
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-K

(Mark One)

[X] Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the fiscal year ended December 31, 1999

OR

[] Transition Report Pursuant to Section 13 or $15\,\mathrm{(d)}$ of the Securities Exchange Act of $1934\,\mathrm{(d)}$

Commission File No. 0-27754

HUB GROUP, INC.

(Exact name of registrant as specified in its charter)

DELAWARE

36-4007085 (I.R.S. Employer Identification No.)

(State or other jurisdiction of incorporation of organization)

377 E. BUTTERFIELD ROAD, SUITE 700
LOMBARD, ILLINOIS 60148
(Address and zip code of principal executive offices)
(630) 271-3600

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act: None

Securities registered pursuant to Section 12(g) of the Act:

CLASS A COMMON STOCK, \$.01 PAR VALUE

(Title of Class)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X]

The aggregate market value of the Registrant's voting stock held by non-affiliates on March 27, 2000, based upon the last reported sale price on that date on the NASDAQ National Market of \$15 7/8 per share, was \$110,763,844.

On March 27, 2000, the Registrant had 7,043,950 outstanding shares of Class A common stock, par value \$.01 per share, and 662,296 outstanding shares of Class B common stock, par value \$.01 per share.

DOCUMENTS INCORPORATED BY REFERENCE

The Registrant's definitive Proxy Statement for the Annual Meeting of Stockholders to be held on May 17, 2000, (the "Proxy Statement") is incorporated by reference in Part III of this Form 10-K to the extent stated herein. Except with respect to information specifically incorporated by reference in this Form

PART I

ITEM 1. BUSINESS

GENERAL

Hub Group, Inc. ("Hub Group" or the "Company") is a Delaware corporation which was incorporated on March 8, 1995. Since its founding as an intermodal marketing company ("IMC") in 1971, Hub Group has grown to become the largest IMC in the United States and a full service transportation provider, offering intermodal, truck brokerage and comprehensive logistics services.

The Company operates through an extensive nationwide network of 29 offices or "Hubs." Each Hub is strategically located in a market that has a significant concentration of shipping customers and one or more railheads. Each Hub functions essentially as a stand-alone business managed locally by an executive, known as a "Principal," with significant transportation experience. Local management is responsible for operations, customer service and regional marketing, while corporate management is responsible for group strategic planning and administration, financial services, relationships with the railroads and management information systems support. Hub Group also maintains a National Accounts sales force to provide centralized marketing of the Company's services to large and geographically diversified shippers.

On March 18, 1996, Hub Group purchased Hub City Terminals, Inc. ("Hub Chicago") in a stock-for-stock acquisition. Concurrent with the acquisition of Hub Chicago, Hub Group completed the initial public offering of 4,261,250 shares of its Class A common stock (the "Class A Common Stock"), with net proceeds to Hub Group of \$52.9 million. Simultaneously with the initial public offering, Hub Group, through its new wholly owned subsidiary, Hub Chicago, acquired with cash the general partnership interests in 26 operating partnerships, each with one or more offices. In addition, Hub Group directly acquired with cash a controlling interest in the Hub Group Distribution Services partnership ("Hub Distribution") which performs certain specialized logistics functions (each of the 26 operating partnerships and Hub Distribution are a "Hub Partnership" and collectively are the "Hub Partnerships"). With the exception of Hub Distribution, the Company had the continuing option, exercisable any time after the Principal currently associated with a Hub Partnership ceased to be an employee of that Hub Partnership, to purchase the limited partnership interest in that Hub Partnership. The decision as to whether or when to exercise an option to acquire the limited partnership interest in a Hub Partnership was made by the independent members of the Company's Board of Directors. Unless the context otherwise requires, references to "Hub Group" or the "Company" include Hub Chicago, the Hub Partnerships and their respective subsidiaries.

On April 1, 1999, the Company exercised its option to acquire the remaining 70% minority interests in Hub City Alabama, L.P., Hub City Atlanta, L.P., Hub City Boston, L.P., Hub City Canada, L.P., Hub City Cleveland, L.P., Hub City Detroit, L.P., Hub City Florida, L.P., Hub City Indianapolis, L.P., Hub City Kansas City, L.P., Hub City Mid-Atlantic, L.P., Hub City New York-New Jersey, L.P., Hub City New York State, L.P., Hub City Ohio, L.P., Hub City Philadelphia, L.P., Hub City Pittsburgh, L.P., Hub City Portland, L.P. and Hub City St. Louis, L.P. (which purchase is referred to herein as the "April Purchase") for an aggregate purchase price of approximately \$108.7 million in cash. Except for Hub Distribution, of which the Company owns 65%, the Company now wholly-owns all of the Hub Partnerships and the Company's operations in North America and Europe.

On May 1, 1998, the Company formally launched its new Hub Group Premier Service Network in conjunction with the Burlington Northern and Santa Fe Railway Company ("BNSF"). During 1998, the Company took on the management of approximately 2000 48' x 102" containers and approximately 180 53' x 102" containers from BNSF for dedicated use throughout the BNSF intermodal container

network. On March 1 1999, the Company and BNSF entered into a multi-year extension and expansion of this program. In accordance with this new agreement, the Company and BNSF added an additional 1000 $53' \times 102"$ containers during 1999.

On June 1, 1999, the Company and the Norfolk Southern Corporation ("NS") entered into a multi-year agreement expanding the Company's Premier Service Network onto NS's rail system. In accordance with this agreement, the Company took on the management of 675 53' x 102" containers from the NS during 1999. The BNSF containers and the NS containers are fully interchangeable across both the BNSF and NS rail networks.

1

On December 31, 1999, each of the Hub Partnerships, except for Hub Distribution and Hub City Texas, L.P., converted to a limited liability company. Also on December 31, 1999, Hub Holdings, Inc., a wholly-owned subsidiary of Hub Group, merged with and into Hub Chicago, making each limited liability company a wholly-owned subsidiary of Hub Chicago.

On March 13, 2000, the Company signed a letter of intent pursuant to which the Company agreed to sell its 65% interest in Hub Distribution for \$65 million in cash and warrants to purchase 5% of the outstanding shares of stock of Hub Distribution. The sale of this interest is subject to a number of customary conditions and there is therefore no guarantee that a transaction will ultimately be consummated.

SERVICES PROVIDED

The Company's transportation services can be broadly placed into the following categories:

INTERMODAL As an IMC, the Company arranges for the movement of its customers' freight in containers and trailers over long distances. Hub Group contracts with railroads to provide transportation over the long-haul portion of the shipment and with local trucking companies, known as "drayage companies," for pickup and delivery. In markets where adequate service is not available, the Company supplements third party drayage services with Company-owned drayage operations. As part of its intermodal services, the Company negotiates rail and drayage rates, electronically tracks shipments in transit, consolidates billing and handles claims for freight loss or damage on behalf of its customers. The Company uses its Hub network, connected through its proprietary advanced intermodal management ("AIM") system, to access containers and trailers owned by leasing companies, railroads and steamship lines. The Company also has exclusive use of the containers in its Premier Service Network. Because each Hub not only handles its own outbound shipments but also handles inbound shipments from other Hubs, each Hub is able to track trailers and containers entering its service area and reuse that equipment to fulfill its customers' outbound shipping requirements. This effectively allows the Company to "capture" containers and trailers and keep them within the Hub network without having to make a capital investment in transportation equipment.

HIGHWAY SERVICES The Company arranges for the transportation of freight by truck, providing customers another option for their transportation needs. This is accomplished by matching customers' needs with carriers' capacity to provide the appropriate service and price combination. The Company has contracts with a substantial base of carriers allowing it to meet the varied needs of its customers. The Company negotiates rates, tracks shipments in transit, consolidates billing and handles claims for freight loss and damage on behalf of its customers. The Company's brokerage operation also provides customers with specialized programs. Through the Dedicated Trucking program, certain carriers have informally agreed to move freight for Hub's customers on a continuous basis. This arrangement allows Hub to gain control of the trucking equipment to effectively meet its customer's needs without owning the equipment. Through the Core Carrier-Plus One program, Hub assumes the responsibility for over-the-road truckload shipments that the customer's core carriers cannot handle. This service supplements the customer's core carrier program and helps ensure the timely delivery of the customer's freight.

LOGISTICS The Company has expanded its service capabilities as customers increasingly outsource their transportation needs. The Company currently offers various logistics services, including comprehensive transportation management, arranging for delivery to multiple locations at the shipment's destination, third party warehousing and other customized logistics services, as well as other non-traditional logistics services such as installation of point of sale merchandise displays.

When providing complete transportation services, the Company essentially replaces the customer's transportation department. Once the Company is hired as a single source logistics provider, it negotiates with intermodal, railcar, truckload and less-than-truckload carriers to move the customer's product through the supply chain and then dispatches the move for the customer. Using its advanced transportation management software ("ATMS"), the Company consolidates orders into full truckload shipments, chooses a shipping route, electronically tenders loads to carriers and reports the move to the customer.

2

HUB NETWORK

Over the past 29 years, Hub Group has grown from a single office with two employees into a network of 27 Hubs in the United States, one Hub in Canada and one Hub in Mexico. Hub Group also has several satellite sales offices. In developing this network, the Company has carefully selected each location to ensure coverage in areas with significant concentrations of shipping customers and one or more railheads. Hub Group currently has Hubs in the following cities:

Atlanta	Houston	Milwaukee	St. Louis
Baltimore	Indianapolis	New Orleans	Salt Lake City
Boston	Jacksonville	New York City	San Francisco
Chicago (3)	Kansas City	Philadelphia	Seattle
Cleveland	Los Angeles	Pittsburgh	Toledo
Detroit	Memphis	Portland	Toronto
Grand Rapids	Mexico City	Rochester	

The entire Hub network is interactively connected through the Company's AIM system. This enables Hub Group to move freight into and out of every major city in the United States and most locations in Canada and Mexico.

Each Hub manages the freight originating in or destined for its service area. In a typical intermodal transaction, the customer contacts the local Hub to obtain shipping schedules and a price quote for a particular freight movement. The local Hub obtains the necessary intermodal equipment, arranges for it to be delivered to the customer by a drayage company and, after the freight is loaded, arranges for the transportation of the container or trailer to the rail ramp. Information is entered into the AIM system by the local Hub, which monitors the shipment to ensure that it will arrive as scheduled. This information is simultaneously transmitted through the AIM system to the Hub closest to the point of delivery, which arranges for and confirms delivery by a drayage company. This arrangement among the Hubs is transparent to the customer and allows the customer to maintain its relationship solely with the originating Hub.

The Company provides brokerage services to its customers in a similar manner. In a typical brokerage transaction, the customer contacts the local Hub to obtain transit information and a price quote for a particular freight movement. The customer then provides appropriate shipping information to the local Hub. The local Hub makes the delivery appointment and arranges with the appropriate carrier to pick up the freight. Once it receives confirmation that the freight has been picked up, the local Hub monitors the movement of the freight until it reaches its destination and the delivery has been confirmed. If the carrier notifies Hub Group that after delivering the load it will need additional freight, the Hub located nearest the destination is notified of the carrier's availability. Although it is under no obligation to do so, the local

Hub then may attempt, if requested by the carrier, to secure freight for the carrier.

MARKETING AND CUSTOMERS

The Company believes that fostering long-term customer relationships is critical to the Company's success. Through these long-term relationships, the Company is able to better understand its customer's needs and to tailor transportation services for a specific customer, regardless of the customer's size or volume. The Company has created a database of current and prospective customers, profiling each customer's shipping patterns, which the Company periodically updates. This database allows the Company to target its marketing to meet each customer's specific requirements.

The Company currently has full time marketing representatives at each Hub with primary responsibility for servicing local and regional accounts. These sales representatives work from the 29 Hubs and the Company's satellite sales offices. This network provides a local marketing contact for small and medium shippers in most major metropolitan areas within the United States.

3

In 1985, the Company established the National Accounts group to service the needs of the nation's largest shippers. The Company recognized that although large shippers originate freight from multiple locations throughout the country, their logistics function is usually centralized. The Company essentially mirrored this structure by servicing national accounts from a central location and parceling out the servicing of individual freight shipments to the appropriate Hub. There are currently 21 National Accounts sales representatives who report to the Company's Executive Vice President of National Accounts. The National Accounts sales representatives regularly call on the nation's largest shippers to develop business relationships and to expand the Company's participation in servicing their transportation needs. When a business opportunity is identified by a National Accounts sales representative, the Company's market development and pricing personnel and the local Hubs work together to provide a transportation solution tailored to the customer's needs. Local Hubs provide transportation services to National Accounts customers. After the plan is implemented, National Accounts' personnel maintain regular contact with the shipper to ensure customer satisfaction and to refine the process as necessary.

This unique combination of local and regional marketing has produced a large, diverse customer base. The Company services customers in a wide variety of industries, including automotive, consumer products, printing, paper, retail, chemicals and electronics.

MANAGEMENT INFORMATION SYSTEMS

A primary component of the Company's business strategy is the continued improvement of its AIM system and other technology to ensure that the Company will remain a leader among transportation providers in information processing for transportation services. The AIM system consists of a network of IBM AS/400 computers located at the Hubs and linked to a host computer at the Company's headquarters. Hub Group uses IBM's Global Network as the nucleus for linking its computers and databases. This configuration provides a real time environment for transmitting data among the Hubs and the Company's headquarters using electronic data interchange ("EDI"), electronic mail and other protocols. It also allows Hub to communicate electronically with each railroad, certain drayage companies and those customers with EDI capabilities.

The Company's proprietary AIM system is the primary mechanism used by the Hubs to process customer transportation requests, schedule and track shipments, prepare customer billing, establish account profiles and retain critical information for analysis. The AIM system provides connectivity with each of the major rail carriers, enabling the Company to electronically schedule and track shipments in a real time environment. In addition, the AIM system's EDI features offer customers with EDI capability a completely paperless process, including

load tendering, shipment dispatch, shipment tracking, customer billing and remittance processing. The Company aggressively pursues opportunities to establish EDI interfaces with its customers and carriers.

