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#### MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis ("MD&A") for Ensign Energy Services Inc. and all of its subsidiaries and affiliates ("Ensign" or the "Company") should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2022, which are available on SEDAR at www.sedar.com.

This MD&A and the audited consolidated financial statements and comparative information have been prepared and approved by the Board of Directors in accordance with International Financial Reporting Standards ("IFRS"). All financial measures presented in this MD&A are expressed in Canadian dollars unless otherwise indicated and are stated in thousands, except for: per share amounts, number of drilling rigs, number of well servicing rigs, operating days and well servicing hours. This MD&A is dated March 2, 2023. Additional information, including the Company's Annual Information Form for the year ended December 31, 2022, is available on SEDAR at www.sedar.com.

# ADVISORY REGARDING FORWARD-LOOKING STATEMENTS

Certain statements in this MD&A constitute forward-looking statements or information (collectively referred to herein as "forward-looking statements") within the meaning of applicable securities legislation. Forward-looking statements generally can be identified by the words "believe", "anticipate", "expect", "plan", "estimate", "target", "continue", "could", "intend", "may", "potential", "predict", "should", "will", "objective", "project", "forecast", "goal", "guidance", "outlook", "effort", "seeks", "schedule" or other expressions of a similar nature suggesting future outcome or statements regarding an outlook.

Disclosure related to expected future commodity pricing or trends, revenue rates, equipment utilization or operating activity levels, operating costs, capital expenditures and other prospective guidance provided throughout this MD&A, including, but not limited to, information provided in the "Funds Flow from Operations and Working Capital" section regarding the Company's expectation that funds generated by operations combined with current and future credit facilities will support current operating and capital requirements, information provided in the "New Builds and Major Retrofits" section, information provided in the "Financial Instruments" section regarding Venezuela and information provided in the "Outlook" section regarding the general outlook for 2023, are examples of forward-looking statements.

These statements are not representations or guarantees of future performance and are subject to certain risks and unforeseen results. The reader should not place undue reliance on forward-looking statements as there can be no assurance that the plans, initiatives, projections, anticipations or expectations upon which they are based will occur. The forward-looking statements are based on current assumptions, expectations, estimates and projections about the Company and the industries and environments in which the Company operates, which speak only as of the date such statements were made or as of the date of the report or document in which they are contained. These assumptions include, among other things: the fluctuation in commodity prices may pressure customers to modify their capital programs; the status of current negotiations with the Company's customers and vendors; customer focus on safety performance; existing term contracts that may not be renewed or are terminated prematurely; the Company's ability to provide services on a timely basis and successfully bid on new contracts; successful integration of acquisitions; the general stability of the economic and political environments in the jurisdictions where we operate, pandemics, and impacts of geopolitical events such as the hostilities between Ukraine and the Russian Federation and the global community responses thereto.

The forward-looking statements are subject to known and unknown risks, uncertainties and other factors that could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such risk factors include, among others: general economic and business conditions which will, among other things, impact demand for and market prices of the Company's services and the ability of the Company's customers to pay accounts receivable balances; volatility of and assumptions regarding commodity prices; foreign exchange exposure; fluctuations in currency and interest rates; inflation; economic conditions in the countries and regions in which the Company conducts business; political uncertainty and civil unrest; the Company's ability to implement its business strategy; impact of competition and industry conditions; risks associated with long-term contracts; force majeure events; pandemics; determinations by Organization of Petroleum Exporting Countries ("OPEC") and other countries (OPEC and various other countries are referred to as "OPEC+") regarding production levels; loss of key customers; litigation risks, including the Company's defence of lawsuits; risks associated with contingent liabilities and potential unknown liabilities; availability and cost of labour and other equipment, supplies and services; business interruption and casualty losses; the Company's ability to complete its capital programs; operating hazards and other difficulties inherent in the operation of the Company's oilfield services equipment; availability and cost of financing and insurance; access to credit facilities and debt capital

markets; availability of sufficient cash flow to service and repay its debts; impairment of capital assets; the Company's ability to amend or comply with covenants under the credit facility and other debt instruments; actions by governmental authorities; impact of and changes to laws and regulations impacting the Company and the Company's customers, and the expenditures required to comply with them (including safety and environmental laws and regulations and the impact of climate change initiatives on capital and operating costs); safety performance; environmental contamination; shifting interest to alternative energy sources; environmental activism; the adequacy of the Company's provision for taxes; tax challenges; the impact of, and the Company's response to COVID-19 or other pandemics; workforce and reliance on key management; technology; cybersecurity risks; seasonality and weather; risks associated with acquisitions and ability to successfully integrate acquisitions; risks associated with internal controls over financial reporting; the impact of the ongoing hostilities between Ukraine and the Russian Federation and the global community responses thereto and other risks and uncertainties affecting the Company's business, revenues and expenses.

In addition, the Company's operations and levels of demand for its services have been, and at times in the future may be, affected by political risks and developments, such as expropriation, nationalization, or regime change, and by national, regional and local laws and regulations such as changes in taxes, royalties and other amounts payable to governments or governmental agencies, environmental protection regulations, the global COVID-19 pandemic, the potential reinstatement or removal of COVID-19 mitigation strategies and the impact thereof upon the Company, its customers and its business, new pandemics, ongoing hostilities between Ukraine and the Russian Federation, related potential future impact on the supply of oil and natural gas to Europe by Russia and the impact of global community responses to the ongoing conflict.

Should one or more of these risks or uncertainties materialize, or should any of the Company's assumptions prove incorrect, actual results from operations may vary in material respects from those expressed or implied by the forward-looking statements. The impact of any one factor on a particular forward-looking statement is not determinable with certainty as such factors are interdependent upon other factors, and the Company's course of action would depend upon its assessment of the future considering all information then available. Unpredictable or unknown factors not discussed in this MD&A could also have material adverse effects on forward-looking statements.

For additional information refer to the "Risks and Uncertainties" section of this MD&A and the "Risk Factors" section of the Company's Annual Information Form. Readers are cautioned that the lists of important factors contained herein are not exhaustive. Unpredictable or unknown factors not discussed in this MD&A could also have material adverse effects on forward-looking statements.

The forward-looking statements contained in this MD&A are expressly qualified in their entirety by this cautionary statement. The forward-looking statements contained herein are made as of the date hereof and the Company undertakes no obligation to update publicly or revise any forward-looking statements or information, whether as a result of new information, future events or otherwise, except as required by law.

## **NON-GAAP MEASURES**

This MD&A contains references to Adjusted EBITDA, Adjusted EBITDA per common share and Consolidated EBITDA. These non-GAAP measures do not have any standardized meaning prescribed by IFRS and accordingly, may not be comparable to similar measures used by other companies. The non-GAAP measures included in this MD&A should not be considered as an alternative to, or more meaningful than, the IFRS measures from which they are derived or to which they are compared. The definition and method of calculation of the non-GAAP measures included in this MD&A are included in the "Overview and Selected Annual Information" section.

# **OVERVIEW AND SELECTED ANNUAL INFORMATION**

(\$ thousands, except per share data and operating information)

		2022		2021	Change	% change	!	2020	Change	% change
Revenue	1	,577,329		995,594	581,735	58	П	936,818	58,776	6
Adjusted EBITDA 1		373,618		213,173	160,445	75		241,525	(28,352)	(12)
Adjusted EBITDA per common share 1										
Basic	\$	2.13	\$	1.31	\$ 0.82	63		\$ 1.49	\$ (0.18)	(12)
Diluted	\$	2.12	\$	1.31	\$ 0.81	62		\$ 1.49	\$ (0.18)	(12)
Net income (loss) attributable to common shareholders		8,128		(159,475)	167,603	nn	ı	(79,329)	(80,146)	nm
Net income (loss) attributable to common shareholders per common share										
Basic	\$	0.05	\$	(0.98)	\$ 1.03	nn	n	\$ (0.49)	\$ (0.49)	nm
Diluted	\$	0.05	\$	(0.98)	\$ 1.03	nn	n	\$ (0.49)	\$ (0.49)	nm
Cash provided by operating activities		319,962		178,642	141,320	79		246,974	(68,332)	(28)
Funds flow from operations		371,956		190,695	181,261	95		210,265	(19,570)	(9)
Funds flow from operations per common share										
Basic	\$	2.12	\$	1.17	\$ 0.95	81		\$ 1.30	\$ (0.13)	(10)
Diluted	\$	2.11	\$	1.17	\$ 0.94	80		\$ 1.30	\$ (0.13)	(10)
Total assets	3	,183,904	2	,977,054	206,850	7		3,054,493	(77,439)	(3)
Long-term debt, net of cash <sup>2</sup>		507,009	1,	,440,579	(933,570)	(65	)	1,340,407	100,172	7
Dividends per common share	\$		\$		\$ _	_		\$ 0.06	\$ (0.06)	nm

nm - calculation not meaningful

# FINANCIAL POSITION AND CAPITAL EXPENDITURES HIGHLIGHTS

As at December 31, (\$ thousands)	2022	2021	2020
Working capital (deficit) 1, 2	(707,800)	104,228	103,036
Cash	49,880	13,305	44,198
Long-term debt	556,889	1,453,884	1,384,605
Long-term debt, net of cash	507,009	1,440,579	1,340,407
Total long-term financial liabilities	562,837	1,458,211	1,390,647
Total assets	3,183,904	2,977,054	3,054,493
Long-term debt to long term-debt plus shareholder's equity ratio	0.30	0.55	0.50

<sup>&</sup>lt;sup>1</sup> See non-GAAP Measures section

<sup>&</sup>lt;sup>1</sup> Adjusted EBITDA and Adjusted EBITDA per common share are used by management and investors to analyze the Company's profitability based on the Company's principal business activities prior to how these activities are financed, how assets are depreciated, amortized, and impaired and how the results are taxed in various jurisdictions. Additionally, in order to focus on the core business alone, amounts are removed related to foreign exchange, share-based compensation expense, the sale of assets, restructuring expenses, gain on repurchase of unsecured Senior Notes and fair value adjustments on financial assets and liabilities, as the Company does not deem these items to relate to its core drilling and well servicing business. Adjusted EBITDA is not intended to represent net income (loss) as calculated in accordance with IFRS.

<sup>2</sup> Change in long-term debt, net of cash was largely due to its \$900.0 million revolving credit facility being classified as current.

<sup>&</sup>lt;sup>2</sup> Change in working capital (deficit), was largely due to its \$900.0 million revolving credit facility being classified as current.

(\$ thousands)	2022	2021	Change	% change	2020	Change	% change
Capital expenditures							
Upgrade/growth	68,763	20,492	48,271	nm	10,013	10,479	nm
Maintenance	105,630	44,760	60,870	nm	40,229	4,531	11
Proceeds from disposals of property and equipment	(47,544)	(7,228)	(40,316)	nm	(31,829)	24,601	(77)
Net capital expenditures before acquisitions	126,849	58,024	68,825	nm	18,413	39,611	nm
Acquisition of 35 drilling rigs, related equipment, land and buildings	_	117,928	(117,928)	nm	_	117,928	nm
Net capital expenditures	126,849	175,952	(49,103)	(28)	18,413	157,539	nm

nm - calculation not meaningful

# Adjusted EBITDA is calculated as follows:

(\$ thousands)	2022	2021	2020
Loss before income taxes	(6,373)	(194,462)	(120,528)
Add-back/(deduct)			
Interest expense	119,277	97,596	107,374
Accretion of deferred financing charges	8,800	10,819	11,887
Depreciation	281,137	288,188	374,705
Impairment	_	_	11,480
Share-based compensation	19,711	6,377	(2,121)
(Gain) loss on asset sale	(29,347)	(3,596)	3,437
Gain on repurchase of unsecured Senior Notes 1	_	(7,431)	(162,849)
Foreign exchange and other (gain) loss	(19,587)	11,102	(5,726)
Loss from investment in joint ventures	_	_	1,349
Restructuring	_	4,580	16,042
Adjusted EBITDA from investment in joint ventures		_	6,475
Adjusted EBITDA	373,618	213,173	241,525

<sup>&</sup>lt;sup>1</sup> See "Interest expense" section for definition of Senior Notes.

# Consolidated EBITDA

Consolidated EBITDA, as defined in the Company's Credit Facility agreement, is used in determining the Company's compliance with its covenants. The Consolidated EBITDA is substantially similar to Adjusted EBITDA.

## Working Capital

Working capital is defined as current assets less current liabilities as reported on the consolidated statements of financial position.

## **NATURE OF OPERATIONS**

The Company is in the business of providing oilfield services to the oil and natural gas industry in Canada, the United States and internationally. Oilfield services provided by the Company include drilling and well servicing, oil sands coring, directional drilling, underbalanced and managed pressure drilling, equipment rentals and transportation.

The Company's Canadian operations span the four western provinces of British Columbia, Alberta, Saskatchewan and Manitoba and include the Northwest Territories and the Yukon. In the United States, the Company operates predominantly in the Rocky Mountain and southern regions, as well as the states of California, New Mexico, North Dakota and South Dakota. Internationally, the Company operates in Australia, Argentina, Bahrain, Kuwait, Oman, United Arab Emirates, and Venezuela. In addition to these international locations, the Company has operated in

several other countries in the past and may relocate equipment to other regions in the future depending on bidding opportunities and anticipated levels of future demand.

#### 2022 COMPARED WITH 2021

Revenue for the year ended December 31, 2022 was \$1,577.3 million, an increase of 58 percent from 2021 revenue of \$995.6 million. Adjusted EBITDA for 2022 totaled \$373.6 million (\$2.13 per common share), 75 percent higher than Adjusted EBITDA of \$213.2 million (\$1.31 per common share) for the year ended 2021.

Net income attributed to common shareholders for the year ended December 31, 2022 was \$8.1 million (\$0.05 per common share) compared with a net loss attributed to common shareholders of \$159.5 million (\$0.98 per common share) for the year ended December 31, 2021.

During 2022, the Company did not recognize any Canada Emergency Wage Subsidy program payments as compared with \$16.0 million recognized in 2021.

During the fourth quarter of 2022, the Company sold its Canadian directional drilling business, including all operating assets and personnel for a purchase price of \$5.0 million to Cathedral Energy Services Ltd. ("Cathedral"). The purchase price was satisfied through the issuance of 7,017,988 common shares of Cathedral. As part of the transaction, Cathedral and the Company have entered into a marketing and technology alliance which will further help support and expand the customer base of both companies in the Canadian market.

The Company's operating days were higher in 2022, as compared with 2021, as a result of supportive industry conditions driving activity improvements year-over-year.

The outlook for oilfield services continues to be positive reflecting year-over-year increases in oilfield services demand and activity. Global inflationary concerns have continued to prompt central banks to tighten monetary policies. Increasing interest rates, largely resulting from efforts to quell rising inflation, have subsequently led to uncertainty for global economies regarding recession risk and contracting economic growth. These factors continue to impact global energy commodity prices and add uncertainty to the macro-economic outlook over the short-term.

However, despite a potential economic slowdown in select major economies, demand for crude oil continues to improve year-over-year. Furthermore, OPEC+ nations continue to moderate supply and respond to market conditions. Moderate crude oil supply, coupled with positive commodity prices, have resulted in increased demand for oilfield services, driving both improved activity and drilling rig rates in the Company's North American segments year-over-year.

Over the near term, there remains uncertainty regarding the impacts of ongoing hostilities in Ukraine on the global economy and overall economic health and recessionary pressures in certain operating environments. Furthermore, there are several other factors that may impact the demand for crude oil and natural gas, commodity prices, and the demand for oilfield services.

The Company exited 2022 with a working capital deficit of \$707.8 million, compared with a working capital surplus of \$104.2 million as of December 31, 2021. The change in working capital year-over-year was largely due to its \$900.0 million revolving credit facility (the "Credit Facility") being classified as current. The Company has a history with successfully negotiating contractual terms and extending the maturity of the Credit Facility. The Company's available liquidity consisting of cash and available borrowings under its Credit Facility totaled \$67.2 million as of December 31, 2022, compared to \$15.8 million at December 31, 2021. The available liquidity increased by \$51.4 million primarily due to the increase in operating activity and increasing funds flow from operations.

## **2021 COMPARED WITH 2020**

The macro-economic conditions impacting the oil and natural gas industry continued to recover over the course of the 2021 year from the impact of the novel coronavirus ("COVID-19") pandemic, which began in early 2020. The wide distribution of COVID-19 vaccines and subsequent rising vaccination rates globally resulted in governments and health authorities easing travel and social distancing restrictions, which increased global economic activity and mobility. The increase in global mobility and economic activity in 2021 as compared with 2020 supported, in part, the recovery of global crude oil demand.

During the third quarter of 2021, the Company acquired a fleet of 35 land-based drilling rigs located in Canada, as well as related equipment and certain real property, for \$117.9 million. The Company funded the purchase price with cash on hand and available Credit Facilities.

#### REVENUE AND OILFIELD SERVICES EXPENSE

(\$ thousands)	2022	2021	Change	% change
Revenue				
Canada	434,982	249,679	185,303	74
United States	892,086	538,896	353,190	66
International	250,261	207,019	43,242	21
Total revenue	1,577,329	995,594	581,735	58
Oilfield services expense	1,155,083	744,195	410,888	55

Revenue for the year ended December 31, 2022 totaled \$1,577.3 million, a 58 percent increase from the year ended December 31, 2021 revenue of \$995.6 million. The increase in total revenue during the year ended December 31, 2022 was primarily due to favourable industry conditions and supportive oil and natural gas commodity prices, increasing demand for oilfield services. A positive foreign exchange translation impact further contributed to the increase in revenue reported in Canadian currency. In addition, operational activity increased as a result of the Company's timing of the acquisition of 35 land-based drilling rigs in Canada during the third quarter of 2021.

#### **CANADIAN OILFIELD SERVICES**

	2022	2021	Change	% change
Revenue (\$ thousands)	\$ 434,982	\$ 249,679	\$ 185,303	74
Marketed drilling rigs <sup>1,2</sup>				
Opening balance	127	101		
Acquisition	_	35		
Placed into reserve	(4)	(9)		
Ending balance	123	127	(4)	(3)
Drilling operating days <sup>1,3</sup>	13,589	8,979	4,610	51
Drilling rig utilization (%) 1	27.1	18.5	8.6	46
Well servicing rigs				
Opening balance	52	52		
Decommissions	(5)	_		
Ending balance	47	52	(5)	(10)
Well servicing operating hours	47,269	36,254	11,015	30
Well servicing utilization (%)	24.9	19.1	5.8	30

<sup>&</sup>lt;sup>1</sup>Excludes coring rig fleet.

The Company recorded revenue of \$435.0 million in Canada for the year ended December 31, 2022, an increase of 74 percent from \$249.7 million recorded for the year ended December 31, 2021. For the year ended December 31, 2022, total revenue generated from the Company's Canadian operations was 28 percent of the Company's total revenue compared with 25 percent in the prior year.

For the year ended December 31, 2022, the Company recorded 13,589 drilling operating days in Canada, an increase of 51 percent as compared with 8,979 drilling operating days for the year ended December 31, 2021. Well servicing hours increased by 30 percent to 47,269 operating hours compared with 36,254 operating hours for the year ended December 31, 2021.

<sup>&</sup>lt;sup>2</sup>Total rigs: 131, (2021 - 137).

<sup>&</sup>lt;sup>3</sup> Defined as contract drilling days, between spud to rig release.

The operating and financial results for the Company's Canadian operations during 2022 were positively impacted by improved industry conditions that increased both drilling and well servicing activity. In addition, operational activity increased as a result of the Company's timing of the acquisition of 35 land-based drilling rigs in the third quarter of 2021. Offsetting the increase in financial results was the elimination of the Canada Emergency Wage Subsidy ("CEWS") program in 2021 by the Government of Canada, from which \$16.0 million were received by the Company during 2021.

During 2022, the Company moved four under-utilized drilling rigs into its Canadian reserve fleet and decommissioned six non-marketed drilling rigs and five well servicing rigs.

#### **UNITED STATES OILFIELD SERVICES**

	2022	2021	Change	% change
Revenue (\$ thousands)	\$ 892,086	\$ 538,896	\$ 353,190	66
Marketed drilling rigs <sup>1</sup>				
Opening balance	93	122		
Disposed	(1)	_		
Placed into reserve	(3)	(29)		
Ending balance	89	93	(4)	(4)
Drilling operating days <sup>2</sup>	17,928	12,242	5,686	46
Drilling rig utilization (%)	38.7	24.7	14.0	57
Well servicing rigs				
Opening balance	48	47		
Additions	_	1		
Decommissions	(1)	_		
Ending balance	47	48	(1)	(2)
Well servicing operating hours	 124,035	124,916	(881)	(1)
Well servicing utilization (%)	 70.8	71.7	(1)	(1)

<sup>&</sup>lt;sup>1</sup> Total rigs: 117, (2021 - 127).

