







# **NEWMARK**

Annual Report 2020









# Dear Fellow Stockholders':

Despite last year's global pandemic, Newmark has continued to adapt and strengthen its platform while remaining focused on its stockholders, clients, employees, and partners.

# **Renewed Optimism**

We are excited about the prospects for Newmark going forward and can celebrate our collective resilience with a newfound sense of optimism in our professional and personal lives. While the pandemic is still negatively impacting many people and is far from over, we believe that the worst is behind us.

Over the past year and a half, the multifamily and industrial sectors remained impressively resilient. Overall U.S. office leasing and capital markets have seen more strength in the first half of 2021 than what was previously expected. As the U.S. and global economies continue to recover, we anticipate growth across all property types, regions, and business lines.

# Profitable in 2020, Robust Financial Results Thus Far in 2021

After the onset of the global pandemic, we took immediate steps to fortify the Company, including lowering our annualized support and operational expenses by \$60 million. We generated positive results with respect to various GAAP income measures and Adjusted EBITDA in 2020, despite significantly lower overall industry activity.<sup>2</sup> In the first half of 2021, we generated strong year-over-year increases in these same metrics.

For the six months ended June 30, 2021, we grew our total revenues by 31%,<sup>3</sup> driven by the incredible talent and platform we have assembled and by benefiting from a rapidly recovering economy. Our results reflected greatly increased demand across all major property types, particularly for multifamily, life sciences, and industrial.



Our healthy top-line growth translated into an even greater improvement in our bottom line. Newmark's GAAP pre-tax income was up by over 3,800% in the first half of 2021, while our GAAP earnings per share increased to \$2.30 versus \$0.02. Our reported year-to-date earnings measures reflect Newmark's receipt of \$928 million in Nasdaq stock.<sup>4</sup> Excluding the Impacts of Nasdaq and the 2021 Equity Event, we generated 115% Adjusted EBITDA growth and a 178% increase in Adjusted Earnings per share.

We used a portion of the Nasdaq proceeds to reduce our fully diluted share count by 20.7 million in the first half of the year, due to both the 2021 Equity Event and ordinary course share/unit repurchases.<sup>5</sup> On July 22, 2021, we repaid the remaining \$140 million outstanding on our revolving credit facility. As a result, the Company had \$465 million available and undrawn on our credit facility as of that date. We expect to use our strong balance sheet and cash flow generation to buy back our own shares, reduce our debt, and invest in growing the Company.<sup>6</sup>

# **Global Growth Opportunities**

We have enormous white space to grow our business. We aim to enlarge our footprint in business lines and geographies where we have established infrastructure and are benefiting from demographic tailwinds. We are also targeting areas where there is an opportunity to accelerate our growth and increase our market share. With our solid foundation, we expect to outperform the market over time as industry volumes continue their recovery.

We have many opportunities to expand across geographies and services. For example, we generated a relatively small percentage of our revenues from outside the U.S. in 2020 when compared with our full-service peers, who generated between 31% and 49% of their revenues internationally. In addition to a strong presence in Mexico and newer offices in Canada, Colombia, and Central America, Newmark has ample opportunities to further expand across the Americas. We are also actively pursuing acquisitions, professionals, and opportunities throughout Europe, the Middle East, and the Asia-Pacific region.

Since 2011, we have increased our total revenues by more than nine times<sup>8</sup> as we have attracted some of the industry's most talented and productive professionals. Since 2015, these professionals have led the significant improvement in our market share across our investment sales and debt businesses.<sup>9</sup> For example, we increased our volumes from investment sales and total debt by 57% and 82%, respectively, in the first half of 2021.<sup>10</sup> In comparison, overall U.S. industry volumes for investment sales and debt were up by 34% and 35%, respectively. We believe that the more than \$370 billion in dry powder held by real estate funds<sup>11</sup> and the continued historically low interest rate environment will provide robust tailwinds for the global real estate capital markets generally and for Newmark specifically.

While industry-wide leasing activity remains below its recent peak due to the pandemic, Newmark increased its leasing revenues by 27% in the first half of 2021, including growth from both tenant and landlord clients, and improved activity levels across office, industrial, and retail. We also saw higher activity across alternative and specialty property types, such as mixed use and life sciences.

In addition to growing our transactional businesses, we increased our revenues from management services, servicing fees, and other by 33% in the first half of the year. These recurring and/or predictable offerings include our high margin mortgage servicing platform as well as Global Corporate Services, Property Management, and Valuation & Advisory. Together these businesses have gone from 23% of our overall top line in 2015 to nearly 34% over the trailing 12 months ended June 30, 2021.

All of our businesses have benefited as we gained an even stronger reputation among our clients as strategic advisors who are uniquely able to assist in driving their growth and profitability as they navigate the ever-changing landscape. At Newmark, we like to say that our team is bigger than the four walls of our office. This philosophy was successfully put to the test during the pandemic. And as our clients' workplaces evolve, we have used our expertise to help them adapt to new ways of conducting business.

# **Talent Is at Our Core**

Adding to our optimism is the incredible talent we added over the past two and a half years that is now ramping up into a rebounding economy. Since 2019, we have continued to strengthen our leadership in key markets by making selective acquisitions and hiring key market leaders. The additions and promotions announced since the beginning of 2020 include:

- The acquisition of the assets of **Knotel**,
   a leading flexible office platform with locations
   throughout the U.S., the U.K., and Europe, and
   the subsequent hiring of the executive team
   to lead this business.
- Deskeo, a French agile workspace operator that adds over 50 locations to Newmark's international flexible office portfolio.
- Hopkins Appraisal Services, a national leader in the valuation of restaurants and retail petroleum facilities.
- A new leader of Global Corporate Services.
- Our recently hired chief information officer, who will lead our investment in technology both to aid the productivity of our employees and to help our clients.

- A new president of our Property Management business.
- The formalization of our specialty Technology & Innovation Practice Group, which is focused on Technology, Advertising, Media, and Information (TAMI) and Technology, Media, and Telecom (TMT) tenants within the office sector.
- Our head of investor strategies, hired in a newly created role to accelerate Newmark's efforts to be the leader in capital markets.

Since the beginning of 2019, we also added the following:

- Workframe, Inc., a workflow and collaboration technology platform that addresses the unique complexity of CRE transactions and projects across all of Newmark's business lines.
- ACRES, a leader in landlord and tenant representation, investment sales, and asset management in the Western U.S.
- MLG Commercial, a leading brokerage and property management services company in Wisconsin.
- Harper Dennis Hobbs, a London-based retail brokerage firm.
- A National Loan Sales Advisory Platform.
- Multifamily Investment Sales teams in Atlanta and Nashville.
- Office Investment Sales professionals in Dallas.

- A Multifamily Investment Sales and Debt team in Washington, D.C.
- A Corporate Investment Advisory practice in the Midwestern U.S.
- A Healthcare, Seniors Housing, and Alternative Investment Advisory National Platform.
- Debt Capital Markets professionals in North Carolina, Colorado, and Philadelphia.
- Office, Retail, and Multifamily Investment Sales professionals in New York City.
- Hotel Capital Markets in New York City.
- Key professionals in Global Corporate Services,
   Property Management, and Valuation & Advisory.

Talent remains at the core of who we are as a company, and we remain committed to having a culture built around inclusion, equality, and diversity. In 2020, we launched IDEA (Inclusion, Diversity, Equality, and Access), a program designed to enhance our ability to attract, develop, and retain top talent with an emphasis on increasing the opportunities of traditionally underrepresented groups at all levels of the organization. Our goal is to build an even more successful organization that more closely reflects the population at large.

#### **Looking Ahead**

We expect to benefit from the strength of our various businesses across many property types, such as industrial, which includes e-commerce fulfillment and logistics, as well as our teams covering clients across multifamily, life sciences, medical office, academic institutions, seniors housing, and self storage. Our goal is to continue our momentum in capital markets and further increase Newmark's recurring revenues.

As overall industry activity improves and we consider how to best use our liquidity, ongoing cash flow generation, and access to capital, we aim to attract more leading professionals to our platform and outpace the industry over time.

Like most of you, I am witnessing the upward momentum of the global economy and the commercial real estate markets in real time. Economists expect solid GDP growth for the U.S. coupled with a continuation of historically low interest rates and relatively subdued inflation for the next few years. 12 Solid economic growth, low interest rates, and moderate inflation are part of a recipe for continued strong commercial real estate activity.

The growth Newmark aims to achieve will not just result from a confluence of financial and economic factors that work to our advantage. It will also be the result of purposeful moves by our leadership team combined with the hard work and good faith of all our professionals.

I come to the office each day with a strong sense of pride as I work alongside an innovative, thoughtful, and resilient group of experts and their teams. As all of our stakeholders experience a renewed sense of confidence, I encourage our team members, clients, and stockholders to be proud of what we have accomplished together during this time and to share my optimism at the prospect of what Newmark can become in the future.

Thank you for your continued support.

Barry M. Gosin

Chief Executive Officer

Bary Low

YEARS OF EXPERIENCE

TTM REVENUES\*

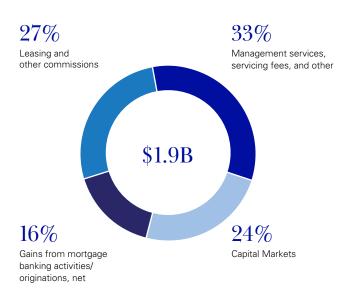
\$2.2B \$89.9B

TTM DEBT AND CAPITAL MARKETS VOLUME\*

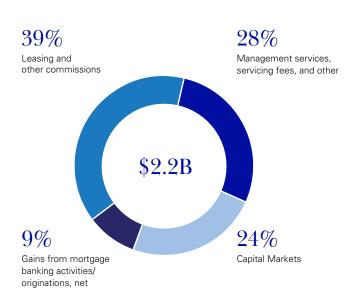
<sup>\*</sup>Trailing 12 months ending June 30, 2021. Figures are for Newmark's owned offices only. For further information about Newmark Group, Inc. data, view the Investor Relations section of our website at ir.nmrk.com.

# Financial Highlights

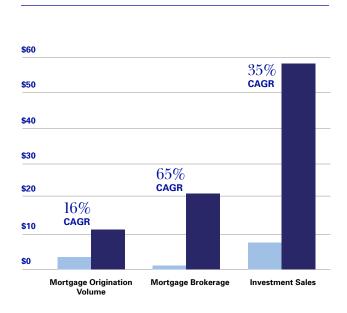
# FY 2020 Revenues



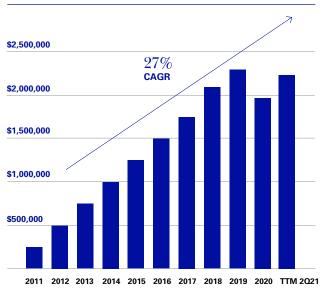
# FY 2019 Revenues



# **Transactional Volumes (\$ in billions)**



# Revenues (\$ in thousands)



Note: Mortgage Origination Volume CAGR represents a period of 6.25 years to reflect the acquisition of Berkeley Point in April 2014.

2014

■ TTM 2Q21

# Newmark Group Selected Consolidated Financial Data

REVENUES (USD 000s)	1H 2021	1H 2020	2020	2019	% Change 1H21 vs. 1H20	% Change FY20 vs. FY19
Leasing and other commissions	\$ 331,779	\$ 260,518	\$ 513,842	\$ 854,780	27%	-40%
Capital markets	306,159	180,882	454,106	541,255	69%	-16%
Gains from mortgage banking activities/originations, net	88,653	119,493	310,914	198,085	-26%	57%
Management services, servicing fees, and other	407,260	306,755	626,136	624,012	33%	0%
Total Revenues	1,133,851	867,648	1,904,998	2,218,132	31%	-14%
GAAP EARNINGS (USD 000s, except per share data)						
GAAP income before income taxes and noncontrolling interests ("GAAP pre-tax income")	782,530	19,764	146,270	214,148	3,859%	-32%
GAAP net income (loss) per fully diluted share ("GAAP earnings per share")	2.30	0.02	0.39	0.58	11,400%	-33%
NON-GAAP EARNINGS (USD 000s, except per share data)						
Adjusted EBITDA	1,053,225	89,873	357,730	564,160	1,072%	-37%
Adjusted Earnings before noncontrolling interests and taxes ("Pre-tax Adjusted Earnings")	1,022,905	59,172	296,798	510,164	1,629%	-42%
Post-tax Adjusted Earnings per share ("Adjusted Earnings per share")	3.10	0.18	0.93	1.61	1,622%	-42%
NON-GAAP EARNINGS EXCLUDING THE IMPACT OF NASDAQ AND THE 2021 EQUITY EVENT (USD 000s, except per share data) <sup>1</sup>						
Adjusted EBITDA	197,523	91,963	252,704	464,395	115%	-46%
Pre-tax Adjusted Earnings	167,202	61,262	191,772	410,339	173%	-53%
Adjusted Earnings per share	0.50	0.18	0.60	1.30	178%	-54%
NOTIONAL VOLUME (USD millions) <sup>2</sup>						
Investment Sales	28,112	17,853	48,157	50,675	57%	-5%
Mortgage Brokerage	13,965	5,611	12,296	20,699	149%	-41%
Mortgage Origination Volume	3,615	4,067	11,305	9,939	-11%	14%
Total Debt and Equity Volume	45,692	27,530	71,758	81,313	66%	-12%
Other						
Servicing Portfolio (USD millions)	68,940	65,172	68,600	62,350	6%	10%

<sup>1.</sup> Please see the endnotes to the letter to stockholders elsewhere in the color portion of this document for further information with respect to the Company's GAAP and non-GAAP results as well as the Impact of Nasdaq and the 2021 Equity Event.

<sup>2.</sup> Please see the endnotes to the letter to stockholders elsewhere in the color portion of this document for further information with respect to volume statistics. Note: Certain numbers in the charts throughout this document may not sum due to rounding.

# Endnotes to Shareholders' Letter

- 1. Statements in this document regarding Newmark Group, Inc. (Nasdaq: NMRK) ("Newmark" or "the Company") that are not historical facts are "forward-looking statements" that involve risks and uncertainties, which could cause actual results to differ from those contained in the forward-looking statements. These include statements about the effects of the COVID-19 pandemic on the Company's business, results, financial position, liquidity, and outlook, which may constitute forward-looking statements and are subject to the risk that the actual impact may differ, possibly materially, from what is currently expected. Except as required by law, Newmark undertakes no obligation to update any forward-looking statements. For a discussion of additional risks and uncertainties, which could cause actual results to differ from those contained in the forward-looking statements, see Newmark's Securities and Exchange Commission filings, including, but not limited to, the risk factors and Special Note on Forward-Looking Information set forth in these filings and any updates to such risk factors and Special Note on Forward-Looking Information contained in subsequent reports on Form 10-K, Form 10-Q, or Form 8-K. All forward-looking statements and statements about the Company's financial position or results in this letter to stockholders are only as of August 6, 2021, or earlier, unless otherwise noted.
- 2. U.S. Generally Accepted Accounting Principles is referred to as "GAAP". The revenues shown above are only under GAAP. Terms such as "GAAP income before income taxes and noncontrolling interests" and "GAAP net income (loss) for fully diluted shares" may be used interchangeably with terms such as "GAAP pre-tax earnings" and "GAAP post-tax earnings". See the sections toward the end of this document, including "Non-GAAP Financial Measures", "Adjusted Earnings Defined" (which includes the definition of the "Impact of Nasdaq" and the "Impact of the 2021 Equity Event"), "Reconciliation of GAAP Net Income Available to Common Stockholders to Adjusted Earnings Before Noncontrolling Interests and Taxes and GAAP Fully Diluted EPS to Post-Tax Adjusted EPS", "Fully diluted weighted-average share count for GAAP and Adjusted Earnings", "Adjusted EBITDA Defined", and "Reconciliation of GAAP Net Income to Adjusted EBITDA", including any footnotes to these sections, for the complete and updated definitions of these non-GAAP terms and how, when, and why management uses them, as well as for the differences between results under GAAP and non-GAAP for the periods discussed herein. Year-over-year decreases in losses, when applicable, are shown as positive changes in the financial tables.
- 3. Unless otherwise stated, all financial results and volume figures for Newmark and all industry volume figures compare the first half of 2021 with the year-earlier period.
- 4. On June 25, 2021, Nasdaq, Inc. ("Nasdaq") closed the sale of its U.S. fixed income business, which accelerated Newmark's receipt of 5,278,011 Nasdaq shares, net, worth \$927.9 million. The receipt of shares from Nasdaq is also referred to as the "Earn-out". For additional information about Newmark's receipt of Nasdaq shares and related monetization transactions (the "Nasdaq Forwards"), which are a component of other income, see the sections of the Company's most recent SEC filings on Form 10-Q or Form 10-K titled "Nasdaq Monetization Transactions" and "Exchangeable Preferred Partnership Units and Forward Contract", as well as any updates regarding these topics in subsequent SEC filings. Unless otherwise stated, any discussion with respect to the second quarter of 2021 Earn-out contained herein is based on the amount of shares received, net of the settlement of the Nasdaq Forwards, and the price as of the market close on June 30, 2021.
- 5. Inclusive of both ordinary course share/unit repurchases and the 2021 Equity Event, Newmark lowered its fully diluted share count by a gross total of 20.7 million during the first half of the year at an average price of \$12.47 per share or unit. This reduction was partially offset by issuance related to normal equity-based compensation. In addition, Newmark's fully diluted share count moves in tandem with its stock price over a given period, all else equal, due to the treatment of RSUs under the treasury stock method. Therefore, the approximately 65% increase in the Company's stock price in the first half of 2021 increased its fully diluted share count during the period, all else equal. In aggregate, Newmark's spot or period-end fully diluted share count decreased by 10.9 million over the six months ended June 30, 2021.

- 6. Newmark may temporarily use its revolving credit facility and/or borrow against or sell its Nasdaq shares for any potential uses of cash. The actual amount of cash and liquidity in future periods will depend on Newmark's cash flow generation and the timing of uses of cash for general corporate purposes, including with respect to any additional share repurchases.
- 7. The peers referenced are CBRE Group, Inc. (NYSE: CBRE), Jones Lang LaSalle Incorporated (NYSE: JLL), Cushman & Wakefield plc (NYSE: CWK), and Colliers International Group Inc. (Nasdaq: CIGI), based on their 2020 full year reported figures. JLL's geographic breakdown excludes LaSalle.
- 8. 2011 total revenues of approximately \$230 million are compared to total revenues over the trailing 12 months ended June 30, 2021, of \$2,171 million. 2011 revenues are based on unaudited full year 2011 revenues for Newmark & Company Real Estate. Inc.
- 9. These market share gains are based on Newmark's reported notional volumes for investment sales, capital markets, and originations for the trailing 12 months ended June 30, 2021, compared with the same figures for 2015. The Company's respective notional volumes grew significantly faster over this time frame than comparable U.S. industry volumes as reported by Real Capital Analytics ("RCA", based on its investment sales and financing statistics as of July 2021), the Mortgage Bankers Association (the "MBA", based on its Quarterly Commercial/Multifamily Mortgage Bankers Originations Index as of August 2021), or published by the government-sponsored enterprises (Fannie Mae and Freddie Mac, or together the "GSEs").
- 10. Overall industry investment sales data is preliminary and from RCA and Newmark Research. RCA's investment sales and financing figures are often revised upward retroactively. Overall industry debt figures are from the MBA's Originations Index. GSE volume data is from Fannie Mae, Freddie Mac, and Newmark Research. Newmark's investment sales figures include investment sales and equity advisory transactions, while mortgage brokerage figures include the Company's non-originated debt placement transactions, all measured in notional terms. Newmark defines its "total debt volumes" as the sum of its mortgage brokerage and origination volumes. The Company calculates its notional GSE origination volumes based on when loans are rate locked, which is consistent with how revenues are recorded for "Gains from mortgage banking activities/origination, net". The notional volumes reported by the GSEs are based on when loans are sold and/ or securitized, and typically lag those reported by Newmark or MBA estimates by 30 to 45 days. Newmark generally calculates its GSE market share based on delivery for enhanced comparability.
- 11. This figure is for all such funds globally and as of July 2021, according to Pregin and Newmark Research.
- 12. According to Bloomberg's economic forecasting survey (dated August 13, 2021), 10 year U.S. Treasury yields are expected to be between 1.47% and 2.35% from the third quarter of 2021 through the end of 2023, while the full year U.S. Consumer Price Index for All Urban Consumers ("CPI") is expected to be 2.9% in 2022 and 2.3% in 2023. This same survey predicts that U.S. GDP will increase by 6.2%, 4.3%, and 2.3% year-over-year in the fourth quarters of 2021, 2022, and 2023, respectively. For the 50 years ended December 31, 2020, the simple average of 10 year U.S. Treasury yields was approximately 6.2%, according to Bloomberg. Over the same time period, the CPI grew at a compounded annual growth rate ("CAGR") of 3.8%, according to the U.S. Bureau of Labor Statistics and the Federal Reserve Bank of St. Louis.

# A Smarter, Seamless Platform

At Newmark, we don't just adapt to what our partners need—we adapt to what the future demands. Since 1929, we've faced forward, predicting change and pioneering ideas. Almost a century later, the same strategic sense and audacious thinking guide our approach. Today our integrated platform delivers seamlessly connected services tailored to every type of client, from owners to occupiers, investors to founders, and growing startups to leading companies.

Tapping into smart tech and smarter people, Newmark brings ingenuity to every exchange and transparency to every relationship. We think outside of boxes, buildings and business lines, delivering a global perspective and a nimble approach. From reimagining spaces to engineering solutions, we have the vision to see what's next and the tenacity to get there first.

We transform untapped potential into limitless opportunity.

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

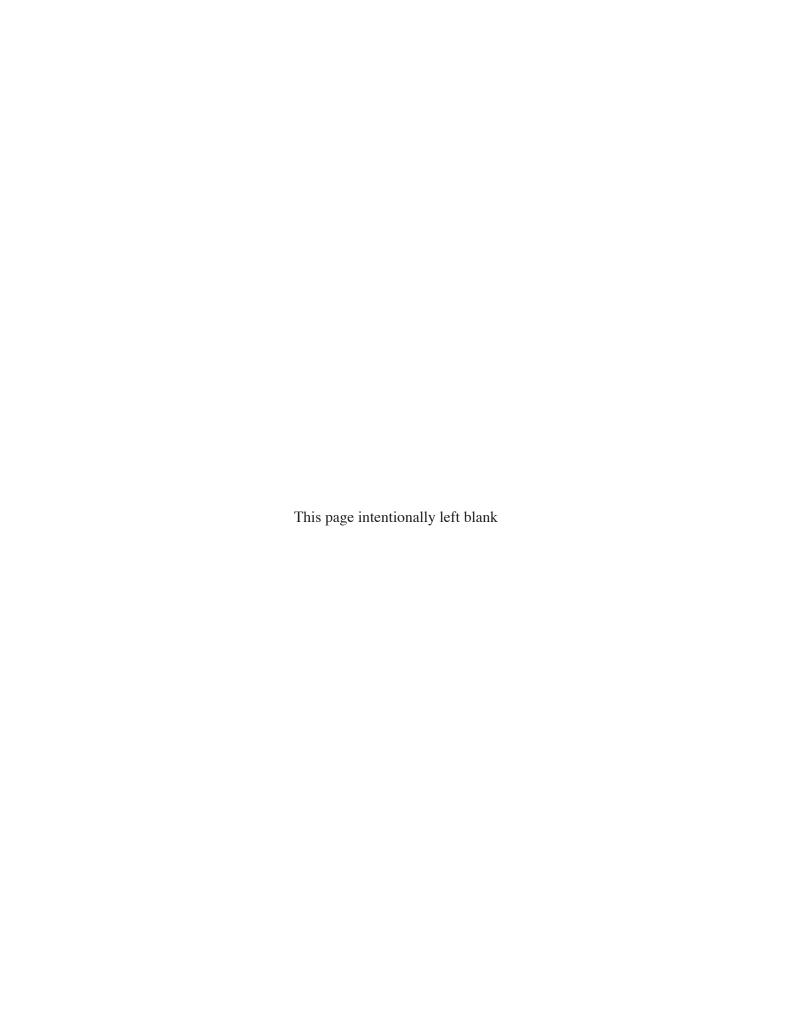
# **FORM 10-K**

FOR ANNUAL AND TRANSITION REPORTS PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

$\boxtimes$				
	ANNUAL REPORT PURSUANT TO SECTION 13 OF	R 15(d) OF THE S	ECURITIES EXCHANGE ACT	OF 1934
			ear ended December 31, 2020 OR	
	TRANSITION REPORT PURSUANT TO SECTION	13 OR 15(d) OF T	HE SECURITIES EXCHANGE A	ACT OF 1934
		For the transition per Commission	iod fromto File Numbers: 001-38329	
	1		K GROUP, INC.	
	Delaware		6531	81-4467492
	(State or other Jurisdiction of		Standard Industrial	(I.R.S. Employer
	Incorporation or Organization)	1 New Y	ation Code Number) 25 Park Avenue ork, New York 10017 212) 372-2000	Identification Number)
	(Address, including zip code,	and telephone numbe	r, including area code, of Registrant's pri	ncipal executive offices)
		Securities registered p	oursuant to Section 12(b) of the Act:	
	Title of Each Class	Trac	ing Symbol(s)	Name of Each Exchange on Which Registered
	Class A Common Stock, \$0.01 par value		NMRK	The NASDAQ Stock Market LLC
			None Title of Class)	
registrant	Indicate by check mark if the registrant is a well-known seasoned issuer, a Indicate by check mark if the registrant is not required to file reports pursu Indicate by check mark whether the registrant: (1) has filed all reports req t was required to file such reports), and (2) has been subject to such filing requi	ant to Section 13 or Se uired to be filed by Se	etion 15(d) of the Act. Yes □ No ⊠ etion 13 or 15(d) of the Securities Exchange	Act of 1934 during the preceding 12 months (or for such shorter period that the
		y every Interactive Da	•	Rule 405 of Regulation S-T ( $\S232.405$ of this chapter) during the preceding
"accelera	Indicate by check mark whether the registrant is a large accelerated filer, a tted filer, "smaller reporting company," and "emerging growth company" in R			oany or an emerging growth company. See definition of "large accelerated filer"
	Large accelerated filer		Accelerated filer	
	Non-accelerated filer		Smaller reporting company	
	Emerging growth company			
	If an emerging growth company, indicate by check mark if the registrant 3(a) of the Exchange Act. $\qed$	has elected not to use t	he extended transition period for complying	with any new or revised financial accounting standards provided pursuant to
Section 1.		taatatian ta ita maanaa		s internal control over financial reporting under Section 404(b) of the Sarbane
	Indicate by check mark whether the registrant has filed a report on and a et (15 U.S.C.7262(b)) by the registered public accounting firm that prepared or		Yes ⊠ No □	
		issued its audit report.		
	et (15 U.S.C.7262(b)) by the registered public accounting firm that prepared or Indicate by check mark whether the registrant is a shell company (as defin The aggregate market value of voting common equity held by non-affilia	issued its audit report. ed in Rule 12b-2 of the	Exchange Act). Yes □ No ⊠	common stock on June 30, 2020 as reported on NASDAQ, was approximate
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#### SPECIAL NOTE REGARDING FORWARD-LOOKING INFORMATION

This Annual Report on Form 10-K (this "Form 10-K") contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Such statements are based upon current expectations that involve risks and uncertainties. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. For example, words such as "may," "will," "should," "estimates," "predicts," "possible," "potential," "continue," "strategy," "believes," "anticipates," "plans," "expects," "intends," and similar expressions are intended to identify forward-looking statements. The information included herein is given as of the filing date of this Form 10-K with the Securities and Exchange Commission (the "SEC"), and future results or events could differ significantly from these forward-looking statements. We do not undertake to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

#### RISK FACTOR SUMMARY

The following is a summary of material risks that could affect our business, each of which may have a material adverse effect on our business, financial condition, results of operations and prospects. This summary may not contain all of our material risks, and it is qualified in its entirety by the more detailed risk factors set forth in Item 1A- "Risk Factors."

- The COVID-19 pandemic, and governmental measures taken in response thereto, have materially adversely affected, and may in the future continue to materially adversely affect, the U.S. economy, financial markets, and commercial real estate services industry. The extent to which the COVID-19 pandemic, including any successive waves or variants of the virus, or the emergence of another pandemic, and measures taken in response thereto, including "shelter-in-place" orders and other restrictions and delays or complications in the implementation of vaccination programs, could continue to materially adversely affect the conduct of our business will depend upon future developments and conditions, which remain highly uncertain.
- The COVID-19 pandemic, and governmental measures taken in response thereto, have severely disrupted the conduct of business, and have disrupted, and may continue to disrupt, our clients' operations. Adverse conditions and developments in the commercial real estate industry may accelerate pre-existing long-term social and economic trends, or encourage new trends, that could materially reduce demand for commercial space and have a material adverse effect on the nature of and demand for our commercial real estate services. Changing market conditions and future prospects for the commercial real estate services industry have caused us to begin to re-position aspects of our business to adapt to and better address the needs of our clients in the future. It could take considerable time and expense to adjust to changes in the mix of demand for office and commercial space, including increased demand for flexible-use space and office space in suburban areas replacing prior demand for urban office space, and increased demand for data storage, fulfillment and distribution centers, life sciences facilities and other alternative asset classes, replacing prior demand for downtown, urban and other high-density retail and commercial space. Adjusting to such changes may require us to enter into new geographic markets or lines of business, through expansion or acquisition of existing businesses.
- The COVID-19 pandemic has severely disrupted the conduct of business, and may continue to disrupt, our operations. As a result, we have been required to implement operational changes, including transitioning a large portion of our workforce to remote working, thus exposing us to greater cybersecurity risks and limiting our ability to physically inspect and tour commercial properties.
- Our proposed acquisition of certain assets of Knotel, Inc. ("Knotel") in connection with its bankruptcy proceedings is subject to a number of conditions and uncertainties, which may adversely affect its completion or the benefits we may expect to obtain therefrom. The proposed acquisition may require substantial expense and diversion of management's attention and resources. In addition, as a result of the Knotel bankruptcy, our previous equity investments in Knotel have been written down to zero at December 31, 2020, and there is no assurance that, if our proposed acquisition is not completed, the bankruptcy will not adversely affect our ability to be paid in full on the debt we hold in Knotel.
- Our ability to retain our key employees and the ability of certain key employees to devote adequate time to us are critical to the success of our business. We also may be unable to attract, retain, motivate and integrate new employees to facilitate our growth strategy.
- We may be adversely affected by changes in London Interbank Offering Rate ("LIBOR") reporting practices, the method in which LIBOR is determined, the expected transition away from LIBOR and the use of alternative reference rates, including financial risks arising from any changes in the valuation of financial instruments, which may impact our valuation and advisory business, our real estate capital markets services

- business, and our lending and loan servicing business, as well as operational risks due to the potential requirement to adapt our information technology systems and operational processes to address the transition away from LIBOR.
- We are subject to certain risks relating to our indebtedness, including constraints on our ability to raise additional capital, declines in our credit ratings and limitations on our financial flexibility to react to changes in the economy or the commercial real estate services industry. We may need to incur additional indebtedness to finance our growth strategy, including in connection with the re-positioning of aspects of our business to adapt to changes in market conditions in the commercial real estate services industry.
- The annual payments we expect to receive of shares of Nasdaq, Inc. ("Nasdaq") through 2027 will be accelerated if Nasdaq's sale of its U.S. Fixed Income business closes as anticipated in 2021. If the sale closes, we may realize a larger gain for income tax purposes on our accelerated receipt of all of the remaining Nasdaq shares, which may require higher tax payments; we may face difficulties in monetizing the Nasdaq shares without taking some discounts to the per share market price of Nasdaq common stock; we will have the risk of fluctuations in the market price of any Nasdaq shares we hold; we may not be able enter into new hedging arrangements with respect to the Nasdaq shares on favorable terms or at all; and we may face various regulatory issues raised by receiving, holding, pledging, hedging and selling the Nasdaq shares.
- We are a holding company with dual class common stock. Holders of our Class A common stock are subject to certain risks resulting from our structure, including our dependence upon distributions from Newmark Partners, L.P. ("Newmark OpCo") and the concentration of our voting control among the holders of our Class B common stock, which may materially adversely affect the market price of our Class A common stock.
- Reductions in our quarterly cash dividend and corresponding reductions in distributions by Newmark Holdings, L.P. ("Newmark Holdings") to its partners may reduce the value of our common stock and the attractiveness of our equity-based compensation and limit the ability of our partners to repay employee loans.
- Purchasers of our Class A common stock, as well as existing stockholders, may experience significant dilution as a result of sales of shares of our Class A common stock by us or by our partners and employees. Our management will have broad discretion as to the timing and amount of sales of our Class A common stock in any offering by us, as well as the application of the net proceeds of any such sales. In addition, sales of substantial amounts of our Class A common stock, or the perception that such sales could occur, may adversely affect prevailing market prices for our stock.
- We are controlled by Cantor Fitzgerald, L.P. ("Cantor"). Cantor's interests may conflict with our interests, and Cantor may exercise its control in a way that favors its interests to our detriment, including in competition with us for acquisitions or other business opportunities. In addition, agreements between us and Cantor are between related parties, and the terms of these agreements may be less favorable to us than those that we could negotiate with third parties and may subject us to litigation.
- We continue to be subject to certain risks relating to the tax treatment of the Spin-Off. If there is a determination that the Spin-Off (as defined below) was taxable for U.S. federal income tax purposes, then BGC Partners, Inc. ("BGC Partners") and its stockholders could incur significant U.S. federal income tax liabilities, and we could incur significant liabilities; and we may be required to pay Cantor for a significant portion of the tax benefit, if any, relating to any additional tax depreciation or amortization deductions we claim as a result of any step-up in the tax basis of the assets of Newmark OpCo resulting from exchanges of interests in Newmark Holdings for our common stock.

# WHERE YOU CAN FIND MORE INFORMATION

We file annual, quarterly and current reports, proxy statements and other information with the SEC. These filings are also available to the public from the SEC's website at www.sec.gov.

Our website address is www.nmrk.com. Through our website, we make available, free of charge, the following documents as soon as reasonably practicable after they are electronically filed with, or furnished to, the SEC: our Annual Reports on Form 10-K; our proxy statements for our annual and special stockholder meetings; our Quarterly Reports on Form 10-Q; our Current Reports on Form 8-K; Forms 3, 4 and 5 and Schedules 13D filed on behalf of Cantor., CF Group Management, Inc., our directors and our executive officers; and amendments to those documents. Our website also contains additional information with respect to our industry and business. The information contained on, or that may be accessed through, our website is not part of, and is not incorporated into, this Annual Report on Form 10-K.

#### PART I

#### **ITEM 1. BUSINESS**

Throughout this document Newmark Group, Inc. is referred to as "Newmark" and, together with its subsidiaries, as the "Company," "we," "us," or "our."

#### **Our Business**

Newmark is a leading commercial real estate services firm. We offer a diverse array of integrated services designed to meet the unique needs of both real estate investors/owners and occupiers. Our investor/owner services include capital markets, which consists of investment sales, debt and structured finance and loan sales, landlord representation, property management, valuation and advisory, commercial real estate consulting and advisory services, Government Sponsored Enterprises ("GSE") lending and loan servicing, mortgage brokerage and fundraising. Our occupier services include tenant representation, real estate management technology systems, workplace and occupancy strategy, global corporate consulting services, project management, lease administration and facilities management. We enhance these services through innovative real estate technology solutions and data analytics that enable our clients to increase their efficiency and profits by optimizing their real estate portfolio. We have relationships with many of the world's largest commercial property owners, real estate developers and investors, as well as many Fortune 500 and Forbes Global 2000 companies. For the year ended December 31, 2020, we generated revenues of over \$1.9 billion.

We believe that our high margins and historically strong revenue growth compared to other publicly traded real estate services companies in the U.S. have resulted from the execution of our unique integrated corporate strategies:

- we provide a "one-stop shop" platform for the benefit of our clients, offering a full suite of real estate services performed by best-in-class professionals,
- we deploy deeply embedded technology and use data-driven analytics to enable clients to better manage their real estate utilization and spend, enhancing the depth of our client relationships,
- we attract and retain market-leading professionals with the benefits of our partnership and equity-based compensation structure and high growth platform,
- · we actively encourage cross-selling among our diversified business lines, and
- · we continuously build out additional capabilities to capitalize on our market knowledge and client relationships.

Newmark was founded in 1929 with an emphasis on New York-based investor/owner and occupier services, developing a reputation for talented, knowledgeable and motivated advisors/intermediaries. BGC acquired Newmark in 2011, and since the acquisition Newmark has embarked on a rapid expansion throughout North America across all key business lines in the real estate services sector. We believe our rapid growth is a result of our management's strong understanding of commercial real estate as an asset class, deep relationships with users and owners and long-term vision, along with a proven track record of attracting high-producing talent while maintaining accretive acquisitions and profitable hiring.

As of December 31, 2020, we have more than 5,800 employees, including more than 1,800 revenue-generating brokerage professionals in over 145 offices in more than 117 cities. In addition, Newmark has licensed its name to 12 commercial real estate providers that operate out of 18 offices in certain locations where Newmark does not have its own offices. We intend to continue to opportunistically expand into markets, including outside of North America, where we believe we can profitably execute our full service and integrated business model.

Bolstered by our strong production in investment sales, debt brokerage, and the origination and servicing of multifamily loans through government-sponsored and government-funded loan programs, we believe we are poised for continued growth and value creation. According to a 2017 study commissioned by the National Multifamily Housing Council ("NMHC") and the National Apartment Association, favorable demographics are anticipated to drive growth in multifamily sales and GSE lending, with demand for new apartments expected to reach 4.6 million new apartments by 2030. The NMHC estimates that approximately 325,000 new units must be built annually through 2030 to meet demand. We expect the combination of our multifamily investment sales and GSE lending business to create significant growth across our platform and serve as a powerful margin and earnings driver.

In summary, we generate revenues from commissions on leasing and capital markets transactions, technology user and consulting fees, valuation and advisory, property and facility management fees, and mortgage origination and loan servicing fees. Our revenues are widely diversified across service lines, geographic regions and clients, with our top 10 clients accounting

for approximately 7.2% of our total revenue on a consolidated basis, and our largest client accounting for less than 1.6% of our total revenue on a consolidated basis in 2020.

#### **Our History**

Newmark is a growing, full-service commercial real estate services business that has a long history and, since its acquisition by BGC in 2011, has developed a broad reach. We have grown organically and through acquisitions.

#### Covid – 19 Impact on Our Businesses

Our businesses have been and continue to be adversely impacted by the COVID-19 pandemic and the dislocations it has caused our brokerage professionals, employees and clients. Globally, both national and local governments have taken unprecedented actions to abate the spread of COVID-19, which include lockdowns, shelter-in-place orders, quarantines, travel bans and mandated business closures. In 2020, these measures impacted the commercial real estate industry, particularly owners and intermediaries in the office, retail and hospitality sectors.

Our revenues were adversely impacted for the year ended December 31, 2020 as a result of COVID-19 and its impact on leasing and capital markets transaction volumes, most notably for office properties. Our leasing volumes declined significantly as many long-term decisions were deferred, as the pandemic caused elevated uncertainty for many companies adopting work-from-home policies. Our presence in the New York City and San Francisco Bay area was particularly impacted. Newmark's capital markets volumes also declined in 2020. The reduction was concentrated in the second and third quarters, while fourth quarter volumes rebounded to a record level, driven by increased investor confidence and elevated demand for multifamily, industrial and life sciences investments. The Company's non-originated mortgage brokerage volumes also declined in 2020 due to tighter credit standards and lower transaction volumes, which typically drive mortgage originations. Newmark's GSE multifamily mortgage origination volumes outpaced the industry, driving significant increases in revenues. Management services, servicing fees and other revenue increased modestly in 2020, but rose as a percentage of total revenues.

Newmark's leadership position in alternative property types, such as life science, seniors housing, medical office, self-storage and student housing, helped propel our record-setting capital markets performance. Each of these property types, together with industrial and multifamily, comprised a higher percentage of transaction volumes for Newmark in 2020 and are aligned to investor preferences as a result of the pandemic. Newmark continues to focus on the growth of our recurring revenue businesses, such as Valuation & Advisory, Mortgage Servicing, Global Corporate Services, and Property Management. We continue to expand our presence in key growth markets that are benefiting from demographic tailwinds.

In response to the pandemic, central banks across the globe lowered interest rates and increased quantitative easing programs to levels not seen since the financial crisis of 2008. Low interest rates and high levels of quantitative easing have supported and are expected to continue to support transaction volumes and valuations in the commercial real estate industry as investor confidence returns.

From the onset of the pandemic, we have been able to provide our staff with a remote work environment. While many of our professionals have returned to designated office locations, a significant number of our employees continue to work remotely.

The continued impact of the pandemic on our businesses is largely dependent on global efforts to stem the spread of COVID-19, including governmental efforts to distribute vaccines and overall vaccination rates.

Additional information about the impact of COVID-19 on our businesses as a whole or specific businesses or line items, and the risks and other factors impacting our results, may be found in Item 1A –"Risk Factors", Item 7 – Management, Discussion and Analysis - Special Note Regarding Forward Looking Information," "Impact of COVID-19 on Employees," "Impact of COVID-19 on Newmark's Clients," and "Impact of COVID-19 on the Company's Results" and in other portions of this Annual Report on Form 10-K.

#### **Our Services**

Newmark offers a diverse array of integrated services designed to meet the full needs of both real estate investors/owners and occupiers. Our technology advantages, industry-leading talent, deep and diverse client relationships and suite of complementary services allow us to actively cross-sell our services and drive margins.

#### **Industry and Market Data**

In this Annual Report on Form 10-K, we rely on and refer to information and statistics regarding the commercial real estate services industry. We obtained this data from independent publications or other publicly available information. Independent publications generally indicate that the information contained therein was obtained from sources believed to be reliable, but do not guarantee the accuracy and completeness of such information. Although we believe these sources are reliable, we have not independently verified this information, and we cannot guarantee the accuracy and completeness of this information.

#### Real Estate Investor/Owner Services and Products

Capital Markets. We offer a broad range of real estate capital markets services, including investment sales, debt placement, fundraising and recapitalization of individual assets, portfolios and operating companies. We match capital providers with capital users. Additionally, we provide loan servicing, underwriting and due diligence. Our capital markets brokerage professionals have deep relationships with investors and capital sources of various composition, including government sponsored agencies, insurance companies, pension funds, real estate investment trusts, private funds, private investors, developers and construction firms.

Landlord Representation. We understand the nuanced needs of corporate, institutional, family and entrepreneurial property owners, and develop customized leasing strategies to attract and maintain the right tenants. Armed with both on-the-ground intel and comprehensive data, we help landlords find opportunities and make sound decisions. From strategic planning to property and asset management, we believe that our seamless services deliver results: increased revenue and enhanced value.

Valuation and Advisory. We operate a national valuation and advisory business, which has grown over the past four years from approximately 30 professionals to over 500 as of December 31, 2020. Our valuation and advisory professionals execute projects of nearly every size and type, from single properties to large portfolios, existing and proposed facilities, and mixed-use developments across the spectrum of asset classes. Clients include banks, pension funds, equity funds, REITs, insurance companies, developers, corporations, and institutional capital sources. These institutions utilize the advisory services we provide in their loan underwriting, construction financing, portfolio analytics, feasibility determination, acquisition structures, litigation support, property tax, and financial reporting.

**Property Management.** We provide property management services on a contractual basis to owners and investors in office, industrial and retail properties. Property management services include building operations and maintenance, vendor and contract negotiation, project oversight and value engineering, labor relations, property inspection/quality control, property accounting and financial reporting, cash flow analysis, financial modeling, lease administration, due diligence and exit strategies. We have an opportunity to grow our property management contracts in connection with other high margin leasing or other capital markets contracts. These businesses also give us better insight into our clients' overall real estate needs.

#### Leading Commercial Real Estate Technology Platform and Capabilities

We offer innovative real estate technology solutions for both investors/owners and occupiers that enable our clients to increase efficiency and realize additional income or cost savings. Our differentiated, value-added and client-facing technology platforms have been utilized by clients that occupy commercial real estate space. Our deep and growing real estate database and commitment to providing innovative technological solutions empower us to provide our clients with value-adding technology products and data-driven advice and analytics.

# Government Sponsored Enterprise ("GSE")

Lending and Loan Servicing. We operate a leading commercial real estate finance company focused on the origination and sale of multifamily and other commercial real estate loans through government-sponsored and government-funded loan programs, as well as the servicing of loans originated by it and third parties, including our affiliates. We participate in loan origination, sale, and servicing programs operated by two GSEs, Federal National Mortgage Association ("Fannie Mae") and Federal Home Loan Mortgage Corporation ("Freddie Mac"). We also originate, sell and service loans under Housing and Urban Development's ("HUD") Federal Housing Administration ("FHA") programs, and are an approved HUD Multifamily Accelerated Processing ("MAP") and HUD LEAN lender, as well as an approved Government National Mortgage Association ("Ginnie Mae") issuer.

*Origination for GSEs.* We originate multifamily loans distributed through the GSE programs of Fannie Mae and Freddie Mac, as well as through HUD programs. Through HUD's MAP and LEAN Programs, we provide construction and permanent loans to developers and owners of multifamily housing, affordable housing, senior housing and healthcare facilities.

We are one of 23 approved lenders that participate in the Fannie Mae Delegated Underwriting and Servicing ("DUS") program and one of 22 lenders approved as a Freddie Mac seller/servicer. As a low-risk intermediary, we originate loans guaranteed by government agencies or entities and pre-sell such loans prior to transaction closing. We have established a strong credit culture over decades of originating loans and remain committed to disciplined risk management from the initial underwriting stage through loan payoff.

Servicing. In conjunction with our origination services, we sell the loans that we originate under GSE and FHA programs and retain the servicing of those loans. The servicing portfolio (which includes certain other non-agency loans) provides a stable, predictable recurring stream of revenue to us over the life of each loan. The typical multifamily loan that we originate and service under these programs is either fixed or variable rate and includes significant prepayment penalties. These structural features generally offer prepayment protection and provide more stable, recurring fee income. Our multifamily origination business is a Fitch and S&P rated commercial loan primary and special servicer, as well as a Kroll rated commercial loan primary and multifamily special servicer. It has a team of over 70 professionals dedicated to primary and special servicing and asset management. These professionals focus on financial performance and risk management to anticipate potential property, borrower or market issues. Portfolio management conducted by these professionals is not only a risk management tool, but also leads to deeper relationships with borrowers, resulting in continued interaction with borrowers over the term of the loan, and potential additional financing opportunities.

We believe that the combination of our leading multifamily investment sales, mortgage brokerage, and agency lending businesses will provide substantial cross-selling opportunities.

# **Key Lending Channels**

- Fannie Mae. As one of 23 lenders under the Fannie Mae DUS program, we are a multifamily approved seller/servicer for conventional, affordable and seniors loans that satisfy Fannie Mae's underwriting and other eligibility requirements. Fannie Mae has delegated to us responsibility for ensuring that the loans originated under the Fannie Mae DUS program satisfy the underwriting and other eligibility requirements established from time to time by Fannie Mae. In exchange for this delegation of authority, we share up to one-third of the losses that may result from a borrower's default. All of the Fannie Mae loans that we originate are sold, prior to loan funding, in the form of a Fannie Mae-insured security to third-party investors. We service all loans that we originate under the Fannie Mae DUS program.
- Freddie Mac. We are one of 22 Freddie Mac multifamily approved seller/servicer for conventional, affordable and seniors loans that satisfy Freddie Mac's underwriting and other eligibility requirements. Under the program, we submit the completed loan underwriting package to Freddie Mac and obtain Freddie Mac's commitment to purchase the loan at a specified price after closing. Freddie Mac ultimately performs its own underwriting of loans that we sell to Freddie Mac. Freddie Mac may choose to hold, sell or, as it does in most cases, later securitize such loans. We do not have any material risk-sharing arrangements on loans sold to Freddie Mac under the program. We also generally service loans that we originate under this Freddie Mac program.
- HUD/Ginnie Mae/FHA. As an approved HUD MAP and HUD LEAN lender and Ginnie Mae issuer, we provide construction and permanent loans to developers and owners of multifamily housing, affordable housing, senior housing and healthcare facilities. We submit a completed loan underwriting package to FHA and obtain FHA's firm commitment to insure the loan. The loans are typically securitized into Ginnie Mae securities that are sold, prior to loan funding, to third-party investors. Ginnie Mae is a United States government corporation in HUD. Ginnie Mae securities are backed by the full faith and credit of the United States. In the event of a default on a HUD insured loan, HUD will reimburse approximately 99% of any losses of principal and interest on the loan and Ginnie Mae will reimburse the majority of remaining losses of principal and interest. The lender typically is obligated to continue to advance principal and interest payments and tax and insurance escrow amounts on Ginnie Mae securities until the HUD mortgage insurance claim has been paid and the Ginnie Mae security is fully paid. We also generally service all loans that we originate under these programs.
- As described under "Real Estate Investor/Owner Services Capital Markets," we also offer our clients access to third party banks, insurance
  companies and other capital providers through our mortgage brokerage platform.

Lending Transaction Process. Our value driven, credit focused approach to underwriting and credit processes provides for clearly defined roles for senior management and carefully designed checks and balances to ensure appropriate quality control. We are subject to both our own and the GSEs' and HUD's rigorous underwriting requirements related to property, borrower, and market due diligence to identify risks associated with each loan and to ensure credit quality, satisfactory risk assessment and appropriate risk diversification for our portfolio. We believe that thorough underwriting is essential to generating and sustaining attractive risk adjusted returns for our investors.

We source lending opportunities by leveraging a deep network of direct borrower and brokerage professional relationships in the real estate industry from our national origination platform. We benefit from offices located throughout the United States and our approximately \$68.6 billion servicing portfolio as of December 31, 2020 (of which approximately 3.4% relates to special servicing), providing real time information on market performance and comparable data points.

Financing. We finance our loan originations under GSE programs through collateralized financing agreements in the form of warehouse loan agreements ("WHAs") with multiple lenders and an aggregate commitment as of December 31, 2020 of \$1.8 billion, an uncommitted \$400.0 million Fannie Mae loan repurchase facility. As of December 31, 2020 and December 31, 2019, we had collateralized financing outstanding of approximately \$1,061.2 million and \$209.6 million, respectively. Collateral includes the underlying originated loans and related collateral, the commitment to purchase the loans as well as credit enhancements from the applicable GSE or HUD. We typically complete the distribution of the loans we originate within 30 to 60 days of closing. Proceeds from the distribution are applied to reduce borrowings under the WHAs, thus restoring borrowing capacity for further loan originations under GSE programs.

Intercompany Referrals. We, Cantor Commercial Real Estate Company, L.P. ("CCRE") and certain of our affiliates have entered into arrangements in respect of intercompany referrals. Pursuant to these arrangements, the respective parties refer to each other, for customary fees, opportunities for commercial real estate loan originations to CCRE, opportunities for real estate investment sales, broker or leasing services to us and opportunities for GSE/FHA loan originations to us

Due Diligence and Underwriting. We provide commercial real estate due diligence consulting and advisory services to a variety of clients, including lenders, investment banks and investors. Our core competencies include underwriting, modeling, structuring, due diligence and asset management. We also offer clients cost-effective and flexible staffing solutions through both on-site and off-site teams. We believe that this business line gives us another way to cross-sell services to our clients.

# **Real Estate Occupier Services**

Tenant Representation Leasing. We represent commercial tenants in all aspects of the leasing process, including space acquisition and disposition, strategic planning, site selection, financial and market analysis, economic incentives analysis, lease negotiations, lease auditing and project management. We assist clients by defining space requirements, identifying suitable alternatives, recommending appropriate occupancy solutions, negotiating lease and ownership terms with landlords and minimizing real estate costs and associated risks for clients through analyzing, structuring and negotiating business and economic incentives. Fees are typically based on a percentage of the total financial consideration of the lease commitment for executed leases and are generally earned when a lease is signed. In many cases, landlords are responsible for paying the fees. We use innovative technology and data to provide tenants with an advantage in negotiating leases, which has contributed to our market share gains.

Global Corporate Services ("GCS") and Consulting. GCS is our consulting and services business that focuses on reducing occupancy expense and improving efficiency for corporate real estate occupiers, with large, often multi-national presences. We provide beginning-to-end corporate real estate solutions for clients. GCS makes its clients more profitable by optimizing real estate usage, reducing overall corporate footprint, and improving workflow and human capital efficiency through large scale data analysis and our industry-leading technology.

We provide real estate strategic consulting and systems integration services to our global clients, including many Fortune 500 and Forbes Global 2000 companies, owner-occupiers, government agencies, healthcare and higher education clients. We also provide enterprise asset management information consulting and technology solutions which can yield cost-savings for our GCS business's client base Our consulting services include financial integration, asset and portfolio strategy, location strategy and optimization, workplace strategies, workflow and business process improvement, merger and acquisition integration and industrial consulting. Fees for these services are on a negotiated basis and are often part of a multi-year services agreement. Fees may be contingent on meeting certain financial or savings objectives with incentives for exceeding agreed upon targets.

Today's clients are focused on corporate governance, consistency in service delivery, centralization of the real estate function and procurement. Clients are also less focused on transaction-based outcomes and more focused on overall results, savings, efficiencies and optimization of their overall business objectives. GCS was specifically designed to meet these objectives. We believe that GCS is hired to solve business problems, not "real estate" problems.

We believe that GCS provides a unique lens into the corporate real estate outsourcing industry and offers a unique way to win business across multiple business lines. Whether a client currently manages its corporate real estate function in-house (insource) or has engaged an external provider (outsource), GCS aims to create value by securing accounts that are first generation outsource or by gaining outsourced market share.

For the past 12 years, the International Association of Outsourcing Professionals ("IAOP") has named Newmark to The Best of The Global Outsourcing 100®, which identifies the world's best outsourcing providers across all industries.

Workplace and Occupancy Strategy. Our workplace strategy and human experience team includes real estate strategists, architects, financial analysts, change managers, and subject matter experts with experience in the components of a successful workplace. We focus on the people, place and process aspects that drive performance. We work with clients to make the experience of going to work more engaging, supportive, and productive by inspiring people through meaningful placemaking. Our clients include leading corporations who are increasingly rethinking their approach to the workplace as a result of the pandemic. They are motivated by a variety of factors - including making their people happier, safer and healthier, driving organizational change and re-alignment, and being more effective with their real estate and technology investments. Our team leverages workplace to tailor environments where employees want to come to work, participate and perform.

*Technology.* GCS has upgraded and improved upon various technologies offered in the real estate industry combining our technological specialties and our creative core of development within our GCS platform.

**Recurring Revenue Streams.** GCS often provides a recurring revenue stream when it enters into multi-year contracts for ongoing services, such as Project and Facilities Management and Real Estate and Lease Administrations over the course of the contract.

**Project Management.** We provide a variety of services to tenants and owners of self-occupied spaces. These include conversion management, move management, construction management and strategic occupancy planning services. These services may be provided in connection with a tenant representation lease or on a contractual basis across a corporate client's portfolio. Fees are generally determined on a negotiated basis and earned when the project is complete.

Real Estate and Lease Administration. We manage leases for our clients for a fee, which is generally on a per lease basis. We also perform lease audits and certain accounting functions related to the leases. Our lease administration services include critical date management, rent processing and rent payments. These services provide additional insight into a client's real estate portfolio, which allows us to deliver significant value back to the client through provision of additional services, such as tenant representation, project management and consulting assignments, to minimize leasing and occupancy costs. For large occupier clients, our real estate technology enables them to access and manage their complete portfolio of real estate assets. We offer clients a fully integrated user-focused technology product designed to help them efficiently manage their real estate costs and assets.

Facilities Management. We manage a broad range of properties on behalf of users of commercial real estate, including headquarters, facilities and office space, for a broad cross section of companies, including Fortune 500 and Forbes Global 2000 companies. We manage the day-to-day operations and maintenance for urban and suburban commercial properties of most types, including office, industrial, data centers, healthcare, retail, call centers, urban towers, suburban campuses, and landmark buildings. Facilities management services may also include facility audits and reviews, energy management services, janitorial services, mechanical services, bill payment, maintenance, project management, and moving management. While facility management contracts are typically three to five years in duration, they may be terminated on relatively short notice periods.

#### **Industry Trends and Opportunity**

We expect the following industry and macroeconomic trends to impact our market opportunity:

Large and Highly Fragmented Market. We believe that the commercial real estate services industry is a more than \$225 billion global revenue market opportunity of which a significant portion currently resides with smaller and regional companies. We estimate that approximately 15% of the revenue in the global commercial real estate services market is currently serviced by the top 10 global firms (by revenue), leaving a large opportunity for us to reach clients through superior experience and high-quality service, relative to both our larger competitors and the large number of fragmented smaller and regional companies. We believe that clients increasingly value full service real estate service providers with comprehensive capabilities and multi-jurisdictional reach. We believe this will provide a competitive advantage for us as we have full service capabilities to service both real estate owners and occupiers.

Increasing Institutional Investor Demand for Commercial Real Estate. Institutions investing in real estate often compare their returns on investments in real estate to those of alternative asset classes. Additionally, the continued low interest rate environment around the world and appealing spreads have attracted significant additional investment by the portfolios of sovereign wealth funds, insurance companies, pension and mutual funds, high net worth investors and family offices, and other institutional investors, leading to an increased percentage of direct and indirect ownership of real-estate related assets over time. The target allocation to real estate by all institutional investors globally has increased from 3.7% of their overall portfolios in 1990 to above 10.5% in 2020, according to figures from Preqin Real Estate Online, Cornell University's Baker Program in Real Estate and Hodes Weill & Associates. We expect this positive allocation trend to continue to benefit our capital markets, services, and GSE lending businesses.

Significant Levels of Commercial Mortgage Debt Outstanding and Upcoming Maturities. With \$3.8 trillion in U.S. commercial mortgage debt outstanding and with approximately \$2.3 trillion of maturities expected from 2021 to 2025 according to the Mortgage Bankers Association ("MBA") and Trepp, LLC, we see opportunities in our commercial mortgage brokerage businesses and our GSE lending units. Sustained low interest rates typically stimulate our capital markets business, where demand is often dependent on attractive all-in borrowing rates versus asset yields. Demand also depends on credit accessibility and general macroeconomic trends.

Favorable Multifamily Demographics Driving Growth in GSE Lending and Multifamily Sales. Delayed marriages, an aging population and immigration to the United States are among the factors increasing demand for new apartment living, which, according to a recent study commissioned by the NMHC and NAA, is expected to reach 4.6 million new apartments by 2030. The NMHC estimates that 325,000 new apartments must be built annually through 2030 to meet new demand. Additionally, according to the MBA, multifamily loan originations by all lenders are estimated to have decreased by 17% to \$302 billion in 2020. The MBA expects this same figure to increase by 7% in 2021 and 11% in 2022. We expect these trends will support continued growth for our real estate capital markets business, which provides integrated investment sales, mortgage brokerage, GSE/FHA lending, and loan servicing capabilities.

Trend Toward Outsourcing of Commercial Real Estate Services. Outsourcing of real estate-related services has reduced both property owner and tenant costs, which has spurred additional demand for real estate. We believe that the more than \$225 billion global revenue opportunity includes a large percentage of companies and landlords that have not yet outsourced their commercial real estate functions, including many functions offered by our management services businesses. Large corporations are focused on consistency in service delivery and centralization of the real estate function and procurement to maximize cost savings and efficiencies in their real estate portfolios. This focus tends to lead them to choose full-service providers like Newmark, where customers can centralize service delivery and maximize cost savings. Our GCS business was specifically designed to meet these objectives through the development of high value-add client-embedded technology, expert consultants and transaction execution. For those companies and landlords who do not outsource, we consult with them and implement software to facilitate self-management more efficiently. This technology produces licensing and consulting revenues, allows us to engage further with these clients and positions us for opportunities to provide transaction and management services to fulfill their needs.

#### **Our Competitive Strengths**

We believe the following competitive strengths differentiate us from competitors and will help us enhance our position as a leading commercial real estate services provider:

Full-Service Capabilities. We provide a fully integrated real estate services platform to meet the needs of our clients and seek to provide beginning-to-end services to each client. These services include leasing, investment sales, mortgage brokerage, property management, facility management, multifamily GSE lending, loan servicing, advisory and consulting, appraisal, property and development services, and embedded technological solutions to support their activities and allow them to comprehensively manage their real estate. Today's clients are focused on consistency of service delivery, centralization of the real estate function and procurement, resulting in savings and efficiencies and allowing them to focus on their core competencies. Our target clients increasingly award business to full-service commercial real estate services firms, a trend which benefits our business over a number of our competitors. Additionally, our full-service capabilities afford us an advantage when competing for business from clients who are outsourcing real estate services for the first time, as well as clients seeking best in class technology solutions. We believe that our comprehensive, top-down approach to commercial real estate services has allowed our revenue sources to become well-diversified across services and into key markets throughout North America.

**Proven Ability to Attract High-Quality Talent and Grow Market Share.** Newmark is able to provide full-service capabilities while maintaining a manageable scale and enjoys elevated market share and league table standings across many business lines. We have invested in the leadership of our business lines, recruiting the top performers nationally in Capital

Markets, Leasing, Global Corporate Services, and Management Services business lines. We further enhance the talent within the Company by attracting top-performers across business lines, property types and geographies to our platform.

Alignment to Investor Sentiment & Diverse Revenue Mix. We have selectively acquired talent to provide services in business lines, property types and geographies that align to the objectives of our valued clients and to the changing market for commercial real estate services. Specifically, we have grown our revenues in multifamily, industrial and life sciences, driven by our clients' desires to expand their investments and operations within these property types. Additionally, we have expanded our services through geographic diversification, growing service offerings in many markets in North America.

Deeply Embedded, Industry-Leading Technology. Our advanced technology differentiates us in the marketplace by harnessing the scale and scope of our data derived from billions of square feet of leased real estate. Our technology platform is led by our innovative VISION™ business intelligence products. This software combines powerful business intelligence, reporting and analytics, allowing clients to more efficiently manage their real estate portfolios. In 2019, Newmark acquired Workframe, Inc. ("Workframe") which is a collaboration platform that we believe will help our brokerage professionals better service their clients. In addition to generating revenue from software licenses and user agreements, we believe our technology solutions encourage customers to use Newmark to execute capital markets and leasing transactions, as well as other recurring services. Our N360 custom mobile tools provide access to our research, demographics and notifications about various property related events. This allows us to facilitate more timely dissemination of critical real estate information to our clients and professionals spread throughout a diverse array of markets. To maintain our competitive advantage in the marketplace, we employ dedicated, in-house technology professionals and consultants who continue to improve existing software products as well as develop new innovations. We will continue to aggressively develop and invest in technology with innovations in this area, which we believe will drive the future of real estate corporate outsourcing.

Strong and Diversified Client Relationships. We have long-standing relationships with many of the world's largest commercial property owners, real estate developers and investors, as well as Fortune 500 and Forbes Global 2000 companies. We are able to provide beginning-to-end corporate services solutions for our clients through GCS. This allows us to generate more recurring and predictable revenues as we generally have multi-year contracts to provide services, including repeatable transaction work, lease administration, project management, facilities management and consulting. In capital markets, we provide real estate investors and owners with property management and landlord representation during their ownership and assist them with maximizing their return on real estate investments through investment sales, debt and equity financing, lending and valuation and advisory services and real estate technology solutions. We believe that the many touch points we have with our clients gives us a competitive advantage in terms of client-specific and overall industry knowledge, while also giving us an opportunity to cross-sell our various offerings to provide maximum value to our customers.

Strong Financial Position to Support High Growth. We generate significant earnings and strong and consistent cash flow that we expect to fuel our future growth. For the 12-month period ended December 31, 2020, we generated revenues of approximately \$1.9 billion. We intend to maintain a strong balance sheet and to continue to grow our market share as we accretively acquire companies, develop, and invest in technology and add top talent across our platform. With our future earnings potential and strong balance sheet, we believe we are well positioned to invest strategically to grow our business over the long term while returning capital to shareholders. In addition, we have a right to receive shares of Nasdaq pursuant to the Nasdaq Transaction and monetizations. See "-Nasdaq Transaction and Nasdaq Monetizations" for more information.

*Employee Ownership and Equity-Based Compensation Yields Multiple Benefits.* Unlike many of our peers, virtually all of our key executives and revenue-generating employees have partnership and/or equity stakes in our company. We believe that this strong emphasis on equity-based compensation promotes an entrepreneurial culture that enables us to attract and retain key producers in key markets and services. See "-Human Capital Management."

Strong and Experienced Management Team. Our management team possesses deep leadership experience and subject matter expertise, benefiting both our Company and its clients. Our executive officers are comprised of a diverse set of individuals with an average of more than 30 years of industry experience. Additionally, our geographic and business line leadership teams also average more than 30 years of industry experience. These leadership teams, together, represent our flat leadership structure and robust capabilities in both corporate strategy and production expertise.

#### **Our Differentiated Business Growth Strategy**

Set forth below are the key components of our differentiated business growth strategy:

**Profitably Hire Top Talent and Accretively Acquire Complementary Businesses.** Building on our management team's proven track record, our retentive compensation structure, our high-growth platform and our equity currency, we intend to opportunistically hire additional producers and acquire other firms, and services to strengthen and enhance our broad suite of

offerings. We expect this growth to deepen our presence in our existing markets and expand our ability to service existing and new clients.

Actively Cross-Sell Services to Increase Revenue and Expand Margins. We expect the combination of our services to generate substantial revenue synergies across our platforms, increase revenues per producer and expand margins. To complement and drive future growth opportunities within our GCS business, we are leveraging our capabilities in providing innovative front-end real estate technology solutions to complement and cross-sell other corporate services to those clients, including leasing services, project management, facilities management and lease administration services. Furthermore, in capital markets we can leverage relationships with institutional owners of real estate to provide investment sales, debt and equity, landlord representation and property management. In particular, the combination of our leading multifamily debt origination provider with our top- multifamily investment sales business for the year ended December 31, 2020, and Newmark's fast growing commercial mortgage business is an opportunity for strong loan originations and cross-selling opportunities across the multifamily market. We expect this to also expand our more than \$68.6 billion servicing portfolio.

Incentivize and Retain Top Talent Using Equity-based Compensation. Unlike many of our peers, virtually all of our key executives and producers have partnership and/or equity stakes in our company and receive deferred equity, restricted stock units or Newmark Holdings units as part of their compensation. A significant percentage of Newmark's fully diluted shares are owned by our executives, partners and employees. Our ownership stakes provide effective tools to recruit, motivate and retain our key employees.

Utilize Our Technology to Provide Value and Deepen Relationships with Clients. We believe owners and occupiers of commercial real estate are increasingly focused on improving their efficiency, cost reduction and outsourcing of non-core real estate competencies. Through the use of our innovative technology and consulting services, we help clients become more efficient in their commercial real estate activities, and thus realize additional profit. We will continue to provide technology solutions for companies that self-manage, offering them visibility into their real estate data and tools to better manage their real estate utilization and spend. For instance, we are well positioned to provide technology services for the approximately 80% of the market (measured in square feet) that we believe does not outsource their real estate functions. The deep insight into our clients that we gain through our data and technology will provide us with opportunities to cross-sell consulting and transaction services.

# Opportunity to Grow Domestic and Global Footprint.

In 2020, less than 2.4% of our revenues were from international sources, while our largest, full-service, U.S.-listed competitors earned approximately 20-30% of their revenues outside the Americas, for the most recent twelve-month periods reported, excluding investment management. We believe that our successful history of acquiring businesses across the U.S. and making profitable hires across our business lines demonstrate our ability to increase revenues in North America and grow substantially through acquisitions and hiring both domestically and globally. We recently completed our first European acquisition, London-based Harper Dennis Hobbs, which is complementary to our retail leasing business in North America. Currently, we facilitate servicing most of our clients' needs outside of the Americas through our alliance with London-based Knight Frank LLP (which we refer to as "Knight Frank") and other third-party service providers.

#### Nasdaq Transaction and Nasdaq Monetizations

On June 28, 2013, BGC Partners sold eSpeed to Nasdaq (the "Nasdaq Transaction"). The total consideration paid or payable by Nasdaq included an earn-out of up to 14,883,705 shares of common stock of Nasdaq to be paid ratably over 15 years after the closing of the Nasdaq Transaction, provided that Nasdaq produces at least \$25 million in gross revenues for the applicable year. Nasdaq generated gross revenues of approximately \$5.6 billion in 2020. The right to receive the remainder of the Nasdaq payment was transferred from BGC Partners to us beginning in the third quarter of 2017. We have recorded gains related to the Nasdaq payments of \$98.6 million in 2019 and \$121.9 million in 2020 and expect our future results to include the additional approximately 6.9 million Nasdaq shares to be received over time, if Nasdaq's sale of its U.S. fixed income business to Tradeweb does not close. In 2018, we entered into monetization transactions with respect to the Nasdaq shares for the shares we received in 2019 and 2020 and shares to be received in each of 2021 and 2022.

On February 2, 2021, Nasdaq announced that it entered into a definitive agreement to sell its U.S. fixed income business. The closing will accelerate Newmark's receipt of Nasdaq shares (subject to an agreed upon present value discount). Upon the closing of the Nasdaq transaction, the Company's 2021 and 2022 monetization transactions are expected to accelerate and settle. Net of this monetization settlement, Newmark estimates it will receive approximately 5 million shares of Nasdaq stock worth \$723.5 million as of February 17, 2021's closing price. Actual amounts will depend on the timing of the closing and Nasdaq's stock price at the time. Nasdaq has stated that the transaction is expected to close later in 2021 subject to the satisfaction of customary closing conditions, including the receipt of required regulatory approvals. At this time, it is not

possible for Newmark to be certain if or when this will occur. See "Item 1A - Risk Factors" and "Item 7-Management's Discussion and Analysis of Financial Condition and Results of Operations - Nasdaq Monetization Transactions."

#### Knotel

Newmark recently acquired all of the first and second lien debt of Knotel, Inc., a flexible workspace provider. On January 31, 2021, Newmark agreed to provide approximately \$20 million of debtor-in-possession financing to Knotel and acquire the business as part of Knotel's Chapter 11 sales process, subject to approval of the U.S. Bankruptcy Court.

#### **Our Knight Frank Partnership**

We offer services to clients on a global basis. In 2005, we partnered with London-based Knight Frank in order to enhance our ability to provide best-in-class local service to our clients, throughout the world. Knight Frank, operates out of over 500 offices across Europe, the Middle East, Asia, Australia and Africa. Outside of the Americas, we generally collaborate with Knight Frank to ensure that our clients have access to local expertise and to highly-skilled professionals in the locales where they choose to transact. We expect that our cross-selling efforts with Knight Frank will lead to continued growth.

While we have the right to expand our international operations, we may be subject to certain short-term contractual restrictions due to our existing agreement with Knight Frank which was extended, effective on December 28, 2017 for a three-year period with a 90-day mutual termination right. The agreement restricts the parties from operating a competing commercial real estate business in the other party's areas of responsibility. Our areas of responsibility are North America and South America. Knight Frank's areas of responsibility are the Asia-Pacific region, Europe, the Middle East and Africa.

#### **Our Domestic and Latin American Real Estate Services Alliances**

In certain smaller markets in the United States and in countries in Latin America in which we do not maintain owned offices, we have agreements in place to operate on a collaborative and cross-referral basis with certain independently-owned offices in return for contractual and referral fees paid to us and/or certain mutually beneficial co-branding and other business arrangements. We do not derive a significant portion of our revenue from these relationships. These independently-owned offices generally use some variation of our branding in their names and marketing materials. These agreements are normally multi-year contracts, and generally provide for mutual referrals in their respective markets, generating additional contract and brokerage fees. Through these independently-owned offices, our clients have access to additional brokerage professionals with local market research capabilities as well as other commercial real estate services in locations where our business does not have a physical presence.

#### **Industry Recognition**

As a result of our experienced management team's ability to skillfully grow the Company, we have become a nationally recognized brand. Over the past several years, we have consistently won a number of U.S. industry awards and accolades, been ranked highly by third-party sources and significantly increased our rankings, which we believe reflects recognition of our performance and achievements. For example:

- Ranked #3 Top Brokerage Firm, Commercial Property Executive, 2020;
- Ranked #1 Top Sales Firm, Commercial Property Executive, 2020
- Ranked #2 Top Brokers in Sales of Office Properties, Real Estate Alert, 2020;
- Ranked #2 Top Brokers of Multi-Family Properties, Real Estate Alert, 2020;
- Ranked #1 Largest Sales of Multi-Family Properties, Portfolio Category, Real Estate Alert, 2020
- Ranked #3 Top Overall Brokers, Real Estate Alert, 2020
- Ranked #4 Top Retail Brokers, Real Estate Alert, 2020
- Ranked #1 Top Seniors Housing Brokers by Investment Volume, Real Capital Analytics Survey, 2020;
- Ranked #2 Top Apartment Brokers by Investment Volume, Real Capital Analytics Survey, 2020;
- Ranked #3 Top Brokers by Investment Volume, Real Capital Analytics Survey, 2020;
- Ranked #3 Top Office Brokers by Investment Volume, Real Capital Analytics Survey, 2020;
- Ranked #5 Multifamily Freddie Mac Optigo® lender in 2020 by the agency, up from #10 in 2013, the year before we acquired this business;
- Ranked #5 Fannie Mae Delegated Underwriting and Servicing lender by volume in 2020 by the agency;
- Ranked among The Best of The Global Outsourcing 100® by the International Association of Outsourcing Professionals, 2020, for the 11th
  consecutive year; and
- Winner of 18 REBNY Deal of the Year Awards in the last 16 Years, Real Estate Board of New York.

#### Clients

Our clients include a full range of real estate owners, occupiers, tenants, investors, lenders and multi-national corporations in numerous markets, including office, retail, industrial, multifamily, student housing, hotels, data center, healthcare, self-storage, land, condominium conversions, subdivisions and special use. Our clients vary greatly in size and complexity, and include for-profit and non-profit entities, governmental entities and public and private companies. For the year ended December 31, 2020, our top 10 clients, collectively, accounted for approximately 7.2% of our total revenue on a consolidated basis, and our largest client accounted for less than 1.6% of our total revenue on a consolidated basis.

#### Sales and Marketing

We seek to develop our brand and to highlight its expansive platform while reinforcing our position as a leading commercial real estate services firm in the United States through national brand and corporate marketing, local marketing of specific business lines and targeted brokerage professional marketing efforts.

#### National Brand and Corporate Marketing

At a national level, we utilize media relations, industry sponsorships and sales collateral and targeted advertising in trade and business publications to develop and market our brand. We believe that our emphasis on our unique capabilities enables us to demonstrate our strengths and differentiate ourselves from our competitors. Our multi-market business groups provide customized collateral, website and technology solutions designed to address specific client needs.

# Local Market Expertise and Targeted Brokerage Professional Efforts

On a local level, our offices (including those owned by us and independently owned offices) have access to tools and templates that provide our sales professionals with the market knowledge we believe is necessary to educate and advise clients, and also to bring properties to market quickly and effectively. These tools and templates include proprietary research and analyses, web-based marketing systems and ongoing communications and training about our depth and breadth of services. Our sales professionals use these local and national resources to participate directly in selling to, advising and servicing clients. We provide marketing services and materials to certain independently owned offices as part of an overall agreement allowing them to use our branding. We also benefit from shared referrals and materials from local offices.

Additionally, we invest in and rely on comprehensive research to support and guide the development of real estate and investment strategy for our clients. Research plays a key role in keeping colleagues throughout the organization attuned to important trends and changing conditions in world markets. We disseminate this information internally and externally directly to prospective clients and the marketplace through the company website. We believe that our investments in research and technology are critical to establishing our brand as a thought leader and expert in real estate-related matters and provide a key sales and marketing differentiator.

#### **Intellectual Property**

We hold various trademarks, trade dress and trade names and rely on a combination of patent, copyright, trademark, service mark and trade secret laws, as well as contractual restrictions, to establish and protect our intellectual property rights. We own numerous domain names and have registered numerous trademarks and/or service marks in the United States and foreign countries. We have a number of pending patent applications relating our thought leadership. We will continue to file additional patent applications on new inventions, as appropriate, demonstrating our commitment to technology and innovation. Although we believe our intellectual property rights play a role in maintaining our competitive position in a number of the markets that we serve, we do not believe we would be materially adversely affected by the expiration or termination of our trademarks or trade names or the loss of any of our other intellectual property rights. Our trademark registrations must be renewed periodically, and, in most jurisdictions, every 10 years.

#### Competition

We compete across a variety of business disciplines within the commercial real estate industry, including commercial property and corporate facilities management, owner-occupier, property and landlord representation, property sales, valuation, capital markets (equity and debt) solutions, GSE lending and loan servicing and development services. Each business discipline is highly competitive on a local, regional, national and global level. Depending on the geography, property type or service, we compete with other commercial real estate service providers, including outsourcing companies that traditionally competed in limited portions of our real estate management services business and have recently expanded their offerings. These competitors include companies such as Aramark, ISS A/S and ABM Industries. From time to time, we also compete with in-house corporate real estate departments, institutional lenders, insurance companies, investment banking firms, and accounting and consulting firms in various parts of our business. Despite recent consolidation, the commercial real estate services industry remains highly fragmented and competitive. Although many of our competitors are local or regional firms that are smaller than us, some of these competitors are more entrenched than us on a local or regional basis. We are also subject to competition from other large

multi-national firms that have similar service competencies to ours, including CBRE Group, Inc., Jones Lang LaSalle Inc., Cushman & Wakefield plc, Savills Studley, Inc., and Colliers International Group, Inc. In addition, more specialized firms like Marcus & Millichap Inc., Eastdil Secured LLC and Walker & Dunlop, Inc. compete with us in certain service lines or property types.

#### Seasonality

Due to the strong desire of many market participants to close real estate transactions prior to the end of a calendar year, our business exhibits certain seasonality, with our revenue tending to be lowest in the first quarter and strongest in the fourth quarter. For the full year ended 2020, we earned approximately 25% of our revenues in the first quarter and 32% of our revenues in the fourth quarter, while the comparable figures were 20% and 29%, respectively, in 2019.

#### Partnership and Equity Overview

We expect many of our key brokerage professionals, salespeople and other professionals to have a substantial amount of their own capital invested in our business, aligning their interests with those of our stockholders. We control the general partner of Newmark Holdings. The limited partnership interests in Newmark Holdings consist of: (i) a special voting limited partnership interest held by us; (ii) exchangeable limited partnership interests held by Cantor; (iii) founding/working partner interests held by founding/working partners; (iv) limited partnership units, which consist of a variety of units that are generally held by employees such as REUs, RPUs, PSUs, PSEs, LPUs, APSUs, APSIs, AREUs, ARPUs and NPSUs; and (v) Preferred Units, which are working partner interests that may be awarded to holders of, or contemporaneous with, the grant of certain limited partnership units. See "Our Organizational Structure."

While Newmark Holdings limited partnership interests generally entitle our partners to participate in distributions of income from the operations of our business, upon leaving Newmark Holdings (or upon any other purchase of such limited partnership interests), any such partners will only be entitled to receive over time, and provided such partner does not violate certain partner obligations, an amount for their Newmark Holdings limited partnership interests that reflects such partners's capital account or compensatory grant awards, excluding any goodwill or going concern value of our business unless Cantor, in the case of the founding partners, and we, as the general partner of Newmark Holdings, otherwise determine. Our partners will be able to receive the right to exchange their Newmark Holdings limited partnership interests for shares of our Class A common stock (if, in the case of founding partners, Cantor so determines and, in the case of working partners and limited partnership unit holders, we, as the Newmark Holdings general partner, with Cantor's consent, determine otherwise) and thereby realize any higher value associated with our Class A common stock. We believe that employee equity ownership creates a sense of responsibility for the health and performance of our business and have a strong incentive to maximize our revenues and profitability. See "-Our Organizational Structure" and "Item 1A-Risk Factors-Risks Related to Our Relationship with Cantor and Its Respective Affiliates."

#### **Relationship** with Cantor

See "Item 1A-Risk Factors-Risks Related to Our Relationship with Cantor and Its Respective Affiliates."

#### Regulation

The brokerage of real estate sales and leasing transactions, property and facilities management, conducting real estate valuation and securing debt for clients, among other business lines, also require that we comply with regulations affecting the real estate industry and maintain licenses in the various jurisdictions in which we operate. Like other market participants that operate in numerous jurisdictions and in various business lines, we must comply with numerous regulatory regimes.

We could be required to pay fines, return commissions, have a license suspended or revoked, or be subject to other adverse action if we conduct regulated activities without a license or violate applicable rules and regulations. Licensing requirements could also impact our ability to engage in certain types of transactions, change the way in which we conduct business or affect the cost of conducting business. We and our licensed associates may be subject to various obligations and we could become subject to claims by regulators and/or participants in real estate sales or other services claiming that we did not fulfill our obligations. This could include claims with respect to alleged conflicts of interest where we act, or are perceived to be acting, for two or more clients. While management has overseen highly regulated businesses before and expects us to comply with all applicable regulations in a satisfactory manner, no assurance can be given that it will always be the case. In addition, federal, state and local laws and regulations impose various environmental zoning restrictions, use controls, and disclosure obligations that impact the management, development, use and/or sale of real estate. Such laws and regulations tend to discourage sales and leasing activities, as well as mortgage lending availability, with respect to such properties. In our role as property or facilities manager, we could incur liability under environmental laws for the investigation or remediation of hazardous or toxic substances or wastes relating to properties we currently or formerly managed. Such liability may be imposed without regard for the lawfulness of the original disposal activity, or our knowledge of, or fault for, the release or contamination. Further, liability under some of these may be joint and several, meaning that one of multiple liable parties could

be responsible for all costs related to a contaminated site. Certain requirements governing the removal or encapsulation of asbestos-containing materials, as well as recently enacted local ordinances obligating property or facilities managers to inspect for and remove lead-based paint in certain buildings, could increase our costs of regulatory compliance and potentially subject us to violations or claims by regulatory agencies or others. Additionally, under certain circumstances, failure by our brokerage professionals acting as agents for a seller or lessor to disclose environmental contamination at a property could result in liability to a buyer or lessee of an affected property.