To more effectively manage its highway services business, the Company utilizes software that is designed to automate the Company's highway services operations. This software processes customer transportation requests, schedules and tracks shipments, prepares customer billing, establishes account profiles and retains critical information for analysis. It also interfaces with the carrier by handling load tendering, shipment dispatch, shipment tracking, customer billing and remittance processing.

During 1999 the Company began work on a number of web-based software applications. The Company began the process of implementing the first of these applications, Vendor Interface, in the fourth quarter of 1999. Vendor Interface was designed to allow the Company's drayage partners to interface with the Company using the internet rather than phone or faxes. Vendor Interface allows the Company to tender loads to draymen, captures event status and helps facilitate appropriate payment. Current internet applications are, and future internet applications will be, integrated with the AIM system.

The Company also purchased a new software package in 1999 designed to replace its existing ATMS. This software may be used by the Company when offering logistics management services to customers that ship via multiple modes, including intermodal, truckload, and less than truckload, allowing the Company to optimize mode and carrier selection and routing for its customers. The Company has installed this software package and is currently preparing the software for its operational applications.

4

RELATIONSHIP WITH RAILROADS

A key element of the Company's business strategy is to strengthen its close working relationship with each of the major intermodal railroads in the United States. The Company views its relationship with the railroads as a partnership. Due to the Company's size and relative importance, many railroads have dedicated support personnel to focus on the Company's day-to-day service requirements. On a regular basis, senior executives of the Company and each of the railroads meet to discuss major strategic issues concerning intermodal transportation. Several of the Company's executive officers, including both the Company's Chairman and President, are former railroad employees, which makes them well-suited to understand the railroads' service capabilities.

The Company has contracts with each of the following major railroads:

Burlington Northern Santa Fe Railway Canadian Pacific CSX Illinois Central Kansas City Southern Norfolk Southern Union Pacific

The Company also has contracts with each of the following major fourth-party service providers: Mitsui O.S.K. Lines (America) Inc., Pacer International, Inc. and K-Line America, Inc..

These contracts govern the transportation services and payment terms pursuant to which the Company's intermodal shipments are handled by the railroads. The contracts have staggered renewal terms with the earliest expiration occurring during 2000. While there can be no assurances that these contracts will be renewed, the Company has in the past successfully negotiated extensions of these contracts. Transportation rates are market driven and are typically negotiated between the Company and the railroads or fourth-party service providers on a customer specific basis. Consistent with industry practice, many of the rates negotiated by the Company are special commodity quotations ("SCQs"), which provide discounts from published price lists based on competitive market factors and are designed by the railroads or fourth-party service providers to attract new business or to retain existing business. SCQ

rates are generally issued for the account of a single IMC. SCQ rates apply to specific customers in specified shipping lanes for a specific period of time, usually six to 12 months.

RELATIONSHIP WITH DRAYAGE COMPANIES

In 1990, the Company instituted its "Quality Drayage Program," which consists of agreements and rules that govern the framework pursuant to which the drayage companies perform services for the Company. Participants in the program commit to provide high quality service, clean and safe equipment, maintain a defined on-time performance level and follow specified procedures designed to minimize freight loss and damage. Whenever possible, the Company uses the services of drayage companies that participate in its Quality Drayage Program. However, during periods of high demand for drayage services or at the request of a customer, the Company will use the services of other drayage companies. The local Hubs negotiate drayage rates for transportation between specific origin and destination points. These rates generally are valid, with minor exceptions for fuel surcharge increases, for a period of one year.

RELATIONSHIP WITH TRUCKLOAD CARRIERS

The Company's brokerage operation has a large and growing number of active carriers in its database which it uses to transport freight. The local Hubs deal daily with these carriers on an operational level. Hub Highway Services, a partnership controlled by the Company, handles the administrative and regulatory aspects of the carrier relationship. Hub's relationships with its carriers are important since these relationships determine pricing, load coverage and overall service.

5

RISK MANAGEMENT AND INSURANCE

The Company requires all drayage companies participating in the Quality Drayage Program to carry at least \$1.0 million in general liability insurance, \$1.0 million in truckman's auto liability insurance and to obtain, either on their own or through the Company, \$1.0 million in cargo insurance. Railroads, which are self insured, provide limited cargo protection, generally up to \$250,000 per shipment, although higher coverage is available on a load-by-load basis. To cover freight loss or damage when a carrier's liability cannot be established or a carrier's insurance is insufficient to cover the claim, the Company carries its own cargo insurance with a limit of \$2.0 million per container or trailer and a limit of \$20 million per occurrence. The Company also carries general liability insurance with limits of \$1.0 million per occurrence and \$2.0 million in the aggregate with a companion \$10.0 million umbrella policy on this general liability insurance.

GOVERNMENT REGULATION

Hub Highway Services is licensed by the Department of Transportation ("DOT") as a broker in arranging for the transportation of general commodities by motor vehicle. To the extent that the Hubs perform truck brokerage services, they do so under the license granted to Hub Highway Services. The DOT prescribes qualifications for acting in this capacity, including certain surety bonding requirements. While the DOT requires a \$10,000 surety bond to maintain this license, the Company has voluntarily posted a \$300,000 surety bond. To date, compliance with these regulations has not had a material adverse effect on the Company's results of operations or financial condition. However, the transportation industry is subject to legislative or regulatory changes that can affect the economics of the industry by requiring changes in operating practices or influencing the demand for, and cost of providing, transportation services.

COMPETITION

The transportation services industry is highly competitive. The Company competes against other IMCs, as well as logistics companies, third party brokers, over-the-road truckload carriers and railroads that market their own

intermodal services. There is an emerging trend for larger truckload carriers to enter into agreements with railroads to market intermodal services nationwide. In addition, many existing and start-up companies are using the internet to market transportation services. Competition is based primarily on freight rates, quality of service, reliability, transit time and scope of operations. Several transportation service companies and truckload carriers, and all of the major railroads, have substantially greater financial and other resources than the Company.

GENERAL

EMPLOYEES As of February 29, 2000, the Company had approximately 1,593 employees. The Company is not a party to any collective bargaining agreement and considers its relationship with its employees to be satisfactory.

OTHER No material portion of the Company's operations is subject to renegotiation of profits or termination of contracts at the election of the federal government. The Company has not spent a material amount on company sponsored research and development activities or on customer sponsored research activities. None of the Company's patents and trademarks is believed to be material to the Company. The Company's business is seasonal to the extent that certain customer groups, such as retail, are seasonal.

ITEM 2. PROPERTIES

The Company directly, or indirectly through the Hub Partnerships, operates 41 offices throughout the United States and in Canada and Mexico, including the Company's headquarters in Lombard, Illinois and its Company-owned drayage operations. On March 1, 1999, the Company relocated its National Accounts office in Stamford, Connecticut to corporate headquarters in Lombard, Illinois. The office building used by the Hub located in Toledo is owned, and the remainder are leased. Most office leases have initial terms of more than one year, and many include options to renew. While some of the Company's leases are month-to-month and others expire in the near term, the Company does not believe that it will have difficulty in renewing them or in finding alternative office space. The Company believes that its offices are adequate for the purposes for which they are currently used.

6

ITEM 3. LEGAL PROCEEDINGS

The Company is a party to routine litigation incident to its business, primarily claims for freight lost or damaged in transit or improperly shipped. Most of the lawsuits to which the Company is party are covered by insurance and are being defended by the Company's insurance carriers. Management does not believe that the litigation to which it is currently a party, if determined adversely to the Company, would individually or in the aggregate have a materially adverse effect on the Company's financial position or results of operations. See Item 1 Business - Risk Management and Insurance.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

There were no matters submitted to a vote of the Company's security holders during the fourth quarter of 2000.

7

EXECUTIVE OFFICERS OF THE REGISTRANT

In reliance on General Instruction G to Form 10-K, information on executive officers of the Registrant is included in this Part I. The table sets forth certain information as of March 20, 2000 with respect to each person who is an executive officer of the Company.

NAME AGE POSITION

Phillip C. Yeager	72	Chairman of the Board of Directors
David P. Yeager	47	Vice Chairman of the Board of Directors and Chief
		Executive Officer
Thomas L. Hardin	5 4	President, Chief Operating Officer and Director
Mark A. Yeager	35	President- Field Operations
Daniel F. Hardman	51	President-Chicago Region
Jay E. Parker	35	Vice President-Finance, Chief Financial Officer
		and Treasurer
John T. Donnell	60	Executive Vice President-National Accounts
Richard M. Rogan	60	President-Hub Highway Services, Executive Vice
		President-Marketing
Daniel L. Sellers	44	Vice President-Information Services and Chief
		Information Officer
David C. Zeilstra	30	Vice President, Secretary and General Counsel

Phillip C. Yeager, the Company's founder, has been Chairman of the Board since October 1985. From April 1971 to October 1985, Mr. Yeager served as President of Hub Chicago. Mr. Yeager became involved in intermodal transportation in 1959, five years after the introduction of intermodal transportation in the United States, as an employee of the Pennsylvania and Pennsylvania Central Railroads. He spent 19 years with the Pennsylvania and Pennsylvania Central Railroads, 12 of which involved intermodal transportation. In 1991, Mr. Yeager was named Man of the Year by the Intermodal Transportation Association. In 1995, he received the Salzburg Practitioners Award from Syracuse University in recognition of his lifetime achievements in the transportation industry. In October 1996, Mr. Yeager was inducted into the Chicago Area Entrepreneurship Hall of Fame sponsored by the University of Illinois at Chicago. In March 1997, he received the Presidential Medal from Dowling College for his achievements in transportation services. In September 1998 he received the Silver Kingpin award from the Intermodal Association of North America and in February 1999 he was named Transportation Person of the Year by the New York Traffic Club. Mr. Yeager graduated from the University of Cincinnati in 1951 with a Bachelor of Arts degree in Economics. Mr. Yeager is the father of David P. Yeager and Mark A. Yeager.

David P. Yeager has served as the Company's Vice Chairman of the Board since January 1992 and as Chief Executive Officer of the Company since March 1995. From October 1985 through December 1991, Mr. Yeager was President of Hub Chicago. From 1983 to October 1985, he served as Vice President, Marketing of Hub Chicago. Mr. Yeager founded the St. Louis Hub in 1980 and served as its President from 1980 to 1983. Mr. Yeager founded the Pittsburgh Hub in 1975 and served as its President from 1975 to 1977. Mr. Yeager received a Masters in Business Administration degree from the University of Chicago in 1987 and a Bachelor of Arts degree from the University of Dayton in 1975. Mr. Yeager is the son of Phillip C. Yeager and the brother of Mark A. Yeager. Mr. Yeager also serves as a director of SPR Inc.

Thomas L. Hardin has served as the Company's President since October 1985 and has served as Chief Operating Officer and a director of the Company since March 1995. From January 1980 to September 1985, Mr. Hardin was Vice President-Operations and from June 1972 to December 1979, he was General Manager of the Company. Prior to joining the Company, Mr. Hardin worked for the Missouri Pacific Railroad where he held various marketing and pricing positions. Mr. Hardin is presently Chairman of the Intermodal Association of North America.

8

Mark A. Yeager has been the Company's President-Field Operations since July 1999. From November 1997 through June 1999 Mr. Yeager was Division President, Secretary and General Counsel. From March 1995 to November 1997, Mr. Yeager was Vice President, Secretary and General Counsel. From May 1992 to March 1995, Mr. Yeager served as the Company's Vice President-Quality. Prior to joining the Company in 1992, Mr. Yeager was an associate at the law firm of Grippo & Elden from January 1991 through May 1992 and an associate at the law firm of Sidley & Austin from May 1989 through January 1991. Mr. Yeager received

a Juris Doctor degree from Georgetown University in 1989 and a Bachelor of Arts degree from Indiana University in 1986. Mr. Yeager is the son of Phillip C. Yeager and the brother of David P. Yeager.

Daniel F. Hardman has been the President-Chicago Region since February 1996. Mr. Hardman has been employed by the Hub Group since 1982, serving as President of Hub Chicago from December 1992 to February 1996, Vice President of Hub Chicago from January 1987 to December 1992, General Manager of Sales of Hub Chicago from August 1985 to January 1987, President of Hub Charlotte from June 1984 to August 1985 and Regional Sales Manager of Hub Chicago from December 1982 to June 1984. Mr. Hardman is a former Director of the Intermodal Transportation Association and is presently a member of the Chicago Traffic Club and the Chicago Intermodal Transportation Association. Mr. Hardman is a 1991 graduate of the Certificate Program in Business Administration from the University of Illinois.

Jay E. Parker has been the Company's Vice President of Finance, Chief Financial Officer and Treasurer since June 1999. From July 1995 through May 1999 Mr. Parker was the Company's Corporate Controller. Prior to joining the Company, Mr. Parker was the Director of Financial Reporting at Discovery Zone, Inc. from July 1994 through June 1995 and held various positions, including Audit Manager, with Arthur Andersen from December 1988 through June 1994. Mr. Parker received a Masters of Accounting Science from Northern Illinois University in 1988, became a Certified Public Accountant in 1987 and received a Bachelor of Science degree in Finance from Northern Illinois University in 1986.

John T. Donnell has been Executive Vice President of National Accounts since October 1993. From October 1985 through October 1993, Mr. Donnell served as Vice President of National Accounts. Prior to joining the Company in 1985, Mr. Donnell worked for Transamerica Leasing as Vice President of Marketing where he was responsible for marketing 40,000 intermodal trailers to the railroads and the intermodal marketing industry. Mr. Donnell received a Master of Business Administration degree from Northwestern University in 1981 and a Bachelor of Science degree in Marketing from Northeast Louisiana University in 1961.

