



BUILDING ON GROWTH

Siebert

2019 Annual Report



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Our Mission

Our mission is to add value for our shareholders, clients, and strategic partners by pursuing growth strategies that allow us to take advantage of evolving opportunities in the financial services industry. By leveraging our core strengths across a spectrum of financial service capabilities, we can assist our clients in meeting their financial objectives. We are committed to building the type of company that values our clients, shareholders, and employees.

Siebert Expansion

JUNE 2019

Miami Branch Office Grand Opening

Siebert hosted a grand opening of its office in Miami, Florida. This office will serve as a new operating hub expanding Siebert's presence to another wealth capital of the east coast.



JANUARY 2019

Acquisition of 15% of StockCross

Purchased 15% stake in StockCross Financial Services, Inc., a clearing broker-dealer.



JULY 2019

Russell 2000® Index

Siebert maintained its inclusion in the Russell 2000® Index as part of the 2019 Russell U.S. Indexes reconstitution, further solidifying its visibility in the capital markets.



DECEMBER 2019 Acquisition of WPS

Completion of the acquisition of WPS Prime Services, LLC, a prime brokerage service provider.



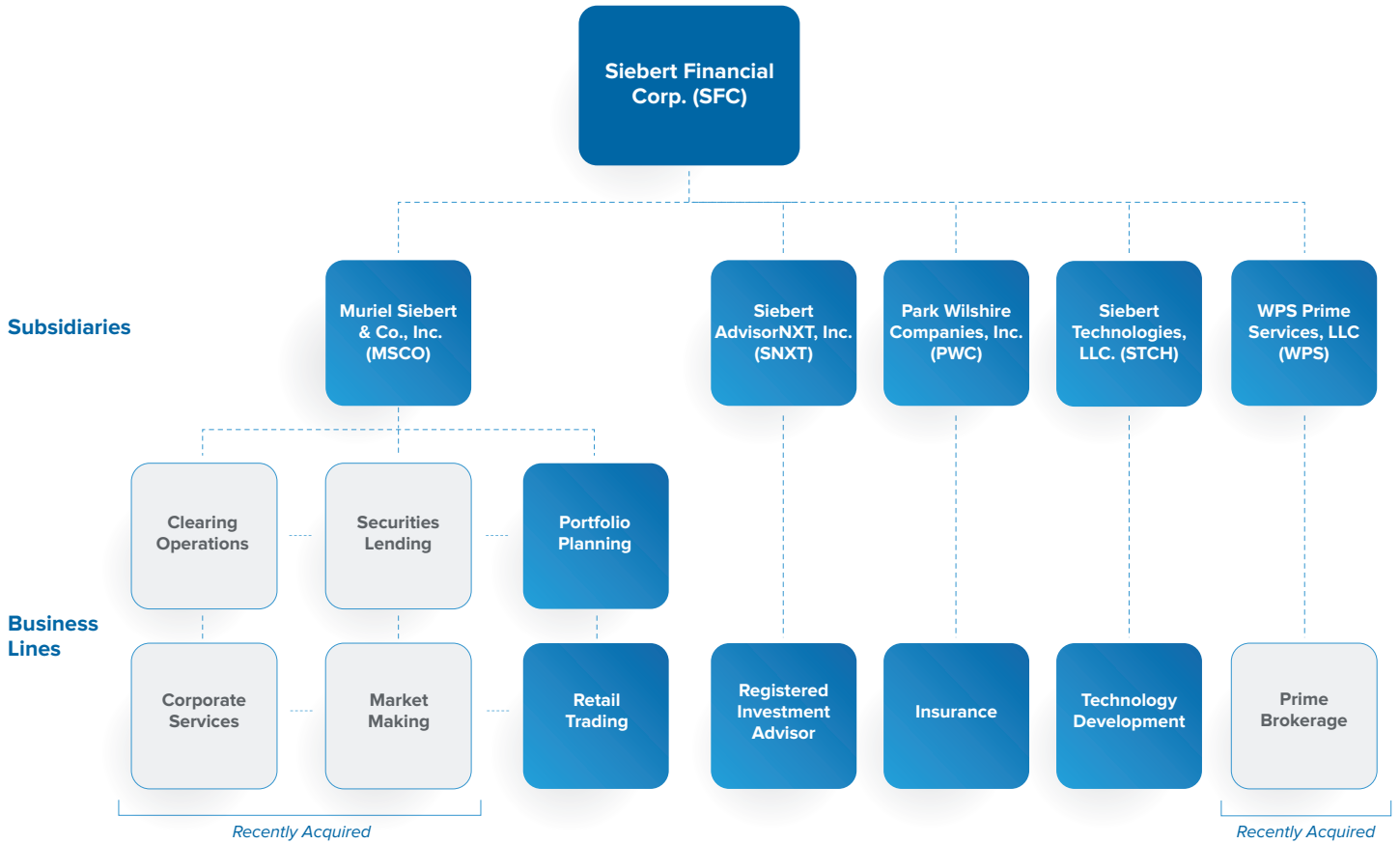
JANUARY 2020

Acquired Remaining 85% of StockCross

StockCross provides an array of new business lines such as clearing operations, corporate services, securities lending, and market making.



New Siebert Revenue Streams



Key Metrics

Impressive performance and exciting growth.

In addition to a strong year of performance, new acquisitions and incremental investment in our business will lead to a new era of growth and opportunity for Siebert.

New acquisitions and incremental investment in our business will lead to a new era of growth and opportunity for Siebert.



33%

Growth of Assets Under Management



68%

Growth of Advisory Fees



57%

Balance Sheet Assets Growth



NEW BUSINESS LINES

Clearing Operations
Corporate Services
Securities Lending
Market Making
Prime Brokerage



6

Growth in Office Locations



NEW PARTNERSHIP WITH INVESTCLOUD



Gloria E. Gebbia
CONTROLLING SHAREHOLDER
AND BOARD MEMBER

The Siebert Expansion

To my fellow shareholders,

What a very exciting year for Siebert, two acquisitions, numerous new business lines as well as opportunity for growth unlike this company has seen in recent history. I am pleased to report another year of positive results and there were many moments to highlight in 2019. Your trust in our team, combined with the tireless efforts of our devoted employees, helped us achieve a great year of performance and prepare for the next level of growth for Siebert.

As I have said in prior letters, the values upon which Muriel Siebert founded this company frame our culture and vision. It is our goal to build upon this incredible brand in a manner consistent with Muriel's vision.

Acquisitions

We started out the year by acquiring 15% of Stockcross Financial Services, Inc. ("StockCross"), a clearing broker-dealer and one of the largest privately-owned brokerage firms in the nation. Our partnership with StockCross was very successful during the year and we saw a major opportunity to buy the remaining 85% of the company, the completion of which was effective on January 1, 2020.

We saw that the best way to maximize the strengths of StockCross was to merge it into our broker-dealer subsidiary, Muriel Siebert & Co., Inc. ("MSCO"). Merging StockCross into MSCO gives our broker-dealer self-clearing capabilities as well as incremental net capital that will fuel the next level of growth for the business.

The values upon which Muriel Siebert founded this company frame our culture and vision.

We remain committed to building the type of company that values our clients, shareholders and employees.

Siebert Corporate Services

Part of the StockCross acquisition included an additional business line focused on equity compensation for public companies. Now launched, Siebert Corporate Services will provide equity compensation management and technology solutions to public companies and their employees.

Currently we do business with over 100 public companies across 125 countries as part of Siebert Corporate Services. This business line exposes us to public companies on a global level and we plan to build Siebert into a premiere partner in the equity compensation landscape.

WPS Prime Services

In December 2019, we completed the acquisition of WPS Prime Services, LLC (“WPS”), a prime brokerage service provider.

Further Expansion and Capital Markets

Our human capital has expanded as well in 2019 as we have gained additional employees from our recent acquisitions. Many of these new employees include experienced management and staff in self-clearing and prime brokerage functions. We are excited about these new employees and the skillsets they bring to Siebert.

We have increased our office locations from 12 to 18 retail branches as result of our acquisitions and organic growth. In particular, in June 2019, we added a new large operating hub in Miami, Florida which expands our presence to another wealth capital of the east coast.

In terms of our recognition within the investing world, we maintained our inclusion in the Russell 2000® Index as part of the 2019 Russell U.S. Indexes reconstitution, continuing to solidify our visibility in the capital markets.

Looking Ahead

2020 brought the challenges of the COVID-19 crisis and we are very thankful for the healthcare specialists, first responders and all those on the front line in every industry helping those who have been affected during this challenging time. I am very proud of our employees and we have been able to continue to meet the needs of our clients through our technology-based platforms and services. To protect our employees, clients and business partners, we implemented remote work arrangements for nearly 100% of our employees, restricted business travel and limited access to our retail branches. We are currently monitoring the COVID-19 situation and will continue to respond to meet the demands of our clients as well as protect our employees.

Siebert's continued growth was a catalyst to further expand its technology and online client experience. We recently agreed to a partnership with InvestCloud, a leading innovative tech provider of flexible and fully integrated digital apps for financial services, to provide a variety of enhancements and upgrades to our online and mobile client experience, including a state of the art Robo Advisor product.

We are beginning to develop our platform with InvestCloud and plan to have an update to share by early 2021.

Closing

With our recent acquisitions, we are able to launch into a new era of growth and scale for Siebert, the full impact of which we are only beginning to see within our financials.

2020 looks to be a very dynamic year and we will continue to evolve as a company to meet the needs of our clients, while focusing on our strategic goals and vision. We remain committed to building the type of company that values our clients, shareholders and employees, especially during these unprecedented times. As always, we strive to keep moving forward and we thank you for partnering with us to take this company to the next level.



Gloria E. Gebbia
CONTROLLING SHAREHOLDER
AND BOARD MEMBER



Andrew Reich
CHIEF FINANCIAL OFFICER

2019 was a year of investing for the future – both in terms of our recent acquisitions as well as expanding our business and operations.

Financial Performance

Income Statement

In terms of revenue, we note that there was a 68% increase in our advisory business line, the majority of which was driven by organic growth. Looking ahead to our partnership with InvestCloud, we expect the expansion of the functionality and features of our current Robo Advisor to drive significant growth in new customers and revenue for our advisory business line.

In terms of expenses, 2019 was a year in which we invested in our business and incurred necessary costs related to our acquisitions. Occupancy expense increased related to rent from acquired office branches as well as the expansion of our current office locations. In addition, costs related to new software and fixed assets increased this year due to building our technological infrastructure for the next level of growth.

Balance Sheet

Looking to the balance sheet, our assets increased by \$10.3 million, largely driven by our acquisitions and expansion of internal infrastructure. We added \$3.4 million related to the 15% equity method investment in StockCross and \$3 million of goodwill and intangible assets acquired from WPS. In addition, we increased our fixed assets and software by \$1.4 million related to development of our technology and office space.

In addition, we issued a \$3 million short-term note which we used to fund our recent acquisitions. Overall, our stockholders' equity increased by \$3.6 million or 21% from last year.

Client Metrics

In terms of our client metrics, our retail customer's net worth grew by almost 20% and we added approximately \$1.4 billion of institutional customer assets. Our assets under management grew by over 33% from last year and the total number of our retail customer accounts increased as well.

21% INCREASE

**STOCKHOLDERS'
EQUITY FROM 2018
TO 2019**

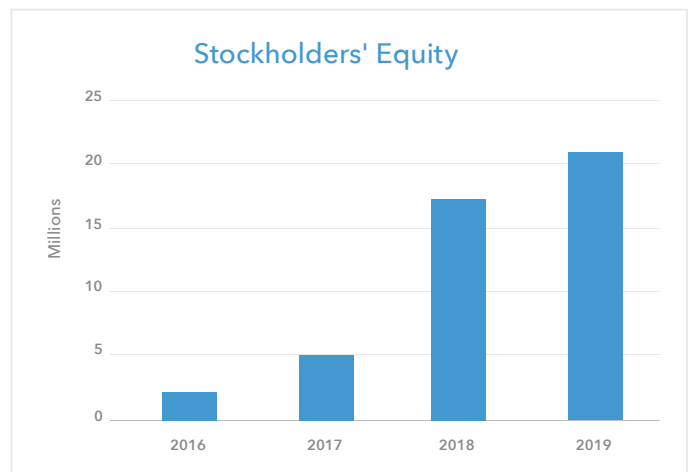
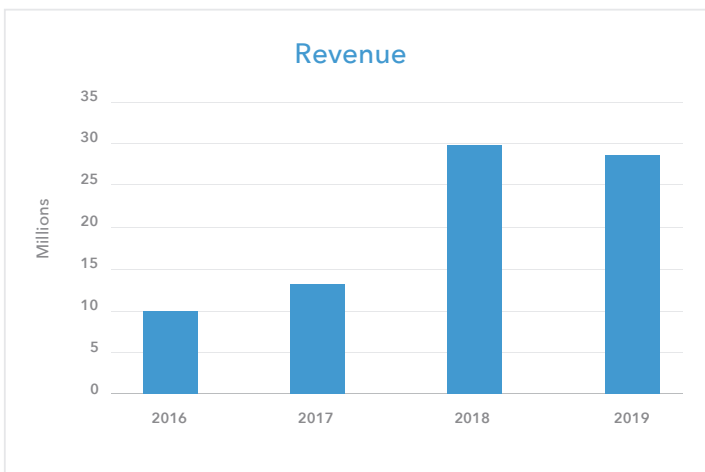
Acquisitions

StockCross was a game-changing acquisition for us in terms of additional business lines. The new business lines acquired from StockCross have added incremental revenue streams and StockCross' retail client base has allowed us to continue to expand our retail operations and associated revenue.

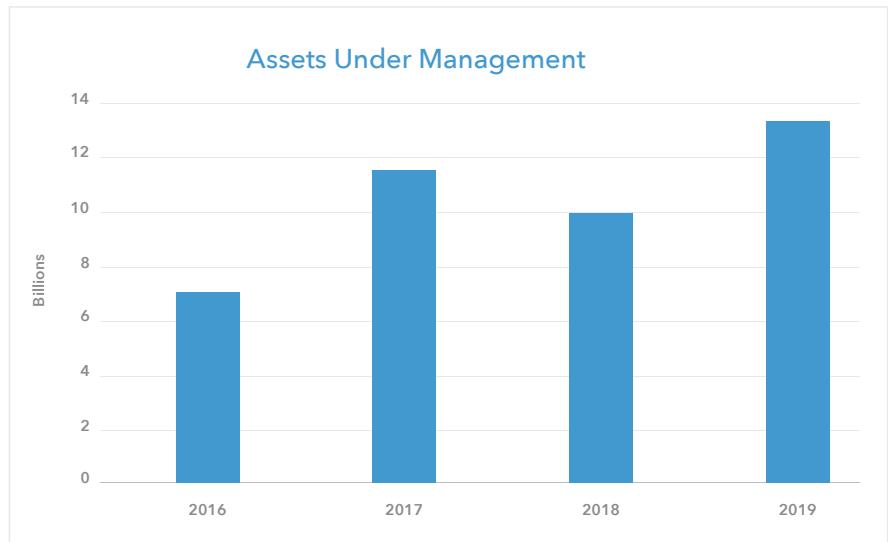
Historically, StockCross generated approximately \$12 - \$14 million in annual revenue and the acquisition added approximately \$1.5 billion of retail customer assets under management to Siebert. In addition, since there are many operational similarities between Siebert and StockCross, there are substantial opportunities for cost savings and efficiencies between the two firms.

Siebert's Growth

Looking at our 2019 results in light of our recent history, it is clear that we have grown significantly over the past few years. Siebert's new management assumed a leadership role at the end of 2016 and since that transition, there has been growth in many key metrics.



In particular, looking to our customer metrics, it is exciting to see the level of growth in assets under management that has occurred.



Conclusion

2019 was a very dynamic year and as we continue to fully integrate our recent acquisitions into the Siebert framework, 2020 will be a very pivotal year for our company. Especially in light of our acquisitions and our partnership with InvestCloud, we are working to deliver cost savings while enhancing the client experience, increasing our technological capabilities, and streamlining operations.

We are dedicated to building on the foundation that we have established and we are excited about what the future holds for Siebert.

Andrew Reich
CHIEF FINANCIAL OFFICER

Forward-Looking Statements

The statements contained in this Annual Report to Shareholders that are not historical facts, including statements about our beliefs and expectations, are “forward-looking statements” within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements preceded by, followed by or that include the words “may,” “could,” “would,” “should,” “believe,” “expect,” “anticipate,” “plan,” “estimate,” “target,” “project,” “intend” and similar words or expressions. In addition, any statements that refer to expectations, projections, or other characterizations of future events or circumstances are forward-looking statements.

These forward-looking statements, which reflect our management’s beliefs, objectives, and expectations as of the date hereof, are based on the best judgement of our management. All forward-looking statements speak only as of the date on which they are made. Such forward-looking statements are subject to certain risks, uncertainties and assumptions relating to factors that could cause actual results to differ materially from those anticipated in such statements, including, without limitation, the following: economic, social and political conditions, global economic downturns resulting from extraordinary events such as the COVID-19 pandemic and other securities industry risks; interest rate risks; liquidity risks; credit risk with clients and counterparties; risk of liability for errors in clearing functions; systemic risk; systems failures, delays and capacity constraints; network security risks; competition; reliance on external service providers; new laws and regulations affecting our business; net capital requirements; extensive regulation, regulatory uncertainties and legal matters; failure to maintain relationships with employees, customers, business partners or governmental entities; the inability to achieve synergies or to implement integration plans and other consequences associated with risks and uncertainties detailed in our filings with the SEC, including our most recent filings on Forms 10-K and 10-Q.

We caution that the foregoing list of factors is not exclusive, and new factors may emerge, or changes to the foregoing factors may occur, that could impact our business. We undertake no obligation to publicly update or revise these statements, whether as a result of new information, future events or otherwise, except to the extent required by the federal securities laws.

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

Form 10-K

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
For the fiscal year ended: December 31, 2019
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
For the transition period from _____ to _____
Commission file number 0-5703

Siebert Financial Corp.

(Exact name of registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation or organization)

11-1796714
(I.R.S. Employer Identification No.)

120 Wall Street, New York, NY
(Address of principal executive offices)

10005
(Zip Code)

(212) 644-2400
Registrant's telephone number, including area code

Securities registered pursuant to Section 12(b) of the Exchange Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock - \$0.01 par value	SIEB	The Nasdaq Capital Market

Securities registered under Section 12(g) of the Exchange Act:

NONE
(Title of class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. YES NO

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. YES NO

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer
Non-accelerated filer

Accelerated filer
Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). YES NO

The aggregate market value of the Common Stock held by non-affiliates of the registrant (based upon the last sale price of the Common Stock reported on the Nasdaq Capital Market as of the last business day of the registrant's most recently completed second fiscal quarter (June 30, 2019), was approximately \$54,998,000.

The number of shares of the registrant's outstanding Common Stock, as of March 23, 2020, was 30,455,962 shares.

Documents Incorporated by Reference: None

SIEBERT FINANCIAL CORP.

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PART I

ITEM 1. BUSINESS

Overview of Company

Siebert Financial Corp. (“Siebert”), a New York corporation, incorporated in 1934, is a holding company that conducts the following lines of business through its wholly-owned subsidiaries:

- Retail discount brokerage business through Muriel Siebert & Co., Inc. (“MSCO”), a registered broker-dealer
- Investment advisory business through Siebert AdvisorNXT, Inc. (“SNXT”), a Registered Investment Advisor (“RIA”)
- Insurance services through Park Wilshire Companies, Inc. (“PWC”), a licensed insurance agency
- Robo-advisory technology development through Siebert Technologies, LLC (“STCH”)
- Prime brokerage business through Weeden Prime Services, LLC (“Weeden Prime”)

For purposes of this Annual Report on Form 10-K, the terms “Siebert,” “Company,” “we,” “us” and “our” refer to Siebert Financial Corp., and its subsidiaries collectively, unless the context otherwise requires.

Our headquarters are located at 120 Wall Street, New York, New York, 10005, with primary operations in New Jersey and California. Our phone number is (212) 644-2400 and our Internet address is www.siebertnet.com. Our Securities and Exchange Commission (“SEC”) filings are available through our website at www.siebertnet.com, where investors are able to obtain copies of our public filings free of charge. Our common stock, par value \$.01 per share (the “Common Stock”) trades on the Nasdaq Capital Market under the symbol “SIEB.”

Muriel Siebert & Co., Inc.

Discount Brokerage and Related Services

MSCO became a discount broker on May 1, 1975 and is a member of The New York Stock Exchange, Inc. (“NYSE”). In 1998, MSCO began to offer its customers access to their accounts through www.siebertnet.com, its website. MSCO’s focus of its discount brokerage business is to serve retail clients seeking a wide selection of quality investment services, including traditional trading through a broker on the telephone or via the Internet.

As of December 31, 2019, MSCO cleared part of its securities transactions on a fully disclosed basis through its affiliate StockCross Financial Services, Inc. (“StockCross”), as well as National Financial Services Corp. (“NFS”), a wholly-owned subsidiary of Fidelity Investments. MSCO’s clearing agreement contract with NFS which was set to expire in July 2017 has been extended on a month-to-month basis.

As of January 1, 2020, StockCross was merged with and into MSCO, and consequently all clearing services provided by StockCross are now performed by MSCO. See “Note 20 – Subsequent Events” for additional detail on the transaction with StockCross.

MSCO serves customers who generally make their own equity investment decisions by offering a number of value-added services, including easy access to account information. MSCO’s representatives are available to assist customers Monday through Friday and customers also have 24-hour access to MSCO’s services through wireless devices and over the Internet at www.siebertnet.com.

Independent Retail Execution Services

MSCO and its clearing firms NFS and StockCross monitor order flow in an effort to ensure that customers are getting the best possible trade executions. MSCO does not make markets in securities, nor does it take positions against customer orders.

All equity orders are routed in a manner intended to afford MSCO’s customers the opportunity for price improvement on all orders. MSCO also offers customers execution services through various market centers for an additional fee, providing customers access to numerous market centers before and after regular market hours.

Customers may also indicate online interest in buying or selling fixed income securities, including municipal bonds, corporate bonds, mortgage-backed securities, government sponsored enterprises, unit investment trusts or certificates of deposit. These transactions are serviced by MSCO’s registered representatives.

Retail Customer Service

MSCO believes that its superior customer service enhances its ability to compete with larger discount brokerage firms and provides retail customers with personal service via toll-free access to dedicated customer service personnel for all of its products and services. Customer service personnel are located in each of MSCO's offices. MSCO has 18 offices and uses a variety of customer relationship management systems that enables representatives, no matter where located, to review a customer's requests. MSCO's telephone system permits the automatic routing of calls to the next available qualified agent having the appropriate skill set.

Retirement Accounts

MSCO offers customers a variety of self-directed retirement accounts. Each IRA, SEP IRA, ROTH IRA, 401(k) and KEOGH account can be invested in mutual funds, stocks, bonds and other investments in a consolidated account.

Customer Financing

Customer margin accounts are carried whereby money is lent to customers for a portion of the market value of marginable securities held in the customer's account. Margin loans are collateralized by these securities. Customers also may sell securities short in a margin account, subject to minimum equity and applicable margin requirements, and the availability of such securities to be borrowed. In permitting customers to engage in margin financing, short sale or any other transaction, MSCO assumes the risk of its customers' failure to meet their obligations in the event of adverse changes in the market effecting the value of the margined securities positions. MSCO, StockCross and NFS reserve the right to set margin requirements higher than those established by the Federal Reserve System.

MSCO has established policies with respect to maximum purchase commitments for new customers or customers with inadequate collateral to support a requested purchase. Managers have some flexibility in the allowance of certain transactions. When transactions occur outside normal guidelines, MSCO monitors accounts closely until their payment obligations are completed; if the customer does not meet the commitment, MSCO takes steps to close out the position and minimize any loss. In the last five years, MSCO has not had any significant losses as a result of customers failing to meet commitments.

Information and Communications Systems

MSCO relies heavily on its data technology platform and the platform provided by its clearing agents. These platforms offer interfaces to its clearing service providers' mainframe computing system where all customer account records are kept and are accessible through MSCO's data technology platform. MSCO's systems also utilize browser-based access and other types of data communications. MSCO's representatives use NFS systems, by way of MSCO's data technology platform, to perform daily operational functions which include trade entry, trade reporting, clearing-related activities, risk management and account maintenance.

MSCO's data technology platform offers services used in direct relation to customer activities as well as support for corporate use. Some of these services include email and messaging, market data systems and third-party trading systems, business productivity tools and customer relationship management systems. MSCO's data network is designed with redundancies in case a significant business disruption occurs.

MSCO's voice network offers a call center feature that can route and queue calls for certain departments within the organization. Additionally, the system's call manager offers reporting and tracking features which enable staff to determine how calls are being managed, such as time on hold, call duration and total calls by agent.

To ensure reliability and to conform to regulatory requirements related to business continuity, MSCO maintains backup systems and backup data, leverages cloud-based technology, and has a full-time offsite disaster recovery site to ensure business continuity during a potential wide-spread disruption. However, despite the preventive and protective measures in place, in the event of a wide-spread disruption, MSCO's ability to satisfy the obligations to customers and other securities firms may be significantly hampered or completely disrupted. For more information regarding our Business Continuity Plan, refer to the Business Continuity Statement on our website.

Client Service and Support

We provide retail customers with personal service via toll-free access to dedicated customer service personnel for all of our products and services. Customer service personnel are located in all of our 18 offices across the country.

We use a variety of customer relationship management systems and utilize telephone routing systems to direct customers to the first available customer service representative regardless of office location to reduce wait times. We serve our customers through our phone and in-person outlets, and customers can access their account information and retrieve various forms on our website.