For the year ended December 31, 2022, revenue of \$892.1 million was recorded in the United States, an increase of 66 percent from the \$538.9 million recorded in the prior year. The Company's United States operations accounted for 56 percent of the Company's total revenue in the 2022 fiscal year (2021 - 54 percent) and was the largest contributor to the Company's total revenue in 2022, consistent with the prior year.

In the United States, drilling operating days increased by 46 percent from 12,242 drilling operating days in 2021 to 17,928 operating days in 2022. For the year ended December 31, 2022, well servicing activity decreased one percent to 124,035 operating hours, from 124,916 operating hours in 2021.

Overall operating and financial results for the Company's United States operations reflected improved industry conditions, increased drilling activity and rig revenue rates, in addition to steady well servicing rig utilization. The financial results from the Company's United States operations were further positively impacted on the currency translation, as the United States dollar strengthened relative to the Canadian dollar for the year ended December 31, 2022.

During 2022, the Company sold one cold stacked drilling rig from its United States operations, transferred three under-utilized drilling rigs into its United States reserve fleet and decommissioned nine non-marketed drilling rigs and one well servicing rig.

<sup>&</sup>lt;sup>2</sup> Defined as contract drilling days, between spud to rig release.

#### INTERNATIONAL OILFIELD SERVICES

	2022	2021	Change	% change
Revenue (\$ thousands)	\$ 250,261	\$ 207,019	\$ 43,242	21
Marketed drilling and workover rigs <sup>1</sup>				
Opening balance	42	48		
Disposed	(2)	_		
Placed into reserve	(6)	(6)		
Ending balance	34	42	(8)	(19)
Drilling operating days <sup>2</sup>	3,973	3,574	399	11
Drilling rig utilization (%)	23.7	19.3	4.4	23

<sup>&</sup>lt;sup>1</sup> Total rigs: 43, (2021 - 48).

The Company's international revenues for the year ended December 31, 2022 increased 21 percent to \$250.3 million from \$207.0 million recorded in the year ended December 31, 2021. The Company's international operations accounted for 16 percent of the Company's total revenue in 2022 (2021 - 21 percent).

International drilling operating days totaled 3,973 in 2022 compared with 3,574 drilling operating days for the prior year, an increase of 11 percent.

Operating and financial results from the international operations reflected a steady and incrementally positive operating environment as COVID-19 related disruptions continued to dissipate. The financial results from the Company's international operations were further positively impacted on the currency translation, as the United States dollar strengthened relative to the Canadian dollar for the year ended December 31, 2022.

During 2022, the Company sold two cold-stacked drilling rigs located in Mexico for US \$34.0 million, transferred six under-utilized drilling rigs into its international operations reserve fleet, and decommissioned three non-marketed drilling rigs.

## **DEPRECIATION**

(\$ thousands)	2022	2021	Change	% change
Depreciation	281,137	288,188	(7,051)	(2)

Depreciation expense for the year decreased by two percent to \$281.1 million compared with \$288.2 million for the year ended 2021. The decrease in depreciation is due to certain operating assets having become fully depreciated in which case no further depreciation expense will be incurred on such assets. Offsetting the decrease to the depreciation expense are additional capital expenditures contributing to an increased asset base in addition to the negative impact of the foreign exchange translation on converting USD denominated depreciation expenses.

<sup>&</sup>lt;sup>2</sup> Defined as contract drilling days, between spud to rig release.

#### **GENERAL AND ADMINISTRATIVE**

(\$ thousands)	2022	2021	Change	% change
General and administrative	48,628	38,226	10,402	27
% of revenue	3.1	3.8		

For the year ended December 31, 2022, general and administrative expense totaled \$48.6 million (3.1 percent of revenue) compared with \$38.2 million (3.8 percent of revenue) for the year ended December 31, 2021, an increase of 27 percent. General and administrative expense on a per operating day basis decreased by nine percent for the year ended December 31, 2022, compared to the prior year. On an overall basis, the general and administrative expense increased in support of increased operational activity, the end of funding from the CEWS program (2021 - \$2.1 million), the full reinstatement of salary rollbacks and annual wage increases. Further increasing the general and administrative expense was the negative foreign exchange translation on converting USD denominated general and administrative expenses.

#### FOREIGN EXCHANGE AND OTHER (GAIN) LOSS

(\$ thousands)	2022	2021	Change	% change
Foreign exchange and other (gain) loss	(19,587)	11,102	(30,689)	nm

nm - calculation not meaningful

Included in this amount is the impact of foreign currency fluctuations in the Company's subsidiaries that have functional currencies other than the Canadian dollar.

#### **GAIN ON ASSET SALE**

(\$ thousands)	2022	2021	Change	% change
Gain on asset sale	(29,347)	(3,596)	(25,751)	nm

nm - calculation not meaningful

During the first quarter of 2022, the Company sold two drilling rigs that were cold-stacked in Mexico and other unrelated equipment. The net cash proceeds received for two drilling rigs were US \$33.1 million, resulting in a gain of US \$23.9 million or Canadian \$29.9 million.

# INTEREST EXPENSE

(\$ thousands)	2022	2021	Change	% change
Interest expense	119,277	97,596	21,681	22

Interest expenses were incurred on the Company's Credit Facility, the United States dollar denominated unsecured Senior Notes (the "Senior Notes"), \$37.0 million of subordinate convertible debentures (the "Convertible Debentures") prior to conversion, capital lease and other obligations.

Interest expense increased by 22 percent for the year ended December 31, 2022, compared with the same period in 2021. The increase is the result of higher overall borrowing and higher interest rates. The negative translational impact on USD denominated debt further increased interest expense for the year ended December 31, 2022. The Company is exposed to a floating interest rate on the Credit Facility and this rate has increased year over year.

# **INCOME TAX (RECOVERY)**

(\$ thousands)	2022	2021	Change	% change
Current income tax	995	989	6	1
Deferred income tax (recovery)	(15,854)	(39,443)	23,589	(60)
Total income tax (recovery)	(14,859)	(38,454)	23,595	(61)
Effective income tax rate (%)	233.2	19.8		

The effective income tax rate for the year ended December 31, 2022 was 233.2 percent compared with 19.8 percent for the year ended December 31, 2021. The effective tax rate was impacted by operating earnings and gains in foreign jurisdictions.

# **FUNDS FLOW FROM OPERATIONS AND WORKING CAPITAL**

(\$ thousands, except per share data)	2022	2021	Change	% change
Cash provided by operating activities	319,962	178,642	141,320	79
Funds flow from operations	371,956	190,695	181,261	95
Funds flow from operations per common share	\$2.12	\$1.17	0.95	81
Working capital	(707,800)	104,228	(812,028)	nm

nm - calculation not meaningful

For the year ended December 31, 2022, the Company generated funds flow from operations of \$372.0 million (\$2.12 per common share) an increase of 95 percent from \$190.7 million (\$1.17 per common share) for the year ended December 31, 2021. The increase in funds flow from operations in 2022 compared with 2021 is largely due to the increase in activity compared with the prior period as a result of the oil and natural gas industry's improving operating environment. The significant factors that may impact the Company's ability to generate funds flow from operations in future periods are outlined in the "Risks and Uncertainties" section of this MD&A.

As of December 31, 2022, the Company's working capital was a deficit of \$707.8 million, compared with a working capital surplus of \$104.2 million as of December 31, 2021. The change in working capital year-over-year was largely due to its Credit Facility being classified as current. The Company's Credit Facility provides for total borrowings of \$900.0 million of which \$17.3 million was undrawn and available at December 31, 2022.

# **INVESTING ACTIVITIES**

(\$ thousands)	2022	2021	Change	% change
Acquisition of 35 drilling rigs, related equipment, land and buildings	_	(117,928)	117,928	nm
Purchase of property and equipment	(174,393)	(65,252)	(109,141)	nm
Proceeds from disposals of property and equipment	47,544	7,228	40,316	nm
Distribution to non-controlling interest	(1,852)	_	(1,852)	nm
Net change in non-cash working capital	7,244	1,366	5,878	nm
Cash used in investing activities	(121,457)	(174,586)	53,129	(30)

nm - calculation not meaningful

Net purchases of property and equipment during the fiscal year ending 2022 totaled \$126.8 million (2021 - \$58.0 million). The purchase of property and equipment relates primarily to \$105.6 million in maintenance capital and \$68.8 million in upgrade capital (2021 - \$44.8 million and \$20.5 million, respectively).

#### **FINANCING ACTIVITIES**

(\$ thousands)	2022	2021	Change	% change
Proceeds from long-term debt	71,158	162,269	(91,111)	(56)
Repayments of long-term debt	(101,080)	(89,532)	(11,548)	13
Lease obligation principal repayments	(12,263)	(6,845)	(5,418)	79
Interest paid	(118,110)	(99,751)	(18,359)	18
Purchase of common shares held in trust	(1,750)	(1,173)	(577)	49
Cash used in financing activities	(162,045)	(35,032)	(127,013)	nm

nm - calculation not meaningful

As at December 31, 2022, the amount of available borrowings under the Credit Facility was \$17.3 million. In addition, the Company has available a US \$50.0 million secured letter of credit facility, of which US \$3.6 million was available as of December 31, 2022.

During the fourth quarter of 2021, the Company amended and restated its existing credit agreement with its syndicate lenders, which provides a revolving Credit Facility of \$900.0 million. The amendments include an extension to the maturity date of the Credit Facility to the earlier of: (i) six months prior to maturity date of the Senior Notes due April 15, 2024, and (ii) November 25, 2024. No principal payments are due until then. The amended and restated Credit Facility provides the Company with continued access to revolver capacity in a dynamic industry environment.

On June 7, 2022, the Company settled its Convertible Debentures of \$37.0 million through the issuance of 21,142,857 common shares of the Company at conversion price of \$1.75. The holders' election to convert the Convertible Debentures were made following the issue of notice by the Company.

During the second quarter of 2019, the Company issued US \$700.0 million of Senior Notes due 2024 bearing interest at 9.25% per annum. The net proceeds of the Senior Notes offering and cash on hand were used to repay all outstanding amounts under the Company's US \$700.0 million senior loan facility, terminating that facility. The Senior Notes may be redeemed by the Company, in whole or in part, at any time on or after April 15, 2021 at a redemption price of 104.625% of the principal amount, after April 15, 2022 at a redemption price of 102.313% of the principal amount; and after April 15, 2023 at 100% of the principal amount, in all cases plus accrued interest up to but excluding the redemption date.

The current capital structure of the Company consisting of the Credit Facility and the Senior Notes, allows the Company to utilize funds flow generated to reduce debt in the near term with greater flexibility than a more non-callable weighted capital structure.

The Company generally may, at any time and from time to time acquire Senior Notes for cancellation by means of open market purchases or negotiated transactions. However, applicable covenants in the Credit Facility limit the Company's ability to make further repurchases of the Senior Notes to \$25.0 million, provided that additional Senior Notes may be repurchased for redemption in excess of the \$25.0 million limit if certain criteria are met.

# Covenants

The following is a list of the Company's currently applicable covenants pursuant to the Credit Facility and the covenant calculations as at December 31, 2022:

	Covenant	December 31, 2022
The Credit Facility		
Consolidated EBITDA <sup>1</sup>	> \$140.0 million	\$ 373,618
Consolidated EBITDA to Consolidated Interest Expense <sup>1,2</sup>	≥ 2.50	3.22
Consolidated Senior Debt to Consolidated EBITDA <sup>1,3</sup>	≤ 3.00	2.23

<sup>1</sup> Please refer to "Non-GAAP Measures" and "Overview and Select Annual Information" sections for Consolidated EBITDA definition.

As at December 31, 2022 the Company was in compliance with all covenants related to the Credit Facility.

# The Credit Facility

The amended and restated credit agreement, a copy of which is available on SEDAR, provides the Company with its Credit Facility and includes requirements that the Company comply with certain covenants including a minimum Consolidated EBITDA requirement, a Consolidated EBITDA to Consolidated Interest Expense ratio and a Consolidated Senior Debt to Consolidated EBITDA ratio.

The Credit Facility also contains certain covenants that place restrictions on the Company's ability to repurchase or redeem Senior Notes and Convertible Debentures; to create, incur or assume additional indebtedness; change the Company's primary business; enter into mergers or amalgamations; and dispose of property. In the most recent amendment and restatement of the credit agreement, dated December 17, 2021, permitted encumbrances are limited to \$25.0 million.

#### Senior Notes

The note indenture governing the Senior Notes, a copy of which is available on SEDAR, contains certain restrictions and limitations on the Company's ability to pay dividends; purchase and redeem shares and subordinated debt of the Company; and make certain restricted investments. These restrictions and limitations are tempered by the existence of a number of exceptions to the general prohibitions, including baskets allowing for restricted payments.

The note indenture also restricts the Company's ability to incur additional indebtedness if the Fixed Charge Coverage Ratio determined on a pro forma basis for the most recently ended four fiscal quarter period for which internal financial statements are available is not at least 2.0 to 1.0. As at December 31, 2022, the Company has not incurred additional indebtedness that would require the Fixed Charge Coverage Ratio to be calculated. As is the case with restricted payments, there are a number of exceptions to this prohibition on the incurrence of additional indebtedness, including the incurrence of additional debt under credit facilities up to the greater of \$900.0 million or 22.5 percent of the Company's consolidated tangible assets and of additional secured debt subordinated to the credit facilities up to the greater of US \$125.0 million or four percent of the Company's consolidated tangible assets.

<sup>&</sup>lt;sup>2</sup> Consolidated Interest Expense is defined as all interest expense calculated on twelve month rolling consolidated basis and excluding Senior Notes interest in repurchase.

<sup>&</sup>lt;sup>3</sup> Consolidated Senior Debt is defined as Consolidated Total Debt minus Subordinated Debt.

#### **CONTRACTUAL OBLIGATIONS**

In the normal course of business, the Company enters into various commitments that will have an impact on future operations. These commitments relate primarily to the Credit Facility, the Senior Notes, Convertible Debentures and lease obligations.

A summary of the Company's total contractual obligations including interest as of December 31, 2022, is as follows:

(\$ thousands)	< 1 Year <sup>2</sup>	1-3 Years <sup>2</sup>	4-5 Years	After 5 Years	Total
Credit Facility 1	948,576	_	_	_	948,576
Senior Notes <sup>1</sup>	52,295	591,498	_	_	643,793
Lease obligations	11,744	6,962	16	_	18,722
	1,012,615	598,460	16	_	1,611,091

<sup>&</sup>lt;sup>1</sup> Interest on the bank credit facilities is calculated based on the amount drawn at December 31, 2022 and the applicable bankers' acceptance/LIBOR interest rates outstanding as at December 31, 2022. USD denominated balances are converted using the foreign exchange rate as of December 31, 2022.

#### FINANCIAL INSTRUMENTS

As at December 31, 2022, the Company's financial instruments include cash, accounts receivables, investments, accounts payable and accruals, operating lines of credit, lease obligations and long-term debt. The Company classifies and measures cash and accounts receivable as financial assets at amortized cost, and classifies and measures accounts payable and accruals, operating lines of credit and long-term debt as financial liabilities at amortized cost. The fair values of these financial instruments (other than long-term debt) approximate their carrying amount due to the short-term maturity of these instruments. Long-term debt approximates their fair values due to the variable interest rates applied, which approximate market interest rates. The Company classifies and measures investments at fair value through profit or loss.

The Company's financial instruments are associated with various risks, some of which are described below.

### Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises principally from the Company's accounts receivable balances owing from customers operating primarily in the oil and natural gas industry in Canada, the United States and internationally. The carrying amount of accounts receivable represents the maximum credit exposure as at December 31, 2022.

The Company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of 36 months before December 31, 2022 or December 31, 2021 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customer to settle the receivables.

<sup>&</sup>lt;sup>2</sup> Includes interest of \$118.2 million for the less than one year and \$26.2 million for the 1-3 year terms respectively.

On that basis, the loss allowance as at December 31, 2022 and December 31, 2021 was determined as follows for trade receivables:

As at December 31, 2022	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
Expected loss rate	2.0 %	2.5 %	10.5 %	26.0 %	
Gross carrying amount 1	167,628	92,939	21,402	28,977	310,946
Loss allowances	3,353	2,323	2,247	7,537	15,460
As at December 31, 2021	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
Expected loss rate	2.0 %	5.0 %	15.0 %	41.0 %	
Gross carrying amount 1	92,373	60,190	14,414	23,780	190,757
Loss allowances	1,847	3,010	2,162	9,762	16,781

<sup>1</sup> Gross carrying amount excludes unbilled revenue and other receivables of \$64.4 million for year ended December 31, 2022 (2021 - \$52.8 million).

As part of the Company's international operations, it provided oilfield services in Venezuela pursuant to contracts that expired or were terminated in or prior to the second quarter of 2020. As at December 31, 2022, the Company had accounts receivable of approximately \$5.5 million for work performed pursuant to these contracts in Venezuela. Though the Company has a history of collecting accounts receivable in Venezuela, due to the continuing political unrest in that country as well as government-imposed sanctions that restrict the Company's activities in and related to Venezuela, there can be no assurance that the Company will be successful in collecting all of such accounts receivable outstanding.

The loss allowance for trade receivables as at December 31, 2022 reconciles to the opening loss allowances as follows:

(\$ thousands)	2022	2021
Opening balance - January 1	16,781	16,566
Increase in loss allowance recognized in profit or loss	_	1,379
Receivables written off as uncollectible	(1,855)	(1,120)
Effect of movement in exchange rates	896	(44)
Closing balance - December 31	15,460	16,781

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, among others, the failure of a debtor to engage in a repayment plan with the Company, and failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on trade receivables are presented as net losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

#### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they are due. The Company manages liquidity by forecasting cash flows on an annual basis and secures sufficient credit facilities to meet financing requirements that exceed anticipated internally generated funds.

On December 17, 2021, the Company amended and extended the existing \$900.0 million Credit Facility agreement with its syndicate of lenders. For details regarding these amendments, refer to "Financing Activities" section. The amendments and extension provide the Company with continued access to revolver capacity and near-term flexibility in a volatile oil price environment. As at December 31, 2022, the remaining contractual maturity Credit Facility is the earlier of: (i) six months prior to maturity date of the unsecured Senior Notes (the "Senior Notes") due April 15, 2024, and (ii) November 25, 2024 and as such has been classified as current. The Company has a history with successfully negotiating contractual terms and extending the maturity of the Credit Facility. As at the date of the consolidated financial statements, the Company has not entered into formal discussions about the renewal and extension of its existing Credit Facility with the Credit Facility syndicate.

#### Market risk

Market risk is the risk that any changes in market rates and prices, such as interest rates and foreign exchange rates, will affect the Company's net income or the value of its financial instruments.

#### Interest rate risk

The Company is exposed to interest rate risk with respect to its bank credit facilities which bear interest at floating market rates. For the year ended December 31, 2022, if interest rates applicable to its bank credit facilities had been 0.25 percent higher or lower, with all other variables held constant, income before income taxes would have been \$2.2 million lower or higher.

# Foreign currency exchange rate risk

Foreign currency risk can only arise on financial instruments that are denominated in a currency other than the functional currency in which they are measured. The Company has largely hedged its exposure to foreign exchange risk through the issuance of the USD denominated Senior Notes. Currency translation related risks are therefore not included in the assessment of the Company's exposure to currency risks.

Translation exposures arise from financial and non-financial items held by an entity (for example, a subsidiary) with a functional currency different from the Company's presentation currency. However, foreign currency denominated inter-company receivables and payables which do not form part of a net investment in a foreign operation would be included in the sensitivity analysis for foreign currency risks, because even though the balances eliminate in the consolidated balance sheet, the effect on profit or loss of their revaluation under IAS 21 is not fully eliminated.

At December 31, 2022, had the Canadian dollar weakened or strengthened by \$0.01 against the United States dollar, with all other variables held constant, the Company's income loss before income taxes would have been \$4.3 million higher or lower.

#### **NEW BUILDS AND MAJOR RETROFITS**

During the year-ended December 31, 2022, the Company:

- sold one cold-stacked drilling rig from the United States fleet and two cold-stacked drilling rigs from its international fleet,
- moved four under-utilized drilling rigs to its Canadian reserve fleet, three under-utilized drilling rigs to its United States reserve fleet, and six under-utilized drilling rigs to its international reserve fleet,
- decommissioned six non-marketed rigs in its Canadian fleet, nine non-marketed rigs in its United States fleet, and three non-marketed in its international fleet, and;
- decommissioned five well-servicing rigs in its Canadian fleet and one well-servicing rig in its United Sates fleet.

The Company is currently directing capital expenditures primarily to maintenance capital items and selective upgrades.

