

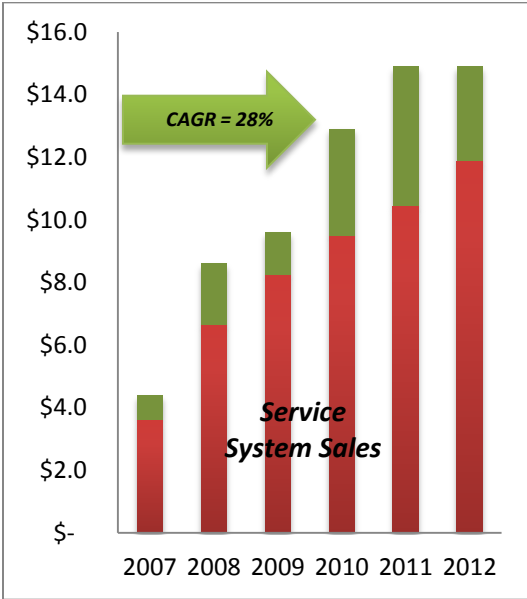


**ANNUAL REPORT**  
**2012**

**2012 HIGHLIGHTS**

- Service related system sales for 2012 increased by 14% over 2011, as the system continued to invest in sales and marketing activities.
- Total system sales in 2012 were \$14.9 million, which was consistent with 2011's results despite a 33% drop in recycling revenue driven by softness in the paper markets.

**SYSTEM SALES GROWTH** (in millions - USD)

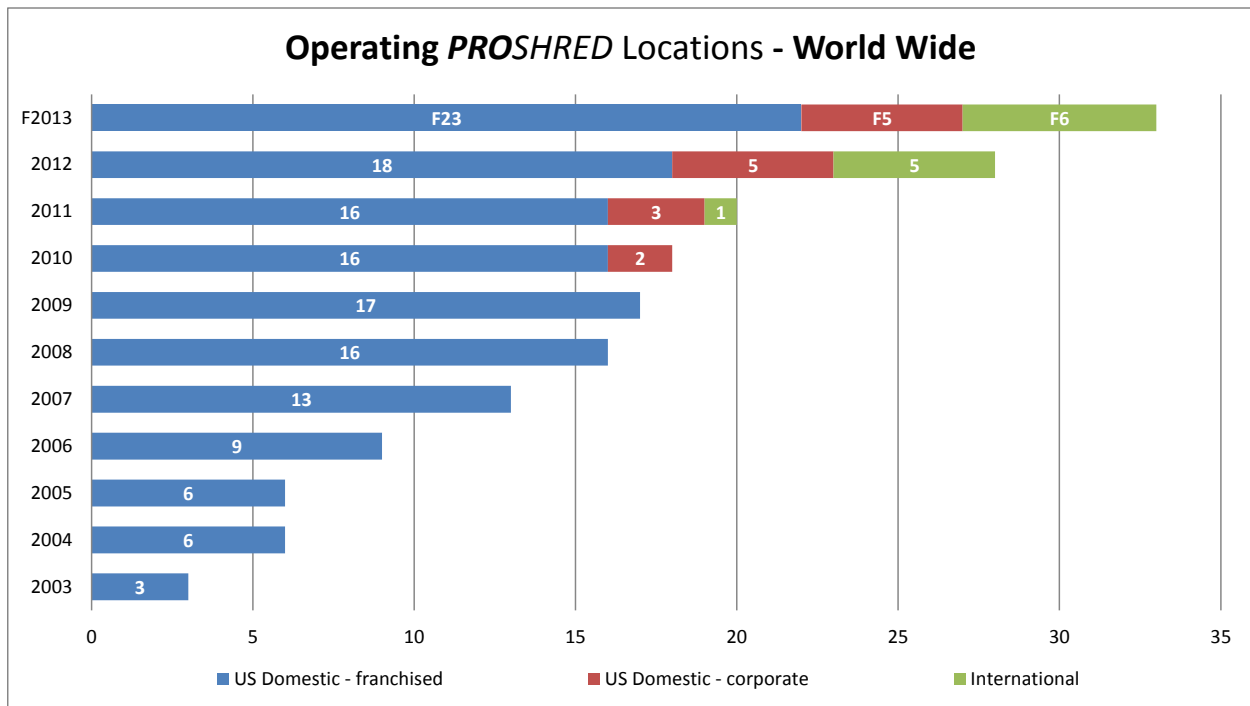


- Corporate locations generated \$2.9 million in revenue and \$603,000 in EBITDA for the 12 months ended December 31, 2012.
- Conducted two acquisitions: New York City, NY and Miami, FL, which brings the total number of corporate locations to 5.
- Opened four new locations in 2012, including Atlanta, GA, Phoenix, AZ, Dallas, TX and Houston, TX. Awarded and opened an additional location in Chicago. Awarded two new franchises in 2012, including Houston, TX and Richmond, VA.
- Opened international locations in Dubai, UAE, Abu Dhabi, UAE, Riyadh, KSA and Jeddah, KSA. This brings the international total to 5 locations.
- Commenced the implementation of handhelds/GPS and new routing platform, with the view to enhance route efficiencies.
- Modernized the truck fleet in New York City, with a view to reducing repair costs and to maximize customer service response times.

**TO OUR SHAREHOLDERS**

On behalf of the Board of Directors, I am pleased to present the 2012 Annual Report for Redishred Capital Corp. (“Redishred” or “Company”).

Redishred is a publicly traded investment company listed on the TSX Venture Exchange focused on the document shredding and recycling industry. Redishred currently owns and operates the **PROSHRED®** franchise system in the United States. **PROSHRED®** is the pioneer of on-site document destruction and has 23 locations in operation throughout the United States and five locations in operation in the Middle East, as of December 31, 2012.



**PROSHRED**® is focused on maximizing revenue and profit growth by:

- (1) Supporting our franchisees by facilitating programs aimed at growing their sales and in turn the cash flows they generate.
- (2) Expanding our location footprint in North America by way of continued franchising and by conducting strategically located acquisitions. We will also expand our location footprint internationally by way of licensing.
- (3) Increasing sales and marketing activities and focusing on route optimization in all locations.

Our management team is committed to building the **PROSHRED**® brand, with the view to maximizing shareholder return on investment.

#### **ABOUT PROFESSIONAL SHREDDING CORPORATION AND PROSHRED**®

Professional Shredding Corporation (“PSC”) is a fully owned subsidiary of Redishred that franchises the right in the United States and internationally, outside of Canada, to sell on-site services for the destruction and disposal of documents and other sensitive and confidential materials under the trademark **PROSHRED**®. Its customers are businesses, households and other organizations that have a need to maintain the confidentiality of their proprietary information, whether for competitive reasons, to comply with legal requirements or otherwise. The **PROSHRED**® system allows businesses and individual customers to witness the destruction of their selected paper documents, computer disks, hard drives and other media that contain sensitive and confidential proprietary information.

**PROSHRED**® is a pioneer in the onsite document destruction industry, commencing operations in Toronto in 1986. In 2008, Redishred purchased PSC and the brand **PROSHRED**® from Heron Capital Corporation. With this acquisition, Redishred immediately obtained a solid platform that could support future footprint growth in the US and Internationally. The platforms that were purchased included, operating manuals, ISO manuals, software systems, and the sales and marketing materials.

**2012 SUCCESSES**

During the challenging economic environment of the last few years we saw opportunities to continue to grow our businesses, not only in the United States, but internationally. Some of our key successes from last year include:

- Increased year over year service related system sales by 14% versus the previous year;
- Recycling related system sales decreased by 33% versus the previous year, causing overall system sales to be flat versus 2011;
- Saved 350,000 trees by way of recycling shredded paper;
- Four new Franchisee commenced operations including Atlanta, Phoenix, Dallas and Houston;
- The existing franchisee in Chicago South purchased the Chicago North rights.
- Awarded 2 new franchises in 2012, including Houston, TX and Richmond, VA, and
- Opened four additional International locations in 2012 under the License Agreement signed with Averda LLZ in 2010. (Dubai, UAE, Abu Dhabi, UAE, Riyadh, KSA and Jeddah, KSA.

**Continued Growth in Service Revenue** – The **PROSHRED**<sup>®</sup> system continued to grow in 2012, with service related system sales (revenues generated from providing secure shredding service to customers and does not include recycling related revenues) growing at a rate of 14% over the previous year. This strong growth in service related system sales is due to **PROSHRED**<sup>®</sup>'s focus on strong customer service and the education of clients on the security benefits of using the **PROSHRED**<sup>®</sup> service on a regular basis. It is **PROSHRED**<sup>®</sup>'s plan to continue building service related revenue by focusing on client education at the local level, by way of initiating new outbound lead generation programs and by enhancing our web presence in the areas of social media and search engine optimization.

**Quality and Brand** – **PROSHRED**<sup>®</sup> continues to be the only national onsite document destruction company in the United States to be ISO 9001 - 2008 certified for international standards in quality and customer satisfaction, this certification was renewed in 2012. In addition, all of our franchise and corporate locations in operation more than one year are NAID AAA certified.

**Commitment to Communities and the Environment** – **PROSHRED**®'s core values includes commitment to the communities we serve and a commitment towards a cleaner and greener environment. During 2012, **PROSHRED**® franchisees and corporate locations conducted 180 community shredding events. These events are aimed at educating consumers on the serious ramifications of identity theft while simultaneously allowing consumers to destroy their confidential documents on site. Our community shredding events are often conducted in association with local charities raising funds for their worthy causes. An important byproduct of the **PROSHRED**® service is the shredded paper, all paper that is shredded is also recycled, and as a result, **PROSHRED**® locations shred 23,300 tons of paper in 2012, saving 350,000 trees.

#### **2012 CHALLENGES**

**Paper Prices** – During the first three quarters of 2011, driven by overseas demand, recycled paper prices continued to increase to near record highs (close to \$250 per ton). This dramatic price increase caused increased price competition as some competitors reduced prices for the service as they relied heavily on revenues from the recycled products. **PROSHRED**®'s response to this challenge was and still is to focus its sales strategy on building strong route densities and peerless customer service. By building strong route densities, we can increase our truck utilization, thereby reducing our cost per stop and remaining competitive during the upward paper pricing cycle. In the last quarter of 2011, paper prices fell by more than \$100 per ton, driven by reduced demand in both overseas and domestic markets. This reduction in paper prices was offset by slightly stronger prices for our unscheduled and one-time purge services. In 2012, paper prices remained at these lower levels. The **PROSHRED**® system responded by continuing to educate our customers on the benefits of our on-site service which allowed **PROSHRED**® to grow its service related system sales.

**PROSHRED**® remains committed to our core values of honesty and transparency in our pricing communications with our customers, as a result we do not typically include fuel, insurance or administrative surcharges in the price of our on-site shredding services.

**Franchise Development** – The **PROSHRED**<sup>®</sup> franchise model is capital intensive, as it requires significant investment in equipment and human resources to launch. The typical franchisee candidate has a net worth of at least \$1M. The United States credit markets continued to be poor, restricting access to capital for potential franchisees, hence reducing the pool of qualified candidates. In order to respond to this situation, **PROSHRED**<sup>®</sup> has invested in a new franchise oriented web site, invested in building stronger relationships with business brokers with the aim to increase the quantity of quality candidates that explore the **PROSHRED**<sup>®</sup> business opportunity. Additionally, **PROSHRED**<sup>®</sup> management continues to work with various financing brokers and advisors with the goal to open new financing channels for new and existing franchisees.

**Litigation** – Redishred has been working diligently to resolve the litigation brought against it by four of its **PROSHRED**<sup>®</sup> franchisees. In late 2010, Redishred purchased the Wisconsin franchise, settling their claim. On January 1, 2012, Redishred purchased the New York City franchise, settling their claim against the Company, and on July 13, 2013 Redishred purchased the Miami franchise, settling their claim against the Company. The Company has and will continue to work to resolve the remaining litigation in 2013.

**New York City Corporate Location** – The New York City location was purchased on January 1, 2012, and required significant incremental investment in human resources and shredding equipment to ensure that the **PROSHRED**<sup>®</sup> standard of customer service was delivered. As a result, this location did not perform to the level management had expected when purchased. With a new management team and a new fleet of shredding trucks, management expects better cash flow results from the New York location in 2013 and onward.

**REDISHRED CAPITAL CORP AND PROSHRED® MOVING FORWARD**

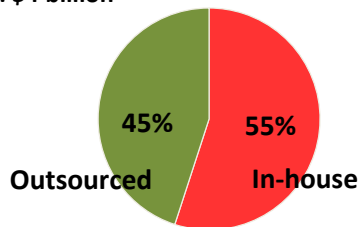
*Industry Update*

The following highlights the shredding market in 2012:

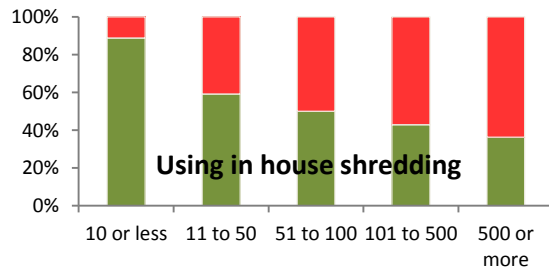
- The shredding market continues to be a \$4 billion dollar market, of which 45% (\$1.8 Billion) is outsourced to providers like **PROSHRED®**, and 55% (\$2.2 Billion) of the market continues to shred in-house or not at all. The market continues to grow at about 10% per annum.
- The shredding market is highly fragmented, with 42% of the market being serviced by the 5 largest operators. 58% of the market is being operated by independent “mom and pop” operators, whose revenues are under \$1.5 million per annum.
- Future growth is anticipated to be driven by small and medium sized enterprises who have been late adopters of outsourced shredding services.

**Total Shredding Market**

Total: \$4 billion



**Adoption by Business Size**



Source: BofAML Global Research estimates (2011), Morgan Stanley (2005), Northcoast Research (2011)



***Strategy***

*PROSHRED*<sup>®</sup> will spend the next fiscal year focusing on our core strategies as follows:

- Continuing to enhance the *PROSHRED*<sup>®</sup> system with the view of increasing franchisees' sales and profits by providing sales and marketing support to all franchisees and corporate locations;
- Recruiting and awarding new franchise locations in the United States by continuing to invest in franchise marketing activities and develop stronger relationships with business brokers;
- Implement a new workflow management software with enhanced routing capabilities;
- By being involved in our communities by way of supporting local charities, conducting shredding events and continuing to recycle the paper and other materials collected and destroyed; and
- Achieving a minimum of \$800,000 in earnings before interest, taxes and depreciation from existing corporate locations by increasing sales and marketing activities in the local market and by continued focus on route optimization and customer service.

These activities are aimed at (1) increasing our national footprint in the United States, (2) continuing to grow system sales, (3) enhancing Redishred's cash flows, and (4) contributing to the communities we operate in.



## ANNUAL REPORT

2012

We believe that our strategy, combined with an improving US economy will allow us to continue to grow our revenue, expand our footprint via franchising and acquisitions and further move towards profitability.

In closing, the management team of Redishred Capital Corp. would like to thank our hard working and dedicated franchisees and employees for their efforts and support in growing the **PROSHRED**® brand. Furthermore, we would like to thank our board of directors, shareholders, suppliers and most importantly our customers for their ongoing support. **PROSHRED**® continues to demonstrate that it is the system of choice for on-site document and information destruction, and we are looking forward to continuing our growth in 2013 and onwards.

“Jeffrey Hasham”

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Jeffrey Hasham

Chief Executive Officer



## ANNUAL REPORT

2012

### INFORMATION

#### *Redishred Capital Corp. – Home Office*

##### **Toronto**

6790 Century Avenue, suite 200  
Mississauga, Ontario, Canada, L5N 2V8

#### *Redishred Acquisition Inc. – US Offices:*

##### **New York City**

5 West Main Street Suite #200  
Elmsford, NY 10523

##### **Syracuse**

6519 Towpath Road  
East Syracuse, NY 13057

#### *Proshred Franchising Corp.*

##### **Syracuse**

6519 Towpath Road  
East Syracuse, NY 13057

##### **Albany**

164 Montgomery Street  
Albany, NY 12207

##### **Milwaukee**

1425 Commerce Ave  
Brookfield, WI 53045

### MANAGEMENT

Jeffrey Hasham	Chief Executive Officer
John Prittie	President
Kasia Pawluk	Chief Financial Officer
Andrew Parry	Vice President of Operations

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## **Overview of the Structure of the MD&A**

The following management's discussion and analysis ("MD&A") for Redishred Capital Corp. (the "Company" or "Redishred") has been prepared by management and focuses on key statistics from the consolidated financial report and pertains to known risks and uncertainties. To ensure that the reader is obtaining the best overall perspective, this MD&A should be read in conjunction with material contained in the Company's audited consolidated financial statements for the year ended December 31, 2012 and 2011. Additional information on Redishred, including these documents and the Company's 2012 annual report are available on SEDAR at [www.sedar.com](http://www.sedar.com). The discussions in this MD&A are based on information available as at April 29<sup>th</sup>, 2013.

## **Forward Looking Statements**

Certain information included in this discussion may constitute forward-looking statements. Often, but not always, forward-looking reports can be identified by the use of words such as "plans", "expects" or "does not expect", "is expected", "estimates", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved. Forward-looking reports involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. In particular, certain reports in this document discuss Redishred's anticipated outlook of future events. These reports include, but are not limited to:

- (i) the Company's ability to achieve certain levels of cash flow and earnings before interest, taxes, depreciation and amortization ("EBITDA") as well as meet its financial obligations as they come due over the next twelve months, which may be impacted by:
  - a. the number of new franchises awarded,
  - b. the size of the franchise territories awarded,
  - c. the growth of the system sales achieved by existing and new locations,
  - d. the economic circumstances in certain regions of the United States,
  - e. the number and size of acquisitions,
  - f. the growth of sales achieved in corporate locations,
  - g. the level of corporate overhead,
  - h. the outcome of current litigation,
- (ii) franchise development or the awarding of franchises, which is subject to the identification and recruitment of candidates with the financial capacity and managerial capability to own and operate a Proshred franchise;
- (iii) acquisition activity may be impacted by the level of financing that can be obtained, the identification of appropriate assets and agreement of suitable terms;
- (iv) anticipated system sales, royalty revenue and corporate store revenue, which may be impacted by industry growth levels which to date have been driven by favourable legislation and favourable media coverage on the impacts of identity theft;
- (v) recycling revenues may be impacted by commodity paper prices which will vary with market conditions both in the United States and Internationally;
- (vi) the commencement of new franchise operations which may be delayed by the inability of the franchisee to comply with the franchise agreement terms and conditions post execution;
- (vii) the anticipated corporate results which may be impacted by the ability of the Company to attain the anticipated cost savings and by the performance of the local economies; and

- (viii) the Company's ability to sell the Miami business at the valuation level forecasted and within the next 12 months.

These forward-looking reports should not be relied upon as representing the Company's views as of any date subsequent to the date of this document. Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking reports will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. The factors identified on the previous page are not intended to represent a complete list of the factors that could affect the Company.

### **Non-IFRS Measures**

There are measures included in this MD&A that do not have a standardized meaning under International Financial Reporting Standards ("IFRS") and therefore may not be comparable to similarly titled measures presented by other publicly traded companies. The Company includes these measures as a means of measuring financial performance.

- System sales are revenues generated by franchisees, licensees and corporately operated locations. The system sales generated by franchisees and licensees drive the Company's royalties. The system sales generated by corporate locations are included in the Company's revenues.
- Same store system sales results, royalty fees and corporate operational results are indicators of performance of franchisees, licensees and corporately operated locations that have been in the system for equivalent periods in 2012 and 2011.
- EBITDA is defined as earnings before interest, taxes, depreciation and amortization. EBITDA is a performance measure used to assess our corporate locations' performance.
- Corporate operating income (loss) is the income (loss) generated by corporately operated locations. The operating income (loss) generated is inclusive of depreciation on tangible equipment, primarily trucks and containers. It does not include amortization related to intangibles assets or allocations for corporate overhead. The corporate operating income (loss) also includes the interest related to the Company's line of credit utilized to purchase the corporately operated locations.
- Operating income (loss) is defined as revenues less operating costs, interest expense, depreciation and amortization related to the tangible assets. Depreciation and amortization for intangible assets has not been included in this calculation.

### **Basis of Presentation**

All financial information reported in this MD&A is presented under IFRS as Generally Accepted Accounting Principles ("GAAP"). The Company's presentation currency is the Canadian dollar. The functional currency of the Company's foreign subsidiaries is the U.S. dollar, as it is the currency of the primary economic environment in which it operates.

## **Overview of Redishred Capital Corp.**

Redishred Capital Corp., based in Mississauga, Ontario, Canada operates the Proshred franchising business (defined as the business of granting and managing franchises in the United States and by way of master license arrangement in the Middle East) as well as corporate shredding businesses directly. The Company's plan is to grow its business by way of both franchising and the acquisition and operation of document destruction businesses that generate stable and recurring cash flow through a scheduled client base, continuous paper recycling, and concurrent unscheduled shredding service.

As of December 31, 2012, there were 23 operating Proshred locations in the United States comprised of 100.9 territories. A territory in the United States is defined as a geographic area with 7,000 businesses having 10 or more employees. A franchise is defined as the right, granted by the Company, to operate a Proshred business in a certain geographic area(s).

During the year ended December 31, 2012, the Company announced the addition of 3 new franchisees to the system, which include Chicago North, Illinois; Houston, Texas; and Richmond, Virginia. These franchises comprise 3.4, 5.7 and 3.2 territories respectively. The Chicago North franchise commenced operations in September 2012, the Houston franchise commenced operations in November 2012 and the Richmond franchise commenced operation subsequent to year-end in March 2013.

During the year ended December 31, 2012, the Company purchased the Proshred New York City and the Proshred Miami franchises from existing franchisees. The Proshred New York City business was acquired on January 1, 2012 and the Proshred Miami business was acquired on July 13, 2012. The Company operates the Syracuse, Albany, Milwaukee and New York City locations directly. The Miami business is currently jointly operated by one of the Company's franchise locations (refer to 'Transactions with Related Parties' and 'Miami Operations'). The Company has committed to a plan to sell the Miami business and is reviewing a Letter of Intent to purchase the business by the franchise in Tampa Bay, Florida.

As of December 31, 2012, the Company also has one international master license to operate in the Middle East<sup>1</sup>. There were 5 Proshred locations in the Middle East in operation, including Doha, Qatar, Dubai, UAE, Abu Dhabi, UAE, Riyadh, Saudi Arabia and Jeddah, Saudi Arabia.

<sup>1</sup> Middle East license includes Gulf Cooperation Council countries of Saudi Arabia, Kuwait, Bahrain, Qatar, The United Arab Emirates, the Sultanate of Oman and the Republic of Yemen, in addition to, the Eastern Mediterranean Levant Countries of Turkey, Syria, Lebanon, Palestine, Jordan, Iraq, and Egypt including the islands of Crete, Cyprus, Rhodes, Chios and Lesbos.