Richard M. Rogan has been Executive Vice President of Marketing since November 1997 and President of Hub Highway Services since May 1995. Prior to joining the Company, Mr. Rogan was Executive Vice President of National Freight, Inc. from May 1993 to April 1995. Prior to that, Mr. Rogan was with Burlington Motor Carriers, Inc., where he served as President and Chief Executive Officer from March 1988 to April 1993 and as an Executive Vice President from July 1985 to February 1988. Mr. Rogan's transportation career spans 25 years and includes earlier assignments with the Illinois Central Railroad, North American Van Lines and Schneider National. He received a Bachelor of Business Administration degree from Loyola University of Chicago in 1962 and a Master of Business Administration degree from the Wharton School of the University of Pennsylvania in 1963. He has served on the Board of Directors of the ATA Foundation as well as the Interstate Truckload Carrier Conference ("ITCC"). He is a past Chairman of the ITCC Highway Policy Committee and has also served on the Advisory Board of the Trucking Profitability Strategies Conference at the University of Georgia.

Daniel L. Sellers has been the Company's Vice President of Information Services and Chief Information Officer since December 1998. Prior to joining the Company, Mr. Sellers was Vice President of Information Systems with Humana, Inc. from February 1997 to December 1998. Prior to that, Mr. Sellers was Vice President and General Manager of OmniTracs software with Qualcomm, Inc. from November 1993 to February 1997. Mr. Sellers also worked in the transportation industry for 15 years with Schneider National, Inc. in a variety of positions, including as Vice President and Chief Information Officer of Information Systems. He received a Bachelor of Business Administration from the University of Cincinnati in 1978 and a Masters in Business Administration from the University of Wisconsin Graduate School of Business in 1983. Mr. Sellers is a past member of the American Trucking Association's Management Systems Council.

David C. Zeilstra has been the Company's Vice President, Secretary and General Counsel since July 1999. From December 1996 through June 1999, Mr. Zeilstra was the Company's Assistant General Counsel. Prior to joining the Company, Mr. Zeilstra was an associate with the law firm of Mayer, Brown and Platt from September 1994 through November 1996. Mr. Zeilstra received a Juris Doctor degree from the Duke University School of Law in 1994 and a Bachelor of Arts degree from Wheaton College in 1990.

PART II

ITEM 5. MARKET FOR REGISTRANTS COMMON EQUITY AND RELATED SHAREHOLDER MATTERS

The Class A Common Stock of the Company trades on the NASDAQ National Market tier of The NASDAQ Stock Market ("NASDAQ") under the symbol "HUBG." Set forth below are the high and low prices for shares of the Class A Common Stock of the Company for each full quarterly period in 1998 and 1999.

	199	98	199	19
	HIGH	LOW	HIGH	LOW
First Quarter	\$ 30	\$ 25	\$23 3/4	\$18 7/8
Second Quarter	\$ 28 1/8	\$ 19 3/4	\$27 7/8	\$21
Third Quarter	\$ 24	\$ 15 3/4	\$27 1/16	\$20 7/16
Fourth Quarter	\$ 20 1/4	\$ 12 3/4	\$21	\$14 11/16

On March 27, 2000, there were approximately 42 stockholders of record of the Class A Common Stock and, in addition, there were an estimated 1,500 beneficial owners of the Class A Common Stock whose shares were held by brokers and other fiduciary institutions. On March 27, 2000, there were nine holders of record of the Company's Class B common stock (the "Class B Common Stock" together with the Class A Common Stock, the "Common Stock").

The Company was incorporated in 1995 and has never paid cash dividends on either the Class A Common Stock or the Class B Common Stock. The declaration and payment of dividends by the Company are subject to the discretion of the Board of Directors. Any determination as to the payment of dividends will depend upon the results of operations, capital requirements and financial condition of the Company, and such other factors as the Board of Directors may deem relevant. Accordingly, there can be no assurance that the Board of Directors will declare or pay dividends on the shares of Common Stock in the future. The certificate of incorporation of the Company requires that any cash dividends must be paid equally on each outstanding share of Class A Common Stock and Class B Common Stock. The Company's credit facility and private placement debt prohibit the Company from paying dividends on the Common Stock if there has been, or immediately following the payment of a dividend would be, a default or an event of default under the credit facility or private placement debt. The Company is currently in compliance with the covenants contained in the credit facility and private placement debt.

10

ITEM 6. SELECTED FINANCIAL DATA

SELECTED FINANCIAL DATA (in thousands except per share data)

	YEARS ENDED	DECEMBER 31,	•	
1999	1998	1997(1)	1996(2)	1995

STATEMENT OF OPERATIONS DATA:							
Revenue	\$ 1	,296,799	\$ 1,145,906	\$1,064	,479	\$ 754,243	\$ 81,408
Net revenue		162,415	138,334	129	,855	91,564	6,266
Operating income		30,134	26,406	33	,495	27,925	2,567
Income before minority interest and taxes		23,659	25,324	32	,869	27,704	2,638
Income before taxes		18,384	15,205	15	,874	11,338	2,638
Historical net income		10,846	8,908	9	,525	7,044	2,599
Historical basic earnings per common share	\$	1.41	\$ 1.16	\$	1.48	\$ 1.41	\$ 1.56
Historical diluted earnings per common share	\$	1.40	\$ 1.15	\$	1.46	\$ 1.39	\$ 1.56
Pro forma provision for additional income taxes(3)						241	1,016
Pro forma net income						\$ 6,803	\$ 1,583
Pro forma basic earnings per common share						\$ 1.36	\$ 0.95
Pro forma diluted earnings per common share						\$ 1.35	\$ 0.95

		AS OF DECEMBER 31,								
		1999 1998		1997(1)		1996(2)			1995	
BALANCE SHEET DATA:	^	01 504	^	20 212	^	15 000		15 077		0.04
Working capital Total assets	Ş	21,504 441,609	Ş	20,313 304,791	Ş	15,209 267,826	Þ	15,877 201,225	Ş	804 9,083
Long-term debt, excluding current portion		131,414		29,589		22,873		28,714		J,005
Stockholders' equity		131,124		119,673		110,462		46,124		1,165

- (1) In September 1997, the Company issued 1,725,000 shares of Class A common stock through a secondary offering which resulted in net proceeds of approximately \$54,763,000. These proceeds were used to purchase the remaining 70% minority interest in Hub City Los Angeles, L.P. and Hub City Golden Gate, L.P. See the Notes to the Company's Consolidated Financial Statements.
- (2) On March 18, 1996, Hub Group, Inc. purchased Hub City Terminals, Inc. ("Hub Chicago") in a stock-for-stock acquisition through the issuance of 1,000,000 shares of the Company's Class A common stock and 662,296 shares of the Company's Class B common stock. Hub Chicago has been accounted for similar to the pooling of interests method of accounting and has been included in all periods presented on a historical cost basis. Concurrent with the acquisition of Hub Chicago, the Company completed the initial public offering of 4,261,250 shares of its Class A common stock, with net proceeds to the Company of approximately \$52,945,000. Coincident with the initial public offering, a selling stockholder sold 1,000,000 shares of the Company's Class A common stock through a secondary offering. The Company did not receive any net proceeds from the sale of the shares by the selling stockholder. Concurrent with the initial public offering, the Company acquired with cash a controlling interest in each of 27 operating partnerships. On May 2, 1996, the Company acquired the rights to service the customers of American President Lines Domestic Distribution Services. See the Notes to the Company's Consolidated Financial Statements.
- (3) Prior to March 18, 1996, the Company was an S corporation and not subject to federal corporate income taxes. On March 18, 1996, the Company changed its status from an S corporation to a C corporation. The statement of operations data reflects a pro forma provision for income taxes as if the Company were subject to federal and state corporate income taxes for all periods presented. The pro forma provision reflects a combined federal and state tax rate of 40%. See the Notes to the Company's Consolidated Financial Statements.

11

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

CAPITAL STRUCTURE

Hub Group, Inc. (the "Company") was incorporated on March 8, 1995. On March 18, 1996, Hub Group, Inc. purchased Hub City Terminals, Inc. ("Hub Chicago") in a stock-for-stock acquisition through the issuance of 1,000,000 shares of Class A common stock and 662,296 shares of Class B common stock. Hub Chicago has been accounted for similar to the pooling of interests method of accounting and has been included in all periods presented on a historical cost basis. Concurrent with the acquisition of Hub Chicago in March 1996, Hub Group, Inc. completed the initial public offering of 4,261,250 shares of its Class A common stock. Coincident with the initial public offering, a selling stockholder sold 1,000,000 shares of Hub Group, Inc. Class A common stock through a

secondary offering. In September 1997, Hub Group, Inc. completed a secondary offering of 1,725,000 shares of Hub Group, Inc.'s Class A common stock.

BUSINESS COMBINATIONS

On October 31, 1997, the Company acquired the 50% interest in its international joint venture, HLX Company, LLC ("HLX"), that it did not previously own. HLX offers point-to-point international transportation services with a focus on the North American movement of import and export freight.

On April 1, 1998, the Company acquired all of the outstanding stock of Quality Intermodal Corporation ("Quality"). Quality primarily offered intermodal and truckload brokerage services with offices in Houston, Dallas, Los Angeles, Chicago, Atlanta, and Philadelphia. The Company absorbed the Quality business directly into its existing operations.

On August 1, 1998, the Company acquired the rights to service the customers of Corporate Express Distribution Services ("CEDS") as well as certain fixed assets. The CEDS business is being operated by Hub Group Distribution Services ("Hub Distribution"), the Company's niche logistic services provider. CEDS was a provider of niche logistic services including a pharmaceutical sample delivery operation.

CALL OPTIONS

On March 1, 1997, the Company exercised its option to purchase an approximate 44% minority interest in Hub Distribution. The Company paid \$1.6 million in cash.

On September 17, 1997, the Company exercised its call options to acquire the remaining 70% minority interests in Hub City Los Angeles, L.P. and Hub City Golden Gate, L.P. The Company paid \$59.4 million in cash.

On October 31, 1997, the Company exercised its call option to purchase the remaining 70% minority interest in Hub City New Orleans, L.P. for one dollar.

On April 1, 1998, the Company exercised its call options to acquire the remaining 70% minority interests in Hub City Rio Grande, L.P., Hub City Dallas, L.P., and Hub City Houston, L.P. ("Texas Hubs"). The Company paid \$6.2\$ million in cash.

On April 1, 1999, Hub Group, Inc. exercised its call options to acquire the remaining 70% minority interests in Hub City Alabama, L.P., Hub City Atlanta, L.P., Hub City Boston, L.P., Hub City Canada, L.P., Hub City Cleveland, L.P., Hub City Detroit, L.P., Hub City Florida, L.P., Hub City Indianapolis, L.P., Hub City Kansas City, L.P., Hub City Mid-Atlantic, L.P., Hub City New York/New Jersey, L.P., Hub City New York State, L.P., Hub City Ohio, L.P., Hub City Philadelphia, L.P., Hub City Pittsburgh, L.P., Hub City Portland, L.P., and Hub City St. Louis, L.P. (collectively referred to as the "April 1999 Purchase"). The Company paid \$108.7 million in cash.

12

RESULTS OF OPERATIONS

YEAR ENDED DECEMBER 31, 1999, COMPARED TO YEAR ENDED DECEMBER 31, 1998

REVENUE

Revenue for the Company increased 13.2% to \$1,296.8 million in 1999 from \$1,145.9 million in 1998. Intermodal revenue increased 6.2% over 1998. Management believes that the service disruption from the split-up of Conrail which began on June 1, 1999 negatively impacted intermodal revenue growth. Truckload brokerage revenue increased 19.3% over 1998. The Company has successfully grown truckload brokerage by cross-selling to its intermodal customers and employing dedicated and experienced personnel in each Hub.

Logistics revenue increased 88.3% compared to 1998. This increase was primarily due to the increase in revenue from the Company's niche logistic services performed by Hub Distribution.

NET REVENUE

Net revenue increased 17.4% to \$162.4 million in 1999 from \$138.3 million in 1998. Net revenue as a percentage of revenue increased to 12.5% from 12.1% in 1998. Management believes the primary cause of this increase is the growth in niche logistic services which earns a higher net revenue percentage of revenue than does the Company's core intermodal and brokerage service offerings.

SALARIES AND BENEFITS

Salaries and benefits increased 16.0% to \$84.1 million in 1999 from \$72.5 million in 1998. As a percentage of revenue, salaries and benefits increased to 6.5% from 6.3% in 1998. The increase in the percentage is primarily attributed to the increased headcount supporting the Company's information technology initiatives and growth in niche logistic services. The Company's niche logistic services requires a higher level of salaries and benefits as compared to revenue than does the Company's core intermodal and brokerage service offerings.

SELLING, GENERAL AND ADMINISTRATIVE

Selling, general and administrative expenses increased 16.3% to \$38.2 million in 1999 from \$32.9 million in 1998. These expenses as a percentage of revenue remained constant at 2.9%. While the percentage of revenue is consistent with the prior year, the \$5.3 million increase in expenses is primarily attributed to information systems, travel and outside services. The Company's increased information systems expenditures related to consulting, Year 2000 remediation and validation, and enhancements to the Company's operating system. Travel and related expenses increased due primarily to a national sales meeting held in 1999 that was not held in the previous year and increased expenditures to support growth in the Company's niche logistic services. Outside service expenditures relate to contracted temporary labor and other services to handle increased business for niche logistic services and outside sales commissions.

DEPRECIATION AND AMORTIZATION OF PROPERTY AND EQUIPMENT

Depreciation and amortization increased 9.5% to \$4.0 million in 1999 from \$3.7 million in 1998. This expense as a percentage of revenue remained constant at 0.3%.