Cybersecurity

Cybersecurity presents significant challenges to the business community in general, as well as to the financial services industry. Increasingly, bad actors, both domestically and internationally, attempt to steal personal data and/or interrupt the normal functioning of businesses through accessing individuals' and companies' files and equipment connected to the Internet. Recently, intruders have become increasingly sophisticated and use deceptive methods to steal funds and personally identifiable information which they either take for their own purposes, release to the Internet, or hold for ransom. Regulators are increasingly requiring companies to provide more advanced levels of cybersecurity measures. We continue to maintain systems and ongoing planning measures to prevent any such attack from disrupting our services to clients as well as to prevent any loss of data concerning our clients, their financial affairs, and company-privileged information. We contract cybersecurity consultants as well as other vendors to oversee detection and defense from such attacks. *See "Item IA. Risk Factors – We may be exposed to damage to our business or our reputation by cybersecurity breaches" for additional detail.*

Siebert AdvisorNXT, Inc.

During the first quarter of 2018, we started the preliminary rollout of our Robo-Advisor, our proprietary robo-advisory technology which utilizes trading algorithms initially developed by STCH. The Robo-Advisor provides clients with cost-efficient, competitively priced, automated wealth management solutions intended to maximize portfolio returns based on their specific risk tolerance. The platform utilizes Nobel Prize-winning Modern Portfolio Theory ("MPT") to create optimal portfolios for each client. We provide web-based tools to enable clients to monitor and interact with the Robo-Advisor's automated portfolio manager application. In addition, clients who opt for the "Premier" line of service also have access to traditional wealth managers to supplement the Robo-Advisor where appropriate.

MPT was developed by the economist Harry Markowitz and optimizes expected portfolio returns for specific levels of risk. The technique is referred to as Mean Variance Optimization and requires a series of calculations in which all possible combinations of potential asset classes are evaluated to determine the optimal blend of allocations for each individual client. Due to the complexity of the analysis, services like this have historically only been available to clients with large account balances who were willing to pay high fees. By combining state-of-the-art technology with rigorous quantitative research, we provide the same quality of service to clients with smaller account sizes at a lower cost.

The Robo-Advisor selects low-cost, well-managed, exchange-traded funds ("ETFs") and exchange-traded notes ("ETNs") that represent the asset classes that provides clients the necessary risk-adjusted exposure given current market conditions. In order to determine a client's risk tolerance, a prospective client answers a series of objective questions posed in the form of an interactive digital interview. Once a client's risk tolerance is determined, the Robo-Advisor's algorithm utilizes MPT to create a theoretically optimal allocation across a diverse selection of asset classes, thus tailoring a portfolio to a client's specific investment objectives and risk tolerance. The Robo-Advisor continuously monitors and periodically rebalances portfolios to address changes in market and economic conditions.

An upgraded version of our Robo-Advisor went live in mid-2019, and since then there has been an increase in the number of accounts and the amount of assets on the platform. We plan to add new features and functionality to enhance the platform and continue growth. An upgrade to the Robo-Advisor is planned to launch in mid-2020, complete with a fully integrated mobile app targeting a new generation of investors.

Park Wilshire Companies, Inc.

PWC is a full-service insurance agency founded in 2010 that we acquired in March 2018. Our acquisition of PWC has expanded our product offering to include various insurance products such as fixed annuities and property and casualty insurance.

Siebert Technologies, LLC.

In August 2018, we acquired STCH which is a technology company initially tasked with developing a Robo-Advisor platform. With the acquisition of STCH, we expanded our products and services by offering a

Robo-Advisor through SNXT that provides clients with an automated wealth management solution intended to maximize portfolio returns based on a client's specific risk tolerance. In September 2019, the name of this subsidiary was changed from KCA Technologies, LLC. to Siebert Technologies, LLC.

Weeden Prime Services, LLC

In December 2019, we acquired Weeden Prime, a leading prime brokerage services provider. Founded in 2007, Weeden Prime is a prime brokerage business focused on providing institutional quality services to hedge funds. With a focus on capital raising and cutting-edge technology, Weeden Prime has created a platform which clients can leverage in seeking to grow their businesses. Weeden Prime's platform offers clients a scalable solution for prime brokerage, capital raising solutions, automated separately managed account infrastructure, exceptional client service and access to custody and clearing partners. Weeden Prime offers a comprehensive global platform that includes institutional equity, outsourced trading, automated allocation technology and sophisticated portfolio reporting.

As of December 31, 2019, Weeden Prime cleared its securities transactions on a fully disclosed basis through its clearing broker dealers, The Goldman Sachs Group, Inc. ("Goldman Sachs") and Pershing LLC ("Pershing").

StockCross Financial Services, Inc.

In January 2019, we acquired approximately 15% ownership of StockCross, a clearing broker dealer that was under common ownership with Siebert. Effective January 1, 2020, we acquired the remaining 85% of StockCross' outstanding shares, and StockCross was merged with and into MSCO. As of January 1, 2020, all clearing services provided by StockCross are now performed by MSCO.

The acquisition of StockCross provides new business lines such as market-making, equity stock plan services, self-clearing and custody, IRA custodianship and securities lending. Merging StockCross into MSCO increases our total net capital and assets under management as well as adds two retail branches. StockCross provides an equity stock plan service business line that offers integrated and comprehensive solutions to corporate service clients and employee participants. *See "Note 20 – Subsequent Events" for additional detail on the transaction with StockCross.*

Key Event - Joining Russell 2000

As part of the 2019 Russell U.S. Indexes reconstitution, we were included in the Russell 2000[®] Index, effective after the U.S. market opened on July 1, 2019. Russell U.S. indexes are widely used by investment managers and institutional investors for index funds and as benchmarks for active investment strategies. Approximately \$9 trillion in assets are benchmarked against Russell U.S. indexes. Russell indexes are part of FTSE Russell, a leading global index provider.

Competition

We encounter significant competition from full-commission, online and discount brokerage firms, including zero commission firms, as well as from financial institutions, mutual fund sponsors and other organizations. Although there has been consolidation in the industry in both the online and traditional brokerage business during recent years, we believe that additional competitors such as banks, insurance companies, providers of online financial and information services, and others will continue to be attracted to the brokerage industry. We compete with a wide variety of vendors of financial services for the same customers; however, our success in the financial services industry is a result of our high-quality customer service, responsiveness, products offered, and excellent executions.

Regulations

The securities industry in the U.S. is subject to extensive regulation under both federal and state laws. The SEC is the federal agency charged with administration of the federal securities laws. MSCO is registered as a broker-dealer with the SEC and is a member of the NYSE and the Financial Industry Regulatory Authority ("FINRA"). Much of the regulation of broker-dealers has been delegated to self-regulatory organizations ("SROs"), principally FINRA and national securities exchanges such as the NYSE, which is MSCO's primary regulator with respect to financial and operational compliance. These SROs adopt rules (subject to approval by the SEC) governing the industry and conduct periodic examinations of broker-dealers. Securities firms are also subject to regulation by state securities authorities in the states in which they do business. MSCO is registered as a broker-dealer in 50 states, the District of Columbia, and Puerto Rico. These regulations affect our business operations and impose capital, client protection, and market conduct requirements.

Dodd-Frank Act of 2010

As a result of the enactment of the Dodd-Frank Wall Street Reform and Consumer Protection Act in 2010 (“Dodd-Frank”), the adoption of implementing regulations by the federal regulatory agencies as well as other recent regulatory reforms, we have experienced significant changes in the laws and regulations that apply to us, how we are regulated, and regulatory expectations in the areas of compliance, risk management, corporate governance, operations, capital and liquidity.

Regulation Best Interest

Pursuant to the Dodd-Frank Act, the SEC was charged with considering whether broker-dealers should be subject to a standard of care similar to the fiduciary standard applicable to RIAs. In June 2019, the SEC adopted a package of rulemakings and interpretations related to the provision of advice by broker-dealers and investment advisers, including Regulation Best Interest and Form CRS. Among other things, Regulation Best Interest requires a broker-dealer to act in the best interest of a retail customer when making a recommendation to that customer of any securities transaction or investment strategy involving securities. Form CRS requires that broker-dealers and investment advisers provide retail investors with a brief summary document containing simple, easy-to-understand information about the nature of the relationship between the parties. Regulation Best Interest and Form CRS have a compliance date of June 30, 2020, and we anticipate that implementation of the regulations will require us to review and modify our policies and procedures, as well as the associated supervisory and compliance controls, which may lead to additional costs.

In addition to the SEC, various states have proposed or are considering adopting laws and regulations seeking to impose new standards of conduct on broker-dealers that, as written, differ from the SEC’s new regulations and may lead to additional implementation costs if adopted.

Conduct and Training

The principal purpose of regulation and discipline of broker-dealers is the protection of customers and the securities markets. The regulations to which broker-dealers are subject cover all aspects of the securities business, including training of personnel, sales methods, trading practices among broker-dealers, uses and safekeeping of customers’ funds and securities, capital structure of securities firms, record keeping, fee arrangements, disclosure to clients, and the conduct of directors, officers and employees. Additional legislation, changes in rules promulgated by the SEC and by SROs or changes in the interpretation or enforcement of existing laws and rules may directly affect the method of operation and profitability of broker-dealers. The SEC, SROs and state securities authorities may conduct administrative proceedings which can result in censure, fine, cease and desist orders or suspension or expulsion of a broker-dealer, its officers or its employees.

SIPC

As a registered broker-dealer and FINRA member organization, MSCO is required by federal law to belong to the Securities Investor Protection Corporation (“SIPC”) which provides, in the event of the liquidation of a broker-dealer, protection for securities held in customer accounts held by the firm of up to \$500,000 per customer, subject to a limitation of \$250,000 on claims for cash balances. SIPC is principally funded through assessments on registered broker-dealers. In addition, NFS has purchased from private insurers additional account protection in the amount of \$1 billion in the event of liquidation up to the net asset value, as defined, of each account. MSCO maintains \$50 million additional account protection above SIPC coverage. Equities, bonds, mutual funds and money market funds are included at net asset value for purposes of SIPC protection and the additional protection. Neither SIPC protection nor the additional protection insures against fluctuations in the market value of securities.

MSRB

MSCO is also authorized by the Municipal Securities Rulemaking Board (“MSRB”) to affect transactions in municipal securities on behalf of its customers and has obtained certain additional registrations with the SEC and state regulatory agencies necessary to permit it to engage in certain other activities incidental to its brokerage business.

Margin Lending

Margin lending activities are subject to limitations imposed by regulations of the Federal Reserve System and FINRA. In general, these regulations provide that, in the event of a significant decline in the value of securities collateralizing a margin account, we are required to obtain additional collateral from the borrower or liquidate

securities positions. Margin lending arranged by MSCO through third parties is subject to the margin rules of the Board of Governors of the Federal Reserve System and the NYSE. Under such rules, broker-dealers are limited in the amount they may lend in connection with certain purchases and short sales of securities and are also required to impose certain maintenance requirements on the amount of securities and cash held in margin accounts. In addition, those rules and rules of the Chicago Board Options Exchange govern the amount of margin customers must provide and maintain in writing uncovered options.

Investment Advisers Act of 1940

SNXT is registered with the SEC as an investment adviser pursuant to the Investment Advisers Act of 1940, as amended (“Advisers Act”). The Advisers Act, together with the SEC’s regulations and interpretations thereunder, is a highly prescriptive regulatory statute. The SEC is authorized to institute proceedings and impose sanctions for violations of the Advisers Act, ranging from fines and censures to termination of an adviser’s registration and, in the case of willful violations, can refer a matter to the United States Department of Justice for criminal prosecution.

Under the Advisers Act, an investment adviser (whether or not registered under the Advisers Act) owes fiduciary duties to its clients. These duties impose standards, requirements and limitations on, among other things, trading for proprietary, personal and client accounts; allocations of investment opportunities among clients; use of “soft dollar arrangements,” a practice that involves using client brokerage commissions to purchase research or other services that help managers make investment decisions; execution of transactions; and recommendations to clients.

As an RIA, SNXT is subject to additional requirements that cover, among other things, disclosure of information about its business to clients; maintenance of written policies and procedures; maintenance of extensive books and records; restrictions on the types of fees SNXT may charge; custody of client assets; client privacy; advertising; and solicitation of clients. The SEC has legal authority to inspect any investment adviser and typically inspects an RIA periodically to determine whether the adviser is conducting its activities in compliance with (i) applicable laws and regulations, (ii) disclosures made to clients and (iii) adequate systems, policies and procedures reasonably designed to prevent and detect violations.

Section 28(e) of the Exchange Act provides a “safe harbor” to investment managers who use commission dollars generated by their advised accounts to obtain investment research and brokerage services that provide lawful and appropriate assistance to the manager in the performance of investment decision-making responsibilities. SNXT, as a matter of policy, does not use “soft dollars” and as such, it has no incentive to select or recommend a broker or dealer based on any interest in receiving research or related services. Rather, as a fiduciary, SNXT selects brokers based on its clients’ interests in receiving best execution.

Bank Secrecy Act of 1970

SNXT conducts financial services activities that are subject to the Bank Secrecy Act of 1970 (“BSA”), as amended by the USA PATRIOT Act of 2001 (“PATRIOT Act”), which require financial institutions to develop and implement programs reasonably designed to achieve compliance with these regulations. The BSA and PATRIOT Act include a variety of monitoring, recordkeeping and reporting requirements (such as currency transaction reporting and suspicious activity reporting) as well as identity verification and client due diligence requirements, which are intended to detect, report and/or prevent money laundering, and the financing of terrorism. In addition, SNXT is subject to U.S. sanctions programs administered by the Office of Foreign Assets Control.

Net Capital and Best Execution

As a registered broker-dealer, MSCO is subject to the requirements of the Exchange Act relating to broker-dealers, including, among other things, minimum net capital requirements under the SEC Uniform Net Capital Rule (Rule 15c3-1), “best execution” requirements for client trades under SEC guidelines and FINRA rules, and segregation of fully paid client funds and securities under the SEC Customer Protection Rule (Rule 15c3-3), administered by the SEC and FINRA.

Net capital rules are designed to protect clients, counterparties and creditors by requiring a broker-dealer to have sufficient liquid resources available to satisfy its financial obligations. Net capital is a measure of a broker-dealer’s readily available liquid assets, reduced by its total liabilities other than approved subordinated debt. Under the SEC Uniform Net Capital Rule, a broker-dealer may not repay any subordinated borrowings, pay cash dividends or make any unsecured advances or loans to its parent company or employees if such payment would result in a net capital

amount below required levels. Failure to maintain the required regulatory net capital may subject a firm to suspension or expulsion by the NYSE or FINRA, as well as certain punitive actions by the SEC and other regulatory bodies, which ultimately could require a firm's liquidation.

Under applicable regulations, MSCO is required to maintain regulatory net capital of at least \$250,000. As of December 31, 2019, and 2018, MSCO had net capital of approximately \$4.4 million and \$8.9 million, respectively.

As explained in SEC guidelines and FINRA rules, brokers are required to seek the "best execution" reasonably available for their clients' orders. In part, this requires brokers to use reasonable diligence so that the price to the client is as favorable as possible under prevailing market conditions. MSCO sends client orders to a number of market centers, including market makers and exchanges, which encourages competition and ensures redundancy. For non-directed client orders, it is our policy to route orders to market centers based on a number of factors that are more fully discussed in the Supplemental Materials of FINRA Rule 5310, including, where applicable, but not necessarily limited to, speed of execution, price improvement opportunities, differences in price disimprovement, likelihood of executions, the marketability of the order, size guarantees, service levels and support, the reliability of order handling systems, client needs and expectations, transaction costs, and whether the firm will receive remuneration for routing order flow to such market centers. Price improvement is available under certain market conditions and for certain order types and MSCO regularly monitors executions to ensure best execution standards are met.

Employees

As of March 23, 2020, we had 132 employees, one of whom was a corporate officer. None of our employees are represented by a union, and we believe that relations with our employees are good.

ITEM 1A. RISK FACTORS

Securities market volatility and other securities industry risk could adversely affect our business.

Most of our revenues are derived from our securities brokerage business. Like other businesses operating in the securities industry, our business is directly affected by volatile trading markets, fluctuations in the volume of market activity, economic and political conditions, upward and downward trends in business and finance at large, legislation and regulation affecting the national and international business and financial communities, currency values, inflation, market conditions, the availability and cost of short-term or long-term funding and capital, the credit capacity or perceived credit-worthiness of the securities industry in the marketplace and the level and volatility of interest rates. We also face risks relating to losses resulting from the ownership of securities, counterparty failure to meet commitments, customer fraud, employee fraud, issuer fraud, errors and misconduct, failures in connection with the processing of securities transactions and litigation. A reduction in our revenues or a loss resulting from our ownership of securities or sales or trading of securities could have a material adverse effect on our business, results of operations and financial condition. In addition, as a result of these risks, our revenues and operating results may be subject to significant fluctuations from quarter to quarter and from year to year.

Lower price levels in the securities markets may reduce our profitability.

Lower price levels of securities may result in (i) reduced volumes of securities, options and futures transactions, with a consequent reduction in our commission revenues, and (ii) losses from declines in the market value of securities we hold in investment. In periods of low volume, our levels of profitability are further adversely affected because certain of our expenses remain relatively fixed. Sudden sharp declines in market values of securities and the failure of issuers and counterparties to perform their obligations can result in illiquid markets which, in turn, may result in our having difficulty selling securities. Such negative market conditions, if prolonged, may lower our revenues. A reduction in our revenues could have a material adverse effect on our business, results of operations and financial condition.

There is intense competition in the brokerage industry.

We encounter significant competition from full-commission, no commission, online and other discount brokerage firms, as well as from financial institutions, mutual fund sponsors and other organizations many of which are significantly larger and better capitalized than we are. Over the past several years, price wars and lower or no commission rates in the discount brokerage business in general have strengthened our competitors. In addition, while the decline of commissions has been ongoing for decades, some of our competitors charging zero commissions on trades could potentially have an adverse effect on our commission revenue.

The securities brokerage industry has experienced significant consolidation, which may continue in the future, likely increasing competitive pressures in the industry. Consolidation could enable other firms to offer a broader range of products and services than we do, or offer them on better terms, such as higher interest rates paid on cash held in client accounts. We believe that such changes in the industry will continue to strengthen existing competitors and attract additional competitors such as banks, insurance companies, providers of online financial and information services, and others. Many of these competitors are larger, more diversified, have greater capital resources, and offer a wider range of services and financial products than we do. We compete with a wide variety of vendors of financial services for the same customers. We may not be able to compete effectively with current or future competitors.

Some competitors in the discount brokerage business offer services which we may not offer. In addition, some competitors have continued to offer flat rate execution fees that are lower than some of our published rates. Industry-wide changes in trading practices are expected to cause continuing pressure on fees earned by discount brokers for the sale of order flow. Continued or increased competition from ultra-low cost, flat-fee brokers and broader service offerings from other discount brokers could limit our growth or lead to a decline in our customer base which would adversely affect our business, results of operations and financial condition.

Failure to protect client data or prevent breaches of our information systems could expose us to liability or reputational damage.

We are dependent on information technology networks and systems to securely process, transmit and store electronic information and to communicate among our locations and with our clients and vendors. As the breadth and complexity of this infrastructure continues to grow, the potential risk of security breaches and cyber-attacks increases.

As a financial services company, we are continuously subject to cyber-attacks by third parties. Any such security breach could lead to shutdowns or disruptions of our systems and potential unauthorized disclosure of confidential information. In addition, vulnerabilities of our external service providers and other third parties could pose security risks to client information. The secure transmission of confidential information over public networks is also a critical element of our operations.

In providing services to clients, we manage, utilize and store sensitive and confidential client data, including personal data. As a result, we are subject to numerous laws and regulations designed to protect this information, such as U.S. federal and state laws governing the protection of personally identifiable information. These laws and regulations are increasing in complexity and number, change frequently and sometimes conflict. If any person, including any of our employees, negligently disregards or intentionally breaches our established controls with respect to client data, or otherwise mismanages or misappropriates that data, we could be subject to significant monetary damages, regulatory enforcement actions, fines and/or criminal prosecution in one or more jurisdictions. Unauthorized disclosure of sensitive or confidential client data, whether through systems failure, employee negligence, fraud or misappropriation, could damage our reputation and cause us to lose clients. Similarly, unauthorized access to or through our information systems, whether by our employees or third parties, including a cyber-attack by third parties who may deploy viruses, worms or other malicious software programs, could result in negative publicity, significant remediation costs, legal liability, and damage to our reputation and could have a material adverse effect on our results of operations. In addition, our liability insurance might not be sufficient in type or amount to cover us against claims related to security breaches, cyber-attacks and other related breaches.

We may be exposed to damage to our business or our reputation by cybersecurity breaches.

As the world becomes more interconnected through the use of the Internet and users rely more extensively on the Internet and the cloud for the transmission and storage of data, such information becomes more susceptible to incursion by hackers and other parties intent on stealing or destroying data on which we or our customers rely. We face an evolving landscape of cybersecurity threats in which hackers use a complex array of means to perpetrate cyber-attacks, including the use of stolen access credentials, malware, ransomware, phishing, structured query language injection attacks, and distributed denial-of-service attacks, among other means. These cybersecurity incidents have increased in number and severity and it is expected that these trends will continue. Should we be affected by such an incident, we may incur substantial costs and suffer other negative consequences, which may include:

- Remediation costs, such as liability for stolen assets or information, repairs of system damage, and incentives to customers or business partners in an effort to maintain relationships after an attack;
- Increased cybersecurity protection costs, which may include the costs of making organizational changes, deploying additional personnel and protection technologies, training employees, and engaging third party experts and consultants;
- Lost revenues resulting from the unauthorized use of proprietary information or the failure to retain or attract customers following an attack;
- Litigation and legal risks, including regulatory actions by state and federal regulators; and
- Loss of reputation.

Increasingly, intruders attempt to steal significant amounts of data, including personally identifiable data and either hold such data for ransom or release it onto the Internet, exposing our clients to financial or other harm and thereby significantly increasing our liability in such cases. Our regulators have introduced programs to review our protections against such incidents which, if they determined that our systems do not reasonably protect our clients' assets and their data, could result in enforcement activity and sanctions.

We have and continue to introduce systems and software to prevent any such incidents and review and increase our defenses to such issues through the use of various services, programs and outside vendors. We contract cybersecurity consultants and also review and revise our cybersecurity policy to ensure that it remains up to date. In the event that we experience a material cybersecurity incident or identify a material cybersecurity threat, we will make all reasonable efforts to properly disclose it in a timely fashion. It is impossible, however, for us to know when or if such incidents may arise or the business impact of any such incident.

As a result of such risks, we have and are likely to incur significant costs in preparing our infrastructure and maintaining it to resist any such attacks.

Our advisory services subject us to additional risks.

We provide investment advisory services to investors. Through our RIA, SNXT, we offer robo-advisory and investment services. The risks associated with these investment advisory activities include those arising from possible conflicts of interest, unsuitable investment recommendations, inadequate due diligence, inadequate disclosure and fraud. Realization of these risks could lead to liability for client losses, regulatory fines, civil penalties and harm to our reputation and business.

We are subject to extensive government regulation.

Our business is subject to extensive regulation in the U.S., at both the federal and state level. We are also subject to regulation by SROs and other regulatory bodies in the U.S., such as the SEC, the NYSE, FINRA, MSRB, the Commodity Futures Trading Commission (“CFTC”) and the National Futures Association (“NFA”). MSCO is registered as a broker-dealer in 50 states, the District of Columbia, and Puerto Rico. The regulations to which MSCO is subject as a broker-dealer cover all aspects of the securities business including training of personnel, sales methods, trading practices, uses and safe keeping of customers’ funds and securities, capital structure, record keeping, fee arrangements, disclosure and the conduct of directors, officers and employees.

SNXT is registered as an investment adviser with the SEC under the Advisers Act, and its business is highly regulated. The Advisers Act imposes numerous obligations on RIAs, including fiduciary, record keeping, operational and disclosure obligations. Moreover, the Advisers Act grants broad administrative powers to regulatory agencies such as the SEC to regulate investment advisory businesses. If the SEC or other government agencies believe that SNXT has failed to comply with applicable laws or regulations, these agencies have the power to impose fines, suspensions of a registrant and individual employees or other sanctions, which could include revocation of SNXT’s registration under the Advisers Act. SNXT is also subject to the provisions and regulations of the Employee Retirement Income Security Act of 1974 (“ERISA”), to the extent that SNXT acts as a “fiduciary” under ERISA with respect to certain of its clients. ERISA and the applicable provisions of the federal tax laws impose a number of duties on persons who are fiduciaries under ERISA and prohibit certain transactions involving the assets of each ERISA plan which is a client, as well as certain transactions by the fiduciaries (and certain other related parties) to such plans. Additionally, like other investment advisers, SNXT also faces the risks of lawsuits by clients. The outcome of regulatory proceedings and lawsuits is uncertain and difficult to predict. An adverse resolution of any regulatory proceeding or lawsuit against SNXT could result in substantial costs or reputational harm to SNXT and, therefore, could have an adverse effect on the ability of SNXT to retain key investment advisers and wealth managers, and to retain existing clients or attract new clients, any of which could have a material adverse effect on our business, financial condition, results of operations and prospects.

The laws, rules and regulations, as well as governmental policies and accounting principles, governing our business and the financial services and banking industries generally have changed significantly over recent years and are expected to continue to do so. We cannot predict which changes in laws, rules, regulations, governmental policies or accounting principles will be adopted. Any changes in the laws, rules, regulations, governmental policies or accounting principles relating to our business could materially and adversely affect our business, results of operations and financial condition.