We are required to meet and maintain various eligibility criteria from time to time established by the GSEs and HUD, as well as applicable state and local licensing agencies, to maintain our status as an approved lender. These criteria include minimum net worth, operational liquidity and collateral requirements, and compliance with reporting requirements. We also are required to originate our loans and perform our loan servicing functions in accordance with the applicable program requirements and guidelines from time to time established by the GSEs and HUD. For additional information, see "Item-1A-Risk Factors-Risks Related to Our Business-Regulatory/Legal-The loss of relationships with the GSEs and HUD would, and changes in such relationships could, adversely affect our ability to originate commercial real estate loans through such programs. Compliance with the minimum collateral and risk-sharing requirements of such programs, as well as applicable state and local licensing agencies, could reduce our liquidity."

Newmark is subject to various capital requirements in connection with seller/servicer agreements that Newmark has entered into with the various GSEs. Failure to maintain minimum capital requirements could result in Newmark's inability to originate and service loans for the respective GSEs and could have a direct material adverse effect on Newmark's consolidated financial statements. As of December 31, 2020, Newmark has met all capital requirements. As of December 31, 2020, the most restrictive capital requirement was Fannie Mae's net worth requirement. Newmark exceeded the minimum requirement by \$357.8 million.

Certain of Newmark's agreements with Fannie Mae allow Newmark to originate and service loans under Fannie Mae's DUS Program. These agreements require Newmark to maintain sufficient collateral to meet Fannie Mae's restricted and operational liquidity requirements based on a pre-established formula. Certain of Newmark's agreements with Freddie Mac allow Newmark to service loans under Freddie Mac's Targeted Affordable Housing Program ("TAH"). These agreements require Newmark to pledge sufficient collateral to meet Freddie Mac's liquidity requirement of 8% of the outstanding principal of TAH loans serviced by Newmark. As of December 31, 2020, Newmark has met all liquidity requirements.

In addition, as a servicer for Fannie Mae, GNMA and FHA, Newmark is required to advance to investors any uncollected principal and interest due from borrowers. As of December 31, 2020 and 2019, outstanding borrower advances were approximately \$0.8 million and \$0.3 million, respectively, and are included in "Other assets" in the accompanying consolidated balance sheets.

In order to continue our business in our current structure, we and Newmark Holdings must not be deemed investment companies under the Investment Company Act. We intend to take all legally permissible action to ensure that such entities not be subject to such act. For additional information, see "Item 1A-Risk Factors-Risks Related to Our Corporate and Partnership Structure-If we or Newmark Holdings were deemed an "investment company" under the Investment Company Act, the Investment Company Act's restrictions could make it impractical for us to continue our business and structure as contemplated and could materially adversely affect our business, financial condition, results of operations and prospects."

#### **Employees**

As of December 31, 2020, we had more than 5,800 employees, including more than 1,800 revenue-generating producers in over 145 offices in 117 cities.

As of December 31, 2020, we had 1,092 employees that were fully reimbursed by our property management or facilities management clients to whom we provide services and pass through such employee expense.

Generally, our employees are not subject to any collective bargaining agreements, except for certain employees that are reimbursed by our property management or facilities management clients.

### **Human Capital Management**

# Human Capital Resources

As of December 31, 2020, we had more than 5,800 employees in 19 countries across four continents. Within this total, 98% of the employee base comprised of full-time employees and 86% are in the United States.

Approximately 1,100 of those employees are fully reimbursed by clients, mainly in our property management and global corporate services businesses. Various employees also work for Cantor and its affiliates to provide services pursuant to our Administrative Services Agreement with Cantor and devote only a portion of their time to Newmark. Generally, employees are not subject to any collective bargaining agreements, except approximately 200 employees in the United States, all of whom are fully reimbursed.

We have invested significantly through acquisitions, technology spending and the hiring of new brokerage professionals, salespeople, managers and other front-office personnel. The market for these acquisitions has been competitive, and it is expected that these conditions will persist for the foreseeable future. We have attracted best-in-class professionals to our platform, known for scale, technology, experience and expertise.

Newmark is an organization built on strong values, employee engagement and ownership. At our core, we are committed to our employees by providing them with an opportunity to participate in our success. By cultivating a dynamic mix of people and ideas, we enrich our businesses' performance, the experience of an increasingly diverse employee base, and our communities' engagement.

#### **Human Capital Measures and Objectives**

In operating our businesses, human capital measures and objectives are critical drivers of revenues and margins. We continually work to expand service offerings and geographies and seek to manage human capital resources to maximize profitability in the face of shifting client demands.

Our human capital measures and objectives include front-office employee headcount (described above). As of December 31, 2020, our front-office headcount was 2,183 brokers, salespeople, managers and other front-office personnel, down 2.8% from 2,246 a year ago.

We continue to invest in the business by adding high profile and talented producers and other revenue generating professionals. In 2020, we hired approximately 100 new producers and other revenue generating professionals. Historically newly hired commercial real estate producers tend to achieve higher productivity in their second and third years with the Company although we incur related expenses immediately.

During the year, we increased our focus on alternative property types, such as life science, seniors housing, medical office, self-storage and student housing which, together with industrial and multifamily, comprised a higher percentage of transaction volumes for Newmark in 2020 and are aligned to investor preferences as a result of the pandemic. Newmark will continue to focus on the growth of our recurring revenue businesses, such as Valuation & Advisory, Mortgage Servicing, Global Corporate Services, and Property Management. From a human capital perspective, we have made some key management hires in some of these areas and expect them to be continued areas of growth in the future.

From time to time, we engage in cost-savings initiatives, including reducing the number of employees to improve margins. We are focused on driving margin expansion through the use of technology to improve our workforce's productivity and rationalize our cost structure to drive increased efficiencies and through the use of near shoring and offshoring where appropriate. Our India offshoring operation now consists of over 150 employees with plans to grow that further in 2021. We have also focused heavily on reducing internal expenses related to events, travel and entertainment.

#### Performance-Based and Highly Retentive Compensation Structure

Virtually all of our key executives and producers have equity or partnership stakes in the Company and its subsidiaries. Generally, they receive deferred equity or limited partnership units as part of their compensation. A significant percentage of Newmark's fully diluted shares are owned by our executives, partners and employees.

We issue limited partnership units and other forms of equity-based compensation, such as restricted stock units, which:

- Provide liquidity to our partners and employees over time;
- · Align the interests of our partners and employees and management with those of common stockholders;
- · Help motivate and retain key partners and employees; and
- Encourage a collaborative culture that drives cross-selling and growth.

The non-exchangeable partnership units held by our partners are subject to forfeiture (such as if the non-compete, confidentiality or non-solicit provisions of the Newmark Holdings limited partnership agreement are violated), and unvested restricted stock units are subject to service conditions that must be met in order for them to vest into shares of Newmark common stock. In addition, any partnership amounts paid following termination of service generally are paid over a number of

years to ensure compliance with partner obligations. This compensation structure has proven to be highly retentive, and since 2015, we have retained 95% of our top performing brokers.

We also rely heavily on various agreements entered into with certain employees and partners. Many of these individuals receive loans that may be either wholly or in part repaid from the distribution earnings that the individual receives on some or all of their limited partnership units or may be forgiven over a period of time. These loans provide incentives and promote retention.

#### Human Capital and Social Policies and Practices

We are committed to our people and the communities we serve, investing in our employees' long-term development and engagement by delivering training, programs and a culture where our people can thrive. We are committed to equal opportunity, diversity and other policies and practices, and an abiding pledge to community service and charity. We take seriously the health, safety and welfare of our employees, clients, vendors and the broader communities in which we operate and are taking extraordinary measures in light of the current COVID-19 pandemic.

#### Environmental, Social and Governance ("ESG") / Sustainability Information

To learn more about policies and practices and our continuing efforts related to human capital and ESG matters, please refer to the ESG/sustainability section of our website at nmrk.com/esg for further information. You may also find our Corporate Governance Guidelines, Code of Business Conduct and Ethics, the charters of the committees of our Board of Directors, Hedging Policy, information about our charitable initiatives and other sustainability and ESG policies and practices on our website and in the annual proxy statement. The information contained on, or that may be accessed through, our website, is not part of, and not incorporated into, this Annual Report on Form 10-K.

# **Legal Proceedings**

See the discussion of Legal Proceedings contained in "Note 31 - Commitments and Contingencies" to our Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K.

#### **OUR ORGANIZATIONAL STRUCTURE**

#### The Separation and Contribution

In the Separation, Newmark Holdings limited partnership interests, Newmark Holdings founding partner interests, Newmark Holdings working partner interests and Newmark Holdings limited partnership units were distributed to holders of BGC Holdings limited partnership interests, BGC Holdings founding partner interests, BGC Holdings working partner interests and BGC Holdings limited partnership units, respectively, in proportion to such interests of BGC Holdings held by such holders immediately prior to the Separation.

#### The Spin-Off

On November 30, 2018, BGC completed the Spin-Off to its stockholders of all of the shares of Newmark common stock owned by BGC as of immediately prior to the effective time of the Spin-Off, with shares of Newmark Class A common stock distributed to the holders of shares of BGC Class A common stock (including directors and executive officers of BGC Partners) of record as of the close of business on the Record Date, and shares of Newmark Class B common stock distributed to the holders of shares of BGC Class B common stock (consisting of Cantor and CFGM) of record as of the close of business on the Record Date.

Based on the number of shares of BGC common stock outstanding as of the close of business on the Record Date, BGC's stockholders as of the Record Date received in the Spin-Off 0.463895 of a share of Newmark Class A common stock for each share of BGC Class A common stock held as of the Record Date, and 0.463895 of a share of Newmark Class B common stock for each share of BGC Class B common stock held as of the Record Date. BGC Partners stockholders received cash in lieu of any fraction of a share of Newmark common stock that they otherwise would have received in the Spin-Off.

On November 30, 2018, BGC Partners also caused its subsidiary, BGC Holdings, L.P. ("BGC Holdings"), to distribute pro-rata (the "BGC Holdings Distribution") all of the 1,458,931 exchangeable limited partnership units of Newmark Holdings held by BGC Holdings immediately prior to the effective time of the BGC Holdings Distribution to its limited partners entitled to receive distributions on their BGC Holdings units (including Cantor and executive officers of BGC) who were holders of record of such units as of the Record Date. The Newmark Holdings units distributed to BGC Holdings partners in the BGC Holdings Distribution are exchangeable for shares of Newmark Class A common stock, and in the case of the 449,917 Newmark Holdings units received by Cantor, also into shares of Newmark Class B common stock, at the applicable exchange ratio (subject to adjustment).

Following the Spin-Off and the BGC Holdings distribution, BGC Partners ceased to be Newmark's controlling stockholder, and BGC and its subsidiaries no longer held any shares of Newmark common stock or other equity interests in it or its subsidiaries. Cantor continues to control Newmark and its subsidiaries following the Spin-Off and the BGC Holdings distribution.

### **Current Organizational Structure**

As of December 31, 2020, there were 166,647,122 shares of Newmark Class A common stock issued and 161,175,894 outstanding. Cantor and CFGM held no shares of Newmark Class A common stock. Each share of Newmark Class A common stock is generally entitled to one vote on matters submitted to a vote of our stockholders. As of December 31, 2020, Cantor and CFGM held 21,285,533 shares of Newmark Class B common stock representing all of the outstanding shares of Newmark Class B common stock. The shares of Newmark Class B common stock held by Cantor and CFGM as of December 31, 2020, represented approximately 56.9% of our total voting power. Each share of Newmark Class B common stock is generally entitled to the same rights as a share of Newmark Class A common stock, except that, on matters submitted to a vote of our stockholders, each share of Newmark Class B common stock is entitled to 10 votes. The Newmark Class B common stock generally votes together with the Newmark Class A common stock on all matters submitted to a vote of our stockholders. We expect to retain our dual class structure, and there are no circumstances under which the holders of Newmark Class B common stock would be required to convert their shares of Newmark Class B common stock into shares of Newmark Class A common stock. Our amended and restated certificate of incorporation referred to herein as our certificate of incorporation does not provide for automatic conversion of shares of Newmark Class B common stock into shares of Newmark Class A common stock upon the occurrence of any event.

We hold the Newmark Holdings general partnership interest and the Newmark Holdings special voting limited partnership interest, which entitle us to remove and appoint the general partner of Newmark Holdings and serve as the general partner of Newmark Holdings, which entitles us to control Newmark Holdings. Newmark Holdings, in turn, holds the Newmark OpCo general partnership interest and the Newmark OpCo special voting limited partnership interest, which entitle Newmark Holdings to remove and appoint the general partner of Newmark OpCo, and serve as the general partner of Newmark OpCo, which entitles Newmark Holdings (and thereby us) to control Newmark OpCo. In addition, as of December 31, 2020, we directly held Newmark OpCo limited partnership interests consisting of approximately 81,352,854 units representing approximately 31.0% of the outstanding Newmark OpCo limited partnership interests (not including EPUs). We are a holding company that holds these interests, serves as the general partner of Newmark Holdings and, through Newmark Holdings, acts as the general partner of Newmark OpCo. As a result of our ownership of the general partnership interest in Newmark Holdings and Newmark Holdings' general partnership interest in Newmark OpCo, we consolidate Newmark OpCo's results for financial reporting purposes.

Cantor, founding partners, working partners and limited partnership unit holders directly hold Newmark Holdings limited partnership interests. Newmark Holdings, in turn, holds Newmark OpCo limited partnership interests and, as a result, Cantor, founding partners, working partners and limited partnership unit holders indirectly have interests in Newmark OpCo limited partnership interests. In addition, The Royal Bank of Canada holds \$325 million of EPUs issued by Newmark on June 18, 2018 and September 26, 2018 in private transactions.

The Newmark Holdings limited partnership interests held by Cantor and CFGM are designated as Newmark Holdings exchangeable limited partnership interests. The Newmark Holdings limited partnership interests held by the founding partners are designated as Newmark Holdings founding partner interests. The Newmark Holdings limited partnership interests held by the working partners are designated as Newmark Holdings working partner interests. The Newmark Holdings limited partnership interests held by the limited partnership unit holders are designated as limited partnership units.

Each unit of Newmark Holdings limited partnership interests held by Cantor and CFGM is generally exchangeable with us for a number of shares of Class B common stock (or, at Cantor's option or if there are no additional authorized but unissued shares of Class B common stock, a number of shares of Class A common stock) equal to the exchange ratio.

As of December 31, 2020, 4,850,351 founding/working partner interests were outstanding. These founding/working partners were issued in the Separation to holders of BGC Holdings founding/working partner interests, who received such founding/working partner interests in connection with BGC Partners' acquisition of the BGC Partners business from Cantor in 2008. The Newmark Holdings limited partnership interests held by founding/working partners are not exchangeable with us unless (1) Cantor acquires such interests from Newmark Holdings upon termination or bankruptcy of the founding/working partners or redemption of their units by Newmark Holdings (which it has the right to do under certain circumstances), in which case such interests will be exchangeable with us for shares of Newmark Class A common stock or Newmark Class B common stock as described above, or (2) Cantor determines that such interests can be exchanged by such founding/working partners with us for Newmark Class A common stock, with each Newmark Holdings unit exchangeable for a number of shares of

Newmark Class A common stock equal to the exchange ratio (which was initially one, but is subject to adjustment as set forth in the Separation and Distribution Agreement), on terms and conditions to be determined by Cantor (which exchange of certain interests Cantor expects to permit from time to time). Cantor has provided that certain founding/working partner interests are exchangeable with us for Class A common stock, with each Newmark Holdings unit exchangeable for a number of shares of Newmark Class A common stock equal to the exchange ratio (which was initially one, but is subject to adjustment as set forth in the Separation and Distribution Agreement), in accordance with the terms of the Newmark Holdings limited partnership agreement. Once a Newmark Holdings founding/working partner interest becomes exchangeable, such founding/working partner interest is automatically exchanged upon a termination or bankruptcy with us for Newmark Class A common stock.

Further, we provide exchangeability for partnership units under other circumstances in connection with (1) our partnership redemption, compensation and restructuring programs, (2) other incentive compensation arrangements and (3) business combination transactions.

As of December 31, 2020, 57,101,590 limited partnership units were outstanding (including founding/working partner interests and working partner interests, and units held by Cantor). Limited partnership units will be only exchangeable with us in accordance with the terms and conditions of the grant of such units, which terms and conditions are determined in our sole discretion, as the Newmark Holdings general partner, with the consent of the Newmark Holdings exchangeable limited partnership interest majority in interest, in accordance with the terms of the Newmark Holdings limited partnership agreement.

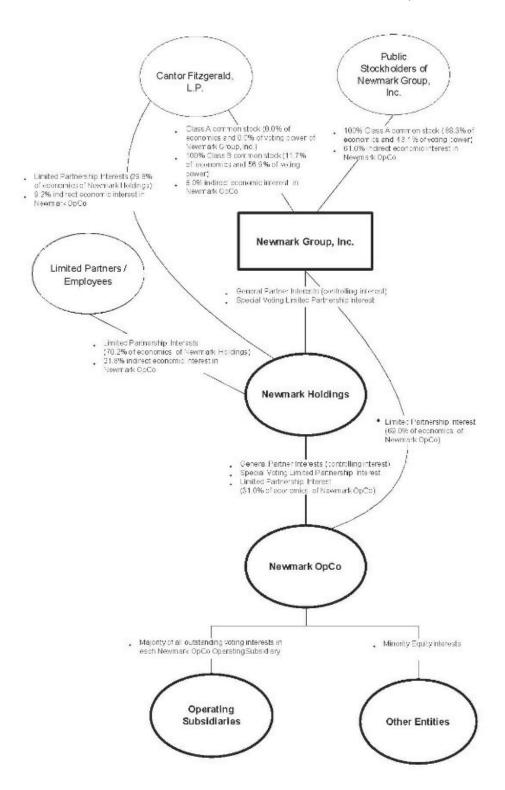
The exchange ratio between Newmark Holdings limited partnership interests and our common stock was initially one. However, this exchange ratio will be adjusted in accordance with the terms of the Separation and Distribution Agreement if our dividend policy and the distribution policy of Newmark Holdings are different. As of December 31, 2020, the exchange ratio was 0.9379.

With each exchange, our direct and indirect interest in Newmark OpCo will proportionately increase because, immediately following an exchange, Newmark Holdings will redeem the Newmark Holdings unit so acquired for the Newmark OpCo limited partnership interest underlying such Newmark Holdings unit

The profit and loss of Newmark OpCo and Newmark Holdings, as the case may be, are allocated based on the total number of Newmark OpCo units (not including EPUs) and Newmark Holdings units, as the case may be, outstanding.

The following diagram illustrates the ownership structure of Newmark as of December 31, 2020. The diagram does not reflect the various subsidiaries of Newmark, Newmark OpCo or Cantor (including certain operating subsidiaries that are organized as corporations whose equity is either wholly-owned by Newmark or whose equity is majority-owned by Newmark with the remainder owned by Newmark OpCo) or the results of any exchange of Newmark Holdings exchangeable limited partnership interests or, to the extent applicable, Newmark Holdings founding partner interests, Newmark Holdings working partner interests or Newmark Holdings limited partnership units. In addition, the diagram does not reflect the Newmark OpCo exchangeable preferred limited partnership units, or EPUs, since they are not allocated any gains or losses of Newmark OpCo for tax purposes and are not entitled to regular distributions from Newmark OpCo.

## STRUCTURE OF NEWMARK AS OF DECEMBER 31, 2020



Shares of Newmark Class B common stock are convertible into shares of Newmark Class A common stock at any time in the discretion of the holder on a one-for-one basis. Accordingly, if Cantor and CFGM converted all of their shares of Newmark Class B common stock into shares of Newmark Class A common stock, Cantor and CFGM would hold 88.3% of the voting power in Newmark and the stockholders of Newmark other than Cantor and CFGM would hold 11.7% of the voting power in Newmark (and the indirect economic interests in Newmark OpCo would remain unchanged). In addition, if Cantor and CFGM continued to hold shares of Newmark Class B common stock and if Cantor exchanged all of the exchangeable limited partnership units held by Cantor for shares of Newmark Class B common stock, Cantor and CFGM would hold 73.9% of the voting power in Newmark, and the stockholders of Newmark other than Cantor and CFGM would hold 26.1% of the voting power in Newmark.

The diagram reflects Newmark Class A common stock and Newmark Holdings partnership unit activity from January 1, 2020 through December 31, 2020 as follows: (a) an aggregate of 8,174,918 limited partnership units granted by Newmark Holdings; (b) 930,226 shares of Newmark Class A common stock repurchased by us; (c) no shares of Newmark Class A common stock forfeited; (d) 972,490 shares of Newmark Class A common stock issued for vested restricted stock units; (e) 262,093 shares of Class A common stock issued by us under our acquisition shelf Registration Statement on Form S-4 (Registration No. 333-231616), but not the 19,373,495 of such shares remaining available for issuance by us under such Registration Statement; (h) 3,572,372 terminated limited partnership units; and (i) 328 purchased limited partnership units.

## ITEM 1A. RISK FACTORS

An investment in shares of our Class A common stock or our 6.125% Senior Notes involves risks and uncertainties, including the potential loss of all or a part of your investment. The following are important risks and uncertainties that could affect our business, but we do not ascribe any particular likelihood or probability to them unless specifically indicated. Before making an investment decision to purchase our common stock or our 6.125% Senior Notes, you should carefully read and consider all of the risks and uncertainties described below, as well as other information included in this Annual Report on Form 10-K, including "Item 7- Management's Discussion and Analysis of Financial Condition and Results of Operations" and the consolidated financial statements and related notes included herein. The occurrence of any of the following risks or additional risks and uncertainties that are currently immaterial or unknown could materially and adversely affect our business, financial condition, liquidity, result of operations, cash flows or prospects.

#### RISKS RELATED TO OUR BUSINESS

#### Risks Related to the COVID-19 Pandemic

The COVID-19 pandemic, and governmental measures taken in response thereto, have materially adversely affected, and may in the future continue to materially adversely affect, the U.S. economy, financial markets, and commercial real estate services industry. The extent to which the COVID-19 pandemic, including any successive waves or variants of the virus, or the emergence of another pandemic, and measures taken in response thereto, including "shelter-in-place" orders and other restrictions and delays or complications in the implementation of vaccination programs, could continue to materially adversely affect the conduct of our business will depend upon future developments and conditions, which remain highly uncertain.

The COVID-19 pandemic, and governmental measures taken in response thereto, have materially adversely affected, and may in the future continue to materially adversely affect, the U.S. economy, financial markets and commercial real estate services industry, which has materially adversely affected, and may in the future continue to materially adversely affect, our business, financial condition, results of operations and prospects. The U.S. unemployment rate increased dramatically in 2020 to levels not experienced in nearly a century. According to the Bureau of Economic Analysis, the U.S. economy contracted by 3.5% in 2020, the worst annual performance since 1946.

The U.S. equity capital markets (as measured by the S&P 500) suffered a more than 30% decline during the first few weeks of the COVID-19 pandemic after many jurisdictions implemented "shelter-in-place" and other restrictions. While the S&P 500 increased by 16% through the end of 2020, there can be no assurance that the broader equity markets will not suffer declines in future periods should the pandemic further harm the U.S. or global economy. All of these unprecedented developments in the U.S. economy have materially adversely affected the commercial real estate services industry and led to substantial uncertainty about future economic conditions and developments, which could further adversely impact the commercial real estate services industry. Governmental actions in response to the pandemic, including in response to further spreading of the virus through successive waves or variants of the virus, such as "shelter in place" orders, have been confronted and may continue to be confronted with resistance. While vaccines have been approved, there may be a lengthy period of time before any vaccine is widely distributed. It is also uncertain whether there will be sufficient public confidence in the

effectiveness of any vaccine to enable widespread vaccination of the public. Some of these conditions and developments may accelerate pre-existing long-term social and economic trends, or encourage new trends that could materially impact the commercial real estate services industry, the nature of its services, and its future profitability.

The COVID-19 pandemic, and the various governmental measures taken in response thereto, have materially adversely affected the commercial real estate services industry. The imposition of these "shelter-in-place" orders and other restrictions has led to a dramatic reduction in demand for office, retail, hospitality and other commercial space. While many restrictions began to be lifted in some jurisdictions during the second quarter of 2020, the easing of restrictions has subsequently been halted or reversed in various jurisdictions, as the U.S. has begun to experience the resurgence of infections in many locations.

To date, reductions in demand for commercial real estate have resulted in fewer acquisitions of commercial properties and reduced levels of new lease activity and long-term renewals, each of which has resulted in reduced commission revenue for our commercial real estate capital markets and leasing brokerage services. Declines in the value of such sale or leasing transactions also results in smaller commissions on a transaction-by-transaction basis. Reduced availability of debt financing has led to reduction in capital market activity. Non-payment of rent by commercial tenants, whether as a result of increased unemployment or federal and state government mandates providing rent relief and restrictions on evictions, continues to reduce the cash flow of commercial real estate owners and borrowers, which could result in higher rates of non-payment of our receivables. Accordingly, the reduction in demand for commercial real estate space has had a materially adverse effect and may continue in the future to have a material adverse effect, on our business, financial condition, results of operations and prospects.

In addition, a certain portion of our receivables are due upon future events such as tenant occupancy, lease commencement and obtaining government approvals. Delays in occupying newly leased premises due to concerns over social distancing, the need to reconfigure office layouts to conform to local regulatory requirements, construction related delays caused by restricted access to office buildings and premises due to the COVID-19 pandemic, and delays in obtaining approvals from state and local governments due to the pandemic could adversely affect our ability to collect such receivables which could negatively impact our cash flows from operations.

Additionally, general economic conditions may lead to higher rates of default and forbearance on commercial loans. The increase in defaults and forbearance may lead to reduced demand for new loan origination and servicing, adversely affecting the future revenues of our loan origination and servicing business. We may also be required to advance payments owed by borrowers under Fannie Mae and FHA/HUD loans whose loans are permitted under government regulations to enter into forbearance. As of December 31, 2020, based on unpaid principal balance, 0.4% of the combined Fannie Mae and FHA/HUD book of business was in forbearance. Although the volume of loans in forbearance has been lower than initial expectations, as servicer of these loans we would be required to advance up to \$4.7 million based on each 1% forbearance rate over a six-month period. Any forbearance-related servicing advances are guaranteed, and, as such, we are able to finance such advances at 100%. While we established a \$125 million line of credit in June 2020 under our warehouse facility to fund potential default and forbearance advances, and as of December 31, 2020 have not drawn any funds to cover advances from the line, there can be no assurance that such line of credit will be enough to cover all potential forbearance-related servicing advances.

Moreover, we may incur losses on our Fannie Mae risk portfolio if the COVID-19 pandemic persists. We share losses pari passu up to one-third of total losses, and a weighted average of 30%, of the \$24.0 billion Fannie Mae servicing portfolio as of December 31, 2020.Less than 0.22% of our Fannie Mae multifamily portfolio was delinquent as of the same date.

We adopted the CECL accounting standard on January 1, 2020. Under this methodology, we are required to estimate lifetime expected credit losses, which is a significant change from the incurred loss model that we previously used. Our adoption of CECL resulted in an initial non-cash pre-tax reserve of \$25.9 million, which was recorded as a reduction to shareholder's equity as of the beginning of 2020 but had no impact on our earnings or cash position in 2020. This reserve was primarily driven by our Fannie Mae multifamily mortgage servicing portfolio. During the year ended December 31, 2020, we incurred a non-cash charge of \$16.3 million due to adverse changes in the macroeconomic forecast caused by COVID-19. As of December 31, 2020, we had \$46.7 million in CECL reserves. If the pandemic persists, we may have to increase CECL reserves further or may incur actual cash losses, which could have a material negative impact on financial results and cash flows. While historical losses have been relatively modest even through the Great Recession, there can be no assurance that will be the case during this pandemic or its aftermath and the new CECL methodology requires us to take the changing future macroeconomic environment into account in determining our reserve.

A decline in general economic conditions and commercial real estate services industry may also lead to reduced cash flows from operations, constraints on our capital and liquidity, a higher cost of capital, and possible changes or downgrades to

our credit ratings. Although the federal government has taken many actions to provide liquidity to businesses and the financial markets, including loan programs for businesses in certain sectors or meeting certain criteria, these programs have experienced greater demand than funds available and have had strict eligibility requirements. During 2020, we drew down \$365.0 million under our \$465.0 million Credit Facility, primarily as a precautionary defensive measure in the early stages of the COVID-19 pandemic and repaid \$275.0 million later in the year, resulting in \$325.0 million remaining undrawn and available thereunder as of December 31, 2020.

The full extent to which the COVID-19 pandemic or the emergence of another pandemic, and measures taken in response thereto, could continue to negatively affect the U.S. and global economy and, in turn, materially adversely affect our business, financial condition, results of operations and prospects will depend on future conditions and developments, which are highly uncertain and cannot be predicted, including the scope and duration of the pandemic, actions taken by governmental authorities to contain the pandemic, as well as the financial and economic impact of the pandemic, the effects on us, our clients, our vendors, our employees, and the employees of our clients and vendors, and the overall impact on the U.S. and global economy, the commercial real estate services industry, the financial markets, and society.

The impact of the COVID-19 pandemic on the commercial real-estate services industry and our businesses in particular depends in part on the immediate and long-term responses of national, state, and local governments and businesses, the nature of restrictions imposed by governmental and business entities, and the success of such restrictions in combating the pandemic, including the degree of individual compliance with restrictions and the reactions of workers, consumers, and other persons who may have continuing concerns for themselves, their families, and others. It also depends on the degree of governmental relief, subsidy, stimulus, and other payments and spending; governmental and other moratoriums and abatements on rental and mortgage payments, evictions, and foreclosures; the outcome of litigation over the interpretation of force majeure, impracticality, and other provisions in sales, rental, and other commercial agreements; the number of actual and expected business bankruptcies, insolvencies, and restructurings, including decreased credit ratings and increased going concern limitations; changes in the tax law affecting individuals, corporations, real estate investors, and others; and changes in social and racial attitudes, including the nature and degree of any urban unrest. None of these factors, or their impact, can be predicted with any certainty at this time.

The COVID-19 pandemic, and governmental measures taken in response thereto, have severely disrupted the conduct of business, and have disrupted, and may continue to disrupt, our clients' operations. Adverse conditions and developments in the commercial real estate industry may accelerate pre-existing long-term social and economic trends, or encourage new trends, that could materially reduce demand for commercial space and have a material adverse effect on the nature of and demand for our commercial real estate services. Changing market conditions and future prospects for the commercial real estate services industry have caused us to begin to re-position aspects of our business to adapt to and better address the needs of our clients in the future. It could take considerable time and expense to adjust to changes in the mix of demand for office and commercial space, including increased demand for flexible-use space and office space in suburban areas replacing prior demand for urban office space, and increased demand for data storage, fulfillment and distribution centers, life sciences facilities and other alternative asset classes, replacing prior demand for downtown, urban and other high-density retail and commercial space. Adjusting to such changes may require us to enter into new geographic markets or lines of business, through expansion or acquisition of existing businesses.

Adverse conditions and developments in the commercial real estate industry resulting from the COVID-19 pandemic, and governmental measures taken in response thereto, may accelerate pre-existing long-term social and economic trends, or encourage new trends, that could materially reduce demand for commercial space and have a material adverse effect on the nature of and demand for our commercial real estate services. Changing market conditions and future prospects for the commercial real estate services industry have caused us to begin to re-position aspects of our business to adapt to and better address the needs of our clients in the future.

As many businesses have been required to operate remotely, their current need for office space has been significantly impacted. Even when various jurisdictions have begun to permit phased re-openings of office space, in most cases those measures have been subject to limits on occupancy, social distancing requirements, temperature checks and testing requirements, and enhanced cleaning and other protocols. In addition, some employers and employees are reluctant to return to their offices and have delayed re-openings given the disruptions and costs of re-opening, and other factors such as concerns about public transportation, the availability of related retail and commercial services, the lack of childcare as schools continue to conduct classes remotely, and the possibility of employees becoming infected. In addition, restaurants, bars, shops, entertainment venues and other commercial businesses have been prohibited from keeping their doors open to customers and required to limit services to takeout, delivery, e-commerce and outdoor dining (weather permitting). As offices have failed to re-open fully, those restaurants, bars, shops and other commercial businesses that depend on the patronage of office workers have continued to suffer. Such prohibitions have severely limited demand for commercial space in recent periods.

Although a majority of jurisdictions have initiated a phased re-opening of businesses in certain sectors, many of such re-openings have been reversed as a result of the current increase in infections, and we expect that social distancing and other requirements may require such businesses to use more space in the near term to perform existing functions, public health concerns about large gatherings and use of public spaces and facilities, including buses, subways, and trains, and the impact of working remotely and on-line purchasing may lead to a further reduction in office, retail and other space requirements in the long term, resulting in reduced construction and higher vacancy rates, as well as bankruptcies and insolvencies of our clients and counterparties, higher foreclosure rates, and declines in real estate values and transaction volumes, resulting in lower demand for commercial real estate services, reduced commissions, fees, and other compensation, and increased costs to generate those revenues, including impairment and restructuring charges. Although, remote working may be largely offset by a larger footprint per employee, we cannot assure you when or if there will be a resumption of prior levels of demand for commercial real estate services.

Thus, the COVID-19 pandemic may serve to accelerate certain pre-existing social and economic trends that could affect the commercial real estate service industry, including remote working, reductions in business travel, conferences, and conventions, increased on-line shopping, and greater use of electronic communications, entertainment, and social media. In addition, as the pandemic persists, it may increasingly impact other areas, including mass transit, schools and universities, leisure travel, and college and professional sports. Newer trends favoring preferences for part-time work, freelance work, less dense living environments, reduced commuting time, and greater leisure time also may be expected to grow. These trends also may negatively impact demand for centralized office space and related retail and other commercial business space.

Current declines in demand for urban office space may be offset in whole or in part by increased demand for flexible-use space and office space in suburban areas and current declines in demand for downtown, urban and other high-density retail and commercial space may be offset in whole or in part by increased demand for data storage, fulfillment, and distribution centers, life sciences facilities, and other alternative asset classes. However, it could take considerable time and expense to adjust to these changes, with a decline in revenues and increased restructuring and other costs to be expected in the interim.

Our ability to adapt to these changes in demand may require us to alter the mix of services we provide, including by pursuing growth opportunities to expand our operations into new lines of business. We may enter into new lines of business through the expansion of our service offerings by our existing personnel, through hiring of new personnel or through the acquisition of other businesses. The pursuit of such growth opportunities is subject to various risks, as described below in "—We may pursue strategic alliances, acquisitions, dispositions, joint ventures or other growth opportunities (including hiring new brokers and other professionals), which could present unforeseen integration obstacles or costs and could dilute our stockholders. We may also face competition in our acquisition strategy, and such competition may limit our number of strategic alliances, acquisitions, joint ventures and other growth opportunities (including hiring new brokers and other professionals)." We may be unable to successful identify or pursue such growth opportunities, the pursuit of such growth opportunities may detract from our performance of our pre-existing lines of business, or, following the pursuit of such growth opportunities, we may encounter difficulties in the integration thereof. We may also incur substantial costs in financing the pursuit of such growth opportunities.

The COVID-19 pandemic has severely disrupted the conduct of business, and may continue to disrupt, our operations. As a result, we have been required to implement operational changes, including transitioning a large portion of our workforce to remote working, thus exposing us to greater cybersecurity risks and limiting our ability to physically inspect and tour commercial properties.

The global spread of COVID-19 has caused illness, quarantines, cancellation of events and travel, business and school shutdowns, significant reduction in business activity and commercial transactions, labor shortages, supply chain interruptions, and overall economic and financial market instability. As of February 25, 2021, the United States had the world's most reported COVID-19 cases, and all 50 states and the District of Columbia have reported cases of infected individuals. Several countries and states, including New York, where we are headquartered, have declared states of emergency. Similar impacts have been experienced in every jurisdiction in which we do business.

The economic and financial disruptions from the COVID-19 pandemic, as well as measures taken by various governmental authorities in response to the outbreak, have severely disrupted the conduct of business, including our operations and the operations of our clients, and have led us to implement operational changes as we execute our business continuity plan. We continue to take significant steps to protect our employees, and the employees of our clients and vendors.

While we began opening our offices at reduced capacity in mid-July 2020, a majority of our staff members continue to work from home, or other remote locations and disaster recovery venues, and we continue to restrict business travel and discourage personal travel by our personnel, particularly to areas most affected by the pandemic.

Although we have taken significant precautions to protect employees who work in our offices and others, no assurance can be given that the measures that we have taken will be sufficient.

Although our information technology systems have been able to support remote working of our employees to date, we cannot assure you that they will continue to be able to support the volume of business conducted remotely by our employees in the future, or to address increased demands and volumes as our workforce shifts to additional locations and venues. We are also dependent on third-party vendors for the performance of certain critical information technology processes, and many such vendors are continuing to operate under business continuity plans. In addition, many of our vendors' and clients' workforces continue to work from home or other remote locations, and their normal operations have been disrupted due to the pandemic. Working remotely may also place additional stress on the telecommunications infrastructure in the areas where our employees and the employees of our clients and vendors live and work. Disruptions in the availability of internet and telephone service may adversely affect the ability of employees and the employees of our vendors and clients to perform their operations remotely in a timely manner. An extended period of remote working by our employees could also increase our cybersecurity risk. Remote working environments may be less secure and more susceptible to hacking attacks, including phishing and social engineering attempts that seek to exploit the pandemic. Even as phased re-openings continue for some workers and in some locations, the current increase in infections has led to the re-implementation of restrictions in many jurisdictions, including New York City, and further changes in state and local work orders or in our policies or those of our clients and vendors, including in response to further spreading of the virus through successive waves or variants of the virus, may impact work arrangements of our employees, clients and vendors for the foreseeable future.

In addition, certain aspects of our management services business require our personnel to perform their job responsibilities onsite at the locations we manage. Although such property management services have currently been exempted from most COVID-19 pandemic governmental restrictions on commercial activity as essential services, we cannot assure you that they will continue to be permitted to operate without further restrictions. The presence of our personnel onsite may also increase the risk of their exposure to the virus, which could adversely affect their health and well-being, leading to their unavailability to perform their job responsibilities and requiring us to incur additional expenses to reposition other employees to provide coverage of such functions.

If significant portions of our or our clients' or our third-party vendors' workforces, including executives or key personnel, are unable to work effectively because of illness, government actions, or other restrictions in connection with the COVID-19 pandemic, this may impair our ability to operate our business. For example, inability to tour and inspect buildings has impacted leasing, valuations, capital markets and debt financing. This is impacting industry-wide volumes and may continue despite use of technology for virtual tours and other innovations.

The extent to which the COVID-19 pandemic, including any successive waves or variants of the virus, or the emergence of another pandemic, and measures taken in response thereto, could continue to materially adversely affect the conduct of our business will depend upon future developments and conditions, which remain highly uncertain. Although many state and local governments have begun to lift "shelter-in-place" and other orders for certain businesses, a resurgence of the pandemic in areas that previously had relatively low infection rates has led to a re-imposition of such orders. In addition, the lifting of restrictions may lead to a resurgence of the pandemic that may impact our business in additional ways as we adapt to a workforce working in our offices, remote locations and from home. While vaccines have been approved, there may be a lengthy period of time before any vaccine is widely distributed. It is also uncertain whether there will be sufficient public confidence in the effectiveness of any vaccine to enable widespread vaccination of the public. Any increase in the duration and impact of the pandemic, including any successive waves or variants of the virus, as well as measures taken in response thereto, could materially adversely affect our business, financial condition, results of operations and prospects.

#### Risks Related to Global Economic and Market Conditions in the Commercial Real Estate Services Industry

Negative general economic conditions and commercial real estate market conditions (including perceptions of such conditions) can have a material adverse effect on our business, financial condition, results of operations and prospects.

Commercial real estate markets are cyclical and traditionally relate to the condition of the economy or, at least, to the perceptions of investors and users as to the relevant economic outlook. For example, companies may be hesitant to expand their office space or enter into long-term real estate commitments if they are concerned about the general economic environment. Companies that are under financial pressure for any reason, including those exacerbated by Covid-19, or are attempting to more aggressively manage their expenses, may reduce the size of their workforces, limit capital expenditures, including with respect to their office space, permit more of their staff to work from home and/or seek corresponding reductions in office space and related management or other services.

Negative general economic conditions and declines in the demand for commercial real estate brokerage and related management services in several markets or in significant markets could also have a material adverse effect on our business, financial condition, results of operations, cash flows and prospects as a result of the following factors:

- A general decline in acquisition and disposition activity can lead to a reduction in the commissions and fees we receive for arranging such transactions, as well as in commissions and fees we earn for arranging the financing for acquirers.
- A general decline in the value and performance of commercial real estate and in rental rates can lead to a reduction in management and leasing
  commissions and fees. Additionally, such declines can lead to a reduction in commissions and fees that are based on the value of, or revenue
  produced by, the properties for which we provide services. This may include commissions and fees for appraisal and valuation, sales and leasing, and
  property and facilities management.
- Cyclicality in the commercial real estate markets may lead to volatility in our earnings, and the commercial real estate business can be highly
  sensitive to market perception of the economy generally and our industry specifically. Real estate markets are also thought to "lag" the broader
  economy. This means that, even when underlying economic fundamentals improve in a given market, it may take additional time for these
  improvements to translate into strength in the commercial real estate markets.
- In weaker economic environments, income-producing multifamily real estate may experience higher property vacancies, lower investor and tenant demand and reduced values. In such environments, we could experience lower transaction volumes and transaction sizes as well as fewer loan originations with lower relative principal amounts, as well as potential credit losses arising from risk-sharing arrangements with respect to certain GSE loans.
- Periods of economic weakness or recession, significantly rising interest rates, fiscal uncertainty, declining employment levels, declining demand for commercial real estate, falling real estate values, disruption to the global capital or credit markets, political uncertainty or the public perception that any of these events may occur, may negatively affect the performance of some or all of our business lines.
- Our ability to raise funding in the long-term or short-term debt capital markets or the equity capital markets, or to access secured lending markets
  could in the future be adversely affected by conditions in the United States and international economy and markets, with the cost and availability of
  funding adversely affected by illiquid credit markets and wider credit spreads and changes in interest rates.

#### Risks Related to Concentration of our Business

Our business is generally geographically concentrated and could be significantly affected by any adverse change in the regions in which we operate.

Our current business operations are primarily located in the United States, with some business operations in Canada and Latin America and in the U.K. While we are expanding our business to new geographic areas, and operate internationally through our alliance with Knight Frank and recently acquired offices in certain jurisdictions, we are still highly concentrated in the United States. Because we derived substantially all of our total revenues on a consolidated basis for the year ended December 31, 2020 from our operations in the United States, we are exposed to adverse competitive changes and economic downturns and changes in political conditions domestically. If we are unable to identify and successfully manage or mitigate these risks, our business, financial condition, results of operations, cash flows and prospects could be materially adversely affected.

The concentration of business with institutional owners and corporate clients can increase business risk, and our business can be adversely affected due to the loss of certain of these clients.

We value the expansion of business relationships with individual corporate clients because of the increased efficiency and economics that can result from developing recurring business from performing an increasingly broad range of services for the same client. Although our client portfolio is currently highly diversified-for the year ended December 31, 2020, our top 10 clients, collectively, accounted for approximately 7.2% of our total revenue on a consolidated basis, and our largest client accounted for approximately 1.6% of our total revenue on a consolidated basis. As we grow our business, relationships with certain institutional owners and corporate clients may increase, and our client portfolio may become increasingly concentrated. Having increasingly large and concentrated clients also can lead to greater or more concentrated risks if, among other possibilities, any such client;

• experiences its own financial problems;

- becomes bankrupt or insolvent, which can lead to our failure to be paid for services we have previously provided or funds we have previously advanced;
- decides to reduce its operations or its real estate facilities;
- makes a change in its real estate strategy, such as no longer outsourcing its real estate operations;
- · decides to change its providers of real estate services; or
- merges with another corporation or otherwise undergoes a change of control, which may result in new management taking over with a different real estate philosophy or in different relationships with other real estate providers.

#### Risks Related to Competition in the Commercial Real Estate Services Industry

We operate in a highly competitive industry with numerous competitors, some of which may have greater financial and operational resources than we do.

We compete to provide a variety of services within the commercial real estate services industry. Each of these business disciplines is highly competitive on a local, regional, national and global level. We face competition not only from other national real estate service companies, but also from global real estate services companies, boutique real estate advisory firms, and consulting and appraisal firms. Depending on the product or service, we also face competition from other real estate service providers, institutional lenders, insurance companies, investment banking firms, commercial banks, investment managers and accounting firms, some of which may have greater financial resources than we do. Although many of our competitors are local or regional firms that are substantially smaller than we are, some of our competitors are substantially larger than us on a local, regional, national or international basis and have similar service competencies to ours. Such competitors include CBRE Group, Inc., Jones Lang LaSalle Inc., Cushman & Wakefield plc, Savills Studley, Inc., and Colliers International Group, Inc. In addition, more specialized firms like Marcus & Millichap Inc., Eastdil Secured LLC and Walker & Dunlop, Inc. compete with us in certain product offerings. Our industry has continued to consolidate, and there is an inherent risk that competitive firms may be more successful than we are at growing through merger and acquisition activity. See "Item 1-Business-Competition." In general, there can be no assurance that we will be able to continue to compete effectively with respect to any of our commercial real estate business lines or on an overall basis, to maintain current commission and fee levels or margins, or to maintain or increase our market share.

Additionally, competitive conditions, particularly in connection with increasingly large clients, may require us to compromise on certain contract terms with respect to the extent of risk transfer, acting as principal rather than agent in connection with supplier relationships, liability limitations and other terms and conditions. Where competitive pressures result in higher levels of potential liability under our contracts, the cost of operational errors and other activities for which we have indemnified our clients will be greater and may not be fully insured.

## Risks Related to New Opportunities/Possible Transactions and Hires

Our proposed acquisition of certain assets of Knotel in connection with its bankruptcy proceedings is subject to a number of conditions and uncertainties, which may adversely affect its completion or the benefits we may expect to obtain therefrom. The proposed acquisition may require substantial expense and diversion of management's attention and resources. In addition, as a result of the Knotel bankruptcy, our previous equity investments in Knotel have been written down to zero at December 31, 2020, and there is no assurance that, if our proposed acquisition is not completed, the bankruptcy will not adversely affect our ability to be paid in full on the debt we hold in Knotel.

We recently announced our entry into an agreement to purchase certain assets of Knotel in a sale pursuant to Section 363 of the Bankruptcy Code. The completion of the acquisition is subject to a number of conditions and uncertainties, including the approval of the Bankruptcy Court. We may choose to increase our offer in response to a competing bid. We may be required to expend considerable resources and devote a substantial portion of management's attention to the completion of the acquisition, which may prevent the allocation of such resources or management's attention to more profitable uses in managing and operating our business.

We also cannot assure you that, if we complete the proposed acquisition, we will achieve the expected value thereof. Such value may be reduced by delays in the completion of the acquisition, the assumption of unforeseen liabilities or other factors.

In addition, as a result of the bankruptcy, our previous equity investment in Knotel has been written down to zero at December 31, 2020, and there is no assurance that, if our proposed acquisition is not completed, the bankruptcy will not adversely affect our ability to be paid in full on the debt we hold in Knotel.

We may pursue strategic alliances, acquisitions, dispositions, joint ventures or other growth opportunities (including hiring new brokers and other professionals), which could present unforeseen integration obstacles or costs and could dilute our stockholders. We may also face competition in our acquisition strategy, and such competition may limit our number of strategic alliances, acquisitions, joint ventures and other growth opportunities (including hiring new brokers and other professionals).

We have explored a wide range of strategic alliances, acquisitions and joint ventures with other real estate services firms, including maintaining or developing relationships with independently owned offices, and with other companies that have interests in businesses in which there are brokerage, management or other strategic opportunities. These arrangements, including our alliance with Knight Frank, may be terminable by either party or may be subject to amendment. We continue to evaluate and potentially pursue or amend possible strategic alliances, acquisitions, dispositions, joint ventures and other growth opportunities (including hiring new brokers and other professionals). Such transactions may be necessary in order for us to enter into or develop new products or services or markets, as well as to strengthen our current ones.

Strategic alliances, acquisitions, dispositions, joint ventures and other growth opportunities (including hiring new brokers and other professionals) specifically involve a number of risks and challenges, including:

- · potential disruption of our ongoing business and product, service and market development and distraction of management;
- difficulty retaining and integrating personnel and integrating administrative, operational, financial reporting, internal control, compliance, technology and other systems;
- the necessity of hiring additional managers and other critical professionals and integrating them into current operations;
- increasing the scope, geographic diversity and complexity of our operations;
- to the extent that we pursue these opportunities internationally, exposure to political, economic, legal, regulatory, operational and other risks that are
  inherent in operating in a foreign country, including risks of possible nationalization and/or foreign ownership restrictions, expropriation, price
  controls, capital controls, foreign currency fluctuations, regulatory and tax requirements, economic and/or political instability, geographic, time zone,
  language and cultural differences among personnel in different areas of the world, exchange controls and other restrictive government actions, as well
  as the outbreak of hostilities;
- the risks relating to integrating accounting and financial systems and accounting policies and the related risk of having to restate our historical financial statements;
- potential dependence upon, and exposure to liability, loss or reputational damage relating to systems, controls and personnel that are not under our control;
- · addition of business lines in which we have not previously engaged;
- potential unfavorable reaction to our strategic alliance, acquisition, disposition or joint venture strategy by our customers, counterparties, and employees;
- the upfront costs associated with pursuing transactions and recruiting personnel, which efforts may be unsuccessful in the increasingly competitive
  marketplace for the most talented producers and managers;
- conflicts or disagreements between any strategic alliance or joint venture partner and us;
- exposure to potential unknown liabilities of any acquired business, strategic alliance or joint venture that are significantly larger than we anticipate at the time of acquisition, and unforeseen increased expenses or delays associated with acquisitions, including costs in excess of the cash transition costs that we estimate at the outset of a transaction;
- reduction in availability of financing due to tightened credit markets or credit ratings downgrades or defaults by us, in connection with strategic alliances, acquisitions, dispositions, joint ventures and other growth opportunities;
- a significant increase in the level of our indebtedness in order to generate cash resources that may be required to effect acquisitions;
- dilution resulting from any issuances of shares of our Class A common stock or limited partnership units in connection with strategic alliances, acquisitions, joint ventures and other growth opportunities in the event that these arrangements are amended or terminated;
- a reduction of the diversification of our business resulting from any dispositions;
- the necessity of replacing certain functions that are sold in dispositions;
- the cost of rebranding and the impact on our market awareness of dispositions;

- · the impact of any reduction in our asset base resulting from dispositions on our ability to obtain financing or the terms thereof; and
- a lag in the realization of financial benefits from these transactions and arrangements.

We face competition for acquisition targets, which may limit our number of acquisitions and growth opportunities and may lead to higher acquisition prices or other less favorable terms. Our acquisitions in the U.K. and expansion in Latin America have required compliance and other regulatory actions. To the extent that we choose to continue to grow internationally from acquisitions, strategic alliances, joint ventures or other growth opportunities, we may experience additional expenses or obstacles, including the short-term contractual restrictions contained in our agreement with Knight Frank, which such agreement could both affect and be affected by such choice. See "Item 1-Business-Our Knight Frank Partnership." There can be no assurance that we will be able to identify, acquire or profitably manage additional businesses or integrate successfully any acquired businesses without substantial costs, delays or other operational or financial difficulties.

Any future growth will be partially dependent upon the continued availability of suitable transactional candidates at favorable prices and upon advantageous terms and conditions, which may not be available to us, as well as sufficient liquidity to fund these transactions. Future transactions and any necessary related financings also may involve significant transaction-related expenses, which include payment of break-up fees, assumption of liabilities, including compensation, severance, lease termination, and other restructuring costs, and transaction and deferred financing costs, among others. In addition, there can be no assurance that such transactions will be accretive or generate favorable operating margins. The success of these transactions will also be determined in part by the ongoing performance of the acquired companies and the acceptance of acquired employees of our equity-based compensation structure and other variables which may be different from the existing industry standards or practices at the acquired companies.

We will need to successfully manage the integration of recent acquisitions and future growth effectively. The integration and additional growth may place a significant strain upon our management, administrative, operational, financial reporting, internal control and compliance infrastructure. Our ability to grow depends upon our ability to successfully hire, train, supervise and manage additional employees, expand our management, administrative, operational, financial reporting, compliance and other control systems effectively, allocate our human resources optimally, maintain clear lines of communication between our transactional and management functions and our finance and accounting functions, and manage the pressure on our management, administrative, operational, financial reporting, and compliance and other control infrastructure. Additionally, managing future growth may be difficult due to our new geographic locations, markets and business lines. As a result of these risks and challenges, we may not realize the full benefits that we anticipate from strategic alliances, acquisitions, joint ventures or other growth opportunities. There can be no assurance that we will be able to accurately anticipate and respond to the changing demands we will face as we integrate and continue to expand our operations, and we may not be able to manage growth effectively or to achieve growth at all. Any failure to manage the integration of acquisitions and other growth opportunities effectively could have a material adverse effect on our business, financial condition, results of operations and prospects.

From time to time, we may also seek to dispose of portions of our business, or otherwise reduce our ownership or minority investments in other businesses, each of which could materially affect our cash flows and results of operations. Dispositions involve significant risks and uncertainties, such as the ability to sell such businesses on satisfactory price and terms and in a timely manner (including long and costly sales processes and the possibility of lengthy and potentially unsuccessful attempts by a buyer to receive required regulatory approvals), or at all, disruption to other parts of the businesses and distraction of management, loss of key employees or customers, exposure to unanticipated liabilities or ongoing obligations to support the businesses following such dispositions. In addition, if such dispositions are not completed for any reason, the market price of our Class A common stock may reflect a market assumption that such transactions will occur, and a failure to complete such transactions could result in a decline in the market price of our Class A common stock. As a result of these factors, any disposition (whether or not completed) could have a material adverse effect on our business, financial condition, results of operations and prospects.

#### Risks Related to Regulatory Compliance and Potential Liabilities

We may have liabilities in connection with our business, including appraisal and valuation, sales and leasing and property and facilities management activities.

As a licensed real estate broker and provider of commercial real estate services, we and our licensed sales professionals and independent contractors that work for us are subject to statutory due diligence, disclosure and standard-of-care obligations. Failure to fulfill these obligations could subject us or our sales professionals or independent contractors to litigation from parties who purchased, sold or leased properties that we brokered or managed.

We could become subject to claims by participants in real estate sales and leasing transactions, as well as building owners and companies for whom we provide management services, claiming that we did not fulfill our obligations. We could also become subject to claims made by clients for whom we provided appraisal and valuation services and/or third parties who perceive themselves as having been negatively affected by our appraisals and/or valuations. We also could be subject to audits and/or fines from various local real estate authorities if they determine that we are violating licensing laws by failing to follow certain laws, rules and regulations. While these liabilities have been insignificant in the past, we have no assurance that this will continue to be the case.

In our property and facilities management business, we hire and supervise third-party contractors to provide services for our managed properties. We may be subject to claims for defects, negligent performance of work or other similar actions or omissions by third parties we do not control. Moreover, our clients may seek to hold us accountable for the actions of contractors because of our role as property or facilities manager or project manager, even if we have disclaimed liability as a contractual matter, in which case we may be pressured to participate in a financial settlement for purposes of preserving the client relationship. While these liabilities have been insignificant in the past, there is no assurance that this will continue to be the case.

Because we employ large numbers of building staff in facilities that we manage, we face risk in potential claims relating to employment injuries, termination and other employment matters. While these risks are generally passed back to the building owner, there is no assurance it will continue to be the case.

In connection with a limited number of our facilities management agreements, we have guaranteed that the client will achieve certain savings objectives. In the event that these objectives are not met, we are obligated to pay the shortfall amount to the client. In most instances, the obligation to pay such amount is limited to the amount of fees (or the amount of a subset of the fees) earned by us under the contract, but no assurance can be given that we will be able to mitigate against these payments or that the payments, particularly if aggregated with those required under other agreements, would not have a material adverse effect on our ongoing arrangements with particular clients or our business, financial condition, results of operations or prospects. The percentage of our revenue for the fiscal year ended December 31, 2020 subject to such obligations under our current facilities management agreements is zero. While these liabilities have been immaterial to date, there is no assurance that this will continue to be the case.

Adverse outcomes of property and facilities management disputes or litigation could have a material adverse effect on our business, financial condition, results of operations and prospects, particularly to the extent we may be liable on our contracts, or if our liabilities exceed the amounts of the insurance coverage procured and maintained by us. Some of these litigation risks may be mitigated by any commercial insurance we maintain in amounts we believe are appropriate. However, in the event of a substantial loss or certain types of claims, our insurance coverage and/or self-insurance reserve levels might not be sufficient to pay the full damages. Additionally, in the event of grossly negligent or intentionally wrongful conduct, insurance policies that we may have may not cover us at all. Further, the value of otherwise valid claims we hold under insurance policies could become uncollectible in the event of the covering insurance company's insolvency, although we seek to limit this risk by placing our commercial insurance only with highly rated companies. Any of these events could materially negatively impact our business, financial condition, results of operations and prospects. While these liabilities have been insignificant in the past, we have no assurance that this will continue to be the case.

# A U.K. exit from the EU could materially adversely impact our customers, counterparties, businesses, financial condition, results of operations and prospects.

On June 23, 2016, the U.K. held a referendum regarding continued membership in the EU. The exit from the EU is commonly referred to as Brexit. On January 1, 2021, the U.K. formally left the EU and UK-EU trade became subject to a new agreement that was concluded in December 2020. Considering ongoing uncertainties, market participants are still adjusting to the new agreement that was reached. The exact impact of Brexit on the UK-EU flow of trade and market access remains

unknown. This same uncertainty applies to the consequences for the economies of the U.K. and the EU member states as a result of the U.K.'s withdrawal from the EU.

As we completed our first European acquisition in late 2019, London-based Harper Dennis Hobbs, these and other risks and uncertainties could have an adverse effect on our businesses, prospects, financial condition and results of operations.

If we fail to comply with laws, rules and regulations applicable to commercial real estate brokerage, valuation and advisory and mortgage transactions and our other business lines, then we may incur significant financial penalties.

Due to the broad geographic scope of our operations and the commercial real estate services we perform, we are subject to numerous federal, state, local and foreign laws, rules and regulations specific to our services. For example, the brokerage of real estate sales and leasing transactions and other related activities require us to maintain brokerage licenses in each state in which we conduct activities for which a real estate license is required. We also maintain certain state licenses in connection with our lending, servicing and brokerage of commercial and multifamily mortgage loans. If we fail to maintain our licenses or conduct brokerage activities without a license or violate any of the laws, rules and regulations applicable to our licenses, then we may be subject to audits, required to pay fines (including treble damages in certain states) or be prevented from collecting commissions owed, be compelled to return commissions received or have our licenses suspended or revoked.

In addition, because the size and scope of commercial real estate transactions have increased significantly during the past several years, both the difficulty of ensuring compliance with the numerous state licensing and regulatory regimes and the possible loss resulting from non-compliance have increased. Furthermore, the laws, rules and regulations applicable to our business lines also may change in ways that increase the costs of compliance. The failure to comply with federal, state, local and foreign laws, rules and regulations could result in significant financial penalties that could have a material adverse effect on our business, financial condition, results of operations and prospects.

Environmental regulations may adversely impact our commercial real estate business and/or cause us to incur costs for cleanup of hazardous substances or wastes or other environmental liabilities.

Federal, state, local and foreign laws, rules and regulations impose various environmental zoning restrictions, use controls, and disclosure obligations which impact the management, development, use and/or sale of real estate. Such laws and regulations tend to discourage sales and leasing activities, as well as mortgage lending availability, with respect to some properties. A decrease or delay in such transactions may materially and adversely affect our business, financial condition, results of operations and prospects. In addition, a failure by us to disclose environmental concerns in connection with a real estate transaction may subject us to liability to a buyer/seller or lessee/lessor of property. While historically we have not incurred any significant liability in connection with these types of environmental issues, there is no assurance that this will continue to be the case.

In addition, in our role as property or facilities manager, we could incur liability under environmental laws for the investigation or remediation of hazardous or toxic substances or wastes relating to properties we currently or formerly managed. Such liability may be imposed without regard to the lawfulness of the original disposal activity, or our knowledge of, or fault for, the release or contamination. Further, liability under some of these laws may be joint and several, meaning that one liable party could be held responsible for all costs related to a contaminated site. Insurance for such matters may not be available or sufficient. While historically we have not incurred any significant liability under these laws, this may not always be the case.

Certain requirements governing the removal or encapsulation of asbestos-containing materials, as well as recently enacted local ordinances obligating property or facilities managers to inspect for and remove lead-based paint in certain buildings, could increase our costs of legal compliance and potentially subject us to violations or claims. More stringent enforcement of existing regulations could cause us to incur significant costs in the future, and/or materially and adversely impact our commercial real estate brokerage and management services business. While historically we have not incurred any significant liability under these laws, this may not always be the case.

Our operations are affected by federal, state and/or local environmental laws in the jurisdictions in which we maintain office space for our own operations and where we manage properties for clients, and we may face liability with respect to environmental issues occurring at properties that we occupy or manage.

Various laws, rules and regulations restrict the levels of certain substances that may be discharged into the environment by properties and such laws, rules and regulations may impose liability on current or previous real estate owners or operators for the cost of investigating, cleaning up or removing contamination caused by hazardous or toxic substances at the property. We may face costs or liabilities under these laws as a result of our role as an on-site property manager. While we

believe that we have taken adequate measures to prevent any such losses, no assurances can be given that these events will not occur. Within our own operations, we may face additional costs from rising costs of environmental compliance, which may make it more expensive to operate our corporate offices. Our operations are conducted within leased office building space, and, accordingly, we do not currently anticipate that regulations restricting the emissions of greenhouse gases, or taxes that may be imposed on their release, would result in material costs or capital expenditures. However, we cannot be certain about the extent to which such regulations will develop as there are higher levels of understanding and commitments by different governments in the United States and around the world regarding risks related to the climate and how they should be mitigated.

#### We may be adversely affected by the impact of recent income tax regulations.

On December 22, 2017, "H.R.1," formerly known as the "Tax Cuts and Jobs Act (the "Tax Act")" was signed into law in the U.S. During 2018, the Treasury and the IRS released proposed regulations associated with certain provisions of the Tax Act to provide taxpayers with additional guidance. The Tax Act has had a favorable impact on our effective tax rate ("ETR") and net income as reported under generally accepted accounting principles in 2020. While we applied the currently enacted tax law and proposed regulations, the impact of the Tax Act may differ from our estimate for the provision for income taxes, possibly materially, due to, among other things, changes in interpretations, additional guidance that may be issued, unexpected negative changes in business and market conditions that could reduce certain tax benefits, and actions taken by us as a result of the Tax Act.

#### Risks Related to Our Mortgage Servicing Business

The loss of relationships with the GSEs and HUD would, and changes in such relationships could, adversely affect our ability to originate commercial real estate loans through such programs. Compliance with the minimum collateral and risk-sharing requirements of such programs, as well as applicable state and local licensing agencies, could reduce our liquidity.

Currently, through our real estate capital markets business we originate a significant percentage of our loans for sale through the GSEs and HUD programs. Berkeley Point Capital LLC, a subsidiary within our real estate capital markets business, is approved as a Fannie Mae DUS lender, a Freddie Mac Optigo seller/servicer, a Freddie Mac Targeted Affordable Housing Seller, a HUD MAP lender nationwide, and a Ginnie Mae issuer. Our status as an approved lender affords us a number of advantages, which may be terminated by the applicable GSE or HUD at any time. Although we intend to take all actions to remain in compliance with the requirements of these programs, as well as applicable state and local licensing agencies, the loss of such status would, or changes in our relationships with the GSEs and HUD could, prevent us from being able to originate commercial real estate loans for sale through the particular GSE or HUD, which could have a material adverse effect on our business, financial condition, results of operations and prospects. It could also result in a loss of similar approvals from the GSEs or HUD. As of December 31, 2020, we exceeded the most restrictive applicable net worth requirement of these programs by approximately \$357.8 million, but there is no assurance that this will continue to be the case.

We are subject to risk of loss in connection with defaults on loans sold under the Fannie Mae DUS program that could materially and adversely affect our results of operations and liquidity.

Under the Fannie Mae DUS program, we originate and service multifamily loans for Fannie Mae without having to obtain Fannie Mae's prior approval for certain loans, as long as the loans meet the underwriting guidelines set forth by Fannie Mae. In return for the delegated authority from Fannie Mae to make loans and Fannie Mae's commitment to purchase such loans, we must maintain minimum collateral and generally are required to share risk of loss on loans sold through Fannie Mae. With respect to most loans, we are generally required to absorb approximately one-third of any losses on the unpaid principal balance of a loan at the time of loss settlement. Some of the loans that we originate under the Fannie Mae DUS program are subject to reduced levels or no risk-sharing. However, we generally receive lower servicing fees with respect to such loans. Although our real estate capital markets business's average annual losses from such risk-sharing programs have been a minimal percentage of the aggregate principal amount of such loans to date, if loan defaults increase, actual risk-sharing obligation payments under the Fannie Mae DUS program could increase, and such defaults could have a material adverse effect on our business, financial condition, results of operations and prospects. In addition, a material failure to pay our share of losses under the Fannie Mae DUS program could result in the revocation of our license from Fannie Mae and the exercise of various remedies available to Fannie Mae under the Fannie Mae DUS program.

A change to the conservatorship of Fannie Mae and Freddie Mac and related actions, along with any changes in laws and regulations affecting the relationship between Fannie Mae and Freddie Mac and the U.S. federal government or the existence of Fannie Mae and Freddie Mac, could have a material adverse effect on our business, financial condition, results of operations and prospects.

Each GSE has been created under a conservatorship established by its regulator, the Federal Housing Finance Agency, since 2008. The conservatorship is a statutory process designed to preserve and conserve the GSEs' assets and property and put them in a sound and solvent condition. The conservatorships have no specified termination dates. There has been significant uncertainty regarding the future of the GSEs, including how long they will continue to exist in their current forms. Changes in such forms could eliminate or substantially reduce the number of loans we originate with the GSEs. Policymakers and others have focused significant attention in recent years on how to reform the nation's housing finance system, including what role, if any, the GSEs should play. Such reforms could significantly limit the role of the GSEs in the nation's housing finance system. Any such reduction in the loans we originate with the GSEs could lead to a reduction in fees related to the loans we originate or service. These effects could cause our real estate capital markets business to realize significantly lower revenues from its loan originations and servicing fees, and ultimately could have a material adverse effect on our business, financial condition, results of operations and prospects.

#### **Risks Related to Our Intellectual Property**

#### We may not be able to protect our intellectual property rights or may be prevented from using intellectual property used in our business.

Our success is dependent, in part, upon our intellectual property. We rely primarily on trade secret, contract, patent, copyright and trademark law in the United States and other jurisdictions as well as confidentiality procedures and contractual provisions to establish and protect our intellectual property rights to proprietary technologies, products, services or methods, and our brand.

Unauthorized use of our intellectual property could make it more expensive to do business and harm our operating results. We cannot ensure that our intellectual property rights are sufficient to protect our competitive advantages or that any particular patent, copyright or trademark is valid and enforceable, and all patents ultimately expire. In addition, the laws of some foreign countries may not protect our intellectual property rights to the same extent as the laws in the United States, or at all. Any significant impairment of our intellectual property rights could harm our business or our ability to compete.

Protecting our intellectual property rights is costly and time consuming. Although we have taken steps to protect ourselves, there can be no assurance that we will be aware of all patents, copyrights or trademarks that may pose a risk of infringement by our products and services. Generally, it is not economically practicable to determine in advance whether our products or services may infringe the present or future rights of others.

Accordingly, we may face claims of infringement or other violations of intellectual property rights that could interfere with our ability to use intellectual property or technology that is material to our business. The number of such third-party claims may grow. Our technologies may not be able to withstand such third-party claims or rights against their use.

We may have to rely on litigation to enforce our intellectual property rights, protect our trade secrets, determine the validity and scope of the rights of others or defend against claims of infringement or invalidity.

If our software licenses or services from third parties are terminated or adversely changed or amended or contain material defects or errors, or if any of these third parties were to cease doing business, or if products or services offered by third parties were to contain material defects or errors, our ability to operate our businesses may be materially adversely affected.

We license databases, software and services from third parties, much of which is integral to our systems and our business. The licenses are terminable if we breach or have been perceived to have breached our obligations under the license agreements. If any material licenses were terminated or adversely changed or amended, if any of these third parties were to cease doing business or if any licensed software or databases licensed by these third parties were to contain material defects or errors, we may be forced to spend significant time and money to replace the licensed software and databases, and our ability to operate our business may be materially adversely affected. Further, any errors or defects in third-party services or products (including hardware, software, databases, cloud computing and other platforms and systems) or in services or products that we develop ourselves, could result in errors in, or a failure of our services or products, which could harm our business. Although we take steps to locate replacements, there can be no assurance that the necessary replacements will be available on acceptable terms, if at all. There can be no assurance that we will have an ongoing license to use all intellectual property which our systems require, the failure of which could have a material adverse effect on our business, financial condition, results of operations and prospects.

#### Risks Related to Our IT Systems and Cyber-Security

#### Defects or disruptions in our technology or services could diminish demand for our products and services and subject us to liability.

Because our technology, products and services are complex and use or incorporate a variety of computer hardware, software and databases, both developed in-house and acquired from third-party vendors, our technology, products and services may have errors or defects. Errors and defects could result in unanticipated downtime or failure, and could cause financial loss and harm to our reputation and our business. Furthermore, if we acquire companies, we may encounter difficulty in incorporating the acquired technologies and maintaining the quality standards that are consistent with our technology, products and services.

Malicious cyber-attacks and other adverse events affecting our operational systems or infrastructure, or those of third parties, could disrupt our business, result in the disclosure of confidential information, damage our reputation and cause losses or regulatory penalties.

Developing and maintaining our operational systems and infrastructure are challenging, particularly as a result of rapidly evolving legal and regulatory requirements and technological shifts. Our financial, accounting, data processing or other operating and compliance systems and facilities may fail to operate properly or become disabled as a result of events that are wholly or partially beyond our control, such as a malicious cyber-attack or other adverse events, which may adversely affect our ability to provide services.

In addition, our operations rely on the secure processing, storage and transmission of confidential and other information on our computer systems and networks. Although we take protective measures such as software programs, firewalls and similar technology, to maintain the confidentiality, integrity and availability of our and our clients' information, and endeavor to modify these protective measures as circumstances warrant, the nature of cyber threats continues to evolve. As a result, our computer systems, software and networks may be vulnerable to unauthorized access, loss or destruction of data (including confidential client information), account takeovers, unavailability or disruption of service, computer viruses, acts of vandalism, or other malicious code, ransomware, hacking, phishing and other cyber-attacks and other adverse events that could have an adverse security impact. Despite the defensive measures we have taken, these threats may come from external forces such as governments, nation-state actors, organized crime, hackers, and other third parties such as outsource or infrastructure-support providers and application developers, or may originate internally from within us.

We also face the risk of operational disruption, failure, termination or capacity constraints of any of the third parties that facilitate our business activities. Such parties could also be the source of a cyber-attack on or breach of our operational systems, data or infrastructure.

There have been an increasing number of ransomware, hacking, phishing and other cyber-attacks in recent years in various industries, and cyber-security risk management has been the subject of increasing focus by our regulators. Like other companies, we have on occasion experienced, and may continue to experience, threats to our systems, including viruses, phishing and other cyber-attacks. The number and complexity of these attacks continue to increase over time. The techniques used in these attacks are increasingly sophisticated, change frequently and are often not recognized until launched. If one or more cyber-attacks occur, it could potentially jeopardize the confidential, proprietary and other information processed and stored in, and transmitted through, our computer systems and networks, or otherwise cause interruptions or malfunctions in our, as well as our clients' or other third parties', operations, which could result in reputational damage, financial losses and/or client dissatisfaction, which may not in all cases be covered by insurance. If an actual, threatened or perceived cyber-attack or breach of our security occurs, our clients could lose confidence in our platforms and solutions, security measures and reliability, which would materially harm our ability to retain existing clients and gain new clients. As a result of any such attack or breach, we may be required to expend significant resources to repair system, network or infrastructure damage and to protect against the threat of future cyber-attacks or security breaches. We could also face litigation or other claims from impacted individuals as well as substantial regulatory sanctions or fines.

The extent of a particular cyber- attack and the steps that we may need to take to investigate the attack may not be immediately clear, and it may take a significant amount of time before such an investigation can be completed and full and reliable information about the attack is known. While such an investigation is ongoing, we may not necessarily know the full extent of the harm caused by the cyber-attack, and any resulting damage may continue to spread. Furthermore, it may not be clear how best to contain and remediate the harm caused by the cyber-attack, and certain errors or actions could be repeated or compounded before they are discovered and remediated. Any or all of these factors could further increase the costs and consequences of a cyber-attack.

A technological breakdown could also interfere with our ability to comply with financial reporting requirements. The SEC has issued guidance stating that, as a public company, we are expected to have controls and procedures that relate to cyber-security disclosure, and are required to disclose information relating to certain cyber-attacks or other information security breaches in disclosures required to be made under the federal securities laws. Any such cyber incidents involving our computer systems and networks, or those of third parties important to our business, could have a material adverse effect on our business, financial condition, results of operations and prospects.

Additionally, data privacy is subject to frequently changing rules and regulations in countries where we do business. For example, the EU adopted a new regulation that became effective in May 2018, the GDPR, which requires entities both in the European Economic Area and outside to comply with new regulations regarding the handling of personal data. We are also subject to certain U.S. federal and state laws governing the protection of personal data. These laws and regulations are increasing in complexity and number. In addition to the increased cost of compliance, our failure to successfully implement or comply with appropriate processes to adhere to the GDPR and other laws and regulations relating to personal data could result in substantial financial penalties for non-compliance, expose us to litigation risk and could harm our reputation.

#### Risks Related to Our Key Employees

Our ability to retain our key employees and the ability of certain key employees to devote adequate time to us are critical to the success of our business. We also may be unable to attract, retain, motivate and integrate new employees to facilitate our growth strategy.

Our people are our most important resource. We must retain the services of our key employees and strategically recruit and hire new talented employees to attract clients and transactions that generate most of our revenues.

Howard W. Lutnick, who serves as our Chairman, is also the Chairman and Chief Executive Officer of Cantor, Chairman and Chief Executive Officer of CFGM, which is the managing general partner of Cantor, and Chairman of the Board and Chief Executive Officer of BGC Partners. Stephen M. Merkel, who serves as our Executive Vice President and Chief Legal Officer, is employed as Executive Managing Director, General Counsel and Secretary of Cantor and Executive Vice President and General Counsel of BGC. In addition, Messrs. Lutnick and Merkel hold offices at various other affiliates of Cantor. These two key employees are not subject to an employment agreement with us or any of our subsidiaries.

Currently, Mr. Lutnick expects to spend approximately 33% of his time on our matters and Mr. Merkel expects to spend approximately 25% of his time on our matters. These percentages may vary depending on business developments at Newmark, Cantor, BGC Partners or any of our or their other affiliates, including SPACs sponsored by Cantor and other ventures or investments. As a result, these key employees (and others in key executive or management roles who we may hire from time to time) dedicate only a portion of their professional efforts to our business and operations, and there is no contractual obligation for them to spend a specific amount of their time with us and/or BGC Partners or Cantor and their respective affiliates. These two key employees may not be able to dedicate adequate time and attention to our business and operations, and we could experience an adverse effect on our operations due to the demands placed on our management team by other professional obligations. In addition, these key employees' other responsibilities could cause conflicts of interest with us. The Newmark Holdings limited partnership agreement, which includes non-competition and other arrangements applicable to our key employees who are limited partners of Newmark Holdings, may not prevent certain of our key employees, including Messrs. Lutnick and Merkel whose employment by Cantor and BGC Partners is not subject to these provisions in the Newmark Holdings limited partnership agreement, from resigning or competing against us.

Should Mr. Lutnick leave or otherwise become unavailable to render services to us, ultimate control of us would likely pass to Cantor, and indirectly pass to the then-controlling stockholder of CFGM (which is currently Mr. Lutnick), Cantor's managing general partner, or to such other managing general partner as CFGM would appoint, and as a result control could remain with Mr. Lutnick.

In addition, our success has largely been dependent on executive officers such as Barry M. Gosin, who serves as our Chief Executive Officer, and other key employees, including some who have been hired in connection with acquisitions. If any of our key employees were to join an existing competitor, form a competing company, offer services to Cantor or any affiliates that compete with our products, services or otherwise leave us, some of our clients could choose to use the services of that competitor or another competitor instead of our services, which could adversely affect our revenues and as a result could materially adversely affect our business, financial condition, results of operations and prospects.

#### Risks Related to Seasonality

#### Our business is generally affected by seasonality, which could have a material adverse effect on our results of operations in a given period.

Due to the strong desire of many market participants to close real estate transactions prior to the end of a calendar year, our business exhibits certain seasonality, with our revenue tending to be lowest in the first quarter and strongest in the fourth quarter. This could have a material effect on our results of operations in any given period.

The seasonality of our business makes it difficult to determine during the course of the year whether planned results will be achieved and to adjust to changes in expectations. To the extent that we are not able to identify and adjust for changes in expectations or we are confronted with negative conditions that inordinately impact seasonal norms, our business, financial condition, results of operations and prospects could be materially adversely affected.

#### Risks Relating to our Commercial Contracts and Arrangements

## We may not be able to replace partner offices when affiliation agreements are terminated, which may decrease our scope of services and geographic reach.

We have agreements in place to operate on a collaborative and cross-referral basis with certain offices in the United States and elsewhere in the Americas in return for contractual and referral fees paid to us and/or certain mutually beneficial co-branding and other business arrangements. These independently owned offices generally use some variation of Newmark in their names and marketing materials. These agreements are normally multi-year contracts, and generally provide for mutual referrals in their respective markets, generating additional contract and brokerage fees. Through these independently owned offices, our clients have access to additional brokers with local market research capabilities as well as other commercial real estate services in locations where we do not have a physical presence. From time to time our arrangement with these independent firms may be terminated pursuant to the terms of the individual affiliation agreements. The opening of a Company-owned office to replace an independent office requires us to invest capital, which in some cases could be significant. Certain of these agreements or relationships could be impacted in the event that we rebrand or our market awareness is changed. There can be no assurance that, if we lose additional independently owned offices, we will be able to identify suitable replacement affiliates or fund the establishment or acquisition of an owned office. In addition, although we do not control the activities of these independently owned offices and are not responsible for their liabilities, we may face reputational risk if any of these independently owned offices are involved in or accused of illegal, unethical or similar behavior. Failure to maintain coverage in important geographic markets may negatively impact our operations, reputation and ability to attract and retain key employees and expand domestically and internationally and could have a material adverse effect on our business, financial condition, results of operations and prospects.

## Declines in or terminations of servicing engagements or breaches of servicing agreements could have a material adverse effect on our business, financial condition, results of operations and prospects.

We expect that loan servicing fees will continue to constitute a significant portion of our revenues from the real estate capital markets business for the foreseeable future. Nearly all of these fees are derived from loans that our real estate capital markets business originates and sells through the agencies' programs or places with institutional investors. A decline in the number or value of loans that we originate for these investors or terminations of our servicing engagements will decrease these fees. HUD has the right to terminate our real estate capital markets business' current servicing engagements for cause. In addition to termination for cause, Fannie Mae and Freddie Mac may terminate our real estate capital markets business' servicing engagements without cause by paying a termination fee. Institutional investors typically may terminate servicing engagements with our real estate capital markets business at any time with or without cause, without paying a termination fee. We are also subject to losses that may arise from servicing errors, such as a failure to maintain insurance, pay taxes, or provide notices. If we breach our servicing obligations to the agencies or institutional investors, including as a result of a failure to perform by any third parties to which we have contracted certain routine back-office aspects of loan servicing, the servicing engagements may be terminated. Significant declines or terminations of servicing engagements or breaches of such obligations, in the absence of replacement revenue sources, could materially and adversely affect our business, financial condition and results of operations.

Reductions in loan servicing fees as a result of defaults or prepayments by borrowers could have a material adverse effect on our business, financial condition, results of operations and prospects.

In addition to exposure to potential loss sharing, our loan servicing business is also subject to potential reductions in loan servicing fees if the borrower defaults on a loan originated thereby, as the generation of loan servicing fees depends upon the continued receipt and processing of periodic installments of principal, interest and other payments such as amounts held in escrow to pay property taxes and other required expenses. The loss of such loan servicing fees would reduce the amount of cash actually generated from loan servicing and from interest on amounts held in escrow. The expected loss of future loan servicing fees would also result in non-cash impairment charges to earnings. Such cash and non-cash charges could have a material adverse effect on our business, financial condition, results of operations and prospects.

## Risks Relating to Change in LIBOR

We may be adversely affected by changes in LIBOR reporting practices, the method in which LIBOR is determined, the expected transition away from LIBOR and the use of alternative reference rates.

LIBOR is the basic rate of interest used in lending between banks on the London interbank market and is widely used as a reference for setting the interest rate on loans globally. In July 2017, the head of the United Kingdom Financial Conduct Authority announced the desire to phase out the use of LIBOR by the end of 2021. However, the ICE Benchmark Administration, in its capacity as administrator of USD LIBOR, has announced that it intends to extend publication of USD LIBOR (other than one-week and two-month tenors) by 18 months to June 2023. Several regulatory agencies have encouraged banks to cease entering into new contracts using USD LIBOR as a reference rate by the end of 2021. Federal and state legislative proposals to adopt a replacement reference rate are currently under consideration. At this time, no consensus exists as to what rate or rates may become accepted alternatives to LIBOR, and it is impossible to predict whether and to what extent banks will continue to provide LIBOR submissions to the administrator of LIBOR, whether LIBOR rates will cease to be published or supported before or after 2021 or whether any additional reforms to LIBOR may be enacted in the U.K. or elsewhere.

The expected withdrawal and replacement of LIBOR with alternative benchmarks introduces a number of risks for us, our clients and the commercial real estate services industry more widely. These risks include legal implementation risks, as extensive changes to documentation for new and existing clients, including lenders and real estate investors/owners, may be required. There are also financial risks arising from any changes in the valuation of financial instruments, which may impact our valuation and advisory business, our real estate capital markets services business, and our lending and loan servicing business. There are also operational risks due to the potential requirement to adapt information technology systems and operational processes to address the withdrawal and replacement of LIBOR. In addition, the withdrawal or replacement of LIBOR may temporarily reduce or delay transaction volume and could lead to various complexities and uncertainties related to our industry.