AMORTIZATION OF GOODWILL

Amortization of goodwill increased 74.1% to \$5.1 million from \$2.9 million in 1998. The expense as a percentage of revenue increased to 0.4% from 0.3% in 1998. The increase in expense is primarily attributable to the amortization of the goodwill associated with the purchase of the remaining 70% minority interests in connection with the April 1999 Purchase.

13

CHANGE IN ESTIMATE/IMPAIRMENT OF PROPERTY AND EQUIPMENT

In the second quarter of 1999, a \$0.9 million pretax charge was recorded due to a change in estimate and an impairment loss relating to certain operating software applications. Specifically, \$0.7 million of this charge was attributable to a change in estimate of the useful life for the Visual Movement software previously used primarily for brokerage. The Visual Movement software is no longer being used by the Company and was replaced with enhancements to the Company's proprietary intermodal operating software during the second quarter of 1999. These enhancements allow for greater network visibility of loads in a year 2000 compliant program. The \$0.2 million impairment loss related to the write-down of a logistics software program. The fair value was determined based on the estimated future cash flows attributable to the single customer using

this program. The Company has installed this software package and is currently preparing the software for its operational applications. This new software will provide enhanced functionality.

OTHER INCOME (EXPENSE)

Interest expense increased to \$8.6 million in 1999 from \$2.5 million in 1998. The increase in interest expense is due primarily to the additional debt required to fund the purchases of the remaining 70% minority interests in connection with the April 1999 Purchase. In addition, debt increased as a result of the acquisition of Quality and the purchase of the minority interest in the Texas Hubs in April 1998.

Interest income decreased to \$0.9 million in 1999 from \$1.0 million in 1998. The primary cause for this decrease is the Company's increased concentration of its cash balances to reduce debt and minimize interest expense on borrowings.

Other income of \$1.2 million in 1999 is primarily due to non-recurring income recognized upon execution of an agreement with one of the Company's vendors.

MINORITY INTEREST

Minority interest decreased 47.9% to \$5.3 million in 1999 from \$10.1 million in 1998. Minority interest as a percentage of income before minority interest and provision for income taxes was 22.3% in 1999 compared to 40.0% in 1998. The decrease in the percentage is primarily attributed to the purchase of remaining 70% minority interest in connection with the April 1999 Purchase as well as the purchase of minority interest in the Texas Hubs in April 1998.

PROVISION FOR INCOME TAXES

The provision for income taxes increased 19.7% to \$7.5 million compared to \$6.3 million in 1998. The Company provided for income taxes using an effective rate of 41.0% in 1999 versus 41.4% in 1998.

NET INCOME

Historical net income increased 21.8% to \$10.8 million in 1999 from \$8.9 million in 1998. Historical net income as a percentage of revenue remained constant at 0.8%.

EARNINGS PER COMMON SHARE

Basic earnings per common share increased 21.6% to \$1.41 from \$1.16 in 1998. Diluted earnings per common share increased 21.7% to \$1.40 in 1999 from \$1.15 in 1998.

14

YEAR ENDED DECEMBER 31, 1998, COMPARED TO YEAR ENDED DECEMBER 31, 1997

REVENUE

Revenue for the Company increased 7.6% to \$1,145.9 million in 1998 from \$1,064.5 million in 1997. Intermodal revenue increased 7.2% over 1997. Management believes that the well-publicized railroad service disruptions experienced by the intermodal industry during 1998 negatively impacted intermodal revenue growth. Truckload brokerage revenue increased 27.3% over 1997. The Company has successfully maintained its expansion into this service offering by employing dedicated and experienced personnel in each Hub. Logistics revenue decreased 17.4% over revenue for 1997. This decrease was due to the Company's cancellation of its contract to provide third-party logistics services to a significant customer in January 1998. This customer accounted for \$32.5 million of the Company's revenue in 1997.

NET REVENUE

Net revenue increased 6.5% to \$138.3 million in 1998 from \$129.9 million in 1997. Net revenue as a percentage of revenue decreased slightly to 12.1% from 12.2% in 1997. Management believes the primary cause of this slight decrease is due to the increased transportation costs resulting from the service disruptions that were prevalent in 1998. At times the Company used higher cost alternative routing and incurred accessorials for detention and storage which were not passed on to the customer in an effort to maintain the long-term relationships the Company enjoys with many of its customers.

SALARIES AND BENEFITS

Salaries and benefits increased 12.7% to \$72.5 million in 1998 over \$64.3 million in 1997. As a percentage of revenue, salaries and benefits increased to 6.3% from 6.0% in 1997. The increase in the percentage is attributed to the increased number of personnel needed to handle the Company's intermodal business. Due to the service disruptions, personnel were required to spend significantly more time per load to operate and monitor the transit of freight.

SELLING, GENERAL AND ADMINISTRATIVE

Selling, general and administrative expenses increased 19.7% to \$32.9 million in 1998 from \$27.5 million in 1997. Selling, general and administrative expenses as a percentage of revenue increased to 2.9% in 1998 from 2.6% in 1997. The increase in the percentage is principally attributable to increased spending related to information systems, rent and equipment leases. Expenditures for information systems included consulting costs related to the refinement of the Company's information systems strategy and costs for the Year 2000 project. Rent increased as many of the Company's Hubs were required to obtain larger office space to accommodate present operations and future growth. Expenditures for equipment leases increased as the Company moved towards leasing, as opposed to purchasing, more of its office and computer equipment.

DEPRECIATION AND AMORTIZATION OF PROPERTY AND EQUIPMENT

Depreciation and amortization of property and equipment increased 19.1% to \$3.7 million in 1998 from \$3.1 million in 1997. This expense as a percentage of revenue remained constant at 0.3%.

AMORTIZATION OF GOODWILL

Amortization of goodwill increased 91.0% to \$2.9 million in 1998 from \$1.5 million in 1997. The expense as a percentage of revenue increased to 0.3% from 0.1% in 1997. This increase is attributed primarily to the increase in goodwill amortization related to the September 1997 purchase of the minority interest in Hub City Los Angeles, L.P. and Hub City Golden Gate, L.P., the April 1998 purchase of the minority interest in the Texas Hubs and the April 1998 acquisition of Quality.

15

OTHER INCOME (EXPENSE)

Interest expense increased 11.5% to \$2.5 million in 1998 from \$2.2 million in 1997. The increase is primarily attributed to the use of cash and a note issued in conjunction with the acquisition of Quality and the purchase of the minority interest in the Texas Hubs in April 1998.

Interest income decreased 30.8% to \$1.0 million in 1998 from \$1.5 million in 1997. The primary cause of this decrease is the Company's increased concentration of its cash balances to reduce debt to minimize interest expense on borrowings.

Minority interest decreased 40.5% to \$10.1 million in 1998 from \$17.0 million in 1997. Minority interest as a percentage of income before minority interest and provision for income taxes was 40.0% in 1998 as compared to 51.7% in 1997. The decrease in the percentage is attributed to purchases of minority interest in September 1997 and April 1998.

PROVISION FOR INCOME TAXES

Provision for income taxes was \$6.3 million in 1997 and 1998. The Company provided for income taxes at an effective rate of 41.4% in 1998 versus 40.0% in 1997. The increase in the effective rate was primarily the result of the purchases of minority interest in September 1997 and the Quality acquisition in April 1998. The goodwill related to the Quality acquisition is not tax deductible and therefore has the effect of increasing the Company's effective rate.

NET INCOME

Historical net income decreased 6.5% to \$8.9 million in 1998 from \$9.5 million in 1997. Because of the severe rail service disruptions in 1998, expenses grew faster than revenue in 1998. Although the decrease in minority interest offset a substantial portion of the increase in expenses, historical net income dropped to 0.8% of revenue in 1998 from 0.9% in 1997.

EARNINGS PER COMMON SHARE

Basic earnings per common share decreased 21.6% to \$1.16 in 1998 from \$1.48 in 1997. Diluted earnings per common share decreased 21.2% to \$1.15 in 1998 from \$1.46 in 1997. The decrease in net income coupled with the increase in shares outstanding due to the secondary equity offering in September 1997 caused the decrease.

LIQUIDITY AND CAPITAL RESOURCES

On April 30, 1999, the Company borrowed approximately \$108 million of unsecured debt to pay for its purchase of the remaining 70% limited partnership interests in connection with the April 1999 Purchase.

On April 30, 1999, the Company closed on a new bank facility with Harris Trust and Savings Bank ("Harris") which replaced the previous facility. The new facility is comprised of \$50.0 million in term debt and a \$50.0 million revolving line of credit. At December 31, 1999, there was \$47.5 million of outstanding term debt and \$34.0 million outstanding and \$16.0 million unused and available under the new line of credit with Harris. Borrowings under the line of credit are unsecured and have a five-year term with a floating interest rate based upon the LIBOR (London Interbank Offered Rate) or Prime Rate. The term debt has quarterly payments ranging from \$1,250,000 to \$2,000,000 with a balloon payment of \$19.0 million due on March 31, 2004. Additionally, the Company closed and drew down on a \$40.0 million bridge facility with Harris on April 30, 1999. The bridge facility had a three-month term and bore interest at the bank's prime rate plus 1%. This bridge facility of \$40.0 million was paid off on June 25, 1999 and replaced with the private placement debt described below.

16

On June 25, 1999, the Company closed on \$50.0 million of private placement debt (the "Notes"). These Notes are unsecured and have an eight-year average life with a coupon interest rate of 8.64% paid quarterly. These Notes mature on June 25, 2009, with annual payments of \$10.0 million commencing on June 25, 2005.

The Company maintains a bank line of credit with Cass Bank and Trust Company for \$5.0 million. The interest rate is set at the bank's discretion at a rate less than or equal to the bank's prime rate. At December 31, 1999, the rate was 8.25%. The Company had no outstanding advances on the line at December 31, 1999.

The Company had capital expenditures of approximately \$11.2 million during 1999 and \$4.0 million during 1998. Capital expenditures were principally made to enhance the Company's information systems capabilities.

OUTLOOK, RISKS AND UNCERTAINTIES

Except for historical data, the information contained in this Annual Report constitutes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are inherently uncertain and subject to risks. Such statements should be viewed with caution. Actual results or experience could differ materially from the forward-looking statements as a result of many factors. Forward-looking statements in this report include, but are not limited to, those contained in this "Outlook, Risks and Uncertainties" section regarding expectations, hopes, beliefs, estimates, intentions or strategies regarding the future. The Company assumes no liability to update any such forward-looking statements. In addition to those mentioned elsewhere in this section, such risks and uncertainties include the impact of competitive pressures in the marketplace, including the entry of new, web-based competitors, the degree and rate of market growth in the intermodal, brokerage and logistics markets served by the Company, changes in rail and truck capacity, further consolidation of rail carriers, rail service conditions, changes in governmental regulation, adverse weather conditions, fuel shortages, changes in the cost of services from rail, drayage and other vendors and fluctuations in interest rates.

YEAR 2000

"Year 2000" refers to the issue surrounding the compatibility of computer and other technology based systems with dates beyond December 31, 1999. This section will include an assessment of the Company's state of readiness, the risks the issues represent, the subsequent results of system assessments after December 31, 1999 and the costs to address the issues.

STATE OF READINESS

Management has broken down its Year 2000 program into four phases. Those phases are awareness, assessment, renovation and validation. The Company contracted with an outside consulting firm to perform a readiness review, which was completed in December 1998. This review was instrumental in identifying and addressing Year 2000 issues.

Management believes that it has identified the risk areas facing the Company regarding Year 2000 and had broken those areas into seven categories. The seven categories are: (i) the Company's main operating system that has been created and enhanced in-house, (ii) the Company's ancillary operating software applications which were purchased, (iii) desktop hardware and software applications, (iv) the Company's financial reporting system, (v) the Company's telephone systems, (vi) embedded technology in the Company's office equipment, physical environment and drayage tractors and (vii) the state of readiness of the Company's customers, transportation service providers and other vendors.

The Company's main operating system was renovated. The renovation, which consisted of reprogramming the source code, has been completed. No material failures resulted from the main operating system renovation subsequent to December 31, 1999.

17

The Company believes all of its ancillary operating software applications have been assessed. All of the supporting vendors have stated that their products are Year 2000 compliant. No material failures resulted from ancillary operating software applications subsequent to December 31, 1999.

The Company's financial reporting system vendor has stated that their application is Year 2000 compliant. No material failures resulted from the financial reporting system subsequent to December 31, 1999.

The Company's desktop hardware and software application assessment is complete. The Company engaged an outside consulting firm to execute the renovation and validation phases. No material failures resulted from the desktop hardware and software applications subsequent to December 31, 1999.

The Company assessed its many telephone systems. No material telephone system failures resulted subsequent to December 31, 1999.

The Company did not experience any material issues regarding embedded technology in its office equipment, physical environment and drayage tractors subsequent to December 31, 1999.

The Company identified four categories of key third parties with which the Company has a material relationship that were assessed. Those categories were: (i) significant customers who rely on their computer systems to determine their transportation needs, (ii) key vendors such as the railroads and significant providers of drayage and over-the-road services, (iii) the Company's information network communications provider and (iv) significant third party freight payment vendors utilized by the Company's customers. The Company experienced no material problems in the noted four categories related to Year 2000 issues subsequent to December 31, 1999.

COSTS

In 1999, the Company expensed approximately \$1,900,000 related to Year 2000. In 2000, through January 31st, the Company has expensed an additional \$69,000 related to testing and monitoring of its systems. These costs include not only amounts paid to outside parties but also the payroll costs for those employees spending significant amounts of time on Year 2000 issues. The Company has spent approximately \$ 2.7 million in total related to Year 2000. The Company does not expect to continue to spend additional funds related to Year 2000 since no material systems problems were experienced.