Our subsidiary, Weeden Prime, is also regulated by the National Futures Association (“NFA”) and functions as a registered introducing broker.

Legislation has and may continue to result in changes to rules and regulations applicable to our business, which may negatively impact our business and financial results.

New laws, rules, regulations and guidance, or changes in the interpretation and enforcement of existing federal, state, foreign and self-regulatory organization (“SRO”) laws, rules, regulations and guidance may directly affect our business and the profitability of the Company or the operation of specific business lines. In addition, new and changing laws, rules, regulation and guidance could result in limitations on the lines of business we conduct, modifications to our business practices, more stringent capital and liquidity requirements or other costs and could limit our ability to return capital to stockholders.

The Dodd-Frank Wall Street Reform and Consumer Protection Act (the “Dodd-Frank Act”), enacted in 2010, required many federal agencies to adopt new rules and regulations applicable to the financial services industry and called for many studies regarding various industry practices. In particular, the Dodd-Frank Act gave the SEC discretion to adopt rules regarding standards of conduct for broker-dealers providing investment advice to retail customers.

The Dodd-Frank Act, enacted in 2010, requires many federal agencies to adopt new rules and regulations applicable to the financial services industry and also calls for many studies regarding various industry practices. In particular, the Dodd-Frank Act gives the SEC discretion to adopt rules regarding standards of conduct for broker-dealers providing investment advice to retail customers. The U.S. Department of Labor (“DOL”) has enacted regulations changing the definition of who is an investment advice fiduciary under ERISA and how such advice can be provided to account holders in retirement accounts such as 401(k) plans and IRAs. The DOL’s final rule defining the term “fiduciary” and exemptions related to it in the context of ERISA and retirement accounts was vacated in June 2018 by the U.S. Court of Appeals for the Fifth Circuit. The SEC and several states then proposed heightened standard of conduct regulations, with the SEC adopting such regulations in June 2019.

The rules and interpretations adopted by the SEC in June 2019 include Regulation Best Interest and the new Form CRS Relationship Summary, which are intended to enhance the quality and transparency of retail investors’ relationships with broker-dealers and investment advisers. Regulation Best Interest enhances the broker-dealer standard of conduct beyond existing suitability obligations, requiring compliance with disclosure, care, conflict of interest and compliance obligations. The regulation requires that a broker-dealer or natural person who is an associated person of the broker-dealer shall act in the best interest of the retail customer at the time it makes a recommendation of any securities transaction or investment strategy involving securities, prioritizing the interests of the customer above any interests of the broker-dealer or its associated persons. Among other things, this requires the broker-dealer to mitigate conflicts of interest arising from financial incentives in selling securities products. The compliance date for Regulation Best Interest and Form CRS is June 30, 2020.

It is unclear whether Regulation Best Interest will have any preemptive effect on similar existing or forthcoming state-level standard of conduct regulations. These regulations may have a material impact on the provision of investment services to retail investors, including imposing additional compliance, reporting and operational requirements, which could negatively affect our business. These regulations also continue to subject us to an increased risk of class actions and other litigation and regulatory risks. It is not certain what the scope of future rulemaking or interpretive guidance from the SEC and other regulatory agencies may be, how the courts and regulators might interpret these rules and what impact this will have on our compliance costs, business, operations and profitability.

Our profitability could also be affected by new or modified laws that impact the business and financial communities generally, including changes to the laws governing banking, the securities market, fiduciary duties, conflicts of interest, taxation, electronic commerce, client privacy and security of client data.

We expect that our business will be materially adversely affected by the recent coronavirus (COVID-19) pandemic.

As of the date of this Annual Report on Form 10-K, COVID-19 coronavirus has been declared a pandemic by the World Health Organization, has been declared a National Emergency by the United States Government and has resulted in several states being designated disaster zones. COVID-19 coronavirus caused significant volatility and losses in US and global financial markets. The spread of COVID-19 coronavirus has caused public health officials to recommend precautions to mitigate the spread of the virus, especially as to travel and congregating in large numbers. In addition, certain states and municipalities have enacted, and additional cities are considering, quarantining and “shelter-in-place” regulations which severely limit the ability of people to move and travel, and require non-essential businesses and organizations to close. We believe that such restrictions will contribute to a general slowdown in the US and global economy, which will adversely affect our business, results of operations, financial condition and our future strategic plans.

A prolonged economic slowdown, volatility in the markets, a recession, and uncertainty in the markets could impair our business and harm our operating results.

Our businesses are, and will continue to be, susceptible to economic slowdowns, recessions and volatility in the markets, which may lead to financial losses for our customers, and a decrease in revenues and operating results. In addition, global macroeconomic conditions and U.S. financial markets remain vulnerable to the potential risks posed

by exogenous shocks, which could include, among other things, political and financial uncertainty in the U.S. and the European Union, renewed concern about China's economy, complications involving terrorism and armed conflicts around the world, or other challenges to global trade or travel, such as might occur in the event of a wider pandemic involving COVID-19, the illness caused by the novel coronavirus which was identified at the end of 2019. More generally, because our business is closely correlated to the macroeconomic outlook, a significant deterioration in that outlook or an exogenous shock would likely have an immediate negative impact on our overall results of operations.

We are subject to net capital requirements.

The SEC, FINRA, and various other securities and commodities exchanges and other regulatory bodies in the U.S. have rules with respect to net capital requirements which affect us. These rules have the effect of requiring that at least a substantial portion of a broker-dealer's assets be kept in cash or highly liquid investments. Our compliance with the net capital requirements could limit operations that require intensive use of capital, such as underwriting or trading activities. These rules could also restrict our ability to withdraw our capital, even in circumstances where we have more than the minimum amount of required capital, which, in turn, could limit our ability to implement growth strategies. In addition, a change in such rules, or the imposition of new rules, affecting the scope, coverage, calculation or amount of such net capital requirements, or a significant operating loss or any unusually large charge against net capital, could have similar adverse effects.

Our customers may fail to pay us.

A principal credit risk to which we are exposed on a regular basis is that our customers may fail to pay for their purchases or fail to maintain the minimum required collateral for amounts borrowed against securities positions maintained by them. We cannot assure that our practices and/or the policies and procedures we have established will be adequate to prevent a significant credit loss.

An increase in volume on our systems or other events could cause them to malfunction.

Most of our trade orders are received and processed electronically. This method of trading is heavily dependent on the integrity of the electronic systems supporting it. While we have never experienced a significant failure of our trading systems, heavy stress placed on our systems during peak trading times could cause our systems to operate at unacceptably low speeds or fail altogether. Any significant degradation or failure of our systems or the systems of third parties involved in the trading process (e.g., online and Internet service providers, record keeping and data processing functions performed by third parties, and third party software), even for a short time, could cause customers to suffer delays in trading. These delays could cause substantial losses for customers and could subject us to claims from these customers for losses. There can be no assurance that our network structure will operate appropriately in the event of a subsystem, component or software failure. In addition, we cannot assure that we will be able to prevent an extended systems failure in the event of a power or telecommunications failure, an earthquake, terrorist attack, fire or any act of God. Any systems failure that causes interruptions in our operations could have a material adverse effect on our business, financial condition and operating results.

We rely on information processing and communications systems to process and record our transactions.

Our operations rely heavily on information processing and communications systems. Our system for processing securities transactions is highly automated. Failure of our information processing or communications systems for a significant period of time could limit our ability to process a large volume of transactions accurately and rapidly. This could cause us to be unable to satisfy our obligations to customers and other securities firms and could result in regulatory violations. External events, such as an earthquake, terrorist attack or power failure, loss of external information feeds, such as security price information, as well as internal malfunctions such as those that could occur during the implementation of system modifications, could render part or all of these systems inoperative.

Rapid market or technological changes may render our technology obsolete or decrease the attractiveness of our products and services to our clients.

We must continue to enhance and improve our technology and electronic services. The electronic financial services industry is characterized by significant structural changes, increasingly complex systems and infrastructures, changes in clients' needs and preferences, and new business models. If new industry standards and practices emerge and our competitors release new technology before us, our existing technology, systems and electronic trading services may become obsolete or our existing business may be harmed.

Our future success will depend on our ability to:

- Enhance our existing products and services;
- Develop and/or license new products and technologies that address the increasingly sophisticated and varied needs of our clients and prospective clients;
- Continue to attract highly-skilled technology personnel; and
- Respond to technological advances and emerging industry standards and practices on a cost-effective and timely basis.

Developing our electronic services, our implementation and utilization of SNXT's Robo-Advisor and other technology entails significant technical and business risks. We may use new technologies ineffectively or we may fail to adapt our electronic trading platform, information databases and network infrastructure to client requirements or emerging industry standards. If we face material delays in introducing new services, products and enhancements, our clients may forego the use of our products and use those of our competitors.

Further, the adoption of new Internet, networking or telecommunications technologies may require us to devote substantial resources to modify and adapt our services. We cannot assure that we will be able to successfully implement new technologies or adapt our proprietary technology and transaction-processing systems to client requirements or emerging industry standards. We cannot assure that we will be able to respond in a timely manner to changing market conditions or client requirements.

We depend on our ability to attract and retain key personnel.

We are dependent upon our new and continuing senior management for our success and the loss of the services of any of these individuals could significantly harm our business, financial condition and operating results.

We may be unable to realize the anticipated benefits of our cost cutting efforts or it may take longer than anticipated for us to realize any benefits from increased cost efficiencies or economies of scale, if at all.

Our realization of the benefits anticipated as a result of cost cutting efforts and other business efforts and changes will depend in part on the ability of our management team, to implement our business plan. We cannot assure shareholders that there will not be substantial costs associated with these activities, our new products or other negative consequences as a result of these changes. These effects, including, but not limited to, incurring unexpected costs or delays in connection with implementation of a modified business model, or the failure of our business to perform as expected, could harm our results of operations.

Our principal shareholder has the ability to control key decisions submitted to a vote of our shareholders.

Gloria E. Gebbia, who is a director of the Company, and the managing member of Kennedy Cabot Acquisition, LLC ("KCA"), has along with other family members, the power to elect the entire Board of Directors and, except as otherwise provided by law or our Certificate of Incorporation or by-laws, to approve any action requiring shareholder approval without a shareholders meeting.

There may be no public market for our Common Stock.

Only 8,333,960 shares of Common Stock, or approximately 27% of our shares of Common Stock outstanding, are currently held by non-affiliates as of March 23, 2020. Although our Common Stock is traded on the Nasdaq Capital Market, there can be no assurance that an active public market will continue.

Our future ability to pay dividends to holders of our Common Stock is subject to the discretion of our Board of Directors and will be limited by our ability to generate sufficient earnings and cash flows.

Payment of future cash dividends on our Common Stock will depend on our ability to generate earnings and cash flows. However, sufficient cash may not be available to pay such dividends. Payment of future dividends, if any, will be at the discretion of our Board of Directors and will depend upon a number of factors that the Board of Directors deems relevant, including future earnings, the success of our business activities, capital requirements, the general financial condition and future prospects of our business and general business conditions. If we are unable to generate sufficient earnings and cash flows from our business, we may not be able to pay dividends on our Common Stock.

Our ability to pay cash dividends on our Common Stock is also dependent on the ability of our subsidiaries to pay dividends to the Company. MSCO is subject to requirements of the SEC and FINRA relating to liquidity, capital standards and the use of client funds and securities, which may limit funds available for the payment of dividends to the Company.

Potential strategic acquisitions and other business growth could increase costs and regulatory and integration risks.

Acquisitions involve risks that could adversely affect our business. We may pursue acquisitions of businesses and technologies. Acquisitions entail numerous risks, including:

- Difficulties in the integration of acquired operations, services and products;
- Failure to achieve expected synergies;
- Diversion of management's attention from other business concerns;
- Assumption of unknown material liabilities of acquired companies;
- Amortization of acquired intangible assets, which could reduce future reported earnings;
- Potential loss of clients or key employees of acquired companies; and
- Dilution to existing stockholders.

As part of our growth strategy, we regularly consider, and from time to time engage in, discussions and negotiations regarding transactions, such as acquisitions, mergers and combinations within our industry. The purchase price for possible acquisitions could be paid in cash, through the issuance of Common Stock or other securities, borrowings or a combination of these methods.

We cannot be certain that we will be able to identify, consummate and successfully integrate acquisitions, and no assurance can be given with respect to the timing, likelihood or business effect of any possible transaction. For example, we could begin negotiations that we subsequently decide to suspend or terminate for a variety of reasons. However, opportunities may arise from time to time that we will evaluate. Any transactions that we consummate would involve risks and uncertainties to us. These risks could cause the failure of any anticipated benefits of an acquisition to be realized, which could have a material adverse effect on our business, financial condition, results of operations and prospects.

ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

ITEM 2. PROPERTIES

We currently maintain 18 offices, one of which is our corporate headquarters. Customers can visit our offices to obtain market information, place orders, open accounts, deliver and receive checks and securities, and obtain related customer services in person. Nevertheless, most of our activities are conducted on the Internet or by telephone and mail. We operate our business out of the following offices:

	<u>Approximate Square Feet</u>
Corporate Headquarters	
New York, NY – 120 Wall Street	250
Service and Other Office Spaces	
Beverly Hills, CA – 9464 Wilshire *	4,000
Beverly Hills, CA – 190 N Canon.	900
Seal Beach, CA.	800
Calabasas, CA.	3,200
Tustin, CA.	400
Jersey City, NJ	11,000
Boca Raton, FL.	1,600
Miami, FL.	11,600
Houston, TX	3,200
Dallas, TX.	250
Horsham, PA.	2,000
New York, NY – 1500 Broadway	5,300
Rye Brook, NY	4,000
Tarrytown, NY	250
Omaha, NE	2,900

As a result of our acquisition of StockCross, we acquired the below leases effective January 1, 2020.

	<u>Approximate Square Feet</u>
Boston, MA.	1,700
Tampa, FL.	1,000
Beverly Hills, CA – 9464 Wilshire*	4,700

* Prior to the acquisition of StockCross, Beverly Hills, CA - 9464 Wilshire was a shared office space in which Siebert occupied 4,000 square feet and StockCross occupied 4,700 square feet out of the 8,700 total square feet.

ITEM 3. LEGAL PROCEEDINGS

We are party to certain claims, suits and complaints arising in the ordinary course of business. In the opinion of management, all such matters are without merit, or involve amounts which would not have a significant effect on our financial position.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our Common Stock traded on the Nasdaq Global Market until June 29, 2011 when our Common Stock started trading on the Nasdaq Capital Market, under the symbol "SIEB". The high and low sales prices of our Common Stock reported by Nasdaq during the following calendar quarters were as follows:

	2019		2018	
	High	Low	High	Low
First Quarter	\$14.54	\$10.80	\$17.75	\$ 7.26
Second Quarter	\$12.00	\$ 8.17	\$12.65	\$ 7.14
Third Quarter	\$12.36	\$ 8.71	\$20.80	\$10.25
Fourth Quarter	\$12.10	\$ 8.18	\$14.90	\$10.44

The closing sale price of our Common Stock as reported on the Nasdaq Capital Market on March 23, 2020 was \$7.94 per share. As of March 23, 2020, there were 79 holders of record of our Common Stock based on information provided by our transfer agent. The number of stockholders of record does not reflect the number of individual or institutional stockholders that beneficially own our stock because most stock is held in the name of nominees. Based on information available to us, we believe there are approximately 1,503 beneficial holders of our Common Stock as of March 23, 2020.

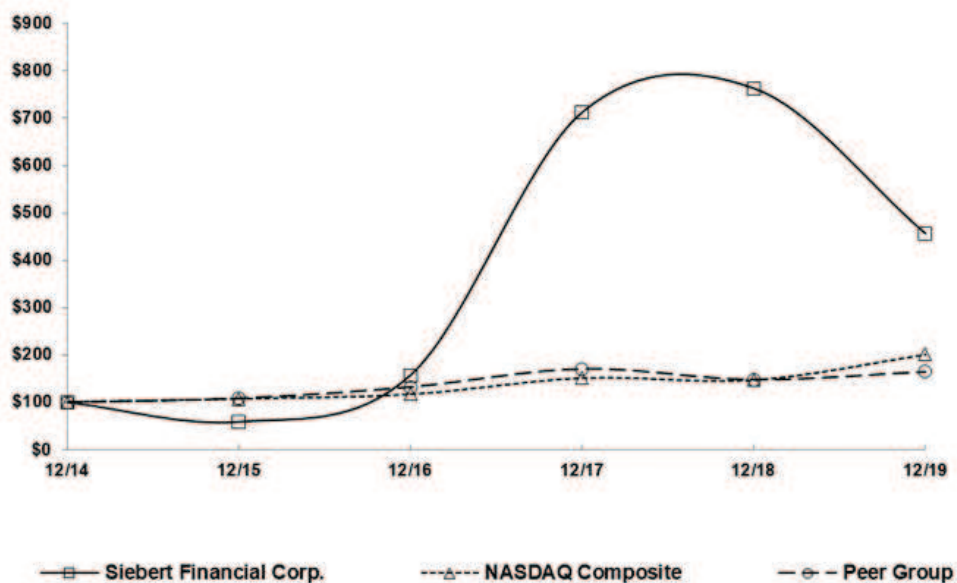
Dividend Policy

Our Board of Directors periodically considers whether to declare dividends. In considering whether to pay such dividends, our Board of Directors will review our earnings, capital requirements, economic forecasts and such other factors as are deemed relevant. Some portion of our earnings will be retained to provide capital for the operation and expansion of our business.

Performance Graph

The graph below compares our Common Stock performance from December 31, 2014 through December 31, 2019 against the performance of the Nasdaq Composite Index and a peer group. The peer group consists of TD Ameritrade Holding Corporation, E*TRADE Financial Corporation and The Charles Schwab Corporation.

COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN*
Among Siebert Financial Corp., the NASDAQ Composite Index,
and a Peer Group



* \$100 invested on 12/31/14 in stock or index, including reinvestment of dividends. Fiscal year ending December 31.

	Cumulative Total Return*					
	2014	2015	2016	2017	2018	2019
Siebert Financial Corp.	100.00	58.64	157.13	711.82	762.44	456.09
Nasdaq Composite	100.00	106.96	116.45	150.96	146.67	200.49
Peer Group	100.00	107.92	132.19	170.87	147.90	164.84

ITEM 6. SELECTED FINANCIAL DATA

The following selected financial information should be read in conjunction with our consolidated financial statements and the related notes thereto.

(In thousands except share and per share data)

	Year Ended December 31,				
	2019	2018	2017	2016	2015
Consolidated Statements of Operations Data:					
Revenue	\$ 28,593	\$ 30,036	\$ 13,110	\$ 9,812	\$ 10,096
Net income / (loss)	\$ 3,607	\$ 11,962	\$ 2,157	\$ (5,578)	\$ (2,869)
Net income / (loss) per share of Common Stock					
Basic and diluted	\$ 0.13	\$ 0.44	\$ 0.10	\$ (0.25)	\$ (0.13)
Weighted average shares outstanding (basic and diluted)*	27,157,188	27,157,188	22,507,798	22,085,126	22,085,126
Performance Metrics:					
Year over year revenue increase / (decrease)	(5)%	129%	34%	(3)%	(36)%
Income / (loss) before income taxes margin	17%	25%	18%	(57)%	(31)%

	As of December 31,				
	2019	2018	2017	2016	2015
Consolidated Statements of Financial Condition Data:					
Cash and cash equivalents	\$ 3,082	\$ 7,229	\$3,765	\$2,730	\$ 9,420
Total Assets	\$28,473	\$18,177	\$6,025	\$3,816	\$17,785
Total Liabilities	\$ 7,692	\$ 1,003	\$ 813	\$1,563	\$ 2,102
Total Stockholders' equity	\$20,781	\$17,174	\$5,212	\$2,253	\$15,683
Cash dividends declared on common shares	—	—	—	\$ 0.20	—

* Effective January 1, 2020, we acquired 85% of StockCross' outstanding shares by issuing 3,298,774 shares of our Common Stock and StockCross was merged with and into MSCO. See "Note 20 – Subsequent Events" for additional detail on the acquisition of StockCross.

ITEM 7. MANAGEMENT’S DISCUSSIONS AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Introduction

The following Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) is intended to help the reader understand the results of our operations and financial condition. This MD&A is provided as a supplement to, and should be read in conjunction with, our consolidated financial statements and accompanying notes to consolidated financial statements.

Forward-Looking Statements

The statements contained in the following MD&A and elsewhere throughout this Annual Report on Form 10-K, including any documents incorporated by reference, that are not historical facts, including statements about our beliefs and expectations, are “forward-looking statements” within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements preceded by, followed by or that include the words “may,” “could,” “would,” “should,” “believe,” “expect,” “anticipate,” “plan,” “estimate,” “target,” “project,” “intend” and similar words or expressions. In addition, any statements that refer to expectations, projections, or other characterizations of future events or circumstances are forward-looking statements.

These forward-looking statements, which reflect our management’s beliefs, objectives, and expectations as of the date hereof, are based on the best judgement of our management. All forward-looking statements speak only as of the date on which they are made. Such forward-looking statements are subject to certain risks, uncertainties and assumptions relating to factors that could cause actual results to differ materially from those anticipated in such statements, including, without limitation, the following: economic, social and political conditions, global economic downturns resulting from extraordinary events such as the COVID-19 pandemic and other securities industry risks; interest rate risks; liquidity risks; credit risk with clients and counterparties; risk of liability for errors in clearing functions; systemic risk; systems failures, delays and capacity constraints; network security risks; competition; reliance on external service providers; new laws and regulations affecting our business; net capital requirements; extensive regulation, regulatory uncertainties and legal matters; failure to maintain relationships with employees, customers, business partners or governmental entities; the inability to achieve synergies or to implement integration plans and other consequences associated with risks and uncertainties detailed under *Item 1A. Risk Factors* of this Form 10-K as well as in our filings with the SEC.

We caution that the foregoing list of factors is not exclusive, and new factors may emerge, or changes to the foregoing factors may occur, that could impact our business. We undertake no obligation to publicly update or revise these statements, whether as a result of new information, future events or otherwise, except to the extent required by the federal securities laws.

Executive Overview

We operate as a financial services company and provide a wide variety of financial services to our clients. Results in the businesses in which we operate are highly correlated to general economic conditions and, more specifically, to the direction of the U.S. equity and fixed-income markets and market volatility, overall market conditions, interest rates, economic, political and regulatory trends, and industry competition are among the factors which could affect us and which are unpredictable and beyond our control. These factors affect the financial decisions made by market participants who include investors and competitors, impacting their level of participation in the financial markets. In addition, in periods of reduced financial market activity, profitability is likely to be adversely affected because certain expenses remain relatively fixed, including salaries and related costs, portions of communications costs and occupancy expenses. Accordingly, earnings for any period should not be considered representative of earnings to be expected for any other period.

Acquisitions

Weeden Prime Services, LLC

Overview

Effective December 1, 2019, we acquired all of the issued and outstanding membership interests of Weeden Prime, a leading prime brokerage services provider, for a cash consideration of approximately \$7.1 million, and Weeden Prime became a wholly-owned subsidiary of Siebert.

Founded in 2007, Weeden Prime is a technology-powered prime brokerage business focused on providing institutional quality services to hedge funds. With a focus on capital raising and cutting-edge technology, Weeden Prime has created a platform which clients can leverage in seeking to grow their businesses. Weeden Prime's platform offers clients a scalable solution for prime brokerage, capital raising solutions, automated separately managed account infrastructure, exceptional client service and access to custody and clearing partners. Weeden Prime offers a comprehensive global platform that includes institutional equity, outsourced trading, automated allocation technology and sophisticated portfolio reporting.

The acquisition of Weeden Prime will diversify our customer base into the institutional market and will allow us to explore opportunities related to new clearing relationships with Goldman Sachs and Pershing. We also see substantial cross-selling opportunities for the institutional and retail clients, including partnering with institutional clients to generate new product offerings for the retail clients.

Weeden Prime historically generated approximately \$11-13 million in annual revenue and by integrating Weeden Prime into Siebert, we plan to grow this business as well as achieve economies of scale.

As a result of our recent acquisitions, we re-evaluated our reportable segments and concluded that as of December 31, 2019, Siebert is comprised of a single operating segment based on the factors related to management's decision-making framework as well as management evaluating performance and allocating resources based on assessments of Siebert from a consolidated perspective.

Assets Acquired and Liabilities Assumed

The acquisition of Weeden Prime was recorded in accordance with Accounting Standards Codification ("ASC") 805 – Business Combinations. As such, we were required to finalize the fair value of net assets of the business combination on the acquisition date. The excess of the fair value purchase price on the date of acquisition was recorded as goodwill. Adjustments were made for tax considerations.

As part of the acquisition, we acquired two intangible assets, Weeden Prime's customer relationships and Weeden Prime's trade name, the fair values of which were \$987,000 and \$70,000, respectively, as of the acquisition date. Weeden Prime is an introducing broker for the transactions of institutional customers and has maintained strong relationships with these customers. We expect to continue to benefit from the customer relationships for a foreseeable future. Weeden Prime has a respected trade name in the financial services industry for providing institutional quality services to clients. We will continue to operate Weeden Prime under this trade name for a period of six months from the date of the acquisition.

We also acquired other assets consisting mostly of receivables from clearing broker dealers and assumed liabilities consisting mostly of accounts payable and accrued expenses for which the carrying values were deemed to approximate fair value as of the date of the acquisition.

Goodwill

The acquisition resulted in approximately \$1,989,000 of goodwill which was related to a variety of opportunities such as Weeden Prime providing a new customer base of institutional clients as well as Siebert gaining access to several strategic clearing relationships. There are also substantial cost synergies to be realized and the addition of Weeden Prime will bring economies of scale in terms of operational and administrative functions as well as a skilled management team with experience in the institutional market.