Additionally, Fannie Mae and Freddie Mac has stopped accepting adjustable-rate mortgages ("ARMs") based on LIBOR and began accepting ARMs based on the Secured Overnight Financing Rate ("SOFR") in 2020. They are working on guidance for the transition of legacy products to a SOFR based alternative rate/conversion. They expect to announce a plan with specific timelines prior to the sun setting of LIBOR in order to give GSE Servicers ample time to make the necessary process and system changes needed for the legacy transition to a SOFR based product.

While it is not currently possible to determine precisely whether, or to what extent, the expected withdrawal and replacement of LIBOR would affect us, the implementation of alternative benchmark rates to LIBOR could have a material adverse effect on our business, financial condition, results of operations and prospects.

## Risks Related to Liquidity, Funding and Indebtedness

Liquidity is essential to our business, and insufficient liquidity could have a material adverse effect on our business, financial condition, results of operations and prospects.

Liquidity is essential to our business. Our liquidity position could be impaired due to circumstances that we may be unable to control, such as a general market disruption or idiosyncratic events that affect our clients, other third parties or us.

We are a holding company with no direct operations. We conduct substantially all of our operations through our operating subsidiaries. We do not have any material assets other than our direct and indirect ownership in the equity of our subsidiaries. As a result, our operating cash flow as well as our liquidity position are dependent upon the earnings of our

subsidiaries. In addition, we are dependent on the distribution of earnings, loans or other payments by our subsidiaries to us. In the event of a bankruptcy, liquidation, dissolution, reorganization or similar proceeding with respect to any of our subsidiaries, we, as an equity owner of such subsidiary, and therefore holders of our securities, including our Class A common stock, will be subject to the prior claims of such subsidiary's creditors, including trade creditors, and any preferred equity holders. Any dividends declared by us, any payment by us of our indebtedness or other expenses, and all applicable taxes payable in respect of our net taxable income, if any, are paid from cash on hand and funds received from distributions, loans or other payments, primarily from our subsidiaries. Regulatory, tax restrictions or elections, and other legal or contractual restrictions may limit our ability to transfer funds freely from our subsidiaries. These laws, regulations and rules may hinder our ability to access funds that we may need to meet our obligations. Certain debt and security agreements entered into by our subsidiaries contain or may contain various restrictions, including restrictions on payments by our subsidiaries to us and the transfer by our subsidiaries of assets pledged as collateral. To the extent that we need funds to pay dividends and repurchase shares or purchase limited partnership units, repay indebtedness and meet other expenses, or to pay taxes on our share of Newmark OpCo's net taxable income, and Newmark OpCo or its subsidiaries are restricted from making such distributions under applicable law, regulations, or agreements, or are otherwise unable to provide such funds, it could materially adversely affect our business, financial condition, results of operations and prospects, including our ability to maintain adequate liquidity or to raise additional funding, including through access to the debt and equity capital markets.

Our ability to raise funding in the long-term or short-term debt capital markets or the equity capital markets, or to access lending markets could in the future be adversely affected by conditions in the United States and international economy and markets, or idiosyncratic events, with the cost and availability of funding adversely affected by wider credit spreads, changes in interest rates and dislocations in capital markets, as well as various business, governance, tax, accounting and other considerations. To the extent we are unable to access the debt capital markets on acceptable terms in the future, we may seek to raise funding and capital through equity issuances or other means.

Turbulence in the U.S. and international economy and markets may adversely affect our liquidity and funding positions, financial condition and the willingness of certain clients to do business with each other or with us. Acquisitions and financial reporting obligations related thereto may impact our ability to access capital markets on a timely basis and may necessitate greater short-term borrowings during certain times, which in turn may adversely affect our cost of borrowing, financial condition, and creditworthiness, and as a result, potentially impact our credit ratings and associated outlooks.

We may need to access short-term funding sources in order to meet a variety of business needs from time to time, including financing acquisitions as well as, ongoing business operations or activities such as hiring or retaining real estate brokers, salespeople, managers and other professionals. While we have a credit facility in place, to the extent that our capital or other needs exceed the capacity of our existing funding sources or we are not able to access any of these sources, this could have a material adverse effect on our business, financial condition, results of operations and prospects.

As of December 31, 2020, our real estate capital markets business had \$1.75 billion of committed loan funding available through multiple commercial banks, and an uncommitted \$400 million Fannie Mae loan repurchase facility Consistent with industry practice, our real estate capital markets business' existing warehouse facilities are short-term, requiring annual renewal. If any of the committed facilities are terminated or are not renewed or the uncommitted facility is not honored, we would be required to obtain replacement financing, which we may be unable to find on favorable terms, or at all, and, in such event, we might not be able to originate loans, which could have a material adverse effect on mortgage servicing rights and on our business, financial condition, results of operations and prospects.

We are subject to the risk of failed loan deliveries, and even after a successful closing and delivery, may be required to repurchase the loan or to indemnify the investor if there is a breach of a representation or warranty made by us in connection with the sale of loans, which could have a material adverse effect on our business, financial condition, results of operations and prospects.

We bear the risk that a borrower will not close on a loan that has been pre-sold to an investor and the amount of such borrower's rate lock deposit and any amounts recoverable from such borrower for breach of its obligations are insufficient to cover the investor's losses. In addition, the investor may choose not to take delivery of the loan if a catastrophic change in the condition of a property occurs after we fund the loan and prior to the investor purchase date. We also have the risk of errors in loan documentation which prevent timely delivery of the loan prior to the investor purchase date. A complete failure to deliver a loan could be a default under the warehouse facilities collateralized by U.S. Government Sponsored Enterprises used to finance the loan. While we have not experienced failed deliveries in the past, no assurance can be given that we will not experience failed deliveries in the future or that any losses will not have a material adverse effect on our business, financial condition, results of operations or prospects.

We must make certain representations and warranties concerning each loan we originate for the GSEs' and HUD's programs or securitizations. The representations and warranties relate to our practices in the origination and servicing of the loans and the accuracy of the information being provided by it. In the event of a material breach of representations or warranties concerning a loan, even if the loan is not in default, investors could, among other things, require us to repurchase the full amount of the loan and seek indemnification for losses from it, or, for Fannie Mae DUS loans, increase the level of risk-sharing on the loan. Our obligation to repurchase the loan is independent of our risk-sharing obligations. Our ability to recover on a claim against the borrower or any other party may be contractually limited and would also be dependent, in part, upon the financial condition and liquidity of such party. Although these obligations have not had a significant impact on our results to date, significant repurchase or indemnification obligations imposed on us could have a material adverse effect on our business, financial condition, results of operations and prospects..

We have debt, which could adversely affect our ability to raise additional capital to fund our operations and activities, limit our ability to react to changes in the economy or the commercial real estate services industry, expose us to interest rate risk, impact our ability to obtain favorable credit ratings and prevent us from meeting or refinancing our obligations under our indebtedness, which, depending on the impact of the COVID-19 pandemic, could have a material adverse effect on our business, financial condition, results of operations and prospects.

Our indebtedness, which at December 31, 2020 was approximately \$680.4 million, may have important, adverse consequences to us and our investors, including:

- it may limit our ability to borrow money, dispose of assets or sell equity to fund our working capital, capital expenditures, dividend payments, debt service, strategic initiatives or other obligations or purposes;
- it may limit our flexibility in planning for, or reacting to, changes in the economy, the markets, regulatory requirements, our operations or business;
- · our financial leverage may be higher than some of our competitors, which may place us at a competitive disadvantage;
- it may make us more vulnerable to downturns in the economy or our business;
- it may require a substantial portion of our cash flow from operations to make interest payments;
- it may make it more difficult for us to satisfy other obligations;
- it may increase the risk of a future downgrade of our credit ratings or otherwise impact our ability to obtain or maintain investment grade credit ratings, which could increase the interest rates under certain of our debt agreements, increase future debt costs and limit the future availability of debt financing;
- we may not be able to borrow additional funds or refinance existing debt as needed or take advantage of business opportunities as they arise, pay cash dividends or repurchase common stock; and
- there would be a material adverse effect on our business, financial condition, results of operations and prospects if we were unable to service our indebtedness or obtain additional financing or refinance our existing debt on terms acceptable to us.

Our indebtedness excludes the warehouse facilities collateralized by GSEs because these lines are used to fund short term loans held for sale that are generally sold within 45 days from the date the loan is funded. All of the loans held for sale were either under commitment to be purchased by Freddie Mac or had confirmed forward trade commitments for the issuance and purchase of Fannie Mae or Ginnie Mae mortgage-backed securities that will be secured by the underlying loans.

Some of our borrowings have variable interest rates. As a result, a change in market interest rates could have a material adverse effect on our interest expense. In periods of rising interest rates, our cost of funds will increase, which could reduce our net income. In an effort to limit our exposure to interest rate fluctuations, we may rely on interest rate hedging or other interest rate risk management activities. These activities may limit our ability to participate in the benefits of lower interest rates with respect to the hedged borrowings. Adverse developments resulting from changes in interest rates or hedging transactions could have a material adverse effect on our business, financial condition, results of operations and prospects.

To the extent that we incur additional indebtedness or seek to refinance our existing debt, or the COVID-19 pandemic continues to negatively affect the local, national and global economies, the risks described above could increase. In addition, our actual cash requirements in the future may be greater than expected. Our cash flow from operations may not be sufficient to service our outstanding debt or to repay the outstanding debt as it becomes due, and we may not be able to borrow money, sell assets or otherwise raise funds on acceptable terms, or at all, to service or refinance our debt.

#### We may incur substantially more debt or take other actions which would intensify the risks discussed herein.

We may incur substantial additional debt in the future, some of which may be secured debt. Under the terms of our existing debt, we are permitted under certain circumstances to incur additional debt, grant liens on our assets to secure existing or future debt, recapitalize our debt or take a number of other actions that could have the effect of diminishing our ability to make payments on our debt when due. To the extent that we borrow additional funds, the terms of such borrowings may include higher interest rates, more stringent financial covenants, change of control provisions, make-whole provisions or other terms that could have a material adverse effect on our business, financial condition, results of operations and prospects.

#### Credit ratings downgrades or defaults by us could adversely affect us.

Our credit ratings and associated outlooks are critical to our reputation and operational and financial success. Our credit ratings and associated outlooks are influenced by a number of factors, including: operating environment, regulatory environment, earnings and profitability trends, the rating agencies' view of our funding and liquidity management practices, balance sheet size/composition and resulting leverage, cash flow coverage of interest, composition and size of the capital base, available liquidity, outstanding borrowing levels, our competitive position in the industry, our relationships in the industry, our relationship with Cantor, acquisitions or dispositions of assets and other matters. A credit rating and/or the associated outlook can be revised upward or downward at any time by a rating agency if such rating agency decides that circumstances of the company or related companies warrant such a change. Any adverse ratings change or a downgrade in the credit ratings of Newmark, Cantor or any of their other affiliates, and/or the associated rating outlooks could adversely affect the availability of debt financing to us on acceptable terms, as well as the cost and other terms upon which we may obtain any such financing. In addition, our credit ratings and associated outlooks may be important to clients of ours in certain markets and in certain transactions. A company's contractual counterparties may, in certain circumstances, demand collateral in the event of a credit ratings or outlook downgrade of that company. Further, interest rates, including with respect to our 6.125% Senior Notes, may increase in the event that our ratings decline.

Currently, long-term credit ratings from Japan Credit Rating Agency, Ltd is BBB+ with a stable outlook, both Fitch Ratings Inc. and Kroll Bond Rating Agency are BBB- and the associated outlooks are stable. Our long-term credit rating from Standard & Poor's is BB+ with an associated outlook of negative. No assurance can be given that our credit ratings and associated outlooks will remain unchanged in the future.

#### Our acquisitions may require significant cash resources and may lead to a significant increase in the level of our indebtedness.

Potential future acquisitions may lead to a significant increase in the level of our indebtedness. We may enter into short- or long-term financing arrangements in connection with acquisitions which may occur from time to time. In addition, we may incur substantial nonrecurring transaction costs, including break-up fees, assumption of liabilities and expenses and compensation expenses. The increased level of our consolidated indebtedness in connection with potential acquisitions may restrict our ability to raise additional capital on favorable terms, and such leverage, and any resulting liquidity or credit issues, could have a material adverse effect on our business, financial condition, results of operations and prospects.

The annual payments we expect to receive of Nasdaq shares through 2027 will be accelerated if Nasdaq's sale of its U.S. Fixed Income business closes as anticipated in 2021. If the sale closes, we may realize a larger gain for income tax purposes on our accelerated receipt of all of the remaining Nasdaq shares, which may require higher tax payments; we may face difficulties in monetizing the Nasdaq shares without taking some discounts to the per share market price of Nasdaq common stock; we will have the risk of fluctuations in the market price of any Nasdaq shares we hold; we may not be able enter into new hedging arrangements with respect to the Nasdaq shares on favorable terms or at all; and we may face various regulatory issues raised by receiving, holding, pledging, hedging and selling the Nasdaq shares.

On February 2, 2021, Nasdaq announced that it entered into a definitive agreement to sell its U.S. Fixed Income business, the closing of which will accelerate Newmark's receipt of the Nasdaq shares (subject to an agreed upon present value discount). Upon the closing of the Nasdaq transaction, the Company's 2021 and 2022 monetization transactions are expected to accelerate and settle. Net of this monetization settlement, Newmark estimates it will receive approximately 5 million shares of Nasdaq stock worth \$723.5 million as of February17, 2021's closing price. Actual amounts will depend on the timing of the closing and Nasdaq's stock price at the time. Nasdaq has stated that the closing is subject to the satisfaction of customary closing conditions, including the receipt of regulatory approvals. Newmark can provide no assurance as to when or if the closing will occur.

If the closing does occur, we may realize a larger gain for income tax purposes on our accelerated receipt of all of the remaining Nasdaq shares, which may require higher tax payments. We will have the risk of fluctuations in the market price of any Nasdaq shares we hold. We may also face difficulties monetizing the Nasdaq shares without taking some discounts to the per share market price of Nasdaq common stock, and we may not be able to enter into new hedging arrangements with respect to the Nasdaq shares on favorable terms, or at all. Additionally, we may face various regulatory issues raised by receiving, holding, pledging, hedging and selling the Nasdaq shares. Each of these factors could have a material adverse effect on our business, financial condition, results of operations and prospects.

## Risks Relating to our 6.125% Senior Notes

We may not have the funds necessary to repurchase the 6.125% Senior Notes upon a change of control triggering event as required by the indenture governing these notes.

Upon the occurrence of a "change of control triggering event" (as defined in the indenture governing the 6.125% Senior Notes) unless we have exercised our right to redeem the notes, holders of the notes will have the right to require us to repurchase all or any part of their notes at a price in cash equal to 101% of the then-outstanding aggregate principal amount of the notes repurchased plus accrued and unpaid interest, if any. If we experience a "change of control triggering event", we can offer no assurance that we would have sufficient, financial resources readily available to satisfy our obligations to repurchase any or all of the notes should any holder elect to cause us to do so. Our failure to repurchase the notes as required would result in a default under the indenture, which in turn could result in defaults under agreements governing certain of our other indebtedness, including the acceleration of the payment of any borrowings thereunder, and which could have a material adverse effect on our business, financial condition, results of operations and prospects.

The requirement to offer to repurchase the 6.125% Senior Notes upon a change of control triggering event may delay or prevent an otherwise beneficial takeover attempt of us.

The requirement to offer to repurchase the 6.125% Senior Notes upon a change of control triggering event may in certain circumstances delay or prevent a takeover of us and/or the removal of incumbent management that might otherwise be beneficial to investors in our Class A common stock.

#### RISKS RELATED TO OUR CORPORATE AND PARTNERSHIP AND EOUITY STRUCTURE

We are a holding company, and accordingly we are dependent upon distributions from Newmark OpCo to pay dividends, taxes and indebtedness and other expenses and to make repurchases.

We are a holding company with no direct operations, and we will be able to pay dividends, taxes and other expenses, and to make repurchases of shares of our Class A common stock and purchases of Newmark Holdings limited partnership interests or other equity interests in our subsidiaries, only from our available cash on hand and funds received from distributions, loans or other payments, primarily from Newmark OpCo. Tax restrictions or elections and other legal or contractual restrictions may limit our ability to transfer funds freely from our subsidiaries. In addition, any unanticipated accounting, tax or other charges against net income could adversely affect our ability to pay dividends and to make repurchases.

Our Board of Directors and Audit Committee authorized repurchases of shares of our Class A common stock and purchases of limited partnership interests or other equity interests in our subsidiaries up to \$400 million. This authorization includes repurchases of stock or units from executive officers, other employees and partners, including Cantor, as well as other affiliated persons or entities. From time to time, we may repurchase shares or purchase units. See "Liquidity", Funding and Indebtedness -Liquidity is essential to our business, and insufficient liquidity could have a material adverse effect on our business, financial condition, results of operations and prospects."

Reductions in our quarterly cash dividend and corresponding reductions in distributions by Newmark Holdings to its partners may reduce the value of our common stock and the attractiveness of our equity-based compensation and limit the ability of our partners to repay employee loans.

Our Board has traditionally authorized a dividend policy which generally provides that we expect to pay a quarterly cash dividend to our common stockholders based on our post-tax Adjusted Earnings per fully diluted share. On February 17, 2021, our Board declared a quarterly qualified cash dividend of \$0.01 per share to Class A and Class B common stockholders of record as of March 10, 2021. Our Board took the step in the first quarter of 2020 of reducing the quarterly dividend to \$0.01 per share in order to increase our financial flexibility as the real estate markets face difficult and unprecedented macroeconomic conditions due to the COVID-19 pandemic. We cannot predict the duration of the current economic slowdown and its impact

on our future quarterly dividend payments. In early 2021, our Board reviewed our capital deployment priorities, to focus in the near-term on share and unit repurchases and to invest in growth and margin expansion at attractive returns. We also intend to pay down our revolving credit facility. We plan to continue dividends and distributions at or near current levels through the balance of 2021 and prioritize our other capital allocation priorities. Investors seeking a high short-term dividend yield may find our Class A common stock less attractive than securities of issuers continuing to pay larger dividends.

Our ability to pay dividends is dependent upon our available cash on hand and funds received from distributions, loans or other payments from Newmark OpCo. Newmark OpCo intends to distribute to its limited partners, including us, on a pro rata and quarterly basis, cash in an amount that will be determined by Newmark Holdings, its general partner, of which we are the general partner. Newmark OpCo's ability, and in turn our ability, to make such distributions will depend upon the continuing profitability and strategic and operating needs of our business. We may not pay the same dividend to our shares as the distribution paid by Newmark OpCo to its limited partners.

Additionally, beginning in the first quarter of 2020 and for the foreseeable future, Newmark Holdings has reduced its distributions to or on behalf of its partners. The distributions to or on behalf of partners are expected to at least cover their related tax payments. Whether any given post-tax amount is equivalent to the amount received by a stockholder also on an after-tax depends upon stockholders' and partners' domiciles and tax status. Current or potential partners may find our equity-based compensation structure less attractive as a result. Moreover, we have entered into various agreements with certain partners, whereby these partners receive loans that may be either wholly or in part repaid from distributions that the partners receive on some or all of their limited partner units or may be forgiven over a period of time. The reduction in Newmark Holdings distributions may adversely affect the ability of such partners to repay such loans. The inability of partners to repay the loans may require us to forgive a greater portion of such loans, increasing our compensation expense.

We believe that these actions reinforce the Company's ability to maintain financial flexibility during the pandemic and emerge from the crisis with market share gains, but we cannot assure you that such steps will prevent a decline in our financial condition. Our Board of Directors has increased our stock and unit repurchase authorization to \$400 million and we may also repurchase shares of our common stock or purchase Newmark Holdings limited partnership interests or other equity interests in our subsidiaries, including from Cantor or our executive officers, other employees, partners and others, or cease to make such repurchases or purchases, from time to time. In addition, from time to time, we may reinvest all or a portion of the distributions we receive in Newmark OpCo's business. Accordingly, there can be no assurance that future dividends will be paid, that dividend amounts will be maintained or that repurchases or purchases will be made at current or future levels. See "Item 5-Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities-Dividend Policy."

#### We may be affected by a possible restructuring of BGC's partnership into a corporation.

BGC announced that it is continuing to study restructuring its partnership into a corporation, which would simplify BGC's organization. The restructuring is subject to various risks and uncertainties, and there can be no assurance as to when it will be completed or at all. Such restructuring activities could create uncertainty and confusion among our employees who hold partnership units in BGC Holdings. Additionally, such a restructuring, if implemented, could potentially affect the timing and amount of certain Newmark equity compensation charges and cash flows, which could have a material adverse effect on our financial condition and results of operations.

Because our voting control is concentrated among the holders of our Class B common stock, the market price of our Class A common stock may be materially adversely affected by its disparate voting rights.

The holders of our Class A common stock and Class B common stock have substantially identical economic rights, but their voting rights are different. Holders of Class A common stock are entitled to one vote per share, while holders of Class B common stock are entitled to 10 votes per share on all matters to be voted on by stockholders in general.

As of December 31, 2020, Cantor and CFGM held no shares of our Class A common stock. As of December 31, 2020, Cantor and CFGM held 21,285,533 shares of our Class B common stock, which represented all of the outstanding shares of our Class B common stock. The shares of Class B common stock held by Cantor and CFGM as of December 31, 2020 represented approximately 56.9% of our total voting power. In addition, Cantor has the right to exchange exchangeable partnership interests in Newmark Holdings into additional shares of Class A or Class B common stock, and pursuant to the exchange agreement, Cantor, CFGM and other Cantor affiliates entitled to hold Class B common stock under our certificate of incorporation have the right to exchange from time to time, on a one-to-one basis, subject to adjustment, shares of our Class A common stock now owned or subsequently acquired by such persons for shares of our Class B common stock, up to the number of shares of Class B common stock that are authorized but unissued under our certificate of incorporation. Cantor has pledged 5.0 million shares

of Class B common stock held by it to Bank of America in connection with certain partner loans. We expect to retain our dual class structure, and there are no circumstances under which the holders of Class B common stock would be required to convert their shares of Class B common stock into shares of Class A common stock, absent the exercise of the pledge in the event of foreclosure.

As long as Cantor beneficially owns a majority of our total voting power, it will have the ability, without the consent of the other holders of our Class A common stock, to elect all of the members of our Board of Directors and to control our management and affairs. In addition, it will be able to in its sole discretion determine the outcome of matters submitted to a vote of our stockholders for approval and will be able to cause or prevent a change of control of us. In certain circumstances, the shares of Class B common stock issued to Cantor may be transferred without conversion to Class A common stock such as when the shares are transferred to an entity controlled by Cantor or Mr. Lutnick.

The Class B common stock is controlled by Cantor and will not be subject to conversion or redemption by us. Our certificate of incorporation does not provide for automatic conversion of shares of Class B common stock into shares of Class A common stock upon the occurrence of any event. Furthermore, the Class B common stock is only issuable to Cantor, Mr. Lutnick or certain persons or entities controlled by them. The difference in the voting rights of Class B common stock could adversely affect the market price of our Class A common stock.

### The dual class structure of our common stock may adversely affect the trading market for our Class A common stock.

S&P Dow Jones and FTSE Russell previously announced changes to their eligibility criteria for inclusion of shares of public companies on certain indices, including the S&P 500, to exclude companies with multiple classes of shares of common stock from being added to such indices or limit their inclusion in them. In addition, several shareholder advisory firms have announced their opposition to the use of multiple class structures. As a result, the dual class structure of our common stock may prevent the inclusion of our Class A common stock in such indices and may cause shareholder advisory firms to publish negative commentary about our corporate governance practices or otherwise seek to cause us to change our capital structure. Any such exclusion from indices could result in a less active trading market for our Class A common stock. Any actions or publications by shareholder advisory firms critical of our corporate governance practices or capital structure could also adversely affect the value of our Class A common stock.

Delaware law may protect decisions of our Board of Directors that have a different effect on holders of our Class A common stock and Class B common stock.

Stockholders may not be able to challenge decisions that have an adverse effect upon holders of our Class A common stock compared to holders of our Class B common stock if our Board of Directors acts in a disinterested, informed manner with respect to these decisions, in good faith and in the belief that it is acting in the best interests of our stockholders. Delaware law generally provides that a Board of Directors owes an equal duty to all stockholders, regardless of class or series, and does not have separate or additional duties to different groups of stockholders, subject to applicable provisions set forth in a corporation's certificate of incorporation and general principles of corporate law and fiduciary duties.

If we or Newmark Holdings were deemed an "investment company" under the Investment Company Act, the Investment Company Act's restrictions could make it impractical for us to continue our business and structure as contemplated and could materially adversely affect our business, financial condition, results of operations and prospects.

Generally, an entity is deemed an "investment company" under Section 3(a)(1)(A) of the Investment Company Act if it is primarily engaged in the business of investing, reinvesting, or trading in securities, and is deemed an "investment company" under Section 3(a)(1)(C) of the Investment Company Act if it owns "investment securities" having a value exceeding 40% of the value of its total assets (exclusive of U.S. Government securities and cash items) on an unconsolidated basis. We believe that neither we nor Newmark Holdings should be deemed an "investment company" as defined under Section 3(a)(1)(A) because neither of us is primarily engaged in the business of investing, reinvesting, or trading in securities. Rather, through our operating subsidiaries, we and Newmark Holdings are primarily engaged in the operation of various types of commercial real estate services businesses as described in this Annual Report on Form 10-K. Neither we nor Newmark Holdings is an "investment company" under Section 3(a)(1)(C) because more than 60% of the value of our total assets on an unconsolidated basis are interests in majority-owned subsidiaries that are not themselves "investment companies." In particular, Berkeley Point, a significant majority-owned subsidiary, is entitled to rely on, among other things, the mortgage banker exemption in Section 3(c)(5)(C) of the Investment Company Act.

To ensure that we and Newmark Holdings are not deemed "investment companies" under the Investment Company Act, we need to be primarily engaged, directly or indirectly, in the non-investment company businesses of our operating subsidiaries. If we were to cease participation in the management of Newmark Holdings, if Newmark Holdings, in turn, were to cease participation in the management of Newmark OpCo, or if Newmark OpCo, in turn, were to cease participation in the management of our operating subsidiaries, that would increase the possibility that we and Newmark Holdings could be deemed "investment companies." Further, if we were deemed not to have a majority of the voting power of Newmark Holdings (including through our ownership of the Special Voting Limited Partnership Interest), if Newmark Holdings, in turn, were deemed not to have a majority of the voting power of Newmark OpCo (including through its ownership of the Special Voting Limited Partnership Interest), or if Newmark OpCo, in turn, were deemed not to have a majority of the voting power of our operating subsidiaries, that would increase the possibility that we and Newmark Holdings could be deemed "investment companies." Finally, if any of our operating subsidiaries were deemed "investment companies," our interests in Newmark Holdings and Newmark OpCo, and Newmark Holdings' interests in Newmark OpCo, could be deemed "investment securities," and we and Newmark Holdings could be deemed "investment companies."

We expect to take all legally permissible action to ensure that we and Newmark Holdings are not deemed investment companies under the Investment Company Act, but no assurance can be given that this will not occur.

The Investment Company Act and the rules thereunder contain detailed prescriptions for the organization and operations of investment companies. Among other things, the Investment Company Act and the rules thereunder limit or prohibit transactions with affiliates, limit the issuance of debt and equity securities, prohibit the issuance of stock options and impose certain governance requirements. If anything were to happen that would cause us or Newmark Holdings to be deemed to be an investment company under the Investment Company Act, the Investment Company Act would limit our or its capital structure, ability to transact business with affiliates (including Cantor, Newmark Holdings or Newmark OpCo, as the case may be) and ability to compensate key employees. Therefore, if we or Newmark Holdings became subject to the Investment Company Act, it could make it impractical to continue our business in this structure, impair agreements and arrangements and impair the transactions contemplated by those agreements and arrangements, between and among us, Newmark Holdings and Newmark OpCo, or any combination thereof, and materially adversely affect our business, financial condition, results of operations and prospects.

#### RISKS RELATED TO THE SEPARATION AND THE SPIN-OFF

If there is a determination that the Spin-Off was taxable for U.S. federal income tax purposes because the facts, assumptions, representations or undertakings underlying the tax opinion with respect to the Spin-Off were incorrect or for any other reason, then BGC Partners and its stockholders could incur significant U.S. federal income tax liabilities, and we could incur significant liabilities.

BGC Partners received an opinion of Wachtell, Lipton, Rosen & Katz, outside counsel to BGC Partners, to the effect that the Spin-Off, together with certain related transactions, qualified as a transaction that is described in Sections 355 and 368(a)(1)(D) of the Internal Revenue Code of 1986, as amended (which we refer to as the "Code"). The opinion relied on certain facts, assumptions, representations and undertakings from BGC Partners and us regarding the past and future conduct of the companies' respective businesses and other matters. If any of these facts, assumptions, representations or undertakings are incorrect or not otherwise satisfied, BGC Partners and its stockholders may not be able to rely on the opinion of tax counsel.

Moreover, notwithstanding this opinion of counsel, the IRS could determine on audit that the separation or the Spin-Off is taxable if it determines that any of these facts, assumptions, representations or undertakings are not correct or have been violated or if it disagrees with the conclusions in the opinion, or for other reasons, including as a result of certain significant changes in the stock ownership of BGC Partners or us after the separation or Spin-Off is determined to be taxable for U.S. federal income tax purposes, BGC Partners and its stockholders could incur significant U.S. federal income tax liabilities and we may be required to indemnify BGC Partners for all or a portion of any such tax liabilities under the tax matters agreement. Any such liabilities could be substantial, and could have a material adverse effect on our business, financial condition, results of operations and prospects.

We may be required to pay Cantor for a significant portion of the tax benefit, if any, relating to any additional tax depreciation or amortization deductions we claim as a result of any step up in the tax basis of the assets of Newmark OpCo resulting from exchanges of interests in Newmark Holdings for our common stock.

Certain partnership interests in Newmark Holdings may be exchanged for shares of Newmark Group common stock. In the vast majority of cases, the partnership units that become exchangeable for shares of Newmark common stock are units that have been granted as compensation, and, therefore, the exchange of such units will not result in an increase in Newmark's

share of the tax basis of the tangible and intangible assets of Newmark OpCo. However, exchanges of other partnership units-including non-tax-free exchanges of units by Cantor-could result in an increase in the tax basis of such tangible and intangible assets that otherwise would not have been available, although the Internal Revenue Service may challenge all or part of that tax basis increase, and a court could sustain such a challenge by the Internal Revenue Service. These increases in tax basis, if sustained, may reduce the amount of tax that Newmark would otherwise be required to pay in the future. In such circumstances, the tax receivable agreement that Newmark entered into with Cantor provides for the payment by Newmark to Cantor of 85% of the amount of cash savings, if any, in the U.S. federal, state and local income tax or franchise tax that Newmark actually realizes as a result of these increases in tax basis and certain other tax benefits related to its entering into the tax receivable agreement, including tax benefits attributable to payments under the tax receivable agreement. It is expected that Newmark will benefit from the remaining 15% cash savings, if any, in income tax that we realize.

#### RISKS RELATED TO OUR RELATIONSHIP WITH CANTOR AND ITS AFFILIATES

We are controlled by Cantor. Cantor's interests may conflict with our interests and Cantor may exercise its control in a way that favors its respective interests to our detriment.

As of December 31, 2020, Cantor and CFGM held no shares of our Class A common stock. As of December 31, 2020, Cantor and CFGM held 21,285,533 shares of our Class B common stock, which represented all of the outstanding shares of our Class B common stock. The shares of Class B common stock held by Cantor and CFGM as of December 31, 2020 represented approximately 56.9% of our total voting power. Cantor and CFGM also own 24,251,264 exchangeable limited partnership units of Newmark Holdings. If Cantor and CFGM were to exchange such units into shares of our Class B common stock, Cantor would have approximately 73.9% of our total voting power as of December 31, 2020 (59.5% if Cantor were to exchange such units into shares of our Class A common stock). We expect to retain our dual class structure, and there are no circumstances under which the holders of Class B common stock would be required to convert their shares of Class B common stock into shares of Class A common stock.

As a result, Cantor, directly through its ownership of shares of our Class A common stock and Class B common stock, and Mr. Lutnick, indirectly through his control of Cantor, are each able to exercise control over our management and affairs and all matters requiring stockholder approval, including the election of our directors and determinations with respect to acquisitions and dispositions, as well as material expansions or contractions of our business, entry into new lines of business and borrowings and issuances of our Class A common stock and Class B common stock or other securities. Cantor's voting power may also have the effect of delaying or preventing a change of control of us.

Cantor's and Mr. Lutnick's ability to exercise control over us could create or appear to create potential conflicts of interest. Conflicts of interest may arise between us and Cantor in a number of areas relating to our past and ongoing relationships, including:

- · potential acquisitions and dispositions of businesses;
- the issuance, acquisition or disposition of securities by us;
- the election of new or additional directors to our Board of Directors;
- the payment of dividends by us (if any), distribution of profits by Newmark OpCo and/or Newmark Holdings and repurchases of shares of our Class A common stock or purchases of Newmark Holdings limited partnership interests or other equity interests in our subsidiaries, including from Cantor or our executive officers, other employees, partners and others;
- any loans to or from us or Cantor;
- business operations or business opportunities of ours and Cantor's that would compete with the other party's business opportunities;
- intellectual property matters;
- · business combinations involving us; and
- the nature, quality and pricing of administrative services and transition services to be provided to or by BGC Partners or Cantor or their respective
  affiliates.

Potential conflicts of interest could also arise if we decide to enter into any new commercial arrangements with Cantor in the future or in connection with Cantor's desire to enter into new commercial arrangements with third parties.

We also expect Cantor to manage its ownership of us so that it will not be deemed to be an investment company under the Investment Company Act, including by maintaining its voting power in us above a majority absent an applicable exemption

from the Investment Company Act. This may result in conflicts with us, including those relating to acquisitions or offerings by us involving issuances of shares of our Class A common stock, or securities convertible or exchangeable into shares of Class A common stock, that would dilute Cantor's voting power in us.

In addition, Cantor has from time to time in the past and may in the future consider possible strategic realignments of its own businesses and/or of the relationships that exist between and among Cantor and its other affiliates and us. Any future material related-party transaction or arrangement between Cantor and its other affiliates and us is subject to the prior approval by our audit committee, but generally does not require the separate approval of our stockholders, and if such stockholder approval is required, Cantor may retain sufficient voting power to provide any such requisite approval without the affirmative consent of our other stockholders. Further, our regulators may require the consolidation, for regulatory purposes, of Cantor and/or its other affiliates and us or require other restructuring of the group. There is no assurance that such consolidation or restructuring would not result in a material expense or disruption to our business.

We also have entered into agreements that provide certain rights to the holder of a majority of the Newmark Holdings exchangeable limited partnership interest, which is currently Cantor. For example, the Separation and Distribution Agreement provides that dividends for a year to our common stockholders that are 25% or more of our post-tax Adjusted Earnings per fully diluted share for such year shall require the consent of the holder of a majority of the Newmark Holdings exchangeable limited partnership interests. In addition, the Separation and Distribution Agreement requires Newmark to contribute any reinvestment cash (*i.e.*, any cash that Newmark retains, after the payment of taxes, as a result of distributing a smaller percentage than Newmark Holdings from the distributions they receive from Newmark OpCo), as an additional capital contribution with respect to its existing limited partnership interest in Newmark OpCo, unless Newmark and the holder of a majority of the Newmark Holdings exchangeable limited partnership interests agree otherwise. It is possible that Cantor, as the holder of a majority of the Newmark Holdings exchangeable limited partnership interest, will not agree to a higher dividend percentage or a different use of reinvestment cash, even if doing so might be more advantageous to the Newmark stockholders.

Our agreements and other arrangements with BGC Partners and Cantor, including the Separation and Distribution Agreement, may be amended upon agreement of the parties to those agreements and approval of our audit committee. During the time that we are controlled by Cantor, Cantor may be able to require us to agree to amendments to these agreements. We may not be able to resolve any potential conflicts, and, even if we do, the resolution may be less favorable to us than if we were dealing with an unaffiliated party. In order to address potential conflicts of interest between or among BGC Partners, Cantor and their respective representatives and us, our amended and restated certificate of incorporation contains provisions regulating and defining the conduct of our affairs as they may involve BGC Partners and/or Cantor and their respective representatives, and our powers, rights, duties and liabilities and those of our representatives in connection therewith.

## Cantor may compete with us for acquisitions or other business opportunities.

Cantor has existing real estate-related businesses, and Newmark and Cantor are partners in a real estate-related joint venture, Real Estate LP. In addition, from time to time, Cantor may sponsor SPACs or invest in other ventures which have a real estate focus. While these businesses do not currently compete with Newmark, it is possible that, in the future, real estate-related opportunities in which Newmark would be interested may also be pursued by Cantor and/or Real Estate LP, and Real Estate LP may conduct activities in any real estate-related business or asset-backed securities-related business or any extensions thereof and ancillary activities thereto. For example, Cantor's commercial lending business has historically offered conduit loans to the multifamily market. While conduit loans have certain key differences versus multifamily agency loans, such as those offered by our real estate capital markets business, there can be no assurance that Cantor's and/or Real Estate LP's lending businesses will not seek to offer multifamily loans to our existing and potential multifamily customer base.

Moreover, the service of officers or partners of Cantor as our executive officers and directors, and those persons' ownership interests in and payments from Cantor and its affiliates, SPACs and similar investments or other entities, could create conflicts of interest when we and those directors or executive officers are faced with decisions that could have different implications for us and them.

Our certificate of incorporation provides that, to the greatest extent permitted by law, no Cantor Company or BGC Partners Company, each as defined in our certificate of incorporation, or any of the representatives, as defined in our certificate of incorporation, of a Cantor Company or BGC Partners Company will, in its capacity as our stockholder or affiliate, owe or be liable for breach of any fiduciary duty to us or any of our stockholders. In addition, to the greatest extent permitted by law, none of any Cantor Company, BGC Partners Company or any of their respective representatives will owe any duty to refrain from engaging in the same or similar activities or lines of business as us or our representatives or doing business with any of our or our representatives' clients or customers. If any Cantor Company, BGC Partners Company or any of their respective representatives acquires knowledge of a potential transaction or matter that may be a corporate opportunity (as defined in our

certificate of incorporation) for any such person, on the one hand, and us or any of our representatives, on the other hand, such person will have no duty to communicate or offer such corporate opportunity to us or any of our representatives, and will not be liable to us, any of our stockholders or any of our representatives for breach of any fiduciary duty by reason of the fact that they pursue or acquire such corporate opportunity for themselves, direct such corporate opportunity to another person or do not present such corporate opportunity to us or any of our representatives, subject to the requirement described in the following sentence. If a third party presents a corporate opportunity to a person who is both our representative and a representative of a BGC Partners Company and/or a Cantor Company, expressly and solely in such person's capacity as our representative, and such person acts in good faith in a manner consistent with the policy that such corporate opportunity belongs to us, then such person will be deemed to have fully satisfied and fulfilled any fiduciary duty that such person has to us as our representative with respect to such corporate opportunity, provided that any BGC Partners Company, any Cantor Company or any of their respective representatives may pursue such corporate opportunity if we decide not to pursue such corporate opportunity.

The corporate opportunity policy that is included in our amended and restated certificate of incorporation is designed to resolve potential conflicts of interest between us and our representatives and BGC Partners, Cantor and their respective representatives. The Newmark Holdings and Newmark OpCo limited partnership agreements contain similar provisions with respect to us and/or BGC Partners and Cantor and each of our respective representatives. This policy, however, could make it easier for BGC Partners or Cantor to compete with us. If BGC Partners or Cantor competes with us, it could materially harm our business, financial condition, results of operations and prospects.

## Mr. Lutnick has actual or potential conflicts of interest because of his positions with BGC Partners and/or Cantor or its other affiliates.

Mr. Lutnick serves as Chairman of the Board and Chief Executive Officer of BGC Partners and as Chairman and Chief Executive Officer of Cantor and holds offices at various other affiliates of Cantor. In addition, Mr. Lutnick owns BGC Partners common stock, other BGC Partners' equity awards or partnership interests in BGC Holdings, or equity interests in Cantor or any of its other affiliates. These interests may be significant compared to his total assets. Although BGC Partners is no longer our parent following the Spin-Off, Cantor controls both us and BGC. Mr. Lutnick's positions at BGC Partners and/or Cantor and the ownership of any such equity or the equity of any of Cantor's other affiliates create, or may create the appearance of, conflicts of interest when he is faced with decisions that could have different implications for BGC Partners, Cantor or any of such other affiliates than the decisions have for us.

Agreements between us and BGC Partners and/or Cantor are between related parties, and the terms of these agreements may be less favorable to us than those that we could negotiate with third parties and may subject us to litigation.

Our relationship with BGC Partners and/or Cantor may result in agreements with BGC Partners and/or Cantor that are between related parties. For example, we provide to and receive from Cantor and its affiliates various administrative services and transition services. As a result, the prices charged to us or by us for services provided under any agreements with BGC Partners and Cantor may be higher or lower than prices that may be charged by third parties, and the terms of these agreements may be less favorable to us than those that we could have negotiated with third parties. Any future material related-party transaction or arrangement between us and BGC Partners and/or Cantor is subject to the prior approval by our audit committee, but generally does not require the separate approval of our stockholders, and if such stockholder approval were required, Cantor may retain sufficient voting power to provide any such requisite approval without the affirmative consent of our other stockholders. These related-party relationships may also from time to time subject us to litigation.

We are controlled by Cantor. Cantor controls its wholly owned subsidiary, CF&Co, which may provide us with investment banking services. From time to time, in addition, Cantor, CF&Co and their affiliates may provide us with advice and services from time to time.

We are controlled by Cantor. Cantor, in turn, controls its wholly owned subsidiary, CF&Co. Cantor, CF&Co and their affiliates may provide investment banking services to us and our affiliates, including acting as our financial advisor in connection with business combinations, dispositions or other transactions, and placing or recommending to us various investments, stock loans or cash management vehicles. They would receive customary fees and commissions for these services in accordance with our investment banking engagement letter with CF&Co. They may also receive brokerage and market data and analytics products and services from us and our respective affiliates.

Real Estate LP may engage in a broad range of commercial real estate activities, and we will have limited influence over the selection or management of such activities.

We own approximately 27% of the capital in Real Estate LP. Cantor controls the remaining 73% of its capital and controls the general partner of Real Estate LP, who manages Real Estate LP. Real Estate LP collaborates with Cantor's significant existing real estate finance business, and Real Estate LP may conduct activities in any real estate-related business or asset-backed securities-related business or any extensions thereof and ancillary activities thereto. Accordingly, we have limited to no influence on the selection or management of the activities conducted by Real Estate LP, each of which may have different risks and uncertainty associated with it and that are each beyond our control. See "-Risks Related to Our Relationship with Cantor and Its Respective Affiliates-We are controlled by Cantor. Cantor's interests may conflict with our interests and Cantor may exercise its control in a way that favors its respective interests to our detriment."

#### RISKS RELATED TO OWNERSHIP OF OUR CLASS A COMMON STOCK AND OUR STATUS AS A PUBLIC COMPANY

We are a "controlled company" within the meaning of the NASDAQ Stock Market rules and we qualify for exemptions from certain corporate governance requirements. We do not currently expect or intend to rely on any of these exemptions, but there is no assurance that we will not rely on these exemptions in the future.

Because Cantor controls more than a majority of the total voting power of our common stock, we are a "controlled company" within the meaning of the NASDAQ Stock Market rules. Under these rules, a company of which more than 50% of the voting power is held by another person or group of persons acting together is a "controlled company" and may elect not to comply with certain stock exchange rules regarding corporate governance, including:

- the requirement that a majority of its Board of Directors consist of independent directors;
- the requirement that its director nominees be selected or recommended for the board's selection by a majority of the board's independent directors in a vote in which only independent directors participate or by a nominating committee comprised solely of independent directors, in either case, with a formal written charter or board resolutions, as applicable, addressing the nominations process and such related matters as may be required under the federal securities laws; and
- the requirement that its compensation committee be composed entirely of independent directors with a written charter addressing the committee's purpose and responsibilities.

We do not currently expect or intend to rely on any of these exemptions, but there is no assurance that we will not rely on these exemptions in the future. If we were to utilize some or all of these exemptions, an investor in our Class A Common Stock may not have the same protections afforded to stockholders of companies that are subject to all of the NASDAQ Stock Market rules regarding corporate governance.

If we fail to implement and maintain an effective internal control environment, our operations, reputation and stock price could suffer, we may need to restate our financial statements and we may be delayed in or prevented from accessing the capital markets.

As a public company, we are required, under Section 404 of the Sarbanes-Oxley Act, to furnish a report by management on, among other things, the effectiveness of our internal control over financial reporting. This assessment is required to include disclosure of any material weaknesses identified by our management in our internal control over financial reporting. A material weakness is a control deficiency or combination of control deficiencies that results in more than a remote likelihood that a material misstatement of annual or interim financial statements will not be prevented or detected. To achieve compliance with Section 404 within the prescribed period, we will be engaged in a process to document and evaluate our internal control over financial reporting, which is both costly and challenging.

Internal controls over financial reporting, no matter how well designed, has inherent limitations. Therefore, internal controls determined to be effective can provide only reasonable assurance with respect to financial statement preparation and may not prevent or detect all misstatements. Due to the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. Moreover, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate due to changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. As such, we could lose investor confidence in the accuracy and completeness of our financial reports, which may have a material adverse effect on our reputation and stock price.

Our ability to identify and remediate any material weaknesses in our internal controls over financial reporting could affect our ability to prepare financial reports in a timely manner, control our policies, procedures, operations and assets, assess and manage our operational, regulatory and financial risks, and integrate our acquired businesses. Similarly, we need to effectively manage any growth that we achieve in such a way as to ensure continuing compliance with all applicable control, financial reporting and legal and regulatory requirements. Any failures to ensure full compliance with control and financial reporting requirements could result in restatement, delay or prevent us from accessing the capital markets and harm our reputation and the market price for our Class A common stock.

Purchasers of our Class A common stock, as well as existing stockholders, may experience significant dilution as a result of sales of shares of our Class A common stock by us or by our partners and employees. Our management will have broad discretion as to the timing and amount of sales of our Class A common stock in any offering by us, as well as the application of the net proceeds of any such sales. In addition, sales of substantial amounts of our Class A common stock, or the perception that such sales could occur, may adversely affect prevailing market prices for our stock.

We may sell shares of our Class A common stock from time to time, including, without limitation, in connection with underwritten offerings, any "at-the-market" controlled equity offering program we may establish, or to our employees and partners. We may also facilitate other potential forms of employee share monetization including issuance of shares to employees and partners which may be sold through broker transactions. As a well-known seasoned issuer, we may file an automatic shelf registration statement and commence an offering immediately thereafter.

We have an effective registration statement on Form S-4 filed on May 20, 2019 (the "Acquisition Shelf Registration Statement"), with respect to the offer and sale of up to 20 million shares of our Class A common stock from time to time in connection with business combination transactions, including acquisitions of other businesses, assets, properties or securities. As of December 31, 2020, we have issued an aggregate of 626,500 shares of our Class A common stock under the Acquisition Shelf Registration Statement. We have filed registration statements on Form S-8 pursuant to which we have registered the shares underlying the Newmark Group Long Term Incentive Plan. As of December 31, 2020, there were 31.0 million shares remaining for sale under such registration statements.

The prices at which shares may be sold in any offering of our Class A common stock will vary, and these variations may be significant. Purchasers of these shares may suffer significant dilution if the price they pay is higher than the price paid by other purchasers of shares of our Class A common stock in any offerings of shares of our Class A common stock.

Our management will have broad discretion as to the timing and amount of sales of our Class A common stock in any offering by us, as well as the application of the net proceeds of any such sales. Accordingly, purchasers in any such offering will be relying on the judgment of our management with regard to the use of such net proceeds, and purchasers will not have the opportunity, as part of their investment decision, to assess whether the proceeds are being used appropriately. It is possible that the proceeds will be invested in a way that does not yield a favorable, or any, return for us and cause the price of our Class A common stock to decline.

We cannot predict the effect, if any, of future sales of our Class A common stock, or the availability of shares for future sales, on the market price of our Class A common stock. Sales of substantial amounts of our Class A common stock, or the perception that such sales could occur, could dilute existing holders of our Class A common stock and may adversely affect prevailing market prices for our Class A common stock.

In addition, the sale by us of any shares of our Class A common stock may decrease our existing Class A common stockholders' proportionate ownership interest in us, reduce the amount of cash available per share for dividends payable on shares of our Class A common stock and diminish the relative voting strength of each previously outstanding share of our Class A common stock.

Delaware law, our corporate organizational documents and other requirements may impose various impediments to the ability of a third party to acquire control of us, which could deprive our investors of the opportunity to receive a premium for their shares.

We are a Delaware corporation, and the anti-takeover provisions of the Delaware General Corporation Law (which we refer to as the "DGCL"), our amended and restated certificate of incorporation and our amended and restated bylaws (which we refer to as our "bylaws") impose various impediments to the ability of a third party to acquire control of us, even if a change of control would be beneficial to our Class A stockholders.

These provisions, summarized below, may discourage coercive takeover practices and inadequate takeover bids. These provisions may also encourage persons seeking to acquire control of us to first negotiate with our Board of Directors. We believe that the benefits of increased protection give us the potential ability to negotiate with the initiator of an unfriendly or unsolicited proposal to acquire or restructure us and outweigh the disadvantages of discouraging those proposals because negotiation of them could result in an improvement of their terms.

Our bylaws provide that special meetings of stockholders may be called only by the Chairman of our Board of Directors, or in the event the Chairman of our Board of Directors is unavailable, by the Chief Executive Officer or by the holders of a majority of the voting power of our Class B common stock, which are currently held by Cantor and CFGM. In addition, our certificate of incorporation permits us to issue "blank check" preferred stock.

Our bylaws require advance written notice prior to a meeting of our stockholders of a proposal or director nomination which a stockholder desires to present at such a meeting, which generally must be received by our Secretary not later than 120 days prior to the first anniversary of the date of our proxy statement for the preceding year's annual meeting. In the event that the date of the annual meeting is more than 30 days before or more than 60 days after such anniversary date, notice by the stockholder to be timely must be so delivered not later than the close of business on the later of the 120th day prior to the date of such proxy statement or the 10th day following the day on which public announcement of the date of such meeting is first made by us. Our bylaws provide that all amendments to our bylaws must be approved by either the holders of a majority of the voting power of all of our outstanding capital stock entitled to vote or by a majority of our Board of Directors.

We have elected in our amended and restated certificate of incorporation not to be subject to Section 203 of the DGCL, which generally prohibits a publicly held Delaware corporation from engaging in a business combination, such as a merger, with a person or group owning 15% or more of the corporation's voting stock, for a period of three years following the date on which the person became an interested stockholder, unless (with certain exceptions) the business combination or the transaction in which the person became an interested stockholder is approved in accordance with Section 203. Accordingly, we are not subject to the anti-takeover effects of Section 203. However, our certificate of incorporation contains provisions that have the same effect as Section 203, except that they provide that each of the Qualified Class B Holders and certain of their direct transferees will not be deemed to be "interested stockholders," and accordingly will not be subject to such restrictions.

Further, our Equity Plan contains provisions pursuant to which grants that are unexercisable or unvested may automatically become exercisable or vested as of the date immediately prior to certain change of control events. Additionally, change in control and employment agreements between us and our named executive officers also provide for certain grants, payments and grants of exchangeability, and exercisability in the event of certain change of control events.

The foregoing factors, as well as the significant common stock ownership by Cantor including shares of our Class B common stock, and rights to acquire additional such shares, and the provisions of any debt agreements could impede a merger, takeover or other business combination or discourage a potential investor from making a tender offer for our Class A common stock that could result in a premium over the market price for shares of Class A common stock.

Our certificate of incorporation provides that a state court located within the State of Delaware (or, if no state court located within the State of Delaware has jurisdiction, the federal court for the District of Delaware) shall be the sole and exclusive forum for substantially all disputes between us and our stockholders, which could limit our stockholders' ability to obtain a favorable judicial forum for disputes with us or our directors, officers, employees or agents.

Our certificate of incorporation provides that, unless we consent to the selection of an alternative forum, a state court located within the State of Delaware (or, if no state court located within the State of Delaware has jurisdiction, the federal court for the District of Delaware) shall be the sole and exclusive forum for any derivative action or proceeding brought on our behalf; any action asserting a claim for or based on a breach of duty or obligation owed by any current or former director, officer, employee or agent of ours to us or to our stockholders, including any claim alleging the aiding and abetting of such a breach; any action asserting a claim against us or any current or former director, officer, employee or agent of ours arising pursuant to any provision of the DGCL or our certificate of incorporation or bylaws; any action asserting a claim related to or involving us that is governed by the internal affairs doctrine; or any action asserting an "internal corporate claim" as that term is defined in Section 115 of the DGCL. This choice of forum provision may limit a stockholder's ability to bring a claim in a judicial forum that it finds favorable for disputes with us or our directors, officers, employees or agents, which may discourage such lawsuits against us and our directors, officers, employees and agents. Alternatively, if a court were to find the choice of forum provision contained in our certificate of incorporation to be inapplicable or unenforceable in an action, we may incur additional costs associated with resolving such action in other jurisdictions, which could have a material adverse effect on our business, financial condition, results of operations and prospects.

#### ITEM 1B. UNRESOLVED STAFF COMMENTS

Not Applicable.

## **ITEM 2. PROPERTIES**

Our principal executive offices are located at 125 Park Avenue, New York, New York 10017. They consist of approximately 150,000 square feet of space under a lease that expires in 2031.

We operate out of more than 145 offices. In addition, we have licensed our name to 12 commercial real estate providers that operate out of 18 offices in certain locations throughout the Americas where we do not have our own offices. Our partner, Knight Frank, operates out of over 500 offices. We believe our facilities are sufficient for our current needs.

## ITEM 3. LEGAL PROCEEDINGS

See Note 30 — "Commitments and Contingencies" to the Company's Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for a description of our legal proceedings which is incorporated by reference herein.

## ITEM 4. MINE SAFETY DISCLOSURES

Not Applicable.

#### PART II

## ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our Class A common stock is traded on the NASDAQ Global Select Market under the symbol "NMRK." There is no public trading market for our Class B common stock, which is held by Cantor and CFGM.

As of February 24, 2021, there were 625 holders of record of our Class A common stock and two holders of record of our Class B common stock.

#### Capital Deployment Priorities, Dividend Policy and Repurchase and Redemption Program

In early 2021, our Board reviewed our capital deployment priorities. Our near-term capital allocation priorities are to return capital to stockholders through share and unit repurchases and to invest in growth and margin expansion at attractive returns. We also intend to pay down our revolving credit facility. After a review of these priorities, Newmark's Board of Directors increased our repurchase authorization to \$400 million.

Traditionally, our dividend policy provides that we expect to pay a quarterly cash dividend to our common stockholders based on our post-tax Adjusted Earnings per fully diluted share. Please see below for a detailed definition of post-tax Adjusted Earnings per fully diluted share. Beginning in the first quarter of 2020, and for all of the quarterly periods in 2020, the Board reduced the quarterly dividend to \$0.01 per share out of an abundance of caution in order to strengthen the Company's balance sheet as the real estate markets face difficult and unprecedented macroeconomic conditions due to the COVID-19 pandemic. Additionally, during 2020, Newmark Holdings reduced its distributions to or on behalf of its partners. We plan to continue dividends and distributions at or near current levels through the balance of 2021 and prioritize our other capital allocation priorities. Newmark believes that these steps will allow the Company to maintain its financial strength.

Any dividends, if and when declared by our Board, will be paid on a quarterly basis. The dividend to our common stockholders is expected to be calculated based on post-tax Adjusted Earnings allocated to us and generated over the fiscal quarter ending prior to the record date for the dividend. No assurance can be made, however, that a dividend will be paid each quarter. The declaration, payment, timing, and amount of any future dividends payable by us will be at the sole discretion of our Board. With respect to any distributions which are declared, amounts paid to or on behalf of partners will at least cover their related tax payments. Whether any given post-tax amount is equivalent to the amount received by a stockholder also on an after-tax basis depends upon stockholders' and partners' domiciles and tax status.

We are a holding company, with no direct operations, and therefore we are able to pay dividends only from our available cash on hand and funds received from distributions from Newmark OpCo. Our ability to pay dividends may also be limited by regulatory considerations as well as by covenants contained in financing or other agreements. In addition, under Delaware law, dividends may be payable only out of surplus, which is our net assets minus our capital (as defined under Delaware law), or, if we have no surplus, out of our net profits for the fiscal year in which the dividend is declared and/or the preceding fiscal year. Accordingly, any unanticipated accounting, tax, regulatory or other charges against net income may adversely affect our ability to declare and pay dividends. While we intend to declare and pay dividends quarterly, there can be no assurance that our Board will declare dividends at all or on a regular basis or that the amount of our dividends will not change.

## Stock and Unit Repurchase and Redemption Program and 2020 Activity

On August 1, 2018, the Newmark Board of Directors and Audit Committee authorized repurchases of shares of Newmark Class A common stock and purchases of limited partnership interests or other equity interests in Newmark's subsidiaries up to \$200 million. This authorization includes repurchases of shares or purchase of units from executive officers, other employees and partners, including of BGC and Cantor, as well as other affiliated persons or entities. From time to time, Newmark may actively continue to repurchase shares and/or purchase units. During the year ended December 31, 2020, Newmark repurchased 930,226 shares of Class A common stock at an average price of \$7.33. As of December 31, 2020, Newmark had \$150.6 million remaining from its share repurchase and unit purchase authorization.

The following table details our share repurchase activity during the fourth quarter of 2020, including the total number of shares purchased, the average price paid per share, the number of shares repurchased as part of our publicly announced repurchase program and the approximate value that may yet be purchased under such program as of December 31, 2020:

**Approximate** 

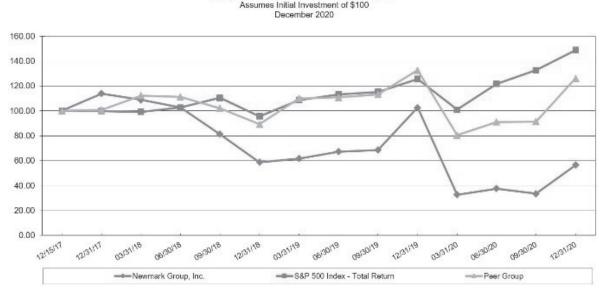
	Total Number of Shares Repurchased/Purchased	Average Price Paid per Unit or Share	Total Number of Shares Repurchased as Part of Publicly Announced Program	Dollar Value of Units and Shares That May Yet Be Repurchased/ Purchased Under the Program
Repurchases/Purchases				
October 1, 2020 - October 31, 2020	_	_	_	_
November 1, 2020 - November 30, 2020	_	_	_	_
December 1, 2020 - December 31, 2020	930,226	\$ 7.33	930,226	_
October 1, 2020-December 31, 2020	930,226	\$ 7.33	930,226	150,596

Subsequently, on February 17, 2021, the Newmark Board of Directors and Audit Committee authorized repurchases of shares of Newmark Class A common stock and purchases of limited partnership interests or other equity interests in Newmark's subsidiaries up to \$400 million increasing the amount available under the program.

## **Performance Graph**

The performance graph below shows a comparison of the cumulative total stockholder return, on a net dividend reinvestment basis, of \$100 invested on December 15, 2017, measured on December 31, 2017, March 31, 2018, June 30, 2018, September 30, 2018, December 31, 2018, March 31, 2019, June 30, 2019, September 30, 2019, December 31, 2019, March 31, 2020, June 30, 2020, September 30, 2020 and December 31, 2020. The Peer Group consists of CBRE Group, Inc., Colliers International Group Inc., Cushman & Wakefield plc, Jones Lang LaSalle Incorporated, and Savills plc. The returns of the peer group companies have been weighted according to their U.S. dollar stock market capitalization for purposes of arriving at a peer group average. Total returns are shown on a "net dividend" basis, which reflects tax effects on dividend reinvestments from companies operating under certain U.K. and European tax jurisdictions, according to local tax laws. Since the date of the chart below, our stock price has improved, with a closing price on February 25, 2021 of \$10.63.

Comparison of 37 Month Cumulative Total Return



Note: Peer group indices use beginning of period market capitalization weighting. The above graph was prepared by Zacks Investment Research, Inc. and used with their permission, all rights reserved, Copyright 1980-2018. S&P 500 is Copyright © 2018 S&P Dow Jones Indices LLC, a division of S&P Global, all rights reserved.

#### **Non-GAAP Financial Measures**

Newmark uses non-GAAP financial measures that differ from the most directly comparable measures calculated and presented in accordance with Generally Accepted Accounting Principles in the United States ("GAAP"). Non-GAAP financial measures used by the Company include "Adjusted Earnings before noncontrolling interests and taxes", which is used interchangeably with "pre-tax Adjusted Earnings"; "Post-tax Adjusted Earnings to fully diluted shareholders", which is used interchangeably with "post-tax Adjusted Earnings"; "Adjusted EBITDA"; and "Liquidity". The definitions of these terms are below.

#### **Adjusted Earnings Defined**

Newmark uses non-GAAP financial measures, including "Adjusted Earnings before noncontrolling interests and taxes" and "Post-tax Adjusted Earnings to fully diluted shareholders", which are supplemental measures of operating results used by management to evaluate the financial performance of the Company and its consolidated subsidiaries. Newmark believes that Adjusted Earnings best reflect the operating earnings generated by the Company on a consolidated basis and are the earnings which management considers when managing its business.

As compared with "Income (loss) before income taxes and noncontrolling interests" and "Net income (loss) for fully diluted shares", both prepared in accordance with GAAP, Adjusted Earnings calculations primarily exclude certain non-cash items and other expenses that generally do not involve the receipt or outlay of cash by the Company and/or which do not dilute existing stockholders. In addition, Adjusted Earnings calculations exclude certain gains and charges that management believes do not best reflect the ordinary results of Newmark. Adjusted Earnings is calculated by taking the most comparable GAAP measures and making adjustments for certain items with respect to compensation expenses, non-compensation expenses, and other income, as discussed below.

## Calculations of Compensation Adjustments for Adjusted Earnings and Adjusted EBITDA

#### Treatment of Equity-Based Compensation under Adjusted Earnings and Adjusted EBITDA

The Company's Adjusted Earnings and Adjusted EBITDA measures exclude all GAAP charges included in the line item "Equity-based compensation and allocations of net income to limited partnership units and FPUs" (or "equity-based compensation" for purposes of defining the Company's non-GAAP results) as recorded on the Company's GAAP Consolidated Statements of Operations and GAAP Consolidated Statements of Cash Flows. These GAAP equity-based compensation charges reflect the following items:

- Charges with respect to grants of exchangeability, which reflect the right of holders of limited partnership units with no capital accounts, such as LPUs and PSUs, to exchange these units into shares of common stock, or into partnership units with capital accounts, such as HDUs, as well as cash paid with respect to taxes withheld or expected to be owed by the unit holder upon such exchange. The withholding taxes related to the exchange of certain non-exchangeable units without a capital account into either common shares or units with a capital account may be funded by the redemption of preferred units such as PPSUs.
- Charges with respect to preferred units. Any preferred units would not be included in the Company's fully diluted share count because they cannot be made exchangeable into shares of common stock and are entitled only to a fixed distribution. Preferred units are granted in connection with the grant of certain limited partnership units that may be granted exchangeability or redeemed in connection with the grant of shares of common stock at ratios designed to cover any withholding taxes expected to be paid. This is an acceptable alternative to the common practice among public companies of issuing the gross amount of shares to employees, subject to cashless withholding of shares, to pay applicable withholding taxes.
- GAAP equity-based compensation charges with respect to the grant of an offsetting amount of common stock or partnership units with capital accounts in connection with the redemption of non-exchangeable units, including PSUs and LPUs.
- Charges related to amortization of RSUs and limited partnership units.
- Charges related to grants of equity awards, including common stock or partnership units with capital accounts.
- Allocations of net income to limited partnership units and FPUs. Such allocations represent the pro-rata portion of post-tax GAAP earnings available
  to such unit holders.

The amount of certain quarterly equity-based compensation charges is based upon the Company's estimate of such expected charges during the annual period, as described further below under "Methodology for Calculating Adjusted Earnings Taxes".

Virtually all of Newmark's key executives and producers have equity or partnership stakes in the Company and its subsidiaries and generally receive deferred equity or limited partnership units as part of their compensation. A significant percentage of Newmark's fully diluted shares are owned by its executives, partners and employees. The Company issues limited partnership units as well as other forms of equity-based compensation, including grants of exchangeability into shares of common stock, to provide liquidity to its employees, to align the interests of its employees and management with those of common stockholders, to help motivate and retain key employees, and to encourage a collaborative culture that drives cross-selling and growth.

All share equivalents that are part of the Company's equity-based compensation program, including REUs, PSUs, LPUs, certain HDUs, and other units that may be made exchangeable into common stock, as well as RSUs (which are recorded using the treasury stock method), are included in the fully diluted share count when issued or at the beginning of the subsequent quarter after the date of grant. Generally, limited partnership units other than preferred units are expected to be paid a pro-rata distribution based on Newmark's calculation of Adjusted Earnings per fully diluted share.

## Certain Other Compensation-Related Items under Adjusted Earnings and Adjusted EBITDA

Newmark also excludes various other GAAP items that management views as not reflective of the Company's underlying performance for the given period from its calculation of Adjusted Earnings and Adjusted EBITDA. These may include compensation-related items with respect to cost-saving initiatives, such as severance charges incurred in connection with headcount reductions as part of broad restructuring and/or cost saving plans. Beginning in the first quarter of 2021, the Company also excludes compensation charges related to non-cash GAAP gains attributable to originated mortgage servicing rights (which Newmark refers to as "OMSRs") because these gains are also excluded from Adjusted Earnings and Adjusted EBITDA. Newmark has recast its historical results to be consistent with this new presentation on its investor relations website at ir.nmrk.com and in the comparative periods presented in the Company's most recent financial results release.

#### Calculation of Non-Compensation Expense Adjustments for Adjusted Earnings

Newmark's calculation of pre-tax Adjusted Earnings excludes non-cash GAAP charges related to the following:

- Amortization of intangibles with respect to acquisitions.
- Amortization of mortgage servicing rights (which Newmark refers to as "MSRs"). Under GAAP, the Company recognizes OMSRs equal to the fair
  value of servicing rights retained on mortgage loans originated and sold. Subsequent to the initial recognition at fair value, MSRs are carried at the
  lower of amortized cost or fair value and amortized in proportion to the net servicing revenue expected to be earned. However, it is expected that any
  cash received with respect to these servicing rights, net of associated expenses, will increase Adjusted Earnings and Adjusted EBITDA in future
  periods.
- Various other GAAP items that management views as not reflective of the Company's underlying performance for the given period, including non-compensation-related charges incurred as part of broad restructuring and/or cost savings plans. Such GAAP items may include charges for exiting leases and/or other long-term contracts as part of cost-saving initiatives, as well as non-cash impairment charges related to assets, goodwill and/or intangibles created from acquisitions.

## Non-Cash Adjustment Related to Originated Mortgage Servicing Rights for Adjusted Earnings

Newmark's calculation of pre-tax Adjusted Earnings excludes non-cash GAAP gains attributable to originated mortgage servicing rights (which Newmark refers to as "OMSRs"). As previously disclosed, beginning in the fourth quarter of 2020, OMSRs are no longer included in non-compensation adjustments for Adjusted Earnings but instead shown as a separate line item in the Company's "Reconciliation of GAAP Net Income Available to Common Stockholders to Adjusted Earnings Before Noncontrolling Interests and Taxes and GAAP Fully Diluted EPS to Post-Tax Adjusted EPS". This new presentation has no impact on previously reported Adjusted Earnings. Newmark has recast its historical presentation of OMSRs in the reconciliation of GAAP Net Income to Adjusted Earnings consistent with this new presentation on its investor relations website at ir.nmrk.com and in the comparative periods presented in the Company's most recent financial results release.

#### Calculation of Other (income) losses for Adjusted Earnings

Adjusted Earnings calculations also exclude certain other non-cash, non-dilutive, and/or non-economic items, which may, in some periods, include:

- Unusual, one-time, non-ordinary or non-recurring gains or losses;
- Non-cash GAAP asset impairment charges;
- The impact of any unrealized non-cash mark-to-market gains or losses on "Other income (loss)" related to the variable share forward agreements with respect to Newmark's expected receipt of the Nasdaq payments in 2021 and 2022 and the recently settled 2020 Nasdaq payment (the "Nasdaq Forwards"): and/or
- · Mark-to-market adjustments for non-marketable investments;
- Certain other non-cash, non-dilutive, and/or non-economic items.

# Methodology for Calculating Adjusted Earnings Taxes

Although Adjusted Earnings are calculated on a pre-tax basis, Newmark also reports post-tax Adjusted Earnings to fully diluted shareholders. The Company defines post-tax Adjusted Earnings to fully diluted shareholders as pre-tax Adjusted Earnings reduced by the non-GAAP tax provision described below and net income (loss) attributable to noncontrolling interest for Adjusted Earnings.

The Company calculates its tax provision for post-tax Adjusted Earnings using an annual estimate similar to how it accounts for its income tax provision under GAAP. To calculate the quarterly tax provision under GAAP, Newmark estimates its full fiscal year GAAP income before noncontrolling interests and taxes and the expected inclusions and deductions for income tax purposes, including expected equity-based compensation during the annual period. The resulting annualized tax rate is applied to Newmark's quarterly GAAP income before income taxes and noncontrolling interests. At the end of the annual period, the Company updates its estimate to reflect the actual tax amounts owed for the period.

To determine the non-GAAP tax provision, Newmark first adjusts pre-tax Adjusted Earnings by recognizing any, and only, amounts for which a tax deduction applies under applicable law. The amounts include charges with respect to equity-based compensation; certain charges related to employee loan forgiveness; certain net operating loss carryforwards when taken for statutory purposes; and certain charges related to tax goodwill amortization. These adjustments may also reflect timing and measurement differences, including treatment of employee loans; changes in the value of units between the dates of grants of exchangeability and the date of actual unit exchange; variations in the value of certain deferred tax assets; and liabilities and the different timing of permitted deductions for tax under GAAP and statutory tax requirements.

After application of these adjustments, the result is the Company's taxable income for its pre-tax Adjusted Earnings, to which Newmark then applies the statutory tax rates to determine its non-GAAP tax provision. Newmark views the effective tax rate on pre-tax Adjusted Earnings as equal to the amount of its non-GAAP tax provision divided by the amount of pre-tax Adjusted Earnings. Generally, the most significant factor affecting this non-GAAP tax provision is the amount of charges relating to equity-based compensation. Because the charges relating to equity-based compensation are deductible in accordance with applicable tax laws, increases in such charges have the effect of lowering the Company's non-GAAP effective tax rate and thereby increasing its post-tax Adjusted Earnings.

Newmark incurs income tax expenses based on the location, legal structure and jurisdictional taxing authorities of each of its subsidiaries. Certain of the Company's entities are taxed as U.S. partnerships and are subject to the Unincorporated Business Tax ("UBT") in New York City. Any U.S. federal and state income tax liability or benefit related to the partnership income or loss, with the exception of UBT, rests with the unit holders rather than with the partnership entity. The Company's consolidated financial statements include U.S. federal, state and local income taxes on the Company's allocable share of the U.S. results of operations. Outside of the U.S., Newmark is expected to operate principally through subsidiary corporations subject to local income taxes. For these reasons, taxes for Adjusted Earnings are expected to be presented to show the tax provision the consolidated Company would expect to pay if 100% of earnings were taxed at global corporate rates.

# Calculations of Pre- and Post-Tax Adjusted Earnings per Share

Newmark's pre- and post-tax Adjusted Earnings per share calculations assume either that:

- The fully diluted share count includes the shares related to any dilutive instruments, but excludes the associated expense, net of tax, when the impact would be dilutive; or
- · The fully diluted share count excludes the shares related to these instruments, but includes the associated expense, net of tax.

The share count for Adjusted Earnings excludes certain shares and share equivalents expected to be issued in future periods but not yet eligible to receive dividends and/or distributions. Each quarter, the dividend payable to Newmark's stockholders, if any, is expected to be determined by the Company's Board of Directors with reference to a number of factors, including post-tax Adjusted Earnings per share. Newmark may also pay a pro-rata distribution of net income to limited partnership units, as well as to Cantor for its noncontrolling interest. The amount of this net income, and therefore of these payments per unit, would be determined using the above definition of Adjusted Earnings per share on a pre-tax basis.

The declaration, payment, timing and amount of any future dividends payable by the Company will be at the discretion of its Board of Directors using the fully diluted share count. In addition, the non-cash preferred dividends are excluded from Adjusted Earnings per share as Newmark expects to redeem the related exchangeable preferred limited partnership units ("EPUs") with Nasdaq shares. For more information on any share count adjustments, see the table in the Company's most recent financial results release titled "Fully Diluted Weighted-Average Share Count for GAAP and Adjusted Earnings."

## **Management Rationale for Using Adjusted Earnings**

Newmark's calculation of Adjusted Earnings excludes the items discussed above because they are either non-cash in nature, because the anticipated benefits from the expenditures are not expected to be fully realized until future periods, or because the Company views results excluding these items as a better reflection of the underlying performance of Newmark's ongoing operations. Management uses Adjusted Earnings in part to help it evaluate, among other things, the overall performance of the Company's business, to make decisions with respect to the Company's operations, and to determine the amount of dividends payable to common stockholders and distributions payable to holders of limited partnership units. Dividends payable to common stockholders and distributions payable to holders of limited partnership units are included within "Distributions to stockholders" and "Earnings distributions to limited partnership interests and noncontrolling interests," respectively, in our unaudited, condensed, consolidated statements of cash flows.

The term "Adjusted Earnings" should not be considered in isolation or as an alternative to GAAP net income (loss). The Company views Adjusted Earnings as a metric that is not indicative of liquidity, or the cash available to fund its operations, but rather as a performance measure. Pre- and post-tax Adjusted Earnings, as well as related measures, are not intended to replace the Company's presentation of its GAAP financial results. However, management believes that these measures help provide investors with a clearer understanding of Newmark's financial performance and offer useful information to both management and investors regarding certain financial and business trends related to the Company's financial condition and results of operations. Management believes that the GAAP and Adjusted Earnings measures of financial performance should be considered together.

For more information regarding Adjusted Earnings, see the sections of the Company's most recent financial results press release titled "Reconciliation of GAAP Income to Adjusted Earnings and GAAP Fully Diluted EPS to Post-tax Adjusted EPS", including the related footnotes, for details about how Newmark's non-GAAP results are reconciled to those under GAAP.

#### **Adjusted EBITDA Defined**

Newmark also provides an additional non-GAAP financial performance measure, "Adjusted EBITDA", which it defines as GAAP "Net income (loss) available to common stockholders", adjusted for the following items:

- Net income (loss) attributable to noncontrolling interest;
- Provision (benefit) for income taxes;
- OMSR revenue;
- MSR amortization:
- Other depreciation and amortization;
- Equity-based compensation and allocations of net income to limited partnership units and FPUs;
- Various other GAAP items that management views as not reflective of the Company's underlying performance for the given period, including
  charges incurred as part of broad restructuring and/or cost savings plans. Such GAAP items may include charges for exiting leases and/or other longterm contracts as part of cost-saving initiatives, as well as non-cash impairment charges related to assets, goodwill and/or intangibles created from
  acquisitions. The Company also excludes compensation charges related to OMSRs because these non-cash gains are also excluded from Adjusted
  EBITDA.
- Other non-cash, non-dilutive, and/or non-economic items, which may, in certain periods, include the impact of any unrealized non-cash mark-to-market gains or losses on "other income (loss)" related to the variable share forward agreements with respect to Newmark's expected receipt of the Nasdaq payments in 2021 and 2022 and

the recently settled 2020 Nasdaq payment (the "Nasdaq Forwards"), as well as mark-to-market adjustments for non-marketable investments; and

Interest expense.

Newmark's calculation of Adjusted EBITDA excludes certain items discussed above because they are either non-cash in nature, because the anticipated benefits from the expenditures are not expected to be fully realized until future periods, or because the Company views excluding these items as a better reflection of the underlying performance Newmark's ongoing operations. The Company's management believes that its Adjusted EBITDA measure is useful in evaluating Newmark's operating performance, because the calculation of this measure generally eliminates the effects of financing and income taxes and the accounting effects of capital spending and acquisitions, which would include impairment charges of goodwill and intangibles created from acquisitions. Such items may vary for different companies for reasons unrelated to overall operating performance. As a result, the Company's management uses this measure to evaluate operating performance and for other discretionary purposes. Newmark believes that Adjusted EBITDA is useful to investors to assist them in getting a more complete picture of the Company's financial results and operations.

Since Newmark's Adjusted EBITDA is not a recognized measurement under GAAP, investors should use this measure in addition to GAAP measures of net income when analyzing Newmark's operating performance. Because not all companies use identical EBITDA calculations, the Company's presentation of Adjusted EBITDA may not be comparable to similarly titled measures of other companies. Furthermore, Adjusted EBITDA is not intended to be a measure of free cash flow or GAAP cash flow from operations because the Company's Adjusted EBITDA does not consider certain cash requirements, such as tax and debt service payments.

For more information regarding Adjusted EBITDA, see the section of the Company's most recent financial results press release titled "Reconciliation of GAAP Income to Adjusted EBITDA", including the related footnotes, for details about how Newmark's non-GAAP results are reconciled to those under GAAP EPS.

# Timing of Outlook for Certain GAAP and Non-GAAP Items

Newmark anticipates providing forward-looking guidance for GAAP revenues and for certain non-GAAP measures from time to time. However, the Company does not anticipate providing an outlook for other GAAP results. This is because certain GAAP items, which are excluded from Adjusted Earnings and/or Adjusted EBITDA, are difficult to forecast with precision before the end of each period. The Company therefore believes that it is not possible for it to have the required information necessary to forecast GAAP results or to quantitatively reconcile GAAP forecasts to non-GAAP forecasts with sufficient precision without unreasonable efforts. For the same reasons, the Company is unable to address the probable significance of the unavailable information. The relevant items that are difficult to predict on a quarterly and/or annual basis with precision and may materially impact the Company's GAAP results include, but are not limited, to the following:

- Certain equity-based compensation charges that may be determined at the discretion of management throughout and up to the period-end;
- Unusual, one-time, non-ordinary, or non-recurring items;
- The impact of gains or losses on certain marketable securities, as well as any gains or losses related to associated mark-to-market movements and/or hedging including with respect to the Nasdaq Forwards. These items are calculated using period-end closing prices;
- Non-cash asset impairment charges, which are calculated and analyzed based on the period-end values of the underlying assets. These amounts may
  not be known until after period-end;
- Acquisitions, dispositions and/or resolutions of litigation, which are fluid and unpredictable in nature.

## **Liquidity Defined**

Newmark may also use a non-GAAP measure called "liquidity." The Company considers liquidity to be comprised of the sum of cash and cash equivalents, marketable securities, and reverse repurchase agreements (if any), less securities lent out in securities loaned transactions and repurchase agreements. The Company considers liquidity to be an important metric for determining the amount of cash that is available or that could be readily available to the Company on short notice.

For more information regarding liquidity, see the section of the Company's most recent financial results press release titled "Liquidity Analysis", including any related footnotes, for details about how Newmark's non-GAAP results are reconciled to those under GAAP.

# ITEM 6. SELECTED CONSOLIDATED FINANCIAL DATA

The following table sets forth selected combined and consolidated financial data for the last five years ended December 31, 2020. This selected consolidated financial data should be read in conjunction with "Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations" and our Consolidated Financial Statements and the accompanying Notes thereto included elsewhere in this Annual Report on Form 10-K. Certain reclassifications have been made to prior period amounts to conform to the current period's presentation. Amounts in thousands, except per share data.

	Year Ended December 31,									
		2020		2019		2018		2017(1)		2016(1)
Revenues:										
Commissions	\$	967,948	\$	1,396,035	\$	1,286,339	\$	1,014,716	\$	849,419
Gain from mortgage banking activities, net		310,914		198,085		182,264		206,000		193,387
Management services, servicing fees and other		626,136	_	624,012	_	578,976	_	375,734		307,177
Total revenues		1,904,998		2,218,132		2,047,579		1,596,450		1,349,983
Expenses:										
Compensation and employee benefits		1,147,360		1,275,988		1,161,985		987,701		849,975
Equity-based compensation and allocations of net income to limited partnership units and FPUs		130,759		258,836		224,644		147,139		72,318
Total compensation and employee benefits		1,278,119		1,534,824		1,386,629		1,134,840		922,293
Operating, administrative and other		294,405		361,857		331,758		219,163		185,343
Fees to related parties		22,573		25,025		26,162		20,771		18,010
Depreciation and amortization		141,193		131,144		97,733	_	95,815		72,197
Total operating expenses		1,736,290		2,052,850		1,842,282		1,470,589		1,197,843
Other income (loss), net		15,290		80,954		127,293		73,927		15,279
Income (loss) from operations		183,998		246,236		332,590		199,788		167,419
Interest (expense) income, net		(37,728)		(32,088)		(50,205)		2,786		3,786
Income (loss) before income taxes and noncontrolling interests		146,270		214,148		282,385		202,574		171,205
Provision (benefit) for income taxes		36,993		52,436		90,487		57,478		3,993
Consolidated net income (loss)		109,277		161,712		191,898		145,096		167,212
Less: Net income (loss) attributable to noncontrolling interests		29,217		44,407		85,166		604		(1,189)
Net income (loss) to common stockholders	\$	80,060	\$	117,305	\$	106,732	\$	144,492	\$	168,401
Per share data:									_	
Basic earnings (loss) per share	\$	0.39	\$	0.59	\$	0.65	\$	1.08		N/A
Fully diluted earnings per share	\$	0.39	\$	0.58	\$	0.64	\$	0.85		N/A
Basic weighted-average shares of common stock outstanding		179,106		177,774		157,256		133,413		N/A
Fully diluted weighted-average shares of common stock outstanding		179,690		185,016		163,810		138,398		N/A
Dividends declared per share of common stock	\$	0.13	\$	0.40	\$	0.36		N/A		N/A
Dividends declared and paid per share of common stock	\$	0.13	\$	0.39	\$	0.27		N/A		N/A
Cash and cash equivalents	\$	191,448	\$	163,564	\$	122,475	\$	121,027	\$	66,627
Total assets	\$	3,982,450	\$	3,201,599	\$	3,454,157	\$	2,273,007	\$	2,534,688
Long-term debt	\$	680,385	\$	589,294	\$	537,926	\$	670,710	\$	_
Notes payable to related parties	\$	_	\$	_	\$	_	\$	412,500	\$	690,000
Total liabilities	\$	3,041,258	\$	2,239,457	\$	2,371,189	\$	2,029,593	\$	1,550,905
Total stockholders' equity	\$	921,147	\$	940,625	\$	1,056,798	\$	222,318	\$	983,783

### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of Newmark's financial condition and results of operations should be read together with Newmark's accompanying consolidated financial statements and related notes, as well as the caution "Special Note Regarding Forward-Looking Information" relating to forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), included in this report. When used herein, the terms "Newmark," the "Company," "we," "us," and "our" refer to Newmark and its consolidated subsidiaries.

