warehouse and 3PL distribution channel and improved in stock position in all Stores. Total inventory increased to \$44.6 million at the end of FY2015 from \$32.2 million at the end of FY2014. Beacon Lighting invested \$5.0 million in capital expenditure principally associated with the expansion of the Company Operated Store Network and the refit of two existing Company Operated Stores. During FY2015, Beacon Lighting also purchased the very successful Fountain Gate (VIC) franchise store which was funded through cash flow.

This increase investment in inventory in FY2015 has been partially funded by our trade finance facilities with our banks. These banking facilities are current interest bearing loans and are used to meet our working capital requirements of stock funding. Our banking facilities have not been fully drawn down in FY2015 and do provide Beacon Lighting with additional funding flexibility for the operation of the Group. Beacon Lighting continues to operate well within our bank covenants.

#### 4.2 Business Strategies

Beacon Lighting remains very well positioned to take advantage of the changes that continue to occur in the lighting industry in Australia and the rest of the world. Beacon Lighting intends to drive sales and profit growth through a number of different strategies.

#### 4.2.1 New Store Rollout

Beacon Lighting will continue to target the opening of six new Company Operating Stores per year. These store openings are however dependent upon the suitable site identification, negotiations and availability.

#### 4.2.2 Optimising Store Portfolio and Operations

Beacon Lighting believes it is able to grow sales and profits through the continued improvement in the existing store portfolio. The existing store portfolio is being continually reviewed in order to optimise product range, merchandising, marketing, fit out, customer service team, training and operating costs.

#### 4.2.3 New Products and Ranges

Beacon Lighting currently offers an extensive range of the latest fashion, trend and energy efficient products to our customers. Beacon Lighting has the scope to further improve the breadth and depth of the range and is aiming to refresh approximately 20% of the product range each year. More product options for both residential and trade customers also present further opportunities for the Group.

#### 4.2.4 Technology in Lighting

The lighting industry is experiencing rapid change in technology. A need for greater energy efficiency is driving the development of LED technology. Still in the early stages of penetration through the lighting product range, LED continues to represent a significant growth opportunity for the Group.

#### 4.2.5 Online Presence

There are further opportunities to enhance and develop the Group's online presence to drive incremental sales. Further opportunities which are aligned with social media and third party websites have been identified and continue to be worked on.

### 4.2.6 Acquisitions

Beacon Lighting intends to investigate and pursue local and international business acquisition opportunities that complement the core business activities or leverage off existing business activities. This may include other lighting stores, franchise stores, other retail formats, wholesaling and other opportunities.

#### 4.2.7 New Markets

There may be opportunities for Beacon Lighting to leverage our existing business capabilities into new markets. Beacon Lighting intends to further investigate and better understand the opportunities for the future growth of the Group.

#### 4.2.8 Emerging Businesses

Beacon Lighting intends to continue to support the emerging Beacon International and Beacon Solar businesses. Both businesses offer synergies with the core business and strengthen the overall market penetration for the brand both within Australia and the rest of the world.

#### 4.2.9 Efficiency Gains

Beacon Lighting believes that it can continue to make efficiency gains and manage the growth of expenses through continued investment in

systems, technology and processes. There remains further efficiency gain opportunities as the Group grows in relation to the supply chain, inventory management and the Group support infrastructure.

#### 4.3 Business Risks

There are a number of risks, both specific to Beacon Lighting and of a general nature which may threaten both the future operating and financial performance of the Group and the outcome of an investment in Beacon Lighting. The operating and financial performance of Beacon Lighting is influenced by a variety of general economic factors and business factors, including but not limited to interest rates, consumer confidence, business confidence, property prices, dwelling approvals, inflation, government policy, natural disasters along with other domestic and international events. Many of these risks are beyond the control and influence of the Directors and management but Beacon Lighting is well positioned to face these challenges compared to our competitors.

The specific material business risks faced by Beacon Lighting and how they are managed are set out below.

#### 4.3.1 Competition

Beacon Lighting operates in a competitive retail market which is subject to moderate barriers to entry and changing consumer preferences. Beacon Lighting believes that with our vertically integrated business model and the business strategies previously discussed, our market leading position in Australia will be maintained.

#### 4.3.2 Supplier and Buying Agents

Beacon Lighting is a vertically integrated business which heavily relies upon third party suppliers and buying agent structure. Beacon Lighting will continue to monitor the supplier and buying agent performance and spread product manufacturing across many suppliers.

#### 4.3.3 Exchange Rates

The majority of goods that are purchased and imported by Beacon Lighting are purchased in US dollars. As a result, the Group is exposed to fluctuations in the AUD/USD exchange rates. Beacon Lighting mitigates this risk by carrying all domestic stock in Australia in AUD by using a variety of forward contracts, spot rates and options.

## 4.3.4 Growth Strategies

Beacon Lighting has a number of different business strategies to support future growth and earnings. There is no guarantee that the expected benefits of these strategies will be realised. Beacon Lighting will continue to invest in and support growth strategies that can contribute to increase Group value. If these opportunities do not have this capability, then resources will be reallocated to other strategies.

#### 4.3.5 Product Failure

As a vertically integrated business self-supplying over 90% of stock that is technically complex in nature, there is always a risk of product failure. Beacon Lighting continues to make significant investment in engineering, product development and quality control to minimise this risk.

#### 4.3.6 Operating Expenses

Operating expenses continue to increase. Some of these expenses are contractual and some are beyond the control of the Group. The ongoing increase in scale of Beacon Lighting gives the Group the opportunity to deliver future operating expense efficiencies.

#### 4.4 Trading Outlook

Beacon Lighting has made a solid start to FY2016. Some of the key strategies that are already in place for FY2016 and beyond are:

- A new E-Commerce sales channel, ebay.com.au became operational in July 2015.
- The GE Distribution and Product Development Licence Agreement for Australia and New Zealand to become operational in September 2015.
- At the end of September 2015, the Essendon and Watergardens franchise stores will be purchased and converted into Company Operated Stores.
- Three new stores, Maribyrnong (VIC), Fairfield (QLD) and Preston (VIC) are expected to be opened during FY2016.
- A store expansion at the Alexandria (NSW) store was completed in July 2015.
- A major refurbishment is planned for the Osborne Park (WA) store with a targeted completion date of October 2015.
- 48 new products have been released for the Lamps Catalogue and 84 new products for the Spring / Summer Catalogue.
- The JustEnough forecasting and replenishment system is expected to become operational in September 2015.

Going forward, the ongoing development in LED, fan and globe technologies will continue to provide Beacon Lighting with opportunities to bring fresh and exciting new products to our customers. Beacon Lighting also continues to review a portfolio of new store opportunities along with possible business acquisitions.

Beacon Lighting expects the current growth strategies to continue to drive improved sales and profit results in FY2016.

## 5. Significant Changes in the State of Affairs

During the financial year there were no significant changes in the state of the affairs of the Group.

## 6. Directors' Meetings

The numbers of meetings of the Company's Board of Directors held during the financial period ended 28 June 2015, and the numbers of meetings attended by each Director were:

	Director's		C	ommittee	e Meeting	gs
	Mee	tings	Au	dit	Remun & Nom	eration ination
DIRECTOR	Н	Α	Н	А	Н	А
I Robinson	13	13	-	-	5	5
G Robinson	13	13	4	4	-	-
E Barr	13	13	4	4	5	5
N Osborne	13	13	4	4	5	5

H = Number of meetings held during the time the Director held office or was a member of the committee during the period.

#### 7. Directors' Interests in Shares

The relevant interest of each Director in the Company, as notified by the Directors to the ASX in accordance with section 205G(I) of the Corporations Act 2001 (Cth), at the date of the report is as follows:

Director	Ordinary Shares in the Company
I Robinson <sup>1</sup>	118,652,589
G Robinson <sup>1</sup>	118,652,589
E Barr	150,000
N Osborne	300,000

<sup>&</sup>lt;sup>1</sup>Heystead Nominees Pty Ltd and other Robinson Family member interests.

## 8. Directors' Interests in Contracts

Directors' interests in contracts are disclosed in Note 31 of the financial statements.

#### 9. Dividends

Dividends paid to members during the financial period were as follows:

	FY 2015 \$000	FY 2014 \$000
Fully franked dividends provided or paid during the period	6,882	14,500

To avoid any doubt, in FY2014  $14.5 \, \mathrm{m}$  was paid prior to the Group listing on the ASX.

#### 10. Insurance of Officers

#### 10.1 Indemnification of Directors

The Group has indemnified each Director referred to in this Report, the Company Secretary and previous Directors and officers against all liabilities or loss (other than to the Group or a related body corporate) that may arise from their position as officers of the Group and its controlled entities, except where the liability arises out of conduct involving a lack of good faith or where indemnification is otherwise not permitted under the Corporations Act. The indemnity stipulates that the Group will meet the full amount of any such liabilities, including costs and expenses, and covers a period of seven years after ceasing to be an officer of the Group. The indemnity is contained in a Deed of Access, Insurance and Indemnity, which also gives each officer access to the Group's books and records.

The Group has also indemnified the current and previous Directors of its controlled entities and certain members of the Company's senior management for all liabilities or loss (other than to the Group or a related body corporate) that may arise from their position, except where the liability arises out of conduct involving a lack of good faith or where indemnification is otherwise not permitted under the Corporations Act.

A = Number of meetings attended.

#### 10.2 Insurance premiums

During the financial period, Beacon Lighting Group Limited paid a premium of \$35,911 to insure the Directors and officers of the Group against any loss which he/she becomes legally obligated to pay on account of any claim first made against him/her during the policy period.

## 11. Indemnity of Auditors

Beacon Lighting Group Limited has agreed to indemnify their auditors, PricewaterhouseCoopers (PwC), to the extent permitted by law, against any claim by a third party arising from Beacon Lighting Group Limited's breach of their agreement. The indemnity stipulates that Beacon Lighting Group Limited will meet the full amount of any such liabilities including a reasonable amount of legal costs.

## 12. Proceedings on Behalf of the Company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the Company is a party, for the purpose of taking responsibility on behalf of the Group for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Group with leave of the Court under section 237 of the Corporations Act 2001 (Cth).

## 13. Events Subsequent to Reporting Date

Other than the item described below, there has been no other matter or circumstance that has occurred subsequent to period end that has significantly affected, or may significantly affect, the operations of the Group, the results of those operations or the state of affairs of the Group or economic entity in subsequent financial periods.

Effective from September 2015, Beacon Lighting Group has entered into a sole Distribution and IP License Agreement with GE Lighting for the Australian and New Zealand markets. These agreements provide the Group with wholesale distribution rights of the current GE branded range of lamps (globes) and other consumer lighting fixtures. They also provide use of the prominent GE brand under license for further product development by Beacon Lighting.

Effective from 28th September 2015, Beacon Lighting Group has agreed to terms for the acquisition of two Beacon Lighting Franchised stores. The stores, located at Watergardens Homemaker Centre (Victoria) and Essendon Homemaker Hub (Victoria). Having traded for more than 14 and 9 years respectively, they have developed a solid customer base over that time.

A fully franked dividend of \$5,161,822 was declared on August 19, 2015.

#### 14. Audit Services

## 14.1 Auditor's independence declaration

The auditor's independence declaration to the Directors of the Consolidated Entity in relation to the auditor's compliance with the independence requirements of the Corporations Act 2001 (Cth) and the professional code of conduct for external auditors, forms part of the Directors' Report.

No person who was an officer of the Consolidated Entity during the financial year was a Director or partner of the Consolidated Entity's external auditor.

#### 14.2 Audit and non-audit services provided by the external auditor

During the 52 weeks ended 28 June 2015, the following fees were paid or were due and payable for services provided by the external auditor, PwC, of the Consolidated Entity:

Consolidated Entity	FY 2015 \$	FY 2014 \$
Audit & assurance services		
Audit & review of financial statements	201,400	199,410
IPO due diligence	-	164,495
Other services		
Other IPO services	-	38,836
IPO tax related services	-	118,935
Tax services	133,811	30,190
Other services	22,655	-
Total remuneration of PwC	357,866	551,866

In addition to their statutory audit duties, PwC provided taxation and other assurance related services to the Group.