Financial Results

For the first month we owned Weeden Prime, it achieved almost \$1 million in revenue and approximately \$203,000 in net income, which was an increase from months prior to the acquisition. In addition, the nature of our institutional customer base diversifies our revenue streams as the institutional customers generally increase their activity during market volatility while our retail customer base tends to be less active during market volatility. See "Note 3 – Acquisitions" for more information related to this transaction.

StockCross Financial Services, Inc.

In January 2019, we acquired approximately 15% ownership of StockCross, a clearing broker dealer that was under common ownership with Siebert. This investment in StockCross was accounted for under the equity method

and its carrying amount as of December 31, 2019 was \$3,360,000. We recognize our proportional earnings or loss from StockCross and as such, this investment contributed approximately \$66,000 of loss to our statement of income for the year ended December 31, 2019. See “*Note 7 – Equity Method Investment*” for additional detail on the equity method investment for StockCross.

Effective January 1, 2020, we acquired the remaining 85% of StockCross’ outstanding shares in exchange for 3,298,774 shares of our Common Stock and StockCross was merged with and into MSCO. As a result, the business and operations of StockCross became part of MSCO’s business and operations. As of January 1, 2020, all clearing services provided by StockCross are now performed by MSCO.

The acquisition of StockCross provides new business lines such as market-making, equity stock plan services, self-clearing and custody, IRA custodianship and securities lending. Merging StockCross into MSCO will increase our total net capital and assets under management as well as add two retail branches. MSCO provides an equity stock plan service business line that offers integrated and comprehensive solutions to corporate service clients and employee participants. See “*Note 20 – Subsequent Events*” for additional detail on the acquisition of StockCross.

Siebert AdvisorNXT, Inc.

During the first quarter of 2018, we started the preliminary rollout of our Robo-Advisor through SNXT that provides clients with an automated wealth management solution intended to maximize portfolio returns based on a client’s specific risk tolerance.

An upgraded version of our Robo-Advisor went live in mid-2019, and since then there has been an increase in the number of accounts and amount of assets on the platform as well as growth in the advisory fees generated from the Robo-Advisor. Revenue and assets under management from the Robo-Advisor for the year ended December 31, 2019 both increased approximately 70% from the prior year due to an upgraded version of the Robo-Advisor going live in mid-2019.

In the coming months, we plan to add new features and functionalities to enhance the platform and continue growth. An upgrade to the Robo-Advisor is planned to launch in mid-2020, complete with a fully integrated mobile app targeting a new generation of investors.

Park Wilshire Companies, Inc.

In March 2018, we acquired all of the issued and outstanding shares of PWC from related parties. Our acquisition of PWC has expanded our product offering to include various insurance products such as fixed annuities and property and casualty insurance. PWC continues to generate close to \$1 million in revenue a year while being a profitable entity since acquisition.

Financial Performance Metrics

The following table sets forth metrics we use in analyzing our financial performance for the periods indicated:

	<u>Year Ended December 31,</u>	
	<u>2019</u>	<u>2018</u>
Revenue	\$28,593,000	\$30,036,000
Income before income taxes	\$ 4,725,000	\$ 7,360,000
Net income	\$ 3,607,000	\$11,962,000
Year over year revenue increase / (decrease)	(5)%	129%
Income before income taxes increase / (decrease)	(36)%	219%
Income before income taxes margin	17%	25%

Year Ended December 31, 2019 Compared to Year Ended December 31, 2018

Our income before income taxes was \$4,725,000 for the year ended December 31, 2019 and decreased by \$2,635,000 or 36% from the prior year primarily due to a decrease in revenue related to principal transactions and commissions and fees due to market volatility, partially offset by the increase in commissions and fees from the acquisition of Weeden Prime as well as an increase in the advisory business line from our Robo-Advisor. This

decrease in revenue was partially offset by the decrease in employee compensation corresponding to these revenue streams such as commissions payouts and clearing fees. In addition, there was an increase in rent and occupancy expense as well as other general and administrative expenses due to the incremental rent and related office expenses of our Jersey City and Miami locations. Lastly, there was an increase in depreciation and amortization expenses related to incremental furniture, equipment and leasehold improvements as well as software purchased in 2019.

Client Account and Activity Metrics

The following tables set forth metrics we use in analyzing our client account and activity trends for the periods indicated. Retail customers are customers who have accounts with MSCO; institutional customers were acquired from Weeden Prime as part of the acquisition effective December 1, 2019.

Client Account Metrics – Retail Customers

	<u>As of December 31,</u>	
	<u>2019</u>	<u>2018</u>
Retail customer margin debit balances (in billions)	\$ 0.3	\$ 0.4
Retail customer credit balances (in billions).	\$ 0.5	\$ 0.4
Retail customer money market fund value (in billions).	\$ 0.7	\$ 0.6
Retail customer net worth (in billions)	\$ 11.9	\$ 10.0
Retail customer accounts	76,718	74,895

- Retail customer margin debit balances represents credit extended to our customers to finance their purchases against current positions
- Retail customer credit balances represents client cash held in brokerage accounts
- Retail customer money market fund value represents all retail customers accounts invested in money market funds
- Retail customer net worth represents the total value of securities and cash in the retail customer accounts before deducting margin debits
- Retail customer accounts represents the number of retail customers

Client Account Metrics – Institutional Customers

	<u>As of December 31,</u> <u>2019</u>
Institutional customer net worth (in billions)	\$1.4

- Institutional customer net worth represents the total value of securities and cash in the customer accounts after deducting margin debits and short positions

Client Activity Metrics

	<u>Year Ended December 31,</u>	
	<u>2019</u>	<u>2018</u>
Total retail trades	276,018	336,409
Average commission per retail trade.	\$ 17.86	\$ 19.59

- Total retail trades represents retail trades that generate commissions
- Average commission per retail trade represents the average commission generated for all types of retail customer trades

Year Ended December 31, 2019 Compared to Year Ended December 31, 2018

Statements of Income

Revenue

Total revenue for the year ended December 31, 2019 was \$28,593,000 and decreased by \$1,443,000 or 5% from the prior year primarily due to slower market conditions in 2019 negatively impacting revenue from commissions and

fees as well as principal transactions. Average commissions per retail trade decreased primarily due to a higher percentage of our clients' trades receiving reduced commission rates as a result of continued price competition in the industry. This decrease in revenue was partially offset by the increase in revenue from the acquisition of Weeden Prime's business as well as an increase in our advisory business line related to our Robo-Advisor.

Margin interest, marketing and distribution fees for the year ended December 31, 2019 were \$11,121,000 and increased by \$193,000 or 2% from the prior year, primarily due to the incremental institutional client activity from Weeden Prime.

Commissions and fees for the year ended December 31, 2019 were \$8,302,000 and decreased by \$1,202,000 or 13% from the prior year, primarily due to generally slower market conditions in 2019 negatively impacting overall demand for retail products. In addition, average commissions per retail trade decreased primarily due to a higher percentage of our clients' trades receiving reduced commission rates as a result of continued price competition in the industry.

Principal transactions for the year ended December 31, 2019 were \$8,061,000 and decreased by \$959,000 or 11% from the prior year, primarily due to generally slower market conditions in 2019 negatively impacting overall demand for retail products.

Advisory fees for the year ended December 31, 2019 were \$801,000 and increased by \$323,000 or 68% from the prior year, primarily due to overall expansion of the advisory business line which included revenue growth related to our Robo-Advisor.

Interest and other income for the year ended December 31, 2019 was \$308,000 and increased by \$202,000 or 191% from the prior year, primarily due to the addition of Weeden Prime's business for December.

Operating Expenses

Total operating expenses for the year ended December 31, 2019 were \$23,802,000 and increased by \$1,126,000 or 5% from the prior year due to a variety of factors. There was an increase in rent and occupancy expense as well as other general and administrative expenses due to the incremental rent and related office expenses of our Jersey City and Miami locations. Additionally, there was an increase in depreciation and amortization expenses related to incremental furniture, equipment and leasehold improvements as well as software purchased in 2019. These expenses were offset by the decrease in commissions payouts and clearing fees corresponding to the decrease in revenue streams such as commissions and fees and principal transactions.

Employee compensation and benefits for the year ended December 31, 2019 were \$12,946,000 and decreased by \$871,000 or 6% from the prior year, primarily due to lower commission payouts associated with the decrease in commissions and fees and principal transaction revenues.

Clearing fees, including execution costs for the year ended December 31, 2019 were \$2,793,000 and decreased by \$59,000 or 2% from the prior year, primarily due to the decrease in clearing and execution services associated with the lower level of trading activity.

Other general and administrative expenses for the year ended December 31, 2019 were \$2,454,000 and increased by \$595,000 or 32% from the prior year, primarily due to incremental office expenses related to the expansion of our Jersey City office and the establishment of our Miami office.

Professional fees for the year ended December 31, 2019 were \$1,912,000 and decreased by \$51,000 or 3% from the prior year, primarily due to a reduction in miscellaneous legal fees.

Rent and occupancy expenses for the year ended December 31, 2019 were \$1,401,000 and increased by \$413,000 or 42% from the prior year, primarily due to incremental rent from our new office space in Jersey City and Miami.

Technology and communications expenses for the year ended December 31, 2019 were \$1,215,000 and increased by \$207,000 or 21% from the prior year, primarily due to a higher level of technological infrastructure expansion.

Depreciation and amortization expenses for the year ended December 31, 2019 were \$983,000 and increased by \$839,000 or 583% from the prior year, primarily due to the depreciation and amortization of incremental purchases of fixed assets and software as well as the amortization related to the intangible assets acquired from Weeden Prime.

Referral fees for the year ended December 31, 2019 were \$86,000 and increased by 100% from the prior year due to the commission payouts to other brokers as referral fees related to Weeden Prime's institutional client activity in December.

Interest expense for the year ended December 31, 2019 was \$10,000 and increased by 100% from the prior year due to the interest on the promissory note entered into with Gloria E. Gebbia to finance part of the acquisition of Weeden Prime.

Loss From Equity Method Investment in Related Party

Loss from equity method investment in related party for the year ended December 31, 2019 was \$66,000 due to the Company recognizing its proportional loss from StockCross for the year ended December 31, 2019.

Provision (Benefit) For (From) Income Taxes

Provision (benefit) for (from) income taxes for the year ended December 31, 2019 was \$1,118,000 and increased by \$5,720,000, or 124% from the prior year, primarily due to the reversal of our deferred tax assets valuation allowance during the year ended December 31, 2018. See "Note 14 – Income Taxes" for additional detail.

Statements of Financial Condition

Assets

Assets as of the year ended December 31, 2019 were \$28,473,000 and increased by \$10,296,000 or 57% from the prior year, primarily due to the lease right-of-use assets recorded per the new lease accounting guidance, as well as an increase in furniture, equipment and leasehold improvements and software from the development of our technological infrastructure.

The purchase of approximately 15% of StockCross' outstanding shares resulted in the equity method investment in related party asset and the acquisition of Weeden Prime resulted in an increase in receivable from clearing broker dealers as well as a recognition of intangible assets and goodwill. Our cash decreased from the prior year corresponding to the cash paid for these acquisitions.

Liabilities

Liabilities as of the year ended December 31, 2019 were \$7,692,000 and increased by \$6,689,000 or 667% from the prior year, primarily due to the lease liabilities recorded per the new lease accounting guidance and the \$3,000,000 promissory note entered into with Gloria E. Gebbia to finance part of the acquisition of Weeden Prime.

Liquidity and Capital Resources

Cash and Cash Equivalents and Net Capital

Our cash and cash equivalents are unrestricted and are used to fund our working capital needs. Our total assets as of December 31, 2019 were approximately \$28.5 million, of which \$3.1 million, or approximately 11% consisted of cash and cash equivalents and were considered highly liquid. Our total assets as of December 31, 2018 were approximately \$18.2 million, of which \$7.2 million, or approximately 40% consisted of cash and cash equivalents and were considered highly liquid.

MSCO is subject to regulatory requirements that are intended to ensure its liquidity and general financial soundness. Under the SEC's Uniform Net Capital Rule (Rule 15c3-1 under Exchange Act), MSCO is required to maintain, at all times, at least the minimum level of net capital required under Rule 15c3-1. Since our aggregate debits may fluctuate significantly, our minimum net capital requirements may also fluctuate significantly from period to period. Siebert may make cash capital contributions to MSCO, if necessary, to meet minimum net capital requirements.

MSCO may not repay any subordinated borrowings, pay cash dividends, or make any unsecured advances or loans to Siebert or employees if such payment would result in a net capital amount of less than (a) 5% of aggregate debit balances or (b) 120% of its minimum dollar requirement.

MSCO is subject to the net capital requirements of the SEC, the NYSE and other regulatory authorities. As of December 31, 2019, MSCO's regulatory net capital was approximately \$4.4 million, which was \$4.2 million in excess of its minimum capital requirement of \$250,000. As of December 31, 2018, MSCO's regulatory net capital was approximately \$8.9 million, which was \$8.7 million in excess of its minimum capital requirement of \$250,000.

Weeden Prime, as a member of FINRA, is subject to the SEC Uniform Net Capital Rule 15c3-1. This rule requires the maintenance of minimum net capital and that the ratio of aggregate indebtedness to net capital, both as defined, shall not exceed 15 to 1 and that equity capital may not be withdrawn, or cash dividends paid if the resulting net capital ratio would exceed 10 to 1. Weeden Prime is also subject to the CFTC’s minimum financial requirements which require that Weeden Prime maintain net capital, as defined, equal to the greater of its requirements under Regulation 1.17 under the Commodity Exchange Act or Rule 15c3-1. As of December 31, 2019, Weeden Prime’s net capital was approximately \$3.9 million which was \$3.7 million in excess of its minimum requirement of \$250,000 under 15c3-1.

Statements of Cash Flow

For the year ended December 31, 2019, our income before income taxes was approximately \$0.6 million less than our cash flow from operations primarily due to a decrease in receivable from lessors and a net increase in the lease liabilities per the new lease accounting guidance. For the year ended December 31, 2018, our income before income taxes was approximately \$2.5 million greater than our cash flow from operations primarily due to an increase in receivables from clearing brokers dealers and receivable from related party for a margin deposit held by StockCross for its clearing function.

For the year ended December 31, 2019, we had positive operating cash flow. We had a significant investing cash outflow; however, it was primarily related to our acquisition of Weeden Prime and 15% of StockCross, as well as purchasing furniture, equipment and leasehold improvements and software. For the year ended December 31, 2018, we had positive operating cash flow, an investing cash outflow which was mostly related to the purchase of software, and there was no financing cash flow.

While we note that our liquid cash has decreased as of December 31, 2019 from the prior year, we note that the primary reason was the cash outflow for the acquisitions that occurred in 2019. We also note that since the change of ownership, we have had positive operating cash flow and have had no liquidity issues. We have a relatively low level of debt and there are no planned large capital expenditures for the foreseeable future. As such, we believe we will have sufficient cash flows to fund our operations.

Contractual Obligations

Leases

As of December 31, 2019, we rent office space under operating leases expiring in 2020 through 2024, and we have no financing leases. The leases call for base rent plus escalations as well as other operating expenses. On January 1, 2019, we adopted Accounting Standard Update (“ASU”) 2016-02, Leases (ASC 842) and all subsequent ASUs that modified ASC 842, and used the effective date as the date of initial application. ASC 842 affected the accounting treatment for operating lease agreements in which we are the lessee.

A modified retrospective transition approach is required, applying the new standard to all leases existing at the date of initial application.

The new standard establishes a right-of-use model that requires a lessee to recognize a lease right-of-use asset and lease liability on the statements of financial condition for all leases with a term longer than 12 months. This led to the recognition of lease right-of-use-assets and corresponding lease liabilities of \$2.8 million and \$3.1 million, respectively, as of December 31, 2019.

Future annual minimum payments for operating leases with initial terms of greater than one year as of December 31, 2019 were as follows:

<u>Year</u>	<u>Amount</u>
2020.....	\$1,410,000
2021.....	878,000
2022.....	513,000
2023.....	493,000
2024 and thereafter.....	<u>56,000</u>
Total.....	<u>\$3,350,000</u>

See “Note 8 – Leases” for more detail on our lease arrangements and corresponding disclosures.

Off-Balance Sheet Arrangements

Customer transactions are cleared through our clearing firms on a fully disclosed basis. If customers do not fulfill their contractual obligations, StockCross and NFS may charge us for any loss incurred in connection with the purchase or sale of securities at prevailing market prices to satisfy customer obligations. We regularly monitor the activity in customer accounts for compliance with margin requirements. We are exposed to the risk of loss on unsettled customer transactions if customers and other counterparties are unable to fulfill their contractual obligations. There were no material losses for unsettled customer transactions for the years ended December 31, 2019 and 2018.

Related Party Disclosures

StockCross

Our most significant related party transactions during the years ended December 31, 2019 and 2018 were related to StockCross, which was under common ownership with Siebert. In January 2019, we acquired approximately 15% ownership of StockCross, which was accounted for under the equity method. For the year ended December 31, 2019, the loss recognized from this investment in StockCross was \$66,000. Effective January 1, 2020, we acquired the remaining 85% of StockCross in exchange for 3,298,774 shares of our Common Stock and StockCross was merged with and into our broker-dealer subsidiary MSCO.

Kennedy Cabot Acquisition, LLC

KCA is an affiliate of Siebert and StockCross through common ownership. In August 2018, we acquired all of the issued and outstanding membership interests of STCH, a technology company initially tasked with developing a Robo-Advisor platform for SNXT, from KCA for approximately \$690,000. KCA provides certain administrative services for payroll and other administrative functions to Siebert.

Gloria E. Gebbia

On December 2, 2019, we entered into an agreement with Gloria E. Gebbia, our principal shareholder, for a promissory note of \$3 million to finance part of the acquisition of Weeden Prime. The term of the promissory note was one year, and interest accrues at 4% per year. The interest expense incurred for the year ended December 31, 2019 was \$10,000. The total interest will be payable upon maturity of the note on December 2, 2020, which is included in the line item “Interest Payable” on the statement of financial condition.

Park Wilshire Insurance

In March 2018, we acquired all of the issued and outstanding shares of PWC, an insurance agency, from three related parties for approximately \$110,000. There has been some revenue for PWC from related parties for the years ended December 31, 2019 and 2018; however, those amounts were immaterial. See “Note 19 – Related Party Disclosures” for additional detail.

New Accounting Pronouncements

We evaluated all recently issued and adopted accounting pronouncements and determined that other than ASU 2016-02 discussed in the section above, the pronouncements have not and will not have a material impact on our consolidated financial statements.

Recent Developments

In response to the unprecedented uncertainty related to the impact the novel coronavirus (COVID-19) pandemic is having on our operations and the financial services industry in general, we have undertaken measures to help mitigate the effects of the coronavirus on our financial condition. These measures may include reductions in operations in order to reduce our operating expenses. In addition, we may postpone potential increases in spending and acquisitions until such time as the full effects of the pandemic on the US and global economy are known.

Critical Accounting Policies

Overview

We generally follow accounting policies standard in the brokerage industry and believe that our policies appropriately reflect our financial position and results of operations. Our management team makes significant estimates that affect the reported amounts of assets, liabilities, revenues and expenses, and the related disclosure of contingent assets and liabilities included in the consolidated financial statements. The estimates relate primarily to revenue and expense items in the normal course of business as to which we receive no confirmations, invoices, or other documentation, at the time the books are closed for a period. We use our best judgment, based on our knowledge of revenue transactions and expenses incurred, to estimate the amount of such revenue and expenses. We are not aware of any material differences between the estimates used in closing our books for the last five years and the actual amounts of revenue and expenses incurred when we subsequently receive the actual confirmations, invoices or other documentation.

Our consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). The preparation of our consolidated financial statements requires us to make judgments and estimates that may have a significant impact on our financial results. We believe that the following areas are particularly subject to management’s judgments and estimates and could materially affect our results of operations and financial position. See “*Note 2 – Summary of Significant Accounting Policies*” for additional detail on our significant accounting policies.

Estimates of effective income tax rates, uncertain tax positions, deferred income taxes and related valuation allowances.

We estimate our income tax expense based on the various jurisdictions in which we conduct business. This requires us to estimate our current income tax obligations and to assess temporary differences between the carrying amounts and tax bases of assets and liabilities on our consolidated financial statements. Temporary differences result in deferred tax assets and liabilities. We must evaluate the likelihood that deferred tax assets will be realized.

Our framework for assessing the recoverability of our deferred tax assets requires a determination of whether or not there is sufficient taxable income of appropriate character within the carryback, carryforward period available under tax law. We consider of all available evidence, including:

- Taxable income in carryback years if carryback is permitted
- Future reversals of existing taxable temporary differences
- Projected future taxable income exclusive of reversing temporary difference

In assessing projected future taxable income, we consider all evidence, including:

- The nature, frequency, and amount of cumulative financial reporting income and losses in recent years
- The sustainability of recent operating profitability of Siebert
- The predictability of future operating profitability of the character necessary to realize our net deferred tax assets
- The carryforward period for the net operating losses (“NOLs”), including the effect of reversing taxable temporary differences
- Prudent and feasible actions and tax planning strategies that would be implemented, if necessary, to protect against the loss of the deferred tax assets

To the extent we determine that realization of our deferred tax assets is not “more likely than not,” we establish a valuation allowance. We considered the above factors in performing the December 31, 2018 assessment. As of December 31, 2018, we realized four consecutive quarters of pre-tax profitability generally greater than \$1 million per quarter throughout all of 2018, the first time this happened within the prior ten years and were in a net cumulative profit position for the prior three-year period. We also reassessed our ability to generate and sustain sufficient taxable income in the future in order to realize the deferred tax assets. Achieving this financial milestone as well as the evaluation of a full year of the financial impact from our acquisition of the \$4 billion in assets and an experienced

nationwide sales force from StockCross (“StockCross Retail Assets”) led to a new conclusion as of December 31, 2018 about the sustainability of projected taxable income and the realizability of the deferred tax assets. We note that we had a considerable buffer between our actual 2018 pre-tax income and the amount needed to realize our deferred tax assets.

As described in “*Note 14 – Income Taxes*”, we concluded that it was more likely than not that we would recover all of our deferred tax assets related to our NOL carryforward, with the exception of the NOLs in New York City, the state of New York and the portion of the federal NOL expected to expire unutilized due to the Section 382 limitation. As such, as of December 31, 2018, we determined to remove the valuation allowance on our deferred tax assets and recognize the asset on our statement of financial condition for the amount of the asset expected to be realized.

As of December 31, 2019, we performed a similar assessment on the realizability of our deferred tax assets and determined that sufficient positive evidence existed to conclude that it is more likely than not that our deferred tax assets were fully realizable, and therefore, a valuation allowance was not necessary.

We continue to monitor the realizability of our deferred tax assets based primarily on the above criteria on an ongoing basis. In a future period, our assessment of the above will determine the realizability of deferred tax assets and therefore the appropriateness of the valuation allowance could change based on an assessment of all available evidence, both positive and negative, in that future period. If the conclusion about the realizability of our deferred tax assets and therefore the appropriateness of the valuation allowance changes in a future period, we could record an additional substantial tax benefit or expense when that occurs. Establishing or increasing a valuation allowance results in a corresponding increase to income tax expense in our consolidated financial statements. Conversely, to the extent circumstances indicate that a valuation allowance can be reduced or is no longer necessary, that portion of the valuation allowance is reversed, reducing income tax expense. Factors that could change our future assessment of the realizability of the deferred tax assets include, but are not limited to, changes to future forecasts of taxable income, changes in the trends of margins or profitability, changes in market interest rates, commissions or fees, changes in customer attrition rate, and changes in statutory or other regulatory requirements that could limit the realizability of deferred tax assets in the future.

We must make significant judgments to calculate our provision for income taxes, our deferred tax assets and liabilities and any valuation allowance against our deferred tax assets. We must also exercise judgment in determining the need for, and amount of, any accruals for uncertain tax positions. Because the application of tax laws and regulations to many types of transactions is subject to varying interpretations, amounts reported in our consolidated financial statements could be significantly changed at a later date upon final determinations by taxing authorities.

Goodwill, Software, and Other Intangible Assets

Goodwill is recognized as a result of business combinations and represents the excess of the purchase price over the fair value of net tangible assets and identifiable intangible assets acquired. We evaluate goodwill for impairment when events or changes indicate the carrying value may not be recoverable, or at least annually.

The valuation of goodwill and acquired intangible assets requires significant judgment and estimates by management. For example, the valuation of certain finite lived intangible assets acquired required management’s estimates of future earnings and cash flows as well as judgment in determining market approaches. The useful life of the finite lived intangible assets was determined based on management’s estimate of the period over which those intangible assets are expected to provide economic benefit. Management will apply judgment in conducting impairment testing for goodwill and finite lived intangible assets, including estimates of fair value based on the income or market approach and estimates required to determine the useful lives of finite lived intangible assets.

We test long-lived tangible assets and amortizable intangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If our estimates of fair value change due to future events differing significantly from the forecasts used to determine fair value, changes in our business or other factors, we may recognize an impairment of goodwill or acquired intangible assets, which could have a material adverse effect on our financial condition and results of operations. We also evaluate the useful life of the intangible assets on an annual basis to determine if events or trends warrant a change in estimate of the useful life. Intangible assets with finite lives are amortized over their estimated useful lives; therefore, changes in the estimated useful lives could result in the recognition of an impairment or a change in the remaining life of these assets.

We have not performed any impairment testing for goodwill or intangibles since the goodwill and intangibles were generated as a result of the acquisition of Weeden Prime which was effective December 1, 2019. We will evaluate whether an impairment testing is required in future reporting periods.