BUSINESS COMBINATIONS/DIVESTITURES

Management believes that future acquisitions or dispositions made by the Company could significantly impact financial results. Financial results most likely to be impacted include but are not limited to revenue, net revenue, salaries and benefits, selling general and administrative expenses, depreciation and amortization, interest expense, minority interest, net income and the Company's debt level. In this regard, on March 13, 2000, the Company signed a letter of intent pursuant to which the Company agreed to sell its 65% interest in Hub Distribution for \$65 million in cash and warrants to purchase 5% of the outstanding shares of stock of Hub Distribution. The sale of this interest is subject to a number of customary conditions and there is therefore no guarantee that a transaction will ultimately be consummated. Financial results may be impacted by additional factors as discussed below.

REVENUE

Management believes that the performance of the railroads is the most significant factor that could negatively influence the Company's revenue growth rate. The service disruptions in the intermodal industry due to the split-up of Conrail, which began on June 1, 1999, appear to have been significantly rectified. Should this trend reverse, the Company believes its intermodal growth rate would likely be negatively impacted. Should the proposed merger between Burlington Northern Santa Fe and Canadian National Railway cause a similar or more severe service disruption, the Company believes its intermodal growth rate would likely be negatively impacted. Should there be another significant service disruption, the Company expects there may be some customers who would switch

18

from using the Company's intermodal service to other carriers' over-the-road service. The Company expects these customers may choose to continue to utilize these carriers even when intermodal service levels are restored. Other factors

that could negatively influence the Company's growth rate include, but are not limited to, the entry of new web-based competitors, inadequate drayage service and inadequate equipment supply.

NET REVENUE

Management expects fluctuations in the net revenue percentage from quarter-to-quarter caused by changes in business mix, highway brokerage margins, logistics business margins, trailer and container capacity, vendor pricing, intermodal industry growth, intermodal industry service levels and accounting estimates.

SALARIES AND BENEFITS

It is anticipated that salaries and benefits as a percentage of revenue could fluctuate from quarter-to-quarter as there are timing differences between revenue increases and changes in levels of staffing. Factors that could affect the percentage from staying in the recent historical range are revenue growth rates significantly higher or lower than forecasted, a management decision to invest in additional personnel to stimulate new or existing businesses, such as the Company's current boxcar and flatbed initiative, changes in customer requirements and changes in railroad intermodal service levels which could result in a lower or higher cost of labor per move.

SELLING, GENERAL AND ADMINISTRATIVE

There are several factors that could cause selling, general and administrative expenses to increase as a percentage of revenue. As customer expectations and the competitive environment require the development of web-based business interfaces and the restructuring of the Company's information systems and related platforms, the Company believes there could be significant expenses incurred, some of which would not be capitalized. Costs incurred to formulate the Company's strategy as well as any costs that would be identified as reengineering or training would be expensed.

DEPRECIATION AND AMORTIZATION OF PROPERTY AND EQUIPMENT

Management estimates that, as a percentage of revenue, depreciation and amortization of property and equipment will increase in the future. A factor that could cause an increase in the percentage is increased software amortization related to improving the Company's information systems capabilities. Another factor that could cause an increase in the percentage is increased depreciation expense if the Company decided to purchase rather than lease a greater proportion of assets.

AMORTIZATION OF GOODWILL

Management estimates that, as a percentage of revenue, amortization of goodwill will increase in 2000 based on a full year of goodwill amortization related to the April 1999 Purchase. A factor that could cause an increase in the percentage is if the Company were to make additional acquisitions resulting in the recording of goodwill.

OTHER INCOME (EXPENSE)

Management estimates that as a percentage of revenue interest expense will increase over the prior year due to a full year of debt after financing the April 1999 Purchase and the recent trend of rising interest rates. This increase is believed to be offset by debt repayments anticipated in the year 2000. Factors that could cause interest to fluctuate higher or lower than forecasted are changes in lending rates, anticipated debt repayments, working capital needs and capital expenditures.

19

Management estimates that interest income will likely decrease from current levels. Factors that could cause such a decrease are the possible use of

cash to make debt repayments, fund working capital needs and fund capital expenditures.

MINORITY INTEREST

Management estimates that minority interest will likely decrease in the future due to the April 1999 Purchase where all of the remaining 70% minority interests were acquired. Disproportionate changes in Hub Distribution's profits and the 100% owned entities, acquisitions of entities with a minority interest or disposition of Hub Distribution could have a material impact and result in minority interest percentages of income before minority interest to differ from the historical range.

LIQUIDITY AND CAPITAL RESOURCES

The Company believes that cash, cash to be provided by operations, cash available under its lines of credit and the Company's ability to obtain additional credit capacity will be sufficient to meet the Company's short-term working capital and capital expenditure needs. The Company believes that the aforementioned items are sufficient to meet its anticipated long-term working capital, capital expenditure and debt repayment needs.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risk related to changes in interest rates which may adversely affect its results of operations and financial condition. The Company seeks to minimize the risk from interest rate volatility through its regular operating and financing activities and, when deemed appropriate, through the use of derivative financial instruments. The Company does not use financial instruments for trading purposes.

The Company uses both fixed and variable rate debt as described in Note 8. The Company has entered into an interest rate swap agreement designated as a hedge on a portion of the Company's variable rate debt. The purpose of the swap is to fix the interest rate on a portion of the variable rate debt and reduce certain exposures to interest rate fluctuations. At December 31, 1999, the Company had an interest rate swap with a notional amount of \$25.0 million, a weighted average pay rate of 8.37%, a weighted average receive rate of 8.26% and a maturity date of September 30, 2002. This swap agreement involves the exchange of amounts based on the variable interest rate for amounts based on the fixed interest rate over the life of the agreement, without an exchange of the notional amount upon which the payments are based. The differential to be paid or received as interest rates change is accrued and recognized as an adjustment of interest expense related to the debt.

The main objective of interest rate risk management is to reduce the total funding cost to the Company and to alter the interest rate exposure to the desired risk profile.

20

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

INDEX TO FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE

Report of Independent Public Accountants	22
Consolidated Balance Sheets - December 31, 1999 and December 31, 1998	23
Consolidated Statements of Operations - Years ended December 31, 1999, December 31, 1998 and December 31, 1997	24
Consolidated Statements of Stockholders' Equity - Years ended December 31, 1999, December 31, 1998 and December 31, 1997	25
Consolidated Statements of Cash Flows - Years ended December 31, 1999,	

Notes to Consolidated Financial Statements

27

Schedule II - Valuation and Qualifying Accounts

S-1

21

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Stockholders of Hub Group, Inc.:

We have audited the accompanying consolidated balance sheets of Hub Group, Inc. (a Delaware corporation) as of December 31, 1999 and 1998 and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended December 31, 1999. These consolidated financial statements and the schedule referred to below are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and the schedule based on our audits.

We conducted our audits in accordance with generally accepted auditing standard in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Hub Group, Inc. as of December 31, 1999 and 1998, and the results of its operations and cash flows for each of the three years in the period ended December 31, 1999, in conformity with generally accepted accounting principles in the United States.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedule on page S-1 is presented for purposes of complying with the Securities and Exchange Commissions rules and is not part of the basic financial statements. This schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

ARTHUR ANDERSEN LLP

Chicago, Illinois February 4, 2000 (except with respect to the matter discussed in Note 18, as to which the date is March 15, 2000)

22

HUB GROUP, INC.
CONSOLIDATED BALANCE SHEETS
(in thousands)

	DECEMBER	31,	
1999		1	1998

CURRENT ASSETS:			
Cash and cash equivalents	\$	1,865	\$ 15,178
Accounts receivable, net		190,221	148,104
Prepaid expenses and other current assets		2,771	6,036
TOTAL CURRENT ASSETS		194.857	169,318
101111 001111111 1100110		131,001	100,010
PROPERTY AND EQUIPMENT, net		24,244	19,111
GOODWILL, net		219,648	115,858
DEFERRED TAXES		898	=
OTHER ASSETS		1,962	504
TOTAL ASSETS	\$	441,609	304,791
	=====		
LIABILITIES AND STOCKHOLDERS' EQUITY			
CURRENT LIABILITIES:			
Accounts payable			
Trade	ş	141,592	\$ 123,513
Other		11,246	
Accrued expenses			
Payroll		7,936	6,339
Other			6,332
Deferred taxes		· _	1 751
Current portion of long-term debt		6,195	3,161
TOTAL CURRENT LIABILITIES		1/3,353	149,005
LONG-TERM DEBT, EXCLUDING CURRENT PORTION		131,414	29,589
DEFERRED TAXES		4,959	556
CONTINGENCIES AND COMMITMENTS			
MINORITY INTEREST		759	5,968
STOCKHOLDERS' EQUITY:			
Preferred stock		-	-
Common stock		77	77
Additional paid-in capital			110,181
Purchase price in excess of predecessor basis		(25,764)	(25,764)
Tax benefit of purchase price in excess of predecessor basis		10,306	10,306
Retained earnings		35,719	24,873
TOTAL STOCKHOLDERS' EQUITY			119,673
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY		441,609	

The accompanying notes to consolidated financial statements are an integral part of these statements.

23

HUB GROUP, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts)

	YEARS ENDED DECEMBER 31,				
	1999 1998		1997		
Revenue	\$ 1.296.799	\$ 1,145,906	\$ 1.064.479		
Transportation costs	1,134,384	1,007,572	934,624		
Net revenue		138,334			
Costs and expenses: Salaries and benefits Selling, general and administrative Depreciation and amortization of property and equipment Amortization of goodwill Change in estimate/impairment of property and equipment	38,232 4,014	72,465 32,885 3,666 2,912	27,478 3,077		
Total costs and expenses	132,281	111,928	96,360		
Operating income	30,134	26,406	33,495		
Other income (expense): Interest expense Interest income Other, net Total other expense	926 1,191	(2,480) 1,014 384 (1,082)	1,466 133		
Income before minority interest and provision for income taxes	23,659	25,324	32,869		
Minority interest	5,275	10,119	16,995		

Income before provision for income taxes	18,384	15,205	15,874
Provision for income taxes	 7,538	 6,297	 6,349
Net income	\$ 10,846	\$ 8,908	\$ 9,525
Basic earnings per common share	\$ 1.41	\$ 1.16	\$ 1.48
Diluted earnings per common share	\$ 1.40	\$ 1.15	\$ 1.46

The accompanying notes to consolidated financial statements are an integral part of these statements.

24

HUB GROUP, INC. CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY For the three years ended December 31, 1999 (in thousands, except shares)

	COMMON	STOCK	ADDITIONAL - PAID-IN	PURCHASE PRICE IN EXCESS OF PREDECESSOR	TAX BENEFIT OF PURCHASE PRICE IN EXCESS OF PREDECESSOR	RETAINED	TOTAL STOCKHOLDERS'
	SHARES	AMOUNT	CAPITAL	BASIS	BASIS	EARNINGS	EQUITY
Balance at January 1, 1997 Net income Sale of common stock in	5,923,546 -	\$ 59 -	\$ 55,083 -	\$ (25,764) -	\$ 10,306 -	\$ 6,440 9,525	
initial public offering, net Sale of common stock in	-	-	(45)	-	-	-	(45)
	1,725,000	18	54,745	-	-	-	54,763
stock options	4,700		95	-	-	-	95
Balance at December 31, 1997 Net income Exercise of non-qualified	7,653,246	77 -	109,878	(25,764)	10,306	15,965 8,908	
stock options	19,000	-	303	-	-	-	303
Balance at December 31, 1998 Net income Exercise of non-qualified	7,672,246	77 -	110,181	(25,764)	10,306		119,673 10,846
stock options	34,000	-	605	-	-	-	605
Balance at December 31, 1999	7,706,246	\$ 77	\$ 110,786	\$ (25,764)	\$ 10,306	\$35,719	\$ 131,124

The accompanying notes to consolidated financial statements are an integral part of these statements.

25

HUB GROUP, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	YEARS ENDED DECEMBER 31,					
	1999 1998		1998		1997	
Cash flows from operating activities:						
Net income Adjustments to reconcile net income to net cash provided by operating activities:	\$	10,846	\$	8,908	\$	9,525
Depreciation and amortization of property and equipment		5,013		4,743		4,163
Amortization of goodwill		5,069		2,913		1,525
Change in estimate/impairment of property and equipment		884		-		-
Deferred taxes		1,754		6,008		6,349
Minority interest		5,275		10,119		16,995
Loss/(Gain) on sale of assets		205		135		(107)
Changes in working capital, net of effects of purchase transactions:						
Accounts receivable, net		(42,117)		(11,978)		(13,663)
Prepaid expenses and other current assets		3,265		(4,018)		1,583
Accounts payable		21,416		8,933		11,759
Accrued expenses		1,649		2,758		1,023
Other assets		(1,458)		167		303
Net cash provided by operating activities		11,801		28,688		39,455

Cash flows from investing activities:

Cash used in acquisitions, net Purchases of minority interest Purchases of property and equipment, net		(3,989) (6,730) (3,975)	(60,955)
Net cash used in investing activities		(14,694)	
Cash flows from financing activities:			
Proceeds from sale of common stock in initial public offering, net Proceeds from sale of common stock in secondary offering, net Proceeds from sale of common stock Distributions to minority interest Payments on long-term debt Proceeds from issuance of long-term debt	(50,930)	- 303 (10,939) (28,843) 28,607	(20,921)
Net cash provided by/(used in) financing activities	94,830	(10,872)	28,315
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents, beginning of period		3,122 12,056	13,893
Cash and cash equivalents, end of period	\$ 1,865		
Supplemental disclosures of cash flow information Cash paid for: Interest Income taxes Non-cash financing activity:	2,474	\$ 2,343 2,680	386
Acquisition purchase price adjustment of note payable	\$ 150	\$ -	\$ -

The accompanying notes to consolidated financial statements are an integral part of these statements.