The Board has a review process in relation to non-audit services provided by the external auditor. The Board considered the non-audit services provided by PwC and, in accordance with written advice provided, and endorsed, by a resolution of the Audit Committee, is satisfied that the provision of these non-audit services by the auditor is compatible with, and does not compromise, the auditor independence requirements of the Corporations Act 2001 (Cth) for the following reasons:

- all non-audit services are subject to the corporate governance procedures adopted by the Group and are reviewed by the Audit Committee to ensure they do not impact the integrity and objectivity of the auditor; and
- non-audit services provided do not undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, as they do not involve reviewing or auditing the auditor's own work, aiding in a management or decision making capacity for the Group, acting as an advocate for the Company or jointly sharing risks and rewards with the Group.

#### 15. Auditor

PricewaterhouseCoopers continues in office in accordance with section 327 of the Corporations Act 2001 (Cth).

#### 16. Remuneration Report

#### 16.1 Remuneration overview

The Board recognises that the performance of the Group depends on the quality and motivation of our Associates, including the executives and our 833 Associates employed by the Group across Australia and Internationally. The Group remuneration strategy therefore seeks to appropriately attract, reward and retain Associates at all levels in the business, but in particular for management and key executives. The Board aims to achieve this by establishing executive remuneration packages that include a mix of fixed remuneration and short term incentives.

The Board has appointed the Remuneration and Nomination Committee whose objective is to assist the Board in relation to the Group remuneration strategy, policies and actions. In performing this responsibility, the Committee must give appropriate consideration to the Group's performance and objectives, employment conditions and external remuneration relativities. The Committee reviews and determines our remuneration policy and structure annually to ensure it remains aligned to business needs and meets the groups remuneration principles. No remuneration consultants were engaged by the Group in FY2015.

The remuneration framework for senior executives comprises a mix of both fixed and variable remuneration components. Variable remuneration may be delivered in the form of cash and performance rights, subject to the achievement of short term performance targets. An outline of the remuneration framework is set out below

Remuneration Framework

	Element	Purpose	Performance metrics	Potential Value	Changes for FY2015
2	Fixed Remuneration (FR)	Provide competitive market salary including superannuation and non-monetary benefits	Nil	Positioned at competitive market rates	
	STI (Cash bonus)	Reward for in year performance	Budgeted NPBT	200% of on target cash bonus	No change
	STI (Performance Rights)	Reward for in year performance	Budgeted NPBT	125% of on target cash bonus	No change

Assessing performance and claw-back of remuneration

The Remuneration and Nomination Committee is responsible for assessing performance against KPIs and determining the STIs to be paid. To assist in this assessment, the Committee receives detailed financial reports from management which are based on independently verifiable financial statements.

In the event of serious misconduct or material misstatement in the Group's financial statements the remuneration committee can cancel performance based remuneration and may also claw back performance based remuneration paid in previous financial years.

## 16.2 Principles used to determine the nature and amount of remuneration

(a) Directors' Fees

The Executive Chairman and the Chief Executive Officer do not receive Directors' fees but are remunerated as executives within the business.

The Deputy Chairman and the Non-Executive Director are entitled to receive annual fees of \$110,000 and \$100,000 respectively. These fees are inclusive of their relevant responsibilities on the various Group Committees, and are also inclusive of superannuation. These fees exclude any additional fees for special services which may be determined from time to time. No additional retirement benefits are payable.

The Non-Executive Director fees are reviewed annually to ensure that the fees reflect market rates. There are no guaranteed annual increases in any Directors' fees. The Executive Chairman and Non-Executive Directors do not participate in the short or long term incentive schemes.

(b) Executive Remuneration

The current executive salary and reward framework has three components:

- 1. Fixed remuneration;
- 2. Short term cash incentives; and
- 3. Short term performance rights incentives.

The combination of these components comprises the executives' total remuneration.

For the year ended 28 June 2015, the Group did not a have long term incentive program in place.

#### 1. Fixed remuneration

Executive base salaries are structured as a part of the total employment remuneration package which comprises the fixed component of pay and other financial benefits being car allowances.

Fixed remuneration includes superannuation which is paid in accordance with legislated amounts.

Fixed remuneration for executives is reviewed annually to provide competitiveness with the market, whilst also taking into account capability, experience, value to the organization and performance of the individual. There are no guaranteed base salary increases included in executive contracts. An executive's remuneration is also reviewed on promotion.

In FY2015 fixed remuneration was increased for three executives at an average of increase of 1.53%. This was done to align remuneration with comparative roles.

#### 2. Short term cash incentives

Executives including the Chief Executive Officer but not the Executive Chairman are eligible to participate in an annual short term cash incentive which delivers rewards by way of cash bonuses, subject to the achievement of the Group financial performance targets.

The Group's Net Profit Before Tax (NPBT) result has been determined as the appropriate financial performance target to trigger the payment of cash incentives for each period. The amount of any short term cash incentive paid in a year is dependent upon the level of performance achieved against the Group's financial performance target, Net Profit Before Tax (NPBT) for the year. The Board considers NPBT to be an appropriate performance measure as it aligns the Group's remuneration philosophy with creating value, and is within the scope of influence of participants.

Structure of short term cash incentive plan

Feature	Description
Maximum opportunity	200% of on target cash bonus value
Performance metric	Budgeted NPBT
Delivery of STI	100% of STI award is paid in cash after the financial results have been audited and approved by the board
Board discretion	The board has discretion to adjust remuneration outcomes up or down to prevent any inappropriate reward outcomes, including reducing down to zero if appropriate

#### 3. Short term performance rights incentives

During the year ended 28 June 2015 the Group implemented a short term performance rights incentive plan for selected senior executives as contemplated by the IPO prospectus. Executives including the Chief Executive Officer but not the Executive Chairman are eligible to participate in the annual short term performance rights incentive plan, subject to the achievement of the Group financial performance targets. Performance rights provide selected senior executives the opportunity to acquire shares, subject to meeting the relevant conditions for vesting, at no cost to the senior executive. 100% of the annual incentive plan will be assessed by financial measures. The financial measures used under the plan is the Group's NBPT result. This is tested annually after the end of the financial year. The Board considers NPBT to be an appropriate performance measure as it aligns the Group's remuneration philosophy with creating value, and is within the scope of influence of participants.

The board will review the nature of potential issues of performance incentives moving forward to reflect market practice and to reflect the principles underlying the Group's remuneration policy.

Structure of short term performance rights incentive plan

4	Feature	Description
	Maximum opportunity	125% of on target cash bonus value
Y	Performance metric	Budgeted NPBT
	Delivery of STI	100% of STI performance rights award is provided as an issue of shares after the financial results have been audited and approved by the board
2	Board discretion	The board has discretion to adjust remuneration outcomes up or down to prevent any inappropriate reward outcomes, including reducing down to zero if appropriate

#### 16.3 FY2015 performance and impact on remuneration

Beacon Lightings performance in 2015 remained strong. For the year ended 28 June 2015, the Group's financial performance targets were met and the annual short term cash incentive is expected to be in the 150% range of the on target cash bonus value and the short term performance rights incentive will be expected to be issued in the range of 125% of the on target cash bonus value.

#### 16.4 Statutory performance indicators

Beacon Lighting aims to align executive remuneration to strategic and business objectives and the creation of shareholder wealth. The table below shows measures of the Group's financial performance over the last two years as required by the Corporations Act 2001 (Cth). However these measures are not necessarily consistent with measures used in determining the variable amounts of remunerations awarded to KMPs. As a consequence there may not always be a direct correlation between the statutory key performance measures and the variable remuneration awarded.

Statutory key performance indicators of the group

	FY 2015	FY 2014
Profit for the year attributable to owners of Beacon Lighting Group Limited (\$'000)	16,939	11,797
Basic earnings per share (cents)	7.88	5.49
Dividend payments (\$'000)	6,882	14,500
Share Price	2.00	1.03

### 16.5 Details of remuneration

The following executives along with the Directors are identified as key management personnel with the authority and responsibility for planning, directing and controlling the activities of the Group, directly and indirectly, during the financial year.

Ian RobinsonExecutive ChairmanGlen RobinsonChief Executive OfficerIan BunnettManaging Director – RetailDavid SpeirsChief Financial OfficerBarry MartensChief Operating Officer

All of the above executives were employed by Beacon Lighting and were key management personnel for the entire year ended 28 June 2015 and year ended 29 June 2014 unless otherwise stated.

The details of the remuneration of the Directors and other key management personnel for the Beacon Lighting Group Limited and the consolidated entity for the current and prior financial periods are set out in the following table:

		Fixed Remuneratio	n	Variable Remuneration			
5)	Cash Salary & Fees \$	Non-monetary benefits \$	Post Employement Super Contributions \$	Annual & Long Service Leave \$	Cash Performance Based Payment \$	Share Based payments \$	Total
DIREC	CTORS						
I Robi	inson (Chairman)						
2015	158,920	-	17,397	33,808	-	-	210,125
2014	167,752	1,873	15,312	31,949	-	-	216,886
G Rob	pinson (Chief Executive	Officer)					
2015	194,481	-	19,376	3,673	39,954	10,938	268,422
2014	169,647	6,025	15,307	658	19,222	-	210,859
E Bar	r (Non-Executive)						
2015	101,558	-	8,442	-	-	-	110,000
2014	152,281	-	7,817	-	-	-	160,098
N Ost	oorne (Non-Executive)						
2015	100,000	-	-	-	-	-	100,000
2014	72,472	-	-	-	-	-	72,472
M Hai	nman (Non-Executive)						
2015	-	-	-	-	-	-	-
2014	88,073	-	8,146	-	-	-	96,219
Total	Remuneration Director	S					
2015	554,959	-	45,215	37,481	39,954	10,938	688,547
2014	650,225	7,898	46,582	32,607	19,222	-	756,534
EXEC	UTIVES						
I Buni	nett (Managing Director	– Retail)					
2015	198,409	-	23,282	13,836	57,078	15,625	308,230
2014	198,137	1,223	18,889	15,464	27,460	-	261,173
D Spe	eirs (Chief Financial Offic	cer)					
2015	176,090	-	22,925	14,145	57,078	15,625	285,863
2014	176,809	2,921	18,660	16,359	27,460	-	242,209
	rtens (Chief Operating O	fficer)					
2015	190,481	-	21,451	13,468	57,078	15,625	298,103
2014	192,776	1,869	16,494	8,872	27,460	-	247.471
	Remuneration Executiv	res					
2015	564,980	-	67,658	41,449	171,234	46,875	892,196
2014	567,722	6,013	54,043	40,695	82,380	-	750,853

## 16.6 Share- based Compensation

	Grant Date	Quantity Granted	Vest Date	Value at grant date \$	Vest %	Quantity Vested	Valu Expense this year
G Robinson	22.8.2014	30,781	25-Aug-14 25-Aug-15 25-Aug-16	32,813	33%	10,260	24,10
l Bunnett	22.8.2014	43,973	25-Aug-14 25-Aug-15 25-Aug-16	46,875	33%	14,658	34,52
D Speirs	22.8.2014	43,973	25-Aug-14 25-Aug-15 25-Aug-16	46,875	33%	14,658	34,52
B Martens	22.8.2014	43,973	25-Aug-14 25-Aug-15 25-Aug-16	46,875	33%	14,658	34,52
Total		162,700		173,438			127,73

The fair value of performance rights granted on 22 August 2014 (grant date) was \$1.066, with a final vesting date of 22 August 2016.

All performance rights granted during the current period will vest on the exercise dates above provided the executive remains employed by the Group at the vesting date. The performance rights have a zero exercise price. Subject to meeting the relevant vesting conditions, shares will be issued at no cost to the executive. In the event an employee leaves the Group prior to the vesting date the performance rights will lapse.

#### 16.7 Share holdings

The numbers of ordinary voting shares in the Company held during the financial year by each director of Beacon Lighting Group and other key management personnel of Beacon Lighting Group, including their personally related parties, are set out below.