**REDISHRED CAPITAL CORP.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
DECEMBER 31, 2012**

The Company's location list is as follows:

<b>No.</b>	<b>Franchise locations</b>	<b>Operating since</b>	<b>Territories</b>
1.	SPRINGFIELD, MA	June 2003	2.3
2.	TAMPA BAY, FL	March 2004	2.1
3.	DENVER, CO	August 2004	3.8
4.	CHARLOTTE, NC	April 2006	3.3
5.	PHILADELPHIA, PA	September 2006	5.0
6.	KANSAS CITY, MO	December 2006	4.0
7.	NEW HAVEN, CT	April 2007	3.6
8.	CHICAGO, IL (includes North and South Territories)	April 2007	7.2
9.	RALEIGH, NC	June 2007	4.7
10.	BALTIMORE, MD (includes Washington, DC)	November 2007	6.7
11.	N. VIRGINIA, VA	July 2008	3.8
12.	ORANGE COUNTY, CA	September 2009	3.0
13.	SAN DIEGO, CA	October 2010	2.9
14.	INDIANAPOLIS, IN	June 2011	2.6
15.	ATLANTA, GA	January 2012	6.3
16.	PHOENIX, AZ	January 2012	4.2
17.	DALLAS, TX	March 2012	6.3
18.	HOUSTON, TX	November 2012	5.7
<i>Franchised territories in operation</i>			<b>77.5</b>
<b>No.</b>	<b>Corporate locations</b>	<b>Operating since</b>	<b>Territories</b>
19.	SYRACUSE, NY	March 2004 <sup>(1)</sup>	2.5
20.	ALBANY, NY	April 2003 <sup>(1)</sup>	1.2
21.	MILWAUKEE, WI	August 2003 <sup>(1)</sup>	2.7
22.	NEW YORK CITY, NY (includes Long Island, NY)	January 2008 <sup>(1)</sup>	11.3
23.	MIAMI, FL	June 2008 <sup>(1)</sup>	5.7
<i>Corporate territories in operation</i>			<b>23.4</b>
<b>No.</b>	<b>Pending franchise locations</b>	<b>Expected operation</b>	<b>Territories</b>
1	RICHMOND, VA	March 2013	3.2
<b>Grand Total</b>			<b>104.1</b>

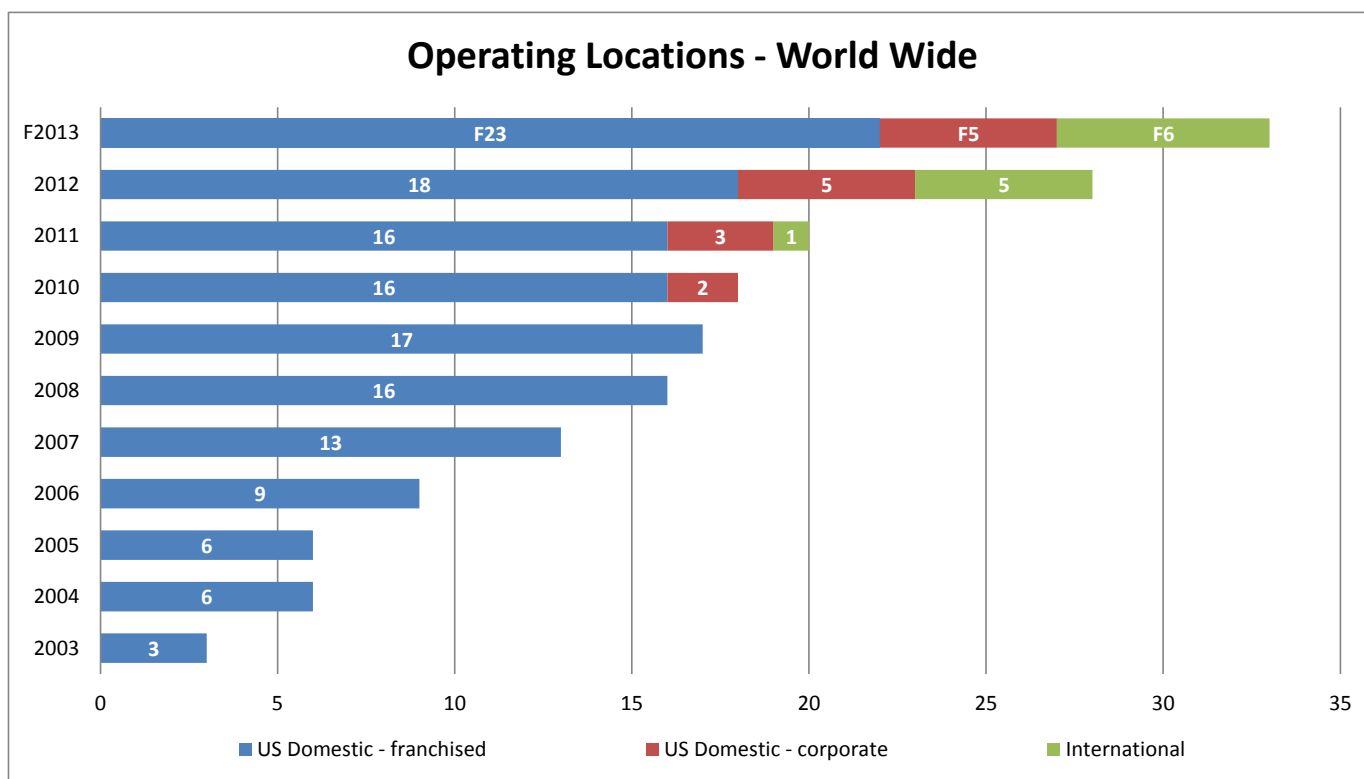
(1) Syracuse has been corporately operated since May 1, 2010; Albany has been corporately operated since July 1, 2010; Milwaukee has been corporately operated since January 1, 2011 and New York City has been corporately operated since January 1, 2012. The Miami, FL business is operated by the Company's franchise location in Tampa Bay, FL, since July 13, 2013.



**REDISHRED CAPITAL CORP.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
DECEMBER 31, 2012**

<b>No.</b>	<b>International locations</b>	<b>Operating since</b>	<b>Territories</b>
1.	DOHA, QATAR	September 2011	-
2.	DUBAI, UAE	January 2012	-
3.	ABU DHABI, UAE	June 2012	-
4.	RIYADH, SAUDI ARABIA	December 2012	-
5.	JEDDAH, SAUDI ARABIA	December 2012	-

**Worldwide locations**



(1) The information prior to the March 17<sup>th</sup>, 2008 qualifying transaction was obtained from the predecessor Company.

**Performance Compared to 2012 Goals and Objectives**

In the Company's 2011 Annual Report, management stated its 2012 goals and objectives. A review of the Company's performance in meeting these goals and objectives is included below:

<b>2012 Goals and Objectives</b>	<b>Performance during the year ended December 31, 2012</b>	<b>Comments</b>
<p>Grow system sales from existing locations by 10% to \$16.4M USD compared to 2011.</p> <p>Due to the decline in the paper prices, at September 30, 2012, the Company revised its goal to \$14.6M USD.</p>	<p>During 2012, in comparison to 2011, Redishred's:</p> <ul style="list-style-type: none"> <li>• scheduled system sales grew by 10% (same store sales grew by 9%);</li> <li>• unscheduled system sales grew by 22% (same store sales grew by 21%);</li> <li>• recycling system sales declined by 33% as a result of the drastic paper price decline in the 4<sup>th</sup> quarter of 2011 (same store sales declined by 34%).</li> </ul> <p>The Company experienced growth of 14% in service related system sales during the year ended December 31, 2012 when compared to the year ended December 31, 2011.</p> <p>The price of recycled paper products declined significantly in 2012 in comparison to 2011, resulting in overall system sales of \$14.9M, consistent with the prior year total system sales.</p>	<p><b>Redishred attained the revised annual goal.</b></p>
<p>Award at least four franchise locations.</p> <p>At September 30, 2012, the Company revised its goal to awarding at least three franchise locations.</p>	<p>During 2012, Redishred awarded three new franchise locations. On January 31, 2012, Redishred awarded the Chicago North, IL franchise to its Chicago South franchisee. On August 13, 2012, Redishred awarded the Houston, TX franchise. On October 24, 2012, the Company awarded the Richmond, Virginia franchise.</p>	<p><b>Redishred attained the revised annual goal.</b></p>
<p>Conduct three acquisitions in 2012.</p> <p>At September 30, 2012, the Company revised its goal to conducting two acquisitions in 2012.</p>	<p>Redishred acquired the New York City franchise from an existing franchisee in the first quarter of 2012. On July 13, 2012, Redishred acquired the Miami franchise from an existing franchisee.</p>	<p><b>Redishred attained the revised annual goal.</b></p>
<p>Achieve a minimum of \$1 million in EBITDA from existing Corporate locations (Syracuse, Albany, Milwaukee and New York City).</p> <p>Due to continued weakness in the paper markets, at September 30, 2012, the Company revised its goal to a minimum of \$600,000 in EBITDA from existing Corporate locations.</p>	<p>Redishred earned \$603,582 in EBITDA from its Corporate locations during the year ended December 31, 2012.</p>	<p><b>Redishred attained the revised annual goal.</b></p>

**Goals and Objectives for 2013**

Management has set new objectives for 2013 as follows:

1. Grow system sales from all locations by 10% over fiscal 2012 to a total of \$16.4 million USD.
2. Award at least four franchise locations.
3. Generate \$800,000 in earnings before interest, taxes, depreciation and amortization ("EBITDA") from current corporate locations, Syracuse, Albany, Milwaukee and NYC.

<b>2013 Goals and Objectives</b>	<b>Strategy for Achieving Goals</b>
Grow system sales from all locations by 10% to \$16.4M USD compared to 2012.	Provide sales support to all franchisees and corporate locations in their sales growth efforts. Sales support will include on-site field visits, lead generation programs and enhanced marketing tools.
Award at least four franchise locations.	Continue to invest in franchise development marketing activities and develop stronger relationships with business brokers. In addition, leverage newly developed dedicated franchising web site ( <a href="http://www.proshredfranchise.com">www.proshredfranchise.com</a> ).
Achieve a minimum of \$800,000 in EBITDA from existing Corporate locations (Syracuse, Albany, Milwaukee and New York City).	Management will focus on three key areas to drive profitability, (1) increased sales and marketing activities in the local markets (2) continued focus on route optimization using GPS and Handheld technologies and (3) overall cost reductions, including the elimination of the baling facility in New York City.

**REDISHRED CAPITAL CORP.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
DECEMBER 31, 2012**

**Overall Performance**

**Selected Financial Data and Results of Operations**

The following table shows selected financial data for the 12 months ended December 31, 2012, 2011 and 2010.

<i>(in CDN except where noted)</i>	<u>2012</u>	<u>2011</u>	<u>2010</u>
	\$	\$	
<b>Franchise sales and revenue data:</b>			
System sales (USD)	<b><u>14,890,134</u></b>	<u>14,936,708</u>	<u>12,937,195</u>
<b>Total Revenue</b>	<b>4,059,977</b>	3,379,383	2,003,763
Franchise and license fees	<b>304,478</b>	433,396	355,413
Royalties and service fees	<b>823,577</b>	934,192	934,639
<b>Franchise related revenue</b>	<b>1,128,055</b>	1,367,588	1,290,052
<b>Corporate location data:</b>			
Corporate location revenue	<b>2,931,922</b>	2,011,795	713,711
Corporate location operating costs	<b>(2,328,340)</b>	(1,230,143)	(491,558)
<b>Corporate location EBITDA</b>	<b>603,582</b>	781,652	222,153
Depreciation – tangible assets	<b>(231,018)</b>	(130,536)	(71,343)
Interest expense	<b>(591,983)</b>	(286,915)	(73,082)
<b>Operating income (loss) from corporate locations</b>	<b>(219,419)</b>	364,201	77,728
On-going operating costs	<b>(1,587,389)</b>	(1,608,218)	(1,571,196)
One-time costs <sup>(1)</sup>	<b>(231,498)</b>	(599,355)	-
Broker fees	<b>(68,089)</b>	(121,612)	(25,527)
Bad debt expense	<b>-</b>	(103,320)	(35,811)
Depreciation and amortization- equipment	<b>-</b>	(3,014)	(6,520)
<b>Total operating costs</b>	<b>(1,886,976)</b>	(2,435,519)	(1,639,054)
<b>Operating loss</b>	<b>(978,326)</b>	(703,730)	(278,725)
<b>Operating loss – excluding one-time costs</b>	<b>(746,829)</b>	(104,375)	(278,725)
<b>Net loss excluding reversals of impairment<sup>(2)</sup></b>	<b>(2,802,536)</b>	(1,044,314)	(274,100)
<b>Net loss – excluding one-time costs<sup>(2)</sup></b>	<b>(1,459,444)</b>	(444,959)	(274,100)
<b>Loss per share</b>	<b>(0.10)</b>	(0.02)	(0.01)

(1) One-time costs incurred in 2012 and 2011 are primarily legal fees related to the defence of the current franchisee litigation against the Company. As of December 31, 2012, only one franchise remained in the litigation.

(2) For the year ended December 31, 2012, net loss excluding reversals of impairment and net loss – excluding one-time costs includes amortization of intangible assets of \$751,517 (December 31, 2011 - \$496,694). Net loss – excluding one-time costs excludes \$712,566 of the loss on settlement of the pre-existing relationships related to the NYC and Miami acquisitions, one-time costs related to the franchisee litigation of \$160,248, impairment of goodwill and intangible assets of \$545,008 and the gain on re-acquired rights of \$138,439. For the year ended December 31, 2011, net loss excluding reversals of impairment and net loss – excluding one-time costs excludes \$589,231 of reversal of impairment.

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The Company operates the Proshred system, and derives revenues from franchise and other fees as well as royalty and service related fees. In addition to operating the Proshred franchise system, the Company operates four corporate locations in Syracuse, Albany, Milwaukee and New York City. These corporate locations generate shredding service revenue and recycling revenue as well as incur costs related to marketing and servicing of customers. The Company also incurs costs related to managing the Proshred system, including salaries and administration.

The Company posted a net loss of \$2,802,536 for the year ended December 31, 2012. The net loss was driven by the following major factors:

- (a) the settlement of the pre-existing franchise relationships as part of the New York City and Miami acquisitions of \$712,567;
- (b) the impairment of goodwill and other intangible assets of \$545,008;
- (c) one-time legal costs associated with the defence of the past and current litigation of \$160,248;
- (d) increased amortization for intangible assets due to the reversal of a portion of the previous impairment recorded at January 1, 2010 of \$186,112;
- (e) increased amortization on tangible and intangible corporate location assets due to the acquisition of the New York City business of \$162,100; and
- (f) un-realized foreign exchange loss of \$132,505 due to the appreciation of the Canadian dollar.

These factors resulted in \$1,898,540 of the total net loss or 68% of the total net loss. On July 13, 2012, in conjunction with the purchase of the Proshred Miami business, the Miami franchisee permanently withdrew from the legal complaint. As of April 30<sup>th</sup>, 2013, one franchisee remains in the litigation.

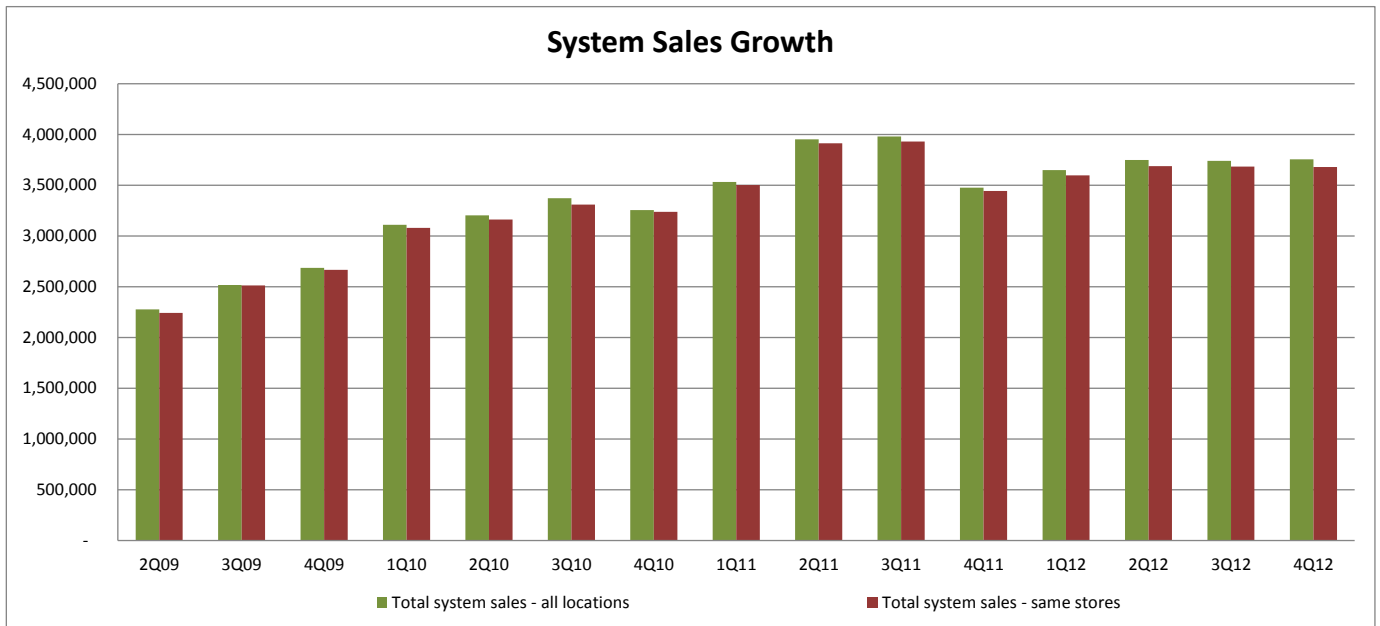
## Franchising & Licensing

### System Sales

Franchisees, corporate and international locations derive revenue by providing shredding services to their customers, and by selling recycled paper and other recyclable by-products. These sales are commonly referred to as "system sales," and are the key driver of royalty and service fee revenue. System sales are denominated and reported in US dollars during the reported periods as follows:

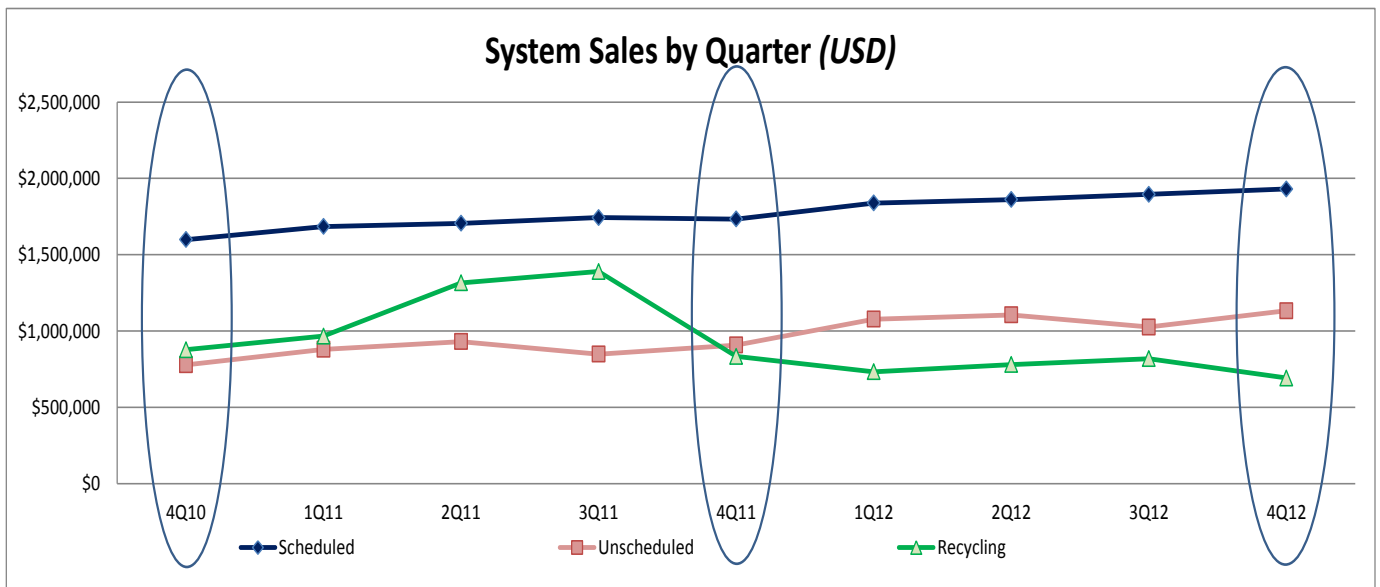
	3 months ended December 31			12 months ended December 31		
	2012	2011	%Ch	2012	2011	%Ch
Total operating locations at period end; US and International	<b>28</b>	21	33%	<b>28</b>	21	33%
Operating territories (US only)	<b>100.9</b>	75	35%	<b>100.9</b>	75	35%
Total system sales (USD)	<b>\$ 3,754,629</b>	\$ 3,474,657	8%	<b>\$ 14,890,134</b>	\$ 14,936,708	0%
Total system sales (CDN)	<b>\$ 3,721,213</b>	\$ 3,555,269	5%	<b>\$ 14,884,178</b>	\$ 14,769,417	1%

The following chart illustrates system sales growth by quarter since 2009.



*System Sales Quarter Over Quarter:*

System sales are broken into three categories, scheduled service sales, unscheduled service sales and recycling.



Service related system sales, scheduled and unscheduled, were US\$3,062,623 for the fourth quarter of 2012, growing by US\$421,282 or 16% over the fourth quarter of 2011. For the year ended December 31, 2012, service related system sales were US\$11,867,142, growing by US\$1,435,051 or 14% over the same period in 2011.

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Scheduled sales:

Scheduled sales are defined as the revenue generated from customers with regular service that may occur on a weekly, bi-weekly, or monthly basis. Proshred sales and marketing strategies have been and continue to be focused on this particular sales category, as this provides our franchisees and corporate locations with stable and recurring cash flows. This focus resulted in continued growth in this category in the fourth quarter of 2012 versus the same quarter in 2011. For the three months ended December 31, 2012, scheduled sales reached a record high of US\$1,930,088.

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Scheduled service sales (USD)	<b>1,930,088</b>	1,733,851	11%	<b>7,525,895</b>	6,866,676	10%
Same store scheduled service sales (USD)	<b>1,913,596</b>	1,731,837	10%	<b>7,484,062</b>	6,852,120	9%

Unscheduled sales:

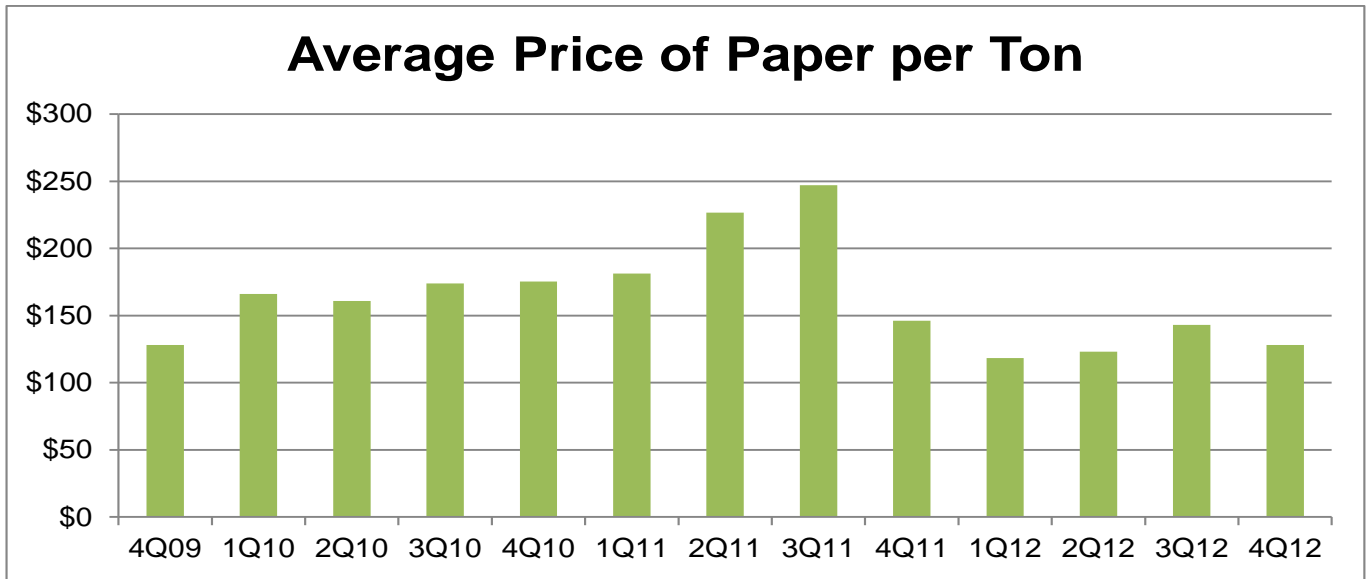
Unscheduled sales are defined as the revenue generated from customers who have one-time or seasonal requirements for document destruction. An example of unscheduled sales is when an accounting firm is required to destroy an abundance of confidential working papers and documents after their tax season. For the year ended December 31, 2012, unscheduled sales reached a high of \$4,341,247, growing 22% over the same period in 2011.