See “Note 2 – Summary of Significant Accounting Policies” and “Note 9 – Goodwill and Other Intangibles, Net” for additional detail on the valuation and impairment policies governing goodwill and acquired intangible assets.

Accruals for Contingent Liabilities

Accruals for contingent liabilities related to legal and regulatory claims as well as employee healthcare expenses under our self-insured plan reflect an estimate of probable losses. In making such estimates for legal and regulatory claims, we consider many factors, including the progress of the matter, prior experience and the experience of others in similar matters, available defenses, insurance coverage, indemnification provisions and the advice of legal counsel and other experts. In making such estimates for employee healthcare expenses, we consider many factors, including trends of health insurance expenses and our insurance reserve limits. We believe that our present insurance coverage and reserves are sufficient to cover currently estimated exposures, but there can be no assurance that we will not incur liabilities in excess of recorded reserves or in excess of our insurance limits. Significant judgment is required in making these estimates, and the actual cost may be materially different than the estimated costs. *See “Note 17 – Commitments, Contingencies, and Other” for additional detail.*

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Financial Instruments Held For Trading Purposes

We do not act as a principal in derivative transactions, have no interest in any special purpose entity and have no liabilities, contingent or otherwise, for the debt of another entity.

Financial Instruments Held For Purposes Other Than Trading

We generally invest our cash and cash equivalents temporarily in dollar denominated bank account(s). These investments are not subject to material changes in value due to interest rate movements.

Customer transactions are cleared by our clearing firms on a fully disclosed basis. If customers do not fulfill their contractual obligations, StockCross and NFS may charge us for any loss incurred in connection with the purchase or sale of securities at prevailing market prices to satisfy the customers’ obligations. We regularly monitor the activity in customer accounts for compliance with our margin requirements. We are exposed to the risk of loss on unsettled customer transactions if customers and other counterparties are unable to fulfill their contractual obligations. There were no material losses for unsettled customer transactions in 2019 and 2018.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

SIEBERT FINANCIAL CORP.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Board of Directors of Siebert Financial Corp:

Opinion on the Financial Statements

We have audited the accompanying consolidated statements of financial condition of Siebert Financial Corp. & Subsidiaries (the "Company") as of December 31, 2019 and 2018, the related consolidated statements of income, changes in stockholders' equity, and cash flows for the years then ended, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and the results of its operations and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's consolidated financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ Baker Tilly Virchow Krause, LLP

We have served as the Company's auditor since 2017.

New York, New York

March 27, 2020

SIEBERT FINANCIAL CORP. & SUBSIDIARIES
CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

	<u>December 31,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
ASSETS		
Cash and cash equivalents	\$ 3,082,000	\$ 7,229,000
Cash segregated under federal regulations	110,000	—
Receivables from clearing broker dealers	6,253,000	2,030,000
Receivable from related party	1,000,000	1,000,000
Receivable from lessors	—	171,000
Other receivables	223,000	96,000
Prepaid expenses and other assets	624,000	470,000
Furniture, equipment and leasehold improvements, net	1,131,000	468,000
Software, net	1,888,000	1,137,000
Lease right-of-use assets	2,810,000	—
Equity method investment in related party	3,360,000	—
Deferred tax assets	4,981,000	5,576,000
Intangible assets, net	1,022,000	—
Goodwill	<u>1,989,000</u>	<u>—</u>
	<u>\$28,473,000</u>	<u>\$18,177,000</u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Liabilities		
Accounts payable and accrued liabilities	\$ 1,473,000	\$ 699,000
Lease incentive obligation	—	171,000
Due to clearing broker dealers and related parties	7,000	133,000
Securities sold, not yet purchased, at fair value	88,000	—
Interest payable	10,000	—
Lease liabilities	3,114,000	—
Note payable - related party	<u>3,000,000</u>	<u>—</u>
	7,692,000	1,003,000
Commitments and Contingencies		
Stockholders' equity		
Common stock, \$.01 par value; 49,000,000 shares authorized, 27,157,188 shares issued and outstanding as of December 31, 2019 and December 31, 2018	271,000	271,000
Additional paid-in capital	7,641,000	7,641,000
Retained earnings	<u>12,869,000</u>	<u>9,262,000</u>
	<u>20,781,000</u>	<u>17,174,000</u>
	<u>\$28,473,000</u>	<u>\$18,177,000</u>

See notes to consolidated financial statements.

SIEBERT FINANCIAL CORP. & SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME

	Year Ended December 31,	
	2019	2018
Revenue		
Margin interest, marketing and distribution fees	\$11,121,000	\$10,928,000
Commissions and fees	8,302,000	9,504,000
Principal transactions	8,061,000	9,020,000
Advisory fees	801,000	478,000
Interest and other income	308,000	106,000
Total Revenue	28,593,000	30,036,000
Expenses		
Employee compensation and benefits	12,946,000	13,817,000
Clearing fees, including execution costs	2,793,000	2,852,000
Other general and administrative	2,454,000	1,859,000
Professional fees	1,912,000	1,963,000
Rent and occupancy	1,401,000	988,000
Technology and communications	1,215,000	1,008,000
Depreciation and amortization	983,000	144,000
Referral fees	86,000	—
Interest expense	10,000	—
Advertising and promotion	2,000	45,000
Total Expenses	23,802,000	22,676,000
Loss from equity method investment in related party	(66,000)	—
Income before provision (benefit) for (from) income taxes	4,725,000	7,360,000
Provision (benefit) for (from) income taxes	1,118,000	(4,602,000)
Net income	\$ 3,607,000	\$11,962,000
Net income per share of common stock		
Basic and diluted	\$ 0.13	\$ 0.44
Weighted average shares outstanding		
Basic and diluted	27,157,188	27,157,188

See notes to consolidated financial statements.

SIEBERT FINANCIAL CORP. & SUBSIDIARIES
CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

	<u>Number of Shares Issued</u>	<u>\$.01 Par Value</u>	<u>Additional Paid-In Capital</u>	<u>Retained Earnings / (Accumulated Deficit)</u>	<u>Total</u>
Balance – January 1, 2018	27,157,188	\$271,000	\$7,641,000	\$ (2,700,000)	\$ 5,212,000
Net income	—	—	—	11,962,000	11,962,000
Balance – December 31, 2018	27,157,188	271,000	7,641,000	9,262,000	17,174,000
Net income	—	—	—	3,607,000	3,607,000
Balance – December 31, 2019	<u>27,157,188</u>	<u>\$271,000</u>	<u>\$7,641,000</u>	<u>\$12,869,000</u>	<u>\$20,781,000</u>

See notes to consolidated financial statements.

SIEBERT FINANCIAL CORP. & SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year Ended December 31,	
	2019	2018
Cash flows from operating activities		
Net income	\$ 3,607,000	\$11,962,000
Adjustments to reconcile net income to net cash provided by operating activities:		
Deferred income tax expense / (benefit)	595,000	(5,576,000)
Depreciation and amortization	983,000	144,000
Loss from equity method investment in related party	66,000	—
Changes in		
Receivables from clearing broker dealers	393,000	(634,000)
Receivable from related party	—	(717,000)
Receivable from lessors	171,000	(171,000)
Other receivables	(10,000)	(96,000)
Prepaid expenses and other assets	—	(236,000)
Accounts payable and accrued liabilities	(579,000)	138,000
Lease incentive obligation	(171,000)	171,000
Due to clearing broker dealers and related parties	(126,000)	6,000
Securities sold, not yet purchased, at fair value	88,000	—
Interest payable	10,000	—
Income taxes payable	—	(125,000)
Lease liabilities	304,000	—
Net cash provided by operating activities	5,331,000	4,866,000
Cash flows from investing activities		
Return of investment in equity method investment in related party	241,000	—
Equity method investment in related party	(3,665,000)	—
Purchase of furniture, equipment, and leasehold improvements	(1,010,000)	(277,000)
Purchase of software	(1,262,000)	(1,125,000)
Cash paid in a business acquisition, net of cash and cash equivalents acquired.	(3,824,000)	—
Segregated cash acquired in a business acquisition	152,000	—
Net cash used in investing activities	(9,368,000)	(1,402,000)
Net (decrease) / increase in cash, cash equivalents and cash segregated under federal regulations	(4,037,000)	3,464,000
Cash, cash equivalents and cash segregated under federal regulations - beginning of year	7,229,000	3,765,000
Cash, cash equivalents and cash segregated under federal regulations - end of year	\$ 3,192,000	\$ 7,229,000
Cash and cash equivalents - end of year	\$ 3,082,000	\$ 7,229,000
Cash segregated under federal regulations - end of year	110,000	—
Cash, cash equivalents and cash segregated under federal regulations - end of year	\$ 3,192,000	\$ 7,229,000
Supplemental cash flow information		
Cash paid during the year for income taxes	\$ 1,208,000	\$ 1,177,000

See notes to consolidated financial statements.

SIEBERT FINANCIAL CORP. & SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Organization

Siebert Financial Corp., a New York corporation incorporated in 1934, is a holding company that conducts its retail brokerage business through its wholly-owned subsidiary, Muriel Siebert & Co., Inc. (“MSCO”), a Delaware corporation and registered broker-dealer, its investment advisory business through its wholly-owned subsidiary, Siebert AdvisorNXT, Inc. (“SNXT”), a New York corporation registered with the U.S. Securities and Exchange Commission (“SEC”) as a RIA under the Investment Advisers Act of 1940, as amended, and its insurance business through its wholly-owned subsidiary, Park Wilshire Companies, Inc. (“PWC”), a Texas corporation and licensed insurance agency. Siebert conducts operations through its wholly-owned subsidiary, Siebert Technologies, LLC. (“STCH”), a Nevada limited liability company and developer of robo-advisory technology. In September 2019, the name of this subsidiary was changed from KCA Technologies, LLC. to Siebert Technologies, LLC. Siebert also offers prime brokerage services through its fifth wholly-owned subsidiary, Weeden Prime Services, LLC (“Weeden Prime”), a Delaware limited liability company and a broker-dealer registered with the SEC. For purposes of this Annual Report on Form 10-K, the terms “Siebert,” “Company,” “we,” “us,” and “our” refer to Siebert Financial Corp., MSCO, SNXT, PWC, STCH, and Weeden Prime collectively, unless the context otherwise requires.

The Company is headquartered in New York, NY, with primary operations in New Jersey and California. The Company has 18 offices throughout the U.S. and clients around the world. The Company’s SEC filings are available through the Company’s website at www.siebertnet.com, where investors can obtain copies of the Company’s public filings free of charge. The Company’s common stock (“Common Stock”), par value \$.01 per share, trades on the Nasdaq Capital Market under the symbol “SIEB.”

The Company primarily operates in the securities brokerage and asset management industry. All of the Company’s revenues for the years ended December 31, 2019 and 2018 were derived from its operations in the U.S.

As a result of its recent acquisitions, the Company re-evaluated its reportable segments and concluded that as of December 31, 2019, the Company is comprised of a single operating segment based on the factors related to management’s decision-making framework as well as management evaluating performance and allocating resources based on assessments of the Company from a consolidated perspective.

Acquisitions in 2019

Weeden Prime Services, LLC

As previously disclosed in a Current Report on Form 8-K filed on December 4, 2019, the Company completed the acquisition of 100% of the member interests in Weeden Prime. Effective December 1, 2019, Weeden Prime became a wholly-owned subsidiary of the Company and the operating results for the 31-day period ending December 31, 2019 were included in the Company’s statement of income.

StockCross Financial Services, Inc.

As previously disclosed in a Current Report on Form 8-K filed on January 25, 2019, the Company purchased approximately 15% of the outstanding shares of StockCross Financial Services, Inc. (“StockCross”), a clearing broker dealer. Subsequently, as previously disclosed in a Current Report on Form 8-K filed on January 7, 2020, the Company acquired the remaining 85% of StockCross’ outstanding shares in exchange for 3,298,774 shares of Common Stock. Effective January 1, 2020, StockCross was merged with and into MSCO and as of January 1, 2020, all clearing services provided by StockCross are now performed by MSCO. See “*Note 20 – Subsequent Events*” for additional detail on the transaction with StockCross.

Acquisitions in 2018

Siebert Technologies, LLC.

On August 21, 2018, the Company acquired all of the issued and outstanding membership interests of STCH from Kennedy Cabot Acquisition LLC, (“KCA”), one of the Company’s affiliates through common ownership, for approximately \$690,000. This transaction was accounted for as an asset acquisition. STCH is a technology company initially tasked with developing a Robo-Advisor platform for SNXT. The Robo-Advisor provides clients with an automated wealth management solution intended to maximize portfolio returns based on the client’s specific risk tolerance.

Park Wilshire Companies, Inc.

In March 2018, the Company acquired all of the issued and outstanding shares of PWC, an insurance agency, from three related parties for approximately \$110,000.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying consolidated financial statements are prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (“U.S. GAAP”) as established by the Financial Accounting Standards Board (“FASB”) to ensure consistent reporting of financial condition. The consolidated financial statements include the accounts of Siebert and its wholly-owned subsidiaries and upon consolidation, all intercompany balances and transactions are eliminated. The U.S. dollar is the functional currency of the Company and numbers are rounded for presentation purposes.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires the Company to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The Company makes significant estimates that affect the reported amounts of assets, liabilities, revenue, and expenses. The estimates relate primarily to revenue and expenses in the normal course of business as to which the Company receives no confirmations, invoices, or other documentation at the time the books are closed. The Company uses its best judgment, based on knowledge of these revenue transactions and expenses incurred, to estimate the amount of such revenue and expenses. The Company is not aware of any material differences between the estimates used in closing the Company’s books for the last five years and the actual amounts of revenue and expenses incurred when the Company subsequently receives the actual confirmations, invoices, or other documentation. Estimates are used in intangible asset valuations and useful lives, depreciation, income taxes, and the contingent liabilities related to legal and healthcare expenses. The Company also estimates the valuation allowance for its deferred tax assets based on the more likely than not criteria. The Company believes that its estimates are reasonable.

Cash and Cash Equivalents

Cash and cash equivalents are all cash balances that are unrestricted. The Company has defined cash equivalents as highly liquid investments with original maturities of less than 90 days that are not held for sale in the ordinary course of business. As of December 31, 2019 and 2018, the Company did not hold any cash equivalents.

Cash Segregated Under Federal Regulations

As of December 31, 2019, cash of \$110,000 has been segregated in a special reserve bank account for the benefit of customers.

Non-Cash Investing and Financing Activities

The Company entered into a promissory note of \$3 million with Gloria E. Gebbia to finance part of the acquisition of Weeden Prime. This was a non-cash item for the Company for the year ended December 31, 2019 as the \$3 million was paid directly from Gloria E. Gebbia to Weeden Prime. See “*Note 11 – Note Payable - Related Party*” for additional detail.

Concentrations of Credit Risk

The Company is engaged in various trading and brokerage activities whose contra-parties include broker-dealers, banks and other financial institutions.

In the event contra-parties do not fulfill their obligations, the Company may sustain a loss if the market value of the instrument is different from the contract value of the transaction. The risk of default primarily depends upon

the credit worthiness of the contra-parties involved in the transactions. It is the Company's policy to review, as necessary, the credit standing of each contra-party with which it conducts business. The Company has experienced no material historical losses in relation to its contra-parties.

As of December 31, 2019, the Company maintains its cash balances at two financial institutions. These balances are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000 per institution. The Company is subject to credit risk to the extent that the financial institution with which it conducts business is unable to fulfill its contractual obligations and deposits exceed FDIC limits.

Receivables from Clearing Broker Dealers

Retail customer transactions for the years ended December 31, 2019 and 2018, cleared, on a fully disclosed basis, through two clearing broker dealers, StockCross and NFS, the former of which is an affiliate. The Company operates on a month to month basis with the clearing broker dealers and their fees are offset against the Company's revenues on a monthly basis. Receivables from clearing broker dealers include amounts receivable as well as cash on deposit. As of the years ended December 31, 2019 and 2018, cash clearing deposits with StockCross and NFS were \$75,000 and \$50,000, respectively, which are included in the line item titled "Receivables from clearing broker dealers" on the statements of financial condition.

Institutional customer transactions for the year ended December 31, 2019 cleared, on a fully disclosed basis, through two clearing broker dealers, The Goldman Sachs Group, Inc. ("Goldman Sachs") and Pershing LLC ("Pershing"). Amounts due to the clearing broker dealers are offset against amounts due from clearing broker dealers. Receivables from clearing broker dealers are subject to clearance agreements and include the net receivable from monthly revenues as well as cash on deposit. As of the years ended December 31, 2019 and 2018, cash clearing deposits with Goldman Sachs and Pershing were approximately \$2 million and \$1.1 million, respectively, which are included in the line item titled "Receivables from clearing broker dealers" on the statements of financial condition.

The Company evaluates receivables from clearing broker dealers and other receivables for collectability noting no amount was considered uncollectable as of the years ended December 31, 2019 and 2018. No valuation allowance is recognized for these receivables as the Company does not have a history of losses from these receivables and does not anticipate losses in the future. The accounting policies for the revenue related to these receivables are detailed further in the significant accounting policy for revenue recognition.

Furniture, Equipment and Leasehold Improvements, Net

Furniture, equipment and leasehold improvements are stated at cost, net of accumulated depreciation and amortization. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets, generally not exceeding four years. Leasehold improvements are amortized over the shorter of their estimated useful life or the remaining lease term unless the lease transfers ownership of the underlying asset to the lessee, or the lessee is reasonably certain to exercise an option to purchase the underlying asset, in which case the lessee will amortize over the estimated useful life of the leasehold improvements.

Software, Net

The Company capitalizes certain costs for software, such as the Robo-Advisor, software license arrangements with a contract term of greater than 1 year, as well as other software, and amortizes the assets over the estimated useful life of the software or contract term, generally not exceeding 3 years. The Company accounts for software license arrangements with a contract term of 1 year as prepaid assets and amortizes them over the contract term. Other software costs such as routine maintenance and various data services to provide market information to customers are expensed as incurred.

The Company acquired the Robo-Advisor from STCH in August 2018. The Robo-Advisor has an estimated useful life of 3 years and the Company started to amortize it on January 1, 2019.

Equity Method Investments

Investments in which the Company has the ability to exercise significant influence, but does not control, are accounted for under the equity method of accounting and are included in the equity method investment in related party asset in the statement of financial condition. Under this method of accounting, the Company's share of the net earnings or losses of the investee is presented before the income before provision (benefit) for (from) income taxes on the statement of income.

The Company evaluates its equity method investments whenever events or changes in circumstance indicate that the carrying amounts of such investments may be impaired. If a decline in the value of an equity method investment is determined to be other than temporary, a loss is recorded in earnings in the current period.

Intangible Assets, Net

Certain identifiable intangible assets the Company acquires such as customer relationships and trade names are amortized over their estimated useful lives on a straight-line basis. Amortization expense associated with such intangible assets is included in the “Depreciation and amortization” expense on the statement of income.

The Company evaluates intangible assets for impairment on an annual basis or when events or changes indicate the carrying value may not be recoverable. The Company also evaluates the remaining useful lives of intangible assets on an annual basis or when events or changes warrants the remaining period of amortization to be revised. The Company currently does not have any intangible assets with indefinite lives other than goodwill.

Goodwill

Goodwill is recognized as a result of business combinations and represents the excess of the purchase price over the fair value of net tangible assets and identifiable intangible assets. The Company evaluates goodwill for impairment on an annual basis or when events or changes indicate the carrying value may not be recoverable. The Company has the option of performing a qualitative assessment of goodwill to determine whether it is more likely than not that the fair value of its equity is less than the carrying value. If it is more likely than not that the fair value exceeds the carrying value, then no further testing is necessary; otherwise, the Company must perform a two-step quantitative assessment of goodwill. The Company may elect to bypass the qualitative assessment and proceed directly to performing a two-step quantitative assessment.

For the year ended December 31, 2019, the Company concluded there have been no impairments to the carrying value of the Company’s goodwill during the periods presented.

Revenue Recognition and Other Income

On January 1, 2018, the Company adopted the new revenue recognition standard ASC 606, Revenue from Contracts with Customers, on the modified retrospective method (i.e., cumulative method). The Company has elected the modified retrospective method which did not result in a cumulative-effect adjustment at the date of adoption. The implementation of this new standard had no material impact on the Company’s consolidated financial statements for the years ended December 31, 2019 and 2018.

Revenue from contracts with customers includes commissions and fees, principal transactions, and advisory fees. The recognition and measurement of revenue is based on the assessment of individual contract terms. Significant judgment is required to determine whether performance obligations are satisfied at a point in time or over time; how to allocate transaction prices where multiple performance obligations are identified; when to recognize revenue based on the appropriate measure of the Company’s progress under the contract; and whether constraints on variable consideration should be applied due to uncertain future events. For the years ended December 31, 2019 and 2018, there were no costs capitalized related to obtaining or fulfilling a contract with a customer, and thus the Company has no balances for contract assets or contract liabilities.

As of December 31, 2019, the acquisition of new entities did not impact the Company’s existing revenue streams as the acquired entities have consistent application of the revenue recognition guidance.

Advertising Costs

Advertising costs are expensed as incurred and were \$2,000 and \$45,000 for the years ended December 31, 2019 and 2018, respectively.

Income Taxes

The results of operations are included in the consolidated federal and state income tax return of the Company as well as the consolidated or standalone state and local income tax returns of the Company and/or its subsidiaries. The amount of current and deferred taxes payable or refundable is recognized as of the date of the consolidated financial statements, utilizing currently enacted tax laws and rates. Deferred tax expenses or benefits are recognized in the consolidated financial statements for the changes in deferred tax liabilities or assets between years.

The Company records accruals for uncertain tax positions when the Company believes that it is not more likely than not that the tax position will be sustained on examination by the taxing authorities based on the technical merits of the position. The Company adjusts these accruals when facts and circumstances change, such as the closing of a tax audit or the refinement of an estimate. The Company had no uncertain tax positions as of December 31, 2019 and 2018. Income taxes receivable as of December 31, 2019, and 2018, were \$141,000 and \$79,000, respectively, which are included in the line item titled “Prepaid expenses and other assets” on the statement of financial condition.

The Company recognizes deferred tax assets to the extent that the Company believes these assets are more likely than not to be realized. In making such a determination, the Company considers all available positive and negative evidence, including future reversal of existing taxable temporary differences, projected future taxable income, tax-planning strategies, and results of recent operations. To the extent the Company determines that realization of deferred tax assets is not more likely than not, the Company records a valuation allowance for the deferred tax assets. As a result, the amount of the deferred tax assets considered realizable could be reduced in the near term if estimates of future taxable income are reduced. Such an occurrence could materially impact the Company’s consolidated financial statements.

Capital Stock

The authorized capital stock of the Company consists of a single class of common stock.

Per Share Data

Basic earnings (loss) per share is calculated by dividing net income (loss) by the weighted average outstanding common shares during the year. Diluted earnings per share is calculated by dividing net income by the number of shares outstanding under the basic calculation and adding, all dilutive securities, which consist of options. The Company has no dilutive securities as of December 31, 2019 and 2018.

Accounting for Acquisitions

ASC 805 is used for accounting in business acquisitions. ASC 805 requires that goodwill be recognized separately from assets acquired and liabilities assumed at their acquisition date fair values. Goodwill, as of the date of acquisition, is determined as the excess of the consideration transferred net of the acquisition date fair values of assets acquired and liabilities assumed. Fair value estimates at acquisition date may be assessed internally or externally using third parties. As part of the valuation and appraisal process, the third-party appraiser prepares a report assigning estimated acquisition date fair values to assets and liabilities. These fair value estimations are subjective and require careful consideration and sound judgment. Management reviews the third-party reports for fairness of the assigned values.

Recently Issued Accounting Pronouncements

ASU 2018-15 – In August 2018, the FASB issued ASU 2018-15, Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract, which requires customers to apply the same criteria for capitalizing implementation costs incurred in a cloud computing arrangement that is hosted by the vendor as they would for an arrangement that has a software license. The standard is effective for interim and annual periods beginning after December 15, 2019 and early adoption is permitted. The standard can be adopted prospectively or retrospectively. The Company is currently evaluating the expected impact of this new standard; however, the Company believes there will be no material impact to its consolidated financial statements.

ASU 2017-04 – In January 2017, the FASB amended the guidance to simplify the test for goodwill impairment by eliminating Step 2 from the goodwill impairment test. The amended guidance requires the Company to perform its annual goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. An impairment charge should be recognized at the amount by which the carrying amount exceeds the fair value of the reporting unit; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. Income tax effects resulting from any tax-deductible goodwill should be considered when measuring the goodwill impairment loss, if applicable. The Company will still have the option to perform a qualitative assessment to conclude whether it is more likely than not that the carrying amount of the Company exceeds its fair value. The guidance will be effective for interim and annual periods beginning January 1, 2020, and must be applied prospectively. Early adoption is permitted. The Company is currently evaluating the expected impact of this new standard; however, the Company believes there will be no material impact to its consolidated financial statements.

Recently Adopted Accounting Pronouncements

ASU 2016-02 – In February 2016, the FASB established ASC 842, Leases, by issuing ASU 2016-02, which requires lessees to recognize leases on-balance sheet and disclose key information about leasing arrangements. The new standard establishes a right-of-use model that requires a lessee to recognize a lease right-of-use asset and lease liability on the statement of financial condition for all leases with a term longer than 12 months. Leases will be classified as finance or operating, with classification affecting the pattern and classification of expense recognition in the statement of income. The new standard is effective for the Company on January 1, 2019, with early adoption permitted. The Company adopted the new standard on its effective date. A modified retrospective transition approach is required, applying the new standard to all leases existing at the date of initial application. An entity may choose to use either (1) its effective date or (2) the beginning of the earliest comparative period presented in the consolidated financial statements as its date of initial application. The Company adopted the new standard on January 1, 2019 and used the effective date as the date of initial application. Consequently, financial information will not be updated and the disclosures required under the new standard will not be provided for dates and periods before January 1, 2019. As of December 31, 2019, the Company recognized lease right-of-use assets of approximately \$2.8 million and corresponding lease liabilities of approximately \$3.1 million.