	Balance at start of year	Received during the year¹	Purchase of shares	Sales of shares	Balance at end of the year
DIRECTORS					
I Robinson (Chairman) <sup>2</sup>					
2015	118,595,000	7,329	-	Н	118,602,329
2014	-	-	118,595,000	н	118,595,00
G Robinson (Chief Executi	ve Officer)				
2015	40,000	10,260	-	-	50,26
2014	-	-	40,000	-	40,00
E Barr (Non-Executive)					
2015	150,000	-	-	-	150,00
2014	-	-	150,000	u u	150,00
N Osborne (Non-Executive	)				
2015	300,000	-	-	-	300,00
2014	-	-	300,000	ч	300,00
EXECUTIVES					
I Bunnett (Managing Direc	tor – Retail)				
2015	20,000	14,658	-	н	34,65
2014	-	-	20,000	-	20,00
D Speirs (Chief Financial C	Officer)				
2015	30,000	14,658	-	н	44,65
2014	-	-	30,000	-	30,00
B Martens (Chief Operating	g Officer)				
2015	24,545	14,658	-	IT	39,20
2014	-	-	24,545	-	24,54
Total					
2015	119,159,545	61,563	-	-	119,221,10
2014	-	-	119,159,545	-	119,159,54

<sup>1</sup> Shares received during the year were a result of performance rights issued under the STI plan.
2 Heystead Nominees Pty Ltd and other Robinson Family member interests, excluding Glen Robinson.



#### 16.8 Service Agreements

All executives are on employed on terms consistent with the remuneration framework outlined in this report. Each of the relevant executive agreements is for a continuing term with but may be terminated by either party with a required notice period of 12 weeks. These agreements do not provide for any termination payments other than payment in lieu of notice.

#### 16.9 Voting of shareholders at last year's annual general meeting

Beacon Lighting Group received more than 90% of yes votes on its remuneration report for the 2014 financial year. The Company did not receive any specific feedback at the AGM or throughout the year on its remuneration practices.

Signed in accordance with a resolution of Directors

lan Robinson Executive Chairman

Melbourne, 19 August 2015

Glen Robinson

Chief Executive Officer

## Auditor's Independence Declaration



## **Auditor's Independence Declaration**

As lead auditor for the audit of Beacon Lighting Group Limited for the year ended 28 June 2015, I declare that to the best of my knowledge and belief, there have been:

- a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Beacon Lighting Group Limited and the entities it controlled during the period.

Daniel Rosenberg

Partner

PricewaterhouseCoopers

Cosenbey

Melbourne 19 August 2015

 $Price waterhouse Coopers, ABN\,52\,780\,433\,757$ 

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## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

Consolidated Entity	Notes	FY 2015 \$'000	FY 2014 \$'000
Revenue from ordinary activities			
Sale of goods	4	179,386	150,338
Other revenue	4	3,743	4,181
	4	183,129	154,519
Other income	5	206	1,340
Expenses	6		
Cost of sales of goods		(63,345)	(53,678)
Other expenses from ordinary activities			
Marketing		(11,004)	(9,629)
Selling and distribution		(67,508)	(60,309)
General and administration		(16,436)	(14,177)
Finance costs	6	(1,210)	(1,009)
Profit before income tax		23,832	17,057
Income tax expense	7	(6,893)	(5,260)
Profit for the period attributable to the members of the parent entity		16,939	11,797
Other comprehensive income			
Items that may be reclassified to profit or loss			
Changes in the fair value of derivatives	23(a)	767	(474)
Exchange differences on translation of foreign operations	23(a)	613	-
Income tax relating to these items		(414)	143
Other comprehensive income for the period, net of tax		966	(331)
Total comprehensive income for the period attributable to the members of the parent entity		17,905	11,466
Earnings per share		Cents	Cents
Basic earnings per share	27	7.88	5.49
Diluted earnings per share	27	7.87	5.49

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying Notes.

## **CONSOLIDATED BALANCE SHEET**

As at 28 June 2015 and as at 29 June 2014 Beacon Lighting Group and its controlled entities.

	Consolidated Entity	Notes	FY 2015 \$'000	FY 2014 \$'000
$\geq$	Current assets			
	Cash and cash equivalents	8	11,779	11,427
7	Trade and other receivables	9	7,017	8,217
7	Inventories	10	44,656	32,194
)	Derivative financial instruments	11	299	-
	Other current assets	12	698	365
5	Total current assets		64,449	52,203
4	Non-current assets			
	Property, plant and equipment	13	19,121	16,818
ロ	Deferred tax assets	14	5,481	3,832
)	Intangible assets	15	5,085	4,125
	Total non-current assets		29,687	24,775
	Total assets		94,136	76,978
1	Current liabilities			
7	Trade and other payables	16	15,686	16,566
	Borrowings	17	18,090	13,592
\	Provisions	18	4,764	4,236
	Derivative financial instruments	11	-	238
	Current tax liabilities	19	2,572	1,147
1	Total current liabilities		41,112	35,779
	Non-current liabilities			
	Borrowings	20	1,278	774
	Provisions	21	2,340	2,221
1	Total non-current liabilities		3,618	2,995
	Total liabilities		44,730	38,774
	Net assets		49,406	38,204
	Equity			
1	Contributed equity	22	62,647	62,565
	Other reserves	23(a)	(42,847)	(43,910)
	Retained earnings	23(b)	29,606	19,549
	Total equity		49,406	38,204

The above consolidated balance sheet should be read in conjunction with the accompanying Notes.

## **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities.

Consolidated Entity	Notes	Contributed equity \$'000	Reserves \$'000	Retained earnings \$'000	Total equity \$'000
Balance as at 30 June 2014		62,565	(43,910)	19,549	38,204
Profit for the year		-	-	16,939	16,939
Other comprehensive income	23(a)	-	966	-	966
Total comprehensive income for the period		-	966	16,939	17,905
Transactions with owners in their capacity as owners:					
Issue of shares to employees	22	82	-	-	82
Employee share scheme	23(a)	-	97	-	97
Dividends provided for or paid	24	-	-	(6,882)	(6,882)
Total contributions by and distributions to owners		82	97	(6,882)	(6,703)
Balance as at 28 June 2015		62,647	(42,847)	29,606	49,406
Balance as at 1 July 2013		2,150	(692)	41,055	42,513
Profit for the year		-	-	11,797	11,797
Other comprehensive income		-	(331)	-	(331)
Total comprehensive income for the period		-	(331)	11,797	11,466
Transactions with owners in their capacity as owners:					
Contributions of equity, net of transaction costs & tax	22	60,415	-	-	60,415
Non controlling interests in acquired subsidiaries	23(a)	-	(42,887)	(18,803)	(61,690)
Dividends provided for or paid	24	-	-	(14,500)	(14,500)
Total contributions by and distributions to owners		60,415	(42,887)	(33,303)	(15,775)
Balance as at 29 June 2014		62,565	(43,910)	19,549	38,204

The above consolidated statement of changes in equity should be read in conjunction with the accompanying Notes.

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

Consolidated Entity	Notes	FY 2015 \$'000	FY 2014 \$'000
Cash flows from operating activities			
Receipts from customers (inclusive of goods and services tax)		201,208	167,236
Payments to suppliers and employees (inclusive of goods and services tax)		(184,439)	(144,612)
Interest received		91	117
Borrowing costs		(1,210)	(1,009)
Income taxes paid		(6,566)	(6,026)
Net cash inflow from operating activities	34	9,084	15,706
Cash flows from investing activities			
Payments for acquisitions		(1,400)	(790)
Payments for property, plant and equipment		(3,986)	(3,620)
Proceeds from sale of property, plant and equipment		75	26
Repayment of loans from related parties		-	9,200
Net cash (outflow) from investing activities		(5,311)	4,816
Cash flows from financing activities			
Repayment of borrowings (net)		3,461	(908)
Dividends paid to Company's shareholders	24	(6,882)	(14,500)
Proceeds from share capital raised		-	63,854
Costs associated with share capital raised		-	(1,289)
Payment to non-controlling interests		-	(63,854)
Net cash inflow from financing activities		(3,421)	(16,697)
Net increase in cash and cash equivalents		352	3,825
Cash and cash equivalents at the beginning of the financial year		11,427	7,602
Cash and cash equivalents at end of period	8	11,779	11,427

The above consolidated statement of cash flows should be read in conjunction with the accompanying Notes.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 1. Summary of Significant Accounting Policies

The principal accounting policies adopted in the preparation of this consolidated financial report is set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated. The financial report is for the consolidated entity consisting of Beacon Lighting Group Limited and its subsidiaries.

### (a) Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards and interpretations issued by the Australian Accounting Standards Board and the Corporations Act 2001 (Cth). Beacon Lighting Group Limited is a for-profit entity for the purpose of preparing the financial report.

Beacon Lighting Group Limited operates within a retail financial period. The current financial period was a 52 week retail period ended on the 28 June 2015 (2014: 52 week period ending 29 June 2014). This treatment is consistent with section 323D of Corporations Act 2001 (Cth).

#### (i) New and amended standards adopted

The Group has applied the following standards and amendments applicable for the first time for the June 2015 annual report:

- AASB 2013-3 Amendments to AASB 136 Recoverable Amount Disclosures for Non-Financial Assets
- AASB 2013-4 Amendments to Australian Accounting Standards Novation of Derivatives and Continuation of Hedge Accounting
- AASB 2014-1 Amendments to Australian Accounting Standards

The adoption of these standards did not have any impact on the current period or any prior period and is not likely to affect future periods.

## (ii) Standards and interpretations not yet adopted

#### **ASB9 Financial Instruments**

AASB 9 addresses the classification, measurement and derecognition of financial assets and financial liabilities and introduces new rules for hedge accounting.

In December 2014, the AASB made further changes to the classification and measurement rules and also introduced a new impairment model. These latest amendments now complete the new financial instruments standard.

Following the changes approved by the AASB in December 2014, the Group no longer expects any impact from the new classification, measurement and derecognition rules on the Group's financial assets and financial liabilities.

There will also be no impact on the Group's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss and the Group does not have any such liabilities.

The new hedging rules align hedge accounting more closely with the Group's risk management practices. As a general rule it will be easier to apply hedge accounting going forward as the standard introduces a more principles-based approach. The new standard also introduces expanded disclosure requirements and changes in presentation.

The new impairment model is an expected credit loss (ECL) model which may result in the earlier recognition of credit losses. The Group has not yet assessed how its own hedging arrangements and impairment provisions would be affected by the new rules.

#### IFRS 15 Revenue from contracts with customers

The AASB has issued a new standard for the recognition of revenue. This will replace AASB 118 which covers contracts for goods and services and AASB 111 which covers construction contracts.

The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer — so the notion of control replaces the existing notion of risks and rewards.

The standard permits a modified retrospective approach for the adoption. Under this approach entities will recognise transitional adjustments in retained earnings on the date of initial application (eg 1 July 2017), ie without restating the comparative period. They will only need to apply the new rules to contracts that are not completed as of the date of initial application.

At this stage Beacon Lighting Group Limited is of the view that the new rules will not have a significant impact on the Group's financial statements. The Group will make more detailed assessments of the impact over the next twelve months.

#### (iii) Compliance with IFRS

The consolidated financial report of the Beacon Lighting Group Limited Group also complies with International Financial Reporting Standards as issued by the International Accounting Standards Board.

#### (iv) Historical cost convention

This financial report has been prepared in accordance with the historical cost convention. Comparative information is reclassified where appropriate to enhance comparability.

#### (v) Critical accounting estimates

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. Refer to Note 36 Critical accounting estimates for detailed explanation of items requiring assumptions and estimates.

The accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting period.

#### (b) Comparative Financial Information

Unless otherwise stated, the accounting policies adopted are consistent with those of the previous year. Comparative information is reclassified where appropriate to enhance comparability and provide more appropriate information to users.

#### (c) Principles of Consolidation

The consolidated financial report incorporates the assets and liabilities of all subsidiaries of Beacon Lighting Group Limited ('Group' or 'parent entity') as at 28 June 2015 and the results of all subsidiaries for the period then ended. Beacon Lighting Group Limited and its subsidiaries together are referred to in this financial report as the Group or the consolidated entity.

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

The acquisition method of accounting is used to account for business combinations by the Group (refer to Note 1(i)).