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Unscheduled service sales (USD)	<b>1,132,535</b>	907,490	25%	<b>4,341,247</b>	3,565,415	22%
Same store unscheduled service sales (USD)	<b>1,093,003</b>	888,487	23%	<b>4,213,689</b>	3,492,915	21%

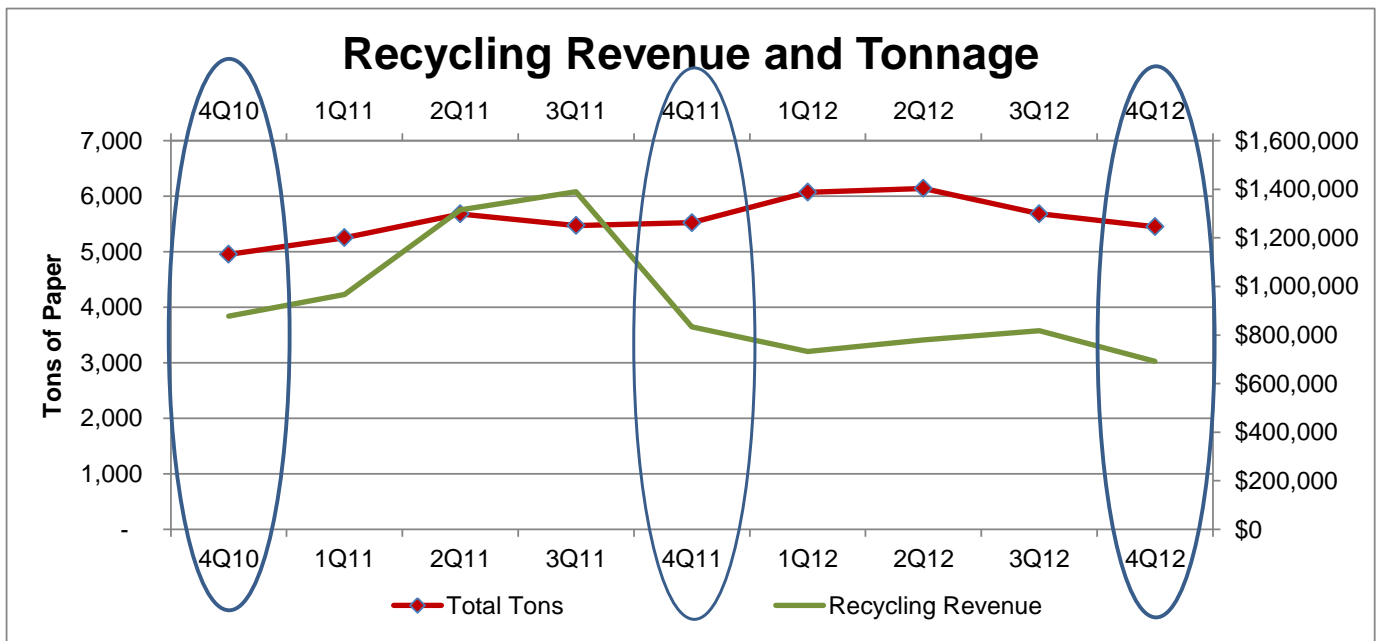
Recycling sales:

Recycling sales are defined as the revenue generated from the shredded paper and other material that is sold to various recycling companies. This sales category is driven by the price of paper, which is impacted by global supply and demand for shredded paper and the volume of paper recycled which is measured in tons. From the last quarter of 2009 to the third quarter of 2011, the price of recycled paper products increased and grew to near record highs of \$247 per ton, on average, in the Proshred system. From the third quarter of 2011 to the second quarter of 2012, paper prices decreased 52% to an average low of \$118 per ton, in the Proshred system. For the year ended December 31, 2012, the average price of paper in the Proshred system was \$126 per ton. During 2012, paper prices attained by the system decreased by 39% over the prior year. The decrease in paper prices has been slightly offset by a 6% increase in tonnage recycled within the system.

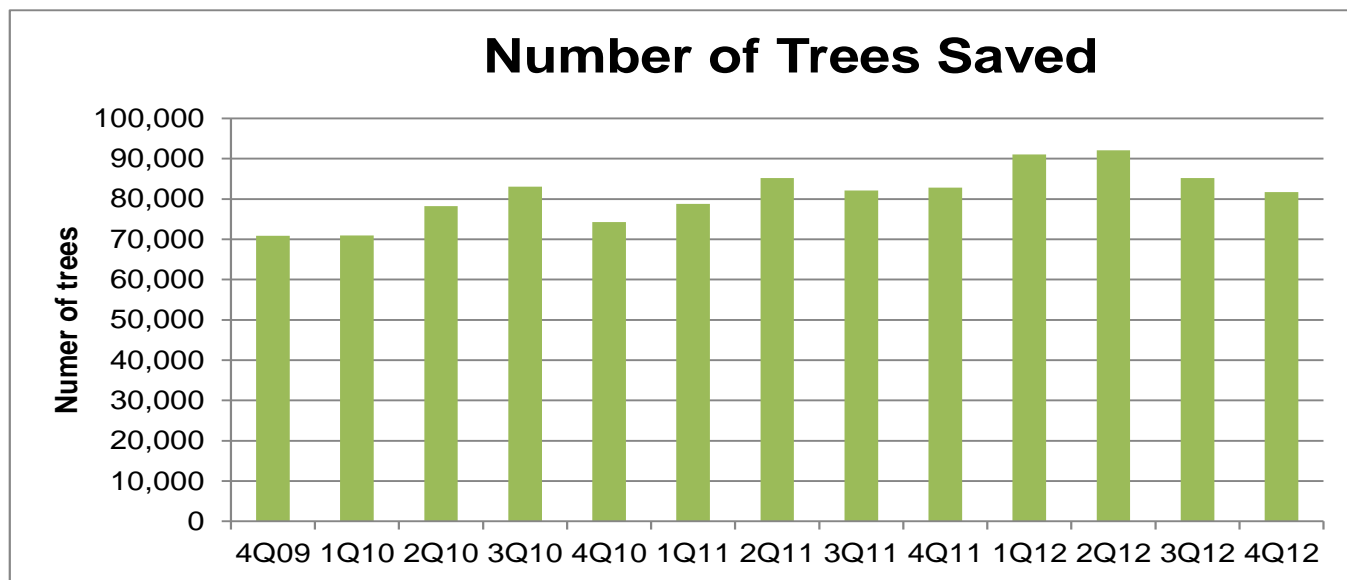
	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Recycling sales (USD)	<b>692,006</b>	833,316	(17)%	<b>3,022,992</b>	4,504,617	(33)%
Same store recycling sales (USD)	<b>671,368</b>	823,054	(18)%	<b>2,947,225</b>	4,443,324	(34)%



The system as a whole has continued to shred and recycle increased volumes of paper. During the year ended December 31, 2012, the system shredded and recycled 23,300 (December 31, 2011 – 21,900) tons of paper, an increase of 6% over the prior year, which equates to 350,000 (December 31, 2011 - 328,000) trees being saved.

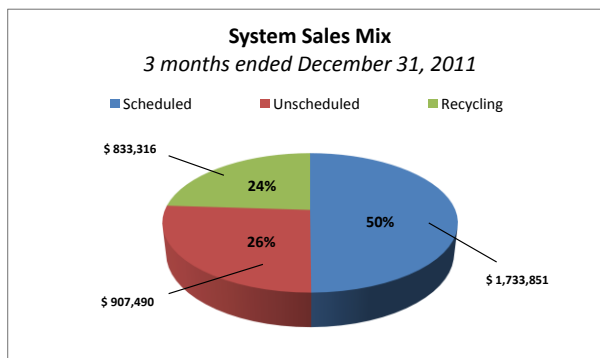
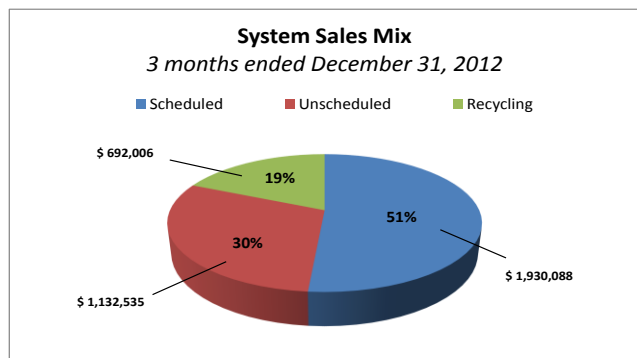




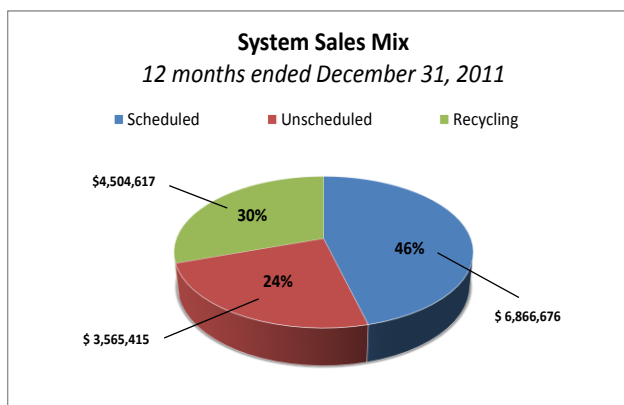
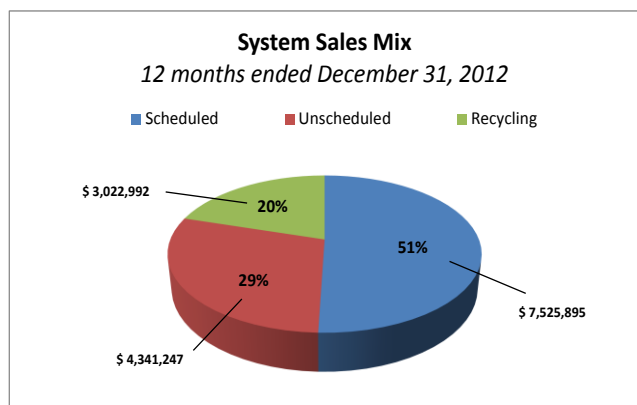


Mix of business:

Scheduled sales account for 51% of total sales for the quarter ended December 31, 2012 (December 31, 2011 – 50%). Unscheduled sales account for 30% of total sales for the three months ended December 31, 2012 (December 31, 2011 – 26%). Recycling sales account for 19% of total sales for the quarter ended December 31, 2012 (December 31, 2011 – 24%).



Scheduled sales account for 51% of total sales in 2012 (2011 – 46%). Unscheduled sales account for 29% of total sales in 2012 (2011 – 24%). Recycling sales account for 20% of total sales in 2012 (2011 – 30%).



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**Total Franchising Revenues**

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	% Ch	<b>2012</b>	2011	%Ch
	<b>\$</b>	\$		<b>\$</b>	\$	
Franchise and license fees	<b>70,595</b>	371,355	(81)%	<b>304,478</b>	433,396	(30)%
Royalty and service fees	<b>210,420</b>	229,059	(8)%	<b>823,577</b>	934,192	(12)%
Total franchise and license related revenue	<b>281,015</b>	600,414	(53)%	<b>1,128,055</b>	1,367,588	(18)%

During the fourth quarter of 2012, the Company entered into an agreement with a new franchisee to operate a "Proshred" shredding franchise in the Richmond, Virginia market. As a result, the Company earned US\$66,920 in franchise fees. Royalties and service fees are charged for use of the trademarks and system, franchise and license fee revenue is generated when a franchise or license is awarded and training is completed. Royalty and service fees earned in 2012 were lower than in 2011 due to the conversion of the New York City franchise location to a corporate location as well as the 39% decline in paper prices which resulted in lower system sales. The royalty and service fees include royalties and service fees from the Miami business (refer to 'Miami Operation').

The Company derives all franchise and license related revenues in US dollars which are translated at the average exchange rate for the period. For the three months ended December 31, 2012, royalty and fee revenues were US\$281,127. For the year ended December 31, 2012, royalty and fee revenues were US\$1,128,507.

**Operating Expenses**

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	<b>\$</b>	\$		<b>\$</b>	\$	
Salaries	<b>217,731</b>	212,286	(3)%	<b>817,856</b>	842,155	5%
General, administrative and marketing – on-going	<b>224,041</b>	226,427	1%	<b>769,533</b>	766,063	0%
General, administrative and marketing – one-time costs	<b>22,222</b>	151,521	85%	<b>231,498</b>	599,355	61%
Broker fees	<b>24,139</b>	98,197	75%	<b>68,089</b>	121,612	44%
Bad debt expense	–	59,341	100%	–	103,320	100%
Depreciation and amortization - equipment	–	(2,539)	100%	–	3,014	100%
Total operating expenses	<b>488,133</b>	745,237	34%	<b>1,886,976</b>	2,435,519	23%

Operating expenses for the year ended December 31, 2012 include expenses to support 23 Proshred franchise and corporate locations in operation, training and initial support for pending locations, and the costs to develop new markets by way of franchising, licensing and acquisition. Also included in operating expenses are ongoing stock exchange listing and regulatory costs, professional services, occupancy costs and management salaries and benefits. The Company continues to closely monitor and control all operating expenses. For the year ended December 31, 2012, one-time general, administration and marketing costs of \$160,248 relate to the defence of the past and current litigation and \$71,250 in severance related to one terminated employee. As of April 24<sup>th</sup>, 2013, one franchisee remains a party to the legal complaint.

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**Depreciation and Amortization – Franchising**

Depreciation and amortization relate to the purchase of Professional Shredding Corporation (“PSC”) and the Proshred franchise business in 2008. For the year ended December 31, 2012, depreciation and amortization of intangibles related to the franchise and license operations increased over the prior year due to the reversal of a portion of impairment as at December 31, 2011. An impairment loss was recorded at January 1, 2010 with the adoption of IFRS. Depreciation and amortization are as follows:

	3 months ended December 31			12 months ended December 31		
	2012	2011	%Ch	2012	2011	%Ch
	\$	\$		\$	\$	
Depreciation and amortization – equipment	–	(2,539)	(100)%	–	3,014	100%
Depreciation and amortization – intangibles	<b>168,295</b>	263,529	36%	<b>524,253</b>	338,141	(55)%
Depreciation and amortization	<b>168,295</b>	260,990	36%	<b>524,253</b>	341,155	(55)%

**Corporate Operations**

The Company operates four shredding operations in Syracuse, Albany, Milwaukee, and New York City. These locations represent the Company’s corporately owned locations. The Miami business is currently operated by one of the Company’s franchise locations. Refer to ‘Miami Operations’ and ‘Transactions with Related Parties.’

	3 months ended December 31				12 months ended December 31			
	2012	% of revenue	2011 <sup>1</sup>	% of revenue	2012	% of revenue	2011 <sup>1</sup>	% of revenue
	\$		\$		\$		\$	
Revenue:								
Shredding service	<b>518,208</b>	81%	368,038	76%	<b>2,363,002</b>	81%	1,437,817	71%
Recycling	<b>120,586</b>	19%	115,145	24%	<b>568,920</b>	19%	573,978	29%
Total revenue	<b>638,794</b>	100%	483,183	100%	<b>2,931,922</b>	100%	2,011,795	100%
Operating costs	<b>509,561</b>	80%	316,774	66%	<b>2,328,340</b>	79%	1,230,143	61%
EBITDA	<b>129,233</b>	20%	166,411	34%	<b>603,582</b>	21%	781,652	39%
Depreciation – tangible assets	<b>39,044</b>	6%	34,271	7%	<b>231,018</b>	8%	130,536	6%
Interest expense	<b>161,915</b>	25%	78,240	16%	<b>591,983</b>	20%	286,915	14%
Corporate operating income	<b>(71,726)</b>	(11)%	53,900	11%	<b>(219,419)</b>	(7)%	364,201	18%

<sup>1</sup> The results for the three and twelve months ended December 31, 2011 include the corporate operations of Syracuse, Albany and Milwaukee.

Shredding service and recycling revenue is generated by our corporate locations in Albany, Syracuse, Milwaukee and New York City. Total shredding related revenue for the three and twelve months ended December 31, 2012 increased substantially over the prior comparative periods in 2011 due to the acquisition of the New York City franchise on January 1, 2012. These revenues are generated in US dollars which are translated at the average exchange rate for the period. For the three months ended December 31, 2012, shredding service and recycling revenues, denominated in US dollars were US\$640,140. For the twelve months ended December 31, 2012, shredding service and recycling revenues, denominated in US dollars were US\$2,932,150.

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Operating costs increased over the same periods in the prior year as a result of higher truck repair and maintenance costs in New York City, which led to increased costs of operation and client service. In particular, the New York City location incurred \$142,623 in repairs and maintenance costs during the year ended December 31, 2012. During the third quarter, the Company replaced two of its existing shredding vehicles with new shredding equipment with a view to minimize service disruptions and repair costs. Subsequent to year-end, the Company replaced two more of its existing shredding vehicles with new shredding equipment. The Company continues to assess its truck fleet to ensure that customer service levels are maintained at high levels, and operational efficiencies are maximized. The corporate operations also experienced a 38% decline in recycling revenue as a result of the decline in paper prices. This resulted in a decrease of \$215,941 in recycling revenue for the three corporate locations in operation in 2011 and 2012.

**Same Store Corporate Operations**

Same store corporate operational results are indicators of performance of corporate stores that have been in the system for equivalent periods in 2012 and 2011. Same store corporate results include the operations of Syracuse, Albany and Milwaukee. For the three and twelve months ended December 31, 2012, recycling revenues decreased by 33% and 38% respectively as a result of the significant decline in paper prices. This led to the decline in EBITDA and operating income for both periods.

	<i>3 months ended December 31</i>				<i>12 months ended December 31</i>			
	<b>2012</b>	% of revenue	<b>2011</b>	% of revenue	<b>2012</b>	% of revenue	<b>2011</b>	% of revenue
	\$		\$		\$		\$	
Revenue:								
Shredding service	<b>300,260</b>	79%	368,038	76%	<b>1,377,672</b>	79%	1,437,817	71%
Recycling	<b>77,213</b>	21%	115,145	24%	<b>358,035</b>	21%	573,978	29%
Total revenue	<b>377,473</b>	100%	483,183	100%	<b>1,735,707</b>	100%	2,011,795	100%
Operating costs	<b>271,591</b>	72%	316,774	66%	<b>1,187,963</b>	68%	1,230,143	61%
EBITDA	<b>105,882</b>	28%	166,409	34%	<b>547,744</b>	32%	781,652	39%
Depreciation – tangible assets	<b>27,658</b>	7%	34,271	7%	<b>136,286</b>	8%	130,536	6%
Interest expense	<b>73,707</b>	20%	78,240	16%	<b>296,457</b>	17%	286,915	14%
Corporate operating income	<b>4,517</b>	1%	53,900	11%	<b>115,001</b>	7%	364,201	18%

**Miami Operations**

On December 31, 2012, the Company committed to a plan to sell the Miami business acquired on July 13, 2012. Given the geographic location of the business in relation to the Company's other corporate locations, the Company decided that the customers would be best served by locations in closer proximity to Miami. The Company also determined that the Miami location might also be required to invest in infrastructure and additional staff to run the operations effectively, which would result in lower cash flow margins. The Company is currently reviewing a Letter of Intent to purchase the business by the franchise in Tampa Bay, Florida. At December 31, 2012 the Company classified the Miami business as a disposal group held for sale and as a discontinued operation. The Company earns royalty and service fees on the gross Miami revenues and rental revenue for the use of the shredding truck. The Company incurs finance costs on the monthly truck loan payments and depreciation and amortization on the Miami tangible and intangible assets. The Company's rental revenues and expenses from the Miami business that are associated with the disposal group are presented below:

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	<b>For the year ended December 31, 2012</b>
	<b>\$</b>
Revenue	29,410
Expenses	
Operating expenses	(1,828)
Depreciation and amortization	(20,142)
	<u>(21,970)</u>
<b>Income from discontinued operations</b>	7,440
Finance costs	(3,164)
<b>Income for the year associated with the disposal group</b>	<u>4,276</u>

**Depreciation and Amortization**

Depreciation and amortization relates to the assets purchased in relation to the Syracuse, Albany, Milwaukee, New York City and Miami corporate locations. For the twelve months ended December 31, 2012, depreciation and amortization increased significantly as a result of the acquisition of the New York City and Miami locations.

Depreciation and amortization are as follows:

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Depreciation and amortization – equipment	<b>39,044</b>	34,271	(14)%	<b>231,018</b>	130,536	(77)%
Depreciation and amortization – intangibles	<b>(25,640)</b>	41,021	163%	<b>227,264</b>	158,553	(43)%
Depreciation and amortization	<b>13,404</b>	75,292	(82)%	<b>458,282</b>	289,089	(59)%

**Operating loss (income)**

The Company posted an operating loss of \$278,851 for the three months ended December 31, 2012 and an operating loss of \$978,326 for the twelve months ended December 31, 2012. Immediately after the purchase of the New York City business, the Company commenced a review of the New York City operations. As a result, the Company implemented a cost reduction program, a truck refurbishment and replacement program and a route optimization program with a view towards improved results. For the twelve months ended December 31, 2012 the operating loss was also driven by professional fees of \$160,248 related to litigation. Furthermore, for the twelve months ended December 31, 2012, paper prices attained by the system decreased by 39% over the same period in 2011. This resulted in lower royalty revenue from franchisees and lower recycling revenue from corporate locations. During the year ended December 31, 2012, the Company generated revenues from awarding the North Chicago, IL franchise, the Houston, TX franchise and the Richmond, VA franchise.

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Operating loss (income)	<b>278,851</b>	90,563	(207)%	<b>978,326</b>	703,730	(39)%
Operating loss (income) – excluding one-time costs	<b>256,629</b>	(60,602)	(524)%	<b>746,829</b>	104,375	(635)%

**REDISHRED CAPITAL CORP.  
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**Foreign exchange**

Foreign exchange (gain) loss was as follows:

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Foreign exchange (gain) loss	<b>(78,112)</b>	(130,580)	(40)%	<b>132,505</b>	(66,163)	(300)%

All of Redishred's revenues are denominated in US dollars; this dependency on US dollar revenues causes foreign exchange gains when the Canadian dollar depreciates versus the US dollar or when the Company incurs significant US dollar costs. The Company has significant dollar value assets denominated in US dollars which are revalued at the exchange rate at the date of the statement of financial position, which results in unrealized foreign exchange gains or losses.

**Interest income and expense**

Interest income is derived from cash savings accounts held by the Company and by way of finance income related to the financing of franchise fees. Interest expense is attributed to the use of the Company's line of credit facility which bears interest at 10% per annum as well as interest on the loan agreements, which bear interest at 6.502% to 8.14% per annum. All interest costs have been attributed to the acquisition of corporate locations, the financing of shredding vehicles and for general business purposes. Interest expense increased in 2012 as a result of the use of the line of credit to acquire the New York City business on January 1, 2012, the Miami business on July 13, 2012 and for general business purposes.

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Interest income	<b>(925)</b>	(586)	58%	<b>(4,785)</b>	(2,946)	62%
Interest expense	<b>161,915</b>	78,240	(107)%	<b>591,983</b>	286,915	(106)%

**Income Tax**

On March 17, 2008 the Company booked a future tax liability relating to the purchase of PSC and Proshred Franchising Corp. ("PFC"). During the year ended December 31, 2012, the Company booked a tax recovery of \$195,268. The recovery is primarily due to the reversal of timing differences related to the future tax liability that was recorded upon the acquisition of PSC.