26

HUB GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BUSINESS: Hub Group, Inc. (the "Company") provides intermodal transportation services utilizing primarily third party arrangements with railroads and drayage companies. The Company also arranges for transportation of freight by truck and performs logistics services.

PRINCIPLES OF CONSOLIDATION: The consolidated financial statements include the accounts of Hub Group, Inc. and all entities in which the Company has more than a 50% equity ownership or otherwise exercises unilateral control. All significant intercompany balances and transactions have been eliminated.

CASH AND CASH EQUIVALENTS: The Company considers as cash equivalents all highly liquid instruments with an original maturity of three months or less. Checks outstanding, net, of approximately \$13,638,000 and \$1,482,000 at December 31, 1999 and 1998, respectively, are included in accounts payable.

RECEIVABLES: The Company's reserve for uncollectible accounts receivable was approximately \$2,134,000 and \$691,000 at December 31, 1999 and 1998, respectively.

PROPERTY AND EQUIPMENT: Property and equipment are stated at cost. Depreciation of property and equipment is computed using the straight-line and various accelerated methods at rates adequate to depreciate the cost of applicable assets over their expected useful lives: buildings and improvements, 15 to 40 years; leasehold improvements, the shorter of useful life or lease term; computer equipment and software, 3 to 5 years; furniture and equipment, 3 to 10 years; and transportation equipment and automobiles, 3 to 12 years. Direct costs related to internally developed software projects are capitalized and amortized over their expected useful life on a straight-line basis not to exceed five years, commencing when the asset is placed into service. Maintenance and repairs are charged to operations as incurred and major improvements are capitalized. The cost of assets retired or otherwise disposed of and the accumulated depreciation thereon are removed from the accounts with any gain or loss realized upon sale or disposal charged or credited to operations.

GOODWILL: Goodwill is amortized on the straight-line method over 40 years. On an ongoing basis, the Company estimates the future undiscounted cash flows before interest of the operating units to which goodwill relates in order to evaluate

impairment. If impairment exists, the carrying amount of the goodwill is reduced by the estimated shortfall of cash flows. The Company has not experienced any impairment of goodwill. Accumulated goodwill amortization was \$10,032,000 and \$4,963,000 as of December 31, 1999 and 1998, respectively.

CONCENTRATION OF CREDIT RISK: The Company's financial instruments that are exposed to concentrations of credit risk consist primarily of cash and cash equivalents and accounts receivable. The Company places its cash and temporary investments with high quality financial institutions. At times, such investments may be in excess of the FDIC insurance limit. Temporary investments are valued at the lower of cost or market and at the balance sheet dates approximate fair market value. The Company primarily serves customers located throughout the United States with no significant concentration in any one region. No one customer accounted for more than 10% of revenue in 1997, 1998 or 1999. The Company reviews a customer's credit history before extending credit. In addition, the Company routinely assesses the financial strength of its customers and, as a consequence, believes that its trade accounts receivable risk is limited.

REVENUE RECOGNITION: Revenue represents sales of services to customers. Revenue is recognized based on relative transit time.

INCOME TAXES: The Company accounts for certain income and expense items differently for financial reporting and income tax purposes. Deferred tax assets

27

and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities applying enacted statutory tax rates in effect for the year in which the differences are expected to reverse.

EARNINGS PER COMMON SHARE: In accordance with Statement of Financial Accounting Standards No. 128 ("Statement 128"), "Earnings per Share", basic earnings per common share are based on the average quarterly weighted average number of Class A and Class B shares of common stock outstanding. Diluted earnings per common share are adjusted for the assumed exercise of dilutive stock options. In computing the per share effect of assumed exercise, funds which would have been received from the exercise of options, including tax benefits assumed to be realized, are considered to have been used to purchase shares at current market prices, and the resulting net additional shares are included in the calculation of weighted average shares outstanding.

USE OF ESTIMATES: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expense during the reporting period. Actual results could differ from those estimates.

RECENT ACCOUNTING PRONOUNCEMENTS: In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133 ("Statement 133"), "Accounting for Derivative Instruments and Hedging Activities". This standard requires that an entity recognize derivatives as either assets or liabilities on its balance sheet and measure those instruments at fair value. As a result of Statement of Financial Accounting Standards No. 137, "Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of Statement 133", the Company will adopt this standard in the first quarter of 2001. Based on current circumstances, the Company does not believe that the application of Statement 133 will have a material effect on the Company's financial condition or results of operations.

RECLASSIFICATIONS: Certain items previously reported have been reclassified to conform with the 1999 presentation.

NOTE 2. CAPITAL STRUCTURE

On March 8, 1995, Hub Group, Inc. was incorporated and issued 100 shares of Class A common stock to the sole incorporator. On March 18, 1996, Hub Group, Inc. purchased Hub City Terminals, Inc. ("Hub Chicago") in a stock-for-stock acquisition through the issuance of 1,000,000 shares of the Company's Class A common stock and 662,296 shares of the Company's Class B common stock. The rights of holders of Class A common stock and Class B common stock are identical, except each share of Class B common stock entitles its holder to 20 votes, while each share of Class A common stock entitles its holder to one vote. Hub Chicago has been accounted for similar to the pooling of interests method of accounting.

In September 1997, the Company completed a secondary offering of 1,725,000 shares of its Class A common stock. The net proceeds of the offering were approximately \$54.8 million.

NOTE 3. BUSINESS COMBINATIONS

On October 31, 1997, the Company acquired the remaining 50% interest in its international logistics joint venture, HLX Company, LLC for \$300,000. The acquisition was recorded using the purchase method of accounting resulting in goodwill of \$466,000.

On April 1, 1998, the Company acquired all the outstanding stock of Quality Intermodal Corporation for \$4,080,000 in cash and a \$6,100,000 three-year note, bearing interest at an annual rate of 5.6%. The acquisition was recorded using the purchase method of accounting resulting in preliminary goodwill of \$9,458,000. The purchase price was subsequently adjusted resulting in goodwill of \$9,608,000.

On August 1, 1998, the Company acquired the rights to service the customers of Corporate Express Distribution Services as well as certain fixed assets for \$750,000 in cash. The acquisition was recorded using the purchase method of accounting resulting in goodwill of \$432,000.

28

Results of operations from acquisitions recorded under the purchase method of accounting are included in the Company's financial statements from their respective dates of acquisition. The 1998 purchase price allocations presented are preliminary.

Business acquisitions which involved the use of cash were accounted for as follows:

	Y	YEARS ENDED DECEMBER					
		1998		1997			
		(000'S)					
Accounts receivable Prepaid expenses and other current asset Property and equipment Goodwill Other assets Accounts payable Accrued expenses	\$.s	8,453 57 398 9,890 3 (7,486) (641)	\$	(115) 12 79 466 13 (216) (75)			
Long-term debt		(6,685)		-			
Cash used in acquisitions, net	\$ 	3,989	\$ 	164			

NOTE 4. EARNINGS PER SHARE

The following is a reconciliation of the Company's Earnings Per Share:

	YEAR ENDED DECEMBER 31, 1999		YEAR ENDED DECEMBER 31, 1998			YEAR ENDED DECEMBER 31, 1997			
	(000'S)			(000'S)			(000'S)		
	INCOME	SHARES	Per-Share AMOUNT	INCOME	SHARES	Per-Share AMOUNT	INCOME	SHARES	Per-Share AMOUNT
HISTORICAL BASIC EPS Income available to common stockholders	\$10,846	7,693	\$1.41	\$8,908	7,657	\$1.16	\$9,525	6,420	\$1.48
EFFECT OF DILUTIVE SECURITIES Stock options	-	67	=	=	72	=		114	=
HISTORICAL DILUTED EPS Income available to common stockholders plus assumed exercises	\$10,846	7,760	\$1.40	\$8,908	7,729	\$1.15	\$9 , 525	6,534	\$1.46

NOTE 5. PURCHASES OF MINORITY INTEREST

On March 1, 1997, the Company purchased an approximate 44% minority interest in Hub Group Distribution Services ("Hub Distribution") for approximately \$1,576,000 in cash.

On September 17, 1997, the Company purchased the remaining 70% minority interests in Hub City Los Angeles, L.P. and Hub City Golden Gate, L.P. for approximately \$59,379,000 in cash.

On October 31, 1997, the Company purchased the remaining 70% minority interest in Hub City New Orleans, L.P. for one dollar.

On April 1, 1998, the Company purchased the remaining 70% minority interest in Hub City Dallas, L.P., Hub City Houston, L.P. and Hub City Rio Grande, L.P. for approximately \$6,152,000 in cash. The purchase price was subsequently adjusted, resulting in goodwill of \$6,730,000.

29

On April 1, 1999, the Company purchased the remaining 70% minority interests in Hub City Alabama, L.P., Hub City Atlanta, L.P., Hub City Boston, L.P., Hub City Canada, L.P., Hub City Cleveland, L.P., Hub City Detroit, L.P., Hub City Florida, L.P., Hub City Indianapolis, L.P., Hub City Kansas City, L.P., Hub City Mid-Atlantic, L.P., Hub City New York/New Jersey, L.P., Hub City New York State, L.P., Hub City Ohio, L.P., Hub City Philadelphia, L.P., Hub City Pittsburgh, L.P., Hub City Portland, L.P., and Hub City St. Louis, L.P. for approximately \$108,710,000 in cash (collectively referred to as the "April 1999 Purchase").

As the amount paid for each of the purchases of minority interest equaled the basis in excess of the fair market value of assets acquired and liabilities assumed, the amount paid was recorded as goodwill.

NOTE 6. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

Building and improvements	\$	56	\$	53
Leasehold improvements		1,526		1,206
Computer equipment and software		23,795		15,816
Furniture and equipment		6,365		5,722
Transportation equipment and automobiles		4,742		5,318
		36,484		28,115
Less: Accumulated depreciation and amortization		(12,240)		(9,004)
PROPERTY AND EQUIPMENT, net	\$	24,244	\$	19,111
	====		====	

NOTE 7. INCOME TAXES

The following is a reconciliation of the Company's effective tax rate to the federal statutory tax rate:

YEARS ENDED DECEMBER 31,			
1999	1998 	1997	
35.0%	34.4%	34.5%	
4.1	5.3	4.9	
0.5	0.5	_	
1.4	1.2	0.6	
41.0%	41.4%	40.0%	
	1999 35.0% 4.1 0.5 1.4	1999 1998 35.0% 34.4% 4.1 5.3 0.5 0.5 1.4 1.2	

30

The following is a summary of the Company's provision for income taxes:

			YEARS ENDED DECEMBER 31,						
			1999		1998		1997		
					(000'S)				
Current		•	- 133	<u>^</u>	0.5.0				
Federal State and	local	\$	607	Ş 	250 39	\$	- -		
			5,784		289		-		
Deferred									
Federal			1,570		5,206		5 , 559		
State and	local		184		802		790		
			1,754		6,008		6,349		
	Total provision	\$	7,538	\$	6 , 297	\$	6,349		

The following is a summary of the Company's deferred tax assets and liabilities:

	YEARS ENDED DECEMBER 31,				
		1999		1998	
Reserve for uncollectible accounts receivable Accrued compensation	\$	875 588			
Current deferred tax asset		1,463		810	
Property and equipment Other Income tax basis in excess of financial basis of goodwill		- 55 9,345		861 - 10,178	
Long-term deferred tax asset		9,400		11,039	
Total deferred tax asset	\$ 	10,863	\$	11,849	
Prepaids Receivables		(170) (395)			
Current deferred tax liability		(565)		(2,561)	
Property and equipment Goodwill		(132) (14,227)		- (11,595)	
Long-term deferred tax liability		(14,359)		(11,595)	
Total deferred tax liability	\$	(14,792)	\$	(14,156)	

31

NOTE 8. LONG-TERM DEBT AND FINANCING ARRANGEMENTS

Fair value approximates book value at the balance sheet dates.

	YEARS ENDED DECEMBER 31,			
		1998		
		0'S)		
Installment notes payable due through 2004, monthly installments ranging from \$441 to \$20,896, including interest ranging from 2.9% to 9.5%, collateralized by certain equipment	s 748	\$ 1,793		
Bank lines of credit (see below)	,	20,550		
Unsecured balloon notes, interest compounded annually at 5.45%,	31,000	20,555		
interest and principal due March 2001 (see Note 13)	-	2,260		
Note payable due in three equal annual principal payments of \$2,000,000 beginning on May 2, 1997; interest is due at the time the principal				
is paid at 6% compounded annually	-	2,000		
Unsecured term notes, with quarterly payments ranging from \$1,250,000 to \$2,000,000 with a balloon payment of \$19 million due March 31, 2004; interest is due quarterly at a floating rate based upon LIBOR (London Interbank Offered Rate) or Prime rate (see below). At				
December 31, 1999, interest rates range from 8.37% to 8.93% Unsecured notes, mature on June 25, 2009 with annual payments of \$10,000,000 commencing on June 25, 2005; interest is paid guarterly	47,500	-		
at 8.64%	50,000	-		
Unsecured notes payable due in one balloon payment of \$5,225,000 on				
April 1, 2001; interest is due annually and is paid at 5.6% Note payable due in nine equal monthly payments of \$71,160	5,225	5,950		
beginning on July 1, 1998; interest is 5.9% compounded monthly	-	141		
Capital lease obligations, collateralized by certain equipment	136	56		
Total long-term debt	137,609	32,750		
Less current portion	(6,195)	(3,161)		
	\$ 131,414	\$ 29,589		

Aggregate principal payments, in thousands, due subsequent to December 31, 1999, are as follows:

2000	\$ 6,195	
2001	12,337	
2002	8,032	

2003 2004 and thereafter 8,034 103,011 -----\$ 137,609

On March 18, 1996, the Company assumed a line of credit for \$5,000,000. This line of credit was not used at December 31, 1999. Advances on this line of credit at December 31, 1998, were \$2,050,000. At December 31, 1999 and December 31, 1998, the interest rate was 8.25% and 7.5%, respectively. The interest rate is established at the bank's discretion at a rate less than or equal to the bank's prime rate. Borrowings are secured by certain assets. The line of credit has no expiration date.