This discussion summarizes the significant factors affecting our results of operations and financial condition during the years ended December 31, 2020, 2019 and 2018. We operate in one reportable segment, real estate services. This discussion is provided to increase the understanding of, and should be read in conjunction with, our accompanying consolidated financial statements and the notes thereto included elsewhere in this report.

#### **Forward-Looking Cautionary Statements**

Our actual results and the outcome and timing of certain events may differ significantly from the expectations discussed in the forward-looking statements. Factors that might cause or contribute to such a discrepancy include, but are not limited to, the factors set forth below:

- macroeconomic and other challenges and uncertainties resulting from the COVID-19 pandemic, including any successive waves or variants of the
  virus, or the emergence of another pandemic, and governmental measures taken in response thereto, such as the extent and duration of the impact on
  public health, including complications in the implementation of vaccination programs, public acceptance of the vaccine, the impact on the economy,
  the commercial real estate services industry and the global financial markets, and consumer and corporate clients and customers, including the effect
  on demand for commercial real estate including office space, levels of new lease activity and renewals, frequency of loan defaults and forbearance,
  and fluctuations in the mortgage-backed securities market;
- challenges relating to our repositioning of certain aspects of our business to adapt to and better address the needs of our clients in the future as a result
  of the acceleration of pre-existing long-term social and economic trends, or emergence of new trends resulting from the COVID-19 pandemic and
  governmental measures taken in response thereto, including changes in the mix of demand for commercial real estate space, including decreased
  demand for urban office and retail space generally, which may be offset in whole or in part by increased demand for suburban office, data storage,
  fulfillment, and distribution centers and life sciences facilities, that could materially reduce demand for commercial space and have a material
  adverse effect on the nature of and demand for our commercial real estate services, including the time and expense related to such repositioning, as
  well as risks related to our entry into new geographic markets or lines of business;
- the impact of the coronavirus (COVID-19) pandemic, including any successive waves or variants of the virus, on our operations, including the continued ability of our executives, employees, clients and third-party service providers to perform their functions at normal levels, as well as the cybersecurity risks of remote working, and our ability to continue providing on-site commercial property management services;
- market conditions, transaction volumes, possible disruptions in transactions, potential deterioration of equity and debt capital markets for commercial
  real estate and related services, impact of significant changes in interest rates and our ability to access the capital markets as needed or on reasonable
  terms and conditions;
- · pricing, commissions and fees, and market position with respect to any of our products and services and those of our competitors;
- · the effect of industry concentration and reorganization, reduction of customers and consolidation;
- uncertainties related to the bankruptcy of Knotel, Inc. ("Knotel") and our proposed acquisition of certain assets thereof in the bankruptcy proceedings, including that we may not be able to complete such proposed acquisition or realize the expected benefits therefrom, the potential for the expenditure of substantial expense and diversion of management's attention and resources, and the potential, if such proposed acquisition is not completed, that the bankruptcy may adversely affect our ability to be paid in full on the debt that we own in Knotel;
- liquidity, regulatory requirements and the impact of credit market events, including the impact of COVID-19 and actions taken by governments and businesses in responses thereto on the credit markets and interest rates;
- our relationship and transactions with Cantor Fitzgerald, L.P. ("Cantor") and its affiliates, Newmark's structure, including Newmark Holdings, L.P. ("Newmark Holdings"), which is owned by Newmark, Cantor, Newmark's employee partners and other partners, and our operating partnership, which is owned jointly by us and Newmark

Holdings (which we refer to as "Newmark OpCo") any related transactions, conflicts of interest, or litigation, any loans to or from Newmark or Cantor, Newmark Holdings or Newmark OpCo, including the balances and interest rates thereof from time to time and any convertible or equity features of any such loans, competition for and retention of brokers and other managers and key employees:

- the impact on our stock price from the reduction of our dividend and potential future changes in our dividend policy and in Newmark Holdings
  distributions to partners and the related impact of such reductions, as well as the effect of layoffs, furloughs, salary cuts, and expected lower
  commissions or bonuses on the repayment of partner loans;
- market volatility as a result of the effects of COVID-19, which may not be sustainable or predictable in future periods;
- our ability to grow in other geographic regions and to manage our recent overseas growth and the impact of the COVID-19 pandemic on these regions and transactions;
- our ability to maintain or develop relationships with independently owned offices or affiliated businesses or partners in our business;
- the impact of any restructuring or similar transaction on our business and financial results in current or future periods, including with respect to any
  assumed liabilities or indemnification obligations with respect to such transactions, the integration of any completed acquisitions and the use of
  proceeds of any completed dispositions;
- the integration of acquired businesses with our business;
- the timing of receipt by us of the remaining Nasdaq shares that we expect to receive, including tax considerations and regulatory restrictions on our ability to receive, hold, pledge, hedge or sell the Nasdaq shares;
- the rebranding which was announced in October 2020 of our current businesses from "Newmark Knight Frank" to "Newmark" or risks related to any potential dispositions of all or any portion of our existing or acquired businesses;
- risks related to changes in our relationships with the Government Sponsored Enterprises ("GSEs") and Housing and Urban Development ("HUD"), including the impact of COVID-19 and related changes in the credit markets, changes in prevailing interest rates and the risk of loss in connection with loan defaults;
- risks related to changes in the future of the GSEs, including changes in the terms of applicable conservatorships and changes in their capabilities;
- economic or geopolitical conditions or uncertainties, the actions of governments or central banks, including the impact of COVID-19 on the global markets, and related government stimulus packages, government "shelter-in- place" orders and other restrictions on business and commercial activity and timing of reopening of local, national, and world economies, uncertainty regarding the nature, timing and consequences of the United Kingdom ("U.K.")'s exit from the European Union ("EU") following the withdrawal process, including potential reduction in investment in the U.K., and the pursuit of trade, border control or other related policies by the U.S. and/or other countries (including U.S. China trade relations), political and civil unrest in the U.S., including demonstrations, riots, rising tensions with law enforcement, the impact of the recent U.S. Presidential and Congressional elections, response to governmental mandates and other restrictions related to COVID-19 in the U.S. or abroad, risks of illness of the U.S. President and other governmental officials, political and labor unrest in France, Hong Kong, China and other jurisdictions, conflict in the Middle East, the impact of U.S. government shutdowns or impasses, the impact of terrorist acts, acts of war or other violence or political unrest, as well as natural disasters or weather-related or similar events, including hurricanes as well as power failures, communication and transportation disruptions, and other interruptions of utilities or other essential services, and the impact of pandemics and other international health incidents, including COVID-19;
- the effect on our business, clients, the markets in which we operate, and the economy in general of changes in the U.S. and foreign tax and other laws, including changes in tax rates, repatriation rules, and deductibility of interest, potential policy and regulatory changes in Mexico and other countries, sequestrations, uncertainties regarding the debt ceiling and the federal budget, and future changes to tax policy and other potential political policies resulting from elections and changes in governments;
- our dependence upon our key employees and our ability to attract, retain, motivate and integrate new employees, as well as the competing demands on the time of certain of our executive officers who also provide services to Cantor, BGC and various other ventures and investments sponsored by Cantor:
- the effect on our business of changes in interest rates, changes in benchmarks, including the phase out of the London Interbank Offering Rate ("LIBOR") and the transition to alternative benchmarks, the level of worldwide governmental debt issuances, austerity programs, government stimulus packages, including those related to COVID-19, increases or decreases in deficits and the impact of increased government tax rates, and other changes

- to monetary policy, and potential political impasses or regulatory requirements, including increased capital requirements for banks and other institutions or changes in legislation, regulations and priorities;
- extensive regulation of our business and clients, changes in regulations relating to commercial real estate and other industries, and risks relating to
  compliance matters, including regulatory examinations, inspections, investigations and enforcement actions, and any resulting costs, increased
  financial and capital requirements, enhanced oversight, remediation, fines, penalties, sanctions, and changes to or restrictions or limitations on
  specific activities, operations, compensatory arrangements, and growth opportunities, including acquisitions, hiring, and new businesses, products, or
  services, as well as risks related to our taking actions to ensure that we and Newmark Holdings are not deemed investment companies under the
  Investment Company Act of 1940;
- the impact of illness or governmental actions preventing a significant portion of our workforce or the workforce of our clients or third-party vendors from performing functions that can only be conducted in-person, including on-site tours and inspections of buildings;
- factors related to specific transactions or series of transactions as well as counterparty failure;
- costs and expenses of developing, maintaining and protecting our intellectual property, as well as employment, regulatory, and other litigation, proceedings and their related costs, including related to acquisitions and other matters, including judgments, fines, or settlements paid, reputational risk, and the impact thereof on our financial results and cash flow in any given period;
- our ability to maintain continued access to credit and availability of financing necessary to support our ongoing business needs, including to refinance indebtedness, and the risks associated with the resulting leverage, as well as fluctuations in interest rates;
- certain other financial risks, including the possibility of future losses, indemnification obligations, assumed liabilities, reduced cash flows from operations, increased leverage, reduced availability under our Credit Facility resulting from recent borrowings, and the need for short or long-term borrowings, including from Cantor, the ability of Newmark to refinance its indebtedness, including in the credit markets weakened by the impact of COVID-19 and our ability to satisfy eligibility criteria for government-sponsored loan programs and changes to interest rates and market liquidity or our access to other sources of cash relating to acquisitions, dispositions, or other matters, potential liquidity and other risks relating to our ability to maintain continued access to credit and availability of financing necessary to support ongoing business needs on terms acceptable to us, if at all, and risks associated with the resulting leverage, including potentially causing a reduction in credit ratings and the associated outlooks and increased borrowing costs as well as interest rate and foreign currency exchange rate fluctuations;
- risks associated with the temporary or longer-term investment of our available cash, including in Newmark OpCo, defaults or impairments on the Company's investments (including investments in non-marketable securities), joint venture interests, stock loans or cash management vehicles and collectability of loan balances owed to us by partners, employees, Newmark OpCo or others;
- the impact of any reduction in the willingness of commercial property owners to outsource their property management needs;
- our ability to enter new markets or develop new products or services and to induce clients to use these products or services and to secure and maintain market share, and the impact of COVID-19 generally and on the commercial real estate services business in particular;
- our ability to enter into marketing and strategic alliances, business combinations, restructuring, rebranding or other transactions, including acquisitions, dispositions, reorganizations, partnering opportunities and joint ventures, the anticipated benefits of any such transactions, relationships or growth and the future impact of any such transactions, relationships or growth on other businesses and financial results for current or future periods, the integration of any completed acquisitions and the use of proceeds of any completed dispositions, the impact of amendments and/or terminations of any strategic arrangements, and the value of any hedging entered into in connection with consideration received or to be received in connection with such dispositions and any transfers thereof;
- our estimates or determinations of potential value with respect to various assets or portions of the Company's business, including with respect to the accuracy of the assumptions or the valuation models or multiples used;
- the impact of layoffs, furloughs, near- or off-shoring or compensation reductions on our business, including on our ability to hire and retain personnel, including brokerage professionals, salespeople, managers, and other professionals;
- our ability to effectively manage any growth that may be achieved, including outside of the U.S., while ensuring compliance with all applicable financial reporting, internal control, legal compliance, and regulatory requirements;

- our ability to identify and remediate any material weaknesses in internal controls that could affect the ability to properly maintain books and records, prepare financial statements and reports in a timely manner, control policies, practices and procedures, operations and assets, assess and manage the Company's operational, regulatory and financial risks, and integrate acquired businesses and brokers, salespeople, managers and other professionals;
- the impact of unexpected market moves and similar events;
- information technology risks, including capacity constraints, failures, or disruptions in our systems or those of clients, counterparties, or other parties with which we interact, increased demands on such systems and on the telecommunications infrastructure from remote working during the COVID-19 pandemic, including cyber-security risks and incidents, compliance with regulations requiring data minimization and protection and preservation of records of access and transfers of data, privacy risk and exposure to potential liability and regulatory focus;
- the impact of our recent significant reductions to our dividends and distributions and the timing and amounts of any future dividends or distributions and our increased stock and unit repurchase authorization, including our ability to meet expectations with respect to payment of dividends and repurchases of common stock or purchases of Newmark Holdings limited partnership interests or other equity interests in subsidiaries, including Newmark OpCo, including from Cantor or our executive officers, other employees, partners and others and the effect on the market for and trading price of our Class A common stock as a result of any such transactions;
- the effectiveness of our governance, risks management, and oversight procedures and the impact of any potential transactions or relationships with related parties;
- the impact of our environmental, social and governance ("ESG") or "sustainability" ratings on the decisions by clients, investors, potential clients and other parties with respect to our business, investments in us or the market for and trading price of Newmark Class A common stock or other matters;
- the fact that the prices at which shares of our Class A common stock are or may be sold in offerings or other transactions may vary significantly, and purchasers of shares in such offerings or other transactions, as well as existing stockholders, may suffer significant dilution if the price they paid for their shares is higher than the price paid by other purchasers in such offerings or transactions;
- the effect on the markets for and trading prices of our Class A common stock due to COVID-19 and other market factors, as well as on various offerings and other transactions, including offerings of Class A common stock and convertible or exchangeable debt or other securities, repurchases of shares of Class A common stock and purchases or redemptions of Newmark Holdings limited partnership interests or other equity interests in us or its subsidiaries, any exchanges by Cantor of shares of Class A common stock for shares of Class B common stock, any exchanges or redemptions of limited partnership units and issuances of shares of Class A common stock in connection therewith, including in corporate or partnership restructurings, payment of dividends on Class A common stock and distributions on limited partnership interests of Newmark Holdings and Newmark OpCo, convertible arbitrage, hedging, and other transactions engaged in by us or holders of outstanding shares, debt or other securities, share sales and stock pledge, stock loans, and other financing transactions by holders of shares or units (including by Cantor executive officers, partners, employees or others), including of shares acquired pursuant to employee benefit plans, unit exchanges and redemptions, corporate or partnership restructurings, acquisitions, conversions of shares of our Class B common stock and other convertible securities into shares of our Class A common stock, stock pledge, stock loans, or other financing transactions, distributions of our Class A common stock by Cantor to its partners, including deferred distribution rights shares;
- the effect of any potential conversion of BGC's partnership into a corporation on Newmark, including but not limited to, impacts on Newmark's employees holding BGC Holdings units and on our financial statements; and
- other factors, including those that are discussed under "Risk Factors," to the extent applicable.

The foregoing risks and uncertainties, as well as those risks and uncertainties discussed under the headings "Item 1A-Risk Factors," and "Item 7A-Quantitative and Qualitative Disclosures About Market Risk" and elsewhere in this Form 10-K, may cause actual results and events to differ materially from the forward-looking statements..

### Overview

Newmark is a full-service commercial real estate services business. We offer a diverse array of integrated services and products designed to meet the full needs of both real estate investors/owners and occupiers. Our investor/owner services and products include capital markets, which consists of investment sales, debt and structured finance and loan sales, agency leasing, property management, valuation and advisory, commercial real estate due diligence consulting and advisory services and government sponsored enterprise ("GSE") lending and loan servicing, mortgage broking and equity-raising. Our occupier services and products include tenant representation, real estate management technology systems, workplace and occupancy strategy, global corporate consulting services, project management, lease administration and facilities management. We

enhance these services and products through innovative real estate technology solutions and data analytics that enable our clients to increase their efficiency and profits by optimizing their real estate portfolio. We have relationships with many of the world's largest commercial property owners, real estate developers and investors, as well as Fortune 500 and Forbes Global 2000 companies.

We generate revenues from commissions on leasing and capital markets transactions, consulting and technology user fees, property and facility management fees, and mortgage origination and loan servicing fees.

Our growth to date has been focused in North America. As of December 31, 2020, we had nearly 5,800 employees, including more than 1,800 revenue-generating producers in over 145 offices in more than 117 cities. In addition, Newmark has licensed its name to 12 commercial real estate providers that operate out of 18 offices in certain locations where Newmark does not have its own offices.

The discussion of our financial results reflects only the business owned by us and does not include the results for Knight Frank or for the independently owned offices that use some variation of the Newmark name in their branding or marketing.

We are a leading capital markets business in the United States. We have access to many of the world's largest owners of commercial real estate, and this will drive growth throughout the life cycle of each real estate asset by allowing us to provide best-in-class agency leasing and property management during the ownership period. We also provide investment sales and arrange debt and equity financing to assist owners in maximizing the return on investment in each of their real estate assets. Specifically, with respect to multifamily assets, we are a leading GSE lender by loan origination volume and servicer with a servicing portfolio of \$68.6 billion as of December 31, 2020 (of which 3.4% relates to special servicing). This servicing portfolio provides a steady stream of income over the life of the serviced loans.

We continue to invest in the business by adding high profile and talented producers and other revenue-generating professionals. Historically, newly hired commercial real estate producers tend to achieve dramatically higher productivity in their second and third years with our company, although we incur related expenses immediately. As our newly hired producers increase their production, we expect our commission revenue and earnings growth to accelerate, thus reflecting our operating leverage.

Our pre-tax margins are impacted by the mix of revenues generated. For example, servicing revenues tend to have higher pre-tax margins than Newmark as a whole, and margins from "Gains from mortgage banking activities/originations, net" tend to be lower as we retain rights to service loans over time. Capital markets transactions tend to have higher pre-tax margins than leasing advisory transactions. Pre-tax earnings margins on our property and facilities management, along with certain of our other Global Corporate Services ("GCS") products, are at the lower end of margins for our business as a whole.

#### **Business Environment**

In early March 2020, COVID-19 was characterized as a global pandemic by the World Health Organization. COVID-19 has spread rapidly across the world, which has resulted in governments and businesses around the world implementing numerous measures to contain the virus, such as travel bans and restrictions, quarantines, "shelter-in-place" orders and business shutdowns. The pandemic and these containment measures have had, and are expected to continue to have, a substantial negative impact on businesses around the world and on national and global economies.

As the COVID-19 pandemic unfolded globally, we moved quickly to protect our employees and implemented a work from home policy, all nonessential business travel was banned and corporate events were deferred or canceled. In 2020 the US economy saw a sharp contraction, which triggered a dramatic decline in our certain of our businesses. There continues to be a significant amount of uncertainty around COVID-19 and the measures taken by the federal and state governments in response to this pandemic. Here is a summary of the impact of COVID-19 on our various businesses:

• U.S. industry leasing and capital markets volumes fell significantly, year to date, due to the impact of COVID-19, which caused widespread disruptions in economic activity and elevated uncertainty for commercial real estate valuations and the outlook for the global economy. While clients continue to defer decisions on long-term lease renewals and expansions when possible, driving significantly lower near-term volumes, clients in certain industries such as industrial, life sciences, e-commerce and technology continue to be active. Capital market activities are improving in certain asset types, including multi-family and industrial, and as a result, while capital markets was down for the year, our capital markets business was up 15.3% in the fourth quarter of 2020. We expect our U.S. capital markets volumes to improve based on elevated multifamily, life sciences and industrial

- activity. We anticipate leasing activity will remain challenged until there is greater clarity around the return to the office, but we believe demand will accelerate as the pandemic subsides.
- The GSEs financed approximately 70 percent of all multifamily originations in 2008 and 2009, according to the Urban Institute, largely because alternative sources of financing pulled back significantly. Therefore, we expect the overall GSE market to perform well in times of overall market stress as demonstrated in 2020. We expect volumes to remain strong in 2021.
- COVID-19 has created new opportunities in our management and consulting businesses, which continued to performed well during the fourth quarter
  as our clients turned to Newmark for advice on their real estate portfolios, including new environmental safety requirements, managing costs
  associated with implementing these new standards as well as assessing facility and employee readiness as companies plan their return to offices in the
  wake of the pandemic. In addition, consulting fee revenues from tenant restructuring and portfolio optimization are expected to continue in the nearterm. We recently hired a head of global corporate services to expand this critical offerings for occupiers as they formulate their post pandemic real
  estate plans.

### Impact of COVID-19 on Employees

Newmark has taken steps that it believes will help its employees during this global pandemic. These policies and practices protect the health, safety and welfare of the Company's workforce while enabling employees to maintain a high level of performance. Certain of these items are summarized below.

- The Company activated its Business Continuity Plan in the first quarter of 2020 and, while many of our offices have reopened, we maintain a voluntary work-from-home policy. We are focused on maximizing productivity regardless of where our employees choose to work. In all cases, the Company has mandated appropriate social distancing measures;
- · The Company has developed standardized procedures for reopening its offices safely in accordance with state and local regulatory requirements.
- The Company provides ongoing informational COVID-19 related messages and notices;
- Where applicable, Newmark has applied and is continuing to apply more frequent and vigorous hygiene and sanitation measures and providing personal protective equipment;
- Internal and external meetings are conducted virtually or via phone calls;
- Nonessential business travel has been restricted while personal travel has been discouraged, particularly in areas most affected by the pandemic;
- · Newmark has deferred and is continuing to defer corporate events and participation in in-person industry conferences;
- If relevant, Newmark has deployed clinical staff internally to support its employees and required self-quarantine;
- The Company's medical plans have waived applicable member cost sharing for all diagnostic testing related to COVID-19;
- · Newmark continues to pay medical, dental, vision, and life insurance contributions for furloughed employees;
- The Company also introduced zero co-pay telemedicine for COVID or mental health-related visits for participants in the U.S. medical plans and their dependents. Newmark has encouraged the use of telemedicine during the pandemic;
- The Company has reminded employees about its Employee Assistance Program and the ways it can assist them during this challenging time;
- · Newmark provides paid leave in accordance with its policies and applicable COVID-19-related laws and regulations; and
- Newmark's executive officers volunteered to reduce their annual base salaries by 50% for Messrs, Lutnick and Gosin and 15% by Messrs, Merkel and Rispoli and Newmark's independent directors volunteered to forego 15% of their annual cash retainer, effective from April 27, 2020 through December 31, 2020.

### Impact of COVID-19 on Newmark's Clients

Newmark expects to help its clients manage their real estate portfolios during this pandemic in the following ways:

- The Company has provided and is continuing to provide consulting and advisory services for tenants that need assistance with implementing policies with respect to social distancing, workplace strategy, and portfolio strategies;
- Newmark has assisted and is continuing to assist clients in determining what their real estate needs will be in the short, medium, and long term and how they can devise and implement related strategies;

- The Company has enabled and is continuing to enable commercial real estate owners and investors with respect to appraisals and has helped and is continuing to help in select ways for them to preserve and create value. The Company has also helped and is continuing to help them navigate new requirements resulting from the pandemic, including with respect to cleaning, social distancing, and remote working; and
- Newmark's professionals are in constant communication with many of the largest institutions in the world to discuss debt and asset strategies in this
  rapidly evolving environment.

#### Impact of COVID-19 on the Company's Results

The severe economic impact of COVID-19 on leasing and capital markets volumes is reflected in our results. Our revenues declined \$313.1 million, or 14.1%, during the year ended December 31, 2020 compared to the earlier year. The decline in revenues was principally as a result of lower industry-wide leasing and capital markets volumes due to the COVID-19 pandemic. For the year ended December 31, 2020, our leasing revenues declined \$340.9 million, or 39.9%, and our capital markets revenues declined \$87.1 million, or 16.1%, respectively, compared to the prior annual year. Despite the challenging market conditions, we saw improvement in capital markets activity in the fourth quarter due to the significant amount of capital available to invest in real estate and the continued low interest rate environment.

The significant annual decline in leasing and capital market revenues were partially offset by an increase in revenues generated from GSE mortgage originations. For the year ended December 31, 2020, gains from GSE mortgage originations increased \$112.8 million, or 57.0%, compared to the earlier year. We expect the overall GSE market to perform well in times of market stress.

Our management services, serving fees and other revenues decreased by \$2.1 million, or 0.3%, for the year ended December 31, 2020 compared to the earlier year.

A significant component of our operating expenses relates to commissions earned by our producers, which move in tandem with revenues. Additionally, we have taken actions to reduce our operating and support costs in 2020 and remain focused on achieving permanent reductions in our expense base through technology and process improvements. Our total operating expenses were lower by \$316.6 million, or 15.4%, for the year ended December 31, 2020 compared to the earlier year. Included in operating expenses in the year ended December 31, 2020 was \$16.3 million of charges primarily related to our CECL reserve on our financial guarantee liability provided to Fannie Mae under the DUS Program and \$22.6 million of charges related to our cost savings initiatives. These charges were a direct result of the adverse changes in the macroeconomic conditions caused by COVID-19.

The Company's 2020 pre-tax earnings were reduced by \$84.2 million due to non-cash mark-to-market losses primarily related to the write-off of the Company's \$50 million equity investment in Knotel, Inc. ("Knotel"), a flexible workspace provider. Newmark recently acquired all of the first and second lien debt of Knotel. On January 31, 2021, Newmark agreed to provide approximately \$20 million of debtor-in-possession financing to Knotel to acquire the business as part of Knotel's Chapter 11 sales process, subject to approval of the U.S. Bankruptcy Court.

Net income/(loss) available to common stockholders declined \$37.2 million, or 31.8%, during the year ended December 31, 2020. The decline in net income available to common stockholders was directly related to a significant decline in our revenues as a result of the COVID-19 pandemic and other factors described above.

Certain GAAP expenses have been and may continue to be higher than they otherwise would have due to the pandemic. The impacted items have included and may continue to include:

- Non-cash amortization of intangibles with respect to acquisitions;
- Non-cash asset impairment charges with respect to goodwill or other intangible assets;
- Non-cash mark-to-market adjustments for non-marketable investments;
- Severance charges incurred in connection with headcount reductions as part of cost savings initiatives;
- Restructuring and other expenses incurred in connection with refocusing parts of our business to meet changing demands;
- Non-compensation-related charges incurred as part of cost savings initiatives. Such GAAP items may include charges for exiting leases and/or other long-term contracts as part of cost saving initiatives;
- · Newmark's provisions for non-cash credit reserves under the CECL methodology; and
- Increased interest expense as a result of additional draw downs on the Credit Facility.

In addition, certain other expenses may be greater than they might otherwise have been or negatively impact the Company's margins due to the pandemic. These items are included for purposes of calculating Newmark's GAAP results.

Some of the potentially elevated expenses may be partially offset by certain tax benefits. It is difficult to predict the amounts of any of these items or when they might be recorded because they may depend on the duration, severity, and overall impact of the pandemic.

In response to the impact of the COVID-19 pandemic, we took actions to reduce expenses for support and operations functions.

### Separation and Distribution

On December 13, 2017, BGC, BGC Holdings L.P. ("BGC Holdings"), BGC Partners, L.P. ("BGC U.S. OpCo"), Newmark, Newmark Holdings, Newmark OpCo and, solely for the provisions listed therein, Cantor and BGC Global Holdings, L.P. entered into a Separation and Distribution Agreement (as amended on November 8, 2018 and amended and restated on November 23, 2018, the "Separation and Distribution Agreement") governing the separation and prorata distribution.

See Note 22 — "Long-Term Debt" and Note 27 — "Related Party Transactions" to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for additional information.

#### **BGC's Investment in Newmark Holdings**

On March 7, 2018, BGC Partners and its operating subsidiaries purchased 16.6 million newly issued exchangeable limited partnership units (the "Newmark Units") of Newmark Holdings for \$242.0 million (the "Investment by BGC in Newmark Holdings"). See Note 27 — "Related Party Transactions" to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for additional information.

### **Debt Credit Agreements**

On November 6, 2018, Newmark closed its offering of \$550.0 million aggregate principal amount of 6.125% Senior Notes due 2023 ("6.125% Senior Notes"). The 6.125% Senior Notes are general senior unsecured obligations of Newmark. The 6.125% Senior Notes, which were priced on November 1, 2018 at 98.94% to yield 6.375%, were offered and sold by Newmark in a private offering exempt from the registration requirements under the Securities Act. Newmark received net proceeds of \$537.6 million, net of debt issue costs and debt discount. The 6.125% Senior Notes bear an interest rate of 6.125% per annum, payable on each May 15 and November 15, beginning on May 15, 2019 and will mature on November 15, 2023. Newmark used the net proceeds to repay the remaining balance of the Converted Term Loan of \$133.9 million, the balance of the Intercompany Credit Agreement of \$130.5 million, and a portion of the 2019 Promissory Note (as defined below). The 6.125% Senior Notes were subsequently exchanged for notes with substantially similar terms that were registered under the Securities Act. As of December 31, 2020 and 2019, the carrying amount of the 6.125% Senior Notes was \$542.8 million and \$540.4 million, respectively.

On November 28, 2018, Newmark entered into a credit agreement by and among Newmark, the several financial institutions from time to time party thereto, as Lenders, and Bank of America N.A., as administrative agent (the "Credit Agreement"). The Credit Agreement provides for a \$250.0 million three-year unsecured senior revolving credit facility (the "Credit Facility").

On February 26, 2020, Newmark entered into an amendment to the Credit Agreement (the "Amended Credit Agreement"), increasing the size of the Credit Facility to \$425.0 million ("the Credit Facility") and extending the maturity date to February 26, 2023. The interest rate on the Credit Facility was reduced to LIBOR plus 1.75% per annum, subject to a pricing grid linked to Newmark's credit ratings from Standard & Poor's and Fitch.

On March 16, 2020, Newmark entered into a second amendment to the Credit Agreement (the "Second Amended Credit Agreement"), increasing the size of the Credit Facility to \$465.0 million. The interest rate on the Amended Credit Facility is LIBOR plus 1.75% per annum, subject to a pricing grid linked to Newmark's credit ratings from Standard & Poor's and Fitch. As of December 31, 2020 and 2019, the carrying amount of the Credit Facility was \$137.6 million and \$48.9 million, respectively.

On June 16, 2020, the Company's Board of Directors and its Audit Committee authorized a debt repurchase program for the repurchase by the Company in the amount of up to \$50.0 million of the Company's 6.125% Senior Notes and any future debt securities issued by the Company hereafter (collectively, "Company debt securities"). Repurchases of Company debt securities, if any, are expected to reduce future cash interest payments, as well as future amounts due at maturity or upon redemption.

Under the authorization, the Company may make repurchases of Company debt securities for cash from time to time in the open market or in privately negotiated transactions upon such terms and at such prices as management may determine. Additionally, the Company is authorized to make any such repurchases of Company debt securities through Cantor Fitzgerald & Co. (or its affiliates), in its capacity as agent or principal, or such other broker-dealers as management shall determine to utilize from time to time upon customary market terms or commissions.

As of December 31, 2020, the Company had \$50.0 million remaining from its debt repurchase authorization.

On June 19, 2020, Newmark established a \$125.0 million sublimit line of credit to fund potential principal and interest servicing advances on its Fannie Mae portfolio during the forbearance period related to the CARES Act. The sublimit is now included within the Company's existing \$450 million warehouse facility due June 16, 2021. The advance line will provide 100% of the principal and interest advance payment at a rate of 1-month LIBOR plus 2.00% and will be collateralized by Fannie Mae's commitment to repay advances. Newmark has four Fannie Mae loans that were delinquent, with \$0.1 million of advances outstanding as of December 31, 2020.

On November 30, 2018, Newmark entered into an unsecured credit agreement (the "Cantor Credit Agreement") with Cantor. The Cantor Credit Agreement provides for each party to issue loans to the other party in the lender's discretion. Pursuant to the Cantor Credit Agreement, the parties and their respective subsidiaries (with respect to CFLP, other than BGC and its subsidiaries) may borrow up to an aggregate principal amount of \$250.0 million from each other from time to time at an interest rate which is the higher of Cantor's or Newmark's short-term borrowing rate then in effect, plus 1.0%. As of December 31, 2020, the Company did not have an outstanding balance under this facility.

### **Credit Ratings**

Newmark has a stand-alone BBB+ stable credit rating from JCRA, BBB- stable credit ratings from Fitch Ratings, Inc. and Kroll Bond Rating Agency and a BB+ negative credit rating from Standard & Poor's.

### The Spin-Off

On November 30, 2018, BGC completed the Spin-Off to its stockholders of all of the shares of the Newmark common stock owned by BGC as of immediately prior to the effective time of the Spin-Off, with shares of Newmark Class A common stock distributed to the holders of shares of BGC Class A common stock (including directors and executive officers of BGC Partners) of record as of the close of business on November 23, 2018 (the "Record Date"), and shares of Newmark Class B common stock distributed to the holders of shares of BGC's Class B common stock (consisting of Cantor and CF Group Management, Inc. ("CFGM") of record as of the close of business on the Record Date).

Based on the number of shares of BGC common stock outstanding as of the close of business on the Record Date, BGC's stockholders as of the Record Date received in the Spin-Off 0.463895 of a share of Newmark Class A common stock for each share of BGC Class A common stock held as of the Record Date, and 0.463895 of a share of Newmark Class B common stock for each share of BGC Class B common stock held as of the Record Date. BGC Partners stockholders received cash in lieu of any fraction of a share of Newmark common stock that they otherwise would have received in the Spin-Off.

Prior to and in connection with the Spin-Off, 14.8 million Newmark Units held by BGC were exchanged into 9.4 million shares of Newmark Class A common stock and 5.4 million shares of Newmark Class B common stock, and 7.0 million Newmark OpCo Units held by BGC were exchanged into 6.9 million shares of Newmark Class A common stock. These Newmark Class B shares of common stock were included in the Spin-Off to BGC's stockholders.

In the aggregate, BGC distributed 131,886,409 shares of our Class A common stock and 21,285,537 shares of our Class B common stock to BGC's stockholders in the Spin-Off. These shares of our common stock collectively represented approximately 94% of the total voting power of our outstanding common stock and approximately 87% of the total economics of our outstanding common stock in each case as of the Distribution Date.

On November 30, 2018, BGC Partners also caused its subsidiary, BGC Holdings, to distribute pro rata (the "BGC Holdings Distribution") all of the 1,458,931 exchangeable limited partnership units of Newmark Holdings held by BGC Holdings immediately prior to the effective time of the BGC Holdings Distribution to its limited partners entitled to receive distributions on their BGC Holdings units (including Cantor and executive officers of BGC) who were holders of record of such units as of the Record Date. The Newmark Holdings units distributed to BGC Holdings partners in the BGC Holdings Distribution are exchangeable for shares of Newmark Class A common stock, and in the case of the 449,917 Newmark Holdings units received by Cantor also into shares of Newmark Class B common stock, at the applicable exchange ratio (subject to adjustment). As of December 31, 2020, the exchange ratio was 0.9379 shares of Newmark common stock per Newmark Holdings unit.

Following the Spin-Off and the BGC Holdings Distribution, BGC Partners ceased to be our controlling stockholder, and BGC and its subsidiaries no longer held any shares of our common stock or other equity interests in us or our subsidiaries. Therefore, BGC no longer consolidates Newmark with its financial results subsequent to the Spin-Off. Cantor continues to control Newmark and its subsidiaries following the Spin-Off and the BGC Holdings Distribution.

#### **Nasdag Monetization Transactions**

On June 28, 2013, BGC sold certain assets of its on-the-run, electronic benchmark U.S. Treasury platform ("eSpeed") to Nasdaq. The total consideration received in the transaction included \$750.0 million in cash paid upon closing and an Earn-out of up to 14,883,705 shares of Nasdaq shares to be paid ratably over 15 years (subject to acceleration and present value discount as discussed below), provided that Nasdaq, as a whole, produces at least \$25.0 million in consolidated gross revenues each year. Nasdaq generated gross revenues of approximately \$5.6 billion in 2020. The remaining rights under the Nasdaq Earn-out were transferred to Newmark on September 28, 2017. See Note 7 — "Marketable Securities" to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for additional information.

On February 2, 2021, Nasdaq announced that it entered into a definitive agreement to sell its U.S. Fixed income business to Tradeweb, the closing of which will accelerate Newmark's receipt of the Nasdaq shares, subject to an agreed upon present value discount (pursuant to the discounting adjustment provisions set forth in the original purchase agreement). The exact number of Nasdaq shares to be issued to Newmark in this accelerated issuance will depend on the closing date of the transaction. Upon the closing of the Nasdaq transaction, the Company's 2021 and 2022 Nasdaq Forwards are expected to accelerate and settle. Net of the Nasdaq Forward settlement, Newmark estimates it will receive approximately 5.0 million shares of Nasdaq stock, worth approximately \$723.5 million, based on the closing price of Nasdaq shares on February 17, 2021.

#### **Exchangeable Preferred Partnership Units and Forward Contracts**

On June 18, 2018, Newmark's principal operating subsidiary, Newmark OpCo, issued \$175.0 million of exchangeable preferred partnership units ("EPUs") in a private transaction to the Royal Bank of Canada ("RBC"). Newmark received \$152.9 million of cash with respect to this transaction.

On September 26, 2018, Newmark entered into a second agreement to issue \$150.0 million of additional EPUs to RBC, similar to the June 18, 2018 transaction (together the "Newmark OpCo Preferred Investment"). Newmark received \$113.2 million of cash with respect to this transaction.

The EPUs were issued in four tranches and are separately convertible by either RBC or Newmark into a fixed number of shares of Newmark Class A common stock, subject to a revenue hurdle in each of the fourth quarters of 2020 through 2022 for each of the respective four tranches. The ability to convert the EPUs into Newmark Class A common stock is subject to the SPV's option to settle the postpaid forward contracts as described below. As the EPUs represent equity ownership of a consolidated subsidiary of Newmark, they have been included in "Noncontrolling interests" on our accompanying consolidated balance sheets and consolidated statements of changes in equity. The EPUs are entitled to a preferred payable-in-kind dividend, which is recorded as accretion to the carrying amount of the EPUs through "Retained earnings" on our accompanying consolidated statements of changes in equity and are reductions to "Net income (loss) available to common stockholders" for the purpose of calculating earnings per share.

Contemporaneously with the issuance of the EPUs, the special purpose vehicle (the "SPV") that is a consolidated subsidiary of Newmark entered into variable postpaid forward contracts with RBC (together, the "Nasdaq Forwards"). The SPV is an indirect subsidiary of Newmark whose sole assets are the Nasdaq Earn-outs for 2019 through 2022. The Nasdaq Forwards provide the SPV the option to settle using up to 992,247 Nasdaq shares, to be received by the SPV pursuant to the Nasdaq Earn-out (see Note 7 — "Marketable Securities" to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K), or Newmark Class A common stock, in exchange for either cash or redemption of the EPUs, notice of which must be provided to RBC prior to November 1 of each year from 2019 through 2022 (subject to acceleration due to Nasdaq's transaction with Tradeweb).

Upon the closing of Nasdaq's transaction with Tradeweb, Newmark's 2021 and 2022 Nasdaq Forwards may be accelerated and settled at Newmark's or RBC's option. Actual amounts will depend on the timing of the closing and Nasdaq's stock price at the time. Nasdaq has stated that the closing is subject to satisfaction of customary closing conditions, including the receipt of regulatory approvals. Newmark can provide no assurance as to when or if the closing will

In September 2020, the SPV notified RBC of its decision to settle the second Nasdaq Forward using the Nasdaq shares the SPV received in November 2020 in exchange for the second tranche of the EPUs, which resulted in a payable to RBC that was settled upon receipt of Nasdaq Earn-out shares. The fair value of the Nasdaq shares that Newmark received was \$121.9

million. On November 30, 2020, Newmark settled the second Nasdaq Forward with 741,505 Nasdaq shares, with a fair value of \$93.5 million and Newmark retained 250,742 Nasdaq shares.

In September 2019, the SPV notified RBC of its decision to settle the first Nasdaq Forward using the Nasdaq shares the SPV received in November 2019 in exchange for the first tranche of the EPUs, which resulted in a payable to RBC that was settled upon receipt of Nasdaq Earn-out shares. The fair value of the Nasdaq shares that Newmark received was \$98.6 million. On December 2, 2019, Newmark settled the first Nasdaq Forward with 898,685 Nasdaq shares, with a fair value of \$93.5 million and Newmark retained 93,562 Nasdaq shares. These remaining Nasdaq shares were sold during the three months ended March 31, 2020.

### **Certain Other Related Party Transactions**

### Pre-IPO intercompany agreements

In December 2017, prior to our Separation and IPO, all intercompany arrangements and agreements that were previously approved by the Audit Committee of BGC Partners with respect to BGC Partners and its subsidiaries and Cantor and its subsidiaries were also approved by our Board of Directors with respect to the relationships between us and our subsidiaries and Cantor and its subsidiaries following our IPO on the terms and conditions approved by the BGC Audit Committee during such time that our business was owned by BGC Partners. These arrangements include, but are not limited to, the following: (i) an authorization to provide Cantor real estate and related services, including real estate advice, brokerage, property or facilities management, valuation and advisory and other services; (ii) an authorization to enter into brokerage and similar agreements with respect to the provision of ordinary course brokerage services in circumstances in which such entities customarily provide brokerage services to third-party customers; (iii) an authorization to enter into agreements with Cantor and/or its affiliates, to provide services, including finding and reviewing suitable acquisition or partner candidates, structuring transactions and negotiating and due diligence services in connection with acquisitions and other business strategies in commercial real estate and other businesses from time to time; and (iv) an arrangement to jointly manage exposure to changes in foreign exchange rates. Please see the section entitled "Certain Relationships and Related Transactions, and Director Independence" in the Company's Amendment No.1 to the Annual Report on Form 10-K/A for the fiscal year ended December 31, 2019 filed on April 28, 2020 for a description of these and other approved arrangements.

### Transfer of Employees to Newmark

In connection with the expansion of our mortgage brokerage and lending activities, Newmark entered into an agreement with Cantor pursuant to which five former employees of its affiliate, CCRE, transferred to Newmark, effective as of May 1, 2018. In connection with this transfer of employees, Cantor paid \$6.9 million to Newmark in October 2018 and Newmark Holdings issued \$6.7 million of limited partnership units and \$0.2 million of cash in the form of a cash distribution agreement to the employees. In addition, Newmark Holdings issued \$2.2 million of Newmark Holdings partnership units with a capital account and \$0.5 million of limited partnership units in exchange for the cash payment from Cantor to Newmark of \$2.2 million. In consideration for the Cantor payment, Newmark has agreed to return up to a maximum of \$3.3 million to Cantor based on the employees' production during their first two years of employment with Newmark. In July 2020, Newmark paid Cantor \$3.3 million based on the employees' production. Newmark has agreed to allow certain of these employees to continue to provide consulting services to Cantor in exchange for a forgivable loan which was directly paid by Cantor to these employees.

## Services Agreement with CFE Dubai

As the Company does not yet have a presence in Dubai, in May 2020, the Audit Committee of the Company authorized Newmark & Company Real Estate, Inc. ("Newmark & Co."), a subsidiary of Newmark, to enter into an agreement with Cantor Fitzgerald Europe (DIFC Branch) ("CFE Dubai") pursuant to which CFE Dubai will employ and support an individual who is a resident of Dubai in order to enhance Newmark's capital markets platform, in exchange for a fee. CFE Dubai and Newmark & Co. negotiated a Services Agreement memorializing the arrangement between the parties (the "Services Agreement"). The Services Agreement provides that Newmark & Co. will reimburse CFE Dubai for the individual's fully allocated costs, plus a mark-up of seven percent (7%). In addition, the Audit Committee of the Company authorized the Company and its subsidiaries to enter into similar arrangements in respect of any jurisdiction, in the future, with Cantor and its subsidiaries, provided that the applicable agreements contain customary terms for arrangements of this type and that the mark-up charged by the party employing one or more individuals for the benefit of the other is between 3% and 7.5%, depending on the level of support required for the employed individual(s).

#### Sublease to BGC

In May 2020 RKF Retail Holdings LLC, a subsidiary of the Company, entered into a one-year sublease to BGC U.S. OpCo of approximately 21,000 rentable square feet of excess space in New York City. Under the terms of the sublease, BGC U.S. OpCo will pay a fixed rent amount of \$1.1 million in addition to all operating and tax expenses attributable to the lease. In connection with this agreement, the Company received \$0.8 million from BGC for the year ended December 31, 2020.

### GSE loans and related party limits

In February 2019, the Audit Committee of the Company authorized Newmark and its subsidiaries to originate and service GSE loans to Cantor and its affiliates (other than BGC) and service loans originated by Cantor and its affiliates (other than BGC) on prices, rates and terms no less favorable to Newmark and its subsidiaries than those charged by third parties. The authorization is subject to certain terms and conditions, including but not limited to: (i) a maximum amount up to \$100.0 million per loan, (ii) a \$250.0 million limit on loans that have not yet been acquired or sold to a GSE at any given time, and (iii) a separate \$250.0 million limit on originated Fannie Mae loans outstanding to Cantor at any given time.

#### Transaction with CCRE Lending

On July 22, 2019, Cantor Commercial Real Estate Lending, L.P. ("CCRE Lending"), a wholly-owned subsidiary of Real Estate LP, made a \$146.6 million commercial real estate loan (the "Loan") to a single-purpose company (the "Borrower") in which Barry Gosin, Newmark's Chief Executive Officer, owns a 19% interest. The Loan is secured by the Borrower's interest in property in Pennsylvania that is subject to a ground lease. While CCRE Lending initially provided the full loan amount, on August 16, 2019, a third-party bank purchased approximately 80% of the Loan value from CCRE Lending, with CCRE Lending retaining approximately 20%. The Loan matures on August 6, 2029, and is payable monthly at a fixed interest rate of 4.38% per annum. Newmark provided certain commercial loan brokerage services to the Borrower in the ordinary course of its business, and the Borrower paid Newmark a fee, as the broker of the Loan, of \$0.7 million. The Newmark Audit Committee approved the commercial loan brokerage services and the related fee amount received.

#### Transactions related to ordinary course real estate services

On November 4, 2020, the Audit Committee of the Board of Directors authorized entities in which executive officers have a non-controlling interest to engage Newmark to provide ordinary course real estate services to them as long as Newmark's fees are consistent with the fees that Newmark ordinarily charges for these services.

#### Arrangement with View, Inc.

On November 30, 2020, we entered into an arrangement to assist View, Inc. ("View") in the sale of its products and services to real estate clients in exchange for commissions. View, Inc. is a Silicon Valley-based producer of high-efficiency dynamic glass that controls light, heat, and glare, providing unobstructed views and privacy using a low voltage control system. In connection with the arrangement, View also agreed to engage us as its exclusive provider of real estate services for a period of at least five years. While View is not under common control with us, it was, at the time that the agreement was executed, the target of a merger with CF Finance Acquisition Corp. II, a special purpose acquisition company sponsored by Cantor.

## **Key Business Drivers**

Key drivers for U.S. commercial real estate services companies include the overall health of the U.S. economy, institutional ownership of commercial real estate as an investible asset class, and the ability to attract and retain talent. In our capital markets business, the availability of credit and certainty of valuations to investors are key drivers. In our multifamily business, demographic and economic factors are driving increased demand for new apartments, with an estimated 4.6 million needed by 2030, according to a 2017 study commissioned by the National Multifamily Housing Council and National Apartment Association. This should continue to drive investment sales, GSE multifamily lending and other mortgage brokerage and growth in our servicing portfolio over time.

Our GSE origination business is impacted by the lending caps imposed by the Federal Housing Finance Agency (the "FHFA"). On November 17, 2020, the FHFA announced that the 2021 multifamily loan purchase caps for Fannie Mae and Freddie Mac will be \$70 billion for each GSE. The cap structure allows the GSEs to offer a combined total of at least \$140 billion in lending support to the multifamily market in 2021. At least 50% of the GSE multifamily loans are required to be used for affordable and workforce housing. The 2021 caps compare to \$200 billion combined for the five-quarter period from the fourth quarter of 2019 to the fourth quarter of 2020.

#### **Economic Outlook in the United States**

COVID-19 adversely affected the economic outlook in 2020, and the scope and duration of its impact on the U.S. and global economy remain highly uncertain and cannot be predicted. The U.S. economy contracted by 3.5% in 2020, the worst performance since 1946. The consensus is for U.S. gross domestic product to expand by 4.3% in 2021, 3.0% in 2022 and 2.4% in 2023, according to a recent Wall Street Journal survey of economists. This muted pace of growth expected during the next few years should help keep interest rates and inflation low by historical standards.

According to a preliminary report from the Bureau of Labor Statistics, the monthly average of payroll jobs declined by approximately 0.8 million on a net basis during 2020. The unemployment rate increased to 6.7% in December 2020 from 3.6% in December 2019.

The ten-year Treasury yield declined by approximately 99 basis points to 0.93% as of December 31, 2020 versus the year-earlier date. Ten-year Treasury yields have remained well below their 50-year average of approximately 6.19% due to market expectations that the Federal Open Market Committee ("FOMC") will maintain a near-zero federal funds rate over the next several years in addition to muted inflation expectations. On January 27, 2021, the FOMC Committee decided to maintain the target range for the federal funds rate at 0 to 0.25%. The Committee expects it will be appropriate to maintain this target range until labor market conditions have reached levels consistent with the Committee's assessments of maximum employment and until inflation has risen to 2% and is on track to moderately exceed 2% for some time.

#### **Market Statistics**

COVID-19 adversely affected U.S. commercial real estate transaction volumes in 2020, and its impact on U.S. and international commercial real estate and the overall commercial mortgage market are highly uncertain and cannot be predicted. According to Real Capital Analytics ("RCA"), prices for commercial real estate were up by 7.3% for the year ended December 31, 2020, despite lower volumes. These price increases were driven by concentrated activity in certain market segments such as multifamily and industrial, and resulted in price increases in those sectors. In 2020, overall U.S. commercial real estate notional sales volumes decreased by 34%, according to RCA. In comparison, our investment sales volumes decreased 5% in 2020.

According to a November 2020 Mortgage Bankers Association ("MBA") forecast, originations of commercial/multifamily loans of all types are projected to decrease approximately 34% in 2020 and increase 41% in 2021. Our total debt volumes were down 23% to \$24 billion in 2020.

Newmark's loan origination volumes are driven more by the GSE multifamily financing volumes than the activity level of the overall commercial mortgage market. Overall industry GSE multifamily origination volumes increased by 7% in 2020. In comparison, Newmark's combined notional volumes across GSE and FHA multifamily loan originations increased by 14% year-over-year. The GSE multifamily agency volume statistics for the industry are based on when loans are sold and/or securitized, and typically lag those reported by Newmark and its competitors by 30 to 45 days.

### **Regulatory Environment**

See "Business—Regulation" in Part I, Item 1 of this Annual Report on Form 10-K for information related to our regulatory environment.

### Liquidity

See "—Financial Position, Liquidity and Capital Resources" herein for information related to our liquidity and capital resources.

### **Financial Overview**

### Revenues

We derive revenues from the following general four sources:

- Leasing and Other Commissions. We offer a diverse range of commercial real estate brokerage and advisory services, including tenant and agency representation, which includes comprehensive lease negotiations, strategic planning, site selection, lease auditing, and other financial and market analysis.
- Capital Markets. Our real estate capital markets business specializes in the arrangement of acquisitions and dispositions of commercial properties, as well as providing other financial services, including the arrangement of debt and equity financing, and loan sale advisory.
- Gains from Mortgage Banking Activities/Originations, Net. Gains from mortgage banking activities/originations are derived from the origination of loans with borrowers and the sale of those loans to investors.
- Management Services, Servicing Fees and Other. We provide commercial services to tenants and landlords. In this business, we provide property and
  facilities management services along with project management, valuation and advisory services and other consulting services, as well as technology,
  to customers who may also utilize our commercial real estate brokerage services. Servicing fees are derived from the servicing of loans originated by
  us as well as loans originated by third parties.

Fees are generally earned when a lease is signed. In many cases, landlords are responsible for paying the fees. In capital markets, fees are earned and recognized when the sale of a property closes, and title passes from seller to buyer for investment sales and when debt or equity is funded to a vehicle for debt and equity transactions. Gains from mortgage banking activities/originations, net are recognized when a derivative asset is recorded upon the commitment to originate a loan with a borrower and sell the loan to an investor. The derivative is recorded at fair value and includes loan origination fees, sales premiums and the estimated fair value of the expected net servicing cash flows. Gains from mortgage banking activities/originations, net are recognized net of related fees and commissions to affiliates or third-party brokers. For loans we broker, revenues are recognized when the loan is closed. Servicing fees are recognized on an accrual basis over the lives of the related mortgage loans. We typically receive monthly management fees based upon a percentage of monthly rental income generated from the property under management, or in some cases, the greater of such percentage or a minimum agreed upon fee. We are often reimbursed for our administrative and payroll costs, as well as certain out-of-pocket expenses, directly attributable to properties under management. We follow accounting principles generally accepted in the U.S., or "U.S. GAAP", which provides guidance when accounting for reimbursements from clients and when accounting for certain contingent events for Leasing and Capital Markets transactions. See Note 3 — "Summary of Significant Accounting Policies" to our Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for a more detailed discussion.

### **Expenses**

### Compensation and Employee Benefits

The majority of our operating costs consist of cash and non-cash compensation expenses, which include base salaries, producer commissions based on production, forgivable loans for term contracts, discretionary and other bonuses and all related employee benefits and taxes. Our employees consist of commissioned producers, executives and other administrative support. Our producers are largely compensated based on the revenue they generate for the firm, keeping these costs variable in nature.

As part of our compensation plans, certain employees have been granted limited partnership units in Newmark Holdings and BGC Holdings, which generally receive quarterly allocations of net income and are generally contingent upon services being provided by the unit holders. Certain Newmark employees also hold non-distribution earnings units (e.g. NPSUs and NREUs, collectively "N Units") that do not participate in quarterly partnership distributions and are not allocated any items of profit or loss. These N Units vest into distribution earnings units over a 4-year period. As prescribed in U.S. GAAP guidance, the quarterly allocations of net income on such limited partnership units are reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in our accompanying consolidated statements of operations. During 2019, Newmark simplified its compensation structure when hiring new personnel by issuing restricted stock units in lieu of limited partnership units. Newmark continues to monitor its compensation policy and make changes where necessary to attract industry leading producers to Newmark.

Newmark granted conversion rights on outstanding limited partnership units in Newmark Holdings and BGC Holdings to Newmark employees to convert the limited partnership units to a capital balance within Newmark Holdings or BGC Holdings. Generally, such units are not considered share-equivalent limited partnership units and are not in the fully diluted share count.

Certain of these limited partnership units entitle the holders to receive post-termination payments. These limited partnership units are accounted for as post-termination liability awards under U.S. GAAP guidance, which requires that we record an expense for such awards based on the change in value at each reporting period and include the expense in our accompanying consolidated statements of operations as part of "Equity-based compensation and allocations of net income to limited partnership units and FPUs". The liability for limited partnership units with a post-termination payout amount is included in "Other long-term liabilities" on our accompanying consolidated balance sheets.

Certain limited partnership units are granted exchangeability into Class A common stock or may be redeemed in connection with the grant of shares of Class A common stock. At the time exchangeability is granted, or the shares are issued, Newmark recognizes an expense based on the fair value of the award on that date, which is included in "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in our accompanying consolidated statements of operations.

Our employees have been awarded preferred partnership units ("Preferred Units") in Newmark Holdings and BGC Holdings. Each quarter, the net profits of Newmark Holdings and BGC Holdings are allocated to such units at a rate of either 0.6875% (which is 2.75% per calendar year) or such other amount as set forth in the award documentation (the "Preferred Distribution"), which is deducted before the calculation and distribution of the quarterly partnership distribution for the remaining partnership units in Newmark Holdings and BGC Holdings, respectively. The Preferred Units are not entitled to participate in partnership distributions other than with respect to the Preferred Distribution. Preferred Units may not be made exchangeable into our Class A common stock and are only entitled to the Preferred Distribution, and accordingly they are not

included in our fully diluted share count. The quarterly allocations of net income on Preferred Units are also reflected in compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in our accompanying consolidated statements of operations. After deduction of the Preferred Distribution, the remaining partnership units generally receive quarterly allocation of net income based on their weighted-average pro rata share of economic ownership of the operating subsidiaries. In addition, Preferred Units are granted in connection with the grant of certain limited partnership units, such as PSUs, that may be granted exchangeability to cover the withholding taxes owed by the unit holder upon such exchange. This is an acceptable alternative to the common practice among public companies of issuing the gross amount of shares to employees, subject to cashless withholding of shares to pay applicable withholding taxes.

We have entered into various agreements with certain of our employees and partners whereby these individuals receive loans, which may be either wholly or in part repaid from the distribution earnings that the individual receives on their limited partnership interests in BGC Holdings and Newmark Holdings. The forgivable portion of these loans is recognized as compensation expense over the life of the loan.

From time to time, we may also enter into agreements with employees and partners to grant bonus and salary advances or other types of loans. These advances and loans are repayable in the timeframes outlined in the underlying agreements. In addition, we also enter into deferred compensation agreements with employees providing services to us. The costs associated with such plans are generally amortized over the period in which they vest. (See Note 30 — "Compensation" and Note 31 — "Commitment and Contingencies", to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K).

### Other Operating Expenses

We have various other operating expenses. We incur leasing, equipment and maintenance expenses. We also incur selling and promotion expenses, which include entertainment, marketing and travel-related expenses. We incur communication expenses, professional and consulting fees for legal, audit and other special projects, and interest expense related to short-term operational funding needs, and notes payable and collateralized borrowings.

We pay fees to Cantor for performing certain administrative and other support, including charges for occupancy of office space, utilization of fixed assets and accounting, operations, human resources, legal services and technology infrastructure support. Management believes that these charges are a reasonable reflection of the utilization of services rendered. However, the expenses for these services are not necessarily indicative of the expenses that would have been incurred if we had not obtained these services from Cantor. In addition, these charges may not reflect the costs of services we may receive from Cantor in the future.

### Other Income, Net

Other income, net is comprised of the gains associated with the Earn-out shares related to the Nasdaq Transaction and the movements related to the impact of any unrealized non-cash mark-to-market gains or losses related to the Nasdaq Forwards. Additionally, other income includes gains (losses) on equity method investments which represent our pro rata share of the net gains (losses) on investments over which we have significant influence but which we do not control, and the mark-to-market gains or losses on the non-marketable investments.

### Provision for Income Taxes

We incur income tax expenses based on the location, legal structure, and jurisdictional taxing authorities of each of our subsidiaries. Certain of the Company's entities are taxed as U.S. partnerships and are subject to the Unincorporated Business Tax (which we refer to as "UBT") in New York City. U.S. federal and state income tax liability or benefit related to the partnership income or loss, with the exception of UBT, rests with the partners (see Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings", to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K) rather than the partnership entity. Our accompanying consolidated financial statements include U.S. federal, state and local income taxes on Newmark's allocable share of the U.S. results of operations. Outside of the U.S., we operate principally through subsidiary corporations subject to local income taxes

### Impact of Adopting Revenue Recognition Guidance

On January 1, 2018, we adopted Accounting Standards Codification 606, *Revenue from Contracts with Customers* ("ASC 606"), which provides accounting guidance on the recognition of revenues from contracts with customers and impacts the presentation of certain revenues and expenses in our accompanying consolidated statements of operations. Newmark elected to adopt ASC 606 using a modified retrospective approach with regard to contracts that were not completed as of December 31, 2017, and prospectively from January 1, 2018 onward. Due to the adoption of ASC 606, for all periods from the first quarter of 2018 onward, Newmark did not and will not record revenues or earnings related to "Leasing and other commissions" with respect to contingent revenue expected to be received in future periods as of December 31, 2017, in relation to contracts signed

prior to January 1, 2018, for which services have already been completed. Instead, Newmark recorded this contingent revenue and related commission payments on the balance sheet on January 1, 2018, with a corresponding pre-tax improvement of \$22.7 million and Newmark recognized an increase of \$16.5 million and \$2.3 million to beginning retained earnings and noncontrolling interests, respectively, as a cumulative effect of adoption of an accounting change.

See Note 13 — "Revenues from Contracts with Customers" to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K, for further information.

#### Impact of Adopting Lease Guidance

On January 1, 2019, Newmark adopted Accounting Standards Codification 842, *Leases* ("ASC 842"), which provides guidance on the accounting and disclosure for accounting for leases. Newmark has elected the optional transition method, and pursuant to this transition method, financial information will not be updated and the disclosures required under the new standard will not be provided for dates and periods prior to January 1, 2019. Newmark has elected the package of "practical expedients," which permits Newmark not to reassess under the new standard its prior conclusions about lease identification, lease classification and initial direct costs. Newmark has elected the short-term lease recognition exemption for all leases that qualify, and has elected the practical expedient to not separate lease and non-lease components for all leases other than real estate leases.

The adoption of ASC 842 on January 1, 2019 resulted in the recognition of Right-of-use ("ROU") assets of approximately \$178.8 million and ROU liabilities of approximately \$226.7 million, with no effect on beginning retained earnings.

The adoption of the new guidance did not have a significant impact on our accompanying consolidated statements of operations, consolidated statements of changes in equity, and consolidated statements of cash flows.

See Note 3 — "Summary of Significant Accounting Policies" and Note 18 — "Leases" to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K, for further information.

## Impact of Adopting Credit Loss Guidance

On January 1, 2020, Newmark adopted Accounting Standards Codification 326, Financial Instrument-Credit Losses: Measurement of Credit Losses on Financial Instruments ("ASC 326"), which provides guidance on the accounting and disclosure for accounting for expected credit losses on financial instruments.

The adoption of ASC 326 on January 1, 2020, on a pre-tax basis, resulted in a decrease in assets of \$8.0 million, an increase in liabilities of \$17.9 million and a decrease in beginning retained earnings of \$25.9 million.

See Note 3 — "Summary of Significant Accounting Policies" and Note 23 — "Financial Guarantee Liability" to our accompanying Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K, for further information.

# **Results of Operations**

The following table sets forth our consolidated statements of operations data expressed as a percentage of total revenues for the periods indicated (in thousands):

Year Ended December 31, 2020 2019 2018 Percentage of Total Percentage of Total Revenues Percentage of **Actual Results Actual Results Actual Results Total Revenues** Revenues Revenues: Leasing and other commissions 513,842 27.0 % \$ 854,780 38.5 % \$ 817,435 39.9 % 22.9 Capital markets 454,106 23.8 541,255 24.4 468,904 Gains from mortgage banking activities/originations, net 310,914 16.3 198,085 8.9 182,264 8.9 624,012 578,976 Management services, servicing fees and other 626,136 32.9 28.1 28.3 Total revenues 1,904,998 100.0 2,218,132 100.0 2,047,579 100.0 Expenses: Compensation and employee benefits 1,147,360 60.2 1,275,988 57.5 1,161,985 56.7 Equity-based compensation and allocations of net 130,759 6.9 11.7 11.0 income to limited partnership units and FPUs (1) 258,836 224,644 Total compensation and employee benefits 1,278,119 67.1 1,534,824 69.2 1,386,629 67.7 Operating, administrative and other 294,405 15.5 16.3 16.2 361,857 331,758 Fees to related parties 22,573 1.2 25,025 26,162 1.3 1.1 7.4 5.9 4.8 Depreciation and amortization 141,193 131,144 97,733 Total operating expenses 1,736,290 91.1 2,052,850 92.5 1,842,282 90.0 Other income/(loss), net 15,290 0.8 80,954 3.6 127,293 6.2 Income from operations 183,998 9.7 246,236 11.1 332,590 16.2 Interest (expense) income, net (37,728)(2.0)(32,088)(1.4)(2.5)(50,205)7.7 9.7 Income before income taxes and noncontrolling interests 146,270 214,148 282,385 13.8 Provision for income taxes 36,993 1.9 52,436 2.4 90,487 4.4 Consolidated net income 109,277 5.7 161,712 7.3 191,898 9.4 29,217 44,407 4.2 Less: Net income attributable to noncontrolling interests 85,166 80,060 4.2 % 117,305 5.3 % 106,732 5.2 Net income available to common stockholders

<sup>(1)</sup> The components of Equity-based compensation and allocations of net income to limited partnership units and FPUs are as follows (in thousands):

	Year Ended December 31,											
	2020							2019	2018			
	Act	ual Results	Percentag Reve		otal	_	Actual Results	Percentage of T Revenues		A	ctual Results	Percentage of Total Revenues
Issuance of common stock and exchangeability expenses	\$	69,041		3.6	%	\$	181,714	8.2	%	\$	179,333	8.8 %
Allocations of net income to limited partnership units and FPUs		30,461		1.6			50,410	2.3			51,462	2.5
Limited partnership units amortization		18,692		1.0			21,508	1.0			(7,938)	(0.4)
RSU amortization		12,565		0.7			5,204	0.2			1,787	0.1
Equity-based compensation and allocations of net income to limited partnership units and FPUs	\$	130,759		6.9	%	\$	258,836	11.7	%	\$	224,644	11.0 %

#### Year ended December 31, 2020 compared to the year ended December 31, 2019

### Revenues

## Leasing and Other Commissions

Leasing and other commission revenues decreased by \$340.9 million, or 39.9% to \$513.8 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019. Leasing and other commissions volumes fell significantly beginning in March of 2020 due to lower industry-wide leasing resulting from the impact of the COVID-19 pandemic, and in particular, our presence in large, urban markets, such as New York city and the San Francisco Bay Area

# Capital Markets

Capital markets revenue decreased by \$87.1 million or 16.1% to \$454.1 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019. Capital market volumes fell significantly beginning in March of 2020 due to lower industry-wide leasing resulting from the impact of the COVID-19 pandemic. However, a low interest rate environment coupled with significant capital available to invest in real estate has led to sequential improvement in capital markets activity since the second quarter of 2020, with investments concentrated in certain asset types, such as multi-family, life sciences and industrial. Our capital markets business was up 15.3% in the fourth quarter of 2020 as compared to the fourth quarter of 2019.

### Gains from Mortgage Banking Activities/Originations, Net

Gains from mortgage banking activities, net increased by \$112.8 million or 57.0%, to \$310.9 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019. The increase was primarily due to strong GSE originations and a more balanced product mix.

A portion of our gains from mortgage banking activities, net, relate to non-cash gains attributable to OMSRs. We recognize OMSR gains equal to the fair value of servicing rights retained on mortgage loans originated and sold. For the years ended December 31, 2020 and 2019, we recognized \$194.8 million and \$109.2 million of non-cash gains, respectively, related to OMSRs.

### Management Services, Servicing Fees and Other

Management services, servicing fees and other revenue increased \$2.1 million, or 0.3%, to \$626.1 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019. The increase was primarily due to an increase in non-fee pass-through revenue and valuation and appraisal, offset by lower interest income on escrow balances, lower interest on loans held for sale, and lower yield maintenance fees.

#### Expenses

### Compensation and Employee Benefits

Compensation and employee benefits expense decreased by \$128.6 million, or 10.1%, to \$1,147.4 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019. The decrease in the year ended December 31, 2020 was directly related to lower commission based revenues and our cost savings initiatives, partially offset by non-fee expenses and amortization of hiring costs.

# Equity-based compensation and allocations of net income to limited partnership units and FPUs

Equity-based compensation and allocations of net income to limited partnership units and FPUs decreased by \$128.1 million, or 49.5%, to \$130.8 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019 as a result of lower stock compensation charges of \$112.7 million and lower income allocation charges of \$20.0 million due to lower earnings.

## Operating, Administrative and Other

Operating, administrative and other expenses decreased \$67.5 million, or 18.6%, to \$294.4 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019 due to our cost savings initiatives.

#### Fees to Related Parties

Fees to related parties decreased by \$2.5 million, or 9.8%, to \$22.6 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019.

#### **Depreciation and Amortization**

Depreciation and amortization for the year ended December 31, 2020 increased by \$10.0 million, or 7.7%, to \$141.2 million as compared to the year ended December 31, 2019. This increase was due to a \$9.7 million increase in mortgage servicing rights amortization.

Because Newmark recognizes OMSR gains equal to the fair value of servicing rights retained on mortgage loans originated and sold, it also amortizes MSRs in proportion to the net servicing revenue expected to be earned. Subsequent to the initial recording, MSRs are amortized and carried at the lower of amortized cost or fair value. For the for the years ended December 31, 2020 and 2019, our revenue included \$194.8 million and \$109.2 million respectively, our expenses included \$111.3 million and \$101.5 million of MSR amortization, respectively. The MSR amortization increased due to higher scheduled amortization as a result of growth in the book value of the MSRs.

### Other Income (loss), Net

Other income (loss), net of \$15.3 million in the year ended December 31, 2020 was primarily related to \$121.9 million of income related to the 2020 annual Nasdaq Earn-out, partially offset by \$84.2 million of mark-to-market losses on non-marketable investments, a mark-to-market loss related to the Nasdaq Forwards of \$13.7 million and \$11.6 million of equity losses from Real Estate LP.

Other income, net of \$81.0 million in the year ended December 31, 2019 was primarily related to the recognition of income from the receipt of Nasdaq shares of \$113.9 million, including appreciation of Nasdaq shares held by Newmark, and unrealized gains of \$12.2 million relating to non-marketable investments carried under the measurement alternative, partially offset by mark-to-market losses related to the Nasdaq Forwards of \$51.1 million.

### Interest (Expense) Income, Net

Interest expense, net increased by \$5.6 million, or 17.6%, to \$37.7 million during the year ended December 31, 2020 as compared to the year ended December 31, 2019 due to borrowings on our Credit Facility.

#### Provision for Income Taxes

Provision for income taxes decreased by \$15.4 million, or 29.5%, to \$37.0 million for the year ended December 31, 2020 as compared to the year ended December 31, 2019. This decrease was primarily driven by lower pretax earnings. In general, our consolidated effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings.

### Net income attributable to noncontrolling interests

Net income attributable to noncontrolling interests decreased by \$15.2 million, or 34.2%, to \$29.2 million for the year ended December 31, 2020.

## Year ended December 31, 2019 compared to the year ended December 31, 2018

## Revenues

## Leasing and Other Commissions

Leasing and other commission revenues increased by \$37.3 million, or 4.6%, to \$854.8 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. The increase was largely due to organic growth.

#### Capital Markets

Capital markets revenue increased by \$72.4 million, or 15.4%, to \$541.3 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. The increase was driven by a 47.6% increase in mortgage brokerage volume and a 19.9% increase in investment sales volume, both of which significantly outpaced overall industry growth volumes in the U.S.

# Gains from Mortgage Banking Activities/Originations, Net

Gains from mortgage banking activities, net increased by \$15.8 million, or 8.7%, to \$198.1 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. The increase was primarily driven by an increase in GSE loan origination volume of \$1.4 billion, or 16.1%, to \$9.9 billion for the year ended December 31, 2019. As with other multifamily agency lenders, Newmark's mix of originations, and therefore revenues, can vary depending on the size of loans, as well by the categories of loans with respect to the FHA, Freddie Mac, and different Fannie Mae structures.

A portion of our gains from mortgage banking activities, net, relate to non-cash gains attributable to OMSRs. We recognize OMSR gains equal to the fair value of servicing rights retained on mortgage loans originated and sold. For the years ended December 31, 2019 and 2018, we recognized \$109.2 million and \$103.2 million of non-cash gains, respectively, related to OMSRs. As with originations, OMSR gains are also impacted by the product mix.

### Management Services, Servicing Fees and Other

Management services, servicing fees and other revenue increased \$45.0 million, or 7.8%, to \$624.0 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. Valuation and advisory increased \$21.4 million, or 31.1%. Servicing fees increased \$11.1 million (which includes a \$4.1 million increase in interest income on escrow balances and a \$3.5 million increase in yield maintenance fees), and interest income on loans held for sale increased \$2.0 million, which was largely offset by additional interest expense on the warehouse facilities collateralized by U.S. Government Sponsored Enterprises.

### Expenses

### Compensation and Employee Benefits

Compensation and employee benefits expense increased by \$114.0 million, or 9.8%, to \$1.3 billion for the year ended December 31, 2019 as compared to the year ended December 31, 2018. The main driver of this increase was Newmark's continued hiring of leading industry professionals.

### Equity-based compensation and allocations of net income to limited partnership units and FPUs

Equity-based compensation and allocations of net income to limited partnership units and FPUs increased by \$34.2 million, or 15.2%, to \$258.8 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. This increase was primarily driven by an increase of \$32.9 million in equity amortization.

## Operating, Administrative and Other

Operating, administrative and other expenses increased \$30.1 million, or 9.1%, to \$361.9 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. This increase was primarily driven by increases in selling and promotional and other expenses associated with acquisitions and new hires, an increase in interest expense on the warehouse facilities collateralized by GSEs of \$3.8 million, which is partially offset by the increase in interest income on Loans held for sale, at fair value.

#### Fees to Related Parties

Fees to related parties decreased by \$1.1 million, or 4.3%, to \$25.0 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018.

### Depreciation and Amortization

Depreciation and amortization for the year ended December 31, 2019 increased by \$33.4 million, or 34.2%, to \$131.1 million as compared to the year ended December 31, 2018. This increase was due to a \$23.1 million increase in mortgage servicing rights amortization and a \$9.0 million increase in fixed asset depreciation, which was due to a \$5.0 million asset impairment related to Newmark's restructuring plan.

Because Newmark recognizes OMSR gains equal to the fair value of servicing rights retained on mortgage loans originated and sold, it also amortizes MSRs in proportion to the net servicing revenue expected to be earned. Subsequent to the initial recording, MSRs are amortized and carried at the lower of amortized cost or fair value. For the years ended December 31, 2019 and 2018, our expenses included \$101.5 million and \$78.4 million of MSR amortization, respectively. \$17.1 million of the increase in MSR amortization was due to an impairment of the MSR to fair value resulting from a year over year decline in interest rates.

## Other Income, Net

Other income, net of \$81.0 million in the year ended December 31, 2019 was primarily related to the recognition of income from the receipt of Nasdaq shares of \$113.9 million, including appreciation of Nasdaq shares held by Newmark, and unrealized gains of \$12.2 million relating to non-marketable investments carried under the measurement alternative, partially offset by mark-to-market losses related to the Nasdaq Forwards of \$51.1 million.

### Interest (Expense) Income, Net

Interest expense, net decreased by \$18.1 million to \$32.1 million during the year ended December 31, 2019 as compared to the year ended December 31, 2018. Interest expense decreased due to the reduction in our long-term debt.

### Provision for Income Taxes

Provision for income taxes decreased by \$38.1 million, or 42.1%, to \$52.4 million for the year ended December 31, 2019 as compared to the year ended December 31, 2018. This decrease was primarily driven by the mix of allocable revenues among legal entities as a corporation versus flow through and certain return to provision adjustments, in addition to the revaluation of the deferred tax assets in the prior year, due to the Spin-Off. In general, our consolidated effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings.

### Net income attributable to noncontrolling interests

Net income attributable to noncontrolling interests decreased by \$40.8 million, or 47.9%, to \$44.4 million for the year ended December 31, 2019. The decrease was primarily attributable to the change in Newmark's corporate structure related to the Separation.

### QUARTERLY RESULTS OF OPERATIONS

The following table sets forth our quarterly results of operations for the indicated periods (in thousands). Results of any period are not necessarily indicative of results for a full year and may, in certain periods, be affected by seasonal fluctuations in our business. Certain reclassifications have been made to prior period amounts to conform to the current period's presentation.

	De	cember 31, 2020	Sep	tember 30, 2020	Ju	ne 30, 2020	March 31, 2020		D	ecember 31, 2019	Se	ptember 30, 2019 (1)	June 30, 2019		March 31, 2019	
Revenues:																
Commissions	\$	328,645	\$	197,903	\$	173,038	\$	268,362	\$	416,728	\$	357,908	\$	346,131	\$	275,268
Gains from mortgage banking activities/originations, net		100,228		91,192		69,071		50,422		49,316		72,332		45,091		31,346
Management services, servicing fees and other		172,553		146,829		141,609		165,146		166,320		156,394		160,256		141,042
Total revenues		601,426		435,924		383,718		483,930		632,364		586,634		551,478		447,656
Expenses:																
Compensation and employee benefits		362,676		253,908		230,518		300,257		354,862		341,036		316,737		263,353
Equity-based compensation and allocations of net income to limited partnership units and FPUs		56,215		50,769		10,860		12,914		148,965		56,647		39,353		13,871
Total compensation and employee benefits		418,891		304,677		241,378		313,171		503,827		397,683		356,090		277,224
Operating, administrative and other		79,322		61,790		61,012		92,281		85,918		86,297		101,749		87,893
Fees to related parties		5,447		6,109		5,205		5,812		3,990		7,088		7,222		6,725
Depreciation and amortization		36,580		29,627		28,946		46,039		32,634		36,781		33,425		28,304
Total operating expenses		540,240		402,203		336,541		457,303		626,369		527,849		498,486		400,146
Other income (loss), net		(58,367)		108,608		(36,389)		1,438		(14,313)		108,711		(3,726)		(9,718)
Income (loss) from operations		2,819		142,329		10,788		28,065		(8,318)		167,496		49,266		37,792
Interest expense, net		(9,111)		(9,532)		(10,056)		(9,030)		(8,141)		(8,167)		(8,081)		(7,699)
Income (loss) before income taxes and noncontrolling interests		(6,292)		132,797		732		19,035		(16,459)		159,329		41,185		30,093
Provision (benefit) for income taxes		(1,165)		33,272		88		4,797		(132)		36,760		9,121		6,687
Consolidated net income (loss)		(5,127)		99,525		644		14,238		(16,327)		122,569		32,064		23,406
Less: Net income (loss) attributable to noncontrolling interests	_	(1,346)		24,176		330		6,056		(5,362)		33,871		9,396		6,502
Net income (loss) available to common stockholders	\$	(3,781)	\$	75,349	\$	314	\$	8,182	\$	(10,965)	\$	88,698	\$	22,668	\$	16,904

<sup>(1)</sup> Amounts include the gains related to the Nasdaq Earn-out associated with the Nasdaq monetization transactions recorded in Other income (loss), net.

#### Financial Position, Liquidity and Capital Resources

#### Actions taken in response to COVID-19

In 2020, we took various measures to strengthen our balance sheet and maintain liquidity to withstand the potential impact of the COVID-19 pandemic. We increased our Credit Facility from \$250.0 million to \$465.0 million to enhance financial flexibility. We reduced dividends to common stockholders to \$0.01 as approved by our Board of Directors beginning with the first quarter of 2020, and distributions to partners were reduced comparably. We took actions to reduce expenses for 2020, and on an ongoing basis, related to support and operations functions. Collectively, these actions reinforce our ability to maintain financial flexibility during the COVID-19 pandemic and emerge from the crises with market share gains.

#### Overview

The primary source of liquidity for our business is the cash flow provided by our operations and our off-balance sheet Nasdaq asset.

Our future capital requirements will depend on many factors, including our growth, the expansion of our sales and marketing activities, our expansion into other markets and our results of operations. To the extent that existing cash, cash from operations and credit facilities, and Nasdaq shares are insufficient to fund our future activities, we may need to raise additional funds through public equity or debt financing. As of December 31, 2020, our long-term debt consists of our 6.125% Senior Notes with a carrying amount of \$542.8 million and \$137.6 million outstanding under the Credit Facility.

### Financial Position

Total assets at December 31, 2020 were \$4.0 billion as compared to \$3.2 billion at December 31, 2019. The increase of \$780.9 million can be primarily attributed to an increase in loans held for sale, at fair value of \$871.5 million.

Total liabilities at December 31, 2020 and 2019 were \$3.0 billion and \$2.2 billion, respectively. The increase of \$801.8 million can be primarily attributed to an increase in outstanding borrowings under warehouse facilities collateralized by U.S. Government Sponsored Enterprises of \$851.6 million and an increase in long-term debt of \$91.1 million, partially offset by a decrease in accounts payable, accrued expenses and other liabilities of \$90.5 million.

## Liquidity

We expect to generate cash flows from operations to fund our business and to meet our short-term liquidity requirements, which we define as the next twelve months. As of December 31, 2020, we had \$191.4 million of cash and cash equivalents, \$325.0 million of availability on our revolver and Nasdaq stock and retained upside as described below.

On February 2, 2021, Nasdaq announced that it entered into a definitive agreement to sell its U.S. Fixed income business to Tradeweb, the closing of which will accelerate Newmark's receipt of the Nasdaq shares, subject to an agreed upon present value discount (pursuant to the discounting adjustment provisions set forth in the original purchase agreement). The exact number of Nasdaq shares to be issued to Newmark in this accelerated issuance will depend on the closing date of the transaction. Upon the closing of the Nasdaq transaction, the Company's 2021 and 2022 Nasdaq Forwards are expected to accelerate and settle. Net of the Nasdaq Forward settlement, Newmark estimates it will receive approximately 5.0 million shares of Nasdaq stock, worth approximately \$723.5 million, based on the closing price of Nasdaq shares on February 17, 2021.

### Managing our multifamily GSE mortgage business through the pandemic

We are a lender for Multifamily, Seniors, Healthcare, Student, and Manufactured Housing Community (MHC) assets through Fannie Mae, Freddie Mac, and FHA.

- These loans are guaranteed by the respective capital source and pre-sold by us prior to the commitment of any corporate funds. We take no interest rate risk on the origination and sale of these loans.
- The pre-sold loans are funded at a 100% advance rate via bank warehouse facilities and are generally held for a period of 30-45 days prior to the consummation of a sale at an annualized carry rate of approximately 50 basis points. As of December 31, 2020, we had \$1.8 billion of warehouse loan funding available through multiple banking partners of which \$900.0 million were temporary increases which expired in February 2021.
- · We also service loans for Fannie Mae, Freddie Mac, FHA, and various life insurance companies, banks, CMBS and other lenders.
- We share credit losses on a pari passu basis with Fannie Mae (weighted average loss sharing is approximately 30%) on our \$24.0 billion portfolio. In the event of an actual credit loss, all losses are allocated between the two parties based on the contractual loss sharing arrangement. Although we share credit losses on our Fannie Mae DUS portfolio, we view our originated servicing portfolio to be conservative in terms of relevant credit metrics such as debt service coverage, original loan-to-value and market and borrower quality.