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Where control of an entity is obtained during a financial period, its results are included in the consolidated statement of comprehensive income from the date on which control commences. Where control of an entity ceases during a financial period its results are included for that part of the period during which control existed.

Investments in subsidiaries are accounted for at cost in accounting records of Beacon Lighting Group Limited.

The Group treats transactions with non-controlling shareholders that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling shareholders to reflect their relative interest in the subsidiary. Any difference between the amount of the adjustment to non-controlling shareholders and any consideration paid or received is recognised in a seperate reserve within equity attributable to the owners of Beacon Lighting Group Limited.

## (d) Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chief Executive Officer.

#### (e) Foreign Currency Translation

#### (i) Functional and presentation currency

Items included in the financial report of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial report is presented in Australian dollars, which is Beacon Lighting Group Limited's functional and presentation currency.

#### (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss, except when they are deferred in equity as qualifying cash flow hedges and qualifying net investment hedgeses.

#### (iii) Specific commitments

Hedging is undertaken in order to avoid or minimise possible adverse financial effects of movements in exchange rates. Gains or costs arising upon entry into a hedging transaction intended to hedge the purchase or sale of goods and services, together with subsequent exchange gains or losses resulting from those transactions are deferred in the consolidated statement of comprehensive income from the inception of the hedging transaction up to the date of the purchase or sale and included in the measurement of the purchase or sale. Any gains or

losses arising on the hedging transaction after the recognition of the hedge purchase or sale are included in the consolidated statement of comprehensive income.

In the case of hedges of monetary items, exchange gains or losses are brought to account in the financial period in which the exchange rates change. Gains or costs arising at the time of entering into such hedging transactions are brought to account in the consolidated statement of comprehensive income over the lives of the hedges.

#### (iv) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyper inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- Income and expenses for each income statement and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and
- All resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

#### (f) Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of returns, trade allowances, rebates and amounts collected on behalf of third parties.

#### (i) Sale of goods

Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards are considered passed to the buyer at the time of control of the goods is passed to the customer. Revenue recognised equals the fair value of the consideration received or receivable.

#### (ii) Trust distribution income

Trust distribution revenue is recognised when the right to receive a distribution has been established.

#### (iii) Interest income

Interest income is recognised using the effective interest method.

When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loans is recognised using the original effective interest rate.

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### (g) Income Tax

The income tax expense or revenue for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities are settled, based on those tax rates which are enacted or substantively enacted for each jurisdiction. The relevant tax rates are applied to the cumulative amounts of deductible and taxable temporary differences to measure the deferred tax asset or liability. An exception is made for certain temporary differences arising from the initial recognition of an asset or a liability. No deferred tax asset or liability is recognised in relation to these temporary differences if they arose in a transaction, other than a business combination, that at the time of the transaction did not affect either accounting profit or taxable profit or loss.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances related to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Beacon Lighting Group Limited and its wholly-owned Australian controlled entities have not implemented the tax consolidation legislation.

#### (h) Leases

Leases of property, plant and equipment where the Group, as lessee, has substantially all the risks and rewards of ownership are classified as non current assets (Note 13). Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life.

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Group as lessee are classified as operating leases (Note 30). Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

## (i) Business Combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition-date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred and the amount of any non-controlling interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the subsidiary acquired and the measurement of all amounts has been reviewed, the difference is recognised directly in profit or loss as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquire is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.

#### (j) Impairment of Assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost of disposal and value-in-use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

#### (k) Cash and Cash Equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments

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with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the consolidated balance sheet.

## (I) Trade Receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for doubtful debts. Trade receivables are due for settlement no more than 30-60 days from the date of recognition.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The amount of the provision is recognised in the consolidated statement of comprehensive income.

The amount of the impairment loss is recognised in profit or loss within general and administration expenses. When a trade receivable for which an impairment allowance had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in profit or loss.

#### (m) Inventories

Finished goods are stated at the lower of cost and net realisable value.

Cost comprises direct materials, and an appropriate proportion of variable and fixed overhead expenditure.

Costs are assigned to individual items of inventory on the basis of weighted average costs. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

## (n) Derivatives and Hedging Activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged.

The Group documents at the inception of the hedging transaction the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in fair values or cash flows of hedged items.

#### Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated in reserves in equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss within other income or general and administration expenses. Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss (for instance when the forecast purchase of inventory that is hedged takes place).

The gain or loss relating to the effective portion of forward foreign exchange contracts hedging imported inventory purchases is recognised in profit or loss within other income or general and administration expenses. The deferred amounts are ultimately recognised in profit or loss as cost of goods sold in the case of inventory.

## (o) Property, Plant and Equipment

All plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Depreciation is calculated using the Diminishing Value (DV) method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives at the following depreciation rates.

- Furniture, Fittings & Equipment 10%-33%
- Motor vehicles 20%

Diminishing Value method of depreciation has been chosen by Beacon Lighting in order to more accurately reflect the benefits that Beacon Lighting receive from the store fitting assets. The use of the store fittings extends throughout the life of the store and the most significant benefits from the use of those assets occur in the early years in the life of the assets and gradually reduces over time. For this reason, the majority of the Beacon Lighting shop fitting assets are depreciated on the basis of 10% per annum on a Diminishing Value basis.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss.

#### (p) Intangible Assets

#### (i) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary/associate at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised. Instead, goodwill is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the

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carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing.

## (ii) Patents, Trademarks and Other Rights

Patents, Trademarks and Other Rights have a finite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of the patents, trademarks and other rights over their useful life of 25 years.

#### (q) Trade and Other Payables

These amounts represent liabilities for goods and services provided to the group prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

#### (r) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

#### (s) Provisions

Provisions for legal claims and product warranties are recognised when the group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of managements best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

#### (t) Employee Benefits

#### (i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

#### (ii) Other long-term employee benefit obligations

The liabilities for long service leave and annual leave are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period of corporate bonds with terms and currencies that match, as closely as possible, the estimated future cash outflows.

Re-measurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

#### (iii) Share based payments

Share-based compensation benefits are provided to employees via the Beacon Lighting Short Term Incentive Plan. Information relating to this scheme is set out in the Remuneration Report and Note 26. The fair value of performance rights granted under the plan is recognised as an employee benefit expense over the period during which the employees become unconditionally entitled to the rights with a corresponding increase in equity. The total amount to be expensed is determined by reference to the fair value of the rights granted, which includes any market performance conditions and the impact of any non-vesting conditions but excludes the impact of any service and non-market performance vesting conditions. Non-market vesting conditions are included in assumptions about the number of rights that are expected to vest which are revised at the end of each reporting period. The impact of the revision to original estimates, if any, is recognised in the consolidated statement of comprehensive income, with a corresponding adjustment to equity.

The fair value is measured at grant date and the expense recognised over the life of the plan. The fair value is independently determined using a Black-Scholes pricing model that takes into account the exercise price, the term of the rights, the impact of dilution, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield and the risk-free interest rate for the term of the rights.

#### (u) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the consolidated balance sheet.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

### (v) Store Opening Costs

Non-capital costs associated with the setup of a new store are expensed in the period in which they are incurred.

## (w) Dividends

Provision is made for the amount of any dividends declared, determined or publicly recommended by the Directors on or before the end of the financial period but not distributed at balance date.

## (x) Contributed Equity

Ordinary Shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### (y) Earnings Per Share

#### (i) Basic earnings per share

Basic earnings per share is determined by dividing net profit after income tax attributable to members of the Company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial period, adjusted for bonus elements in ordinary shares issued during the period.

#### (ii) Diluted earnings per share

Diluted earnings per share adjusts the figure used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares (including performance rights) and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

#### (z) Rounding Amounts

The Group is of a kind referred to in ASIC Class Order 98/100, and in accordance with that Class Order, amounts in the financial statements have been rounded off to the nearest thousand dollars, or in certain cases, to the nearest dollar.

## (aa) Parent Entity Financial Information

The financial information for the parent entity, Beacon Lighting Group Limited, disclosed in Note 37 has been prepared on the same basis as the consolidated financial report, except as set out below.

#### Investments in subsidiaries

Investments in subsidiaries are accounted for at cost in the financial report of Beacon Lighting Group Limited.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 2. Financial Risk Management

The consolidated entity is exposed to a variety of financial risks comprising:

- a) Market risk;
- b) Credit risk; and
- c) Liquidity risk

Risk management is carried out under policies approved by the Chief Executive Officer.

The Group's activities expose it to a variety of financial risks: market risk (including foreign currency risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. The Group uses derivative financial instruments such as foreign exchange contracts and interest rate swaps to hedge certain risk exposures. Derivatives are exclusively used for hedging purposes, i.e. not as trading or other speculative instruments. The Group uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of foreign exchange risks and aging analysis for credit risk.

The Group holds the following financial instruments:

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Financial Assets		
Cash and cash equivalents	11,779	11,427
Trade and other receivables	7,017	8,217
Derivative financial instruments	299	-
	19,095	19,644
Financial Liabilities		
Trade and other payables	15,686	16,566
Borrowings	19,368	14,366
Derivative financial instruments	-	238
	35,054	31,170

#### (a) Market risk

Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US dollar.

Foreign exchange risk arises when future commercial transactions and recognised financial assets and financial liabilities are denominated in a currency that is not the entity's functional currency. The risk is measured using sensitivity analysis and cash flow forecasting.

The Group hedges its foreign exchange risk exposure arising from future commercial transactions and recognised assets and liabilities using forward contracts. The Group has a policy of hedging 100% of the Group's inventory which is purchased in USD and sold in AUD. The Group can also lock in a forward position for this foreign exchange exposure for a period of up to 12 months.

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Forward exchange and interest rate swap contracts - buy cash flow hedges	20,237	19,578

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Interest rate risk

The Group's main interest rate risk arises from short terms borrowings with variable rates, which expose the group to cash flow interest rate risk. The Group manages its cash flow interest rate risk by using floating-to-fixed interest rate swaps.

The Group's exposure to foreign currency and interest rate risk at the end of the reporting period, expressed in Australian dollar, was as follows:

Group sensitivity

At 28 June 2015 100% of Beacon Lighting Group's short term borrowings are hedged using forward exchange contracts and interest rate swaps. Therefore any movements in the Australian dollar against the US dollar or interest rates would have no impact on the Group's pre- tax profit or equity.

Therefore a sensitivity analysis has not been performed.

#### (b) Credit risk

Credit risk is managed on a group basis. Credit risk arises from cash and cash equivalents, favorable derivative financial instruments and deposits with banks as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions. Individual credit limits are set based on internal or external ratings in accordance with limits set by the Board. The compliance with credit limits by wholesale and retail customers is regularly monitored by line management. Sales to retail customers are required to be settled in cash or using major credit cards, mitigating credit risk. There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

An analysis of trade receivables is disclosed in Note 9.

#### (c) Liquidity risk

Financing arrangements

The Group and parent entity had access to the following financing facilities at the end of each reporting period:

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Floating rate – Total facilities		
Overdraft	500	500
Trade finance facility	23,750	23,750
Asset finance facility	3,500	3,500
Floating rate – Total undrawn facilities		
Overdraft	500	500
Trade finance facility	6,529	7,693
Asset finance facility	1,353	2,539

Maturities of financial liabilities

The tables below analyse the Group's financial liabilities into relevant maturity groupings as follows:

- (a) based on their contractual maturities:
  - (i) all non-derivative financial liabilities, and
  - (ii) net and gross settled derivative financial instruments for which the contractual maturities are essential for an understanding of the timing of the cash flows.
- (b) based on the remaining period to the expected settlement date:
  - (i) derivative financial liabilities for which the contractual maturities are not essential for an understanding of the timing of the cash flows.