# **SUMMARY QUARTERLY RESULTS**

(\$ thousands, except per share data)	Q4-2022	Q3-2022	Q2-2022	Q1-2022	Q4-2021	Q3-2021	Q2-2021	Q1-2021
Revenue	467,980	432,550	344,123	332,676	296,166	268,578	212,306	218,544
Adjusted EBITDA <sup>1</sup> Adjusted EBITDA per common share <sup>1</sup>	129,963	105,358	68,332	69,965	57,861	59,769	45,645	49,898
Basic	\$0.76	\$0.54	\$0.40	\$0.43	\$0.35	\$0.37	\$0.28	\$0.31
Diluted	\$0.76	\$0.54	\$0.44	\$0.38	\$0.36	\$0.37	\$0.28	\$0.31
Net income (loss) attributable to common shareholders	11,897	17,782	(28,138)	6,587	(29,235)	(34,398)	(52,292)	(43,550)
Net income (loss) attributable to common shareholders per common share								
Basic	\$0.07	\$0.11	\$(0.17)	\$0.04	\$(0.18)	\$(0.21)	\$(0.32)	\$(0.27)
Diluted	\$0.07	\$0.11	\$(0.17)	\$0.04	\$(0.18)	\$(0.21)	\$(0.32)	\$(0.27)
Cash provided by operating activities	121,497	44,353	99,520	54,592	39,221	59,399	53,185	26,837
Funds flow from operations Funds flow from operations per common share	110,361	103,321	81,497	76,777	46,644	56,198	41,326	46,527
Basic	\$0.65	\$0.53	\$0.47	\$0.47	\$0.28	\$0.35	\$0.25	\$0.29
Diluted	\$0.65	\$0.52	\$0.52	\$0.42	\$0.29	\$0.34	\$0.25	\$0.29
Total long-term debt, net of cash	507,009	1,415,520	1,357,537	1,378,699	1,440,579	1,418,997	1,313,837	1,330,316

<sup>1</sup> See definition of "Non-GAAP Measures" in the "Overview and Selected Annual Information" section of this MD&A.

Variability in the Company's quarterly results is driven primarily by the seasonal operating environment in Canada and fluctuations in oil and natural gas commodity prices. Financial and operating results for the Company's Canadian oilfield services division are generally strongest during the first and fourth quarters, when the Company's customers conduct the majority of their drilling programs. Utilization rates typically decline during the second quarter as spring break-up weather conditions hinder mobility of the Company's equipment in Canada. Oil and natural gas commodity prices ultimately drive the level of exploration and development activities carried out by the Company's customers and the resulting demand for the oilfield services provided by the Company.

# **FOURTH QUARTER ANALYSIS**

Three months ended December 31

thousands execut nor share data and energting information)	Three months ended December 31				
(\$ thousands, except per share data and operating information)	2022	2021	Change	% change	
Revenue	467,980	296,166	171,814	58	
Adjusted EBITDA <sup>1</sup>	129,963	57,861	72,102	nm	
Adjusted EBITDA per common share <sup>1</sup>					
Basic	\$0.76	\$0.35	\$0.41	nm	
Diluted	\$0.76	\$0.36	\$0.40	nm	
Net income (loss) attributable to common shareholders	11,897	(29,235)	41,132	nm	
Net income (loss) attributable to common shareholders per common share					
Basic	\$0.07	\$(0.18)	\$0.25	nm	
Diluted	\$0.07	\$(0.18)	\$0.25	nm	
Cash provided by operating activities	121,497	39,221	82,276	nm	
Funds flow from operations	110,361	46,644	63,717	nm	
Funds flow from operations per common share					
Basic	\$0.65	\$0.28	\$0.37	nm	
Diluted	\$0.65	\$0.29	\$0.36	nm	
Weighted average common shares - basic (000s)	183,574	162,385	21,189	13	
Weighted average common shares - diluted (000s)	184,652	163,454	21,198	13	
Drilling	2022	2021	Change	% change	
Operating days <sup>2</sup>			2.1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Canada <sup>3</sup>	3,483	3,229	254	8	
United States	5,026	3,688	1,338	36	
International <sup>4</sup>	1,074	942	132	14	
 Total	9,583	7,859	1,724	22	
Drilling rig utilization (%)					
Canada <sup>3</sup>	27.6	22.9	4.7	21	
United States	43.0	29.4	13.6	46	
International <sup>4</sup>	25.4	20.1	5.3	26	
	2022	2021			
Well Servicing	2022	2021	Change	% change	
Operating hours  Canada	11,053	9,821	1,232	13	
United States	•	29,419	1,325	_	
Total	30,744 41,797	39,240	2,557	5 7	
	41,797	39,240	2,557	,	
Well servicing rig utilization rate (%)					
Canada	23.1	20.5	2.6	13	
United States	69.6	66.6	3.0	5	

nm - calculation not meaningful

<sup>&</sup>lt;sup>1</sup> See definition of "Non-GAAP Measures" in the "Overview and Selected Annual Information" section of this MD&A.
<sup>2</sup> Defined as contract drilling days, between spud to rig release.

<sup>&</sup>lt;sup>3</sup> Excludes coring rigs. <sup>4</sup> Includes workover rigs.

#### REVENUE AND OILFIELD SERVICES EXPENSE

(\$ thousands), three months ended December 31	2022	2021	Change	% change
Revenue				
Canada	121,668	90,243	31,425	35
United States	274,324	152,361	121,963	80
International	71,988	53,562	18,426	34
Total revenue	467,980	296,166	171,814	58
Oilfield services expense	325,247	228,146	97,101	43

The Company recorded revenue of \$468.0 million for the three months ended December 31, 2022, a 58 percent increase from the \$296.2 million recorded in the three months ended December 31, 2021. Drilling operating days for the fourth quarter of 2022 totaled 9,583 days, a 22 percent increase from the same quarter in the prior year of 7,859 drilling operating days. The increase in total revenue during the three months ended December 31, 2021 was primarily due to the global economic recovery, improving industry fundamentals, higher revenue rates and positive foreign currency translation.

Depreciation expense totaled \$73.0 million for the fourth quarter of 2022 compared with \$74.2 million for the fourth quarter of 2021.

General and administrative expense increased 26 percent to \$12.8 million (2.7 percent of revenue) for the fourth quarter of 2022 compared with \$10.2 million (3.4 percent of revenue) for the fourth quarter of 2021. The increase in general and administrative expense in the fourth quarter of 2022 compared with the prior year was in support of increased operational activity, the full reinstatement of salary rollbacks and annual wage increases. Further increasing the general and administrative expense was the negative foreign exchange translation on converting USD denominated general and administrative expense.

#### **OUTSTANDING SHARE DATA**

The following common shares and stock options were outstanding as of March 2, 2023:

	Number	Amount (\$)
Common shares	183,941,777	\$ 269,523
	Outstanding	Exercisable
Stock options (exercisable into common shares)	4,233,850	1,794,810

#### **OUTLOOK**

#### **Industry Overview**

The outlook for oilfield services continues to be positive with steady demand for services and tightening rig supply. Recessionary pressures for many global economies and continued inflationary concerns continue to add uncertainty to the outlook for the oil and natural gas industry. However, despite a potential economic slowdown in major economies, demand for crude oil is expected to improve year-over-year. Furthermore, OPEC nations continue to moderate supply and respond to market demands. As a result, global commodity prices have relatively steadied over the past three months, with the benchmark price of West Texas Intermediate ("WTI") averaging US \$84/bbl in November 2022, \$76/bbl in December 2022, and modestly increasing to average US \$78/bbl in January 2023.

The Company expects crude oil demand to remain relatively steady and anticipates that moderated oil supply in a positive commodity price environment will continue to support steady oilfield services activity and positive revenue rates over the course of the 2023 year. The Company continues to expect North American oil and natural gas producers to remain committed to prioritizing shareholder returns. However, the Company also expect producers maintain and grow production in consideration of well productivity declines and low drilled but uncompleted ("DUC") well inventory.

Over the short-term, there remains uncertainty regarding macro-economic conditions that may impact supply, demand, and pricing of crude oil and natural gas and related oilfield services. These factors include but are not limited to, recession risk and global economic health, the impact of ongoing hostilities in Ukraine, and the future supply of Russian oil and natural gas to Europe.

The Company remains committed to disciplined capital allocation and debt retirement. The Company has budgeted base capital expenditures for 2023 of approximately \$157.0 million, related to maintenance expenditures and selective growth projects. The Company may consider further upgrade or grow projects in response to customer demand and appropriate contract terms. As at January 1, 2023, the Company moved nine, four, and two under-utilized drilling rigs to its Canadian, United States, and international reserve fleets, respectively.

# **Canadian Activity**

Canadian activity, representing 28 percent of total revenue in 2022, remained steady over the fourth quarter due to supportive industry conditions and winter drilling conditions. The Company expects activity to remain stable in the first quarter of 2023 as operations continue through the winter drilling season. Furthermore, the recently announced industrial development agreement between the Government of British Columbia and Blueberry River First Nations is constructive for Canadian oil and natural gas activity and is expected to increase demand for drilling services in the respective region.

As of March 2, 2023, of our 114 marketed Canadian drilling rigs, approximately 48 percent are engaged under term contracts of various durations. Approximately 40 percent of our contracted rigs have a remaining term of six months or longer, although they may be subject to early termination.

# **United States Activity**

United States activity, representing 56 percent of total revenue in 2022, improved over the fourth quarter of 2022 due to supportive industry conditions and is expected to remain steady throughout the first quarter of 2023. Year over year, the Company expects activity improvements in the United States with improving revenue rates as contracts turnover and customers look to secure ready available equipment.

As of March 2, 2023, of our 86 marketed United States drilling rigs, approximately 74 percent are engaged under term contracts of various durations. Approximately 24 percent of our contracted rigs have a remaining term of six months or longer, although they may be subject to early termination.

# **International Activity**

International activity, representing 16 percent of total revenue in 2022, improved over the fourth quarter of 2022 with two drilling rigs in Oman commencing drilling programs. International activity is expected to remain steady over the first quarter of 2023 and improve in the second quarter of 2023 with a third drilling rig in Oman expected to activate and commence drilling. The Company expects activity of the two drilling rigs active in Bahrain and the two drilling rigs active in Kuwait to remain steady. By mid-2023, the Company expects seven of the eight marketed drilling rigs in the Middle East will be active and operating on long-term contracts. Operations in Australia are expected to remain steady over the first quarter of 2023 and incrementally improve over the course of the 2023 year. Operations in Argentina, with two drilling rigs active, are also expected remain steady in the first quarter of 2023.

As of March 2, 2023, of our 32 marketed international drilling rigs, approximately 50 percent are engaged under term contracts of various durations. Approximately 75 percent of our contracted rigs have a remaining term of six months or longer, although they may be subject to early termination.

#### **CRITICAL ACCOUNTING ESTIMATES**

Management is required to make judgments, assumptions and estimates in applying its accounting policies and practices, which have a significant impact on the financial results of the Company. These significant accounting policies involve critical accounting estimates due to complex judgments and assumptions. These estimates, judgments and assumptions are based on the circumstances that exist at the reporting date and may affect the reported amounts of income and expenses during the reporting periods and the carrying amounts of assets, liabilities, accruals, provisions, contingent liabilities, other financial obligations, as well as the determination of fair values.

The critical accounting estimates identified and used by the Company are set out below. Each of the below estimates may have an impact on all of the Company's segments and on various line items in the Company's financial statements. Such estimates can have flow through effects on the Company's financial position and performance as set out in the Company's financial statements. Readers are cautioned that the following list of critical accounting estimates is not exhaustive and other items may also be affected by estimates and judgments.

#### Property and Equipment

The estimated useful life, residual value and depreciation methods selected are the Company's best estimate of such and are based on industry practice, historical experience and other applicable factors. These assumptions and estimates are subject to change as more experience is obtained or as general market conditions change, both of which could impact the operations of the Company's property and equipment.

#### **Impairment**

For impairment testing, the assessment of facts and circumstances is a subjective process that often involves a number of estimates and is subject to interpretation. An impairment is recognized if the carrying value exceeds the recoverable amount for an asset or cash generating unit ("CGU.") Property and equipment are aggregated into CGUs based on their ability to generate separately identifiable and largely independent cash flows. The testing of assets or CGUs for impairment, as well as the assessment of potential impairment reversals, requires that the Company estimate an asset's or CGU's recoverable amount. The estimate of a recoverable amount requires a number of assumptions and estimates, including expected market prices, market supply and demand, margins and discount rates. These assumptions and estimates are subject to change as new information becomes available and changes in any of the assumptions could result in an impairment of an asset's or CGU's carrying value.

# Share-based Compensation

Measurement inputs include share price on measurement date, exercise price, expected volatility, expected life, expected dividends and the risk-free interest rate. Significant estimates and assumptions are used in determining the expected volatility based on weighted average historic volatility adjusted for changes expected due to publicly available information, weighted average expected life and expected forfeitures, based on historical experience and general option holder behavior. Changes to the input assumptions could have a significant impact on the share-based compensation liability and expense.

#### Income Taxes

The Company follows the liability method of accounting for income taxes. Under this method, deferred income taxes are recorded for the effect of any temporary difference between the accounting and income tax basis of an asset or liability, using the substantively enacted income tax rates. Current income taxes for the current and prior periods are measured at the amount expected to be recoverable from or payable to the taxation authorities based on the income tax rates enacted or substantively enacted at the end of the reporting period. The deferred income tax assets and liabilities are adjusted to reflect changes in enacted or substantively enacted income tax rates that are expected to apply, with the corresponding adjustment recognized in net income or in shareholders' equity depending on the item to which the adjustment relates.

Tax interpretations, regulations and legislation in the various jurisdictions in which the Company and its subsidiaries operate are subject to change. As such, income taxes are subject to measurement uncertainty and the interpretations can impact net income through the income tax expense arising from the changes in deferred income tax assets or liabilities.

# Allowance for Doubtful Accounts

The Company is subject to credit risk on accounts receivable balances and assesses the recoverability of accounts receivable balances on an ongoing basis. The Company establishes an allowance for estimated losses for uncollectible accounts as circumstances warrant. The allowance is determined based on customer credit risk characteristics and the days past due. Assessing accounts receivable balances for recoverability involves significant judgment and uncertainty, including estimates of future events. Changes in circumstances underlying these estimates may result in adjustments to the allowance for doubtful accounts in future periods.

## Functional Currency

The Company determines functional currency based on the primary economic environment in which the entity operates. This includes a number of factors that must be considered by the Company in using its judgment to determine the appropriate functional currency for each entity.

#### **CHANGE IN ACCOUNTING POLICY**

There were no new or amended accounting standards or interpretations adopted during the year ended December 31, 2022.

#### RECENT ACCOUNTING PRONOUNCEMENTS

There are new accounting standards, amendments to accounting standards and interpretations that are effective for annual periods beginning on or after January 1, 2023, and have not been applied in preparing the Consolidated Financial Statements for the year ended December 31, 2022. These standards and interpretations are not expected to have a material impact on the Company's Consolidated Financial Statements or the Company's business.

#### DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

Management is responsible for the preparation of the Company's Consolidated Financial Statements, as well as the general reasonableness of the Company's financial reporting. The Board of Directors is responsible for overseeing management's performance of its financial reporting and internal control responsibilities. The Board of Directors exercises this responsibility with the assistance of the Audit Committee of the Board of Directors.

# MANAGEMENT'S REPORT AND DISCLOSURE CONTROLS AND PROCEDURES (DC&P)

The Company's disclosure controls and procedures (DC&P) have been designed to provide reasonable assurance that all relevant information is identified and communicated to the President & Chief Operating Officer (COO), Chief Financial Officer (CFO), and Board of Directors in order for appropriate and timely decisions regarding public disclosure to be made.

For the year ended December 31, 2022, management conducted an evaluation of the Company's Disclosure Controls and Procedures under the supervision of the President & COO and the CFO. Based on this evaluation, the President & COO and CFO concluded that our DC&P, as defined in National Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings (NI 52-109), was effective in ensuring that the information required by Canadian Securities regulatory authorities was recorded, processed, and reported within the prescribed timelines.

#### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING (ICFR)

Management, under the supervision and participation of the Company's President & COO and CFO, is responsible for establishing and maintaining a system of internal controls over financial reporting to provide reasonable assurance that assets are safeguarded, and that reliable financial information is produced for preparation of financial statements in accordance with International Financial Reporting Standards. The assessment has been based on criteria established in the Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Internal control over financial reporting may not prevent or detect misstatements on a timely manner due to inherent limitations. Furthermore, projections of any evaluation of the effectiveness of internal control over financial reporting to future periods are subject to the risk that the controls may become ineffective due to changes in conditions, or that compliance with the policies or procedures may deteriorate.

Management evaluated the Company's ICFR under the supervision of the President & COO and the CFO. Based on this evaluation, the President & COO and CFO concluded that our ICFR, as defined in NI 52-109, was effective as of December 31, 2022. There were no changes in our ICFR during the year ended December 31, 2022, that have materially affected, or are reasonably likely to affect, our ICFR.

#### **RISKS AND UNCERTAINTIES**

The Company is subject to several risk factors including, but not limited to, those discussed below. A more comprehensive discussion of risks and uncertainties applicable to the Company is contained in the Company's Annual Information Form for the year ended December 31, 2022 ("AIF") as filed and available on SEDAR at www.sedar.com. Additional risks and uncertainties not presently known by the Company, or that the Company does not currently anticipate or deem material, may also impair the Company's business operations. If any of the events described in the following risks actually occur, overall business, operating results and the financial condition of the Company could be materially adversely affected.

The Impacts of COVID-19 and other pandemics on the Company's Business

The COVID-19 pandemic, and measures taken in response by governments and health authorities around the world, have resulted in economic uncertainty. While demand is normalizing and many jurisdictions have adjusted or lifted restrictions in response to changing infection rates, the situation remains fluid as COVID-19 and its variants, some of which may be more transmissible and carry increased health risks, continue to be a concern. The uncertainty surrounding the COVID-19 pandemic, including the emergence of new variants, has resulted in and could result in further restrictions on movement and businesses being re-imposed or imposed on a stricter basis, which could negatively impact demand for commodities and commodity prices and negatively impact the Company's business, results of operations and financial condition. It remains impossible at this point to predict precisely the duration or extent of the impacts of the COVID-19 pandemic on the Company's employees, customers, partners and business or when economic activity will completely normalize.

The COVID-19 pandemic has and may continue to increase the Company's exposure to, and magnitude of, each of the risks identified in the "Risk Factors" section of the Company's most recent AIF. The Company's business, financial condition, results of operations, cash flows, reputation, access to capital, cost of borrowing, access to liquidity, ability to fund dividend payments and/or business plans may, in particular, without limitation, be adversely impacted as a result of the pandemic and/or decline in commodity prices.

Given the dynamic nature of the events related to the COVID-19 pandemic and the dependence upon the ability of the governments to successfully provide vaccination to sufficient numbers of their citizens, the Company cannot reasonably estimate the period of time that the pandemic and related market conditions will persist, the full extent of the impact they will have on the Company's business, financial condition, results of operations or cash flows or the pace or extent of any subsequent recovery. To the extent that the Company's customers reduce their capital budgets and expenditures, this may result in continued downward pressure on the price of the oilfield services provided by the Company, and corresponding reductions in revenue and operating margins. For a full discussion of the Company's risks related to the COVID-19 pandemic, see "Risk Factors" in the AIF.

# Oil and Natural Gas Prices

The most significant factors affecting the overall business of the Company continue to be oil and natural gas commodity prices. The COVID-19 pandemic led to an unprecedented reduction in demand for oil and natural gas. Market events and conditions, including global excess crude oil, natural gas and petroleum product supply, as a result of actions taken by OPEC and non-OPEC oil and natural gas exporting countries to set and maintain increased production levels and influence crude oil prices alongside decreased global demand due to the COVID-19 pandemic, have, until recently, caused significant weakness and volatility in commodity and petroleum product prices and corresponding reductions in industry capital and operating budgets. Recently, while oil prices have risen based on speculation of potential oil supply disruptions and receding market concern regarding the COVID-19 continued pressure on oil consumption, it is expected that prices will remain highly volatile and may experience continued downward pressure throughout the year. The overall result of these recent events and conditions could lead to a prolonged period of depressed prices for crude oil and other petroleum products. Commodity price levels affect the capital expenditure programs of energy exploration and production companies, as the price they receive for the oil and natural gas they produce has a direct impact on the cash flow available to them and the subsequent demand for oilfield services provided by the Company. These market conditions have resulted in, and may continue to result in, a reduction in the demand for, and prices of, oil and natural gas, and also increases the risk that storage for crude oil and refined petroleum products could reach capacity in certain geographic locations in which the Company operates. A prolonged period of decreased demand for, and prices of, oil and natural gas, and any applicable storage constraints, could also result in a decrease in the demand for oilfield services provided by the Company, which could adversely impact the Company's business, financial condition and results of operations. Further, oil and natural gas

prices have been volatile in recent years and may continue to be so, as supply/demand fundamentals, weather conditions, government regulations, political and economic environments, pipeline capacity, storage levels and other factors outside of the Company's control continue to influence commodity prices. Demand for the Company's services in the future will continue to be influenced by oil and natural gas commodity prices and the resultant impact on the cash flow of its customers and may not be reflective of historical activity levels.

Additionally, the availability and pricing of alternative sources of energy, a potential shift to lower carbon intensive energy sources or a shift to a lower carbon economy, and technological advances may also depress the overall level of oil and natural gas exploration and production activity, similarly impacting the demand for the Company's services.