Following enactment of the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act") on March 27, 2020, Fannie Mae, Freddie Mac and Ginnie Mae announced forbearance of loan payment programs. Newmark only has advancing obligations under Fannie Mae and Ginnie Mae. Effective July 1, 2020, Fannie announced an update to their forbearance of loan payment program:

- Forbearance may be granted for an additional three months of loan payments (for a total of six months). To be eligible, borrower must be in compliance with existing forbearance and demonstrate a hardship directly related to COVID-19.
- While the forbearance rate remains difficult to predict, we would be required to advance up to \$4.7 million for each 1% increase in the forbearance rate based on the CARES Act forbearance period.
- As of December 31, 2020, Newmark had four loans totaling \$53.5 million in outstanding principal balance where we have \$0.4 million in outstanding servicing advances.
- Newmark has a \$125 million line of credit with Bank of America within its \$400.0 million warehouse facility to fund principal and interest servicing advances during the forbearance period related to the CARES Act.
- We have a contractual right to be reimbursed in full by Fannie Mae and Ginnie Mae for all servicer advances made during the COVID-19 forbearance program.

#### Long-term debt

Long-term debt consisted of the following (in thousands):

		December 31,				
	2	020		2019		
6.125% Senior Notes	\$	542,772	\$	540,377		
Credit Facility		137,613		48,917		
Total	\$	680,385	\$	589,294		

#### 6.125% Senior Notes

On November 2, 2018, Newmark announced the pricing of an offering of \$550.0 million aggregate principal amount of 6.125% Senior Notes due 2023, which closed on November 6, 2018. The 6.125% Senior Notes were offered and sold in a private offering exempt from the registration requirements under the Securities Act. The 6.125% Senior Notes are general senior unsecured obligations of Newmark. These 6.125% Senior Notes were priced at 98.94% to yield 6.375%. The 6.125% Senior Notes bear an interest rate of 6.125% per annum, payable on each May 15 and November 15, beginning on May 15, 2019 and will mature on November 15, 2023. The 6.125% Senior Notes were subsequently exchanged for notes with substantially similar terms that were registered under the Securities Act.

#### Credit Facility

On November 28, 2018, Newmark entered into the Credit Agreement by and among Newmark, the several financial institutions from time to time party thereto, as Lenders, and Bank of America N.A., as administrative agent. The Credit Agreement was amended on February 26, 2020 to increase the size of the facility and extend the maturity date to February 26, 2023. The Amended Credit Agreement provided for a \$425.0 million three-year unsecured senior revolving credit facility. The Credit Agreement was again amended on March 16, 2020 to increase the size of the facility. The Amended Credit Agreement provides for a \$465.0 million three-year unsecured senior revolving credit facility. As of December 31, 2020, the carrying value of borrowings outstanding under the Amended Credit Agreement was \$137.6 million. Borrowings under the Amended Credit Facility will bear an annual interest equal to, at Newmark's option, either (a) London Interbank Offered Rate ("LIBOR") for specified periods, or upon the consent of all Lenders, such other period that is 12 months or less, plus an applicable margin, or (b) a base rate equal to the greatest of (i) the federal funds rate plus 0.5%, (ii) the prime rate as established by the administrative agent, and (iii) one-month LIBOR plus 1.0%. The applicable margin is 1.75% with respect to LIBOR borrowings and 0.75% with respect to base rate borrowings, both of which can be up to 0.50% higher depending upon Newmark's credit rating. The Amended Credit Facility also provides for an unused facility fee. During the year ended December 31, 2020, Newmark drew \$365.0 million and on the Credit Facility and paid down \$275.0 million.

### Cantor Credit Agreement

On November 30, 2018, Newmark entered into an unsecured credit agreement with Cantor. The Cantor Credit Agreement provides for each party to issue loans to the other party in the lender's discretion. Pursuant to the Cantor Credit Agreement, the parties and their respective subsidiaries (with respect to CFLP, other than BGC and its subsidiaries) may borrow up to an aggregate principal amount of \$250.0 million from each other from time to time at an interest rate which is the higher of CFLP's or Newmark's short-term borrowing rate then in effect, plus 1.0%. As of December 31, 2020, there were no borrowings outstanding under the Cantor Credit Agreement.

### Warehouse Facilities Collateralized by U.S. Government Sponsored Enterprises

As of December 31, 2020, Newmark had \$1.8 billion of committed loan funding available through three commercial banks and an uncommitted \$400.0 million Fannie Mae loan repurchase facility. Consistent with industry practice, these warehouse facilities are short-term, requiring annual renewal. These warehouse facilities are collateralized by an assignment of the underlying mortgage loans originated under its various lending programs and third-party purchase commitments and are recourse only to our wholly-owned subsidiary, Berkeley Point Capital, LLC. As of December 31, 2020 and 2019, we had \$1.1 billion and \$209.6 million outstanding under "Warehouse facilities collateralized by U.S. Government Sponsored Enterprises" on our accompanying consolidated balance sheets.

#### Cash Flows

Cash flows from operations excluding activity from loan originations and sales, net were as follows (in thousands):

	Year Ended December 31,								
		2020		2019		2018			
Net cash provided by (used in) operating activities	\$	(777,694)	\$	986,761	\$	(332,367)			
Add back:									
Loan originations - loans held for sale		12,374,231		8,783,225		8,612,671			
Loan sales - loans held for sale		(11,527,010)		(9,563,973)		(8,002,872)			
Unrealized gains on loans held for sale		24,295		5,174		18,430			
Net cash provided by operating activities excluding activity from loan originations and sales (1)(2)	\$	93,822	\$	211,187	\$	295,862			

<sup>(1)</sup> Includes payments for corporate taxes in the amount of \$80.3 million, \$95.1 million and \$1.2 million for the years ended December 31, 2020, 2019 and 2018, respectively.

### Cash Flows for the Year Ended December 31, 2020

For the year ended December 31, 2020, we used \$777.7 million of cash for operations. However, excluding activity from loan originations and sales, net cash used by operating activities for the year ended December 31, 2020 was \$93.8 million. We had consolidated net income of \$109.3 million, \$146.6 million of positive adjustments to reconcile net income to net cash used by operating activities (excluding activity from loan originations and sales) and \$162.0 million of negative changes in operating assets and liabilities. The negative change in operating assets and liabilities included \$127.9 million of increases in loans, forgivable loans and other receivables from employees, a \$123.7 million decrease in receivables, net, a \$82.4 million decrease in accounts payable, accrued expenses and other liabilities, and a \$75.4 million decrease in accrued compensation. Cash used in investing activities was \$3.6 million, primarily related to \$34.7 million of proceeds from the sale of marketable securities, partially offset by \$19.6 million in purchases of fixed assets, \$12.8 million for the purchase of a debt security, and \$5.9 million of payments for acquisitions, net of cash acquired. Cash provided by financing activities of \$817.8 million primarily related to \$851.6 million of net borrowings on the warehouse facilities collateralized by U.S. Government Sponsored Enterprises, and \$365.0 million borrowing under the Credit Facility, partially offset by \$275.0 million repayment on the Credit Facility, \$81.9 million in earning distributions to limited partnership interests and other noncontrolling interests, and \$23.2 million in dividends to stockholders.

### Cash Flows for the Year Ended December 31, 2019

For the year ended December 31, 2019, we generated \$986.8 million of cash from operations. Excluding activity from loan originations and sales, net cash provided by operating activities for the year ended December 31, 2019 was \$211.2 million. We had consolidated net income of \$161.7 million, \$222.6 million of positive adjustments to reconcile net income to net cash provided by operating activities (excluding activity from loan originations and sales) and \$173.1 million of negative changes in operating assets and liabilities. The negative change in operating assets and liabilities included \$161.9 million of increases in loans, forgivable loans and other receivables from employees and partners primarily related to continued hiring and expansion of our business, \$113.2 million of increases in other assets, and \$52.0 million of increase in receivables, net, offset by an increase of \$130.7 million in accounts payable, accrued expenses and other liabilities and an increase of \$23.4 million in payables to related parties. Cash used in investing activities was \$56.8 million, primarily related to \$34.5 million in purchases of fixed assets, \$33.9 million of payments for acquisitions, net of cash acquired, \$28.0 million in purchases of non-marketable investments, net, partially offset by \$32.6 million of proceeds from the sale of marketable securities, and \$8.6 million of distributions from Real Estate L.P. We used \$895.5 million of cash from financing activities primarily due to net repayments on the warehouse facilities collateralized by U.S. Government Sponsored Enterprises of \$762.7 million, distributions to limited partnership interests and other noncontrolling interests of \$140.6 million, dividends to stockholders of \$69.2 million and treasury stock repurchases of \$37.4 million, partially offset by net borrowings under the Credit Facility of \$50.0 million, the settlement of pre-Spin-Off related party receivables of \$33.9 million, and proceeds from securities loaned of \$36.7 million.

<sup>(2)</sup> Includes payments to employees and partners of \$127.9 million, \$161.9 million and \$109.6 million for the years ended December 31, 2020, 2019 and 2018, respectively.

#### Cash Flows for the Year Ended December 31, 2018

For the year ended December 31, 2018, we used \$332.4 million of cash from operations. However, excluding activity from loan originations and sales, net cash provided by operating activities for the year ended December 31, 2018 was \$295.9 million. We had consolidated net income of \$191.9 million, \$149.9 million of positive adjustments to reconcile net income to net cash provided by operating activities (excluding activity from loan originations and sales) and \$45.9 million of negative changes in operating assets and liabilities. The negative change in operating assets and liabilities included \$109.6 million of increases in loans, forgivable loans and other receivables from employees and partners primarily related to continued hiring and expansion of our business and \$129.5 million of increases in receivables related to acquisitions and increased revenues, offset by increase of \$203.1 million in accounts payable, accrued expenses and other liabilities. Cash provided by investing activities was \$7.7 million, primarily related to \$95.9 million of proceeds from the sale of marketable securities, partially offset by \$34.5 million of payments for acquisitions, \$29.5 million in non-marketable investments and \$21.0 million of purchases of fixed assets. We generated \$338.6 million cash from financing activities primarily due to net proceeds from warehouse facilities collateralized by U.S. Government Sponsored Enterprises of \$611.9 million, of \$242.0 million of proceeds from the Newmark OpCo Preferred Investment, partially offset by distributions to limited partnership interest and noncontrolling interests of \$46.5 million, and dividends of \$41.8 million, and \$1,156.0 million repayment of long-term debt.

#### Credit Ratings

As of December 31, 2020, our public long-term credit ratings and associated outlooks are as follows:

	Rating	Outlook
Fitch Ratings Inc.	BBB-	Stable
JCRA	BBB+	Stable
Kroll Bond Rating Agency	BBB-	Stable
Standard & Poor's	BB+	Negative

Credit ratings and associated outlooks are influenced by several factors, including but not limited to: operating environment, earnings and profitability trends, the prudence of funding and liquidity management practices, balance sheet size/composition and resulting leverage, cash flow coverage of interest, composition and size of the capital base, available liquidity, outstanding borrowing levels and the firm's competitive position in the industry. A credit rating and/or the associated outlook can be revised upward or downward at any time by a rating agency if such rating agency decides that circumstances warrant such a change. Any reduction in our credit ratings and/or the associated outlook could adversely affect the availability of debt financing on terms acceptable to us, as well as the cost and other terms upon which we are able to obtain any such financing. In addition, credit ratings and associated outlooks may be important to customers or counterparties when we compete in certain markets and when we seek to engage in certain transactions. In connection with certain agreements, interest rates on our notes may incur increases of up to 2% in the event of a credit ratings downgrade.

## **Regulatory Requirements**

Newmark is subject to various capital requirements in connection with seller/servicer agreements that Newmark has entered into with the various GSEs. Failure to maintain minimum capital requirements could result in Newmark's inability to originate and service loans for the respective GSEs and could have a direct material adverse effect on our accompanying consolidated financial statements. As of December 31, 2020, Newmark has met all capital requirements. As of December 31, 2020, the most restrictive capital requirement was Fannie Mae's net worth requirement. Newmark exceeded the minimum requirement by \$357.8 million.

Certain of Newmark's agreements with Fannie Mae allow Newmark to originate and service loans under Fannie Mae's Delegated Underwriting and Servicing ("DUS") Program. These agreements require Newmark to maintain sufficient collateral to meet Fannie Mae's restricted and operational liquidity requirements based on a pre-established formula. Certain of Newmark's agreements with Freddie Mac allow Newmark to service loans under Freddie Mac's Targeted Affordable Housing ("TAH") Program. These agreements require Newmark to pledge sufficient collateral to meet Freddie Mac's liquidity requirement of 8% of the outstanding principal of TAH loans serviced by Newmark. As of December 31, 2020 and December 31, 2019, Newmark has met all liquidity requirements.

In addition, as a servicer for Fannie Mae, the Government National Mortgage Association ("Ginnie Mae") and FHA, Newmark is required to advance to investors any uncollected principal and interest due from borrowers. As of December 31, 2020 and 2019, outstanding borrower advances were \$0.8 million and \$0.3 million, respectively, and are included in "Other assets" in our accompanying consolidated balance sheets.

On September 9, 2019, the U.S. Department of the Treasury issued a Housing Reform Plan (the "Plan") in response to a March 27, 2019 Presidential Memorandum soliciting reforms in the housing financing system designed to minimize taxpayer exposure to future bailouts. The primary recommendations of the Plan are: (i) that existing government support for the secondary markets should be explicitly defined, tailored and paid for; (ii) that the GSEs' conservatorship should come to an end; (iii) the implementation of reforms necessary to ensure that the GSEs, and any successors, are appropriately capitalized to withstand a severe economic downturn and that shareholders and unsecured creditors, rather than U.S. taxpayers, bear the losses; (iv) that the GSEs should continue to support affordable housing at a reasonable economic return that may be less than the return earned on other activities; (v) that the FHFA and the U.S. Department of Housing and Urban Development should clearly define the appropriate roles and overlap between the GSEs and the Federal Housing Administration so as to avoid duplication and (vi) that measures should be implemented to "level the playing field" between the GSEs and private sector competitors. Additionally, in September 2019, FHFA announced a cap of \$200 billion as the maximum volume for combined Fannie Mae and Freddie Mac multifamily volume through the end of 2020, of which 37.5% must meet certain affordability requirements. The foregoing proposals may have the effect of impacting the volume of business that we may do with Fannie Mae and Freddie Mac. Additionally, the potential increase in our proportion of affordable business and the potential implementation of a fee to be charged in connection with the government's offer of a guarantee may alter the economics of the business and, accordingly, may impact our financial results.

See "Regulation" in Part II, Item 8 of this Annual Report on Form 10-K for additional information related to our regulatory environment.

### **Equity**

### Repurchase Program

On August 1, 2018, the Newmark Board of Directors and Audit Committee authorized repurchases of shares of Newmark's Class A common stock and purchases of limited partnership interests or other equity interests in Newmark's subsidiaries up to \$200 million. This authorization includes repurchases of stock or units from executive officers, other employees and partners, including of BGC and Cantor, as well as other affiliated persons or entities. For the year ended December 31, 2020, Newmark has repurchased 930,226 shares of Class A common stock at an average price of \$7.33. As of December 31, 2020, Newmark had \$150.6 million remaining from its share repurchase and unit purchase authorization. On February 17, 2021, our Board increased our share repurchase authorization to \$400 million.

The following table details our share repurchase activity during 2020, including the total number of shares purchased, the average price paid per share, the number of shares repurchased as part of our publicly announced repurchase program and the approximate value that may yet be purchased under such program (in thousands except share and per share amounts):

Annroximate

Period	Total Number of Shares Repurchased/Purchased	Average Price Paid per Unit or Share	Total Number of Shares Repurchased as Part of Publicly Announced Program	Dollar Value of Units and Shares That May Yet Be Repurchased/ Purchased Under the Plan
Balance, January 1, 2020	4,568,002	\$ 9.32	4,568,002	\$ 157,413
January 1, 2020 - March 31, 2020	<u> </u>	_	_	
April 1, 2020 - June 30, 2020	_	_	_	
July 1, 2020 - September 30, 2020	<u> </u>	_	_	
October 1, 2020 - December 31, 2020	930,226	7.33	930,226	
Total	5,498,228	\$ 8.99	5,498,228	\$ 150,596

#### Fully Diluted Share Count

Our fully diluted weighted-average share count follows (in thousands):

	Decemb	per 31,
	2020	2019
Common stock outstanding <sup>(1)</sup>	179,106	177,774
Partnership units <sup>(2)</sup>	85,160	89,427
RSUs (Treasury stock method)	355	1,290
Newmark exchange shares	230	369
Total <sup>(3)</sup>	264,851	268,860

- (1) Common stock consisted of Class A shares and Class B shares. For the year ended December 31, 2020, the weighted-average number of Class A shares was \$157.8 million shares and Class B shares was 21.3 million that were included in our fully diluted EPS computation because the conditions for issuance had been met by the end of the period.
- <sup>(2)</sup> Partnership units collectively include founding/working partner units, limited partnership units, and Cantor units, (see Note 2 "Limited Partnership Interests in Newmark Holdings and BGC Holdings", to our Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K for more information). In general, these partnership units are potentially exchangeable into shares of Newmark Class A common stock. In addition, partnership units held by Cantor are generally exchangeable into shares of Newmark Class A common stock and/or for up to 22.7 million shares of Newmark Class B common stock. These partnership units also generally receive quarterly allocations of net income, after the deduction of the Preferred Distribution, based on their weighted-average pro rata share of economic ownership of the operating subsidiaries. As a result, these partnership units are included in the fully diluted share count calculation shown above.
- (3) For the year ended December 31, 2020, the weighted-average share count includes 85.2 million potentially anti-dilutive securities, which were excluded in the computation of fully diluted earnings per share.

Our fully diluted period-end (spot) share count were as follows (in thousands):

	Decemb	ber 31,
	2020	2019
Common stock outstanding	182,461	177,551
Partnership units	79,666	82,380
Newmark RSUs	_	_
Newmark exchange shares	226	238
Other	363	674
Total	262,716	260,843

#### Contingent Payments Related to Acquisitions

Newmark completed acquisitions for which contingent cash consideration of \$18.8 million. The contingent cash liability is recorded at fair value as deferred consideration on our accompanying consolidated balance sheets.

# **Equity Method Investments**

Newmark has an investment in Real Estate LP, a joint venture with Cantor in which Newmark has a less than majority ownership and has the ability to exert significant influence over the operating and financial policies. As of December 31, 2020, Newmark had \$88.3 million in this equity method investment, which represents a 27% ownership in Real Estate LP.

### Registration Statements

On March 28, 2019, we filed a registration statement on Form S-3 pursuant to which CF&Co may make offers and sales of our 6.125% Senior Notes in connection with ongoing market-making transactions which may occur from time to time. Such market-making transactions in these securities may occur in the open market or may be privately negotiated at prevailing market prices at a time of resale or at related or negotiated prices. Neither CF&Co, nor any of our affiliates, has any obligation to make a market in our securities, and CF&Co or any such other affiliate may discontinue market-making activities at any time without notice. Newmark does not receive any proceeds from market-making activities in these securities by CF&Co (or any of its affiliates).

We have an effective registration statement on Form S-4, with respect to the offer and sale of up to 20.0 million shares of our Class A common stock from time to time in connection with business combination transactions, including acquisitions of other businesses, assets, properties or securities. As of December 31, 2020, we have issued 0.6 million shares of our Class A common stock under this registration statement.

#### **Contractual Obligations and Commitments**

The following table summarizes certain of Newmark's contractual obligations at December 31, 2020 (in thousands):

	Total	Less than 1 Year 1-3 Years		3-5 Years			More than 5 Years	
Operating leases (1)	\$ 329,334	\$	45,701	\$ 82,579	\$	74,386	\$	126,668
Warehouse facilities collateralized by U.S. Government Sponsored $\mbox{\it Enterprises}^{(2)}$	1,061,202		1,061,202	_		_		_
Long-term debt <sup>(3)</sup>	690,000		_	690,000		_		_
Interest in long-term debt(4)	102,503		36,339	66,164		_		_
Interest on warehouse facilities collateralized by U.S. Government Sponsored Enterprises <sup>(5)</sup>	1,062		1,062	_		_		_
Total contractual obligations	\$ 2,184,101	\$	1,144,304	\$ 838,743	\$	74,386	\$	126,668

- (1) Operating lease are related to rental payments under various non-cancelable leases principally for office space.
- (2) Warehouse facilities are collateralized by \$1,086.8 million of loans held for sale, at fair value (See Note 21 "Warehouse Facilities Collateralized by U.S. Government Sponsored Enterprises" to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K) which loans were either under commitment to be purchased by Freddie Mac or had confirmed forward trade commitments for the issuance of and purchase of Fannie Mae or Ginnie Mae mortgage-backed securities.
- (3) Long-term debt reflects long-term borrowings of \$550.0 million 6.125% Senior Notes. The carrying amount of these notes was approximately \$542.8 million. Long-term debt also includes the borrowings under the Credit Facility, which is assumed to be outstanding until the maturity date of the Credit Facility. The carrying amount of the borrowing under the Credit Facility is \$137.6 million. (See Note 22 "Long-Term Debt" to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K.)
- (4) Reflects interest on the \$550.0 million 6.125% Senior Notes until their maturity date of November 15, 2023, in addition to the borrowings of \$140.0 million assumed to be outstanding until the maturity date of the Credit Facility. Interest on the borrowings under the Credit Facility was projected using the 1-month LIBOR rate plus 175 basis points.
- Interest on the warehouse facilities collateralized by U.S. Government Sponsored Enterprises was projected by using by using the 1-month LIBOR rate plus their respective additional basis points, primarily 140 basis points above LIBOR, applied to their respective outstanding balances as of December 31, 2020, through their respective maturity dates. Their respective maturity dates range from June 2021 to October 2021, while one line has an open maturity date. The notional amount of these committed warehouse facilities was \$2.2 billion at December 31, 2020. One of the warehouse lines established a \$125 million sublimit line of credit to fund potential principal and interest servicing advances on the Company's Fannie Mae portfolio during the forbearance period related to the CARES Act. Advances will have an interest rate of 1-month LIBOR plus 200 bps. There were no outstanding draws on this sublimit at December 31, 2020. One warehouse line was temporarily increased by \$300 million to \$900 million for the period December 1, 2020 to February 1, 2021

As of December 31, 2020 and 2019, Newmark was committed to fund approximately \$0.4 billion and \$1.5 billion, respectively, which is the total remaining draws on construction loans originated by Newmark under the Housing and Urban Development ("HUD") 221(d)4, 220 and 232 programs, rate locked loans that have not been funded, and forward commitments, as well as the funding for Fannie Mae structured transactions. Newmark also has corresponding commitments to sell these loans to various purchasers as they are funded.

#### **Critical Accounting Policies and Estimates**

The preparation of our accompanying consolidated financial statements in conformity with U.S. GAAP guidance requires management to make estimates and assumptions that affect the reported amounts of the assets and liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities in our accompanying consolidated financial statements. These accounting estimates require the use of assumptions about matters, some which are highly uncertain at the time of estimation. To the extent actual experience differs from the assumptions used, our accompanying consolidated balance sheets, consolidated statements of operations and consolidated statements of cash flows could be materially affected. We believe that of our significant accounting policies, the following policies involve a higher degree of judgment and complexity.

#### **Revenue Recognition**

We derive our revenues primarily through commissions from brokerage services, gains from mortgage banking activities/originations, net, revenues from real estate management services, servicing fees and other revenues. Revenue from contracts with customers is recognized when, or as, we satisfy our performance obligations by transferring the promised goods or services to the customers as determined by when, or as, the customer obtains control of that good or service. A performance obligation may be satisfied over time or at a point in time. Revenue from a performance obligation satisfied over time is recognized by measuring our progress in satisfying the performance obligation as evidenced by the transfer of the goods or services to the customer. Revenue from a performance obligation satisfied at a point in time is recognized at the point in time when the customer obtains control over the promised good or service. The amount of revenue recognized reflects the consideration we expect to be entitled to in exchange for those promised goods or services (i.e., the "transaction price"). In determining the transaction price, we consider consideration promised in a contract that includes a variable amount, referred to as variable consideration, and estimate the amount of consideration due to us. Additionally, variable consideration is included in the transaction price only to the extent that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur. In determining when to include variable consideration in the transaction price, we consider all

information (historical, current and forecast) that is available, including the range of possible outcomes, the predictive value of past experiences, the time period of when uncertainties expect to be resolved and the amount of consideration that is susceptible to factors outside of our influence.

We also use third-party service providers in the provision of its services to customers. In instances where a third-party service provider is used, we perform an analysis to determine whether we are acting as a principal or an agent with respect to the services provided. To the extent that we are acting as a principal, the revenue and the expenses incurred are recorded on a gross basis. In instances where we are acting as an agent, the revenue and expenses are presented on a net basis within the revenue line item.

In some instances, we perform services for customers and incur out-of-pocket expenses as part of delivering those services. Our customers agree to reimburse us for those expenses, and those reimbursements are part of the contract's transaction price. Consequently, these expenses and the reimbursements of such expenses from the customer are presented on a gross basis because the services giving rise to the out-of-pocket expenses do not transfer a good or service. The reimbursements are included in the transaction price when the costs are incurred, and the reimbursements are due from the customer.

#### MSRs, Net

We initially recognize and measure the rights to service mortgage loans at fair value and subsequently measure them using the amortization method. We recognize rights to service mortgage loans as separate assets at the time the underlying originated mortgage loan is sold, and the value of those rights is included in the determination of the gains on loans held for sale. Purchased MSRs, including MSRs purchased from CCRE, are initially recorded at fair value, and subsequently measured using the amortization method.

We receive up to a 3-basis point servicing fee and/or up to a 1-basis point surveillance fee on certain Freddie Mac loans after the loan is securitized in a Freddie Mac pool ("Freddie Mac Strip"). The Freddie Mac Strip is also recognized at fair value and subsequently measured using the amortization method, but is recognized as a MSR at the securitization date.

MSRs are assessed for impairment, at least on an annual basis, based upon the fair value of those rights as compared to the amortized cost. Fair values are estimated using a valuation model that calculates the present value of the future net servicing cash flows. In using this valuation method, we incorporate assumptions that management believes market participants would use in estimating future net servicing income. The fair value estimates are sensitive to significant assumptions used in the valuation model such as prepayment rates, cost of servicing, escrow earnings rates, discount rates and servicing multiples, which are affected by expectations about future market or economic conditions derived, in part, from historical data. It is reasonably possible that such estimates may change. We amortize the MSRs in proportion to, and over the period of, the projected net servicing income. For purposes of impairment evaluation and measurement, we stratify MSRs based on predominant risk characteristics of the underlying loans, primarily by investor type (Fannie Mae/Freddie Mac, FHA/GNMA, CMBS and other). To the extent that the carrying value exceeds the fair value of a specific MSR strata, a valuation allowance is established, which is adjusted in the future as the fair value of MSRs increases or decreases. Reversals of valuation allowances cannot exceed the previously recognized impairment up to the amortized cost.

# **Equity-Based and Other Compensation**

Discretionary Bonus: A portion of our compensation and employee benefits expense comprises discretionary bonuses, which may be paid in cash, equity, partnership awards or a combination thereof. We accrue expense in a period based on revenues in that period and on the expected combination of cash, equity and partnership units. Given the assumptions used in estimating discretionary bonuses, actual results may differ.

Restricted Stock Units: We account for equity-based compensation under the fair value recognition provisions of U.S. GAAP guidance. Restricted stock units (which we refer to as "RSUs") provided to certain employees are accounted for as equity awards, and in accordance with U.S. GAAP guidance, we are required to record an expense for the portion of the RSUs that is ultimately expected to vest. Further, U.S. GAAP guidance requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Because significant assumptions are used in estimating employee turnover and associated forfeiture rates, actual results may differ from our estimates under different assumptions or conditions.

The fair value of RSU awards to employees is determined on the date of grant, based on the fair value of our Class A common stock. Generally, RSUs granted by us as employee compensation do not receive dividend equivalents; as such, we adjust the fair value of the RSUs for the present value of expected forgone dividends, which requires us to include an estimate of expected dividends as a valuation input. This grant-date fair value is amortized to expense ratably over the awards' vesting periods. For RSUs with graded vesting features, we have made an accounting policy election to recognize compensation cost on

a straight-line basis. The amortization is reflected as non-cash equity-based compensation expense in our accompanying consolidated statements of operations.

Restricted Stock: Restricted stock provided to certain employees is accounted for as an equity award, and as per U.S. GAAP guidance, we are required to record an expense for the portion of the restricted stock that is ultimately expected to vest. We have granted restricted stock that is not subject to continued employment or service; however, transferability is subject to compliance with our and our affiliates' customary non-compete obligations. Such shares of restricted stock are generally saleable by partners in 5 to 10 years. Because the restricted stock is not subject to continued employment or service, the grant-date fair value of the restricted stock is expensed on the date of grant. The expense is reflected as non-cash equity-based compensation expense in our accompanying consolidated statements of operations.

Limited Partnership Units: Limited partnership units in Newmark Holdings and BGC Holdings are held by Newmark employees and receive quarterly allocations of net income and are generally contingent upon services being provided by the unit holders. As discussed above, preferred units in Newmark Holdings and BGC Holdings are not entitled to participate in partnership distributions other than with respect to a distribution at a rate of either 0.6875% (which is 2.75% per calendar year) or such other amount as set forth in the award documentation. The quarterly allocations of net income to such limited partnership units are reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in our accompanying consolidated statements of operations.

Certain of these limited partnership units entitle the holders to receive post-termination payments equal to the notional amount in four equal yearly installments after the holder's termination. These limited partnership units are accounted for as post-termination liability awards under U.S. GAAP guidance, which requires that Newmark record an expense for such awards based on the change in value at each reporting period and include the expense in our accompanying consolidated statements of operations as part of "Equity-based compensation and allocations of net income to limited partnership units and FPUs." The liability for limited partnership units with a post-termination payout is included in "Other long-term liabilities" on our accompanying consolidated balance sheets.

Certain limited partnership units held by Newmark employees are granted exchangeability into Class A common stock or may be redeemed in connection with the grant of shares of Class A common stock. At the time exchangeability is granted, or the shares are issued, Newmark recognizes an expense based on the fair value of the award on that date, which is included in "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in our accompanying consolidated statements of operations.

Employee Loans: We have entered into various agreements with certain of our employees and partners whereby these individuals receive loans that may be either wholly or in part repaid from distributions that the individuals receive on some or all of their limited partnership interests or may be forgiven over a period of time. Cash advance distribution loans are documented in formal agreements and are repayable in timeframes outlined in the underlying agreements. We intend for these advances to be repaid in full from the future distributions on existing and future awards granted. The allocations of net income to the awards are treated as compensation expense and the proceeds from distributions are used to repay the loan. The forgivable portion of any loans is recognized as compensation expense in our accompanying consolidated statements of operations over the life of the loan. We review the loan balances each reporting period for collectability. If we determine that the collectability of a portion of the loan balances is not expected, we recognize a reserve against the loan balances. Actual collectability of loan balances may differ from our estimates. As of December 31, 2020 and 2019, the aggregate balance of employee loans, net of reserve, was \$454.3 million and \$403.7 million, respectively, and is included as "Loans, forgivable loans and other receivables from employees and partners, net" in our accompanying consolidated balance sheets. Compensation expense for the above-mentioned employee loans for the years ended December 31, 2020, 2019 and 2018 were \$73.6 million, \$39.0 million, and \$27.7 million, respectively. The compensation expense related to these loans was included as part of "Compensation and employee benefits" in our accompanying consolidated statements of operations.

#### Goodwill

Goodwill is the excess of the purchase price over the fair value of identifiable net assets acquired in a business combination. As prescribed in U.S. GAAP guidance, *Intangibles – Goodwill and Other Intangible Assets*, goodwill is not amortized, but instead is periodically tested for impairment. We review goodwill for impairment on an annual basis during the fourth quarter of each fiscal year or whenever an event occurs, or circumstances change that could reduce the fair value of a reporting unit below its carrying amount.

When reviewing goodwill for impairment, we first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount, including goodwill. If the results of the qualitative

assessment indicate that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, or if we choose to bypass the qualitative assessment, we perform a quantitative goodwill impairment analysis as follows.

The quantitative goodwill impairment test, used to identify both the existence of impairment and the amount of impairment loss, compares the fair value of a reporting unit with its carrying amount, including goodwill. If the carrying amount of a reporting unit exceeds its fair value, an impairment loss should be recognized in an amount equal to that excess, limited to the total amount of goodwill allocated to that reporting unit. If the estimated fair value of a reporting unit exceeds its carrying value, goodwill is deemed not to be impaired. To estimate the fair value of the reporting unit, we use a discounted cash flow model and data regarding market comparables. The valuation process requires significant judgment and involves the use of significant estimates and assumptions. These assumptions include cash flow projections, estimated cost of capital and the selection of peer companies and relevant multiples. Because significant assumptions and estimates are used in projecting future cash flows, choosing peer companies and selecting relevant multiples, actual results may differ from our estimates under different assumptions or conditions.

#### **Credit Losses**

The CECL methodology, which became effective on January 1, 2020, requires us to estimate lifetime expected credit losses by incorporating historical loss experience, as well as current and future economic conditions over a reasonable and supportable period beyond the balance sheet date. The adoption of CECL resulted in the recognition of reserves relating to our loss sharing guarantee provided to Fannie Mae under the DUS Program which was previously accounted for under the incurred loss model, which generally required that a loss be incurred before it was recognized. Additional reserves were recognized for our receivables from customers including certain employee receivables carried at amortized cost.

The expected credit loss is modeled based on our historical loss experience adjusted to reflect current conditions. A significant amount of judgment is required in the determination of the appropriate reasonable and supportable period, the methodology used to incorporate current and future macroeconomic conditions, determination of the probability of and exposure at default, all of which are ultimately used in measuring the quantitative components of our reserves. Beyond the reasonable and supportable period, we estimate expected credit losses using our historical loss rates. We also consider whether to adjust the quantitative reserves for certain external and internal qualitative factors, which consequentially may increase or decrease the reserves for credit losses and receivables. In order to estimate credit losses, assumptions about current and future economic conditions are incorporated into the model using multiple economic scenarios that are weighted to reflect the conditions at each measurement date.

During the year ended December 31, 2020, there was a significant increase in our reserves due to adverse changes in the macroeconomic forecast caused by COVID-19. Macroeconomic forecasts are critical inputs into our model and material movements in variables such as, the U.S. unemployment rate and U.S. GDP growth rate could significantly affect our estimated expected credit losses. These macroeconomic forecasts, under different conditions or using different assumptions or estimates, could result in significantly different changes in reserves for credit losses. It is difficult to estimate how potential changes in specific factors might affect the overall reserves for credit losses and current results may not reflect the potential future impact of macroeconomic forecast changes.

#### **Income Taxes**

Newmark accounts for income taxes using the asset and liability method as prescribed in U.S. GAAP guidance, Income Taxes. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to basis differences between our accompanying consolidated financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Certain of Newmark's entities are taxed as U.S. partnerships and are subject to UBT in New York City. Therefore, the tax liability or benefit related to the partnership income or loss except for UBT rests with the partners, rather than the partnership entity. As such, the partners' tax liability or benefit is not reflected in our accompanying consolidated financial statements. The tax-related assets, liabilities, provisions or benefits included in our accompanying consolidated financial statements also reflect the results of the entities that are taxed as corporations, either in the U.S. or in foreign jurisdictions.

Newmark provides for uncertain tax positions based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. Management is required to determine whether a tax position is more likely than not to be sustained upon examination by tax authorities, including resolution of any related appeals or litigation processes, based on the technical merits of the position. Because significant assumptions are used in determining whether a tax benefit is more likely than not to be sustained upon examination by tax authorities, actual results may differ from Newmark's estimates under different assumptions or conditions. Newmark recognizes interest and penalties related to uncertain tax positions in "Provision for income taxes" in our accompanying consolidated statements of operations.

A valuation allowance is recorded against deferred tax assets if it is deemed more likely than not that those assets will not be realized. In assessing the need for a valuation allowance, Newmark considers all available evidence, including past

operating results, the existence of cumulative losses in the most recent fiscal years, estimates of future taxable income and the feasibility of tax planning strategies.

The measurement of current and deferred income tax assets and liabilities is based on provisions of enacted tax laws and involves uncertainties in the application of tax regulations in the U.S. and other tax jurisdictions. Because Newmark's interpretation of complex tax law may impact the measurement of current and deferred income taxes, actual results may differ from these estimates under different assumptions regarding the application of tax law.

#### **Derivative Financial Instruments**

We have loan commitments to extend credit to third parties. The commitments to extend credit are for mortgage loans at a specific rate (rate lock commitments). These commitments generally have fixed expiration dates or other termination clauses and may require a fee. We are committed to extend credit to the counterparty as long as there is no violation of any condition established in the commitment contracts.

We simultaneously enter into an agreement to deliver such mortgages to third-party investors at a fixed price ("forward sale contracts").

Both the commitment to extend credit and the forward sale commitment qualify as derivative financial instruments. We recognize all derivatives on our accompanying consolidated balance sheets as assets or liabilities measured at fair value. The change in the derivatives fair value is recognized in current period earnings.

Newmark entered into variable postpaid forward contracts as a result of the Nasdaq Forwards. These contracts qualify as derivative financial instruments. The Nasdaq Forwards provide Newmark with the ability to redeem the EPUs for Nasdaq stock, and as these instruments are not legally detachable, they represent single financial instruments. The financial instruments' EPU redemption feature for Nasdaq shares is not clearly and closely related to the economic characteristics and risks of Newmark's EPU equity host instruments, and, therefore, it represents an embedded derivative that is required to be bifurcated and recorded at fair value on our accompanying consolidated balance sheets, with all changes in fair value recorded as a component of "Other income (loss), net" on our accompanying consolidated statements of operations. See Note 11 — "Derivatives", to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K for additional information.

### **Recent Accounting Pronouncements**

See Note 1 — "Organization and Basis of Presentation", to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K, for information regarding recent accounting pronouncements.

#### **Unit Redemptions and Exchanges – Executive Officers**

In connection with the Company's 2019 executive compensation process, the Company's executive officers received certain monetization of prior awards as compensation at Newmark, as set forth below.

On December 19, 2019, the Compensation Committee approved the right to (i) convert 552,483 non-exchangeable Newmark Holdings PSUs held by Mr. Lutnick into 552,483 HDUs (which, based on the closing price of the Class A common stock of \$13.61 per share on such date, had a value of \$7,017,000); and (ii) exchange for cash 602,463 Newmark Holdings non-exchangeable PPSUs held by Mr. Lutnick (which had an average determination price of \$13.25 per unit) for a payment of \$7,983,000 for taxes when (i) is exchanged. On December 19, 2019, the Compensation Committee approved the right to (i) convert 443,872 non-exchangeable Newmark Holdings PSUs held by Mr. Gosin into 443,872 HDUs (which, based on the closing price of the Class A common stock of \$13.61 per share on such date, had a value of \$5,637,548); and (ii) exchange for cash 539,080 Newmark Holdings non-exchangeable PPSUs held by Mr. Gosin (which had an average determination price of \$9.95 per unit) for a payment of \$5,362,452 for taxes when (i) is exchanged. On December 19, 2019, the Compensation Committee approved the cancellation of 145,464 non-exchangeable Newmark Holdings PSUs held by Mr. Merkel, and the cancellation of 178,179 non-exchangeable PPSUs (which had an average determination price of \$10.61 per unit). Additionally, on December 19, 2019, Mr. Merkel exchanged 4,222 already exchangeable Newmark Holdings PSUs held by him in exchange for Class A common stock. The above transaction resulted in income of \$3,791,848 for Mr. Merkel, of which the Company withheld \$1,989,483 for taxes and issued the remaining \$1,802,365 in the form of 132,429 net shares of Class A common stock at a price of \$13.61 per share. On December 19, 2019, the Compensation Committee approved the right to (i) convert 5,846 non-exchangeable Newmark Holdings PSUs held by Mr. Rispoli into 5,846 HDUs (which, based on the closing price of the Class A common stock of \$13.61 per share on such date, had a value of \$74,250); and (ii) exchange for cash 4,917 Newmark Holdings non-exchangeable PPSUs hel

# ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### Credit Risk

Our multifamily origination business, under the Fannie Mae DUS program, originates and services multifamily loans for Fannie Mae without having to obtain Fannie Mae's prior approval for certain loans, as long as the loans meet the underwriting guidelines set forth by Fannie Mae. In return for the delegated authority to make loans and the commitment to purchase loans by Fannie Mae, we must maintain minimum collateral and generally are required to share risk of loss on loans sold through Fannie Mae. With respect to most loans, we are generally required to absorb approximately one-third of any losses on the unpaid principal balance of a loan at the time of loss settlement. Some of the loans that we originate under the Fannie Mae DUS program are subject to reduced levels or no risk-sharing. However, we generally receive higher servicing fees with respect to such loans. Although our Berkeley Point business's average annual losses from such risk-sharing programs have been a minimal percentage of the aggregate principal amount of such loans, if loan defaults increase, actual risk-sharing obligation payments under the Fannie Mae DUS program could increase, and such defaults could have a material adverse effect on our business, financial condition, results of operations and prospects. In addition, a material failure to pay its share of losses under the Fannie Mae DUS program could result in the revocation of Berkeley Point's license from Fannie Mae and the exercise of various remedies available to Fannie Mae under the Fannie Mae DUS program.

#### **Interest Rate Risk**

Newmark had \$542.8 million of fixed rate 6.125% Senior Notes outstanding as of December 31, 2020. These debt obligations are not currently subject to fluctuations in interest rates, although in the event of refinancing or issuance of new debt, such debt could be subject to changes in interest rates. Newmark had \$137.6 million outstanding under its Credit Facility as of December 31, 2020. The interest rate on the Credit Facility is based upon LIBOR.

Berkeley Point is an intermediary that originates loans which are generally pre-sold prior to loan closing. Therefore, for loans held for sale to the GSEs and HUD, we are not currently exposed to unhedged interest rate risk. Prior to closing on loans with borrowers, we enter into agreements to sell the loans to investors, and originated loans are typically sold within 45 days of funding. The coupon rate for each loan is set concurrently with the establishment of the interest rate with the investor.

Some of our assets and liabilities are subject to changes in interest rates. Earnings from escrows are generally based on LIBOR. 30-day LIBOR as of December 31, 2020 and 2019 was 14 basis points and 176 basis points, respectively. A 100-basis point increase in the 30-day LIBOR would increase our annual earnings by \$13.3 million based on our escrow balance as of December 31, 2020 compared to \$9.3 million based on our escrow balance as of December 31, 2019. A decrease in 30-day LIBOR to zero would decrease our annual earnings by \$1.9 million based on the escrow balances as of December 31, 2020 and a 100-basis point decrease in 30-day LIBOR would decrease our annual earnings by \$9.2 million based on our escrow balances as of December 31, 2019.

We use warehouse facilities and a repurchase agreement to fund loans we originate under our various lending programs. The borrowing costs of our warehouse facilities and the repurchase agreement is based on LIBOR. A 100-basis point increase in 30-day LIBOR would decrease our annual earnings by \$10.6 million based on our outstanding balances as of December 31, 2020 compared to \$2.1 million based on our outstanding balances as of December 31, 2019. A decrease in 30-day LIBOR to zero would increase our annual earnings by approximately \$1.5 million based on our outstanding warehouse balance as of December 31, 2020 and a 100 basis point decrease in 30-day LIBOR would increase earnings \$2.1 million as of December 31, 2019.

#### **Market Risk**

We also have investments in marketable equity securities, which are publicly-traded, and which had a fair value of \$33.3 million and \$36.8 million as of December 31, 2020 and 2019, respectively. These include shares of common stock of Nasdaq, the rights to which initially resulted from BGC Partners sale of its electronic benchmark Treasury platform to Nasdaq. The right to receive the remainder of the Nasdaq payment was transferred from BGC Partners to us beginning in the third quarter of 2017. We have recorded gains related to the Nasdaq payments and related appreciation in shares held by Newmark of \$124.6 million and \$113.9 million for the years ended December 31, 2020 and 2019, respectively, and expect our future results to include the additional approximately 6.9 million Nasdaq shares to be received over time. In 2018, we entered into monetization transactions with respect to the Nasdaq shares for the shares to be received in each of 2019, 2020, 2021 and 2022. On December 18, 2020 the SPV delivered 741,505 Nasdaq Shares to RBC in exchange for \$93.5 million Newmark OpCo EPUs pursuant to the second forward agreement. On December 2, 2019 the SPV delivered 898,685 Nasdaq Shares to RBC in exchange for \$93.5 million Newmark OpCo EPUs pursuant to the first forward agreement.

For the for the years ended December 31, 2020 and 2019, we recorded losses of \$13.7 million and \$51.1 million for the mark-to-market adjustment related to the Nasdaq Forwards.

Investments in marketable securities carry a degree of risk, as there can be no assurance that the marketable securities will not lose value and, in general, securities markets can be volatile and unpredictable. As a result of these different market risks, our holdings of marketable securities could be materially and adversely affected. We may seek to minimize the effect of price changes on a portion of our investments in marketable securities through the use of derivative contracts. However, there can be no assurance that our hedging activities will be adequate to protect us against price risks associated with our investments in marketable securities. See Note 7 — "Marketable Securities" and Note 11 — "Derivatives" to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K for further information regarding these investments and related hedging activities.

The Nasdaq Forwards are derivatives and, accordingly, are marked to fair value through our accompanying consolidated statements of operations. The fair value of the Nasdaq Forwards is determined utilizing the following inputs, as applicable:

- The underlying number of shares and the related strike price;
- · The maturity date; and
- The implied volatility of Nasdaq's stock price.

The fair value of Newmark's Nasdaq Forwards considers the effects of Nasdaq's stock price volatility between the balance sheet date and the maturity date. The fair value is determined through the use of a Black-Scholes put option valuation model. Inputs used to determine fair value were as follows:

					Three Months Ended				
	Decen	nber 31, 2020	Sep	tember 30, 2020	June 30, 2020	Maı	rch 31, 2020	December	31, 2019
Number of shares per tranche		992,247		992,247	992,247		992,247		992,247
Strike price	\$	87.68 to \$94.21		\$87.68 to \$94.21	\$87.68 to \$94.21	\$	887.68 to \$94.21	\$87.6	68 to \$94.21
Maturity date		er 30, 2021 - er 30, 2022		ember 30, 2020 - ember 30, 2022	November 30, 2020 - November 30, 2022		per 30, 2020 - per 30, 2022	November 3 November 3	
Implied volatility - weighted-average		42.5 %		42.1 %	41.4 %		39.8 %		32.2 %
Period end stock price	\$	132.74	\$	122.71	\$ 119.47	\$	94.95	\$	107.10
Dividend yield - weighted-average		1.48 %		1.60 %	1.64 %		1.98 %		1.76 %
Interest rate - weighted-average		0.19 %		0.21 %	0.24 %		0.52 %		1.70 %
Unrealized gains/(losses) due to the changes in fair value of the Nasdaq Forwards	\$	(5,831)	\$	(5,771)	\$ (22,945)	\$	21,173	\$	(13,935)

# Foreign Currency Risk

We are exposed to risks associated with changes in foreign exchange rates. Changes in foreign exchange rates create volatility in the U.S. Dollar equivalent of our revenues and expenses. While our international results of operations, as measured in U.S. Dollars, are subject to foreign exchange fluctuations, we do not consider the related risk to be material to our results of operations. While our exposure to foreign exchange risk is not currently material to us, we expect to grow our international revenues in the future, and any future potential exposure to foreign exchange fluctuations may present a material risk to our business.

# **Disaster Recovery**

Our processes address disaster recovery concerns. We operate most of our technology from dual-primary data centers at our two different London locations. Either site alone is capable of running all of our essential systems. In addition, we maintain technology operations from data centers in New Jersey and Connecticut. Replicated instances of this technology are maintained in our London data centers. All data centers are built and equipped to best-practice standards of physical security with appropriate environmental monitoring and safeguards. Failover for the majority of our systems is automated.

# ITEM 8. FINANCIAL STATEMENTS

# $CONSOLIDATED\ FINANCIAL\ STATEMENTS\ FOR\ THE\ YEARS\ ENDED\ DECEMBER\ 31, 2020, 2019\ AND\ 2018$

Audited Financial Statements of Newmark Group Inc.:

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### Report of Independent Registered Public Accounting Firm

To the Shareholders and the Board of Directors of Newmark Group, Inc.

#### **Opinion on the Financial Statements**

We have audited the accompanying consolidated balance sheets of Newmark Group, Inc (the Company) as of December 31, 2020 and 2019, the related consolidated statements of operations, comprehensive income, cash flows and changes in equity for each of the three years in the period ended December 31, 2020, and the related notes and the financial statement schedule listed in the Index at Item 15(a)(2) (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2020 and 2019, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2020, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2020, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), as applicable and our report dated March 1, 2021 expressed an unqualified opinion thereon.

# Adoption of New Accounting Standard

As discussed in Note 3 to the consolidated financial statements, the Company changed its method of accounting for credit losses in 2020.

#### **Basis for Opinion**

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### **Critical Audit Matter**

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates

# Mortgage Servicing Rights, net

#### Description of the Matter

At December 31, 2020, the Company's Mortgage Servicing Rights, net ("MSRs") were \$494.7 million. As discussed in Note 3 and Note 15 to the consolidated financial statements, the Company initially recognizes and measures the rights to service mortgage loans at fair value and subsequently measures them using the amortization method. MSRs are assessed for impairment, at least on an annual basis, based upon the fair value of those rights as compared to the amortized cost. Fair values are estimated using a valuation model that calculates the present value of the future net servicing cash flows.

Auditing management's valuation of MSRs was complex and required significant judgment due to the estimation used by the Company in determining the fair value of the MSRs. In particular, the fair value estimates were sensitive to significant assumptions such as prepayment rates, cost of servicing, escrow earnings rates, discount rates and servicing multiples, which are affected by expectations about future market or economic conditions derived, in part, from historical data.

# How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design and tested the operating effectiveness of controls related to the Company's MSRs valuation process, including management's assessment of the significant assumptions included in the fair value estimates.

To test the estimated fair value of the Company's MSRs, our audit procedures included, among others, testing the significant assumptions used by the Company to develop the fair value estimates. For example, we compared the significant assumptions to the Company's historical results and current industry, market and economic trends. We evaluated the Company's use of the valuation model that calculates the present value of the future net servicing cash flows and validated the completeness and accuracy of selected inputs to the model. We also performed a sensitivity analysis of the significant assumptions to evaluate the changes in fair value resulting from changes in selected assumptions. We utilized an internal valuation specialist to test management's assumptions and to identify potential sources of contrary information for selected assumptions

We have served as the Company's auditor since 2016.

/s/ Ernst & Young LLP

New York, New York March 1, 2021

#### Report of Independent Registered Public Accounting Firm

#### To the Shareholders and the Board of Directors of Newmark Group, Inc.

#### **Opinion on Internal Control over Financial Reporting**

We have audited Newmark Group, Inc.'s internal control over financial reporting as of December 31, 2020, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), (the COSO criteria). In our opinion, Newmark Group, Inc. (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2020, based on the COSO criteria.

As indicated in the accompanying Management's Report on Internal Control over Financial Reporting, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Hopkins Appraisal Services which is included in the 2020 consolidated financial statements of the Company and constituted 0.3% and 1.0% of total and net assets, respectively, as of December 31, 2020 and less than 1.0% of revenues and net income, respectively for the year then ended. Our audit of internal control over financial reporting of the Company also did not include an evaluation of the internal control over financial reporting of Hopkins Appraisal Services.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2020 and 2019, the related consolidated statements of operations, comprehensive income (loss), cash flows and changes in equity for each of the three years in the period ended December 31, 2020, and the related notes and the financial statement schedule listed in the Index at Item 15(a)(2) and our report dated March 1, 2021 expressed an unqualified opinion thereon.

#### **Basis for Opinion**

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

# **Definition and Limitations of Internal Control Over Financial Reporting**

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Ernst & Young LLP

New York, New York March 1, 2021

# NEWMARK GROUP, INC. CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share amounts)

		Decembe		
		2020		2019
Assets:				
Current assets:				
Cash and cash equivalents	\$	191,448	\$	163,564
Restricted cash		66,951		58,308
Marketable securities		33,283		36,795
Loans held for sale, at fair value		1,086,805		215,290
Receivables, net		376,795		508,379
Other current assets (see Note 19)		63,790		91,194
Total current assets		1,819,072		1,073,530
Goodwill		560,332		557,914
Mortgage servicing rights, net		494,729		413,644
Loans, forgivable loans and other receivables from employees and partners, net		454,270		403,710
Right-of-use assets		190,469		201,661
Fixed assets, net		96,367		98,016
Other intangible assets, net		44,289		45,226
Other assets (see Note 19)		322,922		407,898
Total assets	\$	3,982,450	\$	3,201,599
Liabilities, Redeemable Partnership Interests, and Equity:				
Current liabilities:				
Warehouse facilities collateralized by U.S. Government Sponsored Enterprises	\$	1,061,202	\$	209,648
Accrued compensation	Ψ	279,872		343,845
Accounts payable, accrued expenses and other liabilities (see Note 29)		326,548		417,069
Securities loaned		33,278		36,735
Payables to related parties		4,392		38,090
Total current liabilities		1,705,292	_	1,045,387
Long-term debt		680,385		589,294
Right-of-use liabilities		218,629		227,942
Other long-term liabilities (see Note 29)		436,952		376,834
Total liabilities		3,041,258		2.239.457
		3,041,236		2,239,437
Commitments and contingencies (see Note 31)  Redeemable partnership interests		20,045		21.517
Equity:		20,043		21,317
Class A common stock, par value of \$0.01 per share: 1,000,000,000 shares authorized; 167,604,348 and 160,833,463 shares issued at December 31, 2020 and 2019, respectively, and 161,175,894 and 156,265,461 shares outstanding at December 31, 2020 and 2019, respectively		1,676		1,608
Class B common stock, par value of \$0.01 per share: 500,000,000 shares authorized; 21,285,533 shares issued and outstanding at December 31, 2020 and 2019, convertible into Class A common stock		212		212
Additional paid-in capital		351,450		318,165
Retained earnings		342,764		313,112
Contingent Class A common stock		1,572		1,461
Treasury stock at cost: 5,498,228 and 4,568,002 shares of Class A common stock at December 31, 2020 and 2019		(40,531)		(34,894)
Accumulated other comprehensive loss		(2,094)		_
Total stockholders' equity		655,049		599,664
Noncontrolling interests		266,098		340,961
Total equity	<u> </u>	921,147		940,625
	\$		\$	
Total liabilities, redeemable partnership interests, and equity	2	3,982,450	3	3,201,599

# NEWMARK GROUP, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)

Year Ended December 31,

	Year Ended December 31,					
		2020		2019		2018
Revenues:						
Commissions	\$	967,948	\$	1,396,035	\$	1,286,339
Gains from mortgage banking activities/originations, net		310,914		198,085		182,264
Management services, servicing fees and other		626,136		624,012		578,976
Total revenues		1,904,998		2,218,132		2,047,579
Expenses:						
Compensation and employee benefits		1,147,360		1,275,988		1,161,985
Equity-based compensation and allocations of net income to limited partnership units and FPUs		130,759		258,836		224,644
Total compensation and employee benefits		1,278,119		1,534,824		1,386,629
Operating, administrative and other		294,405		361,857		331,758
Fees to related parties		22,573		25,025		26,162
Depreciation and amortization		141,193		131,144		97,733
Total operating expenses		1,736,290		2,052,850		1,842,282
Other income, net		15,290		80,954		127,293
Income from operations		183,998		246,236		332,590
Interest expense, net		(37,728)		(32,088)		(50,205)
Income before income taxes and noncontrolling interests		146,270		214,148		282,385
Provision for income taxes		36,993		52,436		90,487
Consolidated net income		109,277		161,712		191,898
Less: Net income attributable to noncontrolling interests		29,217		44,407		85,166
Net income available to common stockholders	\$	80,060	\$	117,305	\$	106,732
Per share data:						
Basic earnings per share						
Net income available to common stockholders (1)	\$	70,281	\$	104,406	\$	101,641
Basic earning per share	\$	0.39	\$	0.59	\$	0.65
Basic weighted-average shares of common stock outstanding		179,106		177,774		157,256
Fully diluted earnings per share						
Net income for fully diluted shares	\$	70,281	\$	108,160	\$	105,571
Fully diluted earnings per share	\$	0.39	\$	0.58	\$	0.64
Fully diluted weighted-average shares of common stock outstanding		179,690		185,016		163,810

<sup>(1)</sup> Includes a reduction for dividends on preferred stock or exchangeable preferred partnership units in the amount of \$9.8 million, \$12.9 million and \$5.1 million for the years ended December 31, 2020, 2019 and 2018, respectively.

# NEWMARK GROUP, INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (In thousands)

	 Year Ended December 31,						
	 2020	2019		2018			
Consolidated net income	\$ 109,277	\$ 161,712	\$	191,898			
Foreign currency translation adjustments	 (2,178)						
Comprehensive income, net of tax	 107,099	161,712		191,898			
Less: Comprehensive income attributable to noncontrolling interests, net of tax	 29,217	44,407		85,166			
Comprehensive income available to common stockholders	\$ 77,882	\$ 117,305	\$	106,732			

# NEWMARK GROUP, INC. CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (In thousands, except share and per share amounts)

Total

(93,480)

266,098

(318)

(2,094)

(93,480)

921,147

306

Contingent Class A Common Stock Accumulated Other Comprehensive Income (Loss) Class B Common Stock Additional Paid-in Capital Class A Common Stock Noncontrolling Interests Treasury Stock Retained Earnings January 1, 2018 \$ 1,386 \$ 158 \$ 59,374 \$ \$ 199,492 \$ (38,092) \$ 222,318

January 1, 2018	\$ 1,38	6	\$ 158	\$ 59,374	\$ —	\$ —	\$	199,492	\$ -	-	\$ (38,092)	\$ 222,318
Consolidated net income		_	_	_	_	_		106,732			85,166	191,898
Cumulative effect of revenue standard adoption	-	_	_	_	_	_		16,463	-	_	2,342	18,805
Reduction of earning distributions	_	_	_	_	_	_		2,144	-	_	_	2,144
Dividends to common stockholders	-	_	_	_	_	_		(41,788)	-	_	_	(41,788)
Preferred dividend on exchangeable preferred partnership units	-	_	_	_	_	_		(5,091)	-	_	_	(5,091)
Capital contributions to and from Cantor for equity-based compensation and other	-	_	_	27,920	_	_		_		_	17,376	45,296
Equity-based compensation and related issuance of Class A common stock	-	_	_	788	_	_		_	-	_	_	788
BGC's purchase of $16,606,726$ exchangeable limited partnership units in Newmark Holdings	-	_	_	_	_	_		_			241,960	241,960
Exchange of 14,831,234 exchangeable limited partnership units in Newmark Holdings and 6,903,876 limited partnership units in Newmark OpCo into an aggregate of 16,292,623 Class A and 5,445,488 Class B shares of Newmark common stock distributed in the Spir Off and	ı <b>-</b>											
reallocation of capital	16	3	54	194,614	(752)	_		_	-		(194,079)	
Grant of exchangeability, redemption and issuance of limited partnership interests, and issuance of 2,052,183 shares of Class A common stock	2	1	_	6,009	_	_		_		_	100,170	106,200
Issuance of exchangeable preferred partnership units ("EPUs")	-		_	_	_	_		_	-	_	325,478	325,478
Earning distributions to limited partnership interests, redeemable partnership interests, and other noncontrolling interests	_	_	_	_	_	_		_		_	(61,796)	(61,796)
Repurchase of 50,000 shares of Class A common stock	-	_	_	_	_	(486)	)	_		_	_	(486)
Issuance of contingent limited partnership units	-	_	_	_	4,002	_		_		_	13,277	17,279
Other	-	_	_	(3,634)	_	_		_	-	_	(2,572)	(6,206)
December 31, 2018	\$ 1,57	0	\$ 212	\$ 285,071	\$ 3,250	\$ (486)	\$	277,952	\$ -	_	\$ 489,230	\$ 1,056,799
Consolidated net income		_		_				117,305			44,407	161,712
Dividends to common stockholders	-	_	_	_	_	_		(69,245)		_	_	(69,245)
Preferred dividends on exchangeable preferred partnership units	-	_	_	_	_	_		(12,900)		_	12,900	_
Earnings distributions to limited partnership interests and other noncontrolling interests	-	_	_	_	_	_		_	-	_	(73,646)	(73,646)
Grant of exchangeability, redemption and issuance of Class A common stock, 3,867,127 shares	3	8	_	30,607	(1,789)	) —		_	-	_	(30,758)	(1,902)
Repurchase of 4,518,002 shares of Class A common stock	-	_	_	_	_	(34,408)	)	_		_	(7,692)	(42,100)
Redemption of EPUs	-	_	_	_	_	_		_		_	(93,480)	(93,480)
Other				2,487								2,487
December 31, 2019	\$ 1,60	8	\$ 212	\$ 318,165	\$ 1,461	\$ (34,894)	\$	313,112	\$ -		\$ 340,961	\$ 940,625
Consolidated net income	-	_	_	_	_	_		80,060		_	29,217	109,277
Foreign currency translation adjustments	-	_	_	_	_	_		_	(1,77	16)	(402)	(2,178)
Cumulative effect of the credit loss standard adoption, net of tax	-	_	_	_	_	_		(17,458)		_	(3,655)	(21,113)
Dividends to common stockholders	-		_	_	_	_		(23,171)	-	_	_	(23,171)
Preferred dividends on exchangeable preferred partnership units	-	_	_	_	_	_		(9,779)	-	_	9,779	_
Earnings distributions to limited partnership interests and other noncontrolling interests	-	_	_	_	_	_		_			(22,365)	(22,365)
Grant of exchangeability, redemption and issuance of Class A common stock, 5,840,659 shares	6	8	_	24,747	_	_		_	-	_	3,958	28,773
Repurchase of 930,226 shares of Class A Common Stock	-	-	_	_	_	(5,637)	)	_		_	(1,180)	(6,817)
Issuance and redemption of limited partnership units including contingent units	-	_	_	266	111	_		_		_	(377)	_
Restricted stock units compensation	-	_	_	7,648	_	_		_		_	3,642	11,290
D - 4											(02.400)	(02.400)

The accompanying Notes to the Consolidated Financial Statements are an integral part of these financial statements.

212

1,676

624

1,572

(40,531)

342,764

351,450

Redemption of EPU's

Balance, December 31, 2020

Other

# NEWMARK GROUP, INC. CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY - (Continued)

_	Year Ended December 31,					
	2020	2019	2018			
Dividends declared per share of common stock	0.13	\$ 0.40	\$ 0.36			
Dividends declared and paid per share of common stock	0.13	\$ 0.39	\$ 0.27			

# NEWMARK GROUP INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

		Year Ended December 31,			
	2020	2019	2018		
CASH FLOWS FROM OPERATING ACTIVITIES:					
Consolidated net income	\$ 109,277	\$ 161,712	\$ 191,898		
Adjustments to reconcile net income to net cash (used in) provided by operating activities:					
Gain on originated mortgage servicing rights	(193,913)	(103,160)	(95,284)		
Depreciation and amortization	141,193	131,144	97,733		
Nasdaq earn-out recognition	(121,906)	(98,580)	(85,135)		
Provision for credit losses on the financial guarantee liability	11,632	_	_		
Provision for doubtful accounts	4,668	1,817	3,530		
Equity-based compensation and allocation of net income to limited partnership units and FPUs	130,759	258,836	224,644		
Employee loan amortization	73,596	38,987	27,743		
Deferred tax (benefit) provision	419	(27,852)	16,387		
Non-cash changes in acquisition related earnouts	(9,916)	728	374		
Unrealized (gains) on loans held for sale	(24,295)	(5,174)	(18,430)		
Loss (income) from an equity method investment	11,562	(7,250)	(2,750)		
Realized loss (gains) on marketable securities	2,204	(4,056)	(3,256)		
Realized loss (gains) on non-marketable investments	84,186	(12,159)	(17,899)		
Unrealized loss (gains) on marketable securities	(5,004)	(11,303)	1,193		
Change in valuation of derivative asset	13,680	51,117	(19,002)		
Loan originations—loans held for sale	(12,374,231)	(8,783,225)	(8,612,671)		
Loan sales—loans held for sale	11,527,010	9,563,973	8,002,872		
Other	3,405	4,260	1,586		
Consolidated net (loss) income, adjusted for non-cash and non-operating items	(615,674)	1,159,815	(286,467)		
Changes in operating assets and liabilities:					
Receivables, net	123,743	(52,021)	(129,490)		
Loans, forgivable loans and other receivables from employees and partners	(127,917)	(161,897)	(109,569)		
Right of use asset	11,192	(19,481)	_		
Other assets	21,764	(93,823)	(9,924)		
Accrued compensation	(75,369)	39,959	50,198		
Right of use liability	(7,029)	72,947	_		
Accounts payable, accrued expenses and other liabilities	(82,415)	17,829	152,885		
Payables to related parties	(25,989)	23,433			
Net cash (used in) provided by operating activities	(777,694)	986,761	(332,367)		
CASH FLOWS FROM INVESTING ACTIVITIES:					
Payments for acquisitions, net of cash acquired	(5,850)	(33,939)	(34,513)		
Distributions from equity method investment	90	8,560	_		
Proceeds from the sale of marketable securities	34,738	32,606	95,878		
Purchase of non-marketable investments	_	(28,000)	(29,500)		
Purchase of debt securities	(12,754)	_	_		
Purchases of fixed assets	(19,626)	(34,526)	(21,016)		
Purchase of mortgage servicing rights	(200)	(1,489)	(3,107)		
Net cash (used in) provided by investing activities	(3,602)	(56,788)	7,742		
CASH FLOWS FROM FINANCING ACTIVITIES:	·	'			
Proceeds from warehouse facilities	12,374,231	8,783,225	8,612,671		
Principal payments on warehouse facilities	(11,522,677)	(9,545,964)	(8,000,725)		
Proceeds from BGC's purchase of exchangeable limited partnership units in Newmark Holdings	_	_	241,960		
Proceeds from issuance of EPUs	_	_	262,169		
Payments to related parties	_	_	(858,428)		
Borrowings from related parties	_	_	372,950		
Settlement of pre-Spin-Off related party receivables	_	33,892	_		
Proceeds from the IPO, net of underwriting discounts	_	_	(8,870)		
Borrowing of debt	365,000	155,000	537,575		
Repayment of debt	(275,000)	(105,000)	(670,710)		
Capital contribution	_	_	9,189		
Securities loaned	(3,457)	36,735	(57,623)		
Treasury stock repurchases	(6,364)	(37,368)	(486)		
Earnings distributions to limited partnership interests and noncontrolling interests	(81,879)	(140,576)	(46,490)		
Dividends to stockholders	(23,171)	(69,245)	(41,787)		
Payments on acquisition earn-outs	(4,793)	(4,837)	(4,476)		
Prepayment penalty on debt	(3,22)		(6,954)		
Payment of deferred financing costs	(4,067)	(1,368)	(1,308)		
Net cash provided by (used in) financing activities	817,823	(895,506)	338,657		
Net increase in cash and cash equivalents and restricted cash	36,527	34,466	14,032		
Cash and cash equivalents and restricted cash at beginning of period	221,872	187,406	173,374		
Cash and cash equivalents and restricted cash at oeginning of period  Cash and cash equivalents and restricted cash at end of period					
Cash and Cash equivalents and restricted Cash at end of period	\$ 258,399	\$ 221,872	\$ 187,406		

# NEWMARK GROUP INC. CONSOLIDATED STATEMENTS OF CASH FLOWS — (Continued) (In thousands)

	Year Ended December 31,							
Supplemental disclosures of cash flow information:		2020		2019		2018		
Supplemental disclosures of cash flow information:								
Cash paid during the period for:								
Interest	\$	40,640	\$	36,959	\$	81,838		
Taxes	\$	80,288	\$	95,089	\$	1,165		
Supplemental disclosure of non-cash operating, investing and financing activities:								
Right-of-use assets and liabilities	\$	37,808	\$	182,180	\$	_		
Treasury stock repurchase	\$	453	\$	4,732	\$	_		

# NEWMARK GROUP, INC. Notes to the Consolidated Financial Statements

# (1) Organization and Basis of Presentation

Newmark Group, Inc., formerly known as Newmark Knight Frank (together with its subsidiaries, "Newmark" or the "Company"), a Delaware corporation, was formed as NRE Delaware, Inc. on November 18, 2016. Newmark changed its name to Newmark Group, Inc. on October 18, 2017. Newmark Holdings, L.P. ("Newmark Holdings") is a consolidated subsidiary of Newmark for which Newmark is the general partner. Newmark and Newmark Holdings jointly own Newmark Partners, L.P. ("Newmark OpCo"), the operating partnership. Newmark is a leading commercial real estate services firm. Newmark offers a diverse array of integrated services and products designed to meet the full needs of both real estate investors/owners and occupiers. Newmark's investor/owner services and products include capital markets, which consists of investment sales, debt and structured finance and loan sales, agency leasing, property management, valuation and advisory, commercial real estate due diligence consulting and advisory services and Government Sponsored Enterprise ("GSE") lending and loan servicing, mortgage brokerage and equity-raising. Newmark's occupier services and products include tenant representation, real estate management technology systems, workplace and occupancy strategy, global corporate consulting services, project management, lease administration and facilities management. Newmark enhances these services and products through innovative real estate technology solutions and data analytics that enable clients to increase their efficiency and profits by optimizing their real estate portfolio. Newmark has relationships with many of the world's largest commercial property owners, real estate developers and investors, as well as Fortune 500 and Forbes Global 2000 companies.

# Newmark's Separation and Spin-Off From BGC Partners, Inc.

Newmark was formed initially through the purchase by BGC Partners, Inc. ("BGC Partners" or "BGC") of Newmark & Company Real Estate, Inc. and certain of its affiliates in 2011. A majority of the voting power of BGC Partners is held by Cantor Fitzgerald, L.P. ("Cantor").

On December 13, 2017, BGC, BGC Holdings L.P. ("BGC Holdings"), BGC Partners, L.P. ("BGC U.S. OpCo"), Newmark, Newmark Holdings, Newmark OpCo and, solely for the provisions listed therein, Cantor and BGC Global Holdings, L.P. entered into a Separation and Distribution Agreement (as amended on November 8, 2018 and amended and restated on November 23, 2018, the "Separation and Distribution Agreement") governing the separation and prorata distribution.

On November 30, 2018 (the "Distribution Date"), BGC completed its previously announced Spin-Off to its stockholders of all of the shares of common stock of Newmark owned by BGC as of immediately prior to the effective time of the Spin-Off, with shares of Newmark Class A common stock distributed to the holders of shares of BGC Class A common stock (including directors and executive officers of BGC Partners) of record as of the close of business on November 23, 2018 (the "Record Date"), and shares of Newmark Class B common stock distributed to the holders of shares of BGC Class B common stock (consisting of Cantor and CF Group Management, Inc. ("CFGM")) of record as of the close of business on the Record Date. The Spin-Off was effective as of 12:01 a.m., New York City time, on the Distribution Date.

In connection with the Separation and Distribution Agreement, BGC contributed its interests in Berkeley Point Financial LLC ("Berkeley Point") and Cantor Commercial Real Estate Company, LP ("Real Estate, L.P") to Newmark.

Based on the number of shares of BGC common stock outstanding as of the close of business on the Record Date, BGC's stockholders as of the Record Date received in the Spin-Off 0.463895 of a share of Newmark Class A common stock for each share of BGC Class A common stock held as of the Record Date, and 0.463895 of a share of Newmark Class B common stock for each share of BGC Class B common stock held as of the Record Date. BGC Partners stockholders received cash in lieu of any fraction of a share of Newmark common stock that they otherwise would have received in the Spin-Off.

Prior to and in connection with the Spin-Off, 14.8 million Newmark Holdings units held by BGC were exchanged into 9.4 million shares of Newmark Class A common stock, and 5.4 million shares of Newmark Class B common stock, and 7.0 million Newmark OpCo units held by BGC were exchanged into 6.9 million shares of Newmark Class A common stock. These Newmark Class A and Class B shares of common stock were included in the Spin-Off to BGC's stockholders.

In the aggregate, BGC distributed 131,886,409 shares of Newmark Class A common stock and 21,285,537 shares of Newmark Class B common stock to BGC's stockholders in the Spin-Off. These shares of Newmark common stock collectively represented approximately 94% of the total voting power of outstanding common stock and approximately 87% of the total economics of Newmark outstanding common stock, in each case as of the Distribution Date.

On March 7, 2018, BGC Partners and its operating subsidiaries had purchased 16.6 million newly issued exchangeable limited partnership units (the "Newmark Holdings Units") of Newmark Holdings for approximately \$242.0 million (the "Investment in Newmark Holdings"). On November 30, 2018, BGC Partners also caused its subsidiary, BGC Holdings, to distribute pro rata (the "BGC Holdings Distribution") all of the 1,458,931 Newmark Holdings Units held by BGC Holdings immediately prior to the effective time of the BGC Holdings Distribution to its limited partners entitled to receive distributions on their BGC Holdings units (including Cantor and executive officers of BGC) who were holders of record of such units as of the Record Date. The Newmark Holdings Units distributed to BGC Holdings partners in the BGC Holdings Distribution are exchangeable for shares of Newmark Class A common stock, and in the case of the 449,917 Newmark Holdings Units received by Cantor also into shares of Newmark Class B common stock, at the applicable exchange ratio (subject to adjustment). As of December 31, 2020, the exchange ratio was 0.9379 shares of Newmark common stock per Newmark Holdings Unit.

Following the Spin-Off and the BGC Holdings Distribution, BGC Partners ceased to be Newmark's controlling stockholder, and BGC and its subsidiaries no longer held any shares of Newmark common stock or other equity interests in it or its subsidiaries. Therefore, BGC no longer consolidates Newmark with its financial results subsequent to the Spin-Off. Cantor continues to control Newmark and its subsidiaries following the Spin-Off and the BGC Holdings Distribution.

# Nasdaq Monetization Transactions

On June 28, 2013, BGC had sold certain assets of its on-the-run, electronic benchmark U.S. Treasury platform ("eSpeed") to Nasdaq, Inc. The total consideration received in the transaction included \$750.0 million in cash paid upon closing and an earn-out of up to 14,883,705 shares of Nasdaq shares to be paid ratably over 15 years, provided that Nasdaq, as a whole, produces at least \$25.0 million in consolidated gross revenues each year (the "Nasdaq Earn-out"). The remaining rights under the Nasdaq Earn-out were transferred to Newmark on September 28, 2017 as part of the transaction (see Note 7 — "Marketable Securities" for additional information).

# Exchangeable Preferred Partnership Units and Nasdaq Forward Contracts

On June 18, 2018 and September 26, 2018, Newmark OpCo issued approximately 175.0 million and 150.0 million of exchangeable preferred partnership units ("EPUs"), respectively, in private transactions to the Royal Bank of Canada ("RBC") (the "Newmark OpCo Preferred Investment"). Newmark received \$266.1 million of cash in 2018 with respect to these transactions. The EPUs were issued in four tranches and are separately convertible by either RBC or Newmark into a fixed number of shares of Newmark Class A common stock, subject to a revenue hurdle in each of the fourth quarters of 2019 through 2022 for each of the respective four tranches. The ability to convert the EPUs into Newmark Class A common stock is subject to the special purpose vehicle's (the "SPVs") option to settle the postpaid forward contracts as described below. As the EPUs represent equity ownership of a consolidated subsidiary of Newmark, they have been included in "Noncontrolling interests" on the accompanying consolidated balance sheets and consolidated statements of changes in equity. The EPUs are entitled to a preferred payable-in-kind dividend, which is recorded as accretion to the carrying amount of the EPUs through Retained earnings on the accompanying consolidated statements of changes in equity and are reductions to "Net income (loss) available to common stockholders" for the purpose of calculating earnings per share.

Contemporaneously with the issuance of the EPUs, an SPV that is a consolidated subsidiary of Newmark entered into variable postpaid forward contracts with RBC (together, the "Nasdaq Forwards"). The SPV is an indirect subsidiary of Newmark whose sole assets are the Nasdaq Earn-outs for 2019 through 2022. The Nasdaq Forwards provide the SPV the option to settle using up to 992,247 Nasdaq shares, to be received by the SPV pursuant to the Nasdaq Earn-out shares to be received (see Note 7 — "Marketable Securities"), or Newmark Class A common stock, in exchange for either cash or redemption of the EPUs, notice of which must be provided to RBC prior to November 1 of each year from 2019 through 2022.

In September 2020, the SPV notified RBC of its decision to settle the second Nasdaq Forward using the Nasdaq shares the SPV received in November 2020 in exchange for the second tranche of the EPUs, which resulted in a payable to RBC that was settled upon receipt of Nasdaq Earn-out shares. The fair value of the Nasdaq common shares that Newmark received was \$121.9 million. On November 30, 2020, Newmark settled the second Nasdaq Forward 741,505 Nasdaq shares, with a fair value of \$93.5 million and Newmark retained 250,742 Nasdaq shares.

In September 2019, the SPV notified RBC of its decision to settle the second Nasdaq Forward using the Nasdaq shares the SPV received in November 2019 in exchange for the first tranche of the EPUs, which resulted in a payable to RBC that was settled upon receipt of Nasdaq Earn-out shares. The fair value of the Nasdaq shares that Newmark received was \$98.6 million. On December 2, 2019, Newmark settled the first Nasdaq forward contract with 898,685 Nasdaq shares, with a fair value of \$93.5 million and Newmark retained 93,562 Nasdaq shares.

#### (a) Basis of Presentation

The accompanying consolidated financial statements have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission and in conformity with accounting principles generally accepted in the U.S. ("U.S. GAAP"). For the year ended December 31, 2019, Newmark changed the line item formerly known as "Allocations of net income and grant of exchangeability to limited partnership units and FPUs and issuance of common stock" to "Equity-based compensation and allocations of net income to limited partnership units and FPUs" on the consolidated statements of operations and statements of cash flow. The change resulted in the reclassification of amortization charges related to equity-based awards, such as REUs and Restricted Stock Units ("RSUs"), from "Compensation and employee benefits" to "Equity-based compensation and allocations of net income to limited partnership units and FPUs."

"Equity-based compensation and allocations of net income to limited partnership units and FPUs" reflect the following items related to cash and equity-based compensation:

- Charges with respect to the grant of shares of common stock or limited partnership units, such as HDUs, including in connection with the redemption of non-exchangeable limited partnership units, including PSUs;
- Charges with respect to grants of exchangeability, such as the right of holders of limited partnership units with no capital accounts, such as PSUs, to exchange the units into shares of common stock, or HDUs, as well as the cash paid in the settlement of the related exchangeable preferred units to pay withholding taxes owed by the unit holder upon such exchange;
- Preferred units are granted in connection with the grant of certain limited partnership units, such as PSUs, that may be granted exchangeability to cover the withholding taxes owed by the unit holder, rather than issuing the gross amount of shares to employees, subject to cashless withholding of shares to pay applicable withholding taxes;
- Charges related to the amortization of RSUs and REUs; and
- Allocations of net income to limited partnership units and founding/working partner units ("FPUs"), including the Preferred Distribution (as hereinafter defined).

Intercompany balances and transactions within Newmark have been eliminated. Transactions between Cantor and Newmark pursuant to service agreements with Cantor (see Note 27 — "Related Party Transactions"), representing valid receivables and liabilities of Newmark which are periodically cash settled, have been included on the accompanying consolidated financial statements as either receivables from or payables to related parties.

Newmark receives administrative services to support its operations, and in return, Cantor allocates certain of its expenses to Newmark. Such expenses represent costs related, but not limited to, treasury, legal, accounting, information technology, payroll administration, human resources, incentive compensation plans and other services. These costs, together with an allocation of Cantor's overhead costs, are included as expenses on the accompanying consolidated statements of operations. Where it is possible to specifically attribute such expenses to activities of Newmark, these amounts have been expensed directly to Newmark. Allocation of all other such expenses is based on a services agreement between Cantor which reflects the utilization of service provided or benefits received by Newmark during the periods presented on a consistent basis, such as headcount, square footage, revenue, etc. Management believes the assumptions underlying the stand-alone financial statements, including the assumptions regarding allocated expenses, reasonably reflect the utilization of services provided to or the benefit received by Newmark during the periods presented. However, these shared expenses may not represent the amounts that would have been incurred had Newmark operated independently from Cantor. Actual costs that would have been incurred if Newmark had performed the services itself would depend on multiple factors, including organizational structure and strategic decisions in various areas, including information technology and infrastructure (see Note 27—"Related Party Transactions" for an additional discussion of expense allocations).

Transfers of cash, both to and from Cantor, are included in "Receivables from related parties or Payables to related parties" on the consolidated balance sheets and as part of the change in payments to and borrowings from related parties in the financing section prior to the Spin-Off and in the operating section after the Spin-Off on the accompanying consolidated statements of cash flows.

The income tax provision on the accompanying consolidated statements of operations and consolidated statements of comprehensive income has been calculated as if Newmark had been operating on a stand-alone basis and filed separate tax returns in the jurisdictions in which it operates. Prior to the Spin-Off, Newmark's operations had been included in the BGC U.S. federal and state tax returns or separate non-U.S. jurisdictions tax returns. As Newmark operations in many jurisdictions were unincorporated commercial units of BGC and its subsidiaries, stand-alone tax returns have not been filed for the operations in these jurisdictions.

The accompanying consolidated financial statements contain all normal and recurring adjustments that, in the opinion of management, are necessary for a fair presentation of the accompanying consolidated balance sheets, consolidated statements of operations, consolidated statements of comprehensive income, consolidated statements of cash flows and consolidated statements of changes in equity of Newmark for the periods presented.