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The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Contractual maturities of financial liabilities:

Consolidated Entity	Less than 6 months \$'000	6 - 12 months \$'000	Between 1 and 5 years \$'000	Over 5 years \$'000	Total contractual cash flows \$'000	Carrying amount (assets) liabilities \$'000		
At 28 June 2015	At 28 June 2015							
Non-derivatives								
Trade and other payables	15,686	-	-	-	15,686	15,686		
Borrowings	17,221	-	-	-	17,221	17,221		
Finance lease liabilities	-	869	1,278	-	2,147	2,147		
Total non-derivatives	32,907	869	1,278	-	35,054	35,054		
Derivatives								
Net settled (cash flow hedges	3)							
	(299)	-	-	-	(299)	(299)		
At 29 June 2014								
Non-derivatives								
Trade and other payables	16,566	-	-	-	16,566	16,566		
Borrowings	13,028	-	-	-	13,028	13,028		
Finance lease liabilities	-	564	774		1,338	1,338		
Total non-derivatives	29,594	564	774	-	30,932	30,932		
Derivatives								
Net settled (cash flow hedges	B)							
	238	-	-	-	238	238		

#### (d) Fair Value measurements

For information about the methods and assumptions used in determining the fair value of derivatives please refer to Note 11.

Fair value hierarchy

AASB 13 requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

- a) quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- b) inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly (level 2); and
- c) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (level 3).

The following table presents the Groups' financial assets and financial liabilities measured and recognised at fair value at 28 June 2015, on a recurring basis.

At 28 June 2015	Level 2 \$'000	Total \$'000
Derivatives used for hedging - Net Position	(299)	(299)

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The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

All of the resulting fair value adjustments are included in level 2.

There are no financial assets and liabilities in Level 1 and Level 3, and there are no transfers between the levels.

### 3. Segment Information

The chief operating decision maker for Beacon Lighting Group Limited and its controlled entities (the Group), is the Chief Executive Officer (CEO). The Group determines operating segments based on information provided to the CEO in assessing performance and determining the allocation of resources with the Group. Consideration is given to the manner in which products are sold, nature of the products supplied, the organisational structure and the nature of customers.

Reportable segments are based on the aggregated operating segments determined by the manner in which products are sold, similarity of products, rature of the products supplied, the nature of customers and the methods used to distribute the product. The Group purchases goods in USD for sales Into Australia. The Group's one reportable segment is the selling of lighting, fans and energy efficient products in the Australian market.

The total of the reportable segments' revenue, profit, assets and liabilities, is the same as that of the Group as a whole and as disclosed in the consolidated statement of comprehensive income and consolidated statement of financial position

## 4. Revenue from Ordinary Activities and Other Revenue

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
(a) From ordinary activities		
Sale of goods	179,386	150,338
(b) Other revenue		
Franchise fees	3,543	3,859
Sundry revenue	200	322
	3,743	4,181
	183,129	154,519
Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Interest	91	117
Customs duty refund	33	1,162
Other income	82	61
	206	1,340

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Interest	91	117
Customs duty refund	33	1,162
Other income	82	61
	206	1,340

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 6. Expenses

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
(a) Profit before income tax includes the following specific expenses:		
Depreciation		
Plant and equipment	2,068	1,758
Motor vehicles	265	242
Amortisation		
Patents, trademarks and other rights	20	20
Finance costs		
Interest and finance charges paid/payable	1,210	1,009
Net loss on disposal of property, plant and equipment	815	143
Rental expense relating to operating leases		
Minimum lease payments	15,444	13,827
Employee benefits	41,055	35,357
(b) Net foreign exchange gains and losses		
Net foreign exchange (gains)/losses recognised in profit before income tax for the period (as either other income or expense)	43	(134)
(c) Individually significant items		
Profit for the year includes the following items that are significant because of their nature, size or incidence		
Other income – customs import duty refund	-	1,162
Expense incurred in the collection of customs import duty refund	-	(274)
Initial recognition of warranty provision expense	-	(1,038)

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 7. Income Tax Expense

$\geq$	Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
i	(a) Income tax expense		
T	Current tax	8,093	5,913
	Deferred tax	(1,200)	(813)
)	Adjustments for current tax of prior periods	-	160
		6,893	5,260
	Deferred income tax (revenue) included in income tax expense comprises: (Note 14)		
)	Decrease (increase) in deferred tax assets	(1,193)	(122)
)	(Decrease) increase in deferred tax liabilities	(7)	(691)
		(1,200)	(813)
	(b) Numerical reconciliation of income tax expense to prima facie tax payable		
	Profit from continuing operations before income tax expense	23,832	17,057
	Tax at the Australian tax rate of 30.0% (2014 – 30.0%)	7,150	5,117
	Tax effect of amounts which are not deductible (taxable)in calculating taxable income:		
]	Write off deferred tax assets relating to prior year losses	355	-
	Tax effect of prior years franchise agreement termination fees	(755)	-
1	Entertainment	19	14
)	Sundry items	124	15
		6,893	5,146
	Adjustments for income tax expense of prior periods	-	114
	Income tax expense	6,893	5,260
	(c) Aggregate amounts of \$29,000 deferred tax arose in the reporting period were not recognised in net profit or other comprehensive income but directly credited to equity (Note 14).		

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 8. Cash and Cash Equivalents

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Cash at bank and in hand	11,579	10,177
Deposits at call (a)	200	1,250
	11,779	11,427

#### (a) Classification as cash equivalents

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Risk exposure

The Group's and the parent entity's exposure to interest rate risk is discussed in Note 2.

## 9. Trade and Other Receivables

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Trade receivables (a)	6,856	7,368
Provision for impairment of receivables (b)	(239)	(178)
Net amounts receivable from customers	6,617	7,190
Other debtors (c)	400	1,027
	7,017	8,217

## (a) Aging of trade receivables

Trade receivables ageing analysis at period end is:

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Not past due	5,167	6,198
Past due 31-60 days	825	671
Past due 61-90 days	470	277
Past due more than 91 days	394	222
	6,856	7,368

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#### (b) Provision for impairment of receivables

Trade receivables are non-interest bearing with 30 days end of month terms. An impairment loss is recognised when there is objective evidence that an individual trade receivable is impaired. A provision against impairment for the amount of \$239,228 (2014: \$177,751) has been raised against the balance of trade receivables for 2015. The impairment losses have been included within expenses in the consolidated statement of comprehensive income. Trade receivables that are not impaired are largely expected to be received within trading terms or shortly thereafter.

-Movements in the provision for impairment of receivables are as follows:

	Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
1	Opening balance	178	213
	Provision for impairment recognised during the year	104	(22)
	Receivables written off during the year as uncollectable	(43)	(13)
1	Closing balance	239	178

#### (c) Other debtors

These amounts generally arise from transactions outside the usual operating activities of the Group. Interest may be charged at commercial rates where the terms of repayment exceed six months. Collateral is not normally obtained.

Foreign exchange and interest rate risk

Information about the Group's exposure to foreign currency risk and interest rate risk in relation to trade and other receivables is provided in Note 2.

Fair value and credit risk

Due to the short-term nature of these receivables, their carrying amount is assumed to approximate their fair value.

The maximum exposure to credit risk at the end of the reporting period is the carrying amount of each class of receivables mentioned above. Refer to Note 2 for more information on the risk management policy of the Group and the credit quality of the entity's trade receivables.

#### 10. Inventories

	/ Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
7	Inventory at lower of cost and net realizable value	42,392	29,622
1	Goods in transit - at cost	2,264	2,572
		44,656	32,194

#### Inventory expense

hventories recognised as expense during the 52 week period ended 28 June 2015 and included in cost of sales of goods amounted to \$63,023,378 (2014: \$53,274,131).

Write-downs of inventories to net realisable value recognised as an expense during the 52 week period ended 28 June 2015 amounted to \$936,417 (2014: \$511,460).

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#### 11. Derivative Financial Instruments

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Derivatives used for hedging - Net Position	299	(238)

The Group's risk exposures are provided in Note 2.

Forward exchange contracts and interest rate swaps— cash flow hedges

The Group purchases products in US currency. In order to protect against exchange rate movements, the Group has entered into forward exchange contracts to purchase US dollars and an interest rate swap to hedge against interest rate fluctuations.

These contracts are hedging highly probable forecasted purchases for the ensuing financial year. The contracts are timed to mature when payments for major purchases of inventory are scheduled to be made.

The portion of the gain or loss on the hedging instrument that is determined to be an effective hedge is recognised in other comprehensive income. When the cash flows occur, the group adjusts the initial measurement of the component recognised in the balance sheet by removing the related amount from other comprehensive income.

During the year ended 28 June 2015 there were no gains or losses (2014 - \$0) recognised in profit or loss for the ineffective portion of these hedging contracts.

#### 12. Other Current Assets

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Prepayments and other current assets	698	365

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## 13. Property, Plant and Equipment

Consolidated Entit	у	Furniture, fittings and equipment \$'000	Vehicles \$'000	Total \$'000
At 30 June 2013				
Cost		22,441	2,471	24,912
Accumulated depred	iation	(9,504)	(1,383)	(10,887)
Net book amount		12,937	1,088	14,025
Year ended 29 Jun	e 2014			
Opening net book ar	mount	12,937	1,088	14,02
Additions		4,555	407	4,96
Disposals		(110)	(59)	(169
Depreciation charge		(1,758)	(242)	(2,000
Closing net book am	ount	15,624	1,194	16,81
At 29 June 2014				
Cost		27,037	2,819	29,85
Accumulated depred	iation	(11,413)	(1,625)	(13,038
Net book amount		15,624	1,194	16,81
Year ended 28 Jun	e 2015			
Opening net book a	mount	15,624	1,194	16,81
Additions		5,008	519	5,52
Disposals		(763)	(128)	(89
Depreciation charge		(2,068)	(265)	(2,333
Closing net book an	ount	17,801	1,320	19,12
At 28 June 2015				
Cost		31,282	3,210	34,49
Accumulated depred	siation	(13,481)	(1,890)	(15,371
Net book amount		17,801	1,320	19,12

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## **14. Deferred Tax Assets**

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000			
Gross Deferred Tax Assets					
The balance comprises temporary differences attributable to:					
Employee benefits	1,657	1,107			
Inventory	1,109	446			
Franchise agreement termination fees	940	-			
Debtor provision	72	54			
Fixed assets	274				
Tax losses	-	504			
IPO capitalized expenses	314	552			
Marketing fund	642	442			
Other provisions/accruals	535	796			
Total deferred tax assets	5,543	3,901			
Deferred tax assets expected to be recovered within 12 months	4,328	1,484			
Deferred tax assets expected to be recovered after more than 12 months	1,215	2,417			
	5,543	3,901			
Gross Deferred Tax Liabilities					
The balance comprises temporary differences attributable to:					
Derivatives	-				
Other accruals and provisions	62	69			
Total deferred tax liabilities	62	69			
Deferred tax liabilities expected to be settled within 12 months	62	69			
Deferred tax liabilities expected to be settled after more than 12 months	-				
	62	69			
Movements in Net Deferred Tax Assets					
Opening balance	3,832	2,467			
Charged/(credited) to the consolidated statement of comprehensive income (Note 7)	1,200	810			
Charged/(credited) amounts recognised on acquisitions	420				
Charged/(credited) amounts recognised directly in equity	29	552			
Net deferred tax assets	5,481	3,832			

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 15. Intangible Assets

<b>C</b> 9	pnsolidated Entity	Goodwill \$'000	Patents,trademarks and other rights \$'000	Other \$'000	Total \$'000
Ye	ear ended 29 June 2014				
0р	pening net book amount	3,035	320	1	3,356
Ad	dditions	790	-	-	790
An	mortisation charge	-	(20)	(1)	(21)
Clo	osing net book amount	3,825	300	-	4,125
At	: 29 June 2014				
Со	ost	3,825	-	1	3,826
Va	aluation	-	500	-	500
	ccumulated amortisation and pairment	-	(200)	(1)	(201)
Ne	et book amount	3,825	300	-	4,125
Ye	ear ended 28 June 2015				
Ор	pening net book amount	3,825	300	-	4,125
Ad	dditions	980	-	-	980
	mortisation charge for the year	-	(20)	-	(20)
An		4,805	280	-	5,085
	osing net book amount	,			
Clo	osing net book amount : 28 June 2015				
Clo	: 28 June 2015	4,805	-	-	4,805
At Co	: 28 June 2015			-	
At Co Va Ac	: 28 June 2015 ost			- - -	4,805

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### (a) Impairment tests for goodwill

Goodwill is allocated to the Group's one cash generating unit being the selling of lighting, fans and energy efficient products in the Australian market (refer Note 3).