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**Net Loss (Income)**

	<i>3 months ended December 31</i>			<i>12 months ended December 31</i>		
	<b>2012</b>	2011	%Ch	<b>2012</b>	2011	%Ch
	\$	\$		\$	\$	
Net loss (income)	<b>969,287</b>	(423,409)	(329)%	<b>2,802,536</b>	455,083	(516)%
Net loss (income) – excluding one-time costs	<b>179,960</b>	14,298	(1159)%	<b>1,459,444</b>	444,959	(228)%

The Company posted a net loss of \$2,802,536 for the year ended December 31, 2012. The net loss was driven by the following major factors:

- (a) the settlement of the pre-existing franchise relationships as part of the New York City and Miami acquisitions of \$712,567;
- (b) the impairment of goodwill and other intangible assets of \$545,008;
- (c) one-time legal costs associated with the defence of the past and current litigation of \$160,248;
- (d) increased amortization for intangible assets due to the reversal of a portion of the previous impairment recorded at January 1, 2010 of \$186,112;
- (e) increased amortization on tangible and intangible corporate location assets due to the acquisition of the New York City business of \$162,100; and
- (f) un-realized foreign exchange loss of \$132,505 due to the appreciation of the Canadian dollar.

These factors resulted in \$1,898,540 of the total net loss or 68% of the total net loss. On July 13, 2012, in conjunction with the purchase of the Proshred Miami business, the Miami franchisee permanently withdrew from the legal complaint. As of April 30<sup>th</sup>, 2013, one franchisee remains in the litigation.

Net loss (income) excluding one-time costs excludes the impairment of goodwill and other intangible assets, the loss on settlement of the pre-existing franchise relationships, the gain on re-acquired rights, the gain on the sale of assets and one-time legal costs associated with the defence of the past and current litigation and in severance related to one terminated employee.

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**Selected Quarterly Results**

<i>(in CDN except where noted)</i>	2012				2011			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
	\$	\$	\$	\$	\$	\$	\$	\$
<b>System sales (USD)</b>	<b>3,754,629</b>	<b>3,738,939</b>	<b>3,751,552</b>	<b>3,622,856</b>	<b>3,474,657</b>	<b>3,978,639</b>	<b>3,951,035</b>	<b>3,530,693</b>
<b>Total Company revenue</b>	<b>919,809</b>	<b>1,073,287</b>	<b>965,831</b>	<b>1,101,050</b>	<b>1,083,597</b>	<b>757,315</b>	<b>827,278</b>	<b>711,192</b>
Franchise and license fees	70,595	140,033	-	93,487	371,381	-	61,989	-
Royalty and service fees	210,420	203,609	208,285	201,627	229,033	243,535	242,222	219,428
<b>Total revenue from franchising and licensing</b>	<b>281,015</b>	<b>343,642</b>	<b>208,285</b>	<b>295,114</b>	<b>600,414</b>	<b>243,535</b>	<b>304,211</b>	<b>219,428</b>
On-going operating costs	(441,772)	(343,330)	(420,524)	(402,470)	(495,516)	(409,908)	(391,075)	(415,641)
One-time costs	(22,222)	(62,223)	(55,254)	(69,262)	(151,525)	(315,541)	(87,680)	(44,609)
Broker fees	(24,139)	(43,950)	-	-	(98,197)	-	(23,406)	-
Total operating expenses	(488,133)	(449,503)	(475,778)	(471,732)	(745,237)	(725,449)	(502,161)	(460,250)
<b>Total operating income (loss) – franchising and licensing</b>	<b>(207,118)</b>	<b>(105,861)</b>	<b>(267,493)</b>	<b>(176,618)</b>	<b>(144,823)</b>	<b>(481,914)</b>	<b>(197,950)</b>	<b>(240,822)</b>
Corporate locations revenue	638,794	729,645	757,546	805,936	483,183	513,780	523,067	491,764
Corporate locations operating costs	(509,561)	(611,075)	(601,950)	(605,545)	(316,772)	(288,551)	(305,339)	(319,478)
<b>Corporate locations EBITDA</b>	<b>129,233</b>	<b>118,570</b>	<b>155,596</b>	<b>200,391</b>	<b>166,411</b>	<b>225,229</b>	<b>217,728</b>	<b>172,286</b>
Depreciation – tangible assets	(39,044)	(67,667)	(62,291)	(62,219)	(34,271)	(32,507)	(33,975)	(29,783)
Interest expense	(161,915)	(151,488)	(140,199)	(138,367)	(78,240)	(70,322)	(69,559)	(68,795)
<b>Total operating income (loss) - corporate</b>	<b>(71,726)</b>	<b>(100,585)</b>	<b>(47,894)</b>	<b>(195)</b>	<b>53,900</b>	<b>122,400</b>	<b>114,194</b>	<b>73,708</b>
<b>Total operating income (loss) – excluding one-time costs - Company</b>	<b>(256,629)</b>	<b>(144,223)</b>	<b>(260,133)</b>	<b>(107,551)</b>	<b>60,602</b>	<b>(43,973)</b>	<b>3,925</b>	<b>(122,505)</b>
Income (loss) before taxes from continuing operations	(1,127,760)	(598,083)	(434,076)	(842,160)	324,925	(312,605)	(245,583)	(330,908)
Profit (loss) attributable to owners of the parent	(969,287)	(591,396)	(418,385)	(823,470)	423,409	(309,946)	(244,583)	(325,908)
Profit (loss) excluding one-time costs	(179,960)	(561,643)	(363,131)	(403,508)	(14,297)	5,595	(156,903)	(281,299)
Basic and diluted net income (loss) per share	(.04)	(.02)	(.01)	(.03)	.00	(.01)	(.01)	(.01)



**Selected Quarterly Results (continued)**

Scheduled and unscheduled system sales continue to grow each quarter, driven by the Company's sales and marketing programs that are aimed at educating clients on the legislative requirements to destroy confidential information using a secure on-site solution. As shredding customers are serviced during business days, the quarterly system sales are impacted by the number of business days in any given quarter. Therefore, the Company experiences higher system sales and related royalty fees and corporate revenues in the 2<sup>nd</sup> and 3<sup>rd</sup> quarters of every year and lower system sales and related royalty fees and corporate revenues in the 1<sup>st</sup> and 4<sup>th</sup> quarters of every year.

From the last quarter of 2009 to the third quarter of 2011, the price of recycled paper products increased and grew to near record highs to \$247 per ton, on average, in the Proshred system. From the third quarter of 2011 to the second quarter of 2012, paper prices decreased 52% in the Proshred system. Refer to 'Recycling Sales' on page 12.

Royalty fees in 2012 decreased over the prior 2011 quarters as a result of the conversion of the New York City franchise location to a corporate location as well as the drastic decline in paper prices. This has been offset by the franchise fee earned related to awarding the North Chicago franchise in the first quarter of the year, the Houston, TX franchise in the third quarter of 2012 and the Richmond, VA franchise in the fourth quarter of the year.

The Company continues to closely monitor and control on-going operating costs across the Company. During the 4<sup>th</sup> quarter of 2011, on-going operating costs related to franchising and licensing include bad debt expense of \$59,341 related to one franchisee, which was recovered as a reduction to the purchase price for the Miami acquisition on July 13, 2012.

**Balance Sheet**

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
Working capital	<b>442,340</b>	2,982,235
Total assets <sup>(1)</sup>	<b>7,307,860</b>	8,939,765
Total liabilities <sup>(1)</sup>	<b>7,782,856</b>	6,660,196

(1) Total asset and liabilities include assets held for sale of \$286,952 and liabilities held for sale of \$105,178 related to the Miami business.

On December 31, 2012, the Company issued \$375,000 convertible, unsecured subordinated, debentures. The debentures have a five year term and a coupon of 7.5% interest per annum. Each \$1,000 principal amount of debenture entitles the holder to convert to approximately 3,333 common shares at a conversion price of \$0.30 per share.

The Company entered into two loan and security agreements in the third quarter of 2012 for a total amount of US\$246,556 in order to replace two of its existing shredding vehicles with new shredding equipment with a view to minimize service disruptions and repair costs. The Company also entered into a loan and security agreement on July 13, 2012 to finance a shredding vehicle in conjunction with the Miami acquisition. The current portion of these truck loans is included in current liabilities.

The Company entered into a line of credit facility on November 27, 2009 for a maximum amount of \$4 million, repayable on November 27, 2014, bearing interest at a fixed rate of 10% per annum, and secured by a general security agreement over the Company's assets. During the year ended December 31, 2011, the line of credit was increased to \$5.37 million; all other terms of the agreement remained unchanged. During the year ended December 31, 2012, the line of credit limit was increased to \$6.03 million, repayable on November 27, 2014; all other terms of the agreement remained unchanged. The Company has drawn from its line of credit in order to finance the purchase of its' corporate locations including Syracuse, Albany, and Milwaukee in 2010 and New York City and Miami in 2012 as well as for general business purposes.

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On November 11, 2011, the Company entered into a loan and security agreement in the amount of US\$240,000, repayable with monthly blended payments of principal and interest of US\$5,690 maturing October 3, 2015. The loan bears interest at 8.14% per annum and is secured by two shredding vehicles with a carrying value of US\$266,636. The value of the loan on December 31, 2012 is \$171,356.

On August 3, 2012, the Company entered into a loan and security agreement in the amount of US\$125,556, repayable with monthly blended payments of principal and interest of US\$2,545 maturing August 13, 2017. The loan bears interest at 8% per annum and is secured by one shredding vehicle with a carrying value of \$180,357. The value of the loan on December 31, 2012 is \$118,047.

On August 8, 2012, the Company entered into a loan and security agreement in the amount of US\$121,000, repayable with monthly blended payments of US\$2,379 maturing August 8, 2017. The loan bears interest at 6.506% per annum and is secured by one shredding vehicle with a carrying value of \$176,675. The value of the loan on December 31, 2012 is \$113,818.

The Company issued no dividends during the year.

### **Impairment of Goodwill and Intangible Assets**

The Company performs an impairment test of its tangible and intangible assets when there is an indication of permanent impairment, which includes indicators such as when actual sales are less than budgeted, profits are less than prior years' profits, and when significant events and circumstances indicate that the carrying amount may not be recoverable. At December 31, 2012, there was sufficient indication of impairment, such as significantly reduced recycling revenue driven by a massive drop in paper prices over 2011. This fact indicated that certain franchisees and corporate locations warranted an analysis to be performed. Based on the impairment review, the Company recorded an impairment loss of \$312,904 which was allocated to three of its' intangible assets including the Franchise agreements, the Proshred system and the Trademarks and intellectual property.

Goodwill is tested for impairment on an annual basis. Upon performing its annual goodwill impairment test, it was assessed that the goodwill related to the New York City business was impaired by \$232,103. The impairment loss was driven by poor operating performance in our New York City location driven by significant truck repairs related to legacy truck fleet. These truck issues caused significant truck down time, which negatively impacted sales and cash flows generated. The Company as at April 30, 2013 has fully replaced its New York City Fleet with new equipment.

### **Financial Condition, Capital Resources and Liquidity**

The Company closely monitors its cash balances and cash flows generated from operations to meet its requirements. The Company has drawn from its line of credit in order to finance the purchase of its' corporate locations including Syracuse, Albany, Milwaukee in 2010 and New York City and Miami in 2012 as well as for general business purposes. The line of credit is repayable on November 27, 2014 with interest payments due semi-annually. Based on overall cash generation capacity and overall financial position, while there can be no assurance, management believes the Company will be able to meet financial obligations as they come due over the next twelve months.

On December 31, 2012, the Company obtained equity and debt funding from the Company's insiders. The Company issued \$375,000 convertible, unsecured subordinated, debentures. The debentures have a five year term and a coupon of 7.5% interest per annum. Each \$1,000 principal amount of debenture entitles the holder to convert to approximately 3,333 common shares at a conversion price of \$0.30 per share. The convertible debentures contain two components: liability and equity elements. The liability component net of transaction costs is \$333,119 and the equity component net of transaction costs is \$27,710.

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In addition, the Company has implemented a cost reduction strategy which includes the elimination of its baling facility in New York City and reducing costs throughout its corporate locations. Subsequent to year-end the Company sold its baling equipment and intends to sell the remaining equipment related to the baling facility closure. The Company has taken a strong sales focus approach and has dedicated sales leads in each corporate location to grow revenues and cash flows. The Company is also negotiating the sale of its Miami business as referred to under the section 'Miami Operations.'

The accounts payable, accrued liabilities and current portions of the notes payable and long-term debt of \$700,509 at December 31, 2012 (\$771,541 – December 31, 2011) are due to be settled within one year from the balance sheet date. It is management's plan to continue its core business strategy of (1) growing its corporate locations, (2) continuing to franchise in the United States and (3) conducting accretive acquisitions. The Company estimates that it will be necessary to award between two and four new franchise locations over the next 12 months in order to achieve a breakeven level of cash-flows. One-time franchise fees from new franchises have historically generated between \$35,000 and \$100,000 per franchise location. Additionally, new franchise locations add to recurring royalty and fee revenues.

The Company has the following lease commitments:

	\$
Less than 1 year	<b>227,599</b>
Between 1 and 5 years	<b>208,136</b>
More than 5 years	<u>–</u>
Total	<b>435,735</b>

**Capital Assets**

<i>As at,</i>	<u>December 31, 2012</u>	<u>December 31, 2011</u>	<u>% Ch</u>
	\$	\$	
Net book value	<b>1,112,105</b>	565,294	97%

Capital assets (not including intangible assets) increased as a result of the acquisition of the New York City business on January 1, 2012. This increase was partially offset by additional depreciation expense. The Company acquired shredding vehicles, recycling equipment, computer equipment, furniture and shredding containers as part of the New York City. The Company currently has \$286,952 in capital assets held for sale related to the Miami acquired assets, which is not included in the figure above.

**Off-Balance Sheet Financing Arrangements**

The Company has no off-balance sheet financing arrangements.

**Transactions with Related Parties**

A Director of the Company is the owner of the Tampa Bay, Florida Proshred franchise. Included in accounts receivable at December 31, 2012, is \$1,945 (2011 - \$1,592) due from this franchise. During the year ended December 31, 2012, the Company earned royalty and service fees amounting to \$78,289 (2011 - \$87,165) from this franchise.

The Director's franchise is currently managing on the Company's behalf the Proshred Miami business acquired by the Company. The Company earned royalty and service fees of \$10,828 during the year ended December 31, 2012 from the Miami operations. Included in accounts receivable at December 31, 2012 is \$2,528 due from the Miami operations.

The Company has a line of credit facility with a related party entity, the Company's main shareholder, for a maximum of \$6.03 million, repayable on November 27, 2014, bearing interest at a fixed rate of 10% per annum. The Company has drawn from its line of credit in order to finance the purchase of its' corporate locations including Syracuse, Albany, Milwaukee in 2010 and New York City and Miami in 2012 as well as for general business purposes.

Included in selling, general and administrative expenses for the nine months ended December 31, 2012 are insurance premium amounts of \$13,037 (December 31, 2011 - \$15,317) paid to an insurance brokerage firm owned by a Director of the Company and \$3,142 in recruiting services paid to a recruiting firm owned by a Director of the Company.

## **Risks and Uncertainties**

The Company's financial performance is likely to be subject to the following risks:

### *Competition*

The Company competes with numerous owners and operators in the document destruction business, some of which own or may in the future own, businesses that compete directly with the Company and some of which may have greater resources. Direct competitors to the Company include Iron Mountain Incorporated, Recall, Shred-It America, Inc., Cintas, Brinks and other small, independent mobile shredding businesses.

### *Financing*

The Company is still in its early stage of development and has not yet reached the size and scale to generate sufficient royalty and fee revenues to produce a positive cash flow from its franchise system. Accordingly, the Company may require additional capital to operate and grow so as to reach this necessary critical mass. Additionally, the Company will continue to identify and evaluate other shredding businesses or related assets with a view to acquiring such businesses or assets that are accretive to the cash flows of the Company. In order to complete these acquisitions, the Company will be required to seek additional financing.

### *Franchising Strategy*

The Company's business strategy involves the establishment of new Franchises. The Company may not be successful in establishing new Franchises and the failure to do so will slow the Company's growth. Furthermore, even if the Company were successful in establishing new Franchises, these new Franchises may fail to perform as expected and management of the Company may underestimate the difficulties, costs, management time and financial and other resources associated with terminating these Franchises or ensuring their continued operation. If the new Franchises fail to perform as expected or incur significant increases in projected costs, the Company's revenues could be lower, and its operating expenses higher, than expected.

### *Acquisition Strategy*

The Company's business strategy involves expansion through acquisitions and business development projects. These activities require the Company to identify acquisition or development candidates or investment opportunities that meet its criteria and are compatible with its growth strategy. The Company may not be successful in identifying document destruction businesses that meet its acquisition or development criteria or in completing acquisitions, developments or investments on satisfactory terms. Failure to complete acquisitions or developments will slow the Company's growth. The Company could also face significant competition for acquisitions and development opportunities. The Company may also require additional financing to conduct acquisitions. Some of the Company's competitors have greater financial resources than the Company and, accordingly, have a greater ability to borrow funds to acquire businesses.

These competitors may also be willing and/or able to accept more risk than the Company can prudently manage, including risks with respect to the geographic concentration of investments and the payment of higher prices. This competition for investments may reduce the number of suitable investment opportunities available to the Company, may increase acquisition costs and may reduce demand for document destruction services in certain areas where the Company's business is located and, as a result, may adversely affect the Company's operating results.

#### *Corporate Locations*

The Company's newly acquired businesses may fail to perform as expected and management of the Company may underestimate the difficulties, costs, management time and financial and other resources associated with the integration of the acquired businesses. In addition, any business expansions the Company undertakes is subject to a number of risks, including, but not limited to, having sufficient ability to raise capital to fund future expansion, and having sufficient human resources to convert, integrate and operate the acquired businesses. If any of these problems occur, expansion costs for a project will increase, and there may be significant costs incurred for projects that are not completed.

In deciding whether to acquire or expand a particular business, the Company will make certain assumptions regarding the expected future performance of that business. If the Company's acquisition or expansion businesses fail to perform as expected or incur significant increases in projected costs, the Company's revenues could be lower, and its operating expenses higher, than expected.

#### *International Strategy*

The Company's business strategy involves expansion into international markets through licensing. These activities require the Company to identify international candidates and meet its criteria and are compatible with its growth strategy. The Company may not be successful in identifying licensees that meet its licensing criteria. Failure to expand internationally will slow the Company's growth.

Additionally, the international licensee under the Companies current license agreement may fail to perform as expected and management of the Company may underestimate the difficulties, costs, management time and financial and other resources associated with ensuring their continued growth. If the international licensee fails to perform as expected, the Company's revenues could be lower.

#### *Currency Fluctuations*

The Company's principal executive office is in Canada, all the directors and officers of the Company are Canadian and many significant expenses of the Company are in and will be for the foreseeable future in Canadian dollars, while revenues will be measured in US dollars or other currency. Accordingly, the financial results of the Company will be impacted by fluctuations in currencies and rates.

#### *Expansion to New Markets*

It is the plan of management to continue expanding the Proshred Franchise Business in the United States and internationally including areas where customers are unfamiliar with the Proshred brand. The Company will need to build brand awareness in those markets through greater investments in advertising and promotional activity than in existing markets, and those activities may not promote the Proshred brand as effectively as intended, if at all. Many of the United States and international markets into which management intends to expand will have competitive conditions, consumer tastes and discretionary spending patterns that differ from existing markets. Franchises in those markets may have lower sales and may have higher operating or other costs than existing Franchises. Sales and profits at Franchises opened in new markets may take longer to reach expected levels or may never do so.

### *Litigation*

The Company may become subject to disputes with employees, franchisees, customers, commercial parties with whom it maintains relationships or other parties with whom it does business. Any such dispute could result in litigation between the Company and the other parties. Whether or not any dispute actually proceeds to litigation, the Company may be required to devote significant resources, including management time and attention, to its successful resolution (through litigation, settlement or otherwise), which would detract from management's ability to focus on the Company's business. Any such resolution could involve the payment of damages or expenses by the Company, which may be significant. In addition, any such resolution could involve the Company's agreement to certain settlement terms that restrict the operation of its business. Further details on pending or current litigation may be found in note 22 to the 2012 audited financial statements.

### **Use of estimates and judgements**

The preparation of the financial report in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ materially from those estimates and assumptions. These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Subjects that involve critical assumptions and estimates and that have a significant influence on the amounts recognized in the consolidated financial report are further described as follows:

#### *i) Business combinations*

In a business combination, all identifiable assets, liabilities and contingent liabilities acquired are recorded at the date of acquisition at their respective fair values, which represents a significant estimate. If any intangible assets are identified, depending on the type of intangible asset and the complexity of determining its fair value, an independent valuation expert may develop the fair value, using appropriate valuation techniques, which are generally based on a forecast of the expected future net cash flows. These valuations are linked closely to the assumptions made by management regarding the future performance of the assets concerned and any changes in the discount rate applied. In certain circumstances where estimates have been made, the Company may obtain third-party valuations of certain assets, which could result in an amendment of the fair value allocation.

#### *ii) Impairment*

The Company reviews goodwill at least annually and other non-financial assets when there is any indication that the asset might be impaired. The determination of the value in use and fair value of a CGU to which goodwill is allocated to involves the use of estimates by management. The Company uses discounted cash flow based methods to determine these values. These discounted cash flow calculations typically use five-year projections that are based on the operative plans approved by management. Cash flow projections take into account past experience and represent management's best estimate of future developments. Cash flows after the planning period are extrapolated using estimated growth rates. Key assumptions on which management has based its determination of fair value less costs to sell and value-in-use include estimated growth rates, discount rates, future cash flows, margins and tax rates. These estimates, including the methodology used, can have a material impact on the respective values and ultimately the amount of any impairment.

#### *iii) Useful lives of tangible and intangible assets*

Management estimates the useful lives of tangible and definite life intangible assets based on the period during which the assets are expected to be available for use. The amounts and timing of recorded expenses for amortization of these assets for any period are affected by these estimated useful lives. On an annual basis, the Company assesses the useful lives of its tangible and intangible assets with definite lives and the useful lives are updated if expectations change as a result of physical wear and tear, technical or commercial obsolescence and legal or other limits to use. It is possible that changes in these factors may cause significant changes in the estimated useful lives of the Company's tangible and definite life intangible assets in the future.

*iv) Assets held for sale*

On December 31, 2012, the Company committed to a plan to sell the Miami business acquired on July 13, 2012 and therefore classified it as a disposal group held for sale. The Company considered the subsidiary met the criteria to be classified as held for sale at that date for the following reasons. The business is difficult to manage and support given its current geographical location relative to the Company's other corporate locations and head office. The Company would also be required to invest in infrastructure and additional staff to run the operations effectively, which would result in lower margins. The Company expects negotiations to be finalized and the sale to be completed by the summer of 2013.

*v) Deferred income taxes*

The Company, including its subsidiaries, operate and earn income in multiple countries and is subject to changing tax laws in multiple jurisdictions within these countries. Significant judgements are necessary in determining income tax assets and liabilities. Although management believes that it has made reasonable estimates about the final outcome of tax uncertainties, no assurance can be given that the final outcome of these tax matters will be consistent with what is reflected in the historical income tax provisions. Such differences could have an effect on the deferred tax assets and liabilities in the period in which such determinations are made. At each date of Statement of Financial Position, the Company assesses whether the realization of future tax benefits is sufficiently probable to recognize deferred tax assets and liabilities. This assessment requires the exercise of judgement on the part of management with respect to, among other things, benefits that could be realized from available tax strategies and future taxable income, as well as other positive and negative factors. The recorded amount of total deferred tax assets and liabilities could be materially affected if changes in current tax regulations are enacted.