# (b) Recently Adopted Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (the "FASB") issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers, which relates to how an entity recognizes the revenue it expects to be entitled to for the transfer of promised goods and services to customers. The ASU replaced certain previously existing revenue recognition guidance. The FASB has subsequently issued several additional amendments to the standard, including ASU No. 2016-08, Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net), which clarifies the guidance on principal versus agent analysis based on the notion of control and affects recognition of revenue on a gross or net basis. Newmark adopted the standards as of their effective date of January 1, 2018 and recognized an increase in assets, liabilities, beginning retained earnings and noncontrolling interests of \$64.4 million, \$45.6 million, \$16.5 million and \$2.3 million, respectively, as the cumulative effect of adoption of this accounting change. The impact of adoption is primarily related to Newmark's brokerage revenues from leasing commissions where revenue recognition was previously deferred when future contingencies exist under the previous revenue recognition guidance. The adoption of the new revenue recognition guidance accelerated these commission revenues that were based, in part, on future contingent events. For example, a portion of certain brokerage revenues from leasing commissions were deferred until a future contingency was resolved (e.g., tenant move-in or payment of first month's rent). Under the new revenue recognition model, Newmark's performance obligation will be typically satisfied at lease signing, and, therefore, the portion of the commission that is contingent on a future event will likely be recognized earlier, if it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur.

Further, Newmark previously presented expenses incurred on behalf of customers for certain management services subject to reimbursement on a net basis within expenses. Under the new revenue recognition model, Newmark concluded that it controls the services provided by a third-party on behalf of customers and, therefore, acts as a principal under those contracts. As a result, for these service contracts Newmark will present expenses incurred on behalf of customers along with corresponding reimbursement revenue on a gross basis on the accompanying consolidated statements of operations, with no material impact on net income available to common stockholders.

Newmark elected to adopt the new guidance using a modified retrospective approach applied to contracts that were not completed as of January 1, 2018. Accordingly, the new revenue standard is applied prospectively in Newmark's financial statements from January 1, 2018 onward.

The new revenue recognition guidance does not apply to revenue associated with financial instruments, including loans and securities that are accounted for under other U.S. GAAP standards, and as a result did not have a material impact on the elements of the accompanying consolidated statements of operations most closely associated with financial instruments, including Gains from mortgage banking activities/origination, net, and Servicing fees. See Note 13 — "Revenues from Contracts with Customers" for additional information.

In February 2016, the Financial Accounting Standards Board ("FASB") issued ASU No. 2016-02, Leases (Topic 842). This standard requires lessees to recognize a Right-of-use ("ROU") asset and lease liability for all leases with terms of more than 12 months. Recognition, measurement and presentation of expenses will depend on classification as a finance or operating lease. The amendments also require certain quantitative and qualitative disclosures. Accounting guidance for lessors is mostly unchanged. In July 2018, the FASB issued ASU No. 2018-10, Codification Improvements to Topic 842, Leases, to clarify how to apply certain aspects of the new leases standard. The amendments address the rate implicit in the lease, impairment of the net investment in the lease, lessee reassessment of lease classification, lessor reassessment of lease term and purchase options, variable payments that depend on an index or rate and certain transition adjustments, among other issues. In addition, in July 2018, the FASB issued ASU No. 2018-11, Leases (Topic 842), Targeted Improvements, which provided an additional (and optional) transition method to adopt the new leases requirements at the effective date and recognize a cumulative-effect adjustment to the opening balance of retained earnings in the period of adoption; continue to report comparative periods presented in the financial statements in the period of adoption in accordance with legacy U.S. GAAP (i.e., ASC 840, Leases); and provide the required disclosures under ASC 840 for all periods presented under legacy U.S. GAAP. Further, ASU No. 2018-11 contains a practical expedient that allows lessors to avoid separating lease and associated non-lease components within a contract if certain criteria are met. In December 2018, the FASB issued ASU No. 2018-20, Leases (Topic 842), Narrow-Scope Improvements for Contracts with lease and non-lease components. In March 2019, the FASB issued ASU No. 2019-01, Leases

(Topic 842), Codification Improvements, to clarify certain application and transitional disclosure aspects of the new leases standard. The amendments address determination of the fair value of the underlying asset by lessors that are not manufacturers or dealers and clarify interim period transition disclosure requirements, among other issues. The guidance in ASUs No. 2016-02, 2018-10, 2018-11 and 2018-20 was effective beginning January 1, 2019, with early adoption permitted; whereas the guidance in ASU No. 2019-01 is effective beginning January 1, 2020, with early adoption permitted. Newmark adopted the above mentioned standards on January 1, 2019 using the effective date as the date of initial application. Therefore, pursuant to this transition method, financial information was not updated, and the disclosures required under the new leases standards were not provided for dates and periods before January 1, 2019. The guidance provides a number of optional practical expedients to be utilized by lessees upon transition. Accordingly, Newmark elected the "package of practical expedients," which permitted Newmark not to reassess under the new standard its prior conclusions about lease identification, lease classification and initial direct costs. Newmark did not elect the use-of-hindsight or the practical expedient pertaining to land easements, with the latter not being applicable to Newmark. The new standard also provides practical expedients for an entity's ongoing accounting as a lessee. Newmark elected the short-term lease recognition exemption for all leases that qualify. This means, for those leases that qualify, Newmark will not recognize ROU assets and lease liabilities, and this includes not recognizing ROU assets and lease liabilities for existing short-term leases of those assets upon transition. Newmark also elected the practical expedient to not separate lease and non-lease components for all leases other than leases of real estate. The primary non-lease component that is combined with a lease component represents operating expenses such as utilities, maintenance or management fees. As a result, upon adoption, acting primarily as a lessee, Newmark recognized a \$178.8 million ROU asset, net of tenant improvements, and a \$226.7 million lease liability on the accompanying consolidated balance sheets for its real estate operating leases. The adoption of the guidance did not have a material impact on the accompanying consolidated statements of operations, consolidated statements of changes in equity and consolidated statements of cash flows. See Note 18 — "Leases" for additional information on Newmark's leasing arrangements.

In January 2016, the FASB issued ASU No. 2016-01, Financial Instruments-Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities. This ASU requires entities to measure equity investments that do not result in consolidation and are not accounted for under the equity method at fair value and recognize any changes in fair value in net income unless the investments qualify for the new measurement alternative. The guidance also requires entities to record changes in instrument-specific credit risk for financial liabilities measured under the fair value option in other comprehensive income. In February 2018, the FASB issued ASU No. 2018-03, Technical Corrections and Improvements to Financial Instruments-Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities, to clarify transition and subsequent accounting for equity investments without a readily determinable fair value, among other aspects of the guidance issued in ASU No. 2016-01. The amendments in ASU No. 2018-03 were effective for fiscal years beginning January 1, 2018 and interim periods beginning July 1, 2018. The amendments and technical corrections provided in ASU No. 2018-03 could be adopted concurrently with ASU No. 2016-01, which was effective for Newmark on January 1, 2018. Newmark adopted both ASUs on January 1, 2018 using the modified retrospective approach for equity securities with a readily determinable fair value and the prospective method for equity investments without a readily determinable fair value. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, which requires financial assets that are measured at amortized cost to be presented, net of an allowance for credit losses, at the amount expected to be collected over their estimated life. Expected credit losses for newly recognized financial assets, as well as changes to credit losses during the period, are recognized in earnings. For certain purchased financial assets with deterioration in credit quality since origination ("PCD assets"), the initial allowance for expected credit losses will be recorded as an increase to the purchase price. Expected credit losses, including losses on off-balance-sheet exposures, such as lending commitments, will be measured based on historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. In November 2018, the FASB issued ASU No. 2018-19, Codification Improvements to Topic 326, Financial Instruments-Credit Losses, to clarify that operating lease receivables accounted for under ASC 842, Leases, are not in the scope of the new credit losses guidance, and, instead, impairment of receivables arising from operating leases should be accounted for in accordance with ASC 842, Leases. In April 2019, the FASB issued ASU No. 2019-04, Codification Improvements to Topic 326, Financial Instruments-Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments. The ASU makes changes to the guidance introduced or amended by ASU No. 2016-13, Financial Instruments-Credit Losses (Topic 326)-Measurement of Credit Losses on Financial Instruments. See below for the description of the amendments stipulated in ASU No. 2019-04. In addition, in May 2019, the FASB issued ASU No. 2019-05, Financial Instruments-Credit Losses (Topic 326): Targeted Transition Relief. The amendments in this ASU allow entities, upon adoption of ASU No. 2016-13, to irrevocably elect the fair value option for financial instruments that were previously carried at amortized cost and are eligible for the fair value option under ASC 825-10, Financial Instruments: Overall. In November 2019, the FASB issued ASU No. 2019-11, Codification Improvements to Topic 326, Financial Instruments-Credit Losses. The amendments in this ASU require entities to include certain expected recoveries of the amortized cost basis previously written off, or expected to be written off, in the allowance for credit losses for PCD

assets; provide transition relief related to troubled debt restructurings; allow entities to exclude accrued interest amounts from certain required disclosures; and clarify the requirements for applying the collateral maintenance practical expedient. The amendments in ASUs No. 2018-19, 2019-04, 2019-05 and 2019-11 are required to be adopted concurrently with the guidance in ASU No. 2016-13. Newmark adopted the standards on their required effective date beginning January 1, 2020. The primary effect of adoption, on a pre-tax basis, resulted in a decrease in assets of \$8.0 million, an increase in liabilities of \$17.9 million and a decrease in retained earnings of \$25.9 million, respectively.

In January 2017, the FASB issued ASU No. 2017-01, *Business Combinations (Topic 805)-Clarifying the Definition of Business*, which clarifies the definition of a business with the objective of providing additional guidance to assist entities with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The new standard became effective beginning January 1, 2018 on a prospective basis. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In January 2017, the FASB issued ASU No. 2017-04, *Intangibles-Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment*, which eliminates the requirement to determine the fair value of individual assets and liabilities of a reporting unit to measure goodwill impairment. Under the amendments in the new ASU, goodwill impairment testing will be performed by comparing the fair value of the reporting unit with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value. Newmark adopted the standard on its required effective date beginning January 1, 2020, and the guidance was applied on a prospective basis starting with the goodwill impairment test during the year ended December 31, 2020. The adoption of the new guidance did not have a material impact on the accompanying consolidated financial statements.

In February 2017, the FASB issued ASU No. 2017-05, Other Income-Gains and Losses from the Derecognition of Nonfinancial Assets (Subtopic 610-20): Clarifying the Scope of Asset Derecognition Guidance and Accounting for Partial Sales of Nonfinancial Assets, which clarifies the scope and application of ASC 610-20, Other Income-Gains and Losses from Derecognition of Nonfinancial Assets, and defines in substance nonfinancial assets. The ASU also impacts the accounting for partial sales of nonfinancial assets (including in substance real estate). Under this guidance, when an entity transfers its controlling interest in a nonfinancial asset but retains a noncontrolling ownership interest, the entity is required to measure the retained interest at fair value, which results in a full gain or loss recognition upon the sale of a controlling interest in a nonfinancial asset. Newmark adopted the standard on its required effective date of January 1, 2018. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In May 2017, the FASB issued ASU No. 2017-09, Compensation-Stock Compensation (Topic 718)-Scope of Modification Accounting, which amends the scope of modification accounting for share-based payment arrangements and provides guidance on the types of changes to the terms or conditions of share-based payment awards to which an entity would be required to apply modification accounting. Under this guidance, an entity would not apply modification accounting if the fair value, the vesting conditions, and the classification of the awards (as equity or liability) are the same immediately before and after the modification. The new standard became effective for Newmark beginning January 1, 2018 on a prospective basis for awards modified on or after the adoption date. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In August 2017, the FASB issued ASU No. 2017-12, *Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities*. The guidance intends to better align an entity's risk management activities and financial reporting for hedging relationships through changes to both the designation and measurement guidance for qualifying hedging relationships and the presentation of hedge results. To meet that objective, the amendments expand and refine hedge accounting for both nonfinancial and financial risk components and align the recognition and presentation of the effects of the hedging instrument and the hedged item in the financial statements. In October 2018, the FASB issued ASU No. 2018-16, *Derivatives and Hedging (Topic 815): Inclusion of the Secured Overnight Financing Rate (SOFR) Overnight Index Swap (OIS) Rate as a Benchmark Interest Rate for Hedge Accounting Purposes.* Based on concerns about the sustainability of LIBOR, in 2017, a committee convened by the Federal Reserve Board and the Federal Reserve Bank of New York identified a broad Treasury repurchase agreement (repo) financing rate referred to as the SOFR as its preferred alternative reference rate. The guidance in ASU No. 2018-16 adds the OIS rate based on SOFR as a U.S. benchmark interest rate to facilitate the LIBOR to SOFR transition and provide sufficient lead time for entities to prepare for changes to interest rate risk hedging strategies for both risk management and hedge accounting purposes. The amendments in this ASU were required to be adopted concurrently with the guidance in ASU No. 2017-12. The guidance became effective beginning January 1, 2019 and was required to be applied on a prospective and modified retrospective basis. As Newmark currently does not designate any derivative contracts as hedges for accounting purposes, the adoption of this new guidance did not have a material impact on the accompanying consolidated financial statements.

In February 2018, the FASB issued ASU No. 2018-02, *Income Statement-Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income.* The guidance helps organizations address certain stranded income tax effects in accumulated other comprehensive income resulting from the Tax Cuts and Jobs Act of 2017 by providing an option to reclassify these stranded tax effects to retained earnings in each period in which the effect of the change in the U.S. federal corporate income tax rate in the Tax Cuts and Jobs Act (or portion thereof) is recorded. The new standard became effective on January 1, 2019. The guidance was required to be applied to either in the period of adoption or retrospective to each period (or periods) in which the effect of the change in the U.S. federal corporate income tax rate in the Tax Cuts and Jobs Act is recognized. Newmark adopted the new standard on its required effective date and elected to reclassify the stranded income tax effects of the Tax Cuts and Jobs Act from accumulated other comprehensive income to retained earnings. However, the adoption of the new guidance did not have a material effect on the accompanying consolidated financial statements.

In June 2018, the FASB issued ASU No. 2018-07, Compensation--Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting. The guidance largely aligns the accounting for share-based payment awards issued to employees and nonemployees, whereby the existing employee guidance will apply to non-employee share-based transactions (as long as the transaction is not effectively a form of financing), with the exception of specific guidance relate to the attribution of compensation cost. The cost of nonemployee awards will continue to be recorded as if the grantor had paid cash for the goods or services. In addition, the contractual term will be able to be used in lieu of an expected term in the option-pricing model for non-employee awards. The new standard became effective beginning January 1, 2019. The ASU was required to be applied on a prospective basis to all new awards granted after the date of adoption. In addition, any liability-classified awards that were not been settled and equity-classified awards for which a measurement date had not been established by the adoption date were remeasured at fair value as of the adoption date with cumulative effect adjustment to opening retained earnings in the year of adoption. Newmark adopted this standard on its effective date. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In August 2018, the FASB issued ASU No. 2018-13, Fair Value Measurement (Topic 820): Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurement. The guidance is part of the FASB's disclosure framework project, whose objective and primary focus are to improve the effectiveness of disclosures in the notes to financial statements. The ASU eliminates, amends and adds certain disclosure requirements for fair value measurements. The FASB concluded that these changes improve the overall usefulness of the footnote disclosures for financial statement users and reduce costs for preparers. Certain disclosures are required to be applied prospectively and other disclosures need to be adopted retrospectively in the period of adoption. As permitted by the transition guidance in the ASU, Newmark early adopted eliminated and modified disclosure requirements as of September 30, 2018. The early adoption of this standard did not have an impact on the accompanying consolidated financial statements. The additional disclosure requirements were adopted by Newmark beginning January 1, 2020, and the adoption of these fair value measurement disclosures did not have an impact on Newmark's consolidated financial statements. See Note 26 — "Fair Value of Financial Assets and Liabilities" for additional information.

In August 2018, the FASB issued ASU No. 2018-15, Intangibles-Goodwill and Other-Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract (a consensus of the FASB Emerging Issues Task Force). The guidance on the accounting for implementation, setup, and other upfront costs (collectively referred to as implementation costs) applies to entities that are a customer in a hosting arrangement that is a service contract. The amendments align the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software (and hosting arrangements that include an internal-use software license). The accounting for the service element of a hosting arrangement that is a service contract is not affected by the guidance in this ASU. The new standard became effective beginning January 1, 2020. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In October 2018, the FASB issued ASU No. 2018-17, Consolidation (Topic 810): Targeted Improvements to Related Party Guidance for Variable Interest Entities. The guidance was issued in response to stakeholders' observations that Topic 810, Consolidation, could be improved in the areas of applying the variable interest entity guidance to private companies under common control and in considering indirect interests held through related parties under common control for determining whether fees paid to decision makers and service providers are variable interests. The new standard became effective beginning January 1, 2020, with early adoption permitted, and must be applied retrospectively with a cumulative-effect adjustment to retained earnings at the beginning of the earliest period presented. Newmark adopted the standard on its effective date beginning January 1, 2020. The adoption of this guidance did not have a material impact on the accompanying consolidated financial statements.

In April 2019, the FASB issued ASU No. 2019-04, Codification Improvements to Topic 326, Financial Instruments-Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments. The ASU amends guidance introduced or amended by ASU No. 2016-13, Financial Instruments-Credit Losses (Topic 326)-Measurement of Credit Losses on Financial Instruments, ASU No. 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities, and ASU No. 2016-01, Financial Instruments-Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities. The amendments to ASU No. 2016-13 clarify the scope of the credit losses standard and address guidance related to accrued interest receivable balances, recoveries, variable interest rates and prepayments, among other issues. With respect to amendments to ASU No. 2017-12, the guidance addresses partial-term fair value hedges, fair value hedge basis adjustments, and certain transition requirements, along with other issues. The clarifying guidance pertaining to ASU No. 2016-01 requires an entity to remeasure an equity security without a readily determinable fair value accounted for under the measurement alternative at fair value in accordance with guidance in ASC 820, Fair Value Measurement; specifies that equity securities without a readily determinable fair value denominated in nonfunctional currency must be remeasured at historical exchange rates; and provides fair value measurement disclosure guidance. Newmark adopted this standard on the required effective date beginning January 1, 2020. The adoption of the hedge accounting and the recognition and measurement guidance amendments did not have a material impact on Newmark's consolidated financial statements. See above for the impact of adoption of the amendments related to the credit losses standard.

In July 2019, the FASB issued ASU No. 2019-07, Codification Updates to SEC Sections-Amendments to SEC Paragraphs Pursuant to SEC Final Rule Releases No. 33-10532, Disclosure Update and Simplification, and Nos. 33-10231 and 33-10442, Investment Company Reporting Modernization, and Miscellaneous Updates. The guidance clarifies or improves the disclosure and presentation requirements of a variety of codification topics by aligning them with already effective SEC final rules, thereby eliminating redundancies and making the codification easier to apply. This ASU was effective upon issuance and did not have a material impact on Newmark's consolidated financial statements and related disclosures.

In November 2019, the FASB issued ASU No. 2019-08, Compensation-Stock Compensation (Topic 718) and Revenue from Contracts with Customers (Topic 606): Codification Improvements-Share-Based Consideration Payable to a Customer. The ASU simplifies and increases comparability of accounting for nonemployee share-based payments, specifically those made to customers. Under the new guidance, such awards will be accounted for as a reduction of the transaction price in revenue, but should be measured and classified following the stock compensation guidance in ASC 718, Compensation-Stock Compensation. Newmark adopted standard on the required effective date beginning January 1, 2020. The adoption of this guidance did not have a material impact on Newmark's consolidated financial statements.

In March 2020, the FASB issued ASU No. 2020-03, *Codification Improvements to Financial Instruments*. This ASU makes narrow-scope amendments related to various aspects pertaining to financial instruments and related disclosures by clarifying or improving the Codification. For the most part, the guidance was effective upon issuance, and the adoption of the standard did not have a material impact on Newmark's consolidated financial statements.

# (c) New Accounting Pronouncements

In December 2019, the FASB issued ASU No. 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes.* The ASU is part of the FASB's simplification initiative, and it is expected to reduce costs and complexity related to accounting for income taxes by eliminating certain exceptions to the guidance in ASC 740, *Income Taxes* related to the approach for intra-period tax allocation, the methodology for calculating income taxes in an interim period and the recognition of deferred tax liabilities for outside basis differences. The new guidance also simplifies aspects of the accounting for franchise taxes and enacted changes in tax laws or rates, and clarifies the accounting for transactions that result in a step-up in the tax basis of goodwill. The new standard will become effective for Newmark beginning January 1, 2021 and, with certain exceptions, will be applied prospectively. Early adoption is permitted. Management is currently evaluating the impact of the new guidance on Newmark's consolidated financial statements.

In January 2020, the FASB issued ASU No. 2020-01, *Investments-Equity Securities (Topic 321), Investments-Equity Method and Joint Ventures (Topic 323), and Derivatives and Hedging (Topic 815)-Clarifying the Interactions between Topic 321, Topic 323, and Topic 815 (a consensus of the FASB Emerging Issues Task Force).* These amendments improve previous guidance by reducing diversity in practice and increasing comparability of the accounting for the interactions between these codification topics as they pertain to certain equity securities, investments under the equity method of accounting and forward contracts or purchased options to purchase securities that, upon settlement of the forward contract or exercise of the purchased option, would be accounted for under the equity method of accounting or the fair value option. The new standard became effective for Newmark beginning January 1, 2021 and will be applied prospectively. The adoption of this guidance is not expected to have a material impact on Newmark's consolidated financial statements.

In March 2020, the FASB issued ASU No. 2020-04, Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting. The guidance is designed to provide relief from the accounting analysis and impacts that may otherwise be required for modifications to agreements (e.g., loans, debt securities, derivatives, and borrowings) necessitated by reference rate reform as entities transition away from the London Interbank Offered Rate ("LIBOR") and other interbank offered rates to alternative reference rates. This ASU also provides optional expedients to enable companies to continue to apply hedge accounting to certain hedging relationships impacted by reference rate reform. Application of the guidance is optional and only available in certain situations. The ASU is effective upon issuance and generally can be applied through December 31, 2022. Management is evaluating and planning for adoption of the new guidance, including forming a cross-functional LIBOR transition team to determine Newmark's transition plan and facilitate an orderly transition to alternative reference rates, and continuing its assessment on Newmark's consolidated financial statements.

In August 2020, the FASB issued ASU No. 2020-06, *Debt—Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity.* The standard is expected to reduce complexity and improve comparability of financial reporting associated with accounting for convertible instruments and contracts in an entity's own equity. The ASU also enhances information transparency by making targeted improvements to the related disclosures guidance. Additionally, the amendments affect the diluted EPS calculation for instruments that may be settled in cash or shares and for convertible instruments. The new standard will become effective for Newmark beginning January 1, 2022 and can be applied using either a modified retrospective or a fully retrospective method of transition. Early adoption is permitted, but no earlier than beginning January 1, 2021. Management is currently evaluating the impact of the new guidance on Newmark's consolidated financial statements.

In October 2020, the FASB issued ASU No. 2020-10, *Codification Improvements*. The standard amends the Codification by moving existing disclosure requirements to (or adding appropriate references in) the relevant disclosure sections. The ASU also clarifies various provisions of the Codification by amending and adding new headings, cross-referencing, and refining or correcting terminology. The new standard became effective for Newmark beginning January 1, 2021 and can be applied using either a modified retrospective or a fully retrospective method of transition. The adoption of this guidance is not expected to have a material impact on Newmark's consolidated financial statements.

# (2) Limited Partnership Interests in Newmark Holdings and BGC Holdings

Newmark is a holding company with no direct operations and conducts substantially all of its operations through its operating subsidiaries. Virtually all of Newmark's consolidated net assets and net income are those of consolidated variable interest entities. Newmark Holdings is a consolidated subsidiary of Newmark for which Newmark is the general partner. Newmark and Newmark Holdings jointly own Newmark OpCo, the operating partnership. In connection with the Separation and BGC Holdings Distribution, holders of BGC Holdings partnership interests received partnership interests in Newmark Holdings, described below (see Note 27—"Related Party Transactions"). These collectively represent all of the "limited partnership interests" in BGC Holdings and Newmark Holdings.

As a result of the Separation, the limited partnership interests in Newmark Holdings were distributed to the holders of limited partnership interests in BGC Holdings, whereby each holder of BGC Holdings limited partnership interests at that time received a corresponding Newmark Holdings limited partnership interest, determined by the contribution ratio (as hereafter defined), which was equal to a BGC Holdings limited partnership interest multiplied by one divided by 2.2 (the "contribution ratio"), divided by the exchange ratio (which is the ratio by which a Newmark Holdings limited partnership interest can be exchanged for a number of shares of Newmark Class A common stock (the "exchange ratio")). Initially, the exchange ratio equaled one, so that each Newmark Holdings limited partnership interest was exchangeable for one share of Newmark Class A common stock; however, such exchange ratio is subject to adjustment. For reinvestment, acquisition or other purposes, Newmark may determine on a quarterly basis to distribute to its stockholders a smaller percentage of its income than Newmark Holdings distributes to its equity holders (excluding tax distributions from Newmark Holdings) of the cash that it received from Newmark OpCo. In such circumstances, the Separation and Distribution Agreement provides that the exchange ratio will be reduced to reflect the amount of additional cash retained by Newmark as a result of the distribution of such smaller percentage, after the payment of taxes. As of December 31, 2020, the exchange ratio equaled 0.9379.

# Redeemable Partnership Interests

Founding/working partners have limited partnership interests ("FPUs") in BGC Holdings and Newmark Holdings. Newmark accounts for FPUs outside of permanent capital as "Redeemable partnership interests," on the accompanying consolidated balance sheets. This classification is applicable to FPUs because these units are redeemable upon termination of a partner, including a termination of employment, which can be at the option of the partner and not within the control of the issuer.

FPUs are held by limited partners who are primarily employees of BGC and generally receive quarterly allocations of net income. Upon termination of employment or otherwise ceasing to provide substantive services, the FPUs are generally redeemed, and the unit holders are no longer entitled to participate in the quarterly allocations of net income. These quarterly allocations of net income are contingent upon services being provided by the unit holder and are reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" on the accompanying consolidated statements of operations to the extent they relate to FPUs held by Newmark employees.

# Limited Partnership Units

Certain employees of Newmark hold limited partnership interests in Newmark Holdings and BGC Holdings (e.g., REUs, RPUs, PSIs, HDUs, and LPUs, collectively the "limited partnership units").

Prior to the Separation, certain employees of both BGC and Newmark generally received limited partnership units in BGC Holdings. As a result of the Separation, these employees were distributed limited partnership units in Newmark Holdings equal to a BGC Holdings limited partnership unit multiplied by the contribution ratio. In addition, in the BGC Holdings Distribution, these employees also received additional limited partnership units in Newmark Holdings. Subsequent to the Separation, Newmark employees generally have been granted limited partnership units in Newmark Holdings.

Generally, such limited partnership units receive quarterly allocations of net income and generally are contingent upon services being provided by the unit holders. As prescribed in U.S. GAAP guidance, prior to the Spin-Off, the quarterly allocations of net income on such limited partnership units were reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" on the consolidated statements of operations. Following the Spin-Off, the quarterly allocations of net income on BGC Holdings and Newmark Holdings limited partnership units held by Newmark employees are reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" on the accompanying consolidated statements of operations, and the quarterly allocations of net income on Newmark Holdings limited partnership units held by BGC employees are reflected as a component of "Net income (loss) attributable to noncontrolling interests" on the accompanying consolidated statements of operations. From time to time, Newmark issues limited partnership units as part of the consideration for acquisitions.

Certain of these limited partnership units held by Newmark and BGC employees entitle the holders to receive post-termination payments equal to the notional amount of the units in four equal yearly installments after the holder's termination. These limited partnership units are accounted for as post-termination liability awards, and in accordance with U.S. GAAP guidance, Newmark records compensation expense for the awards based on the change in value at each reporting date on the accompanying consolidated statements of operations as part of "Equity-based compensation and allocations of net income to limited partnership units and FPUs."

Certain Newmark employees hold preferred partnership units ("Preferred Units"). Each quarter, the net profits of Newmark Holdings are allocated to such units at a rate of either 0.6875% (which is 2.75% per calendar year) or such other amount as set forth in the award documentation (the "Preferred Distribution"). These allocations are deducted before the calculation and distribution of the quarterly partnership distribution for the remaining partnership units and are generally contingent upon services being provided by the unit holder. The Preferred Units are not entitled to participate in partnership distributions other than with respect to the Preferred Distribution. Preferred Units may not be made exchangeable into Newmark's Class A common stock and are only entitled to the Preferred Distribution, and accordingly are not included in Newmark's fully diluted share count. The quarterly allocations of net income on Preferred Units are reflected in compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" on the accompanying consolidated statements of operations. After deduction of the Preferred Distribution, the remaining partnership units generally receive quarterly allocation of net income based on their weighted-average pro rata share of economic ownership of the operating subsidiaries. In addition, Preferred Units are granted in connection with the grant of certain limited partnership units, such as PSUs, that may be granted exchangeability to cover the withholding taxes owed by the unit holder, rather than issuing the gross amount of shares to employees, subject to cashless withholding of shares to pay applicable withholding taxes.

Certain Newmark employees hold non-distribution earning units (e.g. NPSUs and NREUs, collectively "N Units") that do not participate in quarterly partnership distributions and are not allocated any items of profit or loss. N Units become distribution earning limited partnership units, ratably over a four-year vesting term, if certain revenue thresholds are met at the end of each vesting term.

#### Cantor Units

Cantor holds limited partnership interests in Newmark Holdings ("Cantor units"). Cantor units are reflected as a component of "Noncontrolling interests" on the accompanying consolidated balance sheets. Cantor receives quarterly allocations of net income (loss) and are reflected as a component of "Net income (loss) attributable to noncontrolling interests" on the accompanying consolidated statements of operations.

#### BGC Units

Prior to the Spin-Off, BGC and its operating subsidiaries held limited partnership interests in Newmark Holdings ("BGC Units"). Such BGC Units were reflected as a component of "Noncontrolling interests" on the accompanying consolidated balance sheets. BGC received quarterly allocations of net income (loss) on BGC Units, which were reflected as a component of "Net income (loss) attributable to noncontrolling interests" on the accompanying consolidated statements of operations. In conjunction with the Spin-Off, such units were either exchanged for shares of Newmark Class A and Class B shares that were distributed to BGC Stockholders in the Spin-Off, or distributed to the partners of BGC Holdings in the BGC Holdings Distribution (see Note 1 — "Organization and Basis of Presentation").

#### Exchangeable Preferred Limited Partnership Units

The EPUs were issued in four tranches and are separately convertible by either RBC or Newmark into a fixed number of Newmark's Class A common stock, subject to a revenue hurdle for Newmark in each of the fourth quarters of 2019 through 2022 for each of the four tranches, respectively. As the EPUs represent equity ownership of a consolidated subsidiary of Newmark, they have been included in "Noncontrolling interests" on the consolidated statements of changes in equity. The EPUs are entitled to a preferred payable-in-kind dividend, which is recorded as accretion to the carrying amount of the EPUs through retained earnings on the consolidated statements of changes in equity and are reductions to "Net income available to common stockholders" for the purpose of calculating earnings per share. (See Note 1 — "Organization and Basis of Presentation" for additional information).

#### General

Certain of the limited partnership interests, described above, have been granted exchangeability into BGC and/or Newmark Class A common stock, and additional limited partnership interests may become exchangeable for BGC and/or Newmark Class A common stock. At the time exchangeability is granted, Newmark recognizes an expense based on the fair value of the award on that date, which is included in "Equity-based compensation and allocations of net income to limited partnership units and FPUs" on the accompanying consolidated statements of operations. In addition, certain limited partnership interests have been granted the right to exchange into a Newmark partnership unit with a capital account, such as HDUs. HDUs have a stated capital account which is initially based on the closing trading price of Newmark Class A common stock at the time the HDU is granted and are included in "Other long-term liabilities" on the accompanying consolidated balance sheets. HDUs participate in quarterly partnership distributions and are not exchangeable into shares of Class A common stock. Limited partnership interests held by Cantor in Newmark Holdings as of December 31, 2020 are exchangeable for 22.7 million shares of Newmark Class B common stock. Subsequent to the Spin-Off, limited partnership interests in BGC Holdings held by a partner or Cantor may become exchangeable for a number of shares of Newmark Class A or Class B common stock equal to the number of limited partnership interests multiplied by the exchange ratio at that time. As of December 31, 2020, the exchange ratio equaled 0.9379.

Each quarter, net income (loss) is allocated between the limited partnership interests and the common stockholders. In quarterly periods in which Newmark has a net loss, the loss is allocated to Cantor and reflected as a component of "Net income (loss) attributable to noncontrolling interests" on the accompanying consolidated statements of operations. In subsequent quarters in which Newmark has net income, the initial allocation of income to the limited partnership interests is allocated to Cantor, and reflected in, "Net income (loss) attributable to noncontrolling interests," to recover any losses taken in earlier quarters, with the remaining income allocated to the limited partnership interests. This loss allocation process between limited partners and Cantor has no material impact on the net income (loss) allocated to common stockholders.

# (3) Summary of Significant Accounting Policies

#### **Use of Estimates:**

The preparation of Newmark's consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of the assets and liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities on the accompanying consolidated financial statements. Management believes that the estimates utilized in preparing these consolidated financial statements are reasonable. Estimates, by their nature, are based on judgment and available information. Actual results could differ materially from the estimates included on the accompanying consolidated financial statements.

#### **Equity Investments and Marketable Securities:**

In accordance with the guidance on recognition and measurement of equity investments, Newmark carries its marketable equity securities at fair value and recognizes any changes in fair value in consolidated net income (loss). Further, Newmark has elected to use a measurement alternative for its equity investments without a readily determinable fair value, pursuant to which these investments are initially recognized at cost and remeasured through earnings when there is an observable transaction involving the same or similar investment of the same issuer, or due to an impairment. Newmark's investments, in which it has significant influence but not a controlling financial interest and of which it is not the primary beneficiary, are accounted for under the equity method. (See Note 8—"Investments" for additional information).

#### **Revenue Recognition:**

The accounting policies described below were updated pursuant to the adoption of the U.S. GAAP standard on *Revenue from Contracts with Customers* and related amendments on January 1, 2018. These revenue recognition policy updates have been applied prospectively in the accompanying consolidated financial statements from January 1, 2018 onward.

#### Commissions:

Commissions from real estate lease brokerage transactions are typically recognized at a point in time on the date the lease is signed, if deemed not subject to significant reversal. The date the lease is signed represents the transfer of control and satisfaction of the performance obligation as the tenant has been secured. Commission payments may be due entirely upon lease execution or may be paid in installments upon the resolution of a future contingency (e.g. tenant move-in or payment of first month's rent).

Commission revenues from real estate sales brokerage transactions are recognized at the time the service has been provided and the commission becomes legally due, except when future contingencies exist. In most cases, close of escrow or transfer of title is a future contingency, and revenue recognition is deferred until all contingencies are satisfied.

# Gains from Mortgage Banking Activities/Originations, net:

Gains from mortgage banking activities/originations, net are recognized when a derivative asset or liability is recorded upon the commitment to originate a loan with a borrower and sell the loan to an investor. The derivative is recorded at fair value and includes loan origination fees, sales premiums and the estimated fair value of the expected net servicing cash flows. Gains from mortgage banking activities/originations, net are recognized net of related fees and commissions to third-party brokers.

# Management Services, Servicing Fees and Other:

Management services revenues include property management, facilities management, project management and valuation and appraisal. Management fees are recognized at the time the related services have been performed, unless future contingencies exist. In addition, in regard to management and facility service contracts, the owner of the property will typically reimburse Newmark for certain expenses that are incurred on behalf of the owner, which comprise primarily on-site employee salaries and related benefit costs. The amounts which are to be reimbursed per the terms of the services contract are recognized as revenue in the same period as the related expenses are incurred. In certain instances, Newmark subcontracts property management services to independent property managers, in which case Newmark passes a portion of its property management fee on to the subcontractor, and Newmark retains the balance. Accordingly, Newmark records these fees gross of the amounts paid to subcontractors, and the amounts paid to subcontractors are recognized as expenses in the same period.

Newmark also uses third party service providers in the provision of its services to customers. In instances where a third-party service provider is used, Newmark performs an analysis to determine whether it is acting as a principal or an agent with respect to the services provided. To the extent that Newmark determines that it is acting as a principal, the revenue and the expenses incurred are recorded on a gross basis. In instances where Newmark has determined that it is acting as an agent, the revenue and expenses are presented on a net basis within the revenue line item.

In some instances, Newmark performs services for customers and incurs out-of-pocket expenses as part of delivering those services. Newmark's customers agree to reimburse Newmark for those expenses, and those reimbursements are part of the contract's transaction price. Consequently, these expenses and the reimbursements of such expenses from the customer are presented on a gross basis because the services giving rise to the out-of-pocket expenses do not transfer a good or service. The reimbursements are included in the transaction price when the costs are incurred, and the reimbursements are due from the customer.

Servicing fees are earned for servicing mortgage loans and are recognized on an accrual basis over the lives of the related mortgage loans. Also included in servicing fees are the fees earned on prepayments, interest and placement fees on borrowers' escrow accounts and other ancillary fees.

Other revenues include interest income on warehouse notes receivable.

#### Fees to Related Parties:

Newmark is allocated costs from Cantor for back-office services provided by Cantor and their affiliates, including occupancy of office space, utilization of fixed assets, accounting, operations, human resources and legal services and information technology. Fees are expensed as they are incurred.

#### Other Income, net:

Other income, net comprises of gains or losses recorded in connection with changes in fair value of contingent consideration (See Note 26 — "Fair Value of Financial Assets and Liabilities") in connection with entities acquired, gains and losses associated with the Nasdaq monetization transactions and the movement of mark-to-market and/or hedge on marketable securities that are classified as trading securities (See Note 7 — "Marketable Securities"), Newmark's pro rata share for equity method investments and unrealized gains or losses relating to investments carried under the measurement alternative (See Note 8 — "Investments" and Note 19 — "Other assets") and movements related to the impact of any unrealized mark-to-market gains or losses related to the Nasdaq Forwards.

#### **Restricted Cash:**

Represents cash set aside for amounts pledged for the benefit of Fannie Mae in excess of the required cash to secure Newmark's financial guarantee liability (See Note 12 — "Credit Enhancement Receivable, Contingent Liability and Credit Enhancement Deposit").

#### Leases:

Newmark enters into leasing arrangements in the ordinary course of business, as a lessee and has leases primarily relating to office space.

The accounting policies described below were updated pursuant to the adoption of ASC 842, *Leases* and related amendments on January 1, 2019. These policy updates have been applied using the modified retrospective approach in the accompanying consolidated financial statements from January 1, 2019, onward. Financial information for the year ended December 31, 2018 was not revised and continues to be reported under the previous accounting guidance on leases in effect during that historical period.

Newmark determines whether an arrangement is a lease or includes a lease at the contract inception. ROU lease assets represent the Newmark's right to use an underlying asset for the lease term, and lease liabilities represent the Company's obligation to make lease payments arising from the lease. Other than for leases with an initial term of twelve months or less, operating lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. As most leases do not provide an implicit rate, the Company uses an incremental borrowing rate based on the information available at commencement date in determining the present value of lease payments. The operating lease ROU asset also includes any lease payments made and excludes lease incentives. Lease payments may include options to extend or terminate the lease when it is reasonably certain that the Company will exercise those options. Lease expense pertaining to operating leases is recognized on a straight-line basis over the lease term (See Note 18 — "Leases" for additional information).

# **Current Expected Credit Losses ("CECL"):**

The accounting policy changes described below were updated pursuant to the adoption of ASU No. 2016-13, Financial Instruments—Credit Losses (Topic 326)—Measurement of Credit Losses on Financial Instruments and related amendments on January 1, 2020. These policy updates have been applied using the modified retrospective approach in the accompanying consolidated financial statements from January 1, 2020 onward. Financial information for the historical comparable periods was not revised and continues to be reported under the accounting standards in effect during those historical periods. In accordance with the guidance in ASC Topic 326, Newmark presents its financial assets that are measured at amortized cost, net of an allowance for credit losses, which represents the amount expected to be collected over their estimated life. Expected credit losses for newly recognized financial assets carried at amortized cost and credit exposures on off-balance sheet financial guarantees, as well as changes to expected lifetime credit losses during the period, are recognized in earnings. The CECL methodology represents a significant change from prior U.S. GAAP and replaced the prior multiple impairment methods, which generally required that a loss be incurred before it was recognized. Within the life cycle of a loan or other financial asset in scope, the CECL methodology generally results in the earlier recognition of the provision for credit losses and the related allowance for credit losses than under prior U.S. GAAP. The CECL methodology's impact on expected credit losses, among other things, reflects Newmark's view of the current state of the economy, forecasted macroeconomic conditions and Newmark's portfolios.

#### Financial guarantee liability:

Newmark's adoption of ASC 326 impacted the expected credit loss reserving methodology for the financial guarantee liability provided to Fannie Mae under the Delegated Underwriting and Servicing ("DUS") Program and Freddie Mac's Targeted Affordable Housing Program "TAH"). The expected credit loss is modeled based on Newmark's historical loss experience adjusted to reflect current economic conditions. A significant amount of judgment is required in the determination of the appropriate reasonable and supportable period, the methodology used to incorporate current and future macroeconomic conditions, determination of the probability of and exposure at default or non-payment, current delinquency status, loan size, terms, amortization types, and the forward-looking view of the primary risk drivers (debt-service coverage ratio and loan-to-value), all of which are ultimately used in measuring the quantitative components of the reserve. Beyond the reasonable and supportable period, Newmark estimates expected credit losses using its historical loss rates. In addition, Newmark reviews the reserves periodically and makes adjustments for certain external and internal qualitative factors, which may increase or decrease the reserves for credit losses. In order to estimate credit losses, assumptions about current and future economic conditions are incorporated into the model using multiple economic scenarios that are weighted to reflect the conditions at each measurement date. As a result of the adoption of ASC 326, Newmark recorded a pre-tax increase to the financial guarantee liability of \$17.9 million through beginning stockholders' equity on January 1, 2020. During the year ended December 31, 2020, there was an increase to the loss sharing liability of \$11.6 million. As of December 31, 2020 the balance of the financial guarantee liabilities is \$29.6 million are included in "Other long-term liabilities" on the accompanying consolidated balance sheets.

#### Receivables, net:

Newmark has accrued commissions receivable from real estate brokerage transactions, management services and other receivables from contractual management assignments. Receivables are presented net of the CECL allowance as discussed above and are included in "Receivables, net" on the accompanying consolidated balance sheets. For its CECL reserve, Newmark segregated its receivables into certain pools based on similar risk characteristics and further defined a range of potential loss rates for each pool based on aging. Newmark designed its methodology to allow for a range of loss rates in each pool such that changes in forward-looking conditions can be incorporated into the estimate. Each pool is assigned a loss rate that incorporates management's view of current conditions and forward-looking conditions that inform the level of expected credit losses in each pool. The credit loss estimate includes specifically identified amounts for which payment has become unlikely. As a result of the adoption of ASC 326, As of December 31, 2019 Newmark had a balance in the allowance for doubtful accounts of \$11.8 million. As a result of the adoption of ASC 326, Newmark recorded a pre-tax increase to the reserves of \$4.2 million through beginning stockholder's equity on January 1, 2020. As of December 31, 2020, the balance of the reserve was \$13.4 million and is included in "Receivables, net' on the accompany consolidated balance sheets..

#### Loans, Forgivable Loans and Other Receivables from Employees and Partners, net:

Newmark has entered into various agreements with certain of its employees and partners, whereby these individuals receive loans which may be either wholly or in part repaid from the distribution earnings that the individual receives on some or all of their limited partnership units or may be forgiven over a period of time. The forgivable portion of these loans is not included in Newmark's estimate of expected credit losses when employees meet the conditions for forgiveness through their continued employment over the specified time period and is recognized as compensation expense over the life of the loan. The amounts due from terminated employees that Newmark does not expect to collect are included in the allowance for credit losses. As a result of the adoption of ASC 326, Newmark recorded a pre-tax reserves of \$3.7 million through beginning stockholders' equity on January 1, 2020. As of December 31, 2020, the balance of this reserve was \$3.7 million and is included in "Loans, forgivable loans and other receivables from employees and partners, net" on the accompanying consolidated balance sheets.

From time to time, Newmark may also enter into agreements with employees and partners to grant bonus and salary advances or other types of loans. These advances and loans are repayable in the time frame outlined in the underlying agreements. Newmark reviews loan balances each reporting period for collectability. If Newmark determines that the collectability of a portion of the loan balances is not expected, Newmark recognizes a reserve against the loan balances as compensation expense.

#### Segment:

Newmark has a single operating segment. Newmark is a real estate services firm offering services to commercial real estate tenants, investors, owners, occupiers, developers, leasing and corporate advisory, investment sales and real estate finance, consulting, origination and servicing of commercial mortgage loans, valuation, project and development management and property and facility management. The chief operating decision-maker regardless of geographic location evaluates the operating results of Newmark as total real estate services and allocates resources accordingly. Newmark recognized revenues as follows (in thousands):

	Year Ended December 31,					
		2020		2019		2018
Leasing and other commissions	\$	513,842	\$	854,780	\$	817,435
Capital markets commissions		454,106		541,255		468,904
Gains from mortgage banking activities/origination, net		310,914		198,085		182,264
Management services, servicing fees and other		626,136		624,012		578,976
Revenues	\$	1,904,998	\$	2,218,132	\$	2,047,579

# Fair Value:

U.S. GAAP guidance defines fair value as the price received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and further expands disclosures about such fair value measurements.

The guidance establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 measurements—Unadjusted quoted prices in active markets that are accessible at the measurement date for identical assets or liabilities.
- Level 2 measurements—Quoted prices in markets that are not active or financial instruments for which all significant inputs are observable, either directly or indirectly.
- Level 3 measurements—Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

#### Cash and Cash Equivalents:

Newmark considers all highly liquid investments with original maturities of 90 days or less to be cash equivalents. Cash and cash equivalents are held with banks as deposits.

#### **Principles of Consolidation:**

Newmark's consolidated financial statements include the accounts of Newmark and its wholly owned and majority owned subsidiaries. Newmark's policy is to consolidate all entities of which it owns more than 50% unless it does not have control over the entity. In accordance with U.S. GAAP guidance, *Consolidation of Variable Interest Entities*, Newmark also consolidates any variable interest entities of which it is the primary beneficiary. All significant intercompany accounts and transactions have been eliminated in consolidation.

## Loans Held for Sale, at Fair Value ("LHFS"):

Newmark maintains multifamily and commercial mortgage loans for the purpose of sale to GSEs. Prior to funding, Newmark enters into an agreement to sell the loans to third-party investors at a fixed price. During the period prior to sale, interest income is calculated and recognized in accordance with the terms of the individual loan. LHFS are carried at fair value, as Newmark has elected the fair value option. The primary reasons Newmark has elected to account for loans backed by commercial real estate under the fair value option are to better offset the change in fair value of the loan and the change in fair value of the derivative instruments used as economic hedges.

#### **Derivative Financial Instruments:**

Newmark has loan commitments to extend credit to third parties. The commitments to extend credit are for mortgage loans at a specific rate (rate lock commitments). These commitments generally have fixed expiration dates or other termination clauses and may require a fee. Newmark is committed to extend credit to the counterparty as long as there is no violation of any condition established in the commitment contracts.

Newmark simultaneously enters into a commitment to deliver such mortgages to third-party investors at a fixed price (forward sale contracts).

Newmark entered into variable postpaid forward contracts as a result of the Nasdaq Forwards. These contracts qualify as derivative financial instruments.

The commitment to extend credit, the forward sale commitment and Nasdaq Forwards qualify as derivative financial instruments. Newmark recognizes all derivatives on the accompanying consolidated balance sheets as assets or liabilities measured at fair value. The change in the derivatives fair value is recognized in included in "Other income" on the accompanying consolidated statements of operations.

# Mortgage Servicing Rights, Net ("MSRs"):

Newmark initially recognizes and measures the rights to service mortgage loans at fair value and subsequently measures them using the amortization method. Newmark recognizes rights to service mortgage loans as separate assets at the time the underlying originated mortgage loan is sold, and the value of those rights is included in the determination of the gains on loans held for sale.

Purchased MSRs, including MSRs purchased from Cantor Commercial Real Estate ("CCRE"), are initially recorded at fair value, and subsequently measured using the amortization method.

Newmark receives up to a 3-basis point servicing fee and/or up to a 1-basis point surveillance fee on certain Freddie Mac loans after the loan is securitized in a Freddie Mac pool (Freddie Mac Strip). The Freddie Mac Strip is also recognized at fair value and subsequently measured using the amortization method, but is recognized as a MSR at the securitization date.

MSRs are assessed for impairment, at least on an annual basis, based upon the fair value of those rights as compared to the amortized cost. Fair values are estimated using a valuation model that calculates the present value of the future net servicing cash flows. In using this valuation method, Newmark incorporates assumptions that management believes market participants would use in estimating future net servicing income. It is reasonably possible that such estimates may change. Newmark amortizes the mortgage servicing rights in proportion to, and over the period of, the projected net servicing income. For purposes of impairment evaluation and measurement, Newmark stratifies MSRs based on predominant risk characteristics of the underlying loans, primarily by investor type (Fannie Mae/Freddie Mac, FHA/GNMA, CMBS and other). To the extent that the carrying value exceeds the fair value of a specific MSR strata, a valuation allowance is established, which is adjusted in the future as the fair value of MSRs increases or decreases. Reversals of valuation allowances cannot exceed the previously recognized impairment up to the amortized cost.

#### Fixed Assets, net:

Fixed assets are carried at cost net of accumulated depreciation and amortization. Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets. The costs of additions and improvements are capitalized, while maintenance and repairs are expensed as incurred. Fixed assets are depreciated over their estimated useful lives as follows:

Leasehold improvements and other fixed assets

shorter of the remaining term of lease or useful life

Software, including software development costs

3-5 years straight-line

Computer and communications equipment

3-5 years straight-line

# **Long-Lived Assets:**

Newmark periodically evaluates potential impairment of long-lived assets and amortizable intangible assets, when a change in circumstances occurs, by applying the U.S. GAAP guidance, Accounting for the Impairment or Disposal of Long-Lived Assets, and assessing whether the unamortized carrying amount can be recovered over the remaining life through undiscounted future expected cash flows generated by the underlying assets. If the undiscounted future cash flows were less than the carrying value of the asset, an impairment charge would be recorded. The impairment charge would be measured as the excess of the carrying value of the asset over the present value of estimated expected future cash flows using a discount rate commensurate with the risks involved.

# Goodwill and Other Intangible Assets, net:

Goodwill is the excess of the purchase price over the fair value of identifiable net assets acquired in a business combination. As prescribed in U.S. GAAP guidance, *Intangibles—Goodwill and Other*, goodwill and other indefinite-lived intangible assets are not amortized, but instead are periodically tested for impairment. Newmark reviews goodwill and other indefinite-lived intangible assets for impairment on an annual basis during the fourth quarter of each fiscal year or whenever an

event occurs or circumstances change that could reduce the fair value of a reporting unit below its carrying amount. When reviewing goodwill for impairment, Newmark first assesses qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. Newmark did not recognize any impairment for the years ended December 31, 2020, 2019 and 2018.

Intangible assets with definite lives are amortized on a straight-line basis over their estimated useful lives. Definite-lived intangible assets arising from business combinations include trademarks and trade names, contractual and non-contractual customers, non-compete agreements and brokerage backlog.

#### **Transfer of Financial Assets:**

Newmark originates its commercial mortgage loans primarily for the GSEs' distribution channels, which generally involve (a) Freddie Mac purchasing Newmark's loans for cash, (b) Fannie Mae securitizing Newmark's loans into a mortgage-backed security ("MBS") guaranteed by Fannie Mae, (c) FHA guaranteeing the credit risk of Newmark's loans or (d) Ginnie Mae securitizing Newmark's loans into an MBS. MBS are collateralized by the loan and Ginnie Mae selling the MBS for cash. As part of its origination activities, Newmark accounts for the transfer of financial assets in accordance with U.S. GAAP guidance on *Transfers and Servicing*. In accordance with this guidance, the transfer of financial assets between two entities must meet the following criteria for derecognition and sale accounting:

- The transfer must involve a financial asset, group of financial assets or a participating interest;
- The financial assets must be isolated from the transferor and its consolidated affiliates as well as its creditors;
- The transferee or beneficial interest holders must have the right to pledge or exchange the transferred financial assets; and;
- The transferor may not maintain effective control of the transferred assets.

Newmark determined that all loans sold during the periods presented met these specific conditions and accounted for all transfers of loans held for sale as completed sales.

# Warehouse Facilities Collateralized by U.S. Government Sponsored Enterprises:

Warehouse facilities collateralized by U.S. Government Sponsored Enterprises are borrowings under warehouse line agreements. The carrying amounts approximate fair value due to the short-term maturity of these instruments. Outstanding borrowings against these lines are collateralized by an assignment of the underlying mortgages, reflected as loans held for sale, at fair value on Newmark's consolidated balance sheets and third-party purchase commitments. The borrowing rates on the warehouse lines are based on short-term LIBOR plus applicable margins. Accordingly, the warehouse facilities collateralized by U.S. Government Sponsored Enterprises are typically classified within Level 2 of the fair value hierarchy. The facilities are generally repaid within a 45-day period when Freddie Mac buys the loans or upon settlement of the Fannie Mae or Ginnie Mae mortgage-backed securities, while Newmark retains servicing rights.

# **Income Taxes:**

Newmark accounts for income taxes using the asset and liability method as prescribed in U.S. GAAP guidance on *Income Taxes*. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to basis differences between the consolidated financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Certain of Newmark's entities are taxed as U.S. partnerships and are subject to the Unincorporated Business Tax ("UBT") in New York City. Therefore, the tax liability or benefit related to the partnership income or loss except for UBT rests with the partners, rather than the partnership entity. As such, the partners' tax liability or benefit is not reflected on the accompanying consolidated financial statements. The tax-related assets, liabilities, provisions or benefits included on the accompanying consolidated financial statements also reflect the results of the entities that are taxed as corporations, either in the U.S. or in foreign jurisdictions.

Newmark's income taxes as presented are calculated on a separate return basis for the periods prior to the Spin-Off and have historically been included in BGC's U.S. federal and state tax returns or separate non-U.S. jurisdictions tax returns. Subsequent to the Spin-Off, Newmark files its own stand-alone tax returns for its operations within these jurisdictions. The 2018 tax results reflect both the pre and post spin periods and, as such, Newmark's tax results as presented are not necessarily reflective of the results that Newmark would have generated on a stand-alone basis.

Newmark provides for uncertain tax positions based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. Management is required to determine whether a tax position is more likely than not to be sustained upon examination by tax authorities, including resolution of any related appeals or litigation processes, based on the technical merits of the position. Because significant assumptions are used in determining whether a tax benefit is more likely than not to be sustained upon examination by tax authorities, actual results may differ from

Newmark's estimates under different assumptions or conditions. Newmark recognizes interest and penalties related to uncertain tax positions in "Provision for income taxes" on the accompanying consolidated statements of operations.

A valuation allowance is recorded against deferred tax assets if it is deemed more likely than not that those assets will not be realized. In assessing the need for a valuation allowance, Newmark considers all available evidence, including past operating results, the existence of cumulative losses in the most recent fiscal years, estimates of future taxable income and the feasibility of tax planning strategies.

The measurement of current and deferred income tax assets and liabilities is based on provisions of enacted tax laws and involves uncertainties in the application of tax regulations in the U.S. and other tax jurisdictions. Because Newmark's interpretation of complex tax law may impact the measurement of current and deferred income taxes, actual results may differ from these estimates under different assumptions regarding the application of tax law.

# **Equity-Based and Other Compensation:**

Equity-based compensation expense recognized during the period is based on the fair value of the portion of equity-based payment awards that is ultimately expected to vest. The grant-date fair value of equity-based awards is amortized to expense ratably over the awards' vesting periods. As equity-based compensation expense recognized in the Newmark's consolidated statements of operations is based on awards ultimately expected to vest, it has been reviewed for estimated forfeitures. Further, forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates.

#### **Restricted Stock Units:**

RSUs are accounted for as equity awards and in accordance with U.S. GAAP, Newmark is required to record an expense for the portion of the RSUs that is ultimately expected to vest. The grant-date fair value of RSUs is amortized to expense ratably over the awards' expected vesting periods. The amortization is reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in the accompanying consolidated statements of operations.

# **Limited Partnership Units:**

Limited partnership units in BGC Holdings and Newmark Holdings are held by Newmark employees and receive quarterly allocations of net income and are generally contingent upon services being provided by the unit holders. The quarterly allocations of net income on such limited partnership units are reflected as a component of compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in the accompanying consolidated statements of operations.

Certain of these limited partnership units in Newmark Holdings and BGC Holdings, such as REUs, entitle the holders to receive post-termination payments equal to the notional amount in four equal yearly installments after the holder's termination. These limited partnership units are accounted for as post-termination liability awards under U.S. GAAP guidance, which requires that Newmark record an expense for such awards based on the change in value at each reporting period and include the expense in the Newmark's consolidated statements of operations as part of "Equity-based compensation and allocations of net income to limited partnership units and FPUs." The liability for limited partnership units held by Newmark employees with a post-termination payout amount is included in "Other long-term liabilities" on the Newmark's consolidated balance sheets.

Certain limited partnership units held by Newmark employees are granted exchangeability into Class A common stock or may be redeemed in connection with the grant of shares of Class A common stock. At the time exchangeability is granted, or the shares are issued, Newmark recognizes an expense based on the fair value of the award on that date, which is included in "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in the accompanying consolidated statements of operations.

In addition, Preferred Units are granted in connection with the grant of certain limited partnership units, such as PSUs, that may be granted exchangeability to cover the withholding taxes owed by the unit holder upon such exchange. Each quarter, the net profits of BGC Holdings and Newmark Holdings are allocated to such units at a rate of either 0.6875% (which is 2.75% per calendar year) or such other amount as set forth in the Preferred Distribution, which is deducted before the calculation and distribution of the quarterly partnership distribution for the remaining limited partnership interests. The Preferred Units are not entitled to participate in partnership distributions other than with respect to the Preferred Distribution. Preferred Units may not be made exchangeable into BGC or Newmark Class A common stock and are only entitled to the Preferred Distribution, and accordingly they are not included in Newmark's fully diluted share count. The quarterly allocations of net income on Preferred Units are reflected in compensation expense under "Equity-based compensation and allocations of net income to limited partnership units and FPUs" in the accompanying consolidated statements of operations.

### **Redeemable Partnership Interests:**

Redeemable partnership interest represents limited partnership interests in Newmark Holdings held by founding/working partners. (See Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings" for additional information related to redeemable partnership interest).

#### **Noncontrolling Interests:**

Noncontrolling interests represent third-party, Cantor's and BGC's (prior to the Spin-Off) ownership interests on the accompanying consolidated subsidiaries and EPUs (See Note 1 — "Organization and Basis of Presentation") and are included on Newmark's consolidated balance sheets. Prior to the Spin-Off, Cantor and BGC units received allocations of net income (loss). Subsequent to the Spin-Off, Cantor units received allocations of net income (loss). Allocations of net income (loss) are reflected as a component of "Net income (loss) attributable to noncontrolling interests" in the accompanying consolidated statements of operations.

# (4) Acquisitions

In January 2020, Newmark completed the acquisition of certain assets of Hopkins Appraisal Services, a national leader in the valuation of restaurants and retail petroleum facilities.

For the year ended December 31, 2020, the following table summarizes the components of the purchase consideration transferred, and the preliminary allocation of the assets acquired and liabilities assumed, for the acquisition. Newmark expects to finalize its analysis of the assets acquired and liabilities assumed within the first year of the acquisition, and therefore adjustments to assets and liabilities may occur (in thousands):

	 As of the Acquisition Date
Purchase Price	
Cash and stock issued at closing	\$ 6,249
Contingent consideration	 3,590
Total	\$ 9,839
Allocations	
Goodwill	\$ 6,294
Other intangible assets, net	2,700
Receivables, net	796
Fixed Assets, net	134
Other assets	29
Accounts payable, accrued expenses and other liabilities	 (114)
Total	\$ 9,839

The total consideration for the acquisition during the year ended December 31, 2020 was \$9.8 million in total fair value, comprising cash of \$5.9 million and \$0.4 million of RSUs. The total consideration included contingent consideration of 104,653 RSUs (with an acquisition date fair value of \$1.3 million), and \$2.2 million in cash that may be issued contingent on certain targets being met through 2022. The excess of the consideration over the fair value of the net assets acquired has been recorded as goodwill of \$6.3 million, of which \$2.4 million is deductible by Newmark for tax purposes.

This acquisition was accounted for using the purchase method of accounting. The results of operations of the acquisition have been included on the accompanying consolidated financial statements subsequent to the date of acquisition, which in aggregate contributed \$7.5 million to Newmark's revenues for the year ended December 31, 2020.

In April 2019, Newmark completed the acquisition of MLG Commercial LLC, a Milwaukee-based commercial real estate company offering both brokerage and property management services in Wisconsin.

In June 2019, Newmark completed the acquisition of ACRES, a commercial brokerage and management firm headquartered in Utah. ACRES operates offices in Salt Lake City, Utah; Boise, Idaho; and Reno, Nevada.

In December 2019, Newmark completed the acquisition of Harper Dennis Hobbs Holdings Limited, a tenant-focused real estate advisory services firm, based in London.

For the year ended December 31, 2019, the following table summarizes the components of the purchase consideration transferred, and the preliminary allocation of the assets acquired and liabilities assumed in connection with the acquisitions in 2019 (in thousands):

		As of the Acquisition Date
Purchase Price	_	
Cash, stock and units issued at closing	\$	38,826
Contingent consideration		18,067
Total	\$	56,893
Allocations		
Cash	\$	1,391
Goodwill		43,804
Other intangible assets, net		9,641
Receivables, net		7,540
Other assets		614
Accounts payable, accrued expenses and other liabilities		(3,972)
Accrued compensation		(2,125)
Total	\$	56,893

The total consideration for acquisitions during the year ended December 31, 2019 was \$56.9 million in total fair value, comprising cash and Newmark Holdings partnership units. The total consideration included contingent consideration of 327,692 Newmark Holdings partnership units (with an acquisition date fair value of \$2.7 million), and \$15.3 million in cash that may be issued contingent on certain targets being met through 2021. The excess of the consideration over the fair value of the net assets acquired has been recorded as goodwill of \$43.8 million, of which \$29.7 million is deductible by Newmark for tax purposes.

The 2019 acquisitions were accounted for using the purchase method of accounting. The results of operations of these acquisitions have been included on the accompanying consolidated financial statements subsequent to their respective dates of acquisition, which in aggregate contributed \$18.4 million to Newmark's revenue for the year ended December 31, 2019.

# (5) Earnings Per Share and Weighted-Average Shares Outstanding

U.S. GAAP guidance — Earnings (Loss) Per Share provides guidance on the computation and presentation of earnings (loss) per share ("EPS"). Basic EPS excludes dilution and is computed by dividing Net income available to common stockholders by the weighted-average number of shares of common stock outstanding and contingent shares for which all necessary conditions have been satisfied except for the passage of time. Net income (loss) is allocated to Newmark's outstanding common stock, FPUs, limited partnership units and Cantor units (see Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings"). In addition, in relation to the Newmark OpCo Preferred Investment, the EPUs issued in June 2018 and September 2018 are entitled to a preferred payable-in-kind dividend which is recorded as accretion to the carrying amount of the EPUs and is a reduction to net income available to common stockholders for the calculation of Newmark's basic earnings per share and fully diluted earnings per share.

The following is the calculation of Newmark's basic EPS (in thousands, except per share data):

	 Year Ended December 31,				
	2020		2019		2018
Basic earnings per share:	 				
Net income available to common stockholders (1)	\$ 70,281	\$	104,406	\$	101.641
Basic weighted-average shares of common stock outstanding	 179,106		177,774		157.256
Basic earnings per share	\$ 0.39	\$	0.59	\$	0.65

<sup>(1)</sup> Includes a reduction for dividends on preferred stock or exchangeable preferred partnership units in the amount of \$9.8 million, \$12.9 million and \$5.1 million for the years ended December 31, 2020, 2019 and 2018, respectively. (see Note 1 — "Organization and Basis of Presentation").

Fully diluted EPS is calculated utilizing net income available to common stockholders plus net income allocations to the limited partnership interests in Newmark Holdings as the numerator. The denominator comprises Newmark's weighted-average number of outstanding shares of Newmark common stock to the extent the related units are dilutive and, if dilutive, the weighted-average number of limited partnership interests and other contracts to issue shares of common stock, stock options and RSUs. The limited partnership interests generally are potentially exchangeable into shares of Newmark Class A common stock and are entitled to remaining earnings after the deduction for the Preferred Distribution; as a result, they are included in the fully diluted EPS computation to the extent that the effect would be dilutive.

The following is the calculation of Newmark's fully diluted EPS (in thousands, except per share data):

	 Year Ended December 31,			
	2020	2019		2018
Fully diluted earnings per share:				
Net income available to common stockholders	\$ 70,281	\$ 104,406	\$	101,641
Allocations of net income to limited partnership interests in Newmark Holdings, net of tax	 	3,754		3,930
Net income for fully diluted shares	\$ 70,281	\$ 108,160	\$	105,571
Weighted-average shares:				
Common stock outstanding	179,106	177,774		157,256
Partnership units (1)	_	5,583		5,717
RSUs (Treasury stock method)	355	1,290		187
Newmark exchange shares	 229	369		650
Fully diluted weighted-average shares of common stock outstanding	179,690	185,016		163,810
Fully diluted earnings per share	\$ 0.39	\$ 0.58	\$	0.64

<sup>(1)</sup> Partnership units collectively include founding/working partner units, limited partnership units, and Cantor and BGC units (see Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings" for more information).

For the years ended December 31, 2020, 2019 and 2018, 85.2 million, 84.5 million and 95.2 million potentially dilutive securities, respectively, were excluded from the computation of fully diluted EPS because their effect would have been anti-dilutive. Anti-dilutive securities for the year ended December 31, 2018 included only limited partnership units.

#### (6) Stock Transactions and Unit Redemptions

As of December 31, 2020, Newmark has two classes of authorized common stock: Class A common stock and Class B common stock.

#### Class A Common Stock

Each share of Class A common stock is entitled to one vote. Newmark has 1.0 billion authorized shares of Class A common stock at \$0.01 par value per share.

Changes in shares of Newmark's Class A common stock outstanding were as follows:

	Year Ended December 31,				
	2020	2019	2018		
Shares outstanding at beginning of period	156,265,461	156,916,336	138,593,787		
Share issuances:					
Issuance of Class A common stock in connection with The Spin-Off	_	_	16,292,623		
LPU redemption/exchange (1)	4,868,169	2,052,416	1,709,048		
Issuance of Class A common stock for Newmark RSUs	972,490	1,536,530	343,135		
Other	<del>_</del>	278,181	27,743		
Treasury stock repurchases	(930,226)	(4,518,002)	(50,000)		
Shares outstanding at end of period	161,175,894	156,265,461	156,916,336		

<sup>(1)</sup> Because they were included in the Newmark's fully diluted share count, if dilutive, any exchange of LPUs into Class A common stock would not impact the fully diluted number of shares and units outstanding.

#### Class B Common Stock

Each share of Class B common stock is entitled to 10 votes and is convertible at any time into one share of Class A common stock.

As of December 31, 2020 and 2019, there were 21.3 million shares of Newmark Class B common stock outstanding.

#### Share Repurchases

On August 1, 2018, the Newmark Board of Directors and Audit Committee authorized repurchases of shares of Newmark Class A common stock and purchases of limited partnership interests or other equity interests in Newmark's subsidiaries up to \$200 million. This authorization includes repurchases of shares or purchase of units from executive officers, other employees and partners, including of BGC and Cantor, as well as other affiliated persons or entities. From time to time, Newmark may actively continue to repurchase shares and/or purchase units. During the year ended December 31, 2020, Newmark had repurchased 930,226 shares of Class A common stock at an average price of \$7.33. As of December 31, 2020, Newmark had \$150.6 million remaining from its share repurchase and unit purchase authorization (see Note 32 — "Subsequent Events").

The following table details Newmark's share repurchase activity during 2020, including the total number of shares purchased, the average price paid per share, the number of shares repurchased as part of Newmark's publicly announced repurchase program and the approximate value that may yet be purchased under such program (in thousands except share and per share amounts):

**Approximate** 

	Total Number of Shares Repurchased/Purchased	Average Price Paid per Unit or Share		rice Paid Repurchased as Part of per Unit Publicly Announced		Dollar Value of Units and Shares That May Yet Be Repurchased/ Purchased Under the Program	
Balance, January 1, 2020	4,568,002	\$	9.32	4,568,002	\$	157,413	
January 1, 2020 - March 31, 2020	<u> </u>		_	_			
April 1, 2020 - June 30, 2020	_		_	_			
July 1, 2020 - September 30, 2020	<u> </u>		_	_			
October 1, 2020 - December 31, 2020	930,226		7.33	930,226			
Total	5,498,228	\$	8.99	5,498,228	\$	150,596	

## Redeemable Partnership Interests

The changes in the carrying amount of FPUs as of December 31, 2020 and 2019 were as follows (in thousands):

	 December 31,			
	2020		2019	
Balance at beginning of period:	\$ 21,517	\$	26,170	
Income allocation	1,740		5,288	
Distributions of income	(1,740)		(5,355)	
Redemptions	(1,472)		(927)	
Issuance and other	 		(3,659)	
Balance at end of period	\$ 20,045	\$	21,517	

#### (7) Marketable Securities

On June 28, 2013, BGC sold certain assets of eSpeed, its on-the-run business, to Nasdaq. The total consideration received by BGC in the transaction included the Nasdaq Earn-out of up to 14,883,705 shares of Nasdaq shares to be paid ratably over 15 years, provided that Nasdaq, as a whole, produces at least \$25.0 million in consolidated gross revenues each year. The Nasdaq Earn-out was excluded from the initial gain on the divestiture and is recognized in income as it is realized and earned when these contingent events have occurred, consistent with the accounting guidance for gain contingencies. BGC transferred the remaining rights under the Nasdaq Earn-out to Newmark on September 28, 2017. Any Nasdaq shares that were received by BGC prior to September 28, 2017 were not transferred to Newmark.

In connection with the Nasdaq Earn-out, Newmark received 992,247 shares during each of the years ended December 31, 2020 and 2019, respectively. Newmark will recognize the remaining Nasdaq Earn-out of up to 6,945,729 shares of Nasdaq shares ratably over approximately the next 7 years, provided that Nasdaq, as a whole, produces at least \$25.0 million in gross revenues each year. In connection with the Nasdaq Earn-out, Newmark recognized a gain of \$121.9 million, \$98.6 million and \$85.1 million for the years ended December 31, 2020, 2019 and 2018, respectively, which is included in "Other income" on the accompanying consolidated statements of operations. For further information, refer to the section titled "Exchangeable Preferred Partnership Units and Forward Contracts" in Note 1 — "Organization and Basis of Presentation", see Note 11 — "Derivatives", see Note 26 — "Fair Value of Financial Assets and Liabilities", and see Note 32 "Subsequent Events".

Newmark sold 343,562, 350,000 and 1,142,247 of the Nasdaq shares for the years ended December 31, 2020, 2019 and 2018, respectively. As of the years ended December 31, 2020, 2019 and 2018 Newmark had 250,742, 343,562 and 600,000 shares remaining in connection with the Nasdaq Earn-out. The gross proceeds of the Nasdaq shares sold was \$34.7 million, \$32.6 million and \$95.9 million for the years ended December 31, 2020, 2019 and 2018, respectively. Newmark recognized a (loss) gain on the sale of these securities of \$(2.2) million, \$4.1 million and \$3.3 million for the years ended December 31, 2020, 2019 and 2018, respectively. Newmark recorded unrealized gains (loss) on the mark-to-market of these securities of \$5.0 million, \$11.3 million and \$(1.2) million for the years ended December 31, 2020, 2019 and 2018, respectively. Realized and unrealized gains on the mark-to-market of these shares are included in "Other income, net" on the accompanying consolidated statements of operations. As of December 31, 2020 and 2019, Newmark had \$33.3 million and \$36.8 million, respectively, included in "Marketable securities" on the accompanying consolidated balance sheets (see Note 20 — "Securities Loaned").

#### (8) Investments

Newmark has a 27% ownership in Real Estate LP, a joint venture with Cantor in which Newmark has the ability to exert significant influence over the operating and financial policies. Accordingly, Newmark accounts for this investment under the equity method of accounting. Newmark recognized equity (loss) income of \$(11.6) million, \$7.3 million and \$2.7 million for the years ended December 31, 2020, 2019 and 2018, respectively. These amounts were included in "Other income, net" on the consolidated statements of operations. Newmark received distributions of \$0.1 million and \$8.6 million for the years ended December 31, 2020 and 2019, respectively. The carrying value of these investments were \$88.3 million and \$100.0 million for the years ended December 31, 2020 and 2019, respectively, included in "Other assets" on the accompanying consolidated balance sheets.

# Investments Carried Under Measurement Alternatives

Newmark has acquired investments in entities for which it does not have the ability to exert significant influence over operating and financial policies.

For the years ended December 31, 2020, 2019 and 2018, Newmark recorded realized (losses) gains related to these investments of \$(84.2) million, \$12.6 million and \$17.9 million, respectively. The \$84.2 million loss primarily relates to the write-off of Newmark's \$50.0 million investment in Knotel Inc. ("Knotel") during the fourth quarter of 2020 (see Note 32 — "Subsequent Events" for additional information). The changes in value are included as a part of "Other income (loss), net" on the accompanying consolidated statements of operations. The carrying value of these investments were \$9.9 million and \$94.1 million and are included in "Other assets" on the accompanying consolidated balance sheets as of December 31, 2020 and 2019, respectively.

# (9) Capital and Liquidity Requirements

Newmark is subject to various capital requirements in connection with seller/servicer agreements that Newmark has entered into with the various GSEs. Failure to maintain minimum capital requirements could result in Newmark's inability to originate and service loans for the respective GSEs and could have a direct material adverse effect on the accompanying consolidated financial statements. Management believes that, as of December 31, 2020 and 2019, Newmark had met all capital

requirements. As of December 31, 2020, the most restrictive capital requirement was the net worth requirement of the Federal National Mortgage Association ("Fannie Mae"). Newmark exceeded the minimum requirement by \$357.8 million.

Certain of Newmark's agreements with Fannie Mae allow Newmark to originate and service loans under Fannie Mae's DUS Program. These agreements require Newmark to maintain sufficient collateral to meet Fannie Mae's restricted and operational liquidity requirements based on a pre-established formula. Certain of Newmark's agreements with the Federal Home Loan Mortgage Corporation ("Freddie Mac") allow Newmark to service loans under TAH. These agreements require Newmark to pledge sufficient collateral to meet Freddie Mac's liquidity requirement of 8% of the outstanding principal of TAH loans serviced by Newmark. Management believes that, as of December 31, 2020 and 2019, Newmark had met all liquidity requirements.

In addition, as a servicer for Fannie Mae, the Government National Mortgage Association ("Ginnie Mae") and Federal Housing Administration, Newmark is required to advance to investors any uncollected principal and interest due from borrowers. As of December 31, 2020 and 2019, outstanding borrower advances were \$0.8 million and \$0.3 million, respectively, and are included in "Other assets" on the accompanying consolidated balance sheets.

## (10) Loans Held for Sale, at Fair Value

Loans held for sale, at fair value represent originated loans that are typically financed by short-term warehouse facilities (see Note 21 — "Warehouse Facilities Collateralized by U.S. Government Sponsored Enterprises") and sold within 45 days from the date the mortgage loan is funded. Newmark initially and subsequently measures all loans held for sale at fair value on the accompanying consolidated balance sheets. The fair value measurement falls within the definition of a Level 2 measurement (significant other observable inputs) within the fair value hierarchy. Electing to use fair value allows a better offset of the change in the fair value of the loans and the change in fair value of the derivative instruments used as economic hedges. Loans held for sale had a cost basis and fair value as follows (in thousands):

	 December 31,				
	2020	2019			
Cost Basis	\$ 1,062,511	\$	210,116		
Fair Value	1,086,805		215,290		

As of December 31, 2020 and 2019, all of the loans held for sale were either under commitment to be purchased by Freddie Mac or had confirmed forward trade commitments for the issuance and purchase of Fannie Mae or Ginnie Mae mortgage-backed securities that will be secured by the underlying loans. As of December 31, 2020 and 2019, there were no loans held for sale that were 90 days or more past due or in nonaccrual status.

Newmark records interest income on loans held for sale, in accordance with the terms of the individual loans, during the period prior to sale. Interest income on loans held for sale is included in "Management services, servicing fees and other" on the accompanying consolidated statements of operations. Gains (losses) for fair value adjustments on loans held for sale is included in "Gains from mortgage banking activities/originations, net" on the accompanying consolidated statements of operations. Interest income and gains (losses) for fair value adjustments on loans held for sale were as follows (in thousands):

	 Year Ended December 31,						
	2020		2019		2018		
Interest income on loans held for sale	\$ 27,560	\$	34,239	\$	31,607		
Gains (loss) recognized on change in fair value on loans held for sale	24,294		5,174		18,430		

## (11) Derivatives

Newmark accounts for its derivatives at fair value and recognizes all derivatives as either assets or liabilities on the accompanying consolidated balance sheets. In its normal course of business, Newmark enters into commitments to extend credit for mortgage loans at a specific rate (rate lock commitments) and commitments to deliver these loans to third-party investors at a fixed price (forward sale contracts). In addition, Newmark has entered into the Nasdaq Forwards (see Note 1 — "Organization and Basis of Presentation") that are accounted for as derivatives.

The fair value of derivative contracts, computed in accordance with Newmark's netting policy, is set forth below (in thousands):

	As of December 31, 2020					As of December 31, 2019						
<b>Derivative contract</b>		Assets		Liabilities		Notional Amounts <sup>(1)</sup>		Assets		Liabilities		Notional Amounts <sup>(1)</sup>
Rate lock commitments	\$	21,034	\$	2,977	\$	296,972	\$	32,035	\$	12,124	\$	1,396,827
Nasdaq Forwards		12,822		_		174,000		26,502		_		267,480
Forward sale contracts		7,632		14,971		1,359,482		14,389		13,537		1,606,943
Total	\$	41,488	\$	17,948	\$	1,830,454	\$	72,926	\$	25,661	\$	3,271,250

<sup>(1)</sup> Notional amounts represent the sum of gross long and short derivative contracts, an indication of the volume of Newmark's derivative activity, and do not represent anticipated losses.

The change in fair value of rate lock commitments and forward sale contracts related to mortgage loans are reported as part of "Gains from mortgage banking activities/originations, net" on the accompanying consolidated statements of operations. The change in fair value of rate lock commitments are disclosed net of \$2.1 million, \$2.0 million and \$1.7 million of expenses for the years ended December 31, 2020, 2019 and 2018, respectively. The changes in fair value of rate lock commitments are reported as part of "Compensation and employee benefits" on the accompanying consolidated statements of operations.

Gains and losses on derivative contracts, which are included on the consolidated statements of operations were as follows (in thousands):

	Location of gain (loss) recognized in income for		Y	ded December 3	oer 31,		
	derivatives	2020		2019			2018
Derivatives not designed as hedging instruments:							
Nasdaq Forwards	Other income (loss), net	\$	(13,680)	\$	(51,117)	\$	19,002
Rate lock commitments	Gains from mortgage banking activities/originations, net		20,125		21,916		935
Rate lock commitments	Compensation and employee benefits		(2,068)		(2,004)		(1,673)
Forward sale contracts	Gains (loss) from mortgage banking activities/originations, net		(7,339)		851		(1,031)
Total		\$	(2,962)	\$	(30,354)	\$	17,233
							-

Derivative assets and derivative liabilities are included in "Other current assets", "Other assets" and the "Accounts payable, accrued expenses and other liabilities", on the accompanying consolidated balance sheets.

## (12) Credit Enhancement Receivable, Credit Enhancement Deposit and Contingent Liability

Newmark is a party to a Credit Enhancement Agreement ("CEA"), dated March 9, 2012, with German American Capital Corporation and Deutsche Bank Americas Holding Corporation (together, the "DB Entities"). On October 20, 2016, the DB Entities assigned the CEA to Deutsche Bank AG Cayman Island Branch, a Cayman Island Branch of Deutsche Bank AG ("DB Cayman"). Under the terms of these agreements, DB Cayman provides Newmark with varying levels of ongoing credit protection, subject to certain limits, for Fannie Mae and Freddie Mac loans subject to loss-sharing (see Note 23 — "Financial Guarantee Liability") in Newmark's servicing portfolio as of March 9, 2012. DB Cayman will also reimburse Newmark for any losses incurred due to violation of underwriting and servicing agreements that occurred prior to March 9, 2012. For the for the years ended December 31, 2020 and 2019, there were no reimbursements under the CEA.

## Credit enhancement receivable

Newmark's servicing portfolio consisted of the following loss-sharing components (in thousands):

	 December 31,				
	2020		2019		
Total credit risk loan portfolio	\$ 24,048,754	\$	20,209,577		
Maximum DB Cayman credit protection	18,689		29,253		
Maximum pre-credit enhancement loss exposure	\$ 7,172,509	\$	5,835,163		
Maximum DB Cayman credit protection	 6,230		9,751		
Maximum loss exposure without any form of credit protection	\$ 7,166,279	\$	5,825,412		

As of December 31, 2020 and 2019, there were no credit enhancement receivables.

#### Credit enhancement deposit

The CEA required the DB Entities to deposit \$25.0 million into Newmark's Fannie Mae restricted liquidity account (see Note 9 — "Capital and Liquidity Requirements"), which Newmark is required to return to DB Cayman, less any outstanding claims, on March 9, 2021. As of December 31, 2020 and 2019, the \$25.0 million deposit is included in "Accounts payable, accrued expenses and other liabilities" and "Other long-term liabilities", respectively, on the accompanying consolidated balance sheets.

## Contingent liability

Under the CEA, Newmark is required to pay DB Cayman, on March 9, 2021, an amount equal to 50% of the positive difference, if any, between (a) \$25.0 million, and (b) Newmark's unreimbursed loss-sharing payments from March 9, 2012 through March 9, 2021 on Newmark's servicing portfolio as of March 9, 2012. Contingent liabilities as of December 31, 2020 and 2019 were \$12.3 million and \$11.8 million, respectively and are included in "Accounts payable, accrued expenses and other liabilities" on the accompanying consolidated balance sheets.