# Competition and Industry Conditions

The oilfield services industry is, and will continue to be, highly competitive. Contract drilling companies compete primarily on a regional basis and competition may vary significantly from region to region at any particular time. Most drilling and workover contracts are awarded on the basis of competitive bids, which results in price competition. Many drilling, workover and well servicing rigs can be moved from one region to another in response to changes in levels of activity, which can result in an oversupply of rigs in an area. In many markets in which the Company operates, the supply of rigs exceeds the demand for rigs, resulting in further price competition. Certain competitors are present in more than one of the regions in which the Company operates, although no one competitor operates in all of these areas. In Canada, the Company competes with several firms of varying size. In the United States there are many competitors with national, regional or local rig operations. Internationally, there are several competitors in each country where the Company operates and some of those international competitors may be better positioned in certain markets, allowing them to compete more effectively. There is no assurance that the Company will be able to continue to compete successfully or that the level of competition and pressure on pricing will not affect the Company's margins.

#### Access to Credit Facilities and Debt Capital Markets

The Company and its customers require reasonable access to credit facilities and debt capital markets as an important source of liquidity. The disruption and volatility in global capital markets that has resulted, and may continue to result, from the COVID-19 pandemic, as well as other global economic events outside the control of the Company or its customers, may restrict or reduce access to credit facilities and debt capital markets. Tightening credit markets may reduce the funds available to the Company's customers for paying accounts receivable balances and may also result in reduced levels of demand for the Company's services. Additionally, the Company relies on access to credit facilities, along with its reserves of cash and cash flow from operating activities, to meet its obligations and finance operating activities. Both the Company and its customers may be exposed to interest rate risk as rising inflation rates in North America provide incentive to implement monetary policy raising interest rates, potentially decreasing access to credit. At this time, the Company continues to believe it has adequate bank credit facilities to provide liquidity for its operations.

#### Laws and Regulations

The Company and its customers are subject to numerous laws and regulations governing their operations and the exploration and development of oil and natural gas, including environmental regulations. Recent oil and natural gas price volatility has had a negative impact on the valuation of oil and natural gas companies and caused a general decrease in confidence in the oil and natural gas industry. These difficulties have been exacerbated in Canada by political and other actions resulting in uncertainty surrounding regulatory, tax, royalty changes and environmental regulation. Existing and expected environmental legislation and regulations may increase the costs associated with providing oilfield services, as the Company may be required to incur additional operating costs or capital expenditures in order to comply with any new regulations. The costs of complying with increased environmental and other regulatory changes in the future, such as royalty regime changes, changes to taxation regimes and changes to international trade agreements, may also have an adverse effect on the cash flows of the Company's customers and may dampen demand for oilfield services provided by the Company. In addition, the difficulties encountered by midstream proponents to obtain the necessary approvals on a timely basis to build pipelines, liquefied natural gas plants and other facilities to provide better access to markets for the oil and natural gas industry in western Canada has led to additional downward price pressure on oil and natural gas produced in western Canada. In particular, pipeline constraints continue to limit the ability of producers to operate more profitably in Canada, with key pipeline permits being cancelled or jeopardized by the US presidential administration, and other pipeline projects facing governmental and societal resistance. The overall impact of these current market conditions and the lack of confidence in the Canadian oil and natural gas industry could materially and adversely affect the Company's business, prospects, financial condition, results of operations and cash flows.

Existing and future environmental and climate change concerns and impacts, including physical impacts to infrastructure, and related laws, regulations, treaties, protocols, policies and other actions, including by investors and activists, could shift demand to lower carbon intensity fossil fuels and energy sources, reduce demand for hydrocarbons and hydrocarbon-based products, increase costs for compliance and maintenance, and have a material impact on the nature of oil and natural gas operations of the Company's customers, which may in turn impact the Company, its operations and financial condition. It could also have an adverse effect on the Company's financing costs, access to liquidity and capital, and insurance coverage, and may result in supply chain disruptions. In addition, concerns about climate change have resulted in a number of environmental activists and members of the public opposing the continued exploitation and development of fossil fuels.

# Foreign Operations

The Company provides oilfield services throughout much of North America and internationally in a number of onshore drilling areas. As a result of the COVID-19 pandemic, certain of the Company's international customers reduced capital spending in recent years, deferring exploration and appraisal activity and looking to reduce costs on major ongoing projects, which has had and is expected to continue to have a substantial negative impact on the demand for the Company's products and services. In certain countries internationally, operational disruptions due to COVID-19 continued through 2022 and continue to date in 2023, and as a result, the Company continues to experience restricted movements of personnel within and between certain countries, quarantining requirements for rotational staff, logistics delays due to third-party personnel reductions, and some country closures, all of which are and may continue to be disruptive to the Company's operations.

The Canadian, United States, and Australian regulatory regimes are generally stable and, typically, supportive of energy industry activity. Internationally, the Company's operations are subject to regulations in various jurisdictions and support for the oil and natural gas industry can vary in these jurisdictions. There are risks inherent in foreign operations such as unstable government regimes, risks of pandemics or other outbreaks of illness, disease or virus, such as COVID-19, civil and/or labor unrest, strikes, terrorist acts or threats, regulatory uncertainty and complex commercial arrangements. Risks to the Company's operations include, but are not limited to, loss of revenue, expropriation and nationalization, restrictions on repatriation of income or capital, currency exchange restrictions, contract deprivation, negotiation and/or renegotiation of contracts with government entities, force majeure events and the potential for trade and economic sanctions or other restrictions to be imposed by the Canadian government or other governments or organizations. To mitigate these risks, the Company seeks to negotiate long-term service contracts for drilling services that ideally include early termination provisions and other clauses for the Company's protection. However, there is, and there can be, no assurance that the Company will be fully effective in mitigating foreign operation risks. Such risks could have material adverse impacts on the Company's financial condition and operating results.

If there is a dispute relating to the Company's international operations, it may be subject to the exclusive jurisdiction of foreign courts. In addition, the Company may not be able to file suits against foreign persons or subject them to the jurisdiction of a court in Canada or the U.S. or be able to enforce judgement or arbitrated awards.

The Company is subject to compliance with certain corrupt practices legislation, which generally prohibit companies from making improper payments to foreign government officials for the purpose of obtaining business. While the Company has developed policies and procedures designed to achieve compliance with such legislation, it could be exposed to potential claims, economic sanctions or other restrictions for alleged or actual violations of international laws related to the Company's international operations, including anti-corruption and anti-bribery legislation, trade laws and trade sanctions. Governmental authorities have a broad range of civil and criminal penalties they may seek to impose against corporations and individuals for such violations, including injunctive relief, disgorgement, fines, penalties and modifications to business practices and compliance programs, among other things. While the Company cannot accurately predict the impact of any of these factors, if any of those risks materialize, it could have a material adverse effect on the Company's reputation, business, financial condition, results of operations and cash flow.

# Foreign Exchange Exposure

Continued actions taken by governmental authorities in response to the COVID-19 pandemic have resulted, and may continue to result, in increased volatility in financial markets and foreign currency exchange rates. The Company's

consolidated financial statements are presented in Canadian dollars. Operations in countries outside of Canada result in foreign exchange risk to the Company. The principle foreign exchange risk relates to the conversion of United States dollar-denominated activity to Canadian dollars. The United States/Canadian dollar exchange rate at December 31, 2022 was approximately 1.35, as compared with 1.27 at December 31, 2021 and 1.28 at December 31, 2020. Fluctuations in future period exchange rates will impact the Canadian dollar equivalent of the results reported by foreign subsidiaries.

# Reliance on Key Management and Workforce

The success and growth of the Company is dependent upon its key management personnel. The loss of services of such persons could have a material adverse effect on the business and operations of the Company. While the Company strives to retain employees by providing a high quality working environment, no assurance can be provided that the Company will be able to retain or attract key management members. The unexpected loss of key personnel or the inability to retain or recruit skilled personnel could have a material adverse effect on the Company's business, financial condition, results of operations and cash flows. No assurance can be provided that the Company will be able to retain or attract key management members.

The Company's operations are also dependent on attracting, developing and maintaining a skilled workforce. During periods of peak activity levels, or as a result of other economic factors, the Company may be faced with a lack of personnel to operate its equipment. The Company is also faced with the challenge of retaining its most experienced employees during periods of low utilization, while maintaining a cost structure that varies with activity levels. To mitigate these risks, the Company has developed an employee recruitment and training program and continues to focus on creating a work environment that is safe for its employees.

The Company is subject to risks relating to the health and safety of its personnel (including key management personnel), as well as the potential for a slowdown or temporary suspension of the Company's operations in locations impacted by an outbreak of COVID-19. A workforce slowdown or suspension could have a material adverse effect on the Company's business, financial condition, results of operations and cash flows.

# Operating Risks and Insurance

The Company's operations are subject to risks inherent in the oilfield services industry. These risks include equipment defects, malfunction and failures, vehicle accidents, equipment shortages, human error, bodily harm, suspension of operations, natural disasters and other catastrophic events, damage to facilities, damage to or destruction of property, equipment and the environment, among others. These risks could expose the Company to substantial legal liability. The frequency and severity of such incidents will affect the Company's operating costs, insurability and relationships with investors, customers, employees, government regulators and the general public. Where available and cost-effective, the Company carries insurance to cover the risk to its equipment and people, and each year the Company reviews the level of insurance for adequacy. Although the Company believes its level of insurance coverage to be adequate, there can be no assurance that the level of insurance carried by the Company will be sufficient to cover all potential liabilities.

#### Technology and Cybersecurity

As a result of growing technical demands of resource-related operations, the Company's ability to meet customer demands is dependent on continuous improvement to the performance and efficiency of existing oilfield services equipment. There can be no assurance that competitors will not achieve technological advantages over the Company. The successful operation of the Company's business relies on a wide variety of hardware, software, information systems and network services to function at greater levels of efficiency. As such, there are risks that loss of these services, whether due to cybersecurity attacks or failure of the underlying infrastructure, could have a material adverse effect on the Company's business, financial condition, results of operations and cash flows. In the event of a cybersecurity incident, the Company's information technology systems could be compromised and, in such event, it could experience disruption of operations, a compromise of safety procedures and business processes, loss or damage to information, and/or unauthorized disclosure of personal information, any of which could have a material adverse effect on the Company's reputation and financial condition, diminish the Company's competitive position and result in legal or regulatory action against the Company.

#### Seasonality and Weather

The Company's Canadian oilfield services operations are impacted by weather conditions that hinder the Company's ability to move heavy equipment. The timing and duration of "spring break-up", during which time the Company is prohibited from moving heavy equipment on secondary roads, restricts movement of equipment in and out of certain areas, thereby negatively impacting equipment utilization levels. Further, the Company's activities in certain areas in northern Canada are restricted to winter months when the ground is frozen solid enough to support the Company's equipment. This seasonality is reflected in the Company's operating results, as rig utilization is normally at its lowest during the second and third quarters of the year. The Company continues to mitigate the impact of Canadian weather conditions through expansion into markets not subject to the same seasonality and by working with customers in planning the timing of their drilling programs. In addition, volatility and unpredictability in the weather across all areas of the Company's operations can create additional risk and unpredictability in equipment utilization rates and operating results. The Company's operations and its customer's operations in all jurisdictions may be negatively affected by unpredictable and uncontrollable weather patterns and natural disasters, which could result in increased operating costs (such as insurance), delays or cancellation of operations, any of which could have a material adverse effect on the Company's business and operating results.

# Cost Escalation/Suppliers

The Company sources certain key rig components, raw materials, equipment and component parts from a variety of suppliers in Canada, the U.S. and internationally. The Company's operating costs could increase and become uncompetitive due to inflationary pressures, equipment limitations or other input cost escalations. In addition, supply chain restrictions and disruptions could have a negative impact on the Company's ability to conduct operations and/or increase the cost of its inputs. The Company's inability to control these costs and inputs may impact its operations and profitability and could have an adverse effect the Company's operating results and cash flows.

# Impacts of Industry Merger and Acquisition Activity

Merger and acquisition activity in the oil and natural gas exploration and production sector may impact demand for the Company's services as customers focus on reorganizing their business prior to committing funds to exploration and development projects. Further, the acquiring company may have preferred supplier relationships with oilfield service providers other than the Company. The Company itself may engage in merger and acquisition activity which may impact its relationships with its customers, employees and vendors. The actions of a customer following a merger or acquisition of or by that customer, and the Company's inability to retain existing customers or employees of an entity acquired by it, could have a material adverse impact on the Corporation's business, financial condition, results of operations and cash flows.

# Litigation, Contingent Liabilities and Potential Unknown Liabilities

From time to time, the Company is subject to the costs and other effects of legal and administrative proceedings, settlements, reviews, claims and actions. The Company may in the future be involved in disputes with other parties which could result in litigation or other actions, proceedings or related matters. Further, there may be unknown liabilities assumed by the Company in relation to prior or future acquisitions or dispositions as well as environmental or tax exposures. The discovery of any material liabilities could have an adverse effect on the Company's financial condition.

The results of litigation or any other proceedings or related matters are difficult to predict. The Company's assessment of the likely outcome of these matters is based on its judgment of a number of factors including past history, precedents, relevant financial and other evidence and facts specific to the matter as known at the time of the assessment. If the results of any material litigation or other proceedings prove to be negative for the Company, they could have an adverse effect on the Company's reputation, operations and financial condition.

#### **MANAGEMENT'S REPORT**

The consolidated financial statements and other information contained in the annual report are the responsibility of the management of the Company. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards consistently applied, using management's best estimates and judgments, where appropriate.

Preparation of financial statements is an integral part of management's broader responsibilities for the ongoing operations of the Company. Management maintains a system of internal accounting controls to ensure that properly approved transactions are accurately recorded on a timely basis and result in reliable financial statements. The Company's external auditors are appointed by the shareholders. They independently perform the necessary tests of the Company's accounting records and procedures to enable them to express an opinion as to the fairness of the consolidated financial statements, in conformity with International Financial Reporting Standards.

The Audit Committee, which is comprised of independent directors, meets with management and the Company's external auditors to review the consolidated financial statements and reports on them to the Board of Directors. The consolidated financial statements have been approved by the Board of Directors.

# "Signed"

Robert H. Geddes President and Chief Operating Officer

# "Signed"

Michael Gray Chief Financial Officer

March 2, 2023



# Independent auditor's report

To the Shareholders of Ensign Energy Services Inc.

# Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Ensign Energy Services Inc. and its subsidiaries (together, the Company) as at December 31, 2022 and 2021, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS).

#### What we have audited

The Company's consolidated financial statements comprise:

- the consolidated statements of financial position as at December 31, 2022 and 2021;
- the consolidated statements of income (loss) for the years then ended;
- the consolidated statements of comprehensive income (loss) for the years then ended;
- the consolidated statements of changes in equity for the years then ended;
- · the consolidated statements of cash flows for the years then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

# **Basis for opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.



# Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2022. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Key audit matter

# Assessment of impairment indicators on property and equipment

Refer to note 3 – Significant Accounting policies and note 5 – Property and equipment to the consolidated financial statements

The Company's property and equipment as at December 31, 2022 amounted to \$2.5 billion. Property and equipment is reviewed for impairment indicators when events or changes in circumstances indicate that its carrying value may not be recoverable. Management makes judgements to determine if an event has occurred that indicates possible impairment which incorporates an assessment of internal and external factors for each of the Company's CGUs. Those internal and external factors include earnings before interest, taxes, depreciation and amortization (EBITDA) forecasts, commodity prices, expected industry activity levels and changes in market capitalization. As at December 31, 2022, no indicators of impairment were identified.

We considered this a key audit matter due to (i) the significance of the property and equipment balance and (ii) the judgement by management in assessing any indicator of impairment, which led to a high degree of auditor's judgement and subjectivity in performing procedures to evaluate management's assessment.

# How our audit addressed the key audit matter

Our approach to addressing the matter included the following procedures, among others:

- Evaluated management's assessment of indicators of impairment, which included the following:
  - Assessed changes in the market capitalization from the prior year, which may indicate a decline in value of the Company's property and equipment.
  - Assessed management's EBITDA forecasts, commodity prices, expected industry activity levels by considering current and past performance of the Company, external market data and evidence obtained in other areas of the audit, as applicable.
  - Assessed the completeness of external and internal factors that could be considered as indicators of impairment of the Company's property and equipment, by considering evidence obtained in other areas of the audit.



# Other information

Management is responsible for the other information. The other information comprises the Management's Discussion and Analysis, which we obtained prior to the date of this auditor's report and the information, other than the consolidated financial statements and our auditor's report thereon, included in the annual report, which is expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard. When we read the information, other than the consolidated financial statements and our auditor's report thereon, included in the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

# Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.



# Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
  whether due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
  not detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
  internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Khurram Asghar.