On April 30, 1999, the Company closed on an unsecured \$50.0 million five-year revolving line of credit with a bank. The Company can borrow at the prime rate or up to prime plus 1% on a day-to-day basis or may borrow for 30, 60, 90 or 180 day periods at LIBOR plus 1.25% to 2.50% based on the Company's funded debt to EBITDAM (earnings before interest expense, income taxes, depreciation, amortization and minority interest) ratio. The credit facility also contains certain financial covenants which, among others, requires that the

32

Company maintain required levels of EBITDAM, funded debt to EBITDAM, fixed charge coverage and current assets to current liabilities. In addition, there are limitations on additional indebtedness as well as acquisitions and minority interest purchases. The Company was in compliance with these covenants at December 31, 1999. Advances on this line of credit at December 31, 1999 were \$34.0 million with interest rates ranging between 8.64% and 9.5% and are classified as long term debt. At December 31, 1999, there was \$16.0 million unused and available under the line of credit.

The unsecured term notes have a floating interest rate. The Company can borrow at the prime rate or up to prime plus 1.25% on a day-to-day basis or may borrow for 30, 60, 90 or 180 day periods at LIBOR plus 1.50% to 2.75% based on the Company's funded debt to EBITDAM ratio. The unsecured term notes share the same financial covenants as noted above for the line of credit.

On April 30, 1999, under the term notes and the \$50.0 million line of credit debt agreement, the Company was required to enter into an interest rate swap agreement designated as a hedge on a portion of the Company's variable rate debt. The purpose of the swap was to fix the interest rate on a portion of the variable rate debt and reduce certain exposures to interest rate fluctuations. At December 31, 1999, the Company had an interest rate swap with a notional amount of \$25.0 million, a weighted average pay rate of 8.37%, a weighted average receive rate of 8.26% and a maturity date of September 30, 2002. This swap agreement involves the exchange of amounts based on the variable interest rate for amounts based on the fixed interest rate over the life of the agreement, without an exchange of the notional amount upon which the payments are based. The differential to be paid or received as interest rates change is accrued and recognized as an adjustment of interest expense related to the debt.

On June 25, 1999, the Company closed on \$50.0 million of private placement debt. These notes are unsecured and have an eight-year average life with a coupon interest rate of 8.64% paid quarterly. The notes contain certain financial covenants which, among others, requires that the Company maintain required levels of funded debt to EBITDA (earnings before interest expense, income taxes, depreciation and amortization), fixed charge coverage and current assets to current liabilities. In addition, there are limitations on additional indebtedness as well as acquisitions and minority interest purchases. The Company was in compliance with these covenants at December 31, 1999.

On September 17, 1997, the Company closed on an unsecured \$36.0 million five-year revolving line of credit with a bank. The Company could borrow at the prime rate on a day-to-day basis or may borrow for 30, 60, 90 or 180 day periods

at LIBOR plus 0.80% to 1.25% based on the Company's funded debt to EBITDA ratio. The credit facility also contained certain financial covenants which, among others, required that the Company maintain required levels of EBITDA, funded debt to EBITDA, fixed charge coverage and current assets to current liabilities. In addition, there were limitations on additional indebtedness as well as acquisitions and minority interest purchases. The Company was in compliance with these covenants at December 31, 1998. Advances on this line of credit at December 31, 1998 were \$18,500,000 with interest rates ranging between 6.34% and 6.36%. This 1997 line of credit agreement was cancelled in April 1999 when the new \$50.0 million revolving line of credit described above was obtained.

In October 1996, the Company authorized the issuance of a standby letter of credit for \$1,000,000, which has no expiration date.

33

NOTE 9. RENTAL EXPENSE AND LEASE COMMITMENTS

Minimum annual rental commitments, in thousands, at December 31, 1999, under noncancellable operating leases, principally for real estate and equipment, are payable as follows:

2000	\$ 7,759
2001	6,418
2002	4,157
2003	1,954
2004	710
2005	167
	\$ 21,165

Total rental expense was approximately \$8,840,000, \$7,487,000 and \$4,535,000 for 1999, 1998 and 1997, respectively. Many of the leases contain renewal options and escalation clauses which require payments of additional rent to the extent of increases in the related operating costs.

NOTE 10. STOCK-BASED COMPENSATION PLAN

Concurrent with the initial public offering the Company adopted a Long-Term Incentive Plan (the "1996 Incentive Plan"). The number of shares of Class A Common Stock reserved for issuance under the 1996 Incentive Plan was 450,000. Concurrent with the secondary offering the Company adopted a second Long-Term Incentive Plan (the "1997 Incentive Plan"). The number of shares of Class A Common Stock reserved for issuance under the 1997 Incentive Plan was 150,000. For the purpose of attracting and retaining key executive and managerial employees, in 1999 the Company adopted a third Long-Term Incentive Plan (the "1999 Incentive Plan"). The number of shares of Class A Common Stock reserved for issuance under the 1999 Incentive Plan was 600,000. Under the 1996, 1997 and 1999 Incentive Plans, stock options, stock appreciation rights, restricted stock and performance units may be granted for the purpose of attracting and motivating key employees and non-employee directors of the Company. The options granted to non-employee directors vest ratably over a three-year period and expire 10 years after the date of grant. The options granted to employees vest over a range of three to five years and expire 10 years after the date of grant.

The Company currently utilizes Accounting Principles Board Opinion No. 25 in its accounting for stock options. In October 1995, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123 ("Statement 123"), "Accounting for Stock-based Compensation." The accounting method as provided in the pronouncement is not required to be adopted; however, it is encouraged. The Company provides the disclosure below in accordance with Statement 123. Had the Company accounted for its stock options in accordance with Statement 123, pro forma net income and pro forma earnings per share would have been:

	YEARS ENDED DECEMBER 31,					
		1999		1998		1997
Net income as reported (000's)		10,846		8,908		9,525
Net income pro forma						
for Statement 123 (000's)		10,359		8,501		9,261
Historical basic earnings per common						
share pro forma for Statement 123	\$	1.35	\$	1.11	\$	1.44
Historical diluted earnings per common						
share pro forma for Statement 123	ş	1.33	\$	1.10	\$	1.42

The pro forma disclosure is not likely to be indicative of pro forma results which may be expected in future years because of the fact that options vest over several years, pro forma compensation expense is recognized as the options vest and additional awards may also be granted.

34

For purposes of determining the pro forma effect of these options, the fair value of each option is estimated on the date of grant based on the Black-Scholes single-option pricing model assuming:

	YEARS	ENDED DECEMBE	ER 31,
	1999	1998	1997
Dividend yield	0.00%	0.00%	0.00%
Risk-free interest rate	6.25%	5.10%	5.80%
Volatility factor	40.00%	40.00%	40.00%
Expected life in years	6.0	6.0	6.0

Information regarding these option plans for 1999, 1998 and 1997 is as follows:

	1999)			1998			1997		
	SHARES		IGHTED AVG. RCISE PRICE		SHARES	GHTED AVG.	S	HARES		GHTED AVG. CISE PRICE
Options outstanding, beginning of year Options exercised Options granted Options forfeited	469,300 (34,000) 480,000 (22,500)		14.00		401,800 (19,000) 161,500 (75,000)			357,500 (4,700) 49,000		14.00 14.00 29.23
Options outstanding, end of year Weighted average fair value of options	892,800	\$	17.86		469,300	16.58		401,800	Ş	15.86
granted during the year Options exercisable at year end Option price range at end	\$ 9.25 220,400			Ş	10.30		Ş	11.02 71,600		
of year Option price for exercised shares	\$14.00 to \$28.16 \$ 14.00			\$14.0 \$	00 to \$28.16 14.00		\$14.0 \$	0 to \$31.25 14.00		
Options available for grant at end of year	249,500				107,000			193,500		

The following table summarizes information about options outstanding at December 31, 1999:

	OPTIONS (OUTSTANDING		OPTIONS	EXERCISABLE
RANGE OF EXERCISE PRICES	NUMBER OF SHARES	WEIGHTED AVG. REMAINING CONTRACTUAL LIFE	WEIGHTED AVG. EXERCISE PRICE	NUMBER OF SHARES	WEIGHTED AVG. EXERCISE PRICE

\$	14.00	268,800	6.19	\$ 14.00	173,200	\$ 14.00
\$	18.56	25,000	8.82	\$ 18.56	5,000	\$ 18.56
\$	18.75	450,500	9.94	\$ 18.75	_	\$ _
\$	19.25	10,000	9.20	\$ 19.25	-	\$ -
\$	19.94	35,000	8.93	\$ 19.94	15,000	\$ 19.94
\$	20.13	5,000	8.57	\$ 20.13	1,000	\$ 20.13
\$	20.75	5,000	8.65	\$ 20.75	1,000	\$ 20.75
\$	21.06	19,500	9.48	\$ 21.06	-	\$ -
\$	21.75	49,000	7.87	\$ 21.75	18,600	\$ 21.75
\$	28.16	25,000	8.17	\$ 28.16	6,600	\$ 28.16
\$14.00 t	:0 \$28.16	892,800	8.55	\$ 17.86	220,400	\$ 15.64

35

NOTE 11. BUSINESS SEGMENT

The Company has no separately reportable segments in accordance with Statement of Financial Accounting Standards No. 131 ("Statement 131") "Disclosure About Segments of an Enterprise and Related Information". Under the enterprise wide disclosure requirements of Statement 131, the Company reports revenue, in thousands, for Intermodal Services, Brokerage Services, and Logistics Services as follows:

	YE.	ARS E	NDED DECEME	BER 31	1,
	 1999		1998		1997
Intermodal Services Brokerage Services Logistics Services	\$ 967,033 196,434 133,332	\$	910,396 164,706 70,804	\$	849,398 129,356 85,725
Total Revenue	\$ 1,296,799	\$ 1	l,145,906	\$ 1	1,064,479

NOTE 12. PROFIT-SHARING PLAN

The Company has numerous profit-sharing plans and trusts under section 401(k) of the Internal Revenue Code. Generally, for every dollar the employee contributes, the Company will contribute an additional \$.20 up to \$100. In addition, the Company may make a profit sharing contribution at its discretion. Historically, the Company has contributed an amount equal to 3% of each participant's compensation up to a maximum of \$4,800. The Company's contributions to the Plan were approximately \$1,645,000, \$1,458,000 and \$1,163,000 for 1999, 1998 and 1997, respectively.

NOTE 13. RELATED PARTY TRANSACTIONS

In connection with the acquisition of a controlling interest in each of the Hub Partnerships, the Company paid cash to the Class B Common Stock ("Class B") stockholders, some of whom are officers of the Company, as well as officers of the Company who are not Class B stockholders, totaling approximately \$16,571,000. The Company, related to this acquisition, also assumed balloon notes that were payable, in part, to the above related parties totaling approximately \$4,758,000. Approximately 33% of the balloon notes payable at December 31, 1998 are due to the related parties. The Class B stockholders have voting control over the Company. The same related parties described above also continued to receive approximately 33% of minority interest distributions of income from the Company up until the remaining 70% minority interest was purchased in connection with the April 1999 Purchase. Furthermore, these parties received cash and notes from the Company totaling approximately \$72,330,000 when it acquired minority interest in Hub City Tennessee, L.P., Hub

City North Central, L.P., Hub City Los Angeles, L.P., Hub City Golden Gate, L.P., Hub Group Distribution Services, Hub City Dallas, L.P., Hub City Houston, L.P., Hub City Rio Grande, L.P., Hub City Alabama, L.P., Hub City Atlanta, L.P., Hub City Boston, L.P., Hub City Canada, L.P., Hub City Cleveland, L.P., Hub City Detroit, L.P., Hub City Florida, L.P., Hub City Indianapolis, L.P., Hub City Kansas, L.P., Hub City Mid-Atlantic, L.P., Hub City New York/New Jersey, L.P., Hub City New York State, L.P., Hub City Ohio, L.P., Hub City Philadelphia, L.P., Hub City Pittsburgh, L.P., Hub City Portland, L.P. and Hub City St. Louis, L.P.

NOTE 14. LEGAL MATTERS

In the ordinary course of conducting its business, the Company becomes involved in various lawsuits related to its business. The Company does not believe that the ultimate resolution of these matters will be material to its business, financial position or results of operations.

36

NOTE 15. EQUITY

	DECEMBER	31, 1999
	AUTHORIZED	ISSUED AND OUTSTANDING
Preferred stock, \$.01 par value Class A common stock, \$.01 par value	2,000,000 12,337,700	7,043,950
Class B common stock, \$.01 par value	662,300	662,296

	DECEMBER 31, 1998		
	AUTHORIZED	ISSUED AND OUTSTANDING	
Preferred stock, \$.01 par value Class A common stock, \$.01 par value Class B common stock, \$.01 par value	2,000,000 12,337,700 662,300	7,009,950 662,296	

NOTE 16. CHANGE IN ESTIMATE/IMPAIRMENT OF PROPERTY AND EQUIPMENT

In the second quarter of 1999, a \$0.9 million pretax charge was recorded due to a change in estimate and an impairment loss relating to certain operating software applications. Specifically, \$0.7 million of this charge was attributable to a change in estimate of the useful life for the Visual Movement software previously used primarily for brokerage. The Visual Movement software is no longer being used by the Company and was replaced with enhancements to the Company's proprietary intermodal operating software during the second quarter of 1999. These enhancements allow for greater network visibility of loads in a year 2000 compliant program. The \$0.2 million impairment loss related to the write-down of a logistics software program. The fair value was determined based on the estimated future cash flows attributable to the single customer using this program. The Company has installed this software package and is currently preparing the software for its operational applications. This new software will provide enhanced functionality.