### (13) Revenues from Contracts with Customers

The following table presents Newmark's total revenues separately for its revenues from contracts with customers and other sources of revenues (in thousands):

	Year Ended December 31,							
	2020		2019			2018		
Revenues from contracts with customers:								
Leasing and other commissions	\$	513,842	\$	854,780	\$	817,435		
Capital markets commissions		454,106		541,255		468,904		
Management services		467,453		446,367		414,447		
Total		1,435,401		1,842,402		1,700,786		
Other sources of revenue <sup>(1)</sup> :								
Gains from mortgage banking activities/originations, net		310,914		198,085		182,264		
Servicing fees and other		158,683		177,645		164,529		
Total	\$	1,904,998	\$	2,218,132	\$	2,047,579		

<sup>(1)</sup> Although these items have customers under contract, they were recorded as other sources of revenue as they were excluded from the scope of ASU No. 2014-9.

#### Disaggregation of revenues

Newmark's chief operating decision-maker, regardless of geographic location, evaluates the operating results, including revenues, of Newmark as total real estate (see Note 3 — "Summary of Significant Accounting Policies" for further discussion).

#### Contract balances

The timing of Newmark's revenue recognition may differ from the timing of payment by its customers. Newmark records a receivable when revenue is recognized prior to payment and Newmark has an unconditional right to payment. Alternatively, when payment precedes the provision of the related services, Newmark records deferred revenue until the performance obligations are satisfied.

Newmark's deferred revenue primarily relates to customers paying in advance or billed in advance where the performance obligation has not yet been satisfied. Deferred revenue at December 31, 2020 and 2019 was \$2.9 million and \$4.2 million, respectively. During the years ended December 31, 2020 and 2019, Newmark recognized revenue of \$2.8 million and \$1.8 million, respectively, that was recorded as deferred revenue at the beginning of the period.

## (14) Gains from Mortgage Banking Activities/Originations, Net

Gains from mortgage banking activities/originations, net consists of the following activity (in thousands):

	 Year Ended December 31,							
	2020		2019		2018			
Fair value of expected net future cash flows from servicing recognized at commitment, net	\$ 194,814	\$	109,249	\$	103,202			
Loan originations related fees and sales premiums, net	116,100		88,836		79,062			
Total	\$ 310,914	\$	198,085	\$	182,264			

#### (15) Mortgage Servicing Rights, Net

The changes in the carrying amount of MSRs were as follows (in thousands):

Year Ended December 31,								
2020			2019		2018			
\$	432,666	\$	416,131	\$	399,349			
	193,913		103,160		95,284			
	200		1,489		3,107			
	(97,796)		(88,114)		(81,609)			
\$	528,983	\$	432,666	\$	416,131			
_								
\$	(19,022)	\$	(4,322)	\$	(6,723)			
	(15,232)		(14,700)		2,401			
\$	(34,254)	\$	(19,022)	\$	(4,322)			
\$	494,729	\$	413,644	\$	411,809			
	\$	\$ 432,666 193,913 200 (97,796) \$ 528,983 \$ (19,022) (15,232) \$ (34,254)	\$ 432,666 \$ 193,913	2020         2019           \$ 432,666         \$ 416,131           193,913         103,160           200         1,489           (97,796)         (88,114)           \$ 528,983         \$ 432,666           \$ (19,022)         \$ (4,322)           (15,232)         (14,700)           \$ (34,254)         \$ (19,022)	2020     2019       \$ 432,666     \$ 416,131       193,913     103,160       200     1,489       (97,796)     (88,114)       \$ 528,983     \$ 432,666       \$     (19,022)       \$ (15,232)     (14,700)       \$ (34,254)     \$ (19,022)			

Servicing fees are included in "Management services, servicing fees and other" on the accompanying consolidated statements of operations and were as follows (in thousands):

	Year Ended December 31,							
		2020		2019		2018		
Servicing fees	\$	116,005	\$	104,305	\$	103,365		
Escrow interest and placement fees		6,140		22,417		18,293		
Ancillary fees		7,353		13,671		10,118		
Total	\$	129,498	\$	140,393	\$	131,776		

Newmark's primary servicing portfolio at December 31, 2020 and 2019 was \$66.3 billion and \$59.9 billion, respectively. Also, Newmark is the named special servicer for a number of commercial mortgage-backed securitizations. Upon certain specified events (such as, but not limited to, loan defaults and loans assumptions), the administration of the loan is transferred to Newmark. Newmark's special servicing portfolio was \$2.3 billion and \$2.4 billion at December 31, 2020 and 2019, respectively.

The estimated fair value of the MSRs at December 31, 2020 and 2019 was \$527.1 million and \$441.7 million, respectively.

Fair values are estimated using a valuation model that calculates the present value of the future net servicing cash flows. The cash flows assumptions used are based on assumptions Newmark believes market participants would use to value the portfolio. Significant assumptions include estimates of the cost of servicing per loan, discount rate, earnings rate on escrow deposits and prepayment speeds. The discount rates used in measuring fair value for the years ended December 31, 2020 and 2019 were between 6.1% and 13.5% and varied based on investor type. An increase in discount rate of 100 basis points or 200 basis points would result in a decrease in fair value by \$14.8 million and \$28.9 million, respectively, at December 31, 2020 and by \$11.9 million and \$23.3 million, respectively, at 2019.

## (16) Goodwill and Other Intangible Assets, Net

The changes in the carrying amount of goodwill were as follows (in thousands):

Balance, January 1, 2019	\$ 515,321
Acquisitions	43,804
Measurement period adjustments	 (1,211)
Balance, December 31, 2019	 557,914
Acquisitions	6,294
Measurement period adjustments	 (3,876)
Balance, December 31, 2020	\$ 560,332

Goodwill is not amortized and is reviewed annually for impairment or more frequently if impairment indicators arise, in accordance with U.S. GAAP guidance on *Goodwill and Other Intangible Assets*. Newmark completed its annual goodwill impairment testing for the years ended December 31, 2020 and 2019, which did not result in a goodwill impairment (see Note 4 — "Acquisitions" for more information).

Other intangible assets consisted of the following (in thousands, except weighted-average life):

	December 31, 2020										
	Gross Amount	Accumulated Amortization	Net Carrying Amount	Weighted- Average Remaining Life (Years)							
Indefinite life:	 										
Trademark and trade names	\$ 11,350	\$	\$ 11,350	N/A							
License agreements (GSE)	5,390	_	5,390	N/A							
Definite life:											
Trademark and trade names	5,704	(4,519)	1,185	0.1							
Non-contractual customers	30,131	(9,729)	20,402	7.2							
License agreements	4,981	(4,266)	715	0.0							
Non-compete agreements	6,557	(2,920)	3,637	0.6							
Contractual customers	3,052	(1,584)	1,468	0.4							
Below market leases	 350	(208)	142	0.0							
Total	\$ 67,515	\$ (23,226)	\$ 44,289	5.5							

	 December 31, 2019										
	 Gross Amount		Accumulated Amortization		Net Carrying Amount	Weighted- Average Remaining Life (Years)					
Indefinite life:											
Trademark and trade names	\$ 11,350	\$	_	\$	11,350	N/A					
License agreements (GSE)	5,390		_		5,390	N/A					
Definite life:											
Trademark and trade names	10,511		(9,070)		1,441	0.1					
Non-contractual customers	24,262		(6,109)		18,153	7.4					
License agreements	4,981		(3,288)		1,693	0.1					
Non-compete agreements	6,953		(2,434)		4,519	0.8					
Contractual customers	3,052		(1,177)		1,875	0.5					
Below market leases	 941		(136)		805	0.3					
Total	\$ 67,440	\$	(22,214)	\$	45,226	4.9					

Intangible amortization expense for the years ended December 31, 2020, 2019 and 2018 was \$6.7 million, \$6.9 million, and \$5.6 million, respectively. Intangible amortization is included as a part of "Depreciation and amortization" on the accompanying consolidated statements of operations. Impairment charges are included in intangible amortization expense. During 2019, Newmark recorded an impairment charge of \$1.6 million related to the RKF trademark and trade names.

The estimated future amortization of definite life intangible assets as of December 31, 2020 was as follows (in thousands):

2021	\$ 5,700
2022	3,660
2023	3,301
2024	2,747
2025	2,287
Thereafter	9,854
Total	\$ 27,549

#### (17) Fixed Assets, Net

Fixed assets, net consisted of the following (in thousands):

	Dece	mber 31,
	2020	2019
Leasehold improvements and other fixed assets	\$ 126,428	\$ 119,682
Software, including software development costs	30,928	21,538
Computer and communications equipment	26,168	23,028
Total, cost	183,524	164,248
Accumulated depreciation and amortization	(87,157	(66,232)
Total, net	\$ 96,367	\$ 98,016

Depreciation expense for the years ended December 31, 2020, 2019 and 2018 was \$22.9 million and \$22.7 million and \$13.7 million, respectively. For the years ended December 31, 2020 and 2019, Newmark recorded an impairment charge of \$6.0 million and \$5.0 million, respectively. There was no impairments recorded for the year ended December 21, 2018. The impairment charge is included as a part of "Depreciation and amortization" on the accompanying consolidated statements of operations.

Capitalized software development costs for the years ended December 31, 2020, 2019 and 2018 were \$2.0 million and \$5.9 million and \$2.4 million, respectively. Amortization of software development costs totaled \$1.3 million, \$2.0 million and \$0.9 million for the years ended December 31, 2020, 2019 and 2018, respectively. Amortization of software development costs is included as part of "Depreciation and amortization" on the accompanying consolidated statements of operations.

#### (18) Leases

Newmark has operating leases for real estate and equipment. These leases have remaining lease terms ranging from 1 to 12 years, some of which include options to extend the leases in 5 to 10 years increments for up to 10 years. Renewal periods are included in the lease term only when renewal is reasonably certain, which is a high threshold and requires management to apply the judgment to determine the appropriate lease term. Certain leases also include periods covered by an option to terminate the lease if Newmark is reasonably certain not to exercise the termination option. The Company measures its lease payments by including fixed rental payments and, where relevant, variable rental payments tied to an index, such as the Consumer Price Index. Payments for leases in place before the date of adoption of ASC 842, Leases were determined based on previous leases guidance. The Company recognizes lease expense for its operating leases on a straight-line basis over the lease term and variable lease expense not included in the lease payment measurement is recognized as incurred. All leases were classified as operating leases as of December 31, 2020.

Pursuant to the accounting policy election, leases with an initial term of twelve months or less are not recognized on the balance sheet. The short-term lease expense over the period reasonably reflects the Company's short-term lease commitments.

ASC 842, Leases requires the Company to make certain assumptions and judgments in applying the guidance, including determining whether an arrangement includes a lease, determining the term of a lease when the contract has renewal or cancelation provisions, and determining the discount rate.

The Company determines whether an arrangement is a lease or includes a lease at the contract inception by evaluating whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. If the Company has the right to obtain substantially all of the economic benefits from, and can direct the use of, the identified asset for a period of time, the Company accounts for the identified asset as a lease. The Company has elected the practical expedient to not separate lease and non-lease components for all leases other than real estate leases. The primary non-lease component that is combined with a lease component represents operating expenses such as utilities, maintenance or management fees.

As the rate implicit in the lease is not usually available, the Company used an incremental borrowing rate based on the information available at the adoption date of the new Leases standard in determining the present value of lease payments for existing leases. The Company has elected to use a portfolio approach for the incremental borrowing rate, applying corporate bond rates to the leases. The Company calculated the appropriate rates with reference to the lease term and lease currency. The Company uses information available at the lease commencement date to determine the discount rate for any new leases.

Operating lease costs were \$50.4 million and \$47.1 million for the years ended December 31, 2020, and 2019, respectively, and are included in "Operating, administrative and other" on the accompanying consolidated statements of operations. Operating cash flows for the years ended December 31, 2020 and 2019 included payments of \$49.0 million and \$44.4 million for operating lease liabilities, respectively. As of December 31, 2020 and 2019, Newmark did not have any leases that have not yet commenced but that create significant rights and obligations. For the years ended December 31, 2020 and 2019 Newmark had short-term lease expense of \$0.8 million and \$2.3 million, respectively, and sublease income of \$1.3 million and \$0.7 million, respectively. During 2020 Newmark recorded a lease impairment charge of \$5.1 million to "Operating, administrative and other" on the accompanying consolidated statements of operations.

The weighted-average discount rate as of December 31, 2020 and 2019 was 7.11% and 7.24% and the remaining weighted-average lease term was 8.2 years, respectively.

As of December 31, 2020 and 2019, Newmark had operating lease ROU assets of \$190.5 million and \$201.7 million, respectively, and operating lease ROU liabilities of \$29.5 million and \$27.2 million, respectively, recorded in "Accounts payable, and accrued expenses and other liabilities" and \$218.6 million and \$227.9 million, respectively, recorded in "Right-of-use liabilities", on the accompanying consolidated balance sheets.

Rent expense, including the operating lease costs above, for the years ended December 31, 2020, 2019 and 2018 were \$49.9 million, \$49.4 million and \$42.6 million, respectively. Rent expense is included in "Operating, administrative and other" on the accompanying consolidated statements of operations.

Newmark is obligated for minimum rental payments under various non-cancelable operating leases, principally for office space, expiring at various dates through 2032. Certain of these leases contain escalation clauses that require payment of additional rent to the extent of increases in certain operating or other costs.

Minimum lease payments under these arrangements were as follows (in thousands):

	De	December 31,				
	2020		2019			
2021	\$ 45,70	)1 \$	44,709			
2022	42,0°	2	42,612			
2023	40,50	17	39,812			
2024	37,80	6	38,210			
2025	36,52	.0	35,602			
Thereafter	126,60	8	146,463			
Total lease payments	329,3:	4	347,408			
Less: Interest	81,2	7	92,282			
Present value of lease liability	\$ 248,0	7 \$	255,126			

## (19) Other Current Assets and Other Assets

Other current assets consisted of the following (in thousands):

	 December 31,				
	2020		2019		
Derivative assets	\$ 32,259	\$	51,021		
Prepaid expenses	18,900		15,251		
Other taxes	9,204		22,483		
Rent and other deposits	1,539		1,703		
Other	 1,888		736		
Total	\$ 63,790	\$	91,194		

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Other assets consisted of the following (in thousands):

	 December 31,					
	 2020		2019			
Deferred tax assets	\$ 187,526	\$	182,781			
Equity method investment	88,315		99,966			
Debt securities	12,754		_			
Non-marketable investments	9,927		94,113			
Derivative assets	9,229		21,905			
Other	 15,171		9,133			
Total	\$ 322,922	\$	407,898			

## (20) Securities Loaned

As of December 31, 2020 and 2019, Newmark had Securities loaned with Cantor of \$33.3 million and \$36.7 million, respectively. The market value of the Securities loaned as of December 31, 2020 and 2019 were \$32.6 million and \$36.8 million, respectively. The cash collateral received from Cantor bore an interest rate of 0.85% and 2.45% as of December 31, 2020 and 2019, respectively.

## (21) Warehouse Facilities Collateralized by U.S. Government Sponsored Enterprises

Newmark uses its warehouse facilities and repurchase agreements to fund mortgage loans originated under its various lending programs. Outstanding borrowings against these lines are collateralized by an assignment of the underlying mortgages and third-party purchase commitments and are recourse only to Berkeley Point Capital, LLC.

Newmark had the following lines available and borrowings outstanding (in thousands):

	(	Committed Lines	U	Incommitted Lines	D	Balance at December 31, 2020	De	Balance at exember 31, 2019	Stated Spread to One-Month LIBOR <sup>(3)</sup>	Rate Type
Warehouse facility due October 8, 2021(2)	\$	900,000	\$	_	\$	358,247	\$	34,125	115 bps - 140 bps	Variable
Warehouse facility due June 16, 2021 <sup>(1)</sup>		450,000		_		292,040		16,759	115 bps - 140 bps	Variable
Warehouse facility due September 25, 2021		400,000		_		146,380		8,097	115 bps - 140 bps	Variable
Fannie Mae repurchase agreement, open maturity		_		400,000		264,535		150,667	105 bps - 115 bps	Variable
Total	\$	1,750,000	\$	400,000	\$	1,061,202	\$	209,648		

<sup>(1)</sup> The warehouse line established a \$125.0 million sublimit line of credit to find potential principal and interest servicing advances on the Company's Fannie Mae portfolio during the forbearance period related to the CARES Act. Advances will have an interest rate of 1-month LIBOR plus 200 bps. There were no outstanding draws outstanding under this sublimit at December 31, 2020.

Pursuant to the terms of the warehouse facilities, Newmark is required to meet several financial covenants. Newmark was in compliance with all covenants as of December 31, 2020 and 2019, respectively.

The borrowing rates on the warehouse facilities are based on short-term LIBOR plus applicable margins. Due to the short-term maturity of these instruments, the carrying amounts approximate fair value.

<sup>(2)</sup> The warehouse line was temporarily increased by \$300.0 million to \$900.0 million for the period December 1, 2020 to February 1, 2021.

<sup>(3)</sup> The spread for the Fannie Mae repurchase line is to SOFR. The warehouse lines are to LIBOR.

#### (22) Long-Term Debt

Long-term debt consisted of the following (in thousands):

		December 31,				
	2020		2019			
6.125% Senior Notes	\$	542,772	\$	540,377		
Credit Facility		137,613		48,917		
Total	\$	680,385	\$	589,294		

#### 6.125% Senior Notes

On November 6, 2018, Newmark closed its offering of \$550.0 million aggregate principal amount of 6.125% Senior Notes due 2023 (the "6.125% Senior Notes"). The 6.125% Senior Notes were priced on November 1, 2018 at 98.94% to yield 6.375%. The 6.125% Senior Notes were offered and sold by Newmark in a private offering exempt from the registration requirements under the Securities Act of 1933, as amended ("Securities Act"). The 6.125% Senior Notes were subsequently exchanged for notes with substantially similar terms that were registered under the Securities Act. The 6.125% Senior Notes bear an interest rate of 6.125% per annum, payable on each May 15 and November 15, beginning on May 15, 2019, and will mature on November 15, 2023.

The carrying amount of the 6.125% Senior Notes was determined as follows (in thousands):

	December 31,				
	2020		2019		
Principal balance	\$ 550,000	\$	550,000		
Less: debt issue cost	3,688		4,972		
Less: debt discount	3,540		4,651		
Total	\$ 542,772	\$	540,377		

Newmark uses the effective interest rate method to amortize debt discounts and uses the straight-line method to amortize debt issue costs over the life of the notes. Interest expense, amortization of debt issue costs and amortization of the debt discount of the 6.125% Senior Notes, included in "Interest (expense) income, net" on the accompanying consolidated statements of operations, were as follows (in thousands):

	Year Ended December 31,						
		2020		2019		2018	
Interest expense	\$	33,687	\$	34,730	\$	5,300	
Debt issue cost amortization		1,284		1,282		198	
Debt discount amortization		1,111		565		47	
Total	\$	36,082	\$	36,577	\$	5,545	

#### **Debt Repurchase Program**

On June 16, 2020, the Newmark Board of Directors and its Audit Committee authorized a debt repurchase program for the repurchase by Newmark of up to \$50.0 million of Newmark's 6.125% Senior Notes and any future debt securities issued by the Company.

As of December 31, 2020, Newmark had \$50.0 million remaining under its debt repurchase authorization (see Note 32 — "Subsequent Events" for additional information).

## **Credit Facility**

On November 28, 2018, Newmark entered into a credit agreement by and among Newmark, the several financial institutions from time to time party thereto, as Lenders, and Bank of America N.A., as administrative agent (the "Credit Agreement"). The Credit Agreement provided for a \$250.0 million three-year unsecured senior revolving credit facility (the "Credit Facility"). Borrowings under the Credit Facility bore an annual interest rate equal to, at Newmark's option, either (a) LIBOR for specified periods, or upon the consent of all Lenders, such other period that is 12 months or less, plus an applicable margin, or (b) a base rate equal to the greatest of (i) the federal funds rate plus 0.5%, (ii) the prime rate as established by the administrative agent, and (iii) one-month LIBOR plus 1.0%, plus an applicable margin. The applicable margin is 2.0% with respect to LIBOR borrowings and can range from 1.25% to 2.25% in (a) above and was 1.00% with respect to base rate borrowings and can range from 0.25% to 1.25% in (b) above, depending upon Newmark's credit rating. The Credit Facility also provides for an unused facility fee.

On February 26, 2020, Newmark entered into an amendment to the Credit Agreement, increasing the size of the Credit Facility to \$425.0 million (the "Amended Credit Facility") and extending the maturity date to February 26, 2023. The annual interest rate on the Amended Credit Facility was reduced to LIBOR plus 1.75%, subject to a pricing grid linked to Newmark's credit ratings from Standard & Poor's and Fitch.

On March 16, 2020, Newmark entered into a second amendment to the Credit Agreement, increasing the size of the Amended Credit Facility to \$465.0 million (the "Second Amended Credit Facility"). The annual interest rate on the Second Amended Credit Facility is LIBOR plus 1.75%, subject to a pricing grid linked to Newmark's credit ratings from Standard & Poor's and Fitch.

During the year ended December 31, 2020, Newmark drew \$365.0 million on the Credit Facility and paid down \$275.0 million.

Details of the Credit Facility are as follows (in thousands):

	Dece	mber 31	1,	
	2020		2019	
Principal balance	\$ 140,000	\$	50,000	
Less: Debt issue cost	2,387	2	1,083	
Total	\$ 137,613	\$	48,917	

As of December 31, 2020 and 2019, borrowings under the Credit Facility carried an interest rate of 1.90% and 3.76%, with a weighted-average interest rate of 2.37% and 3.76%, respectively. Newmark uses the straight-line method to amortize debt issue costs over the life of the notes. Interest expense and amortization of debt issue costs of the Credit Facility, included in "Interest (expense) income, net" on the accompanying consolidated statements of operations, were as follows (in thousands):

	Year Ended December 31,						
		2020		2019		2018	
Interest expense	\$	6,618	\$	1,865	\$	_	
Debt issue cost amortization		1,012		565		47	
Unused facility fee		354		627		71	
Total	\$	7,984	\$	3,057	\$	118	

On November 30, 2018, Newmark entered into an unsecured credit agreement (the "Cantor Credit Agreement") with Cantor (see Note 27 — "Related Party Transactions" for a more detailed discussion).

## (23) Financial Guarantee Liability

Newmark shares risk of loss for loans originated under the Fannie Mae DUS and Freddie TAH programs and could incur losses in the event of defaults under or foreclosure of these loans. Under the loss-share guarantee, Newmark's maximum liability to the extent of actual losses incurred is approximately 33% of the outstanding principal balance on Fannie Mae DUS or Freddie TAH loans. Risk-sharing percentages are established on a loan-by-loan basis when originated, with most loans at 33% and "modified" loans at lower percentages. Under certain circumstances, risk-sharing percentages can be revised subsequent to origination or Newmark could be required to repurchase the loan. In the event of a loss resulting from a catastrophic event that is not required to be covered by borrowers' insurance policies, Newmark can recover the loss under its mortgage impairment insurance policy. Any potential recovery is subject to the policy's deductibles and limits.

At December 31, 2020, the credit risk loans being serviced by Newmark on behalf of Fannie Mae and Freddie Mac had outstanding principal balances of \$24.0 billion with a maximum potential loss of \$7.2 billion, of which \$6.2 million is covered by the Credit Enhancement Agreement. At December 31, 2019, the credit risk loans being serviced by Newmark on behalf of Fannie Mae and Freddie Mac had outstanding principal balances of approximately \$20.2 billion with a maximum potential loss of approximately \$5.8 billion, of which \$9.8 million was covered by the Credit Enhancement Agreement (see Note 12 — "Credit Enhancement Receivable, Credit Enhancement Deposit and Contingent Liability").

Newmark's current estimate of expected credit losses considers various factors, including, without being limited to, historical default and losses, current delinquency status, loan size, terms, amortization types, the forward-looking view of the primary risk drivers (debt-service coverage ratio and loan-to-value) based on forecasts of economic conditions and local market performance. During the year ended December 31, 2020 there was an increase in the reserve by \$11.6 million. A loan is considered to be delinquent once it is 60 days past due. As of December 31, 2020, there were four loans in the credit risk

portfolio with outstanding principal balances of \$53.5 million, with a maximum loss exposure of \$17.8 million, that were delinquent. If all four delinquent loans resulted in a loss event, proceeds from the liquidation of assets are estimated to approximate \$39.0 million based on current estimates of fair value. Newmark's share of the loss would approximate \$5.3 million.

The provisions for risk-sharing were included in "Operating, administrative and other" on the accompanying consolidated statements of operations as follows (in thousands):

Balance, January 1, 2019	\$ 32
Reversal of provision	(17)
Balance, December 31, 2019	15
Impact of adopting ASC 326	17,935
Provision for expected credit losses	11,631
Balance, December 31, 2020	\$ 29,581

## (24) Concentrations of Credit Risk

The lending activities of Newmark create credit risk in the event that counterparties do not fulfill their contractual payment obligations. In particular, Newmark is exposed to credit risk related to the Fannie Mae DUS and Freddie Mac TAH loans (see Note 23 — "Financial Guarantee Liability"). As of December 31, 2020, 21% and 14% of \$7.2 billion of the maximum loss was for properties located in California and Texas, respectively. As of December 31, 2019, 21% and 16% of \$5.8 billion of the maximum loss was for properties located in California and Texas, respectively.

## (25) Escrow and Custodial Funds

In conjunction with the servicing of multifamily and commercial loans, Newmark holds escrow and other custodial funds. Escrow funds are held at unaffiliated financial institutions generally in the form of cash and cash equivalents. These funds amounted to \$1.3 billion and \$925.0 million, as of December 31, 2020 and 2019, respectively. These funds are held for the benefit of Newmark's borrowers and are segregated in custodial bank accounts. These amounts are excluded from the assets and liabilities of Newmark.

## (26) Fair Value of Financial Assets and Liabilities

U.S. GAAP guidance establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets and liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 measurements—Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.
- Level 2 measurements—Quoted prices in markets that are not active or financial instruments for which all significant inputs are observable, either directly or indirectly.
- · Level 3 measurements—Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

As required by U.S. GAAP guidance, assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The following table sets forth by level within the fair value hierarchy financial assets and liabilities accounted for at fair value under U.S. GAAP guidance (in thousands):

As of December 31, 2020								
	Level 1		Level 2		Level 3		Total	
\$	33,283	\$	_	\$	_	\$	33,283	
	_		1,086,805		_		1,086,805	
	_		12,754		_		12,754	
	_		_		21,034		21,034	
	_		_		12,822		12,822	
	<u> </u>				7,632		7,632	
\$	33,283	\$	1,099,559	\$	41,488	\$	1,174,330	
		-		•				
\$	_	\$	_	\$	31,481	\$	31,481	
	_		_		2,977		2,977	
					14,971		14,971	
\$		\$		\$	49,429	\$	49,429	
	\$	\$ 33,283 \$ —	\$ 33,283 \$ — — — — — — — — — — — — — — — — — —	Level 1     Level 2       \$ 33,283     \$ —       — 1,086,805     — 12,754       — —     — —       \$ 33,283     \$ 1,099,559       \$ — \$ —     — —       — —     — —       — —     — —	Level 1     Level 2       \$ 33,283     \$ — \$ 1,086,805       — 12,754     — — — — — — — — — — — — — — — — — — —	Level 1         Level 2         Level 3           \$ 33,283         \$ —         \$ —           — 1,086,805         —         —           — 12,754         —         —           — — 21,034         —         12,822           — — 7,632         —         7,632           \$ 33,283         \$ 1,099,559         \$ 41,488           \$ — \$ — \$ 31,481         —         2,977           — — — 14,971         —         14,971	Level 1         Level 2         Level 3           \$ 33,283         \$ — \$ — \$           — 1,086,805         —           — 12,754         —           — 21,034         —           — 12,822         —           — 7,632         —           \$ 33,283         \$ 1,099,559           \$ — \$ 31,481         \$           — — 2,977         —           — 14,971         —	

_		As of Decen	nber 31, 2019	
	Level 1	Level 2	Level 3	Total
Assets:				
Marketable securities \$	36,795	\$ —	\$	\$ 36,795
Loans held for sale, at fair value	_	215,290	_	215,290
Rate lock commitments	_	_	32,035	32,035
Nasdaq Forwards	_	_	26,502	26,502
Forward sale contracts			14,389	14,389
Total §	36,795	\$ 215,290	\$ 72,926	\$ 325,011
Liabilities:				
Contingent consideration \$	S —	\$	\$ 45,172	\$ 45,172
Rate lock commitments	_	_	12,124	12,124
Forwards sale contracts	<u> </u>		13,537	13,537
Total	<u> </u>	\$	\$ 70,833	\$ 70,833

There were no transfers among Level 1, Level 2 and Level 3 for the years ended December 31, 2020 and 2019, respectively.

Level 3 Financial Assets and Liabilities: Changes in Level 3 Nasdaq Forwards, rate lock commitments, forward sale contracts and contingent consideration measured at fair value on recurring basis were as follows (in thousands):

				As of Decen	ıber	31, 2020		
	Opening Balance	:	Total realized and unrealized gains (losses) included in Net income	Issuances		Settlements	Closing Balance	Unrealized gains (losses) outstanding
Assets:								
Rate lock commitments	\$ 32,035	\$	21,034	\$ _	\$	(32,035)	\$ 21,034	\$ 21,034
Forward sale contracts	14,389		7,632	_		(14,389)	7,632	7,632
Nasdaq Forwards	26,502		(13,680)	 			12,822	12,822
Total	\$ 72,926	\$	14,986	\$ 	\$	(46,424)	\$ 41,488	\$ 41,488

	Opening Balance	Total realized and unrealized gains (losses) included in Net income	Issuances	Settlements	Closing Balance	Unrealized gains (losses) outstanding
Liabilities:						
Contingent consideration	\$ 45,172	\$ (11,063)	\$ 2,221	\$ (4,849)	\$ 31,481	\$ (408)
Rate lock commitments	12,124	2,977		(12,124)	2,977	2,977
Forward sale contracts	13,537	14,971		(13,537)	14,971	14,971
Total	\$ 70,833	\$ 6,885	\$ 2,221	\$ (30,510)	\$ 49,429	\$ 17,540

			As of Decem	ıbeı	31, 2019		
	Opening Balance	Total realized and unrealized gains (losses) included in Net income	Issuances		Settlements	Closing Balance	Unrealized gains (losses) outstanding
Assets:							
Rate lock commitments	\$ 6,732	\$ 32,035	\$ _	\$	(6,732)	\$ 32,035	\$ 32,035
Forward sale contracts	8,177	14,389	_		(8,177)	14,389	14,389
Nasdaq Forwards	77,619	(51,117)				26,502	 26,502
Total	\$ 92,528	\$ (4,693)	\$ _	\$	(14,909)	\$ 72,926	\$ 72,926

	Opening Balance	:	Total realized and unrealized gains (losses) included in Net income	Issuances	Settlements	Closing Balance	Unrealized gains (losses) outstanding
Liabilities:							
Contingent consideration	\$ 32,551	\$	2,287	\$ 14,957	\$ (4,623)	\$ 45,172	\$ 2,287
Rate lock commitments	7,470		12,124	_	(7,470)	12,124	12,124
Forward sale contracts	9,208		13,537	 _	 (9,208)	13,537	13,537
Total	\$ 49,229	\$	27,948	\$ 14,957	\$ (21,301)	\$ 70,833	\$ 27,948

#### Quantitative Information About Level 3 Fair Value Measurements

The following tables present quantitative information about the significant unobservable inputs utilized by Newmark in the fair value measurement of Level 3 assets and liabilities measured at fair value on a recurring basis:

December 31, 2020

Level 3 assets and liabilities	Assets Liabilities		Liabilities	Significant Unobservable Inputs					
Accounts payable, accrued expenses and other liabilities:									
Contingent consideration	\$	_	\$	31,481	Discount rate	0.3% - 10.4%	(1)	7.1%	
					Probability of meeting earnout and contingencies	0%- 100%	(1)	93.9%	
					Financial forecast information				
Derivative assets and liabilities:									
Nasdaq Forwards	\$	12,822	\$	_	Implied volatility	42.4% - 42.6%	(2)	42.5%	
Forward sale contracts	\$	7,632	\$	14,971	Counterparty credit risk	N/A		N/A	
Rate lock commitments	\$	21,034	\$	2,977	Counterparty credit risk	N/A		N/A	

#### December 31, 2019

Level 3 assets and liabilities	Assets	Liabilities	Significant Unobservable Inputs	Range		Weighted Average
Accounts payable, accrued expenses and other liabilities:						
Contingent consideration	\$ _	\$ 45,172	Discount rate	0.3% - 10.4%		8.6%
			Probability of meeting earnout and contingencies	90% - 100%	(1)	98.1%
			Financial forecast information			
Derivative assets and liabilities:						
Nasdaq Forwards	\$ 26,502	\$ _	Implied volatility	25.7% - 34.8%	(2)	32.2%
Forward sale contracts	\$ 14,389	\$ 13,537	Counterparty credit risk	N/A		N/A
Rate lock commitments	\$ 32,035	\$ 12,124	Counterparty credit risk	N/A		N/A

<sup>(1)</sup> Newmark's estimate of contingent consideration as of December 31, 2020 and 2019 was based on the acquired business' projected future financial performance, including revenues.

#### **Valuation Processes - Level 3 Measurements**

Both the rate lock commitments to borrowers and the forward sale contracts to investors are derivatives and, accordingly, are marked to fair value on the accompanying consolidated statements of operations. The fair value of Newmark's rate lock commitments to borrowers and loans held for sale and the related input levels includes, as applicable:

- The assumed gain loss of the expected loan sale to the investor, net of employee benefits;
- The expected net future cash flows associated with servicing the loan;
- The effects of interest rate movements between the date of the rate lock and the balance sheet date; and
- The nonperformance risk of both the counterparty and Newmark.

The fair value of Newmark's forward sales contracts to investors considers effects of interest rate movements between the trade date and the balance sheet date. The market price changes are multiplied by the notional amount of the forward sales contracts to measure the fair value.

The fair value of Newmark's rate lock commitments and forward sale contracts is adjusted to reflect the risk that the agreement will not be fulfilled. Newmark's exposure to nonperformance in rate lock and forward sale contracts is represented by the contractual amount of those instruments. Given the credit quality of Newmark's counterparties, the short duration of rate lock commitments and forward sales contracts, and Newmark's historical experience with the agreements, management does not believe the risk of nonperformance by Newmark's counterparties to be significant.

The Nasdaq Forwards are derivatives and, accordingly, are marked to fair value on the accompanying consolidated statements of operations. The fair value of the Nasdaq Forwards are determined utilizing the following inputs, as applicable:

- The underlying number of shares and the related strike price;
- The maturity date; and
- The implied volatility of Nasdaq's stock price.

<sup>(2)</sup> The volatility of Newmark's Nasdaq Forwards is primarily based on the volatility of the underlying Nasdaq stock price.

The fair value of Newmark's Nasdaq Forwards considers the effects of Nasdaq's stock price volatility between the balance sheet date and the maturity date. The fair value is determined by the use of a Black-Scholes put option valuation model.

## **Information About Uncertainty of Level 3 Fair Value Measurements**

The significant unobservable inputs used in the fair value of Newmark's contingent consideration are the discount rate and forecasted financial information. Significant increases (decreases) in the discount rate would have resulted in a significantly lower (higher) fair value measurement. Significant increases (decreases) in the forecasted financial information would have resulted in a significantly higher (lower) fair value measurement. As of December 31, 2020 and 2019, the present value of expected payments related to Newmark's contingent consideration was \$31.5 million and \$45.2 million, respectively (see Note 31—"Commitments and Contingencies"). As of December 31, 2020 and 2019, the undiscounted value of the payments, assuming that all contingencies are met, would be \$51.3 million and \$66.4 million, respectively.

## Fair Value Measurements on a Non-Recurring Basis

Equity investments carried under the measurement alternative are remeasured at fair value on a non-recurring basis to reflect observable transactions which occurred during the period. Newmark applied the measurement alternative to equity securities with the fair value of \$9.9 million and \$94.1 million, which were included in "Other assets" on the accompanying consolidated balance sheets as of December 31, 2020 and 2019, respectively. These investments are classified within Level 2 in the fair value hierarchy, because their estimated fair value is based on valuation methods using the observable transaction price at the transaction date.

## (27) Related Party Transactions

#### (a) Service Agreements

Newmark receives administrative services, including but not limited to, treasury, legal, accounting, information technology, payroll administration, human resources, incentive compensation plans and other support, provided by Cantor. Allocated expenses were \$22.6 million, \$25.0 million and \$26.2 million for the years ended December 31, 2020, 2019 and 2018, respectively. These expenses are included as part of "Fees to related parties" on the accompanying consolidated statements of operations.

## (b) Loans, Forgivable Loans and Other Receivables from Employees and Partners

Newmark has entered into various agreements with certain employees and partners whereby these individuals receive loans which may be either wholly or in part repaid from the distribution of earnings that the individuals receive on some or all of their limited partnership interests or may be forgiven over a period of time. The forgivable portion of these loans is recognized as compensation expense over the life of the loans. From time to time, Newmark may also enter into agreements with employees and partners to grant bonus and salary advances or other types of loans. These advances and loans are repayable in the timeframes outlined in the underlying agreements.

As of December 31, 2020 and 2019, the aggregate balance of employee loans was \$454.3 million and \$403.7 million, respectively, and is included as "Loans, forgivable loans and other receivables from employees and partners, net" on the accompanying consolidated balance sheets. Compensation expense for the above-mentioned employee loans for the years ended December 31, 2020, 2019 and 2018 was \$73.6 million, \$39.0 million and \$27.7 million, respectively. The compensation expense related to these employee loans is included as part of "Compensation and employee benefits" on the accompanying consolidated statements of operations.

#### Transfer of Employees to Newmark and Other Related Party Transactions

In connection with the expansion of the mortgage brokerage and lending activities, Newmark has entered into an agreement with Cantor pursuant to which five former employees of Cantor's affiliate, Cantor Commercial Real Estate ("CCRE"), transferred to Newmark, effective as of May 1, 2018. In connection with this transfer of employees, Cantor paid \$6.9 million to Newmark in October 2018, and Newmark Holdings issued \$6.7 million of limited partnership units and \$0.2 million of cash in the form of a cash distribution agreement to the employees. In addition, Newmark Holdings issued \$2.2 million of Newmark Holdings partnership units with a capital account and \$0.5 million of limited partnership units in exchange for the cash payment from Cantor to Newmark of \$2.2 million. Newmark recorded \$6.9 million and \$2.2 million as "Stockholders' equity" and "Redeemable partnership interests", respectively, on the consolidated balance sheets.

In consideration for the Cantor payment, Newmark agreed to return up to a maximum of \$3.3 million to Cantor based on the employees' production during their first two years of employment with Newmark. In July 2020, Newmark paid \$3.3 million to Cantor based on the employees' production, satisfying this liability. As of December 31, 2019, Newmark had \$2.6 million, included in "Payables to related parties" on the accompanying consolidated balance sheets, to be returned to

Cantor related to this transaction. Newmark has agreed to allow certain of these employees to continue to provide consulting services to Cantor in exchange for a forgivable loan which was directly paid by Cantor to these employees.

In February 2019, Newmark's Audit Committee authorized Newmark and its subsidiaries to originate and service GSE loans for Cantor and its affiliates (other than BGC) and service loans originated by Cantor and its affiliates (other than BGC) on prices, rates and terms no less favorable to Newmark and its subsidiaries than those charged by third parties. The authorization is subject to certain terms and conditions, including but not limited to: (i) a maximum amount up to \$100.0 million per loan, (ii) a \$250.0 million limit on loans that have not yet been acquired or sold to a GSE at any given time, and (iii) a separate \$250.0 million limit on originated Fannie Mae Loans outstanding to Cantor at any given time.

On November 30, 2020, we entered into an arrangement to assist View, Inc. ("View") in the sale of its products and services to real estate clients in exchange for commissions. View, Inc. is a Silicon Valley-based producer of high-efficiency dynamic glass that controls light, heat, and glare, providing unobstructed views and privacy using a low voltage control system. In connection with the arrangement, View also agreed to engage us as its exclusive provider of real estate services for a period of at least five years. While View is not under common control with us, it was, at the time that the agreement was executed, the target of a merger with CF Finance Acquisition Corp. II, a special purpose acquisition company sponsored by Cantor.

#### (c) Transactions with CCRE

Newmark has a referral agreement in place with CCRE, in which Newmark's brokers are incentivized to refer business to CCRE through a revenue-share agreement. Newmark recognized \$0.6 million and \$0.8 million for the years ended December 31, 2020 and 2019, respectively, in connection with this revenue-share agreement.

Newmark also has a revenue-share agreement with CCRE, in which Newmark pays CCRE for referrals for leasing or other services. Newmark did not make any payments under this agreement to CCRE for the years ended December 31, 2020, 2019 and 2018, respectively.

In addition, Newmark has a loan referral agreement in place with CCRE, in which either party can refer a loan to the other. Newmark did not have any revenues from these referrals for the year ended December 31, 2020. Revenues from these referrals were \$2.6 million and \$2.2 million for the years December 31, 2019 and 2018, respectively. Such revenues are recognized in "Gains from mortgage banking activities/originations, net" on the accompanying consolidated statements of operations. These referral fees are net of the broker fees and commissions paid to CCRE. Broker fees and commissions for the years ended December 31, 2019 and 2018, were \$1.4 million and \$0.8 million, respectively.

For the years ended December 31, 2020 and 2019, Newmark purchased the primary servicing rights for \$227.0 million and \$1.2 billion of loans originated by CCRE for \$0.2 million and \$1.5 million, respectively. Newmark also services loans for CCRE on a "fee for service" basis, generally prior to a loan's sale or securitization, and for which no MSR is recognized. Newmark recognized servicing revenues (excluding interest and placement fees) from servicing rights purchased from CCRE on a "fee for service" basis of \$3.8 million for the years ended December 31, 2020, 2019 and 2018, respectively, which was included as part of "Management services, servicing fee and other" on the accompanying consolidated statements of operations.

On July 22, 2019, Cantor Commercial Real Estate Lending, L.P. ("CCRE Lending"), a wholly owned subsidiary of Real Estate LP, made a \$146.6 million commercial real estate loan (the "Loan") to a single-purpose company (the "Borrower") in which Barry Gosin, Newmark's Chief Executive Officer, owns a 19% interest. The Loan is secured by the Borrower's interest in property in Pennsylvania that is subject to a ground lease. While CCRE Lending initially provided the full loan amount, on August 16, 2019, a third-party bank purchased approximately 80% of the Loan value from CCRE Lending, with CCRE Lending retaining approximately 20%. The Loan matures on August 6, 2029, and is payable monthly at a fixed interest rate of 4.38% per annum. Newmark provided certain commercial loan brokerage services to the Borrower in the ordinary course of its business, and the Borrower paid Newmark a fee, as the broker of the Loan, of \$0.7 million. The Newmark Audit Committee approved the commercial loan brokerage services and the related fee amount received.

# **Transactions with Executive Officers and Directors**

In connection with Newmark's 2019 executive compensation process, Newmark's executive officers received certain monetization of prior awards as compensation at Newmark, as set forth below:

On December 19, 2019, the Newmark Compensation Committee approved the right to (i) exchange 552,483 non-exchangeable PSUs held by Mr. Lutnick into 552,483 HDUs (which, based on the closing price of the Class A common stock of \$13.61 per share on such date, had a value of \$7,017,000); and (ii) exchange for cash 602,463 non-exchangeable PPSUs held by Mr. Lutnick (which had an average determination price of \$13.25 per unit) for a payment of \$7,983,000 for taxes when the PSUs are exchanged.

On December 19, 2019, the Compensation Committee approved the right to (i) exchange 443,872 non-exchangeable PSUs held by Mr. Gosin into 443,872 HDUs (which, based on the closing price of the Class A common stock of \$13.61 per share on such date, had a value of \$5,637,548); and (ii) exchange for cash 539,080 non-exchangeable PPSUs held by Mr. Gosin (which had an average determination price of \$9.95 per unit) for a payment of \$5,362,452 for taxes when the PSUs are exchanged.

On December 19, 2019, the Compensation Committee approved the cancellation of 145,464 non-exchangeable PSUs held by Mr. Merkel, and the cancellation of 178,179 non-exchangeable PPSUs (which had an average determination price of \$10.61 per unit). Additionally, on December 19, 2019, Mr. Merkel exchanged 4,222 already exchangeable PSUs held by him in exchange for Class A common stock. The above transaction resulted in income of \$3,791,848 for Mr. Merkel, of which Newmark withheld \$1,989,483 for taxes and issued the remaining \$1,802,365 in the form of 132,429 net shares of Class A common stock valued at a price of \$13.61 per share.

On December 19, 2019, the Compensation Committee approved the right to (i) exchange 5,846 non-exchangeable PSUs held by Mr. Rispoli into 5,846 HDUs (which, based on the closing price of the Class A common stock of \$13.61 per share on such date, had a value of \$74,250); and (ii) exchange for cash 4,917 Newmark Holdings non-exchangeable PPSUs held by Mr. Rispoli (which had an average determination price of \$12.355 per unit) for a payment of \$60,750 for taxes when the PSUs are exchanged.

On October 30, 2019, the Newmark Audit and Compensation Committees approved the repurchase from Mr. Merkel of 55,193 shares of Newmark Class A common stock at \$10.69 per share, the closing price on October 30, 2019.

On December 19, 2019, the Newmark Audit and Compensation Committees approved the repurchase from Mr. Merkel of 132,429 shares of Newmark Class A common stock at \$13.61 per share, the closing price on December 19, 2019.

On November 4, 2020, the Audit Committee of the Board of Directors authorized entities in which executive officers have a non-controlling interest to engage Newmark to provide ordinary course real estate services to them as long as Newmark's fees are consistent with the fees that Newmark ordinarily charges for these services.

## CF Real Estate Finance Holdings, LP.

Contemporaneously with the acquisition of Berkeley Point, on September 8, 2017, Newmark invested \$100.0 million in a newly formed commercial real estate-related financial and investment business, Real Estate LP, which is controlled and managed by Cantor. Real Estate LP may conduct activities in any real estate related business or asset backed securities related business or any extensions thereof and ancillary activities thereto. As of December 31, 2020 and 2019, Newmark's investment was accounted for under the equity method (see Note 8 — "Investments").

## Spin-Off

The Separation and Distribution Agreement sets forth the agreements among BGC, Cantor, Newmark and their respective subsidiaries with respect to the Separation and related matters (see Note 1 — "Organization and Basis of Presentation" for additional information).

As a result of the Separation, the limited partnership interests in Newmark Holdings were distributed to the holders of limited partnership interests in BGC Holdings, including Cantor and CFGM, whereby each holder of BGC Holdings limited partnership interests at that time now held a BGC Holdings limited partnership interest and a corresponding Newmark Holdings limited partnership interest, which was equal to a BGC Holdings limited partnership interest multiplied by the contribution ratio, divided by the current exchange ratio. The exchange ratio is subject to adjustment, in accordance with the terms of the Separation and Distribution Agreement (see Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings" for additional information).

On November 30, 2018, BGC completed the Spin-Off. BGC Partners' stockholders, including Cantor and CFGM, as of the Record Date, received in the Spin-Off 0.463895 of a share of Newmark Class A or Class B common stock for each share of BGC Class A or Class B common stock held as of the Record Date. In the aggregate, BGC distributed 131.9 million shares of Newmark Class A common stock and 21.3 million shares of Newmark Class B common stock to BGC's stockholders in the Spin-Off. As Cantor and CFGM held 100% of the shares of BGC Class B common stock as of the Record Date, Cantor and CFGM were distributed 100% of the shares of Newmark Class B common stock in the Spin-Off.

Prior to and in connection with the Spin-Off, 14.8 million Newmark Holdings Units held by BGC were exchanged into 9.4 million shares of Newmark Class A common stock and 5.4 million shares of Newmark Class B common stock, and 7.0 million Newmark OpCo units held by BGC were exchanged into 6.9 million shares of Newmark Class A common stock. These Newmark Class A and Class B shares of common stock were included in the Spin-Off to BGC's stockholders. On November

30, 2018, pursuant to the BGC Holdings Distribution, BGC Holdings distributed pro rata all of the 1.5 million exchangeable limited partnership units of Newmark Holdings held by BGC Holdings immediately prior to the effective time of the Spin-Off to its limited partners entitled to receive distributions on their BGC Holdings units who were holders of record of such units as of November 23, 2018 (including Cantor, CFGM and executive officers of BGC and Newmark). The Newmark Holdings Units distributed to BGC Holdings partners in the BGC Holdings Distribution are exchangeable for shares of Newmark Class A common stock, and in the case of the 0.4 million Newmark Holdings Units received by Cantor also into shares of Newmark Class B common stock, at the exchange ratio of 0.9793 shares of Newmark common stock per Newmark Holdings Unit (subject to adjustment). As of December 31, 2020, the exchange ratio equaled 0.9379. (See Note 1 — "Organization and Basis of Presentation" for additional information).

Following the Spin-Off and the BGC Holdings Distribution, BGC Partners ceased to be a controlling stockholder of Newmark, and BGC and its subsidiaries no longer held any shares of Newmark common stock or equity interests in Newmark or its subsidiaries. Cantor continues to control Newmark and its subsidiaries following the Spin-Off and the BGC Holdings Distribution (see Note 1 — "Organization and Basis of Presentation" for additional information).

Subsequent to the Spin-Off and the BGC Holdings Distribution, there are remaining partners who hold limited partnership interests in Newmark Holdings who are BGC employees, and there are remaining partners who hold limited partnership interests in BGC Holdings who are Newmark employees. The Newmark limited partnership interests were distributed as part of the Separation and the BGC Holdings Distribution. Employees of Newmark and BGC are granted only limited partnership interests in Newmark Holdings and BGC Holdings, respectively. As a result of the Spin-Off and the BGC Holdings Distribution, as the existing limited partnership interests in Newmark Holdings held by BGC employees and the existing limited partnership interests in BGC Holdings held by Newmark employees are exchanged/redeemed, the related capital is contributed to and from Cantor, respectively.

#### **BGC's 2018 Investment in Newmark Holdings**

On March 7, 2018, BGC Partners and its operating subsidiaries purchased 16.6 million units of Newmark Holdings for approximately \$242.0 million. The price per Newmark Holdings Unit was based on the \$14.57 closing price of Newmark's Class A common stock on March 6, 2018, as reported on the NASDAQ Global Select Market. These newly issued Newmark Holdings Units were exchangeable, at BGC's discretion, into either shares of Newmark Class A common stock or shares of Newmark Class B common stock. BGC made the Investment in Newmark Holdings pursuant to an Investment Agreement, dated as of March 6, 2018, by and among BGC, BGC Holdings, BGC U.S. OpCo, BGC Global OpCo, Newmark, Newmark Holdings and Newmark OpCo. The Investment by BGC in Newmark Holdings and related transactions were approved by the Audit Committees and Boards of Directors of BGC and Newmark. BGC and its subsidiaries funded the Investment by BGC in Newmark Holdings using the proceeds of its CEO sales program. Newmark used the proceeds to repay the balance of the outstanding principal amount under its unsecured senior term loan credit agreement with Bank of America, N.A., as administrative agent, and a syndicate of lenders that was guaranteed by BGC. In addition, in accordance with the Separation and Distribution Agreement, BGC owned 7.0 million limited partnership interests in the Newmark OpCo ("Newmark OpCo Units") immediately prior to the Spin-Off, as a result of other issuances of BGC Class A common stock primarily related to the redemption of limited partnership units in BGC Holdings and Newmark Holdings.

## Transactions with CF&Co

On June 18, 2018 and September 26, 2018, Newmark entered into transactions related to the monetization of the Nasdaq shares that Newmark expects to receive in 2019 through 2022 (see Note 1 — "Organization and Basis of Presentation"). Newmark paid \$4.0 million in fees for services provided by CF&Co related to these monetization transactions. These fees were recorded as a deduction from the carrying amount of the EPUs.

On November 6, 2018, Newmark issued an aggregate of \$550.0 million principal amount of 6.125% Senior Notes due 2023. In connection with this issuance of the 6.125% Senior Notes, Newmark paid \$0.8 million in underwriting fees to CF&Co.

## (d) Other Related Party Transactions

On November 30, 2018, Newmark entered into an unsecured credit agreement with Cantor (the "Cantor Credit Agreement"). The Cantor Credit Agreement provides for each party to issue loans to the other party at the lender's discretion. Pursuant to the Cantor Credit Agreement, the parties and their respective subsidiaries (with respect to Cantor, other than BGC and its subsidiaries) may borrow up to an aggregate principal amount of \$250 million from each other from time to time at an interest rate which is the higher of Cantor's or Newmark's short-term borrowing rate then in effect, plus 1%.

There were no receivables from related parties for the years ended December 31, 2020 and 2019, respectively. Payables to related parties were \$4.4 million and \$38.1 million as of December 31, 2020 and 2019, respectively.

For a detailed discussion about Newmark's Payables to related parties, see Note 1 — "Organization and Basis of Presentation", Note 2 — "Limited Partnership Interests in Newmark and BGC Holdings" and Note 22 — "Long-Term Debt".

On May 15, 2020, the Newmark Audit Committee authorized RKF Retail Holdings LLC, a subsidiary of the Company, entered into a one-year sublease to BGC U.S. OpCo ("BGC") of approximately 21,000 rentable square feet of excess space. The sublease commenced on May 15, 2020 and expires on May 31, 2021. Under the terms of the lease, BGC will pay Newmark a fixed rent amount of \$1.1 million in addition to all operating and tax expenses attributable to the lease. In connection with this agreement, Newmark received \$0.8 million from BGC for the year ended December 31, 2020.

#### (28) Income Taxes

The accompanying consolidated financial statements include U.S. federal, state and local income taxes on Newmark's allocable share of its U.S. results of operations, as well as taxes payable to jurisdictions outside the U.S. In addition, certain of Newmark's entities are taxed as U.S. partnerships and are subject to the Unincorporated Business Tax ("UBT") in New York City. Therefore, the tax liability or benefit related to the partnership income or loss except for UBT, rests with the partners (See Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings", for discussion of partnership interests) rather than the partnership entity. Income taxes are accounted for using the asset and liability method, as prescribed in U.S. GAAP guidance for Income Taxes. The provision for income taxes consisted of the following (in thousands):

	Year Ended December 31,							
	2020	2019	2018					
Current:								
U.S. federal	\$ 24,880	\$ 63,359	\$ 49,985					
U.S. state and local	6,038	15,130	19,290					
Foreign	2,811	464	1,239					
UBT	2,845	1,335	3,586					
Total	36,574	80,288	74,100					
Deferred:								
U.S. federal	3,249	(25,103)	(9,972)					
U.S. state and local	(1,912	(4,025)	24,092					
Foreign	(120	(15)	_					
UBT	(798	1,291	2,267					
Total	419	(27,852)	16,387					
Provision for income taxes	\$ 36,993	\$ 52,436	\$ 90,487					

Newmark had pre-tax income of \$146.3 million, \$214.1 million and \$282.4 million for the years ended December 31, 2020, 2019 and 2018, respectively. Newmark had pre-tax loss from foreign operations of \$4.5 million, \$6.4 million and \$3.7 million for the years ended December 31, 2020, 2019 and 2018, respectively.

Differences between Newmark's actual income tax expense and the amount calculated utilizing the U.S. federal statutory rates were as follows (in thousands):

	Year Ended December 31,						
	2020	2019	2018				
Tax expense at federal statutory rate	\$ 30,717	\$ 44,971	\$ 59,297				
Non-controlling interest	(10,378)	(15,097)	(26,257)				
Incremental impact of foreign taxes compared to the federal rate	212	(145)	44				
Other permanent differences	5,272	9,915	9,948				
U.S. state and local taxes, net of U.S. federal benefit	5,984	12,271	13,353				
New York City UBT	2,046	2,627	3,119				
Amortization of intangibles	_	_	_				
Revaluation of deferred taxes related to tax reform	_	_	_				
Other rate change	(4,747)	2,457	23,001				
Section 453A interest	1,419	1,640	2,003				
Valuation allowance	2,137	2,902	1,281				
Prior year true ups	4,628	(7,981)	2,341				
Other	(297)	(1,124)	2,357				
Provision for income tax	\$ 36,993	\$ 52,436	\$ 90,487				

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the consolidated financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. A valuation allowance is recorded against deferred tax assets if it is deemed more likely than not that those assets will not be realized.

Significant components of Newmark's deferred tax asset and liability consisted of the following (in thousands):

	   December 31,   2019   2019				
	2020		2019		
Deferred tax asset					
Basis difference of investments	\$ 65,954	\$	54,445		
Deferred compensation	167,251		153,978		
Other deferred and accrued expenses	4,584		7,655		
Net Operating loss and credit carry-forwards	 2,447		4,216		
Total deferred tax asset	240,236		220,294		
Valuation Allowance	 (2,035)		(3,973)		
Deferred tax asset, net of allowance	238,201		216,321		
Deferred tax liability	 				
Depreciation and amortization	50,675		30,156		
Other	_		3,384		
Deferred tax liability <sup>(1)</sup>	50,675		33,540		
Net deferred tax asset	\$ 187,526	\$	182,781		

<sup>(1)</sup> Before netting within tax jurisdictions.

Newmark has net operating losses in non-U.S. jurisdictions of an approximate tax effected value of \$2.2 million, which has an indefinite life. Management assesses the available positive and negative evidence to determine whether existing deferred tax assets will be realized. Accordingly, a valuation allowance of \$2.0 million has been recorded against the deferred tax asset primarily related to certain net operating losses in non-U.S. jurisdictions as it is more likely than not to not be realized. Newmark's deferred tax asset and liability are included on the accompanying consolidated balance sheets as components of "Other assets" and "Other liabilities", respectively.

The Global Intangible Low-Taxed Income ("GILTI") provision on its foreign subsidiaries did not have a material impact on Newmark's tax expense for the year ended December 31, 2020.

Pursuant to U.S. GAAP guidance on Accounting for Uncertainty in Income Taxes, Newmark provides for uncertain tax positions based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities.

A reconciliation of the beginning to the ending amounts of gross unrecognized tax benefits for the years ended December 31, 2020, 2019 and 2018 is as follows (in thousands):

Balance, January 1, 2018	\$ 208
Increases for prior year tax positions	_
Decreases for prior year tax positions	_
Increases for current year tax positions	_
Decreases related to settlements with taxing authorities	_
Decreases related to a lapse of applicable statute of limitations	 
Balance, December 31, 2019	208
Increases for prior year tax positions	_
Decreases for prior year tax positions	_
Increases for current year tax positions	_
Decreases related to settlements with taxing authorities	_
Decreases related to a lapse of applicable statute of limitations	 
Balance, December 31, 2020	\$ 208

As of December 31, 2020, Newmark's unrecognized tax benefits, excluding related interest and penalties, were \$0.2 million, which, if recognized, would affect the effective tax rate. Newmark is currently open to examination by United States Federal, state and local and non-U.S. tax authorities as part of the BGC consolidated group for tax years beginning 2008, 2009 and 2015, respectively. Newmark does not believe that the amounts of unrecognized tax benefits will materially change over the next 12 months. Generally, Newmark is not subject to examination by taxing authorities prior to 2017.

Newmark recognizes interest and penalties related to uncertain tax positions in "Provision for income taxes" on the accompanying consolidated statements of operations. As of December 31, 2020, Newmark has not accrued any tax-related interest and penalties.

## (29) Accounts Payable, Accrued Expenses and Other Liabilities

The accounts payable, accrued expenses and other liabilities consisted of the following (in thousands):

	December 31,				
		2020		2019	
Accounts payable and accrued expenses	\$	97,304	\$	161,988	
Outside broker payable		53,504		74,280	
Payroll taxes payable		60,696		45,612	
Corporate taxes payable		25,666		69,237	
Derivative liability		17,948		25,661	
Right-of-use liabilities		29,468		27,184	
Credit enhancement deposit		25,000		_	
Contingent consideration		16,962		13,107	
Total	\$	326,548	\$	417,069	

Other long-term liabilities consisted of the following (in thousands):

	December 31,				
	 2020		2019		
Accrued compensation	\$ 331,288	\$	278,399		
Payroll taxes payable	61,564		41,355		
Contingent consideration	14,519		32,065		
Credit enhancement deposit	_		25,000		
Financial guarantee liability	 29,581		15		
Total	\$ 436,952	\$	376,834		

## (30) Compensation

Newmark's Compensation Committee may grant various equity-based awards to employees of Newmark, including RSUs, restricted stock, limited partnership units and shares of Newmark Class A common stock upon exchange or redemption of Newmark limited partnership units (see Note 2 — "Limited Partnership Interests in Newmark Holdings and BGC Holdings"). On December 13, 2017, as part of the Separation, the Newmark Group, Inc. Long Term Incentive Plan (the "Newmark Equity Plan") was approved by Newmark's then sole stockholder, BGC, for Newmark to issue up to 400.0 million shares of Newmark Class A common stock, of which 65.0 million are registered, that may be delivered or cash-settled pursuant to awards granted during the life of the Newmark Equity Plan. As of December 31, 2020, awards with respect to 34.0 million shares have been granted and 366.0 million shares are available for future awards. Upon vesting of RSUs, issuance of restricted stock and exchange or redemption of limited partnership units, Newmark generally issues new shares of its Class A common stock.

Prior to the Separation, BGC's Compensation Committee granted various equity-based awards to employees of Newmark, including RSUs, restricted stock, limited partnership units and exchange rights for shares of BGC Class A common stock upon exchange of BGC Holdings limited partnership units (see Note 2 — "Limited Partnership interests in Newmark Holdings and BGC Holdings").

As a result of the Separation, limited partnership interests in Newmark Holdings were distributed to the holders of limited partnership interests in BGC Holdings. Each holder of BGC Holdings limited partnership interests at that time held a BGC Holdings limited partnership interest and 0.4545 of a corresponding Newmark Holdings limited partnership interest.

The exchange ratio is the number of shares of Newmark common stock that a holder will receive upon exchange of one Newmark Holdings exchangeable unit (the exchange ratio was initially one, but is subject to adjustment as set forth in the Separation and Distribution Agreement and was 0.9379 as of December 31, 2020).

Newmark incurred compensation expense related to Class A common stock, limited partnership units and RSUs held by Newmark employees as follows (in thousands):

	Year Ended December 31,						
		2020	2019			2018	
Issuance of common stock and exchangeability expenses	\$	69,041	\$	181,714	\$	179,333	
Allocations of net income to limited partnership units and FPUs (1)		30,461		50,410		51,462	
Limited partnership units amortization		18,692		21,508		(7,938)	
RSU amortization		12,565		5,204		1,787	
Equity-based compensation and allocations of net income to limited partnership units and FPUs	\$	130,759	\$	258,836	\$	224,644	

<sup>(1)</sup> Certain limited partnership units receive quarterly allocations of net income and are generally contingent upon services being provided by the unit holders, including the Preferred Distribution.

#### (a) Limited Partnership Units

A summary of the activity associated with limited partnership units held by Newmark employees is as follows:

	Newmark Units	BGC Units
Balance, January 1, 2019	44,733,487 (1)	61,870,969
Issued	13,813,204	319,586
Redeemed/exchanged units	(2,487,885)	(3,938,134)
Forfeited units/other	4,742,046	(2,198,720)
Balance, December 31, 2019	60,800,852	56,053,701
Issued	12,569,298	1,071,612
Redeemed/exchanged units	(6,660,984)	(2,657,901)
Forfeited units/other	(82,981)	(45,410)
December 31, 2020	66,626,185	54,422,002
Total exchangeable units outstanding <sup>(2)</sup> :		
December 31, 2019	10,108,598	24,692,695
December 31, 2020	9,906,763	24,863,107

<sup>(1)</sup> Includes the pre-IPO Newmark employees share-equivalent limited partnership units in BGC Holdings.

The Limited Partnership Units table above includes both regular and Preferred Units. The Preferred Units are not entitled to participate in partnership distributions other than with respect to the Preferred Distribution (see Note 2 — "Limited Partnership Interests in BGC Holdings and Newmark Holdings" for further information on Preferred Units). Subsequent to the Spin-Off, there are remaining partners who hold limited partnership interests in Newmark Holdings who are Newmark employees, and there are remaining partners who hold limited partnership interests represent interests that were held prior to the Newmark IPO or were distributed in connection with the Separation. Following the Newmark IPO, employees of Newmark and BGC received limited partnership interests in Newmark Holdings and BGC Holdings, respectively. As a result of the Spin-Off, as the existing limited partnership interests in Newmark Holdings held by BGC employees are exchanged/redeemed, the related capital can be contributed to and from Cantor, respectively. The compensation expenses under GAAP related to the limited partnership interests are based on the company where the partner is employed. Therefore, compensation expenses related to the limited partnership interests of both Newmark and BGC but held by a Newmark employee are recognized by Newmark. However, the Newmark Holdings limited partnership interests held by BGC employees are included in the Newmark share count and the BGC Holdings limited partnership interests held by Newmark employees are included in the BGC share count.

A summary of the BGC Holdings and Newmark Holdings limited partnership units held by Newmark employees is as follows:

	Newmark Units	BGC Units
Regular units	62,157,822	52,833,075
Preferred Units	4,468,363	1,588,927
Balance, December 31, 2020	66,626,185	54,422,002

A summary of units held by Newmark employees redeemed in connection with the issuance of Newmark or BGC Class A common stock (at the current exchange ratio) or granted exchangeability for Newmark or BGC Class A common stock is as follows:

	Year Ended December 31,					
	2020	2019	2018			
BGC Units	315,685	620,903	18,325,470			
Newmark Units	4,661,669	2,310,384	6,927,961			
Total	4,977,354	2,931,287	25,253,431			

<sup>(2)</sup> The Limited Partnership table above also includes partnership units issued for consideration for acquisitions. As of December 31, 2020, there were 5.3 million partnership units in Newmark Holdings outstanding, of which 2.0 million units were exchangeable, and 9.1 million partnership units in BGC Holdings outstanding, of which 4.5 million partnership units in Newmark Holdings outstanding, of which 1.4 million units were exchangeable, and 9.5 million partnership units in BGC Holdings outstanding, of which 2.9 million were exchangeable.

Compensation expense related to the issuance of Newmark or BGC Class A common stock and grants of exchangeability on Newmark Holdings and BGC Holdings limited partnership units to Newmark employees is as follows (in thousands):

	Year Ended December 31,					
		2020		2020 2019		2018
Issuance of common stock and exchangeability expenses	\$	36,458	\$	35,499	\$	142,333

Limited partnership units with a post-termination payout held by Newmark employees are as follows (dollars in thousands):

	 December 31,			
	2020		2019	
Notional Value <sup>(1)</sup>	\$ 257,771	\$	261,025	
Estimated fair value of the post-termination payout <sup>(2)</sup>	\$ 68,682	\$	58,149	
Outstanding limited partnership units in BGC Holdings	4,873,040		6,251,816	
Outstanding limited partnership units in BGC Holdings - unvested	837,822		1,508,510	
Outstanding limited partnership units in Newmark Holdings	20,184,716		17,097,639	
Outstanding limited partnership units in Newmark Holdings - unvested	9,778,078		9,357,822	

- (1) Beginning January 1, 2018, Newmark began granting stand-alone limited partnership units in Newmark Holdings to Newmark employees.
- (2) Included in "Other long-term liabilities" on the accompanying consolidated balance sheets. Liability balance also includes \$6.8 million of post-termination units issued as consideration for acquisition.

Compensation expense related to limited partnership units held by Newmark employees with a post-termination pay-out amount is recognized over the stated service period. These units generally vest between three and seven years from the date of grant. Newmark recognized compensation expense related to these limited partnership units that were not redeemed as follows (in thousands):

		Year Ended December 31,					
	2020		2020 2019		2018		
Limited partnership units amortization	\$	18,692	\$	21,508	\$	(7,938)	

During the year ended December 31, 2020, Newmark granted conversion rights to Newmark employees on 0.5 million outstanding limited partnership units in BGC Holdings and 5.3 million outstanding limited partnership units in Newmark Holdings. During the year ended December 31, 2019, Newmark granted conversion rights to Newmark employees on 4.9 million outstanding limited partnership units in BGC Holdings and 12.0 million outstanding limited partnership units in Newmark Holdings. Granting conversion rights gives the employee the option to convert the limited partnership units to HDUs with a capital balance within BGC Holdings or Newmark Holdings. Generally, HDUs are not considered share-equivalent limited partnership units and are not in the fully diluted share count. The grant of conversion rights to Newmark employees are as follows (in thousands):

	 Decem	ber 31	er 31,	
	 2020	2019		
Notional Value	\$ 218,520	\$	194,995	
Estimated fair value of limited partnership units (1)	\$ 208,029	\$	182,800	

<sup>(1)</sup> Included in "Other long-term liabilities" on the accompanying consolidated balance sheets.

Compensation expense related to these limited partnership units held by Newmark employees was as follows (in thousands):

	 Year Ended December 31,				
	 2020		2019		2018
Issuance of common stock and exchangeability expenses	\$ 32,583	\$	146,215	\$	37,000

During the year ended December 31, 2020 and December 31, 2019, Newmark employees were granted 5.0 million and 7.6 million N Units, respectively, that are excluded from the table above, since these units are not considered share-equivalent limited partnership units and are not included in the fully diluted share count. The N Units do not receive quarterly allocations of net income and remain unvested. Upon vesting, which occurs if the certain thresholds are met, the N Units are converted to

equivalent limited partnership units that receive quarterly certain income distributions and can be granted exchange rights or redeemed at a later date, at which time these N Units would be reflected as a share-equivalent grant in the tables above. During the year ended December 31, 2020, 3.3 million N Units vested and were converted into distribution earning limited partnership units and were therefore included in the fully diluted share count.

#### (b) Restricted Stock Units

A summary of the activity associated with Newmark and BGC RSUs held by Newmark employees is as follows (fair value amount in thousands):

	Newmark RSUs(1)				BGC RSUs <sup>(2)</sup>						
	Restricted C	Weighted- Average Grant Date Fair Value Per Share	Fair Value Amount	Weighted- Average Remaining Contractual Term (Years)	Restricted Stock Units	Weighted- Average Grant Date Fair Value Per Share	Fair Value Amount	Weighted- Average Remaining Contractual Term (Years)			
Balance, January 1, 2019	219,887 \$	13.52 \$	2,973	2.28	168,675	9.77 \$	1,619	0.98			
Granted	4,766,611	7.42	35,344		_	_	_				
Settled units (delivered shares)	(109,007)	11.70	(1,275)		(107,820)	9.38	(1,011)				
Forfeited units	(193,920)	8.67	(1,681)		(14,048)	10.02	(141)				
Balance, December 31, 2019	4,683,571 \$	7.55 \$	35,361	5.69	46,807 \$	9.97 \$	467	0.25			
Granted	7,337,460	7.96	58,415		7,912	3.69	29				
Settled units (delivered shares)	(1,151,507)	8.29	(9,549)		(45,544)	9.95	(453)				
Forfeited units	(222,727)	7.78	(1,733)		(1,162)	10.64	(12)				
Balance, December 31, 2020	10,646,797 \$	7.75 \$	82,494	5.69	8,013 \$	3.80 \$	31	2.17			

<sup>(1)</sup> Beginning January 1, 2018, Newmark began granting stand-alone Newmark RSUs to Newmark employees with the awards vesting ratably over the two- to eight-year vesting period into shares of Newmark Class A common stock.

The fair value of Newmark and BGC RSUs held by Newmark employees is determined on the date of grant based on the market value (adjusted if appropriate based upon the award's eligibility to receive dividends), and is recognized, net of the effect of estimated forfeitures, ratably over the vesting period. Newmark uses historical data, including historical forfeitures and turnover rates, to estimate expected forfeiture rates for RSUs. Each RSU is settled for one share of BGC or Newmark Class A common stock, as applicable, upon completion of the vesting period.

Compensation expense related to Newmark and BGC RSUs are as follows (in thousands):

	Year Ended December 31,				
	2020		2019		2018
\$	12,565	\$	5,204	\$	1,787

As of December 31, 2020, there was \$78.1 million total unrecognized compensation expense related to unvested Newmark RSUs.

## (c) Deferred Compensation

The Company may pay certain bonuses in the form of deferred cash compensation awards, which generally vest over a future service period. The Company recognized compensation expense of \$0.4 million, \$0.8 million and \$2.1 million, for the years ended December 31, 2020, 2019 and 2018, respectively for these deferred cash compensation awards. These expenses are recognized in "Personnel expenses" within the accompanying consolidated statements of operations. As of December 31, 2020, and 2019, the total liability for the deferred cash compensation awards was \$1.3 million and \$1.5 million, and is included in "Accounts payable and accrued expenses" in the accompanying consolidated balance sheets.

See Note 27 — "Related Party Transactions" for compensation related matters for the transfer of CCRE employees to Newmark.

<sup>(2)</sup> RSUs granted to these individuals generally vest over a two to four year period.

#### (31) Commitments and Contingencies

#### (a) Contractual Obligations and Commitments

The following table summarizes certain of Newmark's contractual obligations at December 31, 2020 (in thousands):

	Total	1	Less than 1 Year	1-3 Years	3-5 Years	N	More than 5 Years
Operating leases (1)	\$ 329,334	\$	45,701	\$ 82,579	\$ 74,386	\$	126,668
Warehouse facilities(2)	1,061,202		1,061,202	_	_		_
Long-term debt(3)	690,000		_	690,000	_		_
Interest in long-term debt <sup>(4)</sup>	102,503		36,339	66,164	_		_
Interest on warehouse facilities(5)	 1,062		1,062		<u> </u>		_
Total	\$ 2,184,101	\$	1,144,304	\$ 838,743	\$ 74,386	\$	126,668

- (1) Operating lease are related to rental payments under various non-cancelable leases principally for office space.
- (2) Warehouse facilities are collateralized by \$1,086.8 million of loans held for sale, at fair value (See Note 21 "Warehouse Facilities Collateralized by U.S. Government Sponsored Enterprises" to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K) which loans were either under commitment to be purchased by Freddie Mac or had confirmed forward trade commitments for the issuance of and purchase of Fannie Mae or Ginnie Mae mortgage-backed securities.
- (3) Long-term debt reflects long-term borrowings of \$550.0 million 6.125% Senior Notes. The carrying amount of these notes was approximately \$542.8 million. Long-term debt also includes the borrowings under the Credit Facility, which is assumed to be outstanding until the maturity date of the Credit Facility. The carrying amount of the borrowing under the Credit Facility is \$137.6 million. (See Note 22 "Long-Term Debt" to our accompanying Consolidated Financial Statements in Part II, Item 8 of this Annual Report on Form 10-K.)
- (4) Reflects interest on the \$550.0 million 6.125% Senior Notes until their maturity date of November 15, 2023, in addition to the borrowings of \$140.0 million assumed to be outstanding until the maturity date of the Credit Facility. Interest on the borrowings under the Credit Facility was projected using the 1-month LIBOR rate plus 175 basis points.
- Interest on the warehouse facilities collateralized by U.S. Government Sponsored Enterprises was projected by using the 1-month LIBOR rate plus their respective additional basis points, primarily 140 basis points above LIBOR, applied to their respective outstanding balances as of December 31, 2020, through their respective maturity dates. Their respective maturity dates range from June 2021 to October 2021, while one line has an open maturity date. The notional amount of these committed and uncommitted warehouse facilities was \$2.2 billion at December 31, 2020. One of the warehouse lines established a \$125.0 million sublimit line of credit to fund potential principal and interest servicing advances on the Company's Fannie Mae portfolio during the forbearance period related to the CARES Act. Advances will have an interest rate of 1-month LIBOR plus 200 bps. There were no outstanding draws on this sublimit at December 31,2020. Another warehouse line was temporarily increased by \$300.0 million to \$900.0 million for the period December 1, 2020 to February 1 2021.

As of December 31, 2020 and 2019, Newmark was committed to fund approximately \$0.4 billion and \$1.5 billion, respectively, which is the total remaining draws on construction loans originated by Newmark under the HUD 221(d) 4, 220 and 232 programs, rate locked loans that have not been funded, forward commitments, as well as the funding for Fannie Mae structured transactions. Newmark also has corresponding commitments to sell these loans to various investors as they are funded.

# (b) Contingent Payments Related to Acquisitions

Newmark completed acquisitions from 2015 through 2020 with contingent cash consideration of \$18.8 million. The contingent equity instruments and cash liability is recorded at fair value in "Accounts payable, accrued expenses and other liabilities" on Newmark's consolidated balance sheets.

## (c) Contingencies

In the ordinary course of business, various legal actions are brought and are pending against Newmark and its subsidiaries in the U.S. and internationally. In some of these actions, substantial amounts are claimed. Newmark is also involved, from time to time, in reviews, examinations, investigations and proceedings by governmental and self-regulatory agencies (both formal and informal) regarding Newmark's businesses, which may result in regulatory, civil and criminal judgments, settlements, fines, penalties, injunctions or other relief. The following generally does not include matters that Newmark has pending against other parties which, if successful, would result in awards in favor of Newmark or its subsidiaries:

## **Employment, Competitor-Related and Other Litigation**

From time to time, Newmark and its subsidiaries are involved in litigation, claims and arbitration in the U.S. and internationally, relating to various employment matters, including with respect to termination of employment, hiring of employees currently or previously employed by competitors, terms and conditions of employment and other matters. In light of the competitive nature of the real estate services industry, litigation, claims and arbitration between competitors regarding employee hiring are not uncommon.

Legal reserves are established in accordance with U.S. GAAP guidance on Accounting for Contingencies, when a material legal liability is both probable and reasonably estimable. Once established, reserves are adjusted when there is more information available or when an event occurs requiring a change. The outcome of such items cannot be determined with certainty. Newmark is unable to estimate a possible loss or range of loss in connection with specific matters beyond its current accrual and any other amounts disclosed. Management believes that, based on currently available information, the final outcome of these current pending matters will not have a material adverse effect on Newmark's consolidated financial statements and disclosures taken as a whole.

#### **Risks and Uncertainties**

Newmark generates revenues by providing financial intermediary and brokerage activities and commercial real estate services to institutional customers. Revenues for these services are transaction-based. As a result, revenues could vary based on the transaction volume of global financial and real estate markets. Additionally, financing is sensitive to interest rate fluctuations, which could have an impact on Newmark's overall profitability.

## (32) Subsequent Events

Newmark acquired Knotel's first lien debt in December of 2020. Newmark subsequently acquired Knotel's second lien debt in January of 2021. On January 31, 2021, Newmark agreed to provide approximately \$20.0 million of debtor-in-possession financing to Knotel and to acquire the business as part of Knotel's Chapter 11 sales process, subject to approval of the U.S. Bankruptcy Court.

On February 17, 2021, Newmark's Board increased our share repurchase authorization to \$400 million.

On February 17, 2021, Newmark declared a qualified quarterly dividend of \$0.01 per share payable on March 26, 2021 to Class A and Class B common stockholders of record as of March 10, 2021. The ex-dividend date will be March 9, 2021.

#### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### ITEM 9A. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

Newmark Group, Inc. maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed by Newmark Group, Inc. is recorded, processed, accumulated, summarized and communicated to its management, including its Chairman and its Chief Financial Officer, to allow timely decisions regarding required disclosures, and reported within the time periods specified in the SEC's rules and forms. The Chairman and the Chief Financial Officer have performed an evaluation of the effectiveness of the design and operation of Newmark Group, Inc.'s disclosure controls and procedures as of December 31, 2020. Based on that evaluation, the Chairman and the Chief Financial Officer concluded that Newmark Group, Inc's disclosure controls and procedures were effective as of December 31, 2020.

## Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f). Under the supervision and with the participation of our management, including our Chairman and our Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2020 based upon criteria set forth in the Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Our internal control over financial reporting includes policies and procedures that provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external reporting purposes in accordance with U.S. generally accepted accounting principles.

Based on the results of our 2020 evaluation, our management concluded that our internal control over financial reporting was effective as of December 31, 2020. We reviewed the results of management's assessment with our Audit Committee.

Management has excluded the acquisition of Hopkins Appraisal Services, which did not have a material effect on our financial condition, results of operations or cash flows in 2020. However, we do anticipate that this acquisition will be included in management's assessment of internal control over financial reporting and our audit of internal controls over financial reporting for 2021. Hopkins Appraisal Services are included in our 2020 consolidated financial statements and constituted 0.3% and 1.0% of total and net assets, respectively, as of December 31, 2020 and less than 1.0% of revenues and net income for the year then ended. The effectiveness of our internal control over financial reporting as of December 31, 2020 has been audited by Ernst & Young, an independent registered public accounting firm, as stated in their report, which is included in this Annual Report on Form 10-K.

Such report expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2020.

## **Changes in Internal Control over Financial Reporting**

During the quarter ended December 31, 2020, there were no changes in our internal control over financial reporting that materially affect, or are reasonably likely to materially affect, our internal control over financial reporting.

## ITEM 9B. OTHER INFORMATION

None.

## PART III

#### ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information appearing under "Election of Directors," "Information about our Executive Officers," "Section 16(a) Beneficial Ownership Reporting Compliance," and "Code of Ethics and Whistleblower Procedures" in the definitive Proxy Statement for the Company's 2021 Annual Meeting of Stockholders (the "2021 Proxy Statement") is hereby incorporated by reference in response to this Item 10. We anticipate that we will file the 2021 Proxy Statement with the SEC on or before April 30, 2021.

## ITEM 11. EXECUTIVE COMPENSATION

The information appearing under "Compensation Discussion and Analysis," "Compensation Committee Report," "Executive Compensation Information" and "Compensation Committee Interlocks and Insider Participation" in the 2021 Proxy Statement is hereby incorporated by reference in response to this Item 11.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information appearing under "Security Ownership of Certain Beneficial Owners and Management" and "Equity Compensation Plan Information as of December 31, 2020" in the 2021 Proxy Statement is hereby incorporated by reference in response to this Item 12.

## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information appearing under "Certain Relationships and Related Transactions, and Director Independence" and "Election of Directors - Independence of Directors" in the 2021 Proxy Statement is hereby incorporated by reference in response to this Item 13.

#### ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information appearing under "Independent Registered Public Accounting Firm Fees" and "Audit Committee's Pre-Approval Policies and Procedures" in the 2021 Proxy Statement is hereby incorporated by reference in response to this Item 14.