# /s/PricewaterhouseCoopers LLP

**Chartered Professional Accountants** 

Calgary, Alberta March 2, 2023

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

Image: Residual Content Assets   Sample Content Cont	As at	December 20		December 31 2021
Current Assets         \$ 49,880         \$ 13,30           Accounts receivable (Note 19)         359,933         226,807           Inventories, prepaid, investments and other         60,758         49,172           Income taxes receivable (Note 10)         40         580           Total current assets         470,611         289,864           Property and equipment (Note 5)         2,516,923         2,512,953           Deferred income taxes (Note 10)         196,370         174,237           Total assets         \$ 3,183,904         \$ 2,977,054           Liabilities         Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,244         5,260           Current portion of lease obligations (Note 8)         11,724         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,344         4,522           Cong-term debt (Note 9)         556,889 <th></th> <th><u> </u></th> <th></th> <th></th>		<u> </u>		
Current Assets         \$ 49,880         \$ 13,30           Accounts receivable (Note 19)         359,933         226,807           Inventories, prepaid, investments and other         60,758         49,172           Income taxes receivable (Note 10)         40         580           Total current assets         470,611         289,864           Property and equipment (Note 5)         2,516,923         2,512,953           Deferred income taxes (Note 10)         196,370         174,237           Total assets         \$ 3,183,904         \$ 2,977,054           Liabilities         Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,244         5,260           Current portion of lease obligations (Note 8)         11,724         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,344         4,522           Cong-term debt (Note 9)         556,889 <td>Assets</td> <td></td> <td></td> <td></td>	Assets			
Accounts receivable (Note 19)         359,933         226,807           Inventories, prepaid, investments and other         60,758         49,172           Income taxes receivable (Note 10)         40         580           Total current assets         470,611         289,864           Property and equipment (Note 5)         2,516,923         2,512,953           Deferred income taxes (Note 10)         196,370         174,223           Total assets         \$3,183,904         \$2,977,054           Liabilities         Current Liabilities         \$3,183,904         \$2,977,054           Accounts payable and accruals (Note 6)         \$268,243         \$177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of lease obligations (Note 8)         11,324         5,260           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         558,889         1,453,884           Share-based compensation (Note 7)         13,655         7,966           Income tax payable (Note 10)         5,344         7,647           Deferred in				
Inventories, prepaid, investments and other   Income taxes receivable (Note 10)	Cash	\$ 49,8	80 \$	13,305
Inventories, prepaid, investments and other   Income taxes receivable (Note 10)	Accounts receivable (Note 19)	359,9	33	226,807
Total current assets         470,611         289,864           Property and equipment (Note 5)         2,516,923         2,512,953           Deferred income taxes (Note 10)         196,370         174,237           Total assets         \$ 3,183,904         \$ 2,977,054           Liabilities           Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 8)         5,948         4,327           Long-term debt (Note 8)         5,948         4,327           Deferred income taxes (Note 10)         3,363         7,966           Income tax payable (Note 10)         3,345         7,647           Deferred income taxes (Note 10)         134,85	Inventories, prepaid, investments and other			49,172
Property and equipment (Note 5)         2,516,923         2,516,923         2,516,923         174,237           Total assets         \$ 3,183,904         \$ 2,977,054           Liabilities           Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         111,735         1,055           Income taxes payable (Note 10)         4,423         1,388           Current portion of lease obligations (Note 8)         11,132         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,348         7,847           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         23,398         23,197           Share	Income taxes receivable (Note 10)		40	580
Deferred income taxes (Note 10)         196,370         174,237           Total assets         \$ 3,183,904         \$ 2,977,054           Liabilities         Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,948         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         2         7,843           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equit	Total current assets	470,6	11	289,864
Total assets         \$ 3,183,904         \$ 2,977,054           Liabilities         Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Share-based compensation (Note 7)         134,857         120,100           Non-controlling interest         5,394         7,647           Deferred income taxes (Note 10)         5,394         7,647           Non-controlling interest         -         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197	Property and equipment (Note 5)	2,516,9	23	2,512,953
Liabilities           Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,388           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         — <td>Deferred income taxes (Note 10)</td> <td>196,3</td> <td>70</td> <td>174,237</td>	Deferred income taxes (Note 10)	196,3	70	174,237
Current Liabilities         Current Liabilities           Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         22	Total assets	\$ 3,183,9	04 \$	2,977,054
Accounts payable and accruals (Note 6)         \$ 268,243         \$ 177,932           Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity           Shareholders' capital (Note 11)         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308	Liabilities			
Share-based compensation (Note 7)         11,735         1,055           Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total s	Current Liabilities			
Income taxes payable (Note 10)         4,423         1,389           Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity           Shareholders' capital (Note 11)         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,192,662	Accounts payable and accruals (Note 6)	\$ 268,2	43 \$	177,932
Current portion of lease obligations (Note 8)         11,324         5,260           Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,192,662	Share-based compensation (Note 7)	11,7	35	1,055
Current portion of long-term debt (Note 9)         882,686         —           Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Income taxes payable (Note 10)	4,4	23	1,389
Total current liabilities         1,178,411         185,636           Lease obligations (Note 8)         5,948         4,327           Long-term debt (Note 9)         556,889         1,453,884           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Current portion of lease obligations (Note 8)	11,3	24	5,260
Lease obligations (Note 8)       5,948       4,327         Long-term debt (Note 9)       556,889       1,453,884         Share-based compensation (Note 7)       13,635       7,966         Income tax payable (Note 10)       5,394       7,647         Deferred income taxes (Note 10)       134,857       120,100         Non-controlling interest       —       4,832         Total liabilities       1,895,134       1,784,392         Shareholders' Equity         Shareholders' capital (Note 11)       267,790       230,376         Contributed surplus       23,398       23,197         Equity component of subordinate convertible debentures       —       2,380         Accumulated other comprehensive income       276,053       223,308         Retained earnings       721,529       713,401         Total shareholders' equity       1,288,770       1,192,662	Current portion of long-term debt (Note 9)	882,6	36	_
Long-term debt (Note 9)         556,889         1,453,864           Share-based compensation (Note 7)         13,635         7,966           Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Total current liabilities	1,178,4	11	185,636
Share-based compensation (Note 7)       13,635       7,966         Income tax payable (Note 10)       5,394       7,647         Deferred income taxes (Note 10)       134,857       120,100         Non-controlling interest       —       4,832         Total liabilities       1,895,134       1,784,392         Shareholders' Equity       Shareholders' capital (Note 11)       267,790       230,376         Contributed surplus       23,398       23,197         Equity component of subordinate convertible debentures       —       2,380         Accumulated other comprehensive income       276,053       223,308         Retained earnings       721,529       713,401         Total shareholders' equity       1,288,770       1,192,662	Lease obligations (Note 8)	5,9	48	4,327
Income tax payable (Note 10)         5,394         7,647           Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Long-term debt (Note 9)	556,8	89	1,453,884
Deferred income taxes (Note 10)         134,857         120,100           Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Share-based compensation (Note 7)	13,6	35	7,966
Non-controlling interest         —         4,832           Total liabilities         1,895,134         1,784,392           Shareholders' Equity           Shareholders' capital (Note 11)         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Income tax payable (Note 10)	5,3	94	7,647
Total liabilities         1,895,134         1,784,392           Shareholders' Equity         Shareholders' capital (Note 11)         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Deferred income taxes (Note 10)	134,8	57	120,100
Shareholders' Equity         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Non-controlling interest			4,832
Shareholders' capital (Note 11)         267,790         230,376           Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Total liabilities	1,895,1	34	1,784,392
Contributed surplus         23,398         23,197           Equity component of subordinate convertible debentures         —         2,380           Accumulated other comprehensive income         276,053         223,308           Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Shareholders' Equity			
Equity component of subordinate convertible debentures       —       2,380         Accumulated other comprehensive income       276,053       223,308         Retained earnings       721,529       713,401         Total shareholders' equity       1,288,770       1,192,662	Shareholders' capital (Note 11)	267,7	90	230,376
Accumulated other comprehensive income       276,053       223,308         Retained earnings       721,529       713,401         Total shareholders' equity       1,288,770       1,192,662	Contributed surplus	23,3	98	23,197
Retained earnings         721,529         713,401           Total shareholders' equity         1,288,770         1,192,662	Equity component of subordinate convertible debentures		_	2,380
Total shareholders' equity 1,288,770 1,192,662	Accumulated other comprehensive income	276,0	53	223,308
	Retained earnings	721,5	29	713,401
Total liabilities and shareholders' equity \$ 3,183,904 \$ 2,977,054	Total shareholders' equity	1,288,7	70	1,192,662
	Total liabilities and shareholders' equity	\$ 3,183,9	04 \$	2,977,054

See accompanying notes to the consolidated financial statements.

Approved by the Board of Directors:

"Signed"

John Schroeder

Barth Whitham

Chairman of the Audit Committee and Director

Director

# CONSOLIDATED STATEMENTS OF INCOME (LOSS)

For the years ended December 31	2022	2021
(in thousands of Canadian dollars, except per share data)		
Revenue (Note 13)	\$ 1,577,329	\$ 995,594
Expenses		
Oilfield services	1,155,083	744,195
Depreciation (Note 5)	281,137	288,188
General and administrative	48,628	38,226
Restructuring	_	4,580
Share-based compensation (Note 7)	19,711	6,377
Foreign exchange and other (gain) loss	(19,587)	11,102
Total expenses	1,484,972	1,092,668
Income (loss) before interest expense, accretion of deferred financing charges, other gains and income taxes	92,357	(97,074)
Gain on asset sale	(29,347)	(3,596)
Gain on repurchase of unsecured Senior Notes (Note 9)	_	(7,431)
Interest expense	119,277	97,596
Accretion of deferred financing charges	8,800	10,819
Loss before income taxes	(6,373)	(194,462)
Income tax (recovery) (Note 10)		
Current income tax	995	989
Deferred income tax recovery	(15,854)	(39,443)
Total income tax recovery	(14,859)	(38,454)
Net income (loss) from continuing operations	8,486	(156,008)
Loss from discontinued operations	_	(3,452)
Net income (loss)	\$ 8,486	\$ (159,460)
Net income (loss) attributable to:		
Common shareholders	8,128	(159,475)
Non-controlling interests	358	15
	\$ 8,486	\$ (159,460)
Net income (loss) attributed to common shareholders per common share (Note 12)		
Basic	\$ 0.05	\$ (0.98)
Diluted	\$ 0.05	\$ (0.98)

See accompanying notes to the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

For the years ended December 31	2022	2021
(in thousands of Canadian dollars)		
Net income (loss)	\$ 8,486	\$ (159,460)
Other comprehensive income (loss)		
Item that may be subsequently reclassified to profit or loss		
Foreign currency translation adjustment	52,745	(11,969)
Comprehensive income (loss)	\$ 61,231	\$ (171,429)
Other comprehensive income (loss) attributable to:		
Common shareholders	\$ 52,745	\$ (11,969)
	\$ 52,745	\$ (11,969)

See accompanying notes to the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

		Shareholders' capital	Contributed surplus	Equity component of convertible debentures	Accumulated other comprehensive income	Retained earnings	Total equity
(in thousands of Canadian dollars)							
Balance, January 1, 2022	↔	230,376 \$	23,197	\$ 2,380 \$	3 223,308 \$	713,401 \$	1,192,662
Net income attributed to common shareholders		I	l	I	I	8,128	8,128
Other comprehensive income		Ι	1	1	52,745	-	52,745
Total comprehensive income		I		Ι	52,745	8,128	60,873
Convertible debenture conversion (Note 9)		37,961	I	(2,380)	l	I	35,581
Common shares issued under share option plan		131	(06)	I	I	I	41
Share-based compensation (Note 7)		I	1,363	I	I	I	1,363
Common shares vested previously held in trust (Note 11)		1,072	(1,072)	I	I	I	I
Purchase of common shares held in trust (Note 11)		(1,750)	1	1	I	1	(1,750)
Balance, December 31, 2022	₩	267,790 \$	23,398	\$	3 276,053 \$	721,529 \$	1,288,770
Balance, January 1, 2021		230,354	23,324	3,193	235,277	872,876	1,365,024
Net loss attributed to common shareholders		I	I	I	I	(159,475)	(159,475)
Other comprehensive loss		_			(11,969)		(11,969)
Total comprehensive loss		I	I	I	(11,969)	(159,475)	(171,444)
Convertible debenture amendment		l	I	(813)	l	I	(813)
Common shares issued under share option plan		11	(9)	l	1	I	5
Share-based compensation (Note 7)		I	1,063	l	1	I	1,063
Common shares vested previously held in trust (Note 11)		1,184	(1,184)	1		I	
Purchase of common shares held in trust (Note 11)		(1,173)	1	1	1	I	(1,173)
Balance, December 31, 2021	€9	230,376 \$	23,197	\$ 2,380 \$	3 223,308 \$	713,401 \$	1,192,662

See accompanying notes to the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended December 31		2022		2021
(in thousands of Canadian dollars)				
Cash provided by (used in)				
Operating activities				
Net income (loss)	\$	8,486	\$	(159,460)
Items not affecting cash				
Depreciation (Note 5)	28	81,137		288,188
Share-based compensation, net of cash settlements	•	17,765		6,377
Gain on asset sale	(2	29,347)		(3,596)
Gain on repurchase of unsecured Senior Notes (Note 9)		_		(7,431)
Unrealized foreign exchange and other gain	(	18,308)		(2,355)
Accretion of deferred financing charges (Note 9)		8,800		10,819
Interest expense	1:	19,277		97,596
Deferred income tax recovery (Note 10)	(	15,854)		(39,443)
Funds flow from operations	3	71,956		190,695
Net change in non-cash working capital (Note 17)	(:	51,994)		(12,053)
Cash provided by operating activities	3	19,962		178,642
Investing activities				
Acquisition of 35 drilling rigs, related equipment, land and buildings		_		(117,928)
Purchase of property and equipment (Note 5)	(1)	74,393)		(65,252)
Proceeds from disposals of property and equipment	•	47,544		7,228
Distribution to non-controlling interest		(1,852)		_
Net change in non-cash working capital (Note 17)		7,244		1,366
Cash used in investing activities	(1:	21,457)		(174,586)
Financing activities				
Proceeds from long-term debt (Note 9)		71,158		162,269
Repayments of long-term debt (Note 9)	(10	01,080)		(89,532)
Lease obligation principal repayments	(*	12,263)		(6,845)
Interest paid	(1	18,110)		(99,751)
Purchase of common shares held in trust (Note 11)		(1,750)		(1,173)
Cash used in financing activities	(1)	62,045)		(35,032)
Net increase (decrease) in cash	;	36,460		(30,976)
Effects of foreign exchange on cash		115		83
Cash		40.00-		44.405
Beginning of year		13,305	_	44,198
End of year	\$ 4	49,880	\$	13,305

See accompanying notes to the consolidated financial statements.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the years ended December 31, 2022 and 2021 (in thousands of Canadian dollars, except share and per share data)

#### 1. NATURE OF BUSINESS

Ensign Energy Services Inc. is incorporated under the laws of the Province of Alberta, Canada. The address of its registered and head office is  $400 - 5^{th}$  Avenue S.W., Suite 1000, Calgary, Alberta, Canada, T2P 0L6. Ensign Energy Services Inc. and its subsidiaries and partnerships (the "**Company**") provide oilfield services to the oil and natural gas industry in Canada, the United States and internationally.

#### 2. BASIS OF PRESENTATION

The consolidated financial statements of the Company have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

These consolidated financial statements were approved by the Company's Board of Directors on March 2, 2023, after review by the Company's Audit Committee.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

#### (a) Measurement basis

These consolidated financial statements have been prepared on an historical cost basis, except as discussed in the significant accounting policies below.

#### (b) Basis of consolidation

These consolidated financial statements include the accounts of Ensign Energy Services Inc. and its subsidiaries and partnerships, substantially all of which are wholly owned and controlled. The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Intercompany balances and transactions, including unrealized gains or losses between subsidiaries and partnerships are eliminated on consolidation.

#### (c) Non-controlling interest

Non-controlling interests are investments in which the Company holds less than a 100 percent interest. These investments are initially measured at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable assets. The investment is increased or decreased by the non-controlling interest's share of subsequent changes in net income (loss) and comprehensive income (loss), as well as dividends or cash disbursements paid to the investors. A change in the ownership interests that does not result in a loss of control is accounted for as an adjustment to equity, unless the investment is required to be classified as a liability.

For non-wholly owned subsidiaries, interests held by external parties that the Company consolidates are shown as non-controlling interest and are included in total net income (loss) and total other comprehensive income (loss). These interests are classified as a liability on the statement of financial position as the non-wholly owned subsidiary's shares are required to be redeemed for cash on a fixed or determinable date.

# (d) Cash and cash equivalents

Cash and cash equivalents consist of cash and cash equivalents with maturities of three months or less or convertible to cash on demand without penalty.

# (e) Inventories

Inventories, comprised of spare equipment parts and consumables, are recorded at the lower of cost and net realizable value. Cost is determined on a specific item basis.

#### (f) Property and equipment

Property and equipment is initially recorded at cost. Costs associated with equipment upgrades that result in increased capabilities or performance enhancements of property and equipment are capitalized. Costs incurred to repair or maintain property and equipment are expensed as incurred. Property and equipment is subsequently carried at cost less accumulated depreciation and write-downs and is derecognized on disposal or when there is no future economic benefit expected from its use or disposal. Gains or losses on derecognition of property and equipment are recognized in net income.

Depreciation is based on the estimated useful lives of the assets as follows:

Asset Class	Expected Life	Method	Residual
Oilfield services equipment			
Drawworks, mast and substructure	up to 25 years	Straight-line	10 %
Building and electrical	up to 15 years	Straight-line	10 %
Mud pumps and mud systems	up to 15 years	Straight-line	10 %
Blow out preventer and boilers	up to 15 years	Straight-line	10 %
Top drives	up to 15 years	Straight-line	10 %
Drill pipe	up to 6 years	Straight-line	10 %
Recertification	up to 5 years	Straight-line	— %
Service rig equipment	up to 25 years	Straight-line	10 %
Heavy oilfield service equipment	3 - 15 years	Straight-line	10 %
Drilling rig spare equipment	up to 10 years	Straight-line	— %
Buildings	up to 20 years	Straight-line	— %
Automotive equipment	up to 3 years	Straight-line	10 %
Office furniture	5 - 10 years	Straight-line	— %

The calculation of depreciation includes assumptions related to useful lives and residual values. The assumptions are based on experience with similar assets and are subject to change as new information becomes available.

Property and equipment is reviewed for impairment indicators when events or changes in circumstances indicate that its carrying value may not be recoverable. The Company's operations and business environment are routinely monitored, and judgment and assessments are made to determine if an event has occurred that indicates possible impairment.

If indicators of impairment exist, the recoverable amount of the asset or cash-generating unit ("CGU") is estimated. If the carrying value of the asset or CGU exceeds the recoverable amount, the asset or CGU is written down to its recoverable amount. The recoverable amount of an asset or CGU is the greater of its fair value less costs to dispose and value-in-use. Value-in-use is determined as the amount of estimated risk-adjusted discounted future cash flows.

# (g) Business combinations

The acquisition method of accounting is used to account for the acquisition of subsidiaries and businesses by the Company at the date control of the business is obtained. The cost of the business combination is measured as the aggregate of the fair value at the date of exchange of assets given, liabilities incurred or assumed, and equity instruments issued by the Company in exchange for control of the acquiree. Acquisition-related costs are expensed as incurred. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition are recognized at their fair values at the acquisition date.

#### (h) Revenue recognition

Revenue from oilfield services is generally earned based upon service orders or contracts with a customer that include fixed or determinable prices based upon daily, hourly or job rates. Revenue is recognized when services are performed and have been accepted by the customer, and collectability is reasonably assured. The consideration for services rendered is measured at the fair value of the consideration received and allocated based on their standalone selling prices. The standalone selling prices are determined based on the agreed upon list prices at which the Company sells its services in separate transactions. Payment terms with customers vary by country and contract. Standard payment terms are 30 days from invoice date. Customer contract terms do not include provisions for significant post-service delivery obligations.

The Company does not expect to have any revenue contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Company does not adjust any of the transaction prices for the time value of money. The Company does not incur material costs to obtain contracts with customers and consequently, does not recognize any contract assets. The Company does not have any contract liabilities associated with its customer contracts.

#### (i) Foreign currency translation

The consolidated financial statements are presented in Canadian dollars which is the Company's functional currency. Financial statements of the Company's United States and international subsidiaries have a functional currency different from Canadian dollars and are translated to Canadian dollars using the exchange rate in effect at the year-end date for all assets and liabilities, and at average rates of exchange during the year for revenues and expenses. All changes resulting from these translation adjustments are recognized in other comprehensive income (loss).

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in currencies other than an operation's functional currency are recognized in the consolidated statement of income (loss).

#### (j) Borrowing costs

Interest and borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized as part of the cost of those assets. Qualifying assets are those which take a substantial period of time to prepare for their intended use. Capitalization ceases when substantially all activities necessary to prepare the qualifying asset for its intended use are complete. All other interest is recognized in the consolidated statements of loss in the period in which it is incurred.

## (k) Income taxes

The income tax expense or credit for the period is the tax payable on the current period's taxable income, based on the applicable income tax rate for each jurisdiction, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognized if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively

enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

The deferred tax liability in relation to investment property that is measured at fair value is determined assuming the property will be recovered entirely through sale.

Deferred tax assets are recognized only if it is probable that future taxable amounts will be available to utilize those temporary differences and losses.

Deferred tax liabilities and assets are not recognized for temporary differences between the carrying amount and tax bases of investments in foreign operations where the company is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Current and deferred tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

#### (I) Leases

The Company leases various offices and vehicles. Rental contracts are typically made for fixed periods of 12 months to 3 years but may have extension options as described below.

Contracts for leases or real estate may contain both lease and non-lease components. For such leases the Company has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes. The Company does not have leases that contain variable payment terms.

At inception, the Company assesses whether a contract contains a lease. This assessment involves the exercise of judgement about whether it depends on a specific asset, whether the Company obtains substantially all the economic benefits from the use of asset, and whether the Company has the right to direct the use of the asset.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable,
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date.
- amounts expected to be payable by the group under residual value guarantees,
- the exercise price of a purchase option if the group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined the Company's incremental borrowing rate is used which is the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability,
- any lease payments made at or before the commencement date less any lease incentives received,
- · any initial direct costs, and
- · restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Company is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. The recognized right-of-use assets relate to the following types of assets and is included in the property and equipment amount. Information regarding the right-of-use assets is included in Note 8.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are typically recognized on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets is comprised of IT equipment.

Extension and termination options are included in some property leases across the Company.

#### (m) Share-based compensation

The Company has an employee share option plan or equivalent that provides all option holders the right to elect to receive either common shares or a direct cash payment in exchange for the options exercised.

The Company has other cash-settled share-based compensation plans. Cash-settled share-based compensation plans are recognized as compensation expense over the vesting period using fair values with a corresponding increase or decrease in liabilities. The liability is remeasured at each reporting date and at the settlement date. Any changes in the fair value of the liability are recognized as share-based compensation expense in the statement of income. The fair value is determined using the Black-Scholes option pricing model.

The Company has established a Performance Share Units ("PSU") incentive plan measured at the fair value when granted using the volume weighted average of the Company's stock price for the ten day period preceding the reporting date, as well as certain performance factors assessed by management and subject to a two percent cap based on certain financial performance metrics. The fair value is re-measured at each reporting date.

The Company has a share savings plan for certain Canadian based employees, as well as a program whereby a portion of the retainer paid to Directors is in the form of Common Shares of the Company. In all cases, any Common Shares acquired for such plans are purchased in the open market and administered through trusts until the shares are vested. The share purchase price is considered the fair value.

# (n) Financial instruments

#### (i) Classification

The Company classifies its financial assets in the following measurement categories:

- i. Those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- ii. Those to be measured at amortized cost.

The classification depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. The Company reclassifies financial assets when and only when its business model for managing those assets changes.

#### (ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognized on trade date, being the date on which the group commits to purchase or sell the asset. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the group has transferred substantially all the risks and rewards of ownership.

#### (iii) Measurement

At initial recognition, the Company measures a financial asset at its fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss. Subsequent measurement of financial assets depends on the Company's business model for managing the asset and the cash flow characteristics of the asset.

There are three measurement categories into which the Company classifies its financial assets:

Amortized cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognized directly in profit or loss and presented together with foreign exchange gains and losses. Impairment losses are presented as separate line item in profit or loss.

Fair value through other comprehensive income: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at fair value through other comprehensive income. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in profit or loss. When the financial asset is derecognized, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss and recognized in other gains and losses. Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains or losses and impairment expenses are presented as separate line item in profit or loss.

Fair value through profit or loss: Assets that do not meet the criteria for amortized cost or fair value through other comprehensive income are measured at fair value through profit or less. A gain or loss on a financial asset that is subsequently measured at fair value through profit or loss is recognized in profit or loss and presented net within other gains or losses in the period in which it arises.