The recoverable amount is determined based on value-in-use calculations. These calculations use cash flow projections based on financial budgets approved by management covering a five-year period

#### (b) Key assumptions used for value-in-use calculations

Gross Margin		Growth Rate		Discount Rate	
2015	2014	2015	2014	2015	2014
%	%	%	%	%	%
64.0	64.0	3.0	3.0	11.0	11.0

Management determined gross margin based on past performance and its expectations for the future. The weighted average growth rates used are consistent with forecasts included in industry reports. Management has considered reasonably possible changes in the key assumptions used in the value- in-use calculations, and has not identified any reasonably possible change that would cause a material impact in the carrying amount of the Group's cash generating unit.

## 16. Trade and Other Payables

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Trade payables	5,883	9,865
Customer deposits	2,723	2,388
Sundry creditors	4,701	2,698
Marketing fund	2,139	1,407
Other payables	240	208
	15,686	16,566

### (a) Risk exposure

Information about the Group's exposure to foreign exchange risk is provided in Note 2.

#### (b) Fair Value

Trade payables are unsecured and are usually paid within 30 days of recognition.

The carrying amounts of trade and other payables are assumed to be the same as their fair values, due to their short-term nature.

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## **17. Current Borrowings**

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Unsecured		
Trade finance (a)	17,221	13,028
Hire purchase liability (b)	869	564
Total unsecured current borrowings	18,090	13,592

#### (a) Trade finance

In the 2015 Annual Report, Beacon Lighting has classified its trade finance facility as current borrowings. The comparative liability has been reclassified from Trade payables to borrowings. This change in classification has had no impact on the profit or net assets of the Group.

#### (b) Hire purchase liability

The Group utilises hire-purchase plans to acquire assets (i.e. fixtures and fittings and motor vehicles).

The terms range from one to four years. Details on the accounting for these hire-purchase plans is disclosed in Note 1(h) of this report.

Security and fair value disclosures

Information about the security relating to each of the secured liabilities and the fair value of each of the borrowings is provided in Note 20.

Risk exposures

Details of the Group's exposure to risks arising from current and non-current borrowings are set out in Note 2.

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Employee benefits (a)	3,786	3,106
Warranty provision (b)	870	1,038
Other provisions (c)	108	92
	4,764	4,236

## **18. Current Provisions**

#### (a) Employee benefits

The current provision for employee benefits includes accrued annual leave and long service leave. For long service leave it covers all unconditional entitlements where employees have completed the required period of service and also those where employees are entitled to pro-rata payments in certain circumstances. The entire amount of the provision is presented as current, since the Group does not have an unconditional right to defer settlement for

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Leave obligations not expected to be settled within 12 months	2,670	2,161

any of these obligations. However, based on past experience, the Group does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months. The following amounts reflect leave that is expected to be taken or paid within the next 12 months.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### (b) Warranty provision

The Group generally offers 12 months warranty on its products. Provision is made for estimated warranty claims in respect of products sold which are still under warranty at the end of the reporting period. These claims are expected to be settled in the next financial year. Management estimates the provision based on historical warranty claim information and any recent trends that may suggest claims could differ from historical amounts.

Factors that could impact the estimated claim information include the success of the Group's product and quality initiatives, as well as parts and labor costs. Where claim costs to differ by 10% from management's estimates, the warranty provision would be an estimated \$87,000 higher or lower.

#### Movement in warranty provision

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Carrying amount at the start of the year	1,038	-
Charged/(credited) to profit or loss - amount incurred and charged	(168)	1,038
Carrying amount at end of period	870	1,038

#### (c) Other provisions

Provision is made for the fringe benefit tax payable at the end of the reporting period.

#### Movements in other provisions

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Carrying amount at the start of the year	92	64
Charged/(credited) to profit or loss - amount incurred and charged	470	368
Amounts used during the year	(454)	(340)
Carrying amount at end of period	108	92

## 19. Current Tax Liabilities

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Provision for income tax	2,572	1,147

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 20. Non Current Borrowings

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Unsecured		
Hire purchase plan (a)	1,278	774
Total unsecured non-current borrowings	1,278	774

#### (a) Hire purchase plan

The Group utilises hire-purchase plans to acquire assets (i.e. furniture and fittings and motor vehicles), with one to four year terms. Details on the accounting for these hire-purchase plans is disclosed in Note 1(h) of this report.

Risk exposures

Information about the Group's exposure to interest rate and foreign exchange risk is provided in Note 2.

#### 21. Non Current Provisions

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Lease liabilities	1,789	1,638
Employee benefits	551	583
Total non-current liabilities - provisions	2,340	2,221

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 22. Contributed Equity

Consolidated Entity	FY 2015	FY 2014
Number of ordinary shares, fully paid	215,075,927	215,000,000

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Movements in ordinary share capital		
Balance at the beginning of the year	62,565	2,150
Elimination of prior year share capital	-	(2,150)
Transaction costs arising on share issue net of tax	-	(1,289)
Share capital raised	-	63,854
Performance rights vesting into shares	82	-
Balance at the end of the year	62,647	62,565

Consolidated Entity	FY 2015	FY 2014
Movements in the number of ordinary shares		
Balance at the beginning of the year	215,000,000	2,150,000
Elimination of prior year share capital	-	(2,150,000)
New shares Issued	-	215,000,000
Performance rights vesting into shares	75,927	-
Balance at the end of the year	215,075,927	215,000,000

#### Ordinary shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on winding up of the Group in proportion to the number of and amounts paid on the shares held.

All shares carry one vote per share.

Ordinary shares have no par value and the Group does not have a limited amount of authorised capital.

Capital risk management

The Group's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

Consistently with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by borrowings less cash plus total equity. Net debt is calculated as total borrowings less cash.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### 23. Reserves and Retained Profits

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
(a) Other reserves		
Cash flow hedges	299	(238)
Share based payment reserve	97	-
Foreign currency translation reserve	429	-
Common control reserve	(43,672)	(43,672)
	(42,847)	(43,910)
Movement in cash flow hedges		
Opening balance	(238)	93
Revaluation (net of tax effect)	537	(331)
Closing balance	299	(238)
Movement in share based payments reserve		
Opening balance	-	-
Transactions arising from share based payments	97	-
Closing balance	97	-
Movement in foreign currency translation reserve		
Opening balance	-	-
Revaluation (net of tax effect)	429	-
Closing balance	429	-
Movement in common control reserve		
Opening balance	(43,672)	(785)
Transactions arising from share capital restructure	-	(42,887)
Closing balance	(43,672)	(43,672)

#### Nature and Purpose of Other Reserves

#### Cash flow hedges

The hedging reserve is used to record gains or losses on a hedging instrument in a cash flow hedge that are recognised in other comprehensive income, as described in Note 1(p). Amounts are reclassified to profit or loss when the associated hedged transaction affects profit or loss.

### Share-based payments

The share-based payments reserve is used to recognise:

- the grant date fair value of rights issued to employees but not exercised
- the grant date fair value of shares issued to employees

## Foreign currency translation

Exchange differences arising on translation of the foreign controlled entity are recognised in other comprehensive income and accumulated in a separate reserve within equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed of.

#### Common control reserve

This reserve is used to record the differences which may arise as a result of transactions with non-controlling interests that do not result in a loss of control.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
(b) Retained earnings		
Movements in retained earnings were as follows:		
Opening balance	19,549	41,055
Net profit for the period	16,939	11,797
Transactions arising from share capital restructure	-	(18,803)
Dividends	(6,882)	(14,500)
Closing balance	29,606	19,549

## 24. Dividends

#### (a) Ordinary shares

Dividends of \$14.5m were paid prior to the group listing in April 2014, including dividends of \$6.525m paid to the non-controlling interest shareholder during the year ended 29 June 2014.

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Final Dividend for year ended 29 June 2014 1.4 cents (2014 - 6.7 cents) per fully paid share	3,011	14,500
Interim dividend for year ended 28 June 2015 of 1.8 cents (2014 - 0 cents) per full paid share	3,871	-
Total Dividends provided for or paid	6,882	14,500

#### (b) Dividends not recognized at the end of the reporting period

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
In addition to the above dividends, since year end the directors have recommended the payment of a final dividend of 2.4 cents per fully paid ordinary share (2014 - 1.4 cents), fully franked based on tax paid at 30%. The proposed dividend is to be paid out of retained earnings at 28 June 2015, but not recognised as at liability at year end.	5,162	3,011

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### (c) Franked dividends

The franked portions of the final dividends recommended after 28 June 2015 will be franked out of existing franking credits or out of franking credits arising from the payment of income tax in the 52 week period ended 28 June 2015.

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Franking credits available for subsequent reporting periods based on a tax rate of 30.0% $(2014 - 30.0\%)$	22,529	21,412

The above amounts represent the balance of the franking account as at the end of the reporting period, adjusted for:

- franking credits that will arise from the payment of the amount of the provision for income tax,
- franking debits that will arise from the payment of dividends recognised as a liability at the reporting date, and
- franking credits that will arise from the receipt of dividends recognised as receivables at the reporting date.

The consolidated amounts include franking credits that would be available to the parent entity if distributable profits of subsidiaries were paid as dividends.

## 25. Key Management Personnel Disclosures

	Consolidated Entity	FY 2015 \$	FY 2014 \$
1	Key management personnel compensation		
	Short-term employee benefits	564,980	573,735
	Post-employment benefits	67,658	54,043
1	Long-term benefits	41,449	40,695
	Performance based cash benefits	171,234	82,380
)	Performance based share benefits	46,875	-
1		892,196	750,853

Detailed remuneration disclosures are provided in the remuneration report on pages 19 to 22.

## 26. Share Based Payments

#### (a) Performance Rights – executive short-term incentive scheme

Under the Group's short-term incentive (STI) plan, executives received 57% of the annual STI in cash and 43% in the form of performance rights to ordinary shares of Beacon Lighting Group Limited. The rights were granted on 22 August 2014, which in part vested immediately, one year after the grant date and two years after the grant date. Under the plan, participants are granted performance rights which only vest if certain requirements are met. Participation in the plan is at the discretion of the board and no individual has a contractual right to participate in the plan or to receive any guaranteed benefits.

术he number of rights to be granted is determined based on the average share price at 30 June (averaged over + / − 30 days).

	FY 2015	FY 2014
Number of performance rights granted on 22 August 2014	227,779	-
Fair Value of performance rights at grant date	\$1.066	-

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### (b) Fair Value of Performance Rights granted

The fair value of the rights at the grant date was estimated using the Black Scholes Model which takes into account the share price at grant date, the impact of dilution (where material), expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate.

The model inputs for the performance rights granted during the year ended 28 June 2015 included:

	FY 2015	FY 2014
Exercise price	\$0.000	-
Grant date	22 August 2014	-
Share Price at grant date	\$1.16	-
Expected dividend yield	4.09%	-

The expected volatility of the company's shares and the risk free interest rate do not have a material impact on the fair value calculation of the performance rights granted.

#### c) Expenses arising from share based payment transactions

Total expenses arising from share based payment transactions recognized during the period as part of employee benefits expense were as follows:

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Performance rights issued under employee STI plan	178	-

## 27. Earnings Per Share

Consolidated Entity	FY 2015	FY 2014
Basic earnings per share - cents	7.88	5.49
Diluted earnings per share - cents	7.87	5.49
Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share	215,064,423	215,000,000
Weighted average number of ordinary shares and potential ordinary shares used as the denominator in calculating diluted earnings per share	215,193,269	215,000,000

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### 28. Remuneration of Auditors

During the period the following fees were paid or payable for services provided by PricewaterhouseCoopers, auditor of the parent entity.

Consolidated Entity	FY 2015 \$	FY 2014 \$
Audit and Assurance Services		
Audit and review of financial statements	201,400	199,410
IPO due diligence	-	164,495
Other services		
Other IPO services	-	38,836
IPO tax related services	-	118,935
Taxation services	133,811	30,190
Other services	22,655	-
Total remuneration of PwC	357,866	551,866

## 29. Contingencies

There were no significant or material contingent liabilities including legal claims at 28 June 2015.