# PART IV—OTHER INFORMATION

# ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

- (a) (1) Financial Statements. The consolidated financial statements required to be filed in this Annual Report on Form 10-K are included in Part II, Item 8 hereof.
- (a) (2) Schedule I, Parent Company Only Financial Statements. All other schedules are omitted because they are not applicable or not required, or the required information is in the financial statements or the notes thereto.
  - (a) (3) The Exhibit Index set forth below is incorporated by reference in response to this Item 15.

The following Exhibits are filed as part of this Report as required by Regulation S-K. The Exhibits designated by an asterisk (\*) are management contracts and compensation plans and arrangements required to be filed as Exhibits to this Report.

## EXHIBIT INDEX

Exhibit Number	EXHIBIT INDEX  Exhibit Title
2.1	Amended and Restated Separation and Distribution Agreement, dated as of November 23, 2018, by and among Cantor Fitzgerald, L.P., BGC Partners, Inc., BGC Holdings, L.P., BGC Partners, L.P., BGC Global Holdings, L.P., Newmark Group, Inc., Newmark Holdings, L.P. and Newmark Partners, L.P. (incorporated by reference to Exhibit 2.1 to the Registrant's Current Report on Form 8-K filed with the SEC on November 27, 2018)
3.1	Amended and Restated Certificate of Incorporation of Newmark Group, Inc. (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)
3.2	Amended and Restated Bylaws of Newmark Group, Inc. (incorporated by reference to Exhibit 3.2 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)
4.1	Description of Registrant's Securities Registered under Section 12 of the Securities Exchange Act of 1934, as amended
4.2	Indenture, dated as of November 6, 2018, between Newmark Group, Inc. and Regions Bank, as trustee (incorporated by reference to Exhibit 4.1 to the Registrant's Current Report on Form 8-K filed with the SEC on November 8, 2018)
4.3	First Supplemental Indenture, dated as of November 6, 2018, between Newmark Group, Inc. and Regions Bank, as trustee (incorporated by reference to Exhibit 4.2 to the Registrant's Current Report on Form 8-K filed with the SEC on November 8, 2018)
4.4	Form of Newmark Group, Inc. 6.125% Senior Notes due 2023 (incorporated by reference to Exhibit 4.2 to the Registrant's Current Report on Form 8-K filed with the SEC on November 8, 2018)
10.1	Amended and Restated Agreement of Limited Partnership of Newmark Holdings, L.P., dated as of December 13, 2017 (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)
10.2	Amended and Restated Agreement of Limited Partnership of Newmark Partners, L.P., dated as of December 13, 2017 (incorporated by reference to Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)
10.3	Amendment No. 1 to Amended and Restated Agreement of Limited Partnership of Newmark Partners, L.P., dated as of March 14, 2018 (incorporated by reference to Exhibit 10.27 to the Registrant's Annual Report on Form 10-K filed with the SEC on March 20, 2018)

# EXHIBIT INDEX (CONTINUED)

	EXHIBIT INDEX (CONTINUED)					
Exhibit Number	Exhibit Title					
10.4	Second Amended and Restated Limited Partnership Agreement of Newmark Partners, L.P., dated as of June 19, 2018 (incorporated by reference to Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed with the SEC on June 20, 2018)					
10.5	Third Amended and Restated Agreement of Limited Partnership of Newmark Partners, L.P., dated as of September 26, 2018 (incorporated by reference to Exhibit 10.3 to the Registrant's Current Report on Form 8-K filed with the SEC on September 28, 2018)					
10.6	Registration Rights Agreement, dated as of December 13, 2017, by and among Cantor Fitzgerald, L.P., BGC Partners, Inc. and Newmark Group, Inc. (incorporated by reference as Exhibit 10.4 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)					
10.7	Administrative Services Agreement, dated as of December 13, 2017, by and among Cantor Fitzgerald, L.P. and Newmark Group, Inc. (incorporated by reference to Exhibit 10.5 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)					
10.8	Tax Matters Agreement, dated as of December 13, 2017, by and among BGC Partners, Inc., BGC Holdings, L.P., BGC Partners, L.P., Newmark Group, Inc., Newmark Holdings, L.P. and Newmark Partners, L.P. (incorporated by reference to Exhibit 10.8 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)					
10.9	Tax Receivable Agreement, dated as of December 13, 2017, by and between Cantor Fitzgerald, L.P. and Newmark Group, Inc. (incorporated by reference to Exhibit 10.8 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)					
10.10	Exchange Agreement, dated as of December 13, 2017, by and among Cantor Fitzgerald, L.P., BGC Partners, Inc. and Newmark Group, Inc. (incorporated by reference to Exhibit 10.10 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)					
10.11	Change of Control Agreement, dated as of December 13, 2017, by and between Newmark Group, Inc. and Howard W. Lutnick (incorporated by reference to Exhibit 10.20 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)*					
10.12	Employment Agreement, dated as of December 1, 2017, by and between Newmark Partners, L.P. and Barry M. Gosin (incorporated by reference to Exhibit 10.13 of Amendment No. 3 to the Registration Statement on Form S-1 of Newmark Group, Inc. filed with the SEC on December 4, 2017)*					
10.13	Letter Agreement, effective as of December 1, 2017, by and between Barry M. Gosin and BGC Holdings, L.P. (incorporated by reference to Exhibit 10.27 of Amendment No. 3 to the Registration Statement on Form S-1 of Newmark Group, Inc. filed with the SEC on December 4, 2017)*					
10.14	Letter Agreement, effective as of December 1, 2017, by and between Barry M. Gosin and Newmark Holdings, L.P. (incorporated by reference to Exhibit 10.28 of Amendment No. 3 to the Registration Statement on Form S-1 of Newmark Group, Inc. filed with the SEC on December 4, 2017)*					
10.15	Newmark Group, Inc. Long-Term Incentive Plan (incorporated by reference to Exhibit 10.24 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)*					
10.16	Newmark Group, Inc. Incentive Bonus Compensation Plan (incorporated by reference to Exhibit 10.25 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)*					
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# EXHIBIT INDEX (CONTINUED)

	EXHIBIT INDEX (CONTINUED)					
Exhibit Number	Exhibit Title					
10.17	Newmark Holdings, L.P. Participation Plan (incorporated by reference to Exhibit 10.26 to the Registrant's Current Report on Form 8-K filed with the SEC on December 19, 2017)*					
10.18	Amended and Restated Credit Agreement, dated as of March 19, 2018, by and between BGC Partners, Inc. and Newmark Group, Inc. (incorporated by reference to Exhibit 10.28 to the Registrant's Annual Report on Form 10-K filed with the SEC on March 20, 2018)					
10.19	Variable Postpaid Forward Transaction Confirmation Agreement by and between Newmark SPV I, LLC and Royal Bank of Canada, dated as of June 18, 2018 (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed with the SEC on June 20, 2018)					
10.20	Parent Agreement by and among Newmark Partners, L.P., Newmark Group, Inc. and Royal Bank of Canada, dated as of June 18, 2018 (incorporated by reference to Exhibit 10.3 to the Registrant's Current Report on Form 8-K filed with the SEC on June 20, 2018)					
10.21	Variable Postpaid Forward Transaction Supplemental Confirmation Agreements by and between Newmark SPV I, LLC and Royal Bank of Canada, dated as of September 25, 2018 (incorporated by reference to Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed with the SEC on September 28, 2018)					
10.22	2018-2 Parent Agreement by and among Newmark Partners, L.P., Newmark Group, Inc. and Royal Bank of Canada, dated as of September 25, 2018 (incorporated by reference to Exhibit 10.4 to the Registrant's Current Report on From 8-K filed with the SEC on September 28, 2018)					
10.23	Credit Agreement, dated as of November 28, 2018, by and among Newmark Group, Inc., as the Borrower, certain subsidiaries of the Borrower, as Guarantors, the several financial institutions from time to time as parties thereto, as Lenders, and Bank of America, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed with the SEC on November 30, 2018)					
10.24	Intercompany Credit Agreement, dated as of November 30, 2018, between Newmark Group, Inc. and Cantor Fitzgerald, L.P.(incorporated by reference as Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed with the SEC on November 30, 2018)					
10.25	First Amendment, dated February 26, 2020, to the Credit Agreement, dated as of November 28, 2018, by and among Newmark Group, Inc., as Borrower, certain subsidiaries of the Borrower, as Guarantors, the several financial institutions from time to time as parties thereto, as Lenders, and Bank of America, N.A. as Administrative Agent					
21.1	List of subsidiaries of Newmark Group, Inc.					
23.1	Consent of Ernst & Young LLP					
31.1	Certification by the Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002					
31.2	Certification by the Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002					
32.1	Certification by the Principal Executive Officer and Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.					
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# EXHIBIT INDEX (CONTINUED)

Exhibit Number	Exhibit Title
101	The following materials from Newmark Group, Inc.'s Annual Report on Form 10-K for the period ended December 31, 2020 are formatted in inline eXtensible Business Reporting Language (iXBRL): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Operations, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Changes in Equity, (v) the Consolidated Statements of Cash Flows (vi) Notes to the Consolidated Financial Statements, and (vii) Schedule I, Parent Company Only Financial Statements. The XBRL Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the iXBRL document.
104	The cover page from this Annual Report on Form 10-K, formatted in Inline XBRL (included in Exhibit 101).
TEM 16. FOI	RM 10-K SUMMARY

Not Applicable.

# SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this Annual Report on Form 10-K for the fiscal year ended December 31, 2020 to be signed on its behalf by the undersigned, thereunto duly authorized, on the 1st day of March, 2021.

Newmark Group, Inc.

By:	/s/ Howard W. Lutnick
Name:	Howard W. Lutnick
Title:	Chairman

Pursuant to the requirements of the Securities Exchange Act of 1934, this Annual Report on Form 10-K has been signed below by the following persons on behalf of the registrant, Newmark Group, Inc., in the capacities and on the date indicated.

Signature	Capacity in Which Signed	Date
/s/ Howard W. Lutnick	Chairman (Principal Executive Officer)	March 1, 2021
Howard W. Lutnick		
/s/ Barry Gosin	Chief Executive Officer	March 1, 2021
Barry Gosin		
/s/ Michael J. Rispoli	Chief Financial Officer	March 1, 2021
Michael J. Rispoli	(Principal Financial and Accounting Officer)	
/s/ Virginia S. Bauer	Director	March 1, 2021
Virginia S. Bauer		
/s/ Peter F. Cervinka	Director	March 1, 2021
Peter F. Cervinka		
/s/ Michael Snow	Director	March 1, 2021
Michael Snow		
/s/ Kenneth A. McIntyre	Director	March 1, 2021
Kenneth A. McIntyre		
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# NEWMARK GROUP, INC. (Parent Company Only) BALANCE SHEETS (in thousands)

		December 31,		
	2	2020		2019
Assets:				
Current assets:				
Cash and cash equivalents	\$	76	\$	101
Total current assets		76		101
Investment in subsidiaries		501,373		543,412
Receivables from related parties		680,385		589,294
Other assets		188,248		179,813
Total assets	\$	1,370,082	\$	1,312,620
Liabilities:				
Current liabilities:				
Accounts payable and accrued expenses	\$	30,718	\$	74,564
Payable to related parties		3,930		49,098
Total current liabilities		34,648		123,662
Long-term debt		680,385		589,294
Total liabilities		715,033		712,956
Total stockholders' equity		655,049		599,664
Total liabilities and stockholders' equity	\$	1,370,082	\$	1,312,620

The accompanying Notes to the Financial Statements are an integral part of these financial statements.

# NEWMARK GROUP, INC. (Parent Company Only) STATEMENTS OF OPERATIONS (in thousands, except per share data)

Year Ended December 31, 2020 2019 Revenues: Interest income 44,067 39,634 27,249 Total revenue 44,067 39,634 27,249 **Expenses:** Professional and consulting fees 323 763 277 39,634 44,067 27,249 Interest expense Other expenses 950 930 344 Total expenses 45,340 41,327 27,870 Loss from operations before income taxes (1,273)(1,693) (621) Equity income of subsidiaries 190,826 113,732 168,358 Provision for income taxes 32,399 49,360 83,473 Net income available to common stockholders 80,060 117,305 106,732 Per share data: Basic earnings per share Net income available to common stockholders(1) 70,281 104,406 101,641 0.39 0.59 0.65 Basic earnings per share Basic weighted-average shares of common stock outstanding 179,106 177,774 157,256 Fully diluted earnings per share 70,281 108,160 105,571 Net income for fully diluted shares 0.39 0.58 0.64 Fully diluted earnings per share 179,690 185,016 163,810 Fully diluted weighted-average shares of common stock outstanding

The accompanying Notes to the Financial Statements are an integral part of these financial statements.

<sup>(1)</sup> Includes a reduction for dividends on preferred stock or units in the amount of of \$9.8 million, \$12.9 million and \$5.1 million for the years ended December 31, 2020, 2019 and 2018, respectively.

#### NEWMARK GROUP, INC. (Parent Company Only) STATEMENTS OF COMPREHENSIVE INCOME (in thousands)

Year Ended December 31, 2020 2019 2018 80,060 117,305 \$ Net income 106,732 (1,776) Foreign currency translation adjustment 117,305 78,284 Total other comprehensive income, net of tax 106,732 78,284 117,305 \$ Comprehensive income available to common stockholders 106,732

The accompanying Notes to the Financial Statements are an integral part of these financial statements.

#### NEWMARK GROUP, INC. (Parent Company Only) STATEMENTS OF CASH FLOWS (in thousands)

	Year Ended December 31,									
		2020		2019		2018				
CASH FLOWS FROM OPERATING ACTIVITIES:				_						
Net income (loss)	\$	80,060	\$	117,305	\$	106,732				
Adjustments to reconcile net income to net cash (used in) provided by operating activities:										
Equity income from subsidiaries		(113,732)		(168,358)		(190,826)				
Deferred tax provision/(benefit)		1,337		(29,127)		14,197				
Changes in operating assets and liabilities:										
Receivables from subsidiaries		(105,356)		4,223		22,717				
Payable to subsidiaries		(30,906)		(7,539)		120,483				
Other assets		(6,367)		2,711		(1,655)				
Accounts payable, accrued expenses and other liabilities		(43,845)		(9,873)		68,123				
Net cash (used in) provided by operating activities		(218,809)		(90,658)		139,771				
CASH FLOWS FROM INVESTING ACTIVITIES:										
Payments for acquisitions, net of cash acquired		(5,850)		(17,726)		(6,691)				
Net cash used in investing activities		(5,850)		(17,726)		(6,691)				
CASH FLOWS FROM FINANCING ACTIVITIES:										
Distributions from subsidiaries		531,938		236,074		107,000				
Repayment of long-term debt		(275,000)		(105,000)		(670,710)				
Borrowings of long-term debt		365,000		155,000		537,926				
Reinvestment of cash in subsidiaries		(365,000)		(71,000)		(65,000)				
Dividends to stockholders		(23,171)		(69,245)		(41,787)				
Treasury stock repurchases		(6,817)		(37,368)		(486)				
Payment of deferred financing costs		(2,316)		_		_				
Net cash provided by (used in) financing activities		224,634		108,461		(133,057)				
Net (decrease) increase in cash and cash equivalents		(25)		77		23				
Cash and cash equivalents at beginning of period		101		24		1				
Cash and cash equivalents at end of period	\$	76	\$	101	\$	24				
Supplemental disclosures of cash flow information:										
Cash paid during the period for:										
Interest	\$	40,640	\$	36,959	\$	21,751				
Taxes	\$	76,446	\$	90,813	\$	1,165				
Supplemental disclosure of noncash investing and financing activities:										
Treasury stock repurchases	\$	453	\$	4,732	\$	_				

The accompanying Notes to the Financial Statements are an integral part of these financial statements.

#### NEWMARK GROUP, INC. (Parent Company Only) NOTES TO FINANCIAL STATEMENTS

#### (1) Organization and Basis of Presentation

The accompanying Parent Company Only Financial Statements of Newmark Group, Inc. ("Newmark") should be read in conjunction with the accompanying consolidated financial statements of Newmark Group, Inc. and subsidiaries and notes thereto. Newmark, a Delaware corporation, was formed as NRE Delaware, Inc. on November 18, 2016. Newmark changed its name to Newmark Group, Inc. on October 18, 2017. Newmark Holdings, L.P. ("Newmark Holdings") is a consolidated subsidiary of Newmark for which Newmark is the general partner. Newmark and Newmark Holdings jointly own Newmark Partners, L.P. ("Newmark OpCo"), the operating partnership. Newmark is a leading commercial real estate services firm. Newmark offers commercial real estate tenants, owner-occupiers, investors and developers a wide range of services, including leasing and corporate advisory, investment sales and real estate finance, origination of and servicing of commercial mortgage loans, valuation, project and development management and property and facility management.

#### Newmark's Separation and Spin-Off From BGC Partners, Inc.

Newmark was formed initially through the purchase by BGC Partners, Inc. ("BGC Partners" or "BGC") of Newmark & Company Real Estate, Inc. and certain of its affiliates in 2011. A majority of the voting power of BGC Partners is held by Cantor Fitzgerald, L.P. ("Cantor").

On December 13, 2017, BGC, BGC Holdings L.P. ("BGC Holdings"), BGC Partners, L.P. ("BGC U.S. OpCo"), Newmark, Newmark Holdings, Newmark OpCo and, solely for the provisions listed therein, Cantor and BGC Global Holdings, L.P. entered into a Separation and Distribution Agreement (as amended on November 8, 2018 and amended and restated on November 23, 2018, the "Separation and Distribution Agreement") governing the separation and prorata distribution.

On November 30, 2018 (the "Distribution Date"), BGC completed its previously announced Spin-Off to its stockholders of all of the shares of common stock of Newmark owned by BGC as of immediately prior to the effective time of the Spin-Off, with shares of Newmark Class A common stock distributed to the holders of shares of BGC Class A common stock (including directors and executive officers of BGC Partners) of record as of the close of business on November 23, 2018 (the "Record Date"), and shares of Newmark Class B common stock distributed to the holders of shares of BGC Class B common stock (consisting of Cantor and CF Group Management, Inc. ("CFGM")) of record as of the close of business on the Record Date. The Spin-Off was effective as of 12:01 a.m., New York City time, on the Distribution Date.

In connection with the Separation and Distribution Agreement, BGC contributed its interests in Berkeley Point Financial LLC ("Berkeley Point" or "BPF") and Cantor Commercial Real Estate Company, LP ("CCRE" or "Real Estate, L.P") to Newmark.

Based on the number of shares of BGC common stock outstanding as of the close of business on the Record Date, BGC's stockholders as of the Record Date received in the Spin-Off 0.463895 of a share of Newmark Class A common stock for each share of BGC Class A common stock held as of the Record Date, and 0.463895 of a share of Newmark Class B common stock for each share of BGC Class B common stock held as of the Record Date. BGC Partners stockholders received cash in lieu of any fraction of a share of Newmark common stock that they otherwise would have received in the Spin-Off.

Prior to and in connection with the Spin-Off, 14.8 million Newmark Holdings units held by BGC were exchanged into 9.4 million shares of Newmark Class A common stock, and 5.4 million shares of Newmark Class B common stock, and 7.0 million Newmark OpCo units held by BGC were exchanged into 6.9 million shares of Newmark Class A common stock. These Newmark Class A and Class B shares of common stock were included in the Spin-Off to BGC's stockholders.

In the aggregate, BGC distributed 131,886,409 shares of Newmark Class A common stock and 21,285,537 shares of Newmark Class B common stock to BGC's stockholders in the Spin-Off. These shares of Newmark common stock collectively represented approximately 94% of the total voting power of outstanding common stock and approximately 87% of the total economics of Newmark outstanding common stock, in each case as of the Distribution Date.

On March 7, 2018, BGC Partners and its operating subsidiaries had purchased 16.6 million newly issued exchangeable limited partnership units (the "Newmark Holdings Units") of Newmark Holdings for approximately \$242.0 million (the "Investment in Newmark Holdings"). On November 30, 2018, BGC Partners also caused its subsidiary, BGC Holdings, to distribute pro rata (the "BGC Holdings Distribution") all of the 1,458,931 Newmark Holdings Units held by BGC Holdings immediately prior to the effective time of the BGC Holdings Distribution to its limited partners entitled to receive distributions on their BGC Holdings units (including Cantor and executive officers of BGC) who were holders of record of such units as of

the Record Date. The Newmark Holdings Units distributed to BGC Holdings partners in the BGC Holdings distribution are exchangeable for shares of Newmark Class A common stock, and in the case of the 449,917 Newmark Holdings Units received by Cantor also into shares of Newmark Class B common stock, at the applicable exchange ratio (subject to adjustment). As of December 31, 2020, the exchange ratio was 0.9379 shares of Newmark common stock per Newmark Holdings Unit.

Following the Spin-Off and the BGC Holdings Distribution, BGC Partners ceased to be Newmark's controlling stockholder, and BGC and its subsidiaries no longer held any shares of Newmark common stock or other equity interests in it or its subsidiaries. Therefore, BGC no longer consolidates Newmark with its financial results subsequent to the Spin-Off. Cantor continues to control Newmark and its subsidiaries following the Spin-Off and the BGC Holdings Distribution.

#### (2) Other Assets

Other assets consisted of the following (in thousands):

	 December 31,						
	2020		2019				
Deferred tax assets	\$ 184,714	\$	179,501				
Prepaid assets	3,534		312				
Total	\$ 188,248	\$	179,813				

#### (3) Accounts payable and accrued expenses

Accounts payable and accrued expenses consisted of the following (in thousands):

	 December 31,							
	2020	2019						
Corporate taxes payable	\$ \$ 22,692		67,700					
Accrued interest	4,841		4,369					
Other	3,185		2,495					
Total	\$ \$ 30,718 \$							

#### (4) Long-Term Debt

Long-term debt consisted of the following (in thousands):

	December 31,						
2020		2019					
\$ 542	,772 \$	540,377					
13°	,613	48,917					
\$ 680	,385 \$	589,294					
	<b>2020</b> \$ 542 137						

#### 6.125% Senior Notes

On November 6, 2018, Newmark closed its offering of \$550.0 million aggregate principal amount of 6.125% Senior Notes due 2023 (the "6.125% Senior Notes"). The 6.125% Senior Notes were priced on November 1, 2018 at 98.94% to yield 6.375%. The 6.125% Senior Notes were offered and sold by Newmark in a private offering exempt from the registration requirements under the Securities Act of 1933, as amended ("Securities Act"). The 6.125% Senior Notes were subsequently exchanged for notes with substantially similar terms that were registered under the Securities Act. The 6.125% Senior Notes bear an interest rate of 6.125% per annum, payable on each May 15 and November 15, beginning on May 15, 2019, and will mature on November 15, 2023.

The carrying amount of the 6.125% Senior Notes was determined as follows (in thousands):

	 Decem	ıber 31,		
	2020		2019	
Principal balance	\$ 550,000	\$	550,000	
Less: debt issue cost	3,688		4,972	
Less: debt discount	3,540		4,651	
Total	\$ 542,772	\$	540,377	

Newmark uses the effective interest rate method to amortize debt discounts and uses the straight-line method to amortize debt issue costs over the life of the notes. Interest expense, amortization of debt issue costs and amortization of the

debt discount of the 6.125% Senior Notes, included in "Interest (expense) income, net" on the accompanying consolidated statements of operations, were as follows (in thousands):

	Year Ended December 31,									
		2020		2019		2018				
Interest expense	\$	33,687	\$	34,730	\$	5,300				
Debt issue cost amortization		1,284		1,282		198				
Debt discount amortization		1,111		565		47				
Total	\$	36,082	\$	36,577	\$	5,545				

#### **Debt Repurchase Program**

On June 16, 2020, the Newmark Board of Directors and its Audit Committee authorized a debt repurchase program for the repurchase by Newmark of up to \$50.0 million of Newmark's 6.125% Senior Notes and any future debt securities issued by the Company.

As of December 31, 2020, Newmark had \$50.0 million remaining under its debt repurchase authorization.

#### **Credit Facility**

On November 28, 2018, Newmark entered into a credit agreement by and among Newmark, the several financial institutions from time to time party thereto, as Lenders, and Bank of America N.A., as administrative agent (the "Credit Agreement"). The Credit Agreement provided for a \$250.0 million three-year unsecured senior revolving credit facility (the "Credit Facility"). Borrowings under the Credit Facility bore an annual interest rate equal to, at Newmark's option, either (a) LIBOR for specified periods, or upon the consent of all Lenders, such other period that is 12 months or less, plus an applicable margin, or (b) a base rate equal to the greatest of (i) the federal funds rate plus 0.5%, (ii) the prime rate as established by the administrative agent, and (iii) one-month LIBOR plus 1.0%. The applicable margin is 2.0% with respect to LIBOR borrowings and can range from 1.25% to 2.25% in (a) above and was 1.00% with respect to base rate borrowings and can range from 0.25% to 1.25% in (b) above, depending upon Newmark's credit rating. The Credit Facility also provides for an unused facility fee.

On February 26, 2020, Newmark entered into an amendment to the Credit Agreement, increasing the size of the Credit Facility to \$425.0 million (the "Amended Credit Facility") and extending the maturity date to February 26, 2023. The annual interest rate on the Amended Credit Facility was reduced to LIBOR plus 1.75%, subject to a pricing grid linked to Newmark's credit ratings from Standard & Poor's and Fitch.

On March 16, 2020, Newmark entered into a second amendment to the Credit Agreement, increasing the size of the Amended Credit Facility to \$465.0 million (the "Second Amended Credit Facility"). The annual interest rate on the Second Amended Credit Facility is LIBOR plus 1.75%, subject to a pricing grid linked to Newmark's credit ratings from Standard & Poor's and Fitch.

During the year ended December 31, 2020, Newmark drew \$365.0 million on the Credit Facility and paid down \$275.0 million.

Details of the Second Amended Credit Facility are as follows (in thousands):

	December 31,								
	2020		2019						
Principal balance	\$ 140,000	\$	50,000						
Less: Debt issue cost	2,387		1,083						
Total	\$ 137,613	\$	48,917						

As of December 31, 2020 and 2019, borrowings under the Credit Facility carried an interest rate of 1.90% and 3.76%, with a weighted-average interest rate of 2.37% and 3.76%, respectively. Newmark uses the straight-line method to amortize debt issue costs over the life of the notes. Interest expense and amortization of debt issue costs of the Credit Facility, included in "Interest (expense) income, net" on the accompanying consolidated statements of operations, were as follows (in thousands):

		Year Ended December 31,								
	2	020	2019		2018					
Interest expense	\$	6,618	\$ 1,865	\$	_					
Debt issue cost amortization		1,012	565		47					
Unused facility fee		354	627		71					
Total	\$	7,984	\$ 3,057	\$	118					

#### (5) Subsequent Events

On February 17, 2021, Newmark's Board increased our share repurchase authorization to \$400 million.

On February 17, 2021, Newmark declared a qualified quarterly dividend of \$0.01 per share payable on March 26, 2021 to Class A and Class B common stockholders of record as of March 10, 2021. The ex-dividend date will be March 9, 2021.

THE EXHIBITS LISTED UNDER "ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES" CAN BE FOUND IN NEWMARK'S STAND-ALONE FORM 10-K, WHICH IS AVAILABLE ON THE COMPANY'S WEBSITE. THE FOLLOWING PAGES WERE NOT INCLUDED IN NEWMARK'S 2020 10-K FILING. THE NON-GAAP RECONCILIATIONS WERE PUBLISHED IN THE FOURTH QUARTER 2020 FINANCIAL RESULTS RELEASE AND THE SECOND QUARTER 2021 FINANCIAL RESULTS RELEASE.

#### ONLINE AVAILABILITY OF INVESTOR PRESENTATIONS AND ADDITIONAL FINANCIAL TABLES

Newmark has updated its supplemental Excel tables at <u>ir.nmrk.com</u> for all periods from 2017 through the second quarter of 2021 showing various non-GAAP measures both including and excluding the Impact of the 2021 Equity Event (which only affected the second quarter of 2021) and of the Impact of Nasdaq. These items are discussed further below. The Excel tables and the Company's quarterly financial results presentation, as well as other investor presentations, are available for download at <u>ir.nmrk.com</u>. These materials include other useful information that may not be contained herein.

#### **NON-GAAP FINANCIAL MEASURES**

This document contains non-GAAP financial measures that differ from the most directly comparable measures calculated and presented in accordance with Generally Accepted Accounting Principles in the United States ("GAAP"). Non-GAAP financial measures used by the Company include "Adjusted Earnings before noncontrolling interests and taxes", which is used interchangeably with "pre-tax Adjusted Earnings"; "Post-tax Adjusted Earnings to fully diluted shareholders", which is used interchangeably with "post-tax Adjusted Earnings"; "Adjusted EBITDA"; and "Liquidity". The definitions of these terms are below.

#### **ADJUSTED EARNINGS DEFINED**

Newmark uses non-GAAP financial measures, including "Adjusted Earnings before noncontrolling interests and taxes" and "Post-tax Adjusted Earnings to fully diluted shareholders", which are supplemental measures of operating results used by management to evaluate the financial performance of the Company and its consolidated subsidiaries. Newmark believes that Adjusted Earnings best reflect the operating earnings generated by the Company on a consolidated basis and are the earnings which management considers when managing its business.

As compared with "Income (loss) before income taxes and noncontrolling interests" and "Net income (loss) for fully diluted shares", both prepared in accordance with GAAP, Adjusted Earnings calculations primarily exclude certain non-cash items and other expenses that generally do not involve the receipt or outlay of cash by the Company and/or which do not dilute existing stockholders. In addition, Adjusted Earnings calculations exclude certain gains and charges that management believes do not best reflect the ordinary results of Newmark. Adjusted Earnings is calculated by taking the most comparable GAAP measures and making adjustments for certain items with respect to compensation expenses, non-compensation expenses, and other income, as discussed below.

#### CALCULATIONS OF COMPENSATION ADJUSTMENTS FOR ADJUSTED EARNINGS AND ADJUSTED EBITDA

Treatment of Equity-Based Compensation under Adjusted Earnings and Adjusted EBITDA

The Company's Adjusted Earnings and Adjusted EBITDA measures exclude all GAAP charges included in the line item "Equity-based compensation and allocations of net income to limited partnership units and FPUs" (or "equity-based compensation" for purposes of defining the Company's non-GAAP results) as recorded on the Company's GAAP Consolidated Statements of Operations and GAAP Consolidated Statements of Cash Flows. These GAAP equity-based compensation charges reflect the following items:

- \* Charges with respect to grants of exchangeability, which reflect the right of holders of limited partnership units with no capital accounts, such as LPUs and PSUs, to exchange these units into shares of common stock, or into partnership units with capital accounts, such as HDUs, as well as cash paid with respect to taxes withheld or expected to be owed by the unit holder upon such exchange. The withholding taxes related to the exchange of certain non-exchangeable units without a capital account into either common shares or units with a capital account may be funded by the redemption of preferred units such as PPSUs.
- Charges with respect to preferred units. Any preferred units would not be included in the Company's fully diluted share count because they cannot be made exchangeable into shares of common stock and are entitled only to a fixed distribution. Preferred units are granted in connection with the grant of certain limited partnership units that may be granted exchangeability or redeemed in connection with the grant of shares of common stock at ratios designed to cover any withholding taxes expected to be paid. This is an acceptable alternative to the common practice among public companies of issuing the gross amount of shares to employees, subject to cashless withholding of shares, to pay applicable withholding taxes.
- \* GAAP equity-based compensation charges with respect to the grant of an offsetting amount of common stock or partnership units with capital accounts in connection with the redemption of non-exchangeable units, including PSUs and LPUs.



- Charges related to amortization of RSUs and limited partnership units.
- Charges related to grants of equity awards, including common stock or partnership units with capital accounts.
- \* Allocations of net income to limited partnership units and FPUs. Such allocations represent the pro-rata portion of post-tax GAAP earnings available to such unit holders.

The amount of certain quarterly equity-based compensation charges is based upon the Company's estimate of such expected charges during the annual period, as described further below under "Methodology for Calculating Adjusted Earnings Taxes".

Virtually all of Newmark's key executives and producers have equity or partnership stakes in the Company and its subsidiaries and generally receive deferred equity or limited partnership units as part of their compensation. A significant percentage of Newmark's fully diluted shares are owned by its executives, partners, and employees. The Company issues limited partnership units as well as other forms of equity-based compensation, including grants of exchangeability into shares of common stock, to provide liquidity to its employees, to align the interests of its employees and management with those of common stockholders, to help motivate and retain key employees, and to encourage a collaborative culture that drives cross-selling and growth.

All share equivalents that are part of the Company's equity-based compensation program, including REUs, PSUs, LPUs, certain HDUs, and other units that may be made exchangeable into common stock, as well as RSUs (which are recorded using the treasury stock method), are included in the fully diluted share count when issued or at the beginning of the subsequent quarter after the date of grant. Generally, limited partnership units other than preferred units are expected to be paid a pro-rata distribution based on Newmark's calculation of Adjusted Earnings per fully diluted share.

Certain Other Compensation-Related Items under Adjusted Earnings and Adjusted EBITDA

Newmark also excludes various other GAAP items that management views as not reflective of the Company's underlying performance for the given period from its calculation of Adjusted Earnings and Adjusted EBITDA. These may include compensation-related items with respect to cost-saving initiatives, such as severance charges incurred in connection with headcount reductions as part of broad restructuring and/or cost savings plans.

The Company also excludes compensation charges related to non-cash GAAP gains attributable to originated mortgage servicing rights (which Newmark refers to as "OMSRs") because these gains are also excluded from Adjusted Earnings and Adjusted EBITDA.

Excluded Compensation-Related Items to Related to the 2021 Equity Event under Adjusted Earnings and Adjusted EBITDA (Beginning in Third Quarter 2021)

Newmark does not view the GAAP compensation charges related to 2021 Equity Event that were not equity-based compensation as being reflective of its ongoing operations (the "Impact of the 2021 Equity Event"). These consisted of charges relating to cash paid to independent contractors for their withholding taxes and the cash redemption of HDUs. These were recorded as expenses based on Newmark's current non-GAAP results, but will be excluded in the recast non-GAAP results beginning in the third quarter of 2021 for the following reasons:

- \* But for the 2021 Equity Event, the items comprising such charges would have otherwise been settled in shares and been recorded as equity-based compensation in future periods. Had this occurred, such amounts would have been excluded from Adjusted Earnings and Adjusted EBITDA, and would also have resulted in higher fully diluted share counts, all else equal.
- Newmark views the fully diluted share count reduction to be economically similar to the common practice among public companies of issuing the net amount of common shares to employees for their vested stock-based compensation, selling a portion of the gross shares pay applicable withholding taxes, and separately making open market repurchases of common shares.
- \* There was nothing comparable to the 2021 Equity Event in 2020 and nothing similar is currently contemplated after 2021.

Calculation of Non-Compensation Expense Adjustments for Adjusted Earnings

Newmark's calculation of pre-tax Adjusted Earnings excludes non-cash GAAP charges related to the following:

- Amortization of intangibles with respect to acquisitions.
- \* Amortization of mortgage servicing rights (which Newmark refers to as "MSRs"). Under GAAP, the Company recognizes OMSRs equal to the fair value of servicing rights retained on mortgage loans originated and sold. Subsequent to the initial recognition at fair value, MSRs are carried at the lower of amortized cost or fair value and amortized in proportion to the net



servicing revenue expected to be earned. However, it is expected that any cash received with respect to these servicing rights, net of associated expenses, will increase Adjusted Earnings and Adjusted EBITDA in future periods.

Various other GAAP items that management views as not reflective of the Company's underlying performance for the given period, including non-compensation-related charges incurred as part of broad restructuring and/or cost savings plans. Such GAAP items may include charges for exiting leases and/or other long-term contracts as part of cost-saving initiatives, as well as non-cash impairment charges related to assets, goodwill and/or intangibles created from acquisitions.

Non-Cash Adjustment for Originated Mortgage Servicing Rights Revenue for Adjusted Earnings

Newmark's calculation of pre-tax Adjusted Earnings excludes non-cash GAAP gains attributable to OMSRs. Beginning in the fourth quarter of 2020, OMSRs are no longer included in non-compensation adjustments for Adjusted Earnings but instead shown as a separate line item in the Company's "Reconciliation of GAAP Net Income Available to Common Stockholders to Adjusted Earnings Before Noncontrolling Interests and Taxes and GAAP Fully Diluted EPS to Post-Tax Adjusted EPS". This presentation has no impact on previously reported Adjusted Earnings.

Calculation of Other (income) losses for Adjusted Earnings and Adjusted EBITDA

Adjusted Earnings calculations also exclude certain other non-cash, non-dilutive, and/or non-economic items, which may, in some periods, include:

- \* Unusual, one-time, non-ordinary or non-recurring gains or losses.
- Non-cash GAAP asset impairment charges.
- \* The impact of any unrealized non-cash mark-to-market gains or losses on "Other income (loss)" related to the variable share forward agreements with respect to Newmark's expected receipt of the Nasdaq payments in 2021 and 2022 and the recently settled 2020 Nasdaq payment (the "Nasdaq Forwards").
- Mark-to-market adjustments for non-marketable investments.
- Certain other non-cash, non-dilutive, and/or non-economic items.

Due to the recent sale of Nasdaq's U.S. fixed income business, the Nasdaq Earn-out and related Forward settlements were accelerated, less certain previously disclosed adjustments. Because these shares were originally expected to be received over a 15 year period ending in 2027, the Earn-out has been included in calculations of Adjusted Earnings and Adjusted EBITDA. Due to the acceleration of the Earn-out and the Nasdaq Forwards, the Company now views results excluding items related to the Earn-out to be a better reflection of the underlying performance of Newmark's ongoing operations. Therefore, beginning with the third quarter of 2021, other (income) losses for Adjusted Earnings and Adjusted EBITDA will also exclude the impact of the below items, which may collectively be referred to as the "Impact of Nasdaq".

- Realized gains related to the accelerated receipt on June 25, 2021 of Nasdaq shares.
- \* Realized gains or losses and unrealized mark-to-market gains or losses with respect to Nasdaq shares received prior to the Earn-out acceleration.
- Dividend income on Nasdaq shares.
- \* The impact of any unrealized non-cash mark-to-market gains or losses on "Other income (loss)" related to the variable share forward agreements with respect to Newmark's expected receipt of the Nasdaq payments in 2021 and 2022 and the recently settled 2020 Nasdaq payment (the "Nasdaq Forwards"). This item was historically excluded under the previous non-GAAP definitions.
- \* Other items related to the Earn-out.

#### METHODOLOGY FOR CALCULATING ADJUSTED EARNINGS TAXES

Although Adjusted Earnings are calculated on a pre-tax basis, Newmark also reports post-tax Adjusted Earnings to fully diluted shareholders. The Company defines post-tax Adjusted Earnings to fully diluted shareholders as pre-tax Adjusted Earnings reduced by the non-GAAP tax provision described below and net income (loss) attributable to noncontrolling interest for Adjusted Earnings.

The Company calculates its tax provision for post-tax Adjusted Earnings using an annual estimate similar to how it accounts for its income tax provision under GAAP. To calculate the quarterly tax provision under GAAP, Newmark estimates its full fiscal year



GAAP income before noncontrolling interests and taxes and the expected inclusions and deductions for income tax purposes, including expected equity-based compensation during the annual period. The resulting annualized tax rate is applied to Newmark's quarterly GAAP income before income taxes and noncontrolling interests. At the end of the annual period, the Company updates its estimate to reflect the actual tax amounts owed for the period.

To determine the non-GAAP tax provision, Newmark first adjusts pre-tax Adjusted Earnings by recognizing any, and only, amounts for which a tax deduction applies under applicable law. The amounts include charges with respect to equity-based compensation; certain charges related to employee loan forgiveness; certain net operating loss carryforwards when taken for statutory purposes; and certain charges related to tax goodwill amortization. These adjustments may also reflect timing and measurement differences, including treatment of employee loans; changes in the value of units between the dates of grants of exchangeability and the date of actual unit exchange; variations in the value of certain deferred tax assets; and liabilities and the different timing of permitted deductions for tax under GAAP and statutory tax requirements.

After application of these adjustments, the result is the Company's taxable income for its pre-tax Adjusted Earnings, to which Newmark then applies the statutory tax rates to determine its non-GAAP tax provision. Newmark views the effective tax rate on pre-tax Adjusted Earnings as equal to the amount of its non-GAAP tax provision divided by the amount of pre-tax Adjusted Earnings.

Generally, the most significant factor affecting this non-GAAP tax provision is the amount of charges relating to equity-based compensation. Because the charges relating to equity-based compensation are deductible in accordance with applicable tax laws, increases in such charges have the effect of lowering the Company's non-GAAP effective tax rate and thereby increasing its post-tax Adjusted Earnings.

Newmark incurs income tax expenses based on the location, legal structure, and jurisdictional taxing authorities of each of its subsidiaries. Certain of the Company's entities are taxed as U.S. partnerships and are subject to the Unincorporated Business Tax ("UBT") in New York City. Any U.S. federal and state income tax liability or benefit related to the partnership income or loss, with the exception of UBT, rests with the unit holders rather than with the partnership entity. The Company's consolidated financial statements include U.S. federal, state, and local income taxes on the Company's allocable share of the U.S. results of operations. Outside of the U.S., Newmark is expected to operate principally through subsidiary corporations subject to local income taxes. For these reasons, taxes for Adjusted Earnings are expected to be presented to show the tax provision the consolidated Company would expect to pay if 100% of earnings were taxed at global corporate rates.

#### CALCULATIONS OF PRE- AND POST-TAX ADJUSTED EARNINGS PER SHARE

Newmark's pre-tax Adjusted Earnings and post-tax Adjusted Earnings per share calculations assume either that:

- \* The fully diluted share count includes the shares related to any dilutive instruments, but excludes the associated expense, net of tax, when the impact would be dilutive; or
- \* The fully diluted share count excludes the shares related to these instruments, but includes the associated expense, net of tax.

The share count for Adjusted Earnings excludes certain shares and share equivalents expected to be issued in future periods but not yet eligible to receive dividends and/or distributions. Each quarter, the dividend payable to Newmark's stockholders, if any, is expected to be determined by the Company's Board of Directors with reference to a number of factors, including post-tax Adjusted Earnings per share. Newmark may also pay a pro-rata distribution of net income to limited partnership units, as well as to Cantor for its noncontrolling interest. The amount of this net income, and therefore of these payments per unit, would be determined using the above definition of Adjusted Earnings per share on a pre-tax basis.

The declaration, payment, timing, and amount of any future dividends payable by the Company will be at the discretion of its Board of Directors using the fully diluted share count. In addition, the non-cash preferred dividends are excluded from Adjusted Earnings per share as Newmark expected to redeem the related exchangeable preferred limited partnership units ("EPUs") with Nasdaq shares. For more information on any share count adjustments, see the table of Exhibit 99.1 to this Current Report on Form 8-K and/or the Company's most recent financial results press release titled "Fully Diluted Weighted-Average Share Count for GAAP and Adjusted Earnings."

#### MANAGEMENT RATIONALE FOR USING ADJUSTED EARNINGS

Newmark's calculation of Adjusted Earnings excludes the items discussed above because they are either non-cash in nature, because the anticipated benefits from the expenditures are not expected to be fully realized until future periods, or because the



Company views results excluding these items as a better reflection of the underlying performance of Newmark's ongoing operations. Management uses Adjusted Earnings in part to help it evaluate, among other things, the overall performance of the Company's business, to make decisions with respect to the Company's operations, and to determine the amount of dividends payable to common stockholders and distributions payable to holders of limited partnership units. Dividends payable to common stockholders and distributions payable to holders of limited partnership units are included within "Distributions to stockholders" and "Earnings distributions to limited partnership interests and noncontrolling interests," respectively, in our unaudited, condensed, consolidated statements of cash flows.

The term "Adjusted Earnings" should not be considered in isolation or as an alternative to GAAP net income (loss). The Company views Adjusted Earnings as a metric that is not indicative of liquidity, or the cash available to fund its operations, but rather as a performance measure. Pre- and post-tax Adjusted Earnings, as well as related measures, are not intended to replace the Company's presentation of its GAAP financial results. However, management believes that these measures help provide investors with a clearer understanding of Newmark's financial performance and offer useful information to both management and investors regarding certain financial and business trends related to the Company's financial condition and results of operations. Management believes that the GAAP and Adjusted Earnings measures of financial performance should be considered together.

For more information regarding Adjusted Earnings, see the sections of Exhibit 99.1 to this Current Report on Form 8-K and/or the Company's most recent financial results press release titled "Reconciliation of GAAP Income to Adjusted Earnings and GAAP Fully Diluted EPS to Post-tax Adjusted EPS", including the related footnotes, for details about how Newmark's non-GAAP results are reconciled to those under GAAP.

#### **ADJUSTED EBITDA DEFINED**

Newmark also provides an additional non-GAAP financial performance measure, "Adjusted EBITDA", which it defines as GAAP "Net income (loss) available to common stockholders", adjusted for the following items:

- \* Net income (loss) attributable to noncontrolling interest.
- Provision (benefit) for income taxes.
- OMSR revenue.
- MSR amortization.
- Compensation charges related to OMSRs.
- Other depreciation and amortization.
- \* Equity-based compensation and allocations of net income to limited partnership units and FPUs.
- Various other GAAP items that management views as not reflective of the Company's underlying performance for the given period. These may include compensation-related items with respect to cost-saving initiatives, such as severance charges incurred in connection with headcount reductions as part of broad restructuring and/or cost savings plans; charges for exiting leases and/or other long-term contracts as part of cost-saving initiatives; and non-cash impairment charges related to assets, goodwill and/or intangibles created from acquisitions.
- Other non-cash, non-dilutive, and/or non-economic items, which may, in certain periods, include the impact of any unrealized non-cash mark-to-market gains or losses on "other income (loss)" related to the variable share forward agreements with respect to Newmark's expected receipt of the Nasdaq payments in 2021 and 2022 and the recently settled 2020 Nasdaq payment (the "Nasdaq Forwards"), as well as mark-to-market adjustments for non-marketable investments.
- Interest expense.

Beginning with the third quarter of 2021, calculation of Adjusted EBITDA will also exclude the "Impact of Nasdaq" and the "Impact of the 2021 Equity Event", which are defined above.

Newmark's calculation of Adjusted EBITDA excludes certain items discussed above because they are either non-cash in nature, because the anticipated benefits from the expenditures are not expected to be fully realized until future periods, or because the Company views excluding these items as a better reflection of the underlying performance Newmark's ongoing operations. The Company's management believes that its Adjusted EBITDA measure is useful in evaluating Newmark's operating performance, because the calculation of this measure generally eliminates the effects of financing and income taxes and the accounting effects of capital spending and acquisitions, which would include impairment charges of goodwill and intangibles created from



acquisitions. Such items may vary for different companies for reasons unrelated to overall operating performance. As a result, the Company's management uses this measure to evaluate operating performance and for other discretionary purposes. Newmark believes that Adjusted EBITDA is useful to investors to assist them in getting a more complete picture of the Company's financial results and operations.

Since Newmark's Adjusted EBITDA is not a recognized measurement under GAAP, investors should use this measure in addition to GAAP measures of net income when analyzing Newmark's operating performance. Because not all companies use identical EBITDA calculations, the Company's presentation of Adjusted EBITDA may not be comparable to similarly titled measures of other companies. Furthermore, Adjusted EBITDA is not intended to be a measure of free cash flow or GAAP cash flow from operations because the Company's Adjusted EBITDA does not consider certain cash requirements, such as tax and debt service payments.

For more information regarding Adjusted EBITDA, see the section of Exhibit 99.1 to this Current Report on Form 8-K and/or the Company's most recent financial results press release titled "Reconciliation of GAAP Income to Adjusted EBITDA", including the related footnotes, for details about how Newmark's non-GAAP results are reconciled to those under GAAP EPS.

#### TIMING OF OUTLOOK FOR CERTAIN GAAP AND NON-GAAP ITEMS

Newmark anticipates providing forward-looking guidance for GAAP revenues and for certain non-GAAP measures from time to time. However, the Company does not anticipate providing an outlook for other GAAP results. This is because certain GAAP items, which are excluded from Adjusted Earnings and/or Adjusted EBITDA, are difficult to forecast with precision before the end of each period. The Company therefore believes that it is not possible for it to have the required information necessary to forecast GAAP results or to quantitatively reconcile GAAP forecasts to non-GAAP forecasts with sufficient precision without unreasonable efforts. For the same reasons, the Company is unable to address the probable significance of the unavailable information. The relevant items that are difficult to predict on a quarterly and/or annual basis with precision and may materially impact the Company's GAAP results include, but are not limited, to the following:

- Certain equity-based compensation charges that may be determined at the discretion of management throughout and up to the period-end.
- Unusual, one-time, non-ordinary, or non-recurring items.
- \* The impact of gains or losses on certain marketable securities, as well as any gains or losses related to associated mark-to-market movements and/or hedging. These items are calculated using period-end closing prices.
- Non-cash asset impairment charges, which are calculated and analyzed based on the period-end values of the underlying assets. These amounts may not be known until after period-end.
- \* Acquisitions, dispositions, and/or resolutions of litigation, which are fluid and unpredictable in nature.

#### LIQUIDITY DEFINED

Newmark may also use a non-GAAP measure called "liquidity". The Company considers liquidity to be comprised of the sum of cash and cash equivalents, marketable securities, and reverse repurchase agreements (if any), less securities lent out in securities loaned transactions and repurchase agreements. The Company considers liquidity to be an important metric for determining the amount of cash that is available or that could be readily available to the Company on short notice. For more information regarding liquidity, see the section of Exhibit 99.1 to Newmark's most recent Current Report on Form 8-K and/or the Company's most recent financial results press release titled "Liquidity Analysis", including any related footnotes, for details about how Newmark's non-GAAP results are reconciled to those under GAAP.



# RECONCILIATION OF GAAP NET INCOME AVAILABLE TO COMMON STOCKHOLDERS TO ADJUSTED EARNINGS BEFORE NONCONTROLLING INTERESTS AND TAXES AND GAAP FULLY DILUTED EPS TO POST-TAX ADJUSTED EPS (in thousands, except per share data)

(unaudited)

	Three Months Ended December 31,					Year Ended December 31,				
		2020		2019		2020		2019		
GAAP net income (loss) available to common stockholders	\$	(3,781)	\$	(10,965)	\$	80,060	\$	117,305		
Provision (benefit) for income taxes (1)		(1,165)		(132)		36,993		52,436		
Net income (loss) attributable to noncontrolling interests (2)		(1,346)		(5,362)		29,217		44,407		
GAAP income before income taxes and noncontrolling interests	\$	(6,292)	\$	(16,459)	\$	146,270	\$	214,148		
Pre-tax adjustments:										
Compensation adjustments:										
Equity-based compensation and allocations of net income to limited partnership units and FPUs (3)		56,215		148,965		130,759		258,836		
Other compensation adjustments (4)		6,727		4,471		14,282		3,010		
Total Compensation adjustments		62,942		153,436		145,041		261,846		
Non-Compensation adjustments:										
Amortization of intangibles (5)		1,958		1,526		7,012		6,920		
MSR amortization (6)		25,315		22,128		111,252		101,530		
Other non-compensation adjustments (7)		13,060		8,601	_	3,701	_	8,601		
Total Non-Compensation expense adjustments		40,333		32,255		121,965		117,051		
Non-cash adjustment for OMSR revenue (8)		(62,392)		(30,592)		(194,814)		(109,248)		
Other (income) loss, net										
Other non-cash, non-dilutive, and/or non-economic items (9)		63,486		22,585		78,337		26,367		
Total Other (income) loss, net		63,486		22,585		78,337		26,367		
Total pre-tax adjustments		104,369		177,684		150,529		296,016		
Adjusted Earnings before noncontrolling interests and taxes	\$	98,077	\$	161,225	\$	296,799	\$	510,164		
GAAP net income (loss) available to common stockholders	\$	(3,781)	\$	(10,965)	\$	80,060	\$	117,305		
Allocations of net income (loss) to noncontrolling interests (10)		(1,890)		(5,740)		28,014		43,240		
Total pre-tax adjustments (from above)		104,369		177,684		150,529		296,016		
Income tax adjustment to reflect adjusted earnings taxes (1)		(20,260)		(22,558)		(11,759)		(23,072)		
Post-tax Adjusted Earnings to fully diluted shareholders	\$	78,438	\$	138,421	\$	246,844	\$	433,489		
Per Share Data:										
GAAP fully diluted earnings (loss) per share (11)	\$	(0.03)	\$	(80.0)	\$	0.39	\$	0.58		
Allocation of net income to noncontrolling interests		_		_		_		_		
Exchangeable preferred limited partnership units non-cash preferred dividends		0.01		0.01		0.05		0.05		
Total pre-tax adjustments (from above)		104,369		177,684		150,529		296,016		
Income tax adjustment to reflect adjusted earnings taxes		(80.0)		(0.09)		(0.04)		(0.09)		
Other	_	0.01		0.01		(0.04)	_	(0.05)		
Post-tax adjusted earnings per share	\$	0.30	\$	0.52	\$	0.93	\$	1.61		
Pre-tax adjusted earnings per share	\$	0.37	\$	0.61	\$	1.12	\$	1.90		
Fully diluted weighted-average shares of common stock outstanding		264,868		264,548		264,851		268,860		

See the following page for notes to the above table.

(1) Newmark's GAAP provision (benefit) for income taxes is calculated based on an annualized methodology. Newmark includes additional tax-deductible items when calculating the provision (benefit) for taxes with respect to Adjusted Earnings using an annualized methodology. These include tax-deductions related to equity-based compensation, and certain net-operating loss carryforwards. The adjustment in the tax provision to reflect Adjusted Earnings is shown below (in millions):

	 Three Months Ended December 31,					Year Ended December 31,					
	2020		2019		2020		2019				
GAAP provision for (benefit from) income taxes	\$ (1.2)	\$	(0.1)	\$	37.0	\$	52.4				
Income tax adjustment to reflect Adjusted Earnings	20.3		22.6		11.8		23.1				
Provision for income taxes for Adjusted Earnings	\$ 19.1	\$	22.5	\$	48.8	\$	75.5				

- (2) Primarily represents Cantor and/or BGC's pro-rata portion of Newmark's net income and the noncontrolling portion of Newmark's net income in subsidiaries which are not wholly owned.
- (3) The components of equity-based compensation and allocations of net income to limited partnership units and FPUs are as follows (in millions):

	Three Months Ended December 31,				Year Ended December 31,			
		2020		2019		2020		2019
Issuance of common stock and exchangeability expenses	\$	47.4	\$	142.0	\$	69.0	\$	181.7
Allocations of net income (loss)		(0.3)		_		30.5		50.4
Limited partnership units amortization		5.9		5.0		18.7		21.5
RSU Amortization Expense		3.3		2.0		12.6		5.2
Equity-based compensation and allocations of net income to limited partnership units and FPUs	\$	56.3	\$	149.0	\$	130.8	\$	258.8

- (4) Includes compensation expenses related to severance charges as a result of the cost savings initiatives of \$4.7 million and \$4.7 million for the three months ended December 31, 2020 and 2019, respectively, and \$8.8 million and \$4.7 million for the year ended December 31, 2020 and 2019, respectively. Also includes commission charges related to non-cash GAAP gains attributable to OMSR revenues of \$2.0 million and (\$0.2) million for the three months ended December 31, 2020 and 2019, respectively, and \$5.5 million and (\$1.7) million for the year ended December 31, 2020 and 2019, respectively.
- (5) Includes non-cash GAAP charges related to the amortization of intangibles with respect to acquisitions.
- (6) Adjusted Earnings calculations exclude non-cash GAAP amortization of mortgage servicing rights (which Newmark refers to as "MSRs"). Subsequent to the initial recognition at fair value, MSRs are carried at the lower of amortized cost or fair value and amortized in proportion to the net servicing revenue expected to be earned. However, it is expected that any cash received with respect to these servicing rights, net of associated expenses, will increase Adjusted Earnings in future periods.
- (7) Primarily includes asset impairments the Company does not consider a part of its ongoing operations of \$12.4 million and \$5.0 million for the three months ended December 31, 2020 and 2019, respectively, and \$15.8 million and \$5.0 million for the year ended December 31, 2020 and 2019, respectively, of asset impairments the Company does not consider a part of its ongoing operations. Also includes \$12.8 million of acquisition earnout reversals for the year ended December 31, 2020. Additionally includes \$0.7 million and \$3.0 million of legal settlements for three months and year ended December 31, 2020 and 2019, respectively.
- (8) Adjusted Earnings calculations exclude non-cash GAAP gains attributable to originated mortgage servicing rights (which Newmark refers to as "OMSRs"). Under GAAP, Newmark recognizes OMSRs equal to the fair value of servicing rights retained on mortgage loans originated and sold.
- (9) The components of other non-cash, non-dilutive, and/or non-economic items are as follows (in millions):

	Three Months Ended December 31,					Year Ended December 31			
		2020		2019		2020		2019	
Unrealized mark-to-market (gains)/losses for the Nasdaq forward and other Nasdaq adjustments, net	\$	6.6	\$	14.0	\$	(6.2)	\$	36.3	
Mark-to-market (gains)/losses on non-marketable investments, net		57.3		8.3		84.2		(12.1)	
Contingent consideration and other expenses		(0.5)		0.3		0.3		2.1	
	\$	63.4	\$	22.6	\$	78.3	\$	26.3	

- (10) Excludes the noncontrolling portion of Newmark's net income in subsidiaries which are not wholly-owned.
- (11) Includes a reduction for dividends on preferred stock or exchangeable preferred partnership units of \$1.6 million and \$9.8 million for the three months and year ended December 31, 2020, respectively, and \$3.2 million and \$12.9 million for the three months and year ended December 31, 2019, respectively. (see Note 1 "Organization and Basis of Presentation" in the Company's most recently filed form 10-Q or Form 10-K).

#### RECONCILIATION OF GAAP NET INCOME TO ADJUSTED EBITDA

(in thousands) (unaudited)

	_	Three Mon Decem	 	Year Ended December 31,			
		2020	2019	2020			2019
GAAP net income (loss) available to common stockholders	\$	(3,781)	\$ (10,965)	\$	80,060	\$	117,305
Adjustments:							
Net income (loss) attributable to noncontrolling interests (1)		(1,346)	(5,362)		29,217		44,407
Provision (benefit) for income taxes		(1,165)	(132)		36,993		52,436
OMSR revenue (2)		(62,392)	(30,592)		(194,814)		(109,248)
MSR amortization (3)		25,315	22,128		111,252		101,530
Other depreciation and amortization (4)		11,265	10,507		29,941		29,614
Equity-based compensation and allocations of net income to limited partnership units and FPUs (5)		56,215	148,965		130,759		258,836
Other adjustments (6)		14,209	4,471		11,017		3,010
Other non-cash, non-dilutive, non-economic items (7)		63,855	22,585		78,706		26,367
Interest expense		10,696	10,070		44,600		39,902
Adjusted EBITDA	\$	112,871	\$ 171,675	\$	357,731	\$	564,159

- (1) Primarily represents Cantor and/or BGC employees' pro-rata portion of Newmark's net income and the noncontrolling portion of Newmark's net income in subsidiaries which are not wholly owned.
- (2) Non-cash gains attributable to originated mortgage servicing rights that are recognized under GAAP.
- (3) Non-cash amortization of mortgage servicing rights in proportion to the net servicing revenue expected to be earned.
- (4) Includes fixed asset depreciation of \$9.3 million and \$9.0 million for the three months ended December 31, 2020 and 2019, respectively, and \$22.9 million and \$22.7 million for the year ended December 31, 2020 and 2019, respectively. Also includes intangible asset amortization and impairments related to acquisitions of \$1.7 million and \$1.5 million for the three months ended December 31, 2020 and 2019, respectively, and \$6.7 million and \$6.9 million for the year ended December 31, 2020 and 2019, respectively. Included in fixed asset depreciation is an asset impairment as a result of cost savings initiatives of \$4.6 million and \$5.0 million for the three months ended December 31, 2020 and 2019, respectively, and \$5.9 million and \$5.0 million for the year ended December 31, 2020 and 2019, respectively.
- (5) Please refer to Footnote 3 under "Reconciliation of GAAP Net Income (Loss) Available to Common Stockholders to Adjusted Earnings before Noncontrolling Interest and Taxes and GAAP Fully Diluted EPS to Post-tax Adjusted EPS" for additional information about the components of "Equity-based compensation and allocations of net income to limited partnership units and FPUs".
- (6) Includes compensation expenses related to severance charges as a result of the cost savings initiatives of \$4.7 million and \$4.7 million for the three months ended December 31, 2020 and 2019, respectively and \$8.8 million and \$4.7 million for the year ended December 31, 2020 and 2019, respectively. Additionally, includes the impairment of assets of \$7.5 million and \$9.7 million for the three months and year ended December 31, 2020. The Company does not consider this a part of its ongoing operations. Includes acquisition earnout reversals of \$12.8 million for the year ended December 31, 2020. Also includes commission charges related to non-cash GAAP gains attributable to OMSR revenues of \$2.0 million and (\$0.2) million for the three months ended December 31, 2020 and 2019, respectively, and \$5.5 million and (\$1.7) million for the year ended December 31, 2020 and 2019, respectively.
- (7) Please refer to Footnote 9 under "Reconciliation of GAAP Net Income (Loss) Available to Common Stockholders to Adjusted Earnings Before Noncontrolling Interest and Taxes and GAAP Fully Diluted EPS to Post-tax Adjusted EPS" for additional information about the components of "Other non-cash, non-dilutive, and non-economic items".

# FULLY DILUTED WEIGHTED-AVERAGE SHARE COUNT FOR GAAP AND ADJUSTED EARNINGS

(in thousands) (unaudited)

	Three Montl Decemb		Year Eı Decemb		
	2020	2019	2020	2019	
Common stock outstanding	100 020	176 741	170 106	177 774	
Common stock outstanding	180,830	176,741	179,106	177,774	
Limited partnership units	_	_	_	_	
Cantor units	_	_	_	_	
Founding partner units	_	_	_	5,583	
RSUs	_	_	355	1,290	
Other	_	_	229	369	
Fully diluted weighted-average share count for GAAP	180,830	176,741	179,690	185,016	
Adjusted Earnings Adjustments:					
Common stock outstanding	_	_	_	_	
Limited partnership units	54,550	57,871	57,112	60,772	
Cantor units	22,736	22,748	22,789	23,072	
Founding partner units	5,099	5,354	5,260	_	
RSUs	1,428	1,555	_	_	
Other	225	279	_	_	
Fully diluted weighted-average share count for Adjusted Earnings	264,868	264,548	264,850	268,860	

## NEWMARK GROUP, INC. LIQUIDITY ANALYSIS (in thousands) (unaudited)

	Dec	ember 31,	De	cember 31,
	2020			2019
Cash and cash equivalents	\$	191,448	\$	163,564
Marketable securities (1)		5		60
Total	\$	191,453	\$	163,624

<sup>(1)</sup> As of December 31, 2020 and December 31, 2019, \$33.3 million and \$36.8 million of Marketable securities on our balance sheet were lent out in Securities Loaned transactions and therefore are not included as part of our Liquidity Analysis, respectively.

# RECONCILIATION OF GAAP NET INCOME AVAILABLE TO COMMON STOCKHOLDERS TO ADJUSTED EARNINGS BEFORE NONCONTROLLING INTERESTS AND TAXES AND GAAP FULLY DILUTED EPS TO POST-TAX ADJUSTED EPS (in thousands, except per share data)

(unaudited)

	Three Months Ended June 30,			June 30,	Six Months Ended June 30,			
	20	21		2020	2021		2020	
GAAP net income available to common stockholders	\$	439,744		\$314	\$472,849		\$8,493	
Provision for income taxes (1)		142,182		88	152,761		4,886	
Net income attributable to noncontrolling interests (2)		145,447		330	156,920	. —	6,387	
GAAP income before income taxes and noncontrolling interests	\$	727,373		\$732	\$782,530		\$19,766	
Pre-tax adjustments:								
Compensation adjustments:								
Equity-based compensation and allocations of net income to limited partnership units and FPUs (3)	2	267,532		10,860	281,780		23,774	
Other compensation adjustments (4)		1,921		1,843	2,838		2,408	
Total Compensation adjustments		269,453		12,703	284,618		26,182	
Non-Compensation adjustments:								
Amortization of intangibles (5)		2,420		1,667	4,087		3,310	
MSR amortization (6)		22,684		23,864	37,751		63,335	
Other non-compensation adjustments (7)		8,420		1,536	9,552		(10,944)	
Total Non-Compensation expense adjustments		33,524		27,067	51,390		55,701	
Non-cash adjustment for OMSR revenue (8)		(25,815)		(42,128)	(54,532)		(71,475)	
Other (income) loss, net								
Other non-cash, non-dilutive, and/or non-economic items (9)		(46,703)		32,512	(41,101)	. —	28,998	
Total Other (income) loss, net		(46,703)		32,512	(41,101)		28,998	
Total pre-tax adjustments	:	230,459		30,154	240,375		39,406	
Adjusted Earnings before noncontrolling interests and taxes	\$	957,832		\$30,886	\$1,022,905		\$59,172	
Impact of Nasdaq	(1,0	)41,140)		_	(1,043,516)		2,090	
2021 Equity Event		187,813			187,813			
Pre-tax Adjusted Earnings excluding the Impact of Nasdaq and the 2021 Equity Event	\$	104,505		\$30,886	\$167,202		\$61,262	
GAAP net income available to common stockholders	\$	439,744		\$314	\$472,849		\$8,493	
Allocations of net income to noncontrolling interests (10)		144,701		117	155,514		5,719	
Total pre-tax adjustments (from above)	2	230,459		30,154	240,375		39,406	
Income tax adjustment to reflect Adjusted Earnings taxes (1)		(25,152)		(4,478)	(25,246)	. —	(3,839)	
Post-tax Adjusted Earnings to fully diluted shareholders	\$	789,752		\$26,107	\$843,492		\$49,779	
Impact of Nasdaq and the 2021 Equity Event, net of tax	(7	704,251)			(706,789)		(307)	
Post-tax Adjusted Earnings excluding the Impact of Nasdaq and the 2021 Equity Event		\$85,501		\$26,107	\$136,682		\$49,472	
Per Share Data:								
GAAP fully diluted earnings per share (11)	\$	2.13	\$	(0.01)	\$ 2.30	\$	0.02	
Allocation of net income (loss) to noncontrolling interests	\$	_	\$	_	(0.01)		_	
Exchangeable preferred limited partnership units non-cash preferred dividends		0.02		0.01	0.02		0.02	
Total pre-tax adjustments per share		0.84		0.11	0.88		0.15	



Income tax adjustment to reflect adjusted earnings taxes	(0.09)	(0.02)	(0.09)	(0.01)
Other	 (0.01)	0.01	(0.01)	
Post-tax Adjusted Earnings Per Share	\$ 2.89	\$ 0.10	\$ 3.10	\$ 0.18
Impact of Nasdaq and the 2021 Equity Event on Post-tax Adjusted Earnings Per Share	\$ (2.57)	\$ _	\$ (2.60)	\$ 
Adjusted Earnings Per Share excluding the Impact of Nasdaq and the 2021 Equity Event	\$ 0.31	\$ 0.10	\$ 0.50	\$ 0.18
Pre-tax Adjusted Earnings Per Share	\$ 3.50	\$ 0.12	\$ 3.76	\$ 0.22
Impact of Nasdaq and the 2021 Equity Event on Pre-tax Adjusted Earnings Per Share	\$ (3.12)	\$ _	\$ (3.14)	\$ 0.01
Pre-tax Adjusted Earnings Per Share excluding the Impact of Nasdaq and the 2021 Equity Event	\$ 0.38	\$ 0.12	\$ 0.61	\$ 0.23
Fully diluted weighted-average shares of common stock outstanding	273.555	265.640	272.303	264.389

#### Notes to the above table:

(1) Newmark's GAAP provision (benefit) for income taxes is calculated based on an annualized methodology. Newmark includes additional tax-deductible items when calculating the provision (benefit) for taxes with respect to Adjusted Earnings using an annualized methodology. These include tax-deductions related to equity-based compensation, and certain net-operating loss carryforwards. The adjustment in the tax provision to reflect Adjusted Earnings is shown below (in millions):

		Three Months	Ende	d June 30,	Six Months Ended June 30,				
	2021			2020		2021		2020	
GAAP provision for (benefit from) income taxes	\$	142.2	\$	0.1	\$	152.8	\$	4.9	
Income tax adjustment to reflect Adjusted Earnings		25.2		4.5		25.2		3.8	
Provision for income taxes for Adjusted Earnings	\$	167.4	\$	4.6	\$	178.0	\$	8.7	

- (2) Primarily represents Cantor's pro-rata portion of Newmark's net income and the noncontrolling portion of Newmark's net income in subsidiaries which are not wholly owned.
- (3) The components of equity-based compensation and allocations of net income to limited partnership units and FPUs are as follows (in millions):

	Three Months Ended June 30,					Six Months Ended June 30,					
	2021			2020		2021		2020			
Issuance of common stock and exchangeability expenses	\$	282.6	\$	0.3	\$	283.8	\$	8.4			
Allocations of net income (loss)		14.3		1.0		24.9		1.5			
Limited partnership units amortization		(33.8)		6.0		(34.4)		7.9			
RSU Amortization Expense		4.4		3.6		7.5		6.0			
Equity-based compensation and allocations of net income to limited partnership units and FPUs	\$	267.5	\$	10.9	\$	281.8	\$	23.8			

- (4) Includes compensation expenses related to severance charges as a result of the cost savings initiatives of \$1.2 million and \$1.4 million for the three months ended June 30, 2021 and 2020, respectively, and \$1.9 million and \$1.8 million for the six months ended June 30, 2021 and 2020, respectively. Also includes commission charges related to non-cash GAAP gains attributable to OMSR revenues of \$0.7 million and \$1.0 million for the three and six months ended June 30, 2021, respectively, and \$0.5 million and \$0.6 million for the three and six months ended June 30, 2020.
- (5) Includes Non-cash GAAP charges related to the amortization of intangibles with respect to acquisitions.
- (6) Adjusted Earnings calculations exclude non-cash GAAP amortization of mortgage servicing rights (which Newmark refers to as "MSRs"). Subsequent to the initial recognition at fair value, MSRs are carried at the lower of amortized cost or fair value and amortized in proportion to the net servicing revenue expected to be earned. However, it is expected that any cash received with respect to these servicing rights, net of associated expenses, will increase Adjusted Earnings in future periods.
- (7) For the three months and six months ended June 30, 2021 includes \$8.4 million and \$9.6 million, respectively of charges the Company does not consider a part of its ongoing operations. Includes \$1.3 million and \$1.9 million and of charges the Company does not consider a part of its ongoing operations for the three and six months ended June 30, 2020, respectively. For the six months ended June 30, 2020 includes \$12.8 million of acquisitions earnout reversals.
- (8) Adjusted Earnings calculations exclude non-cash GAAP gains attributable to originated mortgage servicing rights (which Newmark refers to as "OMSRs"). Under GAAP, Newmark recognizes OMSRs equal to the fair value of servicing rights retained on mortgage loans originated and sold.



(9) The components of non-cash, non-dilutive, non-economic items are as follows (in millions):

	Three Months Ended June 30,					Six Months Ended June 30,				
	2021		2020			2021		2020		
Unrealized mark-to-market (gains)/losses for the Nasdaq Forward and other Nasdaq adjustments, net	\$	(44.2)	\$	22.5	\$	(38.6)	\$	1.3		
Mark-to-market (gains)/losses on non-marketable investments, net		(2.5)		10.0		(2.5)		26.8		
Contingent consideration and other expenses		_		_	\$	_		0.9		
	\$	(46.7)	\$	32.5	\$	(41.1)	\$	29.0		

<sup>(10)</sup> Excludes the noncontrolling portion of Newmark's net income in subsidiaries which are not wholly owned.

<sup>(11)</sup> Includes a reduction for dividends on preferred stock or exchangeable preferred partnership units of \$4.6 million and \$6.2 million for the three months and six months ended June 30, 2021, respectively, and \$2.4 million and \$4.9 million for the three and six months ended June 30, 2020, respectively. (see Note 1 - and Basis of Presentation" in the Company's most recently filed Form 10-Q or Form 10-K.)

# RECONCILIATION OF GAAP NET INCOME (LOSS) AVAILABLE TO COMMON STOCKHOLDERS TO ADJUSTED EBITDA (in thousands)

(unaudited)

	Three Months Ended June 30,					Six Months Ended June 30,						
		2021		2020		2021		2020				
GAAP net income available to common stockholders		439,744	\$	314	\$	472,849	\$	8,493				
Adjustments:												
Net income attributable to noncontrolling interests (1)		145,447		330		156,920		6,387				
Provision for income taxes		142,182		88		152,761		4,886				
OMSR revenue (2)		(25,815)		(42,128)		(54,532)		(71,475)				
MSR amortization (3)		22,684		23,864		37,751		63,335				
Other depreciation and amortization (4)		8,184		5,082		14,170		11,650				
Equity-based compensation and allocations of net income to limited partnership units and FPUs (5)		267,532		10,860		281,780		23,774				
Other adjustments (6)		10,420		3,394		12,011		(8,834)				
Other non-cash, non-dilutive, non-economic items (7)		(46,703)		32,512		(41,101)		28,998				
Interest expense		10,271		11,756		20,615		22,661				
Adjusted EBITDA	\$	973,946	\$	46,072		\$1,053,224		\$89,875				
Impact of Nasdaq		(1,041,140)		_		(1,043,516)		2,090				
2021 Equity Event		187,813				187,813						
Adjusted EBITDA excluding the Impact of Nasdaq and the 2021 Equity Event	\$	120,619	\$	46,072	\$	197,521	\$	91,965				

- (1) Primarily represents Cantor and/or BGC's pro-rata portion of Newmark's net income and the noncontrolling portion of Newmark's net income in subsidiaries which are not wholly owned.
- (2) Non-cash gains attributable to originated mortgage servicing rights.
- (3) Non-cash amortization of mortgage servicing rights in proportion to the net servicing revenue expected to be earned.
- (4) Includes fixed asset depreciation of \$5.8 million and \$3.4 million for the three months ended June 30, 2021 and 2020, respectively and \$10.1 million and \$8.3 million for the six months ended June 30, 2021 and 2020, respectively. Also includes intangible asset amortization and impairments related to acquisitions of \$2.4 million and \$1.7 million for the three months ended June 30, 2021 and 2020, respectively, and \$4.1 million and \$3.4 million for the six months ended June 30, 2021 and 2020, respectively.
- (5) Please refer to Footnote 3 under Reconciliation of GAAP Net Income (Loss) Available to Common Stockholders to Adjusted Earnings Before Noncontrolling Interests and GAAP Fully Diluted EPS to Post-tax Adjusted EPS for additional information about the components of "Equity-based compensation and allocations of net income to limited partnership units and FPUs".

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(6) The components of other adjustments are as follows (in millions):

	Three Months Ended June 30,				Si	ix Months E	Ended June 30,	
		2021		2020		2021		2020
Severance charges	\$	1.2	\$	1.4	\$	1.9	\$	1.8
Assets impairment not considered a part of ongoing operations		8.5		1.5		9.1		1.6
Commission charges related to non-GAAP gains Attributable to OMSR revenues		0.7		0.5		1.0		0.6
Acquisition earnout reversal	\$		\$		\$		\$	(12.8)
	\$	10.4	\$	3.4	\$	12.0	\$	(8.8)



(7) Please refer to Footnote 9 under Reconciliation of GAAP Net Income (Loss) Available to Common Stockholders to Adjusted Earnings Before Noncontrolling Interests and Taxes and GAAP Fully Diluted EPS to Post-tax Adjusted EPS for additional information about the components of Other non-cash, non-dilutive, non-economic items".

### FULLY DILUTED WEIGHTED-AVERAGE SHARE COUNT

#### FOR GAAP AND ADJUSTED EARNINGS

(in thousands) (unaudited)

	Three Months En	nded June 30,	Six Months Ended June 30,				
	2021	2020	2021	2020			
	405 444	470 500	404.400	470.004			
Common stock outstanding	185,114	178,523	184,190	178,034			
Limited partnership units	54,845	_	55,329	_			
Cantor units	23,679	_	23,704	_			
Founding partner units	4,597	_	4,303	_			
RSUs	4,149	_	3,582	442			
Other	1,171	_	1,195	234			
Fully diluted weighted-average share count for GAAP	273,555	178,523	272,303	178,710			
Adjusted Earnings Adjustments:							
Common stock outstanding	_	_	_	_			
Limited partnership units	_	58,670	_	57,474			
Cantor units	_	22,859	_	22,850			
Founding partner units	_	5,337	_	5,355			
RSUs	_	22	_	_			
Other	_	228	_	_			
Fully diluted weighted-average share count for Adjusted Earnings	273,555	265,640	272,303	264,389			

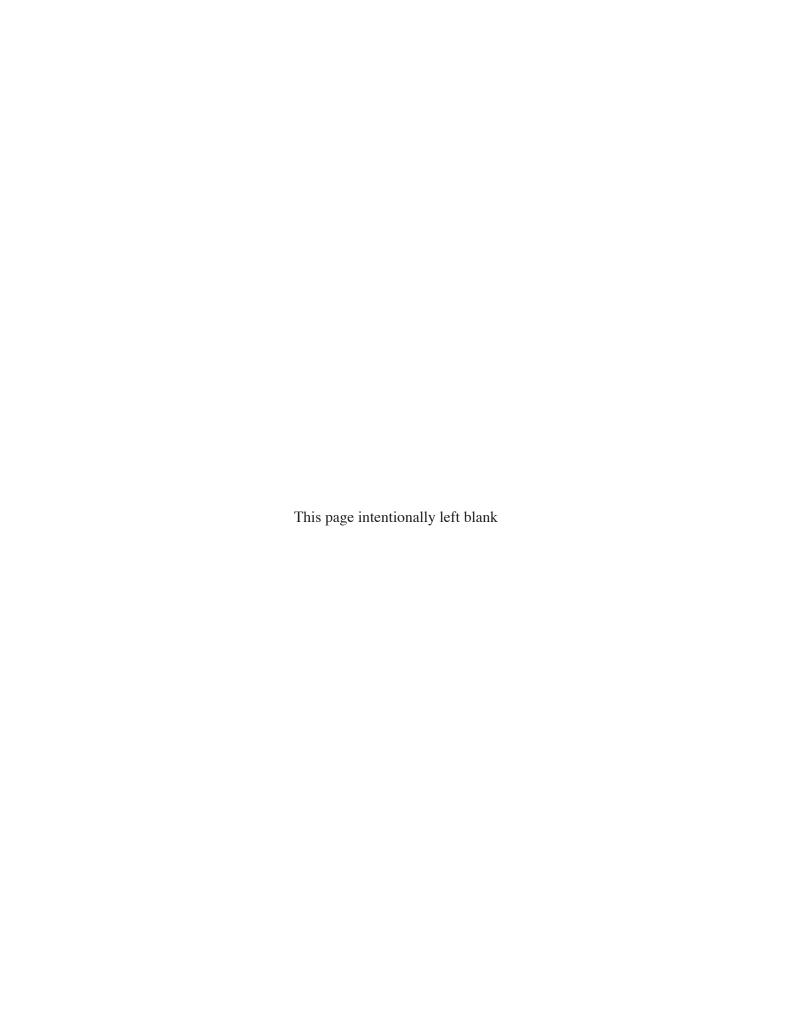
### NEWMARK GROUP, INC. LIQUIDITY ANALYSIS

(in thousands) (unaudited)

	June 30,	December 31,	
	 2021	2020	
Cash and cash equivalents	\$ 165,721	\$	191,448
Marketable securities (1)	 1,093,887		5
Total	\$ 1,259,608	\$	191,453

- (1) As of December 31, 2020, \$33.3 million of Marketable Securities on the balance sheet were lent out in Securities Loaned and therefore are not included as part of our Liquidity Analysis. As of June 30, 2021, there were no securities on loan.
- (2) Liquidity was reduced by \$166.0 million in July of 2021 for the settlement with RBC and the expected reduction in liquidity related to the 2021 Equity Event amounting to \$528.0 million.
- (3) Undrawn availability on the Credit Facility was \$325.0 million as of June 30, 2021 and December 31, 2020.
- (4) In July of 2021 the Company paid down the remaining balance of the revolving credit facility in the amount of \$140.0 million.





# **Corporate Information**

BOARD OF DIRECTORS

Howard W. Lutnick

Chairman

**Michael Snow** 

Director

Virginia S. Bauer

Director

Kenneth A. McIntyre

Director

**EXECUTIVE OFFICERS** 

Howard W. Lutnick

Chairman

Barry M. Gosin

Chief Executive Officer

Michael J. Rispoli

Chief Financial Officer

Stephen M. Merkel

Chief Legal Officer and Executive Vice President CORPORATE MANAGEMENT James D. Kuhn

President and

Head of Investor Services

Luis Alvarado

Chief Revenue Officer and East Region Market Leader

**Alison Lewis** 

Chief Administrative Officer

Jeffrey C. Day

Chief Strategy Officer and President, Head of Multifamily Capital Markets

Joseph M. Hudson

Chief Human Resources Officer

Sridhar Potineni

Chief Information Officer

Caroline A. Koster

Managing Director & Chief Counsel for Securities & Corporate Governance and Corporate Secretary

Richard A. Maletsky

General Counsel of the Newmark Operating Companies

INVESTOR RELATIONS AND REQUESTS FOR ANNUAL REPORT ON FORM 10-K

**Investor Relations Hotline** 

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Copies of the Company's Annual Report on Form 10-K and any amendments thereto on form 10-K/A, along with news releases, other recent SEC filings, and general stock information, are available without charge by going to ir.nmrk.com, calling Investor Relations at +1 212-829-7124, or writing to Investor Relations at Newmark's corporate headquarters.

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#### About Newmark Group, Inc. (Nasdaq: NMRK)

Newmark Group, Inc. (Nasdaq: NMRK), together with its subsidiaries ("Newmark"), is a world leader in commercial real estate, seamlessly powering every phase of the property life cycle. Newmark's comprehensive suite of services and products is uniquely tailored to each client, from owners to occupiers, investors to founders, and startups to blue-chip companies. Combining the platform's global reach with market intelligence in both established and emerging property markets, Newmark provides superior service to clients across the industry spectrum. Newmark generated revenues in excess of \$2.2 billion for the trailing twelve months ending June 30, 2021. Newmark's company-owned offices, together with its business partners, operate from over 160 offices with approximately 6,200 professionals around the world. To learn more, visit nmrk.com or follow @newmark.

#### Find out more about Newmark at:

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