#### (o) Government subsidies

The Company receives or is eligible for government subsidies. Government subsidies are recognized when there is reasonable assurance that the Company will comply with the conditions attached to the subsidy and the subsidy will be received. Government subsidies related to current expenses are recorded as a reduction of the related expenses.

#### (p) Critical judgments and accounting estimates

Preparation of the Company's consolidated financial statements in accordance with IFRS requires management to make estimates, judgments and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results could differ from those estimates. Estimates, judgments and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The following are the most critical estimates and assumptions used in determining the value of assets and liabilities:

#### Allowance for doubtful accounts

The Company establishes an allowance for estimated losses for uncollectible accounts. The allowance is determined based on customer credit-worthiness, current economic trends and past experience. Information regarding the allowance for doubtful accounts is included in Note 19.

#### Property and equipment

The calculation of depreciation includes assumptions related to useful lives and residual values. Assumptions are based on experience with similar assets and is subject to change as new information becomes available. In addition, assessing for impairment requires estimates and assumptions.

Assets are grouped into CGUs based on separately identifiable and largely independent cash inflows and are used for impairment testing. Estimates of future cash flows used in the evaluation of impairment of assets are made using management's forecasts of market prices, market supply and demand, margins, and discount rates. Information regarding property and equipment is included in Note 5.

#### Share-based compensation

Measurement inputs include share price on measurement date, exercise price, expected volatility, weighted average expected life, expected dividends, and risk-free interest rate. Significant estimates and assumptions are used in determining the expected volatility based on weighted average historic volatility adjusted for changes expected due to publicly available information, weighted average expected life and expected forfeitures, based on historical experience and general option-holder behavior. Changes to input assumptions will impact share-based compensation liability and expense. Information regarding share-based compensation is included in Note 7.

#### Income taxes

The Company is subject to income taxes in a number of tax jurisdictions. The amount expected to be settled and the actual outcome and tax rates can change over time, depending on the facts and circumstances. Changes to these assumptions will impact income tax and the deferred tax provision. Information regarding income taxes is included in Note 10.

Critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the consolidated financial statements are as follows:

#### Functional currency

The Company determines functional currency based on the primary economic environment in which the entity operates. This includes a number of factors that must be considered by the Company in using its judgment to determine the appropriate functional currency for each entity. These factors include currency of revenue contracts and currency that mainly influences operating, financing and investing activities. Information regarding the specific functional currencies by Subsidiaries and Partnerships is included in Note 19.

# *Impairments*

Assessing for indicators of possible impairment requires judgment in the assessment of facts and circumstances and is a subjective process that often involves a number of estimates. Consideration is given to internal and external factors, such as, earnings before interest, taxes depreciation and amortization forecasts, commodity prices, expected industry activity levels and changes in market capitalization. Information regarding management's impairment indicator assessment is included in Note 5.

#### Deferred income tax assets

The recognition of deferred tax assets is based on judgments about future taxable profits.

## (q) Recent accounting pronouncements

There are new accounting standards, amendments to accounting standards and interpretations that are effective for annual periods beginning on or after January 1, 2023, and have not been applied in preparing the Consolidated Financial Statements for the year ended December 31, 2022. These standards and interpretations are not expected to have a material impact on the Company's Consolidated Financial Statements or the Company's business.

#### 4. FOREIGN OPERATIONS

The Company provides oilfield services throughout much of North America and internationally in a number of onshore drilling areas. The Company's foreign operations, with the general exception of operations in the United States and Australia, are subject to a number of risks and uncertainties such as unstable government regimes, civil and/or labor unrest, strikes, terrorist threats, regulatory uncertainty and complex commercial arrangements.

The Company's operations in Venezuela and Argentina are subject to certain restrictions with respect to the transfer of funds into or out of such countries; however, such restrictions are not considered significant to the Company at this time due to the relatively small size of the operations and certain contractual provisions that have been put in place designed to protect the Company. As such the Company is exposed to insignificant foreign exchange risks.

# 5. PROPERTY AND EQUIPMENT

Cost:           Balance at December 31, 2020         \$ 5,828,719         \$ 126,449         \$ 93,064         \$ 6,048,232           Acquisition of 35 drilling rigs, related equipment, land and buildings         107,928         —         10,000         117,928           Additions of leased assets         — 63,777         1,126         349         66,252           Additions of leased assets         — 2,880         — 7         (287,758)           Disposals         (227,758)         — 7         — 6,237         (257,758)           Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions of leased assets         11,090         7,711         — 14         174,939           Additions of leased assets         (103,889)         (9,413)         (1,891)         115,917           Asset decommissioning 1         (112,850)         — 7         (112,850)           Effects of foreign exchange         248,424         6,661         2,987         6,045,789           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         (3,398,530)           Depreciation		F	Rig and related equipment	Automotive and other equipment	Land and buildings	Total
Acquisition of 35 drilling rigs, related equipment, land and buildings         10,0928         10,000         117,928           Additions         63,777         1,126         349         65,252           Additions of leased assets         -         2,880         -         2,880           Disposals         (92,099)         (636)         (712)         (93,447)           Asset decommissioning 1         (257,758)         -         -         (257,758)           Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,61           Additions of leased assets         110,989         9,413         (102,167)         5,823,61           Additions of leased assets         110,989         9,413         (1,895)         (115,197)           Asset decommissioning 1         (112,850)         -         -         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         8,393,500           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)	Cost:					
land and buildings         107,928         —         10,000         117,928           Additions         63,777         1,126         349         65,252           Additions of leased assets         —         2,880         —         2,880           Disposals         (92,099)         (636)         (712)         (93,447)           Asset decommissioning ¹         (257,758)         —         —         (257,758)           Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning ¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         (3,240,549)         (126,160)         (31,821)         \$ (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (283,68)           <	Balance at December 31, 2020	\$	5,828,719	\$ 126,449	\$ 93,064	\$ 6,048,232
Additions of leased assets         —         2,880         —         2,880           Disposals         (92,099)         (636)         (712)         (93,447)           Asset decommissioning¹         (257,758)         —         —         —         (257,758)           Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions         168,478         5,701         214         174,393           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (10,965)         (115,197)           Asset decommissioning¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$ 5,806,545         \$ 135,762         \$ 103,473         \$ 6,045,780           Depreciation         (283,956)         (1,366)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981			107,928	_	10,000	117,928
Disposals         (92,099)         (636)         (712)         (93,447)           Asset decommissioning¹         (257,758)         —         —         (257,758)           Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$,580,545         \$,135,762         \$,103,473         \$,6045,780           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning¹         257,758         —         —         257,758           Effects of foreign exchange         25,877         2,699         205         28,771	Additions		63,777	1,126	349	65,252
Asset decommissioning ¹         (257,758)         —         —         (257,758)           Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions         168,478         5,701         214         174,393           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning ¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$5,806,545         135,762         103,473         6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹	Additions of leased assets		_	2,880	_	2,880
Effects of foreign exchange         (55,275)         (4,117)         (534)         (59,926)           Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions         168,478         5,701         214         174,393           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning 1         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$5,806,545         \$135,762         \$103,473         \$6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         \$(3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning 1         257,758         —         —         257,758           Effects of foreign exchange	Disposals		(92,099)	(636)	(712)	(93,447)
Balance at December 31, 2021         5,595,292         125,702         102,167         5,823,161           Additions         168,478         5,701         214         174,393           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning ¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$5,806,545         135,762         \$ 103,473         \$ 6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         \$ (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (	Asset decommissioning <sup>1</sup>		(257,758)	_	_	(257,758)
Additions         168,478         5,701         214         174,393           Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning ¹         (112,850)         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$5,806,545         \$135,762         \$103,473         \$6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         \$(3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,2	Effects of foreign exchange		(55,275)	(4,117)	(534)	(59,926)
Additions of leased assets         11,090         7,711         —         18,801           Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning ¹         (112,850)         —         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$ 5,806,545         \$ 135,762         \$ 103,473         \$ 6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         \$ (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Dispo	Balance at December 31, 2021		5,595,292	125,702	102,167	5,823,161
Disposals         (103,889)         (9,413)         (1,895)         (115,197)           Asset decommissioning ¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$ 5,806,545         \$ 135,762         \$ 103,473         6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         \$ (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning ¹ <t< td=""><td>Additions</td><td></td><td>168,478</td><td>5,701</td><td>214</td><td>174,393</td></t<>	Additions		168,478	5,701	214	174,393
Asset decommissioning ¹         (112,850)         —         —         —         (112,850)           Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$5,806,545         \$135,762         \$103,473         \$6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         \$(3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning ¹         112,850         —         —         —         112,850           Effects of foreign exchan	Additions of leased assets		11,090	7,711	_	18,801
Effects of foreign exchange         248,424         6,061         2,987         257,472           Balance at December 31, 2022         \$ 5,806,545         135,762         103,473         6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821)         (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning <sup>1</sup> 257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning <sup>1</sup> 112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 202	Disposals		(103,889)	(9,413)	(1,895)	(115,197)
Balance at December 31, 2022         \$ 5,806,545 \$         135,762 \$         103,473 \$         6,045,780           Accumulated depreciation and write-downs           Balance at December 31, 2020         (3,240,549)         (126,160)         (31,821) \$         (3,398,530)           Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning <sup>1</sup> 257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning <sup>1</sup> 112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 2022         (3,370,363)         (121,210)         (37,284)         (3,528,857)           Net	Asset decommissioning <sup>1</sup>		(112,850)	_	_	(112,850)
Accumulated depreciation and write-downs         Balance at December 31, 2020       (3,240,549)       (126,160)       (31,821)       (3,398,530)         Depreciation       (283,956)       (1,336)       (2,896)       (288,188)         Disposals       89,371       566       44       89,981         Asset decommissioning <sup>1</sup> 257,758       —       —       257,758         Effects of foreign exchange       25,867       2,699       205       28,771         Balance at December 31, 2021       (3,151,509)       (124,231)       (34,468)       (3,310,208)         Depreciation       (276,688)       (1,250)       (3,199)       (281,137)         Disposals       81,200       9,344       1,456       92,000         Asset decommissioning <sup>1</sup> 112,850       —       —       —       112,850         Effects of foreign exchange       (136,216)       (5,073)       (1,073)       (142,362)         Balance at December 31, 2022       (3,370,363)       (121,210)       (37,284)       (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783       1,471       67,699       2,512,953	Effects of foreign exchange		248,424	6,061	2,987	257,472
Balance at December 31, 2020       (3,240,549)       (126,160)       (31,821)       (3,398,530)         Depreciation       (283,956)       (1,336)       (2,896)       (288,188)         Disposals       89,371       566       44       89,981         Asset decommissioning <sup>1</sup> 257,758       —       —       257,758         Effects of foreign exchange       25,867       2,699       205       28,771         Balance at December 31, 2021       (3,151,509)       (124,231)       (34,468)       (3,310,208)         Depreciation       (276,688)       (1,250)       (3,199)       (281,137)         Disposals       81,200       9,344       1,456       92,000         Asset decommissioning <sup>1</sup> 112,850       —       —       —       112,850         Effects of foreign exchange       (136,216)       (5,073)       (1,073)       (142,362)         Balance at December 31, 2022       (3,370,363)       (121,210)       (37,284)       (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783       1,471       67,699       2,512,953	Balance at December 31, 2022	\$	5,806,545	\$ 135,762	\$ 103,473	\$ 6,045,780
Depreciation         (283,956)         (1,336)         (2,896)         (288,188)           Disposals         89,371         566         44         89,981           Asset decommissioning ¹         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning ¹         112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 2022         \$ (3,370,363) \$ (121,210) \$ (37,284) \$ (3,528,857)           Net book value:           At December 31, 2021         \$ 2,443,783 \$ 1,471 \$ 67,699 \$ 2,512,953	Accumulated depreciation and write-downs					
Disposals         89,371         566         44         89,981           Asset decommissioning 1         257,758         —         —         257,758           Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning 1         112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 2022         \$ (3,370,363)         (121,210)         \$ (37,284)         \$ (3,528,857)           Net book value:           At December 31, 2021         \$ 2,443,783         1,471         67,699         2,512,953	Balance at December 31, 2020		(3,240,549)	(126,160)	(31,821)	\$ (3,398,530)
Asset decommissioning <sup>1</sup> 257,758       —       —       257,758         Effects of foreign exchange       25,867       2,699       205       28,771         Balance at December 31, 2021       (3,151,509)       (124,231)       (34,468)       (3,310,208)         Depreciation       (276,688)       (1,250)       (3,199)       (281,137)         Disposals       81,200       9,344       1,456       92,000         Asset decommissioning <sup>1</sup> 112,850       —       —       —       112,850         Effects of foreign exchange       (136,216)       (5,073)       (1,073)       (142,362)         Balance at December 31, 2022       \$ (3,370,363)       (121,210)       (37,284)       \$ (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783       1,471       67,699       2,512,953	Depreciation		(283,956)	(1,336)	(2,896)	(288,188)
Effects of foreign exchange         25,867         2,699         205         28,771           Balance at December 31, 2021         (3,151,509)         (124,231)         (34,468)         (3,310,208)           Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning <sup>1</sup> 112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 2022         \$ (3,370,363)         (121,210)         \$ (37,284)         \$ (3,528,857)           Net book value:           At December 31, 2021         \$ 2,443,783         1,471         67,699         2,512,953	Disposals		89,371	566	44	89,981
Balance at December 31, 2021       (3,151,509)       (124,231)       (34,468)       (3,310,208)         Depreciation       (276,688)       (1,250)       (3,199)       (281,137)         Disposals       81,200       9,344       1,456       92,000         Asset decommissioning <sup>1</sup> 112,850       —       —       —       112,850         Effects of foreign exchange       (136,216)       (5,073)       (1,073)       (142,362)         Balance at December 31, 2022       \$ (3,370,363)       (121,210)       \$ (37,284)       \$ (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783       \$ 1,471       \$ 67,699       \$ 2,512,953	Asset decommissioning <sup>1</sup>		257,758	_	_	257,758
Depreciation         (276,688)         (1,250)         (3,199)         (281,137)           Disposals         81,200         9,344         1,456         92,000           Asset decommissioning <sup>1</sup> 112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 2022         \$ (3,370,363)         (121,210)         \$ (37,284)         \$ (3,528,857)           Net book value:           At December 31, 2021         \$ 2,443,783         \$ 1,471         \$ 67,699         \$ 2,512,953	Effects of foreign exchange		25,867	2,699	205	28,771
Disposals         81,200         9,344         1,456         92,000           Asset decommissioning <sup>1</sup> 112,850         —         —         —         112,850           Effects of foreign exchange         (136,216)         (5,073)         (1,073)         (142,362)           Balance at December 31, 2022         \$ (3,370,363)         (121,210)         \$ (37,284)         \$ (3,528,857)           Net book value:           At December 31, 2021         \$ 2,443,783         \$ 1,471         \$ 67,699         \$ 2,512,953	Balance at December 31, 2021		(3,151,509)	(124,231)	(34,468)	(3,310,208)
Asset decommissioning <sup>1</sup> 112,850       —       —       —       112,850         Effects of foreign exchange       (136,216)       (5,073)       (1,073)       (142,362)         Balance at December 31, 2022       \$ (3,370,363)       (121,210)       \$ (37,284)       \$ (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783       \$ 1,471       \$ 67,699       \$ 2,512,953	Depreciation		(276,688)	(1,250)	(3,199)	(281,137)
Effects of foreign exchange       (136,216)       (5,073)       (1,073)       (142,362)         Balance at December 31, 2022       (3,370,363)       (121,210)       (37,284)       (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783       1,471       67,699       2,512,953	Disposals		81,200	9,344	1,456	92,000
Balance at December 31, 2022       \$ (3,370,363) \$ (121,210) \$ (37,284) \$ (3,528,857)         Net book value:         At December 31, 2021       \$ 2,443,783 \$ 1,471 \$ 67,699 \$ 2,512,953	Asset decommissioning <sup>1</sup>		112,850	_	_	112,850
Net book value:         At December 31, 2021       \$ 2,443,783 \$ 1,471 \$ 67,699 \$ 2,512,953	Effects of foreign exchange		(136,216)	(5,073)	(1,073)	(142,362)
At December 31, 2021 \$ 2,443,783 \$ 1,471 \$ 67,699 \$ 2,512,953	Balance at December 31, 2022	\$	(3,370,363)	\$ (121,210)	\$ (37,284)	\$ (3,528,857)
	Net book value:					
At December 31, 2022 \$ 2,436,182 \$ 14,552 \$ 66,189 \$ 2,516,923	At December 31, 2021	\$	2,443,783	\$ 1,471	\$ 67,699	\$ 2,512,953
	At December 31, 2022	\$	2,436,182	\$ 14,552	\$ 66,189	\$ 2,516,923

<sup>&</sup>lt;sup>1</sup>Relates to end of life equipment that has been fully depreciated.

Property and equipment include equipment under construction of \$75,976 (2021 - \$28,431) that has not yet been subject to depreciation.

For year ended December 31, 2022, leased asset depreciation was \$5,116 (2021 - \$5,895) which is included with total depreciation of \$281,137 (2021 - \$288,188).

During the fourth quarter of 2022, the Company sold its Canadian directional drilling business, including all operating assets and personnel for a purchase price of \$5,000 to Cathedral Energy Services Ltd. The purchase price was satisfied through the issuance of 7,017,988 common shares of Cathedral.

#### Asset decommissioning

During 2022, the Company's Canadian operations, moved four under-utilized drilling rigs into the reserve fleet, and six non-marketed drilling rigs and five well servicing rigs were decommissioned. In the Company's United States operations, one cold-stacked drilling rig was sold, three under-utilized drilling rigs were moved into the reserve fleet, and nine non-marketed drilling rigs and one well servicing rig were decommissioned. In the Company's international operations two cold-stacked drilling rigs were sold, six under-utilized drilling rigs were moved into the reserve fleet and three non-marketed drilling rigs were decommissioned. All decommissioned drilling and well servicing rigs were fully depreciated.

#### Impairment

As at December 31, 2022, management performed an impairment indicator analysis, incorporating an assessment of internal and external factors for each of the Company's CGUs. From the assessment performed, management did not identify any indicators of impairment.

#### 6. ACCOUNTS PAYABLE AND ACCRUALS

	December 31 2022	D	ecember 31 2021
Trade payables	\$ 145,390	\$	76,929
Accrued liabilities	43,401		36,869
Accrued payroll	53,684		46,092
Interest payable	12,191		11,453
Deferred revenue	10,757		5,380
Other liabilities	2,820		1,209
	\$ 268,243	\$	177,932

#### 7. SHARE-BASED COMPENSATION

#### Share option plan

The Company has an employee share option plan that provides all option holders the right to elect to receive either common shares or a direct cash payment in exchange for the options exercised. The Company may grant options to its employees exercisable for up to 14,833,385 common shares (2021 - 14,897,300). The options' exercise price equals the market price of the Common Shares on the date of grant. Share options that are granted vest evenly over a period of five years.

The total intrinsic value of the liability for vested benefits at December 31, 2022 was \$4,591 (2021 - \$2,009).

A summary of the Company's share option plan as of December 31, 2022 and 2021 and the changes during the years then ended, is presented below:

		2022						
	Number of share options		Weighted average exercise price	Number of share options		Weighted average exercise price		
Outstanding – January 1	4,437,585	\$	3.30	4,028,330	\$	4.73		
Granted	1,491,425		2.80	1,353,950		1.56		
Exercised for common shares	(46,050)		0.90	(6,600)		0.68		
Exercised for cash	(182,150)		1.08	(23,415)		0.69		
Forfeited	(235,100)		3.50	(246,880)		4.36		
Expired	(1,178,300)		5.73	(667,800)		7.98		
Outstanding - December 31	4,287,410	\$	2.57	4,437,585	\$	3.30		
Exercisable - December 31	1,848,370	\$	2.98	2,176,025	\$	4.28		

The weighted average share price at the date of exercise of options in 2022 was \$1.04 per common share (2021 - \$0.68).

The following table lists the options outstanding at December 31, 2022:

Exercise Price	Options Outstanding	Average vesting remaining (in years)	Weighted average exercise price	Options exercisable	Weighted average exercise price
\$0.54 to \$1.50	843,800	2.00	\$ 0.54	460,950	\$ 0.54
\$1.51 to \$3.00	2,619,770	3.55	2.24	723,560	2.05
\$5.61 to \$6.02	823,840	1.00	5.69	663,860	5.69
	4,287,410	2.75	\$ 2.57	1,848,370	\$ 2.98

The assumptions used to estimate the fair value of employee share options as at December 31, 2022 were:

	December 31 2022	December 31 2021
Remaining expected life (years)	2.5	1.9
Volatility (percent)	40.0	40.0
Forfeiture rate (percent)	7.5	7.6
Risk-free interest rate (percent)	3.8	1.0
Expected dividend (percent)	_	<u> </u>

The expected volatility is determined based on the weighted average historical prices for the Company's common shares and is subject to a cap of 40 percent. The forfeiture rate is estimated based on historical experience and general option holder behavior.