The new standard provides a number of optional practical expedients in transition. The Company elected the “package of practical expedients,” which permits the Company not to reassess under the new standard the Company’s prior conclusions about lease identification, lease classification and initial direct costs. The Company has not elected the hindsight practical expedient at transition.

The new standard also provides practical expedients for an entity’s ongoing accounting. The Company elected the short-term lease recognition exemption for all leases that qualify. This means, for those leases that qualify, the Company will not recognize lease right-of-use assets or lease liabilities.

3. Acquisitions

Weeden Prime

Weeden Prime is a Delaware limited liability company originally organized as a corporation under the laws of the State of Florida in 2007. Weeden Prime is a registered broker-dealer with the SEC and Commodity Futures Trading Commission (“CFTC”), and is a member of the Financial Industry Regulatory Authority, Inc. (“FINRA”), National Futures Association (“NFA”), and Securities Investor Protection Corporation (“SIPC”). Weeden Prime’s operations consist primarily of trade execution and risk management services for customers and is an introducing broker for the transactions of institutional customers.

Overview of Acquisition

Prior to being acquired by the Company, Weeden Prime was comprised of two members, Weeden Investors L.P. (“WILP”), a Delaware limited partnership, and Weeden Securities Corporation (“WSC”), a Delaware corporation, and was managed by a Board of Managers. Weeden Prime has maintained all of its registrations and licenses with the SEC, CFTC, FINRA, NFA, and SIPC as well as its agreements with some of its clearing broker dealers that were in place before its acquisition by the Company.

Effective December 1, 2019, the Company purchased 100% of the member interests of Weeden Prime from WILP and WSC pursuant to an Equity Interests Purchase Agreement and Weeden Prime became a wholly-owned subsidiary of the Company. The purchase price was approximately \$7.1 million paid in cash, for which the Company borrowed \$3 million in a promissory note payable to Gloria E. Gebbia. The operating results for the 31-day period ending December 31, 2019 were included in the Company’s statement of income for the year ended December 31, 2019.

Weeden Prime will provide a new customer base of institutional clients and several strategic clearing relationships for the Company. In addition, there are cross-selling opportunities for the institutional and retail clients, including partnering with institutional clients to generate new product offerings for the retail clients. Weeden Prime will bring economies of scale in terms of operational and administrative functions as well as a skilled management team within the institutional space to the Company.

Accounting for Acquisition

The merger will be accounted for under the acquisition method of accounting for business combinations pursuant to ASC 805 - Business Combinations. ASC 805, requires, among other things, that the assets acquired and

liabilities assumed be recognized at their fair values as of the proposed acquisition date. ASC 820 - Fair Value Measurements, which establishes a framework for measuring fair values, defines fair value as “the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.”

Allocation of Purchase Price

The Company was required to allocate the Weeden Prime purchase price to tangible and identifiable intangible assets acquired and liabilities assumed based on their fair values as of November 30, 2019. The excess of the purchase price over those fair values is recorded as goodwill. As of December 31, 2019, the Company completed its allocation of the Weeden Prime purchase price.

In determining the fair value of assets acquired and liabilities assumed, the Company primarily used discounted cash flow analyses and market approaches. Inputs to the discounted cash flow analyses and other aspects of the allocation of purchase price require judgment. The more significant inputs used in the discounted cash flow analyses and other areas of judgment include assumptions such as future revenue growth or attrition rates, projected margins, discount rates used to present value future cash flows, the amount of synergies expected from the acquisition, and the economic useful life of assets.

In accordance with ASC 805, the Company was required to finalize the fair value of net assets of the business combination on the acquisition date. The excess of the fair value purchase price on the date of acquisition was recorded as goodwill. Adjustments were made for tax considerations.

The following table summarizes the Company’s allocation of the purchase price as of the date of acquisition:

<u>Purchase Price Allocation</u>	<u>Estimated Fair Value</u>
Cash and cash equivalents	\$ 301,000
Cash segregated under federal regulations	152,000
Receivables from clearing broker dealers	4,616,000
Furniture, equipment and leasehold improvements, net	41,000
Software, net	51,000
Intangible assets, net	1,057,000
Lease right-of-use assets	214,000
Other assets	<u>271,000</u>
Total Assets acquired	6,703,000
Accounts payable and accrued liabilities	1,353,000
Lease liabilities	<u>214,000</u>
Total Liabilities acquired	1,567,000
Net Assets acquired	5,136,000
Goodwill	<u>1,989,000</u>
Purchase price	<u>\$7,125,000</u>

The transaction resulted in \$1,989,000 of goodwill which consisted of Weeden Prime providing a new customer base of institutional clients, several strategic clearing relationships, as well as substantial cross-selling opportunities for the institutional and retail clients. The addition of Weeden Prime will bring economies of scale in terms of operational and administrative functions as well as a skilled management team within the institutional space to Siebert. All of the goodwill is expected to be deductible for tax purposes.

Financial Results from Weeden Prime

The following table summarizes the revenue and net income from continuing operations of Weeden Prime included in the Company’s statement of income for the year ending December 31, 2019 since the date of acquisition (for the 31-day period ending December 31, 2019):

Weeden Prime	
Revenue	\$968,000
Net income from continuing operations	\$203,000

Pro Forma Statements

The following pro forma summary presents consolidated statements of income of the Company as if the acquisition of Weeden Prime had occurred on January 1, 2018, inclusive of pro forma adjustments (unaudited):

	Year Ended December 31,	
	2019	2018
Revenue	\$39,746,000	\$42,987,000
Net income	\$ 2,485,000	\$11,102,000

These pro forma results include adjustments made for the consolidation of both entities. These pro forma results align Weeden Prime's presentation to the Company's accounting policy in relation to reporting interest revenue net of interest expense and to recalculate Weeden Prime's depreciation and amortization using the Company's assumptions for estimated useful lives. These adjustments also take into consideration the amortization of the intangible assets acquired in the transaction as well as the tax effect of pro forma adjustments using an estimated combined statutory rate of 28.0%.

Additionally, these pro forma results reflect the method of payment of the purchase price of approximately \$7.1 million via cash and the promissory note, the acquisition of intangible assets and goodwill, as well as the elimination of Weeden Prime's equity upon consummation of the acquisition.

The Company notes that pro forma data may not be indicative of the results that would have been obtained had these events occurred at the beginning of the periods presented, nor is it intended to be a projection of future results.

4. Receivables from and Payable to Clearing Broker Dealers and Related Parties

Amounts receivable from / payable to clearing brokers dealers, related parties and other organizations consisted of the following as of the periods indicated:

	As of December 31,	
	2019	2018
Receivable from clearing broker dealers		
NFS	\$1,328,000	\$1,664,000
StockCross	883,000	310,000
Goldman Sachs	2,841,000	—
Pershing Capital	1,192,000	—
Other receivables	9,000	56,000
Total Receivable from clearing broker dealers	\$6,253,000	2,030,000
Receivable from related party		
StockCross	\$1,000,000	\$1,000,000
Total Receivable from related party	\$1,000,000	\$1,000,000
Due to clearing broker dealers and related parties		
NFS	\$ —	\$ 58,000
StockCross	7,000	46,000
MSCO	—	29,000
Total Due to clearing broker dealers and related parties	\$ 7,000	\$ 133,000

5. Furniture, Equipment and Leasehold Improvements, Net

Furniture, equipment and leasehold improvements consisted of the following as of the periods indicated:

	As of December 31,	
	2019	2018
Leasehold improvements	\$1,389,000	\$ 545,000
Equipment	170,000	52,000
Furniture and fixtures	134,000	—
Total Furniture, equipment, and leasehold improvements	1,693,000	597,000
Less accumulated depreciation and amortization	(562,000)	(129,000)
Total Furniture, equipment, and leasehold improvements, net	\$1,131,000	\$ 468,000

6. Software, Net

Software consisted of the following as of the periods indicated:

	As of December 31,	
	2019	2018
Robo-Advisor	\$ 763,000	\$ 763,000
Other Software	1,771,000	459,000
Total Software	2,534,000	1,222,000
Less accumulated amortization – Robo-Advisor	(254,000)	—
Less accumulated amortization – Other software	(392,000)	(85,000)
Total Software, net	\$1,888,000	\$1,137,000

The Company generally recognizes software initially at cost and amortizes it over the estimated useful life of 3 years. In line with the Company's policy, the basis for determining the amount capitalized for the Robo-Advisor software was determined based on the price paid to acquire STCH. As of December 31, 2019, the Company estimates future amortization of software assets of \$852,000, \$747,000, \$269,000, and \$20,000 in the years ended December 31, 2020, 2021, 2022, and 2023, respectively.

7. Equity Method Investments

In January 2019, the Company purchased approximately 15% of StockCross' outstanding shares. The Company purchased 922,875 shares of StockCross at a per share price of approximately \$3.97, which was representative of the fair value as of the transaction date. The Company's ownership in StockCross is accounted for under the equity method of accounting.

In determining whether the investment in StockCross should be accounted for under the equity method of accounting, the Company considered the guidance under ASC 323, Investments – Equity Method and Joint Ventures. Although the Company maintains approximately 15% ownership interest in StockCross, the Company evaluated the positive evidence related to criteria such as common representation on the board of directors, participation in policy-making processes, material intra-entity transactions, interchange of managerial personnel and technological interdependency of the Company and StockCross. Based on these criteria, the Company determined that it was able to exercise significant influence of StockCross, and therefore the equity method of accounting was used for this transaction.

Under the equity method, the Company recognizes its share of StockCross' loss in the loss from equity method investment in related party line item on the statement of income. The Company has elected to classify distributions received from equity method investees using the cumulative earnings approach. For the year ended December 31, 2019, the loss recognized from the Company's investment in StockCross was \$66,000. This investment is reported in the equity method investment in related party asset in the statement of financial condition. In September 2019, StockCross made a \$1.6 million cash distribution to its shareholders, of which the Company received \$241,000, which reduced the carrying amount of the investment in StockCross. As of December 31, 2019, the carrying amount of the investment in StockCross was approximately \$3,360,000.

The Company evaluates its equity method investments for impairment when events or changes indicate the carrying value may not be recoverable. If the impairment is determined to be other-than-temporary, the Company will recognize an impairment loss equal to the difference between the expected realizable value and the carrying value of the investment. As of December 31, 2019, the fair value of the investment in StockCross is not estimated because there were no identified events or changes in circumstances that may have a significant adverse effect on the fair value of the investment and thus, no impairment was recorded.

Below is a table showing the summary from the consolidated statements of operations and the consolidated statements of financial condition for StockCross for the periods indicated (unaudited):

	Year Ended December 31,	
	2019	2018
Revenue	\$14,823,000	\$13,340,000
Operating income / (loss)	\$ (508,000)	\$ (929,000)
Net income / (loss)	\$ (420,000)	\$ (691,000)

	<u>As of December 31,</u>	
	<u>2019</u>	<u>2018</u>
Assets	\$514,925,000	\$595,091,000
Liabilities	\$499,211,000	\$577,528,000
Stockholder's Equity	\$ 15,714,000	\$ 17,563,000

8. Leases

A lease is defined as a contract, or part of a contract, that conveys the right to control the use of identified property, plant or equipment for a period of time in exchange for consideration. On January 1, 2019, the Company adopted ASU 2016-02, Leases (ASC 842) and all subsequent ASUs that modified ASC 842. For the Company, ASC 842 affected the accounting treatment for operating lease agreements in which the Company is the lessee.

As of December 31, 2019, the Company rents office space under operating leases expiring in 2020 through 2024, and the Company has no financing leases. The leases call for base rent plus escalations as well as other operating expenses. The following table represents the Company's lease right-of-use assets and lease liabilities on the statement of financial condition. The Company elected not to include short-term leases (i.e., leases with initial terms of twelve months or less), or equipment leases (deemed immaterial) on the statement of financial condition.

As of December 31, 2019, the Company does not believe that any of the renewal options under the existing leases are reasonably certain to be exercised; however, the Company will continue to assess and monitor the lease renewal options on an ongoing basis.

	<u>As of December 31, 2019</u>
Assets	
Lease right-of-use assets	\$2,810,000
Liabilities	
Lease liabilities	\$3,114,000

The calculated amounts of the lease right-of-use assets and lease liabilities in the table above are impacted by the length of the lease term and the discount rate used to present value the minimum lease payments. The Company leases some miscellaneous office equipment, but they are immaterial and therefore the Company records the costs associated with this office equipment on the statement of income rather than capitalizing them as lease right-of-use assets. The Company determined a discount rate of 5.0% would approximate the Company's cost to obtain financing given its size, growth, and risk profile.

Lease Term and Discount Rate

Weighted average remaining lease term – operating leases (in years)	3.0
Weighted average discount rate – operating leases	5.0%

The following table represents lease costs and other lease information. The Company has elected the practical expedient to not separate lease and non-lease components, and as such, the variable lease cost primarily represents variable payments such as common area maintenance and utilities which are determined by the leased square footage in proportion to the overall office building.

	<u>Year Ended December 31, 2019</u>
Operating lease cost	\$ 905,000
Short-term lease cost	446,000
Variable lease cost	50,000
Sublease income	—
Total Rent and occupancy	<u>\$1,401,000</u>
Cash paid for amounts included in the measurement of lease liabilities	
Operating cash flows from operating leases	\$ 928,000
Lease right-of-use assets obtained in exchange for new lease liabilities	
Operating leases	\$3,817,000

Lease Commitments

Future annual minimum payments for operating leases with initial terms of greater than one year as of December 31, 2019 were as follows:

Year	Amount
2020.....	\$1,410,000
2021.....	878,000
2022.....	513,000
2023.....	493,000
2024.....	56,000
Thereafter	—
Remaining balance of lease payments.....	3,350,000
Difference between undiscounted cash flows and discounted cash flows.....	236,000
Lease liabilities	\$3,114,000

Rent and occupancy expenses were \$1,401,000 and \$988,000 for the years ended December 31, 2019 and 2018, respectively.

9. Goodwill and Intangible Assets, Net

Goodwill

As of December 31, 2019, the Company's carrying amount of goodwill was \$1,989,000, all of which came from the Company's acquisition of Weeden Prime, and there was no goodwill as of December 31, 2018. See "Note 3 – Acquisitions" for more detail on the nature of the goodwill acquired from Weeden Prime.

The Company will assess the goodwill recognized as a result of the Weeden Prime acquisition in a future period for potential impairment if there are any indicators that the fair value recorded will be not be recovered.

Intangible Assets, Net

The Company recorded intangible assets which are subject to amortization over their estimated useful lives. As part of the acquisition of Weeden Prime, the Company acquired two intangible assets, Weeden Prime's customer relationships and Weeden Prime's trade name. Weeden Prime is an introducing broker for the transactions of institutional customers and has maintained relationships with these customers. The Company expects to continue to benefit from the customer relationships for a foreseeable future. Weeden Prime has a respected trade name in the financial services industry for providing quality services to clients. The Company will continue to operate Weeden Prime under this trade name for a period of six months from the acquisition date. The intangible assets are deductible for tax purposes.

The following table summarizes information related to the intangible assets as of the dates indicated.

	Date Acquired	Original Useful Life (Years)	Remaining Useful Life (Years)	As of December 31, 2019		
				Gross Amount	Accumulated Amort	Net Amount
				Weeden Prime Customer Relationships ...	11/30/19	6.0 years
Weeden Prime Trade Name	11/30/19	0.5 years	0.4 years	70,000	12,000	58,000
Total Intangible assets.....				\$1,057,000	\$35,000	\$1,022,000

The amortization expense for the year ended December 31, 2019 was \$35,000 and the weighted average amortization period as of December 31, 2019 was 5.6 years.

The Company expects its aggregate annual amortization expense for existing amortizable intangible assets for the below periods to be as follows:

	<u>Amount</u>
2020.....	\$ 223,000
2021.....	165,000
2022.....	165,000
2023.....	165,000
2024.....	165,000
2025.....	<u>139,000</u>
Total future amortization expense	<u>\$1,022,000</u>

10. Fair Value Measurements

ASC 820 defines fair value, establishes a framework for measuring fair value, and establishes a hierarchy of fair value inputs. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market. Valuation techniques that are consistent with the market, income, or cost approach, as specified by ASC 820, are used to measure fair value.

The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels:

Level 1 - Quoted prices (unadjusted) in active markets for an identical asset or liability that the Company can assess at the measurement date.

Level 2 - Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 - Unobservable inputs for the asset or liability.

The availability of observable inputs can vary from security to security and is affected by a variety of factors, such as the type of security, the liquidity of markets, and other characteristics particular to the security. To the extent that the valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. As such, the degree of judgment exercised in determining fair value is greatest for instruments categorized in level 3.

The inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level in the fair value hierarchy within which the fair value measurement falls in its entirety is determined based on the lowest level input that is significant to the fair value measurement.

Fair value is a market-based measure considered from the perspective of a market participant rather than an entity-specific measure. Therefore, even when market assumptions are not readily available, the Company's own assumptions are set to reflect those that the Company believes market participants would use in pricing the asset or liability at the measurement date.

A description of the valuation techniques applied to the Company's major categories of assets and liabilities measured at fair value on a recurring basis is as follows:

U.S. Government Securities: U.S. government securities are valued using quoted market prices and as such, valuation adjustments are not applied. Accordingly, U.S. government securities are generally categorized in level 1 of the fair value hierarchy.

Municipal Securities: Municipal securities are valued using recently executed transactions, market price quotations (when observable), bond spreads from independent external parties such as vendors and brokers, adjusted for any basis difference between cash and derivative instruments. The spread data used is for the same maturity as the bond. Municipal securities are generally categorized in level 2 of the fair value hierarchy.

Corporate Bonds and Convertible Preferred Stock: The fair value of corporate bonds and convertible preferred stock are determined using recently executed transactions, market price quotations (when observable), bond spreads,

or credit default swap spreads obtained from independent external parties such as vendors and brokers, adjusted for any basis difference between cash and derivative instruments. The spread data used is for the same maturity as the bond. If the spread data does not reference the issuer, then data that references a comparable issuer is used. When position-specific external price data is not observable, fair value is determined based on either benchmarking to similar instruments or cash flow models with yield curves, bond, or single-name credit default swap spreads and recovery rates as significant inputs. Corporate bonds and convertible preferred stocks are generally categorized in level 2 of the fair value hierarchy.

Exchange-Traded Equity Securities: Exchange-traded equity securities are valued based on quoted prices from the exchange. To the extent these securities are actively traded, valuation adjustments are not applied, and they are categorized in level 1 of the fair value hierarchy; otherwise, they are categorized in level 2 or level 3 of the fair value hierarchy.

Certificates of Deposit: Certificates of deposit included in investments are valued at cost, which approximates fair value. These are categorized within segregated investments in level 2 of the fair value hierarchy.

Unit Investment Trusts: Units of unit investment trusts are carried at redemption value, which represents fair value. Units of unit investment trusts are categorized in level 1 of the fair value hierarchy.

The following table presents the Company’s fair value hierarchy for assets and liabilities measured at fair value on a recurring basis as of December 31, 2019:

Securities sold, not yet purchased, at fair value	Level 1	Level 2	Level 3	Total
Equity securities	\$88,000	—	—	\$88,000
Total Securities sold, not yet purchased, at fair value	\$88,000	—	—	\$88,000

11. Note Payable - Related Party

On December 2, 2019, the Company entered into an agreement with Gloria E. Gebbia, the Company’s principal shareholder, for a promissory note of \$3 million to finance part of the acquisition of Weeden Prime. The term of the promissory note was one year and interest accrues at 4% per year. The interest expense incurred for the year ended December 31, 2019 was \$10,000. The total interest will be payable upon maturity of the note on December 2, 2020, which is included in the line item “Interest Payable” on the statement of financial condition.

12. Revenue Recognition

The primary sources of revenue for the Company are as follows:

Margin Interest, Marketing and Distribution fees

Margin interest, marketing and distribution fees consists of two components: margin interest and 12b1 fees. Margin interest is the net interest charged to customers for holding financed margin positions, and 12b1 fees are fees paid to the Company related to trailing payments from mutual funds as a result of prior sales of mutual funds to customers. Margin interest, marketing and distribution fees are recorded as earned.

Commissions and Fees

The Company earns commission revenue for executing trades for clients in individual equities, options, insurance products, futures, fixed income securities, as well as certain third-party mutual funds and ETFs. Commission revenue associated with combined trade execution and clearing services, as well as trade execution services on a standalone basis, is recognized at a point in time on the trade date when the performance obligation is satisfied. The performance obligation is satisfied on the trade date because that is when the underlying financial instrument or purchaser is identified, the pricing is agreed upon and the risks and rewards of ownership have been transferred to/from the customer.

Principal Transactions

Principal transactions primarily represent riskless transactions in which the Company, after executing a solicited order, buys or sells securities as principal and at the same time buys or sells the securities with a markup or markdown to satisfy the order. Principal transactions are recognized at a point in time on the trade date when the performance

obligation is satisfied. The performance obligation is satisfied on the trade date because that is when the underlying financial instrument or purchaser is identified, the pricing is agreed upon and the risks and rewards of ownership have been transferred to/from the customer.

Advisory Fees

The Company earns advisory fees associated with managing client assets. The performance obligation related to its revenue stream is satisfied over time; however, the advisory fees are variable as they are charged as a percentage of the client's total asset value, which is determined at the end of the quarter.

Interest and Other Income

The Company earns interest from generated in clients' accounts and on the Company's bank balances and is recorded as earned. The Company earns miscellaneous income from various sources which is also recorded as earned.

The following table presents the major revenue categories and when each category is recognized:

Revenue Category	Year Ended December 31,		Timing of Recognition
	2019	2018	
Trading Execution and Clearing Services			
Commissions and fees	\$ 8,302,000	\$ 9,504,000	Recorded on trade date
Principal transactions	8,061,000	9,020,000	Recorded on trade date
Advisory fees	<u>801,000</u>	<u>478,000</u>	Recorded as earned
Total Trading Execution and Clearing Services	17,164,000	19,002,000	
Other Income			
Margin interest, marketing and distribution fees			
Margin interest	8,134,000	7,663,000	Recorded as earned
12b1 fees	<u>2,987,000</u>	<u>3,265,000</u>	Recorded as earned
Total Margin interest, marketing and distribution fees	11,121,000	10,928,000	
Interest and other income	<u>308,000</u>	<u>106,000</u>	Recorded as earned
Total Other Income	<u>11,429,000</u>	<u>11,034,000</u>	
Total Revenue	<u>\$28,593,000</u>	<u>\$30,036,000</u>	

The following table presents each revenue category and its related performance obligation:

Revenue Stream	Performance Obligation
Commissions and fees, Principal transactions, Advisory fees	Provide security trading services to customer and act as agent
Margin interest, marketing and distribution fees, Interest and other income	n/a

Disaggregation of Revenue

The following table presents a breakdown of the Company's revenue between the amounts attributed to the retail customer accounts that were originally part of Siebert ("Legacy Siebert") vs. the retail customer accounts the Company acquired from StockCross as part of the transaction that closed in December 2017 ("StockCross Retail Assets"):

	Year Ended December 31,	
	2019	2018
Revenue from Margin interest, marketing and distribution fees		
Margin interest, marketing and distribution fees – Legacy Siebert	\$ 9,723,000	\$ 9,674,000
Margin interest, marketing and distribution fees – StockCross Retail Assets	1,398,000	1,254,000
Total Revenue from Margin interest, marketing and distribution fees	<u>\$11,121,000</u>	<u>\$10,928,000</u>

	<u>Year Ended December 31,</u>	
	<u>2019</u>	<u>2018</u>
Revenue from Principal transactions		
Principal transactions – Legacy Siebert	\$ 2,154,000	\$ 1,894,000
Principal transactions – StockCross Retail Assets	<u>5,907,000</u>	<u>7,126,000</u>
Total Revenue from Principal transactions	\$ 8,061,000	\$ 9,020,000
Revenue from Commissions and fees		
Commissions and fees – Legacy Siebert	\$ 7,037,000	\$ 7,792,000
Commissions and fees – StockCross Retail Assets	<u>1,265,000</u>	<u>1,712,000</u>
Total Revenue from Commissions and fees	\$ 8,302,000	\$ 9,504,000
Additional Revenue:		
Advisory fees – Legacy Siebert	801,000	478,000
Interest – Legacy Siebert	<u>308,000</u>	<u>106,000</u>
Total Revenue	\$28,593,000	\$30,036,000

Soft Dollar Arrangement

As a result of the acquisition of Weeden Prime, the Company has soft dollar and commission sharing arrangements with customers that fall both within, and outside of, the safe harbor provisions of Rule 28(e) of the Securities Exchange Act of 1934 (“Rule 28(e)”), as amended. These soft dollar arrangements were determined to be a separate performance obligation that should be allocated a portion of the transaction price.

Under these arrangements, the Company charges additional dollars on customer trades and uses these fees to pay third parties for research, brokerage services, market data, and related expenses (“research services”) on behalf of clients. The Company is an agent in this arrangement, as it does not control the research services before they are transferred to the customer. As such, the revenue from these agreements are recognized net of cost in the statement of income on the line item titled “Commissions and fees.” For every other revenue transaction, the Company is the principal and there are no agents involved in providing the services; therefore, the revenue is recognized gross.