## **Investor Relations Activities**

The Company does not have any investor relations arrangements.

## **Share Data**

The Company's authorized share capital is unlimited common shares without par value. As at December 31, 2012, there were 28,884,658 issued and outstanding common shares. As at December 31, 2012 there were 1,691,250 options to acquire common shares and 4,000,000 warrants to acquire common shares. During the year ended December 31, 2012, 978,750 stock options expired. There have been 992,500 stock options granted during the year ended December 31, 2012 (2011 – 150,000). On November 23, 2012 the Company granted options to certain Directors of the Company to purchase an aggregate of 975,000 common shares. The granting of new stock options follows the expiry of their original Stock Option Agreements dated August 29, 2007. The new stock option grants are on substantially the same terms as those that have expired. The options were granted at an exercise price of \$0.20, with 100% of the options vesting upon execution, and with a term of five years. As of April 30, 2013 there are 28,884,658 issued and outstanding common shares, 1,691,500 options to acquire common shares and 4,000,000 warrants to acquire common share.

## **Disclosure controls and procedures and internal controls**

We maintain a set of disclosure controls and procedures designed to ensure that information required to be disclosed in filings made pursuant to National Instrument 52-109 *Certification of Disclosure in Issuers' Annual and Interim Filings* ("NI 52-109") is recorded, processed, summarized and reported within the time periods specified in the Canadian Securities Administrators' rules and forms. Our Chief Executive Officer and Chief Financial Officer have evaluated the design and effectiveness of our disclosure controls and procedures as of December 31, 2012. They have concluded that our current disclosure controls and procedures are designed to provide, and do operate to provide, reasonable assurance that (i) information required to be disclosed by the Company in its annual filings or other reports filed or submitted by it under applicable securities legislation is recorded, processed, summarized and reported within the prescribed time periods, and (ii) material information regarding the Company is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer to allow timely decisions regarding required disclosure.

The Company's management, including its Chief Executive Officer and Chief Financial Officer, does not expect that the Company's Disclosure Controls and Procedures and Internal Controls will prevent or detect all errors and all fraud. Due to the inherent limitations in all control systems, an evaluation of controls can provide only reasonable, not absolute, assurance that all control issues and instances of fraud or error, if any, within the Company have been detected. During the year ended December 31, 2012, there have been no changes in the Company's policies and procedures and other processes that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### **Contingencies**

During the second quarter of 2010, four franchisees filed a complaint with the United States District Court, South District of New York, which management of the Company believes is without merit. The complaint has listed the following causes of action, (1) breach of contract and breach of the implied covenant of good faith and fair dealing by Proshred Franchising Corp. ("PFC"), (2) fraudulent misrepresentation by PFC, (3) negligent misrepresentation by PFC, and (4) violation of various state laws by PFC. On July 13, 2012, in conjunction with the purchase of the Proshred Miami business, the Miami franchisee permanently withdrew from the legal complaint. As of December 31, 2012 and April 30, 2013, one franchisee remains in the legal complaint and three franchisees have permanently withdrawn.

The Company intends to vigorously defend against this remaining claim. The Company is strongly of the view that it (1) has not breached any contracts or agreements with its franchisees and has acted in good faith with all franchisees, (2) has not made any fraudulent misrepresentations to any franchisees, (3) has not made any negligent misrepresentations to any franchisees, and (4) has complied with all state laws as well as Federal Trade Commission rules and regulations regarding franchising.

The final outcome with respect to this claim cannot be predicted nor can the costs to defend this claim be quantified with certainty and therefore there can be no assurance that its resolution will not have an adverse effect on the Company's consolidated financial position. No amounts, other than legal costs, have been accrued in these consolidated financial statements relating to this claim.

Dated: April 30, 2013





# **RediShred Capital Corp.**

Consolidated Financial Statements  
**December 31, 2012 and 2011**

(expressed in Canadian dollars)

April 30, 2013

## **Management's Responsibility for the Financial Statements**

The accompanying consolidated financial statements of **RediShred Capital Corp.** have been prepared by the Company's management. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards and contain estimates based on management's judgment. Internal control systems are maintained by management to provide reasonable assurances that assets are safeguarded and financial information is reliable.

The Board of Directors of the Company are responsible for ensuring that management fulfils its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements and the accompanying management discussion and analysis. The Board carries out this responsibility principally through its Audit Committee.

The Audit Committee is appointed by the Board of Directors. It meets with the Company's management and auditors and reviews internal control and financial reporting matters to ensure that management is properly discharging its responsibilities before submitting the financial statements to the Board of Directors for approval.

Grant Thornton LLP, appointed as the Company's auditors by the shareholders, has audited these consolidated financial statements and their report follows.

(signed) "*Jeffrey Hasham*"  
Chief Executive Officer  
Mississauga, Ontario

(signed) "*Kasia Pawluk*"  
Chief Financial Officer  
Mississauga, Ontario

## Independent auditor's report

To the Shareholders of RediShred Capital Corp.

We have audited the accompanying consolidated financial statements of RediShred Capital Corp. which comprise the consolidated statement of financial position as at December 31, 2012, and the statements of consolidated comprehensive income/loss, changes in equity and cash flows for the year ended December 31, 2012, and a summary of significant accounting policies and other explanatory information.

### **Management's responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of RediShred Capital Corp. as at December 31, 2012 and its financial performance and its cash flows for the year ended December 31, 2012 in accordance with International Financial Reporting Standards.

### **Other matter**

The financial statements of RediShred Capital Corp. for the year ended December 31, 2011 and 2010 were audited by another auditor who expressed an unqualified opinion on those financial statements on April 30, 2012.



Burlington, Canada  
April 30, 2013

Chartered Accountants  
Licensed Public Accountants

# RediShred Capital Corp.

## Consolidated Statements of Financial Position

As at December 31, 2012 and 2011

(expressed in Canadian dollars)

	December 31, 2012 \$	December 31, 2011 \$	December 31, 2010 \$
<b>Assets</b>			
<b>Current assets</b>			
Cash	532,040	3,011,786	988,592
Cash attributable to the Advertising Fund (note 5)	48,031	137,818	—
Trade receivables (note 6)	424,064	460,114	414,910
Prepaid expenses	97,949	63,596	45,021
Notes receivable from franchisees (note 7)	40,765	62,859	33,178
Income taxes recoverable	—	17,603	—
	<u>1,142,849</u>	<u>3,753,776</u>	<u>1,481,701</u>
<b>Non-current assets</b>			
Notes receivable from franchisees (note 7)	193,669	183,619	108,705
Equipment (note 9)	1,112,105	565,294	660,506
Intangible assets (note 10)	3,210,580	3,558,806	3,179,759
Goodwill (notes 11 and 12)	1,361,705	878,270	1,112,232
	<u>7,020,908</u>	<u>8,939,765</u>	<u>6,542,903</u>
Assets classified as held for sale (note 13)	286,952	—	—
	<u>7,307,860</u>	<u>8,939,765</u>	<u>6,542,903</u>
<b>Total assets</b>			
	<u>7,307,860</u>	<u>8,939,765</u>	<u>6,542,903</u>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Accounts payable and accrued liabilities (note 14)	504,510	686,167	513,559
Current portion of notes payable	81,383	22,028	127,841
Deferred revenue	—	10,170	—
Current portion of long-term debt (note 15)	99,692	53,176	—
Contingent consideration (note 8)	14,924	—	—
	<u>700,509</u>	<u>771,541</u>	<u>641,400</u>
<b>Non-current liabilities</b>			
Long-term debt (note 15)	6,292,452	5,478,546	2,701,655
Long-term notes payable	137,410	—	—
Deferred tax liability (note 21)	214,188	410,110	490,232
Convertible debenture (note 17)	333,119	—	—
	<u>7,677,678</u>	<u>6,660,196</u>	<u>3,833,287</u>
Liabilities directly associated with the assets classified as held for sale (note 13)	105,178	—	—
	<u>7,782,856</u>	<u>6,660,196</u>	<u>3,833,287</u>
<b>Total liabilities</b>			
	<u>7,782,856</u>	<u>6,660,196</u>	<u>3,833,287</u>
<b>Shareholders' (Deficiency) Equity</b>	<u>(474,996)</u>	<u>2,279,568</u>	<u>2,709,616</u>
<b>Total liabilities and shareholders' equity</b>	<u>7,307,860</u>	<u>8,939,765</u>	<u>6,542,903</u>
<b>Commitments and contingency</b> (note 22)			

The accompanying notes are an integral part of these consolidated financial statements.

### Approved on behalf of the Board of Directors

(signed) "Phillip H. Gaunce" Director

(signed) "Brad Foster" Director

# RediShred Capital Corp.

## Consolidated Statements of Comprehensive Loss For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

	2012 \$	2011 \$
<b>Continuing operations</b>		
Revenue (note 18)	4,049,150	3,379,383
Corporate operating locations expenses (note 19)	(2,786,617)	(1,519,232)
Selling, general and administrative expenses (note 20)	(2,565,820)	(2,729,582)
	<hr/>	<hr/>
<b>Loss before interest, income taxes and other items</b>	(1,303,287)	(869,431)
(Impairment) reversal of impairment of intangible assets (note 12)	(312,904)	836,919
Impairment of goodwill (note 12)	(232,103)	(247,688)
Gain on re-acquired rights (note 8)	138,439	–
Loss on settlement of pre-existing litigation (note 8)	(712,567)	–
Gain on sale of assets (note 9)	7,540	–
	<hr/>	<hr/>
<b>Loss before interest and income taxes</b>	(2,414,882)	(280,200)
Interest expense	(591,983)	(286,915)
Interest income	4,785	2,946
	<hr/>	<hr/>
<b>Loss before income taxes</b>	(3,002,080)	(564,169)
Income tax recovery (note 21)	195,268	109,086
	<hr/>	<hr/>
<b>Net loss for the year from continuing operations</b>	(2,806,812)	(455,083)
<b>Discontinued operations</b>		
Income after tax from discontinued operations (note 13)	4,276	–
	<hr/>	<hr/>
<b>Net loss for the year</b>	(2,802,536)	(455,083)
<b>Other comprehensive (loss) income, net of tax</b>		
Foreign currency translation (loss) income	(5,038)	7,927
	<hr/>	<hr/>
<b>Comprehensive loss for the year</b>	(2,807,574)	(447,156)
	<hr/>	<hr/>
<b>Net loss per share</b>		
Basic and diluted	(0.10)	(0.02)
	<hr/>	<hr/>
<b>Weighted average number of commons shares outstanding – basic and diluted</b>	28,884,658	28,884,658
	<hr/>	<hr/>

The accompanying notes are an integral part of these consolidated financial statements.

# RediShred Capital Corp.

## Consolidated Statements of Changes in Equity

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

	Capital stock and warrants \$ (note 16)	Contributed surplus \$	Accumulated other comprehensive income (loss) \$	Deficit \$	Total shareholders' equity/(deficiency) \$
<b>Balance – January 1, 2011</b>	8,585,808	297,839	(74,450)	(6,099,581)	2,709,616
Net loss for the year	–	–	–	(455,083)	(455,083)
Other comprehensive income					
Foreign currency translation gain	–	–	7,927	–	<u>7,927</u>
Comprehensive loss for the year	–	–	–	–	(447,156)
Stock-based compensation (note 16)	–	17,108	–	–	<u>17,108</u>
<b>Balance – December 31, 2011</b>	<u>8,585,808</u>	<u>314,947</u>	<u>(66,523)</u>	<u>(6,554,664)</u>	<u>2,279,568</u>
Net loss for the year	–	–	–	(2,802,536)	(2,802,536)
Other comprehensive income					
Foreign currency translation loss	–	–	(5,038)	–	<u>(5,038)</u>
Comprehensive loss for the year	–	–	–	–	(2,807,574)
Issue of convertible debentures (net of costs) (note 17)	–	20,077	–	–	20,077
Stock-based compensation (note 16)	–	32,933	–	–	<u>32,933</u>
<b>Balance – December 31, 2012</b>	<u>8,585,808</u>	<u>367,957</u>	<u>(71,561)</u>	<u>(9,357,200)</u>	<u>(474,996)</u>

The accompanying notes are an integral part of these consolidated financial statements.

**RediShred Capital Corp.**  
**Consolidated Statements of Cash Flows**  
**For the years ended December 31, 2012 and 2011**

(expressed in Canadian dollars)

<b>Cash provided by (used in)</b>	<b>2012</b> \$	<b>2011</b> \$
<b>Operating activities</b>		
Net loss for the year	(2,802,536)	(455,083)
Items not affecting cash		
Amortization of equipment and intangible assets	1,004,616	652,330
Stock-based compensation	32,933	17,108
Unrealized foreign currency loss (gain)	11,836	(59,474)
Impairment of goodwill	232,103	247,688
Impairment (reversal) of impairment of intangibles	312,904	(836,919)
Impairment of note receivable	–	59,328
Loss on settlement of pre-existing litigation	712,566	–
Gain on re-acquired rights	(138,439)	–
Gain on sale of assets	(7,540)	–
Income tax recovery	195,268	109,086
Income taxes paid	–	(17,115)
	<u>(841,101)</u>	<u>(501,223)</u>
Net change in non-cash working capital balances		
Decrease (increase) in trade receivables	36,050	(35,205)
(Increase) decrease in prepaid expenses	(12,355)	(17,555)
(Increase) decrease in notes receivable from franchisees	12,043	(158,422)
Decrease in income taxes recoverable	17,603	–
(Decrease) Increase in deferred revenue	(10,170)	9,888
(Decrease) increase in accounts payable and accrued liabilities	(239,009)	184,828
Repayment of notes payable	–	(106,424)
	<u>(1,036,939)</u>	<u>(624,113)</u>
Net cash used in continuing operations	(1,036,939)	(624,113)
Net cash from discontinued operations	7,233	–
	<u>(1,029,706)</u>	<u>(624,113)</u>
<b>Financing activities</b>		
Borrowings from long-term debt	909,651	2,802,902
Repayment of long-term debt	(73,653)	–
Proceeds from notes payable	–	–
Repayment of notes payable	(19,366)	–
Convertible debentures (net of transaction costs)	353,198	–
	<u>1,169,830</u>	<u>2,802,902</u>
<b>Investing activities</b>		
Cash paid on acquisition of franchises	(2,414,260)	–
Cash held by advertising fund	89,787	(135,122)
Purchase of capital assets	(285,349)	(29,821)
	<u>(2,609,822)</u>	<u>(164,943)</u>
<b>Effect of foreign exchange rate changes on cash</b>	<u>(10,048)</u>	<u>9,348</u>
<b>Net change in cash for the year</b>	(2,479,746)	2,023,194
<b>Cash – Beginning of year</b>	<u>3,011,786</u>	<u>988,592</u>
<b>Cash – End of year</b>	<u>532,040</u>	<u>3,011,786</u>

The accompanying notes are an integral part of these consolidated financial statements.



# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 1 Corporate information and nature of operations

Redishred Capital Corp. (“Redishred” or the “Company”) was incorporated under the Canada Business Corporations Act on October 18, 2006 and is domiciled in Canada. Redishred’s common shares are listed for trading on the TSX Venture Exchange under the symbol “KUT”. The registered address of the Company is 6790 Century Avenue, Suite 200, Mississauga, Ontario, L5N 2V8.

Redishred manages and operates the Proshred brand and business platform (“system”) in the United States and internationally (with the exception of Canada). Redishred operates the Proshred system under three business models, (1) franchising in the United States, (2) via direct ownership of shredding trucks and facilities in five locations in the United States, as of December 31, 2012 and, (3) licensing internationally.

### 2 Basis of presentation

These annual consolidated financial statements have been prepared in compliance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board. The Company has consistently applied the accounting policies used in the preparation of its IFRS statement of financial position at December 31, 2012 and December 31, 2011.

These consolidated financial statements comprise the financial statements of Redishred and its subsidiaries as at December 31, 2012. Together, Redishred and its subsidiaries are referred to as “the Company.”

The consolidated financial statements of the Company for the year ended December 31, 2012 were authorized for issue in accordance with a resolution of the Directors on April 30, 2013.

### 3 Significant accounting policies

The significant accounting policies used in the preparation of these consolidated financial statements are as follows:

#### Basis of measurement

These consolidated financial statements were prepared on a going concern basis, under the historical cost convention. The consolidated financial statements are presented in Canadian dollars, which is Redishred’s presentation currency.

#### Basis of consolidation

These consolidated financial statements include the accounts of Redishred and its subsidiaries, which are entities controlled by Redishred. Control exists when the Company has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefit from its activities. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date control ceases. All significant intercompany balances and transactions have been eliminated.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

The Company's wholly-owned subsidiaries include:

<b>Subsidiary name:</b>	<b>Incorporated in:</b>	<b>Functional currency:</b>
Professional Shredding Corporation	Ontario, Canada	Canadian Dollar
Proshred Franchising Corp.	Delaware, United States	US Dollar
Redishred Holdings US Inc.	Delaware, United States	US Dollar
Redishred Acquisition Inc.	Delaware, United States	US Dollar

#### Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker is responsible for allocating resources and assessing performance of the operating segments and has been identified as the chief executive officer of Redishred.

#### Foreign currency translation

The Company's functional currency is Canadian dollars and the Company has elected to use the Canadian dollar as its' presentation currency. The functional currency of the Company's foreign subsidiaries, Proshred Franchising Corp. ("PFC"), Redishred Holdings US Inc. ("RHI") and Redishred Acquisition Inc. ("RAI") is the US dollar, as it is the currency of the primary economic environment in which they operate. These consolidated financial statements have been translated to the Canadian dollar in accordance with *IAS 21, The Effects of Changes in Foreign Exchange Rates*.

The financial statements of subsidiaries that have a functional currency different from that of Redishred Capital Corp. ("foreign operations") are translated into Canadian dollars as follows: assets and liabilities - at the closing rate at the date of the statements of financial position and income and expenses - at the average rate of the period (as this is considered a reasonable approximation of actual rates prevailing at the transaction dates). All resulting changes are recognized in other comprehensive income as foreign currency translation adjustments.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in currencies other than an entities' functional currency are recognized in the statement of income in foreign exchange gain (loss).

#### Cash

The Company's cash balances are held in bank accounts in Canada and the United States, which the Company has full access to. Refer to note 25 for cash balances by operating segment.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Financial instruments

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets are derecognized when the rights to receive cash flows from the assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. Financial liabilities are derecognized when the obligation specified in the contract is discharged, cancelled or expires. Financial assets and liabilities are initially recognized at fair value and are subsequently accounted for based on their classification as described below. Transaction costs in respect of an asset or liability not recorded at fair value through net earnings are added to the initial carrying amount. The classification depends on the purpose for which the financial instruments were acquired and their characteristics. Except in very limited circumstances, the classification is not changed subsequent to initial recognition.

i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Company's financial instruments categorized as loans and receivables are comprised of cash, trade receivables and note receivables from franchisees. Loans and receivables are initially recognized at the amount expected to be received, less, when material, a discount to reduce the loans and receivables to fair value. Subsequently, these instruments are accounted for at amortized cost using the effective interest rate method less a provision for impairment.

ii) Financial liabilities at amortized cost

Financial liabilities at amortized cost include accounts payable, accrued liabilities, notes payable, convertible debentures and long-term debt. Accounts payable and accrued liabilities are initially recognized at the amount required to be paid, less, when material, a discount to reduce the payables to fair value. Subsequently, accounts payable and accrued liabilities are measured at amortized cost using the effective interest method. Long-term debt, notes payable and convertible debentures are recognized initially at fair value, net of any transaction costs incurred, and subsequently at amortized cost using the effective interest method. They are classified as current liabilities if payment is due within twelve months. Otherwise, they are presented as non-current liabilities.

#### Impairment of financial assets

At each reporting date, the Company assesses whether there is objective evidence that a financial asset is impaired.

The criteria used to determine if objective evidence of an impairment loss exists include:

- (i) significant financial difficulty of the obligor;
- (ii) delinquencies in interest or principal payments; and
- (iii) if it becomes probable that the borrower will enter bankruptcy or other financial reorganization.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Impairment of financial assets (continued)

If such evidence exists, the Company recognizes an impairment loss as follows:

Financial assets carried at amortized cost: The loss is the difference between the amortized cost of the loan or receivable and the present value of the estimated future cash flows, discounted using the instrument's original effective interest rate. The carrying amount of the asset is reduced by this amount either directly or indirectly through the use of an allowance account.

Impairment losses on financial assets carried at amortized cost are reversed in subsequent periods if the amount of the loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized.

#### Equipment and amortization

Equipment is stated at cost less accumulated depreciation and accumulated impairment losses. The cost consists of expenditures directly attributable to the acquisition of the asset including costs directly attributable to bringing the asset to the location and condition necessary for its intended use. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost can be measured reliably. Maintenance and repair costs are expensed as incurred.

Depreciation is provided for on a straight-line basis over the estimated useful lives of the assets as follows:

Computer equipment	2-5 years
Furniture and fixtures	3 years
Bins and shredding containers	5 years
Shredding vehicles – chassis	3-10 years
Shredding vehicles – box	3-10 years
Recycling equipment	5 years
Vehicles	3-5 years

The Company allocates the amount initially recognized in respect of an item of equipment to its significant parts and depreciates separately each such part. The estimated useful lives and amortization method are reviewed annually, with the effect of any changes in estimate accounted for on a prospective basis.

#### Intangible assets

##### Identifiable intangible assets

The Company's identifiable intangible assets are stated at cost less accumulated amortization and impairment losses. These assets are capitalized and amortized on a straight-line basis in the statement of comprehensive loss over their estimated useful lives. The re-acquired franchise rights are amortized over the remaining term of the initial Franchise Agreements.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

The estimated useful lives of these assets are as follows:

Trademarks and intellectual property	10 years
Franchise agreements	10 years
Re-acquired franchise rights	2-8 years
Proshred system	10 years
Customer relationships	10 years
Computer software	3 years

The assessment of the useful lives of the identifiable intangible assets is reviewed annually. Changes in useful lives or the useful life from indefinite to finite are made on a prospective basis.

#### Goodwill

Goodwill represents the excess of the business acquisition over the fair value of the Company's share of the identifiable net assets of the acquired business at the date of acquisition. Goodwill is carried at cost less accumulated impairment losses. Goodwill is allocated on the date of acquisition to each cash-generating unit ("CGU") or group of CGUs that are expected to benefit from the related business combination.

#### Impairment of non-financial assets

Equipment and identifiable definite life intangible assets (other than goodwill) are tested for impairment when events or changes in circumstances indicate that the carrying amount may not be recoverable. For the purpose of measuring recoverable amounts, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units or "CGUs"). An impairment loss is recognized when the carrying value of an asset or CGU exceeds the recoverable amount. The recoverable amount of an asset or CGU is the greater of its value-in-use and its fair value less costs to sell. In assessing value-in-use and fair value less costs to sell, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Goodwill is reviewed for impairment annually or at any time if an indicator of impairment exists. Impairment of goodwill is tested at a level where goodwill is monitored for internal management purposes. Therefore, goodwill may be assessed for impairment at the level of either an individual CGU or a group of CGUs which are expected to benefit from the synergies of the combination. The carrying amount of a CGU is compared to its recoverable amount, which is the higher of its value-in-use or fair value less costs to sell, to determine if impairment exists.

Impairment losses are recognized in the Statement of Comprehensive Loss. Impairment losses recognized in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis. Impairment losses for assets other than goodwill are reversed in future periods if the circumstances that led to the impairment no longer exist. The reversal is limited to restoring the carrying amount such that it does not exceed the carrying amount that would have been determined, net of amortization, had no impairment loss been recognized in prior periods.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Provisions

Provisions are recognized in other liabilities when the Company has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount can be reliably estimated. Provisions are measured at management's best estimate of the expenditure required to settle the obligation at the end of the reporting period, and are discounted where the effect is material.