#### 30. Commitments

Lease commitments: group as lessee

(a) Non-cancellable operating leases

Commitments for minimum lease payments in relation to non-cancellable operating leases are payable as follows:

	Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
	Within one year	16,478	13,446
)	Later than one year but not later than five years	45,604	37,449
	Later than five years	6,416	7,895
		68,498	58,790

The Group leases various offices, warehouses and retail stores under non-cancellable operating leases expiring within one to seven years. The leases have varying terms, with rent payable monthly in advance. Various options exist to renew the leases at expiry for an additional term. On renewal, the terms of the leases are renegotiated.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### (b) Hire purchase commitments

Commitments in relation to finance leases are payable as follows:

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Within one year	964	632
Later than one year but not later than five years	1,328	824
Minimum lease payments	2,292	1,456
Future finance charges	(145)	(118)
Total lease liabilities	2,147	1,338
Representing lease liabilities		
Current (Note 17)	869	564
Non-current (Note 20)	1,278	774
	2,147	1,338

## 31. Related Party Transactions

#### (a) Subsidiaries

Interests in subsidiaries are set out in Note 32.

#### (b) Key management personnel

Disclosures relating to key management personnel are set out in Note 25.

#### (c) Transactions with other related parties

Consolidated Entity	FY 2015 \$	FY 2014 \$
The following transactions occurred with related parties:		
Purchases of goods		
Purchases of goods and supply of services from/to other related parties	-	47,610
Other transactions		
Income received from other related parties	37,557	-
Consulting fees paid to other related parties	-	49,090
Rent paid to other related parties	1,288,724	1,404,101

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

The Robinson family has a 55% interest as owner of the Derrimut distribution centre leased by Beacon Lighting on arms length commercial terms. The current rent is \$920,000 per annum increasing by 3% annually. The lease expires in March 2021 with two further rights of renewal for periods of seven years each. The Robinson family is in the process of negotiating to acquire the remaining 45% interest.

The Robinson family has a 55% interest as owner of the Heidelberg store leased by Beacon Lighting on arms length terms. The current rent is \$153,276 per annum increasing by 3% annually. The lease expires in 2017 with one further right of renewal for a period of seven years. The Robinson family is in the process of negotiating to acquire the remaining 45% interest.

The Robinson family has a 100% interest as owner of the Fyshwick store leased by Beacon Lighting on arms length terms. The current rent is \$205,855 per annum increasing by 3% annually. The lease expires in 2017 with one further right of renewal for a period of seven years.

These disclosures are made due to Beacon Lighting having obtained, at the time of listing, a waiver from Listing Rule 10.1 permitting the lease arrangements described above continuing without shareholder approval conditional on disclosure being made in the Annual Report as set out here.

Ian Robinson has a 100% interest in Carbonetix Pty Ltd. Carbonetix Pty Ltd and Beacon Solar have an arms length working alliance whereby business opportunities are jointly explored. Beacon Lighting subleases office space to Carbonetix Pty Ltd at an arms length fee.

#### (d) Outstanding balances

There are no outstanding balances arising from sales/purchases of goods and services with related parties at the end of the reporting period.

No provisions for doubtful debts have been raised in relation to any outstanding balances, and no expense has been recognised in respect of bad or doubtful debts due from related parties.

#### (e) Loans to/from related parties

기	Consolidated Entity	FY 2015 \$	FY 2014 \$
5	Beginning of the year	-	9,200,000
	Loans repaid	-	(9,200,000)
	End of period	-	-



For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### 32. Subsidiaries

The consolidated financial report incorporate the assets, liabilities and results of the following principal subsidiaries in accordance with the accounting policy described in Note 1(b):

Name of Entity	Incorporation	Shares	Equity holding <sup>1</sup>	
			FY 2015 %	FY 2014 %
Beacon Lighting Corporation Pty Ltd	Australia	Ordinary	100	100
Brightlite Unit Trust	Australia	Ordinary	100	100
Beacon Lighting Wholesalers Unit Trust	Australia	Ordinary	100	100
Beacon Lighting Franchising Unit Trust	Australia	Ordinary	100	100
Tanex Unit Trust	Australia	Ordinary	100	100
Enviro Renew Pty Ltd	Australia	Ordinary	100	100
Manrob Investments Pty Ltd	Australia	Ordinary	100	100
Beacon Solar Pty Ltd	Australia	Ordinary	100	100
Light Source Solutions Limited	Hong Kong	Ordinary	100	100
Beacon International Limited	Hong Kong	Ordinary	100	100
1592603 Ltd	Hong Kong	Ordinary	100	100
Beacon Lighting International	Hong Kong	Ordinary	100	100
Fanaway Trading Limited	Hong Kong	Ordinary	100	100
Fanaway International Trading Limited	Hong Kong	Ordinary	100	100

<sup>&</sup>lt;sup>1</sup>The proportion of ownership interest is equal to the proportion of voting power held.

#### 33. Events Occurring After the Reporting Period

Other than the item described below, there has been no other matter or circumstance that has occurred subsequent to period end that has significantly affected, or may significantly affect, the operations of the Group, the results of those operations or the state of affairs of the Group or economic entity in subsequent financial periods.

Effective from September 2015, Beacon Lighting Group has entered into a sole Distribution and IP License Agreement with GE Lighting for the Australian and New Zealand markets. These agreements provide the Group with wholesale distribution rights of the current GE branded range of lamps (globes) and other consumer lighting fixtures. They also provide use of the prominent GE brand under license for further product development by Beacon Lighting

Effective from 28th September 2015, Beacon Lighting Group has agreed to terms for the acquisition of two Beacon Lighting Franchised stores. The stores, located at Watergardens Homemaker Centre (Victoria) and Essendon Homemaker Hub (Victoria). Having traded for more than 14 and 9 years respectively, they have developed a solid customer base over that time.

A fully franked dividend of \$5,161,822 was declared on August 19, 2015.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## 34. Reconciliation of Profit After Income Tax to Net Cash Inflow from Operating Activities

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Profit for the period	16,939	11,797
Depreciation	2,333	2,000
Net loss on disposal of non-current assets	815	143
Amortisation	20	2
Fair value adjustment to derivatives	-	
Share based payments	179	
Net exchange differences	43	13
Change in operating assets and liabilities:		
(Increase) decrease in receivables	1,201	(2,246
(Increase) decrease in inventories	(12,462)	(3,122
(Increase) decrease in deferred tax assets	(1,648)	(1,365
(Increase) decrease in other operating assets	(333)	21
(Decrease) increase in payables	(74)	6,61
(Decrease) increase in provision for income taxes payable	1,425	(10
(Decrease) increase in other provisions	647	1,52
Net cash inflow from operating activities	9,084	15,70

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Acquisition of plant and equipment by means of finance leases	1,541	1,341

## **36.** Critical Accounting Estimates

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's accounting policies.

The areas that involves a higher degree of judgement or complexity, and items which are more likely to be materially adjusted due to estimates and assumptions turning out to be wrong are detailed in Note 18. The group has assessed the calculation of the warranty provisions to be a critical accounting estimate.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## **37. Parent Entity Financial Information**

#### (a) Summary financial information

The individual financial report for the parent entity show the following aggregate amounts:

Consolidated Entity	FY 2015 \$'000	FY 2014 \$'000
Balance sheet		
Current assets	8,939	15,068
Non-current assets	88,892	88,737
Total assets	97,831	103,805
Current liabilities	1,905	1,951
Total liabilities	1,905	1,951
Net assets	95,926	101,854
Contributed equity	86,964	86,884
Reserves	(71)	-
Retained profits	9,033	14,970
Total equity	95,926	101,854
Profit / (Loss) for the period	946	(30)
Total comprehensive income	946	(30)

#### (b) Contingent liabilities of the parent entity

The parent entity did not have any contingent liabilities as at 28 June 2015 or 29 June 2014.

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

#### 38. Deed of Cross Guarantee

Beacon Lighting Group Limited and Beacon Lighting Corporation Pty Ltd are parties to a deed of cross guarantee under which each company guarantees the debts of the others. By entering into the deed, the wholly owned entities have been relieved from the requirement to prepare a financial report and directors report under Class Order 98/1418 (as amended) issued by the Australian Securities and Investment Commission.

(a) Consolidated income statement, statement of comprehensive income and summary of movements in consolidated retained earnings

The above companies represent a closed group for the purposes of the Class Order, and as there are no other parties to the deed of cross guarantee that are controlled by Beacon Lighting Group Limited, they also represent the extended closed group.

Set out below is a consolidated income statement, a consolidated statement of comprehensive income and a summary of movements in consolidated retained earnings for the year ended 28 June 2015 of the closed group consisting of Beacon Lighting Group Limited and Beacon Lighting Corporation Pty Ltd.

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME OF THE CLOSED GROUP

777	Beacon Lighting Group Limited and Beacon Lighting Corporation Pty Ltd	FY 2015 \$'000	FY 2014 \$'000
	Distribution income	26,324	17,47
) E	Expenses		
G	General and administration	(3,271)	(1,915
P	Profit before income tax	23,053	15,55
T\ Ir	Income tax expense	(6,260)	(5,220
P	Profit for the period attributable to the members of the closed group	16,793	10,33
C	Other comprehensive income		
It	Items that may be reclassified to profit or loss	-	
	Changes in the fair value of derivatives	(241)	
) Ir	Income tax relating to these items	72	
C	Other comprehensive income for the period, net of tax	(169)	
	Total comprehensive income for the period attributable to the members of the closed group	16,624	10,33

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## **CONSOLIDATED BALANCE SHEET OF THE CLOSED GROUP**

Beacon Lighting Group Limited and Beacon Lighting Corporation Pty Ltd	FY 2015 \$'000	FY 2014 \$'000
Current assets		
Cash and cash equivalents	1,292	22
Trade and other receivables	516	482
Other current assets	26	-
Related party receivables	38,623	30,791
Total current assets	40,457	31,295
Non-current assets		
Deferred tax assets	5,158	3,493
Investment in subsidiaries	70,633	70,633
Total non-current assets	75,791	74,126
Total assets	116,248	105,421
Current liabilities		
Trade and other payables	759	1,951
Derivative financial instruments	169	-
Provisions	571	-
Current tax liabilities	2,399	1,040
Total current liabilities	3,898	2,991
Total liabilities	3,898	2,991
Net assets	112,350	102,430
Equity		
Contributed equity	62,642	62,561
Other reserves	(71)	-
Retained earnings	49,779	39,869
Total equity	112,350	102,430

For the 52 weeks ended 28 June 2015 and the 52 weeks ended 29 June 2014 Beacon Lighting Group and its controlled entities

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY OF THE CLOSED GROUP

	Beacon Lighting Group Ltd and Beacon Lighting Corporation Pty Ltd	Contributed equity \$'000	Reserves \$'000	Retained earnings \$'000	Total equity \$'000
ĺ	Balance as at 1 July 2013	2,150	-	44,031	46,181
	Profit for the year	-	-	10,338	10,338
	Total comprehensive income for the period	-	-	10,338	10,338
7	Transactions with owners in their capacity as owners				
	Contributions of equity, net of transaction costs & tax	86,883		-	86,883
)	Non controlling interests in acquired subsidiaries	(26,472)	-	-	(26,472
	Dividends provided for or paid	-	-	(14,500)	(14,500
	Total contributions by and distributions to owners	60,411	-	(14,500)	45,91 <sup>-</sup>
	Balance as at 29 June 2014	62,561	-	39,869	102,430
1	Balance as at 29 June 2014	62,561	-	39,869	102,430
	Profit for the year	-	-	16,793	16,793
	Other comprehensive income	-	(169)	-	(169
	Total comprehensive income for the period	-	(169)	16,793	16,624
	Transactions with owners in their capacity as owners				
1	Issue of shares to employees	81	-	-	8-
1	Employee share scheme	-	98	-	98
	Dividends provided for or paid	-	-	(6,882)	(6,882
1	Total contributions by and distributions to owners	81	98	(6,882)	(6,703
Ť	Balance as at 28 June 2015	62,642	(71)	49,779	112,350

## Directors' Declaration

In the opinion of the Directors:

- (a) the Financial Statements, notes and the additional disclosures set out on pages 28 to 68 are in accordance with the Corporations Act 2001 (Cth), including:
  - (i) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements, and
  - (ii) giving a true and fair view of the consolidated entity's financial position as at 28 June 2015 and of its performance for the 52 weeks ended on that date, and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable, and
- (c) at the date of this declaration, there are reasonable grounds to believe that the members of the extended closed group identified in note 38 will be able to meet any obligations or liabilities to which they are, or may become, subject by virtue of the deed of cross guarantee described in note 38.
- (d) note 1(a) confirms that the financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.
- (e) the Directors have been given the declarations by the Chief Executive Officer and Chief Financial Officer required by the section 295A of the Corporations Act 2001 (Cth).