The Company paid client expenses approximately \$48,000 for December 2019 and had an outstanding receivable and payable of approximately \$31,000 and \$158,000, respectively, as of December 31, 2019. The receivable and payable are within the line items titled “Other receivables” and “Accounts payable and accrued liabilities,” respectively, on the statement of financial condition.

As of December 31, 2019, no allowance for uncollectible commissions was necessary as management believes all commissions receivable and prepaid research services expenses will be realized.

13. Referral Fees

Upon the acquisition of Weeden Prime, the Company has agreements with various third parties to share commissions and pay fees as defined in the respective agreements. These expenses totaled approximately \$86,000 for the year ended December 31, 2019, which are presented in the line item titled “Referral fees” in the statement of income.

14. Income Taxes

Provision (benefit) for (from) income taxes consists of the following:

Current income tax expense, which represents the amount of federal tax and state and local tax currently payable, including interest and penalties and amounts accrued for unrecognized tax benefits, if any, and;

Deferred income tax expense (benefit), which represents the net change in the deferred tax assets balance during the year, including any change in the valuation allowance for the deferred tax assets, if any. For the year ended December 31, 2019, there was no change in the valuation allowance for the deferred tax assets. For the year ended December 31, 2018, based on the more likely than not criteria, the Company reversed 100% of the valuation allowance on the deferred tax assets.

The following table presents the components of provision (benefit) for (from) income taxes for the periods indicated:

	<u>Year Ending December 31,</u>	
	<u>2019</u>	<u>2018</u>
Current income tax expense		
Federal	\$ 271,000	\$ 948,000
State and local	<u>252,000</u>	<u>26,000</u>
Total Current income tax expense.	523,000	974,000
Deferred income tax expense (benefit)		
Federal	\$ 312,000	\$(3,248,000)
State and local	<u>283,000</u>	<u>(2,328,000)</u>
Total Deferred income tax expense (benefit)	<u>595,000</u>	<u>(5,576,000)</u>
Total Provision (benefit) for (from) income taxes	<u><u>\$1,118,000</u></u>	<u><u>\$(4,602,000)</u></u>

Effective Income Tax Rate Reconciliation

A reconciliation of the U.S. federal statutory income tax rate to the effective tax rate applicable to income before provision for income taxes is as follows for the periods indicated:

	<u>Year Ending December 31,</u>	
	<u>2019</u>	<u>2018</u>
Federal statutory income tax rate	21.0%	21.0%
Net effect of		
Non-deductible expenses	0.2%	0.2%
Depreciation	—	(0.9)%
Tax amortization of intangible assets	(1.2)%	(3.8)%
Other temporary differences	—	(1.3)%
Net operating loss	—	(2.6)%
Increase due to state and local taxes, net of U.S. federal income tax effects	4.0%	0.6%
Lease liabilities	<u>(0.3)%</u>	<u>—</u>
Total Current effective income tax rate	23.7%	13.2%
Reversal of deferred tax assets valuation allowance	<u>—</u>	<u>(75.8)%</u>
Total Effective income tax rate	<u><u>23.7%</u></u>	<u><u>(62.6)%</u></u>

Tax Cuts and Jobs Act

The statutory federal income tax rate in effect of 21% per the Tax Cuts and Jobs Act as of January 1, 2018 was utilized to calculate the income tax provision for the years ended December 31, 2019 and 2018 as well as the deferred tax assets as of December 31, 2019 and 2018. As such, the change in federal income tax rates affected the valuation of the gross deferred tax assets.

Net Operating Losses

The Company’s pre-tax federal and state and local NOLs for tax purposes as of December 31, 2019 were approximately \$15.2 million and \$23.6 million, respectively, which expire by 2036. The Company’s pre-tax federal and state and local NOLs for tax purposes as of December 31, 2018 were approximately \$16.1 million and \$27.1 million, respectively. The federal NOL carryforwards have been reduced by the impact of annual limitations of approximately \$895,000 per year as described in the Internal Revenue Code Section 382 that arose as a result of an ownership change. Deferred tax assets are reported net of NOLs that have expired or are not expected to be utilized in the future.

Income Tax Examinations

The Company is subject to federal, state, and local tax examinations for a period typically between three and four years. The Company is currently under tax examination by the State of New York for tax years 2012 through

2014. As of December 31, 2019, the State of New York has not proposed any adjustment to the Company's tax position. Except for the examination described above, the Company is not under any other tax examinations.

Unrecognized Tax Benefits

The Company applied the “more-likely-than not” recognition threshold to all tax positions taken or expected to be taken in a tax return which resulted in no unrecognized tax benefits reflected in the consolidated financial statements as of December 31, 2019 and 2018. The Company classifies interest and penalties that would accrue according to the provisions of relevant tax law as income taxes.

Deferred Tax Assets

The evaluation of the recoverability of the deferred tax assets and the need for a valuation allowance requires the Company to weigh all positive and negative evidence to reach a conclusion that it is more likely than not that all or some portion of the deferred tax assets will be realized. The weight given to the evidence is commensurate with the extent to which it can be objectively verified. The more negative evidence that exists, the more positive evidence is necessary and the more difficult it is to support a conclusion that a valuation allowance is not needed.

The Company's framework for assessing the recoverability of the deferred tax assets requires a determination of whether or not there is sufficient taxable income of appropriate character within the carryback, carryforward period available under tax law. The Company considers of all available evidence, including:

- Taxable income in carryback years if carryback is permitted
- Future reversals of existing taxable temporary differences
- Projected future taxable income exclusive of reversing temporary difference

In assessing projected future taxable income, the Company considers all evidence, including:

- The nature, frequency, and amount of cumulative financial reporting income and losses in recent years
- The sustainability of recent operating profitability of the Company
- The predictability of future operating profitability of the character necessary to realize the net deferred tax assets
- The carryforward period for the NOLs, including the effect of reversing taxable temporary differences
- Prudent and feasible actions and tax planning strategies that would be implemented, if necessary, to protect against the loss of the deferred tax assets

In performing the assessment of the recoverability of the deferred tax assets under this framework, the Company also considers tax laws governing the utilization of the NOL in each applicable jurisdiction.

For the year ended December 31, 2018, the Company achieved key financial milestones such as having three years of cumulative taxable income and generating four consecutive quarters of pre-tax profitability generally greater than \$1 million which led to a re-evaluation of the deferred tax assets. As of December 31, 2018, the Company determined that sufficient positive evidence existed to conclude that it is more likely than not that deferred taxes of \$5,576,000 were realizable, and therefore, a valuation allowance was not necessary for the deferred tax assets.

As of December 31, 2019, the Company determined that sufficient positive evidence existed to conclude that it is more likely than not that its deferred tax assets were fully realizable, and therefore, a valuation allowance was not necessary.

Below is a breakout of the deferred tax assets, net of valuation allowance as of the periods indicated.

	<u>As of December 31,</u>	
	<u>2019</u>	<u>2018</u>
Deferred tax assets		
Net operating loss carryforwards	\$5,322,000	\$5,811,000
Total Deferred tax assets	5,322,000	5,811,000

	<u>As of December 31,</u>	
	<u>2019</u>	<u>2018</u>
Deferred tax liabilities		
Furniture, equipment and leasehold improvements	\$ (430,000)	\$ (193,000)
Lease liabilities	89,000	—
Contribution carryover.....	—	—
Intangible assets.....	—	—
Other reconciling items	—	(42,000)
Total Deferred tax liabilities	<u>(341,000)</u>	<u>(235,000)</u>
Total Deferred tax assets.....	<u>\$4,981,000</u>	<u>\$5,576,000</u>

Weeden Prime

Prior to its acquisition by the Company effective December 1, 2019, Weeden Prime was a multi-member limited liability company, filed a U.S. Partnership return, and was not subject to Federal or state taxes. The Internal Revenue Code (“IRC”) provides that any income or loss, for either a single member or multi-member limited liability company, is passed through to the members for Federal and state income tax purposes. Weeden Prime was subject to the New York City Unincorporated Business Tax (“UBT”).

Effective upon the acquisition of Weeden Prime by the Company, Weeden Prime became aligned with the Company’s tax structure and was obligated to pay the Company for income taxes owed. The results of Weeden Prime’s operations for the 31-day period ending December 31, 2019 are included in the consolidated federal income tax return of the Company and the state and local income tax return of the Company, as appropriate. Federal income taxes are calculated as if the companies filed on a separate return basis, and the amount of current tax or benefit calculated is either remitted to or received from Company. The amount of current and deferred taxes payable or refundable is recognized as of the date of the consolidated financial statements, utilizing currently enacted tax laws and rates.

During the 31-day period ending December 31, 2019, income before income taxes was \$285,000 for Weeden Prime. As such, there was \$82,000 of income tax expense, of which \$57,000 was federal income tax and \$25,000 was state and local income tax. The income tax amount was recorded by the Company as an income tax expense and corresponding liability of income taxes payable within the statement of income and statement of financial condition, respectively.

Prior to the acquisition of Weeden Prime by the Company, Weeden Prime had net operating loss carryforwards which expired starting in 2033, and had a full valuation allowance on its deferred tax assets. As of December 31, 2019, due to the change of ownership, management determined that all prior NOLs will not be recovered by Weeden Prime after its acquisition by the Company.

15. Capital Requirements

MSCO is subject to the SEC’s Uniform Net Capital Rule (Rule 15c3-1), which requires the maintenance of minimum net capital. MSCO has elected to use the alternative method permitted by the Uniform Net Capital Rule which requires that MSCO maintain minimum net capital, as defined, equal to the greater of \$250,000, or 2% of aggregate debit balances arising from customer transactions, as defined. The Uniform Net Capital also provides that equity capital may not be withdrawn, or cash dividends paid if resulting net capital would be less than 5% of aggregate debits. As of December 31, 2019, MSCO had net capital of approximately \$4.4 million, which was \$4.2 million in excess of required net capital of \$250,000. As of December 31, 2018, MSCO had net capital of approximately \$8.9 million, which was \$8.7 million in excess of required net capital of \$250,000.

MSCO claims exemption from the reserve requirements under SEC’s Rule 15c 3-3 pursuant to paragraph (k)(2)(ii) as it clears its customer transactions through one unaffiliated and one affiliated clearing firm on a fully disclosed basis.

Weeden Prime, as a member of FINRA, is subject to the SEC Uniform Net Capital Rule 15c3-1. This rule requires the maintenance of minimum net capital and that the ratio of aggregate indebtedness to net capital, both as defined, shall not exceed 15 to 1 and that equity capital may not be withdrawn, or cash dividends paid if the resulting

net capital ratio would exceed 10 to 1. Weeden Prime is also subject to the CFTC's minimum financial requirements which require that the Company maintain net capital, as defined, equal to the greater of its requirements under Regulation 1.17 under the Commodity Exchange Act or Rule 15c3-1. As of December 31, 2019, the Company's net capital was approximately \$3.9 million which was \$3.7 million in excess of its minimum requirement of \$250,000 under 15c3-1.

The Company's cash and cash equivalents are unrestricted and are used to fund working capital needs. The Company's total assets as of December 31, 2019 were approximately \$28.5 million, of which \$3.1 million, or approximately 11%, was highly liquid. The Company's total assets as of December 31, 2018 were approximately \$18.2 million, of which \$7.2 million, or approximately 40%, was highly liquid.

16. Financial Instruments with Off-Balance Sheet Risk and Concentrations of Credit Risk

Customer transactions are cleared through a variety of clearing broker dealers on a fully disclosed basis, one of which is an affiliate. In the event that customers are unable to fulfill their contractual obligations, the clearing broker dealer may charge the Company for any loss incurred in connection with the purchase or sale of securities at prevailing market prices to satisfy customers' obligations. The Company regularly monitors the activity in its customer accounts for compliance with its margin requirements. Securities transactions entered into as of December 31, 2019 have settled subsequent thereto with no material adverse effect on the Company's consolidated financial statements.

Credit risk represents the potential loss that would occur if counterparties fail to perform pursuant to the terms of their obligations. The Company is subject to credit risk to the extent a custodian or broker with whom it conducts business is unable to fulfill contractual obligations. There were no material losses for unsettled customer transactions for the years ended December 31, 2019 and 2018 and the Company does not have a history of losses from receivables from clearing broker dealers and does not anticipate losses in the future.

17. Commitments, Contingencies and Other

Legal and Regulatory Matters

The Company is party to certain claims, suits and complaints arising in the ordinary course of business. As of December 31, 2019, in the opinion of the Company, all such matters are without merit, or involve amounts which would not have a significant effect on the consolidated financial statements of the Company.

General Contingencies

In the normal course of its business, the Company indemnifies and guarantees certain service providers against specified potential losses in connection with their acting as an agent of, or providing services to, the Company. The maximum potential amount of future payments that the Company could be required to make under these indemnifications cannot be estimated. However, the Company believes that it is unlikely it will have to make material payments under these arrangements and has not recorded any contingent liability in the consolidated financial statements for these indemnifications.

The Company provides representations and warranties to counterparties in connection with a variety of commercial transactions and occasionally indemnifies them against potential losses caused by the breach of those representations and warranties. The Company may also provide standard indemnifications to some counterparties to protect them in the event additional taxes are owed or payments are withheld, due either to a change in or adverse application of certain tax laws. These indemnifications generally are standard contractual terms and are entered into in the normal course of business. The maximum potential amount of future payments that the Company could be required to make under these indemnifications cannot be estimated. However, the Company believes that it is unlikely it will have to make material payments under these arrangements and has not recorded any contingent liability in the consolidated financial statements for these indemnifications.

The Company is self-insured with respect to employee health claims. The Company maintains stop-loss insurance for certain risks and has a health claim reinsurance limit capped at approximately \$50,000 per employee. The estimated liability for self-insurance claims is initially recorded in the year in which the event of loss occurs, and may be subsequently adjusted based upon new information and cost estimates. Reserves for losses represent estimates of reported losses and estimates of incurred but not reported losses based on past and current experience. Actual

claims paid and settled may differ, perhaps significantly, from the provision for losses. This adds uncertainty to the estimated reserves for losses. Accordingly, it is at least possible that the ultimate settlement of losses may vary significantly from the amounts included in the consolidated financial statements.

As part of this plan, the Company recognized expenses totaling \$867,000 and \$935,000 for the years ended December 31, 2019 and 2018, respectively. The Company had an accrual of \$47,000 as of December 31, 2019, which represents the historical estimate of future claims to be recognized for claims incurred prior to December 31, 2019.

The Company believes that its present insurance coverage and reserves are sufficient to cover currently estimated exposures, but there can be no assurance that the Company will not incur liabilities in excess of recorded reserves or in excess of its insurance limits.

18. Employee Benefit Plans

The Company through its affiliate, KCA, sponsors a defined-contribution retirement plan under Section 401(k) of the Internal Revenue Code that covers substantially all employees. Participant contributions to the plan are voluntary and are subject to certain limitations. The Company may also make discretionary contributions to the plan. No contributions were made by the Company during the years ended December 31, 2019 and 2018.

19. Related Party Disclosures

StockCross

StockCross and the Company are under common ownership and StockCross, prior to January 1, 2020, served as one of the clearing broker dealers for the Company. The StockCross clearing agreement with the Company provided that StockCross passed through all revenue and charged the Company for related clearing expenses. Outside of the clearing agreement, the Company had an expense sharing agreement with StockCross for its Beverly Hills and Jersey City offices, and StockCross paid some vendors for miscellaneous expenses which it passed through to the Company.

As of December 31, 2019, the Company had receivables from StockCross totaling approximately \$2.0 million, consisting of financing for inventory positions, the net monthly clearing fees StockCross owes the Company, and a clearing deposit. As of December 31, 2019, the Company had a payable to StockCross totaling \$7,000. As of December 31, 2018, the Company had receivables from StockCross totaling approximately \$1.3 million consisting of financing for inventory positions, the net monthly clearing fees StockCross owes MSCO, and a clearing deposit.

In January 2019, the Company purchased approximately 15% of StockCross' outstanding shares. Effective January 1, 2020, the Company acquired the remaining 85% of StockCross in exchange for 3,298,774 shares of the Company's Common Stock and StockCross was merged with and into MSCO. For the year ended December 31, 2019, the loss recognized from the Company's 15% investment in StockCross was \$66,000.

Kennedy Cabot Acquisition, LLC

KCA is an affiliate of the Company and StockCross and is under common ownership with the Company. To gain efficiencies and economies of scale with billing and administrative functions, KCA serves as a paymaster for the Company and StockCross for payroll and related functions, the entirety of which KCA passes through to the Company and StockCross proportionally. In August 2018, the Company acquired all of the issued and outstanding membership interests of SNXT from KCA for approximately \$690,000. In addition, KCA has purchased the naming rights of the Company for the Company to use.

Park Wilshire Companies, Inc.

PWC brokers the insurance policies for related parties. Revenue for PWC from related parties was \$69,000 and \$28,000 for the years ended December 31, 2019 and 2018, respectively. As of December 31, 2019, the Company had a receivable from PWC totaling approximately \$11,000. In March 2018, the Company acquired all of the issued and outstanding shares of PWC from three related parties for approximately \$110,000.

Gloria E. Gebbia

On December 2, 2019, the Company entered into an agreement with Gloria E. Gebbia, the Company's principal shareholder, for a promissory note of \$3 million to finance part of the acquisition of Weeden Prime. The term of the promissory note was one year and interest accrues at 4% per year. The interest expense incurred for the year ended

December 31, 2019 was \$10,000. The total interest will be payable upon maturity of the note on December 2, 2020, which is included in the line item “Interest Payable” on the statement of financial condition. *See “Note 11 – Note Payable - Related Party” for additional detail.*

20. Subsequent Events

The Company has evaluated events that have occurred subsequent to December 31, 2019 and through March 27, 2020, the date of the filing of this report.

As previously disclosed in a Current Report on Form 8-K, filed on January 7, 2020, the Company entered into an Agreement and Plan of Merger by and between the Company, MSCO, StockCross and Michael J. Colombino, on behalf of himself and as representative of the other StockCross shareholders, pursuant to which the Company acquired, from the StockCross shareholders, all of the shares of StockCross owned by the shareholders in exchange for a total of 3,298,774 shares of the Company’s restricted Common Stock and StockCross was merged with and into MSCO (the “Merger”). The Merger was effective on January 1, 2020. Prior to the Merger, the Company owned 15% of the issued and outstanding common stock of StockCross, and the Company and StockCross were affiliated entities through common ownership. As of January 1, 2020, all clearing services provided by StockCross are now performed by MSCO.

On January 27, 2020, the Company filed an Information Statement Pursuant to Section 14(c) of the Exchange Act to inform shareholders that holders of 71.4% of the Company’s outstanding Common Stock, acting by written consent, approved an amendment to the Company’s Restated Certificate of Incorporation, as amended (the “Amendment”) to increase the total shares of Common Stock the Company is authorized to issue to 100,000,0000 shares. The Amendment was filed with the New York Department of State on February 21, 2020.

Other than the events described above, there have been no material subsequent events that occurred during such period that would require disclosure in this report or would be required to be recognized in the consolidated financial statements as of December 31, 2019.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None

ITEM 9A. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

We carried out an evaluation, under the supervision and with the participation of our management, including our Executive Vice President/Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15(e) or Rule 15d-15(e) of the Exchange Act. Based on that evaluation, our management, including the Executive Vice President/Chief Financial Officer, concluded that our disclosure controls and procedures are effective to ensure that the information we are required to disclose in reports that we file or submit under the Exchange Act, is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the SEC, and to ensure that information required to be disclosed is accumulated and communicated to our management, including our Executive Vice President/Chief Financial Officer, to allow timely decisions regarding required disclosure.

Based on its evaluation, our management, including our Executive Vice President/Chief Financial Officer, concluded that as of the end of the period covered by this annual report, our disclosure controls and procedures were effective.

Changes in Internal Control over Financial Reporting

No change in the Company's internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) was identified during the year ended December 31, 2019, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as that term is defined in Exchange Act Rule 13a-15(f)). Our internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets; provide reasonable assurances that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. GAAP, and that receipts and expenditures are being made only in accordance with authorizations of management and the directors of the Company; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on our financial statements.

A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in a cost-effective control system, no evaluation of internal control over financial reporting can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within our Company have been detected. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Management does not expect that the Company's disclosure controls and procedures or its internal control over financial reporting will prevent or detect all errors and all fraud.

To evaluate the effectiveness of our internal control over financial reporting, we use the 2013 framework in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the "2013 COSO Framework"). Using the 2013 COSO Framework, our management, including our Executive Vice President/Chief Financial Officer, evaluated our internal control over financial reporting and concluded that our internal controls over financial reporting were effective as of December 31, 2019 to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

ITEM 9B. OTHER INFORMATION

None.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Identification of Directors

The names of our Directors and their ages, positions, and biographies are set forth below.

Gloria E. Gebbia

Age 77

Gloria E. Gebbia is the manager and owner of 49% of the issued interests of KCA. Ms. Gebbia was an owner and a director of StockCross. Additionally, Ms. Gebbia also serves as the President of Associates for Breast and Prostate Cancer Research, a non-profit organization that raises funds for the John Wayne Cancer Institute, which, under Ms. Gebbia's leadership, has raised over \$16 million for breast and prostate cancer research.

Charles A. Zabatta

Age 77

Charles A. Zabatta served as a consultant to StockCross from 2011 until 2016, acting as its head of Corporate Development. Mr. Zabatta has and continues to have a distinguished and successful career, predominately in the financial services industry, including holding various positions with the New York Stock Exchange, Paine Webber, Securities Settlement Corp., Josephthal Lyon & Ross, Kennedy Cabot & Co. and TD Waterhouse. Mr. Zabatta's creative business skills have been instrumental in several acquisitions of small to midsize companies in various industries. Mr. Zabatta currently advises on capital raising, general business structure and management. Previously, Mr. Zabatta has served as a member of the board of Knight Capital and Kennedy Cabot & Co. Currently, Mr. Zabatta serves on the board of Paraco Gas Corporation, a large privately held independent energy company in the Northeast. Mr. Zabatta holds a B.A. in Industrial Psychology from Iona College.

Francis V. Cuttita

Age 51

Francis V. Cuttita is a Senior Partner of Cuttita, LLP, a New York based law firm. Mr. Cuttita has over 24 years of practicing law in the areas of real estate and business transactions, media, sports and entertainment. Mr. Cuttita's list of clients include Fortune 100 corporations, CEOs, hedge fund managers, legendary professional athletes, entertainment icons and Grammy award winning musicians. Mr. Cuttita also serves as an advisor to several national financial, insurance and sports businesses and is an active supporter and member of various nonprofit organizations. Mr. Cuttita graduated from Swarthmore College and received his law degree from Fordham University School of Law.

Andrew H. Reich

Age 64

Andrew H. Reich held various executive positions in StockCross beginning in 2002 and was StockCross' Chairman from 2015 to December 16, 2016. Additionally, Mr. Reich is the owner of Aarianna Realty Inc., a real estate company, has previously served as the CFO of Gebbia Holding Co., a holding company for Ms. Gebbia's family through 2014, and as CFO of PWC, owned by Gloria E. Gebbia's children, which was acquired by the Company for its cash value in March 2018. Mr. Reich has more than 20 years of experience in the financial industry, including more than fourteen years in various senior management roles at StockCross. Mr. Reich holds an M.B.A. from the University of Southern California and a B.B.A. from the Bernard Baruch College.

Jerry M. Schneider, CPA

Age 75

Jerry M. Schneider is a certified public accountant and has over 40 years of relevant accounting experience. Mr. Schneider is licensed to practice public accounting in New York and Florida and is a member of the American Institute of Certified Public Accountants, the New York State Society of Certified Public Accountants and the Florida Institute of Certified Public Accountants. Mr. Schneider was the Managing Partner of Schneider & Associates LLP, a CPA firm with approximately 20 professional staff and was the driving force in that firm's growth and development until it merged with Marks Paneth LLP in 2008. From January 2011 to December 31, 2017, Mr. Schneider was a

Partner Emeritus and Senior Consultant at Marks Paneth LLP. Mr. Schneider is also a member of the Board of Directors of Prometheus, Inc., a development stage blockchain based digital security platform. In 2018, Mr. Schneider was appointed to the Board of Directors and the Audit Committee of Fiduciary Trust International South (a subsidiary of Fiduciary Trust International, which is owned by Franklin Templeton). In December 2019, Mr. Schneider was elected to be the chairman of the Audit Committee and was appointed to the Board of Directors of the Trust Committee of Fiduciary Trust International South. Mr. Schneider’s practice was concentrated in the areas of business planning, high net worth individuals, manufacturing, retailing, securities broker-dealers, the hospitality industry, private educational institutions and estate planning.

Identification of Executive Officers

<u>Name</u>	<u>Age</u>	<u>Position</u>
Andrew H. Reich	64	Executive Vice President, Chief Operating Officer, Chief Financial Officer and Secretary Mr. Reich has served as Executive Vice President, Chief Financial Officer and Assistant Secretary of the Company and Chief Executive Officer of MSCO since December 16, 2016. Prior thereto, Andrew H. Reich served in a variety of executive positions with StockCross from 2002 until his resignation effective as of December 16, 2016, he served as the Chairman of StockCross. Additionally, Mr. Reich is the owner of Arianna Realty Inc., a real estate company, has previously served as the CFO of Gebbia Holding Co., a holding company for Gloria E. Gebbia’s family through 2014, and as CFO of PWC. Mr. Reich has more than 20 years of experience in the financial industry, including more than 14 years as senior management of StockCross. Mr. Reich holds a M.B.A. from The University of Southern California and a B.B.A. from the Bernard Baruch College.