#### **Share Appreciation Rights (SARs)**

The Company has granted share appreciation rights ("SARs") to certain employees that entitle the employee to a cash payment. The amount of the cash payment is determined based on the increase in the common share price of the Company between grant date and exercise date. Grants under the plan vest evenly over a period of five years.

A summary of the Company's SARs plan as of December 31, 2022 and 2021 and the changes during the years ended, is presented below:

		2022		2021
	Number of SARs	Weighted average exercise price	Number of SARs	Weighted average exercise price
Outstanding – January 1	526,785	\$ 3.34	491,480	\$ 4.83
Granted	125,500	2.80	188,700	1.56
Exercised	(18,960)	1.26	(6,080)	0.54
Forfeited	(31,010)	3.00	(79,315)	4.53
Expired	(154,100)	5.78	(68,000)	7.98
Outstanding - December 31	448,215	\$ 2.47	526,785	\$ 3.34
Exercisable - December 31	196,816	\$ 2.87	255,810	\$ 4.36

The following table lists the SARs outstanding at December 31, 2022:

Exercise Price	Outstanding SARs	Average vesting remaining (in years)	Weighted average exercise price	SARs exercisable	Veighted average ise price
\$0.54 to \$1.50	90,915	2.00	\$ 0.54	49,799	\$ 0.54
\$1.51 to \$3.00	272,085	3.40	2.10	78,845	1.91
\$3.01 to \$5.69	85,215	1.00	5.69	68,172	5.69
	448,215	2.68	\$ 2.47	196,816	\$ 2.87

#### Performance Share Units (PSUs)

The Company grants Performance Share Units (PSUs) to certain officers and employees of the Company to participate in the growth and development of the Company and to promote further alignment of interests between employees and the shareholders. PSUs are subject to the Company's performance metrics assessed by management with a three year performance period. Each PSU granted permits the holder to receive a cash payment equal to the fair market value of a share as of the maturity date, adjusted by a certain performance factor.

A summary of the activity under this incentive plan is presented below:

	2022	2021
Outstanding – January 1	6,745,583	3,884,634
Granted	1,686,148	3,757,701
Vested and paid	(988,552)	(710,034)
Forfeited	(186,274)	(186,718)
Outstanding - December 31	7,256,905	6,745,583

Included in net earnings for the year ended December 31, 2022, is an expense of \$9,854 (2021 - \$3,921). This was calculated using the trailing ten day volume weighted average share price of the Company's underlying common shares, as the PSUs have no exercise price, adjusted for performance factors. Any aggregate payout amounts with respect to PSUs following maturity is subject to a cap of two percent of the Adjusted EBITDA in the final year of the term of applicable PSU award.

#### **Deferred Share Units (DSUs)**

The Company awards annually members of the Board of Directors to those who elect DSUs and represent cash settled rights to common shares. The valuation on the DSUs is based on the volume weighted average trading price of the Common Share for the five business days immediately prior to the date the DSUs are credited. DSUs vest and are paid upon the retirement of the Director.

A summary of the activity under this incentive plan is presented below:

	2022	2021
Outstanding – January 1	1,157,534	979,974
Granted	150,793	177,560
Outstanding - December 31	1,308,327	1,157,534

# 8. LEASE OBLIGATIONS

The Consolidated Statements of Financial Position shows the following amounts relating to leases:

	Dec	December 31 2022		December 31 2021	
Right-of-use assets					
Properties	\$	3,182	\$	3,129	
Vehicles and equipment		20,215		5,794	
	\$	23,397	\$	8,923	
Lease liabilities					
Current	\$	11,324	\$	5,260	
Non-current (expire from time to time up to 2027)		5,948		4,327	
	\$	17,272	\$	9,587	

The following table sets out a movement of lease obligations for the periods presented:

	2022	2021
Opening balance	\$ 9,587	\$ 14,301
Additions	18,801	2,880
Disposals	_	(51)
Lease obligation principal repayments	(12,263)	(6,845)
Foreign exchange adjustments	1,147	(698)
Closing balance	17,272	9,587
Less: current portion	11,324	5,260
Closing balance - non-current portion	\$ 5,948	\$ 4,327

# 9. LONG-TERM DEBT

	December 31 2022			December 31 2021		
Drawings on the Credit Facility	\$	882,686	\$	897,482		
Unsecured Senior Notes, due April 2024, 9.25%		565,344		528,428		
Subordinate convertible debentures, due May, 2023, 7.75%		_		35,229		
Mortgage		_		10,000		
Unamortized deferred financing costs		(8,455)		(17,255)		
Total debt		1,439,575		1,453,884		
Less: current portion		(882,686)				
Total long-term debt	\$	556,889	\$	1,453,884		

#### The Credit Facility

As at December 31, 2022, the Company's Credit Facility (the "Credit Facility") consists of a revolving secured facility. The Credit Facility may be drawn in Canadian or United States dollars, up to the equivalent value of \$900,000 Canadian dollars (2021 - \$900,000).

Interest is incurred on the utilized balance of the Credit Facility based on the election of one of the following options when funds are drawn:

- The bank's Canadian prime lending rate plus 1.25% to 3.75%
- The US base or US prime rate plus 1.25% to 3.75%
- The commitment rate of 0.56% to 1.19%
- The BA rate plus 2.25% to 4.75%
- The LIBOR and letters of credit rate plus 2.25% to 4.75%.

On December 17, 2021, the Company amended and restated its existing credit agreement with its syndicate of lenders, which provides a revolving Credit Facility. The amendments include an extension to the maturity date of the Credit Facility to the earlier of: (i) six months prior to maturity date of the unsecured Senior Notes (the "Senior Notes") due April 15, 2024, and (ii) November 25, 2024. No principal payments are due until then. The amended and restated Credit Facility provides the Company with continued access to revolver capacity in dynamic industry environment.

The Credit Facility has the following financial covenant requirements:

- A trailing twelve month consolidated EBITDA requirement of not less than \$140,000 for Fiscal Quarter ending December 31, 2022.
- The replacement of the minimum Consolidated EBITDA requirement of \$140,000 with a Consolidated Total Debt to Consolidated EBITDA ratio of 5.00:1.00 beginning for the Fiscal Quarter ending March 31, 2023.
- The Consolidated EBITDA to Consolidated Interest Expense ratio shall not be less than 2.50:1.00.
- The Consolidated Senior Debt to Consolidated EBITDA ratio shall not exceed: (i) 3.00:1.00 for the Fiscal Quarter ending December 31, 2022, and (ii) 2.50:1.00 thereafter.

Further, the repurchase or redemption of Senior Notes may only be completed on the following basis:

- if on a pro forma basis the Borrower demonstrates to the satisfaction of the Lenders that the aggregate amount of the cash held by the Company on a consolidated basis and the credit available to be advanced to the Company under the Credit Facilities is at least \$175,000 after completing such repurchase or redemption, and the combined aggregate repayment, redemption or repurchase price of all such Senior Notes and Convertible Debentures repaid, repurchased or redeemed does not exceed one-third of the net proceeds received by the Company from Permitted Dispositions completed after January 1, 2021; and
- Senior Notes may be repurchased or redeemed for a redemption or purchase price up to the aggregate amount of the net proceeds received from the issuance of Subordinated Debt.

The Company accounted for these amendments as a modification to its existing agreement.

As at December 31, 2022, the Company was in compliance with all covenants related to the Credit Facility.

## **Unsecured Senior Notes**

During the second quarter of 2019, the Company issued US \$700,000 of the Senior Notes due 2024 and bearing interest of 9.25%. Interest is payable semi-annually in arrears on April 15 and October 15. The maturity date of Senior Notes is April 15, 2024. The Senior Notes are callable on or after April 15, 2021 at 104.625%, April 15, 2022 at 102.313% and at 100% on or after April 15, 2023.

Interest accrued on the Senior Notes at December 31, 2022 was \$11,185 (2021 - \$10,455) and has been included in accounts payable and accruals on the Consolidated Statements of Financial Position.

#### **Subordinate Convertible Debentures**

On June 7, 2022, the Company settled its Convertible Debentures of \$37,000 through the issuance of 21,142,857 common shares of the Company at conversion price of \$1.75. The holders' election to convert the Convertible Debentures were made following the issue of notice by the Company.

#### **Letter of Credit Facility**

In addition, the Company has a US \$50,000 secured Letters of Credit Facility. As of December 31, 2022, the available amount was US \$3,646 (2021 - US \$8,070).

# Long-term debt continuity

The following table sets out an analysis of long-term debts and the movements in the long-term debt for the periods presented:

	2022	2021
Opening balance	\$ 1,453,884	\$ 1,384,605
Proceeds from long-term debt, net of debt issuance costs	71,158	162,269
Long-term debt repayments	(101,080)	(89,532)
Gain on repurchase of Senior Notes	_	(7,431)
Convertible debenture conversion	(35,581)	_
Convertible Debentures fair value adjustment	352	(1,588)
Amortization of debt issuance costs	8,800	10,819
Foreign exchange adjustments	42,042	(5,258)
Ending balance	1,439,575	1,453,884
Less: current portion	(882,686)	
Closing balance - non-current portion	\$ 556,889	\$ 1,453,884

## 10. INCOME TAXES

Analysis of deferred tax asset (liability):

	D	ecember 31 2022	December 31 2021		
Property and equipment	\$	(359,740)	\$	(383,886)	
Share-based compensation		5,704		2,081	
Non-capital losses (expire from time to time up to 2039)		403,181		416,318	
Other		12,368		19,624	
Net deferred tax asset	\$	61,513	\$	54,137	

## Movement of deferred tax asset:

	Dec	ember 31 2022	De	ecember 31 2021
Opening deferred tax asset	\$	54,137	\$	14,953
Deferred tax recovery		15,854		39,443
Foreign exchange impact		(8,478)		(259)
Net deferred tax asset	\$	61,513	\$	54,137

The provision for income taxes is different from the expected provision for income taxes using combined Canadian federal and provincial income tax rates for the following reasons:

For the years ended	D	ecember 31 2022	[	December 31 2021
Loss before income taxes	\$	(6,373)	\$	(194,462)
Income tax rate		23.9 %		24.3 %
Expected income tax expense		(1,523)		(47,215)
Increase (decrease) from:				
Effective tax rate on foreign operations		2,228		6,485
Non-deductible expenses (gains)		(6,004)		(1,617)
Withholding taxes and other		(8,212)		(1,366)
Functional currency translation adjustment and true up		1,349		5,259
Rate change impact on deferred taxes		(2,697)		
Income tax recovery	\$	(14,859)	\$	(38,454)

#### 11. SHAREHOLDERS' CAPITAL

#### (a) Authorized

Unlimited common shares, no par value Unlimited preferred shares, no par value, issuable in series

#### (b) Issued, fully paid and outstanding

	2022			2021
	Number of common shares	Amount	Number of common shares	Amount
Opening balance – January 1	161,969,478 \$	230,376	161,833,756 \$	230,354
Convertible debenture conversion	21,142,857	37,961	_	_
Shares issued under employee stock option plan	46,050	131	6,600	11
Changes in unvested shares held in trust	300,738	(678)	129,122	11
Closing balance - December 31	183,459,123 \$	267,790	161,969,478 \$	230,376

On June 7, 2022, the Company settled its Convertible Debentures of \$37,000 through the issuance of 21,142,857 common shares of the Company at conversion price of \$1.75. Please refer to Note 9 for more details.

The total number of unvested shares held in trust for share-based compensation plans as at December 31, 2022 was 855,007 (December 31, 2021 – 1,155,745).

# 12. NET INCOME (LOSS) PER COMMON SHARE

Basic net income (loss) per common share is calculated by dividing net income (loss) by the weighted average number of common shares outstanding during the period.

Diluted net income (loss) per common share is calculated by dividing net income (loss) by the weighted average number of common shares outstanding during the period adjusted for conversion of all potentially dilutive common shares. Diluted net income (loss) is calculated using the treasury share method, which assumes that all outstanding share options are exercised, if dilutive, and the assumed proceeds are used to purchase the common shares at the average market price during the period.

	Dec	ember 31 2022	December 31 2021
Net income (loss) attributable to common shareholders:			
Basic and diluted	\$	8,128	\$ (159,475)
Weighted average number of common shares outstanding:			
Basic	17	5,578,024	162,541,464
Potentially dilutive share-based compensation plans		852,041	653,860
Diluted	17	6,430,065	163,195,324

Share options of 2,255,565 (2021 - 3,433,150) were excluded from the calculation of diluted weighted average number of common shares outstanding as they were anti-dilutive.

#### 13. SEGMENTED INFORMATION

The Company determines its operating segments based on internal information regularly reviewed by management to allocate resources and assess performance. Oilfield services are provided in Canada, the United States and internationally. The amounts related to each geographic area are as follows:

As at and for the year ended December 31, 2022	Canada	United States	International	Total
Revenue	434,982	892,086	250,261	1,577,329
Depreciation	76,559	175,993	28,585	281,137
Income before interest expense, accretion of deferred				
financing charges, other gains (losses) and income taxes	37.830	44.661	9.866	92,357
Total assets	935.796	1.637.137	610.971	3.183.904
	,	, , .		.,,
Total liabilities	1,529,222	302,040	63,872	1,895,134
Purchase (disposal) of property & equipment, net	27,001	113,845	(13,997)	126,849
As at and for the year ended December 31, 2021	Canada	United States	International	Total
Revenue	249,679	538,896	207,019	995,594
Depreciation	76,457	152,870	58,861	288,188
Loss before financing charges, other (losses) gains				
and income taxes	(16,281)	(48,064)	(32,729)	(97,074)
Total assets	900,037	1,487,276	589,741	2,977,054
Total liabilities	1,514,758	218,253	51,381	1,784,392
Purchase of property & equipment, net	131,721	33,806	10,425	175,952
For the years ended December 31			2022	2021
Rig rental revenue		\$	1,093,594	\$ 657,848
Service revenue			483,735	337,746
Total revenue		\$	1,577,329	\$ 995,594

There are no material differences in the basis of accounting or the measurement of loss in, assets and liabilities between the Company and reported segment information, except that certain inter-company liabilities and equity are offset with the assets of the appropriate related segment. Revenues and expenses are attributed to geographical areas based on the location in which the services are rendered. The segment presentation of assets and liabilities is based on the geographical location of the assets.

During the year ended December 31, 2022 and 2021 the Company had no customers that represented 10 percent or more of the Company's revenue.

#### 14. EXPENSES BY NATURE

	D	ecember 31 2022	D	ecember 31 2021
Salaries, wages and benefits	\$	817,437	\$	598,046
Wage subsidy		_		(16,029)
Share-based compensation		19,711		6,377
Total employee costs		837,148		588,394
Depreciation		281,137		288,188
Purchased materials, supplies and services		386,274		204,984
Foreign exchange and other gain (loss)		(19,587)		11,102
Total expenses before interest expense, accretion of deferred financing charges, other gains and income taxes	\$	1,484,972	\$	1,092,668

#### 15. KEY MANAGEMENT COMPENSATION AND RELATED PARTY TRANSACTIONS

Key management personnel comprise of the Company's directors and named executive officers. Compensation for key management personnel consists of the following:

	December 31 2022	D	ecember 31 2021
Short-term compensation	\$ 3,478	\$	2,310
Share-based compensation	447		354
Total management compensation	\$ 3,925	\$	2,664

# 16. SIGNIFICANT SUBSIDIARIES

The following table lists the Company's principal operating subsidiaries, the functional currency, the jurisdiction of formation, incorporation or continuance of such partnerships and subsidiaries and the percentage of shares owned, directly or indirectly, by the Company as of December 31, 2022:

Name of subsidiary	Functional currency	Jurisdiction of formation incorporation or continuance	Percentage ownership of shares beneficially owned or controlled directly or indirectly by the company		
			2022	2021	
Ensign Drilling Inc.	CAD	Canada	100	100	
Ensign Argentina S.A.	USD	Argentina	100	100	
Ensign de Venezuela C.A.	USD	Venezuela	100	100	
Ensign International Energy Services Pty Limited	USD	Australia	100	100	
Ensign Australia Pty Limited	AUD	Australia	100	100	
Ensign International Energy Services LLC	USD	Oman	70	70	
Ensign (Barbados) Holdings Inc.	USD	Barbados	100	100	
Ensign United States Drilling Inc.	USD	United States	100	100	
Ensign United States Drilling (California) Inc.	USD	United States	100	100	
Ensign US Southern Drilling LLC	USD	United States	100	100	
Ensign Bahrain Drilling WLL	USD	Bahrain	100	100	
TDL Bahrain WLL	USD	Bahrain	100	100	
TDL Kuwait For Oil Rigs and Natural Gas	USD	Kuwait	100	100	
OFS Global Inc.	USD	United States	100	100	

#### 17. SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION

#### Non-cash working capital

	De	cember 31 2022	De	ecember 31 2021
Net change in non-cash working capital				
Accounts receivable	\$	(120,240)	\$	(58,848)
Inventories, prepaid, investments and other		(1,004)		6,251
Accounts payable and accruals		78,340		40,761
Income taxes receivable/payable		(1,846)		1,149
	\$	(44,750)	\$	(10,687)
Relating to:				
Operating activities	\$	(51,994)	\$	(12,053)
Investing activities		7,244		1,366
	\$	(44,750)	\$	(10,687)

#### 18. CAPITAL MANAGEMENT STRATEGY

The Company's objectives when managing capital are to exercise financial discipline and to deliver positive returns to its shareholders. The Company continues to be cognizant of the challenges associated with operating in a cyclical and commodity-based industry and may make future adjustments to its capital management strategy in light of changing economic conditions.

The Company considers its capital structure to include shareholders' equity, Credit Facility, and Senior Notes. In order to maintain or adjust its capital structure, the Company may from time to time adjust its capital spending or dividend policy to manage the level of its borrowings or may revise the terms of its bank credit facilities to support future growth initiatives. The Company may consider additional long-term borrowings or equity financing if deemed necessary. As at December 31, 2022, the Credit Facility's drawings totaled \$882,686 (2021 - \$897,482), Senior Notes totaled \$565,344 (2021 - \$528,428), and shareholders' equity totaled \$1,288,770 (2021 - \$1,192,662).

The Company is subject to externally imposed capital requirements associated with its Credit Facility and Senior Notes, including financial covenants that incorporate shareholders' equity, earnings, consolidated interest expense and level of indebtedness. The Company monitors its compliance with these requirements on an ongoing basis and projects future operating cash flows, capital expenditure levels and dividend payments to assess how these activities may impact compliance in future periods.

# 19. FINANCIAL INSTRUMENTS

Categories of financial instruments

The classification and measurement of financial instruments is presented below:

Cash, accounts receivable, investments and income tax receivable are classified as financial assets at amortized cost.

Accounts payable and accruals, income tax payable, lease obligation and long-term debt are classified as financial liabilities at amortized cost.

# Fair values

The fair value of cash, accounts receivable, investments income tax receivable and payable, accounts payable and accruals approximates their carrying value due to the short-term maturity of these financial instruments. The fair value of the drawings on the bank credit facilities and lease obligations approximates its carrying value.

The fair value of the Senior Notes is based on the closing market price at December 31, 2022.

Financial assets and liabilities recorded or disclosed at fair value in the Consolidated Statements of Financial Position are categorized using a three-level hierarchy that reflects the level of judgment associated with the inputs used to measure their fair value. The fair values of financial assets and liabilities included in Level 1 are determined by reference to unadjusted quoted prices in active markets for identical assets and liabilities. Fair values of financial assets and liabilities in Level 2 are based on inputs other than Level 1 quoted prices that are observable for the asset or liability either directly (as prices) or indirectly (derived from prices). The fair values in Level 3 financial assets and liabilities are not based on observable market data.

The estimated fair value of Senior Notes was based on the closing market price on the date of valuation. The Senior Notes are a level 1 in the fair value hierarchy.

The estimated fair value of the investment was based on the closing market price on the date of valuation. The investment is a level 1 in the fair value hierarchy.

The fair value of non-controlling interest is based on Level 3 inputs and is not based on observable market.

The following table summarizes the carrying value of the certain Company's financial assets and liabilities as compared with their respective fair values:

As at	D	ecember 31 2022	December 31 2		
(in thousands of Canadian dollars)	Fair value Carrying value		Fair Value	Carrying value	
Financial assets at fair value through profit or loss:					
Investment	8,842	8,842	_	_	
Financial liabilities at fair value through profit or loss:					
Senior Notes, due 2024	534,250	565,344	507,291	528,428	
Convertible Debentures	_	_	35,229	35,229	
Mortgage	_	_	10,000	10,000	
Lease obligations	17,272	17,272	9,587	9,587	
Non-controlling interests' liability	_	_	4,832	4,832	

#### Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises principally from the Company's accounts receivable balances owing from customers operating primarily in the oil and natural gas industry in Canada, the United States and internationally. The carrying amount of accounts receivable represents the maximum credit exposure as at December 31, 2022.

The Company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowances for all trade receivables and contract assets.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of 36 months before December 31, 2022 or December 31, 2021 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customer to settle the receivables.