#### Income tax

Income tax comprises current and deferred income tax. Income tax is recognized in the statement of comprehensive income (loss) except to the extent that it relates to items recognized directly in other comprehensive income (loss) or directly in equity, in which case the income tax is also recognized directly in other comprehensive loss or equity, respectively.

##### *(i) Current income tax*

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted, at the end of the reporting period, and any adjustments to tax payable in respect of previous years.

##### *(ii) Deferred income taxes*

Deferred income taxes is provided on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements, except where the temporary difference arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss.

Deferred income taxes are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the date of the statement of financial position. Deferred income tax assets and liabilities are presented as non-current and determined on a non-discounted basis. Deferred income tax assets are recognized only to the extent that it is considered probable that taxable profit will be available against which deductible temporary differences, carried forward tax credits or tax losses can be utilized. The carrying value of deferred income tax assets are reviewed at the end of each reporting period and increased or reduced to the extent it is determined probable that sufficient taxable profits will, or will not, be available to allow all or part of the income tax asset to be recovered.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Revenue recognition

(i) Franchising and licensing business

The Company earns revenue from initial franchise and license fees paid to secure territories for a specific period and from royalties, license and service fees paid as a percentage of the franchisees monthly sales volumes. The initial franchise or license fee is recognized as revenue when the franchisee or licensee has fully executed a franchise or license agreement has been provided the required training and the collection of the initial fee is reasonably assured. Royalties, license and service revenue is accrued monthly based on sales reported by franchisees or licensees if collection is reasonably assured. Interest income on notes receivable is recognized in the month earned.

(ii) Corporate operations – shredding and recycling services

The Company earns revenue from providing shredding services to clients and by way of the sale of paper to recycling facilities. Shredding service revenue is recorded when the shredding service has been performed, the Company has provided a certificate of destruction and an invoice to the client, and collections are reasonably assured. Recycling revenue is recognized when the collected paper has been delivered to the recycling facility and collections are reasonably assured.

#### Share-based payments

The Company issues share-based awards to certain employees and non-employee directors whereby employees render services as consideration for equity instruments (equity-settled transactions). The cost of equity-settled transactions is recognized, together with a corresponding increase in contributed surplus in equity, over the period in which the performance and/or service conditions are fulfilled. Each tranche in an award is considered a separate award with its own vesting period and grant date fair value. The fair value of each tranche is measured at the date of grant using the Black-Scholes option pricing model. Compensation expense is recognized over the tranche's vesting period by increasing contributed surplus based on the number of awards expected to vest. This number is reviewed at least annually, with any changes in estimate recognized immediately in compensation expense with a corresponding adjustment to contributed surplus.

Where an equity-settled award is cancelled, it is treated as if it vested on the date of cancellation, and any expense not yet recognized for the award is recognized immediately. This includes any award where non-vesting conditions within the control of either the entity or the employee are not met. However, if a new award is substituted for the cancelled award, and designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award,. All cancellations of equity-settled transaction awards are treated equally.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Convertible debentures

Convertible debentures are separated into liability and equity components based on the terms of the contract. On issuance of the convertible debentures, the fair value of the liability component is determined using a market rate for an equivalent non-convertible debenture. This amount is classified as a financial liability measured at amortized cost (net of transaction costs) until it is extinguished on conversion or redemption. The remainder of the proceeds is allocated to the conversion option and is recognised and included in equity. Transaction costs are deducted from equity, net of associated income tax. The carrying amount of the conversion option is not re-measured in subsequent years. Transaction costs are apportioned between the liability and equity components of the convertible debenture based on the allocation of proceeds to the liability and equity components when the instruments are initially recognized.

#### Non-current assets and liabilities held for sale

The Company classifies non-current assets and liabilities as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets and liabilities classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. The criteria for held for sale classification is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification. Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as profit or loss after tax from discontinued operations in the Statement of Comprehensive Loss. Property, plant and equipment and intangible assets are not depreciated or amortized once classified as held for sale.

#### Interest in a joint operation

The Company has a joint arrangement, which is an arrangement between two or more parties that are bound by a contractual agreement which gives the parties joint control of the arrangement. The arrangement requires unanimous consent for the decisions about the relevant activities of the joint arrangement. The arrangement establishes the parties' rights to the assets, and obligations for the liabilities, relating to the arrangement, and the parties' rights to the corresponding revenues and obligations for the corresponding expenses. As such, the Company recognizes the assets and liabilities used for the specific tasks and recognizes its share of the revenues and expenses in accordance to the contractual agreement. The Company earns rental revenue for the use of the shredding vehicle and royalty revenues and service fees based on a percentage of total monthly gross revenues. The Company incurs monthly finance costs on the truck loan payments and incurs depreciation and amortization expense on the tangible and intangible assets.

#### Business combinations

Acquisitions of subsidiaries and businesses (other than entities which were under the control of the parent) are accounted for using the acquisition method. The cost of the business combination is measured as the aggregate of the fair value (at the date of exchange) of assets given, liabilities incurred or assumed, and equity instruments issued by the Company in exchange for control of the acquiree. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under IFRS 3, *Business Combinations* are recognized at their fair value at the acquisition date except for noncurrent assets that are classified as held for sale in accordance with IFRS 5, *Noncurrent Assets Held for Sale and Discontinued Operations*, which are recognized and measured at fair value less cost to sell.



# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Deferred financing charges

Deferred financing charges consist of costs incurred relating to the issuance of a revolving line of credit obtained on December 23, 2009 and are amortized over the term of the facility which expires on November 27, 2014.

#### Earnings (loss) per share

Basic earnings (loss) per share is computed by dividing net income (loss) for the year attributable to equity owners of the Company by the weighted average number of common shares outstanding during the reporting period. Diluted loss per share is calculated by adjusting the weighted average number of common shares outstanding for dilutive instruments such as options and warrants. The number of shares included with respect to options, warrants and similar instruments is computed using the treasury stock method. Since the Company has losses, the exercise of outstanding stock options has not been included in the calculation of diluted loss per share as it would be anti-dilutive.

#### Accounting standards and amendments issued but not yet effective

Unless otherwise noted, the following revised standards and amendments are effective for annual periods beginning on or after January 1, 2013 with earlier application permitted. The Company has not yet fully assessed the impact of these standards and amendments.

- (i) IFRS 9, *Financial Instruments*, was issued in November 2009 and addresses classification and measurement of financial assets. It replaces the multiple category and measurement models in IAS 39 for debt instruments with a new mixed measurement model having only two categories: amortized cost and fair value through profit or loss. IFRS 9 also replaces the models for measuring equity instruments. Such instruments are either recognized at fair value through profit or loss or at fair value through other comprehensive income. Where equity instruments are measured at fair value through other comprehensive income, dividends are recognized in profit or loss to the extent that they do not clearly represent a return of investment; however, other gains and losses (including impairments) associated with such instruments remain in accumulated comprehensive income indefinitely. This standard is effective on or after January 1, 2015. Requirements for financial liabilities were added to IFRS 9 in October 2010 and they largely carried forward existing requirements in IAS 39, *Financial Instruments – Recognition and Measurement*, except that fair value changes due to credit risk for liabilities designated at fair value through profit and loss are generally recorded in other comprehensive income.
- (ii) IFRS 10, *Consolidated Financial Statements*, requires an entity to consolidate an investee when it has power over the investee, is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Under existing IFRS, consolidation is required when an entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. IFRS 10 replaces *SIC-12, Consolidation - Special Purpose Entities* and parts of IAS 27, *Consolidated and Separate Financial Statements*.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Accounting standards and amendments issued but not yet adopted (continued)

- (iii) IFRS 11, *Joint Arrangements*, requires a venturer to classify its interest in a joint arrangement as a joint venture or joint operation. Joint ventures will be accounted for using the equity method of accounting whereas for a joint operation the venturer will recognize its share of the assets, liabilities, revenue and expenses of the joint operation. Under existing IFRS, entities have the choice to proportionately consolidate or equity account for interests in joint ventures. IFRS 11 supersedes IAS 31, *Interests in Joint Ventures*, and SIC-13, *Jointly Controlled Entities - Non-monetary Contributions by Venturers*.
- (iv) IFRS 12, *Disclosure of Interests in Other Entities*, establishes disclosure requirements for interests in other entities, such as subsidiaries, joint arrangements, associates, and unconsolidated structured entities. The standard carries forward existing disclosures and also introduces significant additional disclosure that address the nature of, and risks associated with, an entity's interests in other entities.
- (v) IFRS 13, *Fair Value Measurement*, is a comprehensive standard for fair value measurement and disclosure for use across all IFRS standards. The new standard clarifies that fair value is the price that would be received to sell an asset, or paid to transfer a liability in an orderly transaction between market participants, at the measurement date. Under existing IFRS, guidance on measuring and disclosing fair value is dispersed among the specific standards requiring fair value measurements and does not always reflect a clear measurement basis or consistent disclosures.
- (vi) There have been amendments to existing standards, including IAS 27, *Separate Financial Statements* (IAS 27), and IAS 28, *Investments in Associates and Joint Ventures* (IAS 28). IAS 27 addresses accounting for subsidiaries, jointly controlled entities and associates in non-consolidated financial statements. IAS 28 has been amended to include joint ventures in its scope and to address the changes in IFRS 10 – 13.
- (vii) IAS 1, *Presentation of Financial Statements*, has been amended to require entities to separate items presented in OCI into two groups, based on whether or not items may be recycled in the future. Entities that choose to present OCI items before tax will be required to show the amount of tax related to the two groups separately.
- (viii) IAS 19, *Employee Benefits (Revised)* has had numerous amendments. These range from fundamental changes such as removing the corridor mechanism and the concept of expected returns on plan assets to simple clarifications and re-wording. The Group made a voluntary change in accounting policy to recognise actuarial gains and losses in other comprehensive income in the current period. However, the amended standard will impact the net benefit expense as the expected return on plan assets will be calculated using the same interest rate as applied for the purpose of discounting the benefit obligation. The amendment becomes effective for annual periods beginning on or after 1 January 2013.
- (ix) IAS 32, *Offsetting Financial Assets and Financial Liabilities – Amendments to IAS 32* clarify the meaning of “currently has a legally enforceable right to set-off”. The amendments also clarify the application of the IAS 32 offsetting criteria to settlement systems (such as central clearing house systems) which apply gross settlement mechanisms that are not simultaneous. These amendments are not expected to impact the Group's financial position or performance and become effective for annual periods beginning on or after 1 January 2014.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 3 Significant accounting policies (continued)

#### Accounting standards and amendments issued but not yet adopted (continued)

- (x) *IFRS 1 Government Loans – Amendments to IFRS 1* amendments require first-time adopters to apply the requirements of IAS 20 *Accounting for Government Grants and Disclosure of Government Assistance*, prospectively to government loans existing at the date of transition to IFRS. Entities may choose to apply the requirements of IFRS 9 (or IAS 39, as applicable) and IAS 20 to government loans retrospectively if the information needed to do so had been obtained at the time of initially accounting for that loan. The exception would give first-time adopters relief from retrospective measurement of government loans with a below-market rate of interest. The amendment is effective for annual periods on or after 1 January 2013. The amendment has no impact on the Group.
- (xi) *IFRS 7 Disclosures — Offsetting Financial Assets and Financial Liabilities — Amendments to IFRS 7* amendments require an entity to disclose information about rights to set-off and related arrangements (e.g., collateral agreements). The disclosures would provide users with information that is useful in evaluating the effect of netting arrangements on an entity's financial position. The new disclosures are required for all recognised financial instruments that are set off in accordance with IAS 32 *Financial Instruments: Presentation*. The disclosures also apply to recognised financial instruments that are subject to an enforceable master netting arrangement or similar agreement, irrespective of whether they are set off in accordance with IAS 32. These amendments will not impact the Group's financial position or performance and become effective for annual periods beginning on or after 1 January 2013.

### 4 Critical accounting estimates and judgements

The preparation of financial statements requires management to use judgment in applying its accounting policies and in developing estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ materially from those estimates and assumptions. These estimates and underlying assumptions are reviewed on an ongoing basis and are based on management's experience and other factors, including expectations about future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. The following discusses the most significant accounting judgements and estimates that the Company has made in the preparation of the financial statements.

#### *Significant accounting judgements*

##### i) Legal contingencies

The Company's subsidiary, PFC is party to litigation with one franchisee. The outcome of this matter may have a material effect on the Company's consolidated financial position, results of operations or cash flows. Management regularly analyzes current information about this matter to determine whether provisions for the estimate of legal expenses to resolve the matter can be reasonably estimated. External lawyers are used for this assessment. In making the decision regarding the need for provisions, management considers the degree of probability of an unfavourable outcome and the ability to make a sufficiently reliable estimate of the amount of loss. The filing of a suit or formal assertion of a claim or disclosure of any such suit or assertion does not automatically indicate that a provision may be appropriate.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 4 Critical accounting estimates and judgements (continued)

#### *Significant accounting judgements (continued)*

##### ii) Assets held for sale

On December 31, 2012, the Company committed to a plan to sell the Miami business acquired on July 13, 2012 and therefore classified it as a disposal group held for sale. The Company considered that the subsidiary met the criteria to be classified as held for sale at that date for the following reasons: the business was available for immediate sale in its present condition; management committed to a plan to sell the business, including actively advertising on its website to locate a buyer and complete the sale; and lastly, the Board of Director's approved the plan to sell the business. The Company would also be required to invest in infrastructure and additional staff to run the operations effectively, which would result in lower margins. The Company expects negotiations to be finalized and the sale to be completed by the summer of 2013. For more details on the assets held for sale, refer to note 13.

#### *Significant accounting estimates*

##### i) Impairment and reversals of impairment

The Company reviews goodwill at least annually and other non-financial assets when there is any indication that the asset might be impaired. The determination of the value in use and fair value of a CGU to which goodwill is allocated to involves the use of estimates by management. The Company uses discounted cash flow based methods to determine these values. These discounted cash flow calculations typically use five-year and seven-year projections that are based on the operative plans approved by management. Cash flow projections take into account past experience and represent management's best estimate of future developments. Cash flows after the planning period are extrapolated using estimated growth rates. Key assumptions on which management has based its determination of fair value less costs to sell and value-in-use include estimated growth rates, discount rates, future cash flows, margins and tax rates. These estimates, including the methodology used, can have a material impact on the respective values and ultimately the amount of any impairment or reversal of impairment. Refer to note 12 for estimates and assumptions made.

##### ii) Deferred income taxes

The Company, including its subsidiaries, operate and earn income in multiple countries and is subject to changing tax laws in multiple jurisdictions within these countries. Significant judgements are necessary in determining income tax assets and liabilities. Although management believes that it has made reasonable estimates about the final outcome of tax uncertainties, no assurance can be given that the final outcome of these tax matters will be consistent with what is reflected in the historical income tax provisions. Such differences could have an effect on the deferred tax assets and liabilities in the period in which such determinations are made. At each date of Statement of Financial Position, the Company assesses whether the realization of future tax benefits is sufficiently probable to recognize deferred tax assets and liabilities. This assessment requires the exercise of judgement on the part of management with respect to, among other things, benefits that could be realized from available tax strategies and future taxable income, as well as other positive and negative factors. The recorded amount of total deferred tax assets and liabilities could be materially affected if changes in current tax regulations are enacted. Refer to note 21 for estimates and assumptions used.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 4 Critical accounting estimates and judgements (continued)

*Significant accounting estimates* (continued)

#### iii) Useful lives of tangible and intangible assets

Management estimates the useful lives of tangible and definite life intangible assets based on the period during which the assets are expected to be available for use. The amounts and timing of recorded expenses for amortization of these assets for any period are affected by these estimated useful lives. On an annual basis, the Company assesses the useful lives of its tangible and intangible assets with definite lives and the useful lives updated if expectations change as a result of physical wear and tear, technical or commercial obsolescence and legal or other limits to use. It is possible that changes in these factors may cause significant changes in the estimated useful lives of the Company's tangible and definite life intangible assets in the future. Refer to note 9, 10 and 11 for estimates and assumptions used.

### 5 Advertising fund

The Company manages an advertising fund (the "Ad Fund") established to collect and administer funds contributed for use in regional and national advertising programs, and amongst other things, initiatives designed to increase sales and enhance general public recognition, acceptance and use of the Proshred System. Contributions to the Ad Fund are required to be made from both franchised and Company owned and operated locations and are based on a percentage of each location's revenue. In accordance with *IAS 18 – Revenue*, the revenue, expenses and cash flows of the Ad Fund are not included in the Company's Statements of Comprehensive Loss because the contributions to the Ad Fund are segregated, designated for a specific purpose, and the Company acts, in substance, as an agent with regard to these contributions. As at December 31, 2012, the Ad Fund was in a net surplus position of \$121,469 (2011 – \$160,100), including cash attributable to the Ad Fund amounting to \$48,031 (2011 - \$137,818).

### 6 Trade receivables

Trade receivables include receivables from franchisees and receivables from shredding customers. The trade receivables as at December 31, 2012, December 31, 2011 are as follows:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
Trade receivables	426,927	549,713
Less: Allowance for doubtful accounts	<u>(2,863)</u>	<u>(89,599)</u>
Trade receivables – net	<u>424,064</u>	<u>460,114</u>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 7 Notes receivable from franchisees

Notes receivable arise from the financing of the initial franchise fee by franchisees and are guaranteed by the respective owners of the franchises. The notes receivable bear interest rates ranging from 4.25% to 8.25% per annum with monthly blended payments of principal and interest ranging from US\$670 to US\$2,278. The payments on the notes commence between dates ranging from October 1, 2010 to March 1, 2014 and mature between dates ranging from March 1, 2013 to August 15, 2017.

The notes receivable as at December 31, 2012 and December 31, 2011 are as follows:

	<b>December 31, 2012</b>	<b>December 31, 2011</b>
	<b>\$</b>	<b>\$</b>
Principal	234,434	361,264
Less: Allowance for impairment	-	(114,786)
Less: Current portion	(40,765)	(62,859)
	<b>193,669</b>	<b>183,619</b>

At December 31, 2012, there are no past due notes receivable from franchisees. As such, the Company has not recorded an allowance for credit losses related to the notes receivable.

Notes receivable from franchisees past due but not impaired comprise:

	<b>Up to 30 days</b>	<b>Up to 60 days</b>	<b>60 days or more</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
At December 31, 2012	-	-	-	-
At December 31, 2011	-	3,089	31,878	34,964

### 8 Acquisition of franchises

During the year ended December 31, 2012, the Company, through its wholly-owned subsidiary, Redishred Acquisition Inc., acquired the following franchises:

- Proshred New York City, on January 1, 2012;
- Proshred Miami, on July 13, 2012.

The Company conducted the New York City acquisition to (1) settle the legal complaint filed against the Company, (2) increase the Company's long term cash flows, and (3) to enter into a strong market and establish regional headquarters to allow for further expansion by way of additional acquisitions or by way of establishing satellite offices in nearby cities. The Company conducted the Miami acquisition to settle the legal complaint filed against the Company and to maintain a loyal customer base.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 8 Acquisition of franchisees (continued)

The business combinations resulted in the recognition of goodwill of \$743,927, determined on the basis of an allocation of the purchase price to the assets acquired (including all identifiable intangible assets arising from the purchases) based on their estimated fair value at the date of each respective acquisition.

Goodwill from the New York City business combination represents synergies the Company is expected to generate, the assembled workforces of skilled employees that are knowledgeable about the Company's procedures and possess expertise in certain fields that are important to continued profitability and growth. In addition, the reacquired rights to the entire geographical areas of New York City, Long Island and surrounding counties; the growth potentials in outlying areas; and the ability to secure regional contracts.

The following table outlines the assets purchased and consideration given on the closing date of each acquisition.

	New York City \$	Miami \$	Total \$
<b>Assets acquired</b>			
Working capital	22,198	–	22,198
Equipment	496,882	171,175	668,057
Indemnification asset	45,406	–	45,405
Customer relationships	676,030	91,359	767,389
Re-acquired franchise rights	272,430	50,755	323,185
Goodwill	743,927	–	743,927
	<u>2,256,873</u>	<u>313,289</u>	<u>2,570,161</u>
<b>Liabilities acquired</b>			
Loan	–	(122,957)	(122,957)
Unfavourable lease	(57,049)	–	(57,048)
	<u>–</u>	<u>(122,957)</u>	<u>(122,957)</u>
Settlement of pre-existing litigation	676,030	43,620	719,650
Removal of original franchise agreement	(126,666)	(56,815)	(183,481)
(Gain) loss on franchise agreement	(145,764)	6,060	(139,704)
	<u>403,600</u>	<u>(7,135)</u>	<u>396,465</u>
Total	<u>2,603,424</u>	<u>183,197</u>	<u>2,786,621</u>
<b>Consideration given</b>			
Cash	2,292,448	121,812	2,414,260
Forgiveness of accounts receivable	94,846	46,158	141,004
Contingent consideration	–	15,227	15,227
Notes payable	216,130	–	216,130
	<u>2,603,424</u>	<u>183,197</u>	<u>2,786,621</u>
Acquisition costs (expensed in statement of comprehensive loss)	39,594	10,945	50,539

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 8 Acquisition of franchisees (continued)

The Company translated the fair values of all assets acquired and consideration given using the exchange rate on the date of each respective acquisition. In the above table, the New York City acquisition was translated at \$1USD = \$1.0090CAD and the Miami acquisition was translated at \$1USD = \$1.0151CAD. On December 31, 2012, the assets and liabilities acquired are converted at the year-end rate at \$1USD = \$0.9949CAD in the Statement of Financial Position.

As part of the purchase price, on January 1, 2012, the Company committed to make three payments of US\$75,000 over the next three years, due on an annual basis, referred to as the Notes payable. Redishred has recorded the notes payable at fair value in accordance with IAS 39 *Financial Instruments: Recognition and Measurement*. Subsequent to the acquisition date, the Company has measured the notes payable at amortized cost using the effective interest method.

The Company is committed to pay contingent consideration in respect of the Miami acquisition, if the business achieves certain performance targets on a quarterly basis for a period of nine months. In accordance with IFRS 3, the Company has recorded a liability for the estimated fair value of the contingent consideration at the acquisition date. The fair values of the assets were determined on the basis of observable market prices, where possible. The fair values of the re-acquired franchise rights were determined by discounting the cash flows from the franchise royalty stream over the remaining contractual term of the franchise agreement. The fair values of the customer relationships were determined by estimating the discounted level of future cash flows anticipated from the recurring customer relationships purchased.

The Company has earned \$1,196,215 in revenues and incurred a loss of \$505,677 from the New York City business during the year ended December 31, 2012 since the acquisition date. Refer to note 13 for revenues and loss related to the Miami business.



# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 9 Equipment

Cost	Computer	Furniture &	Bins &	Shredding	Shredding	Recycling	Vehicles	Total
	equipment	fixtures	shredding	vehicles -	vehicles -	equipment		
	\$	\$	\$	\$	\$	\$	\$	\$
As at January 1, 2011	90,544	53,110	30,853	212,939	464,013	6,356	–	857,815
Additions	702	–	19,728	2,691	–	–	6,700	29,821
Foreign exchange	122	93	903	3,991	8,597	106	114	13,926
As at December 31, 2011	91,368	53,203	51,484	219,621	472,610	6,462	6,814	901,562
Additions	28,062	921	16,206	123,696	257,034	–	–	425,919
Acquisitions	7,500	5,750	87,750	125,875	301,290	90,000	46,200	664,365
Sale of assets	–	–	–	(43,144)	(102,559)	(3,000)	–	(148,703)
Assets held for sale (note 13)	–	–	(17,750)	(39,375)	(84,790)	–	(30,000)	(171,915)
Foreign exchange	(731)	(389)	(877)	(2,056)	(4,819)	(561)	(304)	(9,737)
As at December 31, 2012	126,199	59,485	136,813	384,617	838,766	92,901	22,710	1,661,491
Accumulated depreciation and impairment	Computer	Furniture &	Bins &	Shredding	Shredding	Recycling	Vehicles	Total
	equipment	fixtures	shredding	vehicles -	vehicles -	equipment		
	\$	\$	\$	\$	\$	\$	\$	\$
As at January 1, 2011	81,404	48,185	2,449	19,010	44,672	1,589	–	197,309
Depreciation	6,808	1,811	8,396	37,387	75,474	3,177	2,233	135,286
Foreign exchange	252	43	87	1,184	1,988	81	38	3,673
As at December 31, 2011	88,464	50,039	10,932	57,581	122,134	4,847	2,271	336,268
Depreciation	8,174	3,793	28,500	55,712	121,351	21,539	9,125	248,194
Sale of assets	–	–	–	(3,664)	(9,009)	(3,000)	–	(15,673)
Assets held for sale (note 13)	–	–	(1,650)	(3,662)	(7,885)	–	(2,790)	(15,987)
Foreign exchange	(577)	(359)	(285)	(570)	(1,280)	(203)	(142)	(3,146)
As at December 31, 2012	96,061	53,473	37,497	105,397	225,311	23,183	8,464	549,386
Net book value								
As at December 31, 2011	2,904	3,164	40,552	162,040	350,476	1,615	4,543	565,294
As at December 31, 2012	30,138	6,012	99,316	279,220	613,455	69,718	14,246	1,112,105

The Company acquired equipment as part of the franchise acquisitions entered into during the year ended December 31, 2012 (see note 8). During the year ended December 31, 2012, the Company also purchased computers, bins, shredding containers and handheld devices. During the twelve months ended December 31, 2012, the Company sold two of its' shredding vehicles and purchased two new shredding vehicles obtaining vendor financing (refer to note 15). The foreign exchange adjustment is a result of the translation of corporate equipment from US functional currency dollars to Canadian presentation dollars at December 31, 2012, and December 31, 2011. Depreciation related to the corporate stores is included in the statement of comprehensive loss in "corporate operating expenses." Depreciation related to the franchising and licensing business is included in the statement of comprehensive loss in "selling, general & administrative expenses."

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 10 Intangible assets

Cost	Trademarks and						Total
	Franchise agreements	Proshred system	Computer software	intellectual property	Re-acquired franchise rights	Customer relationships	
	\$	\$	\$	\$	\$	\$	\$
As at January 1, 2011	2,743,927	978,000	432,534	1,672,500	529,205	274,588	6,630,754
Foreign exchange	46,649	–	–	–	9,805	5,088	61,542
As at December 31, 2011	2,790,576	978,000	432,534	1,672,500	539,010	279,676	6,692,296
Acquisitions	–	–	–	–	320,000	760,000	1,080,000
Removal of original franchise agreements (note 8)	(372,000)	–	–	–	–	–	(372,000)
Assets held for sale (note 13)	–	–	–	–	(50,000)	(90,000)	(140,000)
Foreign exchange	(53,215)	–	–	–	(13,344)	(9,954)	(76,514)
As at December 31, 2012	2,365,361	978,000	432,534	1,672,500	795,666	939,722	7,183,783

Accumulated amortization and impairment	Trademarks and						Total
	Franchise agreements	Proshred system	Computer software	intellectual property	Re-acquired franchise rights	Customer relationships	
	\$	\$	\$	\$	\$	\$	\$
As at January 1, 2011	1,051,426	688,655	429,520	1,248,176	28,327	4,891	3,450,955
Amortization	236,445	40,374	3,014	59,208	132,857	27,492	499,390
Reversal of impairment	(75,546)	(322,860)	–	(439,359)	–	–	(837,765)
Foreign exchange	17,425	–	–	–	2,783	662	20,870
As at December 31, 2011	1,229,750	406,169	432,534	868,025	163,967	33,045	3,133,490
Amortization	248,700	92,725	–	130,453	183,768	98,655	754,301
Removal of original franchise agreements (note 8)	(190,493)	–	–	–	–	–	(190,493)
Impairment (note 12)	158,757	64,237	–	89,974	–	–	312,968
Assets held for sale (note 13)	–	–	–	–	(4,625)	(4,163)	(8,788)
Foreign exchange	(22,463)	–	–	–	(4,500)	(1,312)	(28,275)
As at December 31, 2012	1,424,251	563,131	432,534	1,088,452	338,610	126,225	3,973,203

#### Net book value

As at December 31, 2011	1,560,826	571,831	–	804,475	375,043	246,631	3,558,806
As at December 31, 2012	941,110	414,869	–	584,048	457,056	813,497	3,210,580

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 10 Intangible assets (continued)

As a result of the acquisition of the New York City and Miami locations, customer relationships and re-acquired franchise rights were recorded as intangible assets in 2012. There were no additions to intangible assets during the year ended December 31, 2011. The foreign exchange adjustment is a result of the translation of foreign operation intangible assets in US dollars to Canadian dollars at December 31, 2012 and December 31, 2011. Amortization of reacquired franchise rights and customer relationships for the year is included in the statement of comprehensive loss in "corporate operating expenses" and amortization of the remaining intangible assets is included in the statement of comprehensive loss in "selling, general and administrative expenses." The Company's franchise agreements, customer lists and re-acquired franchise rights are attributed to the Company's franchises and corporately owned locations in the US. At December 31, 2012, the Company has determined that there is an impairment of intangible assets of \$312,904. The Company has allocated the impairment loss on a pro-rata basis to its corporate assets including the franchise agreements, Proshred system, Trademarks and intellectual property. At December 31, 2011 the Company recorded a reversal of a portion of the previously reported impairment of \$836,919.

### 11 Goodwill

The following table presents goodwill for the years ended December 31, 2012 and 2011:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
<b>Opening balance</b>	878,270	1,112,232
Acquisitions	737,292	–
Impairment of goodwill (note 12)	(232,196)	(250,494)
Foreign currency translation	(21,661)	16,532
	<hr/>	<hr/>
<b>Closing balance</b>	<u>1,361,705</u>	<u>878,270</u>

### 12 Impairment of goodwill and long-lived assets

The Company performs an impairment test of long-lived assets when there is an indication of permanent impairment, which includes indicators such as when actual sales are less than budgeted, profits are less than prior years' profits, and when significant events and circumstances indicate that the carrying amount may not be recoverable. Goodwill is tested for impairment at least annually.

The Company has identified each franchise and corporate location as being a CGU and has completed a review for impairment for each CGU, comparing the carrying amount of the CGU with the recoverable amount of the CGU. The Company's unallocated assets consist of computer equipment, furniture, computer software, the Proshred system, trademarks and intellectual property. The carrying amount of the group of CGUs that include the unallocated corporate assets is compared with the recoverable amount of the group of CGUs in testing for impairment.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 12 Impairment of goodwill and long-lived assets (continued)

The Company performed its annual test for goodwill impairment in accordance with its policy described in note 3. The Company compared the aggregate recoverable amount of the assets included in the CGUs of the corporate locations to their respective carrying amounts. The recoverable amount of the corporate location CGU's were more than the carrying amounts except for New York City. Therefore the Company recorded an impairment loss of \$232,103 at December 31, 2012, which was allocated to the goodwill of the New York City CGU. The Company recorded an impairment loss of \$247,688 at December 31, 2011 which was allocated to the goodwill of the Milwaukee CGU. Based on sensitivity analysis, a reasonable possible change in assumptions would not cause an impairment loss.

The carrying value of goodwill for each CGU is identified as follows:

<b>Cash Generating Unit</b>	<b>December 31, 2012</b>	<b>December 31, 2011</b>
	<b>\$</b>	<b>\$</b>
Syracuse	129,587	132,465
Albany	90,369	92,376
Milwaukee	639,229	653,429
New York City	502,520	—
<b>Total goodwill</b>	<b>1,361,705</b>	<b>878,270</b>

The Company assessed its impairment indicators related to its long-lived assets at December 31, 2012. At December 31, 2012, there was sufficient indication of impairment on certain CGUs to warrant an analysis to be performed.

The recoverable amount of each CGU has been determined based on a value-in-use calculation. The value-in-use calculation uses cash flow projections based on financial budgets approved by management. The Company then performed the impairment test for the unallocated, aggregate corporate assets and assessed whether impairment exists at a Company-wide level. The recoverable amount was determined using value-in-use. The value-in-use calculation uses cash flow projections based on financial budgets approved by management.

The key assumptions included the following:

- i. Revenue growth of each franchise and corporate location, which reflect the past experience of each location. Management has used growth rate ranges of 2.5% to 53% based on prior results of existing franchisees and the franchisees time in the system. During the first five years of a franchisee's operation, higher growth rates are typically achieved.
- ii. Post-tax discount rates ranging from 16% to 17% (December 31, 2011– 16% to 20%) was used and reflects the risks specific to each CGU.
- iii. Cash flows from franchising are based on the current royalty rate charged to each franchise, as the rates are expected to continue in the future.
- iv. For franchise CGUs, a cash flow period of up to 5 years was used, covering the remaining useful life of the franchise agreements. Management believes that this period is reasonable in light of the contractual terms of the franchise agreements as this is consistent with the assessed remaining useful life of the franchise agreements as originally determined.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 12 Impairment of goodwill and long-lived assets (continued)

- v. For corporate location CGUs, a 5 year cash flow period was used based on financial budgets approved by management including growth rates of 2.5% to 20% and a perpetual growth rate of 2.5%. Revenue growth was determined based on the Company's internal budget and considered past experience, and economic, industry and market trends. The growth rate does not exceed the long-term average growth rates projected for the document destruction industry.
- vi. For corporate location CGUs, budget-operating margins, which were determined using average operating margins achieved in the periods immediately before the budget period. Management believes the operating margins are reasonably achievable.

Based on the impairment review performed at December 31, 2012, the recoverable amount of certain CGUs was lower than the carrying amounts at the Company-wide level and the Company recorded an impairment loss of \$312,904. At December 31, 2011, the Company determined the recoverable amount of certain CGUs was higher than their carrying amounts and recorded a reversal of impairment of \$836,919. The reversal of impairment was limited to restoring the carrying amounts such that they did not exceed the carrying amounts that would have been determined, net of amortization, had no impairment loss been recognized in prior periods.

### 13 Assets classified as held for sale

On December 31, 2012, the Company committed to a plan to sell the Miami business acquired on July 13, 2012. Given the geographic location of the business in relation to the Company's other corporate locations, the Company decided that the customers would be best served by locations in closer proximity to Miami. The Company also determined that the Miami location might also be required to invest in infrastructure and additional staff to run the operations effectively, which would result in lower cash flow margins. The Company currently has a joint arrangement with the franchise in Tampa Bay, Florida to operate the Miami business (please refer to Note 26). The Company is currently reviewing a Letter of Intent to purchase the business by the franchise in Tampa Bay, Florida. At December 31, 2012 the Company classified the Miami business as a disposal group held for sale and as a discontinued operation. The Company is in a joint operation with the Tampa franchise to operate the Miami business. The results of the Miami business for the year have been accounted for as a joint arrangement with the Tampa Bay franchise. Within the joint arrangement, the Company earns royalty and service fees on the gross Miami revenues and rental revenue for the use of the shredding truck. The Company incurs finance costs on the monthly truck loan payments and depreciation and amortization on the Miami tangible and intangible assets. The Company's rental revenues and expenses from the Miami business that are associated with the disposal group are presented below:

	<b>For the year ended December 31, 2012</b>
	<b>\$</b>
Revenue	29,410
Expenses	
Operating expenses	(1,828)
Depreciation and amortization	(20,142)
	<u>(21,970)</u>
<b>Income from discontinued operations</b>	<b>7,440</b>
Finance costs	(3,164)
<b>Income for the year associated with the disposal group</b>	<b><u>4,276</u></b>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 13 Assets classified as held for sale (continued)

The major classes of assets and liabilities of the Miami business classified as held for sale as at December 31, 2012 are as follows:

	<u>December 31, 2012</u>
	\$
<b>Assets</b>	
Equipment	155,740
Intangible assets	131,212
	<u>286,952</u>
<b>Liabilities</b>	
Truck loan (details below)	<u>105,178</u>
<b>Net assets directly associated with disposal group</b>	<u><b>181,774</b></u>

On July 5, 2012, the Company entered into a loan and security agreement in the amount of US\$121,128, repayable with monthly blended payments of principal and interest of US\$3,718 maturing July 5, 2015. The loan bears interest at 6.502% per annum and is secured by one shredding vehicle with a carrying value of \$112,044. The value of the loan on December 31, 2012 is \$105,178.

The net cash flows incurred by the Miami business are as follows:

	<u>December 31, 2012</u>
	\$
<b>Operating activities</b>	
Profit for the year associated with disposal group	4,276
Adjustments not affecting cash:	
Depreciation and amortization	<u>20,151</u>
	24,427
<b>Financing activities</b>	
Repayment of truck loan	(15,411)
Borrowings from related parties	<u>(1,783)</u>
Net change in cash for the year	7,233
Cash –beginning of the year	<u>–</u>
Cash – end of the year	7,233

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 14 Accounts payable and accrued liabilities

As at December 31, 2012 and December 31, 2011, accounts payable and accrued liabilities are comprised of:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
Accounts payable	235,903	370,936
Accrued liabilities	268,607	315,231
<b>Accounts payable and accrued liabilities</b>	<u>504,510</u>	<u>686,167</u>

### 15 Long-term debt

As at December 31, 2012 and December 31, 2011 long-term debt is comprised of:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
Line of credit (i)	6,033,094	5,370,000
Less: deferred financing charges	(44,172)	(66,259)
Line of credit net of deferred financing charges	5,988,922	5,303,741
Truck loans (ii)	403,222	227,981
Total long-term debt	6,392,144	5,553,722
Less: current portion	(99,692)	(53,176)
<b>Total</b>	<u>6,292,452</u>	<u>5,478,546</u>

(i) The line of credit was entered into on November 27, 2009 with a related party entity (refer to note 26) for a maximum amount of \$4 million. The line of credit is repayable on November 27, 2014, bearing interest at a fixed rate of 10% per annum, and secured by a general security agreement over the Company's assets. Deferred financing charges in respect of this facility are charged to expense over the term of the facility. During the year ended December 31, 2011, the line of credit limit was increased to \$5.37 million. During the year ended December 31, 2012, the line of credit was increased to \$6.03 million. The terms of the agreement remained unchanged upon increasing the line of credit. The Company has drawn from its line of credit in order to finance the purchase of its' corporate locations including Syracuse, Albany, Milwaukee in 2010 and New York City and Miami in 2012 and for general business purposes.

(ii) On November 11, 2011, the Company entered into a loan and security agreement in the amount of US\$240,000, repayable with monthly blended payments of principal and interest of US\$5,690 maturing October 3, 2015. The loan bears interest at 8.14% per annum and is secured by two shredding vehicles with a carrying value of US\$266,636. The value of the loan on December 31, 2012 is \$171,357.

(ii) On August 3, 2012, the Company entered into a loan and security agreement in the amount of US\$125,556, repayable with monthly blended payments of principal and interest of US\$2,545 maturing August 13, 2017. The loan bears interest at 8% per annum and is secured by one shredding vehicle with a carrying value of \$180,357. The value of the loan on December 31, 2012 is \$118,047.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 15 Long-term debt (continued)

(ii) On August 8, 2012, the Company entered into a loan and security agreement in the amount of US\$121,000, repayable with monthly blended payments of US\$2,379 maturing August 8, 2017. The loan bears interest at 6.506% per annum and is secured by one shredding vehicle with a carrying value of \$176,675. The value of the loan on December 31, 2012 is \$113,818.

### 16 Capital stock

#### a) Authorized

Unlimited number of common shares, without nominal or par value.  
Unlimited number of preferred shares, without nominal or par value.

#### b) Issued and fully paid

For the years ended December 31, 2012 and December 31, 2011, there were no changes in issued common shares of the Company.

The following are the balances of issued common shares of the Company:

	Common stock		Warrants		Total
	Number	\$	Number	\$	\$
<b>Balance, December 31, 2011</b>					
<b>and December 31, 2012</b>	<u>28,884,658</u>	<u>8,297,602</u>	<u>4,000,000</u>	<u>288,206</u>	<u>8,585,808</u>

#### c) Weighted average common shares

The basic weighted average number of common shares outstanding for the years ended December 31, 2012, was 28,884,658 (December 31, 2011 - 28,884,658).

#### d) Stock options

Under the terms of the stock option plan:

- i) From time to time, the Company designates eligible participants to whom options will be granted and the number of shares to be optioned to each;
- ii) Eligible participants are persons who are directors, officers, employees and technical consultants of the Company;
- iii) Options to purchase shares are non-transferable and are exercisable for a period of up to five years from the date of grant;
- iv) Shares to be optioned shall not exceed 2,888,465 and the total number of shares to be optioned to any eligible participant shall not exceed 10% of the issued and outstanding shares of the class as at the date such option is granted;



# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 16 Capital stock (continued)

#### d) Stock options (continued)

- vi) The option price for the shares is determined at the time of granting of the option but cannot be less than the fair market value of the shares at the time the option is granted less any applicable discount permitted by the Toronto Venture Exchange; and
- vii) The term during which any option granted may be exercised is determined by the Company at the time the option is granted but may not exceed the maximum period permitted from time to time by the Toronto Venture Exchange.

The following table summarizes the movements in the Company's stock options during the years ended:

	December 31, 2012		December 31, 2011	
	Number of options	Weighted average exercise price \$	Number of options	Weighted average exercise price \$
Outstanding – Beginning of year	1,677,500	0.24	1,687,500	0.26
Granted	992,500	0.20	150,000	0.12
Expired	(978,750)	0.20	(160,000)	0.35
Outstanding – End of year	<u>1,691,250</u>	0.24	<u>1,677,500</u>	0.24

The following table summarizes the stock options outstanding as at:

Exercise price \$	Issue date	December 31, 2012			December 31, 2011		
		Number of options outstanding	Weighted average contractual life (yrs)	Options exercisable	Number of options outstanding	Weighted average contractual life (yrs)	Options exercisable
0.20	Aug 29, 2007	–	0.00	–	975,000	0.66	975,000
0.52	Mar 17, 2008	262,500	0.21	262,500	262,500	1.21	197,500
0.14	May 27, 2010	280,000	1.40	280,000	280,000	2.40	280,000
0.15	Oct 19, 2010	10,000	2.81	5,000	10,000	3.81	2,500
0.12	May 2, 2011	140,000	2.34	140,000	140,000	3.34	140,000
0.10	Sept 26, 2011	5,000	3.74	1,250	5,000	4.74	–
0.10	Oct 26, 2011	5,000	3.82	1,250	5,000	4.82	–
0.10	Jan 2, 2012	5,000	3.01	1,250	–	–	–
0.10	May 31, 2012	5,000	4.42	5,000	–	–	–
0.10	July 9, 2012	5,000	9.53	1,250	–	–	–
0.10	Aug 1, 2012	2,500	2.58	2,500	–	–	–
0.20	Nov 23, 2012	975,000	4.90	975,000	–	–	–
		<u>1,694,500</u>	3.35	<u>1,675,000</u>	<u>1,677,500</u>	1.31	<u>1,595,000</u>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 16 Capital stock (continued)

#### d) Stock options (continued)

The compensation charge for the options issued was determined based on the fair value of the options at the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions:

	2012	2011
Expected option life	5.00 years	4 years
Risk-free interest rate	1.27%	2.28%
Expected dividend yield	\$nil	\$nil
Expected volatility	193%	200%

992,500 options were granted during the year ended December 31, 2012 (2011 - 150,000). The weighted average grant-date fair value of options granted during 2012 amounted to \$0.03 per option. The net stock compensation charge, after adjusting for stock option forfeitures, amounted to \$32,933 (2011 - \$17,108).

#### e) Warrants

The Company issued two tranches of warrants in 2009. The first tranche was issued in connection with the private placement and the second related to the line of credit obtained. Details are as follows:

			2012	
	Exercise price \$	Number of warrants outstanding or to be issued	Remaining contractual life	Assigned value \$
Tranche 1	0.25 to 0.45	3,000,000	1.98 years	204,406
Tranche 2	0.25 to 0.45	1,000,000	1.90 years	83,800

The fair values for both tranches of warrants were determined using the following assumptions under the Black-Scholes option pricing model:

Expected warrant life	2 years
Risk-free interest rate	1.06%
Expected dividend yield	\$nil
Expected volatility	234%

In connection with the line of credit, 1,000,000 warrants were issued on April 28, 2010 when the line of credit was first drawn upon in accordance with the line of credit agreement. These warrants were recorded in the consolidated financial statements in 2009 as performance by the counterparty was complete at that date. The fair value of these warrants has been recorded as deferred financing charges and is being amortized into income over the term of the facility and is also subject to a two-year holding period commencing on the date of issuance. This is a non-cash transaction and has been excluded from the consolidated statements of cash flows. Tranches 1 and 2 of warrants expire on November 27, 2014 and December 23, 2014, respectively.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 17 Convertible debentures

On December 31, 2012, the Company issued \$375,000 convertible, unsecured subordinated, debentures. The debentures have a five year term and a coupon of 7.5% interest per annum. Each \$1,000 principal amount of debenture entitles the holder to convert to approximately 3,333 common shares at a conversion price of \$0.30 per share at any time prior to maturity.

Conversion may occur at any time prior to the maturity date of December 31, 2017. The Company may, at its option, redeem the debentures, in whole or in part, at a redemption price equal to the principal amount plus accrued interest and unpaid interest. Interest of 7.5% per annum will be paid annually on the anniversary of the grant date. Debenture holders may defer interest otherwise due and payable until the next interest payment date, in which case such deferred interest payment shall accrue additional interest at 7.5% per annum.

The convertible debentures contain two components: liability and equity elements. The equity element is presented in equity under the label of 'issue of convertible debentures' as contributed surplus. The effective interest rate of the liability element on initial recognition is 9.5% per annum.

	<u>December 31, 2012</u>
	\$
Proceeds of issue	375,000
Less: Liability component at the date of issue	<u>(346,202)</u>
Equity component	28,798
<b>Transaction costs</b>	
Liability component of transaction costs	(13,083)
Equity component of transaction costs	<u>(1,088)</u>
Total Transaction costs	(14,171)
Liability component net of transaction costs	333,119
Equity component net of transaction costs	27,710
Deferred tax liability related to the equity component	<u>7,633</u>
Equity component net of transaction costs and tax	<u>20,077</u>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 18 Revenue

The revenue earned by the Company is broken down as follows:

	<u>2012</u>	<u>2011</u>
	\$	\$
Royalties	812,750	934,192
Franchise fees	300,100	433,396
License fees	4,378	-
Shredding services	2,363,002	1,437,817
Sale of paper products	<u>568,920</u>	<u>573,978</u>
<b>Total revenue</b>	<u>4,049,150</u>	<u>3,379,383</u>

On January 1, 2012 the Company acquired the New York City franchise location. In 2012, the Company earned revenue from shredding services and through the sale of paper products related to the New York City corporate location. In 2011 the Company earned royalty revenue from the New York City franchise location.