This declaration is made in accordance with a resolution of the Directors.

Signed in accordance with a resolution of Directors.

**lan Robinson** Executive Chairman Melbourne

19 August 2015

Glen Robinson

Chief Executive Officer



## Independent auditor's report to the members of Beacon Lighting Group Limited

### Report on the financial report

We have audited the accompanying financial report of Beacon Lighting Group Limited (the company), which comprises the consolidated balance sheet as at 28 June 2015, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the directors' declaration for Beacon Lighting Group Limited (the consolidated entity). The consolidated entity comprises the company and the entities it controlled at year's end or from time to time during the financial year.

#### Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with International Financial Reporting Standards.

#### Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the consolidated entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.

PricewaterhouseCoopers, ABN 52 780 433 757

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## **Independent auditor's report to the members of Beacon Lighting Group Limited (Continued)**

### Report on the financial report (Continued)

## Auditor's opinion

In our opinion:

- (a) the financial report of Beacon Lighting Group Limited is in accordance with the *Corporations Act 2001*, including:
  - giving a true and fair view of the consolidated entity's financial position as at 28
     June 2015 and of its performance for the year ended on that date; and
  - (ii) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Corporations Regulations 2001*.
- (b) the financial report and notes also comply with International Financial Reporting Standards as disclosed in Note 1.

#### Report on the Remuneration Report

We have audited the remuneration report included in pages 18 to 25 of the directors' report for the year ended 28 June 2015. The directors of the company are responsible for the preparation and presentation of the remuneration report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

#### Auditor's opinion

In our opinion, the remuneration report of Beacon Lighting Group Limited for the year ended 28 June 2015 complies with section 300A of the *Corporations Act 2001*.

PricewaterhouseCoopers

hunthulogres

Daniel Rosenberg Partner Melbourne 19 August 2015





## Shareholders' Information

In accordance with Section 4.10 of the Australian Stock Exchange Limited Listing Rules, the Directors provide the following information.

## **SHAREHOLDING ANALYSIS**

#### (a) Distribution of shareholders

At 3 August 2015, the distribution of shareholdings was as follows

Size of Shareholding	Number of Shareholders
1 - 1,000	105
1,001 – 5,000	402
5,001 - 10,000	386
10,001 – 100,000	734
Over 100,000	42
Total number of shareholders	1,669
Holdings of less than a marketable parcel	20

## (b) Substantial shareholdingss

The number of shares held by the substantial shareholders listed in the Company's register of substantial shareholders as at 3 August 2015 were:

Shareholder	Number of Shares	% Held
Heystead Nominees Pty Ltd (including Robinson Family members)	118,652,589	55.17%
Commonwealth Bank of Australia	2,726,723	5.08%

#### (c) Class of shares and voting rights

At 3 August 2015, there were 1,669 holders of ordinary shares of the Company. All of the issued shares in the capital of the parent entity are ordinary shares and each shareholder is entitled to one vote per share.

#### Twenty largest shareholders, as at 3 August 2015:

Rank	Name	Number of Shares	% Holding
1.	HEYSTEAD NOMINEES PROPRIETARY LTD	118,250,000	54.98
2.	NATIONAL NOMINEES LTD	19,281,191	8.96
3.	J P MORGAN NOMINEES AUSTRALIA LTD	10,223,118	4.75
4.	CITICORP NOMINEES PTY LTD	9,673,691	4.50
5.	HSBC CUSTODY NOMINEES (AUSTRALIA) LTD	9,465,360	4.40
6.	RBC INVESTOR SERVICES AUSTRALIA NOMINEES PTY LTD	9,039,253	4.20
7.	CITICORP NOMINEES PTY LTD	3,005,470	1.40
8.	AMCIL LTD	1,624,141	0.76
9.	MIRRABOOKA INVESTMENTS LTD	1,624,140	0.76
10.	RELIABLE BUSINESS CO LTD	1,363,636	0.63
11.	HSBC CUSTODY NOMINEES (AUSTRALIA) LTD	739,146	0.34
12.	DR DJ RITCHIE & DR GJ RITCHIE	500,000	0.23
13.	TRUEBELL CAPITAL PTY LTD	500,000	0.23
14.	BOND STREET CUSTODIANS LTD	464,950	0.22
15.	NETWEALTH INVESTMENTS LTD	398,230	0.19
16.	BNP PARIBAS NOMS PTY LTD	337,130	0.16
17.	MR N OSBORNE	300,000	0.14
18.	MR R BRYAN	250,000	0.12
19.	AH KELLY & PJ KELLY	236,000	0.11
20.	MR CW JENKINSON & MS W SULLIVAN	225,000	0.10
Totals: T	op 20 holders of ISSUED CAPITAL	187,500,456	87.18
Total Re	emaining Holders Balance	27,575,471	12.82
		215,075,927	100.00

# Corporate Directory

#### **DIRECTORS**

lan Robinson Glen Robinson Eric(James) Barr Neil Osborne

Executive Chairman Chief Executive Officer Deputy Chairman Non-Executive Director

#### **COMPANY SECRETARY**

Tracey Hutchinson

#### REGISTERED OFFICE

5 Bastow Place Mulgrave Victoria

#### WEBSITE

Corporate site

www.beaconlightinggroup.com.au

Retail site

www.beaconlighting.com.au

Other business websites

www.beaconlightingtradeclub.com.au www.beaconsolar.com.au www.beaconlightingcommercial.com.au www.beaconinternational.com www.fanaway.com

#### **LEGAL ADVISORS**

Baker & McKenzie Level 19, 181 William Street, Melbourne Victoria

#### **AUDITORS**

PricewaterhouseCoopers
Freshwater Place
2 Southbank Boulevard, Southbank
Victoria

#### **SHARE REGISTRY**

Computershare Investor Services Pty Limited Yarra Falls 452 Johnston Street, Abbotsford Victoria

#### **STOCK EXCHANGE LISTING**

Beacon Lighting Group Limited (BLX) shares are listed on the ASX



# Store Locations

#### VIC

Abbotsford 250 Hoddle St

Albury Wodonga Harvey Norman Centre 94 Borella Rd, Albury NSW

Ballarat Wendouree Homemaker Centre

333 Gillies St Bendigo

285 High St Kangaroo Flat

Camberwell 347 Camberwell Rd

Chirnside Park Showroom Centre 286 Maroondah Hwy

Coburg Lincoln Mills Homemaker Centre, 64-74 Gaffney St

Cranbourne Cranbourne Home Cnr Sth Gippsland Hwy & Thompsons Rd

Essendon DFO Homemaker Hub 120 Bulla Rd, Strathmore

Fountain Gate Casey Lifestyle Centre

430 Princes Hwy Frankston 22 McMahons Rd

Geelong 354 Melbourne Rd Heidelberg

2-4 Dora Street

Hoppers Crossing 283 Old Geelong Rd

Moorabbin 867 Nepean Hwy

Nunawading 262 Whitehorse Rd

Oakleigh 807 Warrigal Rd

Pakenham Lifestyle Centre

825 Princes Hwy Scoresby

391 Ferntree Gully Rd South Wharf DFO

Level 1. Homemaker Hub 20 Convention Centre Place

Springvale IKEA Homemaker Centre 917 Princes Hwy

St Kilda 366 St Kilda Rd Sunshine

497 Ballarat Rd

Thomastown Homemaker Centre Cnr Dalton and

Settlement Rds Watergardens Homemaker Centre 440 Keilor-Melton Hwv.

Waurn Ponds Homemaker Centre 235 Colac Rd (Princes Hwy)

Taylors Lakes

**TAS** 

Moonah

7-9 Derwent Park Rd

Launceston 40 William Street

**NSW** 

Albury Wodonga Harvey Norman Centre 94 Borella Rd, Albury

Alexandria Style Homemaker Centre, Cnr O'Riordan

& Doody Sts Artarmon Home HQ North Shore Cnr Reserve Rd

& Frederick St Bankstown

Home Central 9 - 67 Chapel Rd South

Belrose Supa Centa Belrose 4-6 Niangala Cl

Campbelltown Homebase 24 Blaxland Rd

Castle Hill Home Hub Hills, Cnr

Victoria & Hudson Ave Crossroads

Homemaker Centre Parkers Farm Place,

**Gosford West** Hometown

356 Manns Rd Hornsby

Cnr Pacific Hwy & Yardley Ave, Waitara

Kotara Kotara Home 108 Park Ave Lake Haven

Home Mega Centre Cnr Pacific Hwy & Lake Haven Drv

McGraths Hill Home Central, 264-272 Windsor Rd

Mittagong Highlands Homemaker Centre, 205 Old Hume Hwy

Parramatta Cnr Church and Daking Sts

Penrith Homemaker Centre 2 Patty's Place

Port Macquarie 180 Lake Rd

Prospect Homebase 19 Stoddart Rd

Rutherford Harvey Norman Centre, 366 New England Hwy

Shellharbour 146 New Lake Entrance Rd

Taren Point 105 Parraweena Rd

Warners Bay Warners Bay Home 240 Hillsborough Rd

**ACT** 

**Fvshwick** 175 Gladstone St

QLD

Burleigh Stockland Centre 177-207 Reedy Creek Rd

Cairns 331 Mulgrave Rd

Cannon Hill Homemaker Centre 1881 Creek Rd

Capalaba Freedom Home Centre 67 Redland Bay Rd

Carseldine Homemaker Centre 1925 Gympie Rd, Bald Hills

Fortitude Valley Homemaker City North 650 Wickham St Helensvale Homeworld 502 Hope Island Rd

Hervey Bay 140 Boat Harbour Drv

**Ipswich** Ipswich Riverlink Shopping Centre Cnr The Terrace & Downs Sts

Jindalee Homemaker City 182 Sinnamon Rd

Kawana 2 Eden St, Minyama

Macgregor 550 Kessels Rd

Maroochydore Sunshine Homemaker Centre 72

Maroochydore Rd Morayfield Supa Centre

344 Morayfield Rd

Noosa Noosa Civic Eenie Creek Rd

Rockhampton Red Hill Homemaker Centre Cnr Yaamba & Richardson Rds

Southport Bunnings Complex 542 Olsen Ave

Toowoomba Harvey Norman Centre, 910 Ruthven St

Townsville Mega Centre Cnr Dalrymple Rd & Duckworth St. Garbutt

Underwood Homemaker HQ 1-21 Kingston Rd

Windsor Homemaker City 190 Lutwyche Rd

WA

**Baldivis** Safety Bay Rd

Bunbury Homemaker Centre 42 Strickland St

Cannington 21 William St Clarkson Ocean Keys Homemaker Centre 61 Key Largo Drv

Jandakot South Central Cockburn 87 Armadale Rd

Joondalup 3 Sundew Rise

Malaga Home Centre 655 Marshall Rd

Mandurah 28 Gordon Rd

Mandurah Home City 430 Pinjarra Rd

Midland Midland Central Cnr Clayton & Lloyd Sts

Myaree Melville Square Cnr Leach Hwy & Norma Rd

Osborne Park Hometown 381 Scarborough Beach Rd

Subiaco 320 Hay St

SA

Churchill Churchill Centre South 252 Churchill Rd Kilburn

Gepps Cross Home HQ 750 Main North Rd

Melrose Park Melrose Plaza 1039 South Rd

Mile End Mile End Home 121 Railway Tce

Munno Para Harvey Norman Centre 600 Main North Rd, Smithfield

Noarlunga Harvey Norman Centre 2 Seaman Dr

NT

Darwin

Homemaker Village 356-362 Bagot Rd, Millner

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