On that basis, the loss allowance as at December 31, 2022 and December 31, 2021 was determined as follows for trade receivables:

As at December 31, 2022	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
Expected loss rate	2.0 %	2.5 %	10.5 %	26.0 %	
Gross carrying amount <sup>1</sup>	167,628	92,939	21,402	28,977	310,946
Loss allowances	3,353	2,323	2,247	7,537	15,460

As at December 31, 2021	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
Expected loss rate	2.0 %	5.0 %	15.0 %	41.0 %	
Gross carrying amount 1	92,373	60,190	14,414	23,780	190,757
Loss allowances	1,847	3,010	2,162	9,762	16,781

<sup>1</sup> Gross carrying amount excludes unbilled revenue and other receivables of \$64,447 for year ended December 31, 2022 (2021 - \$52,832)

As part of the Company's international operations, it provided oilfield services in Venezuela pursuant to contracts that expired or were terminated in or prior to the second quarter of 2020. As at December 31, 2021, the Company had accounts receivable of approximately \$5,538 for work performed pursuant to these contracts in Venezuela. Though the Company has a history of collecting accounts receivable in Venezuela, due to the continuing political unrest in that country as well as government-imposed sanctions that restrict the Company's activities in and related to Venezuela, there can be no assurance that the Company will be successful in collecting all of such accounts receivable outstanding.

The loss allowance for trade receivables as at December 31, 2022 reconcile to the opening loss allowances as follows:

	2022	2021
Opening balance - January 1	\$ 16,781	\$ 16,566
Increase in loss allowance recognized in profit or loss	_	1,379
Receivables written off as uncollectible	(1,855)	(1,120)
Unused amount reversed	(362)	_
Effect of movement in exchange rates	896	(44)
Closing balance - December 31	15,460	\$ 16,781

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of debtor to engage in a repayment plan with the Company, and failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on trade receivables are presented as net losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

#### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they are due. The Company manages liquidity by forecasting cash flows on an annual basis and secures sufficient credit facilities to meet financing requirements that exceed anticipated internally generated funds.

On December 17, 2021, the Company amended and extended the existing \$900,000 Credit Facility agreement with its syndicate of lenders. For details of amendments, refer Note 9. The amendments and extension provide the Company with continued access to revolver capacity and near-term flexibility in a volatile oil price environment. As at December 31, 2022, the remaining contractual maturity Credit Facility is the earlier of: (i) six months prior to maturity date of the unsecured Senior Notes (the "Senior Notes") due April 15, 2024, and (ii) November 25, 2024 and as such has been classified as current. The Company has a history with successfully

negotiating contractual terms and extending the maturity of the Credit Facility. As at the date of the consolidated financial statements, the Company has not entered into formal discussions about the renewal and extension of its existing Credit Facility with the Credit Facility syndicate.

Maturity information regarding the principal and interest on the Company's long-term debt are as follows:

As at December 31, 2022	< 1 Year <sup>2</sup>	1-3 Years <sup>2</sup>	4-5 Years	Total
Senior Notes <sup>1</sup>	\$ 52,295	\$ 591,498	\$ _	\$ 643,793
Credit Facility <sup>1</sup>	948,579	_	_	948,579
Lease obligations	11,744	6,962	16	18,722
Total	\$ 1,012,618	\$ 598,460	\$ 16	\$ 1,611,094
As at December 31, 2021	< 1 Year <sup>2</sup>	1-3 Years <sup>2</sup>	4-5 Years	Total
Senior Notes <sup>1</sup>	\$ 48,880	\$ 590,885	\$ _	\$ 639,765
Credit Facility 1	46,720	981,625	_	1,028,345
Convertible Debentures	2,868	38,666	_	41,534
Mortgage	1,141	12,662	_	13,803
Lease obligations	5,434	5,623	92	11,149

<sup>&</sup>lt;sup>1</sup> Interest on the bank credit facilities is calculated based on the amount drawn at December 31, 2022 and the applicable bankers' acceptance/ LIBOR interest rates outstanding as at December 31, 2022. USD denominated balances are converted using the foreign exchange rate as of December 31, 2022.

105,043 \$

1,629,461 \$

#### Market risk

Total

Market risk is the risk that changes in market rates and prices, such as interest rates and foreign exchange rates, will affect the Company's net income or the value of its financial instruments.

#### Interest rate risk

The Company is exposed to interest rate risk with respect to its bank credit facilities which bear interest at floating market rates. For the year ended December 31, 2022, if interest rates applicable to its bank credit facilities had been 0.25 percent higher or lower, with all other variables held constant, income before income taxes would have been \$2,207 lower or higher.

# Foreign currency exchange rate risk

Foreign currency risk can only arise on financial instruments that are denominated in a currency other than the functional currency in which they are measured. The Company has largely hedged its exposure to foreign exchange risk through the issuance of the USD denominated Senior Note. Translation related risks are therefore not included in the assessment of the Company's exposure to currency risks.

Translation exposures arise from financial and non-financial items held by an entity (for example, a subsidiary) with a functional currency different from the Company's presentation currency. However, foreign currency denominated inter-company receivables and payables which do not form part of a net investment in a foreign operation would be included in the sensitivity analysis for foreign currency risks, because even though the balances eliminate in the consolidated balance sheet, the effect on profit or loss of their revaluation under IAS 21 is not fully eliminated.

At December 31, 2022, had the Company dollar weakened or strengthened by \$0.01 against the United States dollar, with all other variables held constant, the Company's income loss before income taxes would have been \$4,274 higher or lower.

<sup>&</sup>lt;sup>2</sup> Includes interest of \$118,184 for the less than one year and \$26,155 for the 1-3 year terms respectively (2021 - \$99,609 and \$150,928 respectively).

# **Share Trading Summary**

For the three months ended (Unaudited)	High (\$)	Low (\$)	Close (\$)	Volume	Value (\$)
2022					
March 31	3.53	1.70	3.45	46,813,199	122,396,434
June 30	5.00	3.06	3.37	38,506,144	157,955,635
September 30	3.49	2.09	2.26	23,226,564	66,842,876
December 31	4.11	2.25	3.41	26,371,467	89,285,648
Total				134,917,374	436,480,593
For the three months ended (Unaudited)	High (\$)	Low (\$)	Close (\$)	Volume	Value (\$)
2021					
March 31	1.60	0.90	1.12	39,317,867	47,810,697
June 30	2.50	1.00	2.24	42,636,155	71,846,808
September 30	2.31	1.45	1.88	28,500,195	50,879,322
December 31	2.30	1.40	1.67	23,086,421	44,196,675
Total				133,540,638	214,733,502

# 10 Year Financial information

(Unaudited - \$ thousands, except per share data)	2022	2021	2020	2019	2018
Revenue	1,577,329	995,594	936,818	1,591,338	1,156,283
Gross margin	422,246	251,399	278,617	457,010	301,007
Gross margin % of revenue	26.8 %	25.3 %	29.7 %	28.7 %	26.0 %
Adjusted EBITDA	373,618	213,173	241,525	412,468	256,828
Depreciation	281,137	288,188	374,705	363,144	415,036
Net (loss) income attributable to common shareholders	8,128	(159,475)	(79,329)	(162,905)	58,302
Net (loss) income per common share					
Basic	\$0.05	\$(0.98)	\$(0.49)	\$(1.02)	\$0.37
Diluted	\$0.05	\$(0.98)	\$(0.49)	\$(1.02)	\$0.37
Funds from operations	371,956	190,695	210,265	372,234	277,624
Funds from operations per common share					
Basic	\$2.12	\$1.17	\$1.30	\$2.33	\$1.77
Diluted	\$2.11	\$1.17	\$1.30	\$2.33	\$1.77
Net capital expenditures, excluding acquisitions	126,849	175,952	18,413	96,009	73,296
Acquisitions	_	_	31,885	_	320,341
Working capital (deficit)	(707,800)	104,228	103,036	131,107	(156,223)
Long-term debt, net of current portion	556,889	1,453,884	1,384,605	1,581,529	1,340,352
Shareholders' equity	\$1,288,770	1,192,662	1,365,024	1,462,022	1,790,683
Return on average shareholders' equity	0.6 %	(13.4)%	(5.8)%	(11.1)%	3.3 %
Long-term debt to equity	0.43:1	1.23:1	1.01:1	1.08:1	0.75:1
Weighted avg. common shares outstanding - basic	175,578,024	162,541,464	161,667,010	159,598,788	156,862,920
Closing share price - December 31	\$3.41	\$1.67	\$0.91	\$2.85	\$4.79

Certain prior year amounts have been restated to reflect current year presentation.

# 10 Year Financial information

(Unaudited - \$ thousands, except per share data)	2017	2016	2015	2014	2013
Revenue	1,000,650	859,702	1,390,978	2,321,765	2,098,011
Gross margin	240,950	237,676	395,953	635,370	573,838
Gross margin % of revenue	24.1 %	27.6 %	28.5 %	27.4 %	27.4 %
Adjusted EBITDA	201,784	185,173	329,010	542,262	485,712
Depreciation	325,811	349,947	335,513	298,854	248,026
Net (loss) income attributed to common shareholders	(37,644)	(150,522)	(104,049)	71,120	128,865
Net (loss) income per common share					
Basic	\$(0.24)	\$(0.99)	\$(0.68)	\$0.47	\$0.84
Diluted	\$(0.24)	\$(0.98)	\$(0.68)	\$0.46	\$0.84
Funds from operations	141,438	170,651	296,273	491,886	435,611
Funds from operations per common share					
Basic	\$0.90	\$1.12	\$1.94	\$3.22	\$2.85
Diluted	\$0.90	\$1.11	\$1.94	\$3.21	\$2.84
Net capital expenditures, excluding acquisitions	117,712	29,120	159,033	582,999	342,225
Acquisitions	_	_	_	_	76,408
Working capital (deficit)	(342,199)	(11,153)	144,239	189,698	(71,146)
Long-term debt, net of current portion	252,676	583,269	794,109	786,327	317,407
Shareholders' equity	1,689,376	1,832,489	2,086,596	2,045,237	1,962,569
Return on average shareholders' equity	(2.2)%	(8.2)%	(5.0)%	3.5 %	6.7 %
Long-term debt to equity	0.15:1	0.32:1	0.38:1	0.38:1	0.16:1
Weighted avg. common shares outstanding - basic	156,545,624	152,759,973	152,476,615	152,710,636	152,693,280
Closing share price - December 31	\$6.47	\$9.38	\$7.38	\$10.20	\$16.73

# **CORPORATE INFORMATION**

#### **BOARD OF DIRECTORS**

N. MURRAY EDWARDS

Corporate Director and Investor

ROBERT H. GEDDES President and COO,

Ensign Energy Services Inc.

GARY CASSWELL (2,4)

Independent Businessperson

JAMES B. HOWE (1,3)

President, Bragg Creek Financial

Consultants Ltd.

LEN KANGAS (2,4)

Independent Businessperson

CARY A. MOOMJIAN, JR (2,3)

President,

CAM OilServ Advisors LLC

JOHN SCHROEDER (1,3)

Independent Businessperson

GAIL SURKAN (2,3)

Independent Businessperson

BARTH WHITHAM (1,4)

President and CEO,

**Enduring Resources LLC** 

DARLENE HASLAM (1, 4)

Independent Businessperson

#### **CORPORATE MANAGEMENT**

N. MURRAY EDWARDS

Chairman

ROBERT H. GEDDES

President and Chief Operating

Officer

MICHAEL GRAY

Chief Financial Officer

MICHAEL NUSS

Executive Vice President, US

**ELDON CULSHAW** 

Senior Vice President, Canada

**BRENT CONWAY** 

Executive Vice President,

International

AHMED IQBAL

Vice President, Corporate Controller

TREVOR RUSSELL

Vice President, Finance

JONATHAN BASKEYFIELD

Vice President, Tax

PATRICK KEARLEY

Vice President, Global

**HSE & Field Training** 

CATHY ROBINSON

Vice President, Global Human

**RICK PINGEL** 

Vice President, Global Supply Chain

JAKE HAMDAN

Vice President, Engineering

**RON TOLTON** 

Vice President, IT

JUSTIN LOUIE

Corporate Secretary and General

Counsel

# **COMMITTEE MEMBERS**

1 Audit

<sup>2</sup> Corporate Governance, Nominations and Risk

<sup>3</sup> Compensation

<sup>4</sup> Health, Safety and Environment

#### **HEAD OFFICE**

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Website: www.ensignenergy.com

#### **BANKERS**

HSBC Bank Canada Bank of Montreal

#### STOCK EXCHANGE LISTING

Toronto Stock Exchange

Symbol: ESI

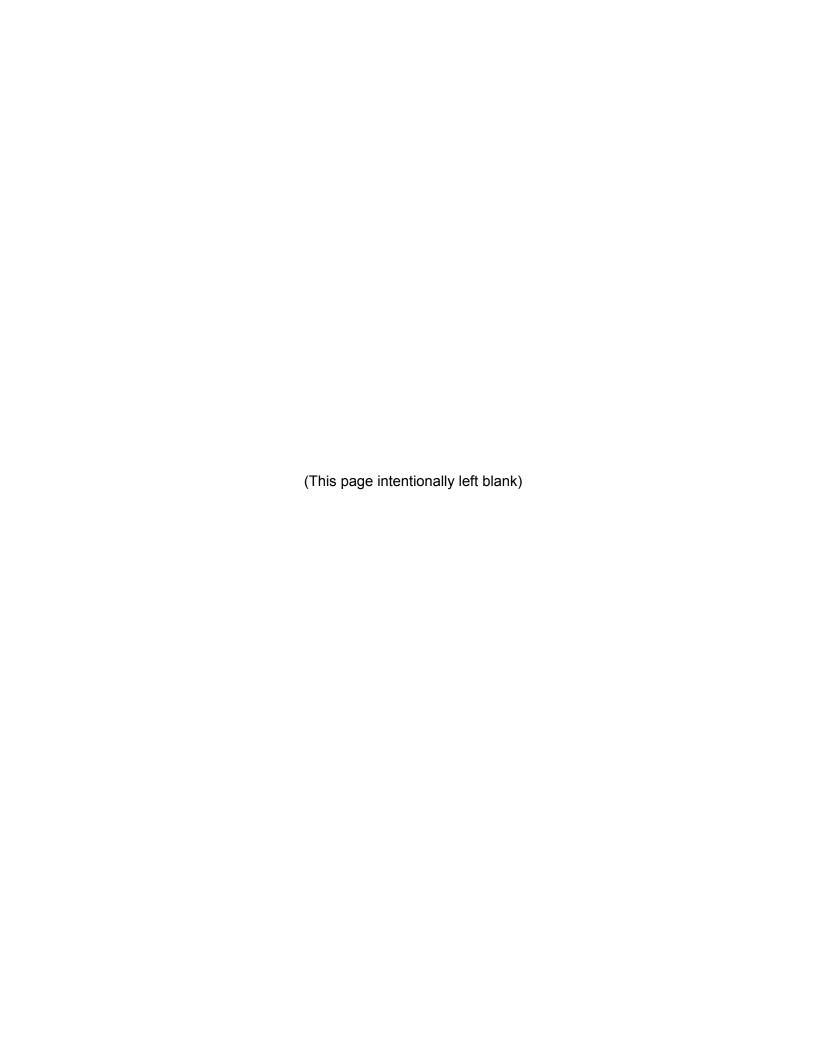
#### **AUDITORS**

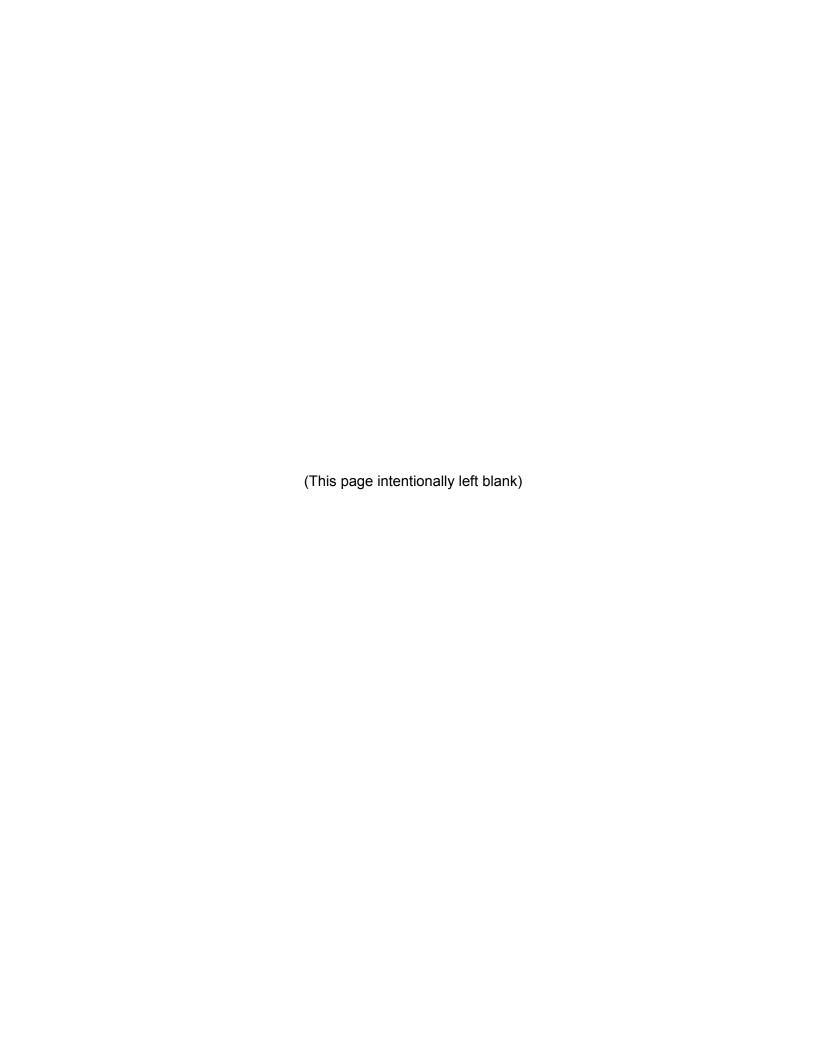
PricewaterhouseCoopers LLP

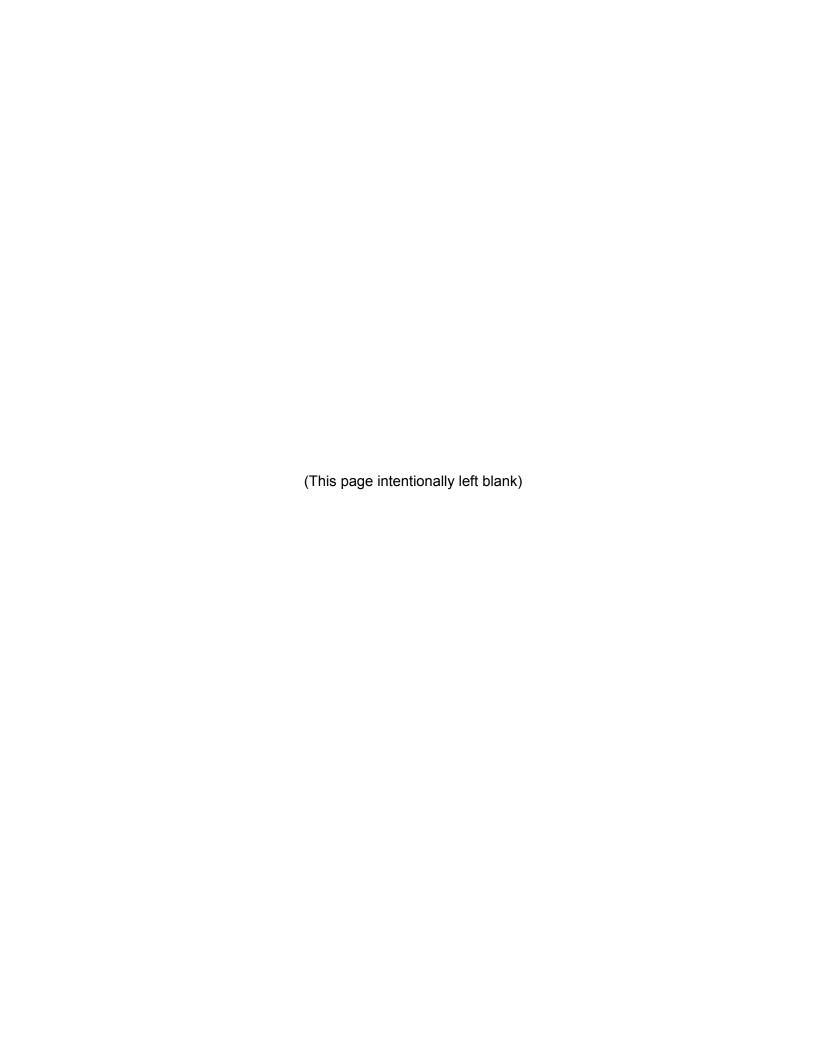
# TRANSFER AGENT

Computershare Trust Company

of Canada







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