NOTE 17. SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)

The following table sets forth selected quarterly financial data for each of the quarters in 1999 and 1998 (in thousands, except per share amounts):

	QUARTE	RS	
FIRST	SECOND	THIRD	FOURTH
			\$ 336 , 332
39,169	39,045	41,493	42,708
7,386	5,848	8,578	8,322
1,943	2,638	3,199	3,066
\$ 0.25	\$ 0.34	\$ 0.42	\$ 0.40
\$ 0.25	\$ 0.34	\$ 0.41	\$ 0.40
	\$ 307,682 39,169 7,386 1,943 \$ 0.25	FIRST SECOND \$ 307,682 \$ 319,448	\$ 307,682 \$ 319,448 \$ 333,337 39,169 39,045 41,493 7,386 5,848 8,578 1,943 2,638 3,199 \$ 0.25 \$ 0.34 \$ 0.42

		QUARTER	RS	
	FIRST	SECOND	THIRD	FOURTH
Year Ended December 31, 1998:				
Revenue	\$ 255 , 133	\$ 283,051	\$ 295 , 859	\$ 311,863
Net revenue	30,447	33,620	36,523	37,744
Operating income	4,434	6,773	8,642	6 , 557
Historical net income	1,627	2,076	2,606	2,599
Historical basic earnings per share	\$ 0.21	\$ 0.27	\$ 0.34	\$ 0.34
Historical diluted earnings per share	\$ 0.21	\$ 0.27	\$ 0.34	\$ 0.34

NOTE 18. SUBSEQUENT EVENT

On March 13, 2000, the Company signed a letter of intent pursuant to which the Company agreed to sell its 65% interest in Hub Distribution for \$65 million in cash and warrants to purchase 5% of the outstanding shares of stock of Hub Distribution. The sale of this interest is subject to a number of customary conditions and there is therefore no guarantee that a transaction will ultimately be consummated.

38

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The sections entitled "Election of Directors" and "Ownership of the Capital Stock of the Company" appearing in the Registrant's proxy statement for the annual meeting of stockholders to be held on May 17, 2000, sets forth certain information with respect to the directors of the Registrant and Section 16 compliance and is incorporated herein by reference. Certain information with respect to persons who are or may be deemed to be executive officers of the Registrant is set forth under the caption "Executive Officers of the Registrant" in Part I of this report.

ITEM 11. EXECUTIVE COMPENSATION

The section entitled "Compensation of Directors and Executive Officers" appearing in the Registrant's proxy statement for the annual meeting of stockholders to be held on May 17, 2000, sets forth certain information with respect to the compensation of management of the Registrant and is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The section entitled "Ownership of the Capital Stock of the Company" appearing in the Registrant's proxy statement for the annual meeting of stockholders to be held on May 17, 2000, sets forth certain information with respect to the ownership of the Registrant's Common Stock and is incorporated herein by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The section entitled "Certain Transactions" appearing in the Registrant's proxy statement for the annual meeting of stockholders to be held on May 17, 2000, sets forth certain information with respect to certain business relationships and transactions between the Registrant and its directors and officers and it is incorporated herein by reference.

39

PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES & REPORTS ON FORM 8-K

(A) (1) FINANCIAL STATEMENTS

The following consolidated financial statements of the Registrant are included under Item 8 of this Form 10-K:

Report of Independent Accountants

Consolidated Balance Sheets - December 31, 1999 and December 31, 1998

Consolidated Statements of Operations - Years ended December 31, 1999, December 31, 1998 and December 31, 1997

Consolidated Statements of Stockholders' Equity - Years ended December 31, 1999, December 31, 1998 and December 31, 1997

Consolidated Statements of Cash Flows - Years ended December 31, 1999, December 31, 1998 and December 31, 1997

Notes to Consolidated Financial Statements

(A) (2) FINANCIAL STATEMENT SCHEDULES

The remaining financial statements and statement schedule for which provision is made in Regulation S-X are set forth in the Index immediately preceding such financial statements and statement schedule and are incorporated herein by reference.

(A)(3) EXHIBITS

The exhibits included as part of this Form 10-K are set forth in the Exhibit Index immediately preceding such Exhibits and are incorporated herein by reference.

(B) REPORTS ON FORM 8-K

None.

40

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on

its behalf by the undersigned, thereunto duly authorized.

Date: March 29, 2000 HUB GROUP, INC.

By /S/ DAVID P. YEAGER

David P. Yeager

Chief Executive Officer and Vice Chairman

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons in the capacities and on the dates indicated:

		Title	Date
/s/ 	PHILLIP C. YEAGER	Chairman and Director	March 29, 2000
/S/	Phillip C. Yeager DAVID P. YEAGER	Vice Chairman, Chief Executive Officer and Director	March 29, 2000
/s/ 	David P. Yeager THOMAS L. HARDIN	President, Chief Operating Officer and Director	March 29, 2000
/s/	Thomas L. Hardin JAY E. PARKER	Vice President-Finance and Chief Accounting Officer	March 29, 2000
	1	(Principal Financial and Accounting Officer)	
/S/ 	Charles R. REAVES Charles R. Reaves	Director	March 29, 2000
/S/	MARTIN P. SLARK	Director	March 29, 2000
/s/	Martin P. Slark GARY D. EPPEN	Director	March 29, 2000
	Gary D. Eppen		

41

SCHEDULE II

HUB GROUP, INC. VALUATION AND QUALIFYING ACCOUNTS

	Balance at Beginning of Year	Charged to Costs & Expenses	Deduction	Balance at End of Year
Year Ended December 31: Allowance for uncollectible accounts receivable 1999 1998 1997	\$ 691,000	\$2,321,000	\$ (878,000)	\$ 2,134,000
	303,000	1,523,000	(1,135,000)	691,000
	405,000	1,005,000	(1,107,000)	303,000

S-1

INDEX TO EXHIBITS

NUMBER	EXHIBIT

2.1 Purchase Agreement among the Registrant, American President Companies, Ltd. and APL Land Transport Services, Inc. (incorporated by reference to the Registrants report on Form 8-K dated May 2, 1996 and filed May 17, 1996, File No. 0-27754)

- 2.2 Purchase and Sale Agreement among Hub Holdings, Inc. and Hub City North Central, Inc. (incorporated by reference to Exhibit 2.2 to the Registrants report on Form 10-K dated March 26, 1997 and filed March 27, 1997, File No. 000-27754)
- 3.1 Amended Certificate of Incorporation of the Registrant (incorporated by reference to Exhibit 3.1 and 3.3 to the Registrant's registration statement on Form S-1, File No. 33-90210)
- 3.2 By-Laws of the Registrant (incorporated by reference to Exhibit 3.2 to the Registrant's registration statement on Form S-1, File No. 33-90210)
- 10.1 Form of Amended and Restated Limited Partnership Agreement (incorporated by reference to Exhibit 10.1 to the Registrants report on Form 10-K dated March 26, 1997 and filed March 27, 1997, File No. 000-27754)
- Amended and Restated Limited Partnership Agreement of Hub City Canada, L.P. (incorporated by reference to Exhibit 10.2 to the Registrants report on Form 10-K dated March 26, 1997 and filed March 27, 1997, File No. 000-27754)
- 10.3 Form of Non-Competition Agreement (incorporated by reference to Exhibit 10.3 to the Registrants report on Form 10-K dated March 26, 1997 and filed March 27,1997, File No. 000-27754)
- 10.4 Purchase and Sale Agreement between the Registrant and the Stockholders of Hub City Terminals, Inc. (incorporated by reference to Exhibit 10.3 to the Registrant's registration statement on Form S-1, File No. 33-90210)
- 10.5 Hub Group Distribution Services Purchase and Sale Agreement (incorporated by reference to Exhibit 10.5 to the Registrant's report on Form 10-K dated March 26, 1997 and filed March 27, 1997, File No. 000-27754)
- 10.6 Management Agreement (incorporated by reference to Exhibit 10.6 to the Registrant's report on Form 10-K dated March 26, 1997 and filed March 27, 1997, File No. 000-27754)
- 10.7 Stockholders' Agreement (incorporated by reference to Exhibit 10.7 to the Registrant's report on Form 10-K dated March 26, 1997 and filed March 27, 1997, File No. 000-27754)
- 10.8 Credit Agreement dated as of September 27, 1997, among the Registrant, Hub City Terminals, Inc., Hub Holdings, Inc. and Harris Trust and Savings Bank (incorporated by reference to Exhibit 10.8 to the Registrant's report on Form 10-Q dated and filed November 13, 1997, File No. 000-27754)
- 10.9 \$100 million Credit Agreement dated as of April 30, 1999, among the Registrant, Hub City Terminals, Inc., Hub Holdings, Inc. and Harris Trust and Savings Bank (incorporated by reference to Exhibit 10.9 to the Registrant's report on Form 10-Q dated and filed May 10, 1999, File No. 000-27754)
- 10.10 \$40 million Bridge Credit Agreement dated as of April 30, 1999 among the Registrant, Hub City Terminals, Inc., Hub Holdings, Inc. and Harris Trust and Savings Bank (incorporated by reference to Exhibit 10.10 to the Registrant's report on Form 10-Q dated and filed May 10, 1999, File No. 000-27754)
- 10.11 \$50 million Note Purchase Agreement dated as of June 25, 1999, among the Registrant, Hub City Terminals, Inc., Hub Holdings, Inc.

and various purchasers (incorporated by reference to Exhibit 10.11 to the Registrant's report on Form 10-Q dated and filed August 16, 1999, File No. 000-27754)

- 21 Subsidiaries of the Registrant
- Consent of Arthur Andersen LLP 23.1
- 27 Financial Data Schedule

EXHIBIT 21

Subsidiaries of Hub Group, Inc.

SUBSIDIARIES

JURISDICTION OF INCORPORATION/ORGANIZATION

Hub City Terminals, Inc.	Delaware
Hub Group Alabama, LLC	Delaware
Hub Group Atlanta, LLC	Delaware
Hub Group Boston, LLC	Delaware
Hub Group Canada, LLC	Delaware
Hub Group Cleveland, LLC	Delaware
Hub Group Detroit, LLC	Delaware
Hub Group Florida, LLC	Delaware
Hub Group Golden Gate, LLC	Delaware
Hub Group Indianapolis, LLC	Delaware
Hub Group Kansas City, LLC	Delaware
Hub Group Los Angeles, LLC	Delaware
Hub Group Mid-Atlantic, LLC	Delaware
Hub Group New Orleans, LLC	Delaware
Hub Group New York State, LLC	Delaware
Hub Group New York-New Jersey, LLC	Delaware
Hub Group North Central, LLC	Delaware
Hub Group Ohio, LLC	Delaware
Hub Group Philadelphia, LLC	Delaware
Hub Group Pittsburgh, LLC	Delaware
Hub Group Portland, LLC	Delaware
Hub Group St. Louis, LLC	Delaware
Hub Group Tennessee, LLC	Delaware
Hub City Texas, L.P.	Delaware
Hub Group Associates, Inc.	Illinois
Hub Highway Services	Illinois
Hub Group Distribution Services	Illinois
Q.S. of Illinois, Inc.	Illinois
Q.S.S.C., Inc.	Delaware
Quality Services L.L.C.	Missouri
Quality Services of Kansas, L.L.C.	Kansas
Quality Services of New Jersey, L.L.C.	New Jersey
Quality Services of Michigan L.L.C.	Michigan
Q.S. of Georgia, L.L.C.	Georgia
HLX Company, L.L.C.	Delaware
Hub Chicago Holdings, Inc.	Delaware
Quality Intermodal Corporation	Texas

EXHIBIT 23.1

CONSENT OF INDEPENDENT PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation of our reports dated February 4, 2000, except with respect to the matter discussed in Note 18, as to which the date is March 15, 2000 included in this Form 10-K, into Hub Group, Inc.'s previously filed Registration Statement File No. 333-6327 of Form S-8, and Registrations File No. 333-48185 on Form S-8.

ARTHUR ANDERSEN LLP

Chicago, Illinois March 28, 2000 This schedule contains summary financial information extracted from Consolidated Statements of Operations and Consolidated Balance Sheets and is qualified in its entirety by reference to such financial statements.

</LEGEND>

<MULTIPLIER> 1,000

<period-type></period-type>	Year	
<fiscal-year-end></fiscal-year-end>	1001	DEC-31-1999
<period-end></period-end>		DEC-31-1999
<cash></cash>		1865
<securities></securities>		0
<receivables></receivables>		193455
<allowances></allowances>		3234
<tnventory></tnventory>		0
<current-assets></current-assets>		194857
<pp&e></pp&e>		36484
<pre><depreciation></depreciation></pre>		12240
<total-assets></total-assets>		441609
<current-liabilities></current-liabilities>		173353
<bonds></bonds>		0
<preferred-mandatory></preferred-mandatory>		0
<preferred></preferred>		0
<common></common>		77
<other-se></other-se>		131047
<total-liability-and-equity></total-liability-and-equity>		441609
<sales></sales>		0
<total-revenues></total-revenues>		1296799
<cgs></cgs>		0
<total-costs></total-costs>		1134384
<other-expenses></other-expenses>		132281
<loss-provision></loss-provision>		781
<interest-expense></interest-expense>		8592
<income-pretax></income-pretax>		18384
<income-tax></income-tax>		7538
<pre><income-continuing></income-continuing></pre>		30134
<discontinued></discontinued>		0
<extraordinary></extraordinary>		0
<changes></changes>		0
<net-income></net-income>		10846
<eps-basic></eps-basic>		1.41
<eps-diluted></eps-diluted>		1.40