Corporate Governance

Board Meetings

The Board of Directors held four (4) regular meetings and three (3) special meetings during 2019. Each incumbent director attended at least 75% of his or her Board of Directors meetings and all of his or her committee meetings.

Controlled Company

We are a “Controlled Company” as defined in Rule 5615(c)(1) of the Nasdaq Stock Market because Gloria Gebbia and her family members hold more than 50% of our voting power for the election of directors. As a “Controlled Company” we are not required to have a majority of our Board of Directors comprised of independent directors, a compensation committee comprised solely of independent directors or a nominating committee comprised solely of independent directors.

Audit Committee of the Board of Directors

The Audit Committee of our Board of Directors currently consists of Mr. Schneider, Chairman, Mr. Zabatta and Mr. Cuttita. The Board of Directors has determined that Mr. Schneider, Mr. Zabatta and Mr. Cuttita is each an “independent director” within the meaning of Rule 5605 (a)(2) of the Nasdaq Stock Market and within the meaning of the applicable rules and regulations of the SEC.

The Audit Committee held five (5) meetings during 2019.

The Board of Directors has determined that Mr. Schneider qualifies as an “audit committee financial expert” under the applicable rules of the SEC.

The Audit Committee was established to (i) assist the Board of Directors in its oversight responsibilities regarding the integrity of our financial statements, our compliance with legal and regulatory requirements and our auditor’s qualifications and independence, (ii) prepare the report of the Audit Committee contained herein, (iii) retain, consider the continued retention and termination of our independent auditors, (iv) approve audit and non-audit

services performed by our independent auditors and (v) perform any other functions from time to time delegated by the Board of Directors. The Board of Directors has adopted a written charter for the Audit Committee, which is available on our website at www.siebertnet.com/company/governance.

Compensation Committee of the Board of Directors

The Compensation Committee of our Board of Directors currently consists of Mr. Zabatta and Mr. Cuttita. The Compensation Committee reviews and determines all forms of compensation provided to our executive officers and directors. The Compensation Committee will administer a stock option and other employee benefit plans if and when adopted. The Compensation Committee does not function pursuant to a formal written charter and as a “Controlled Company” we are not required to comply with the Nasdaq Stock Market’s independence requirements. The Compensation Committee held no meetings during 2019.

The Compensation Committee will evaluate the performance of our executive officers in terms of our operating results and financial performance and will determine their compensation in connection therewith.

In accordance with general practice in the securities industry, our executive compensation includes base salaries, an annual discretionary cash bonus, and stock options and other equity incentives that are intended to align the financial interests of our executives with the returns to our shareholders. There were no material increases in compensation to our sole executive officer in 2019.

As part of its oversight of the Company’s executive compensation, the Compensation Committee will consider the impact of the Company’s executive compensation, and the incentives created by the compensation awards that it administers, on the Company’s risk profile. In addition, the Compensation Committee will review the Company’s compensation policies and procedures, including the incentives that they create and factors that may reduce the likelihood of excessive risk taking, to determine whether they present a significant risk to the Company.

Nominating Committee of the Board of Directors

The Nominating Committee of the Board of Directors currently consists of Mr. Zabatta and Mr. Cuttita. The Nominating Committee does not function pursuant to a formal written charter and as a “Controlled Company” we are not required to comply with the Nasdaq Stock Market’s independence requirements. The Nominating Committee did not meet in 2019.

The purpose of the Nominating Committee is to identify individuals qualified to become members of our Board of Directors and to recommend to the Board of Directors or the shareholders that such individuals be selected for directorship. In identifying and evaluating nominees for director, the Nominating Committee considers each candidate’s experience, integrity, background and skills as well as other qualities that the candidate may possess and factors that the candidate may be able to bring to the Board of Directors. We do not have a formal policy with regard to the consideration of diversity in identifying director nominees. However, the Board of Directors believes that it is essential that its members represent diverse viewpoints, with a broad array of experiences, professions, skills, geographic representation and backgrounds that, when considered as a group, provide a sufficient mix of perspectives to allow the Board of Directors to best fulfill its responsibilities to the long-term interests of our shareholders.

The Nominating Committee will consider shareholder nominees for election to our Board of Directors. In evaluating such nominees, the Nominating Committee will use the same selection criteria the Nominating Committee uses to evaluate other potential nominees.

Indemnification of Officers and Directors

We indemnify our executive officers and directors to the extent permitted by applicable law against liabilities incurred as a result of their service to us and against liabilities incurred as a result of their service as directors of other corporations when serving at our request. We have a director’s and officer’s liability insurance policy, underwritten by the American International Group, Inc., in the annual aggregate amount of \$5 million. As to reimbursements by the insurer of our indemnification expenses, the policy has a \$250,000 deductible; there is no deductible for covered liabilities of individual directors and officers.

Annual Shareholders Meeting Attendance Policy

It is the policy of our Board of Directors that all our directors are strongly encouraged to attend each annual shareholder meeting. All of our directors attended the 2019 annual meeting of shareholders.

Code of Ethics

We have adopted a Code of Ethics for Senior Financial Officers applicable to our Chief Executive Officer, Chief Financial Officer, Treasurer, Controller, Principal Accounting Officer, and any of our other employees performing similar functions. A copy of the Code of Ethics for Senior Financial Officers is available on our website at www.siebertnet.com/company/governance.

Board Leadership Structure and Board of Directors

Our Board of Directors does not have a chairman nor a lead independent director. The Company believes this structure allows all of the directors to participate in the full range of the Board's responsibilities with respect to its oversight of the Company's management. The Board of Directors has determined that this leadership structure is appropriate given the size of the Company, the number of directors overseeing the Company and the Board of Directors' oversight responsibilities.

The Board of Directors intends to hold at least four regular meetings each year to consider and address matters involving the Company. The Board of Directors also may hold special meetings to address matters arising between regular meetings. These meetings may take place in person or by telephone. The independent directors also regularly meet in executive sessions outside the presence of management. The Board of Directors has access to legal counsel for consultation concerning any issues that may occur during or between regularly scheduled Board meetings. As discussed above, the Board has established an Audit Committee, a Compensation Committee and a Nominating Committee to assist the Board in performing its oversight responsibilities.

Board of Directors' Role in Risk Oversight

Consistent with its responsibility for oversight of the Company, the Board of Directors, among other things, oversees risk management of the Company's business affairs directly and through the committee structure that it has established. The principal risks associated with the Company are risks related to securities market volatility and the securities industry, lower price levels in the securities markets, intense competition in the brokerage industry, extensive government regulation, net capital requirements, customers' failure to pay, investment banking activities, an increase in volume on our systems or other events which could cause them to malfunction, reliance on information processing and communications systems, continuing changes in technology, dependence on the ability to attract and retain key personnel, the ability of our principal shareholder to control many key decisions and there may be no public market for our Common Stock.

The Board of Directors' role in the Company's risk oversight process includes regular reports from senior management on areas of material risk to the Company, including operational, financial, legal, regulatory, strategic and reputational risks. The full Board of Directors (or the appropriate committee) receives these reports from management to identify and discuss such risks.

The Board of Directors periodically reviews with management its strategies, techniques, policies and procedures designed to manage these risks. Under the overall supervision of the Board of Directors, management has implemented a variety of processes, procedures and controls to address these risks.

The Board of Directors requires management to report to the full Board of Directors on a variety of matters at regular meetings of the Board of Directors and on an as-needed basis, including the performance and operations of the Company and other matters relating to risk management. The Audit Committee also receives reports from the Company's independent registered public accounting firm on internal control and financial reporting matters. These reviews are conducted in conjunction with the Board of Directors' risk oversight function and enable the Board of Directors to review and assess any material risks facing the Company.

Compliance with Section 16(a) of the Exchange Act

Section 16(a) of the Exchange Act requires our executive officers and directors and persons who beneficially own more than 10% of our Common Stock to file initial reports of ownership and reports of changes in ownership with the SEC. These executive officers, directors and shareholders are required by the SEC to furnish us with copies of all forms they file pursuant to Section 16(a).

Based upon a review of Section 16(a) forms furnished to the Company, the Company believes that all applicable Section 16(a) filing requirements were met during the year ended December 31, 2019, except that Kennedy Cabot Acquisition, LLC and Gloria E. Gebbia each filed a Form 4 that was not timely.

Advisors to the Company

Special Advisor to the Board of Directors

In February 2017, the Board of Directors appointed John J. Gebbia as a Special Advisor to the Board of Directors. John J. Gebbia commenced his employment in the brokerage industry in 1959. In 1962, Mr. Gebbia became Executive Vice President of Walston & Company. After becoming CEO of Jesup & Lamont, an institutional brokerage firm, Mr. Gebbia purchased the company in 1983. Thereafter, Mr. Gebbia owned and/or controlled various brokerage firms including Kennedy Cabot & Co., which was sold in 1997 to Toronto Dominion Bank for \$160,000,000.

Senior Advisors

John M. Gebbia and Richard Gebbia, sons of Gloria E. Gebbia, are registered with MSCO and will be serving as Registered Principals and associated persons of MSCO. Before the close of the acquisition of StockCross, they were also serving as executive officers and directors of StockCross. Both Richard and John M. Gebbia have extensive experience in the securities industry and will be working with MSCO and senior management of the Company to identify cost saving opportunities and improvements of the Company's business.

John M. Gebbia has been in the brokerage industry in various capacities since 1990. Mr. Gebbia was the President and CEO of Kennedy Cabot & Co., from 1992 to 1997 when it was acquired by Toronto Dominion Bank. Thereafter he was active with various Gebbia family businesses. Since 2007, Mr. Gebbia has been associated with StockCross, most recently as a Director and its Executive Vice President. Mr. Gebbia is the CEO of SNXT.

Richard S. Gebbia has been in the brokerage industry since 1993. Since 2002, Mr. Gebbia has been associated with StockCross in various capacities. Mr. Gebbia was the CEO and a Director of StockCross.

David J. Gebbia has been in the brokerage industry since 1993. Mr. Gebbia is currently the President of the Company's insurance company, PWC.

ITEM 11. EXECUTIVE COMPENSATION

Summary Compensation Table

The following table shows, during the years ended December 31, 2019 and 2018, the annual compensation paid to or earned by our current Executive Vice President, Chief Operating Officer and Chief Financial Officer (the "Named Executive Officer").

<u>Name and Principal Position</u>	<u>Year</u>	<u>Salary (\$)</u>	<u>Bonus (\$)</u>	<u>Stock Awards (\$)</u>	<u>Option Awards (\$)⁽¹⁾</u>	<u>Non-Equity Incentive Plan Compensation (\$)</u>	<u>Non-Qualified Deferred Compensation Earnings (\$)</u>	<u>All Other Compensation (\$)</u>	<u>Totals (\$)</u>
Andrew H. Reich*	2019	\$200,000	—	—	—	—	—	—	\$200,000
<i>Executive Vice President, Chief Operating Officer and Chief Financial Officer</i>	2018	\$200,000	\$30,000	—	—	—	—	—	\$230,000

* Represents the dollar amount recognized for financial statement reporting in accordance with ASC 718. Mr. Reich was named to the positions of Executive Vice President, Chief Operating Officer and Chief Financial Officer effective December 16, 2016.

Outstanding Equity Awards as of December 31, 2019

As of December 31, 2019, the Company had no outstanding equity awards.

Termination of Employment and Change-in-Control Arrangements

Employment Agreements

We are not a party to an employment agreement with any Named Executive Officer. All of our Named Executive Officers are employees at will.

Option Agreements

As of December 31, 2019, we had no option agreements with our Named Executive Officers.

Compensation of Directors

The following table discloses the cash, equity awards, and other compensation earned, paid, or awarded, as the case may be, to each of the Company's directors during the year ended December 31, 2019.

<u>Name</u>	<u>Fees Earned or Paid in Cash (\$)</u>	<u>Stock Awards (\$)</u>	<u>Option Awards (\$)</u>	<u>Non-Equity Incentive Plan Compensation (\$)</u>	<u>Nonqualified Deferred Compensation Earnings (\$)</u>	<u>All Other Compensation (\$)</u>	<u>Total (\$)</u>
Gloria E. Gebbia	—	—	—	—	—	—	—
Andrew H. Reich	—	—	—	—	—	—	—
Francis V. Cuttita	\$125,000	—	—	—	—	—	\$125,000
Charles Zabatta	\$125,000	—	—	—	—	—	\$125,000
Jerry M. Schneider	\$125,000	—	—	—	—	—	\$125,000

Audit Committee Report to Shareholders

The Audit Committee has reviewed and discussed with management the audited financial statements for the fiscal year ended December 31, 2019. The Audit Committee has also discussed with our independent registered public accounting firm the matters required to be discussed by Auditing Standards No. 16, adopted by the PCAOB (United States) regarding, "Communications with Audit Committees," including our critical accounting policies and our interests, if any, in "off-balance sheet" entities. Additionally, the Audit Committee has received the written disclosures and representations from the independent registered public accounting firm required by applicable requirements of the PCAOB (United States) regarding "Communication with Audit Committees Concerning Independence."

Based on the review and discussions referred to within this report, the Audit Committee recommended to the Board of Directors that the audited financial statements for the fiscal year ended December 31, 2019 be included in Siebert Financial Corp.'s Annual Report on Form 10-K for filing with the SEC.

Audit Committee,
Jerry M. Schneider, CPA, Chairman
Charles Zabatta
Francis V. Cuttita

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The following table lists share ownership of our Common Stock as of March 23, 2020. The information includes beneficial ownership by each of our directors and the Named Executive Officers, all directors and executive officers as a group and beneficial owners known by our management to hold at least 5% of our Common Stock. Except as indicated in footnotes to this table, we believe that the shareholders named in this table have sole voting and investment power with respect to all shares of Common Stock shown to be beneficially owned by them based on information provided to us by these shareholders. Percentage of ownership is based on 30,455,962 shares of Common Stock outstanding as of March 23, 2020.

Name and Address of Beneficial Owner ⁽¹⁾	Shares of Common Stock	Percent of Class
Named Executive Officers and Directors		
Gloria E. Gebbia ⁽²⁾	19,221,799	63%
Andrew H. Reich	628,134	2%
Francis V. Cuttita	156,000	1%
Charles Zabatta	378,257	1%
Jerry M. Schneider	<u>3,000</u>	<u>*</u>
Directors and named executive officers as a group (5 persons)	20,387,190	67%
Other 5% Shareholders		
Richard S. Gebbia	3,723,314	12%
9464 Wilshire Blvd. Beverly Hills, CA 90212		
Kennedy Cabot Acquisition, LLC	3,177,283	10%
24005 Ventura Blvd Suite 200 Calabasas CA 91302		
John M. Gebbia	2,535,836	8%
9464 Wilshire Blvd. Beverly Hills, CA 90212		
David J. Gebbia	1,819,314	6%
9464 Wilshire Blvd. Beverly Hills, CA 90212		
Andrew McDonald	1,734,812	6%
9464 Wilshire Blvd. Beverly Hills, CA 90212		

* Less than 1% of outstanding shares

¹⁾ Unless otherwise indicated, the business address of each individual is c/o Siebert Financial Corp., 120 Wall Street, New York, NY 10005.

²⁾ Includes 7,849,615 shares of our Common Stock owned by Gloria E. Gebbia and 3,177,283 shares owned by KCA. Amount also includes 3,723,314 shares owned by Richard S. Gebbia, 2,535,836 shares owned by John M. Gebbia, and 1,819,314 shares owned by David Gebbia, Gloria E. Gebbia's sons, as well as 116,437 shares owned by a family trust and certain other members of Gloria E. Gebbia's family.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Review and Approval of Related Party Transactions

As set forth in our Amended and Restated Audit Committee Charter, the Audit Committee is responsible for reviewing and approving all related party transactions.

Our Code of Ethics for Senior Financial Officers, applicable to our Chief Executive Officer, Chief Financial Officer, Controller, Treasurer, Principal Accounting Officer and other employees performing similar functions, provides that our Senior Financial Officers should endeavor to avoid any actual or potential conflict of interest between their personal and professional relationships and requires them to promptly report and disclose all material facts relating to any such relationships or financial interests which give rise, directly or indirectly, to an actual or potential conflict of interest to the Audit Committee. The Code of Ethics also provides that no Senior Financial Officer should knowingly become involved in any actual or potential conflict of interest without the relationship or financial interest having been approved by the Audit Committee. Our Code of Ethics does not specify the standards that the Audit Committee would apply to a request for a waiver of this policy.

ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

Baker Tilly Virchow Krause, LLP (“Baker Tilly”) currently serves as our independent registered public accounting firm.

Audit and Tax Fees

Our Audit Committee has determined that the services described below that were rendered by Baker Tilly are compatible with the maintenance of Baker Tilly’s independence from our management.

Audit Fees

The aggregate fees billed by Baker Tilly for professional services rendered for the 2019 audit of our annual financial statements and reviews of our quarterly financial statements were \$133,000 for the year ending December 31, 2019.

All Other Fees

Baker Tilly rendered no other services for Siebert for the year ending December 31, 2019.

Pre-Approval Policy

The Audit Committee pre-approves all audit and non-audit services provided by our independent auditors prior to the engagement of the independent auditors with respect to such services. With respect to audit services and permissible non-audit services not previously approved, the Audit Committee has authorized the Chairman of the Audit Committee to approve such audit services and permissible non-audit services, provided the Chairman informs the Audit Committee of such approval at the next regularly scheduled meeting. All “Audit Fees”, “Tax Fees” and “All Other Fees” set forth above were pre-approved by the Audit Committee in accordance with its pre-approval policy.

PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

The exhibits required by Item 601 of Regulation S-K filed as part of, or incorporated by reference in, this Annual Report are listed in the accompanying Exhibit Index.

(a) The following documents are filed as part of this report:

1. Financial Statements

The consolidated Financial statements for the year ended December 31, 2019 and December 31, 2018 commence on page 28 of this Annual Report on Form 10-K.

2. Financial Statement Schedules

None.

3. Exhibits

The exhibits listed in the following Index to Exhibits are filed or incorporated by reference as part of this Annual Report on Form 10-K.

EXHIBIT INDEX

Exhibit No.	Description Of Document
2.1	Plan and Agreement of Merger between J. Michaels, Inc. and Muriel Siebert Capital Markets Group, Inc., dated as of April 24, 1996 (“Merger Agreement”) (incorporated by reference to Siebert Financial Corp.’s Annual Report on Form 10-K for the fiscal year ended December 31, 1996)
2.2	Amendment No. 1 to Merger Agreement, dated as of June 28, 1996 (incorporated by reference to Siebert Financial Corp.’s Annual Report on Form 10-K for the fiscal year ended December 31, 1996)
2.3	Amendment No. 2 to Merger Agreement, dated as of September 30, 1996 (incorporated by reference to Siebert Financial Corp.’s Annual Report on Form 10-K for the fiscal year ended December 31, 1996)
2.4	Amendment No. 3 to Merger Agreement, dated as of November 7, 1996 (incorporated by reference to Siebert Financial Corp.’s Annual Report on Form 10-K for the fiscal year ended December 31, 1996)
3.1	Certificate of Incorporation of Siebert Financial Corp., formerly known as J. Michaels, Inc. originally filed on April 9, 1934, as amended and restated to date (incorporated by reference to Siebert Financial Corp.’s Annual Report on Form 10-K for the fiscal year ended December 31, 1997)
3.1 (a)	Certificate of Amendment to Certificate of Incorporation of Siebert Financial Corp., as amended and restated, filed February 2, 2020.***
3.2	By-laws of Siebert Financial Corp. (incorporated by reference to Siebert Financial Corp.’s Registration Statement on Form S-1 (File No. 333-49843) filed with the SEC on April 10, 1998)
10.1	Acquisition Agreement, dated September 1, 2016, by and among, Siebert Financial Corp., the Majority Shareholder and KCA (incorporated by reference to Siebert Financial Corp.’s Current Report on Form 8-K filed with the SEC on September 2, 2016)
10.2	Assignment dated December 16, 2016 by and between the Majority Shareholder and Siebert Financial Corp.
10.3	Consent and Waiver dated as of December 16, 2016 by and among Siebert Cisneros Shank Financial, LLC, Siebert Cisneros Shank & Co. L.L.C. and Siebert Financial Corp.

Exhibit No.	Description Of Document
10.6**	** Siebert Financial Corp. 2007 Long-Term Incentive Plan (incorporated by reference to Siebert Financial Corp.'s Registration Statement on Form S-8 (File No. 333-144680) filed with the SEC on July 18, 2007)
10.7*	* Fully Disclosed Clearing Agreement, by and between NFS LLC and Muriel Siebert & Co., Inc. dated May 5, 2010. (incorporated by reference to Siebert Financial Corp.'s Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on August 16, 2010)
10.8	Asset Purchase Agreement, dated as of June 26, 2017 by and among StockCross Financial Services, Inc., Muriel Siebert & Co., Inc. and Siebert Financial Corp. (incorporated by reference to Siebert Financial Corp.'s Current Report on Form 8-K filed with the SEC on June 28, 2017)
10.9	StockCross Share Repurchase Agreement dated as of January 18, 2019 by and among tZERO Group, Inc., a Delaware corporation, StockCross Financial Services, Inc., a Massachusetts corporation and Muriel Siebert & Co., Inc., a Delaware Corporation (incorporated by reference to Siebert Financial Corp.'s Current Report on Form 8-K filed with the SEC on January 25, 2019)
10.10	Equity Interests Purchase Agreement, dated as of September 27, 2019, by and among Siebert Financial Corp., Weeden Investors L.P. and Weeden Securities Corporation. (incorporated by reference to Siebert Financial Corp.'s Current Report on Form 8-K filed with the SEC on October 3, 2019)
10.11	Promissory Note, dated as of December 2, 2019, made by Siebert Financial Corp. in favor of Gloria E. Gebbia. (incorporated by reference to Siebert Financial Corp.'s Current Report on Form 8-K filed with the SEC on December 4, 2019)
10.12	Agreement and Plan of Merger, dated as of December 31, 2019 by and among Siebert Financial Corp., Muriel Siebert & Co., Inc., StockCross Financial Services, Inc. ("StockCross") and each of the shareholders of StockCross. (incorporated by reference to Siebert Financial Corp.'s Current Report on Form 8-K filed with the SEC on January 7, 2020)
21.1	Subsidiaries of the registrant***
31.1	Certification of Andrew H. Reich pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002***
32.1	Certification of Andrew H. Reich of Periodic Financial Report under Section 906 of the Sarbanes-Oxley Act of 2002***
101.	INS XBRL Instance Document
101.	SCH XBRL Taxonomy Extension Schema
101.	CAL XBRL Taxonomy Extension Calculation Linkbase 101.DEF XBRL Taxonomy Extension Definition Linkbase
101.	LAB XBRL Taxonomy Extension Label Linkbase
101.	PRE XBRL Taxonomy Extension Presentation Linkbase

* Portions of the indicated document have been afforded confidential treatment and have been filed separately with the SEC pursuant to Rule 24b-2 of the General Rules and Regulations promulgated under the Securities Exchange Act of 1934, as amended.

** Management contract or compensatory plan or arrangement.

*** Filed herewith

ITEM 16. FORM 10-K SUMMARY

None.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SIEBERT FINANCIAL CORP.

By: /s/ Andrew H. Reich

Andrew H. Reich
Executive Vice President, Chief Operating Officer, Chief
Financial Officer, Secretary and Director (principal
executive, financial and accounting officer)

Date: March 27, 2020

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<u>Name</u>	<u>Title</u>	<u>Date</u>
<u>/s/ Andrew H. Reich</u> Andrew H. Reich	Executive Vice President, Chief Operating Officer and Chief Financial Officer, Secretary and Director (Principal executive, financial and accounting officer)	March 27, 2020
<u>/s/ Gloria E. Gebbia</u> Gloria E. Gebbia	Director	March 27, 2020
<u>/s/ Charles Zabatta</u> Charles Zabatta	Director	March 27, 2020
<u>/s/ Francis V. Cuttita</u> Francis V. Cuttita	Director	March 27, 2020
<u>/s/ Jerry M. Schneider</u> Jerry M. Schneider	Director	March 27, 2020

SUBSIDIARIES

Company	Jurisdiction	% Owned
1. Muriel Siebert & Co., Inc.	Delaware	100%
2. Siebert AdvisorNXT, Inc.	New York	100%
3. Park Wilshire Companies, Inc.	Texas	100%
4. Siebert Technologies, LLC	Nevada	100%
5. Weeden Prime Services, LLC	Delaware	100%

CERTIFICATION
PURSUANT TO EXCHANGE ACT RULE 13a-14(a) AND 15d-14(a),
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Andrew H. Reich, certify that:

1. I have reviewed this annual report on Form 10-K of Siebert Financial Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Andrew H. Reich

Date: March 27, 2020

Andrew H. Reich
Executive Vice President, Chief Operating Officer,
Chief Financial Officer and Secretary
(Principal executive, financial and accounting officer)

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Siebert Financial Corp. (the “Company”) on Form 10-K for the year ended December 31, 2019, as filed with the SEC (the “Report”), I, Andrew H. Reich, in my capacity as Executive Vice President, Chief Operating Officer, Chief Financial Officer and Secretary hereby certify, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to Section 906 of the Sarbanes- Oxley Act of 2002, that to my knowledge:

- (1) The Report filed by the Company with the SEC fully complies with the requirements of Section 13(a) of the Securities and Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company for the period covered by the report.

/s/ Andrew H. Reich

Date: March 27, 2020

Andrew H. Reich
Executive Vice President, Chief Operating Officer,
Chief Financial Officer and Secretary
(Principal executive, financial and accounting officer)

A signed original of this written statement required by Section 906, or other documents authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by section 906, has been provided to Siebert Financial Corp. and will be retained by Siebert Financial Corp. and furnished to the SEC or its staff upon request.