### 19 Corporate operating locations expenses by nature

The corporate operating locations expenses of the Company are broken down as follows:

	<u>2012</u>	<u>2011</u>
	\$	\$
Shredding vehicle and related expenses	712,470	358,915
Employee wages expense	997,022	572,507
Employee benefit expense	200,957	92,303
Office and administration expense	417,891	206,418
Depreciation – equipment	231,018	130,536
Amortization – intangible assets	<u>227,264</u>	<u>158,553</u>
<b>Total corporate operating expenses</b>	<u>2,786,617</u>	<u>1,519,232</u>

During the year ended December 31, 2012, the Company operated four corporate locations – Syracuse, Albany, Milwaukee and New York City. During the year ended December 31, 2011, the Company operated three corporate locations – Syracuse, Albany and Milwaukee.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 20 Selling, general and administrative expenses by nature

The selling, general and administrative expenses of the Company are broken down as follows:

	<u>2012</u>	<u>2011</u>
	\$	\$
Employee wages expense	820,726	770,867
Employee benefits expense	35,447	54,179
Share-based compensation	32,933	17,108
Professional fees	379,494	854,674
Technology	154,491	111,558
Rent and office expense	73,604	75,302
Selling and development	160,334	203,793
Bad debt expense	-	103,320
Amortization of deferred financing charges	22,086	22,086
Depreciation – equipment	-	3,014
Amortization – intangible assets	524,253	338,141
Foreign exchange loss/(gain)	132,505	(66,163)
Other	229,947	241,703
<b>Total selling, general and administrative expenses</b>	<u>2,565,820</u>	<u>2,729,582</u>

### Compensation of key management

Included in employee wages and benefits expense above is key management personnel compensation as follows:

	<u>2012</u>	<u>2011</u>
	\$	\$
Wages and benefits	593,033	658,336
Severance pay	71,250	-
Share-based compensation	32,933	17,108
<b>Total</b>	<u>697,216</u>	<u>675,444</u>

Key management personnel are comprised of the Company's Board of Directors, Chief Executive Officer, Chief Financial Officer, President, Vice President of Operations, and former Chief Operating Officer.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 21 Income taxes

#### Reconciliation of total tax recovery

The effective rate on the Company's loss before income tax differs from the expected amount that would arise using the statutory income tax rates. A reconciliation of the difference is as follows:

	<u>2012</u>	<u>2011</u>
	\$	\$
Statutory income tax rate	26.5%	28%
Expected income tax recovery based on above rates	(795,552)	(159,000)
Non-deductible expenses	329,088	12,000
Unrecognized deductible temporary differences and other	425,164	37,914
Effect of foreign tax rates	(153,968)	-
Income tax recovery	<u>(195,268)</u>	<u>(109,086)</u>

The enacted tax rate in Canada, where the Company operates, is 26.50% (28.00% in 2011) and has been applied in the tax provision calculation. The combined Canadian federal and provincial statutory rate has decreased from the prior period due to a scheduled enacted rate reduction. This decrease has not materially affected the measurement of deferred tax obligations arising from temporary differences as these scheduled reductions were enacted at December 31, 2011.

	<u>2012</u>	<u>2011</u>
	\$	\$
<b>Provision for (recovery of) income taxes is comprised of:</b>		
Current income taxes	-	(17,603)
Deferred income taxes	(195,268)	(91,483)
	<u>(195,268)</u>	<u>(109,086)</u>

#### Deferred tax

Components of the net deferred income tax liability are as follows:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
<b>Deferred income tax liability:</b>		
Intangible assets	(249,620)	(468,110)
<b>Deferred income tax asset:</b>		
Non-capital losses	35,432	58,000
<b>Net deferred income tax liability</b>	<u>(214,188)</u>	<u>(410,110)</u>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 21 Income taxes (continued)

The following temporary differences and non-capital losses have not been recognized as realization is not considered probable:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
Non-capital losses	6,462,591	5,815,000
Property, plant and equipment	20,565	835,000
Intangible assets	1,851,816	—
Tax deductible share issue costs	33,400	153,000
Financing costs	17,083	—
Other	176,343	—

The Company has incurred Canadian non-capital losses of \$6,112,000 that can be carried forward to reduce taxes payable in Canada. The losses expire at various times through December 31, 2031. The Company has incurred US non-capital losses of \$745,000 that can be carried forward to reduce taxes payable in the US. The losses expire at various times through December 31, 2031.

### 22 Commitments and contingency

#### Commitments

The Company leases office premises in Mississauga, Ontario, Canada. The lease expires on September 30, 2013. Additionally, the Company leases facilities in Albany, which expires on March 31, 2014, Syracuse, which expires on August 31, 2015, Milwaukee, which expires on August 31, 2016 and New York City, which expires on April 30, 2013 and September 30, 2015. During the year ended December 31, 2012, the Company entered into three new leases in Milwaukee, Albany and New York City. Certain contracts include renewal options for various periods of time. For the year ended December 31, 2012, the Company incurred \$248,314 (December 31, 2011 - \$116,458) in lease payments as an expense included in 'selling, general and administrative expenses' and 'corporate operating expenses'.

Non-cancellable operating lease rentals are payable as follows:

	\$
Less than 1 year	227,599
Between 1 and 5 years	<u>208,136</u>
<b>Total</b>	<u>435,735</u>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 22 Commitments and contingency

#### Contingency

During the second quarter of 2010, four franchisees filed a complaint with the United States District Court, South District of New York, which management of the Company believes is without merit. The complaint has listed the following causes of action, (1) breach of contract and breach of the implied covenant of good faith and fair dealing by PFC, (2) fraudulent misrepresentation by PFC, (3) negligent misrepresentation by PFC, and (4) violation of various state laws by PFC. On July 13, 2012, in conjunction with the purchase of the Proshred Miami business, the Miami franchisee permanently withdrew from the legal complaint. As of December 31, 2012, one franchisee remains in the legal complaint and three franchisees have permanently withdrawn.

The Company intends to vigorously defend against this remaining claim. The Company is strongly of the view that it (1) has not breached any contracts or agreements with its franchisees and has acted in good faith with all franchisees, (2) has not made any fraudulent misrepresentations to any franchisees, (3) has not made any negligent misrepresentations to any franchisees, and (4) has complied with all state laws as well as Federal Trade Commission rules and regulations regarding franchising.

The final outcome with respect to this claim cannot be predicted nor can the costs to defend this claim be reliably estimated and therefore there can be no assurance that its resolution will not have an adverse effect on the Company's consolidated financial position. No amounts, other than legal costs, have been accrued in these consolidated financial statements relating to this claim.

### 23 Financial instruments and fair values

The Company has various financial assets that consist of: cash, trade receivables and notes receivable from franchisees. The Company's financial liabilities include accounts payable, accrued liabilities, notes payable, long-term debt and convertible debenture liability.

The Company, through its financial assets and liabilities, has exposure to the following risks from its use of financial instruments: interest rate risk, credit risk, foreign exchange risk and liquidity risk. Senior management is responsible for setting acceptable levels of risk and reviewing risk management activities as necessary.

#### Interest rate risk

The Company's cash is subject to cash flow risk, as it earns interest at prevailing and fluctuating market rates. The Company has a fixed rate on notes receivable from franchisees ranging from 4.25% to 8.25% per annum, and the line of credit facility has a fixed interest rate of 10% per annum. The truck loans have fixed interest rates ranging from 6.502% to 8.14% per annum. These financial instruments are subject to interest rate fair value risk, as their fair values will fluctuate as a result of changes in market rates.



# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 23 Financial instruments and fair values (continued)

#### Credit risk

In accordance with its investment policy, the Company maintains cash deposits with banks. The credit risk on cash is limited because the counterparties are banks with high-credit ratings assigned by international credit-rating agencies.

#### *Receivables related to franchising and licensing*

The accounts and notes receivable from franchisees are exposed to credit risk from the possibility that franchisees may experience financial difficulty. The Company mitigates the risk of credit loss by limiting its exposure to any one franchisee. Credit assessments are conducted with respect to all new franchisees and existing franchisees. In addition, the receivable balances are monitored on an ongoing basis. As of December 31, 2012, 6 franchisees accounted for 83% of the accounts receivable and notes receivable balance related to franchising and licensing (December 31, 2011 - 6 franchises accounted for 73%). For the year ended December 31, 2012, 3 franchisees accounted for 36% of the Company's revenues related to franchising and licensing (December 31, 2011 - 3 franchisees accounted for 28%). As of December 31, 2012, there are no accounts and notes receivable over 90 days old (December 31, 2011 - 37% of accounts receivable were over 90 days old and related to two franchises). The over 90 day old accounts and notes receivable at December 31, 2011 were settled as a result of the purchase of the New York City and Miami franchises on January 1, 2012 and July 13, 2012, respectively.

At December 31, 2012, all trade accounts receivable and notes receivable were current. The aging analysis for trade accounts receivable from franchisees is as follows:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
<b>Past due but not impaired</b>		
60 to 90 days	—	10,420
91 days to 180 days	—	83,580
Over 181 days	—	—
<b>Impaired</b>		
60 to 90 days	—	6,912
91 days to 180 days	—	12,049
Over 181 days	—	67,803

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 23 Financial instruments and fair values (continued)

#### Credit risk (continued)

##### *Receivables related to franchising and licensing (continued)*

The following is a reconciliation of the allowance for credit losses from trade receivables from franchisees:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
<b>Opening balance</b>	86,764	40,762
Additions		44,552
Recovery of trade receivables	(86,764)	–
Foreign exchange	–	1,450
	<hr/>	<hr/>
<b>Closing balance</b>	–	86,764

Also refer to note 7 for details of notes receivable from franchisees.

##### *Receivables related to corporate operations*

The accounts receivable are exposed to credit risk from the possibility that customers may experience financial difficulty. The Company mitigates the risk of credit loss by limiting its exposure to any one customer. All new, one-time customers are required to make payments for services by way of preapproved credit card. In addition, the receivable balances with customers are monitored on an ongoing basis and collection efforts are dedicated on an ongoing basis to limit the Company's exposure to bad debt. At December 31, 2012 and December 31, 2011, no customer accounted for more than 10% of the accounts receivable balance. For the years ended December 31, 2012 and December 31, 2011, no customer accounted for more than 10% of the Company's revenues in this category. As of December 31, 2012, 13% of accounts receivable in this category was over 90 days old. The Company has recorded an allowance of \$2,682 for credit losses from accounts receivable from shredding customers (December 31, 2011 - \$2,835). The Company does not have any reason to believe it will not collect all remaining balances.

The aging analysis for accounts receivable past due related to corporate operations is as follows:

	<u>December 31, 2012</u>	<u>December 31, 2011</u>
	\$	\$
<b>Past due but not impaired</b>		
60 to 90 days	22,130	18,194
91 days to 180 days	39,133	33,663
<b>Impaired</b>		
60 to 90 days	2,863	2,834
91 days to 180 days	–	–

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 23 Financial instruments and fair values (continued)

#### Foreign exchange risk

Since the Company operates internationally, it is exposed to currency risks as a result of potential exchange rate fluctuations related to non-intragroup transactions. Fluctuations in the Canadian dollar (CAD) and the US dollar (USD) exchange rates could have a potentially significant impact on the Company's results of operations. If there were a foreign exchange rate variation of -5% (depreciation of the USD) or a +5% (appreciation of the USD) against the CAD, from an average rate of USD\$1.00 = CAD\$0.9996, the total impact to net loss would be a decrease/increase of approximately \$77,000.

#### Liquidity risk

The Company's objective is to have sufficient liquidity to meet liabilities when due. The Company has incurred significant losses to date, and has a deficit of \$9.4 million at December 31, 2012. Cash flow forecasting is performed by management, which monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs at all times. Although management considers its assumptions used in its cash flow forecasts to be reasonable, there is no assurance that the cash flow forecasts will be achieved. The Company monitors its cash balances and cash flows generated from operations to meet requirements. Based on overall cash generation capacity and overall financial position, while there can be no assurance, management believes the Company will be able to meet financial obligations as they come due. The Company does not have any financial covenants to comply with.

The current liabilities of \$700,509 at December 31, 2012 (December 31, 2011 - \$771,541), are due to be settled within one year from the date of the Statement of Financial Position.

At December 31, 2012, the Company has cash of \$532,040 and working capital of \$440,707.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 23 Financial instruments and fair values (continued)

#### Liquidity risk (continued)

<b>Principal</b>	<b>Less than 3 months \$</b>	<b>3 months to 1 year \$</b>	<b>2 – 5 years \$</b>	<b>Over 5 years \$</b>
Accounts payable and accrued liabilities	504,510	–	–	–
Notes payable	74,231	4,937	148,984	–
Contingent consideration	4,975	9,949	–	–
Convertible debentures	–	–	333,119	–
Long-term debt <sup>(1)</sup>	24,537	75,066	6,336,269	–

<b>Interest</b>	<b>Less than 3 months \$</b>	<b>3 months to 1 year \$</b>	<b>2 – 5 years \$</b>	<b>Over 5 years \$</b>
Notes payable	194	452	308	–
Convertible debentures	–	28,125	112,500	–
Long-term debt <sup>(1)</sup>	9,241	630,558	642,991	–

#### Liquidity risk

<b>Total principal and interest</b>	<b>Less than 3 months \$</b>	<b>3 months to 1 year \$</b>	<b>2 – 5 years \$</b>	<b>Over 5 years \$</b>
Accounts payable and accrued liabilities	504,510	–	–	–
Notes payable	74,425	5,389	149,292	–
Contingent consideration	4,975	9,949	–	–
Convertible debentures	–	28,125	445,619	–
Long-term debt <sup>(1)</sup>	43,215	734,797	7,002,392	–

(1) Long-term debt includes a truck loan of \$105,178 currently classified as part of a disposal group held for sale.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 23 Financial instruments and fair values (continued)

#### Fair value of financial instruments

The carrying value amounts of many of the Company's financial instruments, including cash, trade receivables, trade payables and accrued liabilities, which are all carried at amortized cost, approximate their fair value due primarily to the short-term maturity of the related instruments. The fair value estimates of the Company's notes receivable from franchisees (note 7), are made as at a specific point in time based on estimates using present value or other valuation techniques. The carrying value of the Company's notes payable and long-term debt approximates fair value as the rates are similar to rates currently available to the Company.

These techniques involve uncertainties and are affected by the assumptions used and the judgments made regarding risk characteristics of various financial instruments, discount rates, estimate of future cash flows, future expected loss experience and other factors. The carrying value of the Company's notes receivable from franchisees at December 31, 2012, amounted to \$234,434 (December 31, 2011 - \$246,478) with fair value estimated to amount to \$212,694 (December 31, 2011 - \$225,081), respectively.

### 24 Capital management

The Company defines capital as shareholders' equity. The primary objective of the Company's capital management is to ensure that it maintains the appropriate capital levels to support its business and maximize shareholder value. The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may issue new shares or issue debt securities.

### 25 Segment reporting

The business segments presented reflect the management structure of the Company and the way in which the Company's management reviews business performance. Prior to April 30, 2010, the Company operated one business segment, (1) the granting and managing of shredding business franchises under the "Proshred" trademark (Franchising and licensing). Upon the acquisition of Syracuse, Albany, Milwaukee and New York City, the Company operates two reportable operating segments, (1) the granting and managing of shredding business franchises under the "Proshred" trademark (Franchising and licensing), and (2) the operation of corporately owned shredding businesses (Corporate locations).

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 25 Segment reporting (continued)

Total assets and liabilities by reportable operating segment are as follows:

	<b>Franchising and licensing</b>	<b>Corporate locations</b>	<b>Corporate Overhead</b>	<b>Total</b>
	<b>December 31, 2012</b>	<b>December 31, 2012</b>	<b>December 31, 2012</b>	<b>December 31, 2012</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ASSETS</b>				
<b>Current assets</b>				
Cash	47,781	96,716	387,543	532,040
Cash attributable to the Ad Fund	48,031	—	—	48,031
Trade receivables	117,373	295,503	11,188	424,064
Prepaid expenses	31,059	46,562	20,328	97,949
Notes receivable from franchisees	40,765	—	—	40,765
<b>Total current assets</b>	<b>285,010</b>	<b>438,781</b>	<b>419,059</b>	<b>1,142,849</b>
<b>Non-current assets</b>				
Notes receivable from franchisees	193,669	—	—	193,669
Equipment	—	1,109,993	2,112	1,112,105
Intangible assets	941,110	1,270,551	998,919	3,210,580
Goodwill	—	1,361,705	—	1,361,705
Assets held for sale	—	286,952	—	286,952
<b>Total assets</b>	<b>1,419,789</b>	<b>4,468,651</b>	<b>1,420,090</b>	<b>7,307,860</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Accounts payable and accrued liabilities	144,610	248,085	111,815	504,510
Current portion of notes payable	15,213	66,170	—	81,383
Current portion of long-term debt	—	99,692	—	99,692
Contingent consideration	—	14,924	—	14,924
<b>Total current liabilities</b>	<b>159,823</b>	<b>428,871</b>	<b>111,815</b>	<b>700,509</b>
<b>Non-current liabilities</b>				
Long-term debt	—	6,292,452	—	6,292,452
Current portion of notes payable	—	137,410	—	137,410
Convertible debenture	—	—	333,119	333,119
Deferred tax liability	214,188	—	—	214,188
Liabilities associated with assets held for sale	—	105,178	—	105,178
<b>Total liabilities</b>	<b>374,011</b>	<b>6,963,911</b>	<b>444,934</b>	<b>7,782,856</b>

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 25 Segment reporting (continued)

	Franchising and licensing	Corporate locations	Corporate overhead	Total
	December 31, 2011	December 31, 2011	December 31, 2011	December 31, 2011
	\$	\$	\$	\$
<b>ASSETS</b>				
<b>Current assets</b>				
Cash	119,399	2,793,500	98,887	3,011,786
Cash attributable to the Ad Fund	137,818	–	–	137,818
Trade receivables	165,310	258,142	36,662	460,114
Prepaid expenses	7,115	40,807	15,674	63,596
Notes receivable from franchisees	62,859	–	–	62,859
Income tax recoverable	17,603	–	–	17,603
<b>Total current assets</b>	<b>510,104</b>	<b>3,092,449</b>	<b>151,223</b>	<b>3,753,776</b>
<b>Non-current assets</b>				
Notes receivable from franchisees	183,619	–	–	183,619
Equipment	–	565,294	–	565,294
Intangible assets	1,560,823	621,677	1,376,306	3,558,806
Goodwill	–	878,270	–	878,270
<b>Total assets</b>	<b>2,254,546</b>	<b>5,157,690</b>	<b>1,527,529</b>	<b>8,939,765</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Accounts payable and accrued liabilities	370,013	111,006	205,148	686,167
Deferred revenue	10,170	–	–	10,170
Current portion of notes payable	–	22,028	–	22,028
Current portion of long-term debt	–	53,176	–	53,176
<b>Total current liabilities</b>	<b>380,183</b>	<b>186,210</b>	<b>205,148</b>	<b>771,541</b>
<b>Non-current liabilities</b>				
Long-term debt	–	5,478,546	–	5,478,546
Deferred tax liability	410,110	–	–	410,110
<b>Total liabilities</b>	<b>790,293</b>	<b>5,664,756</b>	<b>205,148</b>	<b>6,660,196</b>

The Company incurred \$423,726 in capital expenditures relating to its corporate operations during the year ended December 31, 2012 (December 31, 2011 - \$29,821). The Company incurred \$661,342 in capital acquisitions relating to its corporate operations during the year ended December 31, 2012 (December 31, 2011 - \$nil). The Company incurred \$4,059 in capital expenditures related to its franchising operations for the year ended December 31, 2012 (December 31, 2011 - \$nil).

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 25 Segment reporting (continued)

#### Geographic information

	December 31, 2012	December 31, 2011
<b>Canada</b>	<b>\$</b>	<b>\$</b>
Equipment	2,112	—
Intangible assets	998,916	1,376,307
<b>United States</b>		
Notes receivable from franchisees	234,434	246,477
Equipment	1,109,993	565,294
Intangible assets	2,211,661	2,182,499
Goodwill	1,361,705	878,270
Assets held for sale	286,952	—
<b>Total</b>		
Notes receivable from franchisees	234,434	246,477
Equipment	1,112,105	565,294
Intangible assets	3,210,580	3,558,806
Goodwill	1,361,705	878,270
Assets held for sale	286,952	—

#### Revenue

All revenues were attributed to the United States, with the exception of license fees, which were attributed to the Middle East.



# RediShred Capital Corp.

## Notes to Consolidated Financial Statements

For the years ended December 31, 2012 and 2011

(expressed in Canadian dollars)

### 25 Segment reporting (continued)

#### Net loss by operating segment

Total net loss by reportable operating segment is as follows:

	For the year ended December 31, 2012			Total \$
	Franchising and licensing \$	Corporate locations \$	Corporate overhead \$	
Revenue	1,117,228	2,931,922	–	4,049,150
Direct costs	–	(2,328,342)	–	(2,328,342)
Corporate overhead	(653,889)	(302,793)	(930,293)	(1,886,975)
Depreciation and amortization	(546,339)	(458,276)	–	(1,004,615)
Foreign currency loss, net	–	–	(132,505)	(132,505)
Interest expense	–	(591,983)	–	(591,983)
Interest income	4,785	–	–	4,785
Gain on franchise agreements	138,439	–	–	138,439
Gain on sale of assets	–	7,540	–	7,540
Loss on settlement of pre-existing litigation	(712,567)	–	–	(712,567)
Impairment of intangible assets	(158,757)	–	(154,147)	(312,904)
Impairment of goodwill	–	(232,103)	–	(232,103)
Income tax recovery	195,268	–	–	195,268
Net loss from continuing operations	(615,832)	(974,035)	(1,216,945)	(2,806,812)

	For the year ended December 31, 2011			Total \$
	Franchising and licensing \$	Corporate locations \$	Corporate overhead \$	
Revenue	1,367,588	2,011,795	–	3,379,383
Direct costs	–	(1,230,140)	–	(1,230,140)
Corporate overhead	(819,128)	(173,372)	(1,440,007)	(2,432,507)
Reversal of impairment	–	–	836,919	836,919
Impairment of goodwill	–	(247,688)	–	(247,688)
Depreciation and amortization	(363,241)	(289,089)	–	(652,330)
Foreign currency gain, net	–	–	66,163	66,163
Interest expense	–	(286,915)	–	(286,915)
Interest income	2,946	–	–	2,946
Income tax recovery	109,086	–	–	109,086
Net income (loss) from continuing operations	297,251	(215,409)	(536,925)	(455,083)

For the year ended December 31, 2012, the Company operated four corporate locations. For the year ended December 31, 2011, the Company operated three corporate locations.

# RediShred Capital Corp.

## Notes to Consolidated Financial Statements For the years ended December 31, 2012 and 2011

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(expressed in Canadian dollars)

### 26 Related party balances and transactions

A Director of the Company is the owner of the Tampa Bay, Florida Proshred franchise. Included in accounts receivable at December 31, 2012, is \$1,945 (2011 - \$1,592) due from this franchise. During the year ended December 31, 2012, the Company earned royalty and service fees amounting to \$78,289 (2011 - \$87,165) from this franchise.

The Director's franchise is currently managing on the Company's behalf the Proshred Miami business acquired by the Company. The Company earned royalty and service fees of \$10,828 during the year ended December 31, 2012 from the Miami operations. Included in accounts receivable at December 31, 2012 is \$2,528 due from the Miami operations.

The Company has a line of credit facility with a related party entity, the Company's main shareholder, for a maximum of \$6.03 million, repayable on November 27, 2014, bearing interest at a fixed rate of 10% per annum. The Company has drawn from its line of credit in order to finance the purchase of its' corporate locations including Syracuse, Albany, Milwaukee in 2010 and New York City and Miami in 2012 as well as for general business purposes. Refer to Note 15 for additional information.

Included in selling, general and administrative expenses for the nine months ended December 31, 2012 are insurance premium amounts of \$13,037 (December 31, 2011 - \$15,317) paid to an insurance brokerage firm owned by a Director of the Company and \$3,142 in recruiting services paid to a recruiting firm owned by a Director of the Company.

### 27 Comparative figures

Certain prior period amounts have been reclassified to conform to the current period's presentation. The deferred financing charges classified as a non-current asset in the prior year has been netted against long-term debt in the Statement of Financial Position in the current year. The increase and collection of notes receivable from franchisees classified as investing activities in the Statement of Cash Flows in the prior year have been reclassified as an (increase) decrease in notes receivable from franchisees in the 'Net change in non-cash working capital' section. The corporate overhead costs previously classified under franchising and licensing in the 'Total assets and liabilities by reportable operating segment' has been segregated as a separate reportable operating segment